

Planting Seeds of Greatness Together

An excerpt from the 2015-2016 Adopted Final Budget Message

"The best time to plant a tree is twenty years ago. The second best time is today."

Steven M.R. Covey

Dear Supervisors,

I am pleased to present to you for your consideration the 2015-2016 Recommended Final Budget. This recommended budget, totaling \$1,097,281,913 represents a .4% increase from the 2014-2015 Adopted Final Budget and a 1.4% increase above the 2015-2016 Adopted Proposed Budget.

Last year proved to be a turning point for our organization as we began "planting some trees" that will hopefully bear fruit for years to come. The disciplined and conservative approach that you exercised as a Board during our most recent economic downturn has allowed our organization to remain strong and to begin focusing on laying the seeds for building a stronger community. Early this year you approved a four-year public safety restoration plan that begins restoring critical public safety services and programs. As a result of your Board's leadership, we were among the first counties in the State to take a proactive approach to addressing our groundwater challenges, establishing a groundwater ordinance and a Water Advisory Committee. We also renewed our commitment to excellence in our organization by continuous evaluation of our service delivery system through the eyes of our customers and launched a promising new initiative called "Focus on Prevention."

We will continue to focus on these same priorities this coming year as we work to help these efforts further mature and develop. Whether it is in the meetings of the Water Advisory Committee or the Homeless Action Council, one of the things we are learning is that the key fertilizer that will help these efforts grow and be successful is "trust." That trust will only come as we build relationships, have honest discussions about our "brutal facts," check our egos at the door and work towards developing shared agreement on strategies that serve the best interests of our community. To quote Mr. Covey once again, "Change happens at the speed of trust."

You have to have a long-term view when you plant trees. Sometimes it takes decades before we are able to enjoy the benefits of a tree that has reached full maturity. That is the case with a lot of our efforts. With that in mind, we continue our commitment to maintaining a long-term fiscal view as well. The recommended budget presented for your consideration is balanced and is focused on developing sustainable strategies through long-range modeling and the prudent set-aside of reserves.

Planting Seeds of Greatness Together

Continued

Issues & Budget Impacts

Water. The historic drought continues to be of significant concern. The County continues to take progressive action to prepare for a longer-term drought and the financial impact it could have on our community.

Public Safety Facility Construction. Work continues on our Public Safety construction projects. Facilities are projected to open in phases based on available funding.

Public Safety Services. The three-phased, four-year Public Safety Restoration (PSR) plan was implemented during the third quarter of the 2014-2015 Fiscal Year and will continue over the next three fiscal years.

Parks. The County will be restoring positions and funding to properly maintain parks, re-open restrooms, fund Police Activity League (PAL) programs and market our parks during the 2015-2016 Fiscal Year.

Roads & Bridges. The County will complete the Kiernan Avenue/State Route 219 interchange during the 2015-2016 Fiscal Year, as well as the Claribel Road widening project.

Staffing. With the implementation of the 14 positions recommended in the Final Budget, the new position allocation count will be 4,152.

Retirement Costs. The County's retirement plan is currently one of the healthiest funded plans in the State at 87.5% funded.

Financial Reserves. The Board of Supervisors is continuing with its policy of maintaining a Contingency Reserve of 8% of the three-year average of Discretionary Revenue.

As a Board of Supervisors, you set the tone and demonstrate respect, professionalism and a collegial spirit towards each other and staff. I am privileged to work with such fine leaders and thank you for your dedication to our community and this organization.

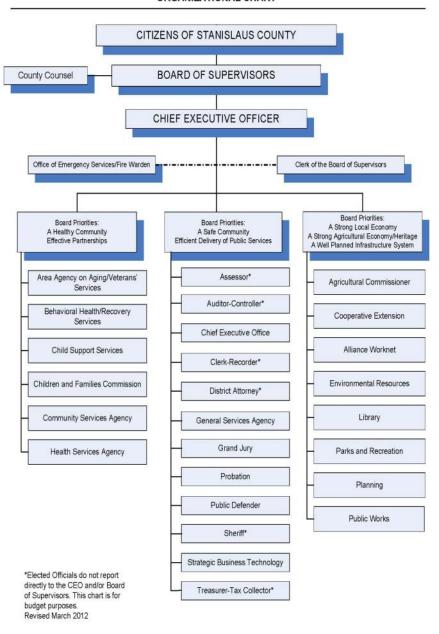
So let's go plant some seeds of greatness together so our children and grandchildren can experience an even greater Stanislaus County in the future!

Respectfully,

Stan Risen, Chief Executive Officer

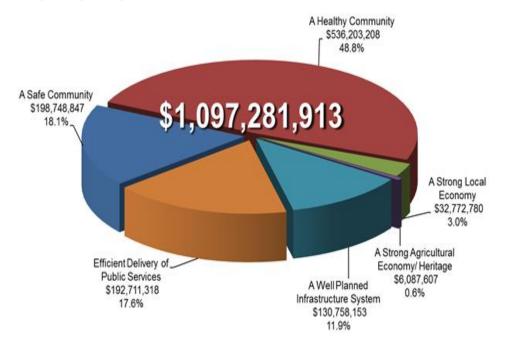
County Organizational Structure

STANISLAUS COUNTY ORGANIZATIONAL CHART



How does the County prioritize its spending?

\$1,097,281,913



2015-2016 Adopted Final Budget Summary

By Fund

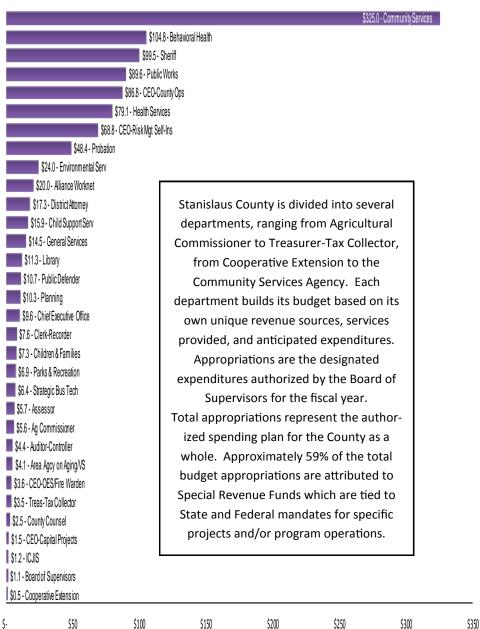
Fund Type	Total Adopted Appropriations			Total Adopted Revenue	Fund Balance & One-Time Funding Required		
General	\$	278,921,910	\$	259,657,626	\$	19,264,284	
Special Revenue		648,779,448		632,520,977		16,258,471	
Capital Projects		1,540,510		1,006,000		534,510	
Enterprise		72,492,549		65,069,075		7,423,474	
Internal Service		95,547,496		93,866,308		1,681,188	
Total	\$	1,097,281,913	\$	1,052,119,986	\$	45,161,927	

2015-2016 Adopted Final Budget



\$1,097,281,913

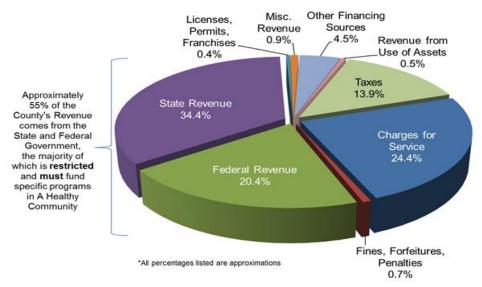
Millions



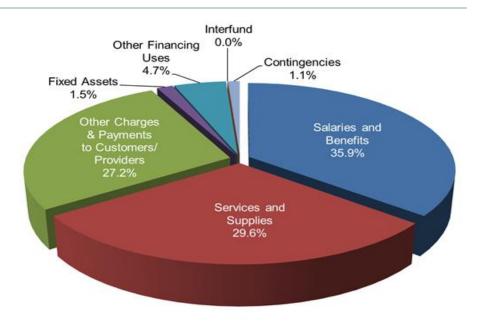
County Revenue Sources



\$1,052,119,986



Distribution of County Expenditures



General Fund

The General Fund is used to pay for core services such as public safety, parks and recreation, planning and community development, justice administration, tax assessment and collection, and a host of other vital services to the community. The revenue used to pay for these services comes primarily from local taxes, such as property tax, sales tax, franchise fees, charges for services, and a variety of other discretionary sources.

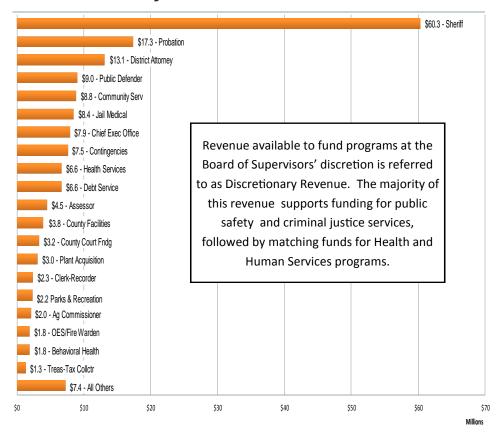
Included in the General Fund is the Debt Service budget that provides funding for annual County debt obligations of approximately \$12.1 million.

The General Fund for the Adopted Final Budget for Fiscal Year 2015-2016 is \$278,921,910, an increase of \$7,838,266 from the 2014-2015 Adopted Final Budget of \$271,083,644. The increase includes base funding adjustments, department requests as supported by the Chief Executive Office and the Board of Supervisors, and net county cost savings.

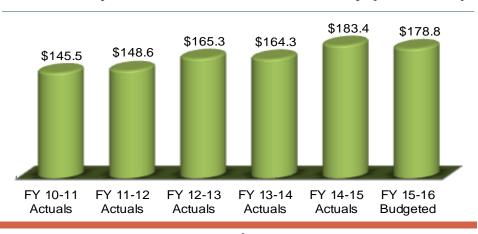
The 2015-2016 Final Budget assumes the use of \$13.9 million of unassigned fund balance to balance the General Fund budget. In addition, \$5.3 million from assigned fund balance is recommended to fund the net county cost savings program.

General Fund		2013-2014 Adopted Final Budget		2014-2015 Adopted Final Budget		2015-2016 Adopted Final Budget	
Departmental Appropriations	\$	252,180,430	\$	260,062,780	\$	270,751,046	
Appropriations for Contingencies		4,420,864		11,020,864		8,170,864	
Total Appropriations		256,601,294		271,083,644		278,921,910	
Departmental Revenue		79,130,714		72,605,544		80,855,835	
Net County Cost		177,470,580		198,478,100		198,066,075	
Sources of Funding							
Discretionary Revenue		156,118,987		169,038,478		178,801,791	
Fund Balance - Unassigned		6,589,261		17,093,990		13,923,345	
Fund Balance Commitments		14,762,332		12,345,632		5,340,939	
Total Sources of Funding		177,470,580		198,478,100		198,066,075	

Discretionary Revenue

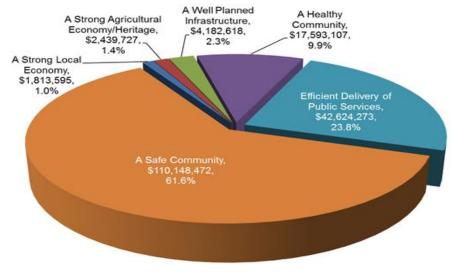


Discretionary Revenue—Multi-Year Summary (in Millions)



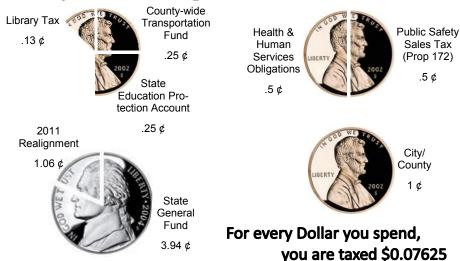
Distribution of Discretionary Revenue

By Board Priority



Discretionary Revenue

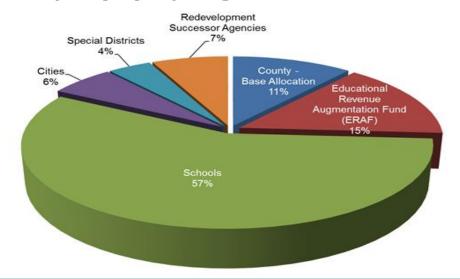
Where your sales tax goes



As of October 5, 2015

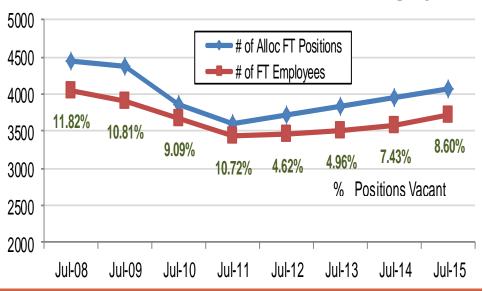
Discretionary Revenue

Where your property tax goes



Staffing

Total Position Allocation and Full-Time Employees



Staffing—Three Year Summary by Department

Department	Final Budget 2013-2014	Final Budget 2014-2015	Final Budget 2015-2016
Agricultural Commissioner	35	35	37
Alliance WorkNet	90	90	90
Animal Services	30	31	31
Area Agency on Aging	12	14	17
Assessor	54	54	55
Auditor Controller	35	40	38
Behavioral Health & Recovery Services (BHRS)	371	382	439
Board of Supervisors	9	9	9
Chief Executive Office - County Fire Service Fund	1	5	7
Chief Executive Office - OES/Fire Warden	5	6	6
Chief Executive Office - Operations and Services	40	40	43
Chief Executive Office - Risk Management Division	11	12	13
Child Support Services	162	162	162
Childrens & Families Commission	5	5	5
Clerk-Recorder	45	45	45
Community Services Agency	1,016	1,036	1,068
Cooperative Extension	3	4	4
County Counsel	14	14	14
District Attorney	128	128	131
Environmental Resources	81	82	90
General Services Agency	56	59	58
Health Services Agency	468	461	470
Law Library	2	2	2
Library	71	71	73
Local Agency Formation Commission	3	3	3
Parks & Recreation	20	20	26
Planning	30	31	33
Probation	258	259	273
Public Defender	37	38	45
Public Works	107	107	108
Retirement	13	13	13
Sheriff	592	600	623
Stanislaus Regional 911	57	59	59
Strategic Business Technology	24	24	24
Treasurer	31	33	33
Veterans' Services	4	4	5
Total Staffing	3,920	3,978	4,152



Questions or Comments

Contact the Chief Executive Office: (209) 525-6333

The Adopted Final Budget can be found online:

www.stancounty.com/budget