THE BOARD OF SUPERVISORS OF THE COUNTY OF STANISLAUS
BOARD ACTION SUMMARY

DEPT: Chief Executive Office

BOARD AGENDA:6.1
AGENDA DATE: September 22, 2020

SUBJECT:
Public Hearing to Consider the Adoption of the 2020-2021 Recommended Final Budget and 2021-2022 Spending Plan and Related Actions

BOARD ACTION AS FOLLOWS: **RESOLUTION NO. 2020-0510**

On motion of Supervisor DeMartini, **Seconded by Supervisor** Olsen
and approved by the following vote,
Ayes: Supervisors: Chiesa, Withrow, DeMartini and Chairwoman Olsen
Noes: Supervisors: None
Excused or Absent: Supervisors: District Four vacant
Abstaining: Supervisor: None

1) _____ **Approved as recommended**
2) _____ **Denied**
3) __X__ **Approved as amended**
4) _____ **Other:**

MOTION: **Amended** the item to add Staff Recommendation No. 9 to instruct staff to reduce appropriations and estimated revenues by $7.2 million in Behavioral Health & Recovery Services to right-size the department base budget at the First Quarter Financial Report; and, approved Staff recommendations Nos. 1-9 as **amended**.

ATTEST: KELLY RODRIGUEZ, Assistant Clerk

File No.

THE BOARD OF SUPERVISORS OF THE COUNTY OF STANISLAUS
AGENDA ITEM

DEPT: Chief Executive Office

BOARD AGENDA:6.1
AGENDA DATE: September 22, 2020

CONSENT ☐

CEO CONCURRENCE: YES

4/5 Vote Required: Yes

SUBJECT:

Public Hearing to Consider the Adoption of the 2020-2021 Recommended Final Budget and 2021-2022 Spending Plan and Related Actions

STAFF RECOMMENDATION:

1. Accept the 2020-2021 Recommended Final Budget and 2021-2022 Spending Plan from the Chief Executive Officer.

2. Conduct the scheduled Public Hearing to receive public comment and input on the recommended operational plan for Fiscal Year 2020-2021.

3. Direct and approve any changes the Board of Supervisors chooses to make to the 2020-2021 Recommended Final Budget and 2021-2022 Spending Plan and then adopt the 2020-2021 Recommended Final Budget.

4. Authorize the Chief Executive Officer and the Auditor-Controller to make the necessary technical adjustments to implement the 2020-2021 Adopted Final Budget.

5. Direct the Chief Executive Officer and the Auditor-Controller to prepare the Adopted Final Budget document and supporting schedules in accordance with State law and submit to the State Controller prior to December 1, 2020.

6. Amend the Salary and Position Allocation Resolution to reflect the recommended changes in the 2020-2021 Recommended Final Budget, as outlined in the Staffing Impacts section of this report and detailed in Attachments 3 and 4, to become effective the start of the first full pay period beginning on or after September 26, 2020, unless otherwise indicated.

7. Approve contracts and/or agreements listed on Attachment 5 in cumulative amounts of $200,000 or more as of July 1, 2018 and authorize the General Services Agency Director/Purchasing Agent or Department Head to sign.

8. Approve a total appropriations/budgetary limit for annual appropriations of tax revenue for Fiscal Year 2020-2021 in accordance with the provisions of Proposition 4 and 111, and establish a General Operating Limit of $432,000,445 using the Population and Inflation Methodology per Attachment 8.

DISCUSSION:

The 2020-2021 Fiscal Year began with a rollover budget from Fiscal Year 2019-2020, which served as a temporary budget until the Final Budget could be approved in September. The 2020-2021 Recommended Final Budget reflects a base level of funding that has been adjusted for specific one-time requests and also provides support for departments experiencing revenue shortfalls. The Recommended Final Budget incorporates results from the year-end closing of the County's financial books and provides Stanislaus County with a balanced operational plan for Fiscal Year 2020-2021. Additional adjustments to the County's budget are routinely made as needed throughout the fiscal year as part of quarterly financial reports presented to the Board of Supervisors or as separate Board agenda items.

The Recommended Final Budget totals $1,526,371,987 for all funds. This includes $1,419,178,674 in base funding and $107,193,313 in adjustments. Zero-base budget analysis was completed for all General Fund departments, excluded funding for fixed assets and one-time projects, and factored a 5% salary deduction to account for projected vacancies. For non-General Fund departments, base funding is defined as the level for which external funding, minimum local match and fund balance can sustain. Adjustments to base funding are described in individual department narratives, and by fund type as follows: $38,509,608 in the General Fund, $64,549,797 in Special Revenue Funds, $68,692 in the Capital Project Funds, $175,000 in the Enterprise Funds, and $3,890,216 in the Internal Service Funds.

The Recommended Final Budget includes the 2021-2022 Spending Plan as a placeholder for the upcoming year. Consistent with the approach to base budget in Fiscal Year 2020-2021, the Spending Plan does not include recommended costs for fixed assets or one-time projects in General Fund departments. The Spending Plan totals $1,456,497,363 and will remain at the level presented in the 2020-2021 Final Budget throughout the current fiscal year and serve as the base budget for the 2021-2022 Proposed Budget.

Any adjustments to the current year budget made through quarterly financial reports that impact ongoing costs or revenue will be noted through third quarter and addressed as adjustments to the base budget as part of the 2021-2022 Proposed Budget process.

<u>Summary of the Recommended Final Budget by Board of Supervisors' Priority</u>

The 2020-2021 Recommended Final Budget is organized by Board of Supervisors' priority area, noted with the shortened name in bold that corresponds to priority sections (due to the number of departments supporting efficient public services and community infrastructure, this priority is divided into two sections in the budget document):

- ***Supporting Strong and Safe Neighborhoods*** *for individuals and families to thrive;*
- ***Supporting Community Health****, physical, mental, emotional, and spiritual;*
- ***Developing a Healthy Economy****, building upon our strong agricultural foundation;*

- ***Promoting First-Rate Learning*** *opportunities for all residents to advance community and individual prosperity; and*
- ***Delivering Efficient Public Services*** *and* ***Community Infrastructure*** *to benefit residents and businesses.*

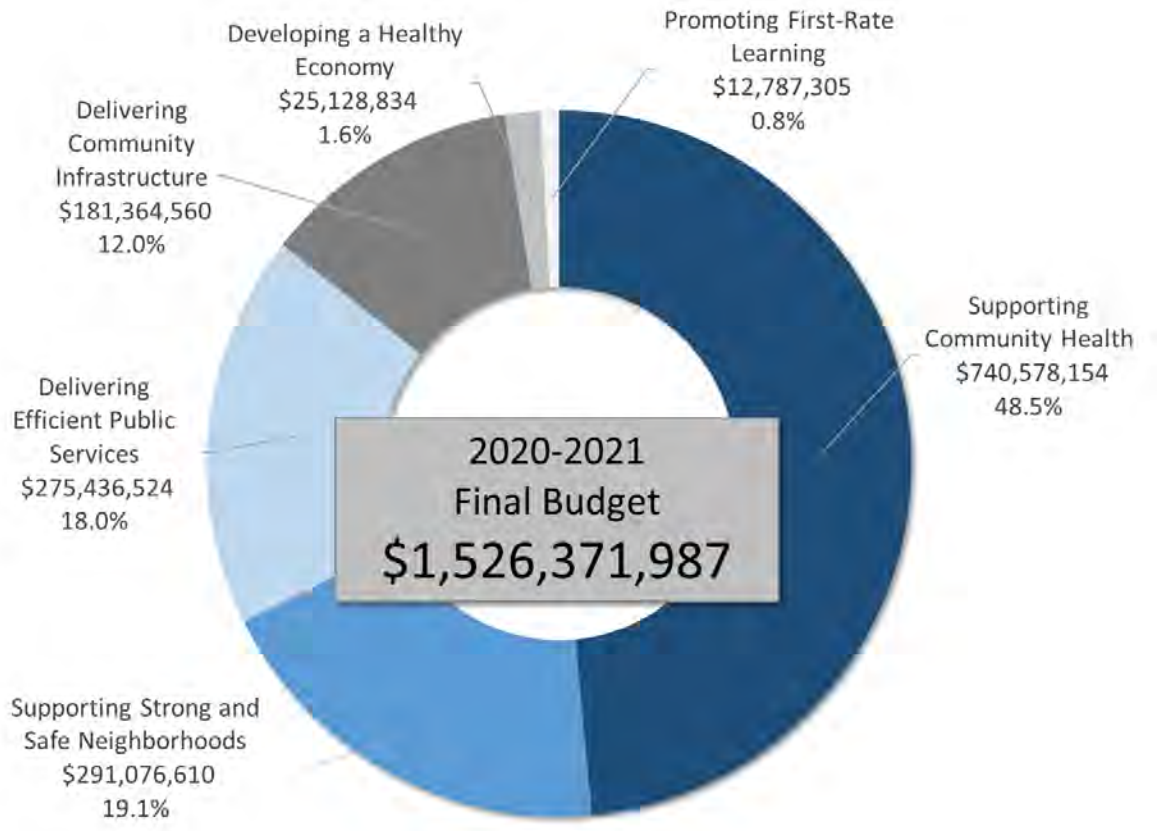
The following table provides a summary of the Recommended Final Budget by Board priority, identifying costs and the various funding sources, including General Fund contributions, used to balance the budget. Detailed information on the Final Budget is provided in the budget document, Attachment 2.

Summary of Recommended Final Budget by Board Priority	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2020-2021 Recommended Final Budget
Resources							
Department Revenue*	$ 93,000,510	$ 667,056,883	$ 22,494,961	$ 10,887,295	$ 181,987,007	$ 154,438,397	$ 1,129,865,053
County Match Revenue	597,099	35,273,176	-	491,810	1,378,125	1,135,932	38,876,142
Department Fund Balance/ Retained Earnings**	20,807,085	37,615,620	303,246	1,408,200	3,581,555	19,273,101	82,988,807
General Fund Contribution***	176,671,916	632,475	2,330,627	-	88,489,837	6,517,130	274,641,985
Total Recommended Final Budget Resources	**$ 291,076,610**	**$ 740,578,154**	**$ 25,128,834**	**$ 12,787,305**	**$ 275,436,524**	**$ 181,364,560**	**$ 1,526,371,987**
Appropriations							
Total Recommended Final Budget Appropriations	**$ 291,076,610**	**$ 740,578,154**	**$ 25,128,834**	**$ 12,787,305**	**$ 275,436,524**	**$ 181,364,560**	**$ 1,526,371,987**

*Department Revenue excludes Discretionary Revenue of $233,605,000; included, total County revenue is nearly $1.4 billion.
**General Fund has $41 million in fund balance dedicated to balancing the Final Budget for a total use of $124 million in fund balance.
***General Fund Contribution is funded by the use of $233.6 million in Discretionary Revenue and $41 million in fund balance.

The 2020-2021 Recommended Final Budget totals $1,526,371,987 and is supported by $1,168,741,195 in estimated departmental revenue (department revenue and County match revenue combined) and the use of $82,988,807 in departmental fund balance/retained earnings, requiring General Fund contributions totaling $274,641,985 to balance the budget across all priority areas.

The 2020-2021 Recommended Final Budget is displayed in the following chart, identifying the percentage of the overall County budget devoted to each Board priority area:



Supporting Strong and Safe Neighborhoods

The departments within the Board priority area *Supporting Strong and Safe Neighborhoods* include the County Capital Projects Funds, County Operations, District Attorney, Grand Jury, Integrated Criminal Justice Information System, Probation, Public Defender, and Sheriff (which now includes the Office of Emergency Services/Fire Warden). Recommended appropriations for this priority total $291.1 million, an increase of $15.2 million, or 5.5%, over the 2019-2020 Adopted Final Budget. The local response to COVID-19 has impacted this priority area and the Final Budget includes resources to address changing needs. Notable changes in the Final Budget reflect the inclusion of Office of Emergency Services grants that were previously accounted for outside of the County's Budget, support for a Sheriff Detention Administration division to address the increased complexity of service delivery in adult detention facilities, the addition of nine new positions for the Sheriff's Department, along with support for the department's crime analysis-based intelligence processing Fusion Center, allowing for more efficient deployment of resources in response to various types of crime.

Supporting Community Health

Those departments Supporting Community Health include the Department of Aging and Veterans Services, Behavioral Health and Recovery Services, Child Support Services, Community Services Agency, and Health Services Agency. A total of $740.6 million in appropriations is recommended for this priority, an increase of $73.6 million, or 11%, over the 2019-2020 Adopted Final Budget. The increase is the result of incorporating the newly installed Housing and Homeless Services division in the Community Services Agency focused on care and shelter, accommodating program costs for treatment in Behavioral Health and Recovery Services, and adding CARES Act funded activities in Health Services Agency and Aging and Veterans Services, including the provision of COVID-19 testing, contact tracing, and senior meals services.

Developing a Healthy Economy

Departments within the Board priority *Developing a Healthy Economy* include the Agricultural Commissioner, Cooperative Extension, Economic Development Bank, and Workforce Development. A total of $25.1 million in appropriations is recommended for this priority area, which represents an increase of $270,149, or 1.1%, over the 2019-2020 Adopted Final Budget. Ongoing development of the Crows Landing Industrial Business Park (CLIBP) is focused on "creating jobs where people live." Adjustments included in the Final Budget provide grant funding for Workforce Development to provide activities related to employment and small business support due to the COVID-19 pandemic.

Promoting First-Rate Learning

The Board priority *Promoting First-Rate Learning* contains the Library. Appropriations recommended for this priority total $12.8 million, representing an increase of $96,140, or 0.8%, over the 2019-2020 Adopted Final Budget consistent with cost-of-doing business increases. Two facility improvements are currently underway for the Library, with the Turlock Library Expansion to accommodate additional needs in this growing community and the relocation of the Empire Library to be nearer to schools and a community park.

Delivering Efficient Public Services

Departments representing the Board priority Delivering Efficient Public Services include the Assessor, Auditor-Controller, Board of Supervisors, Chief Executive Office (CEO), CEO-Human Relations, Clerk-Recorder, County Counsel, County Operations, General Services Agency, Information Technology Central, and Treasurer-Tax Collector. Appropriations for this priority total $275.4 million, an increase of $25.3 million, or 10.1%, over the 2019-2020 Adopted Final Budget. The increase is largely attributed to additional General Fund Contributions to departments, including one-time revenue stabilization funding to address projected shortfalls in Realignment revenue, and increased costs in Information Technology Central in support of a sustainable remote work platform to reduce cybersecurity risks. Of note, the Chief Executive Office will

align traditional human resource functions with benefit programs previously housed in the Risk Management division into a new holistic Human Relations division. Similarly, Capital Projects will be enveloped within the General Services Agency to provide comprehensive facility maintenance and development under one department.

Delivering Community Infrastructure

Departments contained within the Board priority *Delivering Community Infrastructure* include Environmental Resources, Parks and Recreation, Planning and Community Development, and Public Works. Recommendations for this priority total $181.4 million, an increase of $12.6 million, or 7.5%, over the 2019-2020 Adopted Final Budget. The increase is largely due to the implementation of 17 new Road and Bridge projects in Public Works in Fiscal Year 2020-2021. Additional projects in Parks and Recreation include the renovation of Bonita, Oregon, and Burbank-Paradise parks.

Project Savings Carryover Appropriations

At the end of each fiscal year, the Chief Executive Office recommends funding for certain projects to be carried forward to the next year that have been approved by the Board of Supervisors but have not yet been completed. In Fiscal Year 2020-2021, the recommendation includes appropriations of $6 million for projects in the Chief Executive Office, County Operations, General Services Agency, and Sheriff budgets. These appropriations are included in the 2020-2021 Recommended Final Budget and are supported by fund balance in the General Fund that was generated in Fiscal Year 2019-2020.

The recommended 2019-2020 Project Savings Carryover list of $6 million is detailed in the following chart.

Fiscal Year 2019-2020 Project Savings Carryover			
Department		**Amount**	**Project Description**
General Fund			
Chief Executive Office	$	50,000	Remaining Tourism budget
Chief Executive Office	$	25,000	Remaining Alley Cleanup Expenses
County Operations - Crows Landing Air Facility	$	3,060,000	Crows Landing Industrial Business Park (CLIBP) - Planning and Environmental Services
GSA - ADA Self Evaluation and Transition Planning	$	1,390,100	Funds for mitigation of findings in the County's ADA Self-Evaluation and Transition Plan
GSA- Deferred Maintenance	$	560,000	Stanislaus Building HVAC Modernization Project
GSA - Plant Acquisition	$	100,000	Phase III Jail Staffing Analysis
GSA - Plant Acquisition	$	250,000	Update to the Public Safety Center Masterplan
GSA - Plant Acquisition	$	350,000	Purchase City's Share of Former Animal Services Facility
Sheriff-Operations	$	219,000	New and Replacement vehicles and equipment approved in FY 2019-2020
Total General Fund	**$**	**6,004,100**	

Annual Appropriations Limit

Proposition 4 was passed by California voters on November 6, 1979. This legislation restricts government spending by establishing limits on the annual appropriations of tax revenue of local government entities. On June 5, 1990, Proposition 111 was passed, which modifies the manner in which the Proposition 4 appropriations limit is calculated. As a result of Proposition 111, the base year of the calculation has been changed from the 1978-1979 Fiscal Year to the 1986-1987 Fiscal Year and allows the County to use more advantageous population and cost-of-living factors.

The appropriations subject to the limit are based on revenue classified as “Proceeds of Tax”. The Fiscal Year 2020-2021 revenue classified as “Proceeds of Tax” totals $225,987,677. Revenue from the Federal government is exempt from the appropriations limit. Guidelines for calculating the appropriations limitation are promulgated by the State Controller’s Office.

The General Operating Limit of $432,000,445 is explained in Attachment 8 and the Proceeds of Tax Calculation Summary is included as Attachment 9. The importance of these documents is to ensure that the Recommended Final Budget actions do not exceed the legislated limitations. The Fiscal Year 2020-2021 Appropriations Limit of $432,000,445 represents the maximum amount that can be spent from the tax proceeds of $225,987,677, which is subject to the limit. The County’s level of appropriations related to the tax proceeds for Fiscal Year 2020-2021 is less than the Appropriations Limit.

Challenges and Opportunities

In order to meet Countywide and departmental objectives in line with Board priorities, the organization regularly evaluates the challenges and opportunities that can impact those goals. Many of the challenges and opportunities affecting the community require a collaborative approach and are beyond the scope of any one department or agency to resolve. These issues are presented in the Budget Message, a letter to the Board of Supervisors from Chief Executive Officer Jody Hayes (Attachment 1), and include: balancing community services and traditional County business during a pandemic; projected Year Two structural deficits for multiple departments/programs; housing and homelessness programs and progress; employee recruitment and retention strategies; capital planning for aging facilities and infrastructure safety and security advances. Key challenges and opportunities are also highlighted in the Final Budget Executive Summary and further identified by individual departments that are contained within the department section under the same heading in the budget document (Attachment 2).

Evaluation of Contract Services

The County contract reporting policy requires Board of Supervisors' approval for service contracts or agreements that meet a specified cumulative threshold. Cumulative refers to all compensation paid by an individual department for three consecutive years, where there has been no break in contractual services over six months. Additionally, departments are required to provide a quarterly report to the Board of Supervisors for any new contract or agreement, contract extension, or amendment entered into during the quarter wherein the compensation nears the cumulative threshold.

Contracts or agreements not previously approved by the Board of Supervisors wherein the total cumulative compensation is equal to or greater than $200,000 are detailed in Attachment 5. Contracts with a cumulative total between $100,000 to $200,000 are listed in Attachment 6. For the purpose of Fiscal Year 2020-2021 reporting requirements, cumulative refers to all compensation paid by an individual department since July 1, 2018, where there has been no break in contractual services over six months.

Special District Schedules

Special Districts where the Board of Supervisors serves as the Governing Board and whose funds are maintained in the County Treasury are included in the County's Recommended Final Budget, contained in a Special Districts section located at the back of the budget document. Special Districts are a form of government created by a local community to meet specific needs, where only those residents who benefit from the services provided pay for them. The Special Districts are identified by type with 20 County Service Areas, 38 Landscape and/or Lighting Districts, and seven Storm Drain Districts.

Special District Schedules are included in the Recommended Final Budget, Attachment 2, beginning on Page 574.

POLICY ISSUE:

The 2020-2021 Recommended Final Budget and 2021-2022 Spending Plan are presented to the Board of Supervisors in accordance with County Code Section 2.08.050 (c)(2), which requires the County Chief Executive Officer (CEO), "as county budget officer, [to] supervise and direct the preparation of the annual county budget. In the performance of this duty, the CEO shall review and evaluate all departmental requests and all items in the recommended budget including expenditures, revenues and reserves. The CEO shall submit the recommended budget to the board of supervisors together with a written report and recommendations which shall be based on board of supervisors' policy direction, revenue projections, budget targets, and proposed goals, objectives, work programs and projects developed by various departments."

In addition, Government Code Section 7910 requires the Board of Supervisors to adopt by resolution the County's appropriations limit for the ensuing fiscal year at a regularly scheduled meeting.

FISCAL IMPACT:

Summary of Recommended Final Budget

The 2020-2021 Recommended Final Budget totals $1,526,371,987 for all funds and reflects an increase of $127.1 million, or 9.1% over the 2019-2020 Adopted Final Budget. The General Fund totals $396,287,342, an increase of $18.7 million, or 5%, over the 2019-2020 Adopted Final Budget.

The Recommended Final Budget contains projected revenue totaling $1,402,346,195. This represents an increase of $67.7 million, or 5.1%, over the 2019-2020 Adopted Final Budget. The Recommended Final Budget relies on the use of $124,025,792 in fund balance/retained earnings to balance, an increase of $59.4 million from the 2019-2020 Adopted Final Budget. The following table shows the recommended appropriations, revenue, and use of fund balance/retained earnings organized by fund type.

Final Budget Summary by Fund Type	Total Recommended Appropriations	Total Recommended Revenue	Fund Balance and One-Time Funding Required
General Fund	$ 396,287,342	$ 355,250,357	$ 41,036,985
Special Revenue Fund	913,839,462	847,484,310	66,355,152
Capital Projects Fund	799,692	680,000	119,692
Enterprise Fund	83,718,878	70,133,015	13,585,863
Internal Service Fund	131,726,613	128,798,513	2,928,100
Total	**$ 1,526,371,987**	**$ 1,402,346,195**	**$ 124,025,792**

Summary of Recommended Final Budget by Fund Type

Consistent with standard accounting practices, the County's budget is accounted for in separate financial entities known as funds. The County's budget includes three "governmental fund" types, General, Special Revenue, and Capital Projects, to account for local government activities. The County also uses two proprietary fund types that are for "business-type" activities, Enterprise and Internal Service funds.

The following table identifies the Recommended Final Budget adjustments by fund type, showing a comparison from year to year and from the Adopted Proposed Budget:

Budget by Fund Type	2019-2020 Final Adopted Budget	2020-2021 Recommended Final Budget	% Change from 2019-2020 Final Budget	2021-2022 Spending Plan	% Change from 2020-2021 Final Budget
General Fund	$ 377,581,748	$ 396,287,342	5.0%	$ 367,971,983	-7.1%
Special Revenue Fund	812,597,772	913,839,462	12.5%	878,362,538	-3.9%
Capital Projects Fund	731,000	799,692	9.4%	799,692	0.0%
Enterprise Fund	84,847,591	83,718,878	-1.3%	77,142,103	-7.9%
Internal Service Fund	123,465,616	131,726,613	6.7%	132,221,047	0.4%
Total	**$ 1,399,223,727**	**$ 1,526,371,987**	**9.1%**	**$ 1,456,497,363**	**-4.6%**

Following is a brief description of recommendations included in the Recommended Final Budget by fund type. Detailed schedules and explanations are included in the Recommended Final Budget document, beginning on Page 50.

General Fund

The General Fund provides funding for local services such as public safety, parks, planning and community development, justice administration, tax assessment and collection, legislation and administrative services, and a host of other vital community services. The revenue used to pay for these services comes primarily from local taxes such as property tax, sales tax, franchise fees, charges for services, and a variety of other discretionary sources. Also included is Appropriations for Contingencies recommended at a funding level of $12,008,510; this serves as the contingency fund for the organization, providing for emergency needs and unanticipated and/or unbudgeted exposures throughout the fiscal year.

Recommended General Fund appropriations total $396,287,342, representing an increase of $18.7 million over the 2019-2020 Adopted Final Budget. Departmental revenue is projected at $121,645,357, a decrease of $1.3 million from the 2019-2020 Adopted Final Budget. Sources of funding for this fund type include $233.6 million in Discretionary Revenue and the use of $41 million in fund balance for a total Net County Cost of $274.6 million.

The increase in the General Fund budget is primarily attributed to additional General Fund Contributions to departments, including one-time revenue stabilization funding to address projected shortfalls in Realignment revenue, and one-time carryover of prior year project savings.

The following table details the makeup of the Recommended General Fund budget:

General Fund	FY 2019-2020 Adopted Final Budget	FY 2020-2021 Final Budget Base	FY 2020-2021 Final Budget Adjustments	FY 2020-2021 Recommended Final Budget
Departmental Appropriations	$ 365,573,238	$ 345,769,224	$ 38,509,608	$ 384,278,832
Appropriations for Contingencies	$ 12,008,510	12,008,510	-	12,008,510
Total Appropriations	**$ 377,581,748**	**$ 357,777,734**	**$ 38,509,608**	**$ 396,287,342**
Departmental Revenue	**$ 122,933,677**	**$ 116,059,841**	**$ 5,585,516**	**$ 121,645,357**
General Fund Contribution	**$ 254,648,071**	**$ 241,717,893**	**$ 32,924,092**	**$ 274,641,985**
Sources of Funding				
Discretionary Revenue	234,299,000	233,605,000	-	233,605,000
Fund Balance - Assigned Budget Balancing	6,736,011		10,522,581	10,522,581
Fund Balance - Assigned ADA Improvements	500,000	500,000		500,000
Fund Balance - Assigned Carryover Appropriations (0100)			6,004,100	6,004,100
Fund Balance - Assigned Housing and Community Dev (Gray)	563,630			-
Fund Balance - Assigned Other - 19-20 Year 2 Budget Balancing		7,002,589	1,997,411	9,000,000
Fund Balance - Assigned Other - Deferred Maintenance	1,000,000			-
Fund Balance - Assigned Other - Enterprise and Technology Upgrad	1,000,000		1,000,000	1,000,000
Fund Balance - Assigned Other - HR Training/Workforce Developme	500,000	500,000		500,000
Fund Balance - Assigned PVCS Carryover Appropriations	11,643,867			-
Fund Balance - Assigned Revenue Stabilization			13,400,000	13,400,000
Fund Balance - Unassigned (0100)	(1,789,437)			-
Fund Balance - Unassigned (0105)	195,000	110,304		110,304
Total Sources of Funding	**$ 254,648,071**	**$ 241,717,893**	**$ 32,924,092**	**$ 274,641,985**
Balance	**$ -**	**$ -**	**$ -**	**$ -**

Discretionary Revenue

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. The majority of Discretionary Revenue in the Recommended Final Budget supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney, and Public Defender, as well as government-related services such as the Chief Executive Office, Assessor, and the Agricultural Commissioner. Health and human services departments use Discretionary Revenue via County Match contributions to support maintenance of effort (MOE) requirements to leverage revenue for Federal and State supported programs.

The 2020-2021 Recommended Final Budget includes estimated Discretionary Revenue of $233.6 million, which is 0.3%, or $694,000, below the 2019-2020 Adopted Final Budget of $234.3 million. The $233.6 million represents a decrease of 0.9%, or $2.1 million from the Fiscal Year 2019-2020 actual receipts of $235.7 million. The recommended decrease in Discretionary Revenue is largely attributed to decreases in sales and use taxes, fines and penalties, and interest due to the COVID-19 pandemic. These decreases are mostly offset by a 4.9% increase in property tax accounts reflecting the increase in assessed values for Fiscal Year 2020-2021.

The following table provides a multi-year historical view of Discretionary Revenue:

Discretionary Revenue Summary	Fiscal Year 2018-2019 Actuals	Fiscal Year 2019-2020 Actuals	Fiscal Year 2020-2021 Final Budget	Budget Year 2021-2022 Spending Plan
Taxes	$ 164,389,689	$ 170,978,823	$ 174,580,000	$ 179,272,000
Licenses, Permits & Franchises	1,021,043	1,110,825	1,100,000	1,100,000
Fines, Forfeitures & Penalties	2,247,498	2,687,844	1,100,000	1,100,000
Revenue from Use of Money	8,238,525	9,040,614	5,400,000	5,400,000
Intergovernmental Revenue	49,199,652	45,767,583	45,120,000	48,132,000
Charges for Services	3,099,555	2,459,134	3,245,000	3,252,000
Miscellaneous Revenues	193,305	(23)	-	-
Other Financing Sources	9,327,009	3,651,213	3,060,000	3,084,000
Total	**$ 237,716,276**	**$ 235,696,012**	**$ 233,605,000**	**$ 241,340,000**

General Fund – Reserves Summary

Fund balance "reserves" are classified in the General Fund as Non-spendable, Restricted, Committed, Assigned, and Unassigned, of which Non-spendable, Restricted, and Committed are the most restrictive categories and are legally or contractually obligated portions of fund balance. In total, fund balance in the General Fund as of July 1, 2020 was $212.3 million.

Committed fund balance includes amounts that can be used only for the specific purposes determined by a formal action by the Board of Supervisors. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally. The total Committed fund balance as of July 1, 2020, is $1.9 million There are no recommended changes to Committed fund balance in the Final Budget.

Assigned fund balance is comprised of amounts intended to be used by the County for specific purposes as expressed by the Board of Supervisors or authorized by the Chief Executive Officer consistent with financial policies and long-range financial planning. Current assignments include funds for contingency reserve, future years' retirement obligations, Teeter Plan, funds available carryover appropriations, encumbrances, budget balancing, future cash-out obligations, Crows Landing Industrial Business Park, and revenue stabilization. Total Assigned fund balance as of July 1, 2020, was $175.3 million. Adjustment strategies for Assigned fund balance include a recommendation to increase the Contingency assignment to comply with the General Fund Contingency Reserve Policy, which will decrease Unassigned fund balance.

Budgeted use of Assigned fund balance totals $40.9 million and includes $13.4 million in revenue stabilization; $10.5 million in budget balancing; $6 million for carryover appropriations from Fiscal Year 2019-2020; and $11 million in Other Assignments including: $9 million in 2019-2020 year 2 budget balancing, $1 million for enterprise and technology upgrades, $500,000 for Americans with Disabilities Act (ADA) improvements, and $500,000 for Human Relations (HR) training and workforce

development. Total Assigned fund balance is projected to be $135.2 million on June 30, 2021.

Unassigned fund balance is the least restrictive and is technically available for any purpose. The total Unassigned balance as of July 1, 2020, is $13 million. Due to the adjustment to increase the Contingency Reserve, Unassigned fund balance will decrease by $827,000. A total of $110,304 will be drawn from the Economic Development Bank to fund projects at the Crows Landing Industrial Park. These strategies combine for a total decrease in Unassigned fund balance of $937,304. The projected Unassigned fund balance on June 30, 2021 is estimated to be $9 million for the General Fund (0100), $432,508 for the Economic Development Bank (0105), and $2.6 million for the Community Development Bank (0107) for a total of $12 million.

After accounting for adjustment strategies and the budgeted use of fund balance in Fiscal Year 2020-2021, total fund balance for the General Fund on June 30, 2021, is projected at $171.2 million. Subsequent post-closing adjustments to fund balance will be presented in the quarterly financial reports to the Board of Supervisors.

The following table provides a summary of the fund balance of the General Fund and projections for June 30, 2021:

General Fund	Fund Balance 7/1/20	2020-2021 Final Budget Strategies	2020-2021 Budgeted Use of Fund Balance	Projected Fund Balance 6/30/21
Nonspendable	$ 16,636,335	$ -	$ -	$ 16,636,335
Restricted	5,520,674	-	-	5,520,674
Committed	1,887,061	-	-	1,887,061
Assigned	175,256,771	827,000	(40,926,681)	135,157,090
Unassigned	12,963,387	(827,000)	(110,304)	12,026,083
Total Fund Balance	**$ 212,264,228**	**$ -**	**$ (41,036,985)**	**$ 171,227,243**

Long-Range Model

Annual budget analysis is completed with attention to the multi-year, long-range model which provides guidance for financial decisions. The long-range model is updated through Budget Year 2024-2025 and includes the following assumptions:

- Discretionary Revenue is forecast to grow approximately 3.3% in Budget Year 2021-2022 and will average approximately 3% for the next three budget years beginning in 2022-2023.
- Annual base General Fund costs are projected to grow 1.3% in 2020-2021 and 2021-2022 and approximately 2% per year for the three budget years beginning in 2022-2023.
- One-time funding solutions, including assignments and strategic reserves, will be used to balance the budget in future years as current trends project deficits ranging between $6.4 million in Budget Year 2022-2023 to $9.4 million in Budget Year 2024-2025.

The following table presents the long-range model through Budget Year 2024-2025:

Item	2020-2021 Final Budget	2021-2022 Spending Plan	2022-2023 Projected Budget	2023-2024 Projected Budget	2024-2025 Projected Budget
Funding Assumptions					
Discretionary Revenue	$ 233,605,000	$ 241,340,000	$ 248,600,000	$ 255,100,000	$ 261,900,000
Departmental Revenue	121,645,357	118,789,854	120,000,000	121,200,000	122,400,000
Unassigned Fund Balance	110,304	7,342,129	6,000,000	6,000,000	6,000,000
Assigned Fund Balance	40,926,681	500,000	-	-	-
Total Funding	**$ 396,287,342**	**$ 367,971,983**	**$ 374,600,000**	**$ 382,300,000**	**$ 390,300,000**
Expenditure Assumptions					
Base Budget	$ 282,152,294	$ 285,954,831	$ 291,700,000	$ 297,500,000	$ 303,500,000
5% Vacancy Rate Factor	(8,900,000)	(9,078,000)	(9,260,000)	(9,445,000)	(9,634,000)
Health Insurance and Retirement	62,734,241	68,674,083	71,207,831	73,841,268	76,578,568
Jail Medical	15,122,706	15,658,176	16,206,212	16,773,429	17,360,499
Less CCP Funding	(4,375,330)	(4,528,467)	(5,229,066)	(5,412,083)	(5,601,506)
Adult Detention Expansion Phase III	-	-	5,600,000	5,796,000	5,998,860
Contingencies (incl Reserve incr)	12,835,510	12,265,510	7,266,103	7,677,535	7,939,866
One-time Projects and Equipment	37,192,071	-	5,000,000	5,000,000	5,000,000
Staff Training and Development	500,000	-	-	-	-
Debt Service Offset by Rents	(1,474,150)	(1,474,150)	(1,467,081)	(1,475,081)	(1,484,081)
ADA Improvements	500,000	500,000	-	-	-
Total Costs	**$ 396,287,342**	**$ 367,971,983**	**$ 381,023,999**	**$ 390,256,067**	**$ 399,658,205**
Total (Deficit in Brackets)	**$ -**	**$ -**	**$ (6,423,999)**	**$ (7,956,067)**	**$ (9,358,205)**

Special Revenue Funds

Special Revenue Funds are a fund type used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Special Revenue Funds account for over half of Stanislaus County's budget. Some of the larger Special Revenue Funds include Behavioral Health and Recovery Services, Community Services Agency, Workforce Development, Child Support Services, Environmental Resources, Public Works, and a variety of grant-related programs.

The Recommended Final Budget for Special Revenue Funds for Fiscal Year 2020-2021 is $913.8 million, an increase of $101.2 million from the 2019-2020 Adopted Final Budget of $812.6 million. Appropriations are supported by $812.7 million in department revenue, the use of $66.3 million in departmental fund balance, and a $34.8 million General Fund contribution.

Capital Projects Funds

The Courthouse Construction Fund and the Criminal Justice Facilities Fund are the two remaining budgets in Capital Projects Funds. This fund type is typically used to account for financial resources that are used for the acquisition or construction of major capital facilities for the County. The Final Budget does not represent the total appropriations for capital projects currently underway, as funding for major capital projects are carried forward over their multi-year delivery schedules and are not re-appropriated each year as part of the fiscal year budget adoption process.

The Recommended Final Budget for Capital Projects Funds for Fiscal Year 2020-2021 is $799,692, an increase of $68,692 from the 2019-2020 Adopted Final Budget of $731,000. Appropriations are funded by $680,000 in department revenue and the use of $119,692 in departmental fund balance.

Enterprise Funds

Enterprise Funds are set up for specific services that are funded directly by fees charged for goods and/or services. Examples of County Enterprise Funds include the Health Services Agency - Clinics and Ancillary Services budget, the County landfills, and the local transit system.

The 2020-2021 Recommended Final Budget for Enterprise Funds is $83.7 million, a decrease of $1.1 million from the 2019-2020 Adopted Final Budget of $84.8 million. Appropriations are funded by $67 million in department revenue, the use of $13.6 million in prior year retained earnings, and a $3.1 million General Fund contribution.

Internal Service Funds

Internal Service Funds are a proprietary fund type used to report activities that provide goods or services to other County departments or agencies on a cost-reimbursement basis. Examples of Internal Service Funds include Information Technology Central (ITC), General Services Agency (GSA) Central Services and Fleet Services divisions, and a variety of County self-insurance funds within the Human Relations Division of the Chief Executive Office.

The 2020-2021 Recommended Final Budget for Internal Service Funds totals $131.7 million, an increase of $8.2 million from the 2019-2020 Adopted Final Budget of $123.5 million. Appropriations are funded by a total of $127.8 million in estimated department revenue, the use of $2.9 million in retained earnings, and a $1 million General Fund contribution.

Overall Fund Balance Year One

The beginning fund balance for all funds on July 1, 2020 was $621,839,207. The Recommended Final Budget contains a total of $1,402,346,195 in estimated revenue and $1,526,371,987 in appropriations. If approved, the Final Budget recommendations will require to use of $124,025,792 in total fund balance, resulting in a projected fund balance of $497,813,415 on June 30, 2021.

The following table provides the detail regarding fund balance and its use in Fiscal Year 2020-2021:

Summary of Fund Balance by Fund Type					
Year One Fund Type	Fund Balance on 7/1/20	Reommended Final Budget Revenue	Recommended Final Budget Appropriations	Recommended Use of Fund Balance	Projected Fund Balance on 6/30/2021
General Fund	$ 212,264,228	$ 355,250,357	$ 396,287,342	$ 41,036,985	$ 171,227,243
Special Revenue Funds	261,812,555	847,484,310	913,839,462	66,355,152	195,457,403
Capital Projects Funds	3,767,595	680,000	799,692	119,692	3,647,903
Enterprise Funds	108,999,823	70,133,015	83,718,878	13,585,863	95,413,960
Internal Service Funds	34,995,006	128,798,513	131,726,613	2,928,100	32,066,906
Total	**$ 621,839,207**	**$ 1,402,346,195**	**$ 1,526,371,987**	**$ 124,025,792**	**$ 497,813,415**

The reliance on fund balance in Fiscal Year 2020-2021 is largely attributed to the use of one-time reserves in special revenue departments and the General Fund to cover shortfalls associated with impacts to sales tax and Realignment revenue, a direct result of the economic effects of COVID-19. This balancing strategy represents a strategic spend-down of reserves that were established in prior fiscal years to benefit the organization in periods of economic decline.

Overall Fund Balance Year Two

The projected fund balance for all funds on July 1, 2021 is $497,813,415 based on budgeted revenues and appropriations for Fiscal Year 2020-2021. The 2021-2022 Spending Plan includes estimated revenues totaling $1,407,429,854 and appropriations totaling $1,456,497,363, relying on the use of $49,067,509 in total fund balance. Based on the estimated revenues and budgeted appropriations for Fiscal Year 2020-2021 and Spending Plan for Budget Year 2021-2022, total fund balance projected at the end of the two-year cycle is projected at $448,745,906 on June 30, 2022.

The following table provides detail associated with fund balance projections as they relate to the Spending Plan for Year Two:

Summary of Fund Balance by Fund Type					
Year Two Fund Type	Fund Balance on 7/1/21	Reommended Final Budget Revenue	Recommended Final Budget Appropriations	Recommended Use of Fund Balance	Projected Fund Balance on 6/30/2022
General Fund	$ 171,227,243	$ 360,129,854	$ 367,971,983	$ 7,842,129	$ 163,385,114
Special Revenue Funds	195,457,403	847,960,692	878,362,538	30,401,846	165,055,557
Capital Projects Funds	3,647,903	680,000	799,692	119,692	3,528,211
Enterprise Funds	95,413,960	68,548,298	77,142,103	8,593,805	86,820,155
Internal Service Funds	32,066,906	130,111,010	132,221,047	2,110,037	29,956,869
Total	**$ 497,813,415**	**$ 1,407,429,854**	**$ 1,456,497,363**	**$ 49,067,509**	**$ 448,745,906**

BOARD OF SUPERVISORS' PRIORITY:

Approval of the recommended actions supports the Board of Supervisors' priorities *Supporting Strong and Safe Neighborhoods*, *Supporting Community Health*, *Developing A Healthy Economy*, *Promoting First-Rate Learning*, and *Delivering Efficient Public Services and Community Infrastructure* by allocating fiscal resources aligned with the service needs and public policy direction for the community.

STAFFING IMPACTS:

Summary of Changes Affecting the Position Allocation Count

The 2020-2021 Recommended Final Budget for Budget Period 2020-2021/2021-2022 incorporates funding for a total of 4,553 allocated full-time positions. This represents a net increase in the allocation count of 37 positions from the 4,516 approved in the 2019-2020 Adopted Final Budget. A net increase of 23 positions were authorized during Fiscal Year 2019-2020, and a net increase of 14 positions are recommended with 2020-2021 Final Budget. The following table provides a summary of the changes since 2019-2020 Final Budget, including those approved by a separate Board agenda item.

Summary of Changes Affecting Position Allocation Count	
Total Current Authorized Positions as of 2019-2020 Adopted Final Budget	4,516
Net increase to the Position Allocation Count during Fiscal year 2019-2020 (including all positions approved by a Separate Board Agenda Item)	23
Current Position Allocation	**4,539**
2020-2021 Final Budget Recommendations	**14**
Total Authorized Positions with the Approval of the 2020-2021 Final Budget	**4,553**

The 2020-2021 Recommended Final Budget staffing recommendations include the addition of 15 new positions and the deletion of one vacant position for a net increase to the allocation count of 14 positions. Recommended changes to the position allocation are described briefly below by Board priority area.

Supporting Strong and Safe Neighborhoods

Sheriff – The Final Budget includes a recommendation to add nine new positions: one Captain in Detention to oversee all Detention Administration duties; one Manager IV in Operations to perform management oversight over the County Security and Fusion Center programs; one Deputy Sheriff I/II in Contract Cities to perform Community Resource Deputy duties in the City of Riverbank; one Deputy Sheriff I/II in Operations as a Detective in the FBI's Joint Terrorism Taskforce (JTTF); two Crime Analyst in Operations to perform additional crime analysis work in Gun Violence Reduction and National Integrated Ballistic Information Network (NIBIN) areas as well as terrorism and cybercrime areas; one Staff Services Coordinator in Office of Emergency-Fire Warden to perform emergency management functions at OES; one Staff Services Analyst in Administration to perform all social media and public relation functions for the Sheriff Department; and one Supervising Legal Clerk I/II in Detention to better allocate supervision and allow for coverage of the graveyard shift.

Supporting Community Health

Aging and Veterans Services – The Final Budget includes a recommendation to add one new Staff Services Technician position to support the senior meals program and supervise program's contract staff. This is a key position that will provide stability and continuity of service to the senior meals program, as well as ensuring compliance with federal and state reporting requirements.

Health Services Agency – The Final Budget includes recommendations to add a new Manager II position in Public Health to increase support for Women, Infants and Children (WIC) staff, outreach efforts and increase chronic disease programming including applying for grants and implementing a racial equity plan. Additionally, there is a recommendation to delete one vacant Staff Services Coordinator position in Public Health as the position is no longer needed. As a result, there is no change to the Department position allocation count.

Healthy Economy

Workforce Development – The Final Budget includes a recommendation to add one new Assistant Director position to provide oversight of department operations. Responsibilities will include Information Technology, Client Services, Business Services, Contracts and Planning and act as the Department Head backup.

Delivering Efficient Public Services

County Counsel – The Final Budget includes a recommendation to add one new Confidential Assistant III position to support Deputy County Counsels with their caseload and provide office administration. The Department had previously added two new Deputy County Counsel positions for a total of twelve due to the demand for legal services. Additional administrative support is needed to provide clerical assistance to the increased number of allocated Deputy County Counsels.

It is also recommended for the Stanislaus Animal Services Agency, a Joint Powers Agreement Department, to add a new Animal Care Specialist III and a new County Veterinarian to support Hospital Services to achieve baseline numbers to accommodate the surgical needs of the shelter.

The following table provides a summary view of the staffing recommendations by department affecting the allocated position count.

Department	Add New Position	Delete Position	Total
Animal Services Agency	2		2
Aging and Veterans Services	1		1
County Counsel	1		1
Health Services Agency	1	-1	0
Sheriff	9		9
Workforce Development	1		1
Grand Total	**15**	**-1**	**14**

Total authorized positions include 115 positions administered though the County's classification and payroll system and allocated to external organizations, comprised of 59 positions at Stanislaus Regional 911, a total of 35 positions in Stanislaus Animal Services Agency, 16 positions in Stanislaus County Employees' Retirement Association (StanCERA), three positions at the Local Agency Formation Commission (LAFCO), and two positions at the Stanislaus Law Library.

The 2020-2021 Recommended Final Budget also includes technical changes that do not affect the position allocation count and include: reclassifying 13 positions, conducting classification studies for 15 positions, block-budgeting ten positions, and transferring 60 positions between budget units or departments. The 2020-2021 Final Budget also recommends adding four new classifications as follows:

- Senior Nurse Manager in the Health Services Agency to oversee a large, complex clinic or multiple Public Health programs requiring the manager to be a Registered Nurse/Public Health Nurse (RN/PHN). This classification will be considered unclassified Management for labor relation purposes and the annual salary band for this new classification will be from $89,419.20 to $134,139.20;

- Nurse Manager classifications in the Health Services Agency to oversee a smaller clinic, assist in management of a large, complex clinic, or manage a large Public Health program requiring the manager to be an RN/PHN. This classification will be considered unclassified Management for labor relation purposes and the annual salary band for this new classification will be from $81,078.40 to $121,638.40;

- Chief Physical/Occupational Therapist in the Health Services Agency to oversee the California Children's, Medical Therapy Unit. This new classification will be considered unclassified Management for labor relation purposes and the annual salary band for this new classification will be from $82,950 to $124,425;

- Environmental Resources Aide in the Department of Environmental Resources to ensure the correct position specifications are used to recruit and meet the needs of the department. The Environmental Resource Aide classification will be established with the same hourly rate as the Park Aide classification, $13.39 – $16.28, AFSCME, SCEA, Bargaining Unit 9.

These technical adjustments are broken down by department in the following table.

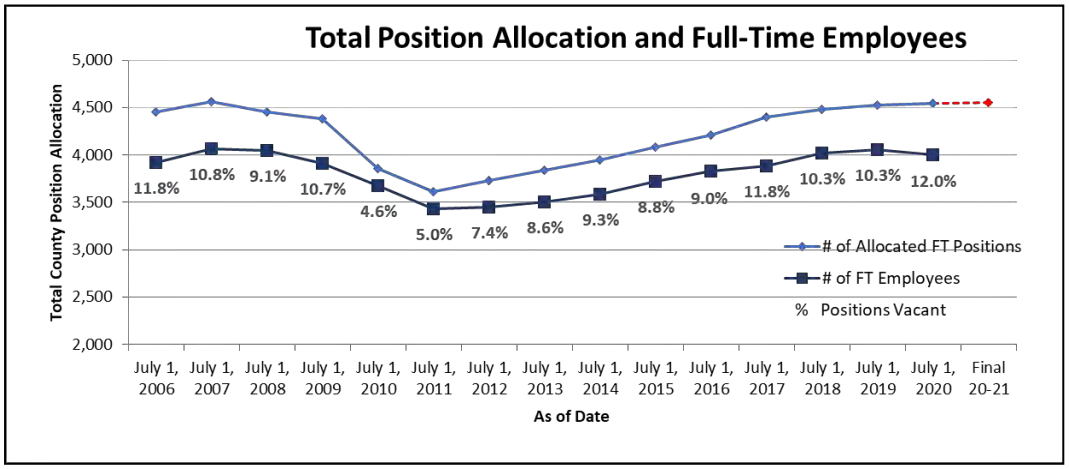
Department	Reclassify Upward/ Downward	Classification Study	Add New Classification	Block-Budget	Transfer In	Transfer Out
Aging and Veterans Services		2				
Agricultural Commissioner		4				
Behavioral Health And Recovery Services					7	7
Chief Executive Office		1			20	45
Community Services Agency				10		
General Services Agency					8	
Environmental Resources	4		1		1	1
Health Services Agency	8	1	3			
Informational Technology Central					4	
Library						4
Public Defender		1				
Sheriff	1	6			20	3
Grand Total	**13**	**15**	**4**	**10**	**60**	**60**

It is also recommended to delete all of the County's unfunded positions in the 2020-2021 Final Budget (Attachment 4).

Staffing Attachments 3 and 4 reflect the recommended changes to authorized positions included in the 2020-2021 Recommended Final Budget. It is recommended that the Salary and Position Allocation Resolution be amended to reflect these changes effective the first full pay period on or after September 26, 2020, unless otherwise noted.

Since the economic downturn in 2011, the position allocation has gradually increased by 946 positions, or approximately 26%, from 3,607 to 4,553 in the 2020-2021/2021-2022 Recommended Final Budget. The County is still operating at 50 positions below the staffing high point of 4,603 in Fiscal Year 2007-2008.

The following chart illustrates the total number of full-time allocated positions, the number of full-time employees, and the current vacancy rate:



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ATTACHMENT(S):

1. Chief Executive Officer Budget Message
2. 2020-2021 Recommended Final Budget
3. 2020-2021 Final Budget Staffing Recommendations
4. 2020-2021 Final Budget Unfunded Positions
5. 2020-2021 Final Budget Contracts over $200,000
6. 2020-2021 Final Budget Contracts between $100,000 - $200,000
7. 2020-2021 Final Budget Department Requests Not Recommended
8. Appropriations Limit Worksheet for Fiscal Year Ended June 30, 2021
9. Proceeds of Tax Calculation for Fiscal Year 2020-2021

Budget Message from the Chief Executive Officer

"Life is like riding a bicycle. To keep your balance, you must keep moving."
-- Albert Einstein

I will always remember March 4, 2020 as a very special day in Stanislaus County. On this day, we dedicated a new children's library at the Community Services Facility. Having elected officials reading Dr. Seuss wasn't the main attraction for me (thank you Sheriff Dirkse and Supervisor Chiesa); for me it was the children who joined us that morning with a display of purpose and hope that would fuel a new vision and mission for Stanislaus County in 2020.

While prevention has been a cornerstone of our value system for many years, we identified the beginning of this new decade as our strategic launch pad to align and pivot all of our collective energy to invest in the future of our community. Our vision for the future came to life that day as children of different backgrounds and ages walked out of our County building holding books of all shapes and sizes. These weren't just any books; they were inspirations for dreams and tools to equip the future leaders of our community, our children.

While our plans went well beyond book donations in County buildings, this event was the most direct way to display our vision, mission and focus for the future. Just two weeks removed from this exciting day in Stanislaus County, our community was thrust into the uncertainty of a global pandemic that would remind us all that there is only one thing certain in our lives, change.

I bring you this message at a time like no other in our County's history. Over the course of the past several months we have ridden a virtual roller coaster working to address the myriad of challenges brought to us through the COVID-19 pandemic. To say that the process has impacted us all would be an extreme understatement as to the effects we have felt, professionally and personally.

While I wish this budget message was focused on all of our plans for future investment, I must acknowledge that our response to the COVID-19 pandemic will ultimately define this time in our community and organization. Our responsibility as County employees is to serve the public as disaster workers during a local emergency, taking on a variety of roles and responsibilities in addition to those services we already provide in a "normal" world. Since March, we have redirected hundreds of employees into different assignments to support our emergency response. You can stop by the County COVID-19 testing location in Salida on any given day and see this effort in action as Library employees have been redirected to support the testing process. As well, Revenue Recovery employees and others have implemented a pop-up call center in coordination with the United Way and 211 to respond to questions and calls for service from our community. I am very proud of the flexibility and leadership our department heads and employees have demonstrated throughout this process.

The emergency response is ongoing and requires a tremendous amount of staff resources, placing significant demands on our time and energy. This coupled with the effects unique to a pandemic, self-isolation, quarantine, and caring for family members who are either at risk or home due to school closures, has put a strain on each and every one of our County departments, their employees, and families. This paradox, needing more resources at a time when they are most scarce, has led me to reflect on the concept of balance. Defined as a state of equilibrium wherein there is equal distribution of weight or amount, balance is often referred to when quantifying overall

satisfaction between time spent on work and life activities. This state of equilibrium is hard to achieve throughout life, but finding balance amidst a global pandemic seems especially daunting. How do we possibly meet the competing demands from our community, home, and work when everything is different and changing, continually shifting underfoot and knocking us off balance?

Our County reached what I refer to as a "peak stress moment" recently when local wildfires added to our emergency response concerns at the same time as over 100,000 school children were starting a new school year different than ever before. Our community was still struggling to manage under the ongoing challenges of COVID-19 and was faced with additional worry for those affected by this newest shift in circumstances. Simultaneously, we experienced one of our summer heat waves that was exacerbated by the thick smoke enveloping our entire County. *You could really feel the strain and see the despair.*

It is with this backdrop that we are challenged to perform at the highest levels of our careers in public service. We have many learning lessons over the last several months, and perhaps my greatest lesson has been the need to *step back in order to step forward*. Our instinct to react under pressure and maximize our responsiveness can breed inefficiency and confusion in a time when focus and clarity are most needed. We must be very intentional in how we process and react to a rapidly changing environment. We need to acknowledge when our pursuit of *perfection* interferes with *progress*. As Einstein put it, we need to keep moving forward to find our balance.

The recommended budget before you does not reflect the collective vision of our County leadership team prior to March 2020. This budget was intended to bring forward strategic investments in our future, while recognizing the outcomes and adjusting expectations for our existing programs and services. While we attempt to maintain as much of that vision as possible, we must acknowledge our changed circumstance and the need to strike a new balance to support our community priorities.

There are noticeable differences in our process and recommendations for this budget cycle. We started with a rollover budget using the Legal Budget inclusive of the 2019-2020 Midyear Financial Report adjustments approved by the Board of Supervisors in March 2020 and reduced by one-time prior year funding in 2019-2020 to initiate operations for Fiscal Year 2020-2021. We decided to let go of the newly incorporated performance outcomes component of the Final Budget, deferring its presentation to coincide with the First Quarter Financial Report, typically a light-lift portion of the budget cycle. Still, preparing a two-year budget based on ever-changing information regarding Coronavirus Aid, Relief, and Economic Security (CARES) Act Coronavirus Relief Fund (CRF) funding, sales tax and Realignment revenue, and pandemic response activities has been very challenging and will likely result in more adjustments in the First Quarter Financial Report than usual.

While we have maintained some semblance of balance by letting go of that which we could safely defer, we continue to retain those values that drive and inform our organization. Developed under the following Board of Supervisors' priority areas, the 2020-2021/2021-2022 Final Budget was produced to meet the goals and objectives of our County departments:

Supporting strong and safe neighborhoods for individuals and families to thrive;
Supporting community health including physical, mental, emotional, and spiritual health;
Developing a healthy economy, building upon our strong agricultural foundation;
Promoting first-rate learning opportunities for all residents in support of community and individual prosperity; and
Delivering efficient public services and community infrastructure to benefit our residents and businesses.

I am grateful to the strong leadership and vison for excellence provided by the Stanislaus County Board of Supervisors. All five of the Board members have contributed advice, direction, support and actively participated in the organization's response to the COVID-19 pandemic. I want to note with deep sadness the recent passing of Supervisor Tom Berryhill on August 29, 2020. Supervisor Berryhill was a dedicated public servant, having served twelve years in the State legislature before being elected to the District 4 Board of Supervisors' seat in November 2018. During his tenure with the County, Supervisor Berryhill participated on the Capital Facilities, City-County 10th Street Place JPA Commission, Commission on Aging, Solid Waste-to-Energy Executive Committee and Financing Agency, Stanislaus County Workforce Development Board, and the Tuolumne River Regional Park Committee. He has left us a legacy of great heart and passion to serve the community that will continue to inform our team approach to the work of the County.

As always, I take great pride in the work performed by our County departments and staff, but this year their collective efforts are even more poignant. In the midst of an ongoing pandemic, social unrest, local wildfires, intense summer heat, poor air quality, remote learning, and many, many other personal challenges affecting each and every one of us, staff have again produced a quality operational plan, thoughtfully constructed and carefully analyzed. We have taken a step back and completely retooled our process and strategies so we can now step forward. I couldn't be prouder of their work and happily present to you the 2020-2021/2021-2022 Final Budget.

Budget Overview

The recommended Final Budget totals $1,526,371,987 and represents a 9.1% increase over the 2019-2020 Adopted Final Budget. The $127.1 million increase is largely attributed to adjustments in departments within the *Supporting Community Health*, *Delivering Efficient Public Services*, *Supporting Strong and Safe Neighborhoods*, and *Delivering Community Infrastructure* priority areas.

- *Supporting Community Health* budgets have increased appropriations by $73.6 million, or 11%, incorporating the newly installed Housing and Homeless Services division in Community Services Agency, accommodating program costs for treatment in Behavioral Health and Recovery Services, and adding CARES Act funded activities in Health Services Agency and Aging and Veterans Services, including the provision of COVID-19 testing, contact tracing, and senior meals services.
- *Delivering Efficient Public Services* budgets increased by an aggregate $25.3 million, or 10.1%, largely attributed to additional General Fund Contributions to departments, including one-time revenue stabilization funding to address shortfalls in Realignment revenue, and increased costs in Information Technology Central in support of a sustainable remote work platform to reduce cybersecurity risks.
- *Supporting Strong and Safe Neighborhoods* budgets have increased appropriations by $15.2 million, or 5.5%, largely due to increases in the Sheriff's Department, including support for a Detention Administration division and the addition of several new positions.
- *Delivering Community Infrastructure* budgets increased by an aggregate $12.6 million, or 7.5%, largely due to the implementation of 17 new Road and Bridge projects in Public Works in Fiscal Year 2020-2021.

The Final Budget is funded by $1,402,346,195 in estimated revenue, an increase of 5.1% over the 2019-2020 Adopted Final Budget. The budget relies on the use of $124,025,792 in fund balance and retained earnings, nearly double that identified in the previous year's budget. This is largely attributed to the use of one-time reserves in special revenue departments and the General Fund to cover shortfalls associated with impacts to sales tax and Realignment revenue, a direct result of the economic effects of COVID-19. This balancing strategy represents a strategic spend-down of reserves that were established in prior fiscal years to benefit the organization in periods of economic decline.

Discretionary Revenue is projected at $233,605,000, a decrease of 0.3% from that projected in the 2019-2020 Adopted Final Budget. The decrease is largely attributed to reduced estimates for sales and use taxes, fines and penalties, and interest due to the COVID-19 pandemic, which is offset by increases in property tax revenue. Property tax revenue is projected to increase by 4.9% reflecting the increase in assessed values for Fiscal Year 2021-2021.

Final Budget includes staffing recommendations with a net increase of 14 positions, including the addition of 15 new positions and the deletion of one vacant position. The majority of the positions added are in the Sheriff's Department, with minor increases to the allocation in Stanislaus Animal Services Agency, Aging and Veterans Services, County Counsel, Health Services Agency, and Workforce Development. Upon adoption, the 2020-2021/2021-2022 Final Budget will bring the new County allocation to 4,553 positions.

The Final Budget is balanced relying on well-established budget strategies and objectives:

- Annual budget analysis is completed with attention to the multi-year, long-range model.
- Budget priorities are focused on maintaining existing service levels with targeted spending used to support additional positions, largely in the area of public safety, one-time equipment and technology upgrades, and continued support for Focus on Prevention.
- The use of fund balance in the General Fund is targeted to assignments that were established as a result of one-time funds in prior years, such as those for deferred maintenance, anticipated projects in response to the Americans with Disabilities Act (ADA) improvements, and revenue stabilization.
- New in this budget cycle is the significant use of General Fund balance required beyond the State Realignment Backfill to sustain mandated match requirements and critical safety net services in mental health and social services programs. This need represents an exposure through Fiscal Year 2020-2021, and potentially thereafter, pending the actual growth trend in sales tax and Realignment revenue along with the demand for safety net services such as child welfare, foster care, In-Home Supportive Services (IHSS), conservatorships, and placements in Institutions for Mental Disease (IMDs).

Highlights of Funded Service Levels

The development of the 2020-2021/2021-2022 Final Budget included a conservative approach to increases, limiting expansion to those services most critical to the organization and community. The following highlights identify that balanced approach by Board priority area.

Public safety has always been a high priority for the County and departments *Supporting Strong and Safe Neighborhoods* are critical to the comfort and overall well-being of our citizens. The local response to COVID-19 has impacted this priority area and the Final Budget includes resources to address changing needs. Impacts to inmate population levels in adult detention facilities have increased the complexity of service delivery and prompted the implementation of a Detention Administration division within the Sheriff's Department. Nine positions are recommended, including lead and support positions for the Department's crime analysis-based intelligence processing Fusion Center, allowing for more efficient deployment of resources in response to various types of crime.

Many departments *Supporting Community Health* have served at the forefront of the COVID-19 pandemic response, requiring expansion in the provision of existing services to meet local needs in Public Health directives, senior meal service delivery, care and shelter, and mental health treatment, while maintaining critical core safety net programs. Adjustments included in the Final Budget will allow for the continued timely provision of essential COVID-19 testing and contact tracing functions through the Public Health division of the Health Services Agency and senior meals from the Area Agency on Aging division of Aging and Veterans Services, funded by CARES Act

funding directly allocated to the departments. Additionally, appropriations in the Community Services Agency will support programs directed towards those most in need of assistance, including those at-risk populations most affected by COVID-19.

Departments within the priorities *Developing a Healthy Economy* and *Promoting First-Rate Learning* continue to move forward with critical projects to benefit the community, as supported in the Final Budget. Ongoing development of the Crows Landing Industrial Business Park (CLIBP) is focused on "creating jobs where people live." Two facility improvements are currently underway for the Library, with the Turlock Library Expansion stretching to accommodate additional needs in this growing community and the relocation of the Empire Library to be nearer schools and a community park.

Departments *Delivering Efficient Public Services* provide core services to the community and County departments. The Final Budget includes the reorganization of several components of this priority to better serve internal and external customers. The Chief Executive Office will align traditional human resource functions with benefits programs previously housed in the Risk Management division into a new holistic Human Relations division. Similarly, Capital Projects will be enveloped within the General Services Agency to provide comprehensive facility maintenance and development under one department.

Ongoing infrastructure maintenance and service needs for the community are provided through departments *Delivering Community Infrastructure*. The Final Budget supports 94 active and 17 new projects in Public Works related to road improvements funded by Measure L, Senate Bill 1, and Public Facilities Fees. Additional projects in Parks and Recreation include the renovation of Bonita, Oregon, and Burbank-Paradise parks.

Financial Factors and Budget Policies

Development of and improvements to the two-year budget model are ongoing and have been adapted to accommodate impacts related to the COVID-19 pandemic. The process relies on a core foundation, including the collaboration of County budget managers through the Budget Leadership Forum; the zero-base budget process for all General Fund departments at the beginning of each two-year period, including a second-year base projection in the 2020-2021/2021-2022 Fiscal Year cycle; use of a department-specific long-range modeling tool; enhancement on the reporting of financial and performance actuals in budget documents; workshops and trainings on budget systems and processes; and a holistic approach to budget narratives and presentation. This comprehensive and analytically-based approach provides confidence in developing and producing a two-year operational plan.

The beginning of this two-year fiscal period was adapted to utilize a rollover budget during the Proposed Budget portion of the cycle. This Final Budget will replace rather than adjust that holdover budget, establishing the true beginning of this two-year process. Departments will have the opportunity to adjust Fiscal Year 2020-2021 revenue and appropriations through quarterly reports to the Board of Supervisors, with a significant review performed at midyear. Proposed Budget 2021-2022 will include updates to the base budget established in Year One, followed by fine-tuning throughout the year via quarterly reports, just as in Year One.

The County has several long-standing policies that serve to maintain the financial stability, integrity, and sustainability of County operations. These policies are included in the annual budget document to provide context for budget recommendations and support for Board of Supervisors' financial decisions. Some of the policies unique to the two-year design have been adapted for this Year One of the 2020-2021/2021-2022 budget cycle.

- Performance Visioning Carryover Savings (PVCS) was developed as a means for General Fund departments to carry forward any savings realized in Year One into Year Two to assist in meeting departmental two-

year goals and objectives. Fiscal Year 2020-2021 represents Year One of the current two-year cycle and does not include any carryover savings from the previous cycle. Additionally, carryover into Budget Year 2021-2022 is not automatic and is dependent upon a positive economic outlook in the 2020-2021 Midyear Financial Report.

- Removed in the previous two-year cycle, the 5% vacancy rate factor was re-applied during the zero-base budget process in preparation for the 2020-2021/2021-2022 Final Budget. The reinstatement was prompted by a conservative approach to the economic impacts associated with the COVID-19 pandemic. Departments are expected to operationalize to the 5% vacancy standard.

The 2020-2021 California May Revision was released on May 14, 2020, and included additional CARES Act CRF as pass-through funding to counties and Realignment Backfill to mitigate some of the losses realized in Realignment revenue receipts for Fiscal Year 2019-2020. This funding is intended to support essential services in public health, public safety, and social services and requires County certification as to its use and compliance with Governor directives associated with COVID-19. Cuts in the State Budget affected Child Support Services, removing the recent boost to ongoing funding, reverting to the previous flat-funded level of Fiscal Year 2018-2019.

Impacts from COVID-19 are ongoing, leading to challenges in projecting economic effects in the development of the long-range model. Discretionary Revenue projections include a slight decrease in Fiscal Year 2020-2021, with growth estimated at between 2.6% and 3.3% over the next four years. Department revenue is projected to decline by approximately 2.4% in Budget Year 2021-2022, with 1% increases estimated in future budget years. Overall expenditures increase by 1.3% in Budget Year 2021-2022 and then by 2% annually thereafter based on anticipated growth trends.

Challenges and Opportunities

Challenges and opportunities unique to individual County departments are included in each department segment of the budget document. However, some challenges span multiple departments and/or are significant to the County at large. The following are challenges and opportunities being monitored for Fiscal Year 2020-2021.

- The County organization provides a variety of services to the community. Maintaining these core functions and safety-net programs while leading the community in the response to the COVID-19 pandemic has strained County resources. The County has benefited from Federal and State economic support including a CARES Act CRF allocation of $96.1 million and State pass-through funding of $12.8 million to provide a temporary one-time benefit to the organization; these funds must be spent by December 30, 2020. In recognition of the economic impacts from COVID-19, which have largely affected sales tax revenue, the State of California has provided Realignment Backfill funding of $9.1 million, an unprecedented level of support from the State to assist counties in meeting local safety net program needs and match requirements. Benefiting programs are in the areas of health, mental health, and social services, including Foster Care and In-Home Supportive Services, as well as public safety Realignment. While significant, the Realignment Backfill funds represent just 36.5% of the shortfall impact to departments, which is estimated at $24.9 million. Frequent reports on the COVID-19 response will be expanded to provide more information on Federal and State emergency fund spending in accordance with Board of Supervisors' priorities and quarterly financial reports will address the ongoing economic impacts of COVID-19 that are currently unknown.
- Balancing community services and traditional County business while effectively responding to COVID-19 will continue to challenge the organization in operations. Emergency response functions will be more expansive and necessary over a longer duration than any previous disaster faced by the County. Ongoing Human Relations support for employees will be critical, including support for remote work and

telecommute options, all while meeting disaster worker responsibilities. County staff are committed to this effort which is directly connected to the quality of life in the community.

- The Final Budget for 2020-2021/2021-2022 has identified structural deficits in several departments, meaning the ongoing revenues are not sufficient to sustain all current program operations and services without other sources of revenue and/or other adjustments being factored. Three departments in particular, Behavioral Health and Recovery Services, Child Support Services, and the Library will monitor their respective revenues and analyze options for external revenue support to develop recommendations for any needed adjustments to the Year Two Spending Plan prior to the 2021-2022 Proposed Budget.
- Homelessness affects the safety and health of the community, requiring thoughtful, collaborative planning for solutions that often include assistance for those in dire need of physical and behavioral health services. The Community Assessment, Response, and Engagement (CARE) service model continues to provide the means for a multi-disciplinary approach to this growing issue which has become even more important during the pandemic. A plan to expand the CARE model has been delayed due to the COVID-19 response but will remain a goal and significant focus for the community's efforts in response to homelessness in the years to come. The implementation of the Access Center and Emergency Shelter (ACES) in downtown Modesto provided an additional 182 shelter beds, which along with non-congregate shelter options funded by the State for COVID-19 impacted individuals, has added to the continuum of housing options and critical services to those in need.
- Many County departments have struggled to recruit and retain quality staff, especially for high-level, professional positions, providing challenges in providing thoughtful succession planning and seamless transition upon employee retirements. Further, the increased, time-specific needs required to address the emergency response has strained existing staff resources, which are reliant on the use of extra-help, retirees, overtime, and contracted support to meet the ever-changing demands of COVID-19. The Chief Executive Office Human Relations (CEO-HR) division is working to expand training opportunities, increase accessibility to valuable staffing resources, and improve recruitment and retention activities to address these issues.
- The County's aging facilities and infrastructure require significant investment in annual repairs and maintenance, including those for ADA compliance, the need for demolition and/or remediation of old buildings and County sites, and ongoing capital improvement planning. This exposure is continually evolving and is factored into updates to the County's long-range financial model. Prudent debt service and planning is critical in supporting the organization in building and/or maintaining capital assets designed to best address customer and staff needs well into the future.
- The safety and security of government facilities and functions is an ongoing concern and focus of the Chief Executive Office, Sheriff's Department, and local law enforcement agencies. Cyber security is also a critical component in addressing the needs of the organization and the integrity of its records and confidential information. Information technology standardization will enhance the organization's capacity to withstand external risks. Additional resources have been designated to address this growing threat.

Looking Ahead

This Final Budget document serves as our two-year operational plan for Fiscal Year 2020-2021/2021-2022. It encompasses the thoughtful planning of our departments in a challenging time of competing demands on limited resources to address the critical needs of our community today and into the future. We continue to stretch our resources within a conservative framework to deliver quality services efficiently and effectively while continuing our emergency response function across the County.

The extremely dedicated Countywide team has stepped up to meet the demands of the longest emergency response our County has faced with strength, perseverance, integrity, and compassion. I could not be prouder of the efforts extended by our County staff throughout the pre-eminent COVID-19 pandemic and other overlapping

emergencies experienced over these past several months. I know that the work has been grueling and extremely challenging as staff have had to balance their focus, time, and energy between work and home; I cannot thank our employees enough for all that they do.

As we move further into Fiscal Year 2020-2021, we must find balance in whatever large and small ways we can. Our County organization will continue to move forward, working together to meet the challenges ahead using lessons learned from the past. We will continue to meet the needs that arise throughout our community, providing both the standard services we are known for along with those unique to the emergency response with professionalism, confidence, and compassion. We will take all that we have learned and repurpose ourselves with greater strength and vision for the future. For that is simply what we do!

Respectfully,

Jody L. Hayes
Chief Executive Officer

Recommended Final Budget
Budget Year 2020-2021/2021-2022
Stanislaus County, California

Board of Supervisors: Kristin Olsen - Chairwoman, Vito Chiesa, Terry Withrow, Tom Berryhill, Jim DeMartini
Submitted by Jody Hayes, Chief Executive Officer

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

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For the Biennium Beginning

July 1, 2018

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Stanislaus County, California, for its Biennial Budget for the biennium beginning July 1, 2018.

GFOA established the Distinguished Budget Presentation Awards Program (Budget Awards Program) in 1984 to encourage and assist state and local governments to prepare budget documents of the very highest quality that reflect both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's best practices on budgeting and then to recognize individual governments that succeed in achieving that goal.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communication device.

The award is valid for a period of two years only and is the sixteenth in the history of Stanislaus County. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Front cover picture: Virginia Corridor Trailway, Modesto, California

Table of Contents

Table of Contents 3

Acknowledgements 15

Board of Supervisors
- Board of Supervisors 17
- Supervisorial District Map 18
- County Organizational Chart 19
- Vision Mission Values Priorities 20
- Summary of Board Priorities and Goals 21
- Budget Message from the Chief Executive Officer 22
- Community Profile 30

Community Partnerships
- Effective Partnerships 40
- First 5 Stanislaus 43
- Local Agency Formation Commission 44
- StanCERA 45
- Stanislaus Animal Services Agency 46
- Stanislaus County Law Library 47
- Stanislaus Regional 911 48

Executive Summary
- Introduction 49
- Recommended Final Budget by Fund Type 49
- Recommended Final Budget by Priority 52
- Staffing Levels 53
- Ongoing Challenges and Opportunities 54
- Conclusion 56
- Next Steps 56

Financial Policies and Schedules
- Budget Process and Financial Policies 57
- Budget Amendment Process 55
- Stanislaus County Two-Year Budget Cycle 59
- County Budget Process Chart 60
- Capital Assets 62
- Investment and Cash Management 62
- Appropriations for Contingencies Policy 63
- Appropriations Transfer Policy 63
- Fund Balance Policy 64
- General Fund Contribution Policy 64
- No Backfill Policy 64
- Realignment Revenue Policy 65
- Retirement – Unfunded Liability 65
- Use of One-Time Funds Policy 66

Financial Overview of Appropriations by Department 2020-2021 67
Financial Overview of Appropriations by Department 2021-2022 68
Financial Overview by Priority 2020-2021 69
Financial Overview by Priority 2020-2022 70
Financial Overview by Fund 2020-2021 71
Financial Overview by fund 2021-2022 72
Net County Cost Schedule 2020-2021 73
Net County Cost Schedule 2021-2022 77
Fund Balance Report – 2020-2021 81
Fund Balance Report – 2021-2022 84
General Fund – Classification of Fund Balance 88
Discretionary Revenue 91
Distribution of Discretionary Revenue 93
Sources of Discretionary Revenue 94
Discretionary Revenue Summary 99
Other Major Revenue Sources (Non-Discretionary Revenue) 100
Debt Service 103
Debt Limits 104
General Fund Long-Range Summary 105
Long-Range Funding Assumptions 106
Four-Year Budget Summary and Spending Plan 109
Capital Improvement Plan 113
What is a Schedule 9? 115

Supporting Strong and Safe Neighborhoods

Community-Wide Indicators 116
Priority Introduction, Highlights, Appropriations and Trends 118
Pie Chart of Recommended Appropriations by Department 120
Graph of Five-Year Comparison of Budget Appropriations 120
Summary of Budget Appropriations 121

County Capital Projects

Department Services and Programs 123
Board of Supervisors Priority Area 123
Annual Report on Results: Fiscal Year 2019-2020 124
Department Summary 125
2020-2021 Final Budget 125
2021-2022 Spending Plan 126
Key Challenges and Opportunities 126
Budgets Contained within the Department 127
Legal Budget Unit Schedules 127

County Operations

Department Services and Programs 129
Board of Supervisors Priority Area 130
Annual Report on Results: Fiscal Year 2019-2020 130
Department Summary 132

2020-2021 Final Budget 132
2021-2022 Spending Plan 133
Key Challenges and Opportunities 133
Budgets Contained within the Department 133
Legal Budget Unit Schedules 134

District Attorney
Organizational Chart 137
Department Services and Programs 138
Board of Supervisors Priority Area 139
Annual Report on Results: Fiscal Year 2019-2020 139
Department Summary 144
2020-2021 Final Budget 145
Five-Year Historical Trends 146
2021-2022 Spending Plan 146
Key Challenges and Opportunities 147
Budgets Contained within the Department 149
Legal Budget Unit Schedules 150

Grand Jury
Department Services and Programs 156
Board of Supervisors Priority Area 156
Annual Report on Results: Fiscal Year 2019-2020 157
Department Summary 157
2020-2021 Final Budget 158
Five-Year Historical Trends 158
2021-2022 Spending Plan 158
Budget Contained within the Department 159

Integrated Criminal Justice Information System
Department Services and Programs 160
Board of Supervisors Priority Area 160
Annual Report on Results: Fiscal Year 2019-2020 160
Department Summary 161
2020-2021 Final Budget 162
Five-Year Historical Trends 162
2021-2022 Spending Plan 162
Key Challenges and Opportunities 163
Budget Contained within the Department 163

Probation
Organizational Chart 164
Department Services and Programs 165
Board of Supervisors Priority Area 166
Annual Report on Results: Fiscal Year 2019-2020 166
Department Summary 170
2020-2021 Final Budget 170
Five-Year Historical Trends 172

2021-2022 Spending Plan 172
Key Challenges and Opportunities 173
Budgets Contained within the Department 174
Legal Budget Unit Schedules 175

Public Defender
Organizational Chart 180
Department Services and Programs 181
Board of Supervisors Priority Area 182
Annual Report on Results: Fiscal Year 2019-2020 182
Department Summary 183
2020-2021 Final Budget 183
Five-Year Historical Trends 184
2021-2022 Spending Plan 185
Key Challenges and Opportunities 185
Budgets Contained within the Department 185
Legal Budget Unit Schedules 187

Sheriff
Organizational Chart 188
Department Services and Programs 189
Board of Supervisors Priority Area 190
Annual Report on Results: Fiscal Year 2019-2020 190
Department Summary 199
2020-2021 Final Budget 199
Five-Year Historical Trends 203
2021-2022 Spending Plan 203
Key Challenges and Opportunities 205
Budgets Contained within the Department 206
Legal Budget Unit Schedules 208

Supporting Community Health

Community-Wide Indicators 218
Priority Introduction, Highlights, Appropriations and Trends 220
Pie Chart of Recommended Appropriations by Department 222
Graph of Five-Year Comparison of Budget Appropriations 222
Summary of Budget Appropriations 223

Aging and Veterans Services
Organizational Chart 224
Department Services and Programs 225
Board of Supervisors Priority Area 227
Annual Report on Results: Fiscal Year 2019-2020 227
Department Summary 228
2020-2021 Final Budget 228
Five-Year Historical Trends 230
2021-2022 Spending Plan 230
Key Challenges and Opportunities 231

Budgets Contained within the Department 231
Legal Budget Unit Schedules 231

Behavioral Health and Recovery Services
Organizational Chart 233
Department Services and Programs 234
Board of Supervisors Priority Area 235
Annual Report on Results: Fiscal Year 2019-2020 235
Department Summary 239
2020-2021 Final Budget 239
Five-Year Historical Trends 241
2021-2022 Spending Plan 242
Key Challenges and Opportunities 243
Budgets Contained within the Department 244
Legal Budget Unit Schedules 246

Child Support Services
Organizational Chart 249
Department Services and Programs 250
Board of Supervisors Priority Area 251
Annual Report on Results: Fiscal Year 2019-2020 251
Department Summary 252
2020-2021 Final Budget 252
Five-Year Historical Trends 253
2021-2022 Spending Plan 253
Key Challenges and Opportunities 254
Budget Contained within the Department 254

Community Services Agency
Organizational Chart 255
Department Services and Programs 255
Board of Supervisors Priority Area 258
Annual Report on Results: Fiscal Year 2019-2020 258
Department Summary 262
2020-2021 Final Budget 262
Five-Year Historical Trends 265
2021-2022 Spending Plan 265
Key Challenges and Opportunities 267
Budgets Contained within the Department 268
Legal Budget Unit Schedules 269

Health Services Agency
Organizational Chart 275
Department Services and Programs 276
Board of Supervisors Priority Area 277
Annual Report on Results: Fiscal Year 2019-2020 278
Department Summary 281
2020-2021 Final Budget 282

Five-Year Historical Trends 284
2021-2022 Spending Plan 284
Key Challenges and Opportunities 285
Budgets Contained within the Department 286
Legal Budget Unit Schedules 287

Developing a Healthy Economy

Community-Wide Indicators 291
Priority Introduction, Highlights, Appropriations and Trends 291
Pie Chart of Recommended Appropriations by Department 295
Graph of Five-Year Comparison of Budget Appropriations 295
Summary of Budget Appropriations 296

Agricultural Commissioner

Organizational Chart 297
Department Services and Programs 298
Board of Supervisors Priority Area 299
Annual Report on Results: Fiscal Year 2019-2020 299
Department Summary 300
2020-2021 Final Budget 300
Five-Year Historical Trends 302
2021-2022 Spending Plan 302
Key Challenges and Opportunities 303
Budget Contained within the Department 303

Economic Development Bank

Department Services and Programs 304
Board of Supervisors Priority Area 304
Annual Report on Results: Fiscal Year 2019-2020 305
Department Summary 306
2020-2021 Final Budget 306
2021-2022 Spending Plan 307
Budget Contained within the Department 307

University of California Cooperative Extension

Organizational Chart 308
Department Services and Programs 309
Board of Supervisors Priority Area 310
Annual Report on Results: Fiscal Year 2019-2020 310
Department Summary 311
2020-2021 Final Budget 311
Five-Year Historical Trends 312
2021-2022 Spending Plan 312
Key Challenges and Opportunities 313
Budgets Contained within the Department 313
Legal Budget Unit Schedules 314

Workforce Development
Organizational Chart 315
Department Services and Programs 316
Board of Supervisors Priority Area 317
Annual Report on Results: Fiscal Year 2019-2020 317
Department Summary 318
2020-2021 Final Budget 319
Five-Year Historical Trends 320
2021-2022 Spending Plan 320
Key Challenges and Opportunities 320
Budgets Contained within the Department 321
Legal Budget Unit Schedules 322

Promoting First-Rate Learning

Community-Wide Indicators 323
Priority Introduction, Highlights, Appropriations and Trends 325
Pie Chart of Recommended Appropriations by Department 327
Graph of Five-Year Comparison of Appropriations 327
Summary of Budget Appropriations 328

Library
Organizational Chart 329
Department Services and Programs 330
Board of Supervisors Priority Area 331
Annual Report on Results: Fiscal Year 2019-2020 331
Department Summary 332
2020-2021 Final Budget 332
Five-Year Historical Trends 334
2021-2022 Spending Plan 334
Key Challenges and Opportunities 335
Budget Contained within the Department 335

Delivering Efficient Public Services

Community-Wide Indicators 336
Priority Introduction, Highlights, Appropriations and Trends 338
Pie Chart of Recommended Appropriations by Department 340
Graph of Five-Year Comparison of Budget Appropriations 340
Summary of Budget Appropriations 341

Assessor
Organizational Chart 343
Department Services and Programs 344
Board of Supervisors Priority Area 345
Annual Report on Results: Fiscal Year 2019-2020 345
Department Summary 346
2020-2021 Final Budget 347
Five-Year Historical Trends 348

2021-2022 Spending Plan 348
Key Challenges and Opportunities 349
Budgets Contained within the Department 349
Legal Budget Unit Schedules 350

Auditor-Controller
Organizational Chart 351
Department Services and Programs 352
Board of Supervisors Priority Area 353
Annual Report on Results: Fiscal Year 2019-2020 353
Department Summary 354
2020-2021 Final Budget 355
Five-Year Historical Trends 356
2021-2022 Spending Plan 356
Key Challenges and Opportunities 356
Budgets Contained within the Department 357
Legal Budget Unit Schedules 358

Board of Supervisors
Organizational Chart 359
Department Services and Programs 360
Board of Supervisors Priority Area 360
Annual Report on Results: Fiscal Year 2019-2020 361
Department Summary 361
2020-2021 Final Budget 362
Five-Year Historical Trends 362
2021-2022 Spending Plan 362
Budget Contained within the Department 363

Chief Executive Office
Organizational Chart 364
Department Services and Programs 365
Board of Supervisors Priority Area 366
Annual Report on Results: Fiscal Year 2019-2020 366
Department Summary 367
2020-2021 Final Budget 367
Five-Year Historical Trends 369
2021-2022 Spending Plan 369
Key Challenges and Opportunities 370
Budgets Contained within the Department 371

CEO-Human Relations
Organizational Chart 372
Department Services and Programs 373
Board of Supervisors Priority Area 374
Annual Report on Results: Fiscal Year 2019-2020 374
Department Summary 378
2020-2021 Final Budget 378

Five-Year Historical Trends 380
2021-2022 Spending Plan 380
Key Challenges and Opportunities 381
Budgets Contained within the Department 382
Legal Budget Unit Schedules 383

Clerk-Recorder
Organizational Chart 387
Department Services and Programs 388
Board of Supervisors Priority Area 389
Annual Report on Results: Fiscal Year 2019-2020 389
Department Summary 391
2020-2021 Final Budget 391
Five-Year Historical Trends 392
2021-2022 Spending Plan 392
Key Challenges and Opportunities 393
Budgets Contained within the Department 393
Legal Budget Unit Schedules 394

County Counsel
Organizational Chart 398
Department Services and Programs 397
Board of Supervisors Priority Area 398
Annual Report on Results: Fiscal Year 2019-2020 399
Department Summary 399
2020-2021 Final Budget 400
Five-Year Historical Trends 401
2021-2022 Spending Plan 401
Key Challenges and Opportunities 401
Budget Contained within the Department 402

County Operations
Department Services and Programs 403
Board of Supervisors Priority Area 404
Annual Report on Results: Fiscal Year 2019-2020 404
Department Summary 409
2020-2021 Final Budget 409
2021-2022 Spending Plan 412
Key Challenges and Opportunities 413
Budgets Contained within the Department 414
Legal Budget Unit Schedules 415

General Services Agency
Organizational Chart 421
Department Services and Programs 422
Board of Supervisors Priority Area 423
Annual Report on Results: Fiscal Year 2019-2020 423
Department Summary 427

2020-2021 Final Budget 428
Five-Year Historical Trends 431
2021-2022 Spending Plan 431
Key Challenges and Opportunities 432
Budgets Contained within the Department 432
Legal Budget Unit Schedules 433

Information Technology Central
Organizational Chart 439
Department Services and Programs 440
Board of Supervisors Priority Area 440
Annual Report on Results: Fiscal Year 2019-2020 441
Department Summary 443
2020-2021 Final Budget 443
Five-Year Historical Trends 445
2021-2022 Spending Plan 445
Key Challenges and Opportunities 446
Budgets Contained within the Department 446
Legal Budget Unit Schedules 447

Treasurer-Tax Collector
Organizational Chart 448
Department Services and Programs 449
Board of Supervisors Priority Area 449
Annual Report on Results: Fiscal Year 2019-2020 450
Department Summary 451
2020-2021 Final Budget 451
Five-Year Historical Trends 452
2021-2022 Spending Plan 452
Key Challenges and Opportunities 453
Budgets Contained within the Department 453
Legal Budget Unit Schedules 454

Delivering Community Infrastructure

Community-Wide Indicators 456
Priority Introduction, Highlights, Appropriations and Trends 458
Pie Chart of Recommended Appropriations by Department 460
Graph of Five-Year Comparison of Budget Appropriations 460
Summary of Budget Appropriations 461

Environmental Resources
Organizational Chart 462
Department Services and Programs 463
Board of Supervisors Priority Area 465
Annual Report on Results: Fiscal Year 2019-2020 465
Department Summary 470
2020-2021 Final Budget 471

Five-Year Historical Trends 473
2021-2022 Spending Plan 473
Key Challenges and Opportunities 475
Budgets Contained within the Department 476
Legal Budget Unit Schedules 478

Parks and Recreation
Organizational Chart 485
Department Services and Programs 486
Board of Supervisors Priority Area 487
Annual Report on Results: Fiscal Year 2019-2020 487
Department Summary 490
2020-2021 Final Budget 490
Five-Year Historical Trends 493
2021-2022 Spending Plan 493
Key Challenges and Opportunities 494
Budgets Contained within the Department 495
Legal Budget Unit Schedules 496

Planning and Community Development
Organizational Chart 499
Department Services and Programs 500
Board of Supervisors Priority Area 501
Annual Report on Results: Fiscal Year 2019-2020 501
Department Summary 504
2020-2021 Final Budget 504
Five-Year Historical Trends 506
2021-2022 Spending Plan 506
Key Challenges and Opportunities 507
Budgets Contained within the Department 508
Legal Budget Unit Schedules 509

Public Works
Organizational Chart 512
Department Services and Programs 513
Board of Supervisors Priority Area 514
Annual Report on Results: Fiscal Year 2019-2020 514
Department Summary 518
2020-2021 Final Budget 518
Five-Year Historical Trends 521
2021-2022 Spending Plan 521
Key Challenges and Opportunities 522
Budgets Contained within the Department 523
Legal Budget Unit Schedules 524

Staffing Reports
Allocation List – Three-Year Comparison 527
Department Position Allocation Report 529

Special Districts 573

Glossary
Acronyms and Abbreviations 582
Glossary of Budget Terms 584

Alphabetical Index 601

Acknowledgments

The organization benefits from the leadership, vision, and passion for community service
modeled by our Board of Supervisors.
Supervisor Kristin Olsen, Supervisor Vito Chiesa, Supervisor Terry Withrow,
Supervisor Tom Berryhill (1953-2020), and Supervisor Jim DeMartini

It takes an entire team of dedicated professionals to pull together a balanced, transparent and informative budget document. This year, the team managed the process while actively responding to the COVID-19 pandemic. As Disaster Workers, the Stanislaus County workforce pulled together and partnered with the Community to effectively respond to the emergency.

Balancing traditional County business, along with the pandemic response remains a challenge as we enter our second two-year budget period. At Final Budget 2020-2021, financial strategies have expanded and the Countywide Budget Team has worked diligently to research, apply for, claim and recoup external funding from oversight agencies, private and public grants along with leveraging Federal disaster funding to bring needed resources to benefit residents in our Community.

Many thanks and heartfelt appreciation to everyone who worked so hard to bring forth the strategies to balance this budget, while maintaining service levels for the community we serve. Special thanks to the volunteers participating through remote means in the Budget Leadership Forum. We continue to hold ourselves accountable, not just for good budgeting, but to improving the quality of life in our community. It's a balance, and that's what this budget is all about!

2020-2021/2021-2022 Final Budget Submitted by
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Developing a Healthy Economy
Promoting First-Rate Learning
Delivering Efficient Public Services
Linda Chambers, Management Consultant
Business Services and Organizational Management
Michelle Arender, Confidential Assistant
Administrative Support
Monica Coryea, Senior Management Consultant
Staffing/Human Relations
Nancy Lazar, Management Consultant
Supporting Strong and Safe Neighborhoods
Delivering Efficient Public Services
Noemi Leon, Confidential Assistant
Administrative Support
Delivering Efficient Public Services
Patrick Cavanah, Senior Management Consultant
Delivering Community Infrastructure
Special Districts
Ryan Leupp, Management Consultant
Delivering Efficient Public Services
Tera Chumley, Senior Management Consultant
Delivering Community Infrastructure
Vicki Peitz, Management Consultant
Delivering Efficient Public Services
Human Relations Fiscal Support

Special Thanks

Patricia Hill Thomas, former CEO Assistant Executive Officer
Keith Boggs, former CEO Assistant Executive Officer
Becky Meredith, former CEO Deputy Executive Officer
Roger Duncan, former Director, UC Cooperative Extension
Maria Lucia Gonzales, former CSA Finance Manager
Melody Bughi, former Auditor-Controller Budget Manager
Pete Shields, Information Technology Central
Ditto's Printing

Aging and Veterans Services
Margie Palomino
Kristi Garcia
Esther Muturi

Agricultural Commissioner
Milton O'Haire
Dan Bernaciak
Susan Azevedo

Assessor
Don Gaekle
Matt Reavill
Mercy Maya

Auditor-Controller
Kashmir Gill
Jian Ou-Yang
Vinal Chand

Behavioral Health and Recovery Services
Ruben Imperial
Kara Anguiano
Francine Gutierrez
Laura Garcia
Norma Rodriguez

Board of Supervisors
Liz King
Kelly Rodriguez

Child Support Services
Baljit Atwal
Lisa Clifton
Sylvia McGowan
Veronica Hernandez

Clerk-Recorder
Donna Linder
Jeremy Howell

Community Services Agency
Kathy Harwell
Dan Wirtz
Jennifer Rhyne
Jennifer Figueroa
Delilah Vasquez

County Counsel
Tom Boze

District Attorney
Birgit Fladager
Dave Harris
Lori Denego

Environmental Resources
Jami Aggers
Janis Mein
Lillie Farriester
Julie Mendoza
Paula McDonald
Antonio Martinez

General Services Agency
Mark Loeser
Teresa Pedro

Grand Jury
Ronna Uliana
Denise Curtis

Health Services Agency
Mary Ann Lilly
Vijay Chand
Jamie Croft

Information Technology Central and Integrated Criminal Justice Information System
Paul Gibson
Kathleen Rinehart

Library
Sarah Dentan
JoAnn Henley
Curtis Lee
Jason DeSilva

Parks and Recreation
Jacklyn Dwyer
Shannon Esenwein
Darlynn Haas
Amber Gomes

Planning and Community Development
Angela Freitas
Sam Groves

Probation
Mark Ferriera
Vicki Martin
Sam Sharpe
Tish Singleton

Public Defender
Laura Arnold

Public Works
David Leamon
Tracie Madison
Amber Gomes
Elena Locarnini
Veronica Ayon

Sheriff
Jeff Dirkse
Richard Murdock
Brooke Freeman
Erin Coffey
Lilybeth George
Iris Garcia
Nicole Rachels-Gomez

Treasurer-Tax Collector
Donna Riley
Dolores Sarenana

UC Cooperative Extension
Jennifer Heguy
Kim Delucchi

Workforce Development
Doris Foster
Karla Garcia
Aimee Meza

Department Managers, Budget and HR Staff also provided valuable support and assistance.
There are too many to name, please know you are appreciated.

Stanislaus County Board of Supervisors

Front row from left to right:
Supervisor DeMartini and Supervisor Berryhill

Back row from left to right:
Supervisor Withrow, Supervisor Olsen and Supervisor Chiesa

Supervisorial District and Cities

Kristin Olsen
District One/2021
Oakdale, Riverbank and Waterford
Unincorporated Empire, Eugene, Knights Ferry, and Valley Home

Vito Chiesa
District Two/2021
Hughson and Turlock
Unincorporated Denair, Hickman, Keyes, and La Grange

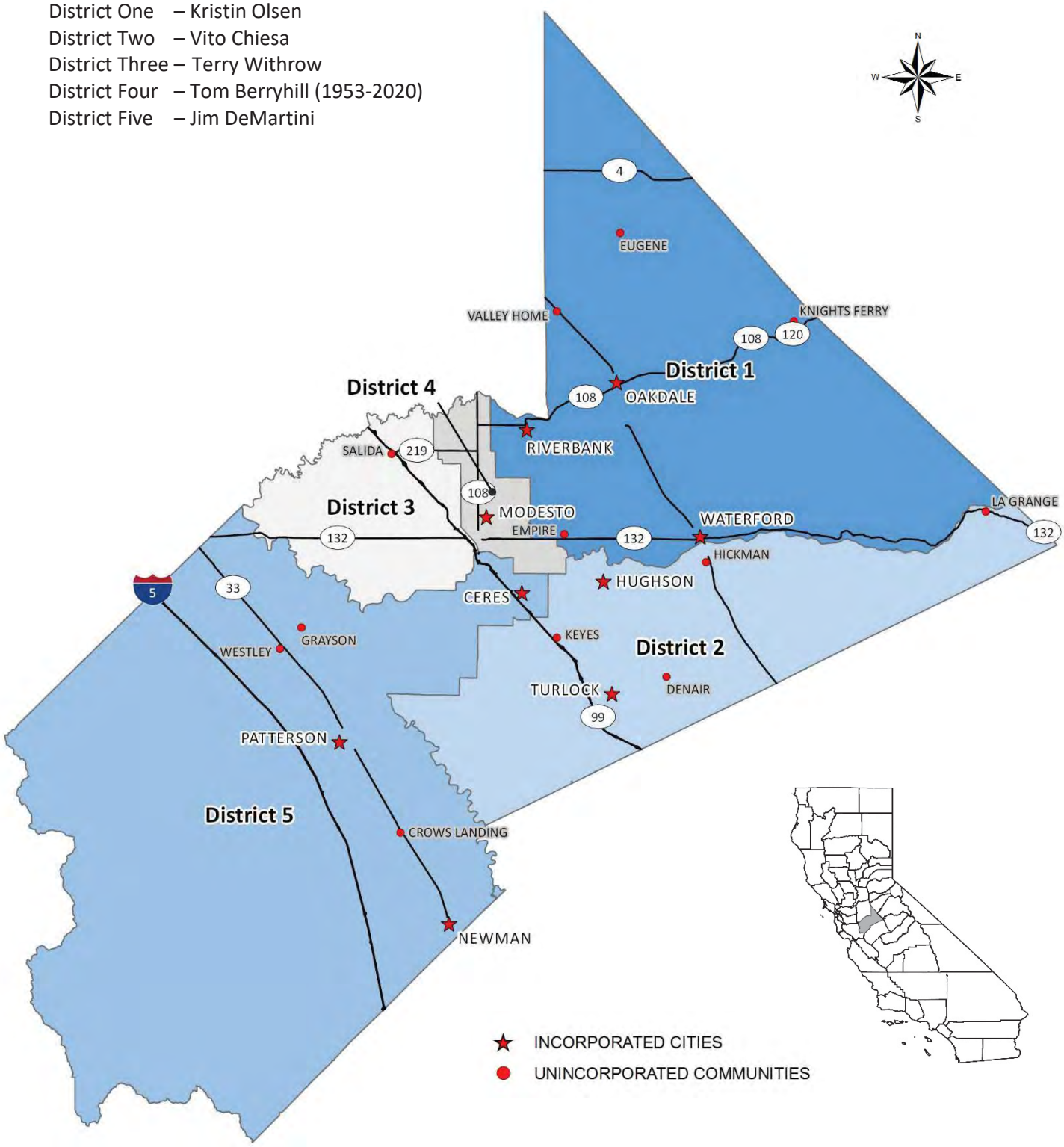
Terry Withrow
District Three/2022
Modesto (portions thereof)
Unincorporated Salida

Tom Berryhill
(1953-2020)
District Four/2022
Modesto (portions thereof)

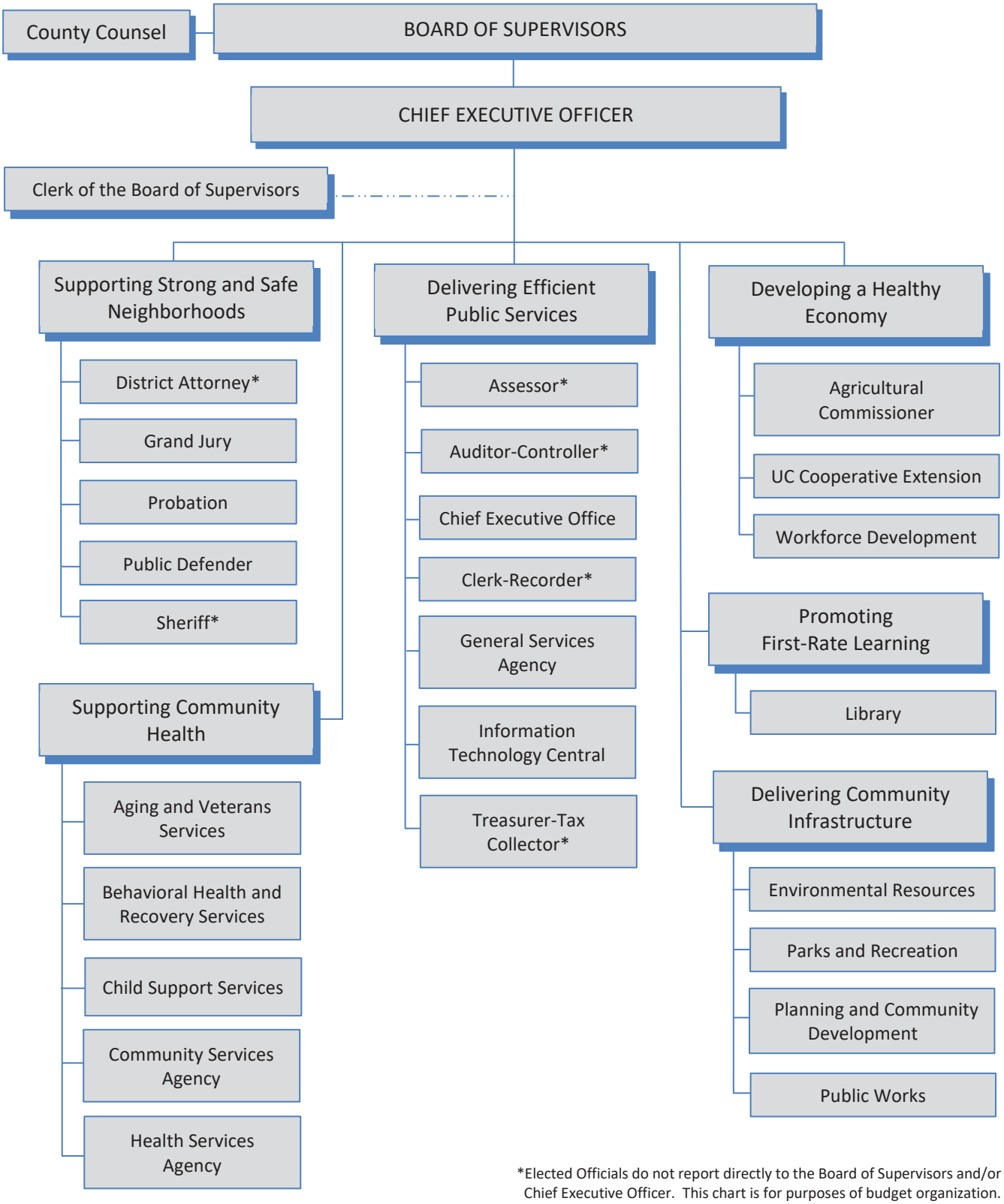
Jim DeMartini
District Five/2021
Ceres, Modesto (portions thereof), Newman, and Patterson
Unincorporated Crows Landing, Grayson, and Westley

Supervisorial District Map

District One – Kristin Olsen
District Two – Vito Chiesa
District Three – Terry Withrow
District Four – Tom Berryhill (1953-2020)
District Five – Jim DeMartini



County Organizational Chart



*Elected Officials do not report directly to the Board of Supervisors and/or Chief Executive Officer. This chart is for purposes of budget organization. Effective 2020-2021/2021-2022 – Year One.

Vision Mission Values Priorities

The vision of Stanislaus County is to be respected for our service to the community and known as the best in America

values

Trustworthiness | Respect | Responsibility | Fairness
Caring | Citizenship

priorities

Supporting Strong & Safe Neighborhoods
Supporting Community Health
Developing a Healthy Economy
Promoting First-Rate Learning
Delivering Efficient Public Services & Community Infrastructure

Our mission is to serve the community through public and private partnerships that promote public health, safety, welfare and the local economy in an efficient, cost-effective manner. ***Striving together to be the best!***

Summary of Board Priorities and Goals

Supporting strong and safe neighborhoods for individuals and families to thrive

- Focus on the safety of our neighborhoods and strengthening our communities
- Demonstrate responsiveness to reported trends in criminal activity
- Improve the effectiveness and efficiency of the criminal justice system
- Ensure local and regional disaster preparedness
- Reduce pet overpopulation
- Promote public awareness

Supporting community health including physical, mental, emotional, and spiritual health

- Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families
- Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence
- Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness

Developing a healthy economy, building upon our strong agricultural foundation

- Focus on engaging families to participate in and be supported by a healthy economy
- Facilitate job creation
- Promote an attractive regional environment
- Promote adequate/affordable housing
- Support and promote agricultural products, education, technology and innovation
- Protect agricultural resources
- Manage threats to agriculture

Promoting first-rate learning opportunities for all residents in support of community and individual prosperity

- Focus on access for all children and young people to a first-rate education – from cradle to career

Delivering efficient public services to benefit our residents and businesses

- Improve customer satisfaction
- Increase e-government services and transactions
- Improve the efficiency of County government processes
- Improve energy efficiency

Delivering community infrastructure to benefit our residents and businesses

- Ensure reliable water sources – quality and quantity
- Improve transportation circulation
- Promote effective solid waste disposal
- Develop a comprehensive flood control strategy

Budget Message from the Chief Executive Officer

"Life is like riding a bicycle. To keep your balance, you must keep moving."
-- Albert Einstein

I will always remember March 4, 2020 as a very special day in Stanislaus County. On this day, we dedicated a new children's library at the Community Services Facility. Having elected officials reading Dr. Seuss wasn't the main attraction for me (thank you Sheriff Dirkse and Supervisor Chiesa); for me it was the children who joined us that morning with a display of purpose and hope that would fuel a new vision and mission for Stanislaus County in 2020.

While prevention has been a cornerstone of our value system for many years, we identified the beginning of this new decade as our strategic launch pad to align and pivot all of our collective energy to invest in the future of our community. Our vision for the future came to life that day as children of different backgrounds and ages walked out of our County building holding books of all shapes and sizes. These weren't just any books; they were inspirations for dreams and tools to equip the future leaders of our community, our children.

While our plans went well beyond book donations in County buildings, this event was the most direct way to display our vision, mission and focus for the future. Just two weeks removed from this exciting day in Stanislaus County, our community was thrust into the uncertainty of a global pandemic that would remind us all that there is only one thing certain in our lives, change.

I bring you this message at a time like no other in our County's history. Over the course of the past several months we have ridden a virtual roller coaster working to address the myriad of challenges brought to us through the COVID-19 pandemic. To say that the process has impacted us all would be an extreme understatement as to the effects we have felt, professionally and personally.

While I wish this budget message was focused on all of our plans for future investment, I must acknowledge that our response to the COVID-19 pandemic will ultimately define this time in our community and organization. Our responsibility as County employees is to serve the public as disaster workers during a local emergency, taking on a variety of roles and responsibilities in addition to those services we already provide in a "normal" world. Since March, we have redirected hundreds of employees into different assignments to support our emergency response. You can stop by the County COVID-19 testing location in Salida on any given day and see this effort in action as Library employees have been redirected to support the testing process. As well, Revenue Recovery employees and others have implemented a pop-up call center in coordination with the United Way and 211 to respond to questions and calls for service from our community. I am very proud of the flexibility and leadership our department heads and employees have demonstrated throughout this process.

The emergency response is ongoing and requires a tremendous amount of staff resources, placing significant demands on our time and energy. This coupled with the effects unique to a pandemic, self-isolation, quarantine, and caring for family members who are either at risk or home due to school closures, has put a strain on each and every one of our County departments, their employees, and families. This paradox, needing more resources at a time when they are most scarce, has led me to reflect on the concept of balance. Defined as a state of equilibrium wherein there is equal distribution of weight or amount, balance is often referred to when quantifying overall

satisfaction between time spent on work and life activities. This state of equilibrium is hard to achieve throughout life, but finding balance amidst a global pandemic seems especially daunting. How do we possibly meet the competing demands from our community, home, and work when everything is different and changing, continually shifting underfoot and knocking us off balance?

Our County reached what I refer to as a "peak stress moment" recently when local wildfires added to our emergency response concerns at the same time as over 100,000 school children were starting a new school year different than ever before. Our community was still struggling to manage under the ongoing challenges of COVID-19 and was faced with additional worry for those affected by this newest shift in circumstances. Simultaneously, we experienced one of our summer heat waves that was exacerbated by the thick smoke enveloping our entire County. *You could really feel the strain and see the despair.*

It is with this backdrop that we are challenged to perform at the highest levels of our careers in public service. We have many learning lessons over the last several months, and perhaps my greatest lesson has been the need to *step back in order to step forward*. Our instinct to react under pressure and maximize our responsiveness can breed inefficiency and confusion in a time when focus and clarity are most needed. We must be very intentional in how we process and react to a rapidly changing environment. We need to acknowledge when our pursuit of *perfection* interferes with *progress*. As Einstein put it, we need to keep moving forward to find our balance.

The recommended budget before you does not reflect the collective vision of our County leadership team prior to March 2020. This budget was intended to bring forward strategic investments in our future, while recognizing the outcomes and adjusting expectations for our existing programs and services. While we attempt to maintain as much of that vision as possible, we must acknowledge our changed circumstance and the need to strike a new balance to support our community priorities.

There are noticeable differences in our process and recommendations for this budget cycle. We started with a rollover budget using the Legal Budget inclusive of the 2019-2020 Midyear Financial Report adjustments approved by the Board of Supervisors in March 2020 and reduced by one-time prior year funding in 2019-2020 to initiate operations for Fiscal Year 2020-2021. We decided to let go of the newly incorporated performance outcomes component of the Final Budget, deferring its presentation to coincide with the First Quarter Financial Report, typically a light-lift portion of the budget cycle. Still, preparing a two-year budget based on ever-changing information regarding Coronavirus Aid, Relief, and Economic Security (CARES) Act Coronavirus Relief Fund (CRF) funding, sales tax and Realignment revenue, and pandemic response activities has been very challenging and will likely result in more adjustments in the First Quarter Financial Report than usual.

While we have maintained some semblance of balance by letting go of that which we could safely defer, we continue to retain those values that drive and inform our organization. Developed under the following Board of Supervisors' priority areas, the 2020-2021/2021-2022 Final Budget was produced to meet the goals and objectives of our County departments:

Supporting strong and safe neighborhoods for individuals and families to thrive;
Supporting community health including physical, mental, emotional, and spiritual health;
Developing a healthy economy, building upon our strong agricultural foundation;
Promoting first-rate learning opportunities for all residents in support of community and individual prosperity; and
Delivering efficient public services and community infrastructure to benefit our residents and businesses.

I am grateful to the strong leadership and vison for excellence provided by the Stanislaus County Board of Supervisors. All five of the Board members have contributed advice, direction, support and actively participated in the organization's response to the COVID-19 pandemic. I want to note with deep sadness the recent passing of Supervisor Tom Berryhill on August 29, 2020. Supervisor Berryhill was a dedicated public servant, having served twelve years in the State legislature before being elected to the District 4 Board of Supervisors' seat in November 2018. During his tenure with the County, Supervisor Berryhill participated on the Capital Facilities, City-County 10th Street Place JPA Commission, Commission on Aging, Solid Waste-to-Energy Executive Committee and Financing Agency, Stanislaus County Workforce Development Board, and the Tuolumne River Regional Park Committee. He has left us a legacy of great heart and passion to serve the community that will continue to inform our team approach to the work of the County.

As always, I take great pride in the work performed by our County departments and staff, but this year their collective efforts are even more poignant. In the midst of an ongoing pandemic, social unrest, local wildfires, intense summer heat, poor air quality, remote learning, and many, many other personal challenges affecting each and every one of us, staff have again produced a quality operational plan, thoughtfully constructed and carefully analyzed. We have taken a step back and completely retooled our process and strategies so we can now step forward. I couldn't be prouder of their work and happily present to you the 2020-2021/2021-2022 Final Budget.

Budget Overview

The recommended Final Budget totals $1,526,371,987 and represents a 9.1% increase over the 2019-2020 Adopted Final Budget. The $127.1 million increase is largely attributed to adjustments in departments within the *Supporting Community Health*, *Delivering Efficient Public Services*, *Supporting Strong and Safe Neighborhoods*, and *Delivering Community Infrastructure* priority areas.

- *Supporting Community Health* budgets have increased appropriations by $73.6 million, or 11%, incorporating the newly installed Housing and Homeless Services division in Community Services Agency, accommodating program costs for treatment in Behavioral Health and Recovery Services, and adding CARES Act funded activities in Health Services Agency and Aging and Veterans Services, including the provision of COVID-19 testing, contact tracing, and senior meals services.
- *Delivering Efficient Public Services* budgets increased by an aggregate $25.3 million, or 10.1%, largely attributed to additional General Fund Contributions to departments, including one-time revenue stabilization funding to address shortfalls in Realignment revenue, and increased costs in Information Technology Central in support of a sustainable remote work platform to reduce cybersecurity risks.
- *Supporting Strong and Safe Neighborhoods* budgets have increased appropriations by $15.2 million, or 5.5%, largely due to increases in the Sheriff's Department, including support for a Detention Administration division and the addition of several new positions.
- *Delivering Community Infrastructure* budgets increased by an aggregate $12.6 million, or 7.5%, largely due to the implementation of 17 new Road and Bridge projects in Public Works in Fiscal Year 2020-2021.

The Final Budget is funded by $1,402,346,195 in estimated revenue, an increase of 5.1% over the 2019-2020 Adopted Final Budget. The budget relies on the use of $124,025,792 in fund balance and retained earnings, nearly double that identified in the previous year's budget. This is largely attributed to the use of one-time reserves in special revenue departments and the General Fund to cover shortfalls associated with impacts to sales tax and Realignment revenue, a direct result of the economic effects of COVID-19. This balancing strategy represents a strategic spend-down of reserves that were established in prior fiscal years to benefit the organization in periods of economic decline.

Discretionary Revenue is projected at $233,605,000, a decrease of 0.3% from that projected in the 2019-2020 Adopted Final Budget. The decrease is largely attributed to reduced estimates for sales and use taxes, fines and penalties, and interest due to the COVID-19 pandemic, which is offset by increases in property tax revenue. Property tax revenue is projected to increase by 4.9% reflecting the increase in assessed values for Fiscal Year 2021-2021.

Final Budget includes staffing recommendations with a net increase of 14 positions, including the addition of 15 new positions and the deletion of one vacant position. The majority of the positions added are in the Sheriff's Department, with minor increases to the allocation in Stanislaus Animal Services Agency, Aging and Veterans Services, County Counsel, Health Services Agency, and Workforce Development. Upon adoption, the 2020-2021/2021-2022 Final Budget will bring the new County allocation to 4,553 positions.

The Final Budget is balanced relying on well-established budget strategies and objectives:

- Annual budget analysis is completed with attention to the multi-year, long-range model.
- Budget priorities are focused on maintaining existing service levels with targeted spending used to support additional positions, largely in the area of public safety, one-time equipment and technology upgrades, and continued support for Focus on Prevention.
- The use of fund balance in the General Fund is targeted to assignments that were established as a result of one-time funds in prior years, such as those for deferred maintenance, anticipated projects in response to the Americans with Disabilities Act (ADA) improvements, and revenue stabilization.
- New in this budget cycle is the significant use of General Fund balance required beyond the State Realignment Backfill to sustain mandated match requirements and critical safety net services in mental health and social services programs. This need represents an exposure through Fiscal Year 2020-2021, and potentially thereafter, pending the actual growth trend in sales tax and Realignment revenue along with the demand for safety net services such as child welfare, foster care, In-Home Supportive Services (IHSS), conservatorships, and placements in Institutions for Mental Disease (IMDs).

Highlights of Funded Service Levels

The development of the 2020-2021/2021-2022 Final Budget included a conservative approach to increases, limiting expansion to those services most critical to the organization and community. The following highlights identify that balanced approach by Board priority area.

Public safety has always been a high priority for the County and departments *Supporting Strong and Safe Neighborhoods* are critical to the comfort and overall well-being of our citizens. The local response to COVID-19 has impacted this priority area and the Final Budget includes resources to address changing needs. Impacts to inmate population levels in adult detention facilities have increased the complexity of service delivery and prompted the implementation of a Detention Administration division within the Sheriff's Department. Nine positions are recommended, including lead and support positions for the Department's crime analysis-based intelligence processing Fusion Center, allowing for more efficient deployment of resources in response to various types of crime.

Many departments *Supporting Community Health* have served at the forefront of the COVID-19 pandemic response, requiring expansion in the provision of existing services to meet local needs in Public Health directives, senior meal service delivery, care and shelter, and mental health treatment, while maintaining critical core safety net programs. Adjustments included in the Final Budget will allow for the continued timely provision of essential COVID-19 testing and contact tracing functions through the Public Health division of the Health Services Agency and senior meals from the Area Agency on Aging division of Aging and Veterans Services, funded by CARES Act

funding directly allocated to the departments. Additionally, appropriations in the Community Services Agency will support programs directed towards those most in need of assistance, including those at-risk populations most affected by COVID-19.

Departments within the priorities *Developing a Healthy Economy* and *Promoting First-Rate Learning* continue to move forward with critical projects to benefit the community, as supported in the Final Budget. Ongoing development of the Crows Landing Industrial Business Park (CLIBP) is focused on "creating jobs where people live." Two facility improvements are currently underway for the Library, with the Turlock Library Expansion stretching to accommodate additional needs in this growing community and the relocation of the Empire Library to be nearer schools and a community park.

Departments *Delivering Efficient Public Services* provide core services to the community and County departments. The Final Budget includes the reorganization of several components of this priority to better serve internal and external customers. The Chief Executive Office will align traditional human resource functions with benefits programs previously housed in the Risk Management division into a new holistic Human Relations division. Similarly, Capital Projects will be enveloped within the General Services Agency to provide comprehensive facility maintenance and development under one department.

Ongoing infrastructure maintenance and service needs for the community are provided through departments *Delivering Community Infrastructure*. The Final Budget supports 94 active and 17 new projects in Public Works related to road improvements funded by Measure L, Senate Bill 1, and Public Facilities Fees. Additional projects in Parks and Recreation include the renovation of Bonita, Oregon, and Burbank-Paradise parks.

Financial Factors and Budget Policies

Development of and improvements to the two-year budget model are ongoing and have been adapted to accommodate impacts related to the COVID-19 pandemic. The process relies on a core foundation, including the collaboration of County budget managers through the Budget Leadership Forum; the zero-base budget process for all General Fund departments at the beginning of each two-year period, including a second-year base projection in the 2020-2021/2021-2022 Fiscal Year cycle; use of a department-specific long-range modeling tool; enhancement on the reporting of financial and performance actuals in budget documents; workshops and trainings on budget systems and processes; and a holistic approach to budget narratives and presentation. This comprehensive and analytically-based approach provides confidence in developing and producing a two-year operational plan.

The beginning of this two-year fiscal period was adapted to utilize a rollover budget during the Proposed Budget portion of the cycle. This Final Budget will replace rather than adjust that holdover budget, establishing the true beginning of this two-year process. Departments will have the opportunity to adjust Fiscal Year 2020-2021 revenue and appropriations through quarterly reports to the Board of Supervisors, with a significant review performed at midyear. Proposed Budget 2021-2022 will include updates to the base budget established in Year One, followed by fine-tuning throughout the year via quarterly reports, just as in Year One.

The County has several long-standing policies that serve to maintain the financial stability, integrity, and sustainability of County operations. These policies are included in the annual budget document to provide context for budget recommendations and support for Board of Supervisors' financial decisions. Some of the policies unique to the two-year design have been adapted for this Year One of the 2020-2021/2021-2022 budget cycle.

- Performance Visioning Carryover Savings (PVCS) was developed as a means for General Fund departments to carry forward any savings realized in Year One into Year Two to assist in meeting departmental two-

year goals and objectives. Fiscal Year 2020-2021 represents Year One of the current two-year cycle and does not include any carryover savings from the previous cycle. Additionally, carryover into Budget Year 2021-2022 is not automatic and is dependent upon a positive economic outlook in the 2020-2021 Midyear Financial Report.

- Removed in the previous two-year cycle, the 5% vacancy rate factor was re-applied during the zero-base budget process in preparation for the 2020-2021/2021-2022 Final Budget. The reinstatement was prompted by a conservative approach to the economic impacts associated with the COVID-19 pandemic. Departments are expected to operationalize to the 5% vacancy standard.

The 2020-2021 California May Revision was released on May 14, 2020, and included additional CARES Act CRF as pass-through funding to counties and Realignment Backfill to mitigate some of the losses realized in Realignment revenue receipts for Fiscal Year 2019-2020. This funding is intended to support essential services in public health, public safety, and social services and requires County certification as to its use and compliance with Governor directives associated with COVID-19. Cuts in the State Budget affected Child Support Services, removing the recent boost to ongoing funding, reverting to the previous flat-funded level of Fiscal Year 2018-2019.

Impacts from COVID-19 are ongoing, leading to challenges in projecting economic effects in the development of the long-range model. Discretionary Revenue projections include a slight decrease in Fiscal Year 2020-2021, with growth estimated at between 2.6% and 3.3% over the next four years. Department revenue is projected to decline by approximately 2.4% in Budget Year 2021-2022, with 1% increases estimated in future budget years. Overall expenditures increase by 1.3% in Budget Year 2021-2022 and then by 2% annually thereafter based on anticipated growth trends.

Challenges and Opportunities

Challenges and opportunities unique to individual County departments are included in each department segment of the budget document. However, some challenges span multiple departments and/or are significant to the County at large. The following are challenges and opportunities being monitored for Fiscal Year 2020-2021.

- The County organization provides a variety of services to the community. Maintaining these core functions and safety-net programs while leading the community in the response to the COVID-19 pandemic has strained County resources. The County has benefited from Federal and State economic support including a CARES Act CRF allocation of $96.1 million and State pass-through funding of $12.8 million to provide a temporary one-time benefit to the organization; these funds must be spent by December 30, 2020. In recognition of the economic impacts from COVID-19, which have largely affected sales tax revenue, the State of California has provided Realignment Backfill funding of $9.1 million, an unprecedented level of support from the State to assist counties in meeting local safety net program needs and match requirements. Benefiting programs are in the areas of health, mental health, and social services, including Foster Care and In-Home Supportive Services, as well as public safety Realignment. While significant, the Realignment Backfill funds represent just 36.5% of the shortfall impact to departments, which is estimated at $24.9 million. Frequent reports on the COVID-19 response will be expanded to provide more information on Federal and State emergency fund spending in accordance with Board of Supervisors' priorities and quarterly financial reports will address the ongoing economic impacts of COVID-19 that are currently unknown.
- Balancing community services and traditional County business while effectively responding to COVID-19 will continue to challenge the organization in operations. Emergency response functions will be more expansive and necessary over a longer duration than any previous disaster faced by the County. Ongoing Human Relations support for employees will be critical, including support for remote work and

telecommute options, all while meeting disaster worker responsibilities. County staff are committed to this effort which is directly connected to the quality of life in the community.

- The Final Budget for 2020-2021/2021-2022 has identified structural deficits in several departments, meaning the ongoing revenues are not sufficient to sustain all current program operations and services without other sources of revenue and/or other adjustments being factored. Three departments in particular, Behavioral Health and Recovery Services, Child Support Services, and the Library will monitor their respective revenues and analyze options for external revenue support to develop recommendations for any needed adjustments to the Year Two Spending Plan prior to the 2021-2022 Proposed Budget.
- Homelessness affects the safety and health of the community, requiring thoughtful, collaborative planning for solutions that often include assistance for those in dire need of physical and behavioral health services. The Community Assessment, Response, and Engagement (CARE) service model continues to provide the means for a multi-disciplinary approach to this growing issue which has become even more important during the pandemic. A plan to expand the CARE model has been delayed due to the COVID-19 response but will remain a goal and significant focus for the community's efforts in response to homelessness in the years to come. The implementation of the Access Center and Emergency Shelter (ACES) in downtown Modesto provided an additional 182 shelter beds, which along with non-congregate shelter options funded by the State for COVID-19 impacted individuals, has added to the continuum of housing options and critical services to those in need.
- Many County departments have struggled to recruit and retain quality staff, especially for high-level, professional positions, providing challenges in providing thoughtful succession planning and seamless transition upon employee retirements. Further, the increased, time-specific needs required to address the emergency response has strained existing staff resources, which are reliant on the use of extra-help, retirees, overtime, and contracted support to meet the ever-changing demands of COVID-19. The Chief Executive Office Human Relations (CEO-HR) division is working to expand training opportunities, increase accessibility to valuable staffing resources, and improve recruitment and retention activities to address these issues.
- The County's aging facilities and infrastructure require significant investment in annual repairs and maintenance, including those for ADA compliance, the need for demolition and/or remediation of old buildings and County sites, and ongoing capital improvement planning. This exposure is continually evolving and is factored into updates to the County's long-range financial model. Prudent debt service and planning is critical in supporting the organization in building and/or maintaining capital assets designed to best address customer and staff needs well into the future.
- The safety and security of government facilities and functions is an ongoing concern and focus of the Chief Executive Office, Sheriff's Department, and local law enforcement agencies. Cyber security is also a critical component in addressing the needs of the organization and the integrity of its records and confidential information. Information technology standardization will enhance the organization's capacity to withstand external risks. Additional resources have been designated to address this growing threat.

Looking Ahead

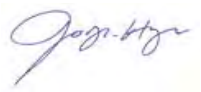
This Final Budget document serves as our two-year operational plan for Fiscal Year 2020-2021/2021-2022. It encompasses the thoughtful planning of our departments in a challenging time of competing demands on limited resources to address the critical needs of our community today and into the future. We continue to stretch our resources within a conservative framework to deliver quality services efficiently and effectively while continuing our emergency response function across the County.

The extremely dedicated Countywide team has stepped up to meet the demands of the longest emergency response our County has faced with strength, perseverance, integrity, and compassion. I could not be prouder of the efforts extended by our County staff throughout the pre-eminent COVID-19 pandemic and other overlapping

emergencies experienced over these past several months. I know that the work has been grueling and extremely challenging as staff have had to balance their focus, time, and energy between work and home; I cannot thank our employees enough for all that they do.

As we move further into Fiscal Year 2020-2021, we must find balance in whatever large and small ways we can. Our County organization will continue to move forward, working together to meet the challenges ahead using lessons learned from the past. We will continue to meet the needs that arise throughout our community, providing both the standard services we are known for along with those unique to the emergency response with professionalism, confidence, and compassion. We will take all that we have learned and repurpose ourselves with greater strength and vision for the future. For that is simply what we do!

Respectfully,



Jody L. Hayes
Chief Executive Officer

County Overview

Stanislaus County was established in 1854 and has a total land area of 1,521 square miles and approximately 973,440 acres. The County is centrally located within 90 minutes of the San Francisco Bay Area, the Silicon Valley, Sacramento, the Sierra Nevada Mountains and California's Central Coast.

With an estimated 558,000 people calling Stanislaus County home, our community reflects a region rich in diversity with a strong sense of community.

The County is a global center for agribusiness, positioned by its mild Mediterranean climate, rich soils and progressive farming practices. The area is recognized internationally for agricultural innovation with almonds, milk, poultry, cattle, nurseries, and walnuts ranking among the top producing crops.

Two of California's major north-south transportation routes (Interstate 5 and Highway 99) intersect the area and the County has become one of the dominant logistics center locations on the west coast.

The County continues to promote first-rate learning and is home to Stanislaus State University, Modesto Junior College and benefits from satellite locations of other high-quality educational institutions throughout the County.

County Population

Based on the Department of Finance (DOF) January 2020 population estimates, Stanislaus County has 557,709 residents. The Stanislaus County population is expected to reach 650,911 by 2040.

Stanislaus County has grown an estimated 8.4% between 2010 and January 2020. The DOF estimates there was a 0.7% growth in population in Stanislaus County when comparing January 1, 2020 to January 1, 2019.

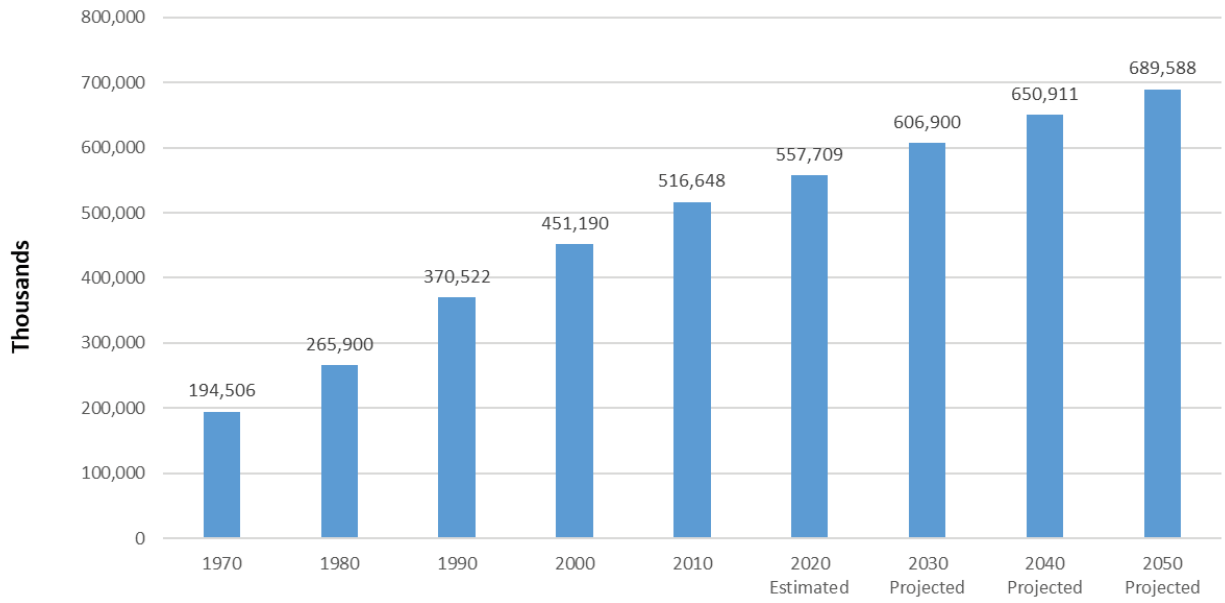
Population growth projections from the DOF continue to scale back since the Great Recession. Pre-Recession growth projections indicated a County population base of nearly 700,000 people by 2020. The estimated population as of January 1, 2020 is 557,709.

Dealing with the impacts of growth will be an ongoing challenge for the area. Water, farmland preservation, air quality, job availability, a trained workforce, affordable housing, transportation and school capacity are all issues tied to population growth.

Population Demographics

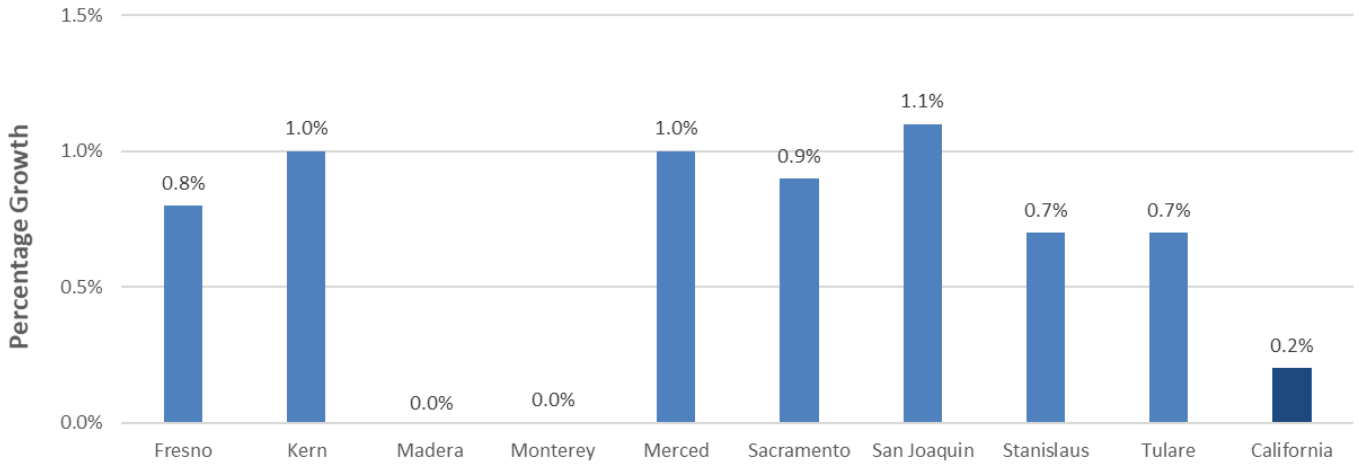
Stanislaus County residents come from a variety of ethnic backgrounds; no one group is a majority. Approximately 46% of the population is Hispanic/ Latino and 43% is white. Just over half, 58%, of the population is under 40 years of age with the largest segment, 28%, of residents between the ages of 20-39.

Stanislaus County Population Trends



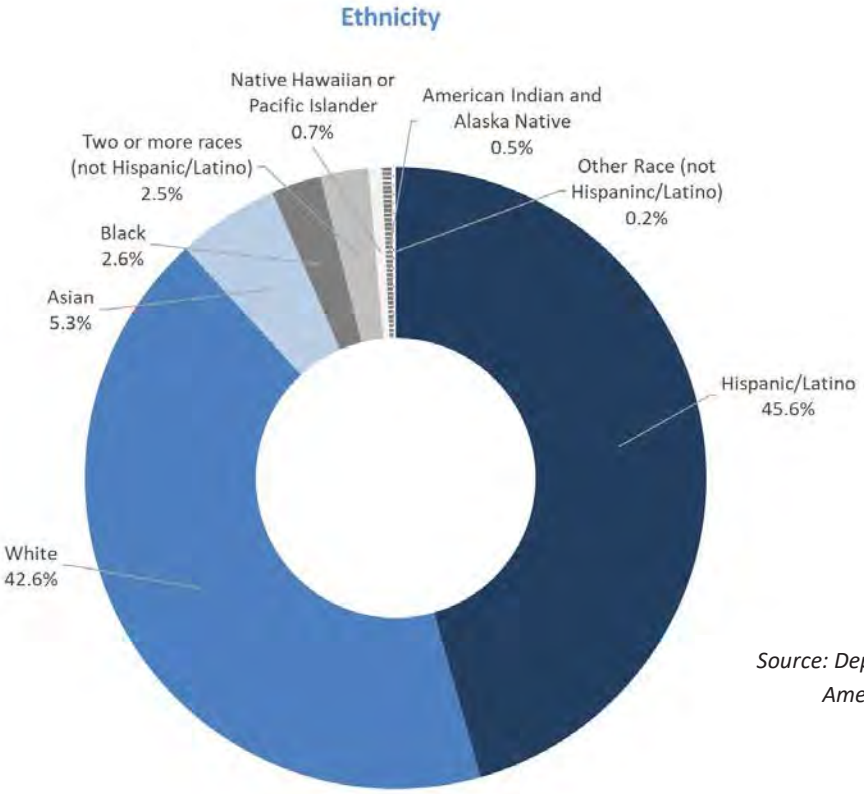
Source: California Department of Finance P-1 Report as of January 2020

Population Growth 2019-2020

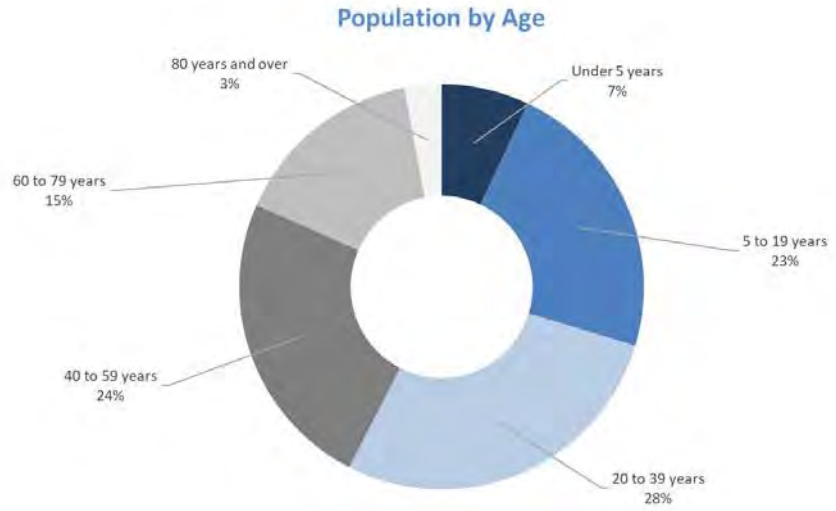


Source: California Department of Finance E-1 Report (as of January 1, 2020)

Population Demographics



Source: Department of Finance 2014-2018 American Community Survey



Source: US Census Bureau, 2018 American Community Survey 1-year estimates

Population by City

There are nine incorporated cities within Stanislaus County: Ceres, Hughson, Modesto, Newman, Oakdale, Patterson, Riverbank, Turlock, and Waterford. There are 12 unincorporated communities within the County: Crows Landing, Denair, Empire, Eugene, Grayson, Hickman, Keyes, Knights Ferry, La Grange, Salida, Valley Home, and Westley. Additionally, there are two Census Designated Places (CDP); Monterey Park Tract and Riverdale Park Tract.

When comparing population growth from January 1, 2019 to January 1, 2020, Waterford and Modesto experienced the fastest city growth at 1%, followed by Hughson at 0.9%, Ceres at 0.8% and Oakdale and Riverbank at 0.7%. Stanislaus County population overall grew by 0.7%.

When comparing population growth over the past five years Newman has experienced the highest growth rate at 9.9% followed Modesto at 4.9% and Riverbank at 4.7%. Stanislaus County population overall grew by 5.6%.

Population By City

City	1/1/2016	1/1/2017	1/1/2018	1/1/2019	1/1/2020	% Change 1 Year	% Change 5 Years
Ceres	47,166	47,754	48,326	48,027	48,430	0.8%	2.7%
Hughson	7,150	7,331	7,738	7,232	7,298	0.9%	2.1%
Modesto	211,903	215,080	215,692	220,126	222,335	1.0%	4.9%
Newman	10,840	11,165	11,801	11,860	11,912	0.4%	9.9%
Oakdale	22,348	22,711	23,324	22,838	22,997	0.7%	2.9%
Patterson	22,590	22,730	22,679	22,974	23,074	0.4%	2.1%
Riverbank	23,913	24,610	25,244	24,867	25,030	0.7%	4.7%
Turlock	72,050	72,879	74,730	73,874	74,297	0.6%	3.1%
Waterford	8,788	8,906	9,149	8,806	8,894	1.0%	1.2%
Unincorporated	113,466	114,891	116,941	113,414	113,442	0.0%	0.0%
County Total	**528,157**	**534,906**	**555,624**	**554,018**	**557,709**	**0.7%**	**5.6%**

Source: California Department of Finance E-1 as of January 2020

Economy

Stanislaus County is an international agri-business powerhouse. The County agricultural production value ranks 5th in the State and is higher than 20 states in agricultural income. Of the approximately 973,440 acres in the County 722,546 acres (74%) were in farms in 2019.

The Agricultural sector and its related industry accounts for $7.1 billion in our local economy or $19.6 million per day supporting over 34,000 jobs. One in eight jobs is directly attributed to agriculture in the County. The value of agricultural commodities produced in 2019 remained at approximately $3.6 billion, with a small increase of $28 million (1%) above 2018.

The top 10 commodities account for over 85% of the total agricultural production value. The almond industry posted the largest increase of $121 million due to 20,000 new acres coming into production, followed by poultry at $88 million. Farmers in Stanislaus County export more than 134 commodities to 112 countries around the world. For more Stanislaus County Ag Statistics visit http://www.stanag.org/crop-statistics.shtm.

While the agricultural industry is a significant economic driver in the County, economic development strategies are in place to increase economic diversity. Regions that have higher economic diversity are more stable and can better withstand economic pressures such as recessions.

Manufacturing Employers

Manufacturing continues to be an important employment sector in Stanislaus County. Some of the largest brands in the world can be found with operations in the County. The top 10 manufacturing companies employ over 16,000 workers in Stanislaus County.

COMPANY OR ORGANIZATION	EMPLOYEES	DESCRIPTION
E & J Gallo Winery	6,700	Winery
Foster Farms	2,000	Food Processing
Del Monte Foods	2,010	Food Processing
Stanislaus Food Products	1,875	Canning
Con Agra	1,100	Food Processing
Silgan Containers	762	Container Manufacturing
Frito Lay	637	Food Manufacturing
Blue Diamond Growers	500	Food Processing
Bronco Wine	450	Winery
Pacific Southwest Containers	391	Container Manufacturing

Source: Opportunity Stanislaus; does not include seasonal labor

Non-Manufacturing Employers

The top 10 non-manufacturing companies, excluding government agencies, employ over 20,000 workers. Save Mart Supermarkets is the largest employer followed by Memorial Medical Center. The healthcare sector is the fastest growing sector in the County and a significant contributor to the local economy.

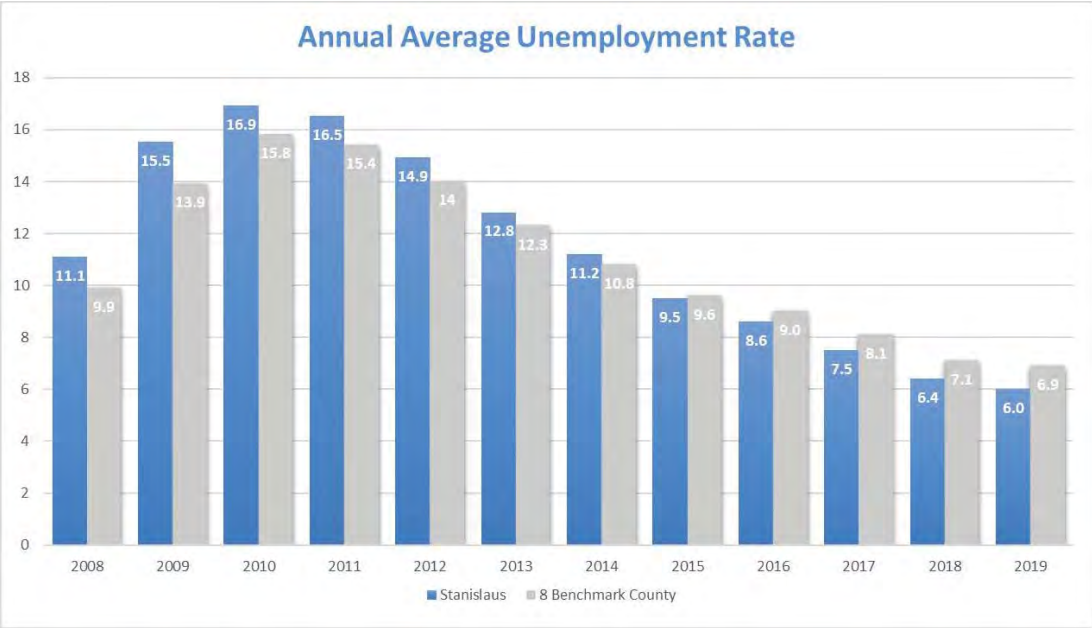
COMPANY OR ORGANIZATION	EMPLOYEES	DESCRIPTION
Save Mart Supermarkets	10,500	Retail Grocer
Memorial Medical Center	3,556	Health Care
Doctors Medical Center	2,600	Health Care
Vituity (formerly MedAmerica Billing Services)	1,000	Medical Billing/Coding
Amazon Fulfillment Center	800	Distribution Center
Oak Valley Hospital/Care	500	Health Care
Storer Coachways	450	Transportation
Sysco	414	Food Distributor
Grainger Distribution Center	400	Distribution Center
CVS Caremark	484	Distribution Center

Source: Opportunity Stanislaus; does not include seasonal labor

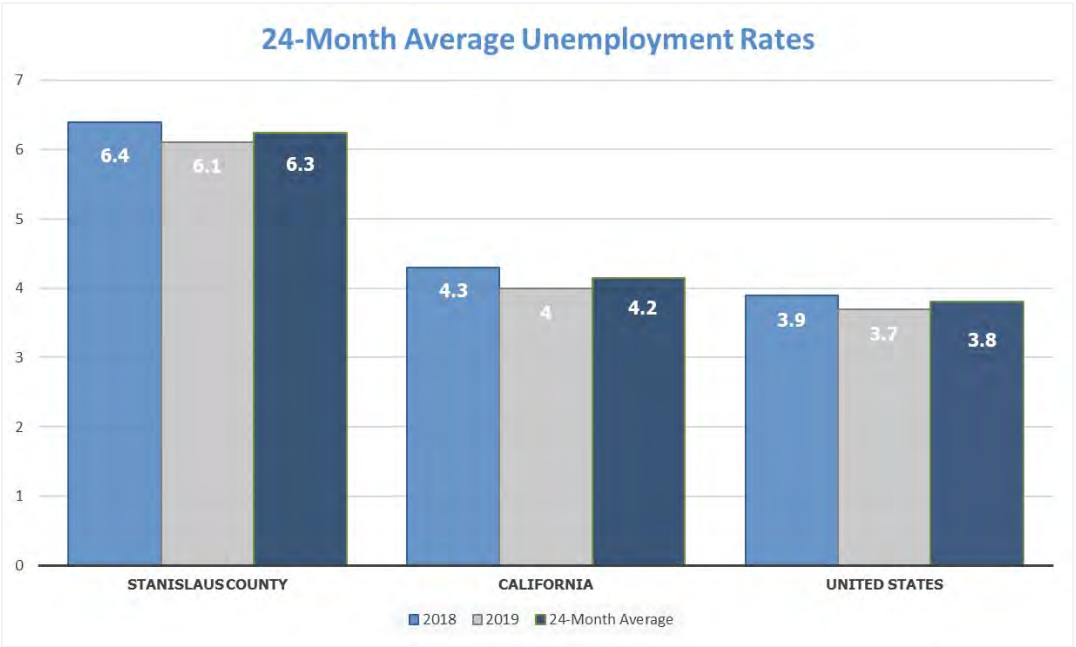
Economic Indicators

Unemployment Rate

The County's annual unemployment rate averaged 6% in 2019, 0.9% less than the average of the eight benchmark counties which include Sacramento, San Joaquin, Merced, Fresno, Tulare, Bakersfield, Madera, and Monterey.

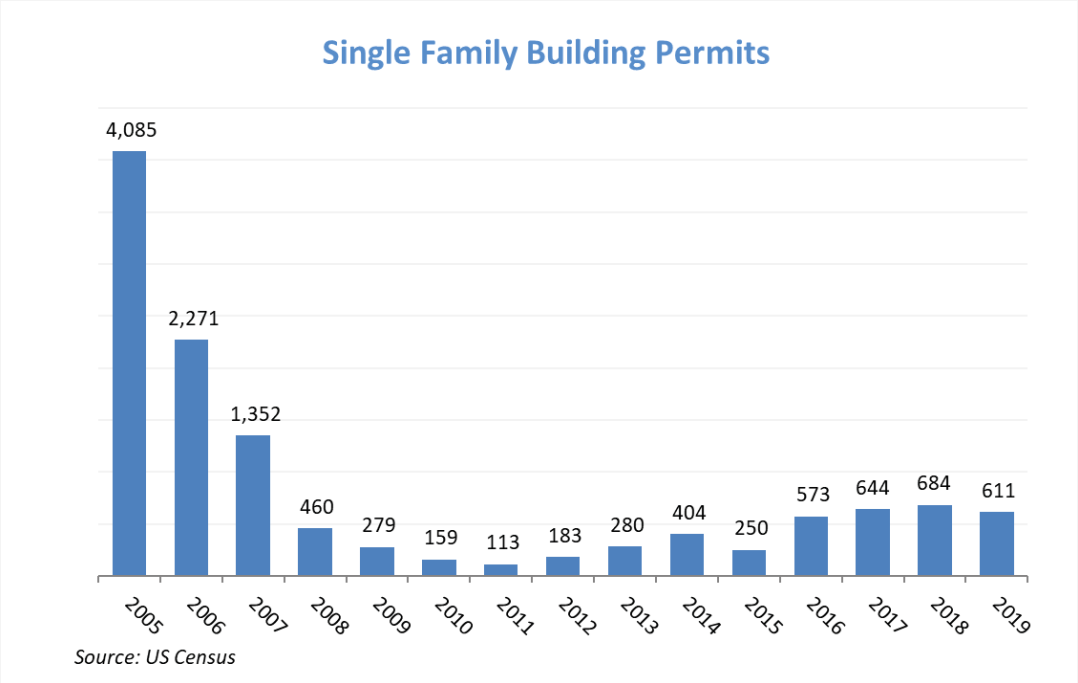


Unemployment rates in the Central Valley are historically twice the national average which is currently 3.8%. High unemployment rates mean more people receiving government assistance, thus placing a greater strain on local public resources.



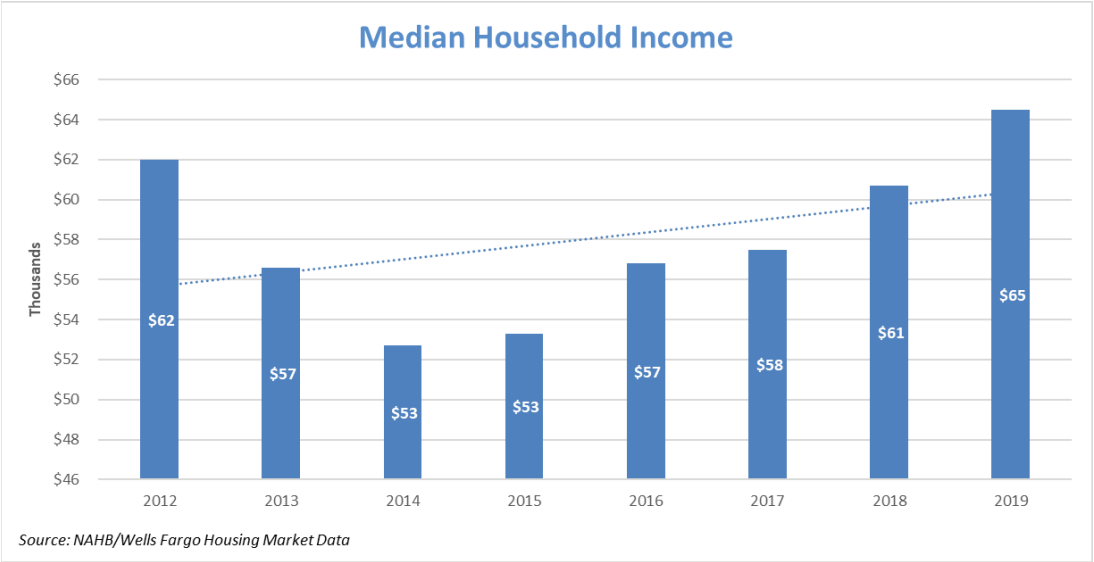
Single-Family Building Permits

Stanislaus County tracks issuance of single-family residential construction permits as a way of monitoring the home construction, building materials and construction employment sector. Issued permits plummeted from a high of over 4,000 in 2005 to a low of 113 in 2011. Issued permits were down by 73 or 10.7% relative to 2019.



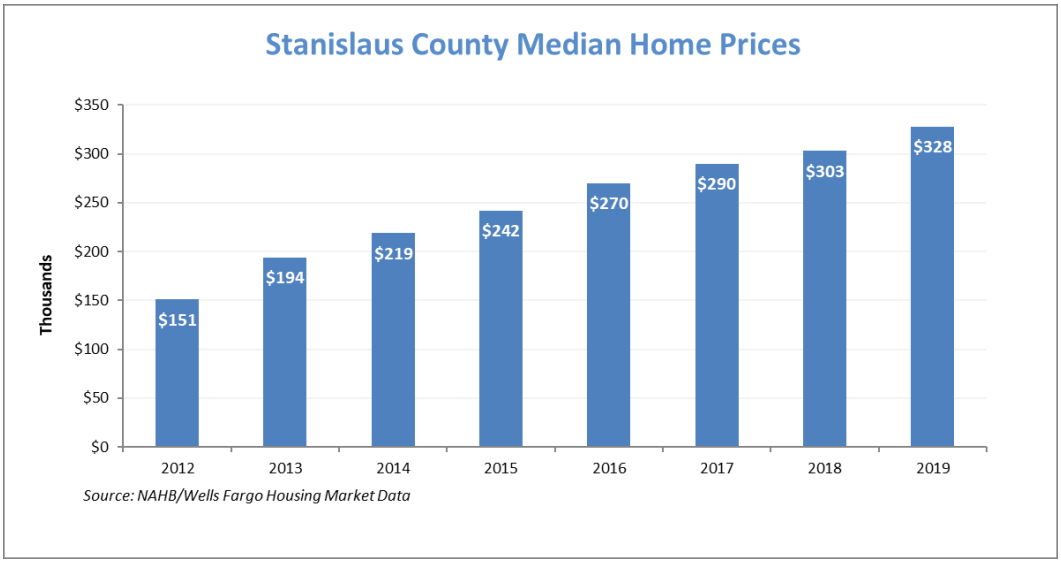
Median Household Income

Median Household Income is up $4,000 or 6% from the fourth quarter of 2018 and up $12,000 or 22% from the market low during the fourth quarter of 2014. Household Income is $3,000 or 4% higher than the previous market high in fourth quarter of 2012.



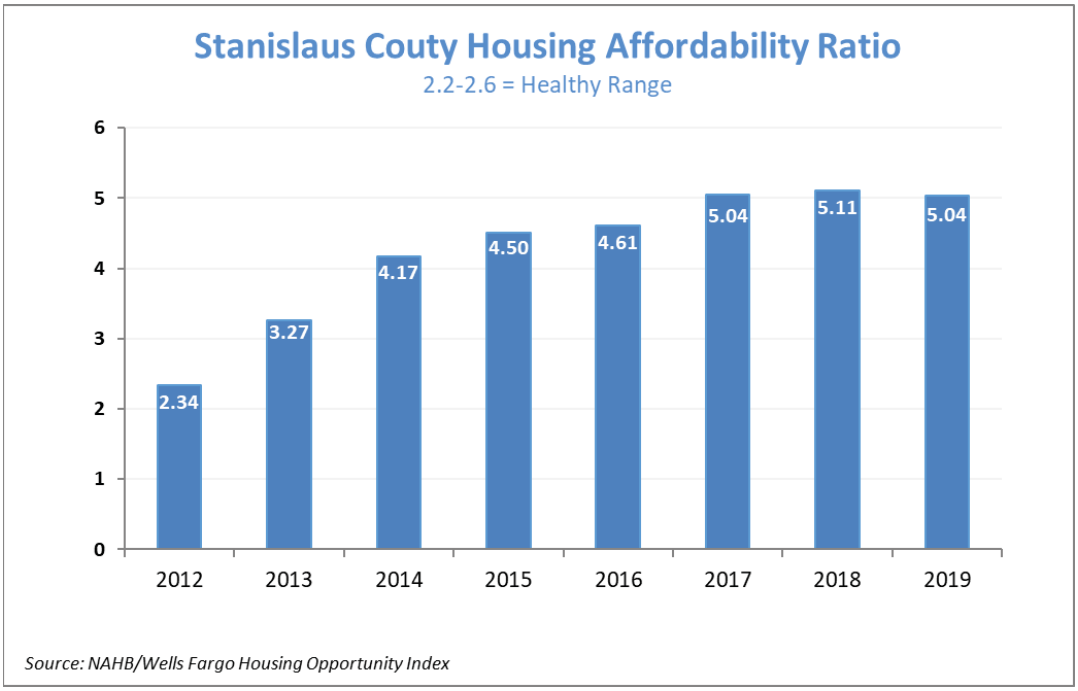
Median Home Prices

Median Home Prices are up by $25,000 or 8.3% from the fourth quarter of 2018 and up $177,000 or 153% from the market low during the first quarter of 2012.



Home Affordability

A Ratio of Median Home Prices to Household Income in the 2.2 to 2.6 range has historically been viewed as an indicator of Home Affordability nationally. Prior to the housing bubble the affordability was in the low 2s. The current Affordability Ratio is 5.04, higher than the historical average. As home prices increase and wages remain flat, the ratio will continue to reflect less affordability for County residents.

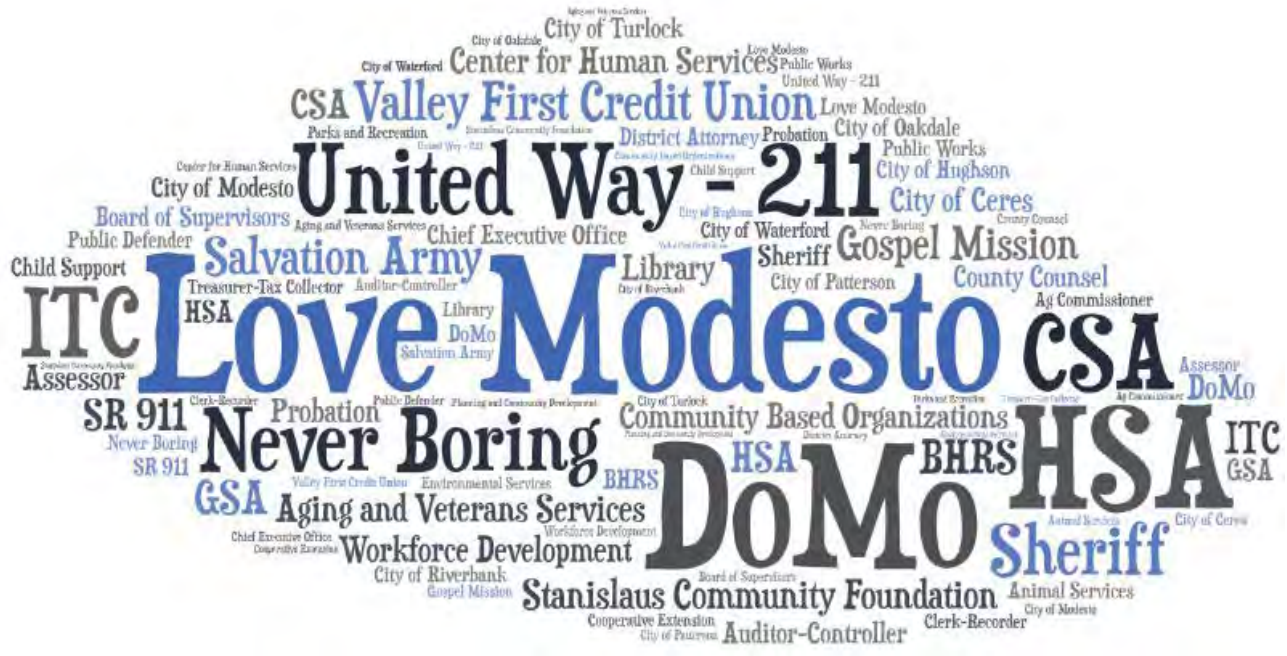


Effective Partnerships

"The best partnerships aren't dependent on a mere common goal but on a shared path of equality, desire, and no small amount of passion." – Sarah MacLean

The Stanislaus County Board of Supervisors is committed to building strong working relationships with local, regional, State, and Federal partners. Stanislaus County departments have found innovative and effective ways to utilize these partnerships to leverage resources and expand services to the public with the goal of serving the community in the best way possible. Since 2009, the Board of Supervisors has recognized outstanding partnership initiatives and has memorialized these efforts on a plaque located in the foyer of the Board of Supervisors Chambers. The Effective Partnerships award serves as a testament to the exceptional efforts and "uncommon results" of Stanislaus County employees and their partners.

In recognition of the outstanding efforts made by County departments and those local organizations that stepped up with innovative solutions during the COVID-19 pandemic, the 2020 Effective Partnerships award is dedicated to all those whose coordinated actions have made a positive impact in the community throughout the emergency.



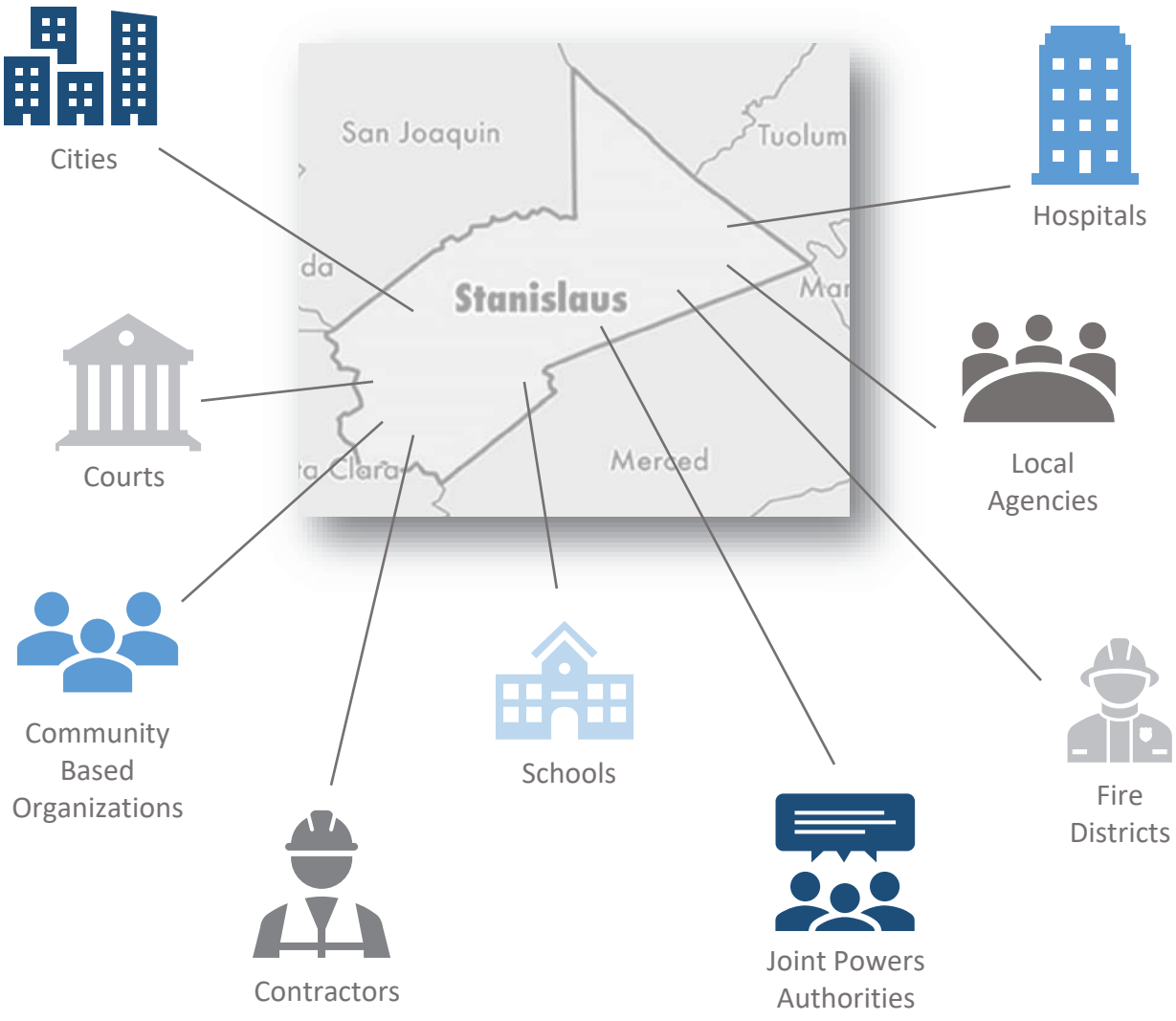
Past Effective Partnerships Recognition Award Recipients

2019 · CSA – A Home for Homeless Families · Focus on Prevention – Downtown Streets Team Career Club
2018 · Community Services Agency – 624 9th Street Project · Parks and Recreation – Fairview Park Project
2017 · Child Support Services – Child Support and Local Hospitals Connecting to Make a Difference in a Child's Future · Chief Executive Office – Homelessness Outreach and Engagement Center
2016 · Office of Emergency Services/Department of Environmental Resources - Temporary Water Assistance · Public Works – Stanislaus Multi-Agency Regional Storm Water Resource Plan
2015 · CSA – Pathways to Well-Being · Department of Child Support Services – Pathways to Self Sufficiency
2014 · CSA – Extended Foster Care Youth Program · Stanislaus County Affordable Care Act Implementation Partnership
2013 · Valley Recovery Resources, Clean and Sober Partnership · Geographic Information System Central Partnership
2011 · Child Support Services Probation Project · The Latino Emergency Council
2010 · Department of Environmental Resources – Stanislaus County Food Processing By-Product Use program · Chief Executive Office – Employee Mentor Program
2009 · Parks and Recreation – Empire Regional Water Safety Training Center · Children and Families Commission – Family Resource Center/Child Abuse Prevention Project

Stanislaus County Partnership Continuum

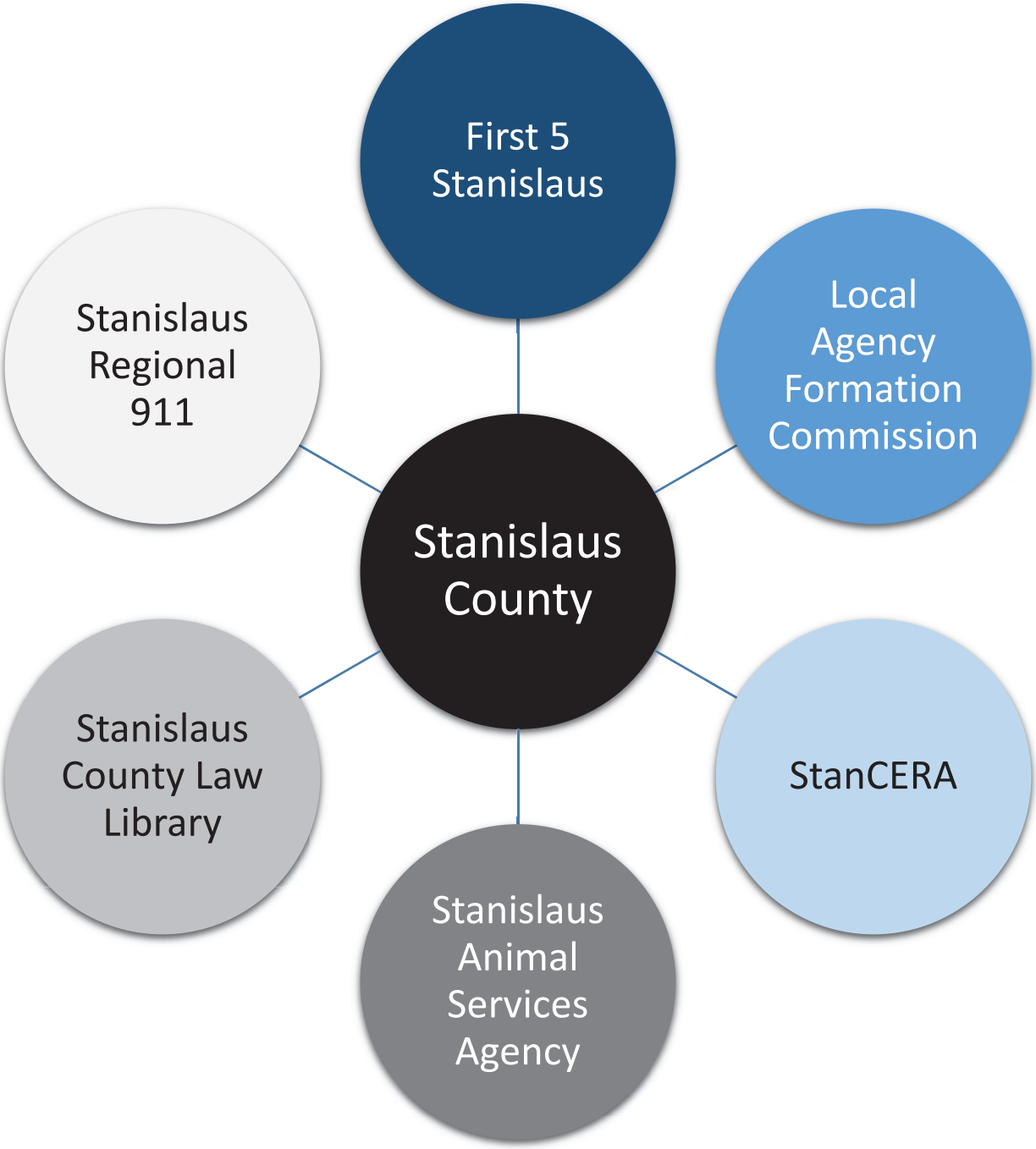
The Stanislaus County organization does not operate within a bubble. Instead, it relies heavily on quality partnerships with local agencies, businesses, and organizations to accomplish its goals and meet the needs of those in the community. These partnerships range from contracting a variety of services with local vendors and community-based organizations; working collaboratively alongside joint powers authorities and local agencies; and coordinating efforts and solutions with cities, schools, hospitals, fire districts, and courts to efficiently and effectively provide the programs and services that support and protect the men, women, and children living in Stanislaus County. These critical partnerships allow County departments and their staff to maximize the quantity and quality of services available to community while working to affect positive results in line with Board of Supervisors' priorities:

Supporting Strong and Safe Neighborhoods
Supporting Community Health
Developing a Healthy Economy
Promoting First-Rate Learning
Delivering Efficient Public Services and Community Infrastructure



Community Partnerships

Stanislaus County has several partners that are closely tied to the organization. First 5 Stanislaus, Local Agency Formation Commission (LAFCO), StanCERA, Stanislaus Animal Services Agency (SASA), Stanislaus County Law Library, and Stanislaus Regional 911 provide a variety of valuable services to the community. While these distinct agencies operate under their own respective governing boards and their budgets are not included in the overall County budget totals, Stanislaus County serves as the employer of record for the staff operating them. Additionally, these organizations utilize County resources, including its financial management system to budget and monitor operations and benefit from the support provided by service departments, including the Chief Executive Office, Auditor-Controller, County Counsel, and General Services Agency, among others.



In November of 1998, California voters passed Proposition 10, an initiative popularly known as the California Children and Families Act. The initiative's goal is simple: to help ensure that the youngest children, from prenatal through age five, get the best possible start in life. The ballot measure added a tax of 50¢ per pack on all cigarettes purchased in the State along with a comparable tax on other tobacco products. The revenue collected is used to create and supplement systems of care that promote early childhood development. These tasks are addressed by an Executive Director and four other County staff serving under the guidance of a nine-member Commission. The mission of First 5 Stanislaus is to be a catalyst to help give children and families the best start.

First 5 Stanislaus is implementing a five-year strategic plan approved by their commission in December 2018 which outlines the organization's core goals, objectives, and strategies. Prioritized roles for First 5 include: capacity builder, systems builder, convener/collaborator, and policy advocate.

The goals of First 5 are broken into four areas of focus:

- Families are supported and safe in communities that are capable of supporting safe families;
- Children are eager and ready learners;
- Children are born healthy and stay healthy; and
- Sustainable and coordinated systems are in place that promote the well-being of children ages 0-5.

The annual budget for First 5 Stanislaus includes program, administrative, and evaluation expenditures:

- **Program** expenditures make up approximately 89% of the Commission's budget and support contracts executed with nearly a dozen public and private non-profit agencies containing scopes of work designed to address the Commission's four areas of focus and desired objectives.

- **Administrative** expenditures make up approximately 10% of the Commission's budget and represent expenses incurred but not directly tied to programs and evaluation. These expenses go to support the ongoing work of the organization in areas such as accounting, payroll, certain accounts payable, strategic planning, rent, a percentage of utilities, insurance, etc.

- **Evaluation** expenditures, which make up approximately 1% of the Commission's budget, are used to compare actual results of contractors to planned results. Evaluation findings are used to develop recommendations involving program changes and funding allocations.

The First 5 Stanislaus Fiscal Year 2020-2021 Budget was adopted on May 26, 2020, by the First 5 Stanislaus Commission, reflecting the continual development and implementation of the strategic plan. The $4.8 million budget is funded by $4.3 million in estimated revenue and the use of $478,967 in fund balance; there is no impact to the Stanislaus County General Fund.

Budget in Brief First 5 Stanislaus		FY 2020-2021 Approved Budget
Total Revenue	$	4,272,201
Use of Fund Balance/Retained Earnings	$	478,967
Gross Costs	$	4,751,168
General Fund Contribution	$	-
% Funded by General Fund		0.0%
Total Allocated Positions		5

In response to the tremendous population increase California experienced following World War II and the sporadic formation of cities and special service districts that resulted, the Governor appointed the Commission on Metropolitan Area Problems in 1959 to study and make recommendations on the misuse of land resources and the growing complexity of overlapping local governmental jurisdictions. The Commission's recommendations on local governmental reorganization was introduced in the Legislature in 1963 and resulted in the creation of Local Agency Formation Commissions, or LAFCOs.

The Stanislaus LAFCO is responsible for coordinating logical and timely changes in local governmental boundaries, adopting Spheres of Influence for each city and special district within Stanislaus County, and preparing Municipal Services Reviews for agencies within its purview. The Commission's efforts are directed to seeing that services are provided efficiently and economically while protecting agricultural and open-space lands. LAFCO is an independent agency operated by three County staff, is governed by a five-member Commission, and functions in accordance with Government Code Section 56000, the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000, et. seq.

The Stanislaus LAFCO has the following objectives:

- **To encourage the orderly formation of local governmental agencies**
  - LAFCOs review proposals for the formation of new local governmental agencies and changes of organization in existing agencies. The complexity of local government, with agency boundaries often unrelated to one another and sometimes overlapping at random, can lead to higher service costs to the taxpayer and general confusion with regard to service jurisdictions. LAFCO decisions strive to balance the competing needs for affordable housing, economic opportunity, and conservation of natural resources.
- **To preserve agricultural land resources**
  - LAFCO must consider the effect that any proposal will produce on existing agricultural lands. By guiding development towards vacant urban land and away from agricultural preserves, LAFCO assists with the preservation of valuable agricultural resources.
- **To discourage urban sprawl**
  - Urban sprawl can best be described as irregular and disorganized growth occurring without apparent design or plan, characterized by the inefficient delivery of important urban services (police, fire, water, and sanitation) and the unnecessary loss of agricultural land. By discouraging sprawl, LAFCO discourages the misuse of land resources and promotes a more efficient system of local governmental agencies.

The Stanislaus LAFCO is funded by agency contributions from the County and nine cities, as outlined by Government Code Section 56381(b).

Budget in Brief Local Agency Formation Commission		FY 2020-2021 Approved Budget
Total Revenue	$	246,587
Use of Fund Balance/Retained Earnings	$	59,315
Gross Costs	$	532,490
General Fund Contribution	**$**	**226,588**
% Funded by General Fund		42.6%
Total Allocated Positions		3

The Stanislaus LAFCO budget for Fiscal Year 2020-2021 was adopted by the Commission on April 22, 2020. The $532,490 budget is funded by $246,587 in estimated revenue derived from agency contributions and fees along with the use of $59,315 in fund balance. The Stanislaus County contribution comprises 50% of the county/city allocations, resulting in a General Fund Contribution of $226,588 (part of total LAFCO revenue, shown separately here).

The Stanislaus County Employees' Retirement Association (StanCERA) is a public employees retirement system operating under the County Employees Retirement Law of 1937, Government Code Section 31450, et. seq., and the California Public Employees' Pension Reform Act (PEPRA). The association administers the retirement benefits for employees of Stanislaus County, City of Ceres, Superior Court, East Side Mosquito Abatement District, Stanislaus Council of Governments (StanCOG), Keyes Community Services District, Salida Sanitary District, and Hills Ferry Cemetery District, all located in Stanislaus County.

StanCERA's mission is empowering its members through education and technology to play a proactive role in understanding and managing their retirement benefits. Its vision is to provide and promote comprehensive and financially sound retirement in a professional, efficient, and courteous manner.

StanCERA is governed by a nine-member Board of Retirement that exercises authority and control over the management of the retirement plan and is responsible for establishing StanCERA's bylaws and policies in accordance with applicable local, State, and Federal laws. The Executive Director oversees 15 other County staff in executing policy, internally and through the use of prudent external experts.

The Board of Retirement oversee and guides the plan subject to the following basic fiduciary responsibilities:

- To act solely in the interest of, and for the exclusive purpose of providing economic benefits to participants and their beneficiaries;
- To act with the care, skill, prudence, and diligence of a prudent expert in the investment of plan assets; and
- To diversify the investments of the plan so as to minimize the risk of loss and to maximize the rate of return, unless under the circumstances it is clearly prudent not to do so (diversification is applicable to the deployment of the assets as a whole).

StanCERA's Strategic Plan 2020-2022 identifies the following five objectives:

- Develop an Organizational Structure reflective of their operational capabilities and succession planning needs
- Successful implementation/completion of the Pension Administration System (PAS)
- Development and implementation of a formalized succession plan for StanCERA
- Development of a formalized Operational Risk Management Plan
- Process documentation and standardization of the Investment Governance process

The StanCERA budget for Fiscal Year 2020-2021 was adopted on May 26, 2020. The $6.6 million budget is fully funded by employer and employee contributions and undistributed investment earnings. There is no direct impact to the County General Fund; however, employer contributions for staff are at least in part funded by the County General Fund.

Budget in Brief StanCERA		FY 2020-2021 Approved Budget
Total Revenue	$	6,570,652
Use of Fund Balance/Retained Earnings	$	-
Gross Costs	$	6,570,652
General Fund Contribution	$	-
% Funded by General Fund		0.0%
Total Allocated Positions		16

On October 27, 2009, a joint powers agreement between the cities of Ceres, Hughson, Modesto, Patterson, and Waterford and Stanislaus County established the Stanislaus Animal Services Agency (SASA), a public entity separate and distinct from its member entities. The purpose was to create shared governance with participating agencies where the joint operation, governance, and management of an animal services facility served the mutual benefit of each member agency and their respective residents to provide efficiencies and economy through cooperation.

SASA is governed by a six-member Board, represented by the City Manager from each city partner agency and the Chief Executive Officer of Stanislaus County, with each member paying their proportional share of capitalized and operational costs, as identified in the annual budget. An Executive Director oversees shelter operations and 34 other County staff as they work to provide a variety of services to the community, including pet adoption services, vaccination clinics, licensing, and coordination with pet rescue organizations, among a plethora of seasonal promotions and programs advocating for the health and safety of pets.

Animal Services effectively promotes the humane and responsible care of companion animals, reducing the euthanasia of sheltered animals, and responding to the needs of the community. They work to establish and maintain a safe and healthy environment between humans and animals in Stanislaus County, with an intent to:

- Protect the public's safety by enforcing animal codes, ordinances, and animal quarantines;
- Prevent and investigate the inhumane treatment of animals;
- Educate and inform the public in the areas of animal codes, animal ordinances, and responsible pet ownership;
- Respond to emergency service requests from the public or law enforcement as quickly as possible;
- Respond to routine service requests from the public;
- Impound (domestic and wild) stray animals;
- Provide aid and services to help the public locate lost animals;
- Implement, maintain, and encourage an adoption program for impounded animals;
- Provide, with veterinary supervision and/or assistance, medical attention for all impounded animals; and
- Manage unclaimed animals through adoption, sale, transfer to rescue organizations, or humane euthanasia.

Over the past few years, SASA has identified, applied for, and received funding from various grant opportunities to improve shelter operations, decrease the stray cat population, increase compliance with licensing requirements, and offer additional services to the community while limiting the cost impact to agency partners. Additionally, the agency has developed and maintained an active presence online and through social media channels to encourage pet adoptions, search for lost pets, and share pertinent information with the community in an effective and timely manner.

Budget in Brief **Stanislaus Animal Services Agency**		**FY 2020-2021 Approved Budget**
Total Revenue	$	3,060,028
Use of Fund Balance/Retained Earnings	$	-
Gross Costs	$	5,100,538
General Fund Contribution	**$**	**2,040,510**
% Funded by General Fund		40.0%
Total Allocated Positions		35

The SASA budget for Fiscal Year 2020-2021 was adopted on June 18, 2020. The $5.1 million budget is funded by $3.1 million in revenue from fees and partner contributions. The Stanislaus County contribution makes up 40% of the overall budget, resulting in a General Fund Contribution of $2 million (part of total SASA revenue, shown separately here).

The Stanislaus County Law Library is a public library established by the Stanislaus County Board of Supervisors in 1893 to provide free access to legal information for the judiciary, members of the State Bar, public officials, and all residents of the County. In addition to making materials available for those performing legal research, the Law Library provides legal education materials, general legal education classes, conference room rental, reading and study rooms, public computers, printers, copiers, fax services, and document delivery.

Legal research books and databases are costly and not readily available at most public libraries, making this a critical resource for professionals who may not have private libraries vast enough to satisfy their research needs and students of law seeking access to multiple sources of information to assist in their studies and preparation for the State Bar exam. Additionally, members of the public have access to legal information to represent themselves in court, participate in the legal system, resolve legal disputes, engage in commerce, or tend to personal affairs.

The library is governed by a seven-member Board of Trustees pursuant to the California Business and Professions Code section 6300, et. seq. The Trustees are made up of Stanislaus County judges, members of the State Bar, and an appointee of and for the Chairperson of the Board of Supervisors.

The mission of the Law Library is to help the public access the judicial system by providing legal and educational resources and guidance on their use. The Law Library is operated by two County staff, a Director and Library Assistant, who provide customers with reference assistance, helping patrons identify and locate relevant text and online resources to answer and research legal questions (staff cannot lawfully give legal advice to patrons or assist with form preparation).

The library collection is comprised of print and electronic resources, offering patrons a broad selection of primary and secondary materials for both State and Federal legal issues, with a focus on California-based information.

- The physical collection includes 14,011 total volumes and 142 CDs, DVDs, and tapes.

- Their electronic collection provides a wealth of information: the Westlaw subscription offers patrons primary resources and a large selection of secondary practice materials for all State and Federal jurisdictions; the CEB OnLaw subscription offers virtually every practice guide published by CED, along with email access to forms and templates; their EBSCO Host's Legal Information Reference Center offers access to self-help guides published by Nolo Press. Additionally, both Westlaw and CEB OnLaw can be accessed wirelessly in the library or on their public computers. The Stanislaus County Law Library website offers sample forms, self-help books, and resource referrals that can be accessed by the public from any electronic device.

The Stanislaus County Law Library utilized a rollover budget for Fiscal Year 2020-2021, adopted on May 6, 2020, and will return at first quarter to adopt a Final Budget for the year. The $445,519 budget is funded by $330,860 in revenue and the use of $60,419 in fund balance. Stanislaus County provides funding to cover annual lease costs, resulting in a General Fund Contribution of $54,240 (part of total library revenue, shown separately here).

Budget in Brief Stanislaus County Law Library		FY 2020-2021 Approved Budget
Total Revenue	$	330,860
Use of Fund Balance/Retained Earnings	$	60,419
Gross Costs	$	445,519
General Fund Contribution	**$**	**54,240**
% Funded by General Fund		12.2%
Total Allocated Positions		2

As a means to implement local emergency dispatch services, the Stanislaus County Communications Department was formed in 1978, taking separate dispatch centers that were in existence in the County and joining them together for the operation of a 911 system. By 1981, the Communications Center was fully operational with an online computer aided dispatch (CAD) system. Over time, the center, commonly referred to as Emergency Dispatch, became the main public safety answering point (PSAP) for Stanislaus County.

Stanislaus Regional 911

Stanislaus Regional 911 (SR 911) was formed through a joint powers agreement between Stanislaus County and the City of Modesto in 1998, transitioning from a department and creating an entity separate from the County. The organization has continued to thrive and operate as the primary PSAP for Stanislaus County since then. At present, all local fire and law enforcement dispatches are carried out from this center with the exception of Oakdale City Police, Ceres City Police, Newman City Police, and Turlock City Fire and Police.

SR 911 is governed by a seven-member Commission, made up of representatives from its member agencies: Modesto City Council, Stanislaus County Board Supervisor, Modesto City Manager, County Chief Executive Officer, City Manager from one of the other member cities, Modesto Police Chief or County Sheriff, and County Fire Warden or Modesto Fire Chief (the last two positions rotate on an annual basis with one County and one City and one law enforcement and one fire representative serving simultaneously).

A distinct Dispatch Advisory Board meets regularly and advises the Commission on projects and budget, forwarding recommendations as appropriate. The Dispatch Advisory Board is made up of the County Sheriff, Modesto Police Chief, County Fire Warden, Modesto Fire Chief, and County Chief Probation Officer.

SR 911 provides 24 hours-a-day, seven days-a-week public safety emergency dispatch services and serves as the local answering point for the 911 telephone system. The agency is operated by an Executive Director and 58 other County employees, including administrative, information technology, and dispatcher staff. Emergency dispatchers answer emergency and non-emergency phone calls, working with various positions to cover all law enforcement and fire service calls. Dispatchers serve as a vital link between the citizens of the County and the officers and fire fighters in the field, providing critical information and support to those on the other end of the line during a variety of emergency situations.

SR 911 works closely with the Emergency Operations Command Center during times of local emergency, such as floods and fires. They also provide access to State and Federal law enforcement networks for all County agencies. Providing superior customer service is a priority and the agency regularly reports on response times, call counts, and other special information for transparency and quality assurance.

Budget in Brief Stanislaus Regional 911		FY 2020-2021 Approved Budget
Total Revenue	$	5,604,097
Use of Fund Balance/Retained Earnings	$	1,205,758
Gross Costs	$	9,148,218
General Fund Contribution	**$**	**2,338,363**
% Funded by General Fund		25.6%
Total Allocated Positions		59

The SR 911 budget for Fiscal Year 2020-2021 was adopted on June 17, 2020. The $9.1 million budget is funded by $5.6 million in estimated revenue and the use of $1.2 million in fund balance. The Stanislaus County contribution is paid directly through the Sheriff, Probation, and Office of Emergency Services departments, resulting in an indirect General Fund Contribution of $2.3 million (part of total SR 911 revenue, shown separately here).

Introduction

The 2020-2021 Fiscal Year began with a rollover budget from Fiscal Year 2019-2020, which served as a temporary budget until the Final Budget could be approved in September. The 2020-2021 Recommended Final Budget reflects a base level of funding that has been adjusted for certain one-time requests and also provides support for departments experiencing revenue shortfalls. The Recommended Final Budget incorporates results from the year-end closing of the County's financial books and provides Stanislaus County with a balanced operational plan for Fiscal Year 2020-2021. Additional adjustments to the County's budget are routinely made as needed throughout the fiscal year as part of quarterly financial reports presented to the Board of Supervisors or as separate Board agenda items.

The Recommended Final Budget totals $1,526,371,987 for all funds. This includes $1,419,178,674 in base funding and $107,193,313 in adjustments. Zero-base budget analysis was completed for all General Fund departments, excluded funding for fixed assets and one-time projects, and factored a 5% salary deduction to account for projected vacancies. For non-General Fund departments, base funding is defined as the level for which external funding, minimum local match and fund balance can sustain. Adjustments to base funding are described in individual department narratives, and by fund type as follows: $38,509,608 in the General Fund, $64,549,797 in Special Revenue Funds, $68,692 in the Capital Project Funds, $175,000 in the Enterprise Funds, and $3,890,216 in the Internal Service Funds.

The Recommended Final Budget also includes adjustments to the 2021-2022 Spending Plan for ongoing costs or revenue associated with Final Budget adjustments to the current year. Consistent with the approach to base budget in Fiscal Year 2020-2021, the Spending Plan does not include recommended costs for fixed assets or one-time projects. The Spending Plan totals $1,456,497,363 and will remain at the level presented in the 2020-2021 Final Budget for the remainder of the fiscal year and serve as the base budget for the 2021-2022 Proposed Budget. Any adjustments to the current year budget made through quarterly financial reports that impact ongoing costs or revenue will be noted through third quarter and addressed as adjustments to the base budget as part of the 2021-2022 Proposed Budget process.

For planning and presentation purposes, the County budget is developed and displayed consistent with the Board of Supervisors' priorities:

- *Supporting Strong and Safe Neighborhoods*
- *Supporting Community Health*
- *Developing a Healthy Economy*
- *Promoting First-Rate Learning*
- *Delivering Efficient Public Services*
- *Delivering Community Infrastructure*

Consistent with standard accounting practices, the County's budget is divided into separate financial entities known as "funds." A fund contains a set of accounts that carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use these fund entities to segregate their financial resources and demonstrate legal compliance. The County's budget includes the three "governmental funds" of General, Special Revenue, and Capital Projects to account for local government activities. The County also uses two proprietary fund types that are for "business-type" activities, Enterprise and Internal Service funds.

Recommended Final Budget by Fund Type

General Fund

The General Fund is used to pay for core services such as public safety, parks and recreation, planning and community development, justice administration, tax assessment and collection, and a host of other vital services. The revenue used to pay for these services comes primarily from local taxes

such as property tax and sales tax, franchise fees, charges for services, and a variety of other discretionary sources. Included in the General Fund is the Debt Service budget that provides funding for annual County debt obligations of approximately $1.2 million. The Final Budget for the General Fund is $396.3 million, an increase of $18.7 million from the 2019-2020 Adopted Final Budget of $377.6 million.

Final Budget Summary by Fund Type	Total Recommended Appropriations	Total Recommended Revenue	Fund Balance and One-Time Funding Required
General Fund	$ 396,287,342	$ 355,250,357	$ 41,036,985
Special Revenue Fund	913,839,462	847,484,310	66,355,152
Capital Projects Fund	799,692	680,000	119,692
Enterprise Fund	83,718,878	70,133,015	13,585,863
Internal Service Fund	131,726,613	128,798,513	2,928,100
Total	**$ 1,526,371,987**	**$ 1,402,346,195**	**$ 124,025,792**

The recommended increase in the General Fund from the 2019-2020 Adopted Final Budget to the 2020-2021 Recommended Final Budget includes base funding adjustments to cover the funded service level cost of all current programs and allocated positions, reduced by a 5% vacancy factor for most departments. In addition, the Final Budget recommendations include $13.4 million to provide funding for mental health and social services programs due to realignment shortfalls and ongoing program growth and $5.3 million of increased support for unmet needs requested by departments and detailed in the individual department narratives and Schedule 9s.

The recommended funding level for General Fund budgets relies on $121.7 million in department revenue and $233.6 million in Discretionary Revenue. The General Fund assumes the use of $41 million in fund balance, bringing total funding sources for the General Fund to $396.3 million. The General Fund balance on July 1, 2020 was $212,264,228 with a projected fiscal year-end fund balance of $171,227,243 on June 30, 2021.

Discretionary Revenue is the revenue that is available to the Board of Supervisors to fund programs at their discretion. Much of Discretionary Revenue funding supports public safety and criminal justice services provided by the Sheriff, District Attorney, Public Defender, and the Probation Department, as well as government-related services provided by the Chief Executive Office, Agricultural Commissioner, Treasurer-Tax Collector, Auditor-Controller, and Assessor. The health and human services departments use Discretionary Revenue to support maintenance of effort requirements, allowing them to obtain additional revenue for a variety of Federal-supported and State-supported programs and services.

The 2020-2021 Recommended Final Budget includes estimated Discretionary Revenue of $233.6 million, which is 0.3%, or $694,000, below the 2019-2020 Adopted Final Budget of $234.3 million. The $233.6 million represents a decrease of 0.9%, or $2.1 million, from Fiscal Year 2019-2020 actual receipts of $235.7 million.

The recommended decrease in Discretionary Revenue is largely attributed to decreases in sales and use taxes, fines and penalties, and interest due to the COVID-19 pandemic. These decreases are partially offset by a 4.9% increase in property tax accounts reflecting the increase in assessed values for Fiscal Year 2020-2021.

Ongoing analysis of Discretionary Revenue is conducted throughout the fiscal year as revenue is received. Any necessary adjustments to the Discretionary Revenue budget will be included in subsequent reports to the Board to reflect the most up-to-date information.

Discretionary Revenue

Description	Fiscal Year 2018-2019 Actuals	Fiscal Year 2019-2020 Actuals	Fiscal Year 2020-2021 Final Budget	Budget Year 2021-2022 Spending Plan
Taxes	$ 164,389,689	$ 170,978,823	$ 174,580,000	$ 179,272,000
Licenses, Permits & Franchises	1,021,043	1,110,825	1,100,000	1,100,000
Fines, Forfeitures & Penalties	2,247,498	2,687,844	1,100,000	1,100,000
Revenue from Use of Money	8,238,525	9,040,614	5,400,000	5,400,000
Intergovernmental Revenue	49,199,652	45,767,583	45,120,000	48,132,000
Charges for Services	3,099,555	2,459,134	3,245,000	3,252,000
Miscellaneous Revenues	193,305	(23)	-	-
Other Financing Sources	9,327,009	3,651,213	3,060,000	3,084,000
Total	**$ 237,716,276**	**$ 235,696,012**	**$ 233,605,000**	**$ 241,340,000**

Special Revenue Funds

Special Revenue Funds are a fund type used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Special Revenue Funds account for over half of Stanislaus County's budget. Some of the larger Special Revenue Funds include Behavioral Health and Recovery Services, Community Services Agency, Workforce Development, Child Support Services, Environmental Resources, Public Works, and a variety of grant-related programs. The Recommended Final Budget for Special Revenue Funds for Fiscal Year 2020-2021 is $913.8 million, an increase of $101.2 million from the 2019-2020 Adopted Final Budget of $812.6 million.

Budgets within the Special Revenue Funds are supported by $812.7 million in department revenue, the use of $66.3 million in departmental fund balance, and a $34.8 million General Fund contribution. The Special Revenue Funds began the fiscal year with $261.8 million in fund balance and are projected to end the year with a fund balance of $195.5 million.

Capital Projects Funds

The Courthouse Construction Fund and the Criminal Justice Facilities Fund are the two remaining budgets in Capital Projects Funds. This fund type is typically used to account for financial resources that are used for the acquisition or construction of major capital facilities for the County. The Recommended Final Budget for Capital Projects Funds for Fiscal Year 2020-2021 is $799,692, an increase of $68,692 from the 2019-2020 Adopted Final Budget of $731,000.

Budgets within Capital Projects Funds are funded by $680,000 in department revenue and the use of $119,692 in departmental fund balance. The Capital Project Funds began the fiscal year with $3.8 million in fund balance and project a year-end fund balance of $3.6 million.

Enterprise Funds

Enterprise Funds are set up for specific services that are funded directly by fees charged for goods and/or services. Examples of County Enterprise Funds include the Health Services Agency - Clinics and Ancillary Services budget, the County landfills, and the local transit system. The 2020-2021 Recommended Final Budget for Enterprise Funds is $83.7 million, a decrease of $1.1 million from the 2019-2020 Adopted Final Budget of $84.8 million.

Budgets within the Enterprise Funds are funded by $67 million in department revenue, the use of $13.6 million in prior year retained earnings, and a $3.1 million General Fund contribution. Enterprise Funds began the fiscal year with $109 million in retained earnings and are projected to end the year with a retained earnings balance of $95.4 million.

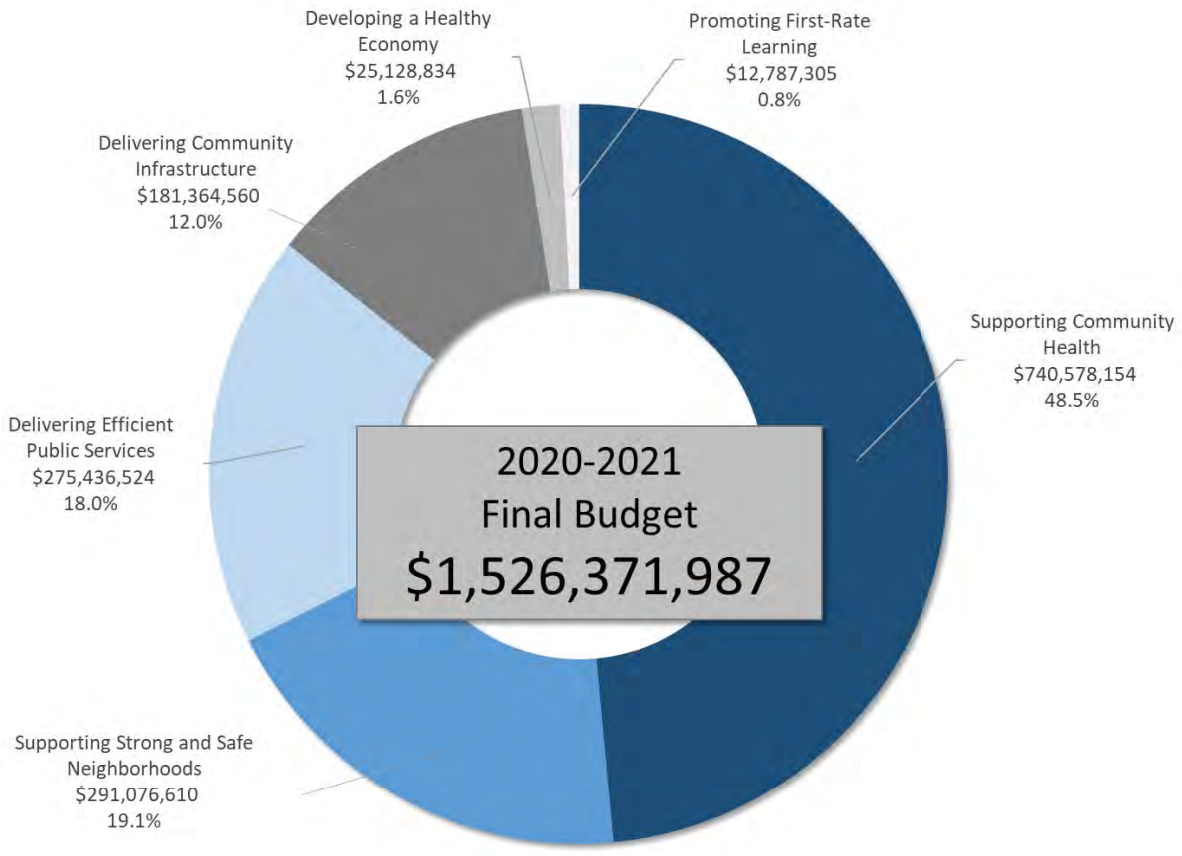
Internal Service Funds

Internal Service Funds are a proprietary fund type used to report activities that provide goods or services to other County departments or agencies on a cost-reimbursement basis. Examples of Internal Service Funds include Information Technology Central (ITC), General Services Agency (GSA) Central Services and Fleet Services divisions, and a variety of County self-insurance funds within the Human Relations Division of the Chief Executive Office. The 2020-2021 Recommended Final Budget for Internal Service Funds totals $131.7 million, an increase of nearly $8.2 million from the 2019-2020 Adopted Final Budget of $123.5 million.

The Internal Service Funds budgets are funded by a total of $127.8 million in estimated department revenue, the use of $2.9 million in retained earnings, and a $1 million General Fund contribution. Internal Service Funds began the fiscal year with a total of $35 million in combined retained earnings and are projected to end Fiscal Year 2020-2021 with an ending retained earnings balance of $32.1 million.

Recommended Final Budget by Priority

Below is a summary of the Recommended Final Budget by Board Priority Area. Detailed descriptions and recommendations can be found later in the document in their respective priority areas.



Summary of Recommended Final Budget by Board Priority	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2020-2021 Recommended Final Budget
Resources							
Department Revenue*	$ 93,000,510	$ 667,056,883	$ 22,494,961	$ 10,887,295	$ 181,987,007	$ 154,438,397	$ 1,129,865,053
County Match Revenue	597,099	35,568,869	-	491,810	1,082,432	1,135,932	38,876,142
Department Fund Balance/ Retained Earnings**	20,807,085	37,615,620	303,246	1,408,200	3,581,555	19,273,101	82,988,807
General Fund Contribution***	176,671,916	336,782	2,330,627	-	88,785,530	6,517,130	274,641,985
Total Recommended Final Budget Resources	**$ 291,076,610**	**$ 740,578,154**	**$ 25,128,834**	**$ 12,787,305**	**$ 275,436,524**	**$ 181,364,560**	**$ 1,526,371,987**
Appropriations							
Total Recommended Final Budget Appropriations	**$ 291,076,610**	**$ 740,578,154**	**$ 25,128,834**	**$ 12,787,305**	**$ 275,436,524**	**$ 181,364,560**	**$ 1,526,371,987**

*Department Revenue excludes Discretionary Revenue of $233,605,000; included, total County revenue is nearly $1.4 billion.

**General Fund has $41 million in fund balance dedicated to balancing the Final Budget for a total use of $124 million in fund balance.

***General Fund Contribution is funded by the use of $233.6 million in Discretionary Revenue and $41 million in fund balance.

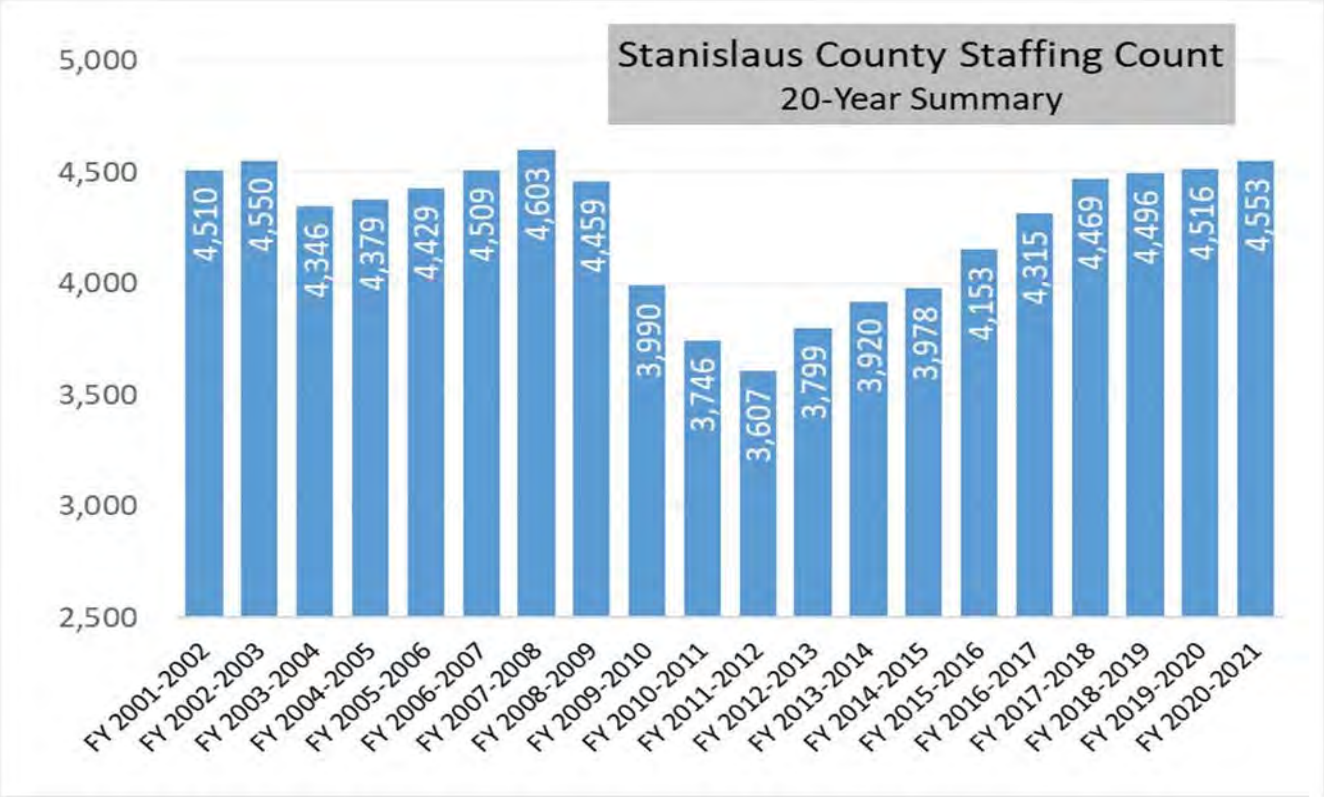
Staffing Levels

The 2020-2021 Final Budget staffing recommendations net an increase of 14 positions to the Countywide allocation count. The recommendations include the addition of 15 new positions and deletion of one vacant position. The 2019-2020 Rollover Proposed Budget position allocation count stayed at 4,539. The implementation of recommendations included in the Final Budget will bring the new allocation to 4,553 positions.

The County has developed a strong, sustainable workforce by taking a conservative approach to adjusting staffing levels and assessing the appropriate classifications and skillsets needed for optimal departmental operations and the provision of services to the community.

The chart below provides a 20-year historical summary of the staffing allocation count for Stanislaus County. Staffing has steadily increased since Fiscal Year 2011-2012 as the County has rebounded from the Great Recession, with an average annual increase to staffing of 2.9% through Fiscal Year 2019-2020. Fiscal Year 2020-2021 recognizes a modest 0.8% increase to the staffing count over the prior fiscal year Final Budget level of 4,516, and accounts for the staffing recommendations in the Final Budget.

The 2020-2021 Final Budget staffing recommendations adjust staffing levels in support of department workload and restructuring, intended to improve department efficiencies and meet community needs. Positions are being recommended for departments within the Board priorities of *Supporting Strong and Safe Neighborhoods, Supporting Community Health, Developing a Healthy Economy,* and *Delivering Efficient Public Services*.



Ongoing Challenges and Opportunities

Balancing Community Services and Traditional County Business During a Pandemic

The County organization is diverse and departments are responsible for a wide range of businesses and services to the community. Maintaining these core functions and the safety-net programs while leading the community in the response to the COVID-19 Pandemic has stretched County resources in ways not previously imagined. With the leadership of the Board of Supervisors, County staff have worked creatively, through teamwork and effective partnerships to support the community, reduce COVID spread, and respond to those in need with compassion and assistance.

The County has benefited from Federal and State economic support including Federal Coronavirus Relief Funds allocation of $96.1 million and a State Pass-through allocation of $12.8 million to provide a temporary one-time benefit to the organization and the economic condition of the County; these funds must be spent by December 30, 2020. In recognition of the economic impacts from COVID-19 which have largely affected sales tax revenue, the State of California has provided Realignment Backfill funding of $9.1 million. This is an unprecedented level of support from the State to assist counties in meeting local safety net program needs and match requirements. Benefiting programs are in the areas of health, mental health and social services including Foster Care and In-Home Supportive Services, as well as public safety realignment. While significant, the Realignment Backfill funds represent just 36.5% of the shortfall impact to departments which is estimated at $24.9 million.

Balancing community services and traditional County business while effectively responding to COVID-19 will continue to challenge the organization in both operations and financing. Emergency Response functions will be more expansive and necessary over a longer duration than any prior disaster faced by the County. Ongoing Human Relations support for employees will be critical, including remote work, telecommute options, scheduling variations while meeting Disaster Worker responsibilities. County

staff are committed to this effort which is directly connected to the quality of life in the community. Frequent reports on the COVID-19 response will be expanded to provide more information on Federal/State emergency fund spending in accordance with the priority areas identified by the Board of Supervisors. As well, quarterly financial reports to the Board will be even more important in the current fiscal year as the economic impacts of COVID-19 are still unknown.

Year Two Projections Highlight Structural Deficits in Multiple Departments

One of the goals of the two-year budget process is to embed long-range financial planning deeper into the County organization. That benefit has been realized with the focus on the Year Two Spending Plan. The Recommended Final Budget for 2020-2021/2021-2022 has identified structural deficits in several departments, meaning the ongoing revenues are not sufficient to sustain all current program operations and services without other sources of revenue/other adjustments being factored. Three departments in particular, Behavioral Health and Recovery Services (BHRS), Department of Child Support Services (DCSS) and Library will monitor their respective revenues and analyze options for external revenue support to develop recommendations for any needed adjustments to the Year Two Spending Plan prior to the 2021-2022 Proposed Budget.

Housing and Homelessness

Homelessness affects the safety and health of the community, requiring thoughtful, collaborative planning for solutions that often include assistance for those in dire need of physical and behavioral health services. The Community Assessment, Response, and Engagement (CARE) service model continues to provide the means for a multi-disciplinary approach to this growing issue which has become even more important during the Pandemic. A plan to expand the CARE model has been delayed due to the COVID-19 response but will remain a goal and significant focus for the community's efforts in response to homelessness in the years to come. The implementation of the permanent Access Center and Emergency Shelter (ACES) in downtown Modesto, provided a 182 increase in available shelter beds for the County, which along with non-congregate shelter options funded by the State for COVID-19 impacted individuals, has added to the continuum of housing options and critical services to those in need.

Employee Recruitment and Retention

Many County departments have struggled to recruit and retain quality staff, especially for high-level, professional positions. This issue has posed challenges in providing thoughtful succession planning and seamless transition upon employee retirements. Further, the increased and time-specific needs for the emergency response has strained existing staff resources, which are reliant on the use of extra-help, retirees, overtime and contracted support to meet the demands of Pandemic response. The Chief Executive Office Human Relations (CEO-HR) division is working to expand training opportunities, increase accessibility to valuable staffing resources, and improve recruitment and retention activities to address these issues.

Facilities and Infrastructure

The County's aging facilities and infrastructure require significant investment in annual repairs and maintenance, the need for demolition and/or remediation of old buildings and County sites, and ongoing capital improvement planning. This exposure is continually evolving and is factored into updates to the County's Long-Range Financial Model. Prudent debt service and planning is critical in supporting the organization in building and/or maintaining capital assets designed to best address the customer and staff needs of the future.

Safety and Security

The safety and security of government facilities and functions is an ongoing concern and focus of the Chief Executive Office, Sheriff's Department, and local law enforcement agencies. Cyber security is also a critical component in addressing the needs of the organization and the integrity of its records and confidential information. Information Technology standardization will enhance the organization's capacity to withstand external risks. Additional resources have been designated to address this growing threat.

Conclusion

The Fiscal Year 2020-2021 Recommended Final Budget is balanced with attention to the multi-year, long-range model, which provides guidance for financial decisions. Budget priorities are focused on existing service levels with targeted spending used to support additional positions with emphasis on public safety and community health, along with one-time equipment and technology upgrades and the continued support for Focus on Prevention. The organization is benefiting from budget policies that rebuilt General Fund balance through conservative, steady strategic decisions to support recovery since the Great Recession. As a result, the County organization can sustain the delivery of critical services during the economic downturn caused by COVID-19. The Recommended Final Budget will rely on use of General Fund balance beyond emergency funding from the Federal and State governments to sustain mandated match requirements and critical safety net services in mental health and social services programs. This approach provides one-time support for a full year allowing time for analysis and planning to align department operations and services with sustainable funding beginning July 1, 2021. This Recommended Final Budget for 2020-2021/2021-2022 kicks off Stanislaus County's second two-year budget cycle. During the upcoming two-year period, staff will work to closely align performance visioning and outcomes reporting, delayed from the Final Budget due to pandemic workload, with quarterly financial reports to the Board of Supervisors to benefit the public it serves.

Next Steps

The Stanislaus County Board of Supervisors will conduct the Recommended Final Budget hearing during its regularly scheduled meeting on September 22, 2020, at 9:00 a.m. Given the broad scope of the County's budget, it is not uncommon for the County to make budget adjustments throughout the fiscal year. Such adjustments will be addressed as appropriate through the quarterly financial reporting process or through separate agenda items presented to the Board, as needed.

The Stanislaus County 2020-2021/2021-2022 Recommended Final Budget for Year One, can be found online at the County's website: http://www.stancounty.com/budget.

Budget Process and Financial Policies

To ensure the long-term economic stability of the organization, the County of Stanislaus has developed a series of policies addressing financial and budgetary issues. Using both operational guidelines and qualitative standards, these policies strive to maintain a stable and positive financial position for the County for the foreseeable future. Moreover, they provide guidelines to management staff in planning and directing the County's day-to-day financial affairs and in developing recommendations to the Chief Executive Officer and the Board of Supervisors.

Budget Process

Basis of Budgeting

The fiscal year budget is prepared, reviewed, and approved in accordance with the provisions of Sections 29000 and 29144, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act. The County prepares a budget for each fiscal year on or before October 2, pursuant to the County Budget Act. Budgeted expenditures are enacted into law through the passage of an appropriation resolution. This resolution mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

The Budget and the Comprehensive Annual Financial Report are prepared using Generally Accepted Accounting Principles (GAAP). The accounts of the County are organized on the basis of fund and organizational groups, each of which is considered a separate accounting entity. Governmental type funds like the General Fund, Special Revenue Funds, Capital Projects, and Debt Service use the modified accrual basis of accounting, while Proprietary Funds use the full accrual basis.

Basis of Accounting

Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available. Measurable means the amount of the transaction is known; available means the revenue will be collected in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the related liability is incurred, except for (1) principal of and interest on general long-term debt which are recognized when due; and (2) employee annual leave and claims as well as judgments for litigation and self-insurance, which are recorded in the period due and payable.

Full accrual is similar to commercial accounting. Recognition occurs at the time of the transaction – revenue when earned and expenses when incurred.

County Budget Process

The budget for Stanislaus County serves as a comprehensive plan for operations, fiscal integrity, and staffing to ensure the provision of effective services to the residents of Stanislaus County. The budget process encompasses the manner in which resources are assigned to meet goals, objectives, and community priorities set by departments and the Board of Supervisors. A balanced budget is one wherein the amount of budgeted expenditures is equal to or less than the sum of budgeted revenue and other available funding resources. In order for government to remain in business, the law requires that an adopted budget be approved and in place by the beginning of each fiscal year; for Stanislaus County the fiscal year runs from July 1 through June 30. While the County has adopted a biennial budget process, appropriations are approved on an annual basis.

Encumbrances

Encumbrances are obligations in the form of purchase orders, contracts, or other commitments which are chargeable to an appropriation and for which a part of an appropriation is reserved. The

County budget is prepared on the modified accrual basis of accounting, with the exception that encumbrances outstanding at year-end are considered expenditures. Encumbrances that are outstanding at year-end are reported as assignments of fund balances since the commitments will be honored through subsequent years' continuing appropriations. Encumbrances do not constitute expenditures or liabilities for GAAP reporting purposes.

Budget Amendment Process

California Government Code Sections 29125 through 29130 authorize the Board of Supervisors to amend the adopted budget through the budget revision process. Revisions enable departments to move or adjust budgeted appropriations and/or estimated revenues.

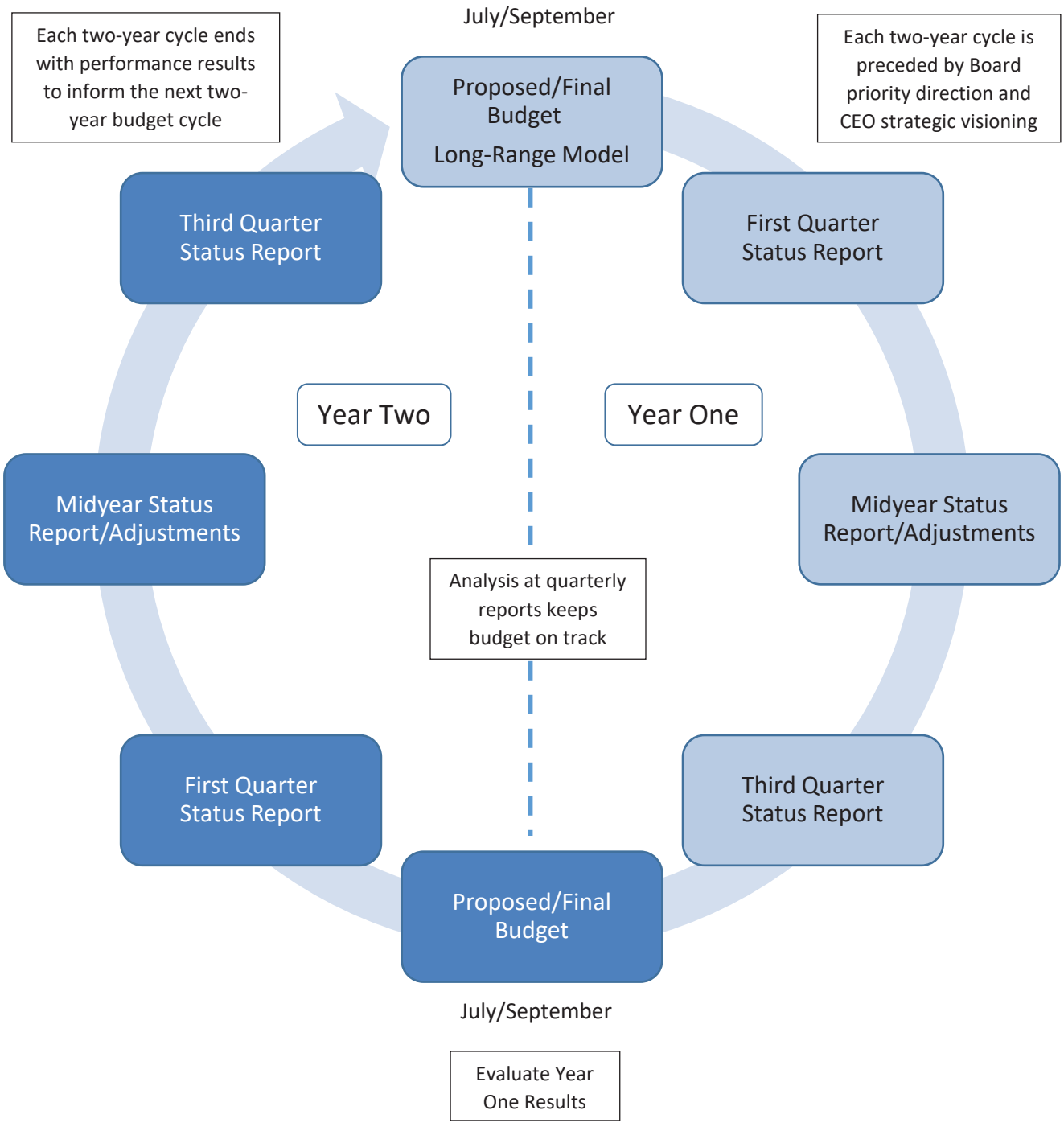
The County's Board of Supervisors also dictates policies regarding budget revisions. Budget revisions requiring Board of Supervisors' approval may be approved throughout the year either during the quarterly financial reporting process or by individual Board agenda item, in accordance with the following procedures:

- By 4/5 vote, all transfers from the Appropriations for Contingencies budget in the General Fund;
- By 4/5 vote, all appropriation of unbudgeted revenues from any source and the use of fund balance and/or retained earnings; and
- The addition or deletion of any appropriation for Fixed Assets over $10,000 or any transfer between Fixed Asset groups over $10,000.

Revisions that may be approved by the Chief Executive Office (CEO) are appropriations and estimated revenue transfers within or between categories within a budget, with the exclusion of the Fixed Assets cost category, wherein the transfers do not affect the total overall budget. Transfers within a single Fixed Asset group within a budget unit can be approved by a CEO representative for transfers of $10,000 or less. However, transfers in amounts greater than $10,000 in and out of, or any adjustments between, Fixed Asset groups (such as land, buildings and improvements, equipment, etc.) within a budget unit require approval by the Board of Supervisors. All transfers between separate budget units require Board of Supervisors' approval.

Stanislaus County Two-Year Budget Cycle

This budget cycle is a distinct two-year period, beginning on July 1, 2020, in Fiscal Year 2020-2021 (Year One) and ending on June 30, 2022, in Fiscal Year 2021-2022 (Year Two). The following diagram outlines the process in clockwise fashion. The subsequent County Budget Process Chart provides additional detail.



County Budget Process Chart

July – December
Establish Budget Priorities and Principles

Prior to Year One

- Establish operating and capital budget priorities for next two budget years based on Board priorities and County Strategic Plan and relevant economic, social, demographic trends

Prior to Year Two

- No additional preparation required

January – May
Develop Operating Budget (and Year Two Spending Plan in Year One)

Prior to Year One

- CEO staff prepare preliminary forecast of the County's discretionary revenue, other major revenue sources, salary and ISF/CAP projections
- General Fund departments participate in Zero-Based Budget Process
- Budget instructions, trainings, and workshops provided by CEO staff to department staff
- Departments analyze data and develop Year One operating budget and Year Two Spending Plan
- CEO staff prepares funding recommendations for Board of Supervisors' consideration
- CEO may choose to recommend a roll-over Proposed Budget consistent with the prior year Legal or Adopted Final Budget

Prior to Year Two

- CEO staff prepare preliminary forecast of the County's discretionary revenue and other major revenue sources
- Budget instructions, trainings, and workshops provided by CEO staff to department staff
- Departments analyze Spending Plan as base and develop operating budget adjustment requests
- CEO staff prepares funding recommendations for Board of Supervisors' consideration

June
Proposed Budget

Prior to Year One

- CEO staff prepares the recommended Proposed Budget document
- Board of Supervisors holds a public hearing to consider the budget requests
- Board of Supervisors approves the operating budget for Year One (Spending Plan is approved in concept)
- Once approved, Proposed Budget is uploaded into the County's financial management system

Prior to Year Two

- Year One Spending Plan serves as Base Budget
- CEO staff prepares the recommended Proposed Budget document
- Board of Supervisors holds a public hearing to consider the budget requests
- Board of Supervisors approves the operating budget for Year Two
- Once approved, Proposed Budget is uploaded into the County's financial management system

July – September
Final Budget

Year One

- Departments may request budget adjustments
- CEO staff evaluate requests and prepare Final Budget recommendations
- Board of Supervisors holds a public hearing to consider budget requests
- Board of Supervisors approves the revised operating budget for Year One (adjusted Spending Plan is established in concept)
- Once approved, the Final Budget is uploaded into the County's financial management system

Year Two

- Departments may request budget adjustments
- CEO staff evaluate requests and prepare Final Budget recommendations
- Board of Supervisors holds a public hearing to consider budget requests
- Board of Supervisors approves the revised operating budget for Year Two
- Once approved, the Final Budget is uploaded into the County's financial management system

October – June
Quarterly Status Reports

Year One

- Purpose is to ensure budget remains balanced and stable
- Department and CEO staff continually monitor actual revenue and expenditures
- CEO staff prepares a public fiscal status report on a quarterly basis
- Quarterly Status Reports are approved by the Board of Supervisors
- In the event of a year-end deficit, steps are taken to reduce expenditures

Year Two

- Purpose is to ensure budget remains balanced and stable
- Department and CEO staff continually monitor actual revenue and expenditures
- CEO staff prepares a public fiscal status report on a quarterly basis
- Quarterly Status Reports are approved by the Board of Supervisors
- In the event of a year-end deficit, steps are taken to reduce expenditures

July
Fiscal Year is Closed as of June 30

Capital Assets

Capital assets (including infrastructure) are recorded at historical cost or estimated historical cost if actual historical cost is not available. Contributed fixed assets are valued at their estimated fair market value on the date contributed. Capital assets include public domain assets (infrastructure) consisting of improvements to roads, bridges, lighting systems, and drainage systems. The County defines capital assets as assets with an initial, individual cost of more than $5,000 and an estimated useful life of more than one year.

Capital assets used in operations are depreciated or amortized (assets under capital leases) using the straight-line method over the lesser of the capital lease period or their estimated useful lives. The County's landfills are depreciated using the units of production method.

Governmental Accounting Standards Board (GASB) has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets, including easements, water rights, timber rights, patents, trademarks, and computer software of $50,000 or more need to be classified as capital assets. Additionally, internally generated intangible assets (e.g., computer software) are subject to capitalization.

Investment and Cash Management

Responsibility

Investments and cash management are the responsibility of the County Treasurer.

Investment Objective

The County's primary investment objective is to maintain the principal of such funds (safety) in investment vehicles which are easily converted to cash (liquidity) while obtaining a competitive market rate of return (yield) for the risk taken at the time of investing.

Safety of principal is of paramount importance. Investments will only be made in securities which have a very high probability of maintaining the principal invested. Only highly rated or strongly collateralized investments will be made. Diversification by type of investment, issuer, and maturity to minimize the risk of loss of principal due to credit deterioration or interest rate volatility will be made. Sales of securities before maturity may be made if at a gain to avoid an anticipated default of payment by the issuer of interest or principal or if such sale will allow investment in a higher yielding vehicle and any loss upon sale can be more than compensated by additional interest earnings within a six-month period.

To achieve appropriate liquidity needs, the Treasury Pool's investments must be in maturity ranges which meet normal, anticipated disbursement requirements of all depositors, as can be determined by historical disbursement patterns as well as communicated forecasts by depositors. Unanticipated cash disbursement needs require that investments be easily convertible to cash by maintaining shorter maturity in highly traded securities.

To achieve a competitive market rate of return or yield, individual investment decisions must be made on a competitive basis. Due to the primary need of maintaining the purchasing power and cash availability of depositors' funds, the portfolio's yield will normally be lower than that of higher risk, longer maturity investment pools.

Authorized Investments

Pursuant to Government Code Section 53601, investments will only be made in authorized securities with a maturity date of five years or less from the transaction settlement date. All investments (except in mutual funds) must be in

securities which have a positive return if held to maturity.

In addition to the restrictions and guidelines cited in Government Code, the County Board of Supervisors annually adopts an "Investment Policy" for the Stanislaus County Treasury Pool. The Policy is prepared by the County Treasurer and approved by the Stanislaus County Treasury Pool Oversight Committee. The Policy adds further specificity to the investments permitted and reduces concentration within the most permitted investment types.

Appropriations for Contingencies Policy

The purpose of the Appropriations for Contingencies policy is to provide funds to meet unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions in Federal and State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. As a result, the budget provides for adequate funds in the base funding of the County Operations – Appropriations for Contingencies budget. As per policy, the base amount established in Appropriations for Contingencies shall be provided at a level of at least 2% of the average annual General Fund revenue of the preceding three fiscal years. Using this criterion, the base amount has been calculated at $7 million in the 2020-2021 Final Budget. Potential exposures that are relevant to the budget year are considered and appropriate funding is added to the base.

Appropriations Transfer Policy

Government Code identifies the Board of Supervisors as the authority to establish the budget and approve appropriations transfers between cost categories. In Stanislaus County, the Board has delegated this authority to the Chief Executive Officer (CEO) to approve any requests for transfers of appropriations, except for Fixed Assets over $10,000 or between fixed asset group types and those from Appropriations for Contingencies, which must be approved by the Board of Supervisors by a 4/5 vote. Appropriation transfer requests are not automatically approved by the CEO and in general, salary savings in General Fund departments will be retained for carryover savings and/or returned to the General Fund. This long-standing practice is a central component to the multi-year budget approach.

Fund Balance Policy

The following policies are intended to address certain fund balance accounts within the County General Fund, including the Contingency Reserve and Debt Service Reserve. These policies are designed to provide the County with sufficient working capital to maintain operations and provide a comfortable margin of safety with which to address emergencies and unexpected declines in revenue without having to borrow funds.

Contingency Reserve Policy

The General Fund Assigned Contingency Reserve shall be equal to at least 8% of the average annual Discretionary Revenue receipts from the preceding three fiscal years. Using this criteria, the assigned Contingency Reserve has been established at $18.5 million in the General Fund balance for Fiscal Year 2020-2021. The purpose of the Contingency Reserve is to mitigate exposures brought on by economic downturns, unforeseen circumstances, State and/or Federal budget actions that reduce revenue provided to the County, costs associated with emergencies and natural disasters, and to maintain critical, core service levels.

Should the fund balance fall below the 8% threshold, the Board of Supervisors shall approve and adopt a plan to restore the fund balance to the target level within 24 months. If the restoration of the fund balance cannot be accomplished within 24 months' time without severe hardship to the County, the Board of Supervisors shall establish a more appropriate time period for restoration to occur.

Any transfer of funds out of the Contingency Reserve must be approved by a 4/5 vote of the Board of Supervisors and cannot exceed the amount sufficient to balance the General Fund.

Debt Service Reserve Policy

A portion of the General Fund is required to be set aside as a Debt Service Reserve Assignment in fund balance in order to maintain the County's positive credit rating. This classification of fund balance shall be equal to at least one year of debt service payments. Although there is no current net General Fund debt outstanding, the reserve assignment has been maintained at $600,000 in the General Fund balance for Fiscal Year 2020-2021.

General Fund Contribution Policy

The County General Fund is the payor of last resort. General Fund contributions to departments will be made annually at the minimum mandate level. The Board of Supervisors may choose to provide a General Fund contribution to a department or external partner when local priorities dictate a need for such funding. Departments with fund balance or retained earnings will be required to use their internal fund balance or retained earnings prior to making a request for General Fund support. Departments will have the opportunity to identify limitations that may exist on fund balance by mandate or other sources. Documentation will be required to support any amounts within fund balance or retained earnings that are restricted and not available to fund a department's request. There are no exceptions to the documentation review which will provide sufficient support for budget recommendations consistent with the General Fund Contribution policy.

No Backfill Policy

The Board of Supervisors has maintained a long-standing policy that the County shall operate State and Federal programs based on the level of funding provided and shall not backfill any State or Federal cuts with General Fund resources except when local priorities dictate a need for program continuance.

Realignment Revenue Policy

The California State Legislature enacted Assembly Bill (AB) 1491 in Fiscal Year 1991-1992 to provide counties with a source of funding for public health, mental health, and certain social services programs. The revenue used to fund these programs, identified as 1991 Realignment, comes from a one-half cent sales tax and a portion of the Vehicle License Fees collected from California vehicle owners. As part of the Fiscal Year 2011-2012 State Budget Plan, AB 109 and AB 117 legislation was passed and as a result public safety programs and responsibility for housing low level inmate offenders previously housed at State prisons were realigned from the State level to counties. To fund these increased responsibilities at the local level, 2011 Realignment revenue was established to provide counties with funding for local criminal justice programs. Both 1991 and 2011 Realignment revenues are apportioned by the State with a base funding commitment to each county along with a subsequent annual apportionment of available growth funding.

Realignment Base Budget Policy

The beginning base Realignment revenue for each budget year is supported by State Controller's Office (SCO) schedules and typically exceeds the prior year base (except in cases of economic downturn). For 1991 Realignment, county-specific growth funding received in the prior year is added to the base amount for the subsequent budget year, creating the adjusted base. For 2011 Realignment, statewide growth received in the prior year is added to the statewide basis and then allocated to counties. For consistency in budgeting, all departments will submit Proposed Budget for each budget year using this adjusted base.

Realignment Growth Budget Policy

Realignment growth funding represents sales tax receipts from the prior State fiscal year in excess of that required to cover base Realignment revenue to counties. Realignment growth funds are generally received in the fall or winter of each fiscal year. Consistent with standard County practice, all departments will recognize the one-time growth funds upon receipt through a budget adjustment in the Midyear or Third Quarter Financial Report presented to the Board of Supervisors. For 1991 Realignment, this will include the county-specific adjustment to base.

Exception to Reporting of Growth Funds

The exception to reporting growth funds in a midyear budget cycle occurs when a department is anticipating an increased need for General Fund support at the beginning of a budget year. In these situations, an estimate of the State growth revenue will be included in Proposed and/or Final Budget revenue projections in order to minimize the General Fund impact early in the budget year. Any adjustment in General Fund impact above or below that originally projected will be addressed in a future budget cycle once known.

Retirement - Unfunded Liability

A pension plan's payment obligations, including all income, death, and termination benefits owed, are compared to the plan's present investment experience; if the total plan obligations exceed the projected plan assets at any point in time, the plan has an unfunded liability. As of June 30, 2019, the date of the last actuarial valuation, the Stanislaus County Employees' Retirement Association (StanCERA) recognized an unfunded liability of $697.3 million. This represents a funded ratio of 75.9% when measured using the actuarial value of plan assets. The funded ratio as of June 30, 2018 was 76.4%. The decrease was largely due to investment and demographic experience losses.

The Government Accounting Standards Board (GASB) Statement No. 68 established new standards for pension accounting and reporting. Beginning with Fiscal Year 2014-2015, government entities are required to record the unfunded liability of their

retirement plans in the government-wide financial statements. These standards are applicable to all State and local government agencies. The County Auditor-Controller made the appropriate post-closing accounting entries to record the unfunded liability for Fiscal Year 2014-2015 and each subsequent fiscal year-end thereafter to the unfunded liability. Impacts to Enterprise and Internal Service Funds will be highlighted in the department narrative and fund balance discussion presented in the Final Budget document.

Use of One-Time Funds Policy

In the case of program and staffing requests with ongoing expenditures, it is the general guidance of the County that the use of one-time revenues for program or staffing requests with ongoing expenditures shall be discouraged. Unpredictable revenue is budgeted conservatively, and any amount collected in excess of the budget is generally carried forward in the fund balance to ensure ongoing obligations remain proportionate to ongoing resources.

Financial Overview of Appropriations by Department

2020-2021 Recommended Final Budget

Department	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	2020-2021 Final Budget Total
Aging and Veterans Services	$ 825,900	$ 5,946,051	$ -	$ -	$ -	$ 6,771,951
Agricultural Commissioner	5,663,432	-	-	-	-	5,663,432
Assessor	7,438,042	550,000	-	-	-	7,988,042
Auditor-Controller	4,891,141	-	-	-	185,337	5,076,478
Behavioral Health and Recovery Services	-	157,880,884	-	-	-	157,880,884
Board of Supervisors	1,559,955	-	-	-	-	1,559,955
Chief Executive Office	8,059,773	-	-	-	-	8,059,773
Chief Executive Office - Human Relations	4,410,101	-	-	-	79,995,875	84,405,976
Child Support Services	-	16,418,029	-	-	-	16,418,029
Clerk-Recorder	7,662,768	1,688,492	-	-	-	9,351,260
Community Services Agency	-	459,505,345	-	-	-	459,505,345
Cooperative Extension	744,050	5,000	-	-	-	749,050
County Capital Projects Fund	-	-	799,692	-	-	799,692
County Counsel	3,818,699	-	-	-	-	3,818,699
County Operations (Efficient)	91,657,112	-	-	3,400,762	9,669,385	104,727,259
County Operations (Safe)	6,616,348	427,089	-	-	-	7,043,437
District Attorney	21,798,743	2,020,360	-	-	-	23,819,103
Economic Development Bank	110,304	-	-	-	-	110,304
Environmental Resources	1,167,407	11,457,044	-	19,265,009	-	31,889,460
General Services Agency	9,579,586	905,593	-	-	20,124,650	30,609,829
Grand Jury	180,192	-	-	-	-	180,192
Health Services Agency	-	52,539,510	-	47,462,435	-	100,001,945
Information Technology Central	-	-	-	-	16,088,841	16,088,841
Integrated Criminal Justice Information System	-	-	-	-	1,130,775	1,130,775
Library	-	12,787,305	-	-	-	12,787,305
Parks and Recreation	11,367,747	835,603	-	-	-	12,203,350
Planning and Community Development	2,866,048	14,190,457	-	-	-	17,056,505
Probation	35,691,587	36,107,869	-	-	-	71,799,456
Public Defender	13,390,372	-	-	-	-	13,390,372
Public Works	-	104,514,580	-	11,168,915	4,531,750	120,215,245
Sheriff	153,037,623	17,454,203	-	2,421,757	-	172,913,583
Treasurer-Tax Collector	3,750,412	-	-	-	-	3,750,412
Workforce Development	-	18,606,048	-	-	-	18,606,048
Grand Total	**$ 396,287,342**	**$ 913,839,462**	**$ 799,692**	**$ 83,718,878**	**$ 131,726,613**	**$ 1,526,371,987**

Financial Overview of Appropriations by Department

2021-2022 Spending Plan

Department	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	2021-2022 Spending Plan Total
Aging and Veterans Services	$ 833,837	$ 5,057,220	$ -	$ -	$ -	$ 5,891,057
Agricultural Commissioner	5,701,175	-	-	-	-	5,701,175
Assessor	7,706,762	118,500	-	-	-	7,825,262
Auditor-Controller	5,071,572	-	-	-	103,720	5,175,292
Behavioral Health and Recovery Services	-	153,068,702	-	-	-	153,068,702
Board of Supervisors	1,712,462	-	-	-	-	1,712,462
Chief Executive Office	8,005,076	-	-	-	-	8,005,076
Chief Executive Office - Human Relations	4,538,691	-	-	-	80,597,450	85,136,141
Child Support Services	-	15,587,781	-	-	-	15,587,781
Clerk-Recorder	6,078,756	1,742,407	-	-	-	7,821,163
Community Services Agency	-	483,253,311	-	-	-	483,253,311
Cooperative Extension	766,517	5,000	-	-	-	771,517
County Capital Projects Fund	-	-	799,692	-	-	799,692
County Counsel	3,954,076	-	-	-	-	3,954,076
County Operations (Efficient)	71,572,557	-	-	3,495,697	11,159,870	86,228,124
County Operations (Safe)	6,616,348	427,089	-	-	-	7,043,437
District Attorney	22,267,667	1,555,559	-	-	-	23,823,226
Economic Development Bank	30,000	-	-	-	-	30,000
Environmental Resources	1,139,283	11,656,214	-	18,045,421	-	30,840,918
General Services Agency	6,997,326	905,593	-	-	20,672,500	28,575,419
Grand Jury	183,692	-	-	-	-	183,692
Health Services Agency	-	42,409,498	-	44,421,559	-	86,831,057
Information Technology Central	-	-	-	-	14,139,574	14,139,574
Integrated Criminal Justice Information System	-	-	-	-	936,763	936,763
Library	-	12,540,709	-	-	-	12,540,709
Parks and Recreation	8,269,457	850,307	-	-	-	9,119,764
Planning and Community Development	2,983,041	10,074,699	-	-	-	13,057,740
Probation	36,404,598	34,087,541	-	-	-	70,492,139
Public Defender	13,704,316	-	-	-	-	13,704,316
Public Works	-	77,270,605	-	8,700,740	4,611,170	90,582,515
Sheriff	149,558,514	9,206,276	-	2,478,686	-	161,243,476
Treasurer-Tax Collector	3,876,260	-	-	-	-	3,876,260
Workforce Development	-	18,545,527	-	-	-	18,545,527
Grand Total	**$ 367,971,983**	**$ 878,362,538**	**$ 799,692**	**$ 77,142,103**	**$ 132,221,047**	**$ 1,456,497,363**

Financial Overview by Priority

2020-2021 Recommended Final Budget

Revenue Categories	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2020-2021 Final Budget Total
Taxes	1,600,000	-	-	9,987,079	174,580,000	10,405,750	$ 196,572,829
Licenses, Permits, Franchises	296,275	112,090	451,744	-	1,532,200	2,358,559	4,750,868
Fines, Forfeitures, Penalties	3,063,404	606,956	-	-	1,184,300	44,000	4,898,660
Revenue from use of Assets	137,242	2,282,955	8,600	1,004	8,486,835	880,450	11,797,086
Intergovernmental Revenue	42,156,339	522,541,591	13,260,992	334,562	79,094,986	80,813,528	738,201,998
Charges for Service	41,691,561	98,090,485	8,773,625	252,400	146,213,215	29,252,290	324,273,576
Miscellaneous Revenue	2,091,835	15,836,168	-	112,250	950,471	266,783	19,257,507
Other Financing Sources	2,560,953	62,859,814	-	691,810	4,928,125	31,552,969	102,593,671
Total Revenue	**$ 93,597,609**	**$ 702,330,059**	**$ 22,494,961**	**$ 11,379,105**	**$ 416,970,132**	**$ 155,574,329**	**$ 1,402,346,195**

Expenditure Categories	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2020-2021 Final Budget Total
Salaries and Benefits	168,829,231	224,697,860	15,842,808	6,981,534	47,520,212	35,641,661	$ 499,513,306
Services and Supplies	54,579,735	163,595,092	7,570,223	3,129,010	129,300,143	93,161,903	451,336,106
Other Charges	52,022,775	336,909,256	1,445,032	2,207,051	16,866,884	22,262,329	431,713,327
Fixed Assets	13,220,428	2,278,869	169,400	35,000	973,563	7,689,185	24,366,445
Other Financing Uses	1,989,183	12,633,714	30,000	434,710	69,534,142	23,124,960	107,746,709
Intrafund	435,258	463,363	71,371	-	(766,930)	(515,478)	(312,416)
Contingencies	-	-	-	-	12,008,510	-	12,008,510
Total Gross Costs	**$ 291,076,610**	**$ 740,578,154**	**$ 25,128,834**	**$ 12,787,305**	**$ 275,436,524**	**$ 181,364,560**	**$ 1,526,371,987**

Net Change in Fund Balance/ Retained Earnings	**$ (197,479,001)**	**$ (38,248,095)**	**$ (2,633,873)**	**$ (1,408,200)**	**$ 141,533,608**	**$ (25,790,231)**	**$ (124,025,792)**

Note: Estimated Total Revenue as displayed on this schedule is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund and County Match (General Fund Contribution to Other Programs, County Mandated Match) are reflected as Revenue for non-General Fund departments. For departments within the General Fund, the General Fund Contribution is reflected as use of Fund Balance/Retained Earnings.

This presentation varies from the display in the priority sections and department narratives where contributions from the General Fund and County Match are reflected as a General Fund Contribution, regardless of fund type, to provide transparency in reporting the use of all local General Fund dollars.

General Fund contributions provided to outside agencies are reflected in the Total Gross Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies included in the 2020-2021 Recommended Final Budget totals $5,050,260. Detailed distribution of these funds can be seen in the General Fund Contribution to Other Programs section of the Net County Cost Schedule.

Financial Overview by Priority

2021-2022 Spending Plan

Revenue Categories	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2021-2022 Spending Plan Total
Taxes	1,600,000	-	-	10,186,821	179,272,000	10,858,075	$ 201,916,896
Licenses, Permits, Franchises	296,275	115,453	454,000	-	1,541,700	2,427,967	4,835,395
Fines, Forfeitures, Penalties	3,064,609	624,569	-	-	1,187,600	45,398	4,922,176
Revenue from use of Assets	137,344	1,914,642	8,600	1,024	8,519,660	881,448	11,462,718
Intergovernmental Revenue	40,189,048	569,122,462	12,907,592	274,062	78,247,360	56,445,574	757,186,098
Charges for Service	42,478,262	91,726,656	9,037,505	302,400	151,341,045	29,820,023	324,705,891
Miscellaneous Revenue	2,094,172	15,673,973	-	105,250	1,001,106	335,882	19,210,383
Other Financing Sources	2,430,180	49,848,534	-	691,810	3,896,393	26,323,380	83,190,297
Total Revenue	**$ 92,289,890**	**$ 729,026,289**	**$ 22,407,697**	**$ 11,561,367**	**$ 425,006,864**	**$ 127,137,747**	**$ 1,407,429,854**

Expenditure Categories	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2021-2022 Spending Plan Total
Salaries and Benefits	173,477,341	229,552,239	16,255,151	7,053,508	48,924,954	36,994,705	$ 512,257,898
Services and Supplies	52,085,772	152,675,729	7,180,456	2,611,707	121,330,186	63,794,620	399,678,470
Other Charges	50,354,617	355,908,868	1,511,241	2,430,784	17,279,431	22,921,840	450,406,781
Fixed Assets	-	2,340,615	-	10,000	878,591	775,000	4,004,206
Other Financing Uses	1,867,731	4,154,457	30,000	434,710	52,820,224	19,616,950	78,924,072
Intrafund	441,280	-	71,371	-	(793,047)	(502,178)	(782,574)
Contingencies	-	-	-	-	12,008,510	-	12,008,510
Total Gross Costs	**$ 278,226,741**	**$ 744,631,908**	**$ 25,048,219**	**$ 12,540,709**	**$ 252,448,849**	**$ 143,600,937**	**$ 1,456,497,363**

Net Change in Fund Balance/ Retained Earnings	**$ (185,936,851)**	**$ (15,605,619)**	**$ (2,640,522)**	**$ (979,342)**	**$ 172,558,015**	**$ (16,463,190)**	**$ (49,067,509)**

Note: Estimated Total Revenue, as displayed on this schedule, is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund (either through General Fund Contributions to Other Programs or Mandated County Match) are reflected as revenue for non-General Fund departments. For departments within the General Fund, the General Fund contribution is reflected as use of fund balance and contributes to changes in the Net Increase (Decrease) in Fund Balance/Retained Earnings.

This presentation varies from the display in the priority sections, department summaries and respective narratives, and individual budget Schedule 9s where contributions from the General Fund are reflected as a General Fund Contribution, regardless of fund type. This is done to provide complete transparency in reporting the use of all local General Fund dollars.

General Fund contributions provided to outside agencies are reflected in the Total Gross Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies included in the 2021-2022 Spending Plan totals $4,997,260. Detailed distribution of these funds can be seen in the General Fund Contribution to Other Programs section of the Net County Cost Schedule.

Financial Overview by Fund

2020-2021 Recommended Final Budget

Revenue Categories	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	2020-2021 Final Budget Total
Taxes	174,580,000	18,122,079	-	3,870,750	-	196,572,829
Licenses, Permits, Franchises	2,514,654	2,236,214	-	-	-	4,750,868
Fines, Forfeitures, Penalties	3,541,851	706,809	650,000	-	-	4,898,660
Revenue from use of Assets	7,256,820	1,937,316	30,000	1,299,150	1,273,800	11,797,086
Intergovernmental Revenue	91,887,990	639,607,487	-	4,273,625	2,432,896	738,201,998
Charges for Service	68,915,667	93,890,755	-	37,495,124	123,972,030	324,273,576
Miscellaneous Revenue	1,037,931	1,185,096	-	16,926,225	108,255	19,257,507
Other Financing Sources	5,515,444	89,798,554	-	6,268,141	1,011,532	102,593,671
Total Revenue	**$ 355,250,357**	**$ 847,484,310**	**$ 680,000**	**$ 70,133,015**	**$ 128,798,513**	**$ 1,402,346,195**

Expenditure Categories	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	2020-2021 Final Budget Total
Salaries and Benefits	202,035,083	260,976,257	-	22,396,464	14,105,502	499,513,306
Services and Supplies	67,410,165	240,156,141	764,436	31,632,208	111,373,156	451,336,106
Other Charges	35,273,743	374,028,117	35,256	17,221,819	5,154,392	431,713,327
Fixed Assets	10,129,737	8,827,828	-	4,315,317	1,093,563	24,366,445
Other Financing Uses	69,747,142	29,846,497	-	8,153,070	-	107,746,709
Intrafund	(317,038)	4,622	-	-	-	(312,416)
Contingencies	12,008,510	-	-	-	-	12,008,510
Total Gross Costs	**$ 396,287,342**	**$ 913,839,462**	**$ 799,692**	**$ 83,718,878**	**$ 131,726,613**	**$ 1,526,371,987**

Net Change in Fund Balance/ Retained Earnings	**$ (41,036,985)**	**$ (66,355,152)**	**$ (119,692)**	**$ (13,585,863)**	**$ (2,928,100)**	**$ (124,025,792)**

Note: Estimated Total Revenue, as displayed on this schedule, is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund (either through General Fund Contributions to Other Programs or Mandated County Match) are reflected as revenue for non-General Fund departments. For departments within the General Fund, the General Fund contribution is reflected as use of fund balance and contributes to changes in the Net Increase (Decrease) in Fund Balance/Retained Earnings.

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Financial Overview by Fund

2021-2022 Spending Plan

Revenue Categories	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	2021-2022 Spending Plan Total
Taxes	179,272,000	18,387,071	-	4,257,825	-	201,916,896
Licenses, Permits, Franchises	2,532,942	2,302,453	-	-	-	4,835,395
Fines, Forfeitures, Penalties	3,546,356	725,820	650,000	-	-	4,922,176
Revenue from use of Assets	7,276,176	1,548,952	30,000	1,320,275	1,287,315	11,462,718
Intergovernmental Revenue	90,523,429	664,919,604	-	1,643,065	100,000	757,186,098
Charges for Service	70,398,832	87,646,234	-	38,052,530	128,608,295	324,705,891
Miscellaneous Revenue	1,157,072	1,011,136	-	16,931,775	110,400	19,210,383
Other Financing Sources	5,423,047	71,419,422	-	6,342,828	5,000	83,190,297
Total Revenue	**$ 360,129,854**	**$ 847,960,692**	**$ 680,000**	**$ 68,548,298**	**$ 130,111,010**	**$ 1,407,429,854**

Expenditure Categories	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	2021-2022 Spending Plan Total
Salaries and Benefits	208,835,458	265,957,515	-	23,080,358	14,384,567	512,257,898
Services and Supplies	58,248,433	198,129,468	764,436	30,964,966	111,571,167	399,678,470
Other Charges	36,178,001	390,930,248	35,256	17,969,054	5,294,222	450,406,781
Fixed Assets	-	1,792,790	-	1,240,325	971,091	4,004,206
Other Financing Uses	53,038,714	21,997,958	-	3,887,400	-	78,924,072
Intrafund	(337,133)	(445,441)	-	-	-	(782,574)
Contingencies	12,008,510	-	-	-	-	12,008,510
Total Gross Costs	**$ 367,971,983**	**$ 878,362,538**	**$ 799,692**	**$ 77,142,103**	**$ 132,221,047**	**$ 1,456,497,363**

Net Change in Fund Balance/ Retained Earnings	**$ (7,842,129)**	**$ (30,401,846)**	**$ (119,692)**	**$ (8,593,805)**	**$ (2,110,037)**	**$ (49,067,509)**

Note: Estimated Total Revenue, as displayed on this schedule, is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund (either through General Fund Contributions to Other Programs or Mandated County Match) are reflected as revenue for non-General Fund departments. For departments within the General Fund, the General Fund contribution is reflected as use of fund balance and contributes to changes in the Net Increase (Decrease) in Fund Balance/Retained Earnings.

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Net County Cost Schedule – 2020-2021 Recommended Final Budget

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
General Fund				
Aging and Veterans Services - Veterans Services	$ 825,900	$ 193,425	$ -	$ 632,475
Agricultural Commissioner	5,663,432	4,187,159	-	1,476,273
Assessor	7,438,042	1,043,500	-	6,394,542
Auditor-Controller	4,891,141	3,414,684	-	1,476,457
Board of Supervisors	1,559,955	65,370	-	1,494,585
Chief Executive Office - Human Relations	4,410,101	2,690,160	-	1,719,941
Chief Executive Office - Operations and Services	8,059,773	3,143,144	-	4,916,629
Clerk-Recorder	2,872,252	2,523,979	-	348,273
Clerk-Recorder - Elections	4,790,516	1,914,217	-	2,876,299
Cooperative Extension	744,050	-	-	744,050
County Counsel	3,818,699	1,940,501	-	1,878,198
County Operations - Airport	180,000	-	-	180,000
County Operations - Appropriations for Contingencies	12,008,510	-	-	12,008,510
County Operations - C.I.F.A.	140,633	-	-	140,633
County Operations - County Court Funding	6,616,348	3,205,675	-	3,410,673
County Operations - Crows Landing Air Facility	3,290,000	230,000	-	3,060,000
County Operations - Debt Service	736,450	2,210,600	-	(1,474,150)
County Operations - Focus on Prevention	1,375,117	112,000	-	1,263,117
County Operations - General Fund Contribution to Other Programs	8,474,623	-	-	8,474,623
County Operations - General Fund Match - VLF	30,000,000	30,000,000	-	-
County Operations - Mandated County Match	35,451,779	-	-	35,451,779
District Attorney - Criminal Division	21,798,743	1,777,836	-	20,020,907
Economic Development Bank	110,304	-	-	110,304
Environmental Resources - Groundwater Program	1,167,407	121,000	-	1,046,407
General Services Agency - ADA Self-Evaluation and Transition Plan Project	1,890,100	-	-	1,890,100
General Services Agency - Administration	4,770,830	1,783,909	-	2,986,921
General Services Agency - County Facilities	966,315	482,750	-	483,565
General Services Agency - Plant Acquisition	1,952,341	-	-	1,952,341
Grand Jury	180,192	-	-	180,192
Parks and Recreation	11,145,140	7,649,887	-	3,495,253
Parks and Recreation - Tuolumne River Regional Park	222,607	-	-	222,607
Planning and Community Development	2,866,048	1,113,185	-	1,752,863
Probation - Administration	3,997,023	634,998	-	3,362,025
Probation - Community Corrections Partnership	5,869,378	5,869,378	-	-
Probation - Field Services	14,289,543	1,877,155	-	12,412,388
Probation - Institutional Services	7,776,864	1,159,906	-	6,616,958
Probation - Juvenile Commitment Facility	3,758,779	1,567,221	-	2,191,558
Public Defender	9,252,917	1,237,764	-	8,015,153
Public Defender - Indigent Defense	4,137,455	90,000	-	4,047,455
Sheriff - Administration	13,261,983	1,091,634	-	12,170,349
Sheriff - Adult Detention Expansion	19,442,319	6,392,062	-	13,050,257
Sheriff - Contract Cities	13,226,392	13,226,392	-	-
Sheriff - Detention	60,289,850	10,896,193	-	49,393,657
Sheriff - OES/Fire Warden	2,424,516	262,043	-	2,162,473
Sheriff - Operations	44,392,563	4,754,692	-	39,637,871
Treasurer - Admin/Taxes	1,507,774	540,300	-	967,474
Treasurer - Revenue Recovery	1,487,653	1,487,653	-	-
Treasurer - Treasury	754,985	754,985	-	-
Total General Fund	**$ 396,287,342**	**$ 121,645,357**	**$ -**	**$ 274,641,985**

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
Discretionary Revenue/Fund Balance				
Chief Executive Office - Discretionary Revenue	$ -	$ 233,605,000	$ -	$ (233,605,000)
Assigned Fund Balance	-	-	40,926,681	(40,926,681)
Unassigned Fund Balance	-	-	110,304	(110,304)
Adjusted General Fund	**$ 396,287,342**	**$ 355,250,357**	**$ 41,036,985**	**$ -**

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
Special Revenue Funds				
Aging and Veterans Services - Area Agency on Aging	$ 5,946,051	$ 5,210,259	$ 323,505	$ 412,287
Assessor - ASR State Grant	550,000	100,000	400,000	50,000
BHRS - Managed Care	13,556,700	13,556,700	-	-
BHRS - Mental Health Services Act	51,234,766	39,602,355	11,632,411	-
BHRS - Public Guardian	2,473,526	146,550	357,251	1,969,725
BHRS - Stanislaus Recovery Center	5,666,059	5,666,059	-	-
BHRS - Substance Use Disorder	18,102,102	17,980,868	121,234	-
Behavioral Health and Recovery Services	66,847,731	55,287,143	5,425,418	6,135,170
CSA - County Childrens Fund	176,491	176,491	-	-
CSA - General Assistance	1,556,751	175,049	-	1,381,702
CSA - Homeless Emergency Aid Program	1,570,239	20,000	1,550,239	-
CSA - Housing and Homeless Services	12,498,097	7,746,677	4,751,420	-
CSA - IHSS Provider Wages	159,760,405	154,256,447	-	5,503,958
CSA - IHSS Public Authority - Administration	879,138	879,138	-	-
CSA - IHSS Public Authority - Benefits	1,339,165	1,240,842	-	98,323
CSA - Program Services and Support	169,559,861	161,519,590	-	8,040,271
CSA - Public Economic Assistance	112,165,198	103,832,172	2,368,661	5,964,365
Child Support Services	16,418,029	15,587,781	830,248	-
Clerk-Recorder - Modernization	1,464,492	835,425	629,067	-
Clerk-Recorder - Vital & Health Statistics	224,000	55,000	169,000	-
Cooperative Extension - Farm & Home Advisors Research Trust	5,000	-	5,000	-
County Operations - DNA Identification Fund Prop 69	27,089	27,089	-	-
County Operations - DOJ Drug & Alcohol	100,000	30,000	70,000	-
County Operations - Stanislaus Family Justice Center	300,000	300,000	-	-
District Attorney - Arson Task Force	59,888	59,888	-	-
District Attorney - Auto Insurance Fraud Prosecution	216,309	216,309	-	-
District Attorney - Criminal Division Asset Forfeiture	13,500	-	13,500	-
District Attorney - Elder Abuse Advocacy & Outreach	99,282	99,282	-	-
District Attorney - Real Estate Fraud	278,727	207,500	-	71,227
District Attorney - Unserved/Underserved Victim Advocacy and Outreach Prc	87,500	87,500	-	-
District Attorney - Victim Services Program	1,130,125	1,130,125	-	-
District Attorney - Violence Against Women Program	135,029	101,272	-	33,757
Environmental Resources	8,768,629	6,257,980	1,541,017	969,632
Environmental Resources - AB 939 - Source Reduction and Recycle	860,100	860,100	-	-
Environmental Resources - Abandoned Vehicle Abatement	90,795	60,000	30,795	-
Environmental Resources - Beverage Container Recycling	29,484	29,484	-	-
Environmental Resources - Code Enforcement Abatement	20,000	-	20,000	-
Environmental Resources - Disclosure Program	355,000	347,444	7,556	-
Environmental Resources - Household Hazardous Waste	1,055,441	784,000	271,441	-
Environmental Resources - Trust Fund	5,300	-	5,300	-
Environmental Resources - Used Oil Recycling	86,908	86,908	-	-
Environmental Resources - Vehicle Registration Fee Surcharge	68,000	4,000	64,000	-
Environmental Resources - Waste Tire Enforcement Grant	117,387	117,387	-	-
General Services Agency - 12th Street - Office Building	46,700	20,800	-	25,900
General Services Agency - Stanislaus Veterans Center	858,893	463,200	100,000	295,693

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
Health Services Agency - Administration	7,979,827	7,979,827	-	-
Health Services Agency - EMS Discretionary Fund	105,106	100,000	5,106	-
Health Services Agency - IHCP EMS Hospital	166,000	166,000	-	-
Health Services Agency - IHCP EMS Physicians	297,000	297,000	-	-
Health Services Agency - Indigent Health Care	84,889	242,966	(458,077)	300,000
Health Services Agency - Public Health	43,886,088	34,021,921	7,510,189	2,353,978
Health Services Agency - Public Health Vital and Health Statistics	20,600	65,570	(44,970)	-
Library	12,787,305	10,887,295	1,408,200	491,810
Parks and Recreation - Fish and Wildlife	20,000	1,000	19,000	-
Parks and Recreation - Modesto Reservoir Patrol	23,000	23,000	-	-
Parks and Recreation - Off-Highway Vehicle Fund	792,603	714,086	78,517	-
Parks and Recreation - Regional Water Safety Training Center	-	-	-	-
Planning - Building Permits	2,823,947	2,722,372	101,575	-
Planning - Dangerous Building Abatement	48,000	24,000	24,000	-
Planning - General Plan Maintenance	336,875	220,580	116,295	-
Planning - Special Revenue Grants	10,981,635	11,192,539	(210,904)	-
Probation - Corrections Performance Incentive Fund	1,678,264	825,171	853,093	-
Probation - Juvenile Justice Crime Prevention Act	2,533,568	1,499,372	1,034,196	-
Probation - Local Community Corrections	28,608,917	18,827,867	9,781,050	-
Probation - Ward Welfare Fund	82,400	20,600	61,800	-
Probation - Youthful Offender Block Grant	3,204,720	1,745,994	1,458,726	-
Public Works - Administration	1,799,240	1,799,240	-	-
Public Works - Road and Bridge	102,715,340	95,445,855	7,103,185	166,300
Sheriff - CAL ID Program	668,368	518,625	149,743	-
Sheriff - CAL-MMET	819,020	705,490	113,530	-
Sheriff - Civil Process Fee	310,803	184,314	126,489	-
Sheriff - County Fire Service Fund	1,966,591	1,803,000	(49,397)	212,988
Sheriff - Court Security	5,117,913	4,838,786	-	279,127
Sheriff - Driver Training Program	177,285	192,000	(14,715)	-
Sheriff - Federal Asset Forfeiture	23,000	-	23,000	-
Sheriff - Justice Assistance Grant	500,621	500,621	-	-
Sheriff - OES Grants	6,069,048	-	6,069,048	-
Sheriff - OES Homeland Security Grants	1,122,720	1,122,720	-	-
Sheriff - OES Water Resources Grant	89,490	89,490	-	-
Sheriff - SDEA Federal Asset Forfeiture	172,756	-	172,756	-
Sheriff - Vehicle Theft Unit	416,588	478,180	(61,592)	-
Workforce Development	10,815,418	10,517,172	298,246	-
Workforce Development - StanWORKs	7,790,630	7,790,630	-	-
Total Special Revenue Funds	**$ 913,839,462**	**$ 812,728,097**	**$ 66,355,152**	**$ 34,756,213**

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
Captial Projects Funds				
County Capital Projects - Courthouse Construction Fund	$ 764,436	$ 320,000	$ 444,436	$ -
County Capital Projects - Criminal Justice Facilities Fund	35,256	360,000	(324,744)	-
Total Capital Projects Funds	**$ 799,692**	**$ 680,000**	**$ 119,692**	**$ -**

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
Enterprise Funds				
County Operations - Cannabis Program	$ 3,400,762	$ 3,559,965	$ (159,203)	$ -
Environmental Resources - Fink Road Landfill	16,145,829	8,585,000	7,560,829	-
Environmental Resources - Geer Road Landfill	3,119,180	3,119,180	-	-
Health Services Agency - Clinic and Ancillary Services	47,462,435	41,106,053	3,242,985	3,113,397
Public Works - Local Transit System	11,168,915	8,778,420	2,390,495	-
Sheriff - Jail Commissary / Inmate Welfare	2,421,757	1,871,000	550,757	-
Total Enterprise Funds	**$ 83,718,878**	**$ 67,019,618**	**$ 13,585,863**	**$ 3,113,397**

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
Internal Service Funds				
Auditor-Controller - Enterprise Resource Planning	$ 185,337	$ -	$ 185,337	$ -
Chief Executive Office - Deferred Compensation	120,625	87,000	33,625	-
Chief Executive Office - Dental Self-Insurance	4,346,895	4,201,115	145,780	-
Chief Executive Office - Medical Self-Insurance	68,562,295	68,562,295	-	-
Chief Executive Office - Other Employee Benefits	123,000	187,650	(64,650)	-
Chief Executive Office - Unemployment Insurance	556,280	556,280	-	-
Chief Executive Office - Vision Care Insurance	735,810	665,510	70,300	-
Chief Executive Office - Workers Compensation	5,550,970	5,550,970	-	-
County Operations - General Liability	8,716,035	8,173,370	542,665	-
County Operations - Professional Liability	953,350	877,350	76,000	-
General Services Agency - Central Services Division	1,929,200	1,861,200	68,000	-
General Services Agency - Facilities Maintenance Division	8,173,250	7,787,250	386,000	-
General Services Agency - Fleet Services Division	4,409,000	4,139,000	270,000	-
General Services Agency - Utilities	5,613,200	5,613,200	-	-
Information Technology Central	14,470,907	12,934,985	529,390	1,006,532
Information Technology Central - Telecommunications	1,617,934	1,417,690	200,244	-
Integrated Criminal Justice Information System	1,130,775	795,366	335,409	-
Public Works - Morgan Shop	4,531,750	4,381,750	150,000	-
Total Internal Service Funds	**$ 131,726,613**	**$ 127,791,981**	**$ 2,928,100**	**$ 1,006,532**
Total All Funds	**$ 1,526,371,987**	**$ 1,363,470,053**	**$ 124,025,792**	**$ 38,876,142**

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
General Fund Contributions to Other Programs				
Law Library	$ -	$ -	$ -	$ 54,240
Local Area Formation Commission (LAFCO)	-	-	-	226,588
North McHenry Sales Tax	-	-	-	2,733,000
Stanislaus Animal Services Agency	-	-	-	2,032,209
Stanislaus Council of Governments (StanCOG)	-	-	-	4,223
Total General Fund Contributions to Other Programs/Contingencies	**$ -**	**$ -**	**$ -**	**$ 5,050,260**
Total County Budget Appropriations	**$ 1,526,371,987**	**$ 1,363,470,053**	**$ 124,025,792**	**$ 43,926,402**

Net County Cost Schedule – 2021-2022 Spending Plan

Year Two Fund Type/Budget Unit	Recommended Spending Plan Costs	Recommended Spending Plan Revenue	Use of Fund Balance/ Retained Earnings	Recommended Spending Plan Net County Cost
General Fund				
Aging and Veterans Services - Veterans Services	$ 833,837	$ 193,425	$ -	$ 640,412
Agricultural Commissioner	5,701,175	4,160,416	-	1,540,759
Assessor	7,706,762	1,044,500	-	6,662,262
Auditor-Controller	5,071,572	3,505,836	-	1,565,736
Board of Supervisors	1,712,462	66,558	-	1,645,904
Chief Executive Office - Human Relations	4,538,691	2,770,865	-	1,767,826
Chief Executive Office - Operations and Services	8,005,076	3,174,015	-	4,831,061
Clerk-Recorder	2,996,347	2,599,699	-	396,648
Clerk-Recorder - Elections	3,082,409	534,127	-	2,548,282
Cooperative Extension	766,517	-	-	766,517
County Counsel	3,954,076	1,997,061	-	1,957,015
County Operations - Airport	180,000	-	-	180,000
County Operations - Appropriations for Contingencies	12,008,510	-	-	12,008,510
County Operations - C.I.F.A.	140,633	-	-	140,633
County Operations - County Court Funding	6,616,348	3,205,675	-	3,410,673
County Operations - Crows Landing Air Facility	235,000	235,000	-	-
County Operations - Debt Service	736,450	2,210,600	-	(1,474,150)
County Operations - Focus on Prevention	1,115,360	115,360	-	1,000,000
County Operations - General Fund Contribution to Other Programs	7,236,563	-	-	7,236,563
County Operations - General Fund Match - VLF	30,000,000	30,000,000	-	-
County Operations - Mandated County Match	19,920,041	-	-	19,920,041
District Attorney - Criminal Division	22,267,667	1,847,608	-	20,420,059
Economic Development Bank	30,000	-	-	30,000
Environmental Resources - Groundwater Program	1,139,283	121,180	-	1,018,103
General Services Agency - ADA Self-Evaluation and Transition Plan Project	500,000	-	-	500,000
General Services Agency - Administration	4,278,735	1,838,985	-	2,439,750
General Services Agency - County Facilities	966,250	482,750	-	483,500
General Services Agency - Plant Acquisition	1,252,341	-	-	1,252,341
Grand Jury	183,692	-	-	183,692
Parks and Recreation	8,046,850	4,996,312	-	3,050,538
Parks and Recreation - Tuolumne River Regional Park	222,607	-	-	222,607
Planning and Community Development	2,983,041	1,146,581	-	1,836,460
Probation - Administration	4,092,635	643,567	-	3,449,068
Probation - Community Corrections Partnership	6,143,397	6,143,397	-	-
Probation - Field Services	14,416,587	1,928,939	-	12,487,648
Probation - Institutional Services	7,885,710	1,165,314	-	6,720,396
Probation - Juvenile Commitment Facility	3,866,269	1,620,508	-	2,245,761
Public Defender	9,566,861	1,334,390	-	8,232,471
Public Defender - Indigent Defense	4,137,455	90,000	-	4,047,455
Sheriff - Administration	12,632,742	715,176	-	11,917,566
Sheriff - Adult Detention Expansion	19,204,773	6,360,822	-	12,843,951
Sheriff - Contract Cities	13,623,297	13,623,297	-	-
Sheriff - Detention	59,953,064	10,989,621	-	48,963,443
Sheriff - OES/Fire Warden	2,454,078	269,859	-	2,184,219
Sheriff - Operations	41,690,560	4,784,560	-	36,906,000
Treasurer - Admin/Taxes	1,561,709	559,300	-	1,002,409
Treasurer - Revenue Recovery	1,539,556	1,539,556	-	-
Treasurer - Treasury	774,995	774,995	-	-
Total General Fund	**$ 367,971,983**	**$ 118,789,854**	**$ -**	**$ 249,182,129**

Year Two Fund Type/Budget Unit	Recommended Spending Plan Costs	Recommended Spending Plan Revenue	Use of Fund Balance/ Retained Earnings	Recommended Spending Plan Net County Cost
Discretionary Revenue/Fund Balance				
Chief Executive Office - Discretionary Revenue	$ -	$ 241,340,000	$ -	$ (241,340,000)
Assigned Fund Balance	-	-	7,812,129	(7,812,129)
Unassigned Fund Balance	-	-	30,000	(30,000)
Adjusted General Fund	**$ 367,971,983**	**$ 360,129,854**	**$ 7,842,129**	**$ -**

Year Two Fund Type/Budget Unit	Recommended Spending Plan Costs	Recommended Spending Plan Revenue	Use of Fund Balance/ Retained Earnings	Recommended Spending Plan Net County Cost
Special Revenue Funds				
Aging and Veterans Services - Area Agency on Aging	$ 5,057,220	$ 4,281,949	$ 362,984	$ 412,287
Assessor - ASR State Grant	118,500	-	118,500	-
BHRS - Managed Care	14,369,245	14,369,245	-	-
BHRS - Mental Health Services Act	51,546,225	47,707,687	3,838,538	-
BHRS - Public Guardian	3,635,963	2,480,398	-	1,155,565
BHRS - Stanislaus Recovery Center	5,592,891	5,592,891	-	-
BHRS - Substance Use Disorder	18,194,120	18,194,120	-	-
Behavioral Health and Recovery Services	59,730,258	58,904,899	-	825,359
CSA - County Childrens Fund	176,491	176,491	-	-
CSA - General Assistance	1,556,751	175,049	-	1,381,702
CSA - Homeless Emergency Aid Program	-	-	-	-
CSA - Housing and Homeless Services	9,502,413	6,247,164	3,255,249	-
CSA - IHSS Provider Wages	176,287,022	172,577,510	-	3,709,512
CSA - IHSS Public Authority - Administration	879,138	879,138	-	-
CSA - IHSS Public Authority - Benefits	1,380,309	1,281,986	-	98,323
CSA - Program Services and Support	181,305,989	178,642,570	-	2,663,419
CSA - Public Economic Assistance	112,165,198	106,068,641	2,368,661	3,727,896
Child Support Services	15,587,781	15,587,781	-	-
Clerk-Recorder - Modernization	1,518,407	835,425	682,982	-
Clerk-Recorder - Vital & Health Statistics	224,000	55,000	169,000	-
Cooperative Extension - Farm & Home Advisors Research Trust	5,000	-	5,000	-
County Operations - DNA Identification Fund Prop 69	27,089	27,089	-	-
County Operations - DOJ Drug & Alcohol	100,000	30,000	70,000	-
County Operations - Stanislaus Family Justice Center	300,000	300,000	-	-
District Attorney - Arson Task Force	61,146	61,146	-	-
District Attorney - Auto Insurance Fraud Prosecution	220,851	220,851	-	-
District Attorney - Criminal Division Asset Forfeiture	13,905	-	13,905	-
District Attorney - Elder Abuse Advocacy & Outreach	-	-	-	-
District Attorney - Real Estate Fraud	283,085	211,858	-	71,227
District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program	-	-	-	-
District Attorney - Victim Services Program	976,572	976,572	-	-
District Attorney - Violence Against Women Program	-	-	-	-
Environmental Resources	9,066,555	6,438,423	1,658,500	969,632
Environmental Resources - AB 939 - Source Reduction and Recycle	860,100	860,100	-	-
Environmental Resources - Abandoned Vehicle Abatement	93,899	61,800	32,099	-
Environmental Resources - Beverage Container Recycling	29,484	29,484	-	-
Environmental Resources - Code Enforcement Abatement	20,000	-	20,000	-
Environmental Resources - Disclosure Program	365,615	347,444	18,171	-
Environmental Resources - Household Hazardous Waste	942,966	784,000	158,966	-
Environmental Resources - Trust Fund	5,300	-	5,300	-
Environmental Resources - Used Oil Recycling	86,908	86,908	-	-
Environmental Resources - Vehicle Registration Fee Surcharge	68,000	4,000	64,000	-
Environmental Resources - Waste Tire Enforcement Grant	117,387	117,387	-	-
General Services Agency - 12th Street - Office Building	46,700	20,800	-	25,900
General Services Agency - Stanislaus Veterans Center	858,893	463,200	100,000	295,693

Year Two Fund Type/Budget Unit	Recommended Spending Plan Costs	Recommended Spending Plan Revenue	Use of Fund Balance/ Retained Earnings	Recommended Spending Plan Net County Cost
Health Services Agency - Administration	8,235,591	8,235,591	-	-
Health Services Agency - EMS Discretionary Fund	107,523	103,000	4,523	-
Health Services Agency - IHCP EMS Hospital	169,818	170,980	(1,162)	-
Health Services Agency - IHCP EMS Physicians	303,831	305,910	(2,079)	-
Health Services Agency - Indigent Health Care	87,668	250,255	(462,587)	300,000
Health Services Agency - Public Health	33,483,993	25,236,081	5,893,934	2,353,978
Health Services Agency - Public Health Vital and Health Statistics	21,074	67,537	(46,463)	-
Library	12,540,709	11,069,557	979,342	491,810
Parks and Recreation - Fish and Wildlife	20,000	1,000	19,000	-
Parks and Recreation - Modesto Reservoir Patrol	23,000	23,000	-	-
Parks and Recreation - Off-Highway Vehicle Fund	807,307	758,866	48,441	-
Parks and Recreation - Regional Water Safety Training Center	-	-	-	-
Planning - Building Permits	2,880,447	2,804,042	76,405	-
Planning - Dangerous Building Abatement	40,000	24,000	16,000	-
Planning - General Plan Maintenance	348,390	227,193	121,197	-
Planning - Special Revenue Grants	6,805,862	6,981,357	(175,495)	-
Probation - Corrections Performance Incentive Fund	1,629,618	825,171	804,447	-
Probation - Juvenile Justice Crime Prevention Act	2,614,452	1,499,372	1,115,080	-
Probation - Local Community Corrections	26,451,707	19,340,123	7,111,584	-
Probation - Ward Welfare Fund	82,400	20,600	61,800	-
Probation - Youthful Offender Block Grant	3,309,364	1,745,994	1,563,370	-
Public Works - Administration	1,759,620	1,759,620	-	-
Public Works - Road and Bridge	75,510,985	75,740,765	(281,080)	51,300
Sheriff - CAL ID Program	645,782	530,232	115,550	-
Sheriff - CAL-MMET	845,942	705,490	140,452	-
Sheriff - Civil Process Fee	133,865	184,314	(50,449)	-
Sheriff - County Fire Service Fund	2,020,860	1,803,000	4,872	212,988
Sheriff - Court Security	4,773,586	4,474,230	-	299,356
Sheriff - Driver Training Program	182,950	192,000	(9,050)	-
Sheriff - Federal Asset Forfeiture	-	-	-	-
Sheriff - Justice Assistance Grant	-	-	-	-
Sheriff - OES Grants	-	-	-	-
Sheriff - OES Homeland Security Grants	-	-	-	-
Sheriff - OES Water Resources Grant	-	-	-	-
Sheriff - SDEA Federal Asset Forfeiture	176,679	-	176,679	-
Sheriff - Vehicle Theft Unit	426,612	489,178	(62,566)	-
Workforce Development	10,496,517	10,198,271	298,246	-
Workforce Development - StanWORKs	8,049,010	8,049,010	-	-
Total Special Revenue Funds	**$ 878,362,538**	**$ 828,914,745**	**$ 30,401,846**	**$ 19,045,947**

Year Two Fund Type/Budget Unit	Recommended Spending Plan Costs	Recommended Spending Plan Revenue	Use of Fund Balance/ Retained Earnings	Recommended Spending Plan Net County Cost
Captial Projects Funds				
County Capital Projects - Courthouse Construction Fund	$ 764,436	$ 320,000	$ 444,436	$ -
County Capital Projects - Criminal Justice Facilities Fund	35,256	360,000	(324,744)	-
Total Capital Projects Funds	**$ 799,692**	**$ 680,000**	**$ 119,692**	**$ -**

Year Two Fund Type/Budget Unit	Recommended Spending Plan Costs	Recommended Spending Plan Revenue	Use of Fund Balance/ Retained Earnings	Recommended Spending Plan Net County Cost
Enterprise Funds				
County Operations - Cannabis Program	$ 3,495,697	$ 3,667,165	$ (171,468)	$ -
Environmental Resources - Fink Road Landfill	14,852,543	8,585,000	6,267,543	-
Environmental Resources - Geer Road Landfill	3,192,878	3,192,878	-	-
Health Services Agency - Clinic and Ancillary Services	44,421,559	41,554,553	(246,391)	3,113,397
Public Works - Local Transit System	8,700,740	6,564,305	2,136,435	-
Sheriff - Jail Commissary / Inmate Welfare	2,478,686	1,871,000	607,686	-
Total Enterprise Funds	**$ 77,142,103**	**$ 65,434,901**	**$ 8,593,805**	**$ 3,113,397**

Year Two Fund Type/Budget Unit	Recommended Spending Plan Costs	Recommended Spending Plan Revenue	Use of Fund Balance/ Retained Earnings	Recommended Spending Plan Net County Cost
Internal Service Funds				
Auditor-Controller - Enterprise Resource Planning	$ 103,720	$ -	$ 103,720	$ -
Chief Executive Office - Deferred Compensation	136,690	88,900	47,790	-
Chief Executive Office - Dental Self-Insurance	4,447,720	4,310,020	137,700	-
Chief Executive Office - Medical Self-Insurance	68,822,970	68,822,970	-	-
Chief Executive Office - Other Employee Benefits	125,825	190,485	(64,660)	-
Chief Executive Office - Unemployment Insurance	554,280	554,280	-	-
Chief Executive Office - Vision Care Insurance	753,095	734,350	18,745	-
Chief Executive Office - Workers Compensation	5,756,870	5,756,870	-	-
County Operations - General Liability	10,107,720	9,461,405	646,315	-
County Operations - Professional Liability	1,052,150	1,040,900	11,250	-
General Services Agency - Central Services Division	1,974,700	1,904,700	70,000	-
General Services Agency - Facilities Maintenance Division	8,426,300	8,110,500	315,800	-
General Services Agency - Fleet Services Division	4,377,200	4,267,200	110,000	-
General Services Agency - Utilities	5,894,300	5,894,300	-	-
Information Technology Central	12,583,037	12,229,019	354,018	-
Information Technology Central - Telecommunications	1,556,537	1,488,575	67,962	-
Integrated Criminal Justice Information System	936,763	795,366	141,397	-
Public Works - Morgan Shop	4,611,170	4,461,170	150,000	-
Total Internal Service Funds	**$ 132,221,047**	**$ 130,111,010**	**$ 2,110,037**	**$ -**
Total All Funds	**$ 1,456,497,363**	**$ 1,385,270,510**	**$ 49,067,509**	**$ 22,159,344**

Year Two Fund Type/Budget Unit	Recommended Spending Plan Costs	Recommended Spending Plan Revenue	Use of Fund Balance/ Retained Earnings	Recommended Spending Plan Net County Cost
General Fund Contributions to Other Programs				
Law Library	$ -	$ -	$ -	$ 54,240
Local Area Formation Commission (LAFCO)	-	-	-	226,588
North McHenry Sales Tax	-	-	-	2,680,000
Stanislaus Animal Services Agency	-	-	-	2,032,209
Stanislaus Council of Governments (StanCOG)	-	-	-	4,223
Total General Fund Contributions to Other Programs/Contingencies	**$ -**	**$ -**	**$ -**	**$ 4,997,260**
Total County Budget Appropriations	**$ 1,456,497,363**	**$ 1,385,270,510**	**$ 49,067,509**	**$ 27,156,604**

Fund Balance Report – 2020-2021 Recommended Final Budget

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
GENERAL FUND		**$ 212,264,228**	**$ 355,250,357**	**$ (396,287,342)**	**$ 171,227,243**

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
Special Revenue Funds					
1001	ER Environmental Resources	$ 3,509,086	$ 7,227,612	$ (8,768,629)	$ 1,968,069
1002	ER Household Hazardous Waste	751,612	784,000	(1,055,441)	480,171
1003	ER Vehicle Registration	399,076	4,000	(68,000)	335,076
1004	ER Source Reduction & Recycling	81,095	860,100	(860,100)	81,095
1005	ER Disclosure Program	459,502	347,444	(355,000)	451,946
1008	ER Used Oil Recycling	88,860	86,908	(86,908)	88,860
1009	ER Environmental Enforcement	35,574	-	(5,300)	30,274
1010	ER Beverage Container Recycling	29,484	29,484	(29,484)	29,484
1012	ER Waste Tire Enforcement Grant	106,000	117,387	(117,387)	106,000
1014	ER Abandoned Vehicle	149,371	60,000	(90,795)	118,576
1016	ER-Code Enforcement Abatement	100,107	-	(20,000)	80,107
1051	AAA Area Agency on Aging	1,556,735	5,622,546	(5,946,051)	1,233,230
1071	Department of Child Support Services	694,076	15,587,781	(16,418,029)	(136,172)
1101	PW Road & Bridge	9,709,076	14,734,225	(15,748,135)	8,695,166
1102	PW Road Projects	(1,153,815)	59,687,765	(59,587,765)	(1,053,815)
1103	PW AB-2928 Supplemental Maintenance	12,145	-	-	12,145
1104	PW Kaiser Voluntary Funds (Road Infrastructure)	414,786	-	-	414,786
1105	PW Roads Measure L	3,239,924	11,482,000	(13,050,310)	1,671,614
1106	PW Roads SB1	11,279,579	9,708,165	(14,329,130)	6,658,614
1155	PW Airport Sewer Project	170,806	-	-	170,806
1201	PW Administration	220,395	1,799,240	(1,799,240)	220,395
1203	PW County survey monument pres	481,608	-	-	481,608
1206	PL Building Permits Division	2,659,208	2,722,372	(2,823,947)	2,557,633
1291	PL CDBG Urban County	84,970	2,394,830	(2,285,165)	194,635
1292	PL Grants	176,074	7,535,271	(7,435,408)	275,937
1317	SCWD (Formerly AW) Stan Work	7,045	7,790,630	(7,790,630)	7,045
1320	SCWD (Formerly AW) Subfund Clearing Pool	5,278,226	10,517,172	(10,815,418)	4,979,980
1401	HSA Administration	92,959	7,979,827	(7,979,827)	92,959
1402	HSA Public Health	14,730,428	36,375,899	(43,886,088)	7,220,239
1404	HSA Indigent Health Care	2,104,679	542,966	(84,889)	2,562,756
1405	HSA PH Tobacco Tax Education	467,151	-	-	467,151
1428	HSA PH Vital and Health Statistics	865,921	65,570	(20,600)	910,891
1429	HSA EMS - Discretionary	7,555	100,000	(105,106)	2,449
1431	HSA PH California Children Services Donation	2,005	-	-	2,005
1434	HSA IHCP EMS-Hospitals	130,391	166,000	(166,000)	130,391
1435	HSA IHCP EMS-Physicians	2,099	297,000	(297,000)	2,099
1436	HSA PH CDC Base Funding	1,226	-	-	1,226
1438	HSA PH HPP Base Funding	1,817	-	-	1,817
1446	PH Tobacco Educ Prop 56	295,874	-	-	295,874
1501	Behavioral Health & Recovery Services	11,946,713	61,422,313	(66,847,731)	6,521,295
1502	BHRS Substance Use Disorder	(3,229,875)	17,980,868	(18,102,102)	(3,351,109)
1503	BHRS Public Guardian	490,842	2,116,275	(2,473,526)	133,591
1504	BHRS Managed Care	(2,155,251)	13,556,700	(13,556,700)	(2,155,251)
1505	BHRS Stanislaus Recovery Center	(2,530,346)	5,666,059	(5,666,059)	(2,530,346)
1507	BHRS Prop 63	24,398,258	39,602,355	(51,234,766)	12,765,847
1631	CSA Program Services & Support	10,248,614	169,559,861	(169,559,861)	10,248,614
1632	CSA Public Economic Assistance	5,825,280	109,796,537	(112,165,198)	3,456,619
1633	CSA General Assistance	-	1,556,751	(1,556,751)	-
1637	CSA County Children's Fund	217,789	176,491	(176,491)	217,789

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
1638	CSA Homeless Emergency Aid Program (HEAP)	1,436,747	20,000	(1,570,239)	(113,492)
1639	CSA Housing and Homeless Services	5,925,823	7,746,677	(12,498,097)	1,174,403
1640	CSA Public Authority - Administration	-	879,138	(879,138)	-
1641	CSA Public Authority - Benefits Administration	-	1,339,165	(1,339,165)	-
1642	CSA IHSS Provider Wages	-	159,760,405	(159,760,405)	-
1651	Library	4,988,651	11,379,105	(12,787,305)	3,580,451
1660	OES Water Resources Grant	(14,833)	89,490	(89,490)	(14,833)
1665	GSA Stanislaus Veterans Center	1,018,086	758,893	(858,893)	918,086
1666	OES Governor's Office of Emergency Services Grant	6,120,787	-	(6,069,048)	51,739
1670	OES Homeland Security Grant	(36,507)	1,122,720	(1,122,720)	(36,507)
1679	PROB Local Community Corrections	18,942,785	18,827,867	(28,608,917)	9,161,735
1681	PL St CalHome 2010 Grant	24,890	-	-	24,890
1682	PL - State Grants	(560)	-	-	(560)
1683	PL HOME Grant	1,029,536	-	-	1,029,536
1686	DA Unserved/Underserved Victim Advocacy and Outreach Program	(3,549)	87,500	(87,500)	(3,549)
1687	CEO Stanislaus Family Justice Center	47,294	300,000	(300,000)	47,294
1688	PROB Corrections Performance Incentive Act	3,372,872	825,171	(1,678,264)	2,519,779
1689	PL St CalHome Grant Housing Rehabilitation	36,361	-	-	36,361
1691	PL CDBG/NSP3	707,210	-	-	707,210
1693	PL CDBG-HPRP & Emergency Solutions (Homeless Prevention Program)	(8,045)	-	-	(8,045)
1694	PKS Regional Water Safety Training Center	5,670	-	-	5,670
1695	PL Con Plan-County-CDBG/NSP	529,110	-	-	529,110
1696	OES 2007 PSIC Grant Program	(20,599)	-	-	(20,599)
1698	PROB Youthful Offender Block Grant (YOBG)	4,335,320	1,745,994	(3,204,720)	2,876,594
1702	PARKS-Off Highway Vehicle Fund	623,056	714,086	(792,603)	544,539
1703	SO Cal Id	811,704	518,625	(668,368)	661,961
1704	DA Violence Against Women	14,539	135,029	(135,029)	14,539
1706	DA Elder Abuse Program	19,164	99,282	(99,282)	19,164
1707	DA Federal Asset Forfeiture	153	-	-	153
1710	DA BOC Victim Restitution	91	-	-	91
1711	DA Child Abduction	5,000	-	-	5,000
1712	DA Auto Fraud	3,180	216,309	(216,309)	3,180
1713	DA Workers' Comp Fraud	-	-	-	-
1714	DA Victim Witness	(53,488)	1,130,125	(1,130,125)	(53,488)
1715	SO Vehicle Theft	328,379	478,180	(416,588)	389,971
1723	CLK Fixed Asset Acquisition	2,390,141	835,425	(1,464,492)	1,761,074
1725	OES County Fire Service	2,784,604	2,015,988	(1,966,591)	2,834,001
1726	CEO Alcohol and Drug Analysis	175,864	30,000	(100,000)	105,864
1727	PARKS-Fish and Wildlife	57,912	1,000	(20,000)	38,912
1728	PARKS-Modesto Reservoir Patrol	65,102	23,000	(23,000)	65,102
1737	PROB Criminalistics Lab	175,017	-	-	175,017
1746	PL Dangerous Bldg Abatement fund	(43,693)	24,000	(48,000)	(67,693)
1759	AG Ag Comm Development Fees	878	-	-	878
1761	DA Arson Task Force	176	59,888	(59,888)	176
1764	PROB Juvenile Accountability Grant 2003	-	-	-	-
1765	PROB Ward Welfare fund	330,971	20,600	(82,400)	269,171
1766	COOP Farm & Home Advisors Research	44,269	-	(5,000)	39,269
1768	SO Sheriff's Civil Process Fee	1,186,071	184,314	(310,803)	1,059,582
1769	SO Sheriff's Driver Training Program	114,697	192,000	(177,285)	129,412
1771	DA Asset Forfeiture	169,044	-	(13,500)	155,544
1776	DA Real Estate Fraud Prosecution	(0)	278,727	(278,727)	(0)
1777	CEO Prop 69-DNA Identification	24,563	27,089	(27,089)	24,563
1780	SO Cal-MMET	263,933	705,490	(819,020)	150,403
1781	AC Tobacco Settlement Securitization	58,329,551	-	-	58,329,551

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
1782	PL State CalHome Grant Reuse	1,549,780	-	-	1,549,780
1783	PL Annual Work Plan-County	630,677	-	-	630,677
1784	PL Annual Work Plan-Oakdale	-	-	-	-
1785	PL Annual Work Plan-Patterson	-	-	-	-
1786	CLK Vital and Health Statistics	540,981	55,000	(224,000)	371,981
1798	PROB JJCPA Programs	4,078,359	1,499,372	(2,533,568)	3,044,163
1799	CEO Justice Assistance Grants (JAG)	21,492	500,621	(500,621)	21,492
168B	PL State Emergency Solutions Grant	(217,594)	-	-	(217,594)
171A	GSA 12th Street Office Bldg	(1,232)	46,700	(46,700)	(1,232)
171B	GSA 12th St Condominium Resv (former Parking Garage)	78,000	-	-	78,000
172A	ASR State Grants	595,000	150,000	(550,000)	195,000
176A	SO Federal Asset Forfeiture - Justice	219,028	-	(103,320)	115,708
176B	SO Federal Asset Forfeiture - Treasury	215,941	-	(92,436)	123,505
176C	SO Court Security	613,871	5,117,913	(5,117,913)	613,871
177A	DA Enforce Consumer Protection Laws	-	-	-	-
178A	PL Annual Work Plan-Ceres	-	-	-	-
178B	PL Annual Work Plan-Newman	-	-	-	-
178C	PL Annual Work Plan-Waterford	-	-	-	-
178D	PL Salida Planning Efforts	441,220	-	-	441,220
178E	PL California Emergencies Solution Housing Grant (CESH)	55,651	1,262,438	(1,261,062)	57,027
179A	PL General Plan Maintenance Fees	1,336,660	220,580	(336,875)	1,220,365
179C	AC 2006 Tobacco Securitization	30,942,057	-	-	30,942,057
Total Special Revenue Funds		**$ 261,812,555**	**$ 847,484,310**	**$ (913,839,462)**	**$ 195,457,403**

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
Capital Projects Funds					
2025	CEO Courthouse Construction	$ 2,647,341	$ 320,000	$ (764,436)	$ 2,202,905
2026	CEO Criminal Justice Facility	1,120,255	360,000	(35,256)	1,444,999
		$ 3,767,595	**$ 680,000**	**$ (799,692)**	**$ 3,647,903**

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
Enterprise Funds					
4001	PW Transit	$ 27,025,760	$ 8,778,420	$ (11,168,915)	$ 24,635,265
4021	ER Fink Road Landfill	23,804,321	8,585,000	(16,145,829)	16,243,492
4022	ER Fink Road Landfill Postclosure Reserve	21,925,269	-	-	21,925,269
4031	ER Geer Road Landfill	1,725,126	3,119,180	(3,119,180)	1,725,126
4032	ER Geer Road Landfill Postclosure Reserve	6,396,178	-	-	6,396,178
4051	HSA Clinic & Ancillary Services	26,041,826	44,219,450	(47,462,435)	22,798,841
4081	SO Inmate Welfare/Commissary	1,915,012	1,871,000	(2,421,757)	1,364,255
4085	CEO Cannabis Program	0	3,559,965	(3,400,762)	159,203
6016	ER Geer Road Landfill	35,255	-	-	35,255
6017	ER Fink Road Landfill	131,075	-	-	131,075
Total Enterprise Funds		**$ 108,999,823**	**$ 70,133,015**	**$ (83,718,878)**	**$ 95,413,960**

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
Internal Service Funds					
5001	GSA Central Services	$ 22,797	$ 1,861,200	$ (1,929,200)	$ (45,203)
5011	Information Technology Central - Communications (ITC)	488,941	1,417,690	(1,617,934)	288,697
5021	GSA Fleet Services	1,194,953	4,139,000	(4,409,000)	924,953
5022	GSA Fleet Services Vehicle Replacement	3,504	-	-	3,504

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
5031	Information Technology Central (ITC)	3,252,954	13,941,517	(14,470,907)	2,723,564
5038	HRMS Upgrade	55,766	-	-	55,766
5051	General Liability	(1,169,664)	8,173,370	(8,716,035)	(1,712,329)
5061	Professional Liability	144,272	877,350	(953,350)	68,272
5071	Unemployment Insurance	108,734	556,280	(556,280)	108,734
5081	Workers' Compensation Ins	2,723,617	5,550,970	(5,550,970)	2,723,617
5091	Medical Self-Insurance (Purchased Insurance)	10,125,828	68,562,295	(68,562,295)	10,125,828
5093	Other Employee Benefits	265,792	187,650	(123,000)	330,442
5094	Deferred Compensation		87,000	(120,625)	(33,625)
5101	Dental Insurance	1,094,612	4,201,115	(4,346,895)	948,832
5111	Vision Insurance	158,524	665,510	(735,810)	88,224
5121	PW Morgan Shop Garage	13,740,098	4,381,750	(4,531,750)	13,590,098
5141	CEO I-CJIS Project	651,948	795,366	(1,130,775)	316,539
5170	GSA Facility Maintenance	1,802,870	13,400,450	(13,786,450)	1,416,870
5401	Enterprise Resource Planning	329,460	-	(185,337)	144,123
Total Internal Service Funds		**$ 34,995,006**	**$ 128,798,513**	**$ (131,726,613)**	**$ 32,066,906**
Total All Funds		**$ 621,839,207**	**$ 1,402,346,195**	**$ (1,526,371,987)**	**$ 497,813,415**

Fund Balance Report – 2021-2022 Spending Plan

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2021	Spending Plan Revenue	Spending Plan Costs	Projected Fund Balance 6/30/2022
GENERAL FUND		**$ 171,227,243**	**$ 360,129,854**	**$ (367,971,983)**	**$ 163,385,114**

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2021	Spending Plan Revenue	Spending Plan Costs	Projected Fund Balance 6/30/2022
Special Revenue Funds					
1001	ER Environmental Resources	$ 1,968,069	$ 7,408,055	$ (9,066,555)	$ 309,569
1002	ER Household Hazardous Waste	480,171	784,000	(942,966)	321,205
1003	ER Vehicle Registration	335,076	4,000	(68,000)	271,076
1004	ER Source Reduction & Recycling	81,095	860,100	(860,100)	81,095
1005	ER Disclosure Program	451,946	347,444	(365,615)	433,775
1008	ER Used Oil Recycling	88,860	86,908	(86,908)	88,860
1009	ER Environmental Enforcement	30,274	-	(5,300)	24,974
1010	ER Beverage Container Recycling	29,484	29,484	(29,484)	29,484
1012	ER Waste Tire Enforcement Grant	106,000	117,387	(117,387)	106,000
1014	ER Abandoned Vehicle	118,576	61,800	(93,899)	86,477
1016	ER-Code Enforcement Abatement	80,107	-	(20,000)	60,107
1051	AAA Area Agency on Aging	1,233,230	4,694,236	(5,057,220)	870,246
1071	Department of Child Support Services	(136,172)	15,587,781	(15,587,781)	(136,172)
1101	PW Road & Bridge	8,695,166	14,783,035	(15,094,550)	8,383,651
1102	PW Road Projects	(1,053,815)	44,562,180	(44,462,180)	(953,815)
1103	PW AB-2928 Supplemental Maintenance	12,145	-	-	12,145
1104	PW Kaiser Voluntary Funds (Road Infrastructure)	414,786	-	-	414,786
1105	PW Roads Measure L	1,671,614	6,640,250	(6,000,000)	2,311,864
1106	PW Roads SB1	6,658,614	9,806,600	(9,954,255)	6,510,959
1155	PW Airport Sewer Project	170,806	-	-	170,806
1201	PW Administration	220,395	1,759,620	(1,759,620)	220,395
1203	PW County survey monument pres	481,608	-	-	481,608
1206	PL Building Permits Division	2,557,633	2,804,042	(2,880,447)	2,481,228
1291	PL CDBG Urban County	194,635	2,394,830	(2,285,165)	304,300
1292	PL Grants	275,937	4,586,527	(4,520,697)	341,767

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2021	Spending Plan Revenue	Spending Plan Costs	Projected Fund Balance 6/30/2022
1317	SCWD (Formerly AW) Stan Work	7,045	8,049,010	(8,049,010)	7,045
1320	SCWD (Formerly AW) Subfund Clearing Pool	4,979,980	10,198,271	(10,496,517)	4,681,734
1401	HSA Administration	92,959	8,235,591	(8,235,591)	92,959
1402	HSA Public Health	7,220,239	27,590,059	(33,483,993)	1,326,305
1404	HSA Indigent Health Care	2,562,756	550,255	(87,668)	3,025,343
1405	HSA PH Tobacco Tax Education	467,151	-	-	467,151
1428	HSA PH Vital and Health Statistics	910,891	67,537	(21,074)	957,354
1429	HSA EMS - Discretionary	2,449	103,000	(107,523)	(2,074)
1431	HSA PH California Children Services Donation	2,005	-	-	2,005
1434	HSA IHCP EMS-Hospitals	130,391	170,980	(169,818)	131,553
1435	HSA IHCP EMS-Physicians	2,099	305,910	(303,831)	4,178
1436	HSA PH CDC Base Funding	1,226	-	-	1,226
1438	HSA PH HPP Base Funding	1,817	-	-	1,817
1446	PH Tobacco Educ Prop 56	295,874	-	-	295,874
1501	Behavioral Health & Recovery Services	6,521,295	59,730,258	(59,730,258)	6,521,295
1502	BHRS Substance Use Disorder	(3,351,109)	18,194,120	(18,194,120)	(3,351,109)
1503	BHRS Public Guardian	133,591	3,635,963	(3,635,963)	133,591
1504	BHRS Managed Care	(2,155,251)	14,369,245	(14,369,245)	(2,155,251)
1505	BHRS Stanislaus Recovery Center	(2,530,346)	5,592,891	(5,592,891)	(2,530,346)
1507	BHRS Prop 63	12,765,847	47,707,687	(51,546,225)	8,927,309
1631	CSA Program Services & Support	10,248,614	181,305,989	(181,305,989)	10,248,614
1632	CSA Public Economic Assistance	3,456,619	109,796,537	(112,165,198)	1,087,958
1633	CSA General Assistance	-	1,556,751	(1,556,751)	-
1637	CSA County Children's Fund	217,789	176,491	(176,491)	217,789
1638	CSA Homeless Emergency Aid Program (HEAP)	(113,492)	-	-	(113,492)
1639	CSA Housing and Homeless Services	1,174,403	6,247,164	(9,502,413)	(2,080,846)
1640	CSA Public Authority - Administration	-	879,138	(879,138)	-
1641	CSA Public Authority - Benefits Administration	-	1,380,309	(1,380,309)	-
1642	CSA IHSS Provider Wages	-	176,287,022	(176,287,022)	-
1651	Library	3,580,451	11,561,367	(12,540,709)	2,601,109
1660	OES Water Resources Grant	(14,833)	-	-	(14,833)
1665	GSA Stanislaus Veterans Center	918,086	758,893	(858,893)	818,086
1666	OES Governor's Office of Emergency Services Grant	51,739	-	-	51,739
1670	OES Homeland Security Grant	(36,507)	-	-	(36,507)
1679	PROB Local Community Corrections	9,161,735	19,340,123	(26,451,707)	2,050,151
1681	PL St CalHome 2010 Grant	24,890	-	-	24,890
1682	PL - State Grants	(560)	-	-	(560)
1683	PL HOME Grant	1,029,536	-	-	1,029,536
1686	DA Unserved/Underserved Victim Advocacy and Outreach Program	(3,549)	-	-	(3,549)
1687	CEO Stanislaus Family Justice Center	47,294	300,000	(300,000)	47,294
1688	PROB Corrections Performance Incentive Act	2,519,779	825,171	(1,629,618)	1,715,332
1689	PL St CalHome Grant Housing Rehabilitation	36,361	-	-	36,361
1691	PL CDBG/NSP3	707,210	-	-	707,210
1693	PL CDBG-HPRP & Emergency Solutions (Homeless Prevention Program)	(8,045)	-	-	(8,045)
1694	PKS Regional Water Safety Training Center	5,670	-	-	5,670
1695	PL Con Plan-County-CDBG/NSP	529,110	-	-	529,110
1696	OES 2007 PSIC Grant Program	(20,599)	-	-	(20,599)
1698	PROB Youthful Offender Block Grant (YOBG)	2,876,594	1,745,994	(3,309,364)	1,313,224
1702	PARKS-Off Highway Vehicle Fund	544,539	758,866	(807,307)	496,098
1703	SO Cal Id	661,961	530,232	(645,782)	546,411
1704	DA Violence Against Women	14,539	-	-	14,539
1706	DA Elder Abuse Program	19,164	-	-	19,164
1707	DA Federal Asset Forfeiture	153	-	-	153
1710	DA BOC Victim Restitution	91	-	-	91
1711	DA Child Abduction	5,000	-	-	5,000

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2021	Spending Plan Revenue	Spending Plan Costs	Projected Fund Balance 6/30/2022
1712	DA Auto Fraud	3,180	220,851	(220,851)	3,180
1713	DA Workers' Comp Fraud	-	-	-	-
1714	DA Victim Witness	(53,488)	976,572	(976,572)	(53,488)
1715	SO Vehicle Theft	389,971	489,178	(426,612)	452,537
1723	CLK Fixed Asset Acquisition	1,761,074	835,425	(1,518,407)	1,078,092
1725	OES County Fire Service	2,834,001	2,015,988	(2,020,860)	2,829,129
1726	CEO Alcohol and Drug Analysis	105,864	30,000	(100,000)	35,864
1727	PARKS-Fish and Wildlife	38,912	1,000	(20,000)	19,912
1728	PARKS-Modesto Reservoir Patrol	65,102	23,000	(23,000)	65,102
1737	PROB Criminalistics Lab	175,017	-	-	175,017
1746	PL Dangerous Bldg Abatement fund	(67,693)	24,000	(40,000)	(83,693)
1759	AG Ag Comm Development Fees	878	-	-	878
1761	DA Arson Task Force	176	61,146	(61,146)	176
1764	PROB Juvenile Accountability Grant 2003	-	-	-	-
1765	PROB Ward Welfare fund	269,171	20,600	(82,400)	207,371
1766	COOP Farm & Home Advisors Research	39,269	-	(5,000)	34,269
1768	SO Sheriff's Civil Process Fee	1,059,582	184,314	(133,865)	1,110,031
1769	SO Sheriff's Driver Training Program	129,412	192,000	(182,950)	138,462
1771	DA Asset Forfeiture	155,544	-	(13,905)	141,639
1776	DA Real Estate Fraud Prosecution	(0)	283,085	(283,085)	(0)
1777	CEO Prop 69-DNA Identification	24,563	27,089	(27,089)	24,563
1780	SO Cal-MMET	150,403	705,490	(845,942)	9,951
1781	AC Tobacco Settlement Securitization	58,329,551	-	-	58,329,551
1782	PL State CalHome Grant Reuse	1,549,780	-	-	1,549,780
1783	PL Annual Work Plan-County	630,677	-	-	630,677
1784	PL Annual Work Plan-Oakdale	-	-	-	-
1785	PL Annual Work Plan-Patterson	-	-	-	-
1786	CLK Vital and Health Statistics	371,981	55,000	(224,000)	202,981
1798	PROB JJCPA Programs	3,044,163	1,499,372	(2,614,452)	1,929,083
1799	CEO Justice Assistance Grants (JAG)	21,492	-	-	21,492
168B	PL State Emergency Solutions Grant	(217,594)	-	-	(217,594)
171A	GSA 12th Street Office Bldg	(1,232)	46,700	(46,700)	(1,232)
171B	GSA 12th St Condominium Resv (former Parking Garage)	78,000	-	-	78,000
172A	ASR State Grants	195,000	-	(118,500)	76,500
176A	SO Federal Asset Forfeiture - Justice	115,708	-	(90,301)	25,407
176B	SO Federal Asset Forfeiture - Treasury	123,505	-	(86,378)	37,127
176C	SO Court Security	613,871	4,773,586	(4,773,586)	613,871
177A	DA Enforce Consumer Protection Laws	-	-	-	-
178A	PL Annual Work Plan-Ceres	-	-	-	-
178B	PL Annual Work Plan-Newman	-	-	-	-
178C	PL Annual Work Plan-Waterford	-	-	-	-
178D	PL Salida Planning Efforts	441,220	-	-	441,220
178E	PL California Emergencies Solution Housing Grant (CESH)	57,027	-	-	57,027
179A	PL General Plan Maintenance Fees	1,220,365	227,193	(348,390)	1,099,168
179C	AC 2006 Tobacco Securitization	30,942,057	-	-	30,942,057
Total Special Revenue Funds		**$ 195,457,403**	**$ 847,960,692**	**$ (878,362,538)**	**$ 165,055,557**

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2021	Spending Plan Revenue	Spending Plan Costs	Projected Fund Balance 6/30/2022
Capital Projects Funds					
2025	CEO Courthouse Construction	2,202,905	320,000	(764,436)	$ 1,758,469
2026	CEO Criminal Justice Facility	1,444,999	360,000	(35,256)	1,769,743
		$ 3,647,903	**$ 680,000**	**$ (799,692)**	**$ 3,528,211**

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2021	Spending Plan Revenue	Spending Plan Costs	Projected Fund Balance 6/30/2022
Enterprise Funds					
4001	PW Transit	24,635,265	6,564,305	(8,700,740)	$ 22,498,830
4021	ER Fink Road Landfill	16,243,492	8,585,000	(14,852,543)	9,975,949
4022	ER Fink Road Landfill Postclosure Reserve	21,925,269	-	-	21,925,269
4031	ER Geer Road Landfill	1,725,126	3,192,878	(3,192,878)	1,725,126
4032	ER Geer Road Landfill Postclosure Reserve	6,396,178	-	-	6,396,178
4051	HSA Clinic & Ancillary Services	22,798,841	44,667,950	(44,421,559)	23,045,232
4081	SO Inmate Welfare/Commissary	1,364,255	1,871,000	(2,478,686)	756,569
4085	CEO Cannabis Program	159,203	3,667,165	(3,495,697)	330,671
6016	ER Geer Road Landfill	35,255	-	-	35,255
6017	ER Fink Road Landfill	131,075	-	-	131,075
Total Enterprise Funds		**$ 95,413,960**	**$ 68,548,298**	**$ (77,142,103)**	**$ 86,820,155**

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2021	Spending Plan Revenue	Spending Plan Costs	Projected Fund Balance 6/30/2022
Internal Service Funds					
5001	GSA Central Services	(45,203)	1,904,700	(1,974,700)	$ (115,203)
5011	Information Technology Central - Communications (ITC)	288,697	1,488,575	(1,556,537)	220,735
5021	GSA Fleet Services	924,953	4,267,200	(4,377,200)	814,953
5022	GSA Fleet Services Vehicle Replacement	3,504	-	-	3,504
5031	Information Technology Central (ITC)	2,723,564	12,229,019	(12,583,037)	2,369,546
5038	HRMS Upgrade	55,766	-	-	55,766
5051	General Liability	(1,712,329)	9,461,405	(10,107,720)	(2,358,644)
5061	Professional Liability	68,272	1,040,900	(1,052,150)	57,022
5071	Unemployment Insurance	108,734	554,280	(554,280)	108,734
5081	Workers' Compensation Ins	2,723,617	5,756,870	(5,756,870)	2,723,617
5091	Medical Self-Insurance (Purchased Insurance)	10,125,828	68,822,970	(68,822,970)	10,125,828
5093	Other Employee Benefits	330,442	190,485	(125,825)	395,102
5094	Deferred Compensation	(33,625)	88,900	(136,690)	(81,415)
5101	Dental Insurance	948,832	4,310,020	(4,447,720)	811,132
5111	Vision Insurance	88,224	734,350	(753,095)	69,479
5121	PW Morgan Shop Garage	13,590,098	4,461,170	(4,611,170)	13,440,098
5141	CEO I-CJIS Project	316,539	795,366	(936,763)	175,142
5170	GSA Facility Maintenance	1,416,870	14,004,800	(14,320,600)	1,101,070
5401	Enterprise Resource Planning	144,123	-	(103,720)	40,403
Total Internal Service Funds		**$ 32,066,906**	**$ 130,111,010**	**$ (132,221,047)**	**$ 29,956,869**
Total All Funds		**$ 497,813,415**	**$ 1,407,429,854**	**$ (1,456,497,363)**	**$ 448,745,906**

The Fund Balance Report depicts the fund balance/retained earnings position of the County's General, Special Revenue, Capital Projects, Enterprise, and Internal Service funds. Fund balance is defined as the difference between assets and liabilities reported in a governmental fund. Retained earnings are similar to fund balance amounts and are reported in proprietary funds. Variations in the amounts listed in individual department tables are due to post-closing adjustments that occurred after August 3, 2020. Final Fiscal Year 2019-2020 fund balance amounts will be recorded in the County's Comprehensive Annual Financial Report (CAFR) produced by the Auditor-Controller's Office at the end of Calendar Year 2020.

Ideally, each of the funds listed above would reflect a positive position after accounting for recommended budget requests. Negative balances can be divided into a few general categories. Several of the funds in a negative fund balance position can be covered through transfers from other departmental funds. An example includes the Mental Health fund (1501) providing the resources for the Mental Health Managed Care fund (1504).

Some of the funds show negative balances due to the timing of reimbursement revenue. Prime examples are the Planning and Community Development grants that have incurred costs in the prior fiscal year but have yet to receive reimbursement from the Federal or State agency that provides the funding. These grant sources provide reimbursement outside the six-month period for which an accounts receivable could be established. Also included in this category are the District Attorney funds where outside funding is often provided on a reimbursement basis.

Additional explanation on fund balance can be found in each non-General Fund department section under Revenue and Funding Sources where the use of fund balance is projected.

General Fund – Classification of Fund Balance

The Government Accounting Standards Board (GASB) Statement 54 established five categories for the classification of fund balance: Nonspendable, Restricted, Committed, Assigned, and Unassigned. Although only the General Fund is addressed in this section, Statement 54 applies to the Special Revenue and Capital Projects funds as well. The amounts in the 2020-2021 Recommended Final Budget Classification of Fund Balance schedule show the beginning balances in the General Fund as of July 1, 2020, along with budget adjustment strategies, budgeted use of fund balance, and the projected ending balances for each category.

Nonspendable Fund Balance

Nonspendable fund balance includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long-term amount of notes receivable or prepaid amounts). The July 1, 2020, balance for this category is $16.6 million and includes balances for Economic Development Bank advances, Teeter receivable, and prepaid items. No changes are anticipated for the Nonspendable category in Fiscal Year 2020-2021 and the June 30, 2021, balance is estimated at $16.6 million.

Restricted Fund Balance

Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers, or contributors), or through enabling legislation. The only Restricted account at this time is for Tax Loss Reserve, for which the beginning fund balance is $5.5 million. The Restricted fund balance is anticipated to remain the same throughout Fiscal Year 2020-2021.

Committed Fund Balance

Committed fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority (the Board of Supervisors). Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally. The total Committed fund balance as of July 1, 2020, is $1.9 million and includes amounts for capital acquisition and other commitments. The Committed fund balance is anticipated to remain the same throughout Fiscal Year 2020-2021.

Assigned Fund Balance

Assigned fund balance is comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority; the Board of Supervisors has delegated this authority to the Chief Executive Office. Assigned fund balance can be used to assist in balancing the subsequent year's budget.

Amounts reflected in the July 1, 2020, Assigned fund balance of $175.3 million includes $23 million for revenue stabilization, $20.2 million for future budget balancing, $18.1 million for the Teeter plan, $17.7 million for the General Fund Contingency Reserve Policy, $16.4 million for encumbrances and carryover appropriations from Fiscal Year 2019-2020, $15.8 million to address jobs in the Crows Landing

Industrial Business Park, $10.1 million to support housing, $7.3 million for future years' retirement obligations, $4 million for future cash-out obligations, $1.8 million in fair value adjustments related to investments, $600,000 for the Debt Service Reserve Policy, and $40.2 million in total Other Assignments. Other Assignments represent strategic savings for planned enterprise initiatives and/or exposures and include capital improvement funds, deferred maintenance, technology upgrades, etc.

One adjustment strategy has been included in the 2020-2021 Recommended Final Budget to better align funding with current countywide needs. In order to comply with the General Fund Contingency Reserve Policy, $827,000 is recommended to transfer from Unassigned fund balance to the Contingency Assignment. The combined actions of unassigning and reassigning provides a net neutral affect to the overall fund balance.

Budgeted use of Assigned fund balance totals $40.9 million and includes $13.4 million in revenue stabilization; $10.5 million in budget balancing; $6 million for carryover appropriations from Fiscal Year 2019-2020; and $11 million in Other Assignments including: $9 million in 2019-2020 year 2 budget balancing, $1 million for enterprise and technology upgrades, $500,000 for Americans with Disabilities Act (ADA) improvements, and $500,000 for HR training and workforce development. Total Assigned fund balance is projected to be $135.2 million on June 30, 2021.

Unassigned Fund Balance

Unassigned fund balance is the classification for the General Fund which includes all amounts not contained in the other classifications. Unassigned fund balance is technically available for any purpose.

The total Unassigned balance as of July 1, 2020, is $13 million. Due to the adjustment to increase the Contingency Reserve, Unassigned fund balance will decrease by $827,000. A total of $110,304 will be drawn from the Economic Development Bank to fund projects at the Crows Landing Industrial Park. These strategies combine for a total decrease in Unassigned fund balance of $937,304. The projected Unassigned fund balance on June 30, 2021 is estimated to be $9 million for the General Fund (0100), $432,508 for the Economic Development Bank (0105), and $2.6 million for the Community Development Bank (0107) for a total of $12 million.

In summary, planned adjustment strategies and budgeted use of fund balance for the General Fund total $41 million. After factoring in these changes, fund balance is estimated to be $171.2 million on June 30, 2021.

General Fund – Classification of Fund Balance

Classification of Fund Balance				
General Fund	Fund Balance 7/1/20	2020-2021 Final Budget Strategies	2020-2021 Budgeted Use of Fund Balance	Projected Fund Balance 6/30/21
Fund Balance - Nonspendable				
Imprest Cash	86,555			86,555
Advances to Other Funds	100,000			100,000
Advances to Other Governments (100)	71,000			71,000
Advances to Other Governments (107)	16,000			16,000
Economic Development Advances (105)	1,119,346			1,119,346
Teeter Receivable	15,068,133			15,068,133
Prepaid Items	175,301			175,301
Total Nonspendable	**$ 16,636,335**	**$ -**	**$ -**	**$ 16,636,335**
Fund Balance - Restricted				
Tax Loss Reserve (106)	$ 5,520,674			5,520,674
Total Restricted	**$ 5,520,674**	**$ -**	**$ -**	**$ 5,520,674**
Fund Balance - Committed				
Total Committed - Other	$ 1,435,527			1,435,527
Total Committed - Capital Acquisition	451,534			451,534
Total Committed	**$ 1,887,061**	**$ -**	**$ -**	**$ 1,887,061**
Fund Balance - Assigned				
Contingency (General Fund Reserve Policy)	$ 17,663,000	$ 827,000		18,490,000
Reitrement Obligation	7,322,097			7,322,097
Teeter Plan	18,134,739			18,134,739
Carryover Appropriations (100) - Funds Available	6,004,100		(6,004,100)	-
Carryover Appropriations (107)	-		-	-
Encumbrances (100)	10,358,287			10,358,287
Encumbrances (107)	12,039			12,039
Assigned - Budget Balancing	15,000,000		(10,522,581)	4,477,419
Assigned - Cash-out Obligations	4,000,000			4,000,000
Assigned - Community Impact - Housing	10,000,000			10,000,000
Assigned - Community Impact - Jobs/Crows Landing IBP	15,800,248			15,800,248
Assigned - Debt Service Reserve	600,000			600,000
Assigned - Fair Value Adjustments	1,810,674			1,810,674
Assigned - Future Budget Balancing	5,190,116			5,190,116
Assigned - Housing and Community Development (Gray)	123,307			123,307
Assigned - Library Projects	-			-
Assigned - Performance Visioning Carryover Savings	-			-
Assigned - Revenue Stabilization	23,000,000		(13,400,000)	9,600,000
Assigned - Other	40,238,164	-	(11,000,000)	29,238,164
Total Assigned	**$ 175,256,771**	**$ 827,000**	**$ (40,926,681)**	**$ 135,157,090**
Fund Balance - Unassigned				
General Fund (100)	$ 9,792,959	$ (827,000)		8,965,959
Economic Development Bank (105)	542,812		(110,304)	432,508
Community Development Bank (107)	2,627,616			2,627,616
Total Unassigned	**$ 12,963,387**	**$ (827,000)**	**$ (110,304)**	**$ 12,026,083**
Total Fund Balance	**$ 212,264,228**	**$ -**	**$ (41,036,985)**	**$ 171,227,243**

Discretionary Revenue

	Account Description	Actuals as of 6/30/19	Actuals as of 6/30/20	Final Budget Fiscal Year 2020-2021	Spending Plan Fiscal Year 2021-2022
Taxes					
10000	Property Taxes - Current Secured	$ 55,972,198	$ 59,177,128	$ 62,100,000	$ 63,342,000
10005	Property Taxes-Unitary	1,460,819	1,445,256	1,500,000	1,530,000
10210	RDA Pass Through Increment	4,346,157	4,631,966	4,700,000	4,794,000
10400	Property Taxes - Current Unsecured	3,063,660	3,341,399	3,300,000	3,366,000
11000	Property Taxes - Prior Unsecured	69,162	157,779	100,000	100,000
11400	Supplemental Property Taxes-Current	829,067	698,928	700,000	700,000
11600	Supplemental Property Taxes-Prior	629,613	587,772	-	-
11800	Sales and Use Taxes	28,060,281	27,114,001	25,900,000	27,700,000
12600	Other Taxes	2,318,573	2,565,213	2,600,000	2,600,000
12630	Other Taxes-Occupancy Tax	1,207,284	1,240,170	1,000,000	1,010,000
12640	Other Taxes-Race Horse	290	337	-	-
12646	Unclaimed Property Tax Refunds	87,726	90,756	-	-
12650	Other Taxes - Property Transfer	2,330,698	2,123,771	1,700,000	1,734,000
12680	Other Taxes - Aircraft Tax	178,783	176,964	180,000	180,000
12710	Property Tax In-Lieu of Vehicle License Fee	63,832,657	67,627,383	70,800,000	72,216,000
12800	Tax Deeded Land Sale Appropriations	2,721	-	-	-
Total Taxes		**$ 164,389,689**	**$ 170,978,823**	**$ 174,580,000**	**$ 179,272,000**
Licenses, Permits, and Franchises					
14000	Franchises	$ 1,021,043	$ 1,110,825	$ 1,100,000	$ 1,100,000
Total Licenses, Permits, and Franchises		**$ 1,021,043**	**$ 1,110,825**	**$ 1,100,000**	**$ 1,100,000**
Fines, Forfeitures, and Penalties					
15000	Vehicle Code Fines	$ 3,103	$ 1,922	$ -	$ -
16500	Penalties on Delinquent Taxes	$ 2,244,394	$ 2,685,922	$ 1,100,000	$ 1,100,000
Total Fines, Forfeitures, and Penalties		**$ 2,247,498**	**$ 2,687,844**	**$ 1,100,000**	**$ 1,100,000**
Revenue from Use of Money					
17000	Interest	$ 8,036,108	$ 8,838,197	$ 5,200,000	$ 5,200,000
18000	Rents and Concessions	202,416	202,416	200,000	200,000
18060	County Center III - SCOE	1	1	-	-
Total Revenue from Use of Money		**$ 8,238,525**	**$ 9,040,614**	**$ 5,400,000**	**$ 5,400,000**
Intergovernmental Revenue					
20390	State Motor VLF/In-Lieu Tax Realignment	$ 222,792	$ -	$ -	$ -
21460	State-Aid Realignment	922,000	922,000	920,000	920,000
24400	State-Homeowners' Property Tax Relief	612,596	609,965	600,000	612,000
24800	State-Public Safety (Prop 172)	46,781,726	43,380,000	42,900,000	45,900,000
25000	State-Other	-	369,416	300,000	300,000
25090	St-Open Space Subvention	-	-	-	-
25850	State-Other-Mandated Costs	531,028	365,215	400,000	400,000
28600	Federal-FHA In-Lieu Tax Apportionment	24,703	25,143	-	-
28800	Federal-Other	8	8	-	-
28810	Federal-Other-Entitlement Lands	50,618	43,914	-	-
29600	Fed-Other-Refuge Revenue Sharing	1,080	1,090	-	-
29700	City Reimbursements	49,815	50,833	-	-
29715	Other Governmental Agencies	3,287	-	-	-
Total Intergovernmental Revenue		**$ 49,199,652**	**$ 45,767,583**	**$ 45,120,000**	**$ 48,132,000**

Account	Account Description	Actuals as of 6/30/19	Actuals as of 6/30/20	Final Budget Fiscal Year 2020-2021	Spending Plan Fiscal Year 2021-2022
Charges for Services					
30200	Special Assessments	$ 1,901,194	$ 1,871,557	$ 2,000,000	$ 2,000,000
36990	SB813 Administration Costs	781,882	682,272	700,000	707,000
37250	Outside Agencies	26,386	(7,012)	15,000	15,000
38021	Government Fund Cost Plan Carry Forward Revenu	287,614	(120,671)	430,000	430,000
39901	Interfund Cost Plan Carry Forward Revenue	102,479	32,988	100,000	100,000
Total Charges for Services		**$ 3,099,555**	**$ 2,459,134**	**$ 3,245,000**	**$ 3,252,000**
Miscellaneous Revenue					
40400	Miscellaneous Revenue	$ 58,745	$ 10,949	$ -	$ -
40560	Cancelled Warrants	134,560	(71,765)	-	-
40590	Donations & Contributions	-	25	-	-
41400	Insurance Reimbursement	-	60,767	-	-
Total Miscellaneous Revenue		**$ 193,305**	**$ (23)**	**$ -**	**$ -**
Other Financing Sources					
46600	Operating Transfers In	$ 225,766	$ 225,768	$ 660,000	$ 660,000
46612	Transfer-2002 Endowment Drawdown	4,194,718	2,146,366	1,600,000	1,616,000
46613	Transfer-2006 Endowment Drawdown	2,233,299	1,316,437	800,000	808,000
Total Other Financing Sources		**$ 6,653,783**	**$ 3,688,571**	**$ 3,060,000**	**$ 3,084,000**
85850	Other Operating Transfers Out	$ -	$ -		$ -
87981	Intrafund Cost Plan Carry Forward	(33,690)	(37,359)	-	-
Total Discretionary Revenue		**$ 235,009,361**	**$ 235,696,012**	**$ 233,605,000**	**$ 241,340,000**
17610	Increase (Decrease)-Fair Value of Investments	2,706,915	-	-	-
Total Adjusted Discretionary Revenue		**$ 237,716,276**	**$ 235,696,012**	**$ 233,605,000**	**$ 241,340,000**

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. A large portion of the Discretionary Revenue included in the 2020-2021 Recommended Final Budget supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney, and Public Defender's offices, as well as government-related services provided by the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector, and the General Services Agency, among others. Health and human services departments use Discretionary Revenue as matching funds to support maintenance of effort (MOE) requirements for Federal and State-supported programs.

The 2020-2021 Recommended Final Budget includes estimated Discretionary Revenue of $233.6 million, which is approximately $700,000, or 0.3% below the 2019-2020 Final Budget estimate of $234.3 million. In addition, the $233.6 million represents a $2.1 million decrease from Fiscal Year 2019-2020 actual receipts of $235.7 million. The 2019-2020 revenue estimates are preliminary, as final receipts will still be received in late-August which will adjust year-end actuals.

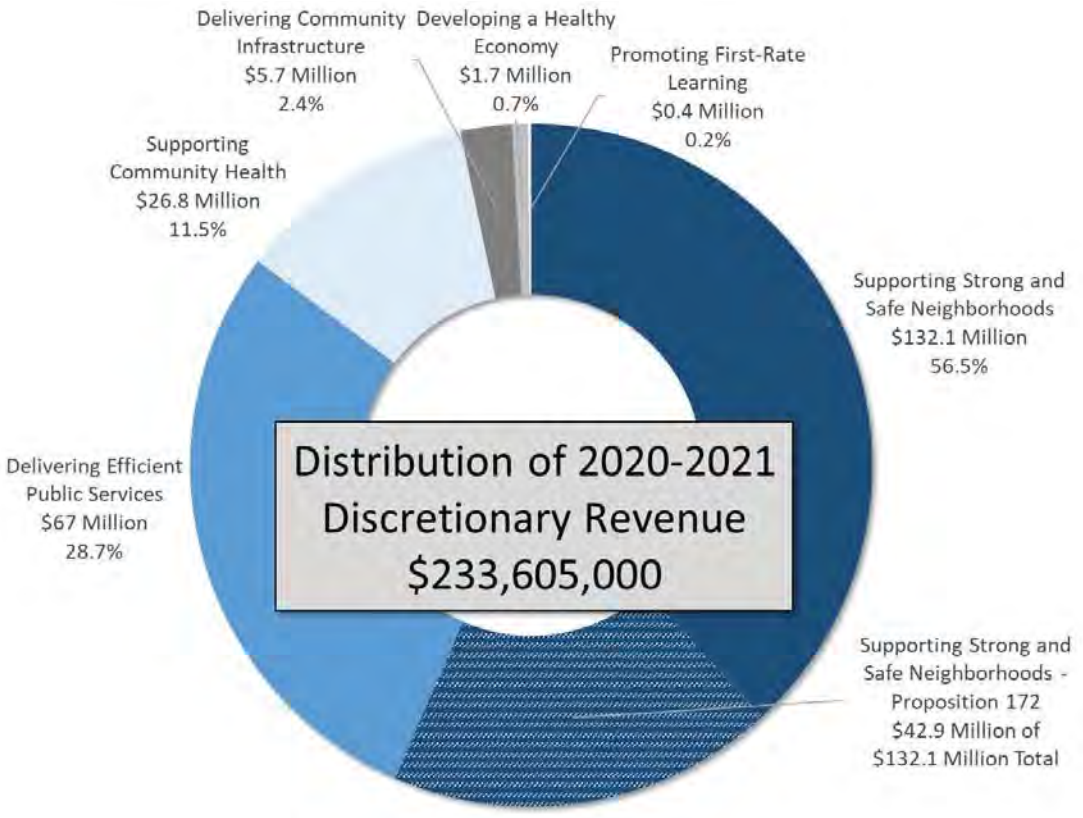
The decrease in estimated Discretionary Revenue for Fiscal Year 2020-2021 is primarily attributed to a projected decline in penalties from property taxes and earnings on investments in the current fiscal year due to the COVID-19 pandemic.

Discretionary Revenue is conservatively budgeted and closely monitored throughout the fiscal year, with ongoing analysis performed as revenue is received. Any necessary adjustments to the Discretionary Revenue budget as a result of ongoing analysis will be identified in subsequent reports to the Board of Supervisors to reflect the most up-to-date projections.

Distribution of Discretionary Revenue

As noted previously, a majority of Discretionary Revenue is allocated for public safety programs and governmental services provided by a variety of General Fund departments. The chart below summarizes the distribution of the 2020-2021 Final Budget Discretionary Revenue, displayed by Board of Supervisors' priority area. Departments within the priority *Supporting Strong and Safe Neighborhoods* are the largest recipients of this revenue source, benefiting from 56.5% of the available $233.6 million in estimated Discretionary Revenue funds. Proposition 172 funding is expressly used to support public safety programs and activities and is estimated at $42.9 million in the 2020-2021 Recommended Final Budget, accounting for 32.5% of the discretionary revenue funding provided to support this critical priority area.

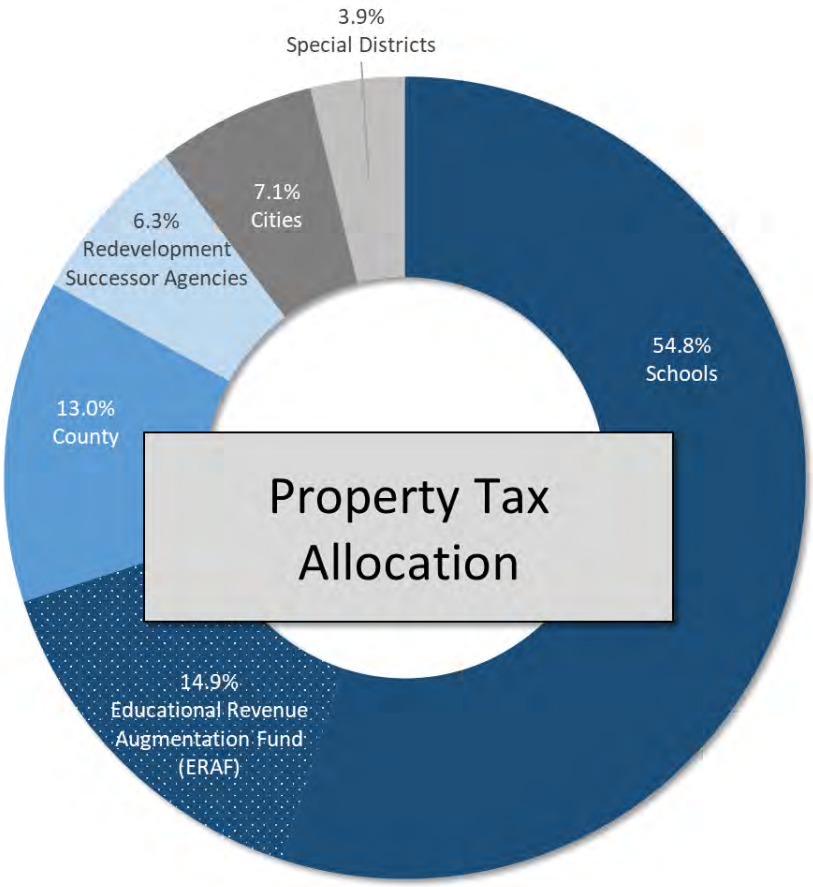
The remaining priority areas receive the following in Discretionary Revenue: *Delivering Efficient Public Services* departments are allocated $67 million, or 28.7%, of available funding; the *Supporting Community Health* priority area will receive $26.8 million, utilizing 11.5% of anticipated receipts; those *Delivering Community Infrastructure* will receive $5.7 million, or 2.4% of the estimated revenue; departments *Developing a Healthy Economy* will receive $1.7 million, or 0.7% of funding available; and the *Promoting First-Rate Learning* priority will receive $366,452, or 0.2% of that estimated for Fiscal Year 2020-2021. Beginning in Fiscal Year 2019-2020, a portion of Proposition 172 funds was issued to the Fire Warden to support local fire agencies that do not already receive Proposition 172 funding using a rolling base methodology. The base year is Fiscal Year 2019-2020 and 2% of annual growth will be added to the prior year base. The allocation will never go negative, but some years may experience negative growth that will result in a decreased, or possibly zero, allocation. Since growth in this revenue source was negative for the time period of Fiscal Year 2018-2019 to 2019-2020, the allocation for Fiscal Year 2020-2021 is $0.



Sources of Discretionary Revenue

Discretionary Revenue Overview

Over 90% of all Discretionary Revenue consists of property and sales tax sources. The largest dollar volume comes from current secured property taxes, property taxes received in-lieu of vehicle license fees (VLF), public safety sales tax (Proposition 172), and the 1% local sales and use tax. These revenue categories are monitored on a regular basis with consideration given to, among other factors, historical inflow trends and local and regional economic conditions. A brief summary of the major Discretionary Revenue categories is provided below.



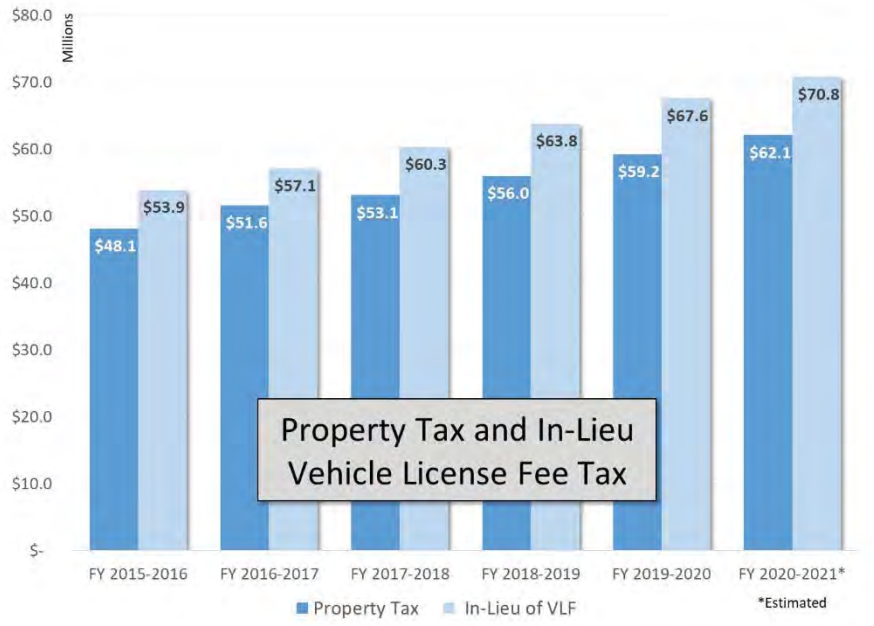
Property Taxes

Property taxes are allocated to several local entities. The chart at right identifies the property tax allocations to all recipients and identifies the County's base property tax percentage share along with that of the schools, cities, and other agencies and districts. The County receives a portion of the annual property tax revenues that are collected by the Tax Collector. This portion varies among tax code areas, depending on the percentage that is allocated for each area between the County, cities, special districts, redevelopment agencies, and schools. Historically, the County's portion has fallen in the range of 10% to 12% of the taxes collected. After the elimination of Negative Bailout, the County's portion has increased to approximately 13%. However, this remains among the lowest of the county allocations in the State.

Property tax revenue is made up of current secured property taxes and property taxes provided in-lieu of vehicle license fees. Projected at $62.1 million for Fiscal Year 2020-2021, budgeted current secured property taxes represent an increase of approximately 4.9% over 2019-2020 actual receipts and are consistent with preliminary estimates on the valuation of the assessment roll. This represents the eighth consecutive year of solid growth after the five years of decline experienced during the period ranging from Fiscal Years 2007-2008 through 2012-2013, with an average 10-year growth rate of 5.4%.

During Fiscal Year 2004-2005, a major shift in local government funding occurred as the revenue received from vehicle license fees (VLF) was exchanged for an equivalent amount in property tax revenue. This shift by the State of California, known as property tax in-lieu of VLF, increased the County's reliance on property tax revenue. Today, property tax revenue represents 56.9% of total overall Discretionary Revenue with $62.1 million in current secured property tax and $70.8 million in property tax in-lieu of VLF for a total estimated revenue of $132.9 million, as projected in the 2020-2021 Recommended Final Budget.

The chart below reflects actual property tax revenue received for five years along with that budgeted for Fiscal Year 2020-2021, comparing secured property tax revenue to property taxes received in-lieu of VLF. The formula used to calculate property tax in-lieu of VLF is very specific, requiring that the certified value of all properties be provided to the Auditor-Controller by the Assessor as of January 1 of each calendar year, prior to tax roll adjustments. This provides for a uniform application across the State and any roll changes made are captured in the following year.



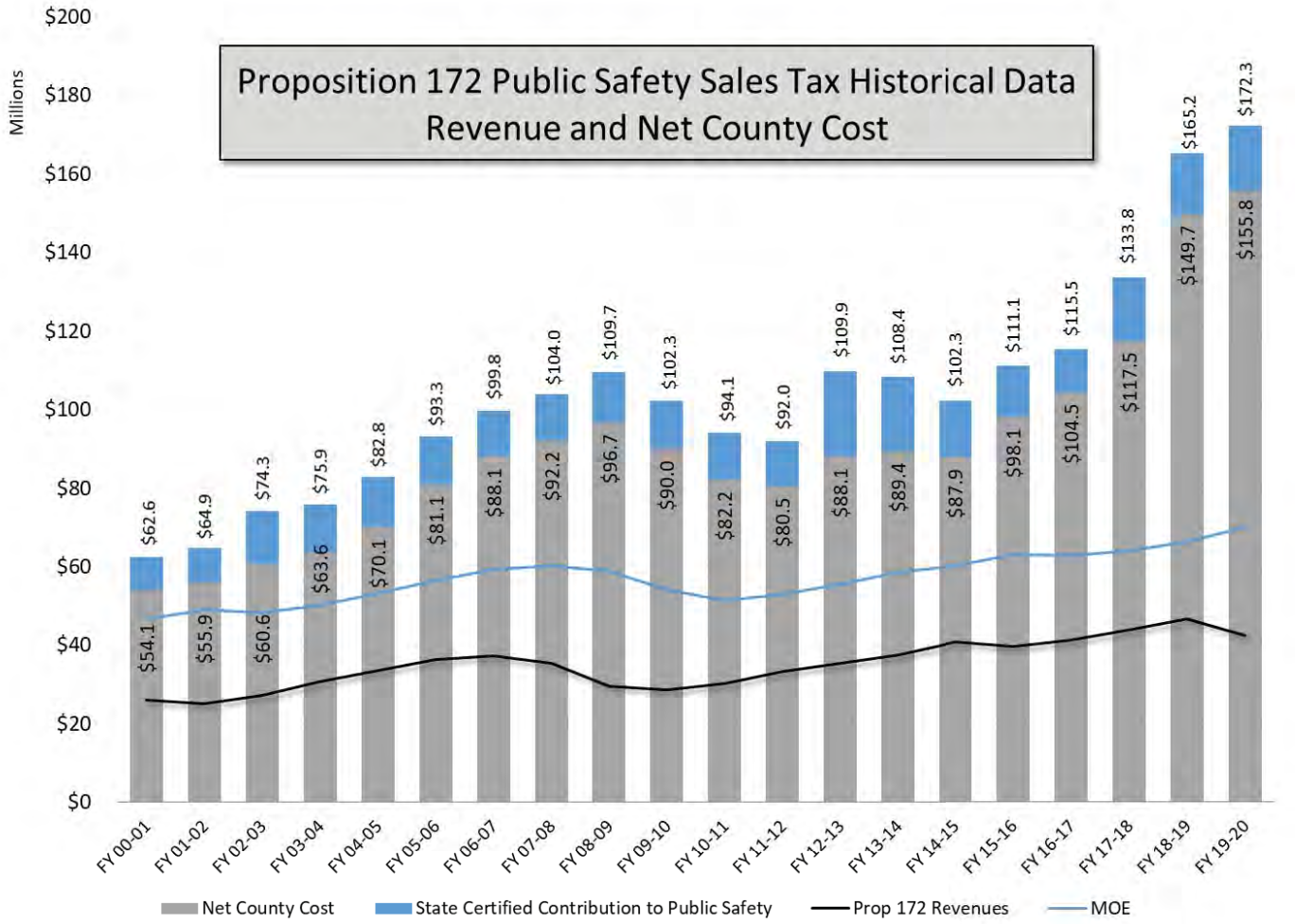
Public Safety Sales Tax

As a result of the 1993-1994 California State Budget, property tax revenues were shifted from counties and cities to schools, thereby reducing the State's funding obligations to public schools. A one-half cent sales tax (Proposition 172) was enacted in January 1994 to help alleviate the resulting impact to local governments associated with the lost revenue stream. This sales tax, known as the Public Safety Sales Tax, provided additional revenue for local agencies exclusively to fund public safety activities. For Stanislaus County, this sales tax revenue has traditionally been used to fund services and operations within the Sheriff, Probation, and District Attorney departments.

The parameters of Proposition 172 identify public safety qualified funding recipients as those providing corrections, district attorney, police, sheriff, and fire protection services. Stanislaus County does not provide fire protection services, which are provided locally by independent Fire Agencies that receive their own tax funding and have independent authority to establish assessments for support of their operations. However, the Stanislaus County Board of Supervisors, in the spirit of partnership for improved public safety, and to support Stanislaus County fire agencies, began allocating 2% of the annual growth in Proposition 172 revenue to the Office of Emergency Services/Fire Warden for distribution to support local fire agencies that do not currently receive Proposition 172 funding, beginning in Fiscal Year 2019-2020.

The 2019-2020 Adopted Final Budget included $59,635 for the Office of Emergency Services/Fire Warden based on a 2% calculation of the growth experienced from Fiscal Year 2018-2019 year-end actual Proposition 172 revenue in comparison to Fiscal Year 2017-2018 revenue receipts. Funds are calculated annually using a rolling base methodology with Fiscal Year 2019-2020 as the base year and allocated during the Final Budget process to capture actual growth from the prior year. This shift will adjust the existing allocation to County public safety departments each year. The allocation will fluctuate based on annual growth, or decline, which will result in a gain or loss from the previous year's allocation. At no time will the amount go negative and pose a cost to fire districts.

Since a decline in Public Safety Sales Tax receipts was experienced for Fiscal Year 2019-2020, there will be no additional funding allocated to the Office of Emergency Services/Fire Warden for Fiscal Year 2020-2021.



There is a Maintenance of Effort (MOE) tied to Public Safety Sales Tax funds requiring that a minimum commitment of local resources be allocated to public safety services. To receive the full allocation of these revenues, minimum funding levels for public safety functions must equal or exceed the 1992-1993 base year funding level, adjusted by a growth factor. The minimum adjusted level calculated for Fiscal Year 2019-2020 totaled $70.1 million, with the actual budgeted commitment to public safety Net County Cost established at $172.3 million. This resulted in the County exceeding the MOE requirement by approximately $102.2 million as it pertains to the use of Proposition 172 revenue.

The chart at the top provides a long-range, historical view of Proposition 172, identifying Proposition 172 revenues, County allocation through Net County Cost, the State Certified Contribution to Public Safety, and the MOE, indicating an annual County commitment that exceeds the MOE.

The Public Safety Sales Tax is collected by the State Board of Equalization and apportioned to each county based on the county's proportionate share of statewide taxable sales. The combination of statewide taxable sales and the proportionate share (or pool rate) are the factors used to determine the amount of revenue from this tax source. As Stanislaus County's portion of taxable sales adjusts in

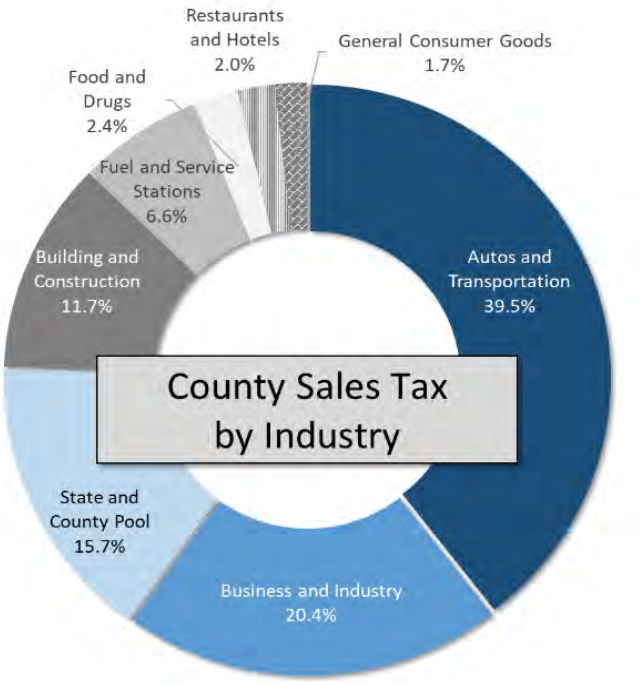
Fiscal Year	Stanislaus County Pool Rate	Increase/ (Decrease)
2015-2016	0.012843	(0.000184)
2016-2017	0.012899	0.000056
2017-2018	0.013368	0.000469
2018-2019	0.013231	(0.000137)
2019-2020	0.013159	(0.000072)
Final Budget 2020-2021	0.013297	0.000066

comparison to other counties in the State, the County's pool rate adjusts as well. The table on the previous page shows the pool rate for Stanislaus County over the past five years along with projections for Fiscal Year 2020-2021. The pool rate for Fiscal Year 2019-2020 was 0.013159, a decrease of 0.000072 from the prior year. The pool rate for Fiscal Year 2020-2021 is estimated at 0.013297, reflecting an increase of 0.000066. The statewide total of the sales tax pool has averaged approximately $3.5 billion over the past three years, making even the slightest change in the pool rate meaningful in its impact on the revenue allocated at the local level.

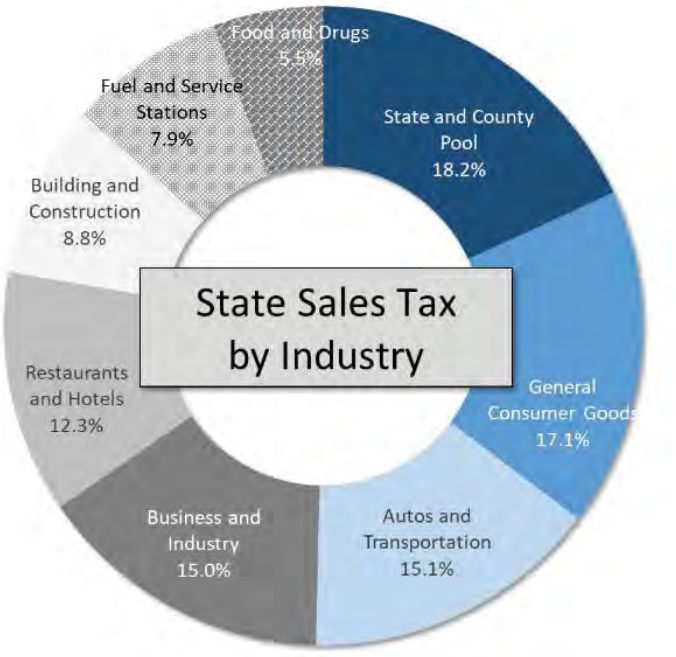
Sales and Use Tax

California has a Statewide sales and use tax rate of 6% that can be increased by local taxing jurisdictions. Cities and counties share equally in 1% and County Transportation is 0.25%. The voters in Stanislaus County passed a 1/8 cent sales tax measure in 1995 and renewed it in 1999, 2004, 2012, and again in 2017 for a 12-year term as a means to support local libraries. In addition, Stanislaus County voters approved a ½ cent sales tax to support local roads that became effective April 1, 2017, for a local County rate of 7.875%. Sales tax receipts are distributed as shown in the adjacent diagram.

Sales tax revenue can be categorized by major industry groups to evaluate the primary sources that contribute locally. Using data from Calendar Year 2019, the chart on the top right shows County sales tax revenue by each of these industries. Stanislaus County has historically relied strongly on Autos and Transportation sales for sales tax revenue, as shown at 39.5% of total sales tax revenue.



This group is followed by tax revenue generated from Business and Industry at 20.4%, State and County pool at 15.7%, Building and Construction at 11.7%, and Fuel and Service Stations at 6.6%. Sales tax revenue from Food and Drugs, Restaurants and Hotels, and General Consumer Goods make up much less, combining to form only 6.1% of revenue receipts.



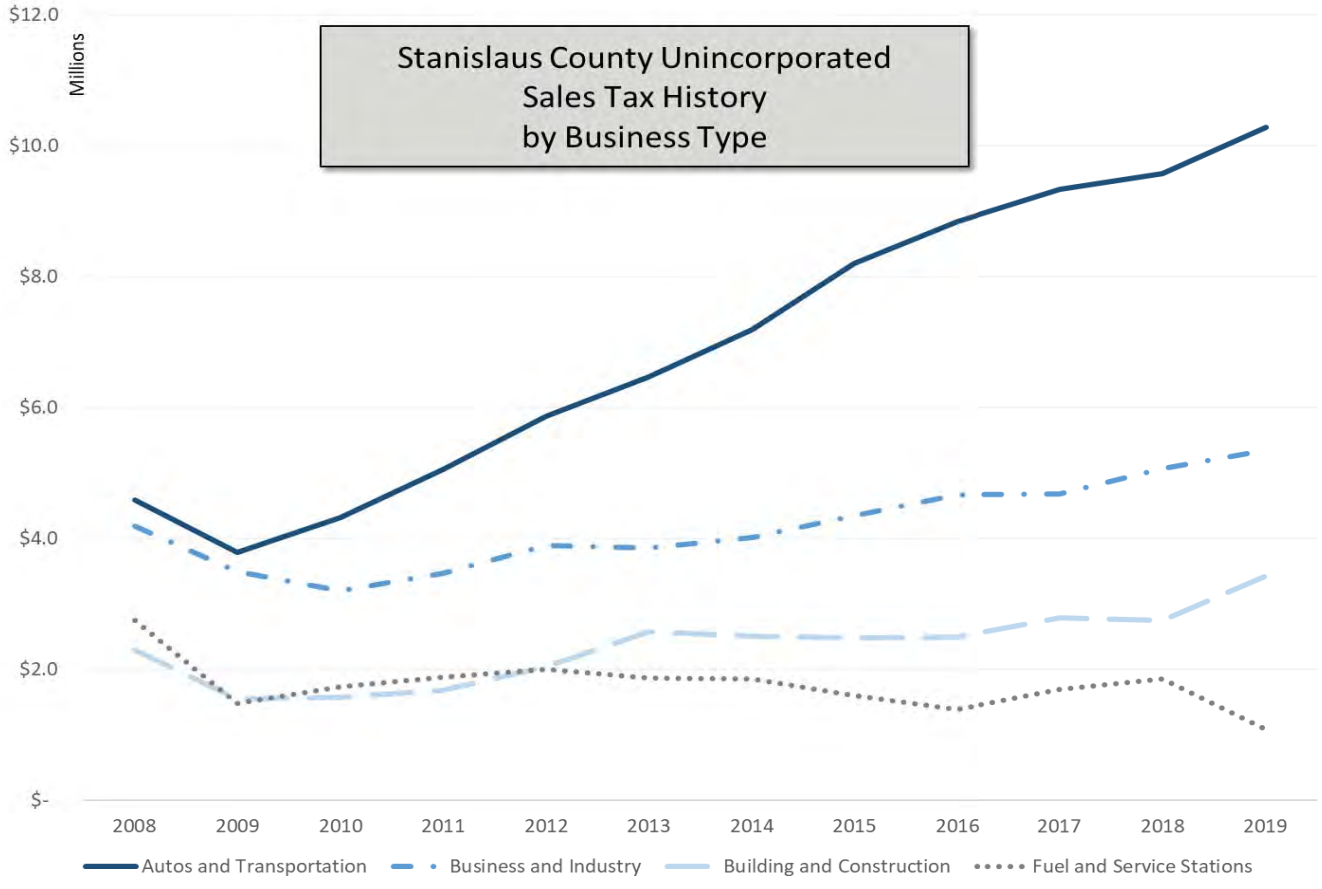
Statewide, the reliance on auto industry sales is much less than that identified by Stanislaus County, as shown in the chart on the previous page bottom left. The primary contributor to sales tax collected by the State is revenue from the State and County Pools, making up 18.2%. General and Consumer Goods comes in second, measuring 17.1% of overall sales tax revenue for the State of California.

Stanislaus County Sales Tax History

Four of the major industry groups impacting the unincorporated areas of Stanislaus County include: Autos and Transportation, Business and Industry, Building and Construction, and Fuel and Service Stations. Tracking these relevant industries over time provides context considering the last recession while showing the impacts on the sales and use tax revenues by industry. The Autos and Transportation segment adds to its continued recovery with an increase this year of 7.3%. Business and Industry has recovered at a more gradual pace, with an uptick of 5.6% in 2019. Building and Construction has experienced higher-than-average growth, at 24.8% in 2019. Revenue for the Fuel and Service Stations segment is heavily dependent on gasoline and diesel prices as well as seasonal demands, declining significantly in 2019 by 41.8%. The graph below shows the historical view of these economic indicators, a 12-year history of sales and use tax for the four major industry groups affecting unincorporated areas of Stanislaus County.

Other Notable Discretionary Revenue Sources

Fines and penalties collected on delinquent property taxes provide one revenue source that benefited from the falling real estate market experienced during the last recession. At the height of the residential property crisis, the San Joaquin Valley became known for leading the nation in property foreclosures. As homes were lost to the lenders, delinquent taxes and penalties were paid to the County Tax Collector. Stanislaus County added $10.9 million to its fines and forfeitures revenue account in Fiscal Year 2008-2009 at the height of the crisis.



As the rate of foreclosures has declined significantly and the housing market has stabilized, revenue from fines and penalties has also declined. In Fiscal Year 2020-2021, fines and penalties collected on delinquent property taxes are estimated to decline significantly due to the COVID-19 pandemic. The 2020-2021 Recommended Final Budget of $1.1 million represents this anticipated decrease, however, an adjustment for this line item may occur at a future budget cycle pending additional analysis.

Interest earnings for the General Fund fluctuate based on the amount of cash on hand and the interest rate on the County's short-term investment pool, which earned 2.374% in Fiscal Year 2019-2020. Fiscal Year 2020-2021 projections identify revenue of $5.2 million, which represents a decrease of $3.6 million from the 2019-2020 actual receipts. The decrease reflects the declining interest rates in the current economy resulting from the COVID-19 pandemic.

The property transfer tax is a tax collected by the Clerk-Recorder at the time of recording when an interest in real property is conveyed. The tax rate is fifty-five cents ($0.55) for each $500 of the value of the real property, less any loans assumed by the buyer. The 2020-2021 Recommended Final Budget of $1.7 million represents a decrease of approximately $424,000 from Fiscal Year 2019-2020 actuals due to the anticipated slowing of property sales transactions as a result of the pandemic.

An 8% transient occupancy tax (TOT) is charged to visitors staying in local hotels located within the unincorporated areas of the County. TOT revenue is directly correlated to consumer travel, making it subject to the short-term fluctuations associated with numerous economic factors. The 2020-2021 Recommended Final Budget of $1 million represents a decrease of approximately $240,000 from Fiscal Year 2019-2020 due to the shutdown of the economy in the spring and summer of 2020.

The table below identifies the revenue received over the past several years for these notable Discretionary Revenue sources, along with estimates projected for Fiscal Year 2020-2021.

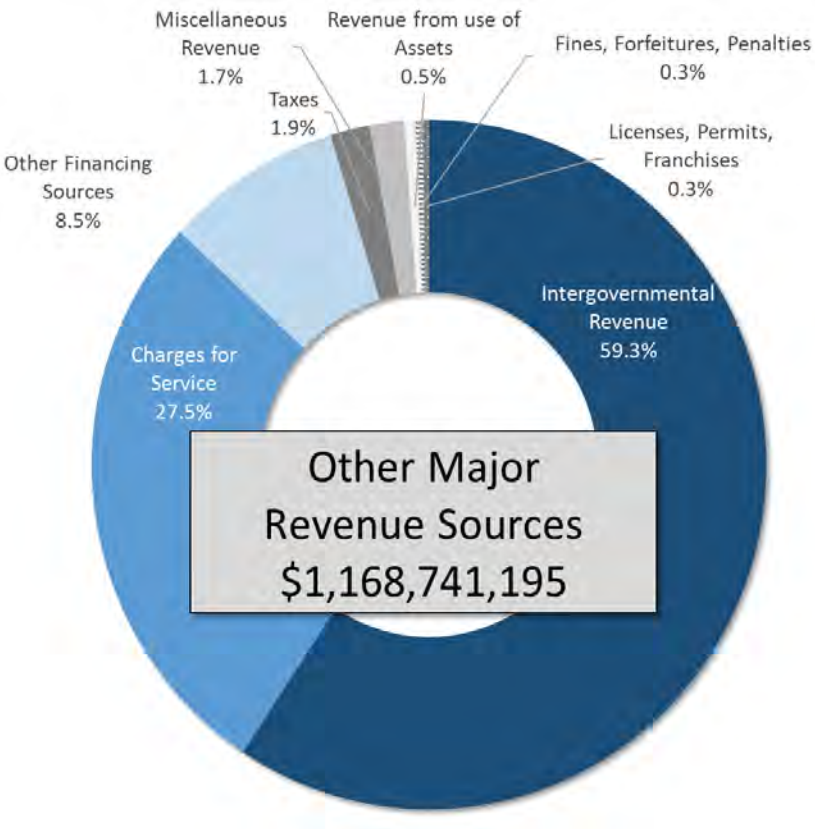
Fiscal Year	Fines and Penalties	General Fund Interest Earnings	Property Transfer Tax	Transient Occupancy Tax	Total Other Notable
2014-2015	$ 4,655,637	$ 1,369,582	$ 1,838,896	$ 962,268	$ 8,826,383
2015-2016	4,147,054	3,591,650	2,036,051	1,017,530	10,792,285
2016-2017	3,288,822	3,156,231	2,045,155	1,159,704	9,649,912
2017-2018	3,158,261	4,167,570	2,313,879	1,210,377	10,850,087
2018-2019	2,247,498	8,036,108	2,330,698	1,207,284	13,821,588
2019-2020	2,687,844	8,838,197	2,123,771	1,240,170	14,889,982
Projected 2020-2021	1,100,000	5,200,000	1,700,000	1,000,000	9,000,000

Discretionary Revenue Summary

In conclusion, the 2020-2021 Recommended Final Budget includes the recommendation that $233,605,000 be established in Discretionary Revenue for Fiscal Year 2020-2021. This amount represents a decrease of approximately $2.1 million from Fiscal Year 2019-2020 actual receipts; these revenue estimates are preliminary, as final 2019-2020 receipts will still be received in late-August which will adjust year-end actuals. Traditionally the year-end variance has been immaterial to subsequent year revenue projections, however the recent volatility in sales tax and related revenues due to economic impacts of COVID-19 has created significant fluctuations in month-to-month projections. As a result, quarterly reports to the Board of Supervisors will be even more important in the upcoming year. Discretionary Revenue will be continuously analyzed throughout the fiscal year and adjustments to estimates may be included in subsequent budget reports as more becomes known about the pandemic response, business impacts and actual revenue receipts are evaluated with trends established for Fiscal Year 2020-2021.

Other Major Revenue Sources (Non-Discretionary Revenue)

Estimated revenue for Fiscal Year 2020-2021 totals $1,402,346,195, of which projected Discretionary Revenue represents $233,605,000, or 16.7%. This leaves a total of $1,168,741,195 in other revenue sources available for a variety of County funding needs. These other major sources of revenue, making up approximately 83.3% of total estimated revenue, include funding from the State and Federal government, charges for services, taxes, use of assets in the form of interest earnings, fines, forfeitures, penalties, internal transfers, and charges to departments for health insurance costs. Budgeted revenues have been estimated using historical trends, known State and Federal allocations, prior year-end projections, and are consistent with changes in Federal and State program funding. The following chart represents the total major revenue sources other than Discretionary Revenue included in the 2020-2021 Final Budget by revenue type.



Intergovernmental Revenue (59.3%, $693,081,998)

Intergovernmental revenue, the County's largest revenue source, includes funding from the Federal and State government for the provision of mandated services, including the administration of various health and community services, public safety programs, and public works projects. Two of the largest contributors to this category support program administration for In-Home Supportive Services (IHSS) case management, with $81.2 million provided by the Federal government and $72.3 million allocated by the State. Federal – Other revenue of $47.5 million represents an increase of 43.8% above the prior year actual revenues to inclusion of Federal Coronavirus Relief Funds (CRF) provided to assist the County in response to COVID-19. State Aid Realignment, sales tax revenue designated for social services programs and allocated using legislated methodologies, totals $44.9 million. Additional Federal and State revenue is provided annually for a variety of other programs and is also obtained through several competitive grant programs, including the Justice Assistance Grant, Community Development Block Grant, and Youthful Offender Block Grant. Approximately $40.1 million is estimated in State 2011 Realignment funds, designated for Drug and Alcohol services; Early Periodic Screening, Diagnosis, and Treatment (EPSDT); Community Services Agency – Public Economic Assistance; Probation – Field Services; and Mental Health Managed Care services.

Projections for intergovernmental revenue represent a 2.9% increase over the 2019-2020 Final Adopted Budget. It is anticipated that adjustments to Realignment revenue will be presented in the First Quarter Financial Report once final receipts for Fiscal Year 2019-2020 are received in late-August.

Intergovernmental Revenue Description	2018-2019 Actuals	2019-2020 Actuals	Percent Change	2020-2021 Final Budget	Percent Change
Federal Administration - In-Home Supportive Services	$ 54,897,898	$ 63,999,007	16.6%	$ 81,193,243	26.9%
State Administration - In-Home Supportive Services	49,257,342	57,068,683	15.9%	72,329,243	26.7%
Federal - Other	21,781,274	33,015,625	51.6%	47,467,815	43.8%
State Aid Realignment (1991)	51,588,113	51,115,549	-0.9%	44,876,560	-12.2%
State Realignment - Support Services (2011)	44,637,175	47,197,200	5.7%	40,051,261	-15.1%
State Administration - Medi-Cal	29,290,009	32,321,679	10.4%	32,832,455	1.6%
State Motor VLF/In-Lieu 1991 Tax Realignment (2011)	32,457,206	31,883,857	-1.8%	30,000,000	-5.9%
Federal - Admin-CalWORKs Program	26,990,200	31,023,394	14.9%	28,469,537	-8.2%
State Aid - Mental Health	25,558,634	24,088,877	-5.8%	28,213,094	17.1%
State Realignment - Local Law Enforcement Services (2011)	31,948,786	30,189,307	-5.5%	26,786,218	-11.3%
Total Top Ten Intergovernmental Revenue Sources	**$ 368,406,637**	**$ 401,903,178**	**9.1%**	**$ 432,219,426**	**7.5%**

The table above identifies the top ten sources of budgeted intergovernmental revenue, excluding Discretionary Revenue, for Fiscal Year 2020-2021 along with actual revenue received from the previous two years. The revenue sources identified in the top ten can vary somewhat from year to year but are relatively stable. Of note, the 1991 and 2011 Realignment revenues have been projected to decline between 11% to 15% in Fiscal Year 2020-2021 as a result of preliminary sales tax revenue impacts from COVID-19 business closures. This analysis was completed prior to final sales tax figures being received in August for the effective month of June 2020 which reflect significant improvement along the forecasted trend. Staff will monitor monthly sales tax receipts and report adjustments to the forecast in the First Quarter 2020-2021 Financial Report. The top ten sources represent a 7.5% increase in anticipated revenue over that received in the prior year.

Charges for Service (27.5%, $321,028,576)

This revenue is generated from fees charged by County departments for services rendered, the largest of which is an estimated $114.2 million representing various charges between County departments. The second largest account reflects health insurance revenue collected for participation in the County's medical plan from County departments, COBRA participants, Special Districts, and early retirees, at $68 million. Additionally, Mental Health Services Medi-Cal reimbursement is estimated at $32.4 million, with a variety of other fees making up the remainder of this category.

Other Financing Sources (8.5%, $99,533,671)

This revenue consists of financing provided to departments and local agencies from the County General Fund, including transfers to support various programs with Federal or State-mandated local maintenance of effort (MOE) requirements and to record Public Facilities Fees used in Public Works Road and Bridge programs. This category includes estimated revenue of $38.9 million in County Match funding for departments and local agencies as well as $25.7 million from the Vehicle License Fee account, pass-through funding used to support public health, mental health, and social services programs.

Taxes (1.9%, $21,992,829)

This revenue category includes current secured property taxes along with sales and use taxes that are not included in the Discretionary Revenue budget. Non-discretionary sales and use taxes are estimated at $20.4 million. Additionally, the County expects to receive $1.6 million in non-discretionary property tax revenue in Fiscal Year 2020-2021.

Miscellaneous Revenue (1.7%, $19,257,507)

This revenue represents money received from a variety of sources, including legal settlements, rebates and refunds, salvage, reimbursements, donations, and contributions. Total miscellaneous revenue is estimated at $19.3 million, of which approximately $14.9 million is for health plan intergovernmental transfers in support of the Medicaid program, and $1.5 million is anticipated for commissary operations. Other revenue in this category is derived from copies prepared, special events, and various collections.

Revenue from Use of Assets (0.5%, $6,397,086)

This revenue source is associated with interest earned on County assets and rental income. An estimated $4.3 million in interest is estimated for Fiscal Year 2020-2021, with another $2.1 million projected for rents and concessions from County-owned properties. Other interest and space rental revenue make up the remainder of this category.

Fines, Forfeitures, Penalties (0.3%, $3,798,660)

This revenue category contains money received from various fines and penalties. For Fiscal Year 2020-2021, estimates include $840,500 for traffic school fees, $675,262 for vehicle code fines, and $491,397 for miscellaneous court fines. Several other fees, fines, citations, and penalties account for the remainder of revenue projected.

Licenses, Permits, Franchises (0.3%, $3,650,868)

Money received from license applications, various permits, and franchise fees makes up the revenue in this category. The 2020-2021 Final Budget includes an estimated $2.1 million in construction permits, $435,144 in registration fees for weights and measures devices, and $231,600 for marriage licenses. Several other licenses, permits, and franchises revenue make up the remainder of the revenue projected.

Debt Service

Certificates of Participation and Direct Lease Financing

Historically, the County of Stanislaus debt has primarily been in the form of Certificates of Participation (COP). Created in conjunction with lease agreements, which encumber County-owned property, COPs are securities issued and marketed to investors in a manner similar to tax-exempt bonds. However, as of June 30, 2017, the County no longer has any COP debt.

Unlike COPs, where multiple investors may hold shares of the debt, direct lease financing is done with one private investor, such as a bank. The County currently has $4 million of debt that is direct lease financed.

On August 16, 2016, the Board of Supervisors approved a lease financing plan for the replacement of the aging Heating, Ventilation, and Air Conditioning (HVAC) system at the Community Services Facility (CSF). As collateral for the project, the County agreed to lease Pod C of the CSF and the improvements thereto to the Stanislaus County Capital Improvements Financing Authority (CIFA) pursuant to a site lease, with the County in turn subleasing Pod C and its improvements back from CIFA pursuant to a Facilities Sublease. CIFA entered into an agreement with the Bank of the West where it assigns rights and lease payments to the Bank of the West in exchange for an original borrowing of $7.8 million in project financing.

On February 13, 2018, the Board of Supervisors approved the return of $1.5 million in project savings to the Bank of the West, resulting in a reduced borrowing amount and an estimated interest savings of $400,000 over the remaining life of the loan.

Tobacco Endowment Fund Debt Service

In June 2002, the Board of Supervisors authorized the Chief Executive Office and the Debt Advisory Committee to securitize the County's share of the Tobacco Settlement Revenues (TSR), resulting in a master settlement agreement in resolution of cigarette smoking-related litigation in 1998. In March 2002 and March 2006, the County sold its interest in the TSRs and those funds were placed in the Stanislaus Tobacco Endowment Funds, Series 2002 and Series 2006.

The County may elect to borrow from these funds internally to finance capital needs at an interest rate equal to the fund's investment return rate.

In November 2019, the Board of Supervisors approved the financing for the Turlock Library Expansion, which included a loan from the 2006 Tobacco Endowment Fund of $6.3 million. It is a 20-year loan that will be repaid in 2040.

The following charts reflect the outstanding debt, identifying the date of maturity, original borrowing amount, the principal and interest, and interest rate.

2020-2021 Recommended Final Budget

Borrowing	Interest Rate	Date of Issuance	Maturity	Original Borrowing	Remaining Balance to Maturity as of June 30, 2020	2020-2021 Debt Obligation Principal	2020-2021 Debt Obligation Interest	Remaining Principal to Maturity
2016 HVAC Financing - CSF Pod C Finances HVAC system at Community Services Facility	2.24%	8/31/2016	6/1/2031	$ 7,775,000	$ 4,495,000	$ 485,000	$ 100,688	$ 4,010,000
2006 Tobacco Securitization Fund - Turlock Library Expansion	3.89%	2/1/2020	7/1/2040	$ 6,300,000	$ 6,300,000	$ 342,415	$ 231,750	$ 5,957,585
Total Governmental Activities				**$ 14,075,000**	**$ 10,795,000**	**$ 827,415**	**$ 332,438**	**$ 9,967,585**

2021-2022 Spending Plan

Borrowing	Interest Rate	Date of Issuance	Maturity	Original Borrowing	Remaining Balance to Maturity as of June 30, 2021	2021-2022 Debt Obligation Principal	2021-2022 Debt Obligation Interest	Remaining Principal to Maturity
2016 HVAC Financing - CSF Pod C Finances HVAC system at Community Services Facility	2.24%	8/31/2016	6/1/2031	$ 7,775,000	$ 4,010,000	$ 485,000	$ 100,688	$ 3,525,000
2006 Tobacco Securitization Fund - Turlock Library Expansion	3.89%	2/1/2020	7/1/2040	$ 6,300,000	$ 5,957,585	$ 202,360	$ 223,878	$ 5,755,225
Total Governmental Activities				**$ 14,075,000**	**$ 9,967,585**	**$ 687,360**	**$ 324,566**	**$ 9,280,225**

Ratios

A number of ratios can be applied to the County's debt service. For Fiscal Year 2020-2021, the County's total gross debt obligation for its General Fund is $10.8 million and total appropriations for the 2020-2021 Final Budget are $1.5 billion. The ratio comparing the annual debt service amount to total budget shows that debt service represents only 0.71% of the total overall budget. This low ratio indicates that current County debt is not a burden on taxpayers and capacity exists for additional borrowing, subject to authorization and approval by the Board of Supervisors. In addition, a comparison of debt service to discretionary revenue can be obtained by dividing the total gross debt obligation by the total Discretionary Revenue budget of $233.6 million. This analysis shows that debt service payments represent 4.62% of the total Discretionary Revenue budget and provides confidence that the annual debt obligation can be met within projected operating revenues.

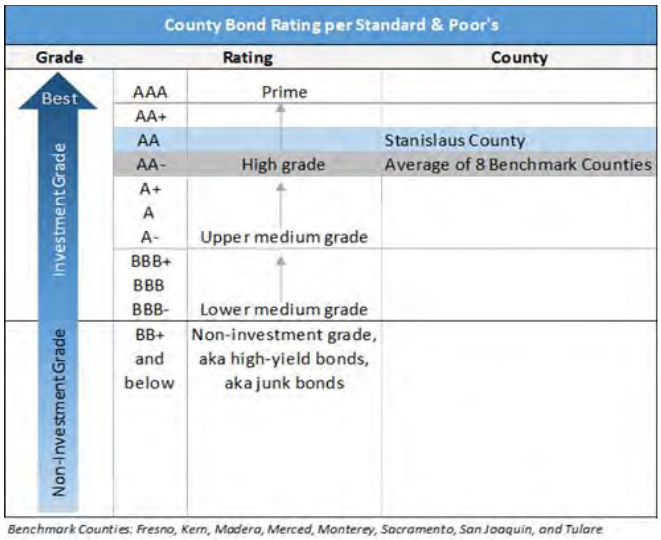
Debt Limits

California Government Code 29909 prescribes the bonded debt limit for general law counties at 5% of "the taxable property of the county as shown in the equalized assessment roll." The assessment roll for Fiscal Year 2020-2021 equaled $55.1 billion; the County has never come close to approaching this limit. As of June 30, 2020, the County's total debt is $10.8 million, or approximately 0.02% of the assessment roll.

Debt Performance Outcomes

On February 15, 2019, Standard & Poor's (S&P) Global Ratings raised its issuer credit rating (ICR) to AA from AA- for Stanislaus County. "The upgrade is based on our view of the county's improving economy combined with sustained positive operating performance, leading to continued maintenance of very strong budgetary flexibility," said S&P credit analyst Dan Kaplan. Other reasons cited by S&P for the rate increase included: very strong management, with strong financial policies and practices under the S&P Financial Management Assessment methodology; strong budgetary performance, with operating surpluses in the General Fund; very strong liquidity, with total government available cash at 52.5% of total governmental fund expenditures; and very strong debt and contingent liability profile, with debt service carrying charges at 1.6% of expenditures and net direct debt that is 7% of total governmental fund revenue as of the 2019 rating review.

The upgraded rating places Stanislaus County among similar peers with AA ratings, including the counties of Fresno, Merced, and Monterey. The chart shows that when combined with the five other organizations that make up the County's core comparison benchmark level (including Kern, Madera, Sacramento, San Joaquin, and Tulare), Stanislaus rises above the eight-county average.



Benchmark Counties: Fresno, Kern, Madera, Merced, Monterey, Sacramento, San Joaquin, and Tulare

General Fund Long-Range Summary

Item	2020-2021 Final Budget	2021-2022 Spending Plan	2022-2023 Projected Budget	2023-2024 Projected Budget	2024-2025 Projected Budget
Funding Assumptions					
Discretionary Revenue	$ 233,605,000	$ 241,340,000	$ 248,600,000	$ 255,100,000	$ 261,900,000
Departmental Revenue	121,645,357	118,789,854	120,000,000	121,200,000	122,400,000
Unassigned Fund Balance	110,304	7,342,129	6,000,000	6,000,000	6,000,000
Assigned Fund Balance	40,926,681	500,000	-	-	-
Total Funding	**$ 396,287,342**	**$ 367,971,983**	**$ 374,600,000**	**$ 382,300,000**	**$ 390,300,000**
Expenditure Assumptions					
Base Budget	$ 282,152,294	$ 285,954,831	$ 291,700,000	$ 297,500,000	$ 303,500,000
5% Vacancy Rate Factor	(8,900,000)	(9,078,000)	(9,260,000)	(9,445,000)	(9,634,000)
Health Insurance and Retirement	62,734,241	68,674,083	71,207,831	73,841,268	76,578,568
Jail Medical	15,122,706	15,658,176	16,206,212	16,773,429	17,360,499
Less CCP Funding	(4,375,330)	(4,528,467)	(5,229,066)	(5,412,083)	(5,601,506)
Adult Detention Expansion Phase III	-	-	5,600,000	5,796,000	5,998,860
Contingencies (incl Reserve incr)	12,835,510	12,265,510	7,266,103	7,677,535	7,939,866
One-time Projects and Equipment	37,192,071	-	5,000,000	5,000,000	5,000,000
Staff Training and Development	500,000	-	-	-	-
Debt Service Offset by Rents	(1,474,150)	(1,474,150)	(1,467,081)	(1,475,081)	(1,484,081)
ADA Improvements	500,000	500,000	-	-	-
Total Costs	**$ 396,287,342**	**$ 367,971,983**	**$ 381,023,999**	**$ 390,256,067**	**$ 399,658,205**
Total (Deficit in Brackets)	**$ -**	**$ -**	**$ (6,423,999)**	**$ (7,956,067)**	**$ (9,358,205)**

Long-Range Summary

The Senior Management team of the Chief Executive Office meets regularly to discuss and evaluate current budget operational needs, future planning for the organization, and related financing strategies. This makes it possible to modify and/or develop long-term strategies aimed at addressing the County's fiscal needs for at least three years into the future.

The County's budget is accounted for in five separate financial funds, of which the General Fund is a major focus of long-range planning efforts. The General Fund serves as the main operating fund which is used to pay for core services and is the fund for which the Board of Supervisors has the most discretion. In addition, the General Fund provides local match funding for many mandated programs and services, primarily in the priority area of *Supporting Community Health*. Stanislaus County has a firm "No Back-Fill" policy that eliminates funding and services for programs where State and/or Federal agencies have eliminated or reduced external funding.

The General Fund Long-Range Summary is an illustration of the County's long-range financial plans that extend beyond the current fiscal year based on known and/or anticipated funding and expenditure projections. The projections include escalation factors designed to meet the normal cost of doing business and address the organization's service needs into the future.

Long-Range Funding Assumptions

Discretionary Revenue

Over 90% of all Discretionary Revenue consists of property and sales tax sources. Discretionary Revenue is monitored on a regular basis with consideration given to historical inflow trends and local and regional economic conditions. The 2020-2021 Recommended Final Budget Discretionary Revenue projection of $233.6 million is 0.3% below the 2019-2020 Final Budget level of $234.3 million. The recommended decrease in Discretionary Revenue is largely attributed to decreases in sales and use taxes, fines and penalties, and interest due to the COVID-19 pandemic. These decreases are partially offset by a 4.9% increase in property tax accounts reflecting the increase in assessed values for Fiscal Year 2020-2021. Property tax revenue is estimated to increase 2% in Budget Year 2021-2022 and annually thereafter. Sales tax revenue is estimated to decrease by 1.1% in Fiscal Year 2020-2021, increase by 7% in Budget Year 2021-2022, 6% in Budget Year 2022-2023, 4% in Budget Year 2023-2024, and 5% in Budget Year 2024-2025 consistent with projections from the County's Sales Tax consultant. The combined growth factor for Discretionary Revenue is 3.3% in Budget Year 2021-2022, 3.0% in 2022-2023, 2.6% in Budget Year 2023-2024, and 2.7% in Budget Year 2024-2025. The projections for future budget years are reflective of the information accessible by the County as of the publishing of this document and will be adjusted as more is known about the economy.

Assigned Fund Balance

Assignments of prior year savings have been set aside as one-time funding sources for strategic purposes in future years. Assigned fund balance of $40.9 million is dedicated to support budget balancing in Fiscal Year 2020-2021. This includes $13.4 million in Revenue Stabilization to provide funding for mental health and social services programs due to realignment shortfalls and ongoing program growth; $10.5 million in Budget Balancing;

Department Revenue

Departments project revenue based on State and Federal budget allocations, and other grant awards anticipated through Fiscal Year 2020-2021. Modest growth is anticipated; 2020-2021 Recommended Final Budget revenue is estimated at $121.6 million based on Department forecasts. Department revenue for the 2021-2022 Spending Plan is projected at $118.8 million, and future budget years are projected based on an annual growth of 1%.

Unassigned Fund Balance

The 2020-2021 Recommended Final Budget is balanced using $110,304 of Economic Development Bank funding for the Crows Landing Industrial Business Park and for Community Development Fund projects. The use of $6 million of Unassigned fund balance is projected to balance the budget for each year beginning in Budget Year 2021-2022.

$9 million in 19-20 Year 2 Balancing that was not used in the prior fiscal year; $6 million in Carryover Appropriations Assignment for projects approved in prior fiscal years but not yet completed; $1 million for County-wide enterprise and technology upgrades; $500,000 for Human Relations (HR) Training and Workforce Development; and $500,000 for Americans with Disabilities Act (ADA) improvements. The HR assignment will be depleted this year while the ADA assignment will be exhausted in Budget Year 2021-2022.

Long-Range Expenditure Assumptions

Base Budget

The 2020-2021 Recommended Final Budget includes all current labor agreements approved by the Board of Supervisors, along with existing contracts and services to support County operations in the base budget projections. Appropriations included in the Recommended Final Budget total $282.2 million at base, representing approximately 4.2% growth above the 2019-2020 Adopted Final Budget level of $270.9 million. Budget Year 2021-2022 anticipates an increase of approximately 1.3%, and then increases by 2% annually to align with anticipated revenue growth.

5% Vacancy Rate Factor

This two-year budget includes a 5% vacancy rate factor for General Fund departments with staff of 30 or more employees. For Fiscal Year 2020-2021, the value of this reduction is approximately $8.9 million. The value of the 5% vacancy rate factor has been estimated to increase approximately 2% in succeeding fiscal years, although this policy will be revisited at the beginning of each new two-year budget cycle.

Health Insurance and Retirement

Health Insurance rates adjust on January 1 of each calendar year. Included in the model is a 2.6% increase in 2020 and a 5% increase each calendar year thereafter. Retirement rates adjust at the beginning of the fiscal year and are modeled using factors provided by Stanislaus County Employees' Retirement Association (StanCERA). As of the presentation to the Board of Supervisors on April 8, 2020, rates for Fiscal Year 2020-2021 increased by 3.52% and are projected to increase by 8.74% in Budget Year 2021-2022 and remain flat in the following years.

Jail Staffing and Operations

The AB 900 Phase II Project (Maximum Security/Medical/Mental Health) and the County's companion project (Intake, Release, and Administration) are complete and represent a significant modernization and addition of safe public safety facilities. The cost to provide medical services in all the detention facilities is estimated at $15.1 million in Fiscal Year 2020-2021 and is escalated by 3.5% each year thereafter. The Local Community Corrections Partnership (CCP) funds 25% of the Adult Detention Expansion Phase II and corresponding jail medical costs, estimated at $4.4 million in Fiscal Year 2020-2021.

Adult Detention Expansion Phase III is the final phase of the Public Safety Center (PSC) expansion, which at full operation would include the addition of 33.6 new staff positions, an additional 240 maximum security beds and 15 sheltered hospital beds which have been constructed but have not been funded for operational use. Phase III is identified in the Long-Range Model as a placeholder estimated at $5.6 million beginning in Budget Year 2022-2023 and increasing annually 3.5% thereafter, with corresponding CCP funding. The Chief Executive Officer has not recommended Phase III in the current two-year budget cycle, and Board of Supervisors approval is required to implement any further expansion. The Chief Executive Officer plans to partner with the County Sheriff to complete a new updated Master Plan and Facility Needs Assessment to inform future policy direction for the PSC.

Contingencies

The 2020-2021 Recommended Final Budget includes $12,008,510 in Appropriations for Contingencies for unanticipated exposures during the year. In addition, a Contingency Reserve exists in an assignment of General Fund balance, which is adjusted each year based upon the previous three years' Discretionary Revenue receipts. The base amount for Appropriations for Contingencies remains stable throughout the current two-year budget cycle, and then drops down to the minimum level of appropriations per the County's policy. In Budget Year 2022-2023, the base amount for Appropriations for Contingencies is anticipated to be $7.2 million and increases in future years based on the growth in prior years' revenue receipts.

One-Time Projects and Equipment

Significant one-time projects and equipment are recommended in Fiscal Year 2020-2021, estimated at $31.2 million. Included in this amount is $15.5 million in Mandated Match funding for Behavioral Health and Recovery Services and the Community Services Agency; over $8.6 million for one-time costs in departments *Supporting Strong and Safe Neighborhoods;* more than $6 million for carryover appropriations from Fiscal Year 2019-2020 for projects that were approved in prior fiscal years, but not yet completed; and $1 million which represents a contribution to Information Technology Central for enhanced security in the Office 365 platform. The remainder of the one-time projects benefit departments in multiple priority areas with facilities maintenance and fixed assets necessary to meet business requirements.

Debt Service

The Recommended Final Budget includes the private placement HVAC Financing for the Community Services Facility, which has offsetting revenue to mitigate County General Fund exposure. Rental revenue from properties associated with prior debt surpassed debt expense beginning in 2018-2019 with $1.3 million contributed in Net County Cost savings. In Fiscal Year 2019-2020, the Library initiated a loan from the 2006 Tobacco Endowment Fund. The accounting entries in the General Fund for the payment and interest on this loan benefit the General Fund, resulting in a total of nearly $1.5 million contributed in Net County Cost savings. This presents an opportunity for the Board of Supervisors to consider prudent use of debt strategies to meet future Capital Project needs.

Balancing

Whenever expenditures exceed funding, the total deficit is shown in brackets in the Long-Range Summary. These deficits would need to be addressed through future budget reductions, growth in revenue, or the additional use of one-time funding to balance. Senior management of the Chief Executive Office will work closely with the Board of Supervisors to continue to develop and refine the multi-year strategy to ensure a balanced budget in future budget years.

Four-Year Budget Summary and Spending Plan

Summary of All Funds

All Funds	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Recommended Final Budget	2021-2022 Spending Plan
Revenue Categories				
Taxes	$ 191,226,554	$ 198,887,497	$ 196,572,829	$ 201,916,896
Licenses, Permits, Franchises	4,443,977	4,625,697	4,750,868	4,835,395
Fines, Forfeitures, Penalties	7,903,478	6,551,711	4,898,660	4,922,176
Revenue from use of Assets	26,293,459	28,448,143	11,797,086	11,462,718
Intergovernmental Revenue	618,027,525	678,062,840	738,201,998	757,186,098
Charges for Service	291,782,448	298,977,680	324,273,576	324,705,891
Miscellaneous Revenue	20,097,543	23,224,196	19,257,507	19,210,383
Other Financing Sources	83,847,136	121,459,979	102,593,671	83,190,297
Total Revenue	**$ 1,243,622,119**	**$ 1,360,237,743**	**$ 1,402,346,195**	**$ 1,407,429,854**
Cost Categories				
Salaries and Benefits	$ 441,317,074	$ 463,756,541	$ 499,513,306	$ 512,257,898
Services and Supplies	333,685,183	346,497,931	451,336,106	399,678,470
Other Charges	339,353,742	369,368,966	431,713,327	450,406,781
Fixed Assets	12,333,168	14,803,350	24,366,445	4,004,206
Other Financing Uses	83,885,965	137,139,003	107,746,709	78,924,072
Intrafund	-	(16,112)	(312,416)	(782,574)
Contingencies	-	-	12,008,510	12,008,510
Gross Costs	**$ 1,210,575,132**	**$ 1,331,549,679**	**$ 1,526,371,987**	**$ 1,456,497,363**
Changes to Fund Balance				
Beginning Fund Balance	560,104,156	593,151,143	621,839,207	497,813,415
Net Increase (Decrease) to Fund Balance	33,046,987	28,688,064	(124,025,792)	(49,067,509)
Ending Fund Balance	**$ 593,151,143**	**$ 621,839,207**	**$ 497,813,415**	**$ 448,745,906**

Governmental Funds

General Fund	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Recommended Final Budget	2021-2022 Spending Plan
Revenue Categories				
Taxes	$ 164,389,689	$ 170,978,603	$ 174,580,000	$ 179,272,000
Licenses, Permits, Franchises	2,552,045	2,703,177	2,514,654	2,532,942
Fines, Forfeitures, Penalties	4,914,575	5,145,957	3,541,851	3,546,356
Revenue from use of Assets	13,020,455	16,182,214	7,256,820	7,276,176
Intergovernmental Revenue	93,777,056	99,537,935	91,887,990	90,523,429
Charges for Service	63,334,393	66,942,267	68,915,667	70,398,832
Miscellaneous Revenue	1,914,591	1,159,152	1,037,931	1,157,072
Other Financing Sources	11,973,961	6,197,939	5,515,444	5,423,047
Total Revenue	**$ 355,876,763**	**$ 368,847,243**	**$ 355,250,357**	**$ 360,129,854**

General Fund	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Recommended Final Budget	2021-2022 Spending Plan
Cost Categories				
Salaries and Benefits	$ 183,578,160	$ 196,404,560	$ 202,035,083	$ 208,835,458
Services and Supplies	52,537,681	58,019,055	67,410,165	58,248,433
Other Charges	29,901,527	33,284,237	35,273,743	36,178,001
Fixed Assets	11,523,181	6,398,828	10,129,737	-
Other Financing Uses	60,479,165	78,397,313	69,747,142	53,038,714
Intrafund	-	-	(317,038)	(337,133)
Contingencies	-	-	12,008,510	12,008,510
Gross Costs	**$ 338,019,714**	**$ 372,503,993**	**$ 396,287,342**	**$ 367,971,983**
Changes to Fund Balance				
Beginning Fund Balance	198,063,929	215,920,978	212,264,228	171,227,243
Net Increase (Decrease) to Fund Balance	17,857,049	(3,656,750)	(41,036,985)	(7,842,129)
Ending Fund Balance	**$ 215,920,978**	**$ 212,264,228**	**$ 171,227,243**	**$ 163,385,114**

Special Revenue Funds	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Recommended Final Budget	2021-2022 Spending Plan
Revenue Categories				
Taxes	$ 19,663,724	$ 20,281,079	$ 18,122,079	$ 18,387,071
Licenses, Permits, Franchises	1,891,932	1,922,520	2,236,214	2,302,453
Fines, Forfeitures, Penalties	2,290,622	803,614	706,809	725,820
Revenue from use of Assets	8,801,768	6,774,250	1,937,316	1,548,952
Intergovernmental Revenue	520,912,988	575,801,195	639,607,487	664,919,604
Charges for Service	79,167,191	82,762,825	93,890,755	87,646,234
Miscellaneous Revenue	3,185,873	3,864,575	1,185,096	1,011,136
Other Financing Sources	64,635,915	78,606,784	89,798,554	71,419,422
Total Revenue	**$ 700,550,012**	**$ 770,816,843**	**$ 847,484,310**	**$ 847,960,692**
Cost Categories				
Salaries and Benefits	$ 229,508,872	$ 235,839,759	$ 260,976,257	$ 265,957,515
Services and Supplies	157,066,181	173,291,409	240,156,141	198,129,468
Other Charges	293,188,040	317,587,047	374,028,117	390,930,248
Fixed Assets	4,761,523	8,657,163	8,827,828	1,792,790
Other Financing Uses	19,601,921	26,208,850	29,846,497	21,997,958
Intrafund	-	(16,112)	4,622	(445,441)
Contingencies	-	-	-	-
Gross Costs	**$ 704,126,538**	**$ 761,568,116**	**$ 913,839,462**	**$ 878,362,538**
Changes to Fund Balance				
Beginning Fund Balance	256,140,354	252,563,829	261,812,555	195,457,403
Net Increase (Decrease) to Fund Balance	(3,576,525)	9,248,726	(66,355,152)	(30,401,846)
Ending Fund Balance	**$ 252,563,829**	**$ 261,812,555**	**$ 195,457,403**	**$ 165,055,557**

Capital Projects Funds	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Recommended Final Budget	2021-2022 Spending Plan
Revenue Categories				
Taxes	$ -	$ -	$ -	$ -
Licenses, Permits, Franchises	-	-	-	-
Fines, Forfeitures, Penalties	697,841	601,976	650,000	650,000
Revenue from use of Assets	115,126	120,645	30,000	30,000
Intergovernmental Revenue	-	-	-	-
Charges for Service	-	-	-	-
Miscellaneous Revenue	-	-	-	-
Other Financing Sources	-	-	-	-
Total Revenue	**$ 812,968**	**$ 722,621**	**$ 680,000**	**$ 680,000**
Cost Categories				
Salaries and Benefits	$ -	$ -	$ -	$ -
Services and Supplies	463,976	742,692	764,436	764,436
Other Charges	31,000	31,000	35,256	35,256
Fixed Assets	-	-	-	-
Other Financing Uses	-	-	-	-
Intrafund	-	-	-	-
Contingencies	-	-	-	-
Gross Costs	**$ 494,976**	**$ 773,692**	**$ 799,692**	**$ 799,692**
Changes to Fund Balance				
Beginning Fund Balance	3,500,675	3,818,666	3,767,595	3,647,903
Net Increase (Decrease) to Fund Balance	317,992	(51,071)	(119,692)	(119,692)
Ending Fund Balance	**$ 3,818,666**	**$ 3,767,595**	**$ 3,647,903**	**$ 3,528,211**

Proprietary Funds

Enterprise Funds	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Recommended Final Budget	2021-2022 Spending Plan
Revenue Categories				
Taxes	$ 7,173,141	$ 7,627,816	$ 3,870,750	$ 4,257,825
Licenses, Permits, Franchises	-	-	-	-
Fines, Forfeitures, Penalties	440	165	-	-
Revenue from use of Assets	2,821,919	3,498,108	1,299,150	1,320,275
Intergovernmental Revenue	3,276,334	2,405,923	4,273,625	1,643,065
Charges for Service	38,788,130	37,000,858	37,495,124	38,052,530
Miscellaneous Revenue	14,600,258	17,581,548	16,926,225	16,931,775
Other Financing Sources	7,251,795	34,987,701	6,268,141	6,342,828
Total Revenue	**$ 73,912,018**	**$ 103,102,118**	**$ 70,133,015**	**$ 68,548,298**

Enterprise Funds	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Recommended Final Budget	2021-2022 Spending Plan
Cost Categories				
Salaries and Benefits	$ 18,893,184	$ 19,575,851	$ 22,396,464	$ 23,080,358
Services and Supplies	29,632,752	23,925,344	31,632,208	30,964,966
Other Charges	11,380,379	13,786,149	17,221,819	17,969,054
Fixed Assets	(3,998,621)	253,994	4,315,317	1,240,325
Other Financing Uses	3,804,879	32,532,840	8,153,070	3,887,400
Intrafund	-	-	-	-
Contingencies	-	-	-	-
Gross Costs	**$ 59,712,573**	**$ 90,074,179**	**$ 83,718,878**	**$ 77,142,103**
Changes to Fund Balance				
Beginning Fund Balance	81,772,439	95,971,884	108,999,823	95,413,960
Net Increase (Decrease) to Fund Balance	14,199,445	13,027,939	(13,585,863)	(8,593,805)
Ending Fund Balance	**$ 95,971,884**	**$ 108,999,823**	**$ 95,413,960**	**$ 86,820,155**

Internal Service Funds	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Recommended Final Budget	2021-2022 Spending Plan
Revenue Categories				
Taxes	$ -	$ -	$ -	$ -
Licenses, Permits, Franchises	-	-	-	-
Fines, Forfeitures, Penalties	-	-	-	-
Revenue from use of Assets	1,534,190	1,872,926	1,273,800	1,287,315
Intergovernmental Revenue	61,147	317,787	2,432,896	100,000
Charges for Service	110,492,734	112,271,730	123,972,030	128,608,295
Miscellaneous Revenue	396,821	618,921	108,255	110,400
Other Financing Sources	(14,534)	1,667,554	1,011,532	5,000
Total Revenue	**$ 112,470,358**	**$ 116,748,918**	**$ 128,798,513**	**$ 130,111,010**
Cost Categories				
Salaries and Benefits	$ 9,336,858	$ 11,936,371	$ 14,105,502	$ 14,384,567
Services and Supplies	93,984,593	90,519,430	111,373,156	111,571,167
Other Charges	4,852,796	4,680,533	5,154,392	5,294,222
Fixed Assets	47,085	(506,635)	1,093,563	971,091
Other Financing Uses	-	-	-	-
Intrafund	-	-	-	-
Contingencies	-	-	-	-
Gross Costs	**$ 108,221,332**	**$ 106,629,699**	**$ 131,726,613**	**$ 132,221,047**
Changes to Fund Balance				
Beginning Fund Balance	20,626,760	24,875,786	34,995,006	32,066,906
Net Increase (Decrease) to Fund Balance	4,249,027	10,119,220	(2,928,100)	(2,110,037)
Ending Fund Balance	**$ 24,875,786**	**$ 34,995,006**	**$ 32,066,906**	**$ 29,956,869**

Post-close entries affect the fiscal year figures for 2018-2019 and 2019-2020 and totals may have changed from previous reports. The final amounts are included in the County's Comprehensive Annual Financial Report (CAFR).

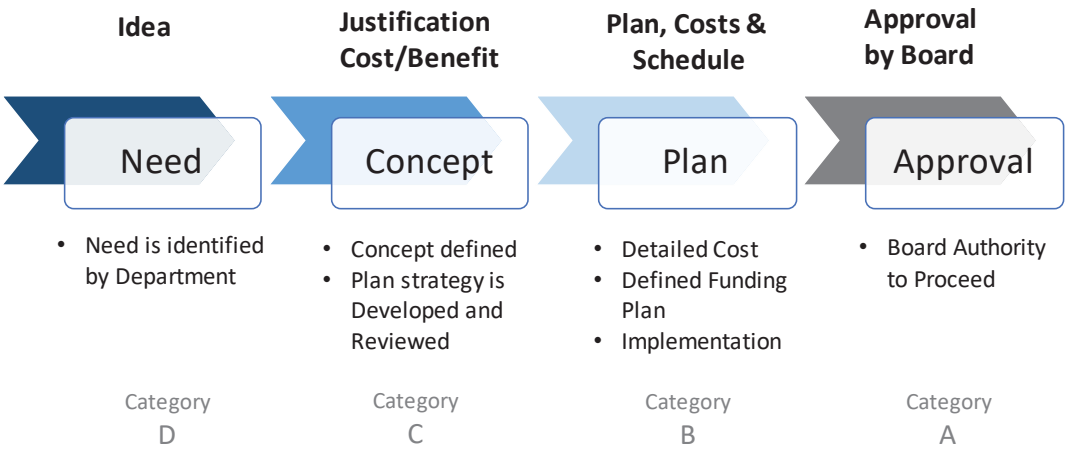
Capital Improvement Plan

The Capital Improvement Plan (CIP) was developed to assist the public and County decision-makers in understanding specific project needs in the context of overall priorities for major capital investments and operational impacts. The CIP provides perspective for the prioritized use of limited one-time funds, preplans for large project expenditures, and informs the County's long-range fiscal planning. The goal is for the two-year CIP to be prepared biennially, consistent with the preparation of year one of the County's biennial budget. The 2020-2021/2021-2022 CIP has been delayed due to the COVID-19 Pandemic response; this update is targeted for completion in the Fall of 2020. At this time, the most recent plan is the Final Capital Improvement Plan for Budget Year 2018-2019/2019-2020, adopted by the Board of Supervisors on April 2, 2019.

The CIP is developed consistent with California Government Code Section 65403 and extended to a 20-year planning horizon to include major, known project needs. The CIP is a listing of project needs that have been identified, generally requiring a one-time investment of public funds for the acquisition, replacement, and/or development of new equipment or facilities. Capital improvement projects identified in the CIP are defined as one-time, major expenditures exceeding $100,000 for construction or acquisition efforts. Large, one-time equipment and technology acquisition costs, including vehicle replacement, new software acquisition, property, large one-time equipment acquisition, construction of facilities and infrastructure, major remodeling projects, and demolition efforts are considered projects for the purposes of the CIP. Recurring costs, routine operating expenses, and maintenance efforts are not reported in the CIP.

Recognizing the fiscal environment in which the County operates, it is expected that the information presented may change from year to year as the County's needs and funding sources change and evolve. The CIP is continually updated to reflect the development of each project's needs, concept, and design and changing construction cost conditions and schedules as each effort evolves from an identified need to conceptual planning to schematic design to development details, bidding, and construction.

Each project starts as a concept, with potential funding sources and a schedule outline that becomes more refined as it is prepared for implementation. As illustrated below, the projects are categorized on a letter system from A to D based on their degree of preparedness for implementation: identified needs require justification for the project; projects implementing approved master plans require conceptual plans, cost estimates and a funding plan to proceed; conceptual plans require approval of project schedules; and all projects require review and approval by the County Board of Supervisors.



The current CIP lists 225 projects totaling $1.7 billion planned over 20 years. Category A includes 53 projects which are approved and funded by action of the Board of Supervisors for a total of $454 million in Fiscal Years 2018-2019 and 2019-2020. Category B includes 20 projects pending implementation subject to funding or plan development for an estimated $114.5 million. Category C includes 106 projects which are included in a Board-approved plan strategy or master plan estimated at $1.1 billion. Category D includes 46 projects which are awaiting further conceptual development and cost estimates.

Potential costs and funding sources for projects in categories A through C are identified for each project, including those that may be eligible for the use of available Public Facilities Fees (growth impact fees), pursuant to California Government Code Section 66002.

The Capital Improvement Plan for Fiscal Years 2018-2019/2019-2020 includes the following projects that are considered Category A projects:

- Realignment of State Route 132 from State Route 99 to Dakota Avenue plus numerous traffic signal, road widening, and bridge replacement projects;
- Transit bus replacement program and bus stop improvements; and
- Upgrades to the Sheriff's Public Safety Center Jail Security Electronics systems and new offices for the Sheriff's STARS program.

The County also continues with the implementation of improvements to meet Americans with Disabilities Act (ADA) requirements.

Accomplishments

Several noteworthy projects have been completed or initiated since the adoption of the Final Capital Improvement Plan for Fiscal Years 2018-2019/2019-2020, including:

- Construction of the Access Center Emergency Shelter (ACES) and Access Center for those experiencing homelessness or at risk of becoming homeless in Modesto in 2019, in partnership with the City of Modesto and the local Salvation Army;
- A tenant improvement project relocating the Stanislaus County Sheriff's STARS volunteer program to the Sheriff's Facility located at County Center III;
- Relocation of the Health Services Agency Administration division; and
- Construction on the Turlock Branch Library Renovation and Expansion Project and Empire Branch Library Replacement Project in 2020 (both anticipate completion in early 2021).

Impact in the Operating Budget

An integral part of planning for a capital project is working to ensure that funding is available for any additional, ongoing operating and maintenance costs that will be incurred once a project is complete, including: additional staffing, utilities, debt service payments, and Cost Allocation Plan (CAP) charges. The CIP addresses these issues by including anticipated impacts in the County operating budget in each project narrative. The Capital Projects Team is working in partnership with the Budget Team to fully capture and describe the impact of various CIP projects on the County budget as they are prepared for implementation.

Each narrative in the budget document contains a section entitled "Program Discussion." This portion of the budget narrative also describes operating impacts. Improving communication and long-range planning strategies between the Final Capital Improvement Plan and the Final Budget will provide a better opportunity to fully address these impacts and aid in future planning.

What is a Schedule 9?

Auditor-Controller 0100 0013000 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$154,805	$155,629	$162,000	$6,371	$162,000	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$3,048,943	$3,021,558	$3,096,284	$74,726	$3,182,756	$86,472
Miscellaneous Revenue	$146,384	$150,400	$156,400	$6,000	$161,080	$4,680
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$3,350,132	$3,327,587	$3,414,684	$87,097	$3,505,836	$91,152
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$3,350,132	$3,327,587	$3,414,684	$87,097	$3,505,836	$91,152
Salaries and Benefits	$4,571,089	$4,776,584	$4,430,310	($346,274)	$4,584,896	$154,586
Services and Supplies	$283,065	$550,141	$132,233	($417,908)	$138,370	$6,137
Other Charges	$323,618	$345,584	$328,398	($17,186)	$348,106	$19,708
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$77	$200	$200	$0	$200	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$5,177,849	$5,672,509	$4,891,141	($781,368)	$5,071,572	$180,431
General Fund Contribution	$1,827,717	$2,344,922	$1,476,457	($868,465)	$1,565,736	$89,279
Total Allocated Positions	-	40	40	0	40	0

Revenue Classifications

Taxes - Money received from tax revenue

Licenses, Permits, Franchises - Money received from these sources

Fines, Forfeitures, Penalties - Money received from fines or penalties

Revenue from Use of Assets - Money received from assets such as rent

Intergovernmental Revenue - Funds received from Federal, State, or local government sources such as grants

Charges for Service - Fees collected for services provided by the department

Miscellaneous Revenue - Money received from various sources such as donations, salvage, and legal settlements

Other Financing Sources - Increase in resources reported separate of revenues

Cost Classifications

Salaries and Benefits - Accounts that establish expenditures for employee related costs

Services and Supplies - Accounts that establish expenditures for operating expenses of County departments and programs

Other Charges - A payment to an agency, institution, or entity outside the County; includes charges per the County's Cost Allocation Plan

Fixed Assets - Land, buildings, vehicles, infrastructure, and assets used in operations that have value past one year

Other Financing Uses - Decrease in current financial resources that is separate of expenditures

Equity - Assets of an entity that remains after deducting liabilities

Intrafund - A way to record revenue/expenditures from a department with the same fund but different orgs

Funding Sources

Fund Balance - Revenue not spent in the previous year; only used in Schedule 9s for General Fund, Special Revenue, and Capital Projects funds

Retained Earnings - Accumulated earnings of an Enterprise or Internal Service Fund

Totals

Total Revenue - Total of all revenue

Total Funding Sources - Total of all funding sources, including revenue and fund balance/retained earnings used to balance

Gross Costs - Total expenses before factoring in any offsetting revenue

General Fund Contribution - Funding from the County General Fund used to balance and/or meet mandated match requirements; Gross Costs minus Total Funding Sources equals General Fund Contribution

Note:
Net County Cost equals General Fund Contribution

Total Allocated Positions - The number of positions assigned to a department or budget unit

Supporting Strong and Safe Neighborhoods for Individuals and Families to Thrive

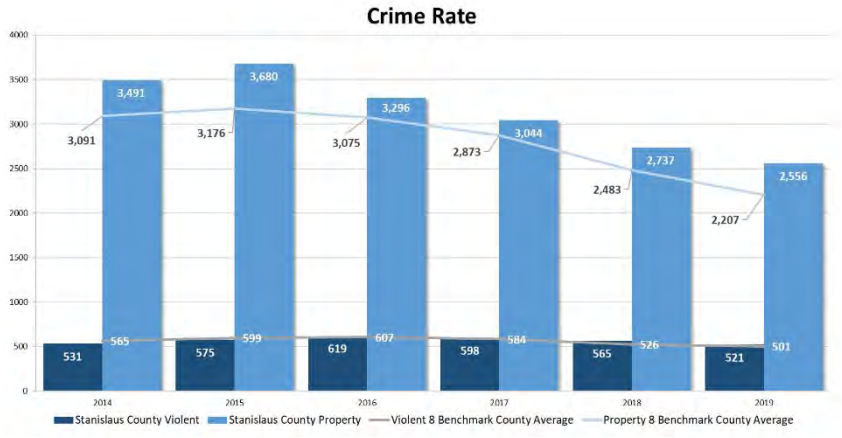
Community-Wide Indicators

Protecting the safety of Stanislaus County residents continues to be the top priority of the Board of Supervisors. The impact of gangs, drugs, and vagrancy directly contributes to the decline of the physical, economic, and social health of the County. Reducing these impacts allows residents to live and prosper in safe local communities and neighborhoods.

The three community-wide indicators that were identified as capable of assessing the County's ability to support strong and safe neighborhoods are: Crime Rate, Jail Population, and Juvenile Detention Rate. These indicators address both the level of crime and level of incarceration represented by this Board priority area.

Crime Rate

Strong and safe neighborhoods are essential components of community life. The desire and ability to be engaged with one's community members and participate and thrive in one's neighborhood sets the foundation for overall community satisfaction. With strong and safe neighborhoods, Stanislaus County residents will be able to express and feel a sense of connection to their neighbors, which will help improve their quality of life and enhance various relationships and activities with their friends and families.



8 Benchmark Counties include: Fresno, Kern, Madera, Merced, Monterey, Sacramento, San Joaquin, Tulare

Source: State of California Department of Justice, which provides Stanislaus County data on the number of violent and property crimes reported to law enforcement agencies for every 100,000 persons within a population. Rates were calculated on data provided by the California Department of Finance on county population projections

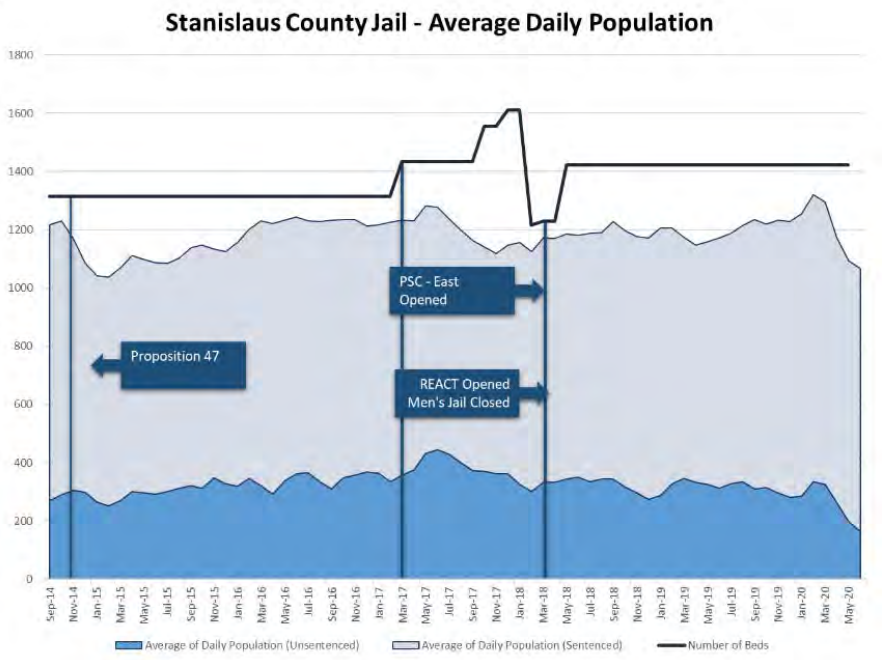
The amount of crime in the County is best measured by the crime rate. It is just one indication of how safe residents are in their community. The crime rate, as calculated from the State of California Department of Justice and the State of California Department of Finance, is defined as the number of violent and property crimes reported to law enforcement agencies for every 100,000 persons within a population. Overall, in Stanislaus County, property crime rates have declined. In 2014, 3,491 property crimes (for every 100,000 persons) were reported to Stanislaus County law enforcement; whereas, in 2019, 2,556 property crimes were reported. The downward trend has resulted in a 27% decline. As it relates to the eight benchmark counties, in 2019 Kern and San Joaquin County had a higher property crime rate.

The violent crime rate is defined as the number of violent crimes reported to law enforcement agencies for every 100,000 persons within a population. It is important to note that the violent crime rate is based on *reported* crimes not necessarily crimes that result in arrest, incarceration, or conviction. In 2014, 531 violent crimes (for every 100,000 persons) were reported to Stanislaus County law enforcement. In 2019, 521 violent crimes were reported. From 2014 to 2019, Stanislaus County had a lower violent crime rate than the average of the eight benchmark counties, but trend data indicates that Stanislaus County's violent crime rate has decreased 2% since 2014. However, again, these data reflect *reported* crimes and are affected by several variables not necessarily controlled by law enforcement.

Jail Population and Juvenile Detention Rate

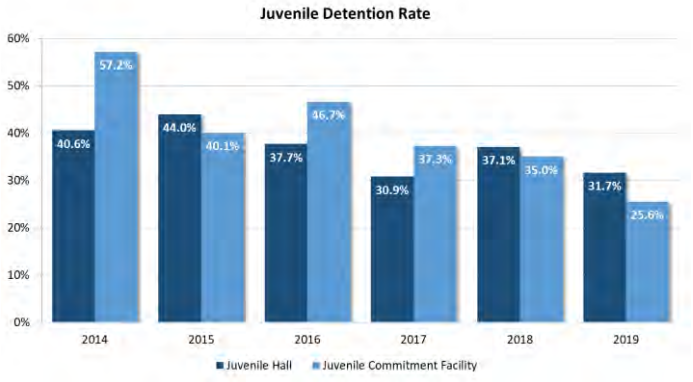
The two other community indicators that relate to strong and safe neighborhoods are the average jail population and juvenile detention (occupancy) rate.

Those individuals who commit crimes are in many ways affecting the stability of the County's communities. Ensuring that individuals who commit crimes are held accountable is essential for safe communities.



For 2014, the combined average of sentenced and unsentenced population incarcerated in Stanislaus County jails was 1,163. From 2014 through 2019 the lowest incarcerated population was in February 2015 (average population of 1,037) and the highest in the spring of 2017 (average population of 1,283). These population numbers indicate a range of 246 incarcerated persons. The trend data show that from 2014 through 2019, the average jail population growth rate was 0.1%, which indicates a stable average jail population.

As for the juvenile detention rate, which includes the rate for both Juvenile Hall and the Juvenile Commitment Facility, it too has declined. In 2014, the juvenile detention rate for Juvenile Hall was 40.6% and in 2018, it declined to 36.6%. Similarly, the juvenile detention rate for the Juvenile Commitment Facility showed a decline. In 2014, the juvenile detention rate for the Juvenile Commitment Facility was 57.2%, and in 2019, it declined to 31.7%. The decrease in juvenile detention is consistent with statewide trends. It is difficult to identify a single cause for this decline as there are several contributing factors such as individual behavior and institutional and operating policies and procedures.



Source: Stanislaus County Probation Department provided data on juvenile detention rates (as a percent of population capacity)

Future Directions

The indicators used in this section represent a general overview of relevant criminal justice data. There are additional data sources such as the recidivism rate that can be analyzed to provide a more comprehensive picture of the County's public safety environment. Moving forward, the County will work with its various public safety departments to achieve this goal.

In May 2020, Focus on Prevention, in conjunction with Applied Survey Research, published the County Youth and Family Well-Being Spotlight. This report assesses the health and well-being of children and families in Stanislaus County. Specifically, the report complements the data presented in this section by analyzing data related to strong and safe neighborhoods—youth connectedness, community safety, community connectedness, and community well-being. For a detailed analysis of relevant data, please refer to the Strong and Safe Neighborhoods section of the Spotlight Report, which is available at: https://static1.squarespace.com/static/5176dcd7e4b0e5c0dba41ee0/t/5ebb2a9cba6c613da5a1b523/1589324457276/Stanislaus_Strong_Safe_Neighborhoods.pdf.

Supporting Strong and Safe Neighborhoods

Introduction

Departments contained within this section support the Board of Supervisors' priority of *Supporting strong and safe neighborhoods for individuals and families to thrive*. These departments rely on robust partnerships within the County organization, supporting agencies, and community-based organizations throughout the region to maintain effective public safety programs. The following County public safety departments remain focused on coordinated efforts to ensure a collaborative, system-wide approach to protecting the public:

- The County Capital Projects Fund provides funding for the civil courtroom lease costs, a portion of the Law Library rent, and may be used to refurbish and replace justice related facilities;
- The County Operations budget provides funding for County courts, drug and alcohol testing for law enforcement, and DNA identification testing and analysis;
- The District Attorney seeks justice through the vigorous prosecution of criminals and the provision of victim advocacy programs;
- The Grand Jury provides unbiased oversight to the investigation of citizen complaints pertaining to policies and procedures of the County, cities, and school districts and makes recommendations to improve local governmental operations;
- The Integrated Criminal Justice Information System (ICJIS) project is focused on developing and maintaining a feature-rich management information system used by County public safety departments;
- Probation provides intensive supervision to adult and juvenile offenders who are placed in the community, and runs a safe, secure custodial facility for juvenile offenders, with a focus on providing programs that reduce recidivism;
- The Public Defender provides vigorous and effective legal representation for indigents who are accused of criminal offenses, appear in juvenile court proceedings, or are involved in statutorily defined civil proceedings; and
- The Sheriff's Department is the primary law enforcement agency for the unincorporated areas of the County and its contract cities, providing housing for incarcerated adults and security for the Courts. New in Fiscal Year 2020-2021, the Office of Emergency Services/Fire Warden is transferred to be a Division of the Sheriff. Services provided include emergency management services, fire and rescue mutual aid, and Countywide security services.

Priority Highlights

The over-arching goals for the departments *Supporting strong and safe neighborhoods for individuals and families to thrive,* include: focusing on the safety of neighborhoods and strengthening communities; demonstrating responsiveness to reported trends in criminal activity; improving the effectiveness and efficiency of the criminal justice system, ensuring local and regional disaster preparedness, and promoting public situational awareness to result in crime reduction.

In an effort to ensure all County residents have access to a good quality of life, the Community Assessment, Response and Engagement (CARE) multi-disciplinary team program was implemented to assist individuals in distress due to homelessness, severe and persistent mental illness, substance use disorders, and high-risk health and safety behaviors. The goal is to assist high-risk individuals in accessing assistance needed to find housing, connect individuals to substance abuse treatment programs, address mental illness and secure an increased quality of life. An expansion of this program to add a caseworker component is currently on hold due to the impacts and need to redirect County resources to the COVID-19 pandemic response. Upon the lifting of emergency order, this expansion remains a priority for the County.

The Public Defender piloted a new social worker program in Fiscal Year 2018-2019. Significant program evaluation and activity to secure funding occurred in Fiscal Year 2019-2020. The program is targeted for presentation to the Board of Supervisors and reinstated with enhanced mental health supports in Fiscal Year 2020-2021.

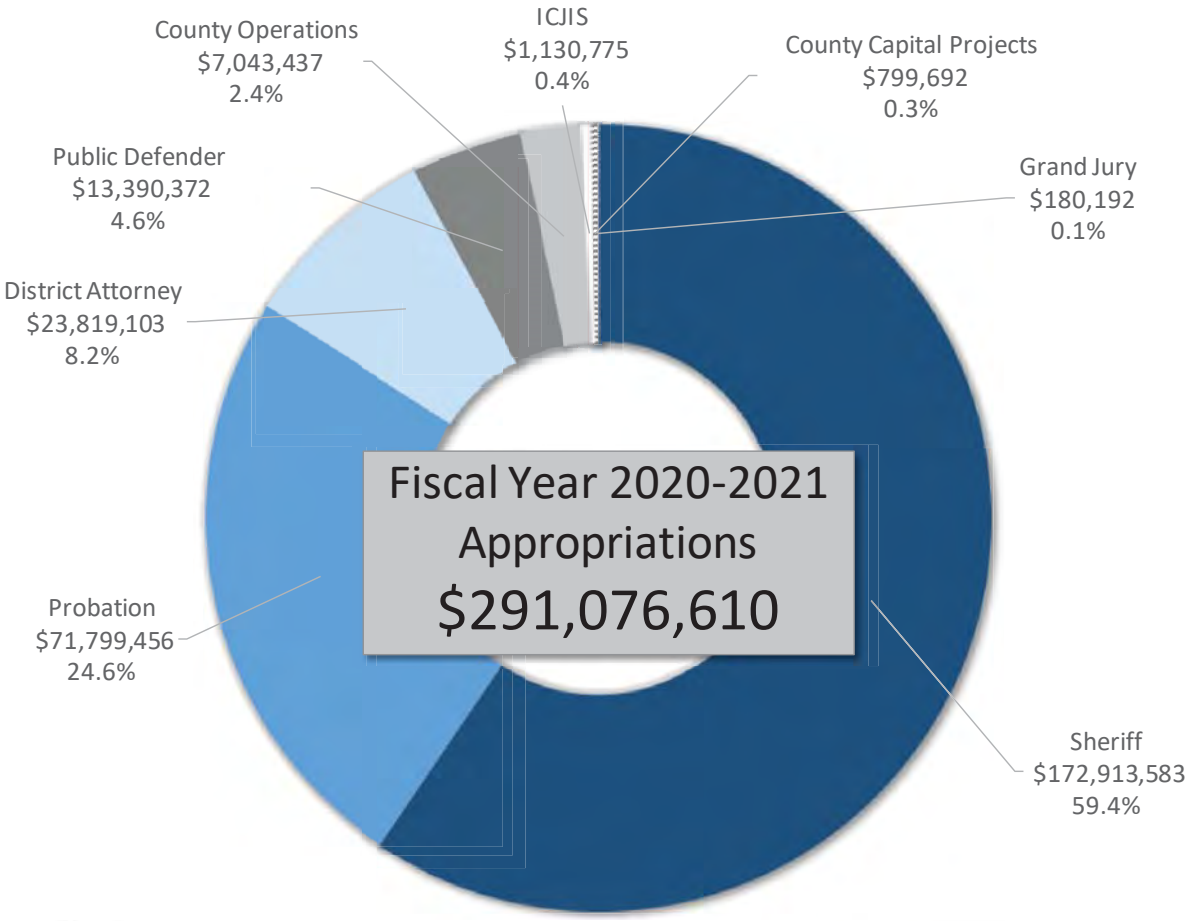
The onset of COVID-19 and the local emergency response has significantly impacted various departments in this priority area. The Public Defender and District Attorney have experienced a significant change in working conditions due to various court room closures, court hearings and activities being moved to virtual platforms, employees teleworking and the slowing of case processing. The Final Budget includes resources to maintain approved services/levels, and ongoing review of department operations is essential as the response to COVID-19 affects every aspect of traditional service delivery models.

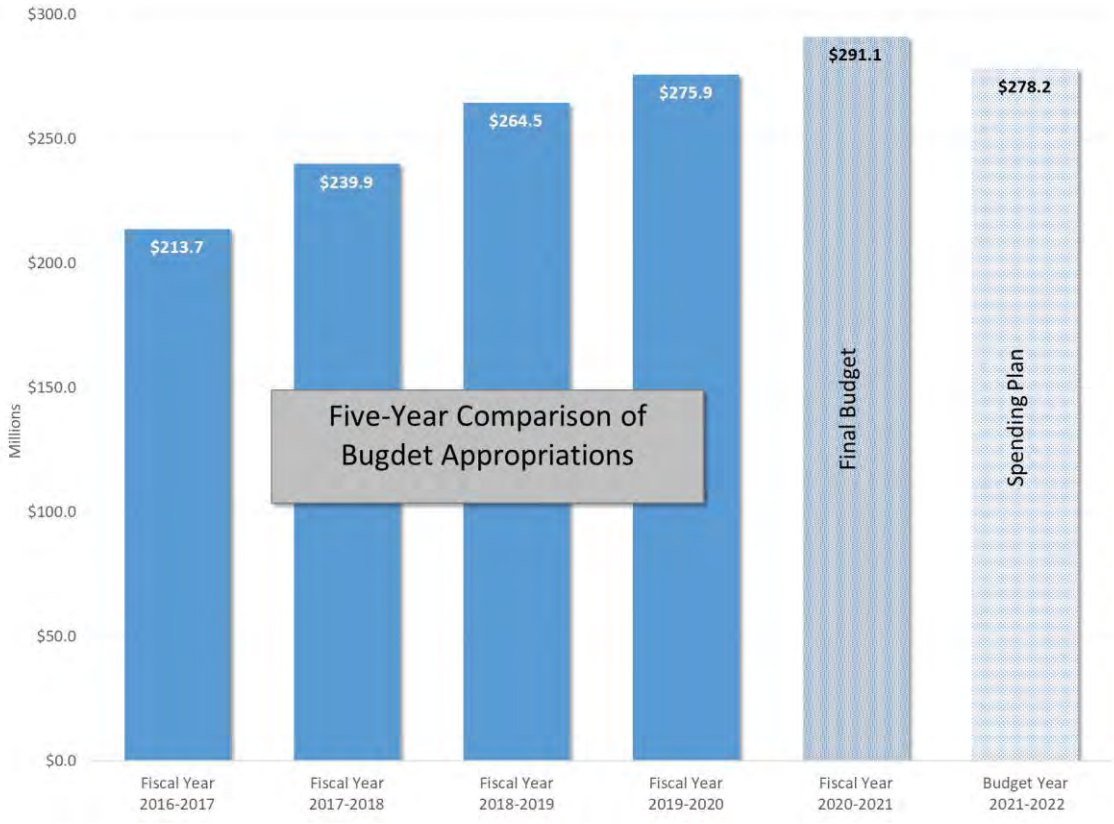
The Sheriff's Department has experienced significant growth in the diversity of programs offered in adult detention centers. While the response to COVID-19 has impacted inmate population levels in the adult detention facilities, the complexity of running the facilities necessitates the implementation of a Detention Administration Division. One new Captain position is included in this budget to head this new division. Eight additional new positions are included in this budget to enhance services in media and public relations, emergency management and response to gun violence, terrorism and cybersecurity. The Sheriff plans to implement a fusion center to process mass amounts of data to evaluate where to deploy resources and strategically attack various types of crime.

Priority Appropriations and Trends

Fiscal Year 2020-2021 appropriations total $291.1 million for this priority. While the Sheriff, Probation and the District Attorney make up 92% of this priority budget, approximately 39% of the total priority area costs are funded with non-general fund revenue sources, including 2011 State realignment funds and various State and Federal grants.

Five-year historical trends show a 36% increase from Fiscal Year 2016-2017 to Fiscal Year 2020-2021 primarily due to growth in Adult Detention facilities that support Public Safety Realignment per Assembly Bill 109, signed into law in 2011. This Assembly Bill realigned low-level offenders from serving time in State prisons to serving their sentence in County jail facilities. Significant facility expansion occurred to have adequate space for inmate detention and programs. Adjustments continue to be necessary to ensure inmate populations are supported through the criminal justice process and program rehabilitation services.


County Operations
$7,043,437
2.4%
ICJIS
$1,130,775
0.4%
County Capital Projects
$799,692
0.3%
Public Defender
$13,390,372
4.6%
Grand Jury
$180,192
0.1%
District Attorney
$23,819,103
8.2%
Fiscal Year 2020-2021
Appropriations
$291,076,610
Probation
$71,799,456
24.6%
Sheriff
$172,913,583
59.4%


$300.0
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Millions
$213.7
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$291.1
$278.2
Final Budget
Spending Plan
Five-Year Comparison of
Bugdet Appropriations
Fiscal Year 2016-2017
Fiscal Year 2017-2018
Fiscal Year 2018-2019
Fiscal Year 2019-2020
Fiscal Year 2020-2021
Budget Year 2021-2022

Supporting Strong and Safe Neighborhoods Summary of Budget Appropriations

Page	Fund	Org		Recommended Final Budget 2020-2021	Spending Plan 2021-2022
123	**County Capital Projects**			**$799,692**	**$799,692**
	2025	0061301	Courthouse Construction Fund	$764,436	$764,436
	2026	0061303	Criminal Justice Facilities Fund	$35,256	$35,256
129	**County Operations**			**$7,043,437**	**$7,043,437**
	0100	0016120	County Court Funding	$6,616,348	$6,616,348
	1726	0017200	Department of Justice Drug and Alcohol	$100,000	$100,000
	1777	0017700	DNA Identification Fund Prop 69	$27,089	$27,089
	1687	0017000	Stanislaus County Family Justice Center	$300,000	$300,000
137	**District Attorney**			**$23,819,103**	**$23,823,226**
	0100	0023100	Criminal Division	$21,798,743	$22,267,667
	1761	0023229	Arson Task Force	$59,888	$61,146
	1712	0023212	Auto Insurance Fraud Prosecution	$216,309	$220,851
	177A	0023310	Consumer Fraud Prosecution Program	$0	$0
	1771	0023271	Criminal Division Asset Forfeiture	$13,500	$13,905
	1706	0023206	Elder Abuse Advocacy and Outreach	$99,282	$0
	1707	0023207	Federal Asset Forfeiture	$0	$0
	1776	0023276	Real Estate Fraud Prosecution	$278,727	$283,085
	1686	0023208	Unserved/Underserved Victim Advocacy and Outreach	$87,500	$0
	1710	0023220	Victim Compensation and Government Claims	$0	$0
	1714	0023214	Victim Services Program	$1,130,125	$976,572
	1704	0023200	Violence Against Women Program	$135,029	$0
156	**Grand Jury**			**$180,192**	**$183,692**
	0100	0052100	Grand Jury	$180,192	$183,692
160	**Integrated Criminal Justice Information System**			**$1,130,775**	**$936,763**
	5141	0016161	Integrated Criminal Justice Information System	$1,130,775	$936,763

Page	Fund	Org		Recommended Final Budget 2020-2021	Spending Plan 2021-2022
164	**Probation**			**$71,799,456**	**$70,492,139**
	0100	0026050	Administration	$3,997,023	$4,092,635
	0100	0026060	Community Corrections Partnership	$5,869,378	$6,143,397
	1688	0026431	Corrections Performance Incentive Fund	$1,678,264	$1,629,618
	0100	0026100	Field Services	$14,289,543	$14,416,587
	0100	0026200	Institutional Services	$7,776,864	$7,885,710
	0100	0026070	Juvenile Commitment Facility	$3,758,779	$3,866,269
	1798	0026395	Juvenile Justice Crime Prevention Act	$2,533,568	$2,614,452
	1679	0026481	Local Community Corrections	$28,608,917	$26,451,707
	1765	0026420	Ward Welfare Fund	$82,400	$82,400
	1698	0026406	Youthful Offender Block Grant	$3,204,720	$3,309,364
180	**Public Defender**			**$13,390,372**	**$13,704,316**
	0100	0027000	Public Defender	$9,252,917	$9,566,861
	0100	0027500	Indigent Defense	$4,137,455	$4,137,455
188	**Sheriff**			**$172,913,583**	**$161,243,476**
	0100	0028100	Administration	$13,261,983	$12,632,742
	0100	0028400	Adult Detention Expansion	$19,442,319	$19,204,773
	1703	0028600	CAL ID Program	$668,368	$645,782
	1780	0028889	CAL-MMET Program	$819,020	$845,942
	1768	0028840	Civil Process Fee	$310,803	$133,865
	0100	0028239	Contract Cities	$13,226,392	$13,623,297
	1725	0017100	County Fire Service Fund	$1,966,591	$2,020,860
	176C	0028370	Court Security	$5,117,913	$4,773,586
	0100	0028300	Detention	$60,289,850	$59,953,064
	1769	0028870	Driver Training Program	$177,285	$182,950
	176Q	0028383	Federal Asset Forfeiture	$23,000	$0
	4081	0028509	Jail Commissary/Inmate Welfare	$2,421,757	$2,478,686
	1799	0028610	Justice Assistance Grant	$500,621	$0
	1666	0015552	Office of Emergency Services Grants	$6,069,048	$0
	1670	0017370	Office of Emergency Services Homeland Security Grants	$1,122,720	$0
	1660	0017420	Office of Emergency Services Water Resources Grant	$89,490	$0
	0100	0015500	Office of Emergency Services/Fire Warden	$2,424,516	$2,454,078
	0100	0028200	Operations	$44,392,563	$41,690,560
	176Q	0028380	SDEA Federal Asset Forfeiture	$172,756	$176,679
	1715	0028825	Vehicle Theft Unit	$416,588	$426,612
Supporting Strong and Safe Neighborhoods Total				**$291,076,610**	**$278,226,741**

County Capital Projects *(Supporting Strong and Safe Neighborhoods)*

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$680,000	$680,000
Use of Fund Balance/ Retained Earnings	$119,692	$119,692
Gross Costs	$799,692	$799,692
General Fund Contributions	$0	$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	0	0

Department Services and Programs

County Capital Projects is a division within the Chief Executive Office for the Courthouse Construction Fund and Criminal Justice Facilities Fund.

The **Courthouse Construction** Fund budget provides for the revenue used for lease costs for the civil courtrooms located on the 4th and 6th floors of the privately-owned building at 801 Tenth Street. This budget is funded from an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. Approval was granted from the State on May 19, 2009, to use these funds for the lease costs identified above.

The **Criminal Justice Facilities** Fund budget provides for the revenue used to fund a portion of the cost of Law Library rent and may be used to refurbish and replace criminal justice related facilities and develop and improve electronic information. Funding is derived from a dedicated revenue source associated with an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law.

Board of Supervisors Priority Area

County Capital Projects supports the following Board of Supervisors priority:

Priority	*Supporting strong and safe neighborhoods for individuals and families to thrive*
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Capital Projects - Courthouse Construction Fund							
2025 0061301 Capital Projects Fund							
Total Revenue	$449,904	$442,385	$419,103	$383,779	$309,215	$219,039	141.17%
Use of Fund Balance	$261,607	$269,203	$170,106	$80,197	$433,477	$523,655	82.78%
Gross Costs	$711,511	$711,588	$589,209	$463,976	$742,692	$742,694	100.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in County Capital Projects – Courthouse Construction Fund revenue reflects the amount of penalty assessments imposed by the Courts in each fiscal year. The Gross Costs represent the amount of the debt payment and rent costs paid to support criminal justice facilities. The actual Gross Costs have increased for Fiscal Year 2019-2020, resulting in an increase in the use of fund balance compared to prior years. Fluctuations are due to the County's portion of capital maintenance costs which vary from year to year.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Capital Projects - Criminal Justice Facilities Fund							
2026 0061303 Capital Projects Fund							
Total Revenue	$485,997	$508,221	$439,525	$429,188	$374,786	$360,000	104.11%
Use of Fund Balance	$344,513	$322,289	$390,985	($398,188)	($343,786)	($329,000)	104.49%
Gross Costs	$830,510	$830,510	$830,510	$31,000	$31,000	$31,000	100.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in County Capital Projects – Criminal Justice Facilities Fund revenue reflects the amount of penalty assessments imposed by the Courts in each fiscal year. The Gross Costs represent the amount of the lease payments for the court space located at 801 Tenth Street in Modesto. The variance between the actual revenue received and legal budget revenue projected is due to an increase in court-penalty revenue received, resulting in increased contribution to fund balance for Fiscal Year 2019-2020. The substantial decrease in Gross Costs starting in Fiscal Year 2017-2018 and continuing through Fiscal Year 2019-2020 is due to the debt service on the 12th Street garage being paid off in full in Fiscal Year 2017-2018.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
County Capital Projects - Courthouse Construction Fund	$3,861,930	$3,600,323	$3,331,120	$3,161,015	$3,080,818
County Capital Projects - Criminal Justice Facilities Fund	$1,436,067	$1,091,554	$769,265	$378,281	$776,469
Total Missing	$5,297,997	$4,691,877	$4,100,385	$3,539,296	$3,857,287

*Note: Only Listed for Non-General Fund Units

- The trend in the County Capital Projects – Courthouse Construction Fund balance has decreased over the past five fiscal years due to the amount of penalty revenue collected by the Courts that has been less than the commitments for these funds used to pay for leased space.
- The trend in the Criminal Justice Facilities fund balance reflects increased reliance on fund balance reserve in 2016-2017 and 2017-2018 that has been offset by positive revenue growth in 2018-2019.

Department Summary

County Capital Projects	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$697,841	$730,000	$650,000	($80,000)	$650,000	$0
Revenue from use of Assets	$115,126	$30,000	$30,000	$0	$30,000	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$812,967	$760,000	$680,000	($80,000)	$680,000	$0
Use of Fund Balance/Retained Earnings	($317,991)	($29,000)	$119,692	$148,692	$119,692	$0
Total Funding Sources	$494,976	$731,000	$799,692	$68,692	$799,692	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$463,976	$700,000	$764,436	$64,436	$764,436	$0
Other Charges	$31,000	$31,000	$35,256	$4,256	$35,256	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$494,976	$731,000	$799,692	$68,692	$799,692	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $680,000, a decrease of $80,000 from the 2019-2020 Adopted Final Budget.
  - Decrease of $80,000 is associated with the reduction to the court-penalty fees collection. This revenue adjustment is ongoing.
- Estimated revenue for the 2020-2021 Final Budget is projected by evaluating historical trends on court penalty assessments and interest earnings.
- The Department has a total of $3.7 million in available fund balance as of July 1, 2020, of which $119,692 is budgeted for use in Fiscal Year 2020-2021.
  - The fund balance for the Courthouse Construction budget is $2.6 million, of which $444,436 is budgeted for use in Fiscal Year 2020-2021.
  - The fund balance for the Criminal Justice Facilities budget is $1.1 million, of which ($324,744) is budgeted for use in Fiscal Year 2020-2021.

Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $799,692, an increase of $68,692 from the 2019-2020 Adopted Final Budget.
- The Final Budget includes $68,692 to accommodate the increased costs associated with the requested service level adjustment; there is no impact to the County General Fund.
  - It is recommended to increase appropriations by $64,436 to support the increased costs of the annual lease for the 4th and 6th floor County Courthouse, funded by an increase in the use of fund balance.
  - It is recommended to increase appropriations by $4,256 to support the increased costs of the Law Library's lease payment, funded by an increase in the use of fund balance.
  - These costs are ongoing.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of zero, consistent with the 2019-2020 Adopted Final Budget allocation.

2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $680,000, consistent with the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by evaluating historical trend on court penalty assessments and interest earnings.
- The Spending Plan relies on the use of $119,692 in departmental fund balance; the Department anticipates there will be $3.6 in available fund balance on July 1, 2021.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $799,692, consistent with the 2020-2021 Final Budget.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of zero, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- Funding for the Law Library is received primarily from the collection of various Civil fees assessed by the Superior Court on Civil cases. The Law Library's revenue has not kept pace with expenditures in recent years. While the state has provided one-time funding in Fiscal Year 2018-2019 and in the 2020-2021 State budget, the State has offered no long-term on-going fix to address declining revenue. As a result, the Law Library has had to use one-time funding to sustain operations in Fiscal Years 2015-2016 to 2017-2018 and 2019-2020. The State Budget did provide $7 million statewide in one-time funds in Fiscal Year 2020-2021, which is estimated to be $50,000 to $90,000 of revenue relief for the Stanislaus County Law Library. This additional infusion of revenue will support the Law Library in maintaining services levels in Fiscal Year 2020-2021. County staff will continue to work with Law Library staff to identify strategies that can help to mitigate the negative impacts

possible from declining revenue and fund balance. Without a longer term solution and barring an additional revenue infusion, the Law Library will need to identify significant balancing strategies for Fiscal Year 2021-2022. Partnership with the Law Library ensures that County residents retain access, free of charge, to the information needed to participate in the legal system, resolve legal disputes, engage in commerce, or tend to personal legal affairs.

Budgets Contained within the Department

- **Courthouse Construction Fund** (Capital Projects Fund)
  - Funds lease costs for civil courtrooms located on the 4th and 6th floors of the privately-owned building at 801 Tenth Street. This budget does not receive local discretionary General Fund.
- **Criminal Justice Facilities Fund** (Capital Projects Fund)
  - Funds a portion of the cost of Law Library rent. Also, the fund can be used to refurbish and replace criminal justice related facilities as the needs arise and to develop and improve electronic information.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

County Capital Projects - Courthouse Construction Fund 2025 0061301 Capital Projects Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$287,802	$380,000	$300,000	($80,000)	$300,000	$0
Revenue from use of Assets	$95,977	$20,000	$20,000	$0	$20,000	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$383,779	$400,000	$320,000	($80,000)	$320,000	$0
Use of Fund Balance	$80,197	$300,000	$444,436	$144,436	$444,436	$0
Total Funding Sources	$463,976	$700,000	$764,436	$64,436	$764,436	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$463,976	$700,000	$764,436	$64,436	$764,436	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$463,976	$700,000	$764,436	$64,436	$764,436	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

County Capital Projects - Criminal Justice Facilities Fund 2026 0061303 Capital Projects Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$410,039	$350,000	$350,000	$0	$350,000	$0
Revenue from use of Assets	$19,149	$10,000	$10,000	$0	$10,000	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$429,188	$360,000	$360,000	$0	$360,000	$0
Use of Fund Balance	($398,188)	($329,000)	($324,744)	$4,256	($324,744)	$0
Total Funding Sources	$31,000	$31,000	$35,256	$4,256	$35,256	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$31,000	$31,000	$35,256	$4,256	$35,256	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$31,000	$31,000	$35,256	$4,256	$35,256	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

County Operations *(Supporting Strong and Safe Neighborhoods)*

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$3,562,764	$3,562,764
Use of Fund Balance/ Retained Earnings	$70,000	$70,000
Gross Costs	$7,043,437	$7,043,437
General Fund Contributions	$3,410,673	$3,410,673
% Funded by General Fund	48.4%	48.4%
Total Allocated Positions	0	0

Department Services and Programs

County Operations is a division within the Chief Executive Office that houses County Court Funding, Department of Justice Drug and Alcohol, DNA Identification Fund Prop 69, and until Fiscal Year 2018-2019, the Jail Medical Program.

The **County Court Funding** budget supports the County-Courts partnership established as part of the Lockyer-Isenberg Trial Court Funding Act (Assembly Bill 233), as amended in Section 77200 of the California Government Code, and provides funding for the annual County Maintenance of Effort (MOE) obligation to the Superior Court, as well as the annual County Facilities payment to the State for court facilities.

Stanislaus County's MOE amount is $4.6 million, which includes an operations portion of $3.5 million and fines and forfeitures portion of $1.1 million. Counties are still responsible for the collection of Court fines and fees, but must return to the State one half of the revenue received in excess of the revenue portion of the MOE obligation. Ownership and responsibility for operation and maintenance of all court facilities lies with the State of California; however, the County is required to make an annual County Facilities Payment (CFP) to the State for each of the Court facilities.

The **Department of Justice (DOJ) Drug and Alcohol** budget has provided resources for drug and alcohol testing for Stanislaus County law enforcement since 1993 to ensure the ultimate prosecution of offenders. Revenue is received from Controlled Substance fines.

The **DNA Identification Fund Prop 69** budget provides resources for DNA analysis and identification testing for Stanislaus County law enforcement. Government Code Section 76104.6, effective November 3, 2004, directs California Courts to levy a $1 penalty for every $10 or fraction thereof upon every fine, penalty, and forfeiture levied on criminal offenses including traffic offenses, but excluding parking offenses, to implement the DNA Identification Fund. In Stanislaus County, the revenue is distributed equally to the Probation and Sheriff departments.

The **Stanislaus Family Justice Center** budget provides for services to support victims of domestic violence, child or elder abuse, and sexual assault through the U.S. Department of Justice – Office on Violence Against Women (OVW) grant. Since 2010, Stanislaus County has served as the lead fiscal agent for the OVW grant to support comprehensive victim service and support centers in Stanislaus County in partnership with the Stanislaus Family Justice Center. The 2019 OVW grant is approved for the period of three years and will run from October 1, 2019 to September 30, 2022 for the total amount of $750,000.

Board of Supervisors Priority Area

County Operations supports the following Board of Supervisors priority:

Priority	*Supporting strong and safe neighborhoods for individuals and families to thrive*
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - County Court Funding							
0100 0016120 General Fund							
Total Revenue	$2,869,871	$2,988,836	$3,362,612	$3,086,742	$3,141,635	$3,110,970	100.99%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$6,058,917	$6,261,604	$6,079,450	$5,976,006	$5,979,833	$6,628,061	90.22%
Net County Cost	$3,189,046	$3,272,768	$2,716,838	$2,889,264	$2,838,198	$3,517,091	80.70%

- The trend in County Operations – County Court Funding revenue reflects the fluctuation in the amount of court related revenue received from various fees and fines each fiscal year. Gross Costs has remained relatively consistent over the past five years.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - DOJ Drug & Alcohol							
1726 0017200 Special Revenue Fund							
Total Revenue	$52,038	$41,895	$64,734	$48,203	$35,198	$41,774	84.26%
Use of Fund Balance	($55,552)	($41,658)	$11,829	$40,532	$48,280	$78,226	61.72%
Gross Costs	$52,029	$55,780	$76,563	$88,735	$83,478	$120,000	69.57%
Net County Cost	$55,543	$55,543	$0	$0	$0	$0	0.00%

- The trend in County Operations – Department of Justice Drug and Alcohol revenue reflects the amount collected from controlled substance fines each fiscal year, which is used by law enforcement to fund the cost of drug and alcohol testing. Actual Gross Costs are under the legal budget by 30% resulting in a decrease in the use of fund balance relative to Fiscal Year 2019-2020 Legal Budget. In prior years, the fund balance had grown due to General Fund Contributions that exceeded the need for funding; Net County Cost was discontinued in Fiscal Year 2017-2018.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - DNA Identification Fund Prop 69							
1777 0017700 Special Revenue Fund							
Total Revenue	$126,911	$137,969	$123,923	$36,589	$61,100	$27,089	225.55%
Use of Fund Balance	$81,089	$70,031	$84,077	$71,411	($23,876)	$0	0.00%
Gross Costs	$208,000	$208,000	$208,000	$108,000	$37,224	$27,089	137.41%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in County Operations – DNA Identification Fund Prop 69 reflects revenue received from fines, forfeitures, and penalties, along with planned use of fund balance annually, which offsets costs in the Probation and Sheriff departments. The decrease in revenue in Fiscal Year 2018-2019 and decrease in Gross Costs for Fiscal Year 2019-2020, is related to the change in Auditor methodology of allocating DNA revenue to align with current legislation.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - Stanislaus Family Justice Center							
1687 0017000 Special Revenue Fund							
Total Revenue	$195,503	$246,116	$219,400	$242,607	$281,203	$750,000	37.49%
Use of Fund Balance	$0	$587	($587)	$0	($46,405)	$156,946	-29.57%
Gross Costs	$195,503	$246,703	$218,813	$242,607	$234,798	$906,946	25.89%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in Chief Executive Office – Stanislaus Family Justice Center reflects revenue received from the U.S. Department of Justice for the Office on Violence Against Women (OVW) grant. Gross Costs have gradually increased due to the normal cost of doing business. The fluctuation in revenue and Gross Costs for Fiscal Year 2019-2020 is related to the timing of receiving and allocating reimbursement of funds. The significant difference between actuals and Legal Budget projections is related to the budgeting of the full amount awarded by the OVW grant intended to pay for three years of costs.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
County Operations - DOJ Drug & Alcohol	$179,295	$234,847	$276,505	$264,677	$224,145
County Operations - DNA Identification Fund Prop 69	$307,296	$226,207	$156,176	$72,099	$687
County Operations - Stanislaus Family Justice Center	$889	$889	$302	$889	$889
Total Fund Balance	$487,480	$461,943	$432,983	$337,665	$225,721

*Note: Only Listed for Non-General Fund Units

- The DOJ Drug and Alcohol fund balance has grown on average 7.28% over the past five years due to General Fund Contributions that exceeded the need for funding in the budget. The 2018-2019 and 2019-2020 Adopted Final Budgets include the use of fund balance to balance the budget and discontinues General Fund Contributions.
- The trend in DNA Identification Fund Prop 69 reflects the planned use of fund balance to pay for DNA Identification services in the Probation and Sheriff departments.
- The trend in Family Justice Center has remained fairly consistent over the last five years.

Department Summary

County Operations (Safe)	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$2,588,093	$2,369,126	$2,369,126	$0	$2,369,126	$0
Revenue from use of Assets	$125,636	$69,276	$69,276	$0	$69,276	$0
Intergovernmental Revenue	$242,607	$0	$300,000	$300,000	$300,000	$0
Charges for Service	$372,183	$711,882	$711,882	$0	$711,882	$0
Miscellaneous Revenue	$85,622	$112,480	$112,480	$0	$112,480	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$3,414,141	$3,262,764	$3,562,764	$300,000	$3,562,764	$0
Use of Fund Balance/Retained Earnings	$111,943	$70,000	$70,000	$0	$70,000	$0
Total Funding Sources	$3,526,084	$3,332,764	$3,632,764	$300,000	$3,632,764	$0
Salaries and Benefits	$68,473	$0	$132,381	$132,381	$132,381	$0
Services and Supplies	$379,351	$272,875	$435,364	$162,489	$435,364	$0
Other Charges	$5,514,565	$6,035,564	$6,040,694	$5,130	$6,040,694	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$108,000	$27,089	$27,089	$0	$27,089	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$344,959	$407,909	$407,909	$0	$407,909	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$6,415,348	$6,743,437	$7,043,437	$300,000	$7,043,437	$0
General Fund Contribution	$2,889,264	$3,410,673	$3,410,673	$0	$3,410,673	$0
Total Allocated Positions	-	0	0	0	0	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $3.6 million, an increase of $300,000 from the 2019-2020 Adopted Final Budget.
  - The $300,000 increase is associated with the Stanislaus Family Justice Center's approved 2019 OVW grant. This revenue adjustment is ongoing.
- Estimated revenue for the 2020-2021 Final Budget is projected by evaluating historical trends.
- The Department has a total of $247,721 in available fund balance as of July 1, 2020, of which $70,000 is budgeted for use in Fiscal Year 2020-2021.
  - The fund balance for the Department of Justice Drug and Alcohol budget is $175,864, of which $70,000 is budgeted for use in Fiscal Year 2020-2021.
  - The fund balance for the DNA Identification Fund Prop 69 budget is $24,563, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - The fund balance for the Stanislaus Family Justice Center budget is $47,294, of which zero is budgeted for use in Fiscal Year 2020-2021.

Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $7 million, an increase of $300,000 from the 2019-2020 Adopted Final Budget.
- The Final Budget at base includes a $300,000 increase due to the transition of the 2019 OVW grant for the Stanislaus Family Justice Center to annual budgeting; there is no impact to the County General Fund due to this transition.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of zero, consistent with the 2019-2020 Adopted Final Budget allocation.

2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $3.6, consistent with the 2020-2021 Final Budget.
- The Spending Plan relies on the use of $70,000 in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $177,721 in available fund balance on July 1, 2021.
    - The fund balance for the Department of Justice Drug and Alcohol budget is projected to be $105,864, of which $70,000 is budgeted for use in Fiscal Year 2021-2022
    - The fund balance for the DNA Identification Fund Prop 69 budget is $24,563, of which zero is budgeted for use in Fiscal Year 2021-2022.
    - The fund balance for the Stanislaus Family Justice Center budget is $47,294, of which zero is budgeted for use in Fiscal Year 2021-2022.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $7 million, consistent with the 2020-2021 Final Budget.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of zero, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The County has an MOU with the Family Justice Center (FJC) which expires on June 30, 2021. The FJC is working on implementation of a new strategic plan for which efforts began in 2019. County staff are working with FJC staff to better understand the outcomes achieved and to ensure these align with County priorities which substantiate County fiscal support. The County currently provides approximately 30% of the fiscal support for administration of the Family Justice Center through department budgets reflecting the partnership between Behavioral Health and Recovery Services, Chief Executive Office, Community Services Agency, District Attorney and Sheriff. County departments will continue to partner and review the one-stop service model provided by the FJC and the non-profit relationship to ensure goals among the two organizations align and the County is providing it's fair and justifiable share of support.

Budgets Contained within the Department

- **County Court Funding** (General Fund)
    - Provides funding for the annual County Maintenance of Effort (MOE) obligation to the Superior Court, as well as the annual County Facilities payment to the State for court facilities.

- **Department of Justice Drug and Alcohol** (Special Revenue Fund)
  - Provides required resources for analysis of blood, breath, and urine samples to conduct drug and alcohol testing for Stanislaus County law enforcement.
- **DNA Identification Fund Prop 69** (Special Revenue Fund)
  - Provides required resources for DNA analysis to conduct DNA identification testing for Stanislaus County law enforcement.
- **Stanislaus Family Justice Center** (Special Revenue Fund)
  - Provides funding for services to support victims of domestic violence, child or elder abuse, and sextual assault through the U.S. Department of Justice – Office on Violence Against Women (OVW) grant.

Individual schedules for each of these budgets are detailed below.

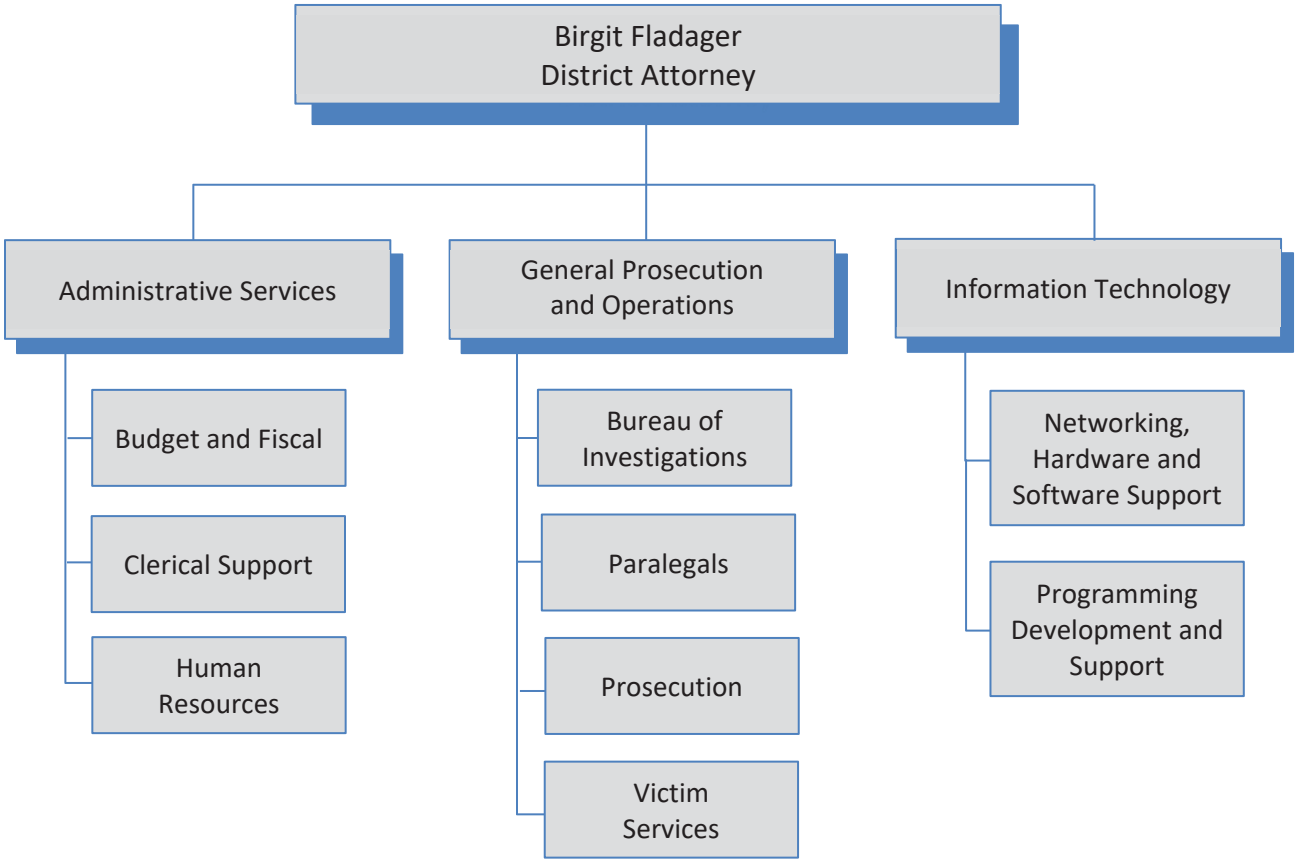
Legal Budget Unit (LBU) Schedules

County Operations - County Court Funding 0100 0016120 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$2,503,534	$2,313,273	$2,313,273	$0	$2,313,273	$0
Revenue from use of Assets	$125,403	$68,040	$68,040	$0	$68,040	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$372,183	$711,882	$711,882	$0	$711,882	$0
Miscellaneous Revenue	$85,622	$112,480	$112,480	$0	$112,480	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$3,086,742	$3,205,675	$3,205,675	$0	$3,205,675	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$3,086,742	$3,205,675	$3,205,675	$0	$3,205,675	$0
Salaries and Benefits	$11,372	$0	$0	$0	$0	$0
Services and Supplies	$109,364	$172,875	$172,875	$0	$172,875	$0
Other Charges	$5,510,311	$6,035,564	$6,035,564	$0	$6,035,564	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$344,959	$407,909	$407,909	$0	$407,909	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$5,976,006	$6,616,348	$6,616,348	$0	$6,616,348	$0
General Fund Contribution	$2,889,264	$3,410,673	$3,410,673	$0	$3,410,673	$0
Total Allocated Positions	-	0	0	0	0	0

Chief Executive Office - DOJ Drug & Alcohol 1726 0017200 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$48,203	$30,000	$30,000	$0	$30,000	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$48,203	$30,000	$30,000	$0	$30,000	$0
Use of Fund Balance	$40,532	$70,000	$70,000	$0	$70,000	$0
Total Funding Sources	$88,735	$100,000	$100,000	$0	$100,000	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$88,735	$100,000	$100,000	$0	$100,000	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$88,735	$100,000	$100,000	$0	$100,000	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

County Operations - DNA Identification Fund Prop 69 1777 0017700 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$36,356	$25,853	$25,853	$0	$25,853	$0
Revenue from use of Assets	$233	$1,236	$1,236	$0	$1,236	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$36,589	$27,089	$27,089	$0	$27,089	$0
Use of Fund Balance	$71,411	$0	$0	$0	$0	$0
Total Funding Sources	$108,000	$27,089	$27,089	$0	$27,089	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$108,000	$27,089	$27,089	$0	$27,089	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$108,000	$27,089	$27,089	$0	$27,089	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

County Operations - Stanislaus Family Justice Center 1687 0017000 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$242,607	$0	$300,000	$300,000	$300,000	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$242,607	$0	$300,000	$300,000	$300,000	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$242,607	$0	$300,000	$300,000	$300,000	$0
Salaries and Benefits	$57,101	$0	$132,381	$132,381	$132,381	$0
Services and Supplies	$181,252	$0	$162,489	$162,489	$162,489	$0
Other Charges	$4,254	$0	$5,130	$5,130	$5,130	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$242,607	$0	$300,000	$300,000	$300,000	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0



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District Attorney

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$3,679,712	$3,318,035
Use of Fund Balance/ Retained Earnings	$13,500	$13,905
Gross Costs	$23,819,103	$23,823,226
General Fund Contributions	$20,125,891	$20,491,286
% Funded by General Fund	84.5%	86.0%
Total Allocated Positions	153	153

Department Services and Programs

The primary responsibility of the District Attorney is to see that justice is accomplished within the framework of the United States Constitution, the California Constitution, and the laws of the State of California.

The **Administrative Services** unit provides oversight for Human Resources, Budget and Finance and Clerical Support. Human Resources is responsible for the Department's recruitment and hiring, workplace safety, employee relations, payroll, workforce training and development and maintaining personnel files. The Financial Unit manages the budget, grant accounting and reporting, accounts payable, purchasing cards, fixed assets and financial reporting. The Clerical Division provides support to prosecutors and investigators through the following units: Intake, Legal Pleadings, Communications, Discovery, Records, Calendar, Investigations, Witness Services, Juvenile, Drug Enforcement and Child Abduction.

Every year, the District Attorney's prosecutors in the **General Prosecution and Operations** unit review thousands of cases received from law enforcement agencies to determine whether there is sufficient evidence to file criminal charges. Those with sufficient evidence are filed as either felony or misdemeanor cases in the Superior Court. County prosecutors appear daily in 11 adult (and one juvenile) courtrooms on these cases seeing them through pretrial hearings, law and motion, and disposition or trial.

Specialized prosecution units, some funded with grant or other resources, exist to focus on targeted crimes. These include real estate fraud, consumer fraud/environmental protection, special victims, domestic violence, gang crimes and auto insurance fraud. As in previous years, Consumer Fraud program costs are reflected in the Criminal Division budget, offset by a transfer of all available funding recorded in the Consumer Fraud budget. If the transfer out from the Consumer Fraud budget needs to exceed appropriation level, the Auditor's Office is authorized to override this object and will assist with posting available revenue at year-end.

The Bureau of Investigation supports prosecutors by providing additional investigation and follow up work necessary to prepare criminal cases for prosecution. The District Attorney investigators also assist local law enforcement during homicide investigations, other major operations or when their expertise is requested.

The mission of the Victim Services Unit is to reduce the trauma and insensitive treatment victims may experience in the aftermath of a crime. The Unit provides crisis intervention, emergency assistance, court escort, criminal justice orientation, Marsy's Law notification, Victims of Crime Application assistance, on-call crime scene response and advocacy, referral information and related support services for victims of crime. Victim Advocates also act as a liaison between the victims and prosecutors to keep victims informed of court procedures and dispositions and to answer any questions and concerns as they arise.

Most Victim Services advocates are funded by the Victim/Witness Assistance Program. The funds are based on penalties levied against persons convicted of state crimes. The use of these funds is restricted to the operation of a Victim/Witness Assistance Center which is mandated to provide direct services

to support the basic rights and needs of victims of crime. The Victim Services Unit also receives grant funding for advocacy from the California Governor's Office of Emergency Services for the following programs: County Victim Services, Elder Abuse, Unserved/Underserved Victims Advocacy and Outreach, and Violence Against Women Vertical Prosecution.

Paralegals in the District Attorney's Office assist the prosecutors by providing legal research and drafting motions and pleadings for the Department.

The **Information Technology** unit, the Department's in-house IT team, ensures the stability and security of the department's network infrastructure, installs and configures new hardware and software, manages data storage, plans and purchases all data and network services and provides technical support to all staff—including in the courtroom.

Board of Supervisors Priority Area

The District Attorney supports the following Board of Supervisors priority:

Priority	*Supporting strong and safe neighborhoods for individuals and families to thrive*
Mission Statement	*The employees of the Stanislaus County District Attorney, in partnership with the Community we serve, are dedicated to justice, the pursuit of truth, protection of the innocent, and the prevention of crime through the vigorous, professional and ethical prosecution of those who violate the law*

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Arson Task Force							
1761 0023229 Special Revenue Fund							
Total Revenue	$18,983	$45,132	$59,632	$72,319	$52,837	$82,659	63.92%
Use of Fund Balance	$920	($5,362)	$5,984	($1,195)	$0	$0	0.00%
Gross Costs	$19,903	$39,770	$65,616	$71,124	$52,837	$82,659	63.92%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in revenue and costs in Fiscal Year 2019-2020 decreased from the previous fiscal year but was in line with prior three fiscal years. Fiscal Year 2018-2019 was higher in revenue and costs due to the purchase of equipment for the Fire Investigations Unit and increased training expenses for staff assigned to the Unit.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Auto Insurance Fraud Prosecution							
1712 0023212 Special Revenue Fund							
Total Revenue	$199,108	$143,460	$172,924	$190,208	$167,735	$164,555	101.93%
Use of Fund Balance	($36,633)	$16,551	($4,810)	($3,180)	$1	$3,181	0.03%
Gross Costs	$162,475	$160,011	$168,114	$187,028	$176,562	$179,503	98.36%
Net County Cost	$0	$0	$0	$0	$8,826	$11,767	75.01%

- The trend in revenue has fluctuated for Auto Insurance Fraud Prosecution. Reduced funding received from the Department of Insurance resulted in decreased revenue in Fiscal Year 2019-2020.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Consumer Fraud Prosecution Program							
177A 0023310 Special Revenue Fund							
Total Revenue	$60,855	$155,540	$92,982	$412,717	$56,982	$15,073	378.04%
Use of Fund Balance	$165,420	($67,660)	$305,103	$0	$0	$0	0.00%
Gross Costs	$226,275	$87,880	$398,085	$412,717	$56,982	$15,073	378.04%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Costs for the Consumer Fraud Prosecution Program have been historically based on available fund balance as revenue is not projected or anticipated for this special revenue budget. Unanticipated revenue received in Fiscal Year 2019-2020 was transferred to the Criminal Division where most of these program costs reside, in accordance with Board of Supervisors policy direction effective with Fiscal Year 2017-2018. Expenditures in this budget simply represent a transfer out at fiscal year end to the Criminal Division budget for total revenue received each year.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Criminal Division							
0100 0023100 General Fund							
Total Revenue	$1,562,585	$1,549,084	$2,120,671	$1,875,829	$1,662,695	$1,918,438	86.67%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$15,271,771	$16,440,424	$17,422,305	$18,780,612	$20,588,783	$22,996,589	89.53%
Net County Cost	$13,709,186	$14,891,340	$15,301,634	$16,904,783	$18,926,088	$21,078,151	89.79%

- The trend in the Criminal Division has been a gradual increase due to costs of doing business. Staff vacancies have contributed to actuals being less than projected. The decrease in revenue in Fiscal Year 2019-2020 is the result of estimated revenue not realized for charges in services. Net County Cost has increased in line with costs.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Criminal Division Asset Forfeiture							
1771 0023271 Special Revenue Fund							
Total Revenue	$0	$13,718	$13,012	$16,912	$104,175	$0	0.00%
Use of Fund Balance	$748	($13,185)	($7,647)	($12,522)	($98,187)	$6,000	-1636.45%
Gross Costs	$748	$533	$5,365	$4,390	$5,988	$6,000	99.80%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The increase in revenue for the Criminal Division Asset Forfeiture is supported by a significant settlement in forfeiture received in Fiscal Year 2019-2020. Fund balance supports costs associated with the prosecution process as revenue is not projected or anticipated each fiscal year for this budget unit. The trend in costs has been minimal and fairly consistent.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Elder Abuse Advocacy & Outreach							
1706 0023206 Special Revenue Fund							
Total Revenue	$0	$62,589	$90,678	$200,380	$162,542	$195,707	83.05%
Use of Fund Balance	$0	($14,296)	$8,131	($6,909)	($6,090)	$8,615	-70.69%
Gross Costs	$0	$56,080	$106,596	$202,029	$158,815	$208,619	76.13%
Net County Cost	$0	$7,787	$7,787	$8,558	$2,363	$4,297	54.99%

- The trend in Elder Abuse Advocacy & Outreach has been an increase in costs which are supported by funding from the California Governor's Office of Emergency Services (Cal-OES) and local match funded with Net County Cost. This budget benefitted from a Cal-OES match waiver granted due to the impacts of COVID-19 in Fiscal Year 2019-2020.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Federal Asset Forfeiture							
1707 0023207 Special Revenue Fund							
Total Revenue	$4	$54	$44	$13	$3	$0	0.00%
Use of Fund Balance	($4)	($54)	$4,541	($13)	($3)	$0	0.00%
Gross Costs	$0	$0	$4,585	$0	$0	$0	0.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend for Federal Asset Forfeiture is a gradual decline in revenue. Fund balance supports costs associated with the prosecution process as revenue is not projected or anticipated each fiscal year for this budget unit.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Impaired Driver Vertical Prosecution							
1678 0023209 Special Revenue Fund							
Total Revenue	$311,099	$212,077	$38,410	$0	$0	$0	0.00%
Use of Fund Balance	($1,964)	$342	($14,620)	$0	$0	$0	0.00%
Gross Costs	$309,135	$212,419	$23,790	$0	$0	$0	0.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Impaired Driver Vertical Prosecution Program is a federal grant that ended in September 2017.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Real Estate Fraud							
1776 0023276 Special Revenue Fund							
Total Revenue	$219,389	$230,915	$202,549	$175,940	$221,386	$218,997	101.09%
Use of Fund Balance	($13,892)	$131,967	$120,507	($43)	$43	$43	100.00%
Gross Costs	$358,612	$362,882	$377,792	$392,313	$314,642	$314,642	100.00%
Net County Cost	$153,115	$0	$54,736	$216,416	$93,213	$95,602	97.50%

- The trend in Real Estate Fraud revenue from certain real estate documents filed has been largely consistent over the last five years but is not sufficient to fully fund costs in this budget. Net County Cost supports costs for the Real Estate Fraud Unit not funded by fees for certain real estate documents. The County contributes $71,227 annually and additional Net County Cost is funded from savings identified in the Criminal Division budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program							
1686 0023208 Special Revenue Fund							
Total Revenue	$109,159	$126,168	$184,203	$182,349	$96,252	$172,021	55.95%
Use of Fund Balance	$6,020	($5,499)	($29,626)	$5,495	$37,839	$12,150	311.43%
Gross Costs	$115,179	$137,369	$171,281	$207,679	$134,091	$194,089	69.09%
Net County Cost	$0	$16,700	$16,704	$19,835	$0	$9,918	0.00%

- Estimated costs and revenue were less than projected in Fiscal Year 2019-2020 due to a victim advocate vacancy assigned to this budget unit. Revenue is received for this budget as claimed, and the vacancy led to less costs claimed than had been projected. Funding from the Cal-OES for the Unserved/Underserved Victim Advocacy and Outreach Program is in line with costs. This budget benefitted from a Cal-OES match waiver granted due to the impacts of COVID-19 in Fiscal Year 2019-2020.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Victim Compensation & Government Claims							
1710 0023220 Special Revenue Fund							
Total Revenue	$63,853	$66,586	$66,856	$66,076	$0	$0	0.00%
Use of Fund Balance	$0	($46)	$0	$0	($46)	$0	0.00%
Gross Costs	$63,853	$89,567	$87,150	$96,325	($46)	$0	0.00%
Net County Cost	$0	$23,027	$20,294	$30,249	$0	$0	0.00%

- The trend in costs for the Victim Compensation & Government Claims had gradually increased due to cost of doing business. Revenue from the Victim Compensation & Government Claims contract remained flat causing an increase in Net County Cost to support costs. The Victim Compensation Claims contract ended June 2019.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Victim Services Program							
1714 0023214 Special Revenue Fund							
Total Revenue	$381,382	$681,482	$1,014,357	$996,536	$1,063,753	$1,252,606	84.92%
Use of Fund Balance	$22,192	$1,048	($23,704)	($12,865)	$73,598	$8,679	848.00%
Gross Costs	$406,902	$682,530	$990,653	$983,671	$1,137,351	$1,261,285	90.17%
Net County Cost	$3,328	$0	$0	$0	$0	$0	0.00%

- The trend in revenue and costs for the Victim Services Program, which consists of the Victim/Witness Assistance Program and County Victim Services grants funded by Cal-OES, has increased over the five years due to additional funding received from the granting agency. Estimated costs and revenue in Fiscal Year 2019-2020 were less than projected due to a lapse in on-boarding staff assigned to the Victim/Witness Assistance Program which led to less costs incurred for the year.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
District Attorney - Violence Against Women Program							
1704 0023200 Special Revenue Fund							
Total Revenue	$0	$0	$0	$202,545	$217,079	$202,545	107.18%
Use of Fund Balance	$0	$0	$0	$823	($15,362)	($823)	1866.59%
Gross Costs	$0	$0	$0	$270,883	$269,232	$269,237	100.00%
Net County Cost	$0	$0	$0	$67,515	$67,515	$67,515	100.00%

- The Violence Against Women Program costs have remained consistent. Costs are supported by funding from the Cal-OES and local match. This fund does not typically build a fund balance. A year-end Account receivable posted higher than what revenue will actually be received. When revenue is received there will not be a resulting fund balance as the excess receivable will be cleared. This budget benefitted from a Cal-OES match waiver granted due to the impacts of COVID-19 in Fiscal Year 2019.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
District Attorney - Arson Task Force	$524	($396)	$4,967	($1,018)	$176
District Attorney - Auto Insurance Fraud Prosecution	($24,892)	$11,741	($4,810)	$0	$3,181
District Attorney - Child Abduction	$5,000	$5,000	$5,000	$5,000	$5,000
District Attorney - Consumer Fraud Prosecution Program	$402,863	$237,443	$305,104	$0	$0
District Attorney - Criminal Division Asset Forfeiture	$38,250	$37,502	$50,687	$58,335	$70,856
District Attorney - Elder Abuse Advocacy & Outreach	$0	$0	$14,296	$6,165	$13,074
District Attorney - Federal Asset Forfeiture	$4,619	$4,623	$4,678	$136	$149
District Attorney - Impaired Driver Vertical Prosecution	($16,242)	($14,278)	($14,621)	$0	$0
District Attorney - Real Estate Fraud	$238,583	$252,475	$120,508	$0	$43
District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program	$10,682	$4,662	$10,161	$39,786	$34,291
District Attorney - Victim Compensation & Government Claims	$0	$0	$46	$46	$46
District Attorney - Victim Services Program	$6,781	($15,412)	($16,459)	$7,245	$20,111
District Attorney - Violence Against Women Program	$0	$0	$0	$0	($823)
Total Fund Balance	$666,168	$523,360	$479,557	$115,695	$146,104

*Note: Only Listed for Non-General Fund Units

- The trend for Non-General Fund Units has been a decrease in fund balance by 83% from Fiscal Year 2015-2016 through Fiscal Year 2018-2019. This is primarily due to the Board Policy direction in Fiscal Year 2017-2018 that moved the consumer fraud program to the Criminal Division and transferred all available fund balance to offset those costs and the intentional spending down of Real Estate Fraud fund balance beginning in Fiscal Year 2016-2017 to ensure that Net County Cost is posted only up to the amount needed consistent with Board of Supervisors policy.
  - The trend in fund balance for the Arson Task Force budget has varied mostly due to the timing of credit card purchases made at year-end which post to the budget unit in the new fiscal year.
  - The increase in fund balance for the Auto Insurance Fraud Prosecution Program is a result of anticipated training not attended by staff assigned to Auto Insurance Fraud Unit. Costs of doing business offset the fund balance in Fiscal Year 2019-2020.
  - Child Abduction fund balance has remained constant at $5,000 for the prior five years.
  - Consumer Fraud Prosecution Program fund balance has varied due to the receipt of unanticipated revenue. Fund balance is depleted to support the salaries and benefits of staff assigned to the Consumer Fraud Program in the Criminal Division.

- The trend for Criminal Division Asset Forfeiture fluctuates due to unanticipated revenue received from asset forfeitures. Eligible costs for the prosecution and investigation process are supported with fund balance.
- The increase in fund balance for the Elder Abuse Program is due to the estimated year-end revenue accrual being estimated higher than what was received.
- The trend for Federal Asset Forfeiture fund balance has remained consistent. Available fund balance has almost been depleted to support the purchase of equipment for the department's Bureau of Investigations Unit.
- Costs in the Impaired Driver Vertical Prosecution budget unit were reduced to offset the fund balance.
- The Real Estate Fraud fund balance varies due to the amount of revenue received from certain real estate filing fees. This fund does not carry a fund balance unless revenue in excess of costs is received in a year. Revenue has been less than costs in this budget since fiscal Year 2016-2017.
- The increase in fund balance for the Unserved/Underserved Victim Advocacy is due a victim advocate vacancy and fewer costs as a result.
- The Victim Compensation & Government Claims fund balance has increased slightly and will be expended in Fiscal Year 2019-2020.
- The Victim Services Program fund balance has fluctuated due to the amount of revenue received from the granting agency based on a federal calendar year.
- Violence Against Women Program negative fund balance as of July 1, 2019, has been offset during Fiscal Year 2019-2020 by reduced expenses to retore the fund balance to a positive position as of July 1, 2020.

Department Summary

District Attorney	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$416,228	$4,120	$3,500	($620)	$3,574	$74
Revenue from use of Assets	$13	$0	$0	$0	$0	$0
Intergovernmental Revenue	$2,509,434	$1,569,961	$2,212,464	$642,503	$1,831,890	($380,574)
Charges for Service	$1,029,732	$1,441,754	$1,462,748	$20,994	$1,481,551	$18,803
Miscellaneous Revenue	$23,700	$1,030	$1,000	($30)	$1,020	$20
Other Financing Sources	$412,717	$0	$0	$0	$0	$0
Total Revenue	$4,391,824	$3,016,865	$3,679,712	$662,847	$3,318,035	($361,677)
Use of Fund Balance/Retained Earnings	($30,409)	$6,000	$13,500	$7,500	$13,905	$405
Total Funding Sources	$4,361,415	$3,022,865	$3,693,212	$670,347	$3,331,940	($361,272)
Salaries and Benefits	$17,823,412	$20,713,450	$20,256,821	($456,629)	$20,525,327	$268,506
Services and Supplies	$1,988,828	$1,549,158	$1,640,145	$90,987	$1,435,611	($204,534)
Other Charges	$1,284,078	$1,382,637	$1,695,785	$313,148	$1,861,488	$165,703
Fixed Assets						
Equipment	$99,474	$189,900	$225,552	$35,652	$0	($225,552)
Other Financing Uses	$412,717	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$262	($9,108)	$800	$9,908	$800	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$21,608,771	$23,826,037	$23,819,103	($6,934)	$23,823,226	$4,123
General Fund Contribution	$17,247,356	$20,803,172	$20,125,891	($677,281)	$20,491,286	$365,395
Total Allocated Positions	-	152	153	1	153	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $3.7 million an increase of $662,847 from the 2019-2020 Adopted Final Budget.
  - Estimated revenue for the 2020-2021 Final Budget is projected by applying the following escalators to the 2019-2020 Adopted Final Budget:
    - Review of historical trends and information provided by the State on program funding.
- The Department has a total of $154,310 in available fund balance as of July 1, 2020, of which $13,500 is budgeted for use in Fiscal Year 2020-2021.
  - Arson Task Force available fund balance is $176 as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - Auto Insurance Fraud Prosecution fund balance is $3,180, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - Child Abduction fund balance is $5,000, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - Criminal Division Asset Forfeiture is $169,044, of which $13,500 is budgeted for use in 2020-2021.
  - Elder Abuse Program available fund balance is $19,164 as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - Federal Asset Forfeiture fund balance is $153 as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - Unserved/Underserved Victim Advocacy and Outreach Program available fund balance is ($3,549) as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - Victim Compensations & Gov't Claims available fund balance is $91 as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - Victim Services budget unit available fund balance is ($53,488) as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - Violence Against Women's available fund balance is $14,539, of which zero is budgeted for use in Fiscal Year 2020-2021.
- The Criminal Division Asset Forfeiture is increasing the use of fund balance to purchase equipment for the District Attorney's Bureau of Investigations.

Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $23.8 million a decrease of $6,934 from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $20.1 million.
  - Note that the Fiscal Year 2019-2020 Adopted Final Budget does not include $374,000 in adjustments approved subsequent to its adoption that increased the 2019-2020 Operating Budget.
- The Final Budget at base includes a $367,191 decrease due to the cost of doing business in salaries, benefits, services and supplies, and Cost Allocation Plan (CAP) charges to maintain current service levels, resulting in a General Fund savings of $367,191. The decrease is a result of the reinstated 5% vacancy rate.
- The Final Budget includes a request to increase service levels.
- The Final Budget includes $360,257 to accommodate the increased costs associated with the requested service level adjustments in the Criminal Division General Fund and Real Estate Fraud Program Special Revenue requiring a General Fund Contribution.
  - An increase of $94,400 for continued use of three contracted employees who conduct extensive background investigations of potential new hires for the Department and the County's General Services Agency.

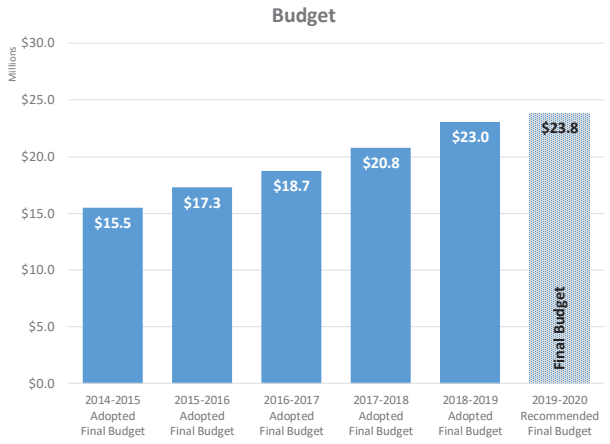
- An increase of $70,288 to provide site administration and facility operating costs for the Family Justice Center where two District Attorney's Office staff are located.
- An increase of $158,052 for replacing and expanding a nimble data storage.
- An increase of $15,000 for ergonomic furniture and equipment due to ergonomic assessments.
- A decrease of $44,983 in salaries to offset the anticipated shortfall in 2011 Realignment revenue.
- One vehicle replacement for $67,500 as identified by fleet services.
- The requested adjustments include $345,257 in one-time costs and $15,000 in ongoing costs.

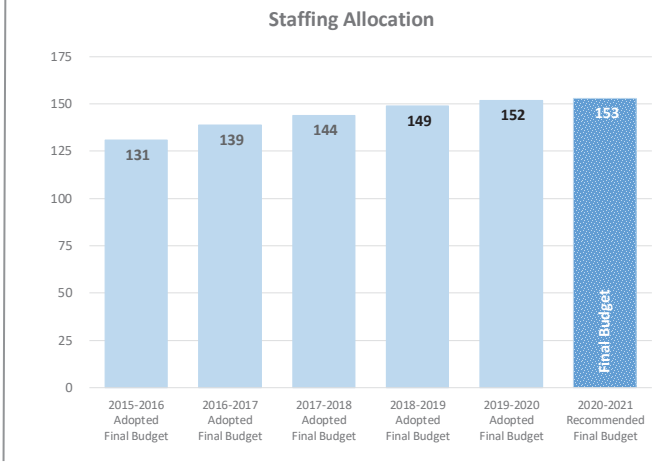
- The District Attorney's Office has a total fleet of 32 vehicles; of those, one meets the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.
- The Final Budget includes a total of $225,552 in Fixed Assets for the following:
  - Replace one vehicle used by the District Attorney's Bureau of Investigations staff. The total cost is estimated to be $67,500, funded by a General Fund Contribution.
  - Replace a nimble data storage unit for the departments electronic files. The total cost is estimated to be $158,052 and is funded by a General Fund Contribution.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 153, an increase of one over the 2019-2020 Adopted Final Budget allocation.
  - Subsequent to the 2019-2020 Adopted Final Budget, on March 17, 2020 one Manager I/II and one Victim Services Supervisor positions were added to the Department staffing allocation, and one Victim Advocate II position was deleted in the Victim Services Unit per Board Resolution No. 2020-0120.

Five-Year Historical Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $3.3 million a decrease of $361,677 from the 2020-2021 Final Budget.

- Estimated revenue for the 2021-2022 Spending Plan is projected by applying a standard escalator of 2.1% and using actual known revenue amounts for grants.
- The Spending Plan relies on the use of $13,905 in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $140,810 in available fund balance on July 1, 2021.
  - Arson Task Force fund balance is projected to be $176, of which $0 is budgeted for use in 2021-2022.
  - Auto Insurance Fraud Prosecution fund balance is projected to be $3,180, of which zero is budgeted for use in Fiscal Year 2021-2022.
  - Child Abduction fund balance is projected to be $5,000, of which zero is budgeted for use in 2021-2022.
  - Criminal Division Asset Forfeiture fund balance is projected to be $155,543, of which $13,905 is budgeted for use in 2021-2022.
  - Elder Abuse Program budget unit available fund balance is projected to be $19,164, of which zero is budgeted for use in Fiscal Year 2021-2022.
  - Federal Asset Forfeiture fund balance is projected to be $153, of which zero is budgeted for use in 2021-2022.
  - Unserved/Underserved Victim Advocacy and Outreach Program available fund balance is preojected to be ($3,549), although mitigation strategies will be implemented to restore the fund to a positive positin prior to July 1, 2021, of which zero is budgeted for use in Fiscal Year 2021-2022.
  - Victim Compensations & Gov't Claims available fund balance is projected to be $91, of which zero is budgeted for use in Fiscal Year 2021-2022.
  - Victim Services available fund balance is ($53,488), of which zero is budgeted for use in Fiscal Year 2021-2022.Violence Against Women's available fund balance is $14,539, of which zero is budgeted for use in Fiscal Year 2021-2022.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $23,823,226, an increase of $4,123 from the 2020-2020 Final Budget.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
  - Salaries and Benefits increase of 3%
  - Group health insurance increase of 5%
  - Services and supplies increase of 2.3%
  - Cost Allocation Plan (CAP) increase of 3% to 5%
  - Special revenue accounts funded by grants used similar.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 153, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The County conducted a survey among its departments regarding Americans with Disabilities Act barriers. The facility report identified areas at the 12th Street building which is occupied by two county departments and private building owners/tenants. All occupants of the building are part of a 12th Street Group which meets to discuss issues and concerns. Identified barriers in the facility report will be presented and considered at a future meeting of the group.

- A staff and workload study was completed in Fiscal Year 2017-2018 and was updated in March 2019. The data gathered included County population, number of cases received for filing, number of cases filed, number of allocated Deputy District Attorneys, number of trials and number of pending homicide cases from seven of the eight comparable counties (one county has consistently been unable to provide data). Analysis of the survey results suggest Stanislaus County is below average for the number of allocated Deputy District Attorneys based on county population and caseload size. The Department has continued to have a high vacancy rate in the number of employed Deputy District Attorneys, which is unsustainable. The prosecutor positions have become increasingly difficult to recruit and retain. It takes several years for an attorney to gain the experience necessary to prosecute major cases. With the highest homicide caseload of all the comparison counties at the time of the report, it is important for the Department to retain experienced prosecutors. Specialized units handling crimes such as child abuse, sex crimes and domestic violence have been reduced to just one prosecutor. The Department worked with the County's Chief Executive Office and Human Resources staff to address these challenges. Several new practices have been implemented and results will be monitored. Additional prosecutor positions may be revisited in a future budget cycle.
- Over the course of the past several years, the countywide Stanislaus Fire Investigation Unit (FIU) has demonstrated that it is a crucial component of the law enforcement criminal investigation function. It is a multi-disciplinary unit comprised of both fire and law enforcement personnel who work to their core strengths of fire investigation (origin and cause of fires) and criminal investigation (determining whether a crime occurred and, if so, who is responsible, and then putting together a prosecutable case when possible). The District Attorney's Office took the lead in establishing the Unit, ensuring all members obtained the necessary training, expertise and credentials required by law, and leading the Unit for the past several years while the FIU team demonstrated both their extraordinary competence and the indisputable need for the service in this county. The plan has always been to transition the Unit from the District Attorney's Office to another department. The opportunity for such a transition may exist in the upcoming Fiscal Year with the Fire Warden/Office of Emergency Services moving under the Sheriff's Office. The department will work with the Sheriff to review FIU mission, operations and structure and any requested changes will be coordinated with the Chief Executive Office and brought to the Board of Supervisors for consideration.
- The COVID-19 pandemic has caused delays in court cases extending them several months. When the court is once again able to proceed with these cases, the Department will be burdened with the backlog of cases on top of the current cases which will impact the Deputy District Attorneys, clerical staff and paralegals. During the pandemic, the Department was successful in deploying staff to work remotely with only limited challenges and was able to maintain established service to the community.
- Both the State Legislature, by passing new bills, and the People, by passing new Propositions, continue to implement new laws which impact the criminal justice system in major and unexpected ways. These new laws create additional responsibilities and workload for the District Attorney's Office with no new resources provided. Recent major changes include the shifting of responsibility for litigating writs in death penalty cases from the State Attorney General to local District Attorney's' Offices; offering the opportunity for every convicted murderer to petition for resentencing and a finding that their murder conviction should be reversed or modified; creating the right to post-conviction discovery in cases where it has never existed before; and changes to the State Bar Rules that greatly expand responsibilities not only for attorneys, but for all staff, and increases the potential for State Bar actions leading to possible disciplinary actions.

Budgets Contained within the Department

- **Arson Task Force** (Special Revenue Fund)
  - Funds mandatory training, supplies and equipment needed to support the Fire Investigation Unit (FIU).
- **Auto Insurance Fraud Prosecution** (Special Revenue Fund)
  - Funds salaries and benefits for a Criminal Investigator, training and supplies to support the program.
- **Consumer Fraud Prosecution Program** (Special Revenue Fund)
  - Funds a Deputy District Attorney, Criminal Investigator and Paralegal who pursue civil and criminal remedies against companies and individuals who harm or threaten to harm consumers.
- **Criminal Division** (General Fund)
  - Funds general prosecution and operations, which includes the units of administration, prosecution investigation, victim services and paralegal.
- **Criminal Division Asset Forfeiture** (Special Revenue Fund)
  - Asset forfeiture funds supported by revenue from the prosecution process in cases for which the assets of a convicted criminal are forfeited.
- **Elder Abuse Advocacy and Outreach** (Special Revenue Fund)
  - Funds advocacy, legal support and outreach delivery to elder and dependent adult victims of crime in the community.
- **Federal Asset Forfeiture** (Special Revenue Fund)
  - Funds collected and expended from the Federal asset forfeiture process, wherein convicted criminals' property is forfeited.
- **Office of Traffic Safety Impaired Driver Vertical Prosecution Program** (Special Revenue Fund)
  - Funds a prosecutor and criminal investigator who work with law enforcement to share resources for investigations and provide community outreach on the dangers of driving after consuming alcohol or other drugs.
- **Real Estate Fraud** (Special Revenue Fund)
  - Collected through a $3 fee collection assessed on certain real estate fraud recorded documents. Funds prosecution and investigation of real estate fraud with collected revenue.
- **Unserved/Underserved Victim Advocacy and Outreach Program** (Special Revenue Fund)
  - Funds the delivery of advocacy and outreach to unserved and underserved victims of crime, specifically victims of gang violence and monolingual Spanish speaking.
- **Victim Compensation and Government Claims** (Special Revenue Fund)
  - Funds a Paralegal position that processes and monitors orders of restitution against convicted offenders.
- **Victim Services Program** (Special Revenue Fund)
  - Funds six Victim Advocate positions, an Administrative Clerk, two Victim Services Supervisors, a Victim Services Manager and training for staff, outreach programs, materials and facility dog expenses.
- **Violence Against Women** (Special Revenue Fund)
  - Grant awarded through Cal OES funds prosecution of violent crimes against women.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

District Attorney - Arson Task Force 1761 0023229 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$72,319	$82,659	$59,888	($22,771)	$61,146	$1,258
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$72,319	$82,659	$59,888	($22,771)	$61,146	$1,258
Use of Fund Balance	($1,195)	$0	$0	$0	$0	$0
Total Funding Sources	$71,124	$82,659	$59,888	($22,771)	$61,146	$1,258
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$71,124	$82,659	$59,888	($22,771)	$61,146	$1,258
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$71,124	$82,659	$59,888	($22,771)	$61,146	$1,258
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

District Attorney - Auto Insurance Fraud Prosecution 1712 0023212 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$190,208	$212,880	$216,309	$3,429	$220,851	$4,542
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$190,208	$212,880	$216,309	$3,429	$220,851	$4,542
Use of Fund Balance	($3,180)	$0	$0	$0	$0	$0
Total Funding Sources	$187,028	$212,880	$216,309	$3,429	$220,851	$4,542
Salaries and Benefits	$178,775	$177,967	$177,346	($621)	$181,070	$3,724
Services and Supplies	$8,253	$34,913	$38,963	$4,050	$39,781	$818
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$187,028	$212,880	$216,309	$3,429	$220,851	$4,542
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	1	1	0	1	0

District Attorney - Consumer Fraud Prosecution Program 177A 0023310 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$412,717	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$412,717	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$412,717	$0	$0	$0	$0	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$412,717	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$412,717	$0	$0	$0	$0	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

District Attorney - Criminal Division 0100 0023100 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$3,511	$4,120	$3,500	($620)	$3,574	$74
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$671,340	$613,623	$570,476	($43,147)	$626,809	$56,333
Charges for Service	$781,473	$1,168,545	$1,202,860	$34,315	$1,216,205	$13,345
Miscellaneous Revenue	$6,788	$1,030	$1,000	($30)	$1,020	$20
Other Financing Sources	$412,717	$0	$0	$0	$0	$0
Total Revenue	$1,875,829	$1,787,318	$1,777,836	($9,482)	$1,847,608	$69,772
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,875,829	$1,787,318	$1,777,836	($9,482)	$1,847,608	$69,772
Salaries and Benefits	$15,943,454	$19,675,785	$18,569,036	($1,106,749)	$19,154,901	$585,865
Services and Supplies	$1,461,596	$1,198,319	$1,311,170	$112,851	$1,254,078	($57,092)
Other Charges	$1,275,826	$1,382,637	$1,692,185	$309,548	$1,857,888	$165,703
Fixed Assets						
Equipment	$99,474	$189,900	$225,552	$35,652	$0	($225,552)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$262	($9,108)	$800	$9,908	$800	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$18,780,612	$22,437,533	$21,798,743	($638,790)	$22,267,667	$468,924
General Fund Contribution	$16,904,783	$20,650,215	$20,020,907	($629,308)	$20,420,059	$399,152
Total Allocated Positions	-	133	133	0	133	0

District Attorney - Criminal Division Asset Forfeiture 1771 0023271 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$16,912	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$16,912	$0	$0	$0	$0	$0
Use of Fund Balance	($12,522)	$6,000	$13,500	$7,500	$13,905	$405
Total Funding Sources	$4,390	$6,000	$13,500	$7,500	$13,905	$405
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$4,390	$6,000	$13,500	$7,500	$13,905	$405
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$4,390	$6,000	$13,500	$7,500	$13,905	$405
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

District Attorney - Elder Abuse Advocacy & Outreach 1706 0023206 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$200,380	$96,425	$99,282	$2,857	$0	($99,282)
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$200,380	$96,425	$99,282	$2,857	$0	($99,282)
Use of Fund Balance	($6,909)	$0	$0	$0	$0	$0
Total Funding Sources	$193,471	$96,425	$99,282	$2,857	$0	($99,282)
Salaries and Benefits	$100,430	$39,620	$39,012	($608)	$0	($39,012)
Services and Supplies	$101,599	$61,102	$60,270	($832)	$0	($60,270)
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$202,029	$100,722	$99,282	($1,440)	$0	($99,282)
General Fund Contribution	$8,558	$4,297	$0	($4,297)	$0	$0
Total Allocated Positions	-	1	1	0	1	0

District Attorney - Federal Asset Forfeiture 1707 0023207 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$13	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$13	$0	$0	$0	$0	$0
Use of Fund Balance	($13)	$0	$0	$0	$0	$0
Total Funding Sources	$0	$0	$0	$0	$0	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$0	$0	$0	$0	$0	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

District Attorney - Real Estate Fraud 1776 0023276 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$5,150	$7,500	$2,350	$7,658	$158
Charges for Service	$175,940	$190,550	$200,000	$9,450	$204,200	$4,200
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$175,940	$195,700	$207,500	$11,800	$211,858	$4,358
Use of Fund Balance	($43)	$0	$0	$0	$0	$0
Total Funding Sources	$175,897	$195,700	$207,500	$11,800	$211,858	$4,358
Salaries and Benefits	$390,855	$265,892	$277,727	$11,835	$282,064	$4,337
Services and Supplies	$1,458	$1,035	$1,000	($35)	$1,021	$21
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$392,313	$266,927	$278,727	$11,800	$283,085	$4,358
General Fund Contribution	$216,416	$71,227	$71,227	$0	$71,227	$0
Total Allocated Positions	-	2	2	0	2	0

District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program 1686 0023208 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$182,349	$84,521	$87,500	$2,979	$0	($87,500)
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$182,349	$84,521	$87,500	$2,979	$0	($87,500)
Use of Fund Balance	$5,495	$0	$0	$0	$0	$0
Total Funding Sources	$187,844	$84,521	$87,500	$2,979	$0	($87,500)
Salaries and Benefits	$197,828	$85,501	$78,023	($7,478)	$0	($78,023)
Services and Supplies	$9,851	$8,938	$9,477	$539	$0	($9,477)
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$207,679	$94,439	$87,500	($6,939)	$0	($87,500)
General Fund Contribution	$19,835	$9,918	$0	($9,918)	$0	$0
Total Allocated Positions	-	2	2	0	2	0

District Attorney - Victim Compensation & Government Claims 1710 0023220 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$66,076	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$66,076	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$66,076	$0	$0	$0	$0	$0
Salaries and Benefits	$96,325	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$96,325	$0	$0	$0	$0	$0
General Fund Contribution	$30,249	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

District Attorney - Victim Services Program 1714 0023214 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$996,536	$354,817	$1,130,125	$775,308	$976,572	($153,553)
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$996,536	$354,817	$1,130,125	$775,308	$976,572	($153,553)
Use of Fund Balance	($12,865)	$0	$0	$0	$0	$0
Total Funding Sources	$983,671	$354,817	$1,130,125	$775,308	$976,572	($153,553)
Salaries and Benefits	$649,141	$210,951	$985,587	$774,636	$907,292	($78,295)
Services and Supplies	$326,278	$143,866	$140,938	($2,928)	$65,680	($75,258)
Other Charges	$8,252	$0	$3,600	$3,600	$3,600	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$983,671	$354,817	$1,130,125	$775,308	$976,572	($153,553)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	11	12	1	12	0

District Attorney - Violence Against Women Program 1704 0023200 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$202,545	$202,545	$101,272	($101,273)	$0	($101,272)
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$202,545	$202,545	$101,272	($101,273)	$0	($101,272)
Use of Fund Balance	$823	$0	$0	$0	$0	$0
Total Funding Sources	$203,368	$202,545	$101,272	($101,273)	$0	($101,272)
Salaries and Benefits	$266,604	$257,734	$130,090	($127,644)	$0	($130,090)
Services and Supplies	$4,279	$12,326	$4,939	($7,387)	$0	($4,939)
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$270,883	$270,060	$135,029	($135,031)	$0	($135,029)
General Fund Contribution	$67,515	$67,515	$33,757	($33,758)	$0	($33,757)
Total Allocated Positions	-	2	2	0	2	0

Grand Jury

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$0	$0
Use of Fund Balance/ Retained Earnings	$0	$0
Gross Costs	$180,192	$183,692
General Fund Contributions	$180,192	$183,692
% Funded by General Fund	100.0%	100.0%
Total Allocated Positions	0	0

Department Services and Programs

Grand Jury responsibilities are generally divided into civil and criminal division. California Penal Code Section 904.6 permits any county to have an additional Grand Jury at the discretion of the Presiding Judge of the Superior Court. The intent of the legislation was to create a system comprised of two grand juries, one designated for civil investigations and the other for criminal indictments. In Stanislaus County, there are two separate grand juries.

Civil Grand Jury conducts mandatory, discretionary, and citizen complaint investigations. Mandatory investigations are those the California Penal Code requires the Civil Grand Jury to undertake. The discretionary investigations are those over which the Legislature has given the Civil Grand Jury jurisdiction but has stated is not required by law. The citizen complaint investigations are those complaints within the jurisdiction of the Civil Grand Jury received from a citizen.

The statutes preclude the Civil Grand Jury from considering complaints on matters before the courts, matters that are the subject of litigation, matters involving agencies located outside the County, matters involving privately held companies, and matters involving the fiscal and administrative operations of the Superior Court.

Criminal Grand Jury, an alternative to a preliminary hearing, reviews evidence according to a probable cause standard and determines whether there is sufficient evidence for an indictment. Members serve for a maximum of six indictment hearings or one budget year, whichever comes first.

Board of Supervisors Priority Area

The Grand Jury supports the following Board of Supervisors priority:

Priority	*Supporting strong and safe neighborhoods for individuals and families to thrive*
Mission Statement	The Grand Jury is charged with providing unbiased oversight to the investigation of citizen complaints pertaining to the operations of the County, cities, school districts, as required by law. The Grand Jury investigates policies and procedures, making recommendations to improve local governmental operations. Through this process, the Grand Jury provides assurance to the public that government is operating efficiently and in an ethical, honest manner

1021 I Street, Modesto, CA 95354 Tel: (209) 525-4252
www.stanct.org/grand-jury

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Grand Jury							
0100 0052100 General Fund							
Total Revenue	$0	$0	$0	$0	$0	$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$103,263	$116,824	$117,049	$86,341	$114,484	$167,949	68.17%
Net County Cost	$103,263	$116,824	$117,049	$86,341	$114,484	$167,949	68.17%

- Gross costs rose steadily from 2015-2016 to 2017-2018 due to increases in salaries and benefits. The decline in gross costs experienced during 2018-2019 can be attributed to decreased caseload and salary savings. The salary and benefit costs returned to previous levels in 2019-2020.

Department Summary

Grand Jury	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$0	$0	$0	$0
Use of Fund Balance/Retained Earnings	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$0	$0	$0	$0	$0
Salaries and Benefits	$45,059	$68,343	$85,000	$16,657	$87,500	$2,500
Services and Supplies	$24,802	$82,975	$76,475	($6,500)	$76,475	$0
Other Charges	$16,480	$15,450	$18,417	$2,967	$19,417	$1,000
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$300	$300	$0	$300	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$86,341	$167,068	$180,192	$13,124	$183,692	$3,500
General Fund Contribution	$86,341	$167,068	$180,192	$13,124	$183,692	$3,500
Total Allocated Positions	-	0	0	0	0	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $0 consistent with the 2019-2020 Adopted Final Budget.

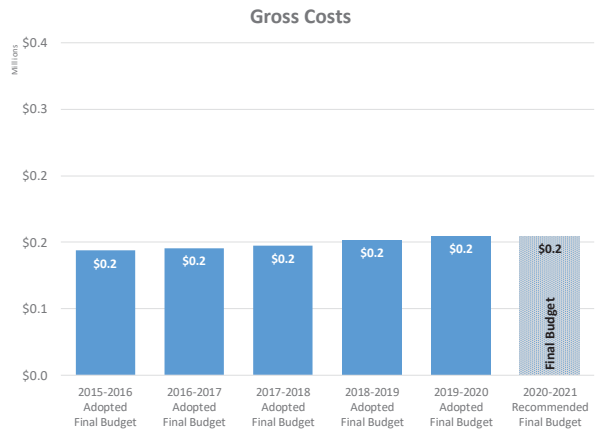
Budget and Operations

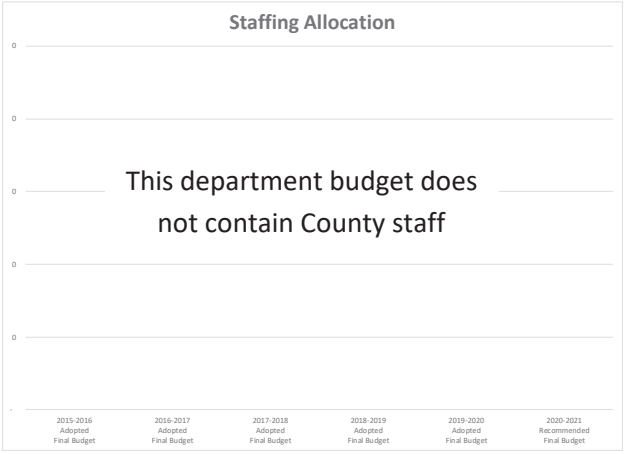
- Gross Costs identified in the 2020-2021 Final Budget total $180,192, an increase of $13,124 from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $180,192.
- The Final Budget at base includes a $13,124 increase due to the cost of doing business in Salaries and Benefits, Services and Supplies, and Other Charges to maintain current service levels, requiring a General Fund Contribution of $13,124.
- No service level adjustments are requested at this time.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of zero, consistent with the 2019-2020 Adopted Final Budget allocation.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $0, consistent with the 2020-2021 Final Budget.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $183,692, an increase of $3,500 from the 2020-2021 Final Budget, requiring a General Fund Contribution of $183,692.

- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business: a 3% increase for salaries and benefits and a 5% increase for other charges.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of zero, consistent with the 2020-2021 Final Budget allocation.

Budget Contained within the Department

- **Grand Jury** (General Fund)
  - This budget funds Civil Grand Jury and Criminal Grand Jury activities.

The Department Summary reflects the detail of this single budget unit.

Integrated Criminal Justice Information System

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$795,366	$795,366
Use of Fund Balance/ Retained Earnings	$335,409	$141,397
Gross Costs	$1,130,775	$936,763
General Fund Contributions	$0	$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	0	0

Department Services and Programs

The Integrated Criminal Justice Information System (ICJIS) Project is focused on developing and maintaining a more efficient justice application for the benefit of all County justice departments. This application is integrated across Stanislaus County's justice departments promoting efficient government operations. The ICJIS project is a partnership between the following Stanislaus County departments: Sheriff, District Attorney, Probation, Public Defender, Chief Executive Office and Information Technology Central.

The ICJIS Project continues to improve and enhance the ICJIS modules used in the County criminal justice departments.

Board of Supervisors Priority Area

The Integrated Criminal Justice Information System supports the following Board of Supervisors priority:

Priority	*Supporting strong and safe neighborhoods for individuals and families to thrive*
Mission Statement	To continue the development of the Integrated Criminal Justice Information System, to enhance and modify the software to meet customers' changing needs, and to optimize business processes

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Integrated Criminal Justice Information System							
5141 0016161 Internal Service Fund							
Total Revenue	($159,349)	$622,500	$622,504	$775,500	$642,366	$795,366	80.76%
Use of Fund Balance	$1,147,756	$125,960	$137,330	$85,220	$413,091	$682,215	60.55%
Gross Costs	$988,407	$748,460	$759,834	$860,720	$1,055,457	$1,477,581	71.43%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in Total Revenue has fluctuated over the last five years. In Fiscal Year 2015-2016, the program was funded exclusively by retained earnings which was available and appropriate for use. In Fiscal Year 2018-2019, the Probation Department contributed additional revenue of $152,500 for special department specific projects to be delivered by contract service. This additional revenue contribution continued into Fiscal Year 2019-2020. A post-closing entry will add approximately $63,000 from Probation special revenue for specific department projects. The trend in Gross Costs has fluctuated over the years and closed significantly under budget due to contract costs for contract software development not being fully expended.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Integrated Criminal Justice Information System	$2,555,157	$1,444,166	$1,318,206	$1,150,259	$1,065,039
Total Retained Earnings	$2,555,157	$1,444,166	$1,318,206	$1,150,259	$1,065,039

*Note: Only Listed for Non-General Fund Units

- A strategic initiative in the ICJIS budget over the past several years, in keeping with Auditor-Controller guidance, has been to reduce retained earnings such that resources are used to benefit programs and services. Significant capital acquisitions, primarily computer equipment, have been budgeted using retained earnings in order to meet this guidance. As a result, the ICJIS budget's retained earnings have decrease from $2.6 million in 2014 to $1.1 million in 2019.

Department Summary

Integrated Criminal Justice Information	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$775,500	$795,366	$795,366	$0	$795,366	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$775,500	$795,366	$795,366	$0	$795,366	$0
Use of Fund Balance/Retained Earnings	$85,220	$548,026	$335,409	($212,617)	$141,397	($194,012)
Total Funding Sources	$860,720	$1,343,392	$1,130,775	($212,617)	$936,763	($194,012)
Salaries and Benefits	($32,611)	$41,659	$40,260	($1,399)	$40,260	$0
Services and Supplies	$606,416	$890,740	$1,064,205	$173,465	$889,925	($174,280)
Other Charges	$276,915	$375,993	$6,310	($369,683)	$6,578	$268
Fixed Assets						
Equipment	$10,000	$35,000	$20,000	($15,000)	$0	($20,000)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$860,720	$1,343,392	$1,130,775	($212,617)	$936,763	($194,012)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $795,366, consistent with the 2019-2020 Adopted Final Budget.
- Estimated revenue for the 2020-2021 Final Budget is determined by combining the contributions of the four-member departments; District Attorney, Probation, Public Defender, and Sheriff's Office.
- The Department had a total of $651,948 in available retained earnings as of July 1, 2020, of which $335,409 is budgeted for use in Fiscal Year 2020-2021.
- Additional hours have been added to the software developer contract for Probation special projects and Probation increased its contribution by $153,000 to fund these hours from Department Special Revenue.

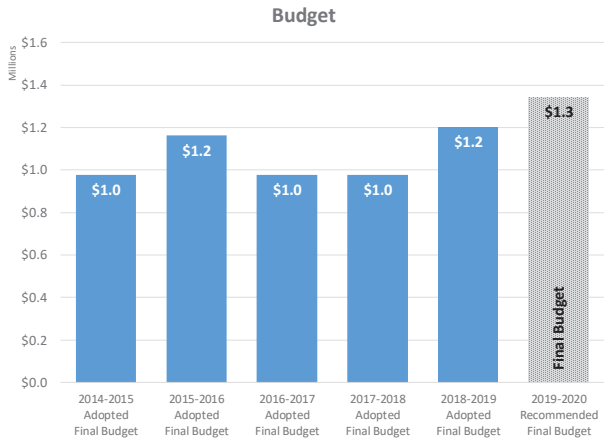
Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $1.1 million, a decrease of $212,617 from the 2019-2020 Adopted Final Budget.
    - Note that the Fiscal Year 2019-2020 Adopted Final Budget does not include $100,000 in adjustments approved subsequent to its adoption that increased the 2019-2020 Operating Budget.
- The Proposed Budget at base includes $153,000 in Services and Supplies largely attributable to the inclusion of additional contracted software developer hours for Probation for special projects such as preparations for bail reform and the integration of Guardian RFID into ICJIS.
- No service level adjustments are recommended at this time; the reduction in Gross Costs is aligned with ICJIS project plans for 2020-2021.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of zero, consistent with the 2019-2020 Adopted Final Budget allocation.

Five-Year Historical Trends



2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending financial responsibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $795,366, consistent with the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is determined by combining the contributions of the four-member departments; District Attorney, Probation, Public Defender, and Sheriff's Office.
- The Spending Plan relies on the use of $141,397 in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $316,539 in available fund balance on July 1, 2021.
- Additional hours have been added to the software developer contract for Probation special projects and Probation increased its contribution by $153,000 to fund these hours from Department Special Revenue.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $936,763, a decrease of $194,012 as compared to the 2020-2021 Final Budget.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan.
- The Proposed Budget at base includes $153,000 in Services and Supplies largely attributable to the inclusion of additional contracted software developer hours for Probation for special projects.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of zero, consistent with the 2020-2021 Final Budget allocation.

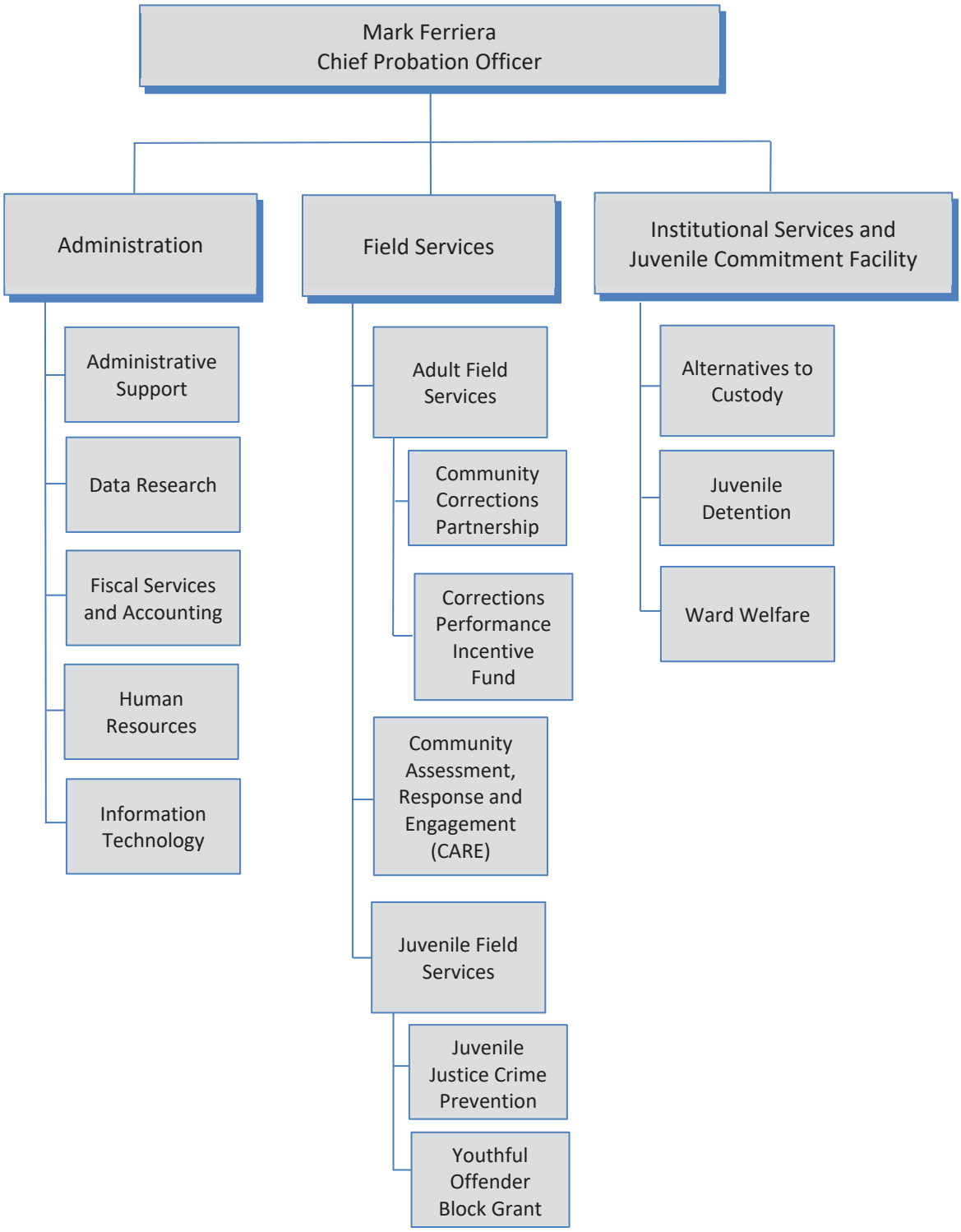
Key Challenges and Opportunities

- The department will conduct an information technology assessment, working with a specialized consulting firm which has not yet been identified. The assessment is intended to develop recommendations for improvement and to inform an ICJIS Strategic Plan to be completed and delivered to the Chief Executive Office in 2021. This analysis will compliment the broader County technology study initiated in Fiscal Year 2019-2020 led by Information Technology Central and the Chief Executive Office focused on network security, consistency of platforms, and organization-wide efficiencies.

Budget Contained within the Department

- **Integrated Criminal Justice Information System** (Internal Service Fund)
  - Funds a partnership between the Sheriff's Office, District Attorney's Office, Probation Department, Public Defender's Office, Chief Executive Office and Information Technology Central for the provision of the criminal justice case management and reporting system.

The Department Summary reflects the detail of this single budget unit.



2215 Blue Gum Avenue, Modesto, CA 95358 Tel: (209) 525-5400
www.stancounty.com/probation

Probation

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$34,027,662	$34,932,985
Use of Fund Balance/ Retained Earnings	$13,188,865	$10,656,281
Gross Costs	$71,799,456	$70,492,139
General Fund Contributions	$24,582,929	$24,902,873
% Funded by General Fund	34.2%	35.3%
Total Allocated Positions	283	283

Department Services and Programs

The **Administration** division is responsible for department-wide services. These functional responsibilities include: policy development and implementation; staff development; human resources; contracts; collections; information technology support; purchasing; budget and fiscal services; staff training; and safety.

The **Field Services** division's services include court sentencing investigations and report preparation, processing of juvenile arrests, and offender supervision. This budget also provides services to the offender to assist in their re-integration into the community. The Department's armed officers provide intensive supervision to those offenders placed in the community who pose the greatest threat to public safety. Court services provided by the Probation Department are State mandated by Penal Code Section 1203 and Welfare and Institutions Code Sections 281 and 706, while Penal Code Section 1202.8 and Welfare and Institutions Code Section 727 mandate offender supervision services. This division includes several different funding sources, including:

The Juvenile Justice Crime Prevention Act which provides programs designed to reduce juvenile crime; hold minors accountable for their actions; enhance supervision of minors and to prevent minors from entering the criminal justice system; and reduce the incidence of drug use.

Youthful Offender Block Grant was designed to enhance the capacity of the Probation Department to implement an effective continuum of services to respond to crime and delinquency. It provides resources for the custody and parole of youthful offenders to age 25. Corrections Performance Incentive Fund (SB678) provides financial incentives for county probation departments to implement the best practices identified by experts as critical for reducing recidivism rates and, therefore, the number of revocations of probation to State prison.

Community Corrections Partnership (AB109) supports custodial and community supervision for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees.

Institutional Services encompasses the operational and staffing costs for the Juvenile Hall, and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs. The Juvenile Hall processes 600-700 new arrestees per year, in addition to housing minors as they are going through juvenile court proceedings. Court-committed females and youth that have special needs are also housed within the Juvenile Hall.

The 60-bed **Juvenile Commitment Facility** allows for increased counseling and programs for court-committed juvenile offenders, including a culinary arts vocational program, Cognitive Behavioral Interventions, substance abuse counseling and anger management. The Alternative to Custody Program addresses the needs of juveniles who might otherwise be detained in Juvenile Hall at a much higher cost.

Board of Supervisors Priority Area

Probation supports the following Board of Supervisors priority:

Priority	*Supporting strong and safe neighborhoods for individuals and families to thrive*
Mission Statement	As an integral part of the criminal justice system, Probation protects our community by: Promoting responsible behavior and offender accountability; Providing objective information and recommendations to the Superior Courts; Operating safe and secure juvenile facilities and programs; and Partnering with the community to provide direct services to offenders, familes and victims

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Probation - Administration							
0100 0026050 General Fund							
Total Revenue	$252,850	$280,882	$279,879	$290,169	$609,849	$367,768	165.82%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$2,889,147	$2,889,430	$2,796,305	$3,267,014	$3,804,797	$3,825,639	99.46%
Net County Cost	$2,636,297	$2,608,548	$2,516,426	$2,976,845	$3,194,948	$3,457,871	92.40%

- The trend in Administration has been a gradual increase due to the cost of doing business in salaries, benefits, services and supplies and Cost Allocation Plan (CAP) charges. Fiscal Year 2019-2020 showed an additional increase in costs over Fiscal Year 2018-2019 due to the addition of two positions. These additional costs were offset by the same increase in revenue.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Probation - Community Corrections Partnership							
0100 0026060 General Fund							
Total Revenue	$4,169,610	$4,152,578	$4,299,738	$4,215,279	$4,519,300	$5,633,870	80.22%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$4,169,610	$4,152,578	$4,299,738	$4,215,279	$4,487,250	$5,633,870	79.65%
Net County Cost	$0	$0	$0	$0	($32,050)	$0	0.00%

- This budget unit reflects Probation's portion of Local Community Corrections funding. Fiscal Year 2019-2020 revenue and expenditures are lower than projected as a result of the Department's high vacancy rate and resulting salary savings. The negative Net County Cost is a result of the accrual processed for the COVID-19 FEMA and Coronavirus Relief Fund claims.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Probation - Corrections Performance Incentive Fund							
1688 0026431 Special Revenue Fund							
Total Revenue	$1,574,701	$1,372,161	$1,054,073	$1,550,179	$936,488	$901,250	103.91%
Use of Fund Balance	($1,208,065)	($743,380)	($364,943)	($359,432)	$279,433	$692,815	40.33%
Gross Costs	$366,636	$628,781	$689,130	$1,190,747	$1,215,921	$1,594,065	76.28%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Corrections Performance Incentive Fund receives funding based on outcomes related to prison avoidance. In Fiscal Year 2018-2019 the Department did not improve outcomes for prison avoidance, over the previous fiscal year, resulting in a decrease in revenue for Fiscal Year 2019-2020. In addition, this budget unit receives one-time payments related to accelerated releases of Post Release Community Supervision offenders, which were reduced for Fiscal Year 2019-2020.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Probation - Field Services							
0100 0026100 General Fund							
Total Revenue	$2,870,759	$3,059,175	$2,641,995	$2,334,679	$2,307,343	$1,856,785	124.27%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$10,435,690	$10,771,665	$11,921,056	$13,329,672	$13,505,087	$15,057,028	89.69%
Net County Cost	$7,564,931	$7,712,490	$9,279,061	$10,994,993	$11,197,744	$13,200,243	84.83%

- The trend in Field Services has been a gradual increase due to the cost of doing business in salaries, benefits, services and supplies and allocated charges. Fiscal Year 2019-2020 expenditures are lower than projected as a result of the Department's high vacancy rate and resulting salary savings, and unspent PVCS carryover from Fiscal Year 2018-2019.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Probation - Institutional Services							
0100 0026200 General Fund							
Total Revenue	$1,544,797	$1,569,510	$1,588,310	$1,614,048	$1,684,589	$1,900,154	88.66%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$6,475,557	$6,321,387	$6,272,752	$7,356,930	$7,843,052	$8,532,099	91.92%
Net County Cost	$4,930,760	$4,751,877	$4,684,442	$5,742,882	$6,158,463	$6,631,945	92.86%

- The Probation Institutional Services fund continues to show a gradual increase due to the cost of doing business in salaries, benefits, services and supplies and Cost Allocation Plan (CAP) charges.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Probation - Juvenile Accountability Block Grant							
1764 0026379 Special Revenue Fund							
Total Revenue	$183,962	$157,877	$206,062	$81,761	$0	$0	0.00%
Use of Fund Balance	($10,196)	$13,756	$35,956	($32,939)	$0	$0	0.00%
Gross Costs	$173,766	$171,633	$242,018	$48,822	$0	$0	0.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Juvenile Accountability Block Grant ended September 30, 2018.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Probation - Juvenile Commitment Facility							
0100 0026070 General Fund							
Total Revenue	$1,218,034	$1,364,911	$1,470,964	$1,666,613	$1,802,593	$1,642,603	109.74%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$2,880,357	$3,301,015	$3,747,948	$3,458,181	$4,308,506	$5,416,440	79.54%
Net County Cost	$1,662,323	$1,936,104	$2,276,984	$1,791,568	$2,505,913	$3,773,837	66.40%

- The Probation Juvenile Commitment Facility fund showed a significant increase in costs in Fiscal Year 2019-2020 primarily due to funding transferred to a Capital Projects budget for repair of the Blue Gum parking lot. Revenue continues to be higher than budgeted due to realignment growth revenue coming in higher than anticipated.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Probation - Juvenile Justice Crime Prevention Act							
1798 0026395 Special Revenue Fund							
Total Revenue	$1,747,850	$1,928,550	$2,094,512	$2,333,840	$2,455,839	$2,623,280	93.62%
Use of Fund Balance	($149,230)	($101,965)	($148,491)	($411,830)	($480,430)	($103,561)	463.91%
Gross Costs	$1,598,620	$1,826,585	$1,946,021	$1,922,010	$1,975,409	$2,519,719	78.40%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Probation Juvenile Justice Crime Prevention Act fund continues to show an increase in revenue and Gross Cost savings against those projected in Fiscal Year 2019-2020 due to staff vacancies.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Probation - Local Community Corrections							
1679 0026481 Special Revenue Fund							
Total Revenue	$19,405,141	$19,844,760	$21,434,023	$22,195,718	$21,590,183	$22,722,290	95.02%
Use of Fund Balance	($4,192,388)	($3,732,434)	($2,130,272)	($986,174)	($76,118)	$2,698,393	-2.82%
Gross Costs	$15,212,753	$16,112,326	$19,303,751	$21,209,544	$21,514,065	$25,420,683	84.63%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Local Community Corrections fund is funded with 2011 realignment revenue from state-wide sales tax. This budget experienced a reduction in revenue resulting from revenue losses from the impact of the COVID-19 emergency and reduced sales tax revenue. Gross Costs are budgeted conservatively and documented in an annual plan. Invoicing from departments and contracts included in the plan continue to be significantly lower than projected and result in annual contribution to fund balance.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Probation - Ward Welfare Fund							
1765 0026420 Special Revenue Fund							
Total Revenue	$28,195	$16,234	$19,300	$23,817	$20,127	$20,600	97.70%
Use of Fund Balance	($981)	($7,981)	($326)	$6,648	$25,457	$62,200	40.93%
Gross Costs	$27,214	$8,253	$18,974	$30,465	$45,584	$82,800	55.05%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Probation Ward Welfare fund saw a slight decrease in revenue over that realized in Fiscal Year 2018-2019 due to fewer youth being housed in the Institutions. Fiscal Year 2019-2020 expenditures were significantly higher than previous years as a direct result of expenditures related to COVID-19. Additional incentives were purchased as one-time costs for youth to compensate for the elimination of in-person visitation.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Probation - Youthful Offender Block Grant							
1698 0026406 Special Revenue Fund							
Total Revenue	$1,637,174	$1,721,835	$1,856,758	$1,911,544	$2,048,674	$1,880,171	108.96%
Use of Fund Balance	$7,556	($34,071)	$464,425	$556,443	$226,273	$1,272,905	17.78%
Gross Costs	$1,644,730	$1,687,764	$2,321,183	$2,467,987	$2,274,947	$3,153,076	72.15%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Probation Youthful Offender Block Grant expenditures are lower than projected as a result of the Department's high vacancy rate and resulting salary savings. Revenue continues to be received higher than projected and will be assessed in the next budget cycle.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Probation - Criminalistics Lab	$112,825	$122,204	$135,038	$146,622	$160,501
Probation - Corrections Performance Incentive Fund	$976,486	$2,184,551	$2,927,931	$3,292,874	$3,652,305
Probation - Juvenile Accountability Block Grant	$6,577	$16,773	$3,016	($32,939)	$0
Probation - Juvenile Justice Crime Prevention Act	$2,786,413	$2,935,643	$3,037,607	$3,186,099	$3,597,929
Probation - Local Community Corrections	$7,825,400	$12,017,788	$15,750,221	$17,880,493	$18,866,667
Probation - Ward Welfare Fund	$353,787	$354,768	$362,749	$363,075	$356,427
Probation - Youthful Offender Block Grant	$5,555,947	$5,548,390	$5,582,462	$5,118,037	$4,561,593
Total Fund Balance	$17,617,435	$23,180,117	$27,799,024	$29,954,261	$31,195,422

*Note: Only Listed for Non-General Fund Units

- Department Total Fund Balance experienced a significant growth over the past five years, nearly doubling from July 2015 to July 2020.
  - The Criminalistics Lab Fund has experienced steady growth over the past five years; these funds are earned from fees assessed by the Courts and are to be used in support of criminalistic labs in the State. The department will work with the Treasurer to evaluate the fund balance for dedication of funds consistent with State of California HSC Code 11372.5.
  - The Corrections Performance Incentive Act fund has shown a significant increase in fund balance for the last four years related to improved outcomes for prison avoidance and one-time payments related to accelerated releases of Post Release Community Supervision offenders.
  - Juvenile Accountability Block Grant trend reflects the ending of the grant.
  - Juvenile Justice Crime Prevention Act, Ward Welfare fund and Youthful Offender Block Grant budgets all maintain relatively consistent fund balances over the last five years. New programs and services implemented in Fiscal Year 2019-2020 will require the use of additional fund balance in these budgets.
  - Local Community Corrections (LCC) has intentionally shown a significant increase in fund balance in order to build a reserve to cover any possible future decrease in funding. Fiscal Year 2019-2020 saw its first

reduction in State Realignment funding. Based on funding estimates in the Governor's May-Revise, the current five-year plan estimates this fund balance will be completely spent down in Fiscal Year 2021-2022. However, with the addition of Fiscal Year 2019-2020 closing balances it is more likely this will not occur until Fiscal Year 2022-2023 if all expenditures are incurred as projected.

Department Summary

Probation	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$28,767	$4,120	$6,000	$1,880	$6,180	$180
Revenue from use of Assets	$227,926	$1,751	$1,545	($206)	$1,591	$46
Intergovernmental Revenue	$31,002,474	$30,792,677	$25,498,288	($5,294,389)	$26,040,781	$542,493
Charges for Service	$5,517,083	$6,440,530	$6,712,075	$271,545	$7,011,765	$299,690
Miscellaneous Revenue	$39,654	$32,548	$25,900	($6,648)	$26,059	$159
Other Financing Sources	$1,401,743	$1,450,820	$1,783,854	$333,034	$1,846,609	$62,755
Total Revenue	$38,217,647	$38,722,446	$34,027,662	($4,694,784)	$34,932,985	$905,323
Use of Fund Balance/Retained Earnings	($1,227,284)	$4,745,839	$13,188,865	$8,443,026	$10,656,281	($2,532,584)
Total Funding Sources	$36,990,363	$43,468,285	$47,216,527	$3,748,242	$45,589,266	($1,627,261)
Salaries and Benefits	$28,595,021	$35,168,336	$32,328,014	($2,840,322)	$33,474,008	$1,145,994
Services and Supplies	$4,850,335	$6,578,114	$6,417,927	($160,187)	$6,249,274	($168,653)
Other Charges	$23,078,080	$27,224,786	$30,942,721	$3,717,935	$28,914,015	($2,028,706)
Fixed Assets						
Buildings & Improvements	$75,000	$5,175	$0	($5,175)	$0	$0
Equipment	$535,057	$641,055	$315,000	($326,055)	$0	($315,000)
Other Financing Uses	$1,354,627	$1,370,752	$1,782,094	$411,342	$1,840,642	$58,548
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$8,531	$14,533	$13,700	($833)	$14,200	$500
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$58,496,651	$71,002,751	$71,799,456	$796,705	$70,492,139	($1,307,317)
General Fund Contribution	$21,506,288	$27,534,466	$24,582,929	($2,951,537)	$24,902,873	$319,944
Total Allocated Positions	-	283	283	0	283	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $34 million, a decrease of $4.7 million from the 2019-2020 Adopted Final Budget.
  - Estimated revenue for the 2020-2021 Final Budget is projected by applying the following escalators to the 2019-2020 Adopted Final Budget:
    - Review of historical trends and information provided by the State on program funding.
- A decrease of $4.7 million in estimated revenue is due to the projected reduction in 2011 realignment funding and the lack of realignment growth revenue anticipated in Fiscal Year 2020-2021.
- The Department anticipates a total of $31.2 million in available fund balance as of July 1, 2020, of which $13.2 million is budgeted for use in Fiscal Year 2020-2021.
  - Criminalistics lab fund balance is $175,017, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - Corrections Performance Incentive fund balance is $3.4 million as of July 1, 2020, of which $853,093 is budgeted for use in Fiscal Year 2020-2021.
  - Juvenile Justice Crime Prevention Act fund balance is $4.1 million as of July 1, 2020, of which $1 million is budgeted for use in Fiscal Year 2020-2021.

- Local Community Corrections fund balance is $18.9 million as of July 1, 2020, of which $9.8 million is budgeted for use in Fiscal Year 2020-2021.
- Ward Welfare fund balance is $330,970 as of July 1, 2020, of which $61,800 is budgeted for use in Fiscal Year 2020-2021.
- Youthful Offender Block Grant fund balance is $4.3 million as of July 1, 2020, of which $1.5 million is budgeted for use in Fiscal Year 2020-2021.

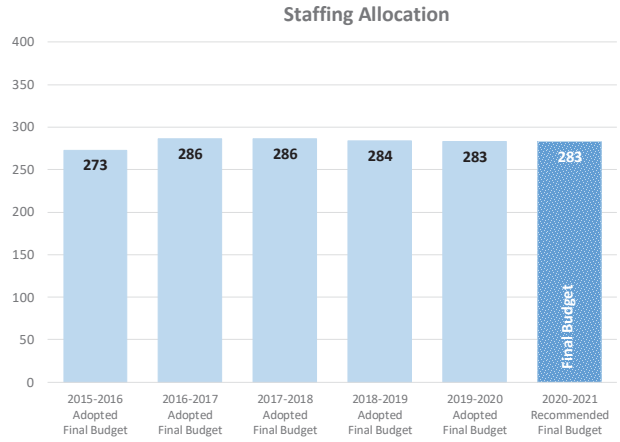
Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $71.8 million, an increase of $796,705 from the 2019-2020 Adopted Final Budget.
- The Final Budget at base includes a $40,287 decrease due to the cost of doing business in salaries, benefits, services and supplies, and Cost Allocation Plan (CAP) charges to maintain current service levels, resulting in a General Fund savings of $3.7 million. The decrease is a result of the reinstated 5% vacancy rate and a reduction of one-time carryforward funds from Fiscal Year 2019-2020.
- The Final Budget includes an increase to service levels.
- The Final Budget includes $836,992 to accommodate the increased costs associated with the service level adjustment to increase juvenile services, provide additional IT support for security and development needs, perform IT replacements and fully utilize a JAG grant and State allocation to provide mental health services to youth and Mental Health training to probation officers, requiring a General Fund Contribution of $720,785.
  - Increase appropriations by $156,000 to accommodate increased costs for youth committed to the Department of Juvenile Justice (DJJ). The department must pay $1,973 per month to the State for youth committed to DJJ. This population has increased in the last few years resuting in an increase in total fees due to DJJ juvenile commitments. This increase requires a General Fund contribution of $156,000.
  - Increase appropriations by $576,785 to accommodate replacement equipment and renewal software of $138,010 and $438,775 respectively. This increase is funded with $90,000 of Corrections Performance Incentive Fund revenue and requires a General Fund Contribution of $486,785.
  - Adjustments for department services contracts, including mental health services for youth in custody and mental health training for staff, total $104,207 and require a General Fund contribution of $78,000.
  - The recommended adjustments include $602,992 in one-time costs and $234,000 in ongoing costs.
- The Proposed Budget includes a total of $315,000 in Fixed Assets for the following:
  - Purchase Cisco ISE Network access control solution software which assists the department in identifying and accessing all authorized equipment that accesses its network. This solution identifies unauthorized devices, removes the device from being able to access the Department network and notifies IT staff. The total cost is estimated to be $40,000 for the software, funded by a General Fund Contribution.
  - Purchase a Vulnerability Assessment Tool, a scanning tool for IT developers, to scan the code on existing applications and identify and fix security vulnerabilities. The total cost is estimated to be $35,000, funded by a General Fund Contribution.
  - Replacement of surveillance cameras in Juvenile Hall and the Juvenile Commitment Facility. There are roughly 140 cameras in these facilities, and the department will be replacing some with this funding. Most Cameras have not been replaced in 10 years and deliver poor picture quality. The total cost is estimated to be $100,000, funded by a General Fund Contribution.
  - Replacement of 15 radios for department vehicles. The total cost is estimated to be $90,000, funded by the Department's Corrections Performance Incentive Fund special revenue.
  - Upgrade virtual data centers in the Juvenile and Adult probation facilities. This upgrade will allow the department to align with the County's pre-approved list of IT equipment, standardize with ITC, is simpler to manage and will add resiliency and failover features. The total cost is estimated to be $50,000 for VM Ware Enterprise, funded by a General Fund Contribution.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 283, consistent with the 2019-2020 Adopted Final Budget allocation.

Five-Year Historical Budget Trends



2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $34.9 million, an increase of $905,323 from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by applying a 3% escalator to the 2020-2021 Final Budget for the cost of doing business and including impacts based on a review of historical indicators.
- The Spending Plan relies on the use of $10.7 million in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $18 million in available fund balance on July 1, 2021.
  - Corrections Performance Incentive fund balance is estimated to be $2.5 million as of July 1, 2021, of which $1 million is budgeted for use in Fiscal Year 2021-2022.
  - Criminalistics lab fund balance is estimated to be $175,017, of which zero is budgeted for use in Fiscal Year 2021-2022.
  - Juvenile Justice Crime Prevention Act fund balance is estimated to be $3.0 million as of July 1, 2021, of which $1 million is budgeted for use in Fiscal Year 2021-2022
  - Local Community Corrections fund balance is estimated to be $9.2 million as of July 1, 2021, of which $7 million is budgeted for use in Fiscal Year 2021-2022.
  - Ward Welfare fund balance is estimated to be $269,170 as of July 1, 2021, of which $61,800 is budgeted for use in Fiscal Year 2021-2022.
  - Youthful Offender Block Grant fund balance is estimated to be $2.9 million as of July 1, 2021, of which $1.6 million is budgeted for use in Fiscal Year 2021-2022.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $70.5 million, a decrease of $1.3 million from the 2020-2021 Final Budget.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
  - Salaries and benefits increase of 3%
  - Group health insurance increase of 5%
  - Services and supplies increase of 2.3%
  - Cost Allocation Plan (CAP) increase of 3 to 5%
  - The Spending Plan does not include fixed assets or onte-time costs consistent with base budget policy.
- The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2021-2022 budget year: The Local Community Corrections and Community Corrections Partnership 2021-2022 Spending Plans are based on the approved 5-Year Plan.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 283, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- Department staff have been working to categorize and prioritize the 700+ ADA barriers identified for the Juvenile Institutions and Juvenile Commitment Facility to develop a 5-Year plan to schedule and capture cost of completion of barrier removals. With the arrival of COVID-19 the Department's priorities shifted, and this project has been delayed for a future budget cycle.
- A referendum on Senate Bill 10 – pretrial release or detention: pretrial services – will be added to the California election on November 3, 2020, in the form of Proposition 25. Should the referendum fail, the Probation Department would be given an opportunity to contract with the Superior Court for a pretrial release program for unspecified funds.
- Despite a continuing youth population drop in the Juvenile Institutions, staffing continues to be a significant challenge. The vacancy rates have resulted in significant mandates to fill open shifts.
- On August 31, 2020, Senate Bill 823 was passed by the legislature, which transferred the responsibility of housing youth at the Department of Juvenile Justice (DJJ) to County Probation Departments. Senate Bill 823 restricts new admissions to DJJ after July 1, 2021, and creates funding methodologies for each County to take on this responsibility. This bill also establishes the maximum age of jurisdiction at 25, which presents a potential housing challenge in a facility that houses much younger youth. As of September 3, 2020, this bill was with the Governor for his signature.
- On August 31, 2020, Assembly Bill 1869 was passed, which would repeal Section 1203.1b from the Penal Code on July 1, 2021. Section 1203.1b of the Penal Code allows the Department to charge adult offenders for the costs associated with probation supervision and for preparing pre-sentence and pre-plea reports. This particular bill would make the collection of previously imposed fees unenforceable. As of October 2019, adult offenders owed $54.5 million in outstanding fees to the Department. Over the last five fiscal years, an approximate average of $800,000 in fees was collected annually from offenders. This bill appropriates $65 million annually throughout the State, beginning in Budget Year 2021-2022 through 2025-2026, to backfill these revenues. This bill is also with the Governor for his signature.

Budgets Contained within the Department

- **Administration** (General Fund)
  - Funds administrative functional responsibilities including; staff development; human resources; contracts; collections; information technology support; budget and fiscal services and safety.
- **Community Corrections Partnership Plan** (Special Revenue Fund)
  - Funds activities specific to the Probation component of the Community Corrections Plan (CCP) with revenue received through 2011 realignment from state sales tax.
- **Corrections Performance Incentive Fund** (Special Revenue Fund)
  - Funds received as a result SB 678 which established financial incentives for county probation departments to implement best practices identified by experts for reducing recidivism rates and, therefore, the number of revocations of probation to State prison.
- **Field Services** (General Fund)
  - Funds a wide spectrum of public safety services including processing of juvenile arrests, offender supervision as well as services to offenders to assist in re-integrating into the community.
- **Institutional Services** (General Fund)
  - Funds the operational and staffing costs for the Juvenile Hall and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs.
- **Juvenile Commitment Facility** (General Fund)
  - Funds a 60-bed juvenile facility where offenders can receive increased counseling and participate in a vocational culinary arts program, Cognitive Behavioral Interventions, substance abuse counseling and anger management.
- **Juvenile Justice Crime Prevention Act** (Special Revenue Fund)
  - Funds programs designed to reduce juvenile crime with grant revenue from 2011 realignment from State-wide sales tax.
- **Local Community Corrections** (Special Revenue Fund)
  - Funds approved activities of the annual Community Corrections Plan with revenue received through 2011 realignment from state sales tax.
- **Ward Welfare Fund** (Special Revenue Fund)
  - Funds provide for the benefit, education and welfare of the wards and detainees in Juvenile Hall with revenue received from contracted Juvenile Hall telephones service.
- **Youthful Offender Block Grant** (Special Revenue Fund)
  - Funds an effective continuum of services to respond to crime and delinquency relying on Block grant funds from 2011 realignment from State-wide sales tax.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

Probation - Administration 0100 0026050 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$1,469	$1,545	$1,545	$0	$1,591	$46
Intergovernmental Revenue	$83,700	$122,673	$153,275	$30,602	$147,393	($5,882)
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$205,000	$211,150	$480,178	$269,028	$494,583	$14,405
Total Revenue	$290,169	$335,368	$634,998	$299,630	$643,567	$8,569
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$290,169	$335,368	$634,998	$299,630	$643,567	$8,569
Salaries and Benefits	$2,518,504	$2,918,968	$2,986,870	$67,902	$3,081,422	$94,552
Services and Supplies	$329,126	$375,809	$385,950	$10,141	$384,418	($1,532)
Other Charges	$419,384	$498,462	$624,203	$125,741	$626,795	$2,592
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$3,267,014	$3,793,239	$3,997,023	$203,784	$4,092,635	$95,612
General Fund Contribution	$2,976,845	$3,457,871	$3,362,025	($95,846)	$3,449,068	$87,043
Total Allocated Positions	-	23	23	0	23	0

Probation - Community Corrections Partnership 0100 0026060 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$4,215,279	$5,633,870	$5,869,378	$235,508	$6,143,397	$274,019
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$4,215,279	$5,633,870	$5,869,378	$235,508	$6,143,397	$274,019
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$4,215,279	$5,633,870	$5,869,378	$235,508	$6,143,397	$274,019
Salaries and Benefits	$3,426,089	$4,536,474	$4,771,982	$235,508	$5,046,000	$274,018
Services and Supplies	$559,084	$866,341	$872,261	$5,920	$863,737	($8,524)
Other Charges	$55,106	$56,055	$42,135	($13,920)	$45,170	$3,035
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$175,000	$175,000	$183,000	$8,000	$188,490	$5,490
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$4,215,279	$5,633,870	$5,869,378	$235,508	$6,143,397	$274,019
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	32	32	0	32	0

Probation - Corrections Performance Incentive Fund 1688 0026431 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$111,258	$0	$0	$0	$0	$0
Intergovernmental Revenue	$1,438,921	$901,250	$825,171	($76,079)	$825,171	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,550,179	$901,250	$825,171	($76,079)	$825,171	$0
Use of Fund Balance	($359,432)	$692,815	$853,093	$160,278	$804,447	($48,646)
Total Funding Sources	$1,190,747	$1,594,065	$1,678,264	$84,199	$1,629,618	($48,646)
Salaries and Benefits	$687,389	$1,077,502	$855,254	($222,248)	$880,912	$25,658
Services and Supplies	$152,073	$320,710	$294,000	($26,710)	$300,762	$6,762
Other Charges	$171,285	$15,853	$171,832	$155,979	$172,751	$919
Fixed Assets						
Equipment	$180,000	$180,000	$90,000	($90,000)	$0	($90,000)
Other Financing Uses	$0	$0	$267,178	$267,178	$275,193	$8,015
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,190,747	$1,594,065	$1,678,264	$84,199	$1,629,618	($48,646)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	2	2	0	2	0

Probation - Field Services 0100 0026100 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$28,767	$4,120	$6,000	$1,880	$6,180	$180
Revenue from use of Assets	$0	$206	$0	($206)	$0	$0
Intergovernmental Revenue	$920,149	$955,150	$861,703	($93,447)	$880,054	$18,351
Charges for Service	$1,194,001	$703,660	$855,697	$152,037	$881,368	$25,671
Miscellaneous Revenue	$13,813	$11,948	$5,300	($6,648)	$5,459	$159
Other Financing Sources	$177,949	$181,701	$148,455	($33,246)	$155,878	$7,423
Total Revenue	$2,334,679	$1,856,785	$1,877,155	$20,370	$1,928,939	$51,784
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$2,334,679	$1,856,785	$1,877,155	$20,370	$1,928,939	$51,784
Salaries and Benefits	$10,729,119	$12,112,981	$11,657,555	($455,426)	$12,026,298	$368,743
Services and Supplies	$1,234,442	$1,535,599	$1,524,880	($10,719)	$1,292,146	($232,734)
Other Charges	$950,193	$1,050,400	$1,018,408	($31,992)	$1,083,943	$65,535
Fixed Assets						
Buildings & Improvements	$75,000	$0	$0	$0	$0	$0
Equipment	$332,387	$322,742	$75,000	($247,742)	$0	($75,000)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$8,531	$14,533	$13,700	($833)	$14,200	$500
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$13,329,672	$15,036,255	$14,289,543	($746,712)	$14,416,587	$127,044
General Fund Contribution	$10,994,993	$13,179,470	$12,412,388	($767,082)	$12,487,648	$75,260
Total Allocated Positions	-	112	112	0	112	0

Probation - Institutional Services 0100 0026200 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$93	$0	$0	$0	$0	$0
Intergovernmental Revenue	$1,504,128	$1,298,950	$1,172,906	($126,044)	$1,178,314	$5,408
Charges for Service	$107,803	$103,000	($13,000)	($116,000)	($13,000)	$0
Miscellaneous Revenue	$2,024	$0	$0	$0	$0	$0
Other Financing Sources	$0	$50,000	$0	($50,000)	$0	$0
Total Revenue	$1,614,048	$1,451,950	$1,159,906	($292,044)	$1,165,314	$5,408
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,614,048	$1,451,950	$1,159,906	($292,044)	$1,165,314	$5,408
Salaries and Benefits	$5,741,218	$6,511,107	$5,796,996	($714,111)	$5,985,460	$188,464
Services and Supplies	$1,051,030	$1,227,650	$1,143,778	($83,872)	$1,169,533	$25,755
Other Charges	$564,682	$583,142	$686,090	$102,948	$730,717	$44,627
Fixed Assets						
Equipment	$0	$133,138	$150,000	$16,862	$0	($150,000)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$7,356,930	$8,455,037	$7,776,864	($678,173)	$7,885,710	$108,846
General Fund Contribution	$5,742,882	$7,003,087	$6,616,958	($386,129)	$6,720,396	$103,438
Total Allocated Positions	-	54	54	0	54	0

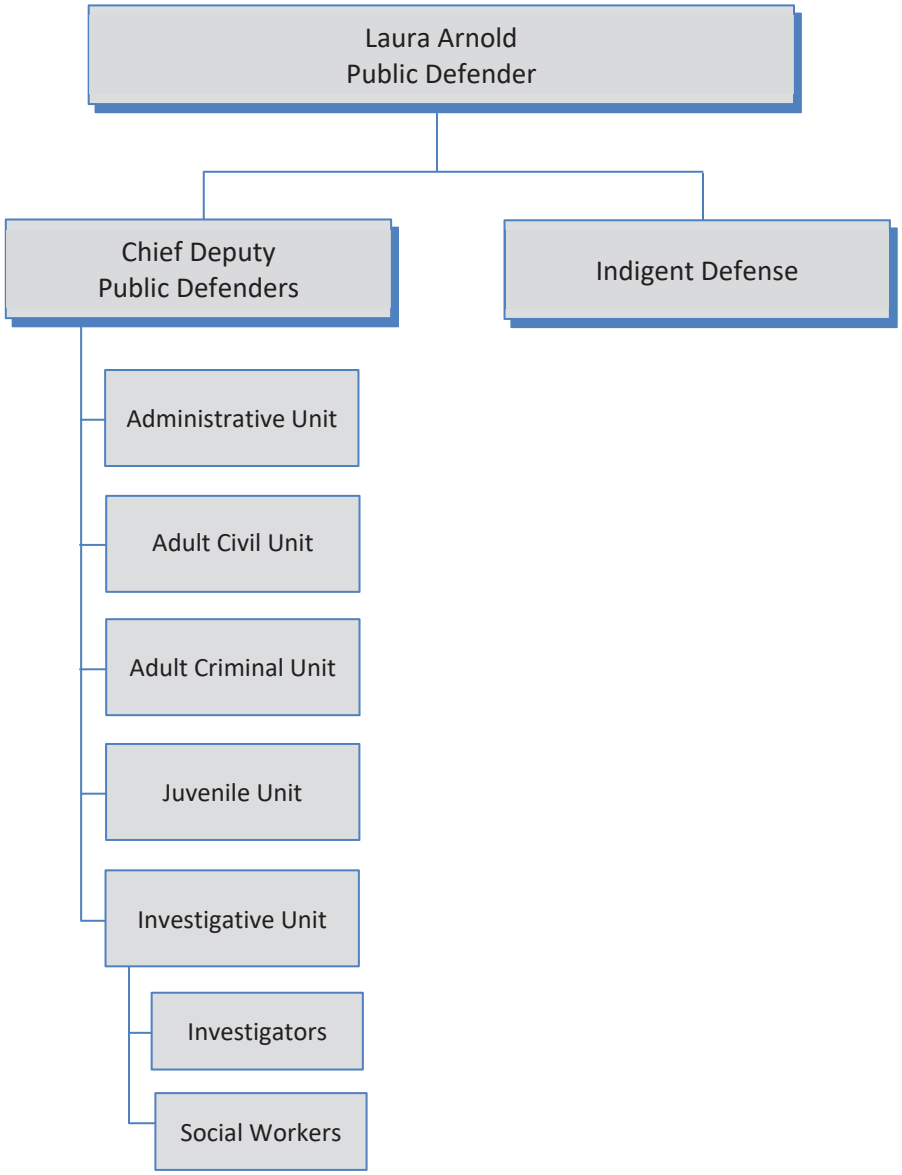
Probation - Juvenile Commitment Facility 0100 0026070 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$647,819	$412,000	$412,000	$0	$424,360	$12,360
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$1,018,794	$1,007,969	$1,155,221	$147,252	$1,196,148	$40,927
Total Revenue	$1,666,613	$1,419,969	$1,567,221	$147,252	$1,620,508	$53,287
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,666,613	$1,419,969	$1,567,221	$147,252	$1,620,508	$53,287
Salaries and Benefits	$2,672,071	$4,385,087	$2,847,941	($1,537,146)	$2,940,459	$92,518
Services and Supplies	$300,238	$450,997	$294,545	($156,452)	$301,320	$6,775
Other Charges	$481,636	$477,923	$616,293	$138,370	$624,490	$8,197
Fixed Assets						
Equipment	$4,236	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$3,458,181	$5,314,007	$3,758,779	($1,555,228)	$3,866,269	$107,490
General Fund Contribution	$1,791,568	$3,894,038	$2,191,558	($1,702,480)	$2,245,761	$54,203
Total Allocated Positions	-	29	29	0	29	0

Probation - Juvenile Justice Crime Prevention Act 1798 0026395 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$115,106	$0	$0	$0	$0	$0
Intergovernmental Revenue	$2,218,734	$1,786,978	$1,499,372	($287,606)	$1,499,372	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$2,333,840	$1,786,978	$1,499,372	($287,606)	$1,499,372	$0
Use of Fund Balance	($411,830)	$732,741	$1,034,196	$301,455	$1,115,080	$80,884
Total Funding Sources	$1,922,010	$2,519,719	$2,533,568	$13,849	$2,614,452	$80,884
Salaries and Benefits	$1,671,046	$1,978,584	$1,850,899	($127,685)	$1,906,125	$55,226
Services and Supplies	$103,970	$471,657	$485,904	$14,247	$509,449	$23,545
Other Charges	$137,777	$69,478	$196,765	$127,287	$198,878	$2,113
Fixed Assets						
Equipment	$9,217	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,922,010	$2,519,719	$2,533,568	$13,849	$2,614,452	$80,884
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	15	15	0	15	0

Probation - Local Community Corrections 1679 0026481 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$22,195,718	$23,517,302	$18,827,867	($4,689,435)	$19,340,123	$512,256
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$22,195,718	$23,517,302	$18,827,867	($4,689,435)	$19,340,123	$512,256
Use of Fund Balance	($986,174)	$1,903,381	$9,781,050	$7,877,669	$7,111,584	($2,669,466)
Total Funding Sources	$21,209,544	$25,420,683	$28,608,917	$3,188,234	$26,451,707	($2,157,210)
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$942,613	$1,000,000	$1,055,690	$55,690	$1,055,690	$0
Other Charges	$20,266,931	$24,420,683	$27,553,227	$3,132,544	$25,396,017	($2,157,210)
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$21,209,544	$25,420,683	$28,608,917	$3,188,234	$26,451,707	($2,157,210)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Probation - Ward Welfare Fund 1765 0026420 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$23,817	$20,600	$20,600	$0	$20,600	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$23,817	$20,600	$20,600	$0	$20,600	$0
Use of Fund Balance	$6,648	$62,200	$61,800	($400)	$61,800	$0
Total Funding Sources	$30,465	$82,800	$82,400	($400)	$82,400	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$30,465	$72,450	$82,400	$9,950	$82,400	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets						
Buildings & Improvements	$0	$5,175	$0	($5,175)	$0	$0
Equipment	$0	$5,175	$0	($5,175)	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$30,465	$82,800	$82,400	($400)	$82,400	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Probation - Youthful Offender Block Grant 1698 0026406 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$1,911,544	$1,798,374	$1,745,994	($52,380)	$1,745,994	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,911,544	$1,798,374	$1,745,994	($52,380)	$1,745,994	$0
Use of Fund Balance	$556,443	$1,354,702	$1,458,726	$104,024	$1,563,370	$104,644
Total Funding Sources	$2,467,987	$3,153,076	$3,204,720	$51,644	$3,309,364	$104,644
Salaries and Benefits	$1,149,585	$1,647,633	$1,560,517	($87,116)	$1,607,332	$46,815
Services and Supplies	$98,472	$256,901	$278,519	$21,618	$289,819	$11,300
Other Charges	$31,086	$52,790	$33,768	($19,022)	$35,254	$1,486
Fixed Assets						
Equipment	$9,217	$0	$0	$0	$0	$0
Other Financing Uses	$1,179,627	$1,195,752	$1,331,916	$136,164	$1,376,959	$45,043
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$2,467,987	$3,153,076	$3,204,720	$51,644	$3,309,364	$104,644
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	16	16	0	16	0



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Public Defender

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$1,327,764	$1,424,390
Use of Fund Balance/ Retained Earnings	$0	$0
Gross Costs	$13,390,372	$13,704,316
General Fund Contributions	$12,062,608	$12,279,926
% Funded by General Fund	90.1%	89.6%
Total Allocated Positions	51	51

Department Services and Programs

The Public Defender provides legal services to indigent persons who are parties to criminal proceedings, certain civil proceedings, and juvenile court proceedings.

The **Adult Criminal Unit** provides legal representation to indigent persons accused of committing a crime or violating conditions of supervision. This Unit provides representation in several specialty courts including Drug Court, Homeless Court, Mental Health Court and Veterans Treatment Court. These courts are run in a collaborative manner, which means the judge, district attorney, public defender, and probation officer work together to assess the needs of the client and develop a treatment plan designed to help the client. This Unit also responds to requests for a "Fresh Start" from previously-convicted successful individuals wishing to "clean their records" to pursue employment, housing, and other important opportunities.

The **Adult Civil Unit** provides legal representation to clients who are the subject of civil commitment proceedings, due to a diagnosed mental disorder or developmental disability. The Public Defender also advocates for those who are the subject of conservatorship proceedings, working to safeguard the due process protections and constitutional rights of these highly vulnerable clients.

The **Juvenile Unit** is responsible for providing zealous representation of children who appear in juvenile court due to allegations that they have broken a law or violated a condition of supervision. Juvenile advocacy includes collaboration with the court, probation, community-based organizations, and the District Attorney's Office, to ensure that the needs of these children are met through education, guidance, and treatment consistent with the child's best interest. The Department also represents indigent parents who face a loss of parental rights in dependency matters and children who have been harmed, or are at risk of being harmed, due to abuse or neglect by caregivers.

The **Administrative Unit** supports and assists all units in all facets of their respective duties.

The **Investigative Unit** supports the attorneys in investigating and preparing cases for negotiation and trial. The investigators and paralegals are critical to the work of the Public Defender. In addition, paralegals prepare hundreds of motions per year to help clients overcome barriers to employment, housing, education, public benefits and civic participation. Beginning in Fiscal Year 2020-2021, two permanent fulltime caseworkers will be incorporated into this unit, as well as a behavioral health clinician. These employees will support attorneys in providing a holistic approach to the representation of their clients, by assessing the criminogenic needs of the clients, creating re-entry plans, and supporting advocacy for alternatives to incarceration and rehabilitative services for clients suffering from substance abuse and mental health disorders.

Indigent Defense. When the Department is unable to represent an indigent individual because of a legal conflict of interest, independent counsel must be appointed. For this purpose, the County has

contracted with an Indigent Criminal Assignment Oversight Administrator, who administers the contracts of appointed attorneys. Attorney fees, expert witness fees, and investigation costs that arise in these cases are paid from the Indigent Defense fund.

Board of Supervisors Priority Area

The Public Defender supports the following Board of Supervisors priority:

Priority	*Supporting strong and safe neighborhoods for individuals and families to thrive*
Mission Statement	To ensure and promote justice, reduce recidivism, and provide zealous advocacy through client-centered high quality legal representation that protects the liberty and constitutional rights of indigent persons accused of crimes

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Public Defender							
0100 0027000 General Fund							
Total Revenue	$957,988	$944,906	$1,345,525	$1,187,805	$1,062,297	$1,267,126	83.84%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$6,011,090	$6,349,828	$7,098,126	$7,897,691	$8,960,638	$9,835,363	91.11%
Net County Cost	$5,053,102	$5,404,922	$5,752,601	$6,709,886	$7,898,341	$8,568,237	92.18%

- The trend in the Public Defender budget has been a gradual increase in costs due to an increase in salaries and benefits and the cost of doing business. The Department saw significant increases in revenue and Gross Costs in Fiscal Year 2017-2018 due to significant one-time projects and new contracted services. There is roughly a $400,000 revenue increase in the Public Defender fund in Fiscal Year 2017-2018 largely attributed to funds that were budgeted from the Department's realignment deferred revenue account, $341,000 of which was moved into operating revenue in Fiscal Year 2017-2018 and was used for a document scanning service contract. Additional positions and costs were added to this budget in Fiscal Year 2018-2019 to fund two new positions and a contract for two social workers funded with Community Corrections Partnership funds. Costs in Fiscal Year 2019-2020 include $633,232 in Prior Year Carry Over Savings which reverted to the General Fund at 2019-2020 Fiscal Year end.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Public Defender - Indigent Defense							
0100 0027500 General Fund							
Total Revenue	$90,000	$90,000	$90,000	$90,000	$90,000	$90,000	100.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$4,575,984	$4,264,909	$4,137,137	$3,574,314	$3,385,931	$5,552,303	60.98%
Net County Cost	$4,485,984	$4,174,909	$4,047,137	$3,484,314	$3,295,931	$5,462,303	60.34%

- The Gross Costs and Net County Cost for the Public Defender Indigent Defense have substantially decreased in Fiscal Year 2018-2019 and 2019-2020, due to the impact of a new contract for Indigent Defense Legal Assignment and Oversight Services. The Fiscal Year 2019-2020 Legal Budget included $900,000 in carry-over savings from the prior year to support the new contractor in implementing the new conflicts model. This balance was returned to the General Fund at 2019-2020 fiscal year end. In addition, savings from the implementation of this new model is anticipated to be ongoing and $400,000 is included as an appropriations reduction in this budget starting in Fiscal Year 2020-2021.

Department Summary

Public Defender	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$587,407	$606,061	$583,644	($22,417)	$649,024	$65,380
Charges for Service	$688,737	$805,756	$744,120	($61,636)	$775,366	$31,246
Miscellaneous Revenue	$1,661	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,277,805	$1,411,817	$1,327,764	($84,053)	$1,424,390	$96,626
Use of Fund Balance/Retained Earnings	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,277,805	$1,411,817	$1,327,764	($84,053)	$1,424,390	$96,626
Salaries and Benefits	$6,629,726	$8,390,778	$7,810,545	($580,233)	$8,082,745	$272,200
Services and Supplies	$4,177,268	$5,004,623	$4,610,244	($394,379)	$4,621,118	$10,874
Other Charges	$598,173	$652,169	$939,883	$287,714	$970,070	$30,187
Fixed Assets						
Equipment	$19,297	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$47,541	$69,922	$29,700	($40,222)	$30,383	$683
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$11,472,005	$14,117,492	$13,390,372	($727,120)	$13,704,316	$313,944
General Fund Contribution	$10,194,200	$12,705,675	$12,062,608	($643,067)	$12,279,926	$217,318
Total Allocated Positions	-	51	51	0	51	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $1.3 million, a decrease of $84,053 from the 2019-2020 Adopted Final Budget.

- A decrease of $44,983 in estimated revenue is related to projected 2011 Realignment revenue reduced sales tax receipts generated at the State level due to the impact of the COVID-19 emergency response. This represents the impact of a 13% realignment base revenue shortfall.
- This revenue adjustment is one-time.

- Estimated revenue for the 2020-2021 Final Budget is projected by conducting an analysis of revenue received in prior years, review of the approved Community Corrections Partnership annual plan and information provided in the Governor's State Budget for 2011 and 1991 realignment funding.

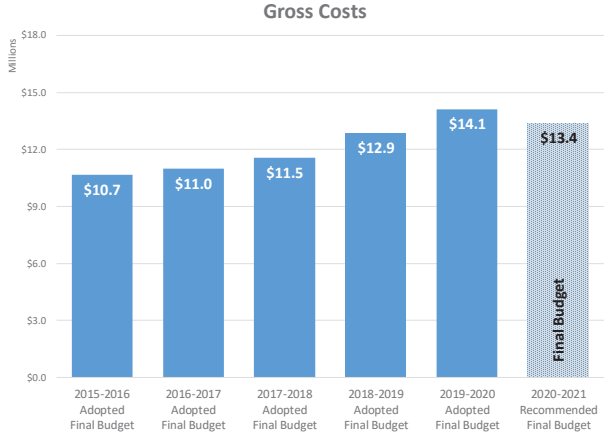
Budget and Operations

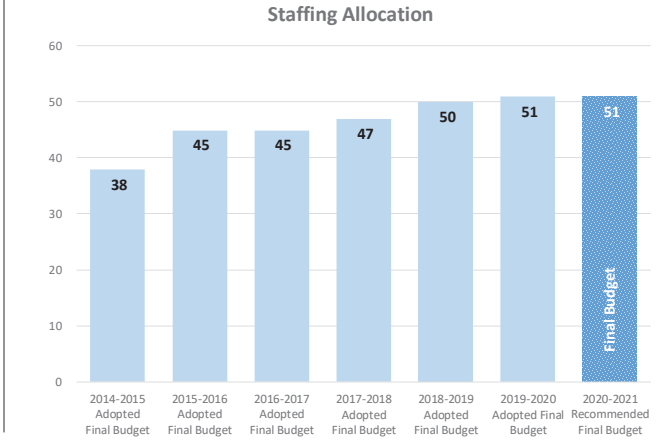
- Gross Costs identified in the 2020-2021 Final Budget total $13.4 million, a decrease of $727,120 from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $12.1 million.
- The Final Budget at base includes a $282,137 decrease due to the 5% vacancy rate reduction applied to the Department's Zero-Based Budget.
- The Final Budget includes a reduction of $444,983 to accommodate the decreased costs associated with the service level adjustment, resulting in a net General Fund savings of $643,067.
  - Decrease appropriations by $44,983 in salaries and benefits to balance the impact of 2011 Realignment revenue reduced sales tax receipts generated at the State from the impact of the COVID-19 emergency response. This reduction is not anticipated to result in any negative operational impacts to the department and will be achieved through attrition savings.
  - Decreased appropriations of $400,000 represent ongoing savings projected in the Indigent Defense budget from the impact of the new contract for Indigent Defense Legal Assignment and Oversight Services implemented in Fiscal Year 2019-2020.
  - This cost reduction of $44,493 is one-time and the reduction of $400,000 is ongoing.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 51, consistent with the 2019-2020 Adopted Final Budget allocation.
- The Final Budget includes technical adjustment recommendations that do not affect the position allocation.
  - The Department requested to add one embedded CEO Human Relations Manager I/II at 50% FTE to oversee human relations and risk management duties. It is recommended to study this request.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $1.4 million, an increase of $96,626 from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by applying a 3% escalator to the 2020-2021 Final Budget for the cost of doing business. The realignment revenue decrease projected in Fiscal Year 2020-2021 is projected to be restored and will be monitored for potential future adjustment in the Fiscal Year 2021-2022 budget cycle.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $13.7 million, an increase of $313,944 from the 2020-2021 Final Budget, requiring a General Fund Contribution of $12.3 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
  - Salaries and benefits increase of 3%
  - Group health insurance increase of 5%
  - Services and supplies increase of 2.3%
  - CAP increase of 3.2%

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 51, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The Department continues to face key challenges with the large number of special circumstances homicide cases and cases involving charges carrying life sentences. The Department, the Indigent Criminal Assignment Oversight Administrator, and the contracted panel attorneys will need access to specialized resources such as psychological services, expert witness testimony, and mitigation specialists to adequately represent these clients. Services associated with these types of cases are anticipated to be costly and necessary. The Department will return in a future budget cycle to provide an update should existing resources be insufficient to defend these clients.
- New legislation and Supreme Court rulings have increased the level of services the Department must provide to clients but have come without providing additional resources for increased service levels. Youthful Offender Parole hearings and what have been called "Franklin" hearings or "Cook" statements of view will require significant work on behalf of the Department, including investigation, compilation of records, and attendance at hearings at which the defense may present evidence about the circumstances of the defendant's childhood and adolescence. This work must be done not only for all eligible present and future clients facing eligible sentences, but also for at least 175 identified sentenced inmates convicted in Stanislaus County. In addition, Senate Bill 1437, known as the "felony-murder resentencing law," operative on January 1, 2019, requires in-depth research, analysis, briefing, and hearings on behalf of individuals convicted of murder based on acts they committed as an "aider and abettor" under certain circumstances. According to the Department of Corrections, 235 prison inmates are serving a term for murder based on convictions sustained in Stanislaus

County. All of them are indigent and entitled to the appointment of counsel. Finally, AB 1810, held by the Supreme Court to apply retroactively to all cases which were not final on appeal on June 27, 2018, created a diversion program for eligible individuals alleged to have committed a crime as a result of treatable symptoms of a diagnosed mental disorder. This change in the law requires defense counsel to obtain diagnoses and prepare individualized treatment plans for a substantial population of clients, all of whom are indigent and most of whom are uninsured. With the contemplated addition of a behavioral health clinician to the defense team, and the opportunity to receive grant funding for this purpose, the Department will be able to take full advantage of this opportunity, improve outcomes, and reduce recidivism by connecting eligible clients with severe mental illness to treatment in the community.

- In the upcoming year, the Department will be working to attract more nonprofit organizations and service providers to the region and to build lasting partnerships with existing agencies and community-based providers.
- The Department will continue to develop its information technology systems, continuing to transition from a paper-heavy filing system to a paper-light system. The Department will be working with a vendor and the County, as resources permit, to upgrade and improve our existing case management system. This remains a significant goal for the Department.
- The Department has expanded and streamlined its postconviction relief program to give more county residents a "Fresh Start" in terms of employment and housing. With the addition of another paralegal and a streamlined application and e-filing process, the Fresh Start Program will be better-positioned than ever to assess and pursue the type of relief which would be most beneficial for each client, based on his or her individual circumstances. Department representatives have attended several community events in the past year, providing information about the Fresh Start Program and intend to continue to reach out to community partners, including businesses and agencies working with former clients to get them a "fresh start" in life!
- The role of the indigent defense system is to ensure that individual attorneys have access to ongoing training, are properly supervised, are provided with sufficient resources, and have enough time to effectively represent every single client. Ethical and constitutional obligations for both the system and the individual attorney require that a defendant be represented by an attorney with the time necessary to properly investigate the case, to meet with the defendant, to file pre-trial motions, to study the prosecution's plea offer, etc. Although crime rates, in general, continue to drop statewide, the number of reported murders and violent crimes remains disproportionately high in Stanislaus County, and the workload of attorneys in the Public Defender's office continues to climb. With improved electronic case management, the Department will be better positioned to conduct a thorough workload analysis in the upcoming year to ensure that minimum constitutional obligations owed by each attorney to each client continue to be met, in accordance with National Standards and pertinent American Bar Associations Guidelines.

Budgets Contained within the Department

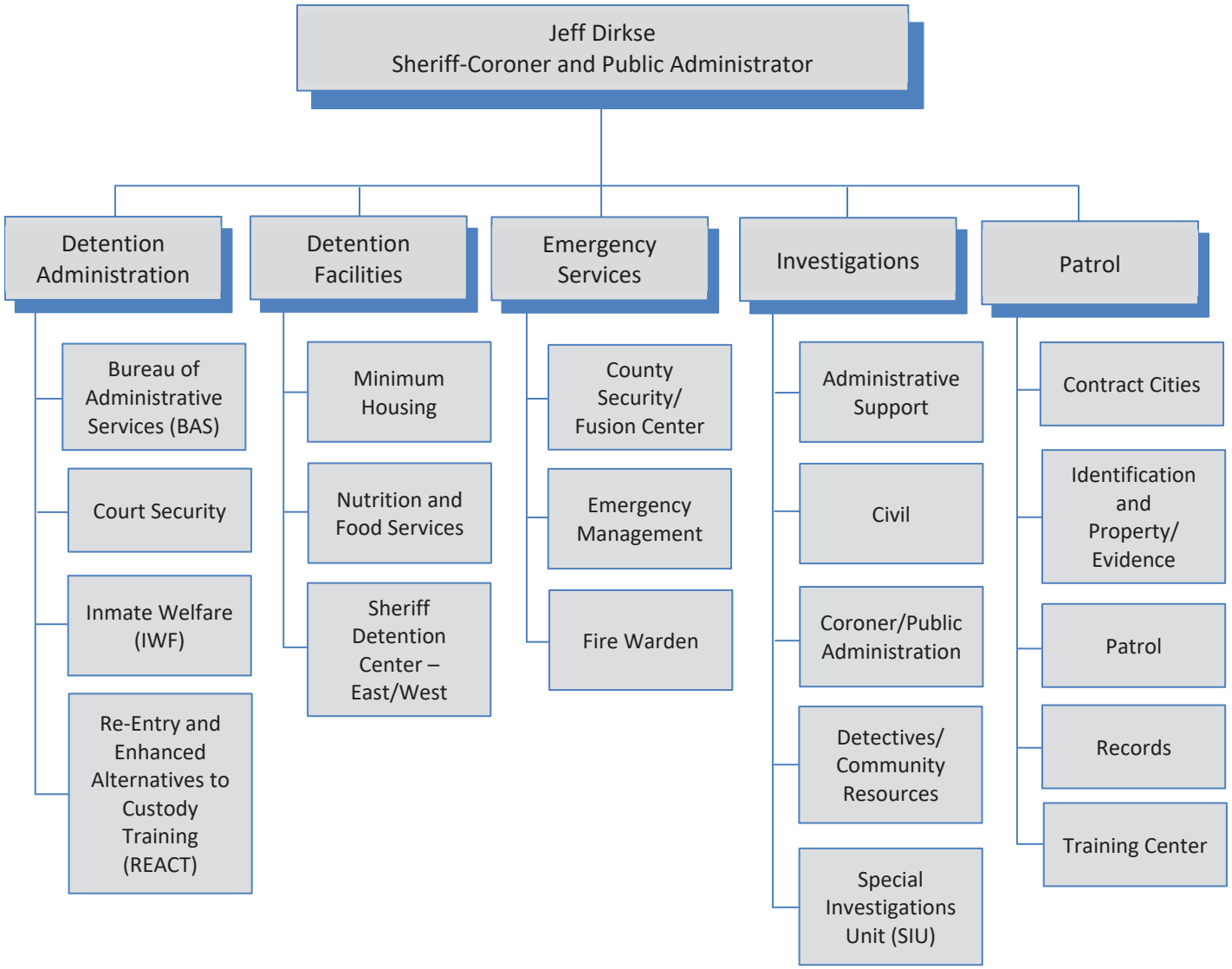
- **Public Defender** (General Fund)
  - Funds costs of legal representation of indigent defendants.
- **Indigent Defense** (General Fund)
  - Funds those costs for indigent defense that are not provided by the Public Defender's Office primarily due to conflicts of interest.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

Public Defender 0100 0027000 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$587,407	$606,061	$583,644	($22,417)	$649,024	$65,380
Charges for Service	$598,737	$715,756	$654,120	($61,636)	$685,366	$31,246
Miscellaneous Revenue	$1,661	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,187,805	$1,321,817	$1,237,764	($84,053)	$1,334,390	$96,626
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,187,805	$1,321,817	$1,237,764	($84,053)	$1,334,390	$96,626
Salaries and Benefits	$6,622,429	$8,390,778	$7,810,545	($580,233)	$8,082,745	$272,200
Services and Supplies	$610,251	$467,168	$472,789	$5,621	$483,663	$10,874
Other Charges	$598,173	$652,169	$939,883	$287,714	$970,070	$30,187
Fixed Assets						
Equipment	$19,297	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$47,541	$69,922	$29,700	($40,222)	$30,383	$683
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$7,897,691	$9,580,037	$9,252,917	($327,120)	$9,566,861	$313,944
General Fund Contribution	$6,709,886	$8,258,220	$8,015,153	($243,067)	$8,232,471	$217,318
Total Allocated Positions	-	51	51	0	51	0

Public Defender - Indigent Defense 0100 0027500 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$90,000	$90,000	$90,000	$0	$90,000	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$90,000	$90,000	$90,000	$0	$90,000	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$90,000	$90,000	$90,000	$0	$90,000	$0
Salaries and Benefits	$7,297	$0	$0	$0	$0	$0
Services and Supplies	$3,567,017	$4,537,455	$4,137,455	($400,000)	$4,137,455	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$3,574,314	$4,537,455	$4,137,455	($400,000)	$4,137,455	$0
General Fund Contribution	$3,484,314	$4,447,455	$4,047,455	($400,000)	$4,047,455	$0
Total Allocated Positions	-	0	0	0	0	0



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Sheriff

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$48,927,242	$46,992,779
Use of Fund Balance/ Retained Earnings	$7,079,619	$923,174
Gross Costs	$172,913,583	$161,243,476
General Fund Contributions	$116,906,722	$113,327,523
% Funded by General Fund	67.6%	70.3%
Total Allocated Positions	767	767

Department Services and Programs

The **Detention Administration** Division of the Sheriff's Office provides administrative support for the Detention Facilities, staff training as well as programming and count management oversight for inmates. The Division recently opened the REACT Center that was funded by Senate Bill 1022 (SB 1022) Project. This facility has 288 transitional jail beds and a programming services center to prepare inmates for re-entry into the community. The opening of REACT has allowed the Sheriff's Department to close the Men's Jail and convert it into a Court Holding Facility. The Detention Administration division is also responsible for the Inmate Welfare and Cal ID programs.

The **Detention Facilities** Division of the Sheriff's Office provides housing for incarcerated adults in Stanislaus County. This housing provides for the care, custody and safe control of incarcerated adults and is provided within the custodial facilities of Sheriff Detention Center – East/West, Minimum Housing Units 1 and 2, and the Re-Entry and Alternatives to Custody Training (REACT) sites. The Detention Division also administers programs for alternatives to incarceration that consist of the Alternative Work Program, Home Detention and Work Furlough. In March of 2017, the Detention Division opened a 552 bed Adult Detention Facility that was funded by the Public Safety and Offender Rehabilitation Service Act, Assembly Bill 900 (AB900). Having all the detention facilities in one location has been a goal of the County since the 1980's and is a major accomplishment.

The **Emergency Services** Division of the Sheriff's Office provides emergency management, mutual aid, county security and fire services throughout the County. As the Operational Area Coordinator (OAC) for the County, the OES is responsible for fulfilling local government and Operational Area State mandates identified in the California Code of Regulations, establishing the Standardized Emergency Management System (SEMS). These responsibilities include maintaining a functional Emergency Operations Center (EOC) for the Operational Area (OA), the coordination of emergency activities that exceed the day-to-day level, and the coordination of mutual aid requests as well as communication between local government and the State. The Fire Warden acts as the Fire and Rescue Operational Area Coordinator (OAC) for Stanislaus County. As the OAC, the Fire Warden is responsible for the planning, coordination, and deployment of fire mutual aid resources. The Fire Warden is also the liaison between local fire agencies and the County; provides staff aid to fire districts with financial issues including development impacts, revenue projections, budget analysis, fees and assessments, and represents County Fire agencies on various local and State committees and workgroups. The County Security Program provides direct support for potential threats to County operations which could impact the safety and security of County staff and customers. This includes staff training and the assessment of County facilities, security-related incident management, and cybersecurity.

The **Investigations** Division of the Sheriff's Office provides for the management, policy direction and oversight of all functions of the Sheriff's Department. It is also responsible for the records management of the department and timely and accurate civil services to the Citizens of Stanislaus County. The Sheriff's Department also provides security to the Superior Court of Stanislaus County. The Investigations Division also includes the Vehicle Theft Unit (StanCatt), California Multi-jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET), Special Investigations Unit (SIU), Civil Process Fees and Justice Assistance Grant (JAG) which budgets fall under this division and support the functions contained therein.

The **Patrol** Division of the Sheriff's Office provides law enforcement services in the unincorporated areas of Stanislaus County, including but not limited to the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida. This division also provides contracted law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson. There are also many specialty units that are included as part of the Patrol budget as well as Records, Property and Evidence, Identification Unit, Training Center and the Drivers Training (EVOC) budget.

Board of Supervisors Priority Area

The Sheriff supports the following Board of Supervisors priority:

Priority	*Supporting strong and safe neighborhoods for individuals and families to thrive*
Mission Statement	Protecting our communities by building trust, reducing crime, and promoting safety through enforcement, prevention and education

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Administration							
0100 0028100 General Fund							
Total Revenue	$1,273,151	$1,184,090	$1,008,756	$896,616	$896,424	$872,690	102.72%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$10,166,562	$10,245,383	$11,495,185	$11,856,629	$13,750,680	$13,973,935	98.40%
Net County Cost	$8,893,411	$9,061,293	$10,486,429	$10,960,013	$12,854,256	$13,101,245	98.11%

- The Sheriff Administration fund has had a steady increase in costs due to the normal cost of doing business. Revenue has stayed consistent throughout the past five years with a right size of civil service and gun permits in Fiscal Year 2018-2019 that caused a reduction. Most costs are paid for with a general fund contribution.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Adult Detention Expansion							
0100 0028400 General Fund							
Total Revenue	$0	$785,935	$3,264,915	$6,017,493	$6,546,844	$6,083,564	107.62%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$0	$3,149,928	$11,620,189	$18,693,505	$19,274,774	$19,369,001	99.51%
Net County Cost	$0	$2,363,993	$8,355,274	$12,676,012	$12,727,930	$13,285,437	95.80%

- The Sheriff Adult Detention Expansion fund has had a steady increase in cost due to the normal cost of doing business and additional Community Correction Partnership (CCP) revenue received beyond what was projected in the budget. Fiscal Year 2016-2017 only accounted for three months of the fiscal year based on the phased opening of the AB900 Public Safety Expansion project. In addition, in Fiscal Year 2018-2019 the Jail Medical contract was transferred to this budget from a CEO budget and represents approximately $4 million of increase between Fiscal Year 2017-2018 and 2018-2019.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - CAL ID Program							
1703 0028600 Special Revenue Fund							
Total Revenue	$458,884	$478,441	$486,504	$513,958	$520,641	$483,369	107.71%
Use of Fund Balance	($35,527)	$121,691	($257,055)	($132,501)	$10,203	$591,516	1.72%
Gross Costs	$423,357	$600,132	$229,449	$381,457	$530,844	$1,074,885	49.39%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Sheriff Cal ID Program fund has carried a consistent fund balance that has increased over time. The fund balance is being used for a major project that began in Fiscal Year 2016-2017 to update Live Scan machines and BlueCheck devices that are used by law enforcement officers throughout the County. This project was planned for completion in Fiscal Year 2019-2020.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - CAL-MMET							
1780 0028889 Special Revenue Fund							
Total Revenue	$875,469	$713,153	$718,106	$790,532	$733,511	$752,030	97.54%
Use of Fund Balance	$214,609	$456,038	$40,782	($69,006)	($49,720)	$1,708	-2911.01%
Gross Costs	$1,090,078	$1,169,191	$758,888	$721,526	$683,791	$753,738	90.72%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Sheriff Cal-MMET fund has kept a steady amount of revenue over the last five years due to 2011 Realignment. Gross costs were much higher in Fiscal Year 2015-2016 and 2016-2017 due to critical Long Ranger Helicopter repairs included in those years and supported by increased use of fund balance.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Civil Process Fee							
1768 0028840 Special Revenue Fund							
Total Revenue	$276,057	$242,946	$201,332	$219,624	$181,348	$258,530	70.15%
Use of Fund Balance	$119,362	$75,058	$5,330	$110,326	$78,006	$80,967	96.34%
Gross Costs	$395,419	$318,004	$206,662	$329,950	$259,354	$339,497	76.39%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Sheriff Civil Process Fee fund has had a steady use of fund balance over the past five years to compensate for lost revenue for check disbursements that are no longer handled by the Sheriff's Office for the State. The reduction in revenue has now leveled off and a base revenue projection has been established. The fund balance in this fund is planned for use for a future construction project to move the Civil Office to a new location to streamline Sheriff operations.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Contract Cities							
0100 0028239 General Fund							
Total Revenue	$10,105,762	$10,144,580	$11,015,302	$12,172,188	$12,105,295	$13,107,531	92.35%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$10,106,662	$10,161,855	$11,015,302	$12,271,654	$12,780,254	$13,464,852	94.92%
Net County Cost	$900	$17,275	$0	$99,466	$674,959	$357,321	188.89%

- The Sheriff Contract Cities fund has had a steady increase in costs due to the normal cost of doing business. There is usually no general fund contribution for this budget due to the Cities of Riverbank, Patterson, Waterford and Hughson contracting law enforcement services with the Sheriff's Office. For Fiscal Year 2018-2019 and 2019-2020, there is a county cost sharing agreement in place with Riverbank, Patterson and Waterford to cover 50% of the increased cost experienced with the addition of the Deputy Sheriff II classification in exchange for increased flexibility in staffing assignments in periods of critical need. The Fiscal Year 2019-2020 revenue is pending a post-closing entry that will bring the Net County cost within the legal budget level of $357,321.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - County Fire Service Fund							
1725 0017100 Special Revenue Fund							
Total Revenue	$1,538,122	$1,617,306	$1,708,952	$1,793,725	$2,052,232	$1,692,277	121.27%
Use of Fund Balance	($435,297)	($320,629)	($376,139)	$140,224	($332,937)	$715,941	-46.50%
Gross Costs	$1,315,813	$1,509,665	$1,545,801	$2,146,937	$1,932,283	$2,621,206	73.72%
Net County Cost	$212,988	$212,988	$212,988	$212,988	$212,988	$212,988	100.00%

- The Sheriff County Fire Service Fund moved from the CEO's Office umbrella to the Sheriff's in Fiscal Year 2020-2021. The Less than County Wide Fire Tax continues to exceed expectations growing with property value, funding services that include: Fire Prevention, Fire Investigation (FIU), training, communication and administration functions for County-wide Fire Departments governed by the Fire Authority JPA.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Court Security							
176C 0028370 Special Revenue Fund							
Total Revenue	$5,087,283	$5,085,454	$5,210,770	$5,283,392	$5,226,766	$5,450,828	95.89%
Use of Fund Balance	$235,894	$322,196	($110,048)	($700,614)	$369,692	$471,467	78.41%
Gross Costs	$5,406,454	$5,484,932	$5,186,227	$5,512,770	$5,856,633	$6,183,805	94.71%
Net County Cost	$83,277	$77,282	$85,505	$929,992	$260,175	$261,510	99.49%

- The Sheriff Court Security fund has seen a steady increase in costs due to the cost of doing business. Revenue has not kept pace with expenditures increase. In Fiscal Year 2014-2015 through 2016-2017, several multi-defendant court cases held in Department 26 requiring extra security depleted much of the existing fund balance. Due to a court ruling, the County reimbursed funds that had been used to pay for direct administrative costs in Fiscal Year 2018-2019 in the amount of $705,721 which contributed to fund balance. Using current revenue projections, fund balance is expected to be depleted in 2021.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Dedicated Funds							
1743 0028869 Special Revenue Fund							
Total Revenue	$29,493	$21,018	$0	$0	$0	$0	0.00%
Use of Fund Balance	($29,493)	$328,391	$0	$0	$0	$0	0.00%
Gross Costs	$0	$349,409	$0	$0	$0	$0	0.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Sheriff Dedicated Funds fund received funding through deferred revenue and a small amount of California Environmental Quality Act (CEQA) funding. The fund balance has been exhausted since Fiscal Year 2016-2017 and the revenue is now located in the Sheriff's Operations budget fund.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Detention							
0100 0028300 General Fund							
Total Revenue	$9,978,053	$9,905,026	$9,513,155	$10,946,747	$11,822,496	$11,183,403	105.71%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$39,685,562	$39,322,636	$41,269,603	$54,100,673	$58,910,269	$59,688,249	98.70%
Net County Cost	$29,707,509	$29,417,610	$31,756,448	$43,153,926	$47,087,773	$48,504,846	97.08%

- The Sheriff's Detention fund has had a steady increase in gross costs due to normal cost of doing business. Revenue has stayed consistent throughout the past five years and most of the costs are covered by General Fund Contribution. There was an increase in gross costs and revenue starting in Fiscal Year 2018-2019 due to the Jail Medical contract being shifted to Detention from a CEO budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Driver Training Program							
1769 0028870 Special Revenue Fund							
Total Revenue	$174,274	$140,012	$184,277	$96,922	$234,921	$192,669	121.93%
Use of Fund Balance	($13,293)	$1,668	($29,355)	$20,174	($55,447)	$47,771	-116.07%
Gross Costs	$160,981	$141,680	$154,922	$117,096	$179,474	$240,440	74.64%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Sheriff Drivers Training Program fund has stayed consistent over the past five years. Fiscal Years ending in an odd number tend to have lower revenue than the even numbered fiscal years. This is due to how the Drivers Training program is set up in outside law enforcement agencies.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Federal Asset Forfeiture							
176Q 0028383 Special Revenue Fund							
Total Revenue	$0	$0	$0	$201,634	$15,477	$0	0.00%
Use of Fund Balance	$0	$0	$0	($201,634)	$172,780	$196,883	87.76%
Gross Costs	$0	$0	$0	$0	$188,257	$196,883	95.62%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Sheriff Federal Asset Forfeiture fund was activated in response to changes in asset forfeiture guidelines that moved these funds from Trust Funds to Special Revenue accounts. Fund balance in this budget is projected to be completely expended in Fiscal Year 2020-2021.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Jail Commissary / Inmate Welfare							
4081 0028509 Enterprise Fund							
Total Revenue	$1,873,647	$2,408,630	$1,764,091	$1,890,382	$2,324,340	$1,703,375	136.45%
Use of Fund Balance	($231,136)	($639,143)	$68,829	$259,509	($290,909)	$657,136	-44.27%
Gross Costs	$1,642,511	$1,769,487	$1,832,920	$2,149,891	$2,033,431	$2,360,511	86.14%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Sheriff Jail Commissary/Inmate Welfare fund has had a steady increase in both revenue and gross costs due to the normal cost of doing business. Revenue was higher than normal in Fiscal Year 2016-2017, due to an incentive payment received from the inmate calling provider contract. There was a higher use of fund balance in Fiscal Year 2018-2019 due to additional programming services being offered by Learning Quest.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Justice Assistance Grant							
1799 0028610 Special Revenue Fund							
Total Revenue	$741,921	$1,166,782	$362,187	$155,748	$43,092	$522,167	8.25%
Use of Fund Balance	$26,923	($764)	$15	$0	($21,546)	$0	0.00%
Gross Costs	$768,844	$1,166,018	$362,202	$155,748	$21,546	$522,167	4.13%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Sheriff Justice Assistance Grant (JAG) fund has accounted for two different Bryne JAG grants that the Department has received. The Department continues to spend the prior year grants. Multiple grant years are awarded and spent at various times so there is no consistency in the gross costs and revenue cycles. When Grants are awarded the full grant appropriations and revenue are budgeted. Delays in awarding Fiscal Year 2018-2019 and 2019-2020 JAG grants, which are open for multiple years, caused delays in posting expenditures.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - OES/Fire Warden							
0100 0015500 General Fund							
Total Revenue	$276,078	$293,717	$272,450	$254,638	$1,249,064	$251,487	496.67%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$1,678,950	$2,068,138	$2,488,993	$1,888,132	$2,974,151	$3,176,388	93.63%
Net County Cost	$1,402,872	$1,774,421	$2,216,543	$1,633,494	$1,725,087	$2,924,901	58.98%

- The Sheriff OES/Fire Warden fund moved from the CEO's Office umbrella to the Sheriff's in Fiscal Year 2020-2021. This budget has had a steady increase in gross costs due to normal cost of doing business. Revenue has stayed consistent throughout the past five years, except for Fiscal Year 2019-2020. Most expenditures are supported by a County General Fund contribution. There was an increase in gross costs and revenue starting in Fiscal Year 2019-2020 due to the activation of the Emergency Operations Center (EOC) for the COVID-19 pandemic.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - OES Grants							
1666 0015552 Special Revenue Fund							
Total Revenue	$0	$0	$0	$0	$12,485,426	$12,494,197	99.93%
Use of Fund Balance	$0	$0	$0	$0	($6,120,787)	$0	0.00%
Gross Costs	$0	$0	$0	$0	$6,364,639	$12,494,197	50.94%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Sheriff OES Grants fund moved from the CEO's Office umbrella to the Sheriff's in Fiscal Year 2020-2021. This budget accounts for two different funding sources. In 2019-2020, the Office of Emergency Services received funding from the state for Fire Communications and Public Safety Power Shutoff Resiliency and these funds are expected to be spent by the end of Fiscal Year 2020-2021.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - OES Homeland Security Grants							
1670 0017370 Special Revenue Fund							
Total Revenue	$612,439	$605,197	$674,242	$367,121	$446,019	$646,662	68.97%
Use of Fund Balance	($123,379)	$9,917	($20,816)	$20,969	($3,251)	$847,793	-0.38%
Gross Costs	$489,060	$615,114	$653,426	$388,090	$442,768	$1,494,455	29.63%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Sheriff OES Homeland Security Grants fund moved from the CEO's Office umbrella to the Sheriff's in Fiscal Year 2020-2021. This budget accounts for individual multi-year grants that provide SEMS/NIMA, HazMat and Fire training; emergency operations planning assistance to our Operational Area partners as well as

communications equipment to enhance clear communication and interoperability. These grants are annual and open for several years. All unspent funds are rolled forward until spent or the end of the grant period.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - OES Water Resources Grant							
1660 0017420 Special Revenue Fund							
Total Revenue	$0	$1,555	($1,583)	$45,004	$44,861	$0	0.00%
Use of Fund Balance	$0	$67	$1,583	($1,641)	$14,824	$160,015	9.26%
Gross Costs	$0	$1,622	$0	$43,363	$59,685	$160,015	37.30%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Sheriff OES Water Resources Grant fund moved from the CEO's Office umbrella to the Sheriff's in Fiscal Year 2020-2021. This budget accounts for a grant awarded in 2016 for the development of a county flood emergency plan. All unspent funds are rolled forward until spent or the end of the grant period.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Operations							
0100 0028200 General Fund							
Total Revenue	$3,125,004	$2,930,737	$3,050,867	$2,936,484	$4,826,132	$4,927,442	97.94%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$30,664,689	$32,491,375	$34,368,588	$39,210,568	$42,208,681	$43,496,649	97.04%
Net County Cost	$27,539,685	$29,560,638	$31,317,721	$36,274,084	$37,382,549	$38,569,207	96.92%

- The Sheriff Operations fund has had a steady increase in costs due to the normal cost of doing business. Revenue has stayed consistent throughout the past five years. This budget underwent a restructure of programs in Fiscal Year 2015-2016 and made shifts between Operations and Administration. Costs grew significantly between Fiscal Year 2017-2018 and 2018-2019 due to the addition of a Deputy Sheriff II classification which had the effect of increasing salaries by approximately 10% for all qualifying positions and other resulting adjustments.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - SDEA Federal Asset Forfeiture							
176Q 0028380 Special Revenue Fund							
Total Revenue	$0	$0	$0	$772,518	$0	$0	0.00%
Use of Fund Balance	$0	$0	$0	($690,897)	$299,783	$360,152	83.24%
Gross Costs	$0	$0	$0	$81,621	$299,783	$360,152	83.24%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Sheriff SDEA Federal Asset Forfeiture fund was set up due to changes in the asset forfeiture guidelines that moved these funds from Trust Funds to Special Revenue accounts. These funds are used to support the needs of the Stanislaus Special Investigations Unit (SIU) formally known as the Stanislaus Drug Enforcement Agency (SDEA).

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Sheriff - Vehicle Theft Unit							
1715 0028825 Special Revenue Fund							
Total Revenue	$451,966	$478,144	$484,676	$490,903	$499,312	$469,489	106.35%
Use of Fund Balance	($137,213)	$306,079	$81,044	($46,210)	($98,404)	$62,192	-158.23%
Gross Costs	$314,753	$784,223	$565,720	$444,693	$400,908	$531,681	75.40%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Vehicle Theft Unit costs have increased steadily through Fiscal Year 2015-2016 but were lower than usual due to vacancies in the program. In Fiscal Year 2016-2017 costs increased due to a Deputy Sheriff and Personal Service Contractor being added to the unit. The Department also used fund balance to purchase several License Plate Reader (LPR) units to use throughout the County.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Sheriff - OES Homeland Security Grants	($153,067)	($29,688)	($39,605)	($18,789)	($39,758)
Sheriff - CAL ID Program	$518,514	$554,042	$432,350	$689,405	$821,907
Sheriff - County Fire Service Fund	$1,459,824	$1,895,121	$2,215,751	$2,591,890	$2,451,666
Sheriff - CAL-MMET	$856,637	$642,027	$185,989	$145,208	$214,213
Sheriff - Civil Process Fee	$1,574,153	$1,454,791	$1,379,733	$1,374,403	$1,264,077
Sheriff - Court Security	$730,992	$495,098	$172,902	$282,950	$983,563
Sheriff - Dedicated Funds	$298,898	$328,391	$0	$0	$0
Sheriff - Driver Training Program	$38,444	$51,738	$50,070	$79,424	$59,250
Sheriff - Jail Commissary / Inmate Welfare	$1,086,783	$1,317,919	$1,957,063	$1,883,612	$1,624,104
Sheriff - Justice Assistance Grant	$26,120	($803)	($39)	($54)	($54)
Sheriff - Vehicle Theft Unit	$433,676	$570,888	$264,810	$183,765	$229,975
Sheriff - Federal Asset Forfeiture	$0	$0	$0	$0	$314,095
Sheriff - SDEA Federal Asset Forfeiture	$0	$0	$0	$0	$578,436
Total Fund Balance	$6,870,974	$7,279,524	$6,618,957	$7,210,164	$8,501,473

*Note: Only Listed for Non-General Fund Units

- Homeland Security Grants fund balance varies over the years due to the timing of payables and receivables during the reimbursable grant periods and when the funds are awarded.
- Cal ID has carried a consistent fund balance that has increased over time. Beginning in Fiscal Year 2016-2017, a major phased project of updating Live Scan and BlueCheck devices began and is reliant on use of fund balance.
- County Fire Service Fund has had a consistent fund balance throughout the past five years. The Fire Authority has a plan to spend down the fund balance to help fund special operations and training for use within the County.
- Cal-MMET's fund balance had a steady increase due to staffing shortages in Fiscal Years 2013-2017. Much of the fund balance was used to fund the Long Ranger Helicopter repairs in Fiscal Year 2016-2017.
- Civil Process has had a steady fund balance over the past five years. The fund balance has not been spent down significantly over the past few years due to the uncertainty of check disbursements in which the state was no longer contracting with the Sheriff's Department for Employment Development Department (EDD)

wage garnishment services. The department has now established a base line and will be using the fund balance for pending upgrades needed for the Civil Division.

- Court Security costs have continued to go up at a rate faster than the revenue being received. The fund balance is expected to be exhausted in the next one to two years. Sheriff and CEO leadership continue to work with the Courts for a plan to reduce costs to be more in line with the State Revenue.
- Dedicated Funds has exhausted all the fund balance in Fiscal Year 2016-2017 and the fund been closed out. These funds came from deferred revenue and a small amount of CEQA funding. This revenue has been moved to the Sheriff's Operations Budget.
- Drivers Training Program has had a consistent fund balance throughout the past five years. The fund balance is maintained to support possible future changes in reimbursement from local law enforcement agencies as well as the Commission on Peace Officer Standards and Training (POST) which has not had consistent funding over the years.
- Jail Commissary/Inmate Welfare has had a gradual increase in fund balance the past five years. These funds are used for inmate related costs only and the department will be using some of this fund balance over the next couple of years to increase the programs and other services available to the inmates.
- Justice Assistance Grant's fund balance varies over the years due to the timing of payables and receivables during the reimbursable grant periods and when funds are awarded.
- Vehicle Theft Unit's fund balance is being used for major projects tied to vehicle theft like license plate readers (LPR) devices throughout the County.
- Federal Asset Forfeiture fund was created in Fiscal Year 2018-2019 due to changes in Federal asset forfeiture guidelines. This fund holds the Justice funds and are used for special projects at the Sheriff's Office and is used to support the needs for the Sheriff's Special Investigations Unit (SIU).
- SDEA Federal Asset Forfeiture fund was created in Fiscal Year 2018-2019 due to changes in Federal asset forfeiture guidelines. This fund holds the Justice funds and are used for special projects at the Sheriff's Office and is used to support the needs for the Sheriff's Special Investigations Unit (SIU).

Department Summary

Sheriff	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$1,602,743	$1,427,092	$1,600,000	$172,908	$1,600,000	$0
Licenses, Permits, Franchises	$317,644	$2,042,385	$296,275	($1,746,110)	$296,275	$0
Fines, Forfeitures, Penalties	$1,039,893	$33,475	$34,778	$1,303	$35,729	$951
Revenue from use of Assets	$92,367	$5,665	$36,421	$30,756	$36,477	$56
Intergovernmental Revenue	$12,452,921	$11,405,817	$13,561,943	$2,156,126	$11,367,353	($2,194,590)
Charges for Service	$28,130,031	$29,461,041	$31,265,370	$1,804,329	$31,702,332	$436,962
Miscellaneous Revenue	$1,981,146	$1,762,497	$1,952,455	$189,958	$1,954,613	$2,158
Other Financing Sources	$228,884	$276,000	$180,000	($96,000)	$0	($180,000)
Total Revenue	$45,845,629	$46,413,972	$48,927,242	$2,513,270	$46,992,779	($1,934,463)
Use of Fund Balance/Retained Earnings	($1,291,301)	$939,689	$7,079,619	$6,139,930	$923,174	($6,156,445)
Total Funding Sources	$44,554,328	$47,353,661	$56,006,861	$8,653,200	$47,915,953	($8,090,908)
Salaries and Benefits	$102,139,497	$110,062,390	$108,176,210	($1,886,180)	$111,135,120	$2,958,910
Services and Supplies	$33,436,187	$34,799,217	$39,570,939	$4,771,722	$37,613,569	($1,957,370)
Other Charges	$9,807,033	$10,107,987	$12,343,709	$2,235,722	$12,507,099	$163,390
Fixed Assets						
Buildings & Improvements	$201,976	$283,500	$2,511,600	$2,228,100	$0	($2,511,600)
Equipment	$5,286,285	$2,981,683	$10,148,276	$7,166,593	$0	($10,148,276)
Other Financing Uses	$168,000	$178,000	$180,000	$2,000	$0	($180,000)
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($544,675)	($490,340)	($17,151)	$473,189	($12,312)	$4,839
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$150,494,303	$157,922,437	$172,913,583	$14,991,146	$161,243,476	($11,670,107)
General Fund Contribution	$105,939,975	$110,568,776	$116,906,722	$6,337,946	$113,327,523	($3,579,199)
Total Allocated Positions	-	757	767	10	767	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $48,927,242, an increase of $2,513,270 from the 2019-2020 Adopted Final Budget.
- Estimated revenue for the 2020-2021 Final Budget is projected by performing a review of historical trends and program funding information provided by Local, State and Federal entities.
- The Department anticipates a total of $14.5 million in available fund balance and retained earnings as of July 1, 2020, of which $7.1 million is budgeted for use in Fiscal Year 2020-2021.
  - Cal-ID Program budget unit has a total of $811,704 in available fund balance as of July 1, 2020, of which $149,743 is budgeted for use in Fiscal Year 2020-2021.
  - Cal-MMET budget unit has a total of $263,933 in available fund balance as of July 1, 2020, of which $113,530 is budgeted for use in Fiscal Year 2020-2021.
  - Civil Process Fee budget unit has a total of $1,186,071 in available fund balance as of July 1, 2020, of which $126,489 is budgeted for use in Fiscal Year 2020-2021.
  - County Fire Service Fund budget unit has a total of $2,784,604 in available fund balance as of July 1, 2020, of which ($49,397) is budgeted for use in Fiscal Year 2020-2021.
  - Court Security budget unit has a total of $613,871 in available fund balance as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.

- Drivers Training Program budget unit has a total of $114,697 in available fund balance as of July 1, 2020 of which ($14,715) is budgeted for use in Fiscal Year 2020-2021.
- Federal Asset Forfeiture budget unit has a total of $219,028 in available fund balance as of July 1, 2020 of which $172,756 is budgeted for use in Fiscal Year 2020-2021.
- Jail Commissary/Inmate Welfare budget unit has a total of $1,915,012 in available fund balance as of July 1, 2020 of which $550,757 is budgeted for use in Fiscal Year 2020-2021.
- Justice Assistance Grants budget has a total of $21,492 in available fund balance as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
- OES Grants budget unit has a total of $6,120,787 in available fund balance as of July 1, 2020 of which $6,069,048 is budgeted for use in Fiscal Year 2020-2021.
- OES Homeland Security budget has a total of ($36,507) of which zero is budgeted for use in Fiscal Year 2020-2021.
- OES Water Resources Grant budget has a total of ($14,833) as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
- SDEA Federal Asset Forfeiture budget unit has a total of $215,941 in available fund balance as of July 1, 2020 of which $23,000 is budgeted for use in Fiscal Year 2020-2021.
- Vehicle Theft budget unit has a total of $328,379 in available fund balance as of July 1, 2020 of which ($61,592) is budgeted for use in Fiscal Year 2020-2021.

Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $173 million, an increase of $15 million from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $116.9 million.
- The Final Budget at base includes a $5.6 million increase in appropriations due to the cost of doing business to maintain current law enforcement and emergency services levels, funded with $2 million in estimated revenue, $5.8 million in department fund balance and generates a General Fund savings of $2.2 million. The decrease in General Fund costs is the result of the reinstated 5% vacancy rate and a reduction of one-time carryforward funds from Fiscal Year 2019-2020.
- The Final Budget includes a request to increase service levels.
- The Final Budget includes $9.4 million to accommodate the increased costs associated with the requested service level adjustment requiring a General Fund Contribution of $8.4 million.
  - An ongoing increase of $161,306 in appropriations, funded with General Fund Contribution to add a Captain position in the Adult Detention Division to increase executive leadership and create a Detention Administration Division.
  - An ongoing increase of $369,717 in appropriations, funded with General Fund Contribution to add one Manager IV, one Deputy Sheriff I/II and two Crime Analyst positions for uses in the Department's Fusion Center and add additional support the areas of terrorism, cyber-crimes, ballistics and County Security.
  - An increase of $121,795 in appropriations and estimated revenue, $100,795 ongoing and $21,000 in one-time costs to add one new Deputy Sheriff I/II position for the benefit of the City of Riverbank. This position is entirely funded by the City of Riverbank with no General Fund Contribution.
  - An ongoing increase of $230,084 in appropriations and estimated revenue to add one Staff Services Coordinator, one Staff Services Analyst and one Supervising Legal Clerk I/II to increase capacities for social media and public relations, emergency management and supervision for the Department.
  - A one-time increase of $3,361,900 in appropriations, funded with General Fund Contribution to repair, upgrade and enhance buildings and structures at the Sheriff's Hackett Road campus. This includes an additional HVAC system for the Property and Evidence Room at the Sheriff's Operations Center, upgrades to the Sheriff's Training Center buildings, additional storage units for the Sheriff's large specialty team

vehicles, a replacement building for the Minimum Housing administration and additional costs for a current HVAC system project for support services managed by GSA.

- A one-time increase of $1,810,400 in appropriations, funded with $162,500 in estimated revenue and $1,647,900 in General Fund Contribution for replacement law enforcement related equipment and other enhancements to current operations. This includes replacement of video camera storage systems for detention facilities, new software to enhance Internal affairs workflow processes, replacement of SWAT team safety equipment, replacement of adult detention tasers, Body worn Cameras for operations deputies and a new rapid DNA testing machine to increase efficiency in testing at the Coroner's Office.
- A one-time increase of $175,000 in appropriations and estimated revenue from the Inmate Welfare budget for costs associated with an inmate tracking and record keeping system Guardian RFID.
- A one-time increase of $400,000 in appropriations, funded with $300,000 in Federal Coronavirus Relief Funds (CRF) funding and $100,000 in General Fund Contribution for items associated with COVID-19. This includes additional equipment for the mobile field force team, a public information studio for enhanced community messaging and performance program agreements to assist Sheriff employees.
- A one-time decrease of $434,314 in appropriations and estimated revenue for Trial Court Security costs. The reduction is offset from $798,870 to $434,314 due to a one-time contribution of $364,556 realignment backfill funds provided by the State with State General Funds. This still leave this fund with a $1.2 million projected deficit. This fund is impacted by a 2011 realignment base funding shortfall due to a decline in state-wide sales tax receipts due to the impacts of the COVID-19 emergency response orders. The Department will work with Superior Court staff to identify and implement deficit mitigation strategies and the Department will provide an update at first quarter with the most current projections.
- An ongoing increase of $192,511 in appropriations and estimated revenue for costs associated with a Tobacco grant and contract with the Stanislaus County Office of Education.
- A one-time increase of $665,744 in appropriations for projects not completed in the prior year and technical adjustments to change the accounting model for charging Contract Cities for vehicles.
- A one-time increase of $180,000 for three new vehicles to assist the Department in conducting law enforcement services in the Civil Division. The expense is covered with an operating transfer in of $180,000 from the Civil Process Fees budget unit.
- A one-time increase of $50,000 for one new vehicle to assist the Department in conducting emergency services in the Office of Emergency Services. The expense is covered with estimated revenue through the current year Department Homeland Security grant allocation.
- A one-time increase of $2.1 million in appropriations and estimated revenue for all other new and replacement vehicles.

- The requested adjustment includes $8.3 million in one-time costs and $1.1 million in ongoing costs.
- The Sheriff's Department has a total fleet of 493 vehicles; of those, 30 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. Included in the Proposed Budget are:
  - The Final Budget includes the replacement of 30 vehicles and two Gooseneck horse trailers used for public safety purposes. The total cost is estimated to be $2.3 million, is funded by departmental fund balance and a General Fund Contribution.
    - The Final Budget includes the purchase of 4 new vehicle(s) used to conduct law enforcement services in the Civil Division. The total cost is estimated to be $230,000 and is funded by departmental fund balance and a General Fund Contribution.
  - Other fixed asset costs of $10.5 million include the following:
    - Replacement of an HVAC unit in Minimum Housing and installation of a standalone HVAC unit for the Property and Evidence room. Costs are estimated at $1.1 million and funded with a General Fund Contribution.

- Replacement of Security items to include cameras in Detention Facilities and Training Facilities, and installation of alarm system for the training center campus. Costs are estimated at $1.1 million and funded with a General Fund Contribution.
- Replacement of an Inmate Medical modular building that was recently damaged by flood water and is due for replacement. Costs are estimated at $1.1 million and funded with a General Fund Contribution.
- Purchase of a Rapid DNA processing machine estimated to cost $253,400, funded with a General Fund Contribution.
- Purchase of a Specialty Team Vehicle storage and upgrades to the Mat Room, Fitness room and classroom estimated to cost $500,000, funded with a General Fund Contribution.
- Pursuant to BOS agenda Item 2019-0713 approved on November 26, 2019, the Department will be upgrading fire communications equipment in the outer areas in the counties with little to no communications areas that have dead spots in Fiscal Year 2020-2021. This is estimated to cost $5.8 million and is funded with OES Grants fund balance.
- Pursuant to BOS agenda Item 2020-0211 approved on May 12, 2020, the Department will be purchasing equipment for the Fusion Center as well as other communication equipment for law enforcement and fire agencies in Fiscal Year 2020-2021. This is estimated to cost $.6 million and is fully funded with OES Homeland Security Grant revenue.

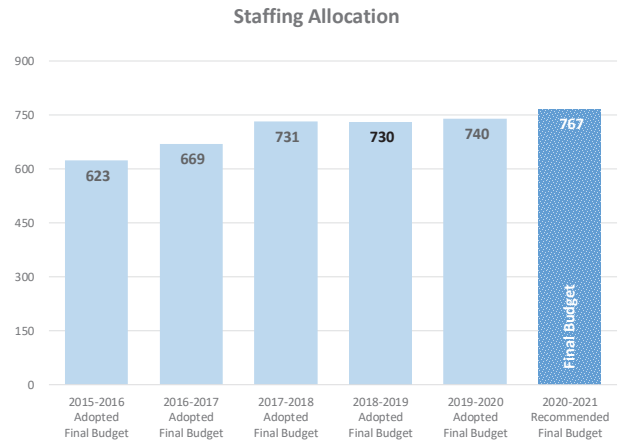
Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 767, an increase of 27 over the 2019-2020 Adopted Final Budget allocation.
  - Subsequent to the 2019-2020 Adopted Final Budget, on June 9, 2020 one Community Services Officer position was added to the Operations Division per Board Resolution No. 2020-0246.
- Adjustments recommended for the Sheriff Staffing Allocation to recognize the transfer of the Office of Emergency Services/Fire Warden to the Sheriff Department include the addition of 17 positions as follows:
  - The OES/Fire Warden budget unit and all eight existing positions (one Fire Warden/Assistant Director-OES, one Deputy Fire Warden/Deputy Director OES, two Manager III, one Confidential Assistant IV, one Staff Services Coordinator, one Accountant III, one Account Clerk III) are recommended to transfer in to the Sheriff Department under the same budget unit.
  - The County Fire Service Fund budget unit and all existing nine positions (one Deputy Fire Warden/Deputy Director OES, one Manager III – Safety, one Senior Systems Engineer, one Fire Prevention Specialist III, four Fire Preventive Specialist II, and one Admin Clerk III) are recommended to transfer in to the Sheriff Department under the same budget unit.
- Finally, for the 2020-2021 Final Budget, it is recommended to add the following nine new positions:
  - One Staff Services Analyst position in Administration to perform all social media and public relation functions for the Sheriff Department. This position would allow the current Public Information Officers who are only assigned as a collateral assignment more time towards their primary assignment;
  - One Deputy Sheriff I/II position in Contract Cities to perform Community Resource Deputy duties in the City of Riverbank;
  - One Captain position in Detention to oversee all Detention Administration duties. This position will allow the Department an opportunity to improve the span of executive leadership and responsibility;
  - One Supervising Legal Clerk I/II position in Detention to better allocate supervision and allow for the graveyard shift to be covered by a position other than the on-duty Sergeant who is already handling all other receive and release duties;
  - One Staff Services Coordinator position in OES/Fire Warden to perform emergency management functions at Office of Emergency Services (OES). This position will allow the department to reduce extra

workload on the current emergency managers and provide a better means of preparedness, response, mitigation and recovery to the residents of Stanislaus County;
- Two Crime Analyst positions in Operations to perform additional crime analysis work in Gun Violence Reduction and NIBIN areas as well as terrorism and cybercrime areas. The Department currently only has three crime analysts available and their workload is too high to be able to continue as is. Officer Safety is very dependent on some of the data that is derived from this unit and there is a critical need for additional staff;
- One Deputy Sheriff I/II position in Operations to be used as Detectives in the FBI's Joint Terrorism Task Force (JTTF);
- One Manager IV position in Operations to perform management oversight over the County Security and Fusion Center programs.

- The Final Budget includes technical adjustment recommendations that do not affect the position allocation.
  - One Manager III position is recommended to be reclassified downward to a Staff Services Coordinator in OES to reflect the classification the position is currently underfilled as, and to better meet the needs of the Department;
  - One Storekeeper I/II position is recommended to be transferred from Operations to Administration to align with the budget;
  - Two positions (one Deputy Sheriff II and one Legal Clerk III) are recommended to be transferred from Administration to Operations to align with the budget; and
  - One Administrative Secretary, one Confidential Assistant III, one Legal Clerk IV and one Staff Services Analyst in Administration, one Administrative Secretary in Adult Detention Expansion, and one Account Clerk II in Detention are recommended for study to determine if current duties and responsibilities are in alignment with current classifications.

Five-Year Historical Trends



2021-2022 Spending Plan

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $46,992,779 a decrease of $1,934,463 from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by estimating a 2% increase over the Fiscal Year 2020-2021 revenue, including approved multi-year program spending plans, and deducting one-time revenue sources.

- The Spending Plan relies on the use of $923,174 in departmental fund balance and retained earnings; based on use of fund balance and retained earnings identified in the 2020-2021 Final Budget, the Department anticipates there will be $7.4 million in available fund balance and retained earnings on July 1, 2021.
  - Cal-ID Program fund balance is estimated to be $661,961 as of July 1, 2021, of which $115,550 is budgeted for use in Fiscal Year 2021-2022.
  - Cal-MMET fund balance is estimated to be $150,403 as of July 1, 2021, of which $140,452 is budgeted for use in Fiscal Year 2021-2022.
  - Civil Process Fee fund balance is estimated to be $1,059,582 as of July 1, 2021, of which ($50,449) is budgeted for use in Fiscal Year 2021-2022.
  - County Fire Service Fund fund balance is estimated to be of $2,834,000 as of July 1, 2021, of which $9,872 is budgeted for use in Fiscal Year 2021-2022.
  - Court Security fund balance is estimated to be $613,871 as of July 1, 2021, of which $0 is budgeted for use in Fiscal Year 2021-2022.
  - Drivers Training Program fund balance is estimated to be $129,412 as of July 1, 2021 of which ($14,715) is budgeted for use in Fiscal Year 2021-2022.
  - Federal Asset Forfeiture fund balance is estimated to be ($31,441) as of July 1, 2021 of which zero is budgeted for use in Fiscal Year 2021-2022.
  - Jail Commissary/Inmate Welfare retained earnings is estimated to be $1,364,256 as of July 1, 2021 of which $550,757 is budgeted for use in Fiscal Year 2021-2022.
  - Justice Assistance Grant fund balance is estimated to be $21,492 as of July 1, 2021 of which $0 is budgeted for use in Fiscal Year 2021-2022.
  - OES Grants fund balance is estimated to be $51,739 as of July 1, 2020 of which zero is budgeted for use in Fiscal Year 2021-2022.
  - OES Homeland Security fund balance is estimated to be ($36,507) as of July 1, 2021 of which zero is budgeted for use in Fiscal Year 2021-2022.
  - OES Water Resources fund balance is estimated to be ($14,833) as of July 1, 2021 of which $0 is budgeted for use in Fiscal Year 2021-2022.
  - SDEA Federal Asset Forfeiture fund balance is estimated to be $255,653 as of July 1, 2021 of which $176,679 is budgeted for use in Fiscal Year 2021-2022.
  - Vehicle Theft fund balance is estimated to be $389,971 as of July 1, 2021 of which ($62,566) is budgeted for use in Fiscal Year 2021-2022.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $161.2 million, a decrease of $11.7 million from the 2020-2021 Final Budget, requiring a General Fund Contribution of $113.3 million.
  - The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business: Salaries and benefits increase of 3%; Group health insurance increase of 5%; Services and supplies increase of 2.3%; Cost Allocation Plan (CAP) increase of 3 to 5%.
  - There are no fixed assets or one-time projects factored into the Spending Plan consistent with the base budget policy.
- The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2020-2021 budget year.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 767, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- Trial Court Security Funding/Agreement
  - Trial Court Security funding through 2011 Public Safety Realignment is not sufficient to cover the minimum service level, which includes 43 positions, identified in the Court Security Services Agreement between the Stanislaus County Superior Court (Superior Court) and the County. While Trial Court Security Account (TCSA) funds have seen modest year over year growth, they have not kept pace with expenditure growth. The current agreement expired in 2014 and despite negotiations has not been successfully updated. Until a new agreement is in place, the Department will continue to work with the Superior Court to minimize costs while still providing safe working conditions. A new agreement will need to be settled before the new courthouse is opened due to the additional courtrooms the Superior Court will gain.
- Shooting Range
  - Currently, the Sheriff, Probation and District Attorney's Office rely upon the Modesto Police Department (MPD) range for both regular personnel training as well as the POST Academy class. The use of MPD's range, located at the West Main Avenue facility near Patterson, continues to pose several scheduling issues regarding the delivery of mandated training. MPD has priority for use of the range and at certain times, County Public Safety agencies training can be canceled in lieu of MPD's training needs. The Department will continue to work with the Chief Executive Office and the General Services Agency - Capital Projects Team to develop a plan for Board of Supervisors' consideration to construct a firearm's training facility to be operated by the Sheriff's Department.
- Sheriff and Office of Emergency Services (OES) Merger
  - In March, the Board of Supervisors received a report on the planned restructure of the organization and operations of the Chief Executive Office. The report included discussion on the functions and staff of the CEO-Office of Emergency Services who will merge into a division of the Sheriff's Office in which the Sheriff will assume the position of the Director of Emergency Services. The merger of these two offices will support coordinated public safety response compatibility and provide OES more opportunities to be active with law enforcement supported by federal and state funding. This merger will also allow the Sheriff to have a bigger role in the Fire Investigation Unit (FIU) which has a signficant law enforcement function. This will allow the enhanced opportunity to provide ICS/SEMS/NIMS and other required training to fire/law and EMS through a unified approach. In addition, Emergency Management staff provide the credentials to document training records and after-action reports following the Homeland Security Exercise and Evaluation Program (HSEEP) requirement. This merger will create a higher level of emergency management provided for the citizens of Stanislaus County.
- Zero Bail and the Uncertainty of Detention Facilities
  - The COVID-19 Pandemic State of Emergency Declaration has greatly impacted both county jails and the State prison system, as everyone works to limit the spread of the virus within institutions. Consequently, local county jails have been greatly impacted both in terms of how they are presently operated and also creating uncertainty for jail operations in the future. On April 13, 2020, the Judicial Council of California implemented a statewide court order, referred to as Emergency Zero Bail, that provided bail relief to misdemeanor and low-level felony detainees to keep them out of jails, thereby bringing down the spread of COVID-19 within the jails. The order expired on June 20, 2020, though individual County Superior Courts had discretion to institute their own local orders for emergency zero bails. The Stanislaus County Superior Court was one of the counties who elected to modify and continue the practice of emergency zero bail,

which remains in effect today. The impact of the emergency zero bail order immediately effected the local inmate population. To date, 1,609 pre-trial detainees have been released from custody or cited out, with a future court date set at time of booking. On March 1, 2020, the inmate count was 1,334. As of August 2020, the inmate count sits at 1,053. Due to the significant drop in inmate count, the decision was made to temporarily close the Minimum Housing Unit One Facility, which has a housing capacity of 192 inmates.

- The California Department of Corrections and Rehabilitation (CDCR) has also been forced to modify their operating procedures, which also immediately impacted the county jails by suspending new intakes from the jails into the prison system. Currently, Stanislaus County has 92 offenders who have been sentenced to CDCR but remain in custody until CDCR begins accepting new commitments once again. There is no estimated date of when the suspension of prison intake might resume. Secondly, CDCR has released approximately 16,000 prison inmates back to the communities early and made their supervision the responsibility of State Parole and local Probation Departments. Given the current recidivism rates for prison inmates, it is expected many of these individuals will re-offend and enter the county jail system but not return to prison.
- As a result of the policy decisions cited above, there remains several areas of uncertainty as it pertains to the inmate count and how jail facilities are operated. These factors ultimately influenced the decision not to request Phase III funding at this time. Once this pandemic, and the many operating procedures put in place to combat the virus, comes to an end, the Department will be better equipped to reevaluate staffing and jail operations to determine the need for Phase III staffing.

Budgets Contained within the Department

- **Administration** (General Fund)
  - Funds the Department's Administrative Division which provides management, policy direction and oversight of all department functions.
- **Adult Detention Expansion** (General Fund)
  - Funds the 552-bed Adult Detention facility funded by Assembly Bill 900.
- **CAL ID Program** (Special Revenue Fund)
  - Funds the California Identification Program which is a Statewide fingerprint identification system that is monitored by the Department of Justice.
- **CAL-MMET** (Special Revenue Fund)
  - Funds the California Multi-Jurisdictional Methamphetamine Enforcement Taskforce. This funding is received through 2011 Public Safety realignment in the Enhancing Law Enforcement Activities Subaccount.
- **Civil Process Fee** (Special Revenue Fund)
  - Funds allowable expenses of the Sheriff's Civil division which provides timely and accurate civil process service to the citizens of Stanislaus County.
- **Contract Cities** (General Fund)
  - Funds the contracted law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson.
- **County Fire Service Fund** (Special Revenue Fund)
  - Funds fire protection services in support of the cities and fire agencies in jurisdictions contributing to the less than Countywide Fire Tax and as recommended by the Regional Fire Authority (Fire Authority) based on the annual Business Plan and approved by the Stanislaus County Board of Supervisors. The primary revenue source supporting these services is the Less Than Countywide Fire Tax (LTCW).

- **Court Security** (Special Revenue Fund)
  - Funds security that is provided to the Superior Court of Stanislaus County as required by State Assembly Bill 118 which requires the County treasurer to create a County Local Revenue fund. A General Fund Contribution is required to support all county charges for county administrative support and allocated service charges for technology, risk management and fleet costs.
- **Dedicated Funds** (Special Revenue Fund)
  - Funds purchases of equipment with dedicated revenue received from developer fees. A $339 fee is collected on each new single-family dwelling in the unincorporated area of the County.
- **Detention** (General Fund)
  - Funds the Detention Division which provides housing for incarcerated adults in Stanislaus County.
- **Driver Training Program** (Special Revenue Fund)
  - Funds the Stanislaus County Sheriff's Department Emergency Vehicle Operations Center (EVOC) formal driver's training program.
- **Federal Asset Forfeiture** (Special Revenue Fund)
  - Funds collected through asset seizure by the Department are used to pay for expenses in support of the Department.
- **Jail Commissary/Inmate Welfare** (Enterprise Fund)
  - Funds the Jail Commissary/Inmate Welfare Fund established under Penal Code Section 4025. Funds can be used only for the benefit, education or welfare of inmates.
- **Justice Assistance Grant** (Special Revenue Fund)
  - Edward Byrne Justice Assistance Grant administered by the Department of Justice (DOJ). This is a joint grant between the Sheriff's Department, Probation Department and the City of Modesto.
- **OES/Fire Warden** (General Fund)
  - Funds emergency management services, fire and rescue mutual aid responsibilities, law enforcement mutual aid, and County security support.
- **OES Grants** (Special Revenue Fund)
  - Includes funds from the State for Fire Communications and Public Safety Power Shutoff Resiliency.
- **OES Homeland Security Grants** (Special Revenue Fund)
  - Supports the Stanislaus County Office of Emergency Services Homeland Security Grant Program (HLSG), which is a series of regional multi-year reimbursement grants funded by the Federal Department of Homeland Security and administered by the California Governor's Office of Emergency Services (CalOES).
- **OES Water Resources Grants** (Special Revenue Fund)
  - Grant funds awarded in 2016 for the development of a county flood emergency plan.
- **Operations** (General Fund)
  - Funds the division which provides law enforcement services in the unincorporated areas of Stanislaus County, including the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida.
- **SDEA Federal Asset Forfeiture** (Special Revenue Fund)
  - Funds collected through asset seizure by the Department's Special Investigations Unit are used to pay for expenses in support of the unit's investigative work.
- **Vehicle Theft Unit** (Special Revenue Fund)
  - Funds the Vehicle Theft Unit that targets all vehicle-related cases including carjacking, attempted murders, murders and kidnappings during an auto theft.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

Sheriff - Administration 0100 0028100 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$316,632	$283,250	$296,275	$13,025	$296,275	$0
Fines, Forfeitures, Penalties	$3,375	$2,575	$3,075	$500	$3,075	$0
Revenue from use of Assets	$0	$1,545	$0	($1,545)	$0	$0
Intergovernmental Revenue	$2,076	$0	$200,000	$200,000	$0	($200,000)
Charges for Service	$351,099	$400,325	$384,847	($15,478)	$387,565	$2,718
Miscellaneous Revenue	$55,434	$16,995	$27,437	$10,442	$28,261	$824
Other Financing Sources	$168,000	$168,000	$180,000	$12,000	$0	($180,000)
Total Revenue	$896,616	$872,690	$1,091,634	$218,944	$715,176	($376,458)
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$896,616	$872,690	$1,091,634	$218,944	$715,176	($376,458)
Salaries and Benefits	$8,743,443	$9,875,952	$9,717,868	($158,084)	$10,092,849	$374,981
Services and Supplies	$1,472,673	$1,340,001	$1,657,288	$317,287	$1,401,804	($255,484)
Other Charges	$801,160	$875,212	$1,110,127	$234,915	$1,168,889	$58,762
Fixed Assets						
Buildings & Improvements	$0	$283,500	$627,500	$344,000	$0	($627,500)
Equipment	$871,082	$595,500	$180,000	($415,500)	$0	($180,000)
Other Financing Uses	$0	$10,000	$0	($10,000)	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($31,729)	($31,000)	($30,800)	$200	($30,800)	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$11,856,629	$12,949,165	$13,261,983	$312,818	$12,632,742	($629,241)
General Fund Contribution	$10,960,013	$12,076,475	$12,170,349	$93,874	$11,917,566	($252,783)
Total Allocated Positions	-	85	85	0	85	0

Sheriff - Adult Detention Expansion 0100 0028400 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$1,752,000	$1,215,010	$1,854,233	$639,223	$1,854,233	$0
Charges for Service	$4,264,585	$3,964,864	$4,537,829	$572,965	$4,506,589	($31,240)
Miscellaneous Revenue	$908	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$6,017,493	$5,179,874	$6,392,062	$1,212,188	$6,360,822	($31,240)
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$6,017,493	$5,179,874	$6,392,062	$1,212,188	$6,360,822	($31,240)
Salaries and Benefits	$11,411,564	$11,798,976	$11,029,261	($769,715)	$11,224,591	$195,330
Services and Supplies	$5,824,490	$6,012,762	$6,807,340	$794,578	$6,963,907	$156,567
Other Charges	$741,292	$636,811	$955,718	$318,907	$1,016,275	$60,557
Fixed Assets						
Equipment	$716,159	$0	$650,000	$650,000	$0	($650,000)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$18,693,505	$18,448,549	$19,442,319	$993,770	$19,204,773	($237,546)
General Fund Contribution	$12,676,012	$13,268,675	$13,050,257	($218,418)	$12,843,951	($206,306)
Total Allocated Positions	-	80	80	0	80	0

Sheriff - CAL ID Program 1703 0028600 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$22,520	$0	$16,421	$16,421	$16,477	$56
Intergovernmental Revenue	$491,438	$483,369	$502,204	$18,835	$513,755	$11,551
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$513,958	$483,369	$518,625	$35,256	$530,232	$11,607
Use of Fund Balance	($132,501)	($75,179)	$149,743	$224,922	$115,550	($34,193)
Total Funding Sources	$381,457	$408,190	$668,368	$260,178	$645,782	($22,586)
Salaries and Benefits	$80,847	$171,522	$178,107	$6,585	$183,497	$5,390
Services and Supplies	$35,941	$202,601	$436,767	$234,166	$448,481	$11,714
Other Charges	$3,145	$2,067	$12,994	$10,927	$13,804	$810
Fixed Assets						
Equipment	$261,524	$32,000	$40,500	$8,500	$0	($40,500)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$381,457	$408,190	$668,368	$260,178	$645,782	($22,586)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	2	2	0	2	0

Sheriff - CAL-MMET 1780 0028889 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$84,741	$0	$0	$0	$0	$0
Revenue from use of Assets	$85	$0	$0	$0	$0	$0
Intergovernmental Revenue	$705,491	$752,030	$705,490	($46,540)	$705,490	$0
Charges for Service	$215	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$790,532	$752,030	$705,490	($46,540)	$705,490	$0
Use of Fund Balance	($69,006)	$252	$113,530	$113,278	$140,452	$26,922
Total Funding Sources	$721,526	$752,282	$819,020	$66,738	$845,942	$26,922
Salaries and Benefits	$475,455	$508,514	$583,784	$75,270	$602,828	$19,044
Services and Supplies	$73,602	$67,157	$28,600	($38,557)	$29,257	$657
Other Charges	$172,469	$176,611	$206,636	$30,025	$213,857	$7,221
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$721,526	$752,282	$819,020	$66,738	$845,942	$26,922
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	4	4	0	4	0

Sheriff - Civil Process Fee 1768 0028840 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$219,624	$258,530	$184,314	($74,216)	$184,314	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$219,624	$258,530	$184,314	($74,216)	$184,314	$0
Use of Fund Balance	$110,326	$80,967	$126,489	$45,522	($50,449)	($176,938)
Total Funding Sources	$329,950	$339,497	$310,803	($28,694)	$133,865	($176,938)
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$136,916	$171,010	$130,368	($40,642)	$133,366	$2,998
Other Charges	$467	$487	$435	($52)	$499	$64
Fixed Assets						
Equipment	$24,567	$0	$0	$0	$0	$0
Other Financing Uses	$168,000	$168,000	$180,000	$12,000	$0	($180,000)
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$329,950	$339,497	$310,803	($28,694)	$133,865	($176,938)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Sheriff - Contract Cities 0100 0028239 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$12,170,531	$13,158,531	$13,226,392	$67,861	$13,623,297	$396,905
Miscellaneous Revenue	$1,657	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$12,172,188	$13,158,531	$13,226,392	$67,861	$13,623,297	$396,905
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$12,172,188	$13,158,531	$13,226,392	$67,861	$13,623,297	$396,905
Salaries and Benefits	$10,059,377	$10,955,270	$10,987,187	$31,917	$11,315,992	$328,805
Services and Supplies	$1,251,878	$1,276,432	$1,273,449	($2,983)	$1,292,519	$19,070
Other Charges	$682,548	$657,808	$323,072	($334,736)	$352,822	$29,750
Fixed Assets						
Equipment	$73,908	$400,000	$0	($400,000)	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$203,943	$206,500	$642,684	$436,184	$661,964	$19,280
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$12,271,654	$13,496,010	$13,226,392	($269,618)	$13,623,297	$396,905
General Fund Contribution	$99,466	$337,479	$0	($337,479)	$0	$0
Total Allocated Positions	-	70	71	1	71	0

Sheriff - County Fire Service Fund 1725 0017100 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$1,602,743	$1,427,092	$1,600,000	$172,908	$1,600,000	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$14,802	$14,935	$15,000	$65	$15,000	$0
Charges for Service	$176,180	$180,250	$188,000	$7,750	$188,000	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,793,725	$1,622,277	$1,803,000	$180,723	$1,803,000	$0
Use of Fund Balance	$140,224	$66,468	($49,397)	($115,865)	$4,872	$54,269
Total Funding Sources	$1,933,949	$1,688,745	$1,753,603	$64,858	$1,807,872	$54,269
Salaries and Benefits	$943,508	$1,027,886	$1,126,464	$98,578	$1,159,937	$33,473
Services and Supplies	$529,950	$741,350	$670,500	($70,850)	$685,928	$15,428
Other Charges	$179,109	$117,497	$169,627	$52,130	$174,995	$5,368
Fixed Assets						
Equipment	$494,370	$15,000	$0	($15,000)	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$2,146,937	$1,901,733	$1,966,591	$64,858	$2,020,860	$54,269
General Fund Contribution	$212,988	$212,988	$212,988	$0	$212,988	$0
Total Allocated Positions	-	9	9	0	9	0

Sheriff - Court Security 176C 0028370 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$5,283,392	$5,476,123	$4,838,786	($637,337)	$4,474,230	($364,556)
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$5,283,392	$5,476,123	$4,838,786	($637,337)	$4,474,230	($364,556)
Use of Fund Balance	($700,614)	($143,828)	$0	$143,828	$0	$0
Total Funding Sources	$4,582,778	$5,332,295	$4,838,786	($493,509)	$4,474,230	($364,556)
Salaries and Benefits	$5,265,681	$5,311,593	$4,817,388	($494,205)	$4,452,564	($364,824)
Services and Supplies	$22,368	$20,702	$21,179	$477	$21,666	$487
Other Charges	$224,721	$246,715	$279,346	$32,631	$299,356	$20,010
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$5,512,770	$5,579,010	$5,117,913	($461,097)	$4,773,586	($344,327)
General Fund Contribution	$929,992	$246,715	$279,127	$32,412	$299,356	$20,229
Total Allocated Positions	-	39	39	0	39	0

Sheriff - Detention 0100 0028300 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$1,367,914	$1,244,755	$1,323,875	$79,120	$1,403,600	$79,725
Charges for Service	$9,436,113	$9,796,658	$9,508,818	($287,840)	$9,521,187	$12,369
Miscellaneous Revenue	$81,836	$33,990	$63,500	$29,510	$64,834	$1,334
Other Financing Sources	$60,884	$108,000	$0	($108,000)	$0	$0
Total Revenue	$10,946,747	$11,183,403	$10,896,193	($287,210)	$10,989,621	$93,428
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$10,946,747	$11,183,403	$10,896,193	($287,210)	$10,989,621	$93,428
Salaries and Benefits	$35,398,472	$38,145,681	$37,171,252	($974,429)	$38,547,856	$1,376,604
Services and Supplies	$14,440,908	$15,338,692	$16,311,469	$972,777	$16,072,833	($238,636)
Other Charges	$3,979,001	$4,338,671	$4,990,129	$651,458	$5,329,375	$339,246
Fixed Assets						
Buildings & Improvements	$0	$0	$1,584,100	$1,584,100	$0	($1,584,100)
Equipment	$278,436	$262,000	$230,000	($32,000)	$0	($230,000)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$3,856	$20,700	$2,900	($17,800)	$3,000	$100
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$54,100,673	$58,105,744	$60,289,850	$2,184,106	$59,953,064	($336,786)
General Fund Contribution	$43,153,926	$46,922,341	$49,393,657	$2,471,316	$48,963,443	($430,214)
Total Allocated Positions	-	277	279	2	279	0

Sheriff - Driver Training Program 1769 0028870 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$96,922	$172,669	$192,000	$19,331	$192,000	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$96,922	$172,669	$192,000	$19,331	$192,000	$0
Use of Fund Balance	$20,174	($11,479)	($14,715)	($3,236)	($9,050)	$5,665
Total Funding Sources	$117,096	$161,190	$177,285	$16,095	$182,950	$5,665
Salaries and Benefits	$59,771	$120,351	$113,395	($6,956)	$116,797	$3,402
Services and Supplies	$10,121	$4,762	$10,600	$5,838	$10,846	$246
Other Charges	$47,204	$36,077	$53,290	$17,213	$55,307	$2,017
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$117,096	$161,190	$177,285	$16,095	$182,950	$5,665
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Sheriff - Federal Asset Forfeiture 176Q 0028383 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$187,192	$0	$0	$0	$0	$0
Revenue from use of Assets	$14,442	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$201,634	$0	$0	$0	$0	$0
Use of Fund Balance	($201,634)	$196,883	$23,000	($173,883)	$0	($23,000)
Total Funding Sources	$0	$196,883	$23,000	($173,883)	$0	($23,000)
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$13,000	$23,000	$10,000	$0	($23,000)
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets						
Equipment	$0	$183,883	$0	($183,883)	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$0	$196,883	$23,000	($173,883)	$0	($23,000)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Sheriff - Jail Commissary / Inmate Welfare 4081 0028509 Enterprise Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$55,362	$4,120	$20,000	$15,880	$20,000	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$1,226	$1,030	$1,000	($30)	$1,000	$0
Miscellaneous Revenue	$1,833,794	$1,698,225	$1,850,000	$151,775	$1,850,000	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,890,382	$1,703,375	$1,871,000	$167,625	$1,871,000	$0
Retained Earnings	$259,509	$520,136	$550,757	$30,621	$607,686	$56,929
Total Funding Sources	$2,149,891	$2,223,511	$2,421,757	$198,246	$2,478,686	$56,929
Salaries and Benefits	$437,914	$438,994	$455,234	$16,240	$470,916	$15,682
Services and Supplies	$1,650,705	$1,719,580	$1,880,584	$161,004	$1,916,816	$36,232
Other Charges	$61,272	$64,937	$85,939	$21,002	$90,954	$5,015
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$2,149,891	$2,223,511	$2,421,757	$198,246	$2,478,686	$56,929
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	6	6	0	6	0

Sheriff - Justice Assistance Grant 1799 0028610 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$155,748	$177,835	$500,621	$322,786	$0	($500,621)
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$155,748	$177,835	$500,621	$322,786	$0	($500,621)
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$155,748	$177,835	$500,621	$322,786	$0	($500,621)
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$131,252	$147,207	$420,253	$273,046	$0	($420,253)
Other Charges	$24,496	$30,628	$80,368	$49,740	$0	($80,368)
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$155,748	$177,835	$500,621	$322,786	$0	($500,621)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Sheriff - OES/Fire Warden 0100 0015500 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$237,122	$236,389	$244,236	$7,847	$251,563	$7,327
Charges for Service	$17,342	$15,098	$17,807	$2,709	$18,296	$489
Miscellaneous Revenue	$174	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$254,638	$251,487	$262,043	$10,556	$269,859	$7,816
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$254,638	$251,487	$262,043	$10,556	$269,859	$7,816
Salaries and Benefits	$882,758	$1,134,394	$1,032,068	($102,326)	$1,098,249	$66,181
Services and Supplies	$769,534	$1,045,963	$1,055,118	$9,155	$1,060,938	$5,820
Other Charges	$195,600	$230,867	$280,830	$49,963	$294,591	$13,761
Fixed Assets						
Equipment	$39,722	$10,000	$56,200	$46,200	$0	($56,200)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$518	$500	$300	($200)	$300	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,888,132	$2,421,724	$2,424,516	$2,792	$2,454,078	$29,562
General Fund Contribution	$1,633,494	$2,170,237	$2,162,473	($7,764)	$2,184,219	$21,746
Total Allocated Positions	-	8	9	1	9	0

Sheriff - OES Grants 1666 0015552 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$0	$6,069,048	$6,069,048	$0	($6,069,048)
Total Funding Sources	$0	$0	$6,069,048	$6,069,048	$0	($6,069,048)
Salaries and Benefits	$0	$0	$92,700	$92,700	$0	($92,700)
Services and Supplies	$0	$0	$184,842	$184,842	$0	($184,842)
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets						
Equipment	$0	$0	$5,791,506	$5,791,506	$0	($5,791,506)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$0	$0	$6,069,048	$6,069,048	$0	($6,069,048)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Sheriff - OES Homeland Security Grants 1670 0017370 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$367,121	$0	$1,122,720	$1,122,720	$0	($1,122,720)
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$367,121	$0	$1,122,720	$1,122,720	$0	($1,122,720)
Use of Fund Balance	$20,969	$0	$0	$0	$0	$0
Total Funding Sources	$388,090	$0	$1,122,720	$1,122,720	$0	($1,122,720)
Salaries and Benefits	$54,196	$0	$90,458	$90,458	$0	($90,458)
Services and Supplies	$128,033	$0	$388,592	$388,592	$0	($388,592)
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets						
Equipment	$205,861	$0	$643,670	$643,670	$0	($643,670)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$388,090	$0	$1,122,720	$1,122,720	$0	($1,122,720)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Sheriff - OES Water Resources Grant 1660 0017420 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	($42)	$0	$0	$0	$0	$0
Intergovernmental Revenue	$45,046	$0	$89,490	$89,490	$0	($89,490)
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$45,004	$0	$89,490	$89,490	$0	($89,490)
Use of Fund Balance	($1,641)	$0	$0	$0	$0	$0
Total Funding Sources	$43,363	$0	$89,490	$89,490	$0	($89,490)
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$43,363	$0	$89,490	$89,490	$0	($89,490)
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$43,363	$0	$89,490	$89,490	$0	($89,490)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Sheriff - Operations 0100 0028200 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$1,012	$1,759,135	$0	($1,759,135)	$0	$0
Fines, Forfeitures, Penalties	($7,933)	$30,900	$31,703	$803	$32,654	$951
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$1,539,868	$1,337,942	$1,687,108	$349,166	$1,660,304	($26,804)
Charges for Service	$1,396,194	$1,513,086	$3,024,363	$1,511,277	$3,080,084	$55,721
Miscellaneous Revenue	$7,343	$11,227	$11,518	$291	$11,518	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$2,936,484	$4,652,290	$4,754,692	$102,402	$4,784,560	$29,868
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$2,936,484	$4,652,290	$4,754,692	$102,402	$4,784,560	$29,868
Salaries and Benefits	$28,129,704	$30,397,536	$30,568,764	$171,228	$31,651,442	$1,082,678
Services and Supplies	$6,746,946	$6,503,833	$7,936,645	$1,432,812	$7,325,521	($611,124)
Other Charges	$2,532,549	$2,378,527	$3,662,989	$1,284,462	$3,360,373	($302,616)
Fixed Assets						
Buildings & Improvements	$201,976	$0	$300,000	$300,000	$0	($300,000)
Equipment	$2,320,656	$1,393,300	$2,556,400	$1,163,100	$0	($2,556,400)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($721,263)	($687,040)	($632,235)	$54,805	($646,776)	($14,541)
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$39,210,568	$39,986,156	$44,392,563	$4,406,407	$41,690,560	($2,702,003)
General Fund Contribution	$36,274,084	$35,333,866	$39,637,871	$4,304,005	$36,906,000	($2,731,871)
Total Allocated Positions	-	176	182	6	182	0

Sheriff - SDEA Federal Asset Forfeiture 176Q 0028380 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$772,518	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$772,518	$0	$0	$0	$0	$0
Use of Fund Balance	($690,897)	$247,652	$172,756	($74,896)	$176,679	$3,923
Total Funding Sources	$81,621	$247,652	$172,756	($74,896)	$176,679	$3,923
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$81,621	$90,996	$96,150	$5,154	$98,366	$2,216
Other Charges	$0	$66,656	$76,606	$9,950	$78,313	$1,707
Fixed Assets						
Equipment	$0	$90,000	$0	($90,000)	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$81,621	$247,652	$172,756	($74,896)	$176,679	$3,923
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Sheriff - Vehicle Theft Unit 1715 0028825 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$490,903	$467,429	$478,180	$10,751	$489,178	$10,998
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$2,060	$0	($2,060)	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$490,903	$469,489	$478,180	$8,691	$489,178	$10,998
Use of Fund Balance	($46,210)	$57,817	($61,592)	($119,409)	($62,566)	($974)
Total Funding Sources	$444,693	$527,306	$416,588	($110,718)	$426,612	$10,024
Salaries and Benefits	$196,807	$175,721	$212,280	$36,559	$217,602	$5,322
Services and Supplies	$85,886	$103,169	$148,705	$45,536	$151,321	$2,616
Other Charges	$162,000	$248,416	$55,603	($192,813)	$57,689	$2,086
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$444,693	$527,306	$416,588	($110,718)	$426,612	$10,024
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	1	1	0	1	0

Supporting Community Health, Including Physical, Mental, Emotional, and Spiritual Health

Community-Wide Indicators

A healthy community is vital to the quality of life for our residents. The primary focus on protecting and promoting the physical health and safety of our residents includes preventing disease, disability, and death. Protecting emotional safety focuses on social problems that include homelessness, incarceration, and fragmented families with financial and emotional needs. Resources dedicated to prevention provide for services to a broader population than the resources required for direct services.

The two community-wide indicators that were identified as capable of assessing the County's ability to support community health are: Emotional Well-Being and Chronic Disease Rate. These two indicators focus on mental health and selected chronic disease conditions represented by this Board priority area.

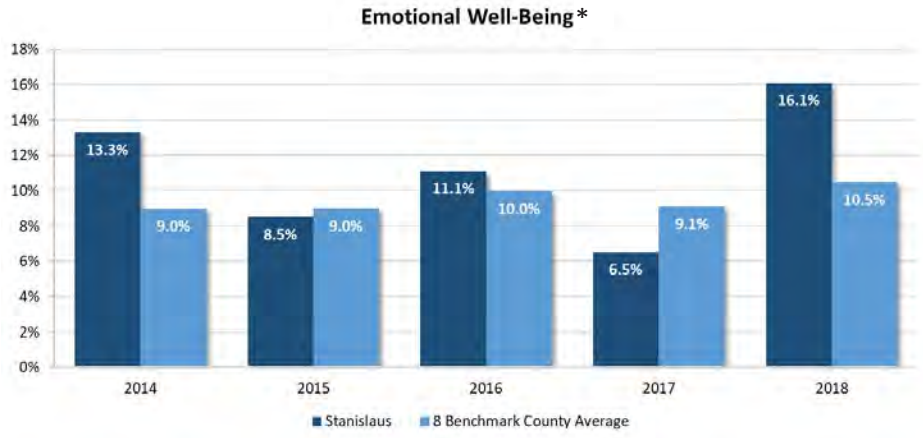
Emotional Well-Being

The overall mental health of County residents is generally difficult to ascertain as it is quite subjective and can be defined in myriad ways by the individual, members of the individual's social network, professional mental health staff, researchers, and policymakers. In addition, a person's mental health can be assessed through a variety of measures and a variety of mental health conditions and statuses.

Through the California Health Interview Survey (CHIS), the nation's largest state health survey, which is conducted via telephone, emotional well-being is the most recognized indicator to ascertain the mental health of Stanislaus County residents. The CHIS is one of the only surveys that questions a sample of County residents and that collects and reports county-level trend data. Emotional well-being, just one proxy for mental health status, can be defined in several different ways. One way to assess this area is to ask individuals, through the CHIS, about the likelihood of having experienced psychological distress during the past year.

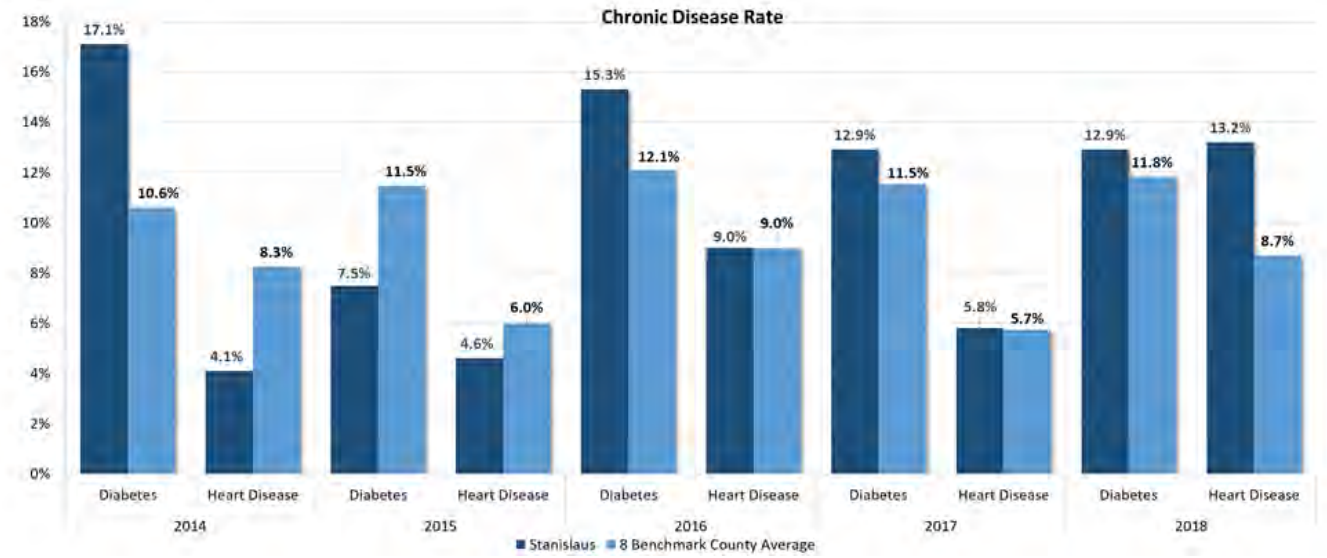
According to this survey, in 2015 and 2017, Stanislaus County, when compared to the eight benchmark counties—Fresno, Kern, Madera, Merced, Monterey, Sacramento, San Joaquin, and Tulare—had the lowest rate of the likelihood of having psychological distress during the past year, at 8.5% and 6.5%, respectively.

However, the trend is inconsistent over time. County residents' emotional well-being improved by 4.8% from 2014 to 2015 but declined 9.6% from 2017 to 2018. With the exception of 2018, Sacramento and Monterey County residents consistently had experienced improved emotional well-being while other counties fluctuated. These self-report data indicate that County residents' emotional well-being has fluctuated.



8 Benchmark Counties include: Fresno, Kern, Madera, Merced, Monterey, Sacramento, San Joaquin, Tulare

Source: California Health Interview Survey is the nation's largest state health survey, which uses a telephone survey of a sample of the state's population. ***Data reported are based on likelihood of having psychological distress during the past year**



8 Benchmark Counties include: Fresno, Kern, Madera, Merced, Monterey, Sacramento, San Joaquin, Tulare

Source: California Health Interview Survey is the nation's largest state health survey, which uses a telephone survey of a sample of the state's population. Data reported are based on ever diagnosed with diabetes and heart disease rate

Chronic Disease Rate

The leading cause of death in the United States is chronic disease. According to the American Public Health Association, chronic diseases, such as diabetes and heart disease, can be improved by "promoting physical activity, improving access to health, affordable foods and expanding science-based ways to kick the tobacco habit."

In Stanislaus County, the CHIS indicated that self-reported diabetes has remained fairly stable the last few years; whereas heart disease (chronic disease conditions) has increased since 2014. The data collected is self-reported, lending to great variability.

In comparison to the eight benchmark counties, Stanislaus County has reported higher rates of diabetes the last few years. In 2018 Stanislaus County (12.9%) had a lower rate of diabetes than Madera (13.2%), Merced (15.4%), San Joaquin (15%), and Tulare County (16.4%), but a higher rate when compared to the other counties with Fresno (9.5%), Kern (9.1%), Monterey (6.9%), Sacramento (9.1%).

As for heart disease, the County has seen an overall increase since 2014. That is, there has been an increasing percentage of residents who self-reported a heart disease condition. In 2014 the heart disease rate was 4.1% and in 2018 the rate was 13.2%. As an average, from 2011 through 2017, Stanislaus County reported the second highest heart disease rate (13.2%) while Sacramento (6.1%) reported the lowest.

Overall, when compared to the eight-benchmark county average, Stanislaus County experienced higher rates of heart disease and diabetes from 2016 to 2018. Although these data are just two pieces of a larger, much more complex picture, they, nonetheless, provide some insight on chronic disease in the County.

Future Directions

In May 2020, Focus on Prevention, in conjunction with Applied Survey Research, published the County Youth and Family Well-Being Spotlight. This report assesses the health and well-being of children and families in Stanislaus County. Specifically, the report complements the data presented in this section by analyzing data related to health—physical health, death rates, mental/behavioral health and substance use, and access to healthy food. For a detailed analysis of relevant data, please refer to the Health section of the Spotlight Report, which is available at: https://static1.squarespace.com/static/5176dcd7e4b0e5c0dba41ee0/t/5ebb2a7a8772b068f5424edf/1589324412815/Stanislaus_Health.pdf.

Supporting Community Health

Introduction

Departments assigned to the Board of Supervisors' priority *Supporting community health including physical, mental, emotional and spiritual health* rely on effective partnerships with County departments, local service providers, and community-based organizations to carry out their respective missions.

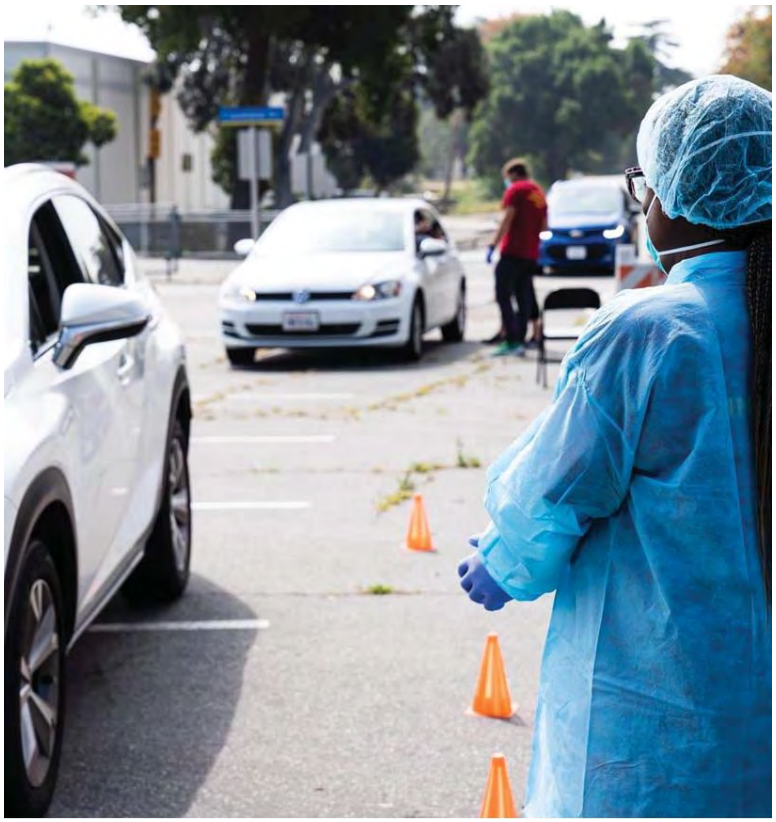
- Aging and Veterans Services plans and coordinates a variety of services to seniors as a means to promote independence and self-sufficiency. The veterans services division provides assistance and advocacy for the men and women who have served in the American Armed Forces, their dependents, and survivors.
- Behavioral Health and Recovery Services (BHRS) provides critical, integrated mental health services to both children and adults along with outpatient and residential alcohol and drug treatment and prevention services to promote wellness, resilience, and recovery outcomes. BHRS also acts as the court-appointed Public Guardian for individuals who cannot care for themselves.
- Child Support Services focuses its efforts on the health and well-being of families by enforcing child support orders and establishing and enforcing parentage orders, with a desire to support the family unit through the provision of employment and parenting services that improve outcomes.
- The Community Services Agency (CSA) operates social welfare programs including protective services for children and adults along with the provision of temporary financial and emergency food assistance to those in need, foster care, adoptions, housing, and homeless services with the goal of assisting individuals and families towards independence and self-sufficiency.
- Health Services Agency (HSA) provides required public health services including the assessment, monitoring, reporting, and assurance of the population's health, with a local focus on prevention and protection. The Agency also operates a safety-net primary care and specialty clinic system, operating a Family Medicine and Orthopedic resident physician training program.

Priority Highlights

Departments *Supporting Community Health* are at the forefront of the Focus on Prevention Initiative in Stanislaus County, building a collective movement to strengthen families, neighborhoods, communities, schools, businesses, and other institutions that help the community thrive. The Community Assessment, Response and Engagement (CARE) Program is a direct result of the Focus on Prevention Initiative. CARE is a cross-sector, multi-agency collaboration with a multi-disciplinary team approach to working with individuals who are causing the most significant distress in the community and for themselves.

Key contributors to CARE include BHRS, CSA, HSA, and Aging and Veterans Services. The focus of the CARE effort is to engage the priority population and provide interventions that connect them with appropriate services and support.

The departments *Supporting Community Health* were heavily involved in addressing community needs throughout the COVID-19 pandemic response in Stanislaus County, most notably Aging and Veterans Services, CSA, and HSA.



The Area Agency on Aging (AAA) division within Aging and Veterans Services has increased its provision of senior meals to the population most prominently affected by the COVID-19 pandemic, senior citizens. Representing those most at-risk, seniors have been called upon to self-isolate for months as a means of protection from acquiring the virus. Isolation has had significant impacts on this cohort, causing anxiety, depression, and loneliness in addition to reduced mobility, self-sufficiency, and independence as seniors look to alternatives to gather necessities such as groceries and staple goods to limit risk. Meal delivery provided by AAA has served a critical need in providing seniors with reliable meals during this unprecedented time.

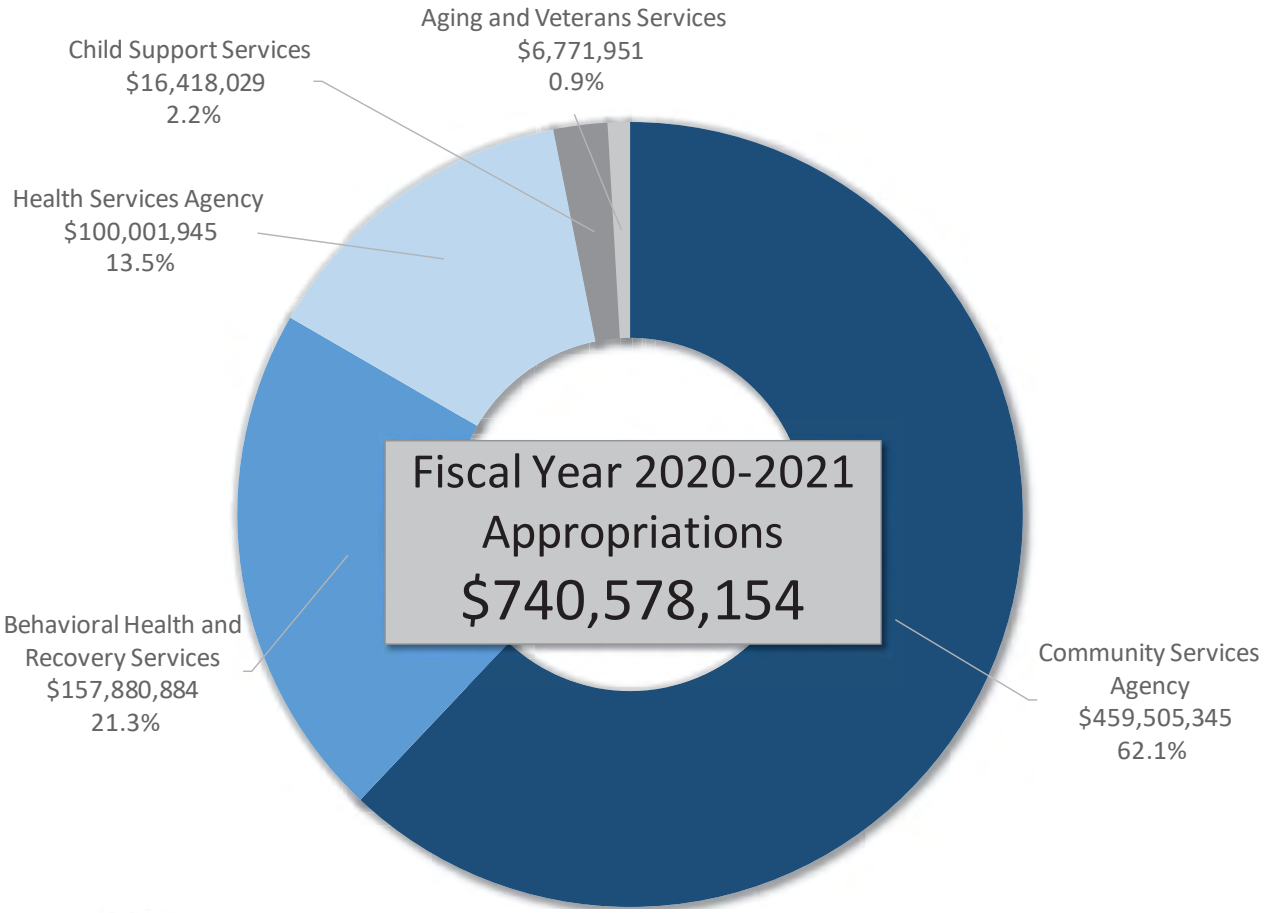
CSA's Care and Shelter Team sprung into action to address the need to limit the spread of COVID-19 in congregate settings by implementing Project Roomkey locally. Coordinating with the hospitality industry, the team secured local hotel units to provide non-congregate shelter options for those requiring isolation or quarantine or identified to be at high risk, including those experiencing homelessness.

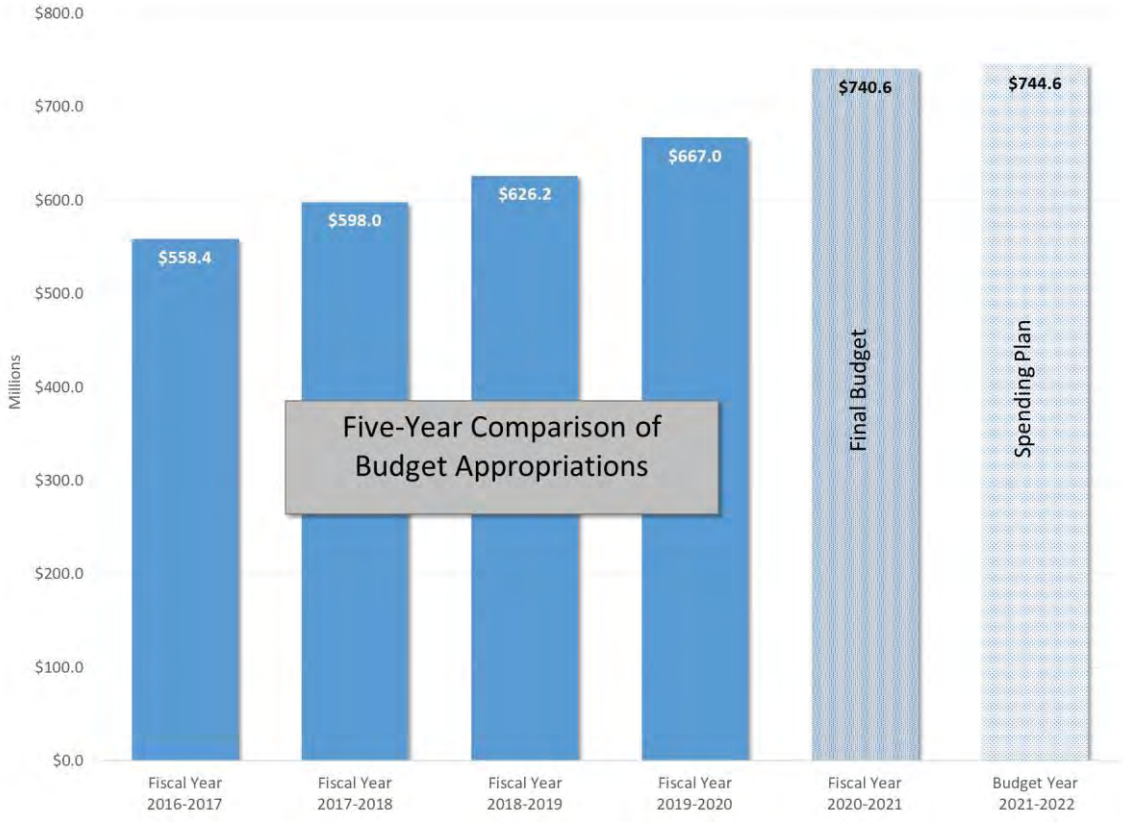
HSA's Public Health division has been at the forefront of the COVID-19 pandemic response, with the Public Health Officer serving as the local pre-eminent expert on infectious disease. The Public Health Officer has provided County direction and guidance based on continuous information from the California Department of Public Health and the Center for Disease Control (CDC). The Public Health division has added staffing and resources to increase and improve COVID-19 testing and contact tracing efforts to limit spread and improve local outcomes.

Priority Appropriations and Trends

Aggregate Fiscal Year 2020-2021 appropriations for departments *Supporting Community Health* total $740.6 million, representing an increase of approximately $73.6 million, or 11%, over the 2019-2020 Adopted Final Budget amount. This is primarily attributed to significant increases in Aging and Veterans Services (with a 27.2% increase) and HSA (with an increase of 17.5%) prompted by services associated with the COVID-19 pandemic response.

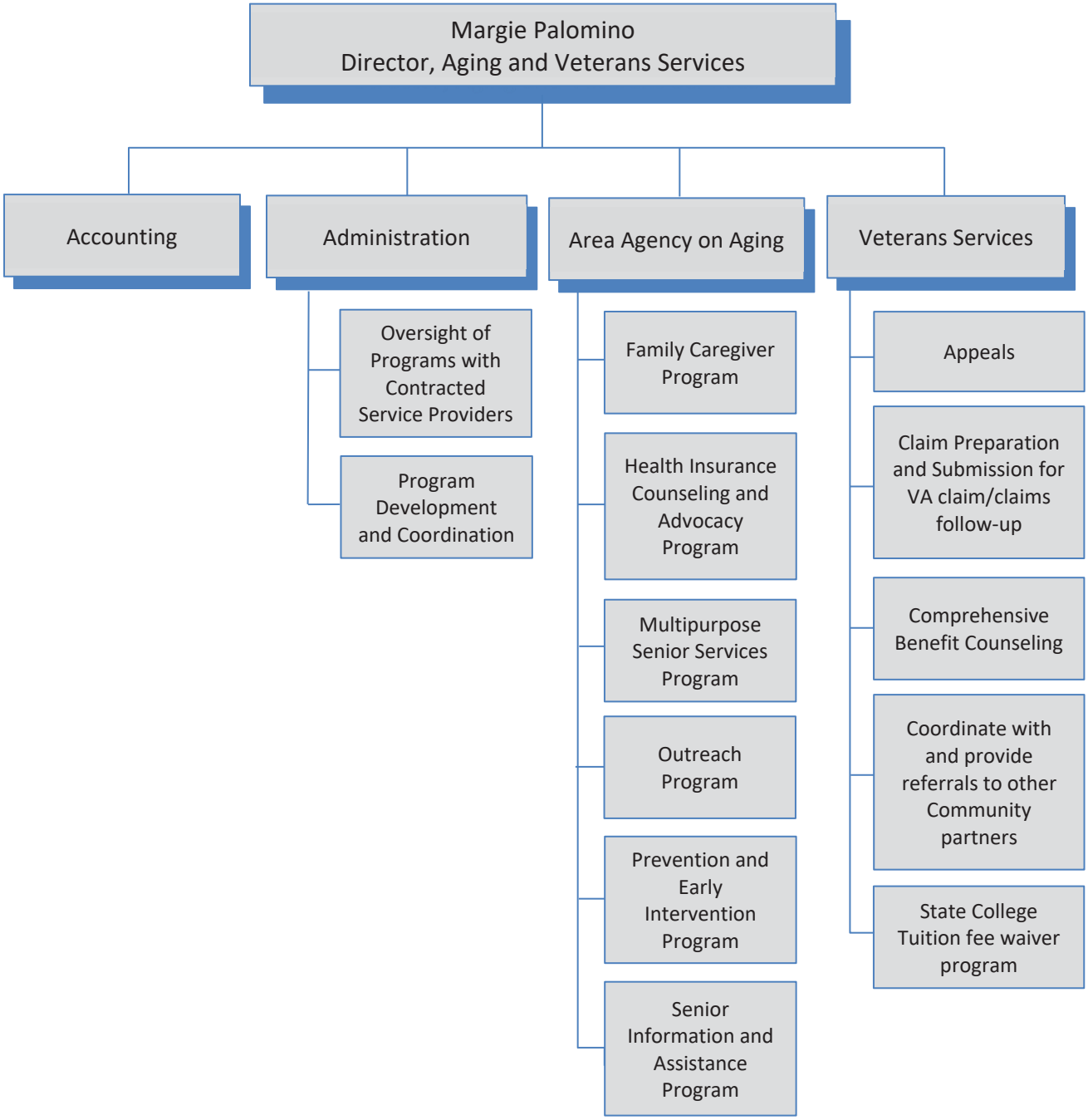
The Five-Year Comparison of Appropriations chart shows a continued uptick in costs, averaging an annual increase of 7.3%. Fiscal Year 2020-2021 appropriations mark a noticeable 11% increase, again attributed partly to the increase in service provisions in response to the COVID-19 pandemic. Additionally, costs required to effectively address homelessness, the need for social services, and mental health program offerings continue to rise.


Aging and Veterans Services
$6,771,951
0.9%
Child Support Services
$16,418,029
2.2%
Health Services Agency
$100,001,945
13.5%
Fiscal Year 2020-2021
Appropriations
$740,578,154
Behavioral Health and
Recovery Services
$157,880,884
21.3%
Community Services
Agency
$459,505,345
62.1%


$800.0
$700.0
$600.0
$500.0
$400.0
$300.0
$200.0
$100.0
$0.0
Millions
$558.4
$598.0
$626.2
$667.0
$740.6
$744.6
Final Budget
Spending Plan
Five-Year Comparison of
Budget Appropriations
Fiscal Year
2016-2017
Fiscal Year
2017-2018
Fiscal Year
2018-2019
Fiscal Year
2019-2020
Fiscal Year
2020-2021
Budget Year
2021-2022

Supporting Community Health Summary of Budget Appropriations

Page	Fund	Org		Recommended Final Budget 2020-2021	Spending Plan 2021-2022
224	**Aging and Veterans Services**			**$6,771,951**	**$5,891,057**
	1051	0031000	Area Agency on Aging	$5,946,051	$5,057,220
	0100	0032000	Veterans Services	$825,900	$833,837
233	**Behavioral Health and Recovery Services**			**$157,880,884**	**$153,068,702**
	1501	6000000	Behavioral Health and Recovery Services	$66,847,731	$59,730,258
	1504	6400001	Managed Care	$13,556,700	$14,369,245
	1507	6800000	Mental Health Services Act (MHSA)	$51,234,766	$51,546,225
	1503	6030000	Public Guardian	$2,473,526	$3,635,963
	1505	6700001	Stanislaus Recovery Center	$5,666,059	$5,592,891
	1502	6500001	Substance Use Disorder	$18,102,102	$18,194,120
250	**Child Support Services**			**$16,418,029**	**$15,587,781**
	1071	0240000	Child Support Services	$16,418,029	$15,587,781
256	**Community Services Agency**			**$459,505,345**	**$483,253,311**
	1637	0045961	County Children's Fund	$176,491	$176,491
	1633	0045901	General Assistance	$1,556,751	$1,556,751
	1638	0045860	Homeless Emergency Aid Program	$1,570,239	$0
	1639	0045720	Housing and Homeless Services	$12,498,097	$9,502,413
	1642	0045992	IHSS Provider Wages	$159,760,405	$176,287,022
	1640	0045980	IHSS Public Authority-Administration	$879,138	$879,138
	1641	0045990	IHSS Public Authority-Benefits	$1,339,165	$1,380,309
	1631	0045050	Program Services and Support	$169,559,861	$181,305,989
	1632	0045801	Public Economic Assistance	$112,165,198	$112,165,198
276	**Health Services Agency**			**$100,001,945**	**$86,831,057**
	1401	1301000	Administration	$7,979,827	$8,235,591
	4051	1010001	Clinics and Ancillary Services	$47,462,435	$44,421,559
	1429	1210001	EMS Discretionary Fund	$105,106	$107,523
	1404	1501000	Indigent Health Care Program (IHCP)	$84,889	$87,668
	1434	1500010	IHCP-Emergency Medical Services (EMS) Hospital	$166,000	$169,818
	1435	1500020	IHCP-Emergency Medical Services (EMS) Physicians	$297,000	$303,831
	1402	1200001	Public Health	$43,886,088	$33,483,993
	1428	1250001	Public Health - Vital and Health Statistics	$20,600	$21,074
Supporting Community Health Total				**$740,578,154**	**$744,631,908**



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www.agingservices.info , www.veteranservices.info

Aging and Veterans Services

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$5,403,684	$4,475,374
Use of Fund Balance/ Retained Earnings	$323,505	$362,984
Gross Costs	$6,771,951	$5,891,057
General Fund Contributions	$1,044,762	$1,052,699
% Funded by General Fund	15.4%	17.9%
Total Allocated Positions	24	24

Department Services and Programs

Aging and Veterans Services houses two primary divisions to support veterans and older individuals in the community, Area Agency on Aging and Veterans Services. These divisions are supported by Accounting and Administration branches.

Accounting manages the Department's finance and budget responsibilities, including activities in payroll, purchasing, accounts payable and receivable, cost and revenue projections, and budget monitoring.

The **Administration** division provides oversight of departmental programs with contracted service providers. Additionally, the division is responsible for the overall leadership function and human resources activities.

The **Area Agency on Aging** (AAA), in accordance with the Older Americans Act (OAA), serves as a visible and effective advocate for older individuals and provides local leadership in accomplishing State and Federal program goals. The AAA plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts to approximately 12,000 seniors and informal caregivers. In accordance with OAA guidelines, the AAA staff must give priority to those seniors who are low income, frail, minority, and/or at risk of losing their independence. The services and programs are free, with donations accepted.

Programs and Services are provided either by the AAA staff or are contracted to local non-profit organizations. Programs funded by the OAA include:

- *Senior Information and Assistance* – Connecting seniors to various services and programs
- *Outreach* – Public information at community events
- *Family Caregiver Support Program* – Respite for informal caregivers
- *Case Management* – Assists seniors on a short-term basis and who do not qualify for the Multipurpose Senior Services Program
- *Congregate and Home-Delivered Meals* – 12 sites throughout the County and delivery to home-bound seniors
- *Legal Assistance* – Consumer and benefit issues, advocacy and referrals
- *Long-Term Care Ombudsman* – Help for seniors in care facilities
- *Elder Abuse Prevention* – Education to prevent elder abuse
- *Homemaker* – Light housekeeping twice per month
- *Health Promotion* – Fall prevention and exercise programs

State-funded programs include:

- *Multipurpose Senior Services Program (MSSP)* - Case management for seniors on full Medi-Cal.
- *Health Insurance Counseling and Advocacy Program (HICAP)* - Counseling for Medicare recipients.
- *Dignity at Home Fall Prevention Program* - Fall prevention information, assessments and equipment, and promoting safety for seniors.

The AAA will continue to be involved with and expand the numerous partnerships and collaborations with community organizations and other County departments. A key partnership with Behavioral Health and Recovery Services (BHRS) has

provided seniors who are experiencing depression with several options to handle life-altering issues through Prevention and Early Intervention (PEI) programs. Seniors referred to the PEI *Project Hope Program* receive one-on-one counseling, help receiving other services, and the friendly visitor program, all available in their home. *Project Hope* is funded through the State Mental Health Services Act.

The AAA staff has been involved with MOVE Stanislaus to ensure that transportation options are available for seniors and persons with disabilities. The Senior Coalition of Stanislaus County includes AAA staff and staff from multiple agencies, striving to foster greater collaboration as seniors need a variety of care. The volunteer Stanislaus Senior Foundation includes members of the AAA staff. The Foundation has provided the means for many seniors to have emergency needs met at critical times. Additionally, the AAA, in partnership with the Healthy Aging Association, will offer the Annual Healthy Aging and Fall Prevention Summit.

Veterans Services division houses the County Veterans Services Office (VSO), who assists veterans and their qualified dependents in obtaining Federal, State, and local benefits and provides counseling on these benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualified veterans whose dependents are attending colleges or universities in the California State University system.

The California Department of Veterans Affairs (VA) certified Veterans Representatives can assist veterans, widows of veterans, children of deceased or disabled veterans, and parents of deceased veterans. Benefits can include: compensation for service-related injuries or illnesses; referral to VA medical care; vocational rehabilitation; financial help towards the cost of care at home or in-care facilities; pension for war-era veterans; death benefits; allowances for dependents; life insurance; and burial benefits. All claims services, assistance and advocacy are provided free of charge.

Information and referral services to link veterans to other County and community services are also provided. These can include programs such as education benefits; VA and Cal-Vet home loans; alcohol and drug dependency treatment; and Post Traumatic Stress Disorder (PTSD) counseling. The goal of these services is to maximize Federal/State benefits and reimbursements in support of veterans in need. The County Veterans Services Office brings maximum return to the County for the funds expended in providing services to the veteran population. In addition to this revenue being spent in local businesses, the California Department of Finance estimates that approximately 16¢ of every award dollar represent new local tax revenue.

The Department will continue to partner with the Modesto Police Department's Homeless Engagement and Response Team (HEART) Unit to engage homeless and transient veterans in the streets and parks where they live. The efforts of this partnership, piloted in 2017, have resulted in connection of over 25 veterans to VA benefits for which they believed they were not entitled including disability compensation, pension, and housing benefits. While this type of outreach and community engagement has proven to be a necessary endeavor to provide services to veterans who either because of physical, physiological or cognitive disability are unable to visit the VSO, it is far more time consuming than an in-office visit. To be able to continue to serve these veterans and to participate in new partnerships with the Sheriff's Office and police departments of Turlock and Oakdale, the VSO staff will seek new funding opportunities/grants to hire additional staff and implement the Homeless Outreach and Provider Engagement (HOPE) Initiative.

Board of Supervisors Priority Area

Aging and Veterans Services supports the following Board of Supervisors priority:

Priority	*Supporting community health, including physical, mental, emotional and spiritual health*
Mission Statement	*To help seniors and veterans obtain the services and benefits they need to live secure, healthy and independent lives*

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Aging and Veterans Services - Area Agency on Aging							
1051 0031000 Special Revenue Fund							
Total Revenue	$3,192,784	$3,414,345	$3,101,295	$3,693,256	$4,388,142	$4,827,212	90.90%
Use of Fund Balance	($119,069)	($187,901)	$316,949	($127,961)	($430,024)	$341,005	-126.10%
Gross Costs	$3,366,637	$3,519,366	$3,711,166	$3,858,217	$4,379,144	$5,589,243	78.35%
Net County Cost	$292,922	$292,922	$292,922	$292,922	$421,026	$421,026	100.00%

- Expenditures have generally increased proportionately to increases to salaries, benefits, and Cost Allocation Plan (CAP) charges over the years shown. In Fiscal Year 2019-2020, the Department received one-time funding for emergency meals and Older Americans Act funding that can be used into Fiscal Year 2020-2021, contributing to fund balance.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Aging and Veterans Services - Veterans Services							
0100 0032000 General Fund							
Total Revenue	$159,965	$128,679	$170,997	$185,424	$251,575	$243,425	103.35%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$507,900	$464,472	$519,544	$596,777	$705,010	$735,319	95.88%
Net County Cost	$347,935	$335,793	$348,547	$411,353	$453,435	$491,894	92.18%

- Revenue has primarily increased in Veterans Services due to the State Proposition 63 grant funds for mental health outreach services received. Expenditures have primarily increased due to salaries, which has resulted in a higher Net County Cost.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Aging and Veterans Services - Area Agency on Aging	$1,008,729	$1,127,797	$1,315,699	$998,749	$1,126,710
Total Fund Balance	$1,008,729	$1,127,797	$1,315,699	$998,749	$1,126,710

*Note: Only Listed for Non-General Fund Units

- The Department has maintained a very robust fund balance over the years. The Department has continued to receive flat funding from Federal and State revenue sources and the cost of doing business has increased significantly over the last few years. If this trend continues in the future, the Department will need to rely on its fund balance.

Department Summary

Aging and Veterans Services	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$26,256	$0	$0	$0	$0	$0
Intergovernmental Revenue	$3,457,381	$3,591,620	$4,864,284	$1,272,664	$3,935,974	($928,310)
Charges for Service	$312,000	$374,400	$374,400	$0	$374,400	$0
Miscellaneous Revenue	$83,043	$122,000	$165,000	$43,000	$165,000	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$3,878,680	$4,088,020	$5,403,684	$1,315,664	$4,475,374	($928,310)
Use of Fund Balance/Retained Earnings	($127,961)	$323,505	$323,505	$0	$362,984	$39,479
Total Funding Sources	$3,750,719	$4,411,525	$5,727,189	$1,315,664	$4,838,358	($888,831)
Salaries and Benefits	$2,430,645	$2,750,647	$3,057,375	$306,728	$3,140,988	$83,613
Services and Supplies	$271,811	$309,987	$718,627	$408,640	$319,865	($398,762)
Other Charges	$1,752,538	$2,263,811	$2,975,587	$711,776	$2,430,204	($545,383)
Fixed Assets						
Equipment	$0	$0	$20,362	$20,362	$0	($20,362)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$4,454,994	$5,324,445	$6,771,951	$1,447,506	$5,891,057	($880,894)
General Fund Contribution	$704,275	$912,920	$1,044,762	$131,842	$1,052,699	$7,937
Total Allocated Positions	-	23	24	1	24	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $5.4 million an increase of $1.3 million over the 2019-2020 Adopted Final Budget.
  - The Increase is primarily due to the addition of emergency CARES Act funding due to COVID-19. These revenue adjustments are one-time. There is also an increase due to an increase in Older Americans Act baseline funding and donations and contributions for the Senior Meals program.

- Estimated revenue for the 2020-2021 Final Budget is projected by using the base allocations from the California Department of Aging and California Department of Veterans Affairs.
- The Department has a total of $1.6 million in available fund balance as of July 1, 2020, of which $323,505 is budgeted for use in Fiscal Year 2020-2021.

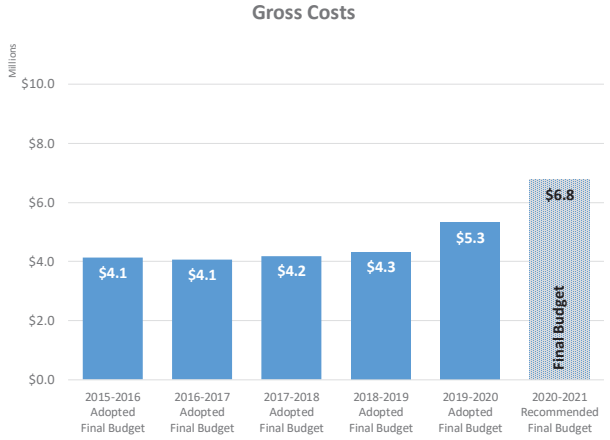
Budget and Operations

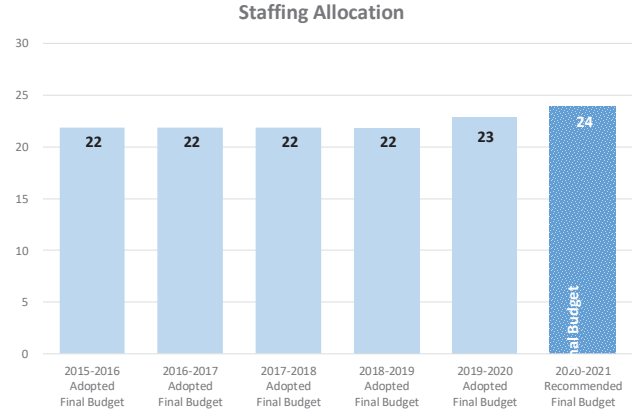
- Gross Costs identified in the 2020-2021 Final Budget total $6.8 million, an increase of $1.4 million over the 2019-2020 Adopted Final Budget, requiring an additional General Fund Contribution of $131,842.
    - Note that the Fiscal Year 2019-2020 Adopted Final Budget does not include $887,933 in adjustments approved subsequent to its adoption that increased the 2019-2020 Operating Budget.
- The Final Budget at base includes a $474,509 increase due to the cost of doing business in salaries/benefits, services/supplies, and other charges to maintain current service levels, requiring an additional General Fund Contribution of $111,842.
- The Final Budget includes a request to increase service levels to add one vehicle in the Area Agency on Aging budget unit for the Senior Meals Program, add one new Staff Services Technician position in support of the essential senior meals program and response to the COVID-19 pandemic. The Final Budget includes a request to increase service levels.
- The Final Budget includes $972,997 to accommodate the increased costs associated with the requested service level adjustments.
    - The Area Agency on Aging includes an increase of $54,325 to add one Staff Services Technician to support the senior meals program. Additionally, an increase of $928,310, funded by a CARES Act allocation, will allow the Department to provide essential services to seniors during the COVID-19 emergency, providing frozen meals to those isolating in their homes.
    - Veterans Services includes a net decrease of $30,000, acknowledging the cessation of a $50,000 Prop 63 allocation and the preservation of $20,000 in Prop 63 funds not fully expended in Fiscal Year 2019-2020 to assist veterans suffering mental health disabilities, funded by a General Fund Contribution.
- Aging and Veterans Services has a total fleet of 15 vehicles; of those, zero meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. Included in the Final Budget is the recommendation to purchase one new vehicle at a cost of $20,362 for the senior meals program, allowing the coordinator to act as a back-up to all sites throughout the County and the ability to travel to sites when unexpected issues or emergencies arise.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 24, an increase of one over the 2019-2020 Adopted Final allocation.
    - One Staff Services Technician position is recommended to be added to support the senior meals program and supervise the program's contract staff. This is a key position that will provide stability and continuity of service to the senior meals program, as well as ensuring compliance with Federal and State reporting requirements.
- The Final Budget includes technical adjustment recommendations that do not affect the position allocation.
    - One Account Clerk III position and one Accountant I position are recommended for study to determine if current duties and responsibilities are in alignment with the current classifications.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $4.5 million, a decrease of $928,310 from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by using base allocations from the California Department of Aging and the California Department of Veterans Affairs.
- The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2020-2021 budget year: The 2021-2022 Spending Plan does not include CARES Act funding as this is not anticipated to continue into Fiscal Year 2021-2022. The 2021-2022 Spending Plan has been adjusted down by $928,310 to account for the one-time funding received in 2020-2021.
- The Spending Plan relies on the use of $362,984 in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $870,246 in available fund balance on July 1, 2021.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $5.9 million, a decrease of $880,894 from the 2019-2020 Final Budget, requiring an additional General Fund Contribution of $7,937.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business: consumer price index of 3%, retirement cost increase of 4.1%, and a 5% increase in health insurance.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 24, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- There is ongoing concern that the Multi-Purpose Senior Services Program (MSSP) will be eliminated by the Governor. Currently, approximately 200 frail seniors receive case management services through this program, but if the program is eliminated, the Department will lose almost $1 million in revenue and will be unable to sustain the program.

Budgets Contained within the Department

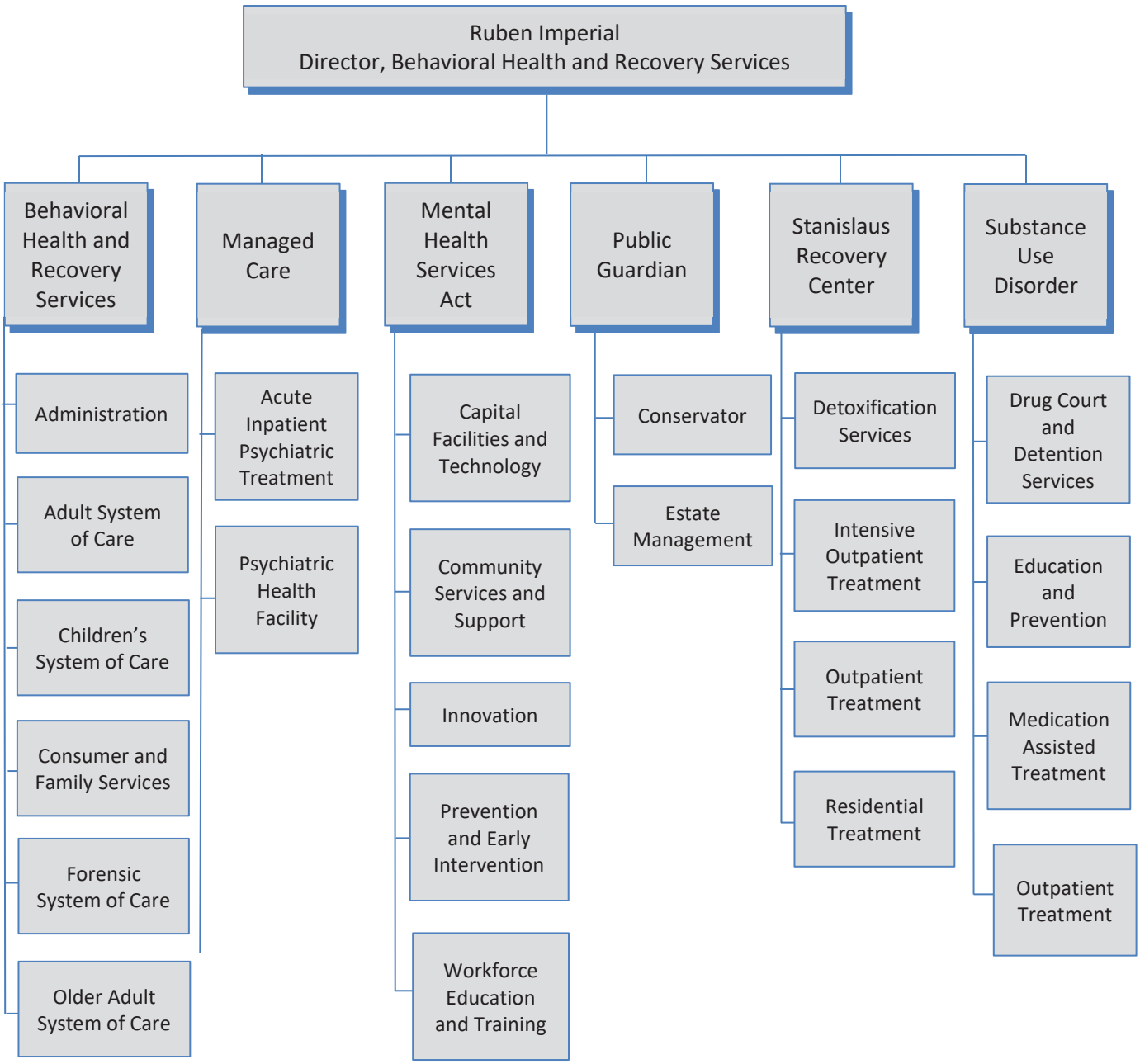
- **Area Agency on Aging** (Special Revenue Fund)
  - Funds the Area Agency on Aging (AAA), in accordance with the Older Americans Act (OAA).
- **Area Agency on Aging – Veterans Services** (General Fund)
  - Funds the County Veterans Services Office (CVSO) which provides assistance and counseling to veterans and their qualified dependents in obtaining Federal, State, and local veterans benefits.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

Aging and Veterans Services - Area Agency on Aging 10510031000 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$26,256	$0	$0	$0	$0	$0
Intergovernmental Revenue	$3,271,957	$3,348,195	$4,670,859	$1,322,664	$3,742,549	($928,310)
Charges for Service	$312,000	$374,400	$374,400	$0	$374,400	$0
Miscellaneous Revenue	$83,043	$122,000	$165,000	$43,000	$165,000	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$3,693,256	$3,844,595	$5,210,259	$1,365,664	$4,281,949	($928,310)
Use of Fund Balance	($127,961)	$323,505	$323,505	$0	$362,984	$39,479
Total Funding Sources	$3,565,295	$4,168,100	$5,533,764	$1,365,664	$4,644,933	($888,831)
Salaries and Benefits	$1,930,488	$2,111,464	$2,331,253	$219,789	$2,411,218	$79,965
Services and Supplies	$218,338	$267,578	$676,218	$408,640	$276,184	($400,034)
Other Charges	$1,709,391	$2,210,084	$2,918,218	$708,134	$2,369,818	($548,400)
Fixed Assets						
Equipment	$0	$0	$20,362	$20,362	$0	($20,362)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$3,858,217	$4,589,126	$5,946,051	$1,356,925	$5,057,220	($888,831)
General Fund Contribution	$292,922	$421,026	$412,287	($8,739)	$412,287	$0
Total Allocated Positions	-	17	18	1	18	0

Aging and Veterans Services - Veterans Services 0100 0032000 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$185,424	$243,425	$193,425	($50,000)	$193,425	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$185,424	$243,425	$193,425	($50,000)	$193,425	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$185,424	$243,425	$193,425	($50,000)	$193,425	$0
Salaries and Benefits	$500,157	$639,183	$726,122	$86,939	$729,770	$3,648
Services and Supplies	$53,473	$42,409	$42,409	$0	$43,681	$1,272
Other Charges	$43,147	$53,727	$57,369	$3,642	$60,386	$3,017
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$596,777	$735,319	$825,900	$90,581	$833,837	$7,937
General Fund Contribution	$411,353	$491,894	$632,475	$140,581	$640,412	$7,937
Total Allocated Positions	-	6	6	0	6	0



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Behavioral Health and Recovery Services

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$132,239,675	$147,249,240
Use of Fund Balance/ Retained Earnings	$17,536,314	$3,838,538
Gross Costs	$157,880,884	$153,068,702
General Fund Contributions	$8,104,895	$1,980,924
% Funded by General Fund	5.1%	1.3%
Total Allocated Positions	487	487

Department Services and Programs

Behavioral Health and Recovery Services (BHRS) provides integrated mental health services to adults and older adults with serious mental illness and children and youth experiencing serious emotional disturbance. Additionally, the Department provides outpatient and residential alcohol and drug treatment and prevention services and serves as Stanislaus County's Public Guardian.

The **Behavioral Health and Recovery Services (BHRS)** division provides mental health and rehabilitation services; group and family counseling; and case coordination, assessment, and referral to other agencies and community partners depending upon the severity of the client's condition and the level of care needed. Mental health services are provided in one of four comprehensive systems of care: the Children's System of Care; the Adult System of Care; the Older Adult System of Care; and the Forensic System of Care.

Known as the mental health division, this departmental branch performs crisis assessments and provides medication services. This division also includes the Department of Consumer and Family Affairs, which provides a variety of supportive services, including housing, employment, peer and family support, and advocacy. Mental health division services are highly integrated with other County departments, such as the Community Services Agency, Probation, and Sheriff's Department. The division also provides the central fiscal and administrative support for the entire Department and is responsible for finance, budget preparation and administration, Medi-Cal billing and revenue collection, contracts administration, personnel administration and management, risk management services, quality improvement activities, facilities management, data management, training, performance measurement, and medical records maintenance.

The **Managed Care** division provides oversight to specialty mental health services, including service authorization, utilization management, and Medi-Cal contract compliance. The division is also responsible for Federal and State regulatory compliance and tracks quality, service, and performance data to ensure patients have access to the full spectrum of health services available to them. The Managed Care division also tracks and approves claims for acute psychiatric hospitalizations.

The **Mental Health Services Act (MHSA)** division serves programs funded through California's Proposition 63 (2004), which levies an additional 1% tax on incomes of $1 million or greater. These programs provide expanded services to individuals with serious mental illness. Community Services and Support (CSS) is the largest component of MHSA and is focused on community collaboration, cultural competence, client and family driven services, and systems, wellness, integrated service experiences for clients and families, employment, and housing. CSS targets unserved and underserved populations. Another component of MHSA is Prevention and Early Intervention, which provides services that promote wellness, foster health, and prevent suffering that can result from untreated mental illness. Other components of MHSA are Innovations, Capital Facilities and Technological Needs, and Workforce Education and Training.

The **Public Guardian** division has been designated by the County Board of Supervisors to serve as probate conservator for those who are unable to properly manage their financial affairs. When no family member is available or willing to act on the individual's behalf, the Public Guardian will take control of the individual's affairs. The Public Guardian also acts as conservator under the Lanterman-Petris-Short (LPS) Act for persons gravely disabled as a result of a mental disorder. These individuals may require placement in a State mental institution or other facility for psychiatric treatment. The Public Guardian division manages property and/or provides for the personal care needs of the disabled individual.

The **Stanislaus Recovery Center (SRC)** division includes a residential rehabilitation center that provides services to persons with alcohol and/or substance abuse issues and/or a co-occurring mental health diagnosis and substance use disorder. SRC provides residential treatment, outpatient services, detoxification services, and intensive outpatient treatment.

Substance Use Disorder provides specialized alcohol and drug treatment and prevention services, including medication-assisted treatment, such as narcotic replacement therapy (e.g., Methadone), detoxification, and maintenance therapy. The division provides treatment in conjunction with the adult drug court program, as well as to persons incarcerated in jail facilities. Treatment is also provided for clients diagnosed with a substance use disorder and/or a co-occurring substance use disorder and mental health condition. The division also provides alcohol and drug prevention services to the County's youth population.

Board of Supervisors Priority Area

Behavioral Health and Recovery Services supports the following Board of Supervisors priority:

Priority	*Supporting community health, including physical, mental, emotional and spiritual health*
Mission Statement	In partnership with the community, the mission of Behavioral Health and Recovery Services is to provide and manage effective prevention and behavioral health services that promote the community's capacity to achieve wellness, resilience, and recovery outcomes

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Behavioral Health and Recovery Services							
1501 6000000 Special Revenue Fund							
Total Revenue	$48,344,790	$50,061,579	$51,474,492	$50,625,571	$58,180,117	$53,317,350	109.12%
Use of Fund Balance	($3,522,134)	$977,458	$2,522,777	$6,819,565	($2,380,077)	$3,242,653	-73.40%
Gross Costs	$45,689,307	$51,864,396	$54,822,628	$58,270,495	$56,625,399	$57,385,362	98.68%
Net County Cost	$866,651	$825,359	$825,359	$825,359	$825,359	$825,359	100.00%

- Behavioral Health and Recovery Services (BHRS) Gross Costs and corresponding Total Revenue have increased annually by an average 5.7% and 4.9%, respectively, over the past five years. Costs continue to experience increases due to the demand for secure placements for adults with serious mental illness and the cost of doing business. In addition, the division has been negatively impacted by the loss in Realignment revenue associated with the COVID-19 pandemic. The Department is preparing a Fiscal Year 2019-2020 year-end post-close entry to recognize the final Realignment revenue allocation for the year, identify final costs associated with State hospital treatment, and transfer fund balance to cover Managed Care, which will result in the actual use of fund balance instead of a contribution to fund balance, as noted in the table.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
BHRS - Managed Care							
1504 6400001 Special Revenue Fund							
Total Revenue	$8,162,546	$11,685,769	$11,968,431	$12,333,119	$9,766,264	$10,395,470	93.95%
Use of Fund Balance	$224,117	($224,116)	$0	$0	$2,155,251	$3,845,549	56.05%
Gross Costs	$8,386,663	$11,461,653	$11,968,431	$12,333,119	$11,921,515	$14,241,019	83.71%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Managed Care Gross Costs and Total Revenue have increased by an average of 10.2% and 7%, respectively, over the past five years. Costs continue to increase due to the demand for psychiatric in-patient hospitalization despite opening alternatives to hospitalization, including the Psychiatric Health Facility (PHF) in March 2014, the Crisis Stabilization Unit (CSU) in March 2016, and the Crisis Residential Unit (CRU) in March 2019. Additionally, the division has been negatively impacted by the loss in Realignment revenue associated with the COVID-19 pandemic. As noted above, the Department is preparing a Fiscal Year 2019-2020 year-end post-close entry that will result in the additional use of fund balance in BHRS to offset the use of fund balance in Managed Care.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
BHRS - Mental Health Services Act							
1507 6800000 Special Revenue Fund							
Total Revenue	$25,831,842	$29,496,235	$30,592,959	$34,975,973	$35,378,102	$34,322,275	103.08%
Use of Fund Balance	$0	$0	$0	$927,819	$5,382,102	$14,906,627	36.11%
Gross Costs	$25,831,842	$29,496,235	$30,592,959	$35,903,792	$40,760,204	$49,228,902	82.80%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Mental Health Services Act (MHSA) Gross Costs and corresponding Total Revenue have increased by an average of 12.2% and 8.3%, respectively, over the five-year period shown. Revenue has experienced a steady increase in the categorical funding made available from income tax collections under Proposition 63. Working in conjunction with behavioral health consumers, advocates, community organizations, and partner agencies, the Department annually adjusts service levels to match available funding. In Fiscal Year 2019-2020, position vacancies and delays in program implementation resulted in lower-than-anticipated costs. The division also benefitted from higher-than-anticipated Medi-Cal Federal Financial Participation (FFP) and interest income. Of note is an accounting change implemented in Fiscal Year 2018-2019 recommended by external auditors during review of the County's Comprehensive Annual Financial Report (CAFR), transferring funds from deferred revenue to fund balance, resulting in the use of fund balance from Fiscal Year 2018-2019 forward. In Fiscal Year 2019-2020, the Department utilized a large portion of the Community Services and Supports (CSS) categorical reserves to continue the provision of existing services.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
BHRS - Public Guardian							
1503 6030000 Special Revenue Fund							
Total Revenue	$169,067	$139,559	$139,896	$208,615	$142,515	$146,950	96.98%
Use of Fund Balance	($107,124)	$7,350	($76,302)	$48,708	$76,001	$226,678	33.53%
Gross Costs	$1,217,508	$1,302,474	$1,219,159	$1,412,888	$1,374,081	$1,529,193	89.86%
Net County Cost	$1,155,565	$1,155,565	$1,155,565	$1,155,565	$1,155,565	$1,155,565	100.00%

- Public Guardian has experienced negligible changes in Total Revenue, with an average increase of only 0.1%. Gross Costs realized an average increase of 3.4% due to both the demand for conservatorship services and the cost of doing business. The Department is preparing a Fiscal Year 2019-2020 year-end post-close entry to recognize additional revenue and costs associated with Medi-Cal Administrative Activities (MAA), which will bring down the actual use of fund balance.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
BHRS - Stanislaus Recovery Center							
1505 6700001 Special Revenue Fund							
Total Revenue	$2,355,716	$2,303,218	$2,804,936	$3,377,090	$1,259,944	$4,652,574	27.08%
Use of Fund Balance	$0	$0	$0	$0	$3,158,436	$0	0.00%
Gross Costs	$2,355,716	$2,303,218	$2,804,936	$3,377,090	$4,418,380	$4,652,574	94.97%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Stanislaus Recovery Center Gross Costs and corresponding Total Revenue have increased by an average of 13.3% over the first four years shown; however, costs exceeded revenue as of year-end close in Fiscal Year 2019-2020. This is due to the steady increase in the demand for residential substance use disorder (SUD) services and the cost of doing business. The Department is preparing a Fiscal Year 2019-2020 year-end post-close entry to recognize the final Realignment revenue allocation, additional Substance Abuse Block Grant (SABG) funding, and Drug Medi-Cal Federal Financial Participation (FFP) revenue, which will increase overall revenue for the year and negate the need to use fund balance as indicated in the table above.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
BHRS - Substance Use Disorder							
1502 6500001 Special Revenue Fund							
Total Revenue	$9,220,755	$11,065,958	$12,515,507	$12,060,808	$9,670,627	$17,079,644	56.62%
Use of Fund Balance	($172,858)	($1,152,998)	($1,283,067)	$0	$6,412,653	$830,329	772.30%
Gross Costs	$9,047,897	$9,912,960	$11,232,440	$12,060,808	$16,083,280	$17,909,973	89.80%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Substance Use Disorder Gross Costs and corresponding Total Revenue have increased by an average of 15.9% and 2.4%, respectively, over the past five years, with a significant increase in costs in the most recent prior year due to a steady increase in the demand for substance use disorder (SUD) services and the cost of doing business. The Department is preparing a Fiscal Year 2019-2020 year-end post-close entry to recognize the final Realignment revenue allocation, additional Substance Abuse Block Grant (SABG) funding, and Drug Medi-Cal Federal Financial Participation (FFP) revenue, which will increase overall revenue for the year and negate the need to use fund balance as indicated in the table above.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Behavioral Health and Recovery Services	$16,631,731	$20,153,865	$19,176,406	$16,653,630	$9,566,636
BHRS - Substance Use Disorder	$573,856	$746,713	$1,899,711	$3,182,778	$3,182,778
BHRS - Managed Care	$0	($224,116)	$0	$0	$0
BHRS - Mental Health Services Act	$0	$0	$0	$0	$29,780,360
BHRS - Public Guardian	$439,474	$546,598	$539,249	$615,550	$566,843
BHRS - Stanislaus Recovery Center	$628,090	$628,090	$628,090	$628,090	$628,090
Total Fund Balance	$18,273,151	$21,851,150	$22,243,456	$21,080,048	$43,724,707

*Note: Only Listed for Non-General Fund Units

- Behavioral Health and Recovery Services (BHRS) has historically maintained a large fund balance due to the complicated nature of the cost settlement process for Specialty Mental Health Services (SMHS), the need to reserve funds to offset potential audit disallowances from prior year cost settlements, and the need to offset the volatile and uncertain nature of Realignment revenue. Additionally, BHRS fund balance is used to cover ongoing operating deficits in the Managed Care division, where the demand for psychiatric hospitalization services exceeds available State and Federal funding. Over the past five years, the demand for services has exceeded available funding and the Department has strategically planned the use of fund balance to sustain services in the community in the short term. The historic revenue shortfall, coupled with economic impacts from the COVID-19 pandemic, is projected to exhaust remaining fund balance in Fiscal Year 2020-2021.
- Substance Use Disorder has steadily increased fund balance over the past five years. The Department strategically set aside additional funding in Fiscal Years 2016-2017 and 2017-2018 in anticipation of expanded services under the Drug Medi-Cal Organized Delivery System (DMC ODS) and as contingency funds in the event of an economic downturn.
- Managed Care does not maintain a fund balance, since any operating deficit is absorbed by the Behavioral Health and Recovery Services positive fund balance.
- Mental Health Services Act (MHSA) fund balance identified on July 1, 2019, is derived from the change in accounting methodology implemented in Fiscal Year 2018-2019 that was recommended by external auditors during review of the County's Comprehensive Annual Financial Report (CAFR), transferring funds traditionally held in deferred revenue to fund balance, resulting in the retention and use of fund balance from Fiscal Year 2018-2019 forward.
- Public Guardian has experienced some growth in fund balance over the past few years in an attempt to accumulate contingency funds to minimize impacts to the County General Fund in the event of an economic downturn. However, in the past two fiscal years, the division has had to rely on the use of fund balance to fully cover costs incurred.
- Stanislaus Recovery Center maintains a steady fund balance since division revenue is mostly reimbursement based. Since some block grant revenue is allocated to both Substance Use Disorder and Stanislaus Recovery Center, the Department has strategically set aside contingency funds in order to ensure continued program operation in the event of an economic downturn.

Department Summary

Behavioral Health and Recovery S	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$49,474	$29,742	$51,956	$22,214	$52,919	$963
Revenue from use of Assets	$1,762,737	$1,226,492	$1,392,161	$165,669	$1,018,684	($373,477)
Intergovernmental Revenue	$66,756,192	$81,839,520	$71,425,953	($10,413,567)	$94,039,466	$22,613,513
Charges for Service	$40,477,472	$46,821,948	$59,369,505	$12,547,557	$52,138,071	($7,231,434)
Miscellaneous Revenue	$27,676	$0	$100	$100	$100	$0
Other Financing Sources	$4,507,625	$1,727,369	$0	($1,727,369)	$0	$0
Total Revenue	$113,581,176	$131,645,071	$132,239,675	$594,604	$147,249,240	$15,009,565
Use of Fund Balance/Retained Earnings	$7,796,092	$6,201,092	$17,536,314	$11,335,222	$3,838,538	($13,697,776)
Total Funding Sources	$121,377,268	$137,846,163	$149,775,989	$11,929,826	$151,087,778	$1,311,789
Salaries and Benefits	$45,755,730	$53,661,023	$50,402,346	($3,258,677)	$51,786,314	$1,383,968
Services and Supplies	$67,359,091	$77,599,058	$95,676,346	$18,077,288	$88,955,813	($6,720,533)
Other Charges	$7,341,081	$8,281,006	$10,113,767	$1,832,761	$10,633,075	$519,308
Fixed Assets						
Buildings & Improvements	$0	$150,000	$130,000	($20,000)	$130,000	$0
Equipment	$122,032	$136,000	$52,500	($83,500)	$52,500	$0
Other Financing Uses	$2,780,258	$0	$1,511,000	$1,511,000	$1,511,000	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	($5,075)	($5,075)	$0	$5,075
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$123,358,192	$139,827,087	$157,880,884	$18,053,797	$153,068,702	($4,812,182)
General Fund Contribution	$1,980,924	$1,980,924	$8,104,895	$6,123,971	$1,980,924	($6,123,971)
Total Allocated Positions	-	489	487	-2	487	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $132.2 million, a net increase of $594,604 over the 2019-2020 Adopted Final Budget.
  - An increase of $1.8 million in Behavioral Health and Recovery Services represents the net of $3 million in one-time Realignment backfill funding, used to leverage an additional $7.3 million in Federal and State funds, offset by projected declines in Realignment revenue.
  - An increase of $3.2 million in Managed Care is for Realignment sales tax transferred from the mental health division used to fund hospitalization mandates and increases in mental health treatment services that draw down Federal funds.
  - A decrease of $6.7 million in Mental Health Services Act (MHSA) is primarily due to a decrease in projected MHSA revenue.
  - An increase of $1 million in Stanislaus Recovery Center is due to increases in Substance Use Disorder (SUD) treatment services funded by the Substance Abuse Prevention and Treatment Block Grant (SABG) and State General Fund revenue that draw down additional Federal funds.
  - An increase of $1.3 million in SUD is largely due to an increase in services supported by SABG funds.
- Estimated revenue for the 2020-2021 Final Budget is generally determined by projected reimbursement levels for the behavioral health services that are provided by the Department along with trends in sales tax revenue.

- Both 1991 Realignment mental health sales tax and vehicle license fee (VLF) base along with sales tax and VLF growth are estimated as a percentage of Statewide collections. Sales tax and VLF base are not projected to materialize due to COVID-19 related impacts on Statewide sales tax and VLF collections. Additionally, no sales tax or VLF growth is anticipated since social services caseloads receive first call on any growth funds; growth is not expected until social services base is restored. State-issued Realignment backfill funding will help mitigate the shortfall, but will not fully make up for anticipated losses.
- Both 2011 Realignment base and growth revenue are also estimated as a percentage of Statewide collections. Base is not guaranteed and is projected to fall far below prior fiscal year levels; no growth is projected until base is restored in future fiscal years.
- Mental Health Services Act (MHSA) revenue is determined by projected levels of service for MHSA programs, net of projected Federal Financial Participation (FFP) revenue, which is based on year-to-date actuals and projected service levels.
- Federal and State grants are projected at the actual allocation level, if known. If the allocation is not known, the prior fiscal year allocation is used.
- All other revenue is projected by a combination of year-to-date actuals, historical actuals, and adjustments to service levels.

- The Department has a total of $28.9 million in available fund balance as of July 1, 2020, of which $17.5 million is budgeted for use in Fiscal Year 2020-2021.
  - Behavioral Health and Recovery Services (BHRS) has a total fund balance of $11.9 million, of which $5.4 million is budgeted for use in Fiscal Year 2020-2021. Note that post-close entries for Fiscal Year 2019-2020 will reduce beginning fund balance; should significant changes occur inhibiting the full use of planned fund balance in Fiscal Year 2020-2021, the Department will make appropriate adjustments midyear.
  - Managed Care has a negative fund balance of $2.2 million; a Fiscal Year 2019-2020 post-close entry will transfer funding from BHRS sufficient to bring fund balance to zero. There is no fund balance usage budgeted for Fiscal Year 2020-2021.
  - Mental Health Services Act (MHSA) has a fund balance of $24.4 million, of which $11.6 million is budgeted for use in Fiscal Year 2020-2021.
  - Public Guardian has a fund balance of $490,842, with $357,251 budgeted for use in Fiscal Year 2020-2021.
  - Stanislaus Recovery Center has a negative fund balance of $2.5 million. Fiscal Year 2019-2020 post-close entries are expected to effect fund balance; should a negative balance remain, the Department will make appropriate adjustments midyear. There is no fund balance usage budgeted for Fiscal Year 2020-2021.
  - Substance Use Disorder has a negative fund balance of $3.2 million. Fiscal Year 2019-2020 post-close entries are expected to effect fund balance; should a negative balance remain, the Department will make appropriate adjustments midyear. A total of $121,234 is budgeted for use in Fiscal Year 2020-2021.
- The planned use of fund balance varies significantly from the prior year with an overall increase of $11.3 million over the budgeted use of $6.2 million in the 2019-2020 Adopted Final Budget.
  - An increase of $3.1 million in BHRS is due to projected Realignment revenue decreases and the planned transfer to Managed Care to fund hospitalization mandates.
  - Managed Care will not rely on the use of fund balance due to the transfer of Realignment revenue from mental health to fund hospitalization mandates, reducing use by $2.8 million.
  - An increase of $11.6 million in MHSA is due to the change in accounting practice from housing funds in deferred revenue to identifying them in fund balance that was implemented on June 30, 2019.
  - An increase of $180,573 in Public Guardian is due to the transfer of positions from BHRS and overhead costs needed to support the growth in the number of individuals placed on conservatorship. This will effectively exhaust remaining fund balance and future years will require a request for County General Fund support to maintain service levels.
  - A decrease of $709,095 in SUD is due to an increase in Federal revenue for SUD treatment services.

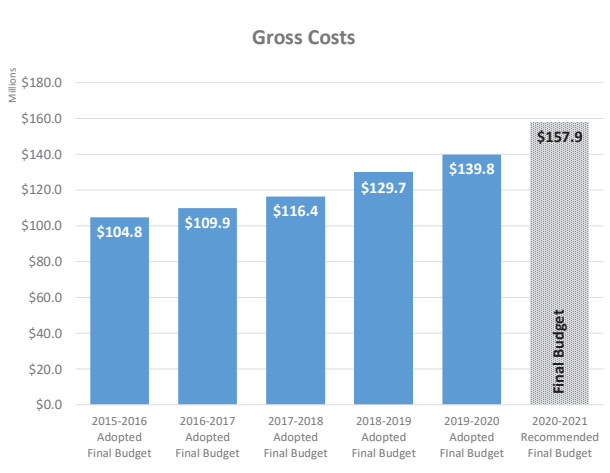
Budget and Operations

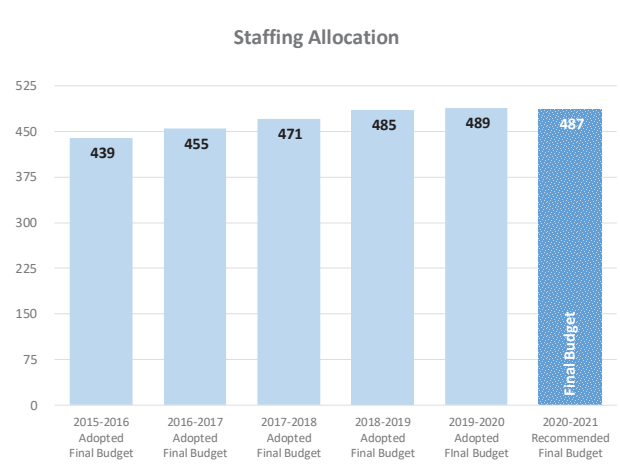
- Gross Costs identified in the 2020-2021 Final Budget total $157.9 million, an increase of $18.1 million over the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $8.1 million.
  - Note that the Fiscal Year 2019-2020 Adopted Final Budget does not include $5 million in adjustments approved subsequent to its adoption that increased the 2019-2020 Operating Budget.
- The Final Budget at base includes a modest $1.7 million increase due to the cost of doing business within existing funding levels, requiring a General Fund Contribution of $2 million due to revenue shortfalls.
- The Final Budget includes recommendations to increase appropriations by $16.4 million using additional funding and General Fund support to maintain existing service levels as revenue levels have declined.
  - A net increase of $15.6 million in Behavioral Health and Recovery Services is attributed to increases in adult residential mental health treatment costs and projected full expenditures of contracted services needed to maintain network adequacy compliance standards, offset by decreases of $2.5 million due to position vacancies resulting from the hiring freeze and the transfer of Conservatorship Investigations program staff to Public Guardian. These adjustments require $5.3 million in General Fund Contribution, fully funded by one-time revenue stabilization funds.
  - An increase of $814,160 in Public Guardian is due to the transfer of Conservatorship Investigations program staff from mental health and the growth in the number of individuals placed on conservatorship. These adjustments relied on $814,160 in ongoing General Fund Contribution.
- No service level adjustments are requested at this time.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 487, a decrease of two from the 2019-2020 Adopted Final Budget allocation.
  - Subsequent to the 2019-2020 Adopted Final Budget, two positions were transferred to Information Technology Central (ITC) in the 2019-2020 First Quarter Financial Report.
- The Final Budget includes technical adjustments that do not affect the position allocation.
  - Seven positions (one Administrative Clerk II, one Administrative Clerk III, three Conservator Investigators, and one Conservator Investigator Supervisor from Behavioral Health and Recovery Services, and one Manager IV from Mental Health Services) are recommended to transfer out to Public Guardian to support the significant increase in conservatorships.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $147.2 million, an increase of $15 million over the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by applying the standard escalators in the long-range model to balance costs and maintain service levels. However, Realignment revenue, Mental Health Services Act (MHSA) funding, and other revenue dependent upon the economy are expected to decline or remain flat in the current climate. The Department will continuously monitor critical funding streams over the course of Fiscal Year 2020-2021 and develop a mitigation strategy as needed.
- The Spending Plan relies on the use of $3.8 million in departmental fund balance; based on the use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $11.4 million in available fund balance on July 1, 2021.
  - Behavioral Health and Recovery Services anticipates minimal fund balance will remain after post-close 2019-2020 entries and the budgeted use of fund balance in Fiscal Year 2020-2021; no fund balance usage is budgeted for Fiscal Year 2021-2022.
  - Managed Care does not anticipate a fund balance; zero is budgeted for use.
  - Mental Health Services Act anticipates a total available fund balance of $12.8 million, of which $3.8 million is budgeted for use.
  - Public Guardian anticipates a total available fund balance of $133,592, of which zero is budgeted for use.
  - Stanislaus Recovery Center anticipates the negative fund balance identified for Fiscal Year 2020-2021 will be remedied with 2019-2020 post-close entries and/or adjustments midyear; no fund balance usage is budgeted for Fiscal Year 2021-2022.
  - Substance Use Disorder anticipates the negative fund balance identified for Fiscal Year 2020-2021 will be remedied with 2019-2020 post-close entries and/or adjustments midyear; no fund balance usage is budgeted for Fiscal Year 2021-2022.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $153.1 million, a decrease of $4.8 million from the 2020-2021 Final Budget, requiring a General Fund Contribution of $2 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections for the cost of doing business were calculated by applying the standard escalators ranging from 3% to 5% to maintain existing services levels. However, costs are likely to outpace available revenue and departmental fund balance. The Department will carefully monitor costs throughout Fiscal Year 2020-2021 and perform an organizational review to ensure the sustainability of programs and services into the future while prioritizing the provision of core mandated services.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 487, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- Due to limited resources needed to cover mandated services, the Department has been challenged to make any significant progress regarding plans to remove Americans with Disabilities Act (ADA) barriers. A few small projects were completed in Fiscal Year 2019-2020, but no financial commitments were included in the 2020-2021 Final Budget and 2021-2022 Spending Plan. The Department plans to work closely with the Chief Executive Office to develop a funding strategy for these projects.
- The Department has experienced several challenges over the past few years that have prompted the initiation of long-term strategic planning to improve efficiencies in the delivery of critical mental health services to the community. Recent impacts from the COVID-19 pandemic have added to the stressors on departmental resources, exacerbating structural deficiencies wherein operating costs to maintain current service levels exceed anticipated revenue. An organizational review, which may involve a plan for restructuring, will include the identification of increased efficiencies realized due to the impact of COVID-19 to ensure the sustainability of programs and services into the future while prioritizing the provision of core mandated services.
- Demand for adult residential mental health treatment services and in-patient psychiatric hospitalization treatment remains high, continually increasing costs while revenue streams dedicated to these important services remain static or are declining. Mental Health and Mental Health Services Act (MHSA) programs cannot be sustained under the threat of these combined impacts without implementing new strategies for balancing that must align resources to meet Network Adequacy Certification Tool (NACT) standards and avoid potential fines and penalties for non-compliance while addressing critical treatment needs in the community.
  - On February 13, 2018, the California Department of Health Care Services (DHCS) issued its network adequacy standards for mental health plans to ensure the provision of an appropriate range of services and a network of providers adequate for the anticipated number of beneficiaries. DHCS developed its NACT and will impose fines and sanctions on counties who are determined to be out of compliance (there has been ongoing debate between the counties and DHCS about the methodology used). Behavioral Health and Recovery Services (BHRS) has been diligently working towards compliance and was recently notified by DHCS that the provider network for the most recent reporting period was deemed acceptable. The County Behavioral Health Directors Association (CBHDA) and California State Association of Counties (CSAC) continue to discuss a unified plan of action to address concerns with the underlying methodology.
- The Public Guardian division coordinates care for gravely disabled individuals who are conserved under the Lanterman-Petris-Short (LPS) Act and has experienced an increase in both the number of individuals referred for conservatorship assessment and the number of individuals conserved. Arranging for quality mental health care and secure residential placements for this population has severely impacted the Department's other operations. Many conservatees require placement in secure facilities such as Institutes for Mental Disease (IMD) and Transitional Board and Care (TBC) facilities and overall placement costs have risen dramatically over the past four fiscal years. Additional County General Fund support has been identified this year to address the staffing and associated overhead required to meet these demands. The Department will work with the Chief Executive Office to identify a supportive funding plan for this critical work.
- Assembly Bill (AB) 403 (Chapter 773, Statutes of 2015), otherwise known as Continuum of Care Reform (CCR) of California's foster care system, became effective January 1, 2017. It draws together a series of existing and new reforms to child welfare services, probation, and mental health programs designed out of an understanding that children who must live apart from their parents have better outcomes when cared for in committed nurturing family homes. Analysis indicates there still may be infrastructure needs associated with the new mandates; however, State funding has not been identified. BHRS has been working collaboratively with Community Services Agency, Probation, and other CCR stakeholders to identify impacts from this new legislation and develop an implementation plan in a phased approach, including several new initiatives:

- Conversion of high-level group homes to short-term residential therapeutic programs (STRTPs) that will contract with Mental Health Plans (MHPs) to provide 24/7 specialty mental health services (SMHS);
- Provision of child and family teams (CFT) services;
- Expansion of intensive care coordination (ICC) and intensive home-based services (IHBS) to all Medi-Cal beneficiaries; and
- Provision of therapeutic foster care (TFC) services.

- On June 22, 2018, DHCS released guidance and clarification to county mental health plans, probation agencies, and child welfare agencies regarding implementation of presumptive transfer of specialty mental health services (SMHS) for children, youth, and non-minor dependents (NMD) in foster care. AB 1299 established the prompt transfer of responsibility to provide or arrange and pay for SMHS from the county of original jurisdiction to the county in which the child or youth resides. Foster children from other counties are often placed in Stanislaus County due to the number of placement options available here (group homes and STRTPs) and it is anticipated this legislation and subsequent guidance will have a negative fiscal impact since no additional funding has been provided. BHRS is implementing a new system to continuously collect data on how many children and youth from other counties are placed in Stanislaus County, and what type and level of SMHS service is being received. County Behavioral Health Directors have tentatively agreed to "do no harm" to other counties (e.g., reimburse other counties for services for children placed there), but there is nothing in statute that memorializes this agreement or addresses cost report considerations. The development of the new system has been delayed due to the need to redirect technology resources to support needs during the COVID-19 pandemic. Once the data is available, the Department will be able to estimate the fiscal impact.
- On April 24, 2018, the Board of Supervisors approved a three-year Assisted Outpatient Treatment (AOT) pilot program to provide court-ordered, intensive outpatient treatment to individuals with severe mental illness who refuse medication because their illness impairs their ability to make rational decisions. The Department identified MHSA Community Services and Support (CSS) funding to support the pilot program. Ongoing appropriations and estimated revenue for AOT staffing and infrastructure were included in the 2020-2021 Final Budget and 2021-2022 Spending Plan.
- BHRS, criminal justice, and protective services partners are studying the feasibility of applying for funding available from the California Department of State Hospitals to develop and implement a mental health diversion program in Stanislaus County associated with the Pre-trial Mental Health Diversion Program. The Department will report back to the Chief Executive Office and Board of Supervisors if there is a recommendation to move forward once the study is complete.

Budgets Contained within the Department

- **Behavioral Health and Recovery Services (BHRS)** (Special Revenue Fund)
  - This budget funds mental health and rehabilitation services; group and family counseling; case coordination for seriously mentally ill adults and emotionally disturbed children and teens; and provides assessment and appropriate referral for inpatient mental health services.
- **Managed Care** (Special Revenue Fund)
  - This budget funds the oversight of specialty mental health managed care functions for BHRS, including service authorization, utilization management, and Medi-Cal contract compliance; access to services; and Federal and State regulatory compliance monitoring. Managed Care funding also pays claims for services to providers for Medi-Cal beneficiaries needing specialty mental health services, including acute psychiatric hospitalization.
- **Mental Health Services Act (MHSA)** (Special Revenue Fund)
  - This budget funds services to individuals with serious mental illness and is funded through MHSA funding.

- **Public Guardian** (Special Revenue Fund)
  - This budget funds programs mandated by Government Code Sections 24000, 27430 - 27436 and County Code 2.20. As the court-appointed substitute decision maker, the Public Guardian provides assistance to individuals who are gravely disabled as a result of mental disorder and are unable to properly provide for themselves or individuals who are substantially unable to manage their own financial resources. Other services provided include: conservatorship investigation for individuals who are believed to be unable to provide for their own food, clothing, and shelter due to their mental illness; case management for individuals placed on conservatorship by the courts; management of conservatee assets; and coordination of investigation and casework services with elder and dependent adult protection agencies.
- **Stanislaus Recovery Center (SRC)** (Special Revenue Fund)
  - This budget funds residential detoxification services, outpatient, and day treatment alcohol and drug services. SRC also provides residential and day co-occurring treatment services for individuals with dual substance use disorders and mental health issues.
- **Substance Use Disorder** (Special Revenue Fund)
  - This budget funds specialized alcohol and drug treatment and prevention services to County residents including: Narcotic replacement (Methadone) detoxification and maintenance therapy; alcohol and drug treatment to persons incarcerated in jail facilities; Adult Drug Court alcohol and drug treatment; treatment services for persons with substance use disorders, including those with co-occurring substance use and mental health issues; and alcohol and drug prevention services for youth.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

Behavioral Health and Recovery Services 1501 6000000 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$463,167	$225,000	$200,000	($25,000)	$206,000	$6,000
Intergovernmental Revenue	$28,332,955	$29,221,408	$24,348,381	($4,873,027)	$35,434,665	$11,086,284
Charges for Service	$20,639,617	$22,765,330	$30,738,762	$7,973,432	$23,264,234	($7,474,528)
Miscellaneous Revenue	$16,918	$0	$0	$0	$0	$0
Other Financing Sources	$1,172,914	$1,288,165	$0	($1,288,165)	$0	$0
Total Revenue	$50,625,571	$53,499,903	$55,287,143	$1,787,240	$58,904,899	$3,617,756
Use of Fund Balance	$6,819,565	$2,348,536	$5,425,418	$3,076,882	$0	($5,425,418)
Total Funding Sources	$57,445,136	$55,848,439	$60,712,561	$4,864,122	$58,904,899	($1,807,662)
Salaries and Benefits	$26,522,083	$29,589,555	$27,081,336	($2,508,219)	$26,592,079	($489,257)
Services and Supplies	$30,416,677	$29,111,557	$41,801,586	$12,690,029	$34,887,107	($6,914,479)
Other Charges	$3,290,352	$3,738,902	$3,588,163	($150,739)	$3,523,108	($65,055)
Fixed Assets						
Buildings & Improvements	$0	$100,000	$100,000	$0	$100,000	$0
Equipment	$23,390	$52,500	$52,500	$0	$52,500	$0
Other Financing Uses	$2,780,258	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($4,762,265)	($5,918,716)	($5,775,854)	$142,862	($5,424,536)	$351,318
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$58,270,495	$56,673,798	$66,847,731	$10,173,933	$59,730,258	($7,117,473)
General Fund Contribution	$825,359	$825,359	$6,135,170	$5,309,811	$825,359	($5,309,811)
Total Allocated Positions	-	280	269	-11	269	0

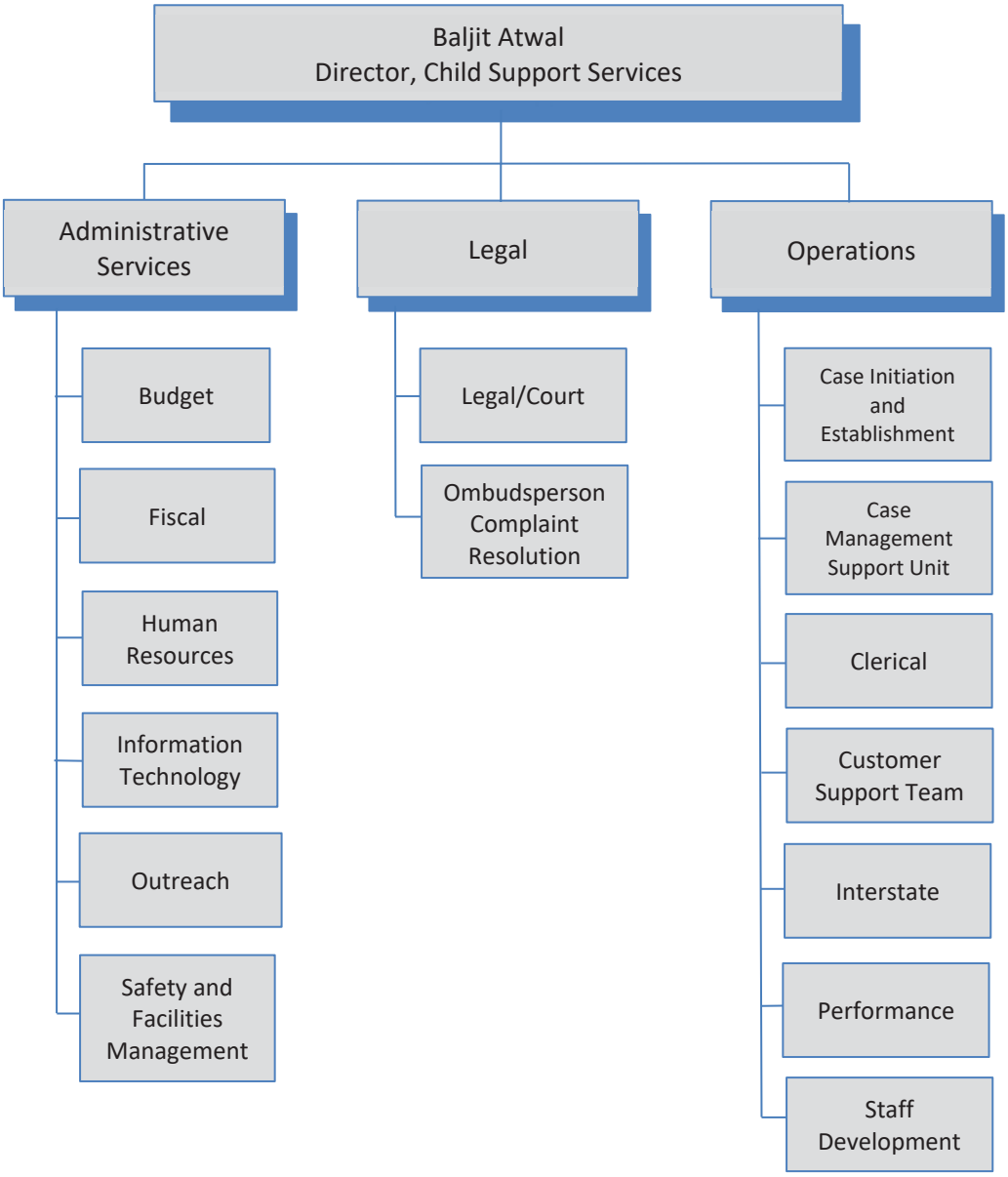
BHRS - Managed Care 1504 6400001 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$297,128	$417,081	$417,381	$300	$417,089	($292)
Intergovernmental Revenue	$5,837,610	$6,252,241	$9,567,965	$3,315,724	$10,574,774	$1,006,809
Charges for Service	$2,925,981	$3,286,944	$3,571,354	$284,410	$3,377,382	($193,972)
Miscellaneous Revenue	$644	$0	$0	$0	$0	$0
Other Financing Sources	$3,271,756	$439,204	$0	($439,204)	$0	$0
Total Revenue	$12,333,119	$10,395,470	$13,556,700	$3,161,230	$14,369,245	$812,545
Use of Fund Balance	$0	$2,845,549	$0	($2,845,549)	$0	$0
Total Funding Sources	$12,333,119	$13,241,019	$13,556,700	$315,681	$14,369,245	$812,545
Salaries and Benefits	$1,077,291	$1,388,928	$1,157,609	($231,319)	$1,198,274	$40,665
Services and Supplies	$9,124,976	$9,406,318	$8,667,375	($738,943)	$8,866,729	$199,354
Other Charges	$1,691,526	$1,997,403	$3,303,238	$1,305,835	$3,775,878	$472,640
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$439,326	$448,370	$428,478	($19,892)	$528,364	$99,886
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$12,333,119	$13,241,019	$13,556,700	$315,681	$14,369,245	$812,545
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	12	12	0	12	0

BHRS - Mental Health Services Act 1507 6800000 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$990,936	$578,737	$773,456	$194,719	$394,256	($379,200)
Intergovernmental Revenue	$26,152,829	$38,498,407	$28,699,246	($9,799,161)	$36,922,399	$8,223,153
Charges for Service	$7,826,783	$7,193,386	$10,129,653	$2,936,267	$10,391,032	$261,379
Miscellaneous Revenue	$5,425	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$34,975,973	$46,270,530	$39,602,355	($6,668,175)	$47,707,687	$8,105,332
Use of Fund Balance	$927,819	$0	$11,632,411	$11,632,411	$3,838,538	($7,793,873)
Total Funding Sources	$35,903,792	$46,270,530	$51,234,766	$4,964,236	$51,546,225	$311,459
Salaries and Benefits	$11,175,635	$13,599,616	$12,467,118	($1,132,498)	$12,895,347	$428,229
Services and Supplies	$18,811,681	$25,844,178	$31,193,910	$5,349,732	$30,949,775	($244,135)
Other Charges	$1,629,465	$1,833,819	$1,987,682	$153,863	$2,055,291	$67,609
Fixed Assets						
Buildings & Improvements	$0	$50,000	$30,000	($20,000)	$30,000	$0
Equipment	$46,509	$60,000	$0	($60,000)	$0	$0
Other Financing Uses	$0	$0	$1,511,000	$1,511,000	$1,511,000	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$4,240,502	$4,882,917	$4,045,056	($837,861)	$4,104,812	$59,756
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$35,903,792	$46,270,530	$51,234,766	$4,964,236	$51,546,225	$311,459
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	110	112	2	112	0

BHRS - Public Guardian 1503 6030000 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$797	$900	$500	($400)	$515	$15
Intergovernmental Revenue	$0	$0	$0	$0	$2,329,451	$2,329,451
Charges for Service	$207,417	$146,050	$146,050	$0	$150,432	$4,382
Miscellaneous Revenue	$401	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$208,615	$146,950	$146,550	($400)	$2,480,398	$2,333,848
Use of Fund Balance	$48,708	$176,678	$357,251	$180,573	$0	($357,251)
Total Funding Sources	$257,323	$323,628	$503,801	$180,173	$2,480,398	$1976,597
Salaries and Benefits	$1,019,481	$1,070,703	$1,718,913	$648,210	$2,754,415	$1,035,502
Services and Supplies	$78,151	$85,310	$99,619	$14,309	$199,335	$99,716
Other Charges	$187,685	$195,443	$352,487	$157,044	$365,404	$12,917
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$127,571	$127,737	$302,507	$174,770	$316,809	$14,302
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,412,888	$1,479,193	$2,473,526	$994,333	$3,635,963	$1,162,437
General Fund Contribution	$1,155,565	$1,155,565	$1,969,725	$814,160	$1,155,565	($814,160)
Total Allocated Positions	-	10	17	7	17	0

BHRS - Stanislaus Recovery Center 1505 6700001 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C- Column B	FY 2021-2022 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$43,160	$24,761	$19,844	($4,917)	$19,844	$0
Revenue from use of Assets	$3,589	$4,774	$824	($3,950)	$824	$0
Intergovernmental Revenue	$615,517	$1,982,865	$2,826,264	$843,399	$2,870,225	$43,961
Charges for Service	$1,731,295	$2,640,174	$2,819,027	$178,853	$2,701,898	($117,129)
Miscellaneous Revenue	$3,182	$0	$100	$100	$100	$0
Other Financing Sources	$980,347	$0	$0	$0	$0	$0
Total Revenue	$3,377,090	$4,652,574	$5,666,059	$1,013,485	$5,592,891	($73,168)
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$3,377,090	$4,652,574	$5,666,059	$1,013,485	$5,592,891	($73,168)
Salaries and Benefits	$2,803,868	$3,560,948	$3,547,690	($13,258)	$3,762,677	$214,987
Services and Supplies	$941,269	$1,114,659	$1,093,759	($20,900)	$1,225,383	$131,624
Other Charges	$324,385	$308,967	$523,415	$214,448	$540,263	$16,848
Fixed Assets						
Equipment	$27,577	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($720,009)	($332,000)	$501,195	$833,195	$64,568	($436,627)
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$3,377,090	$4,652,574	$5,666,059	$1,013,485	$5,592,891	($73,168)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	35	35	0	35	0

BHRS - Substance Use Disorder 1502 6500001 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C- Column B	FY 2021-2022 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$6,314	$4,981	$32,112	$27,131	$33,075	$963
Revenue from use of Assets	$7,120	$0	$0	$0	$0	$0
Intergovernmental Revenue	$5,817,281	$5,884,599	$5,984,097	$99,498	$5,907,952	($76,145)
Charges for Service	$7,146,379	$10,790,064	$11,964,659	$1,174,595	$12,253,093	$288,434
Miscellaneous Revenue	$1,106	$0	$0	$0	$0	$0
Other Financing Sources	($917,392)	$0	$0	$0	$0	$0
Total Revenue	$12,060,808	$16,679,644	$17,980,868	$1,301,224	$18,194,120	$213,252
Use of Fund Balance	$0	$830,329	$121,234	($709,095)	$0	($121,234)
Total Funding Sources	$12,060,808	$17,509,973	$18,102,102	$592,129	$18,194,120	$92,018
Salaries and Benefits	$3,157,372	$4,451,273	$4,429,680	($21,593)	$4,583,522	$153,842
Services and Supplies	$7,986,337	$12,037,036	$12,820,097	$783,061	$12,827,484	$7,387
Other Charges	$217,668	$206,472	$358,782	$152,310	$373,131	$14,349
Fixed Assets						
Equipment	$24,556	$23,500	$0	($23,500)	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$674,875	$791,692	$493,543	($298,149)	$409,983	($83,560)
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$12,060,808	$17,509,973	$18,102,102	$592,129	$18,194,120	$92,018
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	42	42	0	42	0



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Child Support Services

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$15,587,781	$15,587,781
Use of Fund Balance/ Retained Earnings	$830,248	$0
Gross Costs	$16,418,029	$15,587,781
General Fund Contributions	$0	$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	161	161

Department Services and Programs

The Department of Child Support Services (DCSS) collects and distributes child support; locates parents and employers; establishes parentage; establishes and enforces child support and medical support orders; provides legal representation of the County in child support matters and child support services for cases when a parent resides out of State.

The **Administrative Services** division provides central administrative support for the Department and is responsible for finance and budget preparation and administration; claim process for State and Federal funding; payroll; accounts payable and receivable; contract administration; personnel administration, training; safety and injury management; management and long-range workforce planning. This division is also responsible for facilities maintenance and equipment.

The **Legal** division oversees all legal action filed and all legal work completed by DCSS, including establishing parentage judgments and court orders for child support and medical support, enforcing these orders, and modifying the orders as needed. The Legal unit ensures that DCSS complies with State and Federal regulations and statutes governing the child support program and ensures the rights of parents of Stanislaus County are protected and enforced with the highest degree of fairness and due process.

The Legal unit directs and provides guidance for every legal enforcement action in a variety of forums to ensure the children of Stanislaus County have the financial support they need. This includes enforcing support orders from other states and countries and enforcing support orders through legal action in family law, Workers' Compensation, personal injury and bankruptcy cases. The Legal unit also includes the Ombudsperson and Complaint Resolution staff. This staff works with customers who are not satisfied with the assistance they receive from the Department. They work to explain the rights and responsibilities of each customer and endeavor to resolve issues before they become formal complaints. If a complaint is filed, Complaint Resolution staff independently investigate and review customers' cases and provide a resolution in writing.

The **Operations** division collects child support; locates parents and employers; establishes parentage, child support and medical orders; and enforces these orders while applying Federal and State guidelines and regulations. Operations staff works closely with customers to educate them about regulations and documents to achieve a common vision wherein children can rely on their parents for the financial, medical, and emotional support they need. Customers include parents, employers, attorneys, and other County and State agencies. Operations staff is responsible for determining the next applicable action on case files which may include modifying support orders, serving Income Withholding Orders, filing liens, processing incoming mail and documents, and sending legal documents to court.

The Information Technology (IT) unit is part of the Operations division and has a major role in keeping the Department running efficiently by providing IT services and support to all staff. IT is responsible for the development, maintenance, support, and security of DCSS technology systems. IT staff monitors the overall performance of operating and communication systems to ensure the highest quality services are available to internal and external customers.

Board of Supervisors Priority Area

Child Support Services supports the following Board of Supervisors priority:

Priority	*Supporting community health, including physical, mental, emotional and spiritual health*
Mission Statement	To promote the well-being of children by locating parents, establishing parentage, and obtaining and enforcing orders while providing the excellent level of service our customers deserve

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Child Support Services							
1071 0240000 Special Revenue Fund							
Total Revenue	$14,620,295	$14,439,913	$15,342,904	$15,108,147	$15,662,018	$16,568,509	94.53%
Use of Fund Balance	$150,043	($2,508)	($45,623)	($209,194)	$984,054	$1,768,030	55.66%
Gross Costs	$14,770,338	$14,437,405	$15,297,281	$14,898,953	$16,646,072	$18,336,539	90.78%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The total fund allocation for the Department has been primarily flat since 2002. In Fiscal Year 2018-2019 additional funding of $159,924 was allocated to the Department. In Fiscal Year 2019-2020, the Department received its very first funding increase from the State of California since Fiscal Year 2002-2003 of $1 million.
- The significant increased use of fund balance in Fiscal Year 2019-2020 compared to prior fiscal years is due to a one-time Fiscal Year 2019-2020 Spending Plan approved by the State of California (CDCSS) to use department Fund Balance to offset expenditures. The Department is 100% Federal and State funded and, therefore, must receive approval to spend fund balance beyond that caused by timing variances in posting accounting transactions at year-end. There were no approvals to use fund balance prior to Fiscal Year 2019-2020.

Fund Balance

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Child Support Services	$1,571,018	$1,422,394	$1,424,849	$1,469,544	$1,678,129
Total Fund Balance	$1,571,018	$1,422,394	$1,424,849	$1,469,544	$1,678,129

*Note: Only Listed for Non-General Fund Units

- The past fund balance, the result of a one-time external funding augmentation, remained fairly constant due to the Department receiving sufficient funding to cover its operating costs each year. In recent years, use of fund balance is immaterial and as a result of changes in the amount of prior year encumbrances rolled forward.

- In Budget Year 2019-2020, the Department received authorization from CDCSS to use fund balance to fulfill Department staffing and purchasing needs. The benefits of this use of the fund balance include sustained high quality customer service levels, safety enhancements to support staff in the workplace and continued security of the IT network. Approximately $984,000 of the $1.6 million fund balance was spent during Fiscal Year 2019-2020, per the authorization provided by CDCSS.

Department Summary

Child Support Services	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$77,327	$32,000	$32,000	$0	$32,000	$0
Intergovernmental Revenue	$14,731,972	$16,488,657	$15,555,781	($932,876)	$15,555,781	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$362	$0	$0	$0	$0	$0
Other Financing Sources	$298,486	$0	$0	$0	$0	$0
Total Revenue	$15,108,147	$16,520,657	$15,587,781	($932,876)	$15,587,781	$0
Use of Fund Balance/Retained Earnings	($209,194)	$1,469,544	$830,248	($639,296)	$0	($830,248)
Total Funding Sources	$14,898,953	$17,990,201	$16,418,029	($1,572,172)	$15,587,781	($830,248)
Salaries and Benefits	$12,332,413	$14,833,404	$13,665,997	($1,167,407)	$13,346,431	($319,566)
Services and Supplies	$993,613	$1,255,338	$1,684,279	$428,941	$1,120,895	($563,384)
Other Charges	$1,041,615	$1,086,459	$1,015,663	($70,796)	$1,061,265	$45,602
Fixed Assets						
Buildings & Improvements	$99,000	$100,000	$0	($100,000)	$0	$0
Equipment	$432,312	$715,000	$52,090	($662,910)	$59,190	$7,100
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$14,898,953	$17,990,201	$16,418,029	($1,572,172)	$15,587,781	($830,248)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	161	161	0	161	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $15.6 million, a decrease of $932,876 from the 2019-2020 Adopted Final Budget.
  - The decrease is entirely due to the reduction in the Federal/State funding allocation to the department, resulting from the pandemic-related State Budget deficit. This reduction is expected to be ongoing.
- Estimated revenue for the 2020-2021 Final Budget is based on the allocation letter received from CDCSS dated May 21, 2020, and approval from CDCSS to utilize one-time fund balance.
- The Department has a total of $694,076 in available fund balance as of July 1, 2020, which is anticipated to increase slightly through post-closing fiscal year-end account adjustments to a level sufficient to support the budgeted use of $830,248 in Fiscal Year 2020-2021.

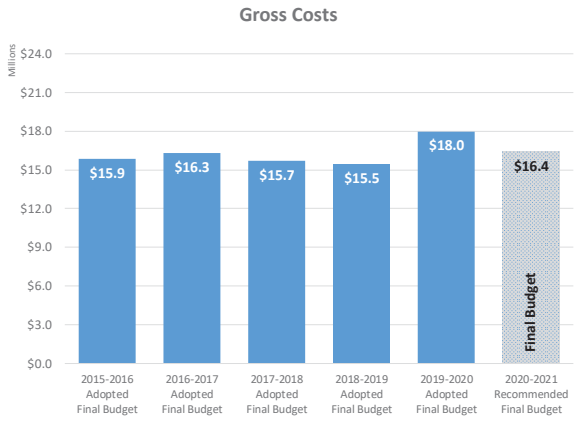
Budget and Operations

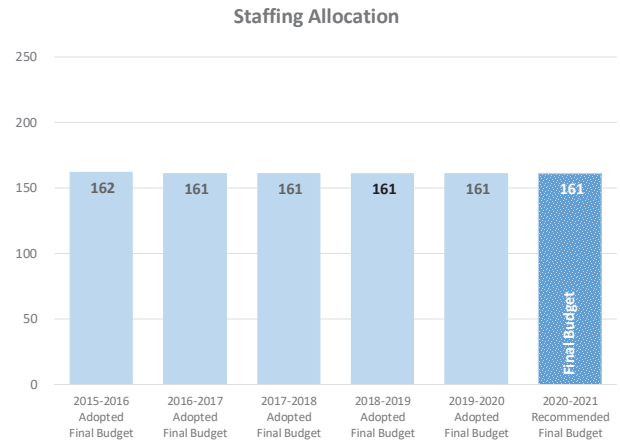
- Gross Costs identified in the 2020-2021 Final Budget total $16.4 million, a decrease of $1.6 million from the 2019-2020 Adopted Final Budget.
  - Note that the Fiscal Year 2019-2020 Adopted Final Budget does not include $346,338 in adjustments approved subsequent to its adoption that increased the 2019-2020 Operating Budget.
- The Final Budget includes a $1.6 million decrease due to the cost of maintaining current service levels with reduced resources. The department is 100% funded by Federal and State revenues; there is no current impact to the County General Fund.
- No service level adjustments are recommended at this time. The department will manage operations within available funding.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 161, consistent with the 2019-2020 Adopted Final Budget allocation.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $15.6 million.
- Estimated revenue for the 2021-2022 Spending Plan is projected by assuming flat funding and no further fund balance availability.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $15.6 million, a decrease of $830,248 from the 2020-2021 Final Budget to align with the projected available funding. Assumptions for the 2021-2022 Spending Plan rely on adjustments to Services and Supplies accounts, and attrition, pending ongoing analysis of operational efficiencies and/or external revenue/other sources of funding.

- The 2021-2022 Spending Plan is intended to support service levels aligned with available funding. Projections were based on the following assumptions affecting the cost of doing business: retirement increase of 4%, health insurance increase of 5%, and workers' compensation insurance increase of 4%.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 161, consistent with the 2020-2021 Final Budget allocation.

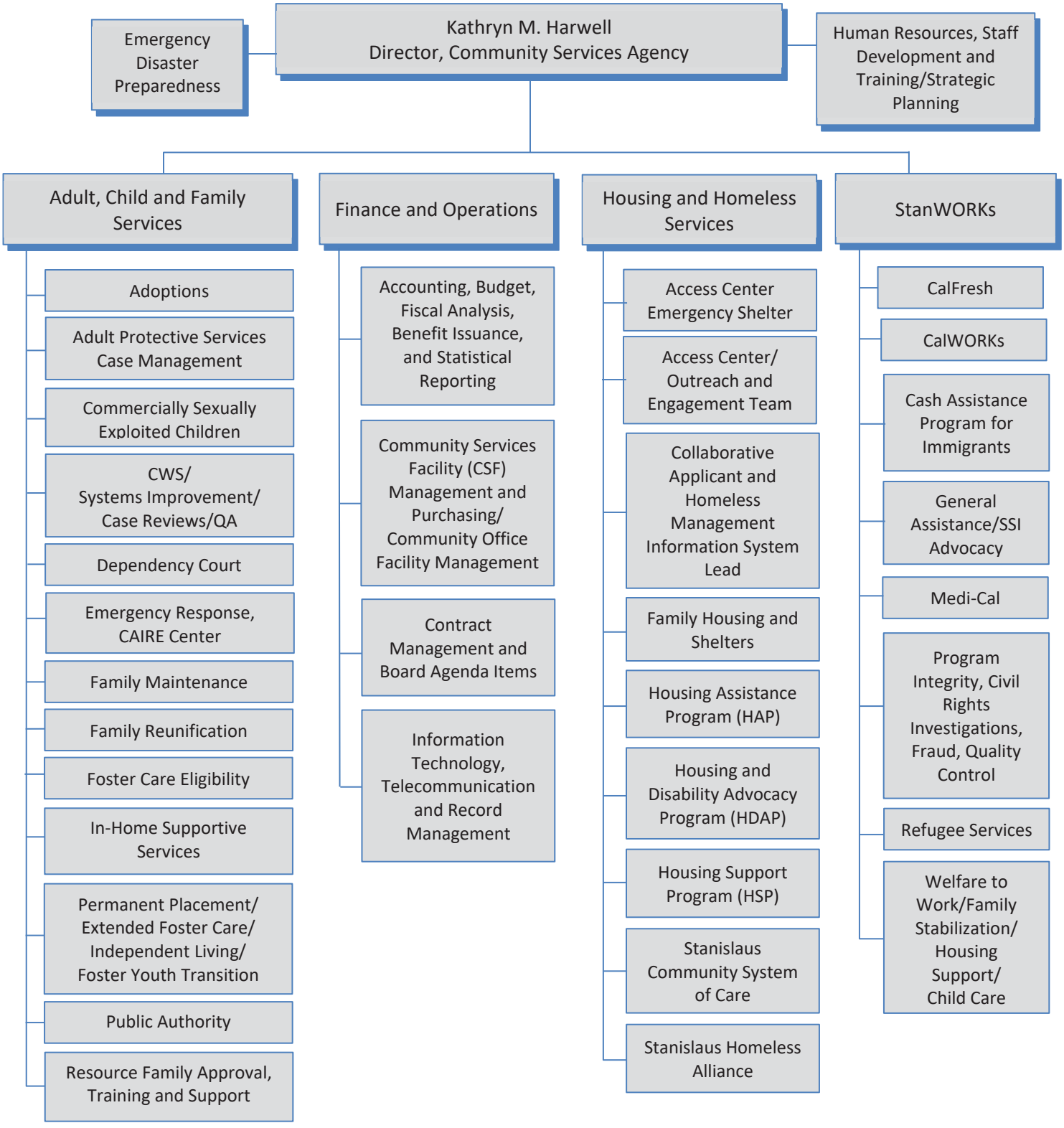
Key Challenges and Opportunities

- In Fiscal Year 2019-2020, the Department of Child Support Services received its very first funding increase from the State of California since Fiscal Year 2002-2003. The Department began to build capacity based on this new funding and in anticipation of an increase in funding, as agreed to by the California Legislature in June 2019. The Governor's Fiscal Year 2020-2021 May Revise reverted child support funding to 2018-2019 levels, which equated to a reduction of actual funding in the amount of $933,728 and anticipated funding of $963,578 to Stanislaus County DCSS. Department leadership continues to monitor the situation closely, working with CDSS and the California Child Support Director's Association to inform lawmakers on the potential impacts of these cuts on the vulnerable families who rely on child support as their secondary income.
- The DCSS 2020-2021 Final Budget includes the above-mentioned funding reduction of $933,728. All projected expenses have been reviewed and adjustments have been made to planned discretionary spending where possible. The Department has a history of carefully monitoring expenses and balancing the budget given the constraints of historical flat funding, but this is an unprecedented year and budget. Despite internal plans to reduce budget year discretionary expenditures, an unmet need remained for Fiscal Year 2020-2021. Many strategies were considered to close this budgetary gap. On July 24, 2020, the Department received formal authorization from CDCSS to expend fund balance to maintain staff and continue projects from the previous year where necessary. All opportunities for long-term additional funding will continue to be explored and external revenue sources/grants will be pursued. An important point to be emphasized is that any local/non-Federal funding provided to the Department can be leveraged; such funding/contribution could be matched with 66% Federal funds.
- The Department is partnering with co-located County Departments for upgrades with the Community Service Facility that align with Americans with Disabilities Act (ADA) compliance requirements. General Services Agency (GSA) ADA funding of $61,500 will directly fund the parking lot capital project when the project budget is established by the Board.

Budget Contained within the Department

- **Child Support Services** (Special Revenue Fund)
  - Funds the Department of Child Support Services (DCSS) program, whose major services include the collection and distribution of child support, location of parents and employers, establishment of paternity and child support orders, and enforcement of child support orders; legal representation of the County in child support matters, establishment and enforcement of medical support; and child support services for cases when a parent resides out of State

The Department Summary reflects the detail of this single budget unit.



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www.csa-stanislaus.com

Community Services Agency

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$429,846,406	$466,048,549
Use of Fund Balance/ Retained Earnings	$8,670,320	$5,623,910
Gross Costs	$459,505,345	$483,253,311
General Fund Contributions	$20,988,619	$11,580,852
% Funded by General Fund	4.6%	2.4%
Total Allocated Positions	1155	1155

Department Services and Programs

The Community Services Agency (CSA) operates social welfare programs that provide assistance, direct-client services, and support for the benefit of the community.

The **Adult, Child and Family Services** (ACFSD) Division includes Adult Services as well as Child and Family Services (CFS) programs, which provide an array of services essential to the protection of the community's most vulnerable children, those who are victims of abuse and neglect. Programs include Child Welfare Services (CWS) Emergency Response, Family Maintenance, Dependency Court Services, Family Reunification, Permanent Placement, After 18 Youth Program, Resource Family Approval, and Adoptions. CFS also oversees financial assistance programs for resource families caring for foster youth and non-minor dependents.

One CFS priority is to ensure supports are provided to the child/youth and his or her family so they can safely live together. If that is not possible, services are tailored toward the child/youth regarding placement. The ultimate goal is to return the child/youth home whenever possible or facilitate placement with a permanent family through adoption or guardianship.

CFS extends support to young adults aged 18 to 21 should they choose to remain dependents. The Non-Minor Dependent (NMD) must be working towards independence, which includes going to college, reducing barriers for employment, or working. The goal is to assist the NMD in transitioning to adulthood successfully, prepared to handle all future challenges.

Child abuse and neglect prevention is an important element of CFS. The Child Abuse Prevention Council (CAPC) is a multidisciplinary team that coordinates community efforts to prevent child abuse. CAPC supports the Countywide Strengthening Families Initiative for child abuse/neglect prevention agencies and financially supports emergency shelter services for runaway youth.

Adult Services Programs provide a safety net for elders and dependent adults in the community, and include services through Adult Protective Services (APS) and In-Home Supportive Services (IHSS) programs. America's population is growing older and living longer; the impact that will have on APS is being evaluated now, including concerns regarding the increase of Alzheimer's disease in an aging population and the lack of caregivers in general.

The APS program investigates reports of abuse, neglect and exploitation of elders and dependent adults. Social workers provide services that are focused on stopping the abuse and then helping the individual develop a plan to remain in a safe environment. All services are voluntary and confidential. Types of abuse include: physical, sexual, abandonment, abduction, isolation, financial, and neglect, by self or others.

The IHSS and Public Authority are mandated entitlement programs that provide services to approximately 7,461 frail, disabled, and/or elderly individuals per month, allowing these individuals to remain safely in their homes rather than alternative and costly long-term care facilities.

The Public Authority is a public entity separate from the County, pursuant to Welfare and Institutions Code (WIC) Section 12301.6 and Stanislaus County Ordinance (C.S. 905), exercising public and essential governmental functions with all powers needed to

carry out the provider components of IHSS wages and the provision of dental and vision coverage.

The Emergency Disaster Preparedness, Human Resources, and **Finance and Operations** Divisions provide administrative programs and support, including day-to-day executive management and direction, human resources management, payroll, recruitment, departmental training, legislative review and implementation, disaster management, information technology and data imaging, budget and fiscal management, contract management, purchasing, and facility management to ensure that divisions deliver services in a professional, cost-effective, efficient, and cohesive manner while focusing on exceptional customer service.

The **Housing and Homeless Services** division was established in 2019 to coordinate the administration of housing and homeless programs. The new division integrates all existing CSA housing and homeless programs, contracts, and supportive services and oversees designated Countywide homeless and housing projects with the goal to address homelessness with coordinated, compassionate, and high-quality services.

The division includes administrative responsibilities related to the Access Center Emergency Shelter (ACES), Access Center/Outreach and Engagement Team, the 9th Street Family Shelter, the Stanislaus Homeless Alliance, and the Stanislaus Community System of Care. In addition, this division serves as the Collaborative Applicant and the Homeless Management Information System Lead on behalf of the Stanislaus Community System of Care (CSOC).

The **StanWORKs** Division provides access to essential basic needs to support families with children to move towards independence and self-sufficiency, at eight County community offices:

- CalFresh (Food Stamps) is a nutrition program that supplements low-income families and individual food budgets in order to ensure they are getting adequate nutrition.
- Medi-Cal is a health care program for needy residents of California. It is a health care program intended to protect and improve the health of all California Residents.
- Public Assistance is provided through several programs. The California Work Opportunity and Responsibility to Kids (CalWORKs) program is California's version of the Federal Temporary Assistance to Needy Families program (TANF). CalWORKs provides time-limited cash benefits to families with children when one or both parents is absent, disabled, deceased, or unemployed; Cash Assistance Program for Immigrants provides cash benefits to aged, blind, and disabled non-citizens who are ineligible for Social Security Insurance (SSI)/Social Security Program (SSP) solely due to their immigration status; Refugee Cash Assistance is provided for eight months to needy refugees without children who would otherwise be eligible for cash assistance; and General Assistance is provided to those who have no other means of support, single adults, couples, and families who meet eligibility requirements.
- Program Integrity, Civil Rights, Investigations, Fraud, and Quality Control are administered within StanWORKs to assure compliance and consistency with all Federal, State, and local requirements.
- Welfare To Work is a program developed to assist CalWORKs (cash aid) customers obtain or prepare for employment. The program provides a wide range of services including education, training, and supportive services such as transportation, work attire, and childcare.
- Child Care is a subsidized program provided to support families in the CalWORKs Welfare to Work program. The purpose of the program is to help a family transition smoothly from the immediate, short-term childcare needed as the parent starts work or work activities to the stable, long-term childcare necessary for the family to become self-sufficient.
- Family Stabilization assists families in overcoming barriers to self-sufficiency such as substance abuse and mental health issues through supportive services.
- Housing Support is an additional resource for families who are homeless or in jeopardy of losing their housing.

Board of Supervisors Priority Area

The Community Services Agency supports the following Board of Supervisors priority:

Priority	*Supporting community health, including physical, mental, emotional and spiritual health*
Mission Statement	The Community Services Agency serves our community by protecting children and adults and assisting families towards independence and self-sufficiency. The vision of the Department is for Safe, Healthy, and Thriving Communities

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund Contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
CSA - Program Services and Support							
1631 0045050 Special Revenue Fund							
Total Revenue	$130,759,159	$132,980,351	$141,909,037	$150,234,965	$152,544,821	$162,624,635	93.80%
Use of Fund Balance	($5,326)	($31,560)	$0	($2,156,868)	($305,954)	$4,271,807	-7.16%
Gross Costs	$134,198,122	$136,804,408	$145,717,968	$151,089,661	$154,902,286	$169,559,861	91.36%
Net County Cost	$3,444,289	$3,855,617	$3,808,931	$3,011,564	$2,663,419	$2,663,419	100.00%

- Program Services and Support Gross Costs and corresponding Total Revenue have increased by an average of 3.7% and 4%, respectively, over the past five years. This is primarily due to increases in the cost of doing business, administration costs of mandated programs, and mandated service levels. The General Fund Contribution has seen an average decrease of 5.4% over the past five years, primarily attributed to the redirection of the IHSS Administration MOE to services and the fluctuation of the CalFresh County share to meet the State-controlled allocation amount.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
CSA - County Childrens Fund							
1637 0045961 Special Revenue Fund							
Total Revenue	$138,005	$159,285	$174,041	$183,805	$150,587	$176,491	85.32%
Use of Fund Balance	($28,005)	($49,285)	($41,169)	($33,951)	$14,061	$0	0.00%
Gross Costs	$110,000	$110,000	$132,872	$149,854	$164,648	$176,491	93.29%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- County Children's Fund increased Gross Costs by an average of 10.9% over the past five years, primarily attributed to increased contract expenses. Total Revenue increased an average of 3.1% over the same time, seeing a significant 18.1% decrease in Fiscal Year 2019-2020, primarily attributed to COVID-19 office closures resulting in less birth certificates sold. Fund balance usage increased in Fiscal Year 2019-2020 due to the Kid's Plate allocation not posting timely.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
CSA - General Assistance							
1633 0045901 Special Revenue Fund							
Total Revenue	$152,083	$199,655	$245,296	$232,302	$185,269	$175,049	105.84%
Use of Fund Balance	$0	$0	$0	$1	$0	$0	0.00%
Gross Costs	$587,394	$688,532	$984,991	$1,278,451	$1,076,629	$1,556,751	69.16%
Net County Cost	$435,311	$488,877	$739,695	$1,046,148	$891,360	$1,381,702	64.51%

- General Assistance increased Gross Costs by an average of 18.6% over the past five years, primarily attributed to costs for high-needs youth. Total Revenue increased by an average of 7.1% during the same period, although Fiscal Year 2019-2020 reflects a decrease of 20.2% compared to the prior fiscal year due in part to COVID-19 and decreased repayments. General Fund Contribution for these mandated programs has seen an average 22.6% increase over the past five years attributed to lower revenue and increased program costs.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
CSA - Homeless Emergency Aid Program							
1638 0045860 Special Revenue Fund							
Total Revenue	$0	$0	$0	$7,282,136	$368,323	$384,000	95.92%
Use of Fund Balance	$0	$0	$0	($2,182,136)	$745,388	$1,752,986	42.52%
Gross Costs	$0	$0	$0	$5,100,000	$1,113,711	$2,136,986	52.12%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Homeless Emergency Aid Program (HEAP) budget unit was established per Board Resolution No. 2018-0618 on December 11, 2018, and does not reflect a full five-year trend. This funding was identified as one-time special State revenue specific to homeless emergency assistance. All funds and interest earned must be fully expended by June 2021. All available HEAP funds were budgeted in Fiscal Year 2019-2020 as the award recipients are in process of finalizing the contractual obligations of the funding. The Department will spend down all available fund balance and interest earned in the fund during Fiscal Year 2020-2021, as required.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
CSA - Housing and Homeless Services							
1639 0045720 Special Revenue Fund							
Total Revenue	$0	$0	$0	$0	$10,304,255	$11,273,270	91.40%
Use of Fund Balance	$0	$0	$0	$0	($5,925,824)	$0	0.00%
Gross Costs	$0	$0	$0	$0	$5,170,801	$13,959,366	37.04%
Net County Cost	$0	$0	$0	$0	$792,370	$2,686,096	29.50%

- Housing and Homeless Services was established per Board Resolution No. 2019-0677 on November 5, 2019, and does not reflect a full five-year trend. The legal budget for the fund contains multiple State and Federal funding sources approved for use by the Board of Supervisors in Fiscal Year 2019-2020. Funding received is specific to housing and homeless services and is permitted to be expended over multiple fiscal years. The division only utilized 37% of available appropriations in Fiscal Year 2019-2020; appropriations for Project Roomkey included one month in Fiscal Year 2020-2021 which will materialize in that fiscal period and contract invoice payments were approximately 50% lower than anticipated due to the slower implementation of projects and pending spending plan from the Community System of Care (CSOC) for the Homeless Housing Assistance Program (HHAP) funding. Unused funding will be carried into Fiscal Year 2020-2021 in continued support of these programs.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
CSA - IHSS Public Authority - Administration							
1640 0045980 Special Revenue Fund							
Total Revenue	$523,696	$949,502	$556,807	$588,464	$751,678	$879,138	85.50%
Use of Fund Balance	$0	($1)	$0	$0	$0	$0	0.00%
Gross Costs	$544,599	$954,147	$571,587	$611,617	$751,678	$879,138	85.50%
Net County Cost	$20,903	$4,646	$14,780	$23,153	$0	$0	0.00%

- In-Home Supportive Services (IHSS) Public Authority Administration Gross Costs have increased by an average of 16.3% and corresponding Total Revenue has increased by an average of 18.3% with an average General Fund Contribution increase of 24.3% over the past five years. Prior to Fiscal Year 2019-2020, increases in General Fund Contribution were due to an annual inflation factor applied to the IHSS maintenance of effort (MOE), the cost of doing business in support of the administration of mandated programs, and maintenance of existing service levels. In Fiscal Year 2019-2020, the administration portion of the MOE was redirected to services only; therefore, there is no General Fund Contribution in Fiscal Year 2019-2020 and future fiscal years.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
CSA - IHSS Public Authority - Benefits							
1641 0045990 Special Revenue Fund							
Total Revenue	$241,408	$589,364	$599,854	$602,109	$652,322	$1,038,615	62.81%
Use of Fund Balance	$0	$1	$0	$0	$0	$0	0.00%
Gross Costs	$254,431	$656,106	$689,660	$696,405	$750,645	$1,136,938	66.02%
Net County Cost	$13,023	$66,741	$89,806	$94,296	$98,323	$98,323	100.00%

- IHSS Public Authority Benefits Administration Gross Costs have increased by an average of 42.9% with an increase in Total Revenue averaging 38.7% and an average increase in General Fund Contribution of 114.1% over the past five years. This increase reflects the agreement with United Domestic Workers of America (UDWA) implemented on February 6, 2016, which increased provider benefits and premiums, seen in the significant increase in revenue, costs, and General Fund Contribution that occurred in Fiscal Year 2016-2017.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
CSA - IHSS Provider Wages							
1642 0045992 Special Revenue Fund							
Total Revenue	$73,337,061	$82,603,746	$95,265,774	$106,338,735	$122,935,161	$127,725,632	96.25%
Use of Fund Balance	$0	$0	$0	$0	$0	$0	0.00%
Gross Costs	$75,320,674	$83,934,898	$98,878,832	$110,048,247	$126,644,673	$131,435,144	96.36%
Net County Cost	$1,983,613	$1,331,152	$3,613,058	$3,709,512	$3,709,512	$3,709,512	100.00%

- IHSS Provider Wages Gross Costs and corresponding Total Revenue trends have increased an average 13.9% and 13.8%, respectively, with an average General Fund Contribution increase of 35.3% over the past five years. This reflects the agreement in place with UDWA, the State mandated minimum wage increase from $12 to $13 effective January 1, 2020, and a 12% increase in paid provider hours over Fiscal Year 2018-2019 (note that the impact to the General Fund Contribution did not occur in Fiscal Year 2019-2020, but will be realized in Fiscal Year 2020-2021 and future fiscal years).

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
CSA - Public Economic Assistance							
1632 0045801 Special Revenue Fund							
Total Revenue	$91,896,466	$95,212,381	$96,655,573	$97,331,868	$108,551,681	$104,868,641	103.51%
Use of Fund Balance	$0	$0	$0	$72,203	($2,256,619)	$3,568,661	-63.23%
Gross Costs	$94,142,471	$97,028,182	$98,577,391	$99,168,056	$110,022,958	$112,165,198	98.09%
Net County Cost	$2,246,005	$1,815,801	$1,921,818	$1,763,985	$3,727,896	$3,727,896	100.00%

- Public Economic Assistance Gross Costs and corresponding Total Revenue have increased by an average of 4.1% and 4.3%, respectively, over the past five years. The increase, most prominent in Fiscal Year 2019-2020, is due to increased costs in Foster Care, Extended Foster Care, Adoptions, and Kinship Guardianship offset by declining caseloads in CalWORKs as families increase incomes and acquire self-sufficiency. The five-year trend shows the General Fund Contribution is increasing by an average of 22.5%, with a significant increase in General Fund Contribution in Fiscal Year 2019-2020 attributed to a decrease in Realignment revenue combined with service level increases in Foster Care, Extended Foster Care, and Adoptions that have an approximate 40% County share of cost responsibility.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
CSA - Program Services and Support	$92,774	$98,100	$129,660	$129,660	$9,942,702
CSA - County Childrens Fund	$79,440	$107,445	$156,730	$197,899	$231,850
CSA - General Assistance	$0	$0	$0	$0	$0
CSA - Homeless Emergency Aid Program	$0	$0	$0	$0	$2,182,136
CSA - IHSS Public Authority - Administration	$0	$0	$0	$0	$0
CSA - IHSS Public Authority - Benefits	$0	$0	$0	$0	$0
CSA - IHSS Provider Wages	$0	$0	$0	$0	$0
CSA - Public Economic Assistance	$0	$0	$0	$0	$3,568,661
Total Fund Balance	$172,214	$205,545	$286,390	$327,559	$15,925,349

*Note: Only Listed for Non-General Fund Units

- The Program Services and Support fund balance increased substantially for Fiscal Year 2019-2020 compared to prior years, primarily due to an accounting procedural change that moved deferred revenue for Protective Services Realignment and wraparound savings into restricted fund balance. These adjustments were made based on guidance and the interpretation of Governmental Accounting Standards Board (GASB) 33 from external auditors. The restricted fund balance can only be used for those programs to which the funds were originally designated for use.
- County Children's Fund has increased its fund balance since Fiscal Year 2016-2017 due to the Child Abuse Prevention Council's (CAPC) decision to start growing the fund balance in preparation for a future economic downturn. Fiscal Year 2019-2020 used a minimal amount of fund balance due to the unanticipated revenue decline associated with impacts from COVID-19.
- General Assistance has consistently maintained a zero fund balance over the past five years.
- The Homeless Emergency Aid Program (HEAP) budget unit was established in Fiscal Year 2018-2019 with one-time special State revenue specific to homeless emergency assistance. All funds and interest earned must be fully expended by June 2021; no further distributions are expected at this time. The Department will spend down all available fund balance and interest earned in the fund during Fiscal Year 2020-2021, as required.

- The Housing and Homeless Services budget (not shown on the Fund Balance Trends table) was established per Board Resolution No. 2019-0677 on November 5, 2019; therefore, no fund balance existed on July 1, 2019. Funding received specific to housing and homeless is permitted to be expended over multiple fiscal years and this budget unit will carry forward a fund balance into Fiscal Year 2020-2021.
- IHSS Public Authority – Administration, IHSS Public Authority – Benefits, and IHSS Provider Wages have consistently maintained a zero fund balance over the past five years.
- The Public Economic Assistance fund balance has increased substantially compared to prior years, primarily due to an accounting procedural change that moved certain deferred revenues into restricted fund balance per the County Auditor and an external audit firm. The restricted fund balance can only be used for those programs to which the funds were originally designated for use and is based on an advance payment from the State that is received annually in one fiscal year for the future operating period.

Department Summary

Community Services Agency	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$84,873	$96,600	$96,600	$0	$99,498	$2,898
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$143,121	$126,369	$146,369	$20,000	$130,160	($16,209)
Intergovernmental Revenue	$333,984,133	$376,060,590	$402,563,206	$26,502,616	$436,190,954	$33,627,748
Charges for Service	$2,951,286	$2,611,586	$2,611,586	$0	$2,679,823	$68,237
Miscellaneous Revenue	$89,350	$295,192	$417,907	$122,715	$417,907	$0
Other Financing Sources	$25,541,621	$22,018,436	$24,010,738	$1,992,302	$26,530,207	$2,519,469
Total Revenue	$362,794,384	$401,208,773	$429,846,406	$28,637,633	$466,048,549	$36,202,143
Use of Fund Balance/Retained Earnings	($4,300,751)	$2,136,986	$8,670,320	$6,533,334	$5,623,910	($3,046,410)
Total Funding Sources	$358,493,633	$403,345,759	$438,516,726	$35,170,967	$471,672,459	$33,155,733
Salaries and Benefits	$94,020,646	$101,210,016	$102,656,156	$1,446,140	$111,542,732	$8,886,576
Services and Supplies	$25,039,058	$34,652,142	$42,762,191	$8,110,049	$39,553,773	($3,208,418)
Other Charges	$243,305,174	$275,881,730	$310,173,518	$34,291,788	$328,570,976	$18,397,458
Fixed Assets						
Equipment	$677,413	$1,000,000	$1,000,000	$0	$1,000,000	$0
Other Financing Uses	$5,100,000	$218,812	$2,913,480	$2,694,668	$2,585,830	($327,650)
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$368,142,291	$412,962,700	$459,505,345	$46,542,645	$483,253,311	$23,747,966
General Fund Contribution	$9,648,658	$9,616,941	$20,988,619	$11,371,678	$11,580,852	($9,407,767)
Total Allocated Positions	-	1144	1155	11	1155	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $429.8 million (including $5.8 million in one-time Realignment backfill funding from the State), an increase of $28.6 million, or 7.1%, over the 2019-2020 Adopted Final Budget.

- Program Services and Support Total Revenue is estimated at $161.5 million (including $4.5 million in one-time Realignment backfill funding), a decrease of $5.4 million from the 2019-2020 Adopted Final Budget, largely attributed to the reduction in estimated Realignment revenue, prompting the reliance on the General Fund to provide one-time assistance.
- Homeless Emergency Aid Program (HEAP) Total Revenue for the 2020-2021 Final Budget is estimated at $20,000, an increase of $20,000 over the 2019-2020 Adopted Final due to estimated interest earned in the budget unit, a one-time adjustment as all HEAP funds must be expended by June 30, 2021.
- Housing and Homeless Services Total Revenue for the 2020-2021 Final Budget is estimated at $7.7 million. This budget was established subsequent to the 2019-2020 Adopted Final Budget.
- IHSS Public Authority – Administration Total Revenue for the 2020-2021 Final Budget is estimated at $879,138, an increase of $190,720 over the 2019-2020 Adopted Final Budget due to an increased State allocation. This revenue is ongoing.
- IHSS Public Authority – Benefits Total Revenue for the 2020-2021 Final Budget is estimated at $1.2 million, an increase of $202,227 over the 2019-2020 Adopted Final Budget due to an increase in paid provider hours, which are used to calculate benefits, currently at $0.10 per hour. This revenue is ongoing.
- IHSS Provider Wages Total Revenue for the 2020-2021 Final Budget is estimated at $154.3 million, an increase of $37.5 million over the 2019-2020 Adopted Final Budget due to the State minimum wage increase from $13 to $14 per hour effective January 1, 2021, caseload growth of 4.4%, an increase in hours per case, the addition of 16 hours of sick leave per provider and the IHSS Memorandum of Understanding (MOU) approved by the Board of Supervisors on April 7, 2020. This revenue is ongoing.
- Public Economic Assistance Total Revenue for the 2020-2021 Final Budget is estimated at $103.8 million, a decrease of $11.7 million from the 2019-2020 Adopted Final Budget. The decrease is partially due to an accounting change effective June 30, 2019, in which Protective Services 2011 Realignment, CalWORKs MOE Realignment, and wraparound revenue were to be recognized as revenue instead of deferred revenue. This change resulted in an ongoing reduction in revenue and an increase in the utilization of fund balance. Additionally, subsequent to the 2019-2020 Adopted Final Budget, revenue decreased by a total of $8.9 million due to increases in cost of living adjustments (COLA) and an increase in foster care and adoptions caseloads, both of which proportionally decrease intergovernmental revenue and increase the County share of costs. Foster care and adoptions carry an average County share of 40%.

- Estimated revenue for the 2020-2021 Final Budget is projected by identifying Realignment revenue based on trends; maintaining revenue in support of the existing service level; analysis of historical funding allocations; assessment of available grant funding; operational support provided by County departments; State-issued allocations; the IHSS MOE; and applicable Federal and State impacts.
- The Department has a total of $23.7 million in departmental fund balance as of July 1, 2020, of which $8.7 million is budgeted for use in Fiscal Year 2020-2021.
  - Program Services and Support has $10.2 million in available fund balance as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
    - The Department projects utilizing all available Protective Services 2011 Realignment restricted fund balance in Fiscal Year 2019-2020 due to the shortage in Realignment revenue, impacted by the COVID-19 pandemic. This will lead to an exposure in the current revenue available to support mandated services. The Department will reevaluate and submit any additional requests in the 2020-2021 Midyear Financial Report.
  - County Children's Fund has $217,789 in available fund balance as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - Homeless Emergency Aid Program has $1.4 million in available fund balance as of July 1, 2020, of which $1.6 million is currently budgeted for use in Fiscal Year 2020-2021 based on early fund balance projections; ongoing analysis and updated budget adjustments in a subsequent budget cycle will ensure

expenditures do not exceed available fund balance and that all funds are expended by June 30, 2021, as required.

- Housing and Homeless Services has $5.9 million in available fund balance as of July 1, 2020, of which $4.8 million is budgeted for use in Fiscal Year 2020-2021.
- Public Economic Assistance has $5.8 million in available fund balance as of July 1, 2020, of which $2.4 million is budgeted for use in Fiscal Year 2020-2021.

Budget and Operations

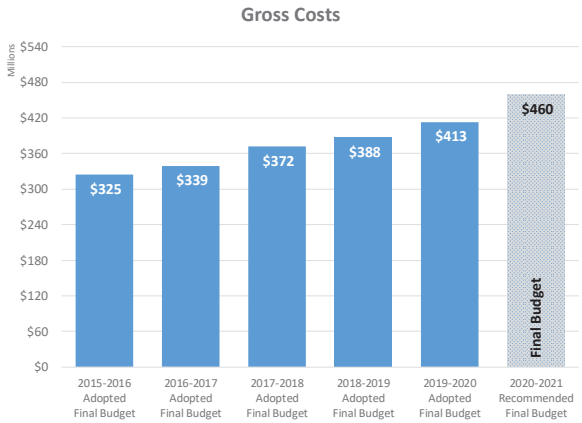
- Gross Costs identified in the 2020-2021 Final Budget total $459.5 million, an increase of $46.5 million, or 11.3%, over the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $21 million, an increase of $11.4 million over that provided in the 2019-2020 Adopted Final Budget.
  - Program Services and Support Gross Costs identified in the 2020-2021 Final Budget total $169.6 million, a minimal change of $10,252 over the 2019-2020 Adopted Final Budget. However, the Final Budget includes a $5.4 million increase in General Fund Contribution, which equates to approximately $28.2 million in program service levels, due to an estimated decrease in Realignment revenue and the full utilization of fund balance in Fiscal Year 2019-2020.
  - Homeless Emergency Aid Program (HEAP) Gross Costs identified in the 2020-2021 Final Budget total $1.6 million, a decrease of $566,747 from the 2019-2020 Adopted Final Budget.
  - Housing and Homeless Services Gross Costs identified in the 2020-2021 Final Budget total $12.5 million. This budget did not exist in the 2019-2020 Adopted Final Budget and was established later in the fiscal year. The Final Budget includes costs for a full year of expenses compared to the partial year expenditures realized in Fiscal Year 2019-2020 for the Access Center, Emergency Shelter operations, Collaborative Applicant responsibilities, Homeless Management Information System (HMIS), Project Roomkey, and other housing and homeless projects.
  - IHSS Public Authority – Administration Gross Costs identified in the 2020-2021 Final Budget total $879,138, an increase of $190,720 over the 2019-2020 Adopted Final Budget due to the increase in the State allocation level to maintain current service levels
  - IHSS Public Authority – Benefits Gross Costs in the 2020-2021 Final Budget total $1.3 million, a $202,227 increase over the 2019-2020 Adopted Final Budget due to the increase in paid provider hours to maintain current service levels; there is no additional impact to the County General Fund.
  - IHSS Provider Wages Gross Costs identified in the 2020-2021 Final Budget total $159.8 million, an increase of $39.3 million over the 2019-2020 Adopted Final Budget, requiring an additional General Fund Contribution of $1.8 million. The increases are due to the State minimum wage increase from $13 to $14 per hour effective January 1, 2021; the increase of sick leave time from eight to 16 hours per Senate Bill (SB) 3; caseload growth of 4.4%; and the County share of the $0.50 wage supplement per the Board of Supervisors' approved UDWA agreement to maintain current service levels. The current labor agreement between IHSS Public Authority of Stanislaus County and UDWA representing the Stanislaus County IHSS Providers was approved on April 7, 2020, and will expire on June 30, 2022.
  - Public Economic Assistance Gross Costs identified in the 2020-2021 Final Budget total $112.2 million, a decrease of $5.1 million from the 2019-2020 Adopted Final Budget, requiring an additional General Fund Contribution of $4.2 million due to an estimated $1.9 million decrease in Realignment revenue, which equates to approximately $4.8 million in program service levels. Additionally, service level increases in foster care and adoptions caseloads proportionally decrease intergovernmental revenue and increase the County share of costs. Foster care and adoptions carry an average County share of 40%.
- No service level adjustments are requested at this time.
- Community Services Agency has a total fleet of 90 vehicles; of those 10 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

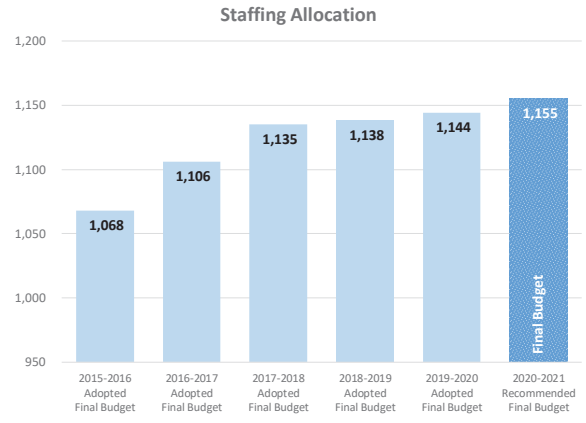
- The Final Budget includes $289,500 for the replacement of 10 vehicles used to provide transportation services to clients, complete home visits, and other agency business. Mandated client transportation includes, but is not limited to, transporting clients for doctor appointments, parental visits, and client removal. The total cost is funded by Federal, State, and General Fund Contribution.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 1,155, an increase of 11 over the 2019-2020 Adopted Final Budget allocation.
  - Subsequent to the 2019-2020 Adopted Final Budget, on October 1, 2019, seven positions were added to the Department staffing allocation and one Manager III position was transferred in from the Chief Executive Office per Board Resolution No. 2019-0621.
  - On June 9, 2020, three additional positions were approved upon Collaborative Applicant designation to serve as the Homeless Management Information System (HMIS) Administration within the Housing and Homeless Services division per Board Resolution No. 2020-0259.
- The Final Budget includes technical adjustment recommendations that do not affect the position allocation.
  - Three Manager II positions are recommended to be block-budgeted Manager I/II to provide the Department with more flexibility to recruit, ability to fill these positions from entry level, and provide succession planning and advancement opportunities as they become available; and
  - Seven Manager III positions are recommended to be block-budgeted Manager II/III to provide the Department with more flexibility to recruit, ability to fill these positions from mid-level, and provide succession planning and advancement opportunities.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $466 million, an increase of $36.2 million, or 8.4%, over the 2020-2021 Final Budget.
  - Program Services and Support revenue for the 2021-2022 Spending Plan is estimated at $178.6 million, an increase of $17.1 million over the 2020-2021 Final Budget.

- Homeless Emergency Aid Program (HEAP) revenue for the 2021-2022 Spending Plan is estimated at zero, a reduction of $20,000; the Department does not anticipate any additional HEAP revenue.
- Housing and Homeless Services revenue for the 2021-2022 Spending Plan is estimated at $6.2 million, a decrease of $1.5 million from the 2020-2021 Final Budget.
- IHSS Public Authority – Benefits revenue for the 2021-2022 Spending Plan is estimated at $1.3 million, an increase of $41,144 from the 2020-2021 Final Budget.
- IHSS Provider Wages revenue for the 2021-2022 Spending Plan is estimated at $172.6 million, an increase of $18.3 million from the 2020-2021 Final Budget.
- Public Economic Assistance revenue for the 2021-2022 Spending Plan is estimated at $106.1 million, an increase of $2.2 million over the 2020-2021 Final Budget.

- Estimated revenue for the 2021-2022 Spending Plan is projected by analysis of historical funding allocations; assessment of available grant funding; operational support provided by County departments; the IHSS MOE and 4% inflation factor; and anticipated Federal and State impacts.
- The Spending Plan relies on the use of $5.6 million in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $15.1 million in available fund balance on July 1, 2021.
  - Program Services and Support estimates there will be $10.2 million in available fund balance on July 1, 2021, of which zero is budgeted for use in the Spending Plan.
  - The County Children's Fund anticipates there will be $217,789 in available fund balance on July 1, 2021, of which zero is budgeted for use in the Spending Plan.
  - The Homeless Emergency Aid Program (HEAP) anticipates depleting funding balance in Fiscal Year 2020-2021, as required, with no use budgeted in the Spending Plan.
  - Housing and Homeless Services anticipates there will be $1.2 million in available fund balance on July 1, 2021, with the use of $3.2 million budgeted in the Spending Plan. Should the use of fund balance fully materialize in Fiscal Year 2020-2021, the Department will make adjustments in the 2021-2022 Proposed Budget to balance to available fund balance.
  - Public Economic Assistance anticipates there will be $3.5 million in available fund balance on July 1, 2021, of which $2.4 million in budgeted for use in the Spending Plan.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $483.3 million, an increase of $23.7 million, or 5.1% over the 2020-2021 Final Budget, requiring a General Fund Contribution of $11.6 million, a decrease of $9.4 million from the 2020-2021 Final Budget.
  - Program Services and Support Gross Costs identified in the 2021-2022 Spending Plan total $181.3 million, an increase of $11.7 million over the 2020-2021 Final Budget, requiring a General Fund Contribution of $2.6 million, a decrease of $5.4 million from 2020-2021 Final Budget.
  - Homeless Emergency Aid Program (HEAP) Gross Costs identified in the 2021-2022 Spending Plan total zero, a reduction of $1.6 million; HEAP funded expenditures end on June 30, 2021.
  - Housing and Homeless Services Gross Costs identified in the 2021-2022 Spending Plan total $9.5 million, a decrease of $3 million from the 2020-2021 Final Budget.
    - Projections assumed operational costs for ongoing projects will remain consistent with Fiscal Year 2020-2021, but specific projects are not expected to continue into Fiscal Year 2021-2022, including $2.2 million in Project Roomkey COVID-19 expenditures and $2 million in grant-funded expenditures.
  - IHSS Public Authority – Benefits Gross Costs identified in the 2021-2022 Spending Plan total $1.4 million, an increase of $41,144 over the 2020-2021 Final Budget, requiring a General Fund Contribution of $98,323, consistent with the base amount provided in the 2020-2021 Final Budget.

- Projections were calculated by applying anticipated Federal and State impacts, the IHSS MOE (including 4% annual inflation factor), historical trends, and an increase of 2.5% in paid provider hours.
- IHSS Provider Wages Gross Costs identified in the 2021-2022 Spending Plan total $176.3 million, an increase of $16.5 million over the 2020-2021 Final Budget, requiring a General Fund Contribution of $3.7 million, a reduction of $1.8 million.
  - Projections were calculated by applying anticipated Federal and State impacts, the IHSS MOE (including 4% annual inflation factor), historical trends, and an increase of 2.5% in paid provider hours, a 4% caseload growth, the State minimum wage increase effective January 1, 2022, from $14 to $15 per hour, and the increase of sick leave time from eight to 16 hours per Senate Bill (SB) 3.
- Public Economic Assistance Gross Costs identified in the 2021-2022 Spending Plan total $112.2 million, with no change from the 2020-2021 Final Budget, requiring a General Fund Contribution of $3.7 million, a reduction of $2.2 million.

- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this Operational Plan. The Department projected salaries, benefits, and CAP expenditures based on current trend analysis, in addition to the standard escalators based on the following assumptions affecting the cost of doing business: Salaries and Benefits at 3%; Retirement at 1.11%; Group Health Insurance at 5%; Services and Supplies at 2.3%; and Other Charges at 5%, unless otherwise noted in individual budget units.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 1,155, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- In partnership with the Chief Executive Office, the Department continues to address American with Disabilities Act (ADA) compliance projects at the Community Services Facility (CSF) and all other Department office sites.
  - Project 1 focuses on the CSF customer parking lot to address ADA parking stalls and access from the parking lot to entrances and the bus stop. Construction costs are estimated at $500,000.
  - Project 2 will use approximately $1.1 million to fund various ADA projects at CSF and other Community Services Agency (CSA) offices as identified in the Countywide Access Compliance Survey Report produced by Sally Swanson Architects, Inc.
  - Project 3 entails the CSF employee parking lot and will address ADA parking stalls and access from the parking lot to the employee entrance.
- CSA is responsible for the Stanislaus County Care and Shelter function during times of disaster, but the role and response for the COVID-19 pandemic is unlike past disasters, requiring the need to secure emergency non-congregate shelter for COVID-19 related and high-risk individuals, those over 65 or those with specific underlying health conditions while providing support for individuals and families required to self-isolate or quarantine at homes. The COVID-19 response requires resources beyond normal social services program funding resources. CSA is working closely with the Emergency Operations Center, participating departments, local government, and non-government organizations in the continuation of emergency response plans and associated Care and Shelter activities.
- The Families First Coronavirus Response Act authorized additional Federal funding through a 6.2% increase in the Federal Medical Assistance Percentage (FMAP) which will remain in effect until the end of the quarter in which the National Emergency ends. The State is also anticipating a significant increase in CalWORKs caseloads; the Department saw a 1% increase in cases from March to April 2020.
- There were substantial decreases in sales tax revenue in the latter part of Fiscal 2019-2020 due to the COVID-19 pandemic. The Department anticipates a significant shortfall in Realignment revenue and will continue to evaluate and report out any County share exposure in future budget cycles.

- The Department's Fiscal Year 2020-2021 Final Budget projections account for limited IHSS Caseload Growth, in relation to the elimination of Accelerated Caseload Growth and redirected vehicle license fee (VLF) revenue associated with 1991 Realignment. Projected growth for all other programs is based on the 2020 Governor's May Revision projections of 0.1% in sales tax and 8.7% in VLF revenue.
- Beginning July 1, 2020, Stanislaus County will implement the Bringing Families Home program, a rapid rehousing program that participates in the coordinated entry system to assist Child Welfare Services families with housing costs, including deposits.
- The State-controlled allocation for IHSS Administration does not fully fund current State-mandated service levels and the Department continues to work with the State on funding concerns. Per the 2020 Governor's May Revision, the IHSS and Public Authority Administration is held at the Fiscal Year 2019-2020 level.
- Stanislaus County began implementation of an electronic timecard system referred to as Electronic Visit Verification in July 2020 for IHSS Providers. An allocation is expected in a forthcoming County Fiscal Letter.
- The number of Non-Minor Dependents (NMDs) has increased over the past few years. In May 2019, there were 83 NMDs; by May 2020 the caseload has grown to 92 NMDs. Forecasting shows that the number of NMDs will grow to 110 early in Fiscal Year 2020-2021, a 30% increase in just two years.
- Visitation between a child, parent, siblings, and other family members is integral to maintaining the family bond during the time they cannot safely live together. With an increase in the number of removals, an additional visitation site has become necessary and is planned to be added in Fiscal Year 2020-2021.
- As of June 1, 2020, there has been a 26% increase in the Stage 1 Child Care program. The 2020 Governor's May Revision proposed a 10% reduction to the Standard Reimbursement Rate and Regional Market Rate (RMR), causing a reduction in funding within Stage 2 and Stage 3 alternative payment programs. This reduction will impact the number of families supported with child care subsidies as the demand is expected to increase.

Budgets Contained within the Department

- **Program Services and Support** (Special Revenue Fund)
  - Funds administrative and operating costs of mandated social welfare programs providing assistance, direct-client services, and support for the benefit of the community; functions include Social Services (Child Welfare/Child Protective Services; Adult Protective Services; and In-Home Supportive Services); CalWORKs (Temporary Assistance to Needy Families; Employment Services; and Welfare Fraud Prevention and Investigation); Other Public Welfare Assistance (CalFresh, Medi-Cal, Foster Care, Adoptions, and General Assistance); and Child Care (Subsidized Child Care Stages 1, 2, and 3)
- **County Children's Fund** (Special Revenue Fund)
  - Funds education and support services for the prevention, intervention, and treatment of child abuse and neglect as recommended by the Child Abuse Prevention Council; current services include emergency shelter services for runaway youth as well as resources in support of the Strengthening Families Initiative
- **General Assistance** (Special Revenue Fund)
  - Funds the General Assistance (GA) Program. This fund provides cash aid payments to indigent adults and foster care payments to non-state, or federally eligible, placements as well as court-ordered payments
- **Homeless Emergency Aid Program** (Special Revenue Fund)
  - Funds the Statewide Homeless Emergency Aid Program (HEAP), an interest-bearing Special Revenue Fund with State funding allocated for HEAP
- **Housing and Homeless Services** (Special Revenue Fund)
  - Funds the housing and homeless services in Stanislaus County. Projects contained within the fund are the CSA Access Center, Access Center Emergency Shelter, Project Roomkey, Collaborative Applicant,

Empire Migrant Center – Winter Family Shelter, 1128 South 9th Street Family Housing Facility, CalWORKs Housing Support Program, Housing Disability Advocacy Program, and the Homeless Housing, Assistance, and Prevention Program

- **IHSS Public Authority - Administration** (Special Revenue Fund)
  - Funds the administration costs for the Public Authority, a public entity independent from the County, and provides mandated services to In-Home Supportive Services (IHSS) providers and recipients
- **IHSS Public Authority - Benefits** (Special Revenue Fund)
  - Funds the dental and vision benefits for IHSS providers; the benefits are administered by the United Domestic Workers of America (UDWA)
- **IHSS Provider Wages** (Special Revenue Fund)
  - Funds the wages for the IHSS providers
- **Public Economic Assistance** (Special Revenue Fund)
  - Funds assistance payments to Stanislaus County families who are eligible for temporary economic assistance and children requiring out-of-home placement on a temporary or permanent basis

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

CSA - Program Services and Support 1631 0045050 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$84,873	$96,600	$96,600	$0	$99,498	$2,898
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$97,329	$126,369	$126,369	$0	$130,160	$3,791
Intergovernmental Revenue	$147,093,996	$164,069,470	$158,740,426	($5,329,044)	$175,788,480	$17,048,054
Charges for Service	$2,553,524	$2,274,564	$2,274,564	$0	$2,342,801	$68,237
Miscellaneous Revenue	$69,223	$0	$0	$0	$0	$0
Other Financing Sources	$336,020	$319,187	$281,631	($37,556)	$281,631	$0
Total Revenue	$150,234,965	$166,886,190	$161,519,590	($5,366,600)	$178,642,570	$17,122,980
Use of Fund Balance	($2,156,868)	$0	$0	$0	$0	$0
Total Funding Sources	$148,078,097	$166,886,190	$161,519,590	($5,366,600)	$178,642,570	$17,122,980
Salaries and Benefits	$94,020,646	$101,210,016	$100,233,229	($976,787)	$109,119,805	$8,886,576
Services and Supplies	$24,263,973	$31,509,881	$31,072,131	($437,750)	$31,786,790	$714,659
Other Charges	$32,127,629	$35,610,900	$34,668,671	($942,229)	$36,813,564	$2,144,893
Fixed Assets						
Equipment	$677,413	$1,000,000	$1,000,000	$0	$1,000,000	$0
Other Financing Uses	$0	$218,812	$2,585,830	$2,367,018	$2,585,830	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$151,089,661	$169,549,609	$169,559,861	$10,252	$181,305,989	$11,746,128
General Fund Contribution	$3,011,564	$2,663,419	$8,040,271	$5,376,852	$2,663,419	($5,376,852)
Total Allocated Positions	-	1144	1155	11	1155	0

CSA - County Childrens Fund 1637 0045961 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$13,776	$12,813	$12,813	$0	$12,813	$0
Charges for Service	$170,029	$163,678	$163,678	$0	$163,678	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$183,805	$176,491	$176,491	$0	$176,491	$0
Use of Fund Balance	($33,951)	$0	$0	$0	$0	$0
Total Funding Sources	$149,854	$176,491	$176,491	$0	$176,491	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$149,854	$176,491	$176,491	$0	$176,491	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$149,854	$176,491	$176,491	$0	$176,491	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

CSA - General Assistance 1633 0045901 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$227,733	$173,344	$173,344	$0	$173,344	$0
Miscellaneous Revenue	$4,569	$1,705	$1,705	$0	$1,705	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$232,302	$175,049	$175,049	$0	$175,049	$0
Use of Fund Balance	$1	$0	$0	$0	$0	$0
Total Funding Sources	$232,303	$175,049	$175,049	$0	$175,049	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$1,278,451	$1,556,751	$1,556,751	$0	$1,556,751	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,278,451	$1,556,751	$1,556,751	$0	$1,556,751	$0
General Fund Contribution	$1,046,148	$1,381,702	$1,381,702	$0	$1,381,702	$0
Total Allocated Positions	-	0	0	0	0	0

CSA - Homeless Emergency Aid Program 1638 0045860 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$45,150	$0	$20,000	$20,000	$0	($20,000)
Intergovernmental Revenue	$7,236,986	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$7,282,136	$0	$20,000	$20,000	$0	($20,000)
Use of Fund Balance	($2,182,136)	$2,136,986	$1,550,239	($586,747)	$0	($1,550,239)
Total Funding Sources	$5,100,000	$2,136,986	$1,570,239	($566,747)	$0	($1,570,239)
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$1,875,137	$980,740	($894,397)	$0	($980,740)
Other Charges	$0	$261,849	$261,849	$0	$0	($261,849)
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$5,100,000	$0	$327,650	$327,650	$0	($327,650)
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$5,100,000	$2,136,986	$1,570,239	($566,747)	$0	($1,570,239)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

CSA - Housing and Homeless Services 1639 0045720 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$5,894,684	$5,894,684	$4,720,228	($1,174,456)
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$90,000	$90,000	$90,000	$0
Other Financing Sources	$0	$0	$1,761,993	$1,761,993	$1,436,936	($325,057)
Total Revenue	$0	$0	$7,746,677	$7,746,677	$6,247,164	($1,499,513)
Use of Fund Balance	$0	$0	$4,751,420	$4,751,420	$3,255,249	($1,496,171)
Total Funding Sources	$0	$0	$12,498,097	$12,498,097	$9,502,413	($2,995,684)
Salaries and Benefits	$0	$0	$2,422,927	$2,422,927	$2,422,927	$0
Services and Supplies	$0	$0	$9,240,430	$9,240,430	$6,261,146	($2,979,284)
Other Charges	$0	$0	$834,740	$834,740	$818,340	($16,400)
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$0	$0	$12,498,097	$12,498,097	$9,502,413	($2,995,684)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

CSA - IHSS Public Authority - Administration 1640 0045980 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$1	$0	$0	$0	$0	$0
Intergovernmental Revenue	$577,949	$688,418	$879,138	$190,720	$879,138	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$10,514	$0	$0	$0	$0	$0
Total Revenue	$588,464	$688,418	$879,138	$190,720	$879,138	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$588,464	$688,418	$879,138	$190,720	$879,138	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$23,122	$54,592	$58,167	$3,575	$58,167	$0
Other Charges	$588,495	$633,826	$820,971	$187,145	$820,971	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$611,617	$688,418	$879,138	$190,720	$879,138	$0
General Fund Contribution	$23,153	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

CSA - IHSS Public Authority - Benefits 1641 0045990 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$586,551	$745,128	$914,640	$169,512	$955,784	$41,144
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$15,558	$293,487	$326,202	$32,715	$326,202	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$602,109	$1,038,615	$1,240,842	$202,227	$1,281,986	$41,144
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$602,109	$1,038,615	$1,240,842	$202,227	$1,281,986	$41,144
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$602,109	$1,036,041	$1,234,232	$198,191	$1,271,179	$36,947
Other Charges	$94,296	$100,897	$104,933	$4,036	$109,130	$4,197
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$696,405	$1,136,938	$1,339,165	$202,227	$1,380,309	$41,144
General Fund Contribution	$94,296	$98,323	$98,323	$0	$98,323	$0
Total Allocated Positions	-	0	0	0	0	0

CSA - IHSS Provider Wages 1642 0045992 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$126	$0	$0	$0	$0	$0
Intergovernmental Revenue	$104,483,941	$115,402,559	$152,699,478	$37,296,919	$168,176,015	$15,476,537
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$1,854,668	$1,323,073	$1,556,969	$233,896	$4,401,495	$2,844,526
Total Revenue	$106,338,735	$116,725,632	$154,256,447	$37,530,815	$172,577,510	$18,321,063
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$106,338,735	$116,725,632	$154,256,447	$37,530,815	$172,577,510	$18,321,063
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$110,048,247	$120,435,144	$159,760,405	$39,325,261	$176,287,022	$16,526,617
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$110,048,247	$120,435,144	$159,760,405	$39,325,261	$176,287,022	$16,526,617
General Fund Contribution	$3,709,512	$3,709,512	$5,503,958	$1,794,446	$3,709,512	($1,794,446)
Total Allocated Positions	-	0	0	0	0	0

CSA - Public Economic Assistance 1632 0045801 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$515	$0	$0	$0	$0	$0
Intergovernmental Revenue	$73,990,934	$95,142,202	$83,422,027	($11,720,175)	$85,658,496	$2,236,469
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$23,340,419	$20,376,176	$20,410,145	$33,969	$20,410,145	$0
Total Revenue	$97,331,868	$115,518,378	$103,832,172	($11,686,206)	$106,068,641	$2,236,469
Use of Fund Balance	$72,203	$0	$2,368,661	$2,368,661	$2,368,661	$0
Total Funding Sources	$97,404,071	$115,518,378	$106,200,833	($9,317,545)	$108,437,302	$2,236,469
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$99,168,056	$117,282,363	$112,165,198	($5,117,165)	$112,165,198	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$99,168,056	$117,282,363	$112,165,198	($5,117,165)	$112,165,198	$0
General Fund Contribution	$1,763,985	$1,763,985	$5,964,365	$4,200,380	$3,727,896	($2,236,469)
Total Allocated Positions	-	0	0	0	0	0

Related Links

For additional information about Adult Services, refer to the division's website at:
http://www.csa-stanislaus.com/adult-services/index.html

For additional information about IHSS, refer to the division's website at:
http://www.csa-stanislaus.com/adult-services/index.html

For additional information about Children and Family Services, refer to the division's website at:
http://www.csa-stanislaus.com/childrens-services/index.html

For additional information about StanWORKs CalWORKs Services, refer to the division's website at:
http://www.csa-stanislaus.com/cash-aid/

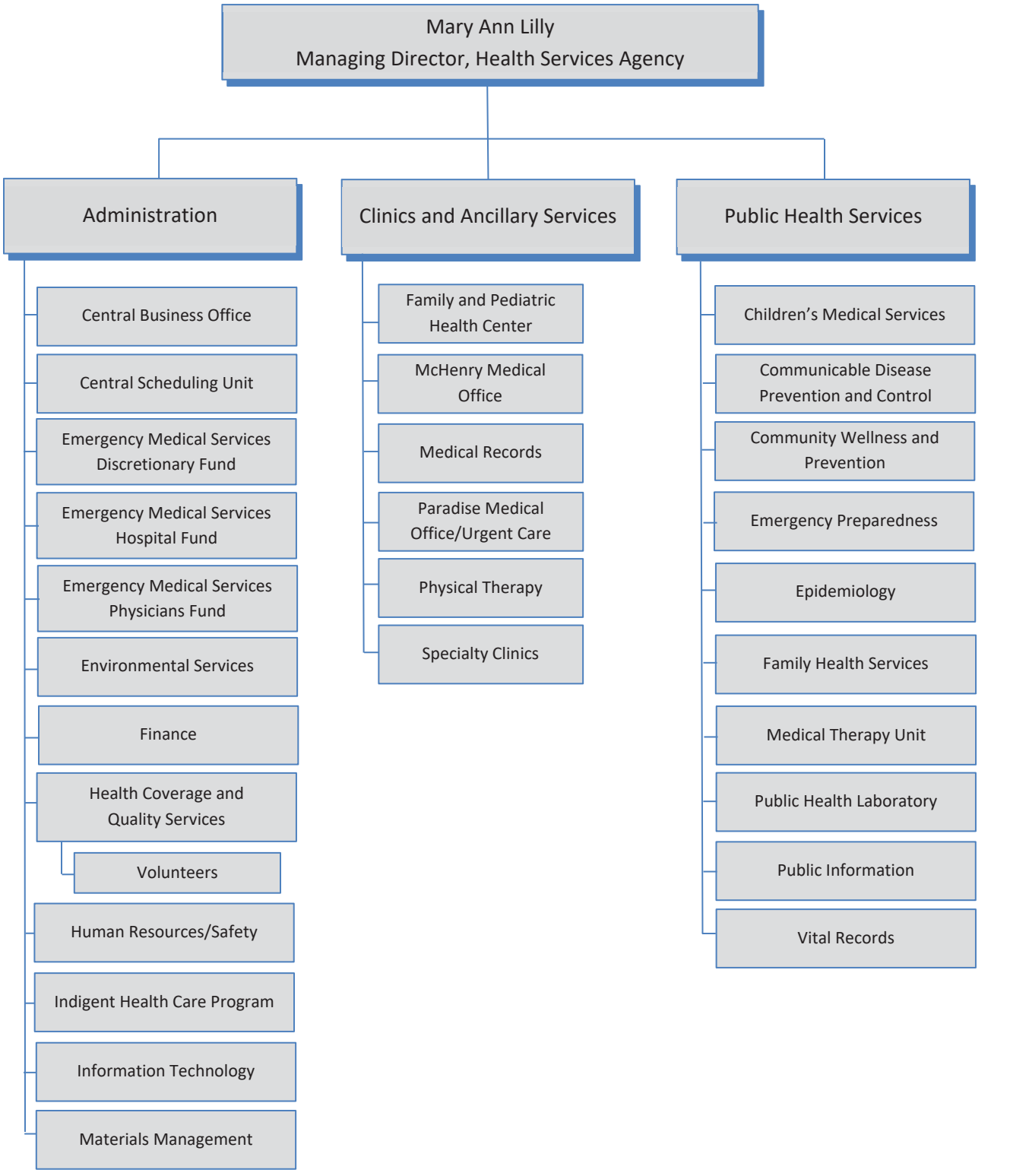
For additional information about StanWORKs CalFresh Services, refer to the division's website at:
http://www.csa-stanislaus.com/cal-fresh/

For additional information about StanWORKs Medi-Cal, refer to the division's website at:
http://www.csa-stanislaus.com/medi-cal/

For additional information about the Community Services Agency Locations, refer to the division's website at:
http://www.csa-stanislaus.com/general-info/

For additional information about the Stanislaus County Community System of Care, refer to their website at:
https://csocstan.com/

For additional information about the Stanislaus Homeless Alliance, refer to their website at:
https://csocstan.com/stanislaus-homeless-alliance-sha/



917 Oakdale Road, Modesto, CA 95353 Tel: (209) 558-7000
www.schsa.org

Health Services Agency

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$83,979,337	$75,923,907
Use of Fund Balance/ Retained Earnings	$10,255,233	$5,139,775
Gross Costs	$100,001,945	$86,831,057
General Fund Contributions	$5,767,375	$5,767,375
% Funded by General Fund	5.8%	6.6%
Total Allocated Positions	440	440

Department Services and Programs

The Health Services Agency (HSA) **Administration** Division provides oversight and support for the Agency's Ambulatory Clinics and Ancillary, Indigent Health Care, and Public Health Division services. The overhead functions included in this budget unit are Administration, Central Business Office, Central Scheduling Unit, Environmental Services, Finance, Human Resources/Safety, Information Technology, Materials Management, and Health Coverage and Quality Services.

The Medically Indigent Health Care Program (IHCP) provides basic health care to indigent residents of Stanislaus County who are not Medi-Cal eligible and do not have health insurance. The County's Medically Indigent Adult (MIA) program is essentially the payer of last resort for eligible indigents, as outlined in Welfare and Institutions (W&I) Code, Section 17000: "Every county shall relieve and support all incompetent, poor indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported or relieved by their relatives or friends, by their own means, or by State or Private institutions."

The Emergency Medical Services (EMS) Discretionary Fund Health and Safety Code requires the County to establish and coordinate a system that provides emergency medical care in the region. To provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services (MVEMS), a regional Emergency Medical Services (EMS) agency of five participating counties. HSA has established three EMS Funds known as the EMS Maddy - Discretionary, Hospital, and Physicians Funds pursuant to California Health and Safety Code Section 1797.98.

The HSA-IHCP EMS Hospital Health and Safety Code and the HSA-IHCP EMS Physicians Health and Safety Code require the County to establish an Emergency Medical Services EMS Fund upon adoption of a resolution by the Board of Supervisors. To provide these services, the County contracts with Stanislaus Medical Foundation for medical care.

The **Clinics and Ancillary Services** Division provides primary care, specialty care, and certain ancillary services that support such care, primarily occupational and physical therapy services. The provision of these services is intended to reach underserved and uninsured individuals, Medi-Cal recipients, and the County Indigent Adult population. Primary Care Clinic services are currently provided at three Federally Qualified Health Center Look-Alike (FQHC-LA) medical office locations positioned throughout the County. The Valley Family Medicine Residency (VFMR) Program of Modesto, which is accredited by the Accreditation Council for Graduate Medical Education (ACGME) and receives graduate medical education funding from the Centers for Medicare and Medicaid Services (CMS), provides family medicine residency physician training.

Public Health Services has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. The outcome of community assessments and input as it relates to Ten Essential Public Health Services determines how the division targets its focus for health improvement, as outlined on HSA's website. The majority of these Public Health services are categorical programs funded by State and Federal sources. However, all employees are trained in emergency preparedness

and are the first line of defense against health threats, natural disaster, terrorism, and/or manmade events. Public Health employees fill dual roles – categorical programs and disaster response.

The Public Health Services division is responsible for delivering services and programs which help to protect and improve the lives of County residents. It is Public Health's responsibility to prevent illnesses and injury, promote healthy lifestyles and behaviors, and to protect the community from health threats. Under California Health and Safety Code, coupled with their guidance and direction, Public Health establishes and operates an array of public health programs focused on population health. These programs include the prevention and control of communicable diseases throughout the community, rapid response to threats through the provision of emergency training and response and conducting health promotion activities throughout the County. The Public Health delivery system encompasses a range of interventions and services geared toward improving health outcomes for Stanislaus County. Although many of the programs receive categorical funding, collectively the Department strives to ensure that all residents have the opportunity to be healthy, are safe from health threats, and are able to access the services that will help to protect, promote, and preserve their health and overall well-being.

The Public Health Vital and Health Statistics office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines. All original certificates are transmitted weekly to the State Office of Vital Records (OVR). Certified copies are available upon request. The information that is collected from these records provides valuable health and research data, allowing health authorities a means of studying and evaluating health programs; provides information to government agencies for research; and provides information for population estimates and maternal and child health activities.

Board of Supervisors Priority Area

The Health Services Agency supports the following Board of Supervisors priority:

Priority	*Supporting community health, including physical, mental, emotional and spiritual health*
Mission Statement	Promote wellness and healthy lifestyles; Prevent illness and injury; Provide quality care and treatment; and Preserve access to healthcare for the underserved Through leadership, continuous improvement and teamwork

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016 - 2017 Actuals	FY 2017 - 2018 Actuals	FY 2018 - 2019 Actuals	FY 2019 - 2020 Actuals	FY 2019 - 2020 Legal Budget	% of Legal Budget
Health Services Agency - Administration							
1401 1301000 Special Revenue Fund							
Total Revenue	$ 6,389,450	$ 6,996,071	$ 7,095,021	$ 6,708,250	$ 6,276,741	$ 8,259,285	76.00%
Use of Fund Balance	$ 0	$ 0	$ 0	$ 0	$ 0	$ (62,852)	0.00%
Gross Costs	$ 6,389,450	$ 6,996,071	$ 7,095,021	$ 6,708,250	$ 6,276,741	$ 8,196,433	76.58%
Net County Cost	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

- The Administrative fund provides internal support to all departments within the Health Services Agency. Operational costs, which are subject to increased costs of doing business and funded by allocation to the Clinic and Ancillary Services, Public Health, and Indigent Health Care Programs. Gross Costs have decreased in Fiscal Years 2018-2019 and 2019-2020 due to the consolidation of the several offices in the Clinics and Ancillary Services division.

Five-Year History	FY 2015-2016 Actuals	FY 2016 - 2017 Actuals	FY 2017 - 2018 Actuals	FY 2018 - 2019 Actuals	FY 2019 - 2020 Actuals	FY 2019 - 2020 Legal Budget	% of Legal Budget
Health Services Agency - Clinic and Ancillary Services							
4051 1010001 Enterprise Fund							
Total Revenue	$ 41,784,154	$ 42,865,422	$ 41,073,703	$ 37,852,304	$ 43,805,627	$ 40,485,250	108.20%
Use of Fund Balance	$ (7,026,900)	$ (5,219,134)	$ (2,129,496)	$ (3,695,593)	$ (9,221,395)	$ 4,615,605	-199.79%
Gross Costs	$ 37,870,651	$ 40,759,684	$ 42,057,604	$ 37,270,108	$ 37,697,629	$ 48,214,252	78.19%
Net County Cost	$ 3,113,397	$ 3,113,397	$ 3,113,397	$ 3,113,397	$ 3,113,397	$ 3,113,397	100.00%

- Clinic and Ancillary Services Realignment Revenue was redirected to Public Health in Fiscal Year 2019-2020 to better align funding with programming responsibilities. HSA - Health Plan Intergovernmental Transfer revenue (IGT) revenue increased in comparison to Fiscal Year 2018-2019. Although combined personnel and operational costs decreased in Fiscal Year 2019-2020, Gross Costs increased due an increase in Countywide Cost Allocation Plan (CAP) charges and the fund balance transfer to Capital Projects to construct a new HSA facility.

Five-Year History	FY 2015-2016 Actuals	FY 2016 - 2017 Actuals	FY 2017 - 2018 Actuals	FY 2018 - 2019 Actuals	FY 2019 - 2020 Actuals	FY 2019 - 2020 Legal Budget	% of Legal Budget
Health Services Agency - EMS Discretionary Fund							
1429 1210001 Special Revenue Fund							
Total Revenue	$ 98,747	$ 106,160	$ 114,235	$ 89,605	$ 75,533	$ 104,994	71.94%
Use of Fund Balance	$ 59,456	$ (16,267)	$ (18,935)	$ 13,509	$ 27,692	$ 2,519	1099.31%
Gross Costs	$ 158,203	$ 89,893	$ 95,300	$ 103,114	$ 103,225	$ 107,513	96.01%
Net County Cost	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

- EMS Discretionary Fund has experienced an increase in the number of contracted regional ambulance services. The division is funded by the collection of fees and fines through the court system. In Fiscal Year 2019-2020, Gross Costs exceeded Total Revenue requiring the use of fund balance.

Five-Year History	FY 2015-2016 Actuals	FY 2016 - 2017 Actuals	FY 2017 - 2018 Actuals	FY 2018 - 2019 Actuals	FY 2019 - 2020 Actuals	FY 2019 - 2020 Legal Budget	% of Legal Budget
Health Services Agency - Indigent Health Care							
1404 1501000 Special Revenue Fund							
Total Revenue	$ 445,059	$ 334,996	$ 287,045	$ 203,022	$ 210,639	$ 240,661	87.53%
Use of Fund Balance	$ 1,393,240	$ (477,187)	$ (417,901)	$ (444,849)	$ (450,830)	$ (291,676)	154.57%
Gross Costs	$ 2,138,299	$ 157,809	$ 169,144	$ 58,173	$ 59,809	$ 248,985	24.02%
Net County Cost	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	100.00%

- The Indigent Health Care Program (IHCP) continues to see a decrease in demand for services since the implementation of the Affordable Care Act. In Fiscal Year 2019-2020, the fund benefitted from savings in salaries and benefits and legal services. Medically Indigent Adult Program (MIA) revenues collected by the Treasurer-Tax Collector Department, along with administrative fees transferred from the Emergency Medical Services (EMS) funds contributed to the growth of the IHCP fund balance in Fiscal Year 2019-2020.

Five-Year History	FY 2015-2016 Actuals	FY 2016 - 2017 Actuals	FY 2017 - 2018 Actuals	FY 2018 - 2019 Actuals	FY 2019 - 2020 Actuals	FY 2019 - 2020 Legal Budget	% of Legal Budget
Health Services Agency - IHCP EMS Hospital							
1434 1500010 Special Revenue Fund							
Total Revenue	$ 214,889	$ 236,292	$ 233,286	$ 204,274	$ 174,005	$ 219,933	79.12%
Use of Fund Balance	$ (184,909)	$ (56,275)	$ (34,138)	$ 175,461	$ 101,879	$ 161,336	63.15%
Gross Costs	$ 29,980	$ 180,017	$ 199,148	$ 379,735	$ 275,884	$ 381,269	72.36%
Net County Cost	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

- The IHCP EMS Hospital Fund decreased in both hospital payments for uncompensated emergency medical care and the collection of fees and fines through the court system in Fiscal Year 2019-2020. Due to the shortfall in revenues needed to cover costs, the use of fund balance was required for the second consecutive year.

Five-Year History	FY 2015-2016 Actuals	FY 2016 - 2017 Actuals	FY 2017 - 2018 Actuals	FY 2018 - 2019 Actuals	FY 2019 - 2020 Actuals	FY 2019 - 2020 Legal Budget	% of Legal Budget
Health Services Agency - IHCP EMS Physicians							
1435 1500020 Special Revenue Fund							
Total Revenue	$ 412,344	$ 443,140	$ 451,717	$ 369,165	$ 311,792	$ 419,930	74.25%
Use of Fund Balance	$ 29,750	$ (109,949)	$ (28,025)	$ (54,566)	$ 191,055	$ 112,638	169.62%
Gross Costs	$ 442,094	$ 333,191	$ 423,692	$ 314,599	$ 502,846	$ 532,568	94.42%
Net County Cost	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

- IHCP EMS Physicians experienced an increase in payments to physicians for services provided to uninsured emergency patients and a decrease in the collection of fines and fees through the court system in Fiscal Year 2019-2020. Because there is a delay between funding and physician claiming, use of fund balance is sometimes necessary to meet the payment requirements.

Five-Year History	FY 2015-2016 Actuals	FY 2016 - 2017 Actuals	FY 2017 - 2018 Actuals	FY 2018 - 2019 Actuals	FY 2019 - 2020 Actuals	FY 2019 - 2020 Legal Budget	% of Legal Budget
Health Services Agency - Public Health							
1402 1200001 Special Revenue Fund							
Total Revenue	$ 20,979,293	$ 21,708,915	$ 20,791,949	$ 23,769,508	$ 24,408,507	$ 29,509,182	82.71%
Use of Fund Balance	$ (2,129,502)	$ (3,231,417)	$ 22,459	$ 191,950	$ (2,316,760)	$ (1,845,594)	125.53%
Gross Costs	$ 21,203,769	$ 20,831,475	$ 23,168,386	$ 26,315,436	$ 24,445,725	$ 30,017,566	81.44%
Net County Cost	$ 2,353,978	$ 2,353,978	$ 2,353,978	$ 2,353,978	$ 2,353,978	$ 2,353,978	100.00%

- Public Health experienced an overall decrease in personnel and operational costs due to unfilled vacant positions, and the implementation of a strategic plan for cautious spending practices to minimize expenditures and ensure costs are reimbursable through various grants and inter-agency agreements in Fiscal Year 2019-2020. In addition, Public Health received numerous funding and supplemental awards to assist in addressing the COVID-19 pandemic. Total Revenue includes anticipated revenues to be received through the Coronavirus Aid, Relief, and Economic Security (CARES) Act for emergency services performed during the fiscal year.

Five-Year History	FY 2015-2016 Actuals	FY 2016 - 2017 Actuals	FY 2017 - 2018 Actuals	FY 2018 - 2019 Actuals	FY 2019 - 2020 Actuals	FY 2019 - 2020 Legal Budget	% of Legal Budget
Health Services Agency - Public Health Vital and Health Statistics							
1428 1250001 Special Revenue Fund							
Total Revenue	$ 63,010	$ 60,709	$ 65,540	$ 63,213	$ 63,670	$ 65,205	97.65%
Use of Fund Balance	$ (52,171)	$ (42,550)	$ (31,863)	$ (43,213)	$ (42,970)	$ (44,505)	96.55%
Gross Costs	$ 10,839	$ 18,159	$ 33,677	$ 20,000	$ 20,700	$ 20,700	100.00%
Net County Cost	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

- Public Health Vital and Health Statistics experienced a slight increase in revenue due to additional certified death certificates issued to other governmental entities in Fiscal Year 2019-2020. Gross Costs include transfers to Public Health Vital Statistics provide reimbursement for qualifying expenditures. The division's qualifying expenditures increased during Fiscal Year 2019-2020, which in turn increased Gross Costs under this fund.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Health Services Agency - Administration	$ 92,959	$ 92,959	$ 92,959	$ 92,959	$ 92,959
Health Services Agency - Clinics and Ancillary Services	$ 207,597	$ 7,234,497	$ 12,453,632	$ 14,047,174	$ 16,820,430
Health Services Agency - EMS Discretionary Fund	$ 73,009	$ 13,553	$ 29,820	$ 48,755	$ 35,247
Health Services Agency - Indigent Health Care	$ 1,707,152	$ 313,912	$ 791,099	$ 1,209,001	$ 1,653,850
Health Services Agency - IHCP EMS Hospital	$ 132,408	$ 317,317	$ 373,593	$ 407,731	$ 232,270
Health Services Agency - ICHP EMS Physicians	$ 30,364	$ 614	$ 110,563	$ 138,588	$ 193,154
Health Services Agency - Public Health	$ 7,156,703	$ 9,286,205	$ 12,517,622	$ 12,495,163	$ 12,413,668
Health Services Agency - Public Health Vital and Health St	$ 653,154	$ 705,325	$ 747,875	$ 779,738	$ 822,950
Total Fund Balance	$ 10,053,346	$ 17,964,383	$ 27,117,163	$ 29,219,109	$ 32,264,529
*Note: Only Listed for Non-General Fund Units					

- The combined total fund balance across all Health Services Agency funds has steadily grown over the past five fiscal years. The transfer of $10 million in fund balance to Capital Projects has been identified in the financing plan approved by the Board of Supervisors for the construction of a new HSA facility. In March 2019, $1.2 million of the $10 million was transferred from the Public Health fund and $646,930 was transferred from Clinics and Ancillary Services in October 2019. The remaining $8.2 million is expected to be transferred during Fiscal Year 2020-2021.
- Administration maintains a fixed fund balance. Operational costs are funded by allocation to the Clinic and Ancillary Services, Public Health, and Indigent Health Care programs resulting in no net impact to fund balance.
- Clinic and Ancillary Services has increased its retained earnings balance over the past five years. The Department implemented several cost-saving and process improvement strategies to efficiently and effectively manage its clinic operations while preserving access to healthcare for patients. These changes were implemented to minimize the dependency on the County General Fund and retained earnings. The Department also had an increase in the Intergovernmental Transfer Revenue (IGT) which contributed to retained earnings. IGT revenue is not a guaranteed renewable source of revenue so the Department is

strategically maintaining the retained earnings balance as a contingency to fund cost increases and other unmet needs.

- The Emergency Medical Services (EMS) Discretionary Fund has maintained a positive fund balance over the past five years. The fund balance fluctuates depending on the revenue generated from court fines and fees and payments made for emergency medical care services in the region.
- The Indigent Health Care Program (IHCP) fund balance has steadily increased over the past five years. Due to the reduced reliance on County-funded health care by Medically Indigent Adults (as a result of the Affordable Care Act (ACA) offering subsidized medical insurance to the uninsured population), IHCP has experienced significant cost-savings that have contributed to fund balance.
- IHCP Emergency Medical Services (EMS) Hospital fund has maintained a positive fund balance over the past five years. The annual impact to fund balance fluctuates depending on the revenue generated from court fines and fees, as well as payments made to hospitals for providing disproportionate trauma and emergency medical care services.
- IHCP Emergency Medical Services (EMS) Physicians fund has maintained a positive fund balance over the past five years. The annual impact to fund balance fluctuates depending on the revenue generated from court fines and fees, as well as payments made to Physicians and surgeons for emergency service patients.
- The Public Health (PH) fund has steadily increased and maintained a healthy fund balance over the past five years. The Department strategically maintains a fund balance in anticipation of future expanded mandated programs and services due to increases in communicable disease transmission and/or increased medical service utilization that could result in a funding shortfall.
- The Public Health Vital and Health Statistics fund has steadily increased fund balance over the past five years. The Department maintains a healthy fund balance as a contingency for anticipated increases in operational costs and qualifying expenditures incurred by the Vital Statistics division.

Department Summary

Health Services Agency	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$15,557	$15,450	$15,490	$40	$15,955	$465
Fines, Forfeitures, Penalties	$646,634	$739,085	$555,000	($184,085)	$571,650	$16,650
Revenue from use of Assets	$571,991	$50,101	$712,425	$662,324	$733,798	$21,373
Intergovernmental Revenue	$15,267,411	$17,024,519	$28,132,367	$11,107,848	$19,400,287	($8,732,080)
Charges for Service	$38,781,841	$45,753,600	$35,734,994	($10,018,606)	$36,534,362	$799,368
Miscellaneous Revenue	$9,129,504	$8,923,938	$15,253,161	$6,329,223	$15,090,966	($162,195)
Other Financing Sources	$5,141,720	$4,946,598	$3,575,900	($1,370,698)	$3,576,889	$989
Total Revenue	$69,554,658	$77,453,291	$83,979,337	$6,526,046	$75,923,907	($8,055,430)
Use of Fund Balance/Retained Earnings	($4,014,907)	$1,875,248	$10,255,233	$8,379,985	$5,139,775	($5,115,458)
Total Funding Sources	$65,539,751	$79,328,539	$94,234,570	$14,906,031	$81,063,682	($13,170,888)
Salaries and Benefits	$40,686,759	$48,976,581	$54,915,986	$5,939,405	$49,735,774	($5,180,212)
Services and Supplies	$18,571,394	$23,009,209	$22,753,649	($255,560)	$22,725,383	($28,266)
Other Charges	$10,288,841	$12,324,189	$12,630,721	$306,532	$13,213,348	$582,627
Fixed Assets						
Buildings & Improvements	$9,655	$12,950	$20,000	$7,050	$20,000	$0
Equipment	$0	$753,578	$1,003,917	$250,339	$1,078,925	$75,008
Other Financing Uses	$1,747,925	$20,700	$8,209,234	$8,188,534	$57,627	($8,151,607)
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$2,552	($1,293)	$468,438	$469,731	$0	($468,438)
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$71,307,126	$85,095,914	$100,001,945	$14,906,031	$86,831,057	($13,170,888)
General Fund Contribution	$5,767,375	$5,767,375	$5,767,375	$0	$5,767,375	$0
Total Allocated Positions	-	431	440	9	440	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total revenue for the 2020-2021 Final Budget is estimated at $84 million, an increase of $6.5 million from the 2019-2020 Adopted Final Budget.
    - The net $6.5 million increase in revenue is largely attributed to $10.2 million in emergency appropriations set aside from the Federal Coronavirus Relief Fund allocation to the County allowing Public Health the flexibility to meet urgent challenges in a timely manner as they occur during the ongoing COVID-19 pandemic.
    - Estimated revenue for the 2020-2021 Final Budget is determined by a review of historical trends, estimated patient visit volumes, and projections based upon various Federal and State program awards and allocations.
- The Department had a total of $44.7 million in fund balance as of July 1, 2020, of which $10.3 million is budgeted for use in Fiscal Year 2020-2021.
    - Administration had a total of $92,959 in fund balance as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
    - Clinics and Ancillary Services had a total of $26 million in retained earnings as of July 1, 2020, of which $3.2 million is budgeted for use in Fiscal Year 2020-2021.
    - Emergency Medical Services Discretionary Fund had a total of $7,555 in fund balance as of July 1, 2020, of which $5,106 is budgeted for use in Fiscal Year 2020-2021.
    - IHCP – Emergency Medical Services Hospital had a total of $130,391 in fund balance as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
    - IHCP – Emergency Medical Services Physicians had a total of $2,099 in fund balance as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
    - Indigent Health Care Program had $2.1 million in fund balance as of July 1, 2020, with an increase of $458,077 budgeted in Fiscal Year 2020-2021.
    - Public Health had $15.5 million in fund balance as of July 1, 2020, of which $7.5 million is budgeted for use in Fiscal Year 2020-2021.
    - Public Health Vital and Health Statistics had a total of $865,921 in fund balance as of July 1, 2020, with an increase of $44,970 budgeted in Fiscal Year 2020-2021.
- The Department plans to increase the use of fund balance and retained earnings in Fiscal Year 2020-2021 due to increased staffing, facility/equipment, operational, and cost allocation plan costs. COVID-19 response efforts are expected to have a major impact on the use of fund balance, as funding from the Coronavirus Aid, Relief, and Economic Security Act (CARES) Coronavirus Relief Fund (CRF) is only expected to last through December 2020. Therefore, the use of fund balance is needed to cover COVID-19 related costs for the remainder of the fiscal year. Of the $10.3 million in fund balance budgeted for use in Fiscal Year 2020-2021, $8.2 million is designated for transfer to the Capital Projects Fund for the new Health Services Agency building. The remaining use of fund balance is used to cover operational deficits.

Budget and Operations

Gross costs identified in the 2020-2021 Final Budget total $100 million, an increase of $14.9 million over the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $5.8 million.

- The Final Budget includes a net $14.9 million increase due to the increasing costs of maintaining current service levels combined with the decrease resulting from the consolidations of three clinic operations during Fiscal Year 2019-2020. Gross costs also include appropriations for transfers to the Capital Projects Fund; there is no impact to the County General Fund.

- The Final Budget includes an increase of $10.2 million in CARES CRF funds to accommodate the increased costs necessary to effectively respond to the COVID-19 pandemic; there is no impact to the County General Fund. The requested adjustment will cover the lease agreement for property and additional facility setup costs related to contact tracing at 4701 Stoddard Road in Modesto, the personnel costs associated with 14 new positions approved by the Board of Supervisors May 5, 2020, and other needed services, materials and charges to effectively respond to COVID-19.

Staffing Allocation

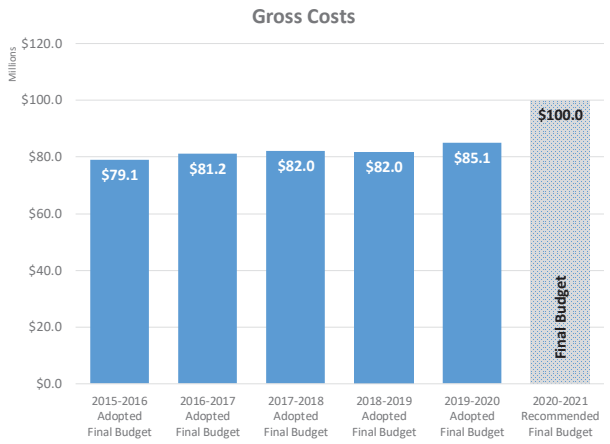
- The 2020-2021 Final Budget includes a Department staffing allocation of 440, an increase of nine positions over the 2019-2020 Adopted Final Budget allocation.
  - Subsequent to the 2019-2020 Adopted Final Budget, two positions were deleted, and three positions were unfunded from the Department staffing allocation in the 2019-2020 Midyear Financial Report. In addition, on May 5, 2020, 14 positions were added to the Public Health Division in response to COVID-19 efforts per Board Resolution No. 2020-0200.
  - One Manager II position is recommended in Public Health to be added to increase support for Women, Infants and Children (WIC) staff, outreach efforts and increase chronic Disease programming including applying for grants and implementing the health equity plan. Due to structural changes in the Community Wellness and Prevention section, this will allow the Manager II to spend more time in Health Promotion and reducing WIC time.
  - One vacant Staff Services Coordinator position is recommended to be deleted in Public Health as the position is no longer needed.
- The Final Budget includes technical adjustment recommendations that do not affect the position allocation.
  - A study was requested due to the salary compaction between Public Health Nurses and supervisory/management staff. The study shows that there is significant compaction with the public nurse management positions that are utilizing the Manager III/IV classification to manage Registered Nurse/Public Health Nurses. It is recommended to add a two-level Nurse Manager series: Nurse Manager and Senior Nurse Manager.
  - A new Nurse Manager classification is recommended to be added as a result of the classification study to oversee a smaller clinic, assist in management of a large, complex clinic, or manage a large Public Health program requiring the manager to be a Registered Nurse/Public Health Nurse (RN/PHN). This classification will be considered unclassified Management for labor relation purposes and the annual salary band for this new classification will be from $81,078 to $121,638.
    - Three positions (one Manager III position in Clinics and Ancillary and two Manager III positions in Public Health) are recommended to be reclassified upward to Nurse Manager.
  - A new Senior Nurse Manager classification is recommended to be added to oversee a large, complex clinic or multiple Public Health programs requiring the manager to be a RN/PHN. This classification will be considered unclassified Management for labor relation purposes and the annual salary band for this new classification will be from $89,419 to $134,139.
    - Four positions (three Manager IV positions in Clinics and Ancillary and one Manager IV position in Public Health) are recommended to be reclassified upward to Senior Nurse Manager to manage multiple Public Health programs or a large or complex clinic generally described as having several of the following characteristics: high patient volume, multiple programs/specialties, extended evening and weekend hours, and coordination with a physician residency program.
  - One new Chief Physical/Occupational Therapist classification is recommended to be added as a result of a classification study. The study shows that there was a significant salary compaction with the medical management positions utilizing the Manager III classification to manage the Physical

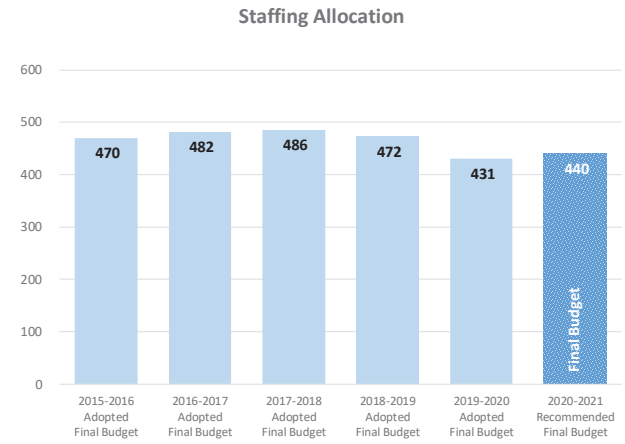
Therapists. The Manager III classification pays 2% less than the Physical Therapist III and Occupational Therapist III classifications it supervises. This new classification will be considered unclassified Management for labor relation purposes and the annual salary band for this new classification will be from $82,950 to $124,425.

- One Manager III position is recommended to be reclassified upward to Chief Physical/Occupational Therapist to align the job duties, tasks, responsibilities and assignments associated with this position;

- One Software Developer II position is recommended for study to determine if its current duties and responsibilities align with the current classification.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $75.9 million, a decrease $8.1 million from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by applying a standard escalation factor of 3% to budgeted 2020-2021 revenues. Adjustments for anticipated patient visit volumes and funding from various Federal and State programs are also factored into the projections.
- The Spending Plan relies on the use of $5.1 million in Departmental fund balance and retained earnings; based on the use of fund balance and retained earnings identified in the 2020-2021 Final Budget, the Department anticipates there will be $34.5 million in available fund balance and retained earnings on July 1, 2021.
    - Administration is anticipated to have a fund balance of approximately $92,959 on July 1, 2021 with no usage budgeted for Fiscal Year 2021-2022.
    - Clinics and Ancillary Services is anticipated to have of approximately $22.8 million on July 1, 2021, and will add $246,391 to retained earnings in Fiscal Year 2021-2022.
    - The Emergency Medical Services Discretionary Fund is anticipated to have a fund balance of $2,449 on July 1, 2021, of which $4,523 is budgeted for use in Fiscal Year 2021-2022. This will result in a

negative fund balance; the Department will evaluate and adjust at Proposed Budget 2021- 2022, if needed, based on updated projections.

- IHCP – Emergency Medical Services Hospital is anticipated to have a fund balance of $130,391 on July 1, 2021, and will add $1,162 to fund balance in Fiscal Year 2021-2022.
- IHCP – Emergency Medical Services Physicians is anticipated to have a fund balance of $2,099 on July 1, 2021, and will add $2,079 to fund balance in Fiscal Year 2021-2022.
- The Indigent Health Care Program is anticipated to have a fund balance of approximately $2.6 million on July 1, 2021, and will add $462,587 to fund balance in Fiscal Year 2021-2022.
- Public Health is anticipated to have a fund balance of approximately $8 million on July 1, 2021, of which $5.9 million is budgeted for use in Fiscal Year 2021-2022.
- Public Health Vital and Health Statistics is anticipated to have a fund balance of approximately $910,891 on July 1, 2021, and will add $46,463 to fund balance in Fiscal Year 2021-2022.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $86.8 million, a decrease of $13.2 million from the 2020-2021 Final Budget, requiring a General Fund Contribution of $5.8 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based upon application of the following escalators to the 2020-2021 Final Budget: 3% for Salaries and Benefits, 4.143% for Retirement, 5% for Group Health Insurance, 2.3% for Services and Supplies and 4.6% for Other Charges.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 440 positions, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The Department continues to face challenges and uncertainties due to the emergence of COVID-19. In response to the pandemic, the Board of Supervisors on May 5, 2020 approved 14 new positions to expand upon existing Communicable Disease control and contact tracing efforts. Space limitations and the need to bring on additional staffing resources have presented a need for the Department to enter into a new short-term lease agreement to enable Public Health staff, the contact tracing unit, and many other Emergency Operation Center functions to move into and operate in the same location under the guidance of on-site coordinated leadership. Such costs that are not associated with normal service levels are expected to be reimbursed through the Coronavirus Aid, Relief, and Economic Security Act (CARES) Coronavirus Relief Fund (CRF) funding through December 2020. Funding for response efforts beyond this period is concerning if the Department does not receive additional revenue sources to offset these ongoing staffing and facility costs. The Department is also relying on a significant number of part-time positions in response to COVID-19 that are expected to be funded by CARES.
- The Department has conducted several surveys and inspections related to compliance with the Americans with Disabilities Act (ADA). The reports concluded that several County owned facilities located at the Scenic campus locations did not meet ADA standards. In order to avoid costly facilities upgrades, repairs and service interruptions, the Department relocated several of the services performed at this location to other leased facilities while concurrently working on a new HSA Administration and Public Health Facilities building project that was approved by the Board in March 2020.
- County Match funding has remained consistent for the past several years while the population and service needs from the Department have risen significantly. This key funding source provides funding needed for some programs to meet mandated match requirements. In addition, it also helps offset some of the rising

costs of salaries, benefits, contractual services, and Countywide Cost Allocation Plan charges. Once such example is the COVID-19 pandemic has completely changed the fiscal and program structure for the Department creating a huge demand for services and requests that were not anticipated in the Department's routine operations. The ability to operate and maintain services at a normal service level will be challenging as increases in annual expenditures continue to outpace Departmental revenues.

- The construction of the new Health Services Agency building and continued response efforts in relation to the COVID-19 pandemic are expected to have significant negative impacts on Department fund balances. By July 1, 2022, the total fund balance across all budget units is expected to decrease by 34.5% from July 1, 2020.

Budgets Contained within the Department

- **Administration** (Special Revenue Fund)
  - Funds the Health Services Agency (HSA) – Administration Division operations that provide oversight and support for the Agency's Ambulatory Clinics and Ancillary, Indigent Health Care, and Public Health Division services; overhead functions include Administration, Central Business Office, Central Scheduling Unit, Environmental Services, Finance, Human Resources/Safety, Information Technology, Materials Management, and Health Coverage and Quality Services
- **Clinics and Ancillary Services** (Enterprise Fund)
  - Funds primary care including physician residency program costs, specialty care, and certain ancillary services that support this care to approximately 28,000 unique patients, or approximately 108,000 visits, annually; services provided include family medicine, pediatrics, integrated behavioral health, prenatal care, obstetrical care, high-risk obstetrical care, women's health care, family planning, immunizations, treatment of sexually transmitted diseases (STDs), well child check-ups, and urgent care services
- **Emergency Medical Services Discretionary Fund** (Special Revenue Fund)
  - Funds the Health Services Agency (HSA) Emergency Medical Services Discretionary Fund
- **Indigent Health Care Program** (IHCP) (Special Revenue Fund)
  - Funds the County's Medically Indigent Health Care (MIA) Program, for the provision of basic health care to eligible indigent residents of Stanislaus County
- **IHCP-Emergency Medical Services Hospital** (Special Revenue Fund)
  - Funds the Health Services Agency (HSA) Emergency Medical Services Hospital Fund; the Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund, with 25% of the balance distributed only to hospitals providing disproportionate trauma and emergency medical care services
- **IHCP-Emergency Medical Services Physicians** (Special Revenue Fund)
  - Funds the Health Services Agency (HSA) Emergency Medical Services Physicians Fund, the Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund, with 58% percent of the balance used to reimburse physicians and surgeons for patients who do not make payment for emergency medical services
- **Public Health** (Special Revenue Fund)
  - Funds the Health Services Agency Public Health (PH) division operations and has the responsibility of delivering services which help to protect and improve the health of Stanislaus County residents
- **Public Health Vital and Health Statistics** (Special Revenue Fund)
  - Funds Health Services Agency (HSA) Vital and Health Statistics program; which reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

Health Services Agency - Administration 1401 1301000 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$440	$52	$275	$223	$283	$8
Intergovernmental Revenue	$405,331	$324,450	$300,000	($24,450)	$300,000	$0
Charges for Service	$6,278,706	$7,919,874	$7,660,920	($258,954)	$7,916,117	$255,197
Miscellaneous Revenue	$20,347	$14,909	$18,632	$3,723	$19,191	$559
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$6,704,824	$8,259,285	$7,979,827	($279,458)	$8,235,591	$255,764
Use of Fund Balance	$0	$155	$0	($155)	$0	$0
Total Funding Sources	$6,704,824	$8,259,440	$7,979,827	($279,613)	$8,235,591	$255,764
Salaries and Benefits	$7,576,566	$8,824,570	$8,372,584	($451,986)	$8,649,608	$277,024
Services and Supplies	$1,679,118	$2,311,554	$2,849,513	$537,959	$2,915,078	$65,565
Other Charges	$1,767,047	$2,121,579	$2,311,331	$189,752	$2,415,707	$104,376
Fixed Assets						
Buildings & Improvements	$9,655	$0	$0	$0	$0	$0
Equipment	$0	$207,000	$138,600	($68,400)	$138,600	$0
Other Financing Uses	$117,533	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($4,445,095)	($5,205,263)	($5,692,201)	($486,938)	($5,883,402)	($191,201)
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$6,704,824	$8,259,440	$7,979,827	($279,613)	$8,235,591	$255,764
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	82	82	0	82	0

Health Services Agency - Clinic and Ancillary Services 4051 1010001 Enterprise Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$547,067	$44,225	$704,150	$659,925	$725,275	$21,125
Intergovernmental Revenue	$68,903	$40,575	$70,275	$29,700	$72,375	$2,100
Charges for Service	$29,303,349	$32,419,535	$25,229,839	($7,189,696)	$25,648,575	$418,736
Miscellaneous Revenue	$7,340,894	$8,908,050	$15,066,225	$6,158,175	$15,071,775	$5,550
Other Financing Sources	$592,091	$566,125	$35,564	($530,561)	$36,553	$989
Total Revenue	$37,852,304	$41,978,510	$41,106,053	($872,457)	$41,554,553	$448,500
Retained Earnings	($3,695,593)	$2,045,343	$3,242,985	$1,197,642	($246,391)	($3,489,376)
Total Funding Sources	$34,156,711	$44,023,853	$44,349,038	$325,185	$41,308,162	($3,040,876)
Salaries and Benefits	$16,889,704	$22,917,491	$19,151,310	($3,766,181)	$19,763,747	$612,437
Services and Supplies	$12,744,973	$14,655,009	$14,059,749	($595,260)	$14,331,275	$271,526
Other Charges	$7,635,431	$9,245,250	$9,182,989	($62,261)	$9,611,212	$428,223
Fixed Assets						
Buildings & Improvements	$0	$12,950	$0	($12,950)	$0	$0
Equipment	$0	$306,550	$715,317	$408,767	$715,325	$8
Other Financing Uses	$0	$0	$4,353,070	$4,353,070	$0	($4,353,070)
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$37,270,108	$47,137,250	$47,462,435	$325,185	$44,421,559	($3,040,876)
General Fund Contribution	$3,113,397	$3,113,397	$3,113,397	$0	$3,113,397	$0
Total Allocated Positions	-	178	178	0	178	0

Health Services Agency - EMS Discretionary Fund 1429 1210001 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$88,648	$104,685	$100,000	($4,685)	$103,000	$3,000
Revenue from use of Assets	$957	$309	$0	($309)	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$89,605	$104,994	$100,000	($4,994)	$103,000	$3,000
Use of Fund Balance	$13,509	$2,519	$5,106	$2,587	$4,523	($583)
Total Funding Sources	$103,114	$107,513	$105,106	($2,407)	$107,523	$2,417
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$103,114	$107,513	$105,106	($2,407)	$107,523	$2,417
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$103,114	$107,513	$105,106	($2,407)	$107,523	$2,417
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Health Services Agency - Indigent Health Care 1404 1501000 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	($301,304)	$0	$0	$0	$0	$0
Charges for Service	$203,022	$239,888	$242,966	$3,078	$250,255	$7,289
Miscellaneous Revenue	$0	$773	$0	($773)	$0	$0
Other Financing Sources	$301,304	$0	$0	$0	$0	$0
Total Revenue	$203,022	$240,661	$242,966	$2,305	$250,255	$7,289
Use of Fund Balance	($444,849)	($291,676)	($458,077)	($166,401)	($462,587)	($4,510)
Total Funding Sources	($241,827)	($51,015)	($215,111)	($164,096)	($212,332)	$2,779
Salaries and Benefits	$5,505	$29,861	$8,993	($20,868)	$9,290	$297
Services and Supplies	$10,406	$128,083	$13,160	($114,923)	$13,463	$303
Other Charges	$37,178	$83,516	$56,362	($27,154)	$58,354	$1,992
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$5,084	$7,525	$6,374	($1,151)	$6,561	$187
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$58,173	$248,985	$84,889	($164,096)	$87,668	$2,779
General Fund Contribution	$300,000	$300,000	$300,000	$0	$300,000	$0
Total Allocated Positions	-	0	0	0	0	0

Health Services Agency - IHCP EMS Hospital 1434 1500010 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$194,245	$215,905	$160,000	($55,905)	$164,800	$4,800
Revenue from use of Assets	$10,029	$4,028	$6,000	$1,972	$6,180	$180
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$204,274	$219,933	$166,000	($53,933)	$170,980	$4,980
Use of Fund Balance	$175,461	$161,336	$0	($161,336)	($1,162)	($1,162)
Total Funding Sources	$379,735	$381,269	$166,000	($215,269)	$169,818	$3,818
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$379,735	$381,269	$166,000	($215,269)	$169,818	$3,818
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$379,735	$381,269	$166,000	($215,269)	$169,818	$3,818
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Health Services Agency - IHCP EMS Physicians 1435 1500020 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$363,741	$418,495	$295,000	($123,495)	$303,850	$8,850
Revenue from use of Assets	$5,424	$1,435	$2,000	$565	$2,060	$60
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$369,165	$419,930	$297,000	($122,930)	$305,910	$8,910
Use of Fund Balance	($54,566)	$10,780	$0	($10,780)	($2,079)	($2,079)
Total Funding Sources	$314,599	$430,710	$297,000	($133,710)	$303,831	$6,831
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$314,599	$430,710	$297,000	($133,710)	$303,831	$6,831
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$314,599	$430,710	$297,000	($133,710)	$303,831	$6,831
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Health Services Agency - Public Health 1402 1200001 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$15,557	$15,450	$15,490	$40	$15,955	$465
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$8,074	$52	$0	($52)	$0	$0
Intergovernmental Revenue	$15,094,481	$16,659,494	$27,762,092	$11,102,598	$19,027,912	($8,734,180)
Charges for Service	$2,933,551	$5,109,098	$2,535,699	($2,573,399)	$2,651,878	$116,179
Miscellaneous Revenue	$1,768,263	$206	$168,304	$168,098	$0	($168,304)
Other Financing Sources	$4,248,325	$4,380,473	$3,540,336	($840,137)	$3,540,336	$0
Total Revenue	$24,068,251	$26,164,773	$34,021,921	$7,857,148	$25,236,081	($8,785,840)
Use of Fund Balance	$34,344	($8,704)	$7,510,189	$7,518,893	$5,893,934	($1,616,255)
Total Funding Sources	$24,102,595	$26,156,069	$41,532,110	$15,376,041	$31,130,015	($10,402,095)
Salaries and Benefits	$16,214,984	$17,204,659	$27,383,099	$10,178,440	$21,313,129	($6,069,970)
Services and Supplies	$3,339,449	$4,995,071	$5,263,121	$268,050	$4,884,395	($378,726)
Other Charges	$849,185	$873,844	$1,080,039	$206,195	$1,128,075	$48,036
Fixed Assets						
Buildings & Improvements	$0	$0	$20,000	$20,000	$20,000	$0
Equipment	$0	$240,028	$150,000	($90,028)	$225,000	$75,000
Other Financing Uses	$1,610,392	$0	$3,835,564	$3,835,564	$36,553	($3,799,011)
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$4,442,563	$5,196,445	$6,154,265	$957,820	$5,876,841	($277,424)
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$26,456,573	$28,510,047	$43,886,088	$15,376,041	$33,483,993	($10,402,095)
General Fund Contribution	$2,353,978	$2,353,978	$2,353,978	$0	$2,353,978	$0
Total Allocated Positions	-	171	180	9	180	0

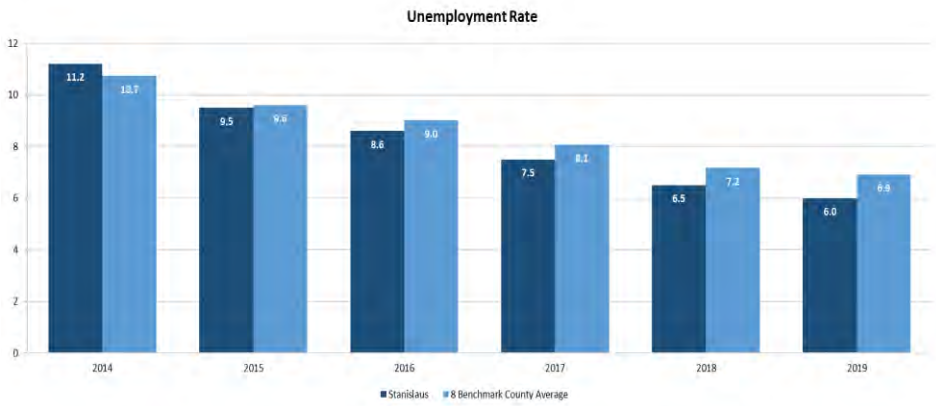
Health Services Agency - Public Health Vital and Health Statistics 1428 1250001 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$63,213	$65,205	$65,570	$365	$67,537	$1,967
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$63,213	$65,205	$65,570	$365	$67,537	$1,967
Use of Fund Balance	($43,213)	($44,505)	($44,970)	($465)	($46,463)	($1,493)
Total Funding Sources	$20,000	$20,700	$20,600	($100)	$21,074	$474
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$20,000	$20,700	$20,600	($100)	$21,074	$474
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$20,000	$20,700	$20,600	($100)	$21,074	$474
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Developing a Healthy Economy, Building Upon Our Strong Agricultural Foundation

Community-Wide Indicators

An important role that County government plays in creating a healthy and thriving economy is to promote, protect, and sustain agricultural economies while providing for broader, more diversified economic opportunities.

Four community-wide indicators that were identified to gauge the County's ability to develop a healthy economy are: Unemployment Rate, Poverty Rate, Job Growth Rate, and Agricultural Harvested Acres and Value. These indicators address the overall economic health of the County and its residents.



8 Benchmark Counties include: Fresno, Kern, Madera, Merced, Monterey, Sacramento, San Joaquin, Tulare

Source: Labor Force and Unemployment Rate for California Counties, State of California Employment Development Department, which provides monthly data on the unemployment rate, specifically for Stanislaus County

Unemployment Rate

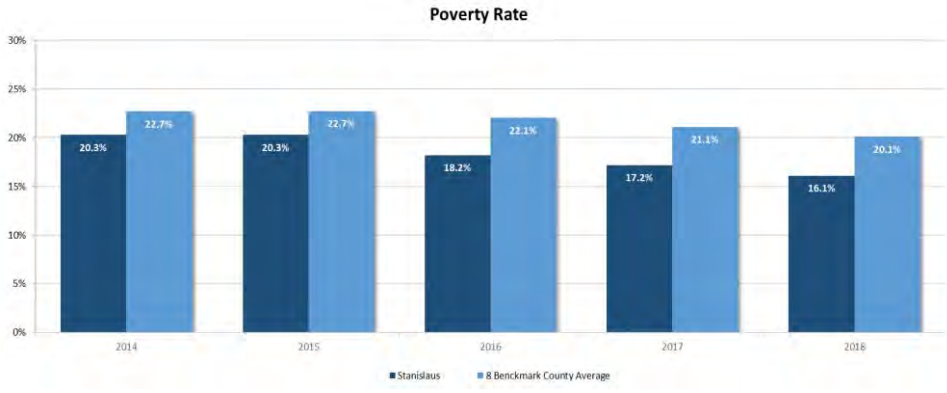
Employment is a key factor in determining the health of an economy, both for the individual employed and for the employer. As for unemployment, high unemployment over an extended period of time will generally contribute to a lower standard of living and a multitude of social problems. In addition, the more individuals who are out of work, the less income exists to support their families financially and the less these families will have resources to purchase products. These individuals are also less likely to have confidence in the economy. Therefore, lower unemployment rates are desirable.

The unemployment rate is defined as the percentage of the labor force who is jobless. In Stanislaus County, from 2014 to 2019, the unemployment rate decreased significantly. In 2014, the unemployment rate was 11.2%. Since 2014, the unemployment rate has consistently decreased and in 2019 the unemployment rate in the County was 6.0%.

With the decline in unemployment, Stanislaus County has consistently experienced a lower unemployment rate compared to all counties except Sacramento County. From 2014 through 2019, Stanislaus County averaged the lowest unemployment rate (5.4%) with only Sacramento County having a lower rate of unemployment (5.2%).

Poverty Rate

As defined by the U.S. Census Bureau, the poverty rate is the percentage of people whose family's total income is less than the family's threshold; simply, the minimum level of income deemed adequate to live. The poverty rate in Stanislaus County has declined consistently since 2015. In 2014, the poverty rate was 20.3% and in 2018 it was 16.1%.



8 Benchmark Counties include: Fresno, Kern, Madera, Merced, Monterey, Sacramento, San Joaquin, Tulare

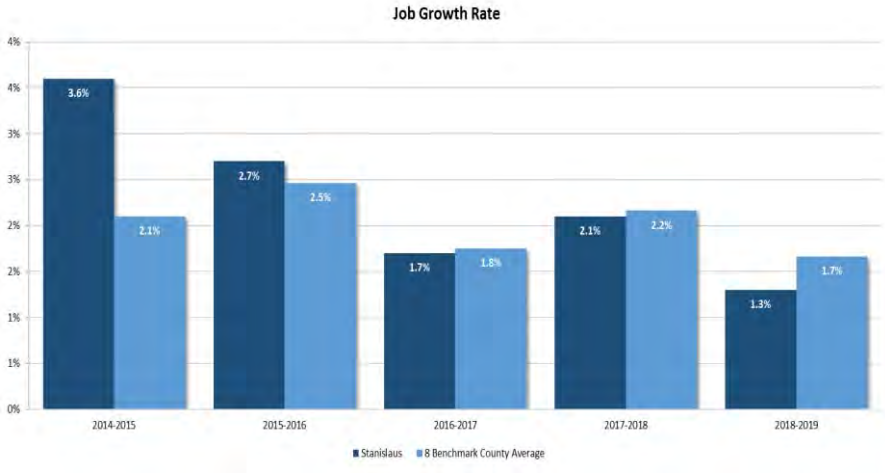
Source: American Community Survey 5-Year Estimates, U.S. Census Bureau, which provides data on the poverty status (i.e., percent below poverty level) in the past 12 months

Compared to the eight benchmark counties (Fresno, Kern, Madera, Merced, Tulare, Monterey, Sacramento, and San Joaquin), Stanislaus County had the second lowest poverty rate (16.1%) with Monterey County having a slightly lower rate (15.8%). From 2014 through 2018, on average, Tulare (27.3%)

and Fresno (26.1%) experienced the highest poverty rate. The data indicate a downward trend in the poverty rate for all counties.

Job Growth Rate

In a healthy economy, there should be expanded opportunity and employment, and shared prosperity for advancing community residents' well-being. The Rockefeller Foundation defines a healthy economy as an inclusive economy that has the following characteristics: participation, equity, growth, stability, and sustainability.



8 Benchmark Counties include: Fresno, Kern, Madera, Merced, Monterey, Sacramento, San Joaquin, Tulare

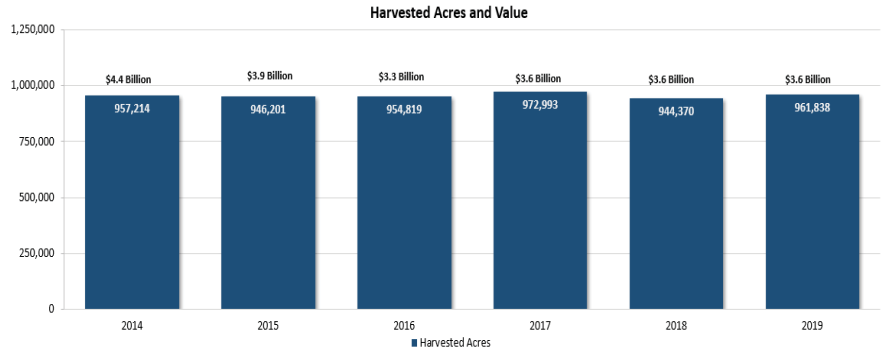
Source: Quarterly Census of Employment and Wages, Bureau of Labor Statistics, which provides data on the percent change of all employees in total for all industries for all establishment sizes

One way to assess the health of Stanislaus County is to analyze the job growth rate; that is, the percent change of all employees in total for all industries for all establishment sizes in the County. Through an analysis of the quarterly census employment and wages by the Bureau Labor of Statistics, the job growth rate has showed an upward, positive trend. Stanislaus County experienced a downward job growth rate. Stanislaus County had a job growth rate of 3.6% in 2014-2015, 2.7% in 2015–2016, and 1.7% in 2016–2017. In 2017–2018, the job growth rate for the County increased slightly to 2.1% and in 2018–2019, the job growth rate decreased to 1.3%.

Compared to the eight benchmark counties, Stanislaus County has fluctuated in the mid-range in terms of its job growth rate. San Joaquin County has consistently had a higher job growth rate than Stanislaus County. From 2014 to 2019, Stanislaus County recorded higher job growth rates than Kern, Madera, Merced, Monterey, and Sacramento counties.

Agricultural Harvested Acres and Value

The agricultural industry is a vital element in the County's economy. This industry defines its Harvested Acres categories as Fruit and Nut Crops, Vegetable Crops, Field Crops, Seed Crops, Nursery Products, Organic Products, Apiary Products, Livestock and Poultry, Livestock and Poultry Products, Aquaculture, and Firewood. In 2019, the total value of agricultural commodities produced in Stanislaus County remained fairly stable at $3.6 billion, but still experienced a decrease of $799 million (18%) since 2014. The total value varies from year to year.



Source: Stanislaus County Annual Agricultural Report. Data show the number of harvested acres for the following categories: apiary products, field crops, fruit and nut crops, livestock and poultry, livestock and poultry products, nursery products, organic products, seed crops, vegetable crops, aquaculture, and firewood

Factors affecting commodity value include the adjustment of acreage, per unit pricing, reduction in values of commodities, and the significant impact the drought had on water usage and availability in the community.

Future Directions

In May 2020, Focus on Prevention, in conjunction with Applied Survey Research, published the County Youth and Family Well-Being Spotlight. This report assesses the health and well-being of children and families in Stanislaus County. Specifically, the report complements the data presented in this section by analyzing data related to a healthy economy—employment and income. For a detailed analysis of relevant data, refer to the Healthy Economy section of the Spotlight Report, available https://static1.squarespace.com/static/5176dcd7e4b0e5c0dba41ee0/t/5ebb2ad67aab7a341cb054f7/1589324503207/Stanislaus_Economy.pdf.

Developing a Healthy Economy

Introduction

Departments within this priority area support the Board of Supervisors' priority of *Developing a Healthy Economy, building upon our strong agricultural foundation* with the primary focus of identifying and developing opportunities that contribute to the long-term viability of a healthy local economy. Key goals include job creation, upskilling the local workforce, and increasing economic diversity.

One in eight jobs is directly tied to agriculture or the related food manufacturing sector. Placing the economic viability of the County on a limited number of sectors puts the County at risk. Diversification strengthens the local economy and provides for a better, more stable, quality of life for residents. The departments within this priority area facilitate the creation of jobs for the people of Stanislaus County which is imperative for the community to prosper and grow.

The following departments support the priority of *Developing a Healthy Economy*:

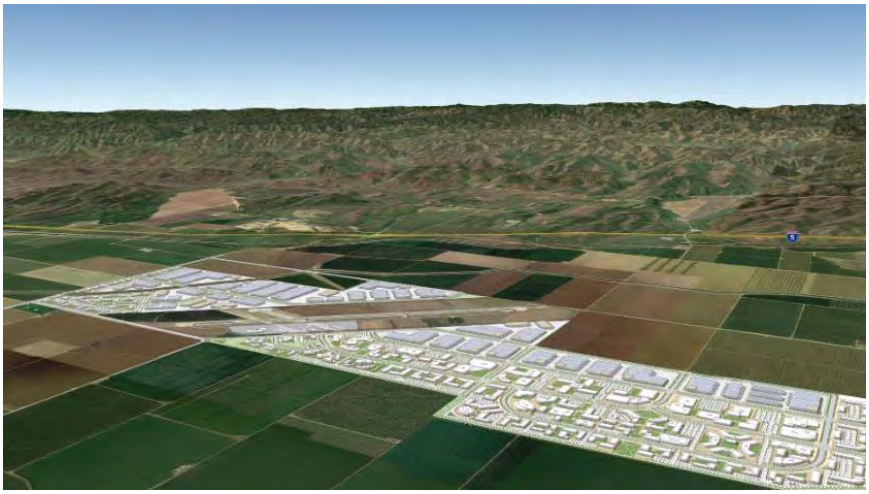
- The Agricultural Commissioner supports and protects the well-being of agriculture, agri-business, and the community through a variety of inspections service programs;
- The Economic Development Bank funds economic development projects to implement the Board of Supervisors' priorities and to support departments;
- University of California (UC) Cooperative Extension is a statewide, off-campus research and education delivery program, bringing the resources of the UC to County residents;
- Workforce Development collaborates with businesses to develop a skilled workforce for in-demand occupations that contribute to the economic success of the community.

Priority Highlights

Departments in the D*eveloping a Healthy Economy* priority continue to identify and develop new opportunities to spur the local economy. California voters and the State legislature created a legal framework to regulate the cannabis industry. In response, the Stanislaus County Board of Supervisors approved a conservative commercial cannabis program in December 2017 that is currently being implemented. The cannabis ordinance establishes a comprehensive program to permit and regulate cannabis cultivation, manufacturing, retail and other business activities in the unincorporated areas of Stanislaus County. The Cannabis Program establishes a brand-new industry with a variety of potential economic opportunities while preserving the environmental resources and prioritizing fiscal responsibility for taxpayers. The Cannabis Program impacts several County departments.

A significant ongoing economic development opportunity is the Crows Landing Industrial Business Park (CLIBP) Project. CLIBP is a reuse project, transforming the site of the former Crows Landing Naval Air Facility into a 1,528-acre industrial business park with the primary goal of "Creating Jobs Where People Live." CLIBP has the potential to support approximately 15 million square feet of built inventory over the next several decades. The County completed the California Environmental Quality Act certification in 2018 and plans for development of CLIBP are actively underway.

Prior to the COVID-19 Pandemic, approximately 24%, of Stanislaus County's employed residents commute outside of the County for work and of those commuters 53% commute to the San Francisco Bay Area, a journey that can easily exceed 100 miles round trip. CLIBP would provide residents an alternative to traveling out of county for work facilitating a competitive job market for the local community and providing for a healthy and sustainable economy.



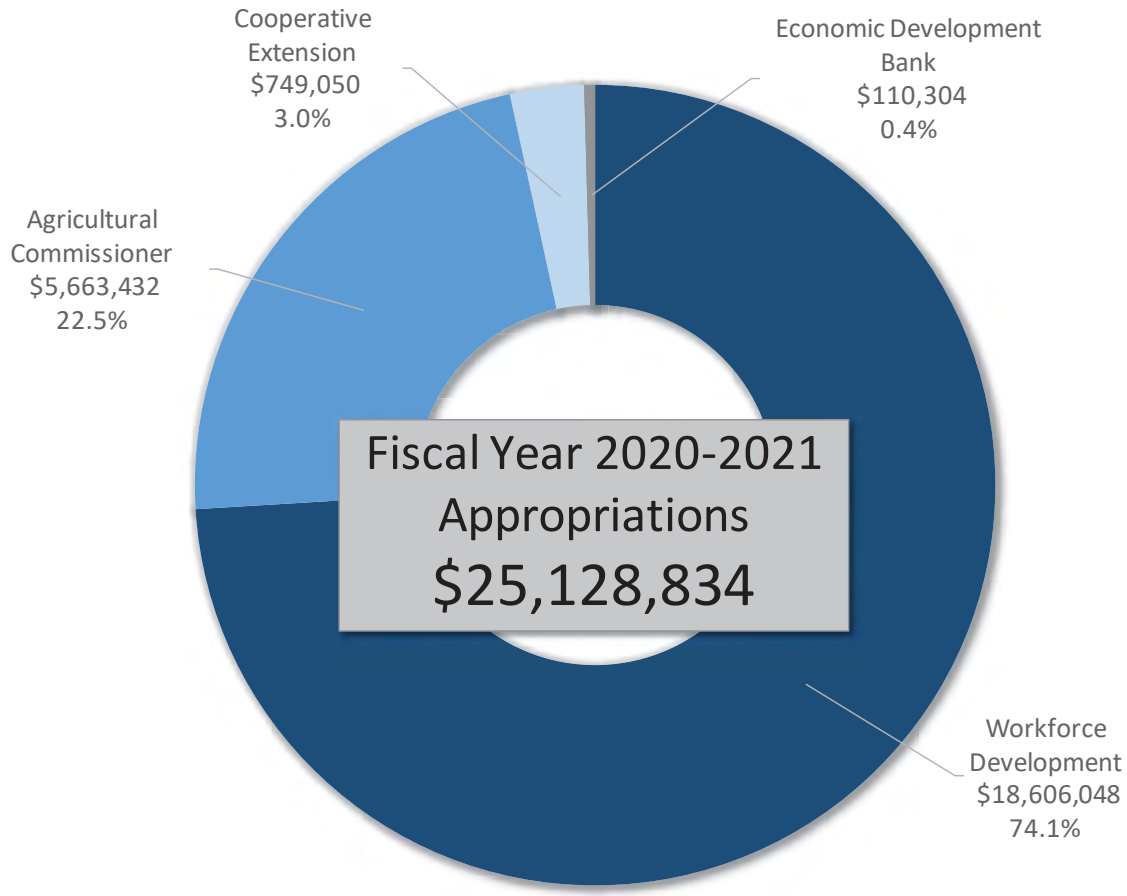
Priority Appropriations and Trends

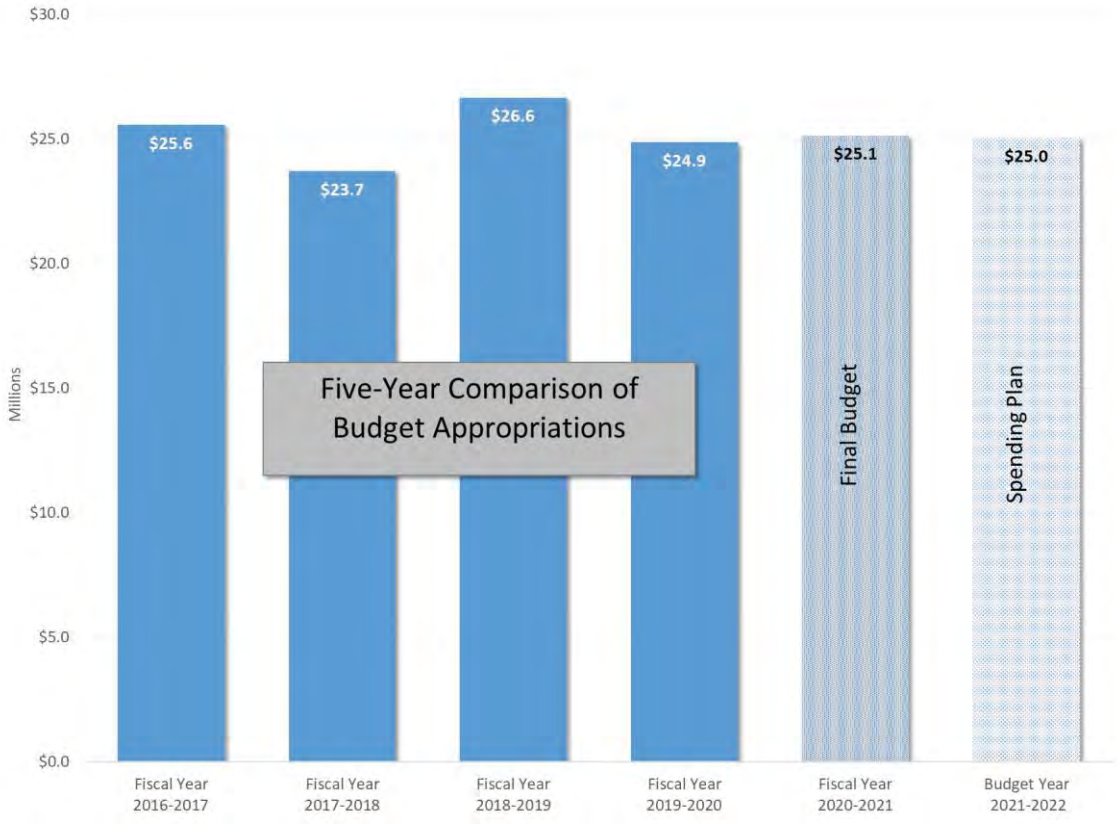
Fiscal Year 2020-2021 appropriations total $25.1 million for the priority of *Developing a Healthy Economy*. Workforce Development and the Agricultural Commissioner make up 97% of this priority budget. However, Workforce Development program costs are offset by both State and Federal funding and do not impact the General Fund while the Agricultural Commissioner recoups nearly 70% of their program costs through State and Federal contracts and fees for services.

The remaining 3% of the budget for *Developing a Healthy Economy* is dedicated to the University of California (UC) Cooperative Extension and Economic Development Bank. The UC Cooperative Extension budget provides administrative support for UC employees providing services to Stanislaus County.

The Economic Development Bank was suspended by the Board of Supervisors in October 2014 due to poor economic conditions. In Fiscal Year 2018-2019 the Board of Supervisors approved transferring the Economic Development Bank remaining cash balance to the Crows Landing Air Facility for costs associated with the Crows Landing Industrial Business Park, along with all future subsequent Economic Development Bank loan repayments.

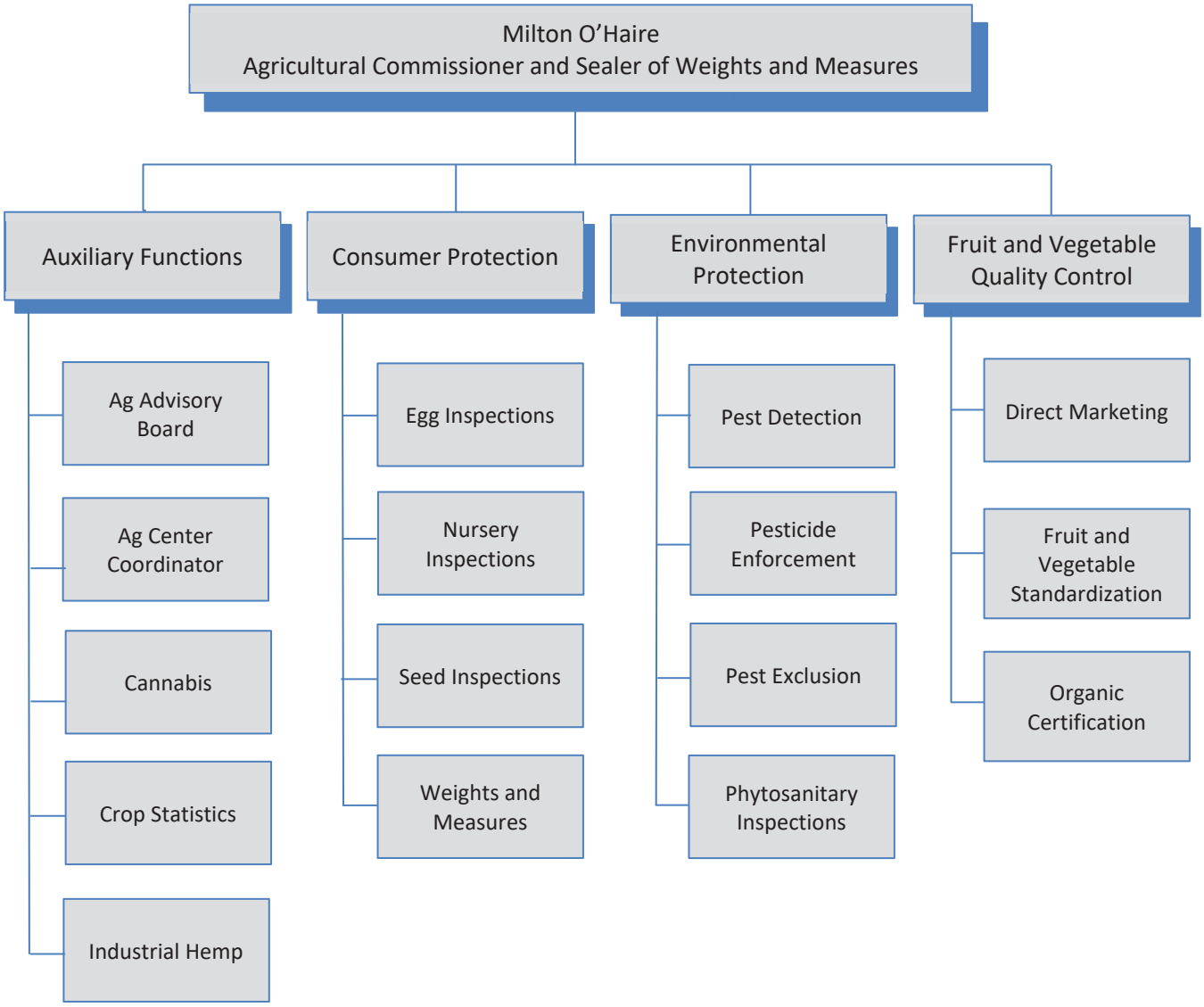
Five-year historical trends fluctuate primarily due to funding levels in Workforce Development programs, and policy direction for the Economic Development Bank. In Fiscal Year 2017-2018, appropriations decreased by 7.4% due to decreased State and Federal funding for Workforce Development programs. Fiscal Year 2018-2019 appropriations increased by 39% compared to Fiscal Year 2017-2018 primarily due to full budgeting for the Economic Development Bank funds supporting the transfer to CLIBP, along with Workforce Development allocations. For Fiscal Year 2020-2021, appropriations remained consistent with Fiscal Year 2019-2020 appropriations. Over the last five years the average appropriations for this priority has been $25.2 million consistent with appropriations for Fiscal Year 2020-2021 and Budget Year 2021-2022.


Cooperative Extension
$749,050
3.0%
Economic Development Bank
$110,304
0.4%
Agricultural Commissioner
$5,663,432
22.5%
Fiscal Year 2020-2021
Appropriations
$25,128,834
Workforce Development
$18,606,048
74.1%


$30.0
$25.0
$20.0
$15.0
$10.0
$5.0
$0.0
Millions
$25.6
$23.7
$26.6
$24.9
$25.1
$25.0
Final Budget
Spending Plan
Five-Year Comparison of Budget Appropriations
Fiscal Year 2016-2017
Fiscal Year 2017-2018
Fiscal Year 2018-2019
Fiscal Year 2019-2020
Fiscal Year 2020-2021
Budget Year 2021-2022

Developing a Healthy Economy Summary of Budget Appropriations

Page	Fund	Org		Recommended Final Budget 2020-2021	Spending Plan 2021-2022
298	**Agricultural Commissioner**			**$5,663,432**	**$5,701,175**
	0100	0010100	Agricultural Commissioner	$5,663,432	$5,701,175
305	**Economic Development Bank**			**$110,304**	**$30,000**
	0105	0015291	Economic Development Bank	$110,304	$30,000
309	**University of California Cooperative Extension**			**$749,050**	**$771,517**
	0100	0021100	University of California Cooperative Extension	$744,050	$766,517
	1766	0021401	UC Cooperative Extension Farm and Home Advisors	$5,000	$5,000
316	**Workforce Development**			**$18,606,048**	**$18,545,527**
	1320	0033100	Workforce Development	$10,815,418	$10,496,517
	1317	0033900	Workforce Development-StanWORKs	$7,790,630	$8,049,010
Developing a Healthy Economy Total				**$25,128,834**	**$25,048,219**



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www.stanag.org

Agricultural Commissioner

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$4,187,159	$4,160,416
Use of Fund Balance/ Retained Earnings	$0	$0
Gross Costs	$5,663,432	$5,701,175
General Fund Contributions	$1,476,273	$1,540,759
% Funded by General Fund	26.1%	27.0%
Total Allocated Positions	40	40

Department Services and Programs

The Department supports and protects agriculture, business, and the community through four core responsibilities: Environmental Protection, Fruit and Vegetable Quality Control, Auxiliary Functions, and Consumer Protection.

In addition to the core protection and quality control services the Department provides several **Auxiliary Functions**. As required by California Food and Agricultural Code Section 2279, an annual report providing a statistical description of the County's agricultural production is published. The Department oversees the rental of meeting rooms in the Harvest Hall building and the Agricultural Commissioner sits as a permanent member of the Stanislaus County Agricultural Advisory Board. The Department performs site inspections of cannabis cultivators to ensure compliance with State licensing requirements. The Department also issues County registrations to allow growing Industrial Hemp and collects samples prior to harvest to ensure compliance with Industrial Hemp laws and regulations.

Consumer Protection programs are in place to ensure that consumers are provided with quality products and to ensure there is equity in the marketplace. Weights and Measures inspects approximately 9,000 devices for accuracy annually; these include gas pumps, taximeters, vehicle scales, livestock scales, jewelry scales, Liquefied Petroleum Gas meters, and grocery store check-out lane scales. Weights and Measures also inspects petroleum products and petroleum price signs and responds to price scanner complaints as well as checking packaging for content and that the required information is present. The Department also performs egg inspection services to ensure that the eggs being sold meet both quality and food safety requirements.

Seed and nursery inspections are in place to ensure that seed is properly labeled and is not a source of noxious weeds and that nursery stock intended for farm planting is not inferior, defective, or pest-infested thus meeting State requirements for nursery stock to be eligible for sale and planting in California.

The Agricultural Commissioner plays a critical role in protecting the local agricultural economy. The Department administers **Environmental Protection** programs that include pest detection and exclusion programs. Pest detection activities include the placement of insect traps throughout the County to establish a first line of defense against harmful exotic pests. Pest exclusion inspections of incoming shipments at United Parcel Service (UPS), Federal Express, garden centers, and local nurseries are in place to protect local agriculture from harmful pests. Early detection is essential in protecting agricultural production and to ensure export paths remain open for our agricultural producers. Phytosanitary Inspections are performed on agricultural export shipments to ensure they meet all requirements of the country of destination in which case a Phytosanitary Certificate is issued. Phytosanitary Inspections are completed under the auspices of the United States Department of Food and Agriculture.

Another vital Environmental Protection program is Pesticide Enforcement. Working in conjunction with the California Department of Pesticide Regulation the Department monitors the purchase, storage and

use of pesticides to ensure adherence to label requirements that protect workers and the environment.

Fruit and Vegetable Quality Control programs are in place to standardize the quality of agricultural products being grown and sold in the County. The Fruit and Vegetable Standardization program provides inspection services at the production and retail level to assure that fruits and vegetables meet quality standards. Direct Marketing inspections and certifications for both the operators of the County's farmers markets and the producers who supply product to the County's farmers' markets ensure that food available at Farmers markets meets minimum quality and safety standards. Lastly, the Department provides Organic Certification verification services for organic registration applicants and conducts retail inspections to assure organic regulation compliance.

Board of Supervisors Priority Area

The Agricultural Commissioner supports the following Board of Supervisors priority:

Priority	*Developing a healthy economy, building upon our strong agricultural foundation*
Mission Statement	*To Support and Protect the Well-being of Agriculture, Business, and the Community*

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Agricultural Commissioner							
0100 0010100 General Fund							
Total Revenue	$3,665,168	$3,606,635	$3,652,792	$3,872,605	$4,112,798	$4,166,667	98.71%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$4,425,335	$4,803,858	$5,323,393	$5,212,757	$6,181,759	$6,484,377	95.33%
Net County Cost	$760,167	$1,197,223	$1,670,601	$1,340,152	$2,068,961	$2,317,710	89.27%

- Agricultural Commissioner Gross Costs and corresponding Total Revenue have increased by an average of 1.0% and 3%, respectively, over the past five years primarily due to the cost of doing business. The General Fund Contribution represents an average increase of 32.9% over the past five years, primarily attributed to Performance Visioning Carryover Savings between Fiscal Years 2018-2019 and 2019-2020. In Fiscal Year 2019-2020, the Agricultural Commissioner's revenue came in slightly below budget due to the COVID-19 pandemic. Many activities (i.e. inspections) that generate revenue were put on hold and as a result the revenue was not realized. Costs were down mainly due to salary savings as a result of open positions that were not filled due to the hiring freeze implemented as a result of COVID-19.

Department Summary

Agricultural Commissioner	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$426,241	$451,644	$451,744	$100	$454,000	$2,256
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$11,720	$8,060	$8,600	$540	$8,600	$0
Intergovernmental Revenue	$2,628,513	$2,921,348	$2,893,820	($27,528)	$2,863,821	($29,999)
Charges for Service	$802,331	$785,615	$832,995	$47,380	$833,995	$1,000
Miscellaneous Revenue	$3,800	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$3,872,605	$4,166,667	$4,187,159	$20,492	$4,160,416	($26,743)
Use of Fund Balance/Retained Earnings	$0	$0	$0	$0	$0	$0
Total Funding Sources	$3,872,605	$4,166,667	$4,187,159	$20,492	$4,160,416	($26,743)
Salaries and Benefits	$4,131,929	$5,154,296	$4,572,902	($581,394)	$4,709,624	$136,722
Services and Supplies	$373,620	$596,411	$351,633	($244,778)	$359,718	$8,085
Other Charges	$482,620	$514,967	$533,126	$18,159	$560,462	$27,336
Fixed Assets						
Buildings & Improvements	($4,143)	$0	$0	$0	$0	$0
Equipment	$158,703	$127,000	$134,400	$7,400	$0	($134,400)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$70,028	$70,761	$71,371	$610	$71,371	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$5,212,757	$6,463,435	$5,663,432	($800,003)	$5,701,175	$37,743
General Fund Contribution	$1,340,152	$2,296,768	$1,476,273	($820,495)	$1,540,759	$64,486
Total Allocated Positions	-	40	40	0	40	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total revenue for the 2020-2021 Final Budget is estimated at $4.2 million an increase of $20,492 from the 2019-2020 Adopted Final Budget.
  - Increase in estimated revenue is primarily due to $25,571 for the BeeSafe agreement with the California Department of Food and Agriculture. This revenue adjustment is ongoing.
- Estimated revenue for the 2020-2021 Final Budget is projected by looking at historical trends and using current contract revenue.
- Intergovernmental Revenue is estimated to decrease by $27,528 from the 2019-2020 Adopted Final Budget.
  - Estimated revenue for the Industrial Hemp Program decreased from base budget by $119,063 due to fewer Industrial Hemp growers applying for County licenses than originally anticipated. Even with this decrease the estimated revenue is $5,910 more than 2019-2020 Adopted Final Budget. There are no offsetting cost reductions as the Department planned to use existing staff to support the program. This revenue reduction is ongoing.
  - The Department has traditionally been paid to input Pesticide Use Reports into a statewide database, first by the California Department of Pesticide Regulation and most recently by the California Agricultural Commissioners and Sealers Association. Agricultural Commissioners will no longer be paid for this function, resulting in a $27,104 decrease in ongoing revenue.

- Estimated increase in revenue of $39,999 for a new one-year contract with California Department of Food and Agriculture (CDFA) to administer a new 2020 Noxious Weed Grant Program.
- There were adjustments to other State funded programs totaling a net decrease of $46,333.

- Revenue in Charges for Services from export services is projected to be up $47,380

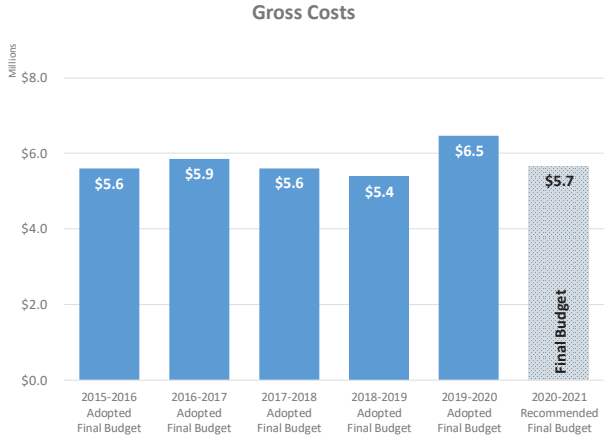
Budget and Operations

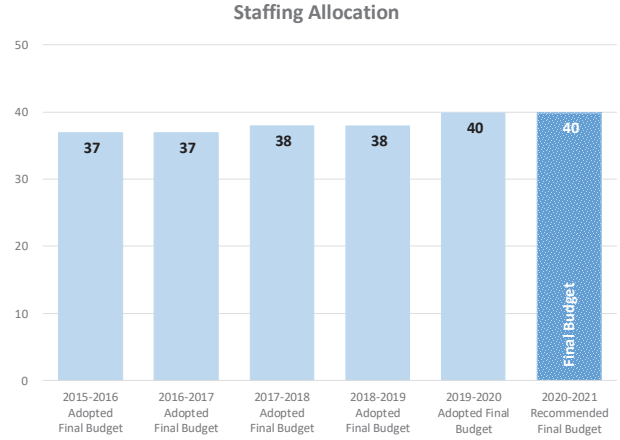
- Gross Costs identified in the 2020-2021 Final Budget total $5.7 million, a decrease of $800,003 from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $1.5 million.
  - Note that the Fiscal Year 2019-2020 Adopted Final Budget does not include $20,924 in adjustments approved subsequent to its adoption that increased the 2019-2020 Operating Budget. These adjustments relied on $15,898 in General Fund Contribution.
- The Final Budget at base includes a $800,003 decrease in expenditures due to a reduction of $956,873 in one-time expenses and an increase of $156,870 in the cost of doing business.
  - A reduction of $956,873 includes a decrease of $214,852 in Salaries and Benefits due to the 5% Vacancy Rate adjustment, a decrease of $259,843 of one-time costs to upgrade the warehouse located at the Stanislaus County Agricultural Center and a decrease of $482,178 Performance Vision Carryover Savings (PVCS) dollars.
  - An increase of $156,870 due to the cost of doing business to maintain current services levels including $115,636 in Salaries and Benefits, $15,065 in Services and Supplies, $18,159 in Other Charges, $610 in Intrafund expenses and an increase in fixed assets of $7,400.
- No service level adjustments are requested at this time.
- The Final Budget includes the replacement of four vehicles used to conduct Pesticide Use Enforcement inspections, Pest Exclusion and Pest Detection activities, and for issuing export documents. The total cost is estimated to be $134,400, is funded by County General Fund, and is included in base.
- The Agricultural Commissioner has a total fleet of 47 vehicles; of those, 17 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 40, consistent with the 2019-2020 Adopted Final Budget allocation.
- The Final Budget includes technical adjustment recommendations that do not affect the position allocation.
  - Four Deputy Agricultural Commissioner/Sealer positions are recommended for study to determine if the current salary is in alignment with the classification requirements and responsibilities.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $4.2 million, a decrease of $26,743 from the 2020-2021 Final Budget.
    - The decrease in estimated revenue is primarily due to a reduction of $40,000 for a onetime Noxious Weed Grant Program in Fiscal Year 2020-2021. There is the possibility that this contract could be renewed moving forward but at this time it is a one-year agreement.
- Estimated revenue for the 2021-2022 Spending Plan is projected by looking at historical trends and using current contract revenue. The Department's contracts generally do not change greatly from year to year.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $5.7 million, an increase of $37,743 from the 2020-2021 Final Budget, requiring a General Fund Contribution of $1.5 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business
    - Salaries and Benefits increased by 3%
    - Services and supplies increased by 2.3%
    - Other Charges increased by 5.1%
    - Intrafund stayed flat
    - Fix Assets which are not budgeted for at this time decreased 100% reducing 2021-2022 by $134,400.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 40, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The Department has made Americans with Disabilities Act (ADA) barrier corrections identified within the Accessibility Compliance Survey, in priority order, starting with the lowest-cost items in the most public accessible areas. ADA barriers identified at Harvest Hall and within the warehouse-shop will be addressed in the upcoming remodel projects. In addition, the Agricultural (Ag) Center, Stanislaus Building, County Department Tenants (Agricultural Commissioner, Department of Environmental Resources and University of California Cooperative Extension) have formed an Ag Center Joint Tenants Subcommittee which meets regularly to continuously plan and coordinate the correction of the identified ADA barriers within the Accessibility Compliance Survey as funds are available. The Operating and Spending Plans included in this two-year budget do not currently include a specific financial commitment towards ASA work at this time.

Budget Contained within the Department

- **Agricultural Commissioner** (General Fund)
  - This budget funds the Departments' core programs and services including Environmental Protection, Fruit and Vegetable Quality Control, Consumer Protection, auxiliary functions such as crop statistics, and administrative costs.

The Department Summary reflects the detail of this single budget unit.

Economic Development Bank

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$0	$0
Use of Fund Balance/ Retained Earnings	$0	$0
Gross Costs	$110,304	$30,000
General Fund Contributions	$110,304	$30,000
% Funded by General Fund	100.0%	100.0%
Total Allocated Positions	0	0

Department Services and Programs

This budget funds the Economic Development Bank and Community Development Fund. Established in 2001, the Economic Development Bank provides resources for economic development projects throughout Stanislaus County with the primary intent to leverage other revenue sources in the nine cities and unincorporated communities whenever possible. The Community Development Fund was established in the Fiscal Year 2007-2008 Adopted Final Budget to provide grant-based funding to address one-time projects and allocate resources for community development projects throughout the County, especially programs benefiting the unincorporated areas demonstrating strong local support and general public benefit.

Board of Supervisors Priority Area

The Economic Development Bank supports the following Board of Supervisors priority:

Priority	*Developing a healthy economy, building upon our strong agricultural foundation*
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Economic Development Bank							
0105 0015291 General Fund							
Total Revenue	$45,124	$1,516,014	$57,443	$116,336	$3,072,459	$18,000,000	17.07%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$33,927	$195,467	$22,045	$3,007,425	$3,146,474	$18,435,553	17.07%
Net County Cost	($11,197)	($1,320,547)	($35,398)	$2,891,089	$74,015	$435,553	16.99%

- Revenue in the Economic Development Bank comes from interest earnings from the cash balances in Funds 0105 and 0107. The significant increase in revenue in Fiscal Year 2016-2017 is from an operating transfer in from the General Fund (Fund 0100) in the amount of $1.5 million. This transfer was a technical adjustment to reflect the $1.5 million addition to the Community Development Fund (Fund 0107). Expenditures fluctuate with the implementation of different Economic Development and Community Development projects. Fiscal Year 2016-2017 included a $175,000 grant to Opportunity Stanislaus for the Manufacturing Training Center (VOLT program). Fiscal Year 2018-2019 included a $2.9 million transfer of funds from the Economic Development Bank (Fund 0107) to the County Operations – Crows Landing Air Facility budget for costs associated with the Crows Landing Industrial Business Park (CLIBP). Fiscal Year 2019-2020 includes $18 million in Coronavirus Aid, Relief, and Economic Security (CARES) Act Coronavirus Relief Funds (CRF). Of the total amount appropriated, $3 million was used to provide grants to small businesses and $15 million is to support the County's nine cities. In Fiscal Year 2019-2020, only the $3 million for business grants was expensed with the $15 million for the cities to be rolled into Fiscal Year 2020-2021 after adoption of the Final Budget.

Department Summary

Economic Development Bank	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$116,336	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$116,336	$0	$0	$0	$0	$0
Use of Fund Balance/Retained Earnings	$0	$0	$0	$0	$0	$0
Total Funding Sources	$116,336	$0	$0	$0	$0	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$127,425	$0	$80,304	$80,304	$0	($80,304)
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$2,880,000	$195,000	$30,000	($165,000)	$30,000	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$3,007,425	$195,000	$110,304	($84,696)	$30,000	($80,304)
General Fund Contribution	$2,891,089	$195,000	$110,304	($84,696)	$30,000	($80,304)
Total Allocated Positions	-	0	0	0	0	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at zero, consistent with the 2019-2020 Adopted Final Budget.
- The Department has a total of $4.4 million in available fund balance as of July 1, 2020, of which $110,304 is budgeted for use in Fiscal Year 2020-2021. The Economic Development Bank is a General Fund budget with its own dedicated fund numbers (Fund 0105 and Fund 0107) within the General Fund. The use of departmental fund balance for this budget is reflected as a General Fund Contribution in the budget document schedules.
    - The Economic Development Bank (Fund 0105) has a total of $1.7 million in available fund balance as of July 1, 2020. Loans to cities and other agencies make up nearly $1.1 million of this amount and cash is approximately $630,000.
    - It is anticipated the Community Development Fund (Fund 0107) has a total of $2.7 million in available fund balance as of July 1, 2020. Of this amount, approximately $2.2 million is available for projects.

Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $110,304, a decrease of $84,696 from the 2019-2020 Adopted Final Budget.
- The Final Budget at base includes a $84,696 decrease due to a decline in the transfer of funds from the Economic Development Bank (Fund 0105) to the County Operations – Crows Landing Budget. This decline is offset by budgeting funds for approved Community Development Fund (Fund 0107) projects. Prior to this

fiscal year, funding for approved projects were rolled over from the previous fiscal year, and not budgeted as part of the annual budget process.

- The Economic Development Bank will transfer $30,000 in loan repayments to the Crows Landing budget, which is $165,000 less than Fiscal Year 2019-2020.
- In the Community Development Fund, the Fiscal Year 2020-2021 Final Budget includes $80,304 in appropriations for previously approved projects.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of zero, consistent with the 2019-2020 Adopted Final Budget allocation.

2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at zero, consistent with the 2020-2021 Final Budget.
- The Spending Plan relies on the use of $30,000 in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $4.3 million in available fund balance on July 1, 2021. Economic Development Bank is a General Fund budget with its own dedicated fund numbers (Fund 0105 and Fund 0107) within the General Fund. The use of departmental fund balance for this budget is reflected as a General Fund Contribution in the budget document schedules.
  - It is anticipated Economic Development Bank (Fund 0105) will have a total of $1.6 million in available fund balance as of July 1, 2021. Loans to cities and other agencies make up $1 million of this amount and cash is approximately $600,000.
  - It is anticipated the Community Development Fund (Fund 0107) will have a total of $2.6 million in available fund balance as of July 1, 2021. Of this amount, approximately $2.2 million is available for projects.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $30,000 a decrease of $80,304 from the 2020-2021 Final Budget.
- The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2021-2022 budget year: staff estimated the amount of Economic Development Bank loan repayments which will occur in Fiscal Year 2020-2021 and will be transferred to the Crows Landing Airport budget in the 2021-2022 budget year.

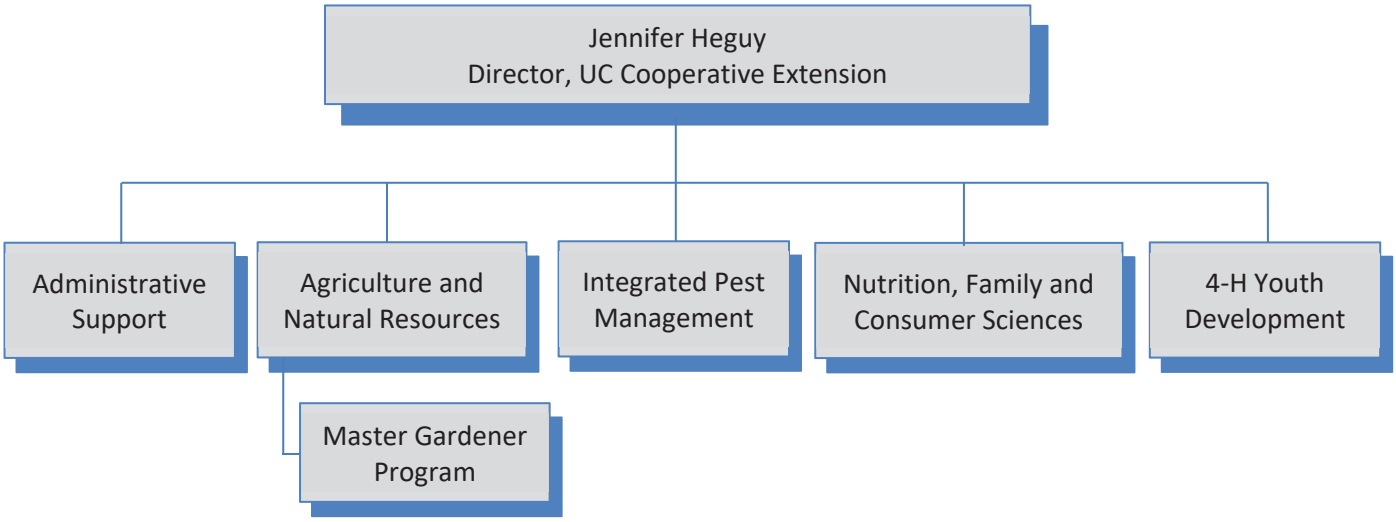
Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of zero, consistent with the 2020-2021 Final Budget allocation.

Budget Contained within the Department

- **Economic Development Bank** (General Fund)
  - Funds economic and community development projects in Stanislaus County.

The Department Summary reflects the detail of this single budget unit.



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University of California Cooperative Extension

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$0	$0
Use of Fund Balance/ Retained Earnings	$5,000	$5,000
Gross Costs	$749,050	$771,517
General Fund Contributions	$744,050	$766,517
% Funded by General Fund	99.3%	99.4%
Total Allocated Positions	5	5

Department Services and Programs

The University of California (UC) Cooperative Extension in Stanislaus County is part of a statewide system of off-campus education, based on a three-way partnership between the Stanislaus County Board of Supervisors, the University of California, and the United States Department of Agriculture. UC Cooperative Extension brings the resources of the University of California to County residents by conducting high-priority, applied research, and educational programs. Information is delivered in several ways, including classroom and in-field workshops, one-on-one consultations, online education and clientele-directed publications.

The University of California provides approximately 50% of Cooperative Extension's program funding, with 20 UC employees (eight advisors, two Emeriti, and ten paraprofessionals) working throughout the County. Stanislaus County provides approximately 19% of the total program funding, including seven support staff responsible for field and clerical support, community education, and administration of County and UC funds. County funding also provides the Department's operational expenses, including facilities and vehicles to support program delivery. External grants represent the remaining 31% of the program funding.

Within the **Agriculture** and **Integrated Pest Management** programs, seven advisors and two Emeriti are responsible for programs in Agriculture and Natural Resources. Most of the agricultural research is conducted in field trials in cooperation with local producers and growers. Advisors support their own applied research and educational projects with extramural funds through grants from public agencies, grower associations, and foundations, as well as funds from private donors. Grant funds are used to hire research assistants and to purchase computers, lab and field supplies, and specialized equipment critical to conducting research. The programs are supported by two full-time research staff and three part-time student assistants.

The **Nutrition, Family, and Consumer Sciences** program is carried out by a Coordinator and three Education Specialists, all supported by federal grant funds. The program serves local schools by providing programming in healthy nutrition and on-site gardening. The UC Cal-Fresh grant is administered throughout Stanislaus and Merced counties.

The **4-H Youth Development** program is administered by an Advisor who is shared with San Joaquin County, two Program Coordinators, and a dedicated Administrative Secretary. The Stanislaus County 4-H program supports one of the largest club-based 4-H programs in California.

The **UC Master Gardener** program was initiated in 2019 and is coordinated by a County Contract Employee. Fifty-five University-trained volunteers extend research-based information on home horticulture, pest management, and sustainable landscape practices to the residents of Stanislaus County to preserve and encourage healthy environments through education in sustainable gardening, green waste reduction, and water conservation.

The Farm and Home Advisors Trust fund is a compilation of donations by private individuals and companies in support of UC Cooperative Extension's efforts.

Board of Supervisors Priority Area

The University of California Cooperative Extension supports the following Board of Supervisors priority:

Priority	*Developing a healthy economy, building upon our strong agricultural foundation*
Mission Statement	To develop and deliver research-based information to the people of Stanislaus County in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences which supports the continued economic viability of the agricultural industry, a safe and reliable food supply, clean air and water, and healthy communities

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
University of California Cooperative Extension							
0100 0021100 General Fund							
Total Revenue	$1,350	$819	$5,610	$5,466	$3,092	$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$451,830	$494,181	$504,984	$670,910	$720,752	$831,937	86.64%
Net County Cost	$450,480	$493,362	$499,374	$665,444	$717,660	$831,937	86.26%

- Revenue is primarily due to reimbursements for cross-county advisor mileage when applicable. Revenue has decreased as almonds from the UC Cooperative Extension demonstration orchard are no longer harvested and sold due to lack of yield. The variance in Gross Costs between Legal Budget and Actuals in Fiscal Year 2019-2020 is due to salary savings and two trucks ordered but not delivered during the fiscal year. These funds were encumbered to Fiscal Year 2020-2021.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Univeristy of California Cooperative Extension - Farm & Home Advisors Research Trust							
1766 0021401 Special Revenue Fund							
Total Revenue	$0	$0	$0	$0	$0	$0	0.00%
Use of Fund Balance	$2,142	$1,042	$0	$557	$0	$5,175	0.00%
Gross Costs	$2,142	$1,042	$0	$557	$0	$5,175	0.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Farm and Home Advisors Research Trust contains donations used for small purchases outside of the University of California (UC) funding criteria. A small amount is budgeted each year for these types of unanticipated purchases, of which there were none in Fiscal Year 2019-2020.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
UC Cooperative Extension - Farm & Home Advisors Research Trust	$48,009	$45,867	$44,826	$44,826	$44,269
Total Fund Balance	$48,009	$45,867	$44,826	$44,826	$44,269

*Note: Only Listed for Non-General Fund Units

- Over the past five years the Farm and Home Advisors Research Trust fund balance has decreased slightly year over year due to purchases of supplies and equipment to support programs and services that were outside of the UC funding criteria.

Department Summary

Cooperative Extension	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$5,466	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$5,466	$0	$0	$0	$0	$0
Use of Fund Balance/Retained Earnings	$557	$5,175	$5,000	($175)	$5,000	$0
Total Funding Sources	$6,023	$5,175	$5,000	($175)	$5,000	$0
Salaries and Benefits	$418,234	$562,202	$519,993	($42,209)	$530,739	$10,746
Services and Supplies	$30,602	$34,035	$37,221	$3,186	$38,455	$1,234
Other Charges	$169,459	$144,194	$191,836	$47,642	$202,323	$10,487
Fixed Assets						
Equipment	$53,047	$54,500	$0	($54,500)	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$125	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$671,467	$794,931	$749,050	($45,881)	$771,517	$22,467
General Fund Contribution	$665,444	$789,756	$744,050	($45,706)	$766,517	$22,467
Total Allocated Positions	-	5	5	0	5	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $0, consistent with the 2019-2020 Adopted Final Budget.
- Estimated revenue for the 2020-2021 Final Budget is projected by varied reimbursements for cross-county advisor mileage when applicable.
- The Department has a total of $44,269 in the Farm and Home Advisors Research Trust fund balance as of July 1, 2020 of which $5,000 is budgeted for use in Fiscal Year 2020-2021.

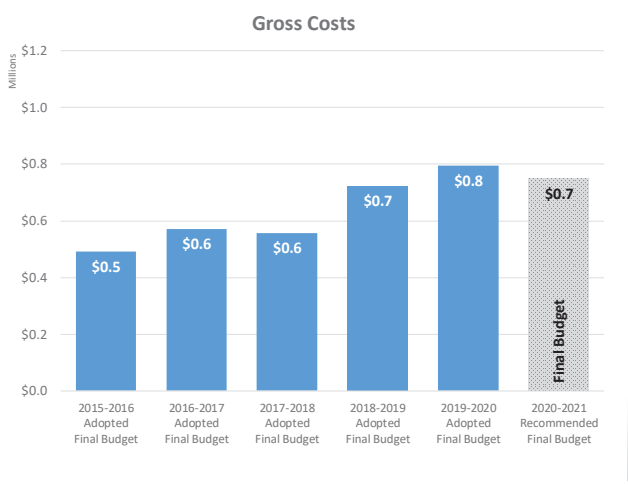
Budget and Operations

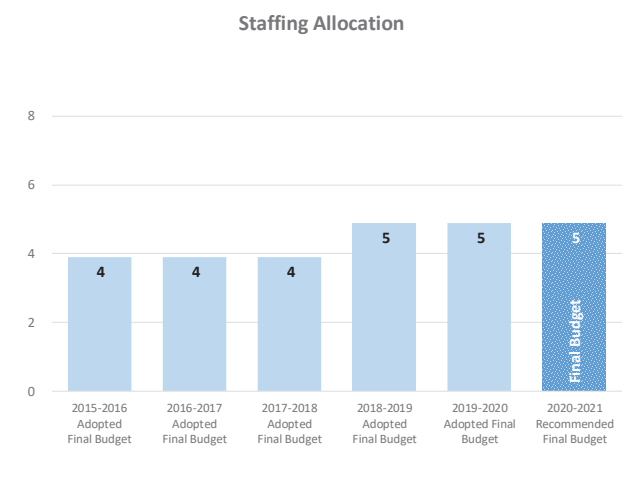
- Gross Costs identified in the 2020-2021 Final Budget total $749,050, a decrease of $45,881 from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $744,050 and the use of $5,000 in departmental fund balance.
  - A decrease to base of $45,881 is due to the reduction of one-time carry forward funds from Fiscal Year 2019-2020.
- No service level adjustments are requested at this time.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of five, consistent with the 2019-2020 Adopted Final Budget allocation.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at zero, consistent with the 2020-2021 Final Budget.
- The Spending Plan relies on the use of $5,000 in departmental fund balance. Based on fund balance planned for Fiscal Year 2020-2021, July 1, 2020, fund balance is projected to be $39,269.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $771,517, an increase of $22,467 from the 2020-2021 Final Budget, requiring a General Fund Contribution of $766,517 and the use of $5,000 in departmental fund balance.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
  - Salaries and Benefits increased by 2.1%

- Services and supplies increased by 3.3%
- Other Charges increased by 5.5%

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of five, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The Department has made Americans with Disabilities Act (ADA) barrier corrections identified within the Accessibility Compliance Survey, in priority order, starting with the lowest-cost items in the most publicly accessible areas. In addition, the Agricultural Center tenants in the Stanislaus Building (Agricultural Commissioner, Department of Environmental Resources, and UC Cooperative Extension) formed the Ag Center Joint Tenants Subcommittee to coordinate correction of identified ADA barriers with the Accessibility Compliance Survey as funds are available. The Operating and Spending Plans included in this two-year budget do not currently include a specific financial commitment for ADA projects at this time.

Budgets Contained within the Department

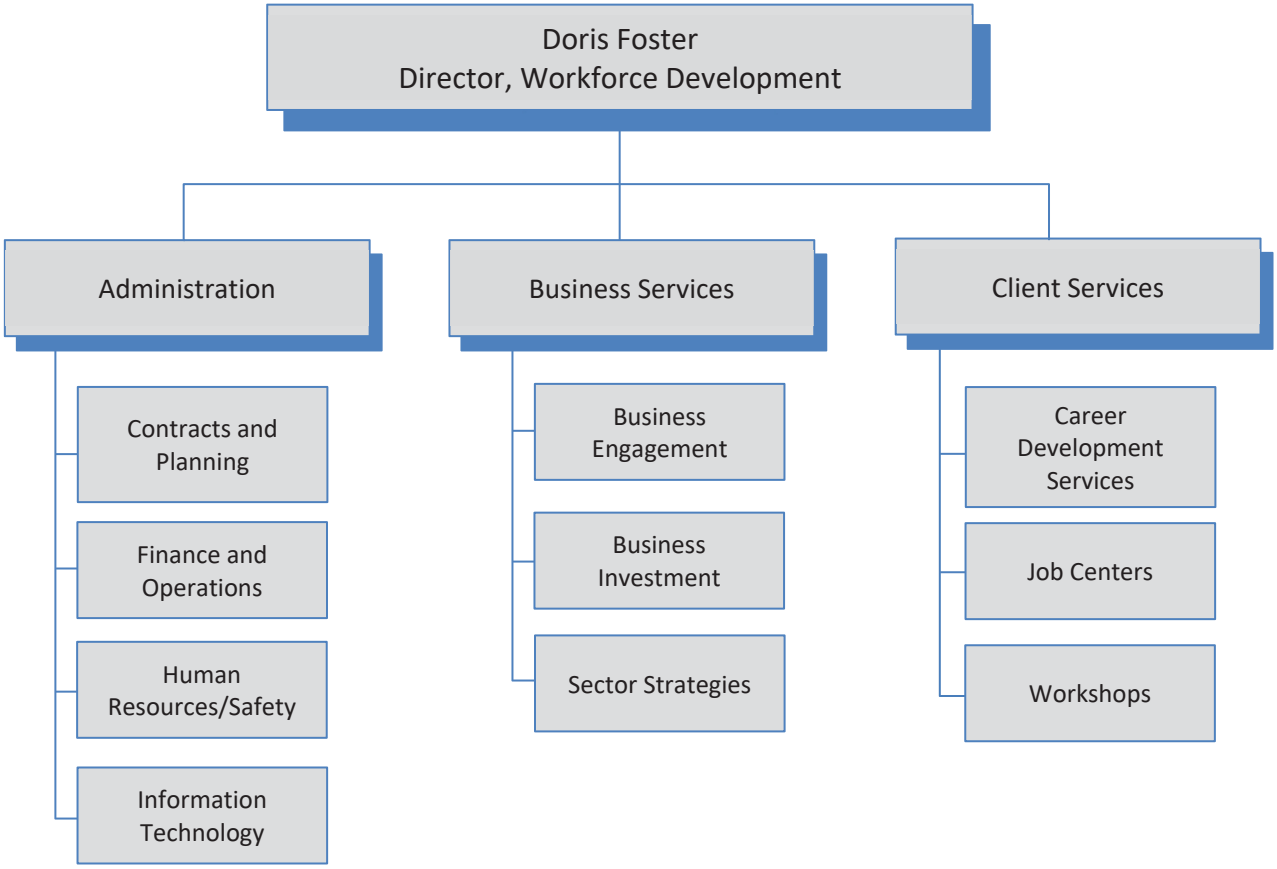
- **University of California Cooperative Extension** (General Fund)
  - This budget funds administrative support for University of California Employees providing research and educational programs tailored to the needs of Stanislaus County in the areas of agriculture and natural resources, 4-H Youth development, and family and consumer sciences.
- **UC Cooperative Extension – Farm and Home Advisors Research Trust** (Special Revenue Fund)
  - This budget funds small purchases outside of the University of California funding criteria to support research and educational programs tailored to the needs of Stanislaus County.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

University of California Cooperative Extension 0100 0021100 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$5,466	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$5,466	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$5,466	$0	$0	$0	$0	$0
Salaries and Benefits	$418,234	$562,202	$519,993	($42,209)	$530,739	$10,746
Services and Supplies	$30,045	$28,860	$32,221	$3,361	$33,455	$1,234
Other Charges	$169,459	$144,194	$191,836	$47,642	$202,323	$10,487
Fixed Assets						
Equipment	$53,047	$54,500	$0	($54,500)	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$125	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$670,910	$789,756	$744,050	($45,706)	$766,517	$22,467
General Fund Contribution	$665,444	$789,756	$744,050	($45,706)	$766,517	$22,467
Total Allocated Positions	-	5	5	0	5	0

UC Cooperative Extension - Farm & Home Advisors Research Trust 1766 0021401 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$0	$0	$0	$0
Use of Fund Balance	$557	$5,175	$5,000	($175)	$5,000	$0
Total Funding Sources	$557	$5,175	$5,000	($175)	$5,000	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$557	$5,175	$5,000	($175)	$5,000	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$557	$5,175	$5,000	($175)	$5,000	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0



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Workforce Development

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$18,307,802	$18,247,281
Use of Fund Balance/ Retained Earnings	$298,246	$298,246
Gross Costs	$18,606,048	$18,545,527
General Fund Contributions	$0	$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	92	92

Department Services and Programs

Administration, which includes the Human Resources/Safety, Facilities, Finance/Operations, Contracts, Planning, and Information Technology divisions, supports the day-to-day program activities of the Department. Support activities include accounting, audits, employee and participant payroll processing, State reporting, grant billing, budgeting, contract management/monitoring, legislative analysis and implementation, equipment management, data imaging, website management and inventory control.

The **Business Services** division markets resources available to employers through Workforce Development. These include services such as identifying and hiring qualified candidates, aligning training opportunities to meet the needs of employers and jobseekers, and working with employers to identify work-based learning opportunities. These services will lead to client self-sufficiency and provide businesses with qualified job candidates. In addition, Business Services assists employers with labor market information, referrals to resources and job fairs to ensure the clients that are served receive employment. Services available to employers include on-the-job training, internships, customized trainings, and incumbent worker training. Additionally, the Department conducts a Sector Strategy initiative to enhance services provided to local businesses and assists in filling the skills gap in the local area with a specific focus on the healthcare, agriculture, manufacturing, transportation, and logistics/warehousing sectors, as well as the underserved.

The **Client Services** division provides a wide range of employment and training services to Adults, Dislocated Workers, CalWORKs Welfare to Work recipients and Youth in the community through various programs at four Job Centers located across the County. Client Service staff provide job search assistance to the public, workshops to assist with résumé development, interviewing skills, and job retention. For those needing more assistance in finding employment, Client Services provides intensive career counseling, work experience, as well as referrals to vocational training programs. Workforce Development will continue developing innovative programs and direct resources to serve specialized populations such as veterans, homeless individuals, and the previously incarcerated.

Board of Supervisors Priority Area

The Workforce Development department supports the following Board of Supervisors priority:

Priority	*Developing a healthy economy, building upon our strong agricultural foundation*
Mission Statement	Work with businesses to determine the needs of in-demand occupations and develop a skilled workforce that strengthens businesses and contributes to the economic success of our community

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Workforce Development							
1320 0033100 Special Revenue Fund							
Total Revenue	$7,184,299	$8,473,963	$8,384,476	$8,917,399	$9,122,193	$9,340,746	97.66%
Use of Fund Balance	$529,990	($1,980,361)	($1,510,962)	($373,388)	($772,391)	$250,000	-308.96%
Gross Costs	$7,714,289	$6,493,602	$6,913,514	$8,544,011	$8,349,802	$9,590,746	87.06%
Net County Cost	$0	$0	$40,000	$0	$0	$0	0.00%

- For Fiscal Year 2015-2016, there was a decline in revenue from the Federal and State level as well local grant opportunities. For Fiscal Years 2016-2017 through 2019-2020, the Department received revenue at each year-end for services provided to Temporary Assistance for Needy Families (TANF) participants, thus increasing Department revenue and fund balance for respective years. Costs have been in line with Federal and State funding allocations.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Workforce Development - StanWORKs							
1317 0033900 Special Revenue Fund							
Total Revenue	$10,648,914	$8,805,342	$6,802,981	$7,814,573	$7,640,454	$7,814,573	97.77%
Use of Fund Balance	$0	($8,603)	$0	$0	$0	$0	0.00%
Gross Costs	$10,648,914	$8,796,739	$6,802,981	$7,814,573	$7,640,454	$7,814,573	97.77%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- For Fiscal Year 2015-2016, there was an increase in revenue due to increase in funds available and increased service needs. In Fiscal Year 2016-2017, the Department was conservative in its spending as it was notified of a reduction of approximately $858,000 by the Community Services Agency for participant wages. In Fiscal Year 2017-2018, the Department was notified of an additional reduction of approximately $1.5 million by the Community Services Agency for operational costs and participant wages. Additionally, at midyear, the Community Services Agency requested the Department to reduce the budget by $500,000 for other funding needs. Workforce Development was able to meet these requested reductions as program costs came in lower

due to a reduction in the number of participants referred for services. For Fiscal Years 2018-2019 and 2019-2020, the Department had an increase in one-time costs related to updating information technology equipment.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Workforce Development	$1,171,116	$641,125	$2,621,486	$4,132,447	$4,505,835
Workforce Development - StanWORKs	($1,558)	($1,558)	$7,045	$7,045	$7,045
Total Fund Balance	$1,169,558	$639,567	$2,628,531	$4,139,492	$4,512,880

*Note: Only Listed for Non-General Fund Units

- Starting in Fiscal Year 2016-2017, due to the increase in funds available, the Department was able to bill for services provided to Temporary Assistance for Needy Families participants, thus increasing Department revenues and fund balance through July 1, 2019.

Department Summary

Workforce Development	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$8,283,935	$9,190,746	$10,367,172	$1,176,426	$10,043,771	($323,401)
Charges for Service	$8,442,356	$7,964,573	$7,940,630	($23,943)	$8,203,510	$262,880
Miscellaneous Revenue	$5,681	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$16,731,972	$17,155,319	$18,307,802	$1,152,483	$18,247,281	($60,521)
Use of Fund Balance/Retained Earnings	($373,388)	$250,000	$298,246	$48,246	$298,246	$0
Total Funding Sources	$16,358,584	$17,405,319	$18,606,048	$1,200,729	$18,545,527	($60,521)
Salaries and Benefits	$9,077,173	$9,922,992	$10,749,913	$826,921	$11,014,788	$264,875
Services and Supplies	$6,645,124	$6,889,459	$7,101,065	$211,606	$6,782,283	($318,782)
Other Charges	$625,179	$573,668	$720,070	$146,402	$748,456	$28,386
Fixed Assets						
Equipment	$11,108	$12,100	$35,000	$22,900	$0	($35,000)
Other Financing Uses	$0	$7,100	$0	($7,100)	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$16,358,584	$17,405,319	$18,606,048	$1,200,729	$18,545,527	($60,521)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	91	92	1	92	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $18.3 million, an increase of approximately $1.2 million from the 2019-2020 Adopted Final Budget.
  - An ongoing increase of $345,972 is to take on the new responsibility of Regional Organizer. This funding allows the Department to use appropriations for staffing, contracted services and training for the eight counties that make up the San Joaquin Region.
  - A one-time increase of $190,000 is due to funding for a Prison to Employment grant.
  - A one-time increase of $500,000 is from a Rapid Response grant to support businesses facing financial impacts from COVID-19. This grant will provide financial assistance to local small businesses experiencing economic stress.
  - A one-time increase of $130,000 is to assist job seekers who have been terminated, laid off, had a reduction of hours or are self-employed and unable to work due to COVID-19.
  - An increase of $197,000 is due to an increase in the Youth funding allocation. This revenue is part of the Workforce Innovation and Opportunity Act (WIOA) formula funds.
  - A decrease of $173,000 is due to a decrease in the Adult and Dislocated Worker funding allocations. This revenue is part of the WIOA formula funds.
- Estimated revenue for the 2020-2021 Final Budget is projected at 80% of the 2020-2021 WIOA allocations plus 2019-2020 estimated rollover. Revenue is estimated at 80% due to the allowability of 20% of revenues to be carried over into the next Fiscal Year.
- The Department has a total of $5.3 million in available fund balance as of July 1, 2020, of which $298,246 is budgeted for use in Fiscal Year 2020-2021.
  - Workforce Development has a total of $5.3 million in available fund balance as of July 1, 2020, of which $298,246 is budgeted in Fiscal Year 2020-2021. Increased use of $48,246 in fund balance to offset costs of the Summer Youth program.
  - Workforce Development – StanWORKs has a total of $7,045 in available fund balance as of July 1, 2020, of which zero is budgeted in Fiscal Year 2020-2021.

Budget and Operations

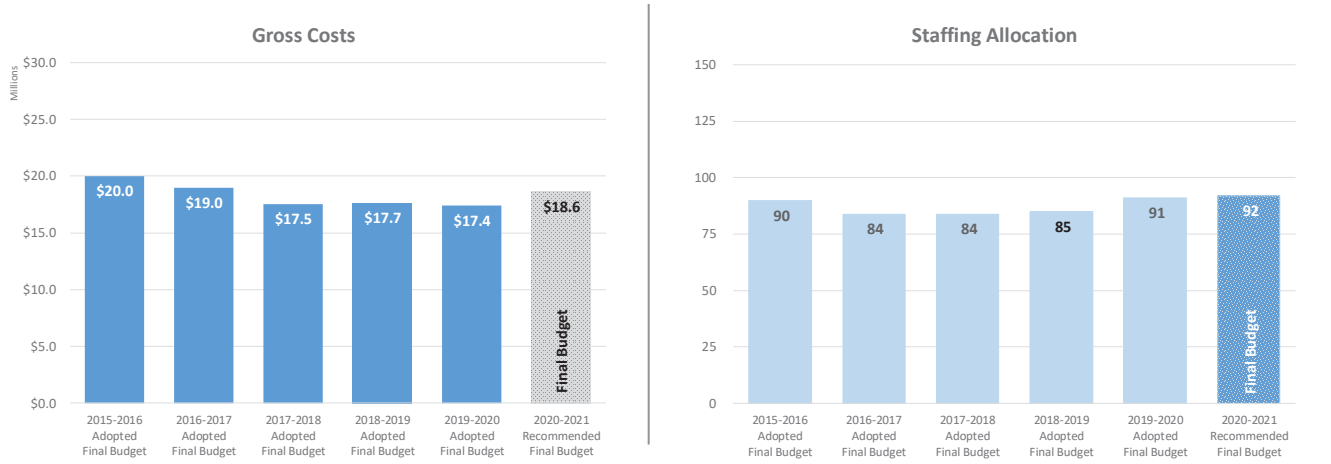
- Gross Costs identified in the 2020-2021 Final Budget total $18.6 million, an increase of approximately $1.2 million from the 2019-2020 Adopted Final Budget.
- The Final Budget includes an increase of $189,757 due to the cost of doing business and to maintain current service levels; there is no impact to the County General Fund.
- The Final Budget includes a request to increase service levels.
- The Final Budget includes $1,010,972 to accommodate the increased costs associated with the recommended service level increase; there is no impact to the County General Fund.
  - Increase in appropriations of $500,000 from a Rapid Response grant to support businesses facing financial impacts from COVID-19. This grant will assist businesses experiencing economic stresses due to layoffs or facility closures.
  - Increase in appropriations of $130,000 to assist job seekers who have been terminated, laid off, had a reduction of hours or are self-employed and unable to work due to COVID-19.
  - Increase in appropriations of $345,972 to take on the new responsibility of Regional Organizer. This funding allows the Department to use appropriations for staffing, contracted services and training for the eight counties that make up the San Joaquin Region.
  - Increase in cost of $35,000 is for the purchase of a new vehicle.

- With the exception of the Regional Organizer, these costs are one-time.
- The Final Budget includes the purchase of one new vehicle used by Business Services staff to visit various businesses in the County for meetings and presentations. Contracts and Planning staff also travel to various contracted service providers for fiscal and program monitoring so they will also utilize this vehicle when available. The total cost is estimated to be $35,000 and is funded by StanWORKs and Workforce Innovation and Opportunity Act.
- Workforce Development has a total fleet of two vehicles; of those, both meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy, however Fleet Services determined the vehicles to be safe, reliable, and meeting required emission standards, therefore, the Department is able to continue to use them.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 92, an increase of one over the 2019-2020 Adopted Final Budget allocation.
  - A request for an Assistant Director position was recommended for study in the 2019-2020 Midyear Budget. The study has been completed and it is recommended to add an Assistant Director position to have oversight of certain Department operations. Responsibilities will include Information Technology, Client Services, Business Services, Contracts and Planning, and back-up to the Department Director.

Five-Year Historical Budget Trends



2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $18.2 million, a decrease of $60,521 from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by removing one-time funding and applying a 3% standard escalator to the ongoing funding.
- The Spending Plan relies on the use of $298,246 in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $5 million in available fund balance on July 1, 2021.

- Workforce Development anticipates a total of $5 million in available fund balance as of July 1, 2021, of which $298,246 is budgeted in Budget Year 2021-2022.
- Workforce Development – StanWORKs anticipates a total of $7,045 in available fund balance as of July 1, 2021, of which zero is budgeted in Fiscal Year 2021-2022.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $18.5 million a decrease of $60,521 from the 2020-2021 Final Budget.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
  - Salaries and Benefits increase of 2.3%
  - Group Health Insurance increase of 5%
  - Retirement increase of 4.1%
  - Services and Supplies increase of 2.3%
  - Other Charges based on Cost Allocation Plan charges submitted
- The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2020-2021 budget year:
  - Estimated increase of $162,384 in contracted service levels

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 92, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- Workforce Development has been chosen to serve as the Regional Organizer for the San Joaquin Valley Regional Planning Unit which includes Fresno, Inyo, Kern, Kings, Madera, Merced, Mono San Joaquin, and Tulare counties. As the Regional Organizer, Workforce Development will support ongoing efforts to enhance regional workforce leadership collaboration and implement Regional Plans. This ongoing role is supported with additional State revenue.
- The COVID-19 Emergency and Governor's Stay-at-Home Order has negatively impacted local businesses and employees. The Department's Fiscal Year 2020-2021 Final Budget includes $630,000 in funding that will be used to support these businesses and job seekers.

Budgets Contained within the Department

- **Workforce Development** (Special Revenue Fund)
  - This budget funds employment and training services to the community through various programs funded by the Workforce Innovation and Opportunity Act (WIOA). Additionally, business services are provided to assist employers to build a skilled workforce to meet hiring goals, lower training costs and maintain a competitive edge.
- **Workforce Development – StanWORKs** (Special Revenue Fund)
  - This budget funds employment and training services for Temporary Assistance to Needy Families (TANF) recipients through a contract with the Community Services Agency.

Individual schedules for each of these budgets are detailed below.

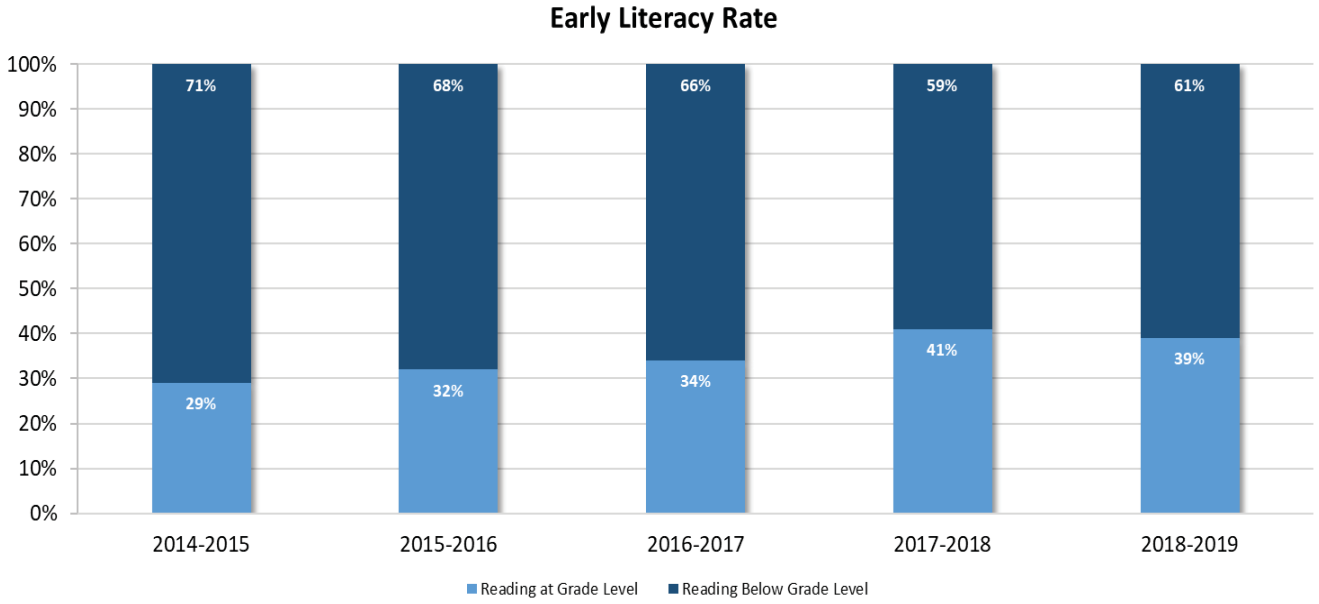
Legal Budget Unit (LBU) Schedules

Workforce Development 1320 0033100 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$8,283,935	$9,190,746	$10,367,172	$1,176,426	$10,043,771	($323,401)
Charges for Service	$627,783	$150,000	$150,000	$0	$154,500	$4,500
Miscellaneous Revenue	$5,681	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$8,917,399	$9,340,746	$10,517,172	$1,176,426	$10,198,271	($318,901)
Use of Fund Balance	($373,388)	$250,000	$298,246	$48,246	$298,246	$0
Total Funding Sources	$8,544,011	$9,590,746	$10,815,418	$1,224,672	$10,496,517	($318,901)
Salaries and Benefits	$4,233,135	$4,857,108	$5,687,119	$830,011	$5,840,777	$153,658
Services and Supplies	$3,998,812	$4,444,552	$4,772,003	$327,451	$4,303,510	($468,493)
Other Charges	$312,064	$281,986	$338,309	$56,323	$352,230	$13,921
Fixed Assets						
Equipment	$0	$0	$17,987	$17,987	$0	($17,987)
Other Financing Uses	$0	$7,100	$0	($7,100)	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$8,544,011	$9,590,746	$10,815,418	$1,224,672	$10,496,517	($318,901)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	91	92	1	92	0

Workforce Development - StanWORKs 1317 0033900 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$7,814,573	$7,814,573	$7,790,630	($23,943)	$8,049,010	$258,380
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$7,814,573	$7,814,573	$7,790,630	($23,943)	$8,049,010	$258,380
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$7,814,573	$7,814,573	$7,790,630	($23,943)	$8,049,010	$258,380
Salaries and Benefits	$4,844,038	$5,065,884	$5,062,794	($3,090)	$5,174,011	$111,217
Services and Supplies	$2,646,312	$2,444,907	$2,329,062	($115,845)	$2,478,773	$149,711
Other Charges	$313,115	$291,682	$381,761	$90,079	$396,226	$14,465
Fixed Assets						
Equipment	$11,108	$12,100	$17,013	$4,913	$0	($17,013)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$7,814,573	$7,814,573	$7,790,630	($23,943)	$8,049,010	$258,380
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Promoting First-Rate Learning Opportunities for all Residents in Support of Community and Individual Prosperity

Community-Wide Indicators



Source: 3rd Grade California Assessment of Student Performance and Progress (CAASPP) percentages (Reading at grade level = Standard Exceeded + Standard Met; Reading Below Grade Level = Standard Nearly Met + Standard Not Met)

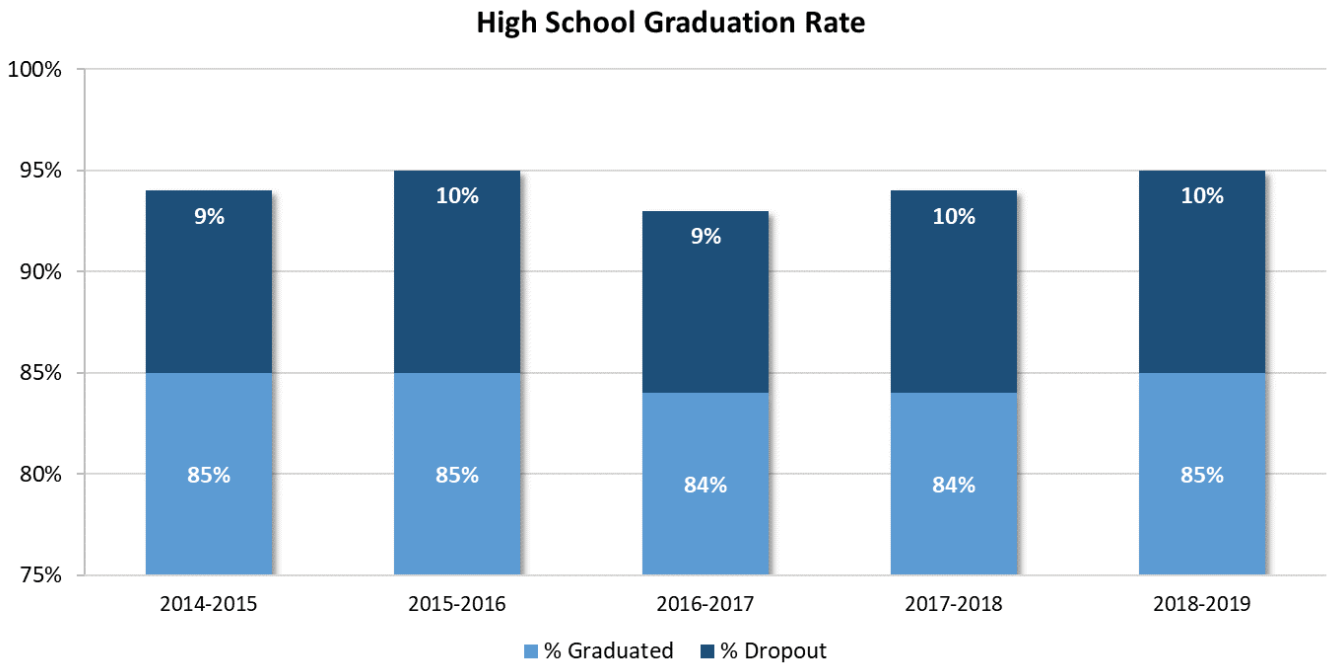
Education and life-long learning are important for each individual person's development and success, as well as for the social and economic development of the County. Access to books, information, and technology resources to enhance the learning provided in traditional school settings is critical. Providing equitable and individualized educational services has contributed to improvements in learning and educational attainment with students.

A quality education lays the foundation for children and youth to become productive, contributing adults. Engagement in early education and proficiency in reading are both tied to positive educational outcomes. High school graduation serves as a strong predictor of employment and adult earning potential.

The County's Focus on Prevention Initiative is connected to a variety of local partnerships that are dedicated to providing first-rate learning opportunities for all residents. Two community-wide indicators that were identified to gauge the County's ability to promote first-rate learning are: Early Literacy Rate and High School Graduation Rate.

Early Literacy Rate

According to the American Academy of Pediatrics, when children are introduced to reading early in their childhood, they tend to read earlier and excel faster in school compared to other children. An important indicator of early literacy is a child's reading proficiency in the 3rd grade. The Stanislaus County Office of Education (SCOE) analyzed data from the California Assessment of Student Performance and Progress (CAASPP) results, which identified what percentage of 3rd graders in the County are reading at grade level. From 2014 to 2019, students reading at grade level in the 3rd grade increased by 10% in the County; however, this represents only 39% of all students.



Note: Percentages will not add up to 100% due to some cohort students who are still enrolled or fall within Special Education Completion of GED Completion Groups

*Due to the changes in the methodology for calculating the 2016–17 Adjusted Cohort Graduation Rate (ACGR) and subsequent years, the California Department of Education (CDE) strongly discourages against comparing the 2016–17 ACGR with the cohort outcome data from prior years. [Source: CDE, Four-Year Adjusted Cohort Outcome with %]

High School Graduation Rate

Higher salaries are typically available to high school graduates compared to non-high school graduates. The U.S. Census Bureau finds that high school graduates earn approximately $10,000 more annually than non-high school graduates. According to SCOE's analysis of the California Longitudinal Pupil Achievement Data System, as reported by DataQuest, from 2014 through 2019, the high school graduation rate remained stable at 85% in Stanislaus County.

Future Directions

The County will work with local school districts and the Stanislaus County Office of Education to determine the best mechanism to measure kindergarten and college readiness. Collecting comparable County data related to the Early Literacy Rate will require dedicated resources and collaboration with schools and education partners. The Stanislaus County Library will work to develop a mechanism for measuring children's reading levels who participate in their respective reading programs.

In May 2020, Focus on Prevention, in conjunction with Applied Survey Research, published the County Youth and Family Well-Being Spotlight. This report assesses the health and well-being of children and families in Stanislaus County. Specifically, the report complements the data presented in this section by analyzing data related to first rate education—educational attainment. For a detailed analysis of relevant data, please refer to the First Rate Education section of the Spotlight Report: https://static1.squarespace.com/static/5176dcd7e4b0e5c0dba41ee0/t/5ebb2abee0e8db1bc5ed9ffd/1589324479612/Stanislaus_Education.pdf.

Promoting First-Rate Learning

Introduction

The department contained within this section supports the Board of Supervisors' priority of *Promoting First-Rate Learning,* with the primary focus on advancing children's and young adults' learning capability. The focus of this priority area is to serve members of the community and provide valuable services to local agencies and other County departments.

The Library is responsible for implementing the Board of Supervisors' priority of *Promoting first-rate learning opportunities for all residents to advance community and individual prosperity*. The Stanislaus County Library engages members of the community and offers access to information, knowledge, and the tools for innovation and personal development.

The Stanislaus County Library System includes 13 community libraries providing educational and recreational services that enlighten and empower local residents. The Library offers early literacy programs for children, basic literacy services to adults, workforce readiness programs, resources for veterans and their families, and outreach services beyond the physical walls of the libraries including online e-resources and community outreach activities such as home delivery service for customers who are unable to come to the library due to advanced age, injury or illness. The library also offers unique services such as the Veterans Resource Center, passport application processing, and citizenship information sessions.

The Library is primarily funded by a voter-approved 1/8-cent sales tax, which represents approximately 92% of the Library's total estimated revenue to support Library operations in Fiscal Year 2020-2021. The voter-approved 1/8-cent sales tax was extended for 12 years when Measure S passed in the November 7, 2017 election.

Priority Highlights

Early Literacy services and parent engagement programs continue to be a key program area for the Library. Investing early in school readiness helps ensure children succeed in meeting important 3rd grade reading milestones and supports a brighter future for all county residents. The Library continues to expand early literacy resources including Story Time, which includes stories, music, and movement in a predictable format and encourages skills preschoolers need for school. English, Spanish, and bilingual story times are offered. Additional children's activities include crafts, games, and reading stations.

Adult and family literacy programs are an important service the Library provides to the community. Poor literacy affects everything from a person's ability to find a job, to reading to their child, to filling out health forms.

Science, Technology, Engineering and Math (STEM) activities are in place throughout the Library system and provide customers an opportunity to explore and develop 21st century skills and experience learning in a self-directed and informal hands-on environment.

The Library is in process of developing a Maker Space area at the Modesto Library to facilitate STEM activities such as 3-D printing and much more.

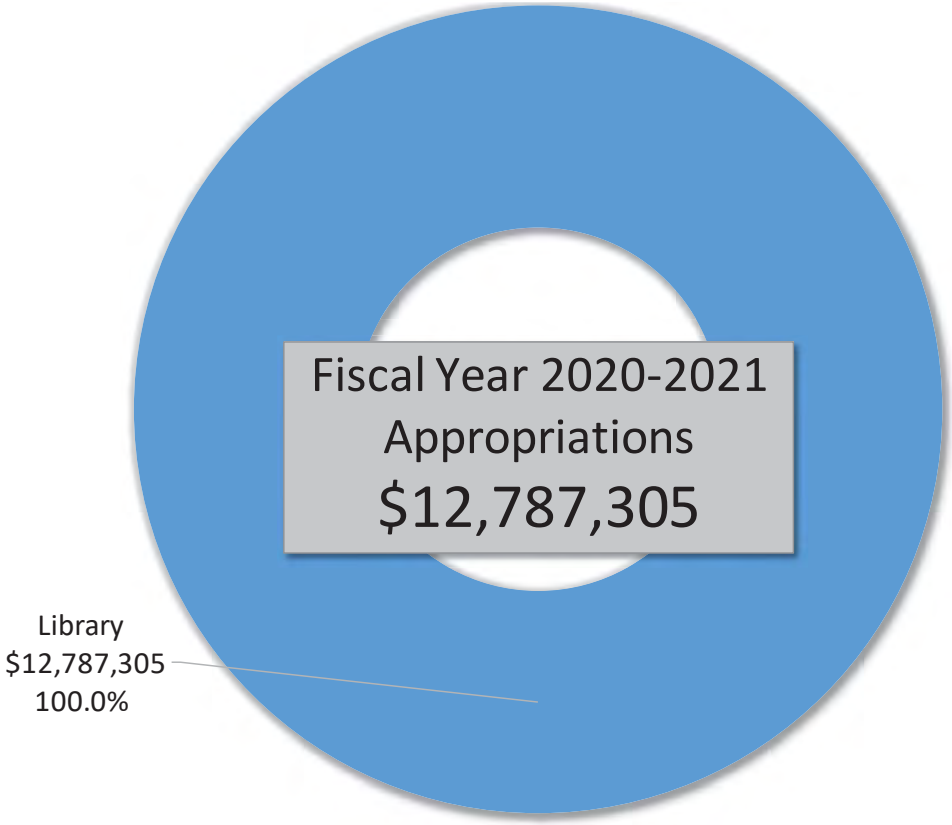
There are two facility improvements currently underway at the Turlock and Empire Libraries. The Turlock Library expansion will accommodate space needed for community meetings, Story Time, teen section, computers, and quiet studying areas to better serve the needs of a growing Turlock Community. The Empire Library will be relocated to the former site of the Empire Community Hall Association, near schools and the Empire Community Park, and will provide the community with a new library that is functional and in a safe environment .

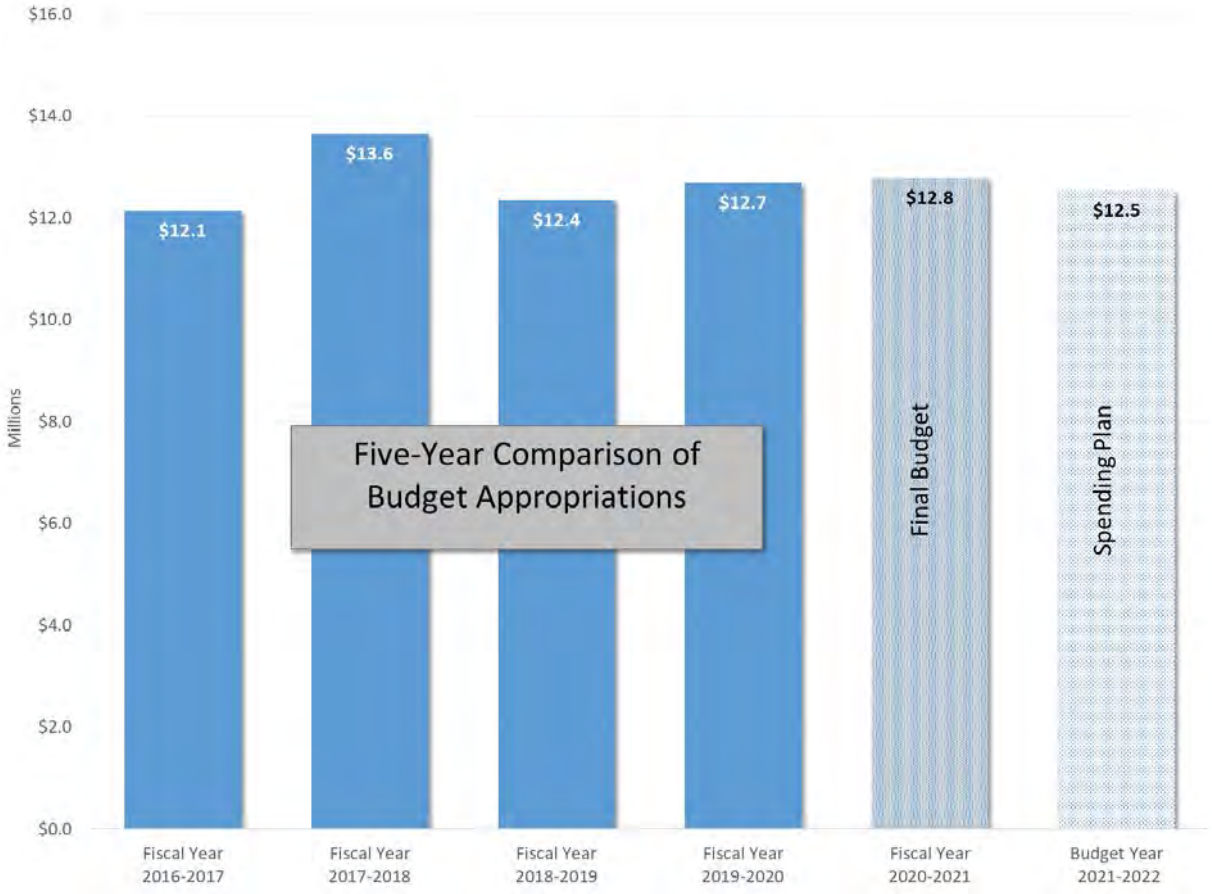
Priority Appropriations and Trends

Fiscal Year 2020-2021 appropriations total $12.8 million for the priority *Promoting first-rate learning opportunities for all residents to advance community and individual prosperity*. 100% of the appropriations are dedicated to the Library.

The Department Budget has increased on average 10% annually due to the cost of doing business to maintain service levels along with a variety of maintenance and improvement projects throughout the 13 library facilities. The increase in minimum wage affecting extra-help staff, increases in Salaries and Benefits, and additional materials and electronic resources to better meet customer needs and preferences.

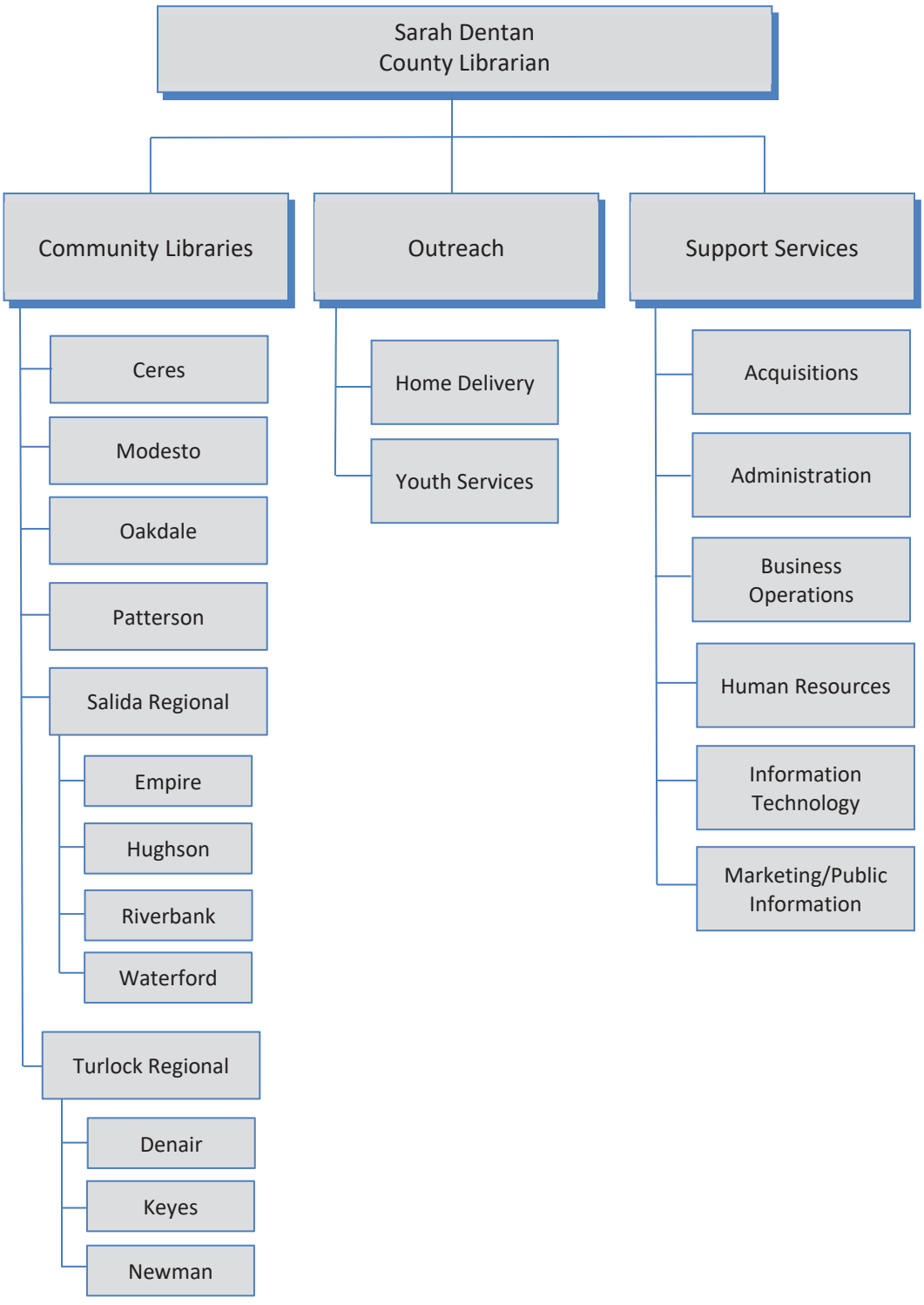
In Fiscal Year 2020-2021, appropriations remained flat overall; however, salaries and benefits decreased by 16.4% primarily due to a reduction in part-time/extra help staff to start the Library on a sustainable path to operate within its projected revenue stream. The reduction in staffing costs were offset with increased costs in Cost Allocation Program charges, making the overall budget remaining flat relative to Fiscal Year 2019-2020.


Fiscal Year 2020-2021
Appropriations
$12,787,305
Library
$12,787,305
100.0%


$16.0
$14.0
$12.0
$10.0
$8.0
$6.0
$4.0
$2.0
$0.0
Millions
$12.1
$13.6
$12.4
$12.7
$12.8
$12.5
Five-Year Comparison of
Budget Appropriations
Final Budget
Spending Plan
Fiscal Year 2016-2017
Fiscal Year 2017-2018
Fiscal Year 2018-2019
Fiscal Year 2019-2020
Fiscal Year 2020-2021
Budget Year 2021-2022

Promoting First-Rate Learning Summary of Budget Appropriations

Page	Fund	Org		Recommended Final Budget 2020-2021	Spending Plan 2021-2022
330	**Library**			**$12,787,305**	**$12,540,709**
	1651	0037000	Library	$12,787,305	$12,540,709
Promoting First-Rate Learning Total				**$12,787,305**	**$12,540,709**



1500 I Street, Modesto, CA 95354 Tel: (209) 558-7800
www.stanislauslibrary.org

Library

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$10,887,295	$11,069,557
Use of Fund Balance/ Retained Earnings	$1,408,200	$979,342
Gross Costs	$12,787,305	$12,540,709
General Fund Contributions	$491,810	$491,810
% Funded by General Fund	3.8%	3.9%
Total Allocated Positions	72	72

Department Services and Programs

The Stanislaus County Library System includes 13 community libraries providing educational and recreational services, enlightening and empowering residents. The Library also offers basic literacy services to adults and families, workforce readiness programs, resources for veterans and their families, and outreach services beyond the physical walls of the libraries.

Community Libraries provide customers access to resources in 13 communities throughout the County. Services include literacy tutoring, print resources for checkout, passport services at Modesto and Salida libraries, public computers and high-speed wireless access, reference and reader's advisory assistance, provided by knowledgeable staff. The Library's commitment to first rate learning is reflected in developmentally appropriate early literacy programming at all locations; Science, Technology, Engineering and Mathematics (STEM) learning is supported through programming for all ages, in addition to engaging programs related to arts and literature.

Library customers enjoy 24/7 access to library services and resources using any web-enabled device. In addition to e-books, audiobooks, magazines and newspapers, customers can stream audio, movies and television. Additional digital resources include language learning courses, car repair manuals, and databases to support academic and personal interests. High speed wireless and wireless printing is available at all community libraries.

Literacy is an important focus of the Stanislaus County Library. A successful partnership with Learning Quest provides adult and family literacy services. Early literacy programs and resources at the Library include developmentally appropriate story times, the take-home program 1,000 Books Before Kindergarten, the Summer Reading Challenge for all ages, and an expanded children's print collection. Library staff trained in early literacy support parents and caregivers as their children's first and best teachers, targeting readers before they're readers and helping children prepare for success in school and in life.

Library **Outreach** staff provides innovative early literacy services outside the walls of the library, bringing books and literacy services to children and families out in the community. Pop-up Libraries now serve families at the County Women, Infants, and Children (WIC) office, youth at the Juvenile Justice Center and families in Grayson. Home delivery services deliver books to residents who are unable to visit the library, delivered by volunteers and by mail, helping to keep them engaged and informed.

Support Services include the acquisition, cataloguing and collection development of library materials including e-resources; the administration of Department facilities, operations, policies, procedures and safety; finance and budget, purchasing, payroll, accounting services, and branch deliveries; and personnel and administrative office management. Support Services also provide library information data systems and technology, help desk, web page maintenance, internet, and wireless internet (WiFi) access; and communications, public relations, marketing and fund development.

Board of Supervisors Priority Area

The Library supports the following Board of Supervisors priority:

Priority	*Promoting first-rate learning opportunities for all residents to advance community and individual prosperity*
Mission Statement	Stanislaus County Library engages all members of the community and offers access to information, knowledge, and the tools for innovation and personal development.

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Library							
1651 0037100 Special Revenue Fund							
Total Revenue	$10,596,211	$11,068,753	$11,647,970	$11,308,185	$12,113,477	$12,363,404	97.98%
Use of Fund Balance	($1,499,838)	$153,299	$926,732	$1,430,204	$4,189,849	$5,147,628	81.39%
Gross Costs	$9,713,331	$11,713,862	$13,066,512	$13,230,199	$16,795,136	$18,002,842	93.29%
Net County Cost	$616,958	$491,810	$491,810	$491,810	$491,810	$491,810	100.00%

- Total Revenue increased by an average of 3.5% over the past five years. Gross Costs increased by an average of 15.1% over the past five years, primarily attributed to the upgrade of public services and Library facilities. Fiscal Year 2015-2016 marked the end of the Library's strategic cost saving strategy of building reserves for potential economic downturns. The Library accumulated $11.7 million in fund balance by the end of Fiscal year 2015-2016. This equated to approximately one year's operating budget. In Fiscal Years 2016-2017 through 2019-2020 the Library shifted from a cost savings strategy to a growth strategy. In Fiscal Year 2019-2020, the Library funded the new Empire Library and the Turlock Library renovation and expansion projects increasing Gross Costs and the use of fund balance.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Library	$10,188,898	$11,688,736	$11,535,437	$10,608,705	$9,178,501
Total Fund Balance	$10,188,898	$11,688,736	$11,535,437	$10,608,705	$9,178,501

*Note: Only Listed for Non-General Fund Units

- July 1, 2015 through July 1, 2016 marked the final period of the Library's cost saving strategy, in which the Library's Fund Balance grew by $1.5 million or 14.7% during the period. July 1, 2016 through July 1, 2019 displays the Library's shift from a cost savings strategy to a growth strategy. The Library relied on fund balance to upgrade and expand public services and Library facilities. The Library's fund balance decreased by $2.5 million or 21.5% during this period.

Department Summary

Library	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$10,256,929	$10,405,274	$9,987,079	($418,195)	$10,186,821	$199,742
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$836	$2,904	$1,004	($1,900)	$1,024	$20
Intergovernmental Revenue	$327,569	$370,500	$334,562	($35,938)	$274,062	($60,500)
Charges for Service	$593,679	$558,307	$252,400	($305,907)	$302,400	$50,000
Miscellaneous Revenue	$129,172	$50,919	$112,250	$61,331	$105,250	($7,000)
Other Financing Sources	$0	$0	$200,000	$200,000	$200,000	$0
Total Revenue	$11,308,185	$11,387,904	$10,887,295	($500,609)	$11,069,557	$182,262
Use of Fund Balance/Retained Earnings	$1,430,204	$811,451	$1,408,200	$596,749	$979,342	($428,858)
Total Funding Sources	$12,738,389	$12,199,355	$12,295,495	$96,140	$12,048,899	($246,596)
Salaries and Benefits	$7,954,312	$8,352,532	$6,981,534	($1,370,998)	$7,053,508	$71,974
Services and Supplies	$2,868,244	$2,908,148	$3,129,010	$220,862	$2,611,707	($517,303)
Other Charges	$1,377,322	$1,334,985	$2,207,051	$872,066	$2,430,784	$223,733
Fixed Assets						
Buildings & Improvements	$14,560	$10,000	$25,000	$15,000	$0	($25,000)
Equipment	$97,538	$85,500	$10,000	($75,500)	$10,000	$0
Other Financing Uses	$918,223	$0	$434,710	$434,710	$434,710	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$13,230,199	$12,691,165	$12,787,305	$96,140	$12,540,709	($246,596)
General Fund Contribution	$491,810	$491,810	$491,810	$0	$491,810	$0
Total Allocated Positions	-	76	72	-4	72	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $10.9 million, a decrease of $500,609 from the 2019-2020 Adopted Final Budget.
  - A decrease of $736,921 is due to the reduction in forecasted sales tax related to the COVID-19 pandemic. This revenue adjustment is one-time; however, further adjustments may need to be made depending on economic conditions and the pace of recovery.
  - An increase of $200,000 in Other Financing Sources is Public Facilities Fees revenue approved by the Board of Supervisors in Resolution Number 2019-0700 for partial repayment of the Tobacco Endowment Fund Loan used to finance the expansion of the Turlock Library. The total annual loan payment is estimated at $434,710 with the remaining $234,710 balance of the payment funded by the Library operating budget.
  - An increase of $36,312 is due to an increase in miscellaneous revenue and decreased revenue in passport service revenue, late book return fines, and lower donations attributed to the economic downturn related to the COVID-19 pandemic.
- Estimated revenue for the 2020-2021 Final Budget is projected by utilizing sales tax consultant data in combination with prior year actuals and professional judgement.
- The Department had a total of $5 million in available fund balance as of July 1, 2020, of which $1.4 million is budgeted for use in Fiscal Year 2020-2021.
- Planned use of fund balance increased by 70% or $596,749 over the 2019-2020 Adopted Final Budget.

- This is primarily due to the Library's $382,000 network infrastructure upgrade planned in Fiscal Year 2020-2021. The project is 85% funded through the E-Rate program which is funded by the Federal Communications Commission's Universal Service Fund. The Library must budget for the cost of the entire project without recognizing any revenue as the vendor is paid directly through E-Rate program.
- To maintain current service levels with decreased revenue as a result of the COVID-19 emergency the additional use of $214,749 in fund balance is required.

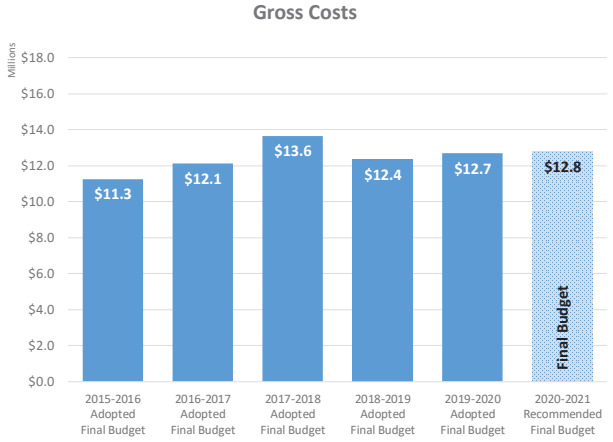
Budget and Operations

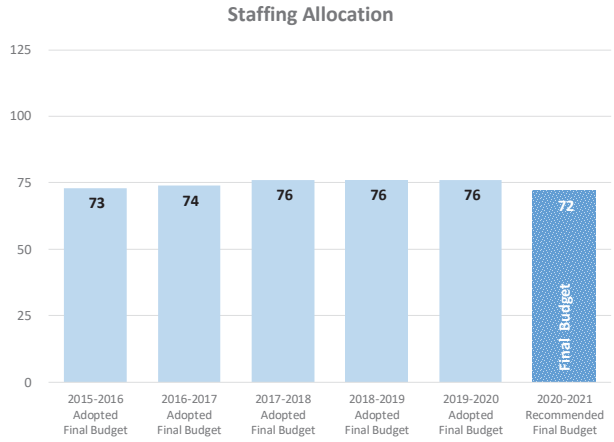
- Gross Costs identified in the 2020-2021 Final Budget total $12.8 million, an increase of $96,140 from the 2019-2020 Adopted Final Budget requiring a General Fund Contribution of $491,810.
  - Note that the Fiscal Year 2019-2020 Adopted Final Budget does not include $4.7 million in adjustments approved subsequent to its adoption that increased the 2019-2020 Operating Budget. The $4.7million is due to one-time fund of $2.3 million for the Turlock Library Expansion and Renovation Project and $2.4 million for the new Empire Library Project.
- The Final Budget includes an increase of $1.5 million due to the cost of doing business to maintain current services levels. The $1.5 million in increased costs are offset by a reduction in service level of $1.4 million as detailed below leaving a total increase of $96,140.
- The Final Budget includes a request to reduce service levels.
- The Final Budget includes a $1.4 million decrease in costs associated with the requested service level adjustments, there is no impact to the County General Fund.
  - Decrease in appropriations of $1.2 million to reduce part-time and extra help salaries by 81% or $1.2 million. The Library service level reduction is needed to start the Library on a sustainable path to operate within its projected revenue stream. The decrease in cost is ongoing.
  - Decrease in appropriations of $450,788 due to the transfer of four full time and one part-time Information Technology staff from the Library to ITC. The Library will utilize ITC's embedded staffing model to support the IT needs of the Library. The decrease in cost is ongoing.
  - Increase in appropriations of $325,180 for ITC Cost Allocation Plan charges for additional IT services provided to the Library through the embedded staffing model. The increase in cost is ongoing.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 72, a decrease of four from the 2019-2020 Adopted Final Budget allocation.
  - Four positions (one Application Specialist II, one Application Specialist III, one Manager III, and one System Engineer II) are recommended to be transferred to the Information Technology Central (ITC) Department and ITC will embed IT support to the Library.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $11.1 million, an increase of $182,262 from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by multiple factors.
  - Sales tax is projected by a 2% growth factor. Intergovernmental revenue remained consistent with the estimated 2020-2021 State literacy grants of $274,062.
  - Charges for Services fluctuate every year. A gradual increase in passport services, print job revenue and book return fines is projected during the local economic recovery from COVID-19.
- The Spending Plan relies on the use of $979,342 in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $3.6 million in available fund balance on July 1, 2021.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $12.5 million, a decrease of $246,596 from the 2020-2021 Final Budget, requiring a General Fund Contribution of $491,810.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
  - Salaries and benefits increase by 3%
    - The transfer of the Library's Information Technology division to Information Technology Central (ITC) resulted in only an overall increase of approximately 1%.
  - Group health insurance increase by 5%
  - Services and supplies increase by 2.3%
    - The removal of the Library's network infrastructure upgrade and strategic reductions in other services and supplies resulted in an overall decrease of 18%.
  - Cost Allocation Plan (CAP) increase by 10.1%

- The 10.1% increase is attributable to two factors: a 5.9% increase as calculated by CAP departments and a 4.2% increase due to the estimated increase in charges for IT support through Information Technology Central's embedded staffing model.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 72, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The Library continues to work to remedy issues identified in the County's Access Compliance Survey Report; the Library has allocated $30,000 in both Fiscal Year 2020-2021 and Fiscal Year 2021-2022 for this work.
- The Library is primarily funded by a voter approved 1/8-cent sales tax, which represented 91% of the Library's total revenue for Fiscal Year 2019-2020. As a result of the COVID-19 pandemic, it is anticipated that there will be a 7% reduction in sales tax revenue for Fiscal Year 2020-2021 relative to Fiscal Year 2019-2020. It is uncertain how long it will take sales tax revenue to recover due to the economic impacts of the COVID-19 pandemic.
- Between 2018 and 2020, $6.4 million in Library fund balance has been used to fund the new Empire Library ($2.8 million) and the expanded and renovated Turlock Library ($3.6 million). In addition, as part of the financing strategy for the Turlock Library project, the Board approved a $6.3 million loan from the Tobacco Endowment Fund. The Library will be paying approximately $434,710 annually on the loan, this include interest and principal, with $200,000 in Public Facilities Fees revenue and approximately $234,710 from the Library's operating budget for the next 20 years which presents challenges to operate within projected revenue streams.

Budget Contained within the Department

- **Library** (Special Revenue Fund)
  - Funds the programs and services provided at all 13 community library locations. Services include print resources, e-resources, passport services, public computers, and adult, teen, and children's programming.

The Department Summary reflects the detail of this single budget unit.

Delivering Efficient Public Services to Benefit our Residents and Businesses

Community-Wide Indicators

Efficiency is a critical element in the effective operation of government agencies and allows for the sustained provision of valuable services to the community. Customers expect government to be responsive to their needs and County departments continuously work to better understand these needs and determine how best to provide the desired services. Conducting business online provides a convenient point of access for many residents. Providing services online has vastly improved the way the County interacts with the public, with access to Countywide information and a variety of services available online at www.stancounty.com.

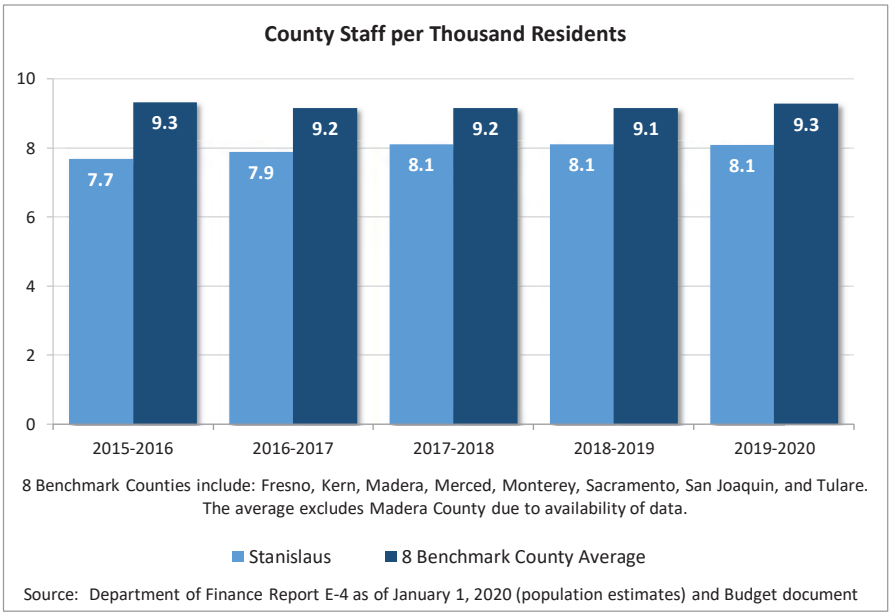
Two community-wide indicators are identified that are capable of gauging the County's ability to deliver efficient public services: County Staff per Thousand Residents and Budgeted Discretionary Revenue per Capita. These indicators address both the public access component and the financial health segment represented by this Board priority area.

County Staff per Thousand Residents

Sufficient staffing levels are critical to the County's ability to deliver quality, efficient services to the public. County department staff provide direct services to the community and internal customers, ensuring that their questions are addressed, payments are posted, applications are duly processed, properties are assessed, calls are answered, and safety and support are provided, all of which use the most valuable County resource, personnel. While automation has simplified processes and increased efficiencies, it is the human element that is critical to customer satisfaction.

County staff, measured per thousand residents, serves as an indicator of service levels provided and the means to meet customer needs. Over the past five years, the ratio of staff per thousand residents in Stanislaus County has averaged a 1.7% percent increase per fiscal year, with most growth in the first two years and remaining virtually flat from Fiscal Years 2017-2018 to 2019-2020 (see chart below). Over that same five-year period, the County population has increased an average of .9% annually, with staffing levels increasing at an average 2.6%. This would suggest that there are more human resources available to meet the public's needs now than five years ago.

Staffing data per thousand residents was gathered for seven comparable counties: Fresno, Kern, Merced, Monterey, Sacramento, San Joaquin, and Tulare (insufficient data were available for Madera). Using the overall average for these counties, a benchmark was established to compare against Stanislaus County. In the aggregate, these comparison counties have realized a slight decrease in staffing ratios from Fiscal Years 2016-2017 to 2018-2019 and recovering to previous levels in 2019-2020. While most of the seven counties averaged an increase in population of approximately 1% and a similar increase in staffing of approximately 1.7%, Kern county actually averaged a decrease in staffing levels of 2.1%, which affected the overall average, bringing it down slightly.



While Stanislaus County is showing increases in staff per thousand residents, it trails behind the seven-county composite. Using Fiscal Year 2019-2020 data, Stanislaus County at 8.1 staff per thousand residents surpasses only three counties, Fresno, Merced, and Sacramento with between 7.9 to 8 staff per thousand residents each. Monterey County charts the highest, with 12.2 staff per thousand residents. The average composite of 9.3 staff per thousand residents can be a helpful indicator for future staffing considerations.

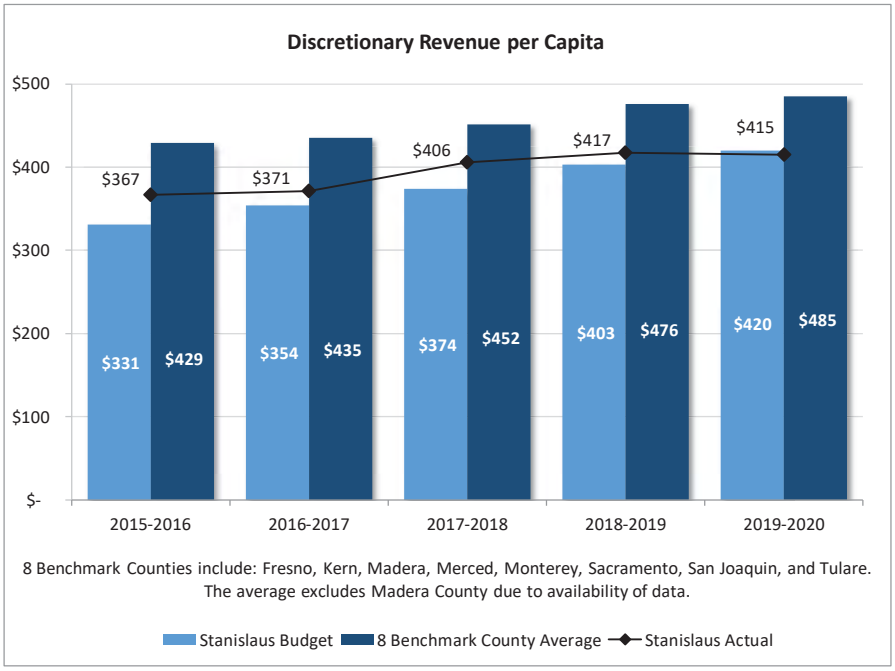
Budgeted Discretionary Revenue per Capita

Discretionary Revenue is revenue the County receives that can be used to fund programs and services in the community at the Board of Supervisors' discretion. This revenue consists predominantly of property taxes, sales taxes, and Proposition 172 revenue along with several other funding sources. Most County Discretionary Revenue dedicate to support public safety, criminal justice, and a variety of government-related services.

Discretionary Revenue is considered an indicator of overall financial health. Stanislaus County budgeted Discretionary Revenue has been increasing steadily over the past several years with a five-year average increase of 6.8%. In an effort to make the information more meaningful, it is being monitored and reported here as Budgeted Discretionary Revenue per Capita; as the County population grows, so too does the need for resources, community programs and services, and revenue.

The chart below depicts the Budgeted Discretionary Revenue per Capita for the most recent five years for Stanislaus County and a seven-comparison county benchmark average (less Madera due to insufficient data). Since Fiscal Year 2015-2016, Stanislaus County has experienced steady per capita revenue growth, with a five-year average increase of 5.8%. In Fiscal Year 2019-2020, the County budgeted receipts totaling $234.3 million, which equates to $420 per County resident.

The line in the chart below identifies the actual Discretionary Revenue received per Capita for Stanislaus County, inclusive of one-time revenue receipts. The County has realized Discretionary Revenue per Capita of between 4% to 11% above that budgeted for Fiscal Years 2015-2016 to 2018-2019, and less than 1% below the budgeted level in 2019-2020. This is a function of both improved budget projections and changes in population.



The seven-county composite shows similar steady growth over the same five-year period, averaging 6.4% per year. Of the comparison counties, Fresno charts the lowest with $286 per county resident and Sacramento the highest with $998 per county resident in Fiscal Year 2019-2020. When Sacramento is removed from the composite, the average is $400 in budgeted discretionary revenue per county resident, making Stanislaus County much closer to the majority of comparison counties.

Similar to the measure of staff per thousand residents, Discretionary Revenue per Capita is impacted by population growth and the overall economic health of the community.

Delivering Efficient Public Services

Introduction

Departments within this section support the Board of Supervisors' priority *Delivering efficient public services and community infrastructure to benefit our residents and businesses.* These departments serve members of the community while also providing valuable services to local agencies and other County departments.

Some of the critical and supportive functions provided by this priority area include Countywide property assessment, financial management and oversight, human relations, employee health and safety, legal representation, elections facilitation, facilities and vehicle maintenance, public records retention, investment of local funds, technological support, and overall County operational responsibility. Providing services online has vastly improved the way the County interacts with the public, with access to Countywide information and services now widely available online at www.stancounty.com.

The following departments support the delivery of efficient public services through daily operations:

- The County Assessor produces the annual assessment roll of tangible property within Stanislaus County, generated with fair, accurate, and timely property valuations;
- The Auditor-Controller provides the effective fiscal monitoring, reporting, procedures, systems, controls, and quality professional standards for the benefit of the County and local cities, school districts, and special districts;
- The Board of Supervisors provides the governing, administrative, and legislative direction to County departments and directs overall policy guidance for Stanislaus County;
- The Chief Executive Office provides overall leadership and management of County government, including the management of finite County resources, long-range financial modeling, organizational planning, economic development, and performance visioning;
- The Chief Executive Office – Human Relations Division manages the health, safety, and well-being of Stanislaus County employees through the administration of employee benefits, liability claims/insurance, safety programs, and disabilities management;
- The County Clerk-Recorder processes all records related to marriage licenses, vital statistics, document filings, and the recording of real property, processes passports, officiates civil wedding ceremonies, and conducts elections;
- County Counsel serves as the principal legal counsel for the Board of Supervisors and provides legal advice to all County offices, departments, and commissions;
- The General Services Agency (GSA) provides Countywide facilities maintenance and management, capital projects administration, all purchasing policies and procedures, procurement, and preservation of vehicles to support County departments in their daily operations;
- Information Technology Central (ITC) serves as the County's central information technology department and supports the technology and web-based needs of County departments by providing help desk and desktop support services, email services, technology security, and County website services; and
- The Treasurer-Tax Collector collects property taxes and a variety of other revenues that help multiple public agencies meet their respective financial goals and issues various licenses, including business licenses.

Priority Highlights

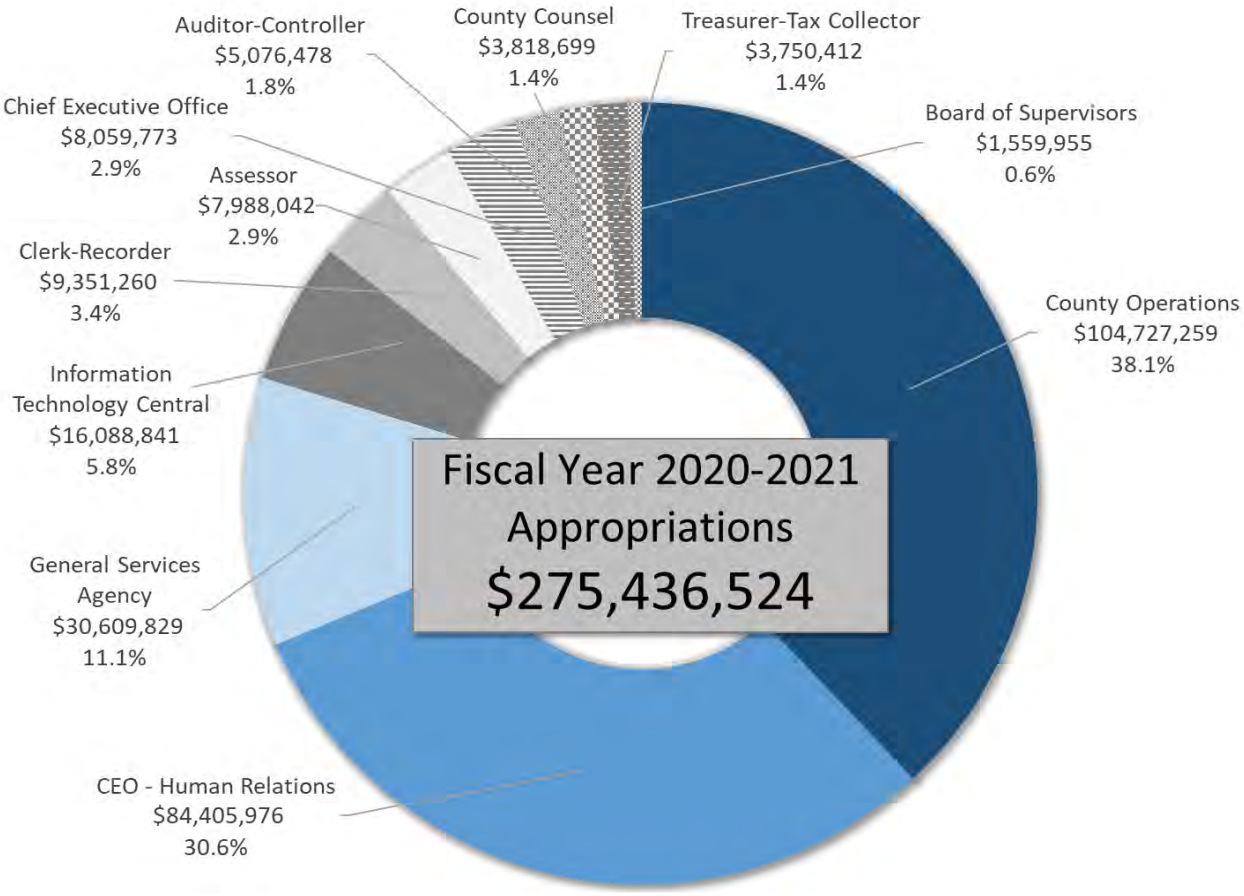
The world has changed in the past few months, and how we engage and serve our residents has also changed. Departments delivering efficient public services have remained committed to sustaining operations by providing uninterrupted access to essential in-person services, launching new processes to expand online service offerings, improvements to technology, and strengthening of data sharing and communication to residents, customers and employees. Departments delivering efficient public services have experienced an increase in demand for services provided to external and internal customers. Ongoing organizational efforts include the exploration, development, and implementation of technologically advanced means to provide quality services seamlessly through the efficient use of County resources.

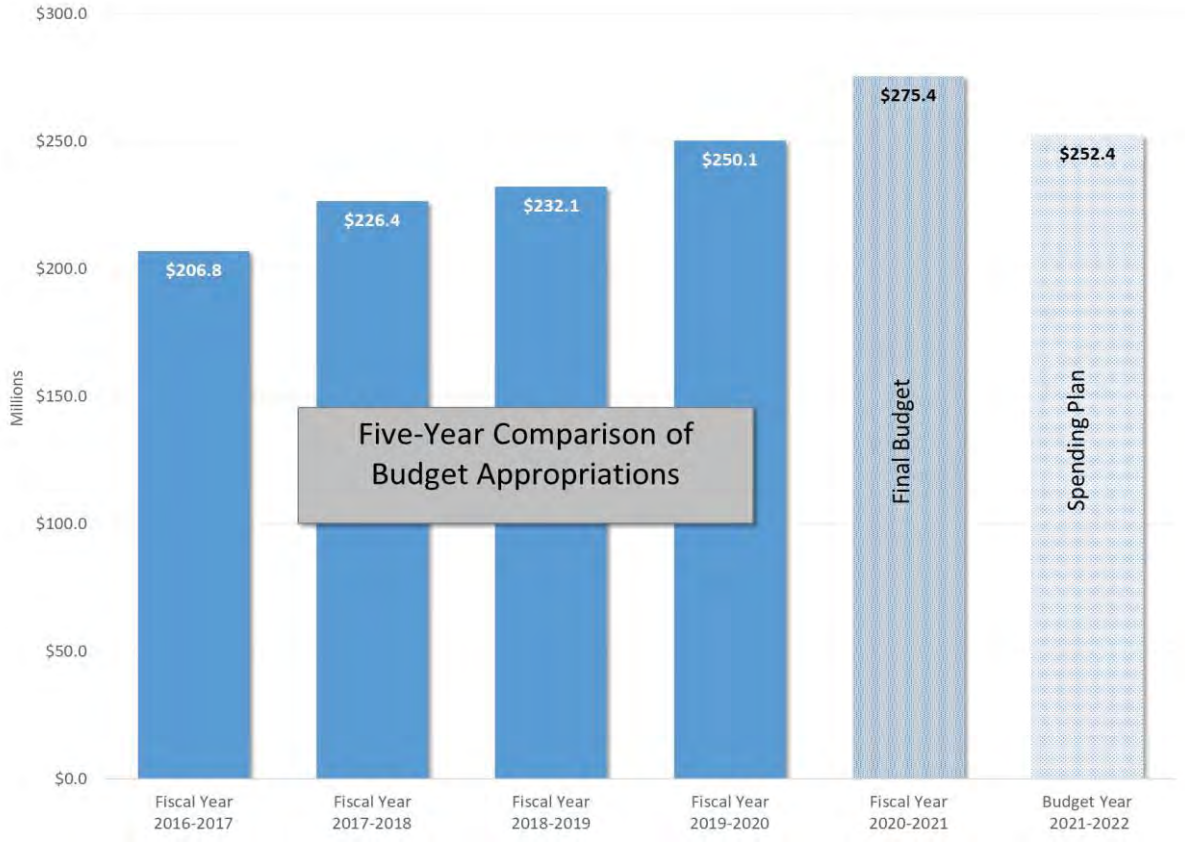
The fundamental goal of the Americans with Disabilities Act (ADA) is to ensure equal access to civic life by people with disabilities. The General Services Agency and Information Technology Central departments are working together on the development of an ADA database that will be implemented County wide in spring 2021. This database will serve as a clearinghouse for all County departments to document progress of compliance in programs and services they provide and will result in a more uniform program for the County.

Priority Appropriations and Trends

Fiscal Year 2020-2021 appropriations total $275.4 million for the priority *Delivering Efficient Public Services*. Departments making up the largest segments of this priority budget include County Operations with 38.1% of appropriations, CEO – Human Relations with 30.6%, and General Services Agency utilizing 11.1%, with the remaining departments making up 20.2% of budgeted appropriations. With a combined 71.6% dedicated to Chief Executive Office budgets for Human Relations and County Operations activities, key focus is directed towards employee benefits management and Countywide financial, budgetary, and operational support.

Five-year historical trends show a steady increase in appropriations, with an average annual increase of 7.5%. The 2019-2020 Final Budget represents a 10.1% increase over the prior year primarily attributable to increases in Mandated County Match to support departments in the supporting community health priority due to decrease in Realignment funding, General Services Agency and Human Relations as a result of a reorganization of budget units from the Chief Executive Office and Information Technology Central to support a remote work platform and reduce cybersecurity risk to the County.


Auditor-Controller
$5,076,478
1.8%
County Counsel
$3,818,699
1.4%
Treasurer-Tax Collector
$3,750,412
1.4%
Chief Executive Office
$8,059,773
2.9%
Board of Supervisors
$1,559,955
0.6%
Assessor
$7,988,042
2.9%
Clerk-Recorder
$9,351,260
3.4%
County Operations
$104,727,259
38.1%
Information
Technology Central
$16,088,841
5.8%
Fiscal Year 2020-2021
Appropriations
$275,436,524
General Services
Agency
$30,609,829
11.1%
CEO - Human Relations
$84,405,976
30.6%


$300.0
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Millions
$206.8
$226.4
$232.1
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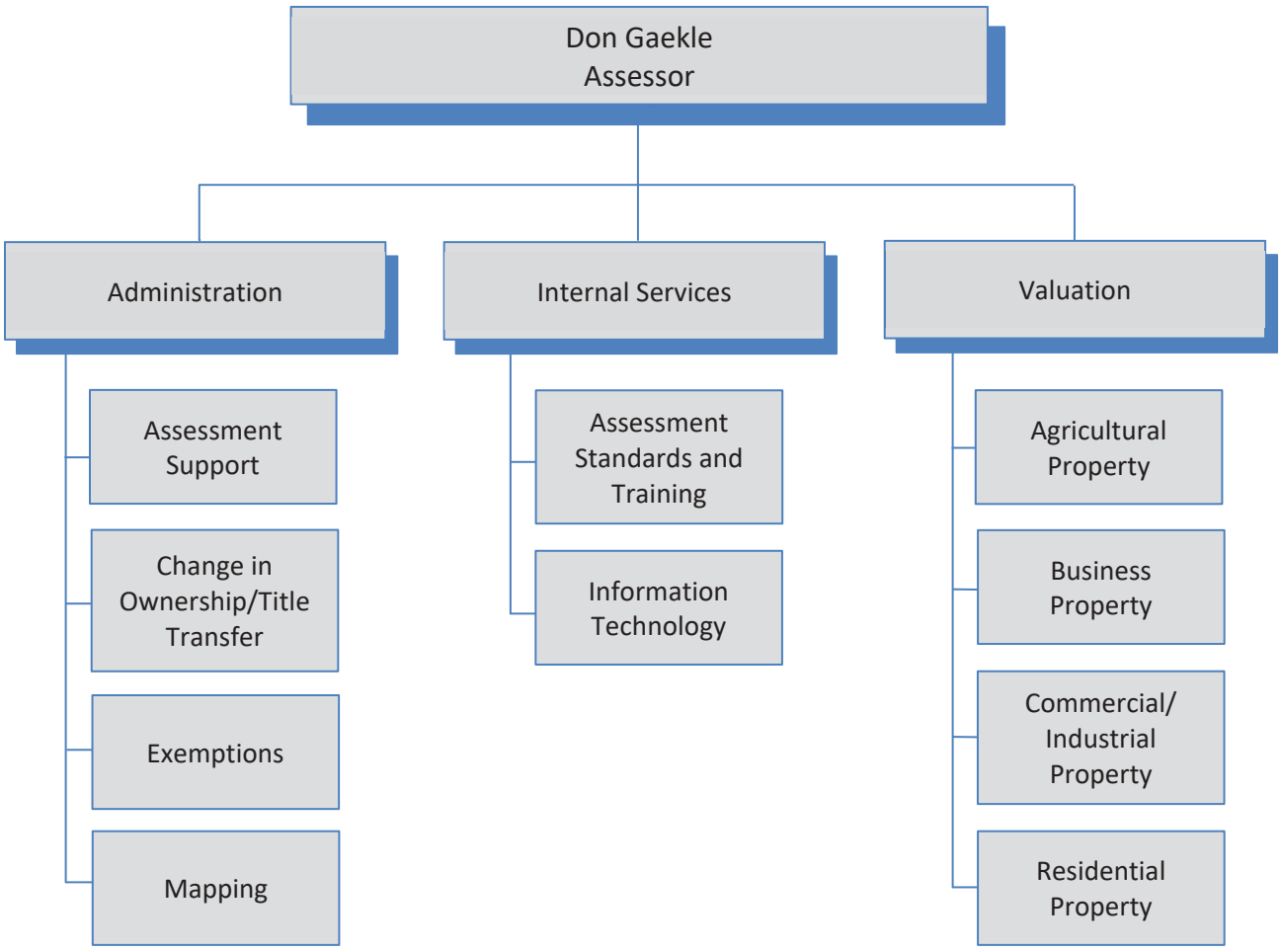
$275.4
$252.4
Final Budget
Spending Plan
Five-Year Comparison of
Budget Appropriations
Fiscal Year
2016-2017
Fiscal Year
2017-2018
Fiscal Year
2018-2019
Fiscal Year
2019-2020
Fiscal Year
2020-2021
Budget Year
2021-2022

Delivering Efficient Public Services Summary of Budget Appropriations

Page	Fund	Org		Recommended Final Budget 2020-2021	Spending Plan 2021-2022
344	**Assessor**			**$7,988,042**	**$7,825,262**
	0100	0012000	Assessor	$7,438,042	$7,706,762
	172A	0012172	ASR State Grant	$550,000	$118,500
352	**Auditor-Controller**			**$5,076,478**	**$5,175,292**
	0100	0013000	Auditor-Controller	$4,891,141	$5,071,572
	5401	0013240	Enterprise Resource Planning	$185,337	$103,720
360	**Board of Supervisors**			**$1,559,955**	**$1,712,462**
	0100	0014100	Board of Supervisors	$1,559,955	$1,712,462
365	**Chief Executive Office**			**$8,059,773**	**$8,005,076**
	0100	0015000	Operations and Services	$8,059,773	$8,005,076
373	**CEO-Human Relations**			**$84,405,976**	**$85,136,141**
	5094	0018094	Deferred Compensation	$120,625	$136,690
	5101	0018101	Dental Self-Insurance	$4,346,895	$4,447,720
	0100	0015600	Human Relations	$4,410,101	$4,538,691
	5091	0018091	Medical Self-Insurance	$68,562,295	$68,822,970
	5093	0018093	Other Employee Benefits	$123,000	$125,825
	5071	0018071	Unemployment Self-Insurance	$556,280	$554,280
	5111	0018111	Vision Care Self-Insurance	$735,810	$753,095
	5081	0018081	Workers' Compensation Self-Insurance	$5,550,970	$5,756,870
388	**Clerk-Recorder**			**$9,351,260**	**$7,821,163**
	0100	0020001	Recorder Division	$2,872,252	$2,996,347
	0100	0020299	Elections Division	$4,790,516	$3,082,409
	1723	0020500	Modernization Trust Fund	$1,464,492	$1,518,407
	1786	0020601	Vital and Health Statistics	$224,000	$224,000
397	**County Counsel**			**$3,818,699**	**$3,954,076**
	0100	0022000	County Counsel	$3,818,699	$3,954,076
404	**County Operations**			**$104,727,259**	**$86,228,124**
	0100	0016041	Airport	$180,000	$180,000
	0100	0016071	Appropriations for Contingencies	$12,008,510	$12,008,510
	4085	0068000	Cannabis Program	$3,400,762	$3,495,697
	0100	0016021	Capital Improvement Financing Authority (CIFA)	$140,633	$140,633
	0100	0016046	Crows Landing Air Facility	$3,290,000	$235,000

Page	Fund	Org		Recommended Final Budget 2020-2021	Spending Final Budget 2021-2022
	County Operations (continued)				
	0100	0016081	Debt Service	$736,450	$736,450
	0100	0016001	Focus on Prevention	$1,375,117	$1,115,360
	0100	0016401	General Fund Contribution to Other Programs	$8,474,623	$7,236,563
	0100	0016051	General Fund Match Vehicle License Fee (VLF)	$30,000,000	$30,000,000
	5051	0018051	General Liability Self-Insurance	$8,716,035	$10,107,720
	0100	0016061	Mandated County Match	$35,451,779	$19,920,041
	5061	0018061	Professional Liability Insurance	$953,350	$1,052,150
422	**General Services Agency**			**$30,609,829**	**$28,575,419**
	171A	0016200	12th Street Office Building	$46,700	$46,700
	0100	0019010	Administration	$4,770,830	$4,278,735
	0100	0016006	ADA Self-Evaluation and Transition Plan Project	$1,890,100	$500,000
	5001	0018210	Central Services Division	$1,929,200	$1,974,700
	0100	0016091	County Facilities	$966,315	$966,250
	5170	0018700	Facilities Maintenance Division	$8,173,250	$8,426,300
	5021	0018500	Fleet Services Division	$4,409,000	$4,377,200
	0100	0016031	Plant Acquisition	$1,952,341	$1,252,341
	1665	0016600	Stanislaus Veterans Center	$858,893	$858,893
	5170	0018720	Utilities	$5,613,200	$5,894,300
440	**Information Technology Central (formerly Strategic Business Technology)**			**$16,088,841**	**$14,139,574**
	5031	0048100	Information Technology Central	$14,470,907	$12,583,037
	5011	0048200	Information Technology Central -Telecommunications	$1,617,934	$1,556,537
449	**Treasurer-Tax Collector**			**$3,750,412**	**$3,876,260**
	0100	0030001	Admin/Taxes	$1,507,774	$1,561,709
	0100	0030002	Revenue Recovery	$1,487,653	$1,539,556
	0100	0030004	Treasury Division	$754,985	$774,995
Delivering Efficient Public Services Total				**$275,436,524**	**$252,448,849**



1010 10th Street, Suite 2400, Modesto, CA 95354 Tel: (209) 525-6461
www.stancounty.com/assessor

Assessor

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$1,143,500	$1,044,500
Use of Fund Balance/ Retained Earnings	$400,000	$118,500
Gross Costs	$7,988,042	$7,825,262
General Fund Contributions	$6,444,542	$6,662,262
% Funded by General Fund	80.7%	85.1%
Total Allocated Positions	58	58

Department Services and Programs

The Assessor is responsible for preparing and completing the annual assessment roll by July 1 of each year. The assessment roll includes all tangible property in Stanislaus County unless exempted or excluded from assessment by specific laws, including: land, land improvements, structures, growing improvements (trees and vines), aircraft, boats, and business personal property and fixtures. Property taxes, generated from the assessment roll, help fund Stanislaus County government, Public Schools, Cities, and Special Districts.

The **Administration** division provides general support for the Department and is responsible for budget preparation and monitoring as well as human resource administration. The Assistant Assessor of Administration manages four divisions: the Assessment Technicians in Assessment Support; Change in Ownership/Title Transfer; Exemptions; and Mapping. Change in Ownership, Exemptions and the Support divisions analyze permits for new construction, analyze deeds and other transfer documents to determine if reassessments are required, apply exemptions to qualified applicants, and enter data. The mapping division reviews legal descriptions and draws and maintains Assessor parcel maps and the parcel layer in the County's Geographic Information System (GIS). Parcel maps are available in the Assessor's Office and online at: https://gis2.stancounty.com/portal/apps/webappviewer/index.html?id=1a5ad631808842bc8d3240990c844b91

The **Internal Services** division includes Assessment Standards and Information Technology. The Assessment Standards unit oversees the office safety and training programs, reviews assessment practices, prepares State reports and researches more complicated change-in-ownership issues. The internal Information Technology unit provides services to all areas of the office and maintains software, databases, computer equipment and the Assessor's portion of the Megabyte property tax system, a State property tax system that allows multiple County departments to accurately and securely access County information.

The **Valuation** division determines assessed market values for all real property, business, and agricultural personal property and fixtures as well as mobile homes, airplanes, and boats. As required by Proposition 13, the Assessor reassesses real property for qualifying changes in ownership and upon the completion of new construction. Business property and fixtures, boats, and aircraft are assessed annually based upon their market value on January 1 of each year. The Assistant Assessor of Valuation manages four property divisions: Agricultural, Business, Commercial-Industrial, and Residential. All appraisers and auditor-appraisers have State Board of Equalization certifications and annual continuing education requirements. The property tax assessment roll, property ownership information, and some property characteristics are available to the public at the Assessor's Office.

Board of Supervisors Priority Area

The Assessor supports the following Board of Supervisors priority:

Priority	*Delivering efficient public services to benefit our residents and businesses*
Mission Statement	To produce a fair, accurate and timely assessment roll while providing excellent customer service

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Assessor							
0100 0012000 General Fund							
Total Revenue	$966,824	$1,148,875	$1,345,363	$1,240,112	$1,397,900	$1,039,500	134.48%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$5,851,057	$6,176,821	$6,537,616	$6,740,096	$7,252,933	$7,933,824	91.42%
Net County Cost	$4,884,233	$5,027,946	$5,192,253	$5,499,984	$5,855,033	$6,894,324	84.93%

- The General Fund Contribution continues to increase proportionate to Gross Costs. This is due to increases in the cost of doing business, such as employee salaries and benefits, IT services and facility costs. In addition, for Fiscal Year 2019-2020, the Department had one-time Performance Vision Carryover Savings that provided the opportunity to upgrade all office workstations to ergonomic sit-stand desks and for new chairs. These upgrades promote improved health and improved production, while decreasing work-related injuries. Revenue is generally stable, but both Fiscal Year 2017-2018 and 2019-2020 were impacted by unusually high penalty fees making Fiscal Year 2018-2019 appear low comparatively. This variance is primarily attributed to the irregularity and unpredictability of penalty fees and is not indicative of any particular trend.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Assessor - ASR State Grant							
172A 0012172 Special Revenue Fund							
Total Revenue	$0	$0	$0	$370,000	$100,000	$100,000	100.00%
Use of Fund Balance	$0	$0	$0	($555,000)	($40,000)	$555,000	-7.21%
Gross Costs	$0	$0	$0	$0	$110,000	$705,000	15.60%
Net County Cost	$0	$0	$0	$185,000	$50,000	$50,000	100.00%

- The ASR State Grant budget unit was established in Fiscal Year 2018-2019, therefore, no data exists prior to that fiscal year. This revenue source has been reserved for acquiring a new valuation tool and associated costs to assist in the appraisals of commercial and industrial properties which will improve efficiencies. The

project is underway with an anticipated implementation during Fiscal Year 2020-2021. This special revenue grant requires a 2:1 County match through Fiscal Year 2020-2021. The underutilization of fund balance and appropriations is due to delays in the project.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Assessor - ASR State Grant	$0	$0	$0	$0	$555,000
Total Fund Balance	$0	$0	$0	$0	$555,000

*Note: Only Listed for Non-General Fund Units

- The ASR State Grant budget unit was established in Fiscal Year 2018-2019. Therefore, no data exists prior to that fiscal year. The $555,000 fund balance on July 1, 2019 represents the remaining grant funding not expended in year one of the project.

Department Summary

Assessor	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$18,712	$16,000	$20,000	$4,000	$21,000	$1,000
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$370,000	$100,000	$100,000	$0	$0	($100,000)
Charges for Service	$1,202,784	$1,010,500	$1,010,500	$0	$1,010,500	$0
Miscellaneous Revenue	$18,616	$13,000	$13,000	$0	$13,000	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,610,112	$1,139,500	$1,143,500	$4,000	$1,044,500	($99,000)
Use of Fund Balance/Retained Earnings	($555,000)	$0	$400,000	$400,000	$118,500	($281,500)
Total Funding Sources	$1,055,112	$1,139,500	$1,543,500	$404,000	$1,163,000	($380,500)
Salaries and Benefits	$5,848,572	$6,968,214	$6,374,623	($593,591)	$6,599,629	$225,006
Services and Supplies	$447,126	$631,828	$1,069,168	$437,340	$649,273	($419,895)
Other Charges	$443,638	$481,861	$543,026	$61,165	$575,107	$32,081
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$760	$1,225	$1,225	$0	$1,253	$28
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$6,740,096	$8,083,128	$7,988,042	($95,086)	$7,825,262	($162,780)
General Fund Contribution	$5,684,984	$6,943,628	$6,444,542	($499,086)	$6,662,262	$217,720
Total Allocated Positions	-	58	58	0	58	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $1.1 million, an increase of $4,000 over the 2019-2020 Adopted Final Budget.
    - The increase is due to a steady increase in fines, forfeitures, and penalties. This revenue adjustment is ongoing.
- Estimated revenue for the 2020-2021 Final Budget is projected by analyzing historical trends and projected reimbursements for services provided.
- The Department has a total of $595,000 in available fund balance as of July 1, 2020, of which $400,000 is budgeted for use in Fiscal Year 2020-2021.
    - The ASR State Grant budget will utilize $400,000 in fund balance to acquire a commercial/industrial valuation tool that will increase the efficiencies of commercial property appraisals.

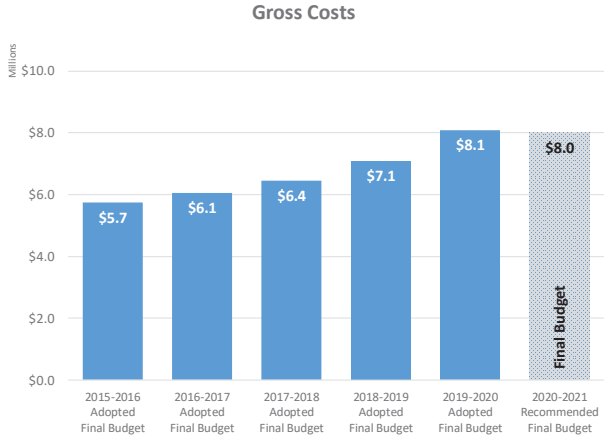
Budget and Operations

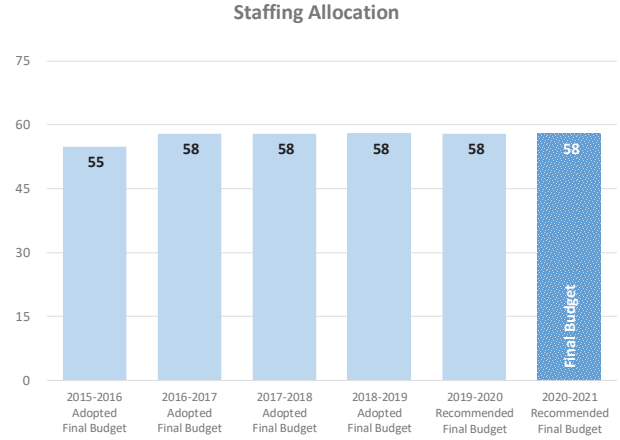
- Gross Costs identified in the 2020-2021 Final Budget total $8 million, a decrease of $95,086 from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $6.4 million.
- The Final Budget at base includes a net $116,311 decrease due to the elimination of the 5% vacancy factor offset by the cost of doing business in Salaries and Benefits, Services and Supplies and Cost Allocation Plan (CAP) that have increased to maintain current service levels, requiring a General Fund Contribution of $6.4 million.
- The Final Budget includes $21,225 as a service level increase to support four leased replacement vehicles used to perform field inspections and audits which are necessary to meet mandated duties. The total cost is estimated to be $21,225 per year on a five-year lease agreement and is funded by the County General Fund.
- The Department has a total fleet of six vehicles; of those, all six meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.
    - The Department intends to return five vehicles to Fleet Services and replace them with four leased vehicles recommeded at Final Budget 2020-2021.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 58, consistent with the 2019-2020 Adopted Final Budget allocation.

Five-Year Historical Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $1 million, a decrease of $99,000 from the 2020-2021 Final Budget.
  - Estimated revenue for the 2021-2022 Spending Plan is projected by analyzing historical trends of the various revenue sources. Historically, the Department's revenue is relatively flat. There is a small increase of $1,000 in fines, forfeitures, and penalties by applying a 5% escalator.
  - Estimated revenue for the 2021-2022 Spending Plan reflects that State grant funding for the California Department of Finance State Supplementation for County Assessors' Program had ended which results in an overall decrease in revenue.
- The Spending Plan relies on the use of $118,500 in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $195,000 in available fund balance on July 1, 2021.
  - The ASR State Grant budget will utilize $118,500 in fund balance for the annual maintenance for the commercial/industrial valuation tool installed in the Fiscal Year 2020-2021.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $7.8 million, a decrease of $162,780 from the 2020-2021 Final Budget, requiring a General Fund Contribution of $6.7 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business using standard escalation factors used in the Long-Range Model:
  - Salaries and Benefits increase of 3%
  - Retirement increase of 4.14%
  - Group health insurance increase of 5%
  - Services and Supplies increase of 2.3%
  - CAP increase of 5%

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 58, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The Department will be able to absorb the costs for removal of Americans with Disabilities Act (ADA) barriers identified in the ADA Transition Plan.
- The Department wishes to implement security measures outlined in a 2019 Security Assessment Report prepared for the Assessor's Office. This report will be reviewed in partnership with the Chief Executive Office and recommendations will be considered in future budget cycles along with associated funding and/or General Fund Contributions.
- The Department looks forward to challenges associated with the installation and implementation of a new Commercial/Industrial valuation software program during the 2020-2021 Fiscal Year.
- The Department will continue to explore and implement cost effective ways to complete scanning of all paper files.
- The Department is anticipating additional costs and challenges to implement the Commercial/Industrial "Split Roll" constitutional amendment initiative, should voters approve it. The initiative is scheduled to be on the November 2020 ballot. If passed by voters, a significant increase in workload for both valuation and administration staff is anticipated.

Budgets Contained within the Department

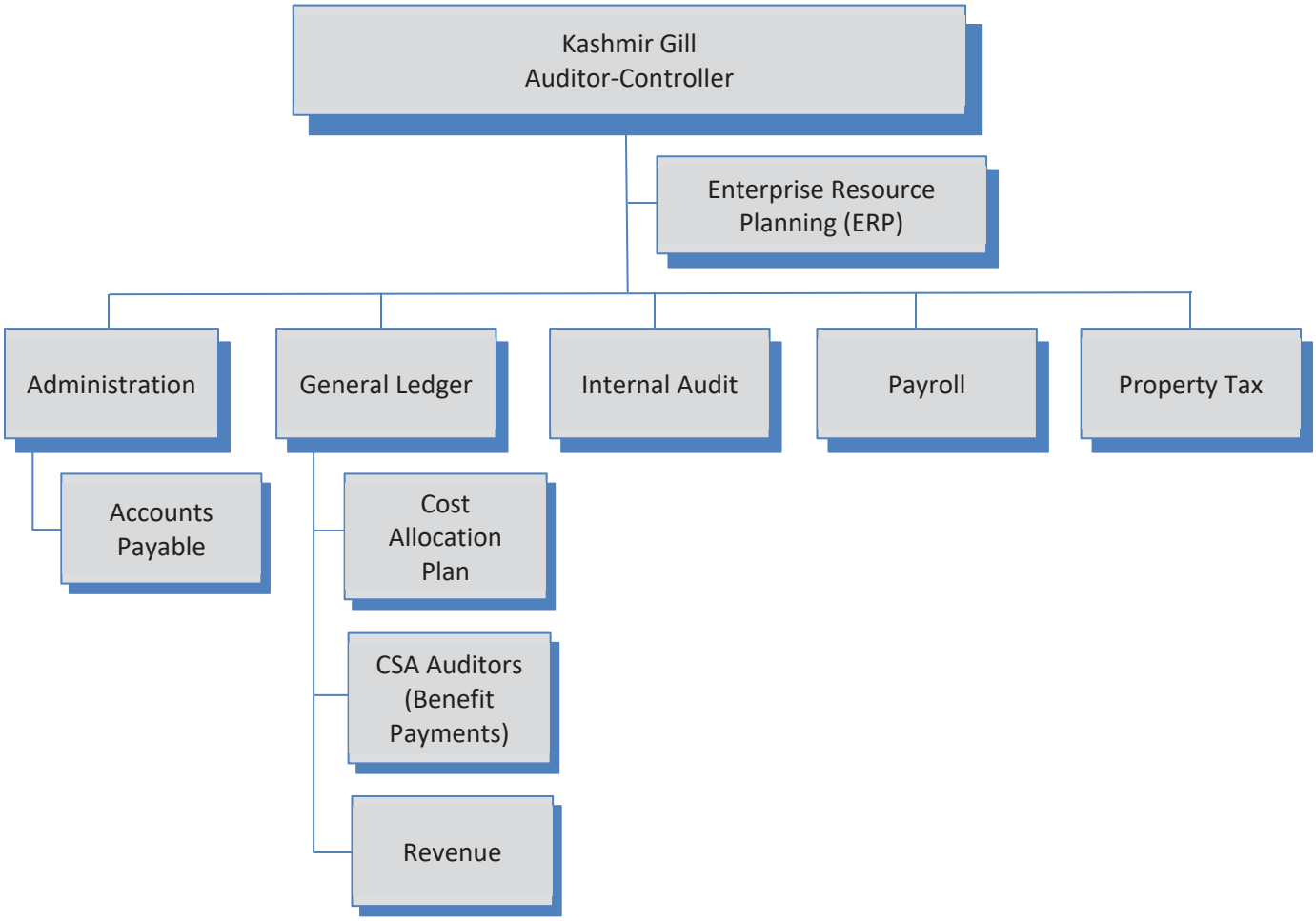
- **Assessor** (General Fund)
  - Funds staff, Department support functions, and related expenditures dedicated to preparing an annual assessment roll from which property tax revenues are generated
- **ASR State Grants** (Special Revenue)
  - Houses State grant revenue, providing funds for equipment and special projects

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

Assessor 0100 0012000 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$18,712	$16,000	$20,000	$4,000	$21,000	$1,000
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$1,202,784	$1,010,500	$1,010,500	$0	$1,010,500	$0
Miscellaneous Revenue	$18,616	$13,000	$13,000	$0	$13,000	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,240,112	$1,039,500	$1,043,500	$4,000	$1,044,500	$1,000
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,240,112	$1,039,500	$1,043,500	$4,000	$1,044,500	$1,000
Salaries and Benefits	$5,848,572	$6,968,214	$6,374,623	($593,591)	$6,599,629	$225,006
Services and Supplies	$447,126	$481,828	$519,168	$37,340	$530,773	$11,605
Other Charges	$443,638	$481,861	$543,026	$61,165	$575,107	$32,081
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$760	$1,225	$1,225	$0	$1,253	$28
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$6,740,096	$7,933,128	$7,438,042	($495,086)	$7,706,762	$268,720
General Fund Contribution	$5,499,984	$6,893,628	$6,394,542	($499,086)	$6,662,262	$267,720
Total Allocated Positions	-	58	58	0	58	0

Assessor - ASR State Grant 172A 0012172 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$370,000	$100,000	$100,000	$0	$0	($100,000)
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$370,000	$100,000	$100,000	$0	$0	($100,000)
Use of Fund Balance	($555,000)	$0	$400,000	$400,000	$118,500	($281,500)
Total Funding Sources	($185,000)	$100,000	$500,000	$400,000	$118,500	($381,500)
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$150,000	$550,000	$400,000	$118,500	($431,500)
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$0	$150,000	$550,000	$400,000	$118,500	($431,500)
General Fund Contribution	$185,000	$50,000	$50,000	$0	$0	($50,000)
Total Allocated Positions	-	0	0	0	0	0



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Auditor-Controller

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$3,414,684	$3,505,836
Use of Fund Balance/ Retained Earnings	$185,337	$103,720
Gross Costs	$5,076,478	$5,175,292
General Fund Contributions	$1,476,457	$1,565,736
% Funded by General Fund	29.1%	30.3%
Total Allocated Positions	41	41

Department Services and Programs

The Auditor-Controller is the Chief Fiscal Officer of the County. The Auditor-Controller is an elected official whose principal duties are defined in various State codes and policy set by the Board of Supervisors and is responsible for accounting and financial reporting in accordance with Generally Accepted Accounting Principles (GAAP) and Federal guidelines as outlined by the Office of Management and Budget (OMB).

The **Administration** division provides oversight of Department operations as well as the leadership function for the Department. Responsibilities include Department finance and budget, as well as central support for Department human resources, payroll functions, and purchasing. Auditor-Controller Accounts Payable division, housed under the responsibility of the Administration division, is the centralized processing division for all vendor and service provider payments. The Accounts Payable division also processes annual 1099 forms to vendors and administers County purchasing card transactions.

The **Enterprise Resource Planning (ERP)** Project began in March 2017, with the creation of the Enterprise Resource Planning Steering Committee. The committee members included leadership and staff from the Chief Executive Office, Information Technology Central, and General Services Agency, with the Auditor-Controller as the lead. The committee was tasked with evaluating the County's business practices and functionality of the current Financial Management System (FMS) and Human Resources Management Systems (HRMS). After extensive research and consultation, it has been determined the County is in need of an updated FMS system. The ERP Project will focus on defining the functional and technical requirements, acquiring and implementing an FMS system, and improving business practices with the goal of increasing efficiencies, system security, reporting capabilities, and system accessibility, while reducing the need for various third-party systems.

An Internal Service Fund budget unit has been created for the ERP to track all costs associated with the project.

The **General Ledger** division manages the County Financial Management System and is responsible for the integrity of financial information generated by County operations. Providing accurate financial information is important when making sound management decisions for County departments and the County as a whole. The Comprehensive Annual Financial Report (CAFR) is produced by this division, providing the necessary financial information to interested parties. The division is also responsible for the annual Cost Allocation Plan, State Controller's Financial Report, and budget schedules.

Additional division responsibilities include reporting the County's outstanding debt service, revenue sharing agreements, Public Facility Fees, sales tax and Court Collection Reporting. The Revenue division, also housed under the responsibility of the General Ledger division, records all County funds received and deposited into the County Treasury and records revenue and expenditure transactions for Schools and Special Districts. The Community Services Agency – Welfare Payments division,

housed under the General Ledger division, issues social welfare payments and is responsible for monthly claims for Federal and State reimbursement.

The **Internal Audit** division performs compliance audits of County departments in accordance with Professional Standards issued by the Institute of Internal Auditors (IIA). The audits may assess internal controls over financial reporting and evaluate how well the County complies with County policies and State mandates, as well as applicable laws, rules, and regulations. The primary output is the independent analysis and recommendations necessary to assist management in improving processes and strengthening controls accomplished through written reports and other communication. The primary function of the Internal Audit division is to protect County assets.

The **Payroll** division is responsible for processing biweekly paychecks and deductions consistent with memoranda of understanding (MOU) and State and Federal laws. The division also processes employee reimbursements for professional development and for authorized travel expenses.

The **Property Tax** division is responsible for setting property tax rates based on the current assessed value, enrolling direct assessments, establishing bond rates, and administering the Teeter Plan and property tax agreements. Property Tax personnel allocate and distribute collected tax revenue to the various taxing entities that include the County, local cities, local school districts, and local special districts. Other functions include continued implementation and maintenance of The Dissolution Act (the dissolution of California Redevelopment Agencies).

Board of Supervisors Priority Area

The Auditor – Controller supports the following Board of Supervisors priority:

Priority	*Delivering efficient public services to benefit our residents and businesses*
Mission Statement	To provide effective fiscal monitoring, reporting, safeguarding of resources through accounting policies, procedures, systems, internal controls, legal and professional standards for the benefit of the citizens of Stanislaus County

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Auditor-Controller							
0100 0013000 General Fund							
Total Revenue	$2,950,610	$3,114,387	$3,287,778	$3,350,132	$3,160,612	$3,327,587	94.98%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$4,275,336	$4,449,037	$4,695,811	$5,177,849	$4,626,749	$5,316,179	87.03%
Net County Cost	$1,324,726	$1,334,650	$1,408,033	$1,827,717	$1,466,137	$1,988,592	73.73%

- Salaries and Benefits costs have steadily increased each year due to increases in cost of living, retirement and health care costs. A variance in Fiscal Year 2019-2020 is attributed to shifting Payroll-IT staff salaries to the Information Technology Central Department and the reduction of consulting and temporary help services that eliminated the need for service contracts. As such, Gross Costs were lower with a correlated decrease in revenue due to Cost Allocation Plan (CAP) charges to departments.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Auditor-Controller - Enterprise Resource Planning							
5401 0013240 Internal Service Fund							
Total Revenue	$0	$0	$0	$0	$0	$0	0.00%
Use of Fund Balance	$0	$0	$0	$0	($329,460)	$0	0.00%
Gross Costs	$0	$0	$0	$0	$26,870	$356,330	7.54%
Net County Cost	$0	$0	$0	$0	$356,330	$356,330	100.00%

- The Enterprise Resource Planning budget unit was established in Fiscal Year 2019-2020 with a General Fund Contribution of $356,330, for the tracking of costs related to the County's ERP Financial Management System Project.

Department Summary

Auditor-Controller	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$154,805	$155,629	$162,000	$6,371	$162,000	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$3,048,943	$3,021,558	$3,096,284	$74,726	$3,182,756	$86,472
Miscellaneous Revenue	$146,384	$150,400	$156,400	$6,000	$161,080	$4,680
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$3,350,132	$3,327,587	$3,414,684	$87,097	$3,505,836	$91,152
Use of Fund Balance/Retained Earnings	$0	$0	$185,337	$185,337	$103,720	($81,617)
Total Funding Sources	$3,350,132	$3,327,587	$3,600,021	$272,434	$3,609,556	$9,535
Salaries and Benefits	$4,571,089	$4,776,584	$4,520,453	($256,131)	$4,679,546	$159,093
Services and Supplies	$283,065	$550,141	$227,357	($322,784)	$147,370	($79,987)
Other Charges	$323,618	$345,584	$328,468	($17,116)	$348,176	$19,708
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$77	$200	$200	$0	$200	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$5,177,849	$5,672,509	$5,076,478	($596,031)	$5,175,292	$98,814
General Fund Contribution	$1,827,717	$2,344,922	$1,476,457	($868,465)	$1,565,736	$89,279
Total Allocated Positions	-	40	41	1	41	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $3.4 million, an increase of $87,097 from the 2019-2020 Adopted Final Budget.
  - The increase is due to ongoing revenue in Department Cost Allocation Plan (CAP), property tax revenue and a higher rebate from the County credit card rebate program.
  - Estimated revenue for the department, exclusive of the ERP Project in the 2020-2021 Final Budget is projected by Cost Allocation Plan charges to departments for services provided to Non-General Fund departments at 58% of the Auditor-Controller's (AC) costs and other miscellaneous revenues provide for 7% of the budget, with the remainder or 35% provided by a General Fund Contribution. The overall increase in revenue is a result of estimated reimbursement of increased expenses.
- The Department has a total of $329,460 in available retained earnings as of July 1, 2020, of which $185,337 is budgeted for use in Fiscal Year 2020-2021
  - The Enterprise Resource Planning fund was established in March 2020 in order to record transactions for the County's Enterprise-wide Resource Planning Project. The County committed $356,330 in County Match funds. Approximately $90,000 or 75% of the project manager's salary is budgeted in the ERP budget and the remaining 25% is included in the Auditor-Controller budget. As the ERP project progresses and strategic decisions are made regarding contractual agreements, additional appropriations will be requested via agenda items for Board of Supervisors' consideration. The Board has previously approved a set-aside of funds assigned in General Fund Balance to supprot the ERP project.

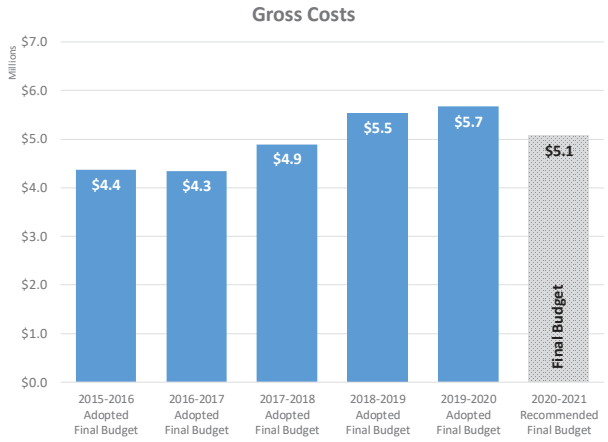
Budget and Operations

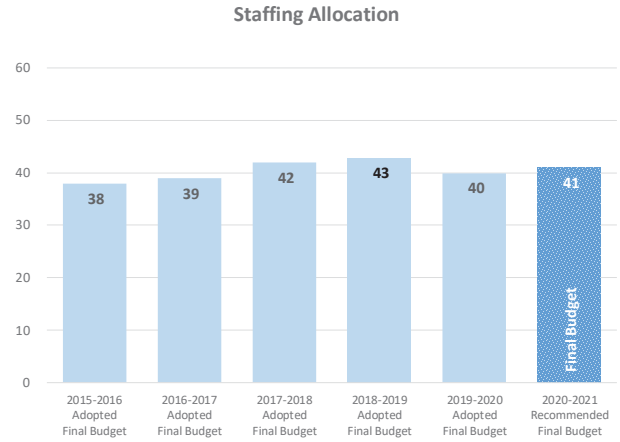
- Gross Costs identified in the 2020-2021 Final Budget total $5.1 million, a decrease of $596,031 from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $1.5 million.
  - Final Budget at base includes a $596,031 decrease. This includes an overall decrease in Salaries and Benefits for a re-instated 5% vacancy rate, a reduction of one-time carryforward funds from 2018-2019, and a reduction in temporary help. The ERP appropriations and revenue were included in the Auditor-Controller budget for Fiscal Years 2018-2019 and 2019-2020. Effective in the 2020-2021 Final Budget, the ERP budget unit is a separate Internal Service Fund (ISF) budget.
- No service level adjustments are required at this time.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 41, an increase of one over the 2019-2020 Adopted Final Budget.
  - Subsequent to the 2019-2020 Adopted Final Budget, one Manager II position for Enterprise Resource Planning was added to the Department staffing allocation in the 2019-2020 Adopted Midyear Financial Report.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $3.5 million, an increase of $91,152 over the 2020-2021 Final Budget.
- Estimated Revenue for the 2021-2022 Spending Plan is projected to increase by 3%.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $5.2 million an increase of $98,814 over the 2019-2020 Final Budget, requiring a General Fund Contribution of $1.6 million.
  - The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business: Salaries and Benefits increase of 3%; Retirement increase of 1.1%; Group health insurance of 1.1%; Services and Supplies increase of 2.3%; and Cost Allocation Plan (CAP) increase of 3%.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 41, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The Department will coordinate and address Americans with Disabilities Act barriers with the 10th Street Building Manager as applicable for the 5th floor occupied by the Auditor-Controller.
- The Internal Audit division of the Auditor-Controller Department is continuously faced with recruitment and retention challenges. The division staff has reduced by half, which limits the number of purchasing card audits that can be performed. The Department plans to address the purchasing card audit requirements and policy with the Board of Supervisors through a separate agenda item.

- Payroll division staffing challenges continue with leaves/vacancies and the limited pool of trained and experienced candidates to fill behind. In addition to recurring demands, payroll division has been working long hours to accommodate the processing of new personnel policies designed to accommodate COVID-19. Payroll staff are challenged to meet the recurring and tight deadlines while ensuring that employees are receiving the newly implemented benefits. Furthermore, tracking of payroll costs for audit and intergovernmental funding documentation has added to the workload.
- Auditor-Controller provides staff dedicated support to Clerk-Recorder, Treasurer-Tax Collector, Chief Executive Office (CEO) and the Tenth Street Place (TSP).
  - In the Clerk-Recorder Department, Auditor-Controller staff is assisting with budget and accounting needs including identifying process improvements and reconciliation of multiple funds that had not previously been reconciled. This is an ongoing task and the role of the Auditor-Controller staff is expected to expand into a long-term commitment. Staff costs for these tasks have been absorbed within the Auditor-Controller budget unit. However, staffing needs of the Auditor-Controller Department will be evaluated during the Midyear 2020-2021 budget to determine if additional personnel will be required to fill behind the dedicated Accountants assigned to support County departments.
  - Auditor-Controller staff also worked with Treasurer-Tax Collector staff to increase efficiencies in collection processes and subsequent distributions. Procedures have been documented for cross-training between departments with the objective to ensure that accounting is consistent.
  - Chief Executive Office and the Tenth Street JPA requested assistance from Auditor-Controller staff due to staffing shortages. The Auditor-Controller Department assisted with the CEO Accounts Payable duties. In addition, Auditor-Controller staff assisted the Tenth Street JPA with accounts payable, purchasing and administrative tasks during staff leaves/vacancies.
- A significant undertaking during Fiscal Year 2019-2020 was the clean-up and reconciliation of approximately 300 Fiduciary Funds, the first reconciliation of its kind. Research involved the review of financial activity dating back to 1999.
- The Auditor-Controller's Department is the lead on the Countywide Enterprise Resource Planning. The review of the current financial management system and County business needs were evaluated and the decision has been made to review options for upgrade. County is working with consultants to map out business practices and potential products to meet organizational needs.
- During this COVID-19 pandemic, the Auditor-Controller Department serves as the lead County agency for all Federal Emergency Management Agency (FEMA) and Coronavirus Aid Relief and Economic Security (CARES) claiming. The Auditor-Controller is a liaison between departments and Federal agencies. Auditor staff is responsible for disseminating information and training department staff involving the claiming process.
- The Auditor-Controller Department took on the role to disburse CARES funding to nine cities and ensure proper accounting procedures are adhered to. The Department is the main contact for the cities to help facilitate claim and audit documentation.

Budgets Contained within the Department

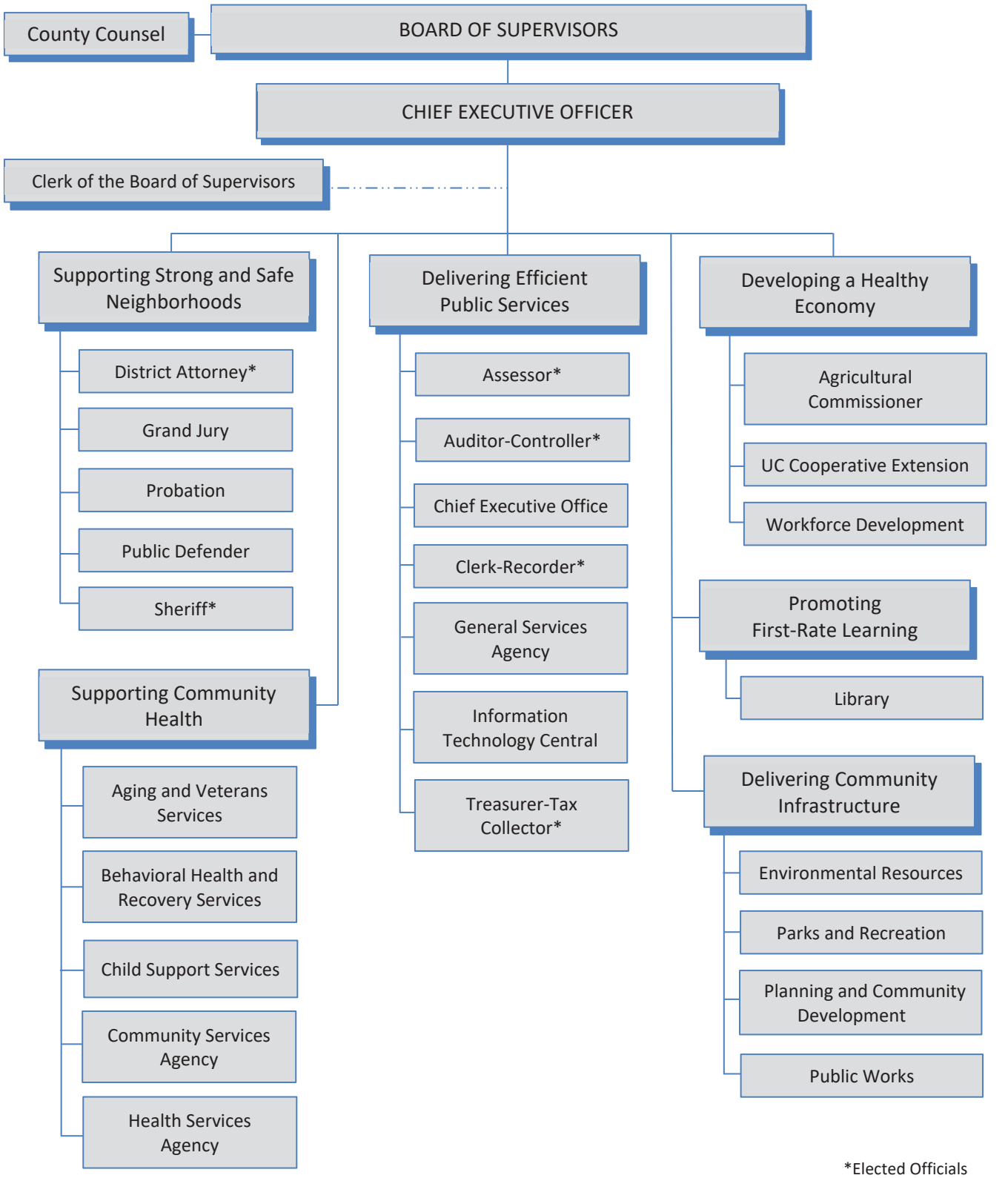
- **Auditor-Controller** (General Fund)
  - Funds duties and responsibilities of the Auditor-Controller, including activities for administration, general ledger, internal audit, payroll, and property tax allocation
- **Enterprise Resource Planning** (Internal Service Fund)
  - Funds duties and responsibilities of the Enterprise Resource Planning project, including contracts for consultants and administration.

Individual schedules for this budget are detailed below.

Legal Budget Unit (LBU) Schedules

Auditor-Controller 0100 0013000 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$154,805	$155,629	$162,000	$6,371	$162,000	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$3,048,943	$3,021,558	$3,096,284	$74,726	$3,182,756	$86,472
Miscellaneous Revenue	$146,384	$150,400	$156,400	$6,000	$161,080	$4,680
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$3,350,132	$3,327,587	$3,414,684	$87,097	$3,505,836	$91,152
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$3,350,132	$3,327,587	$3,414,684	$87,097	$3,505,836	$91,152
Salaries and Benefits	$4,571,089	$4,776,584	$4,430,310	($346,274)	$4,584,896	$154,586
Services and Supplies	$283,065	$550,141	$132,233	($417,908)	$138,370	$6,137
Other Charges	$323,618	$345,584	$328,398	($17,186)	$348,106	$19,708
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$77	$200	$200	$0	$200	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$5,177,849	$5,672,509	$4,891,141	($781,368)	$5,071,572	$180,431
General Fund Contribution	$1,827,717	$2,344,922	$1,476,457	($868,465)	$1,565,736	$89,279
Total Allocated Positions	-	40	40	0	40	0

Auditor-Controller - Enterprise Resource Planning 5401 0013240 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$0	$0	$0	$0
Retained Earnings	$0	$0	$185,337	$185,337	$103,720	($81,617)
Total Funding Sources	$0	$0	$185,337	$185,337	$103,720	($81,617)
Salaries and Benefits	$0	$0	$90,143	$90,143	$94,650	$4,507
Services and Supplies	$0	$0	$95,124	$95,124	$9,000	($86,124)
Other Charges	$0	$0	$70	$70	$70	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$0	$0	$185,337	$185,337	$103,720	($81,617)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	1	1	1	0



*Elected Officials

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Board of Supervisors

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$65,370	$66,558
Use of Fund Balance/ Retained Earnings	$0	$0
Gross Costs	$1,559,955	$1,712,462
General Fund Contributions	$1,494,585	$1,645,904
% Funded by General Fund	95.8%	96.1%
Total Allocated Positions	10	10

Department Services and Programs

The Board of Supervisors provides a variety of governing, administrative, and legislative functions and determines the overall policy direction for Stanislaus County government. The Board of Supervisors' legislative and administrative duties and responsibilities include adopting ordinances on a wide range of subjects, adopting resolutions for the purpose of setting policy and providing for its administration, adopting an annual budget, and holding public hearings on a variety of matters such as zoning in the unincorporated area of the County. Additionally, the Board is responsible for the effective management of County government. The Board is assisted in meeting its administrative responsibilities by the Chief Executive Officer who is delegated broad budgetary responsibility, including the recommendation of an annual budget to the Board, the control and monitoring of budget expenditures, and oversight of the general day-to-day business functions of the County.

The Board of Supervisors is committed to providing excellent community services, charging the countywide organization to effectively manage public resources, encouraging thoughtful innovation, and continuously improving business efficiencies.

The Board of Supervisors defines success through outcomes developed for each of the following core priorities, supported by the activities, programs, and services provided by each and every County department:

- *Supporting strong and safe neighborhoods for individuals and families to thrive;*
- *Supporting community health, including physical, mental, emotional, and spiritual health;*
- *Developing a healthy economy, building upon our strong agricultural foundation;*
- *Promoting first-rate learning opportunities for all residents in support of community and individual prosperity;* and
- *Delivering efficient public services and community infrastructure to benefit our residents and businesses.*

The County is divided into five supervisorial districts and each Supervisor is elected within his or her own district. Regular public Board meetings are held most Tuesdays at 9:00 a.m., with the exception of the third Tuesday of the month when the meetings are held at 6:30 p.m. Public meetings are broadcast live and replayed on local cable television as well as the Board of Supervisors' website.

Board of Supervisors Priority Area

The Board of Supervisors supports the following Board of Supervisors priority:

Priority	*Delivering efficient public services to benefit our residents and businesses*
Mission Statement	Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost-effective manner

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following table identifies five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Board of Supervisors							
0100 0014100 General Fund							
Total Revenue	$60,723	$62,691	$64,622	$63,752	$63,302	$64,005	98.90%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$971,862	$1,055,526	$1,158,023	$1,262,312	$1,372,524	$1,552,210	88.42%
Net County Cost	$911,139	$992,835	$1,093,401	$1,198,560	$1,309,222	$1,488,205	87.97%

- Revenue is steadily returning to previous fiscal year levels after taking a 1.3% decrease in Fiscal Year 2018-2019. Costs have increased a little over 9% annually, requiring additional General Fund Contribution. This is attributed to the return to a ten-staff model, with one Field Representative per Supervisor to provide sufficient support, standard cost-of-doing-business increases, and compliance with County ordinance, updated in November 2016, to ensure comparable salary levels for Supervisors.

Department Summary

Board of Supervisors	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$63,279	$64,005	$65,370	$1,365	$66,558	$1,188
Miscellaneous Revenue	$473	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$63,752	$64,005	$65,370	$1,365	$66,558	$1,188
Use of Fund Balance/Retained Earnings	$0	$0	$0	$0	$0	$0
Total Funding Sources	$63,752	$64,005	$65,370	$1,365	$66,558	$1,188
Salaries and Benefits	$1,072,410	$1,337,867	$1,331,355	($6,512)	$1,475,633	$144,278
Services and Supplies	$109,951	$121,923	$127,500	$5,577	$129,932	$2,432
Other Charges	$79,936	$92,420	$101,100	$8,680	$106,897	$5,797
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$15	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,262,312	$1,552,210	$1,559,955	$7,745	$1,712,462	$152,507
General Fund Contribution	$1,198,560	$1,488,205	$1,494,585	$6,380	$1,645,904	$151,319
Total Allocated Positions	-	10	10	0	10	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $65,370, an increase of $1,365 over the 2019-2020 Adopted Final Budget.
- Estimated revenue for the 2020-2021 Final Budget is projected by Cost Allocation Plan (CAP) charges issued to departments for the provision of the annual County Single Audit and is based on outside audit firm rates known at the time of budget preparation.

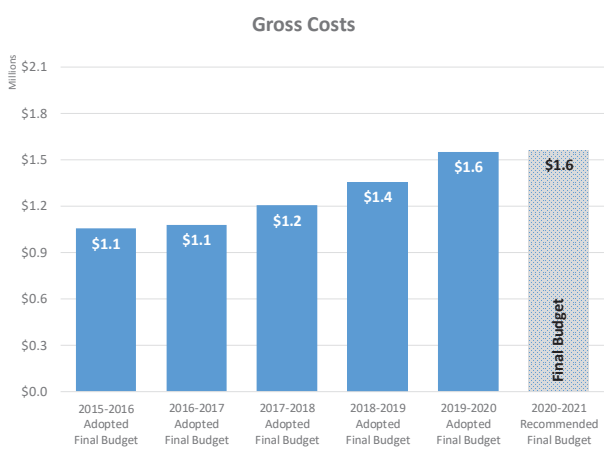
Budget and Operations

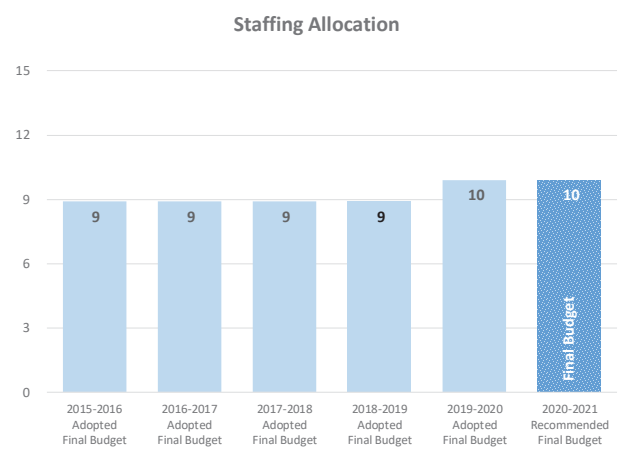
- Gross Costs identified in the 2020-2021 Final Budget total $1.6 million, an increase of $7,745 over the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $1.5 million.
- Final Budget at base includes an increase due to the cost of doing business in Salaries and Benefits, Services and Supplies and Cost Allocation Plan (CAP) charges to maintain current service levels, requiring an additional General Fund Contribution of $6,380.
- No service level adjustments are requested at this time.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 10 positions, consistent with the 2019-2020 Adopted Final Budget allocation.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $66,558 an increase of $1,188 over the 2020-2021 Final Budget.

- Estimated revenue for the 2021-2022 Spending Plan is projected by historical review of costs for the provision of the annual County Single Audit by an outside audit firm. Department revenue is provided through Cost Allocation Plan (CAP) charges for the provision of the annual County Single Audit.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $1.7 million an increase of $152,507 over the 2020-2021 Final Budget, requiring a General Fund Contribution of $1.6 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business: Salaries and Benefits increase of 3%; retirement increase of 1.1%; group health insurance increase of 5%; Services and supplies increase of 2.3%; and Cost Allocation Plan (CAP) increase of 5%.

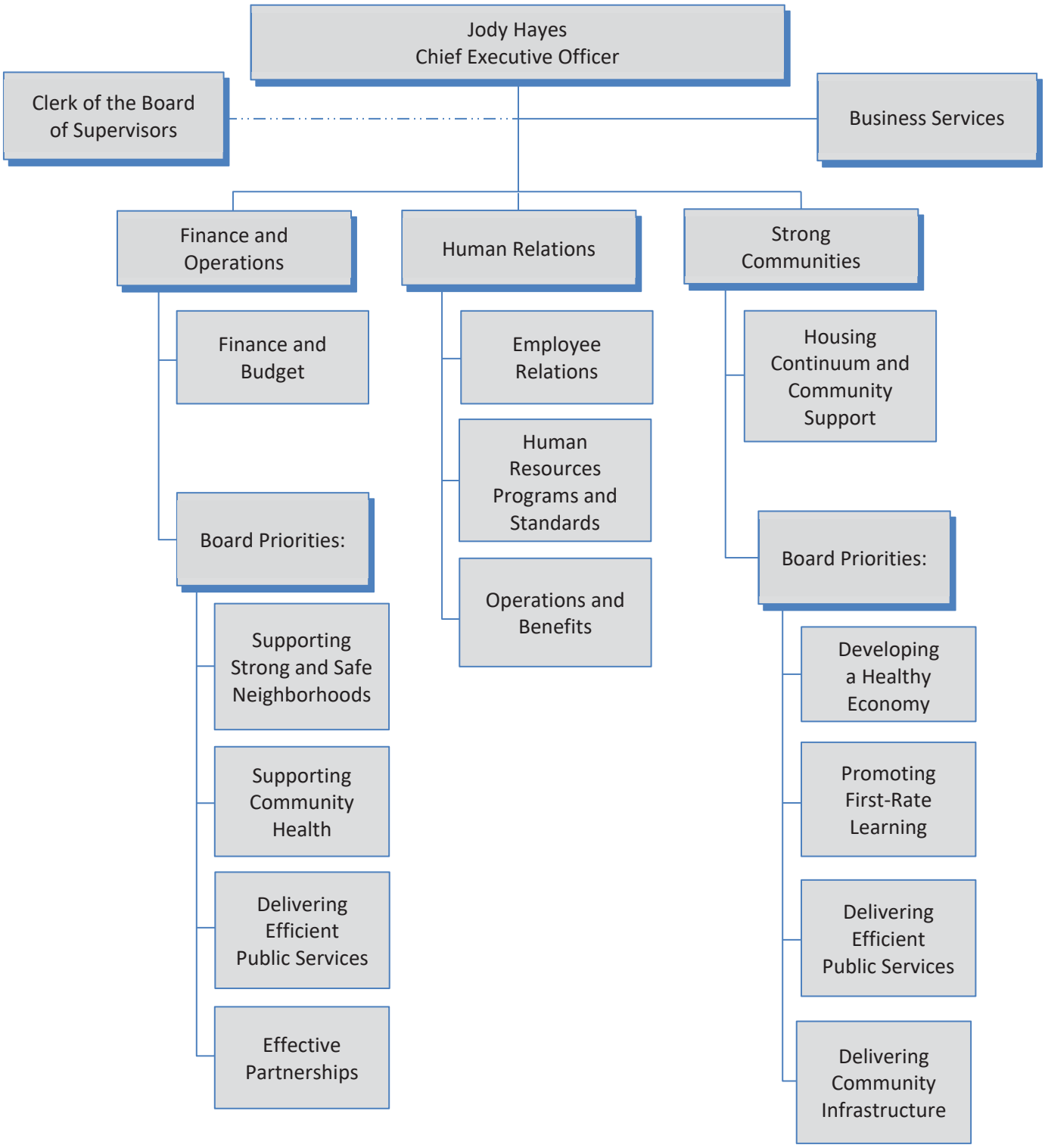
Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 10 positions, consistent with the 2020-2021 Final Budget allocation.

Budget Contained within the Department

- **Board of Supervisors** (General Fund)
  - Funds staff and administration functions in support of the Board of Supervisors of Stanislaus County, the governing board responsible for setting County policy and approving the annual County budget which funds all County departments.

The Department Summary reflects the detail of this single budget unit.



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Chief Executive Office

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$3,143,144	$3,174,015
Use of Fund Balance/ Retained Earnings	$0	$0
Gross Costs	$8,059,773	$8,005,076
General Fund Contributions	$4,916,629	$4,831,061
% Funded by General Fund	61.0%	60.3%
Total Allocated Positions	36	36

Department Services and Programs

The Chief Executive Office (CEO) provides for the overall leadership and organizational management of County government, pursuant to Board of Supervisors' policy and the adopted budget. Specifically, the office oversees the management of County resources; provides for long-range financial, facility, and organizational planning; ensures that County departments are producing services and results in accordance with the Board's goals, priorities, policies, budgets, and legal mandates; and improves management, processes, and business procedures to guarantee the most effective use of County resources, facilities, and equipment.

Several divisions exist within the Chief Executive Office to provide a variety of services to County departments and the community, including support provided through the **Clerk of the Board of Supervisors**. The Clerk of the Board of Supervisors clerks all Board of Supervisors' meetings; maintains records and indexes; prepares the Board meeting agendas; provides administrative support to the Board; maintains the records of the Assessment Appeals Board and over 104 boards and commissions, committees, and special districts; maintains the County Code; preserves over 80 Conflict of Interest Codes; serves as Filing Official for Statements of Economic Interest; conducts bid openings for County capital building and road projects; and processes all claims against the County. The division's staff is committed to accurate record keeping, courteous service, and pride in the performance of duties.

The **Business Services** area of the Chief Executive Office ensures the appropriate distribution of assignments and ensures timely and efficient services are provided to County departments, community agencies, and the general public.

The Chief Executive Office contains multiple divisions and oversees **County Operations** to effectively and efficiently meet the needs of the County at large. The primary functions contained within the department include **Finance and Operations, Human Relations,** and **Strong Communities**.

County Operations provides overall administration for the functionality of operations within the Department, ensuring the appropriate distribution of assignments and provision of services to County departments, community agencies, and the general public.

County Capital Projects Fund budgets for the Courthouse Construction Fund and Criminal Justice Facilities Fund along with the County Operations budgets of County Court Funding, Department of Justice Drug and Alcohol, DNA Identification Fund Prop 69, and Stanislaus Family Justice Center can be found within the *Supporting Strong and Safe Neighborhoods* section.

County Operations budgets for Focus on Prevention, Cannabis, Crowslanding, and several support budgets can be found within the *Delivering Efficient Public Services* section.

The **Finance and Operations** division provides fiscal oversight for the entire County. Finance and budget staff work with departments to develop the annual budget, provide guidance on fiscal policy, track revenue and expenditures to ensure fiscal responsibility, develop budget direction for

departments through instructional trainings and workshops, and brief the Board of Supervisors on all financial and budgetary issues. In addition, Finance and Operations staff provide fiscal and contract management for the Employee Benefits programs contained in the Human Relations Division.

Formerly part of the Risk Management Division, the staff supporting the Liability and Claims function are now part of the Finance and Operations team. The management and reporting of the County's claims are coupled with the fiscal oversight for these programs, which represent general and professional liability coverage, property, fiduciary, and related insurances.

The **Human Relations** (HR) division serves as the definitive leader on Countywide personnel management. The HR budget can be found within the *Delivering Efficient Public Services* section.

Strong Communities is tasked with the development of land inventory for job creation; fee and incentives program development and maintenance; various interfaces with City partners on sphere modifications, annexations, and master agreements; and regional tourism facilitation. Activities performed by this division include outreach projects aimed at improving the image and perception of local communities. The division also manages the Stanislaus County Employee Mentor Program, developed in 1999 to address the County's high dropout rate, one of the highest in the State of California at that time, and serves as a community-driven solution to combat the potential barriers to success and learning caused by either low self-esteem, a lack of positive role models, disengagement, or a primary language other than English. The Strong Communities division's overriding mission is to create new jobs for a thriving community and provide critical services to the residents of Stanislaus County.

Budget and staffing information for the various Chief Executive Office and County Operations budgets can be found in the following Board of Supervisors' priority sections:

- *Supporting Strong and Safe Neighborhoods*
  - County Capital Projects Fund
  - County Operations
- *Developing a Healthy Economy*
  - Economic Development Bank
- *Delivering Efficient Public Services*
  - Chief Executive Office
  - CEO – Human Relations

Board of Supervisors Priority Area

The Chief Executive Office supports the following Board of Supervisors priority:

Priority	*Delivering efficient public services to benefit our residents and businesses*
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Chief Executive Office - Operations and Services							
0100 0015000 General Fund							
Total Revenue	$2,308,040	$2,604,046	$3,385,963	$4,298,725	$3,857,688	$5,465,523	70.58%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$6,041,652	$6,812,571	$7,992,714	$10,057,451	$10,687,796	$12,691,399	84.21%
Net County Cost	$3,733,612	$4,208,525	$4,606,751	$5,758,726	$6,830,108	$7,225,876	94.52%

- Costs have increased steadily over the five years shown in the chart above, consistent with increasing costs related to salaries, benefits, supplies, and overhead. Revenue is primarily derived from charges for services through the County's cost allocation plan and has increased consistent with costs over the first four years in the above chart. The revenue decrease and low budget utilization in 2019-2020 can be attributed to the COVID-19 pandemic.

Department Summary

Chief Executive Office	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$96,949	$116,000	$190,000	$74,000	$195,700	$5,700
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$15,000	$0	$50,000	$50,000	$0	($50,000)
Charges for Service	$4,168,867	$5,264,523	$2,903,144	($2,361,379)	$2,978,315	$75,171
Miscellaneous Revenue	$14,403	$0	$0	$0	$0	$0
Other Financing Sources	$3,506	$0	$0	$0	$0	$0
Total Revenue	$4,298,725	$5,380,523	$3,143,144	($2,237,379)	$3,174,015	$30,871
Use of Fund Balance/Retained Earnings	$0	$0	$0	$0	$0	$0
Total Funding Sources	$4,298,725	$5,380,523	$3,143,144	($2,237,379)	$3,174,015	$30,871
Salaries and Benefits	$7,636,748	$8,746,790	$5,939,187	($2,807,603)	$6,149,592	$210,405
Services and Supplies	$1,956,215	$2,705,717	$1,655,994	($1,049,723)	$1,361,606	($294,388)
Other Charges	$464,986	$598,301	$464,592	($133,709)	$493,878	$29,286
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($498)	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$10,057,451	$12,050,808	$8,059,773	($3,991,035)	$8,005,076	($54,697)
General Fund Contribution	$5,758,726	$6,670,285	$4,916,629	($1,753,656)	$4,831,061	($85,568)
Total Allocated Positions	-	57	36	-21	36	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $3.1 million, a decrease of $2.2 million from the 2019-2020 Adopted Final Budget.

- The decrease in revenue of $2 million is due to transfers of budget units between Chief Executive Office (CEO), CEO – Human Relations, and GSA – Administration. The Tenth Street Place and Capital Projects budgets transferred from CEO to GSA – Administration and are supported with $1 million. The safety operations formerly in Risk Management within the CEO budget transferred to CEO – Human Relations and are supported with $1 million. This revenue adjustment is ongoing.
- The decrease in revenue of $333,830 is based on actual charges for staff time in the prior year.
- An increase in revenue of $50,000 is for CARES Act Coronavirus Relief Funding (CRF) to support a COVID Educational campaign.

- Estimated revenue for the 2020-2021 Final Budget is determined by a review of multi-year trends and an analysis of current Cost Allocation Plan (CAP) charges to other departments to extrapolate a cost-to-revenue ratio for future year projections.
- Estimated revenue has decreased 41.6% for the 2018-2019 Adopted Final Budget. This is due to the planned transfer of several budgets from CEO to GSA – Administration and CEO – Human Relations as described in the following Budget and Operations section.

Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $8.1 million, a decrease of $4 million from the 2019-2020 Adopted Final Budget, relying on a General Fund Contribution of $4.9 million, resulting in savings of $1.8 million.
- The Final Budget at base includes a $115,766 increase due to the cost of doing business in salary, benefit, and CAP costs. The increase is offset by decreases of $343,947 in services and supplies and $359,983 to incorporate a 5% vacancy rate. The net decrease of $558,164 is a savings to the General Fund.
- The Final Budget includes an increase of $275,000 as a technical adjustment for one-time carryover projects.
- The Final Budget includes a recommendation to reduce service levels in order to transfer staff and functions out of this budget unit and into GSA – Administration and CEO – Human Relations budgets.
- The Final Budget includes a $3.7 million decrease to accommodate the transfer of functions and staff from the CEO budget to the CEO – Human Relations and to the GSA – Administration budgets, and a $50,000 increase to support a COVID Educational Campaign, resulting in General Fund savings of $3.7 million.
    - The CEO – Tenth Street Place and CEO – Capital Projects functions and staff are being absorbed into the GSA – Administration budget to provide more seamless services within the County for a savings of $1.4 million. This is an ongoing savings.
    - The CEO – Human Resources and the former CEO – Risk Management budgets are being blended with the CEO – Human Relations budget to better align staff and workload within the appropriate CEO budgets for savings of $2.3 million. This is an ongoing savings.
    - An increase of $50,000 is recommended to support a multi-media campaign designed to educate the public on prevention measures for COVID-19. This is a one-time request supported with CARES Act CRF funds.

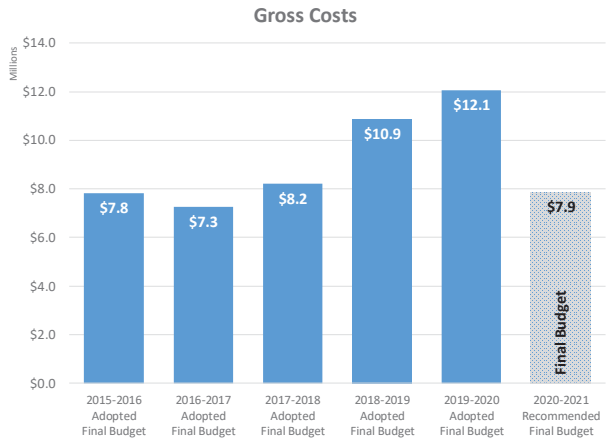
Staffing Allocation

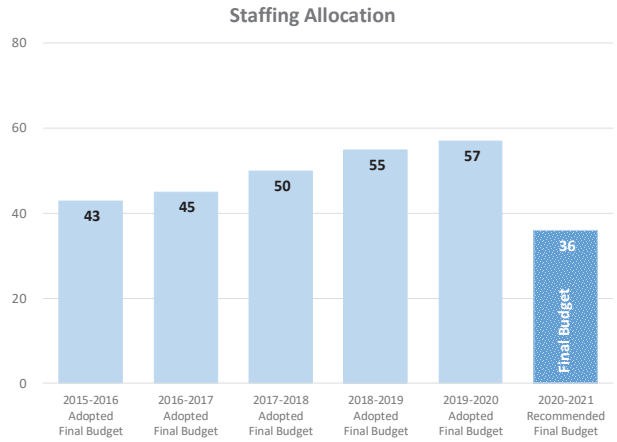
- The 2019-2020 Final Budget includes a Department staffing allocation of 36, a decrease of 21 from the 2019-2020 Adopted Final Budget allocation.
    - Four positions (two Manager III and two Confidential Assistant III positions) are recommended to transfer in from the CEO – Risk Management budget unit.
    - A total of 16 positions (one Human Resources Director, two Manager IV, six Manager III, two Confidential Assistant IV, and five Confidential Assistant III positions) are recommended to transfer out of CEO into the newly established CEO – Human Relations budget unit;

- Eight positions (two Managers IV, one Manager III, one Confidential Assistant IV and one Confidential Assistant III from the CEO – Capital Project Division; and one Manager III and two Maintenance Engineer I/II from the CEO – Tenth Street Place Joint Powers Agency) are recommended to transfer out of CEO into the General Services Agency.
- Subsequent to the 2019-2020 Adopted Final Budget, on October 1, 2019, one Manager III position was transferred out of the Department staffing allocation to the Community Services Agency per Board Resolution No. 2019-0621.

- The Final Budget includes technical adjustment recommendations that do not affect the position allocation.
  - The Department requested to add one Confidential Assistant IV to provide support to the Cannabis Program. It is recommended to study this request.

Five-Year Historical Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $3.2 million, an increase of $30,871 over the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by using a standard escalation factor of 3% for most revenue sources, holding revenue flat where applicable, and adjusting to cover staffing costs that are fully reimbursable by outside agencies.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $8 million, a decrease of $54,697 from the 2020-2021 Final Budget, relying on a General Fund Contribution of $4.8 million, a savings of $85,568.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business: Salaries and Benefits: 3%; Retirement: 1.1%; Group Health Insurance: 5%; Services and Supplies: 2.3%; and Other Charges: 3 to 5%.

- The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2020-2021 budget year: 5% vacancy rate reduction and the removal of any one-time costs included in the 2020-2021 Final Budget

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 36, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- Fiscal Year 2020-2021 is a year of significant change for the Chief Executive Office, as the organizational structure of the office is honed to lead the organization to serve the public interest efficiently and cost-effectively. Significant functions will transition to other County departments to broaden the scope and depth of support in the areas of Capital Projects, which will move to the General Services Agency, and Emergency Services, which will move to the Sheriff's Department. Within the CEO division of Operations and Services, primary areas of focus will continue to be financial planning, business outcomes, economic development, regional housing strategies, and community-wide leadership development.
- COVID-19 pandemic impacts to Stanislaus County will continue to challenge the community and the organization in customer needs, operational capacity and financing during the economic downturn. Emergency Response functions will be more expansive and necessary over a longer duration than any prior disaster faced by the County. Working closely with the Board of Supervisors, the CEO will provide policy direction, financial support and guidance to County departments to maintain maximum service to the public we serve, while managing the financial integrity and sustainability of the General Fund.
- While negatively impacted by decreased sales tax beginning in March 2020 due to COVID-19, significant Federal/State funding relief has been received including a Coronavirus Relief Funds (CRF) Federal allocation of $96.1 million, State Pass-through allocation of $12.8 million and State Realignment Backfill of $9.1 million. All of these funds provide a temporary one-time benefit to the organization and the economic condition of the County. All come with rules and guidelines governing their use, as well as reporting requirements and short time frames for expending funds. The CEO goal is to maximize all funds for services within the timelines identified, which end December 2020 for CRF and June 2021 for Realignment Backfill.
- In response to the reduced sales tax revenue impact to the County Discretionary Revenue, the CEO has provided instruction to all County departments to pursue outside grant funding wherever possible to offset demands on the County General Fund. This work, identified as External Funds Research, has led to application for 66 grants since March 2020 resulting in $7.9 million awarded across County departments above the grant revenue included in the 2019-2020 Final Budget.
- In partnership with the Auditor-Controller, Information Technology Central, and consulting support provided by the Government Finance Officers Association (GFOA), the CEO continues work on the Enterprise-wide Resource Planning (ERP) project. During Fiscal Year 2020-2021, a request for proposal (RFP) for Systems Integrator will be released and negotiations completed with a vendor to support movement of the Oracle Financial Management System to the cloud. Goals of the project include improved system security, increased efficiency in business operations/practices, and reduction of duplicate/manual work and shadow systems.
- Census 2020 is scheduled to be completed in the fall, although there have been delays in this process at all levels of government due to the Covid-19 pandemic. Once the Census has been completed, the CEO will support County Counsel in the next phase of work which will include analysis of the data to ensure distribution of services, resources, and representation throughout Stanislaus County. Specifically, a review of the population demographics associated with Board of Supervisors' individual districts will be completed and any necessary changes will be implemented. It is anticipated that this will be completed before November 2021

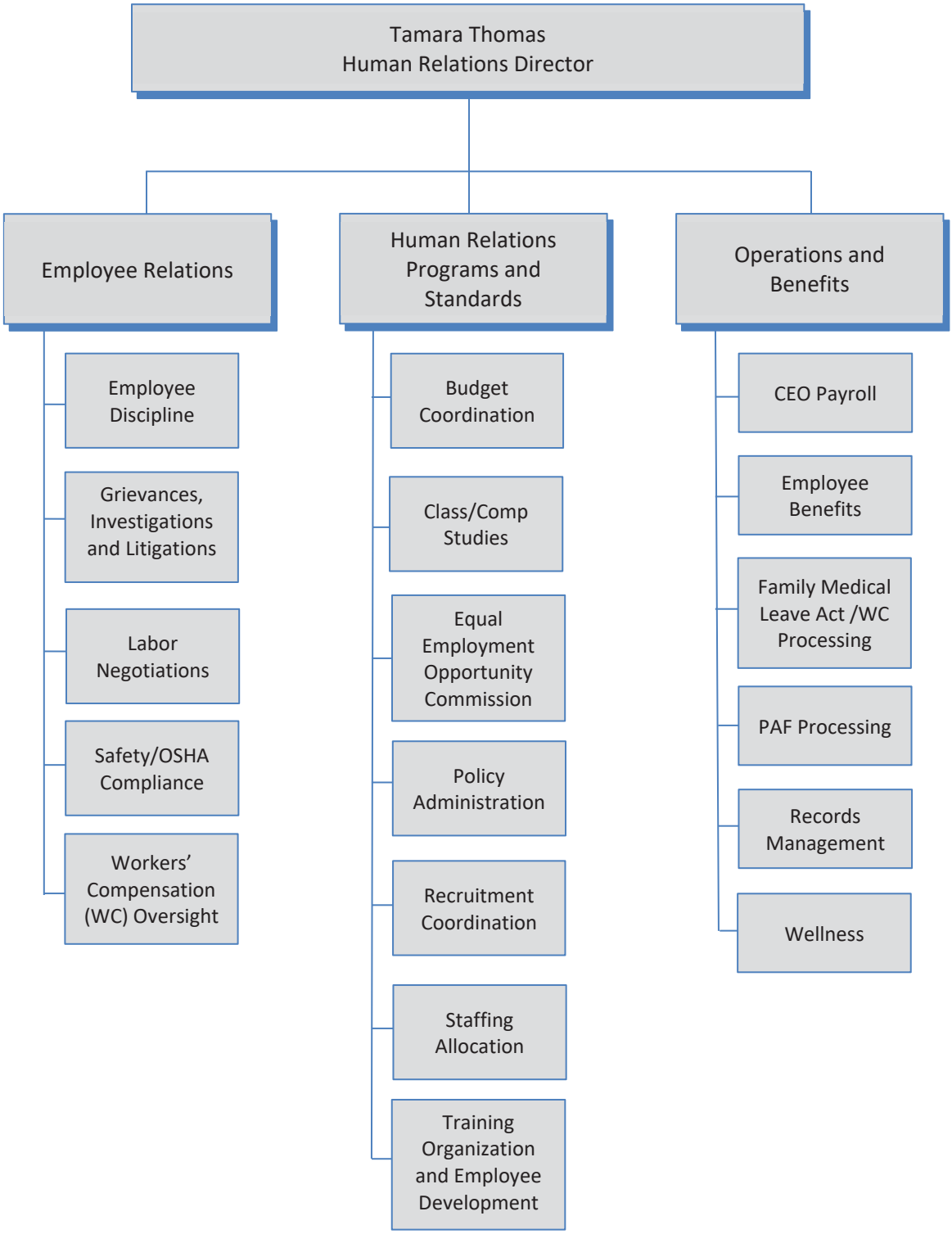
in keeping with Federal and State law, unless an extension is provided due to the challenges in completing the Census.

- Focus on Prevention remains a high priority for the Board of Supervisors and the CEO will continue to invest leadership support and staff time to this important initiative. In the upcoming year, the work will shift to communications and outcomes reporting, leadership development, advocacy alignment of all sectors and systems to strengthen relationships that support community-wide well-being. The CEO will actively participate in the Stewardship Council, providing infrastructure support to their work and vision: Stanislaus County is a community of choice where people choose to live, work and thrive.

Budgets Contained within the Department

- **Operations and Services** (includes Clerk of the Board and Economic Development) (General Fund)
  - Funds the operation, overall leadership, and effective management of County government, maintaining responsibility for finance, budget, debt management, departmental relations, public information, legislative and departmental training functions, Clerk of the Board services, leadership development, business improvement, economic and community development, and organization performance for the County at large
- **Human Relations** (budget located separately within *Delivering Efficient Public Service*s)

The Department Summary reflects the detail of this single budget unit.



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Chief Executive Office – Human Relations

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$82,500,980	$83,228,740
Use of Fund Balance/ Retained Earnings	$185,055	$139,575
Gross Costs	$84,405,976	$85,136,141
General Fund Contributions	$1,719,941	$1,767,826
% Funded by General Fund	2.0%	2.1%
Total Allocated Positions	25	25

Department Services and Programs

The CEO – Human Relations (HR) division serves as the definitive leader on Countywide personnel management. Through HR programs and models, the division develops standards that comply with best practice hiring guidelines and provides policy direction to all departments. The HR division contains eight budgets and three functional areas including Employee Relations (workers' compensation), Human Relations Programs and Standards, and Operations and Benefits (deferred compensation, medical, dental, vision, other employee benefits/life, and unemployment insurance). Responsibilities for the division are contained in one General Fund and seven Internal Service Fund budgets. The HR division General Fund budget contains all allocated positions and costs related to staffing the HR programs. These costs are then billed to County departments through the cost allocation plan (CAP) and to HR self-insurance funds with County General funds making up the balance.

Employee Relations provides oversight of employee disciplines, handles relations with employee labor organizations, negotiations with employee labor organizations on behalf of the Board of Supervisors, conducts investigations related to violations of County policies, oversees the Countywide safety program and provides for a self-insured Workers' Compensation program for County employees who have sustained an injury or illness in the course of their employment. The Occupational Safety and Health Administration (OSHA) incident rate for Stanislaus County, which is considerably lower than the incident rates for comparable local governments in California, is an indicator of the ongoing efforts of the County's safety program in controlling the severity and frequency of work-related injuries. The team also provides the County safety program to assist County departments to ensure staff tasks and business processes comply with Cal/OSHA regulations. During the course of fiscal year 2020-2021, the Employee Relations Team will enter into negotiations with 12 employee labor organizations with an expiring memorandum of understanding (MOU) with the County. In addition, the County's Health MOU will be expiring December 31, 2020. This is a collective bargaining agreement with all bargaining units and will be negotiated for a new memorandum of understanding effective January 1, 2021. The team also reviews employee disciplines Countywide to ensure consistency across the County departments and assists counsel with any disciplinary hearings and/or disciplinary arbitration.

Human Relations Programs and Standards provides policy administration and support; County recruitment oversight and support; performs classification, compensation and organizational studies; coordinates and provides staffing position recommendations for the budget; and provides training and organizational development on a multitude of personnel and employee development topics to all County departments to maintain sustainable staffing levels and educated personnel across the County such that services and programs are provided in the most efficient and effective way possible. This division works in conjunction with County Counsel as employment law changes frequently and personnel policies must be evaluated and amended to ensure compliance with the new laws.

Operations and Benefits provides medical, dental, vision, and life insurance to approximately 4,200 participants, including full-time County employees, COBRA participants, and their families. Additionally,

the medical program is offered to pre-Medicare (under age 65) retirees. Unemployment Insurance is provided to approximately 4,700 County employees, including part-time and seasonal employees. The medical, dental, vision, and unemployment insurance programs are self-funded, meaning that claims are paid on a fee-for-service basis and rates are established based on underwriting for the programs. A Wellness Program provides employees with tools and opportunities to develop healthy habits and life balance. The unit is responsible for processing medical leaves of absences, including those related to the Family Medical Leave Act (FMLA) and Workers' Compensation, and a return to work program to allow injured employees to perform modified tasks and/or work schedules. The unit also completes all data entry for personnel actions for all full-time and part-time employees, including hires, terminations, promotions, step increases, and performance evaluations as well as mass salary updates.

Board of Supervisors Priority Area

The Chief Executive Office – Human Relations Division supports the following Board of Supervisors priority:

Priority	*Delivering efficient public services to benefit our residents and businesses*
Mission Statement	To create an environment that attracts, cultivates, and retains a world-class workforce.

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Chief Executive Office - Deferred Compensation							
5094 0018094 Internal Service Fund							
Total Revenue	$0	$0	$0	$0	$0	$0	0.00%
Use of Fund Balance	$0	$0	$0	$0	$0	$0	0.00%
Gross Costs	$0	$0	$0	$0	$0	$0	0.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- This budget is being established in Fiscal Year 2020-2021 and does not have any history to report.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Chief Executive Office - Dental Self-Insurance							
5101 0018101 Internal Service Fund							
Total Revenue	$3,962,631	$4,082,122	$4,350,204	$3,782,416	$4,147,026	$4,493,755	92.28%
Use of Fund Balance	$58,322	($29,332)	($180,079)	$372,863	($624,244)	$231,645	-269.48%
Gross Costs	$4,020,953	$4,052,790	$4,170,125	$4,155,279	$3,522,782	$4,725,400	74.55%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The State Controller's Office (SCO) guidelines suggest retained earnings should not exceed the 95% confidence level for self-insurance programs. Dental rates paid by County departments and dental plan participants were increased or lowered to cover the costs for dental claims and administration while also providing for retained earnings levels that meet SCO guidelines. The low budget utilization for Fiscal Year 2019-2020 represents a decrease in claims for the last quarter due to the COVID-19 pandemic.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Chief Executive Office - Human Relations							
0100 0015600 General Fund							
Total Revenue	$1,307,291	$1,441,556	$1,404,438	$1,445,194	$1,648,535	$1,614,892	102.08%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$1,475,944	$1,786,968	$1,702,414	$1,755,991	$2,038,768	$2,159,262	94.42%
Net County Cost	$168,653	$345,412	$297,976	$310,797	$390,233	$544,370	71.69%

- Fluctuations in gross costs include the significant purchase of automated external defibrillator (AED) units to replace outdated leased units and expand the safety program to include the use of AEDs in some County vehicles and a contract to implement a PeopleSoft Extended Absence Management module, using prior year County General Fund savings. Other fluctuations are consistent with cost of doing business increases for labor and operations, the addition of one new full-time position, and large termination cash outs.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Chief Executive Office - Medical Self-Insurance							
5091 0018091 Internal Service Fund							
Total Revenue	$54,708,139	$57,109,971	$58,854,134	$60,308,906	$56,766,281	$66,621,156	85.21%
Use of Fund Balance	($3,424,266)	($2,233,732)	$1,869,439	($4,900,766)	($4,086,557)	$90,529	-4514.09%
Gross Costs	$51,283,873	$54,876,239	$60,723,573	$55,408,140	$52,679,724	$66,711,685	78.97%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Actual gross costs vary from year to year based on the number of claims processed, the timing of claim payments, and the reimbursement of large claims by the stop-loss carrier. In Fiscal Years 2015-2016 and 2016-2017, revenue exceeded costs as a result of strategic cost reductions implemented in the program, which created a claims fluctuation margin for the future. In Fiscal Year 2017-2018, increased costs and the use of retained earnings is attributed to a change in the third-party administrators that prompted the acceleration of claim payments to clear out existing claims inventory. Additionally, a $1.9 million stop-loss reimbursement was received in June 2017, but the offsetting medical claim expense was not paid until July 2017, understating expenses in Fiscal Year 2016-2017 and overstating expenses in Fiscal Year 2017-2018. In Fiscal Year 2019-2020, revenue decreased due to a rate holiday that was implemented in the last quarter of the fiscal year to

utilize retained earnings. At the same time, claims were reduced due to the COVID-19 pandemic, so the utilization of retained earnings was lower than anticipated.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Chief Executive Office - Other Employee Benefits							
5093 0018093 Internal Service Fund							
Total Revenue	$493,988	$281,377	$506,703	$535,323	$544,650	$524,142	103.91%
Use of Fund Balance	$1,488	$154,085	$23,556	$28,324	($76,926)	$137,562	-55.92%
Gross Costs	$495,476	$435,462	$530,259	$563,647	$467,724	$661,704	70.68%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- In Fiscal Year 2016-2017, the Deferred Compensation component of this fund had accumulated significant savings generated from prior years and $200,000 was refunded out of revenue to the County's Deferred Compensation Plan participants. The non-Deferred Compensation component contains costs and revenues for several supplemental insurances and medical benefits staff salaries. Changes in gross costs reflect fluctuations in staffing levels and County cost allocation plan changes. The underutilization of budget in Fiscal Year 2019-2020 is due to redirecting Employee Benefits staff salaries to other allowable programs to avoid the use of retained earnings in the non-Deferred Compensation program.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Chief Executive Office - Unemployment Insurance							
5071 0018071 Internal Service Fund							
Total Revenue	$213,158	$118,460	$441,474	$682,868	$693,254	$695,611	99.66%
Use of Fund Balance	$249,950	$476,645	$95,822	($78,969)	($57,880)	($55,922)	103.50%
Gross Costs	$463,108	$595,105	$537,296	$603,899	$635,374	$639,689	99.33%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Revenue consists of a fee charged per employee per fiscal year. Previously, the fee was reduced to $50 per employee per fiscal year to spend down a large portion of retained earnings that had grown to exceed SCO guidelines, bringing revenue in lower than gross costs. In Fiscal Year 2016-2017 departments also received a revenue refund of approximately $95,000. In July 2017, the fee was increased to $100 per employee as retained earnings had reached an acceptable level, but notable increases in the number and cost of claims had increased. In July 2018, the fee was increased again to $150 per employee per fiscal year to restore retained earnings to a positive balance.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Chief Executive Office - Vision Care Insurance							
5111 0018111 Internal Service Fund							
Total Revenue	$725,046	$606,079	$732,616	$733,405	$693,140	$753,732	91.96%
Use of Fund Balance	($19,793)	$89,574	$11,473	($30,591)	($62,105)	$34,710	-178.93%
Gross Costs	$705,253	$695,653	$744,089	$702,814	$631,035	$788,442	80.04%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Vision care insurance revenue is based on the premium rates charged to all participants. Rates are increased or lowered to cover the gross costs for claims and administration while also providing for retained earnings that meet SCO guidelines. The trend in vision care costs is consistent with the ongoing increases to the cost

of healthcare. The underutilization of budget in Fiscal Year 2019-2020 is due to lower claims as a result of the COVID-19 pandemic.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Chief Executive Office - Workers Compensation							
5081 0018081 Internal Service Fund							
Total Revenue	$4,952,129	$4,757,580	$5,581,168	$5,743,368	$5,949,925	$5,515,275	107.88%
Use of Fund Balance	$1,111,302	($820,603)	$1,419,406	($1,808,922)	($787,623)	$26,118	-3015.63%
Gross Costs	$6,063,431	$3,936,977	$7,000,574	$3,934,446	$5,162,302	$5,541,393	93.16%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend for this program reflects the variances in actual claims activities and any settlements for costs up to $500,000 per claim; a Workers' Compensation excess insurance policy provides reimbursement for all other allowable costs once the $500,000 deductible has been met. Fluctuations in gross costs also include administrative costs for staff overseeing the program, a contracted third-party administrator, insurance premiums and the Risk Management liability expense which is an accounting entry to reserve funds for future costs of existing claims in an amount determined by annual actuarial reports. Workers' Compensation revenue is made up of charges to all County departments based on the number of staff and claim history. At the beginning of the fiscal year, the amount of revenue is set to equal projected gross costs; if the cost of claims and program administration are higher than budgeted, retained earnings are used to cover excess costs.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Chief Executive Office - Dental Self-Insurance	$692,142	$633,820	$663,152	$843,231	$470,369
Chief Executive Office - Medical Self-Insurance	($1,172,184)	$2,252,082	$4,485,815	$2,542,549	$6,568,376
Chief Executive Office - Other Employee Benefits	$396,319	$394,832	$240,747	$217,190	$188,866
Chief Executive Office - Unemployment Insurance	$794,302	$544,352	$67,707	($28,115)	$50,854
Chief Executive Office - Vision Care Insurance	$147,081	$166,874	$77,301	$65,828	$96,419
Chief Executive Office - Workers Compensation	$1,837,178	$725,876	$1,546,479	$127,074	$1,935,995
Total Retained Earnings	$2,694,838	$4,717,836	$7,081,201	$3,767,757	$9,310,879

*Note: Only Listed for Non-General Fund Units

- Dental Self-Insurance – The trend shows steady balances for the first three fiscal years. In Fiscal Year 2017-2018, revenue exceeded costs which resulted in increased retained earnings. In the last fiscal year, the retained earnings balance decreased due to the planned effort to spend down the balance to a level that complies with State Controller's Office (SCO) guidelines.
- Medical Self-Insurance – The initial negative retained earnings balance resulted from rates that were set too low and continued until a savings-generating medical plan model was implemented on January 1, 2015. This strategy was successful in rebuilding the retained earnings balance until Fiscal Year 2017-2018 when retained earnings were needed due to a $1.9 million stop-loss reimbursement received in June 2017, but the offsetting medical claim expense was not paid until July 2017, understating expenses in one fiscal year and overstating expenses in the other. The most recent year reflects a planned contribution to retained earnings to build a claims fluctuation margin for the future.

- Other Employee Benefits –The trend shows a decrease in Fiscal Year 2016-2017 due to returning $200,000 in excess Deferred Compensation program retained earnings to departments, offset by an increase in Non-Deferred Compensation program retained earnings. The following fiscal years show a decrease in retained earnings as a result of non-Deferred Compensation costs surpassing revenues.
- Unemployment Insurance – The trend reflects the planned reduction of retained earnings to offset department charges through Fiscal Year 2017-2018. In July 2018, the fee was increased to restore retained earnings to a positive balance.
- Vision Care Insurance – The trend reflects a decrease in retained earnings on July 1, 2017, as a result of the planned use of retained earnings to offset rates to a level that meets SCO guidelines. The most recent year represents an uptick in the balance due to lower-than-anticipated claims.
- Workers' Compensation Insurance – The trend shows a fluctuation in retained earnings balances which reflect the fluctuation in gross costs and liability adjustments at year-end.

Department Summary

CEO - Human Relations	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$1,373,391	$465,354	$1,188,800	$723,446	$1,200,510	$11,710
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$71,724,749	$79,466,154	$81,219,180	$1,753,026	$81,932,680	$713,500
Miscellaneous Revenue	$133,340	$101,455	$93,000	($8,455)	$95,550	$2,550
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$73,231,480	$80,032,963	$82,500,980	$2,468,017	$83,228,740	$727,760
Use of Fund Balance/Retained Earnings	($6,418,061)	$464,642	$185,055	($279,587)	$139,575	($45,480)
Total Funding Sources	$66,813,419	$80,497,605	$82,686,035	$2,188,430	$83,368,315	$682,280
Salaries and Benefits	$1,606,460	$1,876,010	$3,257,056	$1,381,046	$3,354,435	$97,379
Services and Supplies	$64,665,899	$78,175,616	$79,961,771	$1,786,155	$80,548,711	$586,940
Other Charges	$851,423	$971,833	$1,186,549	$214,716	$1,232,395	$45,846
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$434	$31	$600	$569	$600	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$67,124,216	$81,023,490	$84,405,976	$3,382,486	$85,136,141	$730,165
General Fund Contribution	$310,797	$525,885	$1,719,941	$1,194,056	$1,767,826	$47,885
Total Allocated Positions	-	13	25	12	25	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $82.5 million, an increase of $2.5 million over the 2019-2020 Adopted Final Budget.
    - The increase is primarily due to the adjustment to add the Human Resources staff and functions in order to achieve the blending of the former Risk Management and Human Resources Divisions into the Human Relations Division, and an increase in projected revenues to the Medical Self-Insurance fund based on current rates and enrolled participants. This new level of revenue will be ongoing.

- Estimated revenue for the 2020-2021 Final Budget is projected by applying a standard 3% escalator to the 2019-2020 year-end projections and using a health model projector to estimate medical, vision and dental revenues based on current enrollment and rates, along with applicable escalators as needed to balance to projected expenditures.
- The Department has a total of $14.5 million in available retained earnings as of July 1, 2020, of which $185,055 is budgeted for use in Fiscal Year 2020-2021.
    - Deferred Compensation, a new fund set up exclusively for the Deferred Compensation program previously included in the Other Employee Benefits fund, retained earnings balance is $212,203, of which $33,625 is used to balance the budget.
    - Dental Self-Insurance retained earnings balance is $1.1 million, of which $145,780 is used to balance the budget.
    - Medical Self-Insurance retained earnings balance is $10.1 million; no reliance on the use of retained earnings is required for this budget.
    - Other Employee Benefits retained earnings balance is $53,589 and is budgeted to increase by $64,650.
    - Unemployment Self-Insurance retained earnings balance is $108,734: no reliance on the use of retained earnings is required for this budget.
    - Vision Care Self-Insurance retained earnings balance is $158,524, of which $70,300 is used to balance the budget.
    - Workers' Compensation Self-Insurance retained earnings balance is $2.7 million; no reliance on the use of retained earnings is required for this budget.
- The planned use of $185,055 in retained earnings varies by $279,587, or a decrease of 60.2% from the amount of usage included in the 2019-2020 Adopted Final Budget. The decrease is due to a cost plan change to transfer employee benefits medical program salaries from the Other Employee Benefits fund, which relied on the use of retained earnings. The Medical Self-Insurance fund is able to support these costs within earned interest and existing medical rate revenues and will not require the use of any retained earnings, as was budgeted for use in the prior fiscal year.

Budget and Operations

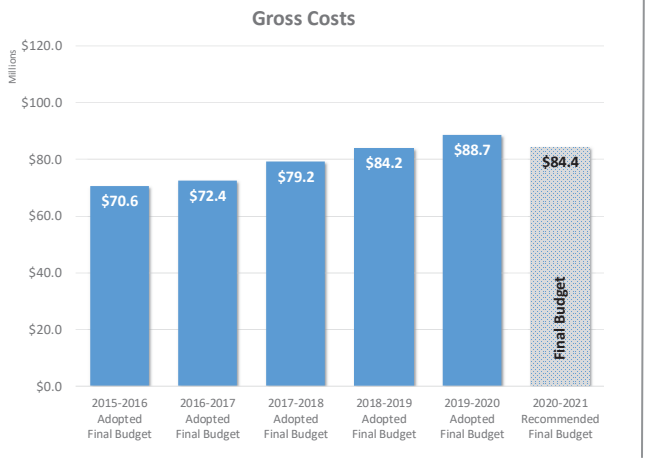
- Gross Costs identified in the 2020-2021 Final Budget total $84.4 million, an increase of $3.4 million over the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $1.7 million.
    - Note that the Fiscal Year 2019-2020 Adopted Final Budget does not include $198,270 in adjustments approved subsequent to its adoption that increased the 2019-2020 Operating Budget. These adjustments relied on $12,670 in General Fund Contribution.
    - The increase reflects a base increase of $1.1 million due to the cost of doing business in salaries, other charges, and claims to maintain current service levels. The increase was offset by an increase in revenue and decrease in use of retained earnings, which decreased the General Fund Contribution by $153,345.
- The increase includes $2.3 million to accommodate the transfer of costs from the Chief Executive Office – Operations and Services budget to blend the Human Relations staff and functions with the employee benefits, disability management and safety staff and functions, requiring a General Fund Contribution of $1.3 million. These costs are ongoing.
    - The requested service level adjustment combines all CEO Human Relations functions under one budget unit, providing better coordination of services and generating efficiencies and potential cost savings. Human Relations staff processing Personnel Action Forms (PAF) have been integrated with the Employee Benefits unit located near the Auditor's Office payroll staff, resulting in direct access to payroll staff for more timely communications and processes. Workers' Compensation and Safety staff are now located with Human Relations staff who also work with employees receiving Workers'

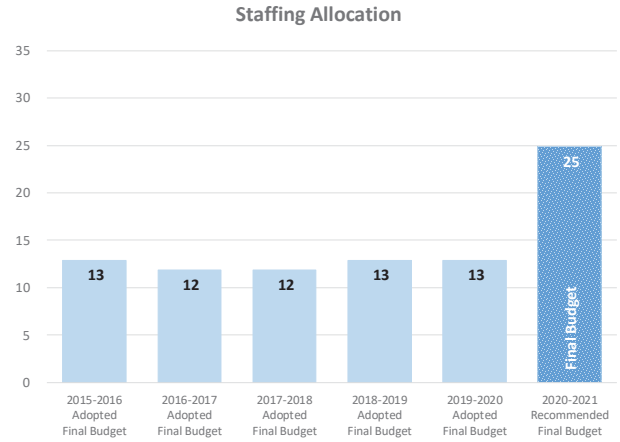
Compensation benefits to identify positions within the County that will accommodate special needs and allow staff to return to work as soon as they are able to do so.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 25, an increase of 12 from the 2019-2020 Adopted Final Budget allocation.
  - Four positions (two Manager III and two Confidential Assistant III) are recommended to transfer to the CEO Operations and Services budget; and
  - 16 positions (one Human Resources Director, two Manager IV, six Manager III, two Confidential Assistant IV, and five Confidential Assistant III) are recommended to transfer from the CEO Operations and Services budget to the newly established Human Relations Division.
- The Final Budget includes technical adjustment recommendations that do not affect the position allocation.
  - It is recommended to rename CEO Risk Management to CEO Human Relations.
  - It is recommended to change the classification title of Human Resources Director to Human Relations Director.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $83.2 million, an increase of $727,760 over the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by applying a standard 3% escalator to the Fiscal Year 2020-2021 budget projections, and using a health model projector to estimate medical, vision and dental revenues based on current enrollments, 2021 projected rates and applicable escalators as needed to balance to projected expenditures.

- The Spending Plan relies on the use of $139,575 in departmental retained earnings; based on use of retained earnings identified in the 2020-2021 Final Budget, the Department anticipates there will be $14.3 million in available retained earnings on July 1, 2021.
    - Deferred Compensation will have an estimated retained earnings balance of $178,578, of which $47,790 is used to balance the budget.
    - Dental Self-Insurance will have an estimated retained earnings balance of $948,832 of which $137,700 is used to balance the budget.
    - Medical Self-Insurance will have an estimated retained earnings balance of $10.1 million; no reliance on the use of retained earnings is required for this budget.
    - Other Employee Benefits will have an estimated retained earnings balance of $118,239 and is budgeted to increase by $64,660.
    - Unemployment Self-Insurance will have an estimated retained earnings balance of $108,734; no reliance on the use of retained earnings is required for this budget.
    - Vision Care Self-Insurance will have an estimated retained earnings balance of $88,224, of which $18,745 is used to balance the budget.
    - Workers' Compensation Self-Insurance will have an estimated retained earnings balance of $2.7 million; no reliance on the use of retained earnings is required for this budget.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $85.1 million, an increase of $730,165 over the 2020-2021 Final Budget, requiring a General Fund Contribution of $1.8 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business: a 3% escalator was used for salaries, a 5% escalator for employee benefits, a 1.1% increase estimated for retirement, a 2.3% CPI (consumer price index) factor was used to project services and supplies, and other charges reflect Department CAP (cost allocation plan) projections provided by the Auditor's Office.
- The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2021-2022 budget year: assumes unemployment, medical, dental and vision claims will return to pre COVID-19 pandemic levels, with an increase to medical claims for delayed visits, procedures and treatments.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 25, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The first floor Human Relations Division space was remodeled adhering to Americans with Disabilities Act (ADA) requirements. Minor ADA barriers identified for the fifth floor HR space, such as signage and pipe wrap, will be corrected in coordination with the General Services Agency ADA staff using existing funds budgeted in Services and Supplies.
- Human Relations (HR) is exploring options for how to conduct the 2021 employee benefits open enrollment and continue providing Wellness Initiative activities in the COVID-19 pandemic environment. HR Benefits staff are evaluating virtual platforms and alternatives for future enrollment events and Wellness Initiative outreach and activities.
- The HR Division is also looking for alternative methods to deliver trainings to Countywide personnel with the new social distancing standards currently in place. HR will be exploring various options including virtual

trainings when possible, larger County facilities to allow for physical distancing, smaller classroom enrollments, etc.

- The Division continues to watch for any legislative changes to the Affordable Care Act and medical insurance delivery system, occupational safety and health, and Workers' Compensation.

Budgets Contained within the Department

- **Deferred Compensation** (Internal Service Fund)
  - Funds the oversight and management of the deferred compensation programs for County employees
- **Dental Self-Insurance** (Internal Service Fund)
  - Funds dental benefits and services for County employees, COBRA participants, and their families; claims administration for the program is provided by Delta Dental
- **Human Relations** (General Fund)
  - Funds personnel and administrative operations of the division, supporting the Chief Executive Office's payroll, Countywide personnel and labor relations, training and safety functions, and the programs listed in this section
- **Medical Self-Insurance** (Internal Service Fund)
  - Provides medical insurance for County employees, COBRA participants, pre-Medicare (under age 65) retirees, and their families; two options exist – a High Deductible Health Plan (HDHP) with a Health Savings Account (HSA), or an Exclusive Provider Organization (EPO) Plan (this program has a $275,000 individual stop loss deductible for calendar year 2020)
- **Other Employee Benefits** (Internal Service Fund)
  - Funds employee life insurance, management long-term disability, and voluntary insurance programs including accident, critical illness, long-term care and flexible spending accounts
- **Unemployment Insurance** (Internal Service Fund)
  - Funds unemployment insurance for County employees, including full-time, extra-help, and employment contractors
- **Vision Care Insurance** (Internal Service Fund)
  - Funds vision benefits and services to full-time County employees, COBRA participants, and their families
- **Workers' Compensation** (Internal Service Fund)
  - Funds Workers' Compensation benefits to injured employees who have sustained an injury/illness which arises out of employment and in the course of employment with the County; provides funding for claims expenses, excess insurance coverage, actuarial services, claims administration, loss control and prevention, legal defense, licensing fees, support services, and general County overhead (this program has a $500,000 self-insured retention/deductible)

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

Chief Executive Office - Deferred Compensation 5094 0018094 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$7,000	$7,000	$6,500	($500)
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$80,000	$80,000	$82,400	$2,400
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$87,000	$87,000	$88,900	$1900
Retained Earnings	$0	$0	$33,625	$33,625	$47,790	$14,165
Total Funding Sources	$0	$0	$120,625	$120,625	$136,690	$16,065
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$70,625	$70,625	$84,190	$13,565
Other Charges	$0	$0	$50,000	$50,000	$52,500	$2,500
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$0	$0	$120,625	$120,625	$136,690	$16,065
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Chief Executive Office - Dental Self-Insurance 5101 0018101 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$36,962	$13,596	$24,000	$10,404	$24,700	$700
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$3,745,454	$4,480,159	$4,177,115	($303,044)	$4,285,320	$108,205
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$3,782,416	$4,493,755	$4,201,115	($292,640)	$4,310,020	$108,905
Retained Earnings	$372,863	$231,645	$145,780	($85,865)	$137,700	($8,080)
Total Funding Sources	$4,155,279	$4,725,400	$4,346,895	($378,505)	$4,447,720	$100,825
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$4,094,394	$4,657,821	$4,275,395	($382,426)	$4,373,850	$98,455
Other Charges	$60,885	$67,579	$71,500	$3,921	$73,870	$2,370
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$4,155,279	$4,725,400	$4,346,895	($378,505)	$4,447,720	$100,825
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Chief Executive Office - Human Relations 0100 0015600 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$1,437,303	$1,564,292	$2,685,160	$1,120,868	$2,765,715	$80,555
Miscellaneous Revenue	$7,891	$0	$5,000	$5,000	$5,150	$150
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,445,194	$1,564,292	$2,690,160	$1,125,868	$2,770,865	$80,705
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,445,194	$1,564,292	$2,690,160	$1,125,868	$2,770,865	$80,705
Salaries and Benefits	$1,606,460	$1,876,010	$3,257,056	$1,381,046	$3,354,435	$97,379
Services and Supplies	$45,612	$106,082	$978,198	$872,116	$1,000,698	$22,500
Other Charges	$103,485	$108,054	$174,247	$66,193	$182,958	$8,711
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$434	$31	$600	$569	$600	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,755,991	$2,090,177	$4,410,101	$2,319,924	$4,538,691	$128,590
General Fund Contribution	$310,797	$525,885	$1,719,941	$1,194,056	$1,767,826	$47,885
Total Allocated Positions	-	13	25	12	25	0

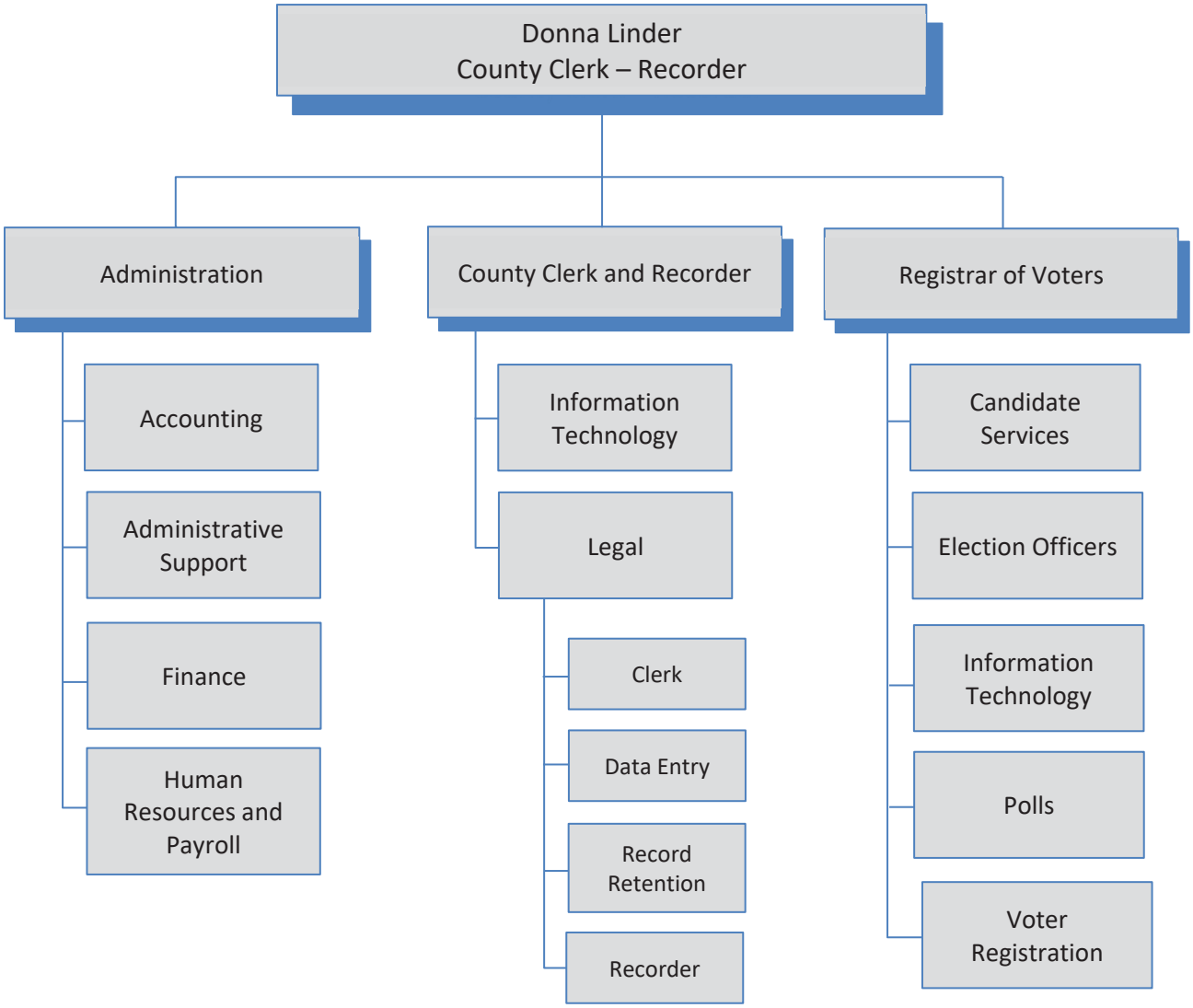
Chief Executive Office - Medical Self-Insurance 5091 0018091 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$559,380	$185,400	$500,000	$314,600	$515,000	$15,000
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$59,749,526	$66,435,756	$68,062,295	$1,626,539	$68,307,970	$245,675
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$60,308,906	$66,621,156	$68,562,295	$1,941,139	$68,822,970	$260,675
Retained Earnings	($4,900,766)	$90,529	$0	($90,529)	$0	$0
Total Funding Sources	$55,408,140	$66,711,685	$68,562,295	$1,850,610	$68,822,970	$260,675
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$55,408,140	$66,711,685	$67,994,880	$1,283,195	$68,238,848	$243,968
Other Charges	$0	$0	$567,415	$567,415	$584,122	$16,707
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$55,408,140	$66,711,685	$68,562,295	$1,850,610	$68,822,970	$260,675
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Chief Executive Office - Other Employee Benefits 5093 0018093 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$7,694	$3,090	$300	($2,790)	$310	$10
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$402,180	$419,597	$179,350	($240,247)	$182,175	$2,825
Miscellaneous Revenue	$125,449	$101,455	$8,000	($93,455)	$8,000	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$535,323	$524,142	$187,650	($336,492)	$190,485	$2,835
Retained Earnings	$28,324	$137,562	($64,650)	($202,212)	($64,660)	($10)
Total Funding Sources	$563,647	$661,704	$123,000	($538,704)	$125,825	$2,825
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$177,565	$170,982	$122,750	($48,232)	$125,575	$2,825
Other Charges	$386,082	$490,722	$250	($490,472)	$250	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$563,647	$661,704	$123,000	($538,704)	$125,825	$2,825
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Chief Executive Office - Unemployment Insurance 5071 0018071 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$11,018	$3,605	$8,000	$4,395	$6,000	($2,000)
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$671,850	$692,006	$548,280	($143,726)	$548,280	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$682,868	$695,611	$556,280	($139,331)	$554,280	($2,000)
Retained Earnings	($78,969)	($55,922)	$0	$55,922	$0	$0
Total Funding Sources	$603,899	$639,689	$556,280	($83,409)	$554,280	($2,000)
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$603,861	$639,642	$556,270	($83,372)	$554,270	($2,000)
Other Charges	$38	$47	$10	($37)	$10	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$603,899	$639,689	$556,280	($83,409)	$554,280	($2,000)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Chief Executive Office - Vision Care Insurance 5111 0018111 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$6,195	$2,163	$5,500	$3,337	$4,000	($1,500)
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$727,210	$751,569	$660,010	($91,559)	$730,350	$70,340
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$733,405	$753,732	$665,510	($88,222)	$734,350	$68,840
Retained Earnings	($30,591)	$34,710	$70,300	$35,590	$18,745	($51,555)
Total Funding Sources	$702,814	$788,442	$735,810	($52,632)	$753,095	$17,285
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$671,098	$753,377	$700,200	($53,177)	$716,300	$16,100
Other Charges	$31,716	$35,065	$35,610	$545	$36,795	$1,185
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$702,814	$788,442	$735,810	($52,632)	$753,095	$17,285
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Chief Executive Office - Workers Compensation 5081 0018081 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$752,142	$257,500	$644,000	$386,500	$644,000	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$4,991,226	$5,122,775	$4,906,970	($215,805)	$5,112,870	$205,900
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$5,743,368	$5,380,275	$5,550,970	$170,695	$5,756,870	$205,900
Retained Earnings	($1,808,922)	$26,118	$0	($26,118)	$0	$0
Total Funding Sources	$3,934,446	$5,406,393	$5,550,970	$144,577	$5,756,870	$205,900
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$3,665,229	$5,136,027	$5,263,453	$127,426	$5,454,980	$191,527
Other Charges	$269,217	$270,366	$287,517	$17,151	$301,890	$14,373
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$3,934,446	$5,406,393	$5,550,970	$144,577	$5,756,870	$205,900
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0



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County Clerk – Recorder Suite 101, Registrar of Voters Suite 102

County Clerk – Recorder

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$5,328,621	$4,024,251
Use of Fund Balance/ Retained Earnings	$798,067	$851,982
Gross Costs	$9,351,260	$7,821,163
General Fund Contributions	$3,224,572	$2,944,930
% Funded by General Fund	34.5%	37.7%
Total Allocated Positions	48	48

Department Services and Programs

The **Administration** division of the County Clerk Recorder Department provides administrative support for the Department and is responsible for personnel administration, including all human resource functions, finance and budget preparation, the collection and payment of fees to outside governmental agencies and other internal County departments, accounts payable and receivable, and contracts administration. Administration is responsible for working with management and key staff to oversee and analyze staffing, budget adherence, statutory and legal changes and how those changes affect policies and procedures. Administration also works with staff and management to implement changes to business practices, policies and procedures.

The **County Clerk and Recorder** division activities include processing, filing and indexing documents including fictitious business name statements, marriage licenses, domestic partnerships, notary certificates, oaths of office, environmental impact reports, registration of professional photocopiers, process servers, and various permits. As Commissioner of Civil Marriages, the County Clerk also performs marriage ceremonies. The Recorder function provides recordation, indexing and maintenance of property ownership documents, such as deeds, deeds of trust, liens, maps and official records as well as birth, death and marriage licenses. The office maintains, preserves and safeguards public access to records by providing quality documents. The Modernization Trust fund and Vital and Health Statistics budgets also fall under the County Clerk and Recorder division.

The **Registrar of Voters** division provides Stanislaus County citizens the ability to exercise their constitutional right to vote. The Registrar of Voters registers voters, processes candidate applications and filings, and conducts elections. This includes administering Federal, State, County, and local district elections within Stanislaus County and involves designing precincts, identifying polling places, recruiting election officers, maintaining voter registration records, processing vote-by-mail ballot applications, managing candidate and campaign filings, providing guidance and information pertaining to election laws, verifying petitions, interfacing with State and Federal elections agencies, and conducting voter outreach programs. For more information, visit the Registrar of Voters' website at www.stanvote.com or call the division at (209) 525-5200.

Board of Supervisors Priority Area

The County Clerk – Recorder supports the following Board of Supervisors priority:

Priority	*Delivering efficient public services to benefit our residents and businesses*
Mission Statement	To serve Stanislaus County by providing essential records management and election services in a fair, accessible and transparent manner

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Clerk-Recorder							
0100 0020001 General Fund							
Total Revenue	$2,013,614	$2,251,438	$2,314,694	$2,780,802	$2,883,036	$2,226,537	129.49%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$1,877,792	$1,929,911	$2,487,670	$2,650,859	$3,441,646	$3,740,254	92.02%
Net County Cost	($135,822)	($321,527)	$172,976	($129,943)	$558,610	$1,513,717	36.90%

- The Clerk-Recorder division collected a total revenue of $2.9 million in Fiscal Year 2019-2020. This amount is higher than anticipated primarily due to the administrative fee revenue associated with the California Building Homes and Jobs Act, which netted over $500,000 more than budgeted. Recording revenue remains difficult to forecast, as the revenue increase seems to be driven by refinancing existing mortgages due to historically low interest rates and not necessarily home purchases. Overall, both revenue and costs have steadily increased over the five-year period.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Clerk-Recorder - Elections							
0100 0020299 General Fund							
Total Revenue	$677,938	$529,265	$876,337	$1,037,022	$2,963,410	$3,766,755	78.67%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$2,806,623	$2,455,407	$2,801,114	$2,843,171	$6,216,880	$7,168,556	86.72%
Net County Cost	$2,128,685	$1,926,142	$1,924,777	$1,806,149	$3,253,470	$3,401,801	95.64%

- The Elections division collected total revenue of approximately $3 million during Fiscal Year 2019-2020, less than the budgeted $3.8 million. The major cause of this disparity is that Help America Vote Act (HAVA) grant funds are allocated to the Elections budget as reimbursement revenue. The remaining $500,000 in HAVA funds have not yet been utilized, which forms the majority of the revenue disparity. The remaining $200,000 revenue gap is in Election Services, explained by the large number of districts that have moved from an odd year to an even year election cycle. Fewer districts in the November 2019 Uniform District Election (UDEL) meant less revenue for election services performed. Note that revenue and costs for this budget fluctuate from year to year based on the type of elections conducted during a fiscal year.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Clerk-Recorder - Modernization							
1723 0020500 Special Revenue Fund							
Total Revenue	$841,283	$901,809	$814,107	$744,798	$938,088	$762,322	123.06%
Use of Fund Balance	$262,027	$35,318	$67,401	$135,325	($80,124)	$1,641,140	-4.88%
Gross Costs	$1,103,310	$937,127	$881,508	$880,123	$857,964	$2,403,462	35.70%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Clerk-Recorder - Modernization Special Revenue Fund collected a total revenue of $938,088, approximately 20% higher than initial projections. Revenue exceeded projections based on the higher than anticipated number of recordings performed in the Department. The projected use of fund balance for an upgraded document retrieval system is expected to move forward into Fiscal Year 2020-2021.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Clerk-Recorder - Vital & Health Statistics							
1786 0020601 Special Revenue Fund							
Total Revenue	$46,281	$55,591	$58,815	$66,075	$59,519	$58,447	101.83%
Use of Fund Balance	($46,281)	($55,591)	($58,815)	($66,075)	($59,519)	$113,483	-52.45%
Gross Costs	$0	$0	$0	$0	$0	$171,930	0.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Clerk-Recorder - Vital and Health Statistics Special Revenue Fund collected a total revenue of $59,519, consistent with Department projections. The Department currently has reserved funds for the Vital and Health Statistics module of the upgraded document retrieval system from this fund. It is expected that these funds will be allocated to that upgrade in Fiscal Year 2020-2021.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Clerk-Recorder - Modernization	$2,810,088	$2,548,061	$2,512,743	$2,445,342	$2,310,017
Clerk-Recorder - Vital & Health Statistics	$254,700	$300,981	$356,572	$415,387	$481,462
Total Fund Balance	$3,064,788	$2,849,042	$2,869,315	$2,860,729	$2,791,479

*Note: Only Listed for Non-General Fund Units

- The Clerk-Recorder - Modernization Special Revenue fund has remained relatively stable over the past five years. In the upcoming fiscal year, it is anticipated that the Department will purchase an upgraded document retrieval system which will significantly reduce fund balance. Pending discussion on the use of Modernization funds for personnel costs will also need to be determined to finalize a plan on an appropriate fund balance to maintain in the future.
- The Clerk-Recorder - Vital and Health Statistics Special Revenue fund has steadily increased over the past five years. A significant portion of the fund balance is expected to be utilized in Fiscal Year 2020-2021 to upgrade an applicable unit of the document retrieval system. The Department is also reviewing the upgraded document retrieval system maintenance agreement to determine how much, if any, of the Special Revenue funds can be utilized to pay a portion of that annual agreement.

Department Summary

Clerk-Recorder	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$131,281	$139,670	$135,000	($4,670)	$135,000	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$20,573	$0	$1,380,090	$1,380,090	$0	($1,380,090)
Charges for Service	$3,904,719	$3,255,277	$3,450,330	$195,053	$3,488,190	$37,860
Miscellaneous Revenue	$572,124	$373,359	$363,201	($10,158)	$401,061	$37,860
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$4,628,697	$3,768,306	$5,328,621	$1,560,315	$4,024,251	($1,304,370)
Use of Fund Balance/Retained Earnings	$69,250	$1,724,719	$798,067	($926,652)	$851,982	$53,915
Total Funding Sources	$4,697,947	$5,493,025	$6,126,688	$633,663	$4,876,233	($1,250,455)
Salaries and Benefits	$3,894,868	$5,783,999	$4,533,668	($1,250,331)	$4,602,964	$69,296
Services and Supplies	$1,931,818	$3,687,887	$3,903,943	$216,056	$2,234,723	($1,669,220)
Other Charges	$508,980	$467,730	$762,799	$295,069	$825,476	$62,677
Fixed Assets						
Equipment	$36,530	$230,000	$150,000	($80,000)	$157,500	$7,500
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$1,957	$1,839	$850	($989)	$500	($350)
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$6,374,153	$10,171,455	$9,351,260	($820,195)	$7,821,163	($1,530,097)
General Fund Contribution	$1,676,206	$4,678,430	$3,224,572	($1,453,858)	$2,944,930	($279,642)
Total Allocated Positions	-	48	48	0	48	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $5.3 million, an increase of $1.6 million over the 2019-2020 Adopted Final Budget.
  - The increase is largely due to $980,733 in State allocated funding and an additional $399,357 in CARES Act Coronavirus Relief Funds (CRF) identified to support costs associated with running the fall election as an all-mail election, per Governor's order. Additionally, approximately $200,000 is attributed to increases in recording fees.
- Estimated revenue for the 2020-2021 Final Budget is projected by forecasting recordable documents based on local property transfers and reimbursement of election costs. These projections will need to be closely monitored in the upcoming fiscal year.
- The Department has a total of $2.9 million in available fund balance as of July 1, 2020, of which $798,067 is budgeted for use in Fiscal Year 2020-2021.
  - The fund balance for the Modernization Trust Fund is $2.4 million, of which $629,067 is budgeted for use in the 2020-2021 Fiscal Year budget.
  - The fund balance for the Vital and Health Statistics is $540,981 of which $169,000 is budgeted for use in the 2020-2021 budget.

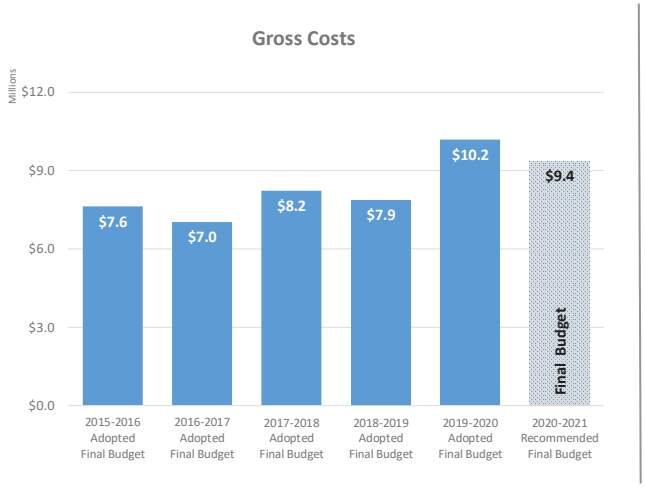
Budget and Operations

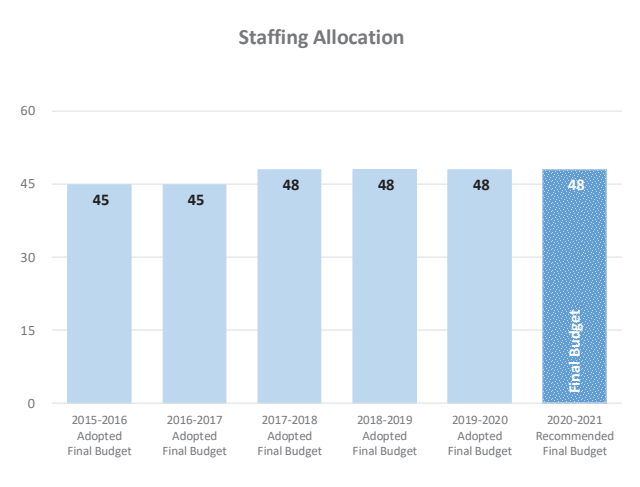
- Gross Costs identified in the 2020-2021 Final Budget total $9.4 million, a decrease of $820,195 from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $3.2 million.
- The Final Budget at base includes a $2.2 million decrease due to reduced costs for vendor services and the implementation of the 5% vacancy rate reduction, resulting in a $1.5 million reduction in General Fund contribution.
- No service level adjustments are requested at this time.
  - The Final Budget includes $1.4 million to accommodate needs in the Elections division.
  - An additional $1.3 million will fund the purchase of election ballots, equipment, security hardware purchases, election equipment conversion, supplies and facility costs associated with compliance to the Governor's order to conduct an all-mail election with satellite offices due to COVID-19. An additional $80,036 will cover extra help and overtime associated with the all-mail election and satellite office requirements due to COVID-19 costs. There is no impact to the County General Fund.
  - These costs are one-time.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 48 positions, consistent with the 2019-2020 Adopted Final Budget allocation.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at approximately $4 million, a decrease of $1.3 million from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by forecasting recordable documents based on local property transfers and reimbursement of election costs.
- The Spending Plan relies on the use of approximately $851,982 in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $2.1 million in available fund balance on July 1, 2021.

- The fund balance for the Modernization Trust Fund is anticipated to be $1.8 million of which $682,982 is budgeted for use in the 2021-2022 Fiscal Year budget.
- The fund balance for the Vital and Health Statistics is anticipated to be $371,981 of which $169,000 is budgeted for use in the 2021-2022 Fiscal Year budget.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total approximately $7.8 million, an decrease of $1.5 million from the 2020-2021 Final Budget, requiring a General Fund Contribution of approximately $2.9 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on assumptions affecting the cost of doing business such as standard cost and labor increases.
- The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2020-2021 budget year, such as the type of election year and the associated services required.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 48 positions, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The Department is currently in the planning stages to upgrade and redesign the Clerk-Recorder division to ensure compliance with the Americans with Disabilities Act and to serve the public in a more safe and efficient manner.
- In anticipation of the all-mail election, the Department is in the process of partnering with Information Technology Central (ITC) to potentially rent laptops—100 of them—purchased by ITC for use in the upcoming election and on an as-needed basis for future elections.

Budgets Contained within the Department

- **Recorder Division** (General Fund)
  - Funds the Clerk-Recorder division's responsibility to process documents and records as required by law and reports all manner of business related to marriage licenses, certified copies of vital statistic records, document filings, and recordings of real property
- **Elections Division** (General Fund)
  - Funds the Clerk-Recorder Elections division in providing Stanislaus County citizens the ability to exercise their constitutional right to vote
- **Modernization Trust Fund** (Special Revenue Fund)
  - Funds necessary operations, maintenance, and upgrades for electronic processing equipment within the Clerk-Recorder's Office, supported by specific recording fees
- **Vital Health Statistics** (Special Revenue Fund)
  - Funds the restoration and preservation of original vital statistics documents (Birth, Death, and Marriage Certificates) showing significant deterioration, as well as the printing and management of appropriate forms permitting public access to records, supported by certified copies

Individual schedules for each of these budgets are detailed below.

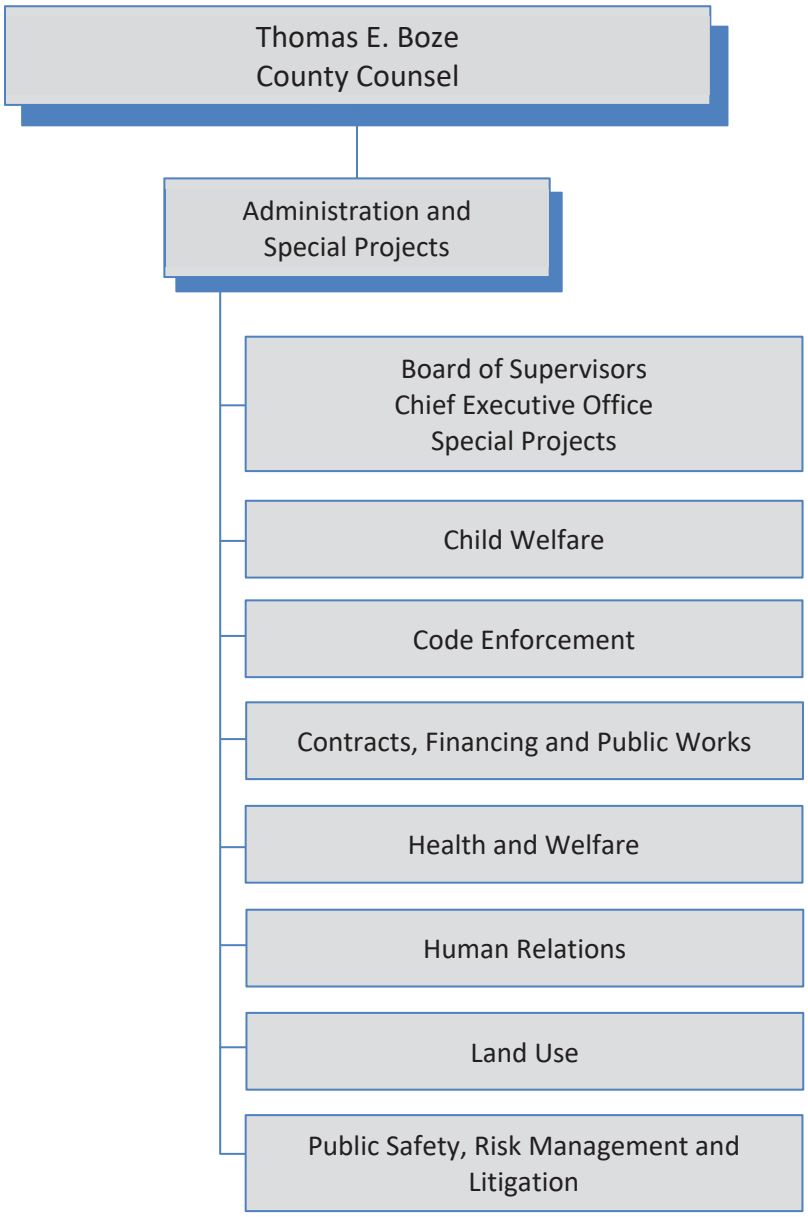
Legal Budget Unit (LBU) Schedules

Clerk-Recorder 0100 0020001 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$131,281	$139,670	$135,000	($4,670)	$135,000	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$2,077,915	$1,713,508	$2,025,778	$312,270	$2,063,638	$37,860
Miscellaneous Revenue	$571,606	$373,359	$363,201	($10,158)	$401,061	$37,860
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$2,780,802	$2,226,537	$2,523,979	$297,442	$2,599,699	$75,720
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$2,780,802	$2,226,537	$2,523,979	$297,442	$2,599,699	$75,720
Salaries and Benefits	$2,046,649	$2,989,818	$2,085,935	($903,883)	$2,158,161	$72,226
Services and Supplies	$177,717	$179,726	$174,232	($5,494)	$173,327	($905)
Other Charges	$388,021	$360,446	$611,235	$250,789	$664,359	$53,124
Fixed Assets						
Equipment	$36,530	$80,000	$0	($80,000)	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$1,942	$439	$850	$411	$500	($350)
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$2,650,859	$3,610,429	$2,872,252	($738,177)	$2,996,347	$124,095
General Fund Contribution	($129,943)	$1,383,892	$348,273	($1,035,619)	$396,648	$48,375
Total Allocated Positions	-	34	34	0	34	0

Clerk-Recorder - Elections 0100 0020299 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$20,573	$0	$1,380,090	$1,380,090	$0	($1,380,090)
Charges for Service	$1,015,931	$721,000	$534,127	($186,873)	$534,127	$0
Miscellaneous Revenue	$518	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,037,022	$721,000	$1,914,217	$1,193,217	$534,127	($1,380,090)
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,037,022	$721,000	$1,914,217	$1,193,217	$534,127	($1,380,090)
Salaries and Benefits	$1,139,624	$1,823,113	$1,482,241	($340,872)	$1,450,346	($31,895)
Services and Supplies	$1,582,573	$2,083,741	$3,156,711	$1,072,970	$1,470,946	($1,685,765)
Other Charges	$120,959	$107,284	$151,564	$44,280	$161,117	$9,553
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$15	$1,400	$0	($1,400)	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$2,843,171	$4,015,538	$4,790,516	$774,978	$3,082,409	($1,708,107)
General Fund Contribution	$1,806,149	$3,294,538	$2,876,299	($418,239)	$2,548,282	($328,017)
Total Allocated Positions	-	14	14	0	14	0

Clerk-Recorder - Modernization 1723 0020500 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$744,798	$762,322	$835,425	$73,103	$835,425	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$744,798	$762,322	$835,425	$73,103	$835,425	$0
Use of Fund Balance	$135,325	$1,753,166	$629,067	($1,124,099)	$682,982	$53,915
Total Funding Sources	$880,123	$2,515,488	$1,464,492	($1,050,996)	$1,518,407	$53,915
Salaries and Benefits	$708,595	$971,068	$965,492	($5,576)	$994,457	$28,965
Services and Supplies	$171,528	$1,394,420	$349,000	($1,045,420)	$366,450	$17,450
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets						
Equipment	$0	$150,000	$150,000	$0	$157,500	$7,500
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$880,123	$2,515,488	$1,464,492	($1,050,996)	$1,518,407	$53,915
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Clerk-Recorder - Vital & Health Statistics 1786 0020601 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$66,075	$58,447	$55,000	($3,447)	$55,000	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$66,075	$58,447	$55,000	($3,447)	$55,000	$0
Use of Fund Balance	($66,075)	($28,447)	$169,000	$197,447	$169,000	$0
Total Funding Sources	$0	$30,000	$224,000	$194,000	$224,000	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$30,000	$224,000	$194,000	$224,000	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$0	$30,000	$224,000	$194,000	$224,000	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0



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County Counsel

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$1,940,501	$1,997,061
Use of Fund Balance/ Retained Earnings	$0	$0
Gross Costs	$3,818,699	$3,954,076
General Fund Contributions	$1,878,198	$1,957,015
% Funded by General Fund	49.2%	49.5%
Total Allocated Positions	18	18

Department Services and Programs

The office of County Counsel serves as principal legal counsel for the Board of Supervisors and provides legal services to all County departments, offices, agencies, and commissions.

The office provides legal advice on all matters that impact the overall operation of County government. The office renders legal advice and litigation support on issues such as health care, public safety, child welfare, social services, land development, environmental protection, public finance, taxation, and elections. The County Counsel also provides legal services on a fee basis to other public entities where it is obligated to do so such as special districts, joint powers authorities (JPAs), and the Civil Grand Jury. County Counsel also supports the Stanislaus County Local Agency Formation Commission (LAFCO).

As identified in the organizational chart and described below, the office provides legal services through eight practice areas. Many of the 12 attorneys are assigned to three or more of these practice areas.

The **Primary Clients** team provides legal support to the Board of Supervisors, Chief Executive Officer (CEO), various commissions and officers, and on special projects and issues of vital concern to the County.

The **Administration** team supports departmental administration, planning, fiscal management, and personnel services; provides supervision of all litigation and advisory efforts; and aligns services to available resources to maintain fiscal stability and to provide quality, accurate, effective, and timely legal advice to all County departments so that they may fulfill their respective missions and objectives while reducing the risk of liability.

The **Child Welfare** Team provides all legal and court representation for the Community Services Agency (CSA) in its child dependency cases from detention hearings through termination of parental rights, including all appeals and petitions for extraordinary writs arising out of such matters. Attorneys meet with Social Workers to assist with case management strategy and the presentation of matters before the court. Training on a variety of topics ensures effective services and is provided to (1) Social Workers on all aspects of providing child dependency services; (2) prospective foster parents as part of the Foster Pride Program; and (3) for community programs such as a Court Appointed Special Advocate (CASA). Attorneys also analyze new legislation and provide opinions to the Department, offering legal assistance in preparing contracts necessary for providing child dependency services.

The **Code Enforcement** team performs the administrative and litigation work necessary to enforce the County Codes to abate nuisance conditions, zoning violations, compliance with business licensing, cannabis permitting enforcement and animal court. This team works primarily with the Planning Department, Department of Environmental Resources, Nuisance Abatement, Building Permits, Fire, Tax Collector, CEO, Sheriff, and Public Works.

The **Contracts, Financing and Public Works** team performs work related to personal and professional service contracts, Capital Projects and Public Works construction, real property acquisitions/dispositions, leases, bond financing, special assessment districts, elections, and taxes.

The **Health and Welfare** team performs work related to the County's Health Services Agency, which includes the County clinics, the Public Health Officer, as well as the departments of Public Health and Behavioral Health and Recovery Services. The team also represents the Public Guardian in probate and conservatorship matters.

The area of **Human Relations** team provides all necessary legal support, advice, and representation before State and Federal courts and administrative agencies regarding labor relations and personnel matters that involve County employees. In addition, these attorneys serve as primary counsel for Human Resource issues Countywide. Services in this area include the drafting and review of personnel and salary ordinances along with the provision of legal advice regarding labor arbitrations, unfair labor practices, various discrimination complaints, and other investigations.

The **Land Use** team performs work related to planning, zoning, redevelopment, building and ordinance compliance. Principal clients include the CEO, Board of Supervisors, Planning Commission, Planning Department, Building and Safety, and LAFCO.

The **Public Safety, Risk Management and Litigation** team performs work related to the public's safety, analysis of the County's insurance requirements, evaluation and management of significant countywide risks, hazards and exposures to minimize risks of financial losses, and management and direction of the County's litigation efforts. This team works closely with the Board of Supervisors, Sheriff's Department, Probation Department and the CEO.

The primary goal of the office of County Counsel is to provide high quality and cost-effective legal services to all clients in a timely manner consistent with the highest ethical standards. Achieving these goals requires experienced and dedicated attorneys and support staff who can adjust to the ever-changing regulatory, legislative, and judicial environment in which the County operates.

Board of Supervisors Priority Area

County Counsel supports the following Board of Supervisors priority:

Priority	*Delivering efficient public services to benefit our residents and businesses*
Mission Statement	To provide high quality and cost-effective legal services to our clients in a timely manner consistent with the highest ethical standards

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Counsel							
0100 0022000 General Fund							
Total Revenue	$1,195,442	$1458,682	$1,732,411	$1,737,672	$1732,392	$1,851,982	93.54%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$2,316,545	$2,505,034	$2,692,820	$3,127,926	$3,237,729	$4,097,842	79.01%
Net County Cost	$1121,103	$1046,352	$960,409	$1,390,254	$1505,337	$2,245,860	67.03%

- The increase in revenue in Fiscal Years 2016-2017 and 2017-2018 is associated with an increase in service level provided to County Departments and additional revenue collected from those services. Gross Costs have increased gradually over the past years due to the cost of doing business in salaries, benefits and Cost Allocation Plan (CAP) charges. The variance between the actual Gross Costs and legal budget for Fiscal Year 2019-2020 is due to the high budget figure generated by one-time carryover savings appropriations from Fiscal Year 2018-2019.

Department Summary

County Counsel	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$35,335	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$21,886	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$1,680,421	$1,851,982	$1,940,501	$88,519	$1,997,061	$56,560
Miscellaneous Revenue	$30	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,737,672	$1,851,982	$1,940,501	$88,519	$1,997,061	$56,560
Use of Fund Balance/Retained Earnings	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,737,672	$1,851,982	$1,940,501	$88,519	$1,997,061	$56,560
Salaries and Benefits	$2,815,672	$3,601,135	$3,308,014	($293,121)	$3,411,919	$103,905
Services and Supplies	$111,773	$242,452	$238,777	($3,675)	$244,482	$5,705
Other Charges	$200,286	$235,482	$271,463	$35,981	$297,225	$25,762
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$195	$30	$445	$415	$450	$5
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$3,127,926	$4,079,099	$3,818,699	($260,400)	$3,954,076	$135,377
General Fund Contribution	$1,390,254	$2,227,117	$1,878,198	($348,919)	$1,957,015	$78,817
Total Allocated Positions	-	17	18	1	18	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $1.9 million, an increase of $88,519 over the 2019-2020 Adopted Final Budget.
    - The increase is due to increased charges for services to departments for allowable activities. This revenue adjustment is ongoing.
- Estimated revenue for the 2020-2021 Final Budget is determined by historical staffing levels and revenue generated from services provided to clients. Charges for services are limited to the number of productive hours charged by attorneys to departments and further limited to charges for allowable activities.

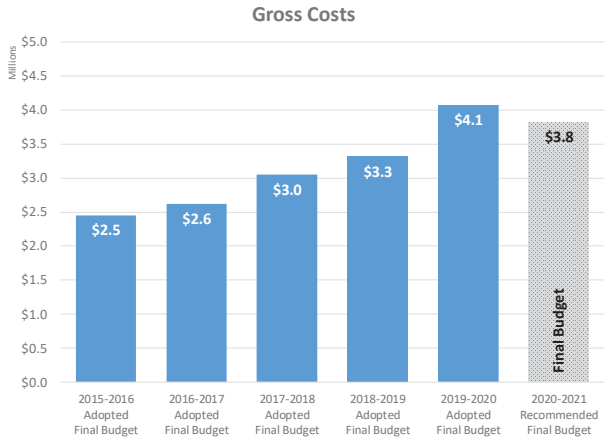
Budget and Operations

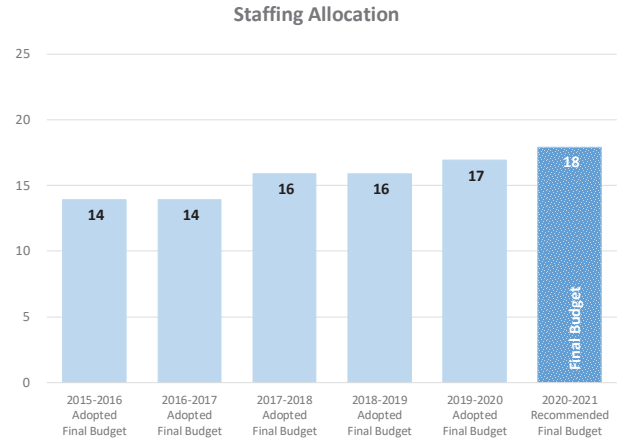
- Gross Costs identified in the 2020-2021 Final Budget total $3.8 million, a decrease of $260,400 from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $1.9 million.
- The Final Budget includes net decreases due to the reduction of prior year carry-over savings funds from Fiscal Year 2018-2019 to Fiscal Year 2019-2020.
- The Final Budget includes $65,491 to accommodate the increased costs associated with the requested service level adjustment, requiring a General Fund Contributions of $10,324.
    - It is recommended to increase appropriations by $74,739 for one Confidential Assistant III to support attorneys with their caseload and provide office administration. The Department has added additional attorney support to meet increased demand for legal services. Additional administrative support is needed to provide clerical assistance to attorneys. The request is funded by a $44,843 increase in estimated revenue and an offsetting $29,896 appropriations reduction to travel and training.
    - It is recommended to increase appropriations by $10,000 for an ongoing annual maintenance cost of a data management system software “ProLaw” which allows the Department to maintain up-to-date information and instant, easy access to the data and tools needed. This adjustment requires a General Fund Contribution of $5,000.
    - It is recommended to increase appropriations by $10,648 for monthly cell phone charges and Virtual Private Network (VPN) access for staff. Attorneys are provided with cell phones to communicate with customers and VPN to connect to network and access to work documents remotely. This adjustment requires a General Fund Contribution of $5,324.
    - These costs are ongoing.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 18, an increase of one over the 2019-2020 Adopted Final Budget allocation.
    - One Confidential Assistant III position is recommended to be added to support Deputy County Counsels with their caseloads and provide office administration support. The Department had added two new Deputy County Counsel positions for a total of twelve due to the demand for legal services. Additional administrative support is needed to provide clerical assistance to the increased number of allocated Deputy County Counsels.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $2 million, an increase of $56,560 over the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by applying a 3% escalator to the 2020-2021 Final Budget for the cost of doing business.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $4 million, an increase of $135,377 over the 2019-2020 Final Budget, requiring a General Fund Contribution of $2 million.
    - The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business: Salaries and benefits increase of 3%; Group health insurance increase of 5%; Services and supplies increase of 2.3%; and CAP increase of 5%.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 18, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- County Counsel will continue ongoing efforts to improve service and support to Department clients, including:
    - Developing and implementing new ways of doing business, strengthening current practices, and enhancing client relationships through continuous and effective communication.
    - Utilizing new and effective technologies to update office systems and programs to improve organizational effectiveness.

- County Counsel is experiencing an escalation in demand for legal services across all practice areas due to the impacts of COVID-19. The increases are especially pronounced in the areas of public health, public safety, and human resources. Juvenile dependency is experiencing significant operational strain as the four-member team is responding to the Superior Court which is conducting hearings in three different locations to allow for necessary social distancing.

Budget Contained within the Department

- **County Counsel** (General Fund)
  - The budget funds the Department's provision of Legal Services through the direct billing of client departments and General Fund support.

The Department Summary reflects the detail of this single budget unit.

County Operations
(Delivering Efficient Public Services)

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$45,163,285	$46,730,430
Use of Fund Balance/ Retained Earnings	$459,462	$486,097
Gross Costs	$104,727,259	$86,228,124
General Fund Contributions	$59,104,512	$39,011,597
% Funded by General Fund	56.4%	45.2%
Total Allocated Positions	0	0

Department Services and Programs

County Operations is a division within the Chief Executive Office that houses a variety of budgets related to countywide operations.

The **Airport** budget funds improvements at the Modesto City/County Airport using revenue received from aircraft taxes, including airplane hangar maintenance, installation of fire suppression systems, and security improvements.

Appropriations for Contingencies serves as the contingency fund for Stanislaus County in order to provide funding for unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions to Federal and/or State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. County policy requires that a base amount for contingencies be set at a level of at least 2% of the average annual General Fund revenue of the preceding three fiscal years; additional funds can be set aside for anticipated exposures identified for each fiscal year.

The **Cannabis Program** budget was established in Fiscal Year 2018-2019 to fund positions in the District Attorney, Environmental Resources, and Sheriff's Departments, along with funding for Chief Executive Office and County Counsel assistance for the enforcement of illegal cannabis activities using revenue derived from the Development Agreements for permitted cannabis business activities. The Community Benefit Contribution budget was established in Fiscal Year 2019-2020 and funds community programs and public projects that focus on youth. In Fiscal Year 2020-2021, this budget has been converted from a General Fund Budget to an Enterprise Fund.

Capital Improvement Financing Authority (CIFA) provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives. **Debt Service** provides funding for the private placement HVAC Financing for the Community Services Facility, which is offset by rent revenue to reimburse the County for prior capital expenditures. It also provides funding for the Library's Tobacco Endowment loan. The County currently maintains an extremely low level of debt.

The **Crows Landing Air Facility** budget provides funding for security and master planning of the air facility acquired from the Federal government in late 2004. The County has designated the facility as the Crows Landing Industrial Business Park for the purpose of job creation.

Focus on Prevention is a multi-sector collaborative which recognizes that no one sector alone can resolve the fundamental challenges confronting families and communities in the County. The ten sectors identified for participation include government, business, non-profit, philanthropy, education, faith, health, neighborhoods, media and arts, sports, and entertainment. The initiative is driven to achieve and sustain the following results: our *families are healthy* – physically, mentally, emotionally, and spiritually; our families are supported by *strong and safe neighborhoods and communities*; our children and young people are getting a *first-rate education – from cradle to career*; our families are participating in and supported by a *healthy economy*; those who are homeless in Stanislaus County can *permanently escape homelessness*; and people who are at risk of homelessness *do not become homeless*.

General Fund Contribution to Other Programs provides funds for programs and outside agencies for which no State or Federal mandate exists, but where Board of Supervisors' policy or contractual obligation results in a contribution from the General Fund. The **General Fund Match Vehicle License Fee** budget receives and distributes Vehicle License Fee (VLF) Realignment revenue used to fund Stanislaus County public health, mental health, and social service programs and is a major funding source for County health programs. This is purely a pass-through budget, with VLF monies received transferred directly to the appropriate County departments; no General Fund discretionary dollars are used. **Mandated County Match** contains local funds used to leverage Federal and State funding for a variety of programs and functions that have a required County contribution via a mandated match or maintenance of effort (MOE).

General Liability provides for the funding of property, casualty, surety, fiduciary, and excess insurance premiums; liability, auto and personal injury claim losses; self-insured retention; legal defense; and actuarial services. The unit also reviews vendor insurance documents to verify they conform to contract/agreement requirements. **Professional Liability** provides funds for the management of claim losses, legal defense, cost of claims administration, actuarial services, and the administration of medical malpractice insurance.

The budgets contained in County Operations are changing in this budget cycle. The following budgets are being moved to the General Services Agency, consistent with the transfer of the Capital Projects and Tenth Street Place functions and employees: **ADA Self-Evaluation and Transition Plan**, **County Facilities**, and **Plant Acquisition**. In addition, due to the shuffle of functions and positions related to the CEO – Human Relations Division, the following budgets have been added: **General Liability** and **Professional Liability**.

Board of Supervisors Priority Area

County Operations supports the following Board of Supervisors priority:

Priority	*Delivering efficient public services to benefit our residents and businesses*
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - Airport							
0100 0016041 General Fund							
Total Revenue	$0	$0	$0	$0	$0	$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$147,624	$189,286	$188,599	$180,756	$165,059	$180,000	91.70%
Net County Cost	$147,624	$189,286	$188,599	$180,756	$165,059	$180,000	91.70%

- Aircraft tax revenue is collected through the Discretionary Revenue budget and has declined over the past five years due to the number of aircraft in the County and the decreased value as aircrafts age. Gross costs represent aircraft revenue that is transferred to the City of Modesto for improvements to the City/County Airport. The actuals for Fiscal Year 2014-2015 provided through Net County Cost to this budget do not accurately reflect the revenue received, which was $209,309. A true-up for the two prior fiscal years is reflected in Fiscal Year 2015-2016, where actual revenue was $186,155. Fiscal Year 2019-2020 also reflects a true-up due to post-closing entries of prior fiscal years creating an overpayment; actual revenue received was $181,265.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - Appropriations for Contingencies							
0100 0016071 General Fund							
Total Revenue	$0	$0	$0	$0	$0	$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$0	$0	$0	$0	$0	$7,310,067	0.00%
Net County Cost	$0	$0	$0	$0	$0	$7,310,067	0.00%

- Appropriations for Contingencies serves as the County contingency fund and does not function like other budgets; established in Proposed or Final Budget each fiscal year, funds are transferred to other budgets as needed throughout the year which decreases the budget, instead of showing as a cost. The $7.3 million in the Legal Budget column represents the appropriations remaining in contingencies at the end of Fiscal Year 2019-2020.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - Cannabis Program*							
4085 0068000 Enterprise Fund							
Total Revenue	$0	$0	$0	$78,013	$3,996,125	$3,462,643	115.41%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$0	$0	$0	$78,013	$1,488,439	$3,462,643	42.99%
Net County Cost	$0	$0	$0	$0	($2,507,686)	$0	0.00%

*The Cannabis Program changed from General Fund (0100.0016105) to Enterprise Fund (4085.0068000) effective July 1, 2020.

- This budget was established in Fiscal Year 2018-2019; however, approval of Development Agreements that generate the revenue needed to fully fund cannabis enforcement activities, has been delayed to Fiscal Year 2019-2020. As a result, Fiscal Year 2018-2019 showed low budget utilization. In Fiscal Year 2019-2020, the collection of fees has begun to materialize; however, enforcement costs of the program have been minimal due to resources focusing on the COVID-19 pandemic. Enhanced enforcement activities will increase costs to this budget in Fiscal Year 2020-2021.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - C.I.F.A.							
0100 0016021 General Fund							
Total Revenue	$0	$0	$0	$0	$0	$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$32,132	$24,641	$33,784	$39,255	$32,317	$140,633	22.98%
Net County Cost	$32,132	$24,641	$33,784	$39,255	$32,317	$140,633	22.98%

- This budget provides funding for certain financial borrowing expenses related to County financing initiatives and fluctuates based on annual projects. The annual budget is held constant for the development of financing strategies and analysis in preparation of any external borrowing. Low budget utilization in Fiscal Year 2019-2020 is due to the lack of external borrowing.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - Crows Landing Air Facility							
0100 0016046 General Fund							
Total Revenue	$257,280	$331,764	$293,312	$3,207,580	$184,500	$605,000	30.50%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$327,863	$719,984	$743,618	$447,903	$1,387,366	$8,192,126	16.94%
Net County Cost	$70,583	$388,220	$450,306	($2,759,677)	$1,202,866	$7,587,126	15.85%

- Revenue decreased in Fiscal Year 2017-2018 due to the loss of an Agricultural Lease. In Fiscal Year 2018-2019, revenue increased due to a transfer of $2.9 million from the Economic Development Bank. Increases in costs reflect the work completed for land use, engineering, and environmental consultant services for the Crows Landing development project. California Environmental Quality Act (CEQA) certification was received in Fiscal Year 2018-2019. Fiscal Year 2018-2019 low budget utilization was due to the timing of the CEQA certification and planning phases for next steps of the project. Project costs increased in Fiscal Year 2019-2020 due to Phase 1A infrastructure planning for the Crows Landing Industrial Business Park. All remaining appropriations are carried forward to use in the next fiscal year.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - Debt Service							
0100 0016081 General Fund							
Total Revenue	$5,172,706	$5,119,011	$5,531,264	$1,852,594	$1,760,772	$1,839,672	95.71%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$13,877,198	$11,214,416	$14,031,272	$516,866	$617,070	$612,450	100.75%
Net County Cost	$8,704,492	$6,095,405	$8,500,008	($1,335,728)	($1,143,702)	($1,227,222)	93.19%

- Stable revenue for this budget comes from the amortization of expenses for facilities and projects charged to benefitting departments. Other revenue and costs fluctuate depending on the level of debt held by the County. Beginning in Fiscal Year 2018-2019, revenue and gross costs are significantly lower than in the five-year trend due to the payoff of all debt, except for the Heating, Ventilation, and Air Conditioning (HVAC) unit in the Community Services Facility in Fiscal Year 2017-2018.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - Focus on Prevention							
0100 0016000 General Fund							
Total Revenue	$44,696	$0	$2,682,887	$506,348	$284,639	$577,521	49.29%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$235,825	$34,135	$873,236	$1,490,530	$1,634,138	$2,483,301	65.81%
Net County Cost	$191,129	$34,135	($1,809,651)	$984,182	$1,349,499	$1,905,780	70.81%

- The Focus on Prevention initiative experienced a slow start-up during Fiscal Years 2015-2016 and 2016-2017, then received $2.5 million in State funding in Fiscal Year 2017-2018 for navigation and homeless centers which was moved to assigned fund balance in General Fund at year-end. In Fiscal Years 2018-2019 and 2019-2020 there were significant increases in spending for contracts related to homelessness and Census 2020. Low budget utilization in Fiscal Year 2019-2020 is due to the redirection of homelessness activities to the Community Services Agency, one vacant position, and savings on a one-time project. The initiative is currently supported by four full-time positions.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - General Fund Contribution to Other Programs							
0100 0016401 General Fund							
Total Revenue	$218,570	$0	$0	$0	$200,000	$200,000	100.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$7,579,311	$10,674,597	$6,691,534	$7,889,970	$9,879,890	$12,863,165	76.81%
Net County Cost	$7,360,741	$10,674,597	$6,691,534	$7,889,970	$9,679,890	$12,663,165	76.44%

- Costs for this budget fluctuate based on the needs of County departments and other agencies. This budget relies on the General Fund and does not typically receive revenue; however, in Fiscal Year 2015-2016, the Local Agency Formation Commission issued a reimbursement for excess contributions received in prior years. Low budget utilization in Fiscal Year 2019-2020 is due to a change in funding for the emergency non-congregate sheltering related to COVID-19 from General Fund to other State or Federal funds.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - General Fund Match - VLF							
0100 0016051 General Fund							
Total Revenue	$25,287,844	$27,039,901	$28,652,823	$32,234,414	$31,883,857	$33,500,000	95.18%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$25,329,056	$27,039,901	$28,652,823	$32,234,414	$31,883,857	$33,500,000	95.18%
Net County Cost	$41,212	$0	$0	$0	$0	$0	0.00%

- This budget serves as a pass-through for specific health and social services programs and fluctuates based on the collection of Vehicle License Fees (VLF) from the State. All revenue received is expended for an annual net zero impact; timing of expenditures between Fiscal Years 2014-2015 and 2015-2016 caused an anomaly to Net County Cost in 2015-2016.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - General Liability							
5051 0018051 Internal Service Fund							
Total Revenue	$5,334,505	$4,867,883	$3,598,536	$5,618,179	$6,932,994	$6,859,258	101.07%
Use of Fund Balance	($1,157,907)	($849,606)	$1,822,624	$2,151,296	($70,436)	$650,000	-10.84%
Gross Costs	$4,176,598	$4,018,277	$5,421,160	$7,769,475	$6,862,558	$7,509,258	91.39%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend for this program reflects the variances in the actual claims activities for costs up to $250,000 per eligible claim; an excess insurance policy provides reimbursement for all allowable costs once the $250,000 deductible has been met. Fluctuations in use of retained earnings reflect a deficit repayment plan implemented to rebuild retained earnings, and then the use of retained earnings to spend down the excess balance to an acceptable level per State Controller's Office (SCO) guidelines.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - Mandated County Match							
0100 0016061 General Fund							
Total Revenue	$385	$410	$1,958	$1,866	$5,374	$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$16,653,979	$16,038,970	$18,664,225	$18,124,794	$19,566,646	$20,056,988	97.56%
Net County Cost	$16,653,594	$16,038,560	$18,662,267	$18,122,928	$19,561,272	$20,056,988	97.53%

- This budget contains local funds used to leverage Federal and State funding for a variety of programs and services that have a mandated match or maintenance of effort (MOE) requirement, with costs fluctuating based on those requirements.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
County Operations - Professional Liability							
5061 0018061 Internal Service Fund							
Total Revenue	$410,979	$18,155	$362,739	$232,575	$786,080	$782,220	100.49%
Use of Fund Balance	$14,439	$266,810	$202,409	$260,542	($85,274)	$0	0.00%
Gross Costs	$425,418	$284,965	$565,148	$493,117	$700,806	$782,220	89.59%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Actual costs include insurance premiums, claims and operating costs which fluctuate year to year based on the number of claims received. As a fully insured program, the County pays the first $10,000 in attorney fees and any settlements and insurance coverage pays the remainder. During Fiscal Year 2016-2017, revenue was used to provide refunds to the departments participating in the program, and in Fiscal Years 2017-2018 and 2018-2019 monthly charges to departments were reduced significantly to spend down additional retained earnings to be more in line with SCO guidelines. In Fiscal Year 2019-2020, charges to departments were increased to match anticipated costs for that year.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
County Operations - General Liability	$778,430	$1,936,338	$2,785,944	$963,320	($1,187,976)
County Operations - Professional Liability	$807,705	$793,267	$526,457	$324,048	$63,505
Total Retained Earnings	$1,586,135	$2,729,605	$3,312,401	$1,287,368	($1,124,471)

*Note: Only Listed for Non-General Fund Units

- General Liability – The trend shows incremental increases in retained earnings due to savings in the cost of claims and settlements until the most recent year, which reflects a decrease due to significant increases in insurance premiums and non-reimbursable claim costs and the number and complexity of claims. The resulting deficit in Fiscal Year 2019-2020 will be repaid in future years.
- Professional Liability – The trend shows the gradual reduction of retained earnings through planned use to offset departmental charges.

Department Summary

County Operations (Efficient)	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$540,525	$0	($540,525)	$0	$0
Fines, Forfeitures, Penalties	$1,866	$0	$0	$0	$0	$0
Revenue from use of Assets	$605,784	$491,200	$461,600	($29,600)	$463,405	$1,805
Intergovernmental Revenue	$32,399,781	$33,925,521	$30,112,000	($3,813,521)	$30,115,360	$3,360
Charges for Service	$7,267,743	$12,064,068	$13,924,685	$1,860,617	$15,481,665	$1,556,980
Miscellaneous Revenue	$576,395	$410,000	$200,000	($210,000)	$205,000	$5,000
Other Financing Sources	$2,880,000	$195,000	$465,000	$270,000	$465,000	$0
Total Revenue	$43,731,569	$47,626,314	$45,163,285	($2,463,029)	$46,730,430	$1,567,145
Use of Fund Balance/Retained Earnings	$2,411,838	$0	$459,462	$459,462	$486,097	$26,635
Total Funding Sources	$46,143,407	$47,626,314	$45,622,747	($2,003,567)	$47,216,527	$1,593,780
Salaries and Benefits	$0	$0	$118,200	$118,200	$123,450	$5,250
Services and Supplies	$9,355,933	$9,394,738	$13,849,236	$4,454,498	$11,986,697	($1,862,539)
Other Charges	$5,859,518	$9,399,679	$9,286,721	($112,958)	$9,358,793	$72,072
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$54,099,731	$55,905,698	$69,534,142	$13,628,444	$52,820,224	($16,713,918)
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($50,089)	($69,878)	($69,550)	$328	($69,550)	$0
Contingencies	$0	$12,008,510	$12,008,510	$0	$12,008,510	$0
Gross Costs	$69,265,093	$86,638,747	$104,727,259	$18,088,512	$86,228,124	($18,499,135)
General Fund Contribution	$23,121,686	$39,012,433	$59,104,512	$20,092,079	$39,011,597	($20,092,915)
Total Allocated Positions	-	0	0	0	0	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $45.2 million, a decrease of $2.5 million from the 2019-2020 Adopted Final Budget.

- Cannabis Program revenue is anticipated to increase by approximately $97,322 due to additional Development Agreements being approved.
- Crows Landing Air Facility is anticipated to decrease by $375,000 due to a decrease in special use fees at the facility as a result of the COVID-19 pandemic.
- Debt Service is anticipated to increase by $370,928 due to a transfer in of funding from the Library to pay for the Tobacco Loan, which is offset by a reduction in revenue from the Department of Environmental Resources (DER) when the Parks function, which is in the General Fund, separated from DER.
- Focus on Prevention is anticipated to decrease by $465,521 due to a decrease in staff assigned to the program.
- General Fund Match – Vehicle License Fees is anticipated to decrease by $3.5 million due to the reduction in revenue from the State.
- General Liability is anticipated to increase by approximately $1.3 million which reflects an increase in department charges to fund increased costs of the program.
- Professional Liability is expected to increase by $95,130 which reflects an increase in department charges to fund increased costs of the program.

- Estimated revenue for the 2020-2021 Final Budget is projected by using multiple methods including standard escalators applied to prior year actuals, information provided from the State, and anticipated costs of the specific programs.
- The Department anticipates a total of $1.5 million in available retained earnings as of July 1, 2020, of which $459,462 is budgeted for use in Fiscal Year 2020-2021.
  - The Cannabis Program retained earnings balance is $2.5 million at year-end and is anticipated to grow by $159,203 in 2020-2021.
  - General Liability's retained earnings balance is a negative $1.2 million at year-end, of which $542,665 is budgeted for use. Initially, the Department anticipated contributing funding to pay down its retained earnings deficit, but a recent increase in the cost of excess insurance necessitated the use of retained earnings. A plan to pay back this deficit will be presented to the Board in a future budget cycle.
  - Professional Liability's retained earnings balance is $144,272 at year-end, of which $76,000 is budgeted for use.

Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $104.7 million, an increase of $18.1 million over the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $59.1 million.
  - Cannabis is anticipated to decrease by $61,881 due to a vacancy in the Code Enforcement Officer position in the Department of Environmental Resources which was budgeted in the prior year.
  - Crows Landing Air Facility is anticipated to increase by $2.7 million due to a carryover of one-time funding from Fiscal Year 2019-2020.
  - Debt Service is anticipated to increase by $220,000 for the interest expense due on the Library's Tobacco debt; total costs are shown in the following chart:

Borrowing	Interest Rate	Date of Issuance	Maturity	Original Borrowing	Remaining Balance to Maturity as of June 30, 2020	2020-2021 Debt Obligation Principal	2020-2021 Debt Obligation Interest	Remaining Principal to Maturity
2016 HVAC Financing - CSF Pod C Finances HVAC system at Community Services Facility	2.24%	8/31/2016	6/1/2031	$ 7,775,000	$ 4,495,000	$ 485,000	$ 100,688	$ 4,010,000
2006 Tobacco Securitization Fund - Turlock Library Expansion	3.89%	2/1/2020	7/1/2040	$ 6,300,000	$ 6,300,000	$ 342,415	$ 231,750	$ 5,957,585
Total Governmental Activities				**$ 14,075,000**	**$ 10,795,000**	**$ 827,415**	**$ 332,438**	**$ 9,967,585**

- The Focus on Prevention budget is anticipated to decrease by $587,286 due to the end of one-time contracted services.
- General Fund Contribution to Other Programs is remaining relatively flat and reflects adjustments in contributions to Aging and Veterans Services, several District Attorney grants, Environmental Resources, Information Technology Central, North McHenry Sales Tax Agreement, Parks and Recreation, Public Works, and Sheriff – Court Security. The following table illustrates the adjustments recommended for Final Budget:

General Fund Contribution to Other Programs Summary				
Department/Agency/Division	2019-2020 Adopted Final Budget	Base Budget Adjustments	2020-2021 Recommended Adjustments	2020-2021 Recommended Final Budget
Aging and Veterans Services - Area Agency on Aging	$ 421,026	$ (8,739)	$ -	$ 412,287
Assessor - ASR State Grant	50,000		-	50,000
CEO - Stanislaus Veterans Center	295,693		-	295,693
Chief Executive Office - County Fire Service Fund	212,988		-	212,988
District Attorney - Elder Abuse Advocacy/Outreach	4,297	(4,297)	-	-
District Attorney - Real Estate Fraud Prosecution	71,227		-	71,227
District Attorney - Unserved/Underserved Victim Advocacy/Outreach	9,918	(9,918)	-	-
District Attorney - Victim Compensation and Government Claims	-		-	-
District Attorney - Violence Against Women Grant	67,515	(33,758)	-	33,757
Environmental Resources - Environmental Resources	532,974	136,947	(291,179)	378,742
General Services Agency - 12th Street Office Building	25,900		-	25,900
Information Technology Central (ITC)	1,000,000	(1,000,000)	1,006,532	1,006,532
Library	491,810		-	491,810
Local Area Formation Commission (LAFCO)	226,588		-	226,588
North McHenry Sales Tax	2,680,000		53,000	2,733,000
Parks and Recreation - Regional Water Safety Training Center	49,930		(49,930)	-
Public Works - Road and Bridge	51,300		115,000	166,300
Sheriff - Court Security	246,715	32,412	-	279,127
Stanislaus Animal Services Agency (SASA)	2,032,209		-	2,032,209
Stanislaus Council of Governments (StanCOG)	4,223		-	4,223
Stanislaus County Law Library	54,240		-	54,240
Total General Fund Contributions to Other Programs	**$ 8,528,553**	**$ (887,353)**	**$ 833,423**	**$ 8,474,623**

- General Fund Match – Vehicle License Fees is anticipated to decrease by $3.5 million due to the reduction in revenue from the State that is passed through to County departments.
- General Liability is anticipated to increase by nearly $1.9 million due to the increased costs of excess insurance premiums and liability claims.
- Mandated County Match is anticipated to increase by $17.4 million to provide funding for departments *Supporting Community Health* due primarily to a decrease in Realignment funding and to support ongoing local obligations in certain programs. The following table illustrates the adjustments recommended for Final Budget:

Mandated County Match Summary Department/Agency/Division	2019-2020 Adopted Final Budget	Base Budget Adjustments	2020-2021 Recommended Adjustments	2020-2021 Recommended Final Budget
Behavioral Health and Recovery Services	$ 825,359		$ 5,309,811	$ 6,135,170
Behavioral Health and Recovery Services - Public Guardian	1,155,565		814,160	1,969,725
Community Services Agency - General Assistance	1,381,702		-	1,381,702
Community Services Agency - IHSS Provider Wages	3,709,512		1,794,446	5,503,958
Community Services Agency - PA Benefits	98,323		-	98,323
Community Services Agency - Program Services and Support	2,663,419		5,376,852	8,040,271
Community Services Agency - Public Economic Assistance	1,763,985	1,963,911	2,236,469	5,964,365
Environmental Resources	727,837	(136,947)	-	590,890
Health Services Agency - Clinics and Ancillary Services	3,113,397		-	3,113,397
Health Services Agency - Indigent Health Care Program	300,000		-	300,000
Health Services Agency - Public Health	2,353,978		-	2,353,978
Total General Fund Contributions to Other Programs	**$ 18,093,077**	**$ 1,826,964**	**$ 15,531,738**	**$ 35,451,779**

- Professional Liability is anticipated to increase by $171,130 to fund increased excess insurance costs.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 0, consistent with the 2019-2020 Adopted Final Budget allocation.

2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $46.7 million, an increase of $1.6 million over the 2020-2021 Final Budget.
  - Cannabis Program revenue is anticipated to increase by $107,200 due to additional Development Agreements being approved.
  - General Liability is anticipated to increase by approximately $1.3 million which reflects an increase in department charges to fund increased costs of the program.
  - Professional Liability is expected to increase by $163,550 which reflects an increase in department charges to fund increased costs of the program.
- Estimated revenue for the 2021-2022 Spending Plan is projected by evaluating historical trends, market analysis, and contributions associated with planned activities for the year.
- The Spending Plan relies on the use of $486,097 in departmental retained earnings; based on use of retained earnings identified in the 2020-2021 Final Budget, the Department anticipates there will be $1 million in available retained earnings on July 1, 2021.
  - The Cannabis Program retained earnings balance is anticipated to be $2.7 million at year-end and is anticipated to grow by $171,468 in 2021-2022.
  - General Liability's retained earnings balance is anticipated to be a negative $1.7 million at year-end, of which $646,315 is budgeted for use. Initially, the Department anticipated contributing funding to pay down its retained earnings deficit, but a recent increase in the cost of excess insurance necessitated the use of retained earnings. A plan to pay back this deficit will be presented to the Board in a future budget cycle.

- Professional Liability's retained earnings balance is anticipated to be $68,272 at year-end, of which $11,250 is budgeted for use.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $86.2 million, a decrease of $18.5 million from the 2020-2021 Final Budget, requiring a General Fund Contribution of $39 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on historical spending and anticipated costs specific to County operational budgets, and removed one-time costs included in the 2020-2021 Final Budget.
  - Cannabis was increased by $94,435 representing standard cost of living increases.
  - Crows Landing Air Facility was reduced by $3.1 million due to one-time funding that was provided as a carryover from Fiscal Year 2019-2020.
  - Focus on Prevention decreased by $259,757 as the funds set aside to support additional department needs related to Community Assessment, Response, and Engagement (CARE) are budgeted to be fully expended in 2020-2021. Unused funds will be requested to roll over in future budget cycles.
  - General Fund Contribution to Other Programs decreased by $1.2 million by removing a one-time contribution to Information Technology Central of over $1 million, and contributions for several grants in the Assessor and District Attorney departments that did not request contributions for the second year.
  - General Liability was increased by $1.4 million to fund increases in excess insurance premiums and claims costs.
  - Mandated County Match was reduced by $15.5 million due to the additional one-time funding recommended in the 2020-2021 Final Budget for departments *Supporting Community Health* related to Realignment loss. Departments will bring requests back to the Board of Supervisors in a future budget cycle for Budget Year 2021-2022 funding, if needed.
  - Professional Liability was increased by $98,800 to fund increased excess insurance costs.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 0, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The Focus on Prevention community initiative is sponsored by the Board of Supervisors and is entering the seventh year of a ten-year commitment of $1 million annually to support prevention efforts to improve the quality of life in our County. County staff administer the funding, provide support to the Stewardship Council comprised of leaders from all sectors of the Community, and source consultants/other services as needed to carry forward the mission: to support and align leaders in long-term movements across sectors and systems so that all residents experience well-being.

Budgets Contained within the Department

- **Airport** (General Fund)
  - The revenue received from Aircraft Taxes is used to fund this budget and is transferred to the City of Modesto for improvements to the facility
- **Appropriations for Contingencies** (General Fund)
  - Serves as the contingency fund for Stanislaus County, providing funds to meet unexpected and emergency financial exposures which may arise during the fiscal year
- **Cannabis Program** (General/Enterprise Fund)
  - Established in Fiscal Year 2018-2019, provides for community contribution programs, cannabis activity enforcement, and program oversight
- **Capital Improvement Financing Authority** (General Fund)
  - Provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives
- **Crows Landing Air Facility** (General Fund)
  - Provides funding for security and master planning of the air facility acquired from the Federal government in late 2004; the County has designated the former Crows Landing Air Facility as the Crows Landing Industrial Business Park for the purpose of job creation
- **Debt Service** (General Fund)
  - Provides funding for County debt obligations; current debt is limited to the Heating, Ventilation, and Air Conditioning (HVAC) system at the Community Services Facility and Tobacco Endowment borrowing for the Library
- **Focus on Prevention** (General Fund)
  - Funds the County's multi-sector collaborative process to resolve the fundamental challenges confronting families and communities in the County with a focus on a first-rate education, strengthening families, and homelessness
- **General Fund Contribution to Other Programs** (General Fund)
  - Funds programs for which no State or Federal mandate exists; programs have a General Fund contribution as a result of a Board of Supervisors' policy decision or contractual obligation
- **General Fund Match Vehicle License Fee** (General Fund)
  - Receives and distributes Vehicle License Fee realignment revenue and is used to fund Stanislaus County Public Health, Mental Health, and Social Services programs
- **General Liability** (Internal Service Fund)
  - Funds auto, property, casualty, surety, fiduciary, and excess insurance premiums; auto, liability, and medical claim losses; self-insured retention; legal defense; actuarial services; and administrative costs (this program has a $250,000 self-insured retention/deductible)
- **Mandated County Match** (General Fund)
  - Provides local funds used to leverage Federal and State funding for a variety of programs and functions that have a mandated match or maintenance of effort requirement
- **Professional Liability** (Internal Service Fund)
  - Funds the management of claim losses, legal defense, cost of claims administration, actuarial services, and the administration of medical malpractice insurance; effective October 1, 2014, the County is participating in a fully insured program through Public Risk Innovation, Solutions, and Management (PRISM) with a $10,000 deductible; however, claims incurred prior to this date fall under the self-insured program

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

County Operations - Airport 0100 0016041 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$0	$0	$0	$0	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$180,756	$180,000	$180,000	$0	$180,000	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$180,756	$180,000	$180,000	$0	$180,000	$0
General Fund Contribution	$180,756	$180,000	$180,000	$0	$180,000	$0
Total Allocated Positions	-	0	0	0	0	0

County Operations - Appropriations for Contingencies 0100 0016071 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$0	$0	$0	$0	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$12,008,510	$12,008,510	$0	$12,008,510	$0
Gross Costs	$0	$12,008,510	$12,008,510	$0	$12,008,510	$0
General Fund Contribution	$0	$12,008,510	$12,008,510	$0	$12,008,510	$0
Total Allocated Positions	-	0	0	0	0	0

County Operations - Cannabis Program* 4085 0068000 Enterprise Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$540,525	$0	($540,525)	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$78,013	$2,922,118	$3,559,965	$637,847	$3,667,165	$107,200
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$78,013	$3,462,643	$3,559,965	$97,322	$3,667,165	$107,200
Retained Earnings	$0	$0	($159,203)	($159,203)	($171,468)	($12,265)
Total Funding Sources	$78,013	$3,462,643	$3,400,762	($61,881)	$3,495,697	$94,935
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$200,000	$400,000	$200,000	$400,000	$0
Other Charges	$78,013	$3,262,643	$3,000,762	($261,881)	$3,095,697	$94,935
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$78,013	$3,462,643	$3,400,762	($61,881)	$3,495,697	$94,935
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	0	0	0	0	0	0

*The Cannabis Program changed from General Fund (0100.0016105) to Enterprise Fund (4085.0068000) effective July 1, 2020.

County Operations - C.I.F.A. 0100 0016021 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$0	$0	$0	$0	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$39,255	$140,633	$140,633	$0	$140,633	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$39,255	$140,633	$140,633	$0	$140,633	$0
General Fund Contribution	$39,255	$140,633	$140,633	$0	$140,633	$0
Total Allocated Positions	-	0	0	0	0	0

County Operations - Crows Landing Air Facility 0100 0016046 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$1,200	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$326,380	$410,000	$200,000	($210,000)	$205,000	$5,000
Other Financing Sources	$2,880,000	$195,000	$30,000	($165,000)	$30,000	$0
Total Revenue	$3,207,580	$605,000	$230,000	($375,000)	$235,000	$5,000
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$3,207,580	$605,000	$230,000	($375,000)	$235,000	$5,000
Salaries and Benefits	$0	$0	$118,200	$118,200	$123,450	$5,250
Services and Supplies	$364,521	$384,930	$3,071,886	$2,686,956	$11,428	($3,060,458)
Other Charges	$63,593	$25,070	$99,914	$74,844	$100,122	$208
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$195,000	$0	($195,000)	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$19,789	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$447,903	$605,000	$3,290,000	$2,685,000	$235,000	($3,055,000)
General Fund Contribution	($2,759,677)	$0	$3,060,000	$3,060,000	$0	($3,060,000)
Total Allocated Positions	-	0	0	0	0	0

County Operations - Debt Service 0100 0016081 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$453,891	$450,000	$376,600	($73,400)	$376,600	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$1,398,703	$1,389,672	$1,399,000	$9,328	$1,399,000	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$435,000	$435,000	$435,000	$0
Total Revenue	$1,852,594	$1,839,672	$2,210,600	$370,928	$2,210,600	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,852,594	$1,839,672	$2,210,600	$370,928	$2,210,600	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$0	$0	$220,000	$220,000	$220,000	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$586,744	$586,328	$586,000	($328)	$586,000	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($69,878)	($69,878)	($69,550)	$328	($69,550)	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$516,866	$516,450	$736,450	$220,000	$736,450	$0
General Fund Contribution	($1,335,728)	($1,323,222)	($1,474,150)	($150,928)	($1,474,150)	$0
Total Allocated Positions	-	0	0	0	0	0

County Operations - Focus on Prevention 0100 0016000 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$6	$0	$0	$0	$0	$0
Intergovernmental Revenue	$165,367	$425,521	$112,000	($313,521)	$115,360	$3,360
Charges for Service	$90,975	$152,000	$0	($152,000)	$0	$0
Miscellaneous Revenue	$250,000	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$506,348	$577,521	$112,000	($465,521)	$115,360	$3,360
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$506,348	$577,521	$112,000	($465,521)	$115,360	$3,360
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$795,749	$1,140,358	$652,420	($487,938)	$368,634	($283,786)
Other Charges	$694,781	$822,045	$650,697	($171,348)	$671,846	$21,149
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$72,000	$72,000	$74,880	$2,880
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,490,530	$1,962,403	$1,375,117	($587,286)	$1,115,360	($259,757)
General Fund Contribution	$984,182	$1,384,882	$1,263,117	($121,765)	$1,000,000	($263,117)
Total Allocated Positions	-	0	0	0	0	0

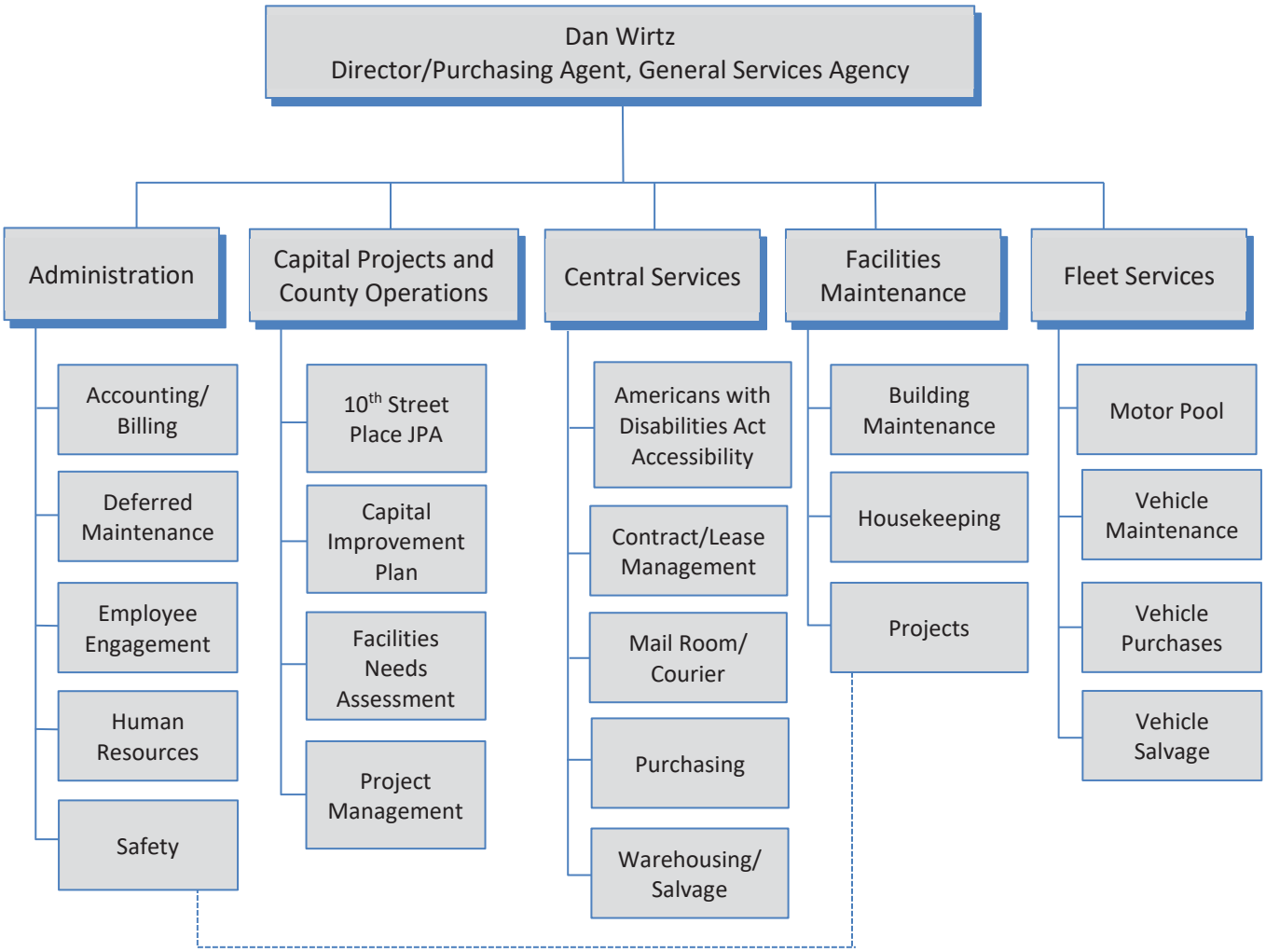
County Operations - General Fund Contribution to Other Programs 0100 0016401 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$0	$0	$0	$0	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$4,736,191	$4,997,260	$5,050,260	$53,000	$4,997,260	($53,000)
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$3,153,779	$3,531,293	$3,424,363	($106,930)	$2,239,303	($1,185,060)
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$7,889,970	$8,528,553	$8,474,623	($53,930)	$7,236,563	($1,238,060)
General Fund Contribution	$7,889,970	$8,528,553	$8,474,623	($53,930)	$7,236,563	($1,238,060)
Total Allocated Positions	-	0	0	0	0	0

County Operations - General Fund Match - VLF 0100 0016051 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$32,234,414	$33,500,000	$30,000,000	($3,500,000)	$30,000,000	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$32,234,414	$33,500,000	$30,000,000	($3,500,000)	$30,000,000	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$32,234,414	$33,500,000	$30,000,000	($3,500,000)	$30,000,000	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$32,234,414	$33,500,000	$30,000,000	($3,500,000)	$30,000,000	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$32,234,414	$33,500,000	$30,000,000	($3,500,000)	$30,000,000	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

County Operations - General Liability 5051 0018051 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$140,212	$36,050	$80,000	$43,950	$81,700	$1,700
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$5,477,952	$6,823,208	$8,093,370	$1,270,162	$9,379,705	$1,286,335
Miscellaneous Revenue	$15	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$5,618,179	$6,859,258	$8,173,370	$1,314,112	$9,461,405	$1,288,035
Retained Earnings	$2,151,296	$0	$542,665	$542,665	$646,315	$103,650
Total Funding Sources	$7,769,475	$6,859,258	$8,716,035	$1,856,777	$10,107,720	$1,391,685
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$7,482,696	$6,566,725	$8,462,060	$1,895,335	$9,845,214	$1,383,154
Other Charges	$286,779	$292,533	$253,975	($38,558)	$262,506	$8,531
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$7,769,475	$6,859,258	$8,716,035	$1,856,777	$10,107,720	$1,391,685
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

County Operations - Mandated County Match 0100 0016061 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$1,866	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,866	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,866	$0	$0	$0	$0	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$0	$0	$0	$0	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$18,124,794	$18,093,077	$35,451,779	$17,358,702	$19,920,041	($15,531,738)
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$18,124,794	$18,093,077	$35,451,779	$17,358,702	$19,920,041	($15,531,738)
General Fund Contribution	$18,122,928	$18,093,077	$35,451,779	$17,358,702	$19,920,041	($15,531,738)
Total Allocated Positions	-	0	0	0	0	0

County Operations - Professional Liability 5061 0018061 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$10,475	$5,150	$5,000	($150)	$5,105	$105
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$222,100	$777,070	$872,350	$95,280	$1,035,795	$163,445
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$232,575	$782,220	$877,350	$95,130	$1,040,900	$163,550
Retained Earnings	$260,542	$0	$76,000	$76,000	$11,250	($64,750)
Total Funding Sources	$493,117	$782,220	$953,350	$171,130	$1,052,150	$98,800
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$492,956	$782,092	$942,237	$160,145	$1,040,788	$98,551
Other Charges	$161	$128	$11,113	$10,985	$11,362	$249
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$493,117	$782,220	$953,350	$171,130	$1,052,150	$98,800
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0



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General Services Agency

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$22,151,309	$22,982,435
Use of Fund Balance/ Retained Earnings	$824,000	$595,800
Gross Costs	$30,609,829	$28,575,419
General Fund Contributions	$7,634,520	$4,997,184
% Funded by General Fund	24.9%	17.5%
Total Allocated Positions	73	73

Department Services and Programs

The General Services Agency (GSA) provides centralized services over a broad spectrum of support areas, including maintenance and housekeeping of County-owned facilities, capital projects administration, contract and purchasing assistance, and vehicle maintenance services. These activities are funded through fees that are charged to client departments and customers.

The **Administration** division provides oversight and direction for the Agency, which includes the Central Services, Fleet Services, and Facilities Maintenance divisions. Administration ensures that all GSA Divisions are achieving operational efficiency and exceptional service standards. Additionally, Administration oversees the GSA Human Resources function, Deferred Maintenance, 12th Street Office Building and Utilities budgets.

Capital Projects and County Operations provide overall capital projects management for the County. Capital Projects staff research, analyze, and monitor County facilities to establish the most appropriate plans for the development of new facilities and the remodeling of existing properties. Capital Projects develops long-term plans to ensure that Countywide facilities meet the needs of the organization; this includes ensuring County services are available at accessible locations. Office management within County Operations ensures the appropriate distribution of assignments and ensures timely and efficient services to County departments, community agencies, and the general public.

The division also supports daily maintenance and operations of the 10th Street Place Joint Powers Agency office building.

The **Central Services Division** is responsible for acquiring goods and services, negotiating contracts, leasing property and equipment, providing consultation on procurement needs and contract facilitation to County departments, in addition to the sale and/or disposal of surplus County property, mailroom, messenger, and salvage services. The Americans with Disabilities Act (ADA) budget funds activities that will ensure the County is in compliance with ADA requirements. As an Internal Service Fund, the costs of these services are charged to all County departments based on the level of service provided.

The **Facilities Maintenance** division is comprised of two main programs, Maintenance Services and Custodial Services. The Maintenance Services unit maintains and operates building systems and equipment for 1.96 million square feet of County-owned facilities, while the Custodial Services unit ensures that County-owned facilities within the County core service area are maintained to a professional standard for all users to work and interact with customers in a safe and healthy environment. Additionally, Facilities Maintenance administers contract custodial services for County facilities outside the core service area. Facilities Maintenance is an Internal Service Fund, charging out costs associated with providing maintenance and custodial services to County departments.

The **Fleet Services** division provides preventative and prescriptive maintenance for over 948 County vehicles and other pieces of specialized equipment. Fleet Services provides full vehicle maintenance services, including assistance with vehicle acquisition, vehicle registration, preventative maintenance, accident management, vehicle repair,

motor pool services, and salvage/auction. Fleet Services complies with State and Federal regulatory requirements including vehicle smog inspection, Occupational Safety and Health Administration (OSHA) vehicle safety standards, and Environmental Protection Agency (EPA) hazardous waste standards.

Board of Supervisors Priority Area

The General Services Agency supports the following Board of Supervisors priority:

Priority	*Delivering efficient public services to benefit our residents and businesses*
Mission Statement	The General Services Agency provides a wide range of internal services for our customer departments. Supporting their good works with our own – so that they may each successfully deliver for our community. Service, after all, is our middle name…

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
General Services Agency - 12th Street - Office Building							
171A 0016200 Special Revenue Fund							
Total Revenue	$13,026	$20,234	$20,307	$12,608	$19,113	$20,800	91.89%
Use of Fund Balance	($145)	$157	($6,837)	$2,173	($836)	$0	0.00%
Gross Costs	$26,235	$42,421	$32,155	$34,781	$37,971	$41,700	91.06%
Net County Cost	$13,354	$22,030	$18,685	$20,000	$19,694	$20,900	94.23%

- 12th Street Office Building has experienced typical increases in revenues and expenditures over the period and will generally carry a zero Fund Balance. Only actual costs are billed to building tenants with annual condominium insurance costs being the majority of actual charges.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
General Services Agency - ADA Self-Evaluation and Transition Plan Project							
0100 0016006 General Fund							
Total Revenue	$193,520	$0	$0	$0	$0	$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$145,142	$473,723	$37,519	$18,347	$11,021	$1,499,769	0.73%
Net County Cost	($48,378)	$473,723	$37,519	$18,347	$11,021	$1,499,769	0.73%

- In Fiscal Year 2015-2016, the ADA Self-Evaluation and Transition Plan recognized revenues and expenditures to hire an expert consultant to assist with the County's Americans with Disabilities Self-Evaluation and Transition Plan. In Fiscal Year 2016-2017, actual expenditures increased significantly as the County completed the majority of the analysis related to the self-evaluation and transition plan. Fiscal Year 2019-2020 Legal Budget increased significantly due to a change in the year-end process to roll appropriations forward. The

$1.5 million in legal budget represents the culmination of $500,000 in appropriations over three years. Now that the plan is approved projects will begin Fiscal Year 2020-2021.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
General Services Agency - Administration							
0100 0019010 General Fund							
Total Revenue	$602,846	$604,489	$644,390	$798,673	$769,642	$786,700	97.83%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$601,623	$604,489	$644,389	$799,788	$1,726,623	$2,786,700	61.96%
Net County Cost	($1,223)	$0	($1)	$1,115	$956,981	$2,000,000	47.85%

- In Fiscal Year 2018-2019, Administration recognized an increase in revenues and expenditures associated with adding the American's with Disabilities Act (ADA) legal budget unit at the mid-year. In Fiscal Year 2019-2020, Administration recognized an increase in expenditures by approximately $1 million which reflects the transfer of Deferred Maintenance from Plant Acquisition to the General Services Agency Administration budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
General Services Agency - Central Services Division							
5001 0018210 Internal Service Fund							
Total Revenue	$1,328,767	$1,304,946	$1,394,734	$1,543,187	$1,637,838	$1,852,985	88.39%
Use of Fund Balance	($11,608)	($66,493)	($35,310)	($144,314)	($162,419)	$56,000	-290.03%
Gross Costs	$1,317,159	$1,238,453	$1,359,424	$1,398,873	$1,475,419	$1,908,985	77.29%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Central Services has experienced a gradual increase in revenue and expenditures, with a slight drop in Fiscal Year 2016-2017. Actual revenues for courier and salvage charges for services for the five-years were higher due to demand. Fiscal Year 2019-2020 actual expenditures were below budget due to lower than budgeted salary expenses, services and supplies, and other charges.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
General Services Agency - County Facilities							
0100 0016091 General Fund							
Total Revenue	$115,193	$6,782	$9,829	$324,563	$619,262	$482,750	128.28%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$685,787	$745,603	$3,201,270	$8,959,028	$1,367,706	$1,509,452	90.61%
Net County Cost	$570,594	$738,821	$3,191,441	$8,634,465	$748,444	$1,026,702	72.90%

- County Facilities has experienced significant variances in revenues and expenditures, with a significant increase in expenditures beginning in Fiscal Year 2016-2017 and Fiscal Year 2017-2018. These increases reflect costs associated with the County's purchase of first-floor retail and commercial space at 10th Street Place and a significant increase in operating transfers to fund a new capital project fund for modernization of the Harvest Hall in Fiscal Year 2018-2019.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
General Services Agency - Facilities Maintenance Division							
5170 0018700 Internal Service Fund							
Total Revenue	$4,845,119	$5,677,215	$6,356,897	$6,683,241	$7,395,826	$7,297,500	101.35%
Use of Fund Balance	$326,810	($354,694)	($429,214)	($464,761)	($1,111,777)	$228,000	-487.62%
Gross Costs	$5,171,929	$5,322,521	$5,927,683	$6,218,480	$6,284,049	$7,525,500	83.50%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Facilities Maintenance revenues have increased significantly due to increased demand for services by County departments, and historically closing work orders in 15 days of receipt. Gross costs have increased with the addition of staffing resources, including one embedded maintenance engineer position with Behavioral Health and Recovery Services due to demand for services. Fiscal Year 2019-2020 actual expenditures were below budget due to lower than budgeted salary expenses as a result of a 9% vacancy rate that occurred due to changes in personnel, lower than budgeted services and supplies associated with contracted services, and other charges. However, due to increased demand for services associated with responding to COVID-19 and high-touch cleaning requirements, both contract janitorial and county provided janitorial labor charges for services exceeded the budget by approximately 27%.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
General Services Agency - Fleet Services Division							
5021 0018500 Internal Service Fund							
Total Revenue	$2,745,708	$2,773,017	$3,086,057	$3,837,741	$4,049,890	$4,244,800	95.41%
Use of Fund Balance	$264	$193,374	$24,972	($286,749)	($420,359)	$258,000	-162.93%
Gross Costs	$2,745,972	$2,966,391	$3,111,029	$3,550,992	$3,629,531	$4,502,800	80.61%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Fleet Services has experienced moderate fluctuations in revenues and expenditures. This is primarily due to an increase in the County's fleet of vehicles, and increased services and supplies costs including fuel. In Fiscal Year 2018-2019 Fleet Services completed 3,620 repair orders, which resulted in an increase in revenue of 24% over Fiscal Year 2017-2018. In Fiscal Year 2019-2020 Fleet Services revenues and expenditures increased moderately over the prior fiscal year and this is primarily due to fluctuations in contracted services and fuel costs/usage. Departments are billed for actual usage through charges for services.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
General Services Agency - Plant Acquisition							
0100 0016031 General Fund							
Total Revenue	$656,894	$285,633	$52,746	$360,988	$377,124	$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$2,744,390	$3,811,862	$3,355,892	$4,524,408	$15,904,676	$18,626,284	85.39%
Net County Cost	$2,087,496	$3,526,229	$3,303,146	$4,163,420	$15,527,552	$18,626,284	83.36%

- Plant Acquisition has experienced significant variances in revenues and expenditures. In Fiscal Year 2019-2020, expenditures increased $11.4 million which is primarily attributable to increases in operating transfers from Plant Acquisition to fund various capital project funds including the Turlock Library Expansion Project and the Public Safety Center Fire-Life Safety/Secure Electronics/Video Surveillance Project. Funds for these projects are transferred from Assigned General Fund Balance to Capital Project Funds through operating transfers.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
General Services Agency - Stanislaus Veterans Center							
1665 0016600 Special Revenue Fund							
Total Revenue	$0	$266,326	$521,042	$435,087	$452,114	$439,244	102.93%
Use of Fund Balance	$0	($1,073,118)	$6,931	$15,852	$32,249	$100,000	32.25%
Gross Costs	$0	$293,208	$627,973	$752,427	$780,056	$834,937	93.43%
Net County Cost	$0	$1,100,000	$100,000	$301,488	$295,693	$295,693	100.00%

- The budget was established in Fiscal Year 2016-2017 in recognition of the partnership between the County, City of Modesto and the Veterans Foundation of Stanislaus County for a 10-year period from the beginning of the lease. The County originally committed $200,000 in annual funding for the Veterans Center for this 10-year period, of this amount $100,000 was to be funded by Net County Cost and $100,000 was to be funded by Department Fund Balance. The Veteran's Center opened in late Fiscal Year 2017-2018 therefore use of Fund Balance has been lower than the $100,000 commitment. However, the County has taken on an increased proportion of the cost of the facility due to the Board of Supervisors' approval to reduce the Foundation of Stanislaus County's financial obligations in December 2018.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
General Services Agency - Utilities							
5170 0018720 Internal Service Fund							
Total Revenue	$4,190,938	$4,292,801	$4,726,539	$5,016,774	$4,967,326	$5,337,900	93.06%
Use of Fund Balance	$0	$34,017	($945)	($2,036)	$16,134	$0	0.00%
Gross Costs	$4,190,938	$4,326,818	$4,725,594	$5,014,738	$4,983,460	$5,337,900	93.36%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Utilities has experienced fluctuations due to price increases and usage. In Fiscal Year 2017-2018, utility charges increased approximately 9.2% over Fiscal Year 2016-2017 as a result of changes in building inventory including the addition of the Veteran's Center and opening of the REACT Center.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
General Services Agency - 12th Street - Office Building	($6,720)	($6,574)	($6,732)	$105	($2,068)
General Services Agency - Central Services Division	($432,839)	$204,618	$271,111	($283,936)	($139,622)
General Services Agency - Facilities Maintenance Division	($276,244)	$1,072,881	$1,393,557	$240,430	$707,227
General Services Agency - Fleet Services Division	$653,897	$1,285,842	$1,092,468	$487,846	$774,594
General Services Agency - Stanislaus Veterans Center	$0	$0	$1,073,118	$1,066,187	$1,050,335
Total Retained Earnings	($61,906)	$2,556,767	$3,823,522	$1,510,632	$2,390,466
*Note: Only Listed for Non-General Fund Units					

- 12th Street Office Building will not generally carry a fund balance. The building is structured as a condominium association, with each member contributing annually to reserves. Reserves, when accumulated, may be used to offset the cost of major projects, such as replacement of Heating, Ventilation and Air Conditioning (HVAC) units.

- Central Services retained earnings experienced a decrease three of the five past years. This is primarily due to the implementation of Governmental Accounting Standards Board (GASB) 68 and subsequent reversal of entries. The negative balance as of July 1, 2019 is due to GASB 68 and 75 entries on the balance sheet at year-end which reduced retained earnings.
- Facilities Maintenance retained earnings experienced a decrease in Fiscal Year 2014-2015 due to the implementation of Governmental Accounting Standards Board (GASB) 68 and subsequent reversal of entries. The increase of approximately $466,797 in retained earnings as of July 1, 2019 is primarily due a combination of lower than budgeted expenditures and increased charges for services over the prior fiscal year.
- Fleet Services retained earnings experienced a decrease in Fiscal Year 2014-2015 due to the implementation of Governmental Accounting Standards Board (GASB) 68 and subsequent reversal of entries. Fleet Services manages revenue to ensure that retained earnings does not exceed 16.67% of annual expenses. The increase of $286,748 in retained earnings as of July 1, 2019 is primarily due a combination of lower than budgeted expenditures and increased charges for services over the prior fiscal year.
- Stanislaus Veterans Center budget was established in Fiscal Year 2016-2017 however the Veteran's Center did not open until late in Fiscal Year 2017-2018. This budget has experienced a modest decrease in fund balance since its inception in April 2017.

Department Summary

General Services Agency	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$377,561	$527,288	$542,750	$15,462	$542,750	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$18,126,354	$19,451,091	$21,508,304	$2,057,213	$22,339,685	$831,381
Miscellaneous Revenue	$147,959	$125,500	$100,255	($25,245)	$100,000	($255)
Other Financing Sources	$360,988	$2,600	$0	($2,600)	$0	$0
Total Revenue	$19,012,862	$20,106,479	$22,151,309	$2,044,830	$22,982,435	$831,126
Use of Fund Balance/Retained Earnings	($879,835)	$413,400	$824,000	$410,600	$595,800	($228,200)
Total Funding Sources	$18,133,027	$20,519,879	$22,975,309	$2,455,430	$23,578,235	$602,926
Salaries and Benefits	$5,526,425	$6,890,375	$8,356,125	$1,465,750	$8,552,325	$196,200
Services and Supplies	$14,022,491	$16,107,913	$19,074,775	$2,966,862	$16,948,160	($2,126,615)
Other Charges	$2,380,054	$2,602,090	$2,798,929	$196,839	$2,859,934	$61,005
Fixed Assets						
Buildings & Improvements	$5,922,682	$0	$80,000	$80,000	$0	($80,000)
Equipment	$37,214	$132,000	$260,000	$128,000	$175,000	($85,000)
Other Financing Uses	$3,324,434	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$58,562	$40,000	$40,000	$0	$40,000	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$31,271,862	$25,772,378	$30,609,829	$4,837,451	$28,575,419	($2,034,410)
General Fund Contribution	$13,138,835	$5,252,499	$7,634,520	$2,382,021	$4,997,184	($2,637,336)
Total Allocated Positions	-	65	73	8	73	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $22.2 million, an increase of $2 million from the 2019-2020 Adopted Final Budget.
  - Increase in revenue of $997,209 in Administration of which $38,000 is attributed to charges for services for the oversight and direction of the Agency to provide budget, human resources, payroll, safety, and account payable functions to the other divisions. Additionally, an increase in revenue of $640,399 to charge for services related to the transfer of the Capital Projects division to the General Services Agency Administration division, and an increase in revenue of $318,810 to charge for services related to the transfer of the 10th Street Place Joint Powers Agency staff to the General Services Agency Administration division.
  - Increase in revenue of $8,215 in Central Services to charge for services associated with postage and presort activities that were allocated through the cost allocation plan based on historical use.
  - Increase in revenue of $23,956 in Stanislaus Veterans Center.
  - Increase in revenue of $489,750 in Facilities Maintenance to charge for services for contracted water treatment, security, pest control, elevator and housekeeping services; and 10th Street Place Joint Powers Agency charge for services for the County's share of costs for the 10th Street Place office building.
  - Increase in revenue of $250,400 in Fleet Services to charge for services associated with increased fuel cost/usage associated with the fuel card lock program.
  - Increase in revenue of $275,300 in Utilities to charge for services associated with a 5% escalator for utilities.
- Estimated revenue for the 2020-2021 Final Budget is projected by completing a historical trend analysis of actual costs and applying escalators for service costs for all budgets. A 3% escalator for service costs was used for all budget units on average.
- The Department had a total of $4.1 million in available retained earnings/fund balance as of July 1, 2020, of which $824,000 is budgeted for use in Fiscal Year 2020-2021.
  - The Central Services division had a balance of $22,797 in available retained earnings of which $68,000 is budgeted for purchasing and salvage, software annual licensing, and part-time extra help staff to assist with year-end close activities. Note, the July 1, 2020 retained earnings balance has been decreased due to the posting of adjustments for the unfunded pension liability and other post-employment benefits specific to this department in accordance with requirements of Governmental Accounting Standards Board (GASB) Statement Nos. 68 and 75 in the amount of $566,250. In the absence of GASB 68 and 75, the retained earnings balance would be $589,047.
  - Stanislaus Veterans Center had a total of $1 million in available fund balance of which $100,000 is budgeted for use in Fiscal Year 2020-2021 which is consistent with Fiscal Year 2019-2020.
  - Facilities Maintenance had a total of $1.8 million in available retained earnings of which $386,000 is budgeted for storm water consultation, staff training, vacation cash outs, and custodial cleaning equipment, which increases service hours.
  - Fleet Services had a total of $1.2 million in available retained earnings of which $270,000 is budgeted for staff training, part-time extra-help to assist with vehicle transport, retirement cash outs, vehicle diagnostic equipment, to complete a shop lighting project, and two new motor pool vehicles, which is partially offset by Motor Pool revenue from charges for service for daily rentals.

Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $30.6 million, an increase of $4.8 million from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $7.6 million.

- Costs for the 2020-2021 Final Budget were developed by applying the following escalators to 2019-2020 Adopted Final Budget:
  - Salaries and benefits increase of 3.5%
  - Group health insurance increase of 5%
  - Services and Supplies increase of 3.5%
  - Cost Allocation Plan (CAP) increase of 3.5%
  - Utility rate increase of 5.0% on average
  - Gasoline costs increase of 3.5%
- The Final Budget includes a $1.5 million increase due to the cost of doing business to maintain current service levels.
  - Increase in Administration of $38,000. Of this amount, $19,500 is in Salaries and Benefits, $2,200 is in Services and Supplies and $16,300 is in Other Charges. These costs are ongoing.
  - Increase in Central Services of $20,215. Of this amount, a decrease of $12,275 is attributed to Salaries and Benefits for staffing costs in the ADA budget based on actual costs. An increase of $17,400 in Services and Supplies is associated with purchasing software and mailroom presort services. An additional increase of $15,080 is for increased Other Charges which are distributed through the Cost Allocation Plan (CAP) through charges for services.
  - Increase in Stanislaus Veterans Center of $23,956. Of the total amount, $15,465 is attributed to Salary and Benefit. Finally, $8,479 is for increased Other Charges which are distributed through the Cost Allocation Plan (CAP) through charges for services.
  - Increase in Facilities Maintenance of $647,750. Of the total amount, $210,000 is attributed to Salary and Benefit costs. An increase of $333,950 in Services and Supplies is to provide departments contracted services including janitorial, security, pest control, and 10th Street Joint Powers Agency costs, all of which are a pass through and charged directly back to departments based on actual costs. A slight increase of $31,800 is for increased Other Charges which are distributed through the Cost Allocation Plan (CAP) through charges for services. Finally, an increase of $72,000 in Fixed Asset costs is attributable to increased custodial cleaning equipment costs to replace equipment that has outlived its useful service life.
  - Increase in Fleet Services of $491,000. Of the total amount, $112,100 is attributable to Salary and Benefit costs. An increase of $226,800 in Services and Supplies is for the ongoing increase in fuel costs and contracted vehicle repair services. These costs are pass through and will be charged to departments based on actual costs. A slight increase of $16,100 is for increased Other Charges which are distributed through the Cost Allocation Plan (CAP) through charges for services. Finally, an increase of $136,000 in Fixed Asset costs of which $80,000 is attributed to costs for the purchase of two new motor pool vehicles that will be rented to County departments and charged to department based on actual costs. The motor pool vehicles will be funded by retained earnings with no impact to the General Fund. Finally, $56,000 is attributed to costs associated with a shop lighting and building exterior improvement project funded by retained earnings with no impact to the General Fund.
  - Increase in Utilities of $275,300 for utilities costs which include a 5% escalator for utilities.
  - Increase in 12th Street Office of $5,000 for insurance premium costs.
- The Final Budget includes a request to increase service levels.
- The Final Budget includes $3.3 million to accommodate the increased costs associated with the requested adjustments to carry forward one-time appropriations from the previous fiscal year, to transfer the Capital Projects division and the 10th Street Joint Powers Agency (JPA) staff into GSA, requiring a General Fund Contribution of $3.1 million.
  - Increase in appropriations for Administration of $1.9 million.

- Increase in appropriations of $1.1 million to transfer the Capital Projects division to the General Services Agency Administration division, funded by $640,399 in revenue and $426,921 in Net County Cost. These costs are ongoing.
- Increase in appropriations of $318,810 to transfer the 10th Street Joint Powers Agency (JPA) staff from CEO – Operations and Services to the General Services Agency Administration division, funded by $318,810 in revenue. These costs are ongoing.
- A technical adjustment to transfer County Facilities from the Chief Executive Office to the General Services Agency Administration division which has no increased cost year over year.
- Increase in appropriations of $560,000 for a technical adjustment to carry forward funding for the Stanislaus Building HVAC Modernization Project funded by Net County Cost. These costs are one-time.

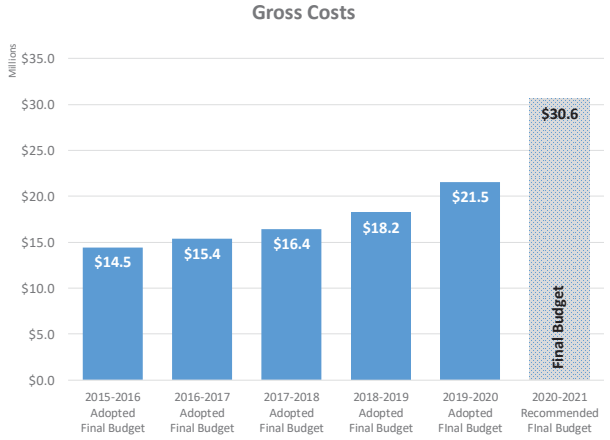
- A technical adjustment to transfer the ADA Self-Evaluation and Transition Planning legal budget unit from the Chief Executive Office to the General Services Agency.
- Increase in appropriations of $1.4 million in ADA Self-Evaluation and Transition Planning for one-time costs to continue efforts to fund improvements to County facilities, programs, and policies as outlined in the Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan, funded by Net County Cost. These costs are one-time.
- A technical adjustment to transfer the Plant Acquisition legal budget unit from the Chief Executive Office to the General Services Agency.
- Increase in appropriations of $700,000 in Plant Acquisition to re-appropriate one-time project costs that were unexpended in Fiscal Year 2019-2020 to fund the projects in Fiscal Year 2020-2021 funded by Net County Cost. However, because the funds were initially budgeted in Fiscal Year 2019-2020 there is no change in the amount of appropriations between the 2019-2020 Adopted Final Budget and 2020-2021 Final Budget. Of the $700,000, $350,000 is for the County to purchase the City of Modesto's share of the Finch Road Animal Facility and $350,000 to conduct a Public Safety Center Sherriff's Master Plan Update. These costs are one-time.
- A technical adjustment to transfer the Stanislaus Veterans Center legal budget unit from the Chief Executive Office to the General Services Agency.

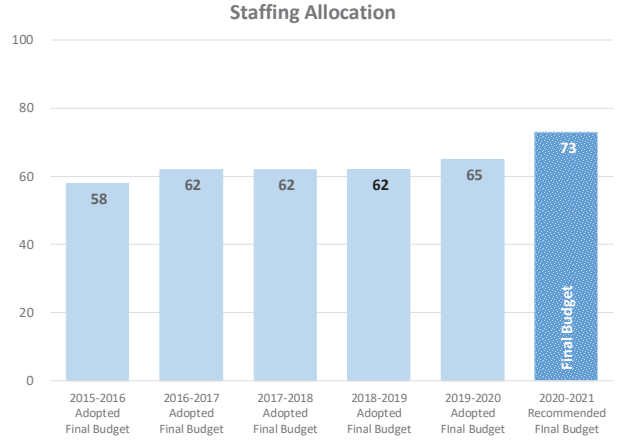
- The Final Budget includes the replacement of three vehicles for Fleet Services Motor Pool. The total cost is estimated to be $80,000 and is funded by departmental retained earnings and is included in base.
- The Final Budget includes the purchase of two new vehicles used in the Fleet Services Motor Pool. The total cost is estimated to be $80,000 and is funded by departmental retained earnings and is included in base.
- The General Services Agency has 42 vehicles in divisions supporting daily work and 20 in Motor Pool for use by all County departments, for a total of 62 vehicles. Of the 42 division vehicles, 14 meet the minimum age requirement to be considered for replacement under the Fleet Services Policy. Of the 20 Motor Pool Vehicles, 13 meet the minimum age requirement to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- The 2019-2020 Final Budget includes a Department staffing allocation of 73, an increase of eight over the 2019-2020 Adopted Final Budget allocation.
  - Eight positions (two Managers IV, one Manager III, one Confidential Assistant IV and one Confidential Assistant III positions from the CEO Capital Project division; and one Manager III and two Maintenance Engineer I/II from the CEO 10th Street Joint Powers Agency) are recommended to transfer from CEO Operation and Services budget.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $23 million an increase of $831,126 from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by an estimate increase of 3.6% in service costs and an analysis of historical trends.
- The Spending Plan relies on the use of $595,800 in departmental retained earnings; based on use of retained earnings identified in the 2020-2021 Final Budget, the Department anticipates there will be $3.3 million in available retained earnings, inclusive of the GASB 68 retirement liability on July 1, 2021.
  - The Central Services division anticipates a negative $45,203 in retained earnings as of July 1, 2021 of which $70,000 is budgeted for use in Budget Year 2021-2022.
  - The Stanislaus Veterans Center anticipates a total of $918,086 in available fund balance as of July 1, 2021 of which $100,000 is budgeted for use in Fiscal Year 2021-2022.
  - The Facilities Maintenance division anticipates $1.4 million in retained earnings as of July 1, 2021, of which $315,800 is budgeted for use in Fiscal Year 2021-2022.
  - The Fleet Services division anticipates a total of $924,953 in available retained earnings as of July 1, 2021 of which $110,000 is budgeted for use in Fiscal Year 2021-2022.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $28.6 million, a decrease of $2 million from the 2020-2021 Final Budget, requiring a General Fund Contribution of $5 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
  - Salaries and benefits increase of 3.5%
  - Group health insurance increase of 5%
  - Services and Supplies increase of 3.5%
  - Cost Allocation Plan (CAP) increase of 3.5%
  - Utility rate increase of 5% on average

- Gasoline costs increase of 3.5%
- The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2020-2021 budget year:
  - Utility rate increase of 5% on average
  - Gasoline costs increase of 3.5%

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 73, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- By Spring 2021, it is anticipated that the County's Americans with Disabilities Act (ADA)/Civil Rights Coordinator will implement a countywide ADA database in coordination with Information Technology Central. The database will serve as a clearinghouse for all 27 departments to document progress to removing barriers to programs and services.
- Maintenance of aging buildings and equipment has remained a priority for the Department and it continues to address both immediate and long-term infrastructural challenges by utilizing annual deferred maintenance funding with approximately 173 projects completed over the past six years at a cost of $10.1 million.
- The expanding footprint of County buildings challenges the staffing levels and requires new ways to approach preventative and routine maintenance service level demands.
- The volatility in fuel commodity pricing makes it increasingly challenging to forecast annual costs without adjustments during the fiscal year.
- Capital Projects underway include the new Empire Library, the Turlock Library renovation and expansion, planning for a new facility for the Stanislaus County Health Service Agency and the renovation of the County's Harvest Hall at the Stanislaus County Agricultural Center.

Budgets Contained within the Department

- **12th Street Office Building** (Special Revenue Fund)
  - Funds operational costs associated with the 12th Street Office Building Condominium Association including utilities, maintenance, custodial, and other ongoing costs of the building.
- **Administration** (General Fund)
  - Funds oversight and direction for the General Services Agency (GSA), and ensures that all GSA divisions are achieving operational efficiency and exceptional standards.
- **ADA Self-Evaluation and Transition Plan Project** (General Fund)
  - Provides funding for improvements to County facilities, programs, and policies as outlined in the Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan.
- **Capital Projects** (General Fund)
  - Capital Projects provides overall capital projects management for the County. Capital Projects staff research, analyze, and monitor County facilities to establish the most appropriate plans for the development of new facilities and renovations, the remodeling of existing properties, and long-term vision for Countywide facilities to meet the needs of the organization, including the provision of County services at accessible locations. The division also supports daily maintenance and operations of the 10th Street Joint Powers Agency office building.

- **Central Services Division** (Internal Service Fund)
  - Funds the management of property and equipment leasing, acquisition of goods and services, contract negotiation, and consultation on procurement needs to County departments, in addition to the sale and/or disposal of surplus County property, mailroom, messenger, and salvage services.
- **County Facilities** (General Fund)
  - Provides funding for minor facility improvements and costs associated with maintenance and utilities for existing County property including the United Community Center in Grayson, Keyes Community Center, Paradise-Burbank Hall, Law Library, Mancini Hall, the 12th Street Parking Garage, and other County-facility related expenses.
- **Facilities Maintenance Division** (Internal Service Fund)
  - Funds two main programs, Maintenance Services and Custodial Services.
- **Fleet Services Division** (Internal Service Fund)
  - Funds preventative and prescriptive maintenance for nearly 950 County vehicles and other pieces of specialized equipment.
- **Plant Acquisition** (General Fund)
  - Provides funding for the acquisition, repair, and remodel of existing and new County facilities.
- **Stanislaus Veterans Center** (Special Revenue Fund)
  - Funds the County share of Costs for the Stanislaus Veterans Center Banquet Hall and Conference Center.
- **Utilities** (Internal Service Fund)
  - Funds countywide utility payments made on behalf of County departments.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

General Services Agency - 12th Street - Office Building 171A 0016200 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$12,608	$20,800	$20,800	$0	$20,800	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$12,608	$20,800	$20,800	$0	$20,800	$0
Use of Fund Balance	$2,173	$0	$0	$0	$0	$0
Total Funding Sources	$14,781	$20,800	$20,800	$0	$20,800	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$7,566	$8,800	$8,800	$0	$8,800	$0
Other Charges	$27,215	$32,900	$37,900	$5,000	$37,900	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$34,781	$41,700	$46,700	$5,000	$46,700	$0
General Fund Contribution	$20,000	$20,900	$25,900	$5,000	$25,900	$0
Total Allocated Positions	-	0	0	0	0	0

General Services Agency - Administration 0100 0019010 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$798,673	$786,700	$1,783,909	$997,209	$1,838,985	$55,076
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$798,673	$786,700	$1,783,909	$997,209	$1,838,985	$55,076
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$798,673	$786,700	$1,783,909	$997,209	$1,838,985	$55,076
Salaries and Benefits	$745,294	$730,700	$1,871,160	$1,140,460	$1,927,560	$56,400
Services and Supplies	$16,326	$2,015,300	$2,738,600	$723,300	$2,183,000	($555,600)
Other Charges	$38,168	$40,700	$161,070	$120,370	$168,175	$7,105
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$799,788	$2,786,700	$4,770,830	$1,984,130	$4,278,735	($492,095)
General Fund Contribution	$1,115	$2,000,000	$2,986,921	$986,921	$2,439,750	($547,171)
Total Allocated Positions	-	5	13	8	13	0

General Services Agency - ADA Self-Evaluation and Transition Plan Project 0100 0016006 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$0	$0	$0	$0	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$18,347	$500,000	$1,890,100	$1,390,100	$500,000	($1,390,100)
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$18,347	$500,000	$1,890,100	$1,390,100	$500,000	($1,390,100)
General Fund Contribution	$18,347	$500,000	$1,890,100	$1,390,100	$500,000	($1,390,100)
Total Allocated Positions	-	0	0	0	0	0

General Services Agency - Central Services Division 5001 0018210 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$1,541,884	$1,852,985	$1,861,200	$8,215	$1,904,700	$43,500
Miscellaneous Revenue	$1,303	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,543,187	$1,852,985	$1,861,200	$8,215	$1,904,700	$43,500
Retained Earnings	($144,314)	$56,000	$68,000	$12,000	$70,000	$2,000
Total Funding Sources	$1,398,873	$1,908,985	$1,929,200	$20,215	$1,974,700	$45,500
Salaries and Benefits	$948,854	$1,361,175	$1,348,900	($12,275)	$1,379,700	$30,800
Services and Supplies	$112,567	$171,200	$188,600	$17,400	$193,500	$4,900
Other Charges	$337,452	$376,610	$391,700	$15,090	$401,500	$9,800
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,398,873	$1,908,985	$1,929,200	$20,215	$1,974,700	$45,500
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	13	13	0	13	0

General Services Agency - County Facilities 0100 0016091 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$321,857	$482,750	$482,750	$0	$482,750	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$2,706	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$324,563	$482,750	$482,750	$0	$482,750	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$324,563	$482,750	$482,750	$0	$482,750	$0
Salaries and Benefits	$1,506	$0	$0	$0	$0	$0
Services and Supplies	$288,998	$279,467	$279,467	$0	$279,402	($65)
Other Charges	$674,055	$646,848	$646,848	$0	$646,848	$0
Fixed Assets						
Buildings & Improvements	$5,732,707	$0	$0	$0	$0	$0
Other Financing Uses	$2,203,200	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$58,562	$40,000	$40,000	$0	$40,000	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$8,959,028	$966,315	$966,315	$0	$966,250	($65)
General Fund Contribution	$8,634,465	$483,565	$483,565	$0	$483,500	($65)
Total Allocated Positions	-	0	0	0	0	0

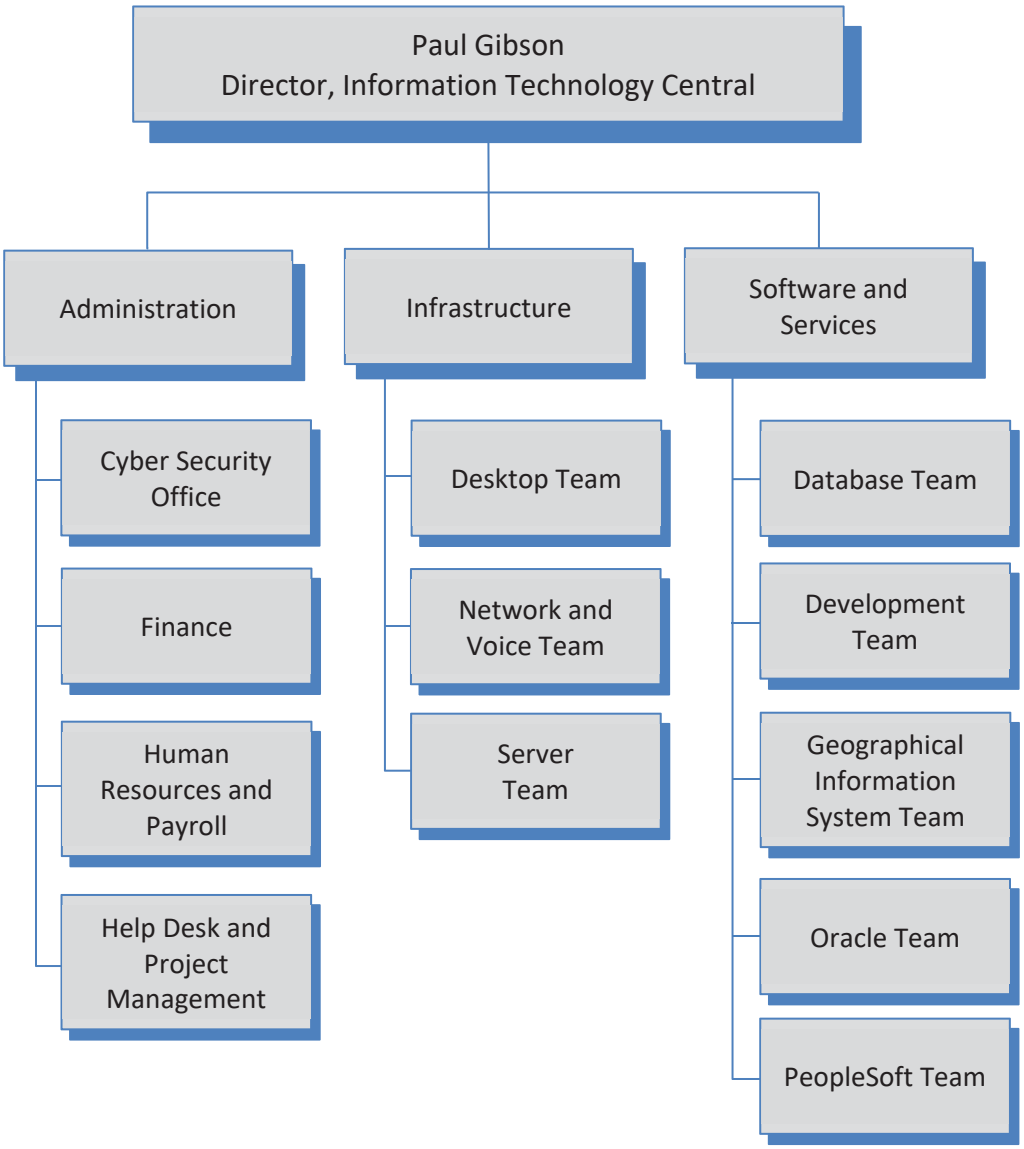
General Services Agency - Facilities Maintenance Division 5170 0018700 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$10,112	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$6,663,193	$7,297,500	$7,787,250	$489,750	$8,110,500	$323,250
Miscellaneous Revenue	$9,936	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$6,683,241	$7,297,500	$7,787,250	$489,750	$8,110,500	$323,250
Retained Earnings	($464,761)	$228,000	$386,000	$158,000	$315,800	($70,200)
Total Funding Sources	$6,218,480	$7,525,500	$8,173,250	$647,750	$8,426,300	$253,050
Salaries and Benefits	$2,647,244	$3,644,600	$3,854,600	$210,000	$4,000,100	$145,500
Services and Supplies	$2,683,801	$2,889,600	$3,223,550	$333,950	$3,378,600	$155,050
Other Charges	$850,221	$908,300	$940,100	$31,800	$972,600	$32,500
Fixed Assets						
Equipment	$37,214	$83,000	$155,000	$72,000	$75,000	($80,000)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$6,218,480	$7,525,500	$8,173,250	$647,750	$8,426,300	$253,050
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	37	37	0	37	0

General Services Agency - Fleet Services Division 5021 0018500 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$3,783,727	$3,840,500	$4,118,745	$278,245	$4,247,200	$128,455
Miscellaneous Revenue	$54,014	$45,500	$20,255	($25,245)	$20,000	($255)
Other Financing Sources	$0	$2,600	$0	($2,600)	$0	$0
Total Revenue	$3,837,741	$3,888,600	$4,139,000	$250,400	$4,267,200	$128,200
Retained Earnings	($286,749)	$29,400	$270,000	$240,600	$110,000	($160,000)
Total Funding Sources	$3,550,992	$3,918,000	$4,409,000	$491,000	$4,377,200	($31,800)
Salaries and Benefits	$963,415	$1,138,900	$1,251,000	$112,100	$1,214,500	($36,500)
Services and Supplies	$2,265,087	$2,404,000	$2,630,800	$226,800	$2,709,800	$79,000
Other Charges	$322,490	$326,100	$342,200	$16,100	$352,900	$10,700
Fixed Assets						
Buildings & Improvements	$0	$0	$80,000	$80,000	$0	($80,000)
Equipment	$0	$49,000	$105,000	$56,000	$100,000	($5,000)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$3,550,992	$3,918,000	$4,409,000	$491,000	$4,377,200	($31,800)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	10	10	0	10	0

General Services Agency - Plant Acquisition 0100 0016031 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$360,988	$0	$0	$0	$0	$0
Total Revenue	$360,988	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$360,988	$0	$0	$0	$0	$0
Salaries and Benefits	$220,112	$0	$0	$0	$0	$0
Services and Supplies	$2,978,496	$1,859,750	$1,859,750	$0	$1,159,750	($700,000)
Other Charges	$14,591	$92,591	$92,591	$0	$92,591	$0
Fixed Assets						
Buildings & Improvements	$189,975	$0	$0	$0	$0	$0
Other Financing Uses	$1,121,234	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$4,524,408	$1,952,341	$1,952,341	$0	$1,252,341	($700,000)
General Fund Contribution	$4,163,420	$1,952,341	$1,952,341	$0	$1,252,341	($700,000)
Total Allocated Positions	-	0	0	0	0	0

General Services Agency - Stanislaus Veterans Center 1665 0016600 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$45,592	$44,538	$60,000	$15,462	$60,000	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$309,495	$314,706	$323,200	$8,494	$323,200	$0
Miscellaneous Revenue	$80,000	$80,000	$80,000	$0	$80,000	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$435,087	$439,244	$463,200	$23,956	$463,200	$0
Use of Fund Balance	$15,852	$100,000	$100,000	$0	$100,000	$0
Total Funding Sources	$450,939	$539,244	$563,200	$23,956	$563,200	$0
Salaries and Benefits	$0	$15,000	$30,465	$15,465	$30,465	$0
Services and Supplies	$643,255	$650,296	$650,308	$12	$650,308	$0
Other Charges	$109,172	$169,641	$178,120	$8,479	$178,120	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$752,427	$834,937	$858,893	$23,956	$858,893	$0
General Fund Contribution	$301,488	$295,693	$295,693	$0	$295,693	$0
Total Allocated Positions	-	0	0	0	0	0

General Services Agency - Utilities 5170 0018720 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$5,016,774	$5,337,900	$5,613,200	$275,300	$5,894,300	$281,100
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$5,016,774	$5,337,900	$5,613,200	$275,300	$5,894,300	$281,100
Retained Earnings	($2,036)	$0	$0	$0	$0	$0
Total Funding Sources	$5,014,738	$5,337,900	$5,613,200	$275,300	$5,894,300	$281,100
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$5,008,048	$5,329,500	$5,604,800	$275,300	$5,885,000	$280,200
Other Charges	$6,690	$8,400	$8,400	$0	$9,300	$900
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$5,014,738	$5,337,900	$5,613,200	$275,300	$5,894,300	$281,100
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0



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Information Technology Central

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$14,352,675	$13,717,594
Use of Fund Balance/ Retained Earnings	$729,634	$421,980
Gross Costs	$16,088,841	$14,139,574
General Fund Contributions	$1,006,532	$0
% Funded by General Fund	6.3%	0.0%
Total Allocated Positions	45	45

Department Services and Programs

The Department provides information technology services and support for County departments. Collectively, Information Technology Central (ITC), manages the County's financial management system, human resource management system, website and the intranet.

The **Administration** division oversees the day-to-day operations of the Department. This division manages human resources, payroll, accounts payable, accounts receivable, procurement and performance measurements. Also, the Project Management Office, Help Desk and the Cyber Security Office are components of the Administration division. The Help Desk staff are customer service specialists who act as the conduit between customers and staff.

The **Infrastructure** division manages the physical components of the County's technology systems. This includes the routers and switches that make up the wide area network, the file servers, storage and backup systems that reside in the redundant, secure data center. The infrastructure team also provides direct support for desktop and mobile computer hardware. ITC's dedicated network and voice engineers manage the Voice over IP (VoIP) telephone system. Wireless networking and Internet access are other services supported by the Infrastructure division.

The **Software and Services** division includes developers, analysts and other specialists who focus on the digital elements of technology. This division develops and enhances custom code designed to meet specific departmental requirements. Software and Services staff has developed and continue to maintain such critical County systems as Check Reconciliation and Budget Monitoring, as well as many other systems on behalf of departments. The Geographical Information System (GIS) provided both internally and to the public is managed in this division. Other services offered include software development and database administration.

Board of Supervisors Priority Area

The Information Technology Central supports the following Board of Supervisors priority:

Priority	*Delivering efficient public services to benefit our residents and businesses*
Mission Statement	To help departments successfully implement and manage technologies that address their business challenges in a responsive, progressive and friendly way

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Information Technology Central							
5031 0048100 Internal Service Fund							
Total Revenue	$4,525,741	$4,861,619	$4,966,889	$7,549,778	$9,470,074	$9,253,669	102.34%
Use of Fund Balance	($108,383)	($836,876)	$2,327,683	($484,315)	($3,337,128)	$875,038	-381.37%
Gross Costs	$4,417,358	$5,985,088	$7,294,572	$7,065,463	$7,132,946	$11,128,707	64.10%
Net County Cost	$0	$1,960,345	$0	$0	$1,000,000	$1,000,000	100.00%

- ITC continues its initiative to align the value of retained earnings with the State Controller's Office guidelines and to set service rates that cover Department costs. As a result, retained earnings, which had been on a growth trajectory, are now being spent down as charges for services have increased. In Fiscal Year 2016-2017, $2 million in Net County Cost was used to fund implementation of Office 365 Countywide. Revenue increased in Fiscal Year 2018-2019 due to Office 365 costs being funded by County Departments through Cost Allocation Plan (CAP) charge revenue and due to the implementation of a new billing methodology that covers the cost of doing business without the use of departmental retained earnings. In Fiscal Year 2019-2020, revenue continued to increase as a result of increased services levels including taking on the administration of the County's PeopleSoft system, increased Geographical Information Systems (GIS) staffing, the addition of a Countywide Cybersecurity Officer and further expansion of the embedded staffing model in departments. $1 million in Net County Cost was used to begin a Countywide Information Technology Assessment to identify areas for standardization and efficiencies while bolstering cyber security. Additionally, ITC Gross Costs included expenditures related to the COVID-19 pandemic response, using retained earnings for items such as laptops in support of remote work.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Information Technology Central - Telecommunications							
5011 0048200 Internal Service Fund							
Total Revenue	$888,251	$928,235	$1,006,738	$1,144,506	$1,461,042	$1,398,764	104.45%
Use of Fund Balance	($25,423)	$35,871	$122,764	($76,715)	$106,987	$425,017	25.17%
Gross Costs	$862,828	$964,106	$1,129,502	$1,067,791	$1,568,029	$1,823,781	85.98%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- ITC - Telecommunications continues to focus on expanding the Voice over Internet Protocol implementation in order to modernize County telephone operations and to control costs going forward. In addition, the Department plans to ensure retained earnings is only used for one-time, non-routine, operational expenses. In Fiscal Year 2019-2020, ITC replaced the Health Services Agency phones funded with $300,000 in retained earnings, increasing both costs and the use of retained earnings.
- ITC Telecommunications continues its initiative to simultaneously align the value of retained earnings with State Controller's Office guidelines and to set service rates such that cover departmental costs without the

use of retained earnings. Retained earnings in excess of State Controller guidelines are being targeted for one-time uses such as replacement of aging equipment.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Information Technology Central	$632,161	$3,015,510	$3,852,386	($568,490)	($84,175)
Information Technology Central - Telecommunications	$630,796	$880,186	$844,315	$519,212	$595,928
Total Retained Earnings	$1,262,957	$3,895,696	$4,696,701	($49,278)	$511,753

*Note: Only Listed for Non-General Fund Units

- Information Technology Central - In order to align with the State Controller's Office guidelines, ITC's retained earnings has been intentionally reduced in recent years. The negative retained earnings balance in Information Technology Central is due to accounting entries as a result of Governmental Accounting Standards Board (GASB) Statement Nos. 68 and 75, as discussed in the Revenue and Funding Sources section below. The July 1, 2015 retained earnings balance was decreased due to the posting of a prior period adjustment for the unfunded pension liability specific to this department in accordance with the requirements of Governmental Accounting Standards Board (GASB) Statement No. 68 in the amount of $1.6 million. This was an accounting entry for purposes of financial statement reporting and was not representative of department operations.
- ITC – Telecommunications retained earnings has remained relatively flat in recent years. ITC Telecommunications fund balance is on track to meet the State Controller's Office guidelines.

Department Summary

Information Technology Central	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$2,332,896	$2,332,896	$0	($2,332,896)
Charges for Service	$8,708,397	$10,362,433	$12,019,779	$1,657,346	$13,717,594	$1,697,815
Miscellaneous Revenue	$421	$50,000	$0	($50,000)	$0	$0
Other Financing Sources	($14,534)	$0	$0	$0	$0	$0
Total Revenue	$8,694,284	$10,412,433	$14,352,675	$3,940,242	$13,717,594	($635,081)
Use of Fund Balance/Retained Earnings	($561,030)	$404,709	$729,634	$324,925	$421,980	($307,654)
Total Funding Sources	$8,133,254	$10,817,142	$15,082,309	$4,265,167	$14,139,574	($942,735)
Salaries and Benefits	$3,875,815	$4,941,227	$6,481,644	$1,540,417	$6,564,532	$82,888
Services and Supplies	$3,660,989	$5,863,425	$8,457,232	$2,593,807	$6,329,132	($2,128,100)
Other Charges	$596,579	$616,300	$666,402	$50,102	$699,819	$33,417
Fixed Assets						
Equipment	($129)	$396,190	$483,563	$87,373	$546,091	$62,528
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$8,133,254	$11,817,142	$16,088,841	$4,271,699	$14,139,574	($1,949,267)
General Fund Contribution	$0	$1,000,000	$1,006,532	$6,532	$0	($1,006,532)
Total Allocated Positions	-	39	45	6	45	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $14.4 million, an increase of $3.9 from the 2019-2020 Adopted Final Budget.
  - Increase in estimated CAP charge revenue of $325,180 due to adding the Library as a core customer and implementing the embedded staffing model. This revenue adjustment is ongoing.
  - Increase in estimated Coronavirus Aid, Relief, and Economic Security (CARES) Act Coronavirus Relief Funds (CRF) revenue of $832,896 to support the Office 365 renewal at the E5 (higher security) level with additional security features as approved by the Board of Supervisors on July 28, 2020 in Resolution No. 2020-0386. Increased security is needed due to the increase in remote work as a result of the COVID-19 pandemic.
  - Increase in estimated CRF revenue of $1,500,000 to support a coordinated, progressive and self-sustaining remote work platform to reduce the Cybersecurity risk to the County as an estimated 25% of the County workforce is working remotely on any given day.
  - Increase in estimated revenue of $33,333 from the Clerk-Recorder/Elections to rent laptop computers to be used at remote voting locations for the November 2020 election in Stanislaus County.
- Estimated revenue for the 2020-2021 Final Budget is projected by estimating costs and allocating them according to Information Technology Central's billing methodology as described in the Cost Allocation Plan after subtracting revenue for services identified in specific agreements with individual departments.

- The Department had a total of $3.7 million in available retained earnings as of July 1, 2020, of which $729,634 is budgeted for use in Fiscal Year 2020-2021.
  - Note, the July 1, 2020 retained earnings balance has been decreased due to the posting of adjustments for the unfunded pension liability and other postemployment benefits specific to this department in accordance with the requirements of Governmental Accounting Standards Board (GASB) Statement Nos. 68 and 75 in the amount of $2 million. This was an accounting entry for purposes of financial statement reporting and was not representative of operations. In the absence of GASB 68 and 75, the retained earning balance would be $5.8 million.
  - The retained earnings balance for Information Technology Central is $3.3 million as of July 1, 2020 of which $529,390 is budgeted for Fiscal Year 2020-2021.
    - In Fiscal Year 2019-2020, ITC had several significant contracts including the Microsoft Office 365 enterprise agreement renewal, Gartner, Inc. consulting agreement, Oracle maintenance and support, Cisco maintenance and support, and other sizeable purchases that were budgeted that were not invoiced and paid until after July 1, 2020. This resulted in a temporary increase in retained earnings as of July 1, 2020. These contracts will be paid in Fiscal Year 2020-2021.
  - The retained earnings balance for Information Technology Central – Telecommunications is $488,941 as of July 1, 2020 of which $200,244 is budgeted for Fiscal Year 2020-2021.

Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $16.1 million, an increase of $4.3 million from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $1 million.
  - Note that the Fiscal Year 2019-2020 Adopted Final Budget does not include $240,000 in adjustments approved subsequent to its adoption that increased the 2019-2020 Operating Budget.
- The Final Budget includes a $381,486 increase due to the cost of doing business salaries and benefits, services and supplies, other charges and equipment to maintain current service levels; there is no impact to the County General Fund.
- The Final Budget includes requests to increase service levels.
- The Final Budget includes $3.9 million to accommodate the increased costs associated with the requested service level adjustments, requiring a General Fund Contribution of $1 million and the use of $192,275 in department retained earnings.
  - Increase in appropriations of $450,788 to accommodate the costs associated with the transfer of four full-time and one part-time Library Information Technology staff to ITC funded by $325,180 in revenue and the use of $125,608 in departmental retained earnings. There is no impact to the County General Fund. These costs are ongoing.
  - On July 28, 2020, in Resolution No. 2020-0386, the Board of Supervisors approved renewing the three-year enterprise agreement for the Microsoft Office 365 contract license subscription at the E5 level (highest security) versus the previous subscription level of E3+ Advanced Threat Protection (ATP) due to increased Cybersecurity risks in general and due to the increase in remote work due to the COVID-19 pandemic. Annual contract payments are pre-paid for the upcoming yearly license cost. ITC then charges County departments throughout the fiscal year for their license costs via Cost Allocation Plan (CAP) charges accruing the funding needed to pay the contract for the upcoming yearly license costs. In Fiscal Year 2019-2020, ITC charged County departments for the E3+ATP subscription level. The cost differential between E3+ATP and E5 of $832,896 for the year one payment will be funded through CRF and the cost differential for the year two payment of $1 million will be funded by the General Fund IT assignment.
    - Increase in appropriations of $1,500,000 to accommodate a coordinated, progressive, and self-sustaining remote work platform to reduce the Cybersecurity risk to the County. Funded by CRF; there

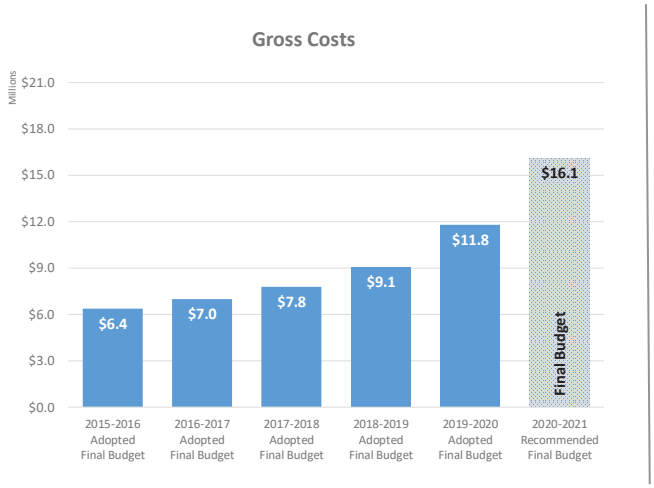
is no impact to the General Fund. The requested adjustment includes $1.1 million in one-time costs and $400,000 in ongoing costs.

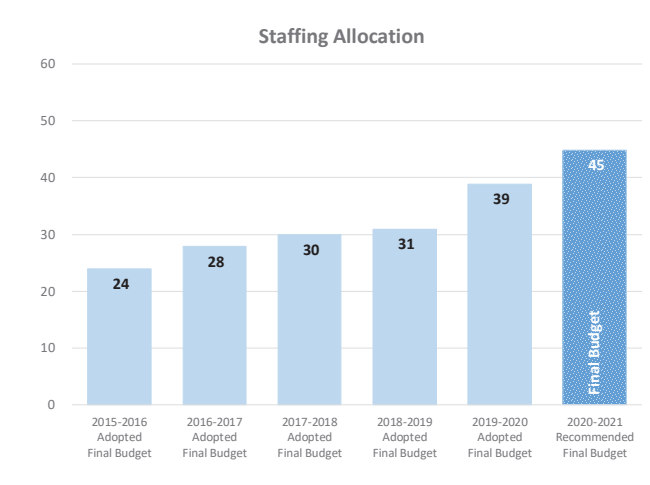
- Increase in appropriations of $100,000 to accommodate the costs associated with the purchase of 100 laptop computers to be used by County departments to meet current and on-going remote work needs, and by the Registrar of Voters for upcoming election activity. Funded by $33,333 in estimated revenue and $66,667 in the use of departmental retained earnings. There is no impact to the General Fund.

Staffing Allocation

- The 2019-2020 Final Budget includes a Department staffing allocation of 45, an increase of six over the 2019-2020 Adopted Final Budget allocation.
  - Four positions (one Application Specialist II, one Application Specialist III, one Manager III, and one Systems Engineer II) are recommended to be transferred from the Library.
  - Subsequent to the 2019-2020 Adopted Final Budget, two positions were transferred in from Behavioral Health and Recovery Services in the 2019-2020 Adopted First Quarter Financial Report.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $13.7 million, a decrease of $635,081 from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by estimating costs and allocating them according to Information Technology Central's billing methodology as described in the Cost Allocation Plan after subtracting revenue for services identified in specific agreements with individual departments.
- The Spending Plan relies on the use of $421,980 in departmental retained earnings; based on use of retained earnings identified in the 2020-2021 Final Budget, the Department anticipates there will be $3 million in available retained earnings on July 1, 2021.
  - The retained earnings balance for Information Technology Central is anticipated to be $2.7 million as of July 1, 2021 of which $354,018 is budgeted for the 2021-2022 Spending Plan.

- The retained earnings balance for Information Technology Central – Telecommunications is anticipated to be $288,697 as of July 1, 2021 of which $67,962 is budgeted for the 2021-2022 Spending Plan.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $14.1 million, a decrease of $1.9 million from the 2020-2021 Final Budget.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business;
  - Salaries and Benefits increased by 2% for the regular step increases
  - Services and Supplies increased by 2.5%
  - Other Charges increased by 5%
  - Fixed Assets increased by 13%

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 45, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The Department will continue to work with General Services Agency on mitigating any Americans with Disabilities Act barriers at the Department's office location at 801 11th Street in Modesto.
- The Department is working closely with the Chief Executive Office and the information technology consulting and research firm Gartner, Inc. on a Countywide Information Technology Assessment. While the initial deadline to complete the assessment was targeted for June of 2020, due to COVID-19 impacts the current target is Fall 2020.
- The Department continues to be very involved in various response efforts associated with COVID-19, especially in the areas of remote work, GIS support at the Emergency Operations Center, "online not inline" service offerings, and associated Cybersecurity responses.

Budgets Contained within the Department

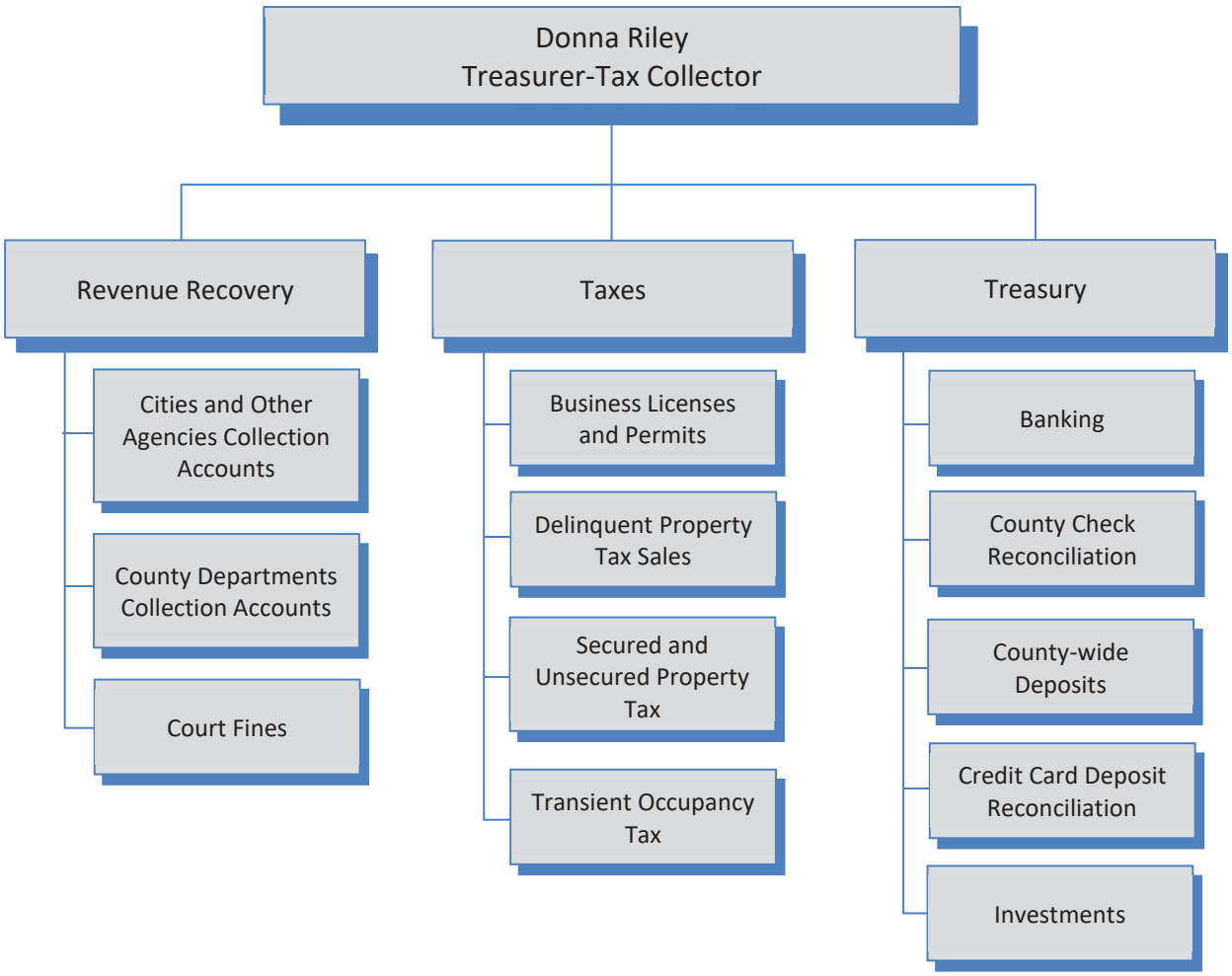
- **Information Technology Central** (Internal Service Fund)
  - This budget funds the Information Technology Central (ITC) Department which provides services and support for all County Departments including systems infrastructure, software, and other services such as project management.
- **Information Technology Central – Telecommunication** (Internal Service Fund)
  - This budget funds the telecommunications function of ITC which supports the Countywide Voice Over Internet Protocol telephony system as well as other telephone systems.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

Information Technology Central 5031 0048100 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$2,332,896	$2,332,896	$0	($2,332,896)
Charges for Service	$7,556,942	$8,963,669	$10,602,089	$1,638,420	$12,229,019	$1,626,930
Miscellaneous Revenue	$421	$50,000	$0	($50,000)	$0	$0
Other Financing Sources	($7,585)	$0	$0	$0	$0	$0
Total Revenue	$7,549,778	$9,013,669	$12,934,985	$3,921,316	$12,229,019	($705,966)
Retained Earnings	($484,315)	$104,709	$529,390	$424,681	$354,018	($175,372)
Total Funding Sources	$7,065,463	$9,118,378	$13,464,375	$4,345,997	$12,583,037	($881,338)
Salaries and Benefits	$3,588,668	$4,673,103	$6,166,140	$1,493,037	$6,249,028	$82,888
Services and Supplies	$3,034,425	$4,697,325	$7,429,832	$2,732,507	$5,374,382	($2,055,450)
Other Charges	$412,810	$426,150	$441,372	$15,222	$463,536	$22,164
Fixed Assets						
Equipment	$29,560	$321,800	$433,563	$111,763	$496,091	$62,528
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$7,065,463	$10,118,378	$14,470,907	$4,352,529	$12,583,037	($1,887,870)
General Fund Contribution	$0	$1,000,000	$1,006,532	$6,532	$0	($1,006,532)
Total Allocated Positions	-	37	43	6	43	0

Information Technology Central - Telecommunications 5011 0048200 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$1,151,455	$1,398,764	$1,417,690	$18,926	$1,488,575	$70,885
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	($6,949)	$0	$0	$0	$0	$0
Total Revenue	$1,144,506	$1,398,764	$1,417,690	$18,926	$1,488,575	$70,885
Retained Earnings	($76,715)	$300,000	$200,244	($99,756)	$67,962	($132,282)
Total Funding Sources	$1,067,791	$1,698,764	$1,617,934	($80,830)	$1,556,537	($61,397)
Salaries and Benefits	$287,147	$268,124	$315,504	$47,380	$315,504	$0
Services and Supplies	$626,564	$1,166,100	$1,027,400	($138,700)	$954,750	($72,650)
Other Charges	$183,769	$190,150	$225,030	$34,880	$236,283	$11,253
Fixed Assets						
Equipment	($29,689)	$74,390	$50,000	($24,390)	$50,000	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,067,791	$1,698,764	$1,617,934	($80,830)	$1,556,537	($61,397)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	2	2	0	2	0



1010 10th Street, Suites 2500 & 5700, Modesto, California 95354
Taxes (209) 525-6388, Treasury (209) 525-6524, Revenue Recovery (209) 525-4450
www.stancounty.com/tr-tax/

Treasurer-Tax Collector

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$2,782,938	$2,873,851
Use of Fund Balance/ Retained Earnings	$0	$0
Gross Costs	$3,750,412	$3,876,260
General Fund Contributions	$967,474	$1,002,409
% Funded by General Fund	25.8%	25.9%
Total Allocated Positions	33	33

Department Services and Programs

The Treasurer – Tax Collector Department is made up of three distinct divisions: Revenue Recovery, Taxes, and Treasury.

The **Revenue Recovery** Division provides a centralized collection, billing and debt resolution service to all County departments and interagency participants. The division utilizes well-qualified, knowledgeable staff to collect on outstanding debts using professional collection and billing services for the resolution of debts owed to the County and other partnering agencies. Revenue Recovery clients consist of over 20 County departments, several city agencies and the Superior Courts of Stanislaus County. There are four major collection programs operating within the Revenue Recovery Division consisting of the Courts, Health Services Agency, unsecured tax, and other miscellaneous department collections.

The **Taxes** Division collects secured and unsecured property taxes along with other revenues to help a variety of public agencies meet their financial goals. The Department also collects fees for various types of licenses and permits.

The **Treasury** Division accepts deposits for all County departments, school districts and special districts; processes deposits for countywide over-the-counter credit card payments; and receives absent heir funds to be held in trust before distribution to the State of California. Staff ensure the accurate payment and reconciliation of approved check disbursements and wire transfers; process forged check claims to recover funds and ensure that there are adequate funds available to cover liquidity needs of the Treasury; and invest any excess temporarily idle funds in the Stanislaus County Treasury Pool. Staff also maintain the County's Tobacco Endowment funds.

Board of Supervisors Priority Area

The Treasurer-Tax Collector supports the following Board of Supervisors priority:

Priority	*Delivering efficient public services to benefit our residents and businesses*
Mission Statement	To serve the citizens of Stanislaus County by collecting property tax and other revenues to help a variety of public agencies meet their financial goals.

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Treasurer - Admin/Taxes							
0100 0030001 General Fund							
Total Revenue	$430,635	$534,812	$495,281	$508,436	$556,610	$540,100	103.06%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$1,309,444	$1,392,295	$1,390,423	$1,633,903	$1,486,796	$1,760,500	84.45%
Net County Cost	$878,809	$857,483	$895,142	$1,125,467	$930,186	$1,220,400	76.22%

- Admin/Taxes Gross Costs in Fiscal Year 2019-2020 trended lower than the previous year due to salary savings in relation to an employee leave of absence as well as conservative spending due to COVID-19 related uncertainties. Revenue slightly exceeded expectations due to interest revenue received on the sale of a tax-defaulted property.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Treasurer - Revenue Recovery							
0100 0030002 General Fund							
Total Revenue	$1,109,961	$1,100,738	$1,197,793	$1,244,607	$1,259,761	$1,623,570	77.59%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$1,109,056	$1,094,192	$1,189,151	$1,187,233	$1,255,083	$1,673,057	75.02%
Net County Cost	($905)	($6,546)	($8,642)	($57,374)	($4,678)	$49,487	-9.45%

- Revenue Recovery revenue and Gross Costs in Fiscal Year 2019-2020 are in line with increasing trends from previous years. Salary savings and conservative spending contributed to lower actual expenses than previously projected in the Legal Budget. The division experienced a disruption to service levels due to impacts from COVID-19. Enhanced collections such as tax-intercept and court ordered debt collection programs through the State of California were suspended from March through July 2020. The Revenue Recovery office was closed for two months, ceased active collections, and only accepted voluntary payments. In addition, two collectors and the division's manager were re-assigned to the COVID-19 Call Center.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Treasurer - Treasury							
0100 0030004 General Fund							
Total Revenue	$569,825	$566,376	$783,187	$642,737	$703,001	$763,160	92.12%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$566,417	$558,082	$775,074	$612,652	$683,526	$773,196	88.40%
Net County Cost	($3,408)	($8,294)	($8,113)	($30,085)	($19,475)	$10,036	-194.05%

- Treasury revenue and Gross Costs in Fiscal Year 2019-2020 are in line with increasing trends from previous years for cost of doing business. Conservative spending accounted for savings within budgeted expenses. Treasury is self-funded through interest earnings. The investment portfolio performed exceptionally well during the fiscal year, with a net distribution of $34.8 million to pool participants.

Department Summary

Treasurer-Tax Collector	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$71,002	$103,600	$107,200	$3,600	$111,000	$3,800
Fines, Forfeitures, Penalties	$93,360	$62,100	$64,300	$2,200	$66,600	$2,300
Revenue from use of Assets	$627,077	$757,710	$731,685	($26,025)	$750,995	$19,310
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$1,491,525	$1,944,555	$1,830,138	($114,417)	$1,894,041	$63,903
Miscellaneous Revenue	$80,477	$43,415	$24,615	($18,800)	$25,415	$800
Other Financing Sources	$32,339	$15,450	$25,000	$9,550	$25,800	$800
Total Revenue	$2,395,780	$2,926,830	$2,782,938	($143,892)	$2,873,851	$90,913
Use of Fund Balance/Retained Earnings	$0	$0	$0	$0	$0	$0
Total Funding Sources	$2,395,780	$2,926,830	$2,782,938	($143,892)	$2,873,851	$90,913
Salaries and Benefits	$2,793,586	$3,420,466	$3,299,887	($120,579)	$3,410,929	$111,042
Services and Supplies	$739,269	$806,772	$734,390	($72,382)	$750,100	$15,710
Other Charges	$348,239	$430,923	$456,835	$25,912	$481,731	$24,896
Fixed Assets						
Equipment	$2,187	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($449,493)	($562,139)	($740,700)	($178,561)	($766,500)	($25,800)
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$3,433,788	$4,096,022	$3,750,412	($345,610)	$3,876,260	$125,848
General Fund Contribution	$1,038,008	$1,169,192	$967,474	($201,718)	$1,002,409	$34,935
Total Allocated Positions	-	33	33	0	33	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $2.8 million, a decrease of $143,892 from the 2019-2020 Adopted Final Budget.
  - The decrease is due primarily to the anticipated reduction in collection activity in the Revenue Recovery Division. Enhanced Collections such as tax-intercept by the State of California have been temporarily paused due to the COVID-19 pandemic. Unemployment due to mandated business closures have also reduced debtors' ability to pay on accounts. It is expected that it will take time for the local economy to improve and collection revenues to return to an upward trajectory.
- Estimated revenue for the 2020-2021 Final Budget is projected by analyzing historical trends, changes to services and the state of the current economy.

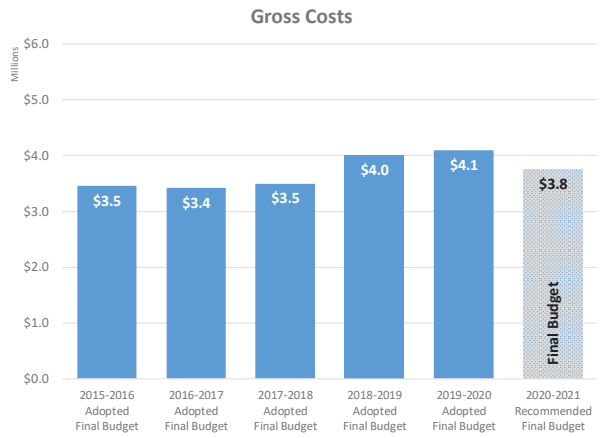
Budget and Operations

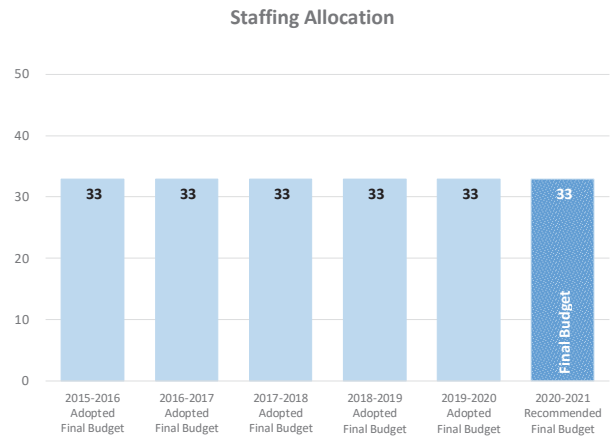
- Gross Costs identified in the 2020-2021 Final Budget total $3.8 million, a decrease of $345,610 from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $967,474.
- No service level adjustments are requested at this time.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 33, consistent with the 2019-2020 Adopted Final Budget allocation.

Five-Year Historical Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $2.9 million, an increase of $90,913 over the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected using the standard escalation factors used in the Long-Range Model.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $3.9 million, an increase of $125,848 over the 2019-2020 Final Budget, requiring a General Fund Contribution of $1 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on standard escalation factors consistent with the cost of doing business.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 33, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- In Fiscal Year 2020-2021, the Property Tax Division will be installing an ADA compliant computer kiosk in the 2nd floor lobby for taxpayers to make payments by credit card. Currently, counter staff can only accept payments by cash and/or check. This added convenience will allow taxpayers an additional payment option.
- The Federal Reserve reduced the Federal funds interest rate three times in 2019 to a target range of 1.50% - 1.75%. This rate was reduced again in 2020 to a target range of 0% - 0.25% in an effort to support the economy as financial markets reacted unfavorably to the COVID-19 Pandemic. This factor, including any future financial market volatility, along with other influences on the global economy, have a direct impact on Treasury investment yields as new purchases are made at lower interest rates. The short- term investment portfolio has already experienced a reduction in overall yield in Fiscal Year 2019-2020.
- In Fiscal Year 2020-2021, the Revenue Recovery division is changing the methodology in which collection charges are allocated to clients. The current process has some timing disadvantages to clients. The new cost plan will allocate a 15% flat fee for collection services based on actual revenue collected.

Budgets Contained within the Department

- **Admin/Taxes** (General Fund)
  - Funds Tax division and a portion of administrative staff of the Treasurer-Tax Collector Department to process tax payments, assist taxpayers with their questions, and provide information regarding property taxes
- **Revenue Recovery** (General Fund)
  - Funds division and a portion of administrative staff to collect outstanding debt owed to over 20 County departments and agencies, assist debtors, and maintain records to ensure the accuracy of accounts owed, supported by charges to customer departments and agencies
- **Treasury Division** (General Fund)
  - Funds division and a portion of administrative staff to process Countywide deposits, wire transfers, check disbursements, bank reconciliations, and investment of excess idle funds, supported by Treasury earnings

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

Treasurer - Admin/Taxes 0100 0030001 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$71,002	$103,600	$107,200	$3,600	$111,000	$3,800
Fines, Forfeitures, Penalties	$93,360	$62,100	$64,300	$2,200	$66,600	$2,300
Revenue from use of Assets	$10,215	$1,600	$1,700	$100	$1,800	$100
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$296,968	$331,300	$342,900	$11,600	$354,900	$12,000
Miscellaneous Revenue	$36,891	$41,500	$24,200	($17,300)	$25,000	$800
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$508,436	$540,100	$540,300	$200	$559,300	$19,000
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$508,436	$540,100	$540,300	$200	$559,300	$19,000
Salaries and Benefits	$1,359,147	$1,422,969	$1,328,945	($94,024)	$1,379,919	$50,974
Services and Supplies	$216,493	$226,770	$239,620	$12,850	$247,480	$7,860
Other Charges	$158,167	$194,481	$208,949	$14,468	$220,360	$11,411
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($99,904)	($134,928)	($269,740)	($134,812)	($286,050)	($16,310)
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,633,903	$1,709,292	$1,507,774	($201,518)	$1,561,709	$53,935
General Fund Contribution	$1,125,467	$1,169,192	$967,474	($201,718)	$1,002,409	$34,935
Total Allocated Positions	-	11	11	0	11	0

Treasurer - Revenue Recovery 0100 0030002 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$6,522	$8,400	$0	($8,400)	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$1,194,557	$1,613,255	$1,487,238	($126,017)	$1,539,141	$51,903
Miscellaneous Revenue	$43,528	$1,915	$415	($1,500)	$415	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,244,607	$1,623,570	$1,487,653	($135,917)	$1,539,556	$51,903
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,244,607	$1,623,570	$1,487,653	($135,917)	$1,539,556	$51,903
Salaries and Benefits	$1,084,034	$1,578,994	$1,559,164	($19,830)	$1,607,324	$48,160
Services and Supplies	$345,384	$333,223	$284,470	($48,753)	$287,420	$2,950
Other Charges	$147,217	$180,564	$191,949	$11,385	$202,432	$10,483
Fixed Assets						
Equipment	$2,187	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($391,589)	($469,211)	($547,930)	($78,719)	($557,620)	($9,690)
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,187,233	$1,623,570	$1,487,653	($135,917)	$1,539,556	$51,903
General Fund Contribution	($57,374)	$0	$0	$0	$0	$0
Total Allocated Positions	-	18	18	0	18	0

Treasurer - Treasury 0100 0030004 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C- Column B	FY 2021-2022 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$610,340	$747,710	$729,985	($17,725)	$749,195	$19,210
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$58	$0	$0	$0	$0	$0
Other Financing Sources	$32,339	$15,450	$25,000	$9,550	$25,800	$800
Total Revenue	$642,737	$763,160	$754,985	($8,175)	$774,995	$20,010
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$642,737	$763,160	$754,985	($8,175)	$774,995	$20,010
Salaries and Benefits	$350,405	$418,503	$411,778	($6,725)	$423,686	$11,908
Services and Supplies	$177,392	$246,779	$210,300	($36,479)	$215,200	$4,900
Other Charges	$42,855	$55,878	$55,937	$59	$58,939	$3,002
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$42,000	$42,000	$76,970	$34,970	$77,170	$200
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$612,652	$763,160	$754,985	($8,175)	$774,995	$20,010
General Fund Contribution	($30,085)	$0	$0	$0	$0	$0
Total Allocated Positions	-	4	4	0	4	0

Delivering Community Infrastructure to Benefit our Residents and Businesses

Community-Wide Indicators

A well-planned community infrastructure system is essential to the quality of life for the residents of Stanislaus County, and to the maintenance and expansion of a robust economy. A clean water source is imperative for community health and sustaining agricultural and industrial economies, as well as for the natural environment. Improving air quality, water quality/availability, and promoting effective liquid and solid waste disposal are key priorities. Developing a regional approach to transportation circulation will help improve residents' ability to navigate through the community and support the movement of goods and services. Finally, infrastructure needs include access to available housing to support basic needs for living.

Community infrastructure is inclusive of both public and privately provided facilities and services, including government facilities, which are required to accommodate and support community services, programs and activities. It is essential that community infrastructure be effectively and efficiently configured so that service providers can respond to changing local community needs flexibly over time.

Two community-wide indicators that were identified that are representative of the County's ability to deliver community infrastructure are: Housing Affordability Index and Air Quality Index. These indicators address housing affordability and the general air quality to which residents are exposed.

Housing Affordability Index

Housing affordability is one of the most concerning issues in the County. Being able to afford and purchase a home is the cornerstone of working toward financial stability and advancement. There are numerous factors that can influence the affordability of a home not the least of which include lack of income, personal debt, job availability, and the economy. These factors on whether a home is affordable are not directly related to any one County department, but rather, taken together, the County seeks to make a positive contribution in this regard alongside the many other macro-level influences.

While housing affordability can be defined in numerous ways, the California Association of Realtors Historical Housing Affordability Index is an appropriate community indicator, as it measures housing affordability at the county level over time based on those who want to purchase a home.

This index measures the percentage of households that can afford to purchase a median-priced home (the median home price in Stanislaus County is $300,000 with a monthly mortgage payment of $1,550 and minimum qualifying income of $62,100).

Data available from 2015 to 2019 compares Stanislaus County with the eight benchmark counties—Fresno, Kern, Madera, Monterey, Merced, Sacramento, San Joaquin, and Tulare. According to the index, the

8 Benchmark Counties include: Fresno, Kern, Madera, Merced, Monterey, Sacramento, San Joaquin, Tulare

Source: California Association of Realtors Historical Housing Affordability Index, which measures the percentage of households that can afford to purchase the median priced home (the monthly median home price in Stanislaus County is $300,000, with a monthly mortgage payment of $1,550, and a minimum qualifying income of $62,100)

County's housing affordability, measured by the percentage of households that can afford a home, has increased slightly: 44.8% in 2014 to 47.8% in 2019.

During this same period, only San Joaquin County experienced more affordability whereas Fresno, Kern, Madera, Monterey, Sacramento, and Tulare showed a decreased percentage of housing affordability. The housing affordability crisis not only has affected Stanislaus County, but also other counties throughout the State of California.

Source: Stanislaus County Outdoor Air Quality Data, Air Quality Index Report, U.S. Environmental Protection Agency, which is an indicator of overall air quality, as it considers all of the criteria for air pollutants measured within a geographic area

Air Quality Index

The various facilities operated and services delivered in Stanislaus County contribute to and have collateral effects on its residents. One of the most basic elements of navigating and using community infrastructure is the air residents breathe. Clearly, county government operations and its community infrastructure do not have a direct causal relationship to overall air quality, but they can have a role regarding pollutants in the air.

The U.S. Environmental Protection Agency provides county-level outdoor air quality data, in the form of the Air Quality Index Report. For Stanislaus County, it has remained fairly consistent, as indicated by 142 good days in 2014 and 201 good days in 2019 with the highest year of good days occurring in 2019.

As the chart indicates, in 2017 and 2019, County residents experienced more days defined as good than days defined as moderate; whereas, from 2014 to 2016, there were more days of moderate air quality than good. The overall County air quality was good to moderate from 2014 to 2019.

Both the housing affordability index and air quality index are indicators that provide a cursory assessment of quality of life as residents navigate the County's community infrastructure. That is, it is vitally important that the County deliver community infrastructure in a way that is cognizant of residents' daily lives. Although delivering community infrastructure does not directly affect housing affordability or air quality, it *does* and *can* play a necessary role in facilitating how County residents navigate and are satisfied with County services.

Future Directions

The indicators used in this section represent some of the most reliable and up-to-date data available. In May 2020, Focus on Prevention, in conjunction with Applied Survey Research, published the County Youth and Family Well-Being Spotlight. This report assesses the health and well-being of children and families in Stanislaus County. Specifically, the report complements the data presented in this section by analyzing data related to community infrastructure—housing status and overcrowded housing. For a detailed analysis of relevant data, please refer to the Healthy Economy section of the Spotlight Report, which is available at: https://static1.squarespace.com/static/5176dcd7e4b0e5c0dba41ee0/t/5ebb2ad67aab7a341cb054f7/1589324503207/Stanislaus_Economy.pdf.

Delivering Community Infrastructure

Introduction

Departments contained within the Board of Supervisors' priority of *Delivering efficient public services and community infrastructure to benefit our residents and businesses*, focus primarily on delivering community infrastructure. Departments within this priority area meet the infrastructure needs of the community and protect natural resources to improve the quality of life for County residents while enabling expansion of a robust economy.

Focused on the environment and infrastructure, some of the supportive functions provided by this priority area include protecting and promoting the health, safety, and welfare of persons and property throughout the County.

The following departments support the delivery of efficient public services through their daily operations:

- Environmental Resources promotes a safe and healthy environment and improves the quality of life in our community through a balance of science, education, partnerships and environmental regulation.
- Parks and Recreation manages a variety of parks and recreation facilities, including five regional parks and ten community parks that provide the community an opportunity to enjoy the outdoors at a reasonable cost.
- Planning and Community Development promotes economic development through diverse land use, enhancing community infrastructure, improving public services, and providing streamlined permit processing services.
- The Public Works department facilitates the safe and efficient movement of people, goods and services throughout the County by designing, building and maintaining a regional public transportation system.

Priority Highlights

Over-arching goals for departments *Delivering community infrastructure to benefit our residents and businesses,* include: ensuring reliable water resources – quantity and quality; improving transportation circulation; promoting effective sold waste disposal; and developing a comprehensive flood control strategy. Departments delivering efficient community infrastructure continually work to improve County residents' experiences while utilizing public venues, services and the transportation system. Public Works has 94 active projects, 17 of which are new for Fiscal Year 2020-2021 related to road maintenance and improvements with funding from Measure L, a local transportation tax, Senate Bill 1, a State Transportation Tax, and Public Facilities Fees obligations. Parks and Recreation recently updated their master plan and will continue to enhance public facilities and community and regional parks. This includes renovation projects at Bonita Park,

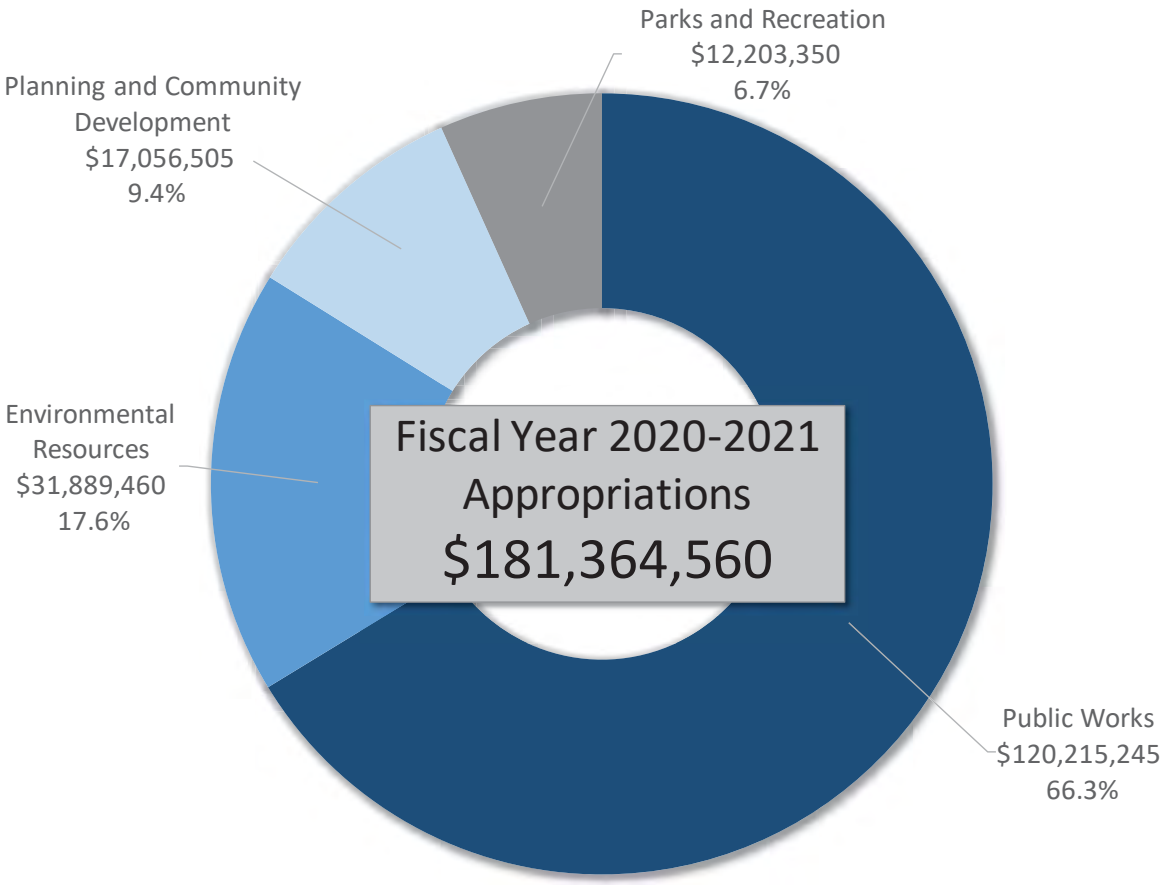
Oregon Park, and Burbank-Paradise Park. Planning and Community Development funding will go towards a variety of projects including the West Modesto Sewer Infrastructure Improvement Project, Housing Projects, and continuing to improve customer service with respect to permit processing times. Environmental Resources continues to improve the quality of life for the community through education, investigation and inspection services in Hazardous Materials, Solid Waste Management, Landfill Operations, Environmental Health and Milk and Dairy.

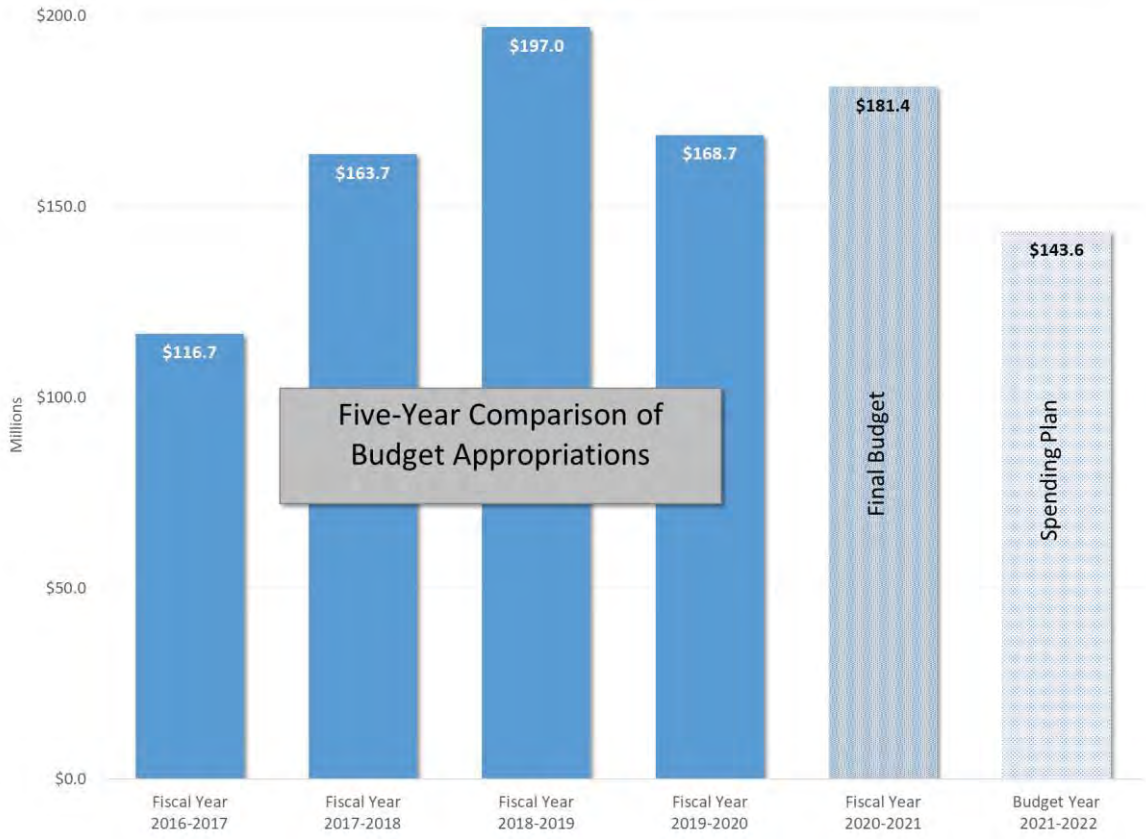
Priority Appropriations and Trends

Fiscal Year 2020-2021 appropriations total $181.4 million for the priority of *Delivering Community Infrastructure*. Public Works makes up 66% of this priority budget with a key focus on transportation system maintenance and improvement projects. Environmental Resources accounts for approximately 18% of this priority budget and is focused on the preparation and implementation of four separate Groundwater Sustainability Plans (GSPs) required by the Sustainable Groundwater Management Act (SGMA), which addresses the sustainable yield from the groundwater basins within its geographic footprint and political boundaries. The remaining 16% of the appropriations are dedicated to Planning and Community Development and Parks and Recreation.

Five-year historical trends show a growth in this priority area surged in Fiscal Years 2017-2018 and 2018-2019 primarily due to increased revenue for Road and Bridge from State, Federal, and local sources for multiple road and bridge projects. The decrease in appropriations for Fiscal Year 2019-2020 is attributed to a decrease in Road and Bridge projects in Public Works.

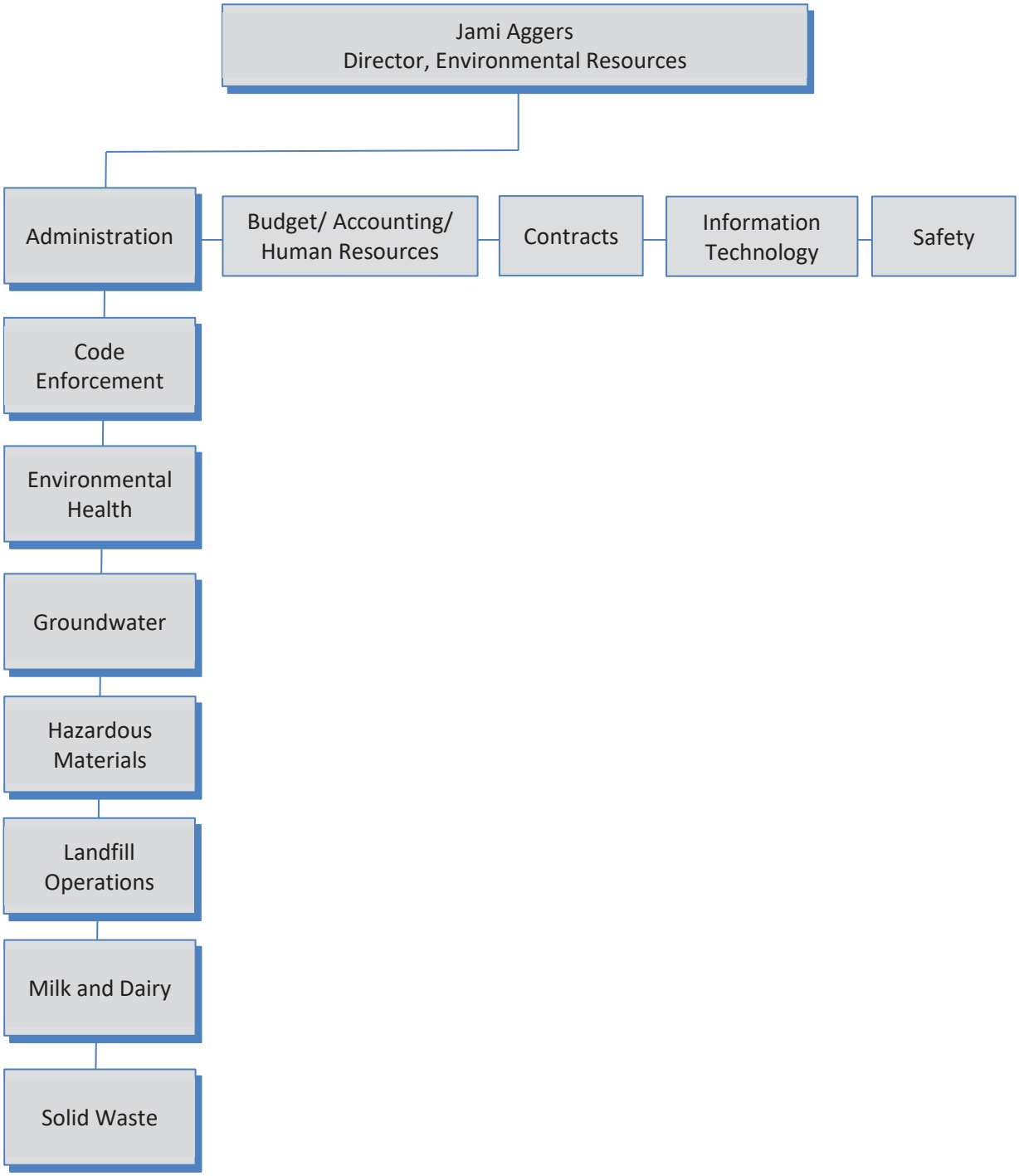
The 2020-2021 Final Budget represents a 7.5% increase from the 2019-2020 Final Budget mostly attributed to Parks and Recreation and Public Works operations. Parks and Recreation's Fixed Asset appropriations increased approximately $2.6 million from Fiscal Year 2019-2020 to replace equipment, facility repairs, and projects at the Bonita Park Pool, Oregon Park, and Burbank-Paradise Park. Additionally, Public Works will be implementing 17 new Road and Bridge projects in 2020-2021.


Parks and Recreation
$12,203,350
6.7%
Planning and Community Development
$17,056,505
9.4%
Environmental Resources
$31,889,460
17.6%
Public Works
$120,215,245
66.3%
Fiscal Year 2020-2021 Appropriations
$181,364,560


$200.0
$150.0
$100.0
$50.0
$0.0
Millions
$116.7
$163.7
$197.0
$168.7
$181.4
$143.6
Final Budget
Spending Plan
Five-Year Comparison of Budget Appropriations
Fiscal Year 2016-2017
Fiscal Year 2017-2018
Fiscal Year 2018-2019
Fiscal Year 2019-2020
Fiscal Year 2020-2021
Budget Year 2021-2022

Delivering Community Infrastructure Summary of Budget Appropriations

Page	Fund	Org		Recommended Final Budget 2020-2021	Spending Plan 2021-2022
463	**Environmental Resources**			**$31,889,460**	**$30,840,918**
	1001	0034100	Environmental Resources	$8,768,629	$9,066,555
	1004	0034204	AB 939 - Source Reduction and Recycle	$860,100	$860,100
	1014	0034234	Abandoned Vehicle Abatement	$90,795	$93,899
	1010	0034211	Beverage Container Recycling	$29,484	$29,484
	1016	0034237	Code Enforcement Abatement	$20,000	$20,000
	1005	0034205	Disclosure Program	$355,000	$365,615
	4021	0041100	Fink Road Landfill	$16,145,829	$14,852,543
	4031	0041200	Geer Road Landfill	$3,119,180	$3,192,878
	0100	0034300	Groundwater Program	$1,167,407	$1,139,283
	1002	0034202	Household Hazardous Waste	$1,055,441	$942,966
	1009	0034209	Trust Fund	$5,300	$5,300
	1008	0034207	Used Oil Recycling	$86,908	$86,908
	1003	0034203	Vehicle Registration Fee Surcharge	$68,000	$68,000
	1012	0034200	Waste Tire Enforcement Grant	$117,387	$117,387
486	**Parks and Recreation**			**$12,203,350**	**$9,119,764**
	0100	0035110	Parks and Recreation	$11,145,140	$8,046,850
	1727	0035452	Fish and Wildlife	$20,000	$20,000
	1728	0035453	Modesto Reservoir Patrol	$23,000	$23,000
	1702	0035450	Off-Highway Vehicle Fund	$792,603	$807,307
	1694	0035701	Regional Water Safety Training Center	$0	$0
	0100	0035420	Tuolumne River Regional Park	$222,607	$222,607
500	**Planning and Community Development**			**$17,056,505**	**$13,057,740**
	0100	0025101	Planning and Community Development	$2,866,048	$2,983,041
	1206	0040400	Building Permits	$2,823,947	$2,880,447
	1746	0043290	Dangerous Building Abatement	$48,000	$40,000
	179A	0025521	General Plan Maintenance	$336,875	$348,390
	1290	0025000	Special Revenue Grants	$10,981,635	$6,805,862
513	**Public Works**			**$120,215,245**	**$90,582,515**
	1201	0040001	Administration	$1,799,240	$1,759,620
	4001	0041510	Local Transit System	$11,168,915	$8,700,740
	5121	0042100	Morgan Shop	$4,531,750	$4,611,170
	1101	0040399	Road and Bridge	$102,715,340	$75,510,985
Delivering Community Infrastructure Total				**$181,364,560**	**$143,600,937**



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Environmental Resources

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$20,372,483	$20,628,604
Use of Fund Balance/ Retained Earnings	$9,500,938	$8,224,579
Gross Costs	$31,889,460	$30,840,918
General Fund Contributions	$2,016,039	$1,987,735
% Funded by General Fund	6.3%	6.4%
Total Allocated Positions	105	105

Department Services and Programs

The Department provides for State and local mandated education, investigation, inspection services, and operations in the following programs: Environmental Health; Code Enforcement; Hazardous Materials; Landfill Operations; Milk and Dairy; Solid Waste Management and Water Resources Management. For more information, call (209) 525-6700 or visit www.stancounty.com/er

The **Administration** division provides central administrative support for the Department and is responsible for safety, finance and budget preparation, administration, human resource management, contracts administration, information technology and water resource management. Administration is responsible for working with key staff to identify, analyze, and monitor regulatory and legal changes; understand the implications of these changes to County policies and procedures; communicate business process changes to staff; and implement new processes and policies as needed.

The **Code Enforcement** division investigates violations of zoning and vehicle abatement laws. It works to achieve voluntary compliance through notification and education. When necessary, the division uses legal procedures such as citation issuances and forced clean-ups to abate nuisances. Examples of abatements include: boarding structures, removing junk, rubbish, abandoned vehicles, graffiti removal, and securing vacant lands used for illegal dumping. The division's goal is to eliminate blight and improve the quality of life for residents, visitors and business owners.

The **Environmental Health** division performs routine inspections of retail food facilities, including mobile food facilities and Cottage Food Operations, for compliance with health and safety codes and responds to complaints of improper food handling, alleged food poisoning, unsanitary conditions and vermin infestations. This division is also responsible for the enforcement of the Safe Body Art Act which includes permitting body artists and inspecting body art facilities. As a component of the Housing Program, the division conducts investigative inspections of residential single and multiple family units on a complaint basis to determine whether housing violations exist. The division also inspects for compliance with State codes and issues permits for the operations of detention facilities, organized camps and employee housing. Additionally, this division investigates complaints regarding environmental concerns such as rodents, flies and other insects as well as complaints concerning failed sewage disposal systems; it conducts inspections of new and rehabilitated private sewage disposal systems for compliance with health and safety codes and inspects septic tank/chemical toilet pumper trucks. As a State-delegated Local Primary Agency, the division is responsible for regulatory oversight of local public water systems with less than 200 service connections. Staff ensures compliance with the California Safe Drinking Act and provides information on contaminants found in drinking water supplies and remedial alternatives. The division is also responsible for issuing permits for the installation, construction, and destruction of private wells. The Recreational Health program ensures acceptable water quality, structural safety,

and the availability of life-saving equipment at all public pools and spas to determine suitability for human contact.

The **Groundwater** division ensures compliance with the Sustainable Groundwater Management Act (SGMA) which was signed into law in 2014 and has oversight of the County's Groundwater Ordinance. The County is a member agency of five independent Groundwater Sustainability Agencies (GSA) in the four separate groundwater basins that underlie Stanislaus County. The Groundwater Division is charged with overseeing the work completed as part of the GSAs including the preparation and implementation of Groundwater Sustainability Plans (GSP) over the next twenty plus years.

The **Hazardous Materials** division oversees the Disclosure Program which provides for the State mandated inspection, enforcement and reporting required for businesses that store hazardous materials. Each applicable business must complete and submit a Business Plan and certify an annual inventory of chemicals stored onsite. Emergency response personnel are provided access to this information and it is continuously updated. This division operates the Household Hazardous Waste (HHW) Program which provides for the diversion of HHW and electronic waste (E-Waste) from sewer systems, landfills, and roadside dumping through the operation of a permanent collection facility and temporary collection events. This division also provides public educational services and performs activities associated with the Oil Payment Program. Waste oil is a hazardous waste and these programs are intended to help prevent the improper release and contamination of soil and/or groundwater.

The **Landfill** division operates the Fink Road Landfill that provides landfill services for Class III municipal solid waste for all of Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy Facility. This division also oversees the closed Geer Road Landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode. In addition to daily operations, the landfill division addresses roadside dumping requests in the unincorporated areas of the County.

The **Milk and Dairy** division inspects market milk ("Grade A") and manufacturing grade ("Grade B") cow, sheep, and goat dairy farms for conformance with quality and sanitation requirements, samples milk at the producer level and conducts an analysis for bacterial content and the presence of contaminants to ensure safety; routinely collects samples of finished products from retail outlets and analyzes for compliance with standards; investigates consumer complaints and follows up with appropriate actions; and condemns milk and milk products that may be unfit or unsafe for human consumption.

The **Solid Waste** division provides administration and enforcement of the County's Refuse Ordinance, administration of waste-to-energy project that is co-located at the County's Fink Road Landfill and the four refuse collection agreements for the unincorporated areas and administration of the Stanislaus County Recycling Market Development Zone program. Additionally, this division manages the permit process of refuse collectors, recycling facilities, and food processing by-product use sites; is responsible for the administration and enforcement of the Food Processing By-product Ordinance Codes and prepares and updates the County-wide Integrated Waste Management Plan for the County and its nine cities; provides educational resources and outreach materials to the public promoting source reduction, reuse and recycling, manages and administers two grants which provides the opportunity to develop and maintain used oil and beverage container recycling programs; and is responsible for enforcing the California Tire Recycling Act.

Board of Supervisors Priority Area

The Environmental Resources supports the following Board of Supervisors priority:

Priority	*Delivering community infrastructure to benefit our residents and businesses*
Mission Statement	We protect our community by promoting a safe and healthy environment

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources							
1001 0034100 Special Revenue Fund							
Total Revenue	$6,004,661	$6,680,199	$6,740,736	$6,892,452	$6,907,633	$6,863,214	100.65%
Use of Fund Balance	$440,372	$258,913	$1,102,583	$1,627,249	$1,139,572	$2,869,943	39.71%
Gross Costs	$7,597,482	$7,850,702	$9,002,818	$9,554,212	$9,404,265	$11,090,217	84.80%
Net County Cost	$1,152,449	$911,590	$1,159,499	$1,034,511	$1,357,060	$1,357,060	100.00%

- The historical trend in Environmental Resources has been a gradual increase in expenditures primarily due to the increase in operational costs and program staffing levels, supported by a gradual increase in revenue and a fluctuating use of fund balance. The decrease in expenditures and fund balance use in Fiscal Year 2019-2020 was due to conservative spending and vacancy rate savings. The increases in Net County Cost funding are primarily due to Board approved priorities in the Code Enforcement and Groundwater Programs.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - AB 939 - Source Reduction and Recycle							
1004 0034204 Special Revenue Fund							
Total Revenue	$748,849	$636,610	$403,591	$717,892	$713,086	$911,360	78.24%
Use of Fund Balance	($433,847)	($34,957)	$468,646	($1,561)	($77,865)	$3,230	-2410.68%
Gross Costs	$315,002	$601,653	$872,237	$716,331	$635,221	$914,590	69.45%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- AB 939 – Source Reduction and Recycling trends vary annually based on tonnage received at the Waste-to-Energy Facility and the timing of reimbursements. In Fiscal Year 2017-2018, the decrease in revenue was due to decreased tonnage at the Waste-to-Energy Facility and AB 939 services being provided to the cities at a reduced rate. The increase in costs in Fiscal Year 2017-2018 was due to a delay in Fiscal Year 2016-2017 year-end transfers which were subsequently transferred in Fiscal Year 2017-2018. The decrease in gross costs from Fiscal Year 2018-2019 to Fiscal Year 2019-2020 was due to a transfer of funds to the Rate Stabilization Fund that occurred in Fiscal Year 2018-2019, but not in Fiscal Year 2019-2020.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - Abandoned Vehicle Abatement							
1014 0034234 Special Revenue Fund							
Total Revenue	$55,014	$59,063	$60,673	$74,962	$66,846	$53,560	124.81%
Use of Fund Balance	($7,249)	($16,110)	($1,222)	($11,320)	$3,556	$30,691	11.59%
Gross Costs	$47,765	$42,953	$59,451	$63,642	$70,402	$84,251	83.56%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in Abandoned Vehicle Abatement is stable with a gradual increase in revenue through Fiscal Year 2018-2019 and a slight decrease in Fiscal Year 2019-2020. Revenue varies based on population and the number of cars abated. The steady increase in costs are primarily due to the requirement of a biennial audit that must be performed every other year and the training of new staff, as needed.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - Beverage Container Recycling							
1010 0034211 Special Revenue Fund							
Total Revenue	$29,594	$28,890	$28,842	$58,175	$29,484	$29,171	101.07%
Use of Fund Balance	($304)	$662	$5,172	($34,343)	($313)	$0	0.00%
Gross Costs	$29,290	$29,552	$34,014	$23,832	$29,171	$29,171	100.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The historical trend in Beverage Container Recycling is stable and varies based on project timelines, deliverables, and State funding for the grant. The increase in revenue and corresponding decrease in fund balance use in Fiscal Year 2018-2019 was due to the timing of the grant award being received.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - Code Enforcement Abatement							
1016 0034237 Special Revenue Fund							
Total Revenue	$0	$0	$0	$0	$0	$0	0.00%
Use of Fund Balance	$0	$19,093	$0	$0	$0	$20,000	0.00%
Gross Costs	$0	$19,093	$0	$0	$0	$20,000	0.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in Code Enforcement Abatement varies annually based on the need for expenditures that have a serious and immediate public health and safety implication as determined by the committee that oversees the use of the fund.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - Disclosure Program							
1005 0034205 Special Revenue Fund							
Total Revenue	$387,104	$364,733	$357,586	$380,139	$347,601	$365,400	95.13%
Use of Fund Balance	($27,788)	$38,187	$9,022	($81,314)	($48,700)	$97,422	-49.99%
Gross Costs	$359,316	$402,920	$366,608	$298,825	$298,901	$462,822	64.58%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in the Disclosure Program is stable and may vary annually based on revenue received from fees charged to businesses and the cyclical nature of expenditures related to administering the program, which reflects a corresponding increase or decrease in the use of fund balance.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - Fink Road Landfill							
4021 0041100 Enterprise Fund							
Total Revenue	$8,140,504	$8,449,945	$9,908,902	$9,837,273	$11,096,033	$8,769,003	126.54%
Use of Fund Balance	($1,815,544)	($1,424,763)	$5,352,044	($676,902)	($738,501)	$9,851,369	-7.50%
Gross Costs	$6,324,960	$7,025,182	$15,260,946	$9,160,371	$10,357,532	$18,620,372	55.62%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Fink Road Landfill enterprise fund varies annually based on project timelines, deliverables, the cost of doing business, the implementation of corrective action measures and related construction projects, and unforeseen fluctuations in revenue from tipping fees charged for the disposal of waste. The $5.3 million use of retained earnings in Fiscal Year 2017-2018 was primarily due to the construction of Ash Cell 4 and a one-time loan to the Geer Road Landfill. The increased expenditures in Fiscal Year 2019-2020 was primarily due to additional landfill closure costs associated with the project completion of a new cell. The increased revenue in Fiscal Year 2019-2020 was attributable to fee increases, additional ash/metals received from Covanta (which is charged at a higher rate), and San Joaquin County curtailing public self-haul deliveries due to COVID-19 Emergency, which brought additional tonnage to the facility.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - Geer Road Landfill							
4031 0041200 Enterprise Fund							
Total Revenue	$2,132,972	$1,412,618	$4,173,210	$1,745,581	$1,586,924	$2,701,971	58.73%
Use of Fund Balance	$91,410	($1,412,618)	($146,166)	($101,809)	$79,342	$568,573	13.95%
Gross Costs	$2,224,382	$0	$4,027,044	$1,643,772	$1,666,266	$3,270,544	50.95%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Geer Road Landfill enterprise fund varies annually based on the implementation of corrective action measures required by the Regional Water Quality Control Board and related construction projects at the site which are supported by post-closure funding. Due to a change in accounting practices, $1.5 million in expenditures incurred in Fiscal Year 2016-2017 are not reflected in the five-year history since they were transferred to the estimated cost of closure/post-closure account at fiscal year-end. The significant increase in revenue and corresponding increase in expenditures in Fiscal Year 2017-2018 was due to a $2.8 million one-time loan received from the Fink Road Landfill.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - Groundwater Program							
0100 0034300 General Fund							
Total Revenue	$0	$0	$0	$0	$0	$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$0	$0	$0	$0	$0	$0	0.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Since this is a newly established budget unit there is no history of actuals at this point in time.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - Household Hazardous Waste							
1002 0034202 Special Revenue Fund							
Total Revenue	$786,583	$794,963	$774,638	$795,857	$770,433	$763,500	100.91%
Use of Fund Balance	($149,400)	($142,378)	$87,632	$337,979	($47,249)	$589,489	-8.02%
Gross Costs	$637,183	$652,585	$862,270	$1,133,836	$723,184	$1,352,989	53.45%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in Household Hazardous Waste is stable and varies annually based on revenue from tonnage received at the Waste-to-Energy Facility and the cyclical nature of expenditures to administer the program, which reflects a corresponding increase in the use of fund balance as the need arises. In Fiscal Year 2018-2019, the increase in expenditures was primarily due to the replacement of equipment, vehicles, and on-site improvements at the facility.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - Trust Fund							
1009 0034209 Special Revenue Fund							
Total Revenue	$432	$161	$2,625	$1,235	$817	$0	0.00%
Use of Fund Balance	($432)	$98	$2,609	($1,235)	$4,446	$5,300	83.89%
Gross Costs	$0	$259	$5,234	$0	$5,263	$5,300	99.30%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in Trust Fund projects fluctuates annually based on whether grant funds are awarded to eligible non-profit organizations and public agencies for local law enforcement environmental efforts and to support efforts of benefit to the enhancement of natural resources in Stanislaus County.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - Used Oil Recycling							
1008 0034207 Special Revenue Fund							
Total Revenue	$87,615	$89,678	$89,830	$86,858	$87,733	$86,858	101.01%
Use of Fund Balance	($20,122)	($288)	($5,568)	($2,232)	$3,940	$5,941	66.32%
Gross Costs	$67,493	$89,390	$84,262	$84,626	$91,673	$92,799	98.79%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in Used Oil Recycling is stable and varies annually based on the amount of grant funds awarded, the timing of the grant funds being received, and the timing of State grant reimbursements.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - Vehicle Registration Fee Surcharge							
1003 0034203 Special Revenue Fund							
Total Revenue	$4,037	$1,461	$3,493	$13,073	$9,745	$4,000	243.63%
Use of Fund Balance	($4,037)	($1,461)	($3,493)	($13,073)	($9,745)	$64,000	-15.23%
Gross Costs	$0	$0	$0	$0	$0	$68,000	0.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in Vehicle Registration Fee Surcharge varies based on the interest earned on the fund, which is the only source of revenue, and whether expenditures were necessary to cover mandated emissions upgrades or to assist with the purchase of alternative fuel vehicles.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Environmental Resources - Waste Tire Enforcement Grant							
1012 0034200 Special Revenue Fund							
Total Revenue	$117,583	$92,486	$103,927	$110,062	$105,969	$135,553	78.18%
Use of Fund Balance	($53,704)	($5,460)	($2,536)	$8,738	($53,038)	$552	-9608.33%
Gross Costs	$63,879	$87,026	$101,391	$118,800	$52,931	$136,105	38.89%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The trend in Waste Tire Enforcement Grant is stable and varies annually based on the amount of grant funds awarded and the timing of State grant reimbursements, which reflects a corresponding increase in the use of fund balance as the need arises.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Environmental Resources	$8,077,774	$7,637,403	$7,378,490	$6,275,908	$4,648,659
Environmental Resources - AB 939 - Source Reduction and Recycle	$1,512	$435,358	$470,315	$1,669	$3,230
Environmental Resources - Abandoned Vehicle Abatement	$117,026	$124,274	$140,384	$141,607	$152,927
Environmental Resources - Beverage Container Recycling	$358	$662	$0	($5,172)	$29,171
Environmental Resources - Code Enforcement Abatement	$119,200	$119,200	$100,107	$100,107	$100,107
Environmental Resources - Disclosure Program	$348,908	$376,697	$338,510	$329,487	$410,802
Environmental Resources - Fink Road Landfill	$24,524,487	$26,340,031	$27,764,794	$22,388,919	$23,065,821
Environmental Resources - Geer Road Landfill	$235,285	$143,876	$1,556,494	$1,702,660	$1,804,469
Environmental Resources - Household Hazardous Waste	$838,196	$987,596	$1,129,974	$1,042,342	$704,363
Environmental Resources - Trust Fund	$41,060	$41,491	$41,394	$38,785	$40,020
Environmental Resources - Used Oil Recycling	$64,590	$84,712	$85,000	$90,568	$92,799
Environmental Resources - Vehicle Registration Fee Surcharge	$367,268	$371,305	$372,766	$376,259	$389,332
Environmental Resources - Waste Tire Enforcement Grant	$0	$53,704	$59,164	$61,700	$52,962
Total Fund Balance	$34,735,664	$36,716,309	$39,437,392	$32,544,839	$31,494,662

*Note: Only Listed for Non-General Fund Units

- The Environmental Resources total fund balance reflects an initial trend of fund balance growth primarily due to conservative spending, savings generated from staff vacancies, and a reduction in fixed asset and service and supplies expenditures, offset by increases in revenue from State grant funding, unanticipated settlement/civil penalty restricted funding, Net County Cost funding for Board approved priorities in the Groundwater and Code Enforcement Programs, and the fluctuating increases in revenue from fees for service. For the past two fiscal years, however, the trend has been a decrease in fund balance primarily due to cost increases in salaries and benefits, increased Cost Allocation Plan (CAP) charges, increased fixed asset and on-site improvement costs, and an overall increase in the cost of doing business in addition to a $2.8 million loan in Fiscal Year 2017-2018 to Geer Road Landfill.
  - The Environmental Resources Fund reflects a gradual decrease in fund balance, which is primarily due to costs associated with increased staffing levels, increased Cost Allocation Plan (CAP) charges, increased fixed asset and on-site improvement costs, and an overall increase in the cost of doing business.

- AB 939 – Source Reduction and Recycle has an initial trend of fund balance growth, followed by a decrease in fund balance due primarily to the increased cost of doing business as well as a delay in Fiscal Year 2016-2017 year-end transfers which were subsequently transferred in Fiscal Year 2017-2018, combined with the timing of normal year-end transfers associated with this fund.
- Abandoned Vehicle Abatement, Beverage Container Recycling, Code Enforcement Abatement, Disclosure Program, Household Hazardous Waste, Trust Fund, Used Oil Recycling, Vehicle Registration Fee Surcharge, and Waste Tire Enforcement Grant projects have varied based on project timelines, deliverables, the cyclical nature of expenditures, the amount of State funding received for grants, and the steady inflow of revenue that allows for periodic increases to fund balance.
- Fink Road Landfill reflects a fairly consistent initial trend of retained earnings growth, with a decrease in retained earnings in the last two years due to a one-time $2.8 million loan to Geer Road Landfill, costs associated with several large on-site construction projects, and increased equipment maintenance costs. The use of retained earnings varies annually based on project timelines, deliverables, expenditures, and unforeseen fluctuations in revenue from tipping fees charged for solid waste disposal.
- Geer Road Landfill initially reflects a gradual decrease in retained earnings with an increase in the last three Fiscal Years, primarily due to a one-time loan of $2.8 million to help cover ongoing post-closure work required by the Regional Water Quality Control Board, the timing of year-end transfers, and the cash balance left in the fund for the purpose of covering unanticipated post-closing costs. At the beginning of each fiscal year, funds are transferred from the Geer Road Reserve Fund into the Geer Road Landfill's Operating Fund to cover the estimated expenses for the upcoming fiscal year.

Department Summary

Environmental Resources	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$26,413	$31,000	$43,000	$12,000	$44,398	$1,398
Revenue from use of Assets	$1,024,328	$530,000	$521,000	($9,000)	$521,000	$0
Intergovernmental Revenue	$810,188	$951,094	$866,132	($84,962)	$873,375	$7,243
Charges for Service	$16,251,447	$15,919,179	$15,062,348	($856,831)	$15,235,389	$173,041
Miscellaneous Revenue	$52,588	$40,800	$54,766	$13,966	$55,507	$741
Other Financing Sources	$2,548,595	$3,532,626	$3,825,237	$292,611	$3,898,935	$73,698
Total Revenue	$20,713,559	$21,004,699	$20,372,483	($632,216)	$20,628,604	$256,121
Use of Fund Balance/Retained Earnings	$1,050,177	$11,828,783	$9,500,938	($2,327,845)	$8,224,579	($1,276,359)
Total Funding Sources	$21,763,736	$32,833,482	$29,873,421	($2,960,061)	$28,853,183	($1,020,238)
Salaries and Benefits	$10,215,041	$11,456,635	$11,417,329	($39,306)	$11,852,635	$435,306
Services and Supplies	$11,227,429	$14,391,584	$10,867,850	($3,523,734)	$10,922,046	$54,196
Other Charges	$3,177,821	$3,957,351	$4,443,022	$485,671	$4,624,278	$181,256
Fixed Assets						
Buildings & Improvements	$137,835	$615,000	$485,000	($130,000)	$0	($485,000)
Equipment	($3,785,162)	$1,101,463	$1,335,000	$233,537	$0	($1,335,000)
Other Financing Uses	$1,825,283	$3,312,000	$3,800,000	$488,000	$3,887,400	$87,400
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	($739,740)	($458,741)	$280,999	($445,441)	$13,300
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$22,798,247	$34,094,293	$31,889,460	($2,204,833)	$30,840,918	($1,048,542)
General Fund Contribution	$1,034,511	$1,260,811	$2,016,039	$755,228	$1,987,735	($28,304)
Total Allocated Positions	-	105	105	0	105	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $20.4 million, a decrease of $632,216 from the 2019-2020 Adopted Final Budget.
  - The decrease of $632,216 is primarily due to the loss of offsetting revenue that the Department previously received while providing administrative services support to the Parks and Recreation Department, which separated from the Environmental Resources Department on July 1, 2019, and became its own standalone department. This revenue adjustment is one-time.
- Estimated revenue for the 2020-2021 Final Budget is projected by considering last year's revenue actuals, the current year's annualized year-to-date actuals and the five-year history of actuals, along with any known grant awards or reimbursements and other known variables associated with each program/budget unit.
- The Department anticipates a total of $31.2 million in available fund balance/retained earnings as of July 1, 2020, of which $9.5 million is budgeted for use in Fiscal Year 2020-2021.
  - The Environmental Resources budget has a total of $3.5 million in available fund balance as of July 1, 2020, of which $1.5 million is budgeted for use in Fiscal Year 2020-2021.
  - The AB939 – Source Reduction and Recycle budget has a total of $81,095 in available fund balance as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - The Abandoned Vehicle Abatement budget has a total of $149,371 in available fund balance as of July 1, 2020, of which $30,795 is budgeted for use in Fiscal Year 2020-2021.
  - The Beverage Container Recycling budget has a total of $29,484 in available fund balance as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - The Code Enforcement Abatement budget has a total of $100,107 in available fund balance as of July 1, 2020, of which $20,000 is budgeted for use in Fiscal Year 2020-2021.
  - The Disclosure Program budget has a total of $459,502 in available fund balance as of July 1, 2020, of which $7,556 is budgeted for use in Fiscal Year 2020-2021.
  - The Fink Road Landfill budget has a total of $23.8 million in available retained earnings as of July 1, 2020, of which $7.6 million is budgeted for use in Fiscal Year 2020-2021.
  - The Geer Road Landfill budget has a total of $1.7 million in available retained earnings as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - The Household Hazardous Waste budget has a total of $751,612 in available fund balance as of July 1, 2020, of which $271,441 is budgeted for use in Fiscal Year 2020-2021.
  - The Trust Fund budget has a total of $35,574 in available fund balance as of July 1, 2020, of which $5,300 is budgeted for use in Fiscal Year 2020-2021.
  - The Used Oil Recycling budget has a total of $88,860 in available fund balance as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - The Vehicle Registration Fee Surcharge budget has a total of $399,076 in available fund balance as of July 1, 2020, of which $64,000 is budgeted for use in Fiscal Year 2020-2021.
  - The Waste Tire Enforcement Grant budget has a total of $106,000 in available fund balance as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
- The decrease of $2.3 million in overall departmental fund balance/retained earnings use from the 2019-2020 Adopted Final Budget is primarily due to ongoing projects and related contract expenditures that were included in the Fink Road Landfill budget unit that resulted in an increase in fund balance/retained earnings use in Fiscal Year 2019-2020.

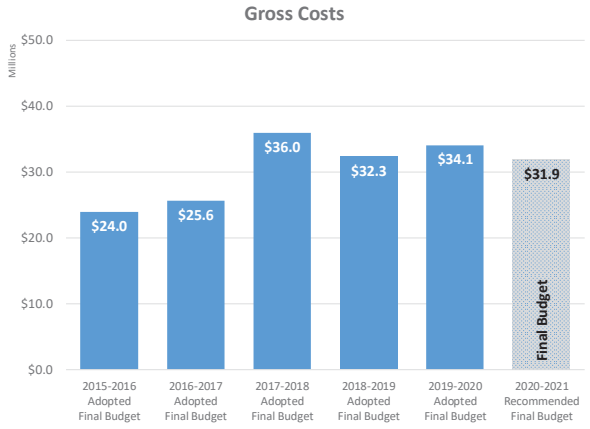
Budget and Operations

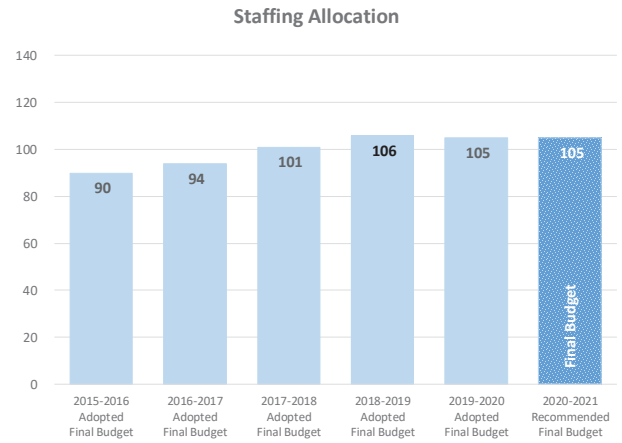
- Gross Costs identified in the 2020-2021 Final Budget total $31.9 million, a decrease of $2.2 million from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $2,016,039.
  - Note that the Fiscal Year 2019-2020 Adopted Final Budget does not include $810,692 in adjustments approved subsequent to its adoption that increased the 2019-2020 Operating Budget. These adjustments relied on $96,246 in General Fund Contribution.
- No service level adjustments are requested with the following unmet needs:
- The Final Budget at base includes a $74,527 increase for Salary and Benefit Costs associated with Code Enforcement Program to maintain current service levels, requiring a General Fund Contribution of $74,527.
- The Final Budget includes a request to increase service levels.
- The Final Budget includes an $801,701 increase to accommodate increased costs associated with the requested service level adjustment to the Groundwater Program requiring a General Fund Contribution of $680,701. Historically, a $365,706 General Fund contribution was provided to the Department for the Groundwater program, which included one Manager IV and half of a Staff Services Analyst. This funding was included in the Department's main budget. It is recommended to create a separate budget unit for this program, transfer the original $365,706 in General Fund to the new budget unit and add an additional $801,701 in appropriations, funded by $121,000 in estimated revenue and $680,701 of Net County Cost.
  - An additional $99,001 to cover Salaries and Benefits and Services and Supplies costs.
  - An additional $183,700 to be in compliance with its financial obligations as described in the various agreements entered into among the other GSA member parties within each groundwater subbasin. An additional $22,500 is required for GSA membership costs.
  - An additional $50,000 in one-time costs for an existing Professional Services Agreement with Jacobson James & Associates, Inc. (JJ&A) for California Environmental Quality Act (CEQA) hydrologic services because our process for the approval of new well construction will require modification after the Groundwater Sustainability Plans (GSPs) are adopted. JJ&A will do this work under existing contract for the further development of the Groundwater Ordinance review procedures in the post-GSP adoption period. This is a one-time cost.
  - An additional $100,000 for contracted hydrologic services, funded by an increase in estimated revenue.
  - To cover increased General Liability Cost Allocation Plan (CAP) charges associated with the legal costs of the Power Lawsuit brought against the Groundwater General Fund Program resulted in a $336,500 increase.
- The Final Budget includes $1.8 million in Fixed Assets for the following:
  - On-site improvements to install a brick security wall at the Household Hazardous Waste facility. The total cost is estimated to be $110,000, funded by departmental fund balance.
  - On-site improvements at the Fink Road Landfill for Cell 6 perimeter fencing, handheld radio tower updates, and additional security cameras. The total cost is estimated to be $350,000, funded by retained earnings.
  - Pumps/Wells Equipment needs. The total cost is estimated to be $200,000, funded by retained earnings.
  - Equipment for the Fink Road Landfill as follows: High Density Polyethylene (HDPE) fusion equipment for the gas collection and control system (GCCS), a wash rack, nine Tarpomatic tarps, and the replacement of a mower and D6R dozer. The total cost is estimated to be $850,000, funded by retained earnings.
  - A water sampling pump to conduct water sampling tests estimated at $10,000.
  - Other fixed asset costs of $300,000 are budgeted for any unforeseen onsite improvement/equipment replacement needs.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 105, consistent with the 2019-2020 Adopted Final Budget allocation.
- The Final Budget includes technical adjustment recommendations that do not affect the position allocation.
  - One new Environmental Resources Aide classification is recommended to be added to ensure the correct position specifications are used to recruit and meet the needs of the Department. The Environmental Resource Aide classification will be established with the same salary range and steps as the Park Aide classification, $13.39 - $16.28, AFSCME, SCEA, Bargaining Unit 9;
    - Four positions (two Park Aides from the Environmental Resources and two Park Aides from the Fink Road Landfill) are recommended to reclassify laterally to the Environmental Resources Aide classification;
  - One Manager IV position is recommended to transfer from the Environmental Resources to the Groundwater Program to be more transparent in the operations of the program.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $20.6 million, an increase of $256,121 from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by considering the current year's annualized year-to-date actuals and the five-year history of actuals, along with any anticipated grant award amounts or reimbursements, and other known variables associated with each program. Additional escalators to particular budget units are as follows:
  - The Environmental Resources budget unit used a revenue escalator of 3.3% on the majority of accounts.
  - The Abandoned Vehicle Abatement budget unit used a revenue escalator of 3%.
  - The Geer Road Landfill budget unit increased Other Financing Source revenue by $73,698, due to the use of standard escalators on expenditures, and the need to have a balanced budget.

- The Spending Plan relies on the use of $8.2 million in departmental fund balance/retained earnings; based on use of fund balance/retained earnings identified in the 2020-2021 Final Budget, the Department anticipates there will be $21.7 million in available fund balance/retained earnings on July 1, 2021.
  - The Environmental Resources budget unit anticipates there will be $2 million in available fund balance on July 1, 2021, of which $1.7 million is budgeted for use in Fiscal Year 2021-2022.
  - The AB939 – Source Reduction and Recycle budget unit anticipates there will be $81,095 in available fund balance on July 1, 2021, of which zero is budgeted in Fiscal Year 2021-2022.
  - The Abandoned Vehicle Abatement budget unit anticipates there will be $91,441 in available fund balance on July 1, 2021, of which $32,099 is budgeted for use in Fiscal Year 2021-2022.
  - The Beverage Container Recycling budget unit anticipates there will be $29,484 in available fund balance on July 1, 2021, of which zero is budgeted for use in Fiscal Year 2021-2022.
  - The Code Enforcement Abatement budget unit anticipates there will be $80,106 in available fund balance on July 1, 2021, of which $20,000 is budgeted for use in Fiscal Year 2021-2022.
  - The Disclosure Program budget unit anticipates there will be $451,946 in available fund balance on July 1, 2021, of which $18,171 is budgeted for use in Fiscal Year 2021-2022.
  - The Fink Road Landfill budget unit anticipates there will be $16.2 million in available retained earnings on July 1, 2021, of which $6.3 million is budgeted for use in Fiscal Year 2021-2022.
  - The Geer Road Landfill budget unit anticipates there will be $1.7 million in available retained earnings on July 1, 2021, of which zero is budgeted for use in Fiscal Year 2021-2022.
  - The Household Hazardous Waste budget unit anticipates there will be $271,441 in available fund balance on July 1, 2021, of which $158,966 is budgeted for use in Fiscal Year 2021-2022.
  - The Trust Fund budget unit anticipates there will be $30,273 in available fund balance on July 1, 2021, of which $5,300 is budgeted for use in Fiscal Year 2021-2022.
  - The Used Oil Recycling budget unit anticipates there will be $88,859 in available fund balance on July 1, 2021, of which zero is budgeted for use in Fiscal Year 2021-2022.
  - The Vehicle Registration Fee Surcharge budget unit anticipates there will be $335,076 in available fund balance on July 1, 2021, of which $64,000 is budgeted for use in Fiscal Year 2021-2022.
  - The Waste Tire Enforcement Grant budget unit anticipates there will be $106,000 in available fund balance on July 1, 2021, of which zero is budgeted for use in Fiscal Year 2021-2022.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $30.8 million, a decrease of $1 million from the 2020-2021 Final Budget, requiring a General Fund Contribution of $2 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
  - Salaries and benefits increase of 3%
  - Retirement increase of 5.1%
  - Group health insurance increase of 5%
  - Services and supplies increase of 2.3%
  - Cost Allocation Plan (CAP) increase of 4% on accounts where second year amounts were not issued.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 105, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The Department has made Americans with Disabilities Act (ADA) barrier corrections identified within the Accessibility Compliance Survey, in priority order, starting with the lowest-cost items in the most public accessible areas. In addition, The Agricultural (Ag) Center, Stanislaus Building, County Department Tenants (Ag Commissioner, Department of Environmental Resources and University Cooperative Extension) have formed an Ag Center Joint Tenants Subcommittee which meets regularly to continuously plan and coordinate the correction of the identified ADA barriers within the Accessibility Compliance Survey as funds are available. The Operating and Spending Plans included in this two-year budget do not currently include a specific financial commitment for ADA projects at this time.
- In September 2016, Governor Brown signed SB 1383, establishing methane emissions reduction targets in a statewide effort to reduce emissions of short-lived climate pollutants. Methane emissions resulting from the decomposition of organic waste in landfills (and other areas) are considered a significant source of greenhouse gas emissions which contribute to climate change. Organic waste accounts for a significant portion of California's overall waste stream and food waste alone accounts for about 15% of total landfill disposal. The concept being that increasing food waste diversion and expanding organic composting will help reduce methane emissions. SB 1383 establishes various targets to obtain a 50% reduction in the level of statewide disposal of organic waste from the 2014 level by the year 2020 and a 75% reduction by the year 2025. A related bill, AB 1219, was signed into law in 2017, which requires the Department to educate food facilities about their ability to donate food which is also directed at reducing organic material from the waste stream. The implementation date for SB 1383 is January 1, 2022, and the State is currently finalizing the regulations, which makes it challenging for the regulated entities to plan and implement local organic diversion programs in time to meet the deadline. The Solid Waste Management division will be developing recommendations for revising our Ordinance and our waste diversion programs with a focus on the removal of organics. The Department anticipates returning to the Board with program and staffing considerations in Fiscal Year 2020-2021.
- On September 18, 2018, Governor Brown signed AB 626, which allows "microenterprise home kitchen operations," beyond what is currently allowed in the Cottage Food Operation category. Effective January 1, 2019, each county had the discretion to opt-in to the program or by default, opt-out. Staff tracked the AB 626 cleanup legislation to determine the impacts/benefits of opting in or out. The cleanup bill, AB 377, was approved by Governor Brown on October 7, 2019. The most significant revision in AB 377 was the removal of the "lead agency" requirement (Section 114367.2(j)) where "a lead local agency" is to be vested with the sole authority to accept all applications, fees, and issue permits. The Department will bring forward a recommendation to the Board of Supervisors during Fiscal Year 2020-2021.
- SB 946 was recently passed and made effective January 1, 2019. The bill severely restricts the authority of local governments to effectively regulate itinerant vendors (commonly referred to as street corner vendors). The current County ordinance is not in compliance with SB 946, and as such, the Department cannot enforce in the same manner as we have in the past. SB 946 prevents the County from determining what zones itinerant vendors are allowed to sell in, including the right of way. The zoning requirements were a key part of the County's previous enforcement strategy. SB 946 also limits the sanctions that the Department can impart on unauthorized vendors. Per the law, only administrative citations can be issued to an unauthorized vendor and confiscation, arrest, or other criminal action cannot be taken against the vendor. County Code Enforcement has no authority to detain vendors and demand identification for citation purposes, which greatly impacts our ability to cite and collect on citations. The Code Enforcement division is working intricately with County Counsel and the Planning Department to develop a strategy for future enforcement and licensing options.

- The Department of Environmental Resources has been utilizing its fund balance in recent years to balance expenditures, in an effort to keep fee increases to a minimum. Beginning in Fiscal Year 2020-2021, the Department will take the following steps to balance the budget and preserve the remaining fund balance: not filling or delaying the filling of vacant positions, pursuing grant funding where possible, delaying the purchase of fixed assets, developing a revenue stream for the groundwater program so that the program is more fully funded, and increasing departmental fees.

Budgets Contained within the Department

- **Environmental Resources** (Special Revenue Fund)
  - Funds programs within the following Divisions of Environmental Resources: Environmental Health, Code Enforcement, Hazardous Materials, Solid Waste, Water Resources, and Milk and Dairy.
- **AB 939/Source Reduction and Recycle** (Special Revenue Fund)
  - Funds the reporting required by AB 939 for the County and each of the incorporated cities excluding the City of Modesto. The AB 939 program is designed to meet the legislation's goals for source reduction, recycling, and education.
- **Abandoned Vehicle Abatement** (Special Revenue Fund)
  - The Abandoned Vehicle Abatement (AVA) program responds to abandoned vehicle complaints on both public and private property resulting in the removal of many abandoned vehicles in the unincorporated areas of Stanislaus County each year. The budget funds the staff time and miscellaneous expenses related to the operations of the AVA program.
- **Beverage Container Recycling** (Special Revenue Fund)
  - Funds the promotion of source reduction, reuse and recycling of beverage containers, and provides public education specific to beverage recycling.
- **Code Enforcement Abatement** (Special Revenue Fund)
  - This budget was established to create a specific, revolving fund for the more difficult abatement cases. The intent of this fund is to allow cost protection for legal processes above and beyond what the Department has budgeted to do their work. A committee comprised of the Director of Environmental Resources, Director of Planning and Community Development, County Counsel, and the Chief Executive Office designee reviews and approved uses.
- **Disclosure Program** (Special Revenue Fund)
  - Funds inspection, re-inspection, follow-up, processing the California Environmental Reporting System (CERS) submittals, enforcement, and implementation of applicable State Law and regulation.
- **Fink Road Landfill** (Enterprise Fund)
  - Funds the Fink Road Landfill services for Class III municipal solid waste for all Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy facility.
- **Geer Road Landfill** (Enterprise Fund)
  - Funds the Geer Road Landfill post-closure monitoring and maintenance. The Geer Road Landfill is no longer an active landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode.
- **Groundwater Program** (General Fund)
  - Funds the activities required to comply with Sustainable Groundwater Management Act (SGMA). This includes participating in Groundwater Sustainability Agencies (GSA) and the development and implementation of Groundwater Sustainability Plans (GSP).

- **Household Hazardous Waste** (Special Revenue Fund)
  - Funds the collection and proper disposal of Household Hazardous Waste collected from Stanislaus County residents at the permanent Household Hazardous Collection Center and during Temporary Collection events. This program provides for the diversion of household hazardous waste and electronic waste from sewer systems, landfill, and roadside dumping.
- **Trust Fund** (Special Revenue Fund)
  - This budget provides critical grant funding for environmental enforcement and/or the enhancement of the environment within the County of Stanislaus. All public agencies and non-profit organizations are eligible for the grants.
- **Used Oil Recycling** (Special Revenue Fund)
  - Funds the public education and financial support of used oil and used oil filter recycling-related activities. Waste oil is a hazardous waste and these programs are intended to help prevent the improper release and contamination of soil and/or groundwater.
- **Vehicle Registration Fee Surcharge** (Special Revenue Fund)
  - Funds the purchase of Department vehicles and equipment that achieve a reduction in air emissions to improve air quality and protect the health and safety of County residents. In the early 1990's the Regional Air Pollution Control District was formed, leaving a fund balance of those fees previously collected with the Department of Environmental Resources. Interest earned on the fund balance is the only source of revenue to this fund.
- **Waste Tire Enforcement Grant** (Special Revenue Fund)
  - Funds inspection, re-inspection, follow-up, surveillance and enforcement of tire dealers, auto dismantlers, tire haulers, and other points of waste tire generation to ensure compliance with all applicable laws and regulations of these facilities.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

Environmental Resources 1001 0034100 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$25,328	$31,000	$43,000	$12,000	$44,398	$1,398
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$180,758	$319,792	$167,453	($152,339)	$172,896	$5,443
Charges for Service	$5,830,092	$5,989,076	$5,318,704	($670,372)	$5,491,565	$172,861
Miscellaneous Revenue	$28,703	$13,800	$22,766	$8,966	$23,507	$741
Other Financing Sources	$827,571	$830,655	$706,057	($124,598)	$706,057	$0
Total Revenue	$6,892,452	$7,184,323	$6,257,980	($926,343)	$6,438,423	$180,443
Use of Fund Balance	$1,627,249	$1,563,533	$1,541,017	($22,516)	$1,658,500	$117,483
Total Funding Sources	$8,519,701	$8,747,856	$7,798,997	($948,859)	$8,096,923	$297,926
Salaries and Benefits	$8,978,741	$9,511,170	$9,121,546	($389,624)	$9,476,345	$354,799
Services and Supplies	$820,168	$1,576,102	$756,717	($819,385)	$654,453	($102,264)
Other Charges	$1,030,929	$1,067,200	$1,030,141	($37,059)	$1,075,532	$45,391
Fixed Assets						
Buildings & Improvements	$2,502	$200,000	$0	($200,000)	$0	$0
Equipment	$174,163	$194,963	$0	($194,963)	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($1,452,291)	($2,540,768)	($2,139,775)	$400,993	($2,139,775)	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$9,554,212	$10,008,667	$8,768,629	($1,240,038)	$9,066,555	$297,926
General Fund Contribution	$1,034,511	$1,260,811	$969,632	($291,179)	$969,632	$0
Total Allocated Positions	-	87	86	-1	86	0

Environmental Resources - AB 939 - Source Reduction and Recycle 1004 0034204 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$6,295	$5,000	$5,000	$0	$5,000	$0
Intergovernmental Revenue	$146,795	$326,160	$289,900	($36,260)	$289,900	$0
Charges for Service	$564,802	$580,200	$565,200	($15,000)	$565,200	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$717,892	$911,360	$860,100	($51,260)	$860,100	$0
Use of Fund Balance	($1,561)	$1,669	$0	($1,669)	$0	$0
Total Funding Sources	$716,331	$913,029	$860,100	($52,929)	$860,100	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$367,017	$406,000	$392,500	($13,500)	$392,500	$0
Other Charges	$70,712	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$278,602	$507,029	$467,600	($39,429)	$467,600	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$716,331	$913,029	$860,100	($52,929)	$860,100	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Environmental Resources - Abandoned Vehicle Abatement 1014 0034234 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$74,962	$53,560	$60,000	$6,440	$61,800	$1,800
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$74,962	$53,560	$60,000	$6,440	$61,800	$1,800
Use of Fund Balance	($11,320)	$30,691	$30,795	$104	$32,099	$1,304
Total Funding Sources	$63,642	$84,251	$90,795	$6,544	$93,899	$3,104
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$7,622	$7,622	$0	$7,798	$176
Other Charges	$378	$929	$3,173	$2,244	$3,301	$128
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$63,264	$75,700	$80,000	$4,300	$82,800	$2,800
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$63,642	$84,251	$90,795	$6,544	$93,899	$3,104
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Environmental Resources - Beverage Container Recycling 1010 0034211 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$58,175	$29,171	$29,484	$313	$29,484	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$58,175	$29,171	$29,484	$313	$29,484	$0
Use of Fund Balance	($34,343)	$0	$0	$0	$0	$0
Total Funding Sources	$23,832	$29,171	$29,484	$313	$29,484	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$16,501	$19,171	$20,484	$1,313	$20,484	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$7,331	$10,000	$9,000	($1,000)	$9,000	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$23,832	$29,171	$29,484	$313	$29,484	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Environmental Resources - Code Enforcement Abatement 1016 0034237 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$20,000	$20,000	$0	$20,000	$0
Total Funding Sources	$0	$20,000	$20,000	$0	$20,000	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$9,217	$9,217	$0	$9,217	$0
Other Charges	$0	$10,783	$10,783	$0	$10,783	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$0	$20,000	$20,000	$0	$20,000	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Environmental Resources - Disclosure Program 1005 0034205 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$9,961	$0	$0	$0	$0	$0
Intergovernmental Revenue	$5,782	$0	$0	$0	$0	$0
Charges for Service	$364,396	$365,400	$347,444	($17,956)	$347,444	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$380,139	$365,400	$347,444	($17,956)	$347,444	$0
Use of Fund Balance	($81,314)	$94,650	$7,556	($87,094)	$18,171	$10,615
Total Funding Sources	$298,825	$460,050	$355,000	($105,050)	$365,615	$10,615
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$9,834	$0	$5,000	$5,000	$5,115	$115
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$288,991	$460,050	$350,000	($110,050)	$360,500	$10,500
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$298,825	$460,050	$355,000	($105,050)	$365,615	$10,615
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Environmental Resources - Fink Road Landfill 4021 0041100 Enterprise Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$947,397	$515,000	$500,000	($15,000)	$500,000	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$8,897,476	$8,244,003	$8,075,000	($169,003)	$8,075,000	$0
Miscellaneous Revenue	$971	$10,000	$10,000	$0	$10,000	$0
Other Financing Sources	($8,571)	$0	$0	$0	$0	$0
Total Revenue	$9,837,273	$8,769,003	$8,585,000	($184,003)	$8,585,000	$0
Retained Earnings	($676,902)	$9,418,816	$7,560,829	($1,857,987)	$6,267,543	($1,293,286)
Total Funding Sources	$9,160,371	$18,187,819	$16,145,829	($2,041,990)	$14,852,543	($1,293,286)
Salaries and Benefits	$1,236,300	$1,945,465	$2,066,090	$120,625	$2,138,330	$72,240
Services and Supplies	$8,143,342	$9,124,210	$5,653,300	($3,470,910)	$5,783,325	$130,025
Other Charges	$2,008,930	$2,757,644	$2,926,439	$168,795	$3,043,488	$117,049
Fixed Assets						
Buildings & Improvements	$0	$190,000	$375,000	$185,000	$0	($375,000)
Equipment	($4,053,484)	$858,500	$1,325,000	$466,500	$0	($1,325,000)
Other Financing Uses	$1,825,283	$3,312,000	$3,800,000	$488,000	$3,887,400	$87,400
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$9,160,371	$18,187,819	$16,145,829	($2,041,990)	$14,852,543	($1,293,286)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	18	18	0	18	0

Environmental Resources - Geer Road Landfill 4031 0041200 Enterprise Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$15,986	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$1,729,595	$2,701,971	$3,119,180	$417,209	$3,192,878	$73,698
Total Revenue	$1,745,581	$2,701,971	$3,119,180	$417,209	$3,192,878	$73,698
Retained Earnings	($101,809)	$138,530	$0	($138,530)	$0	$0
Total Funding Sources	$1,643,772	$2,840,501	$3,119,180	$278,679	$3,192,878	$73,698
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$1,577,908	$2,726,475	$2,999,775	$273,300	$3,068,770	$68,995
Other Charges	$65,864	$114,026	$119,405	$5,379	$124,108	$4,703
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,643,772	$2,840,501	$3,119,180	$278,679	$3,192,878	$73,698
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Environmental Resources - Groundwater Program 0100 0034300 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$115,000	$115,000	$115,000	$0
Charges for Service	$0	$0	$6,000	$6,000	$6,180	$180
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$121,000	$121,000	$121,180	$180
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$0	$121,000	$121,000	$121,180	$180
Salaries and Benefits	$0	$0	$229,693	$229,693	$237,960	$8,267
Services and Supplies	$0	$0	$591,214	$591,214	$551,363	($39,851)
Other Charges	$0	$0	$336,500	$336,500	$349,960	$13,460
Fixed Assets						
Equipment	$0	$0	$10,000	$10,000	$0	($10,000)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$0	$0	$1,167,407	$1,167,407	$1,139,283	($28,124)
General Fund Contribution	$0	$0	$1,046,407	$1,046,407	$1,018,103	($28,304)
Total Allocated Positions	-	0	1	1	1	0

Environmental Resources - Household Hazardous Waste 1002 0034202 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$31,466	$6,000	$12,000	$6,000	$12,000	$0
Intergovernmental Revenue	$146,796	$0	$0	$0	$0	$0
Charges for Service	$594,681	$740,500	$750,000	$9,500	$750,000	$0
Miscellaneous Revenue	$22,914	$17,000	$22,000	$5,000	$22,000	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$795,857	$763,500	$784,000	$20,500	$784,000	$0
Use of Fund Balance	$337,979	$485,384	$271,441	($213,943)	$158,966	($112,475)
Total Funding Sources	$1,133,836	$1,248,884	$1,055,441	($193,443)	$942,966	($112,475)
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$240,271	$368,697	$278,860	($89,837)	$275,860	($3,000)
Other Charges	$1,008	$6,769	$16,581	$9,812	$17,106	$525
Fixed Assets						
Buildings & Improvements	$135,333	$225,000	$110,000	($115,000)	$0	($110,000)
Equipment	$94,159	$48,000	$0	($48,000)	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$663,065	$600,418	$650,000	$49,582	$650,000	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$1,133,836	$1,248,884	$1,055,441	($193,443)	$942,966	($112,475)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Environmental Resources - Trust Fund 1009 0034209 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$1,235	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$1,235	$0	$0	$0	$0	$0
Use of Fund Balance	($1,235)	$5,300	$5,300	$0	$5,300	$0
Total Funding Sources	$0	$5,300	$5,300	$0	$5,300	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$5,300	$5,300	$0	$5,300	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$0	$5,300	$5,300	$0	$5,300	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

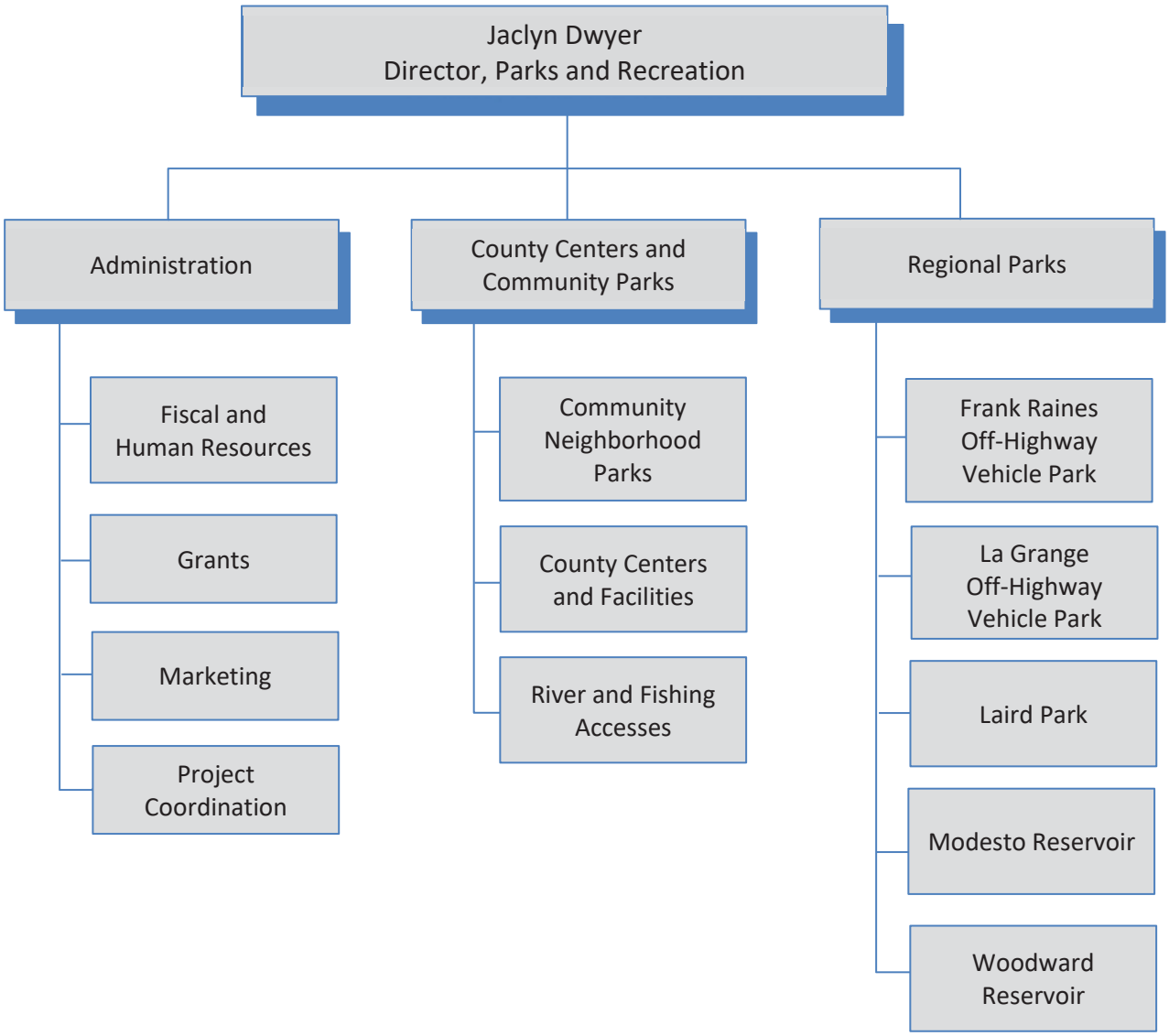
Environmental Resources - Used Oil Recycling 1008 0034207 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$86,858	$86,858	$86,908	$50	$86,908	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$86,858	$86,858	$86,908	$50	$86,908	$0
Use of Fund Balance	($2,232)	$5,658	$0	($5,658)	$0	$0
Total Funding Sources	$84,626	$92,516	$86,908	($5,608)	$86,908	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$51,614	$62,100	$60,908	($1,192)	$60,908	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$33,012	$30,416	$26,000	($4,416)	$26,000	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$84,626	$92,516	$86,908	($5,608)	$86,908	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Environmental Resources - Vehicle Registration Fee Surcharge 1003 0034203 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$1,085	$0	$0	$0	$0	$0
Revenue from use of Assets	$11,988	$4,000	$4,000	$0	$4,000	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$13,073	$4,000	$4,000	$0	$4,000	$0
Use of Fund Balance	($13,073)	$64,000	$64,000	$0	$64,000	$0
Total Funding Sources	$0	$68,000	$68,000	$0	$68,000	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$0	$68,000	$68,000	$0	$68,000	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$0	$68,000	$68,000	$0	$68,000	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Environmental Resources - Waste Tire Enforcement Grant 1012 0034200 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$110,062	$135,553	$117,387	($18,166)	$117,387	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$110,062	$135,553	$117,387	($18,166)	$117,387	$0
Use of Fund Balance	$8,738	$552	$0	($552)	$0	$0
Total Funding Sources	$118,800	$136,105	$117,387	($18,718)	$117,387	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$774	$18,690	$18,953	$263	$18,953	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$118,026	$117,415	$98,434	($18,981)	$98,434	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$118,800	$136,105	$117,387	($18,718)	$117,387	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Related Links

Facebook page at: https://www.facebook.com/StanislausHHW/ and https://www.facebook.com/willy.recycle



3800 Cornucopia Way, Suite D, Modesto, CA 95358 Tel: (209) 525-6750
www.stancounty.com/parks

Parks and Recreation

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$8,387,973	$5,779,178
Use of Fund Balance/ Retained Earnings	$97,517	$67,441
Gross Costs	$12,203,350	$9,119,764
General Fund Contributions	$3,717,860	$3,273,145
% Funded by General Fund	30.5%	35.9%
Total Allocated Positions	55	55

Department Services and Programs

The Department maintains five regional parks, 12 neighborhood parks, 10 community parks, two Off-Highway Vehicle (OHV) parks, four cemeteries, two bridges, La Grange historical areas, five fishing access points along rivers and lakes, one swimming pool, one organized youth camp, and numerous acres of open space and river bottom.

The **Administration** division implements the functions of budget, human resources, marketing, grant coordination, project management, partner development, and aligning maintenance, operational, and customer needs.

The **County Centers and Community Parks** division manages the maintenance and operations of the parks, flood control landscape, and streetscapes within County Service Areas 1, 10, 16, 18, 19, 21, 22, 24, 25, 26, and Del Rio Heights Landscape Assessment District; the Helen White Trail; Fox Grove, Riverdale and Las Palmas Fishing Accesses; Pauper's, Cemetery; the Regional Water Safety Training Center located in Empire; Atlas, Bonita, Burbank-Paradise, Empire Community, Empire Tot Lot, Fairview, Leroy F. Fitzsimmons, Mono, Oregon Drive, Parklawn, Riverdale, Salida, and the United Community Parks. Additionally, the Community Parks/County Centers Division is responsible for landscape/grounds maintenance services at the following facilities: County Clerk-Recorder/Elections Building, 801 11th Street Building, Health Services Agency (County Center 2), Learning Institute (County Center 3), Probation and Juvenile Hall (County Center 5), 11 Libraries, Behavioral Health and Recovery Services facilities including Stanislaus Recovery Center (Ceres), a portion of County Center I, 12th Street Garage and offices, Old City Hall, 1010 Tenth Street, Mancini Hall, and the Coroner's Office.

The **Regional Parks** division is responsible for the maintenance and operations of Woodward Reservoir, Modesto Reservoir, Frank Raines Off-Highway Vehicle Park, La Grange Off-Highway Vehicle Park, Laird Park and a small lot within the Knights Ferry area. The Department has operated recreational facilities at Woodward Reservoir in partnership with South San Joaquin Irrigation District (SSJID) for over 50 years. This facility encompasses 6,667 acres, including 2,900 acres covered by the reservoir.

The Department has operated recreational facilities at Modesto Reservoir in partnership with Modesto Irrigation District (MID) for more than 50 years. This facility covers 5,080 acres, including 2,800 acres covered by the reservoir.

The La Grange Regional Park includes the Off-Highway Vehicle area; Gold Dredge area; Livery Stables, Jail, School House, and Museum; Joe Domecq Wilderness area; Kiwanis Camp; Basso and Old La Grange Bridge; La Grange Cemetery; Robert's Ferry Cemetery; French Bar Cemetery, Basso Fishing Access; Turlock State Lake Fishing Access; and 225 acres of river bottom along the Tuolumne River.

Frank Raines Regional Park includes the Off-Highway Vehicle area; Campground; Day Use Park, and the Minniear Area, which encompasses over 1,000 acres of undeveloped land designed for non-motorized recreation use.

Laird Regional Park consists of 97 acres of land, 30 of which open to the public for recreational purposes. This park also serves the role of a neighborhood park.

Board of Supervisors Priority Area

Parks and Recreation supports the following Board of Supervisors priority:

Priority	*Delivering community infrastructure to benefit our residents and businesses*
Mission Statement	Enrich. Inspire. Experience. Create. Enrich the Stanislaus County community through parks and recreation by providing recreational opportunities for all local residents. Inspire our residents to not only improve their overall physical and mental health and wellness but to recreate close to home. Provide the local residents with the best public recreation experience possible by creating events, programming, activities, and park spaces for them to maximize their enjoyment in Stanislaus County. Create a different kind of experience for residents when navigating local government. Working with our customers to help streamline our processes and ease of use.

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Parks and Recreation							
0100 0035110 General Fund							
Total Revenue	$3,480,232	$4,698,472	$5,038,695	$5,001,902	$4,573,900	$4,009,939	114.06%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$5,405,525	$6,147,761	$7,419,432	$7,362,834	$7,968,097	$8,778,953	90.76%
Net County Cost	$1,925,293	$1,449,289	$2,380,737	$2,360,932	$3,394,197	$4,769,014	71.17%

- The Parks and Recreation revenue and expenditures can vary depending on park visitation, water levels, and cyclical nature of expenditures. The trend over the past five years is an increase in revenue due to increased visitation, special events, and fees.
- Revenue for Fiscal Year 2019-2020 decreased by 8.6% or $428,002 due to the COVID-19 emergency. The response to the emergency included a complete closure of Woodward Reservoir from March 19 until June 5 and Modesto Reservoir from March 19 until May 15, restricted day-use activities at Modesto Reservoir from May 16 until June 5 and restricted camping at both reservoirs for the remainder of June 2020. During this period, the Parks and Recreation Department refunded approximately 1,400 camping reservations.
- Revenue in Fiscal Year 2018-2019 was slightly less than Fiscal Year 2017-2018 due to unusually heavy rainfall during the month of May, resulting in fewer park patrons visiting Modesto and Woodward Reservoirs.
- Increases in costs in recent years can be attributed to the addition of eight full-time employees in Fiscal Year 2017-2018 and additional administration positions in Fiscal Year 2019-2020 due to the separation from Environmental Resources and creation of stand-alone Parks administration. Recent years also include one-time deferred maintenance projects and replacement of the Parks fleet that was 20+ years old.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Parks and Recreation - Fish and Wildlife							
1727 0035452 Special Revenue Fund							
Total Revenue	$13,212	$1,098	$961	$12,270	$2,383	$1,000	238.30%
Use of Fund Balance	($7,261)	$7,194	$1,871	($11,533)	($2,383)	$19,000	-12.54%
Gross Costs	$5,951	$8,292	$2,832	$737	$0	$20,000	0.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The revenue in the Fish and Wildlife fund varies from year to year, depending on violations observed and tickets written. Costs in this budget must be approved by the Fish and Wildlife Committee as an expenditure that helps maintain the environment. Actual costs in Fiscal Years 2017-2018 through 2019-2020 were lower than in prior years due to the committee authorizing few expenditure requests from the public.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Parks and Recreation - Modesto Reservoir Patrol							
1728 0035453 Special Revenue Fund							
Total Revenue	$23,000	$23,000	$23,000	$23,000	$23,000	$23,000	100.00%
Use of Fund Balance	$9,278	($23,000)	$220,877	$0	$0	$0	0.00%
Gross Costs	$32,278	$0	$243,877	$23,000	$23,000	$23,000	100.00%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Modesto Reservoir Patrol shows a stable revenue trend with varying expenditures. The significant increase in expenditure reflected in Fiscal Year 2017-2018 was a result of the fund paying for a portion of the cost for the Modesto Reservoir Fuel Pump Project.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Parks and Recreation - Off-Highway Vehicle Fund							
1702 0035450 Special Revenue Fund							
Total Revenue	$853,701	$656,147	$442,068	$813,590	$773,928	$961,659	80.48%
Use of Fund Balance	($13,121)	$21,825	$128,252	($181,761)	($97,628)	$202,180	-48.29%
Gross Costs	$840,580	$677,972	$570,320	$631,829	$676,300	$1,163,839	58.11%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Off-Highway Vehicle revenue and expenditure trends differ depending on the amount of grant funds available, revenue received from entrance fees and special events, and the cyclical nature of expenditures and varying project timelines. The increase in costs in individual years is primarily due to large equipment purchases and development projects to maintain and improve the off-highway vehicle park.
- Effective in 2019, the fiscal year for the Off-Highway Vehicle grant program changed and now runs from September 5 until September 4 of each year.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Parks and Recreation - Regional Water Safety Training Center							
1694 0035701 Special Revenue Fund							
Total Revenue	$31,525	$25,409	$26,819	$12,886	$8,102	$6,396	126.67%
Use of Fund Balance	$6,632	$37,845	$33,394	$33,709	$14,448	$18,850	76.65%
Gross Costs	$38,157	$63,254	$60,213	$65,827	$72,480	$75,176	96.41%
Net County Cost	$0	$0	$0	$19,232	$49,930	$49,930	100.00%

- The Regional Water Safety Training Center revenue trend was stable during Fiscal Years 2014-2015 through 2017-2018, due to annual donations received from various donors. Donations were received as a result of the five-for-five donation program, which ended in Fiscal Year 2017-2018. Expenditures have gradually increased due to the use of full-time staff beginning in Fiscal Year 2016-2017, and increased costs associated with maintaining the pool and grounds and gradual replacement of pool equipment such as the pool chlorinator.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Parks and Recreation - Tuolumne River Regional Park							
0100 0035420 General Fund							
Total Revenue	$0	$0	$0	$0	$0	$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$129,675	$194,512	$194,512	$198,402	$202,370	$202,371	100.00%
Net County Cost	$129,675	$194,512	$194,512	$198,402	$202,370	$202,371	100.00%

- The trend in Tuolumne River Regional Parks has seen a gradual increase in operations and maintenance costs.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Parks and Recreation - Fish and Wildlife	$45,800	$53,060	$45,866	$43,996	$55,529
Parks and Recreation - Modesto Reservoir Patrol	$272,257	$262,980	$285,980	$65,102	$65,102
Parks and Recreation - Off-Highway Vehicle Fund	$480,624	$493,746	$471,920	$343,668	$525,429
Parks and Recreation - Regional Water Safety Training Ce	$131,700	$125,068	$87,223	$53,828	$20,119
Total Fund Balance	$930,381	$934,853	$890,988	$506,594	$666,178

*Note: Only Listed for Non-General Fund Units

- Fish and Wildlife fund balance reflects moderate fluctuations based on fines collected and approved expenditures authorized by the Fish and Wildlife Committee. Revenue in Fiscal Year 2016-2017 and 2017-2018 is lower in comparison to the other years due to the dependency on violations observed and tickets written. Expenditures authorized by the Fish and Wildlife Committee are lower in Fiscal Year 2017-2018 and 2018-2019 and focus on educational and recreational opportunities supporting the protection, conservation, propagation, and preservation of fish and wildlife.
- Modesto Reservoir Patrol fund balance reflects a decrease in the fund balance for Fiscal Year 2017-2018 due to expenditures from the Modesto Reservoir Fuel Pump Project. Revenue for this fund is consistent

throughout the years and is generated through an agreement with Modesto Irrigation District to provide enhanced services to protect the water quality at Modesto Reservoir.

- The Off-Highway Vehicle fund balance reflects an increase in fund balance due to increases in revenue received from entrance fees, special events, and grant funding, as well as the cyclical nature of expenditures and varying project timelines and deliverables.
- Regional Water Safety Training Center fund balance has been stable until recently. The decrease in the past four years is attributable to receiving fewer donations from various donors, the use of full-time staff instead of part-time/extra help, and increased costs associated with maintaining the pool grounds.

Department Summary

Parks and Recreation	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$43,300	$49,009	$45,450	($3,559)	$46,200	$750
Fines, Forfeitures, Penalties	$12,496	$1,000	$1,000	$0	$1,000	$0
Revenue from use of Assets	$17,950	$25,735	$26,600	$865	$26,600	$0
Intergovernmental Revenue	$632,573	$856,334	$3,569,335	$2,713,001	$682,085	($2,887,250)
Charges for Service	$5,084,082	$4,391,296	$4,692,573	$301,277	$4,902,008	$209,435
Miscellaneous Revenue	$73,247	$122,170	$53,015	($69,155)	$121,285	$68,270
Other Financing Sources	$0	$180,054	$0	($180,054)	$0	$0
Total Revenue	$5,863,648	$5,625,598	$8,387,973	$2,762,375	$5,779,178	($2,608,795)
Use of Fund Balance/Retained Earnings	($159,585)	$41,822	$97,517	$55,695	$67,441	($30,076)
Total Funding Sources	$5,704,063	$5,667,420	$8,485,490	$2,818,070	$5,846,619	($2,638,871)
Salaries and Benefits	$3,644,096	$4,791,521	$5,214,500	$422,979	$5,327,356	$112,856
Services and Supplies	$1,978,059	$2,268,056	$2,450,413	$182,357	$2,476,765	$26,352
Other Charges	$1,782,381	$1,937,088	$1,228,889	($708,199)	$1,372,780	$143,891
Fixed Assets						
Buildings & Improvements	$59,149	$345,262	$2,975,585	$2,630,323	$0	($2,975,585)
Equipment	$321,843	$364,254	$391,100	$26,846	$0	($391,100)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$497,101	$500,403	($57,137)	($557,540)	($57,137)	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$8,282,629	$10,206,584	$12,203,350	$1,996,766	$9,119,764	($3,083,586)
General Fund Contribution	$2,578,566	$4,539,164	$3,717,860	($821,304)	$3,273,145	($444,715)
Total Allocated Positions	-	54	55	1	55	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $8.4 million, an increase of $2.8 million from the 2019-2020 Adopted Final Budget.
  - Increase of $2.9 million in estimated revenue reflects three grant awards from the State of California Natural Resources Agency for the Bonita Pool project, Oregon Park renovation, and the Burbank-Paradise Park renovation along with the Off-Highway Vehicle grant submission that is awaiting approval from the State.
    - Proposition 68 California Cultural Community Natural Resources Grant Program: $756,030 with a local match of $15,227 in parks in-kind services for Bonita Pool project.

- Proposition 68: $1.2 million for the restoration of Oregon Park and $945,000 for the Burbank-Paradise Park project. Both projects will include new playground equipment, additional trees and shade, walking paths, upgraded restrooms, and various additional amenities.
- Quagga Zebra Mussel Infestation Prevention: $27,227 at Modesto and Woodward Reservoirs. This grant supports direct staffing costs and maintenance supplies.

- Estimated revenue for the 2020-2021 Final Budget is projected by using standard escalators in conjunction with considering last year's actual revenue, the five-year historical trend, any known grant awards or reimbursements, known scheduled events for the year, and other known variables associated with each program/budget unit. Many factors can influence visitation throughout the year, such as the weather, water levels, and local emergencies. Fiscal Year 2020-2021 is unique, given the uncertainty of the COVID-19 pandemic and the impact of closures and social distancing measures, making revenue projections less reliable than in previous years. The Department will closely monitor incoming revenue and will make any necessary adjustments at the mid-year budget cycle.
- The Department anticipates a total of $751,740 in available fund balance as of July 1, 2020, of which $97,517 is budgeted for use in Fiscal Year 2020-2021.
  - The Fish and Wildlife budget has a total a total fund balance of $57,912 as of July 1, 2020, of which $19,000 is budgeted for use in Fiscal Year 2020-2021.
  - The Modesto Reservoir Patrol budget has a total a total fund balance of $65,102 as of July 1, 2020.
  - The Regional Water Safety Training Center budget has a total fund balance of $5,670 as of July 1, 2020. The available fund balance will be transferred to the main Parks budget for use in Fiscal Year 2020-2021.
  - The Off-Highway Vehicle budget has a total fund balance of $623,056 as of July 1, 2020, of which $78,517 is budgeted for use in Fiscal Year 2020-2021. Fund balance is to be used as match to the State Off-Highway Vehicle grant for the operations and maintenance of the Frank Raines and La Grange OHV parks. The total grant request is $592,136, with a 26% match of $208,317 for a total project cost of $800,453. Charges for services, in-lieu of tax, and fund balance are used to cover the full match needed for the grant.

Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $12.2 million, an increase of $2 million from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $3.7 million.
  - Note that the Fiscal Year 2019-2020 Adopted Final Budget does not include an increase of $170,000 in revenue and appropriation adjustments approved subsequent to its adoption that increased the 2019-2020 Operating Budget. The revenue adjustment of $170,000 funded the ongoing costs associated with the addition of an Accounting Technician position, along with increase in services and supplies. Due to COVID-19 restrictions, the special event associated with the revenue adjustment was canceled for 2020 but hopes to return in 2021.
- The Final Budget at base includes a $779,875 increase over the prior fiscal year base due to the cost of doing business, the addition of a 2.3% CPI to maintain current service levels, and the addition of one position.
- The Final Budget includes $2.8 million for increased costs associated with the requested service level adjustment, resulting in a net decrease in Net County Cost of $111,665.
  - Transfer $49,930 to move on-going expenditures from the Regional Water Safety Training Center (RWSTC) to the main Parks & Recreation General Fund budget. In previous fiscal years, funding for the RWSTC was provided through both general fund contributions and community partnerships. Over the last few years, donations have dwindled, and the facility is being funded through a combination of general fund contributions directly to RWSTC, use of RWSTC fund balance, and through costs being absorbed in the Parks and Recreation main budget unit. The fund balance for RWSTC has been depleted and now relies solely on the General Fund. An increase of $49,930 in Net County Cost will be transferred for costs of

chlorination, utilities, and supplies to maintain the facility. The staffing costs associated with maintaining the facility are approximately $35,000 and are being absorbed by the Parks and Recreation main budget.

- A net decrease of $32,136 for ongoing costs provided by the Police Activities League (PAL) at the Keyes and Grayson Community Centers ($35,774 increase) and Oregon and Fairview Parks ($67,910 decrease). PAL increased the amount of time a field supervisor is on-site and added one additional hour per day to the summer program at these two locations. In addition, PAL eliminated the after-school program at Oregon and Fairview Parks due to low attendance and to avoid redundancy with similar programs being offered by local schools on campus, resulting in a decrease in cannabis revenue allocation.
- Increase of $13,000 for ongoing costs for tree and park asset inventory software. The software will allow the Department to track assets and provide maintenance schedules, work orders, risk assessments, and quantify eco-benefits.
- Increase of $100,000 for ongoing costs for annual tree trimming. To better mitigate liability issues, the Department will implement a planned tree maintenance schedule.
- Reduction of $769,365 in enhanced law enforcement services. The Sheriff's Department and Parks and Recreation Department mutually agreed that staffing costs for Modesto Reservoir, Woodward Reservoir, La Grange OHV and Frank Raines OHV are better managed in the Sheriff's Department budget therefore the appropriations and Net County Cost has been removed from the Parks and Recreation budget and allocated directly in the Sheriff's Department budget for these services.
- Increase of $20,227 in on-going estimated revenue and appropriations for the Quagga Mussel enforcement grant.

- The Parks and Recreation Department has a total fleet of 54 vehicles; of those, 15 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.
- The Proposed Budget includes a total of $3.4 million in Fixed Assets for the following:
  - Replace five vehicles used to perform landscape and maintenance activities. The total cost is estimated to be $194,000, is funded by an increase in Net County Cost.
  - One-time cost of $85,000 to replace a Toro 4000D mower used at County Centers/Community Parks. This mower is used to mow large turf areas throughout the County.
  - One-time cost $22,500 to repair Well #2 at Woodward Reservoir. The electric panel backboard was installed in 1985 and needs to be replaced along with the check valve, pump, and motor, which are all 13 years old.
  - One-time costs of $22,000 to replace the roof at both entrance stations at Modesto Reservoir. The current roof is at least 20 years old and has missing shingles and has leakage issues, which may create dry rot and mold issues.
  - One-time costs of $30,690 to refurbish the water play structure at the RWSTC.
  - One-time costs of $38,500 for repairs to the Lakeview parking lot at Modesto Reservoir. The repairs will include a two-inch overlay of asphalt on approximately 2,600 square feet.
  - Other fixed asset costs of $96,000 are budgeted for any unforeseen equipment replacement needs.
  - Increase of $756,030 for the Bonita Park Pool project funded through the State of California Natural Resources Agency.
  - Increase of $1.2 million for the Oregon Park renovation funded through the State of California Proposition 68 initiative.
  - Increase of $945,000 for the Burbank-Paradise Park renovation funded through the State of California Proposition 68 initiative.
- The Final Budget also includes increases to the following budgets:
  - Tuolumne River Regional Park (TRRP) budget includes an ongoing increase of $20,236 for the County share (51.9%) of the Joint Powers Agreement with the cities of Modesto (43.4%) and Ceres (4.7%) for the

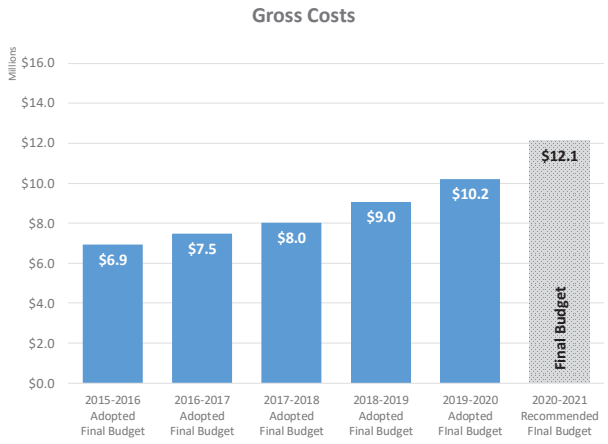
Tuolumne River Regional Park, funded by General Fund Contribution. This is a 10% increase over the prior fiscal year and is primarily due to an increase in building services.

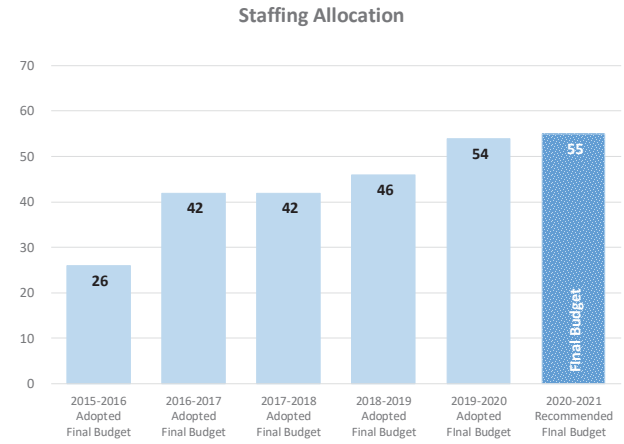
- One-time increase use of fund balance of $16,100 in Parks – Off Highway Vehicle Fund to purchase a tiller and shade structure, funded by State Grant allocation.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 55, an increase of one over the 2019-2020 Adopted Final Budget allocation.
  - Subsequent to the 2019-2020 Adopted Final Budget, one Accounting Technician position was added to the Department staffing allocation in the 2019-2020 Adopted Midyear Financial Report.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $5.8 million, a decrease of $2.6 million from the 2020-2021 Final Budget. This decrease is primarily due to the three Proposition 68 grants received in the fiscal year 2020-2021.
- Estimated revenue for the 2021-2022 Spending Plan is projected by considering the projected revenue for Fiscal Year 2020-2021, the use of standard escalation factors where appropriate, known special events, and other known variables associated with each program/budget unit. The Spending Plan does not take into account the uncertainty of the COVID-19 pandemic and assumes operations will return to normal by Fiscal Year 2021-2022.
- The Spending Plan relies on the use of $67,441 in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $648,553 in available fund balance on July 1, 2021.
  - The Fish and Wildlife budget unit anticipates a total of $38,912 in available fund balance earning as of July 1, 2021, of which $19,000 is budgeted for use in Fiscal Year 2021-2022.

- The Modesto Reservoir Patrol budget unit anticipates a total of $65,102 in available fund balance earning as of July 1, 2021.
- The Regional Water Safety Training Center budget unit anticipates a zero fund balance as of July 1, 2021.
- The Off-Highway Vehicle budget unit anticipates a total of $544,539 fund balance as of July 1, 2021, of which $48,441 is budgeted for use in the Fiscal Year 2021-2022.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $9.1 million, a decrease of $3.1 million from the 2019-2020 Final Budget. The General Fund Contribution is $3.3 million a decrease of $444,715 from Fiscal Year 2020-2021, primarily due to one-time costs in the prior fiscal year.

- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
  - Salaries and benefits increase of 3%
  - Retirement increase of 1.11%
  - Group Health Insurance increase of 5%
  - Services and Supplies increase of 2.3%
  - Cost Allocation Plan (CAP) increase of 3.5%

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 55, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- The Departmental impacts of COVID-19 are unknown. The Department saw revenue sink to almost zero in the final quarter of 2020 due to park closures. It is anticipated that social distancing and other protective measures will be in place for some time, which may restrict occupancy rates at the reservoirs. There is also a possibility of a second wave of COVID-19, resulting in a second round of park closures. This may have a significant impact on departmental revenue, including camping, day-use activities, and special events.
- The Department is focusing on the removal of structural barriers to provide access to programs and services offered to the public, per ADA requirements. The department has designated one staff member to focus on these issues in the parks and makes continuous improvements throughout the year. These include restroom and parking facility upgrades, as well as implementation when new amenities are added to existing play structures.
- A key challenge for the Department of Parks and Recreation is creating a Recreation Division within the Department. Recreation is a go-to industry to help meet current social issues (i.e. health, social services, community development). Recreation is an essential community service and one of the highest enablers of wellness and life satisfaction. The Department will be focusing on the expansion of this arm to better foster community involvement, experience, and community cohesion.
- Communities everywhere are facing unprecedented environmental, social, and economic challenges, which in turn make them more vulnerable to degradation and less able to restore, let alone improve, complex services and systems that meet high livability standards. In its unique central role, the Parks and Recreation Department unites people across social, racial, and economic divides. It can be a catalyst to help communities become more resilient and better adapted to thrive. Community events, as well as an expansion in

programming, and pro-active services, is essential to this endeavor. Having staff in place to take on these challenges will have a positive impact on Stanislaus County for generations to come.

- Reserve America was purchased in February of 2016 for the purpose of allowing customers to make online camping reservations for full hookup sites at Woodward Reservoir, Modesto Reservoir, and Frank Raines Regional Parks. The Department will be focusing on moving away from this system and acquiring one that will permit it to have more control over the content, fees, and interactions with customers.
- Having an accurate and all-encompassing inventory, tracking, and work order system is essential to the safety of the community and fiscal transparency of the Parks and Recreation Department. It is in the Department and County's best interest to operate on the offense instead of defense. Being able to isolate issues as they occur, instead of after, will place the Department ahead of maintenance and safety. Developing a comprehensive zoned maintenance schedule to make sure both fixed assets and staff are utilized in the most efficient and productive way possible. The Department plans to purchase a software package that will make this possible.

Budgets Contained within the Department

- **Parks and Recreation** (General Fund)
  - Funds the divisions of Administration, County Centers, Community, and Regional Parks.
- **Fish and Wildlife** (Special Revenue Fund)
  - Provides educational and recreational opportunities that support the protection, conservation, propagation, and preservation of fish and wildlife.
- **Modesto Reservoir Patrol** (Special Revenue Fund)
  - Supports enhanced services to protect the water quality at Modesto Reservoir Regional Park. Modesto Reservoir is operated in partnership with the Modesto Irrigation District's water treatment plant.
- **Off-Highway Vehicle Fund** (Special Revenue Fund)
  - Provides development and activities of Off-Highway Vehicle (OHV) parks, funded through reimbursable OHV grants from the State, fees collected through the Department of Motor Vehicles for off-highway park use, and fees for services.
- **Regional Water Safety Training Center** (Special Revenue Fund)
  - Provides general maintenance and operation of the regional aquatic facility located at Empire Community Park. Recreational and instructional swim programs are provided through an agreement with the Stanislaus County Police Activities League since the facility opened.
- **Tuolumne River Regional Park** (General Fund)
  - Provides maintenance and preservation of seven miles of river corridor, while allowing continued joint development in a manner that creates positive recreational ventures. This budget is funded through contributions agreed by the participating agencies through a Joint Powers Agreement between the County, City of Modesto, and City of Ceres.

Individual schedules for each of these budgets are detailed on the following pages.

Legal Budget Unit (LBU) Schedules

Parks and Recreation 0100 0035110 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$39,340	$44,784	$41,700	($3,084)	$42,450	$750
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$5,200	$24,735	$25,600	$865	$25,600	$0
Intergovernmental Revenue	$14,590	$0	$2,960,199	$2,960,199	$28,169	($2,932,030)
Charges for Service	$4,909,446	$4,268,196	$4,569,373	$301,177	$4,778,808	$209,435
Miscellaneous Revenue	$33,326	$122,170	$53,015	($69,155)	$121,285	$68,270
Other Financing Sources	$0	$180,054	$0	($180,054)	$0	$0
Total Revenue	$5,001,902	$4,639,939	$7,649,887	$3,009,948	$4,996,312	($2,653,575)
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$5,001,902	$4,639,939	$7,649,887	$3,009,948	$4,996,312	($2,653,575)
Salaries and Benefits	$3,644,096	$4,791,521	$5,214,500	$422,979	$5,327,356	$112,856
Services and Supplies	$1,531,687	$1,606,046	$1,922,141	$316,095	$1,951,093	$28,952
Other Charges	$1,368,107	$1,319,316	$715,051	($604,265)	$825,538	$110,487
Fixed Assets						
Buildings & Improvements	$0	$345,262	$2,975,585	$2,630,323	$0	($2,975,585)
Equipment	$321,843	$364,254	$375,000	$10,746	$0	($375,000)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$497,101	$500,403	($57,137)	($557,540)	($57,137)	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$7,362,834	$8,926,802	$11,145,140	$2,218,338	$8,046,850	($3,098,290)
General Fund Contribution	$2,360,932	$4,286,863	$3,495,253	($791,610)	$3,050,538	($444,715)
Total Allocated Positions	-	54	55	1	55	0

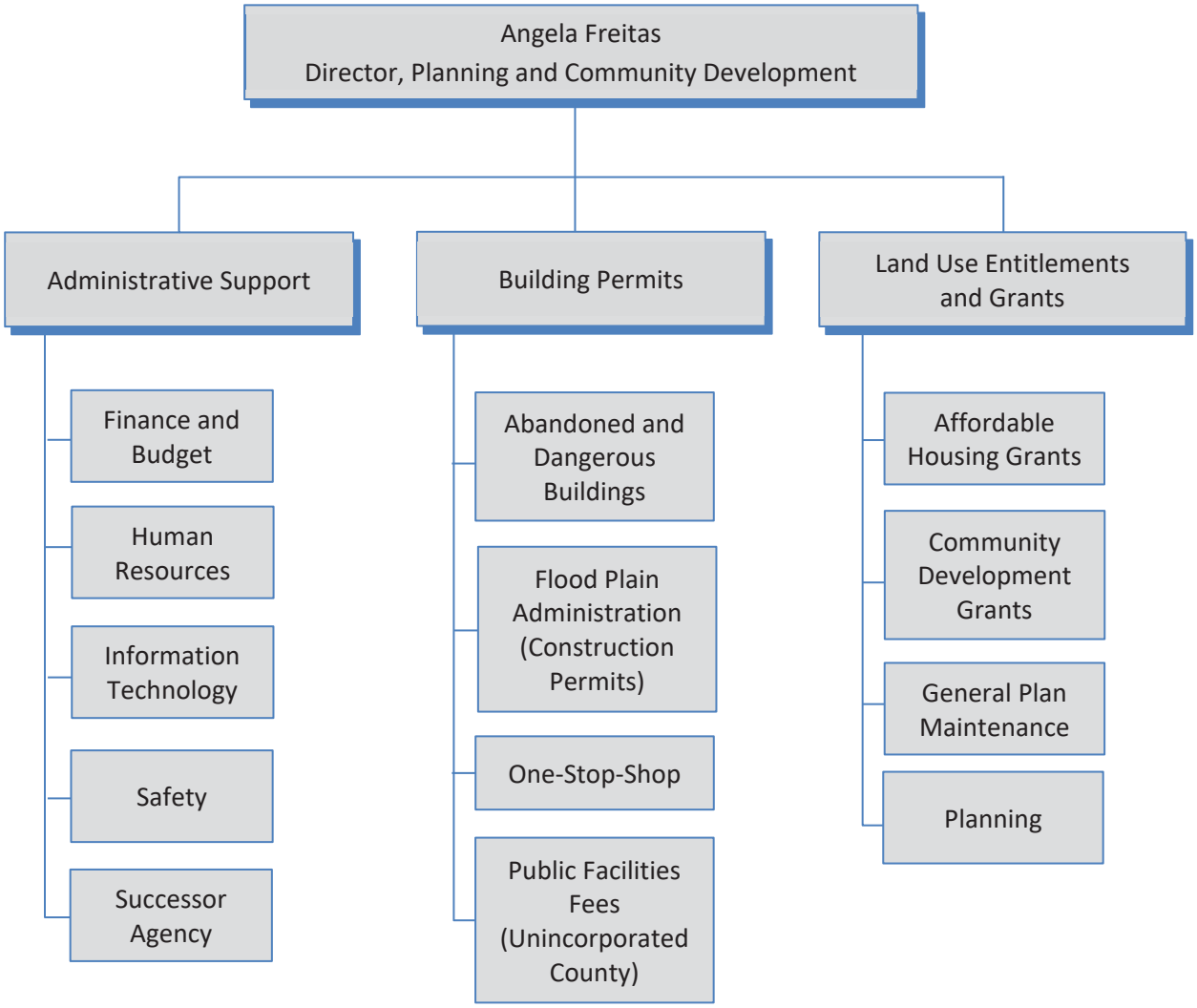
Parks and Recreation - Fish and Wildlife 1727 0035452 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$12,270	$1,000	$1,000	$0	$1,000	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$12,270	$1,000	$1,000	$0	$1,000	$0
Use of Fund Balance	($11,533)	$19,000	$19,000	$0	$19,000	$0
Total Funding Sources	$737	$20,000	$20,000	$0	$20,000	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$737	$20,000	$20,000	$0	$20,000	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$737	$20,000	$20,000	$0	$20,000	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Parks and Recreation - Modesto Reservoir Patrol 1728 0035453 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$23,000	$23,000	$23,000	$0	$23,000	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$23,000	$23,000	$23,000	$0	$23,000	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$23,000	$23,000	$23,000	$0	$23,000	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$23,000	$23,000	$23,000	$0	$23,000	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$23,000	$23,000	$23,000	$0	$23,000	$0
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Parks and Recreation - Off-Highway Vehicle Fund 1702 0035450 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$3,960	$4,225	$3,750	($475)	$3,750	$0
Fines, Forfeitures, Penalties	$226	$0	$0	$0	$0	$0
Revenue from use of Assets	$11,664	$1,000	$1,000	$0	$1,000	$0
Intergovernmental Revenue	$617,983	$856,334	$609,136	($247,198)	$653,916	$44,780
Charges for Service	$149,836	$100,100	$100,200	$100	$100,200	$0
Miscellaneous Revenue	$29,921	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$813,590	$961,659	$714,086	($247,573)	$758,866	$44,780
Use of Fund Balance	($181,761)	$3,972	$78,517	$74,545	$48,441	($30,076)
Total Funding Sources	$631,829	$965,631	$792,603	($173,028)	$807,307	$14,704
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$192,006	$382,635	$262,665	($119,970)	$260,065	($2,600)
Other Charges	$380,674	$582,996	$513,838	($69,158)	$547,242	$33,404
Fixed Assets						
Buildings & Improvements	$59,149	$0	$0	$0	$0	$0
Equipment	$0	$0	$16,100	$16,100	$0	($16,100)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$631,829	$965,631	$792,603	($173,028)	$807,307	$14,704
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Parks and Recreation - Regional Water Safety Training Center 1694 0035701 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$1,086	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$1,800	$0	$0	$0	$0	$0
Miscellaneous Revenue	$10,000	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$12,886	$0	$0	$0	$0	$0
Use of Fund Balance	$33,709	$18,850	$0	($18,850)	$0	$0
Total Funding Sources	$46,595	$18,850	$0	($18,850)	$0	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$32,227	$34,004	$0	($34,004)	$0	$0
Other Charges	$33,600	$34,776	$0	($34,776)	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$65,827	$68,780	$0	($68,780)	$0	$0
General Fund Contribution	$19,232	$49,930	$0	($49,930)	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Parks and Recreation - Tuolumne River Regional Park 0100 0035420 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$0	$0	$0	$0	$0	$0
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$0	$0	$0	$0	$0
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$198,402	$202,371	$222,607	$20,236	$222,607	$0
Other Charges	$0	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$198,402	$202,371	$222,607	$20,236	$222,607	$0
General Fund Contribution	$198,402	$202,371	$222,607	$20,236	$222,607	$0
Total Allocated Positions	-	0	0	0	0	0



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Planning and Community Development

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$15,272,676	$11,183,173
Use of Fund Balance/ Retained Earnings	$30,966	$38,107
Gross Costs	$17,056,505	$13,057,740
General Fund Contributions	$1,752,863	$1,836,460
% Funded by General Fund	10.3%	14.1%
Total Allocated Positions	35	35

Department Services and Programs

The Department oversees a diversity of services and programs aimed at protecting the health, safety, and welfare of persons and property through appropriate permitting of land use and development. The Department also supports efforts: to provide public services and improved infrastructure to low and moderate income communities; to provide homeless prevention and homeless services; and to plan for increased affordable housing development. The Department serves as staff to the Stanislaus County Airport Land Use Commission and Successor Agency of the former Stanislaus County Redevelopment Agency. The Department is also the lead entity for Stanislaus Urban County funding provided by the U.S. Department of Housing and Urban Development (HUD) and the designated Administrative Entity for California Emergency Solutions Grant (ESG) funding received by the Stanislaus Community System of Care.

The Department's centralized **Administrative Support** services are provided by a diverse staff responsible for finance and budget preparation and monitoring; information technology; human resources; safety compliance; collection and payment of fees; accounts payable and receivable; and contracts administration.

The **Building Permits** division provides administration of building permits in compliance with minimum standards set forth within the California Code of Regulations Title 24 for new and existing buildings being altered, repaired and/or constructed; oversees the County's One-Stop-Shop permitting process; assigns new addresses; provides Flood Plain Administration for construction permits; provides contract plan checking and inspection services to the cities of Ceres and Oakdale; calculates and collects Public Facilities Fees for the County; and administers the Dangerous Building Abatement program.

Land Use Entitlement and Grants services are administered by the Planning and Community Development divisions. The Planning division provides administration of the County's General Plan; Zoning and Subdivision Ordinances; Stanislaus County Planning Commission and Airport Land Use Commission; Land Use Entitlement permitting; environmental reviews/ compliance; surface mining and reclamation; and Williamson Act contracts. The Community Development division provides administration of federal entitlement, state, and local funding supporting various community development, public service, emergency solutions, and housing programs.

Board of Supervisors Priority Area

The Planning and Community Development supports the following Board of Supervisors priority:

Priority	*Delivering community infrastructure to benefit our residents and businesses*
Mission Statement	To promote community and economic development by providing a diverse land use base focused on promoting and protecting local agriculture, enhancing community infrastructure and public services, and providing high quality, streamlined permit processing services for the benefit of all our customers

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Planning and Community Development							
0100 0025101 General Fund							
Total Revenue	$852,723	$764,373	$1,168,023	$1,389,548	$1,354,200	$1,126,077	120.26%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	$1,818,932	$1,807,087	$2,191,046	$2,620,203	$2,645,009	$3,110,836	85.03%
Net County Cost	$966,209	$1,042,714	$1,023,023	$1,230,655	$1,290,809	$1,984,759	65.04%

- Increases in gross costs from Fiscal Year 2016-2017 through Fiscal Year 2018-2019 are related to an increase in staffing costs, contracted services to process commercial cannabis applications, and Cost Allocation Plan (CAP) charges. The revenue increase experienced in Fiscal Year 2018-2019 can be attributed to the processing of commercial cannabis permit applications. In Fiscal Year 2019-2020, Planning and Community Development continued to charge Building Permits, General Plan Maintenance, and the Special Revenue Grant funds their proportionate share of administrative and overhead costs, while realizing higher than projected permit revenue due to cannabis applications which were partially offset by cannabis application processing expenses. These factors, along with carryover savings and salary savings resulted in a reduction in net county cost of $693,950 under Legal Budget in Fiscal Year 2019-2020.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Planning - Building Permits							
1206 0040400 Special Revenue Fund							
Total Revenue	$2,544,311	$2,494,799	$2,672,227	$2,349,930	$2,214,545	$2,416,366	9165%
Use of Fund Balance	($313,979)	($375,140)	($186,374)	$274,868	$319,325	$386,274	82.67%
Gross Costs	$2,230,332	$2,119,659	$2,485,853	$2,624,798	$2,533,870	$2,802,640	90.41%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The increase is gross costs beginning in Fiscal Year 2017-2018 is due to an increase in staffing costs. In this fiscal year, the Building Permits budget also began paying its fair share of administrative costs. Cost increases

in Fiscal Year 2019-2020 can be attributed to CAP charges and the purchase of a vehicle. Total Building Permits services revenue has fluctuated from $2.2 million to $2.7 million over the past five years and is dependent on building permit activity and overall permit valuation. Building Permit services had a decrease in total revenue in Fiscal Year 2019-2020 from the previous fiscal year due to decreased building permit activity and overall permit valuation.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Planning - Dangerous Building Abatement							
1746 0043290 Special Revenue Fund							
Total Revenue	$0	$10,071	$11,520	$38,601	$18,583	$24,000	77.43%
Use of Fund Balance	$2,657	$28,293	($3,980)	$11,663	$7,649	$24,000	31.87%
Gross Costs	$2,657	$38,364	$7,540	$50,264	$26,232	$48,000	54.65%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Dangerous Building Abatement total revenue and gross costs vary year to year based on the actual number of forced clean-ups that were completed by the Department during the fiscal year.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Planning - General Plan Maintenance							
179A 0025521 Special Revenue Fund							
Total Revenue	$194,464	$156,868	$230,260	$232,289	$158,797	$185,915	85.41%
Use of Fund Balance	($17,917)	($75,478)	($30,247)	$5,369	$54,701	$141,145	38.76%
Gross Costs	$176,547	$81,390	$200,013	$237,658	$213,498	$327,060	65.28%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- General Plan Maintenance total revenue has fluctuated over the past five years due to the fluctuations in building permit and land use applications processed by the Department. Efforts to complete the 2016 General Plan Update and dedication of one planner to long range planning tasks in Fiscal Year 2019-2020 have caused fluctuations over the past five years in gross costs.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Planning - Special Revenue Grants							
1290 0025000 Special Revenue Fund							
Total Revenue	$2,063,072	$3,414,239	$3,869,636	$3,608,136	$2,336,857	$7,123,459	32.81%
Use of Fund Balance	$49,791	($57,958)	($1,631,084)	$1,833,790	$1,660,767	$2,168,350	76.59%
Gross Costs	$2,112,863	$3,356,281	$2,238,552	$5,441,926	$3,997,624	$9,291,809	43.02%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- The Special Revenue Grants Legal Budget Unit has increased spending for community infrastructure and affordable housing projects during Fiscal Year 2018-2019 and 2019-2020 compared to prior years. Special Revenue Grants costs have fluctuated from $2.1 million to $5.4 million over the past five years. Revenue and gross costs fluctuate due to the initiation and completion of infrastructure projects.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Planning - Building Permits	$2,377,909	$2,691,888	$3,067,027	$3,253,402	$2,978,533
Planning - Dangerous Building Abatement	$2,589	($68)	($28,361)	($24,381)	($36,043)
Planning - General Plan Maintenance	$1,273,087	$1,291,005	$1,366,483	$1,396,730	$1,391,361
Planning - Special Revenue Grants	$3,304,006	$3,294,230	$3,352,189	$4,983,834	$6,198,137
Total Fund Balance	$6,957,591	$7,277,055	$7,757,338	$9,609,585	$10,531,988

*Note: Only Listed for Non-General Fund Units

- Building Permits Legal Budget Unit fund balance has increased over the past five fiscal years by $600,624 but decreased from July 1, 2018 to July 1, 2019 by 8.4%. The decline in fund balance during Fiscal Year 2018-2019 was due to a decline in building permit revenue. Building Permit fund balance will be used to fund vehicle replacements, ergonomic upgrades for staff workstations, computer refresh and to cover general administrative costs associated with the cyclical highs and lows in permit volumes.
- Dangerous Building Abatement fund balance has decreased due to expenditures to cover the cost of forced cleanups exceeding the revenue recouped to cover the costs over the past five fiscal years. Board of Supervisors action number 98-788 (September 29, 1998) provided this fund a cash advance of $100,000 from the General Fund to fund dangerous building abatements that pose a distinct health threat to County residents. This $100,000 liability contributes to the negative fund balance at July 1, 2019.
- General Plan Maintenance fund balance has consistently been maintained from $1.3 million to $1.4 million during the past five years. These funds come from fees associated with land use and building permit applications to provide a comprehensive update to Stanislaus County's General Plan.
- Special Revenue Grants fund balance has increased due to timing of major infrastructure projects and increased Federal and State grant money received by the Department.

Department Summary

Planning and Community Develop	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$2,176,058	$2,277,066	$2,288,609	$11,543	$2,357,267	$68,658
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$54,965	$15,450	$30,000	$14,550	$30,898	$898
Intergovernmental Revenue	$3,433,717	$6,860,244	$11,035,476	$4,175,232	$6,824,294	($4,211,182)
Charges for Service	$1,724,788	$1,806,955	$1,757,999	($48,956)	$1,809,986	$51,987
Miscellaneous Revenue	$228,974	$27,871	$159,002	$131,131	$159,090	$88
Other Financing Sources	$2	$32,445	$1,590	($30,855)	$1,638	$48
Total Revenue	$7,618,504	$11,020,031	$15,272,676	$4,252,645	$11,183,173	($4,089,503)
Use of Fund Balance/Retained Earnings	$2,125,690	$2,534,260	$30,966	($2,503,294)	$38,107	$7,141
Total Funding Sources	$9,744,194	$13,554,291	$15,303,642	$1,749,351	$11,221,280	($4,082,362)
Salaries and Benefits	$3,863,291	$4,467,456	$4,340,887	($126,569)	$4,479,889	$139,002
Services and Supplies	$5,678,953	$9,392,746	$10,344,785	$952,039	$6,532,649	($3,812,136)
Other Charges	$1,405,946	$1,554,074	$2,337,933	$783,859	$2,044,802	($293,131)
Fixed Assets						
Equipment	$46,140	$0	$32,500	$32,500	$0	($32,500)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($19,481)	$2,261	$400	($1,861)	$400	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$10,974,849	$15,416,537	$17,056,505	$1,639,968	$13,057,740	($3,998,765)
General Fund Contribution	$1,230,655	$1,862,246	$1,752,863	($109,383)	$1,836,460	$83,597
Total Allocated Positions	-	35	35	0	35	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $15.3 million, an increase of $4.3 million from the 2019-2020 Adopted Final Budget.
  - Increase of $4.1 million due to Federal Community Development Block Grant and Emergency Solutions Grant CARES Act funding and State Emergency Solutions Grant CARES Act funding. This grant revenue adjustment is one-time.
  - Increase of $161,792 for Building Permits is the result of building permit fee increases.
  - The revenue increase of $34,665 for General Plan Maintenance is due to actual revenue received in Fiscal Year 2019-2020.
  - The decrease in revenue of $12,892 for the Planning Division is due to a decline in cannabis application revenue.
- Estimated revenue for the 2020-2021 Final Budget is projected by analyzing current year actual revenue, historical trends and known grant funding.
- The Department had a total of $8.6 million in available fund balance as of July 1, 2020, of which $30,966 is budgeted for use in Fiscal Year 2020-2021.
  - Building Permits has a total of $2.7 million in available fund balance of which $101,575 is budgeted for use.
  - Dangerous Building Abatement has a negative $43,693 in available fund balance and $24,000 in fund balance is budgeted for use. This fund was provided a cash advance of $100,000 from the General Fund

pursuant to Board of Supervisors action number 97-88, approved September 29, 1998. This action funded dangerous building abatements that pose a distinct health threat to Stanislaus County residents. The remainder of the cash advanced is in the actual cash balance, and the $100,000 liability is included in the actual fund balance. This outstanding liability contributes to the negative fund balance.

- General Plan Maintenance has a total of $1.3 million in available fund balance of which $116,295 is budgeted for use.
- Special Revenue Grants anticipates has a total of $4.6 million in available fund balance. The Department anticipates to increase fund balance by $210,904 in Fiscal Year 2020-2021.

- Building Permits anticipates an increase of 33% in charges for services over the 2019-2020 Adopted Final Budget due the actual revenue in Fiscal Year 2019-2020 and anticipated revenue from contract cities and inspection fee increases.
- General Plan Maintenance anticipates an increase of 19% in revenue over the 2019-2020 Adopted Final Budget due to actual revenue in Fiscal Year 2019-2020 and anticipated revenue growth of 3% in Fiscal Year 2020-2021.
- Special Revenue Grants anticipates an increase of 57% in revenue over the 2019-2020 Adopted Final Budget due to one-time grant funding in Fiscal Year 2020-2021.

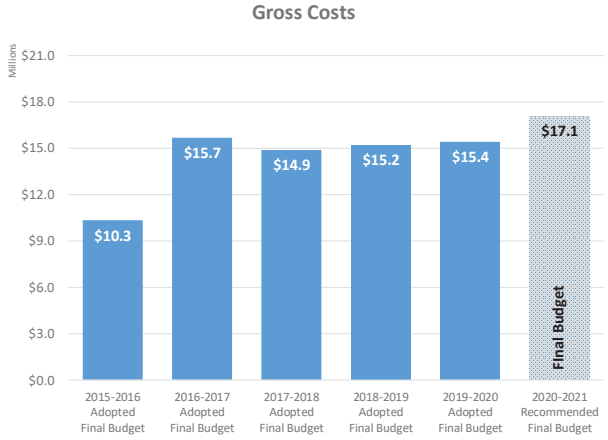
Budget and Operations

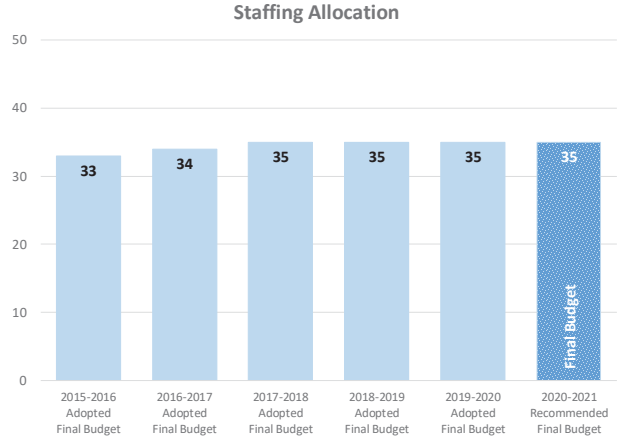
- Gross Costs identified in the 2020-2021 Final Budget total $17.1 million an increase of $1.6 million from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $1.8 million.
  - Note that the Fiscal Year 2019-2020 Adopted Final Budget does not include $168,426 in adjustments approved subsequent to its adoption that increased the 2019-2020 Operating Budget. These adjustments relied on $122,513 in General Fund Contribution.
- The Final Budget at base includes a $1.6 million increase due to the cost of doing business in program services provided in the Community Development division to maintain current service levels; there is no impact to General Fund.
- No service level adjustments are recommended at this time.
- The Final Budget includes the replacement of one vehicle used to conduct daily building inspections throughout the County. The total cost is estimated to be $32,500 and is funded by Building Permit Revenue and departmental fund balance and is included in the base.
- The Department has a total fleet of six vehicles; of those, one meets the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 35, consistent with the 2019-2020 Adopted Final Budget allocation.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $11.2 million, a decrease of $4.1 million from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by a 3% escalator for the Planning and Community Development, Building Permits and General Plan Maintenance Legal Budget Units. The Planning Special Revenue Grants Legal Budget Unit will see a decrease in revenue in the Fiscal Year 2021-2022 Spending Plan of 38% due to onetime CARES Act funding received in Fiscal Year 2020-2021. The Department does not anticipate an increase in revenue for Dangerous Building Abatement.
- The Spending Plan relies on the use of $38,107 in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $8.7 million in available fund balance on July 1, 2021.
  - Building Permits is estimated to have a total fund balance of $2.6 million as of July 1, 2021 in available fund balance of which $76,405 is budgeted for use in Fiscal Year 2021-2022.
  - Dangerous Building Abatement is estimated to have a negative $67,693 in available fund balance as of July 1, 2021 and $16,000 in fund balance is budgeted for use in Fiscal Year 2021-2022. This fund was provided a cash advance of $100,000 from the General Fund pursuant to Board of Supervisors action number 97-88, approved September 29, 1998. This action funded dangerous building abatements that pose a distinct health threat to Stanislaus County residents. The remainder of the cash advanced is in the actual cash balance, and the $100,000 liability is included in the actual fund balance. This outstanding liability contributes to the negative fund balance.
  - General Plan Maintenance anticipates a total of $1.2 million in available fund balance as of July 1, 2021 of which $121,197 is budgeted for use in Fiscal Year 2021-2022.
  - Special Revenue Grants anticipates a total of $5 million in available fund balance as of July 1, 2021. The Department anticipates an increase in fund balance by $175,495 in Fiscal Year 2021-2022.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $13.1 million, a decrease of $4 million from the 2019-2020 Final Budget, requiring a General Fund Contribution of $1.8 million.
- The 2021-2022 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business.
  - Salaries and Benefits increase of 3.4%
  - Services and supplies increase of 3%
  - Group Health Insurance increase of 5%
  - Cost Allocation Plan 8.3%
  - The 2020-2021 Spending Plan for Special Revenue Grants was determined by reviewing the available funding for community development projects and programs.
- The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2020-2021 budget year:
  - The Special Revenue Grant Legal Budget Unit will have decrease in total revenue of $4.2 million or -37.6% and a decrease in gross costs of $4.2 million or -38% in the Spending Plan compared to Final Budget 2020-2021 due to one-time revenue and program costs in Fiscal Year 2020-2021.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 35, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- Revenue impacts as a result from the COVID 19 outbreak are unknown and may have an impact on the Department's ability to meet estimated revenue. The Department had been anticipating a slowdown in the economy prior to the COVID 19 outbreak and has reflected the slowdown in its budget request and fee increase proposals.
- Building Permit Services is in the process of renegotiating its agreements to provide contract building inspection and plan check services with the cities of Ceres and Oakdale. The renegotiations are needed to reflect increased costs in the County's delivery of services; however, there is the potential that the cities could opt for another option and maintaining current staffing levels with the reduced revenue could be a challenge if overall permit levels decline as result of an economic slowdown.
- Permanent Local Housing Allocation Funding (PLHA) under SB 2, Building Jobs and Homes Act, and Local Early Action Planning (LEAP) Grant funding will be available for the County's use to support affordable housing development. This funding, in addition to Community Development Block Grant and Emergency Solutions Grant funding allocated under the Coronavirus Aid, Relief, and Economic Securities (CARES) Act, will provide administrative funding to help the Department offset potential revenue losses associated with declining permits resulting from the COVID 19 outbreak and a general slowdown in the economy. If there is not a significant decline in permits, there may be a need for an additional Planner position to assist with the increased workload associated with administering the PLHA, LEAP, and CARES funding. The need for a new position will be dependent on local economic factors and Planning Department workload.
- The Department continues to work with the City of Modesto to secure funding to upgrade the 20-year-old Third-Floor lobby and counter area at 10th Street Place. Design options for the upgrade have been prepared and a preferred option selected by the Third-Floor partners. While the County has been prepared to fund its portion of the upgrade, the City does not have the funding and, as such, the project is on hold. With the COVID-19 outbreak, the front counter area has been retrofitted with plexiglass, but a permanent solution to addressing ergonomics, improved security, and ensuring compliance with the American's with Disabilities Act

(ADA) requirements is still needed. The Department will continue to work with the City to identify funding options allowing for the implementation of the upgrade.

- The County and City of Modesto have agreed to cost sharing of the Third-Floor lobby Receptionist, with the position being held by the City of Modesto. Prior to the COVID 19 outbreak, the position was handled by multiple City part-time employees and the need for a full-time receptionist had been identified. Historically, the County and the City of Modesto have each incurred 50% of the cost of funding the receptionist that serves the customers for each agency. As the economic impacts of the COVID 19 outbreak fully materialize, the Department will be monitoring the potential impact to this position if the City of Modesto and/or County funding for the shared position is decreased. Existing Department staffing workloads will be impacted if funding for Receptionist position is not available and the position must be staffed part time by existing Department staff.
- COVID 19 has provided the Department the opportunity to fully implement its on-line permitting and electronic plan check services; however, with the broadened option to process permits electronically come new challenges with the quality of applications received without the benefit of an over the counter review prior to submittal. Dealing with the quality of applications submitted requires additional staff time for email and phone communications with customers and an increased customer expectation of expedited turnaround times for permit review and issuance. Efficiencies being experienced with the by appointment only front counter process may result in the Department requesting a change in its public counter hours once the COVID-19 business limitations are lifted. The change in hours may provide a better balance for managing increased on-line opportunities with more effective delivery of services offered by an appointment system.

Budgets Contained within the Department

- **Planning and Community Development** (General Fund)
  - Funds Department administration and land use entitlement services including: general public inquiries, permitting, and associated environmental review and compliance.
- **Building Permits** (Special Revenue Fund)
  - Funds building safety services through building permit plan checking and inspections services; and calculation and collection of Public Facilities Fees for the County.
- **Dangerous Building Abatement** (Special Revenue Fund)
  - Funds abatement of dangerous buildings that pose a distinct health and safety threat to the residents of Stanislaus County.
- **General Plan Maintenance** (Special Revenue Fund)
  - Funds the ongoing maintenance to the Stanislaus County General Plan, including ordinance amendments needed to implement the General Plan and preparation of state-mandated annual reports.
- **Special Revenue Grants** (Special Revenue Fund)
  - Funds several Federal entitlement grant programs including the Community Development Block Grant, Emergency Solutions Grant (ESG), Neighborhood Stabilization Program, Home Investment Partnership Program, and State grant programs including State funded ESG and Senate Bill 2, Building Jobs and Homes Act.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

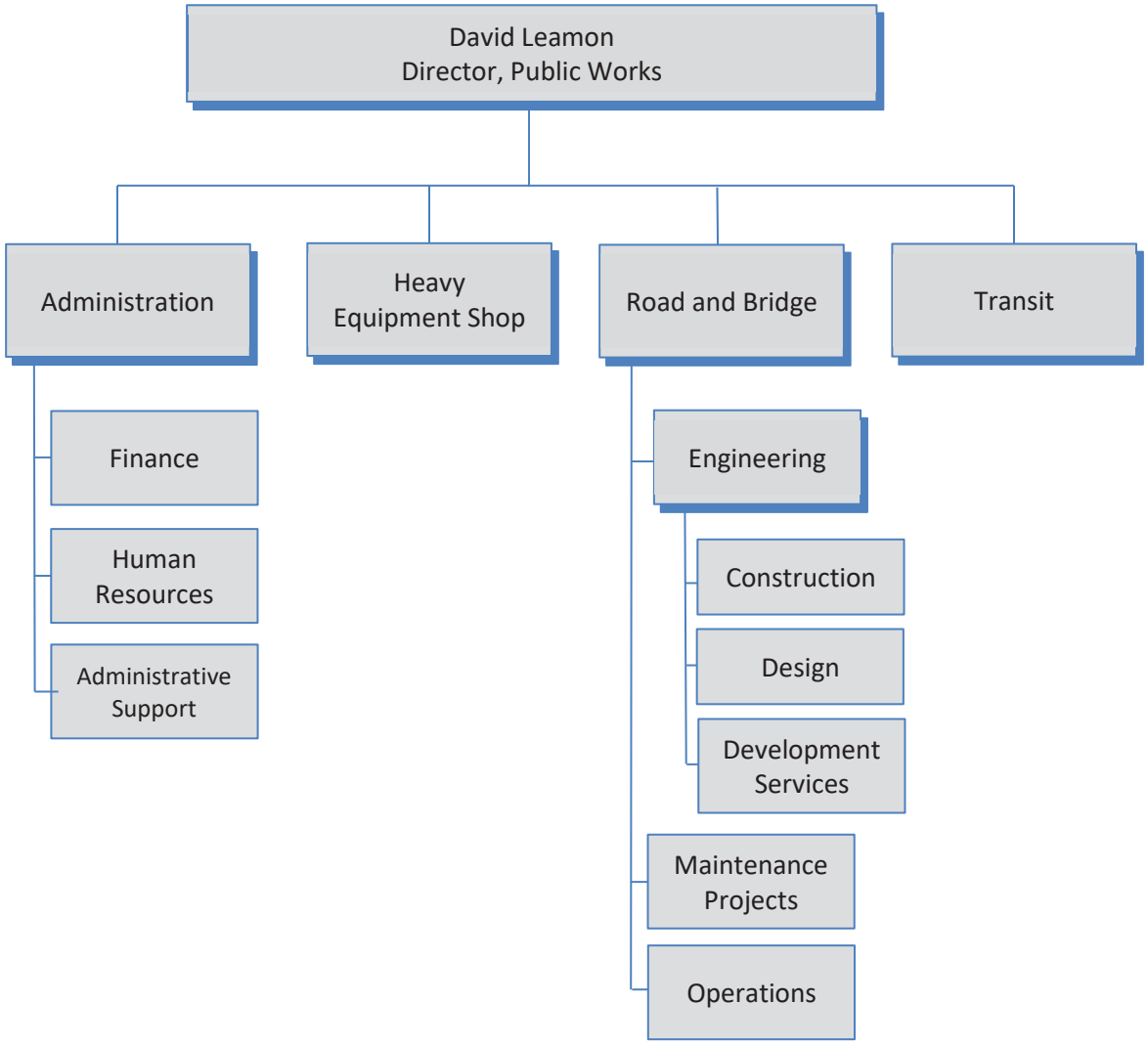
Planning and Community Development 0100 0025101 General Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$413,211	$216,860	$192,735	($24,125)	$198,517	$5,782
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$974,390	$906,255	$917,395	$11,140	$944,917	$27,522
Miscellaneous Revenue	$1,947	$1,417	$1,465	$48	$1,509	$44
Other Financing Sources	$0	$1,545	$1,590	$45	$1,638	$48
Total Revenue	$1,389,548	$1,126,077	$1,113,185	($12,892)	$1,146,581	$33,396
Use of Fund Balance	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,389,548	$1,126,077	$1,113,185	($12,892)	$1,146,581	$33,396
Salaries and Benefits	$2,044,091	$2,474,234	$2,241,580	($232,654)	$2,317,695	$76,115
Services and Supplies	$333,901	$239,503	$204,090	($35,413)	$210,213	$6,123
Other Charges	$261,692	$272,325	$419,978	$147,653	$454,733	$34,755
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($19,481)	$2,261	$400	($1,861)	$400	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$2,620,203	$2,988,323	$2,866,048	($122,275)	$2,983,041	$116,993
General Fund Contribution	$1,230,655	$1,862,246	$1,752,863	($109,383)	$1,836,460	$83,597
Total Allocated Positions	-	18	18	0	18	0

Planning - Building Permits 1206 0040400 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$1,744,127	$2,060,206	$2,095,874	$35,668	$2,158,750	$62,876
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$580,953	$468,135	$625,024	$156,889	$643,774	$18,750
Miscellaneous Revenue	$24,848	$1,339	$1,474	$135	$1,518	$44
Other Financing Sources	$2	$30,900	$0	($30,900)	$0	$0
Total Revenue	$2,349,930	$2,560,580	$2,722,372	$161,792	$2,804,042	$81,670
Use of Fund Balance	$274,868	$242,060	$101,575	($140,485)	$76,405	($25,170)
Total Funding Sources	$2,624,798	$2,802,640	$2,823,947	$21,307	$2,880,447	$56,500
Salaries and Benefits	$1,819,200	$1,993,222	$2,099,307	$106,085	$2,162,194	$62,887
Services and Supplies	$310,670	$348,867	$182,144	($166,723)	$186,684	$4,540
Other Charges	$448,788	$460,551	$509,996	$49,445	$531,569	$21,573
Fixed Assets						
Equipment	$46,140	$0	$32,500	$32,500	$0	($32,500)
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$2,624,798	$2,802,640	$2,823,947	$21,307	$2,880,447	$56,500
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	17	17	0	17	0

Planning - Dangerous Building Abatement 1746 0043290 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$0	$24,000	$24,000	$0	$24,000	$0
Miscellaneous Revenue	$38,601	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$38,601	$24,000	$24,000	$0	$24,000	$0
Use of Fund Balance	$11,663	$24,000	$24,000	$0	$16,000	($8,000)
Total Funding Sources	$50,264	$48,000	$48,000	$0	$40,000	($8,000)
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$36,200	$30,000	$30,000	$0	$26,000	($4,000)
Other Charges	$14,064	$18,000	$18,000	$0	$14,000	($4,000)
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$50,264	$48,000	$48,000	$0	$40,000	($8,000)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Planning - General Plan Maintenance 179A 0025521 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$18,720	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$44,124	$15,450	$30,000	$14,550	$30,898	$898
Intergovernmental Revenue	$0	$0	$0	$0	$0	$0
Charges for Service	$169,445	$170,465	$190,580	$20,115	$196,295	$5,715
Miscellaneous Revenue	$0	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$232,289	$185,915	$220,580	$34,665	$227,193	$6,613
Use of Fund Balance	$5,369	$141,145	$116,295	($24,850)	$121,197	$4,902
Total Funding Sources	$237,658	$327,060	$336,875	$9,815	$348,390	$11,515
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$10,482	$111,780	$115,135	$3,355	$117,780	$2,645
Other Charges	$227,176	$215,280	$221,740	$6,460	$230,610	$8,870
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$237,658	$327,060	$336,875	$9,815	$348,390	$11,515
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Planning - Special Revenue Grants 1290 0025000 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$10,841	$0	$0	$0	$0	$0
Intergovernmental Revenue	$3,433,717	$6,860,244	$11,035,476	$4,175,232	$6,824,294	($4,211,182)
Charges for Service	$0	$238,100	$1,000	($237,100)	$1,000	$0
Miscellaneous Revenue	$163,578	$25,115	$156,063	$130,948	$156,063	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$3,608,136	$7,123,459	$11,192,539	$4,069,080	$6,981,357	($4,211,182)
Use of Fund Balance	$1,833,790	$2,127,055	($210,904)	($2,337,959)	($175,495)	$35,409
Total Funding Sources	$5,441,926	$9,250,514	$10,981,635	$1,731,121	$6,805,862	($4,175,773)
Salaries and Benefits	$0	$0	$0	$0	$0	$0
Services and Supplies	$4,987,700	$8,662,596	$9,813,416	$1,150,820	$5,991,972	($3,821,444)
Other Charges	$454,226	$587,918	$1,168,219	$580,301	$813,890	($354,329)
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$5,441,926	$9,250,514	$10,981,635	$1,731,121	$6,805,862	($4,175,773)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0



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Public Works

Budget in Brief:	FY 2020-2021 Final Budget	FY 2021-2022 Spending Plan
Total Revenue	$110,405,265	$88,525,860
Use of Fund Balance/ Retained Earnings	$9,643,680	$2,005,355
Gross Costs	$120,215,245	$90,582,515
General Fund Contributions	$166,300	$51,300
% Funded by General Fund	0.1%	0.1%
Total Allocated Positions	121	121

Department Services and Programs

To facilitate the safe and efficient movement of people, goods and services throughout Stanislaus County, the Public Works Department designs, builds and maintains County roadways and bridges, and operates a regional public transportation system.

The **Administration** division provides leadership, operational coordination, human resources support, safety programs, and policy development for all divisions in Public Works. The Administrative division is responsible for finance and budget preparation and administration; accounts payable, receivable, payroll and cost accounting; personnel administration and management, and as a customer contact for road related service requests.

In Fiscal Year 2019-2020, the **Engineering** division was merged with the **Roads and Bridge** division to increase efficiencies of operations, projects and funding sources. This unit has three areas; Design, Construction and Development Services. The Design Engineering unit provides design for road and bridge construction and reconstruction projects. This unit produces plans and specifications for the Department's Capital Improvement Plan and the Regional Transportation Plan. Those design plans become projects that are overseen by the Construction Engineering unit while being constructed by the contracting industry. More information about the Design division and current projects can be found at http://www.stancounty.com/publicworks/division/design/. The office of the County Surveyor functions within the Engineering division. The primary function of the County Surveyor's office is to protect, maintain and perpetuate land survey monuments. The responsibility of this office also includes the quality control of land mapping throughout the County by the public and private sectors.

The Development Services unit provides review of off-site development plans, writes conditions of approval, supports the Stanislaus County Planning Commission, and issues encroachment and transportation permits involving county roads. The Traffic division handles traffic signals, signs and parking management by collecting and analyzing traffic collision, traffic volume and speed data, and conducting various traffic engineering studies. Development Services also oversees the County's state mandated Storm Water Pollution Prevention Program. For additional information, visit http://www.stancounty.com/publicworks/division/development/.

The **Heavy Equipment Shop** is an Internal Service Fund operation that provides equipment and vehicles to other Public Works divisions, primarily the Road and Bridge division, and operates a Compressed Natural Gas (CNG) and diesel fuel station available to other County departments and local governments. In addition, the Shop provides vehicle and equipment maintenance, as requested, to other County Departments. In Fiscal Year 2020-2021, the Heavy Equipment Shop will add a new organization, Morgan Shop Fueling Station. The addition of this new organization will allow the Heavy Equipment Shop to track operational costs more efficiently in order to set pricing for its internal and external customers.

The **Road and Bridge** division Road Operations maintain Stanislaus County's existing system of 1,510.72 road miles and 224 bridges by performing

preventive maintenance, roadway resurfacing, maintenance of bridge and storm water systems, signing and striping of roadways, and vegetation control. In addition to the 24-hour emergency response to road hazards and weather-related emergencies, the Operations unit provides maintenance for County Service Areas (CSA), storm drain systems, and lighting districts. The Maintenance Project unit commences construction on design plans that have been funded and awarded.

The **Transit** division operates the County's public transportation system which provides intercity service within the County, and links with city transportation systems to provide coordinated transit service for County residents. Stanislaus Regional Transit ("StaRT") operates fixed and deviated-fixed route and demand response transit services to 16 communities in the County, inter-county service to Merced and Gustine, a commuter service to the Pleasanton/Dublin BART station, and provides non-emergency medical transportation to Bay area medical facilities. For more information about the StaRT services call (800) 262-1516, or visit http://www.srt.org.

Board of Supervisors Priority Area

Public Works supports the following Board of Supervisors priority:

Priority	*Delivering community infrastructure to benefit our residents and businesses*
Mission Statement	To manage and improve infrastructure through safe and efficient use of resources and assets, for the benefit of our citizens

Annual Report on Results: Fiscal Year 2019-2020

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Public Works - Administration							
1201 0040001 Special Revenue Fund							
Total Revenue	$1,165,160	$1,013,931	$1,011,745	$1,088,184	$1,458,764	$1,591,720	91.65%
Use of Fund Balance	$8,458	$5,090	$0	($94,394)	($9,667)	$0	0.00%
Gross Costs	$1,173,618	$1,019,021	$1,011,745	$993,790	$1,449,097	$1,591,720	91.04%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Administration provides leadership, operational coordination, human resources functions, and fiscal support to other Public Works divisions. Administration is funded by charging the divisions served, based on the number of allocated positions in each division. Costs in Administration in prior years had remained steady and consistent with their respective service levels. In Fiscal Year 2019-2020, gross costs increased due to a complete year of full staffing levels.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Public Works - Engineering							
1202 0040249 Special Revenue Fund							
Total Revenue	$4,188,950	$4,241,827	$4,205,524	$4,345,474	$749,529	$0	0.00%
Use of Fund Balance	($244,378)	$290,823	$210,511	$371,392	($749,529)	$0	0.00%
Gross Costs	$4,063,042	$4,577,650	$4,461,035	$4,761,866	$0	$0	0.00%
Net County Cost	$118,470	$45,000	$45,000	$45,000	$0	$0	0.00%

- Engineering provides design and construction management to various road and bridge construction and reconstruction projects. The division's revenue remained steady and consistent with their service levels. Beginning in Fiscal Year 2015-2016, revenue increased due to an increase in encroachment permits and storm water funding, which has remained consistent until Fiscal Year 2018-2019 when it further increased due to increased reimbursement from eligible projects. With the implementation of Measure L and Senate Bill 1 (SB1), the number of design and construction projects increased and in response the division added two Senior Civil Engineer positions to sustain the increased workload. In Fiscal Year 2019-2020, the Engineer division was rolled into the Roads and Bridge Fund 1101.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Public Works - Local Transit System							
4001 0041510 Enterprise Fund							
Total Revenue	$8,508,250	$8,254,552	$8,645,320	$11,458,916	$10,279,124	$9,465,108	108.60%
Use of Fund Balance	($2,141,463)	($230,885)	($1,020,121)	($3,700,081)	($2,833,154)	$5,989,087	-47.31%
Gross Costs	$6,366,787	$8,023,667	$7,625,199	$7,758,835	$7,445,970	$15,454,195	48.18%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- Revenue from Fiscal Years 2015-2016 through 2017-2018 have been consistent. Fiscal Year 2018-2019 explained an increase of $2.5 million dollars due to an increase of $1.1 million in Local Transportation Fund (LTF) funding for capital projects and anticipated operational expenses and $1.3 million in grant funding for capital projects. The Department has built a fund balance over the past five years in anticipation of multi-year capital improvements and procuring capital assets. In Fiscal Year 2016-2017, gross costs increased by 26% compared to Fiscal Year 2015-2016 due to the implementation of ADA paratransit services. Since the implementation of the new service, Fiscal Year 2017-2018 and 2018-2019 gross costs have stabilized and been consistent. The Fiscal Year 2019-2020 budget included the planned use of $6 million in retained earnings for the completion of the procurement for the 40-foot and para transit buses, digital media equipment and Integrated Technology. Revenue for Fiscal Year 2019-2020 came in $800,000 higher than expected and gross expenditures stayed in line with services provided for prior years. The variance between budget and actuals is attributed to capitalization of fixed assets.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Public Works - Morgan Shop							
5121 0042100 Internal Service Fund							
Total Revenue	$3,502,855	$4,844,334	$5,690,466	$3,564,711	$4,031,328	$4,435,360	90.89%
Use of Fund Balance	$1,096,151	($3,205,924)	($2,237,609)	$255,927	($430,951)	$1,234,719	-34.90%
Gross Costs	$4,599,006	$1,638,410	$3,452,857	$3,820,638	$3,600,377	$5,670,079	63.50%
Net County Cost	$0	$0	$0	$0	$0	$0	0.00%

- In Fiscal Years 2016-2017 and 2017-2018, with the implementation of Measure L and Senate Bill 1 (SB1), Morgan Shop revenue increased an average of 28% due to the increase in usage of heavy equipment and material used by the Road and Bridge division. Revenue in Fiscal Year 2018-2019 decreased 37% from the previous year. This was attributed to grant funds, expected to be received in Fiscal Year 2018-2019, being delayed until Fiscal Year 2019-2020 and the delay in Road and Bridge projects resulting in lower rental revenue. Revenue in Fiscal Year 2019-2020 increased 13% due to increases in rentals and a grant for equipment. In Fiscal Year 2016-2017, gross costs decreased by 64% compared to Fiscal Year 2015-2016 due to a post-closing adjustment of $8.3 million in Fixed Asset Capitalization. Fiscal Year 2019-2020 gross costs continue to remain consistent with the prior years' service levels.

Five-Year History	FY 2015-2016 Actuals	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2019-2020 Legal Budget	% of Legal Budget
Public Works - Road and Bridge							
1101 0040399 Special Revenue Fund							
Total Revenue	$39,831,235	$18,752,389	$37,083,749	$52,053,151	$64,376,790	$86,548,924	74.38%
Use of Fund Balance	$2,725,017	$4,796,985	($1,618,724)	($3,135,074)	($4,087,479)	$2,906,110	-140.65%
Gross Costs	$42,566,252	$24,425,164	$35,971,325	$48,924,377	$60,482,912	$89,506,334	67.57%
Net County Cost	$10,000	$875,790	$506,300	$6,300	$193,601	$51,300	377.39%

- With the implementation of Measure L and Senate Bill 1 (SB1), Road and Bridge revenue increased by 98% in Fiscal Year 2017-2018 compared to Fiscal Year 2016-2017 when the division experienced a decrease in revenue of 53% due to the decrease in revenues received from Local Transportation Fund (LTF) and Highway Users Tax (HUTA). In Fiscal Year 2018-2019, revenue increased 40% due to strong Measure L revenue that was 16% above the budget. Fiscal Year 2019-2020 continued to show an increase of revenue 23% higher than the previous year. This increase can be attributed to additional projects eligible for reimbursement and the Engineering division being collapsed and rolled into the Road and Bridge fund. The division planned to use $2.9 million in fund balance for the design of new projects and projects ready for the construction phase; however, due to the number of actual projects completed, costs were not incurred as anticipated and fund balance increased by $4 million.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2015	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019
Public Works - Administration	$129,882	$121,424	$116,334	$116,334	$210,728
Public Works - Engineering	$291,128	$348,857	$393,595	$413,788	$438,438
Public Works - Local Transit System	$17,114,052	$19,255,515	$19,486,400	$20,492,526	$24,192,606
Public Works - Morgan Shop	$9,173,423	$8,699,868	$11,905,792	$13,565,074	$13,309,147
Public Works - Road and Bridge	$18,930,926	$16,205,908	$11,408,926	$13,027,649	$16,162,724
Total Fund Balance	$45,639,411	$44,631,572	$43,311,047	$47,615,371	$54,313,643

*Note: Only Listed for Non-General Fund Units

- Administration is funded internally by charging other Public Works divisions served, based on the number of allocated positions in each division. Fund balances have reflected stable trends consistent with their respective service levels. The increase from Fiscal Year 2017-2018 to Fiscal Year 2018-2019 will result in a reduction in distributions to bring the fund back in line with prior year fund balances.

- Engineering fund balances have reflected stable trends consistent with their respective services levels. With the implementation of Measure L and Senate Bill 1 (SB1) and the increase in design and construction projects, the division added two Engineer positions; however, the implementation has increased overhead expenses ineligible for reimbursement. In Fiscal Year 2019-2020, the Public Works Department merged the Engineering division with the Road and Bridge division.
- Local Transit System retained earnings have reflected stable trends consistent with the procurement and implementation stages of the division's multi-year projects and scheduled purchases of capital assets. Due to the process of evaluating the type of buses and technology needed to best meet the needs of the Department and community, the procurement of capital assets was delayed in Fiscal Year 2018-2019 and were completed in Fiscal Year 2019-2020.
- Morgan Shop retained earnings have reflected stable trends with minimal growth until Fiscal Year 2016-2017 when there was an increase of 37% due to the inclusion of Public Facilities Fees for the construction of the new Morgan Shop. In Fiscal Year 2017-2018, Morgan Shop's retained earnings increased 14% due to the reimbursement of eligible construction costs from the new Morgan Shop as well as the increased rental revenue growth. With the larger facility and implementation of Measure L and Senate Bill 1 (SB1), the division continues to anticipate growth in retained earnings due to an increase in heavy equipment rentals, fuel, and vehicle maintenance services, and anticipates using the increased fund balance for the replacement of old and depleted equipment as well as capital improvements to the current fuel station.
- Road and Bridge fund balances reflect trends consistent with the multi-year road projects. There was a 31.8% decrease from Fiscal Year 2015-2016 to Fiscal Year 2016-2017 due to delayed funding from the California Department of Transportation (Caltrans) and Highway Users Tax (HUTA). In Fiscal Year 2017-2018, fund balance increased 14% which was attributed to revenues from Measure L and Senate Bill 1 (SB1). This trend continued into Fiscal Year 2018-2019 as well as projects schedules being updated and pushed into future fiscal years.

Department Summary

Public Works	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$14,977,192	$14,432,466	$10,405,750	($4,026,716)	$10,858,075	$452,325
Licenses, Permits, Franchises	$24,695	$22,000	$24,500	$2,500	$24,500	$0
Fines, Forfeitures, Penalties	$440	$0	$0	$0	$0	$0
Revenue from use of Assets	$1,692,071	$116,310	$302,850	$186,540	$302,950	$100
Intergovernmental Revenue	$33,648,920	$74,347,043	$65,342,585	($9,004,458)	$48,065,820	($17,276,765)
Charges for Service	$10,600,258	$9,055,783	$7,739,370	($1,316,413)	$7,872,640	$133,270
Miscellaneous Revenue	$824,258	$1,030	$0	($1,030)	$0	$0
Other Financing Sources	$10,742,602	$3,766,480	$26,590,210	$22,823,730	$21,401,875	($5,188,335)
Total Revenue	$72,510,436	$101,741,112	$110,405,265	$8,664,153	$88,525,860	($21,879,405)
Use of Fund Balance/Retained Earnings	($6,302,230)	$7,213,488	$9,643,680	$2,430,192	$2,005,355	($7,638,325)
Total Funding Sources	$66,208,206	$108,954,600	$120,048,945	$11,094,345	$90,531,215	($29,517,730)
Salaries and Benefits	$11,371,165	$13,986,529	$14,668,945	$682,416	$15,334,825	$665,880
Services and Supplies	$40,857,831	$78,150,137	$69,498,855	($8,651,282)	$43,863,160	($25,635,695)
Other Charges	$12,123,946	$10,595,887	$14,252,485	$3,656,598	$14,879,980	$627,495
Fixed Assets						
Buildings & Improvements	$1,787,009	$250,000	$820,000	$570,000	$525,000	($295,000)
Equipment	($130,445)	$5,952,176	$1,650,000	($4,302,176)	$250,000	($1,400,000)
Other Financing Uses	$250,000	$0	$19,324,960	$19,324,960	$15,729,550	($3,595,410)
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$71,171	$0	($71,171)	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$66,259,506	$109,005,900	$120,215,245	$11,209,345	$90,582,515	($29,632,730)
General Fund Contribution	$51,300	$51,300	$166,300	$115,000	$51,300	($115,000)
Total Allocated Positions	-	121	121	0	121	0

2020-2021 Final Budget

Revenue and Funding Sources

- Total Revenue for the 2020-2021 Final Budget is estimated at $110.4 million, an increase of $8.7 million from the 2019-2020 Adopted Final Budget.
  - The increase is due to a realignment of revenue associated with current projects. This adjustment will vary year to year depending on new funding needed for the Department's project list.
- Estimated revenue for the 2020-2021 Final Budget was projected using various methods including escalators as well as trend analysis
  - Administration and Local Transit used historical trend analysis to determine budgets as well as 3% escalator
  - Road and Bridge major revenue sources; Highway Users Tax Account (HUTA), Road Maintenance and Rehabilitation Account (RMRA), were compared against State estimates to determine how the COVID-19 pandemic would affect the overall annual projections. Measure L looked at local County Sales Tax estimations to determine the impact.
  - The Road and Bridge projects were reviewed individually to determine scheduling and new funding requests in Fiscal Year 2020-2021. Also considered, was how much would be reimbursed by a State or Federal funding sources and how much local match would be required.
  - Engineering budgets reviewed Road and Bridge projects and past trends to determine the division's budget for Fiscal Year 2020-2021.

- An analysis of Engineering's Development Services unit was done to determine realistic fee revenue.
- Morgan Shop used trend analysis, 3% escalator, but also a complete methodology review to ensure all costs associated with providing its services were completely captured. This included updating the methodology for rental rates.

- The Department has a total of $65.1 million in available fund balance and retained earnings as of July 1, 2020, of which $9.6 million is budgeted for use in Fiscal Year 2020-2021.
  - Administration has a total of $220,395 in fund balance as of July 1, 2020, of which zero is budgeted for use in Fiscal Year 2020-2021.
  - Morgan Shop has a total of $13.7 million in retained earnings as of July 1, 2020, of which $150,000 is budgeted for equipment replacement in Fiscal Year 2020-2021. This use of retained earnings allow Morgan Shop to take advantage of an annual grant and leverage existing funds.
  - Local Transit has a total of $27 million in retained earnings as of July 1, 2020, of which $2.4 million is budgeted for use in Fiscal Year 2020-2021.
  - Road and Bridge has a total of $24.2 million in fund balance as of July 1, 2020, of which $7.1 million is budgeted for use in Fiscal Year 2020-2021 for projects. These funds had been assigned in prior years for the Department's future projects needing match funding in order to leverage State and Federal funding.
- In Fiscal Year 2020-2021, Public Works shows an increase in Other Financing Sources compared to prior years. This can be attributed to the projects the Department will be undertaking as well as projects that are continuing in Fiscal Year 2020-2021.

Budget and Operations

- Gross Costs identified in the 2020-2021 Final Budget total $120.2 million an increase of $11.2 million from the 2019-2020 Adopted Final Budget, requiring a General Fund Contribution of $166,300.
  - Gross Costs identified in the 2020-2021 Final Budget for Road and Bridge total $102.7 million. This is a $14.5 million increase from the 2019-2020 Adopted Final Budget. This increase can be attributed largely to the active project list the Department is working on delivering. Currently there are 94 active projects of this 17 are new for Fiscal Year 2020-2021. The Department anticipates implementing and continuing the following projects using its two major funding sources:
    - Measure L Projects
      - Chip Seal
      - Urban Pavement Preservation
      - ADA Curb Ramps
      - Crows Landing Road Bridge Replacement
      - Seventh Street Bridge Replacement
      - Golden State/Golf/Berkley
      - Hickman Road Bridge Replacement
      - Ladd Road at St. John Intersection Improvements
      - Keyes Road over Turlock Irrigation District (TID) Ceres Canal
      - Quincy Road over TID Lateral No 3
      - Traffic Signal Modification
      - Carpenter Road and Whitmore Intersection Improvements
      - Airport Neighborhood Active Transportation Connectivity (ATC)
      - Bret Harte Elementary ATC
      - Robinson Road Elementary ATC
      - Schell Road Bridge over South San Joaquin Irrigation District (SSJID) Canal
      - Traffic Safety Improvements
      - Crows Landing Road at River and Marshall

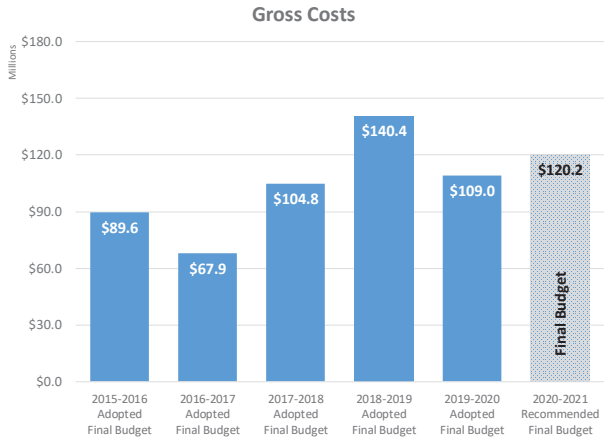
        - Stanislaus Council of Governments (StanCOG) Countywide Pavement Study
        - Crows Land Road at Fulkerth Road
    - Senate Bill 1 (SB1)
        - Chip Seal
        - Countywide Centerline and Edge-line Striping
        - Countywide Shoulder Improvements
        - Gates Road/Dakota Avenue/Diablo Grande Boulevard Pavement Preservation
        - Hickman Road Bridge Replacement
        - Crows Landing Rd Bridge Replacement
        - Schell Road Bridge over SSJID Canal
        - Keyes Road Bridge over TID Canal
        - Quincy Road bridge over TID Later No 3
        - 9th Street Pavement Rehabilitation
        - Crows Landing Road Rehabilitation
        - Albers Road Pavement Rehabilitation
        - Sisk Road and Kiernan Court Pavement Rehabilitation
        - Garner Road Pavement Rehabilitation
        - Countywide Bridge Maintenance
        - Countywide Patch Trucks
        - Countywide Crack Seal
        - Countywide Pavement Marking s and Signs
- The Department will also be continuing with projects that will take advantage of the County's Public Facilities Fee (PFF) for Transportation. In Fiscal Year 2020-2021, the following projects will allocate $7.1 million in PFF revenue for:
    - State Route 132 West – Dakota to Gates
    - McHenry Avenue – Ladd Road to San Joaquin County line Widening
    - North County Transportation Corridor Phase I
- Also, part of the increase, is a Fixed Asset budget of $320,000 in the Road and Bridge division. This request is for the completion of the security wall as well as the completion to the master plan for the corporation yard's remaining improvement phases.
- Offsetting the large increase in the Roads and Bridges fund is a decrease of $3.3 million in Local Transit. This is attributed to a decrease in Fixed Assets. Transit rolling stock (bus) purchases were completed and are now in service.
- The final offset is a $508,156 decrease in the Morgan Shop budget from the previous fiscal year. This is due mainly to a reduction in Fixed Assets for Fiscal Year 2020-2021.
    - In the new fiscal year, Morgan Shop has included five replacement pick-up trucks for $250,000 and will take advantage of an available grant to offset the cost by $100,000.
- Costs for the 2020-2021 Final Budget were developed by using escalators as well as more focused in-depth analysis on some areas of the Public Works budget.
    - An escalator of 3%-5% was used for Services and Supplies.
    - For the Engineering and Road and Bridge divisions, project schedules were used to determine cost recovery from current projects to allow savings in HUTA funds
    - Cash flow analysis was used to determine new project funding levels in Measure L fund and the newly formed SB1 fund.
    - In an effort to ensure full cost recovery of Morgan Shop expenditures, a new Morgan Shop Fuel Station organization was created for Fiscal Year 2020-2021. This new organization will allow Morgan Shop to fully account for the cost of running CNG, unleaded, and diesel fueling station.

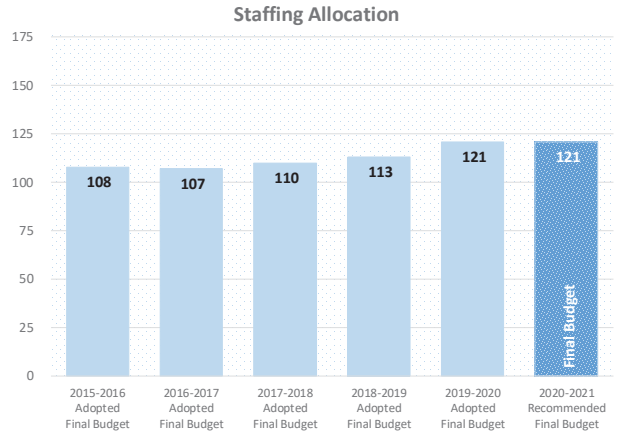
- The Final Budget includes a request to increase service levels.
- The Final Budget includes $100,000 to accommodate the increased costs associated with the requested service level adjustment to implement the Federal Emergency Management Agency (FEMA) Implementation Plan. FEMA is currently working on a project to update the flood hazard data along the San Joaquin River, Tuolumne River, and Dry Creek. The project includes updating the hydraulic modeling of the rivers and creek to provide base flood elevation information for the 100-year flood in areas where the flood hazard is currently mapped without this data. This adjustment requires a one-time General Fund Contribution of $115,000.

Staffing Allocation

- The 2020-2021 Final Budget includes a Department staffing allocation of 121, consistent with the 2019-2020 Adopted Final Budget allocation.

Five-Year Historical Budget Trends





2021-2022 Spending Plan

The estimates included in the 2021-2022 Spending Plan are displayed pending analysis of current trends experienced during the development of this year two budget and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- Revenue for the 2021-2022 Spending Plan is estimated at $88.5 million, a decrease of $21.9 million from the 2020-2021 Final Budget.
- Estimated revenue for the 2021-2022 Spending Plan is projected by
  - When applicable a 3% escalator was used.
  - Road and Bridge used State and Federal schedules and forecasts to perform cashflow analysis for operational and capital needs.
  - Engineering used historical trends as well as future planning when establishing revenue for the development fees.
  - Transit used 5% escalator on revenues the division wanted to ensure operations continue as usual depending on the implementation of the JPA.
  - Morgan Shop used 3-5% escalators and trend analysis for 2021-2022.

- The Spending Plan relies on the use of $2 million in departmental fund balance; based on use of fund balance identified in the 2020-2021 Final Budget, the Department anticipates there will be $55.5 million in available fund balance on July 1, 2021.
  - Administration anticipates a total of $220,395 in fund balance as of July 1, 2021, of which zero is budgeted for use in Fiscal Year 2021-2022.
  - Morgan Shop anticipates a total of $13.6 million in retained earnings as of July 1, 2021, of which $150,000 is budgeted for in Fiscal Year 2021-2022 to leverage existing funds for replacement vehicles.
  - Local Transit anticipates a total of $24.6 million in retained earnings as of July 1, 2021, of which $2.1 million is budgeted for use in Fiscal Year 2021-2022. This number will be largely dependent on the consolidation of the County's transit services into the Stanislaus Regional Transit Authority JPA as well as undertaking a request for proposals for transit services. The Spending Plan was prepared assuming Transit will still be a function of Public Works and would be undertaking the process for updating the current contract for services.
  - Road and Bridge anticipates a total of $17.1 million in fund balance as of July 1, 2021, of which $281,080 is expected to be contributed to fund balance in Fiscal Year 2021-2022. These funds had been assigned in prior years for the Department's future projects needing match funding in order to leverage State and Federal funding.

Budget and Operations Plan

- Gross Costs identified in the 2021-2022 Spending Plan total $90.6 million, a decrease of $29.6 million from the 2019-2020 Final Budget, requiring a General Fund Contribution of $51,300.
  - This reduction from the 2020-2021 budget is attributed to a $27.2 million reduction in Roads and Bridge due to the new funding requested for on-going and new projects.
  - The remaining $2.4 million is attributed to a reduction in Local Transit's fixed asset request. In the Fiscal Year 2019-2020 budget, Transit replaced six of its rolling stock (busses) and another two in Fiscal Year 2020-2021. No additional stock was requested in this spending plan.
- The 2021-2022 Spending Plan is intended to maintain consistent service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business.
  - Salaries and Benefits were increased using a 5% escalator.
  - Services and Supplies, when applicable used 3%-5% escalator as well as historical trends.
  - Road and Bridge projects looked at cash flow analysis as well as state and federal scheduled funding to determine funds needed for the 2021-2022 budget.
  - Engineering and Road and Bridge budgets used historical trends as well as project schedules to determine needed operational increases.

Staffing Plan

- The 2021-2022 Spending Plan includes an estimated staffing level of 121, consistent with the 2020-2021 Final Budget allocation.

Key Challenges and Opportunities

- Public Works continues to work on projects that assist in the removal of Americans with Disabilities Act (ADA) barriers. Annually, the Department has built into its Spending Plan between $800,000 – 1,000,000 for capital projects addressing ADA issues.
- Going into Fiscal Year 2020-2021, Public Works faces a decline in its major revenue sources of HUTA, SB1 and Measure L due to COVID-19. The statewide shelter-in-place order has caused fuel consumption to decrease. The California State Association of Counties (CSAC) estimates a $129 million reduction in the county formula

transportation revenues for Fiscal Year 2019-2020 and $116 million reduction in Fiscal Year 2020-2021. It is unknown at this time how Fiscal Year 2021-2022 will be impacted. CSAC also believes that the decrease in consumption will be partially offset by July 1 inflationary increases. Revenue projections have been reduced between 9%-16%, based on State projections and actual revenues received. The Department Spending Plan is reflective of those challenges. During this time, Public Works took the opportunity to review all active projects and adjust schedules and timelines, when possible other funding sources were assigned in order for staff member to take full advantage of cost accounting recoverability. Methodologies were reviewed and updated in order for the Department to recover all eligible costs.

- Fiscal Year 2020-2021 for Transit will continue toward the full implementation of the JPA for Stanislaus Regional Transit Authority. On July 14, 2020, the Board of Supervisors approved an MOU to form the Stanislaus Regional Transit Authority Advisory Committee. The Advisory Committee will oversee the goals, transition planning, and facilitation of the consolidation of the Stanislaus Regional Transit (StaRT), Modesto Area Express, and Turlock Transit. Public Works will represent StaRT in moving towards the implementation of the Joint Powers Agreement.
- As part of the Fiscal Year 2018-2019 Midyear Financial Report, flood plain administration was transferred to the Public Works Department. FEMA is currently working on a project to update the flood hazard data long the San Joaquin River, Tuolumne River, and Dry Creek within Stanislaus County. The project includes updating the hydraulic modeling of the rivers and creek to provide base flood elevation information for the 1-percent annual chance storm, also known as the "100-year flood," in areas where the flood hazard is currently mapped without this data. The new maps will provide a better representation of the areas within Stanislaus County that are currently threatened each rainy season by the flood hazard. Public Works will be responsible for the review of FEMA work, community outreach and public input as well as any research needed for public input. Public Works will also, be looking at establishing a maintenance fee for issues of flood, storm water, and ground water maintenance in its upcoming fee study.

Budgets Contained within the Department

- **Administration** (Special Revenue Fund)
  - The Administration division provides leadership, operational coordination, policy development, human resources, and fiscal oversight for all Public Works' divisions.
- **Engineering** (Special Revenue Fund)
  - Provides design services and construction management for various road and bridge construction and reconstruction projects performed by the Road and Bridge division. In Fiscal Year 2019-2020, this budget was merged with Road and Bridge.
- **Local Transit System** (Enterprise Fund)
  - Provides intercity service within the County and links city transportation systems to provide coordinated transit service for County residents.
- **Morgan Shop** (Internal Service Fund)
  - Provides equipment and vehicles to other Public Works divisions, primarily Road and Bridge. The user divisions pay a rental rate to Morgan Shop when using equipment and vehicles.
- **Road and Bridge** (Special Revenue Fund)
  - This budget provides for the maintenance of Stanislaus County's road system and bridges.

Individual schedules for each of these budgets are detailed below.

Legal Budget Unit (LBU) Schedules

Public Works - Administration 1201 0040001 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C- Column B	FY 2021-2022 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$477	$310	$350	$40	$350	$0
Intergovernmental Revenue	$42,688	$47,380	$46,500	($880)	$46,500	$0
Charges for Service	$1,036,919	$1,241,970	$1,752,390	$510,420	$1,712,770	($39,620)
Miscellaneous Revenue	$8,100	$1,030	$0	($1,030)	$0	$0
Other Financing Sources	$0	$1,030	$0	($1,030)	$0	$0
Total Revenue	$1,088,184	$1,291,720	$1,799,240	$507,520	$1,759,620	($39,620)
Use of Fund Balance	($94,394)	$0	$0	$0	$0	$0
Total Funding Sources	$993,790	$1,291,720	$1,799,240	$507,520	$1,759,620	($39,620)
Salaries and Benefits	$884,963	$1,102,040	$1,138,665	$36,625	$1,128,990	($9,675)
Services and Supplies	$126,663	$169,690	$226,195	$56,505	$176,630	($49,565)
Other Charges	$304,235	$319,990	$434,380	$114,390	$454,000	$19,620
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	($322,071)	($300,000)	$0	$300,000	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$993,790	$1,291,720	$1,799,240	$507,520	$1,759,620	($39,620)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	8	8	0	8	0

Public Works - Engineering 1202 0040249 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C- Column B	FY 2021-2022 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$2,309	$0	$0	$0	$0	$0
Charges for Service	$4,106,217	$0	$0	$0	$0	$0
Miscellaneous Revenue	$30	$0	$0	$0	$0	$0
Other Financing Sources	$236,918	$0	$0	$0	$0	$0
Total Revenue	$4,345,474	$0	$0	$0	$0	$0
Use of Fund Balance	$371,392	$0	$0	$0	$0	$0
Total Funding Sources	$4,716,866	$0	$0	$0	$0	$0
Salaries and Benefits	$3,930,740	$0	$0	$0	$0	$0
Services and Supplies	$171,659	$0	$0	$0	$0	$0
Other Charges	$337,396	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$322,071	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$4,761,866	$0	$0	$0	$0	$0
General Fund Contribution	$45,000	$0	$0	$0	$0	$0
Total Allocated Positions	-	0	0	0	0	0

Public Works - Local Transit System 4001 0041510 Enterprise Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$7,173,141	$7,651,153	$3,870,750	($3,780,403)	$4,257,825	$387,075
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$440	$0	$0	$0	$0	$0
Revenue from use of Assets	$491,175	$0	$75,000	$75,000	$75,000	$0
Intergovernmental Revenue	$3,207,431	$1,208,249	$4,203,350	$2,995,101	$1,570,690	($2,632,660)
Charges for Service	$586,080	$605,706	$629,320	$23,614	$660,790	$31,470
Miscellaneous Revenue	$649	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total Revenue	$11,458,916	$9,465,108	$8,778,420	($686,688)	$6,564,305	($2,214,115)
Retained Earnings	($3,700,081)	$4,993,402	$2,390,495	($2,602,907)	$2,136,435	($254,060)
Total Funding Sources	$7,758,835	$14,458,510	$11,168,915	($3,289,595)	$8,700,740	($2,468,175)
Salaries and Benefits	$329,266	$611,810	$723,830	$112,020	$707,365	($16,465)
Services and Supplies	$5,515,824	$6,720,654	$6,638,800	($81,854)	$5,464,780	($1,174,020)
Other Charges	$1,608,881	$1,773,870	$1,906,285	$132,415	$2,003,595	$97,310
Fixed Assets						
Buildings & Improvements	$185,309	$250,000	$500,000	$250,000	$525,000	$25,000
Equipment	($130,445)	$5,102,176	$1,400,000	($3,702,176)	$0	($1,400,000)
Other Financing Uses	$250,000	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$7,758,835	$14,458,510	$11,168,915	($3,289,595)	$8,700,740	($2,468,175)
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	5	5	0	5	0

Public Works - Morgan Shop 5121 0042100 Internal Service Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C-Column B	FY 2021-2022 Spending Plan	Change Column E-Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$0	$0	$0	$0	$0	$0
Licenses, Permits, Franchises	$0	$0	$0	$0	$0	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$0	$0	$0	$0	$0	$0
Intergovernmental Revenue	$61,147	$0	$100,000	$100,000	$100,000	$0
Charges for Service	$3,297,880	$4,419,910	$4,276,750	($143,160)	$4,356,170	$79,420
Miscellaneous Revenue	$205,684	$0	$0	$0	$0	$0
Other Financing Sources	$0	$15,450	$5,000	($10,450)	$5,000	$0
Total Revenue	$3,564,711	$4,435,360	$4,381,750	($53,610)	$4,461,170	$79,420
Retained Earnings	$255,927	$604,546	$150,000	($454,546)	$150,000	$0
Total Funding Sources	$3,820,638	$5,039,906	$4,531,750	($508,156)	$4,611,170	$79,420
Salaries and Benefits	$934,141	$1,102,120	$1,038,955	($63,165)	$1,090,825	$51,870
Services and Supplies	$1,458,927	$1,699,530	$1,720,975	$21,445	$1,742,195	$21,220
Other Charges	$1,427,570	$1,388,256	$1,521,820	$133,564	$1,528,150	$6,330
Fixed Assets						
Equipment	$0	$850,000	$250,000	($600,000)	$250,000	$0
Other Financing Uses	$0	$0	$0	$0	$0	$0
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$0	$0	$0	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$3,820,638	$5,039,906	$4,531,750	($508,156)	$4,611,170	$79,420
General Fund Contribution	$0	$0	$0	$0	$0	$0
Total Allocated Positions	-	9	9	0	9	0

Public Works - Road and Bridge 1101 0040399 Special Revenue Fund	FY 2018-2019 Actual	FY 2019-2020 Final Budget	FY 2020-2021 Final Budget	Change Column C - Column B	FY 2021-2022 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	$7,804,051	$6,781,313	$6,535,000	($246,313)	$6,600,250	$65,250
Licenses, Permits, Franchises	$24,695	$22,000	$24,500	$2,500	$24,500	$0
Fines, Forfeitures, Penalties	$0	$0	$0	$0	$0	$0
Revenue from use of Assets	$1,200,419	$116,000	$227,500	$111,500	$227,600	$100
Intergovernmental Revenue	$30,335,345	$73,091,414	$60,992,735	($12,098,679)	$46,348,630	($14,644,105)
Charges for Service	$1,573,162	$2,788,197	$1,080,910	($1,707,287)	$1,142,910	$62,000
Miscellaneous Revenue	$609,795	$0	$0	$0	$0	$0
Other Financing Sources	$10,505,684	$3,750,000	$26,585,210	$22,835,210	$21,396,875	($5,188,335)
Total Revenue	$52,053,151	$86,548,924	$95,445,855	$8,896,931	$75,740,765	($19,705,090)
Use of Fund Balance	($3,135,074)	$1,615,540	$7,103,185	$5,487,645	($281,080)	($7,384,265)
Total Funding Sources	$48,918,077	$88,164,464	$102,549,040	$14,384,576	$75,459,685	($27,089,355)
Salaries and Benefits	$5,292,055	$11,170,559	$11,767,495	$596,936	$12,407,645	$640,150
Services and Supplies	$33,584,758	$69,560,263	$60,912,885	($8,647,378)	$36,479,555	($24,433,330)
Other Charges	$8,445,864	$7,113,771	$10,390,000	$3,276,229	$10,894,235	$504,235
Fixed Assets						
Buildings & Improvements	$1,601,700	$0	$320,000	$320,000	$0	($320,000)
Other Financing Uses	$0	$0	$19,324,960	$19,324,960	$15,729,550	($3,595,410)
Equity	$0	$0	$0	$0	$0	$0
Intrafund	$0	$371,171	$0	($371,171)	$0	$0
Contingencies	$0	$0	$0	$0	$0	$0
Gross Costs	$48,924,377	$88,215,764	$102,715,340	$14,499,576	$75,510,985	($27,204,355)
General Fund Contribution	$6,300	$51,300	$166,300	$115,000	$51,300	($115,000)
Total Allocated Positions	-	99	99	0	99	0

Stanislaus County Staffing Summary

Allocation List – Three Year Comparison

Department	2018-2019 Final Budget	2019-2020 Final Budget	2020-2021 Final Budget
Agricultural Commissioner	38	40	40
Aging and Veterans Services - Area Agency on Aging	17	17	18
Aging and Veterans Services - Veterans' Services	5	6	6
Animal Services	34	33	35
Assessor	58	58	58
Auditor Controller	43	40	40
Auditor Controller - Enterprise Resource Planning	0	0	1
Behavioral Health and Recovery Services (BHRS)	283	280	269
BHRS - Alcohol and Drug Program	36	42	42
BHRS - Managed Care	12	12	12
BHRS - Mental Health Services Act	110	110	112
BHRS - Public Guardian	10	10	17
BHRS - Stanislaus Recovery Center	34	35	35
Board of Supervisors	9	10	10
Chief Executive Office - County Fire Service Fund	7	9	0
Chief Executive Office - Office of Emergency Serv/Fire Warden	7	8	0
Chief Executive Office - Human Relations	13	13	25
Chief Executive Office - Operations and Services	55	57	36
Child Support Services	161	161	161
Children and Families Commission	5	5	5
Clerk-Recorder - Elections Division	14	14	14
Clerk-Recorder - Recorder Division	34	34	34
Community Services Agency - Program Services and Support	1,138	1,144	1,155
Cooperative Extension	5	5	5
County Counsel	16	17	18
District Attorney - Automobile Insurance Fraud Prosecution	2	1	1
District Attorney - Criminal Division	132	133	133
District Attorney - Elder Abuse Advocacy and Outreach	1	1	1
District Attorney - Real Estate Fraud Prosecution	2	2	2
District Attorney - Unserved/Underserved Victims Advocacy and Outreach	2	2	2
District Attorney - Victims Compensation and Government Claims	1	0	0
District Attorney - Victim Services Program	9	11	12
District Attorney - Violence Against Women	0	2	2
Environmental Resources	88	87	86
Environmental Resources - Fink Road Landfill	18	18	18
Environmental Resources - Groundwater Program	0	0	1
General Services Agency - Administration	5	5	13
General Services Agency - Central Services	11	13	13
General Services Agency - Facilities Maintenance	36	37	37
General Services Agency - Fleet Services	10	10	10

Department	2018-2019 Final Budget	2019-2020 Final Budget	2020-2021 Final Budget
Health Services Agency - Administration	90	82	82
Health Services Agency - Clinics and Ancillary Services	208	178	178
Health Services Agency - Public Health	174	171	180
Information Technology Central	29	37	43
Information Technology Central - Telecommunications	2	2	2
Law Library	2	2	2
Library	76	76	72
Local Agency Formation Commission	3	3	3
Parks and Recreation	46	54	55
Planning and Community Development - Building Permits	17	17	17
Planning and Community Development - Planning	18	18	18
Probation - Administration	21	23	23
Probation - Community Corrections Partnership	32	32	32
Probation - Corrections Performance Incentive Fund	2	2	2
Probation - Field Services	108	112	112
Probation - Institutional Services	54	54	54
Probation - Juvenile Commitment Facility	36	29	29
Probation - Juvenile Justice Crime Prevention Act	15	15	15
Probation - Youthful Offender Block Grant	16	16	16
Public Defender	50	51	51
Public Works - Administration	8	8	8
Public Works - Engineering	34	0	0
Public Works - Local Transit System	5	5	5
Public Works - Morgan Shop	9	9	9
Public Works - Road and Bridge	57	99	99
Sheriff - Administration	84	85	85
Sheriff - Adult Detention Expansion	80	80	80
Sheriff - Cal ID Program	1	2	2
Sheriff - CAL-MMET	4	4	4
Sheriff - Contract Cities	69	70	71
Sheriff - County Fire Service Fund	0	0	9
Sheriff - Court Security	39	39	39
Sheriff - Detention	277	277	279
Sheriff - Jail Commissary/Inmate Welfare	6	6	6
Sheriff - Office of Emergency Serv/Fire Warden	0	0	9
Sheriff - Operations	169	176	182
Sheriff - Vehicle Theft Unit	1	1	1
StanCERA	16	16	16
Stanislaus Regional 911	59	59	59
Treasurer - Admin/Taxes	11	11	11
Treasurer - Revenue Recovery	18	18	18
Treasurer - Treasury	4	4	4
Workforce Development	85	91	92
Total Staffing	**4,496**	**4,516**	**4,553**

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

AGING & VETERANS SERVICES

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
AREA AGENCY ON AGING						
1	Dir Area Agency On Aging	49.94	---	62.43	---	74.92
1	Manager III	35.28	---	44.10	---	52.92
2	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
1	MH Clinician II	34.78	36.52	38.35	40.27	42.28
1	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
1	Social Worker IV	30.54	32.07	33.67	35.35	37.12
3	Social Worker III	27.35	28.72	30.16	31.67	33.25
1	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
1	Accountant I	23.03	24.18	25.39	26.66	27.99
2	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
1	Community Health Work III	21.06	22.11	23.22	24.38	25.60
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
1	Dir Of Volunteer Serv	18.63	19.56	20.54	21.57	22.65
18	* BUDGET UNIT TOTAL *					
VETERANS SERVICES						
1	Manager II	31.20	---	39.00	---	46.80
1	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
3	Veterans Serv Rep	22.22	23.33	24.50	25.73	27.02
1	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
6	* BUDGET UNIT TOTAL *					
24	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

AGRICULTURAL COMMISSIONER

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
AGRICULTURAL COMMISSIONER						
1	County Agri Comm & Sealer	49.94	---	62.43	---	74.92
1	Asst Ag Commissioner	39.88	---	49.85	---	59.82
4	Deputy Ag Com/Sealer	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
1	Confidential Assistant III	19.58	---	24.48	---	29.38
1	Software Developer/Analyst III	37.78	39.67	41.65	43.73	45.92
1	Software Developer II	32.65	34.28	35.99	37.79	39.68
23	Ag/Weights&Meas Insp III	27.75	29.14	30.60	32.13	33.74
1	Application Specialist II	27.70	29.09	30.54	32.07	33.67
1	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
1	Accounting Tech	21.58	22.66	23.79	24.98	26.23
2	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
1	Agricultural Assistant II	18.80	19.74	20.73	21.77	22.86
1	Account Clerk II	17.40	18.27	19.18	20.14	21.15
40	* BUDGET UNIT TOTAL *					
40	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

ANIMAL SERVICES

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
ANIMAL SERVICES						
1	Dir of Animal Services	49.94	---	62.43	---	74.92
1	County Veterinarian	61.20	---	76.50	---	91.80
1	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
1	Maintenance Engineer III	25.37	26.64	27.97	29.37	30.84
1	Supv Acct Admin Clerk II	24.86	26.10	27.41	28.78	30.22
4	Animal Svc Oper Supv	22.58	23.71	24.90	26.15	27.46
6	Animal Serv Offcr II	20.33	21.35	22.42	23.54	24.72
3	Animal Care Spec III	19.66	20.64	21.67	22.75	23.89
5	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
10	Animal Care Spec II	18.12	19.03	19.98	20.98	22.03
1	Account Clerk II	17.40	18.27	19.18	20.14	21.15
35	* BUDGET UNIT TOTAL *					
35	**** DEPARTMENT TOTAL ******					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

ASSESSOR

ASSESSOR

		STEP 1 MIN ---	STEP 2 --- ---	STEP 3 MID FLAT	STEP 4 --- ---	STEP 5 MAX ---
1	Assessor	---	---	85.80	---	---
2	Manager IV	39.88	---	49.85	---	59.82
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
1	Sr Software Developer/Analyst	43.70	45.89	48.18	50.59	53.12
1	Software Developer/Analyst III	37.78	39.67	41.65	43.73	45.92
1	Supv Auditor Appraiser	36.67	38.50	40.43	42.45	44.57
4	Supv Appraiser	34.94	36.69	38.52	40.45	42.47
2	Sr Auditor-Appraiser	33.27	34.93	36.68	38.51	40.44
2	Application Specialist III	32.65	34.28	35.99	37.79	39.68
7	Sr Appraiser	31.72	33.31	34.98	36.73	38.57
4	Auditor-Appraiser III	30.22	31.73	33.32	34.99	36.74
14	Appraiser III	28.83	30.27	31.78	33.37	35.04
1	Cadastral Supervisor	28.36	29.78	31.27	32.83	34.47
4	Supv Assessment Tech II	24.86	26.10	27.41	28.78	30.22
1	Cadastral Technician II	23.40	24.57	25.80	27.09	28.44
2	Appraiser Tech	19.78	20.77	21.81	22.90	24.05
9	Assessment Technician II	19.66	20.64	21.67	22.75	23.89
1	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
58	* BUDGET UNIT TOTAL *					
58	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
AUDITOR CONTROLLER						
AUDITOR CONTROLLER						
1	Auditor-Controller	---	---	85.80	---	---
1	Asst Auditor Controller	44.32	---	55.40	---	66.48
4	Manager IV	39.88	---	49.85	---	59.82
3	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant V	28.02	---	35.03	---	42.04
2	Confidential Assistant IV	23.53	---	29.41	---	35.29
7	Confidential Assistant III	19.58	---	24.48	---	29.38
9	Accountant III	32.37	33.99	35.69	37.47	39.34
2	Accountant II	29.46	30.93	32.48	34.10	35.81
1	Accounting Supv	26.16	27.47	28.84	30.28	31.79
1	Accountant I	23.03	24.18	25.39	26.66	27.99
5	Accounting Tech	21.58	22.66	23.79	24.98	26.23
3	Account Clerk III	19.66	20.64	21.67	22.75	23.89
40	* BUDGET UNIT TOTAL *					
ENTERPRISE RESOURCE PLANNING						
1	Manager II	31.20	---	39.00	---	46.80
1	* BUDGET UNIT TOTAL *					
41	**** DEPARTMENT TOTAL ******					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
BEHAVIORAL HEALTH & RECOV SVS						
ALCOHOL & DRUG PROGRAM						
1	Manager IV	39.88	---	49.85	---	59.82
1	Manager II	31.20	---	39.00	---	46.80
1	MH Coordinator	38.71	40.65	42.68	44.81	47.05
3	MH Clinician II	34.78	36.52	38.35	40.27	42.28
1	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
2	Behavioral Health Coordinator	28.36	29.78	31.27	32.83	34.47
1	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
22	Behavioral Health Splst. II	25.39	26.66	27.99	29.39	30.86
2	LVN III	24.88	26.12	27.43	28.80	30.24
4	Clinical Serv Tech II	19.03	19.98	20.98	22.03	23.13
2	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
2	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
42	* BUDGET UNIT TOTAL *					
BEHAVIORAL HEALTH & RECOV SVS						
1	Behavioral Health Director	70.10	---	87.62	---	105.14
1	Behavioral Hlth Medical Dir	107.26	---	134.08	---	160.90
1	Assoc Director	49.94	---	62.43	---	74.92
1	Asst Director	44.32	---	55.40	---	66.48
5	Manager IV	39.88	---	49.85	---	59.82
8	Manager III	35.28	---	44.10	---	52.92
6	Manager II	31.20	---	39.00	---	46.80
1	Manager I	27.79	---	34.74	---	41.69
2	Confidential Assistant IV	23.53	---	29.41	---	35.29
6	Confidential Assistant III	19.58	---	24.48	---	29.38
9	Psychiatrist	97.87	102.76	107.90	113.30	118.97
1	Sr Psych Nurse Practitioner	59.37	62.34	65.46	68.73	72.17
1	Sr Systems Engineer	43.70	45.89	48.18	50.59	53.12
1	Sr Software Developer/Analyst	43.70	45.89	48.18	50.59	53.12
2	Clinical Psychologist	39.09	41.04	43.09	45.24	47.50
12	MH Coordinator	38.71	40.65	42.68	44.81	47.05
14	Psychiatric Nurse II	38.15	40.06	42.06	44.16	46.37
1	Software Developer/Analyst III	37.78	39.67	41.65	43.73	45.92
1	Sr Application Specialist	37.78	39.67	41.65	43.73	45.92
69	MH Clinician II	34.78	36.52	38.35	40.27	42.28
3	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
4	Accountant III	32.37	33.99	35.69	37.47	39.34
1	Accountant II	29.46	30.93	32.48	34.10	35.81
1	Med Records Coordinator	28.36	29.78	31.27	32.83	34.47
2	Behavioral Health Coordinator	28.36	29.78	31.27	32.83	34.47
5	Application Specialist II	27.70	29.09	30.54	32.07	33.67
7	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
40	Behavioral Health Splst. II	25.39	26.66	27.99	29.39	30.86
6	Behavioral Health Advocate	25.39	26.66	27.99	29.39	30.86
1	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
6	Accounting Tech	21.58	22.66	23.79	24.98	26.23

BEHAVIORAL HEALTH & RECOV SVS (Continued)

		STEP 1 MIN ---	STEP 2 --- ---	STEP 3 MID FLAT	STEP 4 --- ---	STEP 5 MAX ---
BEHAVIORAL HEALTH & RECOV SVS	(Continued)					
2	Family Services Specialist II	20.76	21.80	22.89	24.03	25.23
6	Account Clerk III	19.66	20.64	21.67	22.75	23.89
3	Med Records Clerk	19.09	20.04	21.04	22.09	23.19
10	Clinical Serv Tech II	19.03	19.98	20.98	22.03	23.13
16	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
7	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
6	Stock/Delivery Clerk II	16.27	17.08	17.93	18.83	19.77
269	* BUDGET UNIT TOTAL *					
MANAGED CARE						
1	MH Coordinator	38.71	40.65	42.68	44.81	47.05
2	Psychiatric Nurse II	38.15	40.06	42.06	44.16	46.37
2	MH Clinician II	34.78	36.52	38.35	40.27	42.28
1	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
3	Clinical Serv Tech II	19.03	19.98	20.98	22.03	23.13
1	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
2	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
12	* BUDGET UNIT TOTAL *					
MENTAL HEALTH SERVICES ACT						
1	Manager IV	39.88	---	49.85	---	59.82
3	Manager III	35.28	---	44.10	---	52.92
2	Manager II	31.20	---	39.00	---	46.80
4	MH Coordinator	38.71	40.65	42.68	44.81	47.05
4	Psychiatric Nurse II	38.15	40.06	42.06	44.16	46.37
2	Systems Engineer II	37.78	39.67	41.65	43.73	45.92
16	MH Clinician II	34.78	36.52	38.35	40.27	42.28
2	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
1	Software Developer II	32.65	34.28	35.99	37.79	39.68
3	Behavioral Health Coordinator	28.36	29.78	31.27	32.83	34.47
3	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
32	Behavioral Health Splst. II	25.39	26.66	27.99	29.39	30.86
6	Behavioral Health Advocate	25.39	26.66	27.99	29.39	30.86
20	Clinical Serv Tech II	19.03	19.98	20.98	22.03	23.13
11	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
1	Dir Of Volunteer Serv	18.63	19.56	20.54	21.57	22.65
1	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
112	* BUDGET UNIT TOTAL *					
PUBLIC GUARDIAN						
1	Manager IV	39.88	---	49.85	---	59.82
1	Manager II	31.20	---	39.00	---	46.80
1	Conservator Investigator Supv	30.33	31.85	33.44	35.11	36.87
3	Conservator Investigator	27.51	28.89	30.33	31.85	33.44

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
BEHAVIORAL HEALTH & RECOV SVS (Continued)						
PUBLIC GUARDIAN (Continued)						
3	Deputy Public Guardian II	24.73	25.97	27.27	28.63	30.06
3	Accounting Tech	21.58	22.66	23.79	24.98	26.23
2	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
1	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
2	Stock/Delivery Clerk II	16.27	17.08	17.93	18.83	19.77
17	* BUDGET UNIT TOTAL *					
STANISLAUS RECOVERY CENTER						
1	Manager III	35.28	---	44.10	---	52.92
3	MH Clinician II	34.78	36.52	38.35	40.27	42.28
1	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
1	Behavioral Health Coordinator	28.36	29.78	31.27	32.83	34.47
8	Behavioral Health Splst. II	25.39	26.66	27.99	29.39	30.86
17	Clinical Serv Tech II	19.03	19.98	20.98	22.03	23.13
2	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
1	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
1	Asst Cook II	14.71	15.45	16.22	17.03	17.88
35	* BUDGET UNIT TOTAL *					
487	**** DEPARTMENT TOTAL ******					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

BOARD OF SUPERVISORS

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
BOARD OF SUPERVISORS						
1	Chairman Bd of Supervisor	---	---	51.13	---	---
4	Supervisor	---	---	45.65	---	---
5	Confidential Assistant IV	23.53	---	29.41	---	35.29
10	* BUDGET UNIT TOTAL *					
10	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
CHIEF EXECUTIVE OFFICE						
HUMAN RELATIONS						
1	Human Relations Director	62.93	---	78.66	---	94.39
3	Manager IV	39.88	---	49.85	---	59.82
7	Manager III	35.28	---	44.10	---	52.92
1	Confidential Assistant V	28.02	---	35.03	---	42.04
6	Confidential Assistant IV	23.53	---	29.41	---	35.29
7	Confidential Assistant III	19.58	---	24.48	---	29.38
25	* BUDGET UNIT TOTAL *					
OPERATIONS AND SERVICES						
1	Chief Exec Officer	---	---	139.01	---	---
1	Asst Exec Offcr/Chief Op Off	73.59	---	91.99	---	110.39
2	Asst Executive Officer	70.10	---	87.62	---	105.14
3	Deputy Exec Officer	49.94	---	62.43	---	74.92
10	Manager IV	39.88	---	49.85	---	59.82
7	Manager III	35.28	---	44.10	---	52.92
2	Manager I	27.79	---	34.74	---	41.69
1	Confidential Assistant V	28.02	---	35.03	---	42.04
6	Confidential Assistant IV	23.53	---	29.41	---	35.29
3	Confidential Assistant III	19.58	---	24.48	---	29.38
36	* BUDGET UNIT TOTAL *					
61	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

CHILD SUPPORT SERVICES

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
CHILD SUPPORT SERVICES						
1	Dir of Child Support Services	57.19	---	71.49	---	85.79
1	Chief Attorney	54.51	---	68.14	---	81.77
1	Asst Director	44.32	---	55.40	---	66.48
3	Manager III	35.28	---	44.10	---	52.92
6	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
2	Confidential Assistant III	19.58	---	24.48	---	29.38
5	Attorney V	60.77	63.81	67.00	70.35	73.87
2	Systems Engineer II	37.78	39.67	41.65	43.73	45.92
2	Application Specialist III	32.65	34.28	35.99	37.79	39.68
1	Accountant II	29.46	30.93	32.48	34.10	35.81
1	Application Specialist II	27.70	29.09	30.54	32.07	33.67
2	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
11	Child Support Supervisor	26.48	27.80	29.19	30.65	32.18
1	Accounting Supv	26.16	27.47	28.84	30.28	31.79
2	Supv Legal Clerk II	24.86	26.10	27.41	28.78	30.22
71	Child Support Offcr II	22.42	23.54	24.72	25.96	27.26
6	Accounting Tech	21.58	22.66	23.79	24.98	26.23
13	Legal Clerk IV	20.57	21.60	22.68	23.81	25.00
10	Account Clerk III	19.66	20.64	21.67	22.75	23.89
10	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
8	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
1	Admin Clerk I	16.14	16.95	17.80	18.69	19.62
161	* BUDGET UNIT TOTAL *					
161	**** DEPARTMENT TOTAL ******					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

CHILDREN & FAMILIES COMM

CHILDREN & FAMILIES COMM

		STEP 1 MIN ---	STEP 2 --- ---	STEP 3 MID FLAT	STEP 4 --- ---	STEP 5 MAX ---
1	Executive Director - CFC	49.94	---	62.43	---	74.92
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
1	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
1	Accountant III	32.37	33.99	35.69	37.47	39.34
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
5	* BUDGET UNIT TOTAL *					
5	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
CLERK/RECORDER						
ELECTIONS DIVISION						
1	Manager III	35.28	---	44.10	---	52.92
2	Manager II	31.20	---	39.00	---	46.80
1	Systems Engineer II	37.78	39.67	41.65	43.73	45.92
1	Application Specialist II	27.70	29.09	30.54	32.07	33.67
1	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
3	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
1	Storekeeper II	20.64	21.67	22.75	23.89	25.08
4	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
14	* BUDGET UNIT TOTAL *					
RECORDER DIVISION						
1	County Clerk-Recorder	---	---	74.92	---	---
1	Manager III	35.28	---	44.10	---	52.92
1	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
1	Confidential Assistant II	17.38	---	21.72	---	26.06
1	Sr Systems Engineer	43.70	45.89	48.18	50.59	53.12
1	Application Specialist III	32.65	34.28	35.99	37.79	39.68
1	Accountant II	29.46	30.93	32.48	34.10	35.81
2	Supv Legal Clerk II	24.86	26.10	27.41	28.78	30.22
4	Legal Clerk IV	20.57	21.60	22.68	23.81	25.00
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
19	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
34	* BUDGET UNIT TOTAL *					
48	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
COMMUNITY SERVICES AGENCY						
SERVICE & SUPPORT						
1	Dir of Community Servs Agency	70.10	---	87.62	---	105.14
4	Asst Director	44.32	---	55.40	---	66.48
10	Manager IV	39.88	---	49.85	---	59.82
25	Manager III	35.28	---	44.10	---	52.92
6	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant V	28.02	---	35.03	---	42.04
2	Confidential Assistant IV	23.53	---	29.41	---	35.29
11	Confidential Assistant III	19.58	---	24.48	---	29.38
2	Confidential Assistant II	17.38	---	21.72	---	26.06
1	Sr Systems Engineer	43.70	45.89	48.18	50.59	53.12
2	Sr Software Developer/Analyst	43.70	45.89	48.18	50.59	53.12
7	Systems Engineer II	37.78	39.67	41.65	43.73	45.92
8	Software Developer/Analyst III	37.78	39.67	41.65	43.73	45.92
1	Sr Application Specialist	37.78	39.67	41.65	43.73	45.92
3	Special Investigator III	35.94	37.74	39.63	41.61	43.69
31	Social Worker Supv II	35.37	37.14	39.00	40.95	43.00
3	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
10	Application Specialist III	32.65	34.28	35.99	37.79	39.68
10	Special Investigator II	32.59	34.22	35.93	37.73	39.62
10	Accountant III	32.37	33.99	35.69	37.47	39.34
143	Social Worker V	32.08	33.68	35.36	37.13	38.99
61	Family Services Supervisor	29.61	31.09	32.64	34.27	35.98
6	Accountant II	29.46	30.93	32.48	34.10	35.81
4	Application Specialist II	27.70	29.09	30.54	32.07	33.67
34	Social Worker III	27.35	28.72	30.16	31.67	33.25
7	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
4	Accounting Supv	26.16	27.47	28.84	30.28	31.79
1	Buyer	25.35	26.62	27.95	29.35	30.82
28	Family Services Specialist IV	25.20	26.46	27.78	29.17	30.63
1	Supv Legal Clerk II	24.86	26.10	27.41	28.78	30.22
10	Supv Acct Admin Clerk II	24.86	26.10	27.41	28.78	30.22
23	Social Worker II	23.78	24.97	26.22	27.53	28.91
1	Accountant I	23.03	24.18	25.39	26.66	27.99
13	Fraud Tech	22.90	24.05	25.25	26.51	27.84
114	Family Services Specialist III	22.90	24.05	25.25	26.51	27.84
2	Collector	21.97	23.07	24.22	25.43	26.70
1	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
9	Accounting Tech	21.58	22.66	23.79	24.98	26.23
344	Family Services Specialist II	20.76	21.80	22.89	24.03	25.23
4	Storekeeper II	20.64	21.67	22.75	23.89	25.08
7	Legal Clerk IV	20.57	21.60	22.68	23.81	25.00
22	Account Clerk III	19.66	20.64	21.67	22.75	23.89
28	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
19	Social Services Assistant	18.18	19.09	20.04	21.04	22.09
5	Account Clerk II	17.40	18.27	19.18	20.14	21.15
2	Interviewer II	17.37	18.24	19.15	20.11	21.12
107	Admin Clerk II	16.68	17.51	18.39	19.31	20.28

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---

COMMUNITY SERVICES AGENCY (Continued)

SERVICE & SUPPORT (Continued)

7	Stock/Delivery Clerk II	16.27	17.08	17.93	18.83	19.77
1,155	* BUDGET UNIT TOTAL *					
1,155	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

COOPERATIVE EXTENSION

		STEP 1 MIN ---	STEP 2 --- ---	STEP 3 MID FLAT	STEP 4 --- ---	STEP 5 MAX ---
COOPERATIVE EXTENSION						
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
1	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
2	Admin Secretary	21.13	22.19	23.30	24.47	25.69
1	Agricultural Assistant II	18.80	19.74	20.73	21.77	22.86
5	* BUDGET UNIT TOTAL *					
5	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

COUNTY COUNSEL

COUNTY COUNSEL

		STEP 1 MIN ---	STEP 2 --- ---	STEP 3 MID FLAT	STEP 4 --- ---	STEP 5 MAX ---
1	County Counsel	85.72	---	107.15	---	128.58
1	Asst County Counsel	65.55	---	81.94	---	98.33
10	Deputy County Counsel V	53.49	---	66.86	---	80.23
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
4	Confidential Assistant III	19.58	---	24.48	---	29.38
1	Paralegal III	26.67	28.00	29.40	30.87	32.41
18	* BUDGET UNIT TOTAL *					
18	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
DISTRICT ATTORNEY						
AUTO INSURANCE FRAUD						
1	Criminal Investigator II	37.17	39.03	40.98	43.03	45.18
1	* BUDGET UNIT TOTAL *					
CRIMINAL DIVISION						
1	District Attorney	---	---	105.13	---	---
1	Asst District Attorney	62.42	---	78.03	---	93.64
5	Chief Dep District Attny	54.51	---	68.14	---	81.77
1	Chief Criminal Investigator	44.32	---	55.40	---	66.48
2	Manager III	35.28	---	44.10	---	52.92
2	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
2	Confidential Assistant III	19.58	---	24.48	---	29.38
48	Attorney V	60.77	63.81	67.00	70.35	73.87
1	Research Attorney II	47.41	49.78	52.27	54.88	57.62
2	Lieutenant-District Attorney	38.91	---	48.64	---	58.37
2	Systems Engineer II	37.78	39.67	41.65	43.73	45.92
2	Software Developer/Analyst III	37.78	39.67	41.65	43.73	45.92
15	Criminal Investigator II	37.17	39.03	40.98	43.03	45.18
1	Application Specialist II	27.70	29.09	30.54	32.07	33.67
8	Paralegal III	26.67	28.00	29.40	30.87	32.41
4	Supv Legal Clerk II	24.86	26.10	27.41	28.78	30.22
1	Accounting Tech	21.58	22.66	23.79	24.98	26.23
1	Systems Technician I	20.74	21.78	22.87	24.01	25.21
18	Legal Clerk IV	20.57	21.60	22.68	23.81	25.00
2	Victim Advocate II	19.67	20.65	21.68	22.76	23.90
13	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
133	* BUDGET UNIT TOTAL *					
ELDER ABUSE ADVOC & OUTREACH						
1	Victim Advocate II	19.67	20.65	21.68	22.76	23.90
1	* BUDGET UNIT TOTAL *					
REAL ESTATE FRAUD PROSECUTION						
1	Attorney V	60.77	63.81	67.00	70.35	73.87
1	Criminal Investigator II	37.17	39.03	40.98	43.03	45.18
2	* BUDGET UNIT TOTAL *					
UNSERVED/UNDERSERVED VICTIM AD						
2	Victim Advocate II	19.67	20.65	21.68	22.76	23.90
2	* BUDGET UNIT TOTAL *					
VICTIM SERVICES PROGRAM						

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
DISTRICT ATTORNEY (Continued)						
VICTIM SERVICES PROGRAM (Continued)						
1	Manager II	31.20	---	39.00	---	46.80
2	Victim Services Supervisor	29.46	30.93	32.48	34.10	35.81
8	Victim Advocate II	19.67	20.65	21.68	22.76	23.90
1	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
12	* BUDGET UNIT TOTAL *					
VIOLENCE AGAINST WOMEN						
1	Attorney V	60.77	63.81	67.00	70.35	73.87
1	Victim Advocate II	19.67	20.65	21.68	22.76	23.90
2	* BUDGET UNIT TOTAL *					
153	**** DEPARTMENT TOTAL ******					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
ENVIRONMENTAL RESOURCES						
ENVIRONMENTAL RESOURCES						
1	Dir Of Envir Resources	62.93	---	78.66	---	94.39
2	Asst Director	44.32	---	55.40	---	66.48
1	Supv Milk & Dairy Insp	39.88	---	49.85	---	59.82
3	Manager IV	39.88	---	49.85	---	59.82
1	Manager III	35.28	---	44.10	---	52.92
2	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
3	Confidential Assistant III	19.58	---	24.48	---	29.38
1	Sr Systems Engineer	43.70	45.89	48.18	50.59	53.12
1	Software Developer/Analyst III	37.78	39.67	41.65	43.73	45.92
2	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
1	Sr Resource Management Spec	32.81	34.45	36.17	37.98	39.88
6	Sr Env Health Spec	32.81	34.45	36.17	37.98	39.88
4	Sr Hazard Material Spec	32.81	34.45	36.17	37.98	39.88
1	Application Specialist III	32.65	34.28	35.99	37.79	39.68
12	Env Health Spec III	29.73	31.22	32.78	34.42	36.14
8	Hazard Material Spec III	29.73	31.22	32.78	34.42	36.14
1	Milk & Dairy Inspector II	29.73	31.22	32.78	34.42	36.14
2	Resource Mgt Spec III	29.73	31.22	32.78	34.42	36.14
2	Accountant II	29.46	30.93	32.48	34.10	35.81
7	Zoning Enf Offcr	28.04	29.44	30.91	32.46	34.08
3	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
1	Supv Acct Admin Clerk I	22.59	23.72	24.91	26.16	27.47
2	Accounting Tech	21.58	22.66	23.79	24.98	26.23
4	Admin Secretary	21.13	22.19	23.30	24.47	25.69
3	Account Clerk III	19.66	20.64	21.67	22.75	23.89
5	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
4	Env Tech	18.13	19.04	19.99	20.99	22.04
2	Env Resources Aide	13.39	14.06	14.76	15.50	16.28
86	* BUDGET UNIT TOTAL *					
FINK ROAD LANDFILL						
1	Manager III	35.28	---	44.10	---	52.92
1	Manager I	27.79	---	34.74	---	41.69
1	Landfill Lead Worker	25.52	26.80	28.14	29.55	31.03
5	Landfill Equip Oper III	22.62	23.75	24.94	26.19	27.50
1	Accounting Tech	21.58	22.66	23.79	24.98	26.23
5	Landfill Equip Oper II	20.55	21.58	22.66	23.79	24.98
2	Account Clerk III	19.66	20.64	21.67	22.75	23.89
2	Env Resources Aide	13.39	14.06	14.76	15.50	16.28
18	* BUDGET UNIT TOTAL *					
GROUNDWATER PROGRAM						
1	Manager IV	39.88	---	49.85	---	59.82
1	* BUDGET UNIT TOTAL *					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

ENVIRONMENTAL RESOURCES (Continued)

105	**** DEPARTMENT TOTAL ****

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
GENERAL SERVICES AGENCY						
ADMINISTRATION						
1	General Serv Agency Director	49.94	---	62.43	---	74.92
3	Manager IV	39.88	---	49.85	---	59.82
2	Manager III	35.28	---	44.10	---	52.92
2	Confidential Assistant IV	23.53	---	29.41	---	35.29
1	Confidential Assistant III	19.58	---	24.48	---	29.38
1	Accountant II	29.46	30.93	32.48	34.10	35.81
2	Maintenance Engineer II	22.98	24.13	25.34	26.61	27.94
1	Accounting Tech	21.58	22.66	23.79	24.98	26.23
13	* BUDGET UNIT TOTAL *					
CENTRAL SERVICES DIVISION						
2	Manager III	35.28	---	44.10	---	52.92
2	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
2	Sr Buyer	27.26	28.62	30.05	31.55	33.13
2	Storekeeper II	20.64	21.67	22.75	23.89	25.08
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
1	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
3	Stock/Delivery Clerk II	16.27	17.08	17.93	18.83	19.77
13	* BUDGET UNIT TOTAL *					
FACILITIES MAINTENANCE						
1	Manager III	35.28	---	44.10	---	52.92
2	Building Serv Supv	29.84	31.33	32.90	34.55	36.28
4	Maintenance Engineer III	25.37	26.64	27.97	29.37	30.84
18	Maintenance Engineer II	22.98	24.13	25.34	26.61	27.94
1	Storekeeper II	20.64	21.67	22.75	23.89	25.08
1	Sr Custodian	16.49	17.31	18.18	19.09	20.04
10	Housekeeper/Custodian	14.99	15.74	16.53	17.36	18.23
37	* BUDGET UNIT TOTAL *					
FLEET SERVICES DIVISION						
1	Manager III	35.28	---	44.10	---	52.92
1	Lead Equip Mechanic	26.13	27.44	28.81	30.25	31.76
6	Equipment Mechanic	23.76	24.95	26.20	27.51	28.89
1	Storekeeper II	20.64	21.67	22.75	23.89	25.08
1	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
10	* BUDGET UNIT TOTAL *					
73	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
HEALTH SERVICES AGENCY						
ADMINISTRATION						
1	Managing Dir Of Hlth Serv Ag	70.10	---	87.62	---	105.14
1	Chief Deputy Director	57.19	---	71.49	---	85.79
1	Assoc Director	49.94	---	62.43	---	74.92
1	Asst Director	44.32	---	55.40	---	66.48
3	Manager IV	39.88	---	49.85	---	59.82
3	Manager III	35.28	---	44.10	---	52.92
3	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant V	28.02	---	35.03	---	42.04
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
6	Confidential Assistant III	19.58	---	24.48	---	29.38
1	Confidential Assistant II	17.38	---	21.72	---	26.06
1	Sr Systems Engineer	43.70	45.89	48.18	50.59	53.12
1	Sr Software Developer/Analyst	43.70	45.89	48.18	50.59	53.12
4	Systems Engineer II	37.78	39.67	41.65	43.73	45.92
1	Software Developer/Analyst III	37.78	39.67	41.65	43.73	45.92
1	Sr Application Specialist	37.78	39.67	41.65	43.73	45.92
1	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
2	Software Developer II	32.65	34.28	35.99	37.79	39.68
2	Application Specialist III	32.65	34.28	35.99	37.79	39.68
4	Accountant III	32.37	33.99	35.69	37.47	39.34
3	Accountant II	29.46	30.93	32.48	34.10	35.81
4	Application Specialist II	27.70	29.09	30.54	32.07	33.67
1	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
1	Accounting Supv	26.16	27.47	28.84	30.28	31.79
1	Accountant I	23.03	24.18	25.39	26.66	27.99
1	HSA Facilities Supervisor	21.28	22.34	23.46	24.63	25.86
4	Medical Biller II	20.76	21.80	22.89	24.03	25.23
1	Storekeeper II	20.64	21.67	22.75	23.89	25.08
4	Account Clerk III	19.66	20.64	21.67	22.75	23.89
5	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
3	Account Clerk II	17.40	18.27	19.18	20.14	21.15
1	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
4	Stock/Delivery Clerk II	16.27	17.08	17.93	18.83	19.77
10	Housekeeper/Custodian	14.99	15.74	16.53	17.36	18.23
82	* BUDGET UNIT TOTAL *					
CLINICS & ANCILLARY SERVICES						
1	Medical Director	85.72	---	107.15	---	128.58
1	Assoc Director	49.94	---	62.43	---	74.92
3	Sr Nurse Mgr	42.99	---	53.74	---	64.49
1	Manager IV	39.88	---	49.85	---	59.82
1	Nurse Mgr	38.98	---	48.73	---	58.48
2	Manager III	35.28	---	44.10	---	52.92
1	Manager II	31.20	---	39.00	---	46.80
8	Sr Nurse Practitioner	53.31	55.98	58.78	61.72	64.81
2	Sr Physician Asst	48.20	50.61	53.14	55.80	58.59

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---

HEALTH SERVICES AGENCY (Continued)

CLINICS & ANCILLARY SERVICES (Continued)

11	Staff Nurse III	40.07	42.07	44.17	46.38	48.70
8	Staff Nurse II	37.67	39.55	41.53	43.61	45.79
5	MH Clinician II	34.78	36.52	38.35	40.27	42.28
2	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
1	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
2	Supv Acct Admin Clerk II	24.86	26.10	27.41	28.78	30.22
1	Supv Acct Admin Clerk I	22.59	23.72	24.91	26.16	27.47
6	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
7	Community Health Work III	21.06	22.11	23.22	24.38	25.60
4	Med Records Clerk	19.09	20.04	21.04	22.09	23.19
4	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
3	Community Health Work II	17.81	18.70	19.64	20.62	21.65
44	Nursing Asst	16.68	17.51	18.39	19.31	20.28
59	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
1	Therapist Aid	14.83	15.57	16.35	17.17	18.03
178	* BUDGET UNIT TOTAL *					

PUBLIC HEALTH

1	Public Health Officer	85.72	---	107.15	---	128.58
1	Asst Public Health Officer	70.10	---	87.62	---	105.14
1	Assoc Director	49.94	---	62.43	---	74.92
1	Asst Director	44.32	---	55.40	---	66.48
1	Sr Nurse Mgr	42.99	---	53.74	---	64.49
1	Chief Phys/Occupational Therap	39.88	---	49.85	---	59.82
2	Nurse Mgr	38.98	---	48.73	---	58.48
3	Manager III	35.28	---	44.10	---	52.92
2	Manager II	31.20	---	39.00	---	46.80
2	Confidential Assistant III	19.58	---	24.48	---	29.38
2	Phys/Occupational TherapistIII	44.26	46.47	48.79	51.23	53.79
8	Public Health Nurse III	42.55	44.68	46.91	49.26	51.72
4	Phys/Occupational Therapist II	41.22	43.28	45.44	47.71	50.10
35	Public Health Nurse II	40.52	42.55	44.68	46.91	49.26
2	Staff Nurse II	37.67	39.55	41.53	43.61	45.79
3	Epidemiologist II	36.74	38.58	40.51	42.54	44.67
7	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
4	Social Worker V	32.08	33.68	35.36	37.13	38.99
1	Sr Med Investigator	30.22	31.73	33.32	34.99	36.74
7	Pub Hlth Nutritionist II	29.94	31.44	33.01	34.66	36.39
8	Health Educator	29.77	31.26	32.82	34.46	36.18
6	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
8	Med Investigator	27.04	28.39	29.81	31.30	32.87
8	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
8	Community Health Work III	21.06	22.11	23.22	24.38	25.60
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
1	Med Records Clerk	19.09	20.04	21.04	22.09	23.19
15	Admin Clerk III	18.85	19.79	20.78	21.82	22.91

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
HEALTH SERVICES AGENCY (Continued)						
PUBLIC HEALTH (Continued)						
21	Community Health Work II	17.81	18.70	19.64	20.62	21.65
13	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
3	Therapist Aid	14.83	15.57	16.35	17.17	18.03
180	* BUDGET UNIT TOTAL *					
440	**** DEPARTMENT TOTAL ******					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

INFORMATION TECHNOLOGY CENTRAL

		STEP 1 MIN ---	STEP 2 --- ---	STEP 3 MID FLAT	STEP 4 --- ---	STEP 5 MAX ---
ITC TELECOMMUNICATIONS						
2	Systems Engineer II	37.78	39.67	41.65	43.73	45.92
2	* BUDGET UNIT TOTAL *					
INFORMATION TECHNOLOGY CENTRAL						
1	Director of ITC	49.94	---	62.43	---	74.92
1	Asst Director	44.32	---	55.40	---	66.48
2	Manager IV	39.88	---	49.85	---	59.82
1	Manager III	35.28	---	44.10	---	52.92
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
3	Sr Systems Engineer	43.70	45.89	48.18	50.59	53.12
5	Sr Software Developer/Analyst	43.70	45.89	48.18	50.59	53.12
5	Systems Engineer II	37.78	39.67	41.65	43.73	45.92
8	Software Developer/Analyst III	37.78	39.67	41.65	43.73	45.92
2	Sr Application Specialist	37.78	39.67	41.65	43.73	45.92
1	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
1	Software Developer II	32.65	34.28	35.99	37.79	39.68
11	Application Specialist III	32.65	34.28	35.99	37.79	39.68
1	Application Specialist II	27.70	29.09	30.54	32.07	33.67
43	* BUDGET UNIT TOTAL *					
45	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---

LAW LIBRARY

LAW LIBRARY

1	Confidential Assistant IV	23.53	---	29.41	---	35.29
1	Library Asst II	18.16	19.07	20.02	21.02	22.07
2	* BUDGET UNIT TOTAL *					
2	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

LIBRARY

LIBRARY

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
1	County Librarian	49.94	---	62.43	---	74.92
4	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
4	Librarian III	30.74	32.28	33.89	35.58	37.36
1	Clerical Division Supv	30.06	31.56	33.14	34.80	36.54
1	Accountant II	29.46	30.93	32.48	34.10	35.81
14	Librarian II	27.11	28.47	29.89	31.38	32.95
1	Storekeeper II	20.64	21.67	22.75	23.89	25.08
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
1	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
43	Library Asst II	18.16	19.07	20.02	21.02	22.07
72	* BUDGET UNIT TOTAL *					
72	**** DEPARTMENT TOTAL ******					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

LOCAL AGENCY FORMATION COMM

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
LOCAL AGENCY FORMATION COMM						
1	Manager IV	39.88	---	49.85	---	59.82
1	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
3	* BUDGET UNIT TOTAL *					
3	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

PARKS & RECREATION

		STEP 1 MIN ---	STEP 2 --- ---	STEP 3 MID FLAT	STEP 4 --- ---	STEP 5 MAX ---
PARKS & RECREATION						
1	Director Of Parks and Rec.	49.94	---	62.43	---	74.92
1	Manager IV	39.88	---	49.85	---	59.82
3	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
2	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
1	Accountant II	29.46	30.93	32.48	34.10	35.81
1	Park Supv	24.92	26.17	27.48	28.85	30.29
10	Park Mntc Worker III	22.13	23.24	24.40	25.62	26.90
1	Accounting Tech	21.58	22.66	23.79	24.98	26.23
16	Park Mntc Worker II	20.55	21.58	22.66	23.79	24.98
1	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
2	Account Clerk II	17.40	18.27	19.18	20.14	21.15
15	Park Aide	13.39	14.06	14.76	15.50	16.28
55	* BUDGET UNIT TOTAL *					
55	**** DEPARTMENT TOTAL ******					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

PLANNING & COMMUNITY DEV

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
BUILDING PERMITS						
1	Manager IV	39.88	---	49.85	---	59.82
1	Supv Building Inspector	35.28	---	44.10	---	52.92
2	Building Inspector III	35.38	37.15	39.01	40.96	43.01
3	Plan Check Engineer	35.38	37.15	39.01	40.96	43.01
1	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
5	Building Inspector II	32.18	33.79	35.48	37.25	39.11
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
2	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
1	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
17	* BUDGET UNIT TOTAL *					
PLANNING						
1	Dir Of Plan & Comm Devel	62.93	---	78.66	---	94.39
1	Asst Director	44.32	---	55.40	---	66.48
1	Manager IV	39.88	---	49.85	---	59.82
3	Manager III	35.28	---	44.10	---	52.92
2	Confidential Assistant IV	23.53	---	29.41	---	35.29
5	Assoc Planner	32.49	34.11	35.82	37.61	39.49
1	Accountant III	32.37	33.99	35.69	37.47	39.34
1	Accountant II	29.46	30.93	32.48	34.10	35.81
2	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
1	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
18	* BUDGET UNIT TOTAL *					
35	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
PROBATION						
ADMINISTRATION						
1	Chief Probation Offcr	62.93	---	78.66	---	94.39
1	Asst Chief Probation Officer	54.94	---	68.67	---	82.40
1	Manager IV	39.88	---	49.85	---	59.82
2	Manager III	35.28	---	44.10	---	52.92
1	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
4	Confidential Assistant III	19.58	---	24.48	---	29.38
2	Systems Engineer II	37.78	39.67	41.65	43.73	45.92
1	Software Developer/Analyst III	37.78	39.67	41.65	43.73	45.92
1	Supv Prob Offcr	34.20	35.91	37.71	39.60	41.58
2	Application Specialist III	32.65	34.28	35.99	37.79	39.68
1	Accountant III	32.37	33.99	35.69	37.47	39.34
1	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
1	Accountant I	23.03	24.18	25.39	26.66	27.99
1	Accounting Tech	21.58	22.66	23.79	24.98	26.23
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
1	Account Clerk II	17.40	18.27	19.18	20.14	21.15
23	* BUDGET UNIT TOTAL *					
COMMUNITY CORRECTIONS PARTNER						
1	Manager IV - Safety	39.88	---	49.85	---	59.82
3	Supv Prob Offcr	34.20	35.91	37.71	39.60	41.58
3	Deputy Prob Offcr III	30.10	31.61	33.19	34.85	36.59
1	Crime Analyst	28.74	30.18	31.69	33.27	34.93
21	Deputy Prob Offcr II	26.97	28.32	29.74	31.23	32.79
3	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
32	* BUDGET UNIT TOTAL *					
CORR PERF INCENTIVE FUND						
1	Sr Systems Engineer	43.70	45.89	48.18	50.59	53.12
1	Sr Software Developer/Analyst	43.70	45.89	48.18	50.59	53.12
2	* BUDGET UNIT TOTAL *					
FIELD SERVICES						
2	Manager IV - Safety	39.88	---	49.85	---	59.82
10	Supv Prob Offcr	34.20	35.91	37.71	39.60	41.58
11	Deputy Prob Offcr III	30.10	31.61	33.19	34.85	36.59
61	Deputy Prob Offcr II	26.97	28.32	29.74	31.23	32.79
3	Supv Legal Clerk II	24.86	26.10	27.41	28.78	30.22
3	Legal Clerk IV	20.57	21.60	22.68	23.81	25.00
22	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
112	* BUDGET UNIT TOTAL *					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

PROBATION (Continued)

		STEP 1 MIN ---	STEP 2 --- ---	STEP 3 MID FLAT	STEP 4 --- ---	STEP 5 MAX ---
INSTITUTIONAL SERVICES						
1	Manager IV - Safety	39.88	---	49.85	---	59.82
1	Manager II - Safety	31.20	---	39.00	---	46.80
1	Confidential Assistant III	19.58	---	24.48	---	29.38
6	Supv Probation Correction Ofcr	29.56	31.04	32.59	34.22	35.93
15	Probation Corrections Offc III	26.51	27.84	29.23	30.69	32.22
28	Probation Corrections Offc II	23.28	24.44	25.66	26.94	28.29
1	Storekeeper II	20.64	21.67	22.75	23.89	25.08
1	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
54	* BUDGET UNIT TOTAL *					
JJCPA						
1	Manager IV - Safety	39.88	---	49.85	---	59.82
2	Supv Prob Offcr	34.20	35.91	37.71	39.60	41.58
1	Deputy Prob Offcr III	30.10	31.61	33.19	34.85	36.59
1	Supv Probation Correction Ofcr	29.56	31.04	32.59	34.22	35.93
7	Deputy Prob Offcr II	26.97	28.32	29.74	31.23	32.79
1	Probation Corrections Offc III	26.51	27.84	29.23	30.69	32.22
1	Probation Corrections Offc II	23.28	24.44	25.66	26.94	28.29
1	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
15	* BUDGET UNIT TOTAL *					
JUVENILE COMMITMENT FACILITY						
1	Manager II - Safety	31.20	---	39.00	---	46.80
4	Supv Probation Correction Ofcr	29.56	31.04	32.59	34.22	35.93
6	Probation Corrections Offc III	26.51	27.84	29.23	30.69	32.22
11	Probation Corrections Offc II	23.28	24.44	25.66	26.94	28.29
1	Supv Custodial Cook	20.97	22.02	23.12	24.28	25.49
1	Custodial Cook	19.08	20.03	21.03	22.08	23.18
1	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
4	Asst Cook II	14.71	15.45	16.22	17.03	17.88
29	* BUDGET UNIT TOTAL *					
YOBG						
1	Supv Probation Correction Ofcr	29.56	31.04	32.59	34.22	35.93
1	Crime Analyst	28.74	30.18	31.69	33.27	34.93
1	Deputy Prob Offcr II	26.97	28.32	29.74	31.23	32.79
2	Probation Corrections Offc III	26.51	27.84	29.23	30.69	32.22
10	Probation Corrections Offc II	23.28	24.44	25.66	26.94	28.29
1	Custodial Cook	19.08	20.03	21.03	22.08	23.18
16	* BUDGET UNIT TOTAL *					
283	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

PUBLIC DEFENDER

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
PUBLIC DEFENDER						
1	Public Defender	70.10	---	87.62	---	105.14
2	Chief Dep Public Defender	54.51	---	68.14	---	81.77
1	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
29	Attorney V	60.77	63.81	67.00	70.35	73.87
1	Special Investigator III	35.94	37.74	39.63	41.61	43.69
2	Special Investigator II	32.59	34.22	35.93	37.73	39.62
2	Paralegal III	26.67	28.00	29.40	30.87	32.41
1	Supv Legal Clerk II	24.86	26.10	27.41	28.78	30.22
5	Legal Clerk IV	20.57	21.60	22.68	23.81	25.00
3	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
3	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
51	* BUDGET UNIT TOTAL *					
51	**** DEPARTMENT TOTAL ******					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
PUBLIC WORKS						
ADMINISTRATION						
1	Dir Of Public Works	70.10	---	87.62	---	105.14
1	Manager III	35.28	---	44.10	---	52.92
1	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
1	Confidential Assistant III	19.58	---	24.48	---	29.38
1	Accountant II	29.46	30.93	32.48	34.10	35.81
1	Accounting Tech	21.58	22.66	23.79	24.98	26.23
1	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
8	* BUDGET UNIT TOTAL *					
LOCAL TRANSIT SYSTEM						
1	Manager III	35.28	---	44.10	---	52.92
1	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
1	Transit Planner	32.49	34.11	35.82	37.61	39.49
2	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
5	* BUDGET UNIT TOTAL *					
MORGAN SHOP						
1	Manager III	35.28	---	44.10	---	52.92
1	Heavy Equipment Mechanic III	27.91	29.31	30.78	32.32	33.94
1	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
5	Heavy Equipment Mechanic II	25.85	27.14	28.50	29.93	31.43
1	Storekeeper II	20.64	21.67	22.75	23.89	25.08
9	* BUDGET UNIT TOTAL *					
ROAD & BRIDGE						
3	Deputy Dir Public Works	49.94	---	62.43	---	74.92
3	Sr Civil Engineer	44.32	---	55.40	---	66.48
1	Manager IV	39.88	---	49.85	---	59.82
6	Assoc Civil Eng/Assoc Surveyor	42.79	44.93	47.18	49.54	52.02
10	Asst Engineer/Surveyor	36.47	38.29	40.20	42.21	44.32
1	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
1	Accountant III	32.37	33.99	35.69	37.47	39.34
7	Sr Engineering/Surveying Tech	31.83	33.42	35.09	36.84	38.68
4	Road Supv	29.58	31.06	32.61	34.24	35.95
2	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
1	Engineering Technician	27.17	28.53	29.96	31.46	33.03
8	Sr Road Mntc Worker	26.55	27.88	29.27	30.73	32.27
48	Road Mntc Worker III	23.56	24.74	25.98	27.28	28.64
1	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
1	Admin Secretary	21.13	22.19	23.30	24.47	25.69
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
1	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
99	* BUDGET UNIT TOTAL *					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

PUBLIC WORKS (Continued)

121	**** DEPARTMENT TOTAL ****

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---

RETIREMENT

RETIREMENT

1	Executive Director	70.10	---	87.62	---	105.14
1	Ret. Investment Officer III	44.32	---	55.40	---	66.48
2	Manager III	35.28	---	44.10	---	52.92
1	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant V	28.02	---	35.03	---	42.04
5	Confidential Assistant IV	23.53	---	29.41	---	35.29
3	Confidential Assistant III	19.58	---	24.48	---	29.38
1	Attorney V	60.77	63.81	67.00	70.35	73.87
1	Software Developer/Analyst III	37.78	39.67	41.65	43.73	45.92
16	* BUDGET UNIT TOTAL *					
16	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
SHERIFF						
ADMINISTRATION						
1	Sheriff	---	---	105.13	---	---
1	Undersheriff	62.91	---	78.64	---	94.37
1	Captain	54.94	---	68.67	---	82.40
2	Manager IV	39.88	---	49.85	---	59.82
1	Manager III	35.28	---	44.10	---	52.92
1	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant V	28.02	---	35.03	---	42.04
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
6	Confidential Assistant III	19.58	---	24.48	---	29.38
1	Confidential Assistant II	17.38	---	21.72	---	26.06
1	Sr Systems Engineer	43.70	45.89	48.18	50.59	53.12
1	Sr Software Developer/Analyst	43.70	45.89	48.18	50.59	53.12
2	Lieutenant-Sheriff	42.80	---	53.50	---	64.20
2	Sergeant	41.31	43.38	45.55	47.83	50.22
2	Systems Engineer II	37.78	39.67	41.65	43.73	45.92
2	Software Developer/Analyst III	37.78	39.67	41.65	43.73	45.92
1	Sergeant-Custodial	35.67	37.45	39.32	41.29	43.35
4	Deputy Sheriff II	34.90	36.65	38.48	40.40	42.42
1	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
3	Accountant III	32.37	33.99	35.69	37.47	39.34
1	Accountant II	29.46	30.93	32.48	34.10	35.81
3	Application Specialist II	27.70	29.09	30.54	32.07	33.67
2	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
4	Supv Legal Clerk II	24.86	26.10	27.41	28.78	30.22
3	Accounting Tech	21.58	22.66	23.79	24.98	26.23
1	Admin Secretary	21.13	22.19	23.30	24.47	25.69
1	Storekeeper II	20.64	21.67	22.75	23.89	25.08
6	Legal Clerk IV	20.57	21.60	22.68	23.81	25.00
2	Account Clerk III	19.66	20.64	21.67	22.75	23.89
24	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
2	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
1	Stock/Delivery Clerk II	16.27	17.08	17.93	18.83	19.77
85	* BUDGET UNIT TOTAL *					
ADULT DETENTION EXPANSION						
2	Custodial Lieutenant	38.37	---	47.96	---	57.55
10	Sergeant-Custodial	35.67	37.45	39.32	41.29	43.35
65	Deputy Sheriff-Custodial	29.67	31.15	32.71	34.35	36.07
1	Admin Secretary	21.13	22.19	23.30	24.47	25.69
2	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
80	* BUDGET UNIT TOTAL *					
CAL-MMET PROGRAM						
1	Sergeant	41.31	43.38	45.55	47.83	50.22
2	Deputy Sheriff II	34.90	36.65	38.48	40.40	42.42

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

SHERIFF (Continued)

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
CAL-MMET PROGRAM (Continued)						
1	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
4	* BUDGET UNIT TOTAL *					
CAL ID PROGRAM						
2	Application Specialist II	27.70	29.09	30.54	32.07	33.67
2	* BUDGET UNIT TOTAL *					
CONTRACT CITIES						
3	Lieutenant-Sheriff	42.80	---	53.50	---	64.20
7	Sergeant	41.31	43.38	45.55	47.83	50.22
50	Deputy Sheriff II	34.90	36.65	38.48	40.40	42.42
2	Supv Legal Clerk II	24.86	26.10	27.41	28.78	30.22
3	Community Serv Offcr	19.99	20.99	22.04	23.14	24.30
6	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
71	* BUDGET UNIT TOTAL *					
COUNTY FIRE SERVICE FUND						
1	Deputy Fire Warden/Dep Dir OES	39.88	---	49.85	---	59.82
1	Manager III - Safety	35.28	---	44.10	---	52.92
1	Sr Systems Engineer	43.70	45.89	48.18	50.59	53.12
1	Fire Prevention Specialist III	29.19	30.65	32.18	33.79	35.48
4	Fire Prevention Specialist II	26.53	27.86	29.25	30.71	32.25
1	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
9	* BUDGET UNIT TOTAL *					
COURT SECURITY						
1	Lieutenant-Sheriff	42.80	---	53.50	---	64.20
2	Sergeant	41.31	43.38	45.55	47.83	50.22
16	Deputy Sheriff II	34.90	36.65	38.48	40.40	42.42
14	Deputy Sheriff-Custodial	29.67	31.15	32.71	34.35	36.07
6	Security Officer	18.12	19.03	19.98	20.98	22.03
39	* BUDGET UNIT TOTAL *					
DETENTION						
2	Captain	54.94	---	68.67	---	82.40
1	Manager II	31.20	---	39.00	---	46.80
4	Custodial Lieutenant	38.37	---	47.96	---	57.55
24	Sergeant-Custodial	35.67	37.45	39.32	41.29	43.35
194	Deputy Sheriff-Custodial	29.67	31.15	32.71	34.35	36.07
3	Supv Legal Clerk II	24.86	26.10	27.41	28.78	30.22
1	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
2	Admin Secretary	21.13	22.19	23.30	24.47	25.69

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

		STEP 1 MIN ---	STEP 2 --- ---	STEP 3 MID FLAT	STEP 4 --- ---	STEP 5 MAX ---
SHERIFF (Continued)						
DETENTION (Continued)						
1	Supv Custodial Cook	20.97	22.02	23.12	24.28	25.49
3	Legal Clerk IV	20.57	21.60	22.68	23.81	25.00
1	Community Serv Offcr	19.99	20.99	22.04	23.14	24.30
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
8	Custodial Cook	19.08	20.03	21.03	22.08	23.18
20	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
3	Account Clerk II	17.40	18.27	19.18	20.14	21.15
5	Stock/Delivery Clerk II	16.27	17.08	17.93	18.83	19.77
6	Asst Cook II	14.71	15.45	16.22	17.03	17.88
279	* BUDGET UNIT TOTAL *					
JAIL COMMISSARY/INMATE WELFARE						
1	Sheriff's Support Serv. Supv.	23.03	24.18	25.39	26.66	27.99
1	Chaplain	22.55	23.68	24.86	26.10	27.41
1	Storekeeper II	20.64	21.67	22.75	23.89	25.08
1	Community Serv Offcr	19.99	20.99	22.04	23.14	24.30
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
1	Stock/Delivery Clerk II	16.27	17.08	17.93	18.83	19.77
6	* BUDGET UNIT TOTAL *					
OES/FIRE WARDEN						
1	Fire Warden/Asst Dir-OES	54.94	---	68.67	---	82.40
1	Deputy Fire Warden/Dep Dir OES	39.88	---	49.85	---	59.82
1	Manager III	35.28	---	44.10	---	52.92
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
3	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
1	Accountant III	32.37	33.99	35.69	37.47	39.34
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
9	* BUDGET UNIT TOTAL *					
OPERATIONS						
2	Forensic Pathologist	136.82	---	171.03	---	205.24
1	Captain	54.94	---	68.67	---	82.40
1	Manager IV	39.88	---	49.85	---	59.82
1	Manager III	35.28	---	44.10	---	52.92
1	Manager II	31.20	---	39.00	---	46.80
6	Lieutenant-Sheriff	42.80	---	53.50	---	64.20
17	Sergeant	41.31	43.38	45.55	47.83	50.22
117	Deputy Sheriff II	34.90	36.65	38.48	40.40	42.42
2	Forensic Computer Examiner	32.65	34.28	35.99	37.79	39.68
5	Crime Analyst	28.74	30.18	31.69	33.27	34.93
1	Supv Public Administrator	28.04	29.44	30.91	32.46	34.08
2	Supv Legal Clerk II	24.86	26.10	27.41	28.78	30.22
6	Crime Analyst Tech	22.55	23.68	24.86	26.10	27.41

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

SHERIFF (Continued)

		STEP 1 MIN ---	STEP 2 --- ---	STEP 3 MID FLAT	STEP 4 --- ---	STEP 5 MAX ---
OPERATIONS (Continued)						
1	Admin Secretary	21.13	22.19	23.30	24.47	25.69
1	Legal Clerk IV	20.57	21.60	22.68	23.81	25.00
13	Community Serv Offcr	19.99	20.99	22.04	23.14	24.30
1	Equipment Serv Tech	19.55	20.53	21.56	22.64	23.77
1	Forensic Autopsy Technician	19.09	20.04	21.04	22.09	23.19
1	Legal Clerk III	18.85	19.79	20.78	21.82	22.91
2	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
182	* BUDGET UNIT TOTAL *					
VEHICLE THEFT						
1	Deputy Sheriff II	34.90	36.65	38.48	40.40	42.42
1	* BUDGET UNIT TOTAL *					
767	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

STANISLAUS REGIONAL 911

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
STANISLAUS REGIONAL 911						
1	Dir Of Emergency Dispatch	49.94	---	62.43	---	74.92
1	Manager IV	39.88	---	49.85	---	59.82
4	Manager III	35.28	---	44.10	---	52.92
1	Manager I	27.79	---	34.74	---	41.69
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
5	Systems Engineer II	37.78	39.67	41.65	43.73	45.92
39	Emergency Dispatcher III	30.18	31.69	33.27	34.93	36.68
2	Application Specialist II	27.70	29.09	30.54	32.07	33.67
4	Emer Call Taker	21.06	22.11	23.22	24.38	25.60
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
59	* BUDGET UNIT TOTAL *					
59	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

TREASURER-TAX COLLECTOR

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
		---	---	FLAT	---	---
REVENUE RECOVERY						
1	Manager II	31.20	---	39.00	---	46.80
1	Accountant II	29.46	30.93	32.48	34.10	35.81
1	Sr Collector	26.04	27.34	28.71	30.15	31.66
5	Collector	21.97	23.07	24.22	25.43	26.70
1	Accounting Tech	21.58	22.66	23.79	24.98	26.23
9	Account Clerk III	19.66	20.64	21.67	22.75	23.89
18	* BUDGET UNIT TOTAL *					
TREASURER - ADMIN/TAXES						
1	Treasurer-Tax Collector	---	---	85.80	---	---
1	Manager IV	39.88	---	49.85	---	59.82
1	Manager II	31.20	---	39.00	---	46.80
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
1	Accountant II	29.46	30.93	32.48	34.10	35.81
1	Accountant I	23.03	24.18	25.39	26.66	27.99
1	Accounting Tech	21.58	22.66	23.79	24.98	26.23
4	Account Clerk III	19.66	20.64	21.67	22.75	23.89
11	* BUDGET UNIT TOTAL *					
TREASURY						
1	Manager III	35.28	---	44.10	---	52.92
1	Accountant II	29.46	30.93	32.48	34.10	35.81
1	Accounting Tech	21.58	22.66	23.79	24.98	26.23
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
4	* BUDGET UNIT TOTAL *					
33	**** DEPARTMENT TOTAL ****					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF SEPTEMBER 26, 2020

WORKFORCE DEVELOPMENT

		STEP 1 MIN ---	STEP 2 --- ---	STEP 3 MID FLAT	STEP 4 --- ---	STEP 5 MAX ---
WORKFORCE DEVELOPMENT						
1	Workforce Development Director	49.94	---	62.43	---	74.92
1	Asst Director	44.32	---	55.40	---	66.48
4	Manager III	35.28	---	44.10	---	52.92
1	Confidential Assistant IV	23.53	---	29.41	---	35.29
1	Confidential Assistant II	17.38	---	21.72	---	26.06
1	Sr Systems Engineer	43.70	45.89	48.18	50.59	53.12
1	Systems Engineer II	37.78	39.67	41.65	43.73	45.92
1	Software Developer/Analyst III	37.78	39.67	41.65	43.73	45.92
2	Staff Serv Coordinator	33.19	34.85	36.59	38.42	40.34
1	Software Developer II	32.65	34.28	35.99	37.79	39.68
1	Accountant III	32.37	33.99	35.69	37.47	39.34
5	Family Services Supervisor	29.61	31.09	32.64	34.27	35.98
1	Application Specialist II	27.70	29.09	30.54	32.07	33.67
6	Staff Serv Analyst	27.34	28.71	30.15	31.66	33.24
3	Family Services Specialist IV	25.20	26.46	27.78	29.17	30.63
1	Accountant I	23.03	24.18	25.39	26.66	27.99
47	Family Services Specialist III	22.90	24.05	25.25	26.51	27.84
1	Staff Serv Tech	21.65	22.73	23.87	25.06	26.31
2	Accounting Tech	21.58	22.66	23.79	24.98	26.23
1	Family Services Specialist II	20.76	21.80	22.89	24.03	25.23
1	Account Clerk III	19.66	20.64	21.67	22.75	23.89
2	Admin Clerk III	18.85	19.79	20.78	21.82	22.91
6	Admin Clerk II	16.68	17.51	18.39	19.31	20.28
1	Stock/Delivery Clerk II	16.27	17.08	17.93	18.83	19.77
92	* BUDGET UNIT TOTAL *					
92	**** DEPARTMENT TOTAL ******					
4,553	***** STANISLAUS COUNTY TOTAL ******					

End of Report

Special Districts Under the Board of Supervisors

Special Districts are a form of government created by a local community to meet a specific need. Most only provide a single service. Special Districts are distinguished by four common characteristics:

- Are a form of government;
- Governed by a board;
- Provide services and facilities; and
- Have defined boundaries.

Only those residents who benefit from services provided by a Special District pay for them. Certain types of Special Districts require that the City Council or County Supervisors serve as their governing boards. Nevertheless, Special Districts remain separate local governments.

Included in this budget document are schedules of the 2020-2021 Final Budgets and 2021-2022 Spending Plans for Special Districts governed by the Board of Supervisors, whose funds are maintained in the County Treasury. They are identified by type—County Service Area, Lighting, Lighting and Landscape, and Storm Drain.

Special District funds can only be used for the purpose for which they were collected. Districts receive revenue from property taxes and/or special assessments. A District levying a tax rate and receiving ad valorem taxes prior to the passage of Proposition 13 now receives a portion of the 1% levy.

With the passage of Proposition 13, the amount of property taxes received by Districts was restricted. To fund expenses, a direct assessment was authorized by the Board of Supervisors. In addition, in November 1996, California voters approved Proposition 218, which requires that an increase or new assessment can only become effective through a ballot procedure approved by a simple majority.

County Service Areas

Overview

A County Service Area (CSA) may be established to provide any one or more of a variety of extended services within a particular area. At the time the CSA is established, the Board of Supervisors specifies the type or types of services proposed to be provided within the area. CSAs in Stanislaus County typically provide drainage control and landscaping. These Districts provide for:

- The control of storm water, including waters which arise outside the District and which flow or drain into or through the District;
- The protection from damage by storm of private and public property within the District; and
- The maintenance of landscaping associated with drainage basins and/or park facilities within the District.

The Public Works Department determines estimated expenditures based on projected maintenance for the District and determines estimated revenue based on projected direct assessments and property tax receipts.

2020-2021 Final Operating Budget

There are a total of 20 County Service Areas (CSA). The total budgeted amount for all the CSAs in Fiscal Year 2020-2021 is $1,064,461. This Final Budget is funded by $717,758 in revenue and $346,703 in fund balance. Fund balances in all of the CSA's are projected to be positive at July 1, 2020 and remain positive through June 30, 2021.

2021-2022 Proposed Spending Plan

The total budgeted amount for all the CSAs in Budget Year 2021-2022 is $1,080,897. This Proposed Spending Plan is funded by $717,758 in revenue and $363,139 in fund balance. Fund balances in all of the CSA's are projected to be positive at July 1, 2021 and remain positive through June 30, 2022.

Lighting and/or Landscape Districts

Lighting and/or Landscape Districts

Each Lighting and/or Landscape District funds provide specific improvements and/or services that include the maintenance and operation of lighting and/or landscape improvements and associated structures located within public right-of-ways and dedicated easements.

The Public Works Department determines estimated expenditures based on prior year actual expenses and projected maintenance and determines estimated revenue based on projected direct assessments and property tax receipts.

2020 -2021 Final Operating Budget

The largest number of Districts, 38, is the Lighting Districts (LD), Landscape Assessment District (LAD), and/or Landscape Lighting Districts (LLD). The total budgeted amount for all Landscape and/or Lighting Districts for Fiscal Year 2020-2021 is $730,985. This Final Budget is funded by $569,658 in revenue and $161,327 in fund balance.

Lighting Districts continue to experience loss due to several hit and run collisions with streetlight poles, vandalism and theft. These costs are borne by the lighting district in addition to regular maintenance and operations. This can result in significant fluctuation of needed assessments. In order to smooth out assessments, a contingency reserve has been implemented. Department maintenance staff have also implemented measures to reduce instances of vandalism and theft.

North McHenry Lighting District is anticipated to have a negative cash balance of $6,500 on July 1, 2020. The assessment for this district is fixed and cannot be increased without property owners` approval. A ballot procedure was conducted in Fiscal Year 2010-2011, and an increase was not approved. Therefore, roughly 60% of the lights within the lighting district were turned off. These will remain off until the deficit is recovered or the Prop. 218 ballot procedure is conducted for the assessment increase. At that time, the funding and expenditures will be evaluated to determine how many of the lights can be re-energized.

Denair Lighting District will be continuing the street light installation project approved by the Board of Supervisors in April of 2019. The District's budget has been increased in 2020-2021 for the one-time cost of $112,258. It is anticipated this project will be completed fall of 2020.

2021-2022 Spending Plan

The total budgeted amount for all Landscape and/or Lighting Districts for Budget Year 2021-2022 is $632,500. This Proposed Spending Plan is funded by $569,658 in revenue and $62,842 in fund balance.

Lighting Districts continue to experience loss due to several hit and run collisions with streetlight poles, vandalism and theft. These costs are borne by the lighting district in addition to regular maintenance and operations. This can result in significant fluctuation of needed assessments. In order to smooth out assessments, a contingency reserve has been implemented. Department maintenance staff have also implemented measures to reduce instances of vandalism and theft.

North McHenry Lighting District is anticipated to have a negative cash balance of $3,134 on July 1, 2022. The assessment for this district is fixed and cannot be increased without property owners` approval. A ballot procedure was conducted in Fiscal Year 2010-2011, and an increase was not approved. Therefore, roughly 60% of the lights within the lighting district were turned off. At that time, the funding and expenditures will be evaluated to determine how many of the lights can be re-energized.

Storm Drain Districts

Overview

The Board of Supervisors may create and govern a Storm Drain Maintenance District to do the following work: cleaning, repairing, renewal, replacement, widening or straightening of existing storm drain structures, watercourses or drainage channels, and the installation of adjoining structures when necessary for the adequate functioning of such drainage facilities. The District may also construct additional storm drain channels or structures and maintain the same whenever necessary to provide proper and adequate drainage of the surface water.

The Public Works Department determines estimated revenues based on projected direct assessments and property tax receipts and determines estimated District expenditures based on available financing. The District's Advisory Board initiates any necessary maintenance. Payment requests are submitted to the Public Works Department for review and processing.

2020-2021 Final Operating Budget

There is a total of seven Storm Drain Districts. The total budgeted amount for all Storm Drain Districts in Fiscal Year 2020-2021 is $804,712. This Final Operating Budget is funded by $39,644 in revenue and $765,068 in fund balance. Due to the type of service provided and the potential for significant expenditures in a severe winter, all available resources are typically budgeted.

2021-2022 Spending Plan

There are a total of seven Storm Drain Districts. The total budgeted amount for all Storm Drain Districts in Budget Year 2021-2022 is $828,852. This Spending Plan is funded by $39,644 in revenue and $789,208 in fund balance. It is anticipated the Storm Drainage and Maintenance districts will have a negative balance by the end of Budget Year 2021-2022. This potential deficit will be addressed and remediated during Fiscal Year 2020-2021. Due to the type of service provided and the potential for significant expenditures in a severe winter, all available resources are typically budgeted.

Stormwater Quality Control

The threat to stormwater quality comes from the urbanized areas within the County, which the CSA's encompass. The County is mandated by the State Water Resources Control Board, Water Quality Order No. 2013-0001-DWQ to regulate stormwater within these urbanized areas. The Special Districts receive additional services above the General Benefit for the following permit areas: Education and Outreach (E.7), Public Involvement and Participation Program (E.8), Illicit Discharge Detection and Elimination Program (E.9), Post-Construction Stormwater Management Program (E.12), Water Quality Monitoring (E.13), Program Effectiveness Assessment and Improvement (E.14), Total Maximum Daily Loads Compliance Requirements (E.15) and the Annual Reporting Program (E.16).

The fee structure to implement the state requirements has not been determined for Fiscal Years 2020-2021 and 2021-2022. An estimated annual fee of $5 per parcel for CSA's, LLD's, and LAD's is included in this year's budget. Any surplus or shortfall will be adjusted in future calculations.

Special Districts Summary 2020-2021 Final Budget

District Name	2020-2021 Final Budget			
	Fund Balance July 1, 2020	Revenue	Expenditures	Estimated Fund Balance June 30, 2021
Lighting & Lighting Maintenance Districts				
Airport Neighborhood Lighting	$ 90,960	$ 28,067	$ 32,672	$ 86,355
Almond Wood Estates Lighting	$ 31,161	$ 10,816	$ 12,174	$ 29,803
Beard Industrial Lighting	$ 24,359	$ 6,244	$ 7,122	$ 23,481
Country Club Lighting Zone A	$ 25,666	$ 4,581	$ 5,004	$ 25,243
Country Club Lighting Zone B	$ 1,691	$ 1,274	$ 1,526	$ 1,439
Crowslanding Lighting	$ 24,017	$ 3,991	$ 4,470	$ 23,538
Denair Lighting	$ 236,200	$ 56,117	$ 163,590	$ 128,727
Deo Gloria Estates Lighting	$ 16,691	$ 5,104	$ 6,748	$ 15,047
Empire Lighting	$ 105,018	$ 30,310	$ 33,900	$ 101,428
Fairview Tract Lighting	$ 51,739	$ 9,826	$ 11,562	$ 50,003
Fruit Yard Lighting	$ 906	$ 313	$ 578	$ 641
Gibbs Ranch Lighting	$ 22,025	$ 3,978	$ 3,520	$ 22,483
Gilbert Road Lighting	$ 2,074	$ 470	$ 984	$ 1,560
Golden State Lighting	$ 7,304	$ 2,502	$ 3,452	$ 6,354
Hillcrest Estates Lighting	$ 73,368	$ 16,134	$ 16,758	$ 72,744
Kenwood Park Lighting	$ 9,217	$ 3,449	$ 3,748	$ 8,918
Mancini Park Homes Lighting	$ 23,354	$ 7,490	$ 8,894	$ 21,950
Marshall Avenue Lighting	$ 7,227	$ 1,997	$ 3,002	$ 6,222
Monterey Park Lighting	$ 13,518	$ 3,735	$ 3,612	$ 13,641
North McHenry Lighting	$ (6,500)	$ 7,245	$ 3,879	$ (3,134)
North McHenry #2 Lighting	$ 8,981	$ 3,058	$ 3,098	$ 8,941
North Oaks Lighting	$ 13,773	$ 4,493	$ 4,910	$ 13,356
Olympic Tract Lighting	$ 59,542	$ 15,854	$ 18,420	$ 56,976
Peach Blossom Estates Lighting	$ 6,029	$ 1,164	$ 1,640	$ 5,553
Richland Tract Lighting	$ 28,307	$ 7,186	$ 8,290	$ 27,203
Salida Lighting	$ 301,932	$ 127,703	$ 144,666	$ 284,969
Schwartz-Baize Lighting	$ 2,164	$ 380	$ 418	$ 2,126
Sunset Oaks Lighting	$ 46,032	$ 17,230	$ 19,998	$ 43,264
Sylvan Village #2 Lighting	$ 36,927	$ 6,104	$ 6,676	$ 36,355
Tempo Park Lighting	$ 34,961	$ 11,229	$ 11,558	$ 34,632
Total Lighting & Lighting Mtc Districts	**$ 1,298,643**	**$ 398,044**	**$ 546,869**	**$ 1,149,818**

District Name	2020-2021 Final Budget			
	Fund Balance July 1, 2020	Revenue	Expenditures	Estimated Fund Balance June 30, 2021
Storm Drainage & Maintenance Districts				
Storm Drain #1	$ 30,645	$ 560	$ 23,060	$ 8,145
Storm Drain #2	$ 5,178	$ 23	$ 4,868	$ 333
Storm Drain #3	$ 1,923	$ 7	$ 1,828	$ 102
Storm Drain #6	$ 158,142	$ 2,236	$ 132,346	$ 28,032
Storm Drain #8	$ 1,079,538	$ 36,342	$ 609,444	$ 506,436
Storm Drain #9	$ 4,498	$ 17	$ 4,234	$ 281
Storm Drain #10	$ 34,643	$ 459	$ 28,932	$ 6,170
Total Storm Drainage & Mtc Districts	**$ 1,314,567**	**$ 39,644**	**$ 804,712**	**$ 549,499**
County Service Area Districts				
County Service Area No. 1	$ 2,658	$ 1,800	$ 1,968	$ 2,490
County Service Area No. 4	$ 79,403	$ 4,275	$ 11,851	$ 71,827
County Service Area No. 5	$ 140,640	$ 6,388	$ 12,595	$ 134,433
County Service Area No. 7	$ 57,232	$ 1,985	$ 5,395	$ 53,822
County Service Area No. 8	$ 80	$ 720	$ 720	$ 80
County Service Area No. 9	$ 24,754	$ 1,462	$ 8,060	$ 18,156
County Service Area No. 10	$ 361,952	$ 416,211	$ 516,212	$ 261,951
County Service Area No. 11	$ 4,052	$ -	$ 1,575	$ 2,477
County Service Area No. 12	$ 12,284	$ 1,000	$ 5,595	$ 7,689
County Service Area No. 16	$ 111,950	$ 14,583	$ 23,980	$ 102,553
County Service Area No. 18	$ 50,211	$ 10,332	$ 27,022	$ 33,521
County Service Area No. 19	$ 167,885	$ 48,890	$ 85,644	$ 131,131
County Service Area No. 20	$ 20,654	$ 12,369	$ 13,595	$ 19,428
County Service Area No. 21	$ 81,702	$ 22,688	$ 45,995	$ 58,395
County Service Area No. 22	$ 31,587	$ 6,949	$ 14,660	$ 23,876
County Service Area No. 23	$ 52,188	$ 3,325	$ 10,285	$ 45,228
County Service Area No. 24	$ 39,656	$ 7,268	$ 14,305	$ 32,619
County Service Area No. 25	$ 13,105	$ 5,941	$ 10,930	$ 8,116
County Service Area No. 26	$ 394,143	$ 140,162	$ 242,059	$ 292,246
County Service Area No. 27	$ 20,381	$ 11,410	$ 12,015	$ 19,776
Total County Service Area Districts	**$ 1,666,517**	**$ 717,758**	**$ 1,064,461**	**$ 1,319,814**

District Name	2020-2021 Final Budget			
	Fund Balance July 1, 2020	Revenue	Expenditures	Estimated Fund Balance June 30, 2021
Lighting & Landscape Districts				
Bret Hart Landscape & Lighting	$ 116,191	$ 54,454	$ 56,165	$ 114,480
Bystrom Landscape & Lighting	$ 56,657	$ 28,116	$ 30,595	$ 54,178
Del Rio Heights Landscape	$ 6,867	$ 4,512	$ 6,161	$ 5,218
Howard/McCracken Landscape & Lighting	$ 69,436	$ 22,352	$ 24,735	$ 67,053
Laurel Landscape & Lighting	$ 26,646	$ 12,790	$ 14,930	$ 24,506
Paradise South Landscape & Lighting	$ 48,450	$ 22,348	$ 22,515	$ 48,283
Riverdale Landscape & Lighting	$ 38,978	$ 12,329	$ 12,785	$ 38,522
Riverview Landscape & Lighting	$ 41,699	$ 14,713	$ 16,230	$ 40,182
Total Lighting & Landscape Districts	**$ 404,924**	**$ 171,614**	**$ 184,116**	**$ 392,422**
Total Special Districts	**$ 4,684,651**	**$ 1,327,060**	**$ 2,600,158**	**$ 3,411,553**

Special Districts Summary 2021-2022 Spending Plan

District Name	2021-2022 Proposed Spending Plan			
	Estimated Fund Balance July 1, 2021	Revenue	Expenditures	Estimated Fund Balance June 30, 2022
Lighting & Lighting Maintenance Districts				
Airport Neighborhood Lighting	$ 86,355	$ 28,067	$ 33,650	$ 80,772
Almond Wood Estates Lighting	$ 29,803	$ 10,816	$ 12,538	$ 28,081
Beard Industrial Lighting	$ 23,481	$ 6,244	$ 7,336	$ 22,389
Country Club Lighting Zone A	$ 25,243	$ 4,581	$ 5,154	$ 24,670
Country Club Lighting Zone B	$ 1,439	$ 1,274	$ 1,572	$ 1,141
Crowslanding Lighting	$ 23,538	$ 3,991	$ 4,604	$ 22,925
Denair Lighting	$ 128,727	$ 56,117	$ 52,872	$ 131,972
Deo Gloria Estates Lighting	$ 15,047	$ 5,104	$ 6,950	$ 13,201
Empire Lighting	$ 101,428	$ 30,310	$ 34,920	$ 96,818
Fairview Tract Lighting	$ 50,003	$ 9,826	$ 11,908	$ 47,921
Fruit Yard Lighting	$ 641	$ 313	$ 596	$ 358
Gibbs Ranch Lighting	$ 22,483	$ 3,978	$ 3,626	$ 22,835
Gilbert Road Lighting	$ 1,560	$ 470	$ 1,014	$ 1,016
Golden State Lighting	$ 6,354	$ 2,502	$ 3,556	$ 5,300
Hillcrest Estates Lighting	$ 72,744	$ 16,134	$ 17,262	$ 71,616
Kenwood Park Lighting	$ 8,918	$ 3,449	$ 3,860	$ 8,507
Mancini Park Homes Lighting	$ 21,950	$ 7,490	$ 9,162	$ 20,278
Marshall Avenue Lighting	$ 6,222	$ 1,997	$ 3,094	$ 5,125
Monterey Park Lighting	$ 13,641	$ 3,735	$ 3,718	$ 13,658
North McHenry Lighting	$ (3,134)	$ 7,245	$ 3,879	$ 232
North McHenry #2 Lighting	$ 8,941	$ 3,058	$ 3,190	$ 8,809
North Oaks Lighting	$ 13,356	$ 4,493	$ 5,054	$ 12,795
Olympic Tract Lighting	$ 56,976	$ 15,854	$ 18,970	$ 53,860
Peach Blossom Estates Lighting	$ 5,553	$ 1,164	$ 1,690	$ 5,027
Richland Tract Lighting	$ 27,203	$ 7,186	$ 8,540	$ 25,849
Salida Lighting	$ 284,969	$ 127,703	$ 149,004	$ 263,668
Schwartz-Baize Lighting	$ 2,126	$ 380	$ 430	$ 2,076
Sunset Oaks Lighting	$ 43,264	$ 17,230	$ 20,598	$ 39,896
Sylvan Village #2 Lighting	$ 36,355	$ 6,104	$ 6,876	$ 35,583
Tempo Park Lighting	$ 34,632	$ 11,229	$ 11,904	$ 33,957
Total Lighting & Lighting Mtc Districts	**$ 1,149,818**	**$ 398,044**	**$ 447,527**	**$ 1,100,335**

District Name	2021-2022 Proposed Spending Plan			
	Estimated Fund Balance July 1, 2021	Revenue	Expenditures	Estimated Fund Balance June 30, 2022
Storm Drainage & Maintenance Districts				
Storm Drain #1	$ 8,145	$ 560	$ 23,752	$ (15,047)
Storm Drain #2	$ 333	$ 23	$ 5,014	$ (4,658)
Storm Drain #3	$ 102	$ 7	$ 1,882	$ (1,773)
Storm Drain #6	$ 28,032	$ 2,236	$ 136,316	$ (106,048)
Storm Drain #8	$ 506,436	$ 36,342	$ 627,726	$ (84,948)
Storm Drain #9	$ 281	$ 17	$ 4,362	$ (4,064)
Storm Drain #10	$ 6,170	$ 459	$ 29,800	$ (23,171)
Total Storm Drainage & Mtc Districts	**$ 549,499**	**$ 39,644**	**$ 828,852**	**$ (239,709)**
County Service Area Districts				
County Service Area No. 1	$ 2,490	$ 1,800	$ 2,028	$ 2,262
County Service Area No. 4	$ 71,827	$ 4,275	$ 12,208	$ 63,894
County Service Area No. 5	$ 134,433	$ 6,388	$ 12,972	$ 127,849
County Service Area No. 7	$ 53,822	$ 1,985	$ 5,558	$ 50,249
County Service Area No. 8	$ 80	$ 720	$ 722	$ 78
County Service Area No. 9	$ 18,156	$ 1,462	$ 8,302	$ 11,316
County Service Area No. 10	$ 261,951	$ 416,211	$ 516,214	$ 161,948
County Service Area No. 11	$ 2,477	$ -	$ 1,622	$ 855
County Service Area No. 12	$ 7,689	$ 1,000	$ 5,762	$ 2,927
County Service Area No. 16	$ 102,553	$ 14,583	$ 24,702	$ 92,434
County Service Area No. 18	$ 33,521	$ 10,332	$ 27,832	$ 16,021
County Service Area No. 19	$ 131,131	$ 48,890	$ 88,215	$ 91,806
County Service Area No. 20	$ 19,428	$ 12,369	$ 14,000	$ 17,797
County Service Area No. 21	$ 58,395	$ 22,688	$ 47,376	$ 33,707
County Service Area No. 22	$ 23,876	$ 6,949	$ 15,100	$ 15,725
County Service Area No. 23	$ 45,228	$ 3,325	$ 10,594	$ 37,959
County Service Area No. 24	$ 32,619	$ 7,268	$ 14,734	$ 25,153
County Service Area No. 25	$ 8,116	$ 5,941	$ 11,258	$ 2,799
County Service Area No. 26	$ 292,246	$ 140,162	$ 249,322	$ 183,086
County Service Area No. 27	$ 19,776	$ 11,410	$ 12,376	$ 18,810
Total County Service Area Districts	**$ 1,319,814**	**$ 717,758**	**$ 1,080,897**	**$ 956,675**

District Name	2021-2022 Proposed Spending Plan			
	Estimated Fund Balance July 1, 2021	Revenue	Expenditures	Estimated Fund Balance June 30, 2022
Lighting & Landscape Districts				
Bret Hart Landscape & Lighting	$ 114,480	$ 54,454	$ 57,850	$ 111,084
Bystrom Landscape & Lighting	$ 54,178	$ 28,116	$ 31,512	$ 50,782
Del Rio Heights Landscape	$ 5,218	$ 4,512	$ 6,346	$ 3,384
Howard/McCracken Landscape & Lighting	$ 67,053	$ 22,352	$ 21,175	$ 68,230
Laurel Landscape & Lighting	$ 24,506	$ 12,790	$ 15,012	$ 22,284
Paradise South Landscape & Lighting	$ 48,283	$ 22,348	$ 23,192	$ 47,439
Riverdale Landscape & Lighting	$ 38,522	$ 12,329	$ 13,168	$ 37,683
Riverview Landscape & Lighting	$ 40,182	$ 14,713	$ 16,718	$ 38,177
Total Lighting & Landscape Districts	**$ 392,422**	**$ 171,614**	**$ 184,973**	**$ 379,063**
Total Special Districts	**$ 3,411,553**	**$ 1,327,060**	**$ 2,542,249**	**$ 2,196,364**

Acronyms and Abbreviations

AAA – Area Agency on Aging

AB – Assembly Bill

ACA – Affordable Care Act

ACH – Automated Clearing House

AOT – Assisted Outpatient Treatment

BHRS – Behavioral Health and Recovery Services

BOC – Board of Corrections (aka Board of State and Community Corrections)

BOS – Board of Supervisors

CAFR – Comprehensive Annual Financial Report

CAIRE – Child Abuse, Interviews, Referrals & Examinations

CAL MMET – California Multi-Jurisdictional Methamphetamine Enforcement Taskforce

CalWORKs – California Work Opportunity and Responsibility to Kids

CAP – Cost Allocation Plan

CARE – Community Assessment, Response, & Engagement

CARES – Coronavirus Aid, Relief, & Economic Security Act

CASA – Court Appointed Special Advocate

CCP – (1) Community Corrections Partnership/Plan

CEO – (1) Chief Executive Officer/ Office

CEQA – California Environmental Quality Act

CHIP – California Healthcare for Indigents Program

CIP – Capital Improvement Plan

COLA – Cost of Living Adjustment

COP – Certificate of Participation

CRF – Coronavirus Relief Fund

CRM – Customer Relationship Management

CSA – (1) Community Services Agency; (2) County Service Area

CSAC – California State Association of Counties

DA – District Attorney

DMC ODS – Drug Medi-Cal Organized Delivery System

DOJ – Department of Justice

EMS – Emergency Medical Services

ERAF – Educational Revenue Augmentation Fund

ERP – Enterprise Resource Plan

FC – Foster Care

FFP – Federal Financial Participation

FMS – Financial Management System

FQHC – Federally Qualified Health Center

FRC – Family Resource Center

FTE – Full-Time Equivalent

FY – Fiscal Year

GA – General Assistance

GAAP – Generally Accepted Accounting Principles

GASB – Governmental Accounting Standards Board

GFOA – Government Finance Officers Association

GIS – Geographic Information Systems

G/L – General Ledger

GSA – General Services Agency

HEDIS – Healthcare Effectiveness Data & Information Set

HICAP – Health Insurance Counseling & Advocacy Program

HIDTA – High Intensity Drug Trafficking Area

HSA – Health Services Agency

ICJIS – Integrated Criminal Justice Information System

IHCP – Indigent Health Care Program

IHSS – In-Home Supportive Services

IMD – Institute of Mental Disease

IP – Individual Provider

IT – Information Technology

JJCPA – Juvenile Justice Crime Prevention Act

JPA – (1) Joint Powers Authority; (2) Joint Powers Agreement

JV – Journal Voucher

LAFCO – Local Agency Formation Commission

LAN – Local Area Network

LBU – Legal Budget Unit

MAC – Municipal Advisory Council

MHSA – Mental Health Services Act

M&O – Maintenance and Operations

MOE – Maintenance of Effort

MOU – Memorandum of Understanding

NIMS – National Incident Management System

NCC – Net County Cost

OES – Office of Emergency Services

OHP – Out of Home Placement

PA – Public Authority

PH – Public Health

PLF – Public Library Foundation

POB – Pension Obligation Bonds

POST – Peace Officer Standards and Training

PSR – (1) Project Study Report; (2) Public Safety Restoration

PT – Property Tax

PTAF – Property Tax Administration Fee

PTAP – Property Tax Administration Program

PPACA – Patient Protection and Affordable Care Act

Prop – Proposition

PFF – Public Facilities Fee

PVCS – Performance Visioning Carryover Savings

RDA – Redevelopment Agency

REACT – Re-Entry and Alternative to Custody Training Center

RFP – Request for Proposal

RFQ – Request for Qualifications

ROI – Return on Investment

SACPA – Substance Abuse and Crime Prevention Act of 2000

SB – Senate Bill

SBT – Strategic Business Technology

SDEA – Stanislaus Drug Enforcement Agency

SEMS – Standardized Emergency Management System

SRC – Stanislaus Recovery Center

SSI – Supplemental Security Income

SSP – State Supplementary Payments

StanCERA – Stanislaus County Employees' Retirement Association

STANCOG – Stanislaus Council of Governments

STC – Standards and Training for Correctional Officers

STOAAC – Services to Older Adults Advisory Council

SUD – Substance Use Disorder

TSP – Tenth Street Place

TANF – Temporary Assistance for Needy Families

TOT – Transient Occupancy Tax

TRRP – Tuolumne River Regional Park

UCCE – University of California Cooperative Extension

USDA – United States Department of Agriculture

VA – Veterans Affairs

VLF – Vehicle License Fees

VOCA – Victims of Crime Act

WIC – Women, Infants, and Children

Glossary of Budget Terms

A-87 Charges—The term "A-87" is used interchangeably with "indirect charges". A-87 is a set of accounting standards, issued by the Federal Office of Management and Budget (OMB), used to guide counties as they calculate and assign indirect costs. A-87 has been superseded by the Supercircular, OMB's Final Guidance on Federal Grants, dated December 26, 2014. The State of California continues to require County submission of an annual A-87 Plan, to support the central service departments.

Area Agency on Aging (AAA) — A local aging program that provides information and services on a range of assistance for older adults and those who care for them. Area Agency on Aging is housed within the Board priority of A Healthy Community.

Assembly Bill 109 (AB 109) — Realigns custodial and community supervision responsibility for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties. On June 30, 2011, the Governor signed a series of legislative bills as part of the State budget that provided funding and made necessary technical changes to implement the public safety realignment program outlined in AB 109. The Community Corrections Partnership (CCP) committee recommends the allocation of the funding to the Board of Supervisors.

Accomplishment—Successful completion of a goal/objective. In connection with the budget, identifying department accomplishments serves to provide greater accountability through the reporting of performance measures and outcomes.

Account—A record of a type of monetary transaction maintained in the general ledger. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-xxxxxxx-**xxxxx**-xxxxxxx-xxxxxx-xxxxxx-xxxxx); the third segment of the Oracle coding structure (identified here in bold) captures a transaction's 5-digit account number.

Accrual Basis—A method of accounting that recognizes revenue when earned rather than when collected. Expenses are recognized when incurred rather than when paid. Internal service funds, enterprise funds, and the pension and investment trust funds use this method of accounting.

Activity—A specific line of work performed to accomplish a function for which a governmental unit is responsible.

Adopted Final Budget—The second of a two-part budget process, this budget is required to be submitted to the Board by September 18th, and reflects revisions, reductions, or additions to the Proposed Budget.

Ad Valorem—In proportion to value, a basis for levy of taxes on property. An ad valorem tax is a tax based on the assessed value of real estate or personal property and provides a source of revenue for State and municipal governments.

Agency Fund—Agency funds account for assets held by the County as an agent for individuals, private organizations, or other governments.

Allocate—To set apart for a particular purpose; assign or allot.

Allocation—The share or portion allocated.

Amortization—A process of cost allocation over time, usually used with intangible assets or debt. Example: if a loan of $12,000 is amortized over one year with no interest, the monthly payments would be $1,000 a month.

Annual Financial Report—The official annual report of the government. This report summarizes and discloses the financial activity of the County and its component units for the fiscal year. It is produced by the Auditor-Controller's Office.

Appropriation—The authorization granted by the Board of Supervisors to make expenditures.

Assessed Valuation—An official government value placed upon real property or personal property as a basis for levying taxes.

Assessment—An official valuation of property, used as a basis for levying a tax.

Asset – Items of ownership or resources held that are convertible into cash; the items detailed on a balance sheet, especially in relation to liabilities and capital.

Assigned Fund Balance—Comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. Assigned fund balance can be used to eliminate a projected budgetary deficit in the subsequent year's budget.

Audit—A systematic collection of the sufficient and competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

Audit Trail—Original documents supporting financial transactions from inception to the accounting record in the system.

Automated Clearing House (ACH) – The primary system that agencies use for electronic funds transfer (EFT) such as direct deposit, payroll, and vendor payments.

Available and Measurable—Revenues are considered available when they will be collected either during the current period or soon enough after the end of the period to pay current year liabilities. Revenues are considered measurable when they are reasonably estimable.

Balanced Budget—The amount of budgeted expenditures is equal to or less than the amount of budgeted revenue plus other available resources.

Balance Sheet—A financial statement of all County accounts formatted in accordance with the "accounting equation" (assets = liability + equity) at a specific date.

Block-Budgeting of Positions - Merit Systems provides that entry to journey level positions may be block-budgeted. Examples include: Administrative Clerk I/II; Legal Clerk I/II/III; Manager I/II or I/II/III (depending on organizational structure); Systems Engineer I/II; Mental Health Clinician I/II; Family Services Specialist I/II; Road Maintenance Worker I/II/III. Block-budgeted positions are intended to make available career development opportunities for employees who demonstrate the ability to function at progressively higher levels in a class series, and to allow the Department flexibility in filling vacancies at any of several levels within a class series.

Board of Corrections aka Board of State and Community Corrections (BOC) – An independent statutory agency that provides leadership to the adult and juvenile criminal justice systems, expertise on Public Safety Realignment issues, a data and information clearinghouse, and technical assistance on a wide range of community corrections issues.

Board Priorities—The six priority areas established by the Board of Supervisors: Supporting strong and safe neighborhoods for individuals and families to thrive (Strong and Safe Neighborhoods); Supporting community health, including physical, mental, emotional and spiritual health (Community Health); Developing a healthy economy, building upon our strong agricultural foundation (Healthy Economy); Promoting first-rate learning opportunities for all residents in support of community and individual prosperity (First-Rate Learning); Delivering efficient public services and community infrastructure to benefit our residents and businesses (Efficient Public Services) and (Community Infrastructure). Each County department is clearly identified with and is housed within one of these priority areas.

Bond—A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest.

Braided Funds—Braided funding is the pooling and coordination of resources from various agencies to provide needed services, while maintaining the integrity of each agency's funding stream. However, the funds must be used for their original intent.

Brown Act—The Ralph M. Brown Act is a California law that ensures that the public can attend and participate in meetings of local government. The County adheres to the guidelines contained in the Brown Act keep the public informed of meetings and issues addressed by various boards and committees.

Budget—Proposed spending plan of expenditures and revenue over a given period of time.

Budgetary Control—The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenue.

Budget Unit—Accounting or organizational units deemed necessary or desirable for control of the financial operation. A budget must be adopted by the Board of Supervisors for each of its budget units. A budget unit is represented in the Oracle financial management system by a unique combination of "fund" and "org."

California Healthcare for Indigents Program (CHIP)—A program that provides medical care for the indigent population.

California Multi-Jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET)—A program funded by the State Office of Emergency Management Agency to combat multi-drug trafficking and manufacturing organizations in Stanislaus County and the Central Valley of California. This program is provided through the Sheriff's Department.

California State Association of Counties (CSAC)—Provides advocacy, educational, and financial services to California's 58 counties.

California Work Opportunity and Responsibility to Kids (CALWORKs)—A welfare program housed within the Community Services Agency that gives cash aid and services to eligible needy County families.

Capital Assets—Land, improvements to land, easements, buildings, vehicles, machinery, works of art, infrastructure, and all assets that are used in operations and have initial useful lives beyond any one reporting period (a year).

Capital Expenditures—Funds used to acquire or upgrade physical assets such as property, industrial buildings, or equipment.

Capital Improvement Program (CIP)—A comprehensive multi-year forecast of capital needs and requests.

Capital Lease—An agreement that conveys the right to use property, plant, or equipment, usually for a stated period of time.

Capital Project—Any project having assets of significant value and a useful life of five years or more. Capital projects include the purchase of land, designs, engineering, and construction of buildings and infrastructure such as streets, bridges, drainage, street lighting, water systems, etc.

Capital Projects Fund—One of five governmental fund types used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Cash Basis—A method of accounting by which revenues and expenditures are recorded when they are received and paid.

Certificates of Participation (COP) – A type of financing where an investor purchases a share of the lease revenues of a program rather than the bond being secured by those revenues.

Chief Executive Office (CEO)—A department within the Board priority of Efficient Delivery of Public Services, it provides overall leadership and management of County government including the day-to-day management of County resources, long-range financial planning, personnel and employee relations, capital projects, and organizational planning.

Chief Executive Officer (CEO)—The County's top-ranking administrator responsible for the effective management of County government.

Child Abuse, Interviews, Referrals, and Examinations (CAIRE)—A program that provides therapeutic services to child victims of abuse and trauma.

Committed Fund Balance—Includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

Community Assessment, Response, and Engagement (CARE)—A multi-disciplinary approach to address homelessness which includes plans to provide a temporary, low-barrier emergency shelter as well as a permanent access center to expand outreach and engagement services to those in need.

Community Corrections Partnership—A concept introduced in Senate Bill 678 on Criminal Recidivism, the CCP is comprised of local stakeholders collectively meeting and strategically making decisions.

Community Corrections Plan—Commonly known as Realignment, provides the County's approach in utilizing realigning State public safety functions.

Comprehensive Annual Financial Report—A thorough and detailed presentation of the County's financial condition. It reports on the County's activities and balances for each fiscal year.

Contingency Fund (Also "Appropriations for Contingencies")—Funds set-aside to address emergencies and other unanticipated expenses.

Cost Accounting—The method of accounting that provides for the assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work for a specific job.

Cost Allocation Plan (CAP)—This plan, established under Federal guidelines, identifies, distributes, and allows the County to be reimbursed for the costs of services by support groups (such as Purchasing, Personnel, CEO, County Counsel) to those departments performing functions supported by Federal/State funds.

Cost of living adjustment – An adjustment tied to a cost of living index, typically the consumer price index, that can be applied to employment contracts, pension benefits, and government entitlements.

County Match—The term "match" refers to the percentage of local discretionary County monies in the General Fund, which must be used to match a certain amount of State and/or Federal funds or a needed contribution.

Court Appointed Special Advocate (CASA)—An organization that provides advocacy services for all abused and neglected children in the dependency system through the use of trained volunteers.

Critical Need—A budgetary need that cannot be met within a department's base budget amount as a result of State and/or Federal mandates, legal requirements, or program changes to implement the Board of Supervisors' priorities or direction.

Customer Relationship Management – A term that refers to practices, strategies, and technologies that entities use to manage and analyze customer interactions and data throughout the customer lifecycle, with the goal of improving business relationships with customers and assisting in customer retention.

Debt Service Fund—One of the five governmental funds used to finance and account for the payment of interest and principal on bonds or other long-term borrowing.

Debt Services—The payment of principal and interest on borrowed funds such as bonds.

Deferral—Postponement of the recognition of an expense already paid or revenue already received.

Deferred Maintenance—Backlog of needed repairs to facilities, including replacement and repair of roofing, heat and cooling system, painting, floor coverings, and other structural items.

Deficit— (1) The excess of liabilities of a fund over its assets; (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

Department—A basic organizational unit of government that may be sub-divided into divisions or programs. The County has 26 distinct departments.

Department of Justice (DOJ) – The primary Federal criminal investigation and enforcement agency.

Depreciation—The portion of the cost of a capital asset charged as an expense during the period. Over time, the entire cost of the asset is ultimately charged as an expense.

Direct Charges—Expenses that are specifically associated with a service, program, or department and, thus, are clearly identifiable to a particular function – for example, the gasoline used by a department's vehicles.

Disbursements—Monetary Payment issued by the County to an individual, vender, or service provider.

Discretionary Revenue—Primarily used in the context of the General Fund, this term refers to those revenue sources for which there are no restrictions on their use. Revenue available to fund programs at the Board of Supervisors' discretion. The majority of Discretionary Revenue supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related services such as the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector and the General Services Agency. Health and Human Services departments use Discretionary Revenue as matching funds to support Maintenance of Effort (MOE) requirements for leveraging additional revenues for Federal and State supported programs.

Download—To transfer or copy data from one computer to another, or to a disk or peripheral device; generally from a central, often remote computer to another peripheral device such as a personal computer.

Earmarked—Revenues designated by statute or Constitution for a specified purpose.

Educational Revenue Augmentation Fund (ERAF)—A mechanism enacted in July of 1992 by the State Legislature to shift local tax revenues from cities, counties, and special districts to a State controlled Education Revenue Augmentation Fund. The State uses this fund to reduce its obligation to the schools. ERAF funds have been used by the State to help school and community college districts meet minimum funding requirements.

E-Government— Refers to the use by government agencies of information technologies (such as Wide Area Networks, the Internet, and mobile computing) that have the ability to transform relations with citizens, businesses, and other arms of the government. These technologies can serve a variety of different ends: better delivery of government services to citizens, improved interactions with business and industry, citizen empowerment through access to information, or more efficient government management

Emergency Medical Service (EMS)—Also known as ambulance or paramedic services, is a type of emergency service dedicated to providing out-of-hospital acute medical care, transport to definitive care, and other medical transport to patients with illnesses and injuries which prevent the patient from transporting themselves.

Emergency Medical Services Appropriation (SB 2132)—In 2000, due to diminishing Proposition 99 Tobacco Tax funds, the Legislature created, through Senate Bill 2132 (SB 2132) (Dunn/Peralta), the Emergency Medical Services Appropriation (EMSA). The EMSA was created to guarantee that a certain portion of Prop 99 dollars would continue to be used to fund emergency room physician services at the local level.

Employee Benefits—Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and while not paid directly to employees, they are nevertheless a part of the cost of salaries and benefits. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and unemployment insurance payments.

Encumbrance—Commitments related to unperformed contracts for goods or services. They represent an estimation of expenditures that will result when contracts are completed.

Enterprise Fund—Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services.

Entitlement—(1) A government program guaranteeing access to some benefit by members of a specific group and based on established rights or by legislation; (2) the amount of payment to which a state or local government is entitled as determined by the Federal or other government pursuant to an allocation formula contained in applicable statutes.

E-Recovery—A cost containment alternative that enables the recovering of medication costs from manufacturer-based patient assistance programs.

Equity—Residual interest in assets of an entity that remains after deducting liabilities.

Expenditures—Payment of cash or cash-equivalent for goods or services, or a charge against available funds in settlement of an obligation as evidenced by an invoice, receipt, voucher, or other such document.

Expenses—Money spent, or cost incurred in an organization's efforts to generate revenue, representing the cost of doing business. Expenses may be in the form of actual cash payments, a computed expired portion of an asset, or an amount taken out of earnings. Expenses are summarized and charged in the income statement as deductions from the income before assessing income tax.

Family Resource Center (FRC)—Serves as a hub for families to access culturally competent services to build strong, caring communities by helping people find the assistance and support they need.

Federal Financial Participation (FFP)—Refers to a term used by the Federal government to denote when the Federal government will participate with the costs related to administering a program.

Federally Qualified Health Center (FQHC)—Includes all organizations receiving grants under Section 330 of the Public Health Service Act, certain tribal organizations, and FQHC Look-Alikes. FQHCs qualify for enhanced reimbursement from Medicare and Medicaid, as well as other benefits. FQHCs must serve an underserved area or population, offer a sliding fee scale, provide comprehensive services, have an ongoing quality assurance program, and have a governing board of directors.

Fiduciary Funds—Generally Accepted Accounting Principles (GAAP) indicates that fiduciary funds should be used "to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own programs." Fiduciary funds include, but are not limited to, pension trust funds as well as agency funds.

Financial Management System (FMS)—The methodology and software that an organization uses to oversee and govern its income, expenses, and assets with the objectives of maximizing profits and ensuring sustainability. The County uses Oracle software as its FMS, managed by the General Ledger Division within the Auditor-Controller Department.

Fiscal—Financial; of or relating to financial matters in general.

Fiscal Year—A twelve-month period between settlement of financial accounts; Stanislaus County's Fiscal Year begins July 1 and ends June 30, as does the State of California. The Federal Fiscal Year begins on October 1 and ends on September 30.

Fixed Assets—Assets that are purchased for long-term use and are not likely to be converted quickly into cash, such as land, buildings, and equipment; see Capital Assets.

Foster Care (FC)—A mandated program of out of home care for child safety, a system in which a minor has been placed into a ward, group home, or private home of a State-certified caregiver referred to as a foster parent. Foster Care is arranged through the Community Services Agency.

Full Time Equivalent (FTE)—A unit that indicates the workload of an employed person in a way that makes workloads or class loads comparable across various contexts. An FTE of 1.0 is equivalent to a full-time worker, while an FTE of 0.5 signals half of a full work load.

Function—A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible (e.g., public safety).

Fund—A fiscal and accounting entity with a self-balancing set of accounts segregated to carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use funds to segregate their financial resources and demonstrate legal compliance. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (**xxxx**-xxxxxxx-xxxxx-xxxxxxx-xxxxxx-xxxxxx-xxxxx); the first segment of the Oracle coding structure (identified here in bold) captures a transaction's 4-digit fund number.

Fund Balance—Difference between assets and liabilities reported in a governmental fund.

Funded Service Level Base—The level of Net County Cost, or General Fund Contribution, support provided to General Fund departments in order to maintain current Board of Supervisors' approved service levels.

General Assistance (GA)—A program that is mandated by Welfare and Institutions Code 1700 and provides cash aid payments to the indigent. The General Assistance program is housed within the Community Services Agency in the Healthy Community priority area.

Governmental Accounting Standards Board (GASB)—The authoritative accounting and financial reporting standard-setting body for government entities and the source of generally accepted accounting principles (GAAP) used by State and Local governments.

Governmental Accounting Standards Board 34 (GASB 34)—In June 1999, the Government Accounting Standards Board published Statement 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments, which requires state and local governments to begin reporting the value of their infrastructure assets and liabilities, including roads, bridges, water and sewer facilities, and dams in their annual financial reports on an accrual accounting basis. It also called for trust funds to be converted to governmental funds where the County has sole discretion over the use of the funds.

Governmental Accounting Standards Board 51 (GASB 51)—For financial statements with fiscal periods beginning after June 15, 2009, Governmental Accounting Standards Board has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks, and computer software need to be classified as capital assets. Additionally, internally generated intangible assets, e.g., computer software, is subject to capitalization.

Governmental Accounting Standards Board 54 (GASB 54)—Governmental Accounting Standards Board has issued Statement 54, Fund Balance Reporting and Governmental Fund Type Definitions, to address issues related to how fund balance was reported. GASB 54 was implemented July 1, 2010 in Stanislaus County.

Governmental Accounting Standards Board 65 (GASB 65)—Governmental Accounting Standards Board has issued Statement 65, Items Previously Reported as Assets and Liabilities to recognize deferred outflows and deferred inflows. The new accounting equation is Assets + Deferred Outflows = Liabilities + Deferred Inflows + Net Position.

Governmental Accounting Standards Board 68 (GASB 68)—Governmental Accounting Standards Board has issued Statement 68, Accounting and Financial Reporting for Pensions. It established new accounting and financial reporting requirements for governments that provide their employees with pension benefits. The proportionate share of the net pension liability will appear on the accrual-based financial statements.

Government Finance Officers Association (GFOA)—A professional association of state, provincial, and local finance officers in the United States and Canada.

General Fund—One of five governmental fund types that typically serves as the chief operating fund of a government.

General Fund Contribution—Funding from the County General Fund used to balance and/or meet mandated match requirements.

General Ledger—A record containing the accounts needed to reflect the financial position and the results of operations of a government.

Generally Accepted Accounting Principles (GAAP)—Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP for State and local governments is GASB.

Goals—A stated objective or desired outcome for County departments.

Governmental Accounting—The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

Governmental Funds—Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and proprietary funds.

Grant—A contribution by a government or other organization to support a particular function. Grants may be classified as either "block" (annual set amount designated for an organization) or "competitive" (variable amounts determined by the merits of the grant submittal compared to other competing submittals).

Healthcare Effectiveness Data and Information Set (HEDIS)—A tool created by the National Committee for Quality Assurance (NCQA) to collect data about the quality of care and services provided by health plans. HEDIS consists of a set of performance measurements that compare how well health plans perform in key areas: quality of care, access to care, and member satisfaction with the health plan and doctors. NCQA requires health plans to collect this information in the same manner so that results can be fairly compared to another. Health plans can arrange to have their HEDIS results verified by an independent auditor.

Health Insurance Counseling and Advocacy Program (HICAP)—A direct service provided by the Area Agency on Aging, housed within the Healthy Community priority area.

High Intensity Drug Trafficking Area (HIDTA)—The mission of the Central Valley California HIDTA is to reduce the manufacture, trafficking, and distribution of methamphetamine, precursor chemicals, and other dangerous drugs by attacking and dismantling the large-scale and often violent organizations responsible through the implementation of cooperative and innovative strategies. This program is provided by the Sheriff's Department within the Safe Community priority area.

Historical Cost—An accounting technique that values an asset and balance sheet purposes at the price paid for the asset at the time of its acquisition.

Housing Set-Aside—Redevelopment funds required by law to be set-aside to assist low and moderate-income households with rehabilitation, construction, and acquisition of residential housing.

Imprest Cash—Imprest cash is defined for these purposes as cash on hand. There are two types of imprest cash at the County: petty cash funds and change funds.

Income Statement—A financial summary that shows an agency's operating results over a specified period of time, usually one year. More specifically, the statement shows an agency's revenues as well as their costs/expenses.

Indigent—Persons with a lack of property or means of comfortable subsistence.

Indigent Health Care Program (IHCP)—Provides basic health care to indigent residents of Stanislaus County that are not Medi-Cal eligible and do not have health insurance. The program is provided through the Health Services Agency within the Healthy Community priority area.

Indirect Charges—Expenses that cannot be specifically associated with a given service, program, or department and, thus, are not clearly identifiable to a particular function. For example, charges for the cost of heat in a building containing multiple departments would be an indirect charge.

Individual Provider (IP)—The provider of services to a recipient in the In-Home Supportive Services program.

Information Technology (IT)—The development, implementation, and maintenance of computer hardware and software systems to organize and communicate information electronically. The County's IT department is Strategic Business Technology (SBT), housed within the Efficient Delivery of Public Services priority area.

Infrastructure—Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets (roads, bridges, water and sewer systems, dams, etc.).

In-Home Supportive Services (IHSS)—The IHSS program is a mandated entitlement program that provides services to frail and/or elderly individuals so that they may remain safely in their homes rather than alternative and costly long-term care facilities. This program is provided through the Community Services Agency in the Healthy Community priority area.

Integrated Criminal Justice Information System (ICJIS)—An application that is integrated across Stanislaus County's justice departments for the purpose of promoting efficient government operations within the Safe Community priority area.

Interfund Activity—An activity, transaction, or service between two or more County funds.

Interfund Charge—A transaction involving services or supplies between two different funds. Charging different funds allows the revenues and expenditures to be seen on each department's individual set of financial records.

Interfund Loans—Amounts provided between funds with a requirement for repayment.

Interfund Transfers—Flows of assets (such as cash or goods) between funds without equivalent flows of assets in return and without a requirement for repayment.

Intergovernmental Revenue—Funds received from Federal, State, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Fund—Proprietary fund type that may be used to report any activity that provides goods or services to other departments or governments on a cost-reimbursement basis.

Intrafund Activity—An activity, transaction, or service within one County fund.

Intrafund Charge—A transaction involving services or supplies within one fund. The reason intrafund accounts are used is so individual departments (same fund but different orgs) can record revenue/expenditures, but not double count revenue/expenditures at the fund level.

Invoice—A term describing an original document either issued for the sale of goods on credit (a sales invoice) or received for goods bought (a purchase invoice).

Issued Base—This amount represents the minimum General Fund allocation level for providing a consistent level of service and is determined by the previous year's Adopted Final Budget less one-time funding and increases for Board of Supervisors approved changes in negotiated increases and other program changes.

Joint Powers Agreement or Joint Powers Authority (JPA)—In accordance with Government Code Sections 6500-6534, if authorized by their legislative or other governing bodies, two or more public agencies by agreement may jointly exercise any power common to the contracting parties. The agreement shall state the purpose of the agreement or the power to be exercised. They shall provide for the method by which the purpose will be accomplished or the manner in which the power will be exercised. There are multiple JPA within Stanislaus County, including Stanislaus Animal Services Agency, Stanislaus Regional 9-1-1, and 10th Street Place.

Journal Voucher (JV)—A standard form for recording transactions to the general ledger.

Juvenile Justice Crime Prevention Act (JJCPA)—Created by the Crime Prevention Act of 2000 to provide a stable funding source for local juvenile justice programs aimed at curbing crime and delinquency among at-risk youth. JJCPA funds are utilized in the Probation Department within the Safe Community priority area.

Local Agency Formation Commission (LAFCO)—A governmental body that provides regional growth management services in overseeing the formation and development of local governmental agencies, including special districts.

Local Area Network (LAN)—A group of computers and associated devices that share a common communications line or wireless link to a server.

Lease—A contract granting use or occupation of property during a specified period in exchange for a specified rent.

Legal Budget Unit (LBU)—An accounting unit, representing one or more departmental programs, where budgeted appropriations are established and reported.

Liquidity— (1) The degree to which an asset or security can be bought or sold in the market without affecting the asset's price; (2) The ability to convert an asset to cash quickly.

Lockyer-Isenberg Trial Court Funding Act—The Lockyer-Isenberg Trial Court Funding Act of 1997 (Assembly Bill or AB 233) was enacted in September 1997 and included the following: consolidation of all court funding at the State level, capped counties' financial responsibility at the Fiscal Year 1994-1995 level, and required the State to fund all future growth in court operation costs.

Long–Term Debt—Debt with a maturity of more than one year after issuance.

Maddy Emergency Medical Services (EMS) Fund—The Maddy Emergency Medical Services Fund was created by the Legislature in SB 12/612 (Chapter 1240, Statutes 1987) and set out in Government Code 7600 and Health and Safety Code Part I, Division 2.5, Section 1797.98. This state law mandates a $7 surcharge for every $10 of traffic fines collected for criminal offenses. A portion of the surcharge is deposited into the local EMS Fund and used for the reimbursement of emergency medical services provided to persons unable to pay for their care. This revenue is used to provide services at the Health Services Agency, housed within the Healthy Community priority area.

Maintenance of Effort (MOE)—A level of local agency contribution required as part of a grant, dedicated funding, or a mandate.

Maintenance and Operations (M&O)—Refers to a category of costs associated with general repair and normal business activities and functions.

Mandate—An official order or commission to do something; the authority to carry out a policy or course of action.

Mandated Program—A requirement by the State or Federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

Market Value—The price investors are willing to pay for a share of stock or an asset on the open market.

Maturity—The date upon which the principal or stated value of an investment becomes due and payable.

Memorandum of Understanding (MOU)—Agreement outlining the terms of employment entered into between the County and employees of various bargaining units.

Mental Health Services Act (MHSA) (Proposition 63)—Established a 1% income surtax on incomes over a million dollars with the revenues slated to create new County mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system. MHSA funding is utilized at Behavioral Health and Recovery Services, housed within the Healthy Community priority area.

Midyear Financial Report—A financial review which considers actual expenditures/expenses for the first six months of the fiscal year and projections for the remaining six months. This review is often used to make corrective actions to ensure that expenditures remain within budgeted appropriations.

Mission—The scope, purpose, and goal of a County department.

Mission Statement—A succinct description of the scope and purpose of a County department.

Modified Accrual Basis—Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways: (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Municipal Advisory Council (MAC)—An elected body representing a specific area of the County that provides advice to the Board of Supervisors concerning services which are or may be provided by the County or other local governmental agencies, including but not limited to matters of public health, safety, welfare, public works, and planning.

National Incident Management System (NIMS)—NIMS is a system mandated by Homeland Security Presidential Directive 5 that provides: a consistent, nationwide approach for Federal, local, and tribal governments; and the private-sector and nongovernmental organizations to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of cause, size or complexity. To provide for interoperability and compatibility among federal, local, and tribal capabilities, the NIMS includes a core set of concepts, principles, and terminology.

Need—A request by a department for resources to complete a department's mission.

Net County Cost (NCC)—The difference between budgeted appropriations, departmental revenue, and the use of any departmental fund balance/retained earnings. Discretionary Revenue funds the difference.

Non-spendable Fund Balance—Includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long-term amount of notes receivable or prepaid amounts).

Object—An expenditure classification required by the State Controller's Office that summarizes a group of accounts. The County's budget must be adopted by the object of expenditure within each budget unit. This becomes the legal level for budgetary control – the level at which expenditures may not exceed budgeted appropriations.

Objectives—Goals intended to be attained within the budget period.

Operational Plan—The County's two-year financial plan.

Operations—Processes, activities, or manner of functioning within a County department.

Operating Budget —The budget as of a specific point in time (e.g., the Operating Budget as of December 31, 2019) that includes prior year encumbrances, carryover appropriations, and Board approved adjustments subsequent to the Adopted Final Budget; also referred to as the Legal Budget.

Operating Transfers—A transfer of cash to another fund (other than trust funds) NOT involving goods or services – e.g., County Match.

Oracle FMS—Financial Management System software application purchased from Oracle to maintain the County's general ledger.

Ordinance—A formal legislative enactment by the governing board (i.e., the Board of Supervisors) of a municipality. If it is not in conflict with any higher form of law, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Org—A cost center deemed necessary or desirable for control of financial operations. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-**xxxxxxx**-xxxxx-xxxxxxx-xxxxxx-xxxxxx-xxxxx); the second segment of the Oracle coding structure (identified here in bold) captures a transaction's 7-digit org number.

Organization—Refers to Stanislaus County and all County departments associated together for a common purpose, with a set of rules and guidelines which specify the relations of the individual departments to the whole group.

Other Charges—A payment to an agency, institution, or person outside the County Government or Cost Allocation Plan (CAP) charges.

Other Financing Sources—Increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends. The use of *other financing sources* category is limited to items so classified by the Generally Accepted Accounting Principles (GAAP).

Other Financing Uses—Decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of *other financing uses* category is limited to items so classified by Generally Accepted Accounting Principles (GAAP).

Overhead—General fixed costs such as rent, lighting, and heating expenses that cannot be charged to a specific product or work operation.

Patient Assistance Program—Patient Assistance Programs are run by pharmaceutical companies and provide free medication to people who cannot afford to buy their medicine.

Peace Officer Standards and Training (POST)—Sets minimum selection and training standards for California law enforcement.

Pension Obligation Bonds (POB)—Taxable bonds issued by a state of local government to pay its obligation to the pension fund or system in which its employees are members.

Performance Measure—An annual indicator of achievement or measures of prediction for a program or work unit as defined in the organization of the budget. Measures may be expressed as a number count, fraction, or a percent of achievement related to the size of the problem or service being provided.

Planning Process—An act of formulating a program or a definite course of action.

Performance Visioning Carryover Savings (PVCS)—A Board-approved policy that provides departments some financial flexibility to support operations aligned with performance visioning within the two-year cycle by allowing the transfer of savings from year one to year two for General Fund departments. The carryover of savings is dependent upon the financial forecast stated in the annual Midyear Financial Report; a positive economic outlook would support a staff recommendation to initiate automatic savings into the next fiscal year, whereas indications of an economic decline would end the carryover for that two-year cycle.

Policy Issues—The addition, expansion, reduction, or modification of programs that have significant implications/impact to the County or public.

Position Description Questionnaire (PDQ)—A form used in evaluating job reclassification requests. The form must be signed by the Supervisor and Department Head.

Prior Year—Transactions that are posted in the current year for previous years' contracts or commitments for service. Encumbrances from the previous year are carried into the next year's appropriation.

Prior Year Appropriations—Budget carried forward with purchase orders (obligation encumbrances) from the prior fiscal year.

Problem—A state of difficulty that needs to be resolved.

Program—A planned, coordinated group of activities, procedures, etc., often for a specific purpose, or a facility offering such a series of activities. The County provides a multitude of programs through its many departments in order to meet the needs of the community and its members.

Program-based Budget Approach—The proposed spending plan that was developed by reviewing the specific services each department offers along with a categorization of how it meets the Board of Supervisors' stated priorities.

Project—Work that is undertaken with a specific result or objective expected.

Project Study Report (PSR)—A document that contains a report of preliminary engineering effort, a detailed alternatives analysis, and cost, schedule, and scope information, including estimated schedule and costs for environmental mitigation and permit compliance.

Property Tax—California State law prescribes that all real estate owners pay property tax to support local public services such as schools, law enforcement, fire protection, and general government administration. Property tax is calculated based on the following formula: (property value – exempt amount) × tax rate + direct assessments = property tax.

Proposition 10—In November 1998, Proposition 10 was passed by voters, which enacted the California Children's and Family Act. Proposition 10 increased the cigarette tax by 50 cents per pack to fund a variety of community-based, early childhood initiatives for newborns to children five year of age. Funds are distributed to county commissions, which are overseen by a State commission. The Act requires participating counties to establish local county commissions that allocate California Children and Families Program (CCFP) funds to local service providers for community awareness, education, health care, social services, and research efforts.

Proposition 36—In November 2000, California voters passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (SACPA). This initiative allows most people convicted of first and second time nonviolent, simple drug possession to receive drug treatment instead of incarceration.

Proposition 63—On November 2, 2004, the voters of California passed Proposition 63, the Mental Health Services Act (MHSA). The proposition established a 1% income surtax on incomes over a million dollars and the revenues are to be used to create new county mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system.

Proposition 69—In November 2004, California voters passed Proposition 69, the DNA Fingerprint, Unsolved Crime and Innocence Protection Act, to expand and modify state law regarding the collection and use of criminal offender DNA samples and palm print impressions.

Proposition 99—The Tobacco Tax and Health Promotion Act of 1988 (Proposition 99) was approved by California voters in November 1988. This law authorizes a tax of 25 cents per pack of cigarettes, or similar amount on other tobacco product items. These tax revenues are collected by the State and disbursed to fund statewide tobacco control health education and research efforts through local lead agencies, competitive grantees, and media campaigns.

Proposition 172—Proposition 172, which added Section 35 to Article XIII of the California Constitution, provides for a one-half cent sales and use tax for local public safety services, but the allocation of that revenue is determined by statute. Proposition 172 revenues are collected by the State Board of Equalization and apportioned to each county based on proportionate shares of statewide taxable sales. Each county is required to deposit this revenue in a Public Safety Augmentation Fund to be allocated by the county auditor to the county and cities within the county.

Public Authority (PA) – A public entity separate from the County exercising public and essential governmental functions in order to carry out the provider components of In-Home Supportive Services. The Public Authority resides within the Healthy Community priority area.

Proprietary Funds—Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal services funds.

Public Health (PH)—A division within Health Services Agency that has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. Public Health is housed in the Healthy Community priority area.

Public Library Foundation (PLF)—A non-profit organization that supplements existing library funds through fundraising, grants, and/or donors. The Stanislaus Library Foundation supports the Stanislaus County Library, housed within the Strong Local Economy priority area.

Public Facilities Fees (PFF)—The Public Facilities Fee program imposes a fee on new development per Section 66000 et seq. of the California Government Code. Commonly known as a "growth impact fee," revenues collected under this program support the pro-rata extension of existing County services to support the new growth created by the development. This fee provides for the expansion of facilities or services to meet growth needs, but does not replace, repair, or maintain the existing level-of-service provided by the County.

Public Records Act—The Public Records Act (California Government Code Sections 6250-6276.48) enacted in 1968 was designed to give the public access to information in possession of public agencies, unless there is a specific reason not to do so. Most of the reasons for withholding disclosure of a record are set forth in specific exemptions contained in the Act. However, some confidentiality provisions are incorporated by reference to other laws.

Public Safety Realignment Revenue (2011)—The State Legislature enacted Assembly Bill 118 in Fiscal Year 2011-2012 to give counties a source of funding for the shift in custodial and community supervision responsibilities for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties, and to make changes in the funding streams of certain mental health, social services, and substance use disorder programs.

Public Safety Restoration (PSR)—As part of the Fiscal Year 2014-2015 Mid-Year Financial Report, the Board of Supervisors approved recommendations to support Public Safety Restoration (PSR) to fund critical public safety services in four departments: the District Attorney, Public Defender, Probation, and Sheriff. These departments are housed within the Safe Community priority area.

Realignment Revenue (1991)—The State Legislature enacted Assembly Bill 1491 in Fiscal Year 1991-1992 to give counties a source of funding for their public health, mental health, and certain social services programs. The revenue to fund these programs comes from a one-half cent sales tax and a portion of the Vehicle License Fees. Welfare and Institutions Code Section 17600 created the Local Revenue Fund and each County receives Realignment funds from the State Local Revenue Fund.

Recognition—Determination of when a transaction is to be recorded.

Recommended Proposed Budget—The first of a two-part budget process, this budget is required to be submitted to the Board by June 30th of each year and reflects any revisions, reductions, or additions to the prior year's budget.

Redevelopment Agency (RDA)—An independent agency governed by the Board of Supervisors acting as Agency Board members, designed to provide fiscal resources to implement and construct programs and projects that help eliminate blighting conditions in the County. RDA was abolished by ABX1 26 in Fiscal Year 2011-2012.

Return on investment (ROI)—The amount of return relative to the investment; expressed as a percentage of benefit/cost.

Reimbursement—Fees received as payment for the provision of specific services.

Resolution—An order by the Board of Supervisors requiring less legal formality than an ordinance of statute.

Restricted Fund Balance—Includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors), or through enabling legislation.

Retained Earnings—The accumulated earnings of an enterprise or internal service fund.

Revenue—Funds received from various sources and treated as income by the County which are used to finance expenditures.

Salaries and Employee Benefits—Accounts which establish expenditures for employee-related costs.

Schedule 9—This schedule is prepared to meet requirements for disclosing financing uses as covered in Section 29006 of the Budget Act. All financing uses, including both specific and contingent, are included in this schedule. A separate schedule is required for each budget unit having activity within the County's operating funds.

Secured Taxes—Taxes levied on real properties in the County which must be "secured" by lien on the properties.

Self-Insurance—A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

Senate Bill 90 (SB 90)— Reimbursement claims that allow the County to fund State-mandated programs while freeing up General Fund revenues.

Service Level—The quantifiable performance of staff or provision of space and equipment available to be helpful to others.

Services—Work that is done, supported by staff, and the provision of space and equipment provided to be helpful to the public.

Services and Supplies—Accounts which establish expenditures for operating expenses of County departments and programs other than salaries and benefits, other charges, and capital assets.

Solution—The act of solving, state of being solved, or the disentanglement of any intricate problem or difficult question.

Source Document—An original invoice, bill, or receipt to which journal entries, checks, or deposits refer.

Special District—An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special Districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, and fire protection districts.

Special Revenue Fund—One of five governmental fund types used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Spending Plan – The projected plan for operations in the second year of the two-year budget cycle; in year two, becomes the base budget in the Proposed Budget process.

Standardized Emergency Management System (SEMS)—The system required by Government Code Section 8607(a) for managing response to multi-agency and multi-jurisdiction emergencies in California. SEMS consists of five organizational levels, which are activated as needed: field response, local government, operational area, regional, and State. SEMS incorporates the use of Incident Command Center (ICS), the Master Mutual Aid Agreement, existing mutual aid systems, the operational area concept, and multi-agency or inter-agency coordination. Local governments must use SEMS to be eligible for funding of their personnel related costs under State disaster programs.

Straight-line Depreciation—Depreciating something by the same (i.e., fixed) amount every year rather than as a percentage of its previous value. Example: a vehicle initially costs $10,000. If it is depreciated at a rate of $2,000 per year, it will depreciate to zero in exactly five years.

Subvention—Payments by an outside agency (usually from a higher governmental unit) for costs that originate in the County.

Successor Agencies—These agencies were established to make payments and perform other functions and obligations (including "Enforceable Obligations") of former redevelopment agencies, as outlined in ABX1 26 which abolished redevelopment agencies during the 2011-2012 Fiscal Year.

Supercircular—Issued by the Federal Office of Management and Budget, 2 CFR Chapter I, Chapter II, Part 200 defines Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards. The Supercircular will provide the basis for County cost allocation plans, and defines the standards for Federal claiming/reporting and the Single Audit.

Supplemental Property Assessments—Supplemental property assessments are created when the Assessor reassesses a property due to a change in ownership, an addition, such as a new home on a vacant lot, a new pool, or the addition of a room made to an existing property. A supplemental assessment may result in an increase or decrease from values already assessed on the regular annual tax roll.

Supplemental Property Taxes—Supplemental property taxes are the additional taxes charged or refunds due based on any supplemental assessments enrolled by the Assessor (see Supplemental Property Assessments).

Tangible Assets—Assets that have physical substance.

Tax Allocation Bonds—Bonds that were issued in conjunction with a redevelopment project. The taxes pledged to their repayment come from the increase of assessed value over and above a pre-established base. The redevelopment created this added value, now referred to as Redevelopment Property Tax funds (previously known as the tax increment).

Tax Levy—The amount of tax dollars billed to taxpayers based on the imposition of the property tax rate on the assessed valuation.

Tax Loss Reserve Funds—As required by California Tax and Revenue Code Section 4703.2, in each county that elects to adopt the procedure authorized by this chapter and elects to be governed by this Section rather than Section 4703, there shall be created a tax loss reserve fund. The tax loss reserve fund shall be used exclusively to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. In a county electing to be subject to this section, the tax loss reserve fund shall be maintained at not less than 25 percent of the total delinquent secured taxes and assessments for participating entities in the county as calculated at the end of the fiscal year. At the end of the fiscal year, amounts in the tax loss reserve fund that are in excess of 25 percent of the total delinquent secured taxes and assessments for participating entities in the county may be credited to the county general fund.

Tax Roll—A list of all taxable property within a jurisdiction.

Teeter Plan—The County and its political subdivisions operate under the provisions of Section 4701-4717 of the California Revenue and Taxation Code (otherwise known as the "Teeter Plan"). Under this method, the accounts of all political subdivisions that levy taxes on the County tax roll are credited with 100 percent of their respective secured tax levy, regardless of the actual payments and delinquencies.

Transient Occupancy Tax—A tax collected by a hotel/motel operator for a percentage of the room rent paid by each transient, which is then due the County.

Trial Court Funding Act—Lockyer-Isenberg Trial Court Funding Act of 1997.

Triple-Flip—A complicated financing plan developed by the State in their 2003-2004 budget.

Trust Funds—Funds to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

Unassigned Fund Balance—The residual classification for the General Fund, including all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

Unencumbered—The portion of an appropriation not yet expended or encumbered.

Unincorporated Area—Geographic portions of Stanislaus County which are not within incorporated cities.

Unreserved Fund Balance – Includes Fund Balance that is not reserved in accordance with state law, charter, or contractual obligation. Unreserved amounts include Assigned, Committed, and Unassigned Fund Balance available to balance the budget at the discretion of either the Board of Supervisors or Chief Executive Office.

Unsecured Property Tax—A tax on properties such as office furniture, equipment, and boats, which are not located on property owned by the assessee.

Upload—To transfer data or programs, usually from a peripheral computer to a central, often remote, computer.

User Department—A department that pays for services received from another County department, with payment made through an Intrafund or Interfund transfer.

Values—To build public trust and ensure equitable treatment for all, the Stanislaus County Code of Ethics provides six behavioral expectations: Trustworthiness, Respect, Responsibility, Fairness, Caring, and Citizenship. This code prescribes ideal courses of actions and behaviors accepted and practiced by the organization.

Vision—The ultimate objective/goal.

Weighted Labor Rate—An hourly cost for an employee that includes salary, payroll benefits, health insurance, vacation, and department overhead and indirect costs. Employee weighted labor rates may vary because of a difference in salary rates, the benefits selected from the cafeteria plan, the difference in overhead costs between departments, and the annual vacation accrual of employees.

Women, Infants and Children (WIC) – A Federal program aimed at safeguarding the health of low-income women, infants, and children up to age five who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

Wraparound—Wraparound is an approach to implementing individualized, comprehensive services for youth with complicated multi-dimensional problems and is an alternative to residential placement whereby a wide array of services is provided to children and their caretakers in less restrictive community settings – parents' home, foster homes, and group homes. Wraparound is a family-centered, strengths-based approach to developing an individualized service plan that allows a child to live in a normalized setting outside of residential care.

Williamson Act—The Williamson Act provides for lowered property taxes for lands maintained in agricultural and certain open space uses. The landowner enters into a contract with the County or city to restrict land uses to those compatible with agriculture, wildlife habitat, scenic corridors, recreational use, or open space. In return, the local authorities calculate the property tax assessment based on the actual use of the land instead of its potential value assuming full commercial development.

Yield—The rate of annual return on an investment expressed as a percentage.

Zero-Base Budget—The County's approach to building budget projections requires a full analysis of each account and line-item "from the ground up". This process is designed to ensure the minimum funding level required to maintain existing Board of Supervisors' approved staff and service levels. This funding is identified as "base-funding"; departments may request additional funding to support expanded service levels, above the base funding; these requests are sometimes referred to as "unmet needs" pending Board of Supervisors' approval.

-A-

Aging and Veterans Services 224
Area Agency on Aging Schedule 9 231
Veterans Services Schedule 9 232

Agricultural Commissioner 298
Agricultural Commissioner Department Summary 301

Assessor 344
Assessor Schedule 9 351
ASR State Grants Schedule 9 351

Auditor-Controller 352
Auditor-Controller Schedule 9 359
Enterprise Resource Planning Schedule 9 359

-B-

Behavioral Health and Recovery Services 233
Behavioral Health and Recovery Services Schedule 9 246
Managed Care Schedule 9 246
Mental Health Services Act Schedule 9 247
Public Guardian Schedule 9 247
Stanislaus Recovery Center Schedule 9 248
Substance Abuse Disorder Schedule 9 249

Board of Supervisors 360
Board of Supervisors Department Summary 362

-C-

Chief Executive Office 365
Operations and Services Department Summary 368

CEO—Human Relations 373
Deferred Compensation Schedule 9 384
Dental Self-Insurance Schedule 9 384
Human Relations Schedule 9 385
Medical Self-Insurance Schedule 9 385
Other Employee Benefits Schedule 9 386
Unemployment Self-Insurance Schedule 9 386
Vision Care Self-Insurance Schedule 9 387
Workers' Compensation Self-Insurance Schedule 9 387

Child Support Services 250
Child Support Services Department Summary 253

Clerk- Recorder 388
Recorder Division Schedule 9 395
Elections Division Schedule 9 395
Modernization Trust Fund Schedule 9 396
Vital and Health Statistics Schedule 9 396

Community Services Agency 256
Program Services and Support Schedule 9 270
County Children's Fund Schedule 9 271
General Assistance Schedule 9 271
Homeless Emergency Aid Program Schedule 9 272
Housing and Homeless Services Schedule 9 272
IHSS Public Authority-Administration Schedule 9 273
IHSS Public Authority-Benefits Schedule 9 273
IHSS Provider Wages Schedule 9 274
Public Economic Assistance Schedule 9 274

County Counsel 397
County Counse Department Summary 400

County Capital Projects 123
Courthouse Construction Fund Schedule 9 127
Criminal Justice Facilities Fund Schedule 9 128

County Operations (Delivering Efficient Public Services) 404
Airport Schedule 9 416
Appropriations for Contingencies Schedule 9 416
Cannabis Program Schedule 9 417
Capital Improvement Financing Authority (CIFA) Schedule 9 417
Crows Landing Air Facility Schedule 9 418
Debt Service Schedule 9 418
Focus on Prevention Schedule 9 419
General Fund Contribution to Other Programs Schedule 9 419
General Fund Match-Vehicle License Fee (VLF) Schedule 9 420
General Liability Self-Insurance Schedule 9 420
Mandated County Match Schedule 9 421
Professional Liability Insurance Schedule 9 421

County Operations (Supporting Strong and Safe Neighborhoods) 129
County Court Funding Schedule 9 134
Department of Justice Drug and Alcohol Schedule 9 135
DNA Identification Fund Prop 69 Schedule 9 135
Stanislaus Family Justice Center Scedule 9 136

-D-

District Attorney 137
Arson Task Force Schedule 9 150
Auto Insurance Fraud Prosecution Schedule 9 150
Consumer Fraud Prosecution Program Schedule 9 151
Criminal Division Schedule 9 151
Criminal Division Asset Forfeiture Schedule 9 152
Elder Abuse Advocacy And Outreach Schedule 9 152
Federal Asset Forfeiture Schedule 9 153
Real Estate Fraud Prosecution Schedule 9 153

Unserved/Underserved Victim Advocacy and Outreach Program Schedule 9 154
Victim Compensation and Government Claims Schedule 9 154
Victim Services Program Schedule 9 155
Violence Against Women Program Schedule 9 155

-E-

Economic Development Bank 305
Economic Development Bank Department Summary 307

Environmental Resources 463
Environmental Resources Schedule 9 479
AB 939/Source Reduction and Recycle Schedule 9 479
Abandoned Vehicle Abatement Schedule 9 480
Beverage Container Recycling Schedule 9 480
Code Enforcement Abatement Schedule 9 481
Disclosure Program Schedule 9 481
Fink Road Landfill Schedule 9 482
Geer Road Landfill Schedule 9 482
Groundwater Program Schedule 9 483
Household Hazardous Waste Schedule 9 483
Trust Fund Schedule 9 484
Used Oil Recycling Schedule 9 484
Vehicle Registration Fee Surcharge Schedule 9 485
Waste Tire Enforcement Grant Schedule 9 485

-G-

General Services Agency 422
12th Street Office Building Schedule 9 434
Administration Schedule 9 435
ADA Self-Evaluation and Transition Plan Project Schedule 9 435
Central Services Division Schedule 9 436
County Facilities Schedule 9 436
Facilities Maintenance Division Schedule 9 437
Fleet Services Division Schedule 9 437
Plant Acquisition Schedule 9 438
Stanislaus Veterans Center Schedule 9 438
Utilities Schedule 9 439

Grand Jury 156
Grand Jury Department Summary 157

-H-

Health Services Agency 276
Administration Schedule 9 288
Clinic and Ancillary Services Schedule 9 288
Emergency Medical Services Discretionary Fund Schedule 9 289
Indigent Health Care Program (IHCP) Schedule 9 289
IHCP-Emergency Medical Services Hospital Schedule 9 290
IHCP-Emergency Medical Services Physicians Schedule 9 290

Public Health Schedule 9 291
Public Health Vital and Health Statistics Schedule 9 291

-I-

Information Technology Central 440
Information Technology Central Schedule 9 448
Information Technology Central -Telecommunications Schedule 9 448

Integrated Criminal Justice Information System 160
Integrated Criminal Justice Information System Department Summary 161

-L-

Library 330
Library Department Summary 333

-P-

Parks and Recreation 486
Parks and Recreation Schedule 9 407
Fish and Wildlife Schedule 9 407
Modesto Reservoir Patrol Schedule 9 408
Off-Highway Vehicle Fund Schedule 9 408
Regional Water Safety Training Center Schedule 9 409
Tuolumne River Regional Park Schedule 9 409

Planning and Community Development 500
Planning and Community Development Schedule 9 510
Building Permits Schedule 9 510
Dangerous Building Abatement Schedule 9 511
General Plan Maintenance Schedule 9 511
Special Revenue Grants Schedule 9 512

Probation 164
Administration Schedule 9 175
Community Corrections Partnership Schedule 9 175
Corrections Performance Incentive Fund Schedule 9 176
Field Services Schedule 9 176
Institutional Services Schedule 9 177
Juvenile Commitment Facility Schedule 9 177
Juvenile Justice Crime Prevention Act Schedule 9 178
Local Community Corrections Schedule 9 178
Ward Welfare Fund Schedule 9 179
Youthful Offender Block Grant Schedule 9 179

Public Defender 180
Public Defender Schedule 9 187
Indigent Defense Schedule 9 187

Public Works 513
Administration Schedule 9 525
Engineering Schedule 9 525
Local Transit System Schedule 9 526
Morgan Shop Schedule 9 526
Road and Bridge Schedule 9 527

-S-

Sheriff 188
Administration Schedule 9 208
Adult Detention Expansion Schedule 9 208
CAL ID Program Schedule 9 209
CAL-MMET Program Schedule 9 209
Civil Process Fee Schedule 9 210
Contract Cities Schedule 9 210
County Fire Service Fund Schedule 9 211
Court Security Schedule 9 211
Detention Schedule 9 212
Driver Training Program Schedule 9 212
Federal Asset Forfeiture Schedule 9 213
Jail Commissary/Inmate Welfare Schedule 9 213
Justice Assistance Grant Schedule 9 214
Office of Emergency Services/Fire Warden Schedule 9 214
OES Grants Schedule 9 215
OES Homeland Security Grants Schedule 9 215
OES Water Resources Grant Schedule 9 216
Operations Schedule 9 216
SDEA Federal Asset Forfeiture Schedule 9 217
Vehicle Theft Unit Schedule 9 217

-T-

Treasurer-Tax Collector 449
Admin/Taxes Schedule 9 455
Revenue Recovery Schedule 9 455
Treasury Division Schedule 9 456

-U-

University of California Cooperative Extension 309
University of California Cooperative Extension Schedule 9 315
UC Cooperative Extension Farm and Home Advisors Research Trust Schedule 9 315

-W-

Workforce Development 316
Workforce Development Schedule 9 323
Stanworks Schedule 9 323

STAFFING RECOMMENDATIONS 2020-2021 FINAL BUDGET								
BOS Priority	**Department**	**Budget Unit**	**Position(s) Requested**	**Position(s) Recommended**	**Position Number**	**Classification**	**Department Request**	**CEO Recommendation**
Strong and Safe Neighborhoods	CEO- Office of Emergency Services / Fire Warden	OES/Fire Warden	-1	-1	11488	Account Clerk III	Transfer out	Transfer out to Sheriff Department - OES/Fire Warden
			-1	-1	15150	Accountant III	Transfer out	Transfer out to Sheriff Department - OES/Fire Warden
			-1	-1	10247	Confidential Assistant IV	Transfer out	Transfer out to Sheriff Department - OES/Fire Warden
			-1	-1	11306	Deputy Fire Warden/Dep Dir OES	Transfer out	Transfer out to Sheriff Department - OES/Fire Warden
			-1	-1	8394	Fire Warden/Asst Dir-OES	Transfer out	Transfer out to Sheriff Department - OES/Fire Warden
			-2	-2	10923, 11087	Manager III	Transfer out	Transfer out to Sheriff Department - OES/Fire Warden
			-1	-1	1717	Staff Serv Coordinator	Transfer out	Transfer out to Sheriff Department - OES/Fire Warden
		County Fire Service Fund	-1	-1	14020	Admin Clerk III	Transfer out	Transfer out to Sheriff - County Fire Service Fund
			-1	-1	13648	Deputy Fire Warden/Dep Dir OES	Transfer out	Transfer out to Sheriff - County Fire Service Fund
			-4	-4	13649, 13662, 15242, 15243	Fire Prevention Specialist II	Transfer out	Transfer out to Sheriff - County Fire Service Fund
			-1	-1	11587	Fire Prevention Specialist III	Transfer out	Transfer out to Sheriff - County Fire Service Fund
			-1	-1	11579	Manager III - Safety	Transfer out	Transfer out to Sheriff - County Fire Service Fund
			-1	-1	13650	Sr. Systems Engineer	Transfer out	Transfer out to Sheriff - County Fire Service Fund
	Public Defender	Public Defender	1	0	NEW	Manager I/II	Add new position(s)	Study
	Sheriff	Administration	1	1	NEW	Staff Services Analyst	Add new position(s)	Staff Services Analyst
			1	0	NEW	Systems Engineer I/II - BB	Add new position(s)	Not recommended
			0	0	8322	Admin Secretary	Classification study	Study
			0	0	13249	Confidential Assistant III	Classification study	Study
			0	0	3652	Legal Clerk IV	Classification study	Study
			0	0	14982	Staff Services Analyst	Classification study	Study
			1	1	3364	Storekeeper I/II	Transfer in	Transfer in from Operations
			-1	-1	6649	Deputy Sheriff I/II	Transfer out	Transfer out to Operations
			-1	-1	3307	Legal Clerk III	Transfer out	Transfer out to Operations
		Adult Detention Expansion	0	0	14611	Admin Secretary	Classification study	Study
		Contract Cities	1	1	NEW	Deputy Sheriff I/II - BB	Add new position(s)	Deputy Sheriff I/II
		County Fire Service Fund	1	1	14020	Admin Clerk III	Transfer in	Transfer in from CEO
			1	1	13648	Deputy Fire Warden/Dep Dir OES	Transfer in	Transfer in from CEO

STAFFING RECOMMENDATIONS 2020-2021 FINAL BUDGET								
BOS Priority	**Department**	**Budget Unit**	**Position(s) Requested**	**Position(s) Recommended**	**Position Number**	**Classification**	**Department Request**	**CEO Recommendation**
Strong and Safe Neighborhoods	Sheriff	County Fire Service Fund	4	4	13649, 13662, 15242, 15243	Fire Prevention Specialist II	Transfer in	Transfer in from CEO
			1	1	11587	Fire Prevention Specialist III	Transfer in	Transfer in from CEO
			1	1	11579	Manager III - Safety	Transfer in	Transfer in from CEO
			1	1	13650	Sr. Systems Engineer	Transfer in	Transfer in from CEO
		Detention	1	1	NEW	Captain	Add new position(s)	Captain
			8	0	NEW	Deputy Sheriff-Custodial	Add new position(s)	Not recommended
			2	1	NEW	Supervising Legal Clerk I/II	Add new position(s)	Supervising Legal Clerk I/II
			0	0	3496	Account Clerk II	Classification study	Study
		OES-Fire Warden	1	1	11488	Account Clerk III	Transfer in	Transfer in From CEO
			1	1	15150	Accountant III	Transfer in	Transfer in From CEO
			1	1	10247	Confidential Assistant IV	Transfer in	Transfer in From CEO
			1	1	11306	Deputy Fire Warden/Dep Dir OES	Transfer in	Transfer in From CEO
			1	1	8394	Fire Warden/Asst Dir-OES	Transfer in	Transfer in From CEO
			2	2	10923, 11087	Manager III	Transfer in	Transfer in From CEO
			1	1	1717	Staff Serv Coordinator	Transfer in	Transfer in From CEO
			1	0	NEW	Application Specialist III- BB	Add new position(s)	Not recommended
			1	1	NEW	Staff Services Coordinator	Add new position(s)	Staff Services Coordinator
			0	0	10923	Manager III	Reclassify downward	Reclassify to Staff Services Coordinator
		Operations	1	0	NEW	Community Services Officer	Add new position(s)	Not recommended
			2	2	NEW	Crime Analyst	Add new position(s)	Crime Analyst
			2	1	NEW	Deputy Sheriff I/II - BB	Add new position(s)	Deputy Sheriff I/II - BB
			2	0	NEW	Legal Clerk III - BB	Add new position(s)	Not recommended
			1	1	NEW	Manager IV	Add new position(s)	Manager IV
			1	1	6649	Deputy Sheriff I/II	Transfer in	Transfer in from Administration
			1	1	3307	Legal Clerk III	Transfer in	Transfer in from Administration
			-1	-1	3364	Storekeeper I/II	Transfer out	Transfer out to Administration
Community Health	Aging and Veterans Services	Area Agency on Aging	1	1	NEW	Staff Services Technician	Add new position(s)	Staff Services Technician
			0	0	3221	Account Clerk III	Reclassify upward	Study
			0	0	13998	Accountant I	Reclassify upward	Study
	Behavioral Health and Recovery Services	Behavioral Health and Recovery Services	-1	-1	3229	Administrative Clerk III	Transfer out	Transfer out to Public Guardian
			-1	-1	14010	Administrative Clerk II	Transfer out	Transfer out to Public Guardian
			-3	-3	1180, 9796, 14005	Conservator Investigator	Transfer out	Transfer out to Public Guardian
			-1	-1	487	Conservator Investigator Supervisor	Transfer out	Transfer out to Public Guardian
		Mental Health Services	-1	-1	11163	Manager IV	Transfer out	Transfer out to Public Guardian

STAFFING RECOMMENDATIONS 2020-2021 FINAL BUDGET								
BOS Priority	**Department**	**Budget Unit**	**Position(s) Requested**	**Position(s) Recommended**	**Position Number**	**Classification**	**Department Request**	**CEO Recommendation**
Community Health	Behavioral Health and Recovery Services	Public Guardian	5	0	NEW	Deputy Public Guardian I/II - BB	Add new position(s)	Not recommended
			1	0	NEW	Conservator Investigator Supervisor	Add new position(s)	Not recommended
			1	0	NEW	Accounting Technician	Add new position(s)	Not recommended
			1	1	3229	Administrative Clerk III	Transfer in	Transfer in from Behavioral Health and Recovery Services
			1	1	14010	Administrative Clerk II	Transfer in	Transfer in from Behavioral Health and Recovery Services
			3	3	1180, 9796, 14005	Conservator Investigator	Transfer in	Transfer in from Behavioral Health and Recovery Services
			1	1	487	Conservator Investigator Supervisor	Transfer in	Transfer in from Behavioral Health and Recovery Services
			1	1	11163	Manager IV	Transfer in	Transfer in from Mental Health Services
	Community Services Agency	Service and Support	0	0	1495, 1532, 1539	Manager II	Block-Budget	Manager I/II - BB
			0	0	1503, 1544, 1653, 1659, 7687, 9692, 13381	Manager III	Block-Budget	Manager II/III - BB
	Health Services Agency	Administration	0	0	13629	Software Developer II	Classification study	Study
		Clinics and Ancillary	0	0	NEW	Senior Nurse Manager	Add new classification	Senior Nurse Manager Management Bargaining unit; Salary Band ($89,419.20 - $134,139.20)
			0	0	10171, 6857, 1583	Manager IV	Reclassify upward	Senior Nurse Manager
			0	0	NEW	Nurse Manager	Add new classification	Nurse Manager, Management Bargaining unit; Salary Band ($81,078.40 - $121,638.40)
			0	0	13714	Manager III	Reclassify upward	Nurse Manager
		Public Health	0	0	NEW	Chief Physical/Occupational Therapist	Add new classification	Chief Physical/Occupational Therapist Management Bargaining unit; Salary Band ($82,950 to $124,425)
			0	0	1635	Manager III	Reclassify upward	Chief Physical/Occupational Therapist

STAFFING RECOMMENDATIONS
2020-2021 FINAL BUDGET

BOS Priority	Department	Budget Unit	Position(s) Requested	Position(s) Recommended	Position Number	Classification	Department Request	CEO Recommendation
Community Health	Health Services Agency	Public Health	0	0	13246	Manager IV	Reclassify upward	Senior Nurse Manager
			0	0	9232, 2007	Manager III	Reclassify upward	Nurse Manager
			1	1	NEW	Manager II	Add new position(s)	Manager II
			-1	-1	11494	Staff Services Coordinator	Delete position(s)	Delete position
Healthy Economy	Agricultural Commissioner	Agricultural Commissioner	0	0	935, 2160, 2166, 2186	Deputy Ag Com/Sealer	Reclassify upward	Study
	Workforce Development	Workforce Development	1	1	New	Assistant Director	Add new position(s)	Assistant Director
First-Rate Learning	Library	Library	-1	-1	9238	Application Specialist II	Transfer out	Transfer out to ITC
			-1	-1	9239	Application Specialist III	Transfer out	Transfer out to ITC
			-1	-1	1673	Manager III	Transfer out	Transfer out to ITC
			-1	-1	11609	Systems Engineer II	Transfer out	Transfer out to ITC
Efficient Public Services	Chief Executive Office	Risk Management	0	0			Change Division Name	Change Name to Human Relations
			-2	-2	1727, 9040	Confidential Assistant III	Transfer out	Transfer out to CEO-Operation and Services
			-2	-2	1605, 10851	Manager III	Transfer out	Transfer out to CEO-Operation and Services
		Operations and Services	1	0	NEW	Confidential Assistant IV	Add new position(s)	Study
			2	2	1727, 9040	Confidential Assistant III	Transfer in	Transfer in from CEO-Risk Management
			2	2	1605, 10851	Manager III	Transfer in	Transfer in from CEO-Risk Management
			-5	-5	1797, 9203, 9678, 14021, 14462	Confidential Assistant III	Transfer out	Transfer out to CEO-Human Relations
			-2	-2	1816, 10251	Confidential Assistant IV	Transfer out	Transfer out to CEO-Human Relations
			-1	-1	9675	Human Resources Director	Transfer out	Transfer out to CEO-Human Relations
			-6	-6	1509, 1576, 1776, 6189, 8696, 9702	Manager III	Transfer out	Transfer out to CEO-Human Relations
			-2	-2	1669, 1672	Manager IV	Transfer out	Transfer out to CEO-Human Relations
			-1	-1	6151	Confidential Assistant III	Transfer out	Transfer out to GSA
			-1	-1	1761	Confidential Assistant IV	Transfer out	Transfer out to GSA
			-2	-2	14760, 14761	Maintenance Engineer II	Transfer out	Transfer out to GSA
			-2	-2	1667, 14487	Manager III	Transfer out	Transfer out to GSA
			-2	-2	8695, 9854	Manager IV	Transfer out	Transfer out to GSA

STAFFING RECOMMENDATIONS 2020-2021 FINAL BUDGET								
BOS Priority	**Department**	**Budget Unit**	**Position(s) Requested**	**Position(s) Recommended**	**Position Number**	**Classification**	**Department Request**	**CEO Recommendation**
Efficient Public Services	Chief Executive Office	Human Relations	5	5	1797, 9203, 9678, 14021, 14462	Confidential Assistant III	Transfer in	Transfer in from CEO-Operation and Services
			2	2	1816, 10251	Confidential Assistant IV	Transfer in	Transfer in from CEO-Operation and Services
			1	1	9675	Human Resources Director	Transfer in	Transfer in from CEO-Operation and Services
			6	6	1509, 1576, 1776, 6189, 8696, 9702	Manager III	Transfer in	Transfer in from CEO-Operation and Services
			2	2	1669, 1672	Manager IV	Transfer in	Transfer in from CEO-Operation and Services
			0	0	9675	Human Resources Director	Change Classification Name	Change Name to Human Relations Director
	County Counsel	County Counsel	1	1	NEW	Confidential Assistant III	Add new position(s)	Confidential Assistant III
	General Services Agency	Administration	1	1	6151	Confidential Assistant III	Transfer in	Transfer in from CEO-Operation and Services
			1	1	1761	Confidential Assistant IV	Transfer in	Transfer in from CEO-Operation and Services
			2	2	1667, 14487	Manager III	Transfer in	Transfer in from CEO-Operation and Services
			2	2	8695, 9854	Manager IV	Transfer in	Transfer in from CEO-Operation and Services
			2	2	14760, 14761	Maintenance Engineer II	Transfer in	Transfer in from CEO-Operation and Services
	Information Technology Central	Information Technology Central	1	1	9238	Application Specialist II	Transfer in	Transfer in from Library
			1	1	9239	Application Specialist III	Transfer in	Transfer in from Library
			1	1	1673	Manager III	Transfer in	Transfer in from Library
			1	1	11609	Systems Engineer II	Transfer in	Transfer in from Library
Community Infrastructure	Environmental Resources	Environmental Resources	0	0	NEW	Environmental Resources Aide	Add new classification(s)	Environmental Resources Aide,AFSCME, SCEA, Bargaining Unit 9, Step1: $13.39; 2: $14.06; 3: $14.76; 4: $15.50; 5: $16.28
			0	0	14666, 14667	Park Aide	Reclassify laterally	Environmental Resources Aide
			-1	-1	13500	Manager IV	Transfer out	Transfer out to Groundwater Program
		Fink Road Landfill	0	0	14669, 14670	Park Aide	Reclassify laterally	Environmental Resources Aide

STAFFING RECOMMENDATIONS
2020-2021 FINAL BUDGET

BOS Priority	Department	Budget Unit	Position(s) Requested	Position(s) Recommended	Position Number	Classification	Department Request	CEO Recommendation
Community Infrastructure	Environmental Resources	Groundwater Program	1	1	13500	Manager IV	Transfer in	Transfer in from Environmental Resources
JPA	Stanislaus Animal Services Agency	Stanislaus Animal Services Agency	1	1	NEW	Animal Care Specialist III	Add new position(s)	Animal Care Specialist III
			1	1	NEW	County Veterinarian	Add new position(s)	County Veterinarian

REQUESTED CHANGES TO POSITION ALLOCATION REPORT	**38**	
RECOMMENDED CHANGES TO POSITION ALLOCATION REPORT		**14**
TOTAL CURRENT AUTHORIZED POSITIONS		**4,539**
Add New Position(s)		**15**
Delete Vacant Position(s)		**-1**
RECOMMENDED AUTHORIZED POSITIONS		**4,553**

Legend:
BB- Block-budget

UNFUNDED POSITIONS DELETED 2020-2021 FINAL BUDGET						
BOS Priority	**Department**	**Budget Unit**	**# of Position(s)**	**Position Number**	**Classification**	**CEO Recommendation**
Strong and Safe Neighborhoods	District Attorney	Criminal Division	-2	8727, 12125	Legal Clerk III	All positions on the unfunded list are recommended to be deleted in the Final Budget. The unfunded list will no longer exist after the 2020-2021 Final Budget.
			-1	1398	Sr. Criminal Investigator	
	Probation	Administration	-1	8205	Accounting Technian	
		Juvenile Commitment Facility	-5	9274, 9277, 11039,11041, 11047	Probation Corrections Officer II	
		Institutional Services	-1	7316	Probation Corrections Officer II	
		JJCPA	-4	9949, 9950, 9951, 10631	Probation Corrections Officer II	
	Sheriff	Administration	-1	10521	Legal Clerk III	
		Operations	-1	7345	Deputy Sheriff II	
		Court Security	-1	12853	Sergeant	
Community Health	Aging and Veterans Services	Area Agency On Aging	-1	11436	Community Health Work III	
		Veterans Services	-1	7075	Administrative Clerk II	
	Health Services Agency	Administration	-1	6628	Sr Custodian	
		Clinics & Ancillary Services	-1	8455	Administrative Clerk I	
			-1	374	Community Health Work II	
			-1	7822	Family Practice Physician	
			-1	681	Phys/Occupational Therapist II	
			-3	6262, 6263, 6854	Sr Nurse Practitioner	
			-1	412	Sr Physician Assistant	
		Public Health	-1	3567	Account Clerk II	
			-1	1880	Assistant Director	
			-1	168	Community Health Work II	
			-3	288, 6993, 8091	Community Health Work III	
			-1	249	Public Health Nutritionist II	
			-5	1939, 1966, 1974, 6702, 10688	Public Health Nurse II	
			-1	7986	Public Health Nurse III	
			-1	1885	Staff Nurse III	
			-1	1898	Staff Servives Coordinator	
Healthy Economy	Agricultural Commissioner	Agricultural Commissioner	-1	3526	Accountant I	
	Workforce Development	Workforce Development	-1	8627	Administrative Clerk II	

UNFUNDED POSITIONS DELETED
2020-2021 FINAL BUDGET

BOS Priority	Department	Budget Unit	# of Position(s)	Position Number	Classification	CEO Recommendation
First-Rate Learning	Library	Library	-2	10452, 11343	Administrative Clerk I	
			-1	10800	Application Specialist II	
			-1	7898	Librarian III	
			-2	290, 7413	Library Asst II	
Efficient Public Services	Assessor	Assessor	-1	3575	Account Clerk III	
			-2	751, 8940	Appraiser III	
	Chief Executive Office	Operation and Services	-1	7927	Confidential Assistant III	
			-2	1592, 7083	Deputy Executive Officer	
		OES/Fire Warden	-1	11307	Manager II	
		Risk Management	-1	9039	Confidential Assistant I	
		Risk Management	-2	1806, 1812	Confidential Assistant II	
	County Counsel	County Counsel	-1	11206	Confidential Assistant II	
			-1	10137	Confidential Assistant IV	
	General Services Agency	Central Services Division	-1	11490	Sr Buyer	
		Fleet Services Division	-1	11741	Storekeeper I	
		Facilities Maintenance	-2	3956, 11374	Housekeeper / Custodian	
	Treasurer - Tax Collector	Treasurer - Admin/Taxes	-1	9899	Account Clerk III	
Community Infrastructure	Environmental Resources	Environmental Resources	-1	10140	Associate Civil Engineer	
			-1	11004	Manager II	
			-1	1205	Milk and Dairy Inspector II	
			-1	2237	Sr. Environmental Health Specialist	
		Fink Road Landfill	-1	3215	Account Clerk III	
	Planning and Community Development	Planning	-1	10017	Application Specialist III	
			-1	1553	Manager III	
		Special Revenue Grants	-1	10384	Associate Planner	
		Redevelopment	-1	9888	Associate Planner	
		Building Permits	-1	8769	Administrative Clerk III	
	Public Works	Administration	-1	3178	Account Clerk III	
		Road & Bridge	-1	2260	Road Supervisor	
JPA	Stanislaus Animal Services Agency	Animal Services	-2	10619, 10620	Animal Care Specialist I	
			-2	431, 8361	Animal Services Officer II	
	Stanislaus Regional 911	Stanislaus Regional 911	-2	7882, 7883	Emergency Call Taker	
			-3	2314, 2317, 2345	Emergency Dispatcher	
Total Unfunded Positions Deleted			**-89**			

*These unfunded positions were previously deducted from the allocation count, therefore no change to the overall position allocation number.

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2018
Contracts over $200,000
2020-2021 Final Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Community Services Agency	Program Services and Support	Community Housing and Shelter Services of Stanislaus County	Bringing Families Home Housing Services	$233,740 7/1/20-6/30/21	$370,090 7/1/20-6/30/22	$603,830
Community Services Agency	Program Services and Support	Stanislaus County Office of Education	Emergency Child Care Bridge Program Services for Resource Families	$162,526 7/1/18-6/30/19 $116,102 7/1/19-6/30/20 $116,102 7/1/20-6/30/21	$110,097 7/1/20-6/30/21	$504,827
Health Services Agency	Clinic and Ancillary	Maxim Healthcare Services Inc.	Staffing Agency	$934,434 7/1/18-6/30/20 $144,000 7/1/20-6/30/21	$500,000 10/1/20-6/30/21	$1,578,434
Information Technology Centeral	Information Technology Central	Oracle	Financial Management System (FMS) and PeopleSoft Software and Support	$971,653 7/1/18-6/30/20	$588,238 7/1/20-6/30/21	$1,559,891
Information Technology Centeral	Information Technology Central	Telcion Communications	Hardware Consultation and Purchase	$346,513 7/1/18-6/30/20	$304,900 7/1/20-6/30/21	$651,413
Integrated Criminal Justice Information System	ICJIS	Atomogy Corporation	Software Development	$1,350,000 7/1/18-6/30/20	$750,000 7/1/20-6/30/21	$2,100,000
Planning and Community Development	Planning and Community Development	Benchmark Resources	Mining Inspection Services	$55,747 7/1/18-6/30/19 $57,526 7/1/19-6/30/20	$303,908 10/1/20-6/30/25	$417,181
Probation	Community Corrections Partnership	City of Modesto	Crime Analyst	$86,686 7/1/18-6/30/20 $90,000 7/1/19-6/30/20	$102,419 7/1/20-6/30/21	$279,105
Probation	Youthful Offender Block Grant, Community Corrections Partnership	Sierra Vista Child and Family Services	Provide Services for the Youth Assessment Center; Provide Services to Offenders to Reduce Recidivism	$150,000 7/1/19-6/30/20	$264,017 7/1/20-6/30/22	$414,017

*Listed contract amounts less than $200,000 represent separate contracts where total contracted services with the vendor exceed $200,000

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2018
Contracts over $200,000
2020-2021 Final Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Sheriff	Detention	Guardian RFID	Inmate Management System	$200,000 7/15/20-7/15/21 $86,495 7/30/21-6/30/23	$86,495 7/15/20-7/15/23	$372,990
Workforce Development	Workforce Development	Aspiranet	Welfare to Work Program Services	$146,523 7/1/18-6/30/19 $161,987 7/1/19-6/30/20	$161,987 7/1/20-6/30/21	$470,497
Workforce Development	Workforce Development	Beaudette Consulting Inc.	Rapid Response Activities	$100,000 3/1/18-6/30/19 $100,000 7/1/19-6/30/20	$100,000 7/1/20-6/30/21	$300,000
Workforce Development	Workforce Development	Center for Human Services	Welfare to Work Program Services	$581,712 7/1/18-6/30/19 $485,893 7/1/19-6/30/20	$485,893 7/1/20-6/30/21	$1,553,498
Workforce Development	Workforce Development	Central Valley Opportunity Center	Welfare to Work Program Services	$166,387 7/1/18-6/30/19 $137,650 7/1/19-6/30/20	$137,650 7/1/20-6/30/21	$441,687
Workforce Development	Workforce Development	Ceres Unified School District	Provides Employment and Training Services in Stanislaus County for Youth Ages 17-24	$1,171,500 7/1/18-6/30/19 $1,230,075 7/1/19-6/30/20	$410,025 7/1/20-10/31/20	$2,811,600
Workforce Development	Workforce Development	Eckerd Youth Alternatives, Inc.	Provides Employment and Training Services in Stanislaus County for Youth Ages 17-24	$294,250 7/1/18-6/30/19 $308,963 7/1/19-6/30/20	$102,988 7/1/20-10/31/20	$706,201
Workforce Development	Workforce Development	El Concilio	Welfare to Work Program Services	$308,688 7/1/18-6/30/19 $506,442 7/1/19-6/30/20	$506,442 7/1/20-6/30/21	$1,321,572
Workforce Development	Workforce Development	Friends Outside	Provides Employment and Training Services to Adult Ex-Offenders Paroled into Stanislaus County	$320,000 7/1/18-6/30/19 $320,000 7/1/19-6/30/20	$95,000 7/1/20-6/30/21	$735,000
Workforce Development	Workforce Development	Learning Quest - Stanislaus Literacy Center	Welfare to Work Program Services	$522,518 7/1/18-6/30/19 $635,642 7/1/19-6/30/20	$635,642 7/1/20-6/30/21	$1,793,802
Workforce Development	Workforce Development	Opportunity Stanislaus	Sector Strategies Development and Operations	$844,520 7/1/18-6/30/19 $250,000 7/1/19-6/30/20	$150,000 7/1/20-6/30/21	$1,244,520

*Listed contract amounts less than $200,000 represent separate contracts where total contracted services with the vendor exceed $200,000

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2018
Contracts over $200,000
2020-2021 Final Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Workforce Development	Workforce Development	Sierra Vista Child & Family Services	Welfare to Work Program Services	$252,006 7/1/18-6/30/19 $267,524 7/1/19-6/30/20	$267,524 7/1/20-6/30/21	$787,054
Workforce Development	Workforce Development	Stellar Career College	Provides Employment and Training Services in Stanislaus County for Youth Ages 17-24	$294,250 7/1/18-6/30/19 $308,963 7/1/19-6/30/20	$102,988 7/1/20-10/31/20	$706,201
Workforce Development	Workforce Development	United Way of Stanislaus County	Focus on Prevention-Downtown Streets Team	$200,000 12/11/18-12/10/19 $200,000 12/11/19-12/10/20	$200,000 12/11/20-12/10/21	$600,000

*Listed contract amounts less than $200,000 represent separate contracts where total contracted services with the vendor exceed $200,000

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2018
Contracts between $100,000 - $200,000
2020-2021 Final Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Chief Executive Office	Operations and Services	Never Boring Design Associates, Inc.	Brand Marketing Campaign and COVID/Wellness Videos	$28,348 3/1/20-6/30/20	$154,337 7/1/20-1/31/22	$182,685
Community Services Agency	Program Services and Support	Darnelle, Kevin	Contract Employee - Homeless Shelter Support Services	$46,000 7/1/20-6/30/21	$60,000 8/4/20-6/30/21	$106,000
Community Services Agency	Program Services and Support	Edgeworth Monitoring, LLC	Remote monitoring of video surveillance system for Community Services Facility	$0	$140,561 7/1/20-6/30/23	$140,561
Health Services Agency	Clinic and Ancillary	Gangupantula, Gopika MD	Diabetologist	$0	$108,000 4/1/20-6/30/21	$108,000
Probation	Community Corrections Partnership	Learning Quest/Stanislaus Literacy	Provide GED Readiness Courses	$44,618 7/1/18-6/30/19 $44,618 7/1/19-6/30/20	$51,480 7/1/20-6/30/21	$140,716
Public Works	Local Transit System	City of Modesto	Employee Ride Program	$39,354 7/1/18-6/30/19 $50,000 7/1/19-6/30/20	$60,000 7/1/20-6/30/21	$149,354
UC Cooperative Extension	UC Cooperative Extension	Schellman, Anne	Coordinator for the Master Gardener Program	$65,000 7/1/18-6/30/19 $65,000 7/1/19-6/30/20	$65,000 7/1/20-6/30/21	$195,000
Workforce Development	Workforce Development	Opportunity Stanislaus	Employer Assistance Program (EAP)	$50,000 7/1/19-6/30/20	$50,000 7/1/20-6/30/21	$100,000
Workforce Development	Workforce Development	Opportunity Stanislaus	Employer Asessment-WorkKeys	$50,000 7/1/19-6/30/20	$50,000 7/1/20-6/30/21	$100,000

*Listed contract totals less than $100,000 represent separate contracts where the total contracted services with vendor exceed $100,000

2020-2021 Final Budget
Summary of Department Requests Not Recommended

#	Fund Type	Board Priority	Department/Budget Unit	Short Description	Recommendation	1x Funding	Ongoing	Recommended Revenue Increase/ (Decrease)	Recommended Appropriation Increase/ (Decrease)	Use of/ (Savings to) NCC/Fund Balance
SUPPORTING STRONG AND SAFE NEIGHBORHOODS										
1	GF	Supporting Strong and Safe Neighborhoods	District Attorney - Criminal Division	Increase for Contract attorneys to provide special prosecution on appellate matters	Not Recommended at this time	$366,086			$366,086	$366,086
2	GF	Supporting Strong and Safe Neighborhoods	District Attorney - Criminal Division	Increase for employee contract to manage paperless system	Not Recommended at this time	$22,568			$22,568	$22,568
3	GF	Supporting Strong and Safe Neighborhoods	District Attorney - Criminal Division	Increase for various staff to perform extra help for the dept	Not Recommended at this time	$81,000			$81,000	$81,000
4	GF	Supporting Strong and Safe Neighborhoods	District Attorney - Criminal Division	Media Contract to support the department's Facebook page, press releases and provide communication strategies with the public	Not Recommended at this time	$18,000			$18,000	$18,000
5	SR	Supporting Strong and Safe Neighborhoods	District Attorney - Real Estate Fraud	Real Estate Fraud unmet need request	Not Recommended at this time	$82,520			$82,520	$82,520
6	GF	Supporting Strong and Safe Neighborhoods	Probation Institutions	Replacement of Department IT equipment.	Not Recommended at this time	$17,710			$17,710	$17,710
7	GF	Supporting Strong and Safe Neighborhoods	Probation Institutions	New Guardian RFID annual 5 year contract cost - Inmate tracking system	Not Recommended at this time		$35,000		$35,000	$35,000
8	GF	Supporting Strong and Safe Neighborhoods	Public Defender	Add an embedded HR manager at 50% FTE	Not Recommended at this time		$64,234		$64,234	$64,234
9	GF	Supporting Strong and Safe Neighborhoods	Public Defender	Mental Health Services added for Public Defender clients funded with CCP	Not Recommended at this time	$63,660		$63,660	$63,660	$0
10	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Administration	1 Systems Engineer I/II	Not Recommended at this time	$10,000	$125,383		$104,037	$104,037
11	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Administration	Office 365 CAPs costs difference from those issued	Not Recommended at this time	$0	$16,915		$16,915	$16,915
12	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Administration	SOC HVAC	Not Recommended at this time	$1,700,000	$0		$1,700,000	$1,700,000
13	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Adult Detention Expansion	Office 365 CAPs costs difference from those issued	Not Recommended at this time	$0	$15,909	$3,977	$15,909	$11,932
14	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Detention	Office 365 CAPs costs difference from those issued	Not Recommended at this time		$53,453		$53,453	$53,453
15	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Detention	7 Deputy Sheriff - Custodial	Not Recommended at this time	$112,000	$793,701		$707,278	$707,278
16	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Detention	1 Deputy Sheriff - Custodial	Not Recommended at this time	$16,000	$113,389		$101,040	$101,040
17	GF	Supporting Strong and Safe Neighborhoods	Sheriff - OES Fire Warden	1 Data Analyst; Ongoing cost to be identified; funded with NCC.	Not Recommended at this time	$40,000	$0			
18	GF	Supporting Strong and Safe Neighborhoods	Sheriff - OES Fire Warden	1 Application Specialist III BB	Not Recommended at this time	$10,000	$111,411		$93,558	$93,558
19	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	1 Community Services Officer	Not Recommended at this time	$63,500	$79,337		$123,003	$123,003
20	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	1 Legal Clerk III BB	Not Recommended at this time	$1,000	$73,816		$56,361	$56,361
21	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	1 Legal Clerk III BB	Not Recommended at this time	$1,000	$73,816		$56,361	$56,361
22	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	Helicopter Replacement - State Budget	Not Recommended at this time	$2,600,000		$2,600,000	$2,600,000	$0
23	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	Helicopter replacement engine rebuild	Not Recommended at this time		$70,000		$70,000	$70,000
24	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	Firing Range	Not Recommended at this time	$14,000,000			$14,000,000	$14,000,000

2020-2021 Final Budget
Summary of Department Requests Not Recommended

#	Fund Type	Board Priority	Department/Budget Unit	Short Description	Recommendation	1x Funding	Ongoing	Recommended Revenue Increase/ (Decrease)	Recommended Appropriation Increase/ (Decrease)	Use of/ (Savings to) NCC/Fund Balance
25	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	Hanger Lease costs per Board Agenda Item from 6/9/2020	Not Recommended at this time		$88,000		$88,000	$88,000
26	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	Office 365 CAPs costs difference from those issued	Not Recommended at this time		$35,250		$35,250	$35,250
27	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	RV towing for Nuisance Vehicles/CRU	Not Recommended at this time		$100,000		$100,000	$100,000
28	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	Specialty Team pay from other Non GF Legal Budget Units	Not Recommended at this time		$168,630		$168,630	$168,630
29	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	50% Lt position for County Security	Not Recommended at this time		$119,740		$119,740	$119,740
30	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	Increased costs due to Lease	Not Recommended at this time		$25,000		$25,000	$25,000
31	GF	Supporting Strong and Safe Neighborhoods	Sheriff - Operations	Contract - Prevention Performance Program	Not Recommended at this time		$92,012	$46,006	$92,012	$46,006
SUPPORTING COMMUNITY HEALTH										
32	SR	Supporting Community Health	Aging and Veterans Services - Area Agency on Aging	CRF Request - 6 months of senior meals	Not Recommended at this time	$655,200		$655,200	$655,200	$0
33	SR	Supporting Community Health	CSA - Housing and Homeless Services	Increase appropriations, funded by a NCC request of $902,984	Not Recommended at this time		$902,984	$0	$902,984	$902,984
DEVELOPING A HEALTHY ECONOMY										
34	SR	Developing a Healthy Economy	Workforce Development	ADA Parking Lot Improvements	Not Recommended at this time	$14,062			$14,062	$14,062
35	SR	Developing a Healthy Economy	Workforce Development - Stan WORKs	ADA Parking Lot Improvements	Not Recommended at this time	$23,943			$23,943	$23,943
PROMOTING FIRST-RATE LEARNING										
36	SR	Promoting First-Rate Learning	Library	CRF Request - projected decrease in sales tax revenue due to COVID-19 funded by the General Fund	Not Recommended at this time		$371,517		$371,517	$371,517
37	SR	Promoting First-Rate Learning	Library	CRF Request - sanitation services	Not Recommended at this time	$64,110		$64,110	$64,110	$0
DELIVERING EFFICIENT PUBLIC SERVICES										
38	GF	Delivering Efficient Public Services	CEO - Operations and Services	Increase in appropriations to support front area and breakroom reconfiguration and sit-stands	Not Recommended at this time	$82,200		$75,000	$82,200	$7,200
39	GF	Delivering Efficient Public Services	County Operations - General Fund Contribution to Other Programs	Increase contribution to Library	Not Recommended at this time		$371,517		$371,517	$371,517
40	GF	Delivering Efficient Public Services	Clerk-Recorder - Recorder	Increase Salaries and Benefits appropriations for indexing project	Not Recommended at this time	$44,500			$44,500	$44,500
41	GF	Delivering Efficient Public Services	Clerk-Recorder - Recorder	Increase Services and Supplies appropriation for office furniture and computer equipment.	Not Recommended at this time	$10,228			$10,228	$10,228
42	GF	Delivering Efficient Public Services	Clerk-Recorder - Recorder	Increase appropriations in Services and Supplies to fund document management system annual licensing	Not Recommended at this time		$60,000		$60,000	$60,000

2020-2021 Final Budget
Summary of Department Requests Not Recommended

#	Fund Type	Board Priority	Department/Budget Unit	Short Description	Recommendation	1x Funding	Ongoing	Recommended Revenue Increase/ (Decrease)	Recommended Appropriation Increase/ (Decrease)	Use of/ (Savings to) NCC/Fund Balance
DELIVERING COMMUNITY INFRASTRUCTURE										
43	SR	Delivering Community Infrastructure	Environmental Resources	Fund 15% realignment shortfall	Not Recommended at this time		$124,598	$124,598	$124,598	$0
44	SR	Delivering Community Infrastructure	Environmental Resources	Reimbursement for Groundwater Program General Liability Charges funded by County Match	Not Recommended at this time			$772,558		($772,558)
45	GF	Delivering Community Infrastructure	Environmental Resources - Groundwater	Increase for Salaries and Benefits costs	Not Recommended at this time		$20,144		$20,144	$20,144
46	GF	Delivering Community Infrastructure	Parks and Recreation	Loss of revenue for 4th of July week due to cancellation of the fireworks due to COVID-19 emergency	Not Recommended at this time	($340,000)		($340,000)	($153,000)	$187,000
47	GF	Delivering Community Infrastructure	Parks and Recreation	9 vaulted ADA parking spots at Modesto Reservoir, funded by increase in NCC	Not Recommended at this time	$51,150			$51,150	$51,150
48	GF	Delivering Community Infrastructure	Parks and Recreation	CRF Request - Reservation Software	Not Recommended at this time	$20,000			$20,000	$20,000
49	GF	Delivering Community Infrastructure	Parks and Recreation	CRF-Request Traffic Control	Not Recommended at this time	$42,864			$42,864	$42,864
50	GF	Delivering Community Infrastructure	Planning and Community Development	CRF Request - Counter Remodel	Not Recommended at this time	$390,000			$390,000	$390,000
51	ISF	Delivering Community Infrastructure	Public Works - Morgan Shop	CRF Request - Equipment Purchase	Not Recommended at this time	$400,000			$400,000	$400,000
52	ISF	Delivering Community Infrastructure	Public Works - Morgan Shop	CRF Request - Equipment Purchase	Not Recommended at this time	$217,500			$217,500	$217,500
53	ISF	Delivering Community Infrastructure	Public Works - Morgan Shop	CRF Request - Vehicle Purchase	Not Recommended at this time	$70,000			$70,000	$70,000
54	ISF	Delivering Community Infrastructure	Public Works - Morgan Shop	CRF Request - Equipment Purchase	Not Recommended at this time	$86,700			$86,700	$86,700
55	SR	Delivering Community Infrastructure	Public Works - Roads and Bridges	CRF Request - Project Management Software	Not Recommended at this time	$250,000			$250,000	$250,000
Grand Total						**$21,287,501**	**$4,105,756**	**$4,065,109**	**$25,197,542**	**$21,132,433**

Totals by Fund Type						
GF	General Fund (GF)	$19,423,466	$2,706,657	$2,448,643	$21,934,408	$19,485,765
SR	Special Revenue Fund (SR)	$1,089,835	$1,399,099	$1,616,466	$2,488,934	$872,468
CP	Capital Project Fund (CP)	$0	$0	$0	$0	$0
EF	Enterprise Fund (EF)	$0	$0	$0	$0	$0
ISF	Internal Service Fund (ISF)	$774,200	$0	$0	$774,200	$774,200
Grand Total by Priority		**$21,287,501**	**$4,105,756**	**$4,065,109**	**$25,197,542**	**$21,132,433**

Totals by Priority					
Supporting Strong and Safe Neighborhoods	$19,205,044	$2,254,996	$2,713,643	$21,077,325	$18,363,682
Supporting Community Health	$655,200	$902,984	$655,200	$1,558,184	$902,984
Developing a Healthy Economy	$38,005	$0	$0	$38,005	$38,005
Promoting First-Rate Learning	$64,110	$371,517	$64,110	$435,627	$371,517
Delivering Efficient Public Services	$136,928	$431,517	$75,000	$568,445	$493,445
Delivering Community Infrastructure	$1,188,214	$144,742	$557,156	$1,519,956	$962,800
Grand Total by Priority	**$21,287,501**	**$4,105,756**	**$4,065,109**	**$25,197,542**	**$21,132,433**

COUNTY OF STANISLAUS
APPROPRIATIONS LIMIT WORKSHEET
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Fiscal Year 2019-20 Appropriations Limitation per BOS Agenda Item No. 2019-0573		$ 413,720,038
Adjustment pursuant to Article XIIIB, Section 3(a): Transfer of financial responsibility to provide services as a result of jurisdictional change (annexation) to other governmental entities:		
Less tax proceeds shift from County to Cities		
County General Fund		(24,842)
County Fire Service Fund		(731)
Subtotal adjusted Appropriations Limitation		$ 413,694,465

Add: Adjustment pursuant to Article XIIIB, Section 1:
Appropriations made by local governments may increase annually by a factor comprised of the change in population and change in the U.S. Consumer Price index of California per capita income, whichever is less.

Price Factor and County specific Population Change data provided by the CA Department of Finance (see Note 1 below)

	Price Factor		Population Change		Ratio of Change		
Percentage change over prior year	3.73		0.67				
Converted to a ratio:	((3.73+100)/100)		((.67+100)/100)				
Calculation Factor for FY 2020-2021	1.037	x	1.007	=	1.044		1.044

Multiply adjusted Appropriations Limitation Subtotal by the Calculation Factor

Fiscal Year 2020-2021 Appropriations Limitation	a * b	$ 432,000,445
Less: Adjusted Estimated "Proceeds of Tax" Revenue Fiscal Year 2020-2021		225,987,677
2020-2021 Appropriations Limitation in excess of Estimated Tax Revenue		$ 206,012,768

Note 1:
Appropriations limit adjusted per Article XIIIB, amended by Proposition 111 to change the price and population factors that may be used. The 2020-2021 appropriations limit for each local jurisdiction shall be the 1986-87 appropriations limit adjusted from that year forward by the new growth factors stated in the proposition. Per Department of Finance Notice dated May, 2020.
http://www.dof.ca.gov/Forecasting/Demographics/Estimates/documents/PriceandPopulation2020.pdf

"Proceeds of Tax" Calculation Summary
FY 2020-2021

2020-2021 Final Adopted Budget as of August 30, 2020

	Final Adopted Budget	Tax Revenue	NonTax Revenue
General Fund	366,518,185	204,733,000	161,785,185
Special Revenue (excl. Special Districts)	805,021,580	19,386,750	785,634,830
Capital Projects	579,039	-	579,039
Total Revenue	$ 1,172,118,804	$ 224,119,750	$ 947,999,054
Total Revenue	$ 1,172,118,804	$ 224,119,750	$ 947,999,054
			-
Less General Fund Interest	(8,747,710)		(8,747,710)
Less Special Revenue Interest	(910,558)		(910,558)
Less Capital Projects Interest	(30,000)		(30,000)
Total Revenue from Interest	(9,688,268)		(9,688,268)
Total Revenue less Interest	$ 1,162,430,536	$ 224,119,750	$ 938,310,786
			-
Re-allocation Interest based on Tax vs NonTax			
Percentage of Total Revenue - less interest	100.00%	19.28%	80.72%
£ Allocation of Interest	9,688,268	1,867,927	7,820,341
Total Revenue less Interest	1,162,430,536	224,119,750	938,310,786
Adjusted estimated Revenue	$ 1,172,118,804	$ 225,987,677	$ 946,131,127
	-		-

£ Interest computed on total budget percentage ratio excluding interest
Use percentage to distribute interest between proceeds and non-proceeds

2020-2021 Recommended Final Budget

Budget Period 2020-2021/2021-2022

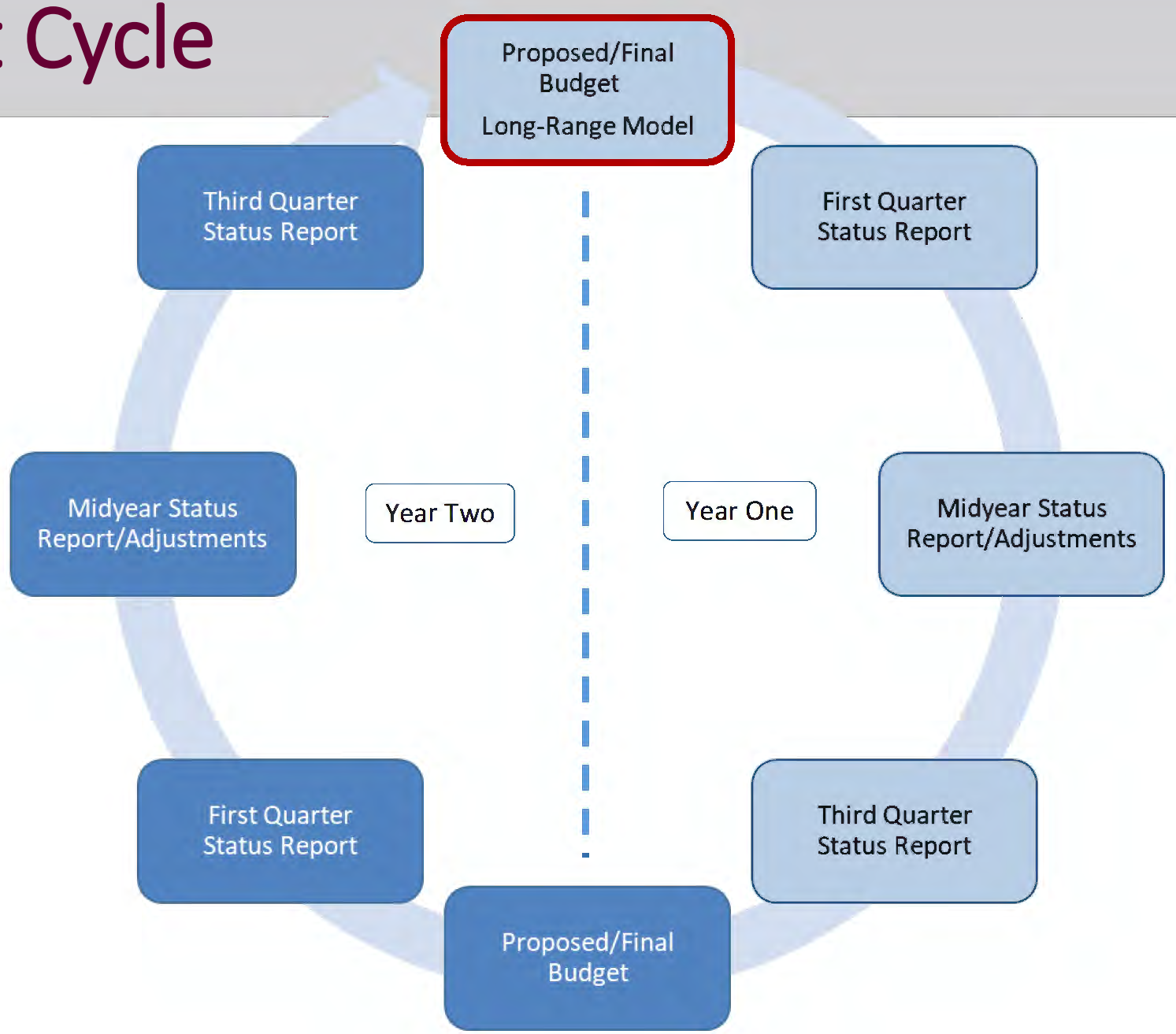
Stanislaus County

Jody Hayes
Chief Executive Officer
September 22, 2020

"Life is like riding a bicycle.
To keep your balance,
you must keep moving."

-- Albert Einstein

Two-Year Budget Cycle



2020-2021 Final Budget Introduction

- Replaces temporary Rollover Proposed Budget
- Budget analysis begins and ends with the Long-Range Model, providing confidence in sustainable operations
- Prioritizes existing service levels, takes a conservative approach to increases and relies on well-established budget strategies
- Incorporates year-end close Fiscal Year 2019-2020 results
- Recognizes historical trends as well as current impacts of the COVID-19 response
- Strategic spend-down of fund balance to sustain operations

Board of Supervisors Priorities

Supporting
Strong and Safe
Neighborhoods

Promoting
First-Rate Learning

Supporting
Community Health

Delivering
Efficient Public Services

Developing
a Healthy Economy

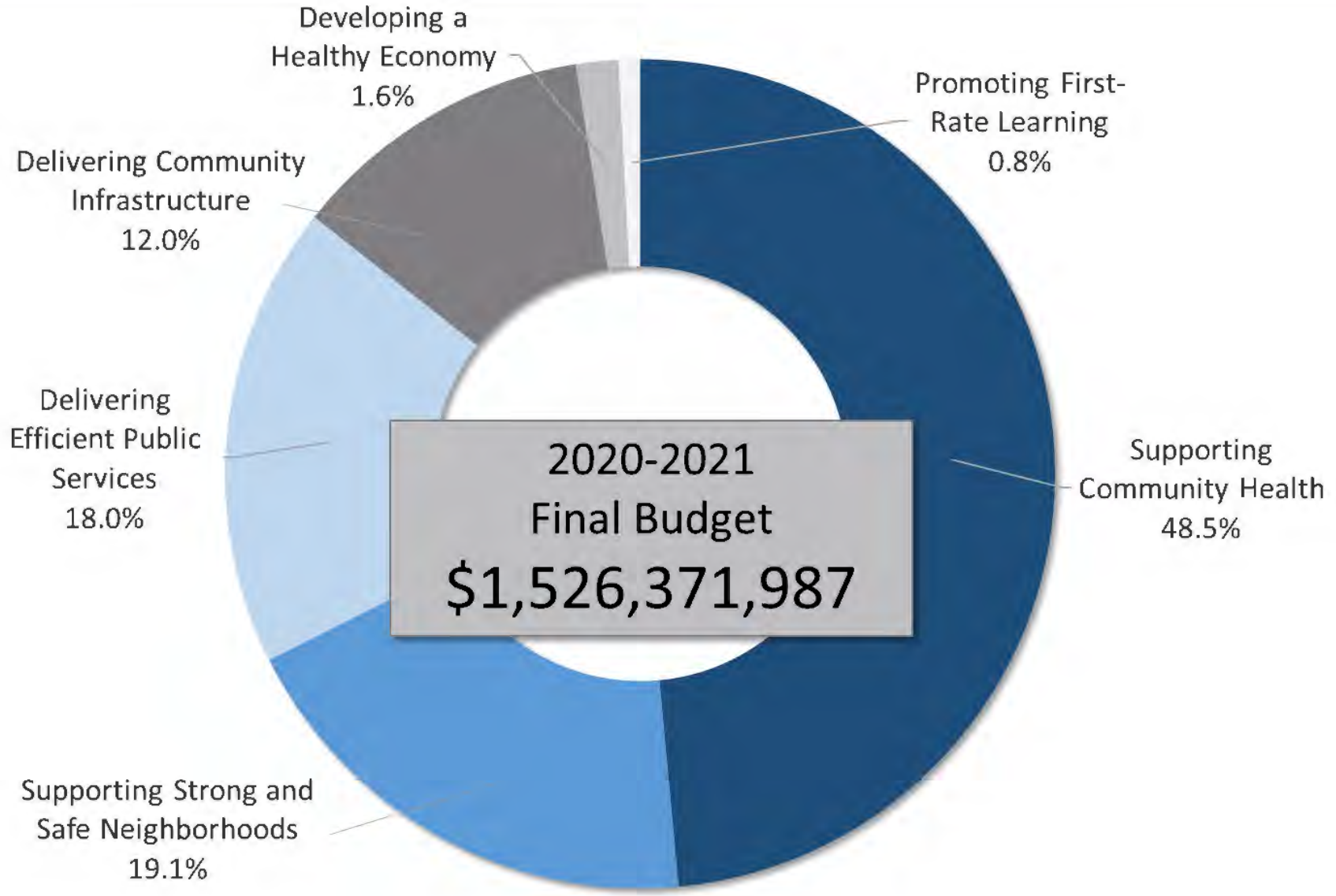
Delivering
Community Infrastructure

Budget Comparison

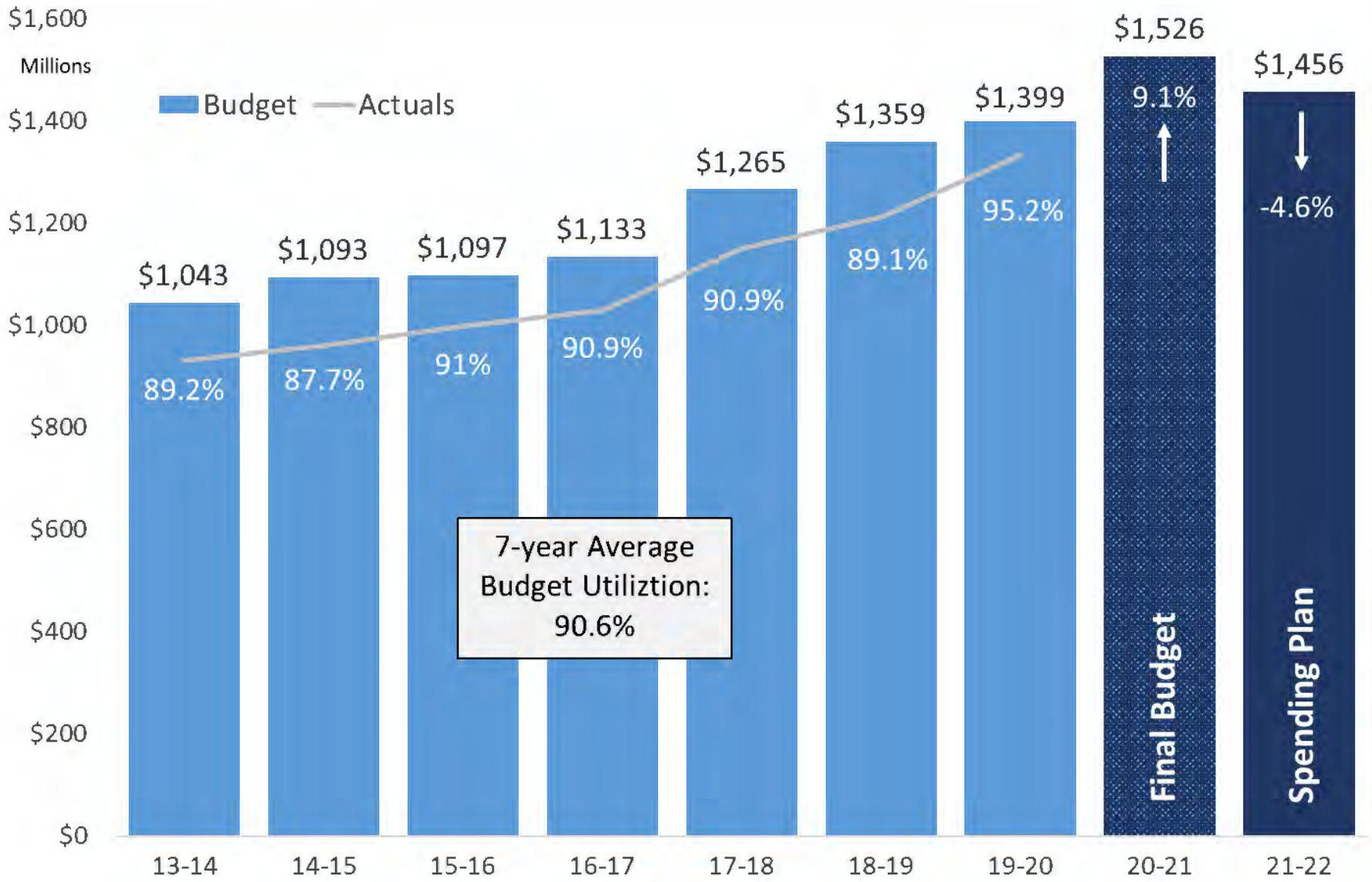
All Funds	2019-2020 Adopted Final Budget	2020-2021 Recommended Final Budget	2021-2022 Spending Plan
Total Appropriations	$ 1,399,223,727	$ 1,526,371,987	$ 1,456,497,363
Total Revenue	$ 1,334,637,314	$ 1,402,346,195	$ 1,407,429,854
Use of Fund Balance/Retained Earnings	$ 64,586,413	$ 124,025,792	$ 49,067,509

- Year One – An increase of $127.1 million, or 9.1%
  - Adopted Final Budget → Recommended Final Budget
- Year Two – A decrease of $69.9 million, or 4.6%
  - Recommended Final Budget → Spending Plan

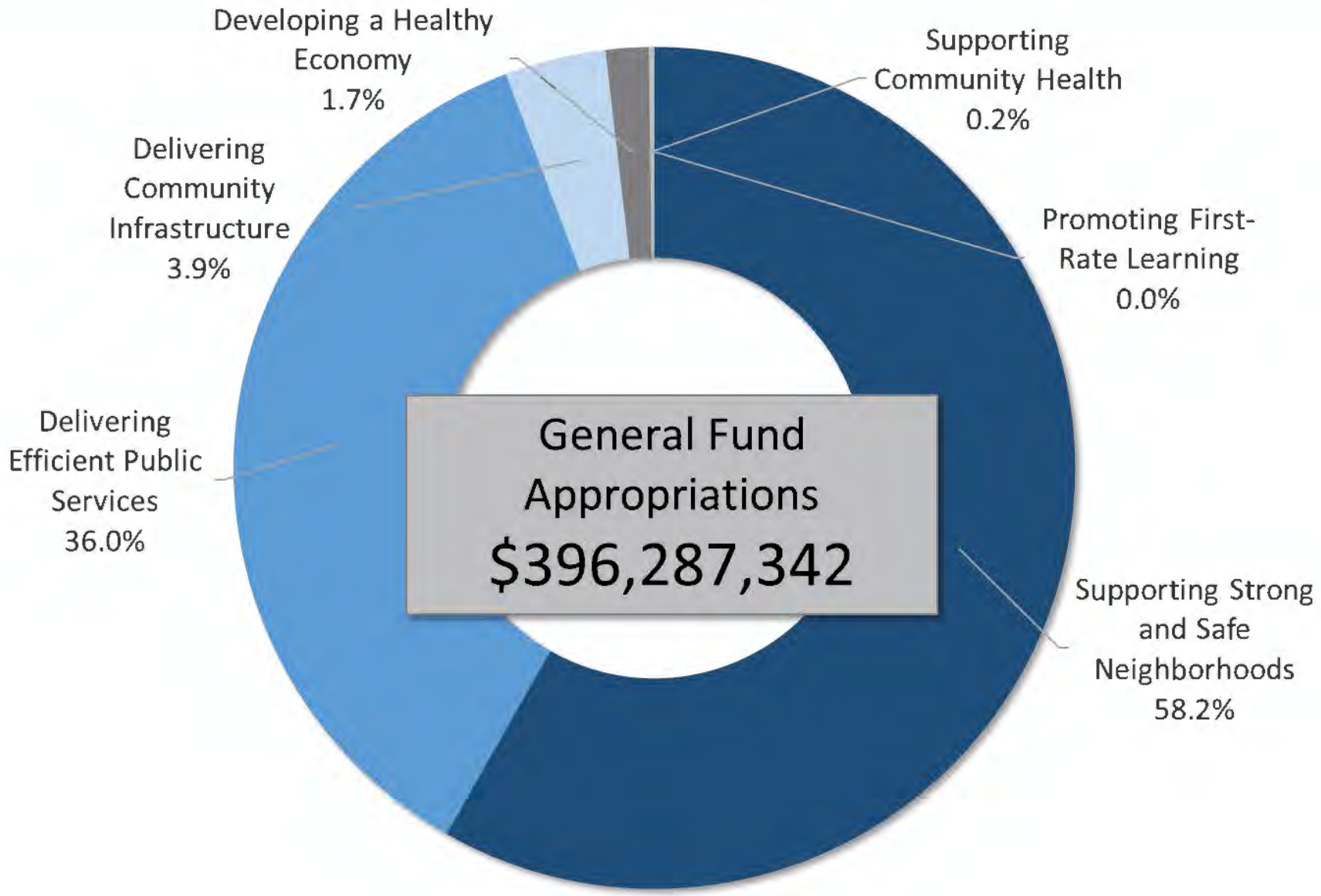
Final Budget Appropriations



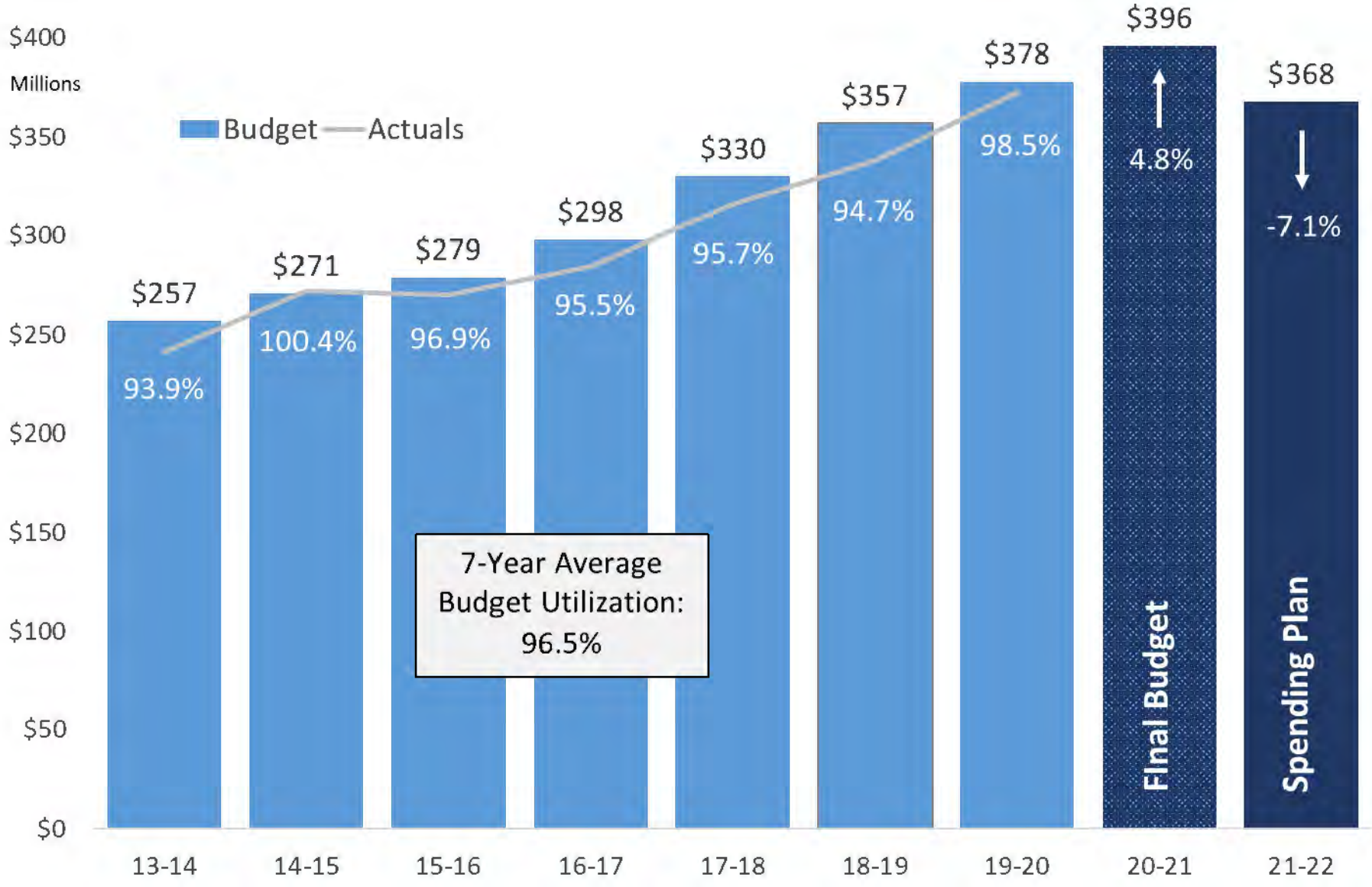
Budget Appropriations – All Funds



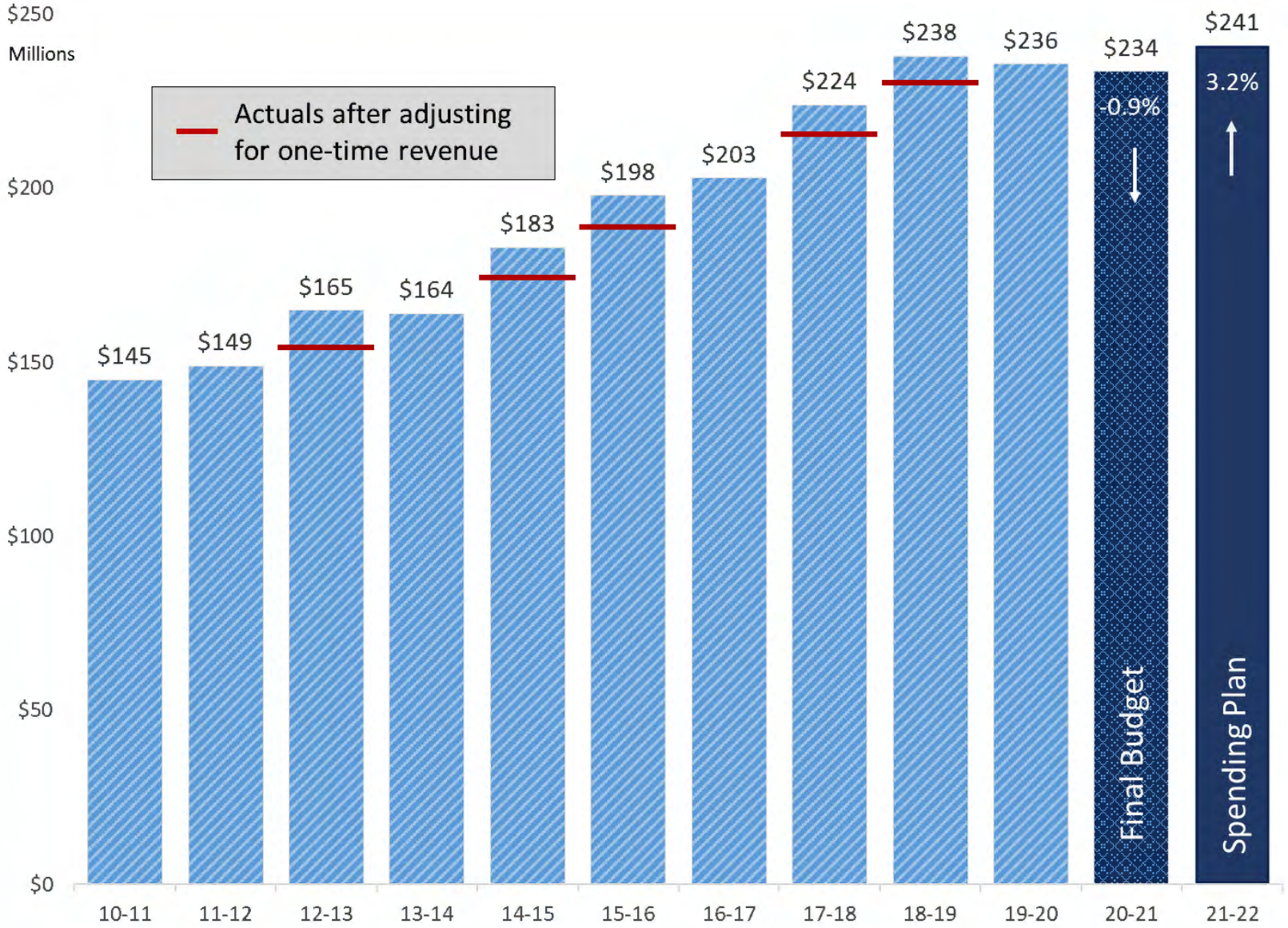
General Fund Appropriations by Priority



Budget Appropriations – General Fund

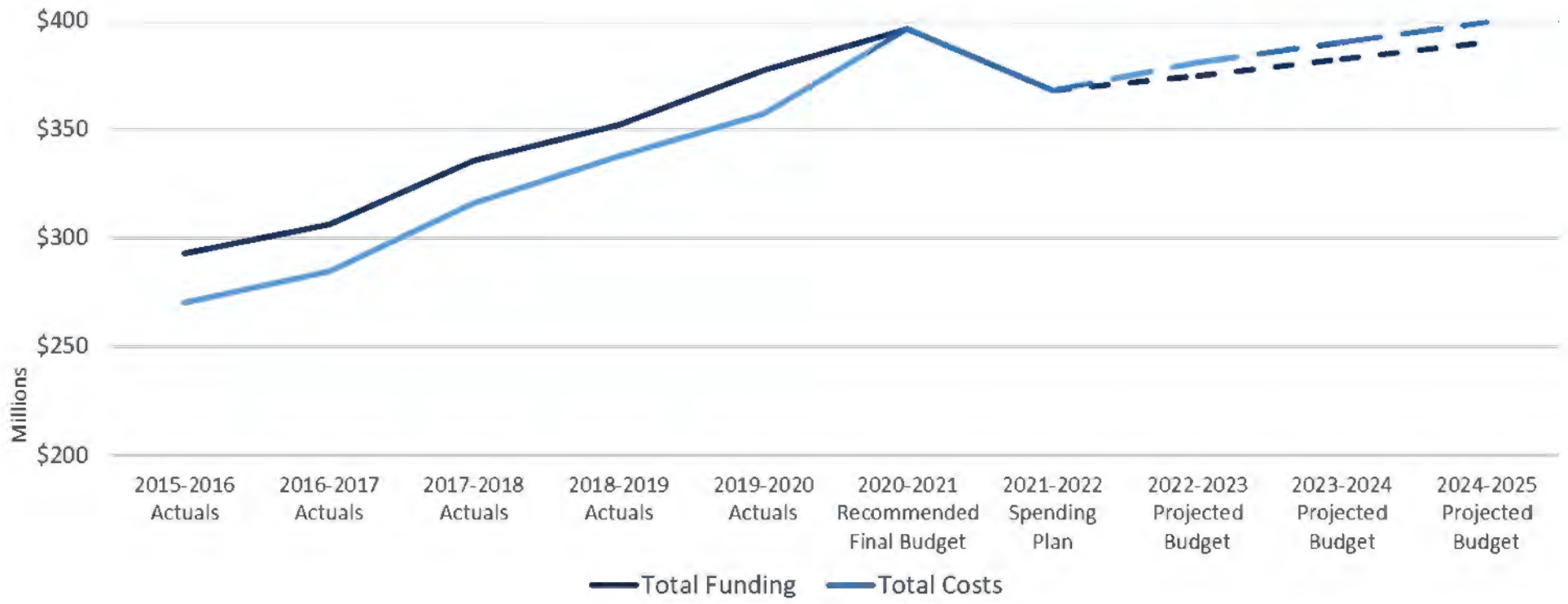


Total Discretionary Revenue

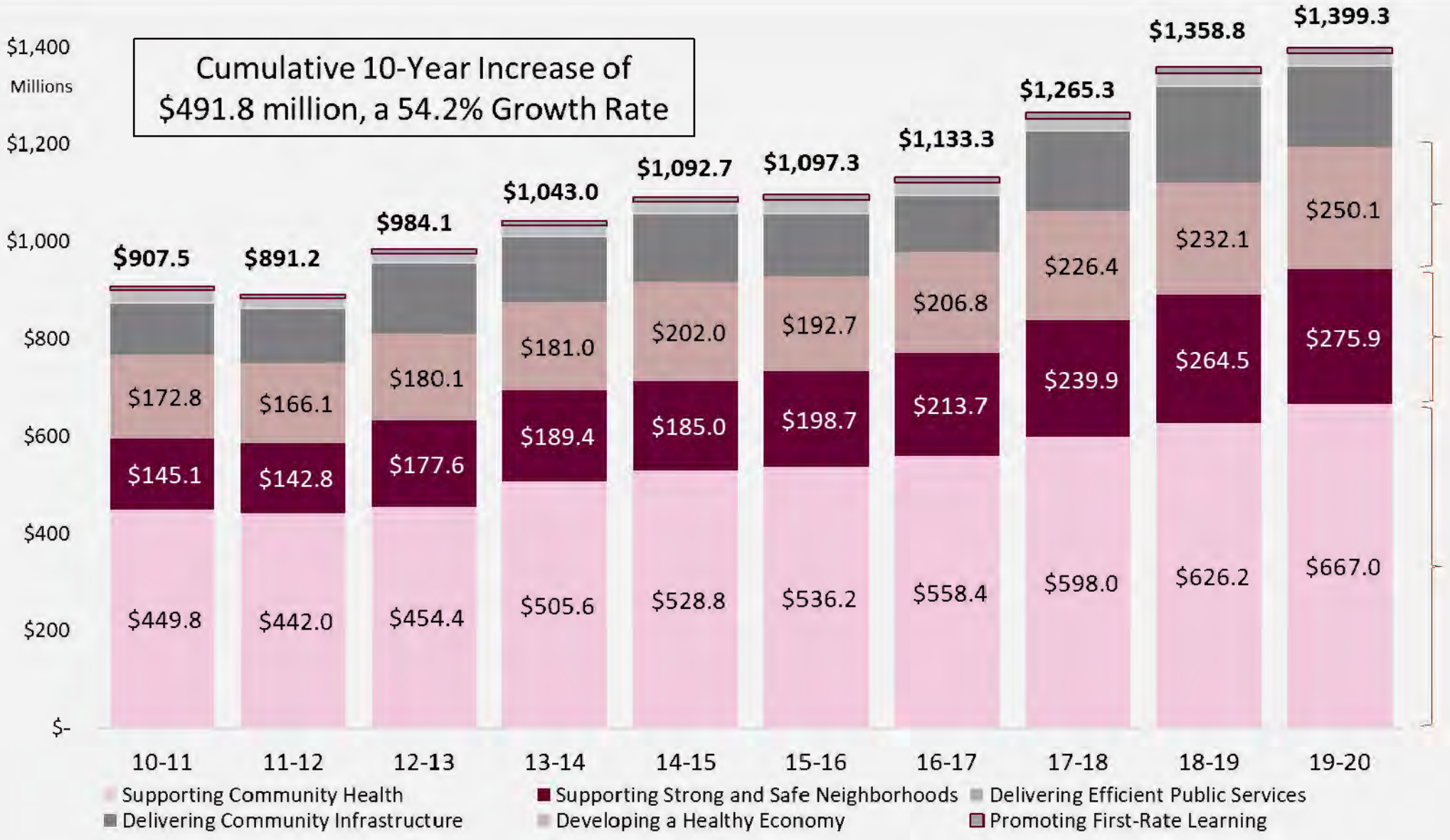


General Fund Long-Range Model

Item	2020-2021 Recommended Final Budget	2021-2022 Spending Plan	2022-2023 Projected Budget	2023-2024 Projected Budget	2024-2025 Projected Budget
Total Funding	$ 396,287,342	$ 367,971,983	$ 374,600,000	$ 382,300,000	$ 390,300,000
Total Costs	$ 396,287,342	$ 367,971,983	$ 381,023,999	$ 390,256,067	$ 399,658,205
Total (Deficit in Parentheses)	**$ -**	**$ -**	**$ (6,423,999)**	**$ (7,956,067)**	**$ (9,358,205)**



Historical Trends – Total Budget by Priority

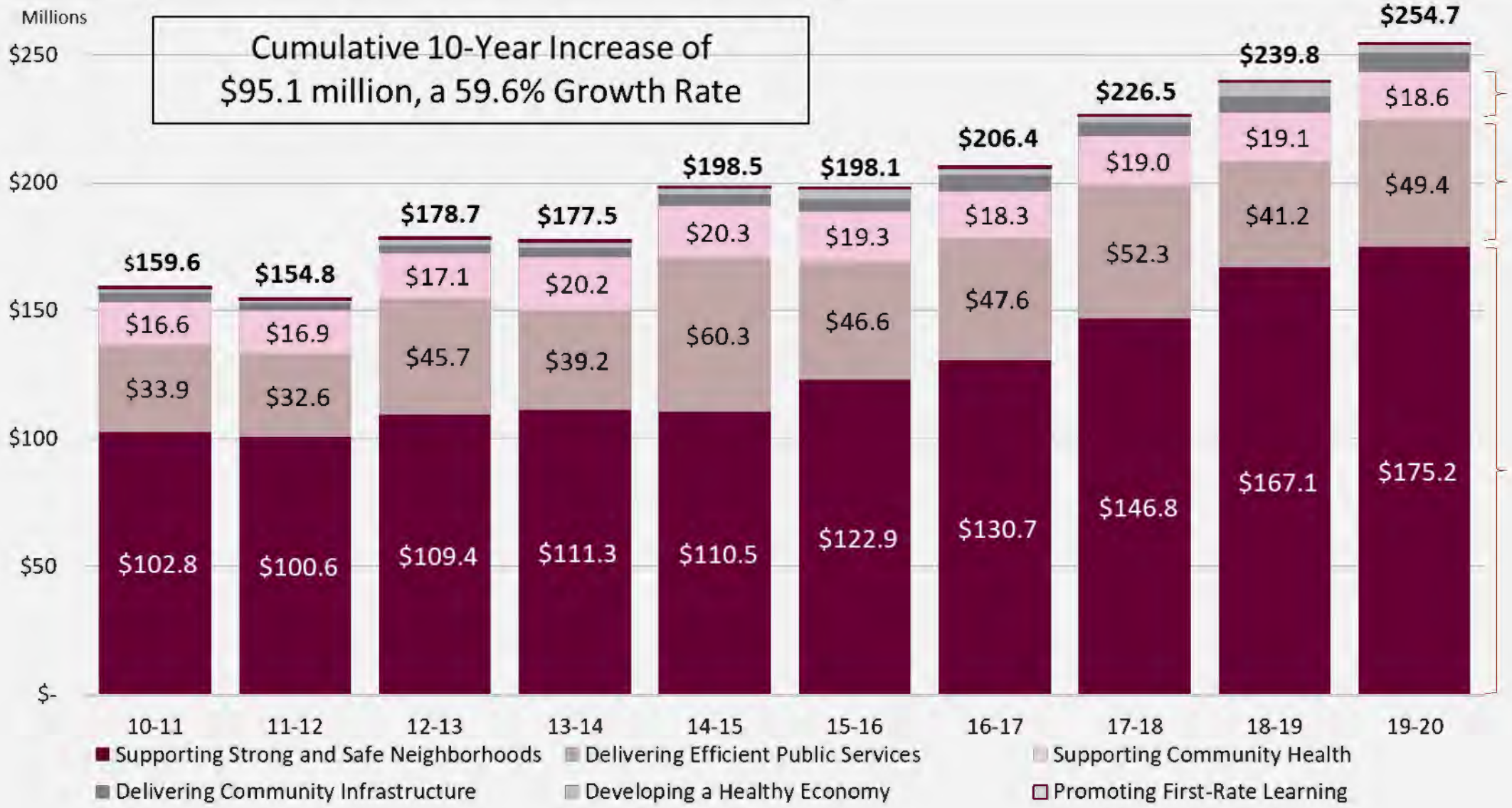


Efficient Public Services
44.7%

Strong and Safe Neighborhoods
90.1%

Community Health
48.3%

Historical Trends – Total Net County Cost by Priority

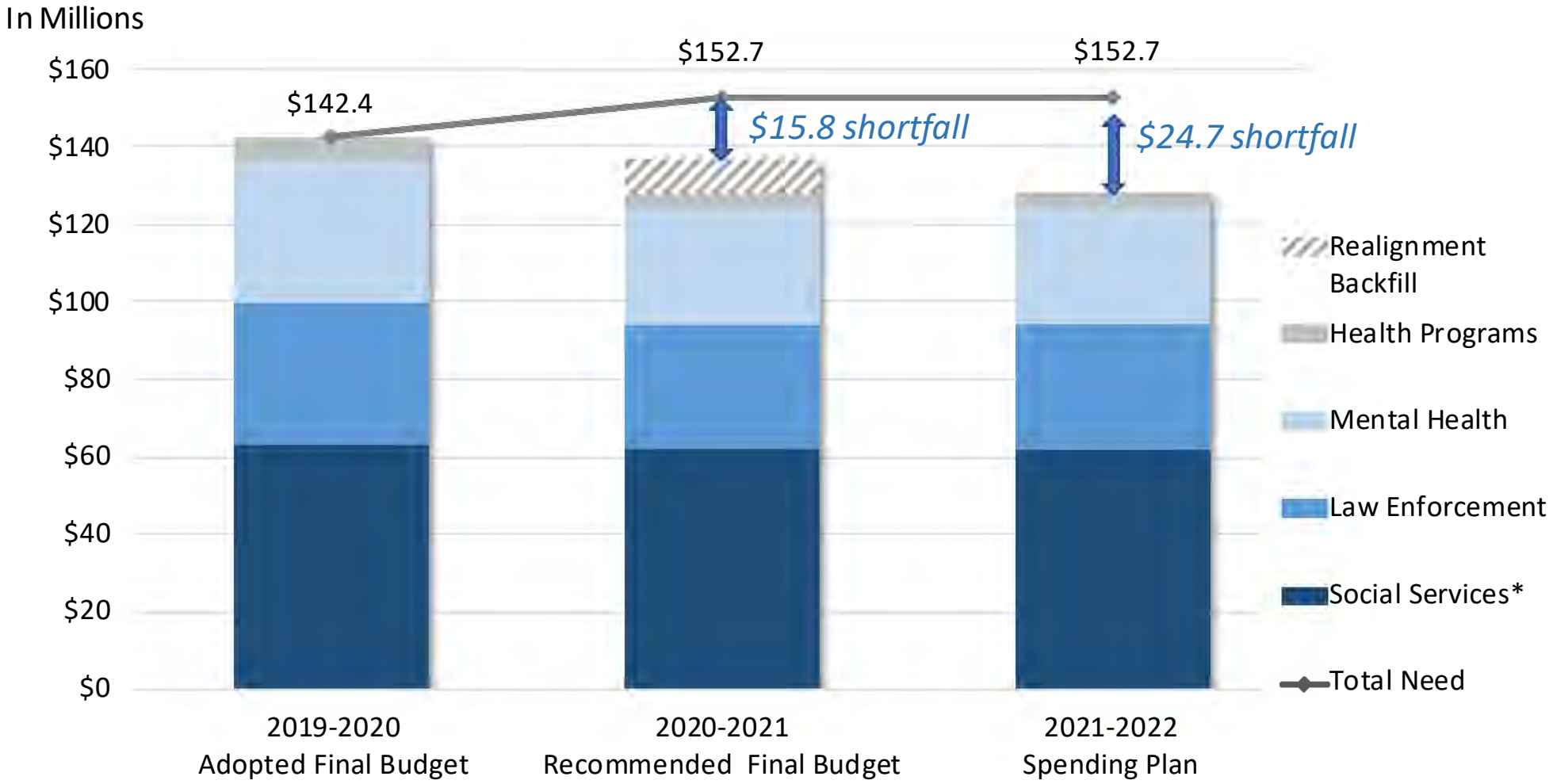


Community Health
12%

Efficient Public
Services
45.7%

Strong and Safe
Neighborhoods
70.4%

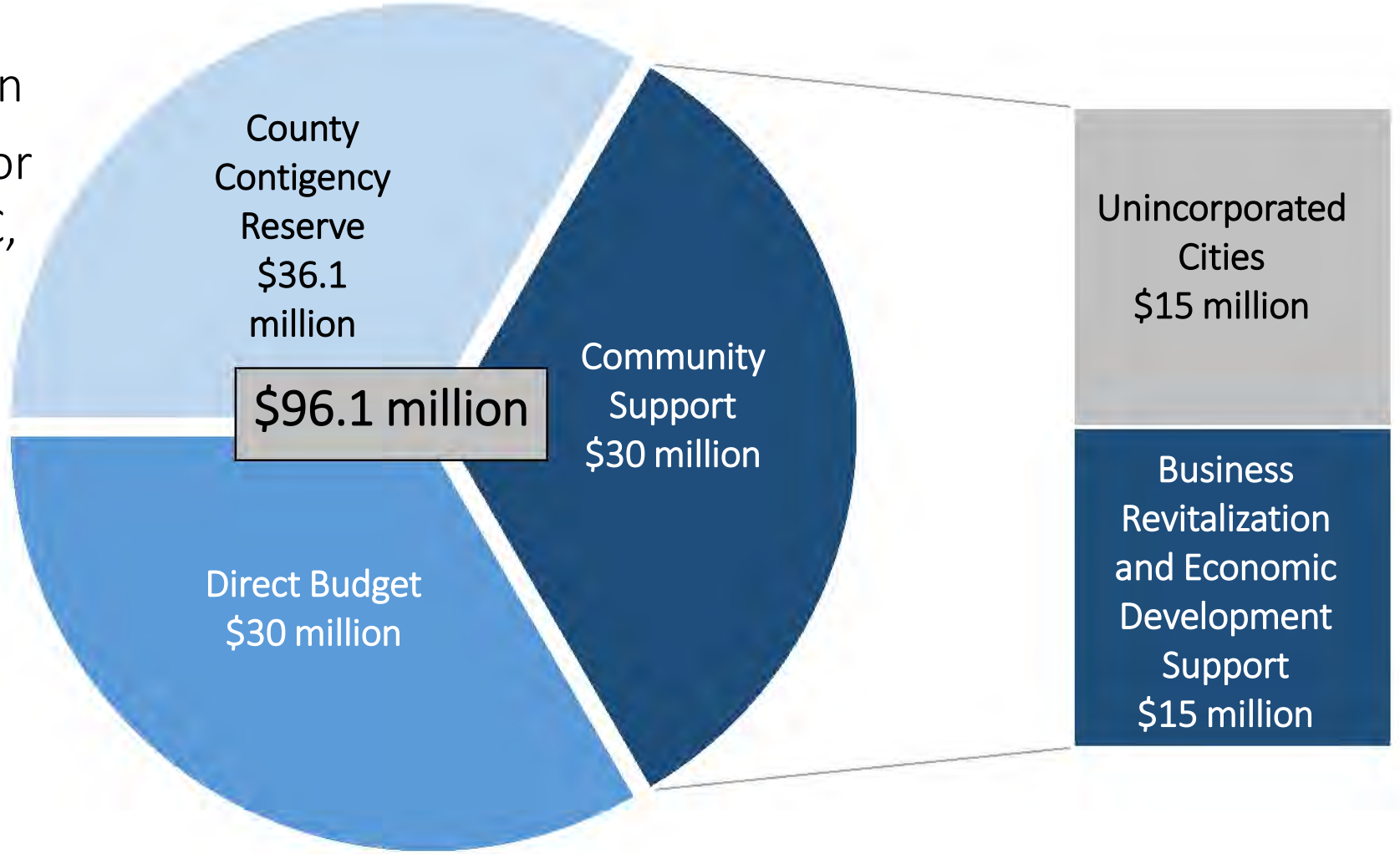
Realignment Revenue



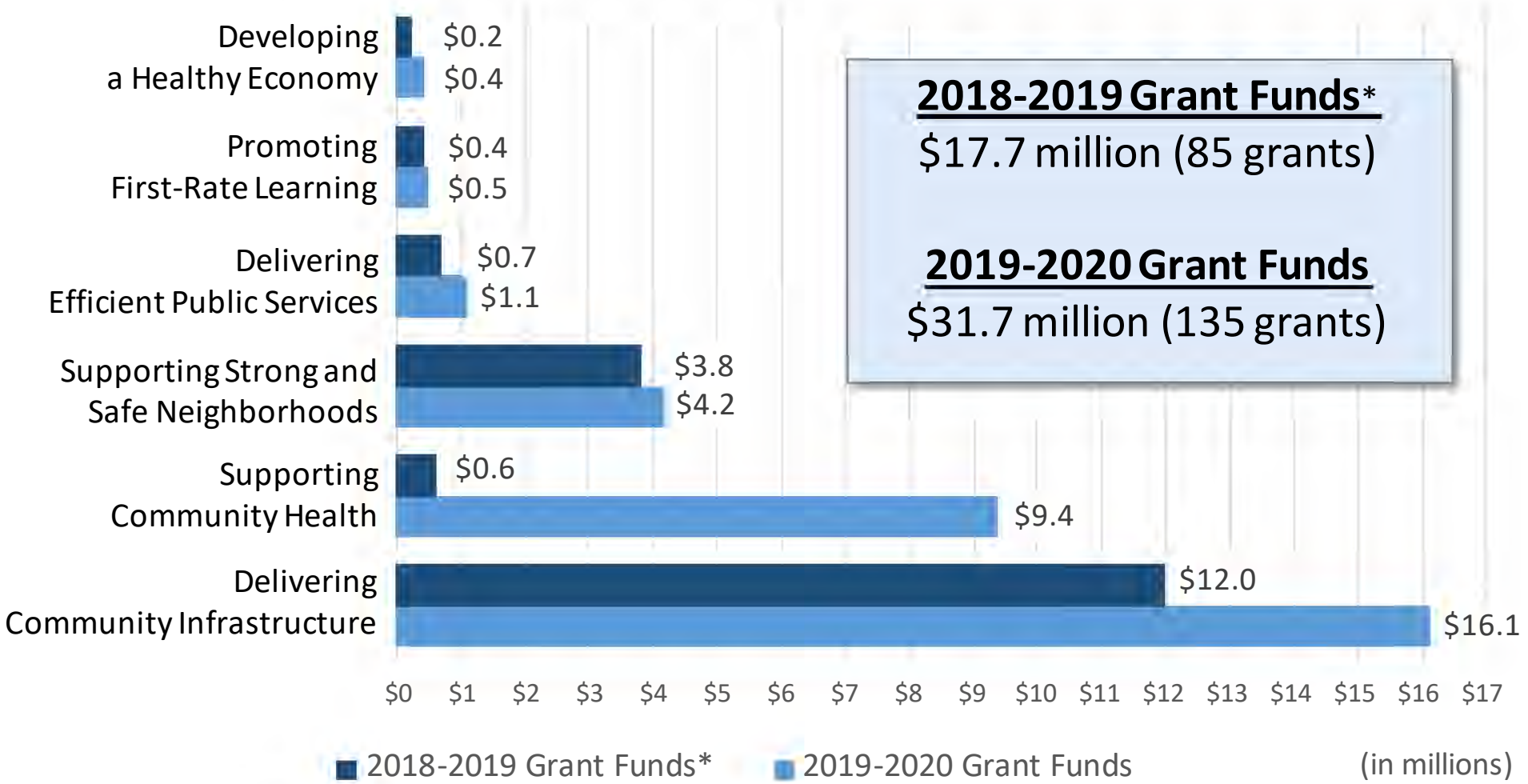
*Includes Juvinile Justice Subvention, County Stabilization Subvention, and California Children's Services

Coronavirus Relief Funds (CRF)

- Final Budget CRF funded appropriations: $13.2 million
  - Direct Budget support for Clerk-Recorder, HSA, ITC, CEO and Sheriff
- State Pass-through CRF: $12.8 million for Schools/ Education and County Budget support; target is October 2020



Grant Funds

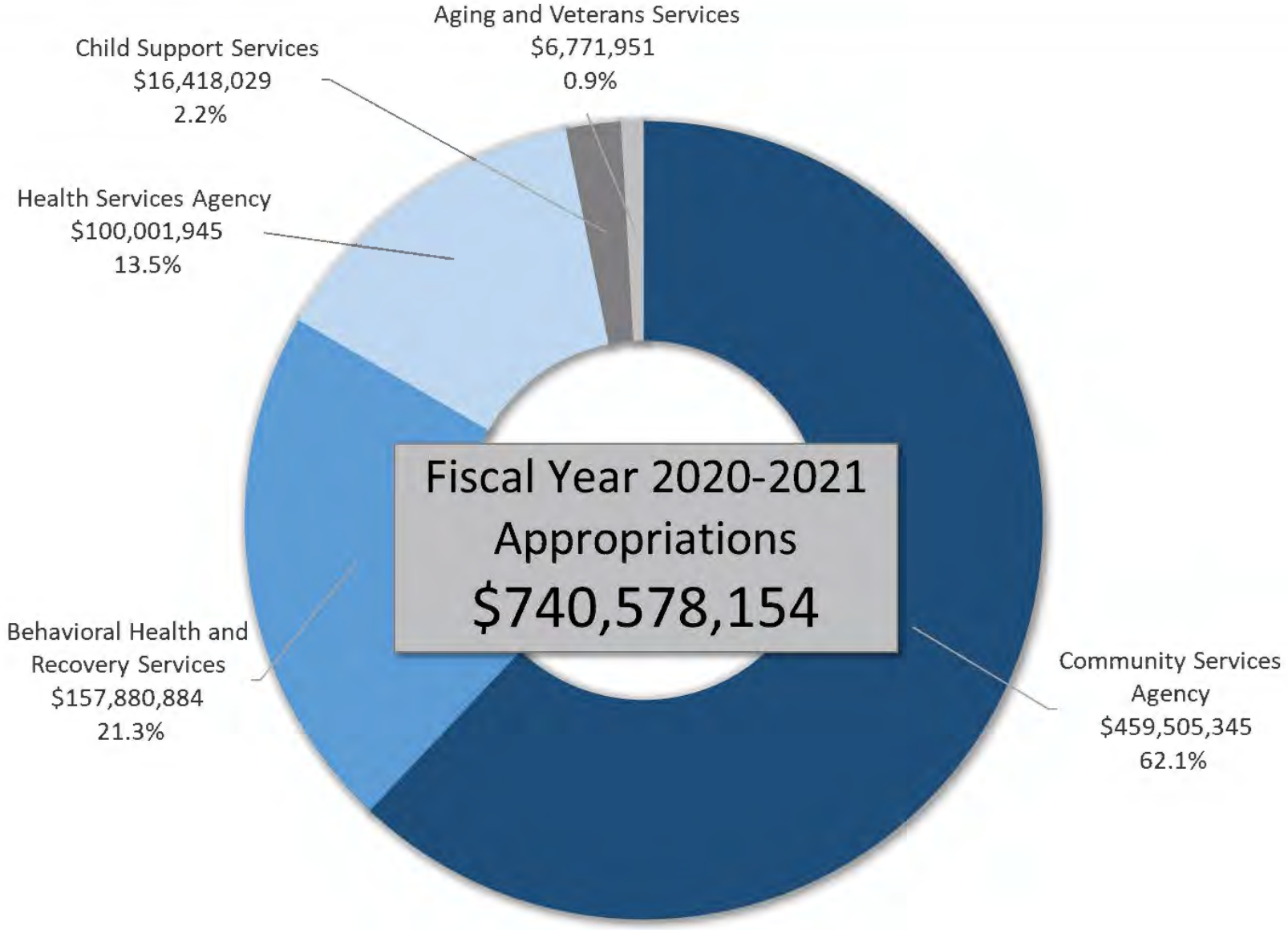


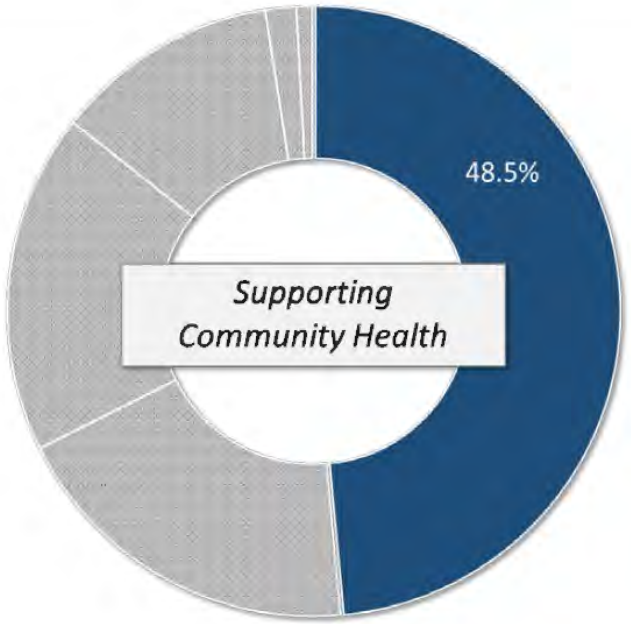
*2018-2019 Grant Funds were originally reported at $13.9 million, but per Department feedback the total has been increased to $17.7 to bring reporting in line with actual receipts. Increased Public Works by $4.6 million and decreased UC Cooperative Extension by $0.7 million.

- Aging and Veterans Services
- Behavioral Health and Recovery Services
- Child Support Services
- Community Services Agency
- Health Services Agency

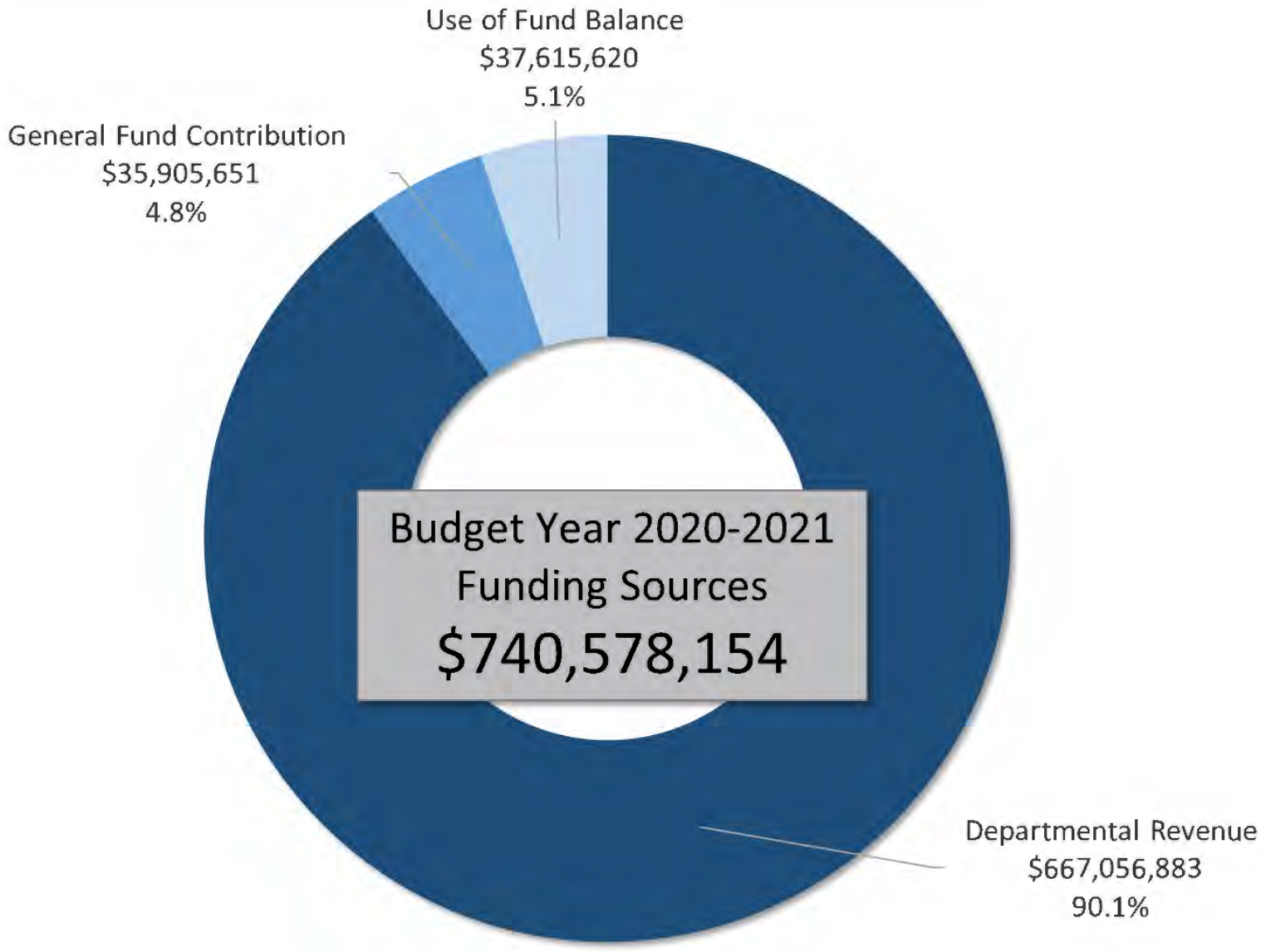
Supporting Community Health

Supporting Community Health





Supporting Community Health



- Provide additional meal delivery services to senior citizens during COVID-19
- New position to supervise contract staff and Federal/State reporting compliance
- One new vehicle to support meal deliveries to County seniors

Staffing

+1 Position

- Support Senior Meals Program

Aging and Veterans Services

- Increase in adult residential mental health treatment costs
- Transfer seven positions to Public Guardian to better align Conservatorship Investigations program staff to department needs
- Realignment Backfill and General Fund Support
- Challenges and Opportunities
  - Long-term strategic planning
  - Continued increase in demand for adult residential mental health and in-patient psychiatric hospitalization treatment services
- *Reduce appropriations and revenue by $7.2 million*

Behavioral Health and Recovery Services

- Balanced budget within available resources inclusive of reduction in State-allocated funding
- Challenges and Opportunities
  - Continue to advocate and educate lawmakers on the impacts of funding to programs affecting vulnerable families
  - Partnering with co-located departments for facility upgrades in compliance with ADA requirements

Child Support Services

- Increases in costs to support a variety of service programs
  - Realignment backfill and General Fund support
  - Support In-Home Supportive Services (IHSS) program
  - Fund newly implemented Housing and Homeless Services division
- 10 replacement vehicles to support transportation services
- Challenges and Opportunities
  - Sales tax impacts on Realignment revenue
  - Growth in Children's programs

- Increase in CARES Act CRF funds to respond to the COVID-19 pandemic
- Add one new position, deleting a vacant position for no net increase
- Addition of new classifications
  - Chief Physical/Occupational Therapist
  - Nurse Manager
  - Senior Nurse Manager

Staffing

+0 Positions

- Public Health
  WIC Program
  Support

Health Services Agency

Highlight on *Behavioral Health and Recovery Services*

Mission

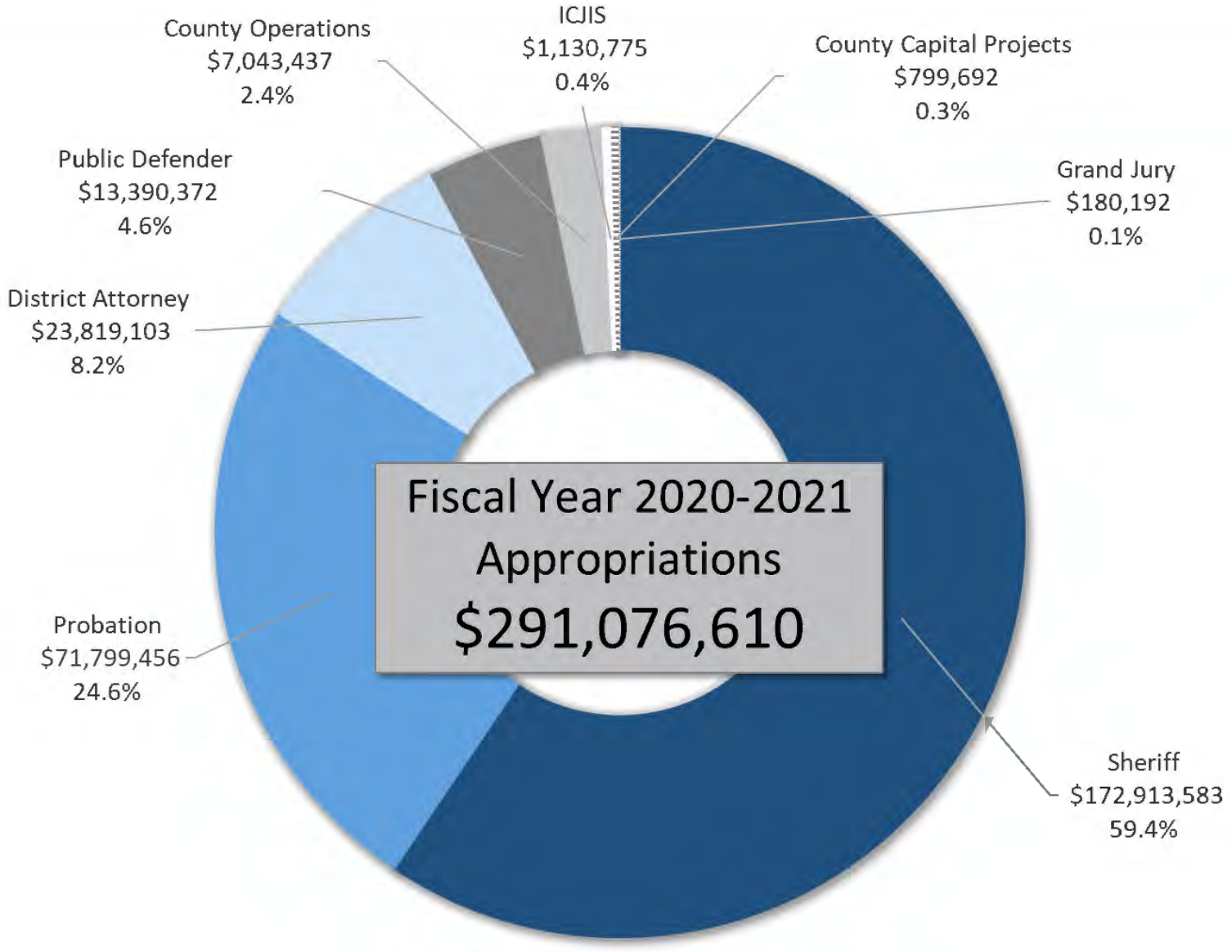
- In partnership with the community, the mission of Behavioral Health and Recovery Services is to provide and manage effective prevention and behavioral health services that promote the community's capacity to achieve wellness, resilience, and recovery outcomes

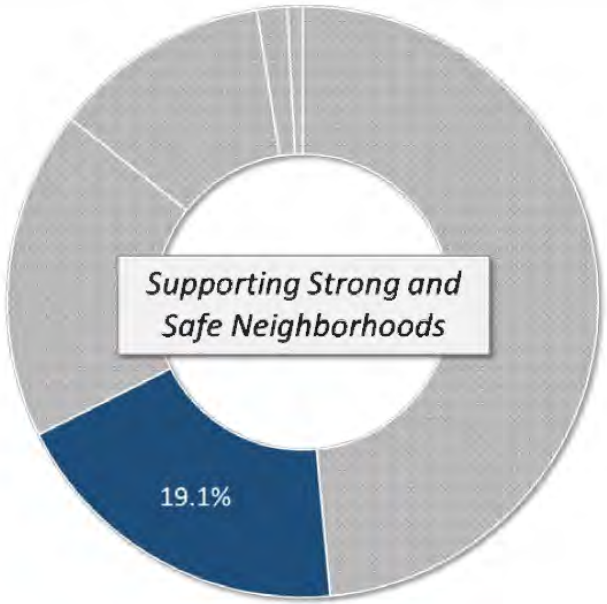
Ruben Imperial
Director, Behavioral Health and Recovery Services

- District Attorney
- Grand Jury
- Probation
- Public Defender
- Sheriff

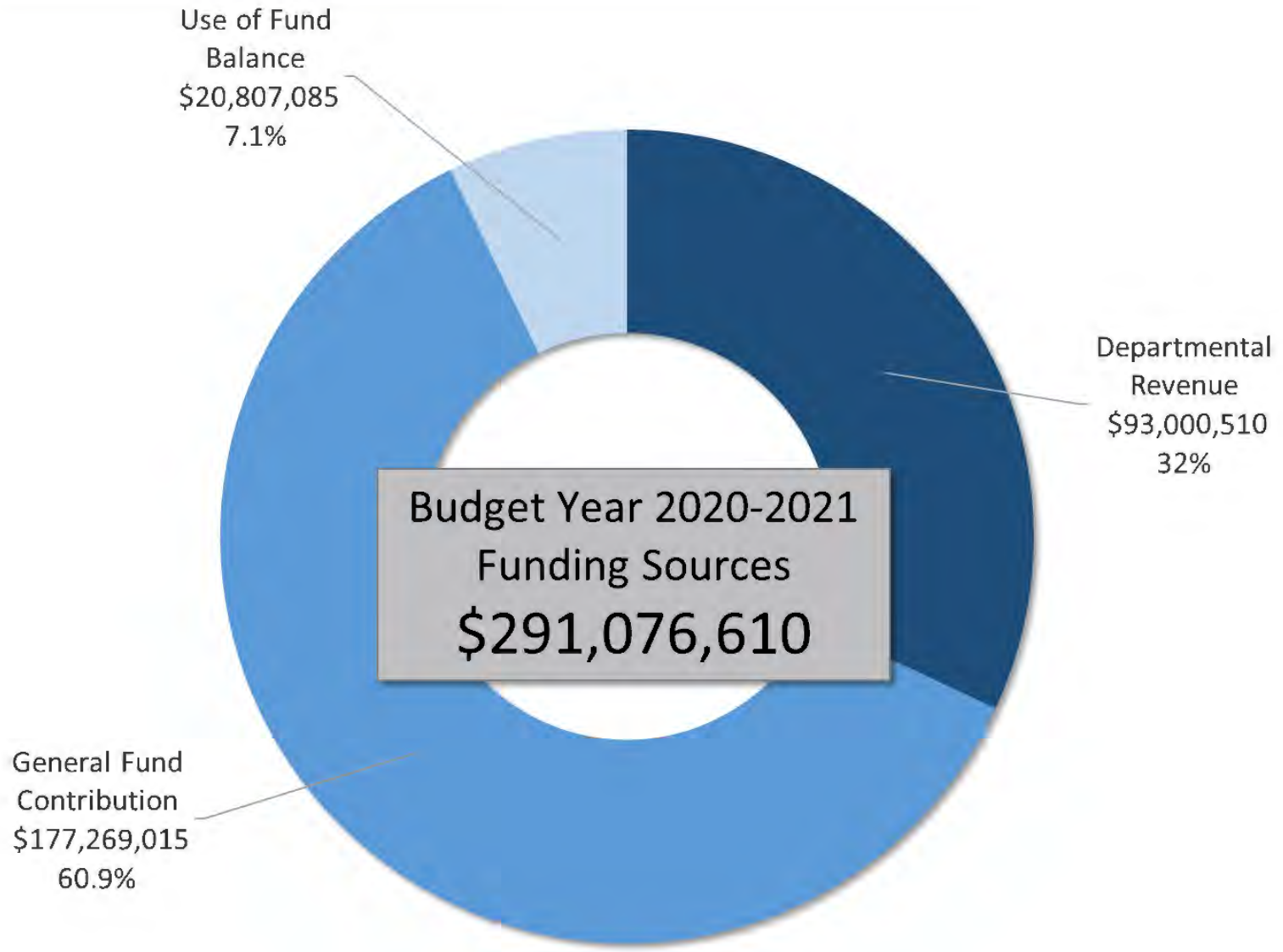
Supporting Strong and Safe Neighborhoods

Supporting Strong and Safe Neighborhoods





Supporting Strong and Safe Neighborhoods



- Replacement vehicle; replace and expand nimble data storage for electronic filing system
- Realignment revenue shortfall
- Challenges and Opportunities
  - Additional responsibilities and increase in workload with passing of new State laws and bills
  - COVID-19 pandemic response has delayed court cases, adding to backlog on top of current cases
  - Cannabis funded positions support related prosecution work

District Attorney

- Software upgrades to increase Department Cybersecurity and standardize with County IT platform
- Replace surveillance cameras in Juvenile Hall and Juvenile Commitment Facility
- 2011 realignment shortfall of $4.7 million projected; increased use of one-time fund balance
- Challenges and Opportunities
  - State Bill transfers responsibility of housing youth at the Department of Juvenile Justice to County Probation
  - Staffing challenges in Juvenile Institutions

Probation

- Decrease Indigent Defense by $400,000 ongoing for annual savings in the Public Defender budget
- Decrease in funding due to shortfall impact of 2011 Realignment
- Challenges and Opportunities
  - Cost exposure for large number of special circumstance cases
  - Expanded and streamlined post conviction relief program to better serve clients and lead towards better outcomes

Public Defender

- Office of Emergency Services transfer to a division of the Sheriff
- Implement Detention Administration Division
- Enhance services in media, public relations and emergency management
- Challenges and Opportunities
  - Adult Detention experiencing fluctuation in jail operations and population due to bail reform and COVID-19
  - 2011 Realignment funding shortfall impacting Court Security

Staffing

+9 Positions

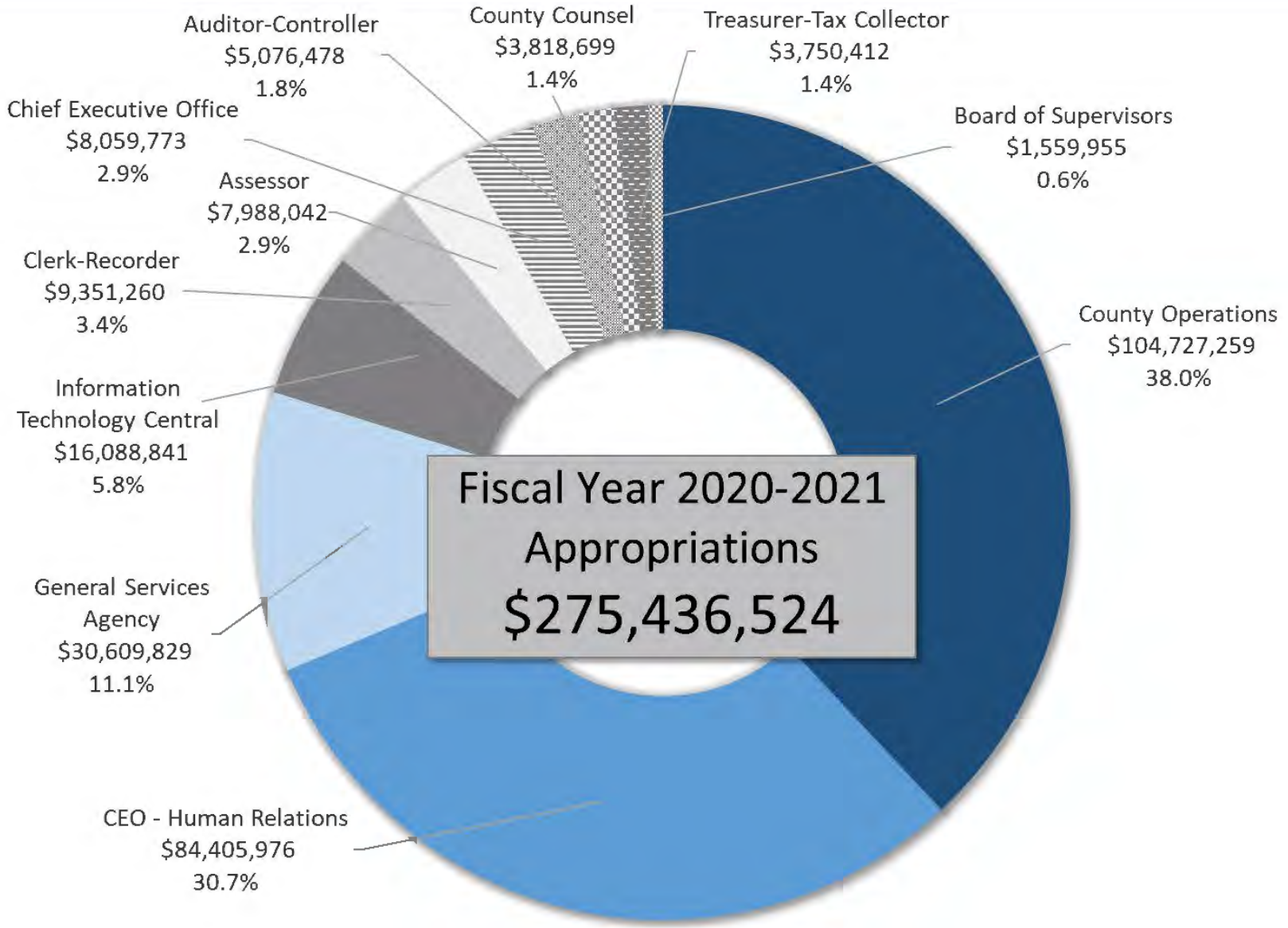
- Detention
- Fusion Center
- Joint Terrorism
- Emergency Management
- Public Relations
- Contract Cities

Sheriff

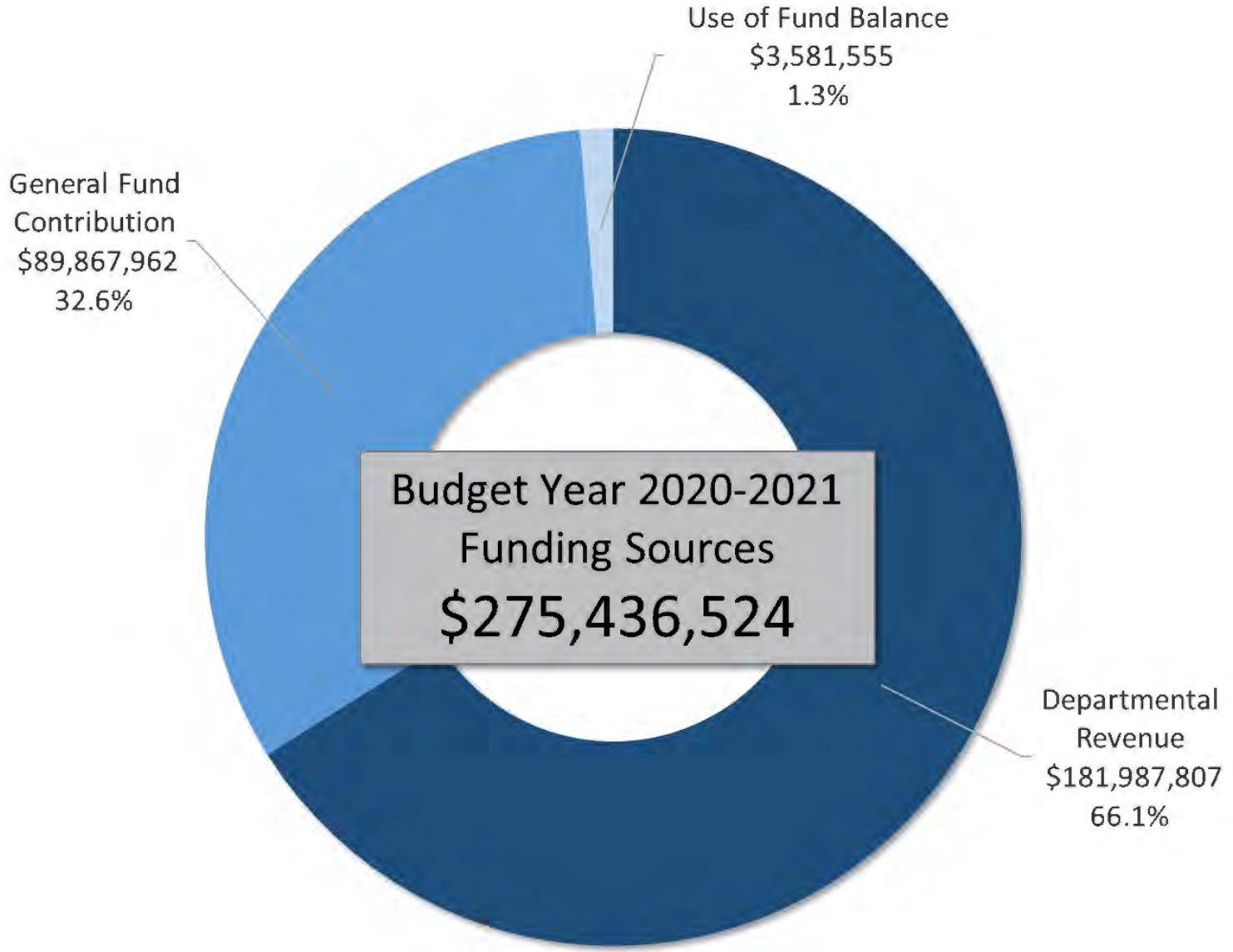
- Assessor
- Auditor-Controller
- Board of Supervisors
- Chief Executive Office
- CEO-Human Relations
- Clerk Recorder
- County Counsel
- General Services Agency
- Information Technology Central
- Treasurer-Tax Collector

Delivering Efficient Public Services

Delivering Efficient Public Services



Delivering Efficient Public Services



- Challenges and Opportunities
  - Leading several County projects: Enterprise Resource Planning (ERP); Federal Emergency Management Agency (FEMA) and Coronavirus Aid Relief and Economic Security (CARES) claiming and fund accounting
  - New benefits and tracking of payroll costs for funding as a result of COVID-19 has resulted in increased workload
  - Embedded staff support to County departments has provided process improvements, increased efficiencies and cross-training opportunities

- Support for Governor-ordered all-mail election this fall
  - Equipment, extra-help staff, overtime
- Challenges and Opportunities
  - Significant one-time costs to conduct the state mandated all-mail election with satellite offices due to COVID-19
  - Finalize planned ADA and facilities upgrade project

Clerk-Recorder

- Added administrative assistance for Attorneys due to increased caseload and provide overall office administration support
- Maintenance costs for ProLaw software
- Support for staff remote work
- Challenges and Opportunities
  - Ongoing efforts to improve service delivery
  - Increased demand for legal services across all practice areas due to COVID-19

Staffing

+1 Position

- Support caseload and administration support

County Counsel

- Recognize GSA as a stand-alone Department
- Six budget units and eight positions transferred from Chief Executive Office
- Funding for Director position
- Technical adjustments to carry forward project appropriations from Fiscal Year 2019-2020

General Services Agency

- Enhance Microsoft Office 365 subscription to increase security
- Develop countywide remote work platform to reduce Cybersecurity risk
- 100 computers for remote work and for use by the Registrar of Voters
- Four Information Technology positions transferred in from Library as part of the embedded staffing model

Information Technology Central

Highlight on *County Counsel*

Mission

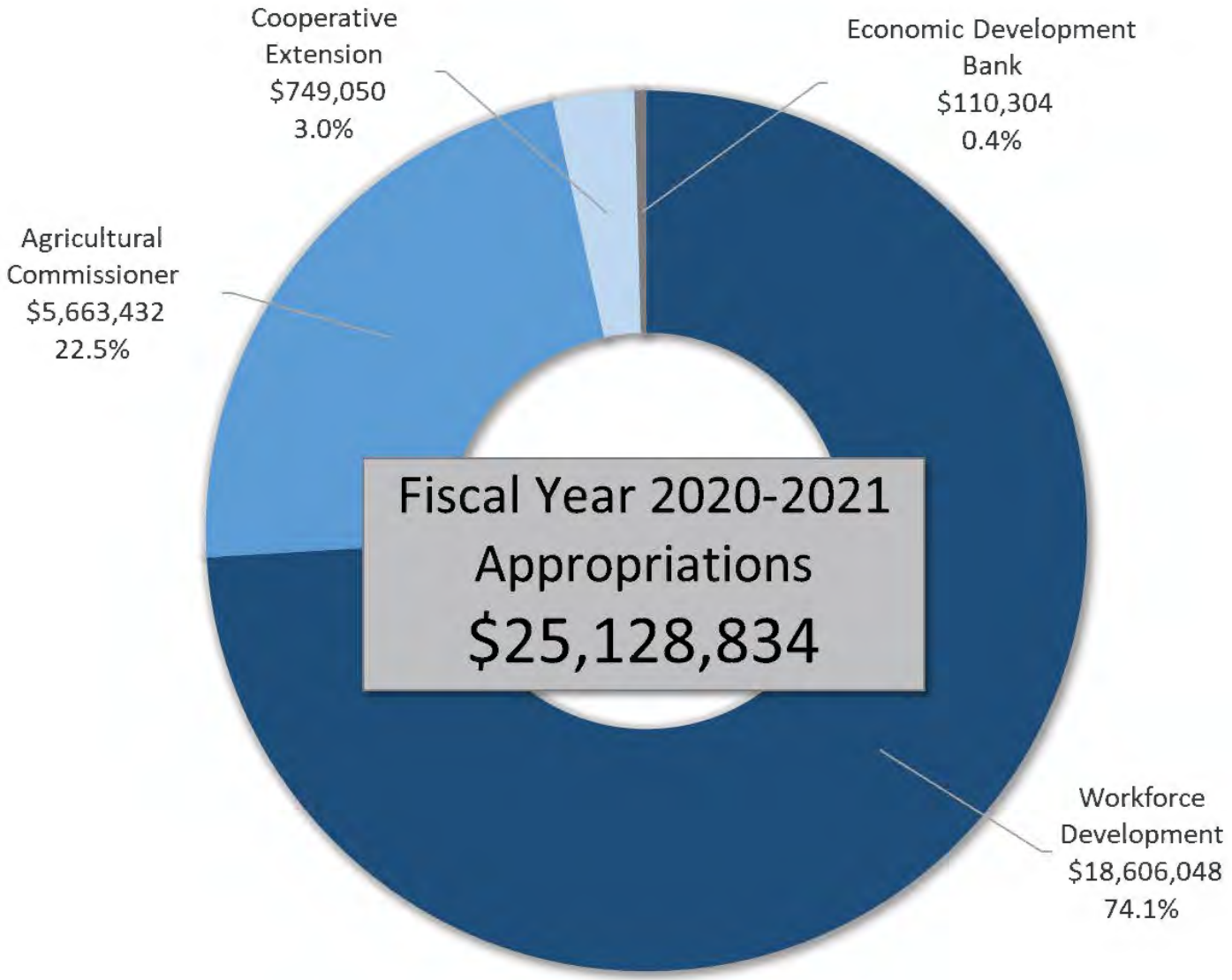
- To provide high quality and cost-effective legal services to our clients in a timely manner consistent with the highest ethical standards

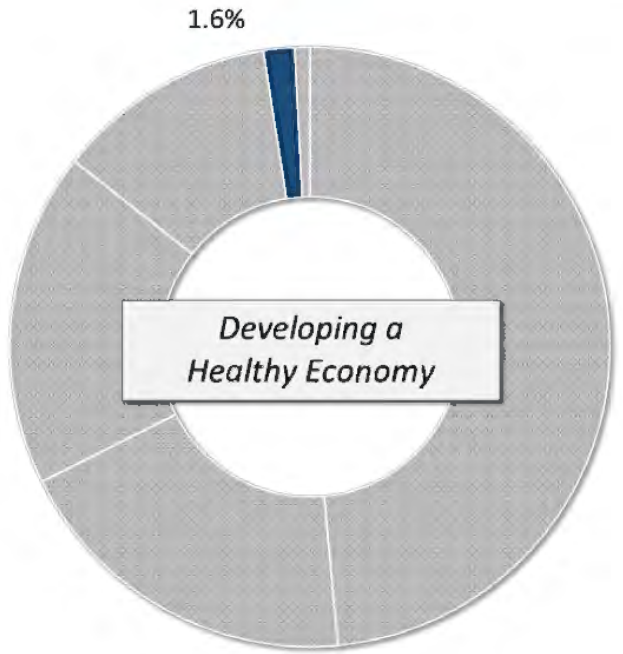
Tom Boze
County Counsel

- Agricultural Commissioner
- Economic Development Bank
- University of California Cooperative Extension
- Workforce Development

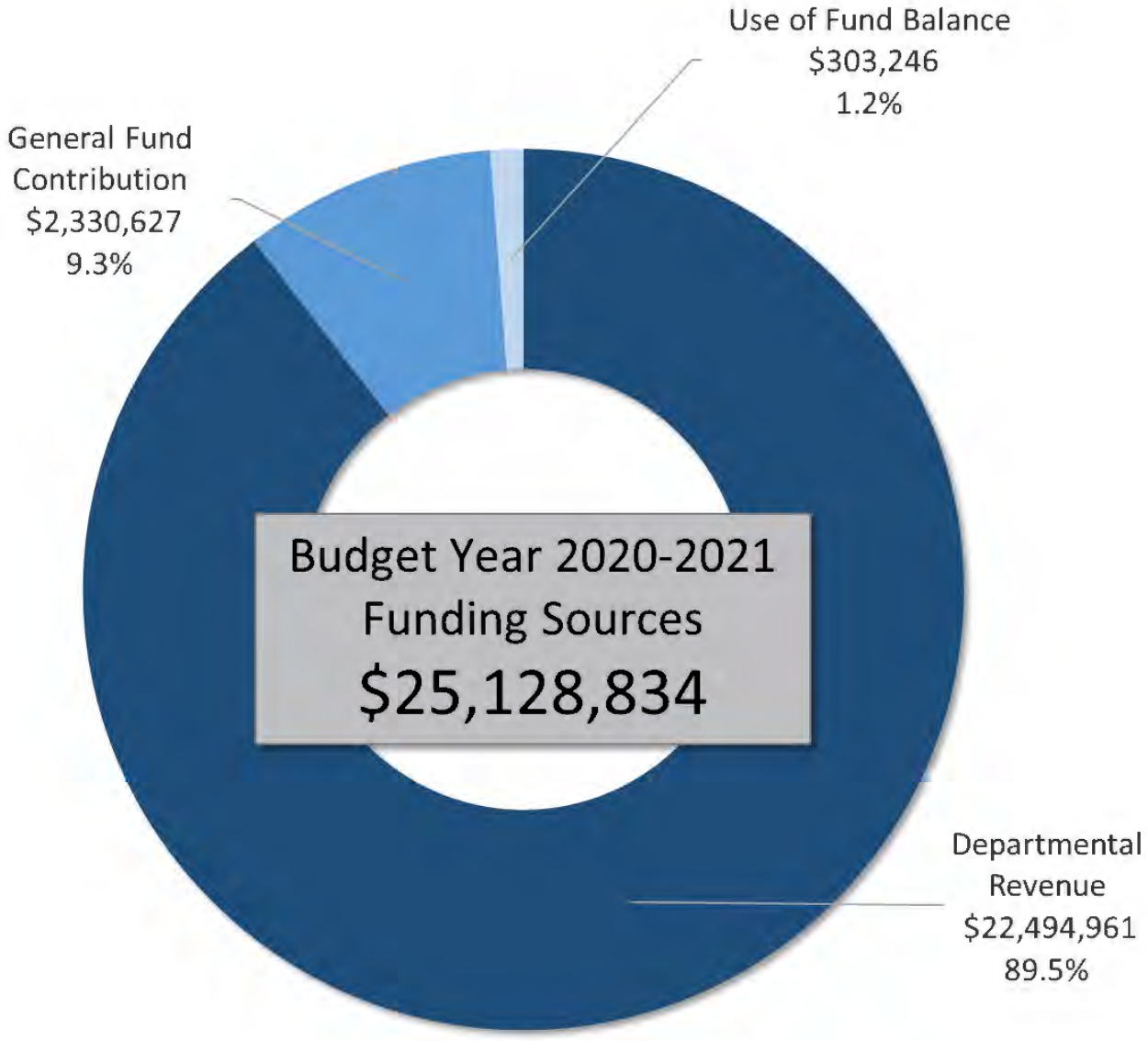
Developing a Healthy Economy

Developing a Healthy Economy





Developing a Healthy Economy



- Decrease to revenue due to reduced interest/fewer licensing applications for Industrial Hemp Growers
- Increase in Fixed Assets to replace for four vehicles

Agricultural Commissioner

- Provide research-based information to the people of Stanislaus County
- Focus on agriculture and natural resources, 4-H Youth Development and Nutrition, and on-farm consultations
- Ag Center Joint Tenants Subcommittee formed to address ADA barriers

UC Cooperative Extension

- Grant funding to support businesses experiencing financial impacts of COVID-19
- Assistance for job seekers who became unemployed or experienced reduction in work hours due to COVID-19
- Selected as the San Joaquin Valley Regional Planning Unit organizer to lead efforts across eight counties enhancing support for the regional workforce

Staffing

+1 Position

- Oversight of Department Operations

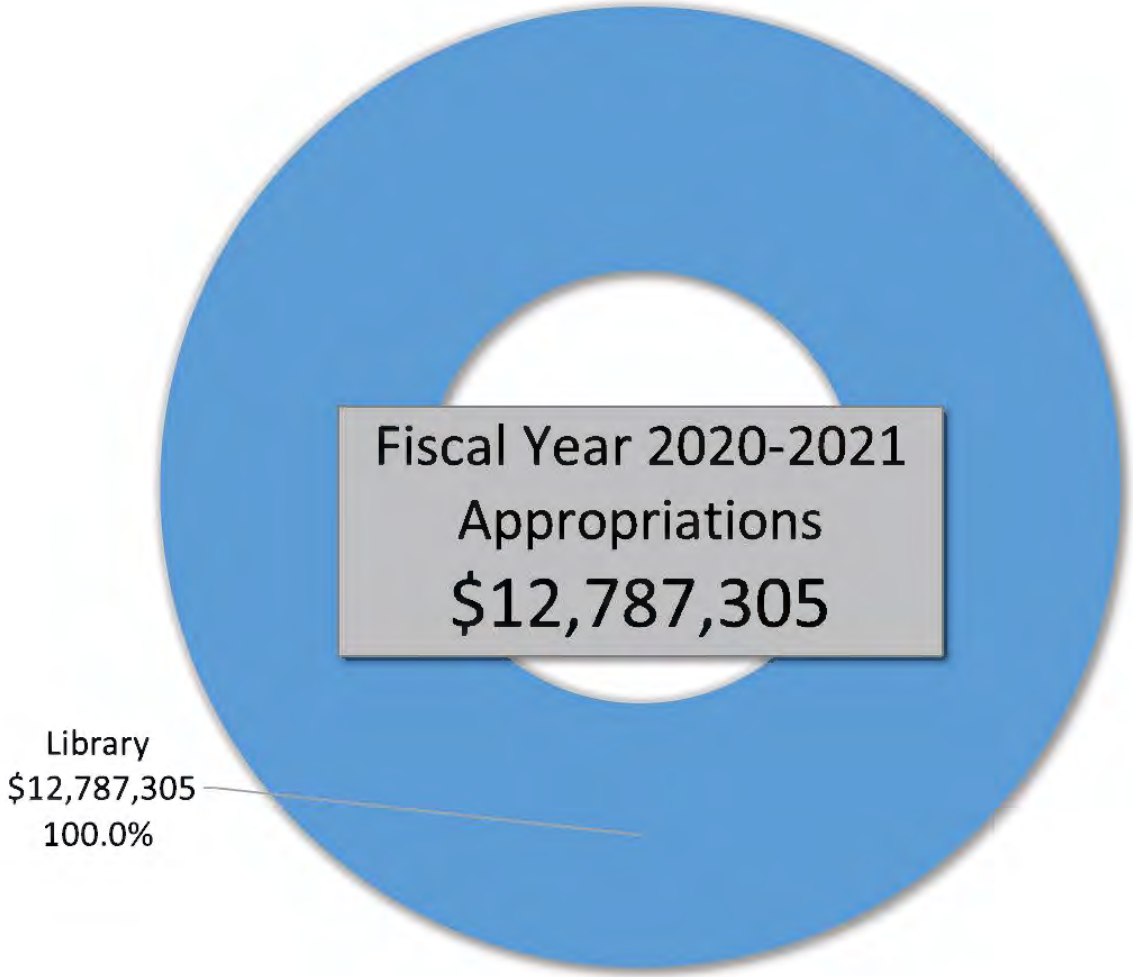
Workforce Development

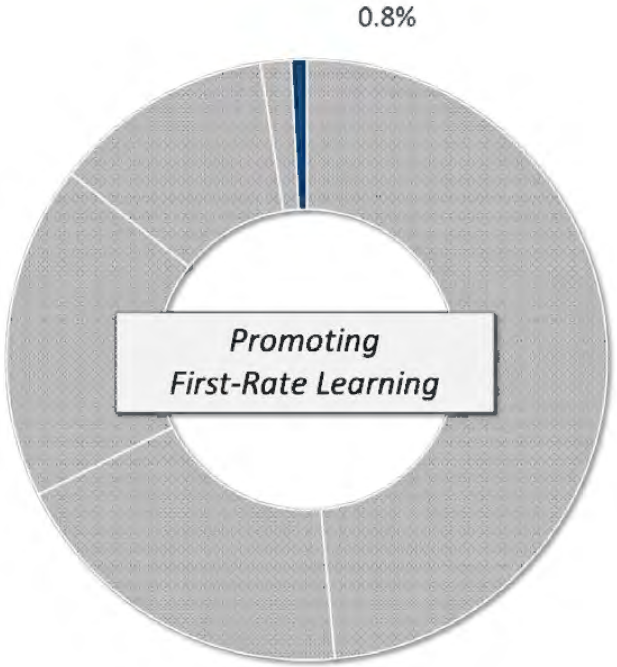
- Library

  - Stanislaus County Library engages all members of the community and offers access to information, knowledge, and the tools for innovation and personal development

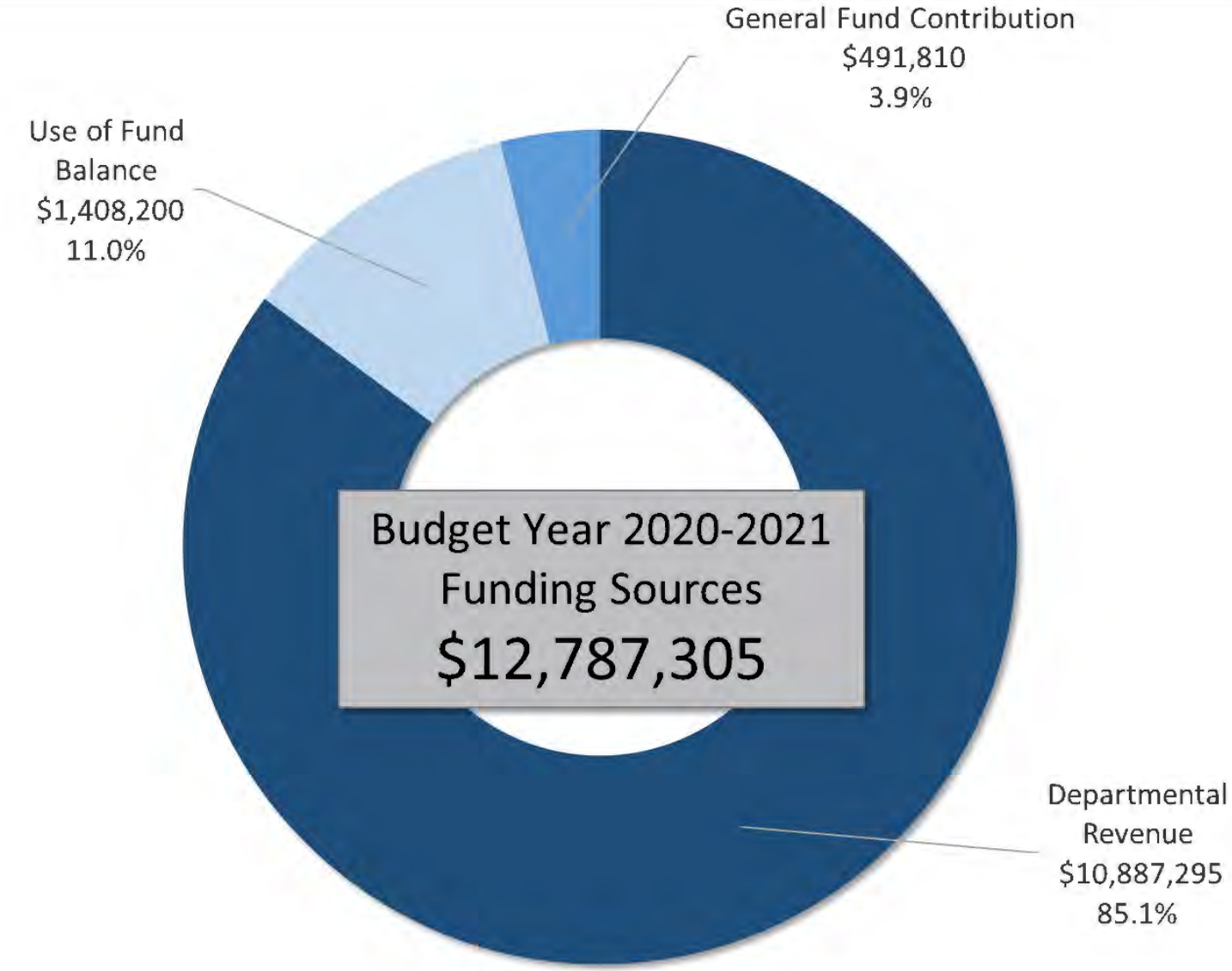
Promoting First-Rate Learning

Promoting First-Rate Learning





Promoting First-Rate Learning



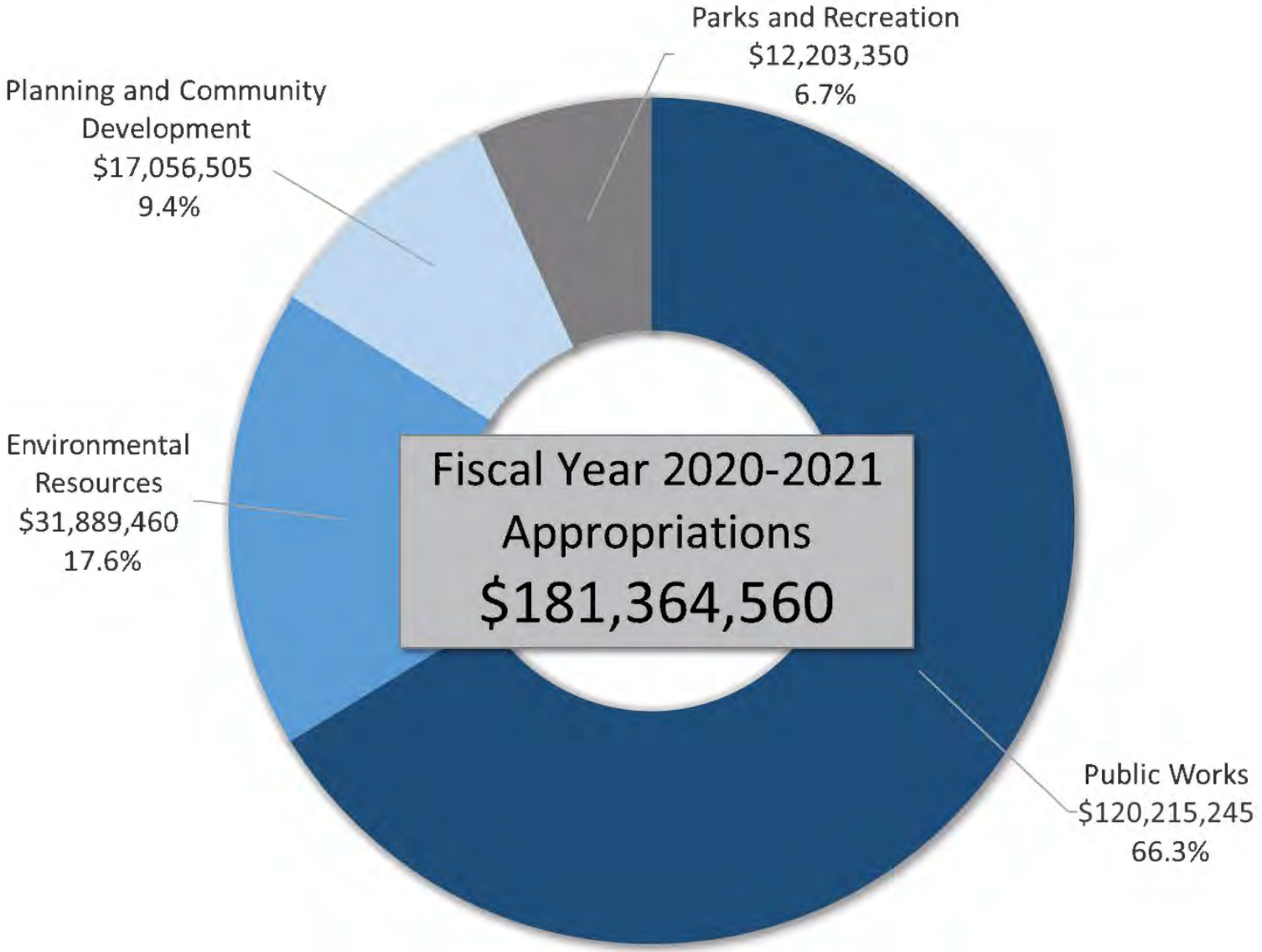
- Decrease in estimated sales tax revenue due to the COVID-19 pandemic
- Adjust planned use of part time/extra help staff to align operational costs with projected revenue streams
- Transfer of four positions to Information Technology Central to utilize embedded staffing model

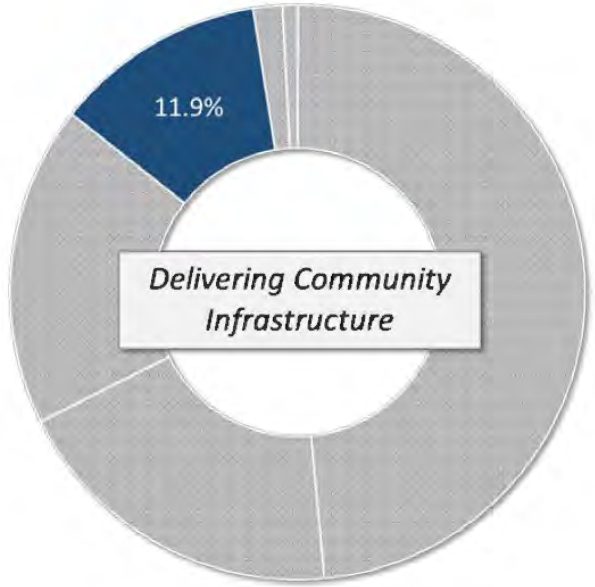
Library

- Environmental Resources
- Parks and Recreation
- Planning and Community Development
- Public Works

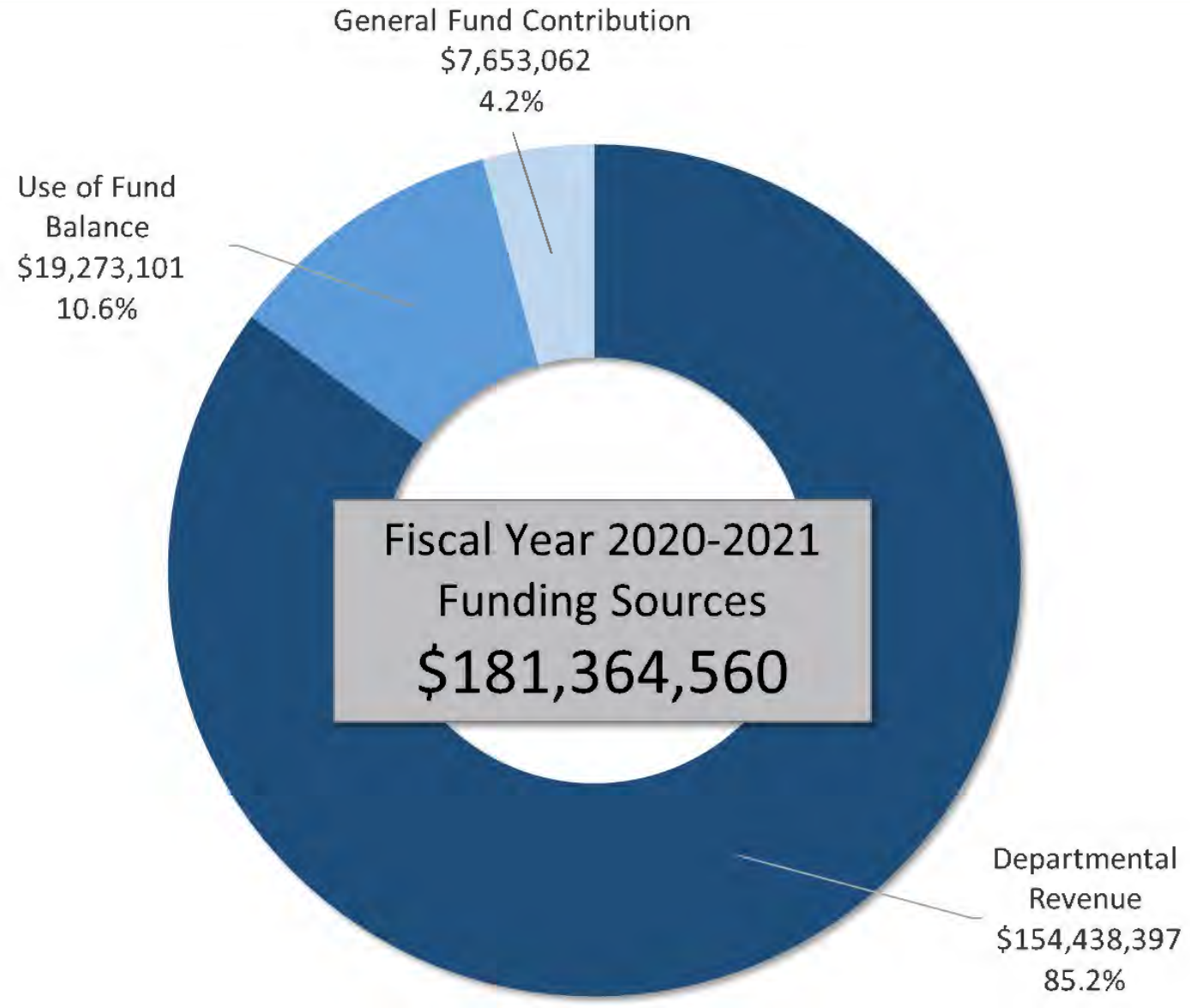
Delivering Community Infrastructure

Delivering Community Infrastructure





Delivering Community Infrastructure



- Established new Groundwater Program budget unit
- Security improvements to Hazardous Waste facility and Fink Road Landfill, Cell 6
- Improvements to County pumps and wells
- Additional Fixed Assets costs for unforeseen onsite and equipment improvements
- Challenges and Opportunities
  - Recent legislation related to food waste diversion and organic composting will require updates to County ordinance, programs and plans

Environmental Resources

- Implementation of annual tree-trimming maintenance
  - Purchase tree and park asset inventory software
- Maintenance projects at Modesto and Woodward Reservoirs, Empire Pool
- Bonita Pool, Oregon Park and Burbank-Paradise Park projects funded by State grants
- Net County Cost reduction from prior fiscal year
- Restrictions on camping, day use activities and special events will impact department revenue due to COVID-19 pandemic

Parks and Recreation

- Add Federal funding for the purposes of preventing, preparing for, and responding to the COVID-19 pandemic in the community
- Challenges and Opportunities
  - Expanded online permitting and electronic plan check services has brought challenges with the quality of applications received without having an in person review

Planning and Community Development

- 94 active projects, 17 are new for Fiscal Year 2020-2021 for road maintenance
- Challenges and Opportunities
  - Anticipating a decline in major revenue sources, adjustments have been made for scheduled projects
  - Updates to flood hazard data along San Joaquin River, Tuolumne River and Dry Creek within Stanislaus County will provide better representation of these areas
  - Consideration of full implementation of JPA for Stanislaus Regional Transit Authority

Public Works

Highlight on Environmental Resources

Mission

- We protect our community by promoting a safe and healthy environment

Vision

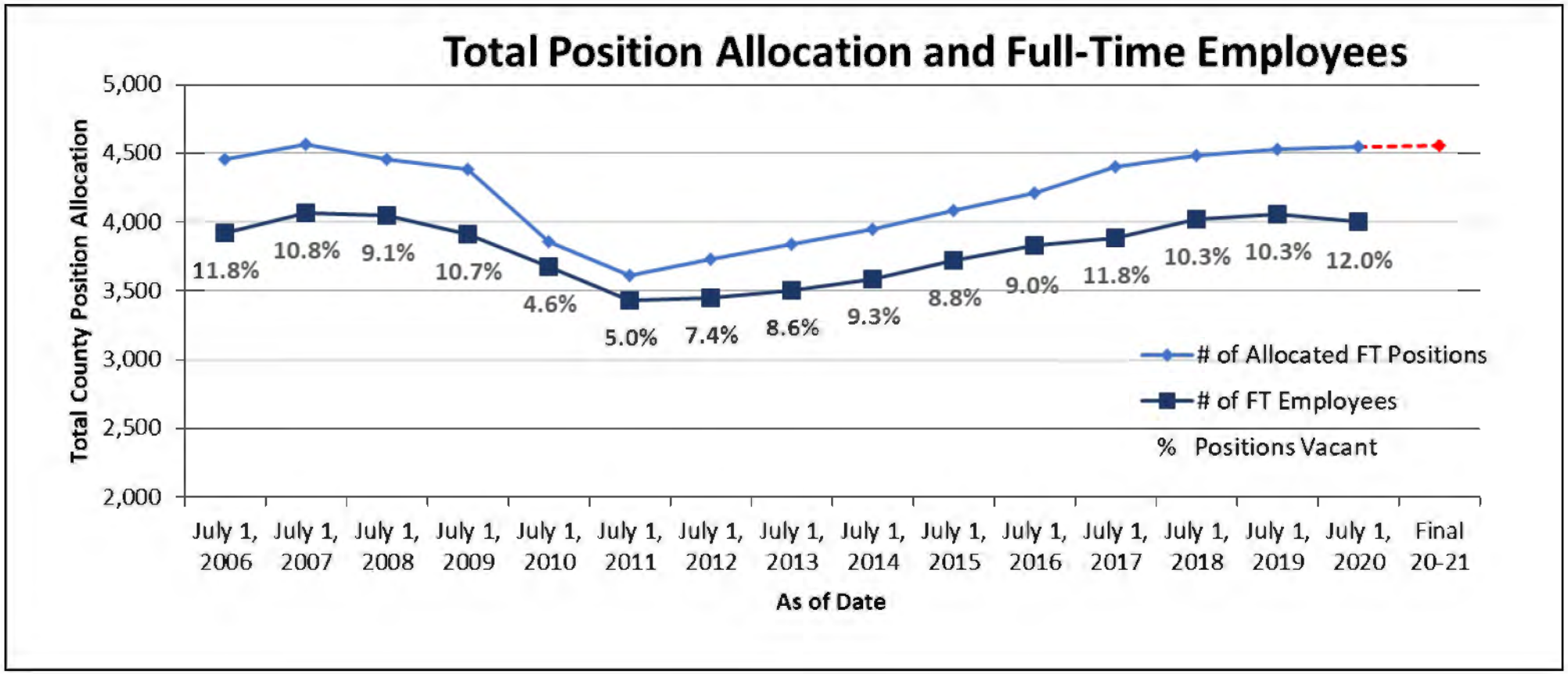
- Supporting our mission through a balance of science, education, partnerships and environmental regulation

Jami Aggers
Director, Environmental Resources

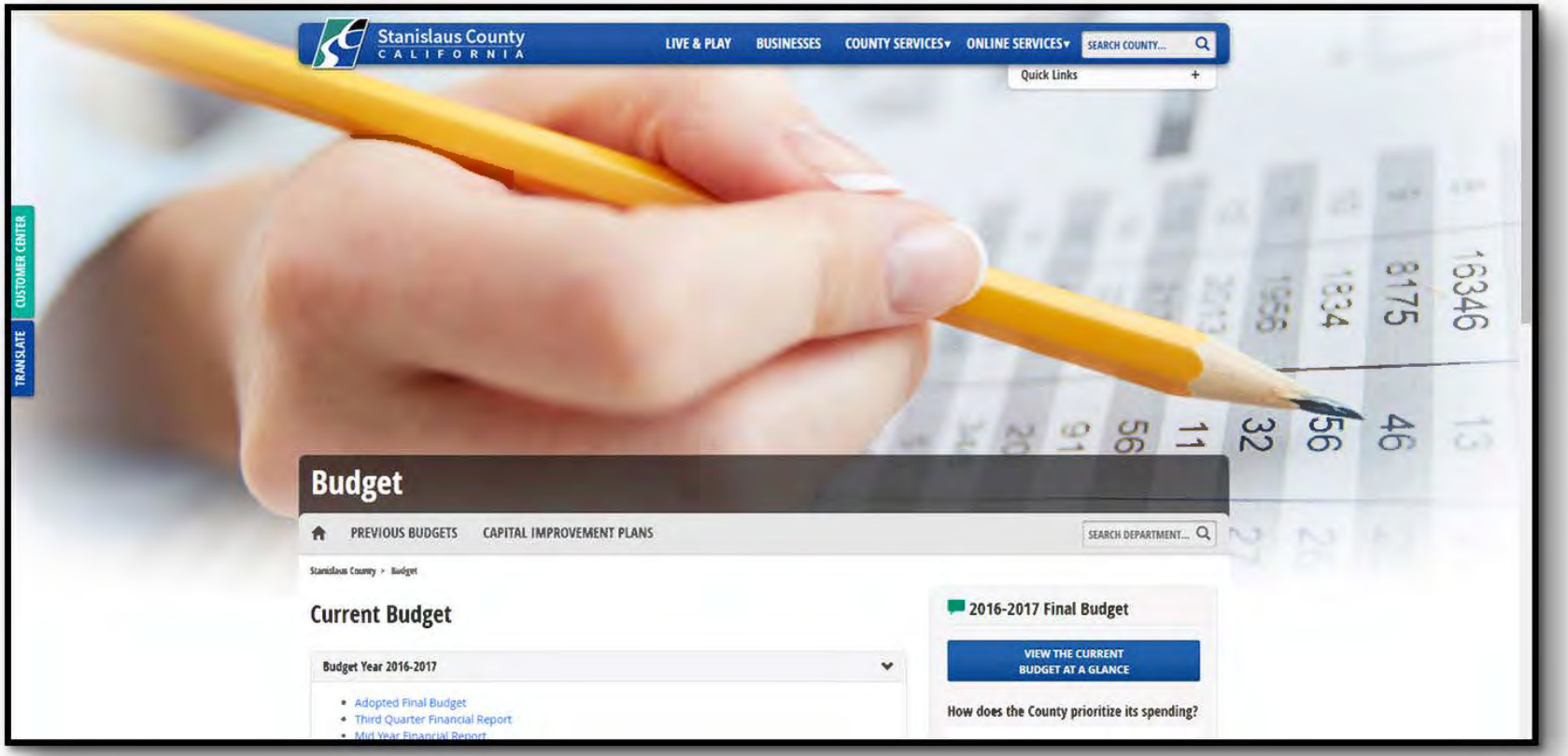
Staffing

Staffing Allocation	Allocated Positions
2019-2020 Adopted Final Budget	4,516
Positions Added after Final Budget	23
Total Current Authorized Positions	4,539
2020-2021 Recommended Final Budget	14
Total Recommended Authorized Positions as of September 2020	**4,553**

Staffing


Total Position Allocation and Full-Time Employees
Total County Position Allocation
5,000
4,500
4,000
3,500
3,000
2,500
2,000
11.8%
10.8%
9.1%
10.7%
4.6%
5.0%
7.4%
8.6%
9.3%
8.8%
9.0%
11.8%
10.3%
10.3%
12.0%
# of Allocated FT Positions
# of FT Employees
% Positions Vacant
July 1, 2006
July 1, 2007
July 1, 2008
July 1, 2009
July 1, 2010
July 1, 2011
July 1, 2012
July 1, 2013
July 1, 2014
July 1, 2015
July 1, 2016
July 1, 2017
July 1, 2018
July 1, 2019
July 1, 2020
Final 20-21
As of Date

Stancounty.com/Budget



Staff Recommendations

1. Accept the 2020-2021 Recommended Final Budget and 2021-2022 Spending Plan from the Chief Executive Officer.

2. Conduct the scheduled Public Hearing to receive public comment and input on the recommended operational plan for Fiscal Year 2020-2021.

3. Direct and approve any changes the Board of Supervisors choose to make to the 2020-2021 Recommended Final Budget and 2021-2022 Spending Plan and then adopt the 2020-2021 Recommended Final Budget.

4. Authorize the Chief Executive Officer and the Auditor-Controller to make the necessary technical adjustments to implement the 2020-2021 Adopted Final Budget.

Staff Recommendations

5. Direct the Chief Executive Officer and the Auditor-Controller to prepare the Adopted Final Budget document and supporting schedules in accordance with State law and submit to the State Controller prior to December 1, 2020.

6. Amend the Salary and Position Allocation Resolution to reflect the recommended changes in the 2020-2021 Recommended Final Budget, as outlined in the Staffing Impacts section of this report and detailed in Attachment 3, to become effective the start of the first full pay period beginning on or after September 26, 2020, unless otherwise indicated.

Staff Recommendations

7. Approve contracts and/or agreements listed on Attachment 5 in cumulative amounts of $200,000 or more as of July 1, 2018 and authorize the General Services Agency Director/Purchasing Agent or Department Head to sign.

8. Approve a total appropriations/budgetary limit for annual appropriations of tax revenue for Fiscal Year 2020-2021 in accordance with the provisions of Proposition 4 and 111, and establish a General Operating Limit of $432,000,445 using the Population and Inflation Methodology per Attachment 8.

9. *Instruct staff to reduce appropriations and estimated revenue by $7.2 million in Behavioral Health and Recovery Services to right-size the department base budget in the First Quarter Financial Report*.

Questions?