



# **A Healthy Community**

Area Agency on Aging/Veterans' Services

Behavioral Health and Recovery Services

Child Support Services

Children and Families Commission

Community Services Agency

Health Services Agency

## A Healthy Community

A healthy community is vital to the quality of life for our residents. The primary focus on protecting and promoting the physical health and safety of our residents includes preventing disease, disability and death.

Protecting emotional safety focuses on social problems that include homelessness, incarceration, and



fragmented families with financial and emotional needs. An emphasis on prevention helps to improve the quality of life for those served. Resources dedicated to prevention allow a broader population to be served than the resources required for direct service. Audits and external oversight of State and Federal mandated programs demonstrate that County agencies are effectively administering these services.

- ◆ The Area Agency on Aging plans and coordinates senior services to promote independence and self-sufficiency. Veterans' Services provides assistance and advocacy to the men and women who served in the Armed Forces of America, their dependents and survivors;
- ◆ Behavioral Health and Recovery Services provides outpatient and residential behavioral health services to promote emotional health and recovery;
- ◆ The Department of Child Support Services enforces child support orders and establishes and enforces paternity orders;
- ◆ The Children and Families Commission funds education, health, and child care programs that promote early childhood development, from prenatal through age five;
- ◆ The Community Services Agency operates social welfare programs including protective services for children and adults, temporary financial assistance to those in need, emergency food assistance, foster care, and adoptions; and
- ◆ The Health Services Agency provides required public health programs including assessment, monitoring, reporting and assurance of the population's health, with a local focus on prevention and protection. The Agency also operates a safety net primary care and specialty clinic system and as an integrated and collaborative effort, trains Family Medicine and Orthopedic resident physicians.

## **FISCAL YEAR 2015-2016 ISSUES**

The 2015-2016 Final Budget recommends \$536,203,208 in appropriations for this priority area. These expenditures are funded by a combination of \$511,377,604 in department revenue and \$5,503,685 in fund balance/retained earnings. The net General Fund revenue allocation for Behavioral Health and Recovery Services' programs, including Mental Health and Public Guardian, is \$1,980,924; for the Community Services Agency programs, including General Assistance, In-Home Supportive Services Provider wages, Public Authority benefits, Public Economic Assistance, and Services and Support, the net General Fund revenue allocation is \$9,514,440, a permanent reduction of \$1.8 million; for the Health Services Agency programs, including Clinics and Ancillary Services, Indigent Health Care, and Public Health, the net General Fund revenue allocation is \$ 7,173,416.

The Department of Aging and Veterans Services Final Budget totals over \$4 million and includes sufficient Older American Act (OAA) funding that will provide through Howard Training Center (HTC), the Senior Meals Program provider, five days per week of meal service at all 13 Congregate Meal sites located throughout the County. Additionally, through an act of the State legislature, the County's Veterans Services Office will now receive a permanent subvention funding allocation from the California Department of Veterans Affairs. This funding is primarily for California Veterans Service Offices to hire additional staff to assist veterans who are returning from recent conflicts. One full-time Veterans Representative position is recommended for the Department. The Department continues to partner with the Veterans Advisory Commission to develop a Veterans Center Facility. The net General Fund revenue allocation for Aging and Veterans Services is \$653,139.

Behavioral Health and Recovery Services, with a total Final Budget of \$104.7 million, continues to work with the Chief Executive Office on implementing strategies that reduce costs and preserve scarce reserves. This includes the final goal of the strategic plan for the 24/7 Secure Mental Health Services that was approved by the Board of Supervisors in November 2012, implementation of a Crisis Stabilization Unit (CSU). The CSU is ready to be bid in the coming weeks, will be operational in the new fiscal year and is expected to bring additional relief from hospitalization exposure.

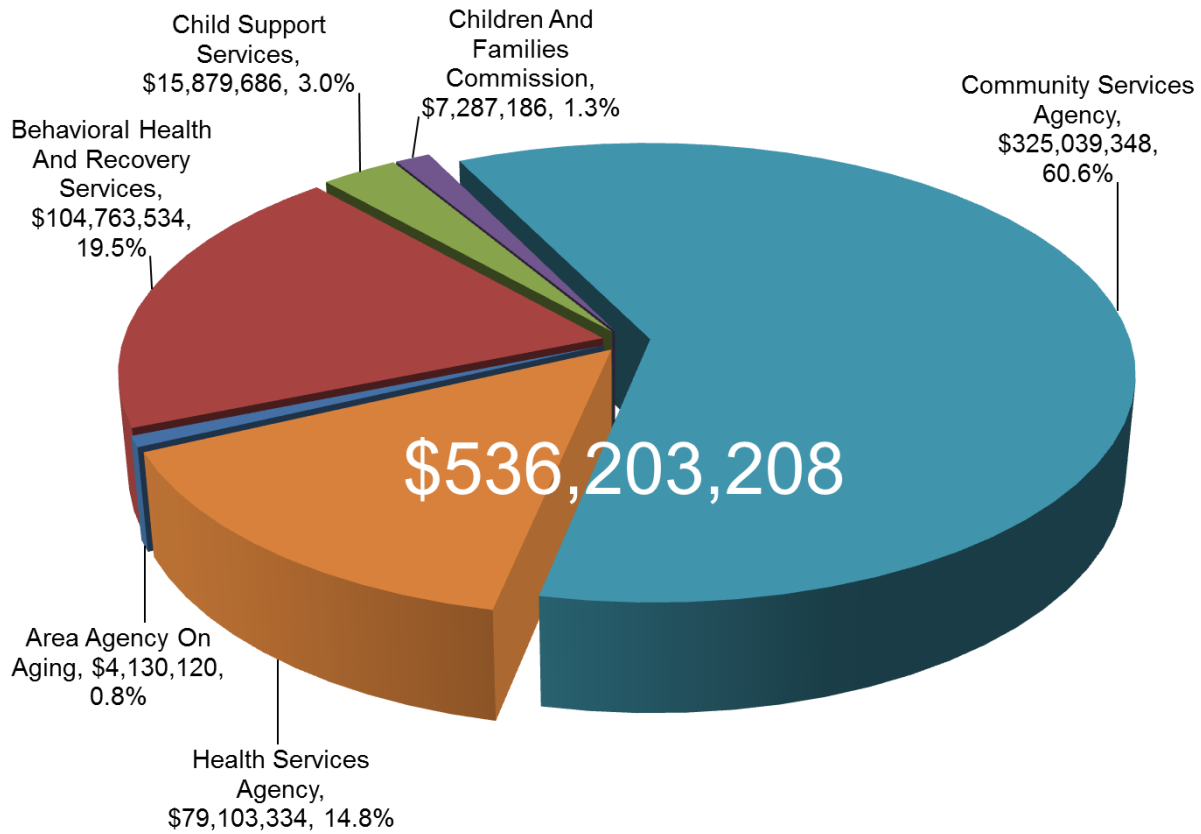
In Community Services Agency (CSA) the Final Budget totals \$325.0 million. This includes Federal and State funding in support of Health Care Reform and Welfare to Work early engagement, family support and subsidized employment. It is estimated that one in 1.9 persons residing in Stanislaus County now have access to health care and nutritional assistance. At the same time, the number of persons on cash aid (CalWORKs and General Assistance) have decreased from a high of one in 16.3 persons receiving services in Fiscal Year 2010-2011, to one in 19 persons receiving services in Fiscal Year 2014-2015. The County

Match of \$9.5 million reflects a permanent reduction of \$1.8 million, freeing up discretionary funds for other purposes.

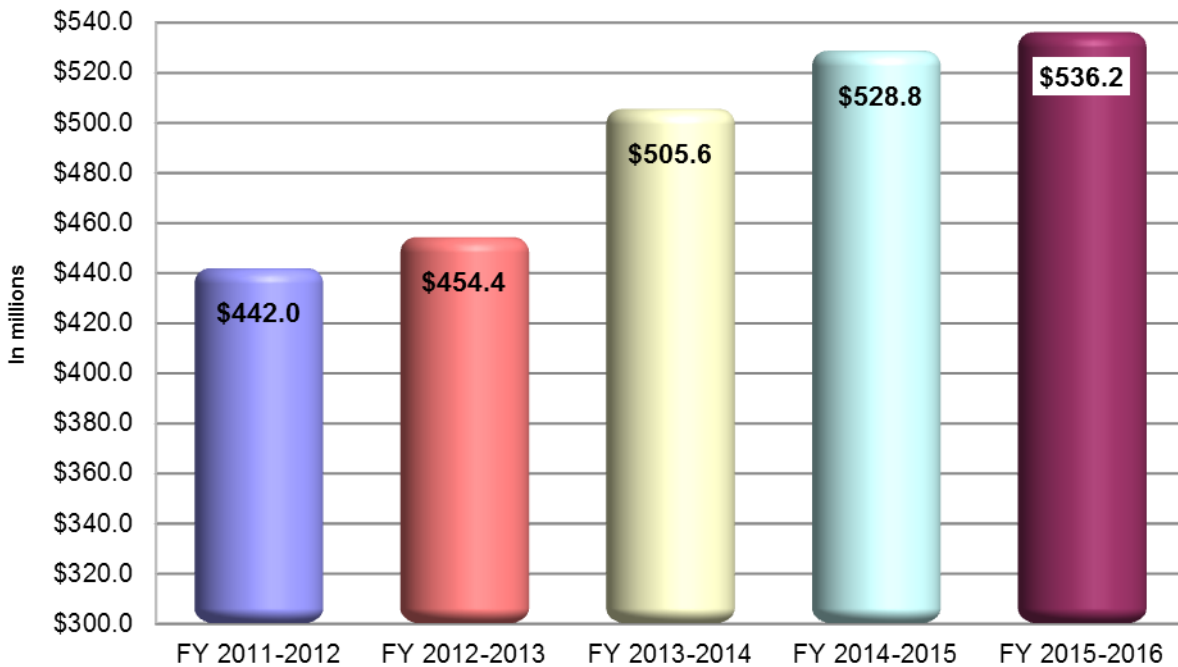
The Health Services Agency's Final Budget totals \$79.1 million and reflects a permanent reduction of over \$10 million in 1991 Health Realignment funding as the result of the State's redirection of funding from the implementation of the Affordable Care Act and Medi-Cal expansion, which began January 1, 2014. The Agency anticipates receiving funding through two separate Intergovernmental Transfers (a Federal Medicaid matching program), as well as Federal grant funding from attestation of Meaningful Use of its electronic medical records system. The Agency's County Match of \$7.2 million reflects a permanent reduction of \$600,000, freeing up discretionary funds for other purposes.



## A Healthy Community Recommended Appropriations Fiscal Year 2015-2016



### Five Year Comparison of Appropriations





# A Healthy Community

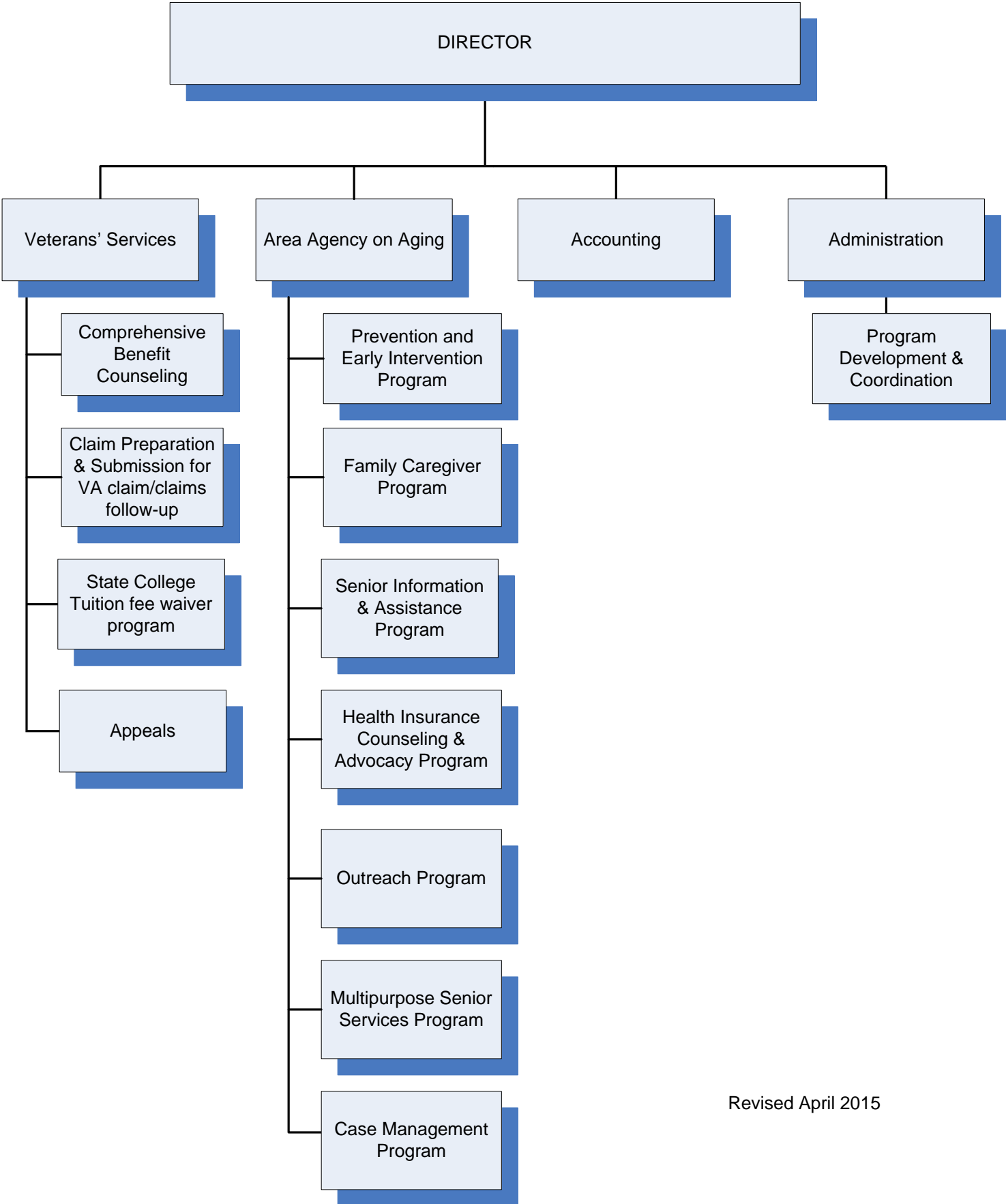
<b>PAGE</b>				<b>Recommended 2015-2016</b>
<b>AREA AGENCY ON AGING</b>				<b>\$4,130,120</b>
	<b>Fund</b>	<b>Org</b>		
237	1051	0031000	Area Agency on Aging	\$3,575,978
240	0100	0032000	Veterans' Services	\$554,142
<b>BEHAVIORAL HEALTH AND RECOVERY SERVICES</b>				<b>\$104,763,534</b>
	<b>Fund</b>	<b>Org</b>		
246	1501	6000000	Behavioral Health and Recovery Services	\$49,129,745
252	1502	6500001	Alcohol and Drug Program	\$9,298,052
255	1504	6400001	Managed Care	\$10,668,270
259	1507	6800000	Mental Health Services Act (MHSA)	\$31,798,359
264	1503	6030000	Public Guardian	\$1,280,565
267	1505	6700001	Stanislaus Recovery Center	\$2,588,543
<b>CHILD SUPPORT SERVICES</b>				<b>\$15,879,686</b>
	<b>Fund</b>	<b>Org</b>		
272	1071	0240000	Child Support Services	\$15,879,686
<b>CHILDREN AND FAMILIES COMMISSION</b>				<b>\$7,287,186</b>
	<b>Fund</b>	<b>Org</b>		
279	1755	0016140	Children and Families Commission	\$7,287,186
<b>COMMUNITY SERVICES AGENCY</b>				<b>\$325,039,348</b>
	<b>Fund</b>	<b>Org</b>		
287	1631	0045050	Services and Support	\$146,382,212
297	1637	0045961	County Children's Fund	\$110,050
299	1633	0045901	General Assistance	\$670,128
302	1640	0045980	IHSS Public Authority--Administration	\$674,670
305	1641	0045990	IHSS Public Authority--Benefits	\$749,460
308	1642	0045992	IHSS Provider Wages	\$70,371,716
311	1636	0045951	Integrated Children's Services	\$0
313	1632	0045801	Public Economic Assistance	\$106,081,112



# A Healthy Community

<b>PAGE</b>				<b>Recommended 2015-2016</b>
<b>HEALTH SERVICES AGENCY</b>				<b>\$79,103,334</b>
	<b>Fund</b>	<b>Org</b>		
322	1401	1301000	Administration	\$6,926,714
326	4051	1010001	Clinics and Ancillary Services	\$44,439,150
329	1429	1210001	Emergency Medical Services Discretionary Fund	\$202,649
331	1404	1501000	Indigent Health Care Program	\$565,207
335	1434	1500010	IHCP-Emergency Medical Services Hospital	\$228,000
338	1435	1500020	IHCP-Emergency Medical Services Physicians	\$445,500
341	1402	1200001	Public Health	\$26,276,114
345	1428	1250001	Public Health - Vital and Health Statistics	\$20,000
<b>TOTAL</b>				<b>\$536,203,208</b>

**STANISLAUS COUNTY  
AREA AGENCY ON AGING**





**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**  
**HUMAN SERVICES**  
**Other Assistance**



**AREA AGENCY ON AGING**  
**Margie Palomino, Director**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$4,130,120
Total Revenue	\$3,476,981
Fund Balance/Retained Earnings	\$0
<b>Net County Cost</b>	<b>\$653,139</b>
Total Recommended Staffing	22
% Funded by Local Discretionary Funds	15.8%

**MISSION STATEMENT**

The Mission of the Department of Aging and Veterans Services is to help seniors and veterans obtain the services and benefits they need to live secure, healthy, and independent lives.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2014-2015 and Objectives for the 2015-2016 Fiscal Year for Area Agency on Aging include:

<b>FISCAL YEAR 2014-2015 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2015-2016 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Continued to coordinate with various government and community agencies to meet the growing needs of the senior population.</li> <li>◆ Continued to address mental health needs of seniors through the depression Prevention and Early Intervention (PEI) programs, collaborating with the Behavioral Health &amp; Recovery Services department. This year a Brief Counseling program using the expertise of Licensed Clinical Social Workers was added to offer brief counseling to seniors who are experiencing depression/anxiety.</li> <li>◆ Food insecurity and health promotion were addressed through a variety of programs: Farmers Market Coupon distribution, SNAP-Ed, and Green Bag programs in collaboration with the Healthy Aging Association. SNAP-Ed includes a short seminar including ways to develop healthy eating and exercise habits. Green Bag programs are available in Modesto, Oakdale, and Grayson, distributing a bag of fresh fruits and vegetables monthly. SNAP-Ed and Green Bag are collaboration programs with the Healthy Aging Association.</li> <li>◆ Continued to participate with the Stanislaus Elder Abuse Prevention Alliance (SEAPA)</li> </ul>	<ul style="list-style-type: none"> <li>◆ In addition to continuing with the programs and services listed, the Department will contract with a care coordination agency to create a Transitional Care Program.</li> <li>◆ Create a case management program to assist seniors who do not qualify for Multipurpose Senior Services Program (MSSP).</li> <li>◆ Continue to recruit volunteers to assist with various programs, particularly bi-lingual volunteers. These volunteers will visit homebound/isolated seniors.</li> <li>◆ Plan greater number of outreach events to low income seniors, increasing their awareness of services and programs to assist them.</li> <li>◆ Work with local elementary schools to create an intergenerational mentoring program.</li> <li>◆ Continue to give staff support to the Veterans Advisory Commission.</li> <li>◆ The County Veterans Service Office will continue to assist the Veterans Advisory Commission in the following priorities: 1) Development of the "One-Stop Shop" facility concept for veterans services in Stanislaus County; 2) Increase outreach efforts to inform all veterans of services available to them; 3) Continue to develop the Transportation for Homebound Veterans as well as increase the VA transportation</li> </ul>

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS	FISCAL YEAR 2015-2016 OBJECTIVES
<p>to increase community awareness about elder abuse. Events throughout the County have given the Area Agency on Aging (AAA) opportunities to promote the many services available through our Department.</p> <ul style="list-style-type: none"> <li>◆ Continued to participate with 35 other agencies and county departments in the Senior Coalition of Stanislaus County. The Coalition meets monthly to discuss and implement ways to collaborate regarding delivery of health and wellness services, especially to seniors who are eligible for both Medicare and Medi-Cal.</li> <li>◆ Co-sponsored with the Healthy Aging Association, the 13<sup>th</sup> Annual Healthy Aging and Fall Prevention Summit. Over 1,000 seniors and caregivers received various health screens and information from over 75 vendors.</li> <li>◆ Continued a symbiotic relationship with the California State University Stanislaus social work and nursing departments by accepting interns to assist with the Multipurpose Senior Services Program (MSSP).</li> <li>◆ Through grants and donations received by the Stanislaus Senior Foundation, the staff was able to assist seniors with critical emergency needs. The AAA staff collaborated with the staff of the Adult Protective Services to identify and meet those needs. The emergency assistance included payment of utility disconnect notices; gift bags with household items for very low income seniors; I-pods with music for seniors with dementia; and home assistive device purchase and installation.</li> <li>◆ Volunteers were recruited to assist with the needs of seniors in various programs: PEI, Family Caregiver Support Program, Health Insurance Counseling and Advocacy Program (HICAP), and MSSP.</li> <li>◆ Worked with the Consolidated Transportation Services Agency to assist with coordinating transportation for veterans to medical appointments in the Bay Area.</li> <li>◆ Provided staff support to the Veterans Advisory Commission and assisted in the accomplishment of the following goals: 1) the development of the Facilities Needs Assessment, 2) the development of a strategy to create a sustainable financial model to establish a Veterans Center Facility, 3) reduction of County's Parks and</li> </ul>	<p>volunteer base; and 4) Provide education and job placement opportunities for veterans.</p> <ul style="list-style-type: none"> <li>◆ Continue to work with other veterans groups/organizations to assist in the establishment of a Veterans Court. Additionally the Veterans Services Office will continue to work with these groups to assist homeless veterans to help them secure housing, employment and other supportive services.</li> </ul>

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS	FISCAL YEAR 2015-2016 OBJECTIVES
<p>Recreation fees and establishment of a statewide Veterans Identification card, 4) increased coordination of services and referrals which resulted in a significant increase in the number of veteran referrals to the County Veterans Services Office, 5) increased access to medical transportation for homebound veterans by securing two vans and increasing the number of Veterans Administration (VA) volunteers to take veterans to Bay Area medical appointments.</p>	

**BUDGETS WITHIN AREA AGENCY ON AGING INCLUDE:**

- ◆ Area Agency on Aging
- ◆ Veterans' Services

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**  
**HUMAN SERVICES**  
**Other Assistance**



**AREA AGENCY ON AGING**

Budget Unit 1051 0031000  
Special Revenue Fund

**SERVICES PROVIDED**

The Area Agency on Aging (AAA), in accordance with the Older Americans Act (OAA), serves as a visible and effective advocate for older individuals and provides local leadership in accomplishing State and Federal program goals. The AAA also plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts, to approximately 12,000 seniors with priority to those who are low income, frail, minority, and/or at risk of losing their independence. Senior Information and Assistance, Outreach, Family Caregiver Support Program, Multipurpose Senior Services Program (MSSP), the Health Insurance Counseling and Advocacy Program (HICAP) and Project Hope, which is funded with Prevention and Early Intervention (PEI) funds from Behavioral Health and Recovery Services' Mental Health Services Act, are provided as direct services. Additionally, beginning in Fiscal Year 2015-2016, the AAA has obtained authorization from the California Department of Aging to use \$52,000 of Title III-B Supportive Services to directly operate a Case Management program. All other OAA programs and services are contracted to local service providers, including: Congregate and Home-Delivered Meals, Legal Assistance, Ombudsman, Elder Abuse Prevention, Homemaker, Respite Care, Employment, Disease Prevention, and Health Promotion (Young at Heart Exercise Program).

The AAA will continue to be involved and expand the numerous partnerships and collaborations with community organizations and other County departments. This aging network will continue to find ways to expand the community-based system of services, which include but are not limited to those offered by the AAA, that will assist the increasing number of seniors and adults with disabilities to remain independent and live in their communities for as long as possible. The AAA will also continue to offer staff support to its advisory board, the Commission on Aging; to the Services to Older Adults Advisory Council (STO AAC); and to the Veterans Advisory Commission. Additionally, the AAA, in partnership with the Healthy Aging Association, will offer the 13<sup>th</sup> Annual Healthy Aging and Fall Prevention Summit and be an active member of the Stanislaus Elder Abuse Prevention Alliance (SEAPA), the Stanislaus Senior Foundation and the Stanislaus Senior Coalition.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$1,008,517 compared to the July 1, 2014 positive balance of \$801,907. This increase is due to the timing of receipt of the State and Federal grant funding.

As of July 1, 2015, this fund had a positive cash balance of \$826,052 compared to the July 1, 2014 positive balance of \$488,627. The increase is due to the timing of receipt of the State and Federal grant funding. The difference between the cash and fund balance is \$182,264, reflected in accounts receivable for outstanding State and Federal reimbursement.

<b>Area Agency on Aging</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,004	\$2,586	\$0	\$0	\$0
Intergovernmental Revenue	\$2,794,940	\$2,986,758	\$2,966,056	\$0	\$2,966,056
Charges for Service	\$313,715	\$312,000	\$312,000	\$0	\$312,000
Miscellaneous Revenue	\$5,954	\$1,968	\$5,000	\$0	\$5,000
Other Financing Sources	\$0	\$1,280	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,116,613</b>	<b>\$3,304,592</b>	<b>\$3,283,056</b>	<b>\$0</b>	<b>\$3,283,056</b>
Salaries and Benefits	\$1,220,717	\$1,283,208	\$1,540,500	\$0	\$1,540,500
Services and Supplies	\$366,516	\$388,186	\$407,866	\$0	\$407,866
Other Charges	\$1,693,217	\$1,719,511	\$1,627,612	\$0	\$1,627,612
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$36,727	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,317,177</b>	<b>\$3,390,905</b>	<b>\$3,575,978</b>	<b>\$0</b>	<b>\$3,575,978</b>
<b>Fund Balance</b>	<b>(\$92,358)</b>	<b>(\$206,609)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$292,922</b>	<b>\$292,922</b>	<b>\$292,922</b>	<b>\$0</b>	<b>\$292,922</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Area Agency on Aging (AAA) will maintain levels of service both in Older Americans Act (AOA) and Prevention and Early Intervention (PEI) services. Due to a slight base increase in the Senior Nutrition Program during the Fiscal Year 2014-2015, the Department will be able to maintain the additional 10,400 senior meals at all 13 Congregate Meals sites and keep the sites serving meals five days per week. In addition, the Home-Delivered Meals program will also be able to deliver an additional 4,500 meals for Fiscal Year 2015-2016.

For Fiscal Year 2015-2016, the Department has obtained approval from California Department of Aging (CDA) to allocate a portion of the Title III-B Supportive Services to operate a Case Management program. Since the loss of the State-funded "Linkages" case management program in 2010, the County has been without a case management program for those seniors who have chronic conditions and/or physical limitations but do not qualify for programs such as In Home Supportive Services (IHSS) or MSSP due to the fact that their income/assets are above the Medi-Cal eligibility level. However, these seniors are at high-risk for being institutionalized and/or hospitalized because they do not know how to access services. The majority of these seniors are homebound and isolated and they lack the ability to manage their own home and healthcare needs; most of these seniors do not have family or friends who can help. The Department is requesting to add a Social Worker II position to provide these very important services to this high risk senior population. The estimated annual cost for this position is \$75,153. This position will be funded through the Older Americans Act, Title III-B Programs. Through this Case Management program, the Department will be able to assist these seniors by providing a comprehensive in-home assessment of their needs and create a care plan that will consist of the provision, monitoring and coordination of critical services so these seniors can remain independent and in their homes for as long as possible.

The Department will continue to offer Mental Health Services Act PEI services to approximately 250 seniors who experience depression and/or anxiety. In partnership with the County's Behavioral Health and Recovery Services (BHRS) Senior Access Team, these seniors receive services such as Friendly Visitor, Peer-to-Peer, or Brief Counseling. The purpose of these programs is to assist seniors with professional counseling services and social visits by volunteers or peer counselors to reduce risk factors or stressors before the onset of a mental health disorder. Through professional counselors and

volunteers, seniors are given the necessary tools and social supports so that they can continue to maintain their health and independence.

The Department is also requesting to add an Accountant I position. This position will assist the Department in meeting its fiscal reporting requirements associated with California State Department of Aging, the Veterans Service Office, Health Insurance Counseling Support Program, Multipurpose Senior Services Program and the Prevention and Early Intervention programs. Over the past 20 years the Department's budget and programming has increased from approximately \$1.3 million to \$3.6 million annually and fiscal reporting requirements for the funding sources has increased as well. Despite the funding and programming growth there has not been any staff added to support the Department. The increased fiscal functions were absorbed by one existing fiscal manager. The estimated annual cost of approximately \$73,419 for this position will be funded by the Older American Act funding. The Department, in accordance with the contracts with the California Department of Aging (CDA) will continue to comply with its administrative responsibilities to closely monitor the financial and programmatic operations of each service provider contract to ensure they are in compliance with Federal and State guidelines, laws, and regulations and that they stay within allocated revenues and approved expenditures.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

The Department is requesting to add one new Social Worker II position to expand the Senior Information and Assistance program as detailed above.

The Department is also requesting to add one new Accountant I position to comply with fiscal responsibilities of the California Department of Aging's contracts.

Total current authorized positions— 14

### **Final Budget**

The Department is requesting to add one new Social Worker III position to comply with the State's caseload ratio in the Multipurpose Senior Services Program (MSSP). This position will be funded with existing appropriations.

Total current authorized positions— 16

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$3,575,978 be approved for Area Agency on Aging. This budget is funded by \$3,283,056 in estimated department revenue and a contribution of \$292,922 from the County General Fund.

It is also recommended to add one Social Worker II position and one Accountant I position.

Total recommended authorized positions— 16

### **Final Budget**

There are no recommended changes in funding to this budget.

It is recommended to add one Social Worker III position.

Total recommended authorized positions— 17

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**  
**HUMAN SERVICES**  
**Veterans' Service**



**AAA—VETERANS' SERVICES**

Budget Unit 0100 0032000  
General Fund

**SERVICES PROVIDED**

The County Veterans' Services Office (CVSO) assists veterans and their qualified dependents in obtaining Federal, State, and local benefits and provides counseling on Federal, State, and local veterans' benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Information and referral services to link veterans to other County and community services are also provided. Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualifying veterans whose dependents are attending colleges/universities in the California State University system. State subvention funds and discretionary General Fund revenue fund this program. In addition, beginning in Fiscal Year 2014-2015, the CVSO was successful in obtaining a two-year Proposition 63 grant from the California Department of Veterans Affairs (CDVA) to conduct mental health outreach activities in Stanislaus County targeting all combat Veterans. The CVSO will continue offering the increased outreach activities in partnership with the Veterans Advisory Commission, the Vet Center and the VA Modesto Clinic.

The goal of these services is to maximize Federal/State benefits and reimbursements. Since all of the compensation that veterans obtain is 100% federally funded, locally, the CVSO focuses on working with other County departments to maximize Federal revenue, which in turn saves County General Fund dollars. Following is a summary of the annual revenue the CVSO's activities bring to this County:

1. During the last reporting period, the CVSO obtained \$558,452 from the Department of Veterans Affairs in new and increased monthly cash benefits for Veterans. On an annualized basis this amounts to more than \$6.7 million dollars in new benefit payments.
2. Also, during the same period, the CVSO obtained \$8.8 million in one-time benefits for veterans or their dependents.

Studies have shown that monies spent in a community could turn over between three to seven times, which is a fairly accurate measure of the spending impact on a community). Using the conservative multiplier of three, this equates to a spending impact of at least \$20 million from the annualized monthly cash benefits and over \$26 million from the one-time benefits received.

3. \$85,500 was received in State Subvention funding. Additionally, the CVSO in partnership with other Veterans organizations will continue their joint efforts to obtain an additional, state-wide permanent allocation of \$5.6 million in Subvention funding for Fiscal Year 2015-2016. If successful, the Stanislaus County Veterans Services Office will receive an additional \$62,000 State Subvention allocation.
4. Approximately \$1,200,000 of cost avoidance to the County's General Fund by participating in the State Mandated Welfare Referral Program. This program requires the CVSO to verify and make benefit entitlement determinations on all public assistance referrals (i.e., General Assistance, CalWORKS, Food Stamps and Medi-Cal) received from the Community Services Agency.

The County Veterans' Services Office brings maximum return to the County for the funds expended in providing services to the veteran population. In addition to this revenue being spent in local businesses, the California Department of Finance estimates that approximately 16 cents of every award dollar represents new local tax revenue.



<b>AAA - Veterans Services</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$131,514	\$174,291	\$110,500	\$82,925	\$193,425
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$30	\$500	\$0	\$500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$131,514</b>	<b>\$174,321</b>	<b>\$111,000</b>	<b>\$82,925</b>	<b>\$193,925</b>
Salaries and Benefits	\$304,950	\$372,792	\$398,541	\$57,925	\$456,466
Services and Supplies	\$21,800	\$30,406	\$36,214	\$25,000	\$61,214
Other Charges	\$36,465	\$34,281	\$36,462	\$0	\$36,462
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$8,826	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$5	\$10	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$372,046</b>	<b>\$437,489</b>	<b>\$471,217</b>	<b>\$82,925</b>	<b>\$554,142</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$240,532</b>	<b>\$263,168</b>	<b>\$360,217</b>	<b>\$0</b>	<b>\$360,217</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

**PROGRAM DISCUSSION**

At the proposed level of funding, the County Veterans Services Office (CVSO) can maintain the same level of services to all the Veterans of Stanislaus County. The CVSO will be able to keep the same staffing levels, which include one extra-help Veterans Representative position. This position is essential to carry out the additional referral services and outreach activities as stated in the Proposition 63 grant obtained from the California Department of Veterans Affairs.

Additionally, due to the outreach efforts of the Veterans Advisory Commission to promote the services the CVSO provides for all Veterans in this County, the workload of this office has increased significantly. Consequently, the Veterans Representatives are enrolling more Veterans in services and making more referrals to other agencies and programs. The Department has seen a significant increase in the number of younger, newly discharged Veterans who are coming to the office to enroll in services or who are seeking referral to other services such as housing, employment, counseling, educational opportunities, etc. The CVSO has also received more requests from community organizations to make presentations about services available to Veterans.

As part of the 2014-2015 Adopted Final Budget the Department received State Subvention one-time funding of \$63,000 to support outreach and enrollment efforts. It is projected that approximately \$21,176 will remain for use in Fiscal Year 2015-2016. In order to absorb the additional work that has resulted from the excellent outreach efforts of the Veterans Advisory Commission, the Department is including the remaining State Subvention funding in this budget submission.

Efforts continue on the development of a one-stop Veterans Center Facility Project with the Chief Executive Office, the Veterans Advisory Commission, the new non-profit Veteran Foundation of Stanislaus County, and other stakeholders. The Veterans Advisory Commission in partnership with County staff conducted a Veterans Facility Needs Survey and a public workshop to review the survey findings with veteran stakeholders in 2013. These efforts concluded with the need to develop a consolidated location to provide a source for referrals to veterans. Planning efforts include relocation of the Stanislaus County Veterans Service Office, collocated with the Area Agency on Aging, into the proposed Veteran Center Facility. The Department's lease costs would transfer to the planned Veteran Center Facility. It is anticipated that the development of the Veteran Center Facility will be presented to the Board of Supervisors for consideration during Fiscal Year 2015-2016.



## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

There were no requested changes to the current level of staffing.

Total current authorized positions— 4

### **Final Budget**

The Department is requesting to add one Veterans Service Representative. The County's Veterans Services Office will receive a permanent subvention funding allocation from the California Department of Veterans Affairs. This funding is primarily for California Veterans Service Offices to hire additional staff to assist veterans who are returning from recent conflicts. Currently, part-time staff is performing this work.

Total current authorized positions— 4

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It's recommended that a budget of \$471,217 be approved for Area Agency on Aging – Veterans Services. This budget is funded by \$111,000 in estimated revenue and a \$360,217 contribution from the General Fund that includes a one-time reimbursement of \$21,176 from the benefit of grant funds received in 2014-2015.

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 4

### **Final Budget**

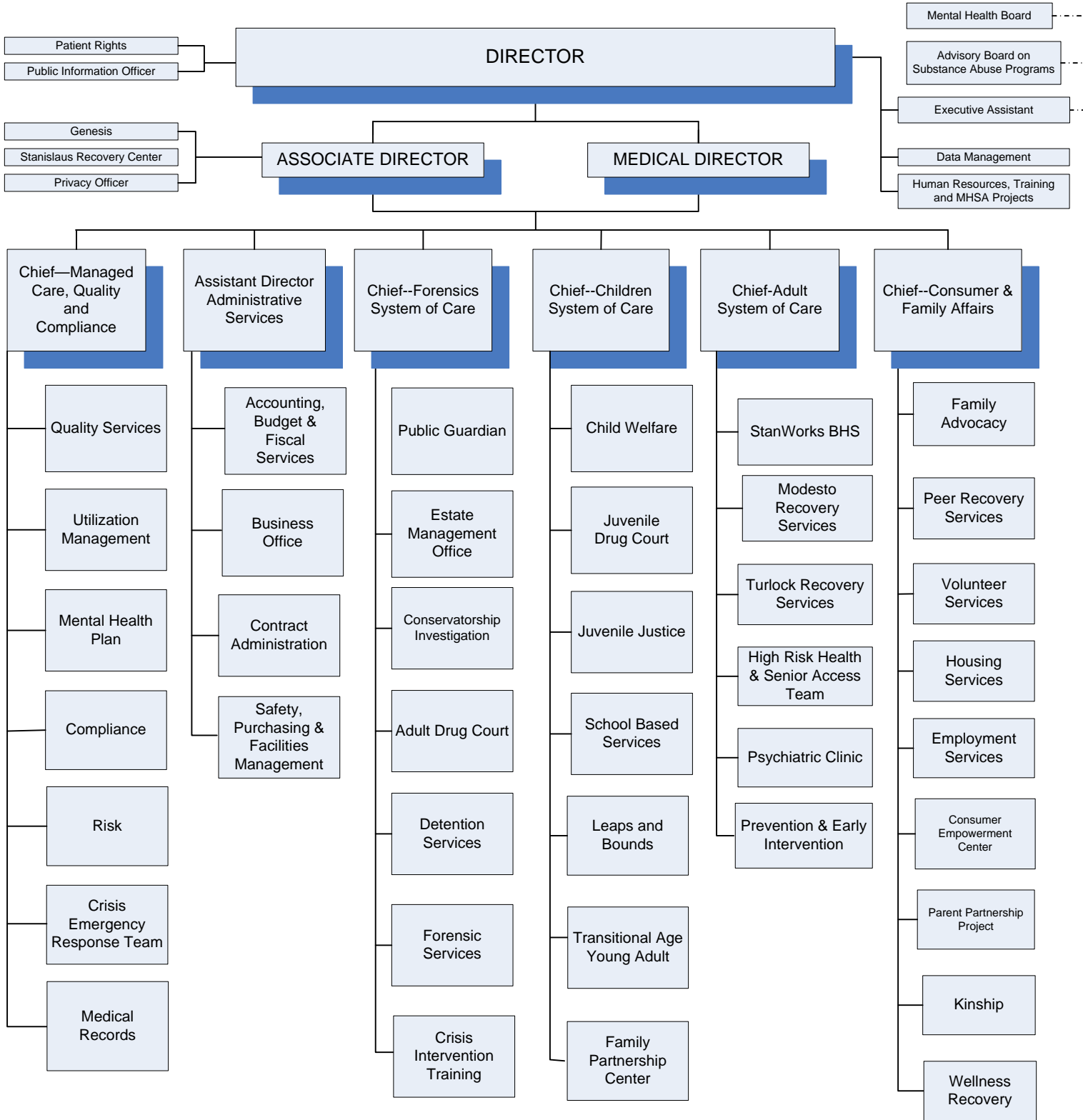
The Departments is requesting an overall increase in appropriations and estimated revenue of \$82,925, due to a permanent subvention funding allocation from the California Department of Veterans Affairs.

The department requests for Final Budget are recommended in full. It is recommended that a budget of \$554,142 be approved for Area Agency on Aging – Veterans Services. This budget is funded by \$193,925 in estimated revenue and a \$360,217 contribution from the General Fund.

It is recommended to add one Veterans Service Representative position.

Total recommended authorized positions— 5

# STANISLAUS COUNTY BEHAVIORAL HEALTH AND RECOVERY SERVICES





**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES**  
**Madelyn Schlaepfer, PhD.,**  
**Director**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$104,763,534
Total Revenue	\$97,747,330
Fund Balance/Retained Earnings	\$5,035,280
<b>Net County Cost</b>	<b>\$1,980,924</b>
Total Recommended Staffing	439
% Funded by Local Discretionary Funds	1.9%

**MISSION STATEMENT**

In partnership with our community, our mission is to provide and manage effective prevention and behavioral health services that promote the community's capacity to achieve wellness, resilience, and recovery outcomes.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2014-2015 and Objectives for the 2015-2016 Fiscal Year for Behavioral Health and Recovery Services include:

<b>FISCAL YEAR 2014-2015 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2015-2016 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Implemented almost all aspects of the Electronic Health Record (EHR).</li> <li>◆ Completed installation of nearly 475 new personal computers/notebook computers for staff to accommodate EHR accessibility and to enable software upgrades.</li> <li>◆ The new IT Manager and the new Chief of Consumer and Family Affairs attended an intensive Leadership Institute offered by the California Institute for Behavioral Health Solutions and University of Southern California.</li> <li>◆ Implemented provisions of the Affordable Care Act, including expansion of Medi-Cal eligibility and new collaborations with local Medi-Cal Managed Care Plans.</li> <li>◆ Hired and trained the new Senior Leadership staff who replaced the IT Manager and the Chief of Consumer and Family Affairs.</li> <li>◆ Worked with Capital Projects staff to complete architectural design work for the new Crisis Stabilization Unit to be located on the Stanislaus Recovery Center site.</li> <li>◆ Completed a second planning process for Fiscal Year 2014-2015 Mental Health Services Act (MHSA) with the development of the MHSA Plan Update, presented to the Board of Supervisors in September 2014.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Complete implementation of all modules of the Electronic Health Record, including electronic prescribing of controlled substances, eLabs, and Personal Health Record.</li> <li>◆ Transition to the new Diagnostic and Statistical Manual of Mental Disorders (DSM V) and to International Classification of Diseases Tenth Revision (ICD 10). This will be a major change in psychiatric diagnoses and coding practices and require EHR functionality.</li> <li>◆ Complete the second round of planning for Fiscal Year 2015-2016 MHSA with the development of a MHSA Plan Update.</li> <li>◆ The Executive Assistant and one other new Senior Leader will attend the intensive Leadership Institute offered by the California Institute for Behavioral Health Solutions and University of Southern California.</li> <li>◆ Implement the final goal of the Strategic Plan for 24/7 Secure Mental Health Services with the opening of a Crisis Stabilization Unit (CSU) on the Stanislaus Recovery Center campus by November 2015.</li> <li>◆ Continue to implement Department-wide use of iDashboard to enable monitoring of outcomes.</li> </ul>

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS	FISCAL YEAR 2015-2016 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Completed the Fiscal Year 2015-2016 MHSA Annual Update, presented to the Board of Supervisors in June 2015.</li> <li>◆ Completed and opened Bennett Place, a new 18-unit apartment complex for individuals served by our Department.</li> <li>◆ Implemented a new Full Service Partnership, which is the most intensive level of treatment, for individuals on, or at risk of being on, a Lanterman Petris Short (LPS) conservatorship. These individuals are very vulnerable and this program is designed to reduce costly services.</li> <li>◆ Developed key indicators to monitor the Department's success in the Forensic System of Care using iDashboard.</li> <li>◆ Completed two Crisis Intervention Training (CIT) Academies for 43 first responders, including EMTs. This training is designed to provide them with skills to better intervene with individuals in emotional crisis.</li> <li>◆ Actively participated in the design of the new Day Reporting Center.</li> <li>◆ Convened meetings with healthcare partners and ethnic/cultural community leaders to ensure access to health care for underserved and unserved communities as well as effective coordination among all partners.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Improve engagement of offender population into substance use treatment using quick access to assessment and education when Probation first identifies need for substance use treatment.</li> <li>◆ Successfully obtain Drug Medi-Cal certification from Department of Health Care Services for outpatient substance use treatment services, allowing billing for Federal financial participation funds to augment funding for these services.</li> <li>◆ Successfully integrate a new Assistant Director and a new Associate Director into our Executive Senior Leadership team.</li> </ul>

**BUDGETS WITHIN BEHAVIORAL HEALTH AND RECOVERY SERVICES INCLUDE:**

- ◆ Behavioral Health and Recovery Services
- ◆ Alcohol and Drug Program
- ◆ Managed Care
- ◆ Mental Health Services Act
- ◆ Public Guardian
- ◆ Stanislaus Recovery Center



## **BEHAVIORAL HEALTH AND RECOVERY SERVICES**

Budget Unit 1501 6000000  
Special Revenue Fund

### **SERVICES PROVIDED**

Behavioral Health and Recovery Services (BHRS) provides outpatient mental health services to seriously mentally ill adults and older adults, and seriously emotionally disturbed children and youth. BHRS also provides assessment and referral for inpatient mental health services, as appropriate. Services are highly integrated with other County Departments (Probation, Community Services Agency, Sheriff, and others). These services include individual, group and family counseling, rehabilitation services, case coordination, and medication.

Additional services provided by BHRS include:

1. Crisis emergency response services to all residents of Stanislaus County;
2. Housing and employment services to persons with serious mental illness;
3. Assessment and treatment services to handicapped and disabled students with serious emotional disturbance;
4. Mental Health and Alcohol and Drug assessment and treatment service to Temporary Assistance to Needy Families (TANF) recipients with Welfare to Work plans;
5. Fiscal and administrative support for the entire BHRS Department, including quality improvement, risk management, performance measurement, and employee training;
6. Clinical and support services to families that have had incidents of child abuse, neglect, or domestic violence and are seen by the collaborative Stanislaus Family Justice Center; and
7. Assessment and referral under the Specialty Mental Health Plan.

### **FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$15,921,040 compared to the July 1, 2014 positive balance of \$19,552,090. This decrease is primarily due to a post-closing adjustment transfer of \$4,193,019 to the BHRS Managed Care budget after July 1, 2014, to fund the Fiscal Year 2013-2014 operating deficit. Also contributing to this decrease is a decrease in receivables of \$5,835,125, a decrease in payables of \$1,196,449 and the Fiscal Year 2014-2015 year-end operating deficit of (\$181,741). In addition, it is anticipated that \$698,320 will be transferred to the BHRS Managed Care budget to cover the Fiscal Year 2014-2015 projected operating result as a post-closing adjustment.

As of July 1, 2015, this fund had a positive cash balance of \$18,228,820 compared to the July 1, 2014 positive balance of \$17,851,350. While cash was also impacted by the post-closing adjustment transfer to Managed Care of \$4,193,019, the increase in cash is primarily due to a \$5,835,125 decrease in receivables, a \$1,196,449 decrease in payables, an increase in deferred revenue of \$113,301, and the Fiscal Year 2014-2015 year-end operating deficit of (\$181,741). In addition, cash will also be impacted by the anticipated \$698,320 that will be transferred as a post-closing adjustment to the BHRS Managed Care budget to cover the Fiscal Year 2014-2015 projected operating result.

The difference between the cash and fund balance is \$2,307,780. The cash balance is greater than the fund balance due to outstanding payables included in other payables which have been accrued but not yet paid, offset by outstanding receivables included in other receivables which have been accrued but not yet collected.

<b>Behavioral Health and Recovery Services</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$187,757	\$125,273	\$125,485	\$0	\$125,485
Intergovernmental Revenue	\$22,590,744	\$21,150,657	\$23,503,715	\$0	\$23,503,715
Charges for Service	\$19,361,982	\$19,516,297	\$21,980,250	\$0	\$21,980,250
Miscellaneous Revenue	\$396,418	\$542,815	\$427,355	\$0	\$427,355
Other Financing Sources	\$7,471	\$229,713	(\$104,516)	\$0	(\$104,516)
<b>Total Revenue</b>	<b>\$42,544,372</b>	<b>\$41,564,755</b>	<b>\$45,932,289</b>	<b>\$0</b>	<b>\$45,932,289</b>
Salaries and Benefits	\$20,760,646	\$22,844,290	\$26,693,916	\$0	\$26,693,916
Services and Supplies	\$17,325,555	\$20,472,108	\$23,502,875	\$0	\$23,502,875
Other Charges	\$2,367,002	\$2,205,117	\$3,319,888	\$0	\$3,319,888
Fixed Assets					
Buildings & Improvements	\$180,058	\$0	\$0	\$0	\$0
Equipment	\$0	\$19,106	\$145,000	\$0	\$145,000
Other Financing Uses	\$16,118,047	\$452,704	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$2,832,398)	(\$3,402,881)	(\$4,531,934)	\$0	(\$4,531,934)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$53,918,910</b>	<b>\$42,590,444</b>	<b>\$49,129,745</b>	<b>\$0</b>	<b>\$49,129,745</b>
<b>Fund Balance</b>	<b>\$10,549,179</b>	<b>\$181,043</b>	<b>\$2,372,097</b>	<b>\$0</b>	<b>\$2,372,097</b>
<b>Net County Cost</b>	<b>\$825,359</b>	<b>\$844,646</b>	<b>\$825,359</b>	<b>\$0</b>	<b>\$825,359</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

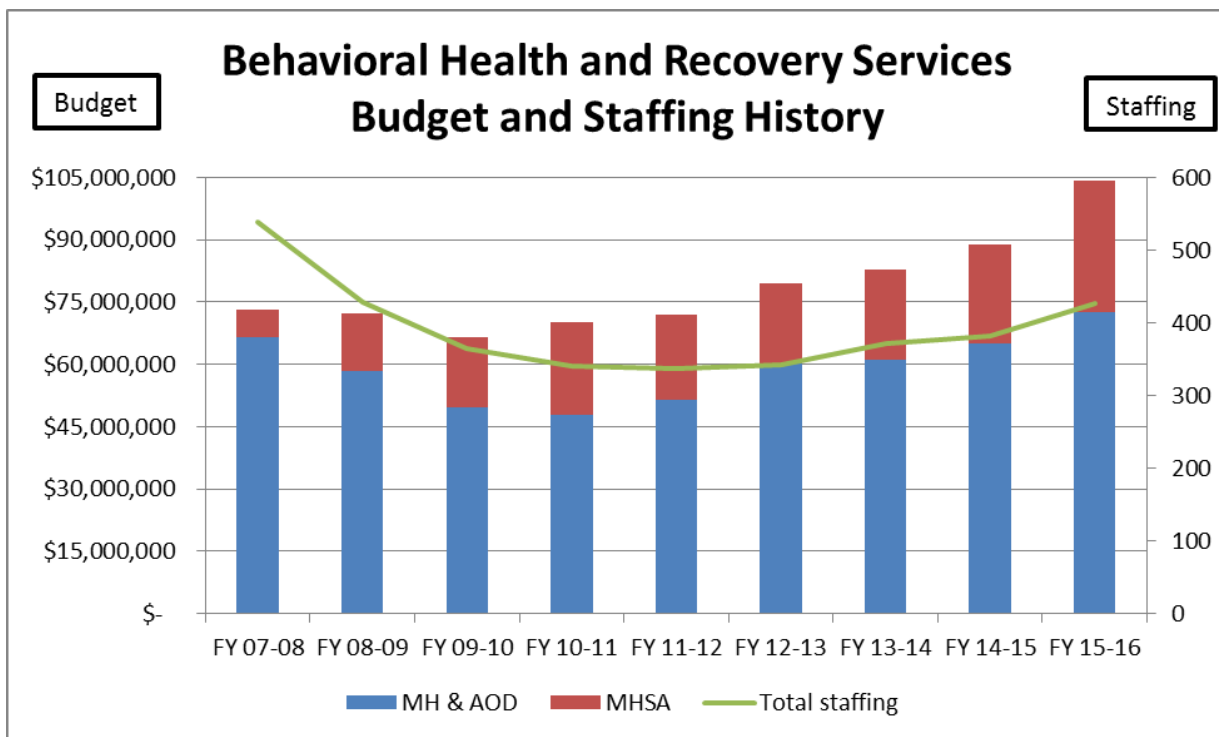
## PROGRAM DISCUSSION

Behavioral Health and Recovery Services (BHRS) finds itself in a challenging, yet enviable situation. The Department has been carefully implementing its strategic plan by tactically choosing to develop and implement, or expand existing, programs that do not require additional County General Fund dollars to operate. The Department's programs are expanding, which necessitates an increase in staffing, supplies, and equipment in multiple programs to meet the needs of the County's most vulnerable residents. This increase in demand for services coincides with the slowly improving state-wide economy such that sufficient revenue is being generated to offset the increased expense of providing these mandated services. Since implementation of the Affordable Care Act occurred in January 2014, BHRS has seen a 70% increase in the Medi-Cal eligible population and been challenged to keep up with the increased demand for services offered to the County's constituents.

This increase impacts a number of services within the Department, including the ability to meet State requirements for Medi-Cal Assessments. BHRS is required to ensure clients are being assessed within a set number of days from first contact with the Department. The Department's current standard for routine care is 30 days. The Department was recently audited by a federally-mandated External Quality Review Organization that was hired by the State to examine quality of services. During this audit, BHRS was informed that Federal guidelines will be changing to require that routine assessments be done no more than 15 days from initial contact. The State will ultimately require assessment within 10 days. To ensure that the Department can meet these more stringent regulations, the Department is requesting to add a Mental Health Clinician to the Crisis Emergency Response Team's Medi-Cal Assessment staff.

BHRS is heavily funded through an intricately woven array of Federal and State allocations. The Department's primary funding sources are Specialty Mental Health (Short-Doyle) Medi-Cal and 1991 Realignment. The Department's regulatory mandates include crisis intervention for all County residents,

hospitalization for Medi-Cal eligible individuals and uninsured residents, and allowable mental health services to Medi-Cal eligible adults and older adults with serious mental illness and to severely emotionally disturbed children and youth. Traditional funding for mental health and alcohol/drug programs has slowly grown to just above pre-recession levels. Mental Health Services Act funding has remained constant for several years with higher growth anticipated in the Fiscal Year. Staffing recommendations included in this budget would put the Department back at the level of staffing in Fiscal Year 2008-2009, even though program funding is approximately 44% higher. The following chart depicts the changing funding streams for behavioral health programs compared to staffing.



Of note, in Fiscal Year 2007-2008 staffing costs were approximately 50% of the total budget; in Fiscal Year 2015-2016 it is estimated that staffing costs are approximately 42% of the total budget, as numerous programs and services are provided through contracts with non-profit and community-based organizations.

Beginning July 1, 2012, the Early Periodic Screening, Diagnosis and Treatment (EPSDT) program was funded through 2011 State Realignment, which is based on a percentage of sales tax. EPSDT is the State's mandated match for Medi-Cal services provided to children and adolescents up to age 21. As such, it is an entitlement program. Prior to the enactment of 2011 State Realignment, EPSDT was funded out of State General Funds and reimbursement was based on the actual services provided. Services to EPSDT eligible children have been increasing since 2011 Realignment was established. Fiscal Year 2014-2015 projections are 10% higher than in 2012-2013. However, the 2011 Realignment base has never been increased. BHRS has only received approximately \$190,000 in growth funds, but has received some initial projections for growth from the California Behavioral Health Directors Association (CBHDA). The Department has included estimated growth into its 2015-2016 Proposed Budget based on these projections. CBHDA has been working closely with the State Controller's Office to determine an appropriate allocation methodology to insure that counties are provided sufficient funding to meet the demands of this entitlement program. The Department will continue to watch this process closely.

2011 Realignment includes the funding for the State's required match for Drug Medi-Cal (also an entitlement program), perinatal alcohol and drug treatment, Adult Drug Court, and Managed Care. Drug Medi-Cal has seen a significant surge in demand since the inception of 2011 Realignment and the Affordable Care Act. Drug Medi-Cal services have increased approximately 35% since Fiscal Year 2012-2013. At this time, the Department is fully using its 2011 Realignment allocation, creating a potential unfunded mandate should caseloads expand beyond the growth in the local revenue fund.

The Department will continue to monitor this closely. While caseloads have increased, the only staffing request at this time for Drug Medi-Cal services is to convert one extra-help position working near 40 hours per week to full-time.

The Department continues to address the dramatic increase in inpatient psychiatric hospitalizations. The final goal of the Strategic Plan for 24/7 Secure Mental Health Services, a Crisis Stabilization Unit (CSU) on the Stanislaus Recovery Center (SRC) campus, is on schedule to be operational by Winter 2015/2016. Mental Health Services Act (MHSA) and Capital Facilities funds are being used to remodel one wing of a building at SRC. Ongoing operating funding for the CSU will be through Medi-Cal Federal Financial Participation (FFP) and MHSA Community Services and Support funds.

The Department is also experiencing a rise in demand for Institutes for Mental Disease (IMD) beds. IMDs are locked facilities that are a step-down from higher cost, more intensive care, State Hospital beds. BHRS has seen a 30% increase in need and corresponding expenditures in the last year. Contributing factors to this increase include an aging County population that requires a higher level of care and a capacity shortage of Board and Care facilities. The lack of Board and Care beds requires the Department to maintain individuals in the higher level of care for a longer period of time. IMDs are funded through 1991 Realignment and department fund balance, which is not a sustainable funding source.

The Behavioral Health and Recovery Services has a total fleet of 69 vehicles; of those, 19 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. In cooperation with the General Services Agency Fleet Services, the Department is requesting to replace 12 vehicles identified for replacement consideration in Fiscal Year 2015-2016. These vehicles are used throughout the Department for transportation of equipment, furnishings, bulky items, site and home visits, as well as client transportation. The total cost to replace these vehicles is estimated at \$345,000 and will be funded by department revenue.

In addition, the Department is requesting to purchase four new vehicles which will support increased staffing in the Crisis Emergency Response Team, as well as increased program needs for client and staff transportation. The total cost of these vehicles is estimated at \$100,000 and will be funded by department revenue.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

The Department is requesting 10 new positions in the Behavioral Health and Recovery Services budget.

- ◆ Add ten new positions:
  - Four block-budgeted Clinical Services Technician II positions:
    - One is for the Patients' Rights Unit to assist with patient advocacy, hearings, Placement Linking Conferences, and monitoring of Board and Care facilities. The Patients' Rights Unit is required to ensure conformance with mental health laws, regulations, and policies regarding the rights of recipients of mental health services. The Patients' Rights Unit investigates denial of rights, complaints, and monitors treatment programs as mandated by the State.
    - One is for the Wellness Recovery Center's Peer Support team to assist in the facilitation of groups and activities; provide engagement and support to reduce stigma and discrimination; provide services that facilitate wellness, recovery, and resilience and support individuals to accomplish their recovery and goals; and partner with individuals to assist with understanding, accessing, navigating, utilizing and evaluating services, supports and community resources. The Wellness Recovery Services (WRS) program provides Peer Support to individuals with severe mental illness by helping fellow peers cultivate their independence, self-confidence, and self-esteem.
    - Two are for the Leaps and Bounds/Children and Families Commission 0-5 program to provide outreach and engagement to reduce stigma and discrimination; participate in limited supportive counseling activities; and provide services that facilitate wellness,



recovery, and resilience and support individuals to accomplish their recovery and goals. The Leaps and Bounds Program provides services to children from birth to age five and their families who are victims of trauma and have not successfully been engaged by traditional methods of treatment. One of the two positions is to convert an extra-help position working over 30 hours per week to full-time.

- One Conservatorship Investigator position to meet the increasing demand for conservatorship investigations; attend treatment team meetings at Doctor's Behavioral Health Center and the Psychiatric Health Facility to discuss alternatives to conservatorship and to determine if a referral for conservatorship is appropriate; complete investigations on referrals for Temporary Conservatorship, both Lanterman Petris Short (LPS) and probate; complete investigations on Temporary Conservatorships to determine if permanent conservatorship is appropriate; and attend Restorative Policing, multi-disciplinary team meetings, and Adult Protective Services and BHRS staff meetings to discuss legal criteria needed to establish a conservatorship and discuss alternatives and develop care plans to avoid conservatorship and/or establish evidence to petition for conservatorship.
- Two block-budgeted Mental Health Clinician II positions for the Crisis Emergency Response Team/Medi-Cal Assessment Team (CERT) to provide assessments and crisis intervention for children, youth, adults, and the elderly in Turlock for Westside residents. CERT staff conducts their assessments primarily in emergency rooms, but also sees individuals in their office, located in a re-locatable building on the Stanislaus Recovery Center site. CERT is a 24-hour program with a minimum of three staff on three shifts. Increasing the number of available staff to respond is essential to the continued partnership with Doctor's Behavioral Health Center (DBCH) and other hospitals in the County. Adequate staffing will decrease the number of medical hospital beds being used by those with a mental health crisis or those waiting for assessment and triage at DBHC intake. One of the two positions is to convert an extra-help position working over 30 hours per week to full-time to insure coverage on all shifts due to increased demand.
- One block-budgeted Stock/Delivery Clerk II position to provide transportation services for adult clients with mental illness who have no other means of transportation and have difficulties accessing public transit from northeast, south, and west county regions to mental health services appointments at the Turlock Recovery Center. Turlock Recovery Services (TRS) provides intensive mental health treatment services for 280 to 300 adults living in Turlock, northeast, south, and west County regions. Due to increased program needs and recent volunteer staffing changes, the program can no longer rely on volunteer transport services.
- One block-budgeted Administrative Clerk II position in the Children's System of Care Seriously Emotionally Disabled program to convert an extra-help position working over 30 hours per week to full-time.
- One block-budgeted Mental Health Clinician II for Children's System of Care Seriously Emotionally Disabled program to convert an extra-help position working over 30 hours per week to full-time and increase the accessibility of intensive mental health services in school settings.

Total current authorized positions— 254

### **Final Budget**

The Department is requesting to transfer out one Behavioral Health Specialist II position to Mental Health Services Act. This is in relation to the approved June 16, 2015 agenda item for the 2015 Community Corrections Partnership Plan for the 2011 Public Safety Realignment for Fiscal Year 2015-2016, for the redesign of the Integrated Forensics Team (IFT) AB 109 program and the Substance Use Treatment-Day Reporting Center Program.

The Department is also requesting to add a new classification series of Psychiatric Nurse Practitioner and Senior Psychiatric Nurse Practitioner. There is a critical shortage of psychiatrists and having licensed staff that can perform a wide range of mental health services, including patient assessment, psychiatric diagnosis, and medication management frees up the psychiatrist to treat the most seriously ill patients. Qualifications at both levels of this classification will require certification as a Psychiatric Nurse Practitioner. These new classifications will reside with the California Nurses Association bargaining unit. The new pay scales will be as follows: Psychiatric Nurse Practitioner \$46.15 - \$56.09 and Senior Psychiatric Nurse Practitioner \$48.46 - \$58.89. The Department is requesting to reclassify one Senior Nurse Practitioner to a Senior Psychiatric Nurse Practitioner.

\*Total current authorized positions— 266

\*Separate agenda item dated June 16, 2015 approved a net increase of two additional positions since the Adopted Proposed Budget.

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$49,129,745 be approved for the Behavioral Health and Recovery Services. This budget is funded from \$45,932,289 in estimated departmental revenue, the use of \$2,372,097 of departmental fund balance and \$825,359 contribution from the General Fund.

It is also recommended to add four new block-budgeted Clinical Services Technician II positions, one new Conservatorship Investigator position, three new block-budgeted Mental Health Clinician II positions, one new Stock/Delivery Clerk II position, and one new Administrative Clerk II position.

Total recommended authorized positions— 264

### **Final Budget**

There are no recommended changes in funding to this budget.

It is recommended to transfer out one Behavioral Health Specialist II position to Mental Health Services Act. It is also recommended to add the new classification series of Psychiatric Nurse Practitioner and Senior Psychiatric Nurse Practitioner and reclassify one Senior Nurse Practitioner to a Senior Psychiatric Nurse Practitioner.

Total recommended authorized positions— 265



**BEHAVIORAL HEALTH AND RECOVERY SERVICES—**  
**ALCOHOL AND DRUG PROGRAM**

Budget Unit 1502 6500001  
Special Revenue Fund

**SERVICES PROVIDED**

The Alcohol and Drug Program provides specialized alcohol and drug treatment and prevention services to Stanislaus County residents including:

1. Narcotic replacement (Methadone) detoxification and maintenance therapy;
2. Alcohol and drug treatment to persons incarcerated in jail facilities;
3. Adult Drug Court alcohol and drug treatment;
4. Treatment services for persons with substance use disorders, including persons with co-occurring substance use and mental health issues; and
5. Alcohol and drug prevention services for youth.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$574,992 compared to the July 1, 2014 positive balance of \$451,842. This increase is due to an increase in Drug Medi-Cal revenue related to the Affordable Care Act.

As of July 1, 2015, this fund had a positive cash balance of \$226,082 compared to the July 1, 2014 positive balance of \$544,159. The decrease is primarily due to an increase in other receivables of \$697,167 offset by an increase in deferred revenue of \$189,457. The increase in other receivables is mainly in Drug Medi-Cal payments outstanding while the increase in deferred revenue is due to the payment related to the Substance Abuse Prevention and Treatment block grant being received earlier.

The difference between the cash and fund balance is \$348,910. The fund balance is greater than the cash balance due to revenue that has been accrued but has not been received and is included in the other receivables.

<b>BHRS - Alcohol and Drug</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$9,119	\$10,541	\$10,200	\$0	\$10,200
Revenue from use of Assets	(\$1,081)	\$49	\$0	\$0	\$0
Intergovernmental Revenue	\$3,726,347	\$3,939,717	\$4,586,188	\$0	\$4,586,188
Charges for Service	\$2,807,557	\$3,725,175	\$4,701,664	\$0	\$4,701,664
Miscellaneous Revenue	\$252,664	\$438,088	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$6,794,606</b>	<b>\$8,113,570</b>	<b>\$9,298,052</b>	<b>\$0</b>	<b>\$9,298,052</b>
Salaries and Benefits	\$1,990,089	\$2,188,754	\$2,494,406	\$0	\$2,494,406
Services and Supplies	\$4,605,954	\$5,174,020	\$6,199,289	\$0	\$6,199,289
Other Charges	\$138,290	\$140,156	\$147,064	\$0	\$147,064
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$54,625	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$515,132	\$487,296	\$457,293	\$0	\$457,293
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$7,304,090</b>	<b>\$7,990,226</b>	<b>\$9,298,052</b>	<b>\$0</b>	<b>\$9,298,052</b>
Fund Balance	\$509,484	(\$123,344)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department can maintain current services at Fiscal Year 2014-2015 levels. This budget serves individuals with substance use disorders. The primary sources of funding are Federal Substance Abuse Prevention and Treatment (SAPT) block grant, State 2011 Realignment and Drug Medi-Cal Federal Financial Participation.

Currently, the SAPT block grant includes a Maintenance of Effort (MOE) that requires expenditures for authorized services to remain at a level that is no less than the average of the two preceding years. When the State implemented 2011 State Realignment in Fiscal Year 2011-2012, the responsibility to meet the MOE for the SAPT block grant was shifted to the counties. Prior to that, this requirement was met by the State through the apportionment of State General Funds (SGF) to counties for the match to Drug Medi-Cal and other alcohol and drug services. The consequence of not meeting the MOE requirement is a dollar for dollar reduction of the SAPT block grant award. Counties are required to notify the State Department of Health Care Services (DHCS) of changes to county expenditure of funds. DHCS will then review and may approve the local changes depending on the level of expenditures needed to maintain the SAPT block grant statewide MOE requirement. The Department is currently monitoring the level of expenditures across the entire Alcohol and Other Drug System of Care to ensure that revenue levels are not compromised.

In Fiscal Year 2012-2013, the State implemented 2011 Realignment, which includes the funding for many former State funded alcohol and drug programs, including the State's required match for Drug Medi-Cal (an entitlement program), perinatal alcohol and drug treatment, and Adult Drug Court. Drug Medi-Cal has seen a significant rise in services since the inception of 2011 Realignment and the Affordable Care Act. Drug Medi-Cal services, primarily narcotic replacement therapy; have increased approximately 35% since Fiscal Year 2012-2013. In efforts to support this growth, the Department is requesting to convert one extra-help position working over 30 hours per week to full-time. At this time, the Department is fully using its 2011 Realignment allocation, creating a potential liability should caseloads expand beyond the growth in the local revenue fund. The Department will continue to monitor this closely.

The implementation of the Affordable Care Act (ACA) expanded eligibility for individuals with substance use disorder, the majority of which are reimbursed at 100% Federal Financial Participation. The ACA also made revisions to Drug Medi-Cal Certification requirements, enabling the Department to apply for certification for residential and out-patient services. Previous regulations were more restrictive and cost prohibitive. The Department anticipates submitting the application during the summer of 2015.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

The Department is requesting to add one block-budgeted Clinical Services Technician II position in the Genesis Narcotic Replacement Therapy program to convert an extra-help position working more than 30 hours per week to full-time.

Total current authorized positions— 24

### **Final Budget**

The Department is requesting to transfer out one Behavioral Health Specialist II position to Mental Health Services Act. This is in relation to the approved June 16, 2015 agenda item for the 2015 Community Corrections Partnership Plan for the 2011 Public Safety Realignment for Fiscal Year 2015-2016, for the redesign of the Integrated Forensics Team (IFT) AB 109 program and the Substance Use Treatment-Day Reporting Center Program.

\*Total current authorized positions— 26

\*Separate agenda item dated June 16, 2015 approved an increase of one additional position since the Adopted Proposed Budget.

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$9,298,052 be approved for the Behavioral Health and Recovery Services – Alcohol and Drug Program, funded from \$9,298,052 in estimated departmental revenue.

It is also recommended to add one block-budgeted Clinical Services Technician II position.

Total recommended authorized positions— 25

### **Final Budget**

There are no recommended changes in funding to this budget.

It is recommended to transfer out one Behavioral Health Specialist II position to Mental Health Services Act.

Total recommended authorized positions— 25

**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2015-2016**

**HUMAN SERVICES**

**Health**



**BEHAVIORAL HEALTH AND RECOVERY SERVICES—MANAGED CARE**

Budget Unit 1504 6400001

Special Revenue Fund

**SERVICES PROVIDED**

This budget provides oversight of Specialty Mental Health Managed Care functions for Behavioral Health and Recovery Services (BHRS) including service authorization, utilization management and Medi-Cal contract compliance; access to services; and Federal and State regulatory compliance monitoring. Managed Care funding also pays claims for services to providers for Medi-Cal beneficiaries needing specialty mental health services, including acute psychiatric hospitalization.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a negative fund balance of \$698,320 compared to the July 1, 2014 negative balance of \$4,288,755. This increase in fund balance is primarily due to a post-closing adjustment cash transfer of \$4,193,019 from the Behavioral Health and Recovery Services budget after July 1, 2014, to cover the Fiscal Year 2013-2014 negative operating result. The remaining difference in fund balance is the Fiscal Year 2014-2015 year end negative operating result of \$698,320. The Managed Care budget historically operates with an annual deficit. The positive cash and fund balance in the Behavioral Health and Recovery Services budget covers the negative cash and fund balance in the Managed Care budget. This year, that amount is anticipated to be \$698,320.

As of July 1, 2015, this fund had a positive cash balance of \$566,388 compared to the July 1, 2014 negative balance of \$2,455,623. This increase is primarily due to a post-closing adjustment cash transfer of \$4,193,019 from the Behavioral Health and Recovery Services budget after July 1, 2014, to cover the Fiscal Year 2013-2014 negative operating result. The remaining difference in cash balance is the Fiscal Year 2014-2015 year end negative operating result of \$698,320 and a reduction in Accounts Payables of \$463,820. The Managed Care budget historically operates with an annual deficit. The positive cash and fund balance in the Behavioral Health and Recovery Services budget covers the negative cash and fund balance in the Managed Care budget. This year, that amount is anticipated to be \$698,320.

The difference between the cash and fund balance is \$1,264,708. The cash balance is greater than fund balance due to outstanding payables included in other payables which have been accrued but not yet paid, offset by outstanding receivables included in other receivables which have been accrued but not yet collected.

<b>BHRS - Managed Care</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$20,761	\$277,129	\$273,420	\$42,492	\$315,912
Intergovernmental Revenue	\$4,511,793	\$4,348,069	\$4,793,021	\$0	\$4,793,021
Charges for Service	\$769,817	\$2,064,360	\$2,572,939	\$82,861	\$2,655,800
Miscellaneous Revenue	\$42,404	\$19,583	\$20,000	\$0	\$20,000
Other Financing Sources	\$13,993,844	\$244,321	\$220,354	\$0	\$220,354
<b>Total Revenue</b>	<b>\$19,338,619</b>	<b>\$6,953,462</b>	<b>\$7,879,734</b>	<b>\$125,353</b>	<b>\$8,005,087</b>
Salaries and Benefits	\$846,346	\$838,999	\$959,385	\$0	\$959,385
Services and Supplies	\$6,134,151	\$5,171,713	\$6,769,752	\$481,241	\$7,250,993
Other Charges	\$2,356,216	\$1,238,869	\$1,996,292	\$0	\$1,996,292
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$25,178	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$315,174	\$402,232	\$461,600	\$0	\$461,600
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$9,677,065</b>	<b>\$7,651,813</b>	<b>\$10,187,029</b>	<b>\$481,241</b>	<b>\$10,668,270</b>
<b>Fund Balance</b>	<b>(\$9,661,554)</b>	<b>\$698,351</b>	<b>\$2,307,295</b>	<b>\$355,888</b>	<b>\$2,663,183</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department cannot continue to fund the increasing need and costs for psychiatric hospitalizations without depleting its overall fund balance and presenting a cost exposure to the County's General Fund. This budget request includes the use of \$2,307,295 in remaining unencumbered Department-wide fund balance.

Behavioral Health and Recovery Services (BHRS) experienced a dramatic increase in psychiatric hospitalizations over the past several years. In previous years, the average daily census for hospitalization at local hospitals was less than 20 and admissions to out-of-county hospitals were approximately eight individuals per day for both adults and adolescents. These numbers have been steadily increasing since December 2011 when Doctors Behavioral Health Center (DBHC) began requiring all individuals be brought to the Doctors Medical Center (DMC) Emergency Room for medical clearance prior to assessment for admission. At times throughout the operating year, the census has been over 40 inpatient hospitalizations per day. More recently, while admissions have been decreasing overall, Department staff continues to meet regularly to identify trends that may be contributing to the increased number of admissions.

In early 2012, the Chief Executive Office, BHRS, DMC and other stakeholders met and began a new working relationship that focused on the capacity issues and growing need for secure 24/7 programs to meet the County's mandated obligations. This group identified both short and long-term issues related to the need for secure 24/7 mental health services and programs that surround such services. The result of this effort is a Strategic Plan that addresses in-patient needs and identifies systems issues surrounding 24/7 secure mental health services that could assist in avoiding hospitalization and reduce recidivism. The Strategic Plan, adopted by the Board of Supervisors in November 2012, recommended a continuum of care with three main goals: 1) develop recommendations for increased capacity to provide in-patient 24/7 care, including, but not limited to, options that will provide less costly alternatives when appropriate; 2) assess opportunities for creating a community crisis stabilization service to avoid hospitalization when possible; and 3) develop aftercare strategies as an element of a behavioral health continuum of care around in-patient services.

The centerpiece of the continuum was the development of a 16-bed Psychiatric Health Facility (PHF) to provide a lower cost option for hospitalizations for certain County patients who do not require the DBHC level of care, to help mitigate the County's costs for services needed. The PHF allows for patients to be placed in a lower level of care alternative and provides additional psychiatric capacity to the community. The County remodeled an existing facility at the Stanislaus Recovery Center site to serve as the PHF which opened for operations on March 3, 2014. In order to be eligible for Medi-Cal funding, a PHF must be limited to 16 beds. While 16 beds will not alone eliminate the increasing demand for in-patient treatment facilities, the PHF is a significant resource from both a cost containment and program/service perspective. These 16 beds have begun to address the current level of need by supplementing the existing in-patient services and potentially reducing the number of out-of-county placements of adults being made today. The Department currently contracts with DMC to purchase acute psychiatric beds at DBHC. On June 23, 2014, the Board approved a two year contract with DMC. This contract guarantees 12 beds for County patients.

The opening of the PHF has assisted in bringing costs down. However, circumstances outside of the Department's control have resulted in an increase in out-of-county placements. The County continues to experience difficulty in recruiting and retaining psychiatrists. The psychiatrist shortage has now impacted DBHC's ability to fully use all of its 67 beds. Capacity at DBHC is ever evolving and is currently capped at 40 beds per day. As a result, the Department must divert patients to out-of-county facilities. The County not only pays for the cost of the bed, but also has to cover ambulance costs to transport to the out-of-county facility and pay a contracted transportation service to bring the individuals back to Stanislaus County.

The Department has also seen an increase in the number of children and adolescents being hospitalized. There are no local facilities that take individuals under the age of 18. All children and adolescents requiring hospitalization must be sent out-of-county. At the most recent Mental Health Services Act Representative Stakeholder meeting, there was significant discussion related to the need for a new Full Service Partnership dedicated to diverting children and adolescents from hospitalization. Currently, the Department contracts for the provision of intensive services to children and adolescents in an effort to avert hospitalization. The Department is exploring the idea of expanding this type of service into a Full Service Partnership with the expectation that the number of out-of-county hospitalizations will be reduced.

The final component of the Strategic Plan is development of a Crisis Stabilization Unit (CSU). Creation of a CSU will enable the County to provide the appropriate level of care for individuals in crisis and thereby reduce the probability of hospitalizations. The CSU facility will be located within an existing wing of the Stanislaus Recovery Center at 1904 Richland Avenue, Ceres adjacent to the PHF, and will provide short duration clinical treatment, including the ability to disburse medications, where clients can be stabilized in a safe and secure environment. The Department estimates that approximately seven individuals per day could be diverted from hospitalization if treated at the CSU.

Implementation of the Affordable Care Act (ACA) has greatly increased the need for services under both Drug Medi-Cal and Short-Doyle Medi-Cal. The Department has seen a 70% increase in the Medi-Cal eligible population since January 2014. As part of the State's 2011 Realignment process, the former State allocation for Managed Care services was rolled into 2011 Realignment. The Department's 2011 Realignment allocation includes funding for two entitlement programs: Drug Medi-Cal and Early Periodic Screening, Diagnosis and Treatment (EPSDT), which is the match for Medi-Cal services to children and adolescents. As an entitlement, these programs are funded first from Realignment. Managed Care is a mandate and some believe it is an entitlement program. The Department has included estimated growth in 2011 Realignment in its 2015-2016 Proposed Budget. However, without this growth, there is not sufficient funding to meet the need for Managed Care services. If the demand for Drug Medi-Cal and EPSDT services continues to rise, a potential unfunded liability could exist. The Department will be monitoring services and expenditures closely.



## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

There were no requested changes to the current level of staffing.

Total current authorized positions— 8

### **Final Budget**

There are no requested changes to the current level of staffing.

Total current authorized positions— 8

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$10,187,029 be approved for Behavioral Health and Recovery Services – Managed Care. This budget is funded from \$7,879,734 in estimated departmental revenue and \$2,307,295 in departmental fund balance.

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 8

### **Final Budget**

As part of the Fiscal Year 2015-2016 Adopted Proposed Budget, the BHRS Managed Care budget is funding \$4,528,720 for the agreement between the County and Telecare Corporation, which provides for the operation of the County's Psychiatric Health Facility (PHF). The Fiscal Year 2015-2016 agreement was approved by the Board of Supervisors on June 9, 2015, with a contract maximum of \$5,009,961. The Department is requesting an increase in appropriations of \$481,241 to fully fund the authorized agreement with Telecare Corporation. The increase is recommended for funding from an increase in estimated revenue of \$82,861 from increased Medi-Cal reimbursement, \$42,492 from increased revenue in rents and concessions, and the use of \$355,888 in departmental fund balance.

The department requests for Final Budget are recommended in full. It is recommended that a budget of \$10,668,270 be approved for Behavioral Health and Recovery Services – Managed Care. This budget is funded from \$8,005,087 in estimated departmental revenue and \$2,663,183 in departmental fund balance.

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 8



**BEHAVIORAL HEALTH AND RECOVERY SERVICES—**  
**MENTAL HEALTH SERVICES ACT (MHSA)**

Budget Unit 1507 6800000  
Special Revenue Fund

**SERVICES PROVIDED**

This fund supports programs funded through the Mental Health Services Act (MHSA). Services to individuals with serious mental illnesses include:

1. Community Services and Supports, which consists of:
  - a. Outreach services to homeless individuals in the Westside and South Modesto, including individuals who are discharged from inpatient services and have no medical coverage or link to primary care;
  - b. Geropsychiatric assessment and comprehensive services to older adults;
  - c. Intensive, integrated services to individuals who have both a serious mental illness and significant co-occurring health conditions;
  - d. Court-accountable case management, crisis response, peer support, housing and employment services to law enforcement involved individuals who have both a serious mental illness and substance abuse disorders;
  - e. Peer support, information and referral, housing and educational assistance for transitional young adults ages 15-25;
  - f. Crisis intervention services through the use of mental health professionals and consumer and family volunteer support;
  - g. Advocacy, case management, family and individual respite, and wrap-around services for youth and their families;
  - h. Employment and empowerment services to adults, older adults and transitional age youth; and
  - i. Crisis housing and intermediate stay services for individuals who are homeless or at risk of homelessness; and
  - j. Operation of the County's Crisis Stabilization Unit to provide the appropriate level of care for individuals in crisis and thereby reduce the probability of hospitalizations
2. Workforce Education and Training directed at recruiting difficult to fill behavioral health professional positions, on-going staff development and development of core competencies;
3. Prevention and Early Intervention services designed to support residents through community-based efforts before they enter the mental health system or shortly after symptoms appear, including contracted community-based outreach and engagement services with a focus on eliminating racial and ethnic disparities in the access to services; to focus on "at risk and/or unserved, underserved populations"; and to enhance protective factors;
4. Innovation services which support new mental health practices or approaches to: increase access to underserved groups; increase quality of services; provide better outcomes; and promote interagency collaboration; and
5. Capital Facilities and Technological Needs services which provides funding for a new Electronic Health Record and Billing System along with community technology supports for consumers and family members, Data Warehouse and Document Imaging, and capital facilities projects.

## FUND/CASH BALANCE

As of July 1, 2015, this fund had a fund balance of zero compared to the July 1, 2014 fund balance of zero. There is no decrease or increase since revenue is deposited to the deferred revenue account and only recognized as expenditures occur. Since revenues and expenditures are equal this fund does not have a fund balance.

As of July 1, 2015, this fund had a positive cash balance of \$25,415,773 compared to the July 1, 2014 positive balance of \$20,052,652. The increase is primarily due to program expansions that started later than anticipated creating savings in Fiscal Year 2014-2015. The savings are expected to be used over the next three years to fund the program expansions.

The difference between the cash and fund balance is due to the balance of the unearned revenue remaining in the deferred revenue account.

<b>BHRS - Mental Health Services Act</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$173,648	\$185,186	\$182,500	\$0	\$182,500
Intergovernmental Revenue	\$16,042,274	\$17,329,806	\$27,608,896	\$0	\$27,608,896
Charges for Service	\$2,747,905	\$4,510,968	\$3,740,639	\$0	\$3,740,639
Miscellaneous Revenue	\$218,544	(\$25,556)	\$60,824	\$0	\$60,824
Other Financing Sources	\$211,440	\$195,830	\$205,500	\$0	\$205,500
<b>Total Revenue</b>	<b>\$19,393,811</b>	<b>\$22,196,234</b>	<b>\$31,798,359</b>	<b>\$0</b>	<b>\$31,798,359</b>
Salaries and Benefits	\$6,600,118	\$6,823,942	\$10,872,429	\$0	\$10,872,429
Services and Supplies	\$9,426,409	\$10,533,234	\$14,893,466	\$0	\$14,893,466
Other Charges	\$805,210	\$953,542	\$1,127,629	\$0	\$1,127,629
Fixed Assets					
Equipment	\$131,424	\$115,741	\$641,000	\$0	\$641,000
Other Financing Uses	\$237,395	\$944,111	\$151,800	\$0	\$151,800
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$2,137,000	\$2,806,377	\$4,112,035	\$0	\$4,112,035
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$19,337,556</b>	<b>\$22,176,947</b>	<b>\$31,798,359</b>	<b>\$0</b>	<b>\$31,798,359</b>
<b>Fund Balance</b>	<b>(\$56,255)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>(\$19,287)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department can maintain current services at Fiscal Year 2014-2015 levels. In June 2015, the Department plans to present a Mental Health Services Act (MHSA) Annual Plan Update to the Board of Supervisors, which will expand MHSA services. The Annual Update and the 2015-2016 Proposed Budget contain funding for several projects, including:

1. Statewide Prevention and Early Intervention (PEI) Programs through California Mental Health Services Authority;
2. Expanded Workforce Education and Training;
3. Enhanced Evaluation and Outcomes with funding for three positions; and
4. A Full Service Partnership for Co-Occurring Disorders Innovation Project, with funding for six positions.

Additionally, demand for services is increasing in existing MHSA programs. To meet this need, the Department is requesting to hire six new positions in several programs, convert two extra help positions working over 30 hours to full-time, and transfer in two positions from the Behavioral Health Services budget to more accurately reflect current assignments.

MHSA continues to be a growing source of funding for treatment and support services for individuals in Stanislaus County. However, the funding comes with a three year spending authority. If not fully expended in three years, the funds revert back to the State and are then redistributed to other counties. Stanislaus has been the recipient of redistributed funds, which also must be spent within three years. The Department tracks the funding carefully, using a "first in, first out" strategy. The Department continues to actively recruit for positions previously added with the redistributed program expansion funds. Additionally, the Department has conducted several Request for Proposal processes to provide funding to local non-profit organizations so that services can be provided in community-based settings. While both are lengthy processes, they are a large part of the Department's efforts to provide the needed services to County residents, while also avoiding reversion of funds.

The Department anticipates that growth in this funding source will continue. MHSA funding is based on income tax collections. As the economy rebounds, the amount collected to provide behavioral health services has started to increase. The California Behavioral Health Directors Association (CBHDA) works closely with the State Controller's Office to monitor collections and project future allocations. There is a slight increase projected for Fiscal Year 2015-2016. However, both the State Controller's Office and CBHDA anticipate significant growth in Budget Year 2016-2017. The Department has already begun to work with its MHSA Representative Stakeholders to identify where there are gaps and/or shortages in service and will incorporate these needs in its next MHSA Plan Update. To insure that funds are spent appropriately and are meeting the needs of the community, the Department relies heavily on input from its MHSA Representative Stakeholders. At a recent Stakeholder meeting, the group was asked to brainstorm ideas to enhance services in an effort to fill gaps in service areas. The group provided several suggestions that the Department is currently reviewing.

Beginning in November 2015, funding for the new Crisis Stabilization Unit (CSU) will be funded through Mental Health Services Act Community Services and Supports component. The CSU is the final component of the 24/7 Secure Mental Health Services Strategic Plan. The CSU will enable the County to provide the appropriate level of care for individuals in crisis and thereby reduce the probability of hospitalizations. The CSU facility will be located within an existing wing of the Stanislaus Recovery Center at 1904 Richland Avenue, Ceres, adjacent to the PHF, and will provide short duration clinical treatment, including the ability to disburse medications, where clients can be stabilized in a safe and secure environment.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

The Department is requesting eight new positions in the Mental Health Services Act budget.

- ◆ Add eight new positions:
  - One block-budgeted Mental Health Clinician II position for the Integrated Forensics Team (IFT) to provide training, clinical direction, a focus on evidence-based practices, and be a regular presence to keep effective practices and principles alive and growing in the IFT. In addition this practicing clinician will provide general clinical supervision as well as formal supervision to those staff accumulating their clinical hours for licensure.
  - One block-budgeted Mental Health Clinician II position to the Workforce, Education and Training Program to assist in all aspects of the Department's training functions and ensure that staff receives the required training. In the past, the Department has contracted with California State University, Stanislaus, for licensed staffing to provide this service. The person who has provided training services for a number of years has retired and the University is no longer interested in contracting this service. A licensed clinician, either a Licensed Clinical Social Worker (LCSW) or Marriage and Family Therapist (MFT), will have the expertise to assist in the development and determine appropriate training for the Department's clinical staff.
  - Two block-budgeted Mental Health Clinician II positions for the Prevention and Early Intervention Program to provide behavioral health consultation and planning support for school administration staff in developing a school-wide behavioral health intervention plan and to strengthen their capacity to address behavioral health issues within school settings. In addition, the clinicians will perform behavioral health assessments, brief interventions, referral services for children and youth in school settings, and supportive services for parents in addressing behavioral issues with their children.

- One block-budgeted Mental Health Clinician II position for MHS Administration to train staff, conduct audits, and investigate incident reports. The Department contracts with the State Department of Health Care Services to administer all aspects of the provision of Federal Medi-Cal services in Stanislaus County. All services billed to Medi-Cal have specific documentation requirements in order to be reimbursed. Regular and consistent training in the areas of documentation and new regulations will decrease the number of services disallowed for improper documentation, thereby increasing Medi-Cal revenue to the Department.
- One block-budgeted Mental Health Clinician II position for Technological Needs to assist with testing and training for use of the Electronic Health Record. The Electronic Health Record is an ever-evolving system. Cerner, the provider of the system, rolls out updates on a weekly basis. These updates require testing and analysis prior to be implemented. Once implemented, staff needs to be trained on the changes. The Department's information systems staff does not have the expertise to support this function.
- One Staff Services Analyst position in the Prevention and Early Intervention Program to convert an extra-help position working over 30 hours to full-time.
- One Administrative Clerk II position in the Transition Age Young Adult Drop-in Center to convert an extra-help position working over 30 hours to full-time.

Total current authorized positions— 85

### **Final Budget**

The Department is requesting to transfer in one Behavioral Health Specialist II position from Alcohol and Drug Program and one Behavioral Health Specialist II position from Behavioral Health Services to increase capacity in the Integrated Forensics Team program related to the June 16, 2015 Board approved agenda item for the 2015 Community Corrections Partnership Plan for Fiscal Year 2015-2016.

\*Total current authorized positions— 102

\*Separate agenda item dated June 2, 2015 approved adding nine positions to MHS Administration since the Adopted Proposed Budget.

### **BUDGET RECOMMENDATIONS**

#### **Adopted Proposed Budget**

It is recommended that a budget of \$31,798,359 be approved for Behavioral Health and Recovery Services – Mental Health Services Act, funded from \$31,798,359 in estimated departmental revenue.

It is also recommended to add six new block-budgeted Mental Health Clinician II positions, one new Staff Services Analyst, and one new Administrative Clerk II position.

Total recommended authorized positions— 93

### **Final Budget**

In cooperation with General Services Agency Fleet Services, the Department is requesting to purchase a new vehicle to transport staff and clients in the MHS Administration Program. This request was inadvertently overlooked at the time of the 2015-2016 Adopted Proposed Budget. The cost of the vehicle is estimated to be \$25,000 and will be funded by existing departmental revenue.

The department requests for Final Budget are recommended in full. It is recommended that a budget of \$31,798,359 be approved for Behavioral Health and Recovery Services – Mental Health Services Act, funded from \$31,798,359 in estimated departmental revenue.

It is recommended to transfer in one Behavioral Health Specialist II position from Alcohol and Drug Program and one Behavioral Health Specialist II position from Behavioral Health Services.

Total recommended authorized positions— 104

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**  
**HUMAN SERVICES**  
**Other Protection**

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**BEHAVIORAL HEALTH AND RECOVERY SERVICES—PUBLIC GUARDIAN**

Budget Unit 1503 6030000  
Special Revenue Fund

**SERVICES PROVIDED**

This County program is mandated by Government Code Section 24000, 27430 - 27436 and County Code 2.20. As the court appointed substitute decision-maker, the Public Guardian provides assistance to individuals who are gravely disabled as a result of mental disorder and are unable to properly provide for themselves or individuals who are substantially unable to manage their own financial resources. Other services provided include:

1. Conservatorship investigation for individuals who are believed to be unable to provide for their own food, clothing and shelter due to their mental illness;
2. Case management for individuals placed on conservatorship by the courts;
3. Management of conservatees assets; and
4. Coordination of investigation and casework services with elder and dependent adult protection agencies.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$439,474 compared to the July 1, 2014 positive balance of \$226,605. The difference in fund balance is consistent with the Fiscal Year 2014-2015 year end operating result of \$208,077. The positive operating results are primarily due to an increase of Court and Estate fees of \$112,197 and salary savings of \$60,144.

As of July 1, 2015, this fund had a positive cash balance of \$437,070 compared to the July 1, 2014 positive balance of \$257,449. The difference in cash balance is consistent with the Fiscal Year 2014-2015 year end operating result of \$208,077.

The difference between the cash and fund balance is \$2,404. Cash is tracking similar to fund balance.

<b>BHRS - Public Guardian</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,717	\$2,641	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$135,890	\$220,197	\$125,000	\$0	\$125,000
Miscellaneous Revenue	\$0	\$16	\$0	\$0	\$0
Other Financing Sources	\$1,368,348	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,507,955</b>	<b>\$222,854</b>	<b>\$125,000</b>	<b>\$0</b>	<b>\$125,000</b>
Salaries and Benefits	\$664,273	\$775,333	\$926,634	\$0	\$926,634
Services and Supplies	\$72,476	\$100,121	\$82,230	\$0	\$82,230
Other Charges	\$171,453	\$149,937	\$155,620	\$0	\$155,620
Fixed Assets					
Equipment	\$2,355	\$0	\$0	\$0	\$0
Other Financing Uses	\$19,878	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$101,788	\$113,399	\$116,081	\$0	\$116,081
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,032,223</b>	<b>\$1,138,790</b>	<b>\$1,280,565</b>	<b>\$0</b>	<b>\$1,280,565</b>
Fund Balance	(\$1,599,745)	(\$208,077)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,124,013</b>	<b>\$1,124,013</b>	<b>\$1,155,565</b>	<b>\$0</b>	<b>\$1,155,565</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department can continue to provide the current level of services through the Office of Public Guardian. This budget request includes a base General Fund contribution of \$1,124,013, as well as a request to increase to its County General Fund base allocation by \$31,552. The identified on-going critical need is the result of negotiated salary and benefits increases. The Office of Public Guardian is a mandated County function that receives no direct funding other than from the County General Fund and a small amount of fee revenue earned from court proceedings.

The proposed level of funding represents the bare minimum of estate management services to individuals on Conservatorship. The Office of Public Guardian manages services to individuals under both Probate Conservatorship and Lanterman Petris Short (LPS) Conservatorship. LPS conservatees are by definition unable to consent voluntarily to needed mental health treatment services and often live in a custodial setting such as licensed community placements, locked psychiatric treatment facilities, and State Hospitals. Through Federal Substance Abuse and Mental Health Services Administration (SAMHSA) grant funding, the Department contracts with Turning Point Community Programs, Inc., who works in a highly collaborative way with the Department and the Office of Public Guardian to ensure that LPS conservatees are placed in the least restrictive setting for as short a time as possible, in order to term conservatorships when the individual no longer meets legal criteria for this highly restrictive legal status. This results not only in the individual being able to return to community-based living situations and resume voluntary mental health services, but also often results in significant departmental cost savings, since all LPS locked placement costs are borne by the Department and are not reimbursable by Medi-Cal. The Estate Management Office provides the financial management services and oversight required through both Probate and LPS regulations.

Without the continued support from the County General Fund, the Department would no longer be able to provide even the barest minimum mandated estate management services. The impact of this would result in non-compliance with Court-ordered responsibilities such as: provision of food, shelter and clothing; money management, including tax filing and bank reconciliations; representative payee services, medical and quality of life decisions, including management of health benefits; management of conservatee assets; and maintenance of appropriate records and accountings to protect against fraud and abuse, leaving the County vulnerable for possible litigation and Court sanctions.



The current Estate Management Office Manager II will be retiring in December 2015. This position is very difficult to recruit due to the nature of the responsibilities, as many potential candidates are not willing to be responsible for the life of another. The Department will be starting the process early to avoid a break in coverage and may return to the Board of Supervisors to request to double-fill the position to provide training by the incumbent.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

There were no requested changes to the current level of staffing.

Total current authorized positions— 10

### **Final Budget**

There are no requested changes to the current level of staffing.

Total current authorized positions— 10

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$1,280,565 be approved for the Behavioral Health and Recovery Services – Public Guardian. This budget is funded from \$125,000 in estimated departmental revenue and a \$1,155,565 contribution from the General Fund, which includes funding for the negotiated salary increases.

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 10

### **Final Budget**

There are no recommended changes in funding to this budget.

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 10

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**  
**HUMAN SERVICES**  
**Health**

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**BEHAVIORAL HEALTH AND RECOVERY SERVICES—**  
**STANISLAUS RECOVERY CENTER**

Budget Unit 1505 6700001  
Special Revenue Fund

**SERVICES PROVIDED**

The Stanislaus Recovery Center (SRC) provides residential detoxification services, outpatient and day treatment alcohol and drug services. SRC also provides residential and day treatment co-occurring treatment services for individuals with dual substance use disorders and mental health issues.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$628,090 compared to the July 1, 2014 positive balance of \$628,090. There is no decrease or increase since deferred revenue is used to balance revenue to expenditures.

As of July 1, 2015, this fund had a positive cash balance of \$1,329,211 compared to the July 1, 2014 positive balance of \$691,578. The increase is primarily due to an increase in deferred revenue of \$425,064 and a reduction in other receivables of \$160,009. The increase in deferred revenue is due to the timely payment of the Substance Abuse Prevention and Treatment block grant. The decrease in other receivables is due to a reduction in the number of months of Medi-Cal payments outstanding from seven months outstanding as of June 30, 2014 to four months outstanding as of June 30, 2015.

The difference between the cash and fund balance is \$701,121. The cash balance is greater than the fund balance due to Substance Abuse Prevention and Treatment block grant dollars that have been received and posted to deferred revenue.

<b>BHRS - Stanislaus Recovery Center</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$35,908	\$90,161	\$88,000	\$0	\$88,000
Revenue from use of Assets	\$68,702	\$19,390	\$5,220	\$0	\$5,220
Intergovernmental Revenue	\$1,423,526	\$1,476,146	\$1,308,423	\$25,000	\$1,333,423
Charges for Service	\$760,251	\$842,749	\$1,161,900	\$0	\$1,161,900
Miscellaneous Revenue	\$197	\$100	\$0	\$0	\$0
Other Financing Sources	\$8,156	\$204	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,296,740</b>	<b>\$2,428,750</b>	<b>\$2,563,543</b>	<b>\$25,000</b>	<b>\$2,588,543</b>
Salaries and Benefits	\$1,792,649	\$1,908,466	\$2,196,806	\$0	\$2,196,806
Services and Supplies	\$594,002	\$724,580	\$732,775	\$0	\$732,775
Other Charges	\$136,027	\$202,127	\$249,037	\$0	\$249,037
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$0	\$25,000	\$25,000
Other Financing Uses	\$44,508	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$236,696)	(\$406,423)	(\$615,075)	\$0	(\$615,075)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,330,490</b>	<b>\$2,428,750</b>	<b>\$2,563,543</b>	<b>\$25,000</b>	<b>\$2,588,543</b>
Fund Balance	\$33,750	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department can maintain current services at Fiscal Year 2014-2015 levels. This budget serves approximately 1,257 unique individuals with substance use disorders. The primary sources of funding are Federal Substance Abuse Prevention and Treatment (SAPT) block grant, State 2011 Realignment, Mental Health Services Act (MHSA) funding, and Medi-Cal Federal Financial Participation.

Currently, the SAPT block grant includes a Maintenance of Effort (MOE) that requires expenditures for authorized services to remain at a level that is no less than the average of the two preceding years. When the State implemented 2011 State Realignment in Fiscal Year 2011-2012, the responsibility to meet the MOE for the SAPT block grant was shifted to the counties. Prior to that, this requirement was met by the State through the apportionment of State General Funds (SGF) to counties for the match to Drug Medi-Cal and other alcohol and drug services. The consequence of not meeting the MOE requirement is a dollar for dollar reduction of the SAPT block grant award. Counties are required to notify the State Department of Health Care Services (DHCS) of changes to county expenditure of funds. DHCS will then review and may approve the local changes depending on the level of expenditures needed to maintain the SAPT block grant statewide MOE requirement. The Department is currently monitoring the level of expenditures across the entire Alcohol and Other Drug System of Care to ensure that revenue levels are not compromised.

The amount of the SAPT block grant has remained the same for the past several years. In recent years the Department has not used the entire amount of the grant, rolling over the unused portion for future years. Due to increased costs and increased services the requested 2015-2016 Proposed Budget includes the use of the entire grant amount with no rollover projected.

The Department anticipates presenting the MHSA Annual Update to the Board of Supervisors in June 2015, which will include the creation of a new Full Service Partnership (FSP) providing intensive services to individuals with co-occurring substance use and mental health issues. The new FSP will be located on site at Stanislaus Recovery Center and will work closely with the Center's currently residential and out-patient programs.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

The Department is requesting to add one new block-budgeted Clinical Services Technician II position in the Stanislaus Recovery Center's Co-Occurring Treatment program to convert an extra-help position working over 30 hours per week to full-time.

Total current authorized positions— 26

### **Final Budget**

There are no requested changes to the current level of staffing.

Total current authorized positions— 27

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$2,563,543 be approved for Behavioral Health and Recovery Services – Stanislaus Recovery Center, funded from \$2,563,543 in estimated departmental revenue.

It is also recommended to add one new block-budgeted Clinical Services Technician II position.

Total recommended authorized positions— 27

### **Final Budget**

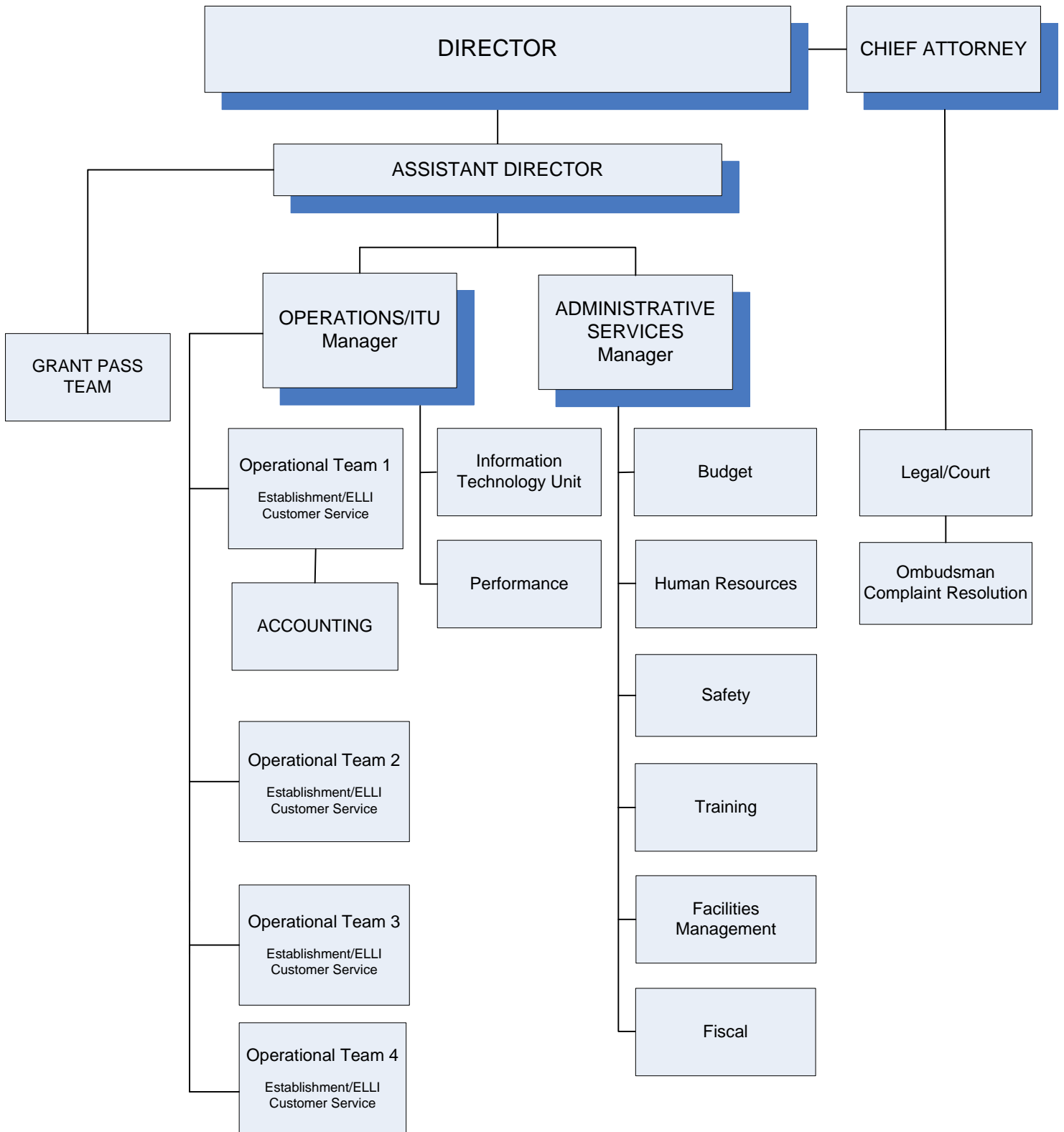
The Department is requesting to replace the carpeting in the dining room of the Stanislaus Recovery Center with wood plank flooring. The estimated cost of the replacement flooring is \$25,000. It is recommended to increase appropriations in Fixed Assets and estimated revenue by \$25,000, funded from the use of additional Substance Abuse Prevention and Treatment block grant funds currently within deferred revenue.

The department requests for Final Budget are recommended in full. It is recommended that a budget of \$2,588,543 be approved for Behavioral Health and Recovery Services – Stanislaus Recovery Center, funded from \$2,588,543 in estimated departmental revenue.

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 27

# STANISLAUS COUNTY CHILD SUPPORT SERVICES



Revised April 2015

**STANISLAUS COUNTY, CALIFORNIA  
Fiscal Year 2015-2016**



**HUMAN SERVICES/PUBLIC PROTECTION  
Judicial**

**CHILD SUPPORT SERVICES  
Tamara Thomas,  
Director**

**BUDGET AT A GLANCE**

Gross Costs	\$15,879,686
Total Revenue	\$15,879,686
Fund Balance/Retained Earnings	\$0
<b>Net County Cost</b>	<b>\$0</b>
Total Recommended Staffing	162
% Funded by Local Discretionary Funds	0.0%

**MISSION STATEMENT**

To establish and enforce paternity and support orders, in compliance with Federal and State law, while providing the excellent level of service our customers expect and require.

**ACCOMPLISHMENTS AND OBJECTIVES**

Each parent has an obligation to provide financial support for their children. To this end, the Department of Child Support Services continues to focus the operational priorities on core services to ensure support for families is obtained. By providing these services, the Department is able to assist families as they move toward or continue to maintain self-sufficiency, thereby reducing the number of families relying upon other County public assistance programs or similar services.

The Accomplishments of 2014-2015 and Objectives for the 2015-2016 Fiscal Year for the Department of Child Support Services include:

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS	FISCAL YEAR 2015-2016 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Expect to exceed collection and distribution of \$48,000,000 of child support to families</li> <li>◆ Expect to exceed 65.2% of current court ordered support</li> <li>◆ Expect to exceed in obtaining a support order on 95.6% of cases</li> <li>◆ Expect to meet collections of 63.7% of cases with an arrears balance</li> <li>◆ Expanded convenient user friendly payment options to customers by implementing MoneyGram</li> <li>◆ Instituted an internal training team in order to facilitate optimal customer service</li> <li>◆ Collected \$3.49 for every dollar spent on the program</li> <li>◆ Ranked overall 15<sup>th</sup> for performance among all 51 counties and regionalized counties in California</li> <li>◆ Awarded the 2014 Western Interstate Child Support Enforcement Council 2014 Most Improved Program Award</li> </ul>	<ul style="list-style-type: none"> <li>◆ Maintain collection and distribution at \$48,250,000 of child support to families</li> <li>◆ Collect 66.2% of current court ordered support</li> <li>◆ Continue to obtain a support order on 95.6% of cases</li> <li>◆ Meet the State required collection to cost ratio</li> <li>◆ Actively participate with other agencies in the countywide Focus on Prevention in the area of Strengthening Families</li> <li>◆ Reduce the number of days it takes from case opening to when the first payment is sent to families</li> </ul>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**



**HUMAN SERVICES/PUBLIC PROTECTION**  
**Judicial**

**CHILD SUPPORT SERVICES**

Budget Unit 1071 0240000  
 Special Revenue Fund

**SERVICES PROVIDED**

The major services provided by the Department of Child Support Services (DCSS) are the collection and distribution of child support, location of parents and employers, establishment of paternity and child support orders, enforcement of child support orders; legal representation of the County in child support matters, establishment and enforcement of medical support; and child support services for cases when a parent resides out of State.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund/retained earnings balance of \$ 1,578,676 compared to the July 1, 2014 positive balance of \$ 1,570,899.

As of July 1, 2015, this fund had a positive cash balance of \$ 1,584,667 compared to the July 1, 2014 positive balance of \$ 1,651,678. The decrease in cash and fund balance is due to the timing of state reimbursements. There is no significant variance between cash and fund balance.

<b>Child Support Services</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$22,179	\$19,962	\$25,000	\$0	\$25,000
Intergovernmental Revenue	\$14,293,909	\$14,070,619	\$15,854,686	\$0	\$15,854,686
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$1,072	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$14,316,088</b>	<b>\$14,091,653</b>	<b>\$15,879,686</b>	<b>\$0</b>	<b>\$15,879,686</b>
Salaries and Benefits	\$11,569,624	\$11,545,506	\$13,015,081	\$0	\$13,015,081
Services and Supplies	\$1,085,519	\$1,024,525	\$1,230,481	\$0	\$1,230,481
Other Charges	\$1,116,196	\$1,453,024	\$1,634,124	\$0	\$1,634,124
Fixed Assets					
Equipment	\$94,707	\$48,144	\$0	\$0	\$0
Other Financial Uses	\$359,876	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$14,225,922</b>	<b>\$14,071,199</b>	<b>\$15,879,686</b>	<b>\$0</b>	<b>\$15,879,686</b>
Fund Balance	(\$90,166)	(\$20,454)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\* Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department can maintain services at levels similar to previous years. The Governor's State of California Budget for Fiscal Year 2015-2016 provides for continued flat funding for the Child Support Program. Funding levels for the Stanislaus County Department of Child Support Services will remain similar to the last budget year. Increased salary and benefit costs in the upcoming year, combined with funding reserved at the State level for a Call Center shared services agreement, have a net impact of overall decreased funding. The Department expects to receive \$14,674,768 in administrative funding and \$590,641 in Electronic Data Processing, Maintenance, and Operations (EDP, M&O) funding. At the current level, the local EDP, M&O funding remains reduced at approximately 56% of the Fiscal Year 2011-2012 levels. These levels continue a trajectory statewide of child support agencies receiving either flat or reduced funding over the past eight consecutive years.

For Fiscal Year 2015-2016, the Revenue Stabilization Funds, included within the child support funding remain intact with the Stanislaus share being \$350,829. Stanislaus County Community Services Agency (CSA) will continue to receive the county share of recoupment collections. During the first eight months of Fiscal Year 2014-2015, CSA received approximately \$268,000 for the county share of recoupment.

Although estimated revenue remains constant, increased costs related to employee salaries and benefits, and routine costs of doing business have a net effect over time of reduced funding for the Child Support program. The Department has, in recent years, relied on attrition for cost-savings by deleting vacant positions in order to absorb increasing costs. The Department has balanced the Fiscal Year 2015-2016 budget by assuming several positions will need to be left vacant. As a result, service levels and service delivery may be negatively impacted if unforeseen expenses require additional positions to be left vacant. The Department has had an ongoing shared services agreement for call center services with another local child support agency, which will be entering its final year in Fiscal Year 2015-2016. The Department anticipates that with the ending of this agreement, revenue will be restored by the State to pre-agreement levels. The Department closely monitors the budgetary situation via a three-year planning tool, reassesses, and makes changes as needed throughout the year. This reassessment ensures that high quality customer service levels are sustained as a continual priority.

The Department continues to allocate resources to maintain current levels of mandated services, with its primary focus being on the collection and distribution of child support, and the services necessary to enforce orders efficiently. Building on staff's greater understanding of performance-driven goals, due to enhanced education in previous years, the conversation within the Department is focusing now on implementing strategies and tactics contained in the Department's Performance Management Plan (PMP) that dovetail with the California Department of Child Support's Strategic Plan. Recognizing that the needs of the families we serve continue to change dramatically, and adopting an overarching theme of supporting children by strengthening parental responsibilities, the new State Strategic Plan seeks to achieve a common vision where children can rely on their parents for the financial, emotional, and medical support they need. The focus of the Strategic Plan therefore is to increase consistent and reliable payments while promoting and sustaining excellent customer service. The Department's PMP lays out the Department's objectives, strategies and roadmaps specifically supporting the goals within the State Strategic Plan. A few examples of these strategies and supporting tactics include ongoing participation in parent leadership workgroup meetings within the Strengthening Families framework; expansion of outreach activities with El Concilio and in local high schools; contacting customers at the onset of case opening to expedite timeframes; and training staff to facilitate more mutually agreed-upon orders. Data collection and analysis play a key role in supporting the PMP. Data is reviewed on a continual basis to assist caseworkers with the development of customized approaches to casework. The PMP drives performance within the Department, with progress update meetings held between the State and the Department every three months. Improved performance ultimately balances the benefits to families through increased and consistent payments, and caring customer service which increases engagement between parents and children they support.

Federal Performance Management statistics as provided by the California Department of Child Support Services demonstrate Stanislaus' recent successes. As of September 2014, Stanislaus County DCSS received an overall ranking of 15 out of 51 counties and regionalized counties. The ranking is calculated by measuring each local agency's outcomes of the core functions within Child Support: establishing paternity, establishing support orders, collecting current child support and arrears for



families, and cost efficiency – as measured by the collections to cost ratio. During this past year, Stanislaus DCSS collected \$3.49 for every dollar spent on the program. Stanislaus County was also awarded the Western Interstate Child Support Enforcement Councils' Most Improved Program Award in October 2014. Emphasis on the aforementioned Performance Management Plan will result in greater successes for the parents and children served by the program.

The State Strategic Plan fully supports the Federal Family-Centered direction from the Department of Health and Human Services Office of Child Support Enforcement (OCSE). This family or client centered approach promotes initiatives on Healthy Family Relationships; Economic Stability; Engagement of Fathers from Birth; Child Support Prevention; Family Violence Collaboration; and Health Care Coverage. With the Child Support program assisting 40 percent of all low income families, this family centered approach, based on the premise that children need economic stability, and both parents in their lives in a co-parenting framework will have positive impacts on families by providing easy access to resources through collaboration of agencies.

The Family-Services Centered approach for child support enforcement is illustrated as follows:



The Department continues to collaborate with many local agencies to assist parents participating in the Administration of Children and Families, Office of Child Support Enforcement's Non-Custodial Parent Employment Demonstration Project Grant (CSPED). The grant project, locally known as the Pathways to Self-Sufficiency (PASS) project, is a collaborative effort between County agencies and local non-governmental organizations. The project, in its third year, has strengthened partnerships between DCSS and Alliance Worknet, the Stanislaus County Superior Court, The Center for Human Services, and Haven Women's Center as they have all worked together to support a holistic approach to assisting the parent.

Alliance Worknet provides support to grant participants (unemployed parents who owe child support) by providing direct, individualized assistance with job search, job placement, and job retention services. As enrollment for services has increased, grant funds have been allocated to Alliance Worknet in order to accommodate the caseload growth. DCSS works closely also with the Center for Human Services whose staff facilitates the parenting classes for grant participants. Parenting classes are now being held twice a week to allow participants some flexibility in attending when having obtained employment. The partnership with Haven Women's Center of Stanislaus has provided domestic violence screening training to all DCSS staff in March and April 2015. The PASS project has enrolled 825 parents, several of whom have already received and accepted job offers within the county. Stanislaus County is one of eight grantees across the country that was awarded the grant. The PASS program will enroll 1,500 total enrollees over the course of the grant study.

Collaborative efforts between the DCSS and the Stanislaus County Superior Courts continue for both the PASS project along with the creation of newer initiatives for department wide performance. The Department and the Superior Court have effectively worked together to create a specialized PASS calendar just for grant participants. This specialized calendar ensures that grant participants are receiving enhanced program services by setting aside a dedicated time for participants to have their support matters heard in court. Grant participants are generally able to access required court services more quickly and are getting more holistic service delivery for the family unit. The collaboration with the Superior Court has also included a specialized arrears calendar to specifically address the issues associated with long term delinquency in payment of support. Additionally, the Department continues to partner with the Superior Court to promote innovation and the use of technology in the courtroom for a more efficient delivery of justice. The IV-D child support department continues to be the leader in reducing the use of paper in the courtrooms by creating electronic orders on tablets and using imaged documents in lieu of paper.

The Department will continue partnering in Fiscal Year 2015-2016 with the Stanislaus County Probation Office to jointly work on shared participant cases. The inclusion of a Deputy Probation Officer working on child support cases in which a participant is on probation has had many valuable outcomes, including collections from parents who would otherwise not engage with Child Support, as well as reinforcing the importance of complying with all court orders as a term of probation.

DCSS will continue to work with the Modesto Nuts baseball team to broadcast information regarding the availability of child support services and to share the message of the importance of a father's role in the emotional and financial well-being of a child. The Child Support-Modesto Nuts partnership has received nationwide attention and has become a program benchmarked by other child support agencies. This year, a video-taped public service announcement will be played during home-games, which features several Child Support Services employees expressing their commitment to the Child Support program and their dedication to serving our customers. The Outreach Team within DCSS has been augmented with more staffing resources dedicated to outreach efforts in our community. DCSS continues to give presentations at local high schools to speak with youth about the financial responsibilities that being a parent requires

The Department has made enhanced customer service a significant and primary focus over the past few years. Training opportunities were provided to staff to promote growth in the areas of open dialog when dealing with stressful situations, negotiating, and understanding customer needs. All staff has been trained to effectively communicate when strong emotions, high stakes, and opposing opinions are present. All supervisory staff has received training which prepares them to positively influence the outcome of their interaction with others by the way in which they engage with others, especially our customers. Additionally, staff continues to use the curriculum provided by 'Call Center Learning Solutions/Customer Care' training during which they learned about the SCORE communication process – Sincerely Listen, Care and Connect, Open the Door with Questions, Resolve and Recommend, and Effectively End the contact. All are proving to be effective tools. An internal Training Team has been reinstated in order to provide regular refresher training and to prepare new employees to efficiently and effectively contribute to the successes of the Department. Consistent training supports workforce planning efforts and enables the Department to continue providing consistent levels of service. It will also support the Department's needs as retirements in key positions are anticipated over the next three years.

Looking ahead, the Federal Office of Child Support Enforcement recently released a recommendation for New Proposed Rule Making related to child support funding and program enhancement. The direction of future child support program and work activity is expected to provide more flexibility to State IV-D programs when in the best interest of the family, in support of the family-centered services model. Fatherhood programs, employment services, and parenting time activities are a few of the services being recommended should a state child support agency choose the option of funding and providing services. While the Department cannot currently directly pay for these activities, it can partner with agencies that can. As a result, the Department is engaged in discussions with the Community Services Agency to develop ways of supporting a fatherhood initiative in Stanislaus County. Benchmarking the 'All Dads Matter' program in Merced County, the intent is to replicate a similar model in Stanislaus County. This effort ties strongly with the Department's vision of helping parents assume responsibility for the economic and social well-being of their children. DCSS serves one of the largest populations of

fathers in the county and is in a beneficial position to be an active participant in partnering for fatherhood services.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

The Department is requesting to reclassify downward one vacant Accounting Technician position to Account Clerk III. As a result of payment processing becoming more automated, the Department has a greater need for additional clerical accounting support. The position will be responsible for assisting customers with their financial questions related to billing and payments. The reclassification downward will provide the most appropriate classification for the Department based on the responsibilities and duties of the position.

Total current authorized positions—162

### **Final Budget**

There are no requested changes to the current level of staffing.

Total current authorized positions—162

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$15,879,686 be approved for Child Support Services, funded from \$15,879,686 in estimated department revenue.

It is also recommended to reclassify downward one Accounting Technician position to an Account Clerk III position.

Total recommended authorized positions—162

### **Final Budget**

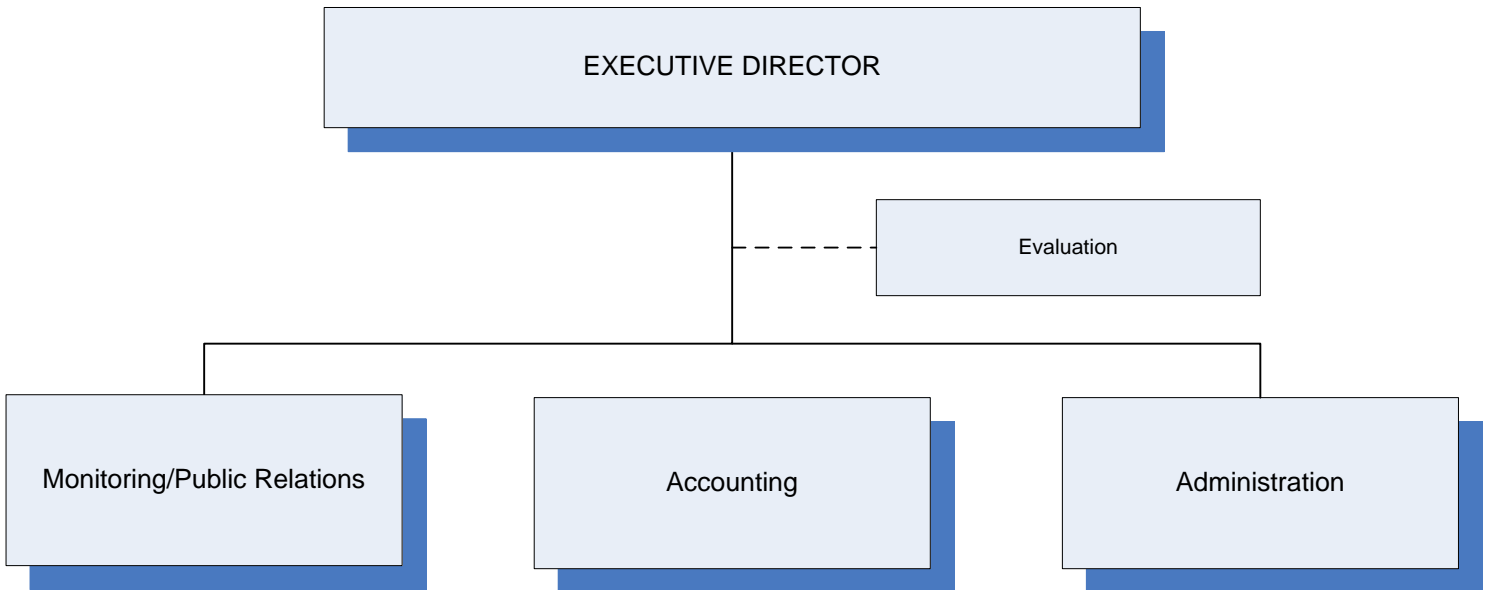
There are no recommended changes in funding to this budget.

There are no recommended changes to the current level of staffing.

Total recommended authorized positions—162

**STANISLAUS COUNTY  
CHILDREN AND FAMILIES COMMISSION**

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**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**  
**FISCAL GENERAL SERVICES**  
**Other General**



**CHILDREN AND FAMILIES**  
**COMMISSION—PROPOSITION 10**  
**John Sims, Director**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$7,287,186
Total Revenue	\$5,179,533
Fund Balance/Retained Earnings	<u>\$2,107,653</u>
<b>Net County Cost</b>	<b>\$0</b>
Total Recommended Staffing	5
% Funded by Local Discretionary Funds	0.0%

**NOTE**

This budget is included in the proposed budget for information purposes as well as to meet the Governmental Accounting Standard Board requirements. The Stanislaus County Children and Families Commission has independent jurisdiction over planning and funding decisions separate from the Stanislaus County Board of Supervisors.

**MISSION STATEMENT**

Promoting the development and well-being of children ages 0-5.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2014-2015 and Objectives for the 2015-2016 Fiscal Year for the Children and Families Commission include:

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS	FISCAL YEAR 2015-2016 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Implemented the narrowed program focus of Year Three listed in the 2012-2014 Strategic Plan.</li> <li>◆ Developed and adopted a 2015-2017 Strategic Plan.</li> <li>◆ 8,974 children’s families received family support services through countywide Family Resource Centers and other programs.</li> <li>◆ 2,147 children’s families received more intensive support services focused on improving child abuse factors.</li> <li>◆ 418 children 0-5 and pregnant women who did not have access to health care received medical attention through an interim health care program.</li> <li>◆ 363 pregnant women and children 0-5 who did not have health insurance were enrolled in a health coverage plan.</li> <li>◆ 1,377 children 0-5 were screened for educational developmental issues and 252 were referred for further assessment or services.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Implement Year One of the 2015-2017 Strategic Plan.</li> <li>◆ Maintain positive trends in the reduction of repeat child maltreatment reports.</li> <li>◆ Increase the number of children who are cognitively, socially, and behaviorally ready to enter school.</li> <li>◆ Maintain access and maximize utilization of children’s preventative and ongoing health care.</li> <li>◆ Increase the number of healthy births from high risk pregnancies.</li> </ul>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**  
**FISCAL GENERAL SERVICES**  
**Other General**

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**CHILDREN AND FAMILIES**  
**COMMISSION—PROPOSITION 10**

Budget Unit 1755 0016140  
Special Revenue Fund

**SERVICES PROVIDED**

The Stanislaus County Children and Families Commission promotes the development of countywide integrated and comprehensive services that enhance the intellectual, social, emotional, and physical development of children 0 through age 5. Integrated services include health care, quality childcare, parental education, and effective prevention services. Services are provided on a community-by-community basis and directed to families and their children (prenatal through five years of age). The Commission ensures that services are organized to maximize the community's resources and are designed to produce measurable results.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$ 10,228,504 compared to the July 1, 2014 positive balance of \$ 11,792,222. This decrease is due to the Commission's plan to spend down its fund balance reserves until six months of anticipated revenue remain. The vast majority of Commission revenues are generated from a \$.50 per pack tax on tobacco products that is collected by the State of California and distributed to California's 58 counties based on live births in each county. In the future, it is expected that revenue will further decline due to fewer smokers using tobacco products.

As of July 1, 2015, this fund had a positive cash balance of \$10,749,245 compared to the July 1, 2014 positive balance of \$11,274,563. Cash is tracking similar to fund balance.

<b>Children and Families Commission</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$106,927	\$94,106	\$84,821	\$0	\$84,821
Intergovernmental Revenue	\$5,466,446	\$4,812,683	\$5,094,712	\$0	\$5,094,712
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$32,912	\$63	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$5,606,285</b>	<b>\$4,906,852</b>	<b>\$5,179,533</b>	<b>\$0</b>	<b>\$5,179,533</b>
Salaries and Benefits	\$421,085	\$470,089	\$522,326	\$0	\$522,326
Services and Supplies	\$3,153,740	\$3,175,075	\$3,702,897	\$0	\$3,702,897
Other Charges	\$2,818,258	\$2,825,406	\$3,061,963	\$0	\$3,061,963
Fixed Assets					
Equipment	\$8,095	\$0	\$0	\$0	\$0
Other Financing Uses	\$13,545	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,414,723</b>	<b>\$6,470,570</b>	<b>\$7,287,186</b>	<b>\$0</b>	<b>\$7,287,186</b>
Fund Balance	\$808,438	\$1,563,718	\$2,107,653	\$0	\$2,107,653
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\* Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the requested level of funding, the Department can provide \$6 million of funding for 23 contracts in the community. Funding will support the following core services: behavioral and mental health, community resource and referral, targeted intensive parent support, early education for children, health access, oral health education, prenatal care and safety education. The balance of projected costs, approximately \$1.2 million is dedicated to support operating expenses. With no changes in State law, it is projected this level of funding can be provided over the next four years.

## STAFFING IMPACTS

### Adopted Proposed Budget

There were no requested changes to the current level of staffing.

Total current authorized positions—5

### Final Budget

There are no requested changes to the current level of staffing.

Total current authorized positions—5

## BUDGET RECOMMENDATIONS

### Adopted Proposed Budget

It is recommended that a budget of \$7,287,186 be approved for Children and Families Commission. This budget is funded from \$5,179,533 in estimated department revenue and \$2,107,653 of departmental fund balance.

There are no recommended changes to the current level of staffing.

Total recommended authorized positions—5

**Final Budget**

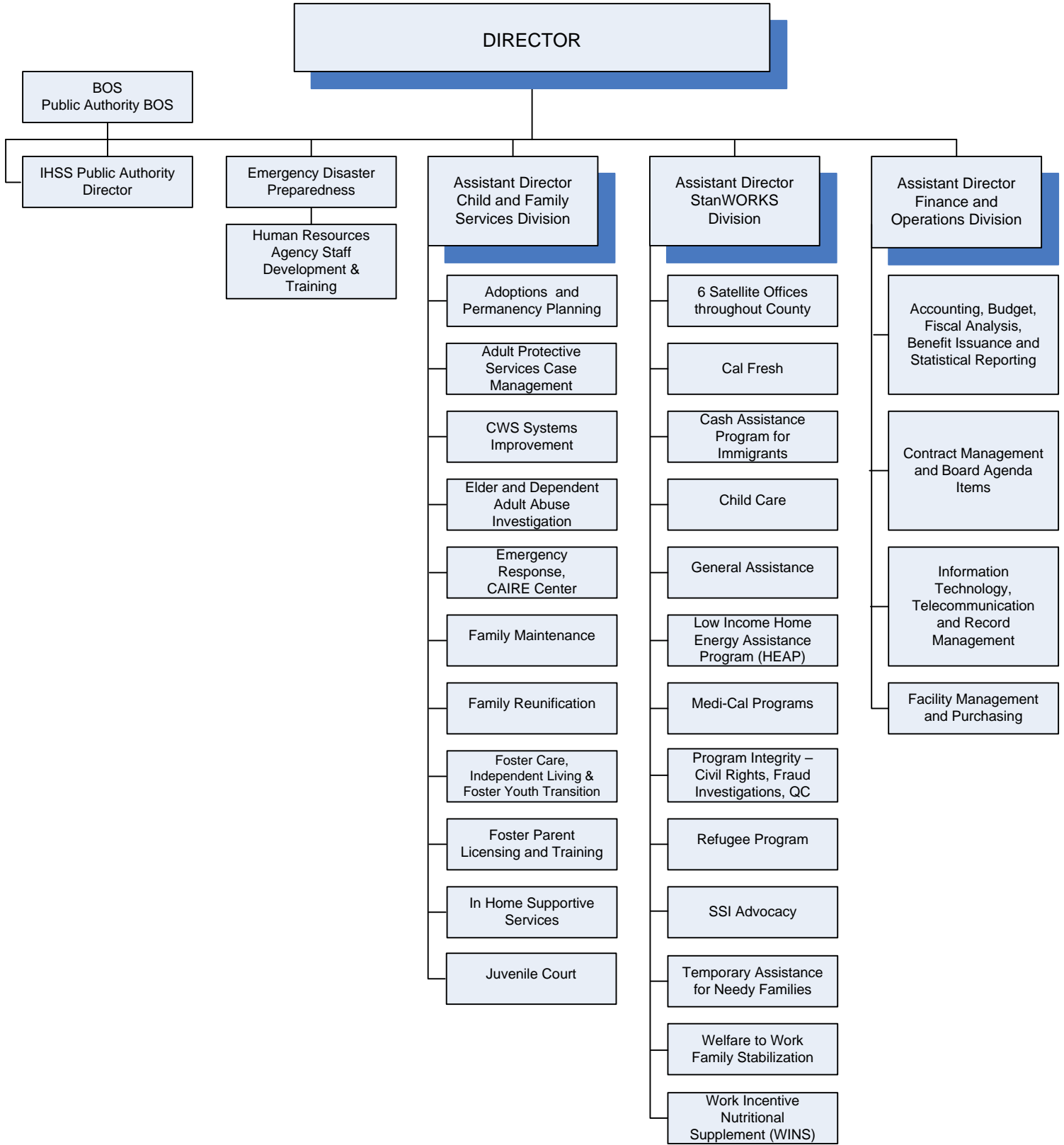
There are no recommended changes in funding to this budget.

There are no recommended changes to the current level of staffing.

Total recommended authorized positions—5



# STANISLAUS COUNTY COMMUNITY SERVICES AGENCY





**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY**  
**Kathryn Harwell, Director**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$325,039,348
Total Revenue	\$315,553,956
Fund Balance/Retained Earnings	(\$29,048)
<b>Net County Cost</b>	<b>\$9,514,440</b>
Total Recommended Staffing	1,068
% Funded by Local Discretionary Funds	2.9%

**MISSION STATEMENT**

CSA serves our community by protecting children and adults and assisting families towards independence and self-sufficiency. The vision of the Department is for Safe, Healthy, and Thriving Communities.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Community Services Agency's accomplishments and objectives align directly to the Agency's strategic direction and are guided by strategic priorities. These priorities include, but are not limited to: protecting children and adults from abuse and neglect; providing access, services and support for basic needs of living; promoting personal responsibility and self-sufficiency; providing excellent customer service; practicing program and agency integrity; and promoting effective business strategies.

The Accomplishments of 2014-2015 and Objectives for the 2015-2016 Fiscal Year for the Community Services Agency include:

<b>FISCAL YEAR 2014-2015 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2015-2016 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Strengthened protective services for children through continued implementation of Katie A mental health services focused on the Strengthening Families Framework, as well as increased public awareness related to Commercially Sexually exploited child victims. The Katie A. mental health services implementation is on-going; a provider was selected in January 2015 to implement the Child and Family Team (CFT) process and to implement Intensive Care Coordination (ICC) and Intensive Home Based Services (IHBS). Over 100 sub-class members will have an initial CFT and a follow up CFT every 90 days or when needed by the families once the process is fully implemented. Other activities include: a Trauma-Informed Practice and Care orientation for community partners and Trauma-Informed Practice training for CWS staff. The Department has organized a stakeholder's group to develop an investigation protocol and services for youth</li> </ul>	<ul style="list-style-type: none"> <li>◆ Provide a customer focused culture that supports self-reliance and is responsive to the needs of the community.</li> <li>◆ Encourage and expand community partnerships and collaboration opportunities.</li> <li>◆ Enhance operational efficiencies and effectiveness through innovation and continuous service delivery improvement.</li> <li>◆ Encourage and support the Strengthening Families Framework.</li> <li>◆ Support a healthy, diverse and engaged workforce.</li> <li>◆ Enhance financial management practices to maximize funding and ensure program sustainability.</li> </ul>

**FISCAL YEAR 2014-2015  
ACCOMPLISHMENTS**

**FISCAL YEAR 2015-2016  
OBJECTIVES**

and families involved in Commercially Sexually Exploited Children (CSEC). The Agency is also focused on training for the community, staff and foster youth. The Department has partnered with Without Permission, a non-profit organization focused on supporting Human Trafficking victims and bringing awareness to the issues, and continues to respond to CSEC referrals to provide strength based assessments and needed services to victims and their families. The Child Abuse Prevention Council (CAPC) held a community forum and will be focusing on three areas: policy, professional development, and parent partnership. These three groups have defined their goals and are working towards completing them.

- ◆ Increased the opportunity for Welfare to Work (WTW) customers to become self-sufficient through expanded subsidized employment opportunities and the implementation of Family Stabilization. The passage of AB 74 provided additional funding allocation for private or public sector subsidized employment in Fiscal Year 2013-2014 called Expanded Subsidized Employment (ESE) services. ESE provides participants with the opportunity to gain valuable work experience, practice work behavior, and enhance job skills to prepare the participant for employment. In partnership with Alliance Worknet a plan was created to increase customer participation in the program. During Fiscal Year 2014-2015 an average of 218 customers participated in the Subsidized Employment/ESE program, a 15% increase from Fiscal Year 2013-2014. The Department implemented Family Stabilization which was part of AB 74. Family Stabilization changes service delivery for families by providing intensive case management and services to families with multiple barriers. By the second quarter, WTW provided Family Stabilization to 147 families.
- ◆ Improved access to health care benefits and nutrition through Medi-Cal outreach and CalFresh horizontal integration. In the first six months of Fiscal Year 2014-2015, Medi-Cal enrollment increased by 58%. During this same period, CalFresh enrollment increased by 1.3%. Horizontal integration

**FISCAL YEAR 2014-2015  
ACCOMPLISHMENTS**

**FISCAL YEAR 2015-2016  
OBJECTIVES**

has not yet been formally implemented.

- ◆ Ensured Quality Assurance and Customer Services in In-Home Supportive Services (IHSS) while implementing new Fair Labor Standards Law changes related to overtime for in-home care providers. On October 27, 2014, California Department of Social Services (CDSS) Quality Assurance (QA) Division performed an assessment of the Department's Quality Assurance process. A favorable review of QA Activities was received as well as an award for seven years of timely reassessments of 90% or greater (State standard is 80%). CDSS QA reviewed the Program Integrity Efforts and indicated the County's efforts met the State standards. The State also noted a "best practice" for the County. The Department has developed a QA tracking/flow sheet to indicate the date the case was reviewed, any QA findings, social worker review and concurrence or exception with QA actions. On January 14, 2015, US District Court in Washington D.C. ruled that the Department of Labor (DOL) changes to Fair Labor Standards Act exceeded the Department's authority and invalidated the DOL's actions. Overtime, Travel Time and Additional Wait Time will not be implemented at this time. DOL has 60 days to appeal the Court's ruling. The California Department of Social Services has instructed Counties to use the existing program rules established prior to DOL's actions (no overtime).
- ◆ On February 12, 2015, the County issued a Request for Proposals for an Operations Analyst and Facility Programmer for the Community Services Facility Master Planning Project. Proposals have been received and evaluated, and a recommendation will be presented to the Board of Supervisors during Spring, 2015.
- ◆ Implemented a workforce development strategy focused on staff recruitment and retention to ensure a healthy, diverse and engaged workforce. This past year the Department has focused on streamlining the two largest recruitments in order to have candidates available when vacancies occur. Social Worker IV and Social worker IV Trainee are continuous recruitments and the Department interviews candidates and makes selection and job offers on a monthly basis. The Family Services Specialist (FSS)

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS	FISCAL YEAR 2015-2016 OBJECTIVES
I/II recruitment is now calendared for the year with time allowed for the recruitment process and backgrounds.	

**BUDGETS WITHIN THE COMMUNITY SERVICES AGENCY INCLUDE:**

- ◆ Services and Support
- ◆ County Children's Fund
- ◆ General Assistance
- ◆ IHSS Public Authority-Administration
- ◆ IHSS Public Authority-Benefits
- ◆ IHSS Provider Wages
- ◆ Integrated Children's Services
- ◆ Public Economic Assistance

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**

**HUMAN SERVICES**  
**Administration**



**COMMUNITY SERVICES AGENCY—SERVICES AND SUPPORT**

Budget Unit 1631 0045050  
Special Revenue Fund

**SERVICES PROVIDED**

The Community Services Agency (CSA) operates approximately 72 social welfare programs providing assistance, direct client services and support for the benefit of the community:

1. Social Services (Child Welfare/Child Protective Services, Adult Protective Services/In-Home Supportive Services);
2. CalWORKs (Temporary Assistance to Needy Families, Employment Services, Welfare Fraud Prevention and Investigation);
3. Other Public Welfare Assistance (CalFresh, Medi-Cal, Foster Care, Adoptions and General Assistance); and
4. Child Care (Subsidized Child Care Stages 1, 2, 3).

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$ 165,994 compared to the July 1, 2014 positive balance of \$96,514. This increase is partially due to post closing entries reducing the Auditor's Office cost applied plan (CAP) account expenditures by \$40,531 and other small differences account for the remainder of the variance. The Department will be preparing post-closing entries to reflect a closing fund balance of \$125,450: \$25,450 in Imprest Cash and \$100,000 reserve, in anticipation of Fiscal Year 2014-2015 post-closing accounting adjustments to record expenses in the period they occurred.

As of July 1, 2015, this fund had a positive cash balance of \$3,675,197 compared to the July 1, 2014 negative balance of \$1,000,010. The increase is due to timing differences in deferred revenues advanced from the State for cash advances, cash reimbursements, and actual incurred costs. The difference between the cash and fund balance is due to non-cash items listed on the balance sheet such as deferred revenue, accounts receivable and accounts payable. These accounts are needed to reflect timing differences caused by cash-basis claiming rules.

<b>CSA - Services and Support</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$76,848	\$78,653	\$78,653	\$0	\$78,653
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$374	\$534	\$0	\$0	\$0
Intergovernmental Revenue	\$111,036,598	\$117,785,186	\$141,355,276	\$0	\$141,355,276
Charges for Service	\$356,340	\$818,279	\$653,083	\$0	\$653,083
Miscellaneous Revenue	\$578,079	\$73,128	\$606,489	\$0	\$606,489
Other Financing Sources	\$1,001,323	\$1,492,901	\$244,422	\$0	\$244,422
<b>Total Revenue</b>	<b>\$113,049,562</b>	<b>\$120,248,681</b>	<b>\$142,937,923</b>	<b>\$0</b>	<b>\$142,937,923</b>
Salaries and Benefits	\$70,394,763	\$75,040,782	\$88,699,019	\$0	\$88,699,019
Services and Supplies	\$17,777,477	\$18,893,612	\$23,599,750	\$0	\$23,599,750
Other Charges	\$25,498,260	\$28,601,805	\$33,773,443	\$0	\$33,773,443
Fixed Assets					
Equipment	\$381,255	\$797,208	\$310,000	\$0	\$310,000
Other Financing Uses	\$2,207,829	\$186,622	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$116,259,584</b>	<b>\$123,520,029</b>	<b>\$146,382,212</b>	<b>\$0</b>	<b>\$146,382,212</b>
Fund Balance	(\$85,216)	(\$69,444)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,295,238</b>	<b>\$3,340,792</b>	<b>\$3,444,289</b>	<b>\$0</b>	<b>\$3,444,289</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

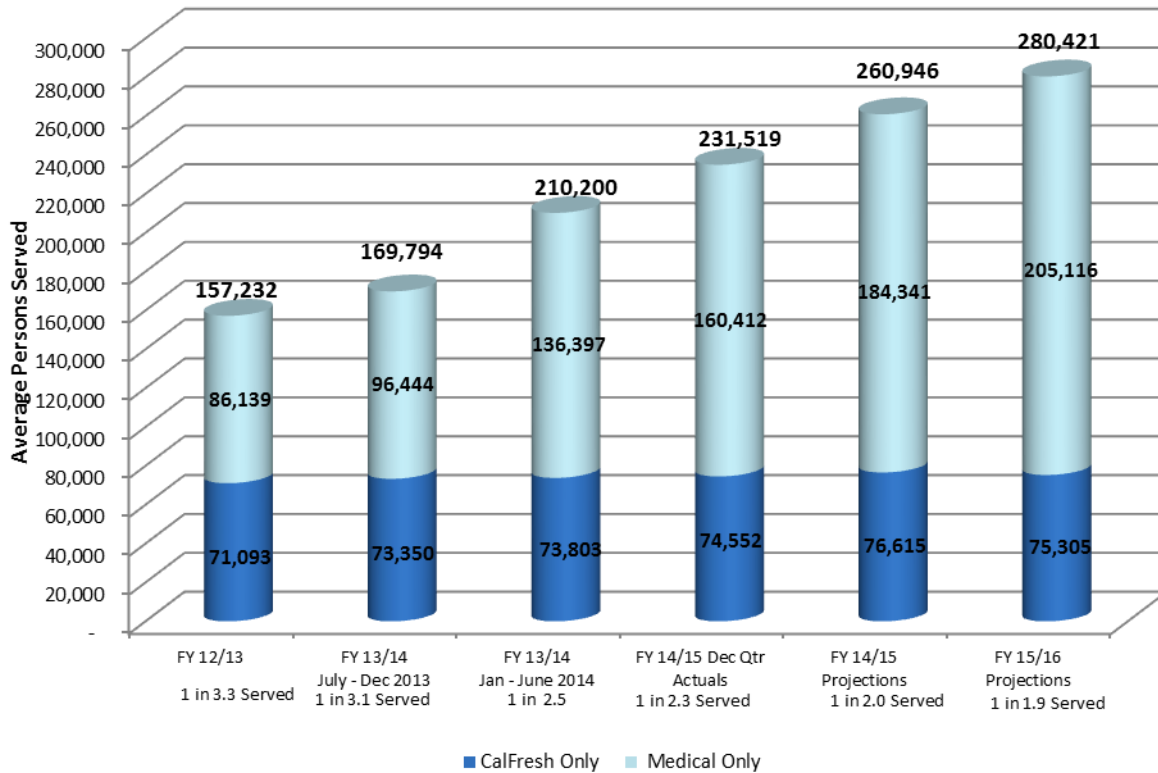
## PROGRAM DISCUSSION

At the proposed level of funding, the Department can maintain the current level of mandated social service programs for the projected number of cases and customers. Total proposed budget appropriations of \$146,382,212 are offset by estimated revenues of \$142,937,923 and a required County Match of \$3,444,289, the exact amount of General Fund base contribution.

The programs funded in this budget are either mandated programs with legislative Federal, State and County sharing ratios, legislated Maintenance of Effort (MOE) contributions, or 100% funded programs. The Department operates mandated Social Services programs and defines core services as activities in direct support of legal mandates, regulations and Board authorized commitments. Over 84% of the funding for these programs is linked to annual allocations; however, the Department has not yet received allocations for these programs as these are typically provided late in the month of August. Estimated program allocations are based on the Governor's 2015-2016 Proposed Budget released in January 2015 and current year known allocation projections. The County General Fund contribution is approximately 2.4% of the total CSA Services and Support budget.

As a result of Health Care Reform under the Affordable Care Act effective January 1, 2014, over 248,000 individuals now have access to health care and nutritional assistance as of February 2015. This represents one in 2.1 individuals residing in Stanislaus County. The number of individuals receiving Medi-Cal has increased by 37.8% and the number of individuals receiving CalFresh benefits (food stamps) has increased by 1.0%. This number is expected to continue to grow over the next year. The Department continues to partner with Behavioral Health and Recovery Services and the Health Services Agency in providing expanded access to health care in this community. Additionally, with the passage of Assembly Bill 109 and Assembly Bill 720, the Department is partnering with Probation and the Sheriff to enroll AB 109 offenders, individuals who are in custody and those being released from the County Jail.

### Increased Access to Health Care & Nutritional Assistance Health Care Reform Effective January 1, 2014

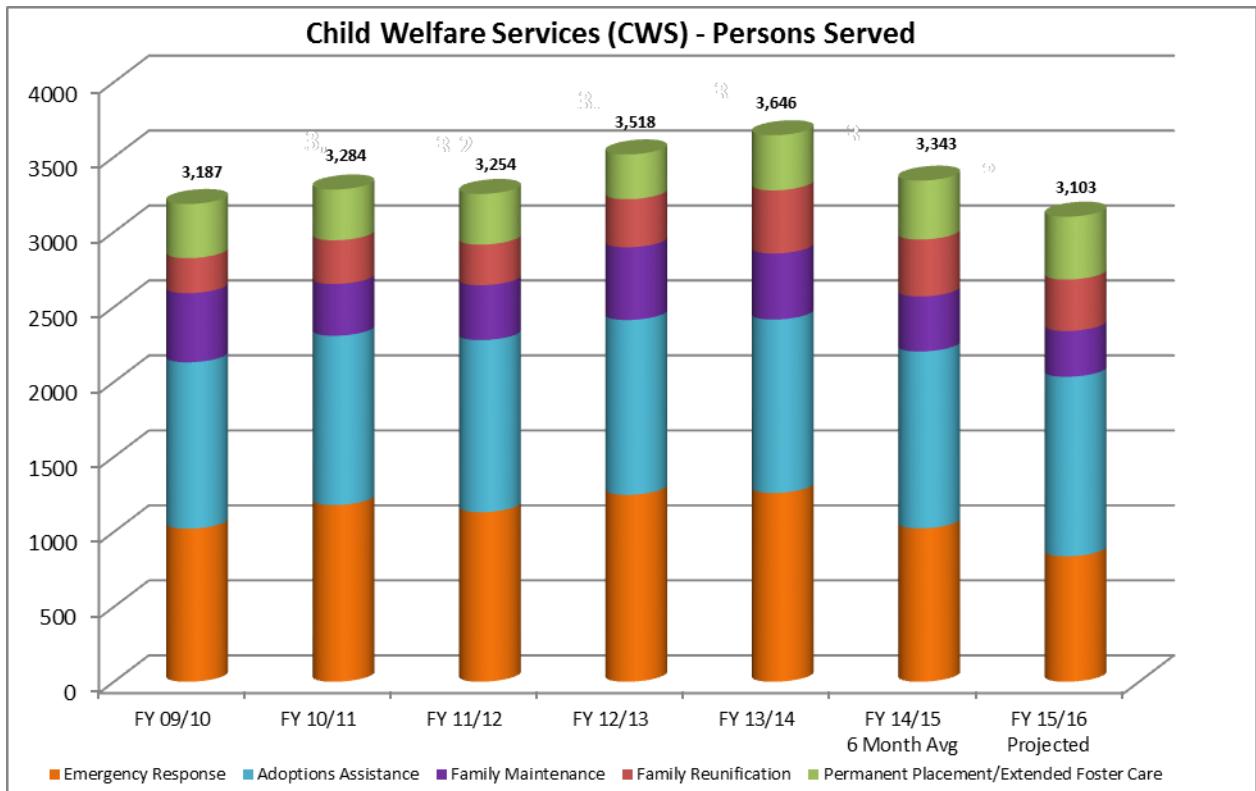


**Adult Services Programs** – The Department supports a variety of programs to provide a safety net for elders in the community, including the Adult Protective Services (APS) Program and In-Home Supportive Services (IHSS) Program. Adult Services Programs total approximately \$9.5 million in Fiscal Year 2015-2016 and protects elderly and dependent adults where there are issues of physical violence, sexual abuse, financial exploitation, abandonment and neglect. APS serves approximately 486 individuals per month.

The In-Home Supportive Services Program provides services to the elderly and disabled who need assistance to remain safely in their own home rather than alternative and costly long-term care facilities. The IHSS program provides in-home services to approximately 6,110 frail and/or elderly individuals per month. The IHSS case management allocation is projected at \$6.0 million in Fiscal Year 2015-2016.

**Child and Family Services Programs** – These programs provide an array of services essential to protection of our community’s most vulnerable children, victims of abuse and neglect. Child and Family Services Programs total approximately \$28.7 million in Fiscal Year 2015-2016. Programs within Child and Family Services include Child Welfare Services (CWS) Emergency Response, Family Maintenance, Court Staff, Family Reunification and Permanent Placement; Emancipated Youth; and Adoptions.





Child Welfare continues to experience an increase in foster care costs as a result of the very high supervision required by the children entering care. In addition to the population of children that experience abuse and neglect, the Department is responsible for youth whose parents “surrender” them to the Department due to specific behaviors that their caretakers are ill-equipped to manage. These youth can be a danger to themselves and their family and struggle with issues such as substance abuse, mental illness, and aggressive behavior. Wraparound, Intensive Family Maintenance services and the System Improvement Plan (SIP), approved by the Board of Supervisors January 27, 2015, are Foster Care prevention strategies that are planned to continue in Fiscal Year 2015-2016.

The *Katie A.* lawsuit settlement agreement involves the delivery of mental health services and other integrated services to children with an open child welfare case who are in foster care and have a mental health condition. Adult, Child and Family Services Division (ACFSD – Child Welfare) and Behavioral Health and Recovery Services (BHRS – Mental Health) began meeting in January 2013 to strategically plan for the expansion of Mental Health Services (as identified in the *Katie A.* lawsuit). As part of the joint efforts, Child Welfare and BHRS officially implemented the eligibility identification tool in January 2014. This tool identifies mental health needs and supports referral to BHRS for mental health assessments. Social workers in Family Reunification, Permanent Placement, and Family Maintenance complete both tools every six months and whenever there are behavior changes.

The Department will continue to leverage Child Welfare Services (CWS) allocation funding with contributions provided by the Child Abuse Interview Referral and Evaluation (CAIRE) Center in partnership with the Stanislaus Family Justice Center.

**StanWORKS Programs** – CalWORKs, CalFresh (Food Stamps) and Medi-Cal programs are administered within StanWORKs. These programs total approximately \$71.0 million in Fiscal Year 2015-2016. Stanislaus County continues to struggle with unemployment, although the rate has improved from 12.2% in December 2013 to 10.6% in December 2014. The large growth seen in the customer base during the economic decline has begun to slow; however, the number of families seeking health care and nutritional assistance has continued to rise overall.

- ◆ CalWORKs – This program has been relatively flat over the past three years with a total of 27,797 key program individuals receiving CalWORKs benefits. CalWORKs has experienced a 1.19% caseload decline, inclusive of the increase in safety net during the past year. It is

anticipated that a growing population, a slight appreciable growth in employment, and the expiration of unemployment benefits for those who have been out of work for a substantial period of time will further impact the caseload numbers.

- ◆ CalFresh – The growth in this program over the past three years is 13.26%. Although the program has experienced slow growth over the past year compared to the last several years, the most recent twelve month trend continues to reflect an increase of 1.01%. Continued growth in CalFresh is likely due to a growing population (new households, migration, etc.), the impact of Health Care Reform and horizontal integration (most households eligible for expanded Medi-Cal will also be eligible for CalFresh), as well as the potential need for services from parolees returned to Stanislaus County as part of the Community Corrections Partnership implemented in Fiscal Year 2012-2013.
- ◆ Medi-Cal – The three year growth trend for Medi-Cal is 95.9%. The most recent twelve month trend reflects an increase of 37.8%.
- ◆ Welfare to Work – This program helps economically disadvantaged families find work. In December 2014, 4,107 adults were enrolled in the Welfare to Work (WtW) program, representing a 2.85% increase over the past three years, while the most recent nine month trend reflects a decreased participation of 2.14%.
- ◆ Child Care – Child Care components include Stage 1, part of the CalWORKs program; and Stage 2, and Stage 3, financed by the California Department of Education. Over 70% of the Fiscal Year 2015-2016 child care budget, or \$5.9 million, is targeted for provider reimbursements to child care providers in the local community. There is no County cost associated with the Child Care programs. It is anticipated that child care funding will be increased during the fiscal year to meet WTW requirements for work participation. The Department will evaluate and report back to the Board with any specific changes to program services and/or funding.

As more information is shared with the counties, the Department will evaluate and report back to the Board with any specific changes to program services and/or funding.

### **Information Technology (IT)**

The Department's IT division provides automation support including programming, help desk functions and critical network support for Department computers while partnering with County Strategic Business Technology (SBT) to ensure safety and security of local information systems. Fixed assets totaling \$310,000 to support local automation and facility projects are requested as follows:

- ◆ IT Replacement of Aging Network Infrastructure \$235,000 – CSA's IT infrastructure includes a multitude of routers, switches, servers, and other network related hardware. Many of these devices are approaching eight or more years old. It is important that the most critical devices be replaced with newer and more reliable models from time to time to prevent unexpected network downtime. Replacement of these critical network pieces will take place over the next fiscal year.
- ◆ C-IV Yourself Kiosks \$15,000 – In an effort to reduce traffic in the main lobby the Department plans to place a C-IV Yourself Kiosk there. This may reduce lines and wait time as customers without access to computers at home would be able to use the kiosk to check their account status, preventing them from having to stand in line to accomplish the this task. In addition, the kiosk could help those with access to computers elsewhere learn how to accomplish the same tasks at home, as many customers are unaware of the service.
- ◆ External Facing Servers \$60,000 – To better serve employees and external customers, the Department needs to both receive and send information between people on the internet. For employee safety, an application is being developed to allow them to “check in” and “check out” while doing off-site visits. This would allow supervisors to quickly pinpoint where an employee was located if things go wrong. Another application would allow employees to view calendars in the field, allowing them to make appointments with customers on the spot instead of waiting until they return to the office to see what times are available. Customer applications could

include educational classes, filling out applications, surveys, etc. To accomplish this, external facing secured network servers are required.

#### **Consortium IV**

Oversight of multiple State-initiated projects remains integral to Department operations in Fiscal Year 2015-2016. The Department works in conjunction with the California Department of Social Services (CDSS) and the Office of Systems Integration in support of a variety of statewide automation projects, both new and ongoing. Key projects in the maintenance and operations (M & O) phase include the following:

- ◆ Consortium (C-IV) Statewide Automated Welfare Systems (SAWS) is the fully automated system for case management of public assistance and employment services programs. Total C-IV Project costs will be shared by the 39 participating counties. The Department's share of the C-IV Project Maintenance and Operations Budget equates to approximately \$5.8 million for Fiscal Year 2015-2016 and is funded through a special allocation from the California Department of Social Services. C-IV funding covers the implementation of various CalFresh ReFresh modernization proposals; Ad Hoc support; General Assistance/General Relief functionality; the cost of four staff assigned full-time to the project and one staff assigned for approximately 48 months tentatively ending December 2016, to the development of the Leaders Replacement System (LRS) project in Norwalk. LRS funding will be provided to support ongoing salaries, benefits and travel costs for the employee for the duration of the project and will be requested in future CSA budget submissions for the appropriate budget year. The C-IV Project County share of cost is estimated at \$406,645 for M & O costs, and is funded within the CalWORKs and CalFresh maintenance of effort (MOE) funds and Foster Care County cost as reflected in this budget.

#### **Vehicles**

The Community Services Agency has a total fleet of 78 vehicles; of those, 23 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. In cooperation with the General Services Agency Fleet Services, the Department is requesting to replace via lease four vehicles identified for replacement consideration in Fiscal Year 2015-2016. These vehicles are used throughout the Department for transportation of equipment, furnishings, bulky items, site and home visits, as well as client transportation.

#### **Facility Projects**

In Fiscal Year 2015-2016, the Department remains committed to providing access to public assistance and employment services at community outstations at the City of Hughson, West Modesto Collaborative, City of Turlock, West Side Service Center, and the East County Center. Growth in StanWORKs programs further supports the Department's short-term plan to maximize the existing space at the Community Services Facility (CSF). The additional programs and program growth rate are challenging to accommodate within the space available at the facility. In particular, the current location of the West Side Service Center does not include sufficient space for the functions offered there. These functions include StanWORKs programs offered by Community Services Agency, Alliance Worknet Job Club and Resource Center, and the Health Services Agency's Women, Infant, Children (WIC) Program. In addition, the Center for Human Services is interested in co-locating services on the West Side. The Department anticipates returning to the Board of Supervisors to pursue an alternate location for the West Side Service Center.

In addition, the Heating, Ventilation, and Air Conditioning (HVAC) units for the Community Services Facility have experienced numerous compressor failures and others may fail given the units have outlived their useful service life. To keep the units functioning, maintenance efforts and costs have been increasing. Due to failures of the compressors and the flattening of the condenser coil fins, cooling capacities are compromised. The air moving capacity of the existing HVAC units is currently diminished on six of the eleven units. The temperature control system has experienced numerous failures. The system is not energy efficient and the Turlock Irrigation District utility bills are anticipated to increase. The building houses over 1,000 staff and 1,000 customers visit daily. The Department, the Chief Executive Office and the Community Services Facility partner agencies are currently

developing a Request for Proposal process that will be presented to the Board of Supervisors in the summer of 2015 to replace this critical aging infrastructure.

### **1991 Realignment Revenue**

The State sales tax includes a half cent portion that funds local health and welfare programs; these funds represent a key financing source for social service programs local match costs not reimbursed by Federal and State allocations. Sales tax revenue fluctuates greatly from month to month with an upward trend experienced in Fiscal Years 2011-2012 through 2013-2014. Fiscal Year 2014-2015 continues to experience growth with statewide sales tax receipts sufficient to repay the County for the prior year of outstanding growth funds originally earned in Fiscal Year 2012-2013. This growth was tempered by a review at the State level of realignment distribution for the Fiscal Years 2010-2011 through 2013-2014, which resulted in a Board of Equalization adjustment to reduce Stanislaus County's Sales Tax and Vehicle License Fees (VLF) base by \$70,000.

The realignment revenue projection equals the State Controller realignment published base for Fiscal Year 2014-2015 plus estimated growth and a corresponding increase-to-base. The Department receives approximately 88.8% of these funds, or about \$18.9 million, of which \$3.0 million is used to support local match requirements for the Services and Support budget. The Department will continue to closely monitor realignment sales tax revenue since this revenue stream remains highly volatile and provides approximately 11.2% of the base Mandated County Match requirement in Services and Support.

### **2011 Realignment Revenue**

On September 20, 2011, the Board of Supervisors approved the Community Corrections Plan required by AB 109 Public Safety Realignment. AB 109 included realigned social services programs: Adult Protective Services (APS) and Child Welfare Services (CWS) which includes case management, Child Abuse Prevention (CAPIT), as well as administration of the Foster Care (FC) and Adoptions Assistance Programs (AAP). The 2011 realignment replaced State General Fund allocations and monthly cash advances with monthly sales tax distribution based on statewide formulas established in the AB 118 legislation. Total 2011 realignment is budgeted in Fiscal Year 2015-2016 at \$14,350,342, as follows: APS at \$859,061; CWS at \$12,714,169; CAPIT at \$165,980; FC Administration at \$212,883, and Adoptions Administration at \$398,249. The estimated 2011 realignment revenue supports 68.1% of the total projected base Mandated County Match requirements for these programs.

### **Contract Request for Proposals**

The Department is requesting approval to authorize the General Services Agency (GSA) Purchasing Division on behalf of the Community Services Agency, to issue the following Request for Proposals (RFP) during Fiscal Year 2015-2016:

- ◆ CalFresh Outreach and Enrollment Services RFP; and
- ◆ Medi-Cal Beneficiaries Renewal Coverage Services RFP.

The CalFresh Outreach and Enrollment Services RFP and the Medi-Cal Beneficiaries Renewal Coverage Services RFP will be issued in the first six months of Fiscal Year 2015-2016. Appropriations and corresponding revenues are included in the Community Services Agency 2015-2016 Proposed Budget. The Department is requesting authority to accept \$240,411 in grant funding and sign the agreement with Department of Health Care Services for the Medi-Cal Beneficiaries Renewal Coverage Services. There is no impact to the County General Fund.

### **Federal/State Budget Impacts**

**StanWORKs Programs** – The Governor's 2015-2016 Proposed Budget includes several significant policy initiatives for Social Services programs that focus on improving community health and well-being. Some notable proposed policy changes include:

- ◆ CalWORKs Single Allocation – There are no significant programmatic changes to the structure of the CalWORKs program in the 2015-2016 Proposed State Budget. Based on CDSS

estimates, the State's Proposed Budget includes an additional \$73.6 million statewide allocation increase to support these program efforts locally based on updated CDSS allocation estimates;

- ◆ CalFresh – The Governor's proposed budget projects that the CalFresh caseload will continue to increase in Fiscal Year 2015-2016, however it is doing so at a slower rate than was previously estimated. There is one important policy change proposed in the 2015-2016 budget: the elimination of change reporting in CalFresh. It is proposed to be eliminated over a twelve month period beginning in October 2015, at the recipient's recertification month, with full implementation by October 2016. It is estimated that this will result in a savings of \$8 million in 2015-2016. Based on CDSS estimates, the proposed budget includes a decrease of \$24 million State General Funds (SGF) statewide for Fiscal Year 2015-2016, with an estimated local impact decrease of \$445,757 in SGF. In addition, the State's Proposed Budget proposes to implement the first 25 percent reduction to the Match Waiver in 2015-2016.

**In-Home Supportive Services** – In accordance with Welfare and Institutions Code section 12306.15, subdivision (d), the methodology for the computation of the county-specific adjustments to counties' IHSS MOE levels for locally negotiated wages and Health Benefits (HB) increases was developed in consultation between the Department of Finance and the California State Association of Counties. Adjustments to a county's IHSS MOE for locally negotiated wage and HB increases are based on the county's actual Fiscal Year 2011-2012 paid hours as recorded in the Case Management Information and Payrolling System II and the county's Fiscal Year 2011-2012 share of cost. County Fiscal Letter 14/15-44 provided notice beginning on July 1, 2014, and annually thereafter, each county's IHSS MOE shall be adjusted by an inflation factor of 3.5 percent.

**Child and Family Services Programs** – The State Administration has released their recommendations for the long-anticipated Continuum of Care Reform. These recommendations are to transition children from group homes to more home and family-based settings with the necessary services to support the youth and the families regardless of placement settings. Support will come from the Foster Parent Recruitment, Retention and Support which provides \$2.2 million (\$1.1 SGF) for counties not in the Title IV-E Waiver to support local efforts to recruit, retain, and support foster families including relative and non-relative extended family member (NREFM) caregivers. In addition, the State is proposing a 30% rate increase to Foster Family Agency Social Workers.

The Children's Program is establishing a multidisciplinary team to develop an interagency protocol and plan to serve sexually exploited children. The plan will be submitted to the State to participate in the on-going implementation of Commercially Sexually Exploited Children (CSEC) program services.

As more information is shared with the counties, the Department will evaluate and report back to the Board with any specific changes to program services and/or funding.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

The Community Services Agency (CSA) is requesting fifteen new positions to include: two Family Services Supervisors, one Supervising Account/Administrative Clerk II, two Systems Engineer IIs, four Social Services Assistants, and six Administrative Clerk IIs.

- ◆ Two new Family Services Supervisor positions are requested to support CSA's StanWORKs Division. Stanislaus County continues to be impacted by the increase in individuals eligible for health care coverage through Medi-Cal and nutrition assistance through CalFresh. The number of persons in Stanislaus County receiving Medi-Cal health coverage is approximately 193,000 and the number of persons receiving CalFresh nutrition assistance is approximately 92,000. The requested Family Service Supervisor positions will support these programs and impact the community by ensuring benefits for the community are issued timely and accurately to persons in need.
- ◆ One new Supervising Account/Administrative Clerk II block-budgeted position is requested to support CSA's StanWORKs Division to act as the County's MEDs Coordinator. This position

will support CSA's MEDS Program acting as the frontline supervisor for Counties needing assistance with MEDS issues and will be responsible for researching and rectifying issues to allow for aid transactions and records to occur accurately.

- ◆ Two new System Engineer II block-budgeted positions are requested to support the Department's Finance and Operations Division. The positions are needed to support CSA System Security and E-Communications. The Security System Engineer will conduct security assessments, configure agency firewalls, maintain the intrusion prevention systems and ensure mobile device security. The E-Communications Support Engineer will proactively configure, maintain and support all E-mail recovery and retention, and ensure confidentiality e-mail encryption for outbound E-mail.
- ◆ Four new Social Services Assistants are requested to implement the Parent Partners Program. On January 27, 2015, the Board of Supervisors approved the Stanislaus County System Improvement Plan (SIP) for the Child Welfare Systems and directed the Department to identify the appropriate classification needed to implement the program. The classification identified by the Department is Social Services Assistant and these positions will support the SIP by providing families in our community with emotional, social and concrete support, advocacy and guidance building a foundation of social connections and engagement in services that will improve children's education and overall health and wellbeing.
- ◆ Three new Administrative Clerk II block-budgeted positions are requested to support activities primarily in the Medi-Cal Program and some activities supporting the CalFresh Program due to caseload increases and new program regulations. In addition, the Department is requesting to reclassify downward one vacant Account Clerk II position and one vacant Account Clerk III position both to Administrative Clerk II. These Administrative Clerk II positions will allow the Department to efficiently provide services to customers and comply with processing mandates.
- ◆ Three new Administrative Clerk II block-budgeted positions are requested to ensure the Department has adequate administrative support for the Social Workers in the Family Maintenance (FM), Family Reunification (FR), and Permanent Placement (PP) programs. New units of social workers were established in 2014 to support these programs along with the implementation of mandates for the Extended Foster Care Program and Katie A legislation. Clerical support is needed to ensure the demands of increased activities in caseload and case management are handled efficiently so that services provided to families and children are timely as well as compliant with legal and court requirements.

Total current authorized positions— 1,053

### **Final Budget**

The Department is requesting to add one new Manager IV position to act as Chief of Medi-Cal Eligibility Division. The Chief is responsible for overseeing negotiations of issues to maintain overall consistency with current Medi-Cal and Children's Health Insurance Program policies, and State and Federal statutes and regulations. In addition, the Chief is responsible for oversight and management of issues pertaining to eligibility determinations and policy direction for system changes as well as development and implementation of new eligibility categories and programs based upon changes to Federal and State law. This position will be loaned to the State Department of Health Care Services (DHCS) through an Inter-Jurisdictional Loan Contract for three to four years and will be 100% funded by the State DHCS.

In addition, the Department is requesting to add one new Manager III position to act as Facility Manager for the Community Services Facility (CSF). The position will work directly with the CSF partners for facilities maintenance projects, General Services Agency building maintenance, CEO Capital Projects and other County departments as the County's needs, priorities and resources change over time.

Further, the Department is requesting to double-fill one Staff Services Coordinator position for up to eight weeks. The incumbent is scheduled to retire in early January and is the Agency's lead for the contract division. The request to double-fill will allow the Department to minimize the impacts on the Agency's processing of over 300 provider contracts and request for proposals.

Total current authorized positions—1066

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$146,382,212 be approved for Community Services Agency – Services and Support. This budget is funded from \$142,937,923 in estimated departmental revenue and a \$3,444,289 Mandated County Match contribution from the General Fund.

It is also recommended to add two Family Services Supervisors, one Supervising Account/Administrative Clerk II, one Systems Engineer II, four Social Services Assistants, and five Administrative Clerk II for Social Services Assistant positions. In addition, it is recommended to reclassify downward one Account Clerk II and one Account Clerk III to Administrative Clerk II. It is also recommended to continue discussions with the Department to further evaluate the need for the second Systems Engineer II position for E-Communications and the third Administrative Clerk II position for the Permanent Placement Program.

Total recommended authorized positions— 1,066

### **Final Budget**

There are no recommended changes in funding to this budget.

It is recommended to add one new Manager IV position, one new block-budgeted Manager II/III position, and double-fill one Staff Services Coordinator for up to eight weeks. These positions are funded by the following:

- ◆ Manager IV – 100% funded by the Department of HealthCare Services (DHCS) through an Inter-Jurisdictional contract between DHCS and the Community Services Agency.
- ◆ Manager II/III – Funded by all programs located at the Community Services Facility based on allocation of square footage.
- ◆ Staff Services Coordinator Double-fill – Funded by salary savings in vacant administrative positions.

Total recommended authorized positions— 1,068

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**



**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—COUNTY CHILDREN’S FUND**

Budget Unit 1637 0045961  
 Special Revenue Fund

**SERVICES PROVIDED**

Funds in this budget are used to provide education and support services for the prevention, intervention and treatment of child abuse and neglect. Current services include emergency shelter services for runaway youth. The Child Abuse Prevention Council (CAPC) provides recommendations for the use of the County Children’s Fund (CCF). All services are provided by local nonprofit agencies.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$79,440 compared to the July 1, 2014 positive balance of \$171,634. This decrease is due to the use of fund balance to support operations for Fiscal Year 2014-2015 consistent with the Child Abuse Prevention Council (CAPC) Five (5) Year Plan.

As of July 1, 2015, this fund had a positive cash balance of \$79,440 compared to the July 1, 2014 positive balance of \$171,634. The decrease is due to the recognition of the match requirement, per the CAPC agreement and revenues coming in lower than estimated. Cash is consistent with fund balance.

<b>CSA - County Children's Fund</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$15,212	\$14,538	\$15,212	\$0	\$15,212
Charges for Service	\$138,241	\$136,895	\$123,886	\$0	\$123,886
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$153,453</b>	<b>\$151,433</b>	<b>\$139,098</b>	<b>\$0</b>	<b>\$139,098</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$98,628	\$93,628	\$110,050	\$0	\$110,050
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$150,000	\$150,000	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$248,628</b>	<b>\$243,628</b>	<b>\$110,050</b>	<b>\$0</b>	<b>\$110,050</b>
<b>Fund Balance</b>	<b>\$95,175</b>	<b>\$92,195</b>	<b>(\$29,048)</b>	<b>\$0</b>	<b>(\$29,048)</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.



## **PROGRAM DISCUSSION**

At the proposed level of funding, the Department can maintain core County Children's Fund services which benefit children and families in the community. The County Children's Fund budget is supported entirely by a combination of revenues from birth certificates sales and Department of Motor Vehicle children's license plate fees.

The current CAPC recommendation for the Fiscal Year 2015-2016 spending plan is \$110,050. This will provide the Center for Human Services Hutton House \$110,000 in resources for temporary shelter care, differential response case management, crisis intervention, support group services, and individual, family and group counseling to youths and families and \$50 for annual regional CAPC membership benefitting CAPC operations.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

Total current authorized positions— 0

### **Final Budget**

Total current authorized positions— 0

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$110,050 be approved for Community Services Agency – County Children's Fund. This budget is funded from \$139,098 in estimated departmental revenue and will return \$29,048 in departmental fund balance.

Total recommended authorized positions— 0

### **Final Budget**

There are no recommended changes in funding to this budget.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**



**HUMAN SERVICES**  
**Aid Programs**

**COMMUNITY SERVICES AGENCY—GENERAL ASSISTANCE**

Budget Unit 1633 0045901  
 Special Revenue Fund

**SERVICES PROVIDED**

The General Assistance (GA) Program is mandated by Welfare and Institutions Code 17000 and provides cash aid payments to the indigent. In addition, this budget also includes funding for GA Foster Care. The General Assistance Program serves individuals not eligible for other aid programs.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a negative fund balance of \$.38 cents compared to the July 1, 2014 zero balance. A post-closing transfer-in of \$.38 cents has been requested to reflect a zero (\$) fund balance at final closing.

As of July 1, 2015, this fund had a negative cash balance of \$ .38 cents compared to the July 1, 2014 zero balance. A post-closing transfer-in of \$.38 cents will mitigate this cash balance to reflect a zero (\$) cash balance at final closing. Cash is tracking similar to fund balance.

<b>CSA - General Assistance</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$200,284	\$99,072	\$127,720	\$0	\$127,720
Miscellaneous Revenue	\$5,154	\$6,718	\$1,705	\$0	\$1,705
Other Financing Sources	\$11,564	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$217,002</b>	<b>\$105,790</b>	<b>\$129,425</b>	<b>\$0</b>	<b>\$129,425</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$523,094	\$572,783	\$670,128	\$0	\$670,128
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$523,094</b>	<b>\$572,783</b>	<b>\$670,128</b>	<b>\$0</b>	<b>\$670,128</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$306,092</b>	<b>\$466,993</b>	<b>\$540,703</b>	<b>\$0</b>	<b>\$540,703</b>

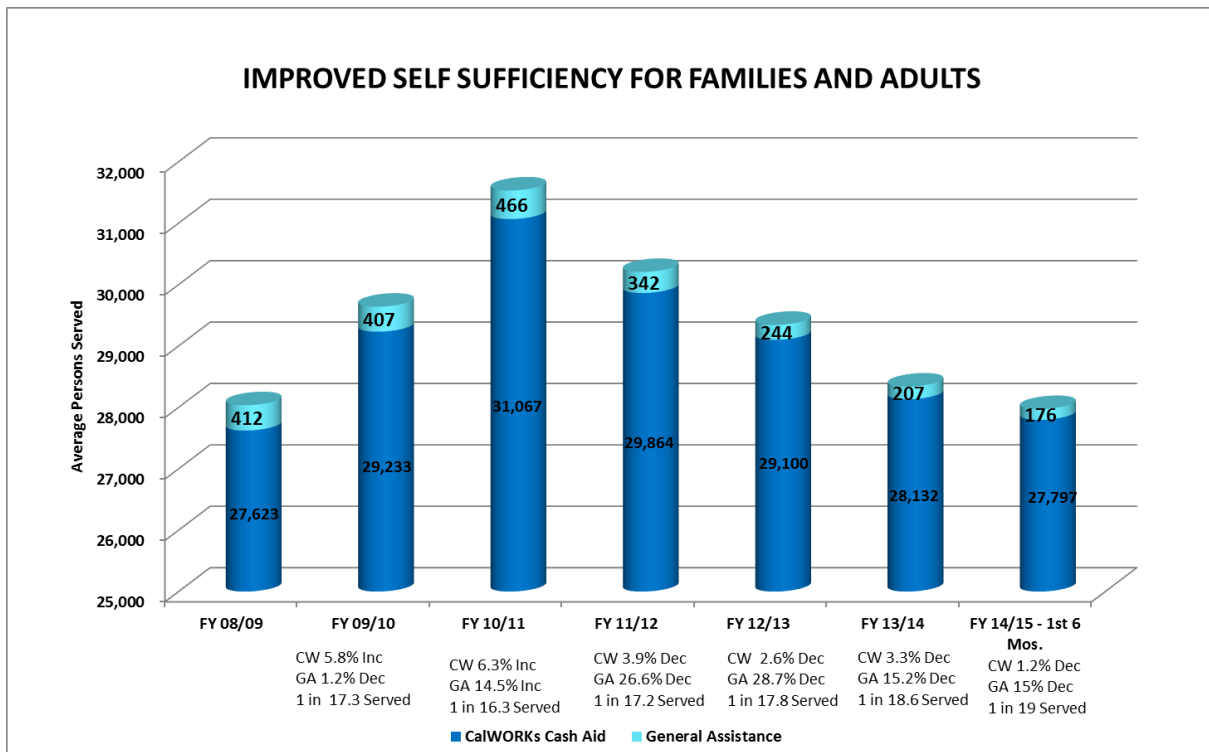
\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department can maintain the mandated General Assistance (GA) programs throughout Fiscal Year 2015-2016.

The Department is experiencing a decrease in the GA and CalWORKs programs. The decrease in GA is attributed to the enhanced County Work Program from Employables and the Board of Supervisors' approved Interim Assistance eligibility timeframes. These enhancements provide temporary needed support to customers as well as the framework to ensure consistent application of program requirements.

The decline in caseloads signals an overall increase in the self-sufficiency of families and individuals served. General Assistance has declined by 26.5% over the past three years and CalWORKs has declined by 4.9%. The number served in GA and CalWORKs together has declined from a high of 1 in 16.3 served in Fiscal Year 2010-2011 to the current rate of 1 in 19 served through December 2014.



**Adult General Relief (GR)** – The total GR program request is projected to provide services to an average of 211 cases per month, down from 238. As noted above, the caseload decrease is attributed to the enhanced County Work Program for Employables and the Board of Supervisors' approved Interim Assistance eligibility timeframes.

On May 5, 2015 as part of the Fiscal Year 2014-2015 Third Quarter Financial Report, the Board of Supervisors approved a 5% General Assistance Cost of Living Adjustment (COLA) effective July 1, 2015. This is in accordance with California Welfare and Institutions Code 17000.5 and reinforced by litigation. Counties throughout the State align General Assistance grant increases with legislated increases in the CalWORKs program, one fiscal year in arrears. The State mandated a CalWORKs COLA effective April 1, 2015. Consistent with the Third Quarter Financial Report authorization, the GA average monthly grant is projected to increase to \$254 from \$245.86, the 2014-2015 Final Budget level. The GA projection indicates that the grant increase will be offset by forecast demographic changes in GA customers and a decreased caseload.

**GA Foster Care (GA FC)** – GA FC is used as a last resort for court ordered Foster Care costs that are not eligible for Federal or State reimbursement. Federal funding for undocumented foster care (FC) children was eliminated through the Permanently Residing in the United States Under Color of Law

(PRUCOL) process; however, these youth are eligible for funding through the State's Qualified Alien (QA) designation. The QA designation is expected to continue to alleviate the need for a higher level of GA FC expenditure in the Fiscal Year 2015-2016.

Federal/State Budget Impacts:

- ◆ GA regulations require grant adjustments in recognition of changes in cost of living indices. On May 5, 2015, as part of the Third Quarter Financial Report, the Board of Supervisors authorized the Community Services Agency Director to annually implement the GA COLA following the Temporary Assistance for Needy Families (TANF) program Cost of Living Adjustment (COLA), one fiscal year in arrears.
- ◆ The Governor's January 2015-2016 Proposed Budget estimates insufficient funds to support CalWORKs assistance grant increase beyond the two existing five percent increases. The Department will continue to track the progress of any subsequent Temporary Assistance to Needy Families COLAs and report back to the Board as needed.
- ◆ The Approved Relative Caregiver (ARC) program was implemented in Stanislaus County on April 1, 2015. The ARC program provides non-federally eligible Approved Relative Caregivers a monthly grant equal to the basic Foster Family Home rate. General Assistance Foster Care youth are currently paid the entire Foster Family Home basic rate which may be eligible to ARC funding. Pending State final instructions and eligibility, the impacts of ARC were not factored into the Proposed Budget. The Department will monitor ARC placements and evaluate for necessary budget adjustments, reporting to the Board as needed.

**STAFFING IMPACTS**

**Adopted Proposed Budget**

Total current authorized positions— 0

**Final Budget**

Total current authorized positions— 0

**BUDGET RECOMMENDATIONS**

**Adopted Proposed Budget**

It is recommended that a budget of \$670,128 be approved for Community Services Agency – General Assistance. This budget is funded from \$129,425 in estimated departmental revenue and a \$540,703 Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

**Final Budget**

There are no recommended changes in funding to this budget.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2015-2016**

**HUMAN SERVICES**

**Administration**



**COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY-  
ADMINISTRATION**

Budget Unit 1640 0045980

Special Revenue Fund

**SERVICES PROVIDED**

This budget was established by the Board of Supervisors on December 7, 2004, in order to support the creation of an In-Home Supportive Services (IHSS) Public Authority (PA) in Stanislaus County. The PA is a public entity separate from the County, pursuant to Welfare and Institutions Code (WIC) Section 12301.6 and Stanislaus County Ordinance Number (C.S. 905). The PA is a corporate public body exercising public and essential governmental functions and has all powers necessary and convenient to carry out the provider components of IHSS.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$1 compared to the July 1, 2014 zero balance. This increase is due to the 1990-1991 Realignment interest earned in June 2015 compared to June 2014. The \$1 has been requested to be transferred-out in a post-closing entry and reflect a zero (\$0) fund balance at final closing.

As of July 1, 2015, this fund had a negative cash balance of \$108,193 compared to the July 1, 2014 negative balance of \$145,568. The increase in cash is primarily due to an approximate \$37,373 reduction in fourth quarter expenditures compared to the June 2014 expenditures and other small differences account for the remainder of the variance. The difference between the cash and fund balance is due to timing differences associated with the State's reimbursement of claims filed for actual expenditures. Reimbursement is typically received from the State within three to five months. Agency pooled cash is expected to cover this budget unit's anticipated negative cash balance.

<b>CSA - IHSS Public Authority - Administration</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$17	\$27	\$0	\$0	\$0
Intergovernmental Revenue	\$393,819	\$383,030	\$643,050	\$0	\$643,050
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$32,526	\$65,725	\$10,492	\$0	\$10,492
<b>Total Revenue</b>	<b>\$426,362</b>	<b>\$448,782</b>	<b>\$653,542</b>	<b>\$0</b>	<b>\$653,542</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$23,066	\$14,849	\$55,676	\$0	\$55,676
Other Charges	\$379,799	\$433,934	\$618,994	\$0	\$618,994
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$23,495	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$426,360</b>	<b>\$448,783</b>	<b>\$674,670</b>	<b>\$0</b>	<b>\$674,670</b>
<b>Fund Balance</b>	<b>(\$2)</b>	<b>\$1</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$21,128</b>	<b>\$0</b>	<b>\$21,128</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department projects it can provide services for Public Authority (PA) Administration that meet the minimum mandates for Fiscal Year 2015-2016.

The PA Administration Recommended Proposed Budget includes appropriations of \$674,670, an increase of approximately 14.8% or \$87,129 over the 2014-2015 Final Budget level of \$587,541. The request is attributed to an increase in services and supplies and an increase to the In-Home Supportive Services County Maintenance of Effort (IHSS MOE) due to an annual 3.5% inflation rate attributed to this budget.

The IHSS MOE requirement of \$135,944 is funded with \$114,816 from 1990-1991 Realignment revenue and \$21,128 General Fund County Match.

## State Budget Impacts

The Proposed State budget provides for increased IHSS program funding for Fiscal Year 2015-2016 to accommodate caseload growth, wage increases, and pending changes in labor laws. Each of these factors has the potential to increase activities and expenditures in PA Administration.

In accordance with Welfare and Institutions Code section 12306.15, subdivision (d), the methodology for the computation of the county-specific adjustments to counties' IHSS MOE levels for locally negotiated wages and Health Benefit (HB) increases was developed in consultation between the Department of Finance and the California State Association of Counties. Adjustments to a county's IHSS MOE for locally negotiated wage and HB increases are based on the county's actual Fiscal Year 2011-2012 paid hours as recorded in the Case Management Information and Payrolling System II and the county's Fiscal Year 2011-2012 share of cost. County Fiscal Letter 14/15-44 provided notice beginning on July 1, 2014, and annually thereafter, each county's IHSS MOE shall be adjusted by an inflation factor of 3.5 percent.

On January 14, 2015, the U.S. District Court in Washington D.C. vacated the Department of Labor's rule changes in conjunction with Senate Bills (SB) 855 and 873 that would have affected overtime and other compensation changes to the IHSS program. The case is working its way through the appeals

process and the potential for implementation of these changes is being closely monitored for impacts to IHSS PA Administration and evaluated for any necessary adjustments to this budget. However, due to the MOE, none of the pending legislative changes would impact the General Fund.

At this time, the Department will continue to monitor Federal and State Budget proposals and report back to the Board if there are any specific changes to program services and/or funding.

### **STAFFING IMPACTS**

#### **Adopted Proposed Budget**

Total current authorized positions— 0

#### **Final Budget**

Total current authorized positions— 0

### **BUDGET RECOMMENDATIONS**

#### **Adopted Proposed Budget**

It is recommended that a budget of \$674,670 be approved for the Community Services Agency – IHSS Public Authority Administration. This budget is funded from \$653,542 in estimated departmental revenue and a \$21,128 Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

#### **Final Budget**

There are no recommended changes in funding to this budget.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**  
**HUMAN SERVICES**  
**Administration**



**COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY-BENEFITS**

Budget Unit 1641 0045990  
Special Revenue Fund

**SERVICES PROVIDED**

This budget originally included the direct costs of the Individual Provider (IP) Medical Benefits Plan. On March 25, 2014, the Board of Supervisors approved the Memorandum of Understanding (MOU) between the In-Home Supportive Services (IHSS) Public Authority (PA) of Stanislaus County and the In-Home Supportive Services (IHSS) Providers through the United Domestic Workers of America (UDWA), dated June 1, 2012 through June 30, 2016 (Board Item No. 2014-137). This agreement eliminated the provision of County administered benefits in exchange for an increase to provider wages and introduced Transitional Assistance payments for providers who would no longer receive medical benefits from the County PA.

This budget contains two deferred revenue accounts, Benefits Reserve and Provider Premiums, which serve as the source of Miscellaneous Revenue. The Provider Premium account provides funding for the Transitional Assistance payments and Benefits Reserve represents the County share of funds collected over the length of the program.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$6 compared to the July 1, 2014 positive balance of \$6. The \$6 will have been requested to be transferred-out in a post-closing entry resulting in a zero (\$0) fund balance at final closing.

As of July 1, 2015, this fund had a positive cash balance of \$ 565,670 compared to the July 1, 2014 positive balance of \$1,892,896. The decrease is due to the \$1,687,123 repayment to the State for the Federal and State over collections of benefits and the return of \$178,254 to the General Fund for the County Share of the benefit over collections. Due to the termination of benefits on May 31, 2014, provider enrollment and benefit plan utilization will no longer be offered to the Individual Providers. The cash balance is linked to the Deferred Revenue account that will be utilized to support Benefits Program close-out consistent with the United Domestic Workers (UDW) Memorandum of Understanding. The difference between the cash and fund balance is due to Provider Premiums Deferred Revenue account creating a positive cash balance.



<b>CSA - IHSS Public Authority - Benefits</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$61	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,850,656	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$216,226	\$749,460	\$0	\$749,460
Other Financing Sources	\$45,713	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,896,430</b>	<b>\$216,226</b>	<b>\$749,460</b>	<b>\$0</b>	<b>\$749,460</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,408,072	\$37,972	\$749,460	\$0	\$749,460
Other Charges	\$480,495	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$49,325	\$268,491	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,937,892</b>	<b>\$306,463</b>	<b>\$749,460</b>	<b>\$0</b>	<b>\$749,460</b>
Fund Balance	(\$5)	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$41,467</b>	<b>\$90,237</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department projects it can provide assistance benefits for Public Authority (PA) Benefits Administration that meet the Transitional Assistance payments for Fiscal Year 2015-2016.

The PA Benefits Administration Fiscal Year 2015-2016 budget includes appropriations of \$749,460, a decrease of \$1,809,790 from the Fiscal Year 2014-2015 Final Budget level of \$2,559,250. The reduction is attributed to the anticipated total Fiscal Year 2014-2015 Transitional Assistance expenditures of \$32,429 that would reduce Provider Premium funds and the remittance of the liability to the State on March 13, 2015 that reduces Benefits Reserve by \$1,687,124.

The County Match of \$90,237 that was included in the Fiscal Year 2014-2015 Final Budget has been re-allocated due to the IHSS Maintenance of Effort (MOE) that was once assigned to this budget and has now transferred to IHSS Provider Wages to correspond with the wage increase and benefits elimination negotiated in the MOU. There is no additional impact to the General Fund.

## STAFFING IMPACTS

### Adopted Proposed Budget

Total current authorized positions— 0

### Final Budget

Total current authorized positions— 0

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$749,460 be approved for Community Services Agency – IHSS Public Authority Benefits, funded from \$749,460 in estimated departmental revenue.

Total recommended authorized positions— 0

### **Final Budget**

There are no recommended changes in funding to this budget.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**  

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**HUMAN SERVICES**  
**Administration**



**COMMUNITY SERVICES AGENCY—IHSS PROVIDER WAGES**

Budget Unit 1642 0045992  
Special Revenue Fund

**SERVICES PROVIDED**

The In-Home Supportive Services (IHSS) Provider Wages budget was established in the Fiscal Year 2009-2010 Mid-Year Financial Report in order to provide transparency in the budgeting and accounting for the IHSS Program. IHSS provider wages were formerly budgeted in Community Services Agency (CSA) Program Services and Support, as reflected in the Adopted 2009-2010 Final Budget.

The IHSS Program is a mandated entitlement program that provides services to approximately 6,100 frail and/or elderly individuals per month, allowing these individuals to remain safely in their homes rather than alternative and costly long-term care facilities.

Under the labor agreement with United Domestic Workers of America (UDWA), approved by the Board of Supervisors on March 23, 2014, IHSS provider wages are currently budgeted at \$10.20 per hour, an increase of \$.10 per hour over last fiscal year (Board Item No. 2014-137). The current agreement with UDWA is set to expire on June 30, 2016.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$49 compared to the July 1, 2014 positive balance of \$101. This decrease is due to a decrease in the 1990-1991 Realignment interest earned in June 2015 compared to June 2014. The \$49 has been requested to be transferred-out in a post-closing entry reflecting a zero (\$0) fund balance at final closing.

As of July 1, 2015, this fund had a negative cash balance of \$986,078 compared to the July 1, 2014 negative balance of \$993,866. The increase in cash is due to perpetual timing differences between State 1990-1991 Realignment revenues and actual incurred costs. The difference between the cash and fund balance is due to the negative cash balance that represents a perpetual timing difference in receiving State 1990-1991 Realignment revenues earned, which are typically received two months in arrears. Due to this timing difference, accounts receivable will be set up for outstanding revenues which will allow this fund to end the year in a positive fund balance position but will create a perpetual negative balance for cash.

<b>CSA - IHSS Provider Wages</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,045	\$1,792	\$0	\$0	\$0
Intergovernmental Revenue	\$58,829,193	\$61,770,228	\$67,986,977	\$0	\$67,986,977
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$756,630	\$3,102,521	\$426,997	\$0	\$426,997
<b>Total Revenue</b>	<b>\$59,586,868</b>	<b>\$64,874,541</b>	<b>\$68,413,974</b>	<b>\$0</b>	<b>\$68,413,974</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$59,588,270	\$66,206,822	\$70,371,716	\$0	\$70,371,716
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,160,826	\$622,033	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$60,749,096</b>	<b>\$66,828,855</b>	<b>\$70,371,716</b>	<b>\$0</b>	<b>\$70,371,716</b>
Fund Balance	(\$101)	\$52	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,162,329</b>	<b>\$1,954,262</b>	<b>\$1,957,742</b>	<b>\$0</b>	<b>\$1,957,742</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department projects it can provide services for IHSS Provider Wages that meet the minimum mandates for Fiscal Year 2015-2016.

The IHSS Provider Wages Fiscal Year 2015-2016 budget includes appropriations of \$70,371,716, an increase of \$2,397,243, or 3.5%, over the Fiscal Year 2014-2015 Final Budget level of \$67,974,473. The request is attributed to an increase in wages of \$2,530,780 and an increase to the IHSS Maintenance of Effort (MOE) assigned to this budget. The MOE was increased to accommodate the 3.5% inflation rate and the \$78,261 impact due to the locally negotiated wage increase, offset by the recent agreement to adjust the Fiscal Year 2012-2013 MOE base for a net increase over Fiscal Year 2014-2015 Final Budget of \$235,811.

The IHSS MOE requirement of \$9,435,318 is covered with \$7,477,576 from 1990-1991 Realignment revenue and County Match of \$1,957,742.

## State Budget Impacts

The State Proposed budget provides for increased IHSS program funding for Fiscal Year 2015-2016 to accommodate caseload growth, wage increases, and pending changes in labor laws. Each of these factors has the potential to increase expenditures in IHSS Provider Wages.

In accordance with Welfare and Institutions Code section 12306.15, subdivision (d), the methodology for the computation of the county-specific adjustments to counties' IHSS MOE levels for locally negotiated wages and Health Benefit (HB) increases was developed in consultation between the Department of Finance and the California State Association of Counties. Adjustments to a county's IHSS MOE for locally negotiated wage and HB increases are based on the county's actual Fiscal Year 2011-2012 paid hours as recorded in the Case Management Information and Payrolling System II and the county's FY 2011-2012 share of cost. County Fiscal Letter 14/15-44 provided notice beginning on July 1, 2014, and annually thereafter, each county's IHSS MOE shall be adjusted by an inflation factor of 3.5 percent.

On January 14, 2015, the U.S. District Court in Washington D.C. vacated the Department of Labor's rule changes in conjunction with Senate Bills (SB) 855 and 873 that would have affected overtime and other compensation changes to the IHSS program. The case is working its way through the appeals process and the potential for implementation of these changes is being closely monitored for impacts to IHSS Provider Wages and evaluated for any necessary adjustments to this budget. However, due to the MOE, none of the pending legislative changes would impact the General Fund.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

Total current authorized positions— 0

### **Final Budget**

Total current authorized positions— 0

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$70,371,716 be approved for Community Services Agency – IHSS Provider Wages. This budget is funded from \$68,413,974 in estimated departmental revenue and a \$1,957,742 Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

### **Final Budget**

There are no recommended changes in funding to this budget.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2015-2016**

**HUMAN SERVICES**

**Administration**



**COMMUNITY SERVICES AGENCY—INTEGRATED CHILDREN'S SERVICES**

Budget Unit 1636 0045951

Special Revenue Fund

**SERVICES PROVIDED**

The Integrated Children's Services Fund (ICS) provides the County share of cost to support ICS core programs funded by Non-Federal Child Welfare Services (CWS) allocations or 2011 State Realignment revenues that require a local match. Sources of funds are donations or contributions from local community partners.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$98 compared to the July 1, 2014 positive balance of \$7,340. This decrease is due to recognition of partner revenue of \$7,004 to offset to Fiscal Year 2014-2015 expenditures. The remaining fund balance of \$98 from earned interest in June 2015 has been requested to be transferred-out in a post-closing entry to reflect a zero (\$0) fund balance at final closing.

As of July 1, 2015, this fund had a negative cash balance of \$51,431 compared to the July 1, 2014 negative balance of \$48,491. The decrease is due to timing of receipt of local match contributions after June 30, 2015. The cash balance is expected to be positive within the next month. The difference between cash and fund balance is due to timing differences between revenue receipts and posting of expenditures. Close out accounting transactions were made to recognize revenue to offset expenditures to properly close-out the fund at year end with an expected \$0 cash and \$0 fund balance as of post-closing June 30, 2015.

<b>CSA - Integrated Children's Services</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$255	\$321	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$234,936	\$228,661	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$235,191</b>	<b>\$228,982</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$228,544	\$235,986	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$228,544</b>	<b>\$235,986</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Fund Balance	(\$6,647)	\$7,004	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

On March 3, 2015 the Board of Supervisors approved the elimination of local match requirements for the provision of Sober Living Environment Services. In alignment with this, the Department is requesting to close-out the Community Services Agency – Integrated Children’s Services budget. As a result, no appropriations are requested for Fiscal Year 2015-2016.

## STAFFING IMPACTS

### Adopted Proposed Budget

Total current authorized positions— 0

### Final Budget

Total current authorized positions— 0

## BUDGET RECOMMENDATIONS

### Adopted Proposed Budget

It is recommended that no appropriations be budgeted for Community Services Agency – Integrated Children’s Services budget. The Department is closing this budget effective June 30, 2015.

Total recommended authorized positions— 0

### Final Budget

There are no recommended changes in funding to this budget.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**  

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**HUMAN SERVICES**  
**Aid Programs**



**COMMUNITY SERVICES AGENCY—PUBLIC ECONOMIC ASSISTANCE**

Budget Unit 1632 0045801  
Special Revenue Fund

**SERVICES PROVIDED**

This budget provides cash aid to Stanislaus County families eligible for temporary economic assistance and to children requiring out-of-home placement on a temporary or permanent basis. All assistance payments to customers/clients are included in this budget. Welfare payments are referred to as Temporary Assistance to Needy Families (TANF) and/or California Work Opportunity and Responsibility to Kids (CalWORKs). Mandated by Federal and State laws, these caseload driven programs include CalWORKs All Other Families and Two Parent Families, Aid to Families with Dependent Children-Foster Care (AFDC/FC), Adoption Assistance Program (AAP), Kinship Guardianship Assistance Payment Program (Fed/Kin-GAP), Refugee Cash Assistance Program (RCA), Transitional Housing Program Plus (THP-Plus), Cash Assistance Program for Immigrants (CAPI), Aid to Dependent Children-Extended Foster Care (EFC), the State Utility Assistance Subsidy (SUAS) Work Incentive Nutritional Supplement (WINS), and effective April 1, 2015 the Approved Relative Caregiver (ARC) program providing non-federally eligible relative caregivers a Foster Family Home basic rate benefit.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$345 compared to the July 1, 2014 zero balance. This increase is due to earned interest in June 2015 compared to June 2014. The fund balance of \$345 from earned interest in June 2015 has been requested to be transferred-out in a post-closing entry to reflect a zero (\$0) fund balance at final closing.

As of July 1, 2015, this fund had a positive cash balance of \$3,134,085 compared to the July 1, 2014 positive balance of \$1,245,198. The increase is primarily due to a decrease in accounts receivable offset by a decrease in deferred revenues. The difference between the cash and fund balance is due to the recognition of County Match revenue and the timing of June assistance payrolls posted in the closing process, and non-cash items listed in the balance sheet such as Deferred Revenues, accounts receivable and accounts payable. The accounts are needed to reflect timing differences caused by cash-basis claiming rules governing reimbursement for Social Services and Public Assistance Programs and the timing of State payments for certain advances versus cash-claimed programs.



<b>CSA - Public Economic Assistance</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,851	\$3,468	\$0	\$0	\$0
Intergovernmental Revenue	\$91,670,185	\$82,158,242	\$102,238,285	\$0	\$102,238,285
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$487,124	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,441,664	\$13,794,096	\$292,249	\$0	\$292,249
<b>Total Revenue</b>	<b>\$93,600,824</b>	<b>\$95,955,806</b>	<b>\$102,530,534</b>	<b>\$0</b>	<b>\$102,530,534</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$95,360,795	\$97,574,095	\$106,081,112	\$0	\$106,081,112
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,046,870	\$1,512,440	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$96,407,665</b>	<b>\$99,086,535</b>	<b>\$106,081,112</b>	<b>\$0</b>	<b>\$106,081,112</b>
Fund Balance	(\$422)	\$77	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$2,807,263</b>	<b>\$3,130,652</b>	<b>\$3,550,578</b>	<b>\$0</b>	<b>\$3,550,578</b>

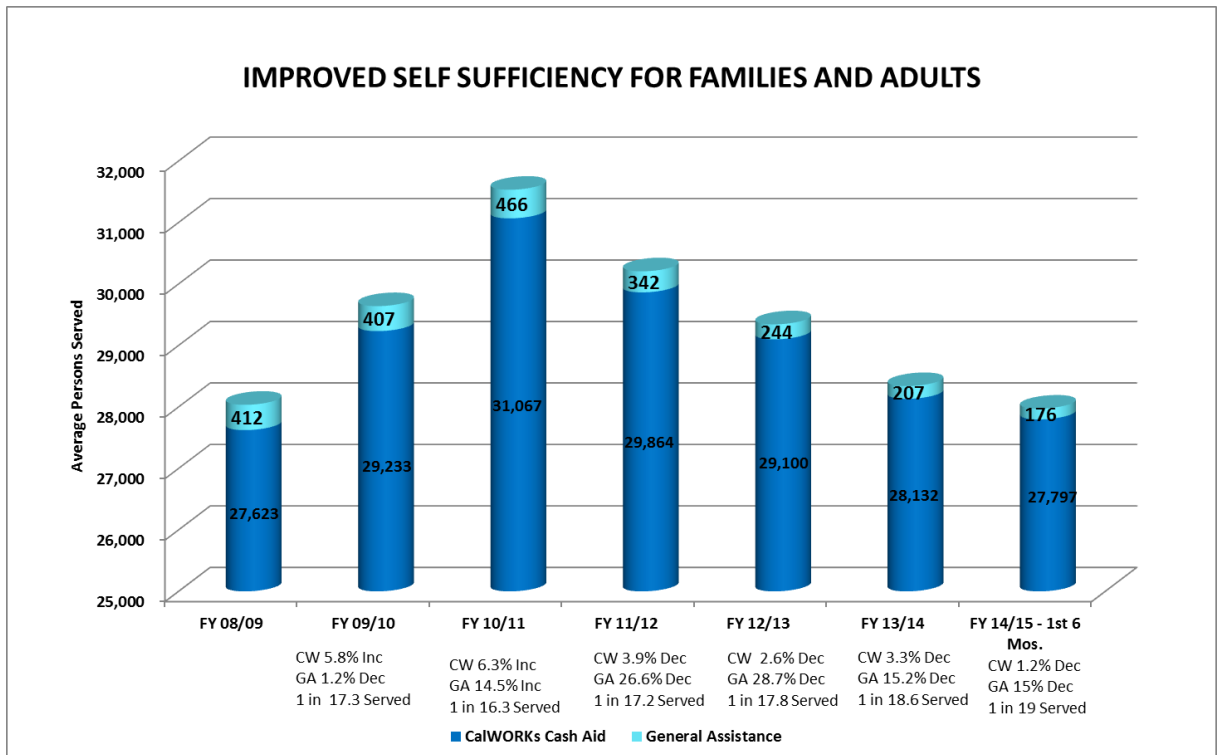
\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department can maintain Fiscal Year 2015-2016 mandated Public Economic Assistance programs. Estimated revenues of \$102,530,534 and the County Match support of \$3,550,578 will fully fund the mandated programs of \$106,081,112 through June 30, 2016.

The Department is experiencing a decrease in the CalWORKs and General Assistance (GA) programs. The decrease in CalWORKs caseloads reflects the impacts of Senate Bill 72 (SB 72), Assembly Bill 98 (AB 98) and the on-going fluctuation in the demographics and earned income of the assisted population. SB 72 reduced time limits from 60 to 48 months for adults, reduced income disregards and adopted an Incremental Grant Reduction (IGR) for some CalWORKs Child Only cases. AB 98 provides additional support for Subsidized Employment Programs. These opportunities to gain work experience lead to increased employment opportunities for CalWORKs/Welfare to Work customers resulting in a 10% increase in job placements.

The decline in caseloads signals an overall increase in the self-sufficiency of families and individuals served. CalWORKs has declined by 4.9% over the past three years and GA by 26.5%. The number served in CalWORKs and GA together has declined from a high of 1 in 16.3 served in Fiscal Year 2010-2011 to the current rate of 1 in 19 served in Fiscal Year 2014-2015.



The Public Economic Assistance Programs are entitlement programs that provide a prescribed level of aid payments to recipients once an eligibility determination is made. The Fiscal Year 2015-2016 projections reflect the most current local trends. The caseload and grant were individually evaluated using Third Quarter projections as a base.

- ◆ CalWORKs All Other Families caseload is expected to average 9,800 cases per month, a 3.9% decrease from the 2014-2015 Final Budget level of 10,203. The CalWORKs Two Parent Families caseload is expected to average 1,584 cases per month, a 4.8% decrease from the 2014-2015 Final Budget level of 1,664 cases per month.
- ◆ The CalWORKs All Other Families average grant is projected to increase 3.1% from the 2014-2015 Final Budget of \$488.88 to \$504.18. The Two Parent Families average grant is projected to decrease 2.8% from the 2014-2015 Final Budget level of \$603.32 to \$586.59. In the CalWORKs' grants, the 5% TANF COLA increase, effective April 1, 2015, was utilized to calculate a full 12 months of costs. The CalWORKs COLA's are 100% State funded with no increased cost to the County General Fund.
- ◆ Refugee Cash Assistance (RCA) - The Refugee Cash Assistance is projected to provide benefits to an average of 60 cases per month, down from 66. The average grant includes the 5% COLA, projected for a full 12 months increasing the average grant to \$287.72 from the \$284.37 Final Budget 2014-2015 level. The Refugee program is 100% federally funded with no impact on the County General Fund.
- ◆ Cash Assistance Program for Immigrants (CAPI) – The CAPI program is based on an average caseload of 154 per month, a 9.4% decrease from the 2014-2015 Final Budget level of 170. The average grant is projected to increase 3.8% from the 2014-2015 Final Budget level of \$700.86 to \$727.50 due new Social Security Income/State Supplementary Payment (SSI/SSP) standard effective January 2015. The CAPI program is 100% State funded and has no impact on the County General Fund.
- ◆ State Utility Assistance Subsidy (SUAS) – The Federal Farm Bill mandated a minimum annual SUAS benefit of at least \$20.01 as compared to the 2013-2014 Final Budget of \$0.10. An estimated 13,038 CalFresh cases will benefit from SUAS. SUAS benefits are 100% State funded with no County share and no impact on the County General Fund.

- ◆ Work Incentives Nutritional Benefit (WINS) - WINS provides a \$10 monthly benefit to households working sufficient hours to meet the TANF work participation requirements and is intended to increase Work Participation Rates. The average monthly caseload is estimated at 3,500 per month, a 1.2% increase from 2014-2015 Final Budget level of 3,459. The WINS program is 100% State funded with no County Share and no impact on the County General Fund.
- ◆ Foster Care (FC) - is projected at \$18.1 million, .2% decrease or \$42,065 less than the 2014-2015 Final Budget level. The average caseload projection of 663 per month is a 2.5% decrease from 2014-2015 Final Budget level of 680. The average FC grant of \$2,275 per month is a 2.8% increase from the 2014-2015 Final Budget grant of \$2,212.97. The increase is due primarily to the annual California Necessities Index (CNI) proposed rate increase 2.28%. The fluctuation in average grants and caseloads is also due to emergency situations that arise, large sibling group needs for out-of-home placement and the reduced services available in the community to meet risk and safety needs for certain children to remain in their own homes. The Department will monitor child safety issues closely and report back to the Board by mid-year on caseload changes and impacts to foster care funding.
- ◆ Extended Foster Care (EFC) –is projected at \$2,626,633 million, 18.9% increase or \$417,111 more than 2014-2015 Final Budget level. Assembly Bill (AB) 12 established EFC which provides benefits to Non-Minor Dependents (NMD) over the age of 18 up to the age of 21. The projected monthly caseload of 76 is a 16.9% increase over 2014-2015 Final Budget level of 65 as more NMD chose to opt-in. The average grant of \$2,880.08 per month is a 1.7% increase from 2014-2015 Final Budget grant of \$2,832.72. The increase is due primarily to the annual California Necessities Index (CNI) increase of 2.28%, offset by NMD placement choices with a lower monthly cost.
- ◆ Adoptions Assistance Program (AAP) - Adoptions Assistance projected monthly caseload of 1,134 and grant of \$854.40 reflects no change from 2014-2015 Final Budget level. The projection reflects current trends and the grant includes the 2.28% CNI proposed rate increase.
- ◆ Kinship Guardianship Assistance Payment Program Kin-GAP - The Kin-GAP projection consists of an average monthly caseload of 52, a 52.9% increase from the 2014-2015 Final Budget level of 34 and an average grant of \$799.83, a 4% decrease from the 2014-2015 Final Budget of \$833.22. The average monthly grant includes the 2.28% CNI proposed rate increase.
- ◆ Transitional Housing Program Plus (THP-Plus) – The THP-Plus projection is based on 17 cases per month. The average grant of \$1,604.43 is the same as 2014-2015 Final Budget. The current program funds 17 emancipated foster youth's participation to receive assistance including: My-Home Model Housing/Scatter Sites housing, employment services, and emancipation savings account support. THP Plus is a 2011 realigned program with no impact to the County General Fund.
- ◆ Approved Relative Caregiver (ARC) – is a new benefit program effective April 1, 2015 providing the full Foster Family Home rate to non-federally eligible relative caregivers with a projected cost of \$227,568. ARC projected caseload is 22 average cases per month and average monthly grant of \$862. The average monthly grant includes the State proposed 2.28% CNI increase.

#### **Federal/State Budget Impacts:**

- ◆ Assembly Bill 85 established the Child Poverty and Family Supplemental Support Subaccount from redirected 1991 Realignment funds to provide CalWORKs and RCA grant COLAs. Assembly Bill (AB) 85 provides for on-going State review of the subaccount for sufficient revenues to fund future TANF COLA grant increases with no County Share. The Governor's approved State budget included a 5% TANF COLA effective April 1, 2015. The January Governor's 2015-2016 Proposed Budget estimates insufficient funds to support another CalWORKs assistance grant increase beyond the two existing five percent increases. The Department will continue to track the progress of any subsequent Temporary Assistance to Needy Families COLAs and report back to the Board as needed.

- ◆ The Legislature, in the Final 2012 State Budget, adopted a new prospective 24-month time limit for Welfare-to-Work (WTW) services, effective January 1, 2013. The Cal-WORKs recipients are expected to meet federal work requirements during this period unless eligible for an exemption or an extension. After the 24 month Time Clock Runs out the adult portion of the assistance grant could be reduced if the new participation requirements are not met. Effective January 1, 2015, the Agency could see impacts from this proposal. The Agency will continue to track the progress of this change, reporting to the Board as needed.
- ◆ Assembly Bill (AB) 1468 repealed the lifetime ban on individuals with a prior drug conviction to be eligible to CalWORKs and CalFresh effective on April 1, 2015. AB 1468 will serve as a significant benefit to our community and allow services to customers who were previously ineligible. The Department expects that previously ineligible adults in the Assistance Units will be now be eligible to benefits, increasing monthly TANF benefits. The potential increases to benefit costs are unknown at this time and not factored into the Proposed Budget projections. The Department will track the progress and impacts, reporting to the Board as needed.
- ◆ The Federal Fostering Connections to Success AB 12 clean up legislation allows Non-Minor Dependents (NMD) to request to change their county of residence after one year in Extended Foster Care (EFC). In Fiscal Year 2015-2016, there is a potential to add as many as 83 NMDs, formerly dependents of other counties placed in Stanislaus County, to the County caseload in the next two years. Due to the uncertainty of how the EFC extension required by AB 12 will play out for Stanislaus County, the residency impact has not been factored into budget projections. The Agency continues to track the progress of this change and will report to the Board as needed.
- ◆ The Governor's Proposed 2015-2016 Budget, includes recent legislation to implement After 18 Supervised Independent Living Placement (SILP) Living Supplement; providing a \$200 per month infant supplement to non-minor dependents living in a SILP who complete a parenting support plan effective July 1, 2015. The potential increases to benefit costs are unknown at this time. The Department will track the progress and impacts, reporting to the Board as needed.
- ◆ The Governor's Proposed 2015-2016 Budget includes legislation for After 18 Terminated Adoptions and Guardianships to implement AB 2454 (Statutes of 2014; allowing non minor dependents to re-enter care if his/her former caregiver is no longer providing support. The potential increases to benefit costs are unknown at this time. The Department will track the progress and impacts, reporting to the Board as needed.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

Total current authorized positions— 0

### **Final Budget**

Total current authorized positions— 0

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$106,081,112 be approved for Community Services Agency – Public Economic Assistance. This budget is funded from \$102,530,534 in estimated departmental revenue and a \$3,550,578 Mandated County Match contribution from the General Fund.

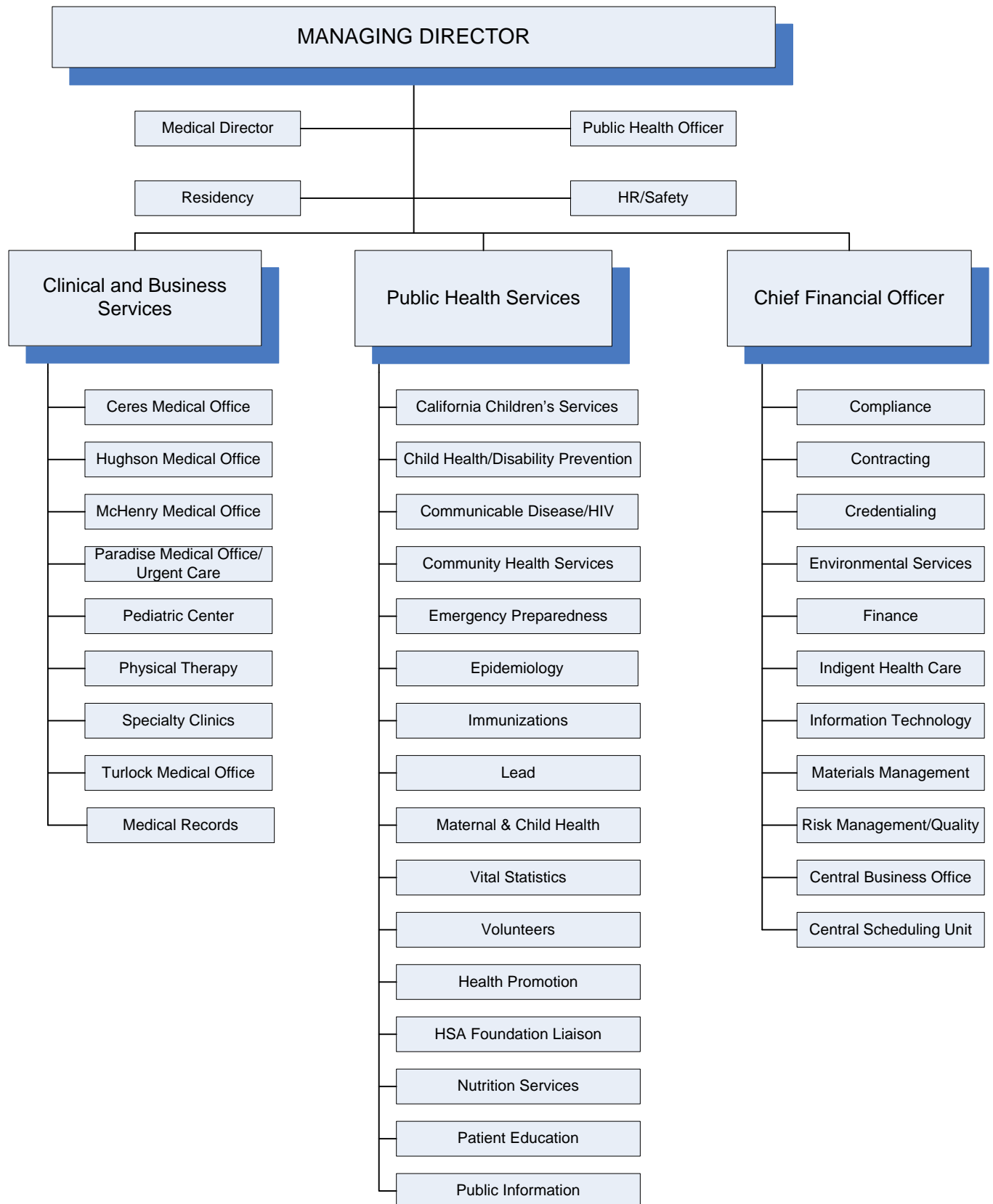
Total recommended authorized positions— 0

**Final Budget**

There are no recommended changes in funding to this budget.

Total recommended authorized positions— 0

# STANISLAUS COUNTY HEALTH SERVICES AGENCY



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**



**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY**  
**Mary Ann Lee, Managing Director**

**BUDGET AT A GLANCE**

Gross Costs	\$79,103,334
Total Revenue	\$73,540,118
Fund Balance/Retained Earnings	(\$1,610,200)
<b>Net County Cost</b>	<b>\$7,173,416</b>
Total Recommended Staffing	470
% Funded by Local Discretionary Funds	9.1%

**MISSION STATEMENT**

The Health Services Agency mission is to:

- ◆ **Promote** wellness and healthy lifestyles;
- ◆ **Prevent** illness and injury;
- ◆ **Provide** quality care and treatment; and
- ◆ **Preserve** access to healthcare for the underserved.

Through leadership, continuous improvement, and teamwork.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2014-2015 and Objectives for the 2015-2016 Fiscal Year for the Health Services Agency include:

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS	FISCAL YEAR 2015-2016 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Received Unqualified Financial Statement Audit report for the Health Services agency Clinics and Ancillary Operations performed by an independent outside Audit Firm.</li> <li>◆ Received annual recertification of the Federally Qualified Health Center Look-Alike Designation</li> <li>◆ Implemented an upgrade to the VoIP (Voice Over Internet Protocol) phone system.</li> <li>◆ Assisted over 200 medically indigent adults to obtain health insurance by helping clients complete applications.</li> <li>◆ Upgraded to GE Centricity version 12 which is HITECH certified for Stage 2 of Meaningful Use.</li> <li>◆ Restructured the Public Health division's organizational structure for greater resource sharing, and increased effectiveness in preparation for Accreditation.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Plan and strategize for Federal Health Care Reform, changes in the healthcare environment, and prevention opportunities.</li> <li>◆ Establish timeline for Public Health accreditation preparation and make measurable progress on deliverables.</li> <li>◆ Achieve annual recertification of the Federally Qualified Health Center Look-Alike designation.</li> <li>◆ Receive renewed and new grant support to enable multiple initiatives.</li> <li>◆ Continue efforts to improve efficiencies, enhance revenue, and increase staff development, while meeting fiscal targets, programmatic objectives and achieving compliance.</li> <li>◆ Attest for Meaningful Use Stage One.</li> <li>◆ Engage consultation with Acadia to pilot Patient Centered Medical Home project.</li> <li>◆ Begin implementation of the CareManager software component of the Electronic Medical Record (EMR) which has population health capabilities for our Federally Qualified</li> </ul>

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS	FISCAL YEAR 2015-2016 OBJECTIVES
	<p>Healthcare Clinic (FQHC) patients, including disease registries and disease management tools.</p> <ul style="list-style-type: none"> <li>◆ Revitalize the Stanislaus Health Foundation and leverage the volunteer services and Framework for a Thriving Stanislaus initiative</li> </ul>

**BUDGETS WITHIN HEALTH SERVICES AGENCY INCLUDE:**

- ◆ Administration
- ◆ Clinics and Ancillary Services
- ◆ Emergency Medical Services Discretionary Fund
- ◆ Indigent Health Care Program (IHCP)
- ◆ IHCP-Emergency Medical Services Hospital
- ◆ IHCP-Emergency Medical Services Physicians
- ◆ Public Health
- ◆ Public Health Vital and Health Statistics



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**

**HUMAN SERVICES**  
**Health**



**HEALTH SERVICES AGENCY—ADMINISTRATION**

Unit 1401 1301000  
Special Revenue Fund

**SERVICES PROVIDED**

The Health Services Agency (HSA) – Administration budget provides oversight and support for the Agency's Ambulatory Clinics and Ancillary Services, Public Health Division Services, the Indigent Health Care Program (IHCP), and the Health Coverage and Quality Services Division. Specific overhead functions included in this budget are Administration, Payroll/Human Resources, Patient Accounting, Information Services, Materials Management, HSA Volunteers, Plant Operations, Security, Training, Safety & Ergonomics, General Accounting, Accounts Payable and Environmental Services & Communications. Costs for this budget are allocated out to the other HSA divisions, much like the County Cost Allocation Plan (CAP) costs are allocated to departments, through a variety of allocation methodologies.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$150,629 compared to the July 1, 2014 positive balance of \$92,959. This increase is due to unallocated amounts remaining within Fund 1401, which is currently being submitted for distribution to HSA's other Legal Budget Units, through June 2015 Post-Closing entries via the Auditor-Controller's Office. The increase is therefore temporary and will not be realized at the time of Final Close for Fiscal Year 2014-2015.

As of July 1, 2015, this fund had a positive cash balance of \$275,170 compared to the July 1, 2014 positive balance of \$201,633. The increase is due to the receipt of funds from Collections and will be allocated to HSA's other Legal Budget units through June 2015 Post-Closing entries via the Auditor-Controller's Office. The increase is temporary and will not be realized at the time of Final Close for Fiscal Year 2014-2015. The difference between the cash and fund balance is temporary and upon posting of June 2015 Post-Closing entries, the cash balance will track similar to fund balance.

<b>Health Services Agency - Administration</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$8,926	\$7,700	\$8,400	\$0	\$8,400
Intergovernmental Revenue	\$115,419	(\$21,204)	\$92,000	\$0	\$92,000
Charges for Service	\$6,172,690	\$6,244,908	\$6,733,818	\$0	\$6,733,818
Miscellaneous Revenue	\$37,180	\$77,241	\$92,496	\$0	\$92,496
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$6,334,215</b>	<b>\$6,308,645</b>	<b>\$6,926,714</b>	<b>\$0</b>	<b>\$6,926,714</b>
Salaries and Benefits	\$6,078,526	\$6,330,841	\$6,734,953	\$0	\$6,734,953
Services and Supplies	\$1,412,320	\$1,493,074	\$2,000,415	(\$257,100)	\$1,743,315
Other Charges	\$1,549,351	\$1,573,921	\$1,794,485	\$0	\$1,794,485
Fixed Assets					
Equipment	\$0	\$0	\$0	\$257,100	\$257,100
Other Financing Uses	\$181,247	\$11,345	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$2,887,229)	(\$3,158,206)	(\$3,603,139)	\$0	(\$3,603,139)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,334,215</b>	<b>\$6,250,975</b>	<b>\$6,926,714</b>	<b>\$0</b>	<b>\$6,926,714</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>(\$57,670)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\* Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

**PROGRAM DISCUSSION**

At the proposed level of funding, the Department can maintain its current level of operations by providing oversight and support for the Agency’s Ambulatory Clinics and Ancillary Services, Public Health Division Services, and the Indigent Health Care Program (IHCP). Costs for this budget are allocated to other Health Services Agency divisions, much like the County Cost Allocation Plan (CAP) costs are allocated to departments, through a variety of allocation methodologies.

In order to assure compliance with County Ordinance 3.65 related to contracting with temporary staffing firms, the Department analyzed past usage and duties assigned to temporary staff, and has identified a need for a clerical float pool to address the Department’s ongoing need for clerical staff. Based on this analysis, which looked at actual usage over the last 8 months, the Department needs four (4) Administrative Clerk III positions in order to cover departmental needs, which are primarily due to position vacancies.

The County’s Scenic Campus (also referred to as County Center II), is a 17.1 acre site where several departments (HSA, Behavioral Health Recovery Services, and Community Services Agency) operate various programs. Located on the campus are eighteen (18) buildings. Of the eighteen buildings, ten (10) were constructed back in the 1930’s to 1940’s and are primarily occupied by HSA. While the Department has maintained the buildings and made various improvements throughout the years in order for programs to function as efficiently as possible, it is now in need of facility planning services as the facility costs continue to increase. While no appropriations for planning services have been incorporated into the 2015-2016 Proposed Budget, the Agency plans to return to the Board of Supervisors sometime during the fiscal year for approval to contract.

**STAFFING IMPACTS**

**Adopted Proposed Budget**

The Department is requesting reclassification of four positions to establish a clerical float pool and to reclassify one other position:

- ◆ Reclassify downward two Account Clerk III positions to Administrative Clerk III.
- ◆ Reclassify upward one Account Clerk II position to Administrative Clerk III.
- ◆ Reclassify upward one Administrative Clerk II position to Administrative Clerk III.
- ◆ Reclassify downward one Staff Services Coordinator position to Accounting Supervisor to correctly classify the position based on the current job duties and responsibilities.

Total current authorized positions— 82

### **Final Budget**

As part of the 2014-2015 First Quarter Budget, it was recommended to study a reclassification request of an Application Specialist III position at the Health Services Agency, Information Technology (IT) Division. The study has been completed in collaboration with the County's IT Department, Strategic Business Technology. This position provides the oversight of the IT Help Desk and the Telecommunications systems and manages five IT positions, Help Desk activities and end-user training programs such as People Soft and Electronic Timecards. This position provides guidance and assists with the development of training needs for new personnel and continuously updates the technicians on new system enhancements and any new programs being implemented at the Health Services Agency. The duties and responsibilities of this position are more in line with a Senior Application Specialist.

The Department is also requesting to reclassify downward an Accountant II to Confidential Assistant II to provide additional Human Resources support and to replace part-time staff. The Department is further requesting to double fill a Confidential Assistant IV position in Human Resources and an Assistant Director position for up to eight weeks as the result of the retirements of the incumbents. The Confidential Assistant IV is the lead support position in Human Resources and the Assistant Director provides agency wide operational support including compliance and other business services. Due to the complexity of the work performed by both incumbents an extended transition period is requested.

Total current authorized positions— 82

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$6,926,714 be approved for Health Services Agency – Administration and is funded from \$6,926,714 in estimated departmental revenue.

It is also recommended to reclassify two Account Clerk III positions, one Account Clerk II position, and one Administrative Clerk II position to Administrative Clerk III. It is further recommended to reclassify downward one Staff Services Coordinator to Accounting Supervisor.

Total recommended authorized positions— 82

### **Final Budget**

The Department is requesting to transfer \$257,100 from Services and Supplies to fixed assets to purchase IT equipment to increase processing speed and performance of the Department's network applications. It is recommended to increase appropriations of \$257,100 in fixed assets and decrease appropriations of \$257,100 from Services and Supplies.

The department requests for Final Budget are recommended in full. It is recommended that a budget of \$6,926,714 be approved for Health Services Agency – Administration and is funded from \$6,926,714 in estimated departmental revenue.

It is recommended to reclassify an Application Specialist III to a Senior Application Specialist, an Accountant II to a Confidential Assistant II, and to double fill up to eight weeks the Confidential Assistant IV position assigned to Human Resources and the Assistant Director position assigned to compliance and other business services.

Total recommended authorized positions— 82



**HEALTH SERVICES AGENCY—CLINICS AND ANCILLARY SERVICES**

Budget Unit 4051 1010001  
Enterprise Fund

**SERVICES PROVIDED**

The Health Services Agency (HSA) – Clinics and Ancillary Services budget provides primary care, specialty care, and certain ancillary services that support this care (primarily occupational and physical therapy services) to approximately 41,000 unique patients annually, primarily representing under and uninsured individuals, Medi-Cal and the County indigent adult population. Primary Care clinic services are currently provided at six Federally Qualified Health Center Look Alike (FQHC-LA) medical office locations positioned throughout the County. The services provided include: family medicine; pediatrics; integrated behavioral health; prenatal care; obstetrical care; high-risk obstetrical care; women’s health care; family planning; immunizations; treatment of sexually transmitted diseases (STD’s); well child check-ups; and urgent care services. Adult and pediatric specialty care is provided at the Scenic campus Specialty Clinics where services include orthopedics, otolaryngology (ENT), neurology, ophthalmology, general surgery (lump and bump), gastroenterology, HEP (Hepatitis) C, urology, podiatry and neurosurgery. Full service rehabilitation services including physical therapy, occupational therapy, audiology, and wound care services are also conducted at the Scenic campus.

The Valley Family Medicine Residency Program of Modesto which is accredited by the Accreditation Council for Graduate Medical Education (ACGME) and receives graduate medical education funding from the Centers for Medicare and Medicaid Services (CMS) has approximately 34 family medicine residents in training annually and is an integral part of the County’s primary care clinic system providing approximately 21,000 clinic visits per year. This three-year family medicine residency program is a component of the Valley Consortium for Medical Education (VCME), a non-profit corporation whose members are Stanislaus County, Doctors Medical Center, and Memorial Medical Center. Outpatient training is performed in the Agency’s medical offices and inpatient training primarily occurs at Doctors Medical Center. In July of 2013, VCME expanded by adding a new five-year orthopedic residency training program, funded by Doctors Medical Center. Presently there are six orthopedic residents in training with two additional resident physicians expected to join the program this summer, The majority of their outpatient rotations occur within the HSA Specialty clinics.

The academic medical training for the family medicine residency program is supported through Scenic Faculty Medical Group (SFMG), with “core” medical staff representing primarily Family Medicine, Pediatrics, and Obstetrics/Gynecology. In addition, approximately 25 community physicians provide teaching and specialty services to HSA clients in the Agency’s specialty clinics. Professional staffing of the Urgent Care operations is provided under contract by California Healthcare Medical Billing. Professional staffing of the FQHC clinics is provided by SFMG as well as County employed mid-level providers.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive retained earnings balance of \$9,987,056 compared to the July 1, 2014 negative balance of \$8,977,488. This increase is due to the \$15 million accelerated pay down of the long term debt, the \$1.7 million related to endowment earnings that are transferred to the Clinics annually to pay down debt and an increase in the Intergovernmental Transfers (IGTs) for Rate Year 2012-2013.

As of July 1, 2015, this fund had a positive cash balance of \$1,503,298 compared to the July 1, 2014 negative balance of \$3,289,677. The increase is due to the receipt of FQHC PPS payments from the past year in the amount of \$3.2 million and approximately \$4.7 million received in IGT funding. The

difference between the cash and fund balance is due to receivables reflected on the Balance Sheet that are anticipated to be collected.

<b>Health Services Agency - Clinic and Ancillary Svcs</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$105,473	(\$13,113)	\$7,444	\$0	\$7,444
Intergovernmental Revenue	\$216,804	\$128,456	\$121,660	\$0	\$121,660
Charges for Service	\$30,132,772	\$31,713,606	\$36,058,435	\$0	\$36,058,435
Miscellaneous Revenue	\$1,692,959	\$5,038,250	\$4,437,566	\$0	\$4,437,566
Other Financing Sources	\$584,549	\$572,306	\$599,281	\$0	\$599,281
<b>Total Revenue</b>	<b>\$32,732,557</b>	<b>\$37,439,505</b>	<b>\$41,224,386</b>	<b>\$0</b>	<b>\$41,224,386</b>
Salaries and Benefits	\$16,660,357	\$16,064,482	\$20,984,736	\$0	\$20,984,736
Services and Supplies	\$12,149,491	\$14,005,463	\$13,755,399	\$0	\$13,755,399
Other Charges	\$7,717,663	\$7,647,851	\$8,825,028	\$0	\$8,825,028
Fixed Assets					
Buildings & Improvements	\$0	\$111,817	\$303,229	\$0	\$303,229
Equipment	\$0	(\$111,817)	\$538,843	\$0	\$538,843
Other Financing Uses	\$456,968	\$35,983	\$31,915	\$0	\$31,915
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$36,984,479</b>	<b>\$37,753,779</b>	<b>\$44,439,150</b>	<b>\$0</b>	<b>\$44,439,150</b>
Retained Earnings	(\$628,898)	(\$19,615,570)	(\$1,304,674)	\$0	(\$1,304,674)
<b>Net County Cost</b>	<b>\$4,880,820</b>	<b>\$19,929,844</b>	<b>\$4,519,438</b>	<b>\$0</b>	<b>\$4,519,438</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department can maintain the current level of service, i.e., primary care clinics, specialty care, rehabilitation care, and integrated behavioral health services. At the requested level of funding, the Department is expecting a surplus of approximately \$1.3 million.

Included in the Department's proposed budget submittal are the following strategic initiatives: (1) two Rate Year 2013-2014 Intergovernmental Transfers (IGT – a Federal Medicaid Match Program) valued at \$3.5 million in net new Federal funding and (2) attestation of Stage 1 Meaningful Use (MU) compliance of the Department's electronic medical records system. The estimated MU revenue associated with the Department's attestation is approximately \$800,000 and is based on an estimated 40 eligible providers at a rate of around \$20,000 per eligible provider for Stage 1. Of note, beginning with Rate Year 2013-2014, the State will be changing the IGT process from a federal fiscal year (beginning October 1st and ending September 30th) to a State Fiscal Year (July 1st through June 30th). Based on this change the estimated IGTs for Rate Year 2013-2014 are estimated at 75% of the IGTs received in Fiscal Year 2014-2015 for Rate Year 2012-2013.

## STAFFING IMPACTS

### Adopted Proposed Budget

The Department is requesting to reclassify upward one Licensed Vocational Nurse II to Staff Nurse III to correctly classify the position based on the current job duties and responsibilities.

Total current authorized positions— 204

### Final Budget

The Department is requesting to reclassify upward a Nursing Assistant to Staff Services Technician assigned to the Specialty Clinic. Due to the complexities of the Specialty clinic and the need for all

licensed staff to provide clinical support this position has taken on the duties similar to an assistant clinic manager. The Department is also requesting the reclassification of a Staff Services Coordinator to a block-budgeted Manager II.

Total current authorized positions— 204

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$44,439,150 be approved for Health Services Agency – Clinics and Ancillary Services. This budget is funded by \$41,224,386 in estimated revenue and a \$4,519,438 contribution from the General Fund that includes \$3,113,397 in Mandated Match and \$1,406,041 for the long-term deficit repayment, resulting in contribution of \$1,304,674 to departmental retained earnings.

It is also recommended to reclassify one Licensed Vocation Nurse II to Staff Nurse III.

Total recommended authorized positions— 204

### **Final Budget**

There are no recommended changes in funding to this budget.

It is recommended to reclassify upward one Nursing Assistant to Staff Services Technician and to study one Staff Services Coordinator position.

Total recommended authorized positions— 204

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**



**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—EMERGENCY MEDICAL SERVICES**  
**DISCRETIONARY FUND**

Budget Unit 1429 1210001  
 Special Revenue Fund

**SERVICES PROVIDED**

The Health and Safety Code requires the County to establish and coordinate the system that provides emergency medical care in the region. To provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services Agency (MVEMS), a regional Emergency Medical Services (EMS) agency of five participating counties.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$73,758 compared to the July 1, 2014 positive balance of \$147,302. This decrease is due to lower receipt of revenues collected as fines and fees by the Court as well as the increase of expenditures to pay for additional salary & benefits for agency staff.

As of July 1, 2015, this fund had a positive cash balance of \$76,018 compared to the July 1, 2014 positive balance of \$155,260. The decrease is due to lower receipt of revenues collected as fines and fees by the Court as well as the increase of expenditures to pay for additional salary & benefits for agency staff. Cash is tracking similar to fund balance.

<b>Health Services Agency - EMS Discretionary Fund</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$129,075	\$113,562	\$106,000	\$0	\$106,000
Revenue from use of Assets	\$1,658	\$806	\$750	\$0	\$750
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$130,733</b>	<b>\$114,368</b>	<b>\$106,750</b>	<b>\$0</b>	<b>\$106,750</b>
Salaries and Benefits	\$72,013	\$77,466	\$105,237	\$0	\$105,237
Services and Supplies	\$85,910	\$109,844	\$97,412	\$0	\$97,412
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,622	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$160,545</b>	<b>\$187,310</b>	<b>\$202,649</b>	<b>\$0</b>	<b>\$202,649</b>
<b>Fund Balance</b>	<b>\$29,812</b>	<b>\$72,942</b>	<b>\$95,899</b>	<b>\$0</b>	<b>\$95,899</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.



## **PROGRAM DISCUSSION**

At the proposed level of funding, the Department can maintain Emergency Medical Services. The Health Services Agency will use approximately \$87,000 of these funds to offset the cost of the contract with the Mountain Valley Emergency Medical Services Agency to administer local emergency services for Fiscal Year 2015-2016. The revenues used to pay for these services come from SB 12/612 Maddy Funds, which include fines and fees collected by the courts. Staffing costs of \$105,237 have been budgeted for this program which is an increase from prior year. These staffing costs include costs associated with the Medical/Health Operational Area Coordinator (MHOAC) who facilitates the coordination of mutual aid and other emergency operation within the Operational Area (County) to respond to any medical disaster by mobilizing and coordinating emergency medical services mutual aid resources to mitigate health problems. In cooperation with various agencies, the MHOAC is responsible for ensuring the development of a medical and health disaster plan for the Operational Area. In addition, staffing costs related to Emergency Medical Services projects have been added this Fiscal Year.

Existing law, until January 1, 2014, authorized county boards of supervisors to elect to levy an additional penalty, for deposit into the EMS Fund, in the amount of \$2 for every \$10 upon fines, penalties, and forfeitures collected for criminal offenses. SB191 extended the operative date of these provisions indefinitely. Therefore, the program anticipates that this fund will be fully funded for Fiscal Year 2015-2016.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

Total current authorized positions— 0

### **Final Budget**

Total current authorized positions— 0

## **BUDGET RECOMMENDATIONS**

### **Adopted Proposed Budget**

It is recommended that a budget of \$202,649 be approved for the Emergency Medical Services Discretionary Fund. This budget is funded from \$106,750 in estimated department revenue and \$95,899 in departmental fund balance.

Total recommended authorized positions— 0

### **Final Budget**

There are no recommended changes in funding to this budget.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2015-2016**

**HUMAN SERVICES**  
**Health**



**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM**

Budget Unit 1404 1501000  
Special Revenue Fund

**SERVICES PROVIDED**

Welfare and Institutions (W&I) Code, Section 17000 requires that, "Every county shall relieve and support all incompetent, poor indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported or relieved by their relatives or friends, by their own means, or by State or private institutions." Accordingly, except for administrative costs, Indigent Health Care Program (IHCP) funding will be directed for the provision of medical and dental services for qualified Medically Indigent Adults (MIA).

The Medically Indigent Health Care Program provides basic health care to indigent residents of Stanislaus County that are not Medi-Cal eligible and do not have health insurance. However, the MIA Program is not insurance and does not meet the Minimum Essential coverage requirement of the Affordability Care Act (ACA). The County's MIA program is essentially the payer of last resort for eligible indigents. Effective January 1, 2014, all applicants must first apply for either Medi-Cal Expansion or the Covered California Insurance Exchange products. (The Medi-Cal Expansion income limit is 138% of the Federal Poverty Limit (FPL). Applicants whose income is 139% of the FPL and above will be eligible to apply for coverage through Health Exchanges. The "Covered CA" Health Exchange offers several health plans to choose from and a variety of coverage options).

The Stanislaus County Children and Families Commission has contracted with the Health Services Agency (HSA) for the Healthy Cubs (HCUBS) Program since January of 2003. The program consists of two primary components: 1) to provide health care access and health services to pregnant women and children aged 0-5 in families with an income less than 300% of the Federal Poverty Level; and 2) to refer and qualify applicants for other health programs funded by other levels of government, non-profits, foundations, or the private sector (Medi-Cal or Kaiser Kids, for example).

For twelve years, HCUBS has served as the provider of last resort when eligible applicants do not qualify for any other health access programs. Services offered to children and pregnant woman enrolled through HCUBS will include only: 1) those services available at the Stanislaus County Health Services Agency medical offices to include primary medical care, ambulatory specialty care, and rehabilitation services such as physical therapy; 2) those primary and obstetrical care and pharmacy services offered at a Golden Valley Health Center location within the County of Stanislaus; 3) those primary and obstetrical services offered at the Oakdale Community Health Center and Riverbank Community Health Center; 4) dental care offered at various contracted locations throughout Stanislaus County; 5) laboratory and radiology services with contracted providers within Stanislaus County; and 6) pharmacy services with a contracted pharmacy. Services not defined above, including but not limited to inpatient care, are not included in this Program.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$1,355,853 compared to the July 1, 2014 negative balance of \$993,839. This increase is due to the receipt of prior year's revenues that were received in Fiscal Year 2014-2015.

As of July 1, 2015, this fund had a negative cash balance of \$5,096,977 compared to the July 1, 2014 negative balance of \$7,675,835. The increase is due to the receipt of prior year's revenues that were received in Fiscal Year 2014-2015. The difference between the cash and fund balance is due to a large receivable reflected on the Balance Sheet as a pending transfer of "Due from Other Funds".

<b>Health Services Agency - Indigent Health Care</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$312	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,726,481	\$1,277,070	\$0	\$0	\$0
Charges for Service	\$393,558	\$314,371	\$265,207	\$0	\$265,207
Miscellaneous Revenue	\$30,694	\$72,793	\$0	\$0	\$0
Other Financing Sources	\$5,625,750	\$160,406	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$7,776,795</b>	<b>\$1,824,640</b>	<b>\$265,207</b>	<b>\$0</b>	<b>\$265,207</b>
Salaries and Benefits	\$1,535,509	\$366,890	\$180,143	\$0	\$180,143
Services and Supplies	\$296,562	\$72,677	\$59,200	\$0	\$59,200
Other Charges	\$8,301,680	\$289,468	\$325,864	\$0	\$325,864
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$43,347	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$10,177,098</b>	<b>\$729,035</b>	<b>\$565,207</b>	<b>\$0</b>	<b>\$565,207</b>
Fund Balance	(\$51,784)	(\$2,349,692)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$2,452,087</b>	<b>\$1,254,087</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$300,000</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department will provide mandated medical and dental services to the anticipated number of eligible program beneficiaries. For Fiscal Year 2015-2016, the Department is expecting a 100% reduction in Realignment funding and hence the primary funding sources for Fiscal Year 2015-2016 are expected to be \$300,000 in County Match as well as funding from the Children and Families Commission for the Healthy Cubs program.

With the implementation of the Medi-Cal expansion component of the ACA, the majority of the medically indigent adult program population (approximately 98%) gained eligibility in the Medi-Cal Program. As a result of the anticipated change, the State redirected a portion of the 1991 Health Realignment funds based on the assumption that counties would have fewer costs related to their MIA programs. Based on this change, IHCP implemented significant changes in Fiscal Year 2014-2015 and using a phased-in approach decreased staffing, services, and supplies as well as medical services in anticipation of the decreased demand for medical and dental services.

Although the MIA enrollment has been lower than previously anticipated, the Department does acknowledge that the indigent program has remaining duties associated with the program, such as, but not limited to, the adjudication of claims as well as determination of applicant eligibility. Due to these responsibilities as well as unknowns and potential liabilities in this emerging health reform environment, the Department recognizes that potential legislative changes at the Federal or State level could result in an upsurge in applications, enrollment and utilization.

While IHCP could face significant fiscal and/or program exposures during Fiscal Year 2015-2016 due to changes in the healthcare environment, the following potential exposure has been included in the budget:

- ◆ The Department has budgeted \$180,000 for a potential exposure due to cases (previous years' MIA enrollees) pending a disability determination, which if denied by Social Security, would become an obligation of the MIA program.

At this time, the Department is anticipating ending Fiscal Year 2015-2016 in a neutral position; however, actual costs would be based on the actual applicants, enrollment, and utilization of covered services.

The Department will continue to monitor the continued development and implementation of the ACA and evaluate any fiscal impact to the program. If needed, the Department will recommend necessary adjustments at a quarterly budget update.

#### Healthy Cubs Program (HCUBS)

The Healthy Cubs funding award has decreased significantly over the years as requested by the program due to efficiencies in operation (particularly funds recovery). Due to compliance with Healthy Cubs policies and the countywide efforts of other programs to enroll uninsured families in other health care plans have contributed, in a positive way, to the decrease in children 0-5 and pregnant women needing the Healthy Cubs program in order to continue to access care. The budgeted expenditures in the proposed budget for Fiscal Year 2015-2016 have been projected at \$175,000 and are fully offset by estimated revenue of \$175,000.

The HCUBS program continues to require that applicants provide proof of income and Stanislaus County residency. In addition, the applicant is required to apply for other health coverage and show proof of application and subsequent denial prior to receiving coverage under the Healthy Cubs Program. The Department continues outreach and education efforts regarding both the Medi-Cal program as well as the Healthy Cubs program. The Department will continue to monitor the impacts resulting from the Federal Health Care Reform and Health Care changes in California resulting from the anticipated Federal approval of the next Five-Year 1115 Waiver. Under the Federal Health Care Reform plan, a significant number of beneficiaries receiving Healthy Cubs benefits in the past now qualify for Medi-Cal. However, this program continues to be necessary for those children and pregnant women who do not have permanent legal United States residence and those Legal Permanent Residents who have been in the country less than five years, as this group would not be eligible for Medi-Cal.

### **STAFFING IMPACTS**

#### **Adopted Proposed Budget**

Total current authorized positions— 0

#### **Final Budget**

The Department is requesting to delete an unfunded Supervising Account Administrative Clerk I. As a result of the Affordable Care Act, the majority of the adults served in the program have gained eligibility through the expanded Medi-Cal program. As a result the department has unfunded or deleted all positions in this program.

Total current authorized positions— 0

### **BUDGET RECOMMENDATIONS**

#### **Adopted Proposed Budget**

It is recommended that a budget of \$565,207 be approved for the Health Services Agency – Indigent Health Care Program. This budget is funded from \$265,207 in estimated department revenue and a \$300,000 Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

**Final Budget**

There are no recommended changes in funding to this budget.

It is recommended to delete one unfunded Supervising Account Administrative Clerk I position.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2015-2016**

**HUMAN SERVICES**

**Health**



**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP)  
EMERGENCY MEDICAL SERVICES HOSPITAL**

Budget Unit 1434 1500010

Special Revenue Fund

**SERVICES PROVIDED**

The Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. Twenty-five percent of the balance of the fund shall be distributed only to hospitals providing disproportionate trauma and emergency medical care services.

To provide these services, the County contracts with hospitals within the County. These services are paid from a dedicated State funding source known as Senate Bill (SB) 12/612 Maddy Funds.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$133,038 compared to the July 1, 2014 positive balance of \$123,518. This increase is due to a higher amount of fines and fees being collected than originally anticipated for payments to contracted hospitals. The fund balance will be distributed to contracted hospitals for uncollectible, submitted claims in Fiscal Year 2015-2016.

As of July 1, 2015, this fund had a positive cash balance of \$333,508 compared to the July 1, 2014 positive balance of \$344,810. The decrease is due to the payment of claims that were payable in Fiscal Year 2014-2015. The difference between the cash and fund balance is due to the unpaid (accrued) amounts for hospital contract maximums for Fiscal Year 2014-2015 claims. This amount is reflected on the balance sheet and will be paid upon receipt of invoices, within six months after the close of Fiscal Year 2014-2015, per contract specifications.

<b>Health Services Agency - IHCP EMS Hospital</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$269,845	\$236,645	\$226,000	\$0	\$226,000
Revenue from use of Assets	\$2,604	\$2,460	\$2,000	\$0	\$2,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$272,449</b>	<b>\$239,105</b>	<b>\$228,000</b>	<b>\$0</b>	<b>\$228,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$188,359	\$226,169	\$228,000	\$0	\$228,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$188,359</b>	<b>\$226,169</b>	<b>\$228,000</b>	<b>\$0</b>	<b>\$228,000</b>
Fund Balance	(\$84,090)	(\$12,936)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

**PROGRAM DISCUSSION**

At the proposed level of funding, the Department will provide \$205,200 in reimbursement to hospitals for uncompensated emergency medical services and pediatric trauma services. The revenue used to pay for these services comes from SB 12/612 Maddy Funds, which include fines and fees collected by the Courts. The program anticipates that this fund will be fully funded for Fiscal Year 2015-2016.

Existing law, until January 1, 2014, authorized county boards of supervisors to elect to levy an additional penalty, for deposit into the EMS Fund, in the amount of \$2 for every \$10 upon fines, penalties, and forfeitures collected for criminal offenses. SB191 extended the operative date of these provisions indefinitely. The program anticipates that this fund will be fully funded for Fiscal Year 2015-2016.

**STAFFING IMPACTS**

**Adopted Proposed Budget**

Total current authorized positions— 0

**Final Budget**

Total current authorized positions— 0

**BUDGET RECOMMENDATIONS**

**Adopted Proposed Budget**

It is recommended that a budget of \$228,000 be approved for Health Services Agency – Indigent Health Care Program Emergency Medical Services and is funded from \$228,000 in estimated department revenue.

Total recommended authorized positions— 0

**Final Budget**

There are no recommended changes in funding to this budget.

Total recommended authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2015-2016**

**HUMAN SERVICES**

**Health**



**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP)  
EMERGENCY MEDICAL SERVICES PHYSICIANS**

Budget Unit 1435 1500020

Special Revenue Fund

**SERVICES PROVIDED**

The Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. Fifty-eight percent of the balance of the fund shall be used to reimburse physicians and surgeons for patients who do not make payment for emergency medical services.

To provide these services, the County contracts with Stanislaus Medical Foundation for Medical Care to administer the monies allocated to physicians for an administrative fee of 8.25%. These services are paid from a dedicated State funding source known as SB 12/612 Maddy Funds.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$31,725 compared to the July 1, 2014 positive balance of \$285,915. This decrease is due to the payment of claims related to Fiscal Year 2013-2014 that were posted within Fiscal Year 2014-2015.

As of July 1, 2015, this fund had a positive cash balance of \$123,700 compared to the July 1, 2014 positive balance of \$291,054. The decrease is due to the payment of claims related to Fiscal Year 2013-2014 that were posted within Fiscal Year 2014-2015. The difference between the cash and fund balance is due to the unpaid (accrued) amounts for physician claims submitted but not yet paid prior to the close of Fiscal Year 2014-2015; these amounts are reflected on the balance sheet as liabilities.

<b>Health Services Agency - IHCP EMS Physicians</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$576,678	\$473,317	\$445,000	\$0	\$445,000
Revenue from use of Assets	\$2,200	\$625	\$500	\$0	\$500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$578,878</b>	<b>\$473,942</b>	<b>\$445,500</b>	<b>\$0</b>	<b>\$445,500</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$503,034	\$728,131	\$445,500	\$0	\$445,500
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$503,034</b>	<b>\$728,131</b>	<b>\$445,500</b>	<b>\$0</b>	<b>\$445,500</b>
<b>Fund Balance</b>	<b>(\$75,844)</b>	<b>\$254,189</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

**PROGRAM DISCUSSION**

At the proposed level of funding, the Department will continue to provide \$400,950 in reimbursement for physician emergency related services. The revenues used to pay for these services comes from SB 12/612 Maddy Funds, which include fines and fees collected by the courts. The program anticipates that this fund will be fully funded for Fiscal Year 2015-2016.

Existing law, until January 1, 2014, authorized county boards of supervisors to elect to levy an additional penalty, for deposit into the EMS Fund, in the amount of \$2 for every \$10 upon fines, penalties, and forfeitures collected for criminal offenses. SB191 extended the operative date of these provisions indefinitely. The program anticipates that this fund will be fully funded for Fiscal Year 2015-2016.

**STAFFING IMPACTS**

**Adopted Proposed Budget**

Total current authorized positions— 0

**Final Budget**

Total current authorized positions— 0

**BUDGET RECOMMENDATIONS**

**Adopted Proposed Budget**

It is recommended that a budget of \$445,500 be approved for the Health Services Agency – Indigent Health Care Program Emergency Medical Services Physicians and is funded from \$445,500 in estimated department revenue.

Total recommended authorized positions—0

**Final Budget**

There are no recommended changes in funding to this budget.

Total recommended authorized positions—0



## **HEALTH SERVICES AGENCY—PUBLIC HEALTH**

Budget Unit 1402 1200001  
Special Revenue Fund

### **SERVICES PROVIDED**

The Public Health Division has the responsibility of assessing, measuring, reporting and monitoring the health status of the community. The outcome of community assessments and input as it relates to the Ten Essential Public Health Services determines how the Division targets its focus for health improvement. Current Public Health services include:

1. Community Health Services (CHS) consisting of traditional field public health nursing and case management, including Healthy Birth Outcomes (Children and Families Commission), Childhood Lead Poisoning Prevention Program (CLPPP), High Risk Maternal Child Health, and Nurse Family Partnership (NFP), a nationally recognized, evidenced based home visitation program;
2. Maternal Child and Adolescent Health (MCAH) includes coordination of services, outreach, education, teen pregnancy prevention, Sudden Infant Death Syndrome (SIDS) prevention, and car seat safety and use;
3. Children's Medical Services, includes Child Health and Disability Prevention (CHDP) program administration for the County, California Children's Services (CCS) for case management of Medi-Cal children with acute and chronic disabilities, and the Medical Therapy Program for provision of physical and occupational therapy services to the CCS population coordinated with the County Office of Education at special units on site at Sonoma and Turlock elementary schools;
4. Nutrition services, including the Women, Infants and Children (WIC) program, Nutrition Education & Obesity Prevention, and Tobacco Control;
5. Communicable Disease prevention and control, including Refugee Health, Immunizations, Tuberculosis, and Sexually Transmitted Diseases (including HIV/AIDS); consists of disease surveillance to promptly identify, prevent, and stop further transmission of contagious diseases that pose a threat to the public.
6. Emergency Preparedness and Public Health Laboratory which consists of ongoing disease surveillance, diagnosis of new and recurring infectious and zoonotic diseases, environmental testing, toxicology, and responding to bioterrorism threats and public health emergencies;
7. Community Assessment Planning and Evaluation (CAPE) which includes monitoring incidence of reportable communicable diseases in the community in order to prevent their spread; monitoring and analyzing trends in acute and chronic health conditions in order to provide information to the health community at large, the public, and news media. In addition, the division has responsibility for registering County births and deaths and issuing associated certificates and permits. The Community Health Assessment and Community Health Improvement Plan (Framework for a Thriving Stanislaus) are coordinated by CAPE.

The majority of these Public Health (PH) services are categorical programs funded by State and Federal sources. However, all employees are trained in emergency preparedness and are the first line of defense against health threats, natural disaster, terrorism, and/or manmade events. Public Health employees fill dual roles – categorical programs and disaster response.

## FUND/CASH BALANCE

As of July 1, 2015, this fund had a positive fund balance of \$7,185,433 compared to the July 1, 2014 positive balance of \$5,141,231. This increase is due to an increase in revenues received by Public Health in Fiscal Year 2014-2015.

As of July 1, 2015, this fund had a positive cash balance of \$4,321,291 compared to the July 1, 2014 positive balance of \$3,479,261. The increase is due to an increase in deferred revenues and other current liabilities reflected on the Balance Sheet as well as increased revenues received by Public Health in Fiscal Year 2014-2015. The difference between the cash and fund balance is due to a significant increase of the receivables reflected on the Balance Sheet as a result of fiscal year-end invoicing and "back-casted" or reconciled Medi-Cal Administrative Activities (MAA) invoices where additional funding is due to the Agency.

<b>Health Services Agency - Public Health</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$11,929	\$12,173	\$10,000	\$0	\$10,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,412	\$1,376	\$0	\$0	\$0
Intergovernmental Revenue	\$12,451,974	\$12,406,605	\$14,894,192	\$0	\$14,894,192
Charges for Service	\$3,742,150	\$4,070,935	\$4,141,424	\$0	\$4,141,424
Miscellaneous Revenue	\$122,702	\$24,916	\$43,160	\$0	\$43,160
Other Financing Sources	\$4,122,156	\$4,398,330	\$5,204,785	\$0	\$5,204,785
<b>Total Revenue</b>	<b>\$20,452,323</b>	<b>\$20,914,335</b>	<b>\$24,293,561</b>	<b>\$0</b>	<b>\$24,293,561</b>
Salaries and Benefits	\$12,654,096	\$13,315,421	\$17,472,375	\$0	\$17,472,375
Services and Supplies	\$3,108,698	\$3,266,423	\$4,270,746	\$0	\$4,270,746
Other Charges	\$660,662	\$663,733	\$681,195	\$0	\$681,195
Fixed Assets					
Equipment	\$192,881	\$261,108	\$0	\$0	\$0
Other Financing Uses	\$617,537	\$304,751	\$313,657	\$0	\$313,657
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$2,887,229	\$3,150,360	\$3,538,141	\$0	\$3,538,141
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$20,121,103</b>	<b>\$20,961,796</b>	<b>\$26,276,114</b>	<b>\$0</b>	<b>\$26,276,114</b>
<b>Fund Balance</b>	<b>(\$1,135,695)</b>	<b>(\$1,933,841)</b>	<b>(\$371,425)</b>	<b>\$0</b>	<b>(\$371,425)</b>
<b>Net County Cost</b>	<b>\$804,475</b>	<b>\$1,981,302</b>	<b>\$2,353,978</b>	<b>\$0</b>	<b>\$2,353,978</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department has achieved a balanced budget. Public Health (PH) is funded through grants, awards, 1991 Health Realignment, and County Mandated Match dollars totaling \$26.6 million. These funds protect and improve the health of County residents through the provision of Public Health services and legally mandated programs through clinical, community, and population based strategies. Clinical services include the following: immunizations for children and adults and seasonal flu vaccine clinics; HIV/STD prevention, testing, treatment, and surveillance; and HIV case management. Additional services include tuberculosis diagnosis, treatment, and follow up; and physical and occupational therapy (for children with profoundly debilitating illnesses).

Community health is addressed through the provision of nurse home visitation services for vulnerable young families; complex care coordination for critically ill children; and nutrition services through the Women's, Infants and Children (WIC) program, which includes obesity prevention and breastfeeding education. Population based services include public health surveillance conducted by the epidemiologists, whose responsibilities include monitoring and measuring incidence and prevalence of communicable disease and other critical health indicators, and completion of the Community Health Assessment and oversight of the required Community Health Improvement Plan (Framework for a Thriving Stanislaus), a Public Health facilitated, multi-disciplinary community prevention initiative.

During the past fiscal year, the Public Health Laboratory has experienced a loss in revenue from laboratory tests conducted. This decrease is a result of the Public Health Laboratory losing business to other clinical facilities and an inability to provide quick results due to reliance on paper-based systems. Implementation of the Laboratory Information Management System (LIMS) will provide the Public Health Laboratory with the capacity to deliver electronic results in a timely manner. Completion of the currently in-progress LIMS implementation is projected by the fall of 2015 and will allow electronic reporting and data exchange, thereby supporting efficient data dissemination and the likelihood of restoring test volume.

A large component of the Community Health Services (CHS) Division in Public Health provides case management to their clients, which includes home visits. In 2014, the Public Health Nurse (PHN) job classification received salary adjustments to improve retention and recruitment, and while this has been somewhat successful in recruiting PHNs, we continue to lose many new recruits after one year of employment to hospitals or other employers. However, we are projecting revenues due to improved rates for Targeted Case Management (TCM) reimbursements.

Through careful planning and analysis, five programs have been identified as being in need of additional staffing resources in order to address compliance issues in reporting and caseload based services. The staffing requests and adjustments being recommended are funded with Health Realignment funding and there is no fiscal impact to the General Fund.

## **STAFFING IMPACTS**

### **Adopted Proposed Budget**

The Department is requesting to restore three positions, add two positions, reclassify one position and to have a classification study completed:

- ◆ Restore and reclassify upward one Administrative Clerk II position to an Administrative Clerk III. This position is requested to help operate the Immunization Assistance Program (IAP) State Grant and to address employee health tracking and compliance for Health Services Agency. Currently this function is fragmented between new employee physicals and human resources with no ongoing monitoring of immunity to communicable diseases for 530 HSA staff.
- ◆ Restore one Administrative Clerk II position to provide support to the Public Health Lab. Public Health receives laboratory results and Confidential Morbidity Reports (CMRs) from all labs and providers in Stanislaus County. Public Health is mandated to monitor, confirm, and report certain communicable diseases inclusive of sexually transmitted diseases and HIV test results into several State databases such as CalREDIE, LDET, LEO, ARIES, and Access. The high volume of lab results and care coordination (15,777) has outpaced our existing resources causing the department to fall behind in this data confirmation and entry. This jeopardizes several grants and our mandates to report under Title 17 Section 2500 of the California Code of Regulations.
- ◆ Restore one Administrative Clerk II position for the Medical Therapy Unit. The Medical Therapy Program (MTP) provides physical and occupational treatment for approximately 485 children in order to meet State staffing standards and process Medi-Cal billing for patient treatment. This position was approved in Fiscal Year 2007-2008, but filling it was delayed due to the reduction in work force. Currently the MTP unit has only one clerical person, an Administrative Clerk III who is unable to provide the bilingual assistance, or provide adequate support for scheduling clients, processing therapy orders, and the assumption of medical billing.
- ◆ Reclassify downward one Manager II position to Epidemiologist. Public Health has identified a need for an additional epidemiologist due to the size of the community and the need for monitoring chronic disease trends in the community as well as coordinating data collection activities and reviewing epidemiological investigations,
- ◆ Add two new Physical/Occupational Therapy Assistant (PT/OT) positions. The County continues to have difficulty recruiting Physical/Occupational Therapist and with several Therapists scheduled to retire in the next 12 months, Public Health is attempting a new strategy

of adding two new PT/OT Assistants to the staffing model. This frees up the Therapist to perform the more complex duties requiring licensure. Therapy Assistants have a two-year college degree compared to the masters or doctoral degree for therapists. This classification will work with minimal supervision under the license of a Physical/Occupational Therapists.

- ◆ Study of the Clinical Lab Scientist classification series. The Public Health Laboratory absorbed staff from the Clinical Lab when it closed several years ago; however, the positions were not reclassified to reflect the change in duties. The reclassification of the Clinical Lab Scientist II to Public Health Microbiologist and the reclassification of Clinical Lab Scientist III to a Supervising Public Health Microbiologist are requested in order to reflect the responsibilities of operating a Public Health Laboratory verses a Clinical Laboratory.

Total current authorized positions— 178

### **Final Budget**

The Department is requesting to reclassify upward three positions and add a new position in order to better support the Divisions organizational structure. A Manager II position is requested to be reclassified upward to Manager III. This position is responsible for overseeing the Communicable Disease Program and has responsibility for an operating budget of \$3.6 million dollars. The Department is also requesting to reclassify upward an Epidemiologist position to Chief Epidemiologist/Manager III. In a recent reorganization, the additional duties of overseeing Vital Records, coordination of the Public Health accreditation efforts and supervision of epidemiology staff were added to the duties of this position. Additionally, the Department is requesting to have the Health Educator assigned to Communicable Disease Surveillance program reclassified to Social Worker IV to better align the duties to the position. The Department is further requesting to add a new Confidential Assistant III position in order to have additional administrative support for senior leadership.

Total current authorized positions— 183

### **BUDGET RECOMMENDATIONS**

#### **Adopted Proposed Budget**

It is recommended that a budget of \$26,276,114 be approved for Health Services Agency – Public Health. This budget is funded by \$24,293,561 in estimated departmental revenue and a \$2,353,978 Mandated County Match contribution from the General Fund, resulting in a \$371,425 return to departmental fund balance.

It is also recommended to restore three Administrative Clerk II positions and reclassify upward one position to Administrative Clerk III, add two Physical/Occupational Therapy Assistant positions, reclassify downward one Manager II to Epidemiologist and to study the Clinical Lab Scientist classification series.

Total recommended authorized positions—183

### **Final Budget**

There are no recommended changes in funding to this budget.

It is recommended to reclassify upward one Manager II to Manager III, one Epidemiologist to Chief Epidemiologist/Manager III, one Health Educator to Social Worker IV, and to add one Confidential Assistant III position, funded from existing departmental appropriations.

Total recommended authorized positions—184

**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2015-2016**

**HUMAN SERVICES**

**Health**



**HEALTH SERVICES AGENCY—PUBLIC HEALTH-VITAL AND HEALTH STATISTICS**

Budget Unit 1428 1250001

Special Revenue Fund

**SERVICES PROVIDED**

The Office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines. All original certificates are transmitted weekly to the State Office of Vital Records (OVR). Certified copies are issued when a request is received in the Vital Records office along with the properly completed forms and the current fee. The information that is collected from these records provides valuable health and research data. This data allows health authorities a means of studying and evaluating health programs; provides information to government agencies for research; and provides information for population estimates and maternal and child health activities.

**FUND/CASH BALANCE**

As of July 1, 2015, this fund had a positive fund balance of \$653,154 compared to the July 1, 2014 positive balance of \$610,575. This increase is due to the collection of fees associated with certified copies issued by the Vital Records program. Spending of these funds is very limited and restricted to the improvement and modernization of the Vital Records operations.

As of July 1, 2015, this fund had a positive cash balance of \$653,154 compared to the July 1, 2014 positive balance of \$610,575. The increase is due to the collection of fees associated with certified copies issued by the Vital Records program. Cash is consistent with fund balance.



<b>Health Services Agency - PH Vital and Health Statistics</b>					
<b>Classification</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Actual</b>	<b>2015-2016 Adopted Proposed</b>	<b>2015-2016 Recommended Adjustments</b>	<b>2015-2016 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$52,006	\$53,638	\$50,000	\$0	\$50,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$450	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$52,456</b>	<b>\$53,638</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$14,178	\$11,059	\$20,000	\$0	\$20,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$14,178</b>	<b>\$11,059</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$20,000</b>
<b>Fund Balance</b>	<b>(\$38,278)</b>	<b>(\$42,579)</b>	<b>(\$30,000)</b>	<b>\$0</b>	<b>(\$30,000)</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net county cost carryover savings included in the 2015-2016 Recommended Final Budget is \$0.

## PROGRAM DISCUSSION

At the proposed level of funding, the Department can maintain services consistent with the Fiscal Year 2014-2015 Final Budget. The Stanislaus County Public Health Vital Records Department has established a Vital and Health Statistics Special Revenue Fund pursuant to Health and Safety Code Section 103625(f). Section 103625(g) provides that 45% of each \$4.00 collected is to be forwarded to the State Registrar; the local official charged with collection of the fee may retain the remaining portion. The Vital and Health Statistics Fund is not designed to provide funding for services or positions. Appropriate uses for revenues include the improvement and modernization of vital record operations, the automation and technical support of vital record systems, and the collection and analysis of health related birth and death certificate information.

## STAFFING IMPACTS

### Adopted Proposed Budget

Total current authorized positions— 0

### Final Budget

Total current authorized positions— 0

## BUDGET RECOMMENDATIONS

### Adopted Proposed Budget

It is recommended that a budget of \$20,000 be approved for the Health Services Agency – Public Health Vital and Health Statistics. This budget is funded from the \$50,000 in estimated department revenue and will result in a positive contribution to departmental fund balance of \$30,000.

Total recommended authorized positions— 0

**Final Budget**

There are no recommended changes in funding to this budget.

Total recommended authorized positions— 0