# Recommended Proposed Budget Budget Year 2017-2018

Stanislaus County, California



Submitted by Stan Risen Chief Executive Officer BOARD OF SUPERVISORS Vito Chiesa, Chair Kristin Olsen Terry Withrow Dick Monteith Jim DeMartini

14



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Stanislaus County, California for its annual budget for the Fiscal Year beginning July 1, 2016.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only and is the fourteenth in the history of Stanislaus County. We believe our current budget document continues to conform to program requirements, and we are submitting it to GFOA to determine eligibility for another award.

## **STANISLAUS COUNTY 2016 AWARD**

Front cover picture: East Stanislaus County taken by Greg Beliera

# TABLE OF CONTENTS



TABLE OF CONTENTS	3
BOARD OF SUPERVISORS	
Board of Supervisors	
Supervisorial District Map	
County Organizational Chart	
Vision, Mission, Values, Priorities	
Summary of Board Priorities and Goals	
Budget Message	
Community Profile	
Financial Overview of Appropriations by Department	
FINANCIAL POLICIES AND SCHEDULES	
Budget Process	
Budget Amendment Process	35
Stanislaus County Budget Process	
Investment and Cash Management	
Capital Assets	
Appropriations for Contingencies Policy	
Fund Balance Policy	
No Backfill Policy	
Use of One-Time Funds Policy	
Retirement – Unfunded Liability	
Financial Overview by Priority	40
Financial Overview by Fund	41
Net County Cost Schedule	42
General Fund - Classification of Fund Balance	46
Classification of Fund Balance Report	
Discretionary Revenue	
Other Major Revenue Sources (Non Discretionary Revenue)	
Debt Service	60
Debt Limits	61
General Fund Long Range Summary Report	62
General Fund Long Range Summary	
What is a Schedule 9?	64

# A Safe Community

Introduction	65
Budget Year 2017-2018 Issues	66
Pie Chart of Recommended Appropriations by Department	

Graph of Five Year Comparison of Appropriations Summary of Budget Appropriations	
CHIEF EXECUTIVE OFFICE	
Organizational Chart	
Accomplishments and Objectives	
Office of Emergency Services/Fire Warden	
Office of Emergency Services Homeland Security Grants	
County Fire Service Fund	
CEO-CAPITAL PROJECTS FUND	
Courthouse Construction Fund	82
Criminal Justice Facilities Fund	84
CEO-COUNTY OPERATIONS	
County Court Funding	
Department of Justice Drug and Alcohol	
DNA Identification Fund Prop 69	
Jail Medical Program	92
DISTRICT ATTORNEY	
Organizational Chart	
Accomplishments and Objectives	
Criminal Division	
Arson Task Force	
Auto Insurance Fraud Prosecution	
Consumer Fraud Prosecution Program	
Criminal Division Asset Forfeiture	
Elder Abuse Advocacy and Outreach	
Federal Asset Forfeiture	
Office of Traffic Safety Impaired Driver Vertical Prosecution Program	
Real Estate Fraud Prosecution	116
Unserved/Underserved Victims Advocacy and Outreach Program	118
Victim Compensation and Government Claims	120
Victim Services Program	122
GRAND JURY	125
INTEGRATED CRIMINAL JUSTICE INFORMATION SYSTEM	
Accomplishments and Objectives	
Integrated Criminal Justice Information System	
PROBATION	
Organizational Chart	132
Accomplishments and Objectives	
Administration	136
Community Corrections Partnership	138

Corrections Performance Incentive Fund	
Field Services	
Institutional Services	145
Juvenile Accountability Block Grant	147
Juvenile Commitment Facility	
Juvenile Justice Crime Prevention Act	
Local Community Corrections	
Ward Welfare Fund	
Youthful Offender Block Grant	158
PUBLIC DEFENDER	
Organizational Chart	
Accomplishments and Objectives	
Public Defender	
Indigent Defense	
SHERIFF	
Organizational Chart	
Accomplishments and Objectives	
Administration	
Adult Detention Expansion	
CAL ID Program	
CAL-MMET Program	
Civil Process Fee	
Contract Cities	
Court Security	
Dedicated Funds	
Detention	
Driver Training Program	
Jail Commissary/Inmate Welfare	
Justice Assistance Grant	
Operations	
Vehicle Theft Unit	
	201

# A Healthy Community

Introduction	203
Budget Year 2017-2018 Issues	204
Pie Chart of Recommended Appropriations by Department	
Graph of Five Year Comparison of Appropriations	
Summary of Budget Appropriations	

## AREA AGENCY ON AGING

Organizational Chart	
Accomplishments and Objectives	

	Area Agency on Aging	
	Veterans Services	215
DELLAY		
BEHA	VIORAL HEALTH AND RECOVERY SERVICES Organizational Chart	017
	Accomplishments and Objectives	
	Behavioral Health and Recovery Services	
	Alcohol and Drug Program	
	Managed Care	
	Mental Health Services Act	230
	Public Guardian	
	Stanislaus Recovery Center	
CEO-S	TANISLAUS VETERANS CENTER	
	Stanislaus Veterans Center	237
_		
CHILD	SUPPORT SERVICES	
	Organizational Chart	
	Accomplishments and Objectives	
	Child Support Services	243
	REN AND FAMILIES COMMISSION	
CHILD	Organizational Chart	245
	Accomplishments and Objectives	
	Children and Families Commission	
COMM	IUNITY SERVICES AGENCY	
	Organizational Chart	251
	Accomplishments and Objectives	
	Program Services and Support	
	County Children's Fund	265
	General Assistance	267
	IHSS Public Authority-Administration	270
	IHSS Public Authority-Benefits	272
	IHSS Provider Wages	274
	Integrated Children's Services	277
	Public Economic Assistance	279
HEAL	TH SERVICES AGENCY	000
	Organizational Chart	
	Accomplishments and Objectives	
	Administration	
	Clinics and Ancillary Services	
	Emergency Medical Services Discretionary Fund	
	Indigent Health Care Program (IHCP)	
	IHCP-Emergency Medical Services Hospital	
	IHCP-Emergency Medical Services Physicians	299

Public Health	301
Public Health Vital and Health Statistics	304

# A Strong Local Economy

Introduction	306
Budget Year 2017-2018 Issues	307
Pie Chart of Recommended Appropriations by Department	
Graph of Five Year Comparison of Appropriations	
Summary of Budget Appropriations	
, , , , , , , , , , , , , , , , , , , ,	

## ALLIANCE WORKNET

Organizational Chart	
Accomplishments and Objectives	
Alliance Worknet	
StanWORKs	

## CHIEF EXECUTIVE OFFICE-ECONOMIC DEVELOPMENT BANK

## LIBRARY

Organizational Chart	
Accomplishments and Objectives	
Library	

# A Strong Agricultural Economy/Heritage

Introduction	
Budget Year 2017-2018 Issues	
Pie Chart of Recommended Appropriations by Department	
Graph of Five Year Comparison of Appropriations	
Summary of Budget Appropriations	

## AGRICULTURAL COMMISSIONER

Organizational Chart	
Accomplishments and Objectives	
Agricultural Commissioner	

## UNIVERSITY OF CALIFORNIA COOPERATIVE EXTENSION

Organizational Chart	
Accomplishments and Objectives	
University of California Cooperative Extension	
UC Cooperative Extension Farm and Home Advisors Research Trust	

# A Well Planned Infrastructure System

Introduction	
Budget Year 2017-2018 Issues	
Pie Chart of Recommended Appropriations by Department	
Graph of Five Year Comparison of Appropriations	
Summary of Budget Appropriations	

## ENVIRONMENTAL RESOURCES

Organizational Chart	
Accomplishments and Objectives	
Environmental Resources	
AB 939/Source Reduction and Recycle	
Abandoned Vehicle Abatement	
Beverage Container Recycling	
Code Enforcement Abatement	
Disclosure Program	
E-Waste Collection Facility	
Fink Road Landfill	
Geer Road Landfill	
Household Hazardous Waste	
Trust Fund	
Underground Storage Tank Program	
Used Oil Recycling	
Vehicle Registration Fee Surcharge	
Waste Tire Enforcement Grant	

## PARKS AND RECREATION

Organizational Chart	
Accomplishments and Objectives	
Parks and Recreation	
Fish and Wildlife	
Modesto Reservoir Patrol	
Off-Highway Vehicle Fund	
Regional Water Safety Training Center	
Tuolumne River Regional Park	

## PLANNING AND COMMUNITY DEVELOPMENT

Organizational Chart	
Accomplishments and Objectives	
Planning and Community Development	
Building Permits	
Dangerous Building Abatement	
General Plan Maintenance	
Special Revenue Grants	
1	

## **PUBLIC WORKS**

Organizational Chart	
Accomplishments and Objectives	
Administration	
Engineering	
Local Transit System	
Morgan Shop	
Road and Bridge	
0	

# Efficient Delivery of Public Services

Introduction	
Budget Year 2017-2018 Issues	
Pie Chart of Recommended Appropriations by Department	
Graph of Five Year Comparison of Appropriations	
Summary of Budget Appropriations	

## ASSESSOR

Organizational Chart	
Accomplishments and Objectives	
Assessor	

## AUDITOR-CONTROLLER

440
442
444
44

## **BOARD OF SUPERVISORS**

Organizational Chart4	147
Accomplishments and Objectives4	148
Board of Supervisors	

## CHIEF EXECUTIVE OFFICE

Organizational Chart	453
Accomplishments and Objectives	
Operations and Services	

## **CEO-COUNTY OPERATIONS**

Airport	
Appropriations for Contingencies	
Capital Improvement Financing Authority	
County Facilities	
Crows Landing Air Facility	
Debt Service	
Focus on Prevention	

General Fund Contribution to Other Programs	
General Fund Match-Vehicle License Fee	
Mandated County Match	
Plant Acquisition	

## CEO-RISK MANAGEMENT DIVISION AND SELF-INSURANCE FUNDS

Organizational Chart	
Accomplishments and Objectives	
Risk Management Divison	
Dental Self-Insurance	
General Liability Self-Insurance	
Medical Self-Insurance	
Other Employee Benefits	
Professional Liability Insurance	
Unemployment Self-Insurance	
Vision Care Self-Insurance	
Workers' Compensation Self-Insurance	

## CLERK-RECORDER

Organizational Chart	
Accomplishments and Objectives	
Recorder Division	
Elections Division	513
Modernization Trust Fund	
Vital and Health Statistics	518

## COUNTY COUNSEL

Organizational Chart	
Accomplishments and Objectives	
County Counsel	

## GENERAL SERVICES AGENCY

Organizational Chart	
Accomplishments and Objectives	
Administration	
Central Services Division	
Facilities Maintenance Division	
Fleet Services Division	
12th Street Office Building	
Utilities	

## STRATEGIC BUSINESS TECHNOLOGY

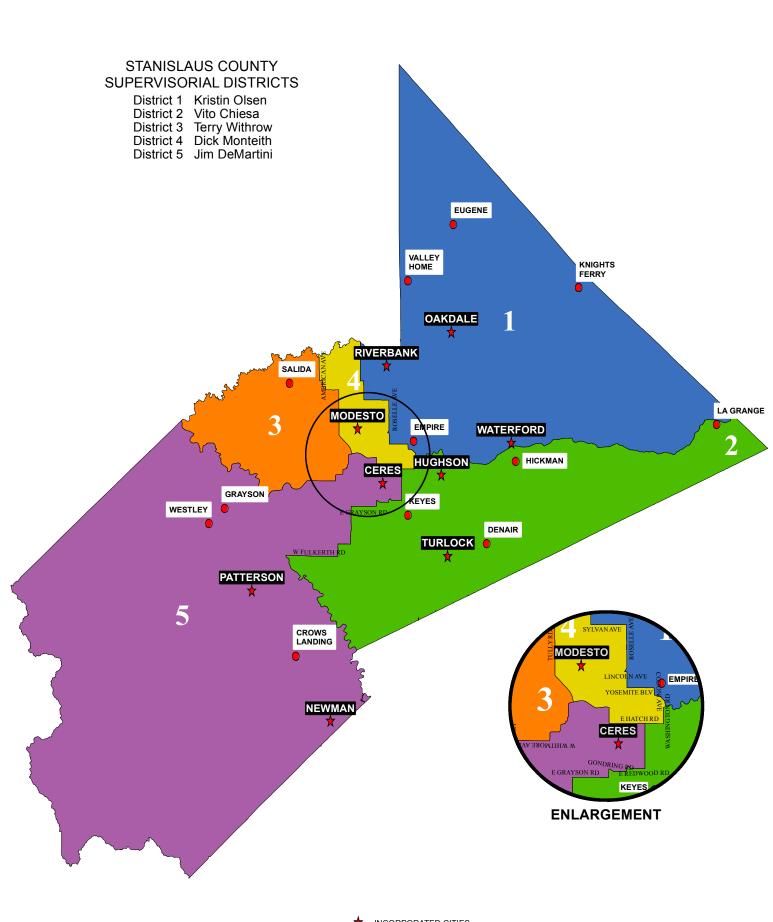
Organizational Chart	542
Accomplishments and Objectives	
Strategic Business Technology	
Strategic Business Technology-Telecommunications	

TREASURER	
Organizational Chart	550
Accomplishments and Objectives	551
Admin/Taxes	
Revenue Recovery	555
Treasury Division	557
STAFFING REPORTS	
Allocation List—Three Year Comparison	559
Department Position Allocation Report	
Unfunded Vacant Positions	588
SPECIAL DISTRICTS	591
GLOSSARY	596
ALPHABETICAL INDEX	620

# **BOARD OF SUPERVISORS**

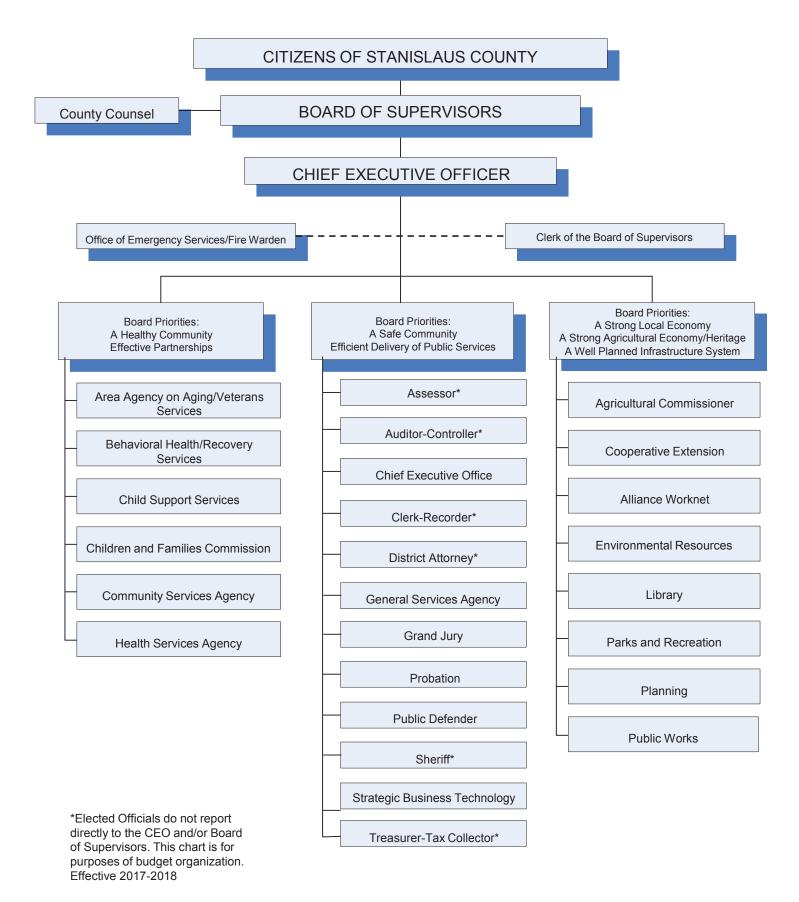


From left to right: Supervisor Vito Chiesa, District 2; Supervisor Jim DeMartini, District 5; Supervisor Terry Withrow, District 3; Supervisor Kristen Olsen, District 1; and Supervisor Dick Monteith, District 4



INCORPORATED CITIES
 UNINCORPORATED COMMUNITIES

## STANISLAUS COUNTY ORGANIZATIONAL CHART



# Vision

its service in the community and ...a county that is respected for is known as the best in America.

# **Mission**

Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost-effective manner.

# Priorities

organization to effectively manage public resources, encourage The Stanislaus County Board of Supervisors is committed to providing excellent community services and we charge the innovation and continuously improve business efficiencies.

egrity, loyalty and keeping our promises

ustworthiness...acting with honesty,

Values

In collaboration with public and private partnerships we strive for:

- · A safe community
- A healthy community
- A strong local econo<u>my</u>

Caring...showing concern for the well-being

**Citizenship...**obeying laws and regulations

and caring about our community

Fairness...treating others with impartiality

and equity

of others

actions and pursuing excellence

Responsibility...being accountable for our

Respect...treating everyone with dignity

- Effective partnerships
- A strong agricultural economy/heritage
  - - Efficient delivery of public services

    - A well-planned infrastructure system

15

Stanislaus County

# SUMMARY OF BOARD PRIORITIES AND GOALS



BOARD PRIORITY	GOALS
A Safe Community	<ol> <li>Focus on the safety of our neighborhoods and strengthening our communities</li> </ol>
	2. Demonstrate responsiveness to reported trends in criminal activity
	3. Improve the effectiveness and efficiency of the criminal justice system
	4. Ensure local and regional disaster preparedness
	5. Reduce pet overpopulation
	6. Promote public awareness
A Healthy Community	<ol> <li>Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families</li> </ol>
	2. Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations
	3. Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness
A Strong Local Economy	<ol> <li>Focus on engaging families to participate in and be supported by a healthy economy</li> </ol>
	2. Facilitate job creation
	3. Promote an attractive regional environment
	4. Promote adequate/affordable housing
	<ol> <li>Focus on access for all children and young people to a first-rate education – from cradle to career</li> </ol>

# SUMMARY OF BOARD PRIORITIES AND GOALS



BOARD PRIORITY	GOALS
Effective Partnerships	<ol> <li>Explore, identify and evaluate opportunities for effective partnerships</li> </ol>
	<ol><li>Recognize and promote the value of partnerships to the community</li></ol>
A Strong Agricultural Economy/Heritage	<ol> <li>Support and promote agricultural products, education, technology and innovation</li> </ol>
	2. Protect agriculture resources
	3. Manage threats to agriculture
A Well Planned Infrastructure System	<ol> <li>Ensure reliable water sources—quality and quantity</li> </ol>
	2. Improve transportation circulation
	3. Promote effective solid waste disposal
	<ol> <li>Develop a comprehensive flood control strategy</li> </ol>
Efficient Delivery of Public Services	1. Improve customer satisfaction
	2. Increase e-government services and transactions
	<ol> <li>Improve the efficiency of County government processes</li> </ol>
	4. Improve energy efficiency

### **CHIEF EXECUTIVE OFFICE**

Stan Risen Chief Executive Officer

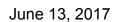
Patricia Hill Thomas Chief Operations Officer/ Assistant Executive Officer

Keith D. Boggs Assistant Executive Officer

Jody Hayes Assistant Executive Officer

1010 10<sup>th</sup> Street, Suite 6800, Modesto, CA 95354 Post Office Box 3404, Modesto, CA 95353-3404

Phone: 209.525.6333 Fax 209.544.6226



Chairman Vito Chiesa Supervisor Kristin Olsen Supervisor Terry Withrow Supervisor Dick Monteith Supervisor Jim DeMartini

"If not us, then who? If not now, then when?"

Dear Supervisors,

I am pleased to present for your consideration the 2017-2018 Recommended Proposed Budget. This recommended budget, totaling \$1,182,385,239 represents a 4.3% increase from the 2016-2017 Adopted Final Budget and a 5.7% increase above the 2016-2017 Adopted Proposed Budget. This budget provides the resources that help drive our mission of serving our community by promoting public health, safety, welfare and the local economy in an efficient and cost-effective manner.

It has become a tradition to start each of our budget messages with a quote. The selection of this year's quote was rather easy, as it is a statement I found myself using several times in the past year as I spoke to various leaders and groups regarding the need for systemic change in our approach to addressing our community's challenges. While the quote has been ascribed to various individuals over the years, including a number of presidents and candidates (from both sides of the aisle), I came across an interesting background story on one potential author, John Robert Lewis.

Mr. Lewis was born in 1940, grew up in a black neighborhood in Troy, Alabama and saw racial discrimination firsthand as a young child. By the early 1960's the laws of the United States had been changed to make public transportation legally integrated, however in large parts of the South, the laws were not enforced. On May 4, 1961, a group of white and black men and women wishing to make a peaceful statement about the need to enforce the law, boarded a bus together in Washington, D.C. to travel to New Orleans. They had made a pledge of non-violence, but soon found themselves the victims of beatings and a firebombing. Can you imagine a bus being firebombed simply because white and black men and women wanted to ride together? These men and women were willing to be change agents out of their commitment to equality, unity, dignity and respect.



I share that story, because as a nation, state and community we are desperately in need of change agents – individuals and organizations who are willing to set aside their differences and come together to build strong, trusting relationships, ask the tough questions, establish a vision of who we can be as a community, work together in an aligned manner, and be committed to learning and mutual accountability. I am convinced that it is only by learning to work and act together that we will be able to see sustained progress towards the results we each long for in our community.

I am pleased to tell you that over these past few years I have observed a growing number of these change agents stepping forward here in Stanislaus County, committed to helping our families, neighborhoods, schools, businesses and other institutions thrive. It is not an easy journey learning to act together – remaining in our silos is far easier, and look at where that has gotten us – but now, I am so thankful to all the men and women I have had the privilege to encounter, who are committed to improving the quality of life for all residents of Stanislaus County.

What does that have to do with our Proposed Budget? I would argue "Everything." This budget is simply a resource to serving the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost-effective manner. But government can't accomplish that acting alone. Consequently, we are more committed than ever to the process of engaging our sector partners to leverage these resources and learn together what is working and what is not. It is about striving **together** to be the best!

## Budget Outlook

The 2017-2018 Recommended Proposed Budget is a solid financial plan which directly ties to the long-range financial model. We continue to use a zero-based budget process in which a full analysis of each account and line-item cost is completed "from the ground up." This process ensures General Fund departments receive the minimum funding level required to maintain existing Board of Supervisors' approved staff and service levels as "base-funding" while recognizing the current cost of doing business. We have found the zero-based budget methodology to be an extremely powerful tool, providing an opportunity for department staff and the CEO Team to work together to develop the most accurate budget projections. Beyond the base budget, departments have the opportunity to request additional funding to address unmet needs and increase service levels to the Community; we have recommended only 12 such adjustments, totaling \$1.9 million, \$1.23 million of which is County General Fund, for your consideration and approval, as highlighted in Department budgets by priority area. Departments requested a variety of other service level increases and unmet needs totaling \$50.1 million requiring County General Fund contributions totaling \$15 million, which have been deferred for consideration in the Final Budget process.

The Recommended Proposed Budget reflects \$1,182,385,239 in appropriations and \$1,124,359,603 in estimated revenue. This compares to the 2016-2017 Adopted Final Budget which totaled \$1,133,223,670 in appropriations and \$1,090,451,186 in estimated revenue, meaning appropriations are up by \$49.2 million from the 2016-2017 Adopted Final Budget while revenue is up by \$33.9 million. Discretionary Revenue, estimated at \$203,739,500, is included in the Recommended Proposed Budget, which is a \$9.8 million or 5.1% increase above the 2016-2017 Adopted Final Budget.

The General Fund appropriations are approximately \$313.7 million for the 2017-2018 Recommended Proposed Budget compared to last year's Adopted Final Budget of \$298.2 million. Special Revenue appropriations are up 2% from \$661.3 million to \$674.8 million, Capital Projects are down 13% from \$1.6 million to \$1.4 million, Enterprise Funds are up 15.3% from \$75.1 million to \$86.6 million with Internal Service funds up 9.2% from \$97 million to \$105.9 million.

The County will be using fund balance and retained earnings in several areas to balance the Proposed Budget. Net County Cost Carryover Savings will be added back into the budget at the time of the Recommended Final Budget. A total of \$58 million in balancing funds are proposed, of which 80% or \$46.6 million relates to planned spending in Enterprise Funds for Public Works Road and Bridge projects, Environmental Resources for Fink Road Landfill, and Special Revenue Funds for designated programs/projects.

## **Issues & Budget Impacts**

**Public Safety Center Expansion and Jail Staffing.** The AB 900 Phase II Project (Maximum Security/Medical/Mental Health: \$89 million) and the County's companion project (Intake, Release and Administration: \$24 million) have been completed on time and well under budget. The first phase of opening occurred on March 20, 2017. These new facilities represent a significant modernization and addition of safe public safety facilities. The State of California funded 90% of the construction of the Maximum Security/Medical/Mental Health facilities and the County funded 100% of the Intake Release and Transportation Facility, the County's General Fund and the Local Community Corrections Partnership (CCP) fund are responsible for the entire increased operating costs. The Board of Supervisors approved the Phased Staffing and Operational Plan for the phased opening of the new facilities, which include 552 additional beds, a medical/mental health unit, an Intake Release and Transportation Facility and more. The REACT Center (SB 1022) Project is well on its way and is expected to be completed in 2018 and will allow for the closure of the Main Jail Downtown, except for Court Holding.

**Public Safety Services.** The Public Safety Restoration (PSR) plan implemented during the third quarter of the 2014-2015 Fiscal Year is proving to be successful. Planned in three phases over four fiscal years, PSR was funded in the initial year at \$2 million, growing to \$4 million, then \$6 million through Phase II. Phase III of PSR was planned for implementation in Budget Year 2017-2018 with an additional \$2 million in funding, bringing the total ongoing support dedicated to public safety departments to \$8 million at full implementation of the PSR program. Upon approval of the 2016-2017 Adopted Final Budget, the Board dedicated \$1 million from the one-time benefit of the elimination of Negative Bailout from Fiscal Year 2015-2016 to accelerate the implementation of PSR Phase III to begin on January 1, 2017. This advanced funding for Phase III of PSR completed the Board's full commitment to funding PSR staffing through Budget Year 2017-2018 and as a result, we have added back 84 authorized full-time public safety staff positions to provide vital services for the public.

**Technology Innovation.** This two-year effort was introduced at the 2015-2016 Adopted Final Budget and included \$1 million in Appropriations for Contingencies for department projects that will move people from in-line to more convenient online services. Also, an Automation Reserve was created with an additional \$2.25 million to be used for future

automation projects. Nineteen projects were funded for implementation in 2015-2016 and full implementation of these projects will be completed in Fiscal Year 2016-2017, with follow up reporting to determine if they meet the success criteria in benefitting the public. Enterprise-wide automation projects will be the focus in Budget Year 2017-2018, including Office 360, Single Sign-on and Agenda Management system. Of note, Strategic Business Technology (SBT) working in partnership with the County Information Technology (IT) Steering Committee has also developed the IT Strategic Plan (ITSP) to guide the organization in technology enhancements through 2020.

**Roads & Bridges.** This is a good news story! New State and Federal funding of approximately \$19.8 million will support eleven road and bridge projects throughout the County during Budget Year 2017-2018. Self-help State sales tax revenue of approximately \$6.4 million from the passing of Measure L is also included in the Recommended Proposed Budget, and is designated for countywide local street and road improvements. The Measure L projects will include road chip sealing in various areas of the County, slurry sealing in Salida and various sidewalk projects throughout the County.

**Staffing.** Budget staffing recommendations include an overall increase in the Staffing allocation count of 30 positions to 4,429. Of this, a total of 21 new positions are recommended in support of the phased Public Safety Facility Expansion projects as approved by the Board in May of 2016. Seven of the positions are for the Department of Environmental Resources and dedicated to projects with external funding sources to benefit the public. Two positions are recommended for SBT to support the County organization technology platform; this department is currently under-resourced and this staffing augmentation will bring the total department staffing level to just 30, down from the recent peak of 62. The remainder of the staffing recommendations include: restore one previously unfunded position for the Library, unfund two vacant positions for the Sheriff and add one Victim Advocate for the District Attorney, funded with grant revenue.

Labor Relations. Five labor agreements expire June 30, 2017. Three are in active negotiations including C.N.A. Nurses, SSDA Sworn Deputies and SCDPOA Deputy Probation Officers. Two labor groups are beginning negotiations in May 2017: SCSSA Sergeants, SCSMA Lieutenants. Further, the County is negotiating with the County's Attorneys Association (CAA) due to a re-opener in the existing MOU related to salary and benefits. The Stanislaus Regional Emergency Dispatchers Association (SREDA) remains at impasse with the County. Labor discussions with SREDA are expected to resume in May 2017. The following six contracts expire June 30, 2018 with negotiations to begin in December 2017: AFSCME Clerical, Technical, Mid-Mgmt/Supv, Crafts/Maintenance bargaining units; SEIU Community & Health Services; CAA Attorneys; DSA Custodial Deputy Sheriff's; SCPCOA Probation Correction Officers; and SCDAIA District Attorney Investigators. Finally, the contract for In Home Supportive Services Providers with the United Domestic Workers of America, (UDWA) expires in 2019.

**Retirement Costs.** The County's retirement plan is currently one of the healthiest funded plans in the State at 72.8% funded using the actuarial value of plan assets. This funded ratio is down from June 30, 2015 which was 73.7%, due to liability and investment losses along with contribution shortfalls. It is expected that retirement costs will continue to be a significant cost driver for our organization as the increase to Budget Year 2017-2018 totaled

25.7% for the General Fund and annual increases and future changes are expected to increase the employer contribution rate by an average of 11% in the succeeding four years.

**Financial Reserves.** The Board of Supervisors is continuing its policy of maintaining a Contingency Reserve of 8% of the three-year average of Discretionary Revenue. We continue to make appropriate preparations to mitigate the impacts of a future recession on the local community.

**Library Sales Tax.** A 1/8-cent transaction and use tax funds approximately 88% of the Stanislaus County Library System. This tax is up for renewal in November 2017, and non-renewal would result in significant cuts to services and the closure of many, if not all, library branches.

**Federal/State Budget Impacts.** On January 10, 2017 the Director of the Department of Finance issued notice that the State of California will end the Coordinated Care Initiative and dismantle the IHSS Maintenance of Effort (MOE) enacted in 2012. This will shift millions of dollars of new program costs to counties, approximately \$625 million above the current MOE requirements statewide per the January Budget. For Stanislaus County, the local impact in Budget Year 2017-2018 is estimated at approximately \$6 million. At May Revise, the shift of program costs to counties is estimated at \$592 million with a complex series of State General Fund offsets, and dedication of 1991 Realignment Growth funds to mitigate the local exposure. However, the figure will grow exponentially in the next five years due to State program changes related to implementation of Fair Labor Standards Act (FLSA) requirements for providers including paid overtime, travel time, wait time, paid sick days, annual escalators and State minimum wage increases. Staff will continue to monitor the State budget negotiations on this issue, and any local impacts will be factored at Final Budget.

The Recommended Proposed Budget assumes status quo programs and funding related to the Affordable Care Act; analysis of proposed changes to Federal law as relates to health care, including Medi-Cal and expanded Medi-Cal, will be ongoing and reported to the Board of Supervisors when known.

**Performance Visioning.** The County has begun implementation of Performance Visioning to promote a focus on outcomes and community impact. Performance Visioning challenges the organization to analyze what success looks like for departments and services and to communicate performance outcomes of each County department. Departments have been challenged to identify two metrics that speak to how their services make an impact on the community. Identifying these metrics is essential for understanding what success really looks like. Initial department metrics will be reported out with Final Budget. The program will be evolving to support upcoming two-year budget strategy. A process for Board and department engagement will be considered going forward.

**Two-Year Budget Process.** A collaborative team of Chief Executive Office staff, Strategic Business Technology (SBT) staff and department budget leaders have worked to develop a multi-year budget tool for use in Budget Years 2018-2019 and 2019-2020. A phased approach over the next year will allow sufficient time for budget staff and key leaders in the organization to completely transition to the new model. Extensive training and enhanced

support provided to departments will aid in the successful launch of the two-year budget process while reducing the strain that occurs during periods of organizational change.

## External Assessment/Issues

## Economic Outlook:

The California economy is projected to maintain steady growth in 2017 according to the University of the Pacific Center for Business and Policy Research. State economic growth is projected to be at 2.6% for 2017 and slowly decelerate toward 2% over the next few years. State unemployment is projected to continue to decrease and stabilize at around 5%.

Regional economists are projecting Stanislaus County unemployment to continue to slightly decrease to 8.4% before rising to 9.3% through the 2018 – 2020 time period. Non-farm Payroll Employment in the Modesto Metropolitan Statistical Area (MSA) is projected to increase by 1.5% in 2017, which is a rate slightly better than Merced MSA and Stockton MSA.

Unemployment in Stanislaus County showed a slight increase in March 2017, but was nearly a percentage point better than the prior year. Unemployment rates for the first quarter of 2017 show:

	Stanislaus County	National
<u>2017</u>	Unemployment Rate	Unemployment Rate
March	8.8%	4.5%
February	8.7%	4.7%
January	9.0%	4.8%

The median home prices in Stanislaus County were \$270,000 for the fourth quarter of 2016, which is an 11.6% increase over the fourth quarter of 2015.

The Property Tax Assessed Roll for valuation increased 5.88% for 2016-2017 up to more than \$44.3 billion. Property Tax is projected to increase approximately 3.2% in the 2017-2018 Budget Year over projections for the 2016-2017 Fiscal Year. Although Sales Tax revenues increased annually since 2009, they are expected to decrease by approximately 1.4% in the 2017-2018 Budget Year. Property Tax and Sales Tax are two of the biggest Discretionary Revenue sources the County can use to support organizational priorities.

## State Impacts:

The State's economy has recovered from the Great Recession, and the past four budgets have significantly expanded government spending. The Legislature and the Governor have focused the spending on counteracting the effects of poverty.

Over the past year, state revenues began to lag expectations. Compared to the 2016 Budget signed in June, the January 2017 Budget revenue forecast a \$5.8 billion reduction. Since January, the stock market has surged and the May Revise 2017 reflects higher revenues of \$2.5 billion. This forecast remains \$3.3 billion below the 2016 Budget forecast from one year ago. As a result, the Governor's Proposed Budget for 2017-2018 while balanced, is considerably more constrained than in any year since 2012. The Governor

continues to advise that the State must continue to plan for and save for tougher budget times ahead.

By the time the State Budget is enacted in June of 2017, the economy will have finished its eighth year of expansion, only two years shorter than the longest recovery since World War II. It is not a matter of if, but when a recession will occur. Of note, the State minimum wage is scheduled to increase to \$11 per hour in 2018 and to increase to \$15 per hour by 2022 which could have significant future implications on the business climate.

## Looking Forward

The County will maintain a number of strategies that are essential for financial stability including long-range modeling, adequate financial reserves, and tight controls on long-term debt.

Over this next year, the County will begin implementing a two-year budget cycle more closely linked to Board priorities, as well as a continued movement into improved performance outcomes. Bringing together and aligning our strategic planning, Board priorities and performance outcome efforts will yield better value for the public and more effective use of funds into the future.

We will be closely evaluating our Enterprise Technology Innovations for success metrics and will strive to fully staff the positions approved through the Public Safety Restoration plan. We will open new, modern, and safe public safety facilities.

Finally, the Focus on Prevention Initiative has gained tremendous community momentum; the Community and the County have identified sustainable financing to support the staffing, operations, and leadership structures critical to the success of this long-term commitment to improve the quality of life in our Community. In the upcoming year, we will open an Initial Access Center while working with the Community on a visioning process to develop a full-service Access Center to reduce and prevent homelessness in the County. The roots of societal issues run deep and it will take the effort of all of the 10 sectors of our community working together to move the needle on positive change.

## **Conclusion**

From my early days in the Assessor's Office, I recognized that there was something special about this organization. I came in with that common perception that government was inefficient and ineffective, only to meet a group of dedicated and committed employees striving to do their very best in a very efficient office. I soon learned that Stanislaus County was recognized as a leader in the State and has a rich history of being led by strong, smart and professional Board members and visionary leaders committed to developing excellence in our organization. I would like to especially acknowledge the amazing staff of the Chief Executive Office. I have never worked with a more dedicated and hardworking team and I am very proud of them. I also wish to thank all of the dedicated leaders and employees of this organization who regularly display that commitment to our vision of being "a county that is respected for its service in the community and is known as the best in America."

As I prepare to wrap up over 30 years of public service in the coming months, I would like to express what a tremendous privilege it has been to have worked for Stanislaus County. I am extremely grateful to all of the wonderful Board members, Department leaders, employees and community members that I have been blessed to know and work alongside. It has been an incredible journey and it has been a real honor to wrap up my career with the County serving as your Chief Executive Officer.

It is up to us, all of us, and the time is now, so to quote Assistant Executive Officer Keith Boggs, "Go be brilliant!"

Respectfully,

Stan Risen Chief Executive Officer



**Stanislaus County** is located in Central California within 90 minutes of the San Francisco Bay Area, the Silicon Valley, Sacramento, the Sierra Nevada Mountains and California's Central Coast. With an estimated 540,214 people calling this area home, our community reflects a region rich in diversity with a strong sense of community.

Two of California's major north-south transportation routes (Interstate 5 and Highway 99) intersect the area and the County has quickly become one of the dominant logistics center locations on the west coast. The County is home to a vibrant arts community with the world-class Gallo Center for the Arts, a symphony orchestra, and abundant visual and performing arts. Stanislaus County is a global center for agribusiness, positioned by its mild Mediterranean climate, rich soils and progressive farming practices. The area is recognized internationally for agricultural innovation with wine, almonds, poultry, milk, cattle, and walnuts being some of our featured industries. The County is also home to Stanislaus State University, Modesto Junior College and benefits from satellite locations of other high-quality educational institutions.

The County was established in 1854 and has a total land area of 1,515 square miles. Temperatures range from an average low of 38 degrees Fahrenheit in the winter to an average high of 85 degrees in the summer. Temperatures move up into the 90s during the summer months with low humidity and cool evening breezes from the San Joaquin Delta.

## ECONOMY

Stanislaus County is an international agri-business powerhouse and it ranks higher than 21 states in agricultural income. The value of agricultural commodities produced in 2015 was approximately \$3.9 billion, a decrease of more than \$500 million from the 2014 all-time high of \$4.4 billion. This decrease is primarily attributed to a reduction in yields for many commodities due to the sustained drought and a drop in the values of milk, walnuts, almond meats, silage, cattle and calves, and turkeys. Almonds continue to be the number one commodity at \$1.3 billion followed by milk at nearly \$650 million in value. The value

of almonds decreased by 7.7% over the prior year period and milk sales decreased by 32%. Over 20,000 acres were fallowed in 2015 due to the drought.

Farmers in Stanislaus County export more than 134 commodities to 107 countries around the world. 8,621 export certificates were issued in 2015. Japan receives 10% of exports followed by Hong Kong and Spain at 9%.

Manufacturing continues to be an important employer sector in Stanislaus County. Some of the largest brands in the world can be found with operations here. The County is home to the headquarters of Gallo and Bronco Wineries, global nursery providers and a burgeoning high-tech agricultural industry.

Manufacturing Employer	Description	Employees*
E&J Gallo Winery	Winery	3,500
Con Agra	Tomato & Bean Processor	3,145
Seneca Foods	Fruit Products	2,138
Del Monte Foods	Fruit Products	2,010
Stanislaus Food Products	Tomato Products	1,875
Foster Farms	Poultry Processor	1,484
Gallo Glass	Glass Containers	1,000
Bronco Wine Company	Winery	834
Frito Lay	Snack Products	684
Foster Farms Dairy	Dairy Products	520

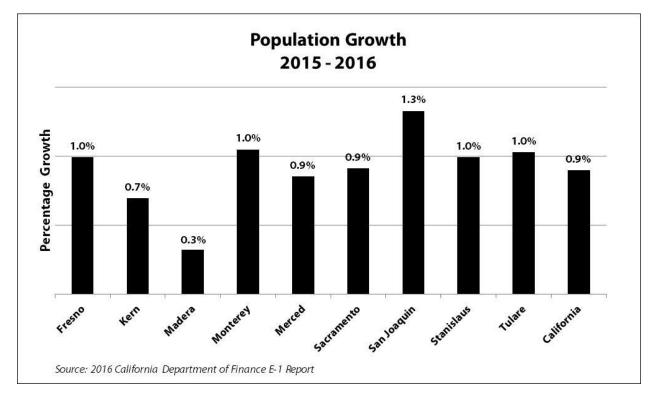
\*Reflects peak seasonal employment

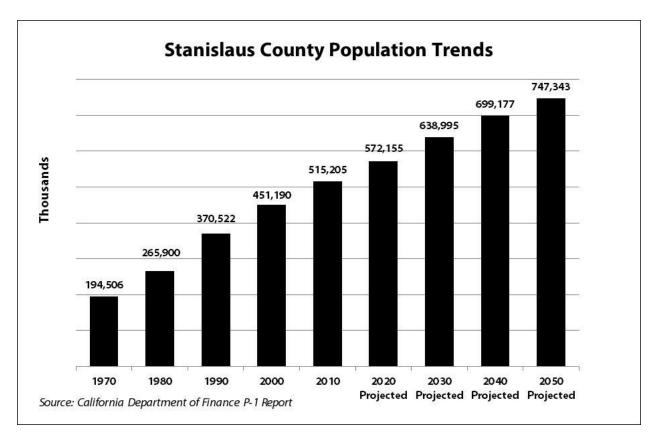
The healthcare sector plays a major part in the County's economic engine with some of the finest hospitals in the world located in Stanislaus County. Tenet Healthcare, Sutter Health and Kaiser Permanente have major facilities in the County. Doctors Medical Center and Memorial Medical Center are two tertiary hospitals located in the County.

Non-Manufacturing Private Employer	Description	Employees
Doctors Medical Center	Healthcare	2,600
Memorial Medical Center	Healthcare	2,300
WalMart	Retail Supermarket	1,742
Save Mart Supermarkets	Retail Supermarket	1,650
Amazon	Distribution Center	1,605
Emanuel Medical Center	Healthcare	1,250
MedAmerica Billing Services	Medical Billing Coding	900
Kaiser Permanente	Healthcare	800
Costco	General Merchandise	697
Oak Valley Hospital District	Healthcare	600

## **COUNTY POPULATION**

Stanislaus County has experienced an estimated 4.4% growth since the 2010 census. The California Department of Finance (DOF) estimates there was 1% population growth in Stanislaus County when comparing January 1, 2015 to January 1, 2016, according to the most current available statistics.





Population growth projections from the State Department of Finance (DOF) continue to scale back since the Great Recession. Pre-recession growth projections from DOF indicated a County population base of nearly 700,000 people by 2020. The current projection is at 572,155. In looking to year 2050, DOF projections are now at 747,343.

Dealing with the impacts of growth will be an ongoing challenge for the area. Water, job availability, a trained workforce, affordable housing, farmland preservation, air quality, transportation and school capacity are all issues tied to population growth.

## COUNTY POPULATION BY CITY

There are nine incorporated cities within Stanislaus County: Ceres, Hughson, Modesto, Newman, Oakdale, Patterson, Riverbank, Turlock, and Waterford. There are 13 unincorporated communities within the County: Denair, Empire, Grayson, Hickman, Keyes, Knights Ferry, La Grange, Monterey Park Tract, Riverdale Park Tract, Salida, Valley Home, Vernalis and Westley.



East Stanislaus County

Photography by Greg Beliera

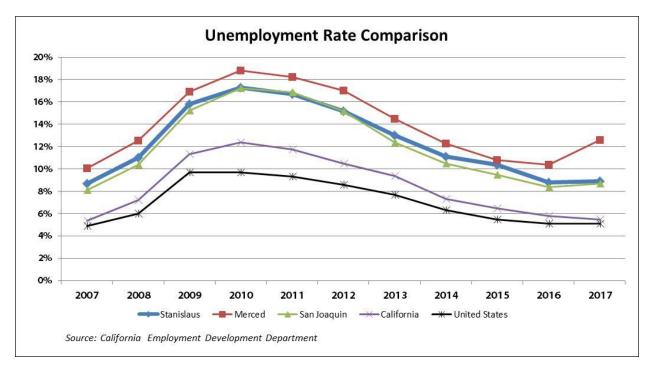
Additionally, there are numerous unincorporated islands located in and around the cities that make up the balance of the unincorporated population statistic. Oakdale experienced the fastest city growth at nearly 2%. Modesto, the largest city in the County, experienced 0.84% growth in 2015 which was slightly up compared to 2014.

City	1/1/2012	1/1/2013	1/1/2014	1/1/2015	1/1/2016
Ceres	45,854	46,223	46,596	46,703	47,166
Hughson	6,799	6,965	7,137	7,056	7,150
Modesto	203,085	205,562	207,878	210,147	211,903
Newman	10,567	10,622	10,695	10,663	10,840
Oakdale	20,947	21,190	21,499	21,918	22,348
Patterson	20,634	20,802	20,979	22,185	22,590
Riverbank	22,924	23,100	23,305	23,576	23,913
Turlock	69,370	69,744	70,362	71,327	72,050
Waterford	8,533	8,579	8,639	8,719	8,788
Unincorporated	111,227	110,251	111,067	112,612	113,466
County Total	519,940	523,038	528,157	534,906	540,214

Source: California Department of Finance

## UNEMPLOYMENT RATE COMPARISON

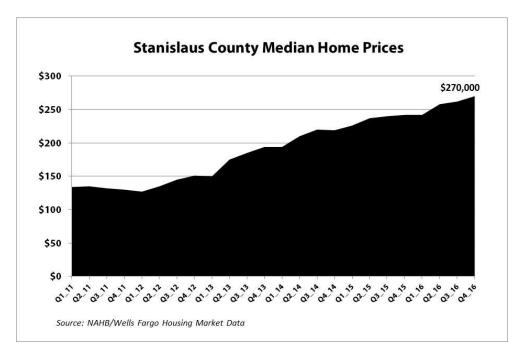
The County's annual unemployment rate for January 2017, is 8.9%, a slight increase from 8.8% in 2016, but significantly higher than the State rate of 5.5%. Unemployment rates in the Central Valley are historically twice the national average (currently 5.1%) and economic growth in the valley has trailed the rest of the State after the recession.



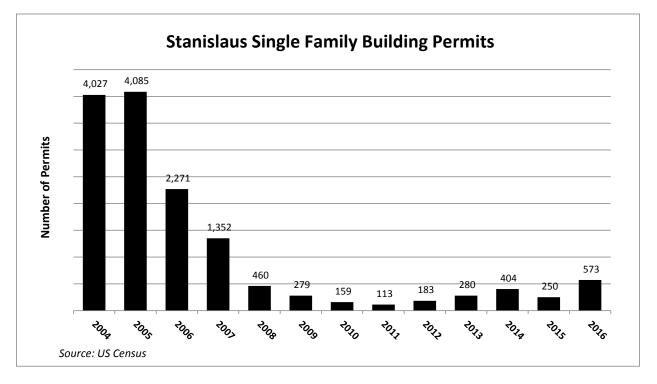
High unemployment rates mean more people receiving government assistance, thus placing a greater strain on local public resources.

## **MEDIAN HOME PRICES**

Median Home Prices are up 11.6% from the fourth quarter of 2015 and up 90.6% from the market low during the first quarter of 2012.



## SINGLE-FAMILY BUILDING PERMITS



Stanislaus County tracks issued single family residential construction permits as a way of monitoring the home construction, building materials and construction employment sector. Issued permits plummeted from a high of over 4,000 in 2005 to a low of 113 in 2011. Issued permits continue with the trend of small increases over the past few years up to 404 in 2014 and back down to 250 in 2015, to 573 in 2016.

The construction sector was one of the largest employment sectors of the Stanislaus economy in the early 2000's before the Great Recession. The construction industry employed more than 14,000 people in 2005 compared to just over 8,300 in 2016.



## 2017-2018 Recommended Proposed Budget Financial Overview of Appropriations by Department

Department	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Services Funds	2017-2018 Recommended Proposed Budget Total
Area Agency on Aging/Veterans Services	\$ 538,545	\$ 3,645,171	\$-	\$-	\$-	\$ 4,183,716
Agricultural Commissioner	4,484,683	-	-	-	-	4,484,683
Alliance Worknet	-	15,832,941	-	-	-	15,832,941
Assessor	6,434,870	-	-	-	-	6,434,870
Auditor-Controller Behavioral Health and Recovery Services	4,710,008	- 116,370,230			-	4,710,008 116,370,230
Board of Supervisors	1,107,714	-	-	-	-	1,107,714
Chief Executive Office	8,179,551	-	-	-		8,179,551
Chief Executive Office- Capital Projects	-	-	1,434,551	-	-	1,434,551
Chief Executive Office-County Operations	98,402,927	1,107,200	-	-	-	99,510,127
Chief Executive Office-Office of Emergency Services/Fire Warden	2,169,677	1,763,037				3,932,714
Chief Executive Office-Risk Management Division and Self-Insurance Funds	1,707,878		-		77,237,659	78,945,537
Child Support Services		15,711,656				15,711,656
Children and Families Commission	-	7,207,107	-	-	-	7,207,107
Clerk-Recorder	5,138,800	2,884,549	-	-	-	8,023,349
Community Services Agency	-	311,737,999	-	-	-	311,737,999
Cooperative Extension	508,274	16,200	-	-	-	524,474
County Counsel	3,046,970	-	-	-	-	3,046,970
District Attorney	17,938,195	2,466,131	-	-	-	20,404,326
Environmental Resources	-	12,545,164	-	23,132,405	-	35,677,569
General Services Agency	726,647	41,000	-	-	15,662,099	16,429,746
Grand Jury	155,712	-	-	-	-	155,712
Health Services Agency Integrated Criminal Justice Information System	-	35,108,565		46,935,904		82,044,469
(ICJIS)	-	-	-	-	975,720	975,720
Library	-	13,607,410	-	-	-	13,607,410
Parks and Recreation	6,344,796	1,148,469	-	-	-	7,493,265
Planning & Community Development	2,163,574	12,489,186		-		14,652,760
Probation	30,804,217	30,892,761	-	-	-	61,696,978
Public Defender	11,475,284	-	-			11,475,284
Public Works	-	82,411,244		14,614,996	4,209,500	101,235,740
Sheriff	104,545,626	7,814,095		1,934,597		114,294,318
Strategic Business Technology	-	-	-	-	7,784,742	7,784,742
Treasurer Tax-Collector	3,079,003	-	-	-	-	3,079,003
Totals by Fund	\$ 313,662,951	\$ 674,800,115	\$ 1,434,551	\$ 86,617,902	\$ 105,869,720	\$ 1,182,385,239

# FINANCIAL POLICIES AND SCHEDULES

To ensure the long-term economic stability of the organization, the County of Stanislaus has developed a series of financial and budgetary policies. Using both operational guidelines and qualitative standards, these policies strive to maintain a stable and positive financial position for the foreseeable future. Moreover, they provide guidelines to management in planning and directing the County's day-to-day financial affairs and in developing recommendations to the Chief Executive Officer and the Board of Supervisors.

## BUDGET PROCESS

## Basis of Budgeting

The annual budget is prepared, reviewed, and approved in accordance with the provisions of Sections 29000 and 29144, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act. The County prepares a budget for each fiscal year on or before October 2, pursuant to the County Budget Act. Budgeted expenditures are enacted into law through the passage of an Appropriation Resolution. This Resolution mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

The Budget and the Comprehensive Annual Financial Report are prepared using Generally Accepted Accounting Principles (GAAP). The accounts of the County are organized on the basis of fund and organizational groups, each of which is considered a separate accounting entity. Governmental type funds like the General Fund, Special Revenue Funds, Capital Projects, and Debt Service use modified accrual basis, while Proprietary Funds use the full accrual basis.

## **Basis of Accounting**

Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available. Measurable means the amount of the transaction is known; available means the revenue will be collected in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the related liability is incurred, except for (1) principal of and interest on general long-term debt which are recognized when due; and (2) employee annual leave and claims and judgments for litigation and self-insurance, which are recorded in the period due and payable.

Full accrual is similar to commercial accounting. Recognition occurs at the time of the transaction – revenue when earned and expenses when incurred.

## County Budget Process

The budget for Stanislaus County is an operational plan, a fiscal plan, and a staffing plan for the provision of services to the residents of Stanislaus County. The budget process encompasses the manner in which resources are assigned to goals, objectives, and community priorities set by the Board of Supervisors. A balanced budget is where the amount of budgeted expenditures is equal to or less than the amount of budgeted revenue plus other available resources. In order for government to remain in business, the law requires that an adopted budget be in place by the beginning of each fiscal year – July 1<sup>st</sup> through June  $30^{th}$ .

## Encumbrances

Encumbrances are obligations in the form of purchase orders, contracts, or other commitments which are chargeable to an appropriation and for which a part of an appropriation is reserved. The County budget is prepared on the modified accrual basis of accounting, with the exception that encumbrances outstanding at year-end are considered expenditures. Encumbrances outstanding at year-end are reported as assignments of fund balances since the commitments will be honored through subsequent years' continuing appropriations. Encumbrances do not constitute expenditures or liabilities for GAAP reporting purposes.

## BUDGET AMENDMENT PROCESS

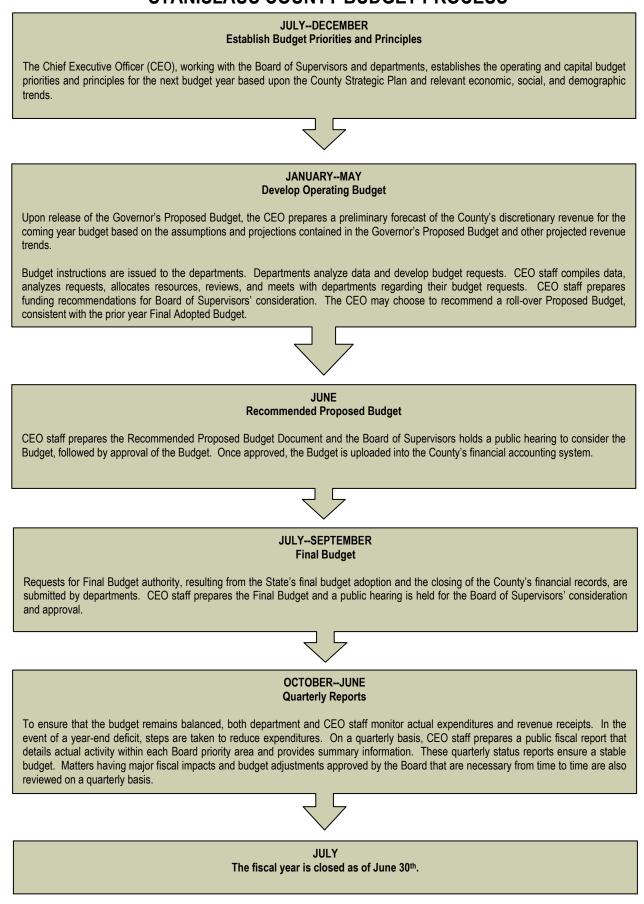
California Government Code Sections 29125 through 29130 authorize the Board of Supervisors to amend the adopted budget through the budget revision process. Revisions enable departments to move or adjust budgeted appropriations or adjust estimated revenues.

The County's Board of Supervisors also dictates policies regarding budget revisions. Budget revisions requiring Board of Supervisors' approval may be approved throughout the year in accordance with the following procedures:

- By 4/5 vote, all transfers from the budget Appropriations for Contingencies in the General Fund;
- By 4/5 vote, all appropriation of unbudgeted revenues from any source and use of fund balance/retained earnings; and
- The Board must approve the addition or deletion of any appropriation for Fixed Assets if over \$10,000.

Revisions that may be approved by the Chief Executive Office (CEO) are appropriations and estimated revenue transfers within or between categories within a budget, excluding Fixed Assets. Transfers within a fixed asset group within a budget unit for \$10,000 or less can be approved by a CEO representative. Transfers of greater than \$10,000 in and out or any adjustments between fixed asset groups (i.e., land, buildings and improvements, equipment) within a budget unit require approval by the Board of Supervisors.

## STANISLAUS COUNTY BUDGET PROCESS



#### INVESTMENT AND CASH MANAGEMENT

Responsibility—Investments and cash management are the responsibility of the County Treasurer.

**Investment Objective**—The County's primary investment objective is to maintain the principal of such funds (safety) in investment vehicles which are easily converted to cash (liquidity) while obtaining a competitive market rate of return (yield) for the risk taken at the time of investing.

Safety of principal is of paramount importance. Investments will only be made in securities which have a very high probability of maintaining the principal invested. Only highly rated or strongly collateralized investments will be made. Diversification by type of investment, issuer, and maturity to minimize the risk of loss of principal due to credit deterioration or interest rate volatility will be made. Sales of securities before maturity may be made if at a gain to avoid an anticipated default of payment by the issuer of interest or principal or if such sale will allow investment in a higher yielding vehicle and any loss upon sale can be more than compensated by additional interest earnings within a six-month period.

To achieve appropriate liquidity needs, the Treasury Pool's investments must be in maturity ranges which meet normal, anticipated disbursement requirements of all depositors, as can be determined by historical disbursement patterns as well as communicated forecasts by depositors. Unanticipated cash disbursement needs require that investments be easily convertible to cash by maintaining shorter maturity in highly traded securities.

To achieve a competitive market rate of return or yield, individual investment decisions must be made on a competitive basis. Due to the primary need of maintaining the purchasing power and cash availability of depositors' funds, the portfolio's yield will normally be lower than that of higher risk, longer maturity investment pools. An earnings rate goal for the fund will generally achieve a yield that is 100 basis points higher than inflation.

**Authorized Investments**—Pursuant to Government Code Section 53601, investments will only be made in authorized securities with a maturity date of five years or less from the transaction settlement date. All investments (except in mutual funds) must be in securities which have a positive return if held to maturity.

In addition to the restrictions and guidelines cited in Government Code, the County Board of Supervisors annually adopts an "Investment Policy" for the Stanislaus County Treasury Pool. The Policy is prepared by the County Treasurer and approved by the Stanislaus County Treasury Pool Oversight Committee. The Policy adds further specificity to investments permitted and reduces concentration within most permitted investment types.

#### CAPITAL ASSETS

Capital assets (including infrastructure) are recorded at historical cost or estimated historical cost if actual historical cost is not available. Contributed fixed assets are valued at their estimated fair market value on the date contributed. Capital assets include public domain assets (infrastructure) consisting of improvements to roads, bridges, lighting systems, drainage systems, and flood control. The County defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of more than one year.

Capital assets used in operations are depreciated or amortized (assets under capital leases) using the straight-line method over the lesser of the capital lease period or their estimated useful lives.

Governmental Accounting Standards Board (GASB) has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks, and computer software need to be classified as capital assets. Additionally, internally generated intangible assets (e.g., computer software) are subject to capitalization. This provision should be retroactively applied to intangible assets acquired in fiscal years ending after June 30, 1980.

#### APPROPRIATIONS FOR CONTINGENCIES POLICY

The purpose of Appropriations for Contingencies is to provide funds to meet unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions in Federal and State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. As a result, the budget should provide for adequate funds in base funding of the CEO – Appropriations for Contingencies Budget. The base amount in Appropriations for Contingencies shall be funded at a level of at least 2% of the average annual General Fund revenue of the preceding three fiscal years. The established base amount in the 2017-2018 Recommended Proposed Budget is \$5.9 million. Exposures that are already identified should be added to the base funding.

#### FUND BALANCE POLICY

The following policy addresses certain fund balance accounts in the General Fund including Contingency Reserve and Debt Service Reserve. The policy is intended to provide the County with sufficient working capital and a comfortable margin of safety to address emergencies and unexpected declines in revenue without borrowing.

#### **Contingency Reserve Policy**

The General Fund Assigned Contingency Reserve shall be equal to at least 8% of the average annual Discretionary Revenue for the preceding three fiscal years. The purpose of the Contingency Reserve is to mitigate economic downturns, unforeseen circumstances, State or Federal budget actions that reduce revenue, to fund disaster costs associated with emergencies, and to maintain core service levels.

Any transfer of funds out of the Contingency Reserve must be approved by a 4/5 vote of the Board of Supervisors and cannot exceed the amount sufficient to balance the General Fund.

Should the fund balance fall below the 8% threshold, the Board of Supervisors shall approve and adopt a plan to restore the fund balance to the target level within 24 months. If the restoration of the fund balance cannot be accomplished within 24 months without severe hardship to the County, the Board of Supervisors shall establish a different time period.

#### **Debt Service Reserve Policy**

To assist in maintaining the County's positive credit rating, a portion of the General Fund is to be set aside as a Debt Service Assignment. This classification of fund balance is to be equal to at least one year of debt service payments.

#### NO BACKFILL POLICY

The Board of Supervisors has had a long-standing policy that the County shall operate State and Federal programs based on the level of funding provided and shall not backfill any State cuts with General Fund resources except when local priorities dictate a need for continuance.

#### USE OF ONE-TIME FUNDS POLICY

In the case of program and staffing requests with ongoing expenditures, it is the general guidance of the County that the use of one-time revenues for ongoing program or staffing requests with ongoing expenditures shall be discouraged. Unpredictable revenues are budgeted conservatively, and any amount collected in excess of the budget is generally carried forward in the fund balance to ensure ongoing obligations remain proportionate to ongoing resources.

#### **RETIREMENT – UNFUNDED LIABILITY**

A pension plan's payment obligations, including all income, death and termination benefits owed, are compared to the plan's present investment experience, and if the total plan obligations exceed the projected plan assets at any point in time, the plan has an unfunded liability. As of June 30, 2016, the date of last actuarial valuation, StanCERA's unfunded liability was \$691.3 million. This represents a

funded ratio of 69.1% when measured using the market value of plan assets. The funded ratio as of June 30, 2015 was 75.8%. The main drivers of this decrease were liability and investment losses along with a contribution shortfall. The Retirement Board continues to explore options to optimize returns which would increase the ratio of the funded liability.

The Government Accounting Standards Board's (GASB) Statement No. 68 established new standards for pension accounting and reporting. Beginning with Fiscal Year 2014-2015, government entities are required to record the unfunded liability of their retirement plans in the government-wide financial statements. These standards are applicable to all State and Local government agencies. The County Auditor-Controller's Department made the appropriate post-closing accounting entries to record the unfunded liability for Fiscal Year 2014-2015 and will make necessary adjusting entries each fiscal year-end thereafter to the unfunded liability. The impact to the Enterprise and Internal Service Funds will be highlighted in the affected Departments in the narrative, Fund/Cash Balance section in the Final Budget.



### 2017-2018 Recommended Proposed Budget Financial Overview by Priority

Revenue Categories	A Sa	fe Community	A Healthy Community	A Strong Local Economy	Strong Agricultural Economy/Heritage	A Well Planned Infrastructure System	ficient Delivery of Public Services	-	2017-2018 Recommended oposed Budget Total
Taxes	\$	1,319,549	\$ -	\$ 10,323,005	\$	\$ 13,155,496	\$ 148,005,000	\$	172,803,050
Licenses, Permits, Franchises		465,000	110,100		429,500	2,172,181	1,396,000		4,572,781
Fines, Forfeitures, Penalties		3,224,500	721,280	-	-	46,600	2,571,000		6,563,380
Revenue from Use of Assets		110,190	1,228,928	2,900	6,000	571,515	5,257,437		7,176,970
Intergovernmental Revenue		40,972,310	389,736,451	7,549,566	2,351,048	63,037,397	70,782,000		574,428,772
Charges for Service		35,186,954	89,120,584	8,975,665	790,700	30,309,275	116,261,691		280,644,869
Miscellaneous Revenue		1,741,300	7,878,345	78,915	5,900	197,431	713,222		10,615,113
Other Financing Sources		2,258,284	39,752,911	491,810	-	18,271,112	6,780,551		67,554,668
Total Revenue	\$	85,278,087	\$ 528,548,599	\$ 27,421,861	\$ 3,583,148	\$ 127,761,007	\$ 351,766,901	\$	1,124,359,603

#### **Appropriation Categories**

Salaries and Benefits	\$ 139,850,672	\$ 196,621,025	\$ 17,372,973	\$ 3,667,781	\$	29,456,593	\$ 38,497,248	\$ 425,466,292
Services and Supplies	45,678,691	118,694,870	8,747,352	374,151		99,971,223	98,032,343	371,498,630
Other Charges	42,370,655	220,172,675	1,609,326	577,104		14,446,772	10,204,116	289,380,648
Fixed Assets	4,065,043	2,294,079	1,691,500	315,283		9,492,679	1,224,058	19,082,642
Other Financing Uses	2,555,135	271,657	19,200			5,168,250	54,137,867	62,152,109
Intrafund	161,528	71	-	74,838		523,817	(614,671)	145,583
Contingencies	-	-	-	-		-	14,659,335	14,659,335
Total Expenditures	\$ 234,681,724	\$ 538,054,377	\$ 29,440,351	\$ 5,009,157	\$	159,059,334	\$ 216,140,296	\$ 1,182,385,239
Net Increase (Decrease) in Fund Balance/Retained Earnings	\$ (149,403,637)	\$ (9,505,778)	\$ (2,018,490)	\$ (1,426,009)	)\$	(31,298,327)	\$ 135,626,605	\$ (58,025,636)

Note: Estimated Total Revenues as displayed on this schedule are reported in accordance with Governmental Accounting Standards in which contributions from the General Fund and County Match are reflected as Revenue for Non-General Fund Departments. For Departments within the General Fund, County funding support is reflected as use of Fund Balance/Retained Earnings.

This presentation varies from the display in the Priority Sections and Department Narratives where contributions from the General Fund and County Match are reflected as "Net County Cost" for all Departments, regardless of fund type, in order to provide transparency in reporting the use of all local General Fund dollars.



### 2017-2018 Recommended Proposed Budget Financial Overview by Fund

Revenue Categories	(	General Fund	Special Revenue Funds	(	Capital Projects Funds		Enterprise Funds	Ir	nternal Services Funds		2017-2018 Recommended oposed Budget Total
Taxes	\$	148,005,000	\$18,797,55	4\$	-	\$	6,000,496	\$	-	\$	172,803,050
Licenses, Permits, Franchises		2,493,980	2,078,801								4,572,781
Fines, Forfeitures, Penalties		4,755,500	957,880	)	850,000		-		-		6,563,380
Revenue from Use of Assets		4,934,192	1,374,203	\$	30,000		410,775		427,800		7,176,970
Intergovernmental Revenue		80,296,701	492,902,502	2	-		1,038,939		190,630		574,428,772
Charges for Service		56,616,213	78,863,173	}	-		43,629,283		101,536,200		280,644,869
Miscellaneous Revenue		800,453	758,677	,	-		8,928,383		127,600		10,615,113
Other Financing Sources		8,508,584	50,555,537	,	-		8,475,547		15,000		67,554,668
Total Revenue	\$	306,410,623	\$ 646,288,32	7\$	880,000	\$	68,483,423	\$	102,297,230	\$	1,124,359,603
Appropriation Categories	\$	404 700 000	¢			¢	04 400 075	¢	40 504 204	•	405 400 000
Salaries and Benefits	Þ	164,792,096	, .,,			\$	24,190,375	¢	10,581,321	\$	425,466,292
Services and Supplies		50,516,302	193,513,150		604,041		38,387,082		88,478,055		371,498,630
Other Charges		25,653,963	247,662,446		30,510		11,250,552		4,783,177		289,380,648
Fixed Assets		4,044,066	5,399,766	<b>j</b>			7,621,643		2,017,167		19,082,642
Other Financing Uses		54,292,867	1,880,992	<u>)</u>	800,000		5,168,250		10,000		62,152,109
Intrafund		(295,678)	441,261	1							145,583
Contingencies		14,659,335		-	-		-		-		14,659,335
Total Expenditures	\$	313,662,951	\$ 674,800,11	5\$	1,434,551	\$	86,617,902	\$	105,869,720	\$	1,182,385,239
Net Increase (Decrease) in Fund Balance/Retained Earnings	\$	(7,252,328)	\$ (28,511,78	3)\$	(554,551)	\$	(18,134,479)	\$	(3,572,490)	\$	(58,025,636)



		Recommended Proposed Budget	Recommended Proposed Budget	Recommended Proposed Budget Fund Balance/	Pro	commended posed Budget
Fund Type		Expenditures	Revenue	Retained Earnings	Net	County Cost
General Fund						
AAA - Veterans Services		538,545	193,925	-		344,620
Agricultural Commissioner		4,484,683	3,577,248	-		907,435
Assessor		6,434,870	1,038,000	-		5,396,870
Auditor-Controller		4,710,008	3,375,883	-		1,334,125
Board of Supervisors		1,107,714	64,005	-		1,043,709
Chief Executive Office - Airport		190,000	-	-		190,000
Chief Executive Office - Appropriations for Contingencies		14,659,335	-	-		14,659,335
Chief Executive Office - C.I.F.A.		140,633	-	-		140,633
Chief Executive Office - County Court Funding		6,205,132	2,755,000	-		3,450,132
Chief Executive Office - County Facilities		768,076	5,750	-		762,326
Chief Executive Office - Crows Landing Air Facility		261,126	261,126	-		-
Chief Executive Office - Debt Service		7,878,924	5,653,877	-		2,225,047
Chief Executive Office - Focus on Prevention		1,000,000	-	-		1,000,000
Chief Executive Office - Economic Development Bank		-	-	-		-
Chief Executive Office - General Fund Contribution to Other Programs		5,642,455	-	-		5,642,455
Chief Executive Office - General Fund Match - VLF		27,075,000	27,075,000	-		-
Chief Executive Office - Jail Medical		13,798,989	1,369,390	-		12,429,599
Chief Executive Office - Mandated County Match		17,450,722	-	-		17,450,722
Chief Executive Office - OES/Fire Warden		2,169,677	281,510	-		1,888,167
Chief Executive Office - Operations and Services		8,179,551	3,107,660	-		5,071,891
Chief Executive Office - Plant Acquisition		3,332,535	-	-		3,332,535
Chief Executive Office - Risk Management Division		1,707,878	1,451,279	-		256,599
Clerk-Recorder		2,249,064	2,028,103	-		220,961
Clerk-Recorder - Elections		2,889,736	697,419	-		2,192,317
Cooperative Extension		508,274	5,900	-		502,374
County Counsel		3,046,970	1,400,000	-		1,646,970
District Attorney - Criminal Division		17,938,195	1,724,399	-		16,213,796
General Services Agency - Administration		726,647	726,647	-		-
Grand Jury		155,712	-	-		155,712
Parks and Recreation		6,150,284	3,763,743	-		2,386,541
Parks and Recreation - TRRP		194,512	-	-		194,512
Planning & Community Development		2,163,574	1,017,961	-		1,145,613
Probation - Administration		3,042,627	294,940	-		2,747,687
Probation - Community Corrections Partnership		5,136,921	5,136,921	-		-
Probation - Field Services		12,020,717	2,557,115	-		9,463,602
Probation - Institutional Services		6,589,169	1,241,700	-		5,347,469
Probation - Juvenile Commitment Facility		4,014,783	1,221,798	-		2,792,985
Public Defender		6,813,824	902,587	-		5,911,237
Public Defender - Indigent Defense		4,661,460	90,000	-		4,571,460
Sheriff - Administration		10,787,736	1,243,159	-		9,544,577
Sheriff - Adult Detention Expansion		10,703,467	2,675,867	-		8,027,600
Sheriff - Contract Cities		11,060,083	11,060,083	-		-
Sheriff - Detention		40,693,785	10,215,915	-		30,477,870
Sheriff - Operations		31,300,555	2,167,435	-		29,133,120
Treasurer - Admin/Taxes		1,248,475	459,250	-		789,225
Treasurer - Revenue Recovery		1,135,358	1,135,358	-		-
Treasurer - Treasury		695,170	695,170	-		-
Total General	IFund \$	313,662,951	\$ 102,671,123		\$	210,991,828
Discretionary Revenue/Fund Balance						
Chief Executive Office - Discretionary Revenue			\$ 203,739,500		\$	(203,739,500)
Assigned Fund Balance				\$ 5,659,000		(5,659,000)
Unassigned Fund Balance				\$ 1,593,328	\$	(1,593,328)
Adjusted General	I Fund \$	313,662,951	\$ 306,410,623	\$ 7,252,328	\$	-



Fund Type	Re Prop	commended oosed Budget openditures	Recommended Proposed Budget Revenue	Recommended Proposed Budget Fund Balance/ Retained Earnings	Recommended Proposed Budget Net County Cost
Special Revenue Fund	L/	cpenditures	Revenue	Netaineu Lannings	Net County Cost
Alliance Worknet	\$	7,518,368	\$ 7,518,368	¢ _	\$-
Alliance Worknet - StanWORKs	Ψ	8,314,573	8,314,573	Ψ -	Ψ -
Area Agency on Aging		3,645,171	3,266,171	86,078	292,922
Behavioral Health and Recovery Services		52,572,244	48,821,286	2,925,599	825,359
BHRS - Alcohol and Drug		10,864,800	10,738,295	126,505	020,000
BHRS - Managed Care		12,508,335	9,315,294	3,193,041	-
BHRS - Mental Health Services Act		36,185,852	36,185,852		_
BHRS - Public Guardian		1,353,989	140,500	57,924	1,155,565
BHRS - Stanislaus Recovery Center		2,885,010	2,526,255	358,755	-
Chief Executive Office - County Fire Service Fund		1,763,037	1,505,049	45,000	212,988
Chief Executive Office - DNA Identification Fund Prop 69		208,000	127,000	81,000	212,000
Chief Executive Office - DOJ Drug & Alcohol		100,000	65,000	35,000	
Chief Executive Office - OES Homeland Security Grants		-			_
Chief Executive Office - Stanislaus Veterans Center		799,200	599,200	100,000	100,000
Child Support Services		15,711,656	15,711,656	-	-
Children and Families Commission		7,207,107	4,302,869	2.904.238	
Clerk-Recorder - Vital & Health Statistics		139,152	4,302,003	87,152	_
Clerk-Recorder Modernization		2,745,397	759,000	1,986,397	-
Cooperative Extension - Farm & Home Advisors Research Trust		16,200	100,000	16.200	-
CSA - County Children's Fund		152,872	152,872	10,200	_
CSA - General Assistance		670,128	129,425	-	540,703
CSA - IHSS Provider Wages		59,905,489	57,357,158	-	2,548,331
CSA - IHSS Public Authority - Administration		681,816	657,535	-	24,281
CSA - IHSS Public Authority - Benefits		871,618	787,782	-	83,836
CSA - Integrated Children's Services		071,010	101,102		00,000
CSA - Public Economic Assistance		100,242,943	98,321,125		1,921,818
CSA - Services and Support		149,213,133	145,357,516	-	3,855,617
District Attorney - Arson Task Force		62,802	62,802		5,055,017
District Attorney - Auto Insurance Fraud Prosecution		201,865	201,865	-	-
District Attorney - Consumer Fraud		201,805	201,005	210.203	-
District Attorney - Criminal Division Asset Forfeiture		8,000	-	8,000	-
District Attorney - Elder Abuse Advocacy & Outreach		200,636	192,849	0,000	7,787
District Attorney - Elder Abuse Advocacy & Oureach		4,647	192,049	4,647	1,101
District Attorney - Pederal Asset Poneture District Attorney - Impaired Driver Vertical Prosecution		48,620	48,620	4,047	-
District Attorney - Real Estate Fraud		40,020	230,000	37,622	153,115
District Attorney - Rural Crimes Prevention		420,737	230,000	51,022	155,115
District Attorney - Unserved/Underserved Victim Advocacy and Outreach		129,305	116,780	-	12,525
District Attorney - Vertical Prosecution Block Grant		123,303	110,700		12,525
District Attorney - Victim Compensation & Government Claims		87,150	66,856	-	20,294
District Attorney - Victim Compensation & Government Claims		1,092,166	1,092,166		20,234
Environmental Resources		9,700,396	6,414,536	2,251,349	1,034,511
Environmental Resources - AB 939		1,159,440	939,440	220,000	1,004,011
Environmental Resources - Abandoned Vehicles		61,893	50,000	11,893	-
Environmental Resources - Beverage Container Recycling		36,000	36,000	-	-
Environmental Resources - Code Enforcement Abatement		20,000	30,000	20,000	-
Environmental Resources - Disclosure Program		377,508	377,508	20,000	
Environmental Resources - E-Waste Collection Facility		511,500		_	-
Environmental Resources - Household Hazardous Waste		877,071	757,920	- 119,151	
Environmental Resources - Trust Fund		41,174	151,920	41,174	-
Environmental Resources - Underground Storage Tank		41,174	-	41,174	-
· ·		85.000	95,000	-	-
Environmental Resources - Used Oil Recycling		85,000	85,000	-	-



			Recommended	
	Recommended	Recommended	Proposed Budget	Recommended
	Proposed Budget	Proposed Budget	Fund Balance/	Proposed Budget
Fund Type	Expenditures	Revenue	<b>Retained Earnings</b>	
Environmental Resources - Vehicle Registration Fee Surcharge	67,733	4,000	63,733	-
Environmental Resources - Waste Tire Enforcement Grant	118,949	118,949	-	-
General Services Agency - 12th Street - Office Building	41,000	20,500	-	20,500
H.S.A I.H.C.P. (CHIP)	-		-	
Health Services Agency - Administration	8,153,144	8,153,144	-	
Health Services Agency - EMS Discretionary Fund	95,300	95,300	-	-
Health Services Agency - IHCP EMS Hospital	200,700	200,700	-	
Health Services Agency - IHCP EMS Physicians	358,100	358,100	-	-
Health Services Agency - Indigent Health Care	228,563	267,000	(338,437)	300,000
Health Services Agency - PH Vital and Health Statistics	20,000	63,000	(43,000)	-
Health Services Agency - Public Health	26,052,758	23,878,559	(179,779)	2,353,978
Library	13,607,410	11,097,110	2,018,490	491,810
Parks and Recreation - Fish and Wildlife	50,000	600	49,400	-
Parks and Recreation - Modesto Reservoir Patrol	308,979	23,000	285,979	-
Parks and Recreation - Off-Highway Vehicle Fund	728,465	648,385	80,080	-
Parks and Recreation - Regional Water Safety Training Center	61,025	31,000	30,025	-
Planning - Building Permits	2.590.070	2.400.364	189,706	
Planning - Dangerous Bldg Abatement	120,000	60,000	60,000	-
Planning - General Plan Maintenance	290,379	167,500	122,879	-
Planning - Salida Planning Efforts	290,379	107,500	122,075	-
Planning - Special Revenue Grants	- 9,488,737	6,488,737	3,000,000	-
Planning - Special Revenue Grans Planning - Successor Housing Agency	9,400,737	0,400,737	3,000,000	-
Probation - Corrections Performance Incentive Fund	- 875,000	- 875,000	-	-
	200,000	200,000	-	-
Probation - Juvenile Accountability Block Grant	,	,	-	-
Probation - Juvenile Justice Crime Prevention Act	2,257,247	1,474,289	782,958	-
Probation - Local Community Corrections	24,995,994	21,155,141	3,840,853	-
Probation - Ward Welfare Fund	40,000	40,000	-	-
Probation - Youthful Offender Block Grant	2,524,520	1,651,208	873,312	-
Public Works - Administration	1,000,054	1,000,054	-	-
Public Works - Engineering	5,045,167	5,018,336	(18,169)	45,000
Public Works - Road and Bridge	76,366,023	73,741,172	2,624,851	-
Sheriff - CAL ID Program	455,621	455,621	-	-
Sheriff - CAL-MMET	715,108	715,108	-	-
Sheriff - Civil Process Fee	280,838	251,000	29,838	-
Sheriff - Court Security	5,240,148	5,092,680	47,940	99,528
Sheriff - Dedicated Funds	-	-	-	-
Sheriff - Driver Training Program	155,743	165,000	(9,257)	-
Sheriff - Justice Assistance Grant	454,753	454,753	-	-
Sheriff - Vehicle Theft Unit	511,884	438,426	73,458	-
Total Special Revenue Funds	\$ 674,800,115	\$ 630,187,859	\$ 28,511,788	\$ 16,100,468
Capital Projects Funds	•	<b>A</b> ( <b>A A A A A A A A A A</b>	<b>A</b>	<b>^</b>
Chief Executive Office - Courthouse Construction Fund	\$ 604,041			\$ -
Chief Executive Office - Criminal Justice Facilities Fund	830,510	460,000	370,510	-
Planning - RDA Housing Set Aside	-	-	-	-
Planning - Redevelopment Agency	-	-	-	-
Total Capital Projects Funds	\$ 1,434,551	\$ 880,000	\$ 554,551	\$ -
	\$ 18,372,460	\$ 7,735,000	\$ 10,637,460	\$ -
	\$ 18,372,460 4,759,945	\$ 7,735,000 4,719,250	\$ 10,637,460 40,695	\$ -
Enterprise Funds Environmental Resources - Fink Road Landfill Environmental Resources - Geer Road Landfill Health Services Agency - Clinic and Ancillary Svcs				\$- - 3,113,397
Environmental Resources - Fink Road Landfill Environmental Resources - Geer Road Landfill	4,759,945	4,719,250	40,695	-
Environmental Resources - Fink Road Landfill Environmental Resources - Geer Road Landfill Health Services Agency - Clinic and Ancillary Svcs	4,759,945 46,935,904	4,719,250 43,852,273	40,695 (29,766)	-



						Recommended		
		ecommended	-	Recommended		roposed Budget		ecommended
		oposed Budget	Pro	oposed Budget		Fund Balance/		posed Budget
Fund Type	E	Expenditures		Revenue	Re	etained Earnings	Ne	t County Cost
Internal Service Funds								
Chief Executive Office - Dental Self-Insurance	\$	4,641,627	\$	4,641,627	\$	-	\$	-
Chief Executive Office - General Liability		4,607,968		3,607,968		1,000,000		-
Chief Executive Office - Medical Self-Insurance		60,088,932		60,888,932		(800,000)		-
Chief Executive Office - Other Employee Benefits		544,989		484,989		60,000		-
Chief Executive Office - Professional Liability		467,758		367,758		100,000		-
Chief Executive Office - Unemployment Insurance		543,500		443,500		100,000		-
Chief Executive Office - Vision Care Insurance		784,122		784,122		-		-
Chief Executive Office - Workers' Compensation		5,558,763		5,558,763		-		-
General Services Agency - Central Services Division		1,480,369		1,428,369		52,000		-
General Services Agency - Facilities Maintenance Division		6,397,523		6,135,520		262,003		-
General Services Agency - Fleet Services Division		3,308,325		3,196,455		111,870		-
General Services Agency - Utilities		4,475,882		4,475,882		-		-
Integrated Criminal Justice Information System		975,720		622,500		353,220		-
Public Works - Morgan Shop		4,209,500		3,673,856		535,644		-
S.B.T Telecommunications		1,256,134		951,165		304,969		-
Strategic Business Technology		6,528,608		5,035,824		1,492,784		-
Total Internal Service Funds	\$	105,869,720	\$	102,297,230	\$	3,572,490	\$	-
Total All Funds	\$	1,182,385,239	\$	1,105,145,738	\$	58,025,636	\$	19,213,865
OTHER COUNTY MATCH CONTRIBUTIONS/CONTINGENCIES								
Law Library		-		-		-		54,240
North McHenry Tax Sharing		-		-		-		2,200,000
Local Area Formation Commission		-		-		-		188,688
Stanislaus Animal Services Agency		-		-		-		1,432,102
Stanislaus Council of Governments		-		-		-		4,282
Total Other County Match Contributions	\$	-	\$	•	\$	-	\$	3,879,312
TOTAL COUNTY APPROPRIATIONS	\$	1,182,385,239	\$	1,105,145,738	\$	58,025,636	\$	23,093,177

#### **GENERAL FUND—CLASSIFICATION OF FUND BALANCE**

The Government Accounting Standards Board (GASB) Statement 54 establishes five categories for the classification of fund balance: Nonspendable, Restricted, Committed, Assigned, and Unassigned. Although only the General Fund is addressed in this section, Statement 54 applies to the Special Revenue and Capital Project funds as well. The amounts in the 2017-2018 Recommended Proposed Budget Classification of Fund Balance schedule show projected beginning balances in the General Fund as of July 1, 2017, adjustment strategies, budgeted use of fund balance, and the projected ending balances of each category.

**Nonspendable** fund balance includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long term amount of notes receivable or prepaid amounts). The projected July 1, 2017 balance of this category is \$14,138,229 and includes balances for the Economic Development Bank advances, Teeter receivable, and fair value adjustment of investments. Encumbrances are usually set after fiscal year-end close and have been disregarded for projecting fund balance in the Proposed Budget as the assumption is that all encumbrances and prior year appropriations will be spent in the current year. These balances of unspent encumbrances are known. No changes are anticipated for the Nonspendable category in Budget Year 2017-2018 and the June 30, 2018 balance is estimated at \$14,138,229.

**Restricted** fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors) or through enabling legislation. The only Restricted account at this time is for Tax Loss Reserve, the July 1, 2017 balance for which is projected at \$4,506,356 and it is anticipated to remain the same for Budget Year 2017-2018.

**Committed** fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority (the Board of Supervisors). Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally. The total projected Committed fund balance as of July 1, 2017 is \$6,472,769 and includes commitments for Frank Raines Park project, litigation exposure, and repayments of Animal Services Facility, Public Safety Center Jail Expansion and Coroner Facility projects for debt that was funded from the Tobacco Endowment fund. The projected June 30, 2018 balance of the Committed fund category is estimated to remain at \$6,472,769.

**Assigned** fund balance is comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority; the Board of Supervisors has delegated this authority to the Chief Executive Office. Assigned fund balance can be used to assist in balancing the subsequent year's budget.

Amounts reflected in the projected July 1, 2017 Assigned fund balance of \$106,468,408 include \$14,621,169 for the General Fund Contingency Reserve Policy, \$8,800,000 for future years' retirement obligations, \$23,860,152 for the Teeter Plan, \$11,848,927 for the Debt Service Reserve Policy, \$4,000,000 for future cash out obligations, \$1,102,080 in fair value adjustments related to investments, and \$42,236,080 in total Other Assignments. Other Assignments represent strategic savings for planned enterprise initiatives and/or exposures and include: debt payoff, deferred maintenance, technology upgrades, etc. Again, the encumbrances and carryover appropriations as well as Fiscal Year 2016-2017 budget balancing assignment balances are disregarded for the Proposed Budget and will be included in the Final Budget.

As a funding strategy for the 2017-2018 Recommended Proposed Budget, \$897,000 will be reclassified from Unassigned to Assigned for the General Fund Contingency Reserve Policy to bring the amount equal to 8% of the average Discretionary Revenue for the preceding three fiscal years and \$1,593,328 will be reclassified from Unassigned to Assigned for 2017-2018 Budget Balancing. These actions are reflected as Adjustment Strategies in the following table. Budgeted uses of fund balance include \$5,659,000 from Other Assignments related to the jail expansion start-up costs, the final payoff of debt, and deferred maintenance. The \$1,593,328 that will be reclassified from Unassigned to Assigned fund balance will be used to balance the budget.

The Assigned fund balance is projected to be \$101,706,408 on June 30, 2018, after the use of \$7,252,328 to balance the 2017-2018 Proposed Budget. Funding strategies of the 2017-2018 Final Budget may require other adjustments in this category.

**Unassigned** fund balance is the classification for the General Fund which includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. The projected July 1, 2017 total of Unassigned balance is \$13,801,383. Recommended adjustment strategies include the reassignment of \$2,490,328 to the Assigned category to increase the Assignment for General Fund Contingencies and to balance the 2017-2018 Proposed Budget. The projected Unassigned Fund Balance on June 30, 2018 is estimated to be \$9,656,975 for the General Fund (0100), \$381,772 for the Economic Development Bank (0105), and \$1,272,308 for the Community Development Bank (0107) for a total of \$11,311,055.

In summary, the projected total General Fund June 30, 2018 fund balance after the adjustment strategies and budgeted use of fund balance is estimated to be \$138,134,817, which is a net decrease of \$7,252,328 from the projected July 1, 2017 balance of \$145,387,145.

### 2017-2018 Recommended Proposed Budget Classification of Fund Balance



GENERAL FUND	F	Projected und Balance 7/1/17		djustment Strategies		Budgeted Use of nd Balance		Projected Ind Balance 6/30/18
Fund Balance - Nonspendable:								
Fund 100 - Fair value adjustment	\$	-	\$	-	\$	-	\$	-
Fund 105 - Fair value adjustment	Ŧ	-	Ŧ	-	Ŧ		•	-
Fund 107 - Fair value adjustment		-		-		-		-
Imprest Cash		85,655		-				85,655
Advances to other funds		100,000		-		-		100,000
Advances to other governments		372,069		-		-		372,069
Fund 105 - Economic Development advances		4,021,599		-		-		4,021,599
Teeter receivable		9,342,720		-		-		9,342,720
Prepaid items	\$	216,186	\$	-	\$	-	\$	216,186
Encumbrances (100)	Ŧ	,	Ŧ	-	•	-	•	
Total Nonspendable	\$	14,138,229	\$	-	\$	-	\$	14,138,229
Fund Balance - Restricted:								
Fund 106 - Tax Loss Reserve	\$	4,506,356	\$	-	\$	-	\$	4,506,356
								· · · · ·
Total Restricted	\$	4,506,356	\$	-	\$	-	\$	4,506,356
Fund Balance - Committed:								
Total Committed Other	\$	1,535,387	\$	-	\$	-	\$	1,535,387
Total Committed - Capital Acquisition		4,937,383		-		-		4,937,383
Total Committed	\$	6,472,769	\$		\$		\$	6,472,769
Fund Balance - Assigned:								
Contingency (GF Reserve Balance Policy)	\$	14,621,169	\$	897,000	\$	-	\$	15,518,169
Retirement Obligation		8,800,000		-		-		8,800,000
Teeter Plan		23,860,152		-		-		23,860,152
Carryover Appropriations (100)		-		-		-		-
Carryover Appropriations (107)		-		-		-		-
Carryover Appropriations (100)		-		-		-		-
Encumbrances-Econ Development (105)		-		-		-		-
Assigned - Debt Service Reserve		11,848,927		-		-		11,848,927
Assigned - Cashout Obligations		4,000,000		-		-		4,000,000
Total Assigned Other		42,236,080		-		(5,659,000)		36,577,080
Assigned - Budget Balancing		-		1,593,328		(1,593,328)		-
Assigned - Fair Value Adjustments		1,102,080		-		-		1,102,080
Total Assigned	\$	106,468,408	\$	2,490,328	\$	(7,252,328)	\$	101,706,408
Fund Balance - Unassigned								
General Fund (100)	\$	12,147,303	\$	(2,490,328)	\$	-	\$	9,656,975
Economic Development Bank (105)		381,772		-		-		381,772
Community Development Bank (107)	\$	1,272,308	\$	-	\$	-	\$	1,272,308
Total Unassigned	\$	13,801,383	\$	(2,490,328)	\$	-	\$	11,311,055
TOTAL FUND BALANCE	\$	145,387,145	\$	-	\$	(7,252,328)	\$	138,134,817



### 2017-2018 Recommended Proposed Budget Discretionary Revenue

			Actuals As of	Actuals As of	Adopted Final Budget Fiscal Year	Fiscal Year	Recommended Proposed Budget Fiscal Year
	INT DESCRIPTION		6/30/2015	6/30/2016	2016-2017	2016-2017	2017-2018
TAXES	-		00 500 070	40,000,400	50 000 000	54 400 000	50 700 000
10000	Property taxes-current secured		38,523,676	48,092,198	50,600,000	51,100,000	52,700,000
10005	Property Taxes-Unitary		1,184,309	1,268,657	1,220,000	1,320,000	1,320,000
10007	Property Taxes-SRAF Loan		-	-	-	-	-
10210	RDA Pass Through Increment		2,981,729	2,988,049	2,650,000	3,700,000	3,700,000
10400	Property taxes-current unsecured		2,077,659	2,233,332	2,240,000	2,740,000	2,240,000
11000	Property taxes-prior unsecured		55,136	58,023	55,000	55,000	55,000
11400	Property taxes-supplemental		485,800	367,465	500,000	500,000	750,000
11600	Supplemental property taxes-prior year	_	112,485	430,520	-	-	-
11800	Sales and use taxes		16,253,134	19,021,150	23,800,000	24,750,000	24,400,000
12600	Other taxes		739,607	854,692	-	750,000	750,000
12630	Other taxes-occupancy tax		962,268	1,017,530	1,010,000	1,210,000	1,200,000
12646	Unclaimed property tax refunds		231,944	211,981	-	100,000	-
12650	Other taxes-property transfer		1,838,896	2,036,051	1,800,000	1,800,000	1,800,000
12680	Other taxes-aircraft tax		209,309	186,155	190,000	190,000	190,000
12700	In Lieu of Sales and Use Tax revenue		5,413,448	4,519,763	-	-	-
12710	Property Tax In-Lieu of Vehicle License Fe	e	50,476,186	53,882,026	56,700,000	57,050,000	58,900,000
12800	Tax deeded land sale appro.		22,350	-	-	-	
		Total	121,567,936	137,167,592	140,765,000	145,265,000	148,005,000
LICENS	SES, PERMITS AND FRANCHISES						
14000	Franchises		1,214,023	1,167,648	1,200,000	1,200,000	1,200,000
		Total	1,214,023	1,167,648	1,200,000	1,200,000	1,200,000
FINES,	FORFEITURES & PENALTIES						
16500	Fines, Forfeitures & Penalties		4,655,637	4,147,054	2,500,000	2,500,000	2,500,000
		Total	4,655,637	4,147,054	2,500,000	2,500,000	2,500,000
REVEN	UE FROM USE OF MONEY						
17000	Interest		1,369,582	3,591,650	1,700,000	2,400,000	2,400,000
18000	Rents and concessions		200,039	198,001	200,000	200,000	200,000
18060	Cnty Cntr III - SCOE		153,380	53,267	-	-	-
		Total	1,723,001	3,842,918	1,900,000	2,600,000	2,600,000
INTER	GOVERNMENTAL REVENUES						
20390	St-motor VLF/in-lieu tax realignment		182,197	178,958	175,000	175,000	175,000
21460	St-Aid realignment		922,000	922,000	922,000	922,000	922,000
24400	State-Homeowners' prop tax relief		567,781	627,231	510,000	610,000	610,000
24800	State-Public safety (prop 172)		40,904,206	39,735,642	40,500,000	41,500,000	41,500,000
25850	St-Other-mandated costs		5,936,095	1,087,530	-	600,000	500,000
28600	Fed-FHA in-lieu tax apportionment		35,197	22,375	-	-	-
28800	Federal-Other		8	9	-	-	-
28810	Fed-Other-entitlement lands		-	47,886	-	-	-
29600	Fed-Other-Refuge Revenue Sharing		6,397	1,101	-	-	
29715	Other Governmental Agencies		38,378	35,802	-	-	-
	<b>0</b> • • • •	Total	48,592,259	42,658,536	42,107,000	43,807,000	43,707,000



### 2017-2018 Recommended Proposed Budget Discretionary Revenue

		Actuals As of	Actuals As of	Adopted Final Budget Fiscal Year	Fiscal Year	Recommended Proposed Budget Fiscal Year
	INT DESCRIPTION	6/30/2015	6/30/2016	2016-2017	2016-2017	2017-2018
	GES FOR SERVICES					
30200	Special assessments	1,330,328	1,420,312	1,350,000	1,550,000	1,400,000
36990	Sb813 administration costs	355,770	451,746	240,000	440,000	440,000
37250	Outside Agencies	(16,147)	5,218	17,223	17,223	6,000
38021	Govt fund rev A-87 carry forward	366,390	66,494	334,268	(65,732)	475,000
39901	Funds >13 rev A-87 carry forward	53,161	(12,916)	75,259	(24,741)	(33,500)
	Total	2,089,502	1,930,854	2,016,750	1,916,750	2,287,500
MISCE	LLANEOUS REVENUE					
40400	Miscellaneous Revenue	393,733	-	-	-	-
40410	Unclaimed monies	-	124,073	-	-	-
40560	Cancelled warrants	(40,341)	103,856	-	-	-
41450	Prior Period Revenue	-	-	-	-	-
	Total	353,392	227,929	-	-	-
OTHER	R FINANCING SOURCES					
46600	Operating transfers in	329,392	327,123	327,124	327,124	330,000
46606	Transfer-2006 Tobacco repay for AB 900 Jail	482,535	512,437	500,000	500,000	500,000
46607	Transfer-2006 Tobacco repay for Coroners Facilit	-	1,757,834	-	-	-
46612	Transfer-2002 endowment drawdown	1,816,447	1,856,142	1,850,000	1,850,000	1,850,000
46613	Transfer-2006 endowment drawdown	764,854	763,791	760,000	760,000	760,000
46000	Sale of fixed assets	-	999,075	-	-	
	Total	3,393,229	6,216,401	3,437,124	3,437,124	3,440,000
85850	Other operating transfers out	-	(1,084)	-		
87981	Intrafund A-87 carry forward	(3,836)	51,148	-	-	-
TOTAL	DISCRETIONARY REVENUE	183,585,143	197,408,996	193,925,874	200,725,874	203,739,500
17610	Increase(decrease)-fair value of investments	(213,552)	444,077	-		
TOTAL	ADJUSTED DISCRETIONARY REVENUE	183,371,591	197,853,072	193,925,874	200,725,874	203,739,500

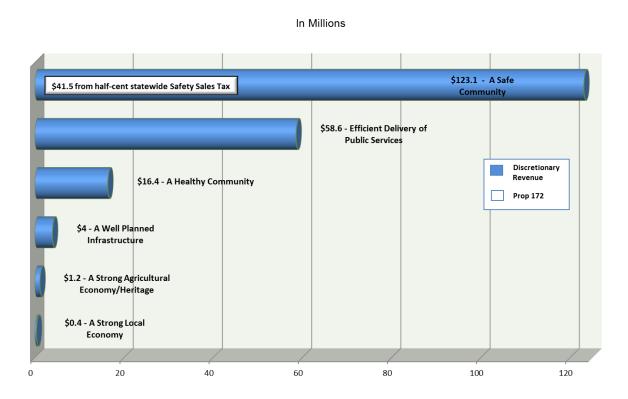
#### **DISCRETIONARY REVENUE**

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. The majority of Discretionary Revenue in the 2017-2018 Recommended Proposed Budget supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related services provided by the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector and the General Services Agency, among others. Health and Human Services departments use Discretionary Revenue as matching funds to support Maintenance of Effort (MOE) requirements for Federal and State supported programs. Since most of the Board of Supervisors' discretion is directly linked to this revenue type, considerable attention is given to key discretionary revenue sources.

The 2017-2018 Recommended Proposed Budget includes estimated Discretionary Revenue of \$203,739,500, which is 5.1% or \$9.8 million above the \$193,925,874 estimated in the 2016-2017 Adopted Final Budget. This also represents approximately a 1.5% or \$3 million increase over updated Fiscal Year 2016-2017 projections estimating Discretionary Revenue receipts of \$200.7 million. The projected increase in Budget Year 2017-2018 is primarily attributed to an estimated 3.2% increase in current secured property tax and property tax in lieu of Vehicle License Fee revenues.

The following chart summarizes the proposed distribution of Discretionary Revenue for Budget Year 2017-2018, clearly indicating that the Board of Supervisors' top priority of "A Safe Community" is the largest recipient of this revenue source.

# Distribution of Discretionary Revenue – Recommended Proposed Budget 2017-2018 \$203,739,500



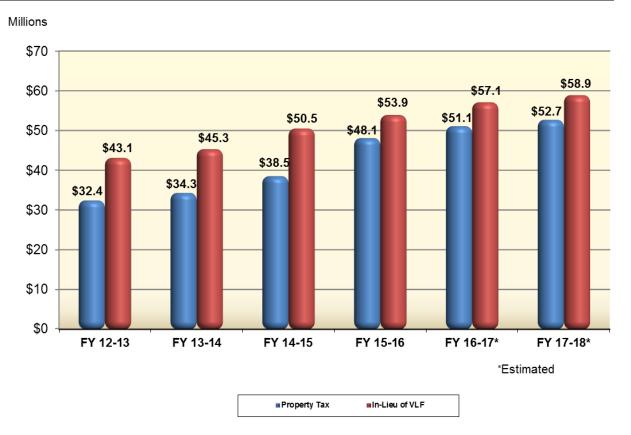
#### Overview

Over 90% of all Discretionary Revenue consists of property and sales tax sources. The largest dollar volume comes from current secured property taxes, property taxes received in lieu of Vehicle License Fees, Public Safety Sales Tax (Proposition 172), and the 1% local sales and use tax. A number of these categories are monitored on a regular basis with consideration given to, among other factors, historical inflow trends and local and regional economic conditions. A brief summary of the major Discretionary Revenue categories is provided below.

#### Secured Property Taxes and Property Taxes In Lieu of Vehicle License Fees

The total projection for current secured property taxes is \$51.1 million in Fiscal Year 2016-2017 which represents an increase of approximately 6.3% from the Fiscal Year 2015-2016 actual revenue and will represent the fourth year of solid growth after five years of decline from Fiscal Years 2007-2008 through 2012-2013. A leveling off in the housing market is anticipated for Budget Year 2017-2018 and preliminary estimates for property tax and property tax in lieu of Vehicle License Fee revenue growth is 3.2% from that of Fiscal Year 2016-2017. The annual Assessed Roll valuation for Stanislaus County for Budget Year 2017-2018 will be announced by the Assessor in late June 2017 and the Final Budget will provide another opportunity to adjust property tax and related revenues so that they are in line with the growth identified in the Assessed Roll valuation.

The County receives a portion of the annual property tax revenues that are collected by the Tax Collector. This portion varies among tax code areas, depending on the percentage that is allocated for each area between the County, cities, special districts, redevelopment agencies, and schools. Historically, the County's portion fell in the range of 10% to 12% of the taxes collected. After the elimination of Negative Bailout, the County's portion has increased to approximately 13%. However, this remains among the lowest county allocations in the State.



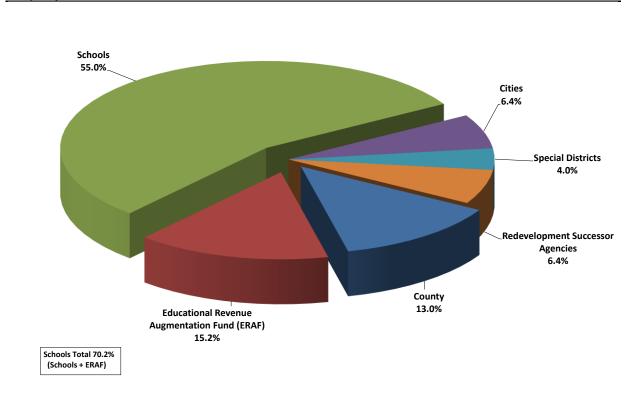
#### Property Tax and In Lieu Vehicle License Tax

During the 2004-2005 Fiscal Year, a major shift in local government funding occurred as the revenue received from Vehicle License Fees (VLF) was exchanged by the State of California for an equivalent amount of property taxes. This swapped revenue, shown as "Property Tax In Lieu of VLF" on the Discretionary Revenue schedule, increased the County's reliance on property tax revenue. Today, this revenue is the largest portion of total Discretionary Revenue. In Budget Year 2017-2018, it is projected to be \$58.9 million or approximately 29% of the total. The preceding chart reflects revenue received over the past six years comparing Secured Property Tax revenue to Property Taxes received in lieu of Vehicle License Fees.

The formula used to calculate Property Tax In Lieu of VLF is very specific, requiring the certified value of all properties be provided to the Auditor-Controller by the Assessor as of January 1 of each year,

prior to tax roll adjustments. This provides for a uniform application across the State and any roll changes made are captured in the following year.

The following chart for actual property tax allocations in Fiscal Year 2016-2017 indicates the County's base property tax percentage share of approximately 13% which does not include the VLF Swap.



#### Property Tax Allocations for Fiscal Year 2016-2017

#### Public Safety Sales Tax

As a result of the 1993-1994 State Budget, property tax revenues were shifted from the counties and cities to schools, thereby reducing the State's funding obligations to public schools. A ½ cent sales tax was enacted in January of 1994 (Proposition 172) to help alleviate the impact to local government. This sales tax, known as the "Public Safety Sales Tax," allowed an additional ½ cent sales tax to be collected and allocated to local agencies to exclusively fund public safety activities. In Stanislaus County, these monies are used to fund the Sheriff, District Attorney, Probation and Juvenile Institutions operations.

There is a Maintenance of Effort (MOE) for these funds that requires a minimum commitment of local resources be allocated to public safety services. To receive the full allocation of these revenues, minimum funding levels for public safety functions must equal or exceed the 1992-1993 base year funding level, adjusted by a growth factor. The minimum adjusted level calculated for 2016-2017 was \$62.8 million, with the actual budget commitment established at \$115.4 million. This resulted in the County exceeding the MOE requirement by approximately \$52.6 million as it pertains to the use of Proposition 172 revenues.

The Public Safety Sales Tax is collected by the State Board of Equalization and apportioned to each county based on the county's proportionate share of statewide taxable sales. The combination of statewide taxable sales and the proportionate share (or "pool rate") are the factors used to determine the amount of revenue from this tax source. As Stanislaus County's portion of taxable sales grows in comparison to other counties in the State, the County's pool rate grows. Sales volume in Stanislaus County, on which the 2017-2018 revenue will be based, indicates that the County's portion of the State sales tax pool will grow as compared to the rate in 2016-2017; the actual rate will most likely be announced by the State in April 2018. Because the statewide total of the sales tax pool normally

exceeds \$3.4 billion, even the slightest change in the pool rate can have a significant impact on revenue projections.

Fiscal Year	Stanislaus County Pool Rate	Increase/(Decrease)
2012-2013	0.012804	0.000022
2013-2014	0.012861	0.000057
2014-2015	0.013027	0.000166
2015-2016	0.012843	(0.000184)
2016-2017	0.012899	0.000056
Proposed 2017-2018	0.013404	0.000505

The 2017-2018 Recommended Proposed Budget of \$41.5 million for this revenue source reflects a conservative estimate and represents a \$1 million increase from the 2016-2017 Adopted Final Budget. Slightly over 4% of the entire Proposition 172 revenue received is distributed to cities, with the balance retained by the County. The following chart reflects the actual Proposition 172 revenue received over the past ten years.



#### Prop 172 Public Safety Sales Tax

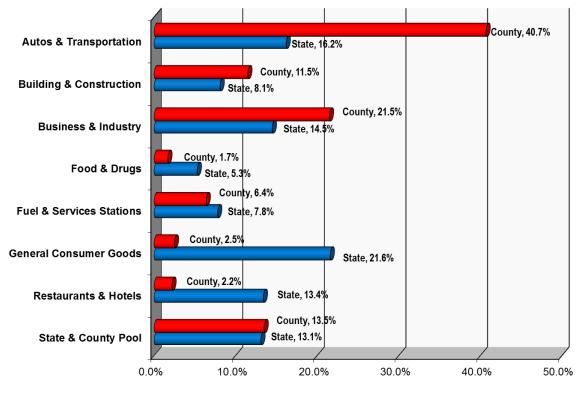
\*Estimated

#### Sales and Use Tax

California has a statewide sales and use tax rate of 7.875%. The voters in Stanislaus County passed a <sup>1</sup>/<sub>8</sub> cent sales tax measure in 1995 and again in 1999, 2004, and 2012 to support local libraries. In addition, Stanislaus County voters approved a <sup>1</sup>/<sub>2</sub> cent sales tax to support local roads that is effective April 1, 2017. Sales Tax receipts are distributed as follows:

Sales Tax Distribution	Amount
State General Fund	3.9375%
City/County General Fund (Bradley Burns)	1.0000%
Public Safety Sales Tax	0.5000%
County Health and Social Services Programs ("Realignment")	1.5625%
Countywide Transportation Fund	0.2500%
Library Tax	0.1250%
Local Roads Tax	0.5000%
Total	7.8750%

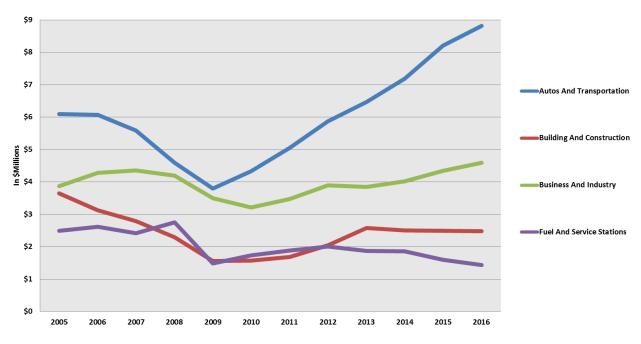
The following graph illustrates the business mix that contributes to sales and use taxes in the unincorporated areas of Stanislaus County compared to the taxes collected in the State as a whole. These percentages represent activity in Calendar Year 2016. It should be noted that Stanislaus County historically relies on Autos and Transportation sales and Business and Industry activity to a much larger degree than other counties throughout the State.



#### Stanislaus County Sales Tax Comparison by Business Type

Percentage of Total Sales

The following graph shows a 12-year history of sales and use tax for the four major industry groups in the unincorporated areas of Stanislaus County: Autos and Transportation; Building and Construction; Business and Industry; and Fuel and Service Stations. It can be used to analyze the impact of the last recession on the sales and use tax revenues, broken down by the major industry groups. It is apparent that the Autos and Transportation segment has fully recovered and now significantly exceeds the pre-recession peak years of 2005-2006. The Business and Industry segment has made a strong recovery and just surpassed the peak of 2007. The Building and Construction segment has had a slower recovery and is still significantly lower than the peak years. Revenue for the Fuel and Service Stations segment is heavily dependent on gasoline and diesel prices as well as seasonal demands, and appears to be in a steady decline.



#### Additional Notable Discretionary Revenue Sources

Fines and penalties collected on delinquent property taxes provide one revenue source that benefited from the falling real estate market experienced during the last recession. At the height of the residential property crisis, the San Joaquin Valley became known for leading the nation in foreclosures. As homes were lost to the lenders, delinquent taxes and penalties were paid to the County Tax Collector. Stanislaus County added \$10.9 million to its fines and forfeitures revenue account in Fiscal Year 2008-2009 at the height of the crisis. As the rate of foreclosures has declined significantly and the housing market has recovered and stabilized, revenue from fines and penalties has experienced a normal level. The Recommended Proposed Budget of \$2.5 million reflects this and represents no change from the 2016-2017 Adopted Final Budget estimated revenue.

Interest earnings for the General Fund fluctuate based on the amount of cash on hand and the interest rate on the County's short-term investment pool, which has averaged approximately 1% in Fiscal Year 2016-2017. Fiscal Year 2016-2017 projected revenue of \$2.4 million represents an increase of \$700,000 from the 2016-2017 Adopted Final Budget. The interest rate is expected to increase to 1.25% in Budget Year 2017-2018, and the pooled cash average is projected to be higher than the prior year given recent trends.

The Property Transfer Tax is a tax collected by the Clerk-Recorder at the time of recording when an interest in real property is conveyed. The tax rate is fifty-five cents (\$0.55) for each \$500 and is based on the unencumbered assessed value of the property, or the purchase price, whichever is greater. The 2017-2018 Proposed Budget of \$1.8 million represents no increase from the 2016-2017 Adopted Final Budget.

An 8% Transient Occupancy Tax (TOT) is charged to customers staying in hotels in the unincorporated areas of the County. TOT revenue is directly correlated to consumer travel and is therefore subject to short-term fluctuations based on numerous economic factors. Recent years are indicative of increases in the economy and travel and the 2017-2018 Budget of \$1,200,000 continues to reflect this trend with an increase of \$190,000 from the 2016-2017 Adopted Final Budget.

The following table shows amounts received over the past several years along with estimates for Fiscal Year 2016-2017 and Budget Year 2017-2018.

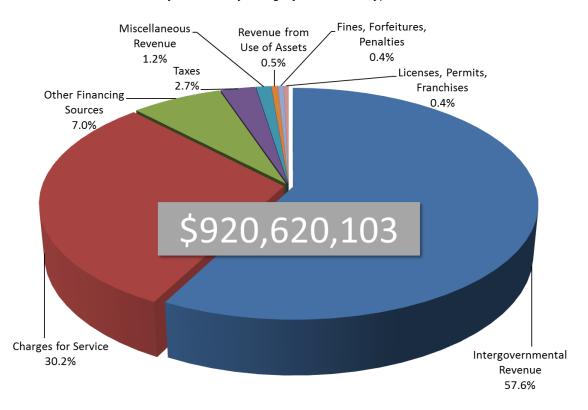
Fiscal Year	Fines & Penalties from Delinquent Taxes	General Fund Interest Earnings	Property Transfer Tax	Transient Occupancy Tax
2011-2012	4,448,541	1,705,208	1,207,096	755,910
2012-2013	5,827,385	2,136,874	1,297,875	762,827
2013-2014	5,410,759	1,651,374	1,556,982	813,692
2014-2015	4,655,637	1,369,582	1,838,896	962,268
2015-2016	4,147,054	3,591,650	2,036,051	1,017,530
2016-2017 Projected	2,500,000	2,400,000	1,800,000	1,210,000
2017-2018 Budget	2,500,000	2,400,000	1,800,000	1,200,000

#### DISCRETIONARY REVENUE SUMMARY

In conclusion, it is recommended that \$203,739,500 be established in Discretionary Revenue for Budget Year 2017-2018. This represents an increase of \$9.8 million over the 2016-2017 Adopted Final Budget estimate and an approximate \$3 million increase over updated Fiscal Year 2016-2017 projections. Adjustments to Discretionary Revenue estimates may be included in the Final Budget and Mid-Year Financial Report as more information on actual activity for Budget Year 2017-2018 becomes available.

#### **OTHER MAJOR REVENUE SOURCES (NON DISCRETIONARY REVENUE)**

The total estimated revenue for Budget Year 2017-2018 is \$1,124,359,603. Of that amount, Discretionary Revenue is estimated to be \$203,739,500. In addition to the County's Discretionary Revenue (discussed earlier), other sources of revenue are estimated to be \$920,620,103 or 81.9% of total estimated revenue. Other major sources of revenue include revenue from the State and Federal government, taxes, use of assets, fines, forfeitures, penalties, internal transfers, and charges to departments for health insurance costs. Budgeted revenues have been estimated using historical trends, known State and Federal allocations, prior year-end projections, and are consistent with changes in Federal and State program funding. The following chart represents the total major revenue sources other than discretionary revenue by category of revenue type.



**Intergovernmental Revenue (57.6%, \$530,721,772):** This revenue source includes revenue from the Federal and State government for the provision of mandated services, including the administration of various health and community services, public safety programs, and public works projects. One of the largest contributors to this category is \$47,384,649 in budgeted State 2011 Realignment funds, designated for Drug and Alcohol services, Early Periodic Screening, Diagnosis, and Treatment (EPSDT), Mental Health Managed Care services, Community Services Agency-Public Economic Assistance, and Probation Field Services. State Aid Realignment, sales tax revenue designated for social services programs that is allocated to the County based on legislated methodologies, is estimated at \$44,409,717. Additionally, the County anticipates \$38,721,266 in other Federal revenue for Workforce Investment Act (WIA), Community Development Block Grant (CBDG), and Health and Mental Health grants. Additional Federal and State revenue is obtained through several competitive grant programs including the Community Development Block Grant, Youthful Offender Block Grant, and Justice Assistance Grant.

The following table identifies the top ten major Intergovernmental Revenue sources, excluding discretionary revenue, for 2017-2018 and shows the three-year trend for these revenue streams:

Revenue Description	Fiscal Year 2015-2017 Actuals	Fiscal Year 2016-2017 Final Budget	Percent Change	Fiscal Year 2017-2018 Proposed Budget	Percent Change
State Realignment - Supportive Services (2011)	\$ 35,340,124	\$ 40,089,305	13.4%	\$ 47,384,649	18.2%
State Aid Realignment (1991)	44,768,466	42,794,693	-4.4%	44,409,717	3.8%
Federal - Other	21,935,828	33,805,873	54.1%	38,721,266	14.5%
Federal Administration - In-Home Supportive Services	37,692,492	41,328,940	9.6%	34,132,200	-17.4%
State Administration - Medi-Cal	28,144,912	31,045,112	10.3%	31,168,931	0.4%
State Aid - Mental Health	19,255,791	28,129,226	46.1%	29,605,119	5.2%
State Realignment - Local Law Enforcement Services (2011)	28,467,964	27,524,320	-3.3%	29,524,029	7.3%
Federal Administration - Aid to Families w/Dependent Children	31,045,138	32,288,103	4.0%	28,806,008	-10.8%
State Motor VLF/In-Lieu 1991 Tax Realignment (2011)	25,287,844	24,068,814	-4.8%	27,075,000	12.5%
State Administration - In-Home Supportive Services	34,114,792	39,500,597	15.8%	20,832,264	-47.3%
Total	\$ 306,053,351	\$ 340,574,983	11.3%	\$ 331,659,183	-2.6%

**Charges for Service (30.2%, \$278,357,369):** This revenue is generated from fees charged by County departments for services rendered, the largest of which is an estimated \$60,738,932 in health insurance revenue collected for participation in the County's medical plan from County departments, COBRA participants, Special Districts, and early retirees. Additionally, charges for services between County departments with different governmental fund types accounts for \$217,618,437 of the estimated revenue in this category.

**Other Financing Sources (7%, \$64,114,668):** This revenue is County-contributed financing provided to departments from the General Fund. This includes transfers to support various programs to meet Federal or State mandated Maintenance of Effort requirements and to record public facilities fees used in Public Works Engineering and Road and Bridge. This includes estimated revenue of \$23,292,559 from the Vehicle License Fee account and \$19,213,865 in County Match.

**Taxes (2.7%, \$24,798,050):** This revenue category includes current secured property taxes along with sales and use taxes. Non-discretionary sales and use taxes are estimated at \$23,246,576. The County expects to receive \$1,269,549 in property tax revenue in 2017-2018.

**Miscellaneous Revenue (1.2%, \$10,615,113):** This revenue represents money received from various sources such as donations, salvage, and legal settlements.

**Revenue from Use of Assets (0.5%, \$4,576,970):** This revenue source is achieved from money received from assets such as rent. An estimated \$2,523,160 from rents and concessions and \$1,792,920 from interest is budgeted in 2017-2018.

**Fines, Forfeitures, Penalties (0.4%, \$4,063,380):** This revenue category contains money received from fines and penalties. For 2017-2018, estimates include \$802,000 for vehicle code fines, \$610,000 for traffic vehicle school, and \$569,850 for miscellaneous court fines.

**Licenses, Permits, Franchises (0.4%, \$3,372,781):** Money received from licenses, permits, and franchises is included in this revenue category. This revenue is made up predominantly of money collected from construction permits, budgeted at \$1,941,301.

#### DEBT SERVICE

#### **Certificates of Participation**

Historically, the County of Stanislaus debt has primarily been in the form of Certificates of Participation (COP). Created in conjunction with lease agreements, which encumber County-owned property, COP's are securities issued and marketed to investors in a manner similar to tax-exempt bonds. However, as of June 30, 2017, the County no longer has any COPs. The County does have a debt obligation of \$14,036,157, of which \$13,066,261 is from Direct Lease Financing. Unlike COPs, where multiple investors may hold shares of the debt, Direct Lease Financing is done with one private investor, such as a bank. The remaining \$969,896 is an internal note between the County and the County Treasury for the 2013 Lease Refunding of the Nick Blom Salida Regional Library.

The following chart reflects each outstanding Direct Lease Financing and the internal note by activity, the interest rate as a percent, the original date of issuance, the date of maturity, the original amount borrowed, the balance as of June 30, 2017, the current debt obligations for Stanislaus County Budget Year 2017-2018, and the remaining balance to maturity once the debt obligation payments are made during the fiscal year.

Private Placement	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2017	2017-2018 Debt Obligation Principal	2017-2018 Debt Obligation Interest	Remaining Principal Balance to Maturity
2013 Lease Refunding Gallo Center for the Arts (Formerly 2004 A COP)	1.50	8/1/2013	8/1/2017	\$7.034.400	\$1,796,400	\$1.796.400	\$13.473	\$0
2013 Lease Refunding - 12th Street Office and Garage (Formerly 2004 B)	1.50	8/1/2013	8/1/2017	\$8,707,649	\$2,223,704	\$2,223,704	\$16,678	\$0
2013 Lease Refunding Nick Blom Salida Regional Library (Formerly 2004 B COP)	1.50	8/1/2013	8/1/2017	\$3,797,951	\$969,896	\$969,896	\$7,274	\$0
TOTAL GOVERNMENTAL ACTIVITIES:				\$19,540,000	\$4,990,000	\$4,990,000	\$37,425	\$0

On August 16, 2016, the Board of Supervisors approved a lease financing plan for the replacement of the aging and deteriorating Heating, Ventilation, and Air Conditioning (HVAC) system at the Community Services Facility (CSF). As collateral for the project, the County agreed to lease Pod C of the CSF and the improvements thereto to the Stanislaus County Capital Improvements Financing Authority (CIFA) pursuant to a Site Lease, with the County in turn subleasing Pod C and its improvements back from CIFA pursuant to a Facilities Sublease. CIFA has entered into an agreement with the Bank of the West where it assigns rights and lease payments to the Bank of the West in exchange for \$7,775,000 in project financing.

Private Placement	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2017	2017-2018 Debt Obligation Principal	2017-2018 Debt Obligation Interest	Remaining Principal Balance to Maturity
2016 HVAC Financing - CSF Pod C Finances an HVAC system at the Community Services Agency, including pay off of 2007 A COP	2.24	8/31/2016	6/1/2031	\$7.775.000	\$7.390.000	\$455.000	\$165.536	\$6.935.000
TOTAL GOVERNMENTAL ACTIVITIES:	2.24	0/31/2010	0/1/2001	\$7,775,000	\$7,390,000	\$455,000	\$165,536	\$6,935,000

#### Ratios

A number of ratios can be applied to the County's debt service. For Budget Year 2017-2018, the County's total gross debt obligation for its General Fund is \$14,036,157 and total appropriations for the Recommended Proposed Budget for Budget Year 2017-2018 are \$1,182,385,239. The ratio comparing the annual debt service to total budget shows that debt service represents only 1.2% of the total budget. This low ratio indicates that current County debt is not a burden on taxpayers and capacity exists for additional borrowing subject to authorization and approval by the Board of Supervisors.

In addition, a comparison of debt service to discretionary revenue can be obtained by dividing the total gross debt obligation by the total Discretionary Revenue Budget of \$203,739,500. This analysis shows that debt service payments represent 6.9% of the total Discretionary Revenue Budget and provides confidence that the annual debt obligation can be met within projected operating revenues.

#### **DEBT LIMITS**

California Government Code 29909 prescribes the bonded debt limit for general law counties at 5% of "the taxable property of the county as shown in the equalized assessment roll." The assessment roll for Fiscal Year 2016-2017 equaled \$2.21 billion. The County has never come close to approaching this limit. As of June 30, 2017, the County's total debt is \$14,036,157, or approximately 0.6% of the assessment roll.



### 2017-2018 Recommended Proposed Budget General Fund Long Range Summary

2017-2018 Recommended			Projected		2019-2020 Projected		2020-2021 Projected	
Pr	oposed Budget		Budget		Budget		Budget	
\$	203,739,500	\$	206,800,000	\$	210,100,000	\$	213,500,000	
	102,671,123		105,800,000		109,000,000		112,300,000	
	1,593,328		6,000,000		9,000,000		9,000,000	
\$	308,003,951	\$	318,600,000	\$	328,100,000	\$	334,800,000	
\$	283,905,803	\$	296,600,000	\$	306,300,000	\$	316,200,000	
	1,300,000				-		-	
	20,457,149		25,100,000		26,000,000		26,800,000	
	8,000,000		8,000,000		8,000,000		8,000,000	
\$	313,662,951	\$	329,700,000	\$	340,300,000	\$	351,000,000	
\$	(5,659,000)	\$	(11,100,000)	\$	(12,200,000)	\$	(16,200,000)	
\$	5,659,000	\$	11,100,000	\$	12,200,000	\$	16,200,000	
¢		¢		¢		¢		
	\$ \$ \$ \$	\$ 203,739,500 102,671,123 1,593,328 \$ 308,003,951 \$ 283,905,803 1,300,000 20,457,149 8,000,000 \$ 313,662,951 \$ (5,659,000) \$ 5,659,000	\$ 203,739,500 \$ 102,671,123 1,593,328 \$ 308,003,951 \$ \$ 283,905,803 \$ 1,300,000 20,457,149 8,000,000 \$ 313,662,951 \$ \$ (5,659,000 \$ \$ 5,659,000 \$	\$       203,739,500       \$       206,800,000         102,671,123       105,800,000         1,593,328       6,000,000         \$       308,003,951       \$         308,003,951       \$       318,600,000         \$       283,905,803       \$       296,600,000         1,300,000       20,457,149       25,100,000         8,000,000       8,000,000       8,000,000         \$       313,662,951       \$       329,700,000         \$       5,659,000       \$       11,100,000	\$       203,739,500       \$       206,800,000       \$         102,671,123       105,800,000       1,593,328       6,000,000       \$         \$       308,003,951       \$       318,600,000       \$         \$       283,905,803       \$       296,600,000       \$         1,300,000       20,457,149       25,100,000       \$         1,300,000       8,000,000       8,000,000       \$         \$       313,662,951       \$       329,700,000       \$         \$       (5,659,000)       \$       (11,100,000)       \$         \$       5,659,000       \$       11,100,000       \$	\$       203,739,500       \$       206,800,000       \$       210,100,000         102,671,123       105,800,000       109,000,000       109,000,000         1,593,328       6,000,000       9,000,000         \$       308,003,951       \$       318,600,000       \$         \$       283,905,803       \$       296,600,000       \$       306,300,000         1,300,000       -       -       20,457,149       25,100,000       26,000,000         8,000,000       8,000,000       8,000,000       \$       340,300,000         \$       313,662,951       \$       329,700,000       \$       340,300,000         \$       5,659,000       \$       11,100,000       \$       12,200,000	\$       203,739,500       \$       206,800,000       \$       210,100,000       \$         102,671,123       105,800,000       109,000,000       109,000,000       \$       109,000,000         1,593,328       6,000,000       9,000,000       \$       308,003,951       \$       318,600,000       \$       328,100,000       \$         \$       283,905,803       \$       296,600,000       \$       306,300,000       \$         \$       283,905,803       \$       296,600,000       \$       306,300,000       \$         \$       283,905,803       \$       296,600,000       \$       306,300,000       \$         \$       20,457,149       25,100,000       26,000,000       \$       8,000,000       \$         \$       313,662,951       \$       329,700,000       \$       340,300,000       \$         \$       (5,659,000)       \$       (11,100,000)       \$       (12,200,000)       \$         \$       5,659,000       \$       11,100,000       \$       12,200,000       \$	

#### **GENERAL FUND LONG RANGE SUMMARY**

The Senior Management team of the Chief Executive Office meets on a regular basis to discuss and evaluate current financing strategies as well as to modify and/or develop long term strategies aimed at addressing the County's fiscal needs for at least three years into the future.

The County's budget is accounted for in five separate financial funds, of which the General Fund is a major focus of long range planning efforts. The General Fund typically serves as the main operating fund which is used to pay for core services, and is the fund which the Board of Supervisors has the most discretion over. Stanislaus County has a firm "No Back-Fill" Policy that eliminates funding and services for programs where State or Federal agencies eliminate or reduce funding.

The General Fund Long Range Summary is an illustration of the County's long range financial plans that extend beyond the current fiscal year and applies certain funding and expenditure assumptions to best project future years.

#### FUNDING ASSUMPTIONS

#### **Discretionary Revenue**

Over 90% of all discretionary revenue consists of property and sales tax sources. Discretionary Revenue is monitored on a regular basis with consideration given to historical inflow trends and local and regional economic conditions. Increases of approximately 1.5% annually for Budget Years 2018-2019, 2019-2020 and 2020-2021, were applied to the 2017-2018 Recommended Proposed Budget base amount of \$203,739,500 to reflect modest projected gains in property and sales tax.

#### **Department Revenue**

Assuming that Departmental Revenue will see modest growth, revenue was increased by 3% annually from the 2017-2018 Recommended Proposed Budget amount of \$102,671,123 and rounded to the nearest \$100,000.



#### Unassigned Fund Balance

The 2017-2018 Recommended Proposed Budget is balanced using \$1,593,328 of Unassigned fund balance. Compared to prior years, this amount is lower due to strategic utilizations of one-time funding sources in the Assigned fund balance category related to the jail expansion, deferred maintenance, and the payoff of debt service. Projected Unassigned fund balance use of \$6 million for Budget Year 2018-2019, and \$9 million for Budget Years 2019-2020 and 2020-2021 is assumed.

#### **EXPENDITURE ASSUMPTIONS**

#### Base Budget

The recommended Base Budget for Budget Year 2017-2018 does not include expenditures of the Net County Cost savings, encumbrances and carryover appropriations of Fiscal Year 2016-2017. These balances are however included in the long range model of final budget since it is prepared after year-end close when actual balances of unspent encumbrances are known. Rounding to the nearest \$100,000, the anticipated cost increases in future budget years reflect base increases approximately 3% from Budget Years 2018-2019 to 2020-2021.

#### Debt Refinance

On July 16, 2013, the Board of Supervisors approved the refinancing of the 2004 Series A and B Certificates of Participation (COP) through an internal borrowing from the Stanislaus County Treasury Pool. This shortened the maturity date of the COPs by eight years, provided approximately \$4.9 million in Net Present Value savings, and freed up operational funding in Budget Year 2018-2019, and beyond, that can be used to address anticipated increases in cost associated with the expansion of the County's detention facilities. The 2013 refinancing of the COPs required a one-time cash contribution to "buy-down" \$4,028,754 of outstanding par amount as well as additional annual payments to accelerate the payoff. For the 2017-2018 Recommended Proposed Budget, \$1.3 million is estimated as the additional payment which represents the last year of the refinancing.

#### Jail Staffing and Operations

The AB 900 Phase II Project (Maximum Security/Medical/Mental Health) and the County's companion project (Intake, Release, and Administration) have been completed on time and under budget. These new facilities represent a significant modernization and addition of safe public safety facilities. The County's General Fund and the Local Community Corrections Partnership (CCP) fund are responsible for the staffing and operational costs for these new facilities, including jail medical, which are estimated at \$20.5 million in Budget Year 2017-2018, \$25.1 million in Budget Year 2018-2019, \$26 million in Budget Year 2019-2020, and \$26.8 million in Budget Year 2020-2021.

#### **Public Safety Restoration**

As part of the Fiscal Year 2014-2015 Mid-Year Financial Report, the Board of Supervisors approved recommendations to support Public Safety Restoration (PSR) to fund critical public safety services in four departments: the District Attorney, Public Defender, Probation, and Sheriff. The Board approved PSR funding of up to \$2 million in Fiscal Year 2014-2015, \$4 million in Fiscal Year 2015-2016, and \$6 million in Fiscal Year 2016-2017. Funding of \$8 million is recommended for Budget Year 2017-2018 which supports 84 full-time positions and represents the ongoing General Fund support of Public Safety Restoration.

#### Balancing

When expenditures exceed funding, the total deficit is shown in brackets in the Long Range Summary. These deficits will need to be addressed through further budget reductions, growth in revenue or the additional use of one-time funding. Senior management of the Chief Executive Office will work closely with the Board of Supervisors to continue to develop and refine the multi-year strategy to ensure a balanced budget in future budget years.

# WHAT IS A SCHEDULE 9?



Auditor-Controller					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$127,710	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$130,876	\$134,109	\$146,695	\$0	\$146,695
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,684,987	\$2,928,564	\$3,078,788	\$0	\$3,078,788
Miscellaneous Revenue	\$6,630	\$111,400	\$150,400	\$0	\$150,400
Other Financing Sources	\$407	\$0	\$0	\$0	\$0
Total Revenue	\$2,950,610	\$3,174,073	\$3,375,883	\$0	\$3,375,883
Salaries and Benefits	\$3,881,985	\$3,963,183	\$4,289,588	\$0	\$4,289,588
Services and Supplies	\$110,861	\$123,057	\$129,181	\$0	\$129,181
Other Charges	\$265,803	\$260,826	\$290,830	\$0	\$290,830
Fixed Assets					
Equipment	\$10,912	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$45	\$200	\$409	\$0	\$409
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,269,606	\$4,347,266	\$4,710,008	\$0	\$4,710,008
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$1,318,996	\$1,173,193	\$1,334,125	\$0	\$1,334,125

**EXPENDITURES** 

#### REVENUE

Taxes—Money received from tax revenue.	Salaries and Benefits—Accounts that establish expenditures for employee related costs.	GROSS COSTS—Tot before any revenue.	
Licenses, Permits, Franchises—Money received from these sources.	<b>Services and Supplies</b> —Accounts that establish expenditures for operating expenses of County departments and programs.	RETAINED EARNING accumulated earning enterprise or internal	
Fines, Forfeitures, Penalties—Money received from fines or penalties.	<b>Other Charges</b> —A payment to an agency, institution or person outside the County.	FUND BALANCE—Re in the previous year. Schedule 9's for Gen Special Revenue and	
Revenue from use of Assets—Money received from assets such as rent.	<b>Fixed Assets</b> —Land, buildings, vehicles, infrastructure and assets used in operations that have value past one year.	Funds.	
Intergovernmental Revenue—Funds received from Federal, State or local government sources such as grants.	<b>Other Financing Uses</b> —Decrease in current financial resources that is separate of expenditures.	Balance or Retained Net County Cost.	
Charges for Service—Fees collected for services provided by the department.	<b>Equity</b> —Assets of an entity that remains after deducting liabilities.		
<b>Miscellaneous Revenue</b> —Money received from various sources such as donations, salvage and legal settlements.	<b>Intrafund</b> —A way to record revenue/expenditures from a department with the same fund but different orgs.		
Other Financing Sources—Increase in resources reported separate of revenues.	<b>Contingencies</b> —Funds saved for emergencies.		

#### TOTALS

otal expenses

IGS —The ngs of an al service fund.

Revenue not spent r. Only used in eneral Fund, d Capital Projects

-Gross costs e minus Fund Earnings equals

# A Safe Community

#### **INTRODUCTION**

Protecting the safety of the residents of Stanislaus County continues to be the top priority of the Board of Supervisors. The impact of gangs and drugs in our community directly contributes to the decline of the physical, economic and social health of the County. Reducing these impacts allows residents to live and prosper in our local communities in a safe environment.



Departments supporting public safety depend upon strong partnerships within the County organization, as well as key partnerships with supporting agencies and community based organizations throughout the region. These key partnerships are vital to maintaining effective public safety programs in an environment of limited community resources. County public safety departments remain focused on coordinated efforts to balance funding and operations between agencies to foster a system-wide approach to protecting the public and streamlining operations.

- The Office of Emergency Services/Fire Warden is responsible for developing and maintaining plans for responding to local emergencies including natural disasters, Homeland Security, and biological events;
- The District Attorney's Office primary goal is to seek justice through vigorous prosecution of criminals and victim advocacy;
- The Probation Department provides intensive supervision to probationers and juvenile offenders who are placed in the community and provides a safe, secure custodial facility for juvenile offenders;
- The Public Defender's Office provides vigorous and effective legal representation of indigent persons accused of crimes, involved in dependency matters, accused of criminal contempt, or are facing involuntary mental health commitment; and
- The Sheriff's Department is the primary law enforcement agency for the unincorporated areas of the County and its contract cities. The Sheriff's Department also provides housing for incarcerated adults and security for the Courts.

To further support this priority area, the Board of Supervisors approved recommendations in Fiscal Year 2014-2015 to initiate a comprehensive Public Safety Restoration (PSR) program to increase staffing and service levels in four public safety departments; the District Attorney, Public Defender, Probation and Sheriff. The Board approved PSR funding of up to \$2 million in Fiscal Year 2014-2015 and \$4 million in

Fiscal Year 2015-2016 to support 39 full time positions in Phase I. Funding was increased to \$6 million in Phase II, with specific department recommendations included in the 2016-2017 Recommended Proposed Budget. Phase III was accelerated to January 1, 2017 and \$1 million was provided in additional funding in Fiscal Year 2016-2017. Phase III provides a total of \$8 million in funding and is included in Budget Year 2017-2018, and provides funding for 84 full-time positions. This multi-phased strategic approach to increasing public safety services is intended to deliver sustained long-term support for the Board of Supervisors' top priority area.

The County also continues to implement programs and local strategies in response to public safety realignment, a State-initiated effort in 2011 to transition a portion of the State's prison and parole population to County responsibility. Funding of approximately \$22.5 million is anticipated in Budget Year 2017-2018 to support a number of programs and services as identified through the Community Corrections Partnership Annual Plan. This funding is a critical resource for the County to address the significant shift in local responsibilities occurring as a result of Public Safety Realignment. The County has also pursued an aggressive strategy to leverage State resources available to fund the development of modern capital projects in support of Public Safety Realignment. The County has secured the funding necessary to implement major expansions of local public safety facilities, specifically designed to facilitate the changing role of local government in reducing recidivism and improving public safety. The State of California is providing 90% of the financing solution for the new public safety facilities. The County gained this funding through a highly competitive process in which the County leveraged years of strategic planning for public safety facilities to demonstrate a number of viable projects ready to proceed with minimal delay. This effort has already delivered enhanced services with the opening of a new Day Reporting Center for the Probation Department in 2015. Major expansion of adult detention facilities will come online in a phased approach which started in 2017, including planned construction of a new reentry center providing a unique focus on programs designed to improve rehabilitation services for adult offenders transitioning back into the community.

### BUDGET YEAR 2017-2018 ISSUES

The 2017-2018 Proposed Budget recommends \$234,681,724 in appropriations for this priority area. These expenditures are funded by a combination of \$84,771,850 in department revenue, \$142,661,250 in a contribution from the General Fund and \$7,248,624 in departmental fund balance.

The CEO – Office of Emergency Services/Fire Warden will maintain all core service functions which include the Countywide Security Program. The Department fully utilized Net County Cost savings in Fiscal Year 2016-2017 and has transitioned into Phase II of the Strategic Savings Program. As such, the Department participated in the Zero-Based Budget process for 2017-2018. In April 2017, County law enforcement and fire agencies began implementation of a system-wide upgrade to the VHF radio system to expand interoperable communication throughout the Operational Area to improve radio communications and clarity. Due to the complexity of this upgrade, the system will be enhanced through a phased-in approach. This system requires that handheld and portable radios, as well as communications infrastructure throughout the County, be upgraded to support and enhance interoperability and staff safety. The Department will

work closely with law enforcement and fire agencies to ensure continuity of operations throughout the upgrade process.

The District Attorney is working toward enhancing overall support, supervision and performance of prosecutors and investigators with the implementation of Public Safety Restoration. The Department will also continue to expand the use of electronic data in order to reduce reliance on paper filings and discovery and to increase efficiency. Included in the Proposed Budget is funding for three existing positions in the Consumer Fraud Unit that have been previously funded from revenues received from prosecution of consumer fraud cases.

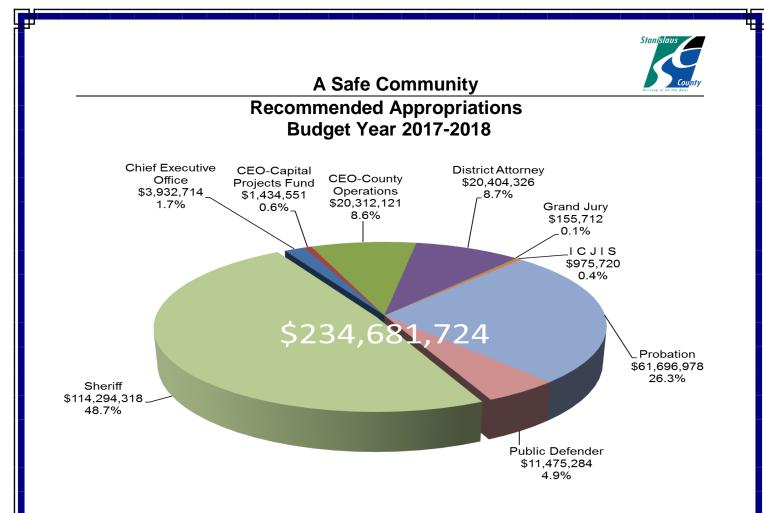
The Probation Department anticipates maintaining current service and staffing levels as well as filling all of the approved Public Safety Restoration positions. The Department continues to work on improving data collections and evaluating juvenile justice programs. Included in the Proposed Budget is \$223,000 for the purchase of 32 portable radios as part of Phase II of a Digital Signal Upgrade project, five new vehicles, and \$200,000 for a replacement modular building. The new building will be used for juvenile programming and staff training.

The Public Defender anticipates maintaining current service levels and staffing positions supported by Public Safety Restoration funding in 2017-2018. The Department continues to receive

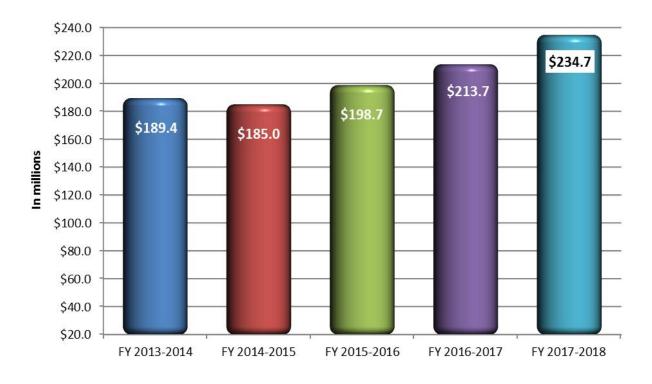


funding from the Community Correction Partnership to support two Attorney positions and a Legal Clerk, as well as funds for the Indigent Defense budget to address increased demands as a result of realignment.

The Sheriff anticipates increasing current service and staffing levels with the use of funds received from Public Safety Restoration. The Department has undertaken an ambitious effort to fill the Department's remaining vacant positions and fill an additional 14 that were implemented as a part of Accelerated Phase III of the Public Safety Restoration program. Recruitment and retention is a major challenge for the Sheriff's Department similar to other departments nationwide. It is very difficult to recruit and retain well gualified Deputy Sheriff and Deputy Sheriff-Custodial candidates. The Department has started to add more efforts into recruitment and testing new methods of recruiting, like online advertising and adding testing dates on weekends. The Department is also adding a third Basic Academy class, within a twelve month period of time, at the Ray Simon Regional Criminal Justice Training Center in hopes to recruit The Recommended Proposed Budget provides and train more Deputy Sheriff's. \$150,000 for the Sheriff to purchase three new civil vehicles as well as \$690,000 for the purchase of 65 digital portable and vehicle radios and other radio equipment as part of Phase II of the Digital Signal Radio Project. The Proposed Budget also includes 19 Deputy Sheriff – Custodial positions and two block budgeted Legal Clerk III positions to support the Adult Detention Expansion that began in March 2017.



# **Five Year Comparison of Appropriations**





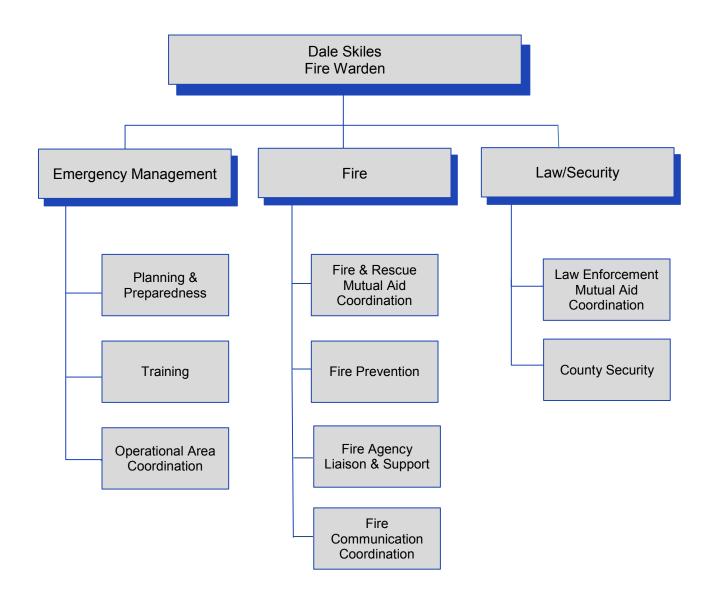
# A Safe Community Summary of Budget Appropriations

		to be the Best		Recommended
Page				2017-2018
		EXECUTIV	EOFFICE	\$3,932,714
	Fund	Org		
75	0100	0015500	Office of Emergency Service/Fire Warden	\$2,169,677
77	1670	0017370	Office of Emergency Services Homeland Security Grants	\$0
79	1725	0017100	County Fire Service Fund	\$1,763,037
	CEO-0	CAPITAL PF	ROJECTS FUND	\$1,434,551
	Fund	Org		
82	2025	0061301	Courthouse Construction Fund	\$604,041
84	2026	0061303	Criminal Justice Facilities Fund	\$830,510
	CEO-0		PERATIONS	\$20,312,121
	Fund	Org		
86	0100	0016120	County Court Funding	\$6,205,132
88	1726	0017200	Department of Justice Drug and Alcohol	\$100,000
90	1777	0017710	DNA Identification Fund Prop 69	\$208,000
92	0100	0017400	Jail Medical Program	\$13,798,989
	DISTR		NEY	\$20,404,326
	Fund	Org		
100	0100	0023100	Criminal Division	\$17,938,195
102	1761	0023229	Arson Task Force	\$62,802
104	1712	0023212	Auto Insurance Fraud Prosecution	\$201,865
106	177A	0023310	Consumer Fraud Prosecution Program	\$210,203
108	1771	0023271	Criminal Division Asset Forfeiture	\$8,000
110	1706	0023206	Elder Abuse Advocacy and Outreach	\$200,636
112	1707	0023207	Federal Asset Forfeiture	\$4,647
114	1678	0023209	Office of Traffic Safety Impaired Driver Vertical Prosecution	
116	1776	0023276	Real Estate Fraud Prosecution	\$420,737
118	1686	0023208	Unserved/Underserved Victim Advocacy and Outreach	\$129,305
120	1710	0023220	Victim Compensation and Government Claims	\$87,150
122	1714	0023214	Victim Services Program	\$1,092,166
	GRAN	ID JURY		\$155,712
	Fund	Org		
126	0100	0052100	Grand Jury	\$155,712



# A Safe Community Summary of Budget Appropriations

Page	Striving t	to be the Best		I	Recommended 2017-2018
	INTEG	RATED CR	IMINAL JUSTICE INFORMATION SYSTEM		\$975,720
	Fund	Org			
130	5141	0016161	Integrated Criminal Justice Information System		\$975,720
		ATION			\$61,696,978
	Fund	Org			
136	0100	0026050	Administration		\$3,042,627
138	0100	0026060	Community Corrections Partnership		\$5,136,921
140	1688	0026431	Corrections Performance Incentive Fund		\$875,000
142	0100	0026100	Field Services		\$12,020,717
145	0100	0026200	Institutional Services		\$6,589,169
147	1764	0026379	Juvenile Accountability Block Grant		\$200,000
149	0100	0026070	Juvenile Commitment Facility		\$4,014,783
151	1798	0026395	Juvenile Justice Crime Prevention Act		\$2,257,247
153	1679	0026481	Local Community Corrections		\$24,995,994
156	1765	0026420	Ward Welfare Fund		\$40,000
158	1698	0026406	Youthful Offender Block Grant		\$2,524,520
	PUBL	IC DEFEND	ER		\$11,475,284
	Fund	Org			
164	0100	0027000	Public Defender		\$6,813,824
166	0100	0027500	Indigent Defense		\$4,661,460
	SHER	IFF			\$114,294,318
	Fund	Org			
172	0100	0028100	Administration		\$10,787,736
174	0100	0028400	Adult Detention Expansion		\$10,703,467
176	1703	0028600	CAL ID Program		\$455,621
178	1780	0028889	CAL-MMET Program		\$715,108
180	1768	0028840	Civil Process Fee		\$280,838
182	0100	0028239	Contract Cities		\$11,060,083
185	176C	0028370	Court Security		\$5,240,148
187	1743	0028869	Dedicated Funds		\$0
189	0100	0028300	Detention		\$40,693,785
192	1769	0028870	Driver Training Program		\$155,743
194	4081	0028509	Jail Commissary/Inmate Welfare		\$1,934,597
196	1799	0028610	Justice Assistance Grant		\$454,753
198	0100	0028200	Operations		\$31,300,555
201	1715	0028825	Vehicle Theft Unit		\$511,884
				TOTAL	\$234,681,724



3705 Oakdale Road, Modesto, CA, 95357, (209) 552-3600 <u>www.stanoes.com</u>

Stanislaus County Proposed Budget 2017-2018 | CEO - Office of Emergency Services/Fire Warden

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/ PUBLIC PROTECTION Other Protection

CEO—OFFICE OF EMERGENCY SERVICES/FIRE WARDEN Stan Risen, Director of Emergency Services Dale Skiles, Fire Warden/ Assistant Director of Emergency Services

### **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$1,786,559
Use of Fund Balance	\$45,000
Net County Cost	\$2,101,155
Gross Costs	\$3,932,714
% Funded by General Fund	d 53.4%
Total Allocated Positions	14

#### MISSION STATEMENT

To provide a safe and resilient community through emergency management and coordination within the Stanislaus Operational Area to protect lives, property and the economy by preparing, planning, mitigating, responding to and recovering from disasters and emergencies.

#### DEPARTMENT SERVICES AND PROGRAMS

The Stanislaus County Chief Executive Officer (CEO) is the Director of the Office of Emergency Services with the day-to-day direction provided by the Assistant Director of Emergency Services/Fire Warden. The Office of Emergency Services and Fire Warden (OES/FW) provide emergency management services, fire and rescue mutual aid, and County security.

As the Operational Area Coordinator for Stanislaus OES/FW Emergency Management County. Division is responsible for fulfilling the local government and Operational Area State mandates identified in the California Code of Regulations, establishing the Standardized Emergency Management System (SEMS). These responsibilities include maintaining a functional Emergency Operations Center (EOC) for the Operational Area (OA), the coordination of emergency activities that exceed the day-to-day level, and the coordination of mutual aid requests as well as communication between local government and the State. Local government is required to meet or exceed State mandates to be eligible for State funding of response-related costs during a disaster. OES/FW ensures County compliance with Homeland Security Presidential Directives 5 and 8, under the National Incident Management System (NIMS). These directives are linked to planning and preparedness funding, disaster management, and recovery funding after a disaster.

Within the Fire Division, the Fire Warden acts as the Fire and Rescue Operational Area Coordinator (OAC) for Stanislaus County. As the OAC, the Fire Warden is responsible for the planning, coordination, and deployment of fire mutual aid resources. The OAC is also responsible for maintaining several local, State, and Federal databases that validate certifications, maintaining an inventory of personnel and apparatus, providing training, and coordinating Statewide deployment of local fire resources. The Fire Warden is the liaison between local fire agencies and the County; staff provides assistance to fire districts with financial issues including development impacts, revenue projections, budget analysis, fees and assessments, and represents County Fire agencies on various local and State committees and workgroups.

The County Security Law Enforcement program within **Law/Security** at OES provides emergency services mutual aid support to community partners and the OA, also providing direct support for potential threats to County operations which could impact the safety and security of County staff and customers. This includes staff training and the

Stanislaus County Proposed Budget 2017-2018 | CEO - Office of Emergency Services/Fire Warden

assessment of County facilities, security-related incident management, and cybersecurity.

Administration provides support for all divisions including budget preparation and monitoring,

### BOARD OF SUPERVISORS PRIORITY AREA

accounting services such as accounts payable and receivables, contract administration, purchasing and credit card administration, facilities, maintenance, and grant administration activities and responsibilities.

The CEO-Office of Emergency Services/Fire Warden supports the Board Priority areas of A Safe Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on the safety of our neighborhoods and strengthening our communities; Ensure local and regional disaster preparedness; Promote public awareness; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Office of Emergency Services/Fire Warden include:

### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Enhanced the County Security Program to include training, assessments, and recommendations to all departments
- Trained internal and external partners within the Operational Area to use Everbridge, the new Emergency Mass Notification System
- Submitted the updated County Local Hazard Mitigation Plan to the State for approval
- Continued support of the Temporary Water Assistance Program partnering with the private non-profit Self-Help Enterprises, bringing water and water storage tanks to citizens experiencing dry wells due to the drought
- On February 28, 2017, OES staff accepted the Effective Partnership Award for the Temporary Water Assistance Program

## BUDGET YEAR 2017-2018 OBJECTIVES

- Continue to enhance the County Security Program to include Cybersecurity
- Finish development of an Operational Area Flood Response and Flood Fight Plan
- Finalize the Primary Emergency Operations Center and Alternate Emergency Operations Center(s) site plans in partnership with the Capital Projects Team
- Expand training opportunities to first responders and emergency managers throughout the Operational Area

## BUDGETS WITHIN THE CEO—OFFICE OF EMERGENCY SERVICES/FIRE WARDEN INCLUDE:

- Office of Emergency Services/Fire Warden
- Office of Emergency Services Homeland Security Grants
- County Fire Service Fund

Stanislaus County Proposed Budget 2017-2018 | CEO - Office of Emergency Services/Fire Warden

## **KEY CHALLENGES AND OPPORTUNITIES**

- In April 2017, County law enforcement and fire agencies began implementation of a system-wide upgrade to the VHF radio system to expand interoperable communication throughout the Operational Area to improve radio communications and clarity. Due to the complexity of this upgrade, the system will be enhanced through a phased-in approach. This system requires that handheld and portable radios, as well as communications infrastructure throughout the County, be upgraded to support and enhance interoperability and staff safety. The Department will work closely with law enforcement and fire agencies to ensure continuity of operations throughout the upgrade process.
- Over the past several years, many community partner agencies have requested the restoration of administrative and support services that were once provided, such as liaison and coordination support for local fire agencies. OES/FW is currently working with the Chief Executive Office to identify opportunities to support County partners.
- Due to the implementation of the Office of Management and Budget Supercircular guidelines and increased reporting, Federal and State grant management now requires a greater level of administration and oversight not previously experienced. The Department will continue to evaluate these guidelines in an effort to develop policy and identify the appropriate staffing required to comply with Federal and State directives.

## **RELATED LINKS**

For additional information about the Office of Emergency Services/Fire Warden, refer to the Department's website at: <u>www.stanoes.com/</u>

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Other Protection

# **CEO—OFFICE OF EMERGENCY SERVICES/FIRE WARDEN**

Budget Unit 0100 0015500 General Fund

## SERVICES PROVIDED

This Budget funds emergency management services, fire and rescue mutual aid responsibilities, law enforcement mutual aid, and County security support.

Chief Executive Office -	OES/Fire Ward	den			
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$235,184	\$235,852	\$235,852	\$0	\$235,852
Charges for Service	\$39,711	\$20,658	\$45,658	\$0	\$45,658
Miscellaneous Revenue	\$1,007	\$25,000	\$0	\$0	\$0
Other Financing Sources	\$176	\$0	\$0	\$0	\$0
Total Revenue	\$276,078	\$281,510	\$281,510	\$0	\$281,510
Salaries and Benefits	\$853,102	\$1,501,030	\$930,143	\$0	\$930,143
Services and Supplies	\$614,890	\$909,069	\$936,245	\$0	\$936,245
Other Charges	\$210,324	\$205,803	\$223,279	\$0	\$223,279
Fixed Assets					
Equipment	\$0	\$0	\$79,500	\$0	\$79,500
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$634	\$500	\$510	\$0	\$510
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,678,950	\$2,616,402	\$2,169,677	\$0	\$2,169,677
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$1,402,872	\$2,334,892	\$1,888,167	\$0	\$1,888,167

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$450,351.

# REVENUE AND FUNDING SOURCES

- Budget Year 2017-2018 revenue is estimated at \$281,510 with no change from the Fiscal Year 2016-2017 Adopted Final Budget.
- The Office of Emergency Services (OES) is primarily funded by County General Fund. OES also receives approximately \$236,000 annually from the Governor's Office of Emergency Services, Emergency Management Performance Grant. This revenue is estimated based on allocation information provided by the State. The remaining \$45,658 is revenue received for contracted services provided to Operational Area partners for emergency management support, as well as reimbursement for contracted fire chief duties

Stanislaus County Proposed Budget 2017-2018 | CEO - Office of Emergency Services/Fire Warden

provided to the Salida Fire Protection District by the Fire Warden; these revenues are based on negotiated contract amounts each fiscal year.

## BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$2,169,677, a decrease of \$446,725 from the 2016-2017 Adopted Final Budget of \$2,616,402. This decrease is primarily due to inclusion of Net County Cost Savings carryover in Fiscal Year 2016-2017 Adopted Final Budget for the Phase 1 remodel of the Emergency Operations Center.
- In the Proposed Budget, service levels are maintained at the Fiscal Year 2016-2017 level. The request for additional staff would increase service levels, if approved.
- The Proposed Budget includes the replacement of two vehicles used to conduct field work, including emergency management services, fire and rescue mutual aid responsibilities, and Operational Area Coordinator duties supporting County partners and the community. The total cost of these vehicles is estimated to be \$79,500 and is funded by a contribution from the General Fund.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

\$42,000 to add an Accountant II position at 50%. The Department is requesting to fund a previously unfunded Manager II and downgrade it to a block budgeted Accountant II to ensure compliance with newly heightened grant requirements, including support and administration, reporting, tracking and maintenance of over 1,500 assets at approximately 14 different agencies throughout the County; The Department is requesting the position be split 50% in the CEO – Office of Emergency Services/Fire Warden General Fund budget, with the balance shared 25% in the Homeland Security Grant and 25% in the Fire Service Fund.

## STAFFING IMPACTS

Total current authorized positions-7

 The Department is requesting to restore one unfunded Manager II position and reclassify downward to a block-budgeted Accountant II. As noted above, this staffing request will be deferred for consideration in the 2017-2018 Final Budget.

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$2,169,677 be approved for the CEO – Office of Emergency Services/Fire Warden budget. This budget is funded by \$281,510 in estimated department revenue and a \$1,888,167 contribution from the General Fund.

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Other Protection

# CEO—OFFICE OF EMERGENCY SERVICES HOMELAND SECURITY GRANTS

Budget Unit 1670 0017370 Special Revenue Fund

# SERVICES PROVIDED

This Budget funds the California Governor's Office of Emergency Services (CalOES) Homeland Security Grant Program (HLSG), which is a series of reimbursement grants from the Federal Department of Homeland Security and administered by the CalOES. Funding for the grants is provided after expenses have been incurred and are reimbursed by the State. The Stanislaus Operational Area has successfully applied for and received funds since 2003. The funding is for equipment, training, exercise, planning and administration to enhance the ability of the local jurisdiction to prevent, deter, respond to, and recover from threats and incidents of terrorism.

Chief Executive Office - OES Homeland Security Grants							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$0	\$0	\$0	\$0	\$0		
			\$0	<b>A</b> A			
Salaries and Benefits	\$1,844	\$0	<b>\$</b> 0	\$0	\$0		
Salaries and Benefits Services and Supplies	\$1,844 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
	. ,	• •	• •	• -	• -		
Services and Supplies	\$0	\$0	\$0	\$0	\$0		
Services and Supplies Other Charges	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Services and Supplies Other Charges Fixed Assets	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

• The full revenue for the three-year grant was established in Fiscal Year 2016-2017 by Board agenda item, with the remaining revenue set to rollover into Budget Year 2017-2018 Legal Budget. Revenue is provided on a reimbursement basis.

Stanislaus County Proposed Budget 2017-2018 | CEO - Office of Emergency Services/Fire Warden

 The sole funding source for the HLSG is from the Department of Homeland Security and sub-granted to the County through an allocation from CalOES. This revenue is estimated based on allocation information provided by CalOES.

## BUDGET AND OPERATIONS

- Any appropriations left unspent at the end of Fiscal Year 2016-2017 will roll forward until spent or until the end of the performance period and will be available for use in 2017-2018.
- In the Fiscal Year 2017-2018 Proposed Budget, service levels were maintained at the Fiscal Year 2016-2017 level. The request for additional staff would increase service levels, if approved.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

 \$21,000 to cover the costs of an Accountant II position at 25%, funded by the Homeland Security Grant Program.

## STAFFING IMPACTS

Total current authorized positions— 0

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a zero budget be approved for the CEO – OES Homeland Security Grants budget. This budget is funded by a three-year grant, with remaining revenue and appropriations set to rollover from Fiscal Year 2016-2017 into Budget Year 2017-2018.

# CHIEF EXECUTIVE OFFICE—COUNTY FIRE SERVICE FUND

Budget Unit 1725 0017100 Special Revenue Fund

# SERVICES PROVIDED

This Budget Funds the services recommended by the Regional Fire Authority (Fire Authority) based on the annual Business Plan and approved by the Stanislaus County Board of Supervisors. The primary revenue source supporting these services is the Less Than Countywide Fire Tax (LTCW). The LTCW is collected throughout the County (except in the Cities of Modesto and Turlock) and is used to provide support services to fire agencies in the unincorporated areas and other cities in Stanislaus County. The funding is intended to ensure the provision of critical fire support services that otherwise could not be provided while supporting the coordinated delivery of those recommended regional fire services.

In 2005, the Stanislaus County Fire Authority, a Joint Powers Agreement (JPA) comprised of all agencies providing fire protection services within Stanislaus County, was formed to facilitate cooperation among the Fire Agencies and the County related to the allocation and use of the Less Than Countywide Fire Tax. The Board of Supervisors recognized these efforts and authorized the County to participate as a member of the JPA, directing the Fire Warden's office to serve as the administrating agency of the JPA.

The Fire Authority develops an annual business plan to identify service levels, performance expectations and funding allocations for those services identified as critical to the fire agencies in Stanislaus County. Depending on available funding, the group targets achievable, sustainable service levels to support those priorities. The business plan is then approved by the Fire Authority for consideration by the Board of Supervisors each year.

The core services provided in the Fiscal Year 2017-2018 Business Plan are: Finance and Administration, Fire Prevention, Fire Investigation, Fire Technology and Communications, and Training. The 2017-2018 Business Plan also includes several other regional support services, including, Active 911, Target Solutions, regional training for California Incident Command Certification System (CICCS) certification, as well as mobile data computer, fire records management and Computer-Aided Dispatch (CAD) administration. The Fire Authority also included a one-time request for training and equipment for the Fire Investigations Unit.

Stanislaus County Proposed Budget 2017-2018 | CEO - Office of Emergency Services/Fire Warden

Chief Executive Office - County Fire Service Fund							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$1,332,606	\$1,155,289	\$1,319,549	\$0	\$1,319,549		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$15,210	\$15,000	\$15,000	\$0	\$15,000		
Charges for Service	\$190,031	\$170,500	\$170,500	\$0	\$170,500		
Miscellaneous Revenue	\$275	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$1,538,122	\$1,340,789	\$1,505,049	\$0	\$1,505,049		
Salaries and Benefits	\$702,092	\$887,589	\$878,031	\$0	\$878,031		
Services and Supplies	\$494,042	\$630,286	\$729,983	\$0	\$729,983		
Other Charges	\$119,679	\$103,261	\$110,023	\$0	\$110,023		
Fixed Assets							
Equipment	\$0	\$38,100	\$45,000	\$0	\$45,000		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$1,315,813	\$1,659,236	\$1,763,037	\$0	\$1,763,037		
Fund Balance	(\$435,297)	\$105,459	\$45,000	\$0	\$45,000		
Net County Cost	\$212,988	\$212,988	\$212,988	\$0	\$212,988		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

- Budget Year 2017-2018 revenue is estimated at \$1,505,049, which is an increase of \$164,260 from the Fiscal Year 2016-2017 Adopted Final Budget of \$1,340,789. This increase is attributed to an anticipated increase in the Less Than Countywide Fire Tax (LTCW).
- The LTCW revenue is the primary funding source for this budget, along with charges for service through the Fire Prevention program. These revenues are estimated based on the past three to five year trend, the housing market and economic indicators.
- ♦ As of July 1, 2017, the County Fire Service Fund projects a fund balance of \$1,900,000. The Department anticipates the use of \$45,000 in fund balance in the Fiscal Year 2017-2018 Proposed Budget for the replacement of one vehicle.

# BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$1,763,037, an increase of \$103,801 from the 2016-2017 Adopted Final Budget of \$1,659,236.
- The service levels for this budget unit were maintained at the Fiscal Year 2016-2017 level, consistent with the Fire Authority annual Business Plan. The request for additional staff would increase service levels, if approved.
- The increase of \$58,801 is due to an increase in California Incident Command Certification Systems (CICCS) and Fire Inspector training for staff and LTCW partner agencies. The Proposed Budget also includes the replacement of one vehicle used to conduct field work, including fire inspections and fire code enforcement. The total cost of the vehicle is estimated to be \$45,000 and is funded by departmental fund balance.

Stanislaus County Proposed Budget 2017-2018 | CEO - Office of Emergency Services/Fire Warden

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

• \$21,000 to cover the costs of an Accountant II position at 25%, funded by the General Fund.

### STAFFING IMPACTS

Total current authorized positions-7

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,763,037 be approved for the CEO - County Fire Service Fund. This budget is funded by \$1,505,049 in estimated departmental revenue, the use of \$45,000 in departmental fund balance, and a \$212,988 contribution from the General Fund.

# CHIEF EXECUTIVE OFFICE—COURTHOUSE CONSTRUCTION FUND

Budget Unit 2025 0061301 Capital Projects Fund

# SERVICES PROVIDED

This budget provides for the revenue that is used for lease costs for the civil courtrooms located on the 4th and 6th floors of the privately owned building at 801 Tenth Street. This budget does not receive local discretionary General Fund revenue. It is funded from an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. A change in the law as of January 1, 2004 requires use of these funds be approved by the Administrative Office of the Courts. Approval from the State was granted on May 19, 2009 to use these funds for the lease costs for the 4th and 6th floors of the building located at 801 Tenth Street. The lease for the 4<sup>th</sup> floor space expires in March 2018.

Chief Executive Office - Courthouse Construction Fund							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$409,095	\$400,000	\$400,000	\$0	\$400,000		
Revenue from use of Assets	\$40,809	\$25,000	\$20,000	\$0	\$20,000		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
<b>T</b> ( ) <b>D</b>							
Total Revenue	\$449,904	\$425,000	\$420,000	\$0	\$420,000		
Total Revenue           Salaries and Benefits	\$449,904 \$0	\$425,000 \$0	\$420,000 \$0	\$0 \$0	\$420,000 \$0		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Salaries and Benefits Services and Supplies	\$0 \$711,511	\$0 \$720,000	\$0 \$604,041	\$0 \$0	\$0 \$604,041		
Salaries and Benefits Services and Supplies Other Charges	\$0 \$711,511 \$0	\$0 \$720,000 \$0	\$0 \$604,041 \$0	\$0 \$0 \$0	\$0 \$604,041 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets	\$0 \$711,511 \$0 \$0	\$0 \$720,000 \$0 \$0	\$0 \$604,041 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$604,041 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$0 \$711,511 \$0 \$0 \$0	\$0 \$720,000 \$0 \$0 \$0	\$0 \$604,041 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$604,041 \$0 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$711,511 \$0 \$0 \$0 \$0 \$0	\$0 \$720,000 \$0 \$0 \$0 \$0 \$0	\$0 \$604,041 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$604,041 \$0 \$0 \$0 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$711,511 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$720,000 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$604,041 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$604,041 \$0 \$0 \$0 \$0 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$711,511 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$720,000 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$604,041 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$604,041 \$0 \$0 \$0 \$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue in this budget is derived from court penalty assessments, and represents a \$5,000 decrease from the 2016-2017 Final Budget due to a decrease in interest earnings.
- Courthouse Construction fund balance is projected to be approximately \$3,300,000 as of July 1, 2017. The Proposed Budget includes the use of \$184,041 in fund balance to fund the lease costs for the Courts.

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office - Capital Projects Fund

## BUDGET AND OPERATIONS

 The Proposed Budget includes a decrease of \$115,959 from the 2016-2017 Final Budget which reflects only nine months of funding for the 4<sup>th</sup> floor court space. Once this lease is re-negotiated, a budget adjustment will be requested.

#### STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$604,041 be approved for the Chief Executive Office – Courthouse Construction Fund. This budget is funded from \$420,000 in estimated penalty assessment revenue and interest earnings and \$184,041 in departmental fund balance.

# CHIEF EXECUTIVE OFFICE—CRIMINAL JUSTICE FACILITIES FUND

Budget Unit 2026 0061303 Capital Projects Fund

## SERVICES PROVIDED

This budget funds a portion of the cost of Law Library rent and a portion of the 12<sup>th</sup> Street Parking Garage debt service payment. It is funded from a dedicated revenue source associated with an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. These funds can also be used to refurbish and replace criminal justice related facilities as the needs arise and to develop and improve electronic information.

Chief Executive Office - Criminal Justice Facilities Fund							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$473,427	\$450,000	\$450,000	\$0	\$450,000		
Revenue from use of Assets	\$12,570	\$10,000	\$10,000	\$0	\$10,000		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$485,997	\$460,000	\$460,000	\$0	\$460,000		
	\$ .00,001	\$100,000	\$100,000	ΨS	<del>ψ+</del> 00,000		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Salaries and Benefits Services and Supplies		. ,					
	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Services and Supplies Other Charges	\$0 \$0 \$30,510	\$0 \$0 \$30,510	\$0 \$0 \$30,510	\$0 \$0 \$0	\$0 \$0 \$30,510		
Services and Supplies Other Charges Fixed Assets	\$0 \$0 \$30,510 \$0	\$0 \$0 \$30,510 \$0	\$0 \$0 \$30,510 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$30,510 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$0 \$0 \$30,510 \$0 \$800,000	\$0 \$0 \$30,510 \$0 \$800,000	\$0 \$0 \$30,510 \$0 \$800,000	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$30,510 \$0 \$800,000		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$0 \$30,510 \$0 \$800,000 \$0	\$0 \$0 \$30,510 \$0 \$800,000 \$0	\$0 \$0 \$30,510 \$0 \$800,000 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$30,510 \$0 \$800,000 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$30,510 \$0 \$800,000 \$0 \$0	\$0 \$30,510 \$800,000 \$800,000 \$0 \$0	\$0 \$0 \$30,510 \$0 \$800,000 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$30,510 \$0 \$800,000 \$0 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$30,510 \$0 \$800,000 \$0 \$0 \$0 \$0	\$0 \$0 \$30,510 \$0 \$800,000 \$0 \$0 \$0 \$0	\$0 \$0 \$30,510 \$0 \$800,000 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$30,510 \$0 \$800,000 \$0 \$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue in this budget is derived from court penalty assessments, and is proposed at the same level as the 2016-2017 Final Budget.
- Criminal Justice Facilities fund balance is projected to be \$720,000 on July 1, 2017. The Proposed Budget includes the use of \$370,510 in fund balance to fully fund the rent and debt service obligations.

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office – Capital Projects Fund

### **BUDGET AND OPERATIONS**

• The Proposed Budget represents the same level of funding as the 2016-2017 Final Budget. This is the last year of payment for the 12<sup>th</sup> Street Office and Parking Garage debt.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$830,510 be approved for the Chief Executive Office – Criminal Justice Facilities Fund. This budget is funded from \$460,000 in estimated Court penalty assessment revenue and interest earnings and \$370,510 in departmental fund balance.

# CHIEF EXECUTIVE OFFICE—COUNTY COURT FUNDING

Budget Unit 0100 0016120 General Fund

# SERVICES PROVIDED

The Lockyer-Isenberg Trial Court Funding Act (Assembly Bill 233), as amended in Section 77200 of the Government Code, legislated the financial separation between the Superior Court and county governments. As a result, the State bears sole responsibility for the funding of court operations incurred by the local trial court. The Code also requires that counties provide an annual payment to the State to maintain the level of service provided prior to the separation (also known as Maintenance of Effort obligation). The County's Maintenance of Effort obligation is \$4.6 million, which includes an operations portion of \$3.5 million and Fines and Forfeitures portion in the amount of \$1.1 million. Counties are still responsible for the collection of Court fines and fees, but must return to the State one half of the revenue received that is in excess of the revenue portion of the maintenance of effort obligation. The amount budgeted for this cost is \$259,000 in Budget Year 2017-2018. As of Fiscal Year 2008-2009, ownership of and responsibility for the operation and maintenance of all court facilities was transferred to the State. In lieu of funding the building maintenance and utility costs, the County is required to make an annual County Facilities Payment (CFP) to the State for each of the facilities.

Chief Executive Office - County Court Funding							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$2,259,773	\$2,420,000	\$2,160,000	\$0	\$2,160,000		
Revenue from use of Assets	\$74,217	\$75,000	\$72,000	\$0	\$72,000		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$411,833	\$371,300	\$408,000	\$0	\$408,000		
Miscellaneous Revenue	\$124,048	\$115,500	\$115,000	\$0	\$115,000		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$2,869,871	\$2,981,800	\$2,755,000	\$0	\$2,755,000		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$169,743	\$122,273	\$125,000	\$0	\$125,000		
Other Charges	\$5,444,265	\$5,779,907	\$5,575,732	\$0	\$5,575,732		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
	<b>*</b> 4 4 4 9 9 9	¢500 750	\$504,400	\$0	\$504,400		
Intrafund	\$444,909	\$529,752	<i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>				
Intrafund Contingencies	\$444,909 \$0	\$529,752 \$0	\$0	\$0	\$0		
			. ,		<b>\$0</b> \$6,205,132		
Contingencies	\$0	\$0	\$0	\$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office – County Operations

## **REVENUE AND FUNDING SOURCES**

- Revenue in this budget is derived from several sources: court fines, forfeitures, and penalties; rents and leases; recording fees; other court fees and costs; and collections. The majority of the revenue (80%) is collected from court fines, forfeitures, and penalties and includes revenue from vehicle code fines and traffic school. The remaining 20% of revenue is from sources such as recording fees and lease revenue received from the State Administrative Office of the Courts. The lease revenue covers courtroom space for Juvenile Hall and space occupied by the Courts at the Hall of Records.
- The estimated revenue of \$2,755,000 reflects a reduction of \$226,800 from the 2016-2017 Final Budget due to a reduction in court collections state-wide, and is consistent with Fiscal Year 2016-2017 year-end projections.
- Due to the difficulty in projecting court fines and fees revenue, it is recommended that any adjustment needed in revenue be made in the 2017-2018 Final Budget after the close of Fiscal Year 2016-2017, which potentially will further impact the contribution from the General Fund.

#### BUDGET AND OPERATIONS

• The Proposed Budget includes a decrease of \$226,800 primarily due to a decrease in the amount of revenue anticipated to be sent to the state that is in excess of the County's Maintenance of Effort (MOE) obligation.

#### STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$6,205,132 be approved for Chief Executive Office – County Court Funding. This budget is funded by \$2,755,000 in estimated departmental revenue and a \$3,450,132 contribution from the General Fund.

# CHIEF EXECUTIVE OFFICE—DEPARTMENT OF JUSTICE DRUG AND ALCOHOL

Budget Unit 1726 0017200 Special Revenue Fund

# SERVICES PROVIDED

This budget provides required resources for analysis of blood, breath and urine samples in order to conduct drug and alcohol testing for Stanislaus County law enforcement. This is needed to ensure the ultimate prosecution of offenders. This fund was established in 1993, and revenue in this fund is received from Controlled Substance fines.

Chief Executive Office - DOJ Drug & Alcohol							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$52,038	\$64,457	\$65,000	\$0	\$65,000		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$52,038	\$64,457	\$65,000	\$0	\$65,000		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$52,029	\$120,000	\$100,000	\$0	\$100,000		
Other Charges	\$0	\$0	\$0	\$0	\$0		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$52,029	\$120,000	\$100,000	\$0	\$100,000		
Fund Balance	(\$55,552)	\$0	\$35,000	\$0	\$35,000		
Net County Cost	\$55,543	\$55,543	\$0	\$0	\$0		

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# REVENUE AND FUNDING SOURCES

- Revenue in this budget is collected from Controlled Substance Fines and is estimated at \$65,000 for the 2017-2018 Proposed Budget, which is a slight increase over the prior year's budget.
- Department of Justice Drug and Alcohol fund balance is projected to be approximately \$250,000 on July 1, 2017. The Proposed Budget includes the use of \$35,000 to balance the budget.

## **BUDGET AND OPERATIONS**

• The Proposed Budget request includes a decrease of \$20,000 from the 2016-2017 Final Budget. This should fully fund the costs related to drug and alcohol testing for Stanislaus County Law Enforcement.

## **STAFFING IMPACTS**

Total current authorized positions-0

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$100,000 be approved for Chief Executive Office – Department of Justice Drug and Alcohol. This budget is funded by \$65,000 in estimated departmental revenue and \$35,000 in departmental fund balance.

# CHIEF EXECUTIVE OFFICE—DNA IDENTIFICATION FUND PROP 69

Budget Unit 1777 0017710 Special Revenue Fund

# SERVICES PROVIDED

This budget provides required resources for DNA analysis in order to conduct DNA identification testing for Stanislaus County law enforcement. Government Code section 76104.6 became effective November 3, 2004. It directs California Courts to levy a \$1 penalty for every \$10 or fraction thereof upon every fine, penalty and forfeiture levied on criminal offenses including traffic offenses, but excluding parking offenses, to implement the DNA Identification Fund.

Chief Executive Office - DNA Identification Fund Prop 69							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$124,866	\$105,000	\$125,000	\$0	\$125,000		
Revenue from use of Assets	\$2,045	\$0	\$2,000	\$0	\$2,000		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$126,911	\$105,000	\$127,000	\$0	\$127,000		
Salaries and Benefits							
odiaries and benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
	• -	• -	• -	• -	• -		
Services and Supplies	\$0	\$0	\$0	\$0	\$0		
Services and Supplies Other Charges	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Services and Supplies Other Charges Fixed Assets	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$0 \$0 \$0 \$208,000	\$0 \$0 \$0 \$208,000	\$0 \$0 \$0 \$208,000	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$208,000		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$0 \$0 \$208,000 \$0	\$0 \$0 \$208,000 \$0	\$0 \$0 \$0 \$208,000 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$208,000 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$208,000 \$0 \$0	\$0 \$0 \$208,000 \$0 \$0	\$0 \$0 \$208,000 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$208,000 \$0 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$208,000 \$0 \$0 \$0 \$0	\$0 \$0 \$208,000 \$0 \$0 \$0 \$0	\$0 \$0 \$208,000 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$208,000 \$0 \$0 \$0 \$0		

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

- Revenue in this budget is primarily derived from fines, forfeitures, and penalties levied on criminal offenses. The 2017-2018 Proposed Budget represents a \$22,000 increase from Fiscal Year 2016-2017, which is consistent with year-end actuals for Fiscal Year 2015-2016.
- DNA Identification Fund Prop 69 fund balance is projected to be approximately \$150,000 on July 1, 2017. The Proposed Budget includes the use of \$81,000 in departmental fund balance to provide the same level of

funding to departments as in the past. Beginning in Budget Year 2018-2019, it is anticipated that available fund balance will be reduced, resulting in decreased funding for the Probation and Sheriff Departments.

#### BUDGET AND OPERATIONS

 The Proposed Budget request represents the same level of funding as the 2016-2017 Final Budget, which will be transferred to the Probation and Sheriff Departments to fund costs related to the identification and analysis of DNA.

#### **STAFFING IMPACTS**

Total current authorized positions-0

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$208,000 be approved for Chief Executive Office – DNA Identification Fund Prop 69. This budget is funded by \$127,000 in estimated departmental revenue and \$81,000 in departmental fund balance.

# CHIEF EXECUTIVE OFFICE—JAIL MEDICAL PROGRAM

Budget Unit 0100 0017400 General Fund

# SERVICES PROVIDED

The Jail Medical budget provides for medical, dental and mental health services to adult and juvenile detention populations. The contract for these services is between the County and California Forensic Medical Group (CFMG). The base contract funds the health care delivery system for 1,747 inmates and detainees housed at the Men's Jail, Public Safety Center, and Juvenile Hall. The five-year contract with CFMG was approved by the Board of Supervisors on January 15, 2013. Included in the contract is the option to extend for two additional one year periods. The contract was amended on February 7, 2017, to include the provision of services to inmates housed at the Public Safety Center, Adult Detention Expansion, and then again on April 18, 2017, to reflect the County's participation in the Medi-Cal County Inmate Program (MCIP).

Chief Executive Office	- Jail Medical				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$500,000	\$500,000	\$1,369,390	\$0	\$1,369,390
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$500,000	\$500,000	\$1,369,390	\$0	\$1,369,390
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$9,492,529	\$9,972,344	\$13,798,939	\$0	\$13,798,939
Other Charges	\$29	\$50	\$50	\$0	\$50
Fixed Assets	\$0	\$0	\$0	\$0	\$0
	φυ	φU	φυ	φυ	φυ
Other Financing Uses	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Other Financing Uses Equity	• -	• -	• •	• •	• -
Ŭ	\$0	\$0	\$0	\$0	\$0
Equity	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Equity Intrafund	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0
Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

• Revenue in this budget is increasing by \$869,390 to account for additional funding from the Community Corrections Partnership (CCP) related to the increased costs for the Public Safety Center Expansion, which is

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office – County Operations

calculated at 25% of the expansion costs. An existing allocation of \$500,000 in CCP revenue remains to offset the cost of the existing facilities.

## **BUDGET AND OPERATIONS**

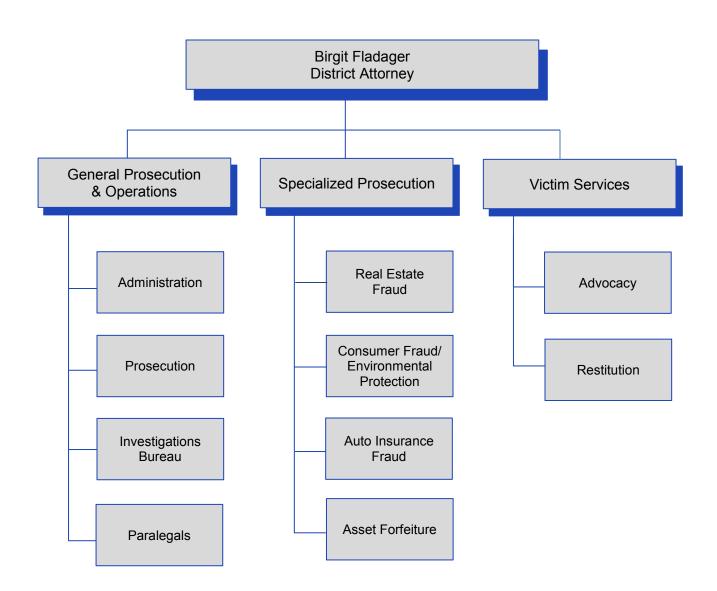
- The Proposed Budget includes a \$3,826,595 increase from the 2016-2017 Final Budget in order to fully fund the contract obligations for the provision of Jail Medical services. This reflects an increase in staff to support 297 additional inmates, and adds a full-time Registered Nurse dedicated to the Booking function at the Public Safety Center.
- The Public Safety Center Expansion includes a 15-bed Outpatient Housing Unit that will require additional medical staffing if utilized, funding for which is not included in this budget. The Sheriff's Office is planning to staff the unit by using overtime in their existing budget. Funding for the medical portion of this unit will be included in the Chief Executive Office Appropriations for Contingencies budget, and will be transferred to this program, as needed, once the County has experience operating the new unit.

## **STAFFING IMPACTS**

Total current authorized positions-0

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$13,798,989 be approved for Chief Executive Office – Jail Medical Program. This budget is funded by \$1,369,390 in estimated departmental revenue and a \$12,429,599 contribution from the General Fund.



832 12<sup>th</sup> Street, Suite 300, Modesto, CA 95354 Tel: (209) 525-5550 www.stanislaus-da.org

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/ PUBLIC PROTECTION Other Assistance

# DISTRICT ATTORNEY Birgit Fladager, District Attorney

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$3,736,337
Use of Fund Balance	\$260,472
Net County Cost	\$16,407,517
Gross Costs	\$20,404,326
% Funded by General Fund	80.4%
Total Allocated Positions	144

## MISSION STATEMENT

The employees of the Stanislaus County District Attorney, in partnership with the Community we serve, are dedicated to justice, the pursuit of truth, protection of the innocent, and the prevention of crime through the vigorous, professional and ethical prosecution of those who violate the law.

#### DEPARTMENT SERVICES AND PROGRAMS

The primary responsibility of the District Attorney is to see that justice is accomplished within the framework of the United States Constitution, the California Constitution, and the laws of the State of California.

**General Prosecution and Operations**: The Administration Unit provides oversight for Information Technology, Financial unit, Human Resources, and the Clerical Division.

The District Attorney's in-house IT department ensures the stability and security of the department's network infrastructure, installs and configures new hardware and software, manages data storage, plans and purchases all data and network services, and provides technical support to office staff.

The Financial Unit manages the budget, grant accounting, payroll, accounts payable, purchasing cards, fixed assets, and financial reporting.

The Human Resources Department is responsible for the department's recruitment and hiring, workplace safety, employee relations, workforce training and development and maintaining personnel files.

The Clerical Division provides support to prosecutors and investigators through the following units: Intake, Legal Pleadings, Communications, Discovery, Records, Calendar, Investigations, Witness Services, Juvenile, Drug Enforcement, and Child Abduction. Every year, the District Attorney's prosecutors review thousands of law enforcement reports to determine whether there is sufficient evidence to file criminal charges. Those with sufficient evidence are filed as either felony or misdemeanor cases in the Superior Court. Our prosecutors appear daily in courtrooms on these cases seeing them through to disposition. In calendar year 2016, 20,427 cases were reviewed and 13,475 cases were filed.

The Investigations Bureau supports our prosecutors by providing additional investigation and all follow up work necessary to prepare criminal cases for prosecution. The District Attorney investigators also assist local law enforcement during homicide investigations and other major operations.

Paralegals in the District Attorney's Office assist the prosecutors by providing legal research and drafting motions and pleadings for the Department.

**Specialized Prosecution** consists of experienced prosecutors and investigators who focus exclusively on targeted crimes. These include: Real Estate Fraud, Consumer Fraud/Environmental Protection, Auto Insurance Fraud and Asset Forfeiture.

Real Estate Fraud is a multi-million dollar "criminal industry" in California, especially in areas where property is bought and sold at a premium. Frequently, the cases involve multiple victims. Prosecution emphasis is placed on fraud against individuals whose residences are in danger of, or are in, foreclosure. The Real Estate Fraud Unit

requires dedicated personnel with the training and ability to deal with the complex nature of this type of fraud. Local law enforcement agencies do not have the expertise or resources necessary to handle these types of fraud investigation.

The Consumer Fraud/Environmental Protection Unit pursues civil and criminal remedies against companies and individuals whose conduct has harmed or threatens to harm consumers or the environment. Consumer protection laws allow prosecutors to ensure there is a level playing field for business owners and that consumers are not taken advantage of by unscrupulous businesses.

The Auto Insurance Fraud Unit reviews, investigates and prosecutes insurance fraud cases referred to the District Attorney's Office by a variety of local and state agencies which include the Department of Insurance, the Bureau of Automotive Repair, the Stanislaus County Auto Theft Task Force and Special Investigation Units of various insurance companies. Investigations and prosecutions by the unit involve property fraud, staged automobile collisions, and inflated and fraudulent automobile insurance claims. Funding for the Unit is received through a grant provided by the California Department of Insurance.

Asset Forfeiture is obtained when convicted criminals' illicit property is judicially forfeited and distributed by formula to the various agencies that participated in the investigation and prosecution of the criminal. These funds are earmarked by law to support the prosecution process and must be expended in accordance with these regulations.

The mission of the **Victim Services** Unit is to reduce the trauma and insensitive treatment victims may experience in the aftermath of a crime. The Unit provides crisis intervention, emergency assistance, court escort, criminal justice orientation, Marsy's Law notification, follow-up counseling, referral information and related support services for victims of crime. Victim Advocates also act as a liaison between the victims and prosecutors to keep victims informed of court procedures and dispositions and to answer any questions and concerns as they arise.

The Victim Services Unit receives grant funding for advocacy from the California Governor's Office of Emergency Services for the following programs: County Victim Services, Elder Abuse, Unserved/Underserved Victims Advocacy and Outreach and Victim/Witness Assistance.

The County Victim Services Program receives federal Victims of Crime Act funding to help fill victim services gaps/needs. This program provides specialized on-scene victim advocacy services for victims of crime.

The Elder Abuse Program enhances the safety of elder and dependent adult victims of abuse, whether it be sexual, emotional, financial, or institutional. These crimes may occur in private residences or long term care facilities, including residential care facilities and nursing homes.

The Unserved/Underserved Program's objective is to focus on victims of violent crime within isolated populations. Advocacy and community outreach for victims of gang violence and gang related crime in Stanislaus County is the designated population for the District Attorney's office.

Most of the Victim Services advocates are funded by the Victim/Witness Assistance Program. The funds are based on penalties levied against persons convicted of state crimes. The use of these funds is restricted to the operation of a Victim/Witness Assistance Center which is mandated to provide direct services to support the basic rights and needs of victims and witnesses.

Restitution for victims is provided through fines, fees and orders of restitution. The orders of restitution against convicted offenders are processed and monitored by the District Attorney's office. A contract with the Victims Compensation and Government Claims Board program provides funding for the restitution program.

## BOARD OF SUPERVISORS PRIORITY AREA

The District Attorney supports the Board Priority area of A Safe Community by aligning department accomplishments and objectives with the following Board goals: Focus on the safety of our neighborhoods and strengthening our communities; Demonstrate responsiveness to reported trends in criminal activity; Improve the effectiveness and efficiency of the criminal justice system; and Promote public awareness.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the District Attorney include:

## FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- The Department purchased 62 desktop scanners to speed up the process of importing cases into the electronic document management system with funding provided by the Strategic Technology Initiative program
- Grants received from the California Governor's Office of Emergency Services allowed the Victim Services Unit to hire four additional victim advocates to enhance services to crime victims. New programs address gang violence, elder and dependent adult abuse, and identified gaps in services to crime victims
- The Fire Investigation Unit, which is a collaboration between city and county law enforcement and fire agencies, has contributed to convictions in 16 arson cases
- The Consumer Fraud/Environmental Protection Unit, in conjunction with other prosecutors' offices, has moved multiple cases forward, resulting in over \$50,000 received and is anticipating an additional \$150,000 in the next several months
- Approximately 30 murder defendants have had their cases concluded in the first nine months of the fiscal year

## BUDGET YEAR 2017-2018 OBJECTIVES

- Continue to improve the eDiscovery process by providing all initial misdemeanor and paper supplemental discovery via email to appointed and retained defense attorneys
- Scan all incoming misdemeanor reports to support the goal of becoming paperless and file free in misdemeanor cases
- The Department will implement an off-site backup solution for the storage of data as there is not one currently in place
- Increase the number of crime victims served by advocates by 5%
- Continue to reduce backlog of homicide cases

## BUDGETS WITHIN THE DISTRICT ATTORNEY INCLUDE:

- Criminal Division
- Arson Task Force
- Auto Insurance Fraud Prosecution
- Consumer Fraud Prosecution Program
- Criminal Division Asset Forfeiture
- Elder Abuse Advocacy and Outreach
- Federal Asset Forfeiture
- Office of Traffic Safety Impaired Driver Vertical Prosecution Program
- Real Estate Fraud Prosecution
- Unserved/Underserved Victims Advocacy and Outreach Program
- Victim Compensation and Government Claims
- Victim Services Program

### **KEY CHALLENGES AND OPPORTUNITIES**

- A staffing and workload study has been completed and submitted to the Chief Executive Office. The data gathered included county population, crime statistics, cases received for filing, cases filed, number of employed Deputy District Attorneys, number of trials and number of pending homicides from seven of the eight comparable counties (one did not respond). Analysis of the survey results strongly suggests that Stanislaus County is below average for the number of employed Deputy District Attorneys based on county population and caseload size. The Department will work with the Chief Executive Office office to bring forward a plan at Mid-Year to address the need for additional positions. At this time, responsibilities will shared to ensure the Department's mission in protecting, seeking and serving justice is met.
- Prop 57, passed by voters in November 2016, has created an additional workload for District Attorneys' offices. Not only did the initiative significantly increase the amount of credits prison inmates will receive while incarcerated (leading to much earlier releases from custody) and also require approval by a juvenile judge prior to the filing of criminal charges in adult court for minors accused of murder and other violent crimes, but it also implemented a new early parole consideration process that is expected to go into effect on July 1, 2017.

This means that "non-violent offenders" (for example, a residential burglar or a domestic violence offender) will be considered for significantly expedited releases by the Board of Parole Hearings after the inmate has served a fraction of his term. The District Attorney will be notified of inmates being considered for early releases. While there is no provision for a hearing at which the District Attorney and any victims may appear and object to early parole, the District Attorney will have the opportunity—and obligation—to thoroughly review each inmate's current conviction and prior criminal history, contact prior victims to seek their input and concerns about early parole, and then write and submit letters in opposition to early parole so that the Board of Parole Hearings may have a better appreciation for the criminal history of the inmate and the views of victims. This process may take a few hours on a simple case or several days in more serious cases.

This process will be an additional workload for the Office of the District Attorney. The most recent projections provided by the California Department of Corrections and Rehabilitation (CDCR) estimate that 1,900 inmates will be considered for early parole in Budget Year 2017-2018; 5,100 in Budget Year 2018-2019; 7,000 in Budget Year 2019-2020; and 9,500 in Budget Year 2020-2021. Stanislaus County's share is yet to be determined, but the increased burden on staff is undeniable.

• Defendants who have been sentenced to life terms (whether for murder, kidnapping or as "third strike" offenders) eventually become eligible for parole hearings. While the number of scheduled parole hearings throughout the state has remained fairly consistent recently (just under 5,000), the number of lifer inmates being granted parole has more than doubled, going from under 500 to now more than 800 or 900 a year. The increased willingness of the Board of Parole Hearings to grant release to convicted murderers reinforces the importance of having deputy district attorneys attend these parole hearings to argue on behalf of public safety and the community to keep killers behind bars.

The number of scheduled lifer hearings that our prosecutors attend has steadily increased in the past seven years. In 2010, we had 34 scheduled hearings and by last year, in 2016, it jumped to 54. In just the first six months of 2017, we have 32 which suggests we will top 60 hearings this year. Each hearing requires several hours of advance preparation by the assigned prosecutor to review the underlying criminal case file as well as the packet of documents received from the prison. Actual attendance at the hearing will require the prosecutor to be out of the office anywhere from a full day to as many as two or three, depending on the location of the prison and travel time. This averages out to just over one hearing a week and, with the expectation that the number of hearings will continue to grow, this will soon equate to a full-time deputy district attorney position.

The courts have added department assignments that must be staffed. The court also decided to transfer the caseload of Department 8 to Department 9 to free up the judge in Department 8 to focus on the duties associated with being the Presiding Judge. This was originally presented as a complete shift of all but a handful of cases to Department 9. However, cases are now being set in both departments—thereby creating two courtrooms that require staffing where there had only been one before.

- The District Attorney is required to appear in criminal matters to represent the State. Not all attorneys within the District Attorney's Office are capable of appearing on every case and it is unethical for attorneys to appear on cases they are not qualified to handle. (See California Rule of Professional Responsibility 3-110.) The office currently has a significant number of very junior prosecutors who must gain more experience before they will be able to appear on most cases.
- Murder cases are typically the most complex and time-consuming cases for the Department. These cases have grown in size over the years as a result of ever increasing amounts of electronic and digital data with many cases now containing tens of thousands of pages of materials. This size and complexity of murder cases necessitated a specialized assignment of investigative aide/discovery clerk. Currently, there are only three in this position who process all murder cases for the office. These staff are struggling to function effectively under such burdensome caseloads. Mistakes may happen and cause delays as well as potentially jeopardize cases all the way through the appellate process. In January of this year, a new law went into effect that makes it a felony offense in certain circumstances to fail to provide discovery (See Penal Code section 141(c)). This simply underscores the immense responsibility on prosecutors and staff in providing discovery in all cases and the potential consequences of any mistakes or oversights.
- Digital processing has been a topic of discussion in the Department for many years. The Strategic Technology Plan was created by staff in 2014. Since that time many things have changed with our current ICJIS system, procedures, and courtroom assignments. Over the past 18 months, we have made strides in making the "paper light" case file a reality. Legal Clerk staff have personal scanners on their desks to scan documents into the ICJIS system. The layout in Electronic Data Management has been separated into categories to be more user friendly for the attorneys. Law Enforcement will soon be emailing case reports to our Issuance clerks. ICJIS is also under construction to allow Law Enforcement to directly upload their reports. The Department will soon be able to move forward with a complete case file available for viewing in the courtroom. The implementation to paper light files will be done in increments to ensure each step is successful.

## **RELATED LINKS**

For additional information about the District Attorney, refer to the Department's website at: <u>www.stanislaus-da.org</u> or <u>www.facebook.com/StanislausDistrictAttorney/</u>

For additional information about the District Attorney Victims Services, refer to the division's website at: <a href="http://www.facebook.com/StanislausCountyVictimServicesunit">www.facebook.com/StanislausCountyVictimServicesunit</a>

# DISTRICT ATTORNEY—CRIMINAL DIVISION

Budget Unit 0100 0023100 General Fund

## SERVICES PROVIDED

This budget funds general prosecution and operations, which includes the units of administration, prosecution, investigation and paralegal. The primary responsibility of the District Attorney is to see that justice is accomplished within the framework of the United States Constitution, the California Constitution, and the laws of the State of California. This office prosecutes adults and juveniles who violate California law, provides services to victims and witnesses to ensure their fair treatment within the criminal justice system, and provides training for law enforcement agencies and educational presentations for the community at large. The District Attorney works with local, State and Federal law enforcement/government agencies in an effort to more effectively meet the objectives of securing justice and protecting public safety.

District Attorney - Criminal Division							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$1,665	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$668,168	\$825,000	\$704,527	\$0	\$704,527		
Charges for Service	\$841,799	\$761,380	\$809,169	\$0	\$809,169		
Miscellaneous Revenue	\$1,969	\$500	\$500	\$0	\$500		
Other Financing Sources	\$48,984	\$0	\$0	\$210,203	\$210,203		
Total Revenue	\$1,562,585	\$1,586,880	\$1,514,196	\$210,203	\$1,724,399		
Salaries and Benefits	\$12,875,827	\$13,780,240	\$15,028,739	\$425,703	\$15,454,442		
Services and Supplies	\$1,191,770	\$1,305,261	\$1,199,134	\$0	\$1,199,134		
Other Charges	\$997,317	\$1,058,661	\$1,077,479	\$0	\$1,077,479		
Fixed Assets							
Equipment	\$225,848	\$216,000	\$205,000	\$0	\$205,000		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	(\$18,991)	\$100	\$2,140	\$0	\$2,140		
Contingencies	\$0	\$420,550	\$0	\$0	\$0		
Gross Costs	\$15,271,771	\$16,780,812	\$17,512,492	\$425,703	\$17,938,195		
Fund Balance	\$0	\$0	\$0	\$0	\$0		
Net County Cost	\$13,709,186	\$15,193,932	\$15,998,296	\$215,500	\$16,213,796		

\*Net County Cost carryover savings included in the 2016-2017 Recommended Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$1,724,399, an increase of \$137,519 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,586,880.
- Public Safety Realignment is projected to be \$340,527 consistent with the California Governor's January Budget projection for Budget Year 2017-2018.

- Supplemental Law Enforcement Services Fund is projected to be \$150,000 consistent with the amount received in Fiscal Year 2016-2017.
- Funding received from various partnerships which include the Community Corrections Partnership (CCP) five year plan \$449,415, Sheriff's Department California Multi-jurisdictional Methamphetamine Enforcement Taskforce (CalMMET) \$148,584, and \$192,170 from Sheriff's Department Stanislaus County Auto Theft Task Force (StanCATT).
- Overtime reimbursement for work conducted on federal cases is projected to be \$10,000.
- Cal WRAP program is projected to be \$204,000.
- Administration fees for diversion program through Pacific Education Services is projected to be \$15,000 and \$4,000 for bail bond recovery efforts.
- Miscellaneous revenue is projected to be \$500.

## **BUDGET AND OPERATIONS**

- The Proposed Budget includes a \$731,680 increase in order to support increased service levels due to additional positions added through Public Safety Restoration.
- The Proposed Budget includes an adjustment of \$425,703 for increased cost associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget for Salaries and Benefits of three positions for the Consumer Fraud Program (one Deputy District Attorney, one Paralegal and one Criminal Investigator). The three positions will be moved to the department's base budget in future budget years, with available funding transferred from the Consumer Fraud legal budget unit each year to offset the total cost of all three positions when funding is available. Total estimated staffing costs in the 2017-2018 Proposed Budget unit and \$215,500 Net County Cost.
- The recommended budget includes the replacement of five vehicles used by the District Attorney's Office Criminal Investigation Bureau unit and are assigned to criminal investigators. The total cost is estimated to be \$205,000 for the replacement vehicles. The District Attorney's Office has a total fleet of 25 vehicles; of those 4 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- \$93,600 for three investigator personal service contracts to assist with background investigations.
- \$9,000 for contracted psychological support services.
- \$140,000 for expert witness in pending homicide cases.
- \$214,000 for information technology hardware and software improvements.
- \$90,000 to replace the camera and security system in the 12<sup>th</sup> Street Building.

## STAFFING IMPACTS

Total current authorized positions- 125

• The Department is requesting a classification study of one Manager III position.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$17,938,195 be approved for District Attorney - Criminal Division. This budget is funded by \$1,724,399 in estimated department revenue and a \$16,213,796 contribution from the General Fund.

It is also recommended to conduct a classification study of one Manager III position.

Total recommended authorized positions-125

# DISTRICT ATTORNEY – ARSON TASK FORCE (FIRE INVESTIGATION UNIT)

Budget Unit 1761 0023229 Special Revenue Fund

## SERVICES PROVIDED

This budget funds mandatory training, supplies and equipment needed to support the Fire Investigation Unit (FIU). Under the leadership of the District Attorney's Office, this program is a partnership with fire agencies and law enforcement. The Stanislaus County Fire Authority authorizes allocations to the FIU Budget Unit from the Less than County-Wide Fire Tax to cover the operational costs. The FIU will continue to provide countywide fire investigation services.

District Attorney - Arso	n Task Force				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$18,983	\$58,670	\$62,802	\$0	\$62,802
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$18,983	\$58,670	\$62,802	\$0	\$62,802
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$19,903	\$59,194	\$62,802	\$0	\$62,802
Services and Supplies Other Charges	\$19,903 \$0	\$59,194 \$0	\$62,802 \$0	\$0 \$0	\$62,802 \$0
••	. ,		. ,		. ,
Other Charges	\$0	\$0	\$0	\$0	\$0
Other Charges Fixed Assets	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Other Charges Fixed Assets Other Financing Uses	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0
Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0
Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0
Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$62,802, an increase of \$4,132 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$58,670.
- Revenue included comes from the Chief Executive Office-County Fire Service Fund which is estimated to be \$62,802.

### **BUDGET AND OPERATIONS**

Budget Year 2017-2018 costs are estimated to be \$62,802, an increase of \$4,132 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$58,670. The Proposed Budget includes a \$4,132 increase in order to support current service levels and a slight increase to services and supplies.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$62,802 be approved for District Attorney – Arson Task Force. This budget is funded by \$62,802 in estimated department revenue.

Total recommended authorized positions— 0

# DISTRICT ATTORNEY—AUTO INSURANCE FRAUD PROSECUTION

Budget Unit 1712 0023212 Special Revenue Fund

## SERVICES PROVIDED

This budget funds salaries and benefits for a Criminal Investigator and approximately 15% reimbursement to the Department's General Fund salary allocation for a Deputy District Attorney. The Auto Insurance Fraud program provides for the investigation and prosecution of those who knowingly commit automobile insurance fraud. This is a significant economic crime and the State Department of Insurance funds this program via assessments against the insurance industry.

District Attorney - Auto Insurance Fraud Prosecution						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$199,108	\$199,582	\$201,865	\$0	\$201,865	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$199,108	\$199,582	\$201,865	\$0	\$201,865	
Salaries and Benefits	\$149,991	\$185,939	\$188,195	\$0	\$188,195	
Services and Supplies	\$12,484	\$13,643	\$13,670	\$0	\$13,670	
Other Charges	\$0	\$0	\$0	\$0	\$0	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$162,475	\$199,582	\$201,865	\$0	\$201,865	
Fund Balance	(\$36,633)	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

• Revenue is estimated to be \$201,865, an increase of \$2,283 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$199,582. This revenue comes from a grant from the Department of Insurance.

#### **BUDGET AND OPERATIONS**

Budget Year 2017-2018 costs are estimated to be \$201,865, an increase of \$2,283 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$199,582. The Proposed Budget includes a \$2,283 increase for salaries and benefits in order to support current service levels.

#### **STAFFING IMPACTS**

Total current authorized positions-2

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$201,865 be approved for District Attorney – Auto Insurance Fraud Prosecution. This budget is funded by \$201,865 in estimated department revenue.

# DISTRICT ATTORNEY—CONSUMER FRAUD PROSECUTION PROGRAM

Budget Unit 177A 0023310 Special Revenue Fund

## SERVICES PROVIDED

This budget has historically funded, using fund balance, salaries, benefits and expenditures of a Deputy District Attorney, Criminal Investigator and Paralegal which make up the Consumer Fraud Unit of the District Attorney's Office. The Unit pursues civil and criminal remedies against companies and individuals whose conduct has harmed or threatens to harm consumers. Consumer-protection laws allow prosecutors to ensure that there is a level playing field for business owners and that consumers are not taken advantage of. In addition to Consumer Fraud prosecution, the assigned staff also pursues civil and criminal remedies against companies and individuals whose conduct has harmed or threatens to harm the environment. Any revenue received will be used to reimburse assigned positions for this budget unit moved to the Department's General Fund.

District Attorney - Consumer Fraud						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$60,855	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$60,855	\$0	\$0	\$0	\$0	
Salaries and Benefits	\$225,097	\$89,519	\$0	\$0	\$0	
Services and Supplies	\$1,178	\$0	\$0	\$0	\$0	
Other Charges	\$0	\$0	\$0	\$0	\$0	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$210,203	\$0	\$210,203	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$226,275	\$89,519	\$210,203	\$0	\$210,203	
Fund Balance	\$165,420	\$89,519	\$210,203	\$0	\$210,203	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

• There is no revenue projected for this budget.

 Consumer Fraud Protection Program fund balance is projected to be \$210,203 on July 1, 2017. The Department anticipates using \$210,203 of fund balance in Fiscal Year 2017-2018 as a transfer out to the DA Criminal Division legal budget unit to cover salary costs related to staff performing Consumer Fraud Prosecution activities.

#### BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated to be \$210,203, an increase of \$120,684 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$89,519.
- The Proposed Budget includes a \$120,684 increase in order to support current service levels. The Proposed Budget request includes \$210,203 of fund balance to be transferred to the Criminal Division to offset costs associated with the salaries and benefits of three positions that perform Consumer Fraud Prosecution activities.

#### STAFFING IMPACTS

Total current authorized positions— 0

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$210,203 be approved for District Attorney – Consumer Fraud Prosecution Program. This budget is funded by \$210,203 in department fund balance.

Total recommended authorized positions-0

# DISTRICT ATTORNEY—CRIMINAL DIVISION ASSET FORFEITURE

Budget Unit 1771 0023271 Special Revenue Fund

## SERVICES PROVIDED

This budget supports, with the use of fund balance, expenditures that may arise for the prosecution process. The District Attorney – Criminal Division Asset Forfeiture budget exists to collect and expend revenue received because of the asset forfeiture process, wherein convicted criminals' property is forfeited and distributed by formula to the various agencies (law enforcement, prosecution, etc.) that participated in the investigation and prosecution of the criminal. These funds are earmarked by law to support the prosecution process and must be expended in accordance with these regulations. The funds must remain in a separate budget unit.

District Attorney - Criminal Division Asset Forfeiture						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	\$0	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$748	\$9,619	\$8,000	\$0	\$8,000	
Other Charges	\$0	\$0	\$0	\$0	\$0	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$748	\$9,619	\$8,000	\$0	\$8,000	
Fund Balance	\$748	\$9,619	\$8,000	\$0	\$8,000	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- There is no revenue projected for this budget.
- Criminal Division Asset Forfeiture fund balance is projected to be \$39,214 on July 1, 2017. The Department
  anticipates using \$8,000 of fund balance in Budget Year 2017-2018 for services and supplies.

## **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated to be \$8,000, a decrease of \$1,619 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$9,619.
- The Proposed Budget includes a \$1,619 decrease in order to support current service levels in services and supplies.

## STAFFING IMPACTS

Total current authorized positions-0

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$8,000 be approved for District Attorney – Criminal Division Asset Forfeiture. This budget is funded by \$8,000 in department fund balance.

Total recommended authorized positions—0

# DISTRICT ATTORNEY—ELDER ABUSE ADVOCACY AND OUTREACH

Budget Unit 1706 0023206 Special Revenue Fund

## SERVICES PROVIDED

This budget funds advocacy, legal support and outreach delivery to elder and dependent adult victims of crime in the community. The Advocate position funded by this program works closely with a multidisciplinary collaboration which includes the District Attorney Special Victims Unit (SVU), the Stanislaus Elder Abuse Prevention Alliance (SEAPA), the Senior Law Project, the Stanislaus Family Justice Center (FJC), law enforcement and other community agencies. The purpose of this program is to provide and coordinate direct services to this population, help guide them through the legal system, refer them to social services agencies as appropriate, expand the communities' capacity to service this population and implement more outreach awareness for elder and dependent adult crime victims and mandated reporters along with others who encounter these victims.

District Attorney - Elder Abuse Advocacy & Outreach							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$0	\$192,850	\$192,849	\$0	\$192,849		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$0	\$192,850	\$192,849	\$0	\$192,849		
Salaries and Benefits	\$0	\$84,035	\$78,841	\$0	\$78,841		
Salaries and Benefits Services and Supplies	\$0 \$0	\$84,035 \$116,602	\$78,841 \$121,795	\$0 \$0	\$78,841 \$121,795		
	• •		. ,	• •	. ,		
Services and Supplies	\$0	\$116,602	\$121,795	\$0	\$121,795		
Services and Supplies Other Charges	\$0 \$0	\$116,602 \$0	\$121,795 \$0	\$0 \$0	\$121,795 \$0		
Services and Supplies Other Charges Fixed Assets	\$0 \$0 \$0	\$116,602 \$0 \$0	\$121,795 \$0 \$0	\$0 \$0 \$0	\$121,795 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$0 \$0 \$0 \$0	\$116,602 \$0 \$0 \$0	\$121,795 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$121,795 \$0 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$0 \$0 \$0 \$0 \$0	\$116,602 \$0 \$0 \$0 \$0 \$0	\$121,795 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$121,795 \$0 \$0 \$0 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$116,602 \$0 \$0 \$0 \$0 \$0 \$0	\$121,795 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$121,795 \$0 \$0 \$0 \$0 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$116,602 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$121,795 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$121,795 \$0 \$0 \$0 \$0 \$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

 Revenue is estimated to be \$192,849, a decrease of \$1 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$192,850. Revenue comes from a grant award from the California Governor's Office of Emergency Services.

## **BUDGET AND OPERATIONS**

• Budget Year 2017-2018 costs are estimated to be \$200,636, a decrease of \$1 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$200,637 in order to fund current service levels.

#### **STAFFING IMPACTS**

Total current authorized positions-1

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$200,636 be approved for District Attorney – Elder Abuse Advocacy and Outreach. This budget is funded by \$192,849 in estimated department revenue and a \$7,787 contribution from the General Fund.

Total recommended authorized positions-1

# DISTRICT ATTORNEY—FEDERAL ASSET FORFEITURE

Budget Unit 1707 0023207 Special Revenue Fund

## SERVICES PROVIDED

This budget funds expenditures that are earmarked by law to support the prosecution process and must be expended in accordance with these regulations. Expenditures may consist of specialized training, software upgrades and other miscellaneous costs in support of the prosecution process. The funds must remain in a separate budget unit. This budget exists to collect and expend revenue received because of the Federal asset forfeiture process, wherein convicted criminals' property is forfeited and is distributed by formula to the various agencies (law enforcement, prosecution, etc.) that participated in the investigation and prosecution of the criminal.

District Attorney - Federal Asset Forfeiture						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$4	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$4	\$0	\$0	\$0	\$0	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$0	\$0	\$4,647	\$0	\$4,647	
Other Charges	\$0	\$0	\$0	\$0	\$0	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
			<b>C</b>	\$0	\$0	
Contingencies	\$0	\$0	\$0	<del>۵</del> 0	φU	
Contingencies Gross Costs	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$4,647	
		* -	• -		• •	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- There is no revenue estimated for this budget.
- Federal Asset Forfeiture fund balance is projected to be \$4,647 on July 1, 2017. The Department anticipates using \$4,647 of fund balance in Fiscal Year 2017-2018.

## **BUDGET AND OPERATIONS**

• The Proposed Budget includes a \$4,647 increase in order to support current service levels.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$4,647 be approved for District Attorney – Federal Asset Forfeiture. This budget is funded by \$4,647 in department fund balance.

Total recommended authorized positions-0

# DISTRICT ATTORNEY—OFFICE OF TRAFFIC SAFETY IMPAIRED DRIVER VERTICAL PROSECUTION PROGRAM

Budget Unit 1678 0023209 Special Revenue Fund

## SERVICES PROVIDED

This budget funds a Deputy District Attorney position, part-time extra help Criminal Investigator and training for the assigned positions. The budget is funded by a grant administered through the Office of Traffic Safety. This grant was first awarded to the District Attorney's Office in 2011. The Deputy District Attorney assigned to this grant vertically prosecutes as their caseload allows. The attorney provides guidance to the other prosecutors in the office on reviewing DUI and DUI Drug cases for issuance. The prosecutor works with the law enforcement community to share resources for investigations and provides community outreach regarding the dangers of driving after consuming alcohol or other drugs. In addition, the District Attorney's Office has provided an on-call protocol for law enforcement agencies to contact a prosecutor for collisions involving fatalities. With the decrease in funding available and the changing direction of the grant funding towards outreach rather than prosecution, the Department has made the decision to not pursue the funding for Federal Fiscal Year 2017-2018. The grant is on a Federal fiscal calendar allowing funding to be received through the First Quarter of Fiscal Year 2017-2018.

District Attorney - Impaired Driver Vertical Prosecution							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$311,099	\$83,267	\$48,620	\$0	\$48,620		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
T ( ) D	<b>*</b> ***			÷			
Total Revenue	\$311,099	\$83,267	\$48,620	\$0	\$48,620		
Total Revenue Salaries and Benefits	\$311,099 \$305,154	\$83,267	\$48,620	\$0 \$0	\$48,620 \$48,620		
				•			
Salaries and Benefits	\$305,154	\$83,267	\$48,620	\$0	\$48,620		
Salaries and Benefits Services and Supplies	\$305,154 \$3,981	\$83,267 \$0	\$48,620 \$0	\$0 \$0	\$48,620 \$0		
Salaries and Benefits Services and Supplies Other Charges	\$305,154 \$3,981 \$0	\$83,267 \$0 \$0	\$48,620 \$0 \$0	\$0 \$0 \$0	\$48,620 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets	\$305,154 \$3,981 \$0 \$0	\$83,267 \$0 \$0 \$0	\$48,620 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$48,620 \$0 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$305,154 \$3,981 \$0 \$0 \$0	\$83,267 \$0 \$0 \$0 \$0 \$0	\$48,620 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$48,620 \$0 \$0 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$305,154 \$3,981 \$0 \$0 \$0 \$0 \$0	\$83,267 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$48,620 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$48,620 \$0 \$0 \$0 \$0 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$305,154 \$3,981 \$0 \$0 \$0 \$0 \$0 \$0	\$83,267 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$48,620 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$48,620 \$0 \$0 \$0 \$0 \$0 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$305,154 \$3,981 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$83,267 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$48,620 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$48,620 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$48,620, a decrease of \$34,647 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$83,267.
- Revenue is received from a grant through the Department of Office Traffic and Safety.

## BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$48,620, a decrease of \$34,687 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$83,267.
- The Proposed Budget decrease reflects the end of the Department of Office Traffic and Safety grant in Budget Year 2017-2018.

## STAFFING IMPACTS

Total current authorized positions— 2

• There are no requested changes to the current level of staffing. At the conclusion of the grant, existing staff will be transferred to the Criminal Division General Fund vacant positions. The grant positions will be moved to the vacant unfunded list.

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$48,620 be approved for District Attorney – Office of Traffic Safety Impaired Driver Vertical Prosecution Program. This budget is funded by \$48,620 in estimated department revenue.

Total recommended authorized positions— 2

# DISTRICT ATTORNEY—REAL ESTATE FRAUD PROSECUTION

Budget Unit 1776 0023276 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the positions of a Deputy District Attorney, Criminal Investigator and a contracted real estate analyst. The Real Estate Fraud Unit is dedicated to the investigation and prosecution of real estate fraud. Real estate fraud is a multi-million dollar "criminal industry" in California, especially in areas where property is bought and sold at a premium. Frequently, the cases involve multiple victims. Emphasis is placed on fraud against individuals whose residences are in danger of, or are in, foreclosure. Successful investigation and prosecution requires dedicated personnel with the training and ability to deal with the complex nature of this type of fraud. Local law enforcement agencies do not have the expertise or resources necessary to investigate these types of crimes.

District Attorney - Real Estate Fraud							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$1,845	\$15,000	\$5,000	\$0	\$5,000		
Charges for Service	\$217,544	\$195,000	\$225,000	\$0	\$225,000		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$219,389	\$210,000	\$230,000	\$0	\$230,000		
Salaries and Benefits	\$354,329	\$352,948	\$414,237	\$0	\$414,237		
Services and Supplies	\$4,283	\$10,167	\$6,500	\$0	\$6,500		
Other Charges	\$0	\$0	\$0	\$0	\$0		
Other Charges Fixed Assets	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Ŭ	• -	• •	+-	+-			
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Fixed Assets Other Financing Uses	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Fixed Assets Other Financing Uses Equity	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0		
Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0		
Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$230,000, an increase of \$20,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$210,000.
- Revenue from fees charged for various real estate transactions is estimated to be \$225,000.

- Federal overtime reimbursement is estimated to be \$5,000.
- Real Estate Fraud Prosecution fund balance is projected to be \$298,467 on July 1, 2017. The Department anticipates using \$37,622 of fund balance in Budget Year 2017-2018.

## **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated to be \$420,737, an increase of \$57,622 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$363,115.
- The Proposed Budget includes a \$57,622 increase in order to support increased service levels. The Proposed Budget will fund the increased costs associated with an increase of hours in the Personal Services Contract for an Investigative Analyst for the Real Estate Fraud Unit.

## STAFFING IMPACTS

Total current authorized positions-2

There are no requested changes to the current level of staffing.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$420,737 be approved for District Attorney –Real Estate Fraud Prosecution. This budget is funded by \$230,000 in estimated department revenue, \$37,622 in department fund balance and a \$153,115 contribution from the General Fund.

Total recommended authorized positions-2

# DISTRICT ATTORNEY—UNSERVED/UNDERSERVED VICTIMS ADVOCACY AND OUTREACH PROGRAM

Budget Unit 1686 0023208 Special Revenue Fund

## SERVICES PROVIDED

This budget funds two Advocate positions, related training and outreach expenditures. The Unserved/Underserved Victims Advocacy and Outreach Program focuses on providing advocacy and outreach for the unserved and underserved victims of crime, specifically victims of gang violence. The purpose of this program is to help these victims obtain knowledge of their rights, access to services, and realize the benefits of working with an advocate. Outreach, education, training and engagement will be important components in a plan to better serve this underserved population. The grant is effective until March 31, 2018. If by Mid-Year 2017-2018 the grant has not been extended or renewed, the Department will take the necessary steps to delete the positions assigned to the budget.

District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	Requested	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$109,159	\$0	\$116,780	\$0	\$116,780		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$109,159	\$0	\$116,780	\$0	\$116,780		
Salaries and Benefits	\$80,593	\$0	\$121,243	\$0	\$121,243		
Services and Supplies	\$34,586	\$0	\$8,062	\$0	\$8,062		
Other Charges	\$0	\$0	\$0	\$0	\$0		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$115,179	\$0	\$129,305	\$0	\$129,305		
Fund Balance	\$6,020	\$0	\$0	\$0	\$0		
Net County Cost	\$0	\$0	\$12,525	\$0	\$12,525		
			•				

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$116,780, an increase of \$116,780 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$0.
- Grant funding is awarded by the California Governor's Office of Emergency Services Unserved/Underserved Victim Advocacy and Outreach Program.

## BUDGET AND OPERATIONS

Budget Year 2017-2018 costs are estimated to be \$129,305, an increase of \$129,305 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$0. The Proposed Budget includes a \$129,305 increase in order to support current service levels.

#### **STAFFING IMPACTS**

Total current authorized positions-2

There are no requested changes to the current level of staffing.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$129,305 be approved for District Attorney – Unserved/Underserved Victims Advocacy and Outreach Program. This budget is funded by \$116,780 in estimated department revenue and a \$12,525 contribution from the General Fund.

Total recommended authorized positions-2

# DISTRICT ATTORNEY—VICTIM COMPENSATION AND GOVERNMENT CLAIMS

Budget Unit 1710 0023220 Special Revenue Fund

## SERVICES PROVIDED

This budget funds a Paralegal position that processes and monitors orders of restitution against convicted offenders. Restitution for victims is provided through fines, fees and orders of restitution. The Victim Compensation and Government Claims program works with the Courts, Probation and law enforcement to claim restitution from the convicted perpetrators of crimes.

District Attorney - Victim Compensation & Government Claims							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$63,853	\$63,853	\$66,856	\$0	\$66,856		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$63,853	\$63,853	\$66,856	\$0	\$66,856		
Salaries and Benefits	\$63,853	\$86,880	\$87,150	\$0	\$87,150		
Services and Supplies	\$0	\$0	\$0	\$0	\$0		
Other Charges	\$0	\$0	\$0	\$0	\$0		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$63,853	\$86,880	\$87,150	\$0	\$87,150		
Fund Balance	\$0	\$0	\$0	\$0	\$0		
Net County Cost	\$0	\$23,027	\$20,294	\$0	\$20,294		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$66,856, an increase of \$3,003 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$63,853.
- Revenue is received through a contract with the State Victims Compensation and Government Claims Board (formerly known as the Board of Control).

## **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated to be \$87,150, an increase of \$270 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$86,880.
- The Proposed Budget includes a \$270 increase in order to support current service levels.

## **STAFFING IMPACTS**

Total current authorized positions-1

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$87,150 be approved for District Attorney – Victim Compensation and Government Claims. This budget is funded by \$66,856 in estimated department revenue and a \$20,294 contribution from the General Fund.

Total recommended authorized positions— 1

## DISTRICT ATTORNEY—VICTIM SERVICES PROGRAM

Budget Unit 1714 0023214 Special Revenue Fund

## SERVICES PROVIDED

This budget funds six Victim Advocate positions, an Administrative Clerk, a Program Coordinator, training for staff assigned to this budget, outreach programs and materials and the facility dog expenses. The Victim Services Program, in its 37<sup>th</sup> year of operation, is funded through State penalty assessment funds levied on convicted criminals and from the Federal Victims of Crime Act (VOCA) funds. The funding for this budget unit is received from two grants administered through the California Governor's Office of Emergency Services Agency (Cal OES).

With the Victim Witness Assistance Grant, program staff provide mandated services which include crisis intervention and peer counseling, emergency assistance, court escort, criminal justice orientation, assistance with applications for compensation, restitution assistance, property return, case status/disposition, referral information, public educational presentations, training to service providers and others. The grant requires the provision of 14 distinct services offered to victims of all types of crime. The mandate precludes the District Attorney from selecting only certain services or only offering services to victims of certain crime types based on funding constraints.

The County Victim Services Program grant will provide funding for identified gaps and unmet needs of crime victims in the community. This grant will improve victim crisis response by providing immediate on-scene advocacy to victims of crime at the request of either the victim or law enforcement, mental health and crisis intervention, increased capacity to serve child victims of crime as well as trauma response to domestic violence victims and emergency related services necessary to restore the victim's sense of security. The victim advocates assigned to this grant have a work schedule Tuesday through Saturday during the hours of 2 p.m. to 11 p.m. The work schedule allows for more services to be provided to victims of crime.

District Attorney - Victim Services Program							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$381,382	\$859,610	\$1,092,166	\$0	\$1,092,166		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
			<u> </u>				
Total Revenue	\$381,382	\$859,610	\$1,092,166	\$0	\$1,092,166		
Total Revenue Salaries and Benefits	\$381,382 \$366,655	\$859,610 \$597,236	\$1,092,166 \$651,807	\$0 \$0	\$1,092,166 \$651,807		
					i i		
Salaries and Benefits	\$366,655	\$597,236	\$651,807	\$0	\$651,807		
Salaries and Benefits Services and Supplies	\$366,655 \$40,247	\$597,236 \$262,374	\$651,807 \$440,359	\$0 \$0	\$651,807 \$440,359		
Salaries and Benefits Services and Supplies Other Charges	\$366,655 \$40,247 \$0	\$597,236 \$262,374 \$0	\$651,807 \$440,359 \$0	\$0 \$0 \$0	\$651,807 \$440,359 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets	\$366,655 \$40,247 \$0 \$0	\$597,236 \$262,374 \$0 \$0	\$651,807 \$440,359 \$0 \$0	\$0 \$0 \$0 \$0	\$651,807 \$440,359 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$366,655 \$40,247 \$0 \$0 \$0	\$597,236 \$262,374 \$0 \$0 \$0 \$0	\$651,807 \$440,359 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$651,807 \$440,359 \$0 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$366,655 \$40,247 \$0 \$0 \$0 \$0 \$0	\$597,236 \$262,374 \$0 \$0 \$0 \$0 \$0	\$651,807 \$440,359 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$651,807 \$440,359 \$0 \$0 \$0 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$366,655 \$40,247 \$0 \$0 \$0 \$0 \$0 \$0	\$597,236 \$262,374 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$651,807 \$440,359 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$651,807 \$440,359 \$0 \$0 \$0 \$0 \$0 \$0		
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$366,655 \$40,247 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$597,236 \$262,374 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$651,807 \$440,359 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$651,807 \$440,359 \$0 \$0 \$0 \$0 \$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- Revenue is estimated to be \$1,092,166, an increase of \$232,556 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$859,610.
- Revenue of \$745,128 is anticipated from the Victim/Witness Assistance grant received from California Office of Emergency Services (Cal OES).
- Revenue of \$347,038 is anticipated from the County Victim Services grant received from Cal OES.

## BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated to be \$1,092,166, an increase of \$232,556 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$859,610.
- The Proposed Budget includes an increase of \$232,556 to accommodate the increased costs associated with increased service levels that will be implemented in the 2017-2018 Proposed Budget for an additional victim advocate position, on-call pay, training, outreach materials and supplies for victim events.

## STAFFING IMPACTS

Total current authorized positions-8

- The Department is requesting to add one Victim Advocate II position to provide mandated services offered to victims of all types of crimes including crisis intervention and peer counseling, emergency assistance, court escort, criminal justice orientation, and restitution assistance. This position is funded by the Victim Witness Assistance Grant through California Governor's Office of Emergency Services (Cal OES) and is awarded to provide 14 distinct mandated services offered to victims of all types of crimes such as; crisis intervention, peer counseling, emergency assistance, court escort, criminal justice orientation, and restitution assistance.
- The Department is also requesting a classification study of one Victim Services Program Coordinator position.

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$1,092,166 be approved for District Attorney – Victim Services Program. This budget is funded by \$1,092,166 in estimated department revenue.

It is also recommended to add one Victim Advocate II position and to conduct a classification study of one Victim Services Program Coordinator position.

Total recommended authorized positions-9

2017-2018

\$155.712

\$155,712

100.0%

\$0

\$0

0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Judicial

# **GRAND JURY**

## **MISSION STATEMENT**

The Grand Jury is charged with providing unbiased oversight to the investigation of citizen complaints pertaining to the operations of the County, cities, school districts, as required by law. The Grand Jury investigates policies and procedures, making recommendations to improve local governmental operations. Through this process, the Grand Jury provides assurance to the public that government is operating efficiently and in an ethical, honest manner.

## DEPARTMENT SERVICES AND PROGRAMS

Grand Jury responsibilities are generally divided into civil and criminal division. California Penal Code Section 904.6 permits any county to have an additional Grand Jury at the discretion of the Presiding Judge of the Superior Court. The intent of the legislation was to create a system comprised of two grand juries, one designated for civil investigations and the other for criminal indictments.

In Stanislaus County, there are two separate grand juries. **Civil Grand Jury** conducts three types of investigations; mandatory, discretionary, and citizen complaint investigations. Mandatory investigations are those the California Penal Code requires the Grand Jury to undertake. The discretionary investigations are those over which the Legislature has given the Grand Jury jurisdiction, but has stated is not required by law. The citizen complaint investigations are those complaints within the jurisdiction of the Grand Jury received from a citizen.

**BUDGET IN BRIEF** 

Use of Fund Balance

% Funded by General Fund

**Total Allocated Positions** 

**Budget Summary** 

Net County Cost

Total Revenue

Gross Costs

The statutes preclude the Grand Jury from considering complaints on matters before the courts, matters that are the subject of litigation, matters involving agencies located outside the County, matters involving privately held companies, and matters involving the fiscal and administrative operations of the Superior Court.

**Criminal Grand Jury,** an alternative to a preliminary hearing, reviews evidence according to a probable cause standard and determines whether there is sufficient evidence for an indictment. Members serve for a maximum of six indictment hearings or one budget year, whichever comes first.

1021 I Street, Modesto, CA 95354 www.stanct.org/grand-jury

Stanislaus County Proposed Budget 2017-2018 | Grand Jury

## **GRAND JURY**

Budget Unit 0100 0052100 General Fund

## SERVICES PROVIDED

Grand Jury					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$59,580	\$57,575	\$60,808	\$0	\$60,808
Services and Supplies	\$30,516	\$79,175	\$80,175	\$0	\$80,175
Other Charges	\$13,072	\$15,531	\$14,429	\$0	\$14,429
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$95	\$300	\$300	\$0	\$300
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$103,263	\$152,581	\$155,712	\$0	\$155,712
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$103.263	\$152,581	\$155,712	\$0	\$155,712

This budget funds Civil Grand Jury and Criminal Grand Jury. Approximately 67% funds the Civil Grand Jury with the remaining 33% funding the Criminal Grand Jury.

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

• The Grand Jury Budget receives no revenue and is entirely dependent upon General Fund contribution. An increase of \$3,131 is recommended to maintain service levels.

## **BUDGET AND OPERATIONS**

• The Proposed Budget includes a \$3,131 increase in order to maintain current service levels due to increased costs in Salaries and Benefits, Services and Supplies, and Other Miscellaneous charges.

Stanislaus County Proposed Budget 2017-2018 | Grand Jury

## **STAFFING IMPACTS**

Total current authorized positions-0

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$155,712 be approved for the Grand Jury. This budget is fully funded by a \$155,712 contribution from the General Fund.

Total recommended authorized positions-0

Stanislaus County Proposed Budget 2017-2018 | Grand Jury

# INTEGRATED CRIMINAL JUSTICE INFORMATION SYSTEM Paul Gibson, Director

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$622,500
Use of Fund Balance	\$353,220
Net County Cost	\$0
Gross Costs	\$975,720
% Funded by General Fund	0.0%
Total Allocated Positions	0

## **MISSION STATEMENT**

To continue the development of the Integrated Criminal Justice Information System, to enhance and modify the software to meet customers' changing needs, and to optimize business processes.

## DEPARTMENT SERVICES AND PROGRAMS

The Integrated Criminal Justice Information System (ICJIS) Project is focused on developing and maintaining a more efficient justice application for the benefit of all County justice departments. This application is integrated across Stanislaus County's justice departments promoting efficient government operations. The ICJIS project is a partnership between the following Stanislaus County departments: Sheriff's Office, District Attorney's Office, Probation Department, Public Defender's

Office, Chief Executive Office and Strategic Business Technology.

The ICJIS Project continues to improve and enhance the previously-developed, feature-rich management information systems used in the County justice departments. Additionally the systems on which the ICJIS code runs are maintained and replaced on a cycle appropriate to the significant workload placed on them by the users.

## BOARD OF SUPERVISORS PRIORITY AREA

Integrated Criminal Justice Information System supports the Board Priority area of A Safe Community by aligning department accomplishments and objectives with the following Board goal: Improve the effectiveness and efficiency of the criminal justice system.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Integrated Criminal Justice Information System include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- In Fiscal Year 2016-2017, the following IT Innovation Projects were successfully delivered:
  - Probation E-Payments
  - Probation ICJIS Mobile Design
  - Probation Advanced Scanning

Stanislaus County Proposed Budget 2017-2018 | Integrated Criminal Justice Information System

## BUDGET YEAR 2017-2018 OBJECTIVES

- Security Improvements in ICJIS Code
- Migration of Probation and Public Defender persistence tiers
- User interface improvements

## **KEY CHALLENGES AND OPPORTUNITIES**

• ICJIS has reached a stable operation mode. The key challenges will be in revamping some of the elements of the ICJIS system which were developed earliest on and require updating and revamping.

## **RELATED LINKS**

For additional information about the Integrated Criminal Justice Information System, refer to the Department's website at: <u>www.stancounty.com</u>

# INTEGRATED CRIMINAL JUSTICE INFORMATION SYSTEM

Budget Unit 5141 0016161 Internal Service Fund

## SERVICES PROVIDED

This budget funds the development and management of the Integrated Criminal Justice Information System (ICJIS) software product. The ICJIS Project is focused on developing and maintaining a more efficient justice application for the benefit of all County justice departments. This application is integrated across Stanislaus County's justice departments promoting efficient government operations.

ICJIS					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$615,850	\$622,500	\$622,500	\$0	\$622,500
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	(\$775,199)	\$0	\$0	\$0	\$0
Total Revenue	(\$159,349)	\$622,500	\$622,500	\$0	\$622,500
Salaries and Benefits	\$42,619	\$42,500	\$42,500	\$0	\$42,500
Services and Supplies	\$399,882	\$431,000	\$431,000	\$0	\$431,000
Other Charges	\$485,906	\$477,220	\$477,220	\$0	\$477,220
Fixed Assets					
Equipment	\$0	\$15,000	\$15,000	\$0	\$15,000
Other Financing Uses	\$60,000	\$10,000	\$10,000	\$0	\$10,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$988,407	\$975,720	\$975,720	\$0	\$975,720
Retained Earnings	\$1,147,756	\$353,220	\$353,220	\$0	\$353,220
Net County Cost	\$0	\$0	\$0	\$0	\$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue is generated through charges to the Sheriff's Office, District Attorney's Office, Public Defender and Probation departments. Estimated revenue is projected to be \$622,500, which is the same funding level as in Fiscal Year 2016-2017.
- ICJIS retained earnings is projected to be \$1,237,221 on July 1, 2017. The proposed budget includes the use of \$353,220 in fund balance to support Fiscal Year 2017-2018 operations.

Stanislaus County Proposed Budget 2017-2018 | Integrated Criminal Justice Information System

## **BUDGET AND OPERATIONS**

• Service levels have been maintained from Fiscal Year 2016-2017.

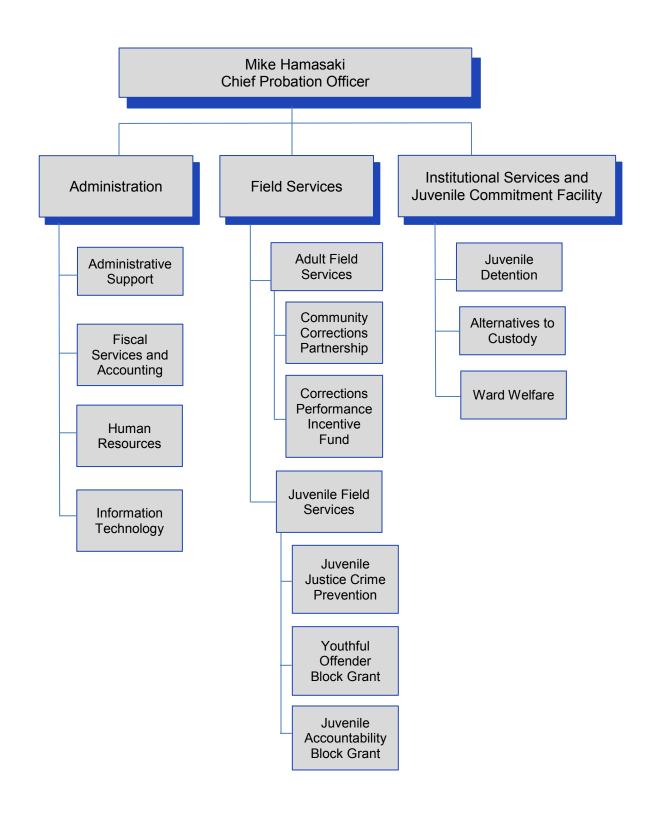
## **STAFFING IMPACTS**

Total current authorized positions— 0

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$975,720 be approved for Integrated Criminal Justice Information System. This budget is funded by \$622,500 in estimated department revenue and \$353,220 in department retained earnings.

Total recommended authorized positions-0



## 2215 Blue Gum Avenue, Modesto, CA 95358 Tel: (209) 525-5400 www.stancounty.com/probation

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/ PUBLIC PROTECTION Detention and Correction

PROBATION Mike Hamasaki, Chief Probation Officer

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$35,848,112
Use of Fund Balance	\$5,497,123
Net County Cost	\$20,351,743
Gross Costs	\$61,696,978
% Funded by General Fund	33.0%
Total Allocated Positions	288

## **MISSION STATEMENT**

As an integral part of the criminal justice system, Probation protects our community by:

- Promoting responsible behavior and offender accountability;
- Providing objective information and recommendations to the Superior Courts;
- Operating safe and secure juvenile facilities and programs; and
- Partnering with the community to provide direct services to offenders, families and victims.

## DEPARTMENT SERVICES AND PROGRAMS

The **Administration** division is responsible for department-wide services for staff members in several geographical locations. These functional responsibilities include: policy development and implementation; staff development; human resources; contracts; collections; information technology support; grant management; purchasing; budget and fiscal services; staff training; and safety.

The Field Services division's services include court sentencing investigations and report preparation, processing of juvenile arrests, and offender supervision. This budget also provides services to the offender to assist in re-integration into the community. The Department's armed officers provide intensive supervision to those offenders placed in the community who pose the greatest threat to public safety. Court services provided by the Probation Department are State mandated by Penal Code Section 1203 and Welfare and Institutions Code Sections 281 and 706, while Penal Code Section 1202.8 and Welfare and Institutions Code Section 727 mandate offender supervision This division includes several different services. funding sources, including:

The Juvenile Justice Crime Prevention Act which provides programs designed to reduce juvenile crime; hold minors accountable for their actions; enhance supervision of minors and to prevent minors from entering the criminal justice system; and reduce the incidence of drug use amongst substance abuse/dependence involved wards.

Youthful Offender Block Grant was designed to enhance the capacity of the Probation Department to implement an effective continuum of services to respond to crime and delinquency. It provides resources for the custody and parole of youthful offenders to age 21. Corrections Performance Incentive Fund (SB678) provides financial incentives for county probation departments to implement the best practices identified by experts as critical for reducing recidivism rates and, therefore, the number of revocations of probation to State prison.

Juvenile Accountability Block Grant includes funding for the Reducing Racial and Ethnic Disparities (R.E.D.) grant designed to integrate community members and voices to set goals in reducing disparities in our community. Community Corrections Partnership (AB109) supports custodial and community supervision for non-serious, nonviolent, and non-sex offenders, as well as supervision of lower level adult parolees.

**Institutional Services** encompasses the operational and staffing costs for the Juvenile Hall, and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs.

The Juvenile Hall processes 800 – 1,000 new arrestees per year, in addition to housing minors as they are going through juvenile court proceedings. Court-committed females and youth that have special needs are also housed within the Juvenile Hall. The 60-bed **Juvenile Commitment Facility** allows for increased counseling and programs for

court-committed juvenile offenders, including a culinary arts vocational program, the Planting Justice gardening program and Aggression Replacement Training (ART). The Alternative to Custody Program addresses the needs of juveniles who might otherwise be detained in Juvenile Hall at a much higher cost.

#### BOARD OF SUPERVISORS PRIORITY AREA

The Probation Department supports the Board Priority areas of A Safe Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on the safety of our neighborhoods and strengthening our communities; Demonstrate responsiveness to reported trends in criminal activity; Improve the effectiveness and efficiency of the criminal justice system; Ensure local and regional disaster preparedness; Promote public awareness; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Probation Department include:

## FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Implemented Probation Violation Matrix Grids for Adult and Juvenile Divisions to aid officers in the violation decision making process
- Implemented Commercially Sexually Exploited Children assessment tool
- Implemented e-Payment system giving Probation clients the opportunity to pay fines/fees and victim restitution from any internet enabled device

## BUDGET YEAR 2017-2018 OBJECTIVES

- Work with our partners to reduce recidivism and increase pro-social attitudes in adult offenders who complete programming at the Day Reporting Center
- Strive to assist offenders and their family members to become law abiding and experience an overall healthier lifestyle
- Expand the Department's canine program
- Successfully implement Continuum of Care Reform for placement youth

## BUDGETS WITHIN THE PROBATION DEPARTMENT INCLUDE:

- Administration
- Community Corrections Partnership Plan
- Corrections Performance Incentive Fund
- Field Services
- Institutional Services
- Juvenile Accountability Block Grant
- Juvenile Commitment Facility
- Juvenile Justice Crime Prevention Act
- Local Community Corrections Fund

- Ward Welfare Fund
- Youthful Offender Block Grant

## **KEY CHALLENGES AND OPPORTUNITIES**

- Hiring of qualified employees and employee retention continues to be a challenge for the Department. The Deputy Probation Officer positions are currently at an 18% vacancy rate with the Probation Corrections Officer positions at a 33% vacancy rate.
- Senate Bill 190, if passed, will essentially eliminate the ability of any county probation department from collecting any administrative fines and fees from families with youth in the juvenile justice system. The fiscal impact to the Department is estimated at approximately \$175,000 per year in revenue. Senate Bill 190 would be effective on January 1, 2018 and would make any court-ordered costs imposed by specific sections of the California Welfare and Institutions Code unenforceable and uncollectable.

## **RELATED LINKS**

For additional information about the Probation Department, refer to the Department's website at: <u>www.stancounty.com/probation</u>

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Detention and Correction

# **PROBATION**—ADMINISTRATION

Budget Unit 0100 0026050 General Fund

## SERVICES PROVIDED

Probation - Administration is responsible for department-wide services for staff members in several geographical locations. These functional responsibilities include: policy development and implementation; staff development; human resources; contracts; collections; information technology support; grant management; purchasing; budget and fiscal services; staff training; and safety.

Probation - Administration							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$1,151	\$840	\$840	\$0	\$840		
Intergovernmental Revenue	\$117,780	\$119,100	\$119,100	\$0	\$119,100		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$133,919	\$165,000	\$175,000	\$0	\$175,000		
Total Revenue	\$252,850	\$284,940	\$294,940	\$0	\$294,940		
Salaries and Benefits	\$2,124,872	\$2,095,765	\$2,205,243	\$0	\$2,205,243		
Services and Supplies	\$303,975	\$378,054	\$359,900	\$0	\$359,900		
Other Charges	\$458,725	\$478,105	\$477,484	\$0	\$477,484		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$1,575	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$2,889,147	\$2,951,924	\$3,042,627	\$0	\$3,042,627		
Fund Balance	\$0	\$0	\$0	\$0	\$0		
Net County Cost	\$2,636,297	\$2,666,984	\$2,747,687	\$0	\$2,747,687		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

 Revenue is estimated to be \$294,940, an increase of \$10,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$284,940. The actual allocation amount will not be received from the Board of State and Community Corrections until approximately August. Once the allocation amount is known, any necessary adjustments will be requested at Final Budget.

## **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$3,042,627, an increase of \$90,703 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$2,951,924.
- The Proposed Budget includes a \$90,703 increase in order to maintain current service levels due to increased costs in Salaries and Benefits. \$80,703 in General Fund contribution is included to accommodate the overall increase in costs.

#### **STAFFING IMPACTS**

Total current authorized positions-20

There are no requested changes to the current level of staffing.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$3,042,627 be approved for Probation – Administration. This budget is funded by \$294,940 in estimated department revenue and a \$2,747,687 contribution from the General Fund.

Total recommended authorized positions-20

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Detention and Correction

# **PROBATION—COMMUNITY CORRECTIONS PARTNERSHIP**

Budget Unit 0100 0026060 General Fund

## SERVICES PROVIDED

Assembly Bill 109 (AB 109) was passed in April of 2011, making fundamental changes to California's correctional system. AB 109 realigned custodial and community supervision responsibility for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties. The subsequent passage of bills to fund this shift was also accomplished in 2011, with an implementation date of October 1, 2011.

This budget funds activities specific to the Probation component of the Community Corrections Plan (CCP), commonly known as Realignment. These activities and expenses include staffing costs, field operations, equipment, and contracts for services to clients, as well as operating a Day Reporting Center. There are currently 691 offenders being supervised by officers in this budget.

Probation - Community Corrections Partnership						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$4,169,610	\$4,453,553	\$5,136,921	\$0	\$5,136,921	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$4,169,610	\$4,453,553	\$5,136,921	\$0	\$5,136,921	
Salaries and Benefits	\$3,290,035	\$3,479,792	\$4,044,058	\$0	\$4,044,058	
Services and Supplies	\$738,699	\$799,861	\$794,876	\$0	\$794,876	
Other Charges	\$36,957	\$38,900	\$35,987	\$0	\$35,987	
Fixed Assets						
Equipment	\$0	\$0	\$117,000	\$0	\$117,000	
Other Financing Uses	\$103,919	\$135,000	\$145,000	\$0	\$145,000	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$4,169,610	\$4,453,553	\$5,136,921	\$0	\$5,136,921	
Fund Balance	\$0	\$0	\$0	\$0	\$0	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

Revenue is estimated to be \$5,136,921, an increase of \$683,368 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$4,453,553. Revenue is budgeted per the 5-Year estimated funding plan established with the Fiscal Year 2016-2017 CCP plan. The actual allocation amount was not known as of the Proposed Budget submission. Once the allocation amount is known, any necessary adjustments will be requested at Final Budget.

## **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$5,136,921, an increase of \$683,368 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$4,453,553.
- The Proposed Budget includes a \$566,368 increase over the prior year in order to maintain current service levels due to increased costs in Salaries and Benefits.
- The Proposed Budget request includes \$117,000 to accommodate the increased cost associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget. Eighteen portable radios are being purchased as part of Phase II of the Digital Radio Signal upgrade project.
- At the proposed level of funding, the Department can maintain existing services and activities related to the Probation component of the CCP budget. The CCP plan is pending approval by the Board of Supervisors via a separate agenda Item.

## STAFFING IMPACTS

Total current authorized positions-32

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$5,136,921 be approved for Probation – Community Corrections Partnerships. This budget is funded by \$5,136,921 in estimated department revenue.

Total recommended authorized positions-32

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Detention and Correction

# PROBATION—CORRECTIONS PERFORMANCE INCENTIVE FUND

Budget Unit 1688 0026431 Special Revenue Fund

## SERVICES PROVIDED

Senate Bill 678 (SB 678), the "California Community Corrections Performance Incentive Act of 2009" signed by the Governor on October 11, 2009, established a system of performance-based funding to support evidencebased practices relating to the supervision of adult felony offenders. SB 678 provides financial incentives for county probation departments to implement the best practices identified by experts as critical for reducing recidivism rates and, therefore, the number of revocations of probation to State prison. The Probation Department is using this funding to implement and support an evidence-based probation supervision program that targets medium to high risk felony probationers, using a validated risk needs assessment tool.

Each Probation Officer will provide intensive supervision to offenders, ensuring swift and certain consequences to hold probationers accountable for non-compliant behavior. Probation Officers will also provide community supervision activities including home contacts, searches and other compliance checks to those assigned to the program. Referrals will be made to the Day Reporting Center for those probationers in need of program assistance and services. Anticipated outcomes for the County's program include reductions in risk/needs factors, decreases in positive drug screens and fewer incarceration days. Future funding to continue these programs will be based on the success in reducing recidivism among probationers.

Probation - Corrections Performance Incentive Fund							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$21,406	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$1,553,295	\$875,000	\$875,000	\$0	\$875,000		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$1,574,701	\$875,000	\$875,000	\$0	\$875,000		
	· / - / -	÷•••,•••					
Salaries and Benefits	\$536,096	\$708,947	\$553,616	\$0	\$553,616		
Salaries and Benefits Services and Supplies			. ,	\$0 \$0			
	\$536,096	\$708,947	\$553,616	• -	\$553,616		
Services and Supplies	\$536,096 \$437	\$708,947 \$13,900	\$553,616 \$309,713	\$0	\$553,616 \$309,713		
Services and Supplies Other Charges	\$536,096 \$437 \$5,393	\$708,947 \$13,900 \$8,502	\$553,616 \$309,713 \$11,671	\$0 \$0	\$553,616 \$309,713 \$11,671		
Services and Supplies Other Charges Fixed Assets	\$536,096 \$437 \$5,393 \$0	\$708,947 \$13,900 \$8,502 \$0	\$553,616 \$309,713 \$11,671 \$0	\$0 \$0 \$0	\$553,616 \$309,713 \$11,671 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$536,096 \$437 \$5,393 \$0 \$0	\$708,947 \$13,900 \$8,502 \$0 \$143,651	\$553,616 \$309,713 \$11,671 \$0 \$0	\$0 \$0 \$0 \$0	\$553,616 \$309,713 \$11,671 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$536,096 \$437 \$5,393 \$0 \$0 \$0	\$708,947 \$13,900 \$8,502 \$0 \$143,651 \$0	\$553,616 \$309,713 \$11,671 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$553,616 \$309,713 \$11,671 \$0 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$536,096 \$437 \$5,393 \$0 \$0 \$0 (\$175,290)	\$708,947 \$13,900 \$8,502 \$0 \$143,651 \$0 \$0	\$553,616 \$309,713 \$11,671 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$553,616 \$309,713 \$11,671 \$0 \$0 \$0 \$0 \$0		
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$536,096 \$437 \$5,393 \$0 \$0 \$0 (\$175,290) \$0	\$708,947 \$13,900 \$8,502 \$0 \$143,651 \$0 \$0 \$0	\$553,616 \$309,713 \$11,671 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$553,616 \$309,713 \$11,671 \$0 \$0 \$0 \$0 \$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$875,000 and is projected to remain the same as in the Fiscal Year 2016-2017 Adopted Final Budget.
- This budget receives revenue from an annual allocation. The actual allocation amount was not known as of the Proposed Budget submission. Once the allocation amount is known, any necessary adjustments will be requested at Final Budget.

## BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$875,000 and are projected to remain the same as in the Fiscal Year 2016-2017 Adopted Final Budget.
- The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level. Services are provided by five Adult High Risk Officers. These officers will maintain the mission of this funding source by providing intensive supervision to high-risk probationers, including the use of home contacts, searches and other compliance checks. The goal will continue to be reducing the number of probationers who are sentenced to State prison by providing evidence based programming to meet their needs.

## STAFFING IMPACTS

Total current authorized positions— 0

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$875,000 be approved for Probation – Corrections Performance Incentive Fund. This budget is funded by \$875,000 in estimated department revenue.

Total recommended authorized positions— 0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Detention and Correction

## **PROBATION—FIELD SERVICES**

Budget Unit 0100 0026100 General Fund

## SERVICES PROVIDED

Probation - Field Services contains eleven major components providing a wide spectrum of public safety services to the Superior Courts and the community. Services include court sentencing investigations and report preparation, processing of juvenile arrests, and offender supervision. This budget also provides services to the offender to assist in re-integration into the community. The Department's armed officers provide intensive supervision to those offenders placed in the community who pose the greatest threat to public safety. Court services provided by the Probation Department are State mandated by Penal Code Section 1203 and Welfare and Institutions Code Sections 281 and 706, while Penal Code Section 1202.8 and Welfare and Institutions Code Section 727 mandate offender supervision services. There are approximately 5,639 adult probationers, not including the Assembly Bill 109 (AB 109) population, and 599 juvenile offenders eligible for supervision in Stanislaus County.

Probation - Field Services						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$5,390	\$0	\$2,000	\$0	\$2,000	
Revenue from use of Assets	\$262	\$150	\$200	\$0	\$200	
Intergovernmental Revenue	\$1,182,411	\$1,140,942	\$1,148,834	\$205,000	\$1,353,834	
Charges for Service	\$1,482,422	\$1,119,870	\$1,017,435	\$0	\$1,017,435	
Miscellaneous Revenue	\$9,610	\$11,600	\$11,600	\$0	\$11,600	
Other Financing Sources	\$190,664	\$193,423	\$172,046	\$0	\$172,046	
Total Revenue	\$2,870,759	\$2,465,985	\$2,352,115	\$205,000	\$2,557,115	
Salaries and Benefits	\$8,625,506	\$9,037,057	\$9,698,240	\$0	\$9,698,240	
Services and Supplies	\$809,909	\$908,500	\$942,000	\$205,000	\$1,147,000	
Other Charges	\$737,170	\$821,679	\$836,143	\$0	\$836,143	
Fixed Assets						
Buildings & Improvements	\$35,878	\$166,934	\$0	\$0	\$0	
Equipment	\$217,753	\$226,000	\$295,800	\$33,943	\$329,743	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$9,474	\$9,200	\$9,591	\$0	\$9,591	
Contingencies	\$0	\$525,096	\$0	\$0	\$0	
Gross Costs	\$10,435,690	\$11,694,466	\$11,781,774	\$238,943	\$12,020,717	
Fund Balance	\$0	\$0	\$0	\$0	\$0	
Net County Cost	\$7,564,931	\$9,228,481	\$9,429,659	\$33,943	\$9,463,602	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$2,557,115, an increase of \$91,130 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$2,465,985.
- Other Intergovernmental Revenue is projected to increase approximately \$217,066, and revenue from collections is estimated to change minimally consistent with trends from previous years.
- Due to the continued difficulty in hiring qualified staff the Department will reduce service contracts with other agencies to redirect staff to priority Field Services assignments. A contract with the Stanislaus County Office of Education for three Deputy Probation Officers (DPO) will be renewed at the reduced level of one DPO, and a contract with the Department of Child Support Services for one DPO will be unfunded. These actions result in a reduction in estimated revenue of \$330,936.
- Revenue is received from the State and estimated to increase by \$205,000 in Budget Year 2017-2018 for the Foster Parent Recruitment, Retention and Support (FPRRS) program allocation from the California Department of Social Services (CDSS).

## BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$12,020,717, an increase of \$326,251 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$11,694,466. The Proposed Budget includes \$235,121 County General Fund contribution over the prior year to accommodate the overall increase in costs.
- The Proposed Budget includes an \$87,308 increase in order to maintain current service levels due to increased costs in Salaries and Benefits.
- The Proposed Budget request includes \$238,943 to accommodate the increased cost associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget for the following:
  - The purchase of a K-9 vehicle for \$33,943 as part of Public Safety Restoration. This vehicle will be used for the K-9 purchased in Fiscal Year 2016-2017 through Public Safety Restoration.
  - Increase in appropriations and revenue of \$205,000 for the Foster Parent Recruitment, Retention and Support (FPRRS) program allocation from the California Department of Social Services (CDSS). This funding will be used to contract with Aspiranet for wraparound services.
- The recommended budget includes the replacement of eight vehicles used by Probation staff for field searches, placement visits, transporting and regular scope of work. The total cost is estimated to be \$295,800 department revenue. The Probation Department has a total fleet of 48 vehicles; of those, 24 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- \$217,936 for two Deputy Probation officers due the loss of revenue from a contract with the Stanislaus County Office of Education. The department chose not to renew the contract in order to rededicate the staff to other priority work.
- \$113,000 for one Deputy Probation Officer previously funded through a contract with the Department of Child Support Services (DCSS). Due to a reduction in funding, DCSS can longer fund this contract.
- \$241,014 for IT enhancements to accommodate IT replacement needs, additional backup storage needed, increased security, and moving the Departments servers to the 3705 Oakdale Road Data Center.

## STAFFING IMPACTS

Total current authorized positions— 109

There are no requested changes to the current level of staffing.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$12,020,717 be approved for Probation – Field Services. This budget is funded by \$2,557,115 in estimated department revenue and a \$9,463,602 contribution from the General Fund.

Total recommended authorized positions-109

## **PROBATION—INSTITUTIONAL SERVICES**

Budget Unit 0100 0026200 General Fund

### SERVICES PROVIDED

Probation - Institutional Services encompasses the operational and staffing costs for the Juvenile Hall and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs. The Juvenile Hall processes 800 to 1,000 new arrestees per year, in addition to housing minors as they are going through juvenile court proceedings. Court-committed females and youth that have special needs are also housed within the Juvenile Hall.

The Alternative to Custody Program within this budget addresses the needs of juveniles who might otherwise be detained in Juvenile Hall at a much higher cost.

Probation - Institutional Services						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$55	\$100	\$0	\$0	\$0	
Intergovernmental Revenue	\$1,377,856	\$1,116,700	\$1,116,700	\$0	\$1,116,700	
Charges for Service	\$116,445	\$75,000	\$75,000	\$0	\$75,000	
Miscellaneous Revenue	\$441	\$0	\$0	\$0	\$0	
Other Financing Sources	\$50,000	\$50,000	\$50,000	\$0	\$50,000	
Total Revenue	\$1,544,797	\$1,241,800	\$1,241,700	\$0	\$1,241,700	
Salaries and Benefits	\$5,656,978	\$5,481,941	\$5,596,489	\$0	\$5,596,489	
Services and Supplies	\$353,661	\$431,800	\$440,050	\$0	\$440,050	
Other Charges	\$454,668	\$513,490	\$552,630	\$0	\$552,630	
Fixed Assets						
Buildings & Improvements	\$9,300	\$20,000	\$0	\$0	\$0	
Equipment	\$0	\$5,000	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$950	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
		¢6 450 001	\$6,589,169	\$0	\$6,589,169	
Gross Costs	\$6,475,557	\$6,452,231	+-,,			
Gross Costs Fund Balance	\$6,475,557 \$0	\$0,452,231	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

 Revenue is estimated to be \$1,241,700, a decrease of \$100 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,241,800.

This budget receives an allocation which was not known as of the Proposed Budget submission. Once the
allocation amount is known, any necessary changes will be requested at Final Budget. Revenue from
collections is conservatively estimated based on collections from previous years.

#### BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated to be \$6,589,169, an increase of \$136,938 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$6,452,231.
- The Proposed Budget includes a \$136,938 increase in order to maintain current service levels due to increased Salaries and Benefits, Services and Supplies and Other Charges.

#### **STAFFING IMPACTS**

Total current authorized positions-58

There are no requested changes to the current level of staffing.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$6,589,169 be approved for Probation – Institutional Services. This budget is funded by \$1,241,700 in estimated department revenue and a \$5,347,469 contribution from the General Fund.

Total recommended authorized positions- 58

# PROBATION—JUVENILE ACCOUNTABILITY BLOCK GRANT (JABG)

Budget Unit 1764 0026379 Special Revenue Fund

## SERVICES PROVIDED

In Fiscal Year 2014-2015, the Reducing Racial and Ethnic Disparities (R.E.D) grant was added to this budget unit. The R.E.D. project has demonstrated the intention to integrate community members and voices in the work moving forward. The Project continues to be engaged with the King Kennedy Center, Boys and Girls Club, Manos Unidas and Communities Building Congregations, an organization working with the faith based community in Stanislaus County. Several R.E.D. work groups have been formed to set goals in reducing disparities in our community. Youth Advisory councils will be created in two communities with disproportionate numbers of Latinos and African American young people and their development and participation in the R.E.D. Committee will further strengthen community engagement. The advisers for the young people will be adults from these communities.

Probation - Juvenile Accountability Block Grant							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$183,962	\$100,000	\$200,000	\$0	\$200,000		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$183,962	\$100,000	\$200,000	\$0	\$200,000		
Salaries and Benefits	\$7,000	\$0	\$0	\$0	\$0		
Services and Supplies	\$124,396	\$100,000	\$200,000	\$0	\$200,000		
Other Charges							
Other Ondrges	\$42,370	\$0	\$0	\$0	\$0		
Fixed Assets	\$42,370 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
U		• -	• -	• -	• •		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Fixed Assets Other Financing Uses	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Fixed Assets Other Financing Uses Equity	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0		
Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0		
Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

 Revenue is estimated to be \$200,000, an increase of \$100,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$100,000.

• Revenue is received from the Board of State and Community Corrections and is estimated to remain the same as the previous fiscal year. This will be the fourth and final year for this grant funding.

### BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated to be \$200,000, an increase of \$100,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$100,000.
- The Proposed Budget includes a \$100,000 increase in order to maintain current service levels and match the award for the Reducing Racial and Ethnic Disparities (R.E.D.) grant. The additional budget amount is the result of an accounting methodology change in which the entire grant award is budgeted.

### **STAFFING IMPACTS**

Total current authorized positions-0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$200,000 be approved for Probation – Juvenile Accountability Block Grant. This budget is funded by \$200,000 in estimated department revenue.

Total recommended authorized positions—0

# **PROBATION—JUVENILE COMMITMENT FACILITY**

Budget Unit 0100 0026070 General Fund

### SERVICES PROVIDED

This 60-bed Juvenile Commitment Facility was funded by a State grant of \$15.5 million in partnership with Stanislaus County. This funding was obtained from the 2007 Youthful Offender Rehabilitative Facility Construction Funding Program (Senate Bill 81) and the facility was the first one with this kind of financing to be completed in the State of California. The Commitment Facility allows for increased counseling and programs for court-committed juvenile offenders, including a culinary arts vocational program, the Planting Justice gardening program and Aggression Replacement Training (ART).

Probation - Juvenile Commitment Facility						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$374,912	\$335,000	\$335,000	\$0	\$335,000	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$843,122	\$860,020	\$886,798	\$0	\$886,798	
Total Revenue	\$1,218,034	\$1,195,020	\$1,221,798	\$0	\$1,221,798	
Salaries and Benefits	\$2,333,673	\$2,887,053	\$3,170,940	\$0	\$3,170,940	
Salaries and Benefits Services and Supplies	\$2,333,673 \$189,481	\$2,887,053 \$435,746	\$3,170,940 \$435,746	\$0 \$0	\$3,170,940 \$435,746	
				• -	. , ,	
Services and Supplies	\$189,481	\$435,746	\$435,746	\$0	\$435,746	
Services and Supplies Other Charges	\$189,481 \$357,203	\$435,746 \$356,994	\$435,746 \$408,097	\$0 \$0	\$435,746 \$408,097	
Services and Supplies Other Charges Fixed Assets	\$189,481 \$357,203 \$0	\$435,746 \$356,994 \$0	\$435,746 \$408,097 \$0	\$0 \$0 \$0	\$435,746 \$408,097 \$0	
Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$189,481 \$357,203 \$0 \$0	\$435,746 \$356,994 \$0 \$0	\$435,746 \$408,097 \$0 \$0	\$0 \$0 \$0 \$0	\$435,746 \$408,097 \$0 \$0	
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$189,481 \$357,203 \$0 \$0 \$0	\$435,746 \$356,994 \$0 \$0 \$0	\$435,746 \$408,097 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$435,746 \$408,097 \$0 \$0 \$0	
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$189,481 \$357,203 \$0 \$0 \$0 \$0	\$435,746 \$356,994 \$0 \$0 \$0 \$0 \$0	\$435,746 \$408,097 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$435,746 \$408,097 \$0 \$0 \$0 \$0 \$0	
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$189,481 \$357,203 \$0 \$0 \$0 \$0 \$0 \$0	\$435,746 \$356,994 \$0 \$0 \$0 \$0 \$0 \$0	\$435,746 \$408,097 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$435,746 \$408,097 \$0 \$0 \$0 \$0 \$0 \$0 \$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$1,221,798, an increase of \$26,778 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,195,020.
- This budget receives an allocation which was not known as of the Proposed Budget submission. Once the allocation amount is known, any necessary changes will be requested at Final Budget.

#### **BUDGET AND OPERATIONS**

Budget Year 2017-2018 costs are estimated to be \$4,014,783, an increase of \$334,990 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$3,679,793. The increase is due to a slight increase in Salaries and Benefits and increased Cost Allocation Plan charges.

#### **STAFFING IMPACTS**

Total current authorized positions-39

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,014,783 be approved for Probation – Juvenile Commitment Facility. This budget is funded by \$1,221,798 in estimated department revenue and a \$2,792,985 contribution from the General Fund.

Total recommended authorized positions-39

# PROBATION—JUVENILE JUSTICE CRIME PREVENTION ACT (JJCPA)

Budget Unit 1798 0026395 Special Revenue Fund

## SERVICES PROVIDED

The Probation Department – Juvenile Justice Crime Prevention Act (JJCPA) provides programs designed to reduce juvenile crime; hold minors accountable for their actions; enhance supervision of minors during the critical hours for juvenile crime and to prevent minors from entering the criminal justice system; and reduce the incidence of drug use amongst substance abuse/dependence involved wards.

Probation - Juvenile Justice Crime Prevention Act						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$31,440	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$1,716,410	\$1,474,289	\$1,474,289	\$0	\$1,474,289	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$1,747,850	\$1,474,289	\$1,474,289	\$0	\$1,474,289	
Salaries and Benefits	\$1,561,176	\$1,779,648	\$1,761,695	\$0	\$1,761,695	
Services and Supplies	\$2,185	\$8,500	\$55,200	\$0	\$55,200	
Other Charges	\$35,259	\$37,991	\$49,352	\$0	\$49,352	
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$200,000	\$0	\$200,000	
Equipment	\$0	\$0	\$191,000	\$0	\$191,000	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$1,598,620	\$1,826,139	\$2,257,247	\$0	\$2,257,247	
Fund Balance	(\$149,230)	\$351,850	\$782,958	\$0	\$782,958	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$1,474,289, which is unchanged from the Fiscal Year 2016-2017 Adopted Final Budget amount.
- This budget continues to be funded with revenue from a combination of Vehicle License Fees and Sales Tax. In addition, an allocation is received annually and was not known as of the Proposed Budget submission. Once the allocation amount is known, any necessary changes will be requested at Final Budget.

• Juvenile Justice Crime Prevention Act fund balance is projected to be \$3,367,446 on July 1, 2017. The Department anticipates using \$782,958 of fund balance in Budget Year 2017-2018.

## BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated to be \$2,257,247, an increase of \$431,108 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,826,139.
- The Proposed Budget request includes \$391,000 to accommodate the increased costs associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget. These include the following:
  - The recommended budget includes the addition of two vehicles used by Alternative to Custody Officers conducting field supervision on monitored youth. The total cost is estimated to be \$85,000 and is funded by departmental fund balance. The Probation Department has a total fleet of 48 vehicles; of those 24 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.
  - \$106,000 to purchase 14 portable radios as part of Phase II of the Digital Radio Signal upgrade project.
  - \$200,000 for the purchase of a modular building to be used for Juvenile programming, including Juvenile Drug Court. In the past the Department had a modular, behind the juvenile facility, that was used for juvenile programming and staff training. Due to the deterioration of the modular it was demolished for safety purposes. This left the department with limited space for programming, training and department meetings.

## STAFFING IMPACTS

Total current authorized positions— 15

There are no requested changes to the current level of staffing.

### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$2,257,247 be approved for Probation – Juvenile Justice Crime Prevention Act. This budget is funded by \$1,474,289 in estimated department revenue and \$782,958 in department fund balance.

Total recommended authorized positions-15

# **PROBATION—LOCAL COMMUNITY CORRECTIONS**

Budget Unit 1679 0026481 Special Revenue Fund

## SERVICES PROVIDED

On April 4, 2011, Governor Brown signed Assembly Bill 109 (AB 109), which made fundamental changes to California's correctional system. AB 109 realigned custodial and community supervision responsibility for nonserious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties. AB 109 did not contain funding for county agencies to implement the realignment shift and was not operative until funding was provided for counties. On June 30, 2011, Governor Brown signed a series of legislative bills as part of the State budget that provided funding and made necessary technical changes to implement the public safety realignment program outlined in AB 109. The legislation enacting the financing and technical changes necessary was contained in Senate Bills 87 and 89 (SB 87 and SB 89) and Assembly Bill 117 (AB 117).

AB 117 delayed the operative date of the public safety realignment elements contained in AB 109 to October 1, 2011. AB 117 also required the Community Corrections Partnership (CCP) to recommend a local plan to the County Board of Supervisors for the implementation of the 2011 Public Safety Realignment and that the plan must be voted on by an Executive Committee of each county's CCP. By statute, the Executive Committee consists of the Chief Probation Officer as Chair, the Sheriff, the District Attorney, the Public Defender, the Presiding Judge of the Superior Court and a local Chief of Police. On July 26, 2011, the Board of Supervisors appointed the Director of the Department of Mental Health/Alcohol and Drug Programs as the final member of the CCP Executive Committee. At that time, the Board also designated the Probation Department as the local entity responsible for providing post-release supervision to inmates released pursuant to the Post-release Community Supervision Act of 2011.

Probation - Local Community Corrections						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$19,405,141	\$19,355,141	\$21,155,141	\$0	\$21,155,141	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$19,405,141	\$19,355,141	\$21,155,141	\$0	\$21,155,141	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$241,940	\$802,500	\$1,000,000	\$0	\$1,000,000	
Services and Supplies Other Charges	\$241,940 \$14,795,523	\$802,500 \$19,720,033	\$1,000,000 \$23,995,994	\$0 \$0	\$1,000,000 \$23,995,994	
••	• ,	• ,		• -		
Other Charges	\$14,795,523	\$19,720,033	\$23,995,994	\$0	\$23,995,994	
Other Charges Fixed Assets	\$14,795,523 \$0	\$19,720,033 \$0	\$23,995,994 \$0	\$0 \$0	\$23,995,994 \$0	
Other Charges Fixed Assets Other Financing Uses	\$14,795,523 \$0 \$0	\$19,720,033 \$0 \$0	\$23,995,994 \$0 \$0	\$0 \$0 \$0	\$23,995,994 \$0 \$0	
Other Charges Fixed Assets Other Financing Uses Equity	\$14,795,523 \$0 \$0 \$0	\$19,720,033 \$0 \$0 \$0	\$23,995,994 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$23,995,994 \$0 \$0 \$0	
Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$14,795,523 \$0 \$0 \$0 \$175,290	\$19,720,033 \$0 \$0 \$0 \$0 \$0	\$23,995,994 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$23,995,994 \$0 \$0 \$0 \$0	
Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$14,795,523 \$0 \$0 \$0 \$175,290 \$0	\$19,720,033 \$0 \$0 \$0 \$0 \$0 \$0	\$23,995,994 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$23,995,994 \$0 \$0 \$0 \$0 \$0 \$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- Revenue is estimated to be \$21,155,141, an increase of \$1,800,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$19,355,141.
- This budget is the recipient of State funding for the Local Community Corrections Plan (CCP). Revenue is budgeted per the 5-Year Estimated Funding Plan established with the Fiscal Year 2016-2017 CCP Plan. The actual allocation amount will not be known before the end of the Fiscal Year. Any necessary adjustments will be requested at Final Budget.
- Local Community Corrections fund balance is projected to be \$14,028,802 on July 1, 2017. The Department anticipates using \$3,840,853 of fund balance in Budget Year 2017-2018. The Budget Year 2017-2018 CCP plan was accepted by the Board of Supervisors on May 23, 2017. Any changes that resulted from that plan will be incorporated into the Budget Year 2017-2018 Final Budget.

## BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated to be \$24,995,994, an increase of \$4,473,461 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$20,522,533.
- The Proposed Budget includes \$3,505,075 to accommodate the increased costs associated with the adjusted service levels that will be implemented in Budget Year 2017-2018 related to the opening of the new Sheriff Detention Facility and Medical/Mental Health unit. The balance of the increase is related to increased Cost Allocated Charges and Services and Supplies.

### STAFFING IMPACTS

Total current authorized positions-0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$24,995,994 be approved for Probation – Local Community Corrections. This budget is funded by \$21,155,141 in estimated department revenue and \$3,840,853 in department fund balance.

Total recommended authorized positions-0

# **PROBATION—WARD WELFARE FUND**

Budget Unit 1765 0026420 Special Revenue Fund

## SERVICES PROVIDED

The purpose of this program is to provide increased services to juveniles through funds received from contracted Juvenile Hall telephones service. The funds are distributed to provide for the benefit, education and welfare of the wards and detainees in Juvenile Hall, and to comply with State requirements for establishing such funds.

Probation - Ward Welfare Fund						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$28,195	\$40,000	\$40,000	\$0	\$40,000	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$28,195	\$40,000	\$40,000	\$0	\$40,000	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$21,919	\$25,000	\$30,000	\$0	\$30,000	
Other Charges	\$0	\$0	\$0	\$0	\$0	
Fixed Assets						
Buildings & Improvements	\$0	\$5,000	\$5,000	\$0	\$5,000	
Equipment	\$5,295	\$10,000	\$5,000	\$0	\$5,000	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$27,214	\$40,000	\$40,000	\$0	\$40,000	
Fund Balance	(\$981)	\$0	\$0	\$0	\$0	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$40,000 and is projected to remain the same as in the Fiscal Year 2016-2017 Adopted Final Budget.
- This budget is funded by funds received from contracted Juvenile Hall telephone service.

### **BUDGET AND OPERATIONS**

• Budget Year 2017-2018 costs are estimated to be \$40,000 and are projected to remain the same as in the Fiscal Year 2016-2017 Adopted Final Budget in order to support current service levels.

## **STAFFING IMPACTS**

Total current authorized positions-0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$40,000 be approved for Probation – Ward Welfare Fund. This budget is funded by \$40,000 in estimated department revenue.

Total recommended authorized positions-0

# **PROBATION—YOUTHFUL OFFENDER BLOCK GRANT**

Budget Unit 1698 0026406 Special Revenue Fund

## SERVICES PROVIDED

Effective September 1, 2007, Senate Bill 81 and its follow up legislation Assembly Bill 191, made major revisions to the Welfare and Institutions Code and implemented what has become known as the Juvenile Justice Realignment Law. The purpose of this block grant is to enhance the capacity of the Probation Department to implement an effective continuum of services to respond to crime and delinquency. It provides resources for the custody and parole of youthful offenders to age 21.

Probation - Youthful Offender Block Grant						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$1,637,174	\$1,242,183	\$1,651,208	\$0	\$1,651,208	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$1,637,174	\$1,242,183	\$1,651,208	\$0	\$1,651,208	
Salaries and Benefits	\$624,067	\$1,271,391	\$1,354,907	\$0	\$1,354,907	
Services and Supplies	\$7,644	\$27,292	\$27,800	\$0	\$27,800	
Other Charges	\$10,578	\$10,157	\$19,881	\$0	\$19,881	
Fixed Assets						
Equipment	\$0	\$0	\$100,000	\$0	\$100,000	
Other Financing Uses	\$1,002,441	\$1,046,217	\$1,021,932	\$0	\$1,021,932	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$1,644,730	\$2,355,057	\$2,524,520	\$0	\$2,524,520	
Fund Balance	\$7,556	\$1,112,874	\$873,312	\$0	\$873,312	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$1,651,208, an increase of \$409,025 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,242,183.
- This budget receives an allocation which was not known as of the Proposed Budget submission. Once the allocation amount is known, any necessary changes will be requested at Final Budget.

 Probation Youthful Offender Block Grant fund balance is projected to be \$5,957,415 on July 1, 2017. The Department anticipates using \$873,312 of fund balance in Budget Year 2017-2018.

## BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated to be \$2,524,520, an increase of \$169,463 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$2,355,057.
- The Proposed Budget includes \$100,000 to accommodate the increased costs associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget related to the purchase of two new vehicles and two vehicle radios.
- The recommended budget includes the addition of two vehicles to be used by Probation Corrections Officers to conduct home visits and compliance checks for those youth on Home Supervision. The total cost is estimated to be \$85,000 and is funded by departmental fund balance. The Probation Department has a total fleet of 48 vehicles; of those 24 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

 One Custodial Cook in order to assist with meeting federal nutrition standards which have become more labor intensive over the years. The cost of this position is \$59,607. This request has been reviewed and is planned for recommendation at Final Budget.

### STAFFING IMPACTS

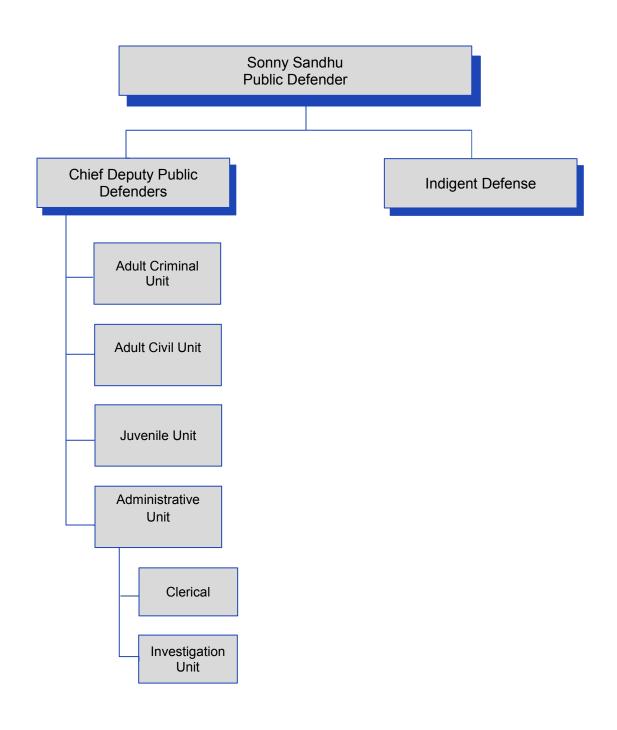
Total current authorized positions— 15

• The Department is requesting to add one Custodial Cook. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$2,524,520 be approved for Probation – Youthful Offender Block Grant. This budget is funded by \$1,651,208 in estimated department revenue and \$873,312 in department fund balance.

Total recommended authorized positions— 15



1021 I Street Suite 201, Modesto, CA, 95356 Tel: (209) 525-4200 www.stancounty.com/publicdefender

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/ PUBLIC PROTECTION Judicial

# PUBLIC DEFENDER Sonny Sandhu, Public Defender

## **MISSION STATEMENT**

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$992,587
Use of Fund Balance	\$0
Net County Cost	\$10,482,697
Gross Costs	\$11,475,284
% Funded by General Fund	91.4%
Total Allocated Positions	47

To provide quality legal representation to indigents who are accused of criminal offenses, involved in juvenile court proceedings or who are involved in statutorily defined civil proceedings. The goal is to provide a fully competent, effective, and ethical defense to each client whose cause has been entrusted to the office for representation; to provide all mandated legal services in a cost effective and efficient manner; and to conduct that representation in a manner that, in so far as possible, the county criminal justice system operates effectively, efficiently, and achieves justice. The federal and state constitutions and statutes, along with county decisions and rules, require the County to provide these legal services to individuals who cannot afford to hire lawyers.

### DEPARTMENT SERVICES AND PROGRAMS

The Public Defender provides legal outreach to underserved communities and legal representation for indigent persons.

The Adult Criminal Unit is responsible for providing zealous legal representation to indigent persons accused of crimes, including adults charged with felonies such as murder, robbery, rape, assaults, drug offenses or harm to property. The Department also represents indigent adults who are charged with misdemeanor offenses and provides legal advice to all clients. This Unit provides representation in several specialty courts including Drug Court, Mental Health Court and Veterans Treatment Court. These courts are run in a collaborative manner, which means the judge, district attorney, public defender and probation officer all work closely together to assess the needs of the client and develop a treatment plan designed to help the client.

This Unit is also responsible for filing hundreds of Prop 47 petitions a year. These petitions permit some clients who have been convicted of certain controlled substances and theft-related offenses to request their felony conviction to be recalled and designated as a misdemeanor. The Unit also is responsible for filing petitions to reclassify certain felonies to misdemeanors under Prop 64, "The Adult Use of Marijuana Act."

The Adult Civil Unit provides representation in some civil cases. Clients who are being held on a civil commitment due to a mental illness or developmental disability. In this capacity, the Public Defender advocates for mental health patients who wish to contest their involuntary treatment under the various provisions of the Laterman-Petris-Short (LPS) Act and Welfare and institutions code section 6500. Individuals suffering from a mental illness or developmental disability can be particularly vulnerable to abuse and neglect. Accordingly, the Public Defender works vigorously to safeguard the due process protections and constitutional rights of our clients who are facing a civil commitment under these statutory provisions. The Department also represents indigents who face a loss of parental rights in dependency matters.

The **Juvenile Unit** is responsible for providing zealous representation of children who appear in juvenile delinquency court. Our role is to defend the child against all allegations that have been made against them. Our advocacy extends to ensure that the needs of the child are met through education, guidance, and treatment consistent with the child's best interest.

The Administrative Unit is composed of a clerical staff who assist attorneys in all facets of representation of our clients. The investigations unit supports the attorneys in investigating and preparing the cases for negotiation and trial. The investigators are a critical part of the work of the Public Defender. In addition, our paralegal files hundreds of motions per year to help our clients overcome barriers to employment, housing, education, public benefits and civic participation. These motions include reducing felonies to misdemeanors for qualifying offenses, early termination of felony or misdemeanor probation, dismissal of a case when probation is completed and Certificates of Rehabilitation for state prison cases.

**Indigent Defense**. When the Department is unable to represent an indigent individual because of legal conflict of interest, separate counsel must be provided. For this purpose, the County contracts with two local firms. When these firms are unable to provide representation, the services of a member of a local criminal bar defense panel are retained. The cost of the yearly contract with these two firms and the panel attorneys are paid from this fund. In addition, any expert witness fees or investigation costs that arise in these cases are paid from the fund.

### BOARD OF SUPERVISORS PRIORITY AREA

The Public Defender supports the Board Priority areas of A Safe Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Improve the effectiveness and efficiency of the criminal justice system; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Public Defender include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Provided vigorous defense and representation in over 14,000 cases
- Continued filing hundreds of petitions for sentence reductions under Proposition 47 and began filing petitions under Proposition 64, which resulted in a large number of members of the community having their felony convictions cleared from their records. One benefit of such reductions is that these members are eligible for more employment opportunities
- Continued the implementation of Veteran's Treatment Court under the auspice of California Penal Code Sections 1001.80 and 1170.9. This treatment court has provided Veterans a chance to receive much needed treatment and counseling and provide them with Veteran Affair Services. The Public Defender's office currently represents over 30 Veterans in the program
- Continued a balanced-approach model that reduces crime by holding offenders accountable while providing access to rehabilitation. The Public Defender's office assisted clients in filing nearly 200 expungement requests to help our clients gain meaningful employment and housing

### BUDGET YEAR 2017-2018 OBJECTIVES

- Rebuild investigative branch of the Office as part of the County's Criminal Justice Restoration Initiative
- Work with the Criminal Justice Partners to increase department efforts in providing more effective results in the Collaborative Courts (Veterans Treatment Court, Drug Court and Mental Health Court)
- Secure funding to establish a contract to scan all of the Public Defender closed files. These digital files will be scanned into an electronic document management system. This project will increase the efficiency and cost effectiveness of services by storing case-related information electronically
- Provide excellent representation to all the clients of the Stanislaus County Public Defender

### BUDGETS WITHIN THE PUBLIC DEFENDER INCLUDE:

- Public Defender
- Indigent Defense

### **KEY CHALLENGES AND OPPORTUNITIES**

- The Department may face a number of key financial challenges in the upcoming year. With the large number of special circumstances homicides and cases in which the State is seeking the Death Penalty our office will need access to specialized resources such as psychological services and expert witness testimony. Services associated with these types of cases are anticipated to be costly and necessary.
- The Department also has some key opportunities to expand the level of service to their clients. With an increase in funding under the Community Corrections Partnership (CCP), potential funding opportunities from the Proposition 47 grant program that focuses on Mental Health Services, Substance Abuse Disorder Treatment and Misdemeanor Diversion Programs and pending State legislation that would create grant opportunities for Public Defender Offices with the necessary resources and training to adequately advise their clients about any possible immigration consequences in their case there is a unique opportunity to help clients of the Public Defender's office with resources not previously available.

#### **RELATED LINKS**

For additional information about the Public Defender, refer to the Department's website at: <u>www.stancounty.com/publicdefender</u>

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Judicial

# PUBLIC DEFENDER

Budget Unit 0100 0027000 General Fund

### SERVICES PROVIDED

This budget funds the costs of legal representation of the indigent population in Stanislaus County. When the State or Federal law requires that an indigent person appearing in a Stanislaus County Court have legal representation, the Public Defender is appointed. The vast majority of those people who are charged with a crime in the County, except in the case of a conflict, are represented by the Public Defender's Office. These charges range from driving without a license to murder. The Public Defender's Office is also appointed to represent those who face an involuntary conservatorship or who face a loss of parental rights in child dependency matters.

Public Defender					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$536,992	\$453,000	\$495,867	\$0	\$495,867
Charges for Service	\$419,928	\$190,000	\$406,720	\$0	\$406,720
Miscellaneous Revenue	\$661	\$0	\$0	\$0	\$0
Other Financing Sources	\$407	\$0	\$0	\$0	\$0
Total Revenue	\$957,988	\$643,000	\$902,587	\$0	\$902,587
Salaries and Benefits	\$5,207,754	\$5,612,809	\$6,087,186	\$0	\$6,087,186
Services and Supplies	\$478,386	\$178,890	\$363,299	\$0	\$363,299
Other Charges	\$277,226	\$295,678	\$298,704	\$0	\$298,704
Fixed Assets					
Equipment	\$0	\$125,500	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$47,724	\$62,000	\$64,635	\$0	\$64,635
Contingencies	\$0	\$56,849	\$0	\$0	\$0
Gross Costs	\$6,011,090	\$6,331,726	\$6,813,824	\$0	\$6,813,824
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$5,053,102	\$5,688,726	\$5,911,237	\$0	\$5,911,237

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

Budget Year 2017-2018 revenue is estimated at \$902,587, an increase of \$259,587 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$643,000. The increase is due to the addition of Community Corrections Revenue that was previously not budgeted.

Revenue was estimated in a variety of ways. First, we reviewed prior year receipts to determine the appropriate amount. Second, we looked at State resources to determine the level of revenue for next year. (i.e. the Community Corrections Partnership (CCP) five year plan was reviewed to determine revenue.)

#### BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$6,813,824, an increase of \$482,098 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$6,331,726.
- The Proposed Budget includes a \$482,098 increase in order to support increased service levels due to increased costs in salaries for additional staff approved through Public Safety Realignment, investigative funds and psychological services. Of this increase, an additional \$222,511 County General Fund contribution is required to accommodate the overall increase in costs.

#### **STAFFING IMPACTS**

Total current authorized positions— 47

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$6,813,824 be approved for Public Defender. This budget is funded by \$902,587 in estimated department revenue and a \$5,911,237 contribution from the General Fund.

Total recommended authorized positions-47

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Judicial

## PUBLIC DEFENDER—INDIGENT DEFENSE

Budget Unit 0100 0027500 General Fund

## SERVICES PROVIDED

This budget funds those costs for indigent defense that are not provided by the Public Defender's Office. The Federal and State constitutions require that an indigent who is charged with a crime, the conviction of which could result in incarceration, must be provided with legal counsel. The cost of providing counsel falls on county government in the State of California. This budget funds those costs for indigent defense that are not provided by the Public Defender's Office. When the Public Defender's Office is unable to represent an indigent individual because of a legal conflict of interest, separate counsel must be provided. For this purpose, the County contracts with two local law firms. When these firms are unable to provide representation, the services of a member of the local criminal bar defense panel are retained. The cost of the annual contract with these two firms and the panel attorneys are paid from this fund and may be related to cases in which services were provide in a prior fiscal year due to the current billing system between the public defender and assigned panel attorneys who invoice through the courts. In addition, any expert witness fees or investigation costs that arise in these cases are paid from the fund.

Public Defender - Indigent Defense							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$90,000	\$90,000	\$90,000	\$0	\$90,000		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$90,000	\$90,000	\$90,000	\$0	\$90,000		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$4,575,984	\$4,661,460	\$4,661,460	\$0	\$4,661,460		
Other Charges	\$0	\$0	\$0	\$0	\$0		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Fixed Assets Other Financing Uses	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
	• -	• -	• -	· ·	• -		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses Equity	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Other Financing Uses Equity Intrafund	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0		
Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

 Revenue is estimated at the same amount as the prior year listed in the Community Corrections Partnership (CCP) five year plan. The estimate was included in the Board of Supervisors approved Fiscal Year 2016-2017 CCP plan.

#### BUDGET AND OPERATIONS

- Service levels were not adjusted in the Budget Year 2017-2018 Indigent Defense legal budget unit over those of Fiscal Year 2016 – 2017.
- The same appropriation and estimated revenue level is projected for Budget Year 2017-2018 as in Fiscal Year 2016-2017 Adopted Proposed Budget.

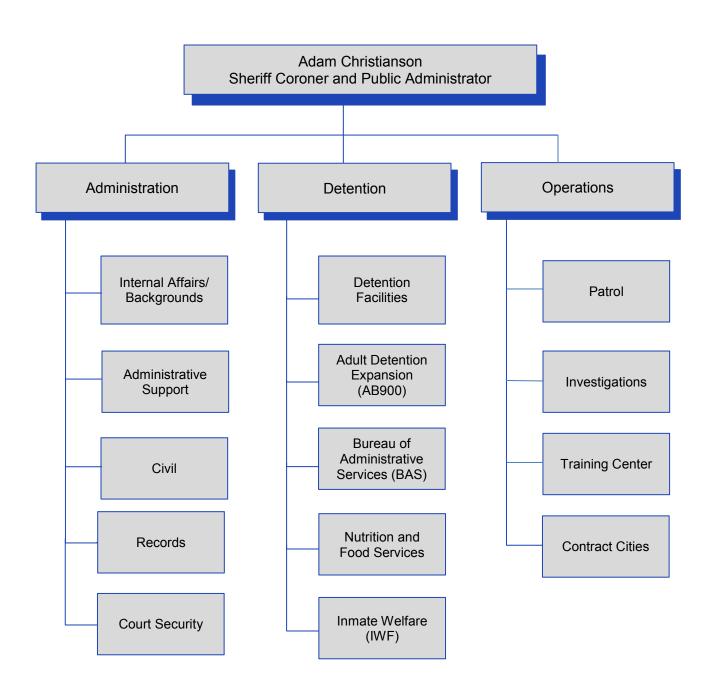
#### STAFFING IMPACTS

Total current authorized positions-0

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$4,661,460 be approved for Public Defender-Indigent Defense. This budget is funded by \$90,000 in estimated department revenue and a \$4,571,460 contribution from the General Fund.

Total recommended authorized positions-0



## 250 East Hackett Road, Modesto, CA 95358 Tel: (209) 525-7114 www.scsdonline.com

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/ PUBLIC PROTECTION Police Protection

# SHERIFF Adam Christianson, Sheriff Coroner and Public Administrator

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$36,589,365
Use of Fund Balance	\$422,258
Net County Cost	\$77,282,695
Gross Costs	\$114,294,318
% Funded by General Fund	67.6%
Total Allocated Positions	728

## **MISSION STATEMENT**

We, the members of the Stanislaus County Sheriff's Department, are dedicated to serve and protect the community through the highest standards of professionalism and ethical conduct by ENFORCEMENT, PREVENTION and EDUCATION in partnerships with the community.

## DEPARTMENT SERVICES AND PROGRAMS

The **Administration** Division of the Sheriff's Department provides for the management, policy direction and oversight of all functions of the Sheriff's Department. It is also responsible for the records management of the department and timely and accurate civil services to the Citizens of Stanislaus County. The Sheriff's Department also provides security to the Superior Court of Stanislaus County. Cal ID and Civil Process Fee budgets fall under this division and support for the functions contained therein.

The Detention Division of the Sheriff's Department provides housing for incarcerated adults in Stanislaus County. This housing provides for the care, custody and safe control of incarcerated adults and is provided within the custodial facilities located at the downtown Men's Jail, Public Safety Center West, Minimum Housing Units 1 and 2 and Adult Detention Expansion sites. The Detention Division also administers programs for alternatives to incarceration that consist of the Alternative Work Program, Home Detention and Work Furlough. The Detention division now has a 552 bed Adult Detention Facility that was funded by the Public Safety and Offender Rehabilitation Service Act, Assembly Bill 900 (AB900). The Division is currently working on the Senate Bill 1022 (SB 1022) Project, which is comprised of the Re-Entry and Alternative to Custody Training Center (REACT). The facility is set to open in May of 2018. This facility will have 288 transitional jail beds and programming services center to prepare inmates for re-entry into the community. The Detention division is also responsible for Inmate Welfare program.

The Operations Division of the Sheriff's Department provides law enforcement services in the unincorporated areas of Stanislaus County. including but not limited to the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida. This division also provides contracted law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson. The services that the Operations division provides are: Patrol, Investigations. Community Deputies, Juvenile Services, Coroner, Public Administration, Training Center and Drug Enforcement. There are also many specialty units that are included as part of the Operations budget. The Operations Division also includes the Vehicle Theft Unit, California Multi-Methamphetamine jurisdictional Enforcement Taskforce (Cal-MMET), Dedicated Funds and Justice Assistance Grant (JAG) budgets fall under this division and support the functions contained therein.

### BOARD OF SUPERVISORS PRIORITY AREA

The Sheriff's Department supports the Board Priority areas of A Safe Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on the safety of our neighborhoods and strengthening our communities; Demonstrate responsiveness to reported trends in criminal activity; Improve the effectiveness and efficiency of the criminal justice system; Promote public awareness; and Explore, identify, and evaluate opportunities for effective partnerships.

#### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Sheriff's Department include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Finished Construction of the AB900-Phase II Project, to include the Day Reporting Center, Inmate Medical Mental Healthcare Units, two Maximum Security Housing Units, Central Control and Clinic/Hospital, as well as the County-funded companion project, which is comprised of an Intake, Release, Transportation and Administration Building
- Started Construction on SB-1022 Project, which is comprised of the Re-entry and Alternatives to Custody Training Center (REACT)
- Implemented a phased staffing plan to occupy the AB 900 Project units and functions
- Reviewed and revised Court Security Staffing levels to bring expenditures in line with revenue and to meet the needs of the court services while ensuring public safety

## BUDGET YEAR 2017-2018 OBJECTIVES

- Enhance public safety communication by phasing in installation projects and radio hardware that will expand the radio footprint of the Sheriff's communication system
- Finish construction of the SB-1022 Project, which is comprised of the Re-Entry and Alternatives to Custody Training Center (REACT)
- Focus on recruitment and retention efforts for Deputy Sheriff and Deputy Sheriff-Custodial positions to fill current vacancies from the Adult Detention Expansion and Public Safety Restoration
- Convert the Men's Jail from a Detention Facility to a Court-Holding Facility once the SB-1022 project is activated
- Coordinate and complete an additional Peace Officer Standards and Training (POST) Regular Basic Course at the Ray Simon Regional Criminal Justice Training Center

### BUDGETS WITHIN THE SHERIFF INCLUDE:

- Administration
- Adult Detention Expansion
- CAL ID Program
- CAL-MMET Program
- Civil Process Fee
- Contract Cities
- Court Security
- Dedicated Funds

- Detention
- Driver Training Program
- Jail Commissary/Inmate Welfare
- Justice Assistance Grant
- Operations
- Vehicle Theft Unit

## **KEY CHALLENGES AND OPPORTUNITIES**

- The Sheriff has been continuing to increase the Department's current service and staffing levels through Public Safety Restoration and Adult Detention Expansion. Even though the Board supported a three year restoration plan, the Sheriff's Department has still not been able to fully restore the level of service/staffing that it was providing before the economic downturn in the 2008. The Sheriff currently has 179 Deputy Sheriff allocated positions in the Operations Division and in 2006 there were 214. There are key services that still need to be added to the current Department service level: Community Resource Deputies for all unincorporated communities in the County, multiple taskforces like Central Valley Gang Intelligence Taskforce (CVGIT), as well as our School Resource Officer program.
- Recruitment and retention is a major challenge for the Sheriff's Department similar to other departments nationwide. It is very difficult to recruit and retain well qualified Deputy Sheriff and Deputy Sheriff-Custodial candidates. Since 2013, the department has hired 129 full-time Deputy Sheriff's in our Operations Division and of those hired, 88 have left the department due to retirements, being released from probation and higher paying agencies. The Department has started to add more efforts into recruitment and testing new methods of recruiting, like online advertising and adding testing dates on weekends. The Department is also adding a third Basic Academy class, within a twelve month period of time, at the Ray Simon Regional Criminal Justice Training Center in hopes to recruit and train more Deputy Sheriff's.
- Trial Court Security funding through 2011 Public Safety Realignment is not sufficient to cover the cost of the minimum service level of 43 positions that make up the Court Security Contract with the Stanislaus County Superior Court. Historically, this fund has had to rely on fund balance to cover costs in excess of 2011 realignment revenue received. The department can only rely on fund balance until fund balance is completely depleted, at which time additional revenue will need to be secured or a reduction to costs will be necessary in order to avoid a deficit. The Department is working with the Stanislaus County Superior Court to reach a solution to this developing situation.

### **RELATED LINKS**

For additional information about the Sheriff's Department, refer to the Department's website at: <u>www.scsdonline.com</u>

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Police Protection

## SHERIFF—ADMINISTRATION

Budget Unit 0100 0028100 General Fund

#### SERVICES PROVIDED

This budget funds the Administrative Division of the Sheriff's Department. This Division provides the management, policy direction and oversight of all functions of the Sheriff's Department including specific responsibility for professional standards, human resources, recruitment, labor agreements, compliance, internal affairs, personnel matters, purchasing, payroll, accounting, budgeting, grant and contract management and information technology. This Division also includes the records management and civil services for the department.

Sheriff - Administration	n				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$424,579	\$698,677	\$465,000	\$0	\$465,000
Fines, Forfeitures, Penalties	\$2,340	\$2,400	\$2,500	\$0	\$2,500
Revenue from use of Assets	\$1,623	\$1,250	\$1,500	\$0	\$1,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$652,076	\$560,300	\$608,059	\$0	\$608,059
Miscellaneous Revenue	\$26,467	\$16,100	\$16,100	\$0	\$16,100
Other Financing Sources	\$166,066	\$150,000	\$0	\$150,000	\$150,000
Total Revenue	\$1,273,151	\$1,428,727	\$1,093,159	\$150,000	\$1,243,159
Salaries and Benefits	\$7,936,631	\$7,660,765	\$8,202,236	\$0	\$8,202,236
Services and Supplies	\$1,204,274	\$1,334,561	\$1,281,578	\$0	\$1,281,578
Other Charges	\$661,859	\$419,385	\$703,472	\$0	\$703,472
Fixed Assets					
Equipment	\$399,015	\$456,375	\$484,200	\$150,000	\$634,200
Other Financing Uses	\$10,000	\$10,000	\$10,000	\$0	\$10,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$45,217)	(\$43,500)	(\$43,750)	\$0	(\$43,750)
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,166,562	\$9,837,586	\$10,637,736	\$150,000	\$10,787,736
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$8,893,411	\$8,408,859	\$9,544,577	\$0	\$9,544,577

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

Revenue is estimated to be \$1,243,159, a decrease of \$185,568 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,428,727. Variances in revenue compared to Fiscal Year 2016-2017 are due to a decrease in gun permits revenue projected. In 2016-2017, the department added a position in hopes that this would increase revenue from the program. Due to a processing freeze at the Department of Justice in late 2016 and migration to a new online system by the Sheriff's Department, this additional revenue never materialized. The Department anticipates that this revenue may begin to increase in Budget Year 2017-2018.

 Budget Year 2017-2018 revenue is based on prior year's budget and projections through June 30, 2017. Most revenue sources in the Administration division are from fees collected related to gun permits and civil process services. There has not been much fluctuation of these over the years.

### BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$10,787,736, an increase of \$950,150 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$9,837,586 in order to support increased service levels due to additional positions created through Public Safety Restoration and Adult Detention Expansion.
- The requested budget includes the addition of three vehicles and replacement of eight vehicles used by the Sheriff's Department Administration Civil, Information Technology, Records, Internal Affairs and Employee Relations unit to conduct law enforcement services. The total cost is estimated to be \$150,000 for the new vehicles and \$295,800 for the replacement vehicles. The Sheriff's Department has a total fleet of 509 vehicles; of those 39 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- \$25,000 to accommodate overtime costs that increased based on the adjusted service level that has been implemented prior to the 2017-2018 Proposed Budget. These costs will help with ongoing background investigations, recruitment costs and additional IT services that have been created through Adult Detention Expansion and Public Safety Restoration.
- \$150,000 for a keycard access system for the Department's IT Division as well as a server to give the department the ability to manage their own keycard system.
- \$106,900 for a scanning service that will have the ability to move the Department's records division to a
  paperless system.
- \$79,805 for one Staff Services Analyst position to act as the Department safety officer.
- \$50,000 for replacement batteries for servers.

### STAFFING IMPACTS

Total current authorized positions— 84

- The Department is requesting to add one Staff Services Analyst position. As noted above, this staffing request will be deferred for consideration in the 2017-2018 Final Budget.
- The Department is also requesting to unfund one vacant Legal Clerk III position due to a reduction in gun permit revenue.
- The Department is further requesting to transfer in one Confidential Assistant III from Operations to align the position to the correct budget.

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$10,787,736 be approved for Sheriff – Administration. This budget is funded by \$1,243,159 in estimated department revenue and a \$9,544,577 contribution from the General Fund.

It is also recommended to unfund one vacant Legal Clerk III position and transfer in one Confidential Assistant III position from Operations.

Total recommended authorized positions- 84

# SHERIFF— ADULT DETENTION EXPANSION

Budget Unit 0100 0028400 General Fund

## SERVICES PROVIDED

This budget funds the 552-bed Adult Detention Facility that was funded by a State grant of \$80 million requiring a 10% cash match from Stanislaus County. Project funding was obtained from the Public Safety and Offender Rehabilitation Service Act, Assembly Bill 900. This facility is the first AB 900 Phase II project to reach completion and ready for occupancy in the State of California. This facility allows for proper housing of maximum security inmates, provides a state of the art 15 bed Medical /Mental Health hospital, dedicated medical and mental health housing units, and centralizes booking, intake, release, transportation, and administration services all in one facility.

Sheriff - Adult Detention Expansion					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$1,308,540	\$2,675,867	\$0	\$2,675,867
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$1,308,540	\$2,675,867	\$0	\$2,675,867
Salaries and Benefits	\$0	\$3,859,700	\$8,993,834	\$0	\$8,993,834
Services and Supplies	\$0	\$386.680	\$1,320,898	\$0	¢4 000 000
	ΨŬ	<b>\$360,060</b>	\$1,320,090	<b>Ф</b> О	\$1,320,898
Other Charges	\$0	\$113,876	\$388,735	\$0 \$0	\$1,320,898 \$388,735
Other Charges Fixed Assets	• -	• ,	. , ,	• -	. , ,
u u u u u u u u u u u u u u u u u u u	\$0	\$113,876	\$388,735	\$0	\$388,735
Fixed Assets	\$0 \$0	\$113,876 \$0	\$388,735 \$0	\$0 \$0	\$388,735 \$0
Fixed Assets Other Financing Uses	\$0 \$0 \$0	\$113,876 \$0 \$0	\$388,735 \$0 \$0	\$0 \$0 \$0	\$388,735 \$0 \$0
Fixed Assets Other Financing Uses Equity	\$0 \$0 \$0 \$0	\$113,876 \$0 \$0 \$0	\$388,735 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$388,735 \$0 \$0 \$0
Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$0 \$0 \$0	\$113,876 \$0 \$0 \$0 \$0 \$0	\$388,735 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$388,735 \$0 \$0 \$0 \$0 \$0
Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$113,876 \$0 \$0 \$0 \$0 \$0 \$0	\$388,735 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$388,735 \$0 \$0 \$0 \$0 \$0 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

• Revenue is estimated to be \$2,675,867, an increase of \$1,367,327 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,308,540.

 Revenue is estimated for the 2017-2018 Proposed Budget using the AB 900 Phase II Board of Supervisors Item dated May 17, 2016 showing the 3-to-1 Net County Cost to Community Correction Partnership (CCP) revenue relationship share to expenditures.

### BUDGET AND OPERATIONS

Budget Year 2017-2018 costs are estimated at \$10,703,467, an increase of \$6,343,211 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$4,360,256 in order to support increased service levels planned for implementation in the 2017-2018 Proposed Budget. This includes the recommendation from the phased plan that was approved by the Board of Supervisors on May 17, 2016, in the AB 900 Phase II Public Safety Center Expansion Project.

#### STAFFING IMPACTS

Total current authorized positions— 57

 The Department is requesting to add 19 Deputy Sheriff-Custodial positions and two block-budgeted Legal Clerk III positions. These positions were approved on a previous Board Agenda item, on May 17, 2016, due to AB 900 Phase II Public Safety Center Expansion Projects.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$10,703,467 be approved for Sheriff – Adult Detention Expansion. This budget is funded by \$2,675,867 in estimated department revenue and a \$8,027,600 contribution from the General Fund.

It is also recommended to add 19 Deputy Sheriff-Custodial positions and two block-budgeted Legal Clerk III positions.

Total recommended authorized positions—78

## SHERIFF—CAL ID PROGRAM

Budget Unit 1703 0028600 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the Sheriff's California Identification Program (CAL-ID) which is a statewide fingerprint identification system that is monitored by the Department of Justice. This identification system is currently being expanded to include both fingerprint and mug shot communication with officers in the field in the Sheriff's Department Records Division and the State of California. A Joint Powers Agreement between the nine incorporated cities and the County is in place. The governing board is the Remote Access Network (RAN). The RAN Board is comprised of law enforcement officials from agencies within the County and a member from the Board of Supervisors and a Mayor from a city within the County.

Sheriff - CAL ID Program					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,490	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$453,394	\$446,250	\$455,621	\$0	\$455,621
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$458,884	\$446,250	\$455,621	\$0	\$455,621
Total Revenue Salaries and Benefits	\$458,884 \$100,797	\$446,250 \$106,886	\$455,621 \$112,737	\$0 \$0	\$455,621 \$112,737
1 · · · · · · · · · · · · · · · · · · ·		. ,			
Salaries and Benefits	\$100,797	\$106,886	\$112,737	\$0	\$112,737
Salaries and Benefits Services and Supplies	\$100,797 \$316,242	\$106,886 \$441,650	\$112,737 \$316,573	\$0 \$0	\$112,737 \$316,573
Salaries and Benefits Services and Supplies Other Charges	\$100,797 \$316,242 \$6,318	\$106,886 \$441,650 \$6,870	\$112,737 \$316,573 \$26,311	\$0 \$0 \$0	\$112,737 \$316,573 \$26,311
Salaries and Benefits Services and Supplies Other Charges Fixed Assets	\$100,797 \$316,242 \$6,318 \$0	\$106,886 \$441,650 \$6,870 \$0	\$112,737 \$316,573 \$26,311 \$0	\$0 \$0 \$0 \$0	\$112,737 \$316,573 \$26,311 \$0
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$100,797 \$316,242 \$6,318 \$0 \$0	\$106,886 \$441,650 \$6,870 \$0 \$0	\$112,737 \$316,573 \$26,311 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$112,737 \$316,573 \$26,311 \$0 \$0
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$100,797 \$316,242 \$6,318 \$0 \$0 \$0 \$0	\$106,886 \$441,650 \$6,870 \$0 \$0 \$0 \$0	\$112,737 \$316,573 \$26,311 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$112,737 \$316,573 \$26,311 \$0 \$0 \$0
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$100,797 \$316,242 \$6,318 \$0 \$0 \$0 \$0 \$0	\$106,886 \$441,650 \$6,870 \$0 \$0 \$0 \$0 \$0	\$112,737 \$316,573 \$26,311 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$112,737 \$316,573 \$26,311 \$0 \$0 \$0 \$0 \$0
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$100,797 \$316,242 \$6,318 \$0 \$0 \$0 \$0 \$0 \$0	\$106,886 \$441,650 \$6,870 \$0 \$0 \$0 \$0 \$0 \$0	\$112,737 \$316,573 \$26,311 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$112,737 \$316,573 \$26,311 \$0 \$0 \$0 \$0 \$0 \$0 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$455,621, an increase of \$9,371 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$446,250.
- Cal ID receives funding through California Vehicle Code Section 9250.19, which states the money allocated to a County shall be expended exclusively to fund programs that enhance the capacity of local law

enforcement to provide automated mobile and fixed location fingerprint identification. This revenue is projected using the 2.1% Consumer Price Index for Budget Year 2017-2018.

#### BUDGET AND OPERATIONS

Budget Year 2017-2018 costs are estimated at \$455,621, a decrease of \$99,785 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$555,406. The decrease is attributed to lower costs for information system maintenance agreements due to a recent upgrade done in Fiscal Year 2016-2017 that resulted in reduced maintenance costs.

#### STAFFING IMPACTS

Total current authorized positions-1

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$455,621 be approved for Sheriff – Cal ID Program. This budget is funded by \$455,621 in estimated department revenue.

Total recommended authorized positions— 1

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Police Protection

# SHERIFF—CAL-MMET PROGRAM

Budget Unit 1780 0028889 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the California Multi-jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET). This funding is received through 2011 Public Safety Realignment in the Enhancing Law Enforcement Activities Subaccount. Cal-MMET was previously funded through a multi-year grant through the California Office of Emergency Services (CalOES). This program combats multi- drug trafficking and manufacturing organizations in Stanislaus County and the Central Valley of California.

Sheriff - CAL-MMET					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$775,469	\$700,400	\$715,108	\$0	\$715,108
Charges for Service	\$100,000	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$875,469	\$700,400	\$715,108	\$0	\$715,108
Salaries and Benefits	\$18,227	\$311,555	\$328,500	\$0	\$328,500
Services and Supplies	\$232,805	\$204,199	\$206,756	\$0	\$206,756
Other Charges	\$192,943	\$184,646	\$179,852	\$0	\$179,852
Fixed Assets					
Equipment	\$646,103	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,090,078	\$700,400	\$715,108	\$0	\$715,108
Fund Balance	\$214,609	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$715,108, an increase of \$14,708 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$700,400.
- Cal-MMET received funding through California Penal Code 13821(c) (2) which now directs to Section 29552 of the Government Code that the Controller shall allocate 8.99758189 percent of the remaining amount deposited in the Enhancing Law Enforcement Activities Subaccount in the Local Revenue Fund 2011. This revenue is projected using the 2.1% Consumer Price Index average for Budget Year 2017-2018.

#### **BUDGET AND OPERATIONS**

• Budget Year 2017-2018 costs are estimated at \$715,108, an increase of \$14,708 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$700,400.

#### **STAFFING IMPACTS**

Total current authorized positions-4

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$715,108 be approved for Sheriff – CAL-MMET Program. This budget is funded by \$715,108 in estimated departmental revenue.

Total recommended authorized positions-4

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Police Protection

# SHERIFF—CIVIL PROCESS FEE

Budget Unit 1768 0028840 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the Sheriff's Civil Process Fee division which provides timely and accurate civil process service to the citizens of Stanislaus County. This fund is mandated by Government Code Section 26720-26751 and is to be used solely for technical equipment and vehicles for the Civil Division. Revenue is generated through the process and service of court documents.

Sheriff - Civil Process Fee					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$276,057	\$281,000	\$251,000	\$0	\$251,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$276,057	\$281,000	\$251,000	\$0	\$251,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$35,490	\$114,942	\$130,024	\$0	\$130,024
Other Charges	\$1,036	\$1,112	\$814	\$0	\$814
Fixed Assets					
Buildings & Improvements	\$59,553	\$0	\$0	\$0	\$0
Equipment	\$180,600	\$137,672	\$0	\$0	\$0
Other Financing Uses	\$118,740	\$150,000	\$150,000	\$0	\$150,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$395,419	\$403,726	\$280,838	\$0	\$280,838
Fund Balance	\$119,362	\$122,726	\$29,838	\$0	\$29,838
Net County Cost	\$0	\$0	\$0	\$0	\$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$251,000, a decrease of \$30,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$281,000.
- Civil Process receives funding through California Government Code Section 26731 which states that \$18 of any fee collected under by the Sheriff's Civil division or Marshal under Sections 26721, 26722, 26725, 26726, 26728, 26730, 26733.5, 26734, 26736, 26738, 26742, 26743, 26744 and 26750 shall be deposited in a special fund in the County treasury and the funds deposited shall be for the exclusive use of the Sheriff's Civil division or Marshal. The special fund shall be expended to supplement the costs of the depositor for the

implementation, maintenance, and purchase of auxiliary equipment and furnishings for automated systems. The revenue is estimated on the prior year's fee collections.

- Civil Process also receives funding through California Government Code Section 26746 which states that in addition to any other fees required by law, a processing fee of twelve dollars (\$12) shall be assessed for each disbursement of money collected under a writ of attachment, execution, possession, or sale.
- Civil Process Fees Fund balance is projected to be \$1,392,901 on July 1, 2017. The proposed budget includes the use of \$29,838 fund balance which will be used to offset the cost of three new vehicles.

#### BUDGET AND OPERATIONS

 Budget Year 2017-2018 costs are estimated at \$280,838, a decrease of \$122,888 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$403,726.

#### STAFFING IMPACTS

Total current authorized positions-0

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$280,838 be approved for Sheriff – Civil Process Fee. This budget is funded by \$251,000 in estimated department revenue and a \$29,838 in department fund balance.

Total recommended authorized positions-0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Police Protection

## SHERIFF—CONTRACT CITIES

Budget Unit 0100 0028239 General Fund

#### SERVICES PROVIDED

This budget funds the contracted law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson. These contracts fund police services and all general law enforcement services as specified in the respective contract with each city. Each city government, in partnership with the Sheriff's Department, establishes the level of service to be provided. Law enforcement services are based upon a philosophy of community-oriented policing which is the foundation to ensure and maintain a safe community for the residents of and visitors to Stanislaus County.

#### Hughson Police Services

In September of 2001 the City of Hughson entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Hughson. The current term of the agreement is July 1, 2016, to June 30, 2020.

The City funds 81% of the Lieutenant who serves part of his time as the Police Chief, five Deputy Sheriff positions and one Legal Clerk. One Sergeant position was replaced by increasing the percentage of the Chief. 81% is funded by the City of Hughson and 19% funded by the County. The Sergeant is now funded 100% by the County. This position change is neutral to the current General Fund contribution.

The City of Hughson adopted their General Plan for the City on December 12, 2005. At that time, the City expressed a desire to increase their staffing ratio from .85 to 1.3 field officers per 1,000 residents to meet the needs of the projected growth in population. The current population is 7,000 and there are 0.84 officers per 1,000 residents.

#### Patterson Police Services

In July of 1998 the City of Patterson entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Patterson. The current term of the agreement is July 1, 2016 to June 30, 2020.

The City funds three Sergeants, twelve Deputy Sheriffs, four Detectives, two Traffic Units, one School Resource Officer, two Community Services Officers, one Supervising Legal Clerk, and two Legal Clerks. The Lieutenant who serves most of the time as the Police Chief is 85% funded by the City of Patterson and 15% funded from the County General Fund.

Since 1998, the City of Patterson has grown from a population of 10,300 to its current population of 20,868. For several years, the City of Patterson led the County in growth, resulting in additional Sheriff's Department personnel being requested by the City. Language in the agreement requires the City to maintain a minimum policing ratio of .85 officers per 1,000 residents. After a review of its law enforcement staffing needs, the City has determined they desire a policing ratio of 1.5 officers per 1,000 residents and will work toward achieving that goal over a period of several years. Currently there are 1.09 officers per 1,000 resident.

#### Riverbank Police Services

In 1995, the City of Riverbank entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Riverbank. The term of the agreement is from July 1, 2015 through June 30, 2020.

The City of Riverbank fully funds the 22 full-time positions and one part-time position assigned as part of the Contract Cities budget. Included are a Lieutenant who serves as the Police Chief, two Sergeants, twelve Deputy Sheriffs, three Detectives, one Community Services Officer, one Supervising Legal Clerk, two Legal Clerks and one part-time Legal Clerk.

The City has the goal of attaining a ratio of 1 law enforcement officer per 1,000 residents. Currently, based on a population of 23,504, the Riverbank Police Services law enforcement staffing level is .765 per 1,000 residents. Current staffing levels will still allow the Sheriff's Department to effectively deliver law enforcement services to the community through the effective deployment of resources.

#### Waterford Police Services

In July of 1998, the City of Waterford entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Waterford. The term of the agreement is July 1, 2016 to June 30, 2020.

The City funds one Sergeant, seven Deputy Sheriffs, and one administrative position. The City funds 50% of the Lieutenant who serves part time as the Police Chief.

The City has a goal of attaining a ratio of one law enforcement officer per 1,000 residents. Currently based on a population of 8,610, the Waterford Police Services law enforcement staffing level is .99 per 1,000 residents. Current staffing levels will allow the Sheriff's Department to effectively deliver law enforcement services to the community through the effective deployment of resources.

Sheriff - Contract Cities						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$60,710	\$19,712	\$0	\$0	\$0	
Charges for Service	\$10,044,413	\$10,698,827	\$11,060,083	\$0	\$11,060,083	
Miscellaneous Revenue	\$639	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$10,105,762	\$10,718,539	\$11,060,083	\$0	\$11,060,083	
Salaries and Benefits	\$7,964,974	\$8,647,482	\$8,691,626	\$0	\$8,691,626	
Services and Supplies	\$1,349,445	\$1,176,217	\$1,258,319	\$0	\$1,258,319	
Other Charges	\$741,337	\$587,040	\$598,538	\$0	\$598,538	
Fixed Assets						
Equipment	\$7,153	\$254,800	\$262,000	\$0	\$262,000	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$43,753	\$53,000	\$249,600	\$0	\$249,600	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$10,106,662	\$10,718,539	\$11,060,083	\$0	\$11,060,083	
Fund Balance	\$0	\$0	\$0	\$0	\$0	
Net County Cost	\$900	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$11,060,083, an increase of \$341,544 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$10,718,539.
- Revenue is projected based upon the actual estimated costs of services for a given Fiscal Year by each City.

#### BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$11,060,083, an increase of \$341,544 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$10,718,539.
- The requested budget includes the replacement of nine vehicles used to patrol the community and provide an
  effective deterrent to criminal activity. The total cost is estimated to be \$442,000 for the replacement
  vehicles. The Sheriff's Department has a total fleet of 509 vehicles; of those 39 meet the minimum age and
  mileage requirements to be considered for replacement under the Fleet Services Policy.

#### **STAFFING IMPACTS**

Total current authorized positions— 67

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$11,060,083 be approved for Sheriff – Contract Cities. This budget is funded by \$11,060,083 in estimated department revenue.

Total recommended authorized positions-67

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Police Protection

## SHERIFF—COURT SECURITY

Budget Unit 176C 0028370 Special Revenue

#### SERVICES PROVIDED

This budget funds security that is provided to the Superior Court of Stanislaus County as required by State Assembly Bill 118 (AB 118) which requires each county treasurer, city and county treasurer, or other appropriate officer to create a County Local Revenue Fund 2011. Chapter 6.3 Section 30025(f)(3) requires the monies in the Trial Court Security Account be used exclusively to fund trial court security provided by county sheriffs. These security services are provided to the Court in the Main Courthouse and other Court facilities including juvenile. Services include the movement and security of inmates to and from the facilities and while in the courtrooms. Access to the courts is controlled by the use of metal detectors and staffed by members of this budget.

Sheriff - Court Security	/				
2015-20 Classification Actu		2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$5,087,283	\$5,301,996	\$5,092,680	\$0	\$5,092,680
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
T ( ) D					
Total Revenue	\$5,087,283	\$5,301,996	\$5,092,680	\$0	\$5,092,680
Salaries and Benefits	\$5,087,283 \$5,141,482	\$5,301,996 \$5,370,951	\$5,092,680 \$5,001,470	\$0 \$0	\$5,092,680 \$5,001,470
1					
Salaries and Benefits	\$5,141,482	\$5,370,951	\$5,001,470	\$0	\$5,001,470
Salaries and Benefits Services and Supplies	\$5,141,482 \$27,222	\$5,370,951 \$30,700	\$5,001,470 \$20,700	\$0 \$0	\$5,001,470 \$20,700
Salaries and Benefits Services and Supplies Other Charges	\$5,141,482 \$27,222 \$237,750	\$5,370,951 \$30,700 \$236,177	\$5,001,470 \$20,700 \$217,978	\$0 \$0 \$0	\$5,001,470 \$20,700 \$217,978
Salaries and Benefits Services and Supplies Other Charges Fixed Assets	\$5,141,482 \$27,222 \$237,750 \$0	\$5,370,951 \$30,700 \$236,177 \$0	\$5,001,470 \$20,700 \$217,978 \$0	\$0 \$0 \$0 \$0	\$5,001,470 \$20,700 \$217,978 \$0
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$5,141,482 \$27,222 \$237,750 \$0 \$0	\$5,370,951 \$30,700 \$236,177 \$0 \$0	\$5,001,470 \$20,700 \$217,978 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$5,001,470 \$20,700 \$217,978 \$0 \$0
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$5,141,482 \$27,222 \$237,750 \$0 \$0 \$0	\$5,370,951 \$30,700 \$236,177 \$0 \$0 \$0	\$5,001,470 \$20,700 \$217,978 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$5,001,470 \$20,700 \$217,978 \$0 \$0 \$0
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$5,141,482 \$27,222 \$237,750 \$0 \$0 \$0 \$0 \$0	\$5,370,951 \$30,700 \$236,177 \$0 \$0 \$0 \$0 \$0	\$5,001,470 \$20,700 \$217,978 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$5,001,470 \$20,700 \$217,978 \$0 \$0 \$0 \$0 \$0
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$5,141,482 \$27,222 \$237,750 \$0 \$0 \$0 \$0 \$0 \$0	\$5,370,951 \$30,700 \$236,177 \$0 \$0 \$0 \$0 \$0 \$0	\$5,001,470 \$20,700 \$217,978 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$5,001,470 \$20,700 \$217,978 \$0 \$0 \$0 \$0 \$0 \$0 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$5,092,680, a decrease of \$209,316 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$5,301,996.
- At this level of funding, the Court Security legal budget unit does not have sufficient funding to meet the minimum contractual level of services that exists with the courts. At this time, an additional \$311,238 is

needed to fully fund the contractual service level obligation. Planning is currently underway, in partnership with the courts, to identify impacts to future operations of court security and to identify a funding plan in order to remain within projected revenue sources.

- Chapter 6.3 Section 30025(f)(3) requires the monies in the Trial Court Security Account be used exclusively to fund trial court security provided by the County Sheriff. Certain overhead costs are not allowable expenses that can be charged under the Trail Court Funding Act of 1997 Rule of the Court 810. This fund requires a General Fund contribution to cover the Cost Allocation Plan (CAP) charges that are not allowable under the Trial Court Funding Act or AB118. Each year, the County may need to increase or decrease the contribution to comply with AB 118. For Budget Year 2017-2018, these overhead costs are budgeted at \$99,528 and are included in the Proposed Budget.
- Sheriff Court Security fund balance is projected to be \$47,940 on July 1, 2017. The Department anticipates using \$47,940 of fund balance in Budget Year 2017-2018.

#### BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$5,240,148, a decrease of \$397,680 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$5,637,828.
- Service levels are reduced in the Proposed Budget compared to last fiscal year, in order to meet the minimum level of the current contractual agreement that exists between Stanislaus County and the Superior Court of Stanislaus County. The total resource need is \$359,178 which will be offset by the use of fund balance. A reduction of \$311,238 is necessary in order to stay within available realignment funding and available fund balance.
- The projected costs for this budget are reduced by \$311,238 in order to stay within available funding. There
  are other potential exposures that are not factored into projections to include any salary increases, comp cash
  outs and termination cash outs. These additional potential costs have not been included in this budget
  request.

#### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

\$359,178 offset by available year-end fund balance of \$47,940 for an estimated net unmet need of \$311,238 to meet the minimum level of the current contractual agreement between Stanislaus County and the Superior Court of Stanislaus County.

#### STAFFING IMPACTS

Total current authorized positions— 39

There are no requested changes to the current level of staffing.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$5,240,148 be approved for Sheriff – Court Security. This budget is funded by \$5,092,680 in estimated department revenue, \$47,940 in department fund balance and a \$99,528 contribution from the General Fund.

Total recommended authorized positions— 39

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Police Protection

## SHERIFF—DEDICATED FUNDS

Budget Unit 1743 0028869 Special Revenue Fund

#### SERVICES PROVIDED

This budget funds purchases of equipment that are funded by a dedicated source of revenue received from developer fees; a California Environmental Quality Act (CEQA) mitigation fee of \$339 that is collected on each new single family dwelling in the unincorporated area of the County.

Sheriff - Dedicated Fur	nds				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$29,493	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$29,493	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$0	\$0	\$0
Fund Balance	(\$29,493)	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

• There is no estimated revenue projected for the Dedicated Funds legal budget unit. Revenue from the CEQA mitigation fee has been moved to the Sheriff's Operations Legal Budget Unit.

#### **BUDGET AND OPERATIONS**

• All funds were liquidated from this fund in Fiscal Year 2016-2017 purchases and future revenue will be deposited to the Sheriff's Operations Legal Budget Unit.

• State of California Controller's Office requires that a deactivated Legal Budget Unit should be reported for three years after it is deactivated. This reporting will continue through Budget Year 2019-2020.

#### **STAFFING IMPACTS**

Total current authorized positions— 0

#### **RECOMMENDED PROPOSED BUDGET**

There is no recommended budget for Sheriff – Dedicated Funds.

Total recommended authorized positions-0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Detention and Correction

## SHERIFF—DETENTION

Budget Unit 0100 0028300 General Fund

#### SERVICES PROVIDED

This budget funds the Sheriff's Detention division which provides housing for incarcerated adults in Stanislaus County. This housing provides for the care, custody and safe control of incarcerated adults and is provided within the custodial facilities located at the downtown Men's Jail and the Public Safety Center. The Detention division also administers programs for alternatives to incarceration that consist of the Alternative Work Program, Home Detention and Work Furlough. The Sheriff has legal responsibility to incarcerate adults in a pre-trial status or in a sentenced status so that those individuals are safely secured and not released back into society. The Detention division must comply with all statutory mandates as well as existing, binding case law. The Detention division also provides statewide transportation of inmates sentenced to State prison as well as State prisoners returning to court for active criminal cases.

Sheriff - Detention					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,236	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,282,733	\$1,283,500	\$1,264,160	\$0	\$1,264,160
Charges for Service	\$8,515,549	\$8,056,407	\$8,736,755	\$74,000	\$8,810,755
Miscellaneous Revenue	\$68,535	\$33,500	\$33,000	\$0	\$33,000
Other Financing Sources	\$108,000	\$108,000	\$108,000	\$0	\$108,000
Total Revenue	\$9,978,053	\$9,481,407	\$10,141,915	\$74,000	\$10,215,915
Salaries and Benefits	\$31,770,908	\$30,909,183	\$31,316,199	\$0	\$31,316,199
Services and Supplies	\$4,380,896	\$5,349,743	\$5,349,743	\$74,000	\$5,423,743
Other Charges	\$3,265,806	\$3,594,595	\$3,487,479	\$0	\$3,487,479
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0
Equipment	\$258,046	\$180,000	\$444,900	\$0	\$444,900
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$9,906	\$21,200	\$21,464	\$0	\$21,464
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$39,685,562	\$40,054,721	\$40,619,785	\$74,000	\$40,693,785
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$29,707,509	\$30,573,314	\$30,477,870	\$0	\$30,477,870

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

• Revenue is estimated to be \$10,215,915, an increase of \$734,508 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$9,481,407.

- Budget Year 2017-2018 revenue is based on the prior year's budget and projections through June 30, 2017. Most revenue sources in the Detention division, like Home Detention and Alternative Work Program, are projected using prior year receipts. The Community Correction Partnership (CCP) contribution matches the approved annual CCP plan for Budget Year 2017-2018.
- The increased estimated revenue projection is due to the additional CCP revenue anticipated compared to the Fiscal Year 2016-2017 level of funding received.
- The Stanislaus County Sheriff Detention division is expecting to receive a minimum of \$130,000 in the Supplemental Law Enforcement Services Funding (SLESF) for Budget Year 2017-2018. These funds represent dedicated revenues and are allocated for frontline law enforcement services, personnel, equipment and programs that are necessary to meet those needs. This revenue supports a portion of a Sergeant-Custodial position.

#### BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$40,693,785, an increase of \$639,064 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$40,054,721.
- The Proposed Budget request includes \$74,000 to accommodate the increased cost associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget for a contract with Salvation Army to provide more beds to released inmates. The corresponding revenue will come from increased revenue from the CCP.
- The recommended budget includes the replacement of ten vehicles used by the Sheriff Department's Public Safety Center (PSC), Bureau of Administrative Services and Central Kitchen staff to transport inmates and kitchen items. The total cost is estimated to be \$419,900 for the replacement vehicles. The Sheriff's Department has a total fleet of 509 vehicles; of those 39 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

#### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- \$602,205 for overtime. This current fiscal year projections as well as the last four years actuals average to about \$2,400,000. The Department's base overtime amount that was approved by CEO's Office was \$1,617,295.
- \$25,000 for extra help for Clerical Community Aides that are currently assisting Legal Clerks with various office duties.
- \$175,000 to replace the current roof that the warranty will expire for both the PSC West and also the PSC Minimum Housing Unit 1. Having the roofs resealed will lessen the possibilities of any future water damage within the building.
- \$300,000 for a security cameras upgrade for common areas at the PSC West. This was recommended in the recent Grand Jury report.
- \$150,000 to replace the fire alarm system for PSC Minimum Housing Unit 1, Support Services and Housing Unit I. The current system goes down and poses a safety risk as it is used to notify staff in the event of a fire. Also, it requires staff to conduct physical checks every thirty minutes while the system is non-operational.
- \$745,000 is being requested in additional appropriations that are offset by CCP revenue already included in base budget. This amount will be use to add three to four modular buildings to expand our current program classroom space. This will allow our program classes to have a permanent place instead of being moved from location to location.
- The Department requested to add two block-budgeted Legal Clerk III positions and two block-budgeted Supervising Legal Clerk II positions with a total estimated cost of \$282,843.

#### **STAFFING IMPACTS**

Total current authorized positions-293

 The Department is requesting to add two block-budgeted Legal Clerk III positions and two block-budgeted Supervising Legal Clerk II positions. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$40,693,785 be approved for Sheriff - Detention. This budget is funded by \$10,215,915 in estimated department revenue, \$30,477,870 contribution from the General Fund.

Total recommended authorized positions-293

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Police Protection

## SHERIFF—DRIVER TRAINING PROGRAM

Budget Unit 1769 0028870 Special Revenue Fund

#### SERVICES PROVIDED

This budget funds the Stanislaus County Sheriff's Department Emergency Vehicle Operations Center (EVOC) formal driver's training program. The Department's EVOC is located on the tarmac of the old Crows Landing Naval Air Station.

This training program promotes safe, efficient driving for Deputy Sheriffs, Deputy Sheriff-Custodials, Community Service Officers, Sheriff's Team of Active Seniors (STARS), as well as other law enforcement agencies throughout the County.

Sheriff - Driver Training Program						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$174,274	\$183,501	\$165,000	\$0	\$165,000	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	<b>A</b> 4 <b>7</b> 4 <b>07</b> 4		<b>*</b> 105 000	<b>*</b> •	* · · · · · · · · · · · · · · · · · · ·	
Total Nevenue	\$174,274	\$183,501	\$165,000	\$0	\$165,000	
Salaries and Benefits	\$174,274 \$109,463	\$183,501 \$129,397	\$165,000 \$77,638	\$0 \$0	\$165,000 \$77,638	
· · · · · · · · · · · · · · · · · · ·		. ,				
Salaries and Benefits	\$109,463	\$129,397	\$77,638	\$0	\$77,638	
Salaries and Benefits Services and Supplies	\$109,463 \$4,286	\$129,397 \$10,550	\$77,638 \$20,470	\$0 \$0	\$77,638 \$20,470	
Salaries and Benefits Services and Supplies Other Charges	\$109,463 \$4,286 \$47,232	\$129,397 \$10,550 \$43,554	\$77,638 \$20,470 \$57,635	\$0 \$0 \$0	\$77,638 \$20,470 \$57,635	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets	\$109,463 \$4,286 \$47,232 \$0	\$129,397 \$10,550 \$43,554 \$0	\$77,638 \$20,470 \$57,635 \$0	\$0 \$0 \$0 \$0	\$77,638 \$20,470 \$57,635 \$0	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$109,463 \$4,286 \$47,232 \$0 \$0	\$129,397 \$10,550 \$43,554 \$0 \$0	\$77,638 \$20,470 \$57,635 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$77,638 \$20,470 \$57,635 \$0 \$0	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$109,463 \$4,286 \$47,232 \$0 \$0 \$0 \$0	\$129,397 \$10,550 \$43,554 \$0 \$0 \$0	\$77,638 \$20,470 \$57,635 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$77,638 \$20,470 \$57,635 \$0 \$0 \$0 \$0	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$109,463 \$4,286 \$47,232 \$0 \$0 \$0 \$0 \$0	\$129,397 \$10,550 \$43,554 \$0 \$0 \$0 \$0 \$0	\$77,638 \$20,470 \$57,635 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$77,638 \$20,470 \$57,635 \$0 \$0 \$0 \$0 \$0	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$109,463 \$4,286 \$47,232 \$0 \$0 \$0 \$0 \$0 \$0	\$129,397 \$10,550 \$43,554 \$0 \$0 \$0 \$0 \$0 \$0	\$77,638 \$20,470 \$57,635 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$77,638 \$20,470 \$57,635 \$0 \$0 \$0 \$0 \$0 \$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

 Revenue is estimated to be \$165,000 a decrease of \$18,501 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$183,501.

- Revenue is projected for the 2017-2018 Proposed Budget using the prior year's total revenue received. The
  revenue received for the Driver's Training Program is based on EVOC classes put on by the Department to
  other department's as well as outside agencies.
- Sheriff Driver Training Program fund balance is projected to be \$15,818 on July 1, 2017. The Department
  anticipates contributing \$9,257 to fund balance in Budget Year 2017-2018.

#### BUDGET AND OPERATIONS

- Budget Year 2017-2018 revenue is estimated at \$165,000, a decrease of \$18,501 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$183,501 in order to support current service levels.
- The Sheriff's Department has been notified that the EVOC track will eventually have to relocate based upon anticipated constructions projects. The Department has been reviewing other alternatives for this facility need. A suitable location will be identified for this key training component for law enforcement officer mandated perishable skills training.

#### STAFFING IMPACTS

Total current authorized positions— 0

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$155,743 be approved for Sheriff – Driver Training Program. This budget is funded by \$165,000 in estimated department revenue and a contribution of \$9,257 to department fund balance.

Total recommended authorized positions-0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Detention and Correction

## SHERIFF—JAIL COMMISSARY/INMATE WELFARE

Budget Unit 4081 0028509 Enterprise Fund

#### SERVICES PROVIDED

This budget funds the Jail Commissary/Inmate Welfare Fund that was established under Penal Code Section 4025 and can be used only for the benefit, education or welfare of inmates. Profits generated from commissary sales and phone revenue are expended based on recommendations made by the Inmate Welfare Committee for the benefit, education and welfare of the inmates confined within Stanislaus County detention facilities. The programs provided include vocational welding, landscaping, life skills and substance abuse treatment. In addition, there are programs that provide the opportunity to improve reading skills and to obtain a General Education Development (GED) certificate.

Sheriff - Jail Commissary / Inmate Welfare						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$13,739	\$3,500	\$3,650	\$0	\$3,650	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$160,963	\$138,193	\$138,168	\$0	\$138,168	
Miscellaneous Revenue	\$1,698,945	\$1,157,500	\$1,512,500	\$0	\$1,512,500	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$1,873,647	\$1,299,193	\$1,654,318	\$0	\$1,654,318	
Total Revenue Salaries and Benefits	\$1,873,647 \$305,260	\$1,299,193 \$302,860	\$1,654,318 \$292,980	\$0 \$0	\$1,654,318 \$292,980	
*						
Salaries and Benefits	\$305,260	\$302,860	\$292,980	\$0	\$292,980	
Salaries and Benefits Services and Supplies	\$305,260 \$1,288,553	\$302,860 \$1,462,168	\$292,980 \$1,581,282	\$0 \$0	\$292,980 \$1,581,282	
Salaries and Benefits Services and Supplies Other Charges	\$305,260 \$1,288,553 \$48,698	\$302,860 \$1,462,168 \$52,761	\$292,980 \$1,581,282 \$60,335	\$0 \$0 \$0	\$292,980 \$1,581,282 \$60,335	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets	\$305,260 \$1,288,553 \$48,698 \$0	\$302,860 \$1,462,168 \$52,761 \$0	\$292,980 \$1,581,282 \$60,335 \$0	\$0 \$0 \$0 \$0	\$292,980 \$1,581,282 \$60,335 \$0	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$305,260 \$1,288,553 \$48,698 \$0 \$0	\$302,860 \$1,462,168 \$52,761 \$0 \$0	\$292,980 \$1,581,282 \$60,335 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$292,980 \$1,581,282 \$60,335 \$0 \$0	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$305,260 \$1,288,553 \$48,698 \$0 \$0 \$0	\$302,860 \$1,462,168 \$52,761 \$0 \$0 \$0	\$292,980 \$1,581,282 \$60,335 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$292,980 \$1,581,282 \$60,335 \$0 \$0 \$0 \$0	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$305,260 \$1,288,553 \$48,698 \$0 \$0 \$0 \$0 \$0	\$302,860 \$1,462,168 \$52,761 \$0 \$0 \$0 \$0 \$0	\$292,980 \$1,581,282 \$60,335 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$292,980 \$1,581,282 \$60,335 \$0 \$0 \$0 \$0 \$0	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$305,260 \$1,288,553 \$48,698 \$0 \$0 \$0 \$0 \$0 \$0	\$302,860 \$1,462,168 \$52,761 \$0 \$0 \$0 \$0 \$0 \$0	\$292,980 \$1,581,282 \$60,335 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$292,980 \$1,581,282 \$60,335 \$0 \$0 \$0 \$0 \$0 \$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$1,654,318, an increase of \$355,125 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,299,193.
- Jail Commissary/Inmate Welfare receives funding through California Penal Code Section 4025(d) which states there shall be deposited in the inmate welfare fund any money, refund, rebate, or commission received

from a telephone company or pay telephone provider when the money, refund, rebate or commission is attributable to the use of pay telephones which are primarily used by the inmates when incarcerated.

- California Penal Code Section 4025(e) states the money and property deposited in the inmate welfare fund shall be expended for the benefit, education and welfare of the inmates confined within the jail.
- Budget Year 2017-2018 revenue is based on the prior year's budget and projections through June 30, 2017.
- Variance in Revenue compared to Fiscal Year 2016-2017 is an increase in phone revenue. Phone revenue
  was not included in 2016-2017 Adopted Final Budget due to legislation which was pending and was projected
  to drastically reduce the amount of revenue anticipated.
- Jail Commissary/Inmate Welfare fund balance is projected to be \$957,629 on July 1, 2017. The proposed budget includes the use of \$280,279 fund balance.

#### **BUDGET AND OPERATIONS**

• Budget Year 2017-2018 costs are estimated at \$1,934,597, an increase of \$116,808 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,817,789 in order to support current service levels.

#### STAFFING IMPACTS

Total current authorized positions-3

There are no requested changes to the current level of staffing.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$1,934,597 be approved for Sheriff – Jail Commissary/Inmate Welfare. This budget is funded by \$1,654,318 in estimated department revenue and \$280,279 in departmental fund balance.

Total recommended authorized positions— 3

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Police Protection

## SHERIFF—JUSTICE ASSISTANCE GRANT

Budget Unit 1799 0028610 Special Revenue Fund

#### SERVICES PROVIDED

This budget funds the Edward Byrne Justice Assistance Grant which is administered by the Department of Justice (DOJ). This grant is a joint grant between the Sheriff's Department, Probation Department and the City of Modesto and funds no positions. This budget also funds the Justice Assistance Grant which is administered by the California Board of State Community Corrections (BSCC) as a pass through for Department of Justice (DOJ). This grant includes funding for four Modesto Police Department positions and a Deputy Probation Officer I/II position. This grant also gives funding to the Stanislaus Family Justice Center and the Boys and Girls Club of Stanislaus County.

Sheriff - Justice Assistance Grant						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$741,921	\$721,485	\$454,753	\$0	\$454,753	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$741,921	\$721,485	\$454,753	\$0	\$454,753	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$660,438	\$635,936	<b>©</b> 050 405	\$0	\$356,465	
Services and Supplies	φ000, <del>4</del> 30	\$035,930	\$356,465	<b>Ф</b> О	\$550,405	
Other Charges	\$108,406	\$85,549	\$356,465 \$98,288	\$0 \$0	\$98,288	
••	. ,		. ,	• -	. ,	
Other Charges	\$108,406	\$85,549	\$98,288	\$0	\$98,288	
Other Charges Fixed Assets	\$108,406 \$0	\$85,549 \$0	\$98,288 \$0	\$0 \$0	\$98,288 \$0	
Other Charges Fixed Assets Other Financing Uses	\$108,406 \$0 \$0	\$85,549 \$0 \$0	\$98,288 \$0 \$0	\$0 \$0 \$0	\$98,288 \$0 \$0	
Other Charges Fixed Assets Other Financing Uses Equity	\$108,406 \$0 \$0 \$0	\$85,549 \$0 \$0 \$0	\$98,288 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$98,288 \$0 \$0 \$0	
Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$108,406 \$0 \$0 \$0 \$0	\$85,549 \$0 \$0 \$0 \$0	\$98,288 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$98,288 \$0 \$0 \$0 \$0 \$0	
Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$108,406 \$0 \$0 \$0 \$0 \$0 \$0	\$85,549 \$0 \$0 \$0 \$0 \$0 \$0	\$98,288 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$98,288 \$0 \$0 \$0 \$0 \$0 \$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$454,753, a decrease of \$266,732 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$721,485.
- Revenue for the Proposed Budget is based on the estimated balance available for these grant awarded funds.

#### **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$454,753, a decrease of \$266,732 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$721,485.
- The diverse in planned expenditures is due to a reduction in grant funds available in Budget Year 2017-2018. The Sheriff's Department will continue to pass through available funds to designated agencies and Community Based Organizations.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$454,753 be approved for Sheriff – Justice Assistance Grant. This budget is funded by \$454,753 in estimated department revenue.

Total recommended authorized positions—0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Other Protection

## SHERIFF—OPERATIONS

Budget Unit 0100 0028200 General Fund

#### SERVICES PROVIDED

This budget funds the Operations division which provides law enforcement services in the unincorporated areas of Stanislaus County, including but not limited to the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida. These services include Sheriff's Patrol, Investigations, and Drug Enforcement. This budget also funds the Coroner's Office, Public Administrator, and Training Center. The Sheriff's Department will continue to maintain a leadership role in the community through effective community relationships and proactive enforcement efforts. The Department will also work closely with local, state, and federal partners in identifying and responding to potential threats to our communities.

The Patrol Division budget has been separated into the following units to enable the Sheriff's Department to better account for revenue and expenditures: Air Support, Bomb Team, K-9 Unit, Special Weapons and Tactics (SWAT), Dive Team, Mounted Unit, Reservoir Unit, Off Highway Vehicles Enforcement Team (OHVET), Critical Response Team (HNT), High Intensity Drug Trafficking Area (HIDTA), Property and Evidence, the Identification Unit, the Community Resource Deputies Crime Reduction Team and the Sheriff's Team Investigating Narcotics and Gangs (STING).

Sheriff - Operations					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$21,035	\$20,000	\$20,000	\$0	\$20,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,461,146	\$979,350	\$1,097,908	\$0	\$1,097,908
Charges for Service	\$1,556,423	\$1,176,840	\$1,032,927	\$6,000	\$1,038,927
Miscellaneous Revenue	\$72,973	\$10,600	\$10,600	\$0	\$10,600
Other Financing Sources	\$13,427	\$0	\$0	\$0	\$0
Total Revenue	\$3,125,004	\$2,186,790	\$2,161,435	\$6,000	\$2,167,435
Salaries and Benefits	\$20,106,714	\$20,014,849	\$23,247,412	\$6,000	\$23,253,412
Services and Supplies	\$6,046,822	\$5,209,260	\$5,112,630	\$0	\$5,112,630
Other Charges	\$2,422,540	\$2,497,766	\$2,150,175	\$0	\$2,150,175
Fixed Assets					
Buildings & Improvements	\$9,999	\$260,000	\$0	\$0	\$0
Equipment	\$2,620,798	\$1,223,800	\$741,700	\$690,000	\$1,431,700
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
U	\$0 (\$542,184)	\$0 (\$553,960)	\$0 (\$647,362)	\$0 \$0	\$0 (\$647,362)
Equity	• -	+-	+-	• -	+-
Equity Intrafund	(\$542,184)	(\$553,960)	(\$647,362)	\$0	(\$647,362)
Equity Intrafund Contingencies	(\$542,184) \$0	(\$553,960) \$1,172,110	(\$647,362) \$0	\$0 \$0	(\$647,362) \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated to be \$2,167,435, a decrease of \$19,355 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$2,186,790.
- Budget Year 2017-2018 revenue is based on prior year's budget and projections through June 30, 2017. Most of the revenue sources are related to collections of billable law enforcement services through various contracts.
- The Stanislaus County Sheriff Operations Division is expecting to receive a minimum of \$100,000 in the Supplemental Law Enforcement Services Funding (SLESF) for Budget Year 2017-2018. These funds represent dedicated revenues and are allocated for frontline law enforcement services, personnel, equipment and programs that are necessary to meet those needs. This revenue supports a portion of a Sergeant's position.
- Variance in revenue compared to Fiscal Year 2016-2017 is due to a decrease in revenue from no longer participating in a Child Protective Services Deputy contract through the Community Services Agency (CSA) which paid for one Deputy Sheriff. The position has been moved to a vacant, unfunded status due to its tie to this funding source.

#### BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$31,300,555 an increase of \$1,476,730 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$29,823,825 in order to support increased service levels due to additional positions created through Public Safety Restoration.
- The Proposed Budget request includes \$696,000 to accommodate the increased cost associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget. Of the increase, \$6,000 is for additional overtime costs and is covered with additional revenue coming from a fair security service contract and \$690,000 is for Phase II of the Digital radio Signal upgrade project expenses.
- The recommended budget includes the replacement of 11 vehicles used by the Sheriff Department's Operations Division staff to patrol the community and provide an effective deterrent to criminal activity. The total cost is estimated to be \$522,400 for the replacement vehicles. The Sheriff's Department has a total fleet of 509 vehicles; of those 39 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

#### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- \$80,000 for services and supplies needed on an on-going basis for the department Sting Team. This team
  has been increasing services and need the appropriations to help them with their street level operations.
- \$45,000 for one replacement vehicle that was incorrectly added to the contract city vehicle list.
- \$45,000 for annual software maintenance for In-Time software.
- \$40,000 for a SWAT team room remodel to allow weapons to be stored according to ATF regulations.
- \$15,000 for a new Mounted Unit arena that needs to be replaced due to construction of the Day Reporting Center and the REACT Center.
- \$30,000 for additional surveillance system equipment for the Evidence Unit. This is for security purposes and for department outside evidence storage locations.
- \$200,000 for a replacement of a Bomb Truck. The current bomb truck is 17 years old and needs to be replaced. The Bomb team is one of the most active specialty teams and need a reliable truck to get to and from calls for service.
- \$67,657 for training, fuel and overtime to train two new pilots for our Air Support Unit. In the past, the Department had three pilots. These are full-time Deputy Sheriff's that fly as a collateral assignment. Due to retirements, there is only one pilot left. This pilot has been flying full-time for almost one year. These appropriations would allow for training of the additional pilots and allow the current pilot to return to patrol and fly on a part-time basis.

 \$250,000 for the Long Ranger Helicopter Engine Overhaul. Even though the Helicopter is currently getting repaired, there is an estimated 177 hours left in engine life before the engine overhaul needs to be completed. This is anticipated to happen by December 2017.

#### STAFFING IMPACTS

Total current authorized positions— 160

 The Department is requesting to unfund one vacant Deputy Sheriff position due to the Department not renewing a Child Abuse contract position with the Community Services Agency. The Department is also requesting to transfer out one Confidential Assistant III to Administration.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$31,300,555 be approved for Sheriff – Operations. This budget is funded by \$2,167,435 in estimated department revenue and a \$29,133,120 contribution from the General Fund.

It is also recommended to unfund one vacant Deputy Sheriff position and transfer out one Confidential Assistant III position to Administration.

Total recommended authorized positions-158

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 CRIMINAL JUSTICE/PUBLIC PROTECTION Police Protection

## SHERIFF—VEHICLE THEFT UNIT

Budget Unit 1715 0028825 Special Revenue Fund

#### SERVICES PROVIDED

This budget funds the Vehicle Theft Unit that targets all vehicle-related cases including car-jacking, attempted murders, murders and kidnappings during an auto theft. The program focuses on investigation, arrests, and obtaining felony convictions and longer prison sentences for repeat offenders. This is carried out through multijurisdictional cooperation with law enforcement agencies throughout the State and constant contact with the Stanislaus County Auto Theft Task Force (StanCATT). The program provides funding for personnel costs for the Sheriff, the District Attorney and several other agencies that provide staffing for this unit, including the Ceres and Modesto Police Departments.

Sheriff - Vehicle Theft	Unit				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$451,966	\$427,450	\$436,426	\$0	\$436,426
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$4,000	\$2,000	\$0	\$2,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$451,966	\$431,450	\$438,426	\$0	\$438,426
Salaries and Benefits	\$0	\$93,848	\$151,649	\$0	\$151,649
Services and Supplies	\$83,794	\$179,785	\$153,857	\$0	\$153,857
Other Charges	\$230,959	\$204,638	\$206,378	\$0	\$206,378
Fixed Assets					
Equipment	\$0	\$8,000	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$314,753	\$486,271	\$511,884	\$0	\$511,884
Fund Balance	(\$137,213)	\$54,821	\$73,458	\$0	\$73,458
Net County Cost	\$0	\$0	\$0	\$0	\$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

 Revenue is estimated to be \$438,426, an increase of \$6,976 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$431,450. This revenue is projected using the 2.1% Consumer Price Index average for Budget Year 2017-2018.

- The Vehicle Theft Unit receives funding through California Vehicle Code Section 9250.14, which states the money allocated to a county shall be expended exclusively to fund programs that enhance the capacity of local police and prosecutors to deter, investigate, and prosecute vehicle theft crimes.
- Vehicle Theft Unit fund balance is projected to be \$283,347 on July 1, 2017. The proposed budget includes the use of \$73,458 fund balance.

#### BUDGET AND OPERATIONS

 Budget Year 2017-2018 costs are estimated at \$511,884, an increase of \$25,613 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$486,271 in order to support current service levels.

#### **STAFFING IMPACTS**

Total current authorized positions-1

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$511,884 be approved for Sheriff – Vehicle Theft Unit. This budget is funded by \$438,426 in estimated department revenue and \$73,458 in department fund balance.

Total recommended authorized positions-1

## A Healthy Community

## **INTRODUCTION**

A healthy community is vital to the quality of life for our residents. The primary focus on protecting and promoting the physical health and safety of our residents includes preventing disease, disability and death. Protecting emotional safety focuses on social problems that include homelessness. incarceration. and fragmented families with financial and emotional needs. An emphasis on prevention helps to improve the quality of life for those served. Resources dedicated to prevention allow a broader population to be served than the resources required for direct service. Audits and external oversight of State



and Federal mandated programs demonstrate that County agencies are effectively administering these services.

- The Area Agency on Aging plans and coordinates senior services to promote independence and self-sufficiency. Veterans Services provides assistance and advocacy to the men and women who served in the Armed Forces of America, their dependents and survivors;
- Behavioral Health and Recovery Services provides outpatient and residential behavioral health services to promote emotional health and recovery;
- The Department of Child Support Services enforces child support orders and establishes and enforces paternity orders;
- The Children and Families Commission funds education, health, and child care programs that promote early childhood development, from prenatal through age five;
- The Community Services Agency operates social welfare programs including protective services for children and adults, temporary financial assistance to those in need, emergency food assistance, foster care, and adoptions; and
- The Health Services Agency provides required public health programs including assessment, monitoring, reporting and assurance of the population's health, with a local focus on prevention and protection. The Agency also operates a safety net primary care and specialty clinic system and as an integrated and collaborative effort, trains Family Medicine and Orthopedic resident physicians.

#### BUDGET YEAR 2017-2018 ISSUES

The 2017-2018 Proposed Budget recommends \$538,054,377 in appropriations for this priority area. These expenditures are funded by a combination of \$511,432,792 in department revenue, \$9,161,158 in fund balance/retained earnings and \$17,460,427 in General Fund revenue contribution. The net General Fund revenue allocation for Behavioral Health and Recovery Services' programs, including Mental Health and Public Guardian, is \$1,980,924; for the Community Services Agency programs, including General Assistance, In-Home Supportive Services Provider Wages, Public Authority Benefits, Public Authority Administration, Public Economic Assistance, and Services and Support, the net General Fund revenue allocation is \$8,974,586; for the Health Care, and Public Health, the net General Fund revenue allocation is \$5,767,375; for the Area Agency on Aging and Veterans the net General Fund revenue is \$637,542; for the Stanislaus Veterans Center the net General Fund revenue is \$100,000.

The Department of Aging and Veterans Services Proposed Budget totals over \$4 million and includes sufficient Older American Act (OAA) funding that will provide through Howard Training Center (HTC), the Senior Meals Program provider, five days per week of meal service at all 13 Congregate Meal sites located throughout the County. The Department moved into the new Stanislaus Veterans Center at the beginning of April 2017.

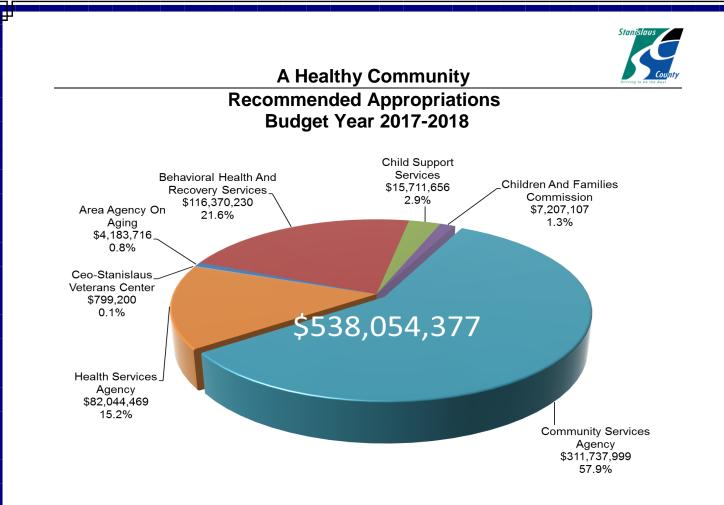
Behavioral Health and Recovery Services, with a total Proposed Budget of \$116.4 million, continues to work with County Stakeholders to identify and provide needed services for the community. The Department is also working towards the development of a comprehensive business and facilities strategic plan, beginning in the fall of 2017. Upon completion, the plan will guide the Department on the best use of existing resources and help develop creative ways to provide services not currently considered in order to improve efficiencies and outcomes.

In the Community Services Agency (CSA) the Proposed Budget totals \$311.7 million. This includes Federal and State funding in support of Health Care Reform and Welfare to Work early engagement, family support and subsidized employment. The Department is working on the Community Services Facility (CSF) Master Plan. This planning process includes evaluating the existing operation and a facility programming analysis. The overall plan is to improve the efficiency and effectiveness of the CSF Departments delivering key social services programs to County consumers. Additionally, the effort will include a physical security evaluation and planning effort to ensure the safety and security of County staff and clients in the heavily used CSF.

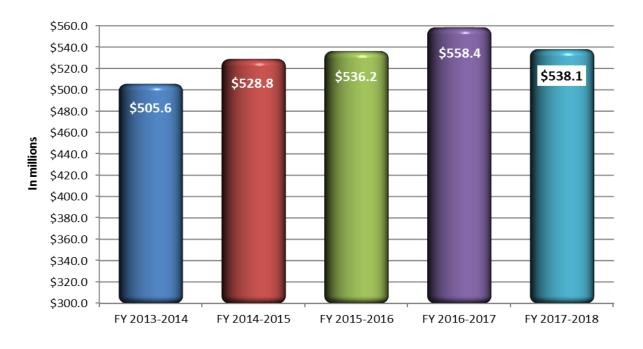
The Health Services Agency's Proposed Budget totals \$82 million. The Department is actively working on its new Visioning Project to develop a business and master facilities plan, which began in Fiscal Year 2016-2017. With the mindset of continuous improvement, the Visioning Project will provide a strategic approach to long-term facility needs and address opportunities to improve service delivery to the community.

Stanislaus Veterans Center's Proposed Budget for 2017-2018 is \$799,200. Through a partnership between the County, City of Modesto, and Veterans Foundation of Stanislaus County for a 10 year period the county is establishing this budget unit. This unique opportunity of having a "one-stop shop" model provides for the 27,000-plus veterans in Stanislaus County to access benefits, education, employment, training, health services, transportation and other services. It allows for veterans organizations to hold meetings, conferences, conventions, social activities, banquets and more opportunities to enhance the quality of lives for veterans, seniors and disabled adults. The Stanislaus Veterans Center opened at the beginning of April 2017. The Department of Area Agency on Aging Services and Veterans Services, the Community Services Agency's Adult Protective Services and two non-profit organizations now reside in the new Center.





## **Five Year Comparison of Appropriations**





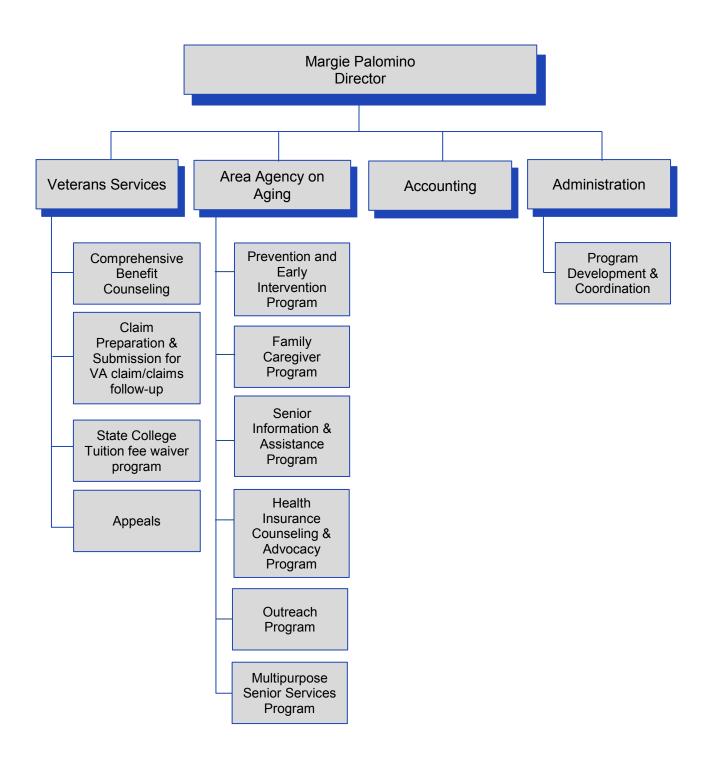
# A Healthy Community Summary of Budget Appropriations

Page	!			Recommended 2017-2018
	AREA	AGENCY O	N AGING	\$4,183,716
	Fund	Org		
213	1051	0031000	Area Agency on Aging	\$3,645,171
215	0100	0032000	Veterans Services	\$538,545
			ALTH AND RECOVERY SERVICES	\$116,370,230
	Fund	•		
222	1501	6000000	Behavioral Health and Recovery Services	\$52,572,244
226	1502	6500001	Alcohol and Drug Program	\$10,864,800
228	1504	6400001	Managed Care	\$12,508,335
230	1507	6800000	Mental Health Services Act (MHSA)	\$36,185,852
233	1503	6030000	Public Guardian	\$1,353,989
235	1505	6700001	Stanislaus Recovery Center	\$2,885,010
			S VETERANS CENTER	\$799,200
	Fund	Org		
237	1665	0016600	CEO-Stanislaus Veterans Center	\$799,200
		SUPPORT	SERVICES	\$15,711,656
	Fund	-		
243	1071	0240000	Child Support Services	\$15,711,656
			FAMILIES COMMISSION	\$7,207,107
	Fund	-		
249	1755	0016140	Children and Families Commission	\$7,207,107
			RVICES AGENCY	\$311,737,999
	Fund	Org		
261	1631	0045050	Program Services and Support	\$149,213,133
265	1637	0045961	County Children's Fund	\$152,872
267	1633	0045901	General Assistance	\$670,128
270	1640	0045980	IHSS Public AuthorityAdministration	\$681,816
270 272	1641	0045990	IHSS Public AuthorityBenefits	\$871,618
270 272 274	1641 1642	0045990 0045992	IHSS Public AuthorityBenefits IHSS Provider Wages	\$871,618 \$59,905,489
270 272	1641	0045990	IHSS Public AuthorityBenefits	\$871,618



# A Healthy Community Summary of Budget Appropriations

Page					Recommended 2017-2018
	HEAL	TH SERVICE		\$82,044,469	
	Fund	Org			
288	1401	1301000	Administration		\$8,153,144
290	4051	1010001	Clinics and Ancillary Services		\$46,935,904
293	1429	1210001	Emergency Medical Services Discretionary Fund		\$95,300
295	1404	1501000	Indigent Health Care Program (IHCP)		\$228,563
297	1434	1500010	IHCP-Emergency Medical Services Hospital		\$200,700
299	1435	1500020	IHCP-Emergency Medical Services Physicians		\$358,100
301	1402	1200001	Public Health		\$26,052,758
304	1428	1250001	Public Health - Vital and Health Statistics		\$20,000
_				TOTAL	\$538,054,377



3500 Coffee Road, Suite 19, Modesto, CA 95355 Tel: (209) 558-7825 www.agingservices.info

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Other Assistance

## AREA AGENCY ON AGING Margie Palomino, Director

## BUDGET IN BRIEF

Budget Summary	2017-2018
Total Revenue	\$3,460,096
Use of Fund Balance	\$86,078
Net County Cost	\$637,542
Gross Costs	\$4,183,716
% Funded by General Fund	15.2%
Total Allocated Positions	22

## **MISSION STATEMENT**

To help seniors and veterans obtain the services and benefits they need to live secure, healthy and independent lives.

#### DEPARTMENT SERVICES AND PROGRAMS

The **Area Agency on Aging** (AAA), in accordance with the Older Americans Act (OAA), serves as a visible and effective advocate for older individuals and provides local leadership in accomplishing State and Federal program goals. The AAA plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts to approximately 12,000 seniors. In accordance with OAA guidelines the AAA staff must give priority to those who are low income, frail, minority, and/or at risk of losing their independence. The services and programs are free, with donations accepted.

Programs & Services are provided either by the AAA staff or are contracted to local non-profit organizations. Programs funded by the OAA include:

- Senior Information & Assistance-Connecting seniors to various services & programs
- Outreach-Public information at community events
- Family Caregiver Support Program-Respite for informal caregivers.
- Case Management-Assists seniors on a short term basis & who do not qualify for the Multipurpose Senior Services Program.
- Congregate & Home-Delivered Meals-13 Sites throughout the County and delivery to home-bound seniors
- Legal Assistance-Consumer & benefit issues, advocacy & referrals
- Long Term Care Ombudsman-Help for seniors in care facilities
- Elder Abuse Prevention-Education to prevent elder abuse

- Homemaker-Light housekeeping twice per month
- Employment-Training program for low income seniors
- Health Promotion-Fall prevention and exercise programs

State-funded programs include:

- Multipurpose Senior Services Program (MSSP)-Case management for seniors on full Medi-Cal.
- Health Insurance Counseling and Advocacy Program (HICAP) - Counseling for Medicare recipients.

The AAA will continue to be involved and expand the numerous partnerships and collaborations with community organizations and other County departments. A key partnership with the Behavioral Health and Recovery Services (BHRS) has provided seniors who are experiencing depression with several options to handle life-altering issues. Seniors referred to the *Project Hope Program* receive one-on-one counseling in their home. Also included in this program are peer counseling and friendly visitor programs. *Project Hope* is funded through the Mental Health Services Act.

The AAA staff has been involved with Stanislaus Council of Governments (StanCOG) to ensure that transportation options are available for seniors and persons with disabilities. The Senior Coalition of Stanislaus County includes AAA staff and staff from multiple agencies, striving to foster greater collaboration as seniors need a variety of types of care. The volunteer Stanislaus Senior Foundation

includes members of the AAA staff. The Foundation has been the means for many seniors to

have emergency needs met at critical times. Additionally, the AAA, in partnership with the Healthy Aging Association, will offer the Annual Healthy Aging and Fall Prevention Summit.

The County Veterans Services Office (CVSO) assists veterans and their qualified dependents in obtaining Federal, State, and local benefits and provides counseling on Federal, State and local veterans benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to gualified whose attending veterans dependents are colleges/universities in the California State University system.

Members of the CVSO staff participate in the "Focus on Prevention Initiative", working with veterans groups, and organizations to coordinate services for homeless veterans, promoting the various services available for veterans. The CVSO will continue offering the increased outreach activities, in partnership with the Veterans Advisory Commission, the Stanislaus Veterans Center and the VA Modesto Clinic.

The CVSO certified Veterans Representatives can assist veterans, widows of veterans, children of deceased or disabled veterans and parents of deceased veterans. Benefits can include: compensation for service related injuries or illnesses; referral to VA medical care; vocational rehabilitation; financial help towards the cost of care at home or in care facilities; pension for war era veterans; death benefits; allowances for dependents; life insurance; and burial benefits.

Information and referral services to link veterans to other County and community services are also provided. These can include programs such as education benefits; VA & Cal Vet home loans; alcohol and drug dependency treatment; and Post Traumatic Stress Disorder (PTSD) counseling.

The goal of these services is to maximize Federal/State benefits and reimbursements. The County Veterans Services Office brings maximum return to the County for the funds expended in providing services to the veteran population. In addition to this revenue being spent in local businesses, the California Department of Finance estimates that approximately 16 cents of every award dollar represents new local tax revenue.

The Veterans Representatives are accredited and trained in Veterans Administration benefits. They will assist with submitting a claim to the Veterans Administration and will provide follow-up service to ensure the benefits have been received. Filing for any claims is free.

The AAA Department moved into the new one-stop Veterans Center Facility in early April along with the Community Services Agency, In-Home Supportive Services and Adult Protective Services Programs. This one-stop shop allows veterans to conduct meetings, hold events, get information and referrals, hold social events and conferences, and obtain assistance. This unique partnership provides for veterans to obtain information on benefits available to them such as education, employment, Veterans Administration Benefits, medical referrals, and financial services offered by the programs collocated at the Veterans Center.

#### BOARD OF SUPERVISORS PRIORITY AREA

The Area Agency on Aging supports the Board Priority area of A Healthy Community by aligning department accomplishments and objectives with the following Board goals: Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families; Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations; and Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness.

### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of the Fiscal Year 2016-2017 and Objectives for the Budget Year 2017-2018 for the Area Agency on Aging include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Healthy Aging and Fall Prevention Summit-October 21, 2016-Over 1,100 seniors and caregivers received free health screenings and information
- The non-profit Senior Foundation, collaborating with AAA staff, assisted 22 low income seniors meet critical needs such as assistance with utility bills or essential equipment to maintain their independence
- AAA staff continued to meet mental health needs of seniors through Project Hope, the prevention & early intervention (PEI) programs. Through 12/31/16, 133 seniors were participating in the PEI programs and 33 seniors received counseling services
- The AAA staff continues to participate with other County departments to promote healthy eating and exercise through the SNAP-Ed program
- Aging and Veterans Services staff worked to transfer the Veterans Transportation Program from the Veterans Administration to MOVE, the consolidated transportation services agency

#### BUDGET YEAR 2017-2018 OBJECTIVES

- The AAA staff will sponsor a training opportunity through a contract with the REST Companion program; enabling the staff of various organizations to train volunteers to give respite assistance to caregivers throughout the County
- The AAA staff will collaborate with various transportation services to promote and implement door-throughdoor assistance for frail seniors and persons with disabilities
- The AAA staff will continue collaboration with MOVE to increase the number of volunteers available to transport veterans to essential medical appointments
- The Veterans Service Office (VSO) staff will collaborate with the Stanislaus County Veterans Advisory Commission and the Veterans Foundation of Stanislaus County to invite various Federal and Community Based Organizations to use the Stanislaus Veterans Center to promote and provide services to veterans

#### BUDGETS WITHIN THE AREA AGENCY ON AGING INCLUDE:

- Area Agency on Aging
- Veterans Services

#### **RELATED LINKS**

For additional information about the Area Agency on Aging, refer to the Department's website at: <u>www.agingservices.info</u>

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Other Assistance

### AREA AGENCY ON AGING

Budget Unit 1051 0031000 Special Revenue Fund

#### SERVICES PROVIDED

This budget funds the Area Agency on Aging (AAA), in accordance with the Older Americans Act (OAA). The AAA serves as a visible and effective advocate for older individuals and provides local leadership in accomplishing State and Federal program goals. The AAA also plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts, to approximately 12,000 seniors with priority to those who are low income, frail, minority, and/or at risk of losing their independence. Programs that are provided directly through the AAA include: Senior Information and Assistance; Outreach; Family Caregiver Support Program; Multipurpose Senior Services Program (MSSP); Case Management and the Health Insurance Counseling and Advocacy Program (HICAP). Project Hope, which is funded with Prevention and Early Intervention (PEI) funds from Behavioral Health and Recovery Services Mental Health Services Act, is also provided as a direct service. All other OAA programs and services are contracted to local service providers, including: Congregate and Home-Delivered Meals, Legal Assistance; Long Term Care Ombudsman; Elder Abuse Prevention; Homemaker; Respite Care; Employment; and Fall Prevention and Health Promotion.

The AAA will continue to be involved and expand the numerous partnerships and collaborations with community organizations and other County departments. This aging network will continue to find ways to expand the community-based system of services, that will assist the increasing number of seniors and adults with disabilities to remain independent and live in their communities for as long as possible. The AAA will also continue to offer staff support to its advisory board, the Commission on Aging; to the Services to Older Adults Advisory Council (STOAAC); and to the Veterans Advisory Commission. Additionally, the AAA, in partnership with the Healthy Aging Association, will offer the 15<sup>th</sup> Annual Healthy Aging and Fall Prevention Summit in October 2017. The AAA staff will continue to be an active member of the Stanislaus Elder Abuse Prevention Alliance (SEAPA), the Stanislaus Senior Foundation, and the Senior Coalition of Stanislaus County.

Area Agency on Aging								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$10,496	\$0	\$0	\$0	\$0			
Intergovernmental Revenue	\$2,855,346	\$2,877,644	\$2,949,171	\$0	\$2,949,171			
Charges for Service	\$317,501	\$312,000	\$312,000	\$0	\$312,000			
Miscellaneous Revenue	\$7,165	\$5,000	\$5,000	\$0	\$5,000			
Other Financing Sources	\$2,276	\$0	\$0	\$0	\$0			
Total Revenue	\$3,192,784	\$3,194,644	\$3,266,171	\$0	\$3,266,171			
Salaries and Benefits	\$1,437,978	\$1,593,185	\$1,593,185	\$86,078	\$1,679,263			
Services and Supplies	\$341,623							
	φ341,023	\$324,211	\$301,890	\$0	\$301,890			
Other Charges	\$1,587,036	\$324,211 \$1,622,318	\$301,890 \$1,664,018	\$0 \$0	\$301,890 \$1,664,018			
Other Charges Fixed Assets	. ,	. ,	. ,	• -	. ,			
e e e e e e e e e e e e e e e e e e e	\$1,587,036	\$1,622,318	\$1,664,018	\$0	\$1,664,018			
Fixed Assets	\$1,587,036 \$0	\$1,622,318 \$0	\$1,664,018 \$0	\$0 \$0	\$1,664,018 \$0			
Fixed Assets Other Financing Uses	\$1,587,036 \$0 \$0	\$1,622,318 \$0 \$0	\$1,664,018 \$0 \$0	\$0 \$0 \$0	\$1,664,018 \$0 \$0			
Fixed Assets Other Financing Uses Equity	\$1,587,036 \$0 \$0 \$0	\$1,622,318 \$0 \$0 \$0	\$1,664,018 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$1,664,018 \$0 \$0 \$0			
Fixed Assets Other Financing Uses Equity Intrafund	\$1,587,036 \$0 \$0 \$0 \$0	\$1,622,318 \$0 \$0 \$0 \$0	\$1,664,018 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$1,664,018 \$0 \$0 \$0 \$0			
Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$1,587,036 \$0 \$0 \$0 \$0 \$0 \$0	\$1,622,318 \$0 \$0 \$0 \$0 \$0 \$0	\$1,664,018 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,664,018 \$0 \$0 \$0 \$0 \$0 \$0			

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- The California Department of Aging (CDA) determines estimated revenue through a Notice of Grant Award (NGA) for all the Area Agencies on Aging throughtout the State.
- As of July 1, 2017, the Area Agency on Aging projects the fund balance to be \$825,000. The Department plans to use \$86,078 in departmental fund balance in Budget Year 2017-2018.

#### **BUDGET AND OPERATIONS**

- Service levels for the AAA will remain the same for Budget Year 2017-2018. The Proposed Budget includes a \$19,379 increase in order to support current service levels.
- The Proposed Budget includes an \$86,078 increase in order to maintain current service levels due to increased costs in salaries, health insurance and retirement. The AAA is requesting to use its departmental fund balance for the increases in costs.

#### STAFFING IMPACTS

Total current authorized positions-17

There are no requested changes to the current level of staffing.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$3,645,171 be approved for Area Agency on Aging. This budget is funded by \$3,266,171 in estimated department revenue, \$86,078 in departmental fund balance and a \$292,922 contribution from the General Fund.

Total recommended authorized positions-17

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Veterans Service

## **AAA—VETERANS SERVICES**

Budget Unit 0100 0032000 General Fund

#### SERVICES PROVIDED

The County Veterans Services Office (CVSO) assists veterans and their qualified dependents in obtaining Federal, State, and local benefits and provides counseling on Federal, State, and local veterans benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Information and referral services to link veterans to other County and community services are also provided. Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualifying veterans whose dependents are attending colleges/universities in the California State University system. State subvention funds and discretionary General Fund revenue fund this program. The CVSO will continue offering outreach activities to notify veterans and their dependents of all the VA services available to them, in partnership with the Veterans Advisory Commission, the Vet Center and the VA Modesto Clinic.

The CVSO will continue to participate in the State Mandated Welfare Referral Program. This program requires the CVSO to verify and make benefit entitlement determinations on all public assistance referrals (i.e., General Assistance, CalWORKS, Food Stamps and Medi-Cal) received from the Community Services Agency (CSA). This partnership will be strengthened due to the collocation of the CVSO and CSA's Adult Services Division in the new Veterans Center in 2017.

AAA - Veterans Services							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$159,945	\$193,425	\$193,425	\$0	\$193,425		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$20	\$500	\$500	\$0	\$500		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$159,965	\$193,925	\$193,925	\$0	\$193,925		
Salaries and Benefits	\$433,821	\$443,043	\$464,475	\$0	\$464,475		
Services and Supplies	\$35,039	\$48,186	\$51,744	\$0	\$51,744		
Other Charges	\$39,040	\$41,737	\$22,326	\$0	\$22,326		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Others Einstein states Lie an	<b>*</b> 0	<b>*</b> •	<b>*</b> 0	<b>\$</b> 0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	φU		
Other Financing Uses Equity	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
° °	• -	• -	• -	• -	• -		
Equity	\$0	\$0	\$0	\$0	\$0		
Equity Intrafund	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Equity Intrafund Contingencies	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0		

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

• Department revenue is estimated based on the Fiscal Year 2016-2017 revenue.

#### **BUDGET AND OPERATIONS**

- The County Veterans Services Office (CVSO) will continue to provide the same level of service in 2017-2018.
- The Proposed Budget includes a \$5,579 increase in order to maintain current service levels due to increased costs in CAP charges. A General Fund contribution of \$5,579 is is required to cover this increase.

#### STAFFING IMPACTS

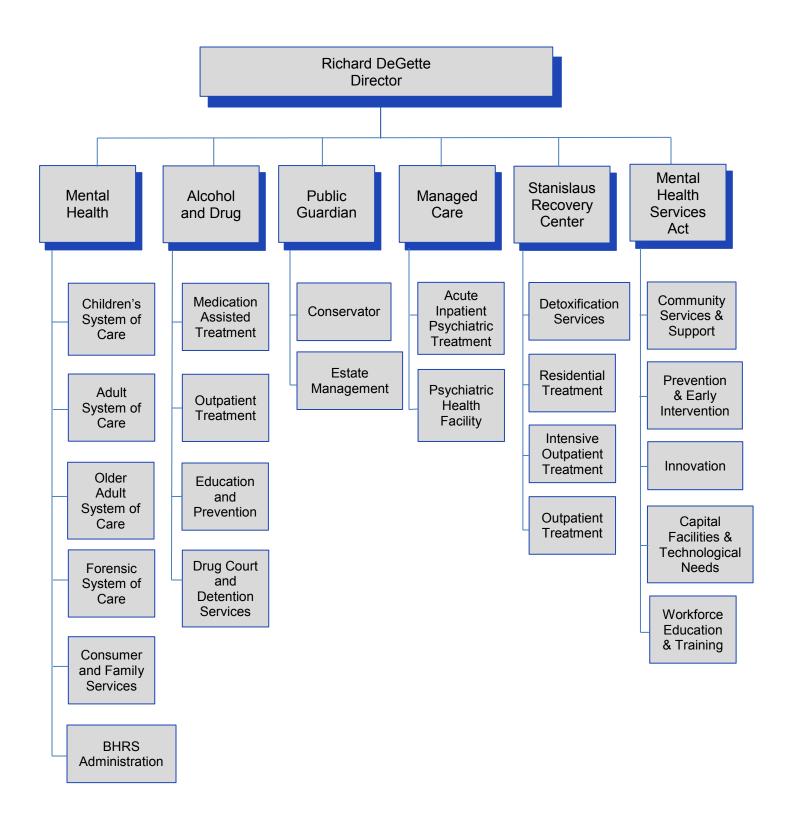
Total current authorized positions-5

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$538,545 be approved for Area Agency on Aging – Veterans Services. This budget is funded by \$193,925 in estimated revenue and a \$344,620 contribution from the General Fund.

Total recommended authorized positions-5



800 Scenic Drive, Modesto, CA 95350 Tel: (209) 525-6225 www.stancounty.com/bhrs/, www.stanislausmhsa.com/

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

## BEHAVIORAL HEALTH AND RECOVERY SERVICES Rick DeGette, Director

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$107,727,482
Use of Fund Balance	\$6,661,824
Net County Cost	\$1,980,924
Gross Costs	\$116,370,230
% Funded by General Fund	1.7%
Total Allocated Positions	455

### **MISSION STATEMENT**

In partnership with the community, the mission of Behavioral Health and Recovery Services is to provide and manage effective prevention and behavioral health services that promote the community's capacity to achieve wellness, resilience, and recovery outcomes.

#### DEPARTMENT SERVICES AND PROGRAMS

Behavioral Health and Recovery Services (BHRS) provides integrated mental health services to adults and older adults with a serious mental illness and children and youth with a serious emotional disturbance. The Department also provides outpatient and residential alcohol and drug treatment and prevention services and serves as Stanislaus County's Public Guardian.

The Mental Health division provides mental health and rehabilitation services, group and family counseling, case coordination, assessment and referral to other agencies and community partners depending upon the severity of the client's condition and the level of care needed. Within the Department, mental health services are provided in one of four comprehensive systems of care; the Children's System of Care, the Adult System of Care, the Older Adult System of Care, and the Forensic System of Care. The Mental Health division performs crisis assessments and provides medication services. This division also includes the Department of Consumer and Family Affairs, which provides a variety of supportive services, including housing, employment, peer and family support, and advocacy. Mental Health division services are highly integrated with other County departments, such as the Community Services Agency, Probation, and Sheriff. The Mental Health division also provides central fiscal and administrative support for the Department and is responsible for finance, budget preparation and administration, Medi-Cal billing and revenue collection, personnel administration and management, contracts administration, facilities management, risk management, quality improvement, data management, performance measurement, training, and medical records.

The Alcohol and Drug division provides specialized alcohol and drug treatment and prevention services. services include medication assisted These treatment, such as narcotic replacement therapy (i.e. Methadone), detoxification, and maintenance therapy. The Alcohol and Drug division provides treatment in conjunction with the adult drug court program, as well as to persons incarcerated in jail Treatment is also provided for clients facilities. diagnosed with a substance use disorder and/or a co-occurring substance use disorder and mental health condition. The division also provides alcohol and drug prevention services to the County's youth population.

The Public Guardian division has been designated by the County Board of Supervisors to serve as probate conservator for persons who are unable to properly manage his/her financial affairs. When there is no family member available or willing to act on the individual's behalf, the Public Guardian will take control of the individual's affairs. The Public Guardian also acts as conservator under the Landerman-Petris-Short (LPS) Act, for persons gravely disabled as a result of a mental disorder. These individuals may require placement in a state mental institution or other facility for psychiatric treatment. The Public Guardian division manages property and/or provides for the personal care needs of the disabled individual.

The **Managed Care** division provides oversight of specialty mental health services, including service authorization, utilization management, and Medi-Cal contract compliance. The division is also responsible for Federal and State regulatory compliance and tracks quality, service, and performance data to ensure patients have access to the full spectrum of health services. The Managed Care division tracks and approves claims for acute psychiatric hospitalizations.

The Stanislaus Recovery Center (SRC) division is a residential rehabilitation center that provides services to persons with alcohol and/or substance abuse issues and/or a co-occurring mental health diagnosis and substance use disorder. SRC provides residential treatment. detoxification services, outpatient services, and intensive outpatient treatment.

The Mental Health Services Act (MHSA) division serves programs funded through California's Proposition 63 (2004), which levies an additional 1% tax on incomes of \$1,000,000 or greater. These programs provide expanded services to individuals with serious mental illness. Community Services and Supports (CSS) is the largest component of MHSA and is focused on community collaboration, cultural competence, client and family driven services and systems, wellness, integrated service experiences for clients and families, employment, and housing. CSS targets un-served and underserved populations. Another component of MHSA is Prevention and Early Intervention, which provides services that promote wellness, foster health, and prevent suffering that can result from untreated mental illness. Other components of MHSA are Innovations, Capital Facilities and Technological Needs, and Workforce Education and Training.

### BOARD OF SUPERVISORS PRIORITY AREA

Behavioral Health and Recovery Services supports the Board Priority area of A Healthy Community by aligning department accomplishments and objectives with the following Board goals: Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families; Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations; and Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness.

### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Behavioral Health and Recovery Services include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- BHRS decreased the number of children being hospitalized through the implementation of the Children's Crisis Intervention Program (CIP) and Full Service Partnership (FSP), averting over 60 children from hospitalization since its inception in October 2016
- The Department made significant progress in the implementation of the Managed Care Operations (MCO) module and the Ultra-Sensitive Exchange (USX) platform in the Electronic Health Record system, with the anticipation that the MCO will be 90% complete and USX will be 40% complete by 2016-2017 Fiscal Year-end
- Several committees have been established to provide oversight and support during the planning and implementation process of a Drug Medi-Cal Organized Delivery System (DMC ODS); next steps include the solicitation of stakeholder input and educating the community about the changes that will take place in service delivery
- The Children's System of Care (CSOC) has begun integration of parent partners into each of the seven children and transitional age youth programs and has established a plan to fully integrate one to four parent partners in each program over the next six months

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

BHRS Prevention and Early Intervention (PEI) services and contractors have increased training opportunities for community members around mental health awareness and suicide prevention and evaluated the root causes of suicidality in Stanislaus County through the Suicide Innovation Project by engaging a large community stakeholder group using the collective impact model; this project is expected to produce a roadmap for suicide prevention efforts in Stanislaus County

### BUDGET YEAR 2017-2018 OBJECTIVES

- Complete development of a fiscally sound, regulatory compliant plan for the implementation of a Drug Medi-Cal Organized Delivery System (DMC ODS), obtain State and Federal approval, and begin providing DMC ODS services in Stanislaus County to Medi-Cal beneficiaries with a Substance Use Disorder once the plan is approved by the Board of Supervisors
- Complete implementation of the Managed Care Operations (MCO) module and the Ultra-Sensitive Exchange (USX) platform in the Electronic Health Record system
- Continue implementation of Continuum of Care Reform (CCR) in collaboration with Community Services Agency, Probation, and Education partners by developing efficient processes to meet the needs of children and families served in Stanislaus County
- Complete development of a comprehensive Departmental strategic business and facility plan
- Develop a Mental Health Services Act (MHSA) Charter document to guide community stakeholder feedback and decision making processes

#### BUDGETS WITHIN BEHAVIORAL HEALTH AND RECOVERY SERVICES INCLUDE:

- Behavioral Health and Recovery Services
- Alcohol and Drug Program
- Managed Care
- Mental Health Services Act
- Public Guardian
- Stanislaus Recovery Center

#### KEY CHALLENGES AND OPPORTUNITIES

- Assembly Bill (AB) 403 (Chapter 773, Statutes of 2015), otherwise known as Continuum of Care Reform (CCR) of California's foster care system, became effective January 1, 2017. This legislation draws together a series of existing and new reforms to child welfare services, probation, and mental health programs designed out of an understanding that children who must live apart from their parents have better outcomes when cared for in committed, nurturing family homes. Behavioral Health and Recovery Services has been working collaboratively with Community Services Agency, Probation, and other CCR stakeholders to identify the potential impacts from this new legislation as well as to develop an implementation plan in a phased approach. Preliminary analysis indicates there are staffing impacts and infrastructure needs associated with the new mandates; staffing, appropriations, and estimated revenue adjustments will be addressed during the Fiscal Year 2017-2018 Mid-Year Budget process.
- Federal health policy changes to repeal or replace the Affordable Care Act (ACA) proposed by President Trump and Republican congressional leaders may have widespread consequences for California's health insurance. If portions of the ACA are repealed, California budget analysts believe the State does not have the financial capacity to backfill funding in order to maintain the provisions of the adopted Medicaid expansions.

Representatives from the California Department of Health Care Services have stated that operations are continuing "status quo" until more information becomes available.

- Behavioral Health and Recovery Services received Board approval on July 12, 2016, to opt in to the Drug Medi-Cal Organized Delivery System (DMC-ODS) Waiver amendment approved by the Center for Medicare and Medicaid Services (CMS). The Department is in the process of developing an implementation plan that will address the waiver requirements and over the next twelve (12) months, BHRS will be collaborating with existing treatment providers, substance use disorder stakeholders, and other technical experts to develop infrastructure and capacity to provide DMC-ODS services starting January 1, 2018. Preliminary analysis indicates there are staffing impacts and infrastructure needs associated with the new service delivery model; staffing, appropriations, and estimated revenue adjustments will be addressed during the Fiscal Year 2017-2018 Mid-Year Budget process.
- The State is ending the Coordinated Care Initiative (CCI) and thereby terminating the In-Home Supportive Services (IHSS) Maintenance of Effort (MOE) that was enacted in 2012 effective July 1, 2017. IHSS is an entitlement program which is driven by caseload and, along with the other mandated caseload-driven social services programs, receives "first call" on any 1991 Realignment growth funding. Increases in IHSS costs are expected to exceed growth funding projections, which will negatively impact future realignment growth funding that will be received by mental health programs.
- AB 1618 (Chapter 43, Statutes of 2016), the No Place Like Home initiative, was passed on June 30, 2016, and was designed to assist local communities in preventing and addressing homelessness. The legislation provides \$2 billion in bond proceeds for the construction and rehabilitation of permanent supportive housing for homeless individuals with a mental illness and will redirect approximately \$130 million per year of Mental Health Services Act (MHSA) funding statewide as repayment for the bond proceeds over a period of 20 years. At this time, the possible impacts to Stanislaus County's MHSA funding are unknown.

### **RELATED LINKS**

For additional information about Behavioral Health and Recovery Services, refer to the Department's website at: <a href="http://www.stancounty.com/bhrs/">www.stancounty.com/bhrs/</a>

For additional information about Stanislaus County Mental Health Services Act, refer to the division's website at: <a href="http://www.stanislausmhsa.com">www.stanislausmhsa.com</a>

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

### **BEHAVIORAL HEALTH AND RECOVERY SERVICES**

Budget Unit 1501 6000000 Special Revenue Fund

#### SERVICES PROVIDED

This budget funds mental health and rehabilitation services, group and family counseling, and case coordination for seriously mentally ill adults and emotionally disturbed children and teens. Behavioral Health and Recovery Services (BHRS) also provides assessment and appropriate referral for inpatient mental health services. These services are highly integrated with other County Departments (Probation, Community Services Agency, and Sheriff) as well as other regional partners.

Additional services provided by BHRS include:

- 1. Crisis emergency response services to all residents of Stanislaus County;
- 2. Housing and employment services to persons with serious mental illness;
- 3. Assessment and treatment services to handicapped and disabled students with serious emotional disturbance;
- 4. Mental Health and Alcohol and Drug assessment and treatment service to Temporary Assistance to Needy Families (TANF) recipients with Welfare-To-Work plans;
- 5. Fiscal and administrative support for the entire BHRS Department, including quality improvement, risk management, performance measurement, and employee training;
- 6. Clinical and support services to families that have had incidents of child abuse, neglect, or domestic violence and are seen by the collaborative Stanislaus Family Justice Center; and
- 7. Assessment and referral under the Specialty Mental Health Plan.

Behavioral Health and Recovery Services						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$182,804	\$128,350	\$130,350	\$0	\$130,350	
Intergovernmental Revenue	\$23,967,918	\$24,229,479	\$25,567,949	\$0	\$25,567,949	
Charges for Service	\$22,862,786	\$23,304,678	\$23,422,759	\$0	\$23,422,759	
Miscellaneous Revenue	\$15,746	\$0	\$0	\$0	\$0	
Other Financing Sources	\$1,315,536	(\$279,616)	(\$299,772)	\$0	(\$299,772)	
Total Revenue	\$48,344,790	\$47,382,891	\$48,821,286	\$0	\$48,821,286	
Salaries and Benefits	\$24,864,025	\$27,801,644	\$28,950,565	\$0	\$28,950,565	
Services and Supplies	\$22,225,785	\$23,968,869	\$25,293,801	\$0	\$25,293,801	
Other Charges	\$2,626,723	\$2,679,012	\$3,313,196	\$0	\$3,313,196	
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$88,037	\$0	\$88,037	
Equipment	\$151,124	\$53,500	\$160,192	\$0	\$160,192	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	(\$4,178,377)	(\$5,106,437)	(\$5,233,547)	\$0	(\$5,233,547)	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$45,689,280	\$49,396,588	\$52,572,244	\$0	\$52,572,244	
Fund Balance	(\$3,522,161)	\$1,188,338	\$2,925,599	\$0	\$2,925,599	
Net County Cost	\$866,651	\$825,359	\$825,359	\$0	\$825,359	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### REVENUE AND FUNDING SOURCES

- Budget Year 2017-2018 revenue is estimated at \$48,821,286, which is an increase of \$1,438,395 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$47,382,891. During the Fiscal Year 2016-2017 Mid-Year Budget process, the Department increased estimated revenue by \$1,074,004 as a result of the unanticipated receipt of 2011 Realignment growth revenue. The Proposed Budget includes an increase in estimated revenue of \$364,391 due to an anticipated increase in the 2011 Realignment base allocation and projected 2011 Realignment growth figures, as well as a projected increase in Medi-Cal Federal Financial Participation revenue.
- ◆ 1991 Realignment base revenue is estimated at the Fiscal Year 2016-2017 base allocation level. The Department anticipates that 1991 Realignment growth will not materialize in Budget Year 2017-2018 due to the projected growth in social services In-Home Supportive Services (IHSS) caseload, which has "first call" on available growth funds in accordance with the Governor's proposed budget. 2011 Realignment base revenue is estimated with a 5.9% increase over the Fiscal Year 2016-2017 base allocation level. 2011 Realignment growth revenue is based on State budget projections and will be adjusted during the 2017-2018 Mid-Year Budget once actual figures are known. Grant revenue is estimated at the actual Fiscal Year 2016-2017 projected level.
- As of July 1, 2017, the Behavioral Health and Recovery Services fund balance is projected to be \$11,736,512. The Department anticipates the use of \$2,925,599 in departmental fund balance in the Fiscal Year 2017-2018 Proposed Budget.

#### BUDGET AND OPERATIONS

• Budget Year 2017-2018 costs are estimated at \$52,572,244, which is an increase of \$3,175,656 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$49,396,588. On December 20, 2016, the

Department received authority from the Board of Supervisors to increase appropriations by \$1,163,540 due to an increase in demand for secure placements in Institutions for Mental Disease (IMDs) and board and care facilities. During the Fiscal Year 2016-2017 Mid-Year Budget process, the Department increased appropriations by an additional \$1,274,004 due to increases in demand for secure placements at Napa State Hospital, additional increases in IMD and board and care placements, and increases in County Cost Allocation Plan charges.

- The Proposed Budget includes estimated revenue and appropriations consistent with Budget Year 2017-2018 projected funding; adjustments may be necessary at Final Budget once the outcome of the State Budget impacts is known.
- The Proposed Budget includes an increase of \$339,929 in order to maintain current service levels due to increased costs in salary, retirement, and health insurance, County Cost Allocation Plan charges, and vehicle acquisitions. A contribution of \$825,359 in General Fund Mandated Match is required.

#### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- Accounting Services is requesting a block-budgeted Accountant II position to ensure program integrity, adherence to fiscal policies and procedures, and compliance with local, State, and Federal regulations.
- The Business Office is requesting an Accounting Technician position to ensure that claiming is performed in a timely manner to maximize the Department's revenue collection process.
- General Services is requesting a Staff Services Technician position as a result of an increased need for services, supplies, equipment installation and moves, minor repairs, and building facility maintenance due to aging facilities.
- Quality Services is requesting a Staff Services Coordinator position to oversee the development of evidencebased practices (EBP) in the Department.
- The Department is requesting the purchase of five new vehicles to support General Services and Child Welfare.

#### STAFFING IMPACTS

Total current authorized positions— 273

- The Department is requesting to add one block-budgeted Accountant II position, one Accounting Technician position, one Staff Services Technician position, and one Staff Services Coordinator position. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.
- The Department submitted a request in the 2012-2013 Mid-Year Budget for a classification study of their Behavioral Health Advocate, Behavioral Health Specialist II, Mental Health Clinician II, and Conservator Investigator positions. In 1980, Behavioral Health and Recovery Services (BHRS), then known as the Department of Mental Health, created a two (2) tiered differential pay system to compensate staff assigned a coordinator role and responsibility for program areas within the Department. In 1987, a study of the differential pay system was requested by the Director of Mental Health. Once the study was completed, some modifications to the differential pay system were recommended including an expansion from two (2) tiers to six (6) tiers. In 2008, the rates of pay were modified and a new table of tiers was established by the Chief Executive Office. Currently there is a six (6) tier system in place for these classifications. Employees are assigned differential pay from 5% to 12.5% based on the amount of programs they oversee. Employees are selected and assigned to act in this "coordinator" role when they submit a memo of interest, and are commonly rotated in and out of this assignment without cause. Additionally, the Department is tasked with continuously evaluating the amount of programs assigned to the incumbents and is required to modify the differential pay based on the outcomes.
- Based on the results of the study completed at the end of 2016, it is requested to create three new classifications: Mental Health Coordinator, Behavioral Health Coordinator, and Conservator Investigator Supervisor. The creation of these new classifications will appropriately support the combined role of these

classifications and differential pay. Furthermore, the "Coordinator Role" will allow for a right-sized workload, a fair and competitive recruitment and selection process, efficiency in Department processes, and a sense of stability for the employees assigned in this classification.

- Furthermore, the Department is requesting to reclassify upward the following positions:
- o One Behavioral Health Advocate position to Behavioral Health Coordinator
- One Conservator Investigator to Conservator Investigator Supervisor
- Seven Mental Health Clinician II positions to Mental Health Coordinator

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$52,572,244 be approved for the Behavioral Health and Recovery Services budget. This budget is funded by \$48,821,286 in estimated department revenue, the use of \$2,925,599 in departmental fund balance, and a \$825,359 contribution from the General Fund.

It is also recommended to add three new classifications: Mental Health Coordinator, Behavioral Health Coordinator, and Conservator Investigator Supervisor. It is further recommended to reclassify upward one Behavioral Health Advocate position to Behavioral Health Coordinator, one Conservator Investigator to Conservator Investigator Supervisor, and seven Mental Health Clinician II positions to Mental Health Coordinator.

Total recommended authorized positions— 273

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

# BEHAVIORAL HEALTH AND RECOVERY SERVICES— ALCOHOL AND DRUG PROGRAM

Budget Unit 1502 6500001 Special Revenue Fund

## SERVICES PROVIDED

This budget funds specialized alcohol and drug treatment and prevention services to Stanislaus County residents including:

- 1. Narcotic replacement (Methadone) detoxification and maintenance therapy;
- 2. Alcohol and drug treatment to persons incarcerated in jail facilities;
- 3. Adult Drug Court alcohol and drug treatment;
- 4. Treatment services for persons with substance use disorders, including persons with co-occurring substance use and mental health issues; and
- 5. Alcohol and drug prevention services for youth.

BHRS - Alcohol and Drug						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$9,057	\$7,200	\$8,580	\$0	\$8,580	
Revenue from use of Assets	(\$3,901)	\$0	\$11,500	\$0	\$11,500	
Intergovernmental Revenue	\$4,378,525	\$4,519,788	\$4,727,153	\$0	\$4,727,153	
Charges for Service	\$4,837,074	\$5,662,230	\$5,991,062	\$0	\$5,991,062	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$9,220,755	\$10,189,218	\$10,738,295	\$0	\$10,738,295	
Salaries and Benefits	\$2,302,637	\$2,845,775	\$3,080,247	\$0	\$3,080,247	
Services and Supplies	\$6,081,951	\$6,951,872	\$6,945,609	\$0	\$6,945,609	
Other Charges	\$164,860	\$154,472	\$204,856	\$0	\$204,856	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$498,449	\$491,742	\$634,088	\$0	\$634,088	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	¢0.047.007	\$10,443,861	\$10,864,800	\$0	\$10,864,800	
GIUSS CUSIS	\$9,047,897	\$10,110,001				
Fund Balance	(\$172,858)	\$254,643	\$126,505	\$0	\$126,505	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### REVENUE AND FUNDING SOURCES

- Budget Year 2017-2018 revenue is estimated at \$10,738,295, an increase of \$549,077 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$10,189,218. The increase in estimated revenue is due to an anticipated increase in the 2011 Realignment base and growth allocations, as well as projected increases in Mental Health Medi-Cal and Drug Medi-Cal reimbursements due to anticipated growth in services.
- 2011 Realignment base revenue is estimated with a 5.9% increase over the Fiscal Year 2016-2017 allocation level. 2011 Realignment growth revenue is based on State budget projections and will be adjusted at 2017-2018 Mid-Year once actual figures are known. Grant revenue is estimated at the actual Fiscal Year 2017-2018 allocation level. All other revenue and funding sources are estimated at the Fiscal Year 2016-2017 projected level and adjusted either upwards or downwards based on corresponding changes in service levels.
- As of July 1, 2017, the Alcohol and Drug fund balance is projected to be \$486,843. The Department anticipates the use of \$126,505 in departmental fund balance in the Fiscal Year 2017-2018 Proposed Budget.

#### **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$10,864,800, which is an increase of \$420,939 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$10,443,861.
- Service levels were maintained at the Fiscal Year 2016-2017 level. The request for additional staffing would increase service levels, if approved.
- The Proposed Budget includes estimated revenue and appropriations consistent with Budget Year 2017-2018 projected Funding; adjustments may be necessary at Final Budget once the outcome of the State Budget impacts is known.
- The Proposed Budget includes a \$277,145 increase in order to maintain current service levels due to increased costs in salary, retirement and health insurance, and County Cost Allocation Plan charges. No General Fund contribution is required in order to accommodate the overall increase in costs.

#### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

 The Department is requesting to add one Manager II position for the Substance Use Disorder Division to be responsible for the planning, development, and transition to a managed care model under the Drug Medi-Cal Organized Delivery System (DMC ODS).

#### STAFFING IMPACTS

Total current authorized positions— 30

- The Department is requesting to add one Manager II position. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.
- The Department is also requesting to reclassify upward one Behavioral Health Specialist II to Behavioral Health Coordinator based on the details provided in the Staffing Impacts section located in the Behavioral Health and Recovery Services budget.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$10,864,800 be approved for the BHRS – Alcohol and Drug Program budget. This budget is funded by \$10,738,295 in estimated department revenue and the use of \$126,505 in departmental fund balance.

It is also recommended to reclassify upward one Behavioral Health Specialist II to Behavioral Health Coordinator.

Total recommended authorized positions-30

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

# BEHAVIORAL HEALTH AND RECOVERY SERVICES—MANAGED CARE

Budget Unit 1504 6400001 Special Revenue Fund

### SERVICES PROVIDED

This budget funds the oversight of Specialty Mental Health Managed Care functions for Behavioral Health and Recovery Services (BHRS), including service authorization, utilization management, and Medi-Cal contract compliance; access to services; and Federal and State regulatory compliance monitoring. Managed Care funding also pays claims for services to providers for Medi-Cal beneficiaries needing specialty mental health services, including acute psychiatric hospitalization.

BHRS - Managed Care	•				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$309,965	\$296,424	\$352,332	\$0	\$352,332
Intergovernmental Revenue	\$4,912,674	\$5,051,234	\$5,590,250	\$0	\$5,590,250
Charges for Service	\$2,526,955	\$3,016,452	\$3,062,602	\$0	\$3,062,602
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$412,952	\$185,654	\$310,110	\$0	\$310,110
Total Revenue	\$8,162,546	\$8,549,764	\$9,315,294	\$0	\$9,315,294
Salaries and Benefits	\$807,476	\$1,085,151	\$1,100,412	\$0	\$1,100,412
Services and Supplies	\$5,215,867	\$8,111,085	\$8,876,080	\$0	\$8,876,080
Other Charges	\$1,390,569	\$1,921,728	\$2,094,475	\$0	\$2,094,475
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$574,578	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$398,173	\$454,584	\$437,368	\$0	\$437,368
Contingencies	\$0	\$0	\$0	\$0	\$0
			<u></u>	<b>*</b> 0	\$12,508,335
Gross Costs	\$8,386,663	\$11,572,548	\$12,508,335	\$0	\$12,006,000
Gross Costs Fund Balance	\$8,386,663 \$224,117	\$11,572,548 \$3,022,784	\$12,508,335 \$3,193,041	\$0 \$0	\$12,308,333

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Budget Year 2017-2018 revenue is estimated at \$9,315,294, which is an increase of \$765,530 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$8,549,764. The increase in estimated revenue is due to an anticipated increase in the 2011 Realignment base and growth allocations, an increase in Medi-Cal Federal Financial Participation revenue, and an increase in rental revenue.
- 2011 Realignment base revenue is estimated with a 5.9% increase over the Fiscal Year 2016-2017 allocation level. 2011 Realignment growth revenue is based on State budget projections and will be adjusted at 2017-

2018 Mid-Year once actual figures are known. All other revenue and funding sources are estimated at the Fiscal Year 2016-2017 projected level and adjusted either upwards or downwards based on corresponding changes in service levels.

As of July 1, 2017, the Managed Care fund balance is projected to be \$0. The Department anticipates the use of \$3,193,041 in departmental fund balance from Behavioral Health and Recovery Services fund balance in the Fiscal Year 2017-2018 Proposed Budget. Historically, the Managed Care fund has operated with a revenue deficit, and fund balance from the Behavioral Health and Recovery Services fund is used to cover this deficit. Fund balance for Behavioral Health and Recovery Services is estimated at \$11,736,512 for July 1, 2017.

#### BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$12,508,335, which is an increase of \$935,787 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$11,572,548. On July 26, 2016, the Department received authority from the Board of Supervisors to increase appropriations by \$435,139 due to an increase in acute in-patient hospitalization fee for service costs. On December 20, 2016, the Department received authority from the Board of Supervisors to increase appropriations by \$420,000 due to an increase in demand for secure placements for restoration to competency clients.
- Service levels were maintained at the Fiscal Year 2016-2017 level. The request for additional staffing needed to assist clients in accessing mental health and substance use services would increase service levels, if approved.
- The Proposed Budget includes estimated revenue and appropriations consistent with Budget Year 2017-2018 projected funding; adjustments may be necessary at Final Budget once the outcome of the State Budget impacts is known.

#### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

 The Department is requesting to add one block-budgeted Clinical Services Technician II position due to an increase in calls from potential and existing clients who are seeking access to specialty mental health services in Stanislaus County.

#### STAFFING IMPACTS

Total current authorized positions—9

- The Department is requesting one block-budgeted Clinical Services Technician II position for the Managed Care division. As noted above, this staffing request will be deferred for consideration in the 2017-2018 Final Budget.
- The Department is also requesting to reclassify upward one Mental Health Clinician II to Mental Health Coordinator based on the details provided in the Staffing Impacts section located in the Behavioral Health and Recovery Services budget.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$12,508,335 be approved for the BHRS – Managed Care budget. This budget is funded by \$9,315,294 in estimated department revenue and the use of \$3,193,041 in departmental fund balance.

It is also recommended to reclassify upward one Mental Health Clinician II to Mental Health Coordinator.

Total recommended authorized positions-9

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

# BEHAVIORAL HEALTH AND RECOVERY SERVICES— MENTAL HEALTH SERVICES ACT (MHSA)

Budget Unit 1507 6800000 Special Revenue Fund

### SERVICES PROVIDED

This budget funds services to individuals with serious mental illness and is funded through the Mental Health Services Act (MHSA). Services include:

- 1. Community Services and Supports, which consists of:
  - a. Outreach services to homeless individuals in Westside and South Modesto, including individuals who are discharged from inpatient services and have no medical coverage or link to primary care;
  - b. Geropsychiatric assessment and comprehensive services to older adults;
  - c. Intensive, integrated services to individuals who have both a serious mental illness and significant cooccurring health condition(s);
  - d. Court-accountable case management, crisis response, peer support, housing, and employment services to individuals involved with law enforcement who have both a serious mental illness and substance abuse disorders;
  - e. Peer support, information and referral, housing, and educational assistance for transitional young adults ages 15-25;
  - f. Crisis intervention services through the use of mental health professionals and consumer and family volunteer support;
  - g. Advocacy, case management, family and individual respite and wrap-around services for youth and their families;
  - h. Employment and empowerment services to adults, older adults, and transitional age youth;
  - i. Crisis housing and intermediate stay services for individuals who are homeless or at risk of homelessness; and
  - j. Operation of the County's Crisis Stabilization Unit to provide the appropriate level of care for individuals in crisis and thereby reduce the probability of hospitalizations.
- 2. Workforce Education and Training directed at recruiting difficult to fill behavioral health professional positions, on-going staff development and development of core competencies;
- Prevention and Early Intervention services designed to support residents through community-based efforts before they enter the mental health system or shortly after symptoms appear, including contracted community-based outreach and engagement services with a focus on eliminating racial and ethnic disparities in the access to services; to focus on "at risk" and/or unserved, underserved populations; and to enhance protective factors;
- 4. Innovation services which support new mental health practices or approaches to: increase access to underserved groups, increase quality of services, provide better outcomes, and promote interagency collaboration; and
- 5. Capital Facilities and Technological Needs services which provide funding for a new Electronic Health Record and Billing System, along with community technology supports for consumers and family members, Data Warehouse and Document Imaging, and capital facilities projects.

BHRS - Mental Health Services Act						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$284,061	\$311,452	\$385,297	\$0	\$385,297	
Intergovernmental Revenue	\$19,685,455	\$28,560,727	\$29,947,759	\$0	\$29,947,759	
Charges for Service	\$5,400,970	\$5,153,274	\$5,542,796	\$0	\$5,542,796	
Miscellaneous Revenue	\$18,014	\$0	\$0	\$0	\$0	
Other Financing Sources	\$443,342	\$421,300	\$310,000	\$0	\$310,000	
Total Revenue	\$25,831,842	\$34,446,753	\$36,185,852	\$0	\$36,185,852	
Salaries and Benefits	\$8,419,424	\$10,793,277	\$11,961,317	\$0	\$11,961,317	
Services and Supplies	\$11,990,646	\$16,820,909	\$17,414,245	\$0	\$17,414,245	
Other Charges	\$1,165,617	\$1,424,685	\$1,611,957	\$0	\$1,611,957	
Fixed Assets						
Buildings & Improvements	\$0	\$50,000	\$50,000	\$0	\$50,000	
Equipment	\$456,577	\$255,000	\$128,400	\$0	\$128,400	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$3,799,578	\$5,102,882	\$5,019,933	\$0	\$5,019,933	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$25,831,842	\$34,446,753	\$36,185,852	\$0	\$36,185,852	
Fund Balance	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

- Budget Year 2017-2018 revenue is estimated at \$36,185,852, which is an increase of \$1,739,099 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$34,446,753. On July 19, 2016, the Department received authority from the Board of Supervisors to increase estimated revenue by \$959,694 for the Fiscal Year 2016-2017 Mental Health Services Act annual plan update and increases to Community Services and Supports (CSS) and Innovations (INN) revenue. The Proposed Budget includes an increase in estimated revenue of \$779,405 as reimbursement for increased costs in salary, retirement and health insurance, and county cost allocation plan charges.
- Mental Health Services Act revenue is reimbursement-based and is estimated at the projected level of service. All other revenue and funding sources are estimated at the Fiscal Year 2016-2017 projected level.

### BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$36,185,852, which is an increase of \$1,739,099 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$34,446,753. On July 19, 2016, the Department received authority from the Board of Supervisors to increase appropriations by \$959,694 for the Fiscal Year 2016-2017 Mental Health Services Act annual plan update and increases to Community Services and Supports (CSS) and Innovations (INN) contracts.
- Service levels were maintained at the Fiscal Year 2016-2017 level. The Proposed Budget includes estimated revenue and appropriations consistent with Budget Year 2017-2018 projected funding; adjustments may be necessary at Final Budget once the outcome of the State Budget impacts is known.
- The Proposed Budget request includes \$378,105 to accommodate the increased cost associated with adjusted service levels requested in the 2017-2018 Proposed Budget.
- The Proposed Budget includes a \$376,400 increase in order to maintain current services levels due to increased costs in salary, retirement and health insurance, and County Cost Allocation Plan charges.

• The Department is requesting to purchase one new vehicle to support Juvenile Justice, funded by Mental Health Services Act revenue.

### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- The Integrated Forensics Team is requesting to add one block-budgeted Mental Health Clinician II to provide general clinical supervision within the Intensive Community Services (ICS) division of the Department.
- The Mental Health Services Act division is requesting to add one Manager II position to act as the Ethnic Services Manager for the Department.
- The Prevention and Early Intervention (PEI) program is requesting to add one Staff Services Analyst position to ensure accountability in the Department's contract activities within the PEI division.

#### STAFFING IMPACTS

Total current authorized positions— 103

- The Department is requesting to add one block-budgeted Mental Health Clinician II position, one Manager II
  position, and one Staff Services Analyst position. As noted above, these staffing requests will be deferred for
  consideration in the 2017-2018 Final Budget.
- The Department is also requesting to reclassify upward one Behavioral Health Advocate to Behavioral Health Coordinator, two Behavioral Health Specialist II positions to Behavioral Health Coordinators, and two Mental Health Clinician II positions to Mental Health Coordinators based on the details provided in the Staffing Impacts section located in the Behavioral Health and Recovery Services budget.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$36,185,852 be approved for the BHRS – Mental Health Services Act (MHSA) budget. This budget is funded by \$36,185,852 in estimated department revenue.

It is also recommended to reclassify upward one Behavioral Health Advocate to Behavioral Health Coordinator, two Behavioral Health Specialist II positions to Behavioral Health Coordinators and two Mental Health Clinician II positions to Mental Health Coordinators.

Total recommended authorized positions-103

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

# BEHAVIORAL HEALTH AND RECOVERY SERVICES—PUBLIC GUARDIAN

Budget Unit 1503 6030000 Special Revenue Fund

### SERVICES PROVIDED

This budget funds programs mandated by Government Code Sections 24000, 27430 - 27436 and County Code 2.20. As the court appointed substitute decision-maker, the Public Guardian provides assistance to individuals who are gravely disabled as a result of mental disorder and are unable to properly provide for themselves or individuals who are substantially unable to manage their own financial resources. Other services provided include:

- 1. Conservatorship investigation for individuals who are believed to be unable to provide for their own food, clothing, and shelter due to their mental illness;
- 2. Case management for individuals placed on conservatorship by the courts;
- 3. Management of conservatee assets; and
- 4. Coordination of investigation and casework services with elder and dependent adult protection agencies.

BHRS - Public Guardia	in				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,407	\$1,000	\$500	\$0	\$500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$167,446	\$162,000	\$140,000	\$0	\$140,000
Miscellaneous Revenue	\$214	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$169,067	\$163,000	\$140,500	\$0	\$140,500
Salaries and Benefits	\$893,099	\$915,625	\$998,399	\$0	\$998,399
Services and Supplies	\$64,685	\$73,837	\$72,525	\$0	\$72,525
Other Charges	\$136,718	\$176,039	\$161,450	\$0	\$161,450
Fixed Assets					
Equipment	\$0	\$35,000	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$123,006	\$118,064	\$121,615	\$0	\$121,615
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,217,508	\$1,318,565	\$1,353,989	\$0	\$1,353,989
Fund Balance	(\$107,124)	\$0	\$57,924	\$0	\$57,924
Net County Cost	\$1,155,565	\$1,155,565	\$1,155,565	\$0	\$1,155,565

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

- Budget Year 2017-2018 revenue is estimated at \$140,500, which is a decrease of \$22,500 from the Fiscal Year 2016-2017 Adopted Proposed Budget amount of \$163,000. The decrease in estimated revenue is due to an anticipated reduction of Medi-Cal Administrative Activities (MAA) reimbursement claiming activities.
- All other revenue is estimated at the Fiscal Year 2016-2017 projected level.
- ◆ As of July 1, 2017, the Public Guardian fund balance is projected to be \$529,886. The Department anticipates the use of \$57,924 in departmental fund balance in the Fiscal Year 2017-2018 Proposed Budget.

#### **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$1,353,989, which is an increase of \$35,424 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,318,565. During the Fiscal Year 2016-2017 Mid-Year Budget process, the Department increased appropriations by \$23,651 due to an increase in County Cost Allocation Plan charges.
- In the 2017-2018 Proposed Budget, service levels were maintained at the Fiscal Year 2016-2017 level.
- The Proposed Budget includes an \$11,773 increase in order to maintain current services levels due to increased costs in salary, retirement, and health insurance. A contribution of \$1,155,565 in General Fund Mandated Match is required.

#### STAFFING IMPACTS

Total current authorized positions-10

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,353,989 be approved for the BHRS – Public Guardian budget. This budget is funded by \$140,500 in estimated department revenue, the use of \$57,924 in departmental fund balance, and a \$1,155,565 contribution from the General Fund.

Total recommended authorized positions— 10

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

# BEHAVIORAL HEALTH AND RECOVERY SERVICES— STANISLAUS RECOVERY CENTER

Budget Unit 1505 6700001 Special Revenue Fund

### SERVICES PROVIDED

This budget funds residential detoxification services, outpatient, and day treatment alcohol and drug services. Stanislaus Recovery Center (SRC) also provides residential and day treatment co-occurring treatment services for individuals with dual substance use disorders and mental health issues.

BHRS - Stanislaus Recovery Center						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$51,038	\$88,000	\$62,000	\$0	\$62,000	
Revenue from use of Assets	(\$341)	\$5,220	\$4,895	\$0	\$4,895	
Intergovernmental Revenue	\$1,265,068	\$1,488,781	\$1,500,000	\$0	\$1,500,000	
Charges for Service	\$1,037,060	\$1,024,000	\$958,360	\$0	\$958,360	
Miscellaneous Revenue	\$1,933	\$0	\$0	\$0	\$0	
Other Financing Sources	\$958	\$0	\$1,000	\$0	\$1,000	
Total Revenue	\$2,355,716	\$2,606,001	\$2,526,255	\$0	\$2,526,255	
Salaries and Benefits	\$2,070,416	\$2,690,574	\$2,738,630	\$0	\$2,738,630	
Services and Supplies	\$671,884	\$846,170	\$808,199	\$0	\$808,199	
Other Charges	\$231,735	\$249,566	\$261,338	\$0	\$261,338	
Fixed Assets						
Buildings & Improvements	\$22,510	\$13,000	\$0	\$0	\$0	
Equipment	\$0	\$23,500	\$56,300	\$0	\$56,300	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	(\$640,829)	(\$1,060,835)	(\$979,457)	\$0	(\$979,457)	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$2,355,716	\$2,761,975	\$2,885,010	\$0	\$2,885,010	
Fund Balance	\$0	\$155,974	\$358,755	\$0	\$358,755	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Budget Year 2017-2018 revenue is estimated at \$2,526,255, which is a decrease of \$79,746 from the Fiscal Year 2016-2017 Adopted Proposed Budget amount of \$2,606,001. The decrease in estimated revenue is due to projected decreases in vehicle code fines and Mental Health Medi-Cal revenue.
- Grant revenue is estimated at the actual Fiscal Year 2017-2018 allocation level. All other revenue and funding sources are estimated at the Fiscal Year 2016-2017 projected level.
- As of July 1, 2017, the Stanislaus Recovery Center fund balance is projected to be \$462,324. The Department anticipates the use of \$358,755 in fund balance in the Fiscal Year 2017-2018 Proposed Budget.

### **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$2,885,010, which is an increase of \$123,035 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$2,761,975.
- In the Fiscal Year 2017-2018 Proposed Budget, service levels were maintained at the Fiscal Year 2016-2017 level.
- The Proposed Budget includes a \$66,735 increase in order to maintain current service levels due to increased costs in salary, retirement and health insurance, and County Cost Allocation Plan charges. The budget includes \$56,300 for the replacement of two vehicles used for client transportation to treatment, recovery groups, and other appointments. One of these vehicles will also be used to transport meals served to residential clients. The vehicle replacement costs will be funded by Substance Abuse Prevention and Treatment (SAPT) block grant revenue. No General Fund contribution is required in order to accommodate the overall increase in costs.

#### STAFFING IMPACTS

Total current authorized positions— 30

 The Department is requesting to reclassify upward one Behavioral Health Specialist II position to Behavioral Health Coordinator based on the details provided in the Staffing Impacts write-up located in the Behavioral Health and Recovery Services budget.

### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$2,885,010 be approved for the BHRS – Stanislaus Recovery Center budget. This budget is funded by \$2,526,255 in estimated department revenue and the use of \$358,755 in departmental fund balance.

It is also recommended to reclassify upward one Behavioral Health Specialist II position to Behavioral Health Coordinator.

Total recommended authorized positions- 30

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2017-2018 GENERAL Other General

# CHIEF EXECUTIVE OFFICE—STANISLAUS VETERANS CENTER

Budget Unit 1665 0016600 Special Revenue Fund

#### SERVICES PROVIDED

This Stanislaus Veterans Center is a shared use one-stop center for all of the veterans of Stanislaus County that includes the County Veterans Service Office, the office of the Area Agency on Aging, Community Services Agency – In Home Supportive Services (IHSS) and Adult Protective Services (APS) programs, as well as MOVE – a local non-profit organization which provides transportation for homebound Veterans to their medical appointments. This Center also includes a meeting/banquet hall that accommodates 500 people sitting in chairs or up to 300 persons seated at tables.

The one-stop concept allows veterans to conduct meetings, hold events, get information and referrals, host social gatherings and conferences, and obtain veteran-related assistance. This unique partnership provides for veterans to obtain information on benefits available to them such as education, employment, Veterans Administration benefits, medical referrals and financial services offered by the programs co-located at the Veterans Center.

The Memorandum of Understanding (MOU) for this partnership between the County, City of Modesto and the Veterans Foundation of Stanislaus County is for a 10-year period, through 2026.

The Co-location Model inclusive of the County Veterans Service Office, Area Agency on Aging, In-Home Supportive Services IHSS, APS and MOVE provides the ability for streamlined services for veterans, seniors and disabled adults to access services/resources and information in one location.

Chief Executive Office - Stanislaus Veterans Center						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$175,000	\$210,231	\$0	\$210,231	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$337,439	\$308,969	\$0	\$308,969	
Miscellaneous Revenue	\$0	\$80,000	\$80,000	\$0	\$80,000	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$0	\$592,439	\$599,200	\$0	\$599,200	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$0	\$157,144	\$799,200	\$0	\$799,200	
Other Charges	\$0	\$635,295	\$0	\$0	\$0	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$0	\$792,439	\$799,200	\$0	\$799,200	
Fund Balance	\$0	(\$900,000)	\$100,000	\$0	\$100,000	
Net County Cost	\$0	\$1,100,000	\$100,000	\$0	\$100,000	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Estimated revenue is projected consistent with Fiscal Year 2016-2017.
- Stanislaus Veterans Center service levels will remain constant.

#### **BUDGET AND OPERATIONS**

 Budget Year 2017-2018 costs are estimated at \$799,200, which is an increase of \$6,761 over the Adopted Final Budget 2016-2017 level.

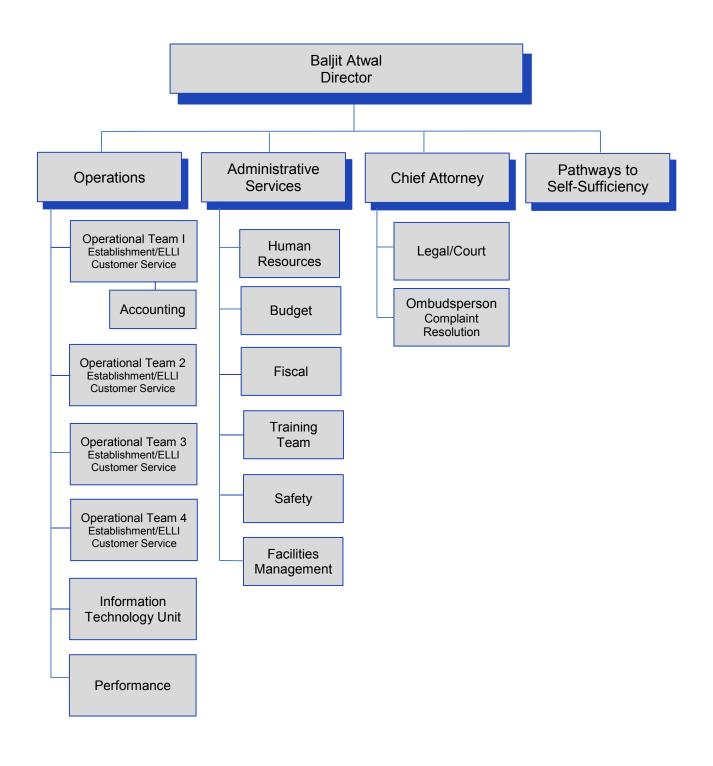
#### STAFFING IMPACTS

Total current authorized positions— 0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$799,200 be approved for the Chief Executive Office – Stanislaus Veterans Center. This budget is funded by \$599,200 in estimated department revenue, \$100,000 in departmental fund balance and a \$100,000 contribution from the General Fund.

Total recommended authorized positions-0



251 East Hackett Road, Modesto, CA 95358 Tel: (866) 901-3212 www.stancodcss.org

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES/ PUBLIC PROTECTION Judicial

# CHILD SUPPORT SERVICES Baljit Atwal, Director

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$15,711,656
Use of Fund Balance	\$0
Net County Cost	\$0
Gross Costs	\$15,711,656
% Funded by General Fund	0.0%
Total Allocated Positions	161

### MISSION STATEMENT

To establish and enforce paternity and support orders, in compliance with Federal and State law, while providing the excellent level of service our customers expect and require.

### DEPARTMENT SERVICES AND PROGRAMS

The Department of Child Support Services (DCSS) collects and distributes child support; locates parents and employers; establishes paternity; establishes and enforces child support and medical support orders; provides legal representation of the County in child support matters and child support services for cases when a parent resides out of state.

The **Operations** division collects child support; parents and employers; establishes locates paternity, child support and medical orders; and enforces these orders while applying Federal and State guidelines and regulations. Operational Team staff works closely with customers to educate them about regulations and documents to achieve a common vision wherein children can rely on their parents for the financial, medical, and emotional support they need. Customers include parents, employers, attorneys, and other county and state agencies. Operations staff is responsible for determining the next applicable action on case files which may include modifying support orders, serving Income Withholding Orders, filing liens, processing incoming mail and documents, and sending legal documents to court.

The Information Technology (IT) unit is part of the Operations division and has a major role in keeping the Department running efficiently by providing IT services and support to all staff. IT is responsible for development, maintenance, support, and security of DCSS technology systems. IT staff monitors the overall performance of operating and communication systems to ensure the highest quality services are available to internal and external customers.

The **Administrative Services** division provides central administrative support for the Department and is responsible for finance and budget preparation and administration; claim process for State and Federal funding; accounts payable and receivable; payroll; contract administration; personnel administration, management, and training; safety and injury management; and long-range workforce planning. This division is also responsible for facilities maintenance and equipment.

The Chief Attorney/Legal division oversees each legal action filed and all legal work completed by DCSS, including establishing parentage judgments and court orders for child support and medical support, enforcing these orders, and modifying the orders as needed. The Legal unit ensures DCSS is in compliance with the State and Federal regulations and statutes governing the child support program, and ensures the rights of parents of Stanislaus County are protected and enforced with the highest degree of fairness and due process. The Legal unit directs and guides every legal enforcement action in a variety of forums to ensure the children of Stanislaus County have the financial support they need. This includes enforcing support orders from other states and countries, and enforcing support orders through legal action in family law, Workers' Compensation, personal injury and bankruptcy The Legal unit also includes cases. the Ombudsperson and Complaint Resolution staff. This staff works with customers who are not satisfied with the assistance they receive from the Department.

They work to explain the rights and responsibilities of each customer and to resolve issues before they become formal complaints. If a complaint is filed, Complaint Resolution staff independently investigates and reviews customers' cases and provide a resolution in writing.

#### The Pathways to Self-Sufficiency (PASS) division

#### BOARD OF SUPERVISORS PRIORITY AREA

oversees a five-year federal demonstration grant designed to remove barriers that parents face in paying child support. The grant has enabled Child Support Services to form supportive partnerships with Alliance Worknet, Center for Human Services, and Haven Women's Center to provide employment counseling, parenting classes, and domestic violence training.

Child Support Services supports the Board Priority area of A Healthy Community by aligning department accomplishments and objectives with the following Board goal: Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations.

#### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Department of Child Support Services include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Increased total distributed collections by \$2.13 million, a 4% increase, for a total of \$51,558,831
- Achieved overall ranking of 14<sup>th</sup> for performance among all 51 counties and regionalized counties in California
- Achieved a milestone by completing enrollment of 1330 participants into the Pathways to Self-Sufficiency (PASS) grant in September 2016
- Awarded the State Child Support Services Director's Excellence Award for excellent customer service by collecting and distributing current support to families each month for federal fiscal year 2016
- Received Letter of Appreciation from State Child Support Services Director for decreasing the average number of days from filing a Summons and Complaint with the court to obtaining a default order by more than 11 percent

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Maintain collection and distribution of \$51.5 million of child support to families
- Collect 70.3% of current court ordered support
- Continue to obtain a support order on 95.6% of cases
- Maintain a high ranking within the top 15 among all 51 counties and regionalized counties for costeffectiveness
- Continue to offer enhanced services through the Sustainability Plan to non-grant customers including elements of employment and parenting services
- Continue to actively participate with other agencies in the countywide Focus on Prevention in the area of Strengthening Families

#### **KEY CHALLENGES AND OPPORTUNITIES**

Flat or reduced funding over the past nine years is an extreme concern for the County and the Department. This concern has been placed on the County's legislative platform. Increased costs related to employee salaries and upcoming cost of living adjustments effective July 1, 2017, along with significant increases to health care benefits and retirement contributions, and routine costs of doing business increases have a profound net effect over time on capacity for the Child Support program. The Department closely monitors the budgetary situation via a three-year planning tool, reassesses, and makes changes as needed throughout the year. This reassessment ensures that high quality customer service levels are sustained as a continual priority.

#### **RELATED LINKS**

For additional information about the Department of Child Support Services, refer to the Department's website at: <a href="https://www.stancodcss.org">www.stancodcss.org</a>

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES/PUBLIC PROTECTION Judicial

# **CHILD SUPPORT SERVICES**

Budget Unit 1071 0240000 Special Revenue Fund

### SERVICES PROVIDED

This budget funds the Department of Child Support Services (DCSS) program, whose efforts result in families receiving reliable support, thus improving the lives of California's children and families. The major services provided by DCSS are the collection and distribution of child support, location of parents and employers, establishment of paternity and child support orders, and enforcement of child support orders; legal representation of the County in child support matters, establishment and enforcement of medical support; and child support services for cases when a parent resides out of State.

Child Support Service	s				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$21,159	\$25,000	\$25,000	\$0	\$25,000
Intergovernmental Revenue	\$14,592,336	\$16,302,923	\$15,686,656	\$0	\$15,686,656
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$1,630	\$0	\$0	\$0	\$0
Other Financing Sources	\$5,170	\$0	\$0	\$0	\$0
Total Revenue	\$14,620,295	\$16,327,923	\$15,711,656	\$0	\$15,711,656
Salaries and Benefits	\$12,074,917	\$13,361,114	\$13,242,428	\$0	\$13,242,428
Services and Supplies	\$1,133,559	\$1,258,075	\$1,100,175	\$0	\$1,100,175
Other Charges	\$1,370,627	\$1,664,642	\$1,369,053	\$0	\$1,369,053
Fixed Assets					
Equipment	\$161,814	\$0	\$0	\$0	\$0
Other Financing Uses	\$29,421	\$44,092	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$14,770,338	\$16,327,923	\$15,711,656	\$0	\$15,711,656
Fund Balance	\$150,043	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

At the proposed level of funding, the Department will strive to maintain services at levels similar to previous years, however, with a lower number of filled positions. The Department has relied upon attrition for cost-saving by not filling vacancies as they occur in order to absorb increasing costs. The Governor's State of California 2017-2018 Proposed Budget provides for continued flat funding for the Child Support Program. Funding levels for DCSS are expected to remain similar to the last fiscal year. The Department expects to

receive \$14,707,908 in administrative funding and approximately \$620,042 in Electronic Data Processing (EDP), and Maintenance and Operations (M&O) funding. These amounts are expected to be finalized soon by the California Department of Child Support Services. These funding levels continue a trajectory statewide of child support agencies receiving either flat or reduced funding over the past nine consecutive years.

For Fiscal Year 2017-2018, the Revenue Stabilization Funds, included within the child support funding, remain intact with Stanislaus County's share being \$350,829. Stanislaus County Community Services Agency (CSA) will continue to receive the County share of recoupment collections. During the first eight months of Fiscal Year 2016-2017, CSA received approximately \$238,567 for the County share of recoupment.

#### BUDGET AND OPERATIONS

 Service levels were not adjusted up or down in the Proposed Budget. As a non-General Fund department, DCSS has maintained the same level of service to its customers with available funding resources despite nine years of flat funding. The Department is solely funded by State and Federal monies and does not receive a General Fund contribution.

#### STAFFING IMPACTS

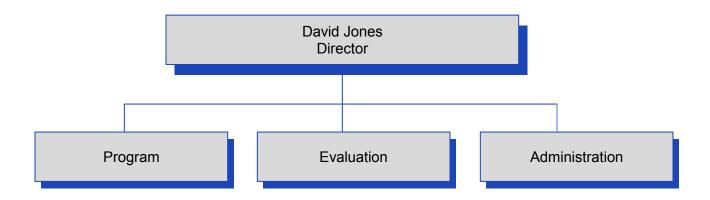
Total current authorized positions— 161

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$15,711,656 be approved for the Department of Child Support Services. This budget is funded by \$15,711,656 in estimated department revenue.

Total recommended authorized positions— 161



930 15<sup>th</sup> Street, Modesto, CA 95453 (209) 558-6218 <u>www.stanprop10.org</u>

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other General

## CHILDREN AND FAMILIES COMMISSION-PROPOSITION 10 David Jones, Director

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$4,302,869
Use of Fund Balance	\$2,904,238
Net County Cost	\$0
Gross Costs	\$7,207,107
% Funded by General Fund	0.0%
Total Allocated Positions	5

### **MISSION STATEMENT**

Promoting the development and well being of children 0 through 5.

#### DEPARTMENT SERVICES AND PROGRAMS

In November of 1998, California voters passed Proposition 10, an initiative popularly known as the California Children and Families Act. The initiative's goal is simple: to help ensure that our youngest children, from prenatal through five years of age, get the best possible start in life. The ballot measure added a tax of 50 cents per pack on all cigarettes purchased in the state and a comparable tax on other tobacco products. The revenues collected, which continue to decline as the number of smokers continues to decline, are used to create and supplement education, health, and childcare programs that promote early childhood development.

The purpose, intent, and duties of the Commission (which were codified as Sections 130100 through 130155 of the State of California Health and Safety Code) are as follows:

- Facilitate the creation and implementation of an integrated, comprehensive, and collaborative system of information and services to enhance optimal early childhood development and to ensure children are ready to enter school
- Provide greater local flexibility in designing delivery systems and to eliminate duplicate administrative systems
- Use outcome-based accountability systems to determine future expenditures

The Stanislaus County Children and Families Commission was established by the Stanislaus County Board of Supervisors on December 8, 1998, pursuant to Ordinance #687. The ordinance provides that the Commission shall operate as an independent "County agency" and be governed by a nine member Commission appointed by the Board of Supervisors.

The Commission has adopted a Strategic Plan to guide the expenditure of funds, focusing on providing services and producing results in the areas of family functioning, health, child development, and sustainable systems. In the four areas of focus, the Commission's desired results for children 0-5 in Stanislaus County are listed below with corresponding objectives:

- Families are supported and safe in communities that are capable of supporting safe families
  - Maintain positive trends in the reduction of repeat child maltreatment reports
  - Decrease incidents of child abuse and maltreatment
  - Increase positive social support for families
  - Increase family resilience capacity (knowledge, skills, and awareness) to promote healthy development and safety
- Children are eager and ready learners
  - Increase families' ability to get their children ready for school
  - Increase the number of children who are cognitively and socially-behaviorally ready to enter school
- Children are born healthy and stay healthy
  - Increase the number of healthy births resulting from high-risk pregnancies
  - Increase community awareness and response to child health and safety issues
  - Increase/maintain enrollments in health insurance products

- Maintain access and maximize utilization of children's preventative and ongoing health care
- Sustainable and coordinated systems are in place that promote the well-being of children 0-5
  - Improve collaboration, coordination, and utilization of limited resources
  - Increase the resources and community assets leveraged within the county
  - Increase in resources coming into Stanislaus County, as a result of leveraged dollars

The Commission's budget has three main components: program expenditures, administrative expenditures, and evaluation expenditures. **Program** expenditures make up approximately 93% of the Commission's budget and support contracts executed with almost two dozen public and private

#### BOARD OF SUPERVISORS PRIORITY AREA

non-profit agencies containing scopes of work designed to address the Commission's four areas of focus and desired objectives. **Evaluation** expenditures, which make up approximately 2% of the Commission's budget, compares actual results of contractors to planned results and evaluation findings are used to develop recommendations involving program changes and funding allocations. **Administrative** expenditures, which make up approximately 5% of the budget, are used to support the program and evaluation functions.

It should be noted that because the Children and Families Commission has independent jurisdiction over planning and funding decisions separate from the Board of Supervisors, the budget adopted by the Commission is included in the County budget for informational purposes.

The Children and Families Commission supports the Board Priority areas of A Healthy Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families; Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations; Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

#### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Children and Families Commission include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Implemented the narrowed program focus from Year 2 of the 2015-2017 Strategic Plan
- Executed 21 agreements with private non-profit and public agencies supporting ten countywide Family Resource Centers and other programs
- Provided family support services and intensive support services focused on improving child abuse factors
- Improved access to health care through an interim health care program and enrolled pregnant women and children aged 0-5 into health coverage plans
- Increased the school readiness of children entering Kindergarten
- Screened children aged 0-5 for educational developmental issues and provided, when warranted, additional assessments or services
- Supported a healthy birth program for at-risk mothers to increase the number of full-term births with fetal weights within normal parameters

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Implement Year 3 of the 2015-2017 Strategic Plan
- Develop and adopt the 2018-2020 Strategic Plan
- Maintain positive trends in the reduction of repeat child maltreatment reports
- Increase the number of children who are cognitively, socially, and behaviorally ready to enter school
- Maintain access and maximize utilization of children's preventative and ongoing health care
- Increase the number of healthy births from high risk pregnancies

#### **KEY CHALLENGES AND OPPORTUNITIES**

- The Children and Families Commission's funding source, Proposition 10 (a tax on tobacco products), is a
  declining revenue source; revenues are expected to continue to decline due to the decreased use of tobacco
  products.
- The State changed the legal age to purchase tobacco products from 18 to 21 which is expected to further decrease revenues.
- Proposition 56 imposed an additional \$2 tax on cigarette products which will not be included as Proposition 10 revenue; however the State will provide funding to backfill the loss of revenue from the new tax.
- Proposition 56 also redefined tobacco products to include e-cigarettes which is expected to slightly increase revenue.
- It was determined the State Board of Equalization can no longer utilize Proposition 10 funding for enforcement activities and the change is expected to increase estimated revenues.

#### **RELATED LINKS**

For additional information about the Children and Families Commission, refer to the Department's website at: <a href="https://www.stanprop10.org">www.stanprop10.org</a>

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other General

# CHILDREN AND FAMILIES COMMISSION—PROPOSITION 10

Budget Unit 1755 0016140 Special Revenue Fund

### SERVICES PROVIDED

This budget funds the Program, Evaluation, and Administration Divisions of the Children and Families Commission. The Stanislaus County Children and Families Commission promotes the development of countywide integrated and comprehensive services that enhance the intellectual, social, emotional, and physical development of children 0 through age 5. Integrated services include health care, quality childcare, parental education, and effective prevention services. Services are provided on a community-by-community basis and directed to families and their children (prenatal through five years of age). The Commission ensures that services are organized to maximize the community's resources and are designed to produce measurable results.

Children and Families Commission						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$110,184	\$74,343	\$98,048	\$0	\$98,048	
Intergovernmental Revenue	\$5,287,482	\$4,705,849	\$4,204,821	\$0	\$4,204,821	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$50	\$0	\$0	\$0	\$0	
Other Financing Sources	\$33	\$0	\$0	\$0	\$0	
Total Revenue	\$5,397,749	\$4,780,192	\$4,302,869	\$0	\$4,302,869	
Salaries and Benefits	\$395,755	\$506,268	\$518,111	\$0	\$518,111	
Services and Supplies	\$3,104,977	\$3,735,008	\$3,751,499	\$0	\$3,751,499	
Other Charges	\$2,785,894	\$2,937,498	\$2,937,497	\$0	\$2,937,497	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
Intrafund	• -	• -	• -	• -	• -	
Intrafund Contingencies	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Revenue is estimated using State Projections of Proposition 10 tax revenue trends and estimates.
- As of July 1, 2017, the Children and Families Commission projects the fund balance to be \$8,660,549. The Department plans to use \$2,904,238 of departmental fund balance in Budget Year 2017-2018.

### BUDGET AND OPERATIONS

- Due to declining revenue, the Proposed Budget was developed to maintain the current service level.
- The Proposed Budget request includes an increase of \$28,333 in order to maintain current service levels that will continue to be implemented in Budget Year 2017-2018.

### STAFFING IMPACTS

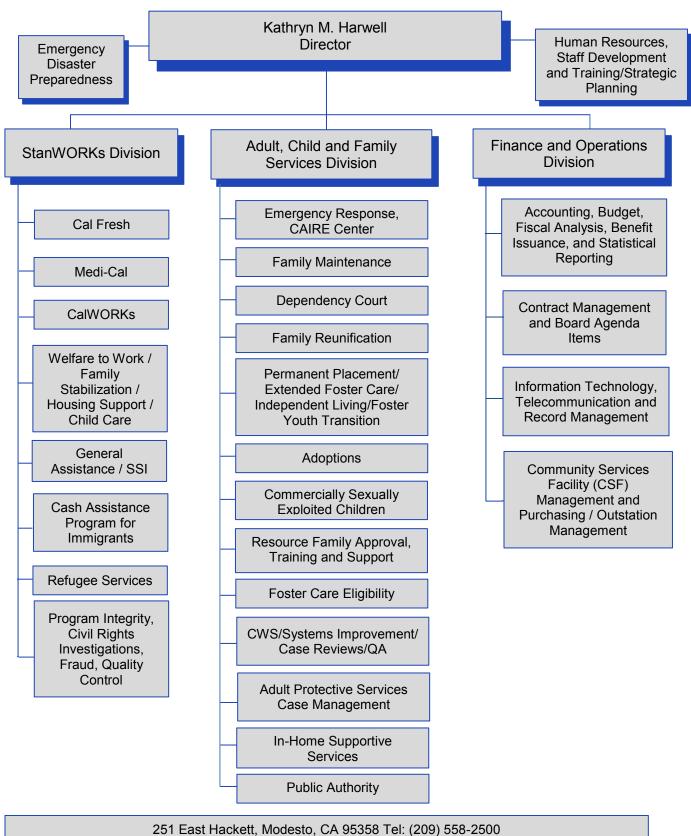
Total current authorized positions-5

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$7,207,107 be approved for Children and Families Commission. This budget is funded by \$4,302,869 in estimated department revenue and \$2,904,238 of departmental fund balance.

Total recommended authorized positions— 5



www.csa-stanislaus.com

Stanislaus County Proposed Budget 2017-2018 | Community Services Agency

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Administration

# COMMUNITY SERVICES AGENCY Kathryn Harwell, Director

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$302,763,413
Use of Fund Balance	\$0
Net County Cost	\$8,974,586
Gross Costs	\$311,737,999
% Funded by General Fund	2.9%
Total Allocated Positions	1,131

### **MISSION STATEMENT**

The Community Services Agency serves our community by protecting children and adults and assisting families towards independence and self-sufficiency. The vision of the Department is for Safe, Healthy, and Thriving Communities.

### DEPARTMENT SERVICES AND PROGRAMS

The Community Services Agency (CSA) operates social welfare programs that provide assistance, direct client services and support for the benefit of the community. The Social Services Programs include:

- Adult, Child and Family Services Programs;
- In-Home Supportive Services and Public Authority;
- StanWORKs Programs and
- Administration Programs.

The Adult, Child and Family Services Division include the Adult Services Program and Child and Family Services Program. The Child and Family Services Program provides an array of services essential to the protection of the community's most vulnerable children, those who are victims of abuse and neglect. Programs within Child and Family Services include Child Welfare Services (CWS) Family Emergency Response. Maintenance, Dependency Court Services, Family Reunification, Permanent Placement, After 18 Youth Program, Resource Family Approval, and Adoptions. In addition, CWS oversees the financial assistance programs for resource families caring for foster youth and non-minor dependents.

One of the priorities in CWS is to ensure supports are provided to the child/youth and his or her family so they can safely live together. If that is not possible, then services are tailored toward the child/youth regarding placement. The ultimate goal is to return the child/youth home whenever possible or facilitate placement with a permanent family through adoption or guardianship. CWS has been tasked legislatively to serve Commercially Sexually Exploited Children (CSEC) and provide services to their families. Currently CWS and partners are working to identify youth who are at risk for becoming CSEC and provide preventative services. For youth who have been commercially sexually exploited, CWS is identifying resources and providing interventions that best meet their needs. Lastly, CWS is recruiting and training resource families specifically to support CSEC since their recovery can be challenging.

Child abuse and neglect prevention is also an important element of CWS. The Child Abuse Prevention Council (CAPC) is a multidisciplinary team that coordinates the community's efforts to prevent child abuse. Currently CAPC is supporting the Strengthening Family Initiative throughout the County for child abuse/neglect prevention agencies. They also financially support emergency shelter services for runaway youth.

The Adult Services Programs support a variety of programs to provide a safety net for elders in the community, including the Adult Protective Services (APS) Program and In-Home Supportive Services (IHSS) Program. America's population is growing older and living longer; the impact that will have on APS is being evaluated now. In addition there are two issues of concern: the growth of Alzheimer's disease in an aging population and the lack of caregivers in general.

The APS program investigates reports of abuse, neglect and exploitation of elders and dependent adults. Social workers provide services that are

Stanislaus County Proposed Budget 2017-2018 | Community Services Agency

focused on stopping the abuse and then helping the individual to develop a plan to remain in a safe environment. All services are voluntary and confidential. Types of abuse include: physical, sexual, abandonment, abduction, isolation, financial and neglect, by self or others.

The In-Home Supportive Services (IHSS) and Public Authority (PA) are mandated entitlement programs that provide services to approximately 6,442 frail, disabled and/or elderly individuals per month, allowing these individuals to remain safely in their homes rather than alternative and costly long-term care facilities. IHSS continues to focus on the implementation of the Fair Labor Standards Act (FLSA) and insuring the recipients understand the impact on them and their care providers.

The Public Authority is a public entity separate from the County, pursuant to Welfare and Institutions Code (WIC) Section 12301.6 and Stanislaus County Ordinance Number (C.S. 905). The PA is a corporate public body exercising public and essential governmental functions and has all powers necessary and convenient to carry out the provider components of IHSS wages, dental and vision coverage.

The **StanWORKs Programs** provide access, at eight county satellite offices, to essential basic needs to support families with children to move towards independence and self-sufficiency:

- CalFresh (Food Stamps) is a nutrition program that supplements a low-income family and individual food budget in order to ensure they are getting adequate nutrition.
- Medi-Cal is a health care program for needy residents of California. It is a health care program intended to protect and improve the health of all California Residents.
- Welfare-To-Work is a program developed to assist CalWORKs (cash aid) customers obtain or prepare for employment. The program provides a wide range of services including education, training and supportive services such as transportation, work attire, and child care.
- Child Care is a subsidized program to support families in CalWORKs Welfare to Work. The purpose of the program is to help a family

## BOARD OF SUPERVISORS PRIORITY AREA

transition smoothly from the immediate, shortterm child care needed as the parent starts work or work activities to the stable, long term child care necessary for the family to become selfsufficient.

- Family Stabilization assists families with overcoming barriers to self-sufficiency such as substance abuse, mental health issues, and housing. Housing Support is an additional resource for families who are homeless or in jeopardy of losing their housing.
- Public Assistance is provided through several programs: The California Work Opportunity and Responsibility to Kids (CalWORKs) program is California's version of the Federal Temporary Assistance to Needy Families program (TANF). CalWORKs provides time limited cash benefits to families with children when one or both parents is absent, disabled, deceased or unemployed; Cash Assistance Program for Immigrants provides cash benefits to aged, blind, and disabled noncitizens who are ineligible for Social Security Insurance (SSI)/Social Security Program (SSP) solely due to their immigration status; Refugee Cash Assistance is provided for eight months to needy refugees without children who would otherwise be eligible to cash assistance; and General Assistance is provided to those who have no other means of support, single adults, couples, and families who meet eligibility.
- Program Integrity, Civil Rights, Investigations, Fraud, and Quality Control are administered within StanWORKs to assure compliance and consistency with all Federal, State, and local requirements.

Emergency Disaster Prepardness, Human and Finance and Operations Resources, Divisions provide administrative programs and support including day-to-day executive management and direction, human resources management, payroll, recruitment, departmental training, legislative review and implementation, disaster management, information technology and data imaging, budget and fiscal mangement, contract management, purchasing and facility management to ensure that departments deliver services in a professional, cost effective, efficient and cohesive manner while focusing on exceptional customer service.

The Community Services Agency supports the Board Priority areas of A Healthy Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families; Promote and provide

access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations; Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

#### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Community Services Agency include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- The Welfare to Work Program provides a path towards self-sufficiency to adults receiving assistance through the CalWORKs Program. Each month over 186 individuals participated in on-the-job training through the Subsidized Employment Program. During the past fiscal year there was a 10% increase in the number of individuals who have obtained full time employment
- Implementation of the Child Welfare Systems Improvement Plan and Intensive Family Maintenance Services resulted in a 20.6% decrease in the number of children experiencing a recurrence of maltreatment. Children and youth who experience recurring maltreatment are more likely to struggle with the effects of trauma, lag behind their peers developmentally, and become involved with the juvenile justice system
- Efforts to support the County's Focus On Prevention Initiative, specifically to reduce homelessness continues through CSA's Housing Programs. Implementation of the new Housing Support Program resulted in 506 families receiving rental assistance. An additional 1,420 families received services through the Homeless Assistance Program
- CSA was recognized for its excellence in the administration of the CalFresh program, receiving two awards from the California Department of Social Services, excellence in application processing timeliness rate of 98%, and excellence in case and procedural accuracy of 91.7%
- CSA was recognized for its excellent financial and program audit results, both in the Single Audit and in the Child Care Stage 2 and Stage 3 audits. There were no audit findings, a significant accomplishment.
- Efforts to address the seriousness of Commercially Sexually Exploited Children continue. In partnership
  with 16 agencies community wide information sessions and trainings have been conducted. Coordinated
  response teams have been established with partner agencies to locate, assess, support, and provide safe
  conditions for CSEC youth

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Provide a customer focused culture that supports self-reliance and is responsive to the needs of the Community
- Encourage and expand community partnerships and collaboration opportunities
- Enhance operational efficiencies and effectiveness through innovation and continuous service delivery improvement
- Enhance financial management practices to maximize funding and ensure program sustainability
- Encourage and support the Strengthening Families Framework
- Support a healthy, diverse, and engaged workforce

### BUDGETS WITHIN THE COMMUNITY SERVICES AGENCY INCLUDE:

- Program Services and Support
- County Children's Fund
- General Assistance
- IHSS Public Authority-Administration
- IHSS Public Authority-Benefits
- IHSS Provider Wages
- Integrated Children's Services
- Public Economic Assistance

### **KEY CHALLENGES AND OPPORTUNITIES**

The Governor's Budget for Fiscal Year 2017-2018 was released January 10, 2017. The primary impact to CSA is the elimination of the Coordinated Care Initiative (CCI) in 2017-2018. Under the Governor's proposal, the discontinuance of CCI would terminate the county MOE for IHSS and a 35% county share of all nonfederal IHSS program costs would be reinstated effective July 1, 2017. In addition, collective bargaining would be shifted back to the Counties, which has no impact in Stanislaus County since these responsibilities were never assumed by the State.

As a result of the elimination of the MOE, counties across the State will be forced to dedicate additional General Funds to maintain the programs currently supported with 1991 Realignment funds. For Stanislaus County, the local impact in Budget Year 2017-2018 was estimated at approximately \$6.5 million. The figure would grow exponentially in the next five years due to State program changes related to implementation of Fair Labor Standards Act (FLSA) requirements for providers, including paid overtime, travel time, wait time, paid sick days, and State minimum wage increases.

The Governor's 2017-2018 May Revision updates the IHSS proposal, reducing the total cost shift to counties in a phased plan, redirects 1991 Realignment growth, and includes a number of complex formulas in order to determine local impacts:

- 35% County share of all non-Federal IHSS program costs reinstatement effective July 1, 2017
- Phased inflation factor
- Time-limited State General Fund participation
- Caseload growth calculations
- Revision to statutory cap on the State participation in wages
- Hold harmless from the Board of Equalization outstanding audit adjustment

Not enough information is known at this time to estimate the associated costs for Stanislaus County. The Department will continue to monitor and track the State Budget closely and work with California Association of Counties (CSAC) and County Welfare Directors Association (CWDA) to determine County impacts and report back to the Board at Final Budget.

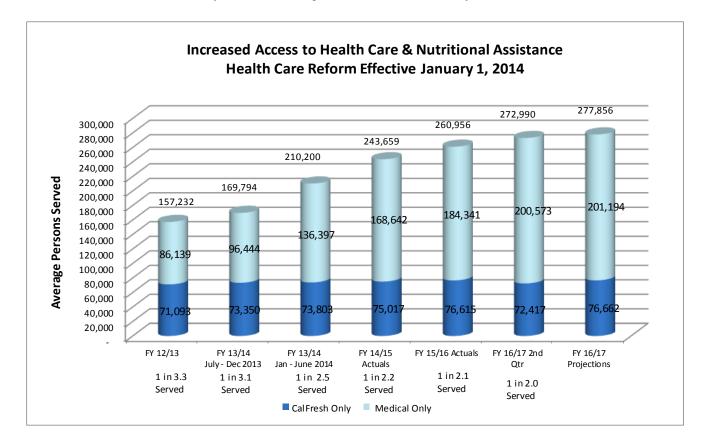
Elimination of the CalFresh Match Waiver: In July 2010, as a result of the unanticipated and unprecedented CalFresh caseload growth, the Welfare & Institute Code (WIC) Section 18906.55 allowed for fiscal relief to counties, waiving the CalFresh 15% County Share above the required CalWORKs MOE. Since June 2009 County CalFresh support has grown 36.6% in total, with 60% of the growth in non-assistance caseloads. In the prior years, the waiver allowed the Department to fund 100% of the program costs within the CalWORKs' MOE. The Phase-Out portion of the waiver began in Fiscal Year 2015-2016 at 25%, in Fiscal Year 2017-2018 the CalFresh Match Waiver is 75% and in Fiscal Year 2018-2019 the CalFresh Match Waiver will be at 100%. For Fiscal Year 2017-2018 the Department, in partnership with the CEO continues to develop strategies to support the 15% County Share, to meet the administration costs of this prevention program.

Proposed repeal and replacement of the Affordable Care Act (ACA): the Department is closely monitoring the potential impacts at the Federal and State level regarding the ACA. ACA was implemented in January 2014. Individuals enrolled in Medi-Cal through CSA have increased from 91,841 in December 2013 to over 203,282 in December 2016, a 121% increase. Of those, it is estimated that 62,680 became newly eligible under ACA expansion.

The State proposes to continue with the prior two-year budget agreement for Medi-Cal administration funding. Caseloads continue to grow post implementation of the ACA.

No assumptions were made regarding the fiscal impacts of potential repeal and replacement of the Affordable Care Act (ACA) at the federal level. The Governor's Budget Summary acknowledges there is considerable uncertainty at the federal level and the fact that a complete repeal of the ACA without replacement would affect millions of Californians' health benefits and disrupt the private insurance market.

As a result of Health Care Reform under the ACA effective January 1, 2014, over 227,877 individuals have access to health care and nutritional assistance as of December 2016. This represents 1 in 2 individuals residing in Stanislaus County. The number of individuals receiving Medi-Cal has increased by 3.4% and the number of individuals receiving CalFresh benefits (food stamps) has decreased by 4.4% from Fiscal Year 2015-2016. This trend is expected to continue in the next year. The Department continues to partner with Behavioral Health and Recovery Services (BHRS) and the Health Services Agency in providing expanded access to health care in this community. Additionally, with the passage of Assembly Bill (AB) 109 and AB 720, the Department continues to partner with Probation and the Sheriff to enroll AB 109 offenders, individuals who are in custody and those being released from the County Jail.



 Commercially Sexually Exploited Children (CSEC) – Senate Bill (SB) 794 became effective January 1, 2016, and contained additional federally mandated activities associated with identifying and protecting children and youth at risk of sex trafficking. The federal activities are supported with 25% Mandated County General Fund contribution. In Fiscal Year 2015-2016, the Department completed a Memorandum of Understanding (MOU)

with all law enforcement jurisdictions and other partners on how we will respond to victims of commercial sexual exploitation. Completion of this MOU allowed access to a higher level of funding to support administrative activities in support of this program. CSA has partnered with Without Permission to provide training as well as case management and other services for minors identified as CSEC. The Department will continue developing appropriate placement resources for this challenging population as well as continue to provide training opportunities in the community.

The Public Authority provides mandated services to IHSS providers and recipients. Full funding of program costs is required to continue to perform these mandated services. There are five specific functions that the Public Authority is mandated to do (Welfare & Institution Codes (WIC) 12301.6). The functions are: assistance to recipients in finding providers, establishment of a referral system for providers, background checks of providers, training of providers and recipients, and performing any other functions related to the delivery of IHSS.

Additionally, in All County Letter (ACL) 14-102, "New Program Rules and Requirements for IHSS Provider Enrollment", SB 878 a provision was added to the WIC section 12301.24(a) which requires IHSS provider enrollment orientation to include training materials detailing the applicable federal and state requirements regarding minimum wage and overtime pay, including paid travel time and wait time. The PA conducts the IHSS Provider orientations every other week. Over 50 providers are served at each orientation.

ACL 15-97 "Implementation of Provisions of SB 855 AND 873 (Chapters 29 AND 685, Statutes of 2014) Relating to the IHSS and Waiver Personal Care Services Program (PCSP)" (Page 2), "It is imperative that counties are equipped with the necessary resources to ensure success of Fair Labor Standards Act (FLSA) implementation. Counties will be required to hire additional staff to support all operational/administrative activities to effectively implement the new statute." The PA has increased staff to be able to meet this requirement.

ACL 16-36 "Violations for Exceeding Workweek and/or Travel Time Limits for the IHSS and Waiver PSCP" in pages 1-7 provides counties with specific information and instructions related to the implementation of violations of the workweek and travel time limitations as described in ACL 16-01. The PA reviews all violations and mails the required notices to providers. The PA responds to calls form IHSS providers regarding the violations and works with the providers to help them understand how not to incur future violations.

ACL 16-53 "Implementation of IHSS Provider Enrollment Regulations" in pages 2-7 provides the definitions of Applicant Provider, County (only for the purposes of the provider enrollment requirements, as specified in MPP Section 30-776), Prospective Provider, and Tier-1 and Tier-2 disqualifying crimes within the regulations. The PA staff review all applicant provider background checks, monitor future violations and send either Tier 1 or Tier 2 notices, and assist IHSS recipients who lose their provider due to Tier 1 conviction to find replacement providers.

All of these ACLs require additional mandated tasks that are performed by the PA in Stanislaus County.

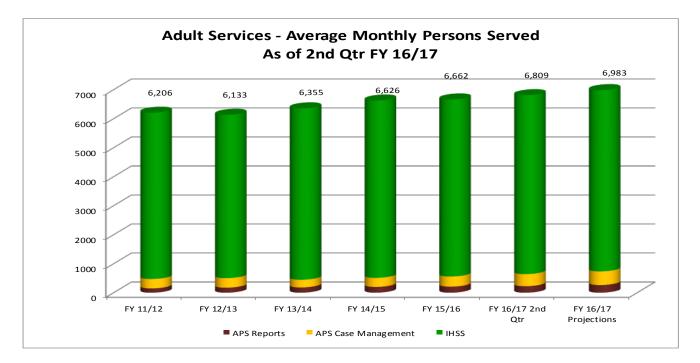
Implementation of the Continuum of Care Reform (CCR). AB 403 became a law on October 11, 2015, enacting CCR within Child Welfare. The goals of CCR are to further improve California's Child Welfare system and its outcomes by reducing the use of long-term group home placement settings, increasing the use of home-based family care and decreasing the length of time to achieve permanency. These outcomes will be accomplished through a variety of efforts and strategies such as using comprehensive initial child assessments, expanding the use of Child and Family Teams (CFT), implementing Resource Family Approval (RFA) and Foster Parent Recruitment Retention and Support (FPRRS) programs, and increasing the availability of support and services in home-based family settings. CCR makes changes to California's child welfare system, with implementation planned to occur in stages between 2017 and 2021.

The Foster Care Home Based Rates will be updated in 2 phases, the first effective January 1, 2017, and the second effective December 1, 2017. CSA will closely monitor the rate changes and report back to the Board.

The components of CCR that will impact the rate structures are: the creation of new children's residential licensing categories: Short-Term Residential Therapeutic Program (STRTP) that provides short-term, specialized, and intensive treatment (nonmedical except as permitted), and 24-hour care and supervision to children, a new level of care structures for licensed Foster Family Agency (FFA) and Resource Family, including the discontinuation of the Rate Classification Level (RCL) system for Group Homes, unless California Department Social Services grants an exception.

RFA aims to provide a streamlined, unified family focused, and child-centered process for approving relative, Non-Relative Extended Family Members, foster parents, and adoptive parent to care for foster children. The RFA Program creates a single approval standard which integrates elements from licensing, relative and adoption approval activities to replace existing separate and duplicative processes. RFA will mean that all caretakers are trained, evaluated, and supported with the current highest standards, i.e. the adoption approval process. Stanislaus County implemented the RFA program in April 2016.

Foster Parent Recruitment, Retention, and Support (FPRRS) is critical to the success of CCR. Funding for FPRRS was first made available to counties in early 2016 and the Department continues to develop and support these services. The purpose is to increase the recruitment and retention of foster parents and relative caregivers and provide them the support they need to prevent children from needing a higher level of out of home care. Program strategy includes resource family recruitment and outreach, services to remove barriers to placements with relatives, providing foster parent liaisons to assist resource families, providing psychosocial assessments, and providing Cardio Pulmonary Resuscitation (CPR), Automated External Defibrillator (AED), and First Aid training to prospective resource parents.



AB 85 established a new Child Poverty and Family Supplemental Support Subaccount from redirected 1991 Realignment funds to provide Temporary Assistance for Needy Families (TANF) grant cost of living adjustments (COLAs). AB 85 provides for on-going State review of the subaccount for sufficient revenue to fund future TANF COLA increases with no County Share. The Fiscal Year 2016-2017 Adopted State Budget approved a TANF COLA of 1.4% effective October 2016 and the repeal of the Maximum Family Grant (MFG) rule, which took effect January 1, 2017. Child Poverty and Family Supplemental Support Subaccount estimates for Fiscal Year 2017-2018, as reported in the Governor's Budget on January 10, 2017, are not enough to support all the CalWORKs assistance grant increases and MFG repeal. The Department will continue to track the progress and report to the Board of Supervisors as needed.

- Homeless Assistance Program's (HAP) "once in a lifetime" benefit has been lifted and will now be available once every 12 months effective January 1, 2017. HAP is available to meet the cost of temporary shelter while the client is seeking permanent housing or to meet the reasonable cost of securing permanent housing. In Fiscal Year 2015-2016, 58 or 7% of requests were denied HAP but this number does not take into consideration the requests not submitted due to the "once in a lifetime" restriction. With only one month of data, the Department will monitor the HAP impact on CalWORKs average monthly grant and report to the Board of Supervisors at mid-year with any adjustments.
- AB 1468, which became effective April 1, 2015, repealed the lifetime ban on individuals with a prior drug conviction from being eligible for CalWORKs and CalFresh benefits. The Department expected to see increases in CalWORKs grants, since previously ineligible individuals are now eligible to receive services. The Department has been monitoring the effects of this legislation change, and to date, this item has not had a significant effect on the Department's budget. The Department will continue to monitor the impacts of AB 1468 and report to the Board of Supervisors as needed.
- AB 2454 (Statutes of 2014), After 18 Terminated Adoptions and Guardianships, became effective January 1, 2015. This legislation allows non-minor dependents to re-enter foster care if his/her former caregiver is no longer providing support. The potential increase to benefits is unknown at this time. The Department will track the progress and impacts and report to the Board of Supervisors as needed.
- In General Assistance (GA) regulations, governed by Welfare and Institutions code 17000.5, require grant adjustments in recognition of changes in cost of living indices. On May 5, 2015, as part of the Third Quarter Financial Report, the Board of Supervisors authorized the Community Services Agency Director to annually implement the GA COLA following the TANF program COLA, one fiscal year in arrears. Effective October 1, 2016, the State budget approved a 1.4% TANF COLA increase. As a result of the adopted TANF COLA, a GA COLA of 1.4% will be recognized on July 1, 2017.
- The Approved Relative Caregiver (ARC) program was implemented in Stanislaus County on April 1, 2015. The ARC program provides non-federally eligible ARC a monthly grant equal to the basic Foster Family Home (FFH) rate. GA Foster Care youth are currently paid the entire FFH basic rate, but may be eligible for ARC funding. The Department will monitor ARC placements, evaluate the program for necessary budget adjustments and report to the Board as needed.
- Technology Upgrades: Upgrade the Network Operating System (NOS) to Active Directory. Active Directory is the NOS necessary for the upgrade to Windows 10. CSA must complete upgrade to Windows 10 prior to November 2017 to be in compliance with C-IV Statewide Automated Welfare System and Child Welfare New System. This upgrade is essential for the primary case management systems, CIV and Child Welfare Services/Case Management System, to operate. The current Windows platform will no longer function after November 2017. As part of the necessary upgrade to Windows 10, all of the CSA's computers will need to undergo a technical refresh (replacement). Approximately 1,200 existing computers are beyond their useful life and are not compatible with the Windows 10 operating system. A technology refresh for all CSA computers, with the exception of Adult Services, must be completed before the Windows 10 migration.
- Facility Projects In Fiscal Year 2017-2018, the Department remains committed to providing access to public assistance and employment services throughout the community. Growth in StanWORKs programs further supports the Department's short-term plan to maximize the existing space at the Community Services Facility (CSF). The additional programs and program growth rate are challenging to implement within the space available at the facility.

In partnership with the Chief Executive Office (CEO) Capital Projects Team:

 Replacement of the CSF Generator. The Agency's Information Technology (IT) department and General Services Agency Building Maintenance are researching back-up power analysis/connections for the IT server room for both CSA and the Department of Child Support Services (DCSS) and HVAC units to the generator and the replacement of the existing 20 year old generator.

- The CSF Service Delivery and Facility Planning Project (Master Plan) and contract award was approved by the Board on August 25, 2015. The Operational Service Delivery and Facility Planning Project is in process. Part of the CSF Master Plan is a security assessment. In Fiscal Year 2017-2018 the CSF partners will look at implementing recommendations from the security assessment like upgrading the security cameras, lighting signage and improving access into the building for employees and visitors.
- CSA and Alliance Worknet are working in partnership with CEO staff on a new site location and lease for the Turlock office. The current Turlock outstation lease for the Lander Avenue location has been extended through December 31, 2017.
- CSA is working in partnership with the CEO staff on the Homeless Prevention Initiative, including visioning session related to a new Homeless Access Center. As an initial step in developing a Homeless Access Center, CSA, BHRS and CEO staff is working on developing an operational and business plan for the Initial Outreach and Engagement Plan in partnership with the City of Modesto.
- The Patterson outstation lease has been extended through June 15, 2017. Construction is expected to be completed in May 2017 and occupancy before June 2017. The new lease agreement was approved by the Board of Supervisors on July 19, 2016.

### **RELATED LINKS**

For additional information about the Community Services Agency, refer to the Department's website at: <u>http://www.csa-stanislaus.com/</u>

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Administration

# COMMUNITY SERVICES AGENCY—PROGRAM SERVICES AND SUPPORT

Budget Unit 1631 0045050 Special Revenue Fund

### SERVICES PROVIDED

This budget funds the administrative and operating costs of mandated social welfare programs providing assistance, direct client services and support for the benefit of the community: Functions include:

- 1. Social Services (Child Welfare/Child Protective Services, Adult Protective Services/In-Home Supportive Services);
- 2. CalWORKs (Temporary Assistance to Needy Families, Employment Services, Welfare Fraud Prevention and Investigation);
- 3. Other Public Welfare Assistance (CalFresh, Medi-Cal, Foster Care, Adoptions and General Assistance); and
- 4. Child Care (Subsidized Child Care Stages 1, 2, 3).

CSA - Services and Su	CSA - Services and Support						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$85,600	\$78,752	\$96,600	\$0	\$96,600		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$55	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$129,179,105	\$148,404,644	\$143,375,905	\$0	\$143,375,905		
Charges for Service	\$982,455	\$1,792,428	\$1,619,589	\$0	\$1,619,589		
Miscellaneous Revenue	\$7,457	\$12,693	\$21,000	\$0	\$21,000		
Other Financing Sources	\$504,487	\$244,422	\$244,422	\$0	\$244,422		
Total Revenue	\$130,759,159	\$150,532,939	\$145,357,516	\$0	\$145,357,516		
Salaries and Benefits	\$80,196,853	\$91,422,113	\$85,350,406	\$0	\$85,350,406		
Services and Supplies	\$20,549,968	\$25,118,669	\$29,047,487	\$0	\$29,047,487		
Other Charges	\$32,810,500	\$37,104,484	\$33,598,583	\$0	\$33,598,583		
Fixed Assets							
Equipment	\$459,168	\$310,000	\$965,000	\$0	\$965,000		
Other Financing Uses	\$181,633	\$433,290	\$251,657	\$0	\$251,657		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$134,198,122	\$154,388,556	\$149,213,133	\$0	\$149,213,133		
Fund Balance	(\$5,326)	\$0	\$0	\$0	\$0		
Net County Cost	\$3,444,289	\$3,855,617	\$3,855,617	\$0	\$3,855,617		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

• Revenues are based on mandated service levels and operational needs. The programs funded in this budget are either mandated programs with legislative Federal, State and County sharing ratios, legislated

Maintenance of Effort (MOE) contributions or 100% funded programs. The Community Services Agency (CSA) operates mandated Social Services programs and defines core services as activities in direct support of legal mandates, regulations and Board authorized commitments. Over 82% of the funding for these programs is linked to annual allocations; however the Department has not yet received allocations for these programs as these are typically provided late in the month of August. Estimated program allocations are based on the current year known allocation projections and the legislated elimination of Coordinated Care Initiative (CCI) and discontinuance of the In-Home-Supportive Services (IHSS) MOE in the Governor's Budget released in January 2017. The County General Fund contribution is approximately 2.6% of the total CSA Program Services and Support budget level.

- 1990-1991 Realignment Revenue The State sales tax represents a key financing source for social service programs local match costs not reimbursed by Federal and State allocations. The Department receives approximately 88.5% of these funds, or about \$18.6 million, of which \$2.3 million is used to support local match requirements for the Program Services and Support budget.
- ◆ 2011 Realignment Revenue –The 2011 Realignment replaced State General Fund allocations and monthly cash advances with monthly sales tax distribution based on statewide formulas established in the Assembly Bill (AB) 118 legislation. Total 2011 Realignment is budgeted in Fiscal Year 2017-2018 at \$20,570,236, as follows: Adult Protective Services (APS) at \$1,228,135; Child Welfare Services at \$18,392,014; Child Abuse Prevention, Intervention and Treatment at \$165,980; Foster Care Administration at \$355,276, and Adoptions Administration at \$428,831. The estimated 2011 Realignment revenue supports 74.5% of the total projected base Mandated County General Fund contribution requirements for these programs.

### BUDGET AND OPERATIONS

- ♦ At the Fiscal Year 2017-2018 Proposed Budget level, the Program Services and Support budget is established at \$149,213,133 with a County Share requirement of \$27,595,393 of which \$3,855,617 is County General Fund Contribution, \$22,839,622 is Realignment, and \$900,154 other funding sources. This assumes a County General Fund Contribution composite rate of 3%. This level of funding is not sufficient to cover operations.
- At the base budget level of funding, the Department can maintain only 91% of the requested Fiscal Year 2017-2018 mandated Social Services programs for the projected number of cases and customers and is not sufficient to cover Program Services and Support beyond May 2018.
- The Department is requesting a 2017-2018 Proposed Budget of \$164,454,685 in order to meet critical program mandates with an unmet need of \$3,523,650 in County General Fund contribution which will generate additional Federal and State revenue of \$11,717,901 for an appropriation increase of \$15,241,551. The additional General Fund contribution will support the following:
  - CalFresh is a critical nutrition program for over 86,688 Stanislaus County residents. CalFresh supplements low-income individuals and families' food budgets in order to ensure they are getting adequate nutrition. Proper nutrition is critical to a child's development and health. CSA is legally mandated to provide CalFresh benefits to residents who qualify. This program leads to a healthier community. The elimination of the CalFresh Match Waiver presents unique challenges and mandates. This results in a 25% reduction to the State General Fund contribution and a corresponding increase to the County General Fund contribution of \$1,570,174 over the previous Fiscal Year. Additional information about the elimination of the CalFresh Match Waiver is included in the Budget in Brief Key Challenges and Opportunities portion of the budget.
  - IHSS With the elimination of the CCI in Fiscal Year 2017-2018, the CCI is focused on increased efficiency to individuals receiving both Medi-Cal and Medicare to better serve low income seniors and persons with disabilities through the coordination of health care services. The implementation of CCI created a MOE for the Public Authority (PA) and IHSS. The elimination of the IHSS MOE presents unique challenges and mandates. County General Fund mandated contribution of \$949,559 is dedicated to the In-Home Supportive Services (IHSS) Program as required by the end of the MOE. With the elimination of the MOE, a 35% County share of all nonfederal IHSS program costs will be reinstated effective July 1, 2017, which generates an estimated County General Fund Unmet contribution of \$1.7 million. The Governor's Proposed Budget for Fiscal Year 2017-2018 was used to build the 2017-2018 Proposed Budget projections. The local impact in Fiscal Year 2017-2018 is the request of additional

General Fund Contribution of \$1,799,036 in Program Services and Support. Additional information about the elimination of the IHSS MOE is included in the Budget in Brief Key Challenges and Opportunities portion of the budget.

- Facility and Information Technology (IT) \$154,440 in County General Fund Contribution to support fixed asset systems for security of facility access and integrity of information including badge readers and Information Technology equipment.
- ♦ IT CSA is enhancing the level of security to the IT systems. The Department is responsible for Personally Identifiable Information (PII) for thousands of Stanislaus County residents. Ensuring the integrity of this information is a major priority of the County IT Strategic Plan as well as the CSA. The Agency's IT department is updating its cyber security efforts by investing in new hardware and software which prevents intrusion and monitors the network for potential risks. Included in these upgrades are:
- Consortium IV Consortium (C-IV) Statewide Automated Welfare Systems (SAWS) is the fully automated system for case management of public assistance and employment services programs. The system is being jointly designed by the 39 C-IV Counties and Los Angeles County to develop and implement a joint governance structure that supports 40 California Counties. Key projects in the maintenance and operations (M & O) phase include the following:
  - In 2020, the C-IV system will be merged with an automated case management system which is being built for Los Angeles County Leader Replacement System (LRS). Although implementation of the new system is three years away, preparation is already being made to help facilitate this migration.
  - The Migration phase to a new case management system will allow participating Counties to share customer information in a more efficient manner, improve processing times of assistance cases and reduce fraud across the participating counties. Although originally set to begin July of 2017, as of the C-IV 3<sup>rd</sup> quarter update in Febuary 2017, the Migration project phase has been delayed with an estimated start date of January 2018. As a result C-IV is planning to use LRS team members to cover the delay. Currently CSA has one staff under the LRS project. A Board Agenda Item is in process to extend the LRS staff person to accommodate the C-IV project extension.
  - Estimated County share of costs: project and administrative costs have gone up roughly \$40,000 from the prior year due to the addition of Able-Bodied Without Dependents (ABAWD) project. In compliance with Senate Bill 43 and Title 7 CFR 273.24, changes need to be made to the C-IV System related to the reinstatement of the ABAWD time limits.
- Vehicles In cooperation with the General Services Agency Fleet Services, the Department budgeted to lease twelve (12) vehicles. Six vehicles will replace existing vehicles the County Fleet Services has identified as reaching over 100,000 miles, greater than 10 years old or have become too expensive to maintain. This includes the lease of six (6) new vehicles: two in support of CCR, four for programs residing in the outstation facilities including Area Agency on Aging, and Veterans Administration Center. A cost comparison of leasing versus purchasing a vehicle projected an annual County General Fund contribution of \$10.53 per vehicle. These are included as part of existing and future leases and have no additional general fund impacts.
- Fixed Assets In support of the Department Fixed Assets, projects include: Facilities and IT replacement of aging equipment and network infrastructure, customer self-serve kiosks, ensuring the security and integrity of information and outstation equipment badge readers totaling \$965,000 with an estimated County General Fund contribution of \$154,440.

### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

\$1,570,174 due to the CalFresh Match Waiver Phase Out. The Department has identified a financing strategy to fund this unmet need at Final Budget, using increased Base Realignment, projected Realignment growth and/or match savings from 2016-2017 to fully mitigate this exposure. The State has allowed Counties to phase in the increased cost for the CalFresh Program over a 5 year period, 2017-2018 is the 4th year in this

phased mitigation. In 2018-2019 the County will be responsible for 100% of the County share of Cost for the Cal Fresh Program.

- \$1,799,036 for IHSS Case Management and Administration.
- The Department is requesting five new positions to include two block-budgeted Social Worker V, one Accountant II, one Account Clerk III, and one Storekeeper II primarily due to increased workloads as a result of the mandates of Continuum of Care Reform and mandates in Adult Protective Services.

#### **STAFFING IMPACTS**

Total current authorized positions— 1131

The Department is requesting to add two block-budgeted Social Worker V positions, one Accountant II position, one Account Clerk III position, and one Storekeeper II position. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$149,213,133 be approved for Community Services Agency – Program Services and Support. This budget is funded by \$145,357,516 in estimated department revenue and a \$3,855,617 contribution from the General Fund.

Total recommended authorized positions— 1131

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Administration

# COMMUNITY SERVICES AGENCY—COUNTY CHILDREN'S FUND

Budget Unit 1637 0045961 Special Revenue Fund

### SERVICES PROVIDED

This budget funds education and support services for the prevention, intervention, and treatment of child abuse and neglect as recommended by the Child Abuse Prevention Council. Current services include emergency shelter services for runaway youth as well as resources in support of the Strengthening Families Initiative.

The Child Abuse Prevention Council was formed in 2002 and restructured in 2005 pursuant to Welfare and Institutions Code 12.5 section 18982.2. Council membership include representatives from a broad array of community-based organizations, public agencies, and parent partners. The primary focus of the Council is to coordinate the community efforts to prevent and respond to child abuse. The purpose of the Council includes, but is not limited to, the following goals:

- To increase public awareness of child abuse, coordinate action and procure resources for child abuse prevention in Stanislaus County.
- To coordinate the community's efforts to prevent and respond to child abuse.
- To provide a forum for interagency cooperation and coordination in the prevention, detection, treatment, and legal processing of child abuse cases.
- To recommend improvements in services to families and victims.
- To encourage and facilitate community support for child abuse and neglect programs.

CSA - County Children's Fund							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$14,640	\$14,640	\$14,640	\$0	\$14,640		
Charges for Service	\$123,365	\$115,410	\$138,232	\$0	\$138,232		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$138,005	\$130,050	\$152,872	\$0	\$152,872		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$110,000	\$130,050	\$152,872	\$0	\$152,872		
Other Charges	\$0	\$0	\$0	\$0	\$0		
Fixed Assets							
1 1/00 / 100010	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
	· ·	• -	• -	• -			
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses Equity	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Other Financing Uses Equity Intrafund	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0		
Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

Revenue for the 2017-2018 Proposed Budget is estimated at the Fiscal Year 2014-2015 level plus a 1% increase for growth. The Fiscal Year 2015-2016 revenue was not used to calculate the base as there was a national paper shortage experienced that year that caused a sharp decline in birth certificate revenue. The Department has experienced a partial recovery of this revenue in 2016-2017 and anticipates a full recovery plus a small amount of growth in 2017-2018.

### **BUDGET AND OPERATIONS**

- Service levels remained constant in the 2017-2018 Proposed Budget.
- The Proposed Budget includes a \$22,822 increase in order to maintain current service levels due to increased operating costs by vendors that had not previously been supported, of which \$0 in General Fund contribution is required to accommodate the overall increase in costs.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$152,872 be approved for the Community Services Agency – County Children's Fund. This budget is funded by \$152,872 in estimated departmental revenue.

Total recommended authorized positions—0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Aid Programs

# COMMUNITY SERVICES AGENCY—GENERAL ASSISTANCE

Budget Unit 1633 0045901 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the General Assistance (GA) Program, which is mandated by Welfare and Institutions Code (WIC) 17000 and provides cash aid payments to the indigent. In addition, this budget also includes funding for GA Foster Care. The GA Program serves individuals not eligible for other aid programs.

CSA - General Assistance							
2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$151,654	\$127,720	\$127,720	\$0	\$127,720			
\$429	\$1,705	\$1,705	\$0	\$1,705			
\$0	\$0	\$0	\$0	\$0			
\$152,083	\$129,425	\$129,425	\$0	\$129,425			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$587,394	\$670,128	\$670,128	\$0	\$670,128			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
ΨΟ	÷.						
\$587,394	\$670,128	\$670,128	\$0	\$670,128			
		\$670,128 \$0	\$0 \$0	\$670,128 \$0			
	2015-2016 Actual \$0 \$0 \$0 \$0 \$0 \$151,654 \$429 \$0 \$152,083 \$0 \$152,083 \$0 \$587,394 \$0 \$0 \$587,394 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	2016-2017 Adopted Final Budget*           2015-2016 Actual         Einal Budget*           \$0         Final Budget*           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$151,654         \$127,720           \$429         \$1,705           \$0         \$0           \$152,083         \$129,425           \$0         \$0           \$587,394         \$670,128           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0	2016-2017 Adopted Final Budget*         2017-2018 Requested Proposed Budget*           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$151,654         \$127,720         \$127,720           \$429         \$1,705         \$1,705           \$0         \$0         \$0           \$151,654         \$129,425         \$129,425           \$152,083         \$129,425         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0 <td>2016-2017         2017-2018         2017-2018         2017-2018         2017-2018         2017-2018         2017-2018         2017-2018         2017-2018         2017-2018         2017-2018         Requested         2017-2018         Recommended         Adjustments         2015         2015         2015         2015         2015         2017-2018         Recommended         Adjustments         2017-2018         Recommended         Adjustments         2017-2018         Recommended         Adjustments         2017-2018         S00         S00&lt;</td>	2016-2017         2017-2018         2017-2018         2017-2018         2017-2018         2017-2018         2017-2018         2017-2018         2017-2018         2017-2018         2017-2018         Requested         2017-2018         Recommended         Adjustments         2015         2015         2015         2015         2015         2017-2018         Recommended         Adjustments         2017-2018         Recommended         Adjustments         2017-2018         Recommended         Adjustments         2017-2018         S00         S00<			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

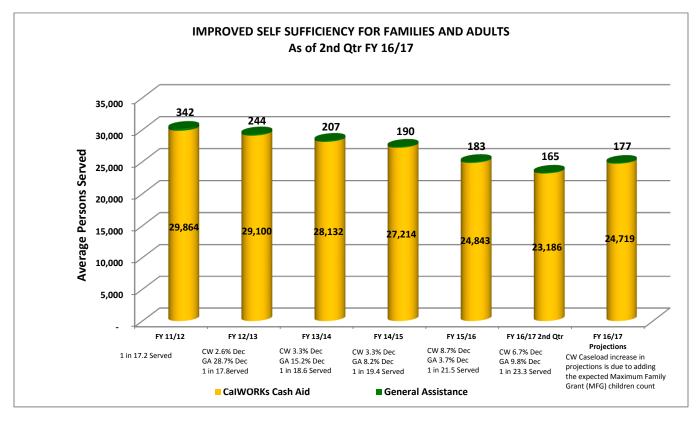
## **REVENUE AND FUNDING SOURCES**

 Revenue for the 2017-2018 Proposed Budget is estimated using projected current grant and caseload trends plus historical trends on repayments.

### **BUDGET AND OPERATIONS**

At the base budget level of funding, the Department can maintain only 72% of the requested Fiscal Year 2017-2018 mandated GA programs. Estimated revenue of \$129,425 and General Fund contribution of \$540,703 will not support the mandated programs appropriations of \$932,065 through June 30, 2018.

The Department is requesting additional General Fund contribution in the amount of \$261,937 as Stanislaus County has seen a rise in GA Foster Care High Needs Youth that need placement. These youth are often clients of Regional Services because they are intellectually delayed and in addition have destructive behaviors that can require a higher level of supervision and special training for the staff. The intensive treatment facilities that provide 24/7 monitoring are certified by the regional center but do not have a foster care rate. Without this foster care rate only county funds can be used. Resource family homes and group homes are not trained or willing to take children with these intellectual delays and destructive behaviors until they are stable. The Department continues to search for placements that have a foster care rate, but there are few available and they do not have many openings. The projected timeframes to stabilize these youth are 12-24 months. Over the past five years, the Department has experienced a decrease in GA caseloads. The decrease in GA is attributed to the enhanced County Work Program and the Board of Supervisors' approved Interim Assistance eligibility timeframes. These enhancements provide temporary needed support to customers as well as the framework to ensure consistent application of program requirements. The decline in caseloads signals an overall increase in the self-sufficiency of families and individuals served. GA has declined by 20.3% over the past three years. The total number of CalWORKs and GA clients served has declined from a high of 1 in 17.2 served in Fiscal Year 2011-2012 to the current rate of 1 in 23.3 served through December 2016.



## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

• \$261,937 related to increased costs for long term placements of High Needs Youth.

### STAFFING IMPACTS

Total current authorized positions— 0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$670,128 be approved for Community Services Agency – General Assistance. This budget is funded by \$129,425 in estimated departmental revenue and a \$540,703 Mandated County Match contribution from the General Fund.

Total recommended authorized positions-0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Administration

# COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY- ADMINISTRATION

Budget Unit 1640 0045980 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the administration costs for the Public Authority (PA), a public entity separate from the County, pursuant to Welfare and Institutions Code (WIC) Section 12301.6 and Stanislaus County Ordinance Number (C.S. 905). The PA provides mandated services to In-Home Supportive Services (IHSS) providers and recipients. The purpose of the PA is to link potential IHSS providers with IHSS recipients through the Registry providing an efficient delivery of services. The PA is a corporate public body exercising public and essential governmental functions and has all powers necessary and convenient to carry out the provider components of IHSS.

CSA - IHSS Public Authority - Administration							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$2	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$513,202	\$839,910	\$647,043	\$0	\$647,043		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$10,492	\$10,492	\$10,492	\$0	\$10,492		
Total Revenue	\$523,696	\$850,402	\$657,535	\$0	\$657,535		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$16,051	\$55,676	\$55,676	\$0	\$55,676		
Other Charges	\$528,548	\$819,007	\$626,140	\$0	\$626,140		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies							
	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$0 \$544,599	\$0 \$874,683	\$0 \$681,816	\$0 \$0	\$0 \$681,816		
Gross Costs Fund Balance				• •			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

Revenue for the 2017-2018 Proposed Budget is estimated using the Fiscal Year 2011-2012 PA Administration allocation level to determine the Federal/State/County share. In the absence of direction from the State related to the discontinuance of the IHSS Maintenance of Effort (MOE), costs above this previous allocation have been budgeted at approximately 50% Federal and 50% County Share. (IHSS Residual cases receive no Federal funds).

## BUDGET AND OPERATIONS

- Costs associated with the Stanislaus County Veterans Center have increased. This supports an efficient delivery of customer services.
- At the Fiscal Year 2017-2018 Proposed Budget level, the PA Administration is established at \$681,816 with a County Share requirement of \$136,117 of which \$24,281 is County General Fund Contribution and \$111,836 is 1990-1991 Realignment. This assumes a County Share composite rate of 19.9%. This level of funding is not sufficient to cover PA Administration operations beyond April 2018. This does not reflect the total program need and requires additional appropriations of \$136,259.
- The Department requires a budget of \$818,075 to fund a full fiscal year. At this level of funding the Department has a total unmet need of \$136,259 of which \$67,742 is Federal revenue and \$68,517 is County General Fund contribution.
- The PA Administration Fiscal Year 2017-2018 Proposed Budget Department request is \$818,075, a decrease of approximately 6.5% or \$56,608 less than the 2016-2017 Adopted Final Budget level of \$874,683. The Proposed Budget includes a decrease in IHSS MOE expenses of \$140,702 and an increase in service levels of \$78,246 due to costs associated with the Stanislaus County Veterans Center and \$5,848 in indirect costs. To support this level of operations and maintain mandated services, the Department requested an increase to the General Fund contribution in the amount of \$68,517. This unmet need is a result of the elimination of the IHSS MOE in the Fiscal Year 2017-2018 Governor's Budget and the reinstatement of a 35% county share of all nonfederal IHSS program costs.
- The elimination of the IHSS MOE presents unique challenges and mandates. Additional information about the elimination of the IHSS MOE is included in the Budget in Brief Key Challenges and Opportunities portion of the budget.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

• \$136,259 due to the elimination of the IHSS MOE in the 2017-2018 Governor's Budget.

### STAFFING IMPACTS

Total current authorized positions— 0

### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$681,816 be approved for the Community Services Agency – IHSS Public Authority Administration. This budget is funded by \$657,535 in estimated departmental revenue and \$24,281 in Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Administration

# COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY-BENEFITS

Budget Unit 1641 0045990 Special Revenue Fund

### SERVICES PROVIDED

This budget funds the dental and vision benefits for In-Home Supportive Services (IHSS) providers. The benefits are administered by the United Domestic Workers of America (UDWA).

The current Memorandum of Understanding (MOU) between the IHSS Public Authority (PA) of Stanislaus County and the IHSS Providers, through the UDWA, is for the period of February 9, 2016 through June 30, 2019 (Board Item No. 2016-86).

Under the approved labor agreement with the UDWA, the PA will reimburse the UDWA Benefits Trust for the actual cost of the dental and vision benefits paid for the effective period up to a maximum of \$.10 per paid provider hour, one month in arrears.

CSA - IHSS Public Authority - Benefits							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$91,185	\$594,421	\$444,885	\$0	\$444,885		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$149,767	\$381,725	\$342,897	\$0	\$342,897		
Other Financing Sources	\$456	\$0	\$0	\$0	\$0		
Total Revenue	\$241,408	\$976,146	\$787,782	\$0	\$787,782		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$240,952	\$976,146	\$871,618	\$0	\$871,618		
Other Charges	\$13,479	\$81,000	\$0	\$0	\$0		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
			<b>^</b>	<b>*</b> 0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	ψυ		
Other Financing Uses Equity	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
° °	• -	• -	• -	· ·	• -		
Equity	\$0	\$0	\$0	\$0	\$0		
Equity Intrafund	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Equity Intrafund Contingencies	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### REVENUE AND FUNDING SOURCES

 Revenue for the 2017-2018 Proposed Budget is estimated using Federal/State/County composite sharing ratios based on case type and the trend of actual paid case amounts. (Community First Choice Option (CFCO) cases receive a 56% Federal share and IHSS Residual cases receive no Federal funds).

#### BUDGET AND OPERATIONS

- Costs have increased due to a rise in actual paid provider hours. This supports an efficient delivery of customer services.
- ♦ At the Fiscal Year 2017-2018 Proposed Budget level, the IHSS PA Benefits are established at \$528,721 with a County Share requirement of \$86,671 of which \$83,836 is County General Fund Contribution and \$2,835 is 1990/1991 Realignment. The Provider Premium appropriations are budgeted at \$342,897 (no associated County Share) for a total of \$871,618. This assumes a County Share composite rate of 16.39%. This level of funding is not sufficient to cover IHSS PA Benefits beyond February 2018. This does not reflect the total program need which requires additional appropriations of \$188,470.
- The Department requested a budget for estimated revenue of \$1,060,088 to fund a full fiscal year. At this level of funding the Department has a total unmet need of \$188,470 of which \$157,575 is Federal and State revenue and \$30,895 is County General Fund Contribution. The County is legally obligated to pay the full cost of actual dental and vision benefit payments up to \$.10 per paid provider hour as committed to in the current Memorandum of Understanding (MOU).
- ◆ The IHSS PA Benefits Fiscal Year 2017-2018 Proposed Budget Department appropriations request is \$1,060,088, an increase of approximately .27%, or \$2,942, over the Fiscal Year 2016-2017 Adopted Final Budget level of \$1,057,146. The recommended Proposed Budget includes decreases in IHSS MOE expenses of \$81,000 and provider premium expenses of \$38,828 and an increase in service levels of \$122,770 due to benefit costs. The paid provider hours continue to rise due to the Fair Labor Standards Act requirements related to overtime and travel time. To maintain services agreed to in the current MOU, the Department is requesting an increase to the General Fund contribution in the amount of \$30,895. This unmet need is a result of the elimination of the IHSS MOE in the Fiscal Year 2017-2018 Governor's Budget and the reinstatement of a 35% County share of all nonfederal IHSS program costs.
- The elimination of the IHSS MOE presents unique challenges and mandates. Additional information about the elimination of the IHSS MOE is included in the Budget in Brief Key Challenges and Opportunities portion of the budget.

#### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

• \$188,470 due to the elimination of the IHSS MOE in the 2017-2018 Governor's Budget.

#### STAFFING IMPACTS

Total current authorized positions— 0

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$871,618 be approved for the Community Services Agency – IHSS Public Authority Benefits. This budget is funded by \$787,782 in estimated departmental revenue and \$83,836 in Mandated County Match contribution from the General Fund.

Total recommended authorized positions-0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Administration

# COMMUNITY SERVICES AGENCY—IHSS PROVIDER WAGES

Budget Unit 1642 0045992 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the wages for the In-Home Supportive Services (IHSS) providers.

The IHSS Program is a mandated entitlement program that provides services to approximately 6,442 (IHSS authorized cases as of February 2017) frail and/or elderly individuals per month, allowing these individuals to remain safely in their homes rather than alternative and costly long-term care facilities.

Under the current labor agreement with United Domestic Workers of America (UDWA), approved by the Board of Supervisors on February 9, 2016 (Board Item No. 2016-86), IHSS provider wages are budgeted at \$10.65 per hour through December 31, 2017 and at \$11.00 per hour beginning January 1, 2018. (\$10.85 per hour effective January 1, 2018 is locally negotiated and the increase from \$10.85 to \$11.00 is due to the State minimum wage increase). The current agreement with UDWA is set to expire on June 30, 2019.

CSA - IHSS Provider Wages							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$143	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$72,909,920	\$79,355,206	\$56,930,161	\$0	\$56,930,161		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$426,998	\$426,997	\$426,997	\$0	\$426,997		
Total Revenue	\$73,337,061	\$79,782,203	\$57,357,158	\$0	\$57,357,158		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$0	\$0	\$0	\$0	\$0		
Other Charges	\$75,320,218	\$82,161,445	\$59,905,489	\$0	\$59,905,489		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$456	\$0	\$0	\$0	\$0		
	\$0	<b>A</b> A	\$0	\$0	\$0		
Equity	<b>Ф</b> О	\$0	ΨΟ	ΨΟ	ΨŬ		
Equity Intrafund	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0		
	+-	• •	+ -	• -	• •		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Intrafund Contingencies	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		

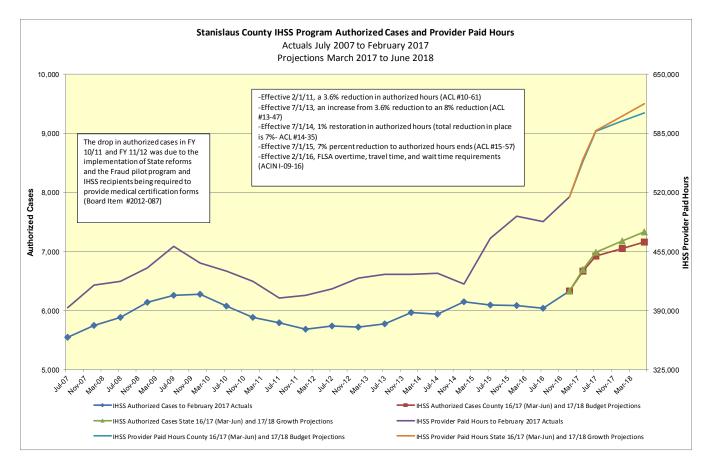
\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### REVENUE AND FUNDING SOURCES

 Revenue for the 2017-2018 Proposed Budget is estimated using Federal/State/County composite sharing ratios based on case type and the trend of actual paid case amounts. (Community First Choice Option (CFCO) cases receive a 56% Federal share and IHSS Residual cases receive no Federal funds).

### BUDGET AND OPERATIONS

- Costs have increased due a rise in caseloads and the number of paid hours. This supports an efficient delivery of customer services.
- At the Fiscal Year 2017-2018 Proposed Budget level, the IHSS Provider Wages is established at \$59,905,489 with a County Share requirement of \$9,820,067 of which \$2,548,331 is County General Fund Contribution and \$7,271,736 is 1990-1991 Realignment. This assumes a County Share composite rate of 16.39%. This level of funding is not sufficient to cover IHSS Provider Wages beyond February 2018. This does not reflect the total program need which requires additional appropriations of \$27,276,997.
- The Department requires a budget of \$87,182,486 to fund a full fiscal year. At this level of funding the Department has a total unmet need of \$27,276,997 of which \$22,805,588 is Federal and State revenue and \$4,471,409 is County General Fund Contribution. Due to the mandated nature of the IHSS program, the County is legally obligated to pay the full cost of the provider wages.
- The IHSS Provider Wages Fiscal Year 2017-2018 Proposed Budget Department request is \$87,182,486, an increase of approximately 6.1%, or \$5,021,041, over the Fiscal Year 2016-2017 Adopted Final Budget level of \$82,161,445. The recommended Proposed Budget includes a decrease in IHSS MOE expenses of \$10,049,356 and an increase of \$15,070,397 primarily due to increases in cases, the average hours per case, and wages. The paid provider hours continue to rise due to the Fair Labor Standards Act requirements related to overtime and travel time. To support this level of operations and maintain mandated services, the Department requested an increase to the General Fund contribution in the amount of \$4,471,409. This unmet need is a result of the elimination of the IHSS MOE in the Fiscal Year 2017-2018 Governor's Budget and the reinstatement of a 35% county share of all nonfederal IHSS program costs.
- In the absence of direction from the State, the Fiscal Year 2017-2018 Proposed Budget projections include State participation in all overtime hours. The State participation rate is currently capped at \$12.10 per hour. At this time, it is the understanding that the cap is related to the base wage.
- The elimination of the IHSS MOE presents unique challenges and mandates. Additional information about the elimination of the IHSS MOE is included in the Budget in Brief Key Challenges and Opportunities portion of the budget.



### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

 \$4,471,209 due to the elimination of the IHSS MOE in the 2017-2018 Governor's Budget and the reinstatement of a 35% county share of all nonfederal IHSS program costs.

### STAFFING IMPACTS

Total current authorized positions— 0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$59,905,489 be approved for the Community Services Agency – IHSS Provider Wages. This budget is funded by \$57,357,158 in estimated departmental revenue and \$2,548,331 in Mandated County Match contribution from the General Fund.

Total recommended authorized positions—0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Administration

# COMMUNITY SERVICES AGENCY—INTEGRATED CHILDREN'S SERVICES

Budget Unit 1636 0045951 Special Revenue Fund

### SERVICES PROVIDED

This budget funds the county share of cost to support Integrated Children's Services (ICS) core programs funded by Non-Federal Child Welfare Services (CWS) allocations or 2011 State Realignment revenue that require a local match. Sources of funds are donations or contributions from local community partners. On March 3, 2015, the Board of Supervisors approved the elimination of the local requirement for community partners to provide local match funding. This fund was closed out as of June 30, 2016.

CSA - Integrated Children's Services						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	(\$15)	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	(\$15)	\$0	\$0	\$0	\$0	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$0	\$0	\$0	\$0	\$0	
Services and Supplies Other Charges	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
••	• -	• -	• -	• -	• -	
Other Charges	\$0	\$0	\$0	\$0	\$0	
Other Charges Fixed Assets	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
Other Charges Fixed Assets Other Financing Uses	\$0 \$0 \$60	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	
Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$0 \$60 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	
Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$60 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	
Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$60 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

 No revenue is estimated for the Fiscal Year 2017-2018 Proposed Budget as this fund was closed out as of June 30, 2016.

### **BUDGET AND OPERATIONS**

- Service levels were not adjusted in the Proposed Budget as this fund was closed out as of June 30, 2016. Sober Living Environment services and corresponding revenue currently resides in Fund 1631 CSA Program Services and Support budget consistent with the Board of Supervisors decision on March 3, 2015 to approve agenda item #2015-73 to end the partner match requirement for Sober Living Environment Services.
- The Proposed Budget includes a \$0 increase in order to maintain current service levels due to no increased costs, of which \$0 in General Fund contribution is required to accommodate the overall increase in costs as this fund was closed out as of June 30, 2016.

#### STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that no appropriations be budgeted for Community Services Agency – Integrated Children's Services budget. This budget was closed out as of June 30, 2016.

Total recommended authorized positions—0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Aid Programs

# COMMUNITY SERVICES AGENCY—PUBLIC ECONOMIC ASSISTANCE

Budget Unit 1632 0045801 Special Revenue Fund

## SERVICES PROVIDED

This budget funds cash aid to Stanislaus County families who are eligible for temporary economic assistance, and to children requiring out-of-home placement on a temporary or permanent basis. All assistance payments to customers/clients are included in this budget. Mandated by Federal and State laws, these caseload driven programs include:

### StanWORKs Programs:

- Temporary Assistance for Needy Families (TANF) otherwise known as California Work Opportunity and Responsibility to Kids (CalWORKs)
- Refugee Cash Assistance Program (RCA)
- Cash Assistance Program for Immigrants (CAPI)
- State Utility Assistance Subsidy (SUAS)
- Work Incentive Nutritional Supplement (WINS)

### Children's Programs:

- Aid to Families with Dependent Children Foster Care (AFDC/FC)
- Aid to Families with Dependent Children Extended Foster Care (AFDC/EFC)
- Adoption Assistance Program (AAP)
- Kinship Guardianship Assistance Payment Program (Fed/Kin-GAP)
- Transitional Housing Program Plus (THP-Plus)
- Approved Relative Caregiver Program (ARC)

CSA - Public Economic Assistance							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$503	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$73,768,782	\$80,091,345	\$81,184,694	\$0	\$81,184,694		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$18,127,181	\$17,530,565	\$17,136,431	\$0	\$17,136,431		
Total Revenue	\$91,896,466	\$97,621,910	\$98,321,125	\$0	\$98,321,125		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$0	\$0	\$0	\$0	\$0		
Other Charges	\$94,142,471	\$99,543,728	\$100,242,943	\$0	\$100,242,943		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$94,142,471	\$99,543,728	\$100,242,943	\$0	\$100,242,943		
Fund Balance	\$0	\$0	\$0	\$0	\$0		
Net County Cost	\$2,246,005	\$1,921,818	\$1,921,818	\$0	\$1,921,818		

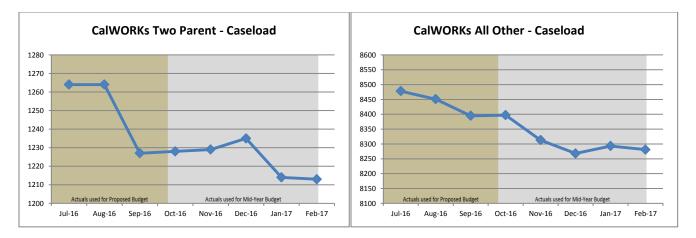
\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### REVENUE AND FUNDING SOURCES

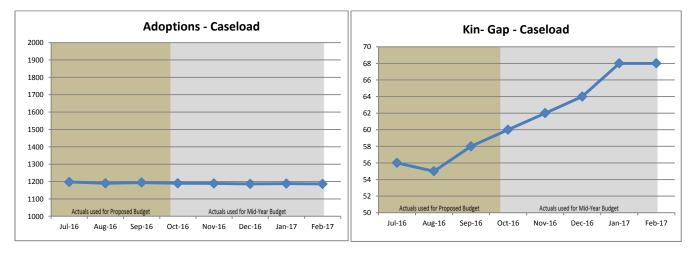
Revenue for Fiscal Year 2017-2018 Proposed Budget is estimated using projected current grant and caseload trends in correlation to Federal/State funding support. Projections included only one month of impacts directly associated to Continuum of Care Reform (CCR), Maximum Family Grant (MFG) rule repeal and Housing Assistance Program "once in a lifetime" rule repeal which all became effective January 1, 2017, and the Department will use Fiscal Year 2017-2018 to monitor and will report back to Board of Supervisors during the mid-year process.

### BUDGET AND OPERATIONS

- Proposed Budget service levels were adjusted to meet projected increased expenditures primarily attributed to CCR impacts to AFDC/FC and AAP.
- The Proposed Budget level includes a \$699,215 increase in order to maintain current service levels due to increased costs in AFDC/FC, AFDC/EFC and AAP offset by decreases in Approved Relative Caregiver (ARC) and a declining trend within the StanWORKs programs primarily in the CalWORKs Program. No additional General Fund contribution is required to accommodate the overall increase in costs.
- ♦ At the proposed level of funding, the Department can maintain Fiscal Year 2017-2018 mandated Public Economic Assistance programs. Estimated revenue of \$98,321,125 and General Fund contribution of \$1,921,818 will fully fund the mandated programs proposed budget appropriations of \$100,242,943. This reflects a projected increase of \$699,215 with no additional General Fund contribution for this fund.
- The overall decrease in CalWORKs caseloads indicates that families in Stanislaus County are becoming more self-sufficient and better able to provide for their own financial needs. Continued efforts to work with individuals and parents in developing both life and job skills are leading to higher levels of engagement, participation, employment and self-sufficiency.



- The Maximum Family Grant (MFG) rule provides that, for the purpose of determining the maximum aid payment, the number of needy persons in a family shall not include any child born into a family that has received cash aid continuously for ten months immediately prior to the child's birth. The MFG Rule was repealed effective January 1, 2017, due to the enactment of Assembly Bill (AB) 1603, no child will be denied aid because he/she was born into a family that received cash aid continuously for ten months immediately prior to their birth. As a result, there is an anticipated increase in the persons served with the additional increase of 2,800 MFG children included in the annualized projection for Fiscal Year 2016-2017.
- AFDC/FC and AFDC/EFC expenditures are projected to increase by 14.7% more than Adopted Final Budget Fiscal Year 2016-2017. Stanislaus County has seen an increase in the average yearly grant due primarily to Continuum of Care Reform (CCR) which became effective January 1, 2017.
- Resource Family Approval (RFA) is a key component to the success of the CCR, with a goal of providing consistent placement standards, services, and improved permanency outcomes for foster children. All 58 Counties were required to implement RFA beginning January 1, 2017.
- In AFDC/FC and AFDC/EFC projections, caseload and grants are subject to fluctuations as different types of emergency situations arise. Large sibling groups and special needs placements can cause expenditures to increase rapidly. The Department monitors child safety issues closely and will report back to the Board of Supervisors if the status of the AFDC/FC and AFDC/EFC program changes.
- AAP, while holding steady in in the current fiscal year, has increased from the prior fiscal year. Fed/Kin-GAP has also steadily increased. Both programs clearly indicate that the Department is improving permanent placement.



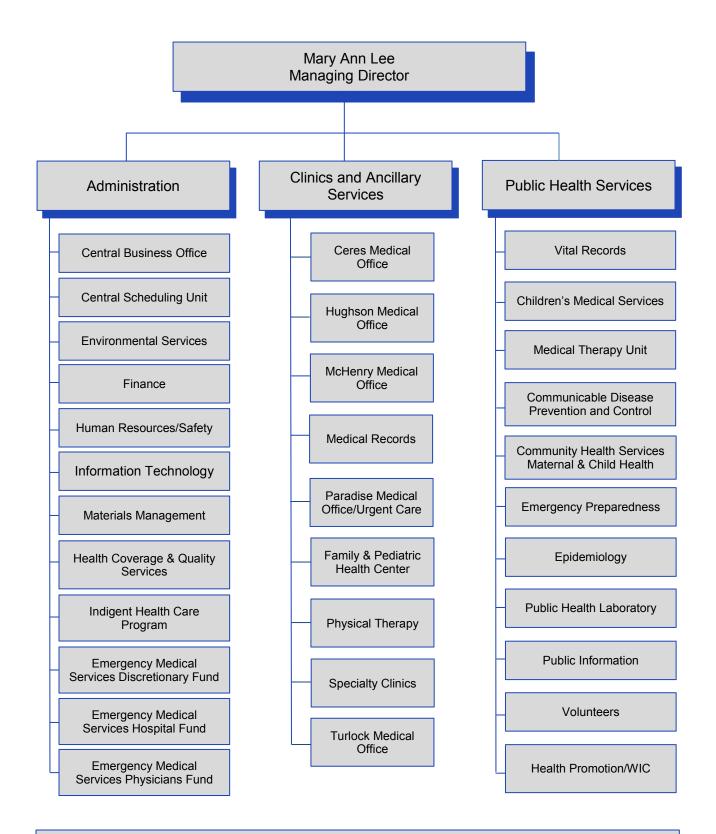
## **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$100,242,943 be approved for Community Services Agency – Public Economic Assistance. This budget is funded by \$98,321,125 in estimated departmental revenue and a \$1,921,818 Mandated County Match contribution from the General Fund.

Total recommended authorized positions-0



830 Scenic Drive, Modesto, CA 95353 Tel: (209) 558-7000 <u>www.schsa.org</u>

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

## HEALTH SERVICES AGENCY Mary Ann Lee, Managing Director

## **MISSION STATEMENT**

- Promote wellness and healthy lifestyles;
- Prevent illness and injury;
- Provide quality care and treatment; and
- Preserve access to healthcare for the underserved
- Through leadership, continuous improvement and teamwork.

### DEPARTMENT SERVICES AND PROGRAMS

The Health Services Agency (HSA) **Administration** Division provides oversight and support for the Agency's Ambulatory Clinics and Ancillary, Indigent Health Care, and Public Health Division services. The overhead functions included in this budget unit are Administration, Central Business Office, Central Scheduling Unit, Environmental Services, Finance, Human Resources/Safety, Information Technology, Materials Management, and Health Coverage and Quality Services.

The Medically Indigent Health Care Program (IHCP) provides basic health care to indigent residents of Stanislaus County who are not Medi-Cal eligible and do not have health insurance. However, the Medically Indigent Adult (MIA) Program is not an insurance plan and does not meet the minimum essential coverage requirement of the Affordable Care Act (ACA). The County's MIA program is essentially the payer of last resort for eligible indigents, as outlined in Welfare and Institutions (W&I) Code, Section 17000: "Every county shall relieve and support all incompetent, poor indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported or relieved by their relatives or friends, by their own means, or by State or Private institutions."

The Emergency Medical Services (EMS) Discretionary Fund Health and Safety Code requires the County to establish and coordinate a system that provides emergency medical care in the region. To

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$76,868,076
Use of Fund Balance	(\$590,982)
Net County Cost	\$5,767,375
Gross Costs	\$82,044,469
% Funded by General Fund	7.0%
Total Allocated Positions	482

provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services (MVEMS), a regional Emergency Medical Services (EMS) agency of five participating counties. HSA has established three EMS Funds known as the (EMS Maddy - Discretionary, Hospital, and Physicians) Fund pursuant to California Health and Safety Code Section 1797.98.

The HSA-IHCP Emergency Medical Services Hospital Health and Safety code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. In order to provide these services, the County contracts with hospitals within the community. The IHCP Emergency Medical Services Physicians Health and Safety code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. To provide these services, the County contracts with Stanislaus Medical Foundation for medical care.

The **Clinics and Ancillary Services** Division provides primary care, specialty care, and certain ancillary services that support such care, primarily occupational and physical therapy services. The provision of these services is intended to reach underserved and uninsured individuals, Medi-Cal recipients, and the County Indigent Adult population. Primary Care Clinic services are currently provided at six Federally Qualified Health Center Look-Alike (FQHC-LA) medical office locations positioned

throughout the County. The Valley Family Medicine Residency (VFMR) Program of Modesto, which is accredited by the Accreditation Council for Graduate Medical Education (ACGME) and receives graduate medical education funding from the Centers for Medicare and Medicaid Services (CMS), provides family medicine residency training.

The **Public Health Services** has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. The outcome of community assessments and input as it relates to Ten Essential Public Health Services determines how the Division targets its focus for health improvement as outlined on HSA's website. The majority of these Public Health services are categorical programs funded by State and Federal sources. However, all employees are trained in emergency preparedness and are the first line of defense against health threats, natural disaster, terrorism, and/or manmade events. Public Health employees fill dual roles – categorical programs and disaster response.

The Public Health Services Division is responsible for delivering services and programs which help to protect and improve the lives of County residents. It is Public Health's responsibility to prevent illnesses and injury, promote healthy lifestyles and behaviors, and to protect the community from health threats. Under California Health and Safety Code, coupled with their guidance and direction, Public Health

## BOARD OF SUPERVISORS PRIORITY AREA

establishes and operates an array of public health programs focused on population health. These programs include the prevention and control of communicable diseases throughout the community, rapid response to threats through the provision of emergency training and response, and conducting health promotion activities throughout the County. The public health delivery system encompasses a range of interventions and services geared toward improving the health outcomes for Stanislaus County. Although many of the programs receive categorical funding, collectively the Department strives to ensure that all residents have the opportunity to be healthy, are safe from health threats, and are able to access the services that will help to protect, promote, and preserve their health and overall well-being.

The Public Health Vital and Health Statistics office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines. All original certificates are transmitted weekly to the State Office of Vital Records (OVR). Certified copies are available upon request. The information that is collected from these records provides valuable health and research data, allowing health authorities a means of studying and evaluating health programs; provides information to government agencies for research; and provides information for population estimates and maternal and child health activities.

The Health Services Agency supports the Board Priority areas of A Healthy Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families; Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Health Service Agency include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- The visioning project, Strategic Business and Facility Plan is actively in progress; to date, the Specialty and Physical Rehabilitation clinics have moved to an updated efficient facility and the Family and Pediatric Health Center remodel is nearing completion with improved efficiency and security measures
- The Public Health Accreditation application has been submitted and is under review by the national Public Health Accreditation Board
- The Annual Recertification of the Federally Qualified Health Center Look-Alike designation was achieved for the primary care clinics

### BUDGET YEAR 2017-2018 OBJECTIVES

- Completion of the Strategic Business Plan and Master Facility Plan, with implementation of additional interim facility solutions for main campus functions
- Achieve national Public Health Accreditation and establish a new Community Health Improvement Plan (Framework for a Thriving Stanislaus)
- Achieve the Three-Year Federally Qualified Health Center Look-Alike Renewal designation for the primary care clinics

### BUDGETS WITHIN THE HEALTH SERVICES AGENCY INCLUDE:

- Administration
- Clinics and Ancillary Services
- Emergency Medical Services Discretionary Fund
- Indigent Health Care Program (IHCP)
- IHCP-Emergency Medical Services Hospital
- IHCP-Emergency Medical Services Physicians
- Public Health
- Public Health Vital and Health Statistics

#### **KEY CHALLENGES AND OPPORTUNITIES**

- The Health Services Agency has been challenged by serious business interruptions due to the aging buildings on the main Scenic campus. While the Visioning project underway will inform a long-term facility master plan, the frequency of facility-related failures is necessitating a short-term solution or solutions in the near term. In conjunction with the Board of Supervisors approved consultants from the Pacific Health Consulting Group, the Department will reassess the scope of services against mandates and community needs in order to form a future business plan. This project will necessarily consider challenges such as recruitment and retention while also assessing opportunities for funding and re-engineering the structure and format for service delivery into the future.
- The current Federal and State political environment with regard to the Affordable Care Act brings tremendous uncertainty. The potential for extensive change exists that could have significant impact on County services and the community as a whole. Health Services Agency staff will continue to monitor and study the potential impacts in order to appropriately respond with information and potentially with recommendations. Additionally, the State In-Home Supportive Services changes could impact the Health Realignment funding which provides necessary support to the Public Health programs budget.
- There is a potential impact to the Medically Indigent Health Care (MIA) program if the Affordable Care Act is repealed and the State eliminates the Medi-Cal Expansion Program, transferring the 21-64 aged population back to the counties to provide medical care. The impact of this potential change is not known at this time.

## **RELATED LINKS**

For additional information about the Health Services Agency, refer to the Department's website at: www.schsa.org

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

# HEALTH SERVICES AGENCY—ADMINISTRATION

Unit 1401 1301000 Special Revenue Fund

### SERVICES PROVIDED

This budget funds the Health Services Agency (HSA) – Administration Division operations that provide oversight and support for the Agency's Ambulatory Clinics and Ancillary, Indigent Health Care, and Public Health Division services. The overhead functions included in this budget unit are Administration, Central Business Office, Central Scheduling Unit, Environmental Services, Finance, Human Resources/Safety, Information Technology, Materials Management, and the Health Coverage and Quality Services. The costs for this budget are allocated out to the other HSA divisions, much like the County Cost Allocation Plan (CAP) costs that are allocated to departments through a variety of allocation methodologies

Health Services Agency - Administration							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$16,108	\$8,400	\$1,200	\$0	\$1,200		
Intergovernmental Revenue	\$242,450	\$92,000	\$225,000	\$0	\$225,000		
Charges for Service	\$6,030,869	\$7,321,600	\$7,914,944	\$0	\$7,914,944		
Miscellaneous Revenue	\$92,441	\$93,000	\$12,000	\$0	\$12,000		
Other Financing Sources	\$5,709	\$5,709	\$0	\$0	\$0		
Total Revenue	\$6,387,577	\$7,520,709	\$8,153,144	\$0	\$8,153,144		
Salaries and Benefits	\$6,503,382	\$7,355,075	\$8,325,995	\$0	\$8,325,995		
Services and Supplies	\$1,413,440	\$1,731,750	\$2,098,200	\$0	\$2,098,200		
Other Charges	\$1,560,031	\$1,886,735	\$1,671,750	\$0	\$1,671,750		
Fixed Assets							
Buildings & Improvements	\$14,265	\$0	\$0	\$0	\$0		
Equipment	\$103,732	\$327,600	\$245,000	\$0	\$245,000		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	(\$3,207,273)	(\$3,780,451)	(\$4,187,801)	\$0	(\$4,187,801)		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$6,387,577	\$7,520,709	\$8,153,144	\$0	\$8,153,144		
Fund Balance	\$0	\$0	\$0	\$0	\$0		
Net County Cost	\$0	\$0	\$0	\$0	\$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

• Budget Year 2017-2018 revenue is estimated at \$8,153,144, an increase of \$632,435 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$7,520,709. This is attributed to an anticipated increase in

Charges for Services connected to increased salary costs charged to other divisions and Intergovernmental revenue.

• The primary funding sources for the 2017-2018 Proposed Budget are estimated based on revenues received from other HSA funds that were projected based on past history, statistical data, future trends, and analysis.

#### BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$8,153,144, an increase of \$632,435 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$7,520,709.
- The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level.
- The Proposed Budget includes a \$632,435 increase in order to maintain current service levels due to increased costs in Salaries and Benefits and Services and Supplies. No General Fund contribution is required to accommodate the overall increase in costs.

#### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

• The Department is requesting to reclassify one Manager II position and one Senior Custodian position due to a change in job duties and responsibilities.

#### STAFFING IMPACTS

Total current authorized positions— 88

 The Department is requesting classification studies on one Manager II position and one Senior Custodian position. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$8,153,144 be approved for Health Services Agency – Administration. This budget is funded by \$8,153,144 in estimated department revenue. No General Fund contribution is required for this budget.

Total recommended authorized positions- 88

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

## HEALTH SERVICES AGENCY—CLINICS AND ANCILLARY SERVICES

Budget Unit 4051 1010001 Enterprise Fund

## SERVICES PROVIDED

This budget funds primary care, specialty care, and certain ancillary services that support this care to approximately 40,000 unique patients, or approximately 140,000 visits, annually. The services provided include: family medicine, pediatrics, integrated behavioral health, prenatal care, obstetrical care, high-risk obstetrical care, women's health care, family planning, immunizations, treatment of sexually transmitted diseases (STDs), well child check-ups, and urgent care services. Adult and pediatric specialty care is provided at the Specialty Clinics in Modesto where services include orthopedics, otolaryngology (ENT), neurology, general surgery (lump and bump), gastroenterology, (Hepatitis) HEP C, urology, podiatry, sports medicine, and neurosurgery. Full-service rehabilitation services including physical therapy, occupational therapy, audiology, and wound care services are also conducted in Modesto.

The Valley Family Medicine Residency (VFMR) Program of Modesto has approximately 33 family medicine residents in training annually and is an integral part of the County's primary care clinic system, providing approximately 18,600 clinic visits per year. This three-year family medicine residency program is a component of the Valley Consortium for Medical Education (VCME), a non-profit corporation whose members are Stanislaus County, Doctors Medical Center, and Memorial Medical Center. Outpatient training is performed in the Department's medical offices and inpatient training primarily occurs at Doctors Medical Center. In July 2013, VCME expanded by adding a new five-year orthopedic residency training program, Valley Orthopedic Surgery Residency (VOSR), funded by Doctors Medical Center. Presently, there are 12 orthopedic residents in training, providing approximately 15,300 visits and care to approximately 1,700 unique patients annually. The majority of outpatient rotations occur within the HSA Specialty clinics.

The academic medical training for the family medicine residency program is supported through Scenic Faculty Medical Group (SFMG), with "core" medical staff representing primarily Family Medicine, Pediatrics, and Obstetrics/Gynecology. In addition, approximately 28 community physicians provide teaching and specialty services to HSA clients in the Agency's specialty clinics. Professional staffing of the Urgent Care operations is provided under contract by California Healthcare Medical Billing. Professional staffing of the FQHC-LA clinics is provided by SFMG as well as County employed mid-level providers.

Health Services Agency - Clinic and Ancillary Svcs								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$40,521	\$7,700	\$6,125	\$0	\$6,125			
Intergovernmental Revenue	\$179,354	\$132,175	\$193,915	\$0	\$193,915			
Charges for Service	\$29,904,965	\$37,892,250	\$35,602,450	\$0	\$35,602,450			
Miscellaneous Revenue	\$8,041,172	\$5,200,511	\$7,405,883	\$0	\$7,405,883			
Other Financing Sources	\$2,247,121	\$588,850	\$643,900	\$0	\$643,900			
Total Revenue	\$40,413,133	\$43,821,486	\$43,852,273	\$0	\$43,852,273			
Salaries and Benefits	\$16,497,064	\$21,726,351	\$21,727,509	\$0	\$21,727,509			
Services and Supplies	\$13,865,845	\$16,206,245	\$15,873,824	\$0	\$15,873,824			
Other Charges	\$7,460,491	\$8,092,751	\$8,928,821	\$0	\$8,928,821			
Fixed Assets								
Buildings & Improvements	\$5,284	\$224,000	\$0	\$0	\$0			
_ · ·	(05.00.4)		A . A		\$405,750			
Equipment	(\$5,284)	\$544,150	\$405,750	\$0	\$405,750			
Equipment Other Financing Uses	(\$5,284) \$30,332	\$544,150 \$3,393	\$405,750 \$0	\$0 \$0	\$405,750 \$0			
		. ,		• •	• •			
Other Financing Uses	\$30,332	\$3,393	\$0	\$0	\$0			
Other Financing Uses Equity	\$30,332 \$0	\$3,393 \$0	\$0 \$0	\$0 \$0	\$0 \$0			
Other Financing Uses Equity Intrafund	\$30,332 \$0 \$0	\$3,393 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0			
Other Financing Uses Equity Intrafund Contingencies	\$30,332 \$0 \$0 \$0 \$0	\$3,393 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- Budget Year 2017-2018 revenue is estimated at \$43,852,273, an increase of \$30,787 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$43,821,486. This is attributed to anticipated increase in Miscellaneous and Other Financing Sources revenue.
- The primary funding sources for the 2017-2018 Proposed Budget are estimated based on patient revenues, Federal, State and other local County Match funding. In addition, revenue projections were based on patient visits, past history, statistical data, future trends and analysis.

## **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$46,935,904, an increase of \$139,014 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$46,796,890.
- The Proposed Budget includes estimated revenue and appropriations consistent with Budget Year 2017-2018 projected funding; adjustments may be necessary at Final Budget once the outcome of the State Budget impacts is known.
- The Proposed Budget includes a \$139,014 increase in order to maintain current service levels due to increased costs in Salaries and Benefits and Other Charges. A \$3,113,397 in General Fund Mandated Match is required.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- The Department is requesting to add one Staff Nurse II position to transition an extra-help position working 40
  hours per week to full-time status and to perform patient triage, assist with direct patient care and oversee the
  medical assistant staff.
- The Department is also requesting to add one Staff Services Analyst position to develop, implement and monitor the contracting process in the Contracts Division.
- The Department is also requesting to transfer in one Community Health Worker III position from HSA Public Health.
- The Department is further requesting a classification study of one Staff Service Tech position due to a change in job duties and responsibilities.

## STAFFING IMPACTS

Total current authorized positions— 208

The Department is requesting to transfer in one Community Health Worker III from Public Health and to add one Staff Nurse II position and one Staff Services Analyst position. The Department is also requesting a classification study of one Staff Services Technician. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$46,935,904 be approved for the Health Services Agency – Clinics and Ancillary Services budget. This budget is funded by \$43,852,273 in estimated department revenue and a \$3,113,397 contribution from the General Fund, with an anticipated increase of \$29,766 to departmental retained earnings.

Total recommended authorized positions-208

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

## HEALTH SERVICES AGENCY—EMERGENCY MEDICAL SERVICES DISCRETIONARY FUND Budget Unit 1429 1210001

Special Revenue Fund

## SERVICES PROVIDED

This budget funds the Health Services Agency (HSA) Emergency Medical Services Discretionary Fund. The Health and Safety Code requires the County to establish and coordinate the system that provides emergency medical care in the region. This legislation has been extended several times; most recently Senate Bill (SB) 867 was signed by the Governor in August 2016, extending the operative date of these provisions through January 1, 2027. To provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services Agency (MVEMS), a regional Emergency Medical Services (EMS) agency of five participating counties.

Health Services Agency - EMS Discretionary Fund								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$98,790	\$95,000	\$95,000	\$0	\$95,000			
Revenue from use of Assets	(\$43)	\$500	\$300	\$0	\$300			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0			
Other Financing Sources	\$0	\$0	\$0	\$0	\$0			
Total Revenue	\$98,747	\$95,500	\$95,300	\$0	\$95,300			
Salaries and Benefits	\$64,371	\$9,700	\$0	\$0	\$0			
Galaries and Denenits	ψ04,571	φ0,700	ψυ	ΨΟ	φU			
Services and Supplies	\$93,832	\$85,800	\$95,300	\$0 \$0	\$0 \$95,300			
	. ,	• •	• -	• -	• -			
Services and Supplies	\$93,832	\$85,800	\$95,300	\$0	\$95,300			
Services and Supplies Other Charges	\$93,832 \$0	\$85,800 \$0	\$95,300 \$0	\$0 \$0	\$95,300 \$0			
Services and Supplies Other Charges Fixed Assets	\$93,832 \$0 \$0	\$85,800 \$0 \$0	\$95,300 \$0 \$0	\$0 \$0 \$0	\$95,300 \$0 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$93,832 \$0 \$0 \$0	\$85,800 \$0 \$0 \$0	\$95,300 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$95,300 \$0 \$0 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$93,832 \$0 \$0 \$0 \$0	\$85,800 \$0 \$0 \$0 \$0	\$95,300 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$95,300 \$0 \$0 \$0 \$0 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$93,832 \$0 \$0 \$0 \$0 \$0	\$85,800 \$0 \$0 \$0 \$0 \$0	\$95,300 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$95,300 \$0 \$0 \$0 \$0 \$0 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$93,832 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$85,800 \$0 \$0 \$0 \$0 \$0 \$0	\$95,300 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$95,300 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

 Budget Year 2017-2018 revenue is estimated at \$95,300, a decrease of \$200 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$95,500. This is attributed to an anticipated decrease in Revenue from Use of Assets.

 The primary funding sources for the 2017-2018 Proposed Budget are estimated based on current and future anticipated court fines and interest income revenues. In addition, revenue projections were based on past history, statistical data, future trends and analysis.

### **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$95,300, a decrease of \$200 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$95,500.
- The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level.
- The Proposed Budget includes a \$200 decrease due to decreased contracts costs. No General Fund contribution is required for this budget.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$95,300 be approved for the Health Services Agency – Emergency Medical Services budget. This budget is funded by \$95,300 in estimated department revenue.

Total recommended authorized positions-0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

## HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM

Budget Unit 1404 1501000 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the County's Medically Indigent Health Care (MIA) Program. The Medically Indigent Health Care Program provides basic health care to indigent residents of Stanislaus County. Effective January 1, 2014, all applicants must first apply for either Medi-Cal Expansion or the Covered California Insurance Exchange products. The Medi-Cal Expansion income limit is 138% of the Federal Poverty Limit (FPL). Applicants whose income is 139% of the FPL and above will be eligible to apply for coverage through Health Exchanges. The Covered California Health Exchange offers several health plans to choose from and a variety of coverage options. In general, the MIA program will provide temporary coverage to those individuals who have applied outside Covered California's open enrollment period through a qualifying event but must wait until coverage becomes active, which is usually 30-45 days after premiums have been paid.

The Stanislaus County Children and Families Commission has contracted with the Health Services Agency (HSA) for the Healthy Cubs (HCUBS) Program since January 2003. The program consists of two primary components: 1) to provide health care access and health services to pregnant women and children aged 0-5 in families with an income less than 300% of the Federal Poverty Level; and 2) to refer and qualify applicants for other health programs funded by other levels of government, non-profits, foundations, or the private sector (Medi-Cal or Kaiser Child Health Program, for example).

For 13 years, HCUBS has served as the provider of last resort when eligible applicants do not qualify for any other health access programs. Services offered to children and pregnant woman enrolled through HCUBS will include only: 1) those services available at the Stanislaus County Health Services Agency medical offices to include primary medical care, ambulatory specialty care, and rehabilitation services such as physical therapy; 2) those primary and obstetrical care and pharmacy services offered at a Golden Valley Health Center location within the County of Stanislaus; 3) those primary and obstetrical services offered at the Oakdale Community Health Center and Riverbank Community Health Center; 4) dental care offered at various contracted locations throughout Stanislaus County; 5) laboratory and radiology services with contracted providers within Stanislaus County; and 6) pharmacy services with a contracted pharmacy. Services not defined above, including but not limited to inpatient care, are not included in this program.

Health Services Agency - Indigent Health Care								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0			
Intergovernmental Revenue	\$20,660	\$0	\$0	\$0	\$0			
Charges for Service	\$332,503	\$252,500	\$267,000	\$0	\$267,000			
Miscellaneous Revenue	\$91,896	\$0	\$0	\$0	\$0			
Other Financing Sources	\$0	\$0	\$0	\$0	\$0			
Total Revenue			<b>*</b> 00 <del>7</del> 000	<b>\$</b> 0				
Total Nevenue	\$445,059	\$252,500	\$267,000	\$0	\$267,000			
Salaries and Benefits	\$445,059 \$33,812	\$252,500 \$156,565	\$267,000 \$66,511	\$0 \$0	\$267,000 \$66,511			
Salaries and Benefits	\$33,812	\$156,565	\$66,511	\$0	\$66,511			
Salaries and Benefits Services and Supplies	\$33,812 \$64,874	\$156,565 \$17,050	\$66,511 \$33,950	\$0 \$0	\$66,511 \$33,950			
Salaries and Benefits Services and Supplies Other Charges	\$33,812 \$64,874 \$339,613	\$156,565 \$17,050 \$273,751	\$66,511 \$33,950 \$128,102	\$0 \$0 \$0	\$66,511 \$33,950 \$128,102			
Salaries and Benefits Services and Supplies Other Charges Fixed Assets	\$33,812 \$64,874 \$339,613 \$0	\$156,565 \$17,050 \$273,751 \$0	\$66,511 \$33,950 \$128,102 \$0	\$0 \$0 \$0 \$0	\$66,511 \$33,950 \$128,102 \$0			
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$33,812 \$64,874 \$339,613 \$0 \$1,700,000	\$156,565 \$17,050 \$273,751 \$0 \$0	\$66,511 \$33,950 \$128,102 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$66,511 \$33,950 \$128,102 \$0 \$0			
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$33,812 \$64,874 \$339,613 \$0 \$1,700,000 \$0	\$156,565 \$17,050 \$273,751 \$0 \$0 \$0	\$66,511 \$33,950 \$128,102 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$66,511 \$33,950 \$128,102 \$0 \$0 \$0 \$0			
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$33,812 \$64,874 \$339,613 \$0 \$1,700,000 \$0 \$0 \$0	\$156,565 \$17,050 \$273,751 \$0 \$0 \$0 \$0 \$0	\$66,511 \$33,950 \$128,102 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$66,511 \$33,950 \$128,102 \$0 \$0 \$0 \$0 \$0			
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$33,812 \$64,874 \$339,613 \$0 \$1,700,000 \$0 \$0 \$0 \$0	\$156,565 \$17,050 \$273,751 \$0 \$0 \$0 \$0 \$0 \$0	\$66,511 \$33,950 \$128,102 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$66,511 \$33,950 \$128,102 \$0 \$0 \$0 \$0 \$0 \$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- Budget Year 2017-2018 revenue is estimated at \$267,000, an increase of \$14,500 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$252,500. This is attributed to anticipated increase in Charges for Services revenue.
- The primary funding sources for the 2017-2018 Proposed Budget are estimated based on revenue received from the Children and Families Commission for services related to the Healthy Cubs Program.

## BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$228,563, a decrease of \$218,803 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$447,366.
- The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level.
- The Proposed Budget includes a \$218,803 decrease due to decreased costs in Salaries and Benefits and Operating costs. A \$300,000 General Fund Mandated Match contribution is required.

## **STAFFING IMPACTS**

Total current authorized positions-0

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$228,563 be approved for the Health Services Agency – Indigent Health Care Program budget. This budget is funded by \$267,000 in estimated department revenue and a \$300,000 contribution from the General Fund, with an anticipated increase of \$338,437 to departmental fund balance.

Total recommended authorized positions-0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

## HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP) EMERGENCY MEDICAL SERVICES HOSPITAL

Budget Unit 1434 1500010 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the Health Services Agency (HSA) Emergency Medical Services Hospital Fund. The Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund. As directed, 25% of the balance of the fund shall be distributed only to hospitals providing disproportionate trauma and emergency medical care services. This legislation has been extended several times; most recently, Senate Bill (SB) 867 was signed by the Governor in August of 2016, extending the operative date of these provisions through January 1, 2027.

To provide these services, the Department contracts with hospitals within the County. These services are paid from a dedicated State funding source known as Senate Bill (SB) 12/612 Maddy Funds.

Health Services Agency - IHCP EMS Hospital								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$211,172	\$200,000	\$197,700	\$0	\$197,700			
Revenue from use of Assets	\$3,717	\$2,000	\$3,000	\$0	\$3,000			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0			
Other Financing Sources	\$0	\$0	\$0	\$0	\$0			
Total Revenue	\$214,889	\$202,000	\$200,700	\$0	\$200,700			
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0			
Services and Supplies	\$29,980	\$202,000	\$200,700	\$0	\$200,700			
Services and Supplies Other Charges	\$29,980 \$0	\$202,000 \$0	\$200,700 \$0	\$0 \$0	\$200,700 \$0			
	. ,		. ,	• -	. ,			
Other Charges	\$0	\$0	\$0	\$0	\$0			
Other Charges Fixed Assets	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			
Other Charges Fixed Assets Other Financing Uses	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0			
Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0			
Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0			
Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Budget Year 2017-2018 revenue is estimated at \$200,700, a decrease of \$1,300 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$202,000. This is attributed to anticipated decrease in Fines, Forfeitures and Penalties revenue.
- The primary funding sources for the 2017-2018 Proposed Budget are estimated based on current and future anticipated court fines and interest income revenues. In addition, revenue projections are based on past history, statistical data, future trends, and analysis.

#### **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$200,700, a decrease of \$1,300 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$202,000.
- The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level.
- The Proposed Budget includes a \$1,300 decrease due to decreased costs in Services and Supplies. No General Fund contribution is required for this budget.

#### STAFFING IMPACTS

Total current authorized positions— 0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$200,700 be approved for the Health Services Agency – Indigent Health Care Program (IHCP) Emergency Medical Services Hospital budget. This budget is funded by \$200,700 in estimated department revenue.

Total recommended authorized positions—0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

## HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP) EMERGENCY MEDICAL SERVICES PHYSICIANS

Budget Unit 1435 1500020 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the Health Services Agency (HSA) Emergency Medical Services Physicians Fund. The Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund. As directed, 58% percent of the balance of the fund shall be used to reimburse physicians and surgeons for patients who do not make payment for emergency medical services. This legislation has been extended several times; most recently, Senate Bill (SB) 867 was signed by the Governor in August of 2016, extending the operative date of these provisions through January 1, 2027.

To provide these services, the County contracts with Stanislaus Medical Foundation for Medical Care to administer the monies allocated to physicians for an administrative fee of 8.25%. These services are paid from a dedicated State funding source known as Senate Bill 12/612 Maddy Funds.

Health Services Agency - IHCP EMS Physicians								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$411,417	\$406,000	\$358,000	\$0	\$358,000			
Revenue from use of Assets	\$927	\$500	\$100	\$0	\$100			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0			
Other Financing Sources	\$0	\$0	\$0	\$0	\$0			
Total Revenue	\$412,344	\$406,500	\$358,100	\$0	\$358,100			
Total Revenue Salaries and Benefits	\$412,344 \$0	\$406,500 \$0	\$358,100 \$0	\$0 \$0	\$358,100 \$0			
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0			
Salaries and Benefits Services and Supplies	\$0 \$442,094	\$0 \$456,500	\$0 \$358,100	\$0 \$0	\$0 \$358,100			
Salaries and Benefits Services and Supplies Other Charges	\$0 \$442,094 \$0	\$0 \$456,500 \$0	\$0 \$358,100 \$0	\$0 \$0 \$0	\$0 \$358,100 \$0			
Salaries and Benefits Services and Supplies Other Charges Fixed Assets	\$0 \$442,094 \$0 \$0	\$0 \$456,500 \$0 \$0	\$0 \$358,100 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$358,100 \$0 \$0			
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$0 \$442,094 \$0 \$0 \$0	\$0 \$456,500 \$0 \$0 \$0	\$0 \$358,100 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$358,100 \$0 \$0 \$0			
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$442,094 \$0 \$0 \$0 \$0 \$0	\$0 \$456,500 \$0 \$0 \$0 \$0	\$0 \$358,100 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$358,100 \$0 \$0 \$0 \$0 \$0			
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$442,094 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$456,500 \$0 \$0 \$0 \$0 \$0	\$0 \$358,100 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$358,100 \$0 \$0 \$0 \$0 \$0 \$0			
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$442,094 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$456,500 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$358,100 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$358,100 \$0 \$0 \$0 \$0 \$0 \$0 \$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

### **REVENUE AND FUNDING SOURCES**

- Budget Year 2017-2018 revenue is estimated at \$358,100, a decrease of \$48,400 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$406,500. This is attributed to anticipated decrease in Fines, Forfeitures and Penalties revenue.
- The primary funding sources for the 2017-2018 EMS-Physicians Fund Proposed Budget are estimated based on current and future anticipated court fines and interest income revenues. In addition, revenue projections are based on past history, statistical data, future trends and analysis.

#### **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$358,100, a decrease of \$98,400 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$456,500.
- The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level.
- The Proposed Budget includes a \$98,400 decrease in order to maintain current service levels due to reduced court fine revenues with a corresponding decrease in contracted expenditures. No General Fund contribution is required for this budget.

#### STAFFING IMPACTS

Total current authorized positions— 0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$358,100 be approved for the Health Services Agency – Indigent Health Care Program (IHCP) Emergency Medical Services Physicians budget. This budget is funded by \$358,100 in estimated department revenue.

Total recommended authorized positions-0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

## HEALTH SERVICES AGENCY—PUBLIC HEALTH

Budget Unit 1402 1200001 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the Health Services Agency Public Health (PH) Division operations and has the responsibility of delivering services which help to protect and improve the health of Stanislaus County residents. Working closely with local partners and the community, the Department continually assesses, measures, and monitors the health status of the community. This allows the Department to determine areas of focus and to identify the specific services/programs to be provided from the community. Local stakeholders also help to inform the approach, strategies, and the type of programs funded. Current Public Health services include, but are not limited to the following:

- Community Health Services (CHS) consists of traditional field public health nursing and case management, including Healthy Birth Outcomes (Children and Families Commission), Childhood Lead Poisoning Prevention Program (CLPPP), High Risk Maternal Child Health, and Nurse Family Partnership (NFP), a nationally recognized, evidence-based home visitation program.
- Maternal Child and Adolescent Health (MCAH) includes coordination of services, outreach, education, teen
  pregnancy prevention, Sudden Infant Death Syndrome (SIDS) prevention, and car seat safety and use.
- Children's Medical Services includes Child Health and Disability Prevention (CHDP) program administration for the County, California Children's Services (CCS) for case management of Medi-Cal children with acute and chronic disabilities, and the Medical Therapy Program for provision of physical and occupational therapy services to the CCS population in coordination with the County Office of Education located in special units on site at Sonoma and Turlock elementary schools.
- Health Promotion programs, which includes the Women, Infants and Children (WIC), provides nutrition education, breastfeeding promotion and support, food vouchers for nutritious food, and referrals to health care and other support services. The Nutrition Education and Obesity Prevention (NEOP) provides nutrition education classes, promotes physical activity, initiates safe routes to school, partners with food retailers, promotes community gardening, and provides technical assistance to community partners Tobacco Prevention Program, works with stakeholders to initiate retail licensing efforts, promotes the smokers helpline, and provides technical assistance to help implement tobacco prevention policies.
- Communicable Disease prevention and control includes the Refugee Health program, Immunizations, Tuberculosis screening and treatment, Sexually Transmitted Diseases screening and treatment, and HIV/AIDS) testing, case management and linkage to care; all programs consist of disease surveillance to promptly identify, prevent, and stop further transmission of contagious diseases that pose a threat to the public.
- Emergency Preparedness and Public Health Laboratory consists of ongoing disease surveillance, diagnosis of new and recurring infectious and zoonotic diseases, environmental testing, toxicology, and response to bioterrorism threats and public health emergencies. Emergency Preparedness includes coordinating with medical health partners and stakeholders in the community (clinics, hospitals, skilled nursing, EMS, Office of Emergency Services, etc.) to carry out emergency planning, trainings, drills, and exercises to enhance all hazards preparedness.
- Community Assessment Planning and Evaluation (CAPE), Public Health Accreditation Coordination, and Vital Records monitors the incidence of diseases in the County, collects and analyzes data and designs survey tools, prepares reports and makes recommendations to facilitate program development, improvement, and resource identification. This unit also oversees disease investigation, collects and analyzes health data,

prepares interpretations of findings and recommends prevention and control measures to help mitigate the spread of disease. This information is shared with public health managers, staff, partners, and the public. The CAPE unit also includes the Vital Records Program which has the responsibility for registering County births and deaths and issuing associated certificates and permits. The Public Health Accreditation Coordinator is responsible for coordinating the overall accreditation effort, ensuring that the Public Health Accreditation Board requirements are met, that documents are updated, and that continuous quality improvement occurs.

Health Services Agency - Public Health								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$15,559	\$14,000	\$13,500	\$0	\$13,500			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$1,377	\$0	\$50	\$0	\$50			
Intergovernmental Revenue	\$13,434,692	\$14,893,351	\$16,353,024	\$0	\$16,353,024			
Charges for Service	\$3,864,329	\$4,091,623	\$3,649,101	\$0	\$3,649,101			
Miscellaneous Revenue	\$30,465	\$39,185	\$9,360	\$0	\$9,360			
Other Financing Sources	\$3,792,906	\$4,322,445	\$3,853,524	\$0	\$3,853,524			
Total Revenue	\$21,139,328	\$23,360,604	\$23,878,559	\$0	\$23,878,559			
Salaries and Benefits	\$14,074,133	\$16,752,405	\$16,416,757	\$0	\$16,416,757			
Services and Supplies	\$3,065,960	\$4,063,297	\$4,492,176	\$0	\$4,492,176			
Other Charges	\$652,376	\$697,471	\$760,553	\$0	\$760,553			
Fixed Assets								
Equipment	\$59,410	\$100,000	\$195,400	\$0	\$195,400			
Other Financing Uses	\$201,659	\$320,657	\$0	\$0	\$0			
Equity	\$0	\$0	\$0	\$0	\$0			
Intrafund	\$3,183,070	\$3,780,752	\$4,187,872	\$0	\$4,187,872			
Contingencies	\$0	\$0	\$0	\$0	\$0			
Gross Costs	\$21,236,608	\$25,714,582	\$26,052,758	\$0	\$26,052,758			
Fund Balance	(\$2,256,698)	\$0	(\$179,779)	\$0	(\$179,779)			
Net County Cost	\$2,353,978	\$2,353,978	\$2,353,978	\$0	\$2,353,978			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Budget Year 2017-2018 revenue is estimated at \$23,878,559, an increase of \$517,955 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$23,360,604. This is attributed to an anticipated increase in Intergovernmental Revenue.
- The primary funding sources for the 2017-2018 Proposed Budget are estimated based on the current and future anticipated Federal, State, and Local funding allocations. In addition, revenue projections are based on past history, statistical data, future trends, and analysis.

## BUDGET AND OPERATIONS

- Budget Year 2017-2018 appropriations are estimated at \$26,052,758, an increase of \$338,176 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$25,714,582.
- The Proposed Budget includes estimated revenue and appropriations consistent with Budget Year 2017-2018 projected Funding; adjustments may be necessary at Final Budget once the outcome of the State Budget impacts is known.
- The Proposed Budget includes a \$338,176 increase in order to maintain current service levels due to increased costs in Service and Supplies and Other Charges. A \$2,358,978 General Fund Mandated Match contribution is required.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- The Department is requesting to add one Staff Services Coordinator and two Health Educator positions for the HSA Public Health Tobacco control program due to an increase in the deliverable requirements by the State.
- The Department is requesting to add one Medical Records Clerk to work in the Foster Care program to provide support to the Public Health Nurse (PHN) staff.
- The Department is requesting to restore one unfunded Community Health Worker III position and transfer to the Clinics and Ancillary Services division.

#### STAFFING IMPACTS

Total current authorized positions— 186

 The Department is requesting to add two Health Educators, one Medical Records Clerk, and one Staff Services Coordinator. The Department is also requesting to restore one unfunded Community Health Worker III and transfer out to the Clinics and Ancillary Services budget. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$26,052,758 be approved for the Health Services Agency – Public Health budget. This budget is funded by \$23,878,559 in estimated department revenue and a \$2,353,978 contribution from the General Fund, with an anticipated increase of \$179,779 to fund balance.

Total recommended authorized positions-186

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Health

## HEALTH SERVICES AGENCY—PUBLIC HEALTH-VITAL AND HEALTH STATISTICS

Budget Unit 1428 1250001 Special Revenue Fund

## SERVICES PROVIDED

This budget funds Health Services Agency (HSA) Vital and Health Statistics program. The Office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines. Certified copies are issued when a request is received in the Vital Records office along with the properly completed forms and the current fee. The information that is collected from these records provides valuable health and research data.

Health Services Agency - PH Vital and Health Statistics								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$63,010	\$62,000	\$63,000	\$0	\$63,000			
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0			
Other Financing Sources	\$0	\$0	\$0	\$0	\$0			
Total Revenue	\$63,010	\$62,000	\$63,000	\$0	\$63,000			
Salaries and Benefits	\$0							
Guidrico dria Derichito	<b>Ф</b> О	\$0	\$0	\$0	\$0			
Services and Supplies	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			
	• -	• -	• -	• -	• •			
Services and Supplies	\$0	\$0	\$0	\$0	\$0			
Services and Supplies Other Charges	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			
Services and Supplies Other Charges Fixed Assets	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$0 \$0 \$0 \$10,839	\$0 \$0 \$0 \$15,000	\$0 \$0 \$0 \$20,000	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$20,000			
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$0 \$0 \$10,839 \$0	\$0 \$0 \$0 \$15,000 \$0	\$0 \$0 \$20,000 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$20,000 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$0 \$10,839 \$0 \$0	\$0 \$0 \$0 \$15,000 \$0 \$0	\$0 \$0 \$20,000 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$20,000 \$0 \$0 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$10,839 \$0 \$0 \$0	\$0 \$0 \$15,000 \$0 \$0 \$0	\$0 \$0 \$20,000 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$20,000 \$0 \$0 \$0 \$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Budget Year 2017-2018 revenue is estimated at \$63,000, an increase of \$1,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$62,000. This is attributed to anticipated increase in Charges for Services revenue.
- The primary funding sources for the 2017-2018 Public Health (PH) Vital and Health Statistics Fund Proposed Budget are estimated based on the projected demand for the issuance of certified copies of vital records documents as well as past history, statistical data, future trends, and analysis.

## **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$20,000, an increase of \$5,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$15,000.
- The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level.
- The Proposed Budget includes a \$5,000 increase in order to maintain current service levels due to increased operating costs. No General Fund contribution is required for this budget.

#### **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$20,000 be approved for the Health Services Agency – Public Health Vital and Health Statistics budget. This budget is funded by \$63,000 in estimated department revenue, with an anticipated increase of \$43,000 to departmental fund balance.

Total recommended authorized positions-0

# A Strong Local Economy

## **INTRODUCTION**

An important role that County government plays in creating a strong local economy is to promote, protect, and sustain agricultural economies while providing for broader, more diversified economic opportunities. Diversification will strengthen the local economy and provide for a better, more stable, quality of life for residents. Helping to facilitate the creation of jobs for the people of Stanislaus County is imperative for the community to prosper and grow. Pursuing the planning and development process for the Crows Landing Industrial Business Park Project on the 1,528-acre former Crows Landing Air Facility in Stanislaus County, and developing a competitive and diverse workforce, are core economic development and job creation objectives for our community.



- The Alliance Worknet provides a wide range of employment and training services to the community through a variety of programs funded under the Workforce Innovation and Opportunity Act (WIOA). This funding is used to assist area employers with their employment needs; and
- Promoting literacy community-wide is another core economic development infrastructure. The Stanislaus County Library provides educational and recreational opportunities to the community, including access to reference and reader's advisory help, weekly story times at all branches and children's programs throughout the year. Online databases and reference services are available at any time from any internet link.

## BUDGET YEAR 2017-2018 ISSUES

The 2017-2018 Proposed Budget recommends \$29,440,351 in appropriations for this priority area. These expenditures are funded by a combination of \$26,930,051 in department revenue, \$491,810 in revenue from the General Fund and \$2,018,490 in fund balance.



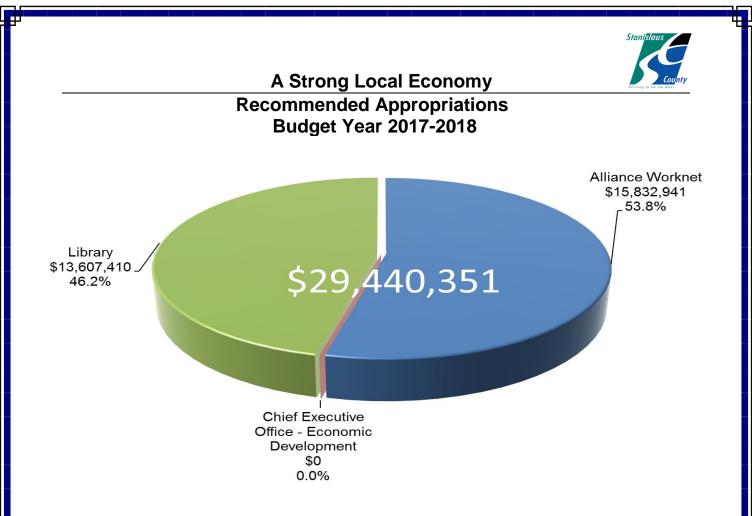
By the beginning of the Budget Year. Alliance Worknet will have fully implemented the Workforce Innovation and Opportunity Act (WIOA) regulations which include the procurement of **Business** Services (which began in Fiscal Year 2016-2017), One-Stop Operations, and Youth Services. In the Budget Year, Worknet Alliance is experiencing a decrease in funding approximately of \$700,000 to provide WIOA related services and approximately \$2.4 million in

funding from the Community Services Agency to provided training services for local Temporary Assistance to Needy Families recipients.

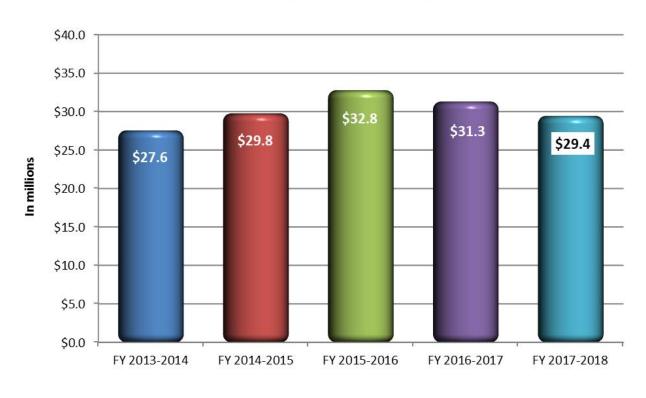
The Library is primarily funded voter by а approved 1/8-cent sales which tax. represents approximately 87% of the Library's total revenue to support the operations Library in Budget Year 2017-2018. The voter approved 1/8cent sales tax sunsets on June 30, 2018, and an election will be held on November 7, 2017 requesting Stanislaus County voters extend the



tax. In Budget Year 2017-2018, the Library has budgeted \$700,000 for the relocation of the Empire Library.



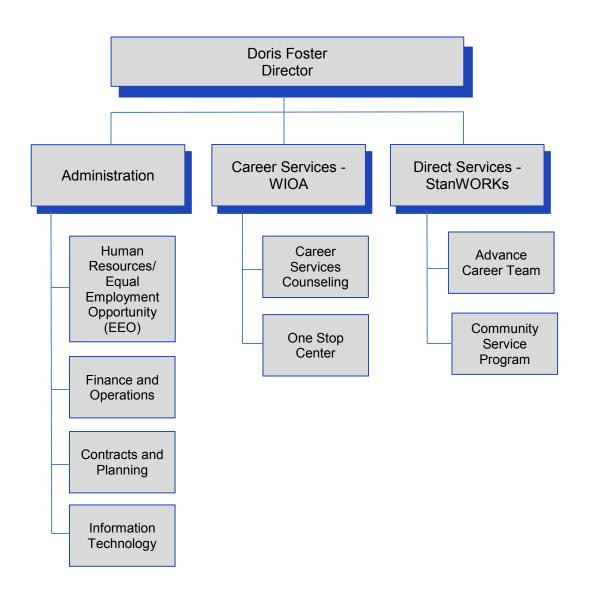
## **Five Year Comparison of Appropriations**





# A Strong Local Economy Summary of Budget Appropriations

_					Recommended
Page					2017-2018
	ALLIA	NCE WORK	(NET		\$15,832,941
	Fund	Org			
313	1320	0033100	Alliance Worknet		\$7,518,368
315	1317	0033900	StanWORKs		\$8,314,573
	CHIEF	EXECUTIV	E OFFICEECONOMIC DEVELOPMENT		\$0
	Fund	Org			
317	0105	0015291	Economic Development Bank		\$0
	LIBRA	RY			\$13,607,410
	Fund	Org			
322	1651	0037000	Library		\$13,607,410
				TOTAL	\$29,440,351



251 East Hackett Road, C-2, Modesto, CA 95358 Tel: (209) 558-2100 www.allianceworknet.com/home

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Other Assistance

## ALLIANCE WORKNET Doris Foster, Director

## **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$15,832,941
Use of Fund Balance	\$0
Net County Cost	\$0
Gross Costs	\$15,832,941
% Funded by General Fund	0.0%
Total Allocated Positions	84

## MISSION STATEMENT

Work with businesses to determine the needs of in-demand occupations and develop a skilled workforce that strengthens businesses and contributes to the economic success of our community.

## DEPARTMENT SERVICES AND PROGRAMS

Administration, which includes Human Resources, Finance/Operations, Contracts and Planning and Information Technology divisions, supports day to day activities of the Department. These include human resource functions, accounting (including audits), participant payroll, state reporting, grant billing, budgeting, contract management/monitoring, regulation review and implementation, equipment management, data imaging, website management and inventory.

The Alliance Worknet's **Career Services** program under Workforce Innovation and Opportunity Act (WIOA) provides a wide range of employment and training services to Adults, Dislocated Workers and Youth in the community through various programs funded under WIOA that include three Resource Centers, located in accessible areas throughout the community and provide job search assistance to the public. In addition, workshops are offered to assist with resume development, interviewing skills, and

#### BOARD OF SUPERVISORS PRIORITY AREA

job retention. For those needing more assistance in finding employment, the Department provides intensive career counseling, work experience, and on-the-job training assistance as well as referral to vocational training programs. Alliance Worknet provides business services through a service provider in an effort to help local businesses with their employment needs.

The Alliance Worknet's **Direct Services** division provides a wide range of employment and training services for local Temporary Assistance to Needy Families (TANF) recipients through a contract with the Community Services Agency. Alliance Worknet assists TANF customers with job searching, resume writing, and interviewing skills. Clients needing additional assistance in securing employment and leaving TANF are provided with intensive case management, paid and unpaid work experience, onthe-job training and individual referral to vocational training programs leveraging other dollars available.

Alliance Worknet supports the Board Priority areas of A Strong Local Economy and Effective Partnerships by aligning Department accomplishments and objectives with the following Board goals: Facilitate job creation; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and Promote the value of partnerships to the community.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Alliance Worknet include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Transitioned internal services and contracted services data fully to the State CalJOBs database and workforce management system
- Formulated a new Workforce Development Board (WDB) and ensured WDB is well oriented in their roles and responsibilities
- Implemented new WIOA regulations internally as well as with contracted service providers
- 328 StanWORKs clients achieved unsubsidized employment placements
- In partnership with Community Services Agency and subcontractor partner agencies, Alliance Worknet served 3,276 customers in Job Preparation Workshops

### BUDGET YEAR 2017-2018 OBJECTIVES

- Strengthen the current workforce, including populations with barriers to employment
- Develop future talent, which include developing foundational skills and work readiness for customers
- Support business growth through communication with regional and local employers to identify in-demand sectors, skill gaps and connecting training opportunities to in-demand occupations
- Track long term employment retention for both StanWORKs and WIOA customers

#### BUDGETS WITHIN THE ALLIANCE WORKNET INCLUDE:

- Alliance Worknet
- StanWORKs

#### **KEY CHALLENGES AND OPPORTUNITIES**

 A key challenge for the Department is to provide the maximum level of customer service with a decrease in funding due to Federal and State allocation reductions.

## **RELATED LINKS**

For additional information about Alliance Worknet, refer to the Department's website at: www.allianceworknet.com

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Other Assistance

## ALLIANCE WORKNET

Budget Unit 1320 0033100 Special Revenue Fund

## SERVICES PROVIDED

This budget funds Alliance Worknet's wide range of employment and training services to the community through various programs funded under the Workforce Innovation and Opportunity Act (WIOA) that include three Resource Centers, located in accessible areas throughout the community and provide job search assistance to the public. In addition, workshops are offered to assist with resume development, interviewing skills, and job retention. For those needing more assistance in finding employment, the Department provides intensive career counseling, work experience, and on-the-job training assistance as well as referral to vocational training programs. To assist area employers, the Alliance Worknet has procured for Business Services from a vendor who will visit area businesses in an effort to help them with their employment needs.

Alliance Worknet					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$6,822,695	\$7,651,083	\$7,314,440	\$0	\$7,314,440
Charges for Service	\$350,572	\$580,669	\$203,928	\$0	\$203,928
Miscellaneous Revenue	\$10,086	\$0	\$0	\$0	\$0
Other Financing Sources	\$946	\$0	\$0	\$0	\$0
Total Revenue	\$7,184,299	\$8,231,752	\$7,518,368	\$0	\$7,518,368
Salaries and Benefits	\$3,993,475	\$4,315,561	\$3,747,549	\$0	\$3,747,549
Services and Supplies	\$3,373,685	\$3,629,291	\$3,490,449	\$0	\$3,490,449
Other Charges	\$268,936	\$276,900	\$261,970	\$0	\$261,970
Fixed Assets					
Equipment	\$0	\$0	\$11,300	\$0	\$11,300
Other Financing Uses	\$78,193	\$10,000	\$7,100	\$0	\$7,100
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,714,289	\$8,231,752	\$7,518,368	\$0	\$7,518,368
Fund Balance	\$529,990	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

• The primary source of revenue for Alliance Worknet is funding revenue from the Workforce Innovation and Opportunity Act (WIOA) in the amount of \$6,233,603 and projected carryover funding of \$1,080,837 in

unexpended WIOA funding that was allocated to the Department in Fiscal Year 2016-2017. In addition, there is \$203,928 of additional revenue from the Department of Child Support Services.

- Estimated revenue for Budget Year 2017-2018 is \$713,384 lower than Fiscal Year 2016-2017 estimated revenue due to a decrease of \$414,307 of WIOA revenue as a result of a lower revenue allocation from the State of California for Budget Year 2017-2018, a decrease of \$376,741 in contracted revenue with the Department of Child Support Services, and from not budgeting \$243,151 of Rapid Response funding from the State as it is anticipated that the Department will not be able to utilize these funds due to not having anticipated eligible expenditures. This is offset by an increase of \$320,815 in carryover funding from Fiscal Year 2016-2017.
- 2017-2018 Proposed Budget estimated revenue is based on estimated allocations received from the State and Department estimate of carryover funds from Fiscal Year 2016-2017 into Budget Year 2017-2018.

#### BUDGET AND OPERATIONS

The decrease in funding results in the Department streamlining operational costs, not filling seven vacant positions that are a result of retirements and promotions and reducing contracted services between 10%-25%. Alliance Worknet has applied for grant opportunities to assist with the decrease in funding and continues to look for efficient ways to provide the same level of services to clients.

#### **STAFFING IMPACTS**

Total current authorized positions-84

 The Department is requesting to reclassify upward one vacant Confidential Assistant III position to a Confidential Assistant IV. This position will act as the Department Head's executive assistant and will provide high-level administrative support. The salary difference will be funded by Workforce Innovation Opportunity Act and StanWORKs.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$7,518,368 be approved for Alliance Worknet. This budget is funded from \$7,518,368 in estimated department revenue.

It is also recommended to reclassify upward one vacant Confidential Assistant III position to Confidential Assistant IV.

Total recommended authorized positions- 84

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 HUMAN SERVICES Other Assistance

## ALLIANCE WORKNET—StanWORKs

Budget Unit 1317 0033900 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the Alliance Worknet's wide range of employment and training services for local Temporary Assistance to Needy Families (TANF) recipients through a contract with the Community Services Agency (CSA). The department assists TANF customers with job searching, resume writing, and interviewing skills. Clients needing additional assistance in securing employment and exiting the TANF program are provided with intensive case management, paid and unpaid work experience, on-the-job training and individual referral to vocational training programs leveraging other dollars available.

Alliance Worknet - StanWORKs								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$10,567,098	\$10,721,742	\$8,314,573	\$0	\$8,314,573			
Miscellaneous Revenue	\$21,731	\$0	\$0	\$0	\$0			
Other Financing Sources	\$60,085	\$0	\$0	\$0	\$0			
Total Revenue	\$10,648,914	\$10,721,742	\$8,314,573	\$0	\$8,314,573			
Salaries and Benefits	\$7,727,245	\$8,067,069	\$5,581,007	\$0	\$5,581,007			
Services and Supplies	\$2,624,886	\$2,455,673	\$2,347,246	\$0	\$2,347,246			
Other Charges	\$296,783	\$181,900	\$355,020	\$0	\$355,020			
Fixed Assets								
Equipment	\$0	\$0	\$19,200	\$0	\$19,200			
Other Financing Uses	\$0	\$17,100	\$12,100	\$0	\$12,100			
Equity	\$0	\$0	\$0	\$0	\$0			
Intrafund	\$0	\$0	\$0	\$0	\$0			
Contingencies	\$0	\$0	\$0	\$0	\$0			
Gross Costs	\$10,648,914	\$10,721,742	\$8,314,573	\$0	\$8,314,573			
Fund Balance	\$0	\$0	\$0	\$0	\$0			
Net County Cost	\$0	\$0	\$0	\$0	\$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- The source of revenue for Alliance Worknet StanWORKs in 2017-2018 is a contract with the Community Services Agency in the amount of \$8,314,573.
- Estimated revenue for Budget Year 2017-2018 is \$2,407,169 lower than Fiscal Year 2016-2017 due to reduction in the CalWORKs program in Budget Year 2017-2018.

## **BUDGET AND OPERATIONS**

- The decrease of \$2.4 million in funding will primarily impact subsidized employment for client wages, with additional impacts to staffing levels and contracted services.
- The Department is pursuing other grant opportunities to assist with the decrease in revenue for client wages and looking at changing the way services are provided. The remaining amount of the reduction will result in a decrease between 10%-25% in contracted services and not filling four vacancies. These vacancies are a result of retirements and promotions. The Department continuous to look for innovative and effective ways to prove services to the Welfare to Work clients.

#### STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$8,314,573 be approved for Alliance Worknet – StanWORKs. This budget is funded by \$8,314,573 in estimated department revenue.

Total recommended authorized positions—0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Promotion

## CHIEF EXECUTIVE OFFICE—ECONOMIC DEVELOPMENT BANK

Budget Unit 0105 0015291, 0107 0015292 General Fund

## SERVICES PROVIDED

This Budget Funds the Economic Development Bank (Fund 0105) and Community Development Fund (Fund 0107). The Board of Supervisors established the Economic Development Bank in 2001 for the purpose of providing resources for economic development projects through Stanislaus County. It has been the Supervisors' intent that these funds be used by the nine cities and unincorporated communities to leverage other funding sources when available. As part of the Fiscal Year 2007-2008 Adopted Final Budget, the Board of Supervisors established the Community Development Fund to provide grant-based funding to address one-time projects and providing resources for economic development projects throughout Stanislaus County. It has been the Board of Supervisors' intent that these funds be used for programs benefiting the unincorporated areas demonstrating strong local support and general public benefit.

Chief Executive Office - Economic Development Bank								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$45,124	\$0	\$0	\$0	\$0			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0			
Other Financing Sources	\$0	\$0	\$0	\$0	\$0			
Total Revenue	\$45,124	\$0	\$0	\$0	\$0			
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0			
Services and Supplies	\$33,927	\$0	\$0	\$0	\$0			
Other Charges	\$0	\$0	\$0	\$0	\$0			
Fixed Assets	\$0	\$0	\$0	\$0	\$0			
Other Financing Uses	\$0	\$175,000	\$0	\$0	\$0			
Equity	\$0	\$0	\$0	\$0	\$0			
Intrafund	\$0	\$0	\$0	\$0	\$0			
Contingencies	\$0	\$0	\$0	\$0	\$0			
Gross Costs	\$33,927	\$175,000	\$0	\$0	\$0			
Fund Balance	\$0	\$0	\$0	\$0	\$0			
Net County Cost	(\$11,197)	\$175,000	\$0	\$0	\$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

• There is no estimated revenue for this budget.

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office – Economic Development

- Economic Development Bank (Fund 0105) fund balance is projected to be \$4.7 million as on July 1, 2017. Loans to the cities make up approximately \$1.9 million of this amount and the estimated cash balance is approximately \$2.8 million.
- Community Development Fund (Fund 0107) fund balance is projected to be \$2.4 million on July 1, 2017.

## BUDGET AND OPERATIONS

- The Budget Year 2017-2018 Proposed Budget contains no appropriations.
- Historically, there is no Recommended Proposed Budget for this legal budget unit and appropriations for specific projects are carried over from the previous fiscal year as part of the Legal Budget.
- Any appropriations for current approved projects in the Community Development Fund will be carried into Budget Year 2017-2018 through the Funds Available accounting process.
- The Fiscal Year 2016-2017 Adopted Final Budget included \$175,000 in appropriations from the Economic Development Bank (Fund 0105) to fund a one-time grant to Opportunity Stanislaus. Similar requests for Budget Year 2017-2018 are not anticipated at this time.

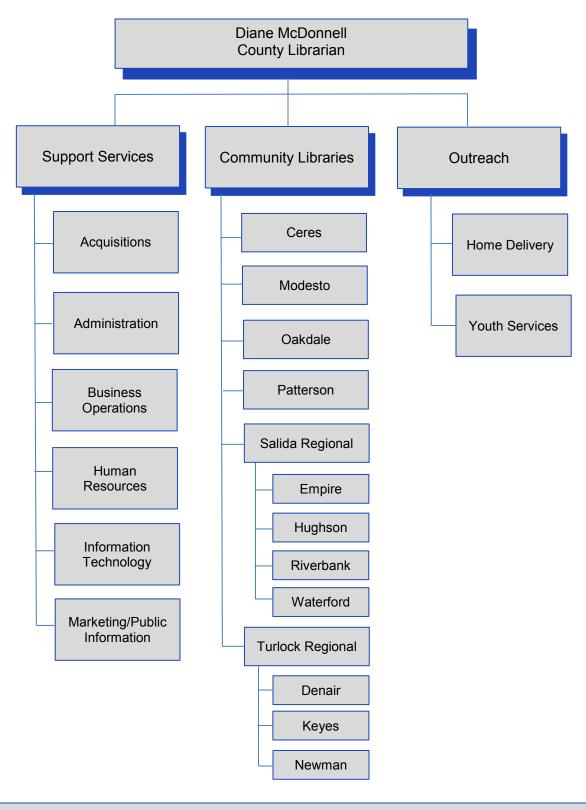
## STAFFING IMPACTS

Total current authorized positions-0

## RECOMMENDED PROPOSED BUDGET

There is no Recommended Proposed Budget for the Chief Executive Office – Economic Development Bank for Budget Year 2017-2018.

Total recommended authorized positions-0



1500 I Street, Modesto, CA 95354 Tel: (209) 558-7800 www.stanislauslibrary.org

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Library Services

## LIBRARY Diane McDonnell, County Librarian

## **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$11,097,110
Use of Fund Balance	\$2,018,490
Net County Cost	\$491,810
Gross Costs	\$13,607,410
% Funded by General Fund	3.6%
Total Allocated Positions	76

## **MISSION STATEMENT**

The Library fosters the love of reading and opens the door to knowledge.

## DEPARTMENT SERVICES AND PROGRAMS

The Stanislaus County Library System includes thirteen community libraries providing educational and recreational services, enlightening and empowering local residents. The Library also offers basic literacy services to adults, workforce readiness programs, resources for veterans and their families, and outreach services beyond the physical walls of the libraries.

Support Services include: the acquisition. cataloguing and collection development of library materials including e-resources; the administration of facilities. operations. Department policies, procedures and safety; finance and budget, purchasing, payroll, accounts payable and receivable, and branch deliveries; and personnel and administrative office management. Support Services also provide library information data systems and technology, help desk, web page maintenance, internet, and wireless internet (WiFi) access; and communications, public relations, marketing and fund development.

**Community Libraries** provide customers access to resources in each of the thirteen key communities throughout the County. Services include reference and reader's advisory assistance, literacy tutoring, a vast collection of print resources to check out, knowledgeable staff ready to assist, passport services at Modesto and Salida libraries, public computers, weekly story times at all branches, and interesting and engaging adult, teen, and children's programming throughout the year. Library customers have 24/7 access using any web-enabled device to online resources including car repair manuals, job readiness, and practice tests; reference services; a mobile app; language learning courses; and downloadable and streaming eBooks, audiobooks, magazines, newspapers, movies, music and television., WiFi is available at all branches beginning one hour before the branch opens until one hour after closing.

Literacy is an important focus of the Stanislaus County Library. A successful partnership with Learning Quest provides adult literacy services. Early literacy programs and resources at the library include story time, special performances, helpful children's staff, 1,000 Books Before Kindergarten, ABC Mouse, early literacy learning (ELS) computers, and an expanded children's print collection. The Library plays an essential role in supporting early literacy development by targeting readers before they're readers, and helping children prepare for success in school and in life.

Library **Outreach** staff provides early literacy services outside the walls of the library, bringing books and literacy services to children and families at locations and communities they frequently visit or reside. Home delivery services volunteers deliver books and audio books to residents who are not able to get out and visit the library, helping to keep them engaged and informed.

## BOARD OF SUPERVISORS PRIORITY AREA

The Library supports the Board Priority areas of A Strong Local Economy and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on engaging families to participate in and be supported by a healthy economy; Focus on access for all children and young people to a

first-rate education - from cradle to career; and Explore, identify, and evaluate opportunities for effective partnerships.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Library include:

## FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Restored Friday service at all 13 Libraries in the Stanislaus County Library System to support the provision of outstanding customer service to make better use of existing resources. Resulted in 84 additional hours of service each week
- Developed a new five year Strategic Plan to guide Library operations through 2021, and set a vision for inspiring and innovative library service
- Added an enhanced security and inventory system with wireless Radio Frequency Identification (RFID) data management. RFID will secure the collection, expedite circulation operations, reduce ergonomic injuries caused by repetitive tasks and improve customer service
- Received a commendation from the Stanislaus County Civil Grand Jury for providing numerous, diverse, and high-quality programs and services, and for transparency and communication with the public
- Provided a new Interlibrary Loan service called Link+ which provides customers free access to the collections of over 90 public and academic libraries in California and Nevada

## BUDGET YEAR 2017-2018 OBJECTIVES

- Seek voter approval to renew a 1/8 cent tax measure in support of County Library service to the community
- Begin Turlock Library expansion project to better serve the needs of a growing Turlock community
- Develop a new Empire Library to replace a deteriorated facility, relocating to property donated by the Empire Community Hall Association, near the elementary school and community park
- Launch a Maker Space at the Modesto Library, offering customers an opportunity to explore and develop 21<sup>st</sup> century skills and experience STEM (Science, Technology, Engineering and Math) learning in a self-directed and informal hands-on environment
- Remodel the outdated restroom in the Modesto Library Children's Department to provide a family restroom. Combine the circulation desk and reference desk at the Modesto Library to provide better entrance and exit traffic flow, and an enhanced public space for reading and learning in support of 21 century library service

## **KEY CHALLENGES AND OPPORTUNITIES**

- A 1/8 cent sales tax provides 89% of Library funding. The current sales tax expires in June 2018 and a tax measure renewal will go before Stanislaus County voters in November 2017.
- A proposal to eliminate the Institute of Museum and Library Services (IMLS) in the 2018 Federal budget will impact the Stanislaus County Library by eliminating federal funding. Federal funding provides grant opportunities for new public service projects and staff development.

## RELATED LINKS

For additional information about the Library, refer to the Department's website at: www.stanislauslibrary.org

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Library Services

## LIBRARY

Budget Unit 1651 0037000 Special Revenue Fund

#### SERVICES PROVIDED

This budget funds the programs and services provided at all 13 community library locations. These services include a vast collection of print resources, friendly and knowledgeable staff ready to assist, passport services at Modesto and Salida Libraries, public computers, and interesting and engaging adult, teen, and children's programming.

Early literacy programs and resources include a weekly story time at each branch, special performances, helpful children's staff, 1,000 Books Before Kindergarten, ABC Mouse and early literacy learning (ELS) computers.

Library outreach staff provides early literacy services outside the walls of the library, bringing books and literacy services to children and families at locations within the community.

Library customers have 24/7 access using any web-enabled device to online resources including language learning courses, car repair manuals, job readiness, DMV practice tests, reference services, wireless internet (WiFi), a mobile app to access library services on the go, downloadable and streaming eBooks, audiobooks, magazines, newspapers, movies, music, and television.

The Library also offers basic literacy services to adults, workforce readiness programs, and home delivery services throughout Stanislaus County.

Library					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$9,663,076	\$9,941,951	\$10,323,005	\$0	\$10,323,005
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,881	\$2,971	\$2,900	\$0	\$2,900
Intergovernmental Revenue	\$279,060	\$237,501	\$235,126	\$0	\$235,126
Charges for Service	\$548,933	\$462,850	\$457,164	\$0	\$457,164
Miscellaneous Revenue	\$100,677	\$102,510	\$78,915	\$0	\$78,915
Other Financing Sources	\$1,584	\$0	\$0	\$0	\$0
Total Revenue	\$10,596,211	\$10,747,783	\$11,097,110	\$0	\$11,097,110
Salaries and Benefits	\$6,365,887	\$7,408,403	\$8,044,417	\$0	\$8,044,417
Services and Supplies	\$2,514,906	\$2,867,752	\$2,909,657	\$0	\$2,909,657
Other Charges	\$771,072	\$847,146	\$992,336	\$0	\$992,336
Fixed Assets					
Buildings & Improvements	\$53,245	\$514,250	\$1,547,500	\$0	\$1,547,500
Equipment	\$8,221	\$500,000	\$113,500	\$0	\$113,500
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
	<b>C</b> O	\$0	\$0	\$0	\$0
Intrafund	\$0	<b>Ф</b> О	+ +	+ -	· · · ·
Intrafund Contingencies	\$0 \$0	\$0 \$0	\$0	\$0	\$0
	• -	• •	• -	+ -	\$0 \$13,607,410
Contingencies	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- The primary source of revenue for the Library's budget is generated from a 1/8 cent sales tax, approved by Stanislaus County voters, which funds 89% of the Library's budget. The sales tax revenue was estimated to increase by 1.5% over the estimated revenue in Fiscal Year 2016-2017.
- The remaining 11% of revenue is funded by various sources which include the County General Fund Match, the California Library Literacy Services Grant, passport fees, customer late fees, small non-recurring grants, donations, book sales and rents.
- Library fund balance is projected to be \$8.12 million on July 1, 2017. The proposed budget includes the use of approximately \$2 million in fund balance for the construction of the Empire Library building, the Modesto Library Maker Space construction, the Modesto Library centralized desk construction, the Modesto Library interior painting project, the Modesto Library Roof, the Modesto Library restroom remodel in Children's and Reference areas. The fund balance will also be used for the Riverbank Library's circulation desk, the Riverbank Library exterior painting project, the Riverbank Library carpet, the Salida Library circulation workroom floor repair, the Salida Library roof drain repairs, the Waterford Library circulation desk, system-wide computer software maintenance contracts, system-wide equipment and to restore an unfunded Library Assistant II position in Youth Outreach.

#### **BUDGET AND OPERATIONS**

 The Proposed Budget includes an increase of \$1,469,859 to accommodate the increased costs associated with the adjusted service levels and deferred maintenance projects that will be implemented in the 2017-2018 Proposed Budget.

- The increase in Salaries and Benefits in Budget Year 2017-2018 is primarily due to an anticipated 3% cost of living adjustment effective the first pay period after July 1, 2017, increased retirement costs, and medical benefits, and the addition of a full-time Library Assistant II in Youth Services Outreach.
- Fixed Assets includes \$1,661,000 in appropriations, a \$646,750 increase from the previous year and includes appropriations for upgrades and deferred maintenance projects for the Modesto, Ceres, Keyes, Patterson, Riverbank, Salida and Waterford library branches. Additionally, it includes the relocation of the Empire Library.

## STAFFING IMPACTS

Total current authorized positions—75

• The Department is requesting to restore one unfunded Library Assistant II position. The Library Assistant II will be utilized to expand services in Youth Outreach. This position will be funded with Library sales tax revenue and fund balance.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$13,607,410 be approved for the Library. This budget is funded by \$11,097,110 in estimated department revenue, \$2,018,490 in departmental fund balance, and a contribution of \$491,810 from the General Fund.

It is also recommended to restore one unfunded Library Assistant II position.

Total recommended authorized positions-76

## A Strong Agricultural Economy/Heritage

## **INTRODUCTION**

Recognizing the vital role that agriculture plays in the community, the Stanislaus County Board of Supervisors adopted this priority to support the County's strong agriculture economy and heritage. Agriculture is the County's number one industry, generating \$3.9 billion a year.

Farmland conversion, air pollution, soil salinity and drainage, and agricultural water supply and water



quality are major issues to be addressed if Stanislaus County is to remain an important and vital agriculture area. Equally important is the preservation of our unique agriculture heritage.

- The Agricultural Commissioner's Office supports and protects the well being of agriculture and the community through the oversight of pesticide application, storage of agricultural products, certification of exports, prevention of the entry and spread of harmful insects, weeds, and plant diseases and the certification of agricultural product quality; and
- The University of California Cooperative Extension conducts research and educational programs tailored to the needs of Stanislaus County and provides oversight of 4H youth development programs. These programs are critical to preserving and protecting agriculture in the community and supporting the growth of the agriculture industry of tomorrow.

## BUDGET YEAR 2017-2018 ISSUES

The 2017-2018 Proposed Budget recommends \$5,009,157 in appropriations for this priority area. These expenditures are funded by a combination of \$3,583,148 in department revenue, \$1,409,809 in General Fund contribution and \$16,200 in fund balance.

The Agricultural Commissioner supports and protects agriculture, business and the community, and has assumed all delimitation trapping for the Asian Citrus Psyllid quarantines established by will be able to maintain the current level of service provided to the community through the use of a portion of the Net County Cost savings from prior

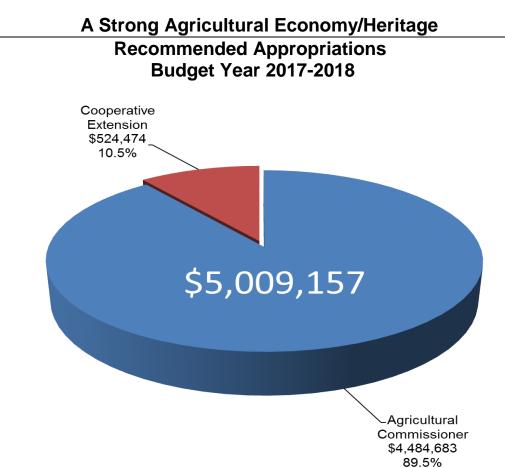
years and the use of increased State funding to protect the County's valuable agricultural resources. Net County Cost savings from prior years will be used to replace carpet in the office, improve the warehouse space where Weights and Measures conducts various types of inspections, and replace gas pump testing equipment.

University of California The (UC) Cooperative Stanislaus County provides funding for the operational Department's expenses, including the facilities that house UC Cooperative Extension, vehicles and support staff that work with the UC Cooperative advisors Extension and paraprofessionals in program delivery. The Department is a bridge between local issues and the power of UC research. For example, the UC Cooperative Extension, in

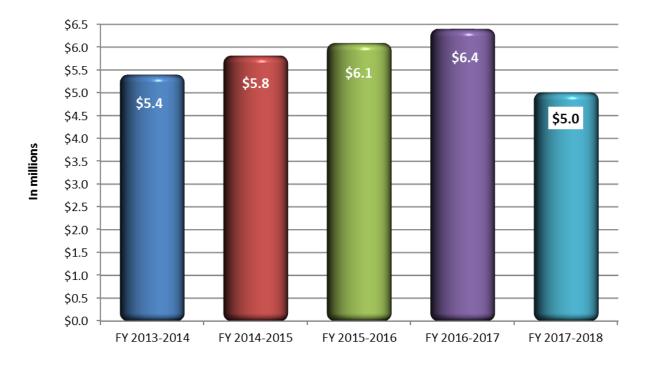


cooperation with UC Davis researchers, the Modesto Irrigation District, and a local almond grower, has developed a groundwater recharge project to evaluate the application of city runoff water to local, dormant almond orchards. The UC Cooperative Extension requested additional funding to expand Extra Help hours and for an additional vehicle. Due to the uncertainty of local impacts bending in the Final State Budget 2017-2018, these requests will be deferred for consideration in the Final Budget.





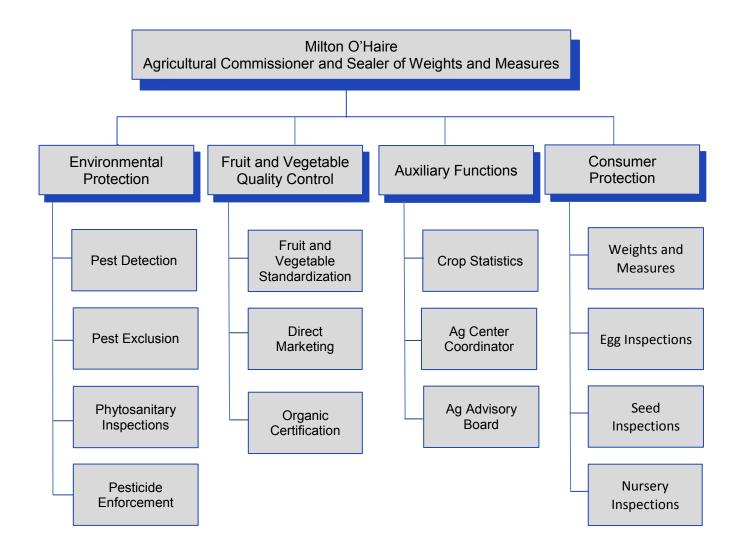
## **Five Year Comparison of Appropriations**





# A Strong Agricultural Economy/Heritage Summary of Budget Appropriations

Page				Recommended 2017-2018
	AGRIO	CULTURAL	COMMISSIONER	\$4,484,683
	Fund	Org		
333	0100	0010100	Agricultural Commissioner	\$4,484,683
	COOP	PERATIVE E	XTENSION	\$524,474
	Fund	Org		
339	<b>Fund</b> 0100	<b>Org</b> 0021100	University of California Cooperative Extension	\$508,274
339 342		-	University of California Cooperative Extension UC Cooperative Extension Farm and Home Advisors Research Trust	\$508,274 \$16,200
	0100	0021100	•	



3800 Cornucopia Way, Modesto, CA 95358 Tel: (209)525-4730 www.stanag.org

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Protection Inspection

## AGRICULTURAL COMMISSIONER Milton O'Haire, Agricultural Commissioner and Sealer of Weights and Measures

## **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$3,577,248
Use of Fund Balance	\$0
Net County Cost	\$907,435
Gross Costs	\$4,484,683
% Funded by General Fund	20.2%
Total Allocated Positions	38

## **MISSION STATEMENT**

To Support and Protect the Well-being of Agriculture, Business, and the Community

## DEPARTMENT SERVICES AND PROGRAMS

The Department supports and protects agriculture, business, and the community through four core responsibilities: Environmental Protection, Fruit and Vegetable Quality Control, Special/Other, and Consumer Protection.

**Environmental Protection** programs include: Pest Detection – Working with a staff of 19 extra-help Trappers, the Department places insect traps throughout the county to establish a first line of defense against harmful exotic pests. Early detection and any subsequent eradication efforts are essential in protecting our agricultural production and in keeping open the export paths which our agricultural producers rely on.

Pest Exclusion - The Department will invest approximately 1900 hours in the Pest Exclusion program to protect agriculture from exotic pests. Inspection of incoming shipments at UPS and Fed Ex as well as the garden centers of retail businesses are combined with inspections of local nurseries as part of the effort to prevent harmful pests from gaining a foothold in local agriculture.

Phytosanitary Inspections - The Department, working under the auspices of the United States Department of Food and Agriculture, inspects product destined for export to ensure that it meets all of the requirements of the country of destination. If all requirements are met, a Phytosanitary Certificate is issued which allows the product to reach its final destination. Pesticide Enforcement - The Department, working in conjunction with the California Department of Pesticide Regulation, monitors the purchase, storage and use of pesticides in the County to ensure adherence to label requirements and to enforce laws and regulations concerning worker safety and the environment.

**Fruit and Vegetable Quality Control** programs include: Fruit and Vegetable Standardization - The Department provides inspection services for industry at the production and retail level to assure that fruits and vegetables meet quality standards.

Direct Marketing - The Department inspects and issues certification to the producers who supply product to the County's farmers' markets and to the operators of the certified farmers' markets.

Organic Certification – The Department provides verification services for organic registration applicants and conducts retail inspections and product sampling to assure compliance with organic regulations.

**Auxiliary Functions** include: Crop Statistics – The Department, as required by California Food and Agricultural Code Section 2279, publishes an annual report providing a statistical description of the county's agricultural production.

Ag Center Coordination – The Department oversees the rental of meeting rooms in the Harvest Hall building. Renting these rooms is restricted to groups

who are agricultural, Agri-business, agricultural education purposes, exhibiting and advertising farming, agriculturally related manufacturing, livestock raising and other resources of the county.

Ag Advisory Board – The Agricultural Commissioner sits as a permanent member of the Stanislaus County Ag Advisory Board.

**Consumer Protection** programs include: Weights and Measures - To ensure "Equity in the Marketplace", the Department annually inspects approximately 9,000 devices for accuracy. These devices include gas pumps, taximeters, vehicle scales, livestock scales, jewelry scales, Liquefied Petroleum Gas meters, and scales in the checkout lane of the grocery store. The Department also responds to concerns from the public on such issues as fuel quality and pricing accuracy.

Egg Inspections - The Department provides inspection services for the egg industry to ensure that the eggs being sold meet both quality and food safety requirements. Seed Inspections – The Department inspects seed sold in the county to ensure that it is properly labeled and that it is not a source of noxious weeds.

Nursery Inspections – The Department protects consumers by conducting inspections at the production level for inferior, defective, or pestinfested nursery stock. Nursery stock intended for farm planting must meet State requirements enforced by the Department to be eligible for sale and planting in California.

#### BOARD OF SUPERVISORS PRIORITY AREA

The Agricultural Commissioner supports the Board Priority areas of A Strong Agricultural Economy/Heritage and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Support and promote agricultural products, education, technology and innovation; Protect agriculture resources; Manage threats to agriculture; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

#### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Agricultural Commissioner include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- CalPEATS, the State of California mobile application to track all field related pesticide enforcement activities was implemented
- The Department assumed all delimitation trapping for the Asian Citrus Psyllid quarantines established by the State
- Building and campus security was enhanced through the addition of video cameras that monitor the parking area as well as the warehouse and areas in the Stanislaus Building
- Designed and implemented an application to improve the efficiency of the inspections of the mobile scales used by law enforcement

## BUDGET YEAR 2017-2018 OBJECTIVES

- Implement a mobile application to record and invoice phytosanitary certificate inspections and certificates
- Implement a mobile application designed to track all field related pest detection activities (CalTrap)
- Design an electronic daily system to track all Department time by program

## **KEY CHALLENGES AND OPPORTUNITIES**

- The California Department of Food and Agriculture is currently in the process of formulating the regulations that will control cannabis in California. While it is unknown at this time what the role of Agricultural Commissioners will be, cannabis is an issue that could impact virtually every program in the Department.
- The Department looks to continue to improve processes and efficiency through the implementation of mobile applications
- California Department of Pesticide Regulations proposed regulations that would require growers to notify public K-12 schools, child day care facilities, and County Agricultural Commissioners when certain pesticide applications made for the production of an agricultural commodity near a school site are planned in the coming year. In addition, certain pesticide applications near these school sites will be prohibited at certain times. This proposed regulation which could go into effect in January of 2018 represents a potential significant workload for the Department with no identified funding attached. The workload includes extensive stakeholder outreach with growers, school districts and individual schools.
- The Department receives funds for invasive pest detection through the Farm Bill so changes in the Farm Bill could impact the Department.

#### RELATED LINKS

For additional information about the Agriculture Commissioner, refer to the Department's website at: <a href="http://www.stanag.org">www.stanag.org</a>

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Protection Inspection

## AGRICULTURAL COMMISSIONER

Budget Unit 0100 0010100 General Fund

## SERVICES PROVIDED

This budget funds the core programs the Department administers to accomplish its mission to support and protect the well-being of agriculture, business, and the community. The Agricultural Commissioner's Office oversees the use of pesticides applied in the production and storage of agricultural crops as well as performs inspections to ensure that equity prevails in the marketplace. Services include: plant product export certification for shippers, preventing the introduction or spread of harmful insects, weeds, plant diseases and other pests; conducting surveys for infestations of pests and carrying out pest eradication programs; ensuring that quality and/or labeling requirements are met for fruits and vegetables, eggs, nursery stock, petroleum products and packaged goods; monitoring the accuracy of advertised pricing at the retail level; and testing the accuracy of weighing and measuring devices used in commercial trade.

Agricultural Commissioner						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$438,828	\$429,500	\$429,500	\$0	\$429,500	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$11,722	\$6,000	\$6,000	\$0	\$6,000	
Intergovernmental Revenue	\$2,405,042	\$2,351,625	\$2,351,048	\$0	\$2,351,048	
Charges for Service	\$806,556	\$765,200	\$790,700	\$0	\$790,700	
Miscellaneous Revenue	\$2,569	\$0	\$0	\$0	\$0	
Other Financing Sources	\$451	\$0	\$0	\$0	\$0	
Total Revenue	\$3,665,168	\$3,552,325	\$3,577,248	\$0	\$3,577,248	
Salaries and Benefits	\$3,514,573	\$4,770,414	\$3,355,265	\$0	\$3,355,265	
Services and Supplies	\$301,929	\$317,615	\$333,146	\$0	\$333,146	
Other Charges	\$366,766	\$395,119	\$439,651	\$0	\$439,651	
Fixed Assets						
Buildings & Improvements	\$0	\$83,000	\$50,000	\$0	\$50,000	
Equipment	\$155,064	\$215,200	\$231,783	\$0	\$231,783	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$87,003	\$79,365	\$74,838	\$0	\$74,838	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$4,425,335	\$5,860,713	\$4,484,683	\$0	\$4,484,683	
Fund Balance	\$0	\$0	\$0	\$0	\$0	
Net County Cost	\$760,167	\$2,308,388	\$907,435	\$0	\$907,435	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$1,400,953

## **REVENUE AND FUNDING SOURCES**

• The primary sources of revenue for the Agricultural Commissioner's Office are from agreements with the California Department of Food and Agriculture and the California Department of Pesticide Regulations, which

make up 25% of the estimated revenue for the Agricultural Commissioner. Charges for industry requested services provided by the Department, mainly issuing export certificates, comprise 22% of the estimated revenue. Registration of commercial devices contribute 12% of the estimated revenue and 41% of the estimated revenue is from pesticide mill tax distribution and unclaimed gas tax distribution.

• The Department is projecting an overall increase in revenue of \$24,923 mainly due to an increase in export certificate revenue.

### BUDGET AND OPERATIONS

- The Department remains in Phase I of the Net County Cost Savings Program and will maintain current service levels with its \$4,484,683 budget and use \$763,306 of its approximately \$1,100,000 in Net County Cost carryover savings to balance its budget. This adjustment will occur with the Recommended Final Budget.
- The recommended budget includes the replacement of three vehicles used to conduct Pesticide Use Enforcement inspections, Pest Exclusion and Pest Detection activities, and for issuing export documents. The total cost is estimated to be \$83,100 and will be funded by net county cost savings. Also included is the purchase of two new vehicles to support the expanded seasonal trapping requirements brought on by the Asian Citrus Psyllid trapping program and the addition of a European Grape Vine Moth trapping program, which is estimated to cost \$55,400 and is funded by net county cost savings. The Agricultural Commissioner has a total fleet of 44 vehicles; of those 11 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.
- The remaining \$143,283 of Fixed Asset appropriations are budgeted for the following:
  - \$60,000 to replace the carpet in the office;
  - \$10,000 to replace a computer server;
  - \$50,000 to make improvements to the warehouse space where Weights and Measures conducts various types of inspections including water meters and the roadside scales used by law enforcement; and
  - \$23,283 to replace the testing equipment used by Weights and Measures to test all of the gas pumps in the County.
- The Department will use \$763,306 of prior year net county cost savings to balance its budget. Of this amount \$281,783 will be used for the Fixed Asset purchases and projects with the remaining used towards Salaries and Benefits.

#### STAFFING IMPACTS

Total current authorized positions— 38

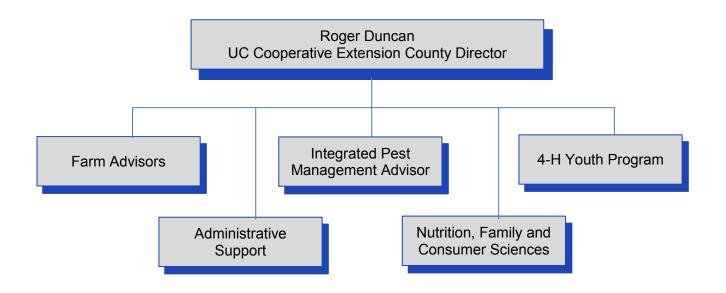
The Department is requesting to block-budget one Software Developer II position to a Software Developer I/II position. Block-budgeting this position will allow the Department greater flexibility in filling the position at the entry-level class in the Software Developer series. This is also a common block-budgeted classification in the County.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$4,484,683 be approved for Agricultural Commissioner. This budget is funded from \$3,577,248 in estimated department revenue and a \$907,435 contribution from the General Fund.

It is also recommended to block-budget one Software Developer II position to a Software Developer I/II position.

Total recommended authorized positions— 38



3800 Cornucopia Way, Suite A, Modesto, CA 95358 Tel: 209-525-6800 http://cestanislaus.ucanr.edu/

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Agricultural Education

UNIVERSITY OF CALIFORNIA COOPERATIVE EXTENSION Roger Duncan, UC Cooperative Extension County Director

## **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$5,900
Use of Fund Balance	\$16,200
Net County Cost	\$502,374
Gross Costs	\$524,474
% Funded by General Fund	95.8%
Total Allocated Positions	4

## MISSION STATEMENT

To develop and deliver research-based information to the people of Stanislaus County in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences which supports the continued economic viability of the agricultural industry, a safe and reliable food supply, clean air and water, and healthy communities.

## DEPARTMENT SERVICES AND PROGRAMS

The University of California (UC) Cooperative Extension in Stanislaus County is part of a statewide system of off-campus education, based on a threeway partnership among the County Board of Supervisors, the University of California, and the United States Department of Agriculture. UC Cooperative Extension brings the resources of the University of California to Stanislaus County residents and conducts applied research and education programs tailored to their needs. Programs are conducted in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences. Information is delivered to clientele via classroom and in-field workshops, seminars, web-sites, publications, telephone calls, office visits, on-farm consultations, email, television and radio programs, newsletters and articles written for newspapers and magazines.

The University of California provides funding for seventeen UC Cooperative Extension employees (nine advisors and eight paraprofessionals) conducting programs in the Stanislaus County UC Cooperative Extension Office. The **Administrative Support** staff is provided by six County employees. Administrative Support is responsible for the finance, budget preparation, and administration of County and UC funds. Stanislaus County provides funding for the department's operational expenses, including the facilities that house UC Cooperative Extension and vehicles in support of the UC in program delivery. Within the **Farm Advisors** and **Integrated Pest Management** programs, seven advisors are responsible for programs in Agriculture and Natural Resources. Most of the agricultural research is conducted in local field trials with local producers and growers. Advisors support all of their own applied research and educational projects with extramural funds provided by a variety of grants from public agencies, grower associations, foundations, and private donors. Grant funds are used to hire research assistants and to purchase computers, lab supplies, field supplies, specialized equipment, and other items critical to conducting research.

The **Nutrition, Family, and Consumer Sciences** program is supported by an Advisor, a Coordinator, and six Education Specialists. The program serves local schools in healthy nutrition and on-site garden programming. The Cal-Fresh grant is administered throughout Stanislaus and Merced counties.

The **4-H Youth program** is administered by an Advisor, who is shared with San Joaquin County, a program Coordinator, and a dedicated Administrative Secretary. The program supports the largest enrollment of youth in 4-H in the state.

The Farm and Home Advisors Trust fund provides support to UC Cooperative Extension's efforts to provide programs in agriculture and natural resources, 4-H Youth Development and nutrition, family and consumer sciences, and community resource development.

## BOARD OF SUPERVISORS PRIORITY AREA

The University of California (UC) Cooperative Extension supports the Board Priority area of A Strong Agricultural Economy/Heritage by aligning department accomplishments and objectives with the following Board goals: Support and promote agricultural products, education, technology and innovation; Protect agriculture resources; and Manage threats to agriculture.

The UC Cooperative Extension is a bridge between local issues and the power of UC research. As part of the Agriculture and Natural Resources Division, we work hand-in-hand with industry to enhance agricultural markets, help the balance of trade, address environmental concerns, protect plant health, provide growers with scientifically tested production techniques, youth development, and to provide our county with increased food safety.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the University of California Cooperative Extension include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Continued developing a groundwater recharge project in cooperation with U.C. Davis researchers, the Modesto Irrigation District, and a local almond grower to evaluate the application of city runoff water to local, dormant almond orchards; no detrimental effect on orchard performance was documented but water quality assessments continue
- Completed 20<sup>th</sup> consecutive year of Integrated Pest Management Breakfast Workshops with tree and vine professionals and received the prestigious "IPM Innovators Award" from the California Department of Pesticide Regulation
- Provided integrated nutrition education activities to over 17,000 low-income students and training to over 600 educators
- Proved and published that silage losses were significantly lower than previously reported with common management practices, important for the local dairy industry as they attempt to conform to air quality regulations
- Through the Department's trapping program, documented and implemented a management strategy for an infestation of brown marmorated stink bug in a peach growing region east of Modesto; this was the first report of this significant invasive pest in a major agricultural area in California

## BUDGET YEAR 2017-2018 OBJECTIVES

- To increase our research and extension footprint in Stanislaus County by recruiting and hiring three University of California advisors, one each in vegetable crops and irrigation, tree crops, and 4-H Youth and Development
- To increase membership of minority youth into the 4-H Youth Development program to more accurately reflect the community
- Deliver precise, weekly crop water use reports to local growers and consultants in order to increase irrigation efficiency on local farms
- To develop better monitoring tools for the brown marmorated stink bug and assess the potential risk to local peach, almond, and other fruit and nut tree industries

## BUDGET YEAR 2017-2018 OBJECTIVES

• To continue to generate and deliver science-based information in the areas of agriculture, natural resources, nutrition and youth development

## BUDGETS WITHIN THE UNIVERSITY OF CALIFORNIA COOPERATIVE EXTENSION INCLUDE:

- University of California Cooperative Extension
- UC Cooperative Extension Farm and Home Advisors Research Trust

## **KEY CHALLENGES AND OPPORTUNITIES**

- Agricultural industries in the County face a multitude of regulatory, production, and environmental challenges.
- Stanislaus County residents face an obesity epidemic, among other significant health and nutrition issues.
- UC Cooperative Extension advisors have garnered over \$800,000 in research and education funds from several State, Federal, and local agencies to meet these challenges.

#### **RELATED LINKS**

For additional information about the University of California Cooperative Extension, refer to the Department's website at <u>cestanislaus.ucanr.edu</u>

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Agricultural Education

## UNIVERSITY OF CALIFORNIA COOPERATIVE EXTENSION

Budget Unit 0100 0021100 General Fund

## SERVICES PROVIDED

Programs are conducted in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences. Most of the agricultural research is conducted in local field trials with local producers and growers. The information is delivered to clientele via classroom and in-field workshops, seminars, web sites, publications, telephone calls, office visits, on-farm consultations, email, television and radio programs, newsletters and articles written for newspapers and magazines.

The University of California provides funding for 17 UC Cooperative Extension employees (nine advisors and eight paraprofessionals) conducting programs in the Stanislaus County UC Cooperative Extension Office. Seven advisors are responsible for programs in Agriculture and Natural Resources, and two advisors and eight paraprofessionals conduct programs in the human resources area (4-H Youth Development and Nutrition, Family and Consumer Sciences). The advisors support all of their own applied research and educational projects with extramural funds provided by a variety of grants from public agencies, grower associations, foundations, and private donors. Grant funds are used to hire research assistants and to purchase computers, lab supplies, field supplies, specialized equipment, and other items critical to conducting research. Stanislaus County provides funding for the Department's operational expenses, including the facilities that house UC Cooperative Extension, vehicles, and support staff that work with the UC Cooperative Extension advisors and paraprofessionals in program delivery.

Cooperative Extension						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$600	\$0	\$0	\$0	
Miscellaneous Revenue	\$1,295	\$3,585	\$5,900	\$0	\$5,900	
Other Financing Sources	\$55	\$0	\$0	\$0	\$0	
Total Revenue	\$1,350	\$4,185	\$5,900	\$0	\$5,900	
Salaries and Benefits	\$317,426	\$340,481	\$312,516	\$0	\$312,516	
Services and Supplies	\$11,157	\$21,910	\$24,805	\$0	\$24,805	
Other Charges	\$123,227	\$144,669	\$137,453	\$0	\$137,453	
Fixed Assets						
Equipment	\$0	\$48,000	\$33,500	\$0	\$33,500	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$20	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$451,830	\$555,060	\$508,274	\$0	\$508,274	
Fund Balance	\$0	\$0	\$0	\$0	\$0	
Net County Cost	\$450,480	\$550,875	\$502,374	\$0	\$502,374	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

• The primary source of revenue for UC Cooperative Extension is the harvest of the almond crop in the Ag Center test orchard.

## BUDGET AND OPERATIONS

- The Department base budget decreased in Budget Year 2017-2018 by \$46,786 primarily due to reduced Salaries and Benefits costs.
- The recommended budget includes a request for the replacement of one vehicle to conduct research work in orchards and to attend to customers' farm calls. The total cost is estimated to be \$33,500 and is funded by the General Fund. Cooperative Extension has a total of nine vehicles; of those, six meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- \$8,010 for increased Extra Help costs to increase a part-time Administrative Clerk II position's hours from 20 hours per week to 29 hours per week. There is an additional need for office support with the addition of three new UC Advisors.
- \$25,000 for an additional truck which is needed due to the addition of new UC Advisors.

## STAFFING IMPACTS

Total current authorized positions-4

There are no requested changes to the current level of staffing.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$508,274 be approved for UC Cooperative Extension. This budget is funded by \$5,900 in estimated department revenue and a \$502,374 contribution from the General Fund.

Total recommended authorized positions-4

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Agricultural Education

## UC COOPERATIVE EXTENSION—FARM AND HOME ADVISORS RESEARCH TRUST Budget Unit 1766 0021401

Special Revenue Fund

## SERVICES PROVIDED

The Farm and Home Advisors Research Trust Fund provides support to UC Cooperative Extension's efforts to provide programs in agriculture and natural resources, 4-H youth development and nutrition, family and consumer sciences, and community resource development.

Cooperative Extension - Farm & Home Advisors Res						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	\$0	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$2,142	\$16,200	\$16,200	\$0	\$16,200	
Other Charges	\$0	\$0	\$0	\$0	\$0	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$2,142	\$16,200	\$16,200	\$0	\$16,200	
Fund Balance	\$2,142	\$16,200	\$16,200	\$0	\$16,200	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- There is no revenue sources for this budget
- UC Cooperative Extension Farm & Home Advisors Research Trust Fund fund balance is projected to be \$37,945 on July 1, 2017. The proposed budget includes the use of \$16,200 in fund balance for the purchase of supplies and other items necessary to conduct research.

## **BUDGET AND OPERATIONS**

• Service levels will stay consistent with the Fiscal Year 2016-2017 Adopted Final Budget.

• Appropriations are used to purchase supplies and other items necessary to conduct research.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$16,200 be approved for UC Cooperative Extension – Farm and Home Advisors Research Trust Fund, supported by \$16,200 in departmental fund balance.

Total recommended authorized positions-0

## **A Well Planned Infrastructure System**

## **INTRODUCTION**

A well planned infrastructure system is essential to the quality of life for the residents of Stanislaus County and to the maintenance and expansion of a robust economy. A clean water source is imperative for sustaining agricultural and industrial economies as well as the natural environment. Improving water quality and availability and promoting effective liquid and solid waste disposal will improve not only the quality of life for residents, but also protect natural Developing regional resources. а



approach to transportation circulation will help improve residents' ability to navigate through the community and support the movement of goods and services.

- The Department of Environmental Resources strives to improve the quality of life for the community through education, investigation and inspection services in Hazardous Materials, Solid Waste Management, Landfill Operations, Environmental Health and Milk and Dairy;
- The Parks and Recreation Department acquires, develops, and maintains recreation areas serving every segment of society, including the disabled and the economically disadvantaged, in ways that will provide the best possible experience for people to enjoy the outdoors at the most reasonable cost;
- The Planning and Community Development Department provides information and assistance to the general public on land use issues, administers building permit services, and provides administrative assistance to the Stanislaus County Successor and Successor Housing Agencies; and
- The Public Works Department provides regional transportation planning, construction and management of roads and bridges, and operation of inter-city transit services.

## BUDGET YEAR 2017-2018 ISSUES

The 2017-2018 Proposed Budget recommends \$159,059,334 in appropriations for this priority area. These expenditures are funded by a combination of \$126,681,496 in department revenue, \$4,806,177 in a General Fund contribution and \$27,571,661 in fund balance/retained earnings.

The Department of Environmental Resources will continue to provide for mandated education, investigation and inspection services for programs. Restoring positions will increase service levels in Hazardous Materials and Graffiti Abatement Program. In

2016, the Department received a Sustainable Groundwater Planning (SGWP) Grant for Stressed Basins from the California Department of Water Resources. The SGWP is designed to encourage sustainable management of groundwater resources by providing funding for projects that support the Sustainable Groundwater Management Act (SGMA) through planning and implementation. In Stanislaus County, the SGWP Grant is being used to prepare a Programmatic Environmental Impact Report (PEIR). The work on this project is currently underway.

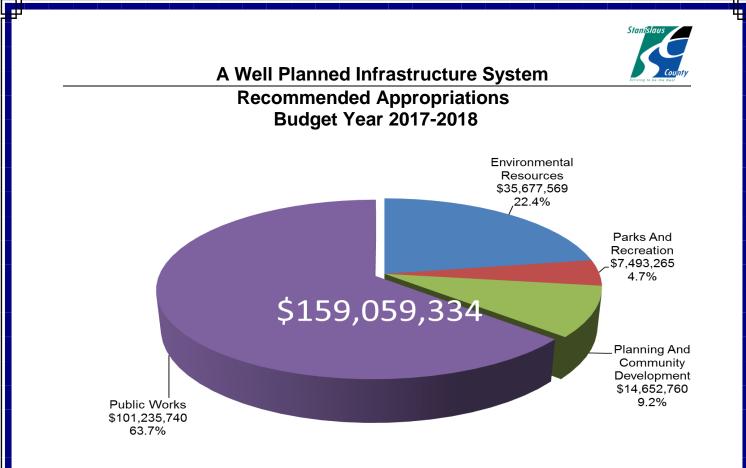
The Department of Parks and Recreation will continue to maintain parks and facilities. Re-evaluating priorities and adjusting the workforce to the priorities identified will result in the continued ability to efficiently carry out their mission and provide basic levels of services at neighborhood parks, cemeteries, bridges, County Centers and office buildings, Woodward Reservoir and Modesto Reservoir Regional Parks. Further, the marketing plan developed in Fiscal Year 2015-2016 focuses on improving the park



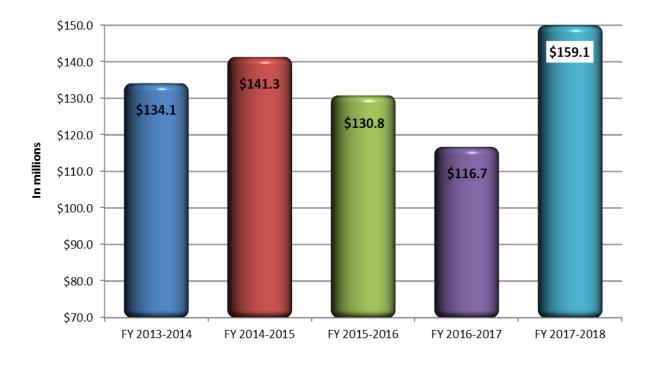
system's performance, to include special events as well as target audience knowledge and awareness campaigns with the goal of increasing patron/park visits.

The Planning and Community Development focus for the upcoming fiscal year is on maintaining core services while fulfilling all State and Federal mandated requirements relating to land use activities, building codes, special revenue grants, and the administration of the Stanislaus County Successor and Successor Housing Agencies (of the former Stanislaus County Redevelopment Agency). The Department will also focus on land-use and subdivision application processing, local oversight of permitted surface mining operations, implementation of the Williamson Act, and maintenance of the County General Plan in compliance with State mandates and local needs.

The Department of Public Works, funded through Federal and State transportation funding sources and a Local Sales Tax Measure, will maximize use of these funds for the operation and maintenance of the transportation infrastructure in Stanislaus County. Historic funding has been woefully low; creating a backlog of roadway and bridge maintenance needs. A historically wet winter has exacerbated this disrepair. The proposed budget includes the first full year of maintenance funding from a new local sales tax measure and a partial year of funding from a new state transportation bill that will dramatically increase funding for roadway and bridge maintenance. This funding will be maximized to begin the reduction of maintenance backlog and to strive for flood mitigation. Maintenance efforts will include repairs, improvements, and preventive maintenance performed on an annual basis.



## **Five Year Comparison of Appropriations**





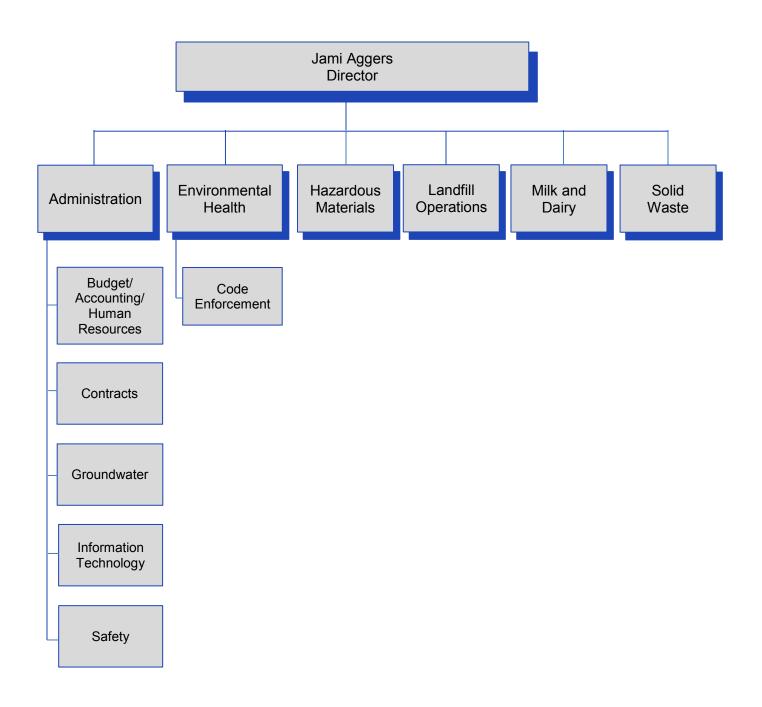
# A Well Planned Infrastructure System Summary of Budget Appropriations

Page				Recommended 2017-2018
			L RESOURCES	\$35,677,569
	Fund	Org		
353	1001	0034100	Environmental Resources	\$9,700,396
356	1004	0034204	AB 939 - Source Reduction and Recycle	\$1,159,440
358	1014	0034234	Abandoned Vehicle Abatement	\$61,893
360	1010	0034211	Beverage Container Recycling	\$36,000
362	1016	0034237	Code Enforcement Abatement	\$20,000
364	1005	0034205	Disclosure Program	\$377,508
366	1015	0034236	E-Waste Collection Facility	\$0
368	4021	0041100	Fink Road Landfill	\$18,372,460
370	4031	0041200	Geer Road Landfill	\$4,759,945
372	1002	0034202	Household Hazardous Waste	\$877,071
374	1009	0034209	Trust Fund	\$41,174
376	1006	0034206	Underground Storage Tank Program	\$0
378	1008	0034207	Used Oil Recycling	\$85,000
380	1003	0034203	Vehicle Registration Fee Surcharge	\$67,733
382	1012	0034200	Waste Tire Enforcement Grant	\$118,949
	PARK	S AND REC	REATION	\$7,493,265
	Fund	Org		
388	0100	0035110	Parks and Recreation	\$6,150,284
391	1727	0035452	Fish and Wildlife	\$50,000
393	1728	0035453	Modesto Reservoir Patrol	\$308,979
395	1702	0035450	Off-Highway Vehicle Fund	\$728,465
397	1694	0035701	Regional Water Safety Training Center	\$61,025
399	0100	0035420	Tuolumne River Regional Park	\$194,512
	PLAN	NING AND (	COMMUNITY DEVELOPMENT	\$14,652,760
	Fund	Org		
405	0100	0025101	Planning and Community Development	\$2,163,574
407	1206	0040400	Building Permits	\$2,590,070
409	1746	0043290	Dangerous Building Abatement	\$120,000
411	179A	0025521	General Plan Maintenance	\$290,379
413	1717	0025450	Special Revenue Grants	\$9,488,737
			•	



# A Well Planned Infrastructure System Summary of Budget Appropriations

					Recommended
Page					2017-2018
	PUBL	C WORKS			\$101,235,740
	Fund	Org			
419	1201	0040001	Administration		\$1,000,054
421	1202	0040249	Engineering		\$5,045,167
423	4001	0041510	Local Transit System		\$14,614,996
425	5121	0042100	Morgan Shop		\$4,209,500
427	1101	0040399	Road and Bridge		\$76,366,023
				TOTAL	\$159,059,334



3800 Cornucopia Way, Suite C, Modesto, CA 95358 Tel: (209) 525-6700 www.stancounty.com/er

Stanislaus County Proposed Budget 2017-2018 | Environmental Resources

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Other Protection

# ENVIRONMENTAL RESOURCES Jami Aggers, Director

## **BUDGET IN BRIEF**

Budget Summer	0047 0040
Budget Summary	2017-2018
Total Revenue	\$21,237,603
Use of Fund Balance	\$13,405,455
Net County Cost	\$1,034,511
Gross Costs	\$35,677,569
% Funded by General Fund	2.9%
Total Allocated Positions	101

## **MISSION STATEMENT**

The Department of Environmental Resources strives to promote a safe and healthy environment and improve the quality of life in our community through a balance of science, education, partnerships and environmental regulation.

## DEPARTMENT SERVICES AND PROGRAMS

The Department provides for State and local mandated education, investigation, inspection services, and operations in the following programs: Environmental Health; Hazardous Materials; Solid Waste Management; Code Enforcement; Landfill Operations; Milk and Dairy; and Water Resources Management. For more information, call (209) 525-6700 or visit www.stancounty.com/er

The Administration division provides central administrative support for the department and is responsible for safety, finance and budget administration. preparation. human resource management, contracts administration, information technology and water resource management. Administration is responsible for working with key staff to identify, analyze, and monitor regulatory and legal changes; understand the implications of these changes to County policies and procedures; communicate business process changes to staff; and implement new processes and policies as needed.

The **Environmental Health** division performs routine inspections of retail food facilities, including mobile food facilities, for compliance with health and safety codes and responds to complaints of improper food handling, alleged food poisoning, unsanitary conditions and vermin infestations. This division is designated as the local enforcement agency in State Law (AB300) for the Safe Body Art Act that became effective July 1, 2012. As a component of the Housing Program, the division conducts investigative inspections of residential single and multiple family units on a complaint basis

to determine whether housing violations exist. The division also inspects for compliance with State codes and issues permits for the operations of detention facilities, organized camps and employee housing. Additionally, this division investigates complaints regarding environmental concerns such as rodents, flies and other insects as well as complaints concerning failed sewage disposal systems; it conducts inspections of new and rehabilitated private sewage disposal systems for compliance with health and safety codes and inspects septic tank/chemical toilet pumper trucks. As a State-delegated Local Primary Agency, the division is responsible for regulatory oversight of local public water systems with less than 200 service connections. Staff ensures compliance with the California Safe Drinking Act and provides information on contaminants found in drinking water supplies and remedial alternatives. The Recreational Health program ensures acceptable water quality, structural safety, and the availability of life-saving equipment at all public pools and spas to determine suitability for human contact.

The **Hazardous Materials** division oversees the Disclosure Program which provides for the State mandated inspection, enforcement and reporting required for businesses that store hazardous materials. Each applicable business must complete and submit a Business Plan and certify an annual inventory of chemicals stored onsite. Emergency response personnel are provided access to this information and it is continuously updated. This division operates the Household Hazardous Waste (HHW) Program which provides for the diversion of

Stanislaus County Proposed Budget 2017-2018 | Environmental Resources

HHW and electronic waste (E-Waste) from sewer systems, landfills, and roadside dumping through the operation of a permanent collection facility and temporary collection events. This division also provides public educational services and performs activities associated with the Oil Payment Program. Waste oil is a hazardous waste and these programs are intended to help prevent the improper release and contamination of soil and/or groundwater.

The **Code Enforcement** unit investigates violations of zoning and vehicle abatement laws. It works to achieve voluntary compliance through notification and education. When necessary, the division uses legal procedures such as citation issuances and forced clean-ups to abate nuisances. Examples of abatements include boarding structures, removing junk, rubbish, abandoned vehicles, graffiti removal and securing vacant lands used for illegal dumping. The division's goal is to eliminate blight and improve the quality of life for residents, visitors and business owners.

The **Solid Waste** division provides administration and enforcement of the County's Refuse Ordinance, administration of the four refuse collection agreements for the unincorporated areas and administration of the Stanislaus County Recycling Market Development Zone program. Additionally, this division manages the permit process of refuse collectors, recycling facilities, and food processing by-product use sites; is responsible for the administration and enforcement of the Food Processing By-product Ordinance Codes and prepares and updates the County-wide Integrated Waste Management Plan for the County and its nine cities; provides educational resources and outreach materials to the public promoting source reduction, reuse and recycling, manages and administers two grants which provides the opportunity to develop and maintain used oil and beverage container recycling programs; and is responsible for enforcing the California Tire Recycling Act.

The **Landfill** division operates the Fink Road Landfill that provides landfill services for Class III municipal solid waste for all Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy Facility. This division also oversees the closed Geer Road Landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode.

The **Milk and Dairy** division inspects market milk ("Grade A") and manufacturing grade ("Grade B") dairy farms for conformance with quality and sanitation requirements, samples milk at the producer level and conducts an analysis in our Public Health Lab for bacterial content and the presence of contaminants to ensure safety; routinely collects samples of finished products from retail outlets and analyzes for compliance with standards; investigates consumer complaints and follows up with appropriate actions; and condemns milk and milk products that may be unfit or unsafe for human consumption.

## BOARD OF SUPERVISORS PRIORITY AREA

Environmental Resources supports the Board Priority areas of A Well Planned Infrastructure System and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Ensure reliable water sources - quality and quantity; Promote effective solid waste disposal; and Recognize and promote the value of partnerships to the community.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Department of Environmental Resources include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Completed the formation of the necessary Groundwater Sustainability Agencies as required by the Sustainable Groundwater Management Act
- Received approval from the Regional Water Quality Control Board of the plans and specifications for the new groundwater extraction and treatment system at the Geer Road Landfill
- Selected a consultant to prepare the Programmatic EIR for groundwater
- Completed the adoption of the County's Amended Local Agency Management Program (LAMP) Plan for onsite wastewater management

## BUDGET YEAR 2017-2018 OBJECTIVES

- Obtain approval from the State to construct the In-fill Project at the Fink Road Landfill
- Construct Ash Cell 4 and Municipal Solid Waste Cell 6 at the Fink Road Landfill
- Continue the implementation of the Sustainable Groundwater Management Act
- Re-evaluate the County's historic "evergreen" Franchise Refuse Agreements

#### BUDGETS WITHIN ENVIRONMENTAL RESOURCES INCLUDE:

- Environmental Resources
- AB 939/Source Reduction and Recycle
- Abandoned Vehicle Abatement
- Beverage Container Recycling
- Code Enforcement Abatement
- Disclosure Program
- E-Waste Collection Facility
- Fink Road Landfill
- Geer Road Landfill
- Household Hazardous Waste
- Trust Fund
- Underground Storage Tank Program
- Used Oil Recycling
- Vehicle Registration Fee Surcharge
- Waste Tire Enforcement Grant

## **KEY CHALLENGES AND OPPORTUNITIES**

- Possible new oversight of Home Kitchen Operations in the food industry
- Potential decline/loss of State 1991 Realignment funding, which funds certain health & safety related programs

#### **RELATED LINKS**

For additional information about the Department of Environmental Resources, refer to the Department's website at: http://www.stancounty.com/er/

Stanislaus County Proposed Budget 2017-2018 | Environmental Resources

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Other Protection

#### **ENVIRONMENTAL RESOURCES**

Budget Unit 1001 0034100 Special Revenue Fund

## SERVICES PROVIDED

This budget funds programs within the following Divisions of Environmental Resources: Environmental Health, Code Enforcement, Hazardous Materials, Solid Waste, Landfill Operations, Water Resources, and Milk & Dairy.

Environmental Resources						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	(\$6,621)	\$44,000	\$46,000	\$0	\$46,000	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$165,100	\$226,000	\$343,154	\$0	\$343,154	
Charges for Service	\$4,854,522	\$5,152,478	\$5,142,582	\$0	\$5,142,582	
Miscellaneous Revenue	\$78,057	\$35,388	\$36,080	\$0	\$36,080	
Other Financing Sources	\$913,603	\$989,000	\$846,720	\$0	\$846,720	
Total Revenue	\$6,004,661	\$6,446,866	\$6,414,536	\$0	\$6,414,536	
Salaries and Benefits	\$7,037,971	\$7,964,362	\$8,981,929	\$91,716	\$9,073,645	
Services and Supplies	\$602,590	\$1,280,364	\$1,494,425	\$3,705	\$1,498,130	
Other Charges	\$701,910	\$685,251	\$753,299	\$0	\$753,299	
Fixed Assets						
Equipment	\$254,962	\$277,500	\$186,900	\$27,500	\$214,400	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	(\$999,951)	(\$1,320,758)	(\$1,839,078)	\$0	(\$1,839,078)	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$7,597,482	\$8,886,719	\$9,577,475	\$122,921	\$9,700,396	
Fund Balance	\$440,372	\$1,528,263	\$2,251,349	\$0	\$2,251,349	
Net County Cost	\$1,152,449	\$911,590	\$911,590	\$122,921	\$1,034,511	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue projections for the 2017-2018 budget year are estimated based on last year's revenue actuals from fees for service and realignment funding from vehicle license fees, the current year's annualized year-to-date actuals and five-year average of revenue actuals, and anticipated State grant reimbursements for the Tire Amnesty Grant, Tire Clean Up Grant, and the Sustainable Groundwater Planning (SGWP) Grant.
- Revenue is estimated to be \$6,414,536 which is a slight decrease of \$32,330 (0.5%) from Fiscal Year 2016-2017 primarily due to an anticipated decrease in State realignment funding from sales tax.
- Environmental Resources fund balance is projected to be \$6,653,114 on July 1, 2017. The proposed budget includes the use of \$2,251,349 in fund balance. This is necessary to cover increased salary and benefit costs; increased services and supplies to cover the cost of professional and special services for the development and implementation of groundwater sustainability plans (GSPs); and to cover increased cost allocation plan

Stanislaus County Proposed Budget 2017-2018 | Environmental Resources

(CAP) charges for services received from other County departments. Fixed Asset costs will decrease slightly due to one fewer vehicle being purchased.

## BUDGET AND OPERATIONS

- The recommended budget includes an increase of \$690,756 over the prior year to maintain current service levels and to increase service levels in the Hazardous Material and Graffiti Abatement Programs.
- Service levels will increase in the 2017-2018 budget year for the Hazardous Materials Program's Certified Unified Program Agency (CUPA) activities in order to meet mandated inspection frequencies; and in the graffiti abatement program in order to provide needed security for staff while working in sensitive areas. The recommended budget includes funding for two new positions and vehicles for a total cost of \$189,350.
- On November 24, 2015, the Board authorized the Department to apply for and receive a Sustainable Groundwater Planning Grant from the California Department of Water Resources for projects that support the Sustainable Groundwater Management Act. The awarded funds are being used to prepare a Countywide Programmatic Environmental Impact Report (PEIR) necessary for implementation of the County's revised Groundwater Ordinance and preparation of the Groundwater Sustainability Plans (GSP) for the sub-basins within Stanislaus County. The recommended budget includes funding of \$422,574 for the continued development of a Countywide PEIR.
- The recommended budget includes funding in the amount of \$207,000 for the development of GSPs for each of the Groundwater Sustainability Agencies (GSA). Each GSA partner agency will be responsible for paying their pro-rata share of the cost to develop the Groundwater Sustainability Plan (GSP).
- ♦ In Fiscal Year 2015-2016, the Department implemented a three-year restoration plan for the Code Enforcement Unit which included adding seven-day-per-week inspector coverage. The final year, year three, includes adding one Zoning Enforcement Officer that will complete the staffing levels to include five Zoning Enforcement Officers; one per supervisorial district. The cost of adding this position is \$122,921, which includes salary and benefits, and a vehicle, computer, and phone to support the new position, is funded by the General Fund.
- The recommended budget includes the addition of one new vehicle for HazMat and the replacement of six vehicles used to conduct health inspections, graffiti abatement, HazMat emergency response, milk and dairy inspections, and related activities. The total cost is estimated to be \$186,900 and is funded by departmental fund balance. The Environmental Resources Department has a total fleet of 48 vehicles; of those seven meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## **STAFFING IMPACTS**

Total current authorized positions—79

- The Department is requesting to add one Zoning Enforcement Officer position to support the Code Enforcement Unit Restoration Plan.
- The Department is also requesting to add two block-budgeted Hazardous Materials Specialist III positions. These positions will assist in conducting inspections to verify compliance with Certified Unified Program Agency (CUPA) Programs, provide regulatory oversight for facilities that operate underground and aboveground storage tanks.
- The Department is also requesting to add two Park Aide positions to support the Code Enforcement, Hazardous Materials and the Solid Waste divisions.
- In addition, the Department is requesting to restore and reclassify downward one Associate Civil Engineer to a Staff Services Coordinator. The position would also assist with the development of project funding strategies and proposals, managing grant projects that the Department is awarded, and assist the Leadership/Management Team in the budget process and tracking of the Department's Capital Improvements Projects. A Manager II position was restored in Fiscal Year 2015-2016 to perform similar duties, and as a result this request is not recommended.

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of 9,700,396 be approved for Environmental Resources. This budget is funded by \$6,414,536 in estimated department revenue, \$2,251,349 of fund balance, and a \$1,034,511 contribution from the General Fund.

It is also recommended to add two block-budgeted Hazardous Materials Specialist III positions, two Park Aide positions, and one Zoning Enforcement Officer.

Total recommended authorized positions— 84

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Other Protection

## ENVIRONMENTAL RESOURCES—AB939/SOURCE REDUCTION AND RECYCLE

Budget Unit 1004 0034204 Special Revenue Fund

## SERVICES PROVIDED

This budget funds all of the reporting required by AB 939 for the County and each of the incorporated cities excluding the City of Modesto. The AB 939 program commits Stanislaus County and the participating cities to the following list of programs; recycling and anti-litter program presentations, Recycling Groups Holiday Recycling Campaign, Second Chance Week, America Recycles Day, City of Modesto's Earth Day in the Park, Mandatory Commercial Recycling, Mandatory Organics Recycling, the annual Recycling Poster Contest, the Countywide Paper Recycling Program, to name a few, designed to meet the legislation's goals for source reduction, recycling, and education.

Environmental Resources - AB 939					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,840	\$5,000	\$5,000	\$0	\$5,000
Intergovernmental Revenue	\$161,379	\$381,600	\$354,240	\$0	\$354,240
Charges for Service	\$581,630	\$475,972	\$580,200	\$0	\$580,200
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$748,849	\$862,572	\$939,440	\$0	\$939,440
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$315,002	\$406,000	\$406,000	\$0	\$406,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	<b>*</b> 0	\$0		<b>*</b> 0
	ψŪ	\$0	<b>Ф</b> О	\$0	\$0
Other Financing Uses	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Other Financing Uses Equity	• -	• -	• -	• -	• -
Ŭ	\$0	\$0	\$0	\$0	\$0
Equity	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Equity Intrafund	\$0 \$0 \$0	\$0 \$0 \$457,521	\$0 \$0 \$753,440	\$0 \$0 \$0	\$0 \$0 \$753,440
Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$457,521 \$0	\$0 \$0 \$753,440 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$753,440 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

 Revenue is derived from a surcharge on waste that is disposed of at the Waste-to-Energy facility. For Budget Year 2017-2018, revenue is estimated using the projected waste tonnage of 265,400 tons estimated to be delivered to the Waste-to-Energy facility from the jurisdictions within Stanislaus County.

Stanislaus County Proposed Budget 2017-2018 | Environmental Resources

 Environmental Resources – AB939/Source Reduction and Recycle fund balance is projected to be \$220,000 on July 1, 2017. The proposed budget includes the use of \$220,000 in fund balance for the transfer of staff costs associated with administering the program.

## **BUDGET AND OPERATIONS**

- Service levels remain the same as the prior fiscal year.
- The recommended budget includes an overall increase of \$295,919 as a result of increased salary and benefit costs. In Fiscal Year 2016-2017 a full-time position was filled to assist with monitoring the regional solid waste agreements. The recommended budget includes this increased salary cost through the intrafund account. Staffing is allocated to the main Environmental Resources budget.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,159,440 be approved for the Environmental Resources – AB939/Source Reduction and Recycle. This budget is funded by \$939,440 in estimated department revenue and \$220,000 from departmental fund balance.

Total recommended authorized positions-0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Other Protection

## ENVIRONMENTAL RESOURCES—ABANDONED VEHICLE ABATEMENT

Budget Unit 1014 0034234 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the staff time and miscellaneous expenses related to the operations of the Abandoned Vehicle Abatement (AVA) Program. The AVA Program responds to abandoned vehicle complaints on both public and private property resulting in the removal of many abandoned vehicles in the unincorporated areas of the County each year. This program is also responsible for Department of Motor Vehicle (DMV) communication services from the California Department of Technology Services, preparation and submission of 403 quarterly reports to Stanislaus Council of Governments (StanCOG), participation in quarterly StanCOG Abandoned Vehicle Abatement Committee meetings, funding of independent biennial AVA audits as mandated by the State Controller's Office, and compliance with all mandates set forth in the Department of California Highway Patrol's (CHP) Abandoned Vehicle Abatement Program Handbook.

Environmental Resources - Abandoned Vehicles						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$51,679	\$50,000	\$50,000	\$0	\$50,000	
Charges for Service	\$3,335	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$55,014	\$50,000	\$50,000	\$0	\$50,000	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$5,433	\$1,725	\$6,980	\$0	\$6,980	
Other Charges	\$1,787	\$6,562	\$2,664	\$0	\$2,664	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$40,545	\$52,249	\$52,249	\$0	\$52,249	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$47,765	\$60,536	\$61,893	\$0	\$61,893	
Fund Balance	(\$7,249)	\$10,536	\$11,893	\$0	\$11,893	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

• Revenue was estimated by taking into consideration the five-year average of actuals as well as the current year's annualized year-to-date actuals.

Stanislaus County Proposed Budget 2017-2018 | Environmental Resources

 Environmental Resources – Abandoned Vehicle Abatement fund balance is projected to be \$113,479 on July 1, 2017. The proposed budget includes the use of \$11,893 in fund balance for staff costs and miscellaneous operating expenses related to administering the AVA Program.

## BUDGET AND OPERATIONS

- Service levels will remain the same as the prior fiscal year.
- The recommended budget includes an overall increase of \$1,357 over the prior year's budget due to increased costs in auditing and accounting as a result of the biannual audit of this program.

## STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$61,893 be approved for the Environmental Resources – Abandoned Vehicle Abatement. This budget is funded by \$50,000 in estimated department revenue and \$11,893 from departmental fund balance.

Total recommended authorized positions—0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Other Protection

## ENVIRONMENTAL RESOURCES—BEVERAGE CONTAINER RECYCLING

Budget Unit 1010 0034211 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the promotion of source reduction, reuse and recycling of beverage containers, and provides public education specific to beverage container recycling. Section 14581 (a) (4) (A) of the Beverage Container Recycling and Litter Reduction Act was revised to require that \$10.5 million be returned annually to cities and counties on a per capita basis. Jurisdictions can apply for funds either individually or jointly. The goal of the Department's beverage container recycling programs is to reach and maintain an 80% recycling rate for all California Refund Value (CRV) beverage containers. Programs implemented by the Department will assist in reaching and maintaining this goal.

Environmental Resources - Beverage Container Recycling					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$29,594	\$29,952	\$36,000	\$0	\$36,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$29,594	\$29,952	\$36,000	\$0	\$36,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$14,931	\$17,122	\$23,000	\$0	\$23,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$14,359	\$13,188	\$13,000	\$0	\$13,000
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$29,290	\$30,310	\$36,000	\$0	\$36,000
Fund Balance	(\$304)	\$358	\$0	\$0	\$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

• Revenue for this budget is from grant funds awarded by the State of California. For Budget Year 2017-2018, as with prior years, revenue is estimated by the State on a per capita basis.

Stanislaus County Proposed Budget 2017-2018 | Environmental Resources

- Service levels remain unchanged from the prior fiscal year. Funding will continue to pay for a portion of the costs associated with the activities and processes necessary to meet the State requirements for the AB 341, Mandatory Commercial Recycling, in the areas of outreach, education, and monitoring.
- The recommended budget includes an overall increase of \$5,690, which is due to an increase in advertising and field supplies related to Mandatory Commercial Recycling (MCR) activities.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$36,000 be approved for the Environmental Resources – Beverage Container Recycling. This budget is funded by \$36,000 in estimated department revenue.

# ENVIRONMENTAL RESOURCES—CODE ENFORCEMENT ABATEMENT

Budget Unit 1016 0034237 Special Revenue Fund

# SERVICES PROVIDED

This budget was established to create a specific, revolving fund for the more difficult abatement cases. The intent of this fund is to allow cost protection for legal processes above and beyond what the Department has budgeted to do their work. A committee comprised of the Director of Environmental Resources, Director of Planning and Community Development, County Counsel, and the Chief Executive Office designee reviews and approves recommended uses.

Environmental Resources - Code Enforcement Abatement							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$0	\$0	\$0	\$0	\$0		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$0	\$20,000	\$9,217	\$0	\$9,217		
Other Charges	\$0	\$0	\$10,783	\$0	\$10,783		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$0	\$20,000	\$20,000	\$0	\$20,000		
Fund Balance	\$0	\$20,000	\$20,000	\$0	\$20,000		
Net County Cost	\$0	\$0	\$0	\$0	\$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- There is no revenue estimate associated with this budget for Budget Year 2017-2018. This fund was made possible by the receipt of \$125,000 from an October 2013 enforcement settlement action. The use of fund balance is the primary funding source for this budget.
- Environmental Resources Code Enforcement Abatement fund balance is projected to be \$93,198 on July 1, 2017. The proposed budget includes the use of \$20,000 in fund balance for property debris cleanup and staff costs associated with the abatement of complicated zoning violations.

- Service levels remain unchanged from the prior fiscal year.
- The Department estimates spending approximately \$20,000 annually from this fund. If necessary, appropriations are adjusted at Mid-Year.

# STAFFING IMPACTS

Total current authorized positions-0

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$20,000 be approved for the Environmental Resources – Code Enforcement Abatement. This budget is funded by \$20,000 of departmental fund balance.

# ENVIRONMENTAL RESOURCES—DISCLOSURE PROGRAM

Budget Unit 1005 0034205 Special Revenue Fund

## SERVICES PROVIDED

This budget funds inspection, re-inspection, follow-up, processing the California Environmental Reporting System (CERS) submittals, enforcement, and implementation of applicable State Law and regulation. Each applicable business must complete and submit a Business Plan to the Department and certify an annual inventory of chemicals stored onsite. Emergency response personnel are provided access to this information and it is continuously updated. These plans are an important tool for the protection of public health and the environment.

Environmental Resources - Disclosure Program							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$4,186	\$2,521	\$2,500	\$0	\$2,500		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$382,918	\$358,000	\$375,008	\$0	\$375,008		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$387,104	\$360,521	\$377,508	\$0	\$377,508		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$12,191	\$36,000	\$17,500	\$0	\$17,500		
Other Charges	\$0	(					
	φυ	\$0	\$0	\$0	\$0		
Fixed Assets	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Fixed Assets Other Financing Uses	• -	• •	• -	• •	• -		
	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Other Financing Uses Equity	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0		
Other Financing Uses Equity Intrafund	\$0 \$0 \$0 \$347,125	\$0 \$0 \$0 \$359,000	\$0 \$0 \$0 \$360,008	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$360,008		
Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$347,125 \$0	\$0 \$0 \$0 \$359,000 \$0	\$0 \$0 \$0 \$360,008 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$360,008 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

• Revenue for this budget is generated from the Disclosure Program fees charged annually, which is estimated by determining the number of facilities under the Disclosure Program and applicable fees charged to these facilities.

- Service levels remain unchanged from the prior fiscal year. Services include education and outreach to regulated businesses and activities related to the Disclosure Program. Those activities include inspection, reinspection, follow-up, processing CERS submittal, enforcement, and ensuring compliance with applicable State Law and regulation.
- The recommended budget includes an overall decrease of \$17,492, which is due to a decrease in contract costs. Accela completed the configuration of the Envision Connect database and therefore the contract amount has been reduced to cover only the annual license fees.

#### STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$377,508 be approved for the Environmental Resources – Disclosure Program. This budget is funded by \$377,508 in estimated department revenue.

# ENVIRONMENTAL RESOURCES—E-WASTE COLLECTION FACILITY

Budget Unit 1015 0034236 Special Revenue Fund

# SERVICES PROVIDED

This budget funded the collection of Electronic Waste (E-Waste). However, in Fiscal Year 2016-2017 the Department combined this budget with Household Hazardous Waste program. The E-Waste Collection Facility Program is operated by the Department of Environmental Resources and is available to all the citizens who live within the cities and the unincorporated areas of Stanislaus County.

Environmental Resources - E-Waste Collection Facility							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$15,348	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$15,348	\$0	\$0	\$0	\$0		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$4,477	\$0	\$0	\$0	\$0		
Other Charges	\$0	\$0	\$0	\$0	\$0		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$106	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$10,890	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$15,473	\$0	\$0	\$0	\$0		
Fund Balance	\$125	\$0	\$0	\$0	\$0		
Net County Cost	\$0	\$0	\$0	\$0	\$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

 There is no recommended budget for Environmental Resources – E-Waste Collection Facility. This budget is no longer active and was combined with the Environmental Resources - Household Hazardous Waste budget in Fiscal Year 2016-2017.

• Per State Controller guidelines, inactive budgets must be included in the annual spending plan over a threeyear period before it can be removed from the County Budget.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

There is no recommended budget for Environmental Resources – E-Waste Collection Facility. This budget is no longer active and has been combined with Environmental Resources - Household Hazardous Waste budget.

# ENVIRONMENTAL RESOURCES—FINK ROAD LANDFILL

Budget Unit 4021 0041100 Enterprise Fund

# SERVICES PROVIDED

This budget funds the Fink Road Landfill services for Class III municipal solid waste for all of Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy Facility.

Environmental Resources - Fink Road Landfill						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$1,169,799	\$560,000	\$400,000	\$0	\$400,000	
Intergovernmental Revenue	\$33	\$0	\$0	\$0	\$0	
Charges for Service	\$6,956,465	\$6,275,567	\$7,325,000	\$0	\$7,325,000	
Miscellaneous Revenue	\$12,902	\$60,000	\$10,000	\$0	\$10,000	
Other Financing Sources	\$1,305	\$0	\$0	\$0	\$0	
Total Revenue	\$8,140,504	\$6,895,567	\$7,735,000	\$0	\$7,735,000	
Salaries and Benefits	\$1,115,048	\$1,500,727	\$1,605,309	\$0	\$1,605,309	
Services and Supplies	\$1,698,004	\$6,988,925	\$10,398,875	\$0	\$10,398,875	
Other Charges	\$2,316,279	\$1,417,117	\$371,026	\$0	\$371,026	
Fixed Assets						
Buildings & Improvements	\$0	\$250,000	\$100,000	\$0	\$100,000	
Equipment	\$0	\$617,000	\$729,000	\$0	\$729,000	
Other Financing Uses	\$1,195,629	\$1,406,813	\$5,168,250	\$0	\$5,168,250	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
			¢10.070.460	\$0	\$18,372,460	
Gross Costs	\$6,324,960	\$12,180,582	\$18,372,460	<b>Ф</b> О	$\psi$ 10,012,+00	
Gross Costs Retained Earnings	\$6,324,960 (\$1,815,544)	\$12,180,582 \$5,285,015	\$18,372,460 \$10,637,460	\$0 \$0	\$10,637,460	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue for the recommended budget is estimated by evaluating historical trends, last year's actuals, and any current agreements that generate rents and concessions.
- The \$839,433 overall increase in estimated revenue is due to an increase in sanitation service fees (tipping fee revenue) as a result of increased tonnage being brought into the landfill and an increase in the ash tip fee of \$0.50 cents per ton.
- Environmental Resources Fink Road Landfill retained earnings is projected to be \$18,964,880 on July 1, 2017. The proposed budget includes the use of \$10,637,460 in retained earnings for several large projects which are detailed below.

- The recommended budget includes an overall increase in expenditures of \$6,191,878 over the prior year to accommodate the increased costs associated with the construction of Ash Cell 4, the construction of Class III Cell 6, the permitting of the In-fill Project, and an upgrade to the landfill gas collection system. In addition, a one-time loan to the Geer Road Closure Fund in the amount of \$2.75 million is necessary to fund the new Groundwater Extraction and Treatment System which is being required by the Regional Water Quality Control Board. It is anticipated that this loan will be re-paid with proceeds from a pending lawsuit.
- The recommended budget also includes an increase of \$104,582 in salaries and benefits to replace two extra-help Park Aides with two full-time Park Aide positions in order to keep up with litter control, site maintenance, etc. The Landfill has had extreme difficulty in finding consistent Park Aide staffing without the ability to offer a full-time schedule.
- The recommended budget includes the replacement of two vehicles used onsite in the day-to-day operations of the landfill. The total cost is estimated to be \$69,000 and is funded by department retained earnings. The Environmental Resources Fink Road Landfill has a total fleet of eight vehicles; of those four meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

#### STAFFING IMPACTS

Total current authorized positions— 15

• The Department is requesting to add two Park Aide positions at Landfill to assist the Landfill Equipment Operators with the daily operation of the landfill.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$18,372,460 be approved for the Environmental Resources –Fink Road Landfill. This budget is funded by \$7,735,000 in estimated department revenue and \$10,637,460 from departmental retained earnings.

It is also recommended to add two Park Aide positions.

# ENVIRONMENTAL RESOURCES—GEER ROAD LANDFILL

Budget Unit 4031 0041200 Enterprise Fund

## SERVICES PROVIDED

This budget funds the Geer Road Landfill post-closure monitoring and maintenance. The Geer Road Landfill is no longer an active landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode.

Environmental Resources - Geer Road Landfill							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$2,972	\$0	\$1,000	\$0	\$1,000		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$2,130,000	\$1,981,063	\$4,718,250	\$0	\$4,718,250		
Total Revenue	\$2,132,972	\$1,981,063	\$4,719,250	\$0	\$4,719,250		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$2,177,806	\$1,893,050	\$4,661,350	\$0	\$4,661,350		
Other Charges	\$46,576	\$88,013	\$98,595	\$0	\$98,595		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$2,224,382	\$1,981,063	\$4,759,945	\$0	\$4,759,945		
Retained Earnings	\$91,410	\$0	\$40,695	\$0	\$40,695		
Net County Cost	\$0	\$0	\$0	\$0	\$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- The revenue need is determined annually based upon projected expenditures. Funds are transferred at the beginning of the Fiscal Year, from the Fink Road Operating Fund to the Geer Road Post-Closure account, and then to the Geer Road Landfill Operating Fund to cover the estimated expenses for the upcoming year and any deficit from the prior Fiscal Year.
- At year end, additional funds are transferred, if necessary, to end the year with a zero retained earnings balance.

- Service levels remain unchanged from the prior fiscal year to provide the required post-closure maintenance and monitoring.
- The recommended budget includes an estimated \$2.75 million increase in order to construct the new Groundwater Extraction and Treatment System (GWETS), which is being required by the Regional Water Quality Control Board.
- The recommended budget also includes a one-time loan from Fink Road Landfill retained earnings of an estimated \$2.75 million to accommodate the costs associated with constructing the new GWETS that will be put out to formal bid in Budget Year 2017-2018. The Fink Road Landfill retained earnings will be re-paid with the proceeds from the legal action, which is currently pending, involving multiple insurance companies for policies which the County holds that do not have pollution exclusion coverage. If funds received are insufficient to cover anticipated costs, the County and the site's co-owner, the City of Modesto, will need to identify additional funding sources.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$4,759,945 be approved for the Environmental Resources – Geer Road Landfill. This budget is funded by \$4,719,250 in estimated department revenue and \$40,695 use of departmental retained earnings.

# ENVIRONMENTAL RESOURCES—HOUSEHOLD HAZARDOUS WASTE

Budget Unit 1002 0034202 Special Revenue Fund

# SERVICES PROVIDED

This budget funds the collection and proper disposal of Household Hazardous Waste collected from Stanislaus County residents at the permanent Household Hazardous Waste Collection Center and during Temporary Collection Events. The Household Hazardous Waste Program is operated by the Department of Environmental Resources and is available to all the citizens who live within the cities and the unincorporated areas of Stanislaus County. This program provides for the diversion of household hazardous waste and electronic waste from sewer systems, landfills, and roadside dumping through the operation of a permanent household hazardous waste facility and temporary collection events. The Permanent Household Hazardous Collection Facility is open throughout the year on Wednesday, Friday, and Saturday for homeowners and approved Conditionally Exempt Small Quantity Generators (CESQG) to safely dispose of unwanted hazardous waste and electronic waste.

Environmental Resources - Household Hazardous Waste							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$12,183	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$164,012	\$0	\$0	\$0	\$0		
Charges for Service	\$596,676	\$756,950	\$756,650	\$0	\$756,650		
Miscellaneous Revenue	\$13,712	\$1,270	\$1,270	\$0	\$1,270		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$786,583	\$758,220	\$757,920	\$0	\$757,920		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$136,979	\$286,700	\$337,161	\$0	\$337,161		
Other Charges	\$2,529	\$3,515	\$6,910	\$0	\$6,910		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
	• -	• -	• -	• •	• -		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses Equity	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Other Financing Uses Equity Intrafund	\$0 \$0 \$497,675	\$0 \$0 \$531,780	\$0 \$0 \$533,000	\$0 \$0 \$0	\$0 \$0 \$533,000		
Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$497,675 \$0	\$0 \$0 \$531,780 \$0	\$0 \$0 \$533,000 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$533,000 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

• The slight, projected decrease in estimated revenue of \$300 from the prior year is due to hazardous material generator fees being estimated conservatively in Budget Year 2017-2018. Revenue for this budget is funded

through a \$3.00 per ton surcharge on waste disposed of at the Waste-to-Energy facility, and by using historical tonnage trends.

Environmental Resources – Household Hazardous Waste fund balance is projected to be \$903,161 on July 1, 2017. The proposed budget includes the use of \$119,151 in fund balance for staff costs, installation of a sewer line at the Household Hazardous Waste collection facility, an increase in cost allocation plan (CAP) charges, and routine operational costs to administer the program.

#### **BUDGET AND OPERATIONS**

 An increase of \$55,076 is included in the recommended budget as a result of a slight increase related to staff costs for time spent administering the program, installation of a sewer line, and increase in telecommunication services related to the installation of telephone lines, and routine program operational costs.

#### STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$877,071 be approved for the Environmental Resources – Household Hazardous Waste. This budget is funded by \$757,920 in estimated department revenue and \$119,151 from departmental fund balance.

# ENVIRONMENTAL RESOURCES—TRUST FUND

Budget Unit 1009 0034209 Special Revenue Fund

# SERVICES PROVIDED

This budget funds Stanislaus County Environmental Resources Trust Fund which provides critical grant funding for environmental enforcement and/or the enhancement of the environment within the County of Stanislaus. All public agencies and non-profit organizations are eligible for the grants.

Environmental Resour	ces - Trust Fun	d			
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$432	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$432	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$5,300	\$0	\$5,300
Other Charges	\$0	\$41,174	\$35,874	\$0	\$35,874
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$41,174	\$41,174	\$0	\$41,174
Fund Balance	(\$432)	\$41,174	\$41,174	\$0	\$41,174
Net County Cost	\$0	\$0	\$0	\$0	\$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- There is no revenue estimate associated with this recommended budget. The use of fund balance is the primary funding source for this budget.
- Environmental Resources Trust Fund is projected to have a fund balance of \$41,120 on July 1, 2017. The proposed budget includes the use of \$41,174 in fund balance for environmental enforcement and/or the enhancement of the environment within the County of Stanislaus.

 Service levels remain unchanged from the prior fiscal year. The Department will maintain its participation as a Trustee for the Environmental Trust Fund Committee which considers awarding grant money to support local environmental efforts that benefit the natural environment and resources of the County.

#### STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$41,174 be approved for the Environmental Resources – Trust Fund. This budget is funded by \$41,174 of departmental fund balance.

# ENVIRONMENTAL RESOURCES—UNDERGROUND STORAGE TANK PROGRAM

Budget Unit 1006 0034206 Special Revenue Fund

## SERVICES PROVIDED

This budget funded the mitigation of leaking Underground Storage Tanks. The Underground Storage Tank Local Oversight Program was responsible for providing agency direction to ensure that sites with environmental contamination by petroleum fuel released from leaking underground storage tanks (Leaking USTs) were properly cleaned up and did not pose a risk to public health and groundwater resources. This program provided regulatory oversight services for the investigation, remediation, and closure for approximately 31 contaminated Leaking UST sites within Stanislaus County.

Environmental Resources - Underground Storage Tank							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$1,041	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	(\$12,876)	\$0	\$0	\$0	\$0		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	(\$11,835)	\$0	\$0	\$0	\$0		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$0	\$0	\$0	\$0	\$0		
Other Charges	\$0	\$0	\$0	\$0	\$0		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$87,990	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$87,990	\$0	\$0	\$0	\$0		
Fund Balance	\$99,825	\$0	\$0	\$0	\$0		
	\$99,625	Ψ	֥	÷ -	÷-		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

Historically, the budget for the Underground Storage Tank Program was funded by a contract with the State Water Resources Control Board to provide regulatory oversight services for sites contaminated as a result of leaking petroleum underground storage tanks. The State did not renew the Fiscal Year 2016-2017 contract after the number of sites dropped below a certain threshold. As a result, all remaining contaminated sites have been transferred to the State and there is no longer a need to have a budget unit for this program.

There is no recommended budget for this inactive program. Per State Controller guidelines, inactive budgets
must be included in the annual spending plan over a three-year period before it can be removed from the
County Budget.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

There is no recommended budget for Environmental Resources – Underground Storage Tank Program. As stated above, this budget is no longer active. However, per State Controller guidelines, inactive budgets must be included in the annual spending plan over a 3-year period before it is removed from the County budget.

# ENVIRONMENTAL RESOURCES—USED OIL RECYCLING

Budget Unit 1008 0034207 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the public education and financial support of used oil and used oil filter recycling-related activities. Waste oil is a hazardous waste and these programs are intended to help prevent the improper release and contamination of soil and/or groundwater.

Environmental Resources - Used Oil Recycling							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$87,175	\$84,401	\$85,000	\$0	\$85,000		
Charges for Service	\$440	\$3,000	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$87,615	\$87,401	\$85,000	\$0	\$85,000		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$41,142	\$52,329	\$59,500	\$0	\$59,500		
		φ0 <u></u> 2,0 <u>2</u> 0	φ00,000	φυ	φ00,000		
Other Charges	\$0	\$0	\$00,000 \$0	\$0 \$0	\$0		
Other Charges Fixed Assets	\$0 \$0	. ,	. ,	• -	. ,		
U	• -	\$0	\$0	\$0	\$0		
Fixed Assets	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Fixed Assets Other Financing Uses	\$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0		
Fixed Assets Other Financing Uses Equity	\$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0		
Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$0 \$26,351	\$0 \$0 \$0 \$0 \$99,662	\$0 \$0 \$0 \$0 \$25,500	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$25,500		
Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$26,351 \$0	\$0 \$0 \$0 \$99,662 \$0	\$0 \$0 \$0 \$25,500 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$25,500 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

• Revenue for this budget is from grant funds awarded by the State of California. For Budget Year 2017-2018, as with prior years, revenue is estimated by the State on a per capita basis.

# **BUDGET AND OPERATIONS**

Service levels remain unchanged from the prior fiscal year. The 25 used oil collection sites will continue to
receive a level of support consisting of in-person visits and supplying signage and current educational and
outreach materials. Of the 25 used oil collections sites, 22 sites also collect used oil filters.

• The recommended budget is a decrease of \$66,991 over the prior fiscal year. In Fiscal Year 2016-2017 budget appropriations were estimated higher to reflect the entire grant award, however the grant covers a two-year period. In Budget Year 2017-2018, the budgeted amount reflects only one year of funding.

#### **STAFFING IMPACTS**

Total current authorized positions— 0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$85,000 be approved for the Environmental Resources – Used Oil Recycling. This budget is funded by \$85,000 in estimated department revenue.

# ENVIRONMENTAL RESOURCES—VEHICLE REGISTRATION FEE SURCHARGE

Budget Unit 1003 0034203 Special Revenue Fund

# SERVICES PROVIDED

This budget funds the purchase of Department vehicles and equipment that achieve a reduction in air emissions to improve air quality and protect the health and safety of County residents. In the early 1990's the Regional Air Pollution Control District was formed, leaving a fund balance of those fees previously collected with the Department of Environmental Resources. Interest earned on the fund balance is the only source of revenue to the Vehicle Registration Fee Surcharge fund.

Environmental Resour	Environmental Resources - Vehicle Registration Fee Surcharge							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$4,037	\$4,000	\$4,000	\$0	\$4,000			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0			
Other Financing Sources	\$0	\$0	\$0	\$0	\$0			
Total Revenue	\$4,037	\$4,000	\$4,000	\$0	\$4,000			
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0			
Services and Supplies	\$0	\$67,733	\$67,733	\$0	\$67,733			
Other Charges	\$0	\$0	\$0	\$0	\$0			
Fixed Assets	\$0	\$0	\$0	\$0	\$0			
Other Financing Uses	\$0	\$0	\$0	\$0	\$0			
Equity	\$0	\$0	\$0	\$0	\$0			
Intrafund	\$0	\$0	\$0	\$0	\$0			
Contingencies	\$0	\$0	\$0	\$0	\$0			
Gross Costs	\$0	\$67,733	\$67,733	\$0	\$67,733			
Fund Balance	(\$4,037)	\$63,733	\$63,733	\$0	\$63,733			
Net County Cost	\$0	\$0	\$0	\$0	\$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue is estimated based on interest earnings on the fund's balance which is the only source of revenue for this budget.
- Environmental Resources Vehicle Registration Fee Surcharge fund balance is projected to be \$304,691 on July 1, 2017. The proposed budget includes the use of \$63,733 in fund balance if needed for the repower and retrofit of certain equipment in Parks and Recreation and at the Fink Road Landfill.

 Service levels remain unchanged from the prior fiscal year. The Department will continue to provide services in support of achieving a reduction in air emissions, funding mandated emissions upgrades for Parks and Recreation, Fink Road Landfill, and to assist with the purchase of alternative fuel vehicles.

#### STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$67,733 be approved for the Environmental Resources – Vehicle Registration Fee Surcharge. This budget is funded by \$4,000 in estimated department revenue and \$63,733 from departmental fund balance.

# ENVIRONMENTAL RESOURCES—WASTE TIRE ENFORCEMENT GRANT

Budget Unit 1012 0034200 Special Revenue Fund

## SERVICES PROVIDED

This budget funds inspection, re-inspection, follow-up, surveillance and enforcement of tire dealers, auto dismantlers, tire haulers, and other points of waste tire generation to ensure compliance with all applicable laws and regulations of these facilities. Waste Tire Enforcement funds are designated for performing initial and follow-up inspections for all waste tire generators, haulers, and waste tire storage facilities for all jurisdictions in Stanislaus County with the exception of the City of Modesto.

Environmental Resour	Environmental Resources - Waste Tire Enforcement Grant							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0			
Intergovernmental Revenue	\$117,583	\$118,275	\$118,949	\$0	\$118,949			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0			
Other Financing Sources	\$0	\$0	\$0	\$0	\$0			
Total Revenue	\$117,583	\$118,275	\$118,949	\$0	\$118,949			
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0			
Services and Supplies	\$874	\$19,306	\$17,068	\$0	\$17,068			
Other Charges	\$0	\$0	\$0	\$0	\$0			
Fixed Assets	\$0	\$0	\$0	\$0	\$0			
Other Financing Uses	\$0	\$0	\$0	\$0	\$0			
Equity	\$0	\$0	\$0	\$0	\$0			
Intrafund	\$63,005	\$98,969	\$101,881	\$0	\$101,881			
Contingencies	\$0	\$0	\$0	\$0	\$0			
Gross Costs	\$63,879	\$118,275	\$118,949	\$0	\$118,949			
Fund Balance	(\$53,704)	\$0	\$0	\$0	\$0			
Net County Cost	\$0	\$0	\$0	\$0	\$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

• Revenue for this budget is from grant funds awarded by the State of California. Revenue is estimated by determining the number of staff hours necessary to perform the different functions of the grant multiplied by staff weighted labor rates.

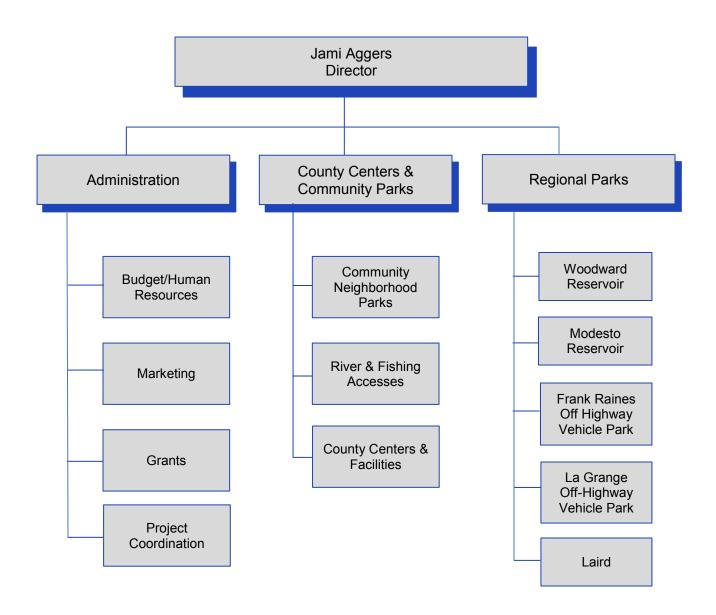
- Service levels remain unchanged from the prior fiscal year. This program provides inspection, re-inspection, surveillance and enforcement of tire dealers, auto dismantlers, tire haulers and other points of waste tire generation to ensure compliance with all applicable laws and regulations at these facilities.
- The recommended budget includes a nominal increase in costs of \$674 over the prior year's budget due to increase costs associated with administering the program.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$118,949 be approved for the Environmental Resources – Waste Tire Enforcement Grant. This budget is funded by \$118,949 in estimated department revenue.



3800 Cornucopia Way, Suite C, Modesto, CA 95358 Tel: (209) 525-6750 www.stancounty.com/parks

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Recreation Facilities

# PARKS AND RECREATION Jami Aggers, Director

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$4,466,728
Use of Fund Balance	\$445,484
Net County Cost	\$2,581,053
Gross Costs	\$7,493,265
% Funded by General Fund	34.4%
Total Allocated Positions	42

# **MISSION STATEMENT**

To implement the policies established by the Board of Supervisors pertaining to parks, which includes acquiring, developing, and maintaining recreation areas serving every segment of society, including the disabled and economically disadvantaged. To provide the leadership necessary to develop and manage parks and recreation facilities in ways that will provide the best possible experience for people to enjoy the outdoors at the most reasonable costs.

# DEPARTMENT SERVICES AND PROGRAMS

The Department maintains five regional parks, 12 neighborhood parks, ten community parks, two Off-Highway Vehicle parks, four cemeteries, two bridges, La Grange historical areas, five fishing access points along rivers and lakes, one swimming pool, one organized youth camp, and numerous acres of open space and river bottom. For more information, call (209) 525-6750 or visit www.stancounty.com/parks.

The **Administration** division implements the functions of budget, human resources, marketing, grant coordination, project management, partner development, and aligning maintenance, operational, and customer needs.

The Community Parks/County Centers division is responsible for the maintenance and operations of the parks, flood control landscape, and streetscapes within County Service Areas 1, 10, 16, 18, 19, 21, 22, 24, 25, 26, and Del Rio Heights Landscape Assessment District; the Helen White Trail; Fox Grove, Riverdale and Las Palmas Fishing Accesses; Pauper's, Cemetery; the Regional Water Safety Training Center located in Empire; Atlas, Bonita, Burbank-Paradise, Empire Community, Empire Tot Lot, Fairview, Leroy F. Fitzsommons, Mono, Oregon Drive, Parklawn, Riverdale, Salida, and the United Community Parks. Additionally, the Community Parks/County Centers Division is responsible for landscape/grounds maintenance services at the following facilities: County Clerk-Recorder/Elections Building, 801 11<sup>th</sup> Street Building, Health Services

Agency (County Center 2), Learning Institute (County Center 3), Probation and Juvenile Hall (County Center 5), 11 Libraries, Behavioral Health and Recovery Services facilities including Stanislaus Recovery Center (Ceres), a portion of County Center 1, 12th Street Garage and offices, Old City Hall, 1010 Tenth Street, Mancini Hall, and the Coroner's Office.

The **Regional Parks** division is responsible for the maintenance and operations of Woodward Reservoir, Modesto Reservoir, Frank Raines Off-Highway Vehicle Park, LaGrange Off-Highway Vehicle Park, and Laird Park. The Department has operated recreational facilities at Woodward Reservoir in partnership with South San Joaquin Irrigation District (SSJID) for more than 50 years. This facility encompasses 6,667 acres, including 2,900 acres covered by the reservoir. Additionally, this division is responsible for a small lot within the Knights Ferry area.

The Department has operated recreational facilities at Modesto Reservoir in partnership with Modesto Irrigation District (MID) for more than 50 years. This facility covers 5,080 acres, including 2,800 acres covered by the reservoir.

The La Grange Regional Park includes the Off-Highway Vehicle area; Gold Dredge area; Livery Stables, Jail, School House, and Museum; Joe Domecq Wildlife area; Kiwanis Camp; Basso and Old La Grange Bridge; La Grange Cemetery;

Robert's Ferry Cemetery; French Bar Cemetery, Basso Fishing Access; Turlock State Lake Fishing Access; and 225 acres of river bottom along the Tuolumne River.

Frank Raines Regional Park includes the Off-Highway Vehicle area; Campground; Day Use Park, and the Minniear Area, which encompasses over 1,000 acres of undeveloped land designed for nonmotorized recreation use.

## BOARD OF SUPERVISORS PRIORITY AREA

Laird Regional Park consists of 97 acres of land, 30 of which have been developed so far for recreational purposes and are open to the public. This park also serves the role of neighborhood park to the nearby communities, featuring picnic facilities, group areas, playing fields, and a large event shelter that is able to be reserved for family reunions, weddings, and parties.

Parks and Recreation supports the Board Priority area of A Well Planned Infrastructure System and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Explore, identify and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community to increase awareness of the richness and diversity of our parks and utilization of the parks system.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Department of Parks and Recreation include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Installation of playground areas at Fairview Park
- + Held two events to market Modesto and Woodward Reservoir Regional Parks
- Completed Frank Raines Park Generator Project
- Completed installation of eight ground water monitoring wells at Modesto and Woodward Reservoirs

# BUDGET YEAR 2017-2018 OBJECTIVES

- Fairview Park Improvement Project
- Begin the Parks Master Plan Update Project
- Begin development of the north side of Woodward Reservoir Regional Park

## BUDGETS WITHIN THE PARKS AND RECREATION DEPARTMENT INCLUDE:

- Parks and Recreation
- Fish and Wildlife
- Modesto Reservoir Patrol
- Off-Highway Vehicle Fund
- Regional Water Safety Training Center
- Tuolumne River Regional Park

## **KEY CHALLENGES AND OPPORTUNITIES**

- In 2016, South San Joaquin Irrigation District (SSJID) management informed Parks staff that in the future, body to water contact restrictions would be implemented immediately following Labor Day. Historically, water recreation has been allowed at the facility through the end of September and even as late as the end of October; however, due to drought concerns and a new interpretation of their permit, SSJID notified parks that going forward they would be invoking the restrictions in early September. This poses a challenge to the Department for several reasons: historically the area continues to have warm weather through the end of September and the staff are challenged in trying to keep reservoir visitors out of the water; the drop in revenue can be substantial approximately \$200,000; and the water restriction discourages event coordinators from scheduling their events in September. Parks staff continue to work closely with SSJID and will be continuing discussions as this progresses.
- As noted in Budget Year 2017-2018 Objectives, an opportunity exists to develop the north side of Woodward Reservoir as an event venue in order to hold large events during the summer season when there are no water restrictions in place. Use of the north side would allow events without displacing normal recreational visitation. One promoter for a large event is in discussions with the Department to use this area in the summer of 2018. Infrastructure improvements are needed for this area to be used successfully. The priorities for this project include completing CEQA and identifying funding for these improvements.

#### **RELATED LINKS**

For additional information about the Department of Parks and Recreation, refer to the Department's website at: <u>www.stancounty.com/parks</u>

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Recreation Facilities

# PARKS AND RECREATION

Budget Unit 0100 0035110 General Fund

## SERVICES PROVIDED

This budget funds the divisions of Administration, County Centers, Community Parks and Regional Parks.

The Department of Parks and Recreation maintains several regional, neighborhood, and community parks. These facilities provide a vast array of recreational opportunities including but not limited to: picnicking, sailing and power boating, water skiing, jet skiing, fishing, swimming, camping, hiking, hunting, and horseback and biking trails. In addition, the Department of Parks and Recreation provides landscape/grounds maintenance services and streetscape maintenance for nine county service areas, eight county centers, ten libraries, one landscape maintenance district, and other governmental buildings in the unincorporated areas of the County. This budget includes funding for the Healthy Aging Services Fall Prevention programs and the Stanislaus County Police Activities league recreational youth activities.

The Community Parks/County Centers Division is responsible for the maintenance and operations of the parks, flood control landscape, and streetscapes of 30 locations throughout Stanislaus County and the United Community Parks. Additionally, the Community Parks/County Center Division is responsible for landscape/grounds maintenance services at 23 County facilities.

The Woodward Reservoir Division is responsible for the maintenance and operations of Woodward Reservoir. The Department has operated recreational facilities at Woodward Reservoir in partnership with South San Joaquin Irrigation District (SSJID) for more than 50 years. Additionally, this division is responsible for a small lot within the Knights Ferry area. The Modesto Reservoir Division is responsible for the maintenance and operations of Modesto Reservoir. The Department has operated recreational facilities at Modesto Reservoir in partnership with Modesto Irrigation District (MID) for more than 50 years. Additionally, this division is responsible for the maintenance and operations of the La Grange and Laird Regional Parks as well as other locations throughout Stanislaus County including the Kiwanis Camp, bridges, cemeteries, fishing access areas and 225 acres of river bottom along the Tuolumne River.

Parks and Recreation					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$41,825	\$44,000	\$43,480	\$0	\$43,480
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,973	\$24,190	\$24,015	\$0	\$24,015
Intergovernmental Revenue	\$32,252	\$26,054	\$247,280	\$0	\$247,280
Charges for Service	\$3,184,248	\$2,934,133	\$3,429,468	\$0	\$3,429,468
Miscellaneous Revenue	\$125,407	\$33,500	\$19,500	\$0	\$19,500
Other Financing Sources	\$90,527	\$0	\$0	\$0	\$0
Total Revenue	\$3,480,232	\$3,061,877	\$3,763,743	\$0	\$3,763,743
Salaries and Benefits	\$2,533,751	\$3,285,593	\$3,390,992	\$0	\$3,390,992
Services and Supplies	\$1,427,611	\$1,405,042	\$1,483,905	\$48,732	\$1,532,637
				. ,	Ф.,00 <b>2</b> ,001
Other Charges	\$996,303	\$1,015,575	\$923,846	\$0	\$923,846
Other Charges Fixed Assets	\$996,303	\$1,015,575	\$923,846	\$0	
0	\$996,303 \$0	\$1,015,575 \$26,040	\$923,846 \$31,440	\$0 \$0	
Fixed Assets					\$923,846
Fixed Assets Buildings & Improvements	\$0	\$26,040	\$31,440	\$0	\$923,846 \$31,440
Fixed Assets Buildings & Improvements Equipment	\$0 \$283,998	\$26,040 \$204,110	\$31,440 \$170,600	\$0 \$20,000	\$923,846 \$31,440 \$190,600
Fixed Assets Buildings & Improvements Equipment Other Financing Uses	\$0 \$283,998 \$0	\$26,040 \$204,110 \$0	\$31,440 \$170,600 \$0	\$0 \$20,000 \$0	\$923,846 \$31,440 \$190,600 \$0
Fixed Assets Buildings & Improvements Equipment Other Financing Uses Equity	\$0 \$283,998 \$0 \$0	\$26,040 \$204,110 \$0 \$0	\$31,440 \$170,600 \$0 \$0	\$0 \$20,000 \$0 \$0	\$923,846 \$31,440 \$190,600 \$0 \$0
Fixed Assets Buildings & Improvements Equipment Other Financing Uses Equity Intrafund	\$0 \$283,998 \$0 \$163,862	\$26,040 \$204,110 \$0 \$0 \$123,460	\$31,440 \$170,600 \$0 \$0 \$80,769	\$0 \$20,000 \$0 \$0 \$0	\$923,846 \$31,440 \$190,600 \$0 \$0 \$80,769
Fixed Assets Buildings & Improvements Equipment Other Financing Uses Equity Intrafund Contingencies	\$0 \$283,998 \$0 \$0 \$163,862 \$0	\$26,040 \$204,110 \$0 \$0 \$123,460 \$0	\$31,440 \$170,600 \$0 \$0 \$80,769 \$0	\$0 \$20,000 \$0 \$0 \$0 \$0 \$0	\$923,846 \$31,440 \$190,600 \$0 \$0 \$80,769 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# REVENUE AND FUNDING SOURCES

- Revenue projections for the proposed budget are based on last fiscal years' projected revenue and scheduled events for the year. Revenue is estimated to increase \$701,866 over the prior fiscal year budget, primarily as a result of increased visitation to the regional parks. The Department projects revenue conservatively as there are many variables that can influence visitation throughout the year such as the weather and water levels.
- As a result of increased estimated revenue, the General Fund Contribution has decreased in Budget Year 2017-2018 by \$611,402 over the prior fiscal year. The increase in estimated revenue is primarily due to increased visitation to the regional parks as a result of the reservation system and marketing efforts.
- The Department also received a grant in the amount of \$247,280 through the State of California, Division of Boating and Waterways. The grant funds are used to prevent the spread of Quagga and Zebra mussels to California's waters and fisheries as the spread of these mussels threatens recreational boating and fishing, aquatic ecosystems and fisheries, water delivery systems, hydroelectric facilities, agriculture and the environment.

## BUDGET AND OPERATIONS

- In Fiscal Year 2016-2017, Police Activities League (PAL) youth recreational opportunities were funded at \$154,258 and included activities in Oregon Park, Grayson Community Center, and the Keyes Community Center. The recommended budget includes an increase of \$35,652 in the Pal contract over the prior year budget for youth recreational activities at Fairview Park. Providing these activities in our parks adds to the increased use, deters a bad element, and protects the investment made into these parks.
- The Central Valley Regional Water Quality Control Board (CVRWQCB) issued a draft revision to the Reporting and Monitoring Program for wastewater discharge and monitoring wells at Modesto and Woodward Reservoirs on February 23, 2017. The recommended budget includes funding in the amount of \$22,000 to install a flow meter at Modesto Reservoir and purchase equipment and freeboard meters to assist in the sampling process, along with additional weekly, monthly, semi-annual, and annual sampling required at Woodward and Modesto Reservoirs at an additional on-going cost of \$11,080.

The recommended budget includes the replacement of four vehicles used in the operations and maintenance of park facilities. The total cost is estimated to be \$119,800 and is funded by the General Fund in the department's base budget. The Parks and Recreation Department has a total fleet of 51 vehicles; of those 24 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

# REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- The Department is requesting one-time funding of \$192,600 to address deferred maintenance and safety concerns. Projects include:
  - \$6,000 for the replacement of doors on the maintenance shed that houses the Sheriff's SVOU equipment as the existing doors are failing;
  - ◆ \$88,100 for replacement of picnic tables, fire rings, and stand up barbecues;
  - \$20,000 for deferred tree work needed at the Kiwanis Youth Camp;
  - \$75,000 to repave Office Point, a large and very busy parking area at a day use site at Woodward Reservoir. This Office Point parking area is used by day users and is the area that will be used by the Sheriff's STARS unit that volunteers to staff the life jacket loaner station; and
  - \$3,500 is requested to fund the repair and upgrade to the irrigation system at the Helen White Trail, in order to maintain the existing and newly replaced landscape.
- The Department is requesting an additional \$62,650, for a total of \$100,000 (\$37,350 is included in base budget), to fund marketing efforts of the Regional Parks. This will ensure that the early branding and marketing success of the Regional Parks can continue.

## STAFFING IMPACTS

Total current authorized positions-42

There are no requested changes to the current level of staffing.

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$6,150,284 be approved for Parks and Recreation. This budget is funded by \$3,763,743 in estimated department revenue and a \$2,386,541 contribution from the General Fund.

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Recreation Facilities

# PARKS AND RECREATION—FISH AND WILDLIFE

Budget Unit 1727 0035452 Special Revenue Fund

## SERVICES PROVIDED

This budget funds educational and recreational opportunities that support the protection, conservation, propagation, and preservation of fish and wildlife.

Parks and Recreation - Fish and Wildlife						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$13,212	\$20,000	\$600	\$0	\$600	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$13,212	\$20,000	\$600	\$0	\$600	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$5,951	\$35,000	\$50,000	\$0	\$50,000	
Other Charges	\$0	\$0	\$0	\$0	\$0	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
	\$0	\$0	\$0	\$0	\$0	
Contingencies	ţ.					
Contingencies Gross Costs	\$5,951	\$35,000	\$50,000	\$0	\$50,000	
	7 -		\$50,000 \$49,400	\$0 \$0	\$50,000 \$49,400	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue projections for the 2017-2018 Proposed Budget are estimated based on actuals received as of February 2017. The revenue in the Fish and Wildlife fund varies from year to year depending on violations observed and tickets written. The recommended budget includes a decrease of \$19,400 in estimated revenue based on actual revenue received in Fiscal Year 2016-2017, which came in less than what was estimated.
- Fish and Wildlife's fund balance is projected to be \$50,000 on July 1, 2017. The proposed budget includes the use of \$49,400 in fund balance for expenses that the Fish and Wildlife Commission recommends throughout the year.

- Service levels remain unchanged from the prior fiscal year.
- The recommended budget includes an increase of \$15,000 over the prior year due to appropriating the full amount of fund balance in order to make the funds available for the Fish and Wildlife Commission. Historically, the Fish and Wildlife Commission funds fish plantings at both Modesto and Woodward Reservoirs. They have also funded special projects such as the Wood Duck Box Program, River Clean-up Event on the Stanislaus River, Kids Fishing Day, Stanislaus Wildlife Care Center, and the Great Valley Museum Wild Planet Day event.

## STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$50,000 be approved for Parks and Recreation – Fish and Wildlife. This budget is funded by \$600 in estimated department revenue and \$49,400 in departmental fund balance.

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Recreation Facilities

# PARKS AND RECREATION—MODESTO RESERVOIR PATROL

Budget Unit 1728 0035453 Special Revenue Fund

# SERVICES PROVIDED

This budget funds enhanced services to protect the water quality at Modesto Reservoir Regional Park. Modesto Reservoir is operated in partnership with the Modesto Irrigation District's water treatment plant. This program provides for the continuation of enhanced water quality services.

Parks and Recreation - Modesto Reservoir Patrol					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$23,000	\$23,000	\$23,000	\$0	\$23,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$90,732	\$0	\$0	\$0
Total Revenue	\$23,000	\$113,732	\$23,000	\$0	\$23,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$32,278	\$33,954	\$10,000	\$0	\$10,000
Other Charges	\$0	\$25,000	\$25,000	\$0	\$25,000
Fixed Assets					
Buildings & Improvements	\$0	\$317,757	\$273,979	\$0	\$273,979
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$32,278	\$376,711	\$308,979	\$0	\$308,979
Fund Balance	\$9,278	\$262,979	\$285,979	\$0	\$285,979
Net County Cost	\$0	\$0	\$0	\$0	\$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue remains stable from year to year and is provided by Modesto Irrigation District for enhanced services to protect water quality. The recommended budget is a decrease of \$90,732 over the prior year as a result of the reduction in Public Facilities Fund revenue this fiscal year.
- Modesto Reservoir Patrol's fund balance is projected to be \$285,979 on July 1, 2017. The proposed budget includes the use of the full amount of available fund balance to fund the Modesto Reservoir Fuel Pump project.

- Service levels remain unchanged from the prior fiscal year. Funds are used to assist in the protection of water quality at Modesto Reservoir.
- The recommended budget is decreasing by \$67,732 over the prior year due to the Modesto Reservoir Fuel Project being appropriated in a different budget.

## STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$308,979 be approved for Parks and Recreation – Modesto Reservoir Patrol. This budget is funded by \$23,000 in estimated department revenue and \$285,979 in departmental fund balance.

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Recreation Facilities

# PARKS AND RECREATION—OFF-HIGHWAY VEHICLE FUND

Budget Unit 1702 0035450 Special Revenue Fund

# SERVICES PROVIDED

This budget funds the development and activities of Off-Highway Vehicle (OHV) parks at designated sites in Stanislaus County, including Frank Raines and La Grange Off-Highway Vehicle Parks. The Off-Highway Vehicle Program is funded through reimbursable OHV grants from the State, fees collected through the Department of Motor Vehicles for off-highway park use, and fees for services.

Parks and Recreation - Off-Highway Vehicle Fund						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$2,560	\$2,000	\$5,000	\$0	\$5,000	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$3,957	\$1,000	\$1,000	\$0	\$1,000	
Intergovernmental Revenue	\$661,875	\$575,498	\$542,385	\$0	\$542,385	
Charges for Service	\$118,069	\$100,000	\$100,000	\$0	\$100,000	
Miscellaneous Revenue	\$456	\$0	\$0	\$0	\$0	
Other Financing Sources	\$66,784	\$0	\$0	\$0	\$0	
Total Revenue	\$853,701	\$678,498	\$648,385	\$0	\$648,385	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$137,854	\$178,200	\$181,105	\$0	\$181,105	
Other Charges	\$10,971	\$8,650	\$1,170	\$0	\$1,170	
Fixed Assets						
Equipment	\$337,087	\$140,000	\$105,000	\$0	\$105,000	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$354,668	\$456,503	\$441,190	\$0	\$441,190	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$840,580	\$783,353	\$728,465	\$0	\$728,465	
Fund Balance	(\$13,121)	\$104,855	\$80,080	\$0	\$80,080	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue is dependent on the Off Highway Vehicle Grant funds approved by the State, fees for service, and minimal funding through the Department of Motor Vehicle. Estimated revenue is decreasing by \$30,113 over the prior year as a result of a decreased grant request submission.
- Off Highway Vehicle's fund balance is projected to be \$332,267 on July 1, 2017. The proposed budget includes the use of \$80,080 in fund balance to be used as match to the State Off-Highway Vehicle grant for the operations and maintenance of the Frank Raines and La Grange OHV parks. The total grant request is

\$728,465, with a 26% match of \$189,401. Charges for services, in-lieu of tax, and fund balance are used to cover the full match needed for the grant.

#### BUDGET AND OPERATIONS

- Service levels remain unchanged from the prior fiscal year.
- The recommended budget is decreasing by \$54,888 over the prior year due to a decrease in fixed asset purchases.
- A Compact Track Loader and two dump trailers is included in the recommended budget in the amount of \$105,000, which is funded 74% by the grant and 26% from fees collected at the parks. The Compact Track Loader will assist the staff in maintaining the very narrow trails at the park that cannot be accessed by the current equipment. This work is currently manually completed by staff and the equipment will potentially prevent injuries while allowing the staff to complete the work faster and more efficiently. The two dump trailers will be used to transport materials and supplies, green waste, and trash in and out of the canyon as well as move needed supplies around the facility. The Frank Raines OHV Park does not have garbage service and all green waste and trash must be transported out of the canyon.

#### STAFFING IMPACTS

Total current authorized positions— 0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$728,465 be approved for Parks and Recreation – Off-Highway Vehicle Fund. This budget is funded by \$648,385 in estimated department revenue and \$80,080 in departmental fund balance.

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Recreation Facilities

# PARKS AND RECREATION—REGIONAL WATER SAFETY TRAINING CENTER

Budget Unit 1694 0035701 Special Revenue Fund

#### SERVICES PROVIDED

This budget funds the general maintenance and operation of the regional aquatic facility located at Empire Community Park. Recreational and instructional swim programs continue in Budget Year 2017-2018, as provided through an agreement with the Stanislaus County Police Activities League since the facility opened.

Parks and Recreation	- Regional Wa	ter Safety Trai	ning Center		
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,425	\$1,000	\$1,000	\$0	\$1,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$100	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$20,000	\$20,000	\$20,000	\$0	\$20,000
Other Financing Sources	\$10,000	\$10,000	\$10,000	\$0	\$10,000
Total Revenue	\$31,525	\$31,000	\$31,000	\$0	\$31,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$22,805	\$25,000	\$29,025	\$0	\$29,025
Other Charges	\$15,352	\$14,700	\$32,000	\$0	\$32,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$38,157	\$39,700	\$61,025	\$0	\$61,025
Fund Balance	\$6,632	\$8,700	\$30,025	\$0	\$30,025
Net County Cost	\$0	\$0	\$0	\$0	\$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

Revenue in the amount of \$30,000 is due to the donations from Stanislaus County Sheriff's Department, Stanislaus County Police Activities League, Duarte Nursery, Beard Family, and Modesto Irrigation District. For Fiscal Year 2017-2018 donations in the amount of \$30,000 and the use of \$30,025 in fund balance will fund the total cost of the operations and maintenance. The Stanislaus County Police Activities League will continue to provide recreational and instructional activities at the facility through revenue from entry fees and snack sales.

Stanislaus County Proposed Budget 2017-2018 | Parks and Recreation

• Regional Water Safety Training Center's fund balance is projected to be \$95,719 on July 1, 2017. The proposed budget includes the use of \$31,025 in fund balance for increased chlorination, utilities and labor expenses.

#### **BUDGET AND OPERATIONS**

- Service levels remain unchanged from the prior fiscal year.
- The Proposed Budget includes a \$21,325 increase in order to maintain current service levels due to increased costs in labor, chlorination, and utilities. There is adequate fund balance to cover the increase in costs.

#### **STAFFING IMPACTS**

Total current authorized positions— 0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$61,025 be approved for Parks and Recreation – Regional Water Safety Training Center. This budget is funded by \$31,000 in estimated department revenue and \$30,025 in departmental fund balance.

Total recommended authorized positions-0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Recreation Facilities

# PARKS AND RECREATION—TUOLUMNE RIVER REGIONAL PARK

Budget Unit 0100 0035420 General Fund

#### SERVICES PROVIDED

This budget funds the maintenance and preservation of seven miles of river corridor, while allowing continued development in a manner that creates positive recreational ventures. The Board of Supervisors, through a Joint Powers Agreement (JPA), partners in the regional park effort with the City of Modesto and the City of Ceres.

Parks and Recreation	- TRRP				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$129,675	\$194,512	\$194,512	\$0	\$194,512
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$129,675	\$194,512	\$194,512	\$0	\$194,512
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$129,675	\$194,512	\$194,512	\$0	\$194,512

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

The Tuolumne River Regional Park budget is funded through contributions agreed upon by the participating agencies through a Joint Powers Agreement. The County's share of costs for Budget Year 2017-2018 is 51.9% and is represented in this budget; the City of Modesto's is 43.4% and the City of Ceres is 4.7%.

Stanislaus County Proposed Budget 2017-2018 | Parks and Recreation

#### BUDGET AND OPERATIONS

 Service levels remain unchanged from the prior fiscal year. Funding in this budget provides for operation and maintenance, including tree trimming and deferred maintenance projects. The Joint Powers Agreement that covers the Tuolumne River Regional Park is not requesting an increase in Fiscal Year 2017-2018.

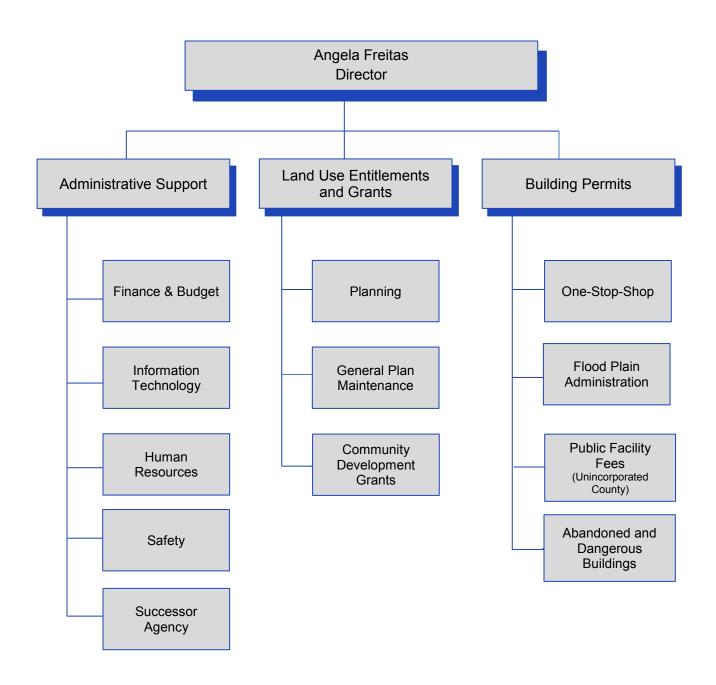
#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$194,512 be approved for Parks and Recreation – Tuolumne River Regional Park. This budget is funded by a \$194,512 contribution from the General Fund.

Total recommended authorized positions—0



1010 10<sup>th</sup> Street, Suite 3400, Modesto, CA 95354 Tel: (209) 525-6330 www.stancounty.com/planning

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Other Protection

## PLANNING AND COMMUNITY DEVELOPMENT Angela Freitas, Director

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$10,134,562
Use of Fund Balance	\$3,372,585
Net County Cost	\$1,145,613
Gross Costs	\$14,652,760
% Funded by General Fund	7.8%
Total Allocated Positions	35

## **MISSION STATEMENT**

To promote community and economic development by providing a diverse land use base focused on promoting and protecting local agriculture, enhancing community infrastructure and public services, and providing high quality, streamlined permit processing services for the benefit of all our customers.

#### **Department Services and Programs**

The Department oversees a diversity of services and programs aimed at protecting the health, safety, and welfare of persons and property through appropriate permitting of land use and development. The Department also supports efforts to provide public services and improved infrastructure to low and moderate income communities and to provide homeless prevention and homeless services. The Department serves as staff to the Stanislaus County Airport Land Use Commission and Successor Agency of the former Stanislaus County Redevelopment Agency.

The Department's centralized **Administrative Support** services are provided by a diverse staff responsible for finance and budget preparation and monitoring; information technology; human resources; safety compliance; collection and payment of fees; accounts payable and receivable; and contracts administration.

Land Use Entitlement and Grant services are administered by the Planning and Community Development divisions. The Planning division provides administration of the County's General Plan; Zoning and Subdivision Ordinances; Stanislaus County Planning Commission and Airport Land Use Commission; Land Use Entitlement permitting; environmental reviews/compliance; surface mining and reclamation; and Williamson Act contracts. The Community Development division provides administration of federal entitlement, state, and local funding supporting various community development, public service, emergency solutions, and housing programs.

The Building Permits division provides administration of building permits in compliance with minimum standards set forth within the California Code of Regulations Title 24 for new and existing buildings being altered, repaired and/or constructed; oversees the County's One-Stop-Shop permitting process; assigns new addresses; provides Flood Administration; provides contract Plain plan checking and inspection services to the cities of Ceres and Oakdale; calculates and collects Public Facilities Fees for the County; and administers the Dangerous Building Abatement program.

#### BOARD OF SUPERVISORS PRIORITY AREA

Planning and Community Development supports the Board Priority areas of A Well Planned Infrastructure System and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Planning and Community Development Department include:

## FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Continued to participate in the County's Focus on Prevention (FOP) efforts, including efforts to establish a local Community System of Care (CSOC) leadership structure
- Continued to provide pre-development meetings in an effort to identify project constraints early in the development process and worked with individual customers (individuals, contractors, businesses) to improve access to online permitting services
- Modified the process for publishing required project notices in an effort to reduce the time needed to schedule projects for Planning Commission consideration
- Established the infrastructure (through equipment purchases) and established processes allowing for the implementation of electronic plan check review for building permits, on a limited basis, to begin by the end of Fiscal Year 2016-2017
- Completed the 2015 Comprehensive General Plan Update in Fiscal Year 2016-2017 which has a 20-year planning horizon (to 2035)
- Completed the Specific Plan, Airport Layout Plan, Airport Land Use Compatibility Plan, and Draft Environmental Impact Report for the Crows Landing Industrial Business Park and began circulation in Spring 2017 for public comment
- Completed the abatement of three dangerous buildings of which two of the abatements utilized Neighborhood Stabilization Program (NSP) funds to cover costs

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Evaluate online permitting and electronic plan checking processes, including outreach to existing online customers and local design professions, in an effort to identify process improvement opportunities
- Expand online permitting case types (e.g., residential patio covers, manufactured homes, residential storage buildings/detached garages, small residential additions, pools, agricultural storage buildings, garage conversions, commercial signs, and single-family dwellings (under master plan), and cell tower modifications)
- Continue to actively participate in the newly established Community System of Care (CSOC) leadership structure in support of the County's Focus on Prevention efforts and to enhance coordination in the programing of available homeless prevention and rapid re-housing funds
- Continue to review development processes in an effort to streamline permitting requirements

#### BUDGETS WITHIN THE PLANNING AND COMMUNITY DEVELOPMENT DEPARTMENT INCLUDE:

- Planning and Community Development
- Building Permits
- Dangerous Building Abatement
- General Plan Maintenance
- Special Revenue Grants

### **KEY CHALLENGES AND OPPORTUNITIES**

- The President's 2017-2018 Proposed Budget proposal recommends the elimination of both the Community Development Block Grant (CDBG) and HOME programs. Elimination of funding will impact the County's ability to provide much needed infrastructure improvements and public services to low-income residents of the County's unincorporated area.
- Without the administrative funding made available through the CDBG program the Department's Community Development division will be unable to operate without a source of alternative funding.
- Emergency Solutions Grants (ESG), both federal and state, administered by the division are critical to local efforts aimed at preventing and ending homelessness. Administrative funding from ESG funding alone is not adequate to continue to support program delivery.

#### **RELATED LINKS**

For additional information about the Planning and Community Development Department, refer to the Department's website at: <a href="https://www.stancounty.com/planning">www.stancounty.com/planning</a>.

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Other Protection

# PLANNING AND COMMUNITY DEVELOPMENT

Budget Unit 0100 0025101 General Fund

## SERVICES PROVIDED

The Planning and Community Development General Fund budget funds the Department's Administrative Support, Land Use Entitlement, and Grant services. This is the Department's only budget receiving revenue from the General Fund in support of Land Use Entitlement services the Planning division provides. The Planning division covers a portion of its costs through charges for services, but much of the divisions efforts are aimed at providing general land use information in response to inquiries made by land owners and the general public which cannot be assigned a fee for cost recovery.

In addition to staff assigned to the Planning division, staffing authorized by this budget also includes those partially or fully funded by the Department's Building Permits, Dangerous Building Abatement, General Plan Maintenance, and Special Revenue Grants budgets. Staffing costs are also funded by the administrative cost allowance provided to the Successor Agency of the former Stanislaus County Redevelopment Agency.

Planning & Community Development						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$164,681	\$132,000	\$160,000	\$0	\$160,000	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$2,000	\$0	\$0	\$0	
Charges for Service	\$684,005	\$681,237	\$855,944	\$0	\$855,944	
Miscellaneous Revenue	\$1,798	\$124	\$531	\$0	\$531	
Other Financing Sources	\$2,239	\$0	\$1,486	\$0	\$1,486	
Total Revenue	\$852,723	\$815,361	\$1,017,961	\$0	\$1,017,961	
Salaries and Benefits	\$1,521,140	\$1,694,406	\$1,790,310	\$0	\$1,790,310	
Services and Supplies	\$97,592	\$177,722	\$177,722	\$0	\$177,722	
Other Charges	\$199,656	\$196,605	\$193,684	\$0	\$193,684	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
		+-				
Equity	\$0	\$0	\$0	\$0	\$0	
Equity Intrafund	\$0 \$544	• -	\$0 \$1,858	\$0 \$0	\$0 \$1,858	
	+-	\$0	• -	• -	• -	
Intrafund	\$544	\$0 \$1,794	\$1,858	\$0	\$1,858	
Intrafund Contingencies	\$544 \$0	\$0 \$1,794 \$0	\$1,858 \$0	\$0 \$0	\$1,858 \$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Revenues were estimated for the 2017-2018 Proposed Budget by performing a historical look back at actual revenues recorded at fiscal year-end for the past five years. Additionally, as part of the Department's Third Quarter analysis, estimated revenue projections were completed. Based on the historical averages and current year-end revenue projections, the Department has developed revenue estimates for Budget Year 2017-2018.
- The sources of revenue for Planning and Community Development include \$216,420 from the Building Permits division for its share of administrative costs, \$201,279 in General Plan Maintenance revenue, \$320,908 from Special Revenue Grants, \$11,000 in Successor Agency Revenue, and \$108,354 in government interfund revenue which primarily offsets staffing costs that are assigned to this legal budget. Additionally, \$160,000 in revenue is from Planning division fees.
- Estimated revenue is budgeted at \$202,600 over Fiscal Year 2016-2017 Adopted Final Budget. Among the increases are \$88,000 from Building Permits for its proportionate share of payroll, finance, human resources, information technology and administrative support; \$28,400 from General Plan Maintenance (GPM) for anticipated GPM activities; and \$16,000 in State Emergency Solutions Grant (ESG) for program administration.
- Federal Community Development Block Grant (CDBG) and ESG revenues for administration are budgeted at prior-year grant award levels.

#### BUDGET AND OPERATIONS

 The Department's proposed budget does not include any service level adjustment. The \$93,047 increase in appropriations over the Fiscal Year 2016-2017 Adopted Final Budget is mostly attributed to the restoration of a Confidential IV position during the Fiscal Year 2016-2017 Mid-Year Financial Report.

#### STAFFING IMPACTS

Total current authorized positions-18

• The Department is requesting a classification study of one Associate Planner position for the Special Revenue Grants program.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$2,163,574 be approved for Planning and Community Development. This budget is funded by \$1,017,961 in estimated department revenue and a \$1,145,613 contribution from the General Fund.

It is also recommended to conduct a classification study of one Associate Planner position.

Total recommended authorized positions-18

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Public Ways

## PLANNING—BUILDING PERMITS

Budget Unit 1206 0040400 Special Revenue Fund

## SERVICES PROVIDED

This budget funds building safety services through plans examination, building permit issuance, and construction inspection services provided by the Building Permits division. In addition to providing building safety services for unincorporated Stanislaus County, the division provides contracted plan examination, inspection, and building official administration services to the cities of Ceres and Oakdale. The division responds to customer inquiries, provides technical assistance for code related issues, and provides administration for the County's Public Facilities Fees Program and Flood Plain Administration. Building permits division staff also oversee administration of the Department's Dangerous Building Abatement program. One staff position authorized under this budget is assigned to support the County's Capital Projects division and one position provides administrative support services benefiting the entire Department.

Planning - Building Permits						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$2,038,386	\$1,945,324	\$1,941,701	\$0	\$1,941,701	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$493,368	\$474,707	\$420,913	\$0	\$420,913	
Miscellaneous Revenue	\$1,435	\$837	\$1,150	\$0	\$1,150	
Other Financing Sources	\$11,122	\$0	\$36,600	\$0	\$36,600	
Total Revenue	\$2,544,311	\$2,420,868	\$2,400,364	\$0	\$2,400,364	
Salaries and Benefits	\$1,396,577	\$1,762,661	\$1,926,686	\$0	\$1,926,686	
Services and Supplies	\$471,480	\$464,352	\$278,875	\$0	\$278,875	
Other Charges	\$279,445	\$268,511	\$384,509	\$0	\$384,509	
Fixed Assets						
Equipment	\$82,830	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$320	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$2,230,332	\$2,495,844	\$2,590,070	\$0	\$2,590,070	
Fund Balance	(\$313,979)	\$74,976	\$189,706	\$0	\$189,706	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- The primary source of revenue for Planning Building Permits is permit revenue in the amount of \$1.9 million and Charges for Service in the amount of \$420,913 which includes revenue from special inspection fees and contract work for the cities of Ceres and Oakdale.
- Planning Building Permits fund balance is projected to be \$2,767,305 on July 1, 2017. The proposed budget includes \$189,706 in fund balance to fund extra-help and contracted building/plan-check services to address the fluctuations in permit volumes.

#### BUDGET AND OPERATIONS

- Service levels are not adjusted in the Proposed Budget. At the proposed level of funding, this budget will maintain all core functions of the Division; provide plan examination, construction inspection services and building official administration to the cities of Oakdale and Ceres on a contract basis; support the County's Capital Projects division; and continue the One-Stop Shop model of service with continued integration of technical enhancements aimed to help add efficiencies.
- The \$164,025 increase in Salaries and Benefits over the Fiscal Year 2016-2017 Adopted Final Budget can be attributed to the anticipated 3% raise to salary costs effective the first pay period after July 1, 2017, increased retirement costs, and medical benefits.
- The \$185,477 reduction in Services and Supplies from the Fiscal Year 2016-2017 Adopted Final Budget can be mostly attributed to a decrease in contracted on-call building/plan-check services.
- The Budget Year 2017-2018 Proposed Budget includes \$88,000 in increased appropriations to fully cover the Division's proportionate share of payroll, finance, human resources, information technology, and administrative support costs.

## STAFFING IMPACTS

Total current authorized positions— 17

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$2,590,070 be approved for Planning – Building Permits. This budget is funded by \$2,400,364 in estimated department revenue and \$189,706 in departmental fund balance.

Total recommended authorized positions-17

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Protection Inspection

# PLANNING—DANGEROUS BUILDING ABATEMENT

Budget Unit 1746 0043290 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the abatement of dangerous buildings that pose a distinct health and safety threat to the residents of Stanislaus County. The fund is used as a last resort. The first step in the Dangerous Building Abatement (DBA) process is to locate the property owner and successfully work with the property owner to bring resolution to the dangerous building. When the property owner is unwilling to take corrective action, or cannot be located, the appropriate steps are taken, through the Nuisance Abatement Hearing process, to abate the dangerous building through a forced clean-up and a lien, in the amount of the abatement expenses, is placed on the property. Revenue for this budget revolves around the reimbursement of costs generated from forced clean-up activities.

In June 2014, the Board of Supervisors approved an item to expand the DBA program using Neighborhood Stabilization Program (NSP) income. NSP provides funding for payment of abatement activities in targeted NSP areas. For properties outside of NSP targeted areas, the Department will continue to utilize the funding that has been generated from the repayment of abatement liens placed on abated properties.

Planning - Dangerous	Bldg Abateme	nt			
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$260,000	\$60,000	\$0	\$60,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$260,000	\$60,000	\$0	\$60,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$1,021	\$216,000	\$80,000	\$0	\$80,000
Other Charges	\$1,636	\$50,000	\$40,000	\$0	\$40,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,657	\$266,000	\$120,000	\$0	\$120,000
		<b>*</b> • • • • •	000 032	\$0	\$60,000
Fund Balance	\$2,657	\$6,000	\$60,000	<b>\$</b> U	\$60,000

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Funding for the Dangerous Building Abatement budget is derived from \$60,000 in estimated NSP 1 revenue based on targeted work plan deliverables.
- Planning Dangerous Building Abatement fund balance is projected to be \$75,931 on July 1, 2017. The
  proposed budget includes the use of \$60,000 for dangerous building abatement in non-NSP areas.

## BUDGET AND OPERATIONS

- As a result of improvements in real estate values and intervention efforts by DBA staff, service levels are adjusted downward in the Proposed Budget to abate approximately 10 dwellings annually, which is approximately half of the dwellings targeted to be abated in Fiscal Year 2016-2017.
- This is primarily as a result of more property owners taking direct responsibility for property abatement once notified by the County of a potential violation, with nearly 75% self-correcting during the first three quarters of Fiscal Year 2016-2017.
- Of the 10 dwellings targeted, half are anticipated to be covered by NSP 1 funding which will provide estimated revenue for properties abated in targeted NSP areas.
- For those dangerous buildings abated outside of NSP targeted areas, revenue is provided exclusively by the repayment of abatement liens placed on the parcel at the conclusion of the abatement process through tax assessment, tax sale of the property, or by the owner of the property.
- Due to limited revenue collection from reimbursement costs, the Department will maintain a conservative approach when performing activities in non-NSP areas to ensure funding availability to address the most serious health and safety risks.

#### STAFFING IMPACTS

Total current authorized positions-0

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$120,000 be approved for Planning – Dangerous Building Abatement. This budget is funded by \$60,000 in estimated department revenue and \$60,000 in departmental fund balance.

Total recommended authorized positions— 0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Other Protection

# PLANNING—GENERAL PLAN MAINTENANCE

Budget Unit 179A 0025521 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the ongoing maintenance to the Stanislaus County General Plan, including ordinance amendments needed to implement the General Plan and preparation of state mandated annual reports. The General Plan is composed of several different elements: Land Use, Circulation, Conservation/Open Space, Noise, Safety, Housing, and Agricultural, all of which are very unique and have specific statutory requirements.

Planning - General Pla	an Maintenanc	e			
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$14,192	\$10,000	\$10,000	\$0	\$10,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$180,272	\$140,500	\$157,500	\$0	\$157,500
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$194,464	\$150,500	\$167,500	\$0	\$167,500
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$74,994	\$304,500	\$89,100	\$0	\$89,100
Other Charges	\$101,553	\$173,550	\$201,279	\$0	\$201,279
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Equity Intrafund	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
	• -		• -	• -	
Intrafund	\$0	\$0	\$0	\$0	\$0
Intrafund Contingencies	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- The primary source of revenue for Planning General Plan Maintenance are planning fees allocated to the budget unit.
- Planning General Plan Maintenance fund balance is projected to be \$1,248,250 on July 1, 2017. The
  proposed budget includes the use of \$122,879 to balance the operating budget.

## BUDGET AND OPERATIONS

 The decrease in appropriations from Fiscal Year 2016-2017 can be attributed to the completion of the General Plan update in Fiscal Year 2016-2017. Fiscal Year 2016-2017 included appropriations for a consulting contract associated with the General Plan update that is not needed in Budget Year 2017-2018.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$290,379 be approved for Planning – General Plan Maintenance. This budget is funded by \$167,500 in estimated department revenue and \$122,879 in departmental fund balance.

Total recommended authorized positions—0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Other Protection

# PLANNING—SPECIAL REVENUE GRANTS

Budget Unit 1681-1682, 1689, 1782 0025310 1683-1684, 1691-1693, 1695, 1717, 1783-1785, 168B, 178A-178C 0025450 Special Revenue Fund

## SERVICES PROVIDED

This budget funds several federal entitlement grant programs, including the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Neighborhood Stabilization Program (NSP), Home Investment Partnership Program (HOME), and related Program Income (PI) funds. These funds are used to provide housing rehabilitation, construction of community infrastructure, down payment assistance to income-eligible persons, public service activities; and to assist with programs partnering in the goal to end long-term homelessness. These grants also assist to implement other programs and activities as listed in the Stanislaus Urban County Consolidated Plan and Annual Action Plans. Stanislaus County is the lead agency for the Stanislaus Urban County. In addition to Stanislaus County, the Urban County members include the cities of: Ceres, Hughson, Newman, Oakdale, Patterson, and Waterford. All Urban County members participate in the Turlock/Stanislaus County HOME Consortium; for which the lead agency is the City of Turlock. Stanislaus County also serves as the Administrative Entity for state awarded ESG funding benefiting the entire county area (unincorporated and cities).

Planning - Special Rev	venue Grants				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,480	\$550	\$0	\$0	\$0
Intergovernmental Revenue	\$1,838,581	\$6,667,902	\$5,846,288	\$0	\$5,846,288
Charges for Service	\$21,968	\$407,582	\$535,299	\$0	\$535,299
Miscellaneous Revenue	\$198,959	\$170,870	\$107,150	\$0	\$107,150
Other Financing Sources	\$1,084	\$0	\$0	\$0	\$0
Total Revenue	\$2,063,072	\$7,246,904	\$6,488,737	\$0	\$6,488,737
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$1,716,546	\$9,568,263	\$8,969,319	\$0	\$8,969,319
Other Charges	\$396,317	\$811,403	\$519,418	\$0	\$519,418
Fixed Assets	\$0	\$0	\$0	\$0	\$0
	Ψ0	ΨΟ	ΨΟ	ΨΟ	ψu
Other Financing Uses	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0
Other Financing Uses Equity	<b>+</b> -	• -	+-	• •	+-
Ŭ	\$0	\$0	\$0	\$0	\$0
Equity	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Equity Intrafund	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0
Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- Funding for the Special Revenue Grants is derived from \$6,488,737 in estimated revenue from Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Neighborhood Stabilization Program (NSP), Home Investment Partnership Program (HOME), and related Program Income (PI) funds.
- Estimated revenue is based on the anticipated funding award levels for Budget Year 2017-2018 and current year-end estimated revenue carry over projections, the Department has developed revenue estimates for Budget Year 2017-2018.
- The President's 2017-2018 Proposed Budget proposal recommends the elimination of both the Community Development Block Grant (CDBG) and Federal HOME programs.
- Elimination of funding will impact the Stanislaus Urban County's ability to provide much needed infrastructure improvements and public services to low-income residents of the County's unincorporated area and six member cities.
- Planning Special Revenue Grants fund balance is projected to be \$4,000,000 on July 1, 2017. The proposed budget includes the use of \$3,000,000 in fund balance on Neighborhood Stabilization Program (NSP 1) program activities.

#### BUDGET AND OPERATIONS

- Service levels were adjusted by approximately \$900,000 for the 2017-2018 Proposed Budget which is
  reflective of year to year fluctuations in grant funding awards, as well as the completion of major infrastructure
  projects which run over multiple fiscal years.
- Service levels are recommended to be reduced to recognize the discontinuance of funding for the State 2008 (\$400,000) and 2010 Cal Home (\$150,000) programs that previously funded owner-occupied housing rehabilitation assistance and down payment assistance for first time home buyers.
- Additionally, CDBG service levels have been adjusted by approximately \$350,000 which reflects the completion of the Airport Neighborhood Urban Greening Planning Grant in Fiscal Year 2016-2017.
- The budget is projecting appropriations of \$9,488,737 for both state and federal grant related activities which includes: \$5,096,989 to fund CDBG and federal ESG activities; \$3,020,100 to fund NSP 1 dangerous building abatement and affordable housing development activities; \$1,050,300 to continue State ESG funded activities; \$260,298 to continue to fund affordable housing activities (including housing rehabilitation and down payment assistance) utilizing Turlock/Stanislaus County HOME Consortium funding; and \$61,050 to continue NSP 3 program activity through the re-use of PI funds including Dangerous Building Abatement activities.
- Staffing for the general administration of the grant programs is provided by existing Planning and Community Development Department staff to provide program monitoring and delivery of administrative activities.

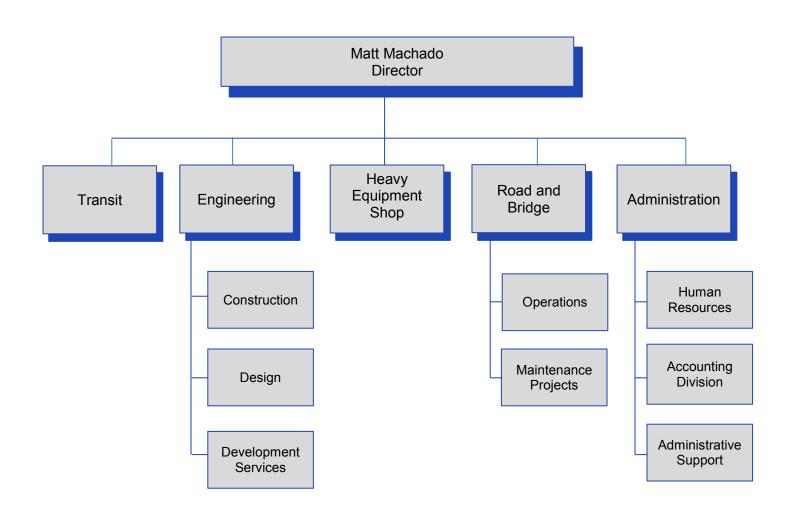
#### STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$9,488,737 be approved for Planning – Special Revenue Grants. This budget is funded by \$6,488,737 in estimated department revenue and \$3,000,000 in departmental fund balance.

Total recommended authorized positions-0



#### 1716 Morgan Road, Modesto, CA 95358 Tel: (209) 525-4130 http://www.stancounty.com/publicworks/

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Public Ways

# PUBLIC WORKS Matt Machado, Director

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$90,842,603
Use of Fund Balance	\$10,348,137
Net County Cost	\$45,000
Gross Costs	\$101,235,740
% Funded by General Fund	0.0%
Total Allocated Positions	107

## **MISSION STATEMENT**

To manage and improve infrastructure through safe and efficient use of resources and assets, for the benefit of our citizens.

#### DEPARTMENT SERVICES AND PROGRAMS

To facilitate the safe and efficient movement of people, goods and services throughout Stanislaus County, the Public Works Department designs, builds and maintains county roadways and bridges, and operates a regional public transportation system.

The **Transit Division** operates the County's public transportation system which provides intercity service within the County, and links with city transportation systems to provide coordinated transit service for County residents. Stanislaus Regional Transit ("StaRT") operates fixed and deviated-fixed route and demand response transit services to 16 communities in the County, inter-county service to Merced and Gustine, a commuter service to the Pleasanton/Dublin BART station, and provides non-emergency medical transportation to Bay area medical facilities. For more information about the StaRT services call (800) 262-1516, or visit http://www.srt.org.

The Road and Bridge Division's Road Operations maintain Stanislaus County's existing system of 1,510.72 road miles and 232 bridges by performing preventive maintenance, roadway resurfacing, maintenance of bridge and storm water systems, signing and striping of roadways, and vegetation control. In addition to the 24-hour emergency response to road hazards and weather related Operations emergencies. the unit provides maintenance for County Service Area (CSA) storm lighting districts. drain systems and The Maintenance Project unit commences construction on design plans that have been funded and awarded.

The Engineering Division has three units; Design, Construction and Development Services. The Design Engineering unit provides design for road and bridge construction and reconstruction projects. This unit produces plans and specifications for the Department's Capital Improvement Plan and the Regional Transportation Plan. Those design plans become projects that are overseen by the Engineering Construction unit while beina constructed by the contracting industry. More information about the Design Division and current projects be found at can http://www.stancounty.com/publicworks/division/desi gn/. The office of the County Surveyor functions within the Engineering Division. The primary function of the County Surveyor's office is to protect, maintain and perpetuate land survey monuments. The responsibility of this office also includes the quality control of land mapping throughout the County by the public and private sectors.

The Development Services unit provides review of off-site development plans, writes conditions of approval, supports the Stanislaus County Planning Commission, issues encroachment and transportation permits involving county roads. The Traffic Division handles traffic signals, signs and parking management by collecting and analyzing traffic collision, traffic volume and speed data, and conducting various traffic engineering studies. Development Services also oversees the County's state mandated Storm Water Pollution Prevention additional information. Program. For visit http://www.stancounty.com/publicworks/division/dev elopment/, or call (209) 525-4130.

The **Heavy Equipment Shop** is an Internal Service Fund operation that provides equipment and vehicles to other Public Works divisions, primarily the Road and Bridge division, and operates a CNG and diesel fuel station available to other County departments and local governments. In addition, the Shop provides vehicle and equipment maintenance, as requested, to other County Departments. The Administration Division provides leadership, operational coordination, human resources support, safety programs, and policy development for all divisions in Public Works. The Administrative Division is responsible for finance and budget preparation and administration; accounts payable, receivable, payroll and cost accounting; personnel administration and management, and as a customer contact for road related service requests.

## BOARD OF SUPERVISORS PRIORITY AREA

Public Works supports the Board Priority areas of A Well Planned Infrastructure System and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Improve transportation circulation; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

#### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Public Works Department include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Development of the countywide Expenditure Plan identifying future transportation programs and projects using local self-help sales tax for local street and road improvements
- McHenry Bridge replacement contract awarded for construction, project started
- Completed Hatch and Santa Fe signalization project
- Completed Claribel Road and BNSF Signal Project
- Completed Sperry Road reconstruction project
- Santa Fe Bridge over the Tuolumne River project ready to begin construction

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Begin environmental phase of State Route 132 project for Dakota to Gates Roads
- Obtain a record of decision for environmental studies for the North County Corridor project, and begin acquisition of rights-of-way
- Perform conventional chip seal maintenance of approximately 82 miles of county roads

#### BUDGETS WITHIN THE PUBLIC WORKS DEPARTMENT INCLUDE:

- Administration
- Engineering
- Local Transit System
- Morgan Shop
- Road and Bridge

#### **KEY CHALLENGES AND OPPORTUNITIES**

- State and Federal Funding:
  - Currently the County road condition is "Poor", with the recent heavy winter causing even more damage to all roadways. According to the Pavement Management System \$75 million and \$250 million are needed to bring the system back up to a level of "Fair" and "Good" repair, respectively.
  - Currently there are 28 bridges in need of replacement and major retrofit. The Department had planned to reconstruct 4 of them this calendar year, but has been denied funding by Caltrans. Primary bridge funding comes from federal sources through the state. Current funding levels don't meet even half of the needs.
- Storm Water and Flood Control This past winter brought many weak spots in the road system to the Department's attention. At the peak of the flood emergency, 23 roads were closed and an equal number were severely flooded. Cost estimates exceed \$40 million. Major critical river crossings should be mitigated before the next flood event. Below is a list of road closures due to flooding. These projects to date are unfunded, but needed.
  - Hickman Road Bridge from Hwy 132 to Delaware Road
  - Shiloh Road from Grayson Road to Paradise Road
  - Grayson Road from Cox Road to Shiloh Road
  - River Road from Hills Ferry Road to Villa Manucha Road
  - Ellenwood Road from Oakdale Waterford Hwy to Claribel Road
  - Oak Flat Road from Ward Ave to Diablo Grande Parkway
  - Welty Road from Spencer Road to Gaffery Road
  - Spencer Road from Welty Road to SR 33
  - Hale Road from Stuhr Road to Anderson Road
  - Eastin Road from Stuhr Road to Anderson Road
  - Jorgenson Road from Stuhr Road to Anderson Road
  - Bell Road from Stuhr Road to Anderson Road
  - Pelican Road from Orchard Road to Dairy Road
  - River Road from 7<sup>th</sup> St. bridge to Zeff Road (City of Modesto)
  - Cooperstown Road from Willms Road to J59 (La Grange Road)
  - Anderson from SR 33 and Bell Road
  - Haile from Stuhr Road to Anderson
  - Montpelier from Whitmore Avenue to Keyes Road
  - Litt Road just north of Claribel Road
  - Crows Landing Road

#### **RELATED LINKS**

For additional information about the Public Works Department, refer to the Department's website at: <u>http://www.stancounty.com/publicworks/</u>

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Public Ways

# PUBLIC WORKS—ADMINISTRATION

Budget Unit 1201 0040001 Special Revenue Fund

## SERVICES PROVIDED

This budget funds the Public Works - Administration Division which provides leadership, operational coordination, policy development, and fiscal oversight for all Public Works' divisions, and includes the Human Resources functions.

Public Works - Admini	stration				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$314	\$250	\$300	\$0	\$300
Intergovernmental Revenue	\$41,654	\$68,000	\$46,000	\$0	\$46,000
Charges for Service	\$1,030,305	\$887,955	\$953,104	\$0	\$953,104
Miscellaneous Revenue	\$1,146	\$750	\$150	\$0	\$150
Other Financing Sources	\$91,741	\$1,000	\$500	\$0	\$500
Total Revenue	\$1,165,160	\$957,955	\$1,000,054	\$0	\$1,000,054
Salaries and Benefits	\$1,117,368	\$979,516	\$1,018,243	\$0	\$1,018,243
Services and Supplies	\$138,898	\$125,675	\$133,016	\$0	\$133,016
Other Charges	\$152,267	\$220,631	\$237,982	\$0	\$237,982
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$234,915)	(\$367,867)	(\$389,187)	\$0	(\$389,187)
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,173,618	\$957,955	\$1,000,054	\$0	\$1,000,054
	¢0.450	\$0	\$0	\$0	\$0
Fund Balance	\$8,458	φU	ΨŰ	÷ -	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

The Administrative division provides support to other Public Works divisions, including Roads and Bridges, Engineering and Survey, Transit and Morgan Road Heavy Equipment Shop. This division is internally funded by charging the divisions served, based on the number of allocated positions in each division. The recommended budget is an increase of \$42,099 over the prior fiscal year due to increased salaries and benefit costs.

#### **BUDGET AND OPERATIONS**

- During the 2017-2018 budget year, service levels will remain the same as 2016-2017.
- The Proposed Budget includes a \$42,099 increase over the prior fiscal year, to maintain current service levels due to increased costs in negotiated salaries, benefits, and Cost Allocation Plan (CAP) charges.

#### **STAFFING IMPACTS**

Total current authorized positions-8

 The Department is requesting a classification study of one Manager I position assigned to Human Resources. This position was added in Fiscal Year 2016-2017 to support the Human Resource function and reviewed at that time. It is not recommended to study this position.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,000,054 be approved for Public Works – Administration. This budget is funded by \$1,000,054 in estimated department revenue.

Total recommended authorized positions— 8

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Public Ways

## PUBLIC WORKS—ENGINEERING

Budget Unit 1202 0040249 Special Revenue Fund

#### SERVICES PROVIDED

This budget funds the Public Works Engineering Division which provides design services and construction management for various road and bridge construction and reconstruction projects performed by the Roads Division. Engineering provides for the establishment and maintenance management of various service districts, such as landscape, lighting, and storm drains. The Development Services unit provides review of off-site development plans, writes conditions-of-approval, supports the Stanislaus County Planning Commission, and issues encroachment and transportation permits. Other services provided by Engineering include analysis of traffic and vehicle accident data, programming of projects for Federal and State funds, development of the Capital Improvement Program for Public Works, and the duties of the office of the County Surveyor, which provides survey mapping, abandonment, certificates, monumentation, indexing of County survey maps, and other State mandated survey activities.

Public Works - Engine	ering				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$15,362	\$23,000	\$15,000	\$0	\$15,000
Charges for Service	\$3,877,684	\$4,195,393	\$4,507,816	\$0	\$4,507,816
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$295,904	\$350,000	\$495,520	\$0	\$495,520
Total Revenue	\$4,188,950	\$4,568,393	\$5,018,336	\$0	\$5,018,336
Salaries and Benefits	\$3,372,420	\$3,702,839	\$3,827,606	\$0	\$3,827,606
Services and Supplies	\$176,138	\$207,055	\$465,708	\$0	\$465,708
Other Charges	\$279,569	\$382,882	\$362,666	\$0	\$362,666
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$234,915	\$367,867	\$389,187	\$0	\$389,187
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,063,042	\$4,660,643	\$5,045,167	\$0	\$5,045,167
GIUSS COSIS	ψ <del>1</del> ,000,042	\$ 1,000,010			
Fund Balance	(\$244,378)	\$47,250	(\$18,169)	\$0	(\$18,169)

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

• Engineering services are charged to the Roads Division, which receives revenue from Federal, State and Public Facilities Fee for road and bridge construction and design, and other road related functions.

Additionally, fees for permits, survey, and monument preservation services provided to the public are estimated to generate approximately \$685,000 in 2017-2018.

- Public Works Engineering fund balance is projected to be \$575,800 on July 1, 2017. The proposed budget includes an increase of \$18,169 to fund balance due to the fees collected for future survey monument preservation efforts, and must be used only for this purpose.
- A General Fund contribution of \$45,000 is included to provide unfunded, but mandated, Survey services.

## BUDGET AND OPERATIONS

- During the 2017-2018 year, service levels will remain the same as 2016-2017.
- The Proposed Budget includes an increase of \$384,524, due to increased costs in negotiated salaries and benefits, and re-budgeting of contracted services for boring services which were funded in 2016-2017.

#### STAFFING IMPACTS

Total current authorized positions-29

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$5,045,167 be approved for Public Works – Engineering. This budget is funded by \$5,018,336 in estimated department revenue and a \$45,000 contribution from the General Fund, with an increase of \$18,169 to department fund balance.

Total recommended authorized positions-29

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Public Ways

# PUBLIC WORKS—LOCAL TRANSIT SYSTEM

Budget Unit 4001 0041510 Enterprise Fund

## SERVICES PROVIDED

This budget funds the Public Works Transit Division which operates the County's public transportation system, Stanislaus Regional Transit ("StaRT"). StaRT provides intercity service within the County and links with city transportation systems to provide coordinated transit service for County residents. StaRT operates fixed and deviated-fixed route and demand response transit services to 16 communities in the County, inter-county service to Merced and Gustine and provides non-emergency medical transportation to Bay area medical facilities.

Public Works - Local T	ransit System				
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$6,856,640	\$6,609,799	\$6,000,496	\$0	\$6,000,496
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$121,502	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,081,805	\$1,158,596	\$845,024	\$0	\$845,024
Charges for Service	\$510,570	\$758,110	\$563,665	\$0	\$563,665
Miscellaneous Revenue	\$252	\$0	\$0	\$0	\$0
Other Financing Sources	(\$62,519)	\$0	\$0	\$0	\$0
Total Revenue	\$8,508,250	\$8,526,505	\$7,409,185	\$0	\$7,409,185
Salaries and Benefits	\$408,782	\$561,978	\$564,577	\$0	\$564,577
Services and Supplies	\$4,718,904	\$5,810,491	\$5,871,751	\$0	\$5,871,751
Other Charges	\$1,220,146	\$1,602,973	\$1,791,775	\$0	\$1,791,775
Other Charges Fixed Assets	\$1,220,146	\$1,602,973	\$1,791,775	\$0	
0	\$1,220,146 \$890	\$1,602,973 \$525,000	\$1,791,775 \$250,000	\$0 \$0	
Fixed Assets					\$1,791,775
Fixed Assets Buildings & Improvements	\$890	\$525,000	\$250,000	\$0	\$1,791,775 \$250,000
Fixed Assets Buildings & Improvements Equipment	\$890 \$0	\$525,000 \$3,825,000	\$250,000 \$6,136,893	\$0 \$0	\$1,791,775 \$250,000 \$6,136,893
Fixed Assets Buildings & Improvements Equipment Other Financing Uses	\$890 \$0 \$18,065	\$525,000 \$3,825,000 \$0	\$250,000 \$6,136,893 \$0	\$0 \$0 \$0	\$1,791,775 \$250,000 \$6,136,893 \$0
Fixed Assets Buildings & Improvements Equipment Other Financing Uses Equity	\$890 \$0 \$18,065 \$0	\$525,000 \$3,825,000 \$0 \$0	\$250,000 \$6,136,893 \$0 \$0	\$0 \$0 \$0 \$0	\$1,791,775 \$250,000 \$6,136,893 \$0 \$0
Fixed Assets Buildings & Improvements Equipment Other Financing Uses Equity Intrafund	\$890 \$0 \$18,065 \$0 \$0	\$525,000 \$3,825,000 \$0 \$0 \$0	\$250,000 \$6,136,893 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$1,791,775 \$250,000 \$6,136,893 \$0 \$0 \$0 \$0
Fixed Assets Buildings & Improvements Equipment Other Financing Uses Equity Intrafund Contingencies	\$890 \$0 \$18,065 \$0 \$0 \$0	\$525,000 \$3,825,000 \$0 \$0 \$0 \$0	\$250,000 \$6,136,893 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,791,775 \$250,000 \$6,136,893 \$0 \$0 \$0 \$0 \$0 \$0 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

Transit revenue is derived from Federal, State and Local funding. Local Transportation Funding, estimated to be \$5.824 million in budget year 2017-2018, is awarded by the Stanislaus Council of Governments through a formulated claiming process to distribute funding to local and regional transportation operators. Approximately \$177,000 is estimated from Measure L self-help tax. Allocation of Federal Transportation funding for the 5307 and 5311 programs is estimated to be \$845,024, which is a decrease of \$312,877 from the prior fiscal year.

This decrease shifts reliance to the local funding sources and fares. Revenue of approximately \$563,665 is generated through ridership fees from the public.

- Estimated revenue is decreased by \$1,117,320 over the prior year as a result of rollover funding from prior year claims resulting in a decreased request for Local Transportation Funding in Budget Year 2017-2018, and a lower anticipated level of passenger fare collections.
- Public Works Local Transit System fund balance is projected to be \$16.8 million on July 1, 2017. The
  proposed budget includes the use of \$7,205,811 fund balance for capital assets.

#### BUDGET AND OPERATIONS

- During the 2017-2018 year, service levels will remain the same as 2016-2017.
- The Proposed Budget increased by \$2.28 million over the prior year due to increased costs in negotiated salaries and benefits, capital assets including three 40' CNG buses for the current budget year, security cameras, bus stop facility improvements, and digital media equipment. The department is re-budgeting the Intelligent Transportation System components and bus stop improvements from Fiscal Year 2016-2017, as these projects move forward into procurement and implementation stages.

#### STAFFING IMPACTS

Total current authorized positions— 5

There are no requested changes to the current level of staffing.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$14,614,996 be approved for Public Works – Local Transit System. This budget is funded by \$7,409,185 in estimated department revenue and \$7,205,811 in departmental retained earnings.

Total recommended authorized positions— 5

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Public Ways

# PUBLIC WORKS—MORGAN SHOP

Budget Unit 5121 0042100 Internal Service Fund

## SERVICES PROVIDED

This budget funds the Public Works – Morgan Shop, which is an Internal Service Fund (ISF) operation that provides equipment and vehicles to other Public Works divisions, primarily the Road & Bridge Division. The user divisions pay a rental rate to Morgan Shop when using equipment and vehicles. In addition, Morgan Shop provides vehicle and equipment maintenance as requested to other County departments. Morgan Shop also provides Compressed Natural Gas (CNG), unleaded, and diesel fueling to County departments and CNG fueling to other local jurisdictions.

Public Works - Morgan Shop							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$187,084	\$2,095,915	\$190,630	\$0	\$190,630		
Charges for Service	\$3,102,323	\$3,096,247	\$3,471,626	\$0	\$3,471,626		
Miscellaneous Revenue	\$199,580	\$0	\$1,600	\$0	\$1,600		
Other Financing Sources	\$13,868	\$1,157,824	\$10,000	\$0	\$10,000		
Total Revenue	\$3,502,855	\$6,349,986	\$3,673,856	\$0	\$3,673,856		
Salaries and Benefits	\$869,997	\$859,481	\$931,594	\$0	\$931,594		
Services and Supplies	\$1,272,108	\$1,205,705	\$1,079,916	\$0	\$1,079,916		
Other Charges	\$1,229,685	\$1,141,059	\$1,236,623	\$0	\$1,236,623		
Fixed Assets							
Buildings & Improvements	\$1,248,757	\$60,000	\$266,367	\$0	\$266,367		
Equipment	(\$21,541)	\$580,000	\$695,000	\$0	\$695,000		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$4,599,006	\$3,846,245	\$4,209,500	\$0	\$4,209,500		
Retained Earnings	\$1,096,151	(\$2,503,741)	\$535,644	\$0	\$535,644		
Net County Cost	\$0	\$0	\$0	\$0	\$0		

\* Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

Estimated revenue in this budget, approximately \$3.47 million, is derived from equipment rental to the Roads and Bridges Division, as well as repair services to other County departments and local governments. As a result of the passage of the self-help sales tax dedicated to local road and street improvements, the Roads and Bridge Division will resume chip seal road maintenance and utilize additional services from the Morgan Heavy Equipment Shop.

- Intergovernmental Revenue and Other Financing Sources is decreasing by \$3,053,109 over the prior year due to a decrease in Public Facilities Fees and grant funding received in 2016-2017, which provided funding for the construction of the Morgan Heavy Equipment Shop building, scheduled for completion in mid-2017.
- Public Works Morgan Heavy Equipment Shop fund balance is projected to be \$5,678,000 on July 1, 2017. The proposed budget includes the use of \$535,644 of fund balance for five pickups, an asphalt patch truck, a bridge panel truck and a chipper.

## BUDGET AND OPERATIONS

- The Proposed Budget includes a \$363,255 increase due to increased costs in negotiated salaries, benefits, and Cost Allocation Plan (CAP) charges. This increase will allow the division to maintain current service levels. The available fund balance will be used to purchase new construction equipment and vehicles which are rented to other divisions.
- Equipment rental costs are anticipated to increase approximately \$345,000 in Budget Year 2017-2018 due to newly available Measure L revenue for local road and street maintenance projects. These projects will require the use of additional equipment.

#### STAFFING IMPACTS

Total current authorized positions— 8

- The Department submitted a request in the 2014-2015 Mid-Year Budget for a classification study of their Lead Equipment Mechanic and Heavy Equipment Mechanic classifications in the Morgan Shop. The study has been completed with the following findings:
  - The Lead Equipment Mechanic is performing duties more in line with the Storekeeper II classification.
  - A new classification of Heavy Equipment Mechanic III has been identified to serve as a lead mechanic and assign duties, provide guidance and assistance to other mechanics to ensure a smooth operation of the shop.
  - A new classification series of a block-budgeted Heavy Equipment Mechanic I/II classification has been identified to create a career path for the Heavy Equipment Mechanic classification.
  - It is requested to reclassify upward one Heavy Equipment Mechanic to Heavy Equipment Mechanic III, and reclassify laterally four Heavy Equipment Mechanic positions to Heavy Equipment Mechanic II.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$4,209,500 be approved for Public Works – Morgan Shop. This budget is funded by \$3,673,856 in estimated department revenue and \$535,644 in departmental retained earnings.

It is also recommended to reclassify downward one Lead Equipment Mechanic to a Storekeeper II and Y-rate the incumbent per the provisions of County policy. It is also recommended to add a new classification of Heavy Equipment Mechanic III and a new classification series of a block-budgeted Heavy Equipment Mechanic I/II. It is further recommended to reclassify upward one Heavy Equipment Mechanic to Heavy Equipment Mechanic III, and to reclassify laterally four Heavy Equipment Mechanic positions to Heavy Equipment Mechanic II.

Total recommended authorized positions— 8

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 PUBLIC RESOURCES Public Ways

# PUBLIC WORKS—ROAD AND BRIDGE

Budget Unit 1101 0040399 Special Revenue Fund

#### SERVICES PROVIDED

This budget funds the Road and Bridge Division of the Public Works Department which maintains Stanislaus County's 1,510.55 mile road system and 232 bridges. This includes preventive maintenance, resurfacing roadways, and maintenance of bridges and storm water systems. Other core duties include signing and striping of the roadways, vegetation control, and emergency response.

Public Works - Road and Bridge							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$1,007,674	\$750,000	\$7,155,000	\$0	\$7,155,000		
Licenses, Permits, Franchises	\$22,256	\$22,000	\$22,000	\$0	\$22,000		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$214,145	\$125,000	\$122,700	\$0	\$122,700		
Intergovernmental Revenue	\$30,117,788	\$34,441,714	\$54,317,447	\$0	\$54,317,447		
Charges for Service	\$324,457	\$127,500	\$1,051,500	\$0	\$1,051,500		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$8,144,915	\$5,069,271	\$11,072,525	\$0	\$11,072,525		
Total Revenue	\$39,831,235	\$40,535,485	\$73,741,172	\$0	\$73,741,172		
Salaries and Benefits	\$4,506,285	\$4,696,985	\$5,327,631	\$0	\$5,327,631		
Services and Supplies	\$25,907,002	\$35,247,471	\$63,320,723	\$0	\$63,320,723		
Other Charges	\$7,048,164	\$6,145,566	\$7,217,669	\$0	\$7,217,669		
Fixed Assets							
Buildings & Improvements	\$929,346	\$0	\$500,000	\$0	\$500,000		
Other Financing Uses	\$4,175,455	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$42,566,252	\$46,090,022	\$76,366,023	\$0	\$76,366,023		
Fund Balance	\$2,725,017	\$4,678,537	\$2,624,851	\$0	\$2,624,851		
Net County Cost	\$10,000	\$876,000	\$0	\$0	\$0		

\* Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- Road and Bridge revenue is derived from Federal, State and Public Facilities Fee funding for road and bridge construction and maintenance. The recommended budget includes an increase of \$33.2 million in revenue over the prior year that includes:
  - New State and Federal funding of approximately \$19.8 million for eleven road and bridge projects which will begin construction in this fiscal year (see Budget and Operations below).
  - Self-help state sales tax revenue, approximately \$6.4 million, is estimated from the passing of Measure L and is designated for countywide local street and road improvements. Other revenue, to a

lesser degree, is generated from street sweeping, storm drain maintenance and street light services in County Service Areas and Special Districts.

- Public Facilities Fees revenue of \$7 million.
- Public Works Road and Bridge fund balance is projected to be approximately \$13 million on July 1, 2017. The proposed budget includes the use of \$2,624,851 fund balance for local match requirements for the projects going into the construction phase, and the design of new projects.

#### BUDGET AND OPERATIONS

- Road and Bridge will begin construction on numerous road and bridge projects, including:
  - Santa Fe @ Tuolumne,
  - o Gilbert Road Bridge,
  - Tegner Road Bridge,
  - River Road,
  - Lake Road,
  - W. Main Street,
  - RSTP "L",
  - Crows Landing Road Bridge,
  - Keyes Road @ Faith Home Road,
  - Geer @ Santa Fe,
  - Geer @ Whitmore.
- New Measure L projects include road chip sealing in various areas of the county, slurry sealing in Salida, and various sidewalk projects throughout the county.
- The recommended budget includes funding of \$425,000 to fill six positions that were left vacant in Fiscal Year 2016-2017 due to funding shortages.
- The recommended budget also includes \$30.2 million to accommodate the costs associated with road and bridge construction, and the preventative maintenance and resurfacing of roads that will be implemented in the 2017-2018 budget year.

#### **STAFFING IMPACTS**

Total current authorized positions- 57

There are no requested changes to the current level of staffing.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$76,366,023 be approved for Public Works – Road and Bridge. This budget is funded by \$73,741,172 in estimated department revenue and \$2,624,851 in departmental fund balance.

Total recommended authorized positions- 57

# **Efficient Delivery of Public Services**

## **INTRODUCTION**

Efficiency is a critical element in the effective operation of government agencies and allows for the sustained provision of valuable services to the community. Stanislaus County departments provide a multitude of services to diverse customer а base. These customers expect government to be responsive to their needs and County departments



continuously work to better understand these needs and determine how best to provide the desired services. Customer feedback is a valuable source of insight in this process and encourages departments to remain focused on continuous improvement.

Providing services online has vastly improved the way the County interacts with the public. Conducting business using the internet provides a convenient point of access for many residents. Information on and access to the many resources available through County departments can be easily found online at <u>www.stancounty.com</u>. Improving the efficiency and accessibility of core services using this format is the result of a focus on streamlining services and enhancing quality. Electronic services and more efficient processes mean customers spend less time when conducting business with us and helps foster positive customer relationships.

- The Assessor is responsible for preparing an annual assessment roll for property tax revenues using fair, accurate, and timely property valuations;
- The Auditor-Controller safeguards the County's resources and ensures its financial integrity through fiscal monitoring and reporting;
- The Board of Supervisors provides governing, administrative, and legislative direction to County departments and determines the overall policies for Stanislaus County government;
- The Clerk of the Board maintains accurate County legislative records and provides customer access to those records;
- The Chief Executive Office provides overall leadership and management of County government, including the management of County resources, long-range financial planning, capital projects, and organizational planning;

- The Human Resources Division of the Chief Executive Office provides services to County departments, employees, and applicants, including labor relations, policy development and implementation, recruitment and selection, classification, compensation, wellness, and learning and development programs;
- The Risk Management Division of the Chief Executive Office manages the health, safety, and well-being of Stanislaus County employees through the administration of employee benefits, liability claims/insurance, disabilities management (workers' compensation), and safety;
- The Clerk-Recorder processes all documents and records related to marriage licenses, certified copies of vital statistics, document filings and recording of real property, processes passports, and conducts civil wedding ceremonies and is also responsible for conducting elections and ensuring citizens have the opportunity to exercise their right to vote;
- County Counsel serves as the principal legal counsel for the Board of Supervisors and provides legal advice to all County offices, departments, and commissions;
- The General Services Agency supports County departments through purchasing services for goods, contracts, leased property, and equipment; bulk store, delivery, mailroom, and messenger services; maintenance and operation of all building systems and equipment; and maintenance services for County vehicles;
- Strategic Business Technology supports the technology and web-based needs of County departments by providing help desk and desktop support services, email services, technology security, and County website services; and
- The Treasurer-Tax Collector collects secured and unsecured property taxes, as well as other revenue, and issues various licenses, including business licenses.

# BUDGET YEAR 2017-2018 ISSUES

The 2017-2018 Recommended Proposed Budget includes \$216,140,296 in appropriations for this priority area. These expenditures are funded by a combination of \$148,006,901 in department revenue, \$63,376,220 in contributions from the General Fund, known as Net County Cost, and \$4,757,175 in fund balance/retained earnings usage.

The Assessor will continue maintaining a trained professional staff and enhancing succession planning using online courses, GoTo meetings and webinars. The Department will also continue to participate in gathering feedback and evaluating the best way of implementing Assessment Analyst Certification in Stanislaus County.

The Auditor-Controller continues to provide services to customers and meet all required mandates and reporting requirements. The on-going challenges include having the necessary resources to enhance process improvement solutions with the goal of providing better services to customers as well as utilizing functionality in major software applications.

The Board of Supervisors continues to support multiple efforts throughout the County, including Focus on Prevention, investment in technology, and road transportation improvements. The Board will also continue to monitor and aggressively lobby for

Stanislaus County Irrigation Districts and residents regarding Federal and State agencies that are engaged in attempting to influence the amount of unimpeded flows on rivers in the Central Valley.

The Chief Executive Office - Operations and Services will continue to develop and implement the two-year budget process. The Office will work with departments to develop transitional processes providing quality instructional training and workshops for County staff. The Chief Executive Office will continue to utilize the Budget Leadership Forum workgroup to collaborate with department personnel in order to formulate the best approach towards maximizing support during the transitional period and beyond.

Chief Executive Office – County Operations will lead the expansion efforts to incorporate the Focus on Prevention initiative more firmly into County operations. Goals and objectives will be aligned with the Focus on Prevention success areas and designed to best meet customer needs through partnerships, supported by tools and technologies and sustainable financing strategies.

The Clerk-Recorder – Recorder Division will initiate the process of purchasing a new system to enable the transfer of 150 years of data from the outdated system and provide training to staff.

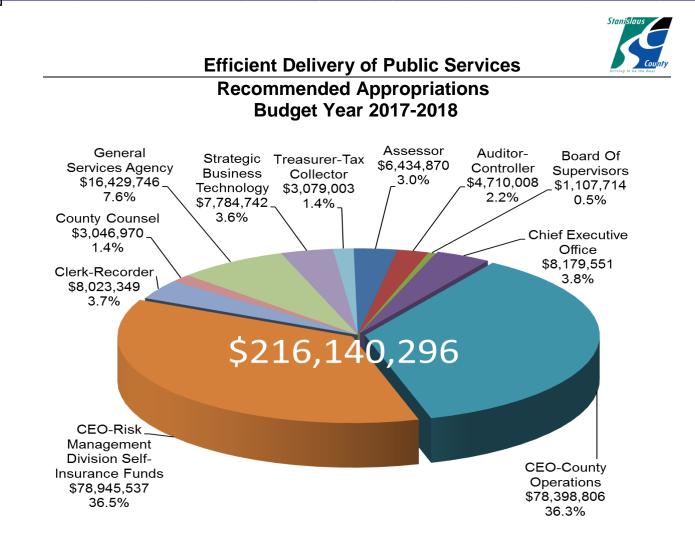
The Clerk-Recorder Elections division expects to move multiple district elections from odd to even years due to the California Voter Participation Right Act participation limits on district and city elections, requiring the move to even years if odd year elections have resulted in a significant decrease in voter turnout. defined as 25% than less the average turnout in that district's previous four statewide general elections.



The County Counsel anticipates an increase in demand for legal services in program areas such as Human Resources and Behavioral Health concerning Laura's Law.

The Strategic Business Technology is experiencing challenges to recruit, promote and retain technical staff.

The Treasurer-Tax Collector Department has identified that multiple challenges in regards to licensing and legal issues will result from cannabis related law changes.



# **Five Year Comparison of Appropriations**





# Efficient Delivery of Public Services Summary of Budget Appropriations

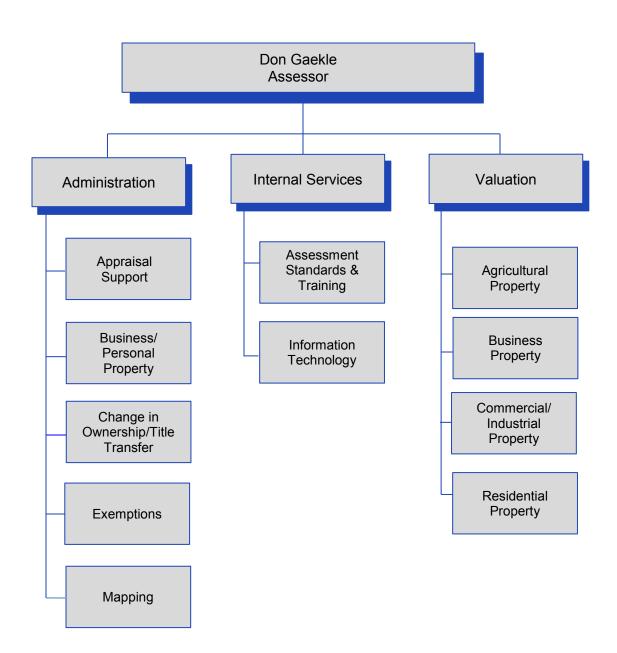
Recommended

Page				2017-2018
	ASSE	SSOR		\$6,434,870
400	Fund	•	A	¢0 404 070
438	0100	0012000	Assessor	\$6,434,870
		OR-CONTR	OLLER	\$4,710,008
	Fund	-		
446	0100	0013000	Auditor-Controller	\$4,710,008
		D OF SUPE	RVISORS	\$1,107,714
	Fund	-		
451	0100	0014100	Board of Supervisors	\$1,107,714
	CHIEF	EXECUTIV	E OFFICE	\$8,179,551
	Fund	-		
457	0100	0015000	Operations and Services	\$8,179,551
	CEO-0		PERATIONS	\$78,398,806
	Fund	Org		
459	0100	0016041	Airport	\$190,000
461	0100	0016071	Appropriations for Contingencies	\$14,659,335
463 465	0100 0100	0016021 0016091	Capital Improvement Financing Authority County Facilities	\$140,633 \$768,076
403	0100	0016046	Crows Landing Air Facility	\$261,126
469	0100	0016081	Debt Service	\$7,878,924
474	0100	0016001	Focus on Prevention	\$1,000,000
476	0100	0016401	General Fund Contribution to Other Programs	\$5,642,455
479	0100	0016051	General Fund Match Vehicle License Fee	\$27,075,000
481	0100	0016061	Mandated County Match	\$17,450,722
483	0100	0016031	Plant Acquisition	\$3,332,535
	CEO-F		GEMENT DIVISION AND SELF-INSURANCE FUNDS	\$78,945,537
	Fund	Org		
489	0100	0015600	Risk Management Division	\$1,707,878
491	5101	0018101	Dental Self-Insurance	\$4,641,627
493	5051	0018051	General Liability Self-Insurance	\$4,607,968
495	5091	0018091	Medical Self-Insurance	\$60,088,932
497	5093	0018093	Other Employee Benefits	\$544,989
499 501	5061	0018061	Professional Liability Insurance	\$467,758 \$542,500
501 503	5071 5111	0018071	Unemployment Self-Insurance Vision Care Self-Insurance	\$543,500 \$784,122
503 505	5081	0018111 0018081		\$784,122 \$5,558,763
505	5001	0010001	Workers' Compensation Self-Insurance	φ <del>0,000,700</del>



## Efficient Delivery of Public Services Summary of Budget Appropriations

Page	Striving to L	of the Best		Recommended 2017-2018
	CLER	K-RECORD	ER	\$8,023,349
	Fund	Org		
511	0100	0020001	Recorder Division	\$2,249,064
513	0100	0020299	Elections Division	\$2,889,736
516	1723	0020500	Modernization Trust Fund	\$2,745,397
518	1786	0020601	Vital and Health Statistics	\$139,152
	COUN	ITY COUNS	EL	\$3,046,970
	Fund	Org		
524	0100	0022000	County Counsel	\$3,046,970
	GENE	RAL SERVI	CES AGENCY	\$16,429,746
	Fund	Org		
529	0100	0019010	Administration	\$726,647
531	5001	0018210	Central Services Division	\$1,480,369
533	5170	0018700	Facilities Maintenance Division	\$6,397,523
535	5021	0018500	Fleet Services Division	\$3,308,325
538	171A	0016200	12th Street Office Building	\$41,000
540	5170	0018720	Utilities	\$4,475,882
	STRA	TEGIC BUS	INESS TECHNOLOGY	\$7,784,742
	Fund	Org		
545	5031	0048100	Strategic Business Technology	\$6,528,608
548	5011	0048200	Strategic Business Technology-Telecommunications	\$1,256,134
	TREA	SURER-TAX	X COLLECTOR	\$3,079,003
	Fund	Org		
553	0100	0030001	Treasurer-Admin/Taxes	\$1,248,475
555	0100	0030002	Revenue Recovery	\$1,135,358
557	0100	0030004	Treasury Division	\$695,170
			TOTAL	\$216,140,296



1010 10<sup>th</sup> Street Suite 2400, Modesto, CA 95354 Tel: (209) 525-6461 www.stancounty.com/assessor

2017-2018

\$0

83.9%

58

\$1,038,000

\$5.396.870

\$6,434,870

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Finance

## ASSESSOR Don Gaekle

## **MISSION STATEMENT**

To produce a fair, accurate and timely assessment roll while providing excellent customer service.

BUDGET IN BRIEF

Use of Fund Balance

% Funded by General Fund

**Total Allocated Positions** 

**Budget Summary** 

Net County Cost

Total Revenue

Gross Costs

## DEPARTMENT SERVICES AND PROGRAMS

The Assessor is responsible for preparing and completing the annual assessment roll by July 1st of each year. The assessment roll includes all tangible property in Stanislaus County unless exempted or excluded from assessment by specific laws, including: land, land improvements, structures, growing improvements (trees and vines), aircraft, boats, and business personal property and fixtures. Property taxes, generated from the assessment roll, help fund Stanislaus County government, Public Schools, Cities, and Special Districts.

The Administration division provides general support for the Department and is responsible for budget preparation and monitoring as well as human resource administration. The Assistant Assessor of Administration manages five divisions: Assessment Technicians in Appraisal Support; Business Support; Change in Ownership; Exemptions, and Mapping. Change in Ownership and Exemptions divisions analyze permits for new construction, analyze deeds and other transfer documents to determine if reassessments are required, apply exemptions to qualified applicants and enter data. The mapping division reviews legal descriptions and draws and maintains Assessor parcel maps and the parcel layer in the County GIS system. Parcel maps are available in the Assessor's Office or at: http://www.stancounty.com/assessor/mapbooks.shtm

The **Internal Services** division includes Assessment Standard and Information Technology. Assessment Standards oversees the office safety and training programs, reviews assessment practices, prepares State reports and researches more complicated change in ownership issues. Information Technology provides services to all areas of the office and maintains software, databases, computer equipment and the Assessor's portion of the Megabyte property tax system.

The Valuation division determines assessed market values for all real property, business and agricultural personal property and fixtures as well as mobile homes, airplanes and boats. As required by Proposition 13, the Assessor reassesses real property for qualifying changes in ownership and the completion of new construction. Business property and fixtures, boats, and aircraft are assessed annually based upon their market value on January 1 of each year. The Assistant Assessor of Valuation manages four property divisions: Agricultural, Business, Commercial-Industrial and Residential. All appraisers and auditor-appraisers have State Board of Equalization certifications and annual continuing education requirements. The property tax assessment roll, property ownership information, and some property characteristics are available to the public at the Assessor's Office. For more information. call (209) 525-6461 or visit www.stancounty.com/assessor.

## BOARD OF SUPERVISORS PRIORITY AREA

The Assessor supports the Board Priority areas of Efficient Delivery of Public Services and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; Increase e-government services and transactions; Improve the efficiency of County government processes; and Explore, identify, and evaluate opportunities for effective partnerships.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Assessor include:

## FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Converted to use of a new program for computer assisted direct enrollment of residential sales and review of residential properties assessed below their Proposition 13 values
- Converted all microfilmed documents to searchable digital format using Information Technology (IT) Innovations Funds
- Scanned 30,000 of 140,000 residential appraisal records from paper to digital files
- Continued IT Innovations project for conversion to creating assessor maps within the Geographical Information System through training and sending of a Request for Quotes for conversion of current data
- Continued progress toward upgrade of Commercial-Industrial department valuation databases

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Implement a paperless workflow for the appraisal of residential properties
- Implement a quarterly inventory closing system for production tracking
- Maintain or improve the current four-week average time between a transfer deed's recording date and the date the deed is reviewed and entered into the appraiser work queue as a change in ownership
- Continue scanning of residential paper appraisal records with a goal of scanning 60,000 appraisal files this year as part of IT Innovations
- Continue working with Megabyte toward conversion to their residential transfer analysis program

## **KEY CHALLENGES AND OPPORTUNITIES**

- Maintaining a trained, professional staff and succession planning is a constant challenge, made more so by strained budget resources. The Assessor's office has met this challenge by making full use of online courses, GoTo meetings and webinars provided by private vendors, the State Board of Equalization and the California Assessors' Association, avoiding travel and overnight costs whenever possible. The Department also looks for ways to improve strategic planning and retention of staff.
- The Department will continue to monitor and get feedback from participating counties on the implementation of an Assessment Analyst Certification and evaluate the best way of implementing this program in Stanislaus County.

## **RELATED LINKS**

For additional information about the Assessor, refer to the Department's website at: <u>www.stancounty.com/assessor</u>

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Finance

## ASSESSOR

Budget Unit 0100 0012000 General Fund

## SERVICES PROVIDED

This budget funds 58 full time, two part time extra help positions, and related expenditures which are dedicated to preparing an annual assessment roll from which property tax revenues are generated. The County, Public Schools, Cities, Redevelopment Agencies, and Special Districts all rely on this revenue for funding operations. Property tax monies are also the largest single source of discretionary revenue for Stanislaus County.

The assessment roll includes all tangible property in Stanislaus County unless exempted or excluded from assessment by specific laws. Tangible property includes land, land improvements, growing improvements (this refers to trees and vines), buildings, structures, aircraft, boats, and business property with some exceptions.

All property, excluding supplies, movable equipment, boats, and aircraft, are assessed based upon their market value when purchased or newly constructed. The Assessor determines the market value for the ownership changes and new construction. The supplies, movable equipment, boats, and aircraft are assessed based upon their annual market value on January 1 of each year.

Assessor					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$35,896	\$10,000	\$16,000	\$0	\$16,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$912,864	\$882,500	\$1,010,000	\$0	\$1,010,000
Miscellaneous Revenue	\$17,459	\$10,000	\$12,000	\$0	\$12,000
Other Financing Sources	\$605	\$0	\$0	\$0	\$0
Total Revenue	\$966,824	\$902,500	\$1,038,000	\$0	\$1,038,000
Salaries and Benefits	\$966,824 \$5,042,797	\$902,500 \$5,224,711	\$1,038,000 \$5,558,447	\$0 \$0	\$1,038,000 \$5,558,447
1					
Salaries and Benefits	\$5,042,797	\$5,224,711	\$5,558,447	\$0	\$5,558,447
Salaries and Benefits Services and Supplies	\$5,042,797 \$434,901	\$5,224,711 \$477,238	\$5,558,447 \$454,943	\$0 \$0	\$5,558,447 \$454,943
Salaries and Benefits Services and Supplies Other Charges	\$5,042,797 \$434,901 \$373,224	\$5,224,711 \$477,238 \$353,358	\$5,558,447 \$454,943 \$420,255	\$0 \$0 \$0	\$5,558,447 \$454,943 \$420,255
Salaries and Benefits Services and Supplies Other Charges Fixed Assets	\$5,042,797 \$434,901 \$373,224 \$0	\$5,224,711 \$477,238 \$353,358 \$0	\$5,558,447 \$454,943 \$420,255 \$0	\$0 \$0 \$0 \$0	\$5,558,447 \$454,943 \$420,255 \$0
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$5,042,797 \$434,901 \$373,224 \$0 \$0	\$5,224,711 \$477,238 \$353,358 \$0 \$0	\$5,558,447 \$454,943 \$420,255 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$5,558,447 \$454,943 \$420,255 \$0 \$0
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$5,042,797 \$434,901 \$373,224 \$0 \$0 \$0	\$5,224,711 \$477,238 \$353,358 \$0 \$0 \$0 \$0	\$5,558,447 \$454,943 \$420,255 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$5,558,447 \$454,943 \$420,255 \$0 \$0 \$0 \$0
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$5,042,797 \$434,901 \$373,224 \$0 \$0 \$0 \$135	\$5,224,711 \$477,238 \$353,358 \$0 \$0 \$0 \$1,225	\$5,558,447 \$454,943 \$420,255 \$0 \$0 \$0 \$1,225	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$5,558,447 \$454,943 \$420,255 \$0 \$0 \$0 \$1,225
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$5,042,797 \$434,901 \$373,224 \$0 \$0 \$0 \$135 \$0	\$5,224,711 \$477,238 \$353,358 \$0 \$0 \$0 \$0 \$1,225 \$0	\$5,558,447 \$454,943 \$420,255 \$0 \$0 \$0 \$0 \$1,225 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$5,558,447 \$454,943 \$420,255 \$0 \$0 \$0 \$1,225 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Over 96% of the Assessor's Office revenue comes from the Property Tax Administration Cost Recovery Plan which the Auditor-Controller computes each year. This funding does not necessarily grow and can fluctuate from year to year. The balance of funding includes fees for copies and other services, sale of data, and penalties. A large portion is subject to potential abatement by the Assessment Appeals Board.
- The revenue in Budget Year 2017-2018 is estimated at \$1,038,000, which is an increase of \$135,500 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to an anticipated increase in the Property Tax Administration Cost Recovery Plan fees the Department receives each year.

#### **BUDGET AND OPERATIONS**

- There is no increase in service levels in the 2017-2018 Proposed Budget.
- The Proposed Budget includes an increase of \$378,338 to maintain current services levels due to projected costs in Salaries and Benefits, and Facility Maintenance charges of which \$242,838 in General Fund contribution is required to accommodate the overall increase in costs.

#### STAFFING IMPACTS

Total current authorized positions— 58

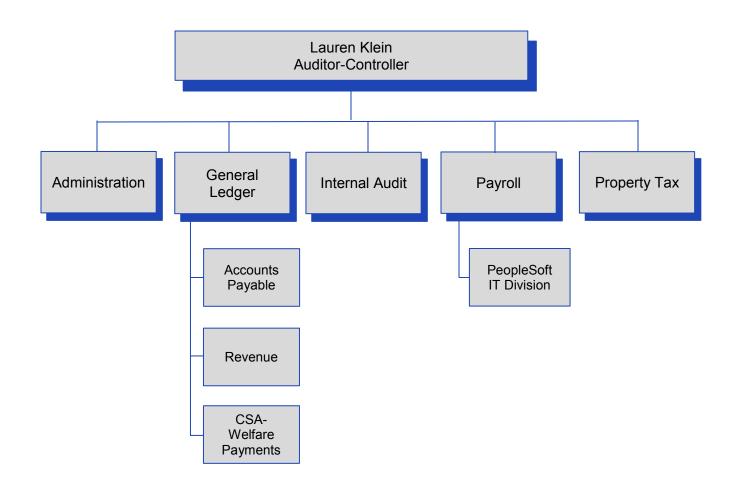
- The Department submitted a request in the 2016-2017 Proposed Budget for a classification study of the clerical accounting series in the Administrative Division. The Assessor's Office currently has nine full-time Account Clerk II/II positions and four Supervising Account/Administrative Clerk I/II positions. A study has been completed and it has been determined that these positions are not working in the capacity of the clerical accounting work and further determined that new classifications needed to be created to appropriately reflect the type of work being performed.
- It is requested to add a new classification series of a block-budgeted Assessment Technician I/II classification and a block-budgeted Supervising Assessment Technician I/II classification to maintain ownership records from recorded and unrecorded documents, read and interpret real property transfer deeds and related documents to determine property ownership changes for assessment purposes, determine if reappraisal is required, analyze permits and other information to determine if appraiser review is required, and apply exemptions to qualified applicants.
- The Department is also requesting to reclassify laterally the following positions:
  - Nine Account Clerk II/III positions to Assessment Technician I/II.
  - Four Supervising Account/Administrative Clerk I/II positions to Supervising Assessment Technician I/II.

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$6,434,870 be approved for the Assessor. This budget is funded by \$1,038,000 in estimated department revenue and a \$5,396,870 contribution from the General Fund.

It is also recommended to add a new classification series of a block-budgeted Assessment Technician I/II and a block-budgeted Supervising Assessment Technician I/II. It is further recommended to reclassify laterally nine Account Clerk II/III positions to Assessment Technician I/II, and to reclassify laterally four Supervising Account/Administrative Clerk I/II positions to Supervising Assessment Technician I/II.

Total recommended authorized positions— 58



1010 10<sup>th</sup> Street, Suite 5100, Modesto, CA 95354 Tel: (209) 525-6398 www.stancounty.com/auditor

2017-2018

\$0

28.3%

40

\$3,375,883

\$1.334.125

\$4,710,008

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES FINANCE

## AUDITOR-CONTROLLER Lauren Klein, CPA

## **MISSION STATEMENT**

To provide effective fiscal monitoring, reporting, safeguarding of resources through accounting policies, procedures, systems, internal controls, legal and professional standards for the benefit of the citizens of Stanislaus County.

**BUDGET IN BRIEF** 

Use of Fund Balance

% Funded by General Fund

**Total Allocated Positions** 

**Budget Summary** 

Net County Cost Gross Costs

**Total Revenue** 

#### DEPARTMENT SERVICES AND PROGRAMS

The Auditor-Controller is the chief fiscal officer of the County. The Auditor-Controller is an elected official whose principal duties are defined in various State codes and policy set by the Board of Supervisors. Additionally, the Auditor-Controller must comply with Federal requirements such as Generally Accepted Government Accounting Standards, Institute of Internal Audit Standards and Internal Revenue Service Code requirements. The Department is responsible for financial reporting to multiple government and private sector agencies.

The **Administration** division provides oversight of Department operations as well as the leadership function for the Department. Responsibilities include Department finance and budget as well as central support for Department human resources, payroll functions, and purchasing.

The General Ledger division manages the County Financial Management System and is responsible for the integrity of financial information generated by County operations. Providing accurate financial information is important when making sound management decisions for County departments and the County as a whole. The Comprehensive Annual Financial Report (CAFR) is produced by this division providing the necessary financial information to interested parties. The division is also responsible for the annual Cost Allocation Plan. State Controller's Financial Report, and budget schedules. Additional division responsibilities include reporting the County's outstanding debt service, revenue sharing agreements, Public Facility Fees, sales tax and Court Collection Reporting. Auditor-Controller

Accounts Payable division, housed under the responsibility of the General Ledger division, is the centralized processing division for all vendor and service provider payments. The Accounts Payable division also processes annual 1099 forms to vendors and administers County purchasing card transactions. The Revenue division, also housed under the responsibility of the General Ledger division, records all County funds received and deposited into the County Treasury as well as records revenue and expenditures transactions for Schools and Special Districts. The Community Services Agency-Welfare Payments division, housed under the responsibility of the General Ledger division, issues social welfare payments in paper check form and is responsible for the monthly claims that provide Federal and State reimbursement.

The **Internal Audit** division performs compliance audits of County departments in accordance with Professional Standards issued by the Institute of Internal Auditors (IIA). The audits may assess internal controls over financial reporting and evaluate how well the County complies with County policies, State mandates, as well as applicable laws, rules, and regulations. The primary output is the independent analysis and recommendations necessary to assist management in improving processes and strengthening controls accomplished through written reports and other communication. The primary function of the Internal Audit division is to protect County assets.

The **Payroll** division is responsible for processing biweekly paychecks and deductions consistent with

memorandums of understanding (MOU) and State and Federal laws. The division also processes employee reimbursements for professional development and for authorized travel expenses. The PeopleSoft Information Technology division, housed under Payroll responsibility, provides technical and security support to all PeopleSoft system users for Payroll, Time and Labor, Benefits Administration, Personnel, and the Training and Tracking modules. The PeopleSoft IT division is responsible for application upgrades, maintenance and enhancement of further application functionality. The **Property Tax** division is responsible for setting property tax rates based on the current assessed value, enrolling direct assessments, establishing bond rates, and administering the Teeter Plan and property tax agreements. Property Tax personnel allocate and distribute collected tax revenue to the various taxing entities that include the County, local cities, local school districts and local special districts. Other functions include continued implementation and maintenance of The Dissolution Act (dissolution of California Redevelopment Agencies).

## BOARD OF SUPERVISORS PRIORITY AREA

The Auditor-Controller supports the Board Priority area of Efficient Delivery of Public Services by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; and Improve the efficiency of County government processes.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Auditor-Controller include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Partnered with CEO-Risk Management to complete the disability portion of a new PeopleSoft benefit module Absence Management
- Provided \$390,000 of savings to the County and some cities located in Stanislaus County due to additional work performed verifying findings reported from a State Controller's Office Court Revenue Audit
- Created a new User Group for department Accounts Payable Clerks in order to disseminate information and provide training
- Worked with Megabyte, property tax application, to align methodologies used by Megabyte and the historical methodology used by the Auditor-Controller's Office regarding property tax distribution as required by Assembly Bill 8, requiring Tax Rate Area recalculation for 10 years of annexation data
- Provided and updated emergency services financial reporting requirements due to the 2017 Flood activity

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Complete the upgrade to People Soft 9.2 and required annual maintenance with the use of in-house resources only
- Perform comprehensive review of methodologies assigned to the charging departments listed under the annual Cost Plan and implement an electronic solution for the complete preparation of the annual Cost Plan that is in alignment with the State Controller's requirements
- Revise documentation and evaluate all procedures related to Court Revenue transactions
- Create and implement a User Group for Department Accounting and Management staff in order to disseminate information and provide training
- Implement Government Accounting Standards Board (GASB) 77, Tax Abatement Disclosures (financial information regarding any reduction in taxes owed)

## KEY CHALLENGES AND OPPORTUNITIES

- The Auditor-Controller's Office continues to provide services to customers and meet all required mandates and reporting requirements.
- On-going challenges include obtaining the necessary resources to enhance process improvement solutions with the goal of providing better service and more efficiency to customers as well as utilizing functionality of existing software applications.

#### **RELATED LINKS**

For additional information about the Auditor-Controller, refer to the Department's website at: <u>www.stancounty.com/auditor</u>

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Finance

## AUDITOR-CONTROLLER

Budget Unit 0100 0013000 General Fund

## SERVICES PROVIDED

This budget funds the Auditor-Controller's Office, the chief fiscal department for the County with core services that include the following:

- Prepare the County's Annual Comprehensive Financial Report, County Cost Plan, State Controller's Financial Report, and budget schedules;
- Review monthly financial entries for propriety and close the financial records each month, including Cost Plan allocations;
- Conduct audits for compliance with County policies and State mandates;
- Review and disburse all check and electronic payments for County vendors and service providers;
- Administer the County purchasing card transactions;
- Record all school district, special district, and County fund revenue and expenditures;
- Administer payments and reporting for the County's outstanding debt, revenue sharing agreements, Public Facility Fees, Capital Projects, and Court Collection Reporting;
- Process biweekly paychecks and deductions consistent with memorandums of understanding (MOU), State, and Federal laws;
- Provide technical and security support for Payroll, Time and Labor, Benefits Administration, Personnel, and the Training and Tracking modules;
- Apportion taxes, set tax rates, enroll direct assessments, establish bond rates, and administer the Teeter Plan and property tax agreements;
- Continue implementation and maintenance of The Dissolution Act (dissolution of California Redevelopment Agencies); and
- Prepare monthly assistance claim, disburse grants to Community Services Agency (CSA) clients, and disburse vendor payments.

Auditor-Controller					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$127,710	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$130,876	\$134,109	\$146,695	\$0	\$146,695
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,684,987	\$2,928,564	\$3,078,788	\$0	\$3,078,788
Miscellaneous Revenue	\$6,630	\$111,400	\$150,400	\$0	\$150,400
Other Financing Sources	\$407	\$0	\$0	\$0	\$0
Total Revenue	\$2,950,610	\$3,174,073	\$3,375,883	\$0	\$3,375,883
Salaries and Benefits	\$3,881,985	\$3,963,183	\$4,289,588	\$0	\$4,289,588
Services and Supplies	\$110,861	\$123,057	\$129,181	\$0	\$129,181
Other Charges	\$265,803	\$260,826	\$290,830	\$0	\$290,830
Fixed Assets					
Equipment	\$10,912	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$45	\$200	\$409	\$0	\$409
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,269,606	\$4,347,266	\$4,710,008	\$0	\$4,710,008
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$1,318,996	\$1,173,193	\$1,334,125	\$0	\$1,334,125

\*Net County Cost carryover savings included in the 2017-2018 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- The primary source of revenue for the Auditor-Controller's Office is charges to departments for internal services through the Cost Allocation Plan, covering approximately 55% of total Department costs.
- Additional revenue is earned for accounting services provided to other agencies and fees for property tax services, covering approximately 17% of total Department costs.
- Finally, the General Fund contribution covers the remaining 28% of total Department costs.

## BUDGET AND OPERATIONS

 The Proposed Budget includes an increase of \$362,742 in order to maintain current service levels due to projected costs in Salaries and Benefits, Services and Supplies, and Other Charges, of which \$160,932 in General Fund contribution is required to accommodate the overall increase in costs.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

\$171,815 to add an Accountant III position assigned to the General Ledger division and an Application Specialist III assigned to the PeopleSoft Technical division. These positions would increase service levels that would consist of a more robust program including training related to government accounting requirements and use of the Oracle Management System and subsidiary applications. Additionally, enhanced options regarding the use of the PeopleSoft Human Resource module through partnership with human resource functional staff would increase service levels.

• \$76,440 for increased costs in Department employee training and software licenses of which \$39,671 is the estimated required General Fund contribution.

## STAFFING IMPACTS

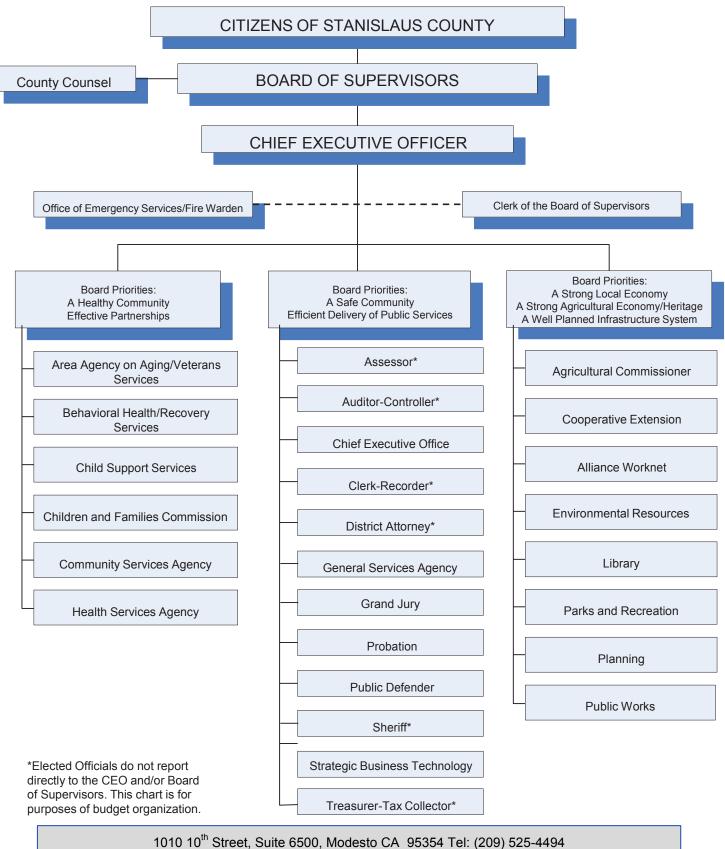
Total current authorized positions— 40

The Department is requesting to add one new Accountant III position and one new Application Specialist III position. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,710,008 be approved for the Auditor-Controller. This budget is funded by \$3,375,883 in estimated department revenue and a \$1,334,125 contribution from the General Fund.

Total recommended authorized positions— 40



www.stancounty.com/board/

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Legislative/Administrative

BOARD OF SUPERVISORS Vito Chiesa, Chairman Jim DeMartini Dick Monteith Kristin Olsen Terry Withrow

## **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$64,005
Use of Fund Balance	\$0
Net County Cost	\$1,043,709
Gross Costs	\$1,107,714
% Funded by General Fund	94.2%
Total Allocated Positions	9

## MISSION STATEMENT

Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost effective manner.

## DEPARTMENT SERVICES AND PROGRAMS

The Board of Supervisors provides a variety of governing, administrative and legislative functions and determines the overall policy direction for Stanislaus County government. The Board of Supervisors' legislative and administrative duties and responsibilities include adopting ordinances on a wide range of subjects, adopting resolutions for the purpose of setting policy and providing for its administration, adopting an annual budget, and holding public hearings on a variety of matters such as zoning in the unincorporated area of the County. Additionally, the Board is responsible for the effective management of County government. The Board is assisted in its administrative responsibilities by the Chief Executive Officer who is delegated broad budgetary responsibility, including the recommendation of an annual budget to the Board, control and monitoring of budget expenditures, and oversight of the general day-to-day business functions of the County.

The County is divided into five supervisorial districts and each supervisor is elected within the district. Regular public Board meetings are held most Tuesdays at 9:00 a.m., except the third Tuesday of the month when the meetings are held at 6:30 p.m.

#### BOARD OF SUPERVISORS PRIORITY AREA

The Board of Supervisors has established priorities and goals for the entire County.

#### ACCOMPLISHMENTS AND OBJECTIVES

The Board of Supervisors will continue to guide the County and set the expectation levels for departments. The Accomplishments of 2016-2017 Fiscal Year and Objectives for the 2017-2018 Fiscal Year for the Board of Supervisors include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Focus on Prevention A strategic directions session was held in November 2016 to begin laying the foundation for a second movement of Focus on Prevent, Strengthening Families
- Temporary Water Assistance Program Provided 49 permanent solutions, by drilling new wells or performing well repairs, out of the 80 households that have received assistance through the program as of March 2017
- Sustainable Groundwater Management Act (SGMA) Stanislaus County successfully partnered in the creation of five separate Groundwater Sustainability Agencies (GSAs) across four separate groundwater basins within the geographic footprint of Stanislaus County, providing full compliance with the SGMA requirement to form such GSAs by the deadline of June 30, 2017; the County is now actively engaged in all of the GSAs related to the planning, funding and preparation of the various Groundwater Sustainability Plans that are the core of the SGMA legislation
- Public Safety Acceleration of Public Safety Restoration Phase III was approved as part of the 2016-2017 Adopted Final Budget to begin six months ahead of schedule, achieving full implementation of the commitment to Public Safety Restoration to fund 84 total positions and annual operating support of approximately \$8 million
- Stanislaus Veterans Center Completion of the center in February 2017 has allowed the co-location of multiple County services under a one-stop model, including the County Veterans Service Office, Area Agency on Aging, Community Services Agency – In-Home Supportive Services, and Adult Protective Services
- Invest in Technology The County's Information Technology Strategic Plan was finalized, recommending Microsoft's Office 365 platform as a County-wide email system, implementing a Single SignOn system, hiring a CyberSecurity Officer, and researching alternative financial and human resource management systems

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Focus on Prevention Continue support for the Stewardship Council to include all four priority areas; preventing homelessness, strengthening families, investing in children and youth, and reducing recidivism
- Invest in Technology Continue to evaluate enterprise solutions to improve technology infrastructure and County-wide automated efficiencies in business operations
- Crows Landing Industrial Business Park Anticipate public release of the Draft Environmental Impact Report in May 2017 for 45-day public review period; after review of the public comments, the final environmental impact report will be presented to the County Board of Supervisors in September 2017 for consideration for final California Environmental Quality Act (CEQA) certification
- Improve Road Transportation With the passing of Measure L, funding has been designated for local street and road improvements and will include 32 miles of slurry improvements and 82 miles of conventional seal improvements in multiple locations throughout the County in 2017-2018
- Advocating for unimpaired Water Flows Continue to monitor and aggressively lobby for Stanislaus County Irrigation Districts and residents regarding Federal and State agencies that are engaged in attempting to influence the amount of unimpeded flows on rivers in the Central Valley; the County is opposed to any law or regulation that inappropriately increases unimpaired flows or that does not appropriately address non-flow alternative

## **RELATED LINKS**

For additional information about the Board of Supervisors, refer to the Department's website at: <a href="http://www.stancounty.com/board/">www.stancounty.com/board/</a>

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Legal/Administrative

## **BOARD OF SUPERVISORS**

Budget Unit 0100 0014100 General Fund

## SERVICES PROVIDED

This budget funds the Board of Supervisors of Stanislaus County. The Board is responsible for setting County policy and approving the annual County budget which funds all County departments. They provide direction as members of several local and Statewide policy boards, including the California State Association of Counties (CSAC), Local Agency Formation Commission (LAFCO), the Stanislaus Council of Governments (StanCOG), the San Joaquin Valley Unified Air Pollution Control District (Air Board), Agricultural Advisory Board, Stanislaus County Employees Retirement Association (StanCERA), and many others. Each Board member supports the constituents who reside within their Supervisorial District with the aid of his/her Field Representative. There are four staff members who provide office and administrative support to the Board.

Board of Supervisors					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$60,444	\$62,691	\$64,005	\$0	\$64,005
Miscellaneous Revenue	\$191	\$0	\$0	\$0	\$0
Other Financing Sources	\$88	\$0	\$0	\$0	\$0
Total Revenue	\$60,723	\$62,691	\$64,005	\$0	\$64,005
Salaries and Benefits	\$802,424	\$895,144	\$909,520	\$0	\$909,520
Services and Supplies	\$102,872	\$114,524	\$113,100	\$0	\$113,100
Other Charges	\$66,566	\$69,882	\$85,094	\$0	\$85,094
Fixed Assets					
FIXED ASSELS	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
	• -	• -	• -	• -	• -
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Other Financing Uses Equity	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Other Financing Uses Equity Intrafund	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0
Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$83,979.

#### **REVENUE AND FUNDING SOURCES**

Budget Year 2017-2018 revenue is estimated at \$64,005, an increase of \$1,314 from the Fiscal Year 2016-2017 Adopted Final Budget of \$62,691. The adjustment is attributed to a slight increase in estimated Charges for Services.

• Department revenue is provided through charges for the provision of the annual County Special Audit. Revenue is estimated based on quotes from the contracted outside audit firm.

## BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$1,107,714, an increase of \$28,164 from the Fiscal Year 2016-2017 Adopted Final Budget of \$1,079,550.
- Service levels are being maintained at the Fiscal Year 2016-2017 level.
- The Proposed Budget increase is due to increased costs in Salaries and Benefits, Facilities Maintenance, and the Special Audit. An increase in the General Fund contribution of \$26,850 is required to accommodate the overall increase in costs.

#### STAFFING IMPACTS

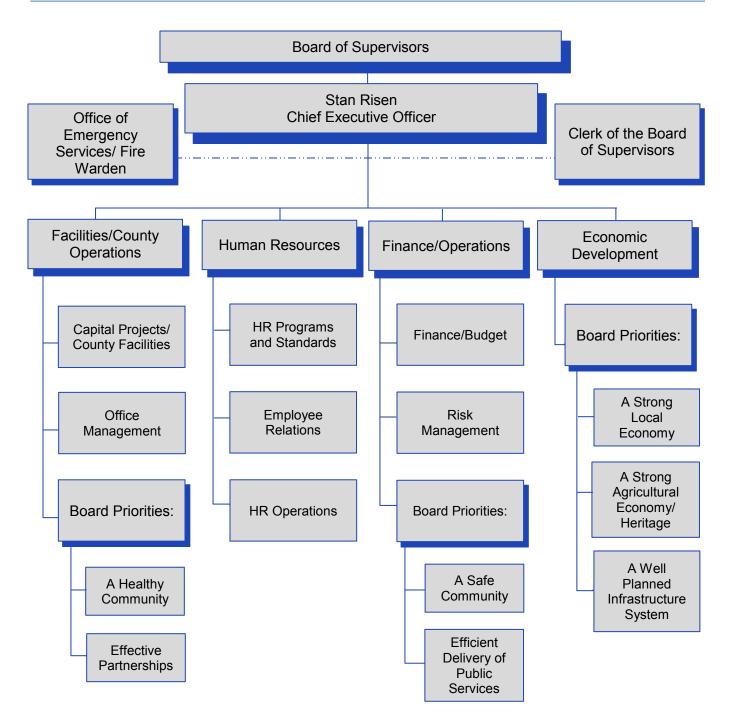
Total current authorized positions-9

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,107,714 be approved for the Board of Supervisors budget. This budget is funded by \$64,005 in estimated department revenue and a \$1,043,709 contribution from the General Fund.

Total recommended authorized positions-9



1010 10<sup>th</sup> Street, Suite 6800, Modesto, CA 95354 Tel: (209) 525-6333 http://www.stancounty.com/ceo

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office – Operations and Services

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Legal/Administrative

## CHIEF EXECUTIVE OFFICE Stan Risen, Chief Executive Officer

## **MISSION STATEMENT**

To guide, to implement the County vision "to be the best."

## DEPARTMENT SERVICES AND PROGRAMS

The Chief Executive Office (CEO) provides for the overall leadership and effective management of County government, pursuant to Board policy, and the adopted budget. Specifically, the office oversees the management of County resources; provides for the long-range financial, facility, and organizational planning; and ensures that County departments are producing services and results in accordance with the Board's goals, priorities, policies, budgets, and legal mandates; and improves management and business procedures to guarantee the most effective use of County personnel, money, facilities, and equipment.

Within the Chief Executive Office, support is provided through the Office of Emergency Services/Fire Warden and Clerk of the Board of The Office of Supervisors. Emergency Services/Fire Warden provides for a safe and resilient community through emeraencv management and coordination with the Stanislaus County Operational Area. Its goal is to protect lives. property, and the economy by preparing, planning, mitigating, responding to, and recovering from disasters and emergencies. The Clerk of the Board of Supervisors clerks all Board of Supervisors meetings; maintains records and indexes; prepares the Board meeting agendas, provides administrative support to the Board; maintains the records of the Assessment Appeals Board and over 104 Boards and Commissions, Committees, and Special Districts; maintains the County Code; preserves over 80 Conflict of Interest Codes; serves as Filing Official for Statements of Economic Interest: conducts bid openings for County Capital Building and Road projects; and processes all claims against the County. The Division's staff is committed to

## **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$3,107,660
Use of Fund Balance	\$0
Net County Cost	\$5,071,891
Gross Costs	\$8,179,551
% Funded by General Fund	62.0%
Total Allocated Positions	49

accurate record keeping, courteous service, and pride in the performance of duties.

The Chief Executive Office contains multiple divisions in order to effectively and efficiently meet the needs of the County at large. The primary functions contained within the Department include Facilities and County Operations, Human Resources, Finance and Operations, and Economic Development.

Facilities and County Operations provide overall facilities management for the County. Capital Projects staff research, analyze, and monitor County facilities in order to establish the most appropriate plans for the development of new facilities, the remodeling of existing properties, the scheduling of maintenance, and long-term vision for Countywide facilities in order to meet the needs of its customers. including the provision of County services at accessible locations. Office Management provides for the functionality of operations within the Department, ensuring the appropriate distribution of assignments and provision of services to County departments, community agencies, and the general public. This Division supports the County's priorities of A Healthy Community and Effective Partnerships.

The Human Resources (HR) Division serves as the definitive leader on Countywide personnel Through HR Programs management. and Standards, the Division develops standards that comply with best-practice hiring guidelines and provides policy direction to all departments. Staff also nurture Employee Relations and participate in labor negotiations with the various labor groups representing County employees. **HR** Operations provides recruitment staffing support,

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office – Operations and Services

recommendations, and training on a multitude of topics to all County departments in order to maintain sustainable staffing levels and educated personnel across the County such that services and programs are provided in the most efficient way possible. The Division's ultimate goal is to create an environment that attracts, cultivates, and retains a world-class workforce.

The CEO Finance and Operations Division provides fiscal oversight for the entire County. Finance and Budget work with departments to develop the annual budget, provide guidance on fiscal policy, monitor revenue and expenditures to ensure fiscal responsibility, develop budget direction for departments through instructional trainings, and brief the Board of Supervisors on all financial and budgetary issues. Risk Management supports the County and serves as a resource for the health, safety, and well-being of County employees by managing risks and reducing the frequency, severity, and associated cost of claims through continuous education, participation, and This Division supports the communication. County's priorities of A Safe Community and Efficient Delivery Public Services. of

Economic Development is tasked with the development of land inventory for the purpose of job creation; fee and incentives program development and maintenance; various interfaces with City partners on sphere modifications, annexations, and master agreements; and regional tourism facilitation. Economic Development activities include outreach projects aimed at improving the image and perception of local communities. The Division also manages the Stanislaus County Employee Mentor Program, developed in 1999 to address the County's high dropout rate, one of the highest in the state of California at that time, and serve as a communitydriven solution to combat the potential barriers to success and learning caused by either low selfesteem. а lack of positive role models. disengagement, or a foreign language. The Division's overriding mission is to create new jobs and provide critical services to the residents of Stanislaus County. Economic Development supports the County's priorities of A Strong Local Economy, A Strong Agricultural Economy and Heritage, and A Well Planned Infrastructure System.

## BOARD OF SUPERVISORS PRIORITY AREA

The Chief Executive Office supports the Board Priority area of Efficient Delivery of Public Services by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; improve the efficiency of County government processes.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Chief Executive Office include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Successfully designed a two-year budget strategy and budget template for implementation in 2018-2019
- Implemented Phase II of Public Safety Restoration and initiated the early implementation of Phase III
- Refined the County Budget as a policy document to include performance metrics and the implementation of performance outcomes as part of the 2017-2018 Final Budget document
- Successfully completed key construction projects, including the opening of the Stanislaus Veterans Center and the AB 900 Phase II Public Safety Center Expansion project
- Implemented Phase II of the Technology Innovation Program to fund the development of enterprise-wide automation projects designed to move customers online instead of in-line

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Complete updates to County systems and expand training programs provided to County budget managers and staff, including workshops and one-on-one sessions, in preparation of the transition to a two-year budget process beginning in 2018-2019
- In 2017-2018, the Capital Projects Team will be responsible for the completion of the SB 1022 REACT Center (Re-Entry and Enhanced Alternatives to Custody Training Center) project which will largely complete the major expansion of the Stanislaus County Public Safety Center; additional major activities include the completion of the Americans with Disabilities (ADA) Plan, Turlock Library Expansion, Emergency Operations Centers Planning and Enhancement, Health Services Agency Visioning, Business and Master Planning and a number of other key planning, design and construction initiatives
- Complete a comprehensive update of the Public Facilities Fees Program
- Re-brand Human Resources to focus on enhanced recruitment and retention strategies to ensure a thriving County organization supported by a quality workforce
- Focus on performance visioning by working with departments to develop valuable performance metrics in order to monitor, improve, and report out on outcomes that make an impact in the community

## BUDGETS WITHIN THE CHIEF EXECUTIVE OFFICE INCLUDE:

- Operations and Services (includes Clerk of the Board)
- Office of Emergency Services/Fire Warden (budget located in A Safe Community)
- Risk Management (budget located separately with Self-Insurance Funds)

#### **KEY CHALLENGES AND OPPORTUNITIES**

As the Department continues to develop and implement the two-year budget process, the Chief Executive Office will be challenged to make positive changes while maintaining the integrity of the existing budget document and process while providing strong direction to County departments to ensure a smooth transition. As with most challenges, the Department will be presented with opportunities to work with departments in new and exciting ways, including the development of a transitional process that provides quality instructional training and workshops for County staff. The Chief Executive Office will continue to utilize the Budget Leadership Forum as a means to collaborate with department personnel in order to formulate the best approach and ensure maximum support during the transitional period and beyond.

## **RELATED LINKS**

For additional information about the Chief Executive Office, refer to the Department's website at: <a href="http://www.stancounty.com/ceo/">www.stancounty.com/ceo/</a>

## ST ANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Legal/Administrative

## CHIEF EXECUTIVE OFFICE—OPERATIONS AND SERVICES

Budget Unit 0100 0015000 General Fund

## SERVICES PROVIDED

This budget funds the operation, overall leadership, and effective management of County government, maintaining responsibility for finance, budget, debt management, human resources, departmental relations, public information, legislative and departmental training functions, Clerk of the Board services, capital projects, Countywide leadership development, business improvement, economic and community development, and organizational performance for the County at large.

Chief Executive Office - Operations and Services							
2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$2,306,469	\$2,469,517	\$3,082,010	\$0	\$3,082,010			
\$1,021	\$650	\$650	\$0	\$650			
\$550	\$25,000	\$25,000	\$0	\$25,000			
\$2,308,040	\$2,495,167	\$3,107,660	\$0	\$3,107,660			
\$4,689,690	\$5,579,353	\$6,389,837	\$0	\$6,389,837			
\$958,229	\$1,279,095	\$1,304,225	\$0	\$1,304,225			
\$393,583	\$414,371	\$485,174	\$0	\$485,174			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$150	\$300	\$315	\$0	\$315			
\$0	\$0	\$0	\$0	\$0			
\$6.041.652	\$7 273 110	\$8,179,551	\$0	\$8,179,551			
\$0,0 <del>4</del> 1,032	$\psi_{1}, 210, 110$	+-,,					
\$0,041,032	\$0	\$0	\$0	\$0			
	2015-2016 Actual \$0 \$0 \$0 \$0 \$2,306,469 \$1,021 \$550 \$2,308,040 \$4,689,690 \$958,229 \$393,583 \$0 \$0 \$0 \$0 \$0 \$150 \$0	2016-2017 Adopted Final Budget*           2015-2016 Actual         Final Budget*           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$1,021         \$650           \$25,000         \$25,000           \$2,308,040         \$2,469,517           \$1,021         \$650           \$25,000         \$25,000           \$2,308,040         \$2,495,167           \$4,689,690         \$5,579,353           \$958,229         \$1,279,095           \$393,583         \$414,371           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0	2016-2017 Adopted Final Budget*         2017-2018 Requested Proposed Budget*           \$0         Final Budget*         Requested Proposed Budget*           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$1,021         \$650         \$25,000           \$1,021         \$650         \$25,000           \$4,689,690         \$2,495,167         \$3,107,660           \$4,689,690         \$5,579,353         \$6,389,837           \$958,229         \$1,279,095         \$1,304,225           \$393,583         \$414,371         \$485,174           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0 <t< td=""><td>2015-2016 Adopted Actual2016-2017 Adopted Budget*2017-2018 Requested Proposed Budget2017-2018 Recommended Adjustments\$0\$2,469,517\$3,082,010\$0\$1,021\$650\$650\$0\$1,021\$650\$25,000\$25,000\$2,308,040\$2,495,167\$3,107,660\$0\$4,689,690\$5,579,353\$6,389,837\$0\$4,689,690\$5,579,353\$6,389,837\$0\$4,689,690\$5,579,353\$6,389,837\$0\$958,229\$1,279,095\$1,304,225\$0\$393,583\$414,371\$485,174\$0\$150\$300\$315&lt;</td></t<>	2015-2016 Adopted Actual2016-2017 Adopted Budget*2017-2018 Requested Proposed Budget2017-2018 Recommended Adjustments\$0\$2,469,517\$3,082,010\$0\$1,021\$650\$650\$0\$1,021\$650\$25,000\$25,000\$2,308,040\$2,495,167\$3,107,660\$0\$4,689,690\$5,579,353\$6,389,837\$0\$4,689,690\$5,579,353\$6,389,837\$0\$4,689,690\$5,579,353\$6,389,837\$0\$958,229\$1,279,095\$1,304,225\$0\$393,583\$414,371\$485,174\$0\$150\$300\$315<			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$1,385,485.

## **REVENUE AND FUNDING SOURCES**

- Fiscal Year 2017-2018 revenue is estimated at \$3,107,660, an increase of \$612,493 from the 2016-2017 Adopted Final Budget of \$2,495,167.
- Revenue is primarily made up of charges for service to other County departments and is estimated based on historical trends and the projection of costs that make up the charges for service.

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office – Operations and Services

## **BUDGET AND OPERATIONS**

- Fiscal Year 2017-2018 costs are estimated at \$8,179,551, an increase of \$906,432 from the 2016-2017 Adopted Final Budget of \$7,273,119.
- The increase includes \$66,000 approved in the 2016-2017 First Quarter Financial Report for the addition of one block-budgeted Manager II/III for Tenth Street Place. Additionally, an increase of \$76,760 was approved in Fiscal Year 2016-2017 by separate Board agenda item to fund the Stanislaus County Comprehensive Development Impact Fee update. Three additional staff were added in Fiscal Year 2016-2017.
- The Proposed Budget includes a \$763,672 increase in order to maintain current service levels due to increased costs in Salaries and Benefits, Services and Supplies, and Cost Allocation Plan charges, of which \$293,939 in General Fund contribution is required to accommodate the overall increase in costs.

## **STAFFING IMPACTS**

Total current authorized positions- 49

• The Department is requesting a classification study of one Confidential Assistant IV position in the Capital Projects Division.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$8,179,551 be approved for the Chief Executive Office – Operations and Services budget. This budget is funded by \$3,107,660 in estimated department revenue and a \$5,071,891 contribution from the General Fund.

It is also recommended to study one Confidential Assistant IV position.

Total recommended authorized positions— 49

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Transportation Terminals

## CHIEF EXECUTIVE OFFICE—AIRPORT

Budget Unit 0100 0016041 General Fund

## SERVICES PROVIDED

This budget funds improvements at the Modesto City/County Airport. The revenue received from Aircraft Taxes is used to fund this budget and is transferred to the City of Modesto for improvements to the facility. Such improvements have included maintenance of airplane hangars, installation of fire suppression systems and security improvements.

Chief Executive Office - Airport							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$0	\$0	\$0	\$0	\$0		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$147,624	\$180,000	\$190,000	\$0	\$190,000		
Other Charges	\$0	\$0	\$0	\$0	\$0		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$147,624	\$180,000	\$190,000	\$0	\$190,000		
Fund Balance	\$0	\$0	\$0	\$0	\$0		
Net County Cost	\$147,624	\$180,000	\$190,000	\$0	\$190,000		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue from Aircraft Taxes is posted once a year and is budgeted in the Discretionary Revenue Budget. Based on actuals received in Fiscal Year 2016-2017, it is estimated that the County will receive \$190,000 in estimated revenue for Budget Year 2017-2018, which is a slight increase over the prior year.
- Aircraft tax revenue has declined over the past few years, Fiscal Years 2014-2015 and 2015-2016, due to the number of aircraft in the county and the decreased value as the aircrafts age. There was a slight increase in Budget Year 2016-2017.

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office – County Operations

## BUDGET AND OPERATIONS

- The Proposed Budget includes funding in the amount of \$190,000, which is available to use as local match in securing airline service or to fund capital improvements as approved by the Airport Advisory Board during Budget Year 2017-2018.
- A status report on the capital improvements completed will be provided to the Chief Executive Office within 60 days after the end of the fiscal year.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$190,000 be approved for Chief Executive Office - Airport. This budget is funded by a \$190,000 contribution from the General Fund.

Total recommended authorized positions—0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other General

## CHIEF EXECUTIVE OFFICE—APPROPRIATIONS FOR CONTINGENCIES

Budget Unit 0100 0016071 General Fund

## SERVICES PROVIDED

This budget serves as the contingency fund for Stanislaus County. The purpose of Appropriations for Contingencies is to provide funds to meet unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions in Federal and/or State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. In order to meet these needs, adequate base funding in this budget is critical. A policy was approved in the 2015-2016 Adopted Final Budget that requires the base amount in Appropriations for Contingencies be set at a level of at least 2% of total projected General Fund revenue of the same budget year. Effective with the 2017-2018 Proposed Budget, the policy is modified to set the base amount to fund at least 2% of the average annual General Fund revenue of the preceding three fiscal years.

Funds from Appropriations for Contingencies can only be transferred to departmental operating budgets by a 4/5 vote of the Board of Supervisors.

Chief Executive Office - Appropriations for Contingencies							
2015-2016 Classification Actual		2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$0	\$0	\$0	\$0	\$0		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$0	\$0	\$0	\$0	\$0		
Other Charges	\$0	\$0	\$0	\$0	\$0		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
	\$0 \$0	\$0 \$12,948,261	\$0 \$14,659,335	\$0 \$0	\$0 \$14,659,335		
Intrafund	• -	• -	• -	• -	• -		
Intrafund Contingencies	\$0	\$12,948,261	\$14,659,335	\$0	\$14,659,335		

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office – County Operations

## **REVENUE AND FUNDING SOURCES**

• The Appropriations for Contingencies budget uses General Fund dollars to provide for County contingencies and does not receive any revenue.

## **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$14,659,335, an increase of \$1,711,074 over the 2016-2017 Adopted Final Budget of \$12,948,261.
- The Proposed Budget includes a base of \$5,914,000 to fund unexpected County needs during the year and an additional \$8,745,335 as follows:
  - Salary costs not included through the Zero-Based Budget process for Phase II General Fund departments, including rebates for departments that do not experience a 5% vacancy rate and reimbursement for termination cash-outs;
  - Department requests for budget balancing deferred to Final Budget;
  - Estimated 2018 health insurance increases, potential labor exposure, and potential retirement increases; and
  - Jail Medical for the use of the Outpatient Housing Unit in the Sheriff Detention facilities.

The following chart lists the transfers from Appropriations for contingencies for the last five years:

FISCAL PERIOD	AMOUNT TRANSFERRED
Fiscal Year 2012-2013	\$1,966,747
Fiscal Year 2013-2014	\$1,556,700
Fiscal Year 2014-2015	\$3,472,613
Fiscal Year 2015-2016	\$3,227,037
Fiscal Year 2016-2017*	\$5,713,743

\*As of 5/5/17, including Third Quarter Adjustments

## STAFFING IMPACTS

Total current authorized positions-0

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$14,659,335 be approved for Chief Executive Office – Appropriations for Contingencies. This budget is funded by a \$14,659,335 contribution from the General Fund.

Total recommended authorized positions— 0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Finance

## CHIEF EXECUTIVE OFFICE—CAPITAL IMPROVEMENT FINANCING AUTHORITY

Budget Unit 0100 0016021 General Fund

## SERVICES PROVIDED

This budget provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives.

Chief Executive Office - C.I.F.A.						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	\$0	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$32,132	\$140,633	\$140,633	\$0	\$140,633	
Other Charges	\$0	\$0	\$0	\$0	\$0	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$32,132	\$140,633	\$140,633	\$0	\$140,633	
Fund Balance	\$0	\$0	\$0	\$0	\$0	
Net County Cost	\$32,132	\$140,633	\$140,633	\$0	\$140,633	

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

• The Capital Improvement Financing Authority budget does not receive any revenue and is funded entirely by a contribution from the General Fund.

## BUDGET AND OPERATIONS

 Budget Year 2017-2018 costs are estimated at \$140,633, with no change from the Adopted Final Budget of \$140,633.

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office – County Operations

In the Budget Year 2017-2018 Proposed Budget, service levels were maintained at the Fiscal Year 2016-2017 level and include funding of \$85,513 for arbitrage and disclosure services, \$35,120 for financial advisor charges related to financing initiatives and analysis, and \$20,000 for commercial insurance.

#### **STAFFING IMPACTS**

Total current authorized positions— 0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$140,633 be approved for the Chief Executive Office – Capital Improvement Financing Authority. This budget is funded by a \$140,633 contribution from the General Fund.

Total recommended authorized positions-0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Property Management

## CHIEF EXECUTIVE OFFICE—COUNTY FACILITIES

Budget Unit 0100 0016091 General Fund

## SERVICES PROVIDED

This budget provides funding for minor facility improvements and costs associated with maintaining certain County property, including telecommunications and internet service for the United Community Center in Grayson; utilities and building and preventive maintenance associated with the Keyes Community Center, Paradise-Burbank Hall, Law Library, Mancini Hall, and 12<sup>th</sup> Street Parking Garage; and for other County facility-related expenses.

Chief Executive Office - County Facilities								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$7,512	\$5,750	\$5,750	\$0	\$5,750			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$4,038	\$0	\$0	\$0	\$0			
Other Financing Sources	\$103,643	\$0	\$0	\$0	\$0			
Total Revenue	\$115,193	\$5,750	\$5,750	\$0	\$5,750			
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0			
Services and Supplies	\$80,511	\$79,467	\$79,467	\$0	\$79,467			
Other Charges	\$564,001	\$648,609	\$648,609	\$0	\$648,609			
Fixed Assets								
Equipment	\$5,900	\$0	\$0	\$0	\$0			
Other Financing Uses	\$0	\$0	\$0	\$0	\$0			
Equity	\$0	\$0	\$0	\$0	\$0			
Intrafund	\$35,375	\$40,000	\$40,000	\$0	\$40,000			
Contingencies	\$0	\$0	\$0	\$0	\$0			
Gross Costs	\$685,787	\$768,076	\$768,076	\$0	\$768,076			
Fund Balance	\$0	\$0	\$0	\$0	\$0			
Net County Cost	\$570,594	\$762,326	\$762,326	\$0	\$762,326			

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Budget Year 2017-2018 revenue is estimated at \$5,750, with no change from the 2016-2017 Adopted Proposed Budget of \$5,750.
- Revenue for the Proposed Budget is derived from the rental of County facilities and is estimated based on historical data and projections.

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office – County Operations

## BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$768,076, with no change from the 2016-2017 Adopted Proposed Budget of \$768,076.
- In the Proposed Budget, service levels were maintained at the Fiscal Year 2016-2017 level.

## STAFFING IMPACTS

Total current authorized positions-0

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$768,076 be approved for the Chief Executive Office – County Facilities. This budget is funded by \$5,750 in estimated department revenue and a \$762,326 contribution from the General Fund.

Total recommended authorized positions—0

## STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Property Management

## CHIEF EXECUTIVE OFFICE—CROWS LANDING AIR FACILITY

Budget Unit 0100 0016046 General Fund

## SERVICES PROVIDED

The Crows Landing Air Facility budget provides funding for security and master planning of the air facility acquired from the Federal government in late 2004. The County has designated the former Crows Landing Air Facility as the Crows Landing Industrial Business Park for the purpose of job creation.

Chief Executive Office - Crows Landing Air Facility								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$173,895	\$177,535	\$181,126	\$0	\$181,126			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$83,385	\$80,000	\$80,000	\$0	\$80,000			
Other Financing Sources	\$0	\$0	\$0	\$0	\$0			
Total Revenue	\$257,280	\$257,535	\$261,126	\$0	\$261,126			
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0			
Services and Supplies	\$298,222	\$237,495	\$240,716	\$0	\$240,716			
Other Charges	\$29,641	\$20,040	\$20,410	\$0	\$20,410			
Fixed Assets	\$0	\$0	\$0	\$0	\$0			
Other Financing Uses	\$0	\$0	\$0	\$0	\$0			
Equity	\$0	\$0	\$0	\$0	\$0			
Intrafund	\$0	\$0	\$0	\$0	\$0			
Contingencies	\$0	\$0	\$0	\$0	\$0			
Gross Costs	\$327,863	\$257,535	\$261,126	\$0	\$261,126			
	<i>\\\\</i>	+==-,===						
Fund Balance	\$0	\$0	\$0	\$0	\$0			

\*Net county cost carryover savings included in the 2015-2016 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- The Chief Executive Office currently manages an agricultural lease agreement of approximately 1,112 acres. Lease revenue is a significant component to the progressive and on-going planning of this development project. Additionally, the air facility has several temporary uses throughout the year that bring in additional revenue.
- A farm lease between Stanislaus County and Melvin T. Wheeler and Sons is currently in place and terminates November 9, 2017. A new Request for Proposal will be issued early in the new fiscal year and a new lease will be in place effective November 10, 2017. The Proposed Budget assumes the current lease rate with a 2% escalator.

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office – County Operations

## BUDGET AND OPERATIONS

- The Proposed Budget includes a slight increase to balance with the estimated revenue, which includes a 2% escalator on farm lease revenue. This budget funds master planning efforts and an existing security contract with the City of Patterson, which is in effect through November 30, 2017.
- On October 15, 2013, the Board of Supervisors approved an agreement for professional services with AECOM Technical Services, Inc. for land use, engineering, and environmental consultant services for the Crows landing development project.
- The Chief Executive Office, Planning and Community Development, and Public Works Department, along with AECOM have been engaged in determining the most appropriate land use configuration/concept to serve as the basis for the project description under the California Environmental Quality Act (CEQA). The Draft Environmental Impact Report and Specific Plan for the Crows Landing Industrial Business Park project has been completed. CEQA certification is anticipated in August 2017.

## **STAFFING IMPACTS**

Total current authorized positions—0

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$261,126 be approved for Chief Executive Office – Crows Landing Air Facility. This budget is funded by \$261,126 in estimated department revenue.

Total recommended authorized positions-0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Legislative/Administrative

# CHIEF EXECUTIVE OFFICE—DEBT SERVICE

Budget Unit 0100 0016081 General Fund

# SERVICES PROVIDED

This budget provides funding for County debt obligations, including Certificates of Participation, 2012 Lease Refunding, 2013 Lease Refunding, and Tobacco Endowment Fund Debt Service.

# **Certificates of Participation**

- Created in conjunction with lease agreements, which encumber County-owned property, Certificates of Participation (COP) are securities issued and marketed to investors in a manner similar to tax-exempt bonds. Historically, Stanislaus County debt has primarily been in the form of COPs.
- In a COP transaction, the County enters into an agreement with a third party, the Stanislaus County Capital Improvements Financing Authority (CIFA), to lease an asset (normally a building) over a specific period of time at a predetermined total cost. The asset, owned by the County and leased to CIFA, is then subleased back to the County. In this transaction, CIFA sells certificates in order to make its total lease payment to the County at the beginning of the lease period. With that lump sum (advance) lease payment, the County then builds or buys the property.

The following chart reflects the Fiscal Year 2017-2018 activity for the Certificate of Participation paid off in Fiscal Year 2016-2017:

Governmental Activities	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2017	2017-2018 Debt Obligation Principal	2017-2018 Debt Obligation Interest	Remaining Principal Balance to Maturity
2007 Series A Refunding: Community Services Facility, Public Safety Center, Minimum Security Facility, Sheriff Operations Center, Agricultural Center, Ray Simon Training Center	3.65-5.75	2/1/2007	5/1/2018	\$40,540,000	\$0	\$0	\$0	\$0
TOTAL GOVERNMENTAL ACTIVITIES:				\$40,540,000	\$0	\$0	\$0	\$0

# 2012 Lease Refunding

- On July 24, 2012, the Board of Supervisors approved a resolution to refinance the 1998 A COP through a private placement financing with the Bank of the West to reduce the County's annual General Fund debt service obligation. The refinancing included the following:
  - An Amended and Restated Facilities Lease/Purchase Agreement between City-County Capital Improvements Financing Authority and the Stanislaus County Capital Improvements Financing Authority;
  - The Facilities Sublease with the Bank of the West;
  - The Assignment Agreement by and between Stanislaus County Capital Improvements Financing Authority and the Bank of the West; and
  - Supplemental Agreement between the County of Stanislaus and Bank of the West.
- The refinancing action resulted in the prepayment of the 1998 A COP and a new 2012 Lease Refunding Action in the form of a private placement with the Bank of the West.

The following chart reflects the Fiscal Year 2017-2018 activity for the private placement of the 2012 Lease Refunding:

Private Placement	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2017	2017-2018 Debt Obligation Principal	2017-2018 Debt Obligation Interest	Remaining Principal Balance to Maturity
2012 Lease Refunding Public Administration								
Center 10th Street Place	1.99	8/1/2012	6/1/2018	\$8,687,050	\$1,656,163	\$1,656,163	\$32,958	\$0
TOTAL GOVERNMENTAL ACTIVITIES:				\$8,687,050	\$1,656,163	\$1,656,163	\$32,958	\$0

#### 2013 Lease Refunding

A strategy to create capacity in the General Fund for future exposures such as the AB900 Phase II Jail Expansion staffing costs was developed and approved by the Board of Supervisors on July 16, 2013. The debt acceleration strategy for the 2004 A and 2004 B Certificates of Participation (Gallo Center, 12<sup>th</sup> Street Office and Garage, and Salida Library renovation) included an internal borrowing from the County Treasury and the one-time buy-down of \$4,650,000 of the debt as part of the refinancing plan.

The following chart reflects the Fiscal Year 2017-2018 activity for the private placement of the 2013 Lease Refunding:

Private Placement	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2017	2017-2018 Debt Obligation Principal	2017-2018 Debt Obligation Interest	Remaining Principal Balance to Maturity
2013 Lease Refunding Gallo Center for the								
Arts (Formerly 2004 A COP)	1.50	8/1/2013	8/1/2017	\$7,034,400	\$1,796,400	\$1,796,400	\$13,473	\$0
2013 Lease Refunding - 12th Street Office								
and Garage (Formerly 2004 B)	1.50	8/1/2013	8/1/2017	\$8,707,649	\$2,223,704	\$2,223,704	\$16,678	\$0
2013 Lease Refunding Nick Blom Salida								
Regional Library (Formerly 2004 B COP)	1.50	8/1/2013	8/1/2017	\$3,797,951	\$969,896	\$969,896	\$7,274	\$0
TOTAL GOVERNMENTAL ACTIVITIES:				\$19,540,000	\$4,990,000	\$4,990,000	\$37,425	\$0

# **HVAC Financing**

- On August 16, 2016, the Board of Supervisors approved a lease financing plan for the replacement of the aging and deteriorating Heating, Ventilation, and Air Conditioning (HVAC) system at the Community Services Facility (CSF). As collateral for the project, the County agreed to lease Pod C of the CSF and the improvements thereto to the Stanislaus County Capital Improvements Financing Authority (CIFA) pursuant to a Site Lease, with the County in turn subleasing Pod C and its improvements back from CIFA pursuant to a Facilities Sublease. CIFA has entered into an Agreement with the Bank of the West where it assigns rights and lease payments to the Bank of the West in exchange for \$7,775,000 in project financing.
- In order to use Pod C as collateral for the CSF HVAC project, the financing plan included the defeasance of the 2007 A COP established through an agreement between the County, the Stanislaus County CIFA, and the Bank of New York Mellon Trust Company, N.A., as Trustee. The County utilized funds held by the Trustee for the 2017-2018 payment and accelerated the payment for Fiscal Year 2016-2017.

The following chart reflects the Fiscal Year 2017-2018 activity for the private placement of the HVAC Financing:

Private Placement	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2017	2017-2018 Debt Obligation Principal	2017-2018 Debt Obligation Interest	Remaining Principal Balance to Maturity
2016 HVAC Financing - CSF Pod C Finances an HVAC system at the Community Services Agency, including pay off of 2007 A COP	2.24	8/31/2016	6/1/2031	\$7,775,000	\$7,390,000	\$455,000	\$165,536	\$6,935,000
TOTAL GOVERNMENTAL ACTIVITIES:				\$7,775,000	\$7,390,000	\$455,000	\$165,536	\$6,935,000

# **Tobacco Endowment Fund Debt Service**

- On June 6, 2000, the Board of Supervisors authorized the Chief Executive Office and the Debt Advisory Committee to securitize the County's share of Tobacco Settlement Revenues (TSR) resulting from the master settlement agreement in resolution of cigarette-smoking related litigation in 1998.
- In March 2002 and March 2006, the County sold its interest in the TSRs and those funds were placed in the Stanislaus Tobacco Endowment Funds – Series 2002 and Series 2006.
- Series 2006 Tobacco Endowment funding was used for the design-build construction of the Thomas W. Mayfield Regional Animal Services Facility and a 10% cash match requirement for Assembly Bill 900 (AB 900) Phase II Jail Construction funding as a match to the \$80 million in State lease revenue financing used to construct 552 new jail beds, a day reporting center, and intake, release, and transportation functions at the Public Safety Center site.
- The County has a discipline of repaying the Tobacco Endowment Funds both principal and lost earnings as Committed Fund balance in the General Fund to ensure these funds can be preserved and are available for future major capital purposes.
- Each of the 2006 Tobacco Endowment Funds financing are outlined below:
  - Animal Services Debt Service The Joint Powers Agency Agreement between Stanislaus County and the cities of Modesto, Ceres, Hughson, Patterson, and Waterford identified the process for debt service payments to repay the County over 25 years for the cost of the construction of the new Thomas W. Mayfield Regional Animal Services Facility. The County financed the project using funds from the County's 2006 Tobacco Endowment Fund and each partner's proportion of capitalized costs is fixed and will include the respective share for interest expense, with the payment share for the County and partnering cities based on the average intake percentage over a specific three-year period, Fiscal Year 2007-2008 through Fiscal Year 2009-2010, identified in the following table.

	2007-2008	2008-2009	2009-2010	Average
JPA Partner	Intake	Intake	Intake	Percentage
Stanislaus County	43.2%	37.5%	40.9%	40.5%
City of Modesto	41.0%	45.7%	41.9%	42.9%
City of Ceres	11.0%	11.0%	11.2%	11.1%
City of Patterson	2.3%	2.8%	2.7%	2.6%
City of Waterford	1.3%	1.7%	2.1%	1.7%
City of Hughson	1.2%	1.3%	1.2%	1.2%

• 2006 Tobacco Endowment Fund financing Plan for AB 900 Jail Construction and Coroner Re-Use of Medical Arts Building – The Board of Supervisors approved an internal borrowing from the 2006 Tobacco Endowment fund totaling \$13.2 million to fund the \$7 million cash match requirement for AB 900 Phase II Jail Construction funding and \$6.2 million for the Coroner's Re-Use of the Medical Arts Building in downtown Modesto. The Debt Advisory Committee approved the financing plan and recommended the terms of repayment of lost interest earnings to the 2006 Tobacco Endowment Fund include the provision that the aggregate interest rate shall not exceed 4.5% during the 20-year term of repayment to ensure that the total interest paid would not exceed the interest cost if the debt had been issued through a private bank placement at a fixed rate of 4.5%.

Chief Executive Office - Debt Service										
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget					
Taxes	\$0	\$0	\$0	\$0	\$0					
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0					
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0					
Revenue from use of Assets	\$446,186	\$575,860	\$1,196,396	\$0	\$1,196,396					
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0					
Charges for Service	\$1,383,346	\$1,177,930	\$1,177,930	\$0	\$1,177,930					
Miscellaneous Revenue	\$63,951	\$0	\$0	\$0	\$0					
Other Financing Sources	\$3,279,223	\$3,279,551	\$3,279,551	\$0	\$3,279,551					
Total Revenue	\$5,172,706	\$5,033,341	\$5,653,877	\$0	\$5,653,877					
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0					
Services and Supplies	\$0	\$0	\$0	\$0	\$0					
	ΨŬ	ΨŬ	φυ	ΨΟ	φΟ					
Other Charges	\$143,912	\$101,357	\$101,357	\$0 \$0	\$0 \$101,357					
Other Charges Fixed Assets	• -	• -	+-	• -	+-					
U	\$143,912	\$101,357	\$101,357	\$0	\$101,357					
Fixed Assets	\$143,912 \$0	\$101,357 \$0	\$101,357 \$0	\$0 \$0	\$101,357 \$0					
Fixed Assets Other Financing Uses	\$143,912 \$0 \$13,819,216	\$101,357 \$0 \$11,747,570	\$101,357 \$0 \$7,849,002	\$0 \$0 \$0	\$101,357 \$0 \$7,849,002					
Fixed Assets Other Financing Uses Equity	\$143,912 \$0 \$13,819,216 \$0	\$101,357 \$0 \$11,747,570 \$0	\$101,357 \$0 \$7,849,002 \$0	\$0 \$0 \$0 \$0	\$101,357 \$0 \$7,849,002 \$0					
Fixed Assets Other Financing Uses Equity Intrafund	\$143,912 \$0 \$13,819,216 \$0 (\$85,930)	\$101,357 \$0 \$11,747,570 \$0 (\$71,435)	\$101,357 \$0 \$7,849,002 \$0 (\$71,435)	\$0 \$0 \$0 \$0 \$0	\$101,357 \$0 \$7,849,002 \$0 (\$71,435)					
Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$143,912 \$0 \$13,819,216 \$0 (\$85,930) \$0	\$101,357 \$0 \$11,747,570 \$0 (\$71,435) \$0	\$101,357 \$0 \$7,849,002 \$0 (\$71,435) \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$101,357 \$0 \$7,849,002 \$0 (\$71,435) \$0					

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# REVENUE AND FUNDING SOURCES

- Budget Year 2017-2018 revenue is estimated at \$5,653,877, an increase of \$620,536 from the Fiscal Year 2016-2017 Adopted Final Budget of \$5,033,341.
- Revenue is estimated for the Proposed Budget based on historical trends for building rent, the Criminal Justice Facilities fund, and Public Facilities Fees revenue.

# **BUDGET AND OPERATIONS**

- Budget Year 2017-2018 costs are estimated at \$7,878,924, a decrease of \$3,898,568 from the 2016-2017 Adopted Final Budget of \$11,777,492.
- Debt has decreased in the 2017-2018 Proposed Budget due to the payoff of the 2007 A Refunding COP in Fiscal Year 2016-2017.

The following table reflects the debt service obligations for Fiscal Year 2017-2018, including offsetting revenue and intrafund charges of \$71,435 which will be applied to reduce the debt obligation in the Proposed Budget of \$7,878,924.

2017-2018 Debt Service										
Certificate of Participation	Description			Proposed Budget Appropriations/ Debt Obligation		Budgeted Offsetting Revenue		Total Net Debt Obligation		
2013 Lease Refunding	Gallo Center for the Arts	Aug 2017	\$	1,809,873	\$	_	\$	1,809,873		
2013 Lease Refunding	12th Street Office and Parking Garage	Aug 2017	\$	2,240,382	\$	948,293	\$	1,292,089		
2013 Lease Refunding	Salida Library	Aug 2017	\$	977,170	\$	978,990	\$	(1,820)		
2012 Lease Refunding	Public Administration Center (10th Street Place)	June 2018	\$	1,689,121	\$	792,817	\$	896,304		
HVAC Financing	Community Services Facility (Pod C)	June 2031	\$	620,536	\$	620,536	\$	-		
Other Rents and Financing Sources			\$	(71,435)	\$	2,313,241	\$	(2,384,676)		
SubTotal			\$	7,265,647	\$	5,653,877	\$	1,611,770		
2006 Tobacco Endowment Fund	AB 900 Jail Construction	June 2032	\$	511,920	\$	-	\$	511,920		
2006 Tobacco Endowment Fund	Animal Services Facility (County)	June 2035	\$	101,357	\$	-	\$	101,357		
Total			\$	7,878,924	\$	5,653,877	\$	2,225,047		

# **STAFFING IMPACTS**

Total current authorized positions-0

# RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$7,878,924 be approved for Chief Executive Office – Debt Service. This budget is funded by \$5,653,877 in estimated revenue and a \$2,225,047 contribution from the General Fund.

Total recommended authorized positions—0

# CHIEF EXECUTIVE OFFICE—FOCUS ON PREVENTION

Budget Unit 0100 0016001 General Fund

# SERVICES PROVIDED

This budget was established effective July 1, 2015, to fund the County portion of the activities and services provided through the community initiative, Focus on Prevention, approved by the Board of Supervisors on March 31, 2015, as a ten year or longer county-wide transformation process.

Focus on Prevention is a multi-sector collaborative process because no one sector alone can resolve the fundamental challenges confronting families and communities in the County. The ten sectors identified for participation include: government, business, non-profit, philanthropy, education, faith, health, neighborhoods, media and arts, sports, and entertainment. By breaking down the silos that often separate us and working together, we can increase efficiency and effectiveness, learn "what works" for us, and hold ourselves mutually accountable with our community partners and stakeholders to improve the quality of life among all Stanislaus County's residents and families. The focus is prevention, requiring that the community as a whole address root causes and not just treat the symptoms.

Focus on Prevention is driven to achieve and sustain the following results:

- Our families are healthy physically, mentally, emotionally, and spiritually.
- Our families are supported by *strong and safe neighborhoods and communities*.
- Our children and young people are getting a *first-rate education from cradle to career*.
- Our families are participating in and supported by a *healthy economy*.
- People who are homeless in Stanislaus County permanently escape homelessness.
- People who are at risk of homelessness **do not become homeless**.

The Focus on Prevention initiative has been designed in a series of phases. The first phase focused on the issues surrounding homelessness, the desire to help those who are homeless to permanently escape homelessness and how to identify those who are at risk of homelessness and develop resources so that they do not become homeless.

The Focus on Prevention has emerged as a shared community vision and foundation for ongoing transformation and culture change that will lead to tangible improvements in the lives of Stanislaus County residents. Guided by a Stewardship Council, recognized by the Board of Supervisors, and a broad network of community partners, Focus on Prevention acts as a catalyst for significant systems-level transformation and impact in preventing and reducing homelessness and has launched the second phase of planning, strengthening families.

Ultimately, this Initiative is about who we are as a County. One of the defining values for this effort is a simple declaration: "there is no other." What this means is it is up to us, all of us together, to create the future we want for all of our families and communities.

Chief Executive Office - Focus on Prevention										
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget					
Taxes	\$0	\$0	\$0	\$0	\$0					
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0					
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0					
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0					
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0					
Charges for Service	\$44,696	\$0	\$0	\$0	\$0					
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0					
Other Financing Sources	\$0	\$0	\$0	\$0	\$0					
Total Revenue	\$44,696	\$0	\$0	\$0	\$0					
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0					
Services and Supplies	\$235,825	\$1,000,000	\$1,000,000	\$0	\$1,000,000					
Other Charges	\$0	\$0	\$0	\$0	\$0					
Fixed Assets	\$0	\$0	\$0	\$0	\$0					
Other Financing Uses	\$0	\$0	\$0	\$0	\$0					
Equity	\$0	\$0	\$0	\$0	\$0					
Intrafund	\$0	\$0	\$0	\$0	\$0					
Contingencies	\$0	\$0	\$0	\$0	\$0					
Gross Costs	\$235,825	\$1,000,000	\$1,000,000	\$0	\$1,000,000					
Fund Balance	\$0	\$0	\$0	\$0	\$0					
Net County Cost	\$191,129	\$1,000,000	\$1,000,000	\$0	\$1,000,000					

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

- The Chief Executive Office Focus on Prevention budget does not receive any revenue and is funded entirely by a contribution from the General Fund. The Board of Supervisors has a stated commitment to provide \$1,000,000 each year throughout the term of the initiative.
- External partner and Community support for the Focus on Prevention efforts is administered by the United Way, acting as the Fiscal Agent and Administrator for facilitation, planning, and outcomes development.

# BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$1,000,000, with no change from the 2016-2017 Adopted Final Budget.
- A comprehensive multi-year proposal for Focus on Prevention will be presented to the Board of Supervisors in late Spring 2017 that will rely on existing appropriations to further integrate the Initiative within the County organization.
- The Stewardship Council has initiated planning to ensure an equal commitment to sustainability from our community multi-sector partners.

# STAFFING IMPACTS

Total current authorized positions— 0

# RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$1,000,000 be approved for the Chief Executive Office – Focus on Prevention budget. This budget is funded by a \$1,000,000 contribution from the General Fund.

Total recommended authorized positions-0

# CHIEF EXECUTIVE OFFICE—GENERAL FUND CONTRIBUTION TO OTHER PROGRAMS Budget Unit 0100 0016401

General Fund

# SERVICES PROVIDED

This budget funds those programs for which no State or Federal mandate exists. These programs have a General Fund contribution as a result of a Board of Supervisors' policy decision or contractual obligation. This budget also includes payments to outside agencies.

Funding for those programs that have a State or Federal requirement for local dollars as match or maintenance of effort are in the Chief Executive Office – Mandated County Match budget.

Chief Executive Office - General Fund Contribution to Other Programs										
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget					
Taxes	\$0	\$0	\$0	\$0	\$0					
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0					
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0					
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0					
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0					
Charges for Service	\$218,570	\$0	\$0	\$0	\$0					
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0					
Other Financing Sources	\$0	\$0	\$0	\$0	\$0					
Total Revenue	\$218,570	\$0	\$0	\$0	\$0					
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0					
Services and Supplies	\$0	\$0	\$0	\$0	\$0					
Other Charges	\$4,237,406	\$4,419,234	\$3,879,312	\$0	\$3,879,312					
Fixed Assets	\$0	\$0	\$0	\$0	\$0					
Other Financing Uses	\$3,341,905	\$3,567,644	\$1,640,222	\$122,921	\$1,763,143					
Equity	\$0	\$0	\$0	\$0	\$0					
Intrafund	\$0	\$0	\$0	\$0	\$0					
Contingencies	\$0	\$0	\$0	\$0	\$0					
Gross Costs	\$7,579,311	\$7,986,878	\$5,519,534	\$122,921	\$5,642,455					
Fund Balance	\$0	\$0	\$0	\$0	\$0					
Net County Cost	\$7,360,741	\$7,986,878	\$5,519,534	\$122,921	\$5,642,455					

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

• The Chief Executive Office – General Fund Contribution to Other Programs budget does not receive any revenue and is funded entirely by a contribution from the General Fund.

# **BUDGET AND OPERATIONS**

- Fiscal Year 2017-2018 costs are estimated at \$5,642,455, a decrease of \$2,344,423 from the 2016-2017 Adopted Final Budget of \$7,986,878.
  - The overall decrease in the 2017-2018 Proposed Budget is due to the following adjustments:
    - A decrease of \$55,543 for the CEO DOJ Drug and Alcohol program as the program will use fund balance;
    - A decrease of \$1,000,000 for the CEO Stanislaus Veterans Center one-time costs associated with start-up costs for the center;
    - An increase of \$12,525 to fund the District Attorney Unserved/Underserved Victims Advocacy and Outreach Program per grant agreement;
    - A decrease of \$2,733 for the District Attorney Victim Compensation Program one-time costs;
    - A decrease of \$4,795 for the General Services Agency 12<sup>th</sup> Street Office Building due to a reduction in costs;
    - An increase of \$122,921 to fund Environmental Resources Code Enforcement restoration;
    - An increase of \$83 to fund the Local Area Formation Commission due to updated costs;
    - A decrease of \$540,105 for North McHenry Sales Tax based on updated projections;
    - A decrease of \$876,000 for Public Works one-time costs for leveraging in 2016-2017; and
    - A decrease of \$776 for Sheriff Court Security based on updated Cost Allocation Plan (CAP) charges.

General Fund contributions for the various departments, agencies, and programs supported by this budget are listed in the following table:

				2017-2018
	2016-2017		2017-2018	Recommended
	Adopted Final	Base	Recommended	Proposed
Fund/Department	Budget	Adjustments	Adjustments	Budget
Area Agency on Aging	\$ 292,922	\$-	\$-	\$ 292,922
Chief Executive Office - County Fire Service Fund	212,988	-	-	212,988
Chief Executive Office - DOJ Drug & Alcohol	55,543	(55,543)	-	-
Chief Executive Office - Stanislaus Veterans Center	1,100,000	(1,000,000)	-	100,000
District Attorney - Elder Abuse Advocacy & Outreach	7,787	-	-	7,787
District Attorney - Real Estate Fraud	153,115	-	-	153,115
District Attorney - Unserved/Underserved	-	12,525	-	12,525
District Attorney - Victim Compensation Program	23,027	(2,733)	-	20,294
Environmental Resources	183,753	-	122,921	306,674
General Services Agency - 12th Street Office Building	25,295	(4,795)	-	20,500
Law Library	54,240	-	-	54,240
Library	491,810	-	-	491,810
Local Area Formation Commission (LAFCO)	188,605	83	-	188,688
North McHenry Sales Tax	2,740,105	(540,105)	-	2,200,000
Public Works	921,000	(876,000)	-	45,000
Sheriff - Court Security	100,304	(776)	-	99,528
Stanislaus Animal Services Agency (SASA)	1,432,102	-	-	1,432,102
Stanislaus Council of Governments (StanCOG)	4,282	-	-	4,282
Other General Fund Contributions Total	\$ 7,986,878	\$ (2,467,344)	\$ 122,921	\$ 5,642,455

# STAFFING IMPACTS

Total current authorized positions-0

### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$5,642,455 be approved for the Chief Executive Office – General Fund Contribution to Other Programs budget. This budget is funded by a \$5,642,455 contribution from the General Fund.

Total recommended authorized positions-0

# CHIEF EXECUTIVE OFFICE—GENERAL FUND MATCH VEHICLE LICENSE FEE

Budget Unit 0100 0016051 General Fund

# SERVICES PROVIDED

This budget receives and distributes Vehicle License Fee realignment revenue and is used to fund Stanislaus County Public Health, Mental Health, and Social Service programs. This revenue constitutes forty percent (40%) of the Realignment Trust and is a major funding source for County health programs. Vehicle License Fee General Fund monies received by the County are transferred to the programs within the Realignment Trust Funds.

Public Health realignment funds are apportioned according to the following percentages set by Board of Supervisors policy: Public Health at 72%, Environmental Resources at 17%, and Clinics and Ancillary Services at 11%. As a result of the implementation of the Medi-Cal Expansion component of the Patient Protection and Affordable Care Act, and as required by Assembly Bill (AB) 85, there is no apportionment for the Indigent Health Care Program due to the lower level of spending required in the Medically Indigent Adult (MIA) program.

Chief Executive Office - General Fund Match - VLF										
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget					
Taxes	\$0	\$0	\$0	\$0	\$0					
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0					
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0					
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0					
Intergovernmental Revenue	\$25,287,844	\$24,068,814	\$27,075,000	\$0	\$27,075,000					
Charges for Service	\$0	\$0	\$0	\$0	\$0					
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0					
Other Financing Sources	\$0	\$0	\$0	\$0	\$0					
Total Revenue	\$25,287,844	\$24,068,814	\$27,075,000	\$0	\$27,075,000					
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0					
Services and Supplies	\$0	\$0	\$0	\$0	\$0					
Services and Supplies Other Charges	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0					
••	• -	• -	• -	• -	+ -					
Other Charges	\$0	\$0	\$0	\$0	\$0					
Other Charges Fixed Assets	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0					
Other Charges Fixed Assets Other Financing Uses	\$0 \$0 \$25,329,056	\$0 \$0 \$24,068,814	\$0 \$0 \$27,075,000	\$0 \$0 \$0	\$0 \$0 \$27,075,000					
Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$0 \$25,329,056 \$0	\$0 \$0 \$24,068,814 \$0	\$0 \$0 \$27,075,000 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$27,075,000 \$0					
Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$25,329,056 \$0 \$0	\$0 \$0 \$24,068,814 \$0 \$0	\$0 \$0 \$27,075,000 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$27,075,000 \$0 \$0					
Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$25,329,056 \$0 \$0 \$0	\$0 \$0 \$24,068,814 \$0 \$0 \$0	\$0 \$0 \$27,075,000 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$27,075,000 \$0 \$0 \$0					

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

- Budget Year 2017-2018 revenue is estimated at \$27,075,000, which is an increase of \$3,006,186 from the 2016-2017 Adopted Final Budget.
- This revenue is estimated based on five-year historical data and trends along with projections for the 2016-2017 Fiscal Year-end.

# BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$27,075,000, which is an increase of \$3,006,186 from the 2016-2017 Adopted Final Budget.
- This budget is a pass-through fund with all Vehicle License Fees received distributed to affiliated programs and expenditures will always equal revenue.

# STAFFING IMPACTS

Total current authorized positions— 0

# RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$27,075,000 be approved for the Chief Executive Office – General Fund Match Vehicle License Fee budget. This budget is funded by \$27,075,000 in estimated revenue from Vehicle License Fees.

Total recommended authorized positions-0

# CHIEF EXECUTIVE OFFICE—MANDATED COUNTY MATCH

Budget Unit 0100 0016061 General Fund

# SERVICES PROVIDED

This budget contains local funds used to leverage Federal and State funding for a variety of programs and functions that have a mandated match or maintenance of effort requirement.

Chief Executive Office - Mandated County Match										
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget					
Taxes	\$0	\$0	\$0	\$0	\$0					
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0					
Fines, Forfeitures, Penalties	\$385	\$0	\$0	\$0	\$0					
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0					
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0					
Charges for Service	\$0	\$0	\$0	\$0	\$0					
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0					
Other Financing Sources	\$0	\$0	\$0	\$0	\$0					
Total Revenue	\$385	\$0	\$0	\$0	\$0					
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0					
Services and Supplies	\$0	\$0	\$0	\$0	\$0					
Other Charges	\$0	\$0	\$0	\$0	\$0					
Fixed Assets	\$0	\$0	\$0	\$0	\$0					
Other Financing Uses	\$16,653,979	\$17,278,797	\$17,450,722	\$0	\$17,450,722					
Equity	\$0	\$0	\$0	\$0	\$0					
Intrafund	\$0	\$0	\$0	\$0	\$0					
Contingencies	\$0	\$0	\$0	\$0	\$0					
Gross Costs	\$16,653,979	\$17,278,797	\$17,450,722	\$0	\$17,450,722					
Fund Balance	\$0	\$0	\$0	\$0	\$0					
Net County Cost	\$16,653,594	\$17,278,797	\$17,450,722	\$0	\$17,450,722					

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

• The Chief Executive Office – Mandated County Match budget does not receive any revenue and is funded entirely by a contribution from the General Fund.

# BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$17,450,722, which is an increase of \$171,925 from the 2016-2017 Adopted Final Budget of \$17,278,797.
- The overall increase in the 2017-2018 Proposed Budget is due to the following adjustments:

- An increase of \$169,089 in base for Community Services Agency In-Home Supportive Services Provider Wages due to the Memorandum of Understanding (MOU) approved by the Board of Supervisors in Fiscal Year 2016-2017; and
- An increase of \$2,836 in base for Community Services Agency IHSS Public Authority Benefits due to the MOU approved by the Board of Supervisors in Fiscal Year 2016-2017.

The Mandated Match for the various departments and programs supported by this budget are listed in the following table:

	2016-2017		2017-2018	2017-2018 Recommended
	Adopted Final	Base	Recommended	Proposed
Fund/Department	Budget	Adjustments	Adjustments	Budget
Behavioral Health and Recovery Services (BHRS)	\$ 825,359	\$-	\$-	\$ 825,359
BHRS - Public Guardian	1,155,565	-	-	1,155,565
Community Services Agency (CSA) General Assistance	540,703	-	-	540,703
CSA -IHSS Public Authority Administration	24,281	-	-	24,281
CSA - IHSS Provider Wages	2,379,242	169,089	-	2,548,331
CSA - IHSS Public Authority Benefits	81,000	2,836	-	83,836
CSA - Public Assistance	1,921,818	-	-	1,921,818
CSA - Services and Support	3,855,617	-	-	3,855,617
Environmental Resources	727,837	-	-	727,837
Health Services Agency - Clinic and Ancillary Services	3,113,397	-	-	3,113,397
Health Services Agency - Indigent Health Care	300,000	-	-	300,000
Health Services Agency - Public Health	2,353,978	-	-	2,353,978
Other General Fund Contributions Total	\$ 17,278,797	\$ 171,925	\$-	\$ 17,450,722

# **STAFFING IMPACTS**

Total current authorized positions-0

# **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$17,450,722 be approved for the Chief Executive Office – Mandated County Match budget. This budget is funded by a \$17,450,722 contribution from the General Fund.

Total recommended authorized positions— 0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Plant Acquisition

# CHIEF EXECUTIVE OFFICE—PLANT ACQUISITION

Budget Unit 0100 0016031 General Fund

# SERVICES PROVIDED

This budget provides funding for the acquisition, repair, and remodel of existing and new County facilities.

Chief Executive Office - Plant Acquisition						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$42,402	\$0	\$0	\$0	\$0	
Other Financing Sources	\$614,492	\$0	\$0	\$0	\$0	
Total Revenue	\$656,894	\$0	\$0	\$0	\$0	
Salaries and Benefits	\$262,049	\$83,325	\$83,325	\$0	\$83,325	
Services and Supplies	\$2,426,199	\$3,159,750	\$3,159,750	\$0	\$3,159,750	
Other Charges	\$38,985	\$89,460	\$89,460	\$0	\$89,460	
Fixed Assets						
Equipment	\$0	\$460,000	\$0	\$0	\$0	
Other Financing Uses	\$16,407	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$750	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$2,744,390	\$3,792,535	\$3,332,535	\$0	\$3,332,535	
Fund Balance	\$0	\$0	\$0	\$0	\$0	
Net County Cost	\$2,087,496	\$3,792,535	\$3,332,535	\$0	\$3,332,535	

\*Net county cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

• The CEO – Plant Acquisition budget does not receive any revenue and is funded entirely by a contribution from the General Fund.

# BUDGET AND OPERATIONS

- Budget Year 2017-2018 costs are estimated at \$3,332,535, which is a decrease of \$460,000 from the Adopted Final Budget of \$3,792,535.
- The Proposed Budget includes a \$460,000 decrease due to the elimination of start-up costs associated with the new Stanislaus Veterans Center in Fiscal Year 2016-2017.

• The Proposed Budget provides funding for \$2 million of deferred maintenance of several of the County facilities, including upgrades to the water pump system at the 12<sup>th</sup> Street Garage and upgrades to the Heating, Ventilation, and Air Conditioning system at 1021 I Street and Office of Emergency Services. At this level of funding, the Department prioritizes funding for the acquisition, repair, and remodel of existing County facilities.

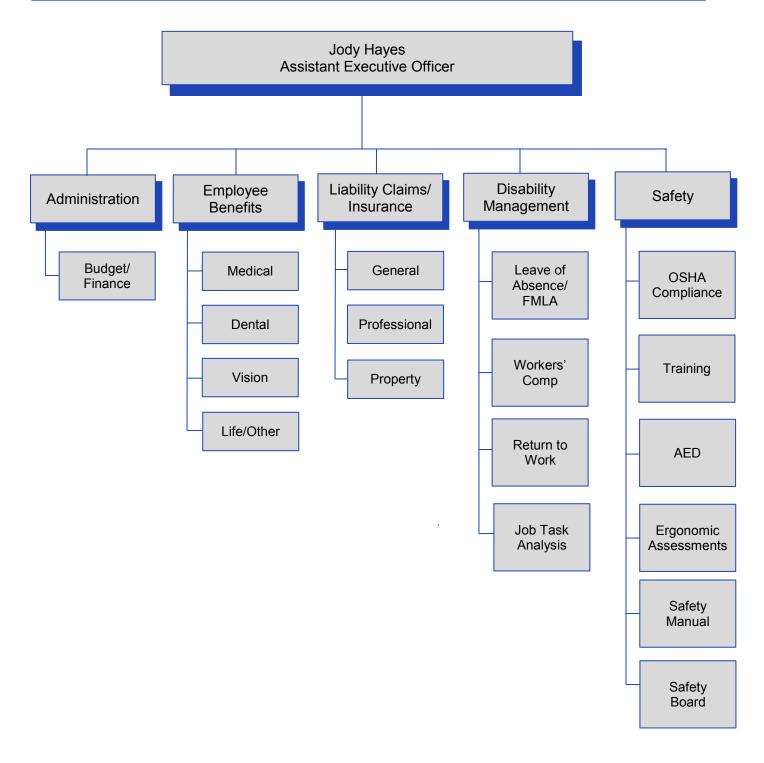
#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$3,332,535 be approved for Chief Executive Office – Plant Acquisition. This budget is funded by a \$3,332,535 contribution from the General Fund.

Total recommended authorized positions— 0



1010 10<sup>th</sup> Street, Suite 5900, Modesto, CA 95354 Tel: (209) 525-5710 http://www.stancounty.com/riskmgmt

CHIEF EXECUTIVE OFFICE— RISK MANAGEMENT DIVISION/ SELF-INSURANCE FUNDS Jody Hayes, Assistant Executive Officer

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$78,228,938
Use of Fund Balance	\$460,000
Net County Cost	\$256,599
Gross Costs	\$78,945,537
% Funded by General Fund	0.3%
Total Allocated Positions	12

# MISSION STATEMENT

To be an organization delivering progressive risk management services valued by County departments and customers.

#### DEPARTMENT SERVICES AND PROGRAMS

The Chief Executive Office – Risk Management Division administers nine budgets in five functional areas including Administration, Employee Benefits (medical, dental, vision, life, and unemployment insurance), Liability Claims/Insurance (general and professional liability), Disability Management (workers' compensation), and Safety. Fiscal responsibilities for the Division are contained in one General Fund Budget and eight Internal Service Fund Budgets.

The **Administration** unit oversees all staffing and budget-related functions, as well as County-wide safety efforts. The General Fund budget contains all allocated positions and costs related to staffing the Risk Management programs. These costs are then billed to all County departments through the Cost Allocation Plan.

The Employee Benefits unit provides medical, dental, vision, and life insurance to approximately 3,700 participants, including full-time County employees, COBRA participants, and their families. In addition, the medical program is offered to pre-Medicare (under age 65) retirees. Unemployment Insurance is provided to approximately 4,400 County employees, including part-time and seasonal employees. The medical, dental, vision, and unemployment insurance programs are self-funded, which means that claims are paid on a fee-forservice basis, and rates are established based on underwriting for the programs. Purchased individual stop loss insurance coverage provides funding for catastrophic medical and pharmaceutical claims in excess of the County's deductible per participant per calendar year.

The **Liability Claims/Insurance** unit provides for the funding of property, casualty, surety, fiduciary, and excess insurance premiums; liability, auto and medical claim losses; self-insured retention; legal defense; actuarial services; operations and general County overhead.

The Disability Management unit provides for a selfinsured Workers' Compensation program for injured County employees who have sustained an injury or illness, which arises out of employment and the course of employment with the County. The unit also provides medical leaves of absences, including Family Medical Leave Act (FMLA), a return to work program to allow injured employees to perform modified tasks and/or work schedules while they continue to heal, and job task analysis which identifies the environmental factors, physical and functional demands for most County job classifications. The County Occupational Safety and Health Administration (OSHA) Incident rate for Stanislaus County, which is considerably lower than the incident rates for comparable local governments in California, is an indicator of the on-going efforts of the County's safety program in controlling the severity and frequency of work-related injuries.

The **Safety** unit provides assistance to County departments to ensure staff tasks and business processes are in compliance with OSHA regulations. The unit offers emergency response and safety

training courses for County employees and volunteers including CPR First Aid, Ergonomics and Driver Improvement. The unit also administers Department of Motor Vehicles Pull Notice Program to promote driver safety through review of active County driver records; maintains and updates the County Safety Manual and Safety forms; and oversees the deployment, maintenance, and replacement of Automated External Defibrillator (AED) units stationed at all County departments, and in high risk field worksite locations and designated County vehicles.

#### BOARD OF SUPERVISORS PRIORITY AREA

The Chief Executive Office - Risk Management Division supports the Board Priority areas of Efficient Delivery of Public Services and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; Improve the efficiency of County government processes; and Explore, identify, and evaluate opportunities for effective partnerships.

#### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Chief Executive Office - Risk Management Division include:

### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Disability Management worked with the Chief Executive Office (CEO) Human Resources (HR) staff to evaluate the pre-employment drug testing and physical evaluation process to align with State and Federal requirements; CEO-HR staff will make recommendations to the Board of Supervisors for any changes to the existing protocols
- Employee Benefits implemented a comprehensive employee wellness program supporting health education, recreation, and social networking to encourage healthy lifestyles for the County workforce
- Liability and Insurance continued to work with County Counsel and the California State Association of Counties (CSAC) – Excess Insurance Authority (EIA) on implementing the County's updated insurance requirements and contract language templates
- Safety continued to track department training compliance, revised safety policies as appropriate, and continued to promote safety throughout the organization to maintain the County's lower-than-average Occupational Safety and Health Administration (OSHA) incident rate

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Disability Management implement the Absence Management module in PeopleSoft to allow a more indepth tracking and monitoring of protected leaves of absence in compliance with State and Federal leave laws
- Employee Benefits evaluate, revise, and implement benefit processing improvements, more fully utilizing PeopleSoft and the automated benefits processing module including Employee Self Service
- Liability and Insurance continue to work with County Counsel and CSAC–EIA, Purchasing, and Strategic Business Technology (SBT) to have insurance requirement documents updated, online, connected with Purchasing functions, and integrated with the Contract Insurance Management System (CIMS)
- Safety continue to monitor the County's overall safety compliance and continue reviewing and updating the safety policies as appropriate; evaluate existing training programs to identify areas for improvement; and develop a comprehensive compliance audit tool to assist departments in evaluating their safety compliance

# **KEY CHALLENGES AND OPPORTUNITIES**

- A challenge in the upcoming fiscal year is to work with the Medical Self-Insurance program consultants and third party administrators to identify and implement progressive strategies to stabilize the rising costs of medical and pharmacy claims and maintain quality medical services at affordable rates for the County, employees, and retirees.
- The current health insurance agreement with County employees expires on December 31, 2017. The provider agreements that comprise the Stanislaus County Partners in Health (SCPH) network also expire at the same time. In order to determine the providers who will participate in the SCPH network for the period of 2018 2020, benefit consultants have issued a Request for Information (RFI) to all potential future healthcare partners. The results of the RFI will be shared with unions during healthcare negotiations in the fall of 2017.
- An opportunity exists to engage more employees in the new Wellness Program and encourage and assist them in taking steps towards a healthier and more fulfilling lifestyle.
- The President's campaign promise to repeal and replace the Affordable Care Act (ACA) could potentially have impacts to the County's healthcare programs.

# **RELATED LINKS**

For additional information about the Chief Executive Office - Risk Management Division, refer to the Department's website at: <u>www.stancounty.com/riskmgmt/</u>.

# CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION

Budget Unit 0100 0015600 General Fund

# SERVICES PROVIDED

This budget funds personnel and administrative operations of the CEO-Risk Management Division. The Division administers nine budgets in five functional areas including Administration, Employee Benefits (medical, dental, vision, life, and unemployment insurance), Liability Claims/Insurance (general and professional liability), Disability Management (workers' compensation), and Safety.

Chief Executive Office - Risk Management Division						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$1,306,840	\$1,392,697	\$1,450,029	\$0	\$1,450,029	
Miscellaneous Revenue	\$308	\$0	\$1,250	\$0	\$1,250	
Other Financing Sources	\$143	\$0	\$0	\$0	\$0	
Total Revenue	\$1,307,291	\$1,392,697	\$1,451,279	\$0	\$1,451,279	
Salaries and Benefits	\$1,315,099	\$1,616,443	\$1,524,602	\$0	\$1,524,602	
Services and Supplies	\$81,170	\$225,200	\$88,650	\$0	\$88,650	
Other Charges	\$79,675	\$84,614	\$94,314	\$0	\$94,314	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$300	\$312	\$0	\$312	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$1,475,944	\$1,926,557	\$1,707,878	\$0	\$1,707,878	
Gross Costs Fund Balance	\$1,475,944 \$0	\$1,926,557 \$0	\$1,707,878 \$0	\$0 \$0	\$1,707,878 \$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$268,913.

# **REVENUE AND FUNDING SOURCES**

Revenue is estimated for the 2017-2018 Proposed Budget using the Cost Allocation Plan process to bill budgeted direct and allocated administrative costs to functions within the Risk Management Division, and general operating and remaining administrative costs to departments receiving Risk Management services based on the number of employees paid on January 4, 2017. Also included is estimated revenue for the annual Staples rebate based on the current year actual amount.

# **BUDGET AND OPERATIONS**

- Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017.
- The Proposed Budget includes a \$218,679 decrease in appropriations due to one-time large purchases in Fiscal Year 2016-2017 to add and replace all County Automated External Defibrillators (AEDs), and several termination cashouts including a long-term employee who was replaced at a lower salary and benefits rate. The result is a lower Net County Cost for Budget Year 2017-2018.

#### **STAFFING IMPACTS**

Total current authorized positions-12

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,707,878 be approved for the Chief Executive Office – Risk Management Division. This budget is funded by \$1,451,279 in estimated departmental revenue and a \$256,599 contribution from the General Fund.

Total recommended authorized positions— 12

# CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION DENTAL SELF-INSURANCE

Fiscal Unit 5101 0018101 Internal Service Fund

# SERVICES PROVIDED

This budget funds dental benefits and services for approximately 3,700 full-time County employees, COBRA participants, and their families. The claims administration for the County's self-insured dental program will continue to be provided by Delta Dental.

Chief Executive Office - Dental Self-Insurance							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$12,211	\$10,000	\$12,300	\$0	\$12,300		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$3,950,420	\$4,290,000	\$4,629,327	\$0	\$4,629,327		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$3,962,631	\$4,300,000	\$4,641,627	\$0	\$4,641,627		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$3,979,476	\$4,251,438	\$4,587,171	\$0	\$4,587,171		
Other Charges	\$41,477	\$48,562	\$54,456	\$0	\$54,456		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$4,020,953	\$4,300,000	\$4,641,627	\$0	\$4,641,627		
Retained Earnings	\$58,322	\$0	\$0	\$0	\$0		
Net County Cost	\$0	\$0	\$0	\$0	\$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

 Revenue is estimated for the 2017-2018 Proposed Budget using the 2017 Delta Dental Core and Dental Buy-Up Insurance rates, the most recent enrollment data, and a 7.5% rate increase effective January 1, 2018. Interest revenue is estimated based on Fiscal Year 2016-2017 projections.

# **BUDGET AND OPERATIONS**

- Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017 and allow for some minor growth.
- The Proposed Budget includes a \$341,627 increase in order to maintain current service levels due to increased costs in claims for dental care services and administrative and program management fees.

# STAFFING IMPACTS

Total current authorized positions-0

# **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,641,627 be approved for Chief Executive Office – Risk Management Division Dental Self-Insurance. This budget is funded by \$4,641,627 in estimated departmental revenue.

Total recommended authorized positions—0

# CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION GENERAL LIABILITY SELF-INSURANCE

Budget Unit 5051 0018051 Internal Service Fund

# SERVICES PROVIDED

This budget funds auto, property, casualty, surety, fiduciary and excess insurance premiums; auto, liability and medical claim losses; self-insured retention; legal defense; actuarial services; and operations and administrative costs associated with these programs.

Chief Executive Office - General Liability						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$52,067	\$20,000	\$45,000	\$0	\$45,000	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$5,201,188	\$4,855,150	\$3,562,968	\$0	\$3,562,968	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$81,250	\$0	\$0	\$0	\$0	
Total Revenue	\$5,334,505	\$4,875,150	\$3,607,968	\$0	\$3,607,968	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$3,987,672	\$4,647,598	\$4,338,271	\$0	\$4,338,271	
Other Charges	\$188,205	\$227,552	\$269,697	\$0	\$269,697	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$721	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$4,176,598	\$4,875,150	\$4,607,968	\$0	\$4,607,968	
Retained Earnings	(\$1,157,907)	\$0	\$1,000,000	\$0	\$1,000,000	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

Revenue is estimated for the 2017-2018 Proposed Budget using the Cost Allocation Plan process to bill budgeted costs to departments based on experience and exposure components. The experience component represents 70% of the charges and reflects seven years of loss history. The exposure component represents 30% of the charges and is based on the number of employees paid on January 4, 2017, as well as the number of miles driven in 2016. Revenue estimates are also based on property values and costs for insurance premiums. Interest revenue is estimated based on Fiscal Year 2016-2017 projections.

 General Liability retained earnings balance is projected to be \$2,398,338 on July 1, 2017. The Proposed Budget includes the use of \$1,000,000 in retained earnings to offset department charges and reduce the retained earnings balance to be more in line with the State Controller's Office (SCO) allowable balance.

# BUDGET AND OPERATIONS

- Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017.
- The Proposed Budget includes a \$267,182 decrease in order to maintain current service levels due to decreased costs in estimated legal defense fees based on a file review held in February, offset by increased costs in Cost Allocation Plan (CAP) charges. The next attorney file review will be conducted in October 2017 and adjustments will be requested in the 2017-2018 Mid-Year Financial Report, if needed.

# **STAFFING IMPACTS**

Total current authorized positions-0

# RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$4,607,968 be approved for Chief Executive Office – Risk Management Division General Liability Self-Insurance. This budget is funded by \$3,607,968 in estimated departmental revenue and \$1,000,000 in departmental retained earnings.

Total recommended authorized positions-0

# CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION MEDICAL SELF-INSURANCE

Budget Unit 5091 0018091 Internal Service Fund

# SERVICES PROVIDED

This budget funds medical insurance for approximately 3,500 participants, including full-time County employees, COBRA participants, pre-Medicare (under age 65) retirees, and their families. Depending on where participants reside, they are either enrolled in the Stanislaus County Partners in Health (SCPH) or Anthem Blue Cross plan. Within each of those plans, participants have the option of choosing a High Deductible Health Plan (HDHP) or Exclusive Provider Organization (EPO) plan. The HDHP option is accompanied by a Health Savings Account (HSA) that is funded by both Stanislaus County and employee contributions. There are approximately 200 retiree participants who pay 100% of their individual premium costs for participation in the County-sponsored medical insurance program.

Chief Executive Office - Medical Self-Insurance						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$164,595	\$100,000	\$150,000	\$0	\$150,000	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$54,543,544	\$56,400,000	\$60,738,932	\$0	\$60,738,932	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$54,708,139	\$56,500,000	\$60,888,932	\$0	\$60,888,932	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$51,283,873	\$53,500,000	\$60,088,932	\$0	\$60,088,932	
Other Charges	\$0	\$0	\$0	\$0	\$0	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingonaioa	\$0	\$0	\$0	\$0	\$0	
Contingencies	÷÷					
Gross Costs	\$51,283,873	\$53,500,000	\$60,088,932	\$0	\$60,088,932	
	• •	\$53,500,000 (\$3,000,000)	\$60,088,932 (\$800,000)	\$0 \$0	\$60,088,932 (\$800,000)	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

• Revenue is estimated for the 2017-2018 Proposed Budget using the 2017 Insurance rates for the Stanislaus County Partners in Health and Anthem Blue Cross High Deductible Health Plan (HDHP) and Exclusive

Provider Organization (EPO) plans and the most recent enrollment data, and includes a 7.5% rate increase effective January 1, 2018. Interest revenue is estimated based on Fiscal Year 2016-2017 projections.

- The requested budget projects total revenue of \$60.9 million of which approximately \$52.8 million is funded by County departments, \$5.4 million from employee premium cost sharing, and \$2.6 million from early retirees and COBRA participants along with \$.1 million from interest earnings.
- Medical Self-Insurance Program retained earnings balance is projected to be approximately \$3.8 million on July 1, 2017. The Proposed Budget includes an \$800,000 contribution to retained earnings that is expected to result from the 2017 medical rates. This will increase the fund's retained earnings balance to \$4.6 million, which is still considerably lower than the State Controller's allowable balance of \$7 million.

#### BUDGET AND OPERATIONS

 The Proposed Budget includes a \$6.6 million increase compared to the 2016-2017 Adopted Final Budget in order to maintain current service levels due to increased costs of medical and pharmacy claims, stop loss insurance premiums, and medical administrative and management fees.

#### STAFFING IMPACTS

Total current authorized positions-0

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$60,088,932 be approved for Chief Executive Office – Risk Management Division Medical Self-Insurance. This budget is funded by \$60,888,932 in estimated departmental revenue, resulting in an increase of \$800,000 in departmental retained earnings.

Total recommended authorized positions-0

# CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION OTHER EMPLOYEE BENEFITS

Budget Unit 5093 0018093 Internal Service Fund

# SERVICES PROVIDED

This budget funds employee life insurance, management long-term disability, deferred compensation, and staff costs for administering employee benefits.

Chief Executive Office - Other Employee Benefits							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$4,741	\$4,000	\$3,500	\$0	\$3,500		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$386,065	\$350,000	\$385,489	\$0	\$385,489		
Miscellaneous Revenue	\$103,182	\$96,000	\$96,000	\$0	\$96,000		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$493,988	\$450,000	\$484,989	\$0	\$484,989		
Salaries and Benefits	\$46,289	\$0	\$0	\$0	\$0		
Services and Supplies	\$147,513	\$351,000	\$150,500	\$0	\$150,500		
Other Charges	\$301,674	\$299,000	\$394,489	\$0	\$394,489		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$495,476	\$650,000	\$544,989	\$0	\$544,989		
Retained Earnings	\$1,488	\$200,000	\$60,000	\$0	\$60,000		
Net County Cost	\$0	\$0	\$0	\$0	\$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

Administrative fee revenue is estimated for the 2017-2018 Proposed Budget using the \$2 per employee biweekly fee paid by departments for all active employees and a 2% fee for COBRA and early retiree participants. Deferred Compensation revenue is estimated at the 2016-2017 Proposed Budget amount of \$96,000, and life insurance and management long-term disability revenue are equal to the cost of the estimated insurance premiums. Interest revenue is estimated to decrease slightly due to the use of \$200,000 in retained earnings in Fiscal Year 2016-2017, which provided a refund of Deferred Compensation administrative fee revenue to program participants.

Other Employee Benefits retained earnings balance is projected to be \$194,832 on July 1, 2017, including \$130,564 restricted for the Deferred Compensation program. The Proposed Budget includes the use of \$60,000 in unrestricted retained earnings to balance the Non-Deferred Compensation program portion, leaving a balance of only \$4,268 in unrestricted retained earnings at fiscal year-end. The \$2 per employee biweekly administrative fee paid by departments and the 2% administrative fee paid by COBRA and early retiree participants are the primary sources of revenue for the Non-Deferred Compensation program portion of this fund. An analysis will be performed to determine if the \$2 per employee bi-weekly administrative fee can still support this fund or if an increase needs to be implemented beginning in Budget Year 2018-2019. The 2% administrative fee paid by COBRA participants is set by Federal regulations so it will remain unchanged.

# **BUDGET AND OPERATIONS**

- Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017.
- The Proposed Budget includes an overall decrease of \$105,011 compared to the 2016-2017 Adopted Final Budget in order to maintain current service levels due to a one-time rebate of \$200,000 in Deferred Compensation retained earnings returned to participant accounts in Fiscal Year 2016-2017, offset by \$94,989 in increased costs in contracts and Cost Allocation Plan (CAP) charges.

#### **STAFFING IMPACTS**

Total current authorized positions-0

# RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$544,989 be approved for Chief Executive Office – Risk Management Division Other Employee Benefits. This budget is funded by \$484,989 in estimated departmental revenue and \$60,000 in departmental retained earnings.

Total recommended authorized positions-0

# CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION PROFESSIONAL LIABILITY INSURANCE

Budget Unit 5061 0018061 Internal Service Fund

# SERVICES PROVIDED

This budget funds the management of claim losses, legal defense, cost of claims administration, actuarial services, and the administration of medical malpractice insurance. Effective October 1, 2014, the County is participating in a fully-insured program through California State Association of Counties – Excess Insurance Authority (CSAC-EIA) with a \$10,000 deductible per claim.

Chief Executive Office - Professional Liability							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$10,259	\$10,000	\$9,500	\$0	\$9,500		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$400,000	\$400,000	\$358,258	\$0	\$358,258		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$720	\$0	\$0	\$0	\$0		
Total Revenue	\$410,979	\$410,000	\$367,758	\$0	\$367,758		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$344,001	0540.470					
	ψ5++,001	\$510,170	\$467,755	\$0	\$467,755		
Other Charges	\$167	\$510,170 (\$170)	\$467,755 \$3	\$0 \$0	\$467,755 \$3		
		. ,		• -	. ,		
Other Charges	\$167	(\$170)	\$3	\$0	\$3		
Other Charges Fixed Assets	\$167 \$0	(\$170) \$0	\$3 \$0	\$0 \$0	\$3 \$0		
Other Charges Fixed Assets Other Financing Uses	\$167 \$0 \$81,250	(\$170) \$0 \$0	\$3 \$0 \$0	\$0 \$0 \$0	\$3 \$0 \$0		
Other Charges Fixed Assets Other Financing Uses Equity	\$167 \$0 \$81,250 \$0	(\$170) \$0 \$0 \$0	\$3 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$3 \$0 \$0 \$0		
Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$167 \$0 \$81,250 \$0 \$0	(\$170) \$0 \$0 \$0 \$0	\$3 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$3 \$0 \$0 \$0 \$0 \$0		
Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$167 \$0 \$81,250 \$0 \$0 \$0	(\$170) \$0 \$0 \$0 \$0 \$0 \$0	\$3 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$3 \$0 \$0 \$0 \$0 \$0 \$0 \$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

 Revenue is estimated for the 2017-2018 Proposed Budget using the Cost Allocation Plan process to bill budgeted costs to departments using factors such as the number of employees, four years of loss history, and estimated costs for insurance premiums. Interest revenue is estimated based on Fiscal Year 2016-2017 projections.

 Professional Liability retained earnings balance is projected to be \$371,925 on July 1, 2017. The Proposed Budget includes the use of \$100,000 in retained earnings to offset department charges and bring the program's retained earnings balance more in line with the State Controller's Office (SCO) allowable balance.

# BUDGET AND OPERATIONS

- Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017.
- The Proposed Budget includes a \$42,242 decrease in order to maintain current service levels due to decreased costs in defense attorney fees and settlement costs that will be paid directly by the insurance carrier with the County paying only the \$10,000 deductible per claim.

# **STAFFING IMPACTS**

Total current authorized positions-0

# **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$467,758 be approved for Chief Executive Office – Risk Management Division Professional Liability Insurance. This budget is funded by \$367,758 in estimated departmental revenue and \$100,000 in departmental retained earnings.

Total recommended authorized positions-0

# CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION UNEMPLOYMENT SELF-INSURANCE

Budget Unit 5071 0018071 Internal Service Fund

# SERVICES PROVIDED

This budget funds unemployment insurance for approximately 4,400 County employees including full-time, extrahelp, and personal service contractors. The claims administration for this fund continues to be provided by the program's third party administrator, TALX Corporation.

Chief Executive Office - Unemployment Insurance							
2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$8,708	\$10,000	\$5,000	\$0	\$5,000			
\$0	\$0	\$0	\$0	\$0			
\$204,450	\$210,000	\$438,500	\$0	\$438,500			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$213,158	\$220,000	\$443,500	\$0	\$443,500			
\$0	\$0	\$0	\$0	\$0			
\$463,069	\$620,000	\$543,475	\$0	\$543,475			
\$39	\$0	\$25	\$0	\$25			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$0	\$0	\$0	\$0	\$0			
\$463,108	\$620,000	\$543,500	\$0	\$543,500			
<b>**</b> • • • <b>*</b> •	£400.000	\$100.000	02	\$100,000			
\$249,950	\$400,000	\$100,000	ΨU	\$100,000			
	2015-2016 Actual \$0 \$0 \$0 \$8,708 \$0 \$204,450 \$0 \$204,450 \$0 \$0 \$213,158 \$0 \$463,069 \$39 \$0 \$463,069 \$39 \$0 \$0 \$463,069	2015-2016 Adopted           2015-2016 Actual         Final Budget*           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$204,450         \$210,000           \$0         \$0           \$204,450         \$210,000           \$0         \$0           \$204,450         \$200           \$0         \$0           \$204,450         \$210,000           \$0         \$0           \$204,450         \$200,000           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0	2016-2017         2017-2018           Adopted Actual         Final Budget*         Requested Proposed Budget           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$0         \$0         \$0           \$204,450         \$210,000         \$438,500           \$0         \$20         \$0           \$0         \$20         \$0           \$0         \$210,000         \$4438,500           \$0         \$0         \$0           \$0         \$204,450         \$210,000         \$4438,500           \$0         \$0         \$0         \$0           \$0         \$20         \$0         \$0           \$0         \$0         \$0         \$0           \$204,450         \$220,000         \$443,500           \$0         \$0         \$0         \$0           \$1         \$220,000         \$543,475         \$0           \$39         \$0         \$0         \$0           \$0         \$	2016-2017         2017-2018         2017-2018         2017-2018         2017-2018         Recommended         Adjustments         Adj			

\* Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

Revenue for the 2017-2018 Proposed Budget is increasing by \$223,500 overall due to an increase in department charges. Revenue is estimated using the Cost Allocation Plan process to charge departments \$100 per employee using a census from January 4, 2017. This is an increase of \$50 per employee from the 2016-2017 Fiscal Year. Interest is projected to be less due to the estimated use of \$400,000 in retained earnings in Fiscal Year 2016-2017 to offset department charges and the use of \$94,352 to provide a rebate to departments in the same year.

 Unemployment Self-Insurance retained earnings balance is projected to be \$161,150 on July 1, 2017. The Proposed Budget includes the use of \$100,000 in retained earnings to offset department charges and to align with the State Controller's Office (SCO) allowable balance.

# BUDGET AND OPERATIONS

- Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017.
- The Proposed Budget includes a \$76,500 decrease in appropriations due to a projected decrease in the number of unemployment filings for Budget Year 2017-2018. This is anticipated as a result of the national unemployment rate reaching the lowest level in ten years.

# **STAFFING IMPACTS**

Total current authorized positions-0

# **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$543,500 be approved for Chief Executive Office – Risk Management Division Unemployment Self-Insurance. This budget is funded by \$443,500 in estimated departmental revenue and \$100,000 in departmental retained earnings.

Total recommended authorized positions-0

# CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION VISION CARE SELF-INSURANCE

Budget Unit 5111 0018111 Internal Service Fund

# SERVICES PROVIDED

This budget funds vision benefits and services to approximately 3,650 full-time County employees, COBRA participants, and their families. Vision Service Plan (VSP) continues to administer the nationwide network of providers and processes claim payments for this fund.

Chief Executive Office - Vision Care Insurance							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$2,680	\$2,000	\$2,500	\$0	\$2,500		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$722,366	\$758,000	\$781,622	\$0	\$781,622		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$725,046	\$760,000	\$784,122	\$0	\$784,122		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$685,370	\$736,264	\$756,983	\$0	\$756,983		
Other Charges	\$19,883	\$23,736	\$27,139	\$0	\$27,139		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
	ΨΟ	ψυ	ΨΟ	φU	φυ		
Other Financing Uses	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
	• -	• -	• -	• -	• -		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses Equity	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
Other Financing Uses Equity Intrafund	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0		
Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0		

\* Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

# **REVENUE AND FUNDING SOURCES**

 Revenue is estimated for the 2017-2018 Proposed Budget using the 2017 Vision Service Plan (VSP) Insurance rates and the most recent enrollment data and a 7.5% rate increase effective January 1, 2018. Interest revenue is estimated to decrease slightly due to the rebate of \$130,874 in retained earnings back to departments in Fiscal Year 2016-2017.

# BUDGET AND OPERATIONS

- Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017 and allow for some minor growth.
- The Proposed Budget includes a \$24,122 increase in order to maintain current service levels due to increased costs in claims for vision care services and administrative and program management fees.

#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$784,122 be approved for Chief Executive Office – Risk Management Division Vision Care Self-Insurance. This budget is funded by \$784,122 in estimated departmental revenue.

Total recommended authorized positions—0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other General

# CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION WORKERS' COMPENSATION SELF-INSURANCE

Budget Unit 5081 0018081 Internal Service Fund

## SERVICES PROVIDED

This budget funds Workers' Compensation benefits to injured employees who have sustained an injury/illness, which arises out of employment and in the course of employment with the County. This budget includes funding costs for claims expenses, excess insurance coverage, actuarial services, claims administration, loss control and prevention, legal defense, licensing fees, support services, and general County overhead.

Chief Executive Office - Workers Compensation						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$249,322	\$220,000	\$200,000	\$0	\$200,000	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$4,702,807	\$4,655,000	\$5,358,763	\$0	\$5,358,763	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$4,952,129	\$4,875,000	\$5,558,763	\$0	\$5,558,763	
	ψ <del>1</del> ,902,129	\$4,875,000	\$5,558,765	<b>3</b> 0	\$3,336,763	
Salaries and Benefits	\$0	\$4,875,000	\$3,338,763	\$0	\$5,558,765	
					n	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Salaries and Benefits Services and Supplies	\$0 \$5,736,557	\$0 \$5,053,770	\$0 \$5,338,122	\$0 \$0	\$0 \$5,338,122	
Salaries and Benefits Services and Supplies Other Charges	\$0 \$5,736,557 \$280,982	\$0 \$5,053,770 \$221,230	\$0 \$5,338,122 \$220,641	\$0 \$0 \$0	\$0 \$5,338,122 \$220,641	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets	\$0 \$5,736,557 \$280,982 \$0	\$0 \$5,053,770 \$221,230 \$0	\$0 \$5,338,122 \$220,641 \$0	\$0 \$0 \$0 \$0	\$0 \$5,338,122 \$220,641 \$0	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$0 \$5,736,557 \$280,982 \$0 \$45,892	\$0 \$5,053,770 \$221,230 \$0 \$0	\$0 \$5,338,122 \$220,641 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$5,338,122 \$220,641 \$0 \$0	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$5,736,557 \$280,982 \$0 \$45,892 \$0	\$0 \$5,053,770 \$221,230 \$0 \$0 \$0	\$0 \$5,338,122 \$220,641 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$5,338,122 \$220,641 \$0 \$0 \$0	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$5,736,557 \$280,982 \$0 \$45,892 \$0 \$0	\$0 \$5,053,770 \$221,230 \$0 \$0 \$0 \$0	\$0 \$5,338,122 \$220,641 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$5,338,122 \$220,641 \$0 \$0 \$0 \$0 \$0	
Salaries and Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$5,736,557 \$280,982 \$0 \$45,892 \$0 \$0 \$0 \$0	\$0 \$5,053,770 \$221,230 \$0 \$0 \$0 \$0 \$0	\$0 \$5,338,122 \$220,641 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$5,338,122 \$220,641 \$0 \$0 \$0 \$0 \$0 \$0 \$0	

\* Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

Revenue is estimated for the 2017-2018 Proposed Budget using the Cost Allocation Plan process to allocate projected budget costs to departments based on experience and exposure components. The experience component represents 70% of the charges and reflects ten years of loss history. The exposure component represents 30% of charges and is based on the number of full-time and part-time employees paid on January 4, 2017. Interest revenue is projected to be less due to the estimated use of \$400,000 in retained earnings in Fiscal Year 2016-2017.

Stanislaus County Proposed Budget 2017-2018 | Chief Executive Office - Risk Management Division

 Revenue is increasing by \$683,763 which reflects the discontinued use of retained earnings in Budget Year 2017-2018 to offset department charges, and to accommodate an overall budget increase from Fiscal Year 2016-2017.

## **BUDGET AND OPERATIONS**

- Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017.
- The Proposed Budget includes a \$283,763 increase in order to maintain current service levels due to increased costs in workers' compensation claims, excess insurance premiums, and administrative and program management fees.
- Stanislaus County's Occupational Safety and Health Administration (OSHA) incident rate for 2016 was 4.2, just slightly above the all-time low of 3.8 in 2015. The County is recognized as being one of the best in the State compared with comparable local governments in California. The County's effective safety program continues to produce positive outcomes for staff.

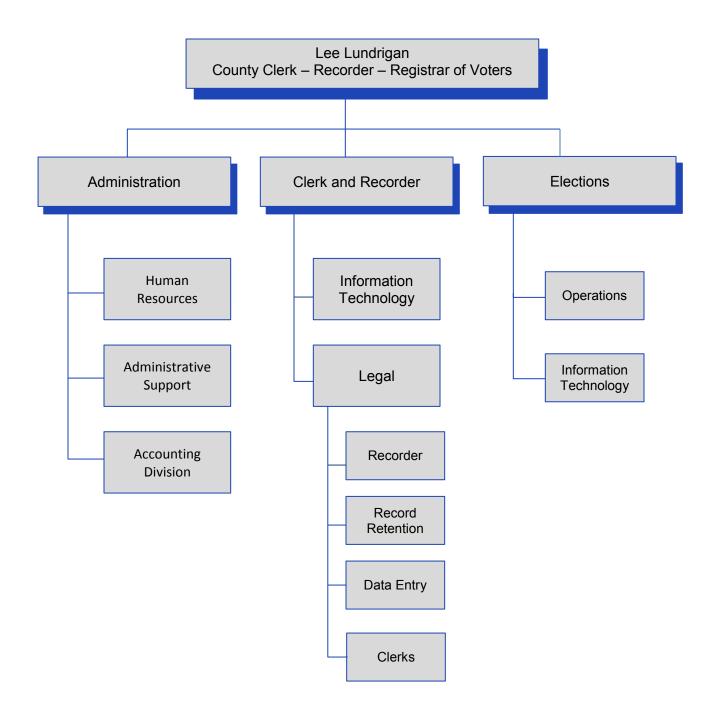
#### STAFFING IMPACTS

Total current authorized positions— 0

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$5,558,763 be approved for Chief Executive Office – Risk Management Division Workers' Compensation Self-Insurance. This budget is funded by \$5,558,763 in estimated departmental revenue.

Total recommended authorized positions-0



County Clerk-Recorder 1021 I Street, Suite 101, Modesto, CA 95354 Tel: (209) 525-5250 Registrar of Voters, Suite 102, Administration, Suite 301 <u>www.stancounty.com/clerkrecorder</u> <u>www.stanvote.com</u>

Stanislaus County Proposed Budget 2017-2018 | County Clerk - Recorder - Registrar of Voters

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other Protection

COUNTY CLERK-RECORDER REGISTRAR OF VOTERS Lee Lundrigan, County Clerk-Recorder

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$3,536,522
Use of Fund Balance	\$2,073,549
Net County Cost	\$2,413,278
Gross Costs	\$8,023,349
% Funded by General Fund	30.1%
Total Allocated Positions	45

## MISSION STATEMENT

To serve Stanislaus County by providing essential records management and election services in a fair, accessible and transparent manner.

#### DEPARTMENT SERVICES AND PROGRAMS

The Administration division of the County Clerk Recorder Department provides administrative support for the Department and is responsible for personnel administration, including all human resource functions, finance and budget preparation, the collection and payment of fees to outside governmental agencies and other internal County departments, accounts payable and receivable, and administration. Administration contracts is responsible for working with management and key staff to oversee and analyze staffing, budget adherence, statutory and legal changes and how those changes affect policies and procedures. Administration also works with staff and management to implement changes to business practices, policies and procedures.

The **Clerk and Recorder** division includes processing, filing and indexing documents including fictitious business name statements, marriage licenses, domestic partnerships, notary certificates, oaths of office, environmental impact reports, registration of professional photocopiers and process servers and various permits. As Commissioner of Civil Marriages, the County Clerk also performs marriage ceremonies. The Recorder function provides recordation, indexing and maintenance of property ownership documents, such as deeds, deeds of trust, liens, maps and official records as well as birth, death and marriage licenses. The office maintains, preserves and safeguards public access to records by providing quality documents. The Modernization Trust fund and Vital and Health Statistics budgets also fall under the Clerk and Recorder division.

The **Elections** division provides Stanislaus County citizens the ability to exercise their constitutional right to vote. The Registrar of Voters registers voters, processes candidate applications and filings, and conducts elections. This includes administering Federal, State, County and local district elections within Stanislaus County and involves designing precincts, identifying polling places, recruiting elections officers, maintaining voter registration records, processing vote-by-mail ballot applications, managing candidate and campaign filings, providing guidance and information pertaining to election laws, verifying petitions, interfacing with State and Federal elections agencies and conducting voter outreach For more information, please visit programs. www.stanvote.com or call (209) 525-5200.

## BOARD PRIORITIES AND GOALS

The County Clerk-Recorder supports the Board Priority area of Efficient Delivery of Public Services by aligning department accomplishments and objectives with the following Board goals: Increase e-government services and transactions; and Improve the efficiency of County government processes.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of the 2016-2017 Fiscal Year and Objectives for the 2017-2018 Budget Year for the Clerk-Recorder include:

## FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Successfully conducted the General Presidential Election in November 2016
- Successfully conducted the Westport Fire Protection District Special Election in August 2016
- Successfully conducted the Oakdale Irrigation District recall election
- Official records images from 1920 to present are now in electronic viewing status

## BUDGET YEAR 2017-2018 OBJECTIVES

- Conduct the 2017 Uniform District Election Law election (UDEL)
- Conduct the 2018 Gubernatorial Primary Election
- Continue placing Vital Record images from 1940 to 1993 into electronic viewing status

## BUDGETS WITHIN THE CLERK-RECORDER OFFICE INCLUDES:

- Recorder Division
- Elections Division
- Modernization Trust Fund
- Vital and Health Statistics

## **KEY CHALLENGES AND OPPORTUNITIES**

- Without advance notice, the company which licensed the system to the County Clerk and Recorder used to record, store and maintain vital documents went out of business in March 2017. AtPac sold its intellectual property and goods to a competitor that has plans to permanently close down the operation within the next one to two years. There is a need for the County Clerk and Recorder to begin the process of purchasing a new system, transferring 150 years of data from the obsolete system, and training staff members.
- Passport applications have doubled during this fiscal year. In January passport intake numbers rose from 275 in 2016 to 602 in 2017, and continued to increase in February from 594 in 2016 to 1,067 in 2017. These increases have taken place without additional personnel, leading to a request to fund and fill the two currently allocated /unfunded legal clerk positions in 2017-2018.
- Beginning in 2020, Stanislaus County may elect to implement the vote center model. The cost and infrastructure requirements to implement voter centers require a paradigm shift in election funding. If implemented, based on current voter registration numbers, Stanislaus County would be required to close approximately 160 poll sites and dismiss 900 volunteer poll workers on Election Day. In their place, the county would be mandated to establish five vote centers between E-10 (Election Day minus 10) to E-5 increase the number of vote centers to 25 between E-4 and Election Day and establish approximately 16 ballot drop boxes throughout the County for voters to cast their vote by mail ballot. Each of those vote centers must be staffed for at least eight hours per day from E10-E1, and from 7:00 a.m. to 8:00 p.m. on Election Day. This will require three to four tech-savvy individuals to staff each vote center for that 10 day period.
- Election Code (EC) 3020, 4103 now directs the Registrar of Voters (ROV) to accept voted ballots received by mail until the Friday after the election if they are postmarked on or before Election Day. A newly formed team

Stanislaus County Proposed Budget 2017-2018 | County Clerk – Recorder – Registrar of Voters

of staff members must hand review the post marks on this growing number of ballots. In the past 200 or so ballots were received by mail following the election. Now thousands are being received.

- EC 3019 requires the ROV to allow eight days after an election for voters who have not signed their vote by mail envelopes to reach the office to produce their signature. The signature can be received via US Mail, fax, email or in person and must be fastened to the unsigned ballot envelope and maintained. These time intensive steps take place in the middle of the canvass of the vote, require a newly formed team of staff members to locate each ballot envelope in the hundreds to thousands of unsigned envelopes containing ballots, attach the signature, hand open each envelope, remove the ballot without damaging it and maintain the signature and envelope with ballot materials up to 22 months.
- EC 2155.3 allows 16-18 year olds to "pre-register" to vote and requires the ROV to send each a preregistration notice and track them until they can vote at age 18. Updated voter software and information technology staff must track this information.
- EC 14050 through 14054 is titled the California Voter Participation Rights Act and limits district and city elections to even years if odd-year elections have resulted in a significant decrease in voter turnout defined as 25% less than the average turnout in that district's previous four statewide general elections. It took six weeks for the ROV to review each district against the previous past two statewide elections and provide the results to the districts. Districts are beginning to move to even years causing a mixture of election preparation involving both statewide and local elections on the same ballot. In addition, each move from odd numbered years to even-number years requires bringing an agenda item before the Board of Supervisors.
- EC 2170 allows individuals to become "conditional voters" by registering to vote after the traditional 15-day voter registration cut off period. Conditional voters can register up to and including Election Day then cast their votes provisionally. The code requires them to be immediately input into the voter registration system and will require a separate queue be run by a newly formed team of staff members to key in each applicant in "real time", then provide them with a conditional voter envelope to be separately worked during the canvass.

## **RELATED LINKS**

For additional information about the County Clerk – Recorder Division, refer to the Department's website at: <u>www.stancounty.com/clerkrecorder</u>

For additional information about the Registrar of Voters Division, refer to the division's website at:<u>www.stanvote.com</u>

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other Protection

## CLERK-RECORDER—RECORDER DIVISION

Budget Unit 0100 0020001 General Fund

## SERVICES PROVIDED

This budget funds the Clerk-Recorder division's responsibility to process documents and records as required by law and reports all manner of business related to marriage licenses, certified copies of vital statistic records, document filings, and recordings of real property. The Clerk-Recorder also provides passport acceptance services and civil wedding ceremonies.

Clerk-Recorder					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$136,799	\$110,000	\$136,000	\$0	\$136,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,581,499	\$1,320,028	\$1,586,603	\$0	\$1,586,603
Miscellaneous Revenue	\$294,810	\$351,054	\$305,500	\$0	\$305,500
Other Financing Sources	\$506	\$0	\$0	\$0	\$0
Total Revenue	\$2,013,614	\$1,781,082	\$2,028,103	\$0	\$2,028,103
Salaries and Benefits	\$1,550,247	\$1,608,333	\$1,810,268	\$0	\$1,810,268
Services and Supplies	\$71,898	\$117,776	\$164,225	\$0	\$164,225
Other Charges	\$255,222	\$264,110	\$274,050	\$0	\$274,050
		· · / ·	+,	ΨŬ	φ=,
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Fixed Assets Other Financing Uses	\$0 \$0			· ·	
	• -	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Other Financing Uses Equity	\$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0
Other Financing Uses Equity Intrafund	\$0 \$0 \$425	\$0 \$0 \$0 \$500	\$0 \$0 \$0 \$521	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$521
Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$425 \$0	\$0 \$0 \$500 \$500 \$0	\$0 \$0 \$521 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$521 \$0

\*Net County Cost carryover savings included in the 2017-2018 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

The Clerk Recorder division revenue is estimated by forecasting the total revenue realized in the 2016-2017 Fiscal Year and researching market trends in the housing market to determine an approximation of how the market will perform in the upcoming fiscal year. Real property recordings comprise the largest source of revenue for the Division. Based on forecasts of the current housing market, the Clerk Recorder division is anticipating a modest increase in revenue for Budget Year 2017-2018.

Stanislaus County Proposed Budget 2017-2018 | County Clerk – Recorder – Registrar of Voters

 The revenue for Budget Year 2017-2018 is estimated at \$2,028,103, an increase of \$247,021 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to an anticipated increase in recordings.

### BUDGET AND OPERATIONS

- The Proposed Budget includes a \$258,345 increase in order to maintain current service levels due to increase costs in Salaries and Benefits, Services and Supplies, and Other Charges, including Fixed Assets for remodeling, of which \$11,324 in General Fund contribution is required to accommodate the overall increase in costs.
- The Clerk Recorder has experienced a significant increase in workload in the past three years. The total number of recordings has increased by approximately 20% during that three year time frame and passports have also increased by approximately 65%.

#### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

 \$79,932 to restore 70% of the cost of two Legal Clerk positions. The increased workload associated with the high number of passport requests and recorded documents requires the Division to return to pre-recession staffing levels to meet department responsibility to provide efficient delivery of public services to customers.

#### STAFFING IMPACTS

Total current authorized positions-32

- The Department is requesting to restore two unfunded Legal Clerk III positions. As noted above, this staffing request will be deferred for consideration in the 2017-2018 Final Budget.
- The Department is also requesting a classification study of one Manager II position.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$2,249,064 be approved for the Clerk-Recorder – Recorder Division. This budget is funded by \$2,028,103 in estimated department revenue and a \$220,961 contribution from the General Fund.

It is also recommended to conduct a classification study of one Manager II position.

Total current authorized positions-32

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Elections

## **CLERK-RECORDER—ELECTIONS DIVISION**

Budget Unit 0100 0020299 General Fund

## SERVICES PROVIDED

This budget funds the Clerk-Recorder Elections division in providing Stanislaus County citizens the ability to exercise their constitutional right to vote. The Registrar of Voters registers voters, processes candidate applications and filings, and conducts elections. This includes administering Federal, State, County and local district elections within Stanislaus County and involves designing precincts, identifying polling places, recruiting elections officers, maintaining voter registration records, processing vote-by-mail ballot applications, managing candidate and campaign filings, providing guidance and information pertaining to election laws, verifying petitions, interfacing with State and Federal Elections agencies, and conducting voter outreach programs.

Clerk-Recorder - Elections						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$19,034	\$0	\$0	\$0	\$0	
Charges for Service	\$658,638	\$145,600	\$697,419	\$0	\$697,419	
Miscellaneous Revenue	\$266	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$677,938	\$145,600	\$697,419	\$0	\$697,419	
Salaries and Benefits	\$1,058,299	\$1,094,767	\$1,193,101	\$0	\$1,193,101	
Services and Supplies	\$1,645,039	\$1,065,320	\$1,577,172	\$0	\$1,577,172	
Other Charges	\$103,255	\$89,667	\$118,063	\$0	\$118,063	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$30	\$750	\$1,400	\$0	\$1,400	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$2,806,623	\$2,250,504	\$2,889,736	\$0	\$2,889,736	
Fund Balance	\$0	\$0	\$0	\$0	\$0	
	ψυ	ΨΟ	+-			

\*Net County Cost carryover savings included in the 2017-2018 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

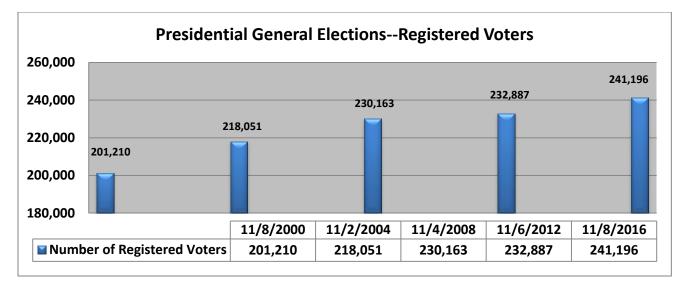
• Elections revenue is estimated by determining the schedule of elections in the upcoming fiscal year and invoicing those districts that must pay for their elections costs according to statute.

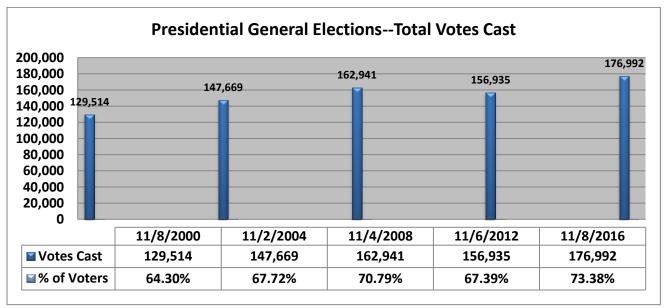
Stanislaus County Proposed Budget 2017-2018 | County Clerk – Recorder – Registrar of Voters

- For the 2017-2018 Budget Year, the Elections Division will invoice districts, measure proponents and other entities according to law for their participation in the November 2017 Uniform District Election (UDEL) and the June 2018 Gubernatorial Primary election.
- The revenue for Budget Year 2017-2018 is estimated at \$697,419, an increase of \$551,819 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to the anticipated fund recovery from the Gubernatorial Primary election scheduled for June 2018.

## **BUDGET AND OPERATIONS**

The Proposed Budget includes an increase of \$639,232 in order to maintain current service levels due to an increase in the number of elections and related costs, of which \$87,412 in General Fund contribution is required to accommodate the overall cost increase for the additional election.





Stanislaus County Proposed Budget 2017-2018 | County Clerk – Recorder – Registrar of Voters

### **REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

\$63,328 to restore one Staff Services Technician position. As the above mentioned charts indicate, the total number of voters and votes cast over the past five presidential elections has increased significantly. The total number of registered voters has increased by approximately 20% over that time period. The total percentage of votes cast by registered voters has increased over 14% during that same time.

#### **STAFFING IMPACTS**

Total current authorized positions-13

- The Department is requesting to restore one unfunded Staff Services Technician position. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.
- The Department is also requesting a classification study of one Application Specialist II position.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$2,889,736 be approved for the Clerk-Recorder – Elections budget. This budget is funded by \$697,419 in estimated department revenue and a \$2,192,317 contribution from the General Fund.

It is also recommended to conduct a classification study of one Application Specialist II position.

Total recommended authorized positions-13

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other Protection

## CLERK-RECORDER—MODERNIZATION TRUST FUND

Budget Unit 1723 0020500 Special Revenue Fund

## SERVICES PROVIDED

This budget funds necessary operations, maintenance and upgrades for electronic processing equipment within the Clerk-Recorder's Office. Starting in Fiscal Year 2008-2009, this fund also included the revenue and expenses to implement the Social Security Number Truncation program.

Clerk-Recorder Modernization							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$841,283	\$631,960	\$759,000	\$0	\$759,000		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$841,283	\$631,960	\$759,000	\$0	\$759,000		
Salaries and Benefits	\$479,779	\$780,376	\$1,116,339	\$0	\$1,116,339		
Services and Supplies	\$518,195	\$1,790,463	\$1,448,500	\$0	\$1,448,500		
Other Charges	\$0	\$0	\$0	\$0	\$0		
Fixed Assets							
Equipment	\$105,336	\$150,000	\$180,558	\$0	\$180,558		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$1,103,310	\$2,720,839	\$2,745,397	\$0	\$2,745,397		
Fund Balance	\$262,027	\$2,088,879	\$1,986,397	\$0	\$1,986,397		
Net County Cost	\$0	\$0	\$0	\$0	\$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

• The Modernization revenue is estimated by forecasting the total revenue realized in the 2016-2017 Fiscal Year and researching market trends in the housing market to determine an approximation of how the market will perform in the upcoming fiscal year. Real property recordings comprise the only source of revenue for this trust fund.

Stanislaus County Proposed Budget 2017-2018 | County Clerk – Recorder – Registrar of Voters

- The revenue for Budget Year 2017-2018 is estimated at \$759,000, an increase of \$127,040 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to an estimated increase in property recordings.
- As of July 1, 2017, the fund is projected to have a fund balance of \$2,656,869. The Department anticipates the use of \$1,986,397 in fund balance in the Fiscal Year 2017-2018 Proposed Budget.

## BUDGET AND OPERATIONS

- The Clerk Recorder Department has utilized the Modernization budget to fund staffing costs associated with overall division modernization costs. A review of that allocation has determined that there is a need to lessen the dependence on those funds in the upcoming fiscal years. The current allocation is approximately a 70/30 split between staffing costs paid from revenue and General Fund contribution from modernization. In the 2018-2019 Budget Year, the Department proposed to move to an 80/20 split, then move to 90/10 in Budget Year 2019-2020, and eliminate Modernization staff funding completely by Budget Year 2020-2021.
- The Proposed Budget includes an increase of \$24,558 due to increased costs in Salaries and Benefits partially offset by a reduction in costs in Services and Supplies. No General Fund contribution is required in order to accommodate the overall increase in costs.

#### REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

• \$23,467 to restore 30% of the cost of two Legal Clerk positions.

## STAFFING IMPACTS

Total current authorized positions— 0

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$2,745,397 be approved for the Clerk Recorder – Modernization Trust Fund budget. This budget is funded by \$759,000 in estimated department revenue and \$1,986,397 from departmental fund balance.

Total recommended authorized positions-0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other Protection

## CLERK-RECORDER—VITAL AND HEALTH STATISTICS

Budget Unit 1786 0020601 Special Revenue Fund

#### SERVICES PROVIDED

This budget funds the restoration and preservation of original vital statistics documents (Birth, Death, and Marriage Certificates) showing significant deterioration, as well as the printing and management of appropriate forms permitting public access to records.

Clerk-Recorder - Vital & Health Statistics						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$46,281	\$38,106	\$52,000	\$0	\$52,000	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$46,281	\$38,106	\$52,000	\$0	\$52,000	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$0	\$50,000	\$139,152	\$0	\$139,152	
Other Charges	\$0	\$0	\$0	\$0	\$0	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Equity					<b>^</b>	
Intrafund	\$0	\$0	\$0	\$0	\$0	
	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
Intrafund	• -	• -	• -	• -		
Intrafund Contingencies	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2017-2018 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- Revenue is estimated based on the projection of vital document requests using historical data.
- The revenue for Budget Year 2017-2018 is estimated at \$52,000, an increase of \$13,894 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to an estimated increase in vital document requests.
- As of July 1, 2017, the Vital and Health Statistics fund is projected to have a balance of \$335,884. The Department anticipates the use of \$87,152 in fund balance in the 2017-2018 Proposed Budget.

## BUDGET AND OPERATIONS

- The Proposed Budget includes an increase of \$89,152 in Services and Supplies to support Vital & Health Statistics functions and an estimated increase in vital document requests.
- The Clerk Recorder will be able to meet this higher service level with the anticipated revenue forecast for Budget Year 2017-2018 and the use of fund balance.
- No General Fund Contribution is required to accommodate the overall increase in costs.

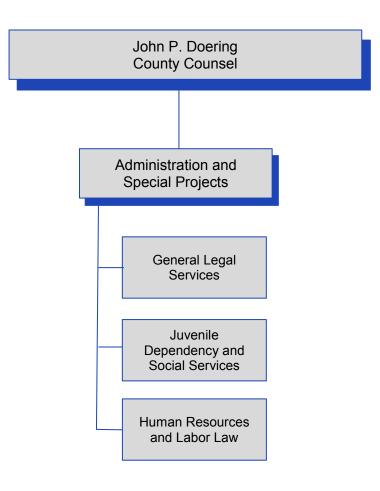
### **STAFFING IMPACTS**

Total current authorized positions-0

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$139,152 be approved for the Clerk-Recorder – Vital and Health Statistics budget. This budget is funded by \$52,000 in estimated department revenue and \$87,152 form departmental fund balance.

Total recommended authorized positions-0



1010 Tenth Street, Suite 6400, Modesto, CA 95354 Tel: (209) 525-6376 www.stancounty.com/counsel

Stanislaus County Proposed Budget 2017-2018 | County Counsel

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Counsel

# COUNTY COUNSEL John P. Doering, County Counsel

# **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$1,400,000
Use of Fund Balance	\$0
Net County Cost	\$1,646,970
Gross Costs	\$3,046,970
% Funded by General Fund	54.1%
Total Allocated Positions	16

## **MISSION STATEMENT**

To provide high quality and cost-effective legal services to our clients in a timely manner consistent with the highest ethical standards.

## DEPARTMENT SERVICES AND PROGRAMS

The office of the County Counsel serves as principal legal counsel for the Board of Supervisors and provides legal services to all County departments, offices, agencies, and commissions.

The office provides legal advice on all matters that impact the overall operation of County government. The office renders legal advice and litigation support on issues such as health care, public safety, child welfare, social services, land development, environmental protection, public finance, taxation, and elections.

The County Counsel also provides legal services on a fee basis to other public entities where it is obligated to provide legal services such as special districts, joint powers authorities, and the Civil Grand Jury. County Counsel also supports the Stanislaus County Local Agency Formation Commission (LAFCO.

The office provides legal services through four core program areas: Administration and Special Projects, General Legal Services, Juvenile Dependency and Social Services, and Human Resources and Labor Law.

The Administration and Special Projects area provides departmental administration, planning, fiscal management, and personnel service; provides supervision of all litigation and advisory efforts; and aligns services to available resources to maintain fiscal stability and to provide quality, accurate, effective, and timely legal advice to all County departments so that they may fulfill their missions and objectives and to reduce the risk of liability. The area of General Legal Services serves as the primary legal services program provided by County Counsel. The program provides general legal advice and litigation representation to the Board of Supervisors, all County departments, and includes advice and representation regarding contracting, public safety and health, land use development, public facilities and resources, tax and finance, Lanterman-Petris-Short Act/Probate/mental health, and government claims. Attorneys provide a variety of services in this program area, including research and preparation of ordinances and legal opinions, litigation pleadings, and preparation of contracts for providing essential government services. Attorneys also provide legal advice and services to special districts within this area. The County has historically contracted with outside counsel for specialized legal services, such as worker's compensation, most torts, and capital projects.

The Juvenile Dependency and Social Services area provides all court representation for the Community Services Agency in child dependency cases from detention hearings through termination of parental rights, including all appeals and petitions for extraordinary writs arising out of such matters. Attorneys meet with Social Workers to assist with case management strategy and the presentation of matters to the court. Training is provided to (1) Social Workers in all aspects of providing child dependency services; (2) prospective foster parents as part of the Foster Pride Program; and (3) for community programs such as Court Appointed Special Advocate (CASA). Attorneys also analyze new legislation and provide opinions to the Department, including assistance in preparing

Stanislaus County Proposed Budget 2017-2018 | County Counsel

contracts necessary for providing child dependency services.

The area of **Human Resources and Labor Law** provides all legal support, advice, and representation before State and Federal courts and administrative agencies regarding labor relations and personnel matters involving County employees. In addition, it provides primary counsel for Human Resources countywide. Services include drafting and review of personnel and salary ordinances, advice regarding labor arbitrations, unfair labor practices, discrimination complaints, and investigations.

The primary goal of the office of the County Counsel is to provide high quality and cost-effective legal services to our clients in a timely manner consistent with the highest ethical standards. Achieving these goals requires experienced and dedicated attorneys and staff who are able to adjust to the changing regulatory, legislative, and judicial environment in which the County operates.

#### BOARD OF SUPERVISORS PRIORITY AREA

County Counsel supports the Board Priority areas of Efficient Delivery of Public Services and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; Improve the efficiency of County government processes; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

#### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the County Counsel include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Provided advice and assistance in the successful formation of Groundwater Sustainability Act Agencies for the County
- Prevailed in several bail forfeiture cases resulting in approximately \$172,670 from bail bond forfeitures, including the successful defense of an order for the forfeiture of a \$30,000 bond in the 5<sup>th</sup> District Court of Appeal
- Achieved favorable outcomes in several significant employment discipline administrative hearings, saving the County more than \$220,000 in back pay and other costs
- Provided efficient legal support to the Civil Grand Jury and LAFCO
- Provided State mandated training on ethics for elected and appointed officials and the prevention of workplace harassment and bullying

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Provide highly competent legal advice to clients on matters related to their duties and responsibilities, aligning services to available resources to maintain fiscal stability
- Maximize revenue and interfund reimbursements by focusing on full cost recovery through accurate billable rates to chargeable client departments and by streamlining timekeeping tasks
- Draft for board consideration a legally defensible cannabis regulation and fee program, including a proposed tax measure for all cannabis related activities
- Provide modern document management and storage infrastructure to increase productivity and ensure superior service to County Counsel customers
- Provide State mandated training on ethics for elected and appointed officials and the prevention of workplace harassment and bullying

## KEY CHALLENGES AND OPPORTUNITIES

- The Department is experiencing an increased demand for legal services in all program areas.
- Attorneys are responding to a significant increase in the number and complexity of Public Records Act requests.
- In the area of mental health, the Department anticipates an increased demand for advice concerning Laura's Law, which allows counties to choose to provide an assisted outpatient treatment program for any person who is suffering from a mental disorder and meets certain criteria.
- Due to the passage of the Adult Use of Marijuana Act and the Medical Marijuana Regulation and Safety Act, the Department is experiencing increased demand for legal services due to cannabis related activities and anticipates further escalation as State regulations are promulgated pursuant to these laws that will allow for State licensing of cannabis businesses.
- The Department is also expecting additional demand for Human Resources related legal services.
- The number of children in Foster Care has increased by approximately 200 children, resulting in a significant increase in demand for Juvenile Dependency legal services.
- The Department has exhausted the available office space for attorneys, requiring the conversion of one conference room to an office to accommodate a new attorney. Redesign of the office to accommodate additional staff will position the Department to provide increased service levels in the future.
- The current process for storage and retrieval of documents relies on hard copy files stored in multiple filing cabinets located in the office. Multiple hard copy files also reside in long term storage. This reliance on hard copy storage results in service inefficiencies and takes up much needed space. A modern electronic document management system to capture, store, secure, and retrieve information is necessary to continue providing superior legal service.

## **RELATED LINKS**

For additional information about County Counsel, refer to the Department's website at: <u>www.stancounty.com/counsel</u>

Stanislaus County Proposed Budget 2017-2018 | County Counsel

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Counsel

## **COUNTY COUNSEL**

Budget Unit 0100 0022000 General Fund

## SERVICES PROVIDED

This budget funds the following programs and services funded through the direct billing of client departments and General Fund support.

Administration and Special Projects – Consists of the County Counsel, Assistant County Counsel, and four non-attorney support staff to provide for the administrative activities for the Department and the supervision of all litigation and advisory efforts.

**General Legal Services** – Consists of four attorneys, plus the County Counsel and Assistant County Counsel to provide general legal advice and litigation representation to the Board of Supervisors and all County departments.

**Juvenile Dependency and Social Services** – Consists of three attorneys and a part-time extra-help attorney devoted exclusively to juvenile dependency issues.

**Human Resources and Labor Law** – Consists of two attorneys and one paralegal to provide legal support regarding labor relations and personnel matters.

County Counsel					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,133,582	\$1,201,885	\$1,399,978	\$0	\$1,399,978
Miscellaneous Revenue	\$61,695	\$21	\$22	\$0	\$22
Other Financing Sources	\$165	\$0	\$0	\$0	\$0
Total Revenue	\$1,195,442	\$1,201,906	\$1,400,000	\$0	\$1,400,000
Salaries and Benefits	\$2,108,501	\$2,273,671	\$2,671,616	\$0	\$2,671,616
Services and Supplies	\$80,535	\$195,095	\$205,506	\$0	\$205,506
Other Charges					
Other Onarges	\$127,494	\$153,534	\$169,818	\$0	\$169,818
Fixed Assets	\$127,494 \$0	\$153,534 \$0	\$169,818 \$0	\$0 \$0	\$169,818 \$0
Ŭ	• , -	. ,	. ,	• •	
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Fixed Assets Other Financing Uses	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Fixed Assets Other Financing Uses Equity	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0
Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$0 \$0 \$15	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$30	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$30
Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$0 \$0 \$15 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$30 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$30 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

Stanislaus County Proposed Budget 2017-2018 | County Counsel

### **REVENUE AND FUNDING SOURCES**

- The Department has historically received approximately 45-50% of its revenue through direct billing of client departments. The remaining 50% is funded through Net County Cost, or General Fund contribution. For the 2017-2018 Budget Year, the Department estimated revenue to be approximately 46% of budgeted costs.
- The revenue for Budget Year 2017-2018 is estimated at \$1,400,000 with an increase of \$198,094 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is primarily attributed to more accurate cost recovery/billing and from the addition of an attorney providing services for Human Resources and related legal services.

#### **BUDGET AND OPERATIONS**

- The Department added two additional positions in the 2016-2017 Mid-Year Financial Report, one attorney and one paralegal, to meet the demand for Human Resources related legal services. The Department does not anticipate any additional increases in service levels for the 2017-2018 Proposed Budget.
- The Proposed Budget includes a \$424,670 increase in order to maintain current service levels due to increased costs in Salaries and Benefits, Services and Supplies, and Other Charges, of which \$226,576 in General Fund contribution is required to accommodate the overall increase in costs. Costs for Salaries and Benefits grew by \$397,945, a 17.5% increase, due to the addition of two positions, cost increases for employee health insurance, pension benefits, standard pay-for-performance adjustments, and the Countywide 3% increase effective July 1, 2017. Services and Supplies increased by a nominal 5.3% in order to accommodate typical inflation and additional costs associated with new staff needs. Rising non-discretionary costs, such as maintenance services and janitorial charges, have increased by \$16,284, a 10.6% increase.

### STAFFING IMPACTS

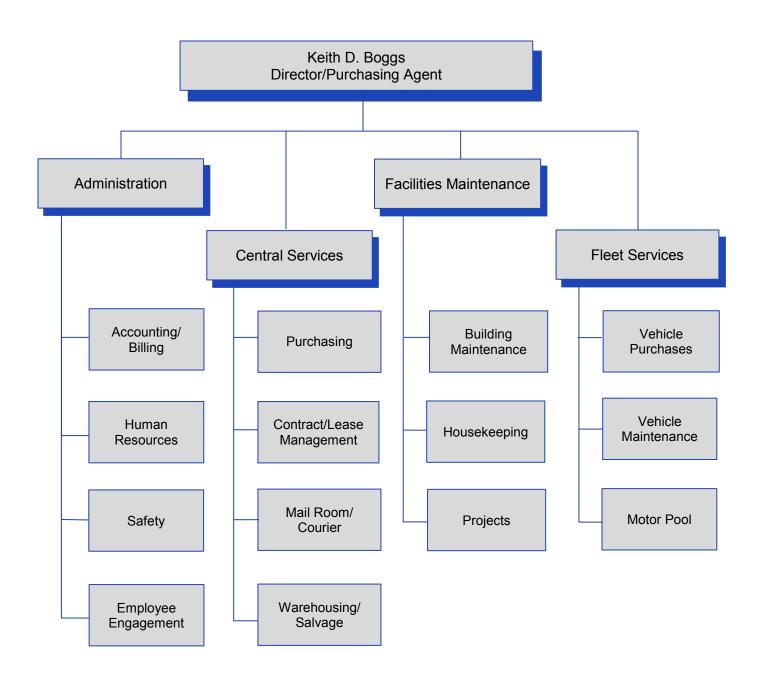
Total current authorized positions-16

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$3,046,970 be approved for County Counsel. This budget is funded by \$1,400,000 in estimated department revenue and a \$1,646,970 contribution from the General Fund.

Total recommended authorized positions-16



1010 10<sup>th</sup> Street, Suite 5400, Modesto, CA 95354 Tel: (209) 525-7640 www.stancounty.com/gsa

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other General

# GENERAL SERVICES AGENCY Keith D. Boggs, Director

## **MISSION STATEMENT**

## **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$15,983,373
Use of Fund Balance	\$425,873
Net County Cost	\$20,500
Gross Costs	\$16,429,746
% Funded by General Fund	0.1%
Total Allocated Positions	62

To efficiently plan, provide and manage quality facilities; purchasing of goods and services; procurement and maintenance of vehicles and equipment, mailroom, courier services and salvage to support Stanislaus County departments in an effort to make their community contributions most accessible. Services, after all, is our middle name.

### DEPARTMENT SERVICES AND PROGRAMS

The General Services Agency (GSA) provides centralized services over a broad spectrum of support areas. including maintenance and housekeeping of County-owned facilities, contract purchasing assistance, and vehicle and maintenance services to County departments, Animal Services, and 12th Street Office Building. These activities are funded through fees that are charged to client departments and customers.

The **Administration Division** provides oversight and direction for the Agency, which includes Central Services, Fleet Services, and Facilities Maintenance divisions. Administration ensures that all GSA Divisions are achieving operational efficiency and exceptional service standards. Additionally, Administration oversees the GSA Human Resources function and the 12<sup>th</sup> Street Office Building and Utilities budgets.

The **Central Services Division** is responsible for acquiring goods and services, negotiating contracts, leasing property and equipment, providing consultation on procurement needs and contract facilitation to County departments, in addition to the sale and/or disposal of surplus County property, mailroom, messenger, and salvage services. As an Internal Service Fund, the costs of these services are charged to all County departments based on the level of service provided. The Facilities Maintenance Division is comprised of two main programs, Maintenance Services and Custodial Services. The Maintenance Services unit maintains and operates building systems and equipment for 1.96 million square feet of Countyowned facilities, while the Custodial Services unit ensures that County-owned facilities within the County core service area are maintained to a professional standard for all users to work and interact with customers in a safe and healthy environment. Additionally, Facilities Maintenance administers contract custodial services for County facilities outside the core service area. Facilities Maintenance is an Internal Service Fund, charging out costs associated with providing maintenance and custodial services to County departments.

The Fleet Services Division provides preventative and prescriptive maintenance for over 948 County vehicles and other pieces of specialized equipment. Fleet Services provides full vehicle maintenance including with services. assistance vehicle preventative acquisition. vehicle registration. maintenance, accident management, vehicle repair, motor pool services, and salvage/auction. Fleet Services complies with State and Federal regulatory requirements including vehicle smog inspection, OSHA vehicle safety standards, and EPA hazardous waste standards.

## BOARD OF SUPERVISORS PRIORITY AREA

The General Services Agency supports the Board Priority areas of Efficient Delivery of Public Services and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals:

Improve customer satisfaction; Increase e-government services and transactions; Improve the efficiency of County government processes; and Explore, identify, and evaluate opportunities for effective partnerships.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the General Services Agency include:

## FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- General Services Agency (GSA) Facilities Maintenance completed roll out of the new facility work-order system, which will stream line payroll and billing processes as well as provide mobile access to work orders
- In response to the County Employee Engagement Survey, GSA developed a three-year plan to improve staff training and education
- Central Services has completed the first draft of revised Purchasing Policies and Procedures.
- Fleet Services has transitioned to the new vehicle work-order system, which will allow for installation of Global Positioning System (GPS) equipment on County vehicles

## BUDGET YEAR 2017-2018 OBJECTIVES

- Complete installation of GPS equipment on County vehicles
- Submit revised Purchasing Policies and Procedures to the Board of Supervisors for approval
- Complete Arc Flash Study

## BUDGETS WITHIN THE GENERAL SERVICES AGENCY INCLUDE:

- Administration
- Central Services Division
- Facilities Maintenance Division
- Fleet Services Division
- 12<sup>th</sup> Street Office Building
- Utilities

#### **KEY CHALLENGES AND OPPORTUNITIES**

- Growth in activity continues to outpace growth in staffing.
- The need to focus on current issues continues to limit time spent on strategic planning for future issues.

#### **RELATED LINKS**

For additional information about the General Services Agency, refer to the Department's website at: <u>www.stancounty.com/gsa</u>

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other General

# **GENERAL SERVICES AGENCY—ADMINISTRATION**

Budget Unit 0100 0019010 General Fund

## SERVICES PROVIDED

This budget funds oversight and direction for the General Services Agency (GSA), which includes Central Services, Fleet Services, Utilities, and Facilities Maintenance divisions. Administration ensures that all GSA Divisions are achieving operational efficiency and exceptional service standards.

General Services Agency - Administration						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$602,802	\$646,650	\$726,647	\$0	\$726,647	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$44	\$0	\$0	\$0	\$0	
Total Revenue	\$602,846	\$646,650	\$726,647	\$0	\$726,647	
Salaries and Benefits	\$565,661	\$615,090	\$668,665	\$0	\$668,665	
Services and Supplies	\$11,260	\$7,660	\$10,659	\$0	\$10,659	
Other Charges	\$24,702	\$23,900	\$47,323	\$0	\$47,323	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$601,623	\$646,650	\$726,647	\$0	\$726,647	
Fund Balance	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- General Services Agency (GSA) Administration calculates expenses required to complete accounts payable, billing, payroll, budget, and human resources functions, spreading the cost to all General Services Agency divisions based on proportion of total payroll.
- In alignment with increased expenditures, revenue is estimated to be \$726,647, an increase of \$79,997 (12.4%) over Fiscal Year 2016 2017. Administration costs are spread to the other General Services Agency divisions.

## **BUDGET AND OPERATIONS**

- General Services Agency (GSA) Administration Division has maintained current service levels to other GSA divisions, including accounts payable, billing, payroll, budget, and human resources functions.
- The requested budget includes an increase of \$79,997 (12.4%) to maintain current service levels due to increased costs in salaries, retirement, health insurance, training, and internal costs such as data processing.

#### STAFFING IMPACTS

Total current authorized positions-5

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$726,647 be approved for General Services Agency – Administration. This budget is funded by \$726,647 in estimated department revenue.

Total recommended authorized positions— 5

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other General

# GENERAL SERVICES AGENCY—CENTRAL SERVICES DIVISION

Budget Unit 5001 0018210 Internal Service Fund

## SERVICES PROVIDED

This budget funds the management of property and equipment leasing, acquisition of goods and services, contract negotiation, and consultation on procurement needs to County departments, in addition to the sale and/or disposal of surplus County property, mailroom, messenger, and salvage services.

General Services Agency - Central Services Division							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$1,327,841	\$1,301,900	\$1,428,369	\$0	\$1,428,369		
Miscellaneous Revenue	\$805	\$0	\$0	\$0	\$0		
Other Financing Sources	\$121	\$0	\$0	\$0	\$0		
Total Revenue	\$1,328,767	\$1,301,900	\$1,428,369	\$0	\$1,428,369		
Salaries and Benefits	\$965,504	\$953,565	\$1,049,891	\$0	\$1,049,891		
Services and Supplies	\$74,908	\$104,610	\$92,451	\$0	\$92,451		
Other Charges	\$276,747	\$264,725	\$286,027	\$0	\$286,027		
Fixed Assets							
Equipment	\$0	\$23,900	\$52,000	\$0	\$52,000		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$1,317,159	\$1,346,800	\$1,480,369	\$0	\$1,480,369		
Retained Earnings	(\$11,608)	\$44,900	\$52,000	\$0	\$52,000		
Net County Cost	\$0	\$0	\$0	\$0	\$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

As an Internal Service Fund (ISF), all expenditures including salaries and benefits, direct and indirect expenditures, and charges for services provided by other County departments are recouped through a billing process. Dependent upon the type of expense, distribution of the cost may be done in a variety of ways. For example, postage is a direct bill cost applied to departments without additional overhead, based on actual use. Whereas, Messenger/Courier Services are provided to departments based on fully weighted staff salaries and spread by headcount. Purchasing Services are provided based on purchase order line items requested by departments.

- In alignment with increased expenditures, revenue is estimated to be \$1,428,369, an increase of \$126,469 (9.7%) over Fiscal Year 2016 2017.
- General Services Central Services Division retained earnings is projected to be \$286,152 on July 1, 2017. The proposed budget includes the use of \$52,000 in fund balance for two vehicles.

### BUDGET AND OPERATIONS

- General Services Agency (GSA) Central Services Division has maintained current service levels to all County departments, including mailroom/messenger/courier and salvage services as well as support provided in Request for Proposals, contract and lease management, and review/issuance of purchase orders.
- The requested budget includes an increase of \$133,569 (9.9%) to maintain current service levels due to increased costs in salaries, retirement, health insurance, training, and internal costs such as County Counsel.
- The requested budget includes the replacement of two vehicles used for mail room/couriers to transport postal and interoffice mail between departments and to/from the post office. The total cost is estimated to be \$52,000 and is funded by departmental retained earnings. The GSA Central Services division has a total fleet of seven vehicles; of those five meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

#### STAFFING IMPACTS

Total current authorized positions-11

There are no requested changes to the current level of staffing.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,480,369 be approved for General Services Agency – Central Services Division. This budget is funded by \$1,428,369 in estimated Department revenue and \$52,000 of departmental retained earnings.

Total recommended authorized positions— 11

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Property Management

# GENERAL SERVICES AGENCY—FACILITIES MAINTENANCE DIVISION

Budget Unit 5170 0018700 Internal Service Fund

## SERVICES PROVIDED

This budget funds the General Services Agency (GSA) – Facilities Maintenance Division, which is comprised of two main programs, Maintenance Services and Custodial Services.

General Services Agency - Facilities Maintenance Division						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$11,391	\$13,000	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$4,809,065	\$5,666,889	\$6,135,520	\$0	\$6,135,520	
Miscellaneous Revenue	\$6,703	\$0	\$0	\$0	\$0	
Other Financing Sources	\$17,960	\$0	\$0	\$0	\$0	
Total Revenue	\$4,845,119	\$5,679,889	\$6,135,520	\$0	\$6,135,520	
Salaries and Benefits	\$2,589,263	\$3,151,477	\$3,396,478	\$0	\$3,396,478	
Services and Supplies	\$1,753,082	\$1,843,620	\$2,087,569	\$0	\$2,087,569	
Other Charges	\$613,342	\$758,742	\$777,476	\$0	\$777,476	
Fixed Assets						
Equipment	\$216,065	\$119,400	\$136,000	\$0	\$136,000	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$5,171,752	\$5,873,239	\$6,397,523	\$0	\$6,397,523	
Retained Earnings	\$326,633	\$193,350	\$262,003	\$0	\$262,003	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- As an Internal Service Fund (ISF), all expenditures including salaries and benefits, direct and indirect expenditures, and charges for services provided by other County departments are recouped through a billing process. Dependent upon the type of expense, distribution of the cost may be done in a variety of ways. For example, parts/equipment/supplies are a direct bill cost applied to departments without additional overhead, based on actual use. Whereas, Maintenance/Janitorial Labor are provided to departments based on fully weighted staff salaries and spread by hours spent providing service to the department.
- In alignment with increased expenditures, revenue is estimated to be \$6,135,520, an increase of \$455,631 (8.0%) over Fiscal Year 2016 2017.

General Services – Facilities Maintenance Division fund balance is projected to be \$1,644,047 on July 1, 2017. The requested budget includes the use of \$262,003 in fund balance for four vehicles, Storm Water consultation costs, staff training, and vacation cash outs.

## BUDGET AND OPERATIONS

- General Services Agency (GSA) Facilities Maintenance Division has maintained current service levels to all County departments including facility maintenance, custodial services, deferred maintenance and other project management, and master agreement oversight.
- The requested budget includes an increase of \$524,284 to maintain current service levels due to increased costs in salaries, retirement, health insurance, training, and internal costs such as data processing.
- The requested budget includes the replacement of four vehicles used for routine maintenance and lock shop services. The total cost is estimated to be \$136,000 and is funded by departmental retained earnings. The GSA – Facilities Maintenance Division has a total fleet of 26 vehicles; of those 15 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## STAFFING IMPACTS

Total current authorized positions— 36

• The Department is requesting a classification study of one Manager II position in Facilities Maintenance.

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$6,397,523 be approved for General Services Agency – Facilities Maintenance Division. This budget is funded by \$6,135,520 in estimated department revenue and \$262,003 of departmental retained earnings.

It is also recommended to conduct a classification study of one Manager II position.

Total recommended authorized positions-36

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other General

# **GENERAL SERVICES AGENCY—FLEET SERVICES DIVISION**

Budget Unit 5021 0018500 Internal Service Fund

## SERVICES PROVIDED

This budget funds preventative and prescriptive maintenance for over 1,150 County vehicles and other pieces of specialized equipment. GSA – Fleet Services provides full vehicle maintenance services, including assistance with vehicle acquisition, vehicle registration, preventative maintenance, accident management, vehicle repair, motor pool services, and salvage/auction. Fleet Services complies with State and Federal regulatory requirements including vehicle smog inspection, OSHA vehicle safety standards, and EPA hazardous waste standards.

General Services Agency - Fleet Services Division						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$2,703,207	\$3,038,791	\$3,161,455	\$0	\$3,161,455	
Miscellaneous Revenue	\$37,061	\$0	\$30,000	\$0	\$30,000	
Other Financing Sources	\$5,440	\$0	\$5,000	\$0	\$5,000	
Total Revenue	\$2,745,708	\$3,038,791	\$3,196,455	\$0	\$3,196,455	
Salaries and Benefits	\$910,081	\$961,313	\$1,026,969	\$0	\$1,026,969	
Services and Supplies	\$1,597,680	\$1,880,930	\$1,989,070	\$0	\$1,989,070	
Other Charges	\$225,754	\$259,126	\$257,786	\$0	\$257,786	
Fixed Assets						
Equipment	\$12,457	\$29,701	\$34,500	\$0	\$34,500	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$2,745,972	\$3,131,070	\$3,308,325	\$0	\$3,308,325	
Retained Earnings	\$264	\$92,279	\$111,870	\$0	\$111,870	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

As an Internal Service Fund (ISF), all expenditures including salaries and benefits, direct and indirect expenditures, and charges for services provided by other County departments are recouped through a billing process. Dependent upon the type of expense, distribution of the cost may be done in a variety of ways. For example, Damaged Vehicle Liability and Rental Vehicles are a direct bill cost applied to departments without additional overhead, based on vehicle count and actual use. Whereas, Repairs/Maintenance Labor are provided to departments based on the shop labor rate, and fuel is provided at a contracted rate plus \$0.08/gallon to support the cost of administering the program.

- In alignment with increased expenditures, revenue is estimated to be \$3,196,455, an increase of \$157,664 (5.2%) over Fiscal Year 2016 2017.
- General Services Fleet Services Division fund balance is projected to be \$1,121,142 on July 1, 2017. The
  requested budget includes the use of \$111,870 in fund balance for a truck, additional vehicle work-order
  software customization and added features, and to purchase and install Global Positioning System equipment
  on County vehicles covered under the Stanislaus County Global Positioning System (GPS) Monitoring of
  County Vehicles Policy.

## BUDGET AND OPERATIONS

- General Services Agency (GSA) Fleet Services Division has maintained current service levels to all County departments including fleet repairs/maintenance, fuel, damaged vehicles, and rental vehicles.
- The requested budget includes a \$177,255 (5.7%) increase in order to maintain current service levels due to increased costs in salaries, retirement, health insurance, training, and internal costs such as supplies and materials, accident repairs, and GPS monitoring.
- In Budget Year 2017-2018, GSA Fleet Services will continue to implement the GPS-based method of tracking vehicle mileage and utilization. This project is anticipated to take several budget cycles to complete.
- The requested budget includes the replacement of one vehicle used to transport staff when picking up vehicles for repairs, stranded vehicles, or other encountered vehicle problems. The total cost is estimated to be \$34,500 and is funded by departmental retained earnings. The GSA Fleet Services Division has a total fleet of seven vehicles; of those four meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## COUNTYWIDE VEHICLE PROCUREMENT

In accordance with the County of Stanislaus General Services Agency Fleet Services Policy as approved by the Stanislaus County Board of Supervisors on March 12, 2013, departments have submitted requests for vehicles to the GSA Fleet Manager for approval.

The following vehicles have been approved for submission to the Board of Supervisors. Of the 103 vehicles requests, 17 are new/additional, and 86 vehicles are new/replacement of current vehicles. The 87 vehicles that are being replaced will be stripped of economically feasible parts and sent to salvage.

Department	Vehicle Type	Replacement Vehicles	New Vehicles	Total Quantity
Agricultural Commissioner	1/2 Ton or Truck Extended Cab	3	2	5
Debas investigation of Decourses	Mini Cargo Van	1		1
Behavioral Health and Recovery Services	Mini Passenger Van	VeniciesVeniciesck Extended Cab32n11r Van11152C Vehicle21ity21r Van11		1
	Passenger van		1	
	4 dr Sedan	1	es Vehicles 2	6
Community Sorvings Agonov	4 dr Sedan U/C Vehicle	3     2       1     1       1     1       1     5       2     1       1     1	2	
Community Services Agency	4 dr Sedan/Utility		2	
	Mini Passenger Van	1	1	2
Cooperative Extension	1/2 Ton, 4x4, Extended Cab, V8, Tow Package	1		1
District Attornov	4 dr Sedan	4		4
District Attorney	Utility	1	2 2 1 1 1 1	1

## STANISLAUS COUNTY GENERAL SERVICES AGENCY - FLEET SERVICES DIVISION VEHICLE REPLACEMENT STRATEGY BUDGET YEAR 2017 - 2018

	1/2 Ton or Truck Extended Cab	2	1	3
	3/4 Ton 4X2, Long Bed	1		1
Environmental Resources	3/4 Ton 4x4 Crew Cab, Short Bed	2		2
	4 dr Sedan/Utility	2		2
	Passenger Van	1		1
	Mini Cargo Van	2		2
	3/4 Ton with Utility Box	2		2
General Services Agency	Cargo Van - Locksmith	2		2
	3/4 Ton Crew Cab 4x4	1		1
	3/4 Ton 4x4 Crew Cab Short Bed	1		1
Office of Emergency Services	4 dr Sedan	1       2         2       1         2       1         2       2         2       2         2       1         1       1         1       1         1       1         1       1         1       1         1       1         1       1         1       1         1       1         1       1         1       1         1       1         1       1         1       1	1	
	4x4 Special Service Vehicle	1		1
	3/4 Ton 4x4 Crew Cab, Short Bed	1		1
Parks & Recreation	3/4 Ton Crew Cab 4x4, Long Bed	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	1	
	3/4 Ton Extended Cab 4x4	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$		2
	4 dr Sedan/Utility	1	1	2
Probation	Police Interceptor	6	1       1       1       2       1       1       6       4       1       1       1       1       1       1       1       1       1       1       1	10
	Utility	1		1
	1 Ton Crew Cab	1		1
	1/2 Ton Pickup Short Bed	1           1           1           2           1           6           1           1           3           10           3		1
	3/4 Ton Crew Cab 4x4 Diesel	1		1
	4 dr Sedan	3		3
	4 dr Sedan/Utility	10		10
	4x4 Truck	3		3
	Cargo Van	2       1       3       10       3       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1		1
Sheriff	Crew Cab Pickup	1		1
	Dump Trailer	1		1
	Inmate Transport	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		1
	Interceptor Utility	1		1
	Intermediate Sedan	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$		1
	Police Interceptor	6	3	9
	Police Interceptor Utility	6		6
	Utility	1		1
Total		86	17	103

## **STAFFING IMPACTS**

Total current authorized positions-10

There are no requested changes to the current level of staffing.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$3,308,325 be approved for General Services Agency – Fleet Services Division. This budget is funded by \$3,196,455 in estimated department revenue and \$111,870 of departmental retained earnings.

Total recommended authorized positions-10

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other General

# GENERAL SERVICES AGENCY—12TH STREET OFFICE BUILDING

Budget Unit 171A 0016200 Special Revenue Fund

## SERVICES PROVIDED

This budget funds operational costs associated with the 12<sup>th</sup> Street Office Building Condominium Association. Those costs include utilities, maintenance, custodial, and other ongoing costs of the building.

General Services Agency - 12th Street - Office Building						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$13,026	\$20,857	\$20,500	\$0	\$20,500	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$13,026	\$20,857	\$20,500	\$0	\$20,500	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$8,689	\$14,949	\$14,808	\$0	\$14,808	
Other Charges	\$17,546	\$31,203	\$26,192	\$0	\$26,192	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Equity				<b>*</b> •	<b>^</b>	
Intrafund	\$0	\$0	\$0	\$0	\$0	
	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
Intrafund	• -	• -	• -	• -	• -	
Intrafund Contingencies	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

- As a Special Revenue Fund, all expenditures and charges for services provided by other County departments are recouped through a billing process. Costs are distributed based upon percentage of ownership as laid forth in the 12<sup>th</sup> Street Condominium Association agreement.
- The budget includes appropriations for the 12th Street Condominium Association, which is comprised of the County, Stanislaus County Employees Retirement Association (StanCERA), and Westland Development Company as approved by the Board of Supervisors on July 11, 2006.

### BUDGET AND OPERATIONS

- General Services Agency (GSA) 12<sup>th</sup> Street Office Building budget has maintained current service levels to the occupants of the 12<sup>th</sup> Street Office Building, including insurance, maintenance, and pest control services.
- The requested budget includes a decrease of \$5,152 to maintain current service levels due to slower than
  anticipated growth in estimated insurance costs.

### STAFFING IMPACTS

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$41,000 be approved for General Services Agency – 12<sup>th</sup> Street Office Building. This budget is funded by \$20,500 in estimated department revenue and a \$20,500 contribution from the General Fund.

Total recommended authorized positions-0

# STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Property Management

# **GENERAL SERVICES AGENCY—UTILITIES**

Budget Unit 5170 0018720 Internal Service Fund

## SERVICES PROVIDED

This budget funds countywide utility payments made on behalf of County departments.

General Services Agency - Utilities						
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$4,187,202	\$4,329,980	\$4,475,882	\$0	\$4,475,882	
Miscellaneous Revenue	\$3,736	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	
Total Revenue	\$4,190,938	\$4,329,980	\$4,475,882	\$0	\$4,475,882	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$4,184,619	\$4,323,490	\$4,471,020	\$0	\$4,471,020	
Other Charges	\$6,319	\$6,490	\$4,862	\$0	\$4,862	
Fixed Assets	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$4,190,938	\$4,329,980	\$4,475,882	\$0	\$4,475,882	
Retained Earnings	\$0	\$0	\$0	\$0	\$0	

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

## **REVENUE AND FUNDING SOURCES**

 As an Internal Service Fund, all expenditures and charges for services provided by other County departments are recouped through a billing process. Costs are distributed based upon actual usage at each site, with processing charges spread by percentage of total payments made. There are no labor charges associated with this budget.

## **BUDGET AND OPERATIONS**

• General Services Agency (GSA) – Utility budget has maintained current service levels paying gas, electric, water, sewer, and refuse collection charges on behalf of County departments. Centralized payment helps to

promote efficient payment of critical services with minimal turnaround time and consistent point of contact for vendors.

• The requested budget includes an increase of \$145,902 (3.4%) to maintain current service levels due to projected increases in costs, with the largest projected increase anticipated in water/sewer bills.

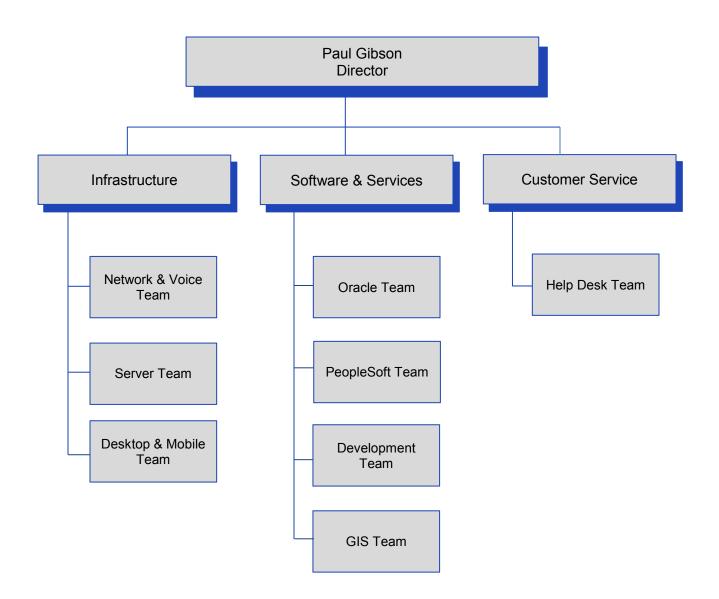
#### **STAFFING IMPACTS**

Total current authorized positions-0

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,475,882 be approved for General Services Agency – Utilities. This budget is funded by \$4,475,882 in estimated department revenue.

Total recommended authorized positions-0



801 11<sup>th</sup> Street, Modesto, CA 95354 Tel: (209) 525-4357 www.stancounty.com/sbt

Stanislaus County Proposed Budget 2017-2018 | Strategic Business Technology

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other General

#### STRATEGIC BUSINESS TECHNOLOGY Paul Gibson, Director

#### **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$5,986,989
Use of Fund Balance	\$1,797,753
Net County Cost	\$0
Gross Costs	\$7,784,742
% Funded by General Fund	0.0%
Total Allocated Positions	30

#### **MISSION STATEMENT**

To help departments successfully implement and manage technologies that address their business challenges in a responsive, progressive and friendly way.

#### DEPARTMENT SERVICES AND PROGRAMS

The Department provides information technology services and support for all County departments. Collectively, Strategic Business Technology (SBT) manages the County's financial management system, the County's human resource management system, the County website and the County intranet.

The **Infrastructure** division manages the physical components of the County's technology systems. This includes the routers and switches that make up the wide area network, the file servers, storage and backup systems that reside in our redundant, secure data center. Infrastructure also includes the team which provides direct support for desktop and mobile computer hardware. Our Voice over IP (VoIP) telephone system is managed by dedicated network and voice engineers. Wireless networking and Internet access are likewise supported out of the Infrastructure division.

The **Software and Services** division includes developers, analysts and other specialists who focus on the digital elements of technology. This division

develops and enhances custom code designed to meet specific departmental requirements. Software & Services staff has developed and continue to maintain such critical County systems as Check Reconciliation and Budget Monitoring, as well as many other systems on behalf of departments. The Geographical Information System (GIS) provided internally and to the public is managed in this division. Other services include project management and software development for the Integrated Criminal Justice Information System (ICJIS) and database administration.

The **Customer Service** division provides direct technical support to County customers, including Help Desk services. Customer Service functions also include training, internal performance measurement and quality assurance, as well as assisting departments with their own commercial off-the-shelf systems. Customer Service staff are responsible for the design of the County web page and consulting with departments on web and intranet design tasks.

#### BOARD OF SUPERVISORS PRIORITY AREA

Strategic Business Technology supports the Board Priority areas of Efficient Delivery of Public Services and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; Increase e-government services and transactions; Improve the efficiency of County government processes; Improve energy efficiency; and Explore, identify, and evaluate opportunities for effective partnerships.

Stanislaus County Proposed Budget 2017-2018 | Strategic Business Technology

#### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Strategic Business Technology include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Successfully integrated the Geographical Information System ("GIS") team and function as a core SBT service offering
- Served the Probation and Animal Services departments in the successful delivery of their Information Technology Innovation projects
- Reorganized the department with a structure focused on customer service

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Play a coordinating role in the successful deployment of Office 365 County-wide
- Lead the implementation of a County-wide Single Sign-on solution
- Continue to integrate the Network and Telecom functions
- Make significant infrastructure improvements to the SBT Datacenter to support more use by County departments
- Develop an Information Technology training capacity and offer it as a core service

#### BUDGETS WITHIN THE STRATEGIC BUSINESS TECHNOLOGY INCLUDE:

- Strategic Business Technology
- Strategic Business Technology—Telecommunications

#### **KEY CHALLENGES AND OPPORTUNITIES**

 A key challenge for Strategic Business Technology and of Information Technology (IT) in Stanislaus County is the difficulty in recruiting, promoting and retaining technical staff, especially in the Software Development area. The Information Technology Strategic Plan makes some recommendations related to IT staffing that Strategic Business Technology hopes to play a role in seeing enacted.

#### **RELATED LINKS**

For additional information about the Strategic Business Technology, refer to the Department's website at: <u>www.stancounty.com/sbt</u>

#### STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other General

#### STRATEGIC BUSINESS TECHNOLOGY

Budget Unit 5031 0048100 Internal Service Fund

This budget funds the Strategic Business Technology departmental functions.

The Department provides information technology services and support for all County departments. Collectively, we manage the County's financial management system, the County's human resource management system, the County website and the County intranet.

The **Infrastructure** division manages the physical components of the County's technology systems. This includes the routers and switches that make up the wide area network, the file servers, storage and backup systems that reside in our redundant, secure data center. Infrastructure also includes the team which provides direct support for desktop and mobile computer hardware. Wireless networking and Internet access are likewise supported out of the Infrastructure division.

The **Software and Services** division includes developers, analysts and other specialists who focus on the *digital* elements of technology. This division develops and enhances custom code designed to meet specific departmental requirements. Software & Services staff has developed and continue to maintain such critical County systems as Check Reconciliation and Budget Monitoring, as well as many other systems on behalf of departments. The Geographical Information System (GIS) provided internally and to the public is managed in this division. Other services include project management and software development for the Integrated Criminal Justice Information System (ICJIS) and database administration.

The **Customer Service** division provides direct technical support to County customers, including Help Desk services. Customer Service functions also include training, internal performance measurement and quality assurance, as well as assisting departments with their own commercial off-the-shelf systems. Customer Service staff are responsible for the design of the County web page and consulting with departments on web and intranet design tasks.

Strategic Business Technology								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$4,525,429	\$5,205,527	\$5,035,824	\$0	\$5,035,824			
Miscellaneous Revenue	\$48	\$0	\$0	\$0	\$0			
Other Financing Sources	\$264	\$0	\$0	\$0	\$0			
Total Revenue	\$4,525,741	\$5,205,527	\$5,035,824	\$0	\$5,035,824			
Salaries and Benefits	\$2,909,017	\$3,562,503	\$3,817,911	\$0	\$3,817,911			
Services and Supplies	\$1,047,327	\$1,464,233	\$1,523,397	\$0	\$1,523,397			
Other Charges	\$313,985	\$469,901	\$484,000	\$0	\$484,000			
Fixed Assets								
Equipment	\$147,029	\$299,576	\$703,300	\$0	\$703,300			
Other Financing Uses	\$0	\$0	\$0	\$0	\$0			
Equity	\$0	\$0	\$0	\$0	\$0			
Intrafund	\$0	\$0	\$0	\$0	\$0			
Contingencies	\$0	\$0	\$0	\$0	\$0			
Gross Costs	\$4,417,358	\$5,796,213	\$6,528,608	\$0	\$6,528,608			
Retained Earnings	(\$108,383)	\$590,686	\$1,492,784	\$0	\$1,492,784			
Net County Cost	\$0	\$0	\$0	\$0	\$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### REVENUE AND FUNDING SOURCES

- The source of revenue for Strategic Business Technology (SBT) is charges to departments for internal services through the Cost Allocation Plan in the amount of \$5,035,824 covering approximately 77% of total department costs.
- SBT retained earnings balance is projected to be \$3,015,509 on July 1, 2017. The proposed budget includes \$1,492,784 in retained earnings to purchase: a data storage system; a backup tape library; file servers; network equipment; and to cover elements of operational costs.

#### **BUDGET AND OPERATIONS**

- The Proposed Budget request includes an increase of \$732,395 to accommodate the increased costs associated with the addition of two positions and increased Fixed Assets expenditures.
- Salaries and Benefits have increased by \$255,408 mostly due to the addition of a Confidential IV and a Staff Services Coordinator position. The Confidential IV will serve as administrative support to the Department Head and perform some payroll and human resources functions. The Staff Services Coordinator will take on department billing, procurement, and some budget monitoring and preparation duties.
- Fixed Assets are budgeted at \$703,300, a \$403,724 increase from the Fiscal Year 2016-2017 Adopted Final Budget, and will be used to fund: network switch replacement and upgrades; a major network router replacement; a data storage system upgrade for the Data Center; backup tape library; and Windows servers and licenses.

#### STAFFING IMPACTS

Total current authorized positions-26

- The Department is requesting to add one Confidential Assistant IV position. This position will act as the Department Head's executive assistant as well as assist in the areas of Human Resources, payroll and general administrative support. This position will be funded through departmental revenue.
- The Department is also requesting to add one Staff Services Coordinator. This position will be responsible for SBT and Telecom billing, budget preparation and reporting. This position will also be responsible for accounts payable, ordering/procurement as well as credit card reconciliation. This position will be funded through departmental revenue.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$6,528,608 be approved for Strategic Business Technology. This budget is funded from \$5,035,824 in estimated department revenue and \$1,492,784 in departmental retained earnings.

It is also recommended to add one Confidential Assistant IV position and one Staff Services Coordinator position.

Total recommended authorized positions-28

#### STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Other General

#### STRATEGIC BUSINESS TECHNOLOGY—TELECOMMUNICATIONS

Budget Unit 5011 0048200 Internal Service Fund

#### SERVICES PROVIDED

This budget funds the Telecommunications function of the Strategic Business Technology (SBT) department. Telecommunications serves as the primary support team for the Countywide Voice over Internet Protocol (VoIP) telephony system, as well as other legacy telephone systems. Telecommunications, which is a function of the Infrastructure division of SBT, provides technical and customer assistance to all County departments for their telecommunications and data connectivity.

Telecommunications engineers maintain the primary VoIP infrastructure for Stanislaus County. Telecommunications staff works closely with each customer when moves, adds, changes, and deletions are needed for County voice systems. In addition, SBT Telecommunications provides assistance to Chief Executive Office -- Capital Projects and other departments who need assistance in the planning and implementation of telecommunication and data infrastructure project plans and build outs.

S.B.T Telecommunications								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$888,251	\$944,164	\$951,165	\$0	\$951,165			
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0			
Other Financing Sources	\$0	\$0	\$0	\$0	\$0			
Total Revenue	\$888,251	\$944,164	\$951,165	\$0	\$951,165			
Salaries and Benefits	\$286,464	\$319,434	\$315,978	\$0	\$315,978			
Services and Supplies	\$380,564	\$532,423	\$532,423	\$0	\$532,423			
Other Charges	\$206,809	\$232,733	\$292,733	\$0	\$292,733			
Fixed Assets								
Equipment	(\$11,009)	\$115,000	\$115,000	\$0	\$115,000			
Other Financing Uses	\$0	\$0	\$0	\$0	\$0			
Equity	\$0	\$0	\$0	\$0	\$0			
Intrafund	\$0	\$0	\$0	\$0	\$0			
Contingencies	\$0	\$0	\$0	\$0	\$0			
Gross Costs	\$862,828	\$1,199,590	\$1,256,134	\$0	\$1,256,134			
Retained Earnings	(\$25,423)	\$255,426	\$304,969	\$0	\$304,969			
Net County Cost	\$0	\$0	\$0	\$0	\$0			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

Stanislaus County Proposed Budget 2017-2018 | Strategic Business Technology

#### **REVENUE AND FUNDING SOURCES**

- The source of revenue for Strategic Business Technology Telecommunications is charges to departments for internal services through the Cost Allocation Plan in the amount of \$951,165 covering approximately 76% of total department costs.
- SBT Telecommunications retained earnings balance is projected to be \$877,800 on July 1, 2017. The proposed budget includes \$304,969 in retained earnings: to replace Voice over Internet Protocol ("VoIP") components and a core voice router; upgrade the voicemail system; and cover elements of operational costs.

#### BUDGET AND OPERATIONS

- There are no significant adjustments to service levels included in the Budget Year 2017-2018 Proposed Budget.
- Fixed Assets are estimated at \$115,000 and will be used for a gateway voice router; various network switch replacements; and an upgraded voicemail system.

#### STAFFING IMPACTS

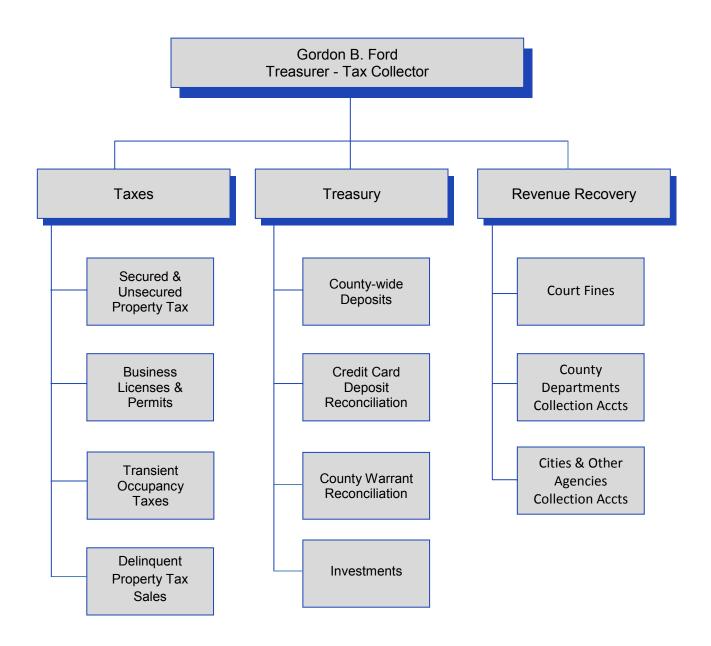
Total current authorized positions— 2

There are no requested changes to the current level of staffing.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$1,256,134 be approved for Strategic Business Technology - Telecommunications. This budget is funded from \$951,165 in estimated department revenue and \$304,969 in departmental retained earnings.

Total recommended authorized positions-2



1010 10<sup>th</sup> Street, Suite 2500, Modesto, CA 95354 Taxes (209) 525-6388, Revenue Recovery (209) 525-6524, Treasury (209) 525-4450 www.stancounty.com/tr-tax/

Stanislaus County Proposed Budget 2017-2018 | Treasurer-Tax Collector

STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Finance

#### TREASURER-TAX COLLECTOR Gordon Ford, Treasurer and Tax Collector

#### **BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$2,289,778
Use of Fund Balance	\$0
Net County Cost	\$789,225
Gross Costs	\$3,079,003
% Funded by General Fund	25.6%
Total Allocated Positions	33

#### **MISSION STATEMENT**

To serve the citizens of Stanislaus County by collecting property tax and other revenues to help a variety of public agencies meet their financial goals.

#### DEPARTMENT SERVICES AND PROGRAMS

The Treasurer – Tax Collector Department is comprised of three divisions.

The **Taxes** division collects secured and unsecured property taxes along with other revenues to help a variety of public agencies meet their financial goals. The Department also issues licenses for various types of businesses.

The **Treasury** Division takes in deposits for all County departments, schools and special districts, processes deposits for county-wide over the counter credit card payments and receives absent heir funds to be held in trust before distribution to the State of California. Staff ensures accurate payment and reconciliation of approved check disbursements and wire transfers, processes forged warrant claims to recover funds and ensure that there are adequate funds available to cover liquidity needs of the

BOARD OF SUPERVISORS PRIORITY AREA

Treasury and invest any excess temporarily idle funds in the Stanislaus County Treasury Pool as well as maintaining the Tobacco Endowment funds.

The **Revenue Recovery** Division provides a centralized collection, billing and debt resolution service to all County departments and interagency participants. The division utilizes well-qualified, knowledgeable staff to collect on outstanding debts using professional collection and billing services for the resolution of debts owed to the County and other partnering agencies. The Revenue Recovery clients consist of over 20 County departments, several city agencies and the Superior Courts of Stanislaus County. There are four major collection programs within the Revenue Recovery Division consisting of the Courts, Health Services Agency, unsecured tax, and other miscellaneous department collections.

The Treasurer-Tax Collector supports the Board Priority area of Efficient Delivery of Public Services by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; Increase e-government services and transaction; and improve the efficiency of County government processes.

#### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Budget Year 2017-2018 for the Treasurer-Tax Collector Department include:

Stanislaus County Proposed Budget 2017-2018 | Treasurer-Tax Collector

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- Established a cash flow planning process for the new Treasury warrant clearing account
- New collections efforts in the Taxes division have resulted in higher collections of defaulted taxes
- The Revenue Recovery Division participated in the State Traffic Fine Amnesty Program
- Increased collection efforts have resulted in increased payments through credit cards for both the Taxes and Revenue Recovery divisions

#### BUDGET YEAR 2017-2018 OBJECTIVES

- Establish remote electronic deposits between the Treasury Division and its primary bank
- Cross-train Accountant I positions between all three divisions
- Establish a process for licensing and collection of taxes for Cannabis operations should Stanislaus County allow said operations
- Research options to support an upgrade to software for the Revenue Recovery Division for greater efficiency and collections
- Create a plan to remodel front lobby on the second floor to improve efficiency and accessibility for better customer service

#### BUDGETS WITHIN THE TREASURER—TAX COLLECTOR INCLUDE:

- Admin/Taxes
- Treasury Division
- Revenue Recovery

#### **KEY CHALLENGES AND OPPORTUNITIES**

- Cannabis related law changes will create challenges in regards to licensing and legal issues involving the deposit of the tax revenue generated from these operations.
- The State has enacted a Mobile Home Tax Waiver Program which may reduce Property Tax Revenue.

#### **RELATED LINKS**

For additional information about the Treasurer-Tax Collector, refer to the Department's website at: <a href="http://www.stancounty.com/tr-tax/">www.stancounty.com/tr-tax/</a>

#### STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Finance

#### TREASURER—ADMIN/TAXES

Budget Unit 0100 0030001 General Fund

#### SERVICES PROVIDED

This budget funds Taxes division staff members as well as a portion of the administrative staff of the Treasurer-Tax Collector Department. The day to day function of the Taxes division is to process tax payments and to assist taxpayers with their questions and provide information regarding their property taxes. The Taxes division staff also processes business license applications for several types of businesses.

Treasurer - Admin/Taxes								
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$58,675	\$60,000	\$60,000	\$0	\$60,000			
Fines, Forfeitures, Penalties	\$46,260	\$50,000	\$50,000	\$0	\$50,000			
Revenue from use of Assets	\$7,238	\$10,000	\$10,000	\$0	\$10,000			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$281,552	\$305,500	\$305,500	\$0	\$305,500			
Miscellaneous Revenue	\$36,789	\$33,750	\$33,750	\$0	\$33,750			
Other Financing Sources	\$121	\$0	\$0	\$0	\$0			
Total Revenue	\$430,635	\$459,250	\$459,250	\$0	\$459,250			
Salaries and Benefits	\$1,073,370	\$1,356,388	\$854,933	\$0	\$854,933			
Services and Supplies	\$180,685	\$222,208	\$219,313	\$0	\$219,313			
Other Charges	\$136,469	\$137,580	\$185,941	\$0	\$185,941			
Fixed Assets	\$0	\$0	\$0	\$0	\$0			
Other Financing Uses	\$0	\$0	\$0	\$0	\$0			
Equity	\$0	\$0	\$0	\$0	\$0			
Intrafund	(\$81,080)	(\$20,000)	(\$11,712)	\$0	(\$11,712)			
Contingencies	\$0	\$0	\$0	\$0	\$0			
Gross Costs	\$1,309,444	\$1,696,176	\$1,248,475	\$0	\$1,248,475			
Fund Balance	\$0	\$0	\$0	\$0	\$0			
	<b>Ф</b> О	ΨŪ	ΨŬ	ΨŰ	<b>\$</b> 5			

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$447,701.

#### **REVENUE AND FUNDING SOURCES**

- The revenue for the Tax Division is estimated based on historical data. The major source of revenue is from the administration fee charged to other districts for their share of the cost of tax collection. Funds are also received from fees charged to delinquent taxes as well as business license fees.
- The revenue for Budget Year 2017-2018 is projected consistent with the Fiscal Year 2016-2017 Adopted Final Budget amount.

Stanislaus County Proposed Budget 2017-2018 | Treasurer-Tax Collector

#### BUDGET AND OPERATIONS

- Service Levels were maintained at the Fiscal Year 2016-2017 level.
- Salaries and Benefits are reduced to \$854,933 pending the addition of carryover savings that will roll forward in the 2017-2018 Final Budget. The Department anticipates \$388,446 in Net County cost carryover savings.

#### **STAFFING IMPACTS**

Total current authorized positions-11

The Department is requesting to transfer in one Accountant I position from the Revenue Recovery budget and transfer out one Accounting Technician position to the Revenue Recovery budget. These transfers are being requested to facilitate cross-training and to align positions in the correct budget unit to improve overall efficiency within the Department.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$1,248,475 be approved for Treasurer-Tax Collector. This budget is funded by \$459,250 in estimated department revenue and a \$789,225 contribution from the General Fund.

It is also recommended to transfer in one Accountant I position from the Revenue Recovery budget and to transfer out one Accounting Technician position to the Revenue Recovery budget.

Total recommended authorized positions— 11

#### STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Finance

#### TREASURER—REVENUE RECOVERY

Budget Unit 0100 0030002 General Fund

#### SERVICES PROVIDED

This budget funds the 17 full-time and one part-time Revenue Recovery staff members as well as a portion of the administrative staff of the Treasurer-Tax Collector Department. The main function of the division is to collect the outstanding debt owed to over 20 County departments as well as some outside agencies. The staff assists the debtors and maintains records to ensure the accuracy of the accounts owed.

Treasurer - Revenue Recovery							
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$5,000	\$5,000	\$0	\$5,000		
Revenue from use of Assets	\$1,393	\$3,000	\$5,000	\$0	\$5,000		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$1,091,719	\$1,076,325	\$1,121,708	\$0	\$1,121,708		
Miscellaneous Revenue	\$16,640	\$3,875	\$3,650	\$0	\$3,650		
Other Financing Sources	\$209	\$0	\$0	\$0	\$0		
Total Revenue	\$1,109,961	\$1,088,200	\$1,135,358	\$0	\$1,135,358		
Salaries and Benefits	\$1,295,442	\$1,384,770	\$1,439,592	\$0	\$1,439,592		
Services and Supplies	\$184,706	\$234,108	\$231,550	\$0	\$231,550		
Other Charges	\$121,398	\$122,822	\$152,252	\$0	\$152,252		
Fixed Assets							
Equipment	\$0	\$5,000	\$2,700	\$0	\$2,700		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	(\$492,490)	(\$658,500)	(\$690,736)	\$0	(\$690,736)		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$1,109,056	\$1,088,200	\$1,135,358	\$0	\$1,135,358		
Fund Balance	\$0	\$0	\$0	\$0	\$0		
Net County Cost	(\$905)	\$0	\$0	\$0	\$0		

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

- The revenue is estimated based on historical data. The revenue is actually the cost of collections charged to the different departments and agencies for which the Department collect outstanding debts, based on the total amount collected.
- The revenue in Budget Year 2017-2018 is estimated at \$1,135,358 with an increase of \$47,158 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to the increase in charges to the different departments and agencies for which the Department collects outstanding debts, based on the total amount collected.

Stanislaus County Proposed Budget 2017-2018 | Treasurer-Tax Collector

#### BUDGET AND OPERATIONS

- Service levels remain the same for the 2017-2018 Proposed Budget.
- The Proposed Budget includes a \$47,158 increase in order to maintain current service levels due to increased costs in payroll and the Cost Allocation Plan charges. No General Fund contribution is required.

#### **STAFFING IMPACTS**

Total current authorized positions-18

The Department is requesting to transfer in one Accounting Technician position from Admin/Taxes budget and to transfer out one Accountant I to the Admin/Taxes budget. These transfers are being requested to facilitate cross training, and to align positions in the correct budget unit to improve overall efficiency within the Department.

#### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,135,358 be approved for Treasurer-Revenue Recovery. This budget is funded by \$1,135,358 in estimated department revenue.

It is also recommended to transfer in one Accounting Technician position from Admin/Taxes and to transfer out one Accountant I position to Admin/Taxes budget.

Total recommended authorized positions— 18

#### STANISLAUS COUNTY, CALIFORNIA Budget Year 2017-2018 FISCAL GENERAL SERVICES Finance

#### TREASURER—TREASURY DIVISION

Budget Unit 0100 0030004 General Fund

#### SERVICES PROVIDED

This budget funds the four staff members of the Treasury Division as well as a portion of the administrative staff of the Treasurer-Tax Collector Department. The main function of the division is to process county-wide deposits, wire transfers, check disbursements, bank reconciliations and investment of excess idle funds. Under direction of the Treasurer/Tax Collector, the division safely invests to earn a market rate of return for all participants of the Stanislaus County Treasury Pool.

Treasurer - Treasury					
Classification	2015-2016 Actual	2016-2017 Adopted Final Budget*	2017-2018 Requested Proposed Budget	2017-2018 Recommended Adjustments	2017-2018 Recommended Proposed Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$560,125	\$625,522	\$684,670	\$0	\$684,670
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$165	\$0	\$0	\$0	\$0
Other Financing Sources	\$9,535	\$10,500	\$10,500	\$0	\$10,500
Total Revenue	\$569,825	\$636,022	\$695,170	\$0	\$695,170
Salaries and Benefits	\$333,393	\$347,980	\$380,188	\$0	\$380,188
Services and Supplies	\$79,032	\$134,375	\$153,654	\$0	\$153,654
Other Charges	\$38,992	\$38,667	\$46,328	\$0	\$46,328
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$115,000	\$115,000	\$115,000	\$0	\$115,000
Contingencies	\$0	\$0	\$0	\$0	\$0
	÷-				
Gross Costs	\$566,417	\$636,022	\$695,170	\$0	\$695,170
Gross Costs Fund Balance	· · · ·	\$636,022 \$0	\$695,170 \$0	\$0 \$0	\$695,170 \$0

\*Net County Cost carryover savings included in the 2016-2017 Adopted Final Budget is \$0.

#### **REVENUE AND FUNDING SOURCES**

 The revenue for the Treasury division is estimated based on historical and projected expenditure data. The source of Treasury revenues are its investment interest earnings. After deducting Treasury expenditures, the remaining interest earnings are distributed to the Treasury Pool participants on a quarterly basis based on the participants' average daily cash balance.

Stanislaus County Proposed Budget 2017-2018 | Treasurer-Tax Collector

 The revenue in Budget Year 2017-2018 is estimated at \$695,170, with an increase of \$59,148 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to the expected increase in interest earnings rates.

#### **BUDGET AND OPERATIONS**

- Service levels remain the same for the 2017-2018 Proposed Budget.
- The Proposed Budget includes a \$59,148 increase in order to maintain current service levels due to increased costs in Salaries and Benefits, bank costs and Cost Allocation Plan charges. No General Fund contribution is required in order to accommodate the overall increase in costs.

#### **STAFFING IMPACTS**

Total current authorized positions-4

There are no requested changes to the current level of staffing.

#### RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$695,170 be approved for Treasurer-Treasury. This budget is funded by \$695,170 in estimated department revenue.

Total recommended authorized positions - 4

### STANISLAUS COUNTY STAFFING SUMMARY

### Allocation List - Three Year Comparison

Department	Final Budget 2015-2016	Final Budget 2016-2017	Proposed Budget 2017-2018
Agricultural Commissioner	37	37	38
Alliance WorkNet	90	84	84
Animal Services	31	31	31
Area Agency on Aging	17	17	17
Assessor	55	58	58
Auditor Controller	38	39	40
Behavioral Health & Recovery Services (BHRS)	265	272	273
BHRS - Alcohol & Drug Program	25	29	30
BHRS - Managed Care	8	9	9
BHRS - Mental Health Services Act	104	108	103
BHRS - Public Guardian	10	10	10
BHRS - Stanislaus Recovery Center	27	27	30
Board of Supervisors	9	9	9
Chief Executive Office - County Fire Service Fund	7	7	7
Chief Executive Office - Office of Emergency Serv/Fire Warden	6	7	7
Chief Executive Office - Operations and Services	43	45	49
Chief Executive Office - Risk Management Division	13	12	12
Child Support Services	162	161	161
Children & Families Commission	5	5	5
Clerk-Recorder - Elections Division	13	13	13
Clerk-Recorder - Recorder Division	32	32	32
Community Services Agency - Service & Support	1,068	1,106	1,131
Cooperative Extension	4	4	4
County Counsel	14	14	16
District Attorney - Automobile Insurance Fraud Prosecution	2	2	2
District Attorney - Criminal Division	118	121	125
District Attorney - Elder Abuse Advocacy & Outreach	0	1	1
District Attorney - Impaired Driver Vert Pros Program	2	2	2
District Attorney - Real Estate Fraud Prosecution	2	2	2
District Attorney - Unserved/Underserved Victims Ad & Outreach	1	2	2
District Attorney - Victims Compensation & Govt Claims	1	1	1
District Attorney - Victim Services Program	5	8	9
Environmental Resources	76	79	84
Environmental Resources - Fink Road Landfill	14	15	17
General Services Agency - Administration	5	5	5
General Services Agency - Central Services		11	11
General Services Agency - Facilities Maintenance	33	36	36
	9		10
General Services Agency - Fleet Services		10	
Health Services Agency - Administration	82 204	88	88
Health Services Agency - Clinics & Ancillary Services		208	208
Health Services Agency - Public Health	184	186	186
Law Library	2	2	2
Library	73	74	76
Local Agency Formation Commission	3	3	3

### STANISLAUS COUNTY STAFFING SUMMARY

### Allocation List - Three Year Comparison

Department	Final Budget 2015-2016	Final Budget 2016-2017	Proposed Budget 2017-2018
Parks & Recreation	26	42	42
Planning	16	17	18
Planning - Building Permits	17	17	17
Probation - Administration	20	20	20
Probation - Community Corrections Partnership	31	31	32
Probation - Field Services	102	108	109
Probation - Institutional Services	59	59	58
Probation - Juvenile Commitment Facility	38	38	39
Probation - Juvenile Justice Crime Prevention Act	15	15	15
Probation - Youthful Offender Block Grant	8	15	15
Public Defender	45	45	47
Public Works - Administration	9	8	8
Public Works - Engineering	29	29	29
Public Works - Local Transit System	5	5	5
Public Works - Morgan Shop	8	8	8
Public Works - Road & Bridge	57	57	57
Retirement	13	15	16
Sheriff Administration	81	83	84
Sheriff Adult Detention Expansion	0	32	78
Sheriff Cal ID Program	1	1	1
Sheriff CAL-MMET	4	4	4
Sheriff Contract Cities	64	67	67
Sheriff Court Security	39	39	39
Sheriff Detention	290	292	293
Sheriff Jail Commissary/Inmate Welfare	3	3	3
Sheriff Operations	140	147	158
Sheriff Vehicle Theft Unit	1	1	1
Stanislaus Regional 911	59	59	59
Strategic Business Technology	22	26	28
Strategic Business Tech - Telecommunications	2	2	2
Treasurer - Admin/Taxes	11	11	11
Treasurer - Revenue Recovery	18	18	18
Treasurer - Treasury	4	4	4
Veterans' Services	5	5	5
Total Staffing	4,152	4,315	4,429

	STEP 1 MIN		STEP 3 MID	STEP 4 	MAX
AGING & VETERANS SERVICES			FLAT		
AREA AGENCY ON AGING					
1 Dir Area Agency On Aging	44.38		55.47		66.56
2 Manager II	27.72		34.65		41.58
1 Manager I	24.70		30.87		37.04
1 Confidential Assistant III	17.41		21.76		26.11
1 MH Clinician II	29.56	31.04	32.59	34.22	35.93
1 Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85
1 Social Worker IV	26.60	27.93	29.33	30.80	32.34
1 Staff Serv Analyst	24.29	25.50	26.78	28.12	29.53
2 Social Worker III	23.82	25.01	26.26	27.57	28.95
1 Social Worker II	21.14	22.20	23.31	24.48	25.70
1 Accountant I	20.47	21.49	22.56	23.69	24.87
1 Staff Serv Tech	19.24	20.20	21.21	22.27	23.38
1 Account Clerk III	17.47	18.34	19.26	20.22	21.23
1 Community Health Work III	17.29	18.15	19.06	20.01	21.01
1 Dir Of Volunteer Serv	16.55	17.38	18.25	19.16	20.12
17 * BUDGET UNIT TOTAL *					
VETERANS SERVICES	24.70		20.07		37.04
1 Manager I 2 Veterana Sary Bon	24.70 19.74	 20.73	30.87 21.77	 22.86	24.00
3 Veterans Serv Rep 1 Admin Clerk III	19.74	20.73	18.47	19.39	20.36
5 * BUDGET UNIT TOTAL *	10.75	17.59	10.47	19.39	20.30
3 BODGET ONIT TOTAL					
22 ** DEPARTMENT TOTAL **					
-					
AGRICULTURAL COMMISSIONER					
AGRICULTURAL COMMISSIONER					
1 County Agri Comm & Sealer	44.38		55.47		66.56
1 Asst Ag Commissioner	35.43		44.29		53.15
4 Deputy Ag Com/Sealer	27.72		34.65		41.58
1 Confidential Assistant IV	20.90		26.13		31.36
1 Confidential Assistant III	17.41		21.76		26.11
1 Software Developer/Analyst III	33.56	35.24	37.00	38.85	40.79
1 Software Developer II	29.01	30.46	31.98	33.58	35.26
21 Ag/Weights&Meas Insp III	24.66	25.89	27.18	28.54	29.97
1 Application Specialist II	24.61	25.84	27.13	28.49	29.91
1 Staff Serv Tech	19.24	20.20	21.21	22.27	23.38
1 Accounting Tech	19.17	20.13	21.14	22.20	23.31
3 Agricultural Assistant II	16.70	17.54	18.42	19.34	20.31
1 Account Clerk II	15.46	16.23	17.04	17.89	18.78
	15.46	16.23	17.04	17.89	18.78

\* BUDGET UNIT TOTAL \* 38

As of July 8, 2017

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN		MID		MAX
		FLAT		

#### AGRICULTURAL COMMISSIONER (Continued)

\*\* DEPARTMENT TOTAL \*\* 38

#### ALLIANCE WORKNET

ALLIA						
1	Alliance Worknet Director	44.38		55.47		66.56
4	Manager III	31.34		39.18		47.02
1	Confidential Assistant IV	20.90		26.13		31.36
1	Confidential Assistant II	15.44		19.30		23.16
1	Sr Systems Engineer	38.83	40.77	42.81	44.95	47.20
1	Systems Engineer II	33.56	35.24	37.00	38.85	40.79
1	Software Developer/Analyst III	33.56	35.24	37.00	38.85	40.79
1	Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85
1	Software Developer II	29.01	30.46	31.98	33.58	35.26
1	Accountant III	28.76	30.20	31.71	33.30	34.97
5	Family Services Supervisor	26.31	27.63	29.01	30.46	31.98
1	Application Specialist II	24.61	25.84	27.13	28.49	29.91
6	Staff Serv Analyst	24.29	25.50	26.78	28.12	29.53
3	Family Services Specialist IV	22.40	23.52	24.70	25.94	27.24
1	Accountant I	20.47	21.49	22.56	23.69	24.87
43	Family Services Specialist III	20.34	21.36	22.43	23.55	24.73
3	Accounting Tech	19.17	20.13	21.14	22.20	23.31
1	Account Clerk III	17.47	18.34	19.26	20.22	21.23
1	Admin Clerk III	16.75	17.59	18.47	19.39	20.36
7	Admin Clerk II	14.82	15.56	16.34	17.16	18.02
84	* BUDGET UNIT TOTAL *					

\*\* DEPARTMENT TOTAL \*\* 84

#### **ANIMAL SERVICES**

#### ANIMAL SERVICES

1	Dir of Animal Services	44.38		55.47		66.56	
1	County Veterinarian	54.38		67.97		81.56	
1	Manager II	27.72		34.65		41.58	
1	Confidential Assistant IV	20.90		26.13		31.36	
1	Maintenance Engineer III	22.53	23.66	24.84	26.08	27.38	
1	Supv Acct Admin Clerk II	22.10	23.21	24.37	25.59	26.87	
3	Animal Svc Oper Supv	20.06	21.06	22.11	23.22	24.38	
6	Animal Serv Offcr II	17.70	18.59	19.52	20.50	21.53	
2	Animal Care Spec III	17.47	18.34	19.26	20.22	21.23	
4	Admin Clerk III	16.75	17.59	18.47	19.39	20.36	
10	Animal Care Spec II	16.10	16.91	17.76	18.65	19.58	
~ ~ 4							

31 \* BUDGET UNIT TOTAL \*

As of July 8, 2017

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN		MID		MAX
		FLAT		

#### (Continued) ANIMAL SERVICES

\*\* DEPARTMENT TOTAL \*\*

#### ASSESSOR

#### ASSESSOR

31

1	Assessor			76.22		
2	Manager IV	35.43		44.29		53.15
1	Confidential Assistant IV	20.90		26.13		31.36
1	Sr Software Developer/Analyst	38.83	40.77	42.81	44.95	47.20
1	Software Developer/Analyst III	33.56	35.24	37.00	38.85	40.79
1	Supv Auditor Appraiser	32.57	34.20	35.91	37.71	39.60
4	Supv Appraiser	31.04	32.59	34.22	35.93	37.73
2	Sr Auditor-Appraiser	29.56	31.04	32.59	34.22	35.93
2	Application Specialist III	29.01	30.46	31.98	33.58	35.26
7	Sr Appraiser	28.18	29.59	31.07	32.62	34.25
4	Auditor-Appraiser III	26.85	28.19	29.60	31.08	32.63
14	Appraiser III	25.61	26.89	28.23	29.64	31.12
1	Cadastral Supervisor	25.19	26.45	27.77	29.16	30.62
4	Supv Assessment Tech II	22.10	23.21	24.37	25.59	26.87
1	Cadastral Technician II	20.80	21.84	22.93	24.08	25.28
2	Appraiser Tech	17.57	18.45	19.37	20.34	21.36
9	Assessment Technician II	17.47	18.34	19.26	20.22	21.23
1	Admin Clerk II	14.82	15.56	16.34	17.16	18.02
58	* BUDGET UNIT TOTAL *					

\*\* DEPARTMENT TOTAL \*\*

#### AUDITOR CONTROLLER

#### AUDITOR CONTROLLER

58

1	Auditor-Controller			76.22		
1	Asst Auditor Controller	39.38		49.22		59.06
4	Manager IV	35.43		44.29		53.15
3	Manager II	27.72		34.65		41.58
1	Confidential Assistant V	24.90		31.13		37.36
2	Confidential Assistant IV	20.90		26.13		31.36
5	Confidential Assistant III	17.41		21.76		26.11
1	Sr Software Developer/Analyst	38.83	40.77	42.81	44.95	47.20
1	Software Developer/Analyst III	33.56	35.24	37.00	38.85	40.79
1	Sr Application Specialist	33.56	35.24	37.00	38.85	40.79
8	Accountant III	28.76	30.20	31.71	33.30	34.97
3	Accountant II	26.17	27.48	28.85	30.29	31.80
1	Accountant I	20.47	21.49	22.56	23.69	24.87
5	Accounting Tech	19.17	20.13	21.14	22.20	23.31

	STEP 1	STEP 2	STEP 3	STEP 4		
	MIN		MID FLAT		MAX	
			ILAI			
AUDITOR CONTROLLER (Continued)						
AUDITOR CONTROLLER (Continued)						
3 Account Clerk III	17.47	18.34	19.26	20.22	21.23	
40 * BUDGET UNIT TOTAL *						
40 ** DEPARTMENT TOTAL **						
<b>BEHAVIORAL HEALTH &amp; RECOV SVS</b>						
ALCOHOL & DRUG PROGRAM						
1 Manager IV	35.43		44.29		53.15	
2 Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85	
1 Behavior Health Coordinator	25.19	26.45	27.77	29.16	30.62	
1 Staff Serv Analyst	24.29	25.50	26.78	28.12	29.53	
20 Behavioral Health Splst. II	22.55	23.68	24.86	26.10	27.41	
3 Clinical Serv Tech II	16.91	17.76	18.65	19.58	20.56	
2 Admin Clerk III	16.75	17.59	18.47	19.39	20.36	
30 * BUDGET UNIT TOTAL *						
<b>BEHAVIORAL HEALTH &amp; RECOV SVS</b>						
1 Behavioral Health Director	62.27		77.84		93.41	
1 Behavioral Hith Medical Dir	95.30		119.13		142.96	
1 Assoc Director	44.38		55.47		66.56	
1 Asst Director	39.38		49.22		59.06	
4 Manager IV	35.43		44.29		53.15	
7 Manager III	31.34		39.18		47.02	
7 Manager II	27.72		34.65		41.58	
1 Manager I	24.70		30.87		37.04	
2 Confidential Assistant IV	20.90		26.13		31.36	
6 Confidential Assistant III	17.41		21.76		26.11	
9 Psychiatrist	86.95	91.30	95.87	100.66	105.69	
1 Sr Psych Nurse Practitioner	48.94	51.39	53.96	56.66	59.49	
1 Sr Systems Engineer	38.83	40.77	42.81	44.95	47.20	
1 Sr Software Developer/Analyst	38.83	40.77	42.81	44.95	47.20	
2 Clinical Psychologist	34.73	36.47	38.29	40.20	42.21	
7 MH Coordinator	34.40	36.12	37.93	39.83	41.82	
14 Psychiatric Nurse II	33.57	35.25	37.00	38.86	40.80	
2 Software Developer/Analyst III	33.56	35.24	37.00	38.85	40.79	
1 Sr Application Specialist	33.56	35.24	37.00	38.85	40.79	
72 MH Clinician II	29.56	31.04	32.59	34.22	35.93	
2 Staff Serv Coordinator	29.49 28.76	30.96	32.51	34.14	35.85	
4 Accountant III	28.76	30.20	31.71	33.30	34.97	
<ol> <li>Conservator Investigator Supv</li> <li>Med Records Coordinator</li> </ol>	26.95 25.19	28.30 26.45	29.72 27.77	31.21 29.16	32.77 30.62	
1 Behavior Health Coordinator	25.19 25.19	26.45 26.45	27.77	29.16 29.16	30.62 30.62	
5 Application Specialist II	25.19	26.45 25.84	27.13	29.16	29.91	
	24.01	20.04	21.10	20.43	23.31	

	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 			
BEHAVIORAL HEALTH & RECOV SVS	(Continued)	)						
BEHAVIORAL HEALTH & RECOV SVS (Continued)								
3 Conservator Investigator	24.44	25.66	26.94	28.29	29.70			
7 Staff Serv Analyst	24.29	25.50	26.78	28.12	29.53			
44 Behavioral Health Splst. II	22.55	23.68	24.86	26.10	27.41			
6 Behavioral Health Advocate	22.55	23.68	24.86	26.10	27.41			
1 Staff Serv Tech	19.24	20.20	21.21	22.27	23.38			
5 Accounting Tech	19.17	20.13	21.14	22.20	23.31			
2 Family Services Specialist II	18.45	19.37	20.34	21.36	22.43			
6 Account Clerk III	17.47	18.34	19.26	20.22	21.23			
3 Med Records Clerk	16.96	17.81	18.70	19.64	20.62			
10 Clinical Serv Tech II	16.91	17.76	18.65	19.58	20.56			
18 Admin Clerk III	16.75	17.59	18.47	19.39	20.36			
8 Admin Clerk II	14.82	15.56	16.34	17.16	18.02			
5 Stock/Delivery Clerk II	14.46	15.18	15.94	16.74	17.58			
273 * BUDGET UNIT TOTAL *								
MANAGED CARE	04.40	00.40	07.00	00.00	44.00			
1 MH Coordinator	34.40	36.12	37.93	39.83	41.82			
2 Psychiatric Nurse II	33.57	35.25	37.00	38.86	40.80			
1 MH Clinician II	29.56	31.04	32.59	34.22	35.93			
1 Staff Serv Tech	19.24	20.20	21.21	22.27	23.38			
2 Clinical Serv Tech II	16.91	17.76	18.65	19.58	20.56			
1 Admin Clerk III	16.75	17.59	18.47	19.39	20.36			
<u> </u>	14.82	15.56	16.34	17.16	18.02	·····		
9 * BUDGET UNIT TOTAL *								
MENTAL HEALTH SERVICES ACT								
2 Manager IV	35.43		44.29		53.15			
1 Manager III	31.34		39.18		47.02			
3 Manager II	27.72		34.65		41.58			
2 MH Coordinator	34.40	36.12	37.93	39.83	41.82			
4 Psychiatric Nurse II	33.57	35.25	37.00	38.86	40.80			
2 Systems Engineer II	33.56	35.24	37.00	38.85	40.79			
1 Software Developer/Analyst III	33.56	35.24	37.00	38.85	40.79			
14 MH Clinician II	29.56	31.04	32.59	34.22	35.93			
2 Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85			
1 Software Developer II	29.01	30.46	31.98	33.58	35.26			
3 Behavior Health Coordinator	25.19	26.45	27.77	29.16	30.62			
2 Staff Serv Analyst	24.29	25.50	26.78	28.12	29.53			
27 Behavioral Health Splst. II	22.55	23.68	24.86	26.10	27.41			
5 Behavioral Health Advocate	22.55	23.68	24.86	26.10	27.41			
20 Clinical Serv Tech II	16.91	17.76	18.65	19.58	20.56			
11 Admin Clerk III	16.75	17.59	18.47	19.39	20.36			
1 Dir Of Volunteer Serv	16.55	17.38	18.25	19.16	20.12			
2 Admin Clerk II	14.82	15.56	16.34	17.16	18.02			
103 * BUDGET UNIT TOTAL *								

	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 				
BEHAVIORAL HEALTH & RECOV SVS (Continued)									
PUBLIC GUARDIAN 1 Manager II	27.72		34.65		41.58				
3 Deputy Public Guardian II	21.97	23.07	24.22	25.43	26.70				
3 Account Clerk III	17.47	18.34	19.26	20.22	21.23				
1 Admin Clerk III	16.75	17.59	18.47	19.39	20.36				
2 Stock/Delivery Clerk II	14.46	15.18	15.94	16.74	17.58				
10 * BUDGET UNIT TOTAL *									
STANISLAUS RECOVERY CENTER									
1 Manager III	31.34		39.18		47.02				
2 MH Clinician II	29.56	31.04	32.59	34.22	35.93				
1 Behavior Health Coordinator	25.19	26.45	27.77	29.16	30.62				
7 Behavioral Health Splst. II	22.55	23.68	24.86	26.10	27.41				
16 Clinical Serv Tech II	16.91	17.76	18.65	19.58	20.56				
1 Admin Clerk III	16.75	17.59	18.47	19.39	20.36				
1 Admin Clerk II	14.82	15.56	16.34	17.16	18.02				
1 Asst Cook II	12.81	13.45	14.12	14.83	15.57				
30 * BUDGET UNIT TOTAL *									
455 ** DEPARTMENT TOTAL **									
BOARD OF SUPERVISORS									
BOARD OF SUPERVISORS									
1 Chairman Bd of Supervisor			42.20						
4 Supervisor			37.67						
4 Confidential Assistant IV	20.90		26.13		31.36				
9 * BUDGET UNIT TOTAL *									
9 ** DEPARTMENT TOTAL **									
CHIEF EXECUTIVE OFFICE									
COUNTY FIRE SERVICE FUND									
1 Deputy Fire Warden/Dep Dir OES	35.43		44.29		53.15				
1 Manager III - Safety	31.34		39.18		47.02				
1 Sr Systems Engineer	38.83	40.77	42.81	44.95	47.20				
1 Fire Prevention Specialist III	25.93	27.23	28.59	30.02	31.52				
2 Fire Prevention Specialist II	23.57	24.75	25.99	27.29	28.65				
1 Admin Clerk III	16.75	17.59	18.47	19.39	20.36				
7 * BUDGET UNIT TOTAL *									

7 \* BUDGET UNIT TOTAL

		STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 	
CHIEF	EXECUTIVE OFFICE (Continued)						
OES/FI	RE WARDEN						
1	Fire Warden/Asst Dir-OES	44.38		55.47		66.56	
1	Deputy Fire Warden/Dep Dir OES	35.43		44.29		53.15	
2	Manager III	31.34		39.18		47.02	
1	Confidential Assistant IV	20.90		26.13		31.36	
1	Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85	
1	Account Clerk III	17.47	18.34	19.26	20.22	21.23	
7	* BUDGET UNIT TOTAL *						
-	TIONS AND SERVICES			400.45			
	Chief Exec Officer			130.15			
1	Asst Exec Offcr/Chief Op Off	65.38		81.73		98.08	
	Asst Executive Officer	62.27 55.91		77.84 69.89		93.41 83.87	
1 2	Human Resources Director Deputy Exec Officer	55.91 44.38		69.69 55.47		66.56	
	Manager IV	44.30 35.43		44.29		53.15	
13	Manager III	35.43 31.34		44.29 39.18		47.02	
1	Manager I	24.70		30.87		37.02	
1	Confidential Assistant V	24.70		31.13		37.36	
-	Confidential Assistant IV	29.90		26.13		31.36	
7	Confidential Assistant III	17.41		21.76		26.11	
49	* BUDGET UNIT TOTAL *			21.70		20.11	
RISK M	IANAGEMENT						
	Manager III	31.34		39.18		47.02	
1	Confidential Assistant V	24.90		31.13		37.36	
3	Confidential Assistant IV	20.90		26.13		31.36	
4	Confidential Assistant III	17.41		21.76		26.11	
12	* BUDGET UNIT TOTAL *						
75	** DEPARTMENT TOTAL **						
CHILD	SUPPORT SERVICES						
	SUPPORT SERVICES Dir of Child Support Services	50.82		63.52		76.22	
1 1	Chief Attorney	50.82 47.48		63.52 59.35		76.22	
1	Asst Director	39.38		49.22		59.06	
2	Manager III	39.38		49.22 39.18		47.02	
6	Manager II	27.72		34.65		41.58	
1	Confidential Assistant IV	20.90		26.13		31.36	
2	Confidential Assistant III	17.41		21.76		26.11	
5	Attorney V	50.38	52.90	55.55	58.33	61.25	
1	Sr Systems Engineer	38.83	40.77	42.81	44.95	47.20	

As of July 8, 2017										
	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 					
CHILD SUPPORT SERVICES (Continued)	)									
CHILD SUPPORT SERVICES (Continued)										
2 Systems Engineer II	33.56	35.24	37.00	38.85	40.79					
2 Application Specialist III	29.01	30.46	31.98	33.58	35.26					
1 Accountant II	26.17	27.48	28.85	30.29	31.80					
1 Application Specialist II	24.61	25.84	27.13	28.49	29.91					
2 Staff Serv Analyst	24.29	25.50	26.78	28.12	29.53					
11 Child Support Supervisor	23.52	24.70	25.94	27.24	28.60					
1 Accounting Supv	23.24	24.40	25.62	26.90	28.25					
2 Supv Legal Clerk II	22.10	23.21	24.37	25.59	26.87					
71 Child Support Offer II	19.52	20.50	21.53	22.61	23.74					
6 Accounting Tech	19.17	20.13	21.14	22.20	23.31					
13 Legal Clerk IV	18.28	19.19	20.15	21.16	22.22					
10 Account Clerk III	17.47	18.34	19.26	20.22	21.23					
10 Legal Clerk III	16.75	17.59	18.47	19.39	20.36					
8 Admin Clerk II	14.82	15.56	16.34	17.16	18.02					
1 Admin Clerk I	14.34	15.06	15.81	16.60	17.43					
161 * BUDGET UNIT TOTAL *										
161 ** DEPARTMENT TOTAL **										
CHILDREN & FAMILIES COMM	CHILDREN & FAMILIES COMM									
CHILDREN & FAMILIES COMM										
1 Executive Director - CFC	44.38		55.47		66.56					
1 Confidential Assistant IV	20.90		26.13		31.36					
1 Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85					
1 Accountant III	28.76	30.20	31.71	33.30	34.97					
1 Account Clerk III	17.47	18.34	19.26	20.22	21.23					
5 * BUDGET UNIT TOTAL *										

5 \*\* DEPARTMENT TOTAL \*\*

#### **CLERK/RECORDER**

#### **ELECTIONS DIVISION**

1	Manager III	31.34		39.18		47.02
2	Manager II	27.72		34.65		41.58
1	Systems Engineer II	33.56	35.24	37.00	38.85	40.79
1	Application Specialist II	24.61	25.84	27.13	28.49	29.91
1	Staff Serv Analyst	24.29	25.50	26.78	28.12	29.53
2	Staff Serv Tech	19.24	20.20	21.21	22.27	23.38
1	Storekeeper II	18.34	19.26	20.22	21.23	22.29
4	Legal Clerk III	16.75	17.59	18.47	19.39	20.36

13 \* BUDGET UNIT TOTAL \*

As of July 8, 2017

		STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 	
CLER	K/RECORDER (Continued)						
RECO	RDER DIVISION						
1	County Clerk-Recorder			66.56			
1	Manager III	31.34		39.18		47.02	
1	Manager II	27.72		34.65		41.58	
1	Confidential Assistant IV	20.90		26.13		31.36	
1	Confidential Assistant II	15.44		19.30		23.16	
1	Sr Systems Engineer	38.83	40.77	42.81	44.95	47.20	
1	Application Specialist III	29.01	30.46	31.98	33.58	35.26	
1	Accountant II	26.17	27.48	28.85	30.29	31.80	
2	Supv Legal Clerk II	22.10	23.21	24.37	25.59	26.87	
4	Legal Clerk IV	18.28	19.19	20.15	21.16	22.22	
1	Account Clerk III	17.47	18.34	19.26	20.22	21.23	
17	Legal Clerk III	16.75	17.59	18.47	19.39	20.36	
32	* BUDGET UNIT TOTAL *						

\*\* DEPARTMENT TOTAL \*\*

#### **COMMUNITY SERVICES AGENCY**

#### **SERVICE & SUPPORT**

45

1	Dir of Community Servs Agency	62.27		77.84		93.41
3	Asst Director	39.38		49.22		59.06
9	Manager IV	35.43		44.29		53.15
20	Manager III	31.34		39.18		47.02
6	Manager II	27.72		34.65		41.58
1	Manager I	24.70		30.87		37.04
1	Confidential Assistant V	24.90		31.13		37.36
2	Confidential Assistant IV	20.90		26.13		31.36
9	Confidential Assistant III	17.41		21.76		26.11
2	Confidential Assistant II	15.44		19.30		23.16
1	Sr Systems Engineer	38.83	40.77	42.81	44.95	47.20
2	Sr Software Developer/Analyst	38.83	40.77	42.81	44.95	47.20
7	Systems Engineer II	33.56	35.24	37.00	38.85	40.79
8	Software Developer/Analyst III	33.56	35.24	37.00	38.85	40.79
1	Sr Application Specialist	33.56	35.24	37.00	38.85	40.79
30	Social Worker Supv II	30.73	32.27	33.88	35.57	37.35
3	Special Investigator III	29.82	31.31	32.88	34.52	36.25
1	Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85
10	Application Specialist III	29.01	30.46	31.98	33.58	35.26
8	Accountant III	28.76	30.20	31.71	33.30	34.97
138	Social Worker V	27.94	29.34	30.81	32.35	33.97
60	Family Services Supervisor	26.31	27.63	29.01	30.46	31.98
10	Special Investigator II	26.26	27.57	28.95	30.40	31.92
6	Accountant II	26.17	27.48	28.85	30.29	31.80
4	Application Specialist II	24.61	25.84	27.13	28.49	29.91
4	Staff Serv Analyst	24.29	25.50	26.78	28.12	29.53

As of July 8, 2017

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN		MID		MAX
		FLAT		

#### COMMUNITY SERVICES AGENCY (Continued)

SERVICE & SUPPORT (Continued)					
34 Social Worker III	23.82	25.01	26.26	27.57	28.95
4 Accounting Supv	23.24	24.40	25.62	26.90	28.25
1 Buyer	22.51	23.64	24.82	26.06	27.36
23 Family Services Specialist IV	22.40	23.52	24.70	25.94	27.24
1 Supv Legal Clerk II	22.10	23.21	24.37	25.59	26.87
11 Supv Acct Admin Clerk II	22.10	23.21	24.37	25.59	26.87
20 Social Worker II	21.14	22.20	23.31	24.48	25.70
9 Fraud Tech	20.34	21.36	22.43	23.55	24.73
115 Family Services Specialist III	20.34	21.36	22.43	23.55	24.73
2 Collector	19.52	20.50	21.53	22.61	23.74
1 Staff Serv Tech	19.24	20.20	21.21	22.27	23.38
9 Accounting Tech	19.17	20.13	21.14	22.20	23.31
352 Family Services Specialist II	18.45	19.37	20.34	21.36	22.43
1 Storekeeper II	18.34	19.26	20.22	21.23	22.29
7 Legal Clerk IV	18.28	19.19	20.15	21.16	22.22
22 Account Clerk III	17.47	18.34	19.26	20.22	21.23
27 Admin Clerk III	16.75	17.59	18.47	19.39	20.36
2 Storekeeper I	16.67	17.50	18.38	19.30	20.27
13 Social Services Assistant	16.16	16.97	17.82	18.71	19.65
5 Account Clerk II	15.46	16.23	17.04	17.89	18.78
2 Interviewer II	15.43	16.20	17.01	17.86	18.75
108 Admin Clerk II	14.82	15.56	16.34	17.16	18.02
15 Stock/Delivery Clerk II	14.46	15.18	15.94	16.74	17.58
1,131 * BUDGET UNIT TOTAL *					

\*\* DEPARTMENT TOTAL \*\* 1,131

#### **COOPERATIVE EXTENSION**

#### **COOPERATIVE EXTENSION**

1 Confidential Assistant IV	20.90		26.13		31.36	
2 Admin Secretary	18.77	19.71	20.70	21.74	22.83	
1 Agricultural Assistant II	16.70	17.54	18.42	19.34	20.31	
-						

\* BUDGET UNIT TOTAL \* 4

4 \*\* DEPARTMENT TOTAL \*\*

#### COUNTY COUNSEL

COUN	TY COUNSEL			
1	County Counsel	76.16	 95.20	 114.24
1	Asst County Counsel	54.38	 67.97	 81.56
9	Deputy County Counsel V	44.38	 55.47	 66.56

	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 
COUNTY COUNSEL (Continued)					
COUNTY COUNSEL (Continued)					
1 Confidential Assistant IV	20.90		26.13		31.36
3 Confidential Assistant III	17.41		21.76		26.11
1 Paralegal III	23.70	24.89	26.13	27.44	28.81
16 * BUDGET UNIT TOTAL *					
16 ** DEPARTMENT TOTAL **					
DISTRICT ATTORNEY					
AUTO INSURANCE FRAUD					
1 Criminal Investigator II	33.03	34.68	36.41	38.23	40.14
1 Paralegal III	23.70	24.89	26.13	27.44	28.81
2 * BUDGET UNIT TOTAL *	20.10	21.00	20.10	27.11	20.01
CRIMINAL DIVISION					
1 District Attorney			93.41		
1 Asst District Attorney	54.38		67.97		81.56
4 Chief Dep District Attny	47.48		59.35		71.22
1 Chief Criminal Investigator	39.38		49.22		59.06
2 Manager III	31.34		39.18		47.02
2 Manager II	27.72		34.65		41.58
1 Confidential Assistant IV	20.90		26.13		31.36
2 Confidential Assistant III	17.41		21.76		26.11
41 Attorney V	50.38	52.90	55.55	58.33	61.25
1 Research Attorney II	39.31	41.28	43.34	45.51	47.79
2 Lieutenant	34.90		43.63		52.36
2 Systems Engineer II	33.56	35.24	37.00	38.85	40.79
2 Software Developer/Analyst III	33.56	35.24	37.00	38.85	40.79
13 Criminal Investigator II	33.03	34.68	36.41	38.23	40.14
1 Application Specialist II	24.61	25.84	27.13	28.49	29.91
6 Paralegal III	23.70	24.89	26.13	27.44	28.81
4 Supv Legal Clerk II	22.10	23.21	24.37	25.59	26.87
1 Systems Technician I	18.43	19.35	20.32	21.34	22.41
18 Legal Clerk IV	18.28	19.19	20.15	21.16	22.22
3 Victim Advocate II	17.48	18.35	19.27	20.23	21.24
1 Account Clerk III	17.47	18.34	19.26	20.22	21.23
16 Legal Clerk III	16.75	17.59	18.47	19.39	20.36
125 * BUDGET UNIT TOTAL *					
ELDER ABUSE ADVOC & OUTREACH					
1 Victim Advocate II	17.48	18.35	19.27	20.23	21.24
1 * BUDGET UNIT TOTAL *					

	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 	
DISTRICT ATTORNEY (Continued)						
IMPAIRED DRIVER VERT PROS PROG						
1 Attorney V	50.38	52.90	55.55	58.33	61.25	
<u>1 Attorney III</u> 2 * BUDGET UNIT TOTAL *	39.31	41.28	43.34	45.51	47.79	
REAL ESTATE FRAUD PROSECUTION						
1 Attorney V	50.38	52.90	55.55	58.33	61.25	
<u>1 Criminal Investigator II</u> <u>2 * BUDGET UNIT TOTAL *</u>	33.03	34.68	36.41	38.23	40.14	
2 BUDGET UNIT TOTAL						
UNSERVED/UNDERSERVED VICTIM AD						
2 Victim Advocate II	17.48	18.35	19.27	20.23	21.24	
2 * BUDGET UNIT TOTAL *						
VICTIM COMP & GOVT CLAIMS						
<u>1 Paralegal III</u>	23.70	24.89	26.13	27.44	28.81	
1 * BUDGET UNIT TOTAL *	20.10	24.00	20.10		20.01	
VICTIM SERVICES PROGRAM						
1 Victim Services Program Coord	26.17	27.48	28.85	30.29	31.80	
7 Victim Advocate II	17.48	18.35	19.27	20.23	21.24	
Admin Clerk II     S     * BUDGET UNIT TOTAL *	14.82	15.56	16.34	17.16	18.02	
144 ** DEPARTMENT TOTAL **						
ENVIRONMENTAL RESOURCES						
ENVIRONMENTAL RESOURCES						
1 Dir Of Envir Resources	55.91		69.89		83.87	
2 Asst Director	39.38		49.22		59.06	
1 Supv Milk & Dairy Insp	35.43		44.29		53.15	
4 Manager IV	35.43		44.29		53.15	
1 Manager III	31.34		39.18		47.02	
1 Manager II	27.72		34.65		41.58	
1 Manager I 2 Confidential Assistant IV	24.70		30.87		37.04	
<ol> <li>Confidential Assistant IV</li> <li>Confidential Assistant III</li> </ol>	20.90 17.41		26.13 21.76		31.36 26.11	
1 Sr Systems Engineer	38.83	40.77	42.81	44.95	47.20	
1 Software Developer/Analyst III	33.56	35.24	37.00	38.85	40.79	
3 Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85	
7 Sr Env Health Spec	29.15	30.61	32.14	33.75	35.44	

	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 	
ENVIRONMENTAL RESOURCES	(Continued)					
ENVIRONMENTAL RESOURCES (( 4 Sr Hazard Material Spec 1 Application Specialist III 11 Env Health Spec III 8 Hazard Material Spec III 1 Milk & Dairy Inspector II 2 Resource Mgt Spec III 1 Accountant II 6 Zoning Enf Offcr 2 Staff Serv Analyst 1 Supv Acct Admin Clerk I 2 Accounting Tech 4 Admin Secretary 3 Account Clerk III 4 Admin Clerk III 4 Env Tech 2 Park Aide	continued) 29.15 29.01 26.41 26.41 26.41 26.41 26.41 26.17 24.91 24.29 20.07 19.17 18.77 17.47 16.75 16.11 11.66	30.61 30.46 27.73 27.73 27.73 27.73 27.48 26.16 25.50 21.07 20.13 19.71 18.34 17.59 16.92 12.24	32.14 31.98 29.12 29.12 29.12 29.12 28.85 27.47 26.78 22.12 21.14 20.70 19.26 18.47 17.77 12.85	33.75 33.58 30.58 30.58 30.58 30.29 28.84 28.12 23.23 22.20 21.74 20.22 19.39 18.66 13.49	35.44 35.26 32.11 32.11 32.11 31.80 30.28 29.53 24.39 23.31 22.83 21.23 20.36 19.59 14.16	
84 * BUDGET UNIT TOTAL	*					
FINK ROAD LANDFILL1Manager III1Manager I1Landfill Lead Worker5Landfill Equip Oper III1Accounting Tech4Landfill Equip Oper II2Account Clerk III2Park Aide17* BUDGET UNIT TOTAI	31.34 24.70 22.68 20.10 19.17 18.26 17.47 11.66	 23.81 21.11 20.13 19.17 18.34 12.24	39.18 30.87 25.00 22.17 21.14 20.13 19.26 12.85	 26.25 23.28 22.20 21.14 20.22 13.49	47.02 37.04 27.56 24.44 23.31 22.20 21.23 14.16	
101 ** DEPARTMENT TOTA	L **					
GENERAL SERVICES AGENCY						
ADMINISTRATION          1       General Serv Agency Director         1       Manager IV         1       Confidential Assistant IV         1       Accountant II         1       Accounting Tech         5       * BUDGET UNIT TOTAI	44.38 35.43 20.90 26.17 19.17	  27.48 20.13	55.47 44.29 26.13 28.85 21.14	  30.29 22.20	66.56 53.15 31.36 31.80 23.31	
CENTRAL SERVICES DIVISION 1 Manager III	31.34		39.18		47.02	

		STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 	
GENERAL SERVICES AGENCY	(Continued	d)					
CENTRAL SERVICES DIVISION          2       Staff Serv Coordinator         2       Sr Buyer         1       Storekeeper II         1       Account Clerk III         1       Storekeeper I         3       Stock/Delivery Clerk II         11       * BUDGET UNIT TOTAL	(Continued)	29.49 24.22 18.34 17.47 16.67 14.46	30.96 25.43 19.26 18.34 17.50 15.18	32.51 26.70 20.22 19.26 18.38 15.94	34.14 28.04 21.23 20.22 19.30 16.74	35.85 29.44 22.29 21.23 20.27 17.58	
FACILITIES MAINTENANCE          1       Manager II         2       Building Serv Supv         4       Maintenance Engineer III         17       Maintenance Engineer II         17       Maintenance Engineer II         1       Storekeeper II         1       St Custodian         10       Housekeeper/Custodian         36       * BUDGET UNIT TOTAL         FLEET SERVICES DIVISION       1         1       Lead Equip Mechanic         6       Equipment Mechanic         1       Account Clerk III         1       Admin Clerk II	*	27.72 26.51 22.53 20.42 18.34 14.65 13.32 31.34 23.21 21.12 17.47 14.82	 27.84 23.66 21.44 19.26 15.38 13.99  24.37 22.18 18.34 15.56	34.65 29.23 24.84 22.51 20.22 16.15 14.69 39.18 25.59 23.29 19.26 16.34	 30.69 26.08 23.64 21.23 16.96 15.42  26.87 24.45 20.22 17.16	41.58 32.22 27.38 24.82 22.29 17.81 16.19 47.02 28.21 25.67 21.23 18.02	
10 * BUDGET UNIT TOTAL							
HEALTH SERVICES AGENCY							
ADMINISTRATION          1       Managing Dir Of Hlth Serv Ag         1       Chief Deputy Director         1       Assoc Director         1       Asst Director         3       Manager IV         2       Manager III         3       Manager II         1       Confidential Assistant V         2       Confidential Assistant III         1       Confidential Assistant III         1       Systems Engineer		62.27 50.82 44.38 39.38 35.43 31.34 27.72 24.90 20.90 17.41 15.44 38.83	      40.77	77.84 63.52 55.47 49.22 44.29 39.18 34.65 31.13 26.13 21.76 19.30 42.81	      44.95	93.41 76.22 66.56 59.06 53.15 47.02 41.58 37.36 31.36 26.11 23.16 47.20	

	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 	
HEALTH SERVICES AGENCY (Continued)						
ADMINISTRATION       (Continued)         1       Sr Software Developer/Analyst         4       Systems Engineer II         1       Software Developer/Analyst III         1       Software Developer/Analyst III         1       Sr Application Specialist         1       Staff Serv Coordinator         2       Software Developer II         2       Application Specialist III         3       Accountant III         4       Application Specialist II         3       Accountant II         4       Application Specialist II         1       Staff Serv Analyst         1       Accountant II         1       Staff Serv Analyst         1       Accounting Supv         1       Account Clerk III         5       Admin Clerk III         1       Storekeeper I         4       Account Clerk II         1       Account Clerk II	$\begin{array}{c} 38.83\\ 33.56\\ 33.56\\ 29.49\\ 29.01\\ 29.01\\ 29.01\\ 28.76\\ 26.17\\ 24.61\\ 24.29\\ 23.24\\ 20.47\\ 18.45\\ 17.47\\ 16.75\\ 16.67\\ 15.46\end{array}$	40.77 35.24 35.24 30.96 30.46 30.46 30.20 27.48 25.84 25.50 24.40 21.49 19.37 18.34 17.59 17.50 16.23	42.81 37.00 37.00 32.51 31.98 31.98 31.71 28.85 27.13 26.78 25.62 22.56 20.34 19.26 18.47 18.38 17.04	44.95 38.85 38.85 34.14 33.58 33.58 33.30 30.29 28.49 28.12 26.90 23.69 21.36 20.22 19.39 19.30 17.89	47.20 40.79 40.79 35.85 35.26 35.26 34.97 31.80 29.91 29.53 28.25 24.87 22.43 21.23 20.36 20.27 18.78	
Admin Clerk II     Sr Custodian     Stock/Delivery Clerk II     Stock/Delivery Clerk I     Housekeeper/Custodian     * BUDGET UNIT TOTAL *	14.82 14.65 14.46 13.40 13.32	15.56 15.38 15.18 14.07 13.99	16.34 16.15 15.94 14.77 14.69	17.16 16.96 16.74 15.51 15.42	18.02 17.81 17.58 16.29 16.19	
CLINICS & ANCILLARY SERVICES 1 Medical Director 1 Assoc Director 5 Manager IV	76.16 44.38 35.43		95.20 55.47 44.29		114.24 66.56 53.15	
<ul> <li>4 Manager III</li> <li>1 Manager II</li> <li>8 Sr Nurse Practitioner</li> <li>2 Sr Physician Asst</li> <li>14 Staff Nurse III</li> <li>10 Staff Nurse II</li> <li>10 Staff Nurse II</li> <li>5 MH Clinician II</li> <li>2 Staff Serv Coordinator</li> <li>3 Supv Acct Admin Clerk II</li> <li>1 Supv Acct Admin Clerk I</li> <li>7 Staff Serv Tech</li> <li>7 Community Health Work III</li> <li>5 Med Records Clerk</li> <li>6 Admin Clerk III</li> <li>1 Orthopedic Asst</li> <li>54 Nursing Asst</li> </ul>	31.34 27.72 43.95 40.79 35.26 33.14 29.56 29.49 22.10 20.07 19.24 17.29 16.96 16.75 16.70 14.82	 46.14 42.83 37.02 34.79 31.04 30.96 23.21 21.07 20.20 18.15 17.81 17.59 17.54 15.56	39.18 34.65 48.45 44.97 38.87 36.53 32.59 32.51 24.37 22.12 21.21 19.06 18.70 18.47 18.42 16.34	 50.88 47.22 40.81 38.35 34.22 34.14 25.59 23.23 22.27 20.01 19.64 19.39 19.34 17.16	47.02 41.58 53.42 49.58 42.86 40.27 35.93 35.85 26.87 24.39 23.38 21.01 20.62 20.36 20.31 18.02	
1 Orthopedic Asst	16.70	17.54	18.42	19.34	20.31	

As of July 8, 2017

	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 
HEALTH SERVICES AGENCY (Continued	d)				
CLINICS & ANCILLARY SERVICES (Contin	nued)				
3 Community Health Work II	14.63	15.36	16.13	16.94	17.79
1 Therapist Aid	13.17	13.83	14.52	15.25	16.01
208 * BUDGET UNIT TOTAL *					
PUBLIC HEALTH					
1 Public Health Officer	76.16		95.20		114.24
1 Asst Public Health Officer	62.27		77.84		93.41
1 Assoc Director	44.38		55.47		66.56
1 Asst Director	39.38		49.22		59.06
1 Manager IV	35.43		44.29		53.15
1 Public Health Lab Director	35.43		44.29		53.15
6 Manager III	31.34		39.18		47.02
1 Manager II	27.72		34.65		41.58
2 Confidential Assistant III	17.41		21.76		26.11
8 Public Health Nurse III	37.09	38.94	40.89	42.94	45.09
2 Phys/Occupational TherapistIII	35.75	37.54	39.42	41.39	43.46
33 Public Health Nurse II	35.31	37.08	38.93	40.88	42.93
3 Clinical Lab Scientist III	34.41	36.13	37.94	39.84	41.83
5 Phys/Occupational Therapist II	33.29	34.95	36.70	38.54	40.47
3 Staff Nurse II	33.14	34.79	36.53	38.35	40.27
2 Epidemiologist	31.09	32.64	34.27	35.98	37.78
6 Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85
4 Social Worker IV	26.60	27.93	29.33	30.80	32.34
7 Health Educator	24.44	25.66	26.94	28.29	29.70
5 Staff Serv Analyst	24.29	25.50	26.78	28.12	29.53
8 Pub HIth Nutritionist II	24.12	25.33	26.60	27.93	29.33
2 Med Investigator	24.03	25.23	26.49	27.81	29.20
9 Staff Serv Tech	19.24	20.20	21.21	22.27	23.38
2 Physical Therapy Asst/Cert OT	18.82	19.76	20.75	21.79	22.88
1 Account Clerk III	17.47	18.34	19.26	20.22	21.23
10 Community Health Work III	17.29	18.15	19.06	20.01	21.01
15 Admin Clerk III	16.75	17.59	18.47	19.39	20.36
1 Clinical Lab Asst II	16.07	16.87	17.71	18.60	19.53
18 Admin Clerk II	14.82	15.56	16.34	17.16	18.02
24 Community Health Work II	14.63	15.36	16.13	16.94	17.79
3 Therapist Aid	13.17	13.83	14.52	15.25	16.01
186 * BUDGET UNIT TOTAL *					

BUDGET UNIT TOTAL

#### \*\* DEPARTMENT TOTAL \*\*

#### LAW LIBRARY

LAW LIBRARY			
1 Confidential Assistant IV	20.90	 26.13	 31.36

STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 	
16.14	16.95	17.80	18.69	19.62	
44.38 31.34 27.72 20.90 33.56 29.01 27.31 26.70 26.17 24.61 24.09 18.34 17.47 16.14 14.82	 35.24 30.46 28.68 28.04 27.48 25.84 25.29 19.26 18.34 16.95 15.56	55.47 39.18 34.65 26.13 37.00 31.98 30.11 29.44 28.85 27.13 26.55 20.22 19.26 17.80 16.34	  38.85 33.58 31.62 30.91 30.29 28.49 27.88 21.23 20.22 18.69 17.16	66.56 47.02 41.58 31.36 40.79 35.26 33.20 32.46 31.80 29.91 29.27 22.29 21.23 19.62 18.02	
35.43 27.72 20.90		44.29 34.65 26.13		53.15 41.58 31.36	
27.72		34.65		41.58	
	MIN  16.14 44.38 31.34 27.72 20.90 33.56 29.01 27.31 26.70 26.17 24.61 24.09 18.34 17.47 16.14 14.82 35.43 27.72 20.90	MIN  16.14 16.95 16.14 16.95 16.14 16.95 11.34 27.72 20.90 33.56 35.24 29.01 30.46 27.31 28.68 26.70 28.04 26.17 27.48 24.61 25.84 24.09 25.29 18.34 19.26 17.47 18.34 16.14 16.95 14.82 15.56 35.43 27.72 20.90	MIN        MID          FLAT         16.14       16.95       17.80         44.38        55.47         31.34        39.18         27.72        34.65         20.90        26.13         33.56       35.24       37.00         29.01       30.46       31.98         27.31       28.68       30.11         26.70       28.04       29.44         26.17       27.48       28.85         24.61       25.84       27.13         24.09       25.29       26.55         18.34       19.26       20.22         17.47       18.34       19.26         16.14       16.95       17.80         14.82       15.56       16.34	MIN          MID             FLAT            16.14         16.95         17.80         18.69           44.38          55.47            31.34          39.18            27.72          34.65            20.90          26.13            33.56         35.24         37.00         38.85           29.01         30.46         31.98         33.58           27.31         28.68         30.11         31.62           26.70         28.04         29.44         30.91           26.17         27.48         28.85         30.29           24.61         25.84         27.13         28.49           24.09         25.29         26.55         27.88           18.34         19.26         20.22         12.3           17.47         18.34         19.26         20.22           16.14         16.95         17.80         18.69           14.82         15.56         16.34         17.16           35.43          26.13	MIN          MID          MAX            FLAT           MAX           16.14         16.95         17.80         18.69         19.62           44.38          55.47          66.56           31.34          39.18          47.02           27.72          34.65          41.58           20.90          26.13          31.36           33.56         35.24         37.00         38.85         40.79           29.01         30.46         31.98         33.58         35.26           27.31         28.68         30.11         31.62         33.20           26.70         28.04         29.44         30.91         32.46           26.17         27.48         28.85         30.29         31.80           24.61         25.84         27.13         28.49         29.91           24.09         25.29         26.55         27.88         29.27           18.34         19.26         20.22         21.23         22.29           17.47         18.34         19

S & RECREATION (Continued)       22.15       23.26       24.42       25.64       26.92         0 Park Mintc Worker III       19.66       20.64       21.67       22.75       23.89         2 Park Mintc Worker III       18.26       19.17       20.13       21.14       22.20         2 Account Clerk II       15.46       16.23       17.04       17.89       18.78         4 Park Aide       11.66       12.24       12.85       13.49       14.16         2       * BUDGET UNIT TOTAL *         2       * DEPARTMENT TOTAL *         NING & COMMUNITY DEV         DIG PERMITS         1 Manager IV       35.43						
S & RECREATION (Continued)       22.15       23.26       24.42       25.64       26.92         0 Park Mntc Worker III       19.66       20.64       21.67       22.75       23.89         2 Park Mntc Worker II       18.26       19.17       20.13       21.14       22.275       23.89         2 Account Clerk II       11.66       16.23       17.04       17.789       18.78         4 Park Aide       11.66       12.24       12.85       13.49       14.16         2 * DEPARTMENT TOTAL*       *       *       *       53.15         1 Manager IV       35.43        44.29        53.15         1 Manager IV       35.43        44.29        53.15         1 Manager IV       35.43        44.29        53.15         1 Supv Building Inspector       31.34        39.18        47.02         2 Building Inspector III       28.49       30.06       32.51       34.14       35.85         5 Building Inspector II       28.59       30.02       31.52       33.10       34.76         1 Account Clerk III       17.47       18.34       19.26       20.22       21.23		MIN	STEP 2  	MID		MAX
1       Park Supv       22.15       23.26       24.42       25.64       26.92         0       Park Mntc Worker III       19.66       20.64       21.67       22.75       23.89         2       Park Mntc Worker II       18.26       19.17       20.13       21.14       22.22         2       Account Clerk II       15.46       16.23       17.04       17.89       18.78         4       Park Aide       11.66       12.24       12.85       13.49       14.16         2       * BUDGET UNIT TOTAL *       *       *       14.16       14.16       14.16         2       ** DEPARTMENT TOTAL **       *       *       53.15       *       14.16       14.16       14.16       14.16         2       ** DEPARTMENT TOTAL **       *       35.43        44.29        53.15         Supv Building Inspector       31.34        39.18        47.02         2       Building Inspector III       31.44       33.01       34.66       36.39       38.21         3       Staff Serv Coordinator       29.49       30.96       32.51       34.14       35.65         3       Building Inspector III	ARKS & RECREATION (Continued)					
0       Park Mntc Worker II       19.66       20.64       21.67       22.75       23.89         2       Park Mntc Worker II       18.26       19.17       20.13       21.14       22.20         2       Account Clerk II       15.46       16.23       17.04       17.89       18.78         4       Park Aide       11.66       12.24       12.85       13.49       14.16         2       ** DEPARTMENT TOTAL **       *       *       NING & COMMUNITY DEV       53.15         DING PERMITS	ARKS & RECREATION (Continued)					
2       Park Mntc Worker II       18.26       19.17       20.13       21.14       22.20         2       Account Clerk II       15.46       16.23       17.04       17.89       18.78         4       Park Aide       11.66       12.24       12.85       13.49       14.16         2       * BUDGET UNIT TOTAL **         2       ** DEPARTMENT TOTAL **         2       ** DEPARTMENT TOTAL **         POING PERMITS         1       Manager IV       35.43        44.29        53.15         Supp Building Inspector       31.34        39.18        47.02         2       Building Inspector III       31.44       33.01       34.66       36.39       38.21         3       Staff Serv Coordinator       29.49       30.96       32.51       34.14       35.85         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         2       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         1       Account Clerk III       16.75       17.59       18.47       19.39       20.36	1 Park Supv	22.15	23.26	24.42	25.64	26.92
2       Account Clerk II       15.46       16.23       17.04       17.89       18.78         4       Park Aide       11.66       12.24       12.85       13.49       14.16         2       * BUDGET UNIT TOTAL *       *       11.66       12.24       12.85       13.49       14.16         2       ** DEPARTMENT TOTAL *       *       11.66       12.24       12.85       13.49       14.16         2       ** DEPARTMENT TOTAL **       *       11.66       12.24       12.85       13.49       14.16         2       ** DEPARTMENT TOTAL **       *       *       11.66       12.24       12.85       13.49       14.16         2       ** DEPARTMENT TOTAL **       *       *       44.29        53.15         Supp Building Inspector II       31.44       33.01       34.66       36.39       38.21         Staff Serv Coordinator       29.49       30.02       31.52       33.10       34.76         Account Clerk III       14.82       17.59       18.47       19.39       20.36         Admin Clerk III       14.82       15.56       16.34       17.16       18.27         7       * BUDGET UNIT TOTAL *       *       <	10 Park Mntc Worker III	19.66	20.64	21.67	22.75	23.89
4       Park Aide       11.66       12.24       12.85       13.49       14.16         2       * BUDGET UNIT TOTAL *       *         NNING & COMMUNITY DEV         DING PERMITS         1       Manager IV       35.43        44.29        53.15         Supv Building Inspector       31.34        39.18        47.02         2       Building Inspector III       31.44       33.01       34.66       36.39       38.21         3 Plan Check Engineer       31.44       33.01       34.66       36.39       38.21         Staff Serv Coordinator       29.49       30.96       32.51       34.14       35.85         5 Building Inspector II       28.59       30.02       31.52       33.10       34.76         Account Clerk III       17.47       18.34       19.26       20.22       21.23         2 Admin Clerk III       16.75       17.59       18.47       19.39       20.36         Admin Clerk III       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *       *       49.22        59.06         Manager II       31.34	12 Park Mntc Worker II				21.14	22.20
2       * BUDGET UNIT TOTAL *         2       ** DEPARTMENT TOTAL **         NNING & COMMUNITY DEV         DING PERMITS         1       Manager IV       35.43        44.29        53.15         2       Building Inspector       31.34        39.18        47.02         2       Building Inspector       31.44       33.01       34.66       36.39       38.21         3       Plan Check Engineer       31.44       33.01       34.66       36.39       38.21         1       Staff Serv Coordinator       29.49       30.96       32.51       34.14       35.85         5       Building Inspector II       28.59       30.02       31.52       33.10       34.76         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         2       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         1       Dif Of Plan & Comm Devel       55.91        69.89        59.06         1       Manager IV       35.43        49.22        59.06         1	2 Account Clerk II		16.23	17.04	17.89	18.78
2       ** DEPARTMENT TOTAL **         NNING & COMMUNITY DEV         DING PERMITS         1       Manager IV       35.43        44.29        53.15         Supv Building Inspector       31.34        39.18        47.02         2       Building Inspector III       31.44       33.01       34.66       36.39       38.21         3       Plan Check Engineer       31.44       33.01       34.66       36.39       38.21         3       Plan Check Engineer       31.44       33.01       34.66       36.39       38.21         5       Building Inspector II       28.59       30.02       31.52       33.10       34.76         4       Account Clerk III       17.47       18.34       19.26       20.22       21.23         2       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         4       Admin Clerk III       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *       39.38        49.22        59.06         1       Manager IV       35.43        44.29 <td></td> <td>11.66</td> <td>12.24</td> <td>12.85</td> <td>13.49</td> <td>14.16</td>		11.66	12.24	12.85	13.49	14.16
NNING & COMMUNITY DEV         DING PERMITS         1       Manager IV       35.43        44.29        53.15         2       Building Inspector       31.34        39.18        47.02         2       Building Inspector III       31.44       33.01       34.66       36.39       38.21         3       Plan Check Engineer       31.44       33.01       34.66       36.39       38.21         3       Staff Serv Coordinator       29.49       30.02       31.52       33.10       34.76         Account Clerk III       17.47       18.34       19.26       20.22       21.23         2       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         Admin Clerk III       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *         Staff Serv Coordinator       39.38        49.22        59.06         Admin Clerk III       16.75       17.59       18.47       19.39       20.36         4       Asst Director       39.38        49.22	42 * BUDGET UNIT TOTAL *					
DING PERMITS         Manager IV       35.43        44.29        53.15         Supv Building Inspector       31.34        39.18        47.02         Building Inspector III       31.44       33.01       34.66       36.39       38.21         Staff Serv Coordinator       29.49       30.96       32.51       34.14       35.85         Building Inspector II       28.59       30.02       31.52       33.10       34.76         Account Clerk III       17.47       18.34       19.26       20.22       21.23         Admin Clerk III       16.75       17.59       18.47       19.39       20.36         Admin Clerk III       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *       *       *       *       93.38        49.22        59.06         Manager IV       35.43        69.89        53.15       2       2       59.06       13.34        59.06       33.58       35.52       15         1 Asst Director       39.38        49.22        53.15       2       34.43	42 ** DEPARTMENT TOTAL **					
Manager IV       35.43        44.29        53.15         Supv Building Inspector       31.34        39.18        47.02         Building Inspector III       31.44       33.01       34.66       36.39       38.21         3 Plan Check Engineer       31.44       33.01       34.66       36.39       38.21         Staff Serv Coordinator       29.49       30.96       32.51       34.14       35.85         Building Inspector II       28.59       30.02       31.52       33.10       34.76         Account Clerk III       17.47       18.34       19.26       20.22       21.23         2 Admin Clerk III       16.75       17.59       18.47       19.39       20.36         1 Admin Clerk II       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *       39.38        49.22        59.06         1 Manager IV       35.43        49.22        59.06         1 Manager IV       31.34        39.18        47.02         2 Confidential Assistant IV       20.90        26.13        3	PLANNING & COMMUNITY DEV					
Supv Building Inspector       31.34        39.18        47.02         Building Inspector III       31.44       33.01       34.66       36.39       38.21         Plan Check Engineer       31.44       33.01       34.66       36.39       38.21         Staff Serv Coordinator       29.49       30.96       32.51       34.14       35.85         Building Inspector II       28.59       30.02       31.52       33.10       34.76         Account Clerk III       17.47       18.34       19.26       20.22       21.23         Admin Clerk III       16.75       17.59       18.47       19.39       20.36         Admin Clerk II       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *       39.38        69.89        83.87         Asst Director       39.38        49.22        59.06         Manager IV       35.43        44.29        53.15         Manager III       31.34        39.18        47.02         2       Confidential Assistant IV       20.90        26.13	UILDING PERMITS					
2       Building Inspector III       31.44       33.01       34.66       36.39       38.21         3       Plan Check Engineer       31.44       33.01       34.66       36.39       38.21         1       Staff Serv Coordinator       29.49       30.96       32.51       34.14       35.85         5       Building Inspector II       28.59       30.02       31.52       33.10       34.76         Account Clerk III       17.47       18.34       19.26       20.22       21.23         2       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         1       Admin Clerk III       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *         INING        69.89        83.87         1       Asst Director       39.38        49.22        59.06         1       Manager IV       35.43        44.29        53.15         2       Manager III       31.34        39.18        47.02         2       Confidential Assistant IV       20.90        26	1 Manager IV	35.43		44.29		53.15
3       Plan Check Engineer       31.44       33.01       34.66       36.39       38.21         1       Staff Serv Coordinator       29.49       30.96       32.51       34.14       35.85         5       Building Inspector II       28.59       30.02       31.52       33.10       34.76         Account Clerk III       17.47       18.34       19.26       20.22       21.23         2       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         1       Admin Clerk II       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *       *       *       *       93.38        69.89        83.87         1       Asst Director       39.38        49.22        59.06         1       Manager IV       35.43        39.18        47.02         2       Confidential Assistant IV       20.90        26.13        31.36         2       Confidential Assistant IV       20.90        26.13        31.36         3       Application Specialist III       29.01	1 Supv Building Inspector	31.34		39.18		47.02
Staff Serv Coordinator       29.49       30.96       32.51       34.14       35.85         Building Inspector II       28.59       30.02       31.52       33.10       34.76         Account Clerk III       17.47       18.34       19.26       20.22       21.23         Admin Clerk III       16.75       17.59       18.47       19.39       20.36         Admin Clerk II       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *       *       *       *       93.88        69.89        83.87         Asst Director       39.38        49.22        59.06       *       44.29        53.15         2 Manager IV       35.43        49.22        53.15         2 Manager III       31.34        39.18        47.02         2 Confidential Assistant IV       20.90        26.13        31.36         3 Application Specialist III       29.01       30.46       31.98       33.58       35.26         3 Assoc Planner       28.86       30.30       31.82       33.41       35.08		31.44	33.01	34.66	36.39	38.21
5       Building Inspector II       28.59       30.02       31.52       33.10       34.76         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         2       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         1       Admin Clerk II       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *       *       *       *       18.02       *       *       18.02         1       Dir Of Plan & Comm Devel       55.91        69.89        83.87         1       Asst Director       39.38        49.22        59.06         1       Manager IV       31.34        39.18        47.02         2       Confidential Assistant IV       20.90        26.13        31.36         1       Application Specialist III       29.01       30.46       31.98       33.58       35.26         2       Assoc Planner       28.86       30.30       31.82       33.41       35.08         2       Staff Serv Tech       19.24       20.20	3 Plan Check Engineer	31.44	33.01	34.66	36.39	38.21
Account Clerk III       17.47       18.34       19.26       20.22       21.23         Admin Clerk III       16.75       17.59       18.47       19.39       20.36         Admin Clerk II       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *       *       *       *       *       8.87         Asst Director       39.38        69.89        53.87         Asst Director       39.38        49.22        59.06         Manager IV       35.43        44.29        53.15         2 Manager III       31.34        39.18        47.02         2 Confidential Assistant IV       20.90        26.13        31.36         Application Specialist III       29.01       30.46       31.98       33.58       35.26         3 Assoc Planner       28.86       30.30       31.82       33.41       35.08         Accountant II       26.17       27.48       28.85       30.29       31.80         2 Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         A	1 Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85
2       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         1       Admin Clerk II       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *       *       *       *       *       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *       *       *       *       18.02       *       *       8       *       16.75       17.59       18.47       19.39       20.36         7       * BUDGET UNIT TOTAL *       *       *       16.75       17.59       16.34       17.16       18.02         *         *       10.70 Plan & Comm Devel       55.91        69.89        83.87         1 Asst Director       39.38        49.22        53.15         2       Manager IV       35.43        44.29        53.15         2       Manager III       31.34        39.18        47.02         2       Confidential Assistant IV       20.90        26.13        31.36         3 <td>5 Building Inspector II</td> <td>28.59</td> <td>30.02</td> <td>31.52</td> <td>33.10</td> <td>34.76</td>	5 Building Inspector II	28.59	30.02	31.52	33.10	34.76
Admin Clerk II       14.82       15.56       16.34       17.16       18.02         7       * BUDGET UNIT TOTAL *         INING         1       Dir Of Plan & Comm Devel       55.91        69.89        83.87         1       Asst Director       39.38        49.22        59.06         1       Manager IV       35.43        44.29        53.15         2       Manager III       31.34        39.18        47.02         2       Confidential Assistant IV       20.90        26.13        31.36         2       Asplication Specialist III       29.01       30.46       31.98       33.58       35.26         3       Assoc Planner       28.86       30.30       31.82       33.41       35.08         4       Accountant II       26.17       27.48       28.85       30.29       31.80         2       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         4       Admin Clerk III       16.75       17.59       18.47       19.39       20.36          <	1 Account Clerk III	17.47	18.34	19.26	20.22	21.23
7       * BUDGET UNIT TOTAL *         INING         1       Dir Of Plan & Comm Devel       55.91        69.89        83.87         1       Asst Director       39.38        49.22        59.06         1       Manager IV       35.43        44.29        53.15         2       Manager III       31.34        39.18        47.02         2       Confidential Assistant IV       20.90        26.13        31.36         2       Confidential Assistant IV       29.01       30.46       31.98       33.58       35.26         3       Assoc Planner       28.86       30.30       31.82       33.41       35.08         4       Accountant II       26.17       27.48       28.85       30.29       31.80         2       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         4       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         * DEPARTMENT TOTAL *	2 Admin Clerk III	16.75	17.59	18.47	19.39	20.36
Image I       Dir Of Plan & Comm Devel       55.91        69.89        83.87         Image I       Asst Director       39.38        49.22        59.06         Imanager IV       35.43        44.29        53.15         Imanager IV       31.34        39.18        47.02         Image III       31.34        39.18        47.02         Image III       20.90        26.13        31.36         Image III       29.01       30.46       31.98       33.58       35.26         Image III       29.01       30.46       31.98       33.41       35.08         Image III       26.17       27.48       28.85       30.29       31.80         Image III       26.17       27.48       28.85       30.29       31.80         Image III       26.17       27.48       28.85       30.29       31.80         Image III       19.24       20.20       21.21       22.27       23.38         Image III       16.75       17.59       18.47       19.39       20.36         Image IIIII       16.75<		14.82	15.56	16.34	17.16	18.02
I       Dir Of Plan & Comm Devel       55.91        69.89        83.87         I       Asst Director       39.38        49.22        59.06         I       Manager IV       35.43        44.29        53.15         2       Manager III       31.34        39.18        47.02         2       Confidential Assistant IV       20.90        26.13        31.36         2       Confidential Assistant IV       29.01       30.46       31.98       33.58       35.26         3       Assoc Planner       28.86       30.30       31.82       33.41       35.08         3       Accountant II       26.17       27.48       28.85       30.29       31.80         2       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         4       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         5       ** DEPARTMENT TOTAL **	17 * BUDGET UNIT TOTAL *					
I Asst Director       39.38        49.22        59.06         Manager IV       35.43        44.29        53.15         Manager III       31.34        39.18        47.02         Confidential Assistant IV       20.90        26.13        31.36         Application Specialist III       29.01       30.46       31.98       33.58       35.26         Assoc Planner       28.86       30.30       31.82       33.41       35.08         Accountant II       26.17       27.48       28.85       30.29       31.80         Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         Admin Clerk III       16.75       17.59       18.47       19.39       20.36         ** DEPARTMENT TOTAL **	LANNING					
Manager IV       35.43        44.29        53.15         Manager III       31.34        39.18        47.02         Confidential Assistant IV       20.90        26.13        31.36         Application Specialist III       29.01       30.46       31.98       33.58       35.26         Assoc Planner       28.86       30.30       31.82       33.41       35.08         Accountant II       26.17       27.48       28.85       30.29       31.80         Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         Admin Clerk III       16.75       17.59       18.47       19.39       20.36         ** DEPARTMENT TOTAL **						
2       Manager III       31.34        39.18        47.02         2       Confidential Assistant IV       20.90        26.13        31.36         2       Application Specialist III       29.01       30.46       31.98       33.58       35.26         3       Assoc Planner       28.86       30.30       31.82       33.41       35.08         4       Accountant II       26.17       27.48       28.85       30.29       31.80         2       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         4       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         5       ** DEPARTMENT TOTAL **						
2       Confidential Assistant IV       20.90        26.13        31.36         1       Application Specialist III       29.01       30.46       31.98       33.58       35.26         5       Assoc Planner       28.86       30.30       31.82       33.41       35.08         6       Accountant II       26.17       27.48       28.85       30.29       31.80         2       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         5       ** DEPARTMENT TOTAL **	-					
I       Application Specialist III       29.01       30.46       31.98       33.58       35.26         S       Assoc Planner       28.86       30.30       31.82       33.41       35.08         I       Accountant II       26.17       27.48       28.85       30.29       31.80         2       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         I       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         5       ** DEPARTMENT TOTAL **						
36       Assoc Planner       28.86       30.30       31.82       33.41       35.08         1       Accountant II       26.17       27.48       28.85       30.29       31.80         2       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         8       * BUDGET UNIT TOTAL *						
I       Accountant II       26.17       27.48       28.85       30.29       31.80         2       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         8       * BUDGET UNIT TOTAL *         5       ** DEPARTMENT TOTAL **						
2       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Admin Clerk III       16.75       17.59       18.47       19.39       20.36         8       * BUDGET UNIT TOTAL *         5       ** DEPARTMENT TOTAL **						
Admin Clerk III         16.75         17.59         18.47         19.39         20.36           8         * BUDGET UNIT TOTAL *           5         ** DEPARTMENT TOTAL **						31.80
8 * BUDGET UNIT TOTAL * 5 ** DEPARTMENT TOTAL **	2 Staff Serv Tech	19.24	20.20	21.21	22.27	23.38
5 ** DEPARTMENT TOTAL **		16.75	17.59	18.47	19.39	20.36
	18 * BUDGET UNIT TOTAL *					
	35 ** DEPARTMENT TOTAL **					
BATION	ROBATION					

#### ADMINISTRATION

1 Chief Probation Offcr	55.91		69.89		83.87
-------------------------	-------	--	-------	--	-------

	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 
PROBATION (Continued)					
ADMINISTRATION (Continued)					
1 Asst Chief Probation Officer	44.38		55.47		66.56
3 Manager III	31.34		39.18		47.02
1 Manager II	27.72		34.65		41.58
1 Confidential Assistant IV	20.90		26.13		31.36
2 Confidential Assistant III	17.41		21.76		26.11
2 Systems Engineer II	33.56	35.24	37.00	38.85	40.79
1 Software Developer/Analyst III	33.56	35.24	37.00	38.85	40.79
1 Accountant III	28.76	30.20	31.71	33.30	34.97
1 Staff Serv Analyst	24.29	25.50	26.78	28.12	29.53
2 Systems Technician II	21.50	22.58	23.71	24.90	26.15
1 Accountant I	20.47	21.49	22.56	23.69	24.87
1 Accounting Tech	19.17	20.13	21.14	22.20	23.31
1 Account Clerk III	17.47	18.34	19.26	20.22	21.23
1 Account Clerk II	15.46	16.23	17.04	17.89	18.78
20 * BUDGET UNIT TOTAL *					
COMMUNITY CORRECTIONS PARTNER					
1 Manager IV - Safety	35.43		44.29		53.15
3 Supv Prob Offcr	31.60	33.18	34.84	36.58	38.41
3 Deputy Prob Offcr III	27.82	29.21	30.67	32.20	33.81
1 Crime Analyst	25.53	26.81	28.15	29.56	31.04
21 Deputy Prob Offcr II	24.92	26.17	27.48	28.85	30.29
3 Legal Clerk III	16.75	17.59	18.47	19.39	20.36
32 * BUDGET UNIT TOTAL *					
FIELD SERVICES					
1 Manager IV - Safety	35.43		44.29		53.15
1 Confidential Assistant III	17.41		21.76		26.11
10 Supv Prob Offcr	31.60	33.18	34.84	36.58	38.41
11 Deputy Prob Offer III	27.82	29.21	30.67	32.20	33.81
58 Deputy Prob Offcr II	24.92	26.17	27.48	28.85	30.29
3 Supv Legal Clerk II	22.10	23.21	24.37	25.59	26.87
3 Legal Clerk IV	18.28	19.19	20.15	21.16	22.22
22 Legal Clerk III	16.75	17.59	18.47	19.39	20.36
109 * BUDGET UNIT TOTAL *					
INSTITUTIONAL SERVICES					
1 Manager IV - Safety	35.43		44.29		53.15
1 Manager II - Safety	27.72		34.65		41.58
1 Confidential Assistant III	17.41		21.76		26.11
6 Supv Probation Correction Ofcr	27.32	28.69	30.12	31.63	33.21
15 Probation Corrections Offc III	23.32	24.49	25.71	27.00	28.35
32 Probation Corrections Offc II	20.48	21.50	22.58	23.71	24.90
1 Legal Clerk III	16.75	17.59	18.47	19.39	20.36

### STANISLAUS COUNTY DEPARTMENT POSITION ALLOCATION REPORT

As of July 8, 2017

	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 	
PROBATION (Continued)						
INSTITUTIONAL SERVICES (Continued)						
1 Stock/Delivery Clerk II	14.46	15.18	15.94	16.74	17.58	
58 * BUDGET UNIT TOTAL *						
JJCPA						
1 Manager IV - Safety	35.43		44.29		53.15	
2 Supv Prob Offcr	31.60	33.18	34.84	36.58	38.41	
1 Deputy Prob Offcr III	27.82	29.21	30.67	32.20	33.81	
1 Supv Probation Correction Ofcr	27.32	28.69	30.12	31.63	33.21	
7 Deputy Prob Offcr II	24.92	26.17	27.48	28.85	30.29	
1 Probation Corrections Offc III	23.32	24.49	25.71	27.00	28.35	
1 Probation Corrections Offc II	20.48	21.50	22.58	23.71	24.90	
1 Legal Clerk III	16.75	17.59	18.47	19.39	20.36	
15 * BUDGET UNIT TOTAL *						
JUVENILE COMMITMENT FACILITY						
1 Manager II - Safety	27.72		34.65		41.58	
4 Supv Probation Correction Ofcr	27.32	28.69	30.12	31.63	33.21	
6 Probation Corrections Offc III	23.32	24.49	25.71	27.00	28.35	
21 Probation Corrections Offc II	20.48	21.50	22.58	23.71	24.90	
1 Supv Custodial Cook	18.63	19.56	20.54	21.57	22.65	
1 Custodial Cook	16.95	17.80	18.69	19.62	20.60	
1 Legal Clerk III	16.75	17.59	18.47	19.39	20.36	
4 Asst Cook II	12.81	13.45	14.12	14.83	15.57	
39 * BUDGET UNIT TOTAL *						
YOBG	0- 00		00.40	04.00	00.04	
1 Supv Probation Correction Ofcr	27.32	28.69	30.12	31.63	33.21	
1 Crime Analyst	25.53	26.81	28.15	29.56	31.04	
1 Deputy Prob Offcr II	24.92	26.17	27.48	28.85	30.29	
2 Probation Corrections Offc III	23.32	24.49	25.71	27.00	28.35	
10 Probation Corrections Offc II	20.48	21.50	22.58	23.71	24.90	
15 * BUDGET UNIT TOTAL *						
288 ** DEPARTMENT TOTAL **						
PUBLIC DEFENDER						
PUBLIC DEFENDER						
1 Public Defender	62.27		77.84		93.41	
2 Chief Dep Public Defender	47.48		59.35		71.22	

	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 	
PUBLIC DEFENDER (Continued)						
PUBLIC DEFENDER       (Continued)         26       Attorney V         1       Special Investigator III         2       Special Investigator II         1       Paralegal III         1       Supv Legal Clerk II         5       Legal Clerk IV         3       Legal Clerk III         3       Admin Clerk II         47       * BUDGET UNIT TOTAL *	50.38 29.82 26.26 23.70 22.10 18.28 16.75 14.82	52.90 31.31 27.57 24.89 23.21 19.19 17.59 15.56	55.55 32.88 28.95 26.13 24.37 20.15 18.47 16.34	58.33 34.52 30.40 27.44 25.59 21.16 19.39 17.16	61.25 36.25 31.92 28.81 26.87 22.22 20.36 18.02	_
47 ** DEPARTMENT TOTAL **						
PUBLIC WORKS						
ADMINISTRATION						
1 Dir Of Public Works	62.27		77.84		93.41	
1 Manager IV	35.43		44.29		53.15	
1 Manager I	24.70		30.87		37.04	
1 Confidential Assistant IV	20.90		26.13		31.36	
1 Confidential Assistant III	17.41		21.76		26.11	
1 Accountant II	26.17	27.48	28.85	30.29	31.80	
1 Accounting Tech	19.17	20.13	21.14	22.20	23.31	
1 Admin Clerk III	16.75	17.59	18.47	19.39	20.36	_
8 * BUDGET UNIT TOTAL *						
ENGINEERING						
3 Deputy Dir Public Works	44.38		55.47		66.56	
6 Assoc Civil Eng/Assoc Surveyor	38.02	39.92	41.92	44.02	46.22	
9 Asst Engineer/Surveyor	32.41	34.03	35.73	37.52	39.40	
1 Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85	
6 Sr Engineering/Surveying Tech	28.28	29.69	31.17	32.73	34.37	
1 Staff Serv Analyst	24.29	25.50	26.78	28.12	29.53	
1 Engineering Technician	24.14	25.35	26.62	27.95	29.35	
1 Admin Secretary	18.77	19.71	20.70	21.74	22.83	
	16.75	17.59	18.47	19.39	20.36	_
29 * BUDGET UNIT TOTAL *						
LOCAL TRANSIT SYSTEM						
1 Manager III	31.34		39.18		47.02	
1 Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85	
1 Assoc Planner	28.86	30.30	31.82	33.41	35.08	
2 Staff Serv Analyst	24.29	25.50	26.78	28.12	29.53	_
5 * BUDGET UNIT TOTAL *						

PUBLIC WORKS (Continued)         MORGAN SHOP       1       31.34        39.18        47.02         1       Heavy Equiment Mechanic III       24.69       25.04       27.34       28.71       30.15         1       Staff Serv Analyst       24.29       25.50       26.78       28.12       29.53         4       Heavy Equiment Mechanic II       22.97       24.12       25.33       26.60       27.93         1       Storkeeper II       18.134       19.26       20.22       21.23       22.9         8       * BUGET UNIT TOTAL * <b>FOAD &amp; BRIDGE</b> 1       Manager IV       35.43		STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 	
1       Manager III       31.34        39.18        47.02         1       Heavy Equiment Mechanic III       24.80       26.04       27.34       28.71       30.15         4       Heavy Equiment Mechanic II       22.97       24.12       25.50       26.78       28.12       29.53         4       Heavy Equiment Mechanic II       22.97       24.12       25.33       26.60       27.93         5       storkeeper II       18.34       19.26       20.22       21.23       22.99         8       *BUDGET UNIT TOTAL *       76.02       31.71       33.30       34.97         3       Road Supv       26.28       27.59       28.97       30.42       31.94         8       Sr Road Mnte Worker       23.59       24.77       26.01       27.31       28.68         42       Road Mnte Worker III       20.92       21.97       23.07       24.22       25.43         1       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         57       * BUDGET UNIT TOTAL *       107       ** DEPARTMENT	PUBLIC WORKS (Continued)						
1       Heavy Equiment Mechanic III       24.80       26.04       27.34       28.71       30.15         1       Staff Serv Analyst       24.29       25.50       26.78       28.12       29.53         1       Storekeeper II       18.34       19.26       20.22       21.23       22.29         8       * BUDGET UNIT TOTAL *       *       *       Storekeeper II       18.34       19.26       20.22       21.23       22.29         1       Manager IV       35.43        44.29        53.15         1       Accountant III       28.76       30.20       31.71       33.30       34.97         3       Road Supv       26.28       27.59       28.97       30.42       31.94         8       Sr Road Mntc Worker       23.59       24.77       26.01       27.31       28.68         42       Road Mntc Worker       19.24       20.20       21.21       22.27       23.38         1       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Account Clerk III       39.38        47.02       24.22       25       59.06         2       Manager III <td>MORGAN SHOP</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	MORGAN SHOP						
1       Staff Serv Analyst       24.29       25.50       26.78       28.12       29.53         4       Heavy Equiment Mechanic II       22.97       24.12       25.33       26.60       27.93         8       *BUDGET UNIT TOTAL *         ROAD & BRIDGE         1       Manager IV       35.43        44.29        53.15         1       Accountant III       28.76       30.20       31.71       33.30       34.97         3       Road Supv       26.28       27.59       28.97       30.42       31.94         8       Str Road Mntc Worker       23.59       24.77       26.01       27.31       28.68         42       Road Mntc Worker III       20.92       21.97       23.07       24.22       25.43         1       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         57       * BUDGET UNIT TOTAL *       *        93.41        93.41         107       * DEPARTMENT TOTAL **         59.06        41.58	-						
4       Heavy Equiment Mechanic II       22.97       24.12       25.33       26.60       27.93         1       Storekeeper II       18.34       19.26       20.22       21.23       22.29         8       * BUDGET UNIT TOTAL *         ROAD & BRIDGE         1       Manager IV       35.43        44.29        53.15         1       Accountant III       28.76       30.20       31.11       33.30       34.97         3       Road Supv       26.28       27.59       28.97       30.42       31.94         8       Sr Road Mntc Worker       23.59       24.77       26.01       27.31       28.68         42       Road Mntc Worker III       20.92       21.97       23.07       24.22       25.43         1       Staff Serv Tech       19.24       20.20       21.21       22.77       23.38         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         57       * BUDGET UNIT TOTAL *       *       93.88        93.41          1       Executive Director       62.27        77.84        93.41 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
1       Storekeeper II       18.34       19.26       20.22       21.23       22.29         8       *BUDGET UNIT TOTAL *         ROAD & BRIDGE         1       Manager IV       35.43        44.29        53.15         1       Accountant III       28.76       30.20       31.71       33.30       34.97         3       Road Supu       26.28       27.59       28.97       30.42       31.94         8       S Road Minte Worker       23.59       24.77       26.01       27.31       28.68         42       Road Minte Worker III       20.92       21.97       23.07       24.22       25.43         1       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         57       * BUDGET UNIT TOTAL *       *       *       93.41       19.26       20.22       21.23         63       The Entremeent Officer III       39.38        49.22        59.06         2       Manager II       31.34        39.18        41.58     <							
8       *BUDGET UNIT TOTAL *         ROAD & BRIDGE         1       Manager IV       35.43        44.29        53.15         1       Accountant III       28.76       30.20       31.71       33.30       34.97         3       Road Supv       26.28       27.59       28.97       30.42       31.94         8       Sr Road Mntc Worker       23.59       24.77       26.01       27.31       28.88         42       Road Mmtc Worker III       20.92       21.97       23.07       24.22       25.43         1       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         57       * BUDGET UNIT TOTAL *       *       *       93.41       *       93.81							
1       Manager IV       35.43        44.29        53.15         1       Accountant III       28.76       30.20       31.71       33.30       34.97         3       Road Supv       26.28       27.59       28.97       30.42       31.94         8       Sr Road Mntc Worker       23.59       24.77       26.01       27.31       28.68         42       Road Mntc Worker III       20.92       21.97       23.07       24.22       25.43         1       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         57       * BUDGET UNIT TOTAL *       *       *       *       *       *       *         RETIREMENT         1       Executive Director       62.27        77.84        93.41         1       Ret.investment Officer III       39.38        49.22        59.06         2       Manager II       27.72        34.65        41.58         1       Confidential Assistant V       20.90		10.54	19.20	20.22	21.25	ZZ.Z9	
1       Manager IV       35.43        44.29        53.15         1       Accountant III       28.76       30.20       31.71       33.30       34.97         3       Road Supv       26.28       27.59       28.97       30.42       31.94         8       Sr Road Mntc Worker       23.59       24.77       26.01       27.31       28.68         42       Road Mntc Worker III       20.92       21.97       23.07       24.22       25.43         1       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         57       * BUDGET UNIT TOTAL *       *       *       *       *       *       *         RETIREMENT         1       Executive Director       62.27        77.84        93.41         1       Ret.investment Officer III       39.38        49.22        59.06         2       Manager II       27.72        34.65        41.58         1       Confidential Assistant V       20.90	ROAD & BRIDGE						
3       Road Supv       26.28       27.59       28.97       30.42       31.94         8       Sr Road Mntc Worker       23.59       24.77       26.01       27.31       28.68         42       Road Mntc Worker III       20.92       21.97       23.07       24.22       25.43         1       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         57       * BUDGET UNIT TOTAL *       *       *       *       *       *         107       ** DEPARTMENT TOTAL **       *       *       *       *       *         107       ** DEPARTMENT TOTAL **       *       *       *       *       *       *         107       ** DEPARTMENT TOTAL **       * <td< td=""><td>1 Manager IV</td><td>35.43</td><td></td><td>44.29</td><td></td><td>53.15</td><td></td></td<>	1 Manager IV	35.43		44.29		53.15	
8       Sr Road Mntc Worker       23.59       24.77       26.01       27.31       28.68         42       Road Mntc Worker III       20.92       21.97       23.07       24.22       25.43         1       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         57       * BUDGET UNIT TOTAL *       107       ** DEPARTMENT TOTAL *       107       ** DEPARTMENT TOTAL *         RETIREMENT         1       1       Executive Director       62.27        77.84        93.41         1       Recutive Director       62.27        77.84        93.41         1       Recutive Director       62.27        77.84        93.41         1       Reade III       31.34        39.18        47.02         1       Manager II       21.72        34.65        41.58         1       Confidential Assistant IV       20.90        26.13        31.36         3       Confidential Assistant I							
42       Road Mntc Worker III       20.92       21.97       23.07       24.22       25.43         1       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         57       * BUDGET UNIT TOTAL *         107       ** DEPARTMENT TOTAL **         RETIREMENT         1       Executive Director       62.27        77.84        93.41         1       Ret. Investment Officer III       39.38        49.22        59.06         2       Manager II       21.72        34.65        41.58         1       Confidential Assistant V       24.90        31.13        37.36         5       Confidential Assistant IV       20.90        26.13        26.11         1       Attorney V       50.38       52.50       55.55       58.33       61.25         1       Software Developer/Analyst III       33.56       35.24       37.00       38.85       40.79         16       * DEPARTMENT TOTAL *       *	1						
1       Staff Serv Tech       19.24       20.20       21.21       22.27       23.38         1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         57       * BUDGET UNIT TOTAL *         RETIREMENT         107       ** DEPARTMENT TOTAL **         RETIREMENT         1       Executive Director       62.27        77.84        93.41         1       Ret. Investment Officer III       39.38        49.22        59.06         2       Manager II       31.34        39.18        47.02         1       Manager II       27.72        34.65        41.58         1       Confidential Assistant V       24.90        31.13        37.36         5       Confidential Assistant IV       20.90        26.13        31.36         3       Confidential Assistant III       17.41        21.76        26.11         1       Attorney V       50.38       52.90       55.55       58.33       61.25         1       Software D							
1       Account Clerk III       17.47       18.34       19.26       20.22       21.23         57       * BUDGET UNIT TOTAL *         107       ** DEPARTMENT TOTAL **         RETIREMENT         1       Executive Director       62.27        77.84        93.41         1       Ret. Investment Officer III       39.38        49.22        59.06         2       Manager II       31.34        39.18        47.02         1       Manager II       27.72        34.65        41.58         1       Confidential Assistant V       24.90        31.13        37.36         5       Confidential Assistant IV       20.90        26.13        31.36         3       Confidential Assistant III       17.41        26.11       1         1       Attorney V       50.38       52.90       55.55       58.33       61.25         1       Software Developer/Analyst III       33.56       35.24       37.00       38.85       40.79         16       * BUDGET UNIT TOTAL *       *       *       * </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
57       * BUDGET UNIT TOTAL *         107       ** DEPARTMENT TOTAL **         RETIREMENT         1       Executive Director         1       Executive Director         1       Ret. Investment Officer III         39.38          49.22          59.06         2       Manager II         31.34          39.18          47.02         1       Manager II         20.77.2          31.34          39.18          47.02         1       Manager II         27.72          34.65          41.58         1       Confidential Assistant V         20.90          26.13          3       Confidential Assistant III         17.41          21.76          26.13          1       Attorney V         50.38       52.90         55.55       58.33         61.25          16							
107       ** DEPARTMENT TOTAL **         RETIREMENT         1       Executive Director       62.27        77.84        93.41         1       Ret. Investment Officer III       39.38        49.22        59.06         2       Manager III       31.34        39.18        47.02         1       Manager II       27.72        34.65        41.58         1       Confidential Assistant V       24.90        31.13        37.36         5       Confidential Assistant IV       20.90        26.13        31.36         3       Confidential Assistant III       17.41        21.76        26.11         1       Attorney V       50.38       52.90       55.55       58.33       61.25         1       Software Developer/Analyst III       33.56       35.24       37.00       38.85       40.79         16       * DEPARTMENT TOTAL *         Total **         Moministration         1       Sheriff       50.82        93.41		17.47	10.54	19.20	20.22	21.20	
RETIREMENT         1       Executive Director $62.27$ $$ $77.84$ $$ $93.41$ 1       Ret. Investment Officer III $39.38$ $$ $49.22$ $$ $59.06$ 2       Manager II $31.34$ $$ $39.18$ $$ $47.02$ 1       Manager II $27.72$ $$ $34.65$ $$ $41.58$ 1       Confidential Assistant V $24.90$ $$ $31.13$ $$ $37.36$ 5       Confidential Assistant IV $20.90$ $$ $26.13$ $$ $31.36$ 3       Confidential Assistant III $17.41$ $$ $26.13$ $$ $31.36$ 3       Confidential Assistant III $17.41$ $$ $21.76$ $$ $26.11$ 1       Attorney V $50.38$ $52.90$ $55.55$ $58.33$ $61.25$ 1       Software Developer/Analyst III $33.56$ $35.24$ $37.00$ $38.85$ $40.79$ 16       * DEPARTMENT TOTAL *         Sheriff							

	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4 	STEP 5 MAX 
SHERIFF (Continued)					
ADMINISTRATION (Continued)					
1 Manager III	31.34		39.18		47.02
1 Manager II	27.72		34.65		41.58
1 Confidential Assistant V	24.90		31.13		37.36
1 Confidential Assistant IV	20.90		26.13		31.36
6 Confidential Assistant III	17.41		21.76		26.11
1 Confidential Assistant II	15.44		19.30		23.16
1 Sr Systems Engineer	38.83	40.77	42.81	44.95	47.20
1 Sr Software Developer/Analyst	38.83	40.77	42.81	44.95	47.20
1 Lieutenant	34.90		43.63		52.36
2 Sergeant	33.69	35.37	37.14	39.00	40.95
2 Systems Engineer II	33.56	35.24	37.00	38.85	40.79
2 Software Developer/Analyst III	33.56	35.24	37.00	38.85	40.79
1 Sergeant-Custodial	31.38	32.95	34.60	36.33	38.15
3 Accountant III	28.76	30.20	31.71	33.30	34.97
5 Deputy Sheriff	28.46	29.88	31.37	32.94	34.59
3 Application Specialist II	24.61	25.84	27.13	28.49	29.91
6 Supv Legal Clerk II	22.10	23.21	24.37	25.59	26.87
3 Accounting Tech	19.17	20.13	21.14	22.20	23.31
1 Admin Secretary	18.77	19.71	20.70	21.74	22.83
7 Legal Clerk IV	18.28	19.19	20.15	21.16	22.22
2 Account Clerk III	17.47	18.34	19.26	20.22	21.23
25 Legal Clerk III	16.75	17.59	18.47	19.39	20.36
2 Admin Clerk II	14.82	15.56	16.34	17.16	18.02
1 Stock/Delivery Clerk II	14.46	15.18	15.94	16.74	17.58
84 * BUDGET UNIT TOTAL *					
ADULT DETENTION EXPANSION					
2 Custodial Lieutenant	32.43		40.54		48.65
10 Sergeant-Custodial	31.38	32.95	34.60	36.33	38.15
63 Deputy Sheriff-Custodial	26.10	27.41	28.78	30.22	31.73
1 Admin Secretary	18.77	19.71	20.70	21.74	22.83
2 Legal Clerk III	16.75	17.59	18.47	19.39	20.36
78 * BUDGET UNIT TOTAL *					
CAL-MMET PROGRAM	00.00	05.07	07.4.4	00.00	40.05
1 Sergeant	33.69	35.37	37.14	39.00	40.95
2 Deputy Sheriff	28.46	29.88	31.37	32.94	34.59
	16.75	17.59	18.47	19.39	20.36
4 * BUDGET UNIT TOTAL *					
CAL ID PROGRAM					
1 Application Specialist II	24.61	25.84	27.13	28.49	29.91
1 * BUDGET UNIT TOTAL *					

	STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 	
SHERIFF (Continued)						
CONTRACT CITIES						
3 Lieutenant	34.90		43.63		52.36	
7 Sergeant	33.69	35.37	37.14	39.00	40.95	
46 Deputy Sheriff	28.46	29.88	31.37	32.94	34.59	
2 Supv Legal Clerk II	22.10	23.21	24.37	25.59	26.87	
3 Community Serv Offcr	17.76	18.65	19.58	20.56	21.59	
6 Legal Clerk III	16.75	17.59	18.47	19.39	20.36	
67 * BUDGET UNIT TOTAL *						
COURT SECURITY						
1 Lieutenant	34.90		43.63		52.36	
2 Sergeant	33.69	35.37	37.14	39.00	40.95	
16 Deputy Sheriff	28.46	29.88	31.37	32.94	34.59	
14 Deputy Sheriff-Custodial	26.10	27.41	28.78	30.22	31.73	
	16.10	16.91	17.76	18.65	19.58	
39 * BUDGET UNIT TOTAL *						
DETENTION						
1 Captain	44.38		55.47		66.56	
1 Manager II	27.72		34.65		41.58	
4 Custodial Lieutenant	32.43		40.54		48.65	
25 Sergeant-Custodial	31.38	32.95	34.60	36.33	38.15	
209 Deputy Sheriff-Custodial	26.10	27.41	28.78	30.22	31.73	
2 Admin Secretary	18.77	19.71	20.70	21.74	22.83	
1 Supv Custodial Cook	18.63	19.56	20.54	21.57	22.65	
1 Storekeeper II	18.34	19.26	20.22	21.23	22.29	
3 Legal Clerk IV	18.28	19.19	20.15	21.16	22.22	
1 Community Serv Offcr	17.76	18.65	19.58	20.56	21.59	
1 Account Clerk III	17.47	18.34	19.26	20.22	21.23	
8 Custodial Cook	16.95	17.80	18.69	19.62	20.60	
21 Legal Clerk III	16.75	17.59	18.47	19.39	20.36	
1 Dir Of Volunteer Serv	16.55	17.38	18.25	19.16	20.12	
3 Account Clerk II	15.46	16.23	17.04	17.89	18.78	
5 Stock/Delivery Clerk II	14.46	15.18	15.94	16.74	17.58	
6 Asst Cook II	12.81	13.45	14.12	14.83	15.57	
293 * BUDGET UNIT TOTAL *						
JAIL COMMISSARY/INMATE WELFARE						
1 Account Clerk III	17.47	18.34	19.26	20.22	21.23	
2 Stock/Delivery Clerk II	14.46	15.18	15.94	16.74	17.58	
3 * BUDGET UNIT TOTAL *						
OPERATIONS						
1 Forensic Pathologist	121.56		151.95		182.34	

		STEP 1 MIN 	STEP 2  	STEP 3 MID FLAT	STEP 4  	STEP 5 MAX 
SHER	IFF (Continued)					
OPER/	ATIONS (Continued)					
1	Captain	44.38		55.47		66.56
1	Manager II	27.72		34.65		41.58
1	Manager I	24.70		30.87		37.04
6	Lieutenant	34.90		43.63		52.36
17	0	33.69	35.37	37.14	39.00	40.95
1	Forensic Computer Examiner	29.01	30.46	31.98	33.58	35.26
	Deputy Sheriff	28.46	29.88	31.37	32.94	34.59
1	Crime Analyst	25.53	26.81	28.15	29.56	31.04
1	Supv Public Administrator	24.91 20.03	26.16	27.47	28.84	30.28
6 1	Crime Analyst Tech	20.03	21.03 19.71	22.08 20.70	23.18 21.74	24.34 22.83
1	Admin Secretary Storekeeper II	18.34	19.71	20.70	21.74	22.03
8	Community Serv Offcr	17.76	18.65	19.58	21.23	21.59
1	Equipment Serv Tech	17.37	18.24	19.30	20.30	21.12
1	Forensic Autopsy Technician	16.96	17.81	18.70	19.64	20.62
2	Admin Clerk III	16.75	17.59	18.47	19.39	20.36
158		10.10	11.00	10.17	10.00	20.00
VEHIC	LE THEFT					
1	Deputy Sheriff	28.46	29.88	31.37	32.94	34.59
1	* BUDGET UNIT TOTAL *					
728	** DEPARTMENT TOTAL **					
STAN	ISLAUS REGIONAL 911					
STANI	SLAUS REGIONAL 911					
1	Dir Of Emergency Dispatch	44.38		55.47		66.56
1	Manager IV	35.43		44.29		53.15
4	Manager III	31.34		39.18		47.02
1	Manager I	24.70		30.87		37.04
1	Confidential Assistant IV	20.90		26.13		31.36
5	Systems Engineer II	33.56	35.24	37.00	38.85	40.79
2	Application Specialist II	24.61	25.84	27.13	28.49	29.91
39	Emergency Dispatcher	22.75	23.89	25.08	26.34	27.66
4	Emer Call Taker	20.65	21.68	22.76	23.90	25.09
1	Account Clerk III	17.47	18.34	19.26	20.22	21.23
59	* BUDGET UNIT TOTAL *					



	STEP 1 MIN	STEP 2	STEP 3 MID FLAT	STEP 4	STEP 5 MAX
STRATEGIC BUSINESS TECHNOLOGY			1 2/11		
SBT TELECOMMUNICATIONS					
2 Systems Engineer II	33.56	35.24	37.00	38.85	40.79
2 * BUDGET UNIT TOTAL *					
STRATEGIC BUSINESS TECHNOLOGY					
1 Director of SBT	44.38		55.47		66.56
2 Manager IV	35.43		44.29		53.15
1 Confidential Assistant IV	20.90		26.13		31.36
3 Sr Systems Engineer	38.83	40.77	42.81	44.95	47.20
4 Sr Software Developer/Analyst	38.83	40.77	42.81	44.95	47.20
4 Systems Engineer II	33.56	35.24	37.00	38.85	40.79
4 Software Developer/Analyst III	33.56	35.24	37.00	38.85	40.79
1 Sr Application Specialist	33.56	35.24	37.00	38.85	40.79
1 Staff Serv Coordinator	29.49	30.96	32.51	34.14	35.85
1 Software Developer II	29.01	30.46	31.98	33.58	35.26
6 Application Specialist III	29.01	30.46	31.98	33.58	35.26
30 ** DEPARTMENT TOTAL ** TREASURER-TAX COLLECTOR					
REVENUE RECOVERY					
1 Manager II	27.72		34.65		41.58
1 Sr Collector	23.14	24.30	25.52	26.80	28.14
1 Accountant I	20.47	21.49	22.56	23.69	24.87
5 Collector	19.52	20.50	21.53	22.61	23.74
1 Accounting Tech	19.17	20.13	21.14	22.20	23.31
9 Account Clerk III	17.47	18.34	19.26	20.22	21.23
18 * BUDGET UNIT TOTAL *					
TREASURER - ADMIN/TAXES					
1 Treasurer-Tax Collector			76.22		
1 Manager IV	35.43		44.29		53.15
1 Confidential Assistant IV	20.90		26.13		31.36
1 Accountant II	26.17	27.48	28.85	30.29	31.80
2 Accountant I	20.47	21.49	22.56	23.69	24.87
1 Accounting Tech	19.17	20.13	21.14	22.20	23.31
4 Account Clerk III	17.47	18.34	19.26	20.22	21.23
11 * BUDGET UNIT TOTAL *					
TREASURY					
1 Manager II	27.72		34.65		41.58
1 Accountant I	20.47	21.49	22.56	23.69	24.87
2 Account Clerk III	17.47	18.34	19.26	20.22	21.23
4 * BUDGET UNIT TOTAL *		· · · · · ·	<b>v</b>		<u> </u>

\*\* DEPARTMENT TOTAL \*\* 33

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN		MID		MAX
		FLAT		

\*\*\* STANISLAUS COUNTY TOTAL \*\*\* 4,429

End of Report

### Unfunded Vacant Positions As of July 8, 2017

Department         Budget Unit         # of Positions         Classification           Aging & Veterans Services         Area Agency on Aging Veterans Services         1         Community Heal Admin Clerk II           Agricultural Commissioner         Agricultural Commissioner         1         Accountant I           Agricultural Commissioner         Agricultural Commissioner         1         Accountant I           Alliance WorkNet         Alliance WorkNet         1         Admin Clerk II           Alliance WorkNet         Alliance WorkNet         1         Admin Clerk III           Animal Services         2         Animal Services         2         Animal Clerk Rill           Animal Services         2         Appraiser III         Admin Clerk III         Admin Clerk III           Subtotal         5         5         2         Appraiser III           Chief Executive Office         OES/Fire Warden         1         Manager II           Operations and Services         2         Deputy Exec Offic         Confidential Assi           Clerk/Recorder         Elections Division         1         Staff Serv Tech           Recorder Division         1         Staff Serv Tech         Legal Clerk II           Subtotal         3         Confidential Assi         Confidenti	
Veterans Services         1         Admin Clerk II           Subtotal         2           Agricultural Commissioner         Agricultural Commissioner         1         Accountant I           Subtotal         1         Accountant I         Accountant I           Alliance WorkNet         1         Admin Clerk II         Admin Clerk II           Animal Services         2         Animal Serv Offic         2         Animal Serv Offic           Animal Services         Animal Services         2         Animal Serv Offic         2         Animal Serv Offic           Subtotal         5         4         4         4         2         Animal Serv Offic           Subtotal         5         4         5         4         4         4           Subtotal         5         4         5         4         4         4           Chief Executive Office         OES/Fire Warden         1         Manager II         0         4         2         5           Operations and Services         2         0         2         1         Confidential Assi         1         Confidential Assi         1         Confidential Assi         1         Confidential Assi         2         Confidential Assi         2	n
Subtotal         2           Agricultural Commissioner         Agricultural Commissioner         1         Accountant I           Subtotal         1         Accountant I         1           Alliance WorkNet         Alliance WorkNet         1         Admin Clerk II           Animal Services         2         Animal Services         2         Animal Serv Offc           Animal Services         2         Animal Services         2         Animal Care Spe           Addin Clerk III         Subtotal         5         4         Admin Clerk III           Assessor         2         Appraiser III         Account Clerk III         Account Clerk III           Subtotal         3         5	lealth Work III
Agricultural Commissioner         1         Accountant I           Subtotal         1         Accountant I           Alliance WorkNet         Alliance WorkNet         1         Admin Clerk II           Animal Services         2         Animal Services         2         Animal Care Spe           Animal Services         2         Animal Care Spe         4         Admin Clerk III           Assessor         2         Appraiser II         Account Clerk III         Account Clerk III           Assessor         2         Appraiser II         Account Clerk III         Account Clerk III           Assessor         2         Appraiser II         Account Clerk III         Account Clerk III           Chief Executive Office         OES/Fire Warden         1         Manager II         Deputy Exec Office           Operations and Services         2         Deputy Exec Office         Confidential Assi         2           Clerk/Recorder         Elections Division         1         Confidential Assi         2         Confidential Assi           County Counsel         County Counsel         1         Confidential Assi         2         Legal Clerk III           Subtotal         3         3         Confidential Assi         2         Legal Clerk III         <	II
Subtotal       1         Alliance WorkNet       Alliance WorkNet       1       Admin Clerk II         Subtotal       1       Adminal Serv Offc         Animal Services       2       Animal Serv Offc         Subtotal       2       Animal Care Spe         Assessor       2       Animal Care Spe         Assessor       2       Appraiser III         Subtotal       5         Assessor       2       Appraiser III         Chief Executive Office       OES/Fire Warden       1       Manager II         Operations and Services       2       Deputy Exec Office         OES/Fire Warden       1       Manager II       Confidential Assi         Chief Executive Office       OES/Fire Warden       1       Manager II         Operations and Services       2       Deputy Exec Office       Confidential Assi         Confidential Assi       2       Confidential Assi       2       Confidential Assi         Clerk/Recorder       Elections Division       2       Legal Clerk III         Subtotal       3       2       Confidential Assi       2         County Counsel       1       Confidential Assi       2       Confidential Assi       2 <t< td=""><td></td></t<>	
Alliance WorkNet     Alliance WorkNet     1     Admin Clerk II       Subtotal     1     Admin Clerk II       Animal Services     2     Animal Serv Offc       Animal Services     2     Animal Services       Subtotal     5       Assessor     2     Appraiser III       Assessor     2     Appraiser III       Subtotal     5       Chief Executive Office     OES/Fire Warden     1       Operations and Services     2     Confidential Assis       Risk Management     1     Confidential Assis       Confidential Assis     1     Confidential Assis       Risk Management     1     Staff Serv Tech       Recorder Division     1     Staff Serv Tech       Recorder Division     1     Staff Serv Tech       Recorder Division     1     Confidential Assis       County Counsel     1     Confidential Assis       County Counsel     1     Confidential Assis       District Attorney     Auto Insurance Fraud     1       Auto Insurance Fraud     1     Attorney V       Criminal Division     1     Ser Cerwine Main       1     Subtotal     3     Confidential Assis       1     Confidential Assis     1     Confidential Assis <tr< td=""><td></td></tr<>	
Subtotal         1           Animal Services         2         Animal Services         2         Animal Care Spe           Admin Clerk III         5         Admin Clerk III         Admin Clerk III           Assessor         Assessor         2         Appraiser III           Assessor         2         Appraiser III         Account Clerk III           Subtotal         3         3         1           Chief Executive Office         OES/Fire Warden         1         Manager II           Operations and Services         2         Deputy Exec Office         Confidential Assi           Confidential Assi         1         Confidential Assi         Confidential Assi           Zecorder         Elections Division         1         Staff Serv Tech           Recorder Division         1         Staff Serv Tech         Legal Clerk III           Subtotal         3         Confidential Assi         Confidential Assi           Clerk/Recorder         Elections Division         1         Staff Serv Tech           Recorder Division         1         Confidential Assi         Confidential Assi           County Counsel         County Counsel         1         Confidential Assi           District Attorney         Auto Insurance Fraud<	
Animal Services         Animal Services         2         Animal Serv Offo           Animal Services         2         Animal Care Spe           Subtotal         5           Assessor         2         Apraiser III           Account Clerk III         1         Account Clerk III           Subtotal         3         4           Chief Executive Office         OES/Fire Warden         1         Manager II           Operations and Services         2         Deputy Exec Office         Confidential Assi           Risk Management         1         Confidential Assi         Confidential Assi           Clerk/Recorder         Elections Division         1         Staff Serv Tech           Recorder Division         1         Staff Serv Tech         Legal Clerk III           Subtotal         3         1         Confidential Assi           County Counsel         1         Confidential Assi         1           County Counsel         1         Staff Serv Tech         Legal Clerk III           Subtotal         3         1         Confidential Assi           County Counsel         1         Confidential Assi         1           County Counsel         1         Confidential Assi         1 <td< td=""><td><u>  </u></td></td<>	<u>  </u>
Animal Care Spe         Admin Clerk III         Assessor       Assessor         Assessor       Assessor         Assessor       Assessor         Subtotal       1         Assessor       2         Assessor       2         Subtotal       3         Chief Executive Office       OES/Fire Warden       1         Operations and Services       2       Deputy Exec Office         Operations and Services       2       Confidential Assi         Risk Management       1       Confidential Assi         Clerk/Recorder       Elections Division       1       Staff Serv Tech         Recorder Division       1       Staff Serv Tech       Legal Clerk III         Subtotal       3       1       Confidential Assi         County Counsel       County Counsel       1       Staff Serv Tech         Subtotal       3       1       Confidential Assi         County Counsel       County Counsel       1       Confidential Assi         County Counsel       County Counsel       1       Confidential Assi         County Counsel       County Counsel       1       Str Crunt I Assi         Condidential Assi       Confidential Assi	
Subtotal       1       Admin Clerk III         Assessor       Assessor       2       Appraiser III         Assessor       2       Appraiser III       1       Account Clerk III         Subtotal       3       3       3         Chief Executive Office       OES/Fire Warden       1       Manager II         Operations and Services       2       Deputy Exec Office       Confidential Assi         Risk Management       1       Confidential Assi       Confidential Assi       Confidential Assi         Subtotal       8       Subtotal       8       Confidential Assi       Confidential Assi       Confidential Assi         Clerk/Recorder       Elections Division       1       Staff Serv Tech       Recorder Division       1       Staff Serv Tech         Recorder Division       1       Staff Serv Tech       Confidential Assi       Confidential Assi       Confidential Assi         County Counsel       County Counsel       1       Confidential Assi       Confidential Assi         Subtotal       3       Subtotal       3       Confidential Assi       Confidential Assi       Confidential Assi         County Counsel       County Counsel       1       Atomey V       Confidential Assi       Confidential Assi <th< td=""><td>Offcr II</td></th<>	Offcr II
Subtotal         S           Assessor         2         Appraiser III           Assessor         2         Appraiser III           Subtotal         3           Chief Executive Office         OES/Fire Warden         1         Manager II           Operations and Services         2         Deputy Exec Office         Confidential Assi           Risk Management         1         Confidential Assi         Confidential Assi           Z         Subtotal         8         Confidential Assi         Confidential Assi           Clerk/Recorder         Elections Division         1         Staff Serv Tech           Recorder Division         1         Confidential Assi         Confidential Assi           County Counsel         1         Confidential Assi         Confidential Assi	Spec I
Assessor       2       Appraiser III         Assessor       2       Appraiser III         Account Clerk III       Account Clerk III         Chief Executive Office       OES/Fire Warden       1       Manager II         Operations and Services       2       Deputy Exec Office       Confidential Assi         Risk Management       1       Confidential Assi       Confidential Assi         Confidential Assi       2       Confidential Assi       Confidential Assi         Clerk/Recorder       Elections Division       1       Staff Serv Tech         Recorder Division       1       Staff Serv Tech         Recorder Division       1       Confidential Assi         County Counsel       1       Confidential Assi <t< td=""><td>III</td></t<>	III
Subtotal       1       Account Clerk III         Chief Executive Office       OES/Fire Warden       1       Manager II         Operations and Services       2       Deputy Exec Office         Risk Management       1       Confidential Assi         Confidential Assi       2       Confidential Assi         Confidential Assi       2       Confidential Assi         Clerk/Recorder       Elections Division       1       Staff Serv Tech         Recorder Division       2       Legal Clerk III         Subtotal       3       Confidential Assi         County Counsel       1       Confidential Assi         County Counsel       1       Confidential Assi         Subtotal       3       Confidential Assi         District Attorney       Auto Insurance Fraud       1       Attorney V         Auto Insurance Fraud       1       Attorney V       1       Accountant I         Subtotal       9       9       1       Attorney V       1         Environmental Resources       1       Sr Resource Main Milk & Dairy Insp.       1       Manager II         Manager II       Assoc Civil Engir       1       Admir Clerk III       1       Admin Clerk III	
Subtotal         3           Chief Executive Office         OES/Fire Warden Operations and Services         1         Manager II Deputy Exec Offi 1           Operations and Services         2         Deputy Exec Offi 1         Confidential Assi 2           Risk Management         1         Confidential Assi 2         Confidential Assi 2         Confidential Assi 2           Confidential Assi 2         Subtotal         8         2         Confidential Assi 2         Confidential Assi 2           Clerk/Recorder         Elections Division Recorder Division         1         Staff Serv Tech Recorder Division         2         Legal Clerk III           Subtotal         3         Confidential Assi 1         Confidential Assi 2         Confidential Assi 1         Confidential Assi 2           County Counsel         County Counsel         1         Staff Serv Tech Recorder Division         1         Attorney V           Subtotal         3         Confidential Assi 1         Confidential Assi 2         Confidential Assi 2         Confidential Assi 2         Confidential Assi 2           County Counsel         County Counsel         1         Attorney V         Crimit and Division         Sr Crimi Investig 1         Sr Crimi Investig 1         Sr County Counsel         Sr Caountant I           Environmental Resources         1	
Chief Executive OfficeOES/Fire Warden Operations and Services1Manager II Deputy Exec Offi Confidential Assi 2Risk Management1Confidential Assi 22Confidential Assi 2Risk Management1Confidential Assi 22Confidential Assi 2Clerk/RecorderElections Division Recorder Division1Staff Serv Tech 2Legal Clerk IIISubtotal333County Counsel1Confidential Assi 1Confidential Assi 2Confidential Assi 2County Counsel1Staff Serv Tech Recorder Division33County Counsel1Confidential Assi 1Confidential Assi 2District AttorneyAuto Insurance Fraud Criminal Division1Str Crunt Investig 1Bistrict AttorneySubtotal33Environmental Resources1Sr Resource Mai 1Manager II Assoc Civil Engin 1Fink Road Landfill1Landfill Equip Op 1	k III
Operations and Services       2       Deputy Exec Offi         Risk Management       1       Confidential Assi         2       Confidential Assi       2         2       Confidential Assi       2         2       Confidential Assi       1         2       Confidential Assi       2         2       Confidential Assi       1         2       Confidential Assi       2         Clerk/Recorder       Elections Division       1       Staff Serv Tech         Recorder Division       2       Legal Clerk III         County Counsel       1       Confidential Assi         County Counsel       County Counsel       1         District Attorney       Auto Insurance Fraud       1         Criminal Division       1       Sr Crmul Investig         1       Autorney V       1       Accountant I         2       Legal Clerk III       3       Attorney V         1       Sr Resources       1	
Risk Management1Confidential Assi Confidential Assi 2Subtotal2Confidential Assi 2Clerk/RecorderElections Division Recorder Division1Staff Serv Tech Legal Clerk IIICounty Counsel1Confidential Assi 1Confidential Assi 2County Counsel1Subtotal3County Counsel1Confidential Assi 1Confidential Assi 2District AttorneyAuto Insurance Fraud Criminal Division1Attorney VDistrict AttorneyAuto Insurance Fraud Criminal Division1Str Criminal DivisionEnvironmental Resources1Sr Resource Main Manager II 	
Risk Management1Confidential Assi Confidential Assi Confidential Assi Confidential Assi Confidential Assi Confidential Assi Confidential Assi Confidential Assi Elections Division1Staff Serv Tech Legal Clerk IIIClerk/RecorderElections Division1Staff Serv Tech Legal Clerk IIICounty CounselCounty Counsel1Confidential Assi Confidential Assi 1County CounselCounty Counsel1Confidential Assi Confidential Assi 1District AttorneyAuto Insurance Fraud Criminal Division1Attorney VDistrict AttorneyAuto Insurance Fraud Criminal Division1Attorney VDistrict AttorneyAuto Insurance Fraud Criminal Division1Attorney VDistrict AttorneyAuto Insurance Fraud Criminal Division1Sr Crimi Investig Autorey VEnvironmental ResourcesEnvironmental Resources1Sr Resource Main Manager II Assoc Civil EnginFink Road Landfill1Landfill Equip Op	Offcr
2       Confidential Assi         1       Confidential Assi         Clerk/Recorder       Elections Division       1       Staff Serv Tech         Recorder Division       2       Legal Clerk III         County Counsel       3	Assistant III
Image: second	Assistant IV
Subtotal8Clerk/RecorderElections Division1Staff Serv Tech Recorder DivisionRecorder Division2Legal Clerk IIISubtotal33County Counsel1Confidential Assi Confidential AssiSubtotal2District AttorneyAuto Insurance Fraud Criminal Division1Attorney V Sr Crmnl Investig 1District AttorneySubtotal2District AttorneyAuto Insurance Fraud Criminal Division1Sr Crmnl Investig 11Subtotal3Subtotal93Environmental Resources1Sr Resource Main 11Assoc Civil Engin 1Manager II Assoc Civil Engin 1Fink Road Landfill1Landfill Equip Op	Assistant II
Clerk/Recorder       Elections Division       1       Staff Serv Tech         Recorder Division       2       Legal Clerk III         Subtotal       3       2         County Counsel       County Counsel       1       Confidential Assis         Subtotal       2       Confidential Assis       1       Confidential Assis         District Attorney       Auto Insurance Fraud       1       Attorney V       Subtotal       2         District Attorney       Auto Insurance Fraud       1       Attorney V       Subtotal       2       Legal Clerk III         District Attorney       Auto Insurance Fraud       1       Attorney V       Subtotal       2       Legal Clerk III         District Attorney       Auto Insurance Fraud       1       Attorney V       2       Legal Clerk III         District Attorney       Auto Insurance Fraud       1       Attorney V       2       Legal Clerk III         District Attorney       Auto Insurance Fraud       1       Streageal III       2       Legal Clerk III         District Attorney       Auto Insurance Fraud       1       Attorney V       1       Accountant I         District Attorney       Subtotal       9       1       Accountant I       1       Mi	Assistant I
Recorder Division2Legal Clerk IIISubtotal33County Counsel1Confidential Assi Confidential AssiSubtotal21District AttorneyAuto Insurance Fraud Criminal Division1Attorney VCriminal Division1Sr Crmnl Investig Attorney VEnvironmental ResourcesEnvironmental Resources1Sr Resource Main Milk & Dairy InspFink Road LandfillFink Road Landfill1Attorney VFink Road Landfill1Landfill Equip Op	
Subtotal3County Counsel1Confidential Assi1Confidential Assi1Confidential AssiSubtotal22District AttorneyAuto Insurance Fraud1Attorney VCriminal Division1Sr Crmnl Investig1Paralegal III2Legal Clerk III2Legal Clerk III3Attorney V3Attorney V1Accountant I5Subtotal91Environmental Resources1Sr Resource Mar1Amager II1Assoc Civil Engir1Admin Clerk III1Admin Clerk III1Fink Road Landfill1Landfill Equip Op	
County CounselCounty Counsel1Confidential AssiCounty Counsel1Confidential Assi1Confidential AssiSubtotal22District AttorneyAuto Insurance Fraud1Attorney VCriminal Division1Sr Crmnl InvestigImage: County Counsel1Sr Crmnl InvestigImage: County Counsel1Sr Crmnl InvestigImage: County Counsel1Sr Crmnl InvestigImage: County Counsel1Sr Crmnl InvestigImage: County CounselSubtotal9Image: County Counsel1Sr Resource MarImage: County Counsel1Sr Resource MarImage: County Counsel1Sr Resource MarImage: County CounselImage: County Co	1
Subtotal       1       Confidential Assist         District Attorney       Auto Insurance Fraud       1       Attorney V         Criminal Division       1       Sr Crmnl Investig         Image: Complex stress       Subtotal       2       2         Environmental Resources       Environmental Resources       1       Sr Resource Man         Image: Complex stress       Environmental Resources       1       Sr Resource Man         Image: Complex stress       Environmental Resources       1       Milk & Dairy Insp         Image: Complex stress       Environmental Resources       1       Addmin Clerk III         Image: Complex stress       Environmental Resources       1       Addmin Clerk III         Image: Complex stress       Environmental Resources       1       Addmin Clerk III         Image: Complex stress       Environmental Resources       1       Addmin Clerk III         Image: Complex stress       Environmental Resource       1       Addmin Clerk III         Image: Complex stress       Environmental Resource       1       Addmin Clerk III         Image: Complex stress       Environmental Resource       1       Addmin Clerk III         Image: Complex stress       Environmental Resource       1       Addmin Clerk III       Image: Comp	
Subtotal2District AttorneyAuto Insurance Fraud1Attorney VCriminal Division1Sr Crmnl Investig1Paralegal III2Legal Clerk III2Legal Clerk III3Attorney V3Attorney V1Accountant ISubtotal9Environmental Resources1Sr Resource Mar1Assoc Civil Engir1Manager II4Admin Clerk III1Admin Clerk III5Fink Road Landfill1Landfill Equip Op	Assistant IV
District AttorneyAuto Insurance Fraud1Attorney VCriminal Division1Sr Crmnl Investig1Paralegal III2Legal Clerk III3Attorney V1Accountant ISubtotal9Environmental Resources15Environmental Resources1Assoc Civil Engir1Assoc Civil Engir1Assoc Civil Engir1Admin Clerk III1Admin Clerk III1Admin Clerk III1Landfill1Landfill Equip Op	Assistant II
Criminal Division1Sr Crmnl Investig Paralegal III 21Paralegal III 2Legal Clerk III 32Legal Clerk III 3Attorney V3Attorney V1Accountant ISubtotal91Environmental Resources11Milk & Dairy Insp1Manager II1Assoc Civil Engir1Admin Clerk III1Admin Clerk III1Landfill1Landfill Equip Op	
Image: state s	
2Legal Clerk III3Attorney V1Accountant ISubtotal9Environmental Resources1Sr Resource Mar1Milk & Dairy Insp1Manager II1Assoc Civil Engir1Admin Clerk IIIFink Road Landfill11Landfill Equip Op	estigator
Attorney V         1         Subtotal         9         Environmental Resources         Environmental Resources         1         Sr Resource Man         1         Milk & Dairy Insp         1         Manager II         1         Admin Clerk III         Fink Road Landfill	
Subtotal9Environmental Resources1Sr Resource MarIndext A state1Sr Resource MarIndext A state1Milk & Dairy InspIndext A state1Manager IIIndext A state1Assoc Civil EngirIndext A state1Admin Clerk IIIIndext A state1Indext A stateIndext A state1<	I
Subtotal9Environmental Resources1Sr Resource MarIn the second s	
Environmental Resources1Sr Resource MarImage: Image: Im	
Image: Provide the system of the system o	
1       Manager II         1       Assoc Civil Engir         1       Admin Clerk III         1       Landfill Equip Op	Management Spec
Image: Second state of the second s	Inspector II
Image: Fink Road Landfill     1     Admin Clerk III       Image: Fink Road Landfill     1     Landfill Equip Op	
Fink Road Landfill   1   Landfill Equip Op	ngineer
	III
1 Account Clerk III	o Oper II
	k III
Subtotal 7	
General Services Agency         Central Services Division         1         Sr Buyer	

### Unfunded Vacant Positions As of July 8, 2017

Department	Budget Unit	# of Positions	Classification
General Services Agency	Facilities Maintenance	2	Housekeeper/Custodian
	Fleet Services Division	1	Storekeeper I
	Subtotal	4	
Health Services Agency	Administration	1	Sr Custodian
	Clinics & Ancillary Services	1	Sr Physician Asst
		3	Sr Nurse Practitioner
		1	Phys/Occupational Therapist II
		1	Family Practice Physician
		1	Community Health Work II
		1	Admin Clerk I
	Public Health	1	Staff Nurse III
		1	Public Health Nurse III
		5	Public Health Nurse II
		3	Community Health Work III
		1	Asst Director
		1	Admin Clerk II
		1	Account Clerk II
	Subtotal	22	
Library	Library	2	Library Asst II
		1	Librarian III
		1	Application Specialist II
		2	Admin Clerk I
	Subtotal	6	
Parks & Recreation	Parks & Recreation	1	Park Mntc Worker II
		1	Manager III
		1	Deputy Director Of Parks
		1	Account Clerk III
	Subtotal	4	
Planning & Community Dev	Building Permits	1	Admin Clerk III
	Planning	1	Manager III
	Redevelopment	1	Assoc Planner
	Special Revenue Grants	1	Assoc Planner
	Subtotal	4	
Probation	Administration	1	Accounting Tech
	Institutional Services	1	Probation Corrections Offc II
	JJCPA	4	Probation Corrections Offc II
	Subtotal	6	
Public Defender	Public Defender	2	Attorney V
	Subtotal	2	
Public Works	Administration	1	Account Clerk III
	Engineering	1	Sr Engineering/Surveying Tech
		1	Sr Engineering Tech
	Morgan Shop	1	Heavy Equip Mechanic
	Road & Bridge	2	Road Supv
			•

### Unfunded Vacant Positions As of July 8, 2017

Department	Budget Unit	# of Positions	Classification
Public Works	Road & Bridge	2	Road Mntc Worker III
	Subtotal	8	
Sheriff	Administration	1	Staff Serv Coordinator
		1	Legal Clerk III
	Contract Cities	2	Deputy Sheriff
	Court Security	1	Sergeant
	Detention	3	Deputy Sheriff
	Operations	1	Deputy Sheriff
	Subtotal	9	
Stanislaus Regional 911	Stanislaus Regional 911	3	Emergency Dispatcher
		2	Emer Call Taker
	Subtotal	5	
Treasurer-Tax Collector	Treasurer - Admin/Taxes	1	Software Developer/Analyst III
		2	Account Clerk III
	Subtotal	3	
	GRAND TOTAL	114	



#### SPECIAL DISTRICTS UNDER THE BOARD OF SUPERVISORS

Special Districts are a form of government created by a local community to meet a specific need. Most only provide a single service. Special Districts are distinguished by four common characteristics:

- Are a form of government;
- Governed by a board;
- Provide services and facilities; and
- Have defined boundaries.

Only those residents who benefit from services provided by a Special District pay for them. Certain types of Special Districts require that the City Council or County Supervisors serve as their governing boards. Nevertheless, Special Districts remain separate local governments.

Included in this budget document is a schedule of the 2017-2018 Proposed Budgets for Special Districts governed by the Board of Supervisors, whose funds are maintained in the County Treasury. They are identified by type—County Service Area, Lighting, Lighting and Landscape, and Storm Drain.

#### County Service Area

A County Service Area (CSA) may be established to provide any one or more of a variety of extended services within a particular area. At the time the CSA is established, the Board of Supervisors specifies the type or types of services proposed to be provided within the area. CSAs in Stanislaus County typically provide drainage control and landscaping. These Districts provide for:

- a) The control of storm water, including waters which arise outside the District and which flow or drain into or through the District;
- b) The protection from damage by storm of private and public property within the District; and
- c) The maintenance of landscaping associated with drainage basins and/or park facilities within the District.

#### Storm Drain

The Board of Supervisors may create and govern a Storm Drain Maintenance District to do the following work: cleaning, repairing, renewal, replacement, widening or straightening of existing storm drain structures, watercourses or drainage channels, and the installation of adjoining structures when necessary for the adequate functioning of such drainage facilities. The District may also construct additional storm drain channels or structures and maintain the same whenever necessary to provide proper and adequate drainage of the surface water.

#### Lighting and Landscape

Each Lighting and/or Landscape District funds provide specific improvements and/or services that include the maintenance and operation of lighting and/or landscape improvements and associated structures located within public right-of-ways and dedicated easements.

#### Financial Summary

Special District funds can only be used for the purpose for which they were collected. Districts receive revenue from property taxes and/or special assessments. A District levying a tax rate and receiving ad valorem taxes prior to the passage of Proposition 13 now receives a portion of the 1% levy.

With the passage of Proposition 13, the amount of property taxes received by Districts was restricted. To fund expenses, a direct assessment was authorized by the Board of Supervisors. In addition, in

November 1996, California voters approved Proposition 218, which requires that an increase or new assessment can only become effective through a ballot procedure approved by a simple majority.

#### County Service Areas

#### Proposed Budget

There are a total of 20 County Service Areas (CSA). The total budgeted amount for all the CSAs in Budget Year 2017-2018 is \$778,633. This Proposed Budget is funded by \$692,921 in revenue and \$85,712 in fund balance. Fund balances in all of the CSA's are projected to be positive at June 30, 2016 and remain positive through June 30, 2017.

#### Storm Drain Districts

#### Proposed Budget

There are a total of 7 Storm Drain Districts. The total budgeted amount for all Storm Drain Districts in Budget Year 2017-2018 is \$779,852. This Proposed Budget is funded by \$39,644 in revenue and \$740,208 in fund balance. Due to the type of service provided and the potential for significant expenditures in a severe winter, all available resources are typically budgeted.

#### Lighting and/or Landscape Districts

#### Proposed Budget

The largest number of Districts, 38, is the Lighting Districts (LD), Landscape Assessment District (LAD), and/or Landscape Lighting Districts (LLD). The total budgeted amount for all Landscape and/or Lighting Districts for Budget Year 2017-2018 is \$567,504. This Proposed Budget is funded by \$565,490 in revenue and \$2,014 in fund balance.

Lighting Districts continue to experience loss due to several hit and run collisions with streetlight poles, vandalism and theft. These costs are borne by the lighting district in addition to regular maintenance and operations. This can result in significant fluctuation of needed assessments. In order to smooth out assessments, a contingency reserve has been implemented. Department maintenance staff have also implemented measures to reduce instances of vandalism and theft.

North McHenry Lighting District is anticipated to have a negative cash balance of \$7,832 on June 30, 2017. The assessment for this district is fixed and cannot be increased without property owner approval. A ballot procedure was conducted in Fiscal Year 2010-2011, and an increase was not approved. Therefore, roughly 60% of the lights within the lighting district were turned off. These will remain off until the deficit is recovered. At that time, the funding and expenditures will be evaluated to determine how many of the lights can be re-energized.

#### Stormwater Quality Control

The threat to stormwater quality comes from the urbanized areas within the County, which the CSA's encompass. The County is mandated by the State Water Resources Control Board, Water Quality Order No. 2013-0001-DWQ to regulate stormwater within these urbanized areas. The Special Districts receive additional services above the General Benefit for the following permit areas: Education and Outreach (E.7), Public Involvement and Participation Program (E.8), Illicit Discharge Detection and Elimination Program (E.9), Post-Construction Stormwater Management Program (E.12), Water Quality Monitoring (E.13), Program Effectiveness Assessment and Improvement (E.14), Total Maximum Daily Loads Compliance Requirements (E.15) and the Annual Reporting Program (E.16).

The fee structure to implement the state requirements has not been determined for fiscal year 2017-2018. An estimated annual fee of \$5 per parcel for CSA's, LLD's, and LAD's is included in this year's budget. Any surplus or shortfall will be adjusted in future calculations.

#### Budgets—Expenditures and Revenues

#### • County Service Areas

- The Public Works Department determines estimated expenditures based on projected maintenance for the District.
- The Public Works Departments determines estimated revenue based on projected direct assessments and property tax receipts.

#### • Landscape and/or Lighting Districts

- The Public Works Department determines estimated expenditures based on prior year actual expenses and projected maintenance.
- The Public Works Department determines estimated revenue based on projected direct assessments and property tax receipts.

#### • Storm Drain Districts

 The Public Works Department determines estimated revenues based on projected direct assessments and property tax receipts and determines estimated District expenditures based on available financing. The District's Advisory Board initiates any necessary maintenance. Payment requests are submitted to the Public Works Department for review and processing.

		anislaus Count I Districts Sum	-	r.v				
	-	jet Year 2017-2		-				
		·		2017-2018 Propo	sed	Budget		
District Name	Estimated Fund Balance June 30, 2017		Revenue		Expenditures		Estimated Fund Balance June 30, 2018	
1		2		3		4		5
Lighting & Lighting Maintenance Districts								
Airport Neighborhood Lighting	\$	49,652	\$	28,151	\$	29,900	\$	47,903
Almond Wood Estates Lighting	\$	22,714	\$	10,778	\$	11,142	\$	22,350
Beard Industrial Lighting	\$	15,788	\$	6,244	\$	6,244	\$	15,788
Country Club Lighting Zone A	\$	14,843	\$	4,581	\$	4,581	\$	14,843
Country Club Lighting Zone B	\$	903	\$	1,046	\$	1,046	\$	903
Crowslanding Lighting	\$	14,880	\$	3,762	\$	4,091	\$	14,551
Denair Lighting	\$	142,920	\$	55,583	\$	45,443	\$	153,060
Deo Gloria Estates Lighting	\$	12,073	\$	5,055	\$	5,274	\$	11,854
Empire Lighting	\$	60,379	\$	30,290	\$	31,024	\$	59,645
Fairview Tract Lighting	\$	31,787	\$	9,825	\$	9,825	\$	31,787
Fruit Yard Lighting	\$	803	\$	350	\$	450	\$	703
Gibbs Ranch Lighting	\$	14,012	\$	3,220	\$	3,220	\$	14,012
Gilbert Road Lighting	\$	1,631	\$	470	\$	470	\$	1,631
Golden State Lighting	\$	5,351	\$	2,502	\$	3,008	\$	4,845
Hillcrest Estates Lighting	\$	44,612	\$	16,134	\$	16,135	\$	44,611
Kenwood Park Lighting	\$	5,861	\$	3,383	\$	3,283	\$	5,961
Mancini Park Homes Lighting	\$	15,549	\$	7,489	\$	8,139	\$	14,899
Marshall Avenue Lighting	\$	4,818	\$	1,997	\$	2,747	\$	4,068
Monterey Park Lighting	\$	8,397	\$	3,107	\$	3,190	\$	8,314
North McHenry Lighting	\$	(7,832)		7,184	\$	3,656	\$	(4,304)
North McHenry #2 Lighting	\$	3,694	\$	1,381	\$	1,851	\$	3,224
North Oaks Lighting	\$	9,597	\$	4,493	\$	4,493	\$	9,597
Olympic Tract Lighting	\$	36,953	\$ \$	15,818	\$	16,818	\$	35,953
Peach Blossom Estates Lighting	\$	3,190	\$	1,164	\$	1,214	\$	3,140
Richland Tract Lighting	\$	15,561	\$	7,186	\$	7,586	\$	15,161
Salida Lighting	\$	258,335	\$	127,741	\$	127,651	\$	258,425
Schwartz-Baize Lighting	\$	1,367	\$	380	\$	380	\$	1,367
Sunset Oaks Lighting	\$	31,045	\$	17,230	\$	17,729	\$	30,546
Sylvan Village #2 Lighting	\$	21,097	\$	6,104	\$	6,104	\$	21,097
Tempo Park Lighting	\$	20,581	\$	11,229		10,579	\$	21,231
Total Lighting & Lighting Mtc Districts	\$	860,561	\$	393,877	\$	387,273	\$	867,165
Storm Drainage & Maintenance Districts								
Storm Drain #1	\$	24,807	\$	560	\$	22,371	\$	2,996
Storm Drain #2	\$	4,872	\$	23	\$	4,727	\$	168
Storm Drain #3	\$	1,829	\$	7	\$	1,776	\$	60
Storm Drain #6	\$	136,686	\$	2,236	\$	128,422	\$	10,500
Storm Drain #8	\$	734,717	\$	36,342	\$	590,367	\$	180,692
Storm Drain #9	\$	4,234	\$	17	\$	4,111	\$	140
Storm Drain #10	\$	30,223	\$	459	\$	28,078	\$	2,604
Total Storm Drainage & Mtc Districts	\$	<b>937,368</b> 594	\$	39,644	\$	779,852	\$	197,160

[	5	Stanislaus Count	у					
	•	ial Districts Sum		•				
	Bue	dget Year 2017-2						
	2017-2018 Proposed Budget							
District Name		stimated Fund Balance June 30, 2017		Revenue	Expenditures		Estimated Fund Balance June 30, 2018	
1		2		3		4	5	
County Service Area Districts								
County Service Area No. 1	\$	1,534	\$	1,800	\$	1,800	\$	1,534
County Service Area No. 4	\$	78,295	\$	4,299	\$	10,846	\$	71,748
County Service Area No. 5	\$	141,308	\$	6,499	\$	11,526	\$	136,281
County Service Area No. 7	\$	54,339	\$	2,000	\$	4,937	\$	51,402
County Service Area No. 8	\$	1,689	\$	750	\$	2,439	\$	-
County Service Area No. 9	\$	32,031	\$	1,499	\$	7,376	\$	26,154
County Service Area No. 10	\$	556,004	\$	417,996	\$	400,000	\$	574,000
County Service Area No. 11	\$	6,123	\$	-	\$	1,530	\$	4,593
County Service Area No. 12	\$	18,469	\$	1,000	\$	3,329	\$	16,140
County Service Area No. 16	\$	91,640	\$	14,919	\$	15,279	\$	91,280
County Service Area No. 18	\$	31,796	\$	11,420	\$	11,937	\$	31,279
County Service Area No. 19	\$	189,809	\$	34,755	\$	46,555	\$	178,009
County Service Area No. 20	\$	14,601	\$	8,430	\$	8,175	\$	14,856
County Service Area No. 21	\$	91,266	\$	23,539	\$	30,783	\$	84,022
County Service Area No. 22	\$	35,128	\$	7,520	\$	11,273	\$	31,375
County Service Area No. 23	\$	65,974	\$	3,410	\$	9,410	\$	59,974
County Service Area No. 24	\$	43,895	\$	7,630	\$	10,625	\$	40,900
County Service Area No. 25	\$	17,152	\$	6,305	\$	10,493	\$	12,964
County Service Area No. 26	\$	448,658	\$	130,174	\$	169,716	\$	409,116
County Service Area No. 27	\$	14,113	\$	8,976	\$	10,604	\$	12,485
Total County Service Area Districts	\$	1,933,824	\$	692,921	\$	778,633	\$	1,848,112
Lighting & Landscape Districts								
Bret Hart Landscape & Lighting	\$	74,831	\$	54,450	\$	56,450	\$	72,831
Bystrom Landscape & Lighting	\$	39,871	\$	28,105	\$	30,615	\$	37,361
Del Rio Heights Landscape	\$	5,436	\$	4,512	\$	4,319	\$	5,629
Howard/McCracken Landscape & Lighting	\$	40,348	\$	22,352	\$	21,352	\$	41,348
Laurel Landscape & Lighting	\$	17,970	\$	12,790	\$	14,790	\$	15,970
Paradise South Landscape & Lighting	\$	31,169	\$	22,406	\$	22,505	\$	31,070
Riverdale Landscape & Lighting	\$	25,179	\$	12,329	\$	13,030	\$	24,478
Riverview Landscape & Lighting	\$	29,063	\$	14,669	\$	17,170	\$	26,562
Total Lighting & Landscape Districts	\$	263,867	\$	171,613	\$	180,231	\$	255,249
Total Special Districts	<b>*</b>	2 005 000	¢	4 000 055	¢	2 4 2 5 0 0 2	¢	2 467 606
Total Special Districts	\$	3,995,620	\$	1,298,055	\$	2,125,989	\$	3,167,686



**A-87 Charges**—The term "A-87" is used interchangeably with "indirect charges". A-87 is a set of accounting standards, issued by the Federal Office of Management and Budget (OMB), used to guide counties as they calculate and assign indirect costs. A-87 has been superseded by the Supercircular, OMB's Final Guidance on Federal Grants, dated December 26, 2014. The State of California continues to require County submission of an annual A-87 Plan, to support the central service departments.

**AAA**—Area Agency on Aging, a local aging program that provides information and services on a range of assistance for older adults and those who care for them. Area Agency on Aging is housed within the Board priority of A Healthy Community.

**AB 109**—Assembly Bill 109 realigns custodial and community supervision responsibility for nonserious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties. On June 30, 2011, the Governor signed a series of legislative bills as part of the State budget that provided funding and made necessary technical changes to implement the public safety realignment program outlined in AB 109. The Community Corrections Partnership (CCP) committee recommends the allocation of the funding to the Board of Supervisors.

**ACH**—Automated Clearing House, the primary system that agencies use for electronic funds transfer (EFT) such as direct deposit, payroll, and vendor payments.

**Accomplishment**—Successful completion of a goal/objective. In connection with the budget, identifying department accomplishments serves to provide greater accountability through the reporting of performance measures and outcomes.

**Accrual Basis**—A method of accounting that recognizes revenue when earned rather than when collected. Expenses are recognized when incurred rather than when paid. Internal service funds, enterprise funds, and the pension and investment trust funds use this method of accounting.

**Activity**—A specific line of work performed to accomplish a function for which a governmental unit is responsible.

**Adopted Final Budget**—The second of a two-part budget process, this budget is required to be submitted to the Board by September 18<sup>th</sup>, and reflects revisions, reductions, or additions to the Proposed Budget.

Ad Valorem—In proportion to value, a basis for levy of taxes on property. An ad valorem tax is a tax based on the assessed value of real estate or personal property and provides a source of revenue for State and municipal governments.



**Agency Fund**—Agency funds account for assets held by the County as an agent for individuals, private organizations, or other governments.

**Allocate**—To set apart for a particular purpose, assign or allot.

Allocation—The share or portion allocated.

**Amortization**—A process of cost allocation over time, usually used with intangible assets or debt. Example: if a loan of \$12,000 is amortized over one year with no interest, the monthly payments would be \$1,000 a month.

**Annual Financial Report**—The official annual report of the government. This report summarizes and discloses the financial activity of the County and its component units for the fiscal year. It is produced by the Auditor-Controller's Office.

**Appropriation**—The authorization granted by the Board of Supervisors to make expenditures.

**Assessed Valuation**—An official government value placed upon real property or personal property as a basis for levying taxes.

Assessment—An official valuation of property, used as a basis for levying a tax.

**Assigned Fund Balance**—Comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. Assigned fund balance can be used to eliminate a projected budgetary deficit in the subsequent year's budget.

**Audit**—A systematic collection of the sufficient and competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

Audit Trail—Original documents supporting financial transactions.

**Available and Measurable**—Revenues are considered available when they will be collected either during the current period or soon enough after the end of the period to pay current year liabilities. Revenues are considered measurable when they are reasonably estimable.

**BHRS**—Behavioral Health and Recovery Services, a department within the Board priority of A Heathy Community that provides integrated mental health services to adults and older adults with a serious mental illness and to children and youth with a serious emotional disturbance as well as outpatient and residential alcohol and drug treatment and prevention services.

**BOC**—Board of Corrections (aka Board of State and Community Corrections), an independent statutory agency that provides leadership to the adult and juvenile criminal justice systems, expertise on Public Safety Realignment issues, a data and information clearinghouse, and technical assistance on a wide range of community corrections issues.



**Balance Sheet**—A financial statement of all County accounts formatted in accordance with the "accounting equation" (assets = liability + equity) at a specific date.

**Balanced Budget**—The amount of budgeted expenditures is equal to or less than the amount of budgeted revenue plus other available resources.

**Board Priorities**—The seven priority areas established by the Board of Supervisors: "A Safe Community", "A Healthy Community", "A Strong Local Economy", "Effective Partnerships", "A Strong Agricultural Economy/Heritage," "A Well Planned Infrastructure System," and "Efficient Delivery of Public Services." Each County department is clearly identified with and is housed within one of these priority areas.

**Bond**—A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest.

**Braided Funds**—Braided funding is the pooling and coordination of resources from various agencies to provide needed services, while maintaining the integrity of each agency's funding stream. However, the funds must be used for their original intent.

**Brown Act**—The Ralph M. Brown Act is a California law that ensures that the public can attend and participate in meetings of local government. The County adheres to the guidelines contained in the Brown Act keep the public informed of meetings and issues addressed by various boards and committees.

Budget—Proposed spending plan of expenditures and revenue over a given period of time.

**Budget Unit**—Accounting or organizational units deemed necessary or desirable for control of the financial operation. A budget must be adopted by the Board of Supervisors for each of its budget units. A budget unit is represented in the Oracle financial management system by a unique combination of "fund" and "org."

**Budgetary Control**—The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenue.

**CAFR**—Comprehensive Annual Financial Report, a thorough and detailed presentation of the County's financial condition. It reports on the County's activities and balances for each fiscal year.

**CAIRE**—Child Abuse, Interviews, Referrals and Examinations, a program that provides therapeutic services to child victims of abuse and trauma.

**CCP**—Community Corrections Partnership, a concept introduced in Senate Bill 678 on Criminal Recidivism, the CCP is comprised of local stakeholders collectively meeting and strategically making decisions.

**CCP**—Community Corrections Plan, commonly known as Realignment, provides the County's approach in utilizing realigning State public safety functions.



**CEO**—Chief Executive Officer, the County's top-ranking administrator responsible for the effective management of County government.

**CEO**—Chief Executive Office, a department within the Board priority of Efficient Delivery of Public Services, it provides overall leadership and management of County government including the day-to-day management of County resources, long-range financial planning, personnel and employee relations, capital projects, and organizational planning.

**CHIP**—California Healthcare for Indigents Program, a program that provides medical care for the indigent population.

**COLA**—Cost of living adjustment, an adjustment tied to a cost of living index, typically the consumer price index, that can be applied to employment contracts, pension benefits, and government entitlements.

**COP**—Certificates of Participation, a type of financing where an investor purchases a share of the lease revenues of a program rather than the bond being secured by those revenues.

**CRM**—Customer Relationship Management, a term that refers to practices, strategies, and technologies that entities use to manage and analyze customer interactions and data throughout the customer lifecycle, with the goal of improving business relationships with customers and assisting in customer retention.

**CSA**—Community Services Agency, a department housed within the Board priority of A Healthy Community, it serves the community by protecting children and adults and assisting families towards independence and self-sufficiency.

**CSAC**—California State Association of Counties, provides advocacy, educational, and financial services to California's 58 counties.

**CalWORKs**—California Work Opportunity and Responsibility to Kids, a welfare program housed within the Community Services Agency that gives cash aid and services to eligible needy County families.

**CAL MMET**—California Multi-Jurisdictional Methamphetamine Enforcement Taskforce, is a program funded by the State Office of Emergency Management Agency to combat multi-drug trafficking and manufacturing organizations in Stanislaus County and the Central Valley of California. This program is provided through the Sheriff's Department.

**Capital Assets**—Land, improvements to land, easements, buildings, vehicles, machinery, works of art, infrastructure, and all assets that are used in operations and have initial useful lives beyond any one reporting period (a year).

**Capital Expenditures**—Funds used to acquire or upgrade physical assets such as property, industrial buildings, or equipment.

**Capital Lease**—An agreement that conveys the right to use property, plant, or equipment, usually for a stated period of time.



**Capital Improvement Program**—A comprehensive multi-year forecast of capital needs and requests.

**Capital Project**—Any project having assets of significant value and a useful life of five years or more. Capital projects include the purchase of land, designs, engineering, and construction of buildings and infrastructure such as streets, bridges, drainage, street lighting, water systems, etc.

**Capital Projects Fund**—One of five governmental fund types used to account for financial resources to be used for the acquisition or construction of major capital facilities.

**Cash Basis**—A method of accounting by which revenues and expenditures are recorded when they are received and paid.

**Committed Fund Balance**—Includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

**Contingency Fund (Also "Appropriations for Contingencies)**—Funds set-aside to address emergencies and other unanticipated expenses.

**Cost Accounting**—The method of accounting that provides for the assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work for a specific job.

**Cost Allocation Plan (CAP)**—This plan, established under Federal guidelines, identifies, distributes, and allows the County to be reimbursed for the costs of services by support groups (such as Purchasing, Personnel, CEO, County Counsel) to those departments performing functions supported by Federal/State funds.

**County Match**—The term "match" refers to the percentage of local discretionary County monies in the General Fund, which must be used to match a certain amount of State and/or Federal funds or a needed contribution.

**Court Appointed Special Advocate (CASA)**—An organization that provides advocacy services for all abused and neglected children in the dependency system through the use of trained volunteers.

**Critical Need**—A budgetary need that cannot be met within a department's base budget amount as a result of State and/or Federal mandates, legal requirements, or program changes to implement the Board of Supervisors' priorities or direction.

**DA**—District Attorney, an elected official and chief legal officer responsible for the prosecution of all criminal cases filed in Stanislaus County Superior Court. The District Attorney Department is housed within the Board priority of A Safe Community.

**DOJ**—Department of Justice, the primary Federal criminal investigation and enforcement agency.



**Debt Service Fund**—One of the five governmental funds used to finance and account for the payment of interest and principal on bonds or other long-term borrowing.

**Debt Services**—The payment of principal and interest on borrowed funds such as bonds.

**Deficit**—(1) The excess of liabilities of a fund over its assets; (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

**Deferral**—Postponement of the recognition of an expense already paid or revenue already received.

**Deferred Maintenance**—Backlog of needed repairs to facilities, including replacement and repair of roofing, heat and cooling system, painting, floor coverings, and other structural items.

**Department**—A basic organizational unit of government that may be sub-divided into divisions or programs. The County has 26 distinct departments.

**Depreciation**—The portion of the cost of a capital asset charged as an expense during the period. Over time, the entire cost of the asset is ultimately charged as an expense.

**Direct Charges**—Expenses that are specifically associated with a service, program, or department and, thus, are clearly identifiable to a particular function – for example, the gasoline used by a department's vehicles.

**Disbursements**—Monetary Payment issued by the County to an individual, vender, or service provider.

**Discretionary Revenue**—Primarily used in the context of the General Fund, this term refers to those revenue sources for which there are no restrictions on their use. Revenue available to fund programs at the Board of Supervisors' discretion. The majority of Discretionary Revenue supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related services such as the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector and the General Services Agency. Health and Human Services departments use Discretionary Revenue as matching funds to support Maintenance of Effort (MOE) requirements for leveraging additional revenues for Federal and State supported programs.

**Download**—To transfer or copy data from one computer to another, or to a disk or peripheral device; generally from a central, often remote computer to another peripheral device such as a personal computer.

**Entitlement**—A government program guaranteeing access to some benefit by members of a specific group and based on established rights or by legislation.

**EMS**—Emergency Medical Services, also known as ambulance or paramedic services, is a type of emergency service dedicated to providing out-of-hospital acute medical care, transport to definitive care, and other medical transport to patients with illnesses and injuries which prevent the patient from transporting themselves.



**ERAF**—Educational Revenue Augmentation Fund, a mechanism enacted in July of 1992 by the State Legislature to shift local tax revenues from cities, counties, and special districts to a State controlled Education Revenue Augmentation Fund. The State uses this fund to reduce its obligation to the schools. ERAF funds have been used by the State to help school and community college districts meet minimum funding requirements.

**E-Government**—E-Government refers to the use by government agencies of information technologies (such as Wide Area Networks, the Internet, and mobile computing) that have the ability to transform relations with citizens, businesses, and other arms of the government. These technologies can serve a variety of different ends: better delivery of government services to citizens, improved interactions with business and industry, citizen empowerment through access to information, or more efficient government management.

**E-Recovery**—A cost containment alternative that enables the recovering of medication costs from manufacturer-based patient assistance programs.

Earmarked—Revenues designated by statute or Constitution for a specified purpose.

**Emergency Medical Services Appropriation (SB 2132)**—In 2000, due to diminishing Proposition 99 Tobacco Tax funds, the Legislature created, through Senate Bill 2132 (SB 2132) (Dunn/Peralta), the Emergency Medical Services Appropriation (EMSA). The EMSA was created to guarantee that a certain portion of Prop 99 dollars would continue to be used to fund emergency room physician services at the local level.

**Employee Benefits**—Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and while not paid directly to employees, they are nevertheless a part of the cost of salaries and benefits. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and unemployment insurance payments.

**Encumbrance**—Commitments related to unperformed contracts for goods or services. They represent an estimation of expenditures that will result when contracts are completed.

**Enterprise Fund**—Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services.

**Entitlement**—The amount of payment to which a state or local government is entitled as determined by the Federal or other government pursuant to an allocation formula contained in applicable statutes.

Equity—Residual interest in assets of an entity that remains after deducting liabilities.

**Expenditures**—Payment of cash or cash-equivalent for goods or services, or a charge against available funds in settlement of an obligation as evidenced by an invoice, receipt, voucher, or other such document.



**Expenses**—Money spend or cost incurred in an organization's efforts to generate revenue, representing the cost of doing business. Expenses may be in the form of actual cash payments, a computed expired portion of an asset, or an amount taken out of earnings. Expenses are summarized and charged in the income statement as deductions from the income before assessing income tax.

**FC**—Foster Care, a mandated program of out of home care for child safety, a system in which a minor has been placed into a ward, group home, or private home of a State-certified caregiver referred to as a foster parent. Foster Care is arranged through the Community Services Agency.

**FFP**—Federal Financial Participation, refers to the portion of Federal reimbursement for activities that meet FFP objectives.

**FMS**—Financial Management System, the methodology and software that an organization uses to oversee and govern its income, expenses, and assets with the objectives of maximizing profits and ensuring sustainability. The County uses Oracle software as its FMS, managed by the General Ledger Division within the Auditor-Controller Department.

**FQHC**—Federally Qualified Health Center, includes all organizations receiving grants under Section 330 of the Public Health Service Act, certain tribal organizations, and FQHC Look-Alikes. FQHCs qualify for enhanced reimbursement from Medicare and Medicaid, as well as other benefits. FQHCs must serve an underserved area or population, offer a sliding fee scale, provide comprehensive services, have an ongoing quality assurance program, and have a governing board of directors.

**FRC**—Family Resource Center, serves as a hub for families to access culturally competent services to build strong, caring communities by helping people find the assistance and support they need. There are four Family Resource Centers in Stanislaus County; Ceres, Newman, Oakdale, and Patterson.

**FTE**—Full Time Equivalent, a unit that indicates the workload of an employed person in a way that makes workloads or class loads comparable across various contexts. An FTE of 1.0 is equivalent to a full-time worker, while an FTE of 0.5 signals half of a full work load.

**Federal Financial Participation**—Federal Financial Participation is a term used by the Federal government to denote when the Federal government will participate with the costs related to administering a program.

**Federally Qualified Health Center (FQHC) Look-Alike**—An FQHC Look-Alike is an organization that meets all of the eligibility requirements of an organization that receives a Public Health Service Act Section 330 grant, but does not receive grant funding.

**Fiduciary Funds**—Generally Accepted Accounting Principles (GAAP) indicates that fiduciary funds should be used "to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own programs." Fiduciary funds include, but are not limited to, pension trust funds as well as agency funds.

**Fiscal**—Financial; of or relating to financial matters in general.



**Fiscal Year**—A twelve month period between settlement of financial accounts; Stanislaus County's Fiscal Year begins July 1 and ends June 30, as does the State of California. The Federal Fiscal Year begins on October 1 and ends on September 30.

**Fixed Assets**—Assets that are purchased for long-term use and are not likely to be converted quickly into cash, such as land, buildings, and equipment; see Capital Assets.

**Full Time Equivalent (FTE)**—The decimal equivalent of a part-time position converted to a full time basis; e.g., one person working half time would count as 0.50 FTE.

**Function**—A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible (e.g., public safety).

**Fund**—A fiscal and accounting entity with a self-balancing set of accounts segregated to carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use funds to segregate their financial resources and demonstrate legal compliance. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (**xxx**-xxxxx-xxxxx-xxxxx-xxxxx-xxxxx); the first segment of the Oracle coding structure (identified here in bold) captures a transaction's 4-digit fund number.

Fund Balance—Difference between assets and liabilities reported in a governmental fund.

**GA**—General Assistance; the General Assistance program is mandated by Welfare and Institutions Code 1700 and provides cash aid payments to the indigent. The General Assistance program is housed within the Community Services Agency in the Healthy Community priority area.

**GFOA**—Government Finance Officers Association, a professional association of state, provincial, and local finance officers in the United States and Canada.

**G/L**—General Ledger, a record containing the accounts needed to reflect the financial position and the results of operations of a government.

**GSA**—General Services Agency, a department within the Efficient Delivery of Public Services priority area that provides centralized services over a broad spectrum of support area, including maintenance and housekeeping of County-owned facilities, contract and purchasing assistance, and vehicle maintenance services to County departments.

**GASB**—Governmental Accounting Standards Board, the authoritative accounting and financial reporting standard-setting body for government entities and the source of generally accepted accounting principles (GAAP) used by State and Local governments.



**GASB 34**—In June 1999, the Government Accounting Standards Board published Statement 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments, which requires state and local governments to begin reporting the value of their infrastructure assets and liabilities, including roads, bridges, water and sewer facilities, and dams in their annual financial reports on an accrual accounting basis. It also called for trust funds to be converted to governmental funds where the County has sole discretion over the use of the funds.

**GASB 51**—For financial statements with fiscal periods beginning after June 15, 2009, Governmental Accounting Standards Board has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks, and computer software need to be classified as capital assets. Additionally, internally generated intangible assets, e.g., computer software, is subject to capitalization.

**GASB 54—** Governmental Accounting Standards Board has issued Statement 54, Fund Balance Reporting and Governmental Fund Type Definitions, to address issues related to how fund balance was reported. GASB 54 was implemented July 1, 2010 in Stanislaus County.

**GASB 65—** Governmental Accounting Standards Board has issued Statement 65, Items Previously Reported as Assets and Liabilities to recognize deferred outflows and deferred inflows. The new accounting equation is Assets + Deferred Outflows = Liabilities + Deferred Inflows + Net Position.

**GASB 68**— Governmental Accounting Standards Board has issued Statement 68, Accounting and Financial Reporting for Pensions. It established new accounting and financial reporting requirements for governments that provide their employees with pension benefits. The proportionate share of the net pension liability will appear on the accrual-based financial statements.

**General Fund**—One of five governmental fund types that typically serves as the chief operating fund of a government.

**Generally Accepted Accounting Principles (GAAP)**—Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP for State and local governments is GASB.

**Goals**—A stated objective or desired outcome for County departments.

**Governmental Accounting**—The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

**Governmental Funds**—Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and proprietary funds.



**Grant**—A contribution by a government or other organization to support a particular function. Grants may be classified as either "block" (annual set amount designated for an organization) or "competitive" (variable amounts determined by the merits of the grant submittal compared to other competing submittals).

**HEDIS**—A tool created by the National Committee for Quality Assurance (NCQA) to collect data about the quality of care and services provided by health plans. HEDIS consists of a set of performance measurements that compare how well health plans perform in key areas: quality of care, access to care, and member satisfaction with the health plan and doctors. NCQA requires health plans to collect this information in the same manner so that results can be fairly compared to another. Health plans can arrange to have their HEDIS results verified by an independent auditor.

**HICAP**—Health Insurance Counseling and Advocacy Program, a direct service provided by the Area Agency on Aging, housed within the Healthy Community priority area.

**HIDTA**—High Intensity Drug Trafficking Area; the mission of the Central Valley California HIDTA is to reduce the manufacture, trafficking, and distribution of methamphetamine, precursor chemicals, and other dangerous drugs by attacking and dismantling the large-scale and often violent organizations responsible through the implementation of cooperative and innovative strategies. This program is provided by the Sheriff's Department within the Safe Community priority area.

**HSA**—Health Services Agency; provides health care services to the community via its network of federally qualified health center look-alike outpatient clinics, public health services, an indigent health care program, and a family medicine residency program. HSA is housed within the Healthy Community priority area.

**Historical Cost**—An accounting technique that values an asset for balance sheet purposes at the price paid for the asset at the time of its acquisition.

**Housing Set-Aside**—Redevelopment funds required by law to be set-aside to assist low and moderate-income households with rehabilitation, construction, and acquisition of residential housing.

**ICJIS**—Integrated Criminal Justice Information System, an application that is integrated across Stanislaus County's justice departments for the purpose of promoting efficient government operations within the Safe Community priority area.

**IHCP**—Indigent Health Care Program; provides basic health care to indigent residents of Stanislaus County that are not Medi-Cal eligible and do not have health insurance. The program is provided through the Health Services Agency within the Healthy Community priority area.

**IHSS**—In-Home Supportive Services; the IHSS program is a mandated entitlement program that provides services to frail and/or elderly individuals so that they may remain safely in their homes rather than alternative and costly long-term care facilities. This program is provided through the Community Services Agency in the Healthy Community priority area.



**IP**—Individual Provider, the provider of services to a recipient in the In-Home Supportive Services program.

**IT**—Information Technology, the development, implementation, and maintenance of computer hardware and software systems to organize and communicate information electronically. The County's IT department is Strategic Business Technology (SBT), housed within the Efficient Delivery of Public Services priority area.

**Imprest Cash**—Imprest cash is defined for these purposes as cash on hand. There are two types of imprest cash at the County: petty cash funds and change funds.

**Income Statement**—A financial summary that shows an agency's operating results over a specified period of time, usually one year. More specifically, the statement shows an agency's revenues as well as their costs/expenses.

**Indigent**—Persons with a lack of property or means of comfortable subsistence.

**Indirect Charges**—Expenses that cannot be specifically associated with a given service, program, or department and, thus, are not clearly identifiable to a particular function. For example, charges for the cost of heat in a building containing multiple departments would be an indirect charge.

**Infrastructure**—Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets (roads, bridges, water and sewer systems, dams, etc.).

Interfund Activity—An activity, transaction, or service between two or more County funds.

**Interfund Charge**—A transaction involving services or supplies between two different funds. Charging different funds allows the revenues and expenditures to be seen on each department's individual set of financial records.

Interfund Loans—Amounts provided between funds with a requirement for repayment.

**Interfund Transfers**—Flows of assets (such as cash or goods) between funds without equivalent flows of assets in return and without a requirement for repayment.

**Intergovernmental Revenue**—Funds received from Federal, State, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

**Internal Service Fund**—Proprietary fund type that may be used to report any activity that provides goods or services to other departments or governments on a cost-reimbursement basis.

Intrafund Activity—An activity, transaction, or service within one County fund.

**Intrafund Charge**—A transaction involving services or supplies within one fund. The reason intrafund accounts are used is so individual departments (same fund but different orgs) can record revenue/expenditures, but not double count revenue/expenditures at the fund level.



**Invoice**—A term describing an original document either issued for the sale of goods on credit (a sales invoice) or received for goods bought (a purchase invoice).

**Issued Base**—This amount represents the minimum General Fund allocation level for providing a consistent level of service and is determined by the previous year's Adopted Final Budget less one-time funding and increases for Board Of Supervisors approved changes in negotiated increases and other program changes.

**JJCPA**—Juvenile Justice Crime Prevention Act, created by the Crime Prevention Act of 2000 to provide a stable funding source for local juvenile justice programs aimed at curbing crime and delinquency among at-risk youth. JJCPA funds are utilized in the Probation Department within the Safe Community priority area.

**Joint Powers Agreement or Joint Powers Authority (JPA)**—In accordance with Government Code Sections 6500-6534, if authorized by their legislative or other governing bodies, two or more public agencies by agreement may jointly exercise any power common to the contracting parties. The agreement shall state the purpose of the agreement or the power to be exercised. They shall provide for the method by which the purpose will be accomplished or the manner in which the power will be exercised. There are multiple JPA within Stanislaus County, including Stanislaus Animal Services Agency, Stanislaus Regional 9-1-1, and 10<sup>th</sup> Street Place.

Journal Voucher (JV)—A standard form for recording transactions to the general ledger.

**LAFCO**—Local Agency Formation Commission, a governmental body that provides regional growth management services in overseeing the formation and development of local governmental agencies, including special districts.

**LAN**—Local Area Network, a group of computers and associated devices that share a common communications line or wireless link to a server.

**Lease**—A contract granting use or occupation of property during a specified period in exchange for a specified rent.

**Legal Budget Unit (LBU)**—An accounting unit, representing one or more departmental programs, where budgeted appropriations are established and reported.

**Liquidity**—(1) The degree to which an asset or security can be bought or sold in the market without affecting the asset's price; (2) The ability to convert an asset to cash quickly.

**Lockyer-Isenberg Trial Court Funding Act**—The Lockyer-Isenberg Trial Court Funding Act of 1997 (Assembly Bill or AB 233) was enacted in September 1997 and included the following: consolidation of all court funding at the State level, capped counties' financial responsibility at the Fiscal Year 1994-1995 level, and required the State to fund all future growth in court operation costs.

Long–Term Debt—Debt with a maturity of more than one year after issuance.



**MHSA**—Mental Health Services Act (Proposition 63), established a 1% income surtax on incomes over a million dollars with the revenues slated to create new County mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system. MHSA funding is utilized at Behavioral Health and Recovery Services, housed within the Healthy Community priority area.

**M&O**—Maintenance and Operations, refers to a category of costs associated with general repair and normal business activities and functions.

**MOE**—Maintenance of Effort, a level of local agency contribution required as part of a grant, dedicated funding, or a mandate.

**MOU**—Memorandum of Understanding–agreement outlining the terms of employment entered into between the County and employees of various bargaining units.

**Maddy Emergency Medical Services (EMS) Fund**—The Maddy Emergency Medical Services Fund was created by the Legislature in SB 12/612 (Chapter 1240, Statutes 1987) and set out in Government Code 7600 and Health and Safety Code Part I, Division 2.5, Section 1797.98. This state law mandates a \$7 surcharge for every \$10 of traffic fines collected for criminal offenses. A portion of the surcharge is deposited into the local EMS Fund and used for the reimbursement of emergency medical services provided to persons unable to pay for their care. This revenue is used to provide services at the Health Services Agency, housed within the Healthy Community priority area.

**Maintenance of Effort**—A level of local agency contribution required as part of a grant, dedicated funding, or a mandate.

**Mandate**—An official order or commission to do something; the authority to carry out a policy or course of action.

**Mandated Program**—A requirement by the State or Federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

**Market Value**—The price investors are willing to pay for a share of stock or an asset on the open market.

**Maturity**—The date upon which the principal or stated value of an investment becomes due and payable.

**Mid-Year Financial Report**—A financial review which considers actual expenditures/expenses for the first six months of the fiscal year and projections for the remaining six months. This review is often used to make corrective actions to ensure that expenditures remain within budgeted appropriations.

**Misson**—The scope, purpose, and goal of a County department.

Mission Statement—A succinct description of the scope and purpose of a County department.



**Modified Accrual Basis**—Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways: (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

**Municipal Advisory Council (MAC)**—an elected body representing a specific area of the County that provides advice to the Board of Supervisors concerning services which are or may be provided by the County or other local governmental agencies, including but not limited to matters of public health, safety, welfare, public works, and planning.

**NIMS**—National Incident Management System (see below)

**National Incident Management System (NIMS)**—NIMS is a system mandated by Homeland Security Presidential Directive 5 that provides: a consistent, nationwide approach for Federal, local, and tribal governments; and the private-sector and nongovernmental organizations to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of cause, size or complexity. To provide for interoperability and compatibility among federal, local, and tribal capabilities, the NIMS includes a core set of concepts, principles, and terminology.

**Need**—A request by a department for resources to complete a department's mission.

**Net County Cost**—The difference between budgeted appropriations, departmental revenue, and the use of any departmental fund balance/retained earnings. Discretionary Revenue funds the difference.

**Non-spendable Fund Balance**—Includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long-term amount of notes receivable or prepaid amounts).

**OES**—Office of Emergency Services, a division of the Chief Executive Office housed within the Safe Community priority area responsible for developing and maintaining plans for responding to local emergencies including natural disasters, Homeland Security, and biological events.

**OHP**—Out of home placement, as it applies to foster care.

**Object**—An expenditure classification required by the State Controller's Office that summarizes a group of accounts. The County's budget must be adopted by the object of expenditure within each budget unit. This becomes the legal level for budgetary control – the level at which expenditures may not exceed budgeted appropriations.

**Objectives**—Goals intended to be attained in the Budget Year.

**Operations**—Processes, activities, or manner of functioning within a County department.

**Operating Transfers**—A transfer of cash to another fund (other than trust funds) NOT involving goods or services – e.g., County Match.



**Oracle FMS**—Financial Management System software application purchased from Oracle to maintain the County's general ledger.

**Ordinance**—A formal legislative enactment by the governing board (i.e., the Board of Supervisors) of a municipality. If it is not in conflict with any higher form of law, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Organization**—Refers to Stanislaus County and all County departments associated together for a common purpose, with a set of rules and guidelines which specify the relations of the individual departments to the whole group.

**Org**—A cost center deemed necessary or desirable for control of financial operations. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-**xxxxxx**-xxxxx-xxxxx-xxxxx-xxxxx-xxxxx); the second segment of the Oracle coding structure (identified here in bold) captures a transaction's 7-digit org number.

**Other Charges**—A payment to an agency, institution, or person outside the County Government or Cost Allocation Plan (CAP) charges.

**Other Financing Sources**—Increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends. The use of *other financing sources* category is limited to items so classified by the Generally Accepted Accounting Principles (GAAP).

**Other Financing Uses**—Decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of *other financing uses* category is limited to items so classified by Generally Accepted Accounting Principles (GAAP).

**Overhead**—General fixed costs such as rent, lighting, and heating expenses that cannot be charged to a specific product or work operation.

**PA**—Public Authority, a public entity separate from the County exercising public and essential governmental functions in order to carry out the provider components of In-Home Supportive Services. The Public Authority resides within the Healthy Community priority area.

**PH**—Public Health, a division within Health Services Agency that has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. Public Health is housed in the Healthy Community priority area.

**PLF**—Public Library Foundation, a non-profit organization that supplements existing library funds through fundraising, grants, and/or donors. The Stanislaus Library Foundation supports the Stanislaus County Library, housed within the Strong Local Economy priority area.

**POB**—Pension Obligation Bonds, taxable bonds issued by a state of local government to pay its obligation to the pension fund or system in which its employees are members.

**POST**—Peace Officer Standards and Training, sets minimum selection and training standards for California law enforcement.



**PSR**—Project Study Report, a document that contains a report of preliminary engineering effort, a detailed alternatives analysis, and cost, schedule, and scope information, including estimated schedule and costs for environmental mitigation and permit compliance.

**PSR**—Public Safety Restoration; as part of the Fiscal Year 2014-2015 Mid-Year Financial Report, the Board of Supervisors approved recommendations to support Public Safety Restoration (PSR) to fund critical public safety services in four departments: the District Attorney, Public Defender, Probation, and Sheriff. These departments are housed within the Safe Community priority area.

**PT**—Property Tax; California State law prescribes that all real estate owners pay property tax to support local public services such as schools, law enforcement, fire protection, and general government administration. Property tax is calculated based on the following formula: (property value – exempt amount) x tax rate + direct assessments = property tax.

**PTAF**—Property Tax Administration Fee

**PTAP**—Property Tax Administration Program

**Patient Assistance Program**—Patient Assistance Programs are run by pharmaceutical companies and provide free medication to people who cannot afford to buy their medicine.

Patient Protection and Affordable Care Act (PPACA)—Also known as Health Care Reform.

**Pension Obligation Bonds**—On September 25, 1995, the County issued Taxable Pension Obligation Bonds. The proceeds were used to pay the Stanislaus County Employees' Retirement Association for the County's unfunded actuarial accrued liability.

**Performance Measure**—An annual indicator of achievement or measures of prediction for a program or work unit as defined in the organization of the budget. Measures may be expressed as a number count, fraction, or a percent of achievement related to the size of the problem or service being provided.

Planning Process—An act of formulating a program or a definite course of action.

**Policy Issues**—The addition, expansion, reduction, or modification of programs that have significant implications/impact to the County or public.

**Position Description Questionnaire (PDQ)**—A form used in evaluating job reclassification requests. The form must be signed by the Supervisor and Department Head.

**Prescription Assistance Program**—See Patient Assistance Program.

**Prior Year**—Transactions that are posted in the current year for previous years' contracts or commitments for service. Encumbrances from the previous year are carried into the next year's appropriation.

**Prior Year Appropriations**—Budget carried forward with purchase orders (obligation encumbrances) from the prior fiscal year.



**Problem**—A state of difficulty that needs to be resolved.

**Program**—A planned, coordinated group of activities, procedures, etc., often for a specific purpose, or a facility offering such a series of activities. The County provides a multitude of programs through its many departments in order to meet the needs of the community and its members.

**Program-based Budget Approach**—The proposed spending plan that was developed by reviewing the specific services each department offers along with a categorization of how it meets the Board of Supervisors' stated priorities.

**Project**—Work that is undertaken with a specific result or objective expected.

**Property Tax**—An "ad valorem" tax on real and personal property, based on the value of the property in accordance with Proposition 13.

**Proposition 10**—In November 1998, Proposition 10 was passed by voters, which enacted the California Children's and Family Act. Proposition 10 increased the cigarette tax by 50 cents per pack to fund a variety of community-based, early childhood initiatives for newborns to children five year of age. Funds are distributed to county commissions, which are overseen by a State commission. The Act requires participating counties to establish local county commissions that allocate California Children and Families Program (CCFP) funds to local service providers for community awareness, education, health care, social services, and research efforts.

**Proposition 36**—In November 2000, California voters passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (SACPA). This initiative allows most people convicted of first and second time nonviolent, simple drug possession to receive drug treatment instead of incarceration.

**Proposition 63**—On November 2, 2004, the voters of California passed Proposition 63, the Mental Health Services Act (MHSA). The proposition established a 1% income surtax on incomes over a million dollars and the revenues are to be used to create new county mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system.

**Proposition 99**—The Tobacco Tax and Health Promotion Act of 1988 (Proposition 99) was approved by California voters in November 1988. This law authorizes a tax of 25 cents per pack of cigarettes, or similar amount on other tobacco product items. These tax revenues are collected by the State and disbursed to fund statewide tobacco control health education and research efforts through local lead agencies, competitive grantees, and media campaigns.

**Proposition 172**—Proposition 172, which added Section 35 to Article XIII of the California Constitution, provides for a one half cent sales and use tax for local public safety services, but the allocation of that revenue is determined by statute. Proposition 172 revenues are collected by the State Board of Equalization and apportioned to each county based on proportionate shares of statewide taxable sales. Each county is required to deposit this revenue in a Public Safety Augmentation Fund to be allocated by the county auditor to the county and cities within the county.



**Proprietary Funds**—Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal services funds.

**Public Facilities Fees (PFF)**—The Public Facilities Fee program imposes a fee on new development per Section 66000 et seq. of the California Government Code. Commonly known as a "growth impact fee," revenues collected under this program support the pro-rata extension of existing County services to support the new growth created by the development. This fee provides for the expansion of facilities or services to meet growth needs, but does not replace, repair, or maintain the existing level-of-service provided by the County.

**Public Records Act**—The Public Records Act (California Government Code Sections 6250-6276.48) enacted in 1968 was designed to give the public access to information in possession of public agencies, unless there is a specific reason not to do so. Most of the reasons for withholding disclosure of a record are set forth in specific exemptions contained in the Act. However, some confidentiality provisions are incorporated by reference to other laws.

**RDA**—Redevelopment Agency, an independent agency governed by the Board of Supervisors acting as Agency Board members, designed to provide fiscal resources to implement and construct programs and projects that help eliminate blighting conditions in the County. RDA was abolished by ABX1 26 in Fiscal Year 2011-2012.

**REACT**—Re-Entry and Alternative to Custody Training Center

**RFP**—Request for proposal

**ROI**—Return on investment, the amount of return relative to the investment; expressed as a percentage of benefit/cost.

**Realignment Revenue**—1991 Realignment Revenue - The State Legislature enacted Assembly Bill 1491 in Fiscal Year 1991-1992 to give counties a source of funding for their public health, mental health, and certain social services programs. The revenue to fund these programs comes from a one half cent sales tax and a portion of the Vehicle License Fees. Welfare and Institutions Code Section 17600 created the Local Revenue Fund and each County receives Realignment funds from the State Local Revenue Fund. 2011 Public Safety Realignment Revenue - the State Legislature enacted Assembly Bill 118 in Fiscal Year 2011-2012 to give counties a source of funding for the shift in custodial and community supervision responsibilities for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties, and to make changes in the funding streams of certain mental health, social services, and substance use disorder programs.

**Recognition**—Determination of when a transaction is to be recorded.

**Recommended Proposed Budget**—The first of a two-part budget process, this budget is required to be submitted to the Board by June 30<sup>th</sup> of each year and reflects any revisions, reductions, or additions to the prior year's budget.



**Redevelopment Agency (RDA)**—An independent agency governed by the Board of Supervisors acting as Agency Board members, designed to provide fiscal resources to implement and construct programs and projects that help eliminate blighting conditions in the County. RDA was abolished by ABX1 26 in Fiscal Year 2011-2012.

**Reimbursement**—Fees received as payment for the provision of specific services.

**Resolution**—An order by the Board of Supervisors requiring less legal formality than an ordinance of statute.

**Restricted Fund Balance**—Includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors), or through enabling legislation.

Retained Earnings—The accumulated earnings of an enterprise or internal service fund.

**Revenue**—Funds received from various sources and treated as income by the County which are used to finance expenditures.

**SACPA**—Substance Abuse and Crime Prevention Act of 2000 (Proposition 36)

**SB 90—**Senate Bill 90 - Reimbursement claims that allow the County to fund State-mandated programs while freeing up General Fund revenues.

**SBT**—Strategic Business Technology

**SDEA**—Stanislaus Drug Enforcement Agency

**SEMS**—The Standardized Emergency Management System is the system required by Government Code Section 8607(a) for managing response to multi-agency and multijurisdiction emergencies in California. SEMS consists of five organizational levels, which are activated as needed: field response, local government, operational area, regional, and State. SEMS incorporates the use of Incident Command Center (ICS), the Master Mutual Aid Agreement, existing mutual aid systems, the operational area concept, and multi-agency or inter-agency coordination. Local governments must use SEMS to be eligible for funding of their personnel related costs under State disaster programs.

- **SRC**—Stanislaus Recovery Center
- **SSI**—Supplemental Security Income
- **SSP**—State Supplementary Payments
- **StanCERA**—Stanislaus County Employees' Retirement Association
- **STANCOG**—Stanislaus Council of Governments
- **STC**—Standards and Training for Correctional Officers



**STOAAC**—Services to Older Adults Advisory Council

**Salaries and Employee Benefits**—Accounts which establish expenditures for employee-related costs.

**Schedule 9**—This schedule is prepared to meet requirements for disclosing financing uses as covered in Section 29006 of the Budget Act. All financing uses, including both specific and contingent, are included in this schedule. A separate schedule is required for each budget unit having activity within the County's operating funds.

**Secured Taxes**—Taxes levied on real properties in the County which must be "secured" by lien on the properties.

**Self-Insurance**—A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

**Services**—Work that is done, supported by staff, and the provision of space and equipment provided to be helpful to the public.

**Service Level**—The quantifiable performance of staff or provision of space and equipment available to be helpful to others.

**Services and Supplies**—Accounts which establish expenditures for operating expenses of County departments and programs other than salaries and benefits, other charges, and capital assets.

**Solution**—The act of solving, state of being solved, or the disentanglement of any intricate problem or difficult question.

**Source Document**—An original invoice, bill, or receipt to which journal entries, checks, or deposits refer.

**Special District**—An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special Districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, and fire protection districts.

**Special Revenue Fund**—One of five governmental fund types used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

**Straight-line Depreciation**—Depreciating something by the same (i.e., fixed) amount every year rather than as a percentage of its previous value. Example: a vehicle initially costs \$10,000. If it is depreciated at a rate of \$2,000 per year, it will depreciate to zero in exactly five years.



**Subvention**—Payments by an outside agency (usually from a higher governmental unit) for costs that originate in the County.

**Successor Agencies**—These agencies were established to make payments and perform other functions and obligations (including "Enforceable Obligations") of former redevelopment agencies, as outlined in ABX1 26 which abolished redevelopment agencies during the 2011-2012 Fiscal Year.

**Supplemental Property Assessments**—Supplemental property assessments are created when the Assessor reassesses a property due to a change in ownership, an addition, such as a new home on a vacant lot, a new pool, or the addition of a room made to an existing property. A supplemental assessment may result in an increase or decrease from values already assessed on the regular annual tax roll.

**Supercircular**—Issued by the Federal Office of Management and Budget, 2 CFR Chapter I, Chapter II, Part 200 defines Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards. The Supercircular will provide the basis for County cost allocation plans, and defines the standards for Federal claiming/reporting and the Single Audit.

**Supplemental Property Taxes**—Supplemental property taxes are the additional taxes charged or refunds due based on any supplemental assessments enrolled by the Assessor (see Supplemental Property Assessments).

- **TSP**—Tenth Street Place
- **TANF**—Temporary Assistance for Needy Families
- **TOT**—Transient Occupancy Tax
- **TRRP**—Tuolumne River Regional Park

Tangible Assets—Assets that have physical substance.

**Tax Allocation Bonds**—Bonds that were issued in conjunction with a redevelopment project. The taxes pledged to their repayment come from the increase of assessed value over and above a pre-established base. The redevelopment created this added value, now referred to as Redevelopment Property Tax funds (previously known as the tax increment).

**Tax Levy**—The amount of tax dollars billed to taxpayers based on the imposition of the property tax rate on the assessed valuation.



**Tax Loss Reserve Funds**—As required by California Tax and Revenue Code Section 4703.2, in each county that elects to adopt the procedure authorized by this chapter and elects to be governed by this Section rather than Section 4703, there shall be created a tax loss reserve fund. The tax loss reserve fund shall be used exclusively to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. In a county electing to be subject to this section, the tax loss reserve fund shall be maintained at not less than 25 percent of the total delinquent secured taxes and assessments for participating entities in the tax loss reserve fund that are in excess of 25 percent of the total delinquent secured taxes and assessments for participating entities in the tax loss reserve fund that are in excess of 25 percent of the total delinquent secured taxes and assessments for participating entities in the county may be credited to the county general fund.

**Tax Roll**—A list of all taxable property within a jurisdiction.

**Teeter Plan**—The County and its political subdivisions operate under the provisions of Section 4701-4717 of the California Revenue and Taxation Code (otherwise known as the "Teeter Plan"). Under this method, the accounts of all political subdivisions that levy taxes on the County tax roll are credited with 100 percent of their respective secured tax levy, regardless of the actual payments and delinquencies.

Trial Court Funding Act—Lockyer-Isenberg Trial Court Funding Act of 1997

Triple-Flip—A complicated financing plan developed by the State in their 2003-2004 budget.

**Transient Occupancy Tax**—A tax collected by a hotel/motel operator for a percentage of the room rent paid by each transient, which is then due the County.

**Trust Funds**—Funds to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

**UCCE**—University of California Cooperative Extension

**USDA**—United States Department of Agriculture

**Unassigned Fund Balance**—The residual classification for the General Fund, including all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

**Unencumbered**—The portion of an appropriation not yet expended or encumbered.

**Unincorporated Area**—Geographic portions of Stanislaus County which are not within incorporated cities.

**Unsecured Property Tax**—A tax on properties such as office furniture, equipment, and boats, which are not located on property owned by the assessee.

**Upload**—To transfer data or programs, usually from a peripheral computer to a central, often remote, computer.



**User Department**—A department that pays for services received from another County department, with payment made through an Intrafund or Interfund transfer.

VA—Veterans Affairs

VLF—Vehicle License Fee

**VOCA**—Victims of Crime Act

**Values**—To build public trust and ensure equitable treatment for all, the Stanislaus County Code of Ethics provides six behavioral expectations: Trustworthiness, Respect, Responsibility, Fairness, Caring, and Citizenship. This code prescribes ideal courses of actions and behaviors accepted and practiced by the organization.

**Vision**—The ultimate objective/goal.

**WIC**—Women, Infants and Children - A Federal program aimed at safeguarding the health of low-income women, infants, and children up to age five who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

**Weighted Labor Rate**—An hourly cost for an employee that includes salary, payroll benefits, health insurance, vacation, and department overhead and indirect costs. Employee weighted labor rates may vary because of a difference in salary rates, the benefits selected from the cafeteria plan, the difference in overhead costs between departments, and the annual vacation accrual of employees.

**Wraparound**—Wraparound is an approach to implementing individualized, comprehensive services for youth with complicated multi-dimensional problems and is an alternative to residential placement whereby a wide array of services are provided to children and their caretakers in less restrictive community settings – parents' home, foster homes, and group homes. Wraparound is a family-centered, strengths-based approach to developing an individualized service plan that allows a child to live in a normalized setting outside of residential care.

**Williamson Act**—The Williamson Act provides for lowered property taxes for lands maintained in agricultural and certain open space uses. The landowner enters into a contract with the County or city to restrict land uses to those compatible with agriculture, wildlife habitat, scenic corridors, recreational use, or open space. In return, the local authorities calculate the property tax assessment based on the actual use of the land instead of its potential value assuming full commercial development.

Yield—The rate of annual income return on an investment expressed as a percentage.

**Zero-Based Budget** – The County's approach to building budget projections requires a full analysis of each account and line-item "from the ground up". This process is designed to ensure the minimum funding level required to maintain existing Board of Supervisors' approved staff and service levels is provided to County departments as a "base-funding."



# ALPHABETICAL INDEX

-A-

AGRICULTURAL COMMISSIONER Agricultural Commissioner	
ALLIANCE WORKNET Alliance Worknet StanWORKs	
AREA AGENCY ON AGING Area Agency on Aging	213
Veterans Services	-
AUDITOR-CONTROLLER	444

#### -B-

### BEHAVIORAL HEALTH AND RECOVERY SERVICES

Behavioral Health and Recovery Services	
Alcohol and Drug Program	
Managed Care	
Mental Health Services Act	
Public Guardian	233
Stanislaus Recovery Center	235

### **BOARD OF SUPERVISORS**

Board of Supervisors	
----------------------	--

#### -C-

#### CHIEF EXECUTIVE OFFICE

Office of Emergency Services/Fire Warden	75
Office of Emergency Services Homeland Security Grants	77
County Fire Service Fund	79
Operations and Services	457

### CHIEF EXECUTIVE OFFICE—CAPITAL PROJECTS FUND

Courthouse Construction Fund	. 82
Criminal Justice Facilities Fund	84

### CHIEF EXECUTIVE OFFICE—COUNTY OPERATIONS

Airport	
Appropriations for Contingencies	
Capital Improvement Financing Authority	
County Court Funding	
County Facilities	
Crows Landing Air Facility	
Debt Service	
Department of Justice Drug and Alcohol	
DNA Identification Fund Prop 69	
Focus on Prevention	
General Fund Contribution to Other Programs	
General Fund Match-Vehicle License Fee	
Jail Medical Program	
Mandated County Match	
Plant Acquisition	
Stanislaus Veterans Center	
CHIEF EXECUTIVE OFFICE—ECONOMIC DEVELOPMENT BANK	
Economic Development Bank	317
CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION AND SELF-INS	URANCE FUNDS
Risk Management Division	
Dental Self-Insurance	
General Liability Self-Insurance	
Medical Self-Insurance	
Other Employee Benefits	
Professional Liability Self-Insurance	
Unemployment Self-Insurance	
Vision Care Self-Insurance	
Worker's Compensation Self-Insurance.	
CHILD SUPPORT SERVICES	
CHILDREN AND FAMILIES COMMISSION	
CLERK-RECORDER	
Recorder Division	
Elections Division	
Modernization Trust Fund	
Vital and Health Statistics	
COMMMUNITY SERVICES AGENCY	
Program Services and Support	
County Children's Fund	
General Assistance	
IHSS Public Authority-Administration	
IHSS Public Authority-Benefits	

IHSS Provider Wages	
Integrated Children's Services	
Public Economic Assistance	

#### **COOPERATIVE EXTENSION**

University of California Cooperative Extension	349
UC Cooperative Extension Farm and Home Advisors Research Trust	

#### -D-

### DISTRICT ATTORNEY

Criminal Division	
Arson Task Force	
Auto Insurance Fraud Prosecution	
Consumer Fraud Prosecution Program	
Criminal Division Asset Forfeiture	
Elder Abuse Advocacy And Outreach	110
Federal Asset Forfeiture	
Office of Traffic Safety Impaired Driver Vertical Prosecution Program	
Real Estate Fraud Prosecution	
Unserved/Underserved Victims Advocacy and Outreach Program	
Victim Compensation and Government Claims	
Victim Services Program	

#### -E-

### ENVIRONMENTAL RESOURCES

Environmental Resources	
AB 939/Source Reduction and Recycle	
Abandoned Vehicle Abatement	
Beverage Container Recycling	
Code Enforcement Abatement	
Disclosure Program	
E-Waste Collection Facility	
Fink Road Landfill	
Geer Road Landfill	
Household Hazardous Waste	
Trust Fund	
Underground Storage Tank Pilot Program	
Used Oil Recycling	
Vehicle Registration Fee Surcharge	
Waste Tire Enforcement Grant	

#### -G-

#### **GENERAL SERVICES AGENCY**

Administration	
Central Services Division	
Facilities Maintenance Division	
Fleet Services Division	
12th Street Office Building	
Utilities	540
GRAND JURY	

#### -H-

### HEALTH SERVICES AGENCY

Administration	
Clinic and Ancillary Services	
Emergency Medical Services Discretionary Fund	
Indigent Health Care Program (IHCP)	
IHCP-Emergency Medical Services Hospital	
IHCP-Emergency Medical Services Physicians	
Public Health	
Public Health Vital and Health Statistics	

#### -|-

#### 

#### -L-

322 322
---------

#### -P-

### PARKS AND RECREATION

Parks and Recreation	
Fish and Wildlife	
Modesto Reservoir Patrol	
Off-Highway Vehicle Fund	
Regional Water Safety Training Center	
Tuolumne River Regional Park	

# PLANNING AND COMMUNITY DEVELOPMENT

Planning and Community Development40	)5
Building Permits40	
Dangerous Building Abatement	
5 5	

General Plan Maintenance	4′	11
Special Revenue Grants	4′	13

### PROBATION

Administration	136
Community Corrections Partnership	138
Corrections Performance Incentive Fund	
Field Services	142
Institutional Services	145
Juvenile Accountability Block Grant	147
Juvenile Commitment Facility	
Juvenile Justice Crime Prevention Act	
Local Community Corrections	153
Ward Welfare Fund	
Youthful Offender Block Grant	158

### PUBLIC DEFENDER

Public Defender	54
ndigent Defense	6

## PUBLIC WORKS

Administration	
Engineering	
Local Transit System	
Morgan Shop	
Road and Bridge	

### -S-

### SHERIFF

Administration
Adult Detention Expansion
CAL ID Program
CAL-MMET Program
Civil Process Fee
Contract Cities
Court Security
Dedicated Funds
Detention
Driver Training Program
Jail Commissary/Inmate Welfare
Justice Assistance Grant
Operations
Vehicle Theft Unit

# STRATEGIC BUSINESS TECHNOLOGY

Strategic Business Technology	545
Strategic Business Technology-Telecommunications	548

# -T-

### TREASURER

Admin/Taxes	
Revenue Recovery	
Treasury Division	
· · · · · · · · · · · · · · · · · · ·	