

A Healthy Community

Area Agency on Aging/Veterans' Services Behavioral Health and Recovery Services Child Support Services Children and Families Commission Community Services Agency Health Services Agency

A Healthy Community

A healthy community is vital to the quality of life for our residents. The primary focus on protecting and promoting the physical health and safety of our residents includes preventing disability disease. and death. Protecting emotional safety focuses on the social problems that include homelessness.



incarceration, and fragmented families with financial and emotional needs. An emphasis on prevention helps to improve the quality of life for those served. Resources dedicated to prevention allow a broader population to be served than the resources required for direct service. Audits and external oversight of State and Federal mandated programs demonstrates that County agencies are effectively administering these services.

- The Area Agency on Aging plans and coordinates senior services to promote independence and self-sufficiency. Veterans' Services provides assistance and advocacy to the men and women who served in the Armed Forces of America, their dependents and survivors;
- Behavioral Health and Recovery Services provides outpatient and residential behavioral health services to promote emotional health and recovery;
- The Department of Child Support Services enforces child support orders and establishes and enforces paternity orders;
- The Children and Families Commission funds education, health and child care programs that promote early childhood development, from prenatal through age five;
- The Community Services Agency operates social welfare programs including protective services for children and adults, temporary financial assistance to those in need, emergency food assistance, foster care and adoptions; and
- The Health Services Agency is responsible for health care services to those eligible through a clinic system providing primary care, specialty care and ancillary services such as pharmacy and rehabilitation. The Clinics and Ancillary Services Division serves as the outpatient training clinics for the Valley Family Medicine Residency. The Public Health Division of the Health Services Agency is responsible for assessing, measuring, reporting and monitoring the health status of the community.

FISCAL YEAR 2014-2015 ISSUES

The 2014-2015 Final Budget recommends \$528,797,561 in appropriations for this priority area. These expenditures are funded by a combination of \$487,319,041 in department revenue, \$35,269,753 in revenue from the General Fund and \$6,208,767 in fund balance/retained earnings. The net General Fund revenue allocation for Behavioral Health and Recovery Services' programs including Mental Health, and Public Guardian is \$1,949,372; for the Community Services Agency programs including General Assistance, In-Home Supportive Services Provider wages, Public Authority benefits, Public Economic Assistance, and Services and Support, the net General Fund revenue allocation is \$11,314,440; for the Health Services Agency programs including Clinics and Ancillary Services, Indigent Health Care, and Public Health, the net General Fund revenue allocation is \$6,369,959. In addition, \$15 million from the General Fund fund balance is allocated to the Health Services Agency to accelerate payment of long-term debt tied to the closure of the former County hospital and the federal recoupment of funds from the former Stanislaus Family Medicine Residency program.

The Department of Aging and Veterans Services Final Budget totals over \$4 million and will receive a slight increase in Older Americans Act (OAA) funding that will provide through Howard Training Center (HTC), the Senior Meals Program provider, one additional day per week of meal service at all 13 Congregate Meal sites located throughout the County. Additionally, staffing resources will be expanded to provide additional referral and outreach services to combat veterans located in Stanislaus County. The Department is focused on assisting the Veterans Advisory Commission in the development of a "one-stop" Veterans Center.

Behavioral Health and Recovery Services with a total Final Budget of \$88.9 million, continues to work with the Chief Executive Office on implementing strategies that reduce costs and preserve scarce reserves. This includes the final goal of the strategic plan for the 24/7 Secure Mental Health Services that was approved by the Board of Supervisors in November 2012, implementation of a Crisis Stabilization Unit (CSU) that would relieve certain hospital admissions and emergency room pressure. A plan to locate a CSU at the Stanislaus Recovery Center in Ceres is under development for location and could be operational by June 2015. The Department anticipates the use of Mental Health Services Act (MHSA) funding for remodeling costs associated with the CSU, and a combination of MHSA and Medi-Cal matching funds for operational costs of the CSU.

In Community Services Agency (CSA) the Final Budget totals \$320.5 million. This includes Federal and State funding in support of Health Care Reform and Welfare to Work early engagement, family support and subsidized employment. It is estimated that one in 2.3 persons residing in Stanislaus County now have access to health care and nutritional assistance. At the same time, the number of persons on cash aid (CalWORKs and General Assistance) have decreased from a high of one in 16.3 persons receiving services in Fiscal Year 2010-2011, to one in 18.6 persons receiving services in Fiscal Year 2013-2014.

The Health Services Agency's Final Budget totals \$92.1 million and includes a reduction of over \$10 million in 1991 Health Realignment funding as the result of the State's redirection of funding from the implementation of the Affordable Care Act and Medi-Cal expansion, which began January 1, 2014. Also included in the Health Services Agency's Clinics and Ancillary Services division is \$15 million of one-time funding from the General Fund that will be used to accelerate the payoff of the Agency's long-term debt related to the closure of the former County hospital and the Federal recoupment of funding for the Stanislaus Family Medicine Residency program. The total debt of \$18.1 million will now be fully repaid several years ahead of schedule and will make available operating capital for use at the Public Safety Center as the AB 900 Phase II jail expansion projects are completed and put into operation.



Five Year Comparison of Appropriations Final Budget





A Healthy Community

PAGE	E			Recommended 2014-2015
	AREA	AGENCY C	ON AGING	\$4,038,757
	Fund	Org		
219	1051	0031000	Area Agency on Aging	\$3,548,388
222	0100	0032000	Veterans' Services	\$490,369
	BEHA	VIORAL HE	ALTH AND RECOVERY SERVICES	\$88,876,760
	Fund	Org		
228	1501	6000000	Behavioral Health and Recovery Services	\$43,483,562
232	1502	6500001	Alcohol and Drug Program	\$7,560,287
235	1504	6400001	Managed Care	\$10,567,170
238	1507	6800000	Mental Health Services Act (MHSA)	\$23,724,421
241	1503	6030000	Public Guardian	\$1,232,013
244	1505	6700001	Stanislaus Recovery Center	\$2,309,307
	CHILD	SUPPORT	SERVICES	\$15,730,262
	Fund	Org		
248	1071	0240000	Child Support Services	\$15,730,262
	CHILD	REN AND F	FAMILIES COMMISSION	\$7,490,083
	Fund	Org		
255	1755	0016140	Children and Families Commission	\$7,490,083
	COMM	IUNITY SEF	RVICES AGENCY	\$320,529,256
	Fund	Org		
260	1631	0045050	Services and Support	\$139,989,096
269	1637	0045961	County Children's Fund	\$243,678
271	1633	0045901	General Assistance	\$729,176
275	1640	0045980	IHSS Public AuthorityAdministration	\$587,541
277	1641	0045990	IHSS Public AuthorityBenefits	\$2,559,250
279	1642	0045992	IHSS Provider Wages	\$67,974,473
282	1636	0045951	Integrated Children's Services	\$235,986
284	1632	0045801	Public Economic Assistance	\$108,210,056



A Healthy Community

PAGE	:			Recommended 2014-2015
	HEAL	TH SERVIC	ES AGENCY	\$92,132,443
	Fund	Org		
293	1401	1301000	Administration	\$7,090,589
296	4051	1010001	Clinics and Ancillary Services	\$55,572,379
299	1429	1210001	Emergency Medical Services Discretionary Fund	\$252,183
301	1404	1501000	Indigent Health Care Program	\$2,460,187
304	1434	1500010	IHCP-Emergency Medical Services Hospital	\$275,000
306	1435	1500020	IHCP-Emergency Medical Services Physicians	\$886,500
308	1402	1200001	Public Health	\$25,575,605
312	1428	1250001	Public Health - Vital and Health Statistics	\$20,000
			TOTAL	\$528,797,561

STANISLAUS COUNTY AREA AGENCY ON AGING



STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015 HUMAN SERVICES Other Assistance



AREA AGENCY ON AGING Margie Palomino, Director

BUDGET AT A GLANCE	
Gross Costs	\$4,038,757
Total Revenue	\$3,402,775
Fund Balance/Retained Earnings	\$0
Net County Cost	\$635,982
Total Recommended Staffing	18
% Funded by Local Discretionary Funds	15.7%

MISSION STATEMENT

The Mission of the Department of Aging and Veterans Services is to help seniors and veterans obtain the services and benefits they need to live secure, healthy and independent lives.

ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for Area Agency on Aging include:

FISCAL YEAR 2013-2014	FISCAL YEAR 2014-2015
ACCOMPLISHMENTS	OBJECTIVES
 Continued to coordinate with various government and community agencies to meet the growing needs of the senior population. The agencies included the Coordinated Transportation Services Agency, Stanislaus Council of Governments, Stanislaus Elder Abuse Prevention Alliance (SEAPA) and the Modesto Irrigation District. Implemented and expanded the Prevention and Early Intervention Programs that provide counseling to seniors who are experiencing depression. These programs are funded by Prop 63 of the Behavioral Health and Recovery Services department. Assisted in the implementation of the SNAP Ed and Green Bag Programs with the Healthy Aging Association to provide fresh fruits and vegetables and nutrition education to senior citizens. Provided staff support to the Veterans Advisory Commission and assisted in the accomplishment of the facilities Needs Assessment, 2) the development of a strategy to create a sustainable financial model to establish a Veterans Center Facility, 3) reduction of County's Parks and Recreation fees and establishment of a statewide Veterans Identification card, 	 In addition to continuing with the programs and services listed, the Department will work with local radio stations to produce public service announcements regarding available programs and services of the Area Agency on Aging. Coordinate with the Adult Protective Services and the Behavioral Health and Recovery Services programs to handle special cases that are referred through the Prevention and Early Intervention Programs and the Information and Assistance Program. When appropriate, we will work with the Stanislaus Senior Foundation and Advancing Vibrant Communities to offer emergency assistance. Continue to provide staff support for the Veterans Advisory Commission. The County Veterans Service Office will continue to assist the Veterans Advisory Committee in the following priorities: 1) Development of the "One-Stop Shop" facility concept for veterans of services available to them; 3) Continue to develop the Transportation for Homebound Veterans as well as increase the VA transportation volunteer base; and 4) Provide education and job placement opportunities for veterans.

	4) increased coordination of services and	 Coordinate with the California State
	referrals which resulted in a significant increase in the number of veteran referrals the County Veterans Services Office, 5) increased access to medical transportation for homebound veterans by securing two vans and increasing the number of VA volunteers to take veterans to Bay Area	 University, Stanislaus to utilize social work and nursing student interns in the MSSP and Prevention and Early Intervention Programs. Expand HICAP services to a new satellite location in Turlock once per month. Coordinate with the Healthy Aging Association to develop and implement a new
•	medical appointments. Continued to participate with and provide support to the Stanislaus Senior Foundation-the non-profit created to augment services for seniors with extremely limited income and support.	SNAP-Ed program. The program will encourage seniors to improve their health, incorporating more fresh fruits and vegetables in their diets.
•	Co-sponsored, with the Healthy Aging Association, the 12th Annual Healthy Aging and Fall Prevention Summit.	
•	Participated with the Healthy Aging Association, in the Stanislaus Senior Coalition to prepare for changes in the federal health plan changes, Dual Demonstration Project for Medicare/MediCal beneficiaries. Coalition members include staff from Adult Protective Services, health insurance plans, the Disability Resource Agency for Independent Living, Health Insurance Counseling and Advocacy Program (HICAP), Multipurpose Senior Services Program (MSSP), and local agencies concerned with the health and welfare of senior citizens and caregivers.	
•	Produced and distributed a new "Caregiver Information, Services and Resources in Stanislaus County" booklet. Includes listing for community resources as well as County programs.	
•	Continued to recruit volunteers for caregiver respite, the HICAP and Prevention and Early Intervention programs. We currently have over 40 volunteers for these programs.	
•	Continued outreach efforts throughout the County through the work of the HICAP and SEAPA elder abuse prevention events.	

BUDGETS WITHIN AREA AGENCY ON AGING INCLUDE:

- Area Agency on AgingVeterans' Services



AREA AGENCY ON AGING

Budget Unit 1051 0031000 Special Revenue Fund

SERVICES PROVIDED

The Area Agency on Aging (AAA), in accordance with the Older Americans Act (OAA), serves as a visible and effective advocate for older individuals and provides local leadership in accomplishing State and Federal program goals. The AAA also plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts to approximately 12,000 seniors with priority to those who are low income, frail, minority, and/or at risk of losing their independence. Senior Information and Assistance, Outreach, Family Caregiver Support Program, Multipurpose Senior Services Program (MSSP), the Health Insurance Counseling and Advocacy Program (HICAP) and Project Hope, which is funded with Prevention and Early Intervention (PEI) funds from BHRS' Prop 63, are provided as direct services. All other OAA programs and services are contracted to local service providers, including: Congregate and Home-Delivered Meals, Legal Assistance, Ombudsman, Elder Abuse Prevention, Homemaker, Respite Care, Employment, Disease Prevention and Health Promotion (Young at Heart Exercise Program), and Assisted Transportation.

The AAA also offers staff support to its advisory board, the Commission on Aging; to the Services to Stanislaus Older Adults Advisory Council (STOAAC); the Veterans Advisory Commission; and to the Stanislaus Senior Coalition.

FUND/CASH BALANCE

As of July 1, 2014, this fund has a positive fund balance of \$804,008 compared to the July 1, 2013 positive fund balance of \$709,550. This is due to the timing of receipt of funding contract amounts for all programs and the final closeout process of all programs. This fund has a positive cash balance of \$488,427 as of July 1, 2014 compared to the \$615,314 positive cash balance on July 1, 2013. The difference is primarily due to the timing of receipt of the State and Federal grant funding.

Area Agency on Aging					
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget		2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,442	\$4,103	\$0	\$0	\$0
Intergovernmental Revenue	\$2,831,611	\$2,794,941	\$2,938,466	\$0	\$2,938,466
Charges for Service	\$339,728	\$313,715	\$312,000	\$0	\$312,000
Miscellaneous Revenue	\$25,947	\$5,954	\$5,000	\$0	\$5,000
Other Financing Sources	\$44,130	\$0	\$0	\$0	\$0
Total Revenue	\$3,244,858	\$3,118,713	\$3,255,466	\$0	\$3,255,466
Salaries and Benefits	\$1,263,680	\$1,220,717	\$1,333,615	\$0	\$1,333,615
Services and Supplies	\$340,397	\$366,516	\$474,597	\$0	\$474,597
Other Charges	\$1,670,500	\$1,693,217	\$1,740,176	\$0	\$1,740,176
Fixed Assets					
Equipment	\$44,130	\$0	\$0	\$0	\$0
Other Financing Uses	\$34,990	\$36,727	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,353,697	\$3,317,177	\$3,548,388	\$0	\$3,548,388
Fund Balance	(\$184,083)	(\$94,458)	\$0	\$0	\$0
Net County Cost	\$292,922	\$292,922	\$292,922	\$0	\$292,922

PROGRAM DISCUSSION

At the requested level of funding, the Area Agency on Aging (AAA) anticipates a slight increase in Older Americans Act (OAA) and Prevention and Early Intervention (PEI) services. In the OAA programs, the slight increase will be due primarily to an increase in the Senior Nutrition Programs' baseline. The AAA is anticipating serving, through its contract with Howard Training Center, an additional 10,400 senior meals. This translates into serving an additional day per week at all 13 Congregate Meals sites located throughout the County. Additionally, even though the PEI funding will stay the same, the AAA anticipates serving more seniors who are experiencing depression due to the fact that the programs are fully staffed, and the two counseling programs, Brief Counseling and Peer-to-Peer senior counseling, have implemented process changes that will make the programs more efficient.

The AAA, in accordance with its contracts with the California Department of Aging (CDA) will continue to closely monitor each senior program to ensure compliance with Federal and State regulations, laws, and contracts. The AAA will continue to be involved and expand the numerous partnerships and collaborations with community organizations and other County departments. The AAA and the Healthy Aging Association will host the 12th Annual Healthy Aging and Fall Prevention Summit. The AAA will continue to be an active member of the Stanislaus Senior Foundation, the Stanislaus Senior Coalition, and the Stanislaus Elder Abuse Prevention Alliance (SEAPA). The AAA will continue to provide staff support to its advisory board, the Commission on Aging and to the Veterans Advisory Commission.

The AAA and all of its partner agencies will continue to work together to build a community-based system of services that will enable seniors and adults with disabilities to remain as independent as possible. The AAA will also continue to rely on the County's aging network which consists of consumers, the business community, and the general public in order to be successful in carrying its mission. The following services will be provided by the AAA during Fiscal Year 2014-2015, either directly or through contracts with service providers:

 INFORMATION AND ASSISTANCE – 1-800-510-2020 OR 209-558-4698. Trained staff provides information, assistance and follow-up to link older persons and their families to specific community services.

- ASSISTED TRANSPORTATION Door-through-door transportation for seniors who are homebound or unable to drive or use other forms of public or para transit services.
- HOMEMAKER PROGRAM Light housekeeping twice a month for seniors with no other means to accomplish basic house cleaning.
- **SENIOR LAW SERVICES** Provide legal information, advice and counseling, as well as referrals to administrative and judicial representation for seniors.
- LONG-TERM CARE OMBUDSMAN Professional staff and trained volunteers investigate and resolve complaints made by, or on behalf, of residents of long-term care facilities. (76 Skilled Nursing Facilities, 316 Residential Care Facilities)
- NUTRITION <u>Congregate Meals</u>: local program provide seniors with nutritious meals in 13 congregate sites throughout the County. <u>Home-Delivered Meals</u>: local program delivers nutritious meals to homebound seniors.
- FITNESS AND FALL PREVENTION PROGRAM Strength training, aerobics, and tai chi exercises available at 20 sites throughout the County. In addition classes available about fall prevention and proper nutrition.
- SENIOR COMMUNITY SERVICES EMPLOYMENT PROGRAM Provides part-time subsidized employment for income eligible persons over age 55.
- HEALTH INSURANCE COUNSELING AND ADVOCACY PROGRAM (HICAP) Provides community education and counseling on Medicare and private insurance issues through informal advocacy or legal representation.
- FAMILY CAREGIVER SUPPORT PROGRAM Support for unpaid caregivers of vulnerable elders and individuals of any age with Alzheimer's disease-related disorders; and for older relatives with primary care responsibilities for a child.
- MENTAL HEALTH COUNSELING Mental Health Prevention and Early Intervention short duration and low intensity counseling services for seniors who are high-risk of a mental health disorder – programs, including Brief Counseling, Peer to Peer Counseling, Friendly Visitors Care Coordination and Senior Center without Walls provide emotional support and social visits to older adults.

STAFFING IMPACTS

Total current authorized positions— 14

There are no recommended changes to the current level of staffing.

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$3,548,388 be approved for Area Agency on Aging. This budget is funded from \$3,255,466 in estimated revenue and a \$292,922 contribution from the General Fund.



AAA—VETERANS' SERVICES

Budget Unit 0100 0032000 General Fund

SERVICES PROVIDED

The County Veterans' Services Office (CVSO) assists veterans and their qualified dependents in obtaining Federal, State, and local benefits and provides counseling on Federal, State and local veterans' benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Information and referral services to link veterans to other County and community services are also provided. Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualifying veterans whose dependents are attending colleges/universities in the California State University system. State subvention funds and discretionary General Fund revenue fund this program. In addition, beginning in Fiscal Year 2013-2014, the CVSO was successful in obtaining a two-year Proposition 63 grant from the California Department of Veterans Affairs (CDVA) to conduct mental health outreach activities in Stanislaus County targeting all combat Veterans. The CVSO will continue offering the increased outreach activities, in partnership with the Veterans Advisory Commission.

The goal of these services is to maximize Federal/State benefits and reimbursements. Since all of the compensation that veterans obtain is 100% federally funded, locally, the VSO focuses on working with other County departments to maximize federal revenue, which in turn saves County General Fund dollars. Following is a summary of the annual revenue the VSO's activities bring to this County:

- 1. During the last reporting period, the CVSO obtained \$558,452 from the Department of Veterans Affairs in new and increased monthly cash benefits for Veterans. On an annualized basis this amounts to more than \$6.7 million dollars in new benefit payments.
- 2. Also, during the same period, the CVSO obtained \$8.8 million in one-time benefits for veterans or their dependents.

(Studies have shown that monies spent in a community could turn over between 3 to 7 times, which is a fairly accurate measure of the spending impact on a community). Using the conservative multiplier of 3, this equates to a spending impact of at least \$20 million from the annualized monthly cash benefits and over \$26 million from the one-time benefits received.

- \$85,000 in State subvention funding; and an additional \$63,000 in one-time restoration of subvention funding. (Last year the joint efforts of all VSO's, AMVETs, American Legion, VVA, VFW and other VSOs resulted in the passage of AB 2703, which authorized \$5.6 million in Subvention funding for Fiscal Year 2014-2015)
- 4. Approximately \$1,200,000 of cost avoidance to the County's General Fund by participating in the State Mandated Welfare Referral Program. This program requires the CVSO to verify and make benefit entitlement determinations on all public assistance referrals (i.e. General Assistance, CalWORKS, Food Stamps and Medi-Cal) received from the Community Services Agency.

The County Veterans' Services Office brings maximum return to the County for the funds expended in providing services to the veteran population. In addition to this revenue being spent in local businesses, the California Department of Finance estimates that approximately 16 cents of every award dollar represents new local tax revenue.

AAA - Veterans Services					
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$83,533	\$131,514	\$146,809	\$0	\$146,809
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$500	\$0	\$500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$83,533	\$131,514	\$147,309	\$0	\$147,309
Salaries and Benefits	\$252,274	\$304,950	\$406,251	\$0	\$406,251
Services and Supplies	\$15,768	\$21,800	\$28,095	\$21,826	\$49,921
	φ10,700	⊅∠1,000	φ20,035	\$∠1,020	\$49,9ZT
Other Charges	\$32,624	\$21,800 \$36,465	\$20,095 \$34,197	\$21,820 \$0	\$49,921 \$34,197
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Other Charges	\$32,624	\$36,465	\$34,197	\$0	\$34,197
Other Charges Fixed Assets	\$32,624 \$0	\$36,465 \$0	\$34,197 \$0	\$0 \$0	\$34,197 \$0
Other Charges Fixed Assets Other Financing Uses	\$32,624 \$0 \$7,527	\$36,465 \$0 \$8,826	\$34,197 \$0 \$0	\$0 \$0 \$0	\$34,197 \$0 \$0
Other Charges Fixed Assets Other Financing Uses Equity	\$32,624 \$0 \$7,527 \$0	\$36,465 \$0 \$8,826 \$0	\$34,197 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$34,197 \$0 \$0 \$0
Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$32,624 \$0 \$7,527 \$0 \$5	\$36,465 \$0 \$8,826 \$0 \$5	\$34,197 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$34,197 \$0 \$0 \$0 \$0 \$0
Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$32,624 \$0 \$7,527 \$0 \$5 \$0	\$36,465 \$0 \$8,826 \$0 \$5 \$5 \$0	\$34,197 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$34,197 \$0 \$0 \$0 \$0 \$0 \$0

PROGRAM DISCUSSION

At the requested level of funding, the Area Agency on Aging (AAA) – Veterans Services can maintain all of the core services and, in addition for Fiscal Year 2014-2015, will be able to hire two extra-help employees who will assist in enrolling Veterans in VA services and programs. One of the extra-help staff will provide additional referral services and outreach activities to combat Veterans. The VSO will use its Proposition 63 grant obtained from the California Department of Veterans Affairs (CDVA) to conduct mental health outreach activities in this County. The VSO will target combat Veterans of all ages; however, emphasis will be given to all newly discharged service members who have served in Iraq and Afghanistan. Due to the nature and duration of the Iraq and Afghanistan conflicts, many of these returning Veterans will be suffering from a traumatic brain injury or post-traumatic stress disorder (PTSD) and they need help accessing resources that can assist them to transition back into a civilian lifestyle.

The CVSO will continue to work with the Veterans Advisory Commission to develop the Veterans Center Facility, a "one-stop" location for all veterans' services, activities and referrals. This concept will be developed with assistance from various Veterans groups and organizations in the County.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Department is requesting an increase in appropriations of \$21,826 to reflect the carry forward of net county cost savings earned in prior fiscal years. The Department is planning to use all savings in the current year to fund planned operational costs.

STAFFING IMPACTS

Total current authorized positions-4

There are no recommended changes to the current level of staffing.

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$490,369 be approved for AAA-Veteran Services. This budget is funded from \$147,309 in estimated department revenue, and a \$343,060 contribution from the General Fund.

General Fund Departments received a Fiscal Year 2014-2015 issued base budget adjusted to the equivalent of the Funded Service Level cost of all current programs and allocated positions as approved by the Board of Supervisors. Negotiated increases approved by the Board of Supervisors have also been included in this General Fund allocation level which is reflected as net county cost on the summary budget schedule.

STANISLAUS COUNTY BEHAVIORAL HEALTH AND RECOVERY SERVICES



Revised June 2014

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015



HUMAN SERVICES Health

BEHAVIORAL HEALTH AND RECOVERY SERVICES Madelyn Schlaepfer, PhD., Director

•					
BUDGET AT A GLANCE					
Gross Costs	\$88,876,760				
Total Revenue	\$82,805,144				
Fund Balance/Retained Earnings	\$4,122,244				
Net County Cost	\$1,949,372				
Total Recommended Staffing	382				
% Funded by Local Discretionary Funds	2.2%				

MISSION STATEMENT

In partnership with our community, our mission is to provide and manage effective prevention and behavioral health services that promote the community's capacity to achieve wellness, resilience, and recovery outcomes.

ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for Behavioral Health and Recovery Services include:

FISCAL YEAR 2013-2014	FISCAL YEAR 2014-2015
ACCOMPLISHMENTS	OBJECTIVES
 Completed implementation of Assessments and Treatment Planning and Doctor's Home Page modules of Electronic Health Record began implementation of Managed Care Operations module. Began imaging of documents from existing medical charts and attaching them to client records in the Electronic Health Record. Implemented electronic dashboard system and began to create and publish dashboards and charts to support Results Based Accountability and Fiscal Sustainability efforts. The Assistant Director and the Adult System of Care Chief attended an intensive Leadership Institute offered by the California Institute for Mental Health and University of Southern California. The implementation of the Patient Protection and Affordable Care. Hired and trained four new Senior Leadership staff who replaced the Assistant Director of Administrative Services, Adult System of Care Chief, the Chief of Consumer and Family Affairs and the Executive Assistant. Opened a 16 bed Psychiatric Health Facility on the Stanislaus Recovery Center Campus 	 Complete Managed Care Operations module of Electronic Health Record. Complete installation of new computers for BHRS staff. Complete the Fiscal Year 2015-2016 Mental Health Services Act (MHSA) annual update and three-year expenditure plan. The Executive Assistant and the new Manager for Consumer and Family Affairs will attend the Leadership Institute offered by the California Institute for Mental Health and University of Southern California. Implement provisions of the Patient Protection and Affordable Care Act (PPACA) in January 2015. Implement the final goal of the Strategic Plan for 24/7 Secure Mental Health Services with the opening of a Crisis Stabilization Unit (CSU) on the Stanislaus Recovery Center campus by June 2015.

FISCAL YEAR 2013-2014	FISCAL YEAR 2014-2015
ACCOMPLISHMENTS	OBJECTIVES
 in March 2014. ◆ Completed the Fiscal Year 2014-2015 Mental Health Services Act (MHSA) Annual Plan Update. 	

BUDGETS WITHIN BEHAVIORAL HEALTH AND RECOVERY SERVICES INCLUDE:

- Behavioral Health and Recovery Services
- Alcohol and Drug Program
- Managed Care
- Mental Health Services Act
- Public Guardian
- Stanislaus Recovery Center

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015



HUMAN SERVICES Health

BEHAVIORAL HEALTH AND RECOVERY SERVICES

Budget Unit 1501 6000000 Special Revenue Fund

SERVICES PROVIDED

Behavioral Health and Recovery Services (BHRS) provides outpatient mental health services to seriously mentally ill adults and older adults, and seriously emotionally disturbed children and youth. BHRS also provides assessment and referral for inpatient mental health services, as appropriate. Services are highly integrated with other County Departments (Probation, Community Services Agency, Sheriff, Health Services Agency and others). These services include individual, group and family counseling, rehabilitation services, case coordination and medication.

Additional services provided by BHRS include:

- 1. Crisis emergency response services to all residents of Stanislaus County;
- 2. Housing and employment services to persons with serious mental illness;
- 3. Assessment and treatment services to handicapped and disabled students with serious emotional disturbance;
- 4. Mental Health and Alcohol and Drug assessment and treatment service to Temporary Assistance to Needy Families (TANF) recipients with welfare to work plans;
- 5. Fiscal and administrative support for the entire BHRS Department, including quality improvement, risk management, performance measurement and employee training;
- 6. Clinical and support services to families that have had incidents of child abuse, neglect or domestic violence and are seen by the collaborative Stanislaus Family Justice Center; and
- 7. Assessment and referral under the Specialty Mental Health Plan.

FUND/CASH BALANCE

As of July 1, 2014, this fund has a positive fund balance of \$19,552,090 compared to the July 1, 2013 positive balance of \$25,644,785. As of July 1, 2014, this fund has a positive cash balance of \$17,851,350 compared to the \$29,227,719 positive balance on July 1, 2013. The comparable difference in fund and cash balances from the prior year is a direct result of the transfer of \$11,029,903 of cash from the Behavioral Health and Recovery Services budget to cover the negative fund balances in the Public Guardian (\$1,368,348) and Managed Care (\$9,661,555) budgets as of July 1, 2013. In addition, a post-closing adjustment further transferred \$4,248,849 to the Managed Care budget to fund the Fiscal Year 2013-2014 operating deficit.

Across all funds, the Department has a positive total fund balance of \$11,908,324 as of July 1, 2014.

Behavioral Health and Recovery Services					
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$133,956	\$350,111	\$227,564	\$0	\$227,564
Intergovernmental Revenue	\$22,187,878	\$21,618,148	\$21,135,730	\$0	\$21,135,730
Charges for Service	\$17,056,920	\$19,361,982	\$19,652,592	\$0	\$19,652,592
Miscellaneous Revenue	\$310,966	\$396,418	\$331,357	\$0	\$331,357
Other Financing Sources	(\$287,748)	\$7,471	(\$8,508)	\$0	(\$8,508)
Total Revenue	\$39,401,972	\$41,734,130	\$41,338,735	\$0	\$41,338,735
Salaries and Benefits	\$18,857,849	\$20,760,646	\$24,139,395	\$0	\$24,139,395
Services and Supplies	\$17,841,058	\$17,325,555	\$19,882,791	\$0	\$19,882,791
Other Charges	\$2,191,337	\$2,300,471	\$2,795,054	\$0	\$2,795,054
Fixed Assets					
Buildings & Improvements	\$0	\$180,058	\$0	\$0	\$0
Equipment	\$17,713	\$0	\$60,100	\$0	\$60,100
Other Financing Uses	\$2,739,733	\$11,925,028	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$1,986,099)	(\$2,832,398)	(\$3,393,778)	\$0	(\$3,393,778)
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$39,661,591	\$49,659,360	\$43,483,562	\$0	\$43,483,562
Fund Balance	(\$565,740)	\$7,099,871	\$1,319,468	\$0	\$1,319,468

PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain current services at Fiscal Year 2013-2014 levels. Behavioral Health and Recovery Services (BHRS) is heavily funded through an intricately woven array of categorical Federal and State allocations. The Department's primary funding source is Specialty Mental Health (Short-Doyle) Medi-Cal. The Department's regulatory mandates include crisis intervention for all County residents, hospitalization for Medi-Cal eligible individuals and uninsured residents, and allowable mental health services to Medi-Cal eligible adults and older adults with serious mental illness and to severely emotionally disturbed children and youth. All other services are only provided as funds are available.

Beginning July 1, 2012, the Early Periodic Screening, Diagnosis and Treatment (EPSDT) program was funded through 2011 State Realignment, which is based on a percentage of sales tax. EPSDT is the State's mandated match for Medi-Cal services provided to children and adolescents up to age 21. As such, it is an entitlement program. Prior to the enactment of 2011 State Realignment, EPSDT was funded out of State General Funds and reimbursement was based on the actual services provided.

Currently, under 2011 Realignment, counties are responsible for providing the service and managing the realignment funds as needed to meet the required match to Federal Financial Participation (FFP). 2011 Realignment also includes the funding for Drug Medi-Cal (an entitlement program), perinatal alcohol and drug treatment, Adult Drug Court, and Managed Care. At this time, the Department is fully utilizing its 2011 Realignment allocation, creating a potential unfunded mandate should caseloads expand beyond the growth in the local revenue fund. The Department will continue to monitor this closely.

The Department has continued to address the recent increases in inpatient psychiatric hospitalizations through a series of strategic objectives to reduce hospitalizations. The Department continues to implement the final goal of the Strategic Plan for 24/7 Secure Mental Health Services with plans to open a Crisis Stabilization Unit (CSU) on the Stanislaus Recovery Center (SRC) campus by June 2015.

Mental Health Services Act (MHSA) Capital Facilities funds are proposed to be used for remodeling of a wing of a building at SRC. Potential Medi-Cal matching funds and MHSA funds for operation have been identified and are proposed to be used to meet the ongoing needs of this critical requirement. The opening of the Psychiatric Health Facility in Spring 2014 has assisted in dramatic decreases in hospitalizations.

The Department is in the process of evaluating both short and long term facility needs to accommodate the expected growth in services as a result of the expansion of the Affordable Care Act and enhancements of the Mental Health Services Act (MHSA) annual update and three-year expenditure plan. The Department will return to the Board with recommendations at a later date.

In cooperation with General Services Agency Fleet Services, the Department budgeted to purchase and equip 15 vehicles. These vehicles will replace existing vehicles that County Fleet Services has identified as reaching over 100,000 miles, greater than 10 years old or have become too expensive to maintain. In addition maximizing the use of County vehicles will reduce the need for employees to use their personal vehicles to provide services and request reimbursement from the County. The Department's current vehicle inventory is as follows:

Age of Vehices	Number of Vehicles
14 years	13
13 years	11
10-12 years	5
7-9 years	11
4-6 years	11
0-3 years	15
Total	66

STAFFING IMPACTS

The Department is requesting a number of staffing changes after a careful review of their budget, staffing plan, and service needs. The Department is requesting to add an additional four positions to Behavioral Health and Recovery Services. The Department is also requesting technical staffing adjustments to ensure positions are allocated to the correct budget unit and to correctly classify the positions to reflect the duties being performed.

The Department is requesting to add three block-budgeted Mental Health Clinician II positions. Two positions are part of the Crisis Emergency Response Team. These positions assist the Department in providing treatment for individuals suffering from acute mental illness or substance abuse. The positions will evaluate the level of care which is appropriate for each client in crisis. One position will be for the Turlock Regional Services office to meet the increased demand for substance abuse and mental health services at the Turlock office.

The Department is also requesting to add one block-budgeted Behavioral Health Specialist II position to be utilized in the Community Services Agency's StanWORKs program. The Behavioral Health Specialist II will provide alcohol, drug, and mental health treatment for StanWORKs customers who are trying to reach self-sufficiency and the position will be funded through a contract with the Community Services Agency.

The Department is also requesting to delete one unfunded Accountant II position. This position has been vacant since 2006 and is no longer needed. The deletion of this unfunded position does not affect the Department's position allocation because it had been previously unfunded.

The Department is further requesting to reclassify positions which are currently filled with a lower or lateral position to correctly align the positions based on the current job duties and responsibilities. The Department is requesting to reclassify downward one Systems Engineer II position to an Application Specialist II and to reclassify laterally one Software Developer/Analyst III position to a Senior Application Specialist.

The Department is requesting to transfer in twelve positions from Mental Health Services Act to allocate the positions in the correct budget unit. The Department is requesting to transfer in the following positions: one Accountant III, one Accounting Technician, one Confidential Assistant II, two Family Services Specialist II, one Manager II, one Software Developer II, one Senior Software Developer/Analyst, three Staff Services Analysts, and one System Engineer II.

The Department is also requesting to transfer out one Clinical Services Technician II position and one Mental Health Clinician II position to the Mental Health Services Act to allocate the positions in the correct budget unit.

The Department is further requesting a classification study of the Clinical Services Technician II classification series. It is recommended to conduct a classification study.

Total current authorized positions— 232

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$43,483,562 be approved for Behavioral Health and Recovery Services. This budget is funded from \$41,338,735 in estimated department revenue, \$1,319,468 in departmental fund balance and an \$825,359 contribution from the General Fund.

It is recommended to add three block-budgeted Mental Health Clinician II positions and one blockbudgeted Behavioral Health Specialist II position. It is also recommended to delete one unfunded Accountant II position. It is further recommended to reclassify downward one Systems Engineer II to an Application Specialist II and reclassify laterally one Software Developer/Analyst III to a Senior Application Specialist.

It is recommended to transfer in the following positions from Mental Health Services Act: one Accountant III, one Accounting Technician, one Confidential Assistant II, two Family Services Specialist II, one Manager II, one Software Developer II, one Senior Software Developer/Analyst, three Staff Services Analysts, and one System Engineer II. It is also recommended to transfer out one Clinical Services Technician II position and one Mental Health Clinician II position to the Mental Health Services Act.

Total recommended authorized positions— 246



HUMAN SERVICES Health

BEHAVIORAL HEALTH AND RECOVERY SERVICES— ALCOHOL AND DRUG PROGRAM

Budget Unit 1502 6500001 Special Revenue Fund

SERVICES PROVIDED

The Alcohol and Drug Program provides specialized alcohol and drug treatment and prevention services to Stanislaus County residents including:

- 1. Narcotic replacement (Methadone) detoxification and maintenance therapy;
- 2. Alcohol and drug treatment to persons incarcerated in jail facilities;
- 3. Adult Drug Court alcohol and drug treatment;
- 4. Treatment services for persons with substance use disorders, including persons with co-occurring substance use and mental health issues; and
- 5. Alcohol and drug prevention services for youth.

FUND/CASH BALANCE

As of July 1, 2014, this fund has a positive fund balance of \$451,842 compared to the July 1, 2013 positive balance of \$961,131. The comparable difference in fund balance is consistent with the projected operating result. As of July 1, 2014, this fund has a positive cash balance of \$544,159 compared to the \$709,845 positive balance on July 1, 2013. The difference is primarily the result of a decrease in other receivables, a decrease in accounts payables and the projected operating result.

BHRS - Alcohol and Drug					
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget		2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$7,940	\$9,119	\$9,000	\$0	\$9,000
Revenue from use of Assets	\$13,613	(\$887)	\$1,000	\$0	\$1,000
Intergovernmental Revenue	\$3,946,219	\$3,726,347	\$4,008,735	\$0	\$4,008,735
Charges for Service	\$2,318,446	\$2,807,558	\$3,240,576	\$0	\$3,240,576
Miscellaneous Revenue	\$83,839	\$252,664	\$300,976	\$0	\$300,976
Other Financing Sources	\$2,446	\$0	\$0	\$0	\$0
Total Revenue	\$6,372,503	\$6,794,801	\$7,560,287	\$0	\$7,560,287
Salaries and Benefits	\$1,722,687	\$1,990,089	\$2,142,877	\$0	\$2,142,877
Services and Supplies	\$3,966,672	\$4,605,954	\$4,794,069	\$0	\$4,794,069
Other Charges	\$111,118	\$138,290	\$135,950	\$0	\$135,950
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$44,279	\$54,625	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$446,344	\$515,132	\$487,391	\$0	\$487,391
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,291,100	\$7,304,090	\$7,560,287	\$0	\$7,560,287
Fund Balance	(\$138,409)	\$509,289	\$0	\$0	\$0
Net County Cost	\$57,006	\$0	\$0	\$0	\$0

PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain current services at Fiscal Year 2013-2014 levels. This budget serves individuals with substance use disorders. The primary sources of funding are Federal Substance Abuse Prevention and Treatment (SAPT) block grant, State 2011 Realignment and Drug Medi-Cal Federal Financial Participation.

Currently, the SAPT block grant includes a Maintenance of Effort (MOE) that requires expenditures for authorized services to remain at a level that is no less than the average of the two preceding years. When the State implemented 2011 State Realignment in Fiscal Year 2011-2012, the responsibility to meet the MOE for the SAPT block grant was shifted to the counties. Prior to that, this requirement was met by the State through the apportionment of State General Funds (SGF) to counties for the match to Drug Medi-Cal and other alcohol and drug services. The consequence of not meeting the MOE requirement is a dollar for dollar reduction of the SAPT block grant award. Counties are required to notify the State Department of Health Care Services (DHCS) of changes to county expenditure of funds. DHCS will then review and may approve the local changes depending on the level of expenditures needed to maintain the SAPT block grant statewide MOE requirement. The Department is currently monitoring the level of expenditures across the entire Alcohol and Other Drug System of Care to ensure that revenue levels are not compromised.

Effective July 1, 2012, all functions related to Medi-Cal were transferred from the California Department of Alcohol and Drug Programs (ADP) to the Department of Health Care Services (DHCS). Most of the remaining functions of ADP were transitioned to DHCS effective July 1, 2013. The California Alcohol and Drug Program Administrators' Association has been heavily involved in the transition. The Department has not noticed any major impact as a result of this change, but will continue to watch it closely and participate in Association discussions.

STAFFING IMPACTS

The Department is requesting to reclassify downward one Behavioral Health Specialist II position to a Clinical Services Technician II to correctly classify the position based on the current job duties and responsibilities.

Total current authorized positions-24

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$7,560,287 be approved for BHRS – Alcohol and Drug and is funded from \$7,560,287 in estimated department revenue.

It is recommended to reclassify downward one Behavioral Health Specialist II position to a Clinical Services Technician II.

There are no recommended changes to the current level of staffing that impacts the position allocation for this budget unit.

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015



HUMAN SERVICES Health

BEHAVIORAL HEALTH AND RECOVERY SERVICES—MANAGED CARE

Budget Unit 1504 6400001 Special Revenue Fund

SERVICES PROVIDED

This budget provides oversight of Specialty Mental Health Managed Care functions for Behavioral Health and Recovery Services (BHRS) including service authorization, utilization management and Medi-Cal contract compliance; access to services; and Federal and State regulatory compliance monitoring. Managed Care funding also pays claims for services to providers for Medi-Cal beneficiaries needing specialty mental health services, including acute psychiatric hospitalization.

FUND/CASH BALANCE

As of July 1, 2014, this fund has a negative fund balance of \$4,288,755 compared to the July 1, 2013, negative balance of \$9,511,139. The comparable difference in fund balance is consistent with the Fiscal Year 2013-2014 year end operating result. As of July 1, 2014, this fund has a negative cash balance of \$2,455,623 compared to the \$8,729,807 negative balance on July 1, 2013. The difference is primarily the result of paying for inpatient psychiatric hospitalizations for Fiscal Year 2013-2014.

The Managed Care budget unit historically operates with an annual deficit. Over the last ten years the deficit had grown to \$9,661,555 as of July 1, 2013. The positive cash and fund balance in the Behavioral Health and Recovery Services budget covers the negative cash and fund balance in the Managed Care budget. In June 2014 the Department transferred \$9,661,555 in cash from the Behavioral Health Fund to cover the deficit that had accumulated over the past ten years. In addition, a post-closing adjustment further transferred \$4,248,849 from Behavioral Health and Recovery Services to the Managed Care budget to fund the Fiscal Year 2013-2014 operating deficit.

BHRS - Managed Care					
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$95,015)	(\$19,145)	\$273,420	\$0	\$273,420
Intergovernmental Revenue	\$4,439,027	\$4,283,654	\$4,694,675	\$0	\$4,694,675
Charges for Service	\$682,507	\$769,817	\$2,671,470	\$0	\$2,671,470
Miscellaneous Revenue	\$6	\$42,404	\$22,000	\$0	\$22,000
Other Financing Sources	\$164,619	\$9,800,825	\$102,829	\$0	\$102,829
Total Revenue	\$5,191,144	\$14,877,555	\$7,764,394	\$0	\$7,764,394
Salaries and Benefits	\$752,166	\$846,346	\$898,488	\$0	\$898,488
Services and Supplies	\$7,070,791	\$6,134,151	\$6,898,887	\$0	\$6,898,887
Other Charges	\$3,163,066	\$2,183,907	\$2,378,927	\$0	\$2,378,927
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$22,009	\$25,178	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$154,945	\$315,173	\$390,868	\$0	\$390,868
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$11,162,977	\$9,504,755	\$10,567,170	\$0	\$10,567,170
Fund Balance	\$5,971,833	(\$5,372,800)	\$2,802,776	\$0	\$2,802,776

PROGRAM DISCUSSION

At the requested level of funding, the Department could not continue to fund the recent increasing need and costs for psychiatric hospitalizations without depleting its fund balance and presenting a cost exposure to the County's General Funds or using alternative programs. This budget request includes \$2,802,776 of remaining unencumbered fund balance.

Behavioral Health and Recovery Services (BHRS) experienced dramatic increases in psychiatric hospitalizations over the past several years. Previous to this, the average daily census for hospitalization at local hospitals was less than 20 and admissions to out-of-county hospitals were approximately 8 individuals per day for both adults and adolescents. These numbers steadily increased since December 2011 when Doctors Behavioral Health Center (DBHC) began requiring all individuals be brought to the Doctors Medical Center (DMC) Emergency Room for medical clearance prior to assessment for admission. At times throughout the operating year, the census rose to over 40 inpatient hospitalizations per day. At the same time, the percentage of uninsured individuals has decreased since January 1, 2014 from approximately 54% to 23% as a result of the Affordable Care Act. The County has 100% fiscal responsibility for these uninsured individuals, to the extent that funding is available. More recently, admissions have been decreasing overall, due largely to the opening of the County's new 16 bed Psychiatric Health Facility (PHF).

In early 2012, the Chief Executive Office, BHRS, DMC and other stakeholders met and began a new working relationship that focused on the capacity issues and growing need for secure 24/7 programs to meet the County's mandated obligations. This group identified both short and long-term issues related to the need for secure 24/7 mental health services and programs that surround such services. The result of this effort is a Strategic Plan that addresses in-patient needs and identifies systems issues surrounding 24/7 secure mental health services that could assist in avoiding hospitalization and reduce recidivism. The Strategic Plan, adopted by the Board of Supervisors in November 2012, recommended a continuum of care with three main goals: 1) develop recommendations for increased capacity to provide in-patient 24/7 care, including but not limited to, options that will provide less costly alternatives when appropriate; 2) assess opportunities for creating a community crisis stabilization service to avoid

hospitalization when possible; and 3) develop aftercare strategies as an element of a behavioral health continuum of care around in-patient services.

The centerpiece of the continuum is the development of a 16-bed Psychiatric Health Facility to provide a lower cost option for hospitalizations for certain county patients who do not require the DBHC level of care, to help mitigate the County's costs for services needed. The PHF allows for patients to be placed in a lower level of care alternative and provides additional psychiatric capacity to the community. The County remodeled an existing facility at the Stanislaus Recovery Center site to serve as the PHF which opened for operations on March 3, 2014. In order to be eligible for Medi-Cal funding, a PHF must be limited to 16 beds. While 16 beds will not alone eliminate the increasing demand for in-patient treatment facilities, the PHF is a significant resource from both a cost containment and program/service perspective. These 16 beds have begun to address the current level of need by supplementing the existing in-patient services, and potentially reducing the number of out-of-county placements of adults being made today. The Department currently contracts with DMC to purchase acute psychiatric beds at DBHC. On June 23, 2014 the Board approved a two year contract with DMC. This contract guarantees 12 beds for County patients. The average daily census for Medi-Cal and uninsured patients has been approximately 30 during Fiscal Year 2013-2014. With the opening of the PHF on March 3, 2014 the average daily census at DBHC has decreased to approximately 18. DBHC will continue to be a vital piece of the continuum of care, but will not have the dramatic increase in County responsible patients.

Throughout the strategic planning process, stakeholders continued to discuss the need for enhanced care/case management which is the key to reducing or preventing readmissions to higher levels of care. The development of aftercare strategies as an element of the behavioral health continuum of care for in-patient services was recommended. On January 29, 2013, the Department presented an update to its Mental Health Services Act (MHSA) plan to the Board of Supervisors that included several strategies to enhance aftercare services for consumers who are unserved or underserved. Appropriate follow-up care from the psychiatric inpatient hospital has significantly reduced readmissions to the psychiatric hospital. Ultimately, there should be fewer readmissions to emergency rooms and fewer psychiatric patients at those sites. The strategies proposed included services to be provided by both BHRS staff and through an amendment to an existing contract. Central to the plan is the establishment of a voluntary discharge team that; provides outreach to consumers who are receiving services in acute psychiatric settings; provides information on resources that are available and offers support and transportation for post discharge needs including mental health and alcohol and drug assessments; engages individuals during or immediately following discharge from acute care setting; is available 24/7 on-call to respond to emergency contact needs of individuals with the intent to avoid re-admission and to encourage the use of alternative community based supports; and develop a comprehensive database to track outcomes. This team was implemented in March 2013. Additional aftercare and support services are in development as using the County's MHSA Innovations funds. These strategies are vital to reducing psychiatric hospitalizations and readmissions. As noted above, the Department is beginning to see significant results from these strategies.

STAFFING IMPACTS

The Department is requesting to reclassify downward one Psychiatric Nurse II position to a blockbudgeted Mental Health Clinician II position. The job duties of the position can now be performed by the Mental Health Clinician II classification.

Total current authorized positions— 8

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$10,567,170 be approved for BHRS – Managed Care. This budget is funded from \$7,764,394 in estimated department revenue and the use of \$2,802,776 of departmental fund balance.

It is recommended to reclassify downward one Psychiatric Nurse II position to a block-budgeted Mental Health Clinician II position to correctly classify the position.

There are no recommended changes to the current level of staffing that impacts the position allocation for this budget unit.

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015



HUMAN SERVICES Health

BEHAVIORAL HEALTH AND RECOVERY SERVICES— MENTAL HEALTH SERVICES ACT (MHSA)

Budget Unit 1507 6800000 Special Revenue Fund

SERVICES PROVIDED

This fund supports programs funded through the Mental Health Services Act (MHSA). Services to individuals with serious mental illnesses include:

- 1. Community Services and Supports, which consists of:
 - a. Outreach services to homeless individuals in the Westside and South Modesto, including individuals who are discharged from inpatient services and have no medical coverage or link to primary care;
 - b. Geropsychiatric assessment and comprehensive services to older adults;
 - c. Intensive, integrated services to individuals who have both a serious mental illness and significant co-occurring health conditions;
 - d. Court-accountable case management, crisis response, peer support, housing and employment services to law enforcement involved individuals who have both a serious mental illness and substance abuse disorders;
 - e. Peer support, information and referral, housing and educational assistance for transitional young adults ages 15-25;
 - f. Crisis intervention services through the use of mental health professionals and consumer and family volunteer support;
 - g. Advocacy, case management, family and individual respite and wrap-around services for youth and their families;
 - h. Employment and empowerment services to adults, older adults and transitional age youth; and
 - i. Crisis housing and intermediate stay services for individuals who are homeless or at risk of homelessness.
- 2. Workforce Education and Training directed at recruiting difficult to fill behavioral health professional positions;
- Prevention and Early Intervention services designed to support residents through community-based efforts before they enter the mental health system, including contracted community-based outreach and engagement services with a focus on eliminating racial and ethnic disparities in the access to services;
- 4. Innovation services which support new mental health practices or approaches to: increase access to underserved groups; increase quality of services; provide better outcomes; and promote interagency collaboration; and
- 5. Capital Facilities and Technological Needs services which provides funding for a new Electronic Health Record and Billing System, along with community technology supports for consumers and family members, Data Warehouse and Document Imaging and capital facilities projects.

FUND/CASH BALANCE

As of July 1, 2014, this budget has a positive fund balance of \$25,491 compared to the July 1, 2013 positive balance of \$83,965. At year-end close unspent prior year MHSA funding will be used to offset any negative fund balance. This budget is projected to have a positive cash balance of \$20,052,652 compared to the \$21,295,352 positive balance on July 1, 2013. The difference is primarily the result of using deferred revenue to cover expenses that will exceed revenue for Fiscal Year 2013-2014. The allocations for this fund are posted to deferred revenue and transferred to a revenue account as expenditures occur. As a result, the significant variance between the cash balance and fund balance is due to the balance of the unearned revenue remaining in the deferred revenue account.

BHRS - Mental Health Services Act						
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$177,232	\$221,421	\$192,935	\$0	\$192,935	
Intergovernmental Revenue	\$15,038,180	\$16,019,993	\$20,197,183	\$0	\$20,197,183	
Charges for Service	\$1,976,638	\$2,747,905	\$3,016,296	\$0	\$3,016,296	
Miscellaneous Revenue	\$134,041	\$218,544	\$99,790	\$0	\$99,790	
Other Financing Sources	\$270,703	\$211,439	\$218,217	\$0	\$218,217	
Total Revenue	\$17,596,794	\$19,419,302	\$23,724,421	\$0	\$23,724,421	
Salaries and Benefits	\$6,295,950	\$6,600,118	\$7,307,546	\$0	\$7,307,546	
Services and Supplies	\$8,842,836	\$9,426,409	\$11,496,459	\$0	\$11,496,459	
Other Charges	\$698,842	\$805,210	\$998,489	\$0	\$998,489	
Fixed Assets						
Equipment	\$382,232	\$131,424	\$612,500	\$0	\$612,500	
Other Financing Uses	\$238,030	\$237,395	\$165,000	\$0	\$165,000	
Equity	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$1,169,473	\$2,137,000	\$3,144,427	\$0	\$3,144,427	
Contingencies	\$0	\$0	\$0	\$0	\$0	
Gross Costs	\$17,627,363	\$19,337,556	\$23,724,421	\$0	\$23,724,421	
Fund Balance	\$30,569	(\$81,746)	\$0	\$0	\$0	
Net County Cost	\$0	\$0	\$0	\$0	\$0	

PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain current services at Fiscal Year 2013-2014 levels. On June 17, 2014 the Department presented a Mental Health Services Act (MHSA) Annual Plan Update to the Board which expanded MHSA services. The Annual Update and the Fiscal Year 2014-2015 Budget include funding for several projects including the following:

- 1. Statewide Prevention and Early Intervention (PEI) Programs through California Mental Health Services Authority
- 2. PEI Health/Behavioral Health Integration
- 3. PEI School Behavioral Health Consultation Projects
- 4. PEI Early Psychosis Intervention/LIFE Path
- 5. College Stipend program for Workforce Education and Training
- 6. Computer Hardware and/or Software for Technology Needs
- 7. Design costs for a Crisis Stabilization Unit
- 8. Expansion of the discharge team (Transition TRAC Services) to the Psychiatric Health Facility
- 9. Peer Navigators/Support personnel

STAFFING IMPACTS

The Department is requesting technical staffing adjustments to ensure positions are allocated to the correct budget unit and to correctly classify the positions to reflect the duties being performed.

The Department is requesting to delete one unfunded Behavioral Health Advocate position and one unfunded Clinical Psychologist position which have been vacant since 2009 and are no longer needed. The deletion of these unfunded positions does not affect the Department's position allocation because they have been previously unfunded.

The Department is also requesting to transfer out twelve positions to Behavioral Health and Recovery Services to allocate the positions to the correct budget unit. The positions include: one Accountant III, one Accounting Technician, one Confidential Assistant II, two Family Services Specialist II, one Manager II, one Software Developer II, one Senior Software Developer/Analyst, three Staff Services Analysts, and one System Engineer II.

The Department is also requesting to transfer out one Clinical Services Technician II position to the Stanislaus Recovery Center.

The Department is further requesting to transfer in one Clinical Services Technician II position and one Mental Health Clinician II position from Behavioral Health and Recovery Services to allocate the positions to the correct budget unit.

Total current authorized positions-79

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$23,724,421 be approved for BHRS – Mental Health Services Act and is funded from \$23,724,421 in estimated department revenue.

It is recommended to delete one unfunded Behavioral Health Advocate position and one unfunded Clinical Psychologist position.

It is also recommended to transfer out twelve positions to Behavioral Health and Recovery Services: one Accountant III, one Accounting Technician, one Confidential Assistant II, two Family Services Specialist II, one Manager II, one Software Developer II, one Senior Software Developer/Analyst, three Staff Services Analysts, and one System Engineer II. It is also recommended to transfer out one Clinical Services Technician II position to Stanislaus Recovery Center. It is further recommended to transfer in one Clinical Services Technician II position and one Mental Health Clinician II position from Behavioral Health and Recovery Services.

Total recommended authorized positions— 68

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015



BEHAVIORAL HEALTH AND RECOVERY SERVICES—PUBLIC GUARDIAN

Budget Unit 1503 6030000 Special Revenue Fund

SERVICES PROVIDED

HUMAN SERVICES Other Protection

This program is mandated by Government Code Section 24000, 27430 - 27436 and County Code 2.20. As the court appointed substitute decision-maker, the Public Guardian provides assistance to individuals who are gravely disabled as a result of mental disorder and are unable to properly provide for themselves or individuals who are substantially unable to manage their own financial resources. Other services provided include:

- 1. Conservatorship investigation for individuals who are believed to be unable to provide for their own food, clothing and shelter due to their mental illness;
- 2. Case management for individuals placed on conservatorship by the courts;
- 3. Management of conservatees assets; and
- 4. Coordination of investigation and casework services with elder and dependent adult protection agencies.

FUND/CASH BALANCE

As of July 1, 2014, this fund has a positive fund balance of \$226,605 compared to the July 1, 2013 negative balance of \$1,383,352. The comparable difference in fund balance is consistent with the Fiscal Year 2013-2014 year end operating result. As of July 1, 2014, this fund has a positive cash balance of \$257,449 compared to the \$1,340,037 negative balance on July 1, 2013.

The Public Guardian budget unit historically operated with an annual deficit. Over the last ten years the deficit had grown to \$1,368,348 as of July 1, 2013. The positive cash and fund balance in the Behavioral Health and Recovery Services budget covered the negative cash and fund balance in the Public Guardian budget. In June 2014 the Department transferred \$1,368,348 in cash from the Behavioral Health Fund to cover the deficit that had accumulated over the past ten years.

The Public Guardian is a mandated program. Beginning in Fiscal Year 2013-2014 the County recognized its obligation to provide Public Guardian services and a County General Fund contribution of \$1,124,013 was used to support the program at the mandated levels in addition to Estate and Court Fees.

BHRS - Public Guardian					
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,179	\$3,717	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$250,323	\$131,098	\$108,000	\$0	\$108,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,417	\$1,368,348	\$0	\$0	\$0
Total Revenue	\$255,919	\$1,503,163	\$108,000	\$0	\$108,000
Salaries and Benefits	\$706,320	\$664,273	\$841,476	\$0	\$841,476
Services and Supplies	\$78,824	\$72,476	\$100,994	\$0	\$100,994
Other Charges	\$203,245	\$171,453	\$158,450	\$0	\$158,450
Fixed Assets					
Equipment	\$48,282	\$2,355	\$0	\$0	\$0
Other Financing Uses	\$19,257	\$19,878	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$127,686	\$101,788	\$131,093	\$0	\$131,093
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,183,614	\$1,032,223	\$1,232,013	\$0	\$1,232,013
Fund Balance	\$301,118	(\$1,594,953)	\$0	\$0	\$0
Net County Cost	\$626,577	\$1,124,013	\$1,124,013	\$0	\$1,124,013

PROGRAM DISCUSSION

At the requested level of funding, the Department will continue to provide the current level of services through the Office of Public Guardian. The Office of Public Guardian is a mandated County function that receives no direct funding other than from the County General Fund and a small amount of fee revenue earned from court proceedings.

The requested level of funding represents the minimum for estate management services to 136 individuals on Conservatorship. The Office of Public Guardian manages services to individuals under both Probate Conservatorship and Lanterman Petris Short (LPS) Conservatorship. LPS conservatees are by definition unable to consent voluntarily to needed mental health treatment services and often live in a custodial setting such as licensed community placements, locked psychiatric treatment facilities and State Hospitals. Through SAMHSA grant funding, BHRS contracts with Turning Point Community Programs, Inc. who works in a highly collaborative way with BHRS and the Office of Public Guardian to ensure that LPS conservatees are placed in the least restrictive setting for as short a time as possible, in order to term conservatorships when the individual no longer meets legal criteria for this highly restrictive legal status. This results not only in the individual being able to return to community-based living situations and resume voluntary mental health services, but also often results in significant BHRS cost savings, since all LPS locked placement costs are borne by the Department and are not reimbursable by Medi-Cal. The Estate Management Office provides the financial management services and oversight required through both Probate and LPS regulations.

Without support from the County General Fund, the Department will no longer be able to provide the minimum mandated estate management services. The impact of this would result in non-compliance with Court-ordered responsibilities such as: provision of food, shelter and clothing; money management, including tax filing and bank reconciliations; representative payee services, medical and quality of life decisions, including management of health benefits; management of conservatee assets; and maintenance of appropriate records and accountings to protect against fraud and abuse, leaving the County vulnerable for possible litigation and Court sanctions.

STAFFING IMPACTS

The Department is requesting to add one block-budgeted Deputy Public Guardian II position to handle the increased caseload in the Public Guardian. The Office of the Public Guardian serves individuals under Probate Conservatorship and Lanterman Petris Short Conservatorship. During conservatorship, the Public Guardian is responsible for the individual's basic needs such as food, shelter, medical services, and finance management. The addition of one Deputy Public Guardian II will assist the Department in providing these court mandated services.

The Department is also requesting to reclassify downward one Behavioral Health Specialist II position to a block-budgeted Deputy Public Guardian II to correctly classify the position based on the current job duties and responsibilities.

Total current authorized positions-9

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$1,232,013 be approved for BHRS – Public Guardian. This budget is funded from \$108,000 in estimated department revenue and a \$1,124,013 contribution from the General Fund.

It is recommended to add one block-budgeted Deputy Public Guardian II position and to reclassify downward one Behavioral Health Specialist II position to a block-budgeted Deputy Public Guardian II.

Total recommended authorized positions— 10

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015



HUMAN SERVICES Health

BEHAVIORAL HEALTH AND RECOVERY SERVICES— STANISLAUS RECOVERY CENTER

Budget Unit 1505 6700001 Special Revenue Fund

SERVICES PROVIDED

The Stanislaus Recovery Center (SRC) provides residential detoxification services, outpatient and day treatment alcohol and drug services. SRC also provides residential and day treatment co-occurring treatment services for individuals with dual substance use disorders and mental health issues.

FUND/CASH BALANCE

As of July 1, 2014, this fund has a positive fund balance of \$629,375 compared to the July 1, 2013 positive balance of \$668,771. The comparable difference in fund balance is consistent with the projected operating result. As of July 1, 2014, this fund has a positive cash balance of \$691,578 compared to the \$682,963 positive balance on July 1, 2013. The difference is primarily the result of an increase in deferred revenues and an increase in other receivables.

BHRS - Stanislaus Recovery Center						
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget	
Taxes	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$41,387	\$35,908	\$37,000	\$0	\$37,000	
Revenue from use of Assets	\$72,312	\$71,821	\$73,300	\$0	\$73,300	
Intergovernmental Revenue	\$1,242,482	\$1,421,692	\$1,126,158	\$0	\$1,126,158	
Charges for Service	\$628,612	\$760,251	\$1,064,049	\$0	\$1,064,049	
Miscellaneous Revenue	\$21,912	\$197	\$0	\$0	\$0	
Other Financing Sources	\$175,964	\$8,157	\$8,800	\$0	\$8,800	
Total Revenue	\$2,182,669	\$2,298,026	\$2,309,307	\$0	\$2,309,307	
Salaries and Benefits	\$1,414,927	\$1,792,649	\$2,158,030	\$0	\$2,158,030	
Services and Supplies	\$547,773	\$594,002	\$702.040	¢O	\$703,940	
	φσ11,110	φ00 4 ,002	\$703,940	\$0	\$703,940	
Other Charges	\$139,314	\$136,027	\$703,940 \$207,338	\$0 \$0	\$703,940 \$207,338	
Other Charges Fixed Assets			· · ·			
U	\$139,314	\$136,027	\$207,338	\$0	\$207,338	
Fixed Assets	\$139,314 \$0	\$136,027 \$0	\$207,338 \$0	\$0 \$0	\$207,338 \$0	
Fixed Assets Other Financing Uses	\$139,314 \$0 \$26,555	\$136,027 \$0 \$44,508	\$207,338 \$0 \$0	\$0 \$0 \$0	\$207,338 \$0 \$0	
Fixed Assets Other Financing Uses Equity	\$139,314 \$0 \$26,555 \$0	\$136,027 \$0 \$44,508 \$0	\$207,338 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$207,338 \$0 \$0 \$0	
Fixed Assets Other Financing Uses Equity Intrafund	\$139,314 \$0 \$26,555 \$0 \$87,650	\$136,027 \$0 \$44,508 \$0 (\$236,696)	\$207,338 \$0 \$0 \$0 (\$760,001)	\$0 \$0 \$0 \$0 \$0	\$207,338 \$0 \$0 (\$760,001)	
Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$139,314 \$0 \$26,555 \$0 \$87,650 \$0	\$136,027 \$0 \$44,508 \$0 (\$236,696) \$0	\$207,338 \$0 \$0 \$0 (\$760,001) \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$207,338 \$0 \$0 (\$760,001) \$0	
At the requested level of funding, the Department will be able to maintain current services at Fiscal Year 2013-2014 levels. This budget serves approximately 906 unique individuals with substance use disorders. The primary sources of funding are Federal Substance Abuse Prevention and Treatment (SAPT) block grant, State 2011 Realignment, Mental Health Services Act funding, and Medi-Cal Federal Financial Participation.

Currently, the SAPT block grant includes a Maintenance of Effort (MOE) that requires expenditures for authorized services to remain at a level that is no less than the average of the two preceding years. When the State implemented 2011 State Realignment in Fiscal Year 2011-2012, the responsibility to meet the MOE for the SAPT block grant was shifted to the counties. Prior to that, this requirement was met by the State through the apportionment of State General Funds (SGF) to counties for the match to Drug Medi-Cal and other alcohol and drug services. The consequence of not meeting the MOE requirement is a dollar for dollar reduction of the SAPT block grant award. Counties are required to notify the State Department of Health Care Services (DHCS) of changes to county expenditure of funds. DHCS will then review and may approve the local changes depending on the level of expenditures needed to maintain the SAPT block grant statewide MOE requirement. The Department is currently monitoring the level of expenditures across the entire Alcohol and Other Drug System of Care to ensure that revenue levels are not compromised.

STAFFING IMPACTS

The Department is requesting to transfer in one Clinical Services Technician II position from the Mental Health Services Act to allocate the position to the correct budget unit.

Total current authorized positions-25

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$2,309,307 for BHRS – Stanislaus Recovery Center and is funded from \$2,309,307 in estimated department revenue.

It is recommended to transfer in one Clinical Services Technician II position from Mental Health Services Act.

Total recommended authorized positions-26



Revised July 2014

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015 HUMAN SERVICES/PUBLIC PROTECTION

Judicial



CHILD SUPPORT SERVICES Tamara Thomas, Director

BUDGET AT A GLANCE	
Gross Costs	\$15,730,262
Total Revenue	\$15,730,262
Fund Balance/Retained Earnings	\$0
Net County Cost	\$0
Total Recommended Staffing	162
% Funded by Local Discretionary Funds	0.0%

MISSION STATEMENT

To establish and enforce paternity and support orders, in compliance with Federal and State law, while providing the excellent level of service our customers expect and require.

ACCOMPLISHMENTS AND OBJECTIVES

Each parent has an obligation to provide financial support for their children. To this end, the Department of Child Support Services continues to focus the operational priorities on core services to ensure such support is obtained. By providing these services, the Department is able to assist families as they move toward or continue to maintain self-sufficiency, thereby reducing the number of families relying upon other County public assistance programs or similar services.

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Department of Child Support Services include:

FISCAL YEAR 2013-2014	FISCAL YEAR 2014-2015
ACCOMPLISHMENTS	OBJECTIVES
 Expect to exceed collection and distribution of \$47,500,000 of child support to families. Expect to exceed 65% of current court ordered support. Expect to exceed in obtaining a support order on 92.8% of cases. Expect to meet collections of 63% of cases with an arrears balance. Expect to maintain the current collections to cost ratio of \$3.53. Ranked overall 14th for performance among all 52 counties in California. The first in California to use tablets in the courtroom to generate paperless orders. Re-instituted outreach in High Schools. 	 Maintain collection and distribution at \$48,000,000 of child support to families. Collect 65.2% of current court ordered support. Continue to obtain a support order on 95.6% of cases. Maintain collections on 63.8% of cases with an arrears balance. Meet the State required collection to cost ratio. Partner with County departments and agencies to establish a fatherhood program.

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015 HUMAN SERVICES/PUBLIC PROTECTION

Judicial



CHILD SUPPORT SERVICES

Budget Unit 1071 0240000 Special Revenue Fund

SERVICES PROVIDED

The major services provided by the Department of Child Support Services (DCSS) are the collection and distribution of child support, location of parents and employers, establishment of paternity and child support orders, enforcement of child support orders; legal representation of the County in child support matters, establishment and enforcement of medical support; and child support services for cases when a parent resides out of State.

CASH/FUND BALANCE

As of July 1, 2014, this fund has a positive fund balance of \$1,580,695 compared to the July 1, 2013, positive balance of \$1,474,375. It is anticipated that, in the absence of changes in State payment schedules, sufficient reimbursement will be received and revenue will be claimed to offset expenditures in Fiscal Year 2014-2015. There is sufficient Fund Balance to cover unforeseen expenses; however, no fund balance usage is anticipated or budgeted at this time. Cash is tracking similar to fund balance.

Child Support Services					
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$22,442	\$32,392	\$25,000	\$0	\$25,000
Intergovernmental Revenue	\$13,538,454	\$14,293,909	\$15,705,262	\$0	\$15,705,262
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$220	\$0	\$0	\$0	\$0
Other Financing Sources	\$345	\$0	\$0	\$0	\$0
Total Revenue	\$13,561,461	\$14,326,301	\$15,730,262	\$0	\$15,730,262
Salaries and Benefits	\$11,250,139	\$11,569,624	\$12,669,181	\$0	\$12,669,181
Services and Supplies	\$890,980	\$1,079,579	\$1,568,870	\$0	\$1,568,870
Other Charges	\$1,050,789	\$1,116,196	\$1,443,637	\$0	\$1,443,637
Fixed Assets					
Equipment	\$0	\$94,707	\$48,574	\$0	\$48,574
Other Financing Uses	\$348,367	\$359,876	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$13,540,275	\$14,219,982	\$15,730,262	\$0	\$15,730,262
Fund Balance	(\$21,186)	(\$106,319)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

At the requested level of funding, the Department can maintain services at reduced levels in comparison to previous years. The Governor's State Budget for Fiscal Year 2014-2015 contains no significant adjustments for the California Child Support Program. Funding levels for the Stanislaus County Department of Child Support Services will remain similar to the last budget year. Increased salary and benefit costs in the upcoming year, combined with funding reserved at the State level for a Call Center shared services agreement, have a net impact of overall decreased funding. The Department expects to receive \$14,310,329 in administrative funding and \$735,943 in Electronic Data Processing, Maintenance and Operations (EDP, M&O) funding. The local EDP, M&O funding remains reduced at approximately 80% of the Fiscal Year 2011-2012 levels. These levels continue a trajectory statewide of child support agencies receiving either flat or reduced funding over the past seven consecutive years.

Stanislaus County Community Services Agency (CSA) will continue to receive the county share of recoupment collections. The county share was suspended effective July 1, 2011, and the suspension was rescinded last year (Fiscal Year 2012-2013). During the first ten months of Fiscal Year 2013-2014, CSA received approximately \$400,000 for their county share of recoupment.

For Fiscal Year 2014-2015, the Revenue Stabilization Funds within the child support funding remain intact at \$18.7 million, with the Stanislaus share being \$350,829. As mentioned, although revenue remains constant, increased costs related to employee salaries and benefits have a net effect over time of reduced funding for the Child Support program. The Department has, in recent years, relied on attrition for cost-savings by deleting vacant positions in order to absorb increasing costs. The Department has balanced the Fiscal Year 2014-2015 budget by assuming several positions will need to be left vacant. Subsequently, service levels and delivery may be impacted. As the Department receives final information about salaries and benefits, the budget will be reviewed to determine appropriate allocations. The Department will also closely monitor the budgetary situation, reassess, and make changes as needed throughout the year.

The Affordable Care Act (ACA) of 2012 has been reviewed and analyzed by the child support community, resulting in a report issued by the California Affordable Care Act Child Support workgroup as an entity under the Child Support Directors Association. The report discusses how and when the child support program intersects with the ACA, due to the broadened healthcare options available to child support customers, along with implications on policies and practices.

In the midst of budgetary constraints, the Department continues to assess and allocate resources to maintain current levels of mandated services, with its primary focus being on the collection and distribution of child support, and the services necessary to enforce orders effectively. Department-wide, management has enhanced its education to staff, resulting in greater understanding of the goals of DCSS and in performance improvement. Bimonthly meetings are held specifically to speak about the data that drives performance. Additionally, a Staff Services Analyst position was requested and approved by the Board to assist the Department in data analysis and in making data-driven recommendations to caseworkers to improve performance. Improved performance ultimately benefits families in the form of increased and consistent payments, and increased engagement between parents and the child.

Federal Performance Management statistics as provided by the California Department of Child Support Services, demonstrate Stanislaus' successes. As of September 2013, Stanislaus County DCSS received an overall ranking of 14th out of 51 counties and regionalized counties. The ranking is calculated by incorporating each agency's outcomes of the core functions within Child Support: establishing paternity, establishing support orders, collecting current child support and arrears for families, and cost efficiency – as measured by the collections to cost ratio. During this past year, Stanislaus DCSS collected \$3.53 for every dollar spent on the program. Emphasis on individual accountability of caseworkers, and on expanding partnerships, to provide family-centered services have resulted in many success stories for our customers.

The federal Family-Centered direction from the Department of Health and Human Services Office of Child Support Enforcement (OCSE) promotes initiatives on Healthy Family Relationships; Economic Stability; Engagement of Fathers from Birth; Child Support Prevention; Family Violence Collaboration;

and Health Care Coverage. Child Support serves one in five California children. Family-Centered services means providing easy access to resources that help families be safe and successful.

The Family-Services Centered approach for child support enforcement is illustrated as follows:



The essence of this Family-Centered approach is for child support agencies to collaborate with other programs to coordinate services for parents which in turn will have long term impacts on the well-being of the child. With a family centered approach in mind, DCSS applied in July 2012 for a federal demonstration grant which seeks to assist non-custodial parents in finding employment. Stanislaus County DCSS, the only child support agency in California, was awarded the Administration of Children and Families, Office of Child Support Enforcement's Noncustodial Parent Employment Demonstration Project Grant (CSPED) in October 2012.

The grant project, locally known as the Pathways to Self-Sufficiency (PASS) project, is a collaborative effort between county agencies and local non-governmental organizations. The project, about to enter its third year, has strengthened the relationship between the DCSS and the Stanislaus County Superior Courts; and between DCSS and Alliance Worknet as they have worked together to serve the child support and employment needs of the grant participants. Grant participants (unemployed parents who owe child support) are receiving direct, individualized assistance with job search, job placement, and job retention services. As enrollment for services increases into the second year of enrolment, DCSS anticipates providing additional grant funds to Alliance Worknet in order to accommodate their caseload growth.

DCSS continues to partner with the Center for Human Services whose staff facilitates the parenting classes for grant participants, and with Haven Women's Center of Stanislaus who has provided domestic violence screening training to the grant staff. The PASS project has enrolled 321 parents, with several who have already received and accepted job offers within the county. The PASS program was highlighted in the Modesto Bee on May 30, 2014. The PASS program will enroll 1500 total participants within the three year active timeframe of the grant.

In addition to collaborating with the Stanislaus Superior Courts for the PASS project, DCSS continues to work jointly with the courts in order to effectively administer the child support program. In the past year, DCSS and the courts have worked together on several projects to streamline processes and increase efficiencies for both agencies. These projects have included the move towards a paperless courtroom; the creation of electronic court orders without generating paper (by introducing the use of tablets in the courtroom); and most recently, the implementation of the electronic filing of documents on brand new cases. Further, the Stanislaus County Child Support Commissioner was awarded the 2014 Judicial Partner of the Year award by the California Child Support Directors Association, to recognize his continuing effort and support of the program.

The Department plans to continue partnering in Fiscal Year 2014-2015 with the Stanislaus County Probation Office to jointly work on shared participant cases. The inclusion of a Deputy Probation Officer working on child support cases in which a participant is on probation has had many valuable outcomes including collections from parents who would otherwise not engage with Child Support, as well as reinforcing the importance of complying with all court orders as a term of probation.

DCSS continues its partnership with the Family Law Facilitator/Self-Help Center. DCSS staff continues to work closely with the Self-Help Center staff to ensure that customers with other family law issues outside of child support get the assistance they need. DCSS has also begun an outreach program at the Court to assist customers who may not know about the services offered by child support.

DCSS continues to focus on customer service improvement efforts in various ways. A new operational model was implemented 15 months ago. The new model involved restructuring the organization from specialized functional units to a more comprehensive end-to-end team approach. This move has enabled greater staff flexibility, enhanced knowledge, and backup coverage while supporting workforce planning efforts and enabling the Department to continue to provide a consistent level of services. This model supports the Department's needs as retirements in key positions are anticipated over the next three years.

Another piece of the new operational model focuses on performance. Much of the processes in case management were reactive as contact often occurred with parents once the noncustodial parent (NP) fell into delinquency. Once in delinquency, the case would be targeted by enforcement tools. Now, proactive case management plans are being developed, and a change is occurring. As a result of data collection and analysis, case workers are able to have early contact with NPs, more effective meetings with NP's, and establish stable payment patterns. Data is also beginning to assist in the development of customized approaches to case work. Data helps provide information on who is most likely to pay, or which cases may require intensive work, thus allowing caseworkers to better allocate their time.

A significant aspect of the Department's goals to enhance customer service over the past few years has been the training opportunities offered to staff to aid development and growth in the areas of open dialogue to deal with stressful situations, negotiating, understanding customer needs, customer contact. All staff has been trained on a Crucial Conversations curriculum and has learned about a SCORE communication process - Sincerely Listen, Care and Connect, Open the Door with Questions, Resolve and Recommend, and Effectively End the contact.

DCSS contracts with the Modesto Nuts baseball team to broadcast information regarding the availability of child support services and to share the message of the importance of a father's role in the emotional and financial well-being of the child. The Child Support-Modesto Nuts partnership received nationwide attention and has become a benchmarkable program. The PASS grant program holds orientations every month, along with reaching out in community organizations to publicize the services offered. The Outreach Team within DCSS has also started presenting in high schools this year to speak to youth about the responsibilities that being a parent require.

The Department is currently engaged in discussions with CSA and with the Center for Human Services to develop ways of supporting a fatherhood initiative in Stanislaus County. Benchmarking the 'All Dads Matter' program out of Merced County, the intent is to replicate a similar model in Stanislaus. The Department is also currently engaged with submitting a concept paper to the State Department of Child Support Services for a Behavioral Interventions grant project. If accepted by the State, the Department will move forward to request approval from the Board of Supervisors to apply. The project will involve a multi-county approach (Merced, Kern, Stanislaus, and Yolo) to develop a Fatherhood Initiative, with All Dads Matter providing the model to replicate. This initiative ties strongly with the Department's vision of helping parents assume responsibility for the economic and social well-being of their children, and with the Department serving the largest population of fathers in the county, it is well-positioned to be an active player in this new initiative.

Child support processes are heavily dependent upon information technology (IT) systems. Although the current budget does not allow for augmentation of infrastructure, funding has been requested in the Fixed Assets accounts to replace the AC within the IT Server Room. The existing unit needs replacement as it is close to end of life. Breakdowns have become costly, with many resources used each time it has broken down. Within the last 12 months, approximately \$8,000 have had to be

expended to restore the unit, with staff having to come into the Department on holidays to ensure servers remained safe at times of overheating, and with loss of productivity being incurred on workdays. This budget contains appropriations for a unit replacement.

In conclusion, over the last year, DCSS has continued to improve in all five areas of performance while also providing supportive and engaging services to the families and children who rely on child support for their daily necessities. The Department is committed to its vision of becoming one of the best agencies in California and will continue to strive to provide the excellent customer service the families in our community deserve.

There are no recommended changes to the current level of staffing.

STAFFING IMPACTS

Total current authorized positions- 162

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$15,730,262 be approved for Child Support Services. This budget is funded from \$15,730,262 in estimated department revenue.

STANISLAUS COUNTY CHILDREN AND FAMILIES COMMISSION



Revised April 2013

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015 FISCAL GENERAL SERVICES Other General



CHILDREN AND FAMILIES COMMISSION—PROPOSITION 10 John Sims, Director

BUDGET AT A GLANCE	
Gross Costs	\$7,490,083
Total Revenue	\$5,456,069
Fund Balance/Retained Earnings	\$2,034,014
Net County Cost	\$0
Total Recommended Staffing	5
% Funded by Local Discretionary Funds	0.0%

NOTE

This budget is included in the final budget for information purposes as well as to meet the Governmental Accounting Standard Board requirements. The Stanislaus County Children and Families Commission has independent jurisdiction over planning and funding decisions separate from the Stanislaus County Board of Supervisors.

MISSION STATEMENT

Promoting the development and well-being of children ages 0-5.

ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Children and Families Commission include:

FISCAL YEAR 2013-2014	FISCAL YEAR 2014-2015
ACCOMPLISHMENTS	OBJECTIVES
 Implemented the narrowed program focus of Year Two listed in the 2012-2014 Strategic Plan. 8,999 children's families received family support services through countywide Family Resource Centers and other programs. 542 children's families received more intensive support services focused on improving child abuse factors. 609 children 0-5 and pregnant women who did not have access to health care received medical attention through an interim health care program. 514 pregnant women and children 0-5 who did not have health insurance were enrolled in a health coverage plan. 1,607 children 0-5 were screened for educational developmental issues and 390 were referred for further assessment or services. 	 Implement Year Three of the 2012-2014 Strategic Plan. Develop and adopt a 2015-2017 Strategic Plan. Maintain positive trends in the reduction of repeat child maltreatment reports. Increase the number of children who are cognitively, socially, and behaviorally ready to enter school. Maintain access and maximize utilization of children's preventative and ongoing health care. Increase the number of healthy births from high risk pregnancies.

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015



FISCAL GENERAL SERVICES Other General

CHILDREN AND FAMILIES COMMISSION—PROPOSITION 10 Budget Unit 1755 0016140 Special Revenue Fund

SERVICES PROVIDED

The Stanislaus County Children and Families Commission promotes the development of countywide integrated and comprehensive services that enhance the intellectual, social, emotional, and physical development of children 0 through age 5. Integrated services include health care, quality childcare, parental education and effective prevention services. Services are provided on a community-by-community basis and directed to families and their children (prenatal through five years of age). The Commission ensures that services are organized to maximize the community's resources and are designed to produce measurable results.

FUND/CASH BALANCE

As of July 1, 2014, this fund has a positive balance of \$11,792,222, compared to the July 1, 2013 positive fund balance of \$12,600,660. The decrease is consistent with the Commission's plan to spend down its fund balance reserves until the equivalent of six months of anticipated revenue remain. The vast majority of Commission revenues are generated from a \$.50 per pack tax on tobacco products that is collected by the State of California and distributed to California's 58 counties based on live births in each county. In the future, it is expected that revenue will further decline due to fewer smokers using tobacco products. Cash is tracking similar to fund balance.

Children and Families Con	nmission				
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$76,899	\$158,373	\$152,253	\$0	\$152,253
Intergovernmental Revenue	\$5,597,167	\$4,968,552	\$5,303,816	\$0	\$5,303,816
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$667	\$32,911	\$0	\$0	\$0
Other Financing Sources	\$854	\$0	\$0	\$0	\$0
Total Revenue	\$5,675,587	\$5,159,836	\$5,456,069	\$0	\$5,456,069
Salaries and Benefits	\$421,056	\$421,085	\$503,152	\$0	\$503,152
Services and Supplies	\$3,122,462	\$3,153,740	\$3,760,217	\$0	\$3,760,217
Other Charges	\$2,595,413	\$2,818,258	\$3,226,714	\$0	\$3,226,714
Fixed Assets					
Equipment	\$0	\$8,096	\$0	\$0	\$0
Other Financing Uses	\$13,399	\$13,545	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,152,330	\$6,414,723	\$7,490,083	\$0	\$7,490,083
Fund Balance	\$476,743	\$1,254,887	\$2,034,014	\$0	\$2,034,014
Net County Cost	\$0	\$0	\$0	\$0	\$0

At the requested level of funding, the Department can provide \$6.4 million of funding for 24 contracts in the community. Funding will support the following core services: behavioral and mental health, community resource and referral, targeted intensive parent support, early education for children, health access, oral health education, prenatal care and safety education. The balance of projected costs, approximately \$1 million is dedicated to support operating expenses. With no changes in State law, it is projected this level of funding can be provided over the next four years.

STAFFING IMPACTS

Total current authorized positions-5

There are no recommended changes to the current level of staffing.

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$7,490,083 be approved for Children and Families Commission. This budget is funded from \$5,456,069 in estimated department revenue and \$2,034,014 of departmental fund balance.

STANISLAUS COUNTY COMMUNITY SERVICES AGENCY



Revised August 2014

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015 HUMAN SERVICES Administration



COMMUNITY SERVICES AGENCY Kathryn Harwell, Director

BUDGET AT A GLANCE	
Gross Costs	\$320,529,256
Total Revenue	\$309,137,213
Fund Balance/Retained Earnings	\$77,603
Net County Cost	\$11,314,440
Total Recommended Staffing	1,036
% Funded by Local Discretionary Funds	3.5%

MISSION STATEMENT

CSA serves our community by protecting children and adults and assisting families towards independence and self-sufficiency. The vision of the Department is for Safe, Healthy, Thriving Communities.

ACCOMPLISHMENTS AND OBJECTIVES

The Community Services Agency's accomplishments and objectives align directly to the Agency's strategic direction and are guided by strategic priorities. These priorities include but are not limited to: protecting children and adults from abuse and neglect; providing access, services and support for basic needs of living: promoting personal responsibility and self-sufficiency; providing excellent customer service; practicing program and agency integrity; and promoting effective business strategies.

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Community Services Agency include:

FISCAL YEAR 2013-2014	FISCAL YEAR 2014-2015
ACCOMPLISHMENTS	OBJECTIVES
 Expanded Mental Health services to a wider population of Child Welfare Services for children through the implementation of an eligibility identification tool to identify mental health needs and referral to BHRS for mental health assessments, including services under <i>Katie A</i>. Expanded referrals to Medi-Cal, to include eligibility services, optional extended population (Medically Indigent Adult, MIA) and subsidized health insurance enrollment through Covered California. As of June 30, 2014, there is one (1) MIA customer in the MIA program. The Department of Healthcare Services estimates that Stanislaus County has 30,000 to 45,000 Medi-Cal referrals (this number may contain duplicate applications), expanding health care access in our community. Implemented the Consortium IV Regional Call Center to take calls transferred from Covered California for Medi-Cal services for 	 Strengthen protective services for children through prevention strategies including continued implementation of Katie A mental health services focused on the Strengthening Families Framework and increasing public awareness related to Commercially Sexually Exploited Child victims. Increase the opportunity for Welfare to Work customers to become self-sufficient through expanding subsidized employment opportunities and the implementation of Family Stabilization. Improve access to health benefits and nutrition through Medi-Cal outreach and CalFresh horizontal integration. Ensure Quality Assurance and Customer Services in IHSS while implementing new Fair Labor Standards Law changes related to overtime for in-home care providers. Develop a master plan focused on customer service through infrastructure improvements in facilities, capital maintenance projects and

FISCAL YEAR 2013-2014	FISCAL YEAR 2014-2015
ACCOMPLISHMENTS	OBJECTIVES
 residents of Stanislaus, Napa counties. Implemented targeted employmer based on employability readiner. Welfare to Work Early E requirements: as if June 30, 201 the re-engagement process was and all customers have been re-e Expanded IHSS Services in the in support of Health Care Restrengthening Quality Assurance for Integrity. 	 Implement a workforce development strategy focused on staff recruitment and retention to ensure a healthy, diverse and engaged workforce. 100% of completed ngaged. community form while

BUDGETS WITHIN THE COMMUNITY SERVICES AGENCY INCLUDE:

- Services and Support
- County Children's Fund
- ♦ General Assistance
- IHSS Public Authority-Administration
- IHSS Public Authority-Benefits
- IHSS Provider Wages
- Integrated Children's Services
- Public Economic Assistance

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015 HUMAN SERVICES Administration



COMMUNITY SERVICES AGENCY—SERVICES AND SUPPORT

Budget Unit 1631 0045050 Special Revenue Fund

SERVICES PROVIDED

The Community Services Agency (CSA) operates approximately 72 social welfare programs providing assistance, direct client services and support for the benefit of the community:

- 1. Social Services (Child Welfare/Child Protective Services, Adult Protective Services/In-Home Supportive Services);
- 2. CalWORKs (Temporary Assistance to Needy Families, Employment Services, Welfare Fraud Prevention and Investigation);
- 3. Other Public Welfare Assistance (CalFresh, Medi-Cal, Foster Care, Adoptions and General Assistance); and
- 4. Child Care (Subsidized Child Care Stages 1, 2, 3).

FUND/CASH BALANCE

As of July 1, 2014, Community Services Agency – Services and Support has a positive fund balance of \$96,514 compared to the July 1, 2013 positive fund balance of \$63,287. The increase is due to the rollover of 2012-2013 encumbered fixed assets and post-closing adjustments. As of July 1, 2014, this fund has a negative cash balance of \$1,000,010 compared to the July 1, 2013 negative cash balance of \$6,537,509. This is due to timing differences among State deferral of cash advances, adjusted cash advances, cash reimbursements, and actual incurred costs. The variance between cash and fund balance is due to the non-cash items listed on the balance sheet such as deferred revenue, accounts receivable and accounts payable. These accounts are needed to reflect timing differences caused by cash-basis claiming rules.

CSA - Services and Suppo	rt				
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$73,320	\$76,848	\$78,653	\$0	\$78,653
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$24	\$338	\$0	\$0	\$0
Intergovernmental Revenue	\$101,165,427	\$111,036,598	\$134,573,251	\$0	\$134,573,251
Charges for Service	\$379,585	\$356,340	\$577,716	\$0	\$577,716
Miscellaneous Revenue	\$374,474	\$578,079	\$606,741	\$0	\$606,741
Other Financing Sources	\$920,549	\$1,001,323	\$748,446	\$0	\$748,446
Total Revenue	\$102,913,379	\$113,049,526	\$136,584,807	\$0	\$136,584,807
Salaries and Benefits	\$64,891,591	\$70,394,763	\$86,884,968	\$0	\$86,884,968
Services and Supplies	\$16,569,525	\$17,777,477	\$20,996,376	\$0	\$20,996,376
Other Charges	\$22,472,050	\$25,498,260	\$31,751,792	\$0	\$31,751,792
Fixed Assets					
Equipment	\$650,120	\$381,256	\$355,960	\$0	\$355,960
Other Financing Uses	\$2,260,341	\$2,207,829	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$106,843,627	\$116,259,584	\$139,989,096	\$0	\$139,989,096
Fund Balance	\$606,742	(\$85,180)	\$0	\$0	\$0
Net County Cost	\$3,323,506	\$3,295,238	\$3,404,289	\$0	\$3,404,289

At the requested level of funding, the Department can maintain the current level of mandated social service programs for the projected number of cases and customers. Total requested budget appropriations of \$139,989,096 are offset by estimated revenue of \$136,584,807 and required County Match of \$3,404,289, the exact amount of General Fund base contribution.

The programs funded in this budget are either mandated programs with legislative Federal, State and County sharing ratios, legislated Maintenance of Effort (MOE) contributions or 100% funded programs. CSA operates mandated Social Services programs and defines core services as activities in direct support of legal mandates, regulations and Board authorized commitments. Over 86% of the funding for these programs is linked to annual allocations; however, the Department has not yet received allocations for these programs as these are typically provided late in the month of August. Estimated program allocations are based on the Final State Budget 2014-2015 released in June 2014. The County General Fund contribution is approximately 2.4% of the total CSA Services and Support budget.

As a result of Health Care Reform under the Affordable Care Act effective January 1, 2014, over 213,000 individuals now have access to health care and nutritional assistance. This represents one in 2.3 individuals residing in Stanislaus County. The number of individuals receiving Medi-Cal has increased by 38.3% and the number of individuals receiving CalFresh benefits (food stamps) has increased by 3.7%. This number is expected to continue to grow over the next year. The Department continues to partner with Behavioral Health and Recovery Services and the Health Services Agency in providing expanded access to health care in this community. Additionally, with the passage of Assembly Bill 109 and Assembly Bill 720, the Department is partnering with Probation and the Sheriff to enroll AB 109 offenders, individuals who are in custody and those being released from the County Jail.



Fiscal Year 2014-2015 projections include:

Adult Services Programs - The division supports a variety of programs to provide a safety net for elders in the community, including the Adult Protective Services (APS) Program and In-Home Supportive Services (IHSS) Program. Adult Services Programs total approximately \$9.3 million for Fiscal Year 2014-2015 and are supported with County General Fund Match \$998,754 of Mandated County General Fund Match.

The APS Program protects elderly and dependent adults where there are issues of physical violence, sexual abuse, financial exploitation, abandonment and neglect. APS serves approximately 426 per month. Included within the APS budget projection for County General Fund match of \$112,331 is support to operate a Supplemental Security Income (SSI) Advocacy program; estimated to produce a positive return on investment in the mandated General Assistance (GA) program. Interim Assistance reimbursement to GA is estimated at \$188,473 for Fiscal Year 2014-2015 due to SSI advocacy efforts.

The remaining County General Fund Mandate Match of \$886,423 is dedicated to the IHSS program as required by the new MOE, which includes the 3.5% inflationary factor increase beginning July 1, 2014 to the Mandated County Match base over the 2013-2014 Adopted Final Budget . IHSS provides services to the elderly and disabled who need assistance to remain safely in their own home rather than alternative and costly long-term care facilities. The IHSS program provides in-home services to approximately 6,260 frail and/or elderly individuals per month. The IHSS case management allocation is projected at \$6 million in Fiscal Year 2014-2015.

Program Integrity functions are maintained at the local level through enhanced Quality Assurance (QA) activities within IHSS Case Management. One new position request for Social Worker III is being requested to support the California Department of Social Services new QA case review requirements (ACL 13-110) in the IHSS program. Currently Stanislaus County IHSS program has the equivalent of

one staff supporting the IHSS QA activities. CDSS has determined that Stanislaus County is a "medium size county" with a requirement of two positions worth of QA activities

Child and Family Services Programs - These programs provide an array of services essential to protection of our community's most vulnerable children, victims of abuse and neglect. Child and Family Services Programs total approximately \$25.9 million in Fiscal Year 2014-2015 and are supported with \$75,637 of Mandated County General Fund Match, an increase of \$16,804 above the Fiscal Year 2013-2014 Final Budget level. Programs within Child and Family Services include Child Welfare Services (CWS) Emergency Response, Family Maintenance, Court Staff, Family Reunification and Permanent Placement; Emancipated Youth; and Adoptions.



Child Welfare continues to experience an increase in foster care costs as a result of the very high supervision required by the children entering care. In addition to the population of children that experience abuse and neglect, the Department is responsible for youth whose parents "surrender" them to the Department due to specific behaviors that their caretakers are ill-equipped to manage. These youth can be a danger to themselves or their family and struggle with issues such as substance abuse, mental illness, and aggressive behavior. Wraparound and Intensive Family Maintenance services are two Foster Care prevention strategies that are planned to continue in Fiscal Year 2014-2015.

The *Katie A.* Lawsuit settlement agreement involves the delivery of mental health services and other integrated services to children with an open child welfare case and in foster care and have a mental health condition. Adult, Child and Family Services Division (ACFSD -Child Welfare) and Behavioral Health and Recovery Services (BHRS -Mental Health) began meeting in January 2013 to strategically plan for implementing the expansion of Mental Health Services (as identified in the *Katie A.* Lawsuit). As part of the joint efforts, Child Welfare and BHRS officially implemented the eligibility identification tool to in January 2014. This tool identifies mental health needs and supports referral to BHRS for mental health assessments. Social workers in Family Reunification, Permanent Placement and Family Maintenance complete both tools every six months and whenever there are behavior changes. Caseload growth and the impact of the *Katie A.* Lawsuit support the request for seven new position requests, four Social Worker IV's and three Administrative Clerk II's.

The Department will continue to leverage Child Welfare Services (CWS) allocation funding with contributions of local match provided by various partners to support specific non-mandated but critical children's services program models such as: the Child Abuse Prevention Council (CAPC) plan that uses County Children's Fund resources to support children's program core services and allows for the

continuation of Differential Response services; the CAIRE Center (Child Abuse Interview Referral and Evaluation) in partnership with the Stanislaus Family Justice Center; and private donations or contributions from local community partners for Sober Living Environment services for families with children.

There are no County General Funds supporting CWS in the Fiscal Year 2014-2015 projections. CWS is funded by 1991 and 2011 Realignment, along with contributions from partners to achieve mandates and protect children in the community.

StanWORKs Programs – CalWORKs, CalFresh (Food Stamps) and Medi-Cal programs are administered within StanWORKs. These programs total approximately \$69 million in 2014-2015 Budget and are supported with a Maintenance of Effort (MOE) Mandated County Match of \$2,211,403. In addition, Mandate County General Fund Match of \$133,838 provides 100% support for administration of General Assistance; this represents a decrease of \$4,295 in GA below the Fiscal Year 2013-2014 Adopted Final Budget level of \$138,133. This reduced County General Fund need in GA is due to savings from operating overhead shifts to the other StanWORKs programs including CalWORKs, CalFresh and Medi-Cal which have experienced caseload growth and increased staff resulting in a distribution of costs that benefits other CSA programs.

Stanislaus County continues to struggle with unemployment, although the rate has improved from 13.4% in April 2013 to 12.2% in April 2014. The large growth seen in the customer base during the economic decline has begun to slow; however, the number of families seeking assistance has continued to rise overall. One out of every two and a half County residents receives some type of public assistance.

- CalWORKs This program has been relatively flat over the past three year with a total of 28,193 key program individuals receiving CalWORKs benefits. CalWORKs has experienced a 3.12% caseload decline; inclusive of the increase is safety net, during the past year. It is anticipated that a growing population, a slight appreciable growth in employment, and the expiration of unemployment benefits for those who have been out of work for a substantial period of time will further impact the caseload numbers;
- CalFresh The growth in this program over the past three years is 29%. Although the program has
 experienced slowed growth over the past year compared to the last several years, the most recent
 twelve month trend continues to reflect an increase of 3.4%; the number of families and individuals
 receiving nonpublic assistance CalFresh increased to 73,803. Continued growth in CalFresh is
 likely due to a growing population (new households, migration, etc.), the impact of Health Care
 Reform and horizontal integration (most households eligible for expanded Medi-Cal will also be
 eligible for CalFresh) and the potential need for services from parolees returned to Stanislaus
 County as part of the Community Corrections Partnership implemented in Fiscal Year 2012-2013;
- Medi-Cal The three year growth trend for Medi-Cal 76.1%. The most recent twelve month trend reflects an increase of 38.3% and a total of 139,609 individuals who have received Medi-Cal benefits.

On October 1, 2013 the Department began taking calls as the Consortium IV Regional Call Center (RCC), part of the Covered California, to determine Medi-Cal eligibility for Stanislaus, Marin, and Napa Counties previously approved by the Board of Supervisors. The RCC receives calls from both Covered California and the Stanislaus County Customer Service Center. As of November 2, 2013 a total of 2050 families had been transferred and assisted with the ACA process. As of January 10th, 2014, our Stanislaus County Regional Call Center has received transferred calls from Covered California and assisted 3197 families with inquiries and/or signing up for the new ACA health coverage that became effective January 2014.

 Welfare to Work – Total Welfare to Work is projected at \$21.7 million an increase of \$2.2 million from the prior year budget level. This program helps economically disadvantaged families find work. More families are seeking assistance due to reduced hours of employment, job loss, and the exhaustion of eligibility to Unemployment Benefits. In March 2014, 4,175 adults were enrolled in the Welfare to Work (WTW) program, representing a 13.9% decrease over the past three years, while the most recent nine month trend reflects an increased participation of 14.29%.

 Child Care – Total Child Care expenditures for Fiscal Year 2013-2014 are estimated at \$8.0 million. Child Care components include Stage 1, part of the CalWORKs program; Stage 2, and Stage 3, financed by the California Department of Education. Over 68.6% of the Fiscal Year 2014-2015, or \$5.4 million, is targeted for provider reimbursements to child care providers in the local community. There is no County cost associated with the Child Care programs. It is anticipated that child care funding will be increased during the budget year to meet WtW requirements for work participation. The Department will return to the Board for spending authority once additional funding becomes available.

Information Technology (IT)/ Automation and Facility Projects

CSA IT provides automation support including programming, help desk functions and critical network support for Department computers while partnering with County Strategic Business Technology (SBT) to ensure safety and security of local information systems. Fixed Assets totaling \$355,960 to support local automation and facility projects are requested, as follows:

- Fire Alarm Quick Control Panel \$349,960 The Community Services Facility was built in 1994. The current fire alarm control panel system is outdated and not adequate to meet the Department's needs. It continues to give false alarms and errors. The new fire alarm system would be flexible, easy to operate, energy efficient, have the ability to pin-point the location of possible fire alarm triggers and would be web-browser based so staff can review panel readouts from any location. The Board of Supervisors approved this Fixed Asset purchase in Fiscal Year 2013-2014 for an estimated cost of \$140,000. The final project costs are \$349,960.
- Tricaster Upgrade \$6,000 CSA's current system is seven years old and does not include the more advanced features that are necessary for current technology. The Tricaster allows editing of videos for community presentations, outreach and training.

The above Fixed Asset projects will be jointly developed with Strategic Business Technology (SBT) to ensure consistency with the local automation platform and General Services Agency (GSA) to ensure a compliance with safety requirements. Department maintenance & operations, along with depreciation of fixed assets are included within the requested program budgets, consistent with Federal cost plan requirements.

Oversight of multiple State-initiated projects remains integral to Department operations in Fiscal Year 2014-2015. CSA works in conjunction with the California Department of Social Services (CDSS) and the Office of Systems Integration in support of a variety of statewide automation projects, both new and ongoing. Key projects in the maintenance and operations (M & O) phase include the following:

Consortium IV (C-IV) Statewide Automated Welfare System (SAWS is the fully automated system for case management of public assistance and employment services programs. Total C-IV Project costs will be shared by the 39 participating counties. The Department's share of the C-IV Project Maintenance and Operations Budget equates to approximately \$5.7 million for Fiscal Year 2014-2015 and is funded through a special allocation from the California Department of Social Services. C-IV funding covers the implementation of various CalFresh ReFresh modernization proposals; the cost of four staff assigned full-time to the project and one staff assigned for approximately 48 months to the development of the Leaders Replacement System (LRS) project in Norwalk. LRS funding will be provided to support ongoing salaries, benefits and travel costs for the employee for the duration of the project and will be requested in future CSA budget submissions for the appropriate fiscal year. The C-IV Project County share of cost is estimated at \$373,216 for M & O costs, and is funded within the CalWORKs and CalFresh maintenance of effort (MOE) funds and Foster Care County cost as reflected in this budget.

In Fiscal Year 2014-2015, the Department remains committed to providing access to public assistance and employment services at community outstations at the City of Hughson, West Modesto

Collaborative, City of Turlock, West Side Service Center and the East County Center. Growth in StanWORKs programs further supports the Department's short-term plan to maximize the existing space at the Community Services Facility (CSF). The additional programs and program growth are challenging to implement within the space available at the facility. Short-term solutions include the completed move of the Health Services Agency, Women, Infant & Childrens' (WIC) program to the first floor of the CSF and repurposing the File Room to accommodate needed staff work space by converting to electronic file storage and/or contracted secure records storage. Space needs at the CSF continue to be significant and CSA does not currently have sufficient square footage to accommodate all existing authorized staff positions. The Department has also worked with the Chief Executive Office Capital Projects Team to move training functions to an alternative location in Turlock, and has restored needed conference rooms for use by all tenants at the CSF, as well as other County departments. Fiscal Year 2014-2015 includes funding for development of a Master Plan to address CSF space needs in the long term.

1990/1991 Realignment Revenue – The State sales tax includes a half cent portion that funds local health and welfare programs; these funds represent a key financing source for social service programs local match costs not reimbursed by Federal and State allocations. Sales tax revenue fluctuates greatly from month to month with an upward trend experienced in Fiscal Years 2011-2012 and 2012-2013. Fiscal Year 2013-2014 continued to experience growth with statewide sales tax receipts sufficient to repay the County for two prior years of outstanding growth funds originally earned in Fiscal Year 2010-2011 through Fiscal Year 2011-2012.

The Realignment revenue projection equals the State Controller Realignment published base for Fiscal Year 2013-2014. The Department receives approximately 88.2% of these funds, or about \$17.7 million, of which \$2.3 million is used to support local match requirements for the Services and Support budget. The Department will continue to closely monitor realignment sales tax revenue since this revenue stream provides approximately 12.1% of the base Mandated County Match requirement in Services and Support.

2011 Realignment Revenue – On September 20, 2011, the Board of Supervisors approved the Community Corrections Plan required by AB 109 Public Safety Realignment. AB 109 included realigned social services programs: Adult Protective Services (APS) and Child Welfare Services (CWS) which includes case management, Child Abuse Prevention (CAPIT), as well as administration of the Foster Care (FC) and Adoptions (AAP) Assistance Programs. The 2011 Realignment replaced State General Fund allocations and monthly cash advances with monthly sales tax distribution based on statewide formulas established in the AB 118 legislation. Total 2011 Realignment is budgeted in Fiscal Year 2014-2015 at \$12,501,827. The estimated 2011 Realignment revenue supports 80.9% of the total projected base Mandated County Match requirements for these programs.

Federal/State Budget Impacts – The Final State Budget now projects \$5.4 million allocation increases and other funding augmentations to CSA case management programs that together total to \$5.8 million above the prior year funding level. This funding is incorporated within the Department's Final County Budget submission for Fiscal Year 2014-2015 as identified in detail in the State Budget Impacts Analysis, May Revise & Final State Budget 2014 as of July 16, 2014. A number of new Social Services program initiatives have been introduced in the Final State Budget that will require interested counties to apply in competitive grant-type processes or to "opt-in" to these new programs with specific plans for achieving desired outcomes. These new programs include: Homelessness and Housing Support; Commercially Sexually Exploited Children (CSEC) and Approved Relative Caregiver Foster Care Option. We will be evaluating these programs in accordance with our mission and community service needs and provide updates to the Board throughout the year.

STAFFING IMPACTS

The Department is requesting to add twenty-four new positions in 2014-2015 Final Budget. The positions include: four Social Worker IV positions, one Social Worker III position, eight block-budgeted Administrative Clerk II positions, and eleven block-budgeted Family Services Specialist II positions. The Department is also requesting to transfer in three positions from the Health Services Agency; two block-budgeted Family Services Specialist II positions and one Account Clerk II.

The Department is requesting to add four Social Worker IV positions to the Adult, Child, and Family Services Division. The Department has seen an increase in workload due to the *Katie A*. lawsuit which mandates the integration of Child Welfare Services and Mental Health Services for children with an open case in Child Welfare Family Reunification, Permanent Placement, and Family Maintenance programs.

The Department is also requesting to add one Social Worker III position to the Adult, Child, and Family Services Division. The Department has been notified by the California Department of Social Services that there is a requirement to have two full time positions performing Quality Assurance for the In-Home Supportive Services Program due to the size of the County. The Department currently has one full-time position dedicated to this requirement and is requesting approval for one additional position.

The Department is also requesting to add eight block-budgeted Administrative Clerk II positions. Three of the Administrative Clerk II positions will assist social workers in Adult, Child, and Family Services Division by providing administrative support. The other five Administrative Clerk II positions will process online applications for public assistance in the StanWORKs Division. They will compare and transfer data from the State automated system to the County automated system to assist in the accurate issuance of benefits. It is recommended to study this request.

The Department is requesting to add eleven block-budgeted Family Services Specialist II positions in the StanWORKs Division. There has been a significant increase in the number of individuals eligible for Medi-Cal due to the Medi-Cal expansion. The Community Services Agency has enrolled an additional 41,000 persons into the Medi-Cal program since October 2013. The positions requested are needed to perform annual reviews for these additional cases. Annual reviews of Medi-Cal cases are required by the Department of Health Care Services to evaluate if an individual continues to be eligible to Medi-Cal. It is recommended to study this request.

The Department is also requesting to transfer in two block-budgeted Family Services Specialists II positions from the Health Services Agency, Indigent Health Care Program. Due to Health Care Reform, there has been a workload shift from the Health Services Agency Indigent Health Care Program to the Medi-Cal Expansion Program administered by the Community Services Agency. The transfer of these positions will assist the Department in providing timely services to applicants and recipients of the Medi-Cal Expansion Program.

The Department is further requesting to transfer in one Account Clerk II position from the Health Services Agency, Indigent Health Care Program to the Finance and Operations Division. There has been a workload reduction in the Indigent Health Care Program due to Health Care Reform. The position is now needed in the Finance and Operation Division at the Community Services Agency.

The Department is requesting the following classification studies: one Accountant III position, three Accountant I positions, one Stock/Delivery Clerk II position, and one Administrative Clerk II position. It is recommended these positions be studied.

Total current authorized positions- 1028

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$139,989,096 be approved for the Community Services Agency – Services and Support budget. This budget is funded by \$136,584,807 in estimated department revenue and a \$3,404,289 contribution from the General Fund.

The Community Services Agency requested a total of 24 new positions and the transfer of three positions from the Health Services Agency. Although the Department submitted written justification for all the positions, further research and analysis of the requests needs to be completed. At this time, it is recommended to add five positions and to transfer in three positions from the Health Services Agency.

It is recommended to add four Social Worker IV positions and one Social Worker III position.

It is also recommended to transfer in two block-budgeted Family Services Specialists II positions and one Account Clerk II position from the Health Services Agency effective November 30, 2014.

The remaining nineteen positions are not recommended as a part of the 2014-2015 Final Budget. The Chief Executive Office and the Department will evaluate a phased approach to adding additional positions during the 2014-2015 Fiscal Year.

Total recommended authorized positions— 1036

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015 HUMAN SERVICES Administration



COMMUNITY SERVICES AGENCY—COUNTY CHILDREN'S FUND

Budget Unit 1637 0045961 Special Revenue Fund

SERVICES PROVIDED

Funds in this budget are used to provide education and support services for the prevention, intervention and treatment of child abuse and neglect. Current services include emergency shelter services for runaway youth and the local match for clean and sober living as well as other Children's program core contract services, allowing for full Child Welfare Services support of Differential Response. The Child Abuse Prevention Council (CAPC) provides recommendations for the use of the County Children's Fund (CCF). All services are provided by local nonprofit agencies.

FUND/CASH BALANCE

As of July 1, 2014, this fund has a positive fund balance of \$171,634 compared to the \$266,810 fund balance on July 1, 2013. The decrease in fund balance is consistent with the operating result to support operations for Fiscal Year 2013-2014 consistent with the CAPC Five Year Plan. Cash is tracking similar to fund balance.

CSA - County Children's Fi	und				
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$14,169	\$15,212	\$18,268	\$0	\$18,268
Charges for Service	\$138,185	\$138,241	\$147,807	\$0	\$147,807
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$152,354	\$153,453	\$166,075	\$0	\$166,075
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits Services and Supplies	\$0 \$103,628	\$0 \$98,628	\$0 \$93,678	\$0 \$0	\$0 \$93,678
	• •	• •	• •		• •
Services and Supplies	\$103,628	\$98,628	\$93,678	\$0	\$93,678
Services and Supplies Other Charges	\$103,628 \$0	\$98,628 \$0	\$93,678 \$0	\$0 \$0	\$93,678 \$0
Services and Supplies Other Charges Fixed Assets	\$103,628 \$0 \$0	\$98,628 \$0 \$0	\$93,678 \$0 \$0	\$0 \$0 \$0	\$93,678 \$0 \$0
Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$103,628 \$0 \$0 \$150,000	\$98,628 \$0 \$0 \$150,000	\$93,678 \$0 \$0 \$150,000	\$0 \$0 \$0 \$0	\$93,678 \$0 \$0 \$150,000
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$103,628 \$0 \$0 \$150,000 \$0	\$98,628 \$0 \$0 \$150,000 \$0	\$93,678 \$0 \$0 \$150,000 \$0	\$0 \$0 \$0 \$0 \$0	\$93,678 \$0 \$0 \$150,000 \$0
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$103,628 \$0 \$150,000 \$0 \$0 \$0	\$98,628 \$0 \$150,000 \$0 \$0 \$0	\$93,678 \$0 \$150,000 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$93,678 \$0 \$0 \$150,000 \$0 \$0
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$103,628 \$0 \$150,000 \$0 \$0 \$0	\$98,628 \$0 \$0 \$150,000 \$0 \$0 \$0	\$93,678 \$0 \$0 \$150,000 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$93,678 \$0 \$150,000 \$0 \$0 \$0 \$0

At the requested level of funding, the Department can maintain core County Children's Fund services which benefit children and families in the community. The CSA – County Children's Fund budget is supported entirely by a combination of revenues from birth certificate sales, local donations and Department of Motor Vehicle children's license plate fees.

The current CAPC recommendation represents the final phase in a five year spending plan that will leverage children's programs in the CSA Services and Support budget for Fiscal Years 2010-2011 through 2014-2015. The recommendation for Fiscal Year 2014-2015 is to fund the Center for Human Services Hutton House in the amount of \$93,628, and to dedicate \$150,000 of CSA County Children's Fund resources to provide local match for children's program core services in the CSA Services and Support budget, which allows for Child Welfare Services funding support of Differential Response.

The recommended funding for the Center for Human Services Hutton House will provide temporary shelter care, differential response case management, crisis intervention, support group services, and individual, family and group counseling to youths and families and a \$50 annual regional CAPC membership benefitting CAPC operations.

The \$150,000 funding in Differential Response will provide County Match for program core services which allows the Agency to continue Differential Response (DR) services. DR services provide an alternative response to reports of child abuse and neglect based on the assessed safety and risk through the redirection of more flexible funding streams including, but not limited to, Promoting Safe and Stable Families (PSSF) and Child Abuse Prevention, Intervention and Treatment (CAPIT), Federal and State funds that do not require match.

STAFFING IMPACTS

Total current authorized positions-0

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$243,678 be approved for the Community Services Agency- County Children's Fund. This budget is funded by \$166,075 in estimated department revenue and \$77,603 in departmental fund balance.



COMMUNITY SERVICES AGENCY—GENERAL ASSISTANCE

Budget Unit 1633 0045901 Special Revenue Fund

SERVICES PROVIDED

The General Assistance (GA) Program is mandated by Welfare and Institutions Code 17000 and provides cash aid payments to the indigent. In addition, this budget also includes funding for GA Foster Care. The General Assistance Program serves individuals not eligible for other aid programs.

FUND/CASH BALANCE

As of July 1, 2014 this fund has a zero fund and cash balance consistent with the zero fund and cash balance on July 1, 2013.

CSA - General Assistance					
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$221,769	\$200,284	\$186,785	\$0	\$186,785
Miscellaneous Revenue	\$2,448	\$5,154	\$1,688	\$0	\$1,688
Other Financing Sources	\$0	\$11,564	\$0	\$0	\$0
Total Revenue	\$224,217	\$217,002	\$188,473	\$0	\$188,473
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits Services and Supplies	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
	· ·	• •			\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0 \$0
Services and Supplies Other Charges	\$0 \$569,566	\$0 \$523,094	\$0 \$729,176	\$0 \$0	\$0 \$0 \$729,176
Services and Supplies Other Charges Fixed Assets	\$0 \$569,566 \$0	\$0 \$523,094 \$0	\$0 \$729,176 \$0	\$0 \$0 \$0	\$0 \$0 \$729,176 \$0
Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$0 \$569,566 \$0 \$0	\$0 \$523,094 \$0 \$0	\$0 \$729,176 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$729,176 \$0 \$0
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$0 \$569,566 \$0 \$0 \$0	\$0 \$523,094 \$0 \$0 \$0	\$0 \$729,176 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$729,176 \$0 \$0 \$0
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$569,566 \$0 \$0 \$0 \$0 \$0	\$0 \$523,094 \$0 \$0 \$0 \$0 \$0	\$0 \$729,176 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$729,176 \$0 \$0 \$0 \$0
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$569,566 \$0 \$0 \$0 \$0 \$0	\$0 \$523,094 \$0 \$0 \$0 \$0 \$0	\$0 \$729,176 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$729,176 \$0 \$0 \$0 \$0 \$0

PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain the mandated General Assistance (GA) programs throughout Fiscal Year 2014-2015.

The Department is experiencing a decrease in the General Assistance (GA) and CalWORKs programs. The decrease in GA is attributed to the enhanced County Work Program from Employables and the Board of Supervisors' approved Interim Assistance eligibility timeframes. These enhancements provide

temporary needed support to customers as well as the framework to ensure consistent application of program requirements.

The decline in caseloads signals an overall increase in the self-sufficiency of families and individuals served. General Assistance has declined by 55.5% over the past three years and CalWORKs has declined by 9.4%. The number served in GA and CalWORKs together has declined from a high of 1 in 16.3 served in Fiscal Year 2010-2011 to the current rate of 1 in 18.6 served in Fiscal Year 2013-2014.



Adult General Relief (GR) – The total GR program request of \$702,176 in appropriations is projected to provide services to an average of 238 cases per month, down from 330. As noted above, the caseload decrease is attributed to the enhanced County Work Program for Employables and the Board of Supervisors' approved Interim Assistance eligibility timeframes.

Prior to the initiation of the Affordable Care Act (ACA), GR customers had their benefits discounted to include recognized in-kind value of \$40 for medical care when they could not provide proof of health coverage. Effective January 1, 2014 the ACA provides all GR customers with health coverage that allows for redetermination of eligibility to restore the \$40 to their monthly grant.

At this time the State has legislated a Cost of Living Adjustment (COLA) of 5% to the Temporary Assistance for Needy Families (TANF) grants in the State Fiscal Year 2013-2014 effective March 1, 2014. Consistent with the State's proposed budget, the Department has factored a \$31,326 increase in the GR projections. GA projections indicate that this grant increase will be offset by forecast demographic changes in GA customers and a decreased workload. The Board of Supervisors approved the GA COLA on June 10, 2014 which became effective on July 1, 2014. The average monthly grant, consistent with current trends, is projected to increase to \$245.86 from \$198.73 which was the 2013-2014 Adopted Final Budget level.

GA Foster Care (GA FC) - The Agency requests appropriations of \$27,000 to support General Assistance Foster Care. Although funding for undocumented FC children was eliminated through the Permanently Residing in the United States Under Color of Law (PRUCOL) process, these youth are eligible for funding through the State's Qualified Alien (QA) designation. The QA designation is expected to continue to alleviate the need for a higher level of GA FC expenditure in the Fiscal Year

2014-2015. GA FC is used as a last resort for court ordered Foster Care costs that are not eligible for Federal or State reimbursement.

Federal/State Budget Impacts:

- GA regulations require grant adjustments in recognition of changes in costs of living indices. The Board of Supervisors has traditionally followed the Temporary Assistance for Needy Families (TANF) program Cost of Living Adjustment (COLA), one year in arrears. Other options exist in calculating grant adjustments besides the TANF model, such as using an annual survey of what it costs to live in Stanislaus County.
- The previous COLA of 2.75% for GR was approved by the Board and implemented on July 1, 2005. The COLA for GR grants are requested from the Board according to Welfare and Institutions Code, Section 17001.5, which authorizes counties to set GR grant levels based on the 1991 poverty level, adjusted annually to reflect changes in the AFDC program, now identified as TANF. This method has been used in Stanislaus County since 1993 and has proven to be fair and effective.
 - The Governor suspended the CalWORKs/TANF COLAs in Fiscal Year 2006-2007 through Fiscal Year 2012-2013. In the Fiscal Year 2013-2014, the Governor proposed a grant increase to CalWORKs recipients effective March 1, 2014 as approved by the legislature. The Final State Budget for 2014-2015 identifies effective April 1, 2015, another 5% COLA will be implemented for customers in the CalWORKs/TANF program.
- On April 4, 2011, the Governor signed Assembly Bill 109 (AB 109) mandating realignment of custodial and community supervision of lower level adult parolees from the State to the counties.
 - On July 1, 2014, the Board of Supervisors approved the Community Corrections Partnership (CCP) Plan Phase 4 Implementation of the 2011 Public Safety Realignment for Fiscal Year 2014-2015. The plan includes support for two existing, dedicated Family Services Specialist (FSS) I/II positions.
 - AB 109 released adult parolees may require assistance to achieve self-sufficiency, the FSS's have continued to be stationed at the Probation Office and BHRS to provide onsite eligibility determination for CalWORKs, Medi-Cal, Food Stamps, and General Assistance.
 - The potential impact to the GA caseload is not yet known and was not specifically factored into the Final Budget. The Agency will continue to track the progress and impacts of AB 109, reporting to the Board as needed.
- The Federal Fostering Connections to Success and Increasing Adoptions Act of 2008 (AB 12) was signed by the Governor on September 30, 2010. AB 12 phases in benefits for FC youth over the age of 18. The State provided new regulations for the implementation of the first phase of AB 12, effective January 1, 2012, which extended the eligibility to FC youth to the age of 19. The second phase, effective January 1, 2013, extended benefits to the age of 20, and the last phase effective January 1, 2014, extended benefits to the age of 21. Pending ongoing analysis, AB 12 impacts were not specifically factored into the Final Budget specific to County-only FC placements. The Agency will continue to track the progress and impacts of the AB 12, reporting to the Board as needed.
- The Federal Fostering Connections to Success and Increasing Adoptions Act of 2008 (Public Law 110-351) Education Travel Reimbursement amended Title IV-E of the Social Security Act to require FC case plans to ensure the educational stability of the child while in foster care and was effective on January 1, 2010. The law requires assurances that if appropriate the child shall remain in their enrolled school at the time of placement. The law also establishes

allowable FC maintenance costs for reasonable travel for the child to remain in the school in which the child is enrolled at the time of placement. The impacts of Public Law 110-351 were not specifically factored into the GA FC budget. Since January 2010 there have been no material impacts experienced from this law, accordingly the Agency will continue to track the progress of PL 110-351, reporting to the Board as needed.

STAFFING IMPACTS

Total current authorized positions-0

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$729,176 be approved for the Community Services Agency – General Assistance. This budget is funded from \$188,473 in estimated department revenue, and a \$540,703 contribution from the General Fund.

STANISLAUS COUNTY, CALIFORNIA Fiscal Year 2014-2015 HUMAN SERVICES Administration



COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY-ADMINISTRATION Budget Unit 1640 0045980

Special Revenue Fund

SERVICES PROVIDED

This budget was established by the Board of Supervisors on December 7, 2004, in order to support the creation of an In-Home Supportive Services (IHSS) Public Authority (PA) in Stanislaus County. The PA is a public entity separate from the County, pursuant to Welfare and Institutions Code Section 12301.6 and Stanislaus County Ordinance Number (C.S. 905). The PA is a corporate public body exercising public and essential governmental functions and has all powers necessary and convenient to carry out the provider components of IHSS.

FUND/CASH BALANCE

As of July 1, 2014, this fund is projected to have a zero fund balance, consistent with the zero fund balance on July 1, 2013. As of July 1, 2014, this fund has a negative cash balance of \$145,568 compared to the July 1, 2013 negative cash balance of \$146,280. There is a lag time associated with the State's reimbursement of claims filed for actual expenditures. Reimbursement is typically received from the State within three to five months. Agency pooled cash is expected to cover this budget unit's anticipated negative cash balance.

CSA - IHSS Public Authority - Administration								
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$0	\$15	\$0	\$0	\$0			
Intergovernmental Revenue	\$301,138	\$393,819	\$562,459	\$0	\$562,459			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0			
Other Financing Sources	\$126,905	\$32,526	\$25,082	\$0	\$25,082			
Total Revenue	\$428,043	\$426,360	\$587,541	\$0	\$587,541			
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0			
Services and Supplies	\$4,325	\$23,066	\$45,816	\$0	\$45,816			
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Other Charges	\$423,718	\$379,799	\$541,725	\$0 \$0	\$541,725			
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Other Charges	\$423,718	\$379,799	\$541,725	\$0	\$541,725			
Other Charges Fixed Assets	\$423,718 \$0	\$379,799 \$0	\$541,725 \$0	\$0 \$0	\$541,725 \$0			
Other Charges Fixed Assets Other Financing Uses	\$423,718 \$0 \$0	\$379,799 \$0 \$23,495	\$541,725 \$0 \$0	\$0 \$0 \$0	\$541,725 \$0 \$0			
Other Charges Fixed Assets Other Financing Uses Equity	\$423,718 \$0 \$0 \$0	\$379,799 \$0 \$23,495 \$0	\$541,725 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$541,725 \$0 \$0 \$0			
Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$423,718 \$0 \$0 \$0 \$0	\$379,799 \$0 \$23,495 \$0 \$0	\$541,725 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$541,725 \$0 \$0 \$0 \$0			
Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$423,718 \$0 \$0 \$0 \$0 \$0	\$379,799 \$0 \$23,495 \$0 \$0 \$0	\$541,725 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$541,725 \$0 \$0 \$0 \$0 \$0 \$0			

At the requested level of funding, the Department can maintain services for Public Authority (PA) Administration that meet the minimum mandates for Fiscal Year 2014-2015.

The PA Administration Fiscal Year 2014-2015 budget is projected at \$587,541, an increase of approximately 9.2%, or \$49,493, over the Fiscal Year 2013-2014 Final Budget level of \$538,048. The increase is attributed to the addition of \$25,000 for legal consulting services, an increase of \$5,000 for additional provider training, an adjustment to reflect approved salaries and benefits costs, and a 3.5%, or \$15,051, increase to the In-Home Supportive Services County Maintenance of Effort (IHSS MOE) attributable to this budget.

The 2014-2015 Final State Budget includes approval for limited overtime for Individual Providers in the IHSS program effective January 1, 2015 covered within existing maintenance of effort requirements. It is anticipated that overtime limits may increase the need for emergency backup providers and expanded registry requirements that will be a challenge for the Public Authority. Implementation of these changes will happen later in the fiscal year and the Department will provide an update on strategies to serve customers and Individual Providers in this new framework along with any budget adjustments needed in a future report to the Board of Supervisors. Funding is available for increased administration requirements with no corresponding increase in county share due to the IHSS MOE.

The Department will continue to monitor Federal/State Budget impacts and report back to the Board with any specific changes to program services and/or funding.

STAFFING IMPACTS

Total current authorized positions-0

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$587,541 be approved for the Community Services Agency – In-Home Supportive Services Public Authority Administration, funded from \$587,541 in estimated department revenue.



COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY-BENEFITS

Budget Unit 1641 0045990 Special Revenue Fund

SERVICES PROVIDED

This budget includes the direct costs of the Individual Provider (IP) Medical Benefits Plan only. There are no administrative costs associated with In-Home Supportive Services (IHSS) IP medical benefits accounted for within this budget.

The IHSS Public Authority (IHSS PA) Benefits Administration budget has been modified to accommodate the Memorandum of Understanding (MOU) between the IHSS Public Authority of Stanislaus County and the IHSS Providers. This agreement was approved by the Board of Supervisors on March 25, 2014 for a period retroactive to June 1, 2012 and will formally expire on June 30, 2016. In conjunction with an hourly wage rate increase, IHSS IP medical benefits were eliminated as part of the agreement.

An additional stipulation to the agreement calls for the implementation of a transitional assistance program, wherein the County will provide reimbursement payments to eligible providers to assist them with their individual monthly medical premiums. The County has agreed to pay \$50 per month, or 100% of the cost of the provider's individual monthly premiums, whichever amount is less, for enrollment starting on or after January 1, 2014. Eligible providers are defined as those who were receiving medical benefits through IHSS Public Authority on December 31, 2013, who have subsequently enrolled in a Covered California medical plan.

IHSS IP wages are accounted for within the CSA IHSS Provider Wages budget as a program cost whereas provider benefits are accounted for as a Public Authority (PA) function, in the CSA IHSS – Public Authority Benefits Administration budget.

FUND/CASH BALANCE

As of July 1, 2014, this fund is projected to have a zero fund balance, consistent with the zero fund balance on July 1, 2013. As of July 1, 2014, this fund has a positive cash balance of \$1,892,896 compared to the July 1, 2013 positive cash balance of \$1,192,887. The increase in cash is due to the current year underutilization of the revenue generated for benefits due to low enrollment by Individual Providers in the plan. Due to termination of benefits on May 31, 2014, provider enrollment and benefit plan utilization will no longer be offered to Individual Providers. The cash balance is linked to Deferred Revenue accounts that will be utilized to support the Benefits Program close-out consistent with direction from the California Department of Social Services.

CSA - IHSS Public Authority - Benefits								
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$4	\$56	\$0	\$0	\$0			
Intergovernmental Revenue	\$3,047,789	\$2,850,656	\$0	\$0	\$0			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$0	\$0	\$2,469,013	\$0	\$2,469,013			
Other Financing Sources	\$20,325	\$45,713	\$0	\$0	\$0			
Total Revenue	\$3,068,118	\$2,896,425	\$2,469,013	\$0	\$2,469,013			
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0			
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Services and Supplies	\$2,539,445	\$2,408,072	\$2,469,013	\$0 \$0	\$2,469,013			
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Services and Supplies	\$2,539,445	\$2,408,072	\$2,469,013	\$0	\$2,469,013			
Services and Supplies Other Charges	\$2,539,445 \$480,495	\$2,408,072 \$480,495	\$2,469,013 \$0	\$0 \$0	\$2,469,013 \$0			
Services and Supplies Other Charges Fixed Assets	\$2,539,445 \$480,495 \$0	\$2,408,072 \$480,495 \$0	\$2,469,013 \$0 \$0	\$0 \$0 \$0	\$2,469,013 \$0 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses	\$2,539,445 \$480,495 \$0 \$102,909	\$2,408,072 \$480,495 \$0 \$49,325	\$2,469,013 \$0 \$0 \$90,237	\$0 \$0 \$0 \$0	\$2,469,013 \$0 \$0 \$90,237			
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	\$2,539,445 \$480,495 \$0 \$102,909 \$0	\$2,408,072 \$480,495 \$0 \$49,325 \$0	\$2,469,013 \$0 \$0 \$90,237 \$0	\$0 \$0 \$0 \$0 \$0	\$2,469,013 \$0 \$0 \$90,237 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$2,539,445 \$480,495 \$0 \$102,909 \$0 \$0	\$2,408,072 \$480,495 \$0 \$49,325 \$0 \$0	\$2,469,013 \$0 \$0 \$90,237 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$2,469,013 \$0 \$0 \$90,237 \$0 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$2,539,445 \$480,495 \$0 \$102,909 \$0 \$0 \$0	\$2,408,072 \$480,495 \$0 \$49,325 \$0 \$0 \$0 \$0	\$2,469,013 \$0 \$0 \$90,237 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$2,469,013 \$0 \$90,237 \$0 \$0 \$0 \$0			

At the requested level of funding, the Department can maintain the implementation of a transitional assistance program for the Fiscal Year 2014-2015 and close-out Benefits Administration consistent with State instructions.

The Fiscal Year 2014-2015 requested budget for In-Home Supportive Services (IHSS) Public Authority (PA) Benefits represents an overall decrease of \$1,655,887 from the Fiscal Year 2013-2014 Final Budget level, due to the adoption of the approved labor agreement with United Domestic Workers of America (UDWA) and the elimination of Provider benefits. Expenditures for benefits to Providers have decreased by \$1,265,629. The IHSS Maintenance of Effort (MOE) attributed to this budget of \$480,495, increased 3.5% over the Fiscal Year 2013-2014 payment amount and has been transferred over to the IHSS Provider Wages budget in response to the elimination of benefits. Offsetting these decreases is the Transfer Out of \$14,445 to the PA Administration budget and the planned return of \$75,792 back to the County General Fund, for a total of \$90,237 in transfers out.

The requested Final Budget appropriations are supported by \$2,469,013 from PA Benefits Administration deferred revenue funds, pending official closeout instructions from CDSS along with the Transfer In of \$90,237 from the County General Fund Match. The 1990-1991 Vehicle License Fee Realignment revenue and 1990-1991 Sales Tax Realignment revenue has been transferred to the IHSS Provider Wages budget to fund the increased IHSS MOE costs transferred there.

STAFFING IMPACTS

Total current authorized positions— 0

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$2,559,250 be approved for the Community Services Agency – In-Home Supportive Services Public Authority Benefits. This budget is funded from \$2,469,013 in estimated department revenue, and a \$90,237 contribution from the General Fund.



COMMUNITY SERVICES AGENCY—IHSS PROVIDER WAGES

Budget Unit 1642 0045992 Special Revenue Fund

SERVICES PROVIDED

The CSA In-Home Support Services (IHSS) Provider Wages budget was established in the Fiscal Year 2009-2010 Mid-Year Financial Report in order to provide transparency in the budgeting and accounting for the IHSS Program. IHSS provider wages were formerly budgeted in CSA Services and Support, as reflected in the Adopted 2009-2010 Final Budget.

The IHSS Program is a mandated entitlement program which provides in-home supportive services to frail and/or elderly individuals, allowing the approximately 6,260 customers to remain safely in their own homes.

Under the current approved labor agreement with United Domestic Workers of America (UDWA), IHSS Provider wages are budgeted at \$10.10 per hour. This agreement was approved by the Board of Supervisors on March 25, 2014 for a period retroactive to June 1, 2012 and will formally expire on June 30, 2016. In conjunction with the hourly wage rate increase, Provider benefits were eliminated as part of the agreement. These benefits were previously budgeted in CSA IHSS Public Authority Benefits Administration.

FUND/CASH BALANCE

As of July 1, 2014, this fund is projected to have a zero fund balance, consistent with the zero fund balance on July 1, 2013. As of July 1, 2014, this fund has a negative cash balance of \$993,866 compared to the July 1, 2013 negative cash balance of \$817,018. The negative cash balance represents a perpetual timing difference in receiving State Realignment revenues earned, which are typically received two months in arrears. Due to this timing difference, accounts receivable will be set up for outstanding revenues which will allow this fund to end the year in a positive fund balance position but will create a perpetual negative balance for cash.

CSA - IHSS Provider Wage	s				
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$64	\$944	\$0	\$0	\$0
Intergovernmental Revenue	\$60,020,262	\$58,829,193	\$65,587,326	\$0	\$65,587,326
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$349,416	\$756,630	\$432,885	\$0	\$432,885
Total Revenue	\$60,369,742	\$59,586,767	\$66,020,211	\$0	\$66,020,211
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$59,553,337	\$59,588,270	\$67,605,125	\$0	\$67,605,125
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,194,581	\$1,160,826	\$369,348	\$0	\$369,348
Other Financing Uses Equity	\$2,194,581 \$0	\$1,160,826 \$0	\$369,348 \$0	\$0 \$0	\$369,348 \$0
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Equity	\$0	\$0	\$0	\$0	\$0
Equity Intrafund	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Equity Intrafund Contingencies	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0

At the requested level of funding, the Department can maintain services for IHSS Provider Wages that meet the minimum mandates for Fiscal Year 2014-2015.

The IHSS Provider Wages Fiscal Year 2014-2015 budget is projected at \$67,974,473, an increase of approximately 7.8%, or \$4,900,569, over the Fiscal Year 2013-2014 Final Budget level of \$63,073,904. The request is primarily the result of the negotiated increase in Provider wages, the addition of the In-Home Supportive Services County Maintenance of Effort (IHSS MOE) component formerly paid through the Public Authority (PA) Benefits Administration budget and the mandated 3.5% increase to the entire IHSS MOE.

The IHSS MOE requirement of \$9,568,855 is fully covered with \$432,885 in Vehicle License Fee (VLF) revenue received through 1990-1991 Realignment, \$7,181,708 from 1990-1991 Sales Tax Realignment, and General Fund contribution of \$1,954,262 from the County Mandate Match budget. The requested County General Fund amount is consistent with the Final Budget 2013-2104 level of Board authority. The 1990-1991 Realignment revenue includes revenue previously delegated to the PA Benefits Administration budget. This allows all appropriations and estimated revenues of the IHSS Provider Wages to be accounted for within the IHSS Provider Wages budget.

The 2014-2015 Final State Budget includes approval for limited overtime for Individual Providers in the IHSS program effective January 1, 2015 covered within existing maintenance of effort requirements. It is anticipated that overtime limits may increase the need for emergency backup providers and expanded registry requirements that will be a challenge for the Public Authority. Implementation of these changes will happen later in the fiscal year and the Department will provide an update on any budget adjustments in a subsequent County Budget submission. Statewide increases in caseload growth of 2.2% in 2013-2014 and 2.4% in 2014-2015, along with increased average hours per case, may require increased IHSS appropriation authority in the fiscal year, with no corresponding increase in county share due to the IHSS MOE which limits the County Match requirement. In addition to the 3.5% increase to the MOE in Fiscal Year 2014-2015, there is an increase in County share of wages tied to the UDWA MOU previously approved by the Board on March 25, 2014.
The Department will continue to monitor Federal/State Budget proposals and report back to the Board with any specific changes to program services and/or funding.

STAFFING IMPACTS

Total current authorized positions-0

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$67,974,473 be approved for the Community Services Agency – In-Home Supportive Services Provider Wages. This budget is funded from \$66,020,211 in estimated department revenue, and a \$1,954,262 contribution from the General Fund.



COMMUNITY SERVICES AGENCY—INTEGRATED CHILDREN'S SERVICES

Budget Unit 1636 0045951 Special Revenue Fund

SERVICES PROVIDED

The Integrated Children's Services Fund (ICS) provides the County share of cost to support ICS core programs funded by Non-Federal Child Welfare Services (CWS) allocations or 2011 State Realignment revenues that require a local match. Sources of funds are donations or contributions from local community partners.

FUND/CASH BALANCE

As of July 1, 2014, this fund has a positive fund balance of \$7,340 compared to the July 1, 2013 fund balance of \$455. The increase is due to timing of revenue receipts. As of July 1, 2014, this fund has a negative cash balance of \$48,491 compared to the July 1, 2013 negative balance of \$44,910. Transfers out to support Sober Living Services were posted in the closing process. The variance between cash and fund balance is due to a timing difference between revenue receipts and posting of expenditures.

CSA - Integrated Children's Services							
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0		
Revenue from use of Assets	\$239	\$314	\$0	\$0	\$0		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$211,525	\$234,937	\$235,986	\$0	\$235,986		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$211,764	\$235,251	\$235,986	\$0	\$235,986		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$0	\$0	\$0	\$0	\$0		
Other Charges	* 0						
-	\$0	\$0	\$0	\$0	\$0		
Fixed Assets	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
ő	• •	• -	• •				
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Fixed Assets Other Financing Uses	\$0 \$211,516	\$0 \$228,544	\$0 \$235,986	\$0 \$0	\$0 \$235,986		
Fixed Assets Other Financing Uses Equity	\$0 \$211,516 \$0	\$0 \$228,544 \$0	\$0 \$235,986 \$0	\$0 \$0 \$0	\$0 \$235,986 \$0		
Fixed Assets Other Financing Uses Equity Intrafund	\$0 \$211,516 \$0 \$0	\$0 \$228,544 \$0 \$0	\$0 \$235,986 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$235,986 \$0 \$0		
Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$0 \$211,516 \$0 \$0 \$0	\$0 \$228,544 \$0 \$0 \$0	\$0 \$235,986 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$235,986 \$0 \$0 \$0		

At the requested level of funding, the Department can maintain the current service goals to provide the County share of cost to support Integrated Children's Services (ICS) core programs, which focus on sober living environment services.

This budget is supported entirely by private donations or contributions from local community partners to provide the required local match for sober living services, estimated at \$235,986. Sober living services contracts were awarded beginning July 1, 2012 for a maximum of four years, ending in Fiscal Year 2015-2016. All but the 30% local match requirement for eligible Child Welfare Services (CWS) customer services is funded in the CSA Services and Support Budget. Sober Living is a non-mandated but critical component of CWS.

STAFFING IMPACTS

Total current authorized positions-0

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$235,986 be approved for the Community Services Agency – Integrated Children's Services. This budget is funded from \$235,986 in estimated department revenue provided entirely by private donations or contributions from local community partners to provide the local match for sober living services



COMMUNITY SERVICES AGENCY—PUBLIC ECONOMIC ASSISTANCE

Budget Unit 1632 0045801 Special Revenue Fund

SERVICES PROVIDED

This budget provides cash aid to Stanislaus County families eligible for temporary economic assistance and to children requiring out-of-home placement on a temporary or permanent basis. All assistance payments to customers/clients are included in this budget. Welfare payments are referred to as Temporary Assistance to Needy Families (TANF) and/or California Work Opportunity and Responsibility to Kids (CalWORKs). Mandated by Federal and State laws, these caseload driven programs include CalWORKs All Other Families and Two Parent Families, Aid to Families with Dependent Children-Foster Care (AFDC/FC), Adoption Assistance Program (AAP), Kinship Guardianship Assistance Payment Program (Fed/Kin-GAP), Refugee Cash Assistance Program (RCA), Transitional Housing Program Plus (THP-Plus), Cash Assistance Program for Immigrants (CAPI), Aid to Dependent Children-Extended Foster Care (EFC), and the State Utility Assistance Subsidy (SUAS) previously known as CalFresh Low Income Home Energy Assistance Program (LIHEAP). Effective July 1, 2014 a new benefit program Work Incentive Nutritional Supplement (WINS) will provide a monthly benefit to eligible CalFresh customers who meet Welfare-to-Work participation requirements.

FUND/CASH BALANCE

As of July 1, 2014 this fund has a zero fund balance consistent with the zero fund balance on July 1, 2013. As of July 1, 2014, the positive cash balance is \$1,245,198 compared to the July 1, 2013 balance of \$1,132,687. The variance between cash and fund balance is due to the recognition of County Match revenues and the timing of June assistance payrolls posted in the closing process, non-cash items listed on the balance sheet such as deferred revenue, accounts receivable and accounts payable. The accounts are needed to reflect timing differences caused by cash-basis claiming rules governing reimbursement for Social Services and Public Assistance Programs and the timing of State payments for certain advance versus cash-claimed programs.

CSA - Public Economic Assistance								
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$222	\$1,428	\$0	\$0	\$0			
Intergovernmental Revenue	\$90,864,962	\$91,670,185	\$102,104,741	\$0	\$102,104,741			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$0	\$487,124	\$484,087	\$0	\$484,087			
Other Financing Sources	\$2,749,674	\$1,441,664	\$296,279	\$0	\$296,279			
Total Revenue	\$93,614,858	\$93,600,401	\$102,885,107	\$0	\$102,885,107			
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0			
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Services and Supplies	\$0	\$0	\$0	\$0 \$0	\$0 \$0			
Services and Supplies Other Charges	\$0 \$94,757,284	\$0 \$95,360,795	• •	• •	• •			
••	• -	• •	\$0	\$0	\$0			
Other Charges	\$94,757,284	\$95,360,795	\$0 \$106,757,801	\$0 \$0	\$0 \$106,757,801			
Other Charges Fixed Assets	\$94,757,284 \$0	\$95,360,795 \$0	\$0 \$106,757,801 \$0	\$0 \$0 \$0	\$0 \$106,757,801 \$0			
Other Charges Fixed Assets Other Financing Uses	\$94,757,284 \$0 \$0	\$95,360,795 \$0 \$1,046,870	\$0 \$106,757,801 \$0 \$1,452,255	\$0 \$0 \$0 \$0	\$0 \$106,757,801 \$0 \$1,452,255			
Other Charges Fixed Assets Other Financing Uses Equity	\$94,757,284 \$0 \$0 \$0	\$95,360,795 \$0 \$1,046,870 \$0	\$0 \$106,757,801 \$0 \$1,452,255 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$106,757,801 \$0 \$1,452,255 \$0			
Other Charges Fixed Assets Other Financing Uses Equity Intrafund	\$94,757,284 \$0 \$0 \$0 \$0	\$95,360,795 \$0 \$1,046,870 \$0 \$0	\$0 \$106,757,801 \$0 \$1,452,255 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$106,757,801 \$0 \$1,452,255 \$0 \$0			
Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	\$94,757,284 \$0 \$0 \$0 \$0 \$0	\$95,360,795 \$0 \$1,046,870 \$0 \$0 \$0	\$0 \$106,757,801 \$0 \$1,452,255 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$106,757,801 \$0 \$1,452,255 \$0 \$0 \$0 \$0			

At the requested level of funding, the Department can maintain the Fiscal Year 2014-2015 mandated Public Economic Assistance programs. Estimated revenues of \$102,885,107 and the County Match support of \$5,324,949 will fully fund the mandated programs of \$108,210,056 through June 30, 2015.

The Department is experiencing a decrease in the CalWORKs and General Assistance (GA) programs. The decrease in CalWORKs caseloads reflects the impacts of Senate Bill 72 (SB 72), Assembly Bill 98 (AB 98) and the on-going fluctuation in the demographics and earned income of the assisted population. SB 72 reduced time limits from 60 to 48 months for adults, reduced income disregards and adopted an Incremental Grant Reduction (IGR) for some CalWORKs Child Only cases. AB 98 provides additional support for Subsidized Employment Programs. Opportunities to gain work experience lead to increased employment opportunities for CalWORKs/Welfare to Work customers resulting in a 17% increase in job placements.

The decline in caseloads signals an overall increase in the self-sufficiency of families and individuals served. CalWORKs has declined by 9.4% over the past three years, and GA by 55.5%. The number served in CalWORKs and GA together has declined from a high of 1 in 16.3 served in Fiscal Year 2010-2011 to the current rate of 1 in 18.6 served in Fiscal Year 2013-2014.



The Public Economic Assistance Programs are entitlement programs that provide a prescribed level of aid payments to recipients once an eligibility determination is made. The Fiscal Year 2014-2015 projections reflect the most current local trends. The caseload and grant were individually evaluated using Third Quarter projections as a base.

- CalWORKs All Other Families and Two Parent Families Appropriations are requested at \$59.9 million for All Other Families and \$12 million for Two Parent Families.
- CalWORKs All Other Families caseload is expected to average 10,203 cases per month, a 4% decrease from the 2013-2014 Final Budget level of 10,630. The CalWORKs Two Parent Families caseload is expected to average 1,664 cases per month, a 7.7% decrease from the 2013-2014 Final Budget level of 1,802 cases per month.
- The CalWORKs All Other Families average grant is projected to increase 8% from the 2013-2014 Final Budget of \$452.70 to \$488.88. The Two Parent Families average grant is projected to increase 8.9% from the 2013-2014 Final Budget of \$553.83 to \$603.32. The projected growth in CalWORKs grants is largely attributed to a full 12 months of the 5% TANF COLA increase, effective March 1, 2014. The CalWORKs COLA's are 100% State funded with no increased cost to the County General Fund.
- Refugee Cash Assistance (RCA) The Refugee Cash Assistance projection of \$225,221 is decreased by 30.4% or \$98,290 less than the 2013-2014 Final Budget of \$323,511. The requested appropriation is projected to provide benefits to an average of 66 cases per month, down from 103. The average grant includes the 5% COLA, projected for a full 12 months increasing the average grant to \$284.37 from the \$261.74 Final Budget 2013-2014 level. The Refugee program is 100% Federally funded with no impact on the County General Fund.
- Cash Assistance Program for Immigrants (CAPI) The CAPI projection of \$1.4 million is projected based on an average caseload of 170 per month, a 15.8% decrease from the 2013-2014 Final Budget of 202. The average grant of \$700.86 per month is consistent with 2013-2014 Final Budget. The CAPI program is 100% State funded and has no impact on the County General Fund.

- State Utility Assistance Subsidy (SUAS) commonly known as "Heat and Eat" and previously known as Low Income Home Energy Assistance Program (LIHEAP) The Federal Farm Bill mandated a minimum annual SUAS benefit of at least \$20.01 as compared to the 2013-2014 Final Budget of \$0.10. An estimated 11,137 CalFresh cases will benefit from SUAS. The total projected costs are \$222,851 for Fiscal Year 2014-2015. There is no County share as SUAS is 100% State funded.
- Work Incentives Nutritional Benefit (WINS) WINS is a new program effective July 1, 2014 with a projected cost of \$415,080. WINS provides a \$10 monthly benefit to households working sufficient hours to meet the TANF work participation requirements and is intended to increase Work Participation Rates. Based on the State methodology, the average monthly caseload is estimated at 3,459. The WINS program is 100% State funded and has no impact on the County General Fund.
- Foster Care (FC) FC is projected at \$18.1 million, 2% or \$361,665 less than the 2013-2014 Final Budget. The average caseload projection of 680 per month is a 27.8% increase from 2013-2014 Final Budget of 532. A new fiscal case count methodology was implemented at Mid-Year 2013-2014, that aligns with the States' budget methodology and now accurately provides an actual benefit month case count and recognizes a reduced composite average grant. The new case counts provide for consistent comparison with State trends and projections.
- The average grant of \$2,212.97 per month is a 23.3% decrease from the 2013-2014 Final Budget grant of \$2,885.26. The decrease in the average grant is linked to children being placed in lower levels of care. The decrease is offset by the annual California Necessities Index (CNI) increase of 2.17%.
- The fluctuation in average grants and caseloads is also due to emergency situations that arise, large sibling group needs for out-of-home placement and the reduced services available in the community to meet risk and safety needs for certain children to remain in their own homes. The Department will monitor child safety issues closely and report back to the Board by mid-year on caseload changes and impacts to foster care funding.
- Extended Foster Care (EFC) The Final Budget appropriation is requested at \$2,209,522 million, .3% or \$6,358 less than 2013-2014 Final Budget. Assembly Bill (AB) 12 established EFC which provides benefits to Non-Minor Dependents (NMD) over the age of 18 up to the age of 21 through a three year phase that began in January 2012. The Department is in the final year of the phase-in, which began January 1, 2014, increasing the eligibility age to 21. The projected monthly caseload of 65, is a 1.5% increase over 2013-2014 Final Budget.
- The average grant of \$2,832.72 per month is a 1.8% decrease from 2013-2014 Final Budget grant of \$2,885.26. The grant projection includes a new placement type Transitional Housing Plus Foster Care and the State legislated 2.17% CNI increase.
- Adoptions Assistance Program (AAP) Adoptions Assistance is forecast at \$11,626,675 million. The projected Fiscal Year 2014-2015 caseload of 1,134 is a 1% decrease from the 2013-2014 Final Budget of 1,146, and an average grant of \$854.40, which represents a 3.2% decrease from the 2013-2014 Final Budget of \$882.64. The grant reflects current trends and includes the 2.17% CNI increase.
- Kinship Guardianship Assistance Payment Program Kin-GAP The Kin-GAP projection of \$339,954 consists of an average monthly caseload of 34, a 24.4% decrease from the 2013-2014 Final Budget of 45 and an average grant of \$833.22, a 19% increase over the 2013-2014 Final Budget of \$700.47. The increase in the average grant reflects the State's instruction that only prospective Kin-GAP cases are eligible to the FFH court ordered rate increase. The average grant includes the State approved 2.17% CNI increase.
- Transitional Housing Program Plus (THP-Plus) The THP-Plus projection of \$327,303 is based on 17 cases per month. The average grant of \$1,604.43 represents a decrease of 8.6% from the 2013-2014 Final Budget of \$1,754.89. The current program funds 17 emancipated foster youth's participation to receive assistance including: My-Home Model Housing/Scatter Sites housing,

employment services, and emancipation savings account support. This is a 2011 realigned program with no impact to the County General Fund.

Federal/State Budget Impacts:

- Assembly Bill 85 established the new Child Poverty and Family Supplemental Support Subaccount from redirected 1991 Realignment funds to provide CalWORKs and RCA grant COLAs. Assembly Bill (AB) 85 provides for on-going State review of the subaccount for sufficient revenues to fund future TANF COLA grant increases with no County Share. The Governor's approved State budget included a 5% TANF COLA effective April 1, 2015. This unanticipated COLA was not included in the Final Budget and will be factored in a subsequent Budget submission. The Department will continue to track the progress of any subsequent TANF COLAs and report back to the Board as needed.
- The repeal of the lifetime ban on drug felons in CalWORKs and CalFresh will be a significant benefit to the community and allow services to customers who were previously ineligible. The Department did not factor this impact into Final Budget. The Agency will continue to track the progress and impacts, reporting to the Board as needed.
- On April 4, 2011, the Governor signed Assembly Bill 109 (AB 109) mandating realignment of custodial and community supervision of lower level adult parolees from the State to the counties.
- On July 1, 2014, the Board of Supervisor's approved the CCP Phase Four Implementation of the 2011 Public Safety Realignment for Fiscal Year 2014-2015. The plan continues to include two Family Services Specialist (FSS) I/II positions.
- As AB 109 released adult parolees may require assistance to achieve self-sufficiency, the FSS's have been stationed at Probation and BHRS to provide on-site eligibility determination for CalWORKs, Medi-Cal, Food Stamps, and General Assistance.
- To date, no significant impact to the Public Assistance caseload has been experienced and not factored into the Final Budget. The Agency will continue to track the progress and impacts of AB 109, reporting to the Board as needed.
 - The Legislature, in the Final 2012 State Budget, adopted a new prospective 24-month time limit for Welfare-to-Work (WTW) services, effective January 1, 2013. The Cal-WORKs recipients are expected to meet federal work requirements during this period unless eligible for an exemption or an extension. After the 24 month Time Clock Runs out the adult portion of the assistance grant could be reduced if the new participation requirements are not met.
- Effective January 1, 2015, the Agency might see impacts from this proposal. The Agency will
 continue to track the progress of this change, reporting to the Board as needed.
 - The Final State Budget includes funding for an Approved Relative Caregiver Funding Option (ARCFO). Currently approved relatives with non-federal children receive a CalWORKs grants. The State funding is intended to fully support the costs of this increased grant specific to the current County caseload of approved relative caregivers; currently estimated at 25 families in Stanislaus County. Any future growth in the relative caregiver population would be borne by the County. There is an opt-in date of October 1, 2014, for implementation January 1, 2015. The Opt-in template is targeted for August 1, 2014. The Agency will assess the ARCFO fiscal and family outcomes and report back to the Board as needed.
 - The Federal Fostering Connections to Success and increasing Adoptions Act of 2008 (AB 12) was passed and signed by the Governor on September 30, 2010. AB 12 extends benefits, with new eligibility and program activities, in a phased in approach, for FC and AAP youth over the age of 18, now designated as Non-Minor Dependents (NMD). Impacts from the all phases effective January 1, 2011 through January 1, 2014, extending the eligibility to the age to 21 were factored into the 2014-2015 Final Budget.

AB 12 clean up legislation appears to allow for youth to change their county of residence after one year in EFC which has the potential to add as many as 96 youth, formerly dependents of other counties placed in Stanislaus County, to our County caseload in the next two years. Due to the uncertainty of how the EFC extension required by AB 12 will play out for our County, the residency impact has not been factored in to our budget projections. The Agency continues to track the progress of this change and will report to the Board as needed.

STAFFING IMPACTS

Total current authorized positions-0

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$108,210,056 be approved for the Community Services Agency – Public Economic Assistance. This budget is funded from \$102,885,107 and a \$5,324,949 contribution from the General Fund. Staff will closely monitor this budget to understand the full impact of Realignment revenue to ensure the General Fund match is appropriately funded.

STANISLAUS COUNTY HEALTH SERVICES AGENCY



Revised September 2008

HUMAN SERVICES Health



HEALTH SERVICES AGENCY Mary Ann Lee, Managing Director

MISSION STATEMENT

The Health Services Agency mission is to:

- Promote wellness and healthy lifestyles;
- **Prevent** illness and injury;
- **Provide** quality care and treatment; and
- **Preserve** access to healthcare for the underserved.

Through leadership, continuous improvement, and teamwork.

ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Health Services Agency include:

FISCAL YEAR 2013-2014	FISCAL YEAR 2014-2015
ACCOMPLISHMENTS	OBJECTIVES
 Received Unqualified Financial Statement Audit report for the Health Services Agency Clinics and Ancillary Operations performed by an Independent outside Audit Firm. Successfully passed several major Federal, State and other Local Public Health program, fiscal review and compliance audits for H.S.A. Implemented additional components of the Electronic Medical Records and Practice Management System, while maintaining clinic access. Received annual recertification of the Federally Qualified Health Center Look-Alike designation. Critical leadership positions were filled this year in Public Health. Transitioned the Medically Indigent Adult program participants to Medi-Cal and/or Cover California. Prepared for Federal Health Care Reform changes. The Agency continued implementation of the VolP upgrades. 	 Plan and strategize for Federal Health Care Reform and changes in the healthcare environment Establish timeline for Public Health accreditation preparation and make measurable progress on deliverables. Achieve annual recertification of the Federally Qualified Health Center Look-Alike designation. Achieve renewed and new grant support to enable multiple initiatives. Continue efforts to improve efficiencies, enhance revenue, and increase staff development, while meeting fiscal targets, programmatic objectives and achieving compliance. Will complete implementation of an upgrade to the VoIP (Voice over Internet Protocol) phone system which should be finalized in July 2014. Continue efforts to improve population health and health outcomes.

BUDGET AT A GLANCE	
Gross Costs	\$92,132,443
Total Revenue	\$85,787,578
Fund Balance/Retained Earnings	(\$25,094)
Net County Cost	\$6,369,959
Total Recommended Staffing	461
% Funded by Local Discretionary Funds	6.9%

BUDGETS WITHIN HEALTH SERVICES AGENCY INCLUDE:

- Administration
- Clinics and Ancillary Services
- Emergency Medical Services Discretionary Fund
- Indigent Health Care Program
- IHCP-Emergency Medical Services Hospital
- IHCP-Emergency Medical Services Physicians
- Public Health
- Public Health Vital and Health Statistics



HUMAN SERVICES Health

HEALTH SERVICES AGENCY—ADMINISTRATION

Unit 1401 1301000 Special Revenue Fund

SERVICES PROVIDED

The Health Services Agency (HSA) – Administration budget provides oversight and support for the Agency's Ambulatory Clinics and Ancillary Services, Public Health Division Services, the Indigent Health Care Program (IHCP), and the Health Coverage and Quality Services Division. Specific overhead functions included in this budget are Administration, Payroll/Human Resources, Patient Accounting, Information Services, Materials Management, HSA Volunteers, Plant Operations, Security, Training, Safety & Ergonomics, General Accounting, Accounts Payable and Environmental Services & Communications. Costs for this budget are allocated out to the other HSA divisions, much like the County Cost Allocation Plan (CAP) costs are allocated to departments, through a variety of allocation methodologies.

FUND/CASH BALANCE

As of July 1, 2014, the Health Services Agency's Administration fund has a positive fund balance of \$92,959, similar to the July 1, 2013 fund balance. As of July 1, 2014, this fund had a positive cash balance of \$201,633, compared to the July 1, 2013 balance of \$261,505. The change in cash balance is represented by an increase in prepaid assets and decreases in short term liabilities. This budget incurs costs of the various overhead divisions, such as, but not limited to Senior Management, Materials Management, Finance, Human Resources, and other Administrative support divisions. The costs that are accumulated in this budget are then allocated out to the Agency's other budgets – i.e. Clinics and Ancillary, Public Health and IHCP.

Health Services Agency - A	Administration				
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$8,417	\$8,926	\$8,400	\$0	\$8,400
Intergovernmental Revenue	\$86,763	\$115,419	\$120,000	\$0	\$120,000
Charges for Service	\$6,212,676	\$6,172,690	\$6,962,189	\$0	\$6,962,189
Miscellaneous Revenue	\$11,638	\$37,180	\$0	\$0	\$0
Other Financing Sources	\$384	\$0	\$0	\$0	\$0
Total Revenue	\$6,319,878	\$6,334,215	\$7,090,589	\$0	\$7,090,589
Salaries and Benefits	\$5,792,840	\$6,078,526	\$7,171,577	\$0	\$7,171,577
Services and Supplies	\$1,528,408	\$1,412,320	\$1,823,325	\$0	\$1,823,325
Other Charges	\$1,585,636	\$1,549,351	\$1,692,913	\$0	\$1,692,913
Fixed Assets					
Buildings & Improvements	\$750	\$0	\$0	\$0	\$0
Other Financing Uses	\$171,863	\$181,247	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$2,759,619)	(\$2,887,229)	(\$3,597,226)	\$0	(\$3,597,226)
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,319,878	\$6,334,215	\$7,090,589	\$0	\$7,090,589
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

At the requested level of funding, the Agency can maintain its current level of operations by providing oversight and support for the Agency's Ambulatory Clinics and Ancillary Services, Public Health Division Services, and the Indigent Health Care Program (IHCP). Costs for this budget are allocated to other Health Services Agency divisions, much like the County Cost Allocation Plan (CAP) costs are allocated to departments, through a variety of allocation methodologies.

As a continuous improvement initiative, the Agency continues to review previously implemented initiatives aimed at fiscal stability as well as identifying new initiatives which could possibly reduce the Agency's overall costs.

New cost savings initiatives that have been identified include the following:

The Agency will complete the implementation of an upgrade from its old increasingly unreliable ATT Centrex dial tone system to a new VoIP (Voice over Internet Protocol) system. Transitioning to this new technology will significantly reduce the Agency's overall telephone expenses on an annual basis and will result in a full return on investment within three to four years. The implementation will be completed in July 2014.

Also, as the implementation of the Affordable Care Act (ACA) progresses, the Agency will continue to analyze the anticipated impacts to programs including staffing needs based on the significant decrease in enrollment in the Indigent Health Care Program (IHCP) Medically Indigent Adult (MIA) program. Management will review all staffing duties and needs in IHCP as well as how the staffing needs are met and based on this analysis, as well as the needs in other programs/areas, will bring a full plan to the Board of Supervisors in the First Quarter Report.

STAFFING IMPACTS

The Agency is requesting to transfer out one Assistant Director position to Public Health to allocate the position to the correct budget unit.

Total current authorized positions-84

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$7,090,589 be approved for the Health Services Agency – Administration and is funded from \$7,090,589 in estimated department revenue.

It is recommended to transfer out one Assistant Director position to Public Health.

Total recommended authorized positions-83



HUMAN SERVICES Health

HEALTH SERVICES AGENCY—CLINICS AND ANCILLARY SERVICES

Budget Unit 4051 1010001 Enterprise Fund

SERVICES PROVIDED

The Health Services Agency (HSA) – Clinics and Ancillary Services budget provides primary care, specialty care, and certain ancillary services that support this care (primarily occupational and physical therapy services) to approximately 41,600 unique patients annually, primarily representing under and uninsured individuals, Medi-Cal and the County indigent adult population. Primary Care clinic services are currently provided at six Federally Qualified Health Center Look Alike (FQHC-LA) medical office locations positioned throughout the County. The services provided include: family medicine; pediatrics; integrated behavioral health; prenatal care; obstetrical care; high-risk obstetrical care; women's health care; family planning; immunizations; treatment of sexually transmitted diseases (STD's); well child check-ups; and urgent care services. Adult and pediatric specialty care is provided at the Scenic campus Specialty Clinics where services include orthopedics, otolaryngology (ENT), neurology, ophthalmology, general surgery (lump and bump), gastroenterology, HEP (Hepatitis) C, urology, podiatry and neurosurgery. Full service rehabilitation services including physical therapy, occupational therapy, audiology, and wound care services are also conducted at the Scenic campus.

The Valley Family Medicine Residency Program of Modesto which is accredited by the Accreditation Council for Graduate Medical Education (ACGME) and receives graduate medical education funding from the Centers for Medicare and Medicaid Services (CMS) has approximately 34 family practice residents in training annually and is an integral part of the County's primary care clinic system providing approximately 21,000 clinic visits per year. This family practice residency program is a component of the Valley Consortium for Medical Education (VCME), a non-profit corporation whose members are Stanislaus County, Doctors Medical Center and Memorial Medical Center. Outpatient training is performed in the Agency's medical offices and inpatient training primarily occurs at Doctors Medical Center. In July of 2013 VCME expanded by adding a new orthopedic residency training program, funded by Doctors Medical Center, and presently there are 5 orthopedic residents in training and where the majority of their outpatient rotations occur within the HSA Specialty clinics.

The academic medical training for the family practice residency program is supported through Scenic Faculty Medical Group (SFMG), with "core" medical staff representing primarily Family Practice, Pediatrics and Obstetrics/Gynecology. In addition, approximately 50 community physicians provide teaching and specialty services to HSA clients in the Agency's specialty clinics. Professional staffing of the Urgent Care operations is provided under contract by California Healthcare Medical Billing. Professional staffing of the FQHC clinics is provided by SFMG as well as County employed mid-level providers.

FUND/CASH BALANCE

As of July 1, 2014, the Clinics and Ancillary Services Fund has negative retained earnings of \$8,977,488 compared to the negative retained earnings of \$9,592,471 on July 1, 2013. Following anticipated post-closing adjustments, the Agency expects to end Fiscal Year 2013-2014 with a deficit retained earnings of approximately \$6 million. The decrease of approximately \$3 million is due primarily to the following: reclassification of the loan principal payment from expenses to the balance sheet

As of July 1, 2014, this fund had a negative cash balance of \$3,289,677 compared to negative cash balance of \$15,943,286 in July 1, 2013. The primary reason for the increase in the cash balance is the receipt of payments from the State for Medi-Cal Prospective Payment System (PPS) reconciliations

associated with the Federally Qualified Health Center Look-Alike designation. The difference between the cash balance and retained earnings is due to the non-cash items listed on the balance sheet, such as Accounts Receivable, Accounts Payable, Notes Payable, Compensated Absences, Depreciation and Fixed Assets.

Health Services Agency - Clinic and Ancillary Svcs								
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	(\$137,219)	\$9,729	\$10,374	\$0	\$10,374			
Intergovernmental Revenue	\$317,542	\$216,804	\$246,660	\$0	\$246,660			
Charges for Service	\$33,982,217	\$30,065,852	\$32,811,218	\$0	\$32,811,218			
Miscellaneous Revenue	\$525,534	\$1,682,066	\$2,065,771	\$0	\$2,065,771			
Other Financing Sources	\$2,422,809	\$2,351,972	\$2,324,959	\$15,000,000	\$17,324,959			
Total Revenue	\$37,110,883	\$34,326,423	\$37,458,982	\$15,000,000	\$52,458,982			
Salaries and Benefits	\$16,465,550	\$16,660,357	\$19,052,277	\$0	\$19,052,277			
Services and Supplies	\$10,683,059	\$12,149,380	\$11,343,451	\$0	\$11,343,451			
Other Charges	\$6,856,198	\$7,717,663	\$9,704,444	\$15,000,000	\$24,704,444			
Fixed Assets								
Buildings & Improvements	\$0	\$0	\$31,211	\$0	\$31,211			
Equipment	\$0	\$0	\$378,371	\$0	\$378,371			
Other Financing Uses	\$6,603,312	\$456,968	\$62,625	\$0	\$62,625			
Equity	\$0	\$0	\$0	\$0	\$0			
Intrafund	\$0	\$0	\$0	\$0	\$0			
Contingencies	\$0	\$0	\$0	\$0	\$0			
Gross Costs	\$40,608,119	\$36,984,368	\$40,572,379	\$15,000,000	\$55,572,379			
Retained Earnings	(\$216,161)	(\$455,452)	\$0	\$0	\$0			
Net County Cost	\$3,713,397	\$3,113,397	\$3,113,397	\$0	\$3,113,397			

PROGRAM DISCUSSION

At the requested level of funding, the Agency can maintain current service levels. However, the budget does not include the following changes that could result in an operational deficit: (1) anticipated salary increases related to union negotiations, (2) increase in retirement benefits anticipated due to a change in reporting standards, nor (3) redistribution of various allocations. The estimated operational deficit if all costs materialize could be an exposure of \$1.3 million. However, the Agency does anticipate being able to close the gap during the fiscal year via various strategic initiatives as well as operational changes.

The strategic initiatives include the following items: (1) the expansion of the Agency's 340(b) complement program to include both Rite Aid and Wal-Mart pharmacies expected to fully implement in the last quarter of Fiscal Year 2014-2015 as well as another (2) Intergovernmental Transfer (IGT) for Rate Year 2012-2013. The combination of these initiatives is valued at approximately \$1.3 million. (However, it is important to note that IGT's according to the State should not be considered ongoing funding sources; rather IGT's should be viewed as one-time funding sources.)

As the implementation of the Affordable Care Act (ACA) progresses, the Agency will continue to analyze the anticipated impacts to the Agency's programs including the staffing needs based on the significant decrease in enrollment in the Indigent Health Care Program. Management will not only review all staffing duties and needs in IHCP as well as how the staffing needs are met, but will also analyze the needs in other programs/areas. The Agency will then bring a full plan to the Board of Supervisors in the First Quarter Report to recommend needed adjustments.

The Clinics and Ancillary Services budget includes funding for a long-term deficit that is being repaid from interest earnings from the 2002 Tobacco Endowment Fund. The current total debt is \$18.1 million. Annually 80% of the interest earnings from the 2002 Tobacco Endowment Fund made available to the

Agency for the purpose of debt repayment are approximately \$1.8 million; in the 2014-2015 fiscal year the available interest earnings total \$1,816,447. In order to begin buying down County debt with a long-term objective of increased operating capital at the time Public Safety Center expansion projects are completed and come online as functioning County jail facilities, an additional \$15 million is requested to accelerate the long-term debt payoff for the Agency. This will allow the Agency to fully pay off this long-term debt in the 2016-2017 Budget Year, several years ahead of schedule. The accelerated payoff will make available as discretionary revenue, the interest earnings from the 2002 Tobacco Endowment, to be used as operating capital for the Public Safety Center as the AB 900 Phase II jail expansion projects are completed and put into operation.

STAFFING IMPACTS

The Agency is requesting to add one new Manager III position for the Ceres Medical Office. The Ceres Medical Office currently does not have a dedicated manager to provide oversight of the medical office. Due to the volume of patient care, number of clinic staff, and the oversight of medical providers, a dedicated nurse manager is needed at the clinic.

The Agency is also requesting to restore two unfunded Staff Nurse III positions for the Paradise Medical Office. The Staff Nurse III positions will provide supervision for lower level nurses and medical assistants. Currently, the clinic managers provide the direct supervision of these staff. This new business model will allow closer supervision of staff and enable the clinic managers to perform higher level work such as implementing revenue generating strategies.

Total current authorized positions— 196

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$55,572,379 be approved for the Health Services Agency – Clinics and Ancillary Services. This budget is funded from \$52,458,982 in estimated department revenue which includes \$15 million from the General Fund for the accelerated debt payment, and a \$3,113,397 contribution from the General Fund. In non-General Fund budgets, General Fund contributions are considered department revenue.

It is recommended to add one Manager III position for the Ceres Medical Office and to restore two unfunded Staff Nurse III positions for the Paradise Medical Office.

Total recommended authorized positions— 199



HUMAN SERVICES Health

HEALTH SERVICES AGENCY—EMERGENCY MEDICAL SERVICES DISCRETIONARY FUND

Budget Unit 1429 1210001 Special Revenue Fund

SERVICES PROVIDED

The Health and Safety Code requires the County to establish and coordinate the system that provides emergency medical care in the region. To provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services Agency (MVEMS), a regional Emergency Medical Services (EMS) agency of five participating counties.

FUND/CASH BALANCE

As of July 1, 2014, the EMS Discretionary Fund has a positive fund balance of \$147,302, compared to the positive fund balance of \$183,052 on July 1, 2013. As of July 1, 2014, this fund has a positive cash balance of \$155,260 compared to \$191,134 on July 1, 2013. The primary reason for the positive cash is a current project in process, whereby payment will be processed and funds will be disbursed upon completion of the contract specifications. This contracted project is anticipated to be completed in Fiscal Year 2014-2015. Additionally, there has been an increase in liabilities as a result of timing differences relating to contract payments (unrelated to contract mentioned above) - to be processed a subsequent period.

Health Services Agency - EMS Discretionary Fund								
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$155,592	\$129,075	\$132,285	\$0	\$132,285			
Revenue from use of Assets	\$764	\$2,261	\$1,075	\$0	\$1,075			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0			
Other Financing Sources	\$0	\$0	\$0	\$0	\$0			
Total Revenue	\$156,356	\$131,336	\$133,360	\$0	\$133,360			
	\$100,000	\$101,000	\$100,000	ψU	\$100;000			
Salaries and Benefits	(\$640)	\$72,013	\$83,725	\$0	\$83,725			
Salaries and Benefits Services and Supplies								
	(\$640)	\$72,013	\$83,725	\$0	\$83,725			
Services and Supplies	(\$640) \$99,423	\$72,013 \$85,910	\$83,725 \$168,458	\$0 \$0	\$83,725 \$168,458			
Services and Supplies Other Charges	(\$640) \$99,423 \$0	\$72,013 \$85,910 \$0	\$83,725 \$168,458 \$0	\$0 \$0 \$0	\$83,725 \$168,458 \$0			
Services and Supplies Other Charges Fixed Assets	(\$640) \$99,423 \$0 \$0	\$72,013 \$85,910 \$0 \$0	\$83,725 \$168,458 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$83,725 \$168,458 \$0 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses	(\$640) \$99,423 \$0 \$0 \$2	\$72,013 \$85,910 \$0 \$0 \$2,622	\$83,725 \$168,458 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$83,725 \$168,458 \$0 \$0 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity	(\$640) \$99,423 \$0 \$0 \$2 \$0	\$72,013 \$85,910 \$0 \$0 \$2,622 \$0	\$83,725 \$168,458 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$83,725 \$168,458 \$0 \$0 \$0 \$0 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund	(\$640) \$99,423 \$0 \$0 \$2 \$0 \$0	\$72,013 \$85,910 \$0 \$0 \$2,622 \$0 \$0	\$83,725 \$168,458 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$83,725 \$168,458 \$0 \$0 \$0 \$0 \$0 \$0			
Services and Supplies Other Charges Fixed Assets Other Financing Uses Equity Intrafund Contingencies	(\$640) \$99,423 \$0 \$0 \$2 \$0 \$0 \$0 \$0	\$72,013 \$85,910 \$0 \$0 \$2,622 \$0 \$0 \$0 \$0	\$83,725 \$168,458 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$83,725 \$168,458 \$0 \$0 \$0 \$0 \$0 \$0 \$0			

At the requested level of funding, the Agency can maintain Emergency Medical Services. The Health Services Agency will use \$81,172 of these funds to offset the cost of the contract with the Mountain Valley Emergency Medical Services Agency to administer local emergency services for Fiscal Year 2013-2014. The revenues used to pay for these services come from SB 12/612 Maddy Funds, which include fines and fees collected by the courts. In addition, the program will continue to budget \$83,725 for staffing costs of the Medical/Health Operational Area Coordinator (MHOAC) who facilitates the coordination of mutual aid and other emergency operation within the Operational Area (County) to respond to any medical disaster by mobilizing and coordinating emergency medical services mutual aid resources to mitigate health problems. In cooperation with various agencies, the MHOAC is responsible for ensuring the development of a medical and health disaster plan for the Operational Area.

On September 25, 2012, the Board of Supervisors approved the Emergency Medical Services Plan for modifications to Ambulance Agreements and improved integration of 911 Emergency Medical Call-taking and dispatch services. The Agency will use up to \$118,823 in departmental fund balance to offset approved expenditures in Fiscal Year 2014-2015 related to this project and other EMS related costs.

Existing law, until January 1, 2014, authorized county boards of supervisors to elect to levy an additional penalty, for deposit into the EMS Fund, in the amount of \$2 for every \$10 upon fines, penalties, and forfeitures collected for criminal offenses. SB191 extended the operative date of these provisions indefinitely. The program anticipates that this fund will be fully funded for Fiscal Year 2014-2015.

STAFFING IMPACTS

Total current authorized positions-0

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$252,183 be approved for the Emergency Medical Services Discretionary Fund. This budget is funded from \$133,360 in estimated department revenue and \$118,823 in departmental fund balance.



HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM

Budget Unit 1404 1501000 Special Revenue Fund

SERVICES PROVIDED

HUMAN SERVICES

Health

Welfare and Institutions (W&I) Code, Section 17000 requires that, "Every county shall relieve and support all incompetent, poor indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported or relieved by their relatives or friends, by their own means, or by State or private institutions." Accordingly, except for administrative costs, Indigent Health Care Program (IHCP) funding will be directed for the provision of medical and dental services for qualified Medically Indigent Adults (MIA).

The Medically Indigent Health Care Program provides basic health care to residents of Stanislaus County that are not Medi-Cal eligible and do not have health insurance. However, the MIA Program is not insurance and does not meet the Minimum Essential coverage requirement of the Affordance Care Act (ACA). The county's MIA program is essentially the payer of last resort for eligible indigents. Effective January 1, 2014, all applicants must first apply for either Medi-Cal Expansion or the Covered California Insurance Exchange products. (The Medi-Cal Expansion income limit is 138% of the Federal Poverty Limit (FPL). Applicants whose income is 139% of the FPL and above will be eligible to apply for coverage through Health Exchanges. The "Covered CA" Health Exchange offers several health plans to choose from and a variety of coverage options).

IHCP staff adjudicates claims, by applying a staff-maintained fee schedule, contractual obligations, and medical billing standards. Claims are adjudicated through medical claims software that receives claims electronically. IHCP is also responsible for coordinating fair hearings for program applicants relating to denials of applications and other program services in accordance with Stanislaus County ordinance 9.60.10

The Stanislaus County Children and Families Commission has contracted with the Health Services Agency (HSA) for the Healthy Cubs (HCUBS) Program since January of 2003. The program consists of two primary components: 1) to provide health care access and health services to pregnant women and children aged 0-5 in families with an income less than 300% of the Federal Poverty Level; and 2) to refer and qualify applicants for other health programs funded by other levels of government, non-profits, foundations, or the private sector (Medi-Cal or Kaiser Kids, for example).

For eleven years, HCUBS has served as the provider of last resort when eligible applicants do not qualify for any other health access programs. Services offered to children and pregnant woman enrolled through HCUBS will include only: 1) those services available at the Stanislaus County Health Services Agency medical offices to include primary medical care, ambulatory specialty care and rehabilitation services such as physical therapy; 2) those primary and obstetrical care and pharmacy services offered at a Golden Valley Health Center location within the County of Stanislaus; 3) those primary and obstetrical services offered at the Oakdale Community Health Center and Riverbank Community Health Center; 4) dental care offered at various contracted locations throughout Stanislaus County; 5) laboratory and radiology services with contracted providers within Stanislaus County; and 6) pharmacy services with contracted pharmacy. Services not defined above, including but not limited to inpatient care, are not included in this Program.

FUND/CASH BALANCE

As of July 1, 2014, the Indigent Health Care Program has a negative fund balance of \$993,839 compared to the negative fund balance of \$1,045,622 on July 1, 2013. As of July 1, 2014, this fund has a negative cash balance of \$7,675,835 compared to a negative balance of \$7,089,370 on July 1, 2013.

The primary reasons for the negative cash balance as well as the difference between cash and fund balance are (1) the redirection of Health Realignment funding and (2) an accounts receivable of approximately \$6.2 million due from the Clinics and Ancillary Services fund that was booked and is awaiting State and Federal funding. The reduced Health Realignment funding is a result of the Medi-Cal Expansion and its impact on the local indigent population; the State established a reduced level of funding to be provided at the local level, effective January 1, 2014.

Health Services Agency - Indigent Health Care								
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$14	\$312	\$0	\$0	\$0			
Intergovernmental Revenue	\$2,606,190	\$1,726,481	\$0	\$0	\$0			
Charges for Service	\$360,141	\$393,558	\$287,700	\$0	\$287,700			
Miscellaneous Revenue	\$352	\$30,694	\$134,317	\$0	\$134,317			
Other Financing Sources	\$12,767,785	\$5,625,750	\$0	\$0	\$0			
Total Revenue	\$15,734,482	\$7,776,795	\$422,017	\$0	\$422,017			
Salaries and Benefits	\$2,227,762	\$1,535,509	\$649,400	\$0	\$649,400			
Services and Supplies	\$316,643	\$296,562	\$123,845	\$0	\$123,845			
Other Charges	\$14,983,864	\$8,301,680	\$1,686,942	\$0	\$1,686,942			
Fixed Assets	\$0	\$0	\$0	\$0	\$0			
Fixed Assets Other Financing Uses	\$0 \$65,482	\$0 \$43,347	\$0 \$0	\$0 \$0	\$0 \$0			
			• •		· · ·			
Other Financing Uses	\$65,482	\$43,347	\$0	\$0	\$0			
Other Financing Uses Equity	\$65,482 \$0	\$43,347 \$0	\$0 \$0	\$0 \$0	\$0 \$0			
Other Financing Uses Equity Intrafund	\$65,482 \$0 \$0	\$43,347 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0			
Other Financing Uses Equity Intrafund Contingencies	\$65,482 \$0 \$0 \$0	\$43,347 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0			

PROGRAM DISCUSSION

At the requested level of funding, the Agency will provide mandated medical and dental services to eligible program beneficiaries. There is a reduction to Realignment funding in Fiscal Year 2014-2015 as a result of the ACA with the redirection of a significant portion of those funds to cover a State obligation.

At this time, the Agency is expecting a 100% reduction in realignment funding for the Indigent Health Care Program (IHCP) and hence the primary funding source in Fiscal Year 2014-2015 will be County Maintenance of Effort (Count Match).

Due to the Affordable Care Act (ACA), IHCP has been implementing changes over the last year using a phased-in approach by decreasing staffing, services and supplies, medical services, and other charges and allocations in anticipation of the decrease in enrollment and subsequent demand for medical and dental services. In the Fiscal Year 2013-2014 Final Budget, the Agency transferred sixteen positions to the Community Services Agency (CSA) and as part of the next phase and due to the significantly lower enrollment in the IHCP since January 1, 2014; the Agency is recommending the transfer of three positions to CSA (two Family Services Specialists and one Account Clerk II).

During Fiscal Year 2014-2015 IHCP could face significant fiscal and/or program exposures in the event a catastrophic case occurs; however, only the following exposure has been included in the budget:

• The Agency has budgeted \$800,000 for an estimated exposure due to cases pending a disability determination, which if denied by Social Security, would become an obligation of the MIA program.

At this time, the Agency is anticipating ending Fiscal Year 2014-2015 in a surplus position; however actual costs would be based on the actual applicants, enrollment and utilization of covered services. As the year progresses, the Agency will continue to monitor the continued implementation of the ACA and evaluate any fiscal impact to the program. If needed, the Agency will recommend necessary adjustments at a quarterly budget update.

Healthy Cubs Program (HCUBS)

The Agency has completed a thorough review of the program and has decreased estimated revenue and appropriations to more closely align with anticipated operational results in Fiscal Year 2014-2015. The Healthy Cubs funding award has decreased significantly over the years as requested by the program due to efficiencies in operation (particularly funds recovery). Compliance with Healthy Cubs policies and the countywide efforts of other programs to enroll uninsured families in other health care plans have contributed, in a positive way, to the decrease in children 0-5 and pregnant women served.

The HCUBS program continues to require that applicants provide proof of income and Stanislaus County residency. In addition, the applicant is required to apply for other health coverage and show proof of application and subsequent denial prior to receiving coverage under the Healthy Cubs Program. The Agency continues outreach and education efforts regarding both the Medi-Cal program as well as the Healthy Cubs program. The Agency will continue to monitor the impacts resulting from the Federal Health Care Reform and Health Care changes in California resulting from the approval of the 1115 Waiver. Under the Federal Health Care Reform plan, a significant number of beneficiaries receiving Healthy Cubs benefits in the past now qualify for Medi-Cal, however, this program continues to be necessary for those children and pregnant women who do not have permanent legal United States residence and those Legal Permanent Residents who have been in the country less than 5 years, as this group would not be eligible for Medi-Cal.

STAFFING IMPACTS

With the implementation of Health Care Reform, the Indigent Health Care Program has seen a significant decline in enrollees. Most individuals previously eligible for the Indigent Health Care Program are now eligible for insurance through Covered California or are eligible for the Medi-Cal Expansion program. There has been a significant workload shift from the Health Services Agency's Indigent Health Care Program to the Community Services Agency's Medi-Cal Expansion Program. The appropriate staffing level for this program is still being analyzed and any additional staffing changes will be recommended in future budget reports or separate agenda item.

The Agency is requesting to transfer out two Family Services Specialist II positions and one Account Clerk II position to the Community Services Agency. This is a result of the workload shift from the Indigent Health Care Program to the Medi-Cal Expansion Program.

Total current authorized positions-8

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$2,460,187 be approved for the Health Services Agency – Indigent Health Care. This budget is funded from \$422,017 in estimated department revenue and a \$2,452,087 contribution from the General Fund, resulting in a \$413,917 return to departmental fund balance. Staff will closely monitor the actual performance of this budget to ensure the County Match is appropriately funded.

It is recommended to transfer out two Family Services Specialist II positions and one Account Clerk II position to the Community Service Agency effective November 30, 2014.

Total recommended authorized positions— 5



HUMAN SERVICES Health

HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP) EMERGENCY MEDICAL SERVICES HOSPITAL

Budget Unit 1434 1500010 Special Revenue Fund

SERVICES PROVIDED

The Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. Twenty-five percent of the balance of the fund shall be distributed only to hospitals providing disproportionate trauma and emergency medical care services.

To provide these services, the County contracts with hospitals within the County. These services are paid from a dedicated State funding source known as Senate Bill (SB) 12/612 Maddy Funds.

FUND/CASH BALANCE

As of July 1, 2014, the Indigent Health Care Program (IHCP) EMS Hospital Fund had a positive fund balance of \$123,518, compared to the positive fund balance of \$36,013 on July 1, 2013. As of July 1, 2014, this fund had a positive cash balance of \$344,810 compared to \$586,005 on July 1, 2013. The primary reason for the positive cash is due to the pending submission of invoices from contracted local hospitals. Per contract specifications, these organizations are allowed to submit invoices for current fiscal year services up to six months after the end of the fiscal year. Prior to the close of Fiscal Year 2013-2014, an accrual entry will be posted as a liability to the fund – to reflect the contract maximum and allow for proper recognition of costs in accordance with Generally Accepted Accounting Principles.

Health Services Agency - IHCP EMS Hospital							
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget		
Taxes	\$0	\$0	\$0	\$0	\$0		
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0		
Fines, Forfeitures, Penalties	\$314,722	\$269,845	\$270,000	\$0	\$270,000		
Revenue from use of Assets	\$2,038	\$6,020	\$5,000	\$0	\$5,000		
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0		
Charges for Service	\$0	\$0	\$0	\$0	\$0		
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0		
Other Financing Sources	\$0	\$0	\$0	\$0	\$0		
Total Revenue	\$316,760	\$275,865	\$275,000	\$0	\$275,000		
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0		
Services and Supplies	\$245,120	\$188,359	\$275,000	\$0	\$275,000		
Other Charges	\$0	\$0	\$0	\$0	\$0		
Fixed Assets	\$0	\$0	\$0	\$0	\$0		
Other Financing Uses	\$0	\$0	\$0	\$0	\$0		
Equity	\$0	\$0	\$0	\$0	\$0		
Intrafund	\$0	\$0	\$0	\$0	\$0		
Contingencies	\$0	\$0	\$0	\$0	\$0		
Gross Costs	\$245,120	\$188,359	\$275,000	\$0	\$275,000		
Fund Balance	(\$71,640)	(\$87,506)	\$0	\$0	\$0		
Net County Cost	\$0	\$0	\$0	\$0	\$0		

At the requested level of funding, the Agency will continue to provide \$275,000 in reimbursement to hospitals for uncompensated emergency medical services and pediatric trauma services. The revenues used to pay for these services comes from SB 12/612 Maddy Funds, which include fines and fees collected by the Courts. The program anticipates that this fund will be fully funded for Fiscal Year 2014-2015.

Existing law, until January 1, 2014, authorized County Boards of Supervisors to elect to levy an additional penalty, for deposit into the EMS Fund, in the amount of \$2 for every \$10 upon fines, penalties, and forfeitures collected for criminal offenses. SB191 extended the operative date of these provisions indefinitely. The program anticipates that this fund will be fully funded for Fiscal Year 2014-2015.

STAFFING IMPACTS

Total current authorized positions-0

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$275,000 be approved for the Health Services Agency – Indigent Health Care Program Emergency Medical Services Hospital. This budget is funded from \$275,000 in estimated department revenue.



HUMAN SERVICES Health

HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP) EMERGENCY MEDICAL SERVICES PHYSICIANS

Budget Unit 1435 1500020 Special Revenue Fund

SERVICES PROVIDED

The Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. Fifty-eight percent of the balance of the fund shall be used to reimburse physicians and surgeons for patients who do not make payment for emergency medical services.

To provide these services, the County contracts with Stanislaus Medical Foundation for Medical Care to administer the monies allocated to physicians for an administrative fee of 8.25%. These services are paid from a dedicated State funding source known as SB 12/612 Maddy Funds.

FUND/CASH BALANCE

As of July 1, 2014, the Indigent Health Care Program (IHCP) EMS Physicians Fund had a positive fund balance of \$286,153 compared to the positive fund balance of \$220,178 on July 1, 2013. As of July 1, 2014, this fund had a positive cash balance of \$291,054 compared to \$235,141 on July 1, 2013. The primary reason for the positive cash balance is the pending submission of claims for physician services that have been rendered payable under the legislation that established this EMS fund.

Health Services Agency - IHCP EMS Physicians								
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$679,299	\$576,678	\$585,000	\$0	\$585,000			
Revenue from use of Assets	\$1,254	\$2,439	\$1,500	\$0	\$1,500			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$0	\$0	\$0	\$0	\$0			
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0			
Other Financing Sources	\$0	\$0	\$0	\$0	\$0			
Total Revenue	\$680,553	\$579,117	\$586,500	\$0	\$586,500			
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0			
Services and Supplies	\$404,014	\$503,034	\$886,500	\$0	\$886,500			
Other Charges	\$0	\$0	\$0	\$0	\$0			
Fixed Assets	\$0	\$0	\$0	\$0	\$0			
Other Financing Uses	\$0	\$0	\$0	\$0	\$0			
Equity	\$0	\$0	\$0	\$0	\$0			
Intrafund	\$0	\$0	\$0	\$0	\$0			
Contingencies	\$0	\$0	\$0	\$0	\$0			
Gross Costs	\$404,014	\$503,034	\$886,500	\$0	\$886,500			
Fund Balance	(\$276,539)	(\$76,083)	\$300,000	\$0	\$300,000			

At the requested level of funding, the Agency will provide \$886,500 in reimbursement for physician emergency related services. The revenues used to pay for these services comes from SB 12/612 Maddy Funds, which include fines and fees collected by the courts. The program anticipates that this fund will be fully funded for Fiscal Year 2014-2015.

Existing law, until January 1, 2014, authorized County Boards of Supervisors to elect to levy an additional penalty, for deposit into the EMS Fund, in the amount of \$2 for every \$10 upon fines, penalties, and forfeitures collected for criminal offenses. SB191 extended the operative date of these provisions indefinitely. The program anticipates that this fund will be fully funded for Fiscal Year 2014-2015.

STAFFING IMPACTS

Total current authorized positions—0

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$886,500 be approved for the Health Services Agency – Indigent Health Care Program Emergency Medical Services Physicians. This budget is funded from \$586,500 in estimated department revenue and \$300,000 in departmental fund balance.



HUMAN SERVICES Health

HEALTH SERVICES AGENCY—PUBLIC HEALTH

Budget Unit 1402 1200001 Special Revenue Fund

SERVICES PROVIDED

The Public Health Division has the responsibility of assessing, measuring, reporting and monitoring the health status of the community. The outcome of community assessments and input as it relates to the Ten Essential Public Health Services determines how the Division targets its focus for health improvement. Current Public Health services include:

- 1. Community Health Services consisting of traditional public health nursing and case management including Nurse Family Partnership (NFP), a nationally recognized, evidenced based home visitation program;
- 2. Maternal Child and Adolescent Health (MCAH) and Healthy Birth Outcomes including coordination of services, outreach, and education;
- 3. Children's Medical Services, including Child Health and Disability Prevention, California Children's Services including Medical Therapy services;
- 4. Nutrition services, including the Women, Infants and Children (WIC) program, Nutrition Education & Obesity Prevention and the Network for a Healthy California;
- 5. Communicable Diseases, including Refugee Health, Immunizations, Tuberculosis, and Sexually Transmitted Diseases (including HIV/AIDS);
- 6. Chronic Disease and Injury Prevention (CDIP) consisting of a variety of community health promotion programs including: the Healthy Eating Active Living Initiative (HEAL), teenage pregnancy prevention, car seat safety and use, and Community Transformation Grant;
- 7. Public Health Laboratory which consists of ongoing disease surveillance, diagnosis of new and recurring infectious and zoonotic diseases, environmental testing, toxicology, and responding to bioterrorism threats and public health emergencies;
- 8. Community Assessment Planning and Evaluation (CAPE) which includes monitoring incidence of reportable communicable diseases in the community in order to prevent their spread; monitor and analyze trends in order to provide information to the health community at large, the public and news media. In addition, the division has responsibility for registering County births and deaths and issuing associated certificates and permits; and
- 9. Emergency Preparedness.

The majority of these Public Health (PH) services are categorical programs funded by State and Federal sources. However, all employees are trained in emergency preparedness and are the first line of defense against health, natural disaster, terrorism and/or manmade events. Public Health employees fill dual roles – categorical programs and disaster response.

FUND/CASH BALANCE

As of July 1, 2014, the Public Health Fund has a positive fund balance of \$5,141,231 compared to the positive fund balance of \$4,173,317 on July 1, 2013. As of July 1, 2014, this fund had a positive cash balance of \$3,479,261 compared to \$1,670,504 in July 1, 2013. The primary reason for the positive

cash projection is due to the receipt of outstanding receivables in addition to the increase of deferred revenues that are reflected on the Balance Sheet.

Health Services Agency - F	Public Health				
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$10,619	\$11,928	\$11,000	\$0	\$11,000
Fines, Forfeitures, Penalties	\$21,341	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$1,907)	\$1,858	\$0	\$0	\$0
Intergovernmental Revenue	\$12,783,165	\$12,316,476	\$15,031,370	\$0	\$15,031,370
Charges for Service	\$3,716,775	\$3,742,150	\$4,026,885	\$0	\$4,026,885
Miscellaneous Revenue	\$115,511	\$90,217	\$19,105	\$0	\$19,105
Other Financing Sources	\$3,519,618	\$4,122,156	\$5,682,770	\$0	\$5,682,770
Total Revenue	\$20,165,122	\$20,284,785	\$24,771,130	\$0	\$24,771,130
Salaries and Benefits	\$12,306,380	\$12,654,096	\$16,104,825	\$0	\$16,104,825
Services and Supplies	\$2,905,558	\$3,107,842	\$4,149,361	\$0	\$4,149,361
Other Charges	\$517,933	\$660,662	\$651,238	\$0	\$651,238
Fixed Assets					
Buildings & Improvements	\$33,890	\$0	\$0	\$0	\$0
Equipment	\$0	\$192,881	\$482,500	\$0	\$482,500
Other Financing Uses	\$1,084,479	\$617,537	\$589,100	\$0	\$589,100
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$2,759,619	\$2,887,229	\$3,598,581	\$0	\$3,598,581
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$19,607,859	\$20,120,247	\$25,575,605	\$0	\$25,575,605
Fund Balance	(\$1,361,738)	(\$969,013)	\$0	\$0	\$0
Net County Cost	\$804,475	\$804,475	\$804,475	\$0	\$804,475

PROGRAM DISCUSSION

Public Health (PH) is funded through grants, awards, and county dollars totaling \$25.6 million. These funds protect and improve the health of county residents through the provision of Public Health services and legally mandated programs through clinical, community, and population based strategies. Clinical includes: immunizations for children and adults, and seasonal flu vaccine clinics; HIV/STD prevention, testing, treatment, and surveillance, and HIV case management; Tuberculosis diagnosis, treatment and follow up; and physical and occupational therapy (for children with profoundly debilitating illnesses). Community health is addressed through: nurse home visitation of vulnerable young families; telephone care coordination of critically ill children; and nutrition services through the Women's, Infants and Children (WIC) program, which include obesity prevention and breastfeeding education. Population based services include: epidemiologists to monitor and measure the prevalence and incidence of communicable disease and other critical health indicators; community health education to decrease chronic illnesses and prevent injuries; and public health emergency preparedness for response to outbreaks and disasters.

In the continued challenges presented with the current economic climate, residents struggle to pay for necessary medical costs. The association of preventive measures and decreased overall health care costs, reduced ongoing injury, and increased overall productivity and quality of life has been demonstrated through evidence-based research conducted at international and national levels, as well as improved County health rankings conducted at the state level. This results in a healthier workforce, increased revenues and a larger and stronger tax base. Implementation of programs such as Healthy Birth Outcomes led to a 10-year decrease in infant mortality – allowing Stanislaus County to achieve rates which exceed Healthy People 2020 initiatives. In addition, participants in the program had better outcomes related to breastfeeding, behavior change, and serving as health informants for others within their community. This is just one example of how public health intervention with community involvement can and does lead to better overall health outcomes.

At the requested level of funding, the Agency has achieved a balanced budget. That said, an increase in costs during the 2014-2015 Fiscal Year could result in a projected shortfall. The proposed countermeasures to address this financial gap will include the following: (1) comprehensive review of public health programs that will not be receiving renewed grants; (2) thorough evaluation of billing processes and implementation of quality assurance throughout the Public Health Division to ensure maximum reimbursement; (3) review of clinical case management services and financial viability over the next 12-18 month period, and (4) active involvement and participation in federal public health accreditation to ensure continued funding. A Health Manager IV is requested in this budget to address these critical issues with senior management, improve our capability to apply for grants, oversee operations of the laboratory which is a critical revenue source, and manage the Community Assessment Planning and Evaluation (CAPE) unit which is charged with public health metrics that evaluate the health of Stanislaus County and outcomes of public health programs.

The Agency is evaluating the salary surveys for the Physical/Occupational Therapist, Certified Occupational Therapy Assistant (COTA) and Physical Therapy Assistant classifications. Current wages for these job classifications are 30-50% below market in comparison with neighboring public health jurisdictions. Consequently, several positions have gone unfilled for years, forcing the use of contracted staff or a heavier reliance on licensed staff. Negotiations to address these issues are in process.

Over the past 18 months, Public Health has experienced a decrease in patient visits. Most notably, this decrease is a result of the Public Health Laboratory losing business to other clinical labs, which provide a complete array of services including electronic reporting of results. The Public Health Lab will now have the capacity to deliver electronic results through use of the Laboratory Information Management System (LIMS). The implementation of LIMS in 2014-2015 will allow electronic reporting and data exchange thereby supporting efficient data dissemination and the likelihood of restoring visit volume.

A large component of the Community Health Services (CHS) Division in Public Health provides case management to their clients, which includes home visits. As a result of retirements and the inability to retain newly trained Public Health Nurses over one year, home visit encounters have been reduced. Furthermore, State and Federal requirements for Targeted Case Management (TCM) have changed, requiring the programs to adjust operations to obtain full revenue-generating potential. For this reason, the encounter-based revenue decreased by 40% compared to Fiscal Year 2013-2014's Legal Budget.

STAFFING IMPACTS

Public Health has new administrative leadership which brings new perspective and innovative strategies to the Agency. One key area of importance is to gain accreditation for the Public Health Division. Accreditation will allow the Agency to apply and be awarded additional grant opportunities to assist in developing a healthy community. Another area of importance is the organizational structure and the ability for it to support accreditation and other Public Health initiatives.

The Agency is requesting to restore and reclassify upward one unfunded Administrative Secretary position to a Confidential Assistant III. This position will provide support for the Public Health Officer, Director of Public Health and the Public Health Director of Nursing. The Agency is also requesting to restore and reclassify upward one unfunded Administrative Clerk II position to an Administrative Clerk III position. This position will be located in the Child Health and Disability Prevention program to provide needed administrative support. The Agency is further requesting to unfund one vacant Health Educator position as the current job duties needed are administrative support to the Public Health Nurses.

The Agency is requesting to transfer in one Assistant Director position from Administration to properly allocate this position to the correct budget unit.

The Agency is also requesting to reclassify upward one Staff Services Coordinator position to Manager IV for the Public Health Administration. The Manager IV position will be responsible for the Public Health accreditation process and oversight of the Community Assessment and Planning Evaluation unit. The Staff Services Coordinator position was added to support the accreditation process but was not the correct position for this effort.

The Agency requested in the 2013-2014 Third Quarter Budget a classification study for two Manager II positions in Public Health to be reclassified upward to Manager III. A classification study has been completed. Both of these management positions require the incumbent to be a registered nurse. One manager oversees the California Children's Services program and the other manager oversees the Community Health Services program. A salary compaction issue was identified between the Public Health Nurse III and the Manager II (nurse manager) classification. A Public Health Nurse III has the ability to have a higher base salary than the Manager II who oversees the program and has greater responsibility for administering the program.

The Agency requested in the 2013-2014 Mid-Year Budget a new classification of Public Health Lab Director. The Public Health Lab cannot operate without the oversight by an individual who is certified as a Public Health Lab Director by the State of California. The Agency is currently utilizing a contract employee and has identified a need for a full time employee. A classification study has been completed and it is recommended to add a new classification of Public Health Lab Director position to Public Health.

The Agency requested the reclassification of a Public Health Nutritionist II position downward to a Staff Services Technician. The Staff Services Technician position will perform supervision of Community Health Workers at Women, Infants, and Children clinic sites. The position is currently under-filled with a Staff Services Technician.

In the 2012-2013 Mid-Year Budget the Agency requested a new classification for Certified Occupational Therapy Assistant. Both Physical Therapy Assistants and Certified Occupational Therapy Assistants provide therapeutic services under the direction of a Physical or Occupational Therapist. They allow the Physical and Occupational Therapist to treat more patients because the lower level job duties are delegated to the Physical Therapy Assistants and Certified Occupational Therapy Assistants.

Total current authorized positions— 171

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$25,575,605 be approved for the Health Services Agency – Public Health. This budget is funded from \$24,771,130 in estimated department revenue and an \$804,475 contribution from the General Fund.

It is recommended to restore one unfunded Administrative Secretary position and reclassify upward to a Confidential Assistant III. It is also recommended to restore one unfunded Administrative Clerk II position and reclassify upward to Administrative Clerk III. It is further recommended to unfund one vacant Health Educator position.

It is recommended to transfer in one Assistant Director position from Administration. It is also recommended to reclassify upward two Manager II positions to Manager III. It is further recommended to reclassify upward one vacant Staff Services Coordinator position to a Manager IV. It is recommended to reclassify downward one Public Health Nutritionist II position to a Staff Services Technician.

It is recommended to add a new classification of Public Health Lab Director and to add one Public Health Lab Director position. The salary for the Public Health Lab Director classification will be \$72,966.40 to \$109,449.60 and the classification will be in the M bargaining unit.

A classification study has been completed and at this time it is recommended to include the duties of the Occupational Therapy Assistant in the Physical Therapy Assistant Job Description and to change the classification title from Physical Therapy Assistant to Physical Therapy Assistant/Certified Occupational Therapy Assistant.

Total recommended authorized positions— 174



HUMAN SERVICES Health

HEALTH SERVICES AGENCY—PUBLIC HEALTH-VITAL AND HEALTH STATISTICS

Budget Unit 1428 1250001 Special Revenue Fund

SERVICES PROVIDED

The Office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines. All original certificates are transmitted weekly to the State Office of Vital Records (OVR). Certified copies are issued when a request is received in the Vital Records office along with the properly completed forms and the current fee. The information that is collected from these records provides valuable health and research data. This data allows health authorities a means of studying and evaluating health programs; provides information to government agencies for research; and provides information for population estimates and maternal and child health activities.

FUND/CASH BALANCE

As of July 1, 2014, the Health Services Agency's Public Health Vital and Health Statistics fund reflects a positive fund balance of \$610,575, compared to \$572,296 on July 1, 2013. The funds are used to provide funding for the improvement and modernization of vital records operations including automation and technical support of the vital records systems. Cash is tracking similar to fund balance.

Health Services Agency - PH Vital and Health Statistics								
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget			
Taxes	\$0	\$0	\$0	\$0	\$0			
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0			
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0			
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0			
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0			
Charges for Service	\$48,015	\$52,006	\$50,000	\$0	\$50,000			
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0			
Other Financing Sources	\$0	\$450	\$0	\$0	\$0			
Total Revenue	\$48,015	\$52,456	\$50,000	\$0	\$50,000			
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0			
Services and Supplies	\$0	\$0	\$0	\$0	\$0			
Other Charges	\$0	\$0	\$0	¢0.	¢0			
			ΨΟ	\$0	\$0			
Fixed Assets	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0			
Fixed Assets Other Financing Uses	\$0 \$13,227	\$0 \$14,178	• -		• -			
	• •	, -	\$0	\$0	\$0			
Other Financing Uses	\$13,227	\$14,178	\$0 \$20,000	\$0 \$0	\$0 \$20,000			
Other Financing Uses Equity	\$13,227 \$0	\$14,178 \$0	\$0 \$20,000 \$0	\$0 \$0 \$0	\$0 \$20,000 \$0			
Other Financing Uses Equity Intrafund	\$13,227 \$0 \$0	\$14,178 \$0 \$0	\$0 \$20,000 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$20,000 \$0 \$0			
Other Financing Uses Equity Intrafund Contingencies	\$13,227 \$0 \$0 \$0	\$14,178 \$0 \$0 \$0	\$0 \$20,000 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$20,000 \$0 \$0 \$0			

At the requested level of funding, the Agency can maintain services consistent with the Fiscal Year 2013-2014 Final Budget. The Stanislaus County Public Health Vital Records Division has established a Vital and Health Statistics Special Revenue Fund pursuant to Health and Safety Code Section 103625(f). Section 103625(g) provides that 45% of each \$4.00 collected is to be forwarded to the State Registrar; the local official charged with collection of the fee may retain the remaining portion. The Vital and Health Statistics Fund is not designed to provide funding for services or positions. Appropriate uses for revenues include the improvement and modernization of vital record operations, the automation and technical support of vital record systems and the collection and analysis of health related birth and death certificate information.

STAFFING IMPACTS

Total current authorized positions-0

RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$20,000 be approved for the Health Services Agency – Public Health Vital and Health Statistics. This budget is funded from the \$50,000 in estimated department revenue and will result in a positive contribution to departmental fund balance of \$30,000.