

**THE BOARD OF SUPERVISORS OF THE COUNTY OF STANISLAUS
BOARD ACTION SUMMARY**

DEPT: Chief Executive Office

BOARD AGENDA:6.1
AGENDA DATE: June 12, 2018

SUBJECT:

Public Hearing to Consider the Adoption of the Recommended Proposed Budget for Budget Years 2018-2019/2019-2020 and Related Actions

BOARD ACTION AS FOLLOWS:

RESOLUTION NO. 2018-0279

On motion of Supervisor Chiesa Seconded by Supervisor Withrow
and approved by the following vote.

Ayes: Supervisors: Olsen, Chiesa, Withrow, Monteith, and Chairman DeMartini

Noes: Supervisors: None

Excused or Absent: Supervisors: None

Abstaining: Supervisor: None

- 1) Approved as recommended
- 2) Denied
- 3) Approved as amended
- 4) Other:

MOTION:

ATTEST: 
ELIZABETH A. KING, Clerk of the Board of Supervisors

File No.

**THE BOARD OF SUPERVISORS OF THE COUNTY OF STANISLAUS
AGENDA ITEM**

DEPT: Chief Executive Office

BOARD AGENDA:6.1
AGENDA DATE: June 12, 2018

CONSENT

CEO CONCURRENCE: YES

4/5 Vote Required: Yes

SUBJECT:

Public Hearing to Consider the Adoption of the Recommended Proposed Budget for Budget Years 2018-2019/2019-2020 and Related Actions

STAFF RECOMMENDATION:

1. Accept the 2018-2019/2019-2020 Recommended Proposed Budget from the Chief Executive Officer.
2. Conduct the scheduled Public Hearing to receive public comment and input on the proposed operational budget and second year spending plan.
3. Direct and approve any changes the Board of Supervisors chooses to make to the 2018-2019/2019-2020 Recommended Proposed Budget and then adopt the 2018-2019/2019-2020 Recommended Proposed Budget.
4. Authorize the Chief Executive Officer and the Auditor-Controller to make necessary technical adjustments in order to implement the approved Recommended Proposed Budget.
5. Amend the Salary and Position Allocation Resolution to reflect the recommended changes for the 2018-2019/2019-2020 Recommended Proposed Budget, as outlined in the Staffing Impacts section of this report and detailed in Attachment 3, to be effective the start of the first full pay period following July 1, 2018, unless otherwise noted.
6. Approve contracts and/or agreements listed on Attachment 4 in cumulative amounts of \$100,000 or more since July 1, 2016, and authorize the General Services Agency Director/Purchasing Agent or Department Head to sign.
7. Direct the Chief Executive Officer to prepare the Recommended Final Budget and set the Public Hearing for consideration of the Final Budget on September 18, 2018.

DISCUSSION:

The 2018-2019/2019-2020 Recommended Proposed Budget is the result of months of planning and represents a multi-year fiscal and program planning effort for Stanislaus County government. As the County's first two-year budget, the document was created with special attention to the long-range model, which provides guidance for financial decisions. The model is a planning tool that allows for informed resource utilization with a five-year outlook, thus providing greater clarity and context for decisions.

The focus of the budget is to make decisions and support activities that will positively influence the local environment for residents today and well into the future. Direction for these actions begins by asking, "What kind of a community do we envision for our children in the future?" In line with the Board of Supervisors' priorities, this future community is one in which children and families live in strong and safe neighborhoods, where overall community health and well-being is paramount, with a healthy and thriving economy, ample first-rate learning opportunities, the provision of efficient public services, and quality community infrastructure.

This focus drives the pursuit of critical goals and objectives through the incorporation of County-wide performance visioning. By pushing the boundaries of the County's long-standing tradition of continuous improvement and empowering leadership to inspire breakthrough performance focused on supporting the community for decades to come, the vision of Stanislaus County as the best, as a healthy and vibrant place to live, work, and play can become a reality not just now, but well into the future. This starts with two-year budgeting that pushes long-range financial planning further into the organization with a vision that extends beyond annual projections.

To further strengthen the connection between County leadership strategy and budget policy, a new performance visioning initiative has been put into motion that will work in tandem with the new two-year budget process. The Recommended Proposed Budget includes department objectives that closely align with their respective missions and the Board of Supervisors' priorities. In September, the Recommended Final Budget will include department success measures in an annual reporting on performance, first introduced in the 2017-2018 Adopted Final Budget. With the objectives and outcomes combined, the performance visioning initiative and its inclusion in the County budget documents will ensure greater transparency of and accountability to the collaborative efforts of County departments and staff towards a thriving community.

The 2018-2019/2019-2020 Recommended Proposed Budget includes provisions for existing programs and services provided by County departments, including normal cost-of-doing-business increases to maintain approved service levels. In addition, departments outside of the General Fund have included external revenue dedicated to specific services/projects such as Behavioral Health and Recovery Services and Community Services Agency for operations of community health, alcohol and drug programs and In-Home Supportive Services and Public Works Road and Bridge for improvements to local road infrastructure. Finally, departments were able to request additional funding to address unmet needs and increase service levels provided to the community. The Recommended Proposed Budget includes \$9.9 million in adjustments in response to these requests for projects and services in Parks and Recreation, District Attorney, Probation, Chief Executive Office, and Sheriff’s departments, among others.

Summary of the Recommended Proposed Budget by Board of Supervisors’ Priority

The 2018-2019/2019-2020 Recommended Proposed Budget is organized by the new Board of Supervisors’ priority areas that were approved on May 23, 2017, to more closely align with the Focus on Prevention success factors, the priorities are:

- *Supporting strong and safe neighborhoods for individuals and families to thrive;*
- *Supporting community health, physical, mental, emotional, and spiritual;*
- *Developing a healthy economy, building upon our strong agricultural foundation; Promoting first-rate learning opportunities for all residents to advance community and individual prosperity; and*
- *Delivering efficient public services and community infrastructure to benefit residents and businesses.*

Due to the number of departments supporting efficient public services and community infrastructure, this priority was divided into two sections. Shortened names have been provided to these priorities to serve as separate sections of the budget document. All year-to-year analysis accounts for the departments consistent with their new priority assignments in order to provide an accurate comparison. These section headers are used to identify the Proposed Budget by priority, as summarized in the following table:

Budget Category	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2018-2019 Proposed Budget Total
Funding Sources							
Department Revenue	\$ 90,414,256	\$ 588,505,408	\$ 21,136,619	\$ 11,235,798	\$ 162,890,416	\$ 161,354,700	\$ 1,035,537,197
County Match Revenue	431,311	18,733,162	-	491,810	20,100	1,105,043	20,781,426
Use of Department Fund Balance/Retained Earnings*	6,748,590	11,450,504	155,000	447,325	3,383,763	29,058,971	51,244,153
Net County Cost**	160,666,423	389,785	2,367,154	-	62,795,346	5,227,614	231,446,322
Total Recommended Proposed Budget Funding Sources	\$ 258,260,580	\$ 619,078,859	\$ 23,658,773	\$ 12,174,933	\$ 229,089,625	\$ 196,746,328	\$ 1,339,009,098
Gross Costs							
Total Recommended Proposed Budget Gross Costs	\$ 258,260,580	\$ 619,078,859	\$ 23,658,773	\$ 12,174,933	\$ 229,089,625	\$ 196,746,328	\$ 1,339,009,098

*General Fund Assigned/Unassigned fund balance of \$14,879,322 will be dedicated to balancing the Recommended Proposed Budget for a total of \$66,123,475.

**Net County Cost is funded by the use of Discretionary Revenue in the amount of \$216,567,000 and use of General Fund fund balance of \$14,879,322.

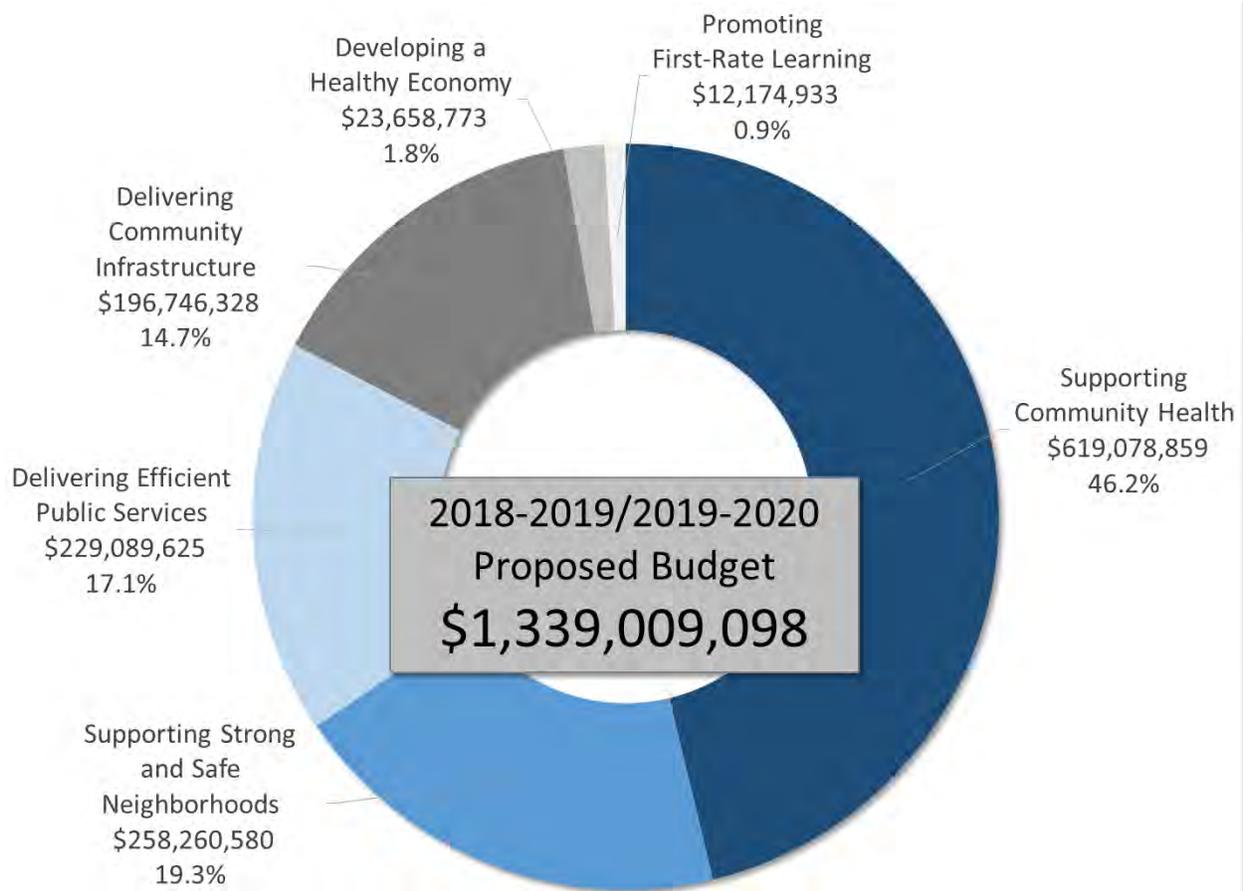
The year two Spending Plan serves as a placeholder for the upcoming year and the base budget for Proposed Budget 2019-2020. The operational plan for year one requires Board-approved appropriation authority and is the primary focus of discussion. All references made to the Recommended Proposed Budget for 2018-2019/2019-2020 apply to the budget authority sought for year one.

The Recommended Proposed Budget for 2018-2019/2019-2020 totals \$1,339,009,098 and is supported by estimated revenue of \$1,056,318,623 and use of department fund balance/retained earnings of \$51,244,153, requiring the use of a total General Fund Contribution of \$231,446,322 to balance the budget across all priority areas.

The Recommended Proposed Budget for 2018-2019-2019-2020 represents an increase of \$73.7 million, or 5.8% above that approved in the 2017-2018 Adopted final Budget. The overall increase includes:

- \$7.2 million in base budget due to normal cost of doing business required to maintain existing services in General Fund department budgets;
- \$56.6 million in base budget to accommodate increased services for non-General Fund department budgets, primarily focused on community health programs and community infrastructure road and bridge projects, and funded by external revenue sources; and
- \$9.9 million in recommended adjustments for service level changes (one-time and/or ongoing) requested by departments and funded by an increased General Fund Contribution of \$6.3 million.

The following chart provides a visual display of the \$1,339,009,098 Recommended Proposed Budget 2018-2019/2019-2020 by Board priority:



Supporting Strong and Safe Neighborhoods

The departments in the priority area of *Supporting Strong and Safe Neighborhoods* are the Chief Executive Office (CEO) – Office of Emergency Services/Fire Warden; CEO – Capital Projects Fund; CEO – County Operations; District Attorney, Grand Jury, Integrated Criminal Justice Information System (ICJIS); Probation; Public Defender; and Sheriff. Appropriations for this priority total \$258,260,580 and reflect an \$18.4 million, or 7.7%, increase over the 2017-2018 Adopted Final Budget. This increase is primarily due to normal cost-of-doing-business increases and the elimination of the 5% vacancy rate deduction for General Fund departments. A shift of \$14.1 million from the CEO – County Operations budget to the Sheriff and Probation budgets is included in the Recommended Proposed Budget; while this does not have a net impact to the priority, it does significantly impact increases and decreases at the department level. Additionally, the Recommended Proposed Budget includes \$90,000 in one-time costs and \$177,000 ongoing to support the body-worn camera program for the District Attorney and Sheriff’s departments.

- The District Attorney has identified an increase of \$1.7 million, most of which is due to normal cost increases along with \$851,385 to accommodate staffing increases to support department caseloads, the County's Community, Assessment, Response and Engagement (CARE) program, and the cannabis regulation and enforcement.
- The Probation department budget includes an overall \$4.1 million increase in appropriations, of which \$1.9 million has been identified primarily for data analysis, management, and security through the purchase of equipment, expanded contracted services for ICJIS projects, and the addition of information technology staff.
- The Sheriff budget includes an overall increase of \$25.6 million, mostly attributable to normal cost-of-doing-business increases and the elimination of the 5% vacancy deduction. Additionally, the department has identified \$3.9 million that will primarily be used to support officer safety through equipment replacement and facility infrastructure upgrades and to meet the current needs of the County security program.

Supporting Community Health

Departments within the priority *Supporting Community Health* include Aging and Veterans Services; Behavioral Health and Recovery Services (BHRS); CEO – Stanislaus Veterans Center; Child Support Services; Children and Families Commission; Community Services Agency (CSA); and Health Services Agency (HSA). Appropriations for this priority total \$619,078,859 which reflects a \$21.1 million, or 3.5%, increase over the 2017-2018 Adopted Final Budget. This increase is primarily attributed to increased demand for BHRS services and an increase to In-Home Supportive Services (IHSS) provider wages at CSA.

- BHRS has identified an increase of \$13.4 million due to service level adjustments, including increased demand for placements in Institutions for Mental Disease (IMDs), State hospitals, and adult residential placements and increased costs for Adult Crisis Residential services, the Drug Medi-Cal program, and for acute in-patient hospitalizations.
- CSA is recognizing an increase of \$8.7 million in appropriations to accommodate increase to IHSS provider wages associated with the State minimum wage increase from \$11 to \$12 per hour, effective January 1, 2019.

Developing a Healthy Economy

The departments within the priority of *Developing a Healthy Economy* include the Agricultural Commissioner; CEO – Economic Development Bank; Cooperative Extension; and Workforce Development. The appropriations amount to \$23,658,773 for this priority, which is a decrease of \$44,655, or 0.2%, from the 2017-2018 Adopted Final Budget (year-to-year comparison accounts for the departments in this priority that resided in separate priority areas in Fiscal Year 2017-2018 in order to provide an accurate comparison). This slight net decrease is due to the reduction in one-time projects within the Agricultural Commissioner department.

- The Agricultural Commissioner shows a net decrease in appropriations of \$315,774 based on the removal of one-time fixed asset project costs that were included in the 2017-2018 Adopted Final Budget.
- Cooperative Extension is noting a \$152,603 increase due to the addition of a position to manage the 4-H Program and contracted services to develop and implement a Master Gardner program.
- Workforce Development has increased its budget by \$118,516 due to the normal cost of doing business.

Promoting First-Rate Learning

The Library is the only department dedicated to *Promoting First-Rate Learning*. Appropriations for the Library total \$12,174,933, a decrease of \$1.5 million, or 10.8%, from the 2017-2018 Adopted Final Budget (year-to-year comparison for this priority measures only the budgeted difference for the Library). This decrease is primarily due to the Library's streamlining of operations, the transition of the Empire Library and Makerspace construction projects to the County's Capital Projects division, and the removal of projects that will be funded through deferred maintenance.

Delivering Efficient Public Services

Departments assigned to the priority of *Delivering Efficient Public Services* include the Assessor; Auditor-Controller; Board of Supervisors; Chief Executive Office; CEO – County Operations; CEO – Risk Management Division and Self-Insurance Funds; Clerk-Recorder; County Counsel; General Services Agency (GSA); Strategic Business Technology (SBT); and Treasurer-Tax Collector. In total, appropriations for this priority amount to \$229,089,625, an increase of \$2.7 million, or 1.2%, over that provided in the 2017-2018 Adopted Final Budget. This small increase is primarily attributed to increased costs for employee benefits programs in the CEO – Risk Management Division and Self-Insurance Funds and normal cost-of-doing-business increases in other departments, offset by significant reductions in CEO – County Operations due to less reliance on debt and contingency funding.

- CEO – Risk Management Division and Self-Insurance Funds has identified a \$3.8 million increase in the cost to operate the Medical Self-Insurance program for County employees, COBRA members, and their families. Other cost-of-doing-business increases affected other budgets within the department for an overall departmental increase in costs of \$4.9 million.
- Increases totaling \$1.8 million have affected the GSA budget to operate within existing service levels and include the refurbishment of one vehicle bay, improving storm water legislation compliance for Fleet Services and Facilities Maintenance, and the replacement of six departmental vehicles.
- The Chief Executive Office identified a \$1.7 million increase to accommodate normal cost-of-doing-business increases and fund Human Resources training and staff development, training through the VOLT Institute, and to re-establish the regional tourism program.

- SBT identified an increase in costs of \$1.3 million attributable to normal cost-of-doing-business increases that include ongoing Office 365 expenses and compensation for the new Cyber Security Officer approved in Fiscal Year 2017-2018.
- Significant reductions in CEO – County Operations due to the repayment of debt for the Animal Services Facility in Fiscal Year 2017-2018 and a reduced reliance on Appropriations for Contingencies in Budget Year 2018-2019, this budget has decreased by \$8 million, offsetting many of the budget increases noted above and explaining the small appropriations increase for this priority overall.

Delivering Community Infrastructure

The departments in the priority area of *Delivering Community Infrastructure* include Environmental Resources; Parks and Recreation; Planning and Community Development; and Public Works. Appropriations for this priority total \$196,746,328 and represent an increase of \$33.1 million, or 20.2%, over the 2017-2018 Adopted Final Budget. This net increase is mostly due to Public Works Road and Bridge projects related to Measure L and SB 1.

- Environmental Resources has identified a decrease of \$3.7 million in appropriations due to the completion of several large one-time projects at the Fink and Geer Road Landfills.
- Parks and Recreation shows an increase in budgeted costs just under \$1 million to cover increased staffing, support for a regional park partnership for the Awesome Spot playground, Police Activities League contract, debris cleanup, replacement of a Scag Mower, and an exterior fencing project.
- Public Works has increased its budget by \$35.6 million, with \$32.1 million identified for costs associated with contracts and materials inventory for Measure L and SB 1 projects and Public Facilities Fee obligations and \$2.2 million for the Local Transit System, which includes the purchase of three 40-foot buses and three para-transit buses.

Year-Two Spending Plan

The Recommended Proposed Budget includes the Spending Plan for Budget Year 2019-2020. This plan is intended to provide an extended projection of anticipated costs and revenues beyond the single year approach used in annual budgeting processes. This extended view also lends itself to provide departments with the opportunity to address their respective needs and objectives over a two-year span, allowing for a more comprehensive vision and pathway towards meeting goals and affecting positive change.

The County anticipates an increase of \$3.9 million, or 0.3%, over the Recommended Proposed Budget for a total of \$1,342,871,935 in projected expenses for year two of the two-year process. As noted previously, the Board of Supervisors will approve the budget authority for year one of the Recommended Proposed Budget 2018-2019/2019-2020. The year two Spending Plan is conceptual in year one and will serve as the base budget for the 2019-2020 Proposed Budget that will be presented to the Board of Supervisors for consideration and adoption in June 2019. Spending Plan content can be found in the Financial Policies and Schedules, individual department schedules and narratives, and the Schedule 9 sections of the budget document.

Evaluation of Contracted Services

County policy requires Board of Supervisors' approval for any contract or agreement wherein the total cumulative compensation exceeds \$100,000. Cumulative refers to all compensation paid by an individual department since July 1, 2016, where there has been no break in contractual services over six months. Contracts or agreements and/or contract adjustments not previously approved by the Board of Supervisors equal to \$100,000 or greater are detailed in Attachment 4.

Additionally, departments are required to provide a quarterly report to the Board of Supervisors for any new contract or agreement, contract extension, or amendment entered into during the quarter wherein the compensation exceeds \$50,000 (but is under the cumulative \$100,000 threshold) and the contract or recommended adjustment has not been previously approved by the Board of Supervisors. Contracts between the \$50,000 and \$100,000 range are listed in Attachment 5.

Special Districts

Special Districts where the Board of Supervisors serves as the Governing Board and whose funds are maintained in the County Treasury are included as part of the Recommended Proposed Budget and are contained in a Special Districts section at the back of the budget document. Special Districts are a form of government created by a local community to meet a specific need and where only those residents who benefit from the services provided pay for them. The Special Districts are identified by type with 20 County Service Areas, 38 Landscape and/or Lighting Districts, and seven Storm Drain Districts.

Challenges and Opportunities

The 2018-2019/2019-2020 Recommended Proposed Budget is a solid two-year plan which directly ties to the long-range financial model. The County continually looks for challenges that may affect operations including impacts from State and Federal legislation along with opportunities for growth and improvement. A review of key challenges and opportunities is identified within each department section of the budget document and summarized in Attachment 1, the letter to the Board of Supervisors from Jody Hayes, Chief Executive Officer.

The Final Budget

As the Recommended Final Budget 2018-2019/2019-2020 is prepared, there are two significant factors that affect adjustments: impacts related to the adoption of the State Budget and the amount of the fund balance in the General Fund for the accounting period ends June 30, 2018. Any adjustments necessary as a result of these factors will be recommended to the Board of Supervisors as part of the Recommended Final Budget 2018-2019/2019-2020. The Board of Supervisors is requested to set a Public Hearing for September 18, 2018, at 6:35 p.m. to receive public comment and input on the Recommended Final Budget.

POLICY ISSUE:

The 2018-2019/2019-2020 Recommended Proposed Budget is presented to the Board of Supervisors in accordance with County Code Section 2.08.050 (c) (1), which requires the County Chief Executive Officer (CEO), “as county budget officer, supervise and direct the preparation of the annual county budget. In the performance of this duty, the CEO shall review and evaluate all departmental requests and all items in the recommended budget including expenditures, revenues and reserves. The CEO shall submit the recommended budget to the board of supervisors together with a written report and recommendations which shall be based on board of supervisors’ policy direction, revenue projections, budget targets, and proposed goals, objectives, work programs and projects developed by the various departments.”

FISCAL IMPACT:

Summary of Recommended Proposed Budget

The Recommended Proposed Budget 2018-2019/2019-2020 appropriations total \$1,339,009,098 and reflect an increase of \$73.7 million, or approximately 5.8% for all funds, when compared to the 2017-2018 Adopted Final Budget of \$1,265,328,047. The General Fund totals \$344,396,220, an increase of \$14.5 million, or 4.4%, over the 2017-2018 Adopted Final Budget amount of \$329,856,219. The Recommended Proposed Budget is an interim operational plan for Stanislaus County operations until a 2018-2019/2019-2020 Recommended Final Budget is adopted on September 18, 2018.

The Recommended Proposed Budget contains projected revenue of \$1,272,885,623, which is \$80.4 million, or 6.7%, above the 2017-2018 Adopted Final Budget. The Recommended Proposed Budget 2018-2019/2019-2020 relies on the use of \$66,123,475 in fund balance/retained earnings, a decrease of \$6.8 million, or 9.3%, less than used in the prior fiscal year to balance. The following table shows the recommended appropriations, revenue, and use of fund balance/retained earnings by fund type:

Summary of Recommended Proposed Budget by Fund Type

Fund Type	Total Recommended Appropriations	Total Recommended Revenue	Fund Balance and One-Time Funding Required
General Fund	\$ 344,396,220	\$ 329,516,898	\$ 14,879,322
Special Revenue Fund	795,543,405	765,350,849	30,192,556
Capital Projects Fund	731,000	760,000	(29,000)
Enterprise Fund	83,720,689	65,518,153	18,202,536
Internal Service Fund	114,617,784	111,739,723	2,878,061
Total	\$ 1,339,009,098	\$ 1,272,885,623	\$ 66,123,475

Consistent with standard accounting practices, the County's budget is accounted for in separate financial entities known as funds, including three governmental funds (General Fund, Special Revenue Fund, and Capital Projects Fund) to account for local government activities. The County also uses Enterprise and Internal Service funds, two proprietary fund types used for business-type activities. The following is a brief description of recommendations in the 2018-2019/2019-2020 Recommended Proposed Budget. A more detailed explanation is included beginning on Page 50 in the Recommended Proposed Budget document.

General Fund

The General Fund provides resources for local services such as public safety, parks and recreation, planning and community development, justice administration, tax assessment and collection, legislation and administrative services, and a host of other vital services. The revenue used to pay for these services comes primarily from local taxes such as property tax, sales tax, franchise fees, charges for services, and a variety of other discretionary sources. Included in the General Fund are budgeted Appropriations for Contingencies, set at a funding level of \$12,008,510, which serves as the contingency fund for the organization to provide for emergency needs and unanticipated and/or unbudgeted exposures for the entire fiscal year.

General Fund appropriations recommended in the Proposed Budget total \$344,396,220, an increase of \$14.5 million from the 2017-2018 Adopted Final Budget. Departmental revenue is estimated at \$329,516,898, an increase of \$20.4 million over the prior fiscal year. Sources of funding include \$216,567,000 in Discretionary Revenue and the use of \$14,879,322 in Assigned and Unassigned fund balance for a total Net County Cost of 231,466,322, as shown in the table below:

General Fund	FY 2016-2017 Adopted Final Budget	FY 2017-2018 Adopted Final Budget	FY 2018-2019 Recommended Proposed Budget
Departmental Appropriations	\$ 285,112,154	\$ 315,912,550	\$ 332,387,710
Appropriations for Contingencies	\$ 12,948,261	\$ 13,943,669	\$ 12,008,510
Economic Development Bank (Fund 105)	\$ 175,000	\$ -	\$ -
Total Appropriations	\$ 298,235,415	\$ 329,856,219	\$ 344,396,220
Departmental Revenue	\$ 91,827,442	\$ 103,311,988	\$ 112,949,898
Net County Cost	\$ 206,407,973	\$ 226,544,231	\$ 231,446,322
Sources of Funding			
Discretionary Revenue	\$ 193,925,874	\$ 205,839,500	\$ 216,567,000
Fund Balance - Assigned Budget Balancing	\$ 7,220,642	\$ 1,593,328	\$ -
Fund Balance - Assigned NCC Savings Carryover	\$ 4,087,382	\$ 2,124,568	\$ -
Fund Balance - Assigned - Veterans Center (MAB Proceeds)	\$ 999,075	\$ -	\$ -
Fund Balance - Assigned - ADA Improvements	\$ -	\$ 500,000	\$ 500,000
Fund Balance - AB 900 Tobacco Debt Payoff	\$ -	\$ 7,100,000	\$ -
Fund Balance - Assigned Other - 2007A Borrowing Final Payoff	\$ -	\$ 2,659,000	\$ -
Fund Balance - Assigned Other - Deferred Maintenance	\$ -	\$ 1,000,000	\$ 1,000,000
Fund Balance - Assigned Other - Jail Expansion Start-Up	\$ -	\$ 2,000,000	\$ -
Fund Balance - Assigned Other - CSA IHSS 1x Savings	\$ -	\$ 1,239,827	\$ -
Fund Balance - Assigned 1x Public Safety Needs	\$ -	\$ 2,488,008	\$ -
Fund Balance - Unassigned (0100)	\$ -	\$ -	\$ 13,379,322
Fund Balance - Unassigned (0105)	\$ 175,000	\$ -	\$ -
Total Sources of Funding	\$ 206,407,973	\$ 226,544,231	\$ 231,446,322
Balance	\$ -	\$ -	\$ -

The changes from year to year in the General Fund budget are attributable to several factors, including: \$15.1 million for cost-of-doing-business increases that include the benefit of \$7.8 million to General Fund departments with the elimination of the 5% vacancy rate application, and \$7.3 million in department service level changes recommended in the Proposed Budget that are offset by approximately \$7.9 million in net County Operations savings primarily in the areas of Appropriations for Contingencies and Debt Service.

Discretionary Revenue

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. The majority of Discretionary Revenue in the 2018-2019/2019-2020 Recommended Proposed Budget supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney, and Public Defender, as well as government-related services such as the Chief Executive Office, Assessor, and the Agricultural Commissioner. Health and human services departments use Discretionary Revenue via County Match to support maintenance of effort requirements for leveraging revenue for Federal and State supported programs.

The 2018-2019/2019-2020 Recommended Proposed Budget includes Discretionary Revenue estimates of \$216,567,000. This represents an increase of \$10.7 million, or 5.2%, when compared to the amount budgeted in the 2017-2018 Adopted Final Budget. Increases are largely attributed to Secured Property Taxes assessed values that are projected to increase by 3% in Budget Year 2018-2019. Sales and Use Tax is anticipated to decrease by approximately \$100,000, or 0.4%, from the 2017-2018 Fiscal Year projections.

The following chart identifies the total projected Discretionary Revenue by revenue category for Budget Year 2018-2019:

Description	Fiscal Year	Fiscal Year	Year-End	Budget Year	Difference
	2016-2017 Actuals	2017-2018 Final Budget	2017-2018 Projections	2018-2019 Proposed Budget	2017-2018 Projections to 2018-2019 Proposed Budget
Taxes	\$ 147,635,366	\$ 150,205,000	\$ 152,655,000	\$ 155,969,000	\$ 3,314,000
Licenses, Permits & Franchises	1,106,618	1,100,000	1,100,000	1,100,000	-
Fines, Forfeitures & Penalties	3,288,822	2,500,000	2,500,000	2,500,000	-
Revenue from Use of Money	3,366,855	2,600,000	4,250,000	4,250,000	-
Intergovernmental Revenue	43,768,214	43,707,000	46,007,000	46,007,000	-
Charges for Services	1,974,342	2,287,500	2,487,500	2,451,000	(36,500)
Miscellaneous Revenues	63,560	-	-	-	-
Other Financing Sources	2,138,076	3,440,000	4,290,000	4,290,000	-
Total	\$ 203,341,853	\$ 205,839,500	\$ 213,289,500	\$ 216,567,000	\$ 3,277,500

General Fund Reserves Summary

Total fund balance in the General Fund as of the fiscal period ending June 30, 2018, is projected to be \$155,618,569 and includes all categories: Nonspendable, Restricted, Committed, Assigned, and Unassigned. Total Unassigned fund balance is projected to be \$14,703,151 as of the fiscal period ending June 30, 2018. This General Fund analysis assumes full use of the Fiscal Year 2017-2018 budgeted appropriations and is a conservative estimate for the projected fund balance.

As presented, the 2018-2019/2019-2020 Recommended Proposed Budget is projected to use a total of \$1.5 million in Assigned fund balance and \$13.4 million in Unassigned fund balance to support County operations. Adjustment strategies include the classification of \$7.1 million as Committed for future capital acquisition as required for Tobacco Endowment funds repaid in Fiscal Year 2017-2018. Additionally, approximately \$6 million will be released from assignments no longer needed to Unassigned General Fund balance, \$13.4 million will be reclassified from Unassigned to Other Assignments for budget balancing, and \$60,271 will be reclassified from Unassigned to Assigned for the General Fund Contingency Reserve Policy to bring the amount equal to 8% of the average Discretionary Revenue for the preceding three fiscal years. The total projected Unassigned fund balance as of fiscal period ending June 30, 2019 will be \$7.3 million, as shown on the table below, of which \$2.7 million is Economic Development Bank, \$2.7 million is Community Development and \$1.8 million is available in the General Fund.

General Fund	Projected Fund Balance 7/1/18	Adjustment Strategies	Budgeted Use of Fund Balance	Projected Fund Balance 6/30/19
Nonspendable	\$ 11,408,264	\$ -	\$ -	\$ 11,408,264
Restricted	4,632,178	-	-	4,632,178
Committed	7,222,930	7,100,000	-	14,322,930
Assigned	117,652,046	7,422,168	(14,879,322)	110,194,892
Unassigned	14,703,151	(7,422,168)	-	7,280,983
Total Fund Balance	\$ 155,618,569	\$ 7,100,000	\$ (14,879,322)	\$ 147,839,247

Based on updated projections included in the 2017-2018 Third Quarter Financial Report, current year savings in Appropriations for Contingencies indicate that a more positive year-end fund balance is likely. Should fund balance at July 1, 2018 grow above the amount needed to balance the Final Budget, the Chief Executive Officer may strategically assign funding as part of the year-end close process to meet the requirements of the existing General Fund Balance Policy and prepare for future exposures.

A detailed review of the General Fund's classification of fund balance will be completed after the 2017-2018 Fiscal Year-end close and the resulting financial analysis will be addressed in the 2018-2019/2019-2020 Recommended Final Budget.

Long-Range Model

Annual budget analysis is completed with attention to the multi-year, long-range model which provides guidance for financial decisions. The long-range model is updated through Budget Year 2021-2022 and includes the following assumptions: Discretionary Revenue is estimated to increase approximately 2% annually beginning in Budget Year 2019-2020 to reflect modest projected gains in property and sales tax; department revenue is forecast with a 2% growth estimate for Budget Year 2019-2020 and 3% thereafter; Assigned fund balance of \$5.3 million will be dedicated to support deferred maintenance and Americans with Disabilities Act (ADA) improvements through Budget Year 2019-2020, along with strategic use of reserves to balance the year two Spending plan; and Unassigned fund balance use of \$9 million is assumed for Budget Years 2019-2020, 2020-2021, and 2021-2022.

Item	2018-2019			
	Recommended Proposed Budget	2019-2020 Spending Plan	2020-2021 Projected Budget	2021-2022 Spending Plan
Funding Assumptions				
Discretionary Revenue	\$ 216,567,000	\$ 219,327,409	\$ 222,700,000	\$ 226,200,000
Departmental Revenue	112,949,898	115,025,953	118,500,000	122,100,000
Unassigned Fund Balance	13,379,322	9,000,000	9,000,000	9,000,000
Assigned Fund Balance	1,500,000	5,263,668	-	-
Total Funding	\$ 344,396,220	\$ 348,617,030	\$ 350,200,000	\$ 357,300,000
Expenditure Assumptions				
Base Budget	\$ 307,119,038	\$ 308,268,158	\$ 319,954,546	\$ 332,093,243
Restoration of 5% Salary/Vacancy Rate Factor	7,845,328	8,080,688	8,323,108	8,572,802
Debt Service Offset by Rents	(1,412,861)	(1,413,276)	(1,413,276)	(1,044,197)
Adult Detention Expansion I and II	12,962,705	13,416,400	13,885,974	14,371,983
Jail Medical	14,117,205	14,611,310	15,122,706	15,658,176
In-Home Supportive Services MOE Growth	2,264,805	4,153,750	5,437,310	6,374,465
Deferred Maintenance/ADA Improvements	1,500,000	1,500,000	1,500,000	1,500,000
Total Costs	\$ 344,396,220	\$ 348,617,030	\$ 362,810,368	\$ 377,526,472
Total (Deficit in Brackets)	\$ -	\$ -	\$ (12,610,368)	\$ (20,226,472)

Special Revenue Funds

Special Revenue Funds are a fund type used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Special Revenue Funds account for 59.4% of the Stanislaus County budget. Some of the larger Special Revenue Funds include programs for BHRS, CSA, Child Support Services, Environmental Resources, HSA, Workforce Development, Public Works, and a variety of other grant programs.

The recommended Special Revenue Funds total \$795,543,405, which are funded by \$765,350,849 in departmental revenue, the use of \$30,192,556 in fund balance, and a General Fund Contribution of 17,668,029. The recommended Proposed Budget amount represents an increase to Special Revenue Funds of \$54.3 million, or 7.3%, over the 2017-2018 Adopted Final Budget.

Capital Projects Fund

The Courthouse Construction Fund and the Criminal Justice Facilities Fund are the budgets that are currently in the Capital Projects Fund. This fund is typically used to account for financial resources that are used for the acquisition or construction of major capital facilities or to provide facilities for County departments. The budget does not represent the entire capital projects currently underway, as funding for major capital projects is carried forward in the budget over multi-year delivery schedules and not re-appropriated each year as part of the fiscal year budget adoption process.

Recommended appropriations for the Capital Projects Fund total \$731,000, funded by \$760,000 in departmental revenue, resulting in an increase to fund balance of \$29,000. This represents a decrease of \$703,551, or 49% from the 2017-2018 Adopted Final Budget.

Enterprise Funds

Enterprise Funds are set up for specific services that are funded directly by fees charged for goods or services. County Enterprise Funds include HSA Clinics and Ancillary Services, the Geer and Fink Road Landfills, Stanislaus Regional Transit, and Sheriff Jail Commissary/Inmate Welfare.

The recommended Enterprise Funds total \$83,720,689 and are funded by \$65,518,153 in departmental revenue, \$18,202,536 in retained earnings, and a General Fund Contribution of \$3,113,397. The Recommended Proposed Budget for these funds reflect a decrease of \$3.1 million, or 3.5%, from that included in the 2017-2018 Adopted Final Budget.

Internal Service Funds

Internal Service Funds are used for areas where goods or services are provided to other County departments or governments on a cost-reimbursement basis. Examples of Internal Service Funds are SBT, GSA, and a variety of County self-insurance funds such as Medical Self-Insurance and Workers' Compensation.

The recommended budget for Internal Service Funds totals \$114,617,784 and is funded by \$111,739,723 in departmental revenue and the use of \$2,878,061 in retained earnings. This represents an increase of \$8.7 million, or 8.2%, over the 2017-2018 Adopted Final Budget level.

BOARD OF SUPERVISORS' PRIORITY:

Approval of the recommended actions support the Board of Supervisors' priorities *Supporting Strong and Safe Neighborhoods, Supporting Community Health, Developing a Healthy Economy, Promoting First-Rate Learning, and Delivering Efficient Public Services and Community Infrastructure* in the allocation of fiscal resources and reflecting the service needs and public policy direction for the community.

STAFFING IMPACT:

The 2018-2019/2019-2020 Recommended Proposed Budget incorporates funding for 4,483 allocated full-time positions. These recommendations include an overall increase in the allocation count of three positions from the 4,480 full-time positions approved in the 2017-2018 Third Quarter Financial Report.

Summary of changes affecting Position Allocation Count

Total Current Authorized Positions as of 2017-2018 Third Quarter Report	4,480
2018-2019 Proposed Budget Recommendations	3
Total Recommended Authorized Positions in the 2018-2019/2019-2020 Proposed Budget	4,483

The 2018-2019/2019-2020 Recommended Proposed Budget staffing recommendations include restoring seven unfunded positions, adding 40 new positions, and deleting 44 vacant positions. Position detail is provided on Attachment 3 and in the budget document. Recommended changes to the position allocation are broken down below by Board of Supervisors' priority.

Supporting Strong and Safe Neighborhoods

District Attorney – The recommendation is to add four new block-budgeted Attorney V positions. Two positions will level-set the Attorney-to-caseload ratio, one position will be assigned to cannabis prosecution, and one position will support the Community Assessment Response and Engagement (CARE) project. Additionally, there is a recommendation to add one new Criminal Investigator II position to assist with the prosecution of violations in the cannabis Industry.

Probation – The Proposed Budget includes a recommendation to add one new Senior Software Developer position to support a growing need to improve software solution efficiencies; add one new Senior Systems Engineer position to lead the Probation network security efforts; delete four vacant Deputy Probation Officer II positions as a result of discontinued grants through Stanislaus County Office of Education (SCOE) and Stanislaus Drug Enforcement Agency (SDEA); restore three unfunded Deputy Probation Officer II positions; and add four new Deputy Probation Officer II positions to complete pre-trial risk assessments in exchange for deleting seven vacant Probation Corrections Officer II positions as a result of a steady decline in institutions populations.

Public Defender – The recommendation is to restore one unfunded Attorney V position to support the County's Community Assessment Response and Engagement (CARE) and Laura's Law initiative.

Sheriff – The Proposed Budget includes a recommendation to add one new Staff Services Analyst position to act as the Safety Officer; add two new block-budgeted Supervising Legal Clerk II positions to level-set the supervisor-to-staff ratio; add two new Community Services Officer positions for the Public Safety Office and Sexual Offender Registration duties; add one new Crime Analyst position for the County Security Program; add one new Forensic Computer Examiner position for digital evidence retrieval; and delete 15 vacant Deputy Sheriff-Custodial positions and one vacant Sergeant Custodial position.

Supporting Community Health

Behavioral Health and Recovery Services – The recommendation is to add two new Administrative Clerk II positions to support an increase in duties in the Substance Use Disorder Prevention Program and for the authorization process for the Drug Medi-Cal process; add three new Behavioral Health Specialist II positions to ensure clients receive the appropriate level of care; add two new block-budgeted Clinical Services II positions for recovery services and medication-assisted treatment services; add two new block-budgeted Mental Health Clinical II positions to act as the Department's Licensed Practitioner of the Healing Arts and for Utilization Management; add one new

block-budgeted Stock Deliver Clerk II position for client transportation; and add one new Behavioral Health Coordinator for the Housing Division.

Community Services Agency – The recommendation is to add one new Staff Services Analyst position for Contract Administration.

Health Services Agency – The Proposed Budget includes a recommendation to restore one Administrative Clerk II position and reclassify it upward to an Accountant III to analyze and monitor fiscal operations; delete two vacant Administrative Clerk II positions, one vacant Administrative Clerk III position, one vacant Clinical Lab Assistant II position, one vacant Clinical Lab Scientist III position, three vacant Community Health Worker II positions, two vacant Community Health Worker III positions, two vacant Physical Therapy Assistant/Cert Occupational Therapist positions, one vacant Physical/Occupational Therapist II position, one vacant Public Health Lab Director position, and two vacant Public Health Nurse II positions as there is not a current operational need to fill these positions; and delete one vacant Staff Nurse II position in exchange for a new Medical Investigator position for communicable disease monitoring and surveillance.

Delivering a Healthy Economy

Cooperative Extension – The recommendation is to add one new Staff Services Technician position to act as the Department’s 4-H Program Representative.

Delivering Community Infrastructure

Environmental Resources – The Proposed Budget includes a recommendation to add one new block-budgeted Accountant II position and restore one Administrative Clerk III position to support increased workload; add one new Staff Services Analyst position for the Groundwater Program and for mandated reporting deadlines at the Fink Road Landfill; and add one new Zoning Enforcement officer for commercial cannabis enforcement.

Parks and Recreation – The recommendation is to add one new Park Aide position for the maintenance of Laird Park; restore one Park Maintenance Worker II position for improved neighborhood park maintenance; add one new block-budgeted Park Maintenance Worker II position for the Juvenile Hall and Laird Park facilities; and add one new Staff Services Coordinator position to serve as the Marketing Coordinator.

Public Works – The Proposed Budget includes a recommendation to add one new Senior Civil Engineer and one new Assistant Engineer/Surveyor position to sustain increased workloads.

The following table summarizes staffing impacts by department:

Recommendations Affecting Position Allocation Count				
Departments	Restore Unfunded Positions	Add New Positions	Delete Vacant Positions	Subtotal
Behavioral Health and Recovery Services		11		11
Community Services Agency		1		1
Cooperative Extension		1		1
District Attorney		5		5
Environmental Resources	1	3		4
Health Services Agency	1	1	-17	-15
Parks and Recreation	1	3		4
Probation	3	6	-11	-2
Public Defender	1			1
Public Works		2		2
Sheriff		7	-16	-9
Grand Total	7	40	-44	3

Total authorized positions include an additional 112 positions administered through the County's classification and payroll system which are allocated to external organizations, including 32 positions in Stanislaus Animal Services Agency, 59 positions at Stanislaus Regional 911, three positions in Local Agency Formation Commission (LAFCO), 16 positions in Stanislaus County Employees' Retirement Association (StanCERA), and two positions at the Stanislaus Law Library.

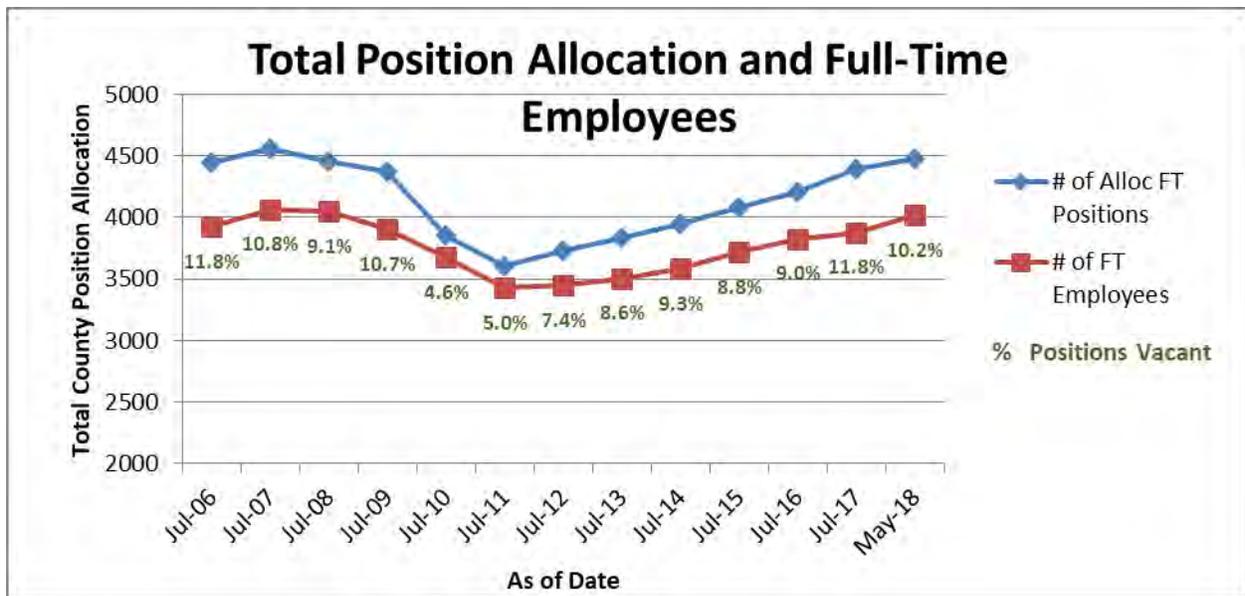
The recommended technical changes not affecting the position allocation count include: reclassifying six positions, conducting classification studies for 34 positions, block-budgeting two positions, transferring seven positions between budget units, and deleting four unfunded positions. The technical adjustments are broken down by department and illustrated in the chart below.

Technical Adjustments to Position Allocation						
Department	Reclassify Upward/ Downward	Classification Study	Block- Budget	Transfer In	Transfer Out	Delete Unfunded Positions
Auditor Controller		2				
Behavioral Health and Recovery		8	1	2	2	
Chief Executive Office	1	1				
Child Support Services			1			
Community Service Agency	4	1				
District Attorney						2
Environmental Resources		2				
Health Services Agency	1	2		1	1	
Library		3				
Probation		1		1	1	
Public Works		3				
Sheriff		2		3	3	
Stanislaus Regional - 911		1				
Treasurer Tax Collector		7				2
Workforce Development		1				
Grand Total	6	34	2	7	7	4

The following chart compares the number of allocated positions, the number of filled positions, and the number of extra-help employees and personal services contractors between the 2017-2018 Adopted Final Budget and the 2018-2019/2019-2020 Recommended Proposed Budget.

Employees	Fiscal Year 2017-2018	Fiscal Year 2018-2019	%Change
Full-time Authorized Positions	4,469	4,483	0.3%
Full-time Employees	3,910	4,020	2.8%
Extra-help Employees	547	578	5.7%
Contract Employees	119	118	-0.8%
Grand Total	4,576	4,716	3.1%

The line graph below depicts a comparison in the number of full-time allocated positions and number of full-time employees from July 2006 to May 2018. Although the chart identifies growth in positions from the low of July 2011, the majority of the positions added do not restore previous County service levels since they are primarily the result of new Federal and/or State mandates with external funding sources outside of the County General Fund, including the Affordable Care Act, AB 109, 2011 Public Safety Realignment.



Staffing Attachment 3 reflects the changes to authorized positions included in the 2018-2019/2019-2020 Recommended Proposed Budget. It is recommended that the Salary and Position Allocation Resolution be amended to reflect these changes effective the first full pay period following July 1, 2018, unless otherwise noted.

CONTACT PERSON:

Jody Hayes, Chief Executive Officer. Telephone: (209) 525-6333.

Patrice Dietrich, Assistant Executive Officer. Telephone: (209) 525-6333.

ATTACHMENT(S):

1. CEO Budget Message
2. 2018-2019/2019-2020 Recommended Proposed Budget
3. Staffing Recommendations
4. Proposed Budget Contract Summary - Contracts over \$100,000
5. Proposed Budget Contract Summary - Contracts between \$50,000 - \$100,000



CHIEF EXECUTIVE OFFICE

Jody L. Hayes
Chief Executive Officer

Patricia Hill Thomas
*Chief Operations Officer/
Assistant Executive Officer*

Keith D. Boggs
Assistant Executive Officer

Patrice M. Dietrich
Assistant Executive Officer

June 12, 2018

Chairman Jim DeMartini
Supervisor Kristin Olsen
Supervisor Vito Chiesa
Supervisor Terry Withrow
Supervisor Dick Monteith

"There are risks and costs to action. But they are far less than the long range risk of comfortable inaction." – John F. Kennedy

Dear Supervisors,

Printed on a simple piece of white paper and framed on a shelf in my office are two numbers: 81,710 and 84,422. They don't represent a budgetary goal, outcome measure or one of the many performance indicators we track on a routine basis. These two numbers represent population projections for how many children will be born in Stanislaus County between 2020 and 2030 (81,710 children) and how many are projected to be born between 2030 and 2040 (84,422). So why do I care about projected census data? What does it mean? Well, to me, it means everything!

There are many questions and concerns about our community that drive me, challenge me, and motivate me as your County Chief Executive Officer. At the top of that list is, "what kind of a community do we envision for our children in the future?" One that ensures safe neighborhoods where children can run and play? How about an environment that promotes community health in all its iterations, from physical health to mental and spiritual health? What about a thriving economy with employment opportunities to support our community potential? Surely a community with a focus on children would include access to first-rate learning for all, right? And what about the efficient provision of public services and quality infrastructure, wouldn't that instill an enduring love and respect for the community and a strong desire for families to set down roots here?

These questions drive me to work with our County departments to meet the needs of our community now and well into the future. Some of these efforts are aimed at immediate needs, like what can be done to support a family or individual today that will improve the lives of our children born in this next decade. Some of these issues are much more long term in nature and will take a lot of time and lot of vision (think Focus on Prevention). Ultimately, it's the work we do at the County each and every day that will shape the future of our community and the environment we create for the over 165,000 children that will be born in the next 20 years.

That's an awesome responsibility and one I share with the Board of Supervisors, department heads, and our employees who have dedicated their many waking hours towards a common goal. Whether we are working to improve our parks, maintain our roads, provide quality health services, or assist those in need, our role at the County is critical in making this a community you want to live and raise your children in. It's about creating a healthy and vibrant place to live, work, and play; a place to call home.

This is why it has been so important for me to push the boundaries in our long-standing tradition of continuous improvement, and to empower our leadership team throughout the County in their efforts to inspire breakthrough performance focused on supporting our community for decades to come. This effort takes risk, and relies upon the willingness of the Board of Supervisors to stretch ourselves into an uncomfortable space with a belief that the future vision of our community is within our reach. The budget before you is just one of those steps that will guide us in a new and unfamiliar direction. For the first time, we are presenting a two-year budget to the Board of Supervisors, pushing long-range financial planning further into the organization. This does not happen without extensive effort on behalf of our County budget staff and the respective leadership teams they support. But it also does not happen without your support and leadership to venture outside of our comfort zone and invest in new ways to emphasize the importance of long-range planning in our community. This has been the hallmark of leadership from the Board of Supervisors for many decades, and we hope this new approach to County budgeting allows you to go even further in your personal efforts to shape the future of our community with your actions of today.

To further strengthen the connection between leadership strategy and budget policy, we have implemented a new performance visioning initiative to work in tandem with our two-year budget process. While departments have always identified objectives for the year and reflected on their notable accomplishments, performance visioning requires a more coordinated approach. Performance visioning takes a developed goal and tracks the progress made towards carrying that goal to fruition. It requires vision, dedication, and accountability, all of which can be intimidating and scary. It relies on a responsibility to the work we do, a vulnerability to explore our weaknesses, and an openness to seek continuous improvement. It encourages reflection, appreciates effort, and inspires success.

The first step towards implementation of performance visioning into the budget document began with the initial presentation of performance outcomes in the 2017-2018 Adopted Final Budget. Since then, departments have been working hard to fine-tune these metrics in order to report out on meaningful measures of what success looks like for their individual customers. Department heads and their staff are currently in the process of meeting with members of the Board of Supervisors to share the success measures that will help gauge progress towards our individual and collective goals.

This 2018-2019/2019-2020 Proposed Budget contains department objectives that align with their individual missions and the priorities of the Board. Closely tied to the new budget process and its multi-year financial plan, departments have an expanded time frame in which to meet their goals, looking beyond next June to allow for a more concerted effort towards forward progress. In September, the 2018-2019/2019-2020 Final Budget will include each department's success measures in an annual reporting on performance. What began last year with base year financial and operational metrics, will expand into an accounting of our collective work, a report card on how we're doing, and how we're working to ensure a community in which future generations can thrive. Now that's exciting!

In order to accomplish our goals, we must first start with a solid financial plan, a comprehensive budget that will ensure our ability to provide quality programs and services to the members of our community. The 2018-2019/2019-2020 Proposed Budget is our first segment in the new two-year process. While it serves as the initial base for which the next two years will follow, it encompasses a support structure that has taken the past several years to build. With three years of zero-base budgeting in the books, we can confidently rely on the assumptions and practices used to develop the budget presented before you. Years of forecasting using our long-range model has inspired a similar approach to developing a year-two spending plan. Finally, a well-honed practice of presenting comprehensive and transparent quarterly financial reports will allow us to closely monitor and adjust as needed throughout the two-year process.

We have taken the opportunity with this new process to completely revise the budget document itself. Taking what has worked well in the past and incorporating improvements culminated through research, various prototypes, and finally our production model, the Proposed Budget is presented with a fresh new streamlined look with the overriding goal to provide the reader with meaningful information in an easy-to-follow format. You'll see a determined effort at displaying data in a consistent layout, including visually appealing tables and charts,

informative and clear narrative, and an overarching desire to provide a transparent view of the County's financial plan for the next two years.

In keeping with past practice, the budget document is divided by Board of Supervisors' priority area. The difference this year is that we are able to incorporate the updated priorities approved in May 2017 that more closely align with the Focus on Prevention success factors:

Supporting strong and safe neighborhoods for individuals and families to thrive

Supporting community health, physical, mental, emotional and spiritual

Developing a healthy economy, building upon our strong agricultural foundation

Promoting first-rate learning opportunities for all residents to advance community and individual prosperity

Delivering efficient public services and community infrastructure to benefit residents and businesses

To streamline the budget sections, shortened names have been given to these priorities to serve as section headers: *Supporting Strong and Safe Neighborhoods*, *Supporting Community Health*, *Developing a Healthy Economy*, *Promoting First-Rate Learning*, *Delivering Efficient Public Services*, and *Delivering Community Infrastructure*, respectively. Due to the number of departments supporting efficient public services and community infrastructure, this priority was divided into two sections. Additionally, the sequence for department presentation within the document has shifted somewhat from prior fiscal years to align with the Board's updated priorities. I can't wait for you to see our new document!

It is with extreme pleasure that I present to you the 2018-2019/2019-2020 Proposed Budget.

[Budget Overview](#)

The recommended Proposed Budget totals \$1,339,009,098 and represents a 5.8% increase over the 2017-2018 Adopted Final Budget. More than half of this increase is in Public Works due to Road and Bridge funding to support needed improvements to local road infrastructure. The remainder of the increase is largely due to the normal cost of doing business required to maintain the myriad programs and services provided by our County departments. In addition to this base, or funded service level, adjustments totaling \$9.9 million have been included in response to department requests for additional resources for projects and services in Parks and Recreation, District Attorney, Probation, Chief Executive Office, and Sheriff's departments, among others.

Additional resources have been recommended to address the new challenges and opportunities we face in our community. A new Cannabis Program budget has been established to fund positions in the District Attorney, Environmental Resources, and Sheriff's departments and the administrative support provided by County Counsel and the Chief Executive Office surrounding activities related to the enforcement of illegal cannabis activities. A new service model, the Community, Assessment, Response, and Engagement (CARE) model, will be implemented to address issues in vagrancy, homelessness, and those individuals in distress in the Modesto and County area with funds established in the CEO – Focus on Prevention budget to support departments in their collective efforts towards societal change.

The Proposed Budget includes estimated revenue in the amount of \$1,041,439,301, an increase of \$75.5 million or 7.8% over that included in the 2017-2018 Adopted Final Budget. The budget relies on the use of \$66,123,475 in fund balance/retained earnings to balance, a decrease of 9.3% from the prior year. The Net County Cost, identified in this budget as the General Fund Contribution, totals \$231,446,322, an increase of \$4.9 million or 2.2% above the 2017-2018 Adopted Final Budget level.

Real year-over-year Discretionary Revenue growth is projected to increase 5.2% or \$10.7 million above the 2017-2018 Adopted Final Budget for an estimated revenue total of \$216.6 million. Growth is primarily attributed to secured property taxes, with assessed values projected to increase by 3% in Budget Year 2018-2019. Interest earnings have also increased due to strategies utilized by the Treasury division of the Treasurer-Tax Collector's office. We continue to be conservative in our Discretionary Revenue estimates and will monitor and adjust the budget using actual receipts and expert projections throughout the year.

Staffing includes an increase in the allocation count of 47 positions, including seven restored and 40 new positions. These increases are offset by the deletion of 44 vacant and unfunded positions for a net increase to the position allocation of three and a total authorized position level of 4,483.

The 2018-2019/2019-2020 Proposed Budget is balanced using the following strategies and objectives: annual budget analysis is completed with attention to the multi-year, long-range model, which provides guidance for financial decisions; budget priorities remain prudent with targeted spending used to support additional positions largely in the areas of public safety departments assigned to the Board of Supervisors' priority of *Supporting Strong and Safe Neighborhoods*, as well as in the priority area of *Supporting Community Health*, one-time equipment and technology upgrades, and continued support for Focus on Prevention; and the use of fund balance in the General Fund is targeted to assignments that were established as a result of one-time funds in prior years for one-time purposes, such as for deferred maintenance and anticipated projects in response to Americans with Disabilities Act (ADA) improvements.

Highlights of Funded Service Levels

In order to build a strong foundation on which to grow and to make improvements that will impact our community now and well into the future, it is imperative that we always look for and address those challenges to our well-being and opportunities for growth and progress. The Board has established County-wide priorities to focus our efforts on those areas that matter most: *Supporting Strong and Safe Neighborhoods*, *Supporting Community Health*, *Developing a Healthy Economy*, *Promoting First-Rate Learning*, and *Delivering Efficient Public Services and Community Infrastructure*.

Public safety has always been a high priority for the County and *Supporting Strong and Safe Neighborhoods* is critical to the well-being of our citizens. Reducing recidivism through programs that educate and train participants for successful re-entry into the community continue to be important goals for our Probation and Sheriff's departments. The use of technology to improve processes and tackle heavy caseloads through electronic case management in the Public Defender's office and the expanded use of eDiscovery tools at the District Attorney's office are at the forefront of activities over the next few years. Notable changes in the budget include a shift of resources within the Probation Department from juvenile to adult programs as a result of a long-term reductions in juvenile crime and funding to support the Sheriff and District Attorney in their efforts to implement a new body-worn camera system for law enforcement.

The departments focused on *Supporting Community Health* address the physical, mental, emotional, and spiritual well-being of our citizens. Behavioral Health and Recovery Services is working to reach more of those in need of assistance through its many programs, including the implementation of the Assisted Outpatient Treatment pilot program and by promoting a connection between physical and mental health. The Community Services Agency is determined to improve customer outcomes by working towards reducing the recurrence of child abuse and neglect, increasing the number of youth transitioning to permanency through Foster Care, and helping individuals and families attain self-sufficiency. Health outcomes are very important to the Health Services Agency, with efforts at increasing community partnerships and quality training for staff on Results Based Accountability its priorities in the coming years.

Developing a Healthy Economy here in Stanislaus County relies heavily on agri-business. As Chairman DeMartini stressed in his State of the County Address in February 2018, the State-wide fight over water "will have a huge impact on farming, business and property values." In addition to water, the Agricultural Commissioner and UC Cooperative Extension will be focusing their efforts on pest detection and control activities. Workforce Development continues to develop future talent and a technically skilled workforce through work-based learning and training activities.

Promoting First-Rate Learning is an ongoing effort at ensuring a well-educated population. The Library continues to expand its reach to members of the community through pop-up libraries in Grayson and Westley. Programs like Maker Space at the Modesto Library will offer customers an opportunity to explore and develop 21st century skills and experience Science, Technology, Engineering, and Math (STEM) learning in a self-directed and informal hands-on environment.

A majority of our County departments work at *Delivering Efficient Services and Community Infrastructure* through their daily activities to meet the public's needs. Cyber security is critical to the County's network and Strategic Business Technology is addressing that concern by implementing a County-wide information technology security training program with its new Cyber Security Officer. Several departments are working to improve office efficiencies through the use of technology, including the Assessor, Auditor-Controller, Clerk-Recorder, Planning and Community Development, and Treasurer-Tax Collector. The General Services Agency is focused on providing timely maintenance and services to other County departments to ensure ongoing operations. Environmental Resources will work through projects that will improve capacity for waste disposal at the Fink Road Landfill, Parks and Recreation will complete the Grayson Road Firing Range Site Cleanup Project to restore it to its natural environment, and road improvements geared at providing safe and efficient movement throughout the County remains a priority for Public Works.

Financial Factors and Budget Policies

Budget Development – The County organization has spent the past two years preparing to implement the two-year budget model for Budget Years 2018-2019/2019-2020. The building blocks for success in this venture included: establishment of the Budget Leadership Forum, zero-base budgeting for all General Fund departments, department-specific Long-Range Model deployment, reporting of actuals in the published budget book, and various workshops and trainings on budget submittal, narrative templates, setting budget goals and objectives, and finally, performance visioning. It is due to this holistic and detailed change process focused on continuous improvement of our financial forecasting strategies that I am confident our financial modeling can support two-year budget balancing.

Budget Policies – The County has several long-standing policies that serve to maintain the financial stability and sustainability of County operations, including an Appropriations for Contingencies Policy, Fund Balance Policy, No Backfill Policy, Use of One-Time Funds Policy, and a Debt Reserve Policy. These policies are all contained in the annual budget document to provide context to budget recommendations and support for Board of Supervisors' financial decisions.

New this year, are a number of budget policies specific to the two-year budget model, developed by Chief Executive Office Leadership, Department Heads, and staff engaged in the Budget Leadership Forum, that include:

- **Appropriation Transfer Requests** – Government Code identifies the Board of Supervisors as the authority to establish the budget and approve transfers among objects. In Stanislaus County, the Board has delegated this authority to the Chief Executive Officer to approve any requests for transfers of appropriations, except for Fixed Assets over \$10,000 and Appropriations for Contingencies which must be approved by the Board. Appropriation Transfer Requests are not automatically approved by the CEO and in general, salary savings in General Fund departments will be retained for carryover savings and/or be returned to the General Fund. This long-standing policy is a central component to the multi-year budget approach.
- **Year One Carryover Savings** – In order to provide departments with the most flexibility in operations to achieve their respective missions, departments will have the ability to carry over savings from Year One operations to Year Two. Any savings at the end of the two-year budget cycle will be returned to the County General Fund.
- **Elimination of Vacancy Rate Deduction** – As part of the zero-base budget process, General Fund departments received funding for all Board approved staff positions and service levels, less a 5% vacancy deduction to ensure appropriations were not over-stated to meet department needs. This was supported by historical analysis that reflects County department vacancy rates generally average around 8%. To provide departments with maximum flexibility to manage salary-related costs in the two-year period, the vacancy rate deduction is eliminated in the two-year budget. This new approach, along with all changes in the two-year budget model, will be re-evaluated at the conclusion of the two-year budget period for potential improvements going forward.

Budget Process – As previously described, the two-year budget process is based on a robust Proposed Budget in Year One, built on zero-base budget projections and focused on a two-year strategy or plan aligned with each department's success measures. The Final Budget in Year One will adjust for prior year-end actuals and State Budget impacts. The Midyear and Quarterly Financial Reports will provide an opportunity to check in on how we are progressing in the implementation of our plans. Year Two Proposed Budget will begin with the Spending Plan

amounts established in Year One. Year Two Final Budget will adjust for prior year-end close and State Budget impacts; focus will be on reporting results!

State Budget – The Governor released the State May Revise Budget on May 11, 2018. Notably for counties, the May Revision includes: a commitment to paying down mandate debt for post 2004 mandates, urgency to fund homelessness programs and funding for local courthouse construction. No major negative impacts to County departments have been identified at this time, although we are challenged by a lack of State funding in certain Health and Human Service programs. Specifically, our County continues to be underfunded for Child Support Services, and the current State financing structure for the In-Home Supportive Services program is designed to increase the County share, or maintenance of effort, while reducing State General Fund offset which will place a significant burden on the County General Fund in the near future. These and other issues will remain hot topics in our legislative platform.

Economic Factors and Long-Range Planning – Federal and State economic projections identify continued positive growth. This is consistent with the local experience in which recent sales tax trends have averaged 1-2% growth annually while property tax growth has averaged at approximately 4% over the past 20 years. While a recession is over-due when comparing to historical economic cycles, our long-range projections do not factor an economic decline, but instead factor slow, steady growth to even out the peaks and valleys that can occur in actual experience. This approach serves the organization well, by planning for sustainable operations and avoiding volatility in staffing and service levels.

Regulatory and Legislative Challenges – Departments are asked to provide updates on significant regulatory and legislative changes affecting their respective programs and services; this information can be found in the department budget narratives in the section titled “Challenges and Opportunities”. Of significant concern to County operations and finances are the potential repeal of the transportation tax and the possibility of changes to the Affordable Care Act that would increase costs to local government for indigent health care.

Significant Budgetary Factors – Salaries and Benefit costs are a significant component of the County Budget. Salaries are budgeted in full for all allocated, or Board of Supervisors’ approved, positions consistent with current labor agreements. The County has current contracts in place with five labor organizations and is actively negotiating with the remaining seven groups, six of which expire on June 30, 2018. Projections for the two-year budget period reflect annual health plan cost increases of approximately 5%, retirement will increase by 9.1% in Fiscal Year 2018-2019 and then is projected to be essentially flat for the next two years as a result of the most recent actuarial valuation of plan assets.

Challenges and Opportunities

Housing and Homelessness – Some challenges we face in our community expand beyond the reach of one single Board priority area. Homelessness is one of those challenges that affects the safety of our community, requires thoughtful planning for solutions, and often requires assistance for those in dire need of physical and behavioral health services. The CARE service model provides the means for a multi-disciplinary approach to this growing issue and will continue to be a significant focus of our collective efforts in the years to come. Plans to provide a temporary, low-barrier emergency shelter are ongoing as are those for a permanent access center to expand outreach and engagement to those in need.

Employee Recruitment and Retention – Another challenge has developed into an opportunity for our Chief Executive Office Human Resources (CEO – HR) division. Many County departments have struggled to recruit and retain quality staff, especially in critical, high-level, and professional classification positions. This has greatly impacted the ability to provide thoughtful succession planning and seamless transition upon employee retirements. CEO – HR is working to expand its County-wide services on the first floor of 10th Street Place to include training and increased accessibility for applicants to the County workforce.

Facilities and Infrastructure – The County’s aging facilities and infrastructure require significant investment in annual repairs and maintenance as well as ongoing deferred maintenance, the need for demolition and/or remediation of old buildings and County sites, and ongoing capital improvement planning. This exposure is continuously evolving and a key consideration in updates to the County’s Long-Range Financial Model.

Tied to the aging facilities and County infrastructure needs is the opportunity for prudent debt service to support the organization in building and/or maintaining capital assets designed to best address the customer and staff needs of the future. The County's Debt Advisory Committee will be asked to evaluate appropriate debt levels in the upcoming two-year budget term.

Finally, in the Board of Supervisors' priority area of *Supporting Community Health*, changing customer demographics, regulations and community needs will be assessed and addressed through an intensive process to build a Business, Strategic and Facility Master Plan for Behavioral Health and Recovery Services, Community Services Agency, and Health Services Agency. These plans will provide the road map for health and human services in the next ten to twenty years.

Safety and Security – National, statewide and local trends related to the safety and security of government facilities and functions is a paramount focus of the Chief Executive Office, in partnership with the Sheriff and other law enforcement agencies. Additional resources for the County Security Team and information technology security are recommended in this budget for staff from the Sheriff's Department assigned to CEO - Office of Emergency Services and for Strategic Business Technology focused on physical, information and cyber-security to address this growing challenge.

No one department or Board priority area can tackle the challenges we face in our community alone, it requires the dedicated, collaborative efforts of all our County departments and staff to address the needs of our community. I take great pride in the work we do as a County and of the leadership that exists within each and every one of our departments. Together we can address and resolve these challenges and make the most of the opportunities that are before us today.

Looking Ahead

Planning for the future and articulating those plans make up the content of our budget document each and every year. This is critical to the smooth operations of our County. However, this doesn't tell the whole story nor does it present results and ensure accountability in a meaningful way to tell you how we are doing.

As we move forward and prepare for the Final Budget in September, we will be incorporating performance visioning into the budget document to provide context and a gauge for our success. What began with the 2017-2018 Adopted Final Budget will be further expanded upon to not only look at department-specific success measures, but to evaluate those indicators that affect entire priority areas. This will allow us to think collaboratively on solutions that impact us all and guide us as we make plans for the future so that we collectively move the needle in the right direction, not just for this generation of residents, but for those to come as well.

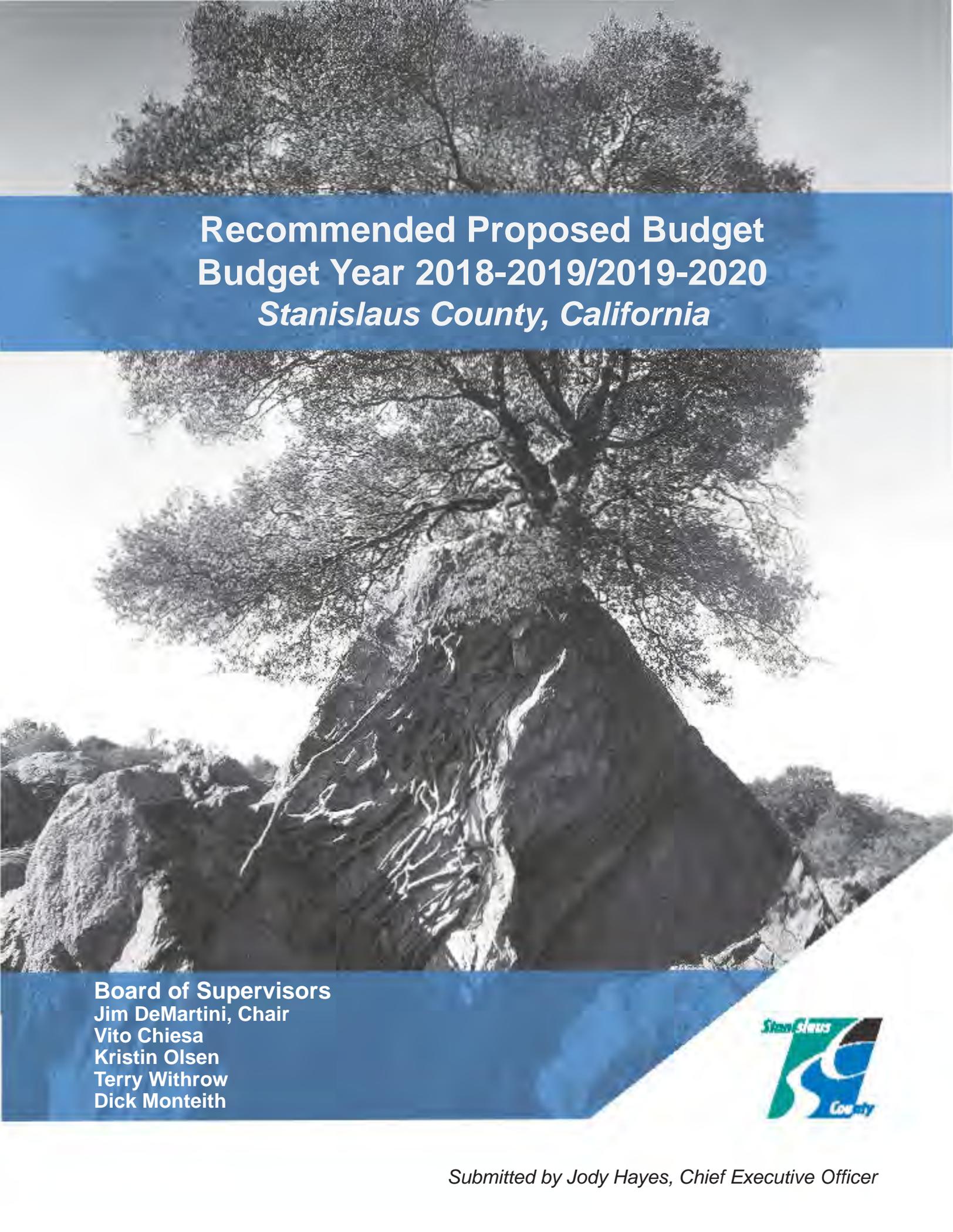
It is my distinct honor to present this first two-year budget to the Board of Supervisors on behalf of the entire leadership of the County organization and the many staff who have worked to bring this spending plan before you. This budget represents the type of achievement that is only possible when we model an environment of collaborative leadership, and I am personally very proud of the manner in which our departments have influenced the final product before you. This effort has been a significant lift for the entire organization, and I am very grateful to everyone who worked to bring this forward.

I am also very proud to work in an organization that continues to inspire creativity and initiative in support of long-range planning on behalf of our community. We can never forget how the actions of today will influence the environment we will create for the 166,132 children projected to be born into Stanislaus County over the next two decades. If successful, we hope this future generation will look back with fond memories of growing up in this community and bring forward their own aspirations to elevate Stanislaus County to even greater heights. As your CEO, it is my honor to make this future generation my top priority before they ever arrive.

Respectfully,



Jody L. Hayes
Chief Executive Officer



**Recommended Proposed Budget
Budget Year 2018-2019/2019-2020
*Stanislaus County, California***

Board of Supervisors

Jim DeMartini, Chair

Vito Chiesa

Kristin Olsen

Terry Withrow

Dick Monteith



Submitted by Jody Hayes, Chief Executive Officer



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Stanislaus County
California**

For the Fiscal Year Beginning

July 1, 2016

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Stanislaus County, California for its annual budget for the Fiscal Year beginning July 1, 2016.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only and is the fourteenth in the history of Stanislaus County. We believe our current budget document continues to conform to program requirements, and we are submitting it to GFOA to determine eligibility for another award.

STANISLAUS COUNTY 2016 AWARD

Table of Contents

Table of Contents..... 3

Board of Supervisors

- Board of Supervisors by District 16
- Supervisorial District Map 17
- County Organizational Chart 18
- Vision Mission Values Priorities..... 19
- Summary of Board Priorities and Goals 20
- Budget Message 21
- Community Profile..... 28

Financial Policies and Schedules

- Budget Process 38
- Budget Amendment Process 39
- Stanislaus County Budget Process..... 40
- Investment and Cash Management 44
- Capital Assets..... 44
- Appropriations for Contingencies Policy 45
- Fund Balance Policy 45
- No Backfill Policy 45
- Use of One-Time Funds Policy..... 45
- Retirement – Unfunded Liability 46
- Financial Overview of Appropriations by Department (2018-2019)..... 47
- Financial Overview of Appropriations by Department (2019-2020)..... 48
- Financial Overview by Priority..... 49
- Financial Overview by Fund..... 50
- Net County Cost Schedule 51
- General Fund – Classification of Fund Balance 55
- Classification of Fund Balance Report 57
- Discretionary Revenue 58
- Other Major Revenue Sources (Non-Discretionary Revenue) 66
- Debt Service..... 68
- Debt Limits..... 69
- General Fund Long Range Summary 70
- What is a Schedule 9? 73

Supporting Strong and Safe Neighborhoods

- Priority Introduction..... 74
- Priority Highlights, Appropriations & Trends 75
- Pie Chart of Recommended Appropriations by Department..... 76
- Graph of Five Year Comparison of Appropriations 76
- Summary of Budget Appropriations..... 77

Chief Executive Office – Office of Emergency Services/Fire Warden

- Organizational Chart..... 85
- Department Mission/Services and Programs..... 86
- Two-Year Objectives..... 87
- Department Summary..... 88
- Operational Plan: 2018-2019 Proposed Budget..... 88
- Operational Plan: 2019-2020 Spending Plan..... 89
- Key Challenges and Opportunities 90

CEO-Capital Projects Fund

- Courthouse Construction Fund 79
- Criminal Justice Facilities Fund..... 79

CEO-County Operations

- County Court Funding..... 82
- Department of Justice Drug and Alcohol 82
- DNA Identification Fund Prop 69..... 82
- Jail Medical Program 82

District Attorney

- Organizational Chart..... 91
- Department Mission/Services and Programs..... 92
- Two-Year Objectives..... 93
- Department Summary..... 94
- Operational Plan: 2018-2019 Proposed Budget..... 94
- Operational Plan: 2019-2020 Spending Plan..... 96
- Key Challenges and Opportunities 97

Grand Jury

- Department Mission/Services and Programs..... 99
- Department Summary..... 100
- Operational Plan: 2018-2019 Proposed Budget..... 100
- Operational Plan: 2019-2020 Spending Plan..... 101

Integrated Criminal Justice Information System

- Department Mission/Services and Programs..... 102
- Department Summary..... 103
- Operational Plan: 2018-2019 Proposed Budget..... 103
- Operational Plan: 2019-2020 Spending Plan..... 104

Probation

- Organizational Chart..... 106
- Department Mission/Services and Programs..... 107
- Two-Year Objectives..... 108
- Department Summary..... 109
- Operational Plan: 2018-2019 Proposed Budget..... 109
- Operational Plan: 2019-2020 Spending Plan..... 111
- Key Challenges and Opportunities 112

Public Defender

Organizational Chart..... 113
 Department Mission/Services and Programs..... 114
 Two-Year Objectives..... 115
 Department Summary 116
 Operational Plan: 2018-2019 Proposed Budget..... 116
 Operational Plan: 2019-2020 Spending Plan..... 117
 Key Challenges and Opportunities 118

Sheriff

Organizational Chart..... 120
 Department Mission/Services and Programs..... 121
 Two-Year Objectives..... 122
 Department Summary 123
 Operational Plan: 2018-2019 Proposed Budget..... 123
 Operational Plan: 2019-2020 Spending Plan..... 126
 Key Challenges and Opportunities 127

Supporting Community Health

Priority Introduction 129
 Priority Highlights, Appropriations & Trends 130
 Pie Chart of Recommended Appropriations by Department..... 131
 Graph of Five Year Comparison of Appropriations 131
 Summary of Budget Appropriations..... 132

Aging and Veterans Services

Organizational Chart..... 134
 Department Mission/Services and Programs..... 135
 Two-Year Objectives..... 137
 Department Summary 137
 Operational Plan: 2018-2019 Proposed Budget..... 138
 Operational Plan: 2019-2020 Spending Plan..... 139
 Key Challenges and Opportunities 140

Behavioral Health and Recovery Services

Organizational Chart..... 141
 Department Mission/Services and Programs..... 142
 Two-Year Objectives..... 143
 Department Summary 144
 Operational Plan: 2018-2019 Proposed Budget..... 144
 Operational Plan: 2019-2020 Spending Plan..... 148
 Key Challenges and Opportunities 149

CEO-Stanislaus Veterans Center

Department Summary 151
 Operational Plan: 2018-2019 Proposed Budget..... 152
 Operational Plan: 2019-2020 Spending Plan..... 153

Child Support Services

Organizational Chart.....	154
Department Mission/Services and Programs.....	155
Two-Year Objectives.....	156
Department Summary.....	157
Operational Plan: 2018-2019 Proposed Budget.....	157
Operational Plan: 2019-2020 Spending Plan.....	159
Key Challenges and Opportunities	159

Children and Families Commission

Organizational Chart.....	161
Department Mission/Services and Programs.....	162
Two-Year Objectives.....	163
Department Summary.....	164
Operational Plan: 2018-2019 Proposed Budget.....	164
Operational Plan: 2019-2020 Spending Plan.....	165
Key Challenges and Opportunities	166

Community Services Agency

Organizational Chart.....	167
Department Mission/Services and Programs.....	168
Two-Year Objectives.....	170
Department Summary.....	171
Operational Plan: 2018-2019 Proposed Budget.....	171
Operational Plan: 2019-2020 Spending Plan.....	175
Key Challenges and Opportunities	177

Health Services Agency

Organizational Chart.....	181
Department Mission/Services and Programs.....	182
Two-Year Objectives.....	183
Department Summary.....	184
Operational Plan: 2018-2019 Proposed Budget.....	184
Operational Plan: 2019-2020 Spending Plan.....	186
Key Challenges and Opportunities	187

Developing a Healthy Economy

Priority Introduction.....	188
Priority Highlights, Appropriations & Trends	189
Pie Chart of Recommended Appropriations by Department.....	190
Graph of Five Year Comparison of Appropriations	190
Summary of Budget Appropriations.....	191

Agricultural Commissioner

Organizational Chart.....	192
Department Mission/Services and Programs.....	193
Two-Year Objectives.....	194

Department Summary 194
 Operational Plan: 2018-2019 Proposed Budget..... 195
 Operational Plan: 2019-2020 Spending Plan..... 196
 Key Challenges and Opportunities 196

CEO-Economic Development Bank

Department Summary 197
 Operational Plan: 2018-2019 Proposed Budget..... 198
 Operational Plan: 2019-2020 Spending Plan..... 198

University of California Cooperative Extension

Organizational Chart..... 199
 Department Mission/Services and Programs..... 200
 Two-Year Objectives..... 201
 Department Summary 202
 Operational Plan: 2018-2019 Proposed Budget..... 202
 Operational Plan: 2019-2020 Spending Plan..... 203
 Key Challenges and Opportunities 204

Workforce Development

Organizational Chart..... 205
 Department Mission/Services and Programs..... 206
 Two-Year Objectives..... 206
 Department Summary 207
 Operational Plan: 2018-2019 Proposed Budget..... 207
 Operational Plan: 2019-2020 Spending Plan..... 208
 Key Challenges and Opportunities 209

Promoting First-Rate Learning

Priority Introduction 210
 Priority Highlights, Appropriations & Trends 211
 Pie Chart of Recommended Appropriations by Department..... 212
 Graph of Five Year Comparison of Appropriations 212
 Summary of Budget Appropriations..... 213

Library

Organizational Chart..... 214
 Department Mission/Services and Programs..... 215
 Two-Year Objectives..... 216
 Department Summary 216
 Operational Plan: 2018-2019 Proposed Budget..... 217
 Operational Plan: 2019-2020 Spending Plan..... 218
 Key Challenges and Opportunities 219

Delivering Efficient Public Services

Priority Introduction 220
 Priority Highlights, Appropriations & Trends 221
 Pie Chart of Recommended Appropriations by Department 222
 Graph of Five Year Comparison of Appropriations 222
 Summary of Budget Appropriations..... 223

Assessor

Organizational Chart..... 225
 Department Mission/Services and Programs..... 226
 Two-Year Objectives..... 227
 Department Summary..... 227
 Operational Plan: 2018-2019 Proposed Budget..... 228
 Operational Plan: 2019-2020 Spending Plan..... 228
 Key Challenges and Opportunities 229

Auditor-Controller

Organizational Chart..... 230
 Department Mission/Services and Programs..... 231
 Two-Year Objectives..... 232
 Department Summary..... 233
 Operational Plan: 2018-2019 Proposed Budget..... 233
 Operational Plan: 2019-2020 Spending Plan..... 234
 Key Challenges and Opportunities 235

Board of Supervisors

Organizational Chart..... 236
 Department Mission/Services and Programs..... 237
 Department Summary..... 238
 Operational Plan: 2018-2019 Proposed Budget..... 238
 Operational Plan: 2019-2020 Spending Plan..... 239

Chief Executive Office

Organizational Chart..... 240
 Department Mission/Services and Programs..... 241
 Two-Year Objectives..... 242
 Department Summary..... 243
 Operational Plan: 2018-2019 Proposed Budget..... 244
 Operational Plan: 2019-2020 Spending Plan..... 245
 Key Challenges and Opportunities 245

CEO-County Operations

Department Mission/Services and Programs..... 247
 Department Summary..... 249
 Operational Plan: 2018-2019 Proposed Budget..... 249
 Operational Plan: 2019-2020 Spending Plan..... 251

CEO-Risk Management Division and Self-Insurance Funds

Organizational Chart..... 252
 Department Mission/Services and Programs..... 253
 Two-Year Objectives..... 254
 Department Summary 255
 Operational Plan: 2018-2019 Proposed Budget..... 255
 Operational Plan: 2019-2020 Spending Plan..... 257
 Key Challenges and Opportunities 258

Clerk-Recorder

Organizational Chart..... 259
 Department Mission/Services and Programs..... 260
 Two-Year Objectives..... 261
 Department Summary 261
 Operational Plan: 2018-2019 Proposed Budget..... 262
 Operational Plan: 2019-2020 Spending Plan..... 263
 Key Challenges and Opportunities 263

County Counsel

Organizational Chart..... 264
 Department Mission/Services and Programs..... 265
 Two-Year Objectives..... 266
 Department Summary 267
 Operational Plan: 2018-2019 Proposed Budget..... 267
 Operational Plan: 2019-2020 Spending Plan..... 268
 Key Challenges and Opportunities 268

General Services Agency

Organizational Chart..... 270
 Department Mission/Services and Programs..... 271
 Two-Year Objectives..... 272
 Department Summary 273
 Operational Plan: 2018-2019 Proposed Budget..... 273
 Operational Plan: 2019-2020 Spending Plan..... 274
 Key Challenges and Opportunities 275

Strategic Business Technology

Organizational Chart..... 276
 Department Mission/Services and Programs..... 277
 Two-Year Objectives..... 277
 Department Summary 278
 Operational Plan: 2018-2019 Proposed Budget..... 278
 Operational Plan: 2019-2020 Spending Plan..... 279
 Key Challenges and Opportunities 280

Treasurer-Tax Collector

Organizational Chart.....	281
Department Mission/Services and Programs.....	282
Two-Year Objectives.....	282
Department Summary.....	283
Operational Plan: 2018-2019 Proposed Budget.....	283
Operational Plan: 2019-2020 Spending Plan.....	284
Key Challenges and Opportunities	285

Delivering Community Infrastructure

Priority Introduction.....	286
Priority Highlights, Appropriations & Trends	287
Pie Chart of Recommended Appropriations by Department.....	288
Graph of Five Year Comparison of Appropriations	288
Summary of Budget Appropriations.....	289

Environmental Resources

Organizational Chart.....	291
Department Mission/Services and Programs.....	292
Two-Year Objectives.....	294
Department Summary.....	295
Operational Plan: 2018-2019 Proposed Budget.....	295
Operational Plan: 2019-2020 Spending Plan.....	298
Key Challenges and Opportunities	299

Parks and Recreation

Organizational Chart.....	300
Department Mission/Services and Programs.....	301
Two-Year Objectives.....	302
Department Summary.....	303
Operational Plan: 2018-2019 Proposed Budget.....	303
Operational Plan: 2019-2020 Spending Plan.....	305
Key Challenges and Opportunities	306

Planning and Community Development

Organizational Chart.....	308
Department Mission/Services and Programs.....	309
Two-Year Objectives.....	310
Department Summary.....	311
Operational Plan: 2018-2019 Proposed Budget.....	311
Operational Plan: 2019-2020 2019 Spending Plan.....	313
Key Challenges and Opportunities	313

Public Works

Organizational Chart..... 316
 Department Mission/Services and Programs..... 317
 Two-Year Objectives..... 318
 Department Summary 319
 Operational Plan: 2018-2019 Proposed Budget..... 319
 Operational Plan: 2019-2020 Spending Plan..... 322
 Key Challenges and Opportunities 323

Staffing Reports

Allocation List – Three Year Comparison..... 324
 Department Position Allocation Report 327
 Unfunded Vacant Positions 370

Special Districts

..... 373

Schedule 9

Chief Executive Office – Office of Emergency Services/Fire Warden

Office of Emergency Services/Fire Warden..... 383
 Office of Emergency Services Homeland Security Grants 384
 County Fire Service Fund 384

District Attorney

Criminal Division..... 384
 Arson Task Force 385
 Auto Insurance Fraud Prosecution 385
 Consumer Fraud Prosecution Program 386
 Criminal Division Asset Forfeiture 386
 Elder Abuse Advocacy and Outreach 387
 Federal Asset Forfeiture 387
 Office of Traffic Safety Impaired Driver Vertical Prosecution Program 388
 Real Estate Fraud Prosecution..... 388
 Unserved/Underserved Victims Advocacy and Outreach Program 389
 Victim Compensation and Government Claims 389
 Victim Services Program..... 390

Probation

Administration..... 391
 Community Corrections Partnership..... 392
 Corrections Performance Incentive Fund..... 392
 Field Services 393
 Institutional Services 393
 Juvenile Accountability Block Grant 394
 Juvenile Commitment Facility 394
 Juvenile Justice Crime Prevention Act..... 395
 Local Community Corrections 395
 Ward Welfare Fund 396
 Youthful Offender Block Grant..... 396

Public Defender	
Public Defender	397
Indigent Defense	397
Sheriff	
Administration	398
Adult Detention Expansion.....	398
CAL ID Program.....	399
CAL-MMET Program	399
Civil Process Fee	400
Contract Cities	400
Court Security.....	401
Dedicated Funds.....	401
Detention.....	402
Driver Training Program	402
Jail Commissary/Inmate Welfare	403
Justice Assistance Grant	403
Operations.....	404
Vehicle Theft Unit.....	404
Aging and Veterans Services	
Area Agency on Aging.....	405
Veterans Services	405
Behavioral Health and Recovery Services	
Behavioral Health and Recovery Services	406
Alcohol and Drug Program	406
Managed Care	407
Mental Health Services Act	407
Public Guardian	408
Stanislaus Recovery Center	408
Chief Executive Office – Veterans Center	
CEO-Veterans Center.....	409
Child Support Services	
Child Support Services.....	409
Children and Families Commission	
Children and Families	410
Community Services Agency	
Program Services and Support	410
County Children’s Fund	411
General Assistance	411
IHSS Public Authority-Administration	412
IHSS Public Authority-Benefits	412
IHSS Provider Wages	413
Integrated Children’s Services.....	413
Public Economic Assistance.....	414
Health Services Agency	
Administration.....	414
Clinics and Ancillary Services.....	415
Emergency Medical Services Discretionary Fund.....	415

Indigent Health Care Program (IHCP).....	416
IHCP-Emergency Medical Services Hospital.....	416
IHCP-Emergency Medical Services Physicians.....	417
Public Health.....	417
Public Health Vital and Health Statistics	418
Agricultural Commissioner	
Agricultural Commissioner	418
CEO-Economic Development Bank	
CEO-Economic Development Bank.....	419
Cooperative Extension	
University of California Cooperative Extension.....	419
UC Cooperative Extension Farm and Home Advisors Research Trust.....	420
Workforce Development	
Workforce Development.....	420
StanWORKs.....	421
Library	
Library.....	421
Assessor	
Assessor.....	422
Auditor-Controller	
Auditor-Controller	422
Board of Supervisors	
Board of Supervisors	423
Chief Executive Office	
CEO-Operations and Services.....	423
CEO-County Operations	
Americans with Disabilities Act Self-Evaluation and Transition Plan Project.....	424
Airport	424
Appropriations for Contingencies	425
Cannabis Program	425
Capital Improvement Financing Authority	426
County Facilities	426
Crows Landing Air Facility.....	427
Debt Service.....	427
Focus on Prevention	428
General Fund Contribution to Other Programs.....	428
General Fund Match-Vehicle License Fee	429
Mandated County Match	429
Plant Acquisition.....	430
CEO-Risk Management Division/Self-Insurance Funds	
Risk Management Divison	430
Dental Self-Insurance	431
General Liability Self-Insurance	431
Medical Self-Insurance	432
Other Employee Benefits	432
Professional Liability Insurance	433
Unemployment Self-Insurance.....	433
Vision Care Self-Insurance.....	434

Workers' Compensation Self-Insurance	434
Clerk-Recorder	
Recorder Division	435
Elections Division.....	435
Modernization Trust Fund.....	436
Vital and Health Statistics.....	436
County Counsel	
County Counsel.....	437
General Services Agency	
Administration.....	437
Central Services Division	438
Facilities Maintenance Division	438
Fleet Services Division	439
12 th Street Office Building	439
Utilities	440
Strategic Business Technology	
Strategic Business Technology	440
Strategic Business Technology-Telecommunications	441
Treasurer-Tax Collector	
Admin/Taxes.....	441
Revenue Recovery	442
Treasury Division	442
Environmental Resources	
Environmental Resources.....	443
AB 939/Source Reduction and Recycle	443
Abandoned Vehicle Abatement	444
Beverage Container Recycling.....	444
Code Enforcement Abatement.....	445
Disclosure Program	445
E-Waste Collection Facility	446
Fink Road Landfill	446
Geer Road Landfill	447
Household Hazardous Waste	447
Trust Fund.....	448
Underground Storage Tank Program	448
Used Oil Recycling	449
Vehicle Registration Fee Surcharge.....	449
Waste Tire Enforcement Grant	450
Parks and Recreation	
Parks and Recreation.....	450
Fish and Wildlife	451
Modesto Reservoir Patrol.....	451
Off-Highway Vehicle Fund.....	452
Regional Water Safety Training Center	452
Tuolumne River Regional Park	453
Planning and Community Development	
Planning and Community Development	453
Building Permits.....	454

Dangerous Building Abatement 454

General Plan Maintenance 455

Special Revenue Grants 455

Public Works

Administration 456

Engineering 456

Local Transit System 457

Morgan Shop 457

Road and Bridge 458

Glossary 459

Alphabetical Index 478

Board of Supervisors by District

The County is divided into five Supervisorial Districts. The Board of Supervisors has both legislative and administrative duties and responsibilities. Supervisors'

are elected by the constituents within the district to four-year terms with a maximum of three terms in office and are required to live in the district they represent.



Kristin Olsen
District One / 2021
Oakdale, Riverbank and Waterford
Unincorporated Empire, Eugene, Knights Ferry, Valley Home



Vito Chiesa
District Two / 2021
Hughson and Turlock
Unincorporated Denair, Hickman, Keyes and La Grange



Terry Withrow
District Three / 2019
Modesto (portions thereof)
Unincorporated of Salida



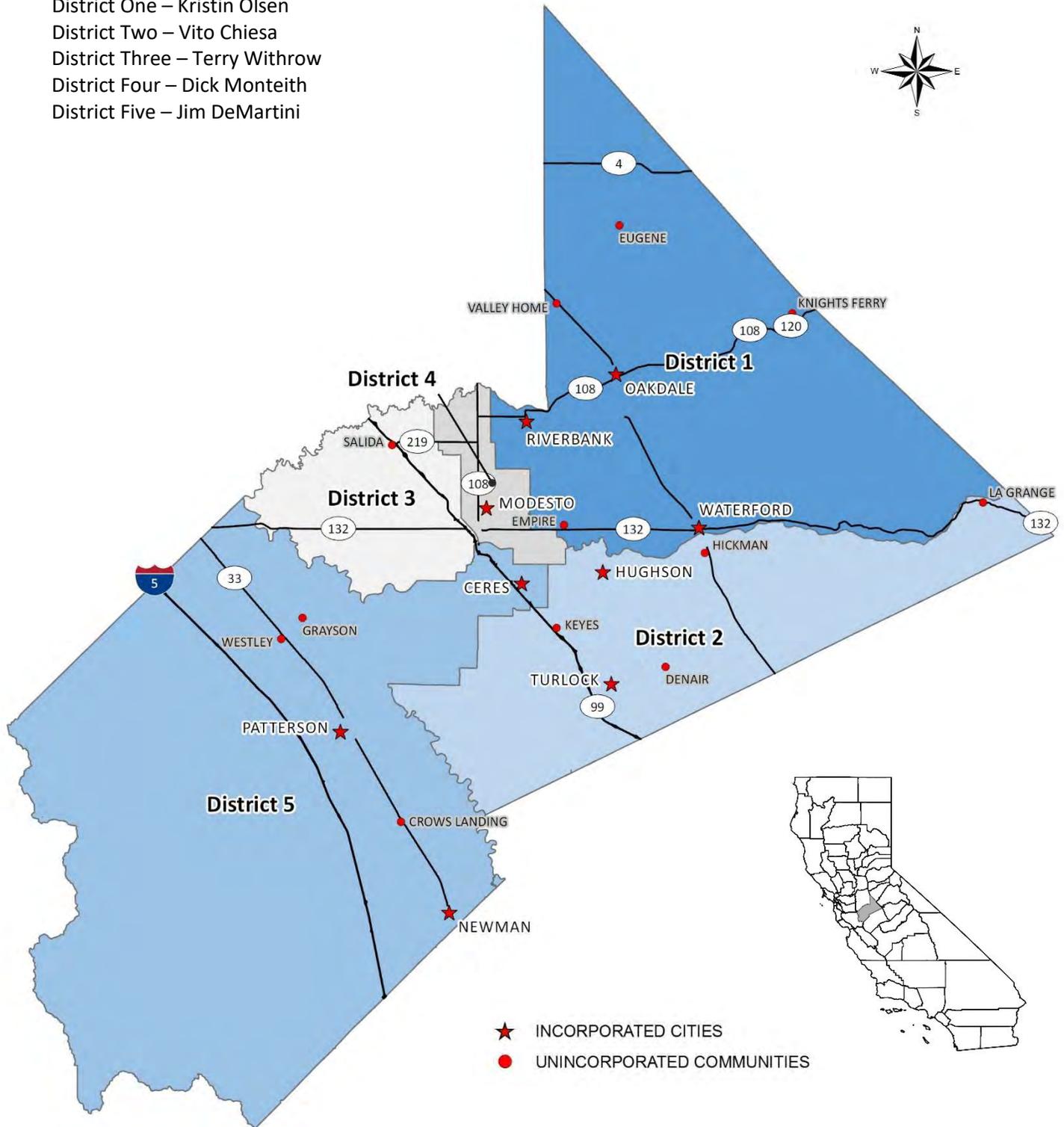
Dick Monteith
District Four / 2019
Modesto (portions thereof)



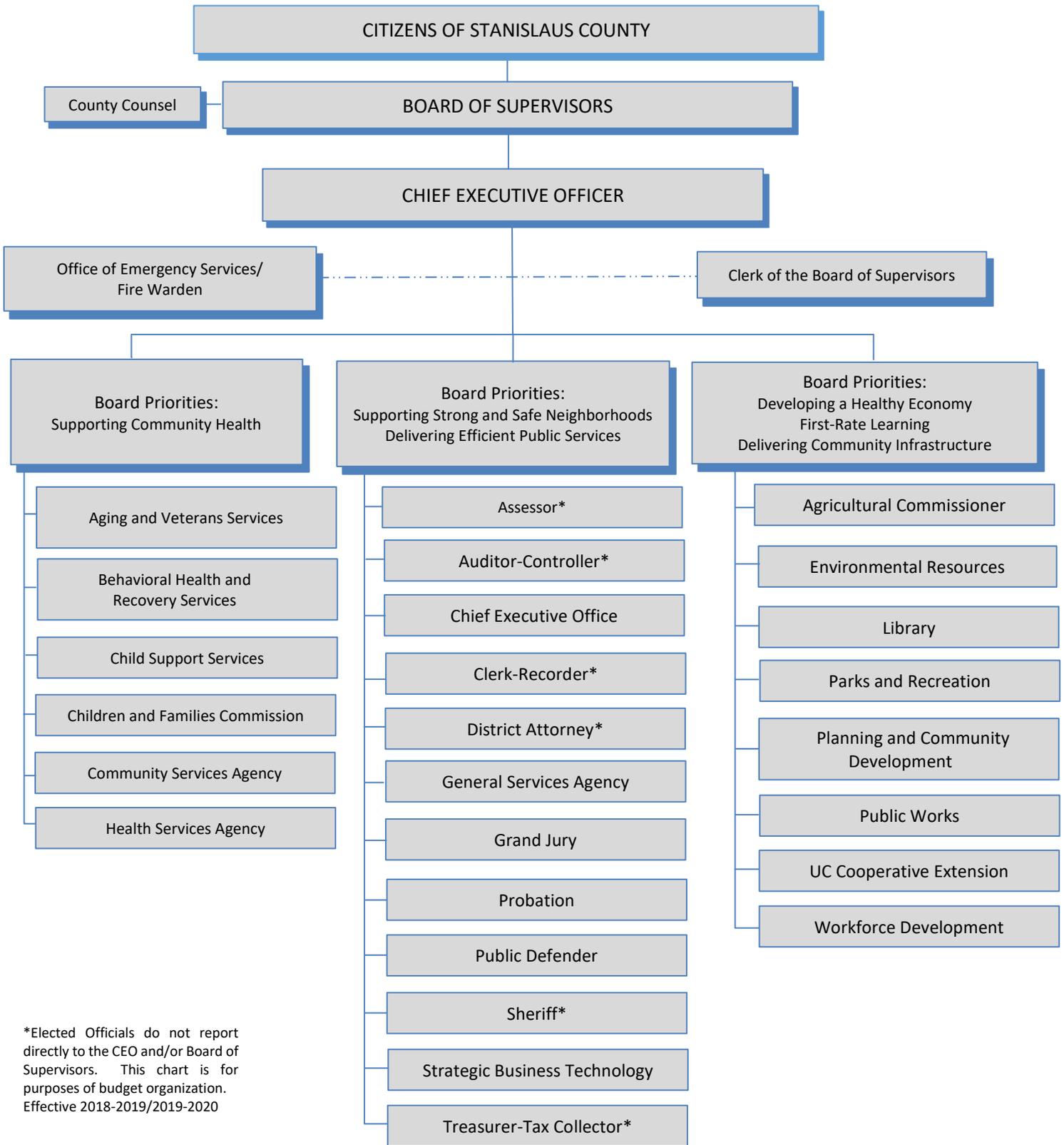
Jim DeMartini
District Five / 2021
Ceres, Modesto (portions thereof), Newman and Patterson
Unincorporated Crows Landing, Grayson and Westley

Supervisorial District Map

- District One – Kristin Olsen
- District Two – Vito Chiesa
- District Three – Terry Withrow
- District Four – Dick Monteith
- District Five – Jim DeMartini



County Organizational Chart



*Elected Officials do not report directly to the CEO and/or Board of Supervisors. This chart is for purposes of budget organization. Effective 2018-2019/2019-2020

Mission Vision Values



The vision of Stanislaus County is to be respected for our service to the community and known as the best in America.

values

Trustworthiness | Respect | Responsibility | Fairness
Caring | Citizenship

priorities

Supporting Strong & Safe Neighborhoods
Supporting Community Health
Developing a Healthy Economy
Promoting First-Rate Learning
Delivering Efficient Public Services & Community Infrastructure

*Our mission is to serve the community through public and private partnerships that promote public health, safety, welfare and the local economy in an efficient, cost-effective manner. **Striving together to be the best!***



Summary of Board Priorities and Goals



Supporting strong and safe neighborhoods for individuals and families to thrive

- ◆ Focus on the safety of our neighborhoods and strengthening our communities
- ◆ Demonstrate responsiveness to reported trends in criminal activity
- ◆ Improve the effectiveness and efficiency of the criminal justice system
- ◆ Ensure local and regional disaster preparedness
- ◆ Reduce pet overpopulation
- ◆ Promote public awareness



Supporting community health including physical, mental, emotional and spiritual health

- ◆ Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families
- ◆ Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence
- ◆ Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness



Developing a healthy economy, building upon our strong agricultural foundation

- ◆ Focus on engaging families to participate in and be supported by a healthy economy
- ◆ Facilitate job creation
- ◆ Promote an attractive regional environment
- ◆ Promote adequate/affordable housing
- ◆ Support and promote agricultural products, education, technology and innovation
- ◆ Protect agricultural resources
- ◆ Manage threats to agriculture



Promoting first-rate learning opportunities for all residents in support of community and individual prosperity

- ◆ Focus on access for all children and young people to a first-rate education – from cradle to career



Delivering efficient public services to benefit our residents and businesses

- ◆ Improve customer satisfaction
- ◆ Increase e-government services and transactions
- ◆ Improve the efficiency of County government processes
- ◆ Improve energy efficiency



Delivering community infrastructure to benefit our residents and businesses

- ◆ Ensure reliable water sources – quality and quantity
- ◆ Improve transportation circulation
- ◆ Promote effective solid waste disposal
- ◆ Develop a comprehensive flood control strategy



CHIEF EXECUTIVE OFFICE

Jody L. Hayes
Chief Executive Officer

Patricia Hill Thomas
Chief Operations Officer/
Assistant Executive Officer

Keith D. Boggs
Assistant Executive Officer

Patrice M. Dietrich
Assistant Executive Officer

June 12, 2018

Chairman Jim DeMartini
Supervisor Kristin Olsen
Supervisor Vito Chiesa
Supervisor Terry Withrow
Supervisor Dick Monteith

“There are risks and costs to action. But they are far less than the long range risk of comfortable inaction.” – John F. Kennedy

Dear Supervisors,

Printed on a simple piece of white paper and framed on a shelf in my office are two numbers: 81,710 and 84,422. They don't represent a budgetary goal, outcome measure or one of the many performance indicators we track on a routine basis. These two numbers represent population projections for how many children will be born in Stanislaus County between 2020 and 2030 (81,710 children) and how many are projected to be born between 2030 and 2040 (84,422). So why do I care about projected census data? What does it mean? Well, to me, it means everything!

There are many questions and concerns about our community that drive me, challenge me, and motivate me as your County Chief Executive Officer. At the top of that list is, “what kind of a community do we envision for our children in the future?” One that ensures safe neighborhoods where children can run and play? How about an environment that promotes community health in all its iterations, from physical health to mental and spiritual health? What about a thriving economy with employment opportunities to support our community potential? Surely a community with a focus on children would include access to first-rate learning for all, right? And what about the efficient provision of public services and quality infrastructure, wouldn't that instill an enduring love and respect for the community and a strong desire for families to set down roots here?

These questions drive me to work with our County departments to meet the needs of our community now and well into the future. Some of these efforts are aimed at immediate needs, like what can be done to support a family or individual today that will improve the lives of our children born in this next decade. Some of these issues are much more long term in nature and will take a lot of time and lot of vision (think Focus on Prevention). Ultimately, it's the work we do at the County each and every day that will shape the future of our community and the environment we create for the over 165,000 children that will be born in the next 20 years.

That's an awesome responsibility and one I share with the Board of Supervisors, department heads, and our employees who have dedicated their many waking hours towards a common goal. Whether we are working to improve our parks, maintain our roads, provide quality health services, or assist those in need, our role at the County is critical in making this a community you want to live and raise your children in. It's about creating a healthy and vibrant place to live, work, and play; a place to call home.

This is why it has been so important for me to push the boundaries in our long-standing tradition of continuous improvement, and to empower our leadership team throughout the County in their efforts to inspire breakthrough performance focused on supporting our community for decades to come. This effort takes risk, and relies upon the willingness of the Board of Supervisors to stretch ourselves into an uncomfortable space with a belief that the future vision of our community is within our reach. The budget before you is just one of those steps that will guide us in a new and unfamiliar direction. For the first time, we are presenting a two-year budget to the Board of Supervisors, pushing long-range financial planning further into the organization. This does not happen without extensive effort on behalf of our County budget staff and the respective leadership teams they support. But it also does not happen without your support and leadership to venture outside of our comfort zone and invest in new ways to emphasize the importance of long-range planning in our community. This has been the hallmark of leadership from the Board of Supervisors for many decades, and we hope this new approach to County budgeting allows you to go even further in your personal efforts to shape the future of our community with your actions of today.

To further strengthen the connection between leadership strategy and budget policy, we have implemented a new performance visioning initiative to work in tandem with our two-year budget process. While departments have always identified objectives for the year and reflected on their notable accomplishments, performance visioning requires a more coordinated approach. Performance visioning takes a developed goal and tracks the progress made towards carrying that goal to fruition. It requires vision, dedication, and accountability, all of which can be intimidating and scary. It relies on a responsibility to the work we do, a vulnerability to explore our weaknesses, and an openness to seek continuous improvement. It encourages reflection, appreciates effort, and inspires success.

The first step towards implementation of performance visioning into the budget document began with the initial presentation of performance outcomes in the 2017-2018 Adopted Final Budget. Since then, departments have been working hard to fine-tune these metrics in order to report out on meaningful measures of what success looks like for their individual customers. Department heads and their staff are currently in the process of meeting with members of the Board of Supervisors to share the success measures that will help gauge progress towards our individual and collective goals.

This 2018-2019/2019-2020 Proposed Budget contains department objectives that align with their individual missions and the priorities of the Board. Closely tied to the new budget process and its multi-year financial plan, departments have an expanded time frame in which to meet their goals, looking beyond next June to allow for a more concerted effort towards forward progress. In September, the 2018-2019/2019-2020 Final Budget will include each department's success measures in an annual reporting on performance. What began last year with base year financial and operational metrics, will expand into an accounting of our collective work, a report card on how we're doing, and how we're working to ensure a community in which future generations can thrive. Now that's exciting!

In order to accomplish our goals, we must first start with a solid financial plan, a comprehensive budget that will ensure our ability to provide quality programs and services to the members of our community. The 2018-2019/2019-2020 Proposed Budget is our first segment in the new two-year process. While it serves as the initial base for which the next two years will follow, it encompasses a support structure that has taken the past several years to build. With three years of zero-base budgeting in the books, we can confidently rely on the assumptions and practices used to develop the budget presented before you. Years of forecasting using our long-range model has inspired a similar approach to developing a year-two spending plan. Finally, a well-honed practice of presenting comprehensive and transparent quarterly financial reports will allow us to closely monitor and adjust as needed throughout the two-year process.

We have taken the opportunity with this new process to completely revise the budget document itself. Taking what has worked well in the past and incorporating improvements culminated through research, various prototypes, and finally our production model, the Proposed Budget is presented with a fresh new streamlined look with the overriding goal to provide the reader with meaningful information in an easy-to-follow format. You'll see a determined effort at displaying data in a consistent layout, including visually appealing tables and charts,

informative and clear narrative, and an overarching desire to provide a transparent view of the County's financial plan for the next two years.

In keeping with past practice, the budget document is divided by Board of Supervisors' priority area. The difference this year is that we are able to incorporate the updated priorities approved in May 2017 that more closely align with the Focus on Prevention success factors:

Supporting strong and safe neighborhoods for individuals and families to thrive
Supporting community health, physical, mental, emotional and spiritual
Developing a healthy economy, building upon our strong agricultural foundation
Promoting first-rate learning opportunities for all residents to advance community and individual prosperity
Delivering efficient public services and community infrastructure to benefit residents and businesses

To streamline the budget sections, shortened names have been given to these priorities to serve as section headers: *Supporting Strong and Safe Neighborhoods*, *Supporting Community Health*, *Developing a Healthy Economy*, *Promoting First-Rate Learning*, *Delivering Efficient Public Services*, and *Delivering Community Infrastructure*, respectively. Due to the number of departments supporting efficient public services and community infrastructure, this priority was divided into two sections. Additionally, the sequence for department presentation within the document has shifted somewhat from prior fiscal years to align with the Board's updated priorities. I can't wait for you to see our new document!

It is with extreme pleasure that I present to you the 2018-2019/2019-2020 Proposed Budget.

[Budget Overview](#)

The recommended Proposed Budget totals \$1,339,009,098 and represents a 5.8% increase over the 2017-2018 Adopted Final Budget. More than half of this increase is in Public Works due to Road and Bridge funding to support needed improvements to local road infrastructure. The remainder of the increase is largely due to the normal cost of doing business required to maintain the myriad programs and services provided by our County departments. In addition to this base, or funded service level, adjustments totaling \$9.9 million have been included in response to department requests for additional resources for projects and services in Parks and Recreation, District Attorney, Probation, Chief Executive Office, and Sheriff's departments, among others.

Additional resources have been recommended to address the new challenges and opportunities we face in our community. A new Cannabis Program budget has been established to fund positions in the District Attorney, Environmental Resources, and Sheriff's departments and the administrative support provided by County Counsel and the Chief Executive Office surrounding activities related to the enforcement of illegal cannabis activities. A new service model, the Community, Assessment, Response, and Engagement (CARE) model, will be implemented to address issues in vagrancy, homelessness, and those individuals in distress in the Modesto and County area with funds established in the CEO – Focus on Prevention budget to support departments in their collective efforts towards societal change.

The Proposed Budget includes estimated revenue in the amount of \$1,041,439,301, an increase of \$75.5 million or 7.8% over that included in the 2017-2018 Adopted Final Budget. The budget relies on the use of \$66,123,475 in fund balance/retained earnings to balance, a decrease of 9.3% from the prior year. The Net County Cost, identified in this budget as the General Fund Contribution, totals \$231,446,322, an increase of \$4.9 million or 2.2% above the 2017-2018 Adopted Final Budget level.

Real year-over-year Discretionary Revenue growth is projected to increase 5.2% or \$10.7 million above the 2017-2018 Adopted Final Budget for an estimated revenue total of \$216.6 million. Growth is primarily attributed to secured property taxes, with assessed values projected to increase by 3% in Budget Year 2018-2019. Interest earnings have also increased due to strategies utilized by the Treasury division of the Treasurer-Tax Collector's office. We continue to be conservative in our Discretionary Revenue estimates and will monitor and adjust the budget using actual receipts and expert projections throughout the year.

Staffing includes an increase in the allocation count of 47 positions, including seven restored and 40 new positions. These increases are offset by the deletion of 44 vacant and unfunded positions for a net increase to the position allocation of three and a total authorized position level of 4,483.

The 2018-2019/2019-2020 Proposed Budget is balanced using the following strategies and objectives: annual budget analysis is completed with attention to the multi-year, long-range model, which provides guidance for financial decisions; budget priorities remain prudent with targeted spending used to support additional positions largely in the areas of public safety departments assigned to the Board of Supervisors' priority of *Supporting Strong and Safe Neighborhoods*, as well as in the priority area of *Supporting Community Health*, one-time equipment and technology upgrades, and continued support for Focus on Prevention; and the use of fund balance in the General Fund is targeted to assignments that were established as a result of one-time funds in prior years for one-time purposes, such as for deferred maintenance and anticipated projects in response to Americans with Disabilities Act (ADA) improvements.

Highlights of Funded Service Levels

In order to build a strong foundation on which to grow and to make improvements that will impact our community now and well into the future, it is imperative that we always look for and address those challenges to our well-being and opportunities for growth and progress. The Board has established County-wide priorities to focus our efforts on those areas that matter most: *Supporting Strong and Safe Neighborhoods*, *Supporting Community Health*, *Developing a Healthy Economy*, *Promoting First-Rate Learning*, and *Delivering Efficient Public Services and Community Infrastructure*.

Public safety has always been a high priority for the County and *Supporting Strong and Safe Neighborhoods* is critical to the well-being of our citizens. Reducing recidivism through programs that educate and train participants for successful re-entry into the community continue to be important goals for our Probation and Sheriff's departments. The use of technology to improve processes and tackle heavy caseloads through electronic case management in the Public Defender's office and the expanded use of eDiscovery tools at the District Attorney's office are at the forefront of activities over the next few years. Notable changes in the budget include a shift of resources within the Probation Department from juvenile to adult programs as a result of a long-term reductions in juvenile crime and funding to support the Sheriff and District Attorney in their efforts to implement a new body-worn camera system for law enforcement.

The departments focused on *Supporting Community Health* address the physical, mental, emotional, and spiritual well-being of our citizens. Behavioral Health and Recovery Services is working to reach more of those in need of assistance through its many programs, including the implementation of the Assisted Outpatient Treatment pilot program and by promoting a connection between physical and mental health. The Community Services Agency is determined to improve customer outcomes by working towards reducing the recurrence of child abuse and neglect, increasing the number of youth transitioning to permanency through Foster Care, and helping individuals and families attain self-sufficiency. Health outcomes are very important to the Health Services Agency, with efforts at increasing community partnerships and quality training for staff on Results Based Accountability its priorities in the coming years.

Developing a Healthy Economy here in Stanislaus County relies heavily on agri-business. As Chairman DeMartini stressed in his State of the County Address in February 2018, the State-wide fight over water "will have a huge impact on farming, business and property values." In addition to water, the Agricultural Commissioner and UC Cooperative Extension will be focusing their efforts on pest detection and control activities. Workforce Development continues to develop future talent and a technically skilled workforce through work-based learning and training activities.

Promoting First-Rate Learning is an ongoing effort at ensuring a well-educated population. The Library continues to expand its reach to members of the community through pop-up libraries in Grayson and Westley. Programs like Maker Space at the Modesto Library will offer customers an opportunity to explore and develop 21st century skills and experience Science, Technology, Engineering, and Math (STEM) learning in a self-directed and informal hands-on environment.

A majority of our County departments work at *Delivering Efficient Services and Community Infrastructure* through their daily activities to meet the public's needs. Cyber security is critical to the County's network and Strategic Business Technology is addressing that concern by implementing a County-wide information technology security training program with its new Cyber Security Officer. Several departments are working to improve office efficiencies through the use of technology, including the Assessor, Auditor-Controller, Clerk-Recorder, Planning and Community Development, and Treasurer-Tax Collector. The General Services Agency is focused on providing timely maintenance and services to other County departments to ensure ongoing operations. Environmental Resources will work through projects that will improve capacity for waste disposal at the Fink Road Landfill, Parks and Recreation will complete the Grayson Road Firing Range Site Cleanup Project to restore it to its natural environment, and road improvements geared at providing safe and efficient movement throughout the County remains a priority for Public Works.

Financial Factors and Budget Policies

Budget Development – The County organization has spent the past two years preparing to implement the two-year budget model for Budget Years 2018-2019/2019-2020. The building blocks for success in this venture included: establishment of the Budget Leadership Forum, zero-base budgeting for all General Fund departments, department-specific Long-Range Model deployment, reporting of actuals in the published budget book, and various workshops and trainings on budget submittal, narrative templates, setting budget goals and objectives, and finally, performance visioning. It is due to this holistic and detailed change process focused on continuous improvement of our financial forecasting strategies that I am confident our financial modeling can support two-year budget balancing.

Budget Policies – The County has several long-standing policies that serve to maintain the financial stability and sustainability of County operations, including an Appropriations for Contingencies Policy, Fund Balance Policy, No Backfill Policy, Use of One-Time Funds Policy, and a Debt Reserve Policy. These policies are all contained in the annual budget document to provide context to budget recommendations and support for Board of Supervisors' financial decisions.

New this year, are a number of budget policies specific to the two-year budget model, developed by Chief Executive Office Leadership, Department Heads, and staff engaged in the Budget Leadership Forum, that include:

- **Appropriation Transfer Requests** – Government Code identifies the Board of Supervisors as the authority to establish the budget and approve transfers among objects. In Stanislaus County, the Board has delegated this authority to the Chief Executive Officer to approve any requests for transfers of appropriations, except for Fixed Assets over \$10,000 and Appropriations for Contingencies which must be approved by the Board. Appropriation Transfer Requests are not automatically approved by the CEO and in general, salary savings in General Fund departments will be retained for carryover savings and/or be returned to the General Fund. This long-standing policy is a central component to the multi-year budget approach.
- **Year One Carryover Savings** – In order to provide departments with the most flexibility in operations to achieve their respective missions, departments will have the ability to carry over savings from Year One operations to Year Two. Any savings at the end of the two-year budget cycle will be returned to the County General Fund.
- **Elimination of Vacancy Rate Deduction** – As part of the zero-base budget process, General Fund departments received funding for all Board approved staff positions and service levels, less a 5% vacancy deduction to ensure appropriations were not over-stated to meet department needs. This was supported by historical analysis that reflects County department vacancy rates generally average around 8%. To provide departments with maximum flexibility to manage salary-related costs in the two-year period, the vacancy rate deduction is eliminated in the two-year budget. This new approach, along with all changes in the two-year budget model, will be re-evaluated at the conclusion of the two-year budget period for potential improvements going forward.

Budget Process – As previously described, the two-year budget process is based on a robust Proposed Budget in Year One, built on zero-base budget projections and focused on a two-year strategy or plan aligned with each department's success measures. The Final Budget in Year One will adjust for prior year-end actuals and State Budget impacts. The Midyear and Quarterly Financial Reports will provide an opportunity to check in on how we are progressing in the implementation of our plans. Year Two Proposed Budget will begin with the Spending Plan

amounts established in Year One. Year Two Final Budget will adjust for prior year-end close and State Budget impacts; focus will be on reporting results!

State Budget – The Governor released the State May Revise Budget on May 11, 2018. Notably for counties, the May Revision includes: a commitment to paying down mandate debt for post 2004 mandates, urgency to fund homelessness programs and funding for local courthouse construction. No major negative impacts to County departments have been identified at this time, although we are challenged by a lack of State funding in certain Health and Human Service programs. Specifically, our County continues to be underfunded for Child Support Services, and the current State financing structure for the In-Home Supportive Services program is designed to increase the County share, or maintenance of effort, while reducing State General Fund offset which will place a significant burden on the County General Fund in the near future. These and other issues will remain hot topics in our legislative platform.

Economic Factors and Long-Range Planning – Federal and State economic projections identify continued positive growth. This is consistent with the local experience in which recent sales tax trends have averaged 1-2% growth annually while property tax growth has averaged at approximately 4% over the past 20 years. While a recession is over-due when comparing to historical economic cycles, our long-range projections do not factor an economic decline, but instead factor slow, steady growth to even out the peaks and valleys that can occur in actual experience. This approach serves the organization well, by planning for sustainable operations and avoiding volatility in staffing and service levels.

Regulatory and Legislative Challenges – Departments are asked to provide updates on significant regulatory and legislative changes affecting their respective programs and services; this information can be found in the department budget narratives in the section titled “Challenges and Opportunities”. Of significant concern to County operations and finances are the potential repeal of the transportation tax and the possibility of changes to the Affordable Care Act that would increase costs to local government for indigent health care.

Significant Budgetary Factors – Salaries and Benefit costs are a significant component of the County Budget. Salaries are budgeted in full for all allocated, or Board of Supervisors’ approved, positions consistent with current labor agreements. The County has current contracts in place with five labor organizations and is actively negotiating with the remaining seven groups, six of which expire on June 30, 2018. Projections for the two-year budget period reflect annual health plan cost increases of approximately 5%, retirement will increase by 9.1% in Fiscal Year 2018-2019 and then is projected to be essentially flat for the next two years as a result of the most recent actuarial valuation of plan assets.

Challenges and Opportunities

Housing and Homelessness – Some challenges we face in our community expand beyond the reach of one single Board priority area. Homelessness is one of those challenges that affects the safety of our community, requires thoughtful planning for solutions, and often requires assistance for those in dire need of physical and behavioral health services. The CARE service model provides the means for a multi-disciplinary approach to this growing issue and will continue to be a significant focus of our collective efforts in the years to come. Plans to provide a temporary, low-barrier emergency shelter are ongoing as are those for a permanent access center to expand outreach and engagement to those in need.

Employee Recruitment and Retention – Another challenge has developed into an opportunity for our Chief Executive Office Human Resources (CEO – HR) division. Many County departments have struggled to recruit and retain quality staff, especially in critical, high-level, and professional classification positions. This has greatly impacted the ability to provide thoughtful succession planning and seamless transition upon employee retirements. CEO – HR is working to expand its County-wide services on the first floor of 10th Street Place to include training and increased accessibility for applicants to the County workforce.

Facilities and Infrastructure – The County’s aging facilities and infrastructure require significant investment in annual repairs and maintenance as well as ongoing deferred maintenance, the need for demolition and/or remediation of old buildings and County sites, and ongoing capital improvement planning. This exposure is continuously evolving and a key consideration in updates to the County’s Long-Range Financial Model.

Tied to the aging facilities and County infrastructure needs is the opportunity for prudent debt service to support the organization in building and/or maintaining capital assets designed to best address the customer and staff needs of the future. The County's Debt Advisory Committee will be asked to evaluate appropriate debt levels in the upcoming two-year budget term.

Finally, in the Board of Supervisors' priority area of *Supporting Community Health*, changing customer demographics, regulations and community needs will be assessed and addressed through an intensive process to build a Business, Strategic and Facility Master Plan for Behavioral Health and Recovery Services, Community Services Agency, and Health Services Agency. These plans will provide the road map for health and human services in the next ten to twenty years.

Safety and Security – National, statewide and local trends related to the safety and security of government facilities and functions is a paramount focus of the Chief Executive Office, in partnership with the Sheriff and other law enforcement agencies. Additional resources for the County Security Team and information technology security are recommended in this budget for staff from the Sheriff's Department assigned to CEO - Office of Emergency Services and for Strategic Business Technology focused on physical, information and cyber-security to address this growing challenge.

No one department or Board priority area can tackle the challenges we face in our community alone, it requires the dedicated, collaborative efforts of all our County departments and staff to address the needs of our community. I take great pride in the work we do as a County and of the leadership that exists within each and every one of our departments. Together we can address and resolve these challenges and make the most of the opportunities that are before us today.

Looking Ahead

Planning for the future and articulating those plans make up the content of our budget document each and every year. This is critical to the smooth operations of our County. However, this doesn't tell the whole story nor does it present results and ensure accountability in a meaningful way to tell you how we are doing.

As we move forward and prepare for the Final Budget in September, we will be incorporating performance visioning into the budget document to provide context and a gauge for our success. What began with the 2017-2018 Adopted Final Budget will be further expanded upon to not only look at department-specific success measures, but to evaluate those indicators that affect entire priority areas. This will allow us to think collaboratively on solutions that impact us all and guide us as we make plans for the future so that we collectively move the needle in the right direction, not just for this generation of residents, but for those to come as well.

It is my distinct honor to present this first two-year budget to the Board of Supervisors on behalf of the entire leadership of the County organization and the many staff who have worked to bring this spending plan before you. This budget represents the type of achievement that is only possible when we model an environment of collaborative leadership, and I am personally very proud of the manner in which our departments have influenced the final product before you. This effort has been a significant lift for the entire organization, and I am very grateful to everyone who worked to bring this forward.

I am also very proud to work in an organization that continues to inspire creativity and initiative in support of long-range planning on behalf of our community. We can never forget how the actions of today will influence the environment we will create for the 166,132 children projected to be born into Stanislaus County over the next two decades. If successful, we hope this future generation will look back with fond memories of growing up in this community and bring forward their own aspirations to elevate Stanislaus County to even greater heights. As your CEO, it is my honor to make this future generation my top priority before they ever arrive.

Respectfully,



Jody L. Hayes
Chief Executive Officer



Community Profile

The vibrant nature of Stanislaus County

County Overview

Stanislaus County was established in 1854 and has a total land area of 1,521 square miles and approximately 973,440 acres. The County is centrally located within 90 minutes of the San Francisco Bay Area, the Silicon Valley, Sacramento, the Sierra Nevada Mountains and California's Central Coast.

With an estimated 555,624 people calling Stanislaus County home, our community reflects a region rich in diversity with a strong sense of community.

The County is a global center for agribusiness, positioned by its mild Mediterranean climate, rich soils and progressive farming practices. The area is recognized

internationally for agricultural innovation with almonds, milk, poultry, cattle, nurseries, and walnuts ranking among the top producing crops.

Two of California's major north-south transportation routes (Interstate 5 and Highway 99) intersect the area and the County has become one of the dominant logistics center locations on the west coast.

The County continues to promote first-rate learning and is home to Stanislaus State University, Modesto Junior College and benefits from satellite locations of other high-quality educational institutions throughout the County.



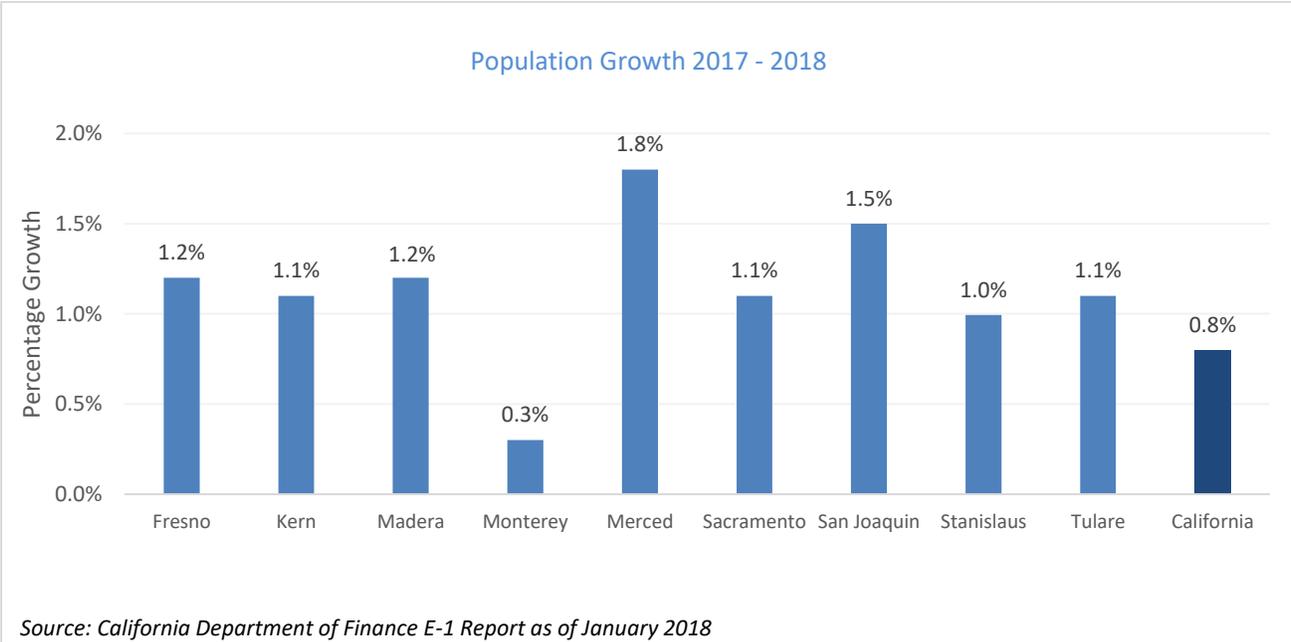
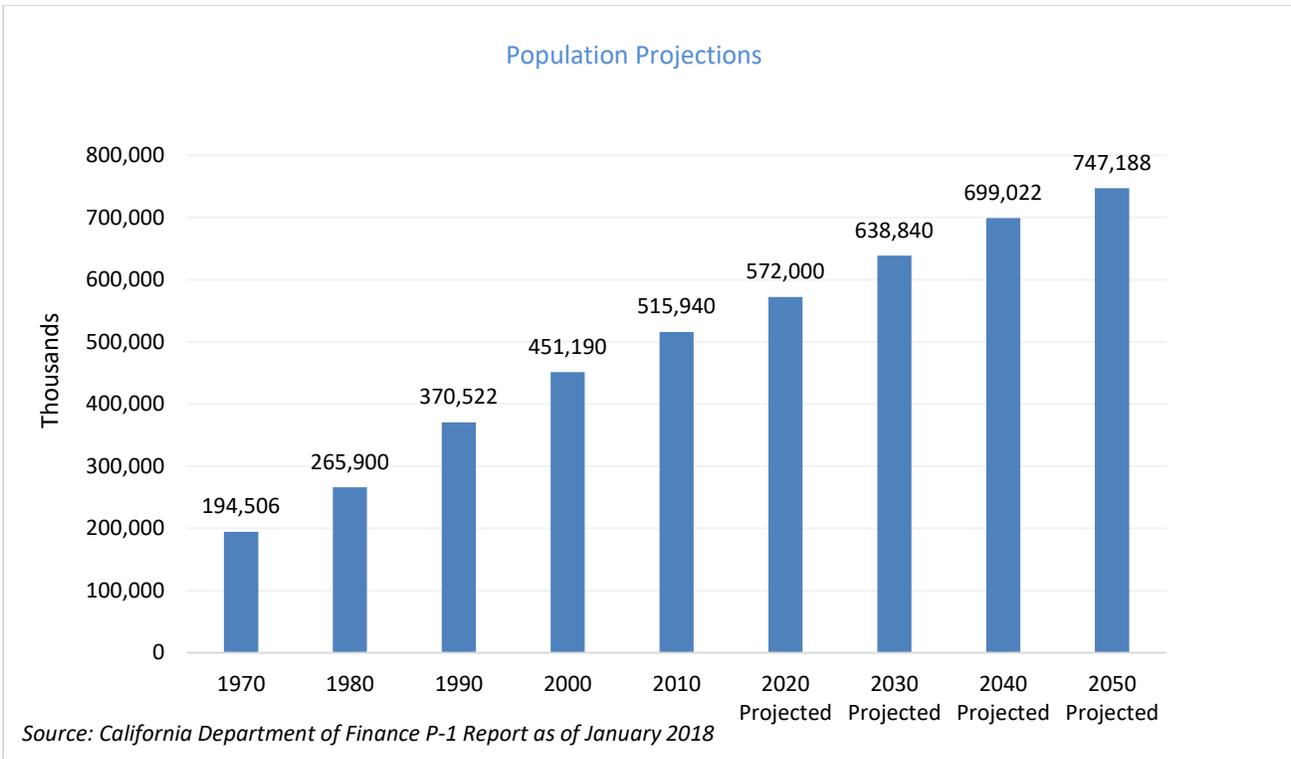
County Population

Based on the Department of Finance (DOF) January 2018 population estimates, Stanislaus County has 555,624 residents. The Stanislaus County population is expected to reach 747,188 by 2050.

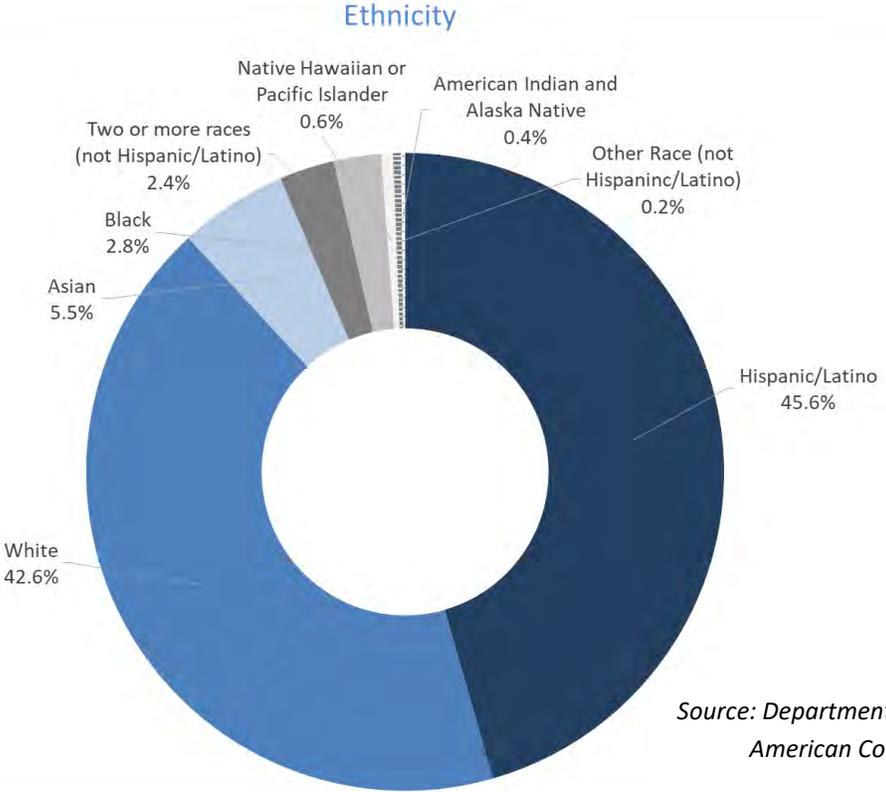
Stanislaus County has grown an estimated 7.7% between 2010 and January 2018. The DOF estimates there was a 1% growth in population in Stanislaus County when comparing January 1, 2017 to January 1, 2018.

Population growth projections from the DOF continue to scale back since the Great Recession. Pre-Recession growth projections indicated a County population base of nearly 700,000 people by 2020. The current projection for 2020 is 572,000.

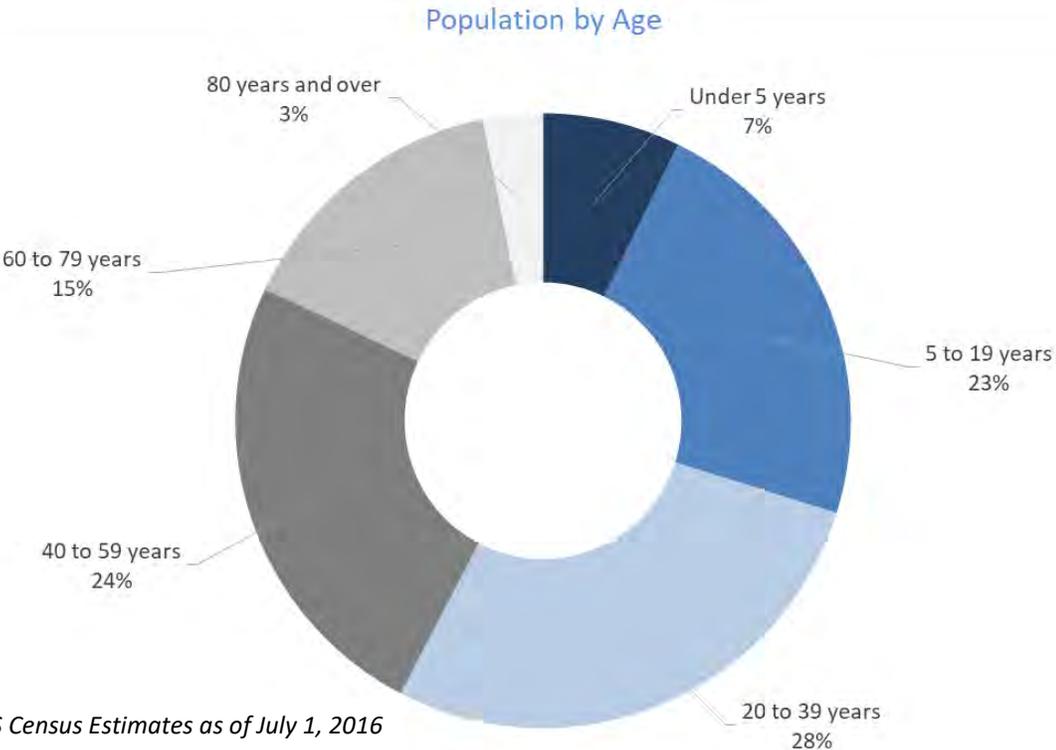
Dealing with the impacts of growth will be an ongoing challenge for the area. Water, farmland preservation, air quality, job availability, a trained workforce, affordable housing, transportation and school capacity are all issues tied to population growth.



Population Demographics



Source: Department of Finance 2012-2016 American Community Survey



Source: US Census Estimates as of July 1, 2016

Population by City

There are nine incorporated cities within Stanislaus County: Ceres, Hughson, Modesto, Newman, Oakdale, Patterson, Riverbank, Turlock, and Waterford. There are 12 unincorporated communities within the County: Crows Landing, Denair, Empire, Eugene, Grayson, Hickman, Keyes, Knights Ferry, La Grange, Salida, Valley Home, and Westley. Additionally, there are two Census Designated Places (CDP); Monterey Park Tract and Riverdale Park Tract.

When comparing population growth from January 1, 2017 and January 1, 2018, Newman experienced the fastest city growth at 5.7%, followed by Hughson at 5.6% and Waterford and Oakdale at 2.7% respectively. Modesto, the largest city in the County, experienced a .3% growth rate in 2017 which was down compared to 2016 with a growth rate of 1.5%.

Population By City

City	1/1/2014	1/1/2015	1/1/2016	1/1/2017	1/1/2018	% Change	
						1 Year	5 Years
Ceres	46,596	46,703	47,166	47,754	48,326	1.2%	3.7%
Hughson	7,137	7,056	7,150	7,331	7,738	5.6%	8.4%
Modesto	207,878	210,147	211,903	215,080	215,692	0.3%	3.8%
Newman	10,695	10,663	10,840	11,165	11,801	5.7%	10.3%
Oakdale	21,499	21,918	22,348	22,711	23,324	2.7%	8.5%
Patterson	20,979	22,185	22,590	22,730	22,679	-0.2%	8.1%
Riverbank	23,305	23,576	23,913	24,610	25,244	2.6%	8.3%
Turlock	70,362	71,327	72,050	72,879	74,730	2.5%	6.2%
Waterford	8,639	8,719	8,788	8,906	9,149	2.7%	5.9%
Unincorporated	111,067	112,612	113,466	114,891	116,941	1.8%	5.3%
County Total	528,157	534,906	540,214	548,057	555,624	1.4%	5.2%

Source: California Department of Finance E-1 as of January 2018

Economy

Stanislaus County is an international agri-business powerhouse. The County agricultural production value ranks 5th in the State and is higher than 18 states in agricultural income. Of the approximately 973,440 acres in the County 768,046 acres (79%) of the land is in farms.

The Agricultural sector and its related industry accounts for \$13 billion in our local economy or \$35 million per day. One in four jobs is directly tied to agriculture or related food manufacturing, placing our county at significant risk due to a lack of diversity.

The value of agricultural commodities produced in 2016 was approximately \$3.3 billion, a decrease of more than

\$618 million (16%) from a total of \$3.9 billion in 2015. This was the second consecutive year of a significant decrease in value of agricultural production.

The decrease is primarily attributed to a reduction in yields for many commodities due to residual impacts of the drought and a drop in the values of almond meats (kernels), cattle and calves, silage, milk, and walnuts. Almonds continue to be the number one crop at \$931 million followed by milk at \$612 million in value. Farmers in Stanislaus County export more than 134 commodities to 107 countries around the world.



Westley Almond Orchard

Photo Credit: Mel Machado

Manufacturing Employers

Manufacturing continues to be an important employer sector in Stanislaus County. Some of the largest brands in the world can be found with operations in the County. The top manufacturing companies employ 17,090 workers in the County.

Company or Organization	Employees	Description
E&J Gallo Winery	3,500	Winery
Con Agra	3,145	Tomato/Bean Processor
Del Monte Foods	2,010	Fruit Products
Stanislaus Food Products	1,875	Tomato Products
Foster Farms	1,484	Poultry Processor
Gallo Glass	1,000	Glass Containers
Bronco Wine Company	834	Winery
Frito Lay	684	Snack Products
Foster Farms Dairy	520	Dairy Products
G3 Enterprises	488	Wine Labeling & Bottling
Ball Corporation	300	Metal Can Manufacturing
Hughson Nut Company	300	Nut Grower & Processor
Sensient Dehydrated Flavors	300	Food Processor
Monschein Industries	220	Cabinet Manufacturing
Mid-Valley Dairy	215	Dairy Products
Mid-Valley Nut	215	Walnut Packer/Processor

Non-Manufacturing Private Employers

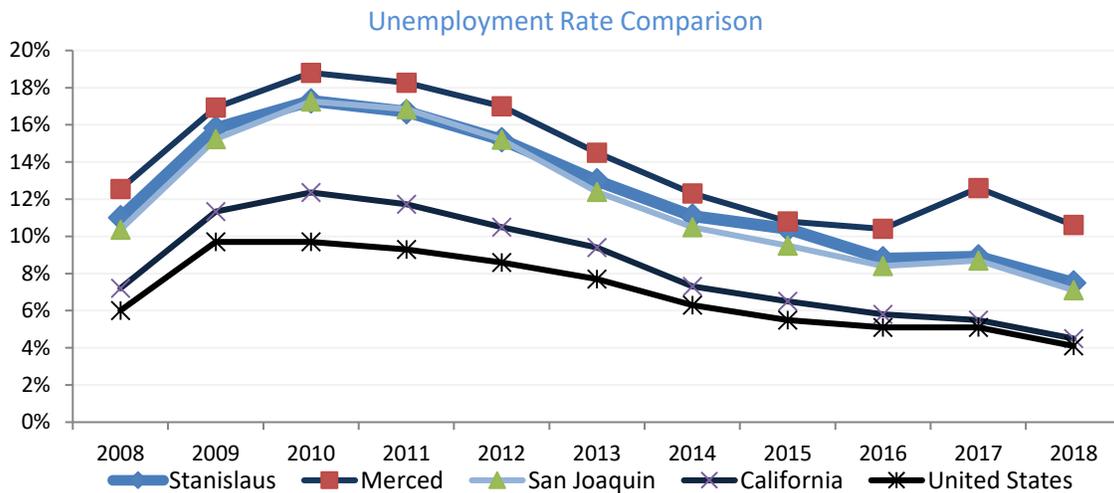
The healthcare sector is a significant contributor to the County's economic engine with some of the finest hospitals in the world located in the County. The top non-manufacturing companies, excluding Government Agencies, employ 13,544 workers.

Company or Organization	Employees	Description
Doctors Medical Center	2,600	Health Care
Memorial Medical Center	2,300	Health Care
Walmart	1,742	Retailer
Save Mart Supermarkets	1,650	Retail Grocer
Amazon	1,605	Distribution Center
Emanuel Medical Center	1,250	Health Care
MedAmerica Billing Services	900	Medical Billing/Coding
Kaiser Permanente	800	Health Care
Costco	697	General Merchandise

Economic Indicators

Unemployment Rate

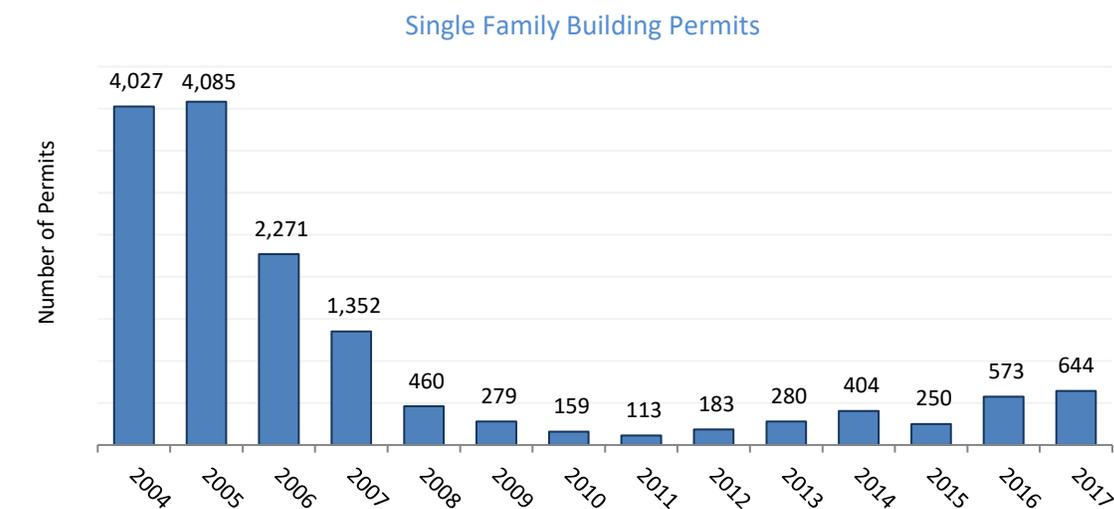
The County’s annual unemployment rate in January 2018, is 7.5%, a decrease from 8.9% in 2017, but significantly higher than the State rate of 4.5%. Unemployment rates in the Central Valley are historically twice the national average currently 4.1%. High unemployment rates mean more people receiving government assistance, thus placing a greater strain on local public resource.



Source: California Employment Development Department January 2018

Single-Family Building Permits

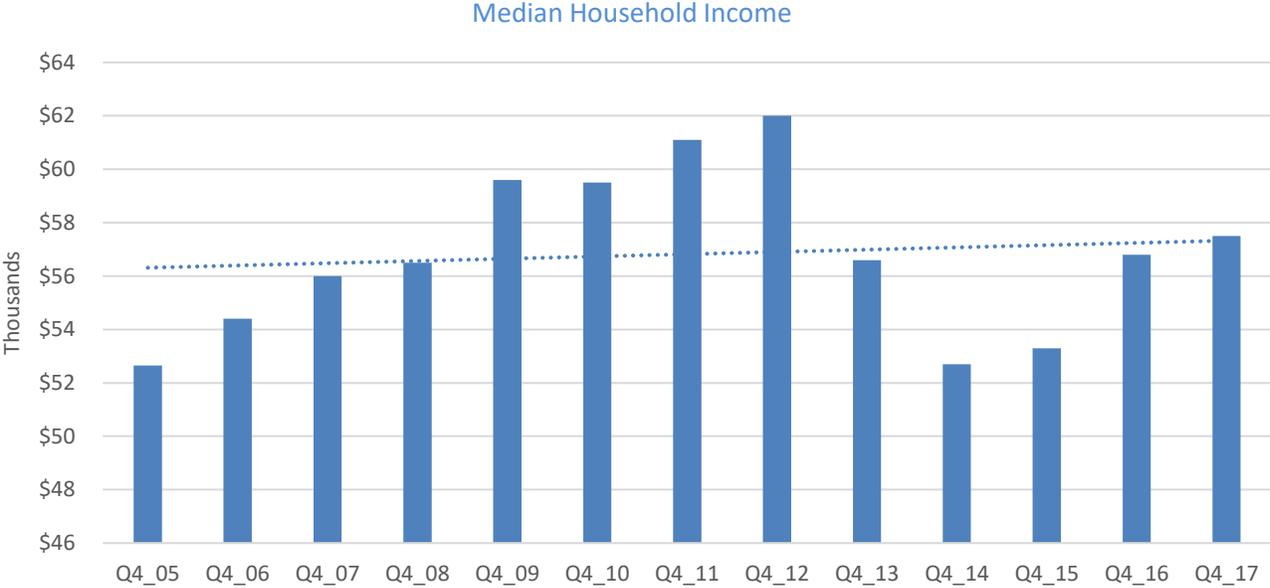
Stanislaus County tracks issued single family residential construction permits as a way of monitoring the home construction, building materials and construction employment sector. Issued permits plummeted from a high of over 4,000 in 2005 to a low of 113 in 2011. Issued permits continue to trend upward from 250 in 2015, to 573 in 2016 and 644 in 2017.



Source: US Census

Median Household Income

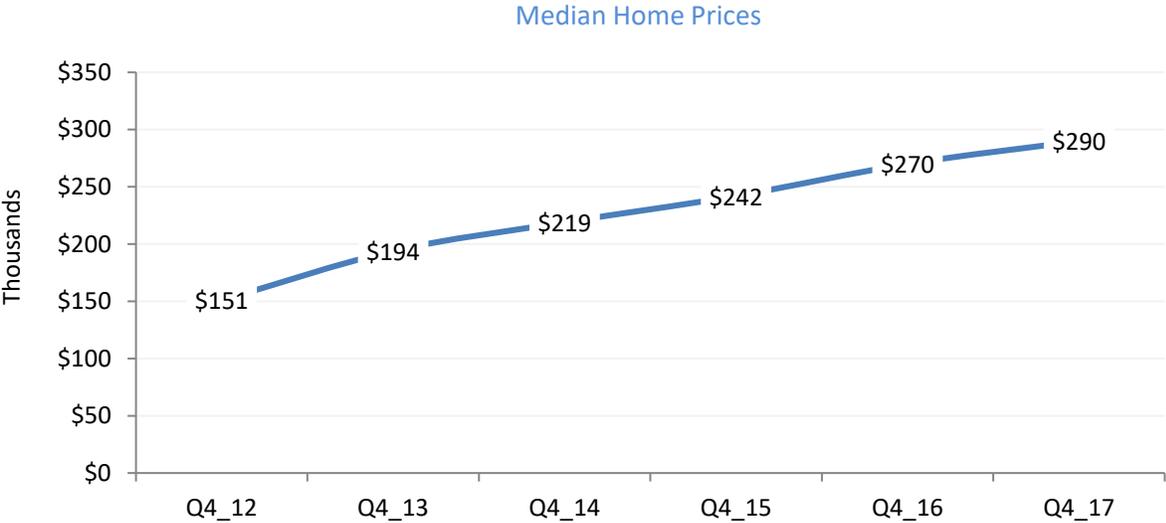
Median Household Income is up 1% from the fourth quarter of 2016 and up 9% from the market low during the fourth quarter of 2014. However, Household Income is 7% lower than the market high in fourth quarter of 2012.



Source: NAHB/Wells Fargo Housing Market Data

Median Home Prices

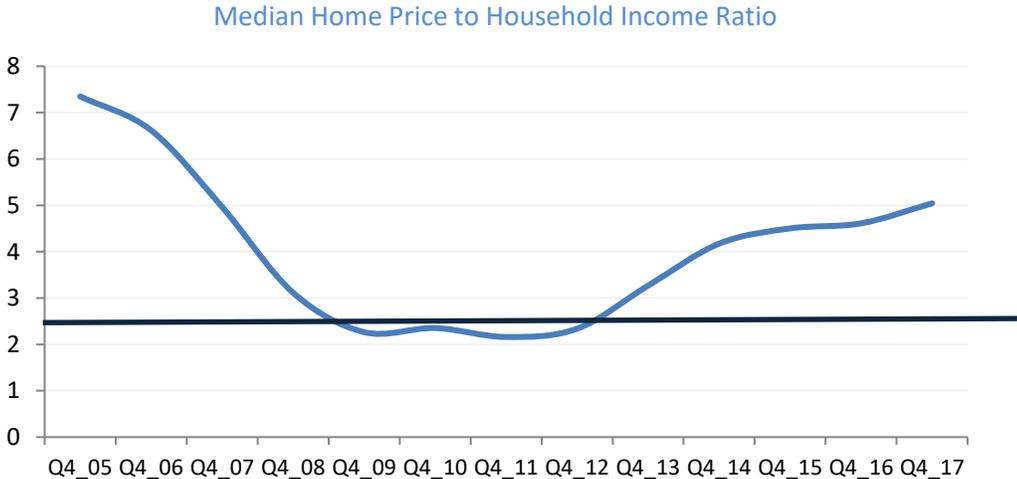
Median Home Prices are up 7% from the fourth quarter of 2016 and up 128% from the market low during the first quarter of 2012.



Source: NAHB/Wells Fargo Housing Market Data

Home Affordability

A Ratio of Median Home Prices to Household Income in the 2.2 to 2.6 range has historically been viewed as an indicator of Home Affordability nationally. Prior to the housing bubble the affordability was in the low 2s. The current Affordability Ratio is 5.0, higher than the historical average. As home prices increase and wages remain flat, the ratio will continue to reflect less affordability for Stanislaus County residents.



Source: NAHB/Wells Fargo Housing Opportunity Index



Budget Process and Financial Policies

To ensure the long-term economic stability of the organization, the County of Stanislaus has developed a series of financial and budgetary policies. Using both operational guidelines and qualitative standards, these policies strive to maintain a stable and positive financial

position for the foreseeable future. Moreover, they provide guidelines to management in planning and directing the County's day-to-day financial affairs and in developing recommendations to the Chief Executive Officer and the Board of Supervisors.

Budget Process

Basis of Budgeting

The annual budget is prepared, reviewed, and approved in accordance with the provisions of Sections 29000 and 29144, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act. The County prepares a budget for each fiscal year on or before October 2, pursuant to the County Budget Act. Budgeted expenditures are enacted into law through the passage of an Appropriation Resolution. This Resolution mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

The Budget and the Comprehensive Annual Financial Report are prepared using Generally Accepted Accounting Principles (GAAP). The accounts of the County are organized on the basis of fund and organizational groups, each of which is considered a separate accounting entity. Governmental type funds like the General Fund, Special Revenue Funds, Capital Projects, and Debt Service use modified accrual basis, while Proprietary Funds use the full accrual basis.

Basis of Accounting

Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available. Measurable means the amount of the transaction is known; available means the revenue will be collected in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the related liability is incurred, except for (1) principal of and interest on general long-term debt which are recognized when due; and (2) employee annual leave and claims and

judgments for litigation and self-insurance, which are recorded in the period due and payable.

Full accrual is similar to commercial accounting. Recognition occurs at the time of the transaction – revenue when earned and expenses when incurred.

County Budget Process

The budget for Stanislaus County is an operational plan, a fiscal plan, and a staffing plan for the provision of services to the residents of Stanislaus County. The budget process encompasses the manner in which resources are assigned to goals, objectives, and community priorities set by the Board of Supervisors. A balanced budget is where the amount of budgeted expenditures is equal to or less than the amount of budgeted revenue plus other available resources. In order for government to remain in business, the law requires that an adopted budget be in place by the beginning of each fiscal year – July 1st through June 30th.

Encumbrances

Encumbrances are obligations in the form of purchase orders, contracts, or other commitments which are chargeable to an appropriation and for which a part of an appropriation is reserved. The County budget is prepared on the modified accrual basis of accounting, with the exception that encumbrances outstanding at year-end are considered expenditures. Encumbrances outstanding at year-end are reported as assignments of fund balances since the commitments will be honored through subsequent years' continuing appropriations. Encumbrances do not constitute expenditures or liabilities for GAAP reporting purposes.

Budget Amendment Process

California Government Code Sections 29125 through 29130 authorize the Board of Supervisors to amend the adopted budget through the budget revision process. Revisions enable departments to move or adjust budgeted appropriations and/or estimated revenues.

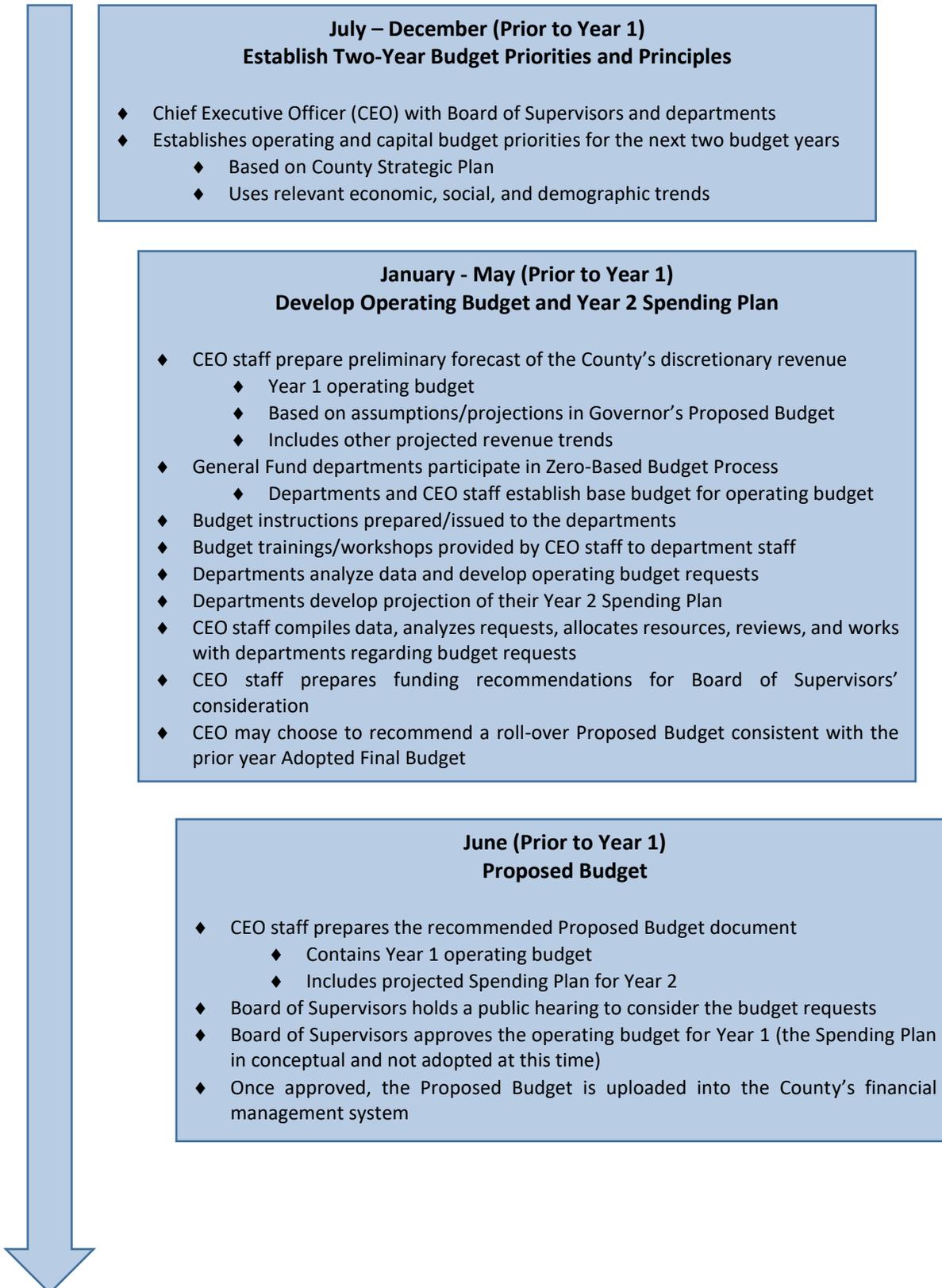
The County's Board of Supervisors also dictates policies regarding budget revisions. Budget revisions requiring Board of Supervisors' approval may be approved throughout the year either during the quarterly financial reporting process or by individual Board agenda item, in accordance with the following procedures:

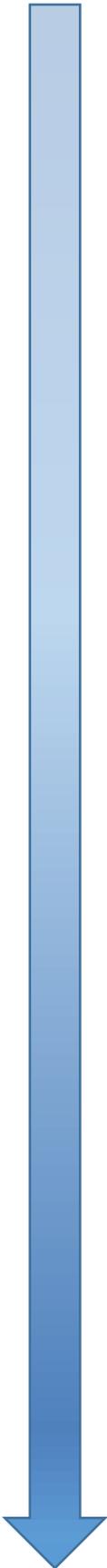
- ◆ By 4/5 vote, all transfers from the Appropriations for Contingencies budget in the General Fund;
- ◆ By 4/5 vote, all appropriation of unbudgeted revenues from any source and the use of fund balance and/or retained earnings; and

- ◆ The addition or deletion of any appropriation for Fixed Assets over \$10,000.

Revisions that may be approved by the Chief Executive Office (CEO) are appropriations and estimated revenue transfers within or between categories within a budget, with the exclusion of the Fixed Assets cost category. Transfers within a single Fixed Asset group within a budget unit can be approved by a CEO representative for transfers of \$10,000 or less. Transfers in amounts greater than \$10,000 in and out of, or any adjustments between, Fixed Asset groups (such as land, buildings and improvements, equipment, etc.) within a budget unit require approval by the Board of Supervisors. All transfers between separate budget units require Board of Supervisors' approval.

County Budget Process Chart





**July – September (Year 1)
Final Budget**

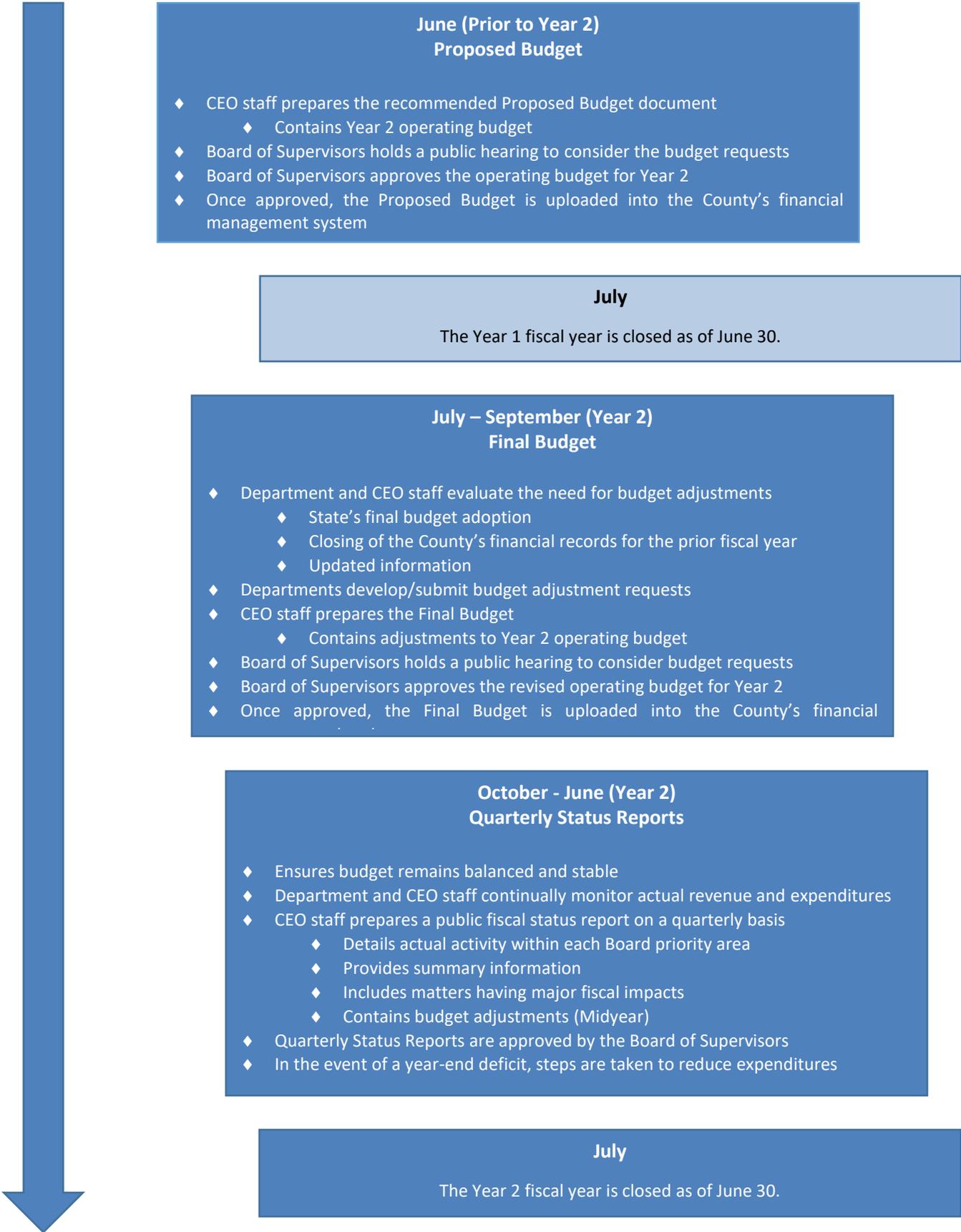
- ◆ Department and CEO staff evaluate the need for budget adjustments
 - ◆ State’s final budget adoption
 - ◆ Closing of the County’s financial records for the prior fiscal year
 - ◆ Updated information
- ◆ Departments develop/submit budget adjustment requests
- ◆ CEO staff prepares the Final Budget
 - ◆ Contains adjustments to Year 1 operating budget
 - ◆ Includes any associated updates to the Year 2 Spending Plan
- ◆ Board of Supervisors holds a public hearing to consider budget requests
- ◆ Board of Supervisors approves the revised operating budget for Year 1 (adjusted Spending Plan is established in concept, but not approved at this time)
- ◆ Once approved, the Final Budget is uploaded into the County’s financial management system

**October - June (Year 1)
Quarterly Status Reports**

- ◆ Ensures budget remains balanced and stable
- ◆ Department and CEO staff continually monitor actual revenue and expenditures
- ◆ CEO staff prepares a public fiscal status report on a quarterly basis
 - ◆ Details actual activity within each Board priority area
 - ◆ Provides summary information
 - ◆ Includes matters having major fiscal impacts
 - ◆ Contains budget adjustments (Midyear)
- ◆ Quarterly Status Reports are approved by the Board of Supervisors
- ◆ In the event of a year-end deficit, steps are taken to reduce expenditures

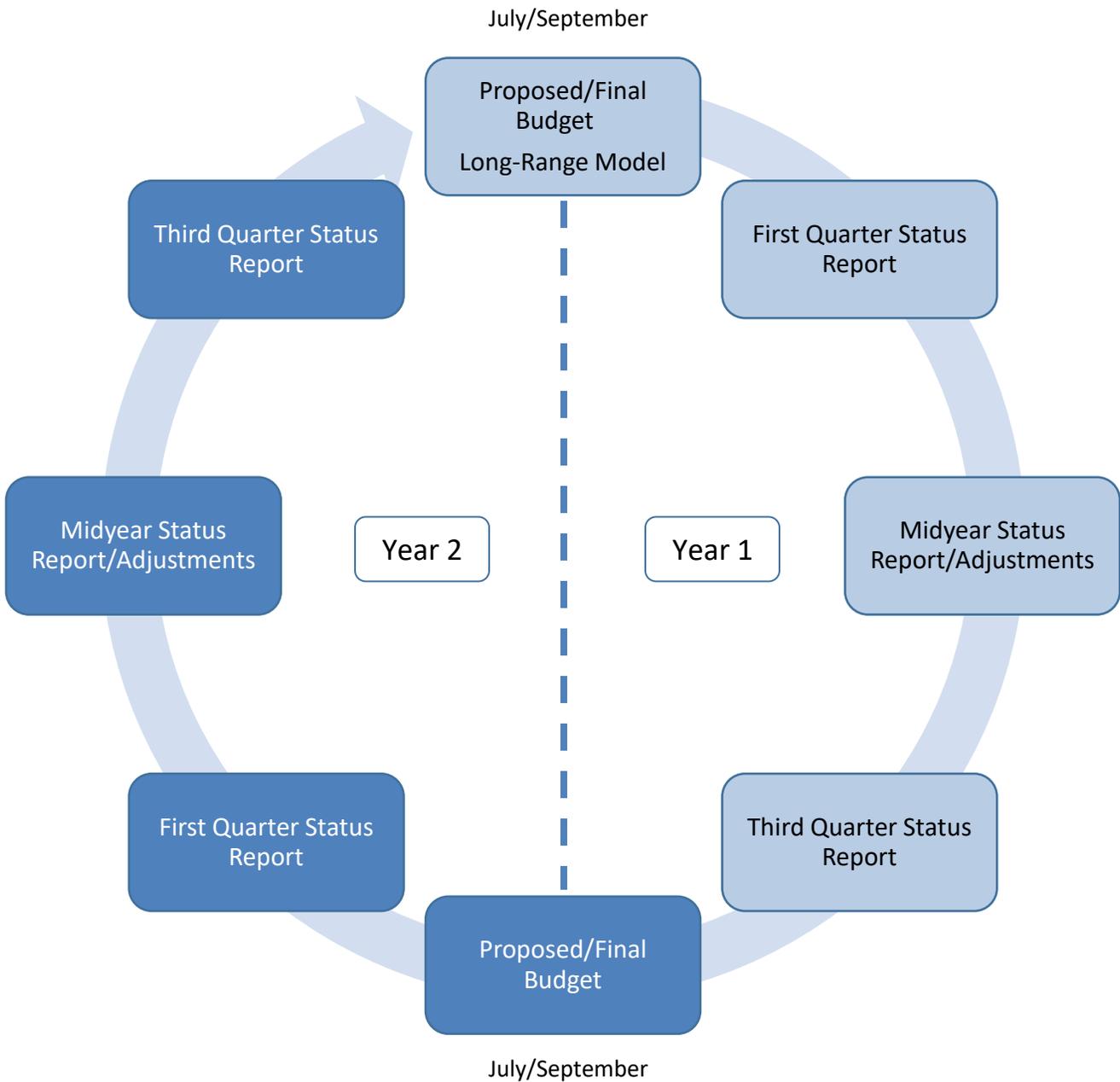
**January - May (Prior to Year 2)
Develop Operating Budget for Year 2**

- ◆ CEO staff prepare preliminary forecast of the County’s discretionary revenue
 - ◆ Year 2 operating budget
 - ◆ Based on assumptions/projections in Governor’s Proposed Budget
 - ◆ Includes other projected revenue trends
- ◆ Budget instructions prepared/issued to the departments
- ◆ Budget trainings/workshops provided by CEO staff to department staff
- ◆ Departments analyze Spending Plan as base and develop operating budget requests
- ◆ CEO staff compiles data, analyzes requests, allocates resources, reviews, and works with departments regarding budget requests
- ◆ CEO staff prepares funding recommendations for Board of Supervisors’ consideration



Stanislaus County Two-Year Budget Cycle

Basic Operational Components



Investment and Cash Management

Responsibility

Investments and cash management are the responsibility of the County Treasurer.

Investment Objective

The County's primary investment objective is to maintain the principal of such funds (safety) in investment vehicles which are easily converted to cash (liquidity) while obtaining a competitive market rate of return (yield) for the risk taken at the time of investing.

Safety of principal is of paramount importance. Investments will only be made in securities which have a very high probability of maintaining the principal invested. Only highly rated or strongly collateralized investments will be made. Diversification by type of investment, issuer, and maturity to minimize the risk of loss of principal due to credit deterioration or interest rate volatility will be made. Sales of securities before maturity may be made if at a gain to avoid an anticipated default of payment by the issuer of interest or principal or if such sale will allow investment in a higher yielding vehicle and any loss upon sale can be more than compensated by additional interest earnings within a six-month period.

To achieve appropriate liquidity needs, the Treasury Pool's investments must be in maturity ranges which meet normal, anticipated disbursement requirements of all depositors, as can be determined by historical disbursement patterns as well as communicated forecasts

by depositors. Unanticipated cash disbursement needs require that investments be easily convertible to cash by maintaining shorter maturity in highly traded securities.

To achieve a competitive market rate of return or yield, individual investment decisions must be made on a competitive basis. Due to the primary need of maintaining the purchasing power and cash availability of depositors' funds, the portfolio's yield will normally be lower than that of higher risk, longer maturity investment pools. An earnings rate goal for the fund will generally achieve a yield that is 100 basis points higher than inflation.

Authorized Investments

Pursuant to Government Code Section 53601, investments will only be made in authorized securities with a maturity date of five years or less from the transaction settlement date. All investments (except in mutual funds) must be in securities which have a positive return if held to maturity.

In addition to the restrictions and guidelines cited in Government Code, the County Board of Supervisors annually adopts an "Investment Policy" for the Stanislaus County Treasury Pool. The Policy is prepared by the County Treasurer and approved by the Stanislaus County Treasury Pool Oversight Committee. The Policy adds further specificity to investments permitted and reduces concentration within most permitted investment types.

Capital Assets

Capital assets (including infrastructure) are recorded at historical cost or estimated historical cost if actual historical cost is not available. Contributed fixed assets are valued at their estimated fair market value on the date contributed. Capital assets include public domain assets (infrastructure) consisting of improvements to roads, bridges, lighting systems, drainage systems, and flood control. The County defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of more than one year.

Capital assets used in operations are depreciated or amortized (assets under capital leases) using the straight-

line method over the lesser of the capital lease period or their estimated useful lives.

Governmental Accounting Standards Board (GASB) has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks, and computer software need to be classified as capital assets. Additionally, internally generated intangible assets (e.g., computer software) are subject to capitalization. This provision should be retroactively applied to intangible assets acquired in fiscal years ending after June 30, 1980.

Appropriations for Contingencies Policy

The purpose of the Appropriations for Contingencies policy is to provide funds to meet unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions in Federal and State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. As a result, the budget should provide for adequate funds in base funding of the Chief Executive Office – Appropriations for Contingencies budget. As per policy,

the base amount in Appropriations for Contingencies shall be funded at a level of at least 2% of the average annual General Fund revenue of the preceding three fiscal years. Using this criteria, the established base amount in the 2018-2019 Recommended Proposed Budget is \$5.9 million. Potential exposures that are relevant to the budget year are considered and appropriate funding is added to the base.

Fund Balance Policy

The following policies are intended to address certain fund balance accounts within the County General Fund, including Contingency Reserve and Debt Service Reserve. These policies are designed to provide the County with sufficient working capital to maintain operations and a comfortable margin of safety with which to address emergencies and unexpected declines in revenue without having to borrow funds.

Contingency Reserve Policy

The General Fund Assigned Contingency Reserve shall be equal to at least 8% of the average annual Discretionary Revenue receipts for the preceding three fiscal years. The purpose of the Contingency Reserve is to mitigate exposures brought on by economic downturns, unforeseen circumstances, State and/or Federal budget actions that reduce County revenue, costs associated with emergencies and natural disasters, and to maintain critical, core service levels.

Should the fund balance fall below the 8% threshold, the Board of Supervisors shall approve and adopt a plan to restore the fund balance to the target level within 24 months. If the restoration of the fund balance cannot be accomplished within 24 months without severe hardship to the County, the Board of Supervisors shall establish a more appropriate time period.

Any transfer of funds out of the Contingency Reserve must be approved by a 4/5 vote of the Board of Supervisors and cannot exceed the amount sufficient to balance the General Fund.

Debt Service Reserve Policy

A portion of the General Fund is required to be set aside as a Debt Service Assignment to order to maintain the County's positive credit rating. This classification of fund balance shall be equal to at least one year of debt service payments.

No Backfill Policy

The Board of Supervisors has maintained a long-standing policy that the County shall operate State and Federal programs based on the level of funding provided and

shall not backfill any State or Federal cuts with General Fund resources except when local priorities dictate a need for continuance.

Use of One-Time Funds Policy

In the case of program and staffing requests with ongoing expenditures, it is the general guidance of the County that the use of one-time revenues for ongoing program or staffing requests with ongoing expenditures shall be discouraged. Unpredictable revenues are

budgeted conservatively and any amount collected in excess of the budget is generally carried forward in the fund balance to ensure ongoing obligations remain proportionate to ongoing resources.

Retirement - Unfunded Liability

A pension plan's payment obligations, including all income, death, and termination benefits owed, are compared to the plan's present investment experience and if the total plan obligations exceed the projected plan assets at any point in time, the plan has an unfunded liability. As of June 30, 2017, the date of the last actuarial valuation, the Stanislaus County Employees' Retirement Association (StanCERA) recognized an unfunded liability of \$679.9 million. This represents a funded ratio of 74.5% when measured using the market value of plan assets. The funded ratio as of June 30, 2016 was 69.1%. The main drivers of this increase were largely due to investments and demographic gains. The Retirement Board continually explores options to optimize returns and increase the funded ratio.

The Government Accounting Standards Board (GASB) Statement No. 68 established new standards for pension accounting and reporting. Beginning with Fiscal Year 2014-2015, government entities are required to record the unfunded liability of their retirement plans in the government-wide financial statements. These standards are applicable to all State and local government agencies. The County Auditor-Controller made the appropriate post-closing accounting entries to record the unfunded liability for Fiscal Year 2014-2015 and each subsequent fiscal year-end thereafter to the unfunded liability. The impact to the Enterprise and Internal Service Funds will be highlighted in the affected departments in the narrative discussing fund and cash balance in the Final Budget document.

Financial Overview of Appropriations by Department

2018-2019 Proposed Budget

Department	General Fund	Special Revenue Fund	Capital Projects Fund	Enterprise Fund	Internal Service Fund	2018-2019 Proposed Budget Total
Aging and Veterans Services	\$ 583,210	\$ 3,740,941	\$ -	\$ -	\$ -	\$ 4,324,151
Agricultural Commissioner	5,293,890	-	-	-	-	5,293,890
Assessor	6,948,667	-	-	-	-	6,948,667
Auditor-Controller	5,237,889	-	-	-	-	5,237,889
Behavioral Health and Recovery Services	-	129,746,648	-	-	-	129,746,648
Board of Supervisors	1,332,705	-	-	-	-	1,332,705
Chief Executive Office	9,932,766	-	-	-	-	9,932,766
Chief Executive Office - Capital Projects Fund	-	-	731,000	-	-	731,000
Chief Executive Office - County Operations (Delivering Efficient Public Services)	79,451,919	-	-	-	-	79,451,919
Chief Executive Office - County Operations (Supporting Strong and Safe Neighborhoods)	8,316,854	308,000	-	-	-	8,624,854
Chief Executive Office - Economic Development Bank	-	-	-	-	-	-
Chief Executive Office - Office of Emergency Services/Fire Warden	2,077,070	1,916,014	-	-	-	3,993,084
Chief Executive Office - Risk Management Division and Self-Insurance Funds	-	-	-	-	82,261,778	82,261,778
Chief Executive Office - Stanislaus Veterans Center	-	799,200	-	-	-	799,200
Child Support Services	-	15,452,111	-	-	-	15,452,111
Children and Families Commission	-	6,388,193	-	-	-	6,388,193
Clerk-Recorder	5,134,747	2,622,082	-	-	-	7,756,829
Community Services Agency	-	380,399,679	-	-	-	380,399,679
Cooperative Extension	705,087	5,000	-	-	-	710,087
County Counsel	3,228,352	-	-	-	-	3,228,352
District Attorney	20,323,963	2,127,428	-	-	-	22,451,391
Environmental Resources	-	12,961,116	-	19,275,763	-	32,236,879
General Services Agency	755,200	40,300	-	-	17,425,200	18,220,700
Grand Jury	162,573	-	-	-	-	162,573
Health Services Agency	-	36,562,080	-	45,406,797	-	81,968,877
Integrated Criminal Justice Information System	-	-	-	-	1,202,529	1,202,529
Library	-	12,174,933	-	-	-	12,174,933
Parks and Recreation	8,018,367	964,944	-	-	-	8,983,311
Planning and Community Development	2,457,080	12,651,010	-	-	-	15,108,090
Probation	34,677,271	31,759,199	-	-	-	66,436,470
Public Defender	12,643,579	-	-	-	-	12,643,579
Public Works	-	118,962,899	-	16,779,850	4,675,299	140,418,048
Sheriff	133,280,230	8,306,832	-	2,258,279	-	143,845,341
Strategic Business Technology	-	-	-	-	9,052,978	9,052,978
Treasurer-Tax Collector	3,834,801	-	-	-	-	3,834,801
Workforce Development	-	17,654,796	-	-	-	17,654,796
Totals by Fund Type	\$ 344,396,220	\$ 795,543,405	\$ 731,000	\$ 83,720,689	\$ 114,617,784	\$ 1,339,009,098

Financial Overview of Appropriations by Department

2019-2020 Spending Plan

Department	General Fund	Special Revenue Fund	Capital Projects Fund	Enterprise Fund	Internal Service Fund	2019-2020 Spending Plan Total
Aging and Veterans Services	\$ 609,293	\$ 3,891,984	\$ -	\$ -	\$ -	\$ 4,501,277
Agricultural Commissioner	5,456,100	-	-	-	-	5,456,100
Assessor	7,168,723	-	-	-	-	7,168,723
Auditor-Controller	5,426,076	-	-	-	-	5,426,076
Behavioral Health and Recovery Services	-	134,132,691	-	-	-	134,132,691
Board of Supervisors	1,377,122	-	-	-	-	1,377,122
Chief Executive Office	10,050,210	-	-	-	-	10,050,210
Chief Executive Office - Capital Projects Fund	-	-	731,000	-	-	731,000
Chief Executive Office - County Operations (Delivering Efficient Public Services)	78,688,080	-	-	-	-	78,688,080
Chief Executive Office - County Operations (Supporting Strong and Safe Neighborhoods)	6,616,348	304,900	-	-	-	6,921,248
Chief Executive Office - Economic Development Bank	-	-	-	-	-	-
Chief Executive Office - Office of Emergency Services/Fire Warden	2,100,381	1,974,290	-	-	-	4,074,671
Chief Executive Office - Risk Management Division and Self-Insurance Funds	1,888,322	-	-	-	85,140,940	87,029,262
Chief Executive Office - Stanislaus Veterans Center	-	804,937	-	-	-	804,937
Child Support Services	-	15,857,968	-	-	-	15,857,968
Children and Families Commission	-	6,417,345	-	-	-	6,417,345
Clerk-Recorder	6,054,974	2,545,488	-	-	-	8,600,462
Community Services Agency	-	399,431,078	-	-	-	399,431,078
Cooperative Extension	726,606	5,175	-	-	-	731,781
County Counsel	3,327,071	-	-	-	-	3,327,071
District Attorney	20,622,893	905,564	-	-	-	21,528,457
Environmental Resources	-	13,297,795	-	22,332,123	-	35,629,918
General Services Agency	778,900	41,700	-	-	17,837,800	18,658,400
Grand Jury	167,068	-	-	-	-	167,068
Health Services Agency	-	37,958,664	-	47,137,250	-	85,095,914
Integrated Criminal Justice Information System	-	-	-	-	1,243,392	1,243,392
Library	-	12,848,722	-	-	-	12,848,722
Parks and Recreation	7,493,127	111,780	-	-	-	7,604,907
Planning and Community Development	2,534,057	8,502,796	-	-	-	11,036,853
Probation	35,241,408	32,360,713	-	-	-	67,602,121
Public Defender	13,026,968	-	-	-	-	13,026,968
Public Works	-	91,815,589	-	14,573,920	4,647,409	111,036,918
Sheriff	135,293,066	7,639,755	-	2,223,511	-	145,156,332
Strategic Business Technology	-	-	-	-	9,331,460	9,331,460
Treasurer-Tax Collector	3,970,237	-	-	-	-	3,970,237
Workforce Development	-	18,207,166	-	-	-	18,207,166
Totals by Fund Type	\$ 348,617,030	\$ 789,056,100	\$ 731,000	\$ 86,266,804	\$ 118,201,001	\$ 1,342,871,935

Financial Overview by Priority

Revenue Categories	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2018-2019 Proposed Budget Total
Taxes	\$ 1,385,526	\$ -	\$ -	\$ 10,254,497	\$ 155,969,000	\$ 13,479,153	\$ 181,088,176
Licenses, Permits, Franchises	599,868	111,600	429,500	-	1,299,947	2,232,680	4,673,595
Fines, Forfeitures, Penalties	3,194,412	788,741	-	-	2,581,000	32,000	6,596,153
Revenue from use of Assets	105,806	1,415,159	7,825	2,850	5,873,208	729,015	8,133,863
Intergovernmental Revenue	44,011,713	462,167,834	11,400,186	366,000	79,637,378	87,643,052	685,226,163
Charges for Service	37,568,137	91,033,192	9,299,108	550,001	128,945,255	32,745,531	300,141,224
Miscellaneous Revenue	1,862,774	8,423,059	-	62,450	844,128	162,075	11,354,486
Other Financing Sources	2,117,331	43,298,985	-	491,810	4,327,600	25,436,237	75,671,963
Total Revenue	\$ 90,845,567	\$ 607,238,570	\$ 21,136,619	\$ 11,727,608	\$ 379,477,516	\$ 162,459,743	\$ 1,272,885,623

Cost Categories	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2018-2019 Proposed Budget Total
Salaries and Benefits	157,920,707	208,536,638	14,583,466	8,204,714	31,891,442	41,898,796	463,035,763
Services and Supplies	49,444,450	130,245,084	7,583,827	2,627,612	128,633,605	107,545,048	426,079,626
Other Charges	44,065,635	277,841,943	1,234,019	1,290,007	18,047,731	12,245,492	354,724,827
Fixed Assets	5,128,955	2,183,537	167,500	52,600	14,648,716	1,065,600	23,246,908
Other Financing Uses	1,716,316	271,657	19,200	-	3,200,000	54,868,170	60,075,343
Intrafund	(15,483)	-	70,761	-	324,834	(541,991)	(161,879)
Contingencies	-	-	-	-	-	12,008,510	12,008,510
Total Gross Costs	\$ 258,260,580	\$ 619,078,859	\$ 23,658,773	\$ 12,174,933	\$ 196,746,328	\$ 229,089,625	\$ 1,339,009,098

Net Increase (Decrease) in Fund Balance/Retained Earnings	\$ (167,415,013)	\$ (11,840,289)	\$ (2,522,154)	\$ (447,325)	\$ 182,731,188	\$ (66,629,882)	\$ (66,123,475)
--	-------------------------	------------------------	-----------------------	---------------------	-----------------------	------------------------	------------------------

Note: Estimated Total Revenue as displayed on this schedule is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund and County Match (General Fund Contribution to Other Programs, County Mandated Match) are reflected as Revenue for non-General Fund departments. For departments within the General Fund, the General Fund Contribution is reflected as use of Fund Balance/Retained Earnings.

This presentation varies from the display in the priority sections and department narratives where contributions from the General Fund and County Match are reflected as a General Fund Contribution, regardless of fund type, in order to provide transparency in reporting the use of all local General Fund dollars.

General Fund Contribution to Other Programs provided to outside agencies is reflected in the Total Gross Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies in Budget Year 2018-2019 totals \$4,379,034.

Financial Overview by Fund

Revenue Categories	General Fund	Special Revenue Fund	Capital Projects Fund	Enterprise Fund	Internal Service Fund	2018-2019 Proposed Budget Total
Taxes	\$ 155,969,000	\$ 18,416,336	\$ -	\$ 6,702,840	\$ -	\$ 181,088,176
Licenses, Permits, Franchises	2,534,795	2,138,800	-	-	-	4,673,595
Fines, Forfeitures, Penalties	4,889,412	976,741	730,000	-	-	6,596,153
Revenue from use of Assets	5,483,154	1,521,984	30,000	606,925	491,800	8,133,863
Intergovernmental Revenue	90,504,626	593,267,137	-	1,354,400	100,000	685,226,163
Charges for Service	63,287,514	85,117,787	-	40,797,900	110,938,023	300,141,224
Miscellaneous Revenue	855,877	637,677	-	9,668,532	192,400	11,354,486
Other Financing Sources	5,992,520	63,274,387	-	6,387,556	17,500	75,671,963
Total Revenue	\$ 329,516,898	\$ 765,350,849	\$ 760,000	\$ 65,518,153	\$ 111,739,723	\$ 1,272,885,623

Cost Categories	General Fund	Special Revenue Fund	Capital Projects Fund	Enterprise Fund	Internal Service Fund	2018-2019 Proposed Budget Total
Salaries and Benefits	186,825,120	240,413,254	-	24,876,002	10,921,387	463,035,763
Services and Supplies	55,450,093	239,243,234	700,000	33,553,351	97,132,948	426,079,626
Other Charges	30,498,555	308,044,589	31,000	11,332,834	4,817,849	354,724,827
Fixed Assets	4,526,501	6,216,305	-	10,758,502	1,745,600	23,246,908
Other Financing Uses	55,053,170	1,822,173	-	3,200,000	-	60,075,343
Intrafund	34,271	(196,150)	-	-	-	(161,879)
Contingencies	12,008,510	-	-	-	-	12,008,510
Total Gross Costs	\$ 344,396,220	\$ 795,543,405	\$ 731,000	\$ 83,720,689	\$ 114,617,784	\$ 1,339,009,098

Net Increase (Decrease) in Fund Balance/Retained Earnings	\$ 29,000	\$ (18,202,536)	\$ (14,879,322)	\$ (2,878,061)	\$ (30,192,556)	\$ (66,123,475)
--	------------------	------------------------	------------------------	-----------------------	------------------------	------------------------

Note: Estimated Total Revenue as displayed on this schedule is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund and County Match (General Fund Contribution to Other Programs, County Mandated Match) are reflected as Revenue for non-General Fund departments. For departments within the General Fund, the General Fund Contribution is reflected as use of Fund Balance/Retained Earnings.

This presentation varies from the display in the priority sections and department narratives where contributions from the General Fund and County Match are reflected as a General Fund Contribution, regardless of fund type, in order to provide transparency in reporting the use of all local General Fund dollars.

General Fund Contribution to Other Programs provided to outside agencies is reflected in the Total Gross Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies in Budget Year 2018-2019 totals \$4,379,034.

Net County Cost Schedule

Fund Type/Budget Unit	Proposed Budget		Proposed Budget	
	Costs	Revenue	Fund Balance/ Retained Earnings	Proposed Budget Net County Cost
General Fund				
AAA - Veterans Services	\$ 583,210	\$ 193,425	\$ -	\$ 389,785
Agricultural Commissioner	5,293,890	3,631,823	-	1,662,067
Assessor	6,948,667	1,039,500	-	5,909,167
Auditor-Controller	5,237,889	3,486,500	-	1,751,389
Board of Supervisors	1,332,705	64,005	-	1,268,700
Chief Executive Office - ADA Self-Evaluation and Transition Plan Project	500,000	-	-	500,000
Chief Executive Office - Airport	190,000	-	-	190,000
Chief Executive Office - Appropriations for Contingencies	12,008,510	-	-	12,008,510
Chief Executive Office - C.I.F.A.	140,633	-	-	140,633
Chief Executive Office - Cannabis Program	1,189,755	1,189,755	-	-
Chief Executive Office - County Court Funding	6,486,613	3,142,816	-	3,343,797
Chief Executive Office - County Facilities	744,441	5,750	-	738,691
Chief Executive Office - Crows Landing Air Facility	273,294	273,294	-	-
Chief Executive Office - Debt Service	637,628	2,050,489	-	(1,412,861)
Chief Executive Office - Economic Development Bank	-	-	-	-
Chief Executive Office - Focus on Prevention	1,774,663	274,663	-	1,500,000
Chief Executive Office - General Fund Contribution to Other Programs	6,092,383	-	-	6,092,383
Chief Executive Office - General Fund Match - VLF	33,500,000	33,500,000	-	-
Chief Executive Office - Jail Medical	-	-	-	-
Chief Executive Office - Mandated County Match	19,068,077	-	-	19,068,077
Chief Executive Office - OES/Fire Warden	2,077,070	251,047	-	1,826,023
Chief Executive Office - Operations and Services	9,932,766	4,001,358	-	5,931,408
Chief Executive Office - Plant Acquisition	3,332,535	-	-	3,332,535
Chief Executive Office - Risk Management Division	1,830,241	1,518,730	-	311,511
Clerk of the Board	-	-	-	-
Clerk-Recorder	2,716,916	2,161,687	-	555,229
Clerk-Recorder - Elections	2,417,831	205,000	-	2,212,831
Cooperative Extension	705,087	-	-	705,087
County Counsel	3,228,352	1,591,667	-	1,636,685
District Attorney - Criminal Division	20,323,963	1,808,904	-	18,515,059
General Services Agency - Administration	755,200	755,200	-	-
Grand Jury	162,573	-	-	162,573
Parks and Recreation	7,819,965	4,203,098	-	3,616,867
Parks and Recreation - Parks Master Plan	-	-	-	-
Parks and Recreation - Tuolumne River Regional Park	198,402	-	-	198,402
Planning & Community Development	2,457,080	1,044,735	-	1,412,345
Probation - Administration	3,430,883	325,600	-	3,105,283
Probation - Community Corrections Partnership	5,389,994	5,389,994	-	-
Probation - Field Services	14,123,345	2,325,742	-	11,797,603
Probation - Institutional Services	7,383,734	1,416,700	-	5,967,034
Probation - Juvenile Commitment Facility	4,349,315	1,378,611	-	2,970,704
Public Defender	7,982,119	1,194,266	-	6,787,853
Public Defender - Indigent Defense	4,661,460	90,000	-	4,571,460
Sheriff - Administration	11,941,486	852,165	-	11,089,321
Sheriff - Adult Detention Expansion	16,561,980	5,029,004	-	11,532,976
Sheriff - Contract Cities	12,022,632	12,022,632	-	-
Sheriff - Detention	54,421,936	10,860,818	-	43,561,118
Sheriff - Operations	38,332,196	2,896,577	-	35,435,619
Treasurer - Admin/Taxes	1,493,708	487,250	-	1,006,458
Treasurer - Revenue Recovery	1,540,825	1,495,825	-	45,000
Treasurer - Treasury	800,268	791,268	-	9,000
Total General Fund	\$ 344,396,220	\$ 112,949,898	\$ -	\$ 231,446,322
Discretionary Revenue/Fund Balance				
Chief Executive Office - Discretionary Revenue	\$ -	\$ 216,567,000	\$ -	\$ (216,567,000)
Assigned Fund Balance	-	-	1,500,000	(1,500,000)
Unassigned Fund Balance	-	-	13,379,322	(13,379,322)
Adjusted General Fund	\$ 344,396,220	\$ 329,516,898	\$ 14,879,322	\$ -

Net County Cost Schedule

Fund Type/Budget Unit	Proposed Budget			
	Proposed Budget Costs	Proposed Budget Revenue	Fund Balance/ Retained Earnings	Proposed Budget Net County Cost
Special Revenue Fund				
Aging and Veterans Services	\$ 3,740,941	\$ 3,124,514	\$ 323,505	\$ 292,922
Behavioral Health and Recovery Services	57,090,867	51,820,290	4,445,218	825,359
BHRS - Alcohol and Drug	14,379,104	14,379,104	-	-
BHRS - Managed Care	13,603,662	9,938,378	3,665,284	-
BHRS - Mental Health Services Act	39,898,223	39,898,223	-	-
BHRS - Public Guardian	1,327,758	140,500	31,693	1,155,565
BHRS - Stanislaus Recovery Center	3,447,034	3,447,034	-	-
BHRS - Substance Abuse & Crime Prevention Act	-	-	-	-
Chief Executive Office - County Fire Service Fund	1,916,014	1,575,026	128,000	212,988
Chief Executive Office - DNA Identification Fund Prop 69	208,000	127,900	80,100	-
Chief Executive Office - DOJ Drug & Alcohol	100,000	30,000	70,000	-
Chief Executive Office - OES Homeland Security Grants	-	-	-	-
Chief Executive Office - Stanislaus Veterans Center	799,200	599,200	100,000	100,000
Child Support Services	15,452,111	15,452,111	-	-
Children and Families Commission	6,388,193	4,889,108	1,499,085	-
Clerk-Recorder - Vital & Health Statistics	184,284	56,745	127,539	-
Clerk-Recorder Modernization	2,437,798	740,118	1,697,680	-
Cooperative Extension - Farm & Home Advisors Res	5,000	-	5,000	-
CSA - County Childrens Fund	169,516	169,516	-	-
CSA - General Assistance	981,716	175,049	-	806,667
CSA - IHSS Provider Wages	110,684,933	106,975,421	-	3,709,512
CSA - IHSS Public Authority - Administration	659,114	614,885	-	44,229
CSA - IHSS Public Authority - Benefits	1,143,097	1,048,801	-	94,296
CSA - Integrated Childrens Services	-	-	-	-
CSA - Program Services and Support	161,899,384	157,883,965	-	4,015,419
CSA - Public Economic Assistance	104,861,919	102,940,101	-	1,921,818
CSA - Seriously Emotionally Disturbed Children	-	-	-	-
District Attorney - Arson Task Force	82,659	82,659	-	-
District Attorney - Auto Insurance Fraud Prosecution	207,887	207,887	-	-
District Attorney - Consumer Fraud Prosecution Program	-	-	-	-
District Attorney - Criminal Division Asset Forfeiture	6,000	-	6,000	-
District Attorney - Elder Abuse Advocacy & Outreach	201,407	192,849	-	8,558
District Attorney - Family Justice Center	-	-	-	-
District Attorney - Federal Asset Forfeiture	2,731	-	2,731	-
District Attorney - Impaired Driver Vertical Prosecution	-	-	-	-
District Attorney - Real Estate Fraud	260,229	190,000	-	70,229
District Attorney - Rural Crimes Prevention	-	-	-	-
District Attorney - Spousal Abuser Prosecution	-	-	-	-
District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program	188,876	169,041	-	19,835
District Attorney - Vertical Prosecution Block Grant	-	-	-	-
District Attorney - Victim Compensation & Government Claims	86,881	66,586	-	20,295
District Attorney - Victim Services Program	1,090,758	1,090,758	-	-
Environmental Resources	10,044,414	6,858,732	2,151,171	1,034,511
Environmental Resources - AB 939 - Source Reduction and Recycle	923,600	923,600	-	-
Environmental Resources - Abandoned Vehicle Abatement	56,694	52,000	4,694	-
Environmental Resources - Beverage Container Recycling	30,000	30,000	-	-
Environmental Resources - Code Enforcement Abatement	20,000	-	20,000	-
Environmental Resources - Disclosure Program	447,500	381,180	66,320	-
Environmental Resources - E-Waste Collection Facility	-	-	-	-
Environmental Resources - Household Hazardous Waste	1,154,608	802,500	352,108	-
Environmental Resources - Trust Fund	5,300	-	5,300	-
Environmental Resources - Underground Storage Tank Program	-	-	-	-
Environmental Resources - Used Oil Recycling	85,000	85,000	-	-
Environmental Resources - Vehicle Registration Fee Surcharge	68,000	4,000	64,000	-
Environmental Resources - Waste Tire Enforcement Grant	126,000	126,000	-	-
General Services Agency - 12th Street - Office Building	40,300	20,200	-	20,100
General Services Agency - 12th Street - Parking Garage	-	-	-	-
H.S.A. - I.H.C.P. (CHIP)	-	-	-	-
Health Services Agency - Administration	7,942,161	7,942,161	-	-

Net County Cost Schedule

Fund Type/Budget Unit	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget
	Costs	Revenue	Fund Balance/ Retained Earnings	Net County Cost
Health Services Agency - EMS Discretionary Fund	103,878	101,443	2,435	-
Health Services Agency - Health Coverage & Quality Svcs	-	-	-	-
Health Services Agency - IHCP EMS Hospital	380,550	213,528	167,022	-
Health Services Agency - IHCP EMS Physicians	430,710	407,699	23,011	-
Health Services Agency - Indigent Health Care	240,419	233,650	(293,231)	300,000
Health Services Agency - Local PH Preparedness Fund	-	-	-	-
Health Services Agency - PH Vital and Health Statistics	20,000	63,000	(43,000)	-
Health Services Agency - Public Health	27,444,362	25,093,710	(3,326)	2,353,978
Library	12,174,933	11,235,798	447,325	491,810
Library Literacy Program	-	-	-	-
Parks and Recreation - Fish and Wildlife	20,000	1,000	19,000	-
Parks and Recreation - Modesto Reservoir Patrol	23,000	23,000	-	-
Parks and Recreation - Off-Highway Vehicle Fund	855,491	764,377	91,114	-
Parks and Recreation - Regional Water Safety Training Center	66,453	21,000	26,221	19,232
Planning - Building Permits	2,764,814	2,486,000	278,814	-
Planning - Dangerous Building Abatement	48,000	24,000	24,000	-
Planning - General Plan Maintenance	316,000	180,500	135,500	-
Planning - Salida Planning Efforts	-	-	-	-
Planning - Special Revenue Fund Revenue Grants	9,522,196	5,823,196	3,699,000	-
Planning - Successor Housing Agency	-	-	-	-
Probation - Corrections Performance Incentive Fund	1,588,724	875,000	713,724	-
Probation - Juvenile Accountability Block Grant	100,000	100,000	-	-
Probation - Juvenile Justice Crime Prevention Act	2,646,407	1,734,930	911,477	-
Probation - Local Community Corrections	24,382,235	22,476,508	1,905,727	-
Probation - Ward Welfare Fund	80,000	20,000	60,000	-
Probation - Youthful Offender Block Grant	2,961,833	1,745,994	1,215,839	-
Public Works - Administration	1,241,770	1,241,770	-	-
Public Works - Engineering	5,935,120	5,890,120	-	45,000
Public Works - Road and Bridge	111,786,009	106,624,417	5,155,292	6,300
Sheriff - CAL ID Program	721,205	469,290	251,915	-
Sheriff - CAL-MMET	730,125	730,125	-	-
Sheriff - Civil Process Fee	438,697	251,000	187,697	-
Sheriff - Court Security	5,548,587	5,316,624	132,557	99,406
Sheriff - Dedicated Funds	-	-	-	-
Sheriff - Driver Training Program	155,736	167,640	(11,904)	-
Sheriff - Justice Assistance Grant	155,748	155,748	-	-
Sheriff - Vehicle Theft Unit	556,734	455,815	100,919	-
Workforce Development	9,340,223	9,190,223	150,000	-
Workforce Development - StanWORKs	8,314,573	8,314,573	-	-
Total Special Revenue Fund	\$ 795,543,405	\$ 747,682,820	\$ 30,192,556	\$ 17,668,029

Fund Type/Budget Unit	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget
	Costs	Revenue	Fund Balance/ Retained Earnings	Net County Cost
Capital Projects Fund				
Chief Executive Office - Courthouse Construction Fund	\$ 700,000	\$ 400,000	\$ 300,000	\$ -
Chief Executive Office - Criminal Justice Facilities Fund	31,000	360,000	(329,000)	-
Planning - RDA Housing Set Aside	-	-	-	-
Planning - Redevelopment Agency	-	-	-	-
Total Capital Projects Fund	\$ 731,000	\$ 760,000	\$ (29,000)	\$ -

Fund Type/Budget Unit	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget
	Costs	Revenue	Fund Balance/ Retained Earnings	Net County Cost
Enterprise Fund				
BHRS - Stanislaus Behavioral Health Center	\$ -	\$ -	\$ -	\$ -
Environmental Resources - Fink Road Landfill	16,466,229	8,585,000	7,881,229	-
Environmental Resources - Geer Road Landfill	2,809,534	2,724,534	85,000	-
Health Services Agency - Clinic and Ancillary Services	45,406,797	40,760,592	1,532,808	3,113,397
Public Works - Local Transit System	16,779,850	8,672,130	8,107,720	-
Sheriff - Jail Commissary / Inmate Welfare	2,258,279	1,662,500	595,779	-
Total Enterprise Fund	\$ 83,720,689	\$ 62,404,756	\$ 18,202,536	\$ 3,113,397

Net County Cost Schedule

Fund Type/Budget Unit	Proposed Budget		Proposed Budget	
	Costs	Revenue	Fund Balance/ Retained Earnings	Proposed Budget Net County Cost
Internal Service Fund				
Chief Executive Office - Dental Self-Insurance	\$ 4,565,604	\$ 4,362,869	\$ 202,735	\$ -
Chief Executive Office - General Liability	5,520,608	5,520,608	-	-
Chief Executive Office - Medical Self-Insurance	64,455,734	64,680,734	(225,000)	-
Chief Executive Office - Other Employee Benefits	639,328	508,876	130,452	-
Chief Executive Office - Professional Liability	477,100	227,100	250,000	-
Chief Executive Office - Unemployment Insurance	618,057	675,350	(57,293)	-
Chief Executive Office - Vision Care Insurance	761,779	731,779	30,000	-
Chief Executive Office - Workers Compensation	5,223,568	5,223,568	-	-
General Services Agency - Central Services Division	1,590,300	1,508,800	81,500	-
General Services Agency - Facilities Maintenance Division	7,019,500	6,699,400	320,100	-
General Services Agency - Fleet Services Division	3,682,900	3,577,900	105,000	-
General Services Agency - Utilities	5,132,500	5,132,500	-	-
ICJIS	1,202,529	775,500	427,029	-
Public Works - Morgan Shop	4,675,299	3,782,811	892,488	-
S.B.T. - Telecommunications	1,312,658	998,658	314,000	-
Strategic Business Technology	7,740,320	7,333,270	407,050	-
Total Internal Service Fund	\$ 114,617,784	\$ 111,739,723	\$ 2,878,061	\$ -
Total All Funds	\$ 1,339,009,098	\$ 1,252,104,197	\$ 66,123,475	\$ 20,781,426

Fund Type/Budget Unit	Proposed Budget		Proposed Budget	
	Costs	Revenue	Fund Balance/ Retained Earnings	Proposed Budget Net County Cost
General Fund Contributions to Other Programs/Contingencies				
Law Library	\$ -	\$ -	\$ -	\$ 54,240
Local Area Formation Commission (LAFCO)	-	-	-	197,188
North McHenry Sales Tax	-	-	-	2,610,270
Stanislaus Animal Services Agency	-	-	-	1,513,144
Stanislaus Council of Governments	-	-	-	4,192
Total General Fund Contributions to Other Programs/Contingencies	\$ -	\$ -	\$ -	\$ 4,379,034
Total County Budget Appropriations	\$ 1,339,009,098	\$ 1,252,104,197	\$ 66,123,475	\$ 25,160,460

General Fund – Classification of Fund Balance

The Government Accounting Standards Board (GASB) Statement 54 establishes five categories for the classification of fund balance: Nonspendable, Restricted, Committed, Assigned, and Unassigned. Although only the General Fund is addressed in this section, Statement 54 applies to the Special Revenue and Capital Projects funds as well. The amounts in the 2018-2019 Recommended Proposed Budget Classification of Fund Balance schedule show projected beginning balances in the General Fund as of July 1, 2018, adjustment strategies, budgeted use of fund balance, and the projected ending balances of each category.

Nonspendable Fund Balance

Nonspendable fund balance includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long-term amount of notes receivable or prepaid amounts). The projected July 1, 2018 balance of this category is \$11.4 million and includes balances for Economic Development Bank advances, Teeter receivable, and fair value adjustment of investments. Encumbrances are usually set after fiscal year-end close and have been disregarded for projecting fund balance in the Proposed Budget as the assumption is that all encumbrances and prior year appropriations will be spent in the current year. These balances are, however, included in the Final Budget since it is prepared after fiscal year-end close when actual balances of unspent encumbrances are known. No changes are anticipated for the Nonspendable category in Budget Year 2018-2019 and the June 30, 2019 balance is estimated at \$11.4 million.

Restricted Fund Balance

Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers, or contributors), or through enabling legislation. The only Restricted account at this time is for Tax Loss Reserve, the July 1, 2018 balance for which is projected at \$4.6 million. It is anticipated to remain the same for Budget Year 2018-2019.

Committed Fund Balance

Committed fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority (the Board of Supervisors). Commitments may be changed or lifted only by the government taking the same formal action that imposed

the constraint originally. The total projected Committed fund balance as of July 1, 2018 is \$7.2 million and includes commitments for the Animal Services Facility, debt that was funded from the Tobacco Endowment fund. Repayment on this debt is expected prior to the beginning of Budget Year 2018-2019, with \$7.1 million anticipated in adjustments, bringing the projected June 30, 2019 balance of the Committed fund category to \$14.3 million.

Assigned Fund Balance

Assigned fund balance is comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority; the Board of Supervisors has delegated this authority to the Chief Executive Office. Assigned fund balance can be used to assist in balancing the subsequent year's budget.

Amounts reflected in the projected July 1, 2018 Assigned fund balance of \$117.7 million includes \$15.5 million for the General Fund Contingency Reserve Policy, \$8.8 million for future years' retirement obligations, \$23.9 million for the Teeter Plan, \$11.8 million for the Debt Service Reserve Policy, \$4 million for future cash-out obligations, a negative \$295,704 in fair value adjustments related to investments, \$30.9 million in total Other Assignments, and \$23 million in Revenue Stabilization. Other Assignments represent strategic savings for planned enterprise initiatives and/or exposures and include: debt payoff, deferred maintenance, technology upgrades, etc. Again, the encumbrances and carryover appropriations as well as Fiscal Year 2017-2018 budget balancing assignment balances are disregarded for the Proposed Budget, but will be included in the Final Budget.

As a funding strategy for the 2018-2019 Recommended Proposed Budget, \$7.1 million will be classified as Committed for future capital acquisition as required for Tobacco Endowment funds repaid in Fiscal Year 2017-2018. A total of approximately \$6 million will be released from assignments no longer needed to Unassigned General Fund Balance. Approximately \$13.4 million will be reclassified from Unassigned to Other Assignments for budget balancing. Another \$70,271 will be reclassified from Unassigned to Assigned for the General Fund Contingency Reserve Policy to bring the amount equal to 8% of the average Discretionary Revenue for the preceding three fiscal years. These actions are reflected as Adjustment Strategies in the following table.

Budgeted use of fund balance totals \$14.9 million and includes \$1 million for deferred maintenance and \$500,000 for Americans with Disabilities Act (ADA) improvements in Other Assignments, and an additional \$13.4 million to balance the budget.

The Assigned fund balance is projected to be \$110.2 million on June 30, 2019, after factoring in the use of \$14.9 million to balance the 2018-2019 Proposed Budget. Funding strategies for the 2018-2019 Final Budget may require other adjustments in this category.

Unassigned Fund Balance

Unassigned fund balance is the classification for the General Fund which includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. The projected July 1,

2018 total of Unassigned balance is \$14.7 million. Recommended adjustment strategies include the reassignment of \$7.4 million to the Assigned category to increase the Assignment for General Fund Contingencies and to balance the 2018-2019 Proposed Budget. The projected Unassigned Fund Balance on June 30, 2019 is estimated to be \$1.8 million for the General Fund (0100), \$2.8 million for the Economic Development Bank (0105), and \$2.7 million for the Community Development Bank (0107) for a total of \$7.3 million.

In summary, the projected total General Fund June 30, 2019 fund balance, after factoring in the planned adjustment strategies and budgeted use of fund balance for Budget Year 2018-2019, is estimated to be \$147.8 million, which is a net decrease of \$7.8 million from the projected July 1, 2018 balance of \$155.6 million.

Classification of Fund Balance

General Fund	Projected Fund Balance 7/1/18	Adjustment Strategies	Budgeted Use of Fund Balance	Projected Fund Balance 6/30/19
<u>Fund Balance - Nonspendable</u>				
Fund 100 - Fair Value Adjustment	\$ -			\$ -
Fund 105 - Fair Value Adjustment	-			-
Fund 107 - Fair Value Adjustment	-			-
Imprest Cash	85,655			85,655
Advances to Other Funds	100,000			100,000
Advances to Other Governments	71,000			71,000
Fund 105 - Economic Development Advances	1,595,751			1,595,751
Teeter Receivable	9,339,672			9,339,672
Prepaid Items	216,186			216,186
Encumbrances (100)	-			-
Total Nonspendable	\$ 11,408,264	\$ -	\$ -	\$ 11,408,264
<u>Fund Balance - Restricted</u>				
Fund 106 - Tax Loss Reserve	\$ 4,632,178			\$ 4,632,178
Total Restricted	\$ 4,632,178	\$ -	\$ -	\$ 4,632,178
<u>Fund Balance - Committed</u>				
Total Committed - Other	\$ 1,435,527			\$ 1,435,527
Total Committed - Capital Acquisition	5,787,403	7,100,000		12,887,403
Total Committed	\$ 7,222,930	\$ 7,100,000	\$ -	\$ 14,322,930
<u>Fund Balance - Assigned</u>				
Contingency (General Fund Reserve Policy)	\$ 15,518,169	\$ 70,271		\$ 15,588,440
Retirement Obligation	8,800,000			8,800,000
Teeter Plan	23,863,200			23,863,200
Carryover Appropriations (100) - Funds Available	-			-
Carryover Appropriations (107)	-			-
Encumbrances (100)	-			-
Assigned - Debt Service Reserve	11,848,927			11,848,927
Assigned - Cash-out Obligations	4,000,000			4,000,000
Total Assigned Other	30,917,454	(6,027,425)	(1,500,000)	23,390,029
Assigned - Budget Balancing	-	13,379,322	(13,379,322)	-
Assigned - Fair Value Adjustments	(295,704)			(295,704)
Revenue Stabilization	23,000,000			23,000,000
Total Assigned	\$ 117,652,046	\$ 7,422,168	\$ (14,879,322)	\$ 110,194,892
<u>Fund Balance - Unassigned</u>				
General Fund (100)	\$ 9,193,168	\$ (7,422,168)		\$ 1,771,000
Economic Development Bank (105)	2,836,647			2,836,647
Community Development Bank (107)	2,673,336			2,673,336
Total Unassigned	\$ 14,703,151	\$ (7,422,168)	\$ -	\$ 7,280,983
Total Fund Balance	\$ 155,618,569	\$ 7,100,000	\$ (14,879,322)	\$ 147,839,247

Discretionary Revenue

Account Description		Actuals As of 6/30/2016	Actuals As of 6/30/2017	Adopted Final Budget Fiscal Year 2017-2018	Year-End Estimates Fiscal Year 2017-2018	Proposed Budget Fiscal Year 2018-2019
Taxes						
10000	Property Taxes - Current Secured	\$ 48,092,198	\$ 50,621,858	\$ 53,500,000	\$ 53,500,000	\$ 55,105,000
10005	Property Taxes - Unitary	1,268,657	1,309,107	1,320,000	1,320,000	1,320,000
10007	Property Taxes - SRAF Loan	-	-	-	-	-
10210	RDA Pass-Through Increment	2,988,049	3,611,289	3,700,000	3,700,000	3,700,000
10400	Property Taxes - Current Unsecured	2,233,332	2,779,505	2,240,000	2,840,000	2,840,000
11000	Property Taxes - Prior Unsecured	58,023	74,086	55,000	55,000	55,000
11400	Property Taxes - Supplemental	367,465	476,489	750,000	750,000	750,000
11600	Supplemental Property Taxes - Prior Year	430,520	653,239	-	-	-
11800	Sales and Use Taxes	19,021,150	25,811,344	24,400,000	25,500,000	25,400,000
12600	Other Taxes	854,692	1,325,708	750,000	1,000,000	1,000,000
12630	Other Taxes - Occupancy Tax	1,017,530	1,159,704	1,200,000	1,200,000	1,200,000
12646	Unclaimed Property Tax Refunds	211,981	119,299	-	-	-
12650	Other Taxes - Property Transfer	2,036,051	2,045,155	1,800,000	2,300,000	2,300,000
12680	Other Taxes - Aircraft Tax	186,155	190,824	190,000	190,000	190,000
12700	In-Lieu of Sales and Use Tax Revenue	4,519,763	-	-	-	-
12710	Property Tax In-Lieu of Vehicle License Fee	53,882,026	57,074,275	60,300,000	60,300,000	62,109,000
12800	Tax Deeded Land Sale Appropriations	-	383,484	-	-	-
Total Taxes		\$ 137,167,592	\$ 147,635,366	\$ 150,205,000	\$ 152,655,000	\$ 155,969,000
Licenses, Permits, and Franchises						
14000	Franchises	\$ 1,167,648	\$ 1,106,618	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
Total Licenses, Permits, and Franchises		\$ 1,167,648	\$ 1,106,618	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
Fines, Forfeitures, and Penalties						
16500	Fines, Forfeitures, and Penalties	\$ 4,147,054	\$ 3,288,822	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Total Fines, Forfeitures, and Penalties		\$ 4,147,054	\$ 3,288,822	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Revenue From Use of Money						
17000	Interest	\$ 3,591,650	\$ 3,156,231	\$ 2,400,000	\$ 4,050,000	\$ 4,050,000
18000	Rents and Concessions	198,001	204,623	200,000	200,000	200,000
18060	County Center III - SCOE	53,267	6,001	-	-	-
Total Revenue From Use of Money		\$ 3,842,918	\$ 3,366,855	\$ 2,600,000	\$ 4,250,000	\$ 4,250,000
Intergovernmental Revenues						
20390	State Motor VLF/In-Lieu Tax Realignment	\$ 178,958	\$ 202,003	\$ 175,000	\$ 175,000	\$ 175,000
21460	State-Aid Realignment	922,000	922,000	922,000	922,000	922,000
24400	State-Homeowners' Property Tax Relief	627,231	616,048	610,000	610,000	610,000
24800	State-Public Safety (Prop 172)	39,735,642	41,367,179	41,500,000	43,800,000	43,800,000
25850	State-Other-Mandated Costs	1,087,530	635,364	500,000	500,000	500,000
28600	Federal-FHA In-Lieu Tax Apportionment	22,375	24,368	-	-	-
28800	Federal-Other	9	12	-	-	-
28810	Federal-Other-Entitlement Lands	47,886	200	-	-	-
29600	Federal-Other-Refuge Revenue Sharing	1,101	1,040	-	-	-
29715	Other Governmental Agencies	35,802	-	-	-	-
Total Intergovernmental Revenues		\$ 42,658,534	\$ 43,768,214	\$ 43,707,000	\$ 46,007,000	\$ 46,007,000
Charges for Services						
30200	Special Assessments	\$ 1,420,312	\$ 1,551,646	\$ 1,400,000	\$ 1,600,000	\$ 1,600,000
36990	SB813 Administration Costs	451,746	602,600	440,000	440,000	440,000
37250	Outside Agencies	5,218	(15,300)	6,000	6,000	26,000
38021	Government Fund Rev A-87 Carry Forward	66,494	(88,236)	475,000	475,000	285,000
39901	Funds>13 Rev A-87 Carry Forward	(12,916)	(76,368)	(33,500)	(33,500)	100,000
Total Charges for Services		\$ 1,930,854	\$ 1,974,342	\$ 2,287,500	\$ 2,487,500	\$ 2,451,000

Account Description	Actuals As of 6/30/2016	Actuals As of 6/30/2017	Adopted Final Budget Fiscal Year 2017-2018	Year-End Estimates Fiscal Year 2017-2018	Proposed Budget Fiscal Year 2018-2019
Miscellaneous Revenue					
40400 Miscellaneous Revenue	\$ -	\$ 4,671	\$ -	\$ -	\$ -
40410 Unclaimed Monies	124,073	57,833	-	-	-
40560 Cancelled Warrants	103,856	1,056	-	-	-
41450 Prior Period Revenue	-	-	-	-	-
Total Miscellaneous Revenue	\$ 227,929	\$ 63,560	\$ -	\$ -	\$ -
Other Financing Sources					
46600 Operating Transfers In	\$ 327,123	\$ 327,124	\$ 330,000	\$ 330,000	\$ 330,000
46606 Transfer-2006 Tobacco Repay for AB 900 Jail	512,437	522,896	500,000	500,000	500,000
46607 Transfer-2006 Tobacco Repay for Coroner's Facility	1,757,834	-	-	-	-
46612 Transfer-2002 Endowment Drawdown	1,856,142	1,846,977	1,850,000	2,600,000	2,600,000
46613 Transfer-2006 Endowment Drawdown	763,791	756,850	760,000	860,000	860,000
46000 Sale of Fixed Assets	999,075	-	-	-	-
Total Other Financing Sources	\$ 6,216,402	\$ 3,453,847	\$ 3,440,000	\$ 4,290,000	\$ 4,290,000
85850 Other Operating Transfers Out	\$ (1,084)	\$ -	\$ -	\$ -	\$ -
87981 Intrafund A-87 Carry Forward	51,148	53,940	-	-	-
Total Discretionary Revenue	\$ 197,408,995	\$ 204,711,564	\$ 205,839,500	\$ 213,289,500	\$ 216,567,000
17610 Increase (Decrease)-Fair Value Investments	444,077	(1,369,710)	-	-	-
Total Adjusted Discretionary Revenue	\$ 197,853,072	\$ 203,341,854	\$ 205,839,500	\$ 213,289,500	\$ 216,567,000

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. The majority of Discretionary Revenue included the 2018-2019 Recommended Proposed Budget supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney, and Public Defender's departments as well as government-related services provided by the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector, and the General Services Agency, among others. Health and human services departments use Discretionary Revenue as matching funds to support Maintenance of Effort (MOE) requirements for Federal and State supported programs. Since most of the Board of Supervisors' discretion is directly linked to this revenue type, considerable attention is given to key discretionary revenue sources.

The 2018-2019 Recommended Proposed Budget includes estimated Discretionary Revenue of \$216,567,000, which is 5.2% or \$10.7 million above the \$205,839,500 estimated in the 2017-2018 Adopted Final Budget. This also represents an approximately 1.5% or \$3.3 million increase over Fiscal Year 2017-2018 projections updated in the Third Quarter Financial Report estimating Discretionary Revenue receipts of \$213.3 million for the year.

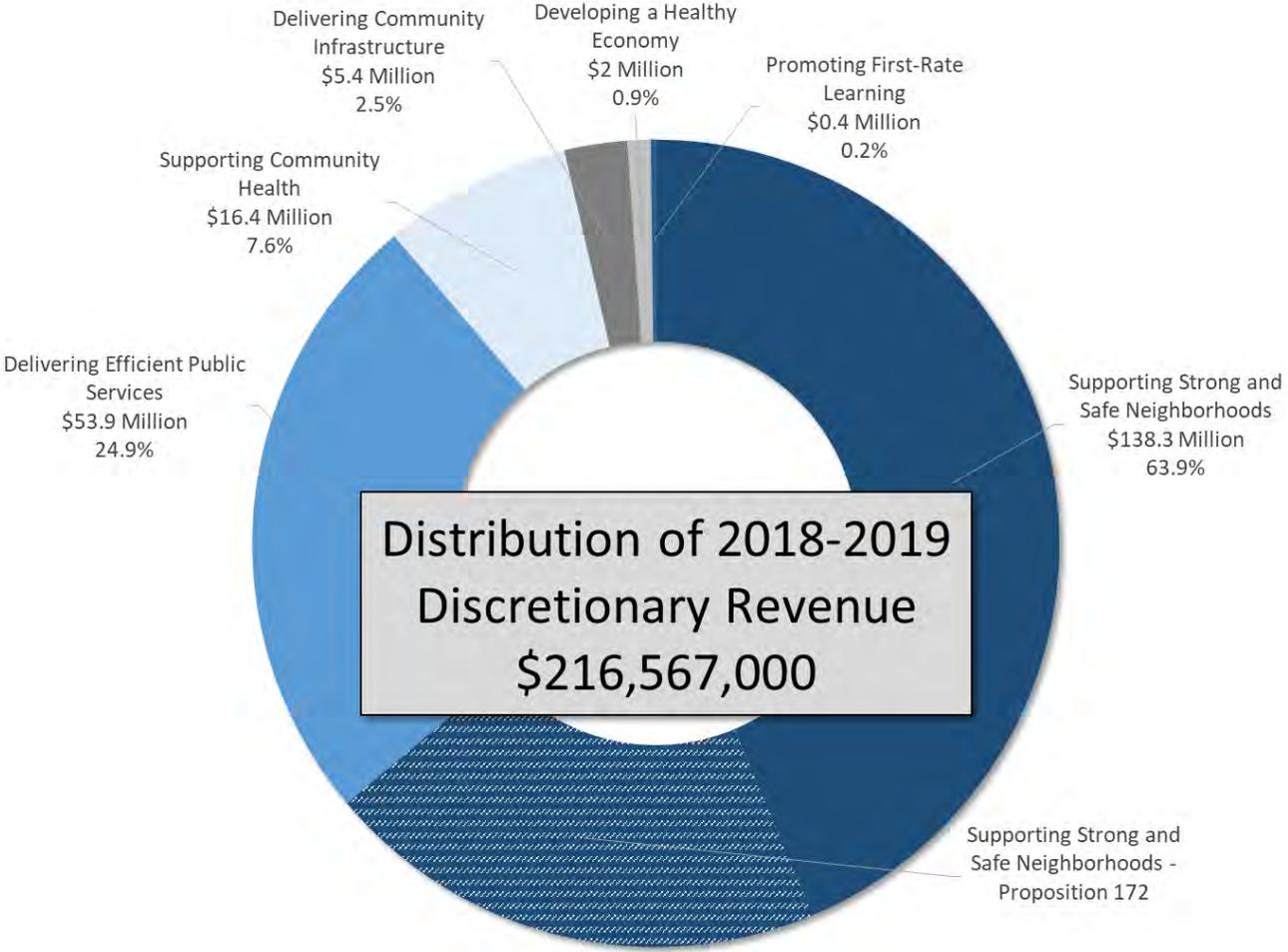
The increase in Discretionary Revenue projected in Budget Year 2018-2019 is primarily attributed to an estimated 3% increase in secured property tax assessed values and property tax in-lieu of Vehicle License Fee revenue. These increases are offset slightly by a small decrease in sales and use tax of \$100,000, a negligible decline of 0.4%. Discretionary Revenue is conservatively budgeted and closely monitored throughout the fiscal year.

Distribution of Discretionary Revenue

The following chart summarizes the distribution of Discretionary Revenue for Proposed Budget 2018-2019 by Board of Supervisors' priority area. As indicated in the chart, the departments within the priority *Supporting Strong and Safe Neighborhoods* are the largest recipients of this revenue source, benefiting from 63.9% of the available \$138.3 million in Discretionary Revenue funds. Proposition 172 funding is expressly used to support public safety programs and activities and are estimated at \$43.8 million in the 2018-2019 Proposed Budget,

accounting for approximately 31.7% of the discretionary revenue funds provided to support this critical priority.

Departments within the priority *Delivering efficient public services* are allocated \$53.9 million, or 24.9% of available funding, while departments within the *Supporting Community Health* priority area will receive \$16.4 million, making up 7.6% of anticipated receipts. The remaining priority areas will receive a combined total of approximately \$7.9 million.



Sources of Discretionary Revenue

Discretionary Revenue Overview

Over 90% of all Discretionary Revenue consists of property and sales tax sources. The largest dollar volume comes from current secured property taxes, property taxes received in-lieu of Vehicle License Fees, Public Safety Sales Tax (Proposition 172), and the 1% local sales and use tax. A number of these categories are monitored on a regular basis with consideration given to, among other factors, historical inflow trends and local and regional economic conditions. A brief summary of the major Discretionary Revenue categories is provided below.

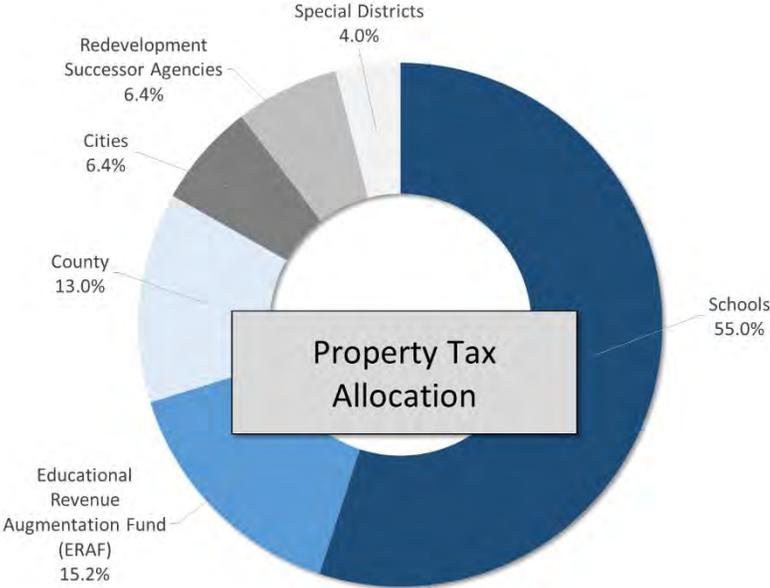
Secured Property Taxes and Property Taxes In-Lieu of Vehicle License Fees

The total projection for current secured property taxes is \$55.1 million in Fiscal Year 2018-2019, which represents an increase of approximately 3% from the revenue

estimated in the 2017-2018 Adopted Final Budget and will represent the fifth year of solid growth after five years of decline from Fiscal Years 2007-2008 through 2012-2013. A leveling off in the housing market is anticipated for Budget Year 2018-2019 and preliminary estimates for property tax and property tax in lieu of Vehicle License Fee revenue growth is 3% from that of Fiscal Year 2017-2018. The annual Assessed Roll valuation for Stanislaus County for Budget Year 2018-2019 will be announced by the Assessor in late June 2018 and the Final Budget will provide another opportunity to adjust property tax and related revenues so that they are in line with the growth identified in the Assessed Roll valuation.

The County receives a portion of the annual property tax revenues that are collected by the Tax Collector. This portion varies among tax code areas, depending on the percentage that is allocated for each area between the

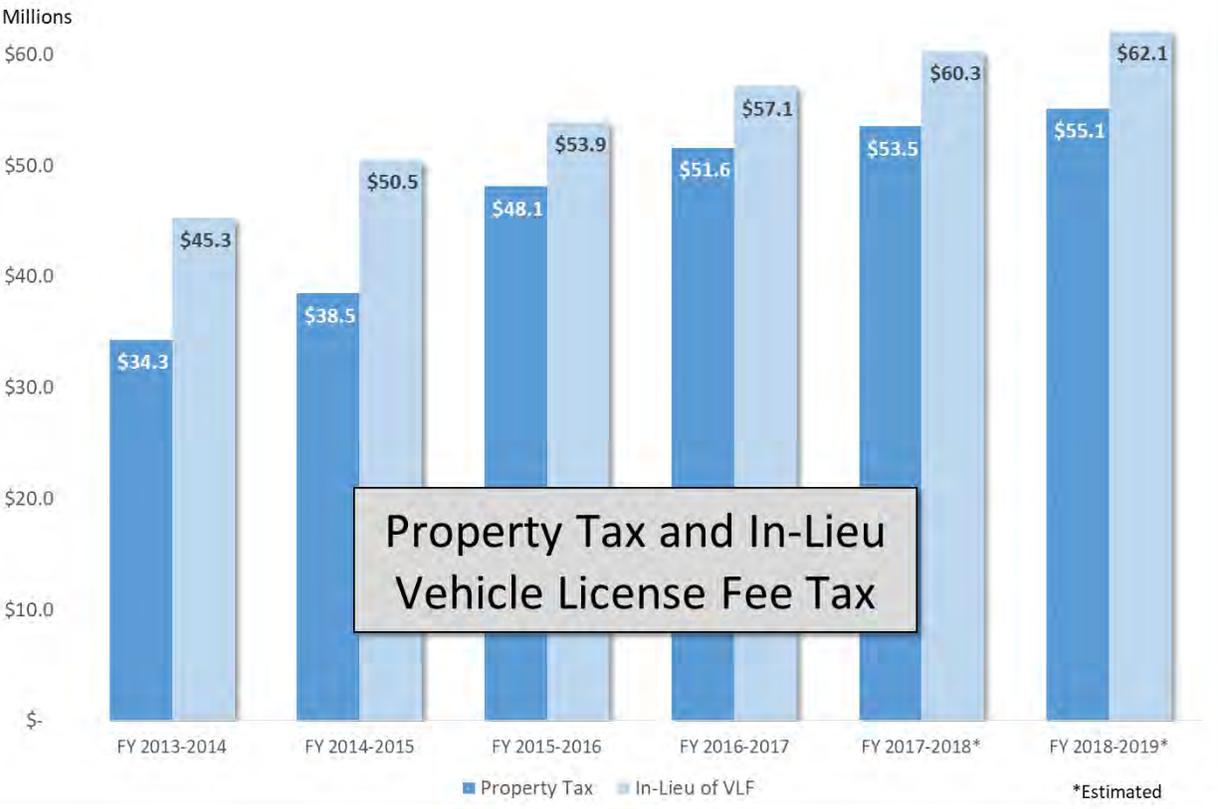
County, cities, special districts, redevelopment agencies, and schools. Historically, the County's portion has fallen in the range of 10% to 12% of the taxes collected. After the elimination of Negative Bailout, the County's portion has increased to approximately 13%. However, this remains among the lowest county allocations in the State. The chart at right identifies property tax allocations and indicates the County's base property tax percentage share.



During the 2004-2005 Fiscal Year, a major shift in local government funding occurred as the revenue received from Vehicle License Fees (VLF) was exchanged by the State of California for an equivalent amount of property taxes. This swapped revenue, shown as Property Tax In-Lieu of VLF on the Discretionary Revenue schedule, and increased the County's reliance on property tax revenue. Today, this revenue represents the largest portion of total Discretionary Revenue. In Budget Year 2018-2019, it is projected to be \$62.1 million or approximately 28.7% of the total.

Taxes received in-lieu of VLF. The formula used to calculate Property Tax In-Lieu of VLF is very specific, requiring the certified value of all properties be provided to the Auditor-Controller by the Assessor as of January 1 of each calendar year, prior to tax roll adjustments. This provides for a uniform application across the State and any roll changes made are captured in the following year.

The following chart reflects revenue received over the past five years along with that budgeted for 2018-2019, comparing Secured Property Tax revenue to Property

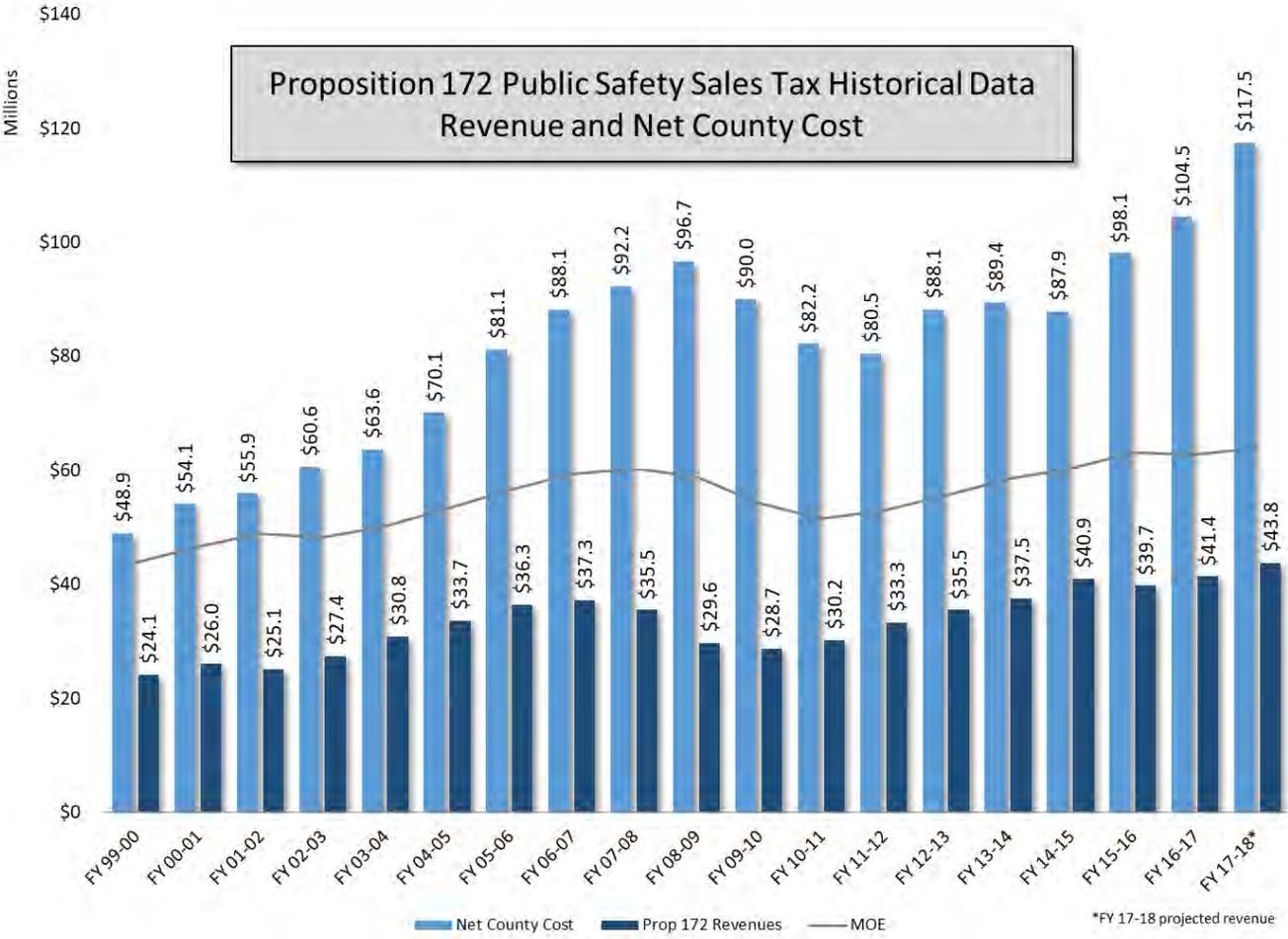


Public Safety Sales Tax

As a result of the 1993-1994 State Budget, property tax revenues were shifted from the counties and cities to schools, thereby reducing the State’s funding obligations to public schools. A ½ cent sales tax was enacted in January of 1994 (Proposition 172) to help alleviate the impact to local government. This sales tax, known as the Public Safety Sales Tax, provided additional revenue for local agencies to exclusively fund public safety activities. In Stanislaus County, these monies are used to fund the Sheriff, District Attorney, Probation, and Juvenile Institutions operations.

There is a Maintenance of Effort (MOE) for these funds that requires a minimum commitment of local resources

be allocated to public safety services. To receive the full allocation of these revenues, minimum funding levels for public safety functions must equal or exceed the 1992-1993 base year funding level, adjusted by a growth factor. The minimum adjusted level calculated for 2017-2018 was \$64 million, with the actual budget commitment of Net County Cost established at \$117.5 million. This resulted in the County exceeding the MOE requirement by approximately \$69.8 million as it pertains to the use of Proposition 172 revenues. The chart below shows the long-range, historical detail of Proposition 172 funding, indicating the County’s annual commitment of funding that exceeds the MOE requirement by between 11.9% early on and 83.7% in the most recent fiscal year.



The Public Safety Sales Tax is collected by the State Board of Equalization and apportioned to each county based on the county’s proportionate share of statewide taxable sales. The combination of statewide taxable sales and the proportionate share (or pool rate) are the factors used to

determine the amount of revenue from this tax source. As Stanislaus County’s portion of taxable sales grows in comparison to other counties in the State, the County’s pool rate grows. Sales volume in Stanislaus County, on which the 2018-2019 revenue will be based, indicates that

the County’s portion of the State sales tax pool will grow as compared to the rate in 2017-2018; the actual rate will most likely be announced by the State in April 2019. Because the statewide total of the sales tax pool has averaged approximately \$3.2 billion over the past three years, even the slightest change in the pool rate can have a significant impact on revenue projections. Below is a table that shows the County’s pool rate over the past five years along with projections for Budget Year 2018-2019.

Fiscal Year	Stanislaus County Pool Rate	Increase/ (Decrease)
2013-2014	0.012861	0.000057
2014-2015	0.013027	0.000166
2015-2016	0.012843	(0.000184)
2016-2017	0.012899	0.000056
2017-2018	0.013368	0.000469
Proposed 2018-2019	0.013270	(0.000098)

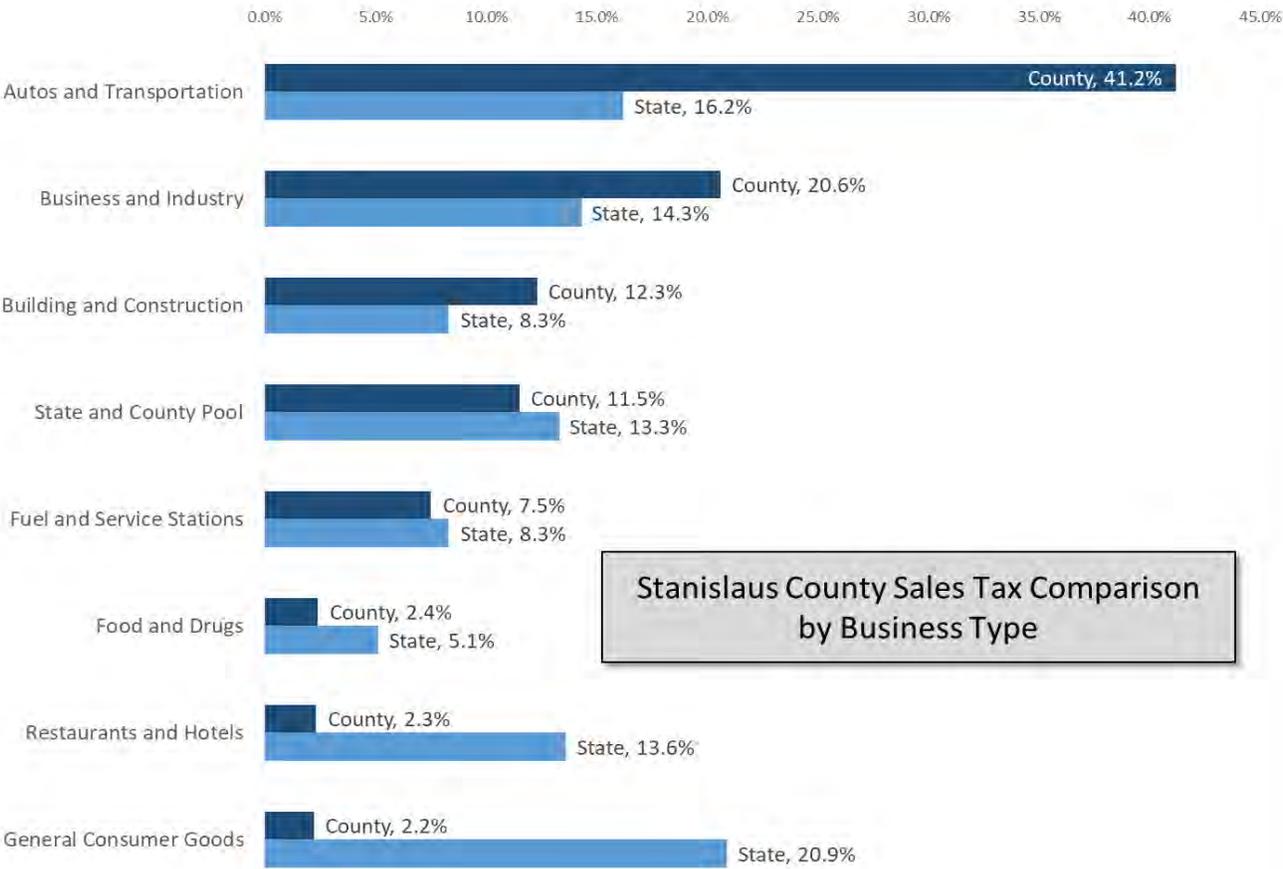
Sales and Use Tax

California has a statewide sales and use tax rate of 7.875%. The voters in Stanislaus County passed a 1/8 cent sales tax measure in 1995 and renewed it in 1999, 2004, 2012, and again in 2017 for a 12-year term to support local libraries.

In addition, Stanislaus County voters approved a 1/2 cent sales tax to support local roads that became effective April 1, 2017. Sales tax receipts are distributed as follows:



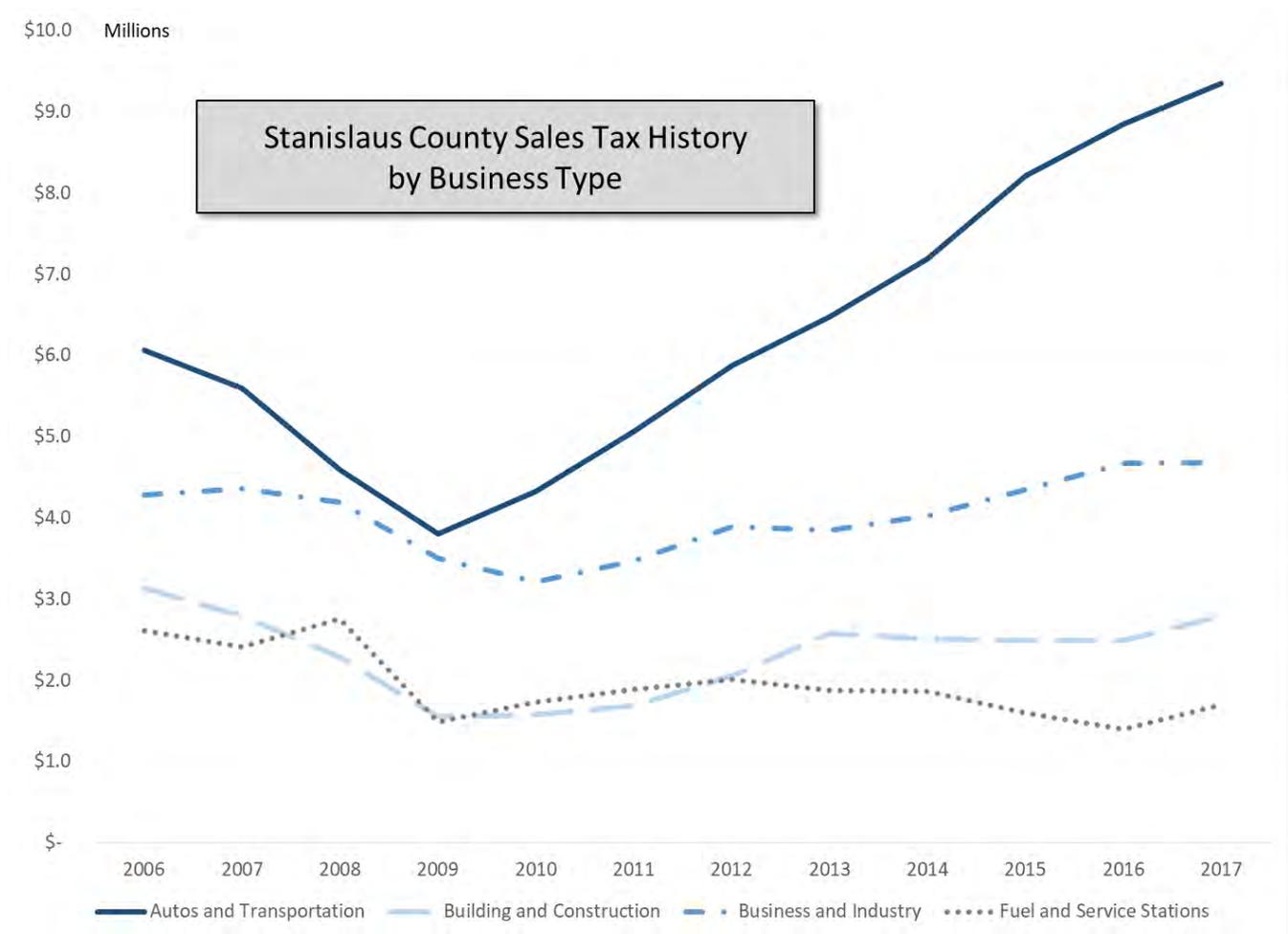
The graph below illustrates the business mix that contributes to sales and use taxes in unincorporated Stanislaus County compared to the taxes collected in the State as a whole. These percentages represent activity in calendar year 2017. It should be noted that Stanislaus County historically relies on Autos and Transportation sales and Business and Industry activity to a much larger degree than other counties throughout the State.



Stanislaus County Sales Tax History

The following graph shows a 12-year history of sales and use tax for four major industry groups in the unincorporated areas of Stanislaus County: Autos and Transportation; Building and Construction; Business and Industry; and Fuel and Service Stations. By providing a long-range history, it provides context in light of the last recession and the relative impacts on the sales and use tax revenues broken down by industry groups. The Autos and Transportation segment has fully recovered and now

significantly exceeds the pre-recession peak years that ended in 2016. The Business and Industry segment has recovered at a more gradual pace and has surpassed the peak of 2007. The Building and Construction segment has had a slower recovery than the other industries noted and is only now starting to near its previous peak level. Revenue for the Fuel and Service Stations segment is heavily dependent on gasoline and diesel prices as well as seasonal demands, declining steadily until recently, with a slight uptick in 2017.



Other Notable Discretionary Revenue Sources

Fines and penalties collected on delinquent property taxes provide one revenue source that benefited from the falling real estate market experienced during the last recession. At the height of the residential property crisis, the San Joaquin Valley became known for leading the nation in foreclosures. As homes were lost to the lenders, delinquent taxes and penalties were paid to the County Tax Collector. Stanislaus County added \$10.9 million to its

fines and forfeitures revenue account in Fiscal Year 2008-2009 at the height of the crisis. As the rate of foreclosures has declined significantly and the housing market has recovered and stabilized, revenue from fines and penalties has resumed a more normal level. The conservative 2018-2019 Recommended Proposed Budget of \$2.5 million reflects this return to normalcy and represents no change from the 2017-2018 Adopted Final Budget estimated revenue.

Interest earnings for the General Fund fluctuate based on the amount of cash on hand and the interest rate on the County’s short-term investment pool, which has averaged approximately 1% in Fiscal Year 2017-2018. Fiscal Year 2018-2019 projected revenue of \$4.1 million represents an increase of nearly \$1.7 million from the 2017-2018 Adopted Final Budget. The interest rate is expected to increase to 1.25% in Budget Year 2018-2019, and the pooled cash average is projected to be higher than the prior year given recent trends.

The Property Transfer Tax is a tax collected by the Clerk-Recorder at the time of recording when an interest in real property is conveyed. The tax rate is fifty-five cents (\$0.55) for each \$500 and is based on the unencumbered assessed value of the property, or the purchase price, whichever is greater. The 2018-2019 Proposed Budget of

\$2.3 million represents an increase of \$500,000 from the 2017-2018 Adopted Final Budget.

An 8% Transient Occupancy Tax (TOT) is charged to customers staying in hotels in the unincorporated areas of the County. TOT revenue is directly correlated to consumer travel and is therefore subject to short-term fluctuations based on numerous economic factors. Recent years are indicative of increases in the economy and travel and the 2018-2019 Budget of \$1.2 million continues to reflect this trend and is level with the amount budgeted in the 2017-2018 Adopted Final Budget.

The following table identifies the revenue received over the past several years for these notable Discretionary Revenue sources, along with estimates for Fiscal Year 2017-2018 year-end and Budget Year 2018-2019.

Fiscal Year	Fines and Penalties	General Fund Interest Earnings	Property Transfer Tax	Transient Occupancy Tax
2012-2013	\$ 5,827,385	\$ 2,136,874	\$ 1,297,875	\$ 762,827
2013-2014	5,410,759	1,651,374	1,556,982	813,692
2014-2015	4,655,637	1,369,582	1,838,896	962,268
2015-2016	4,147,054	3,591,650	2,036,051	1,017,530
2016-2017	3,288,822	3,156,231	2,045,155	1,159,704
Projected 2017-2018	2,500,000	4,050,000	2,300,000	1,200,000
Proposed 2018-2019	2,500,000	4,050,000	2,300,000	1,200,000

Discretionary Revenue Summary

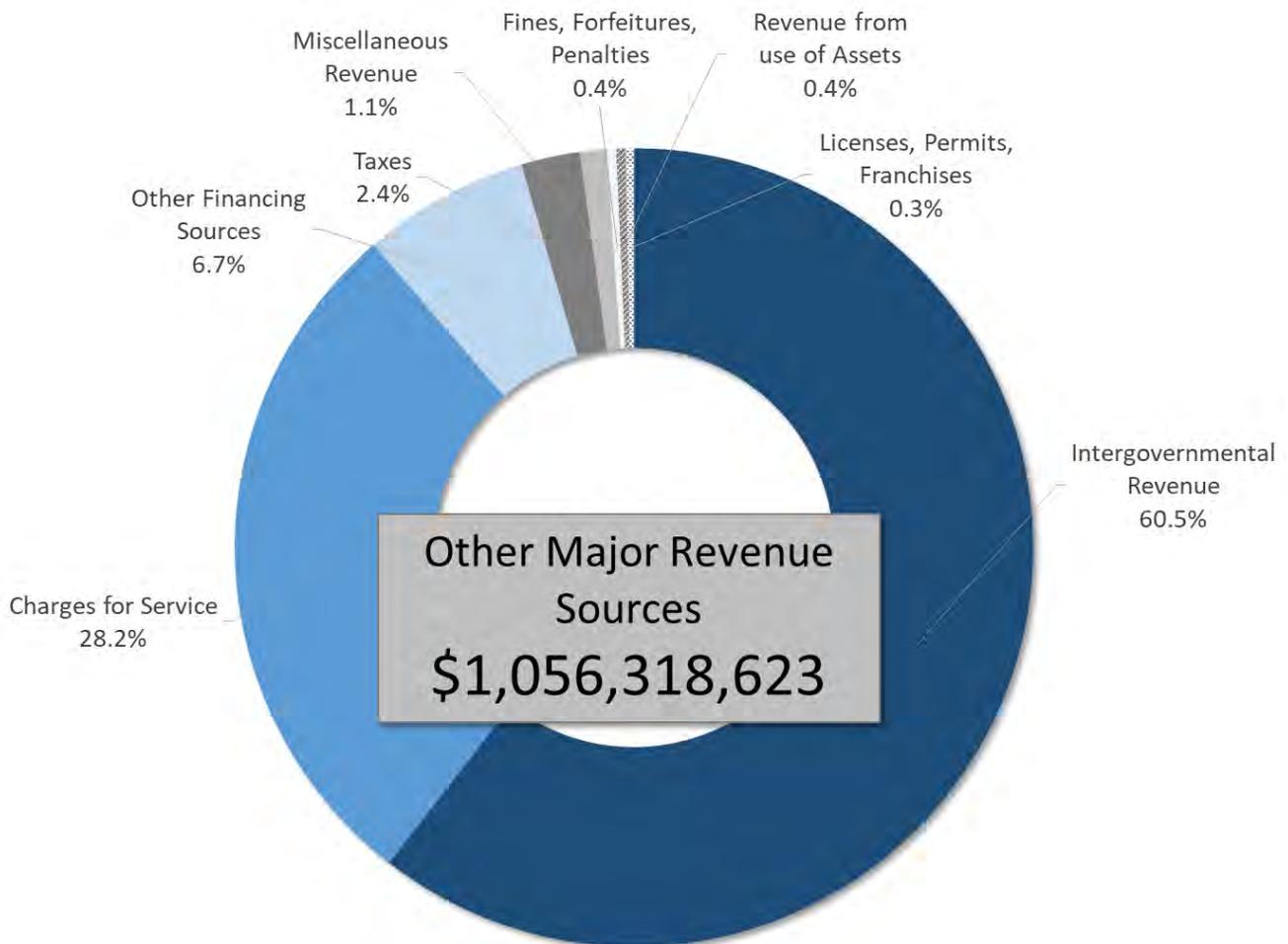
In conclusion, the Proposed Budget includes the recommendation that \$216,567,000 be established in Discretionary Revenue for Budget Year 2018-2019. This represents an increase of \$10.7 million over the 2017-2018 Adopted Final Budget estimate and approximately

\$3.3 million over the updated Fiscal Year 2017-2018 projections included in the Third Quarter Financial Report. Adjustments to Discretionary Revenue estimates may be included in the Final Budget and Midyear Financial Report as more information on actual activity for Budget Year 2018-2019 becomes available.

Other Major Revenue Sources (Non-Discretionary Revenue)

The total estimated revenue for Budget Year 2018-2019 is \$1,272,885,623. Of that amount, Discretionary Revenue is estimated to be \$216,567,000. In addition to the County's Discretionary Revenue (discussed earlier), other sources of revenue are estimated to be \$1,056,318,623 or 83% of total estimated revenue. Other major sources of revenue include revenue from the State and Federal government, charges for services, taxes, use of assets, fines, forfeitures,

penalties, internal transfers, and charges to departments for health insurance costs. Budgeted revenues have been estimated using historical trends, known State and Federal allocations, prior year-end projections, and are consistent with changes in Federal and State program funding. The following chart represents the total major revenue sources other than discretionary revenue by category of revenue type.



Intergovernmental Revenue (60.5%, \$639,219,163)

This revenue source includes revenue from the Federal and State government for the provision of mandated services, including the administration of various health and community services, public safety programs, and public works projects. One of the largest contributors to

this category is \$55.7 million in budgeted Federal Administrative support for In-Home Supportive Services case management. Additionally, \$52.3 million is estimated in State 2011 Realignment funds, designated for Drug and Alcohol services, Early Periodic Screening,

Diagnosis, and Treatment (EPSDT), Mental Health Managed Care services, Community Services Agency-Public Economic Assistance, and Probation Field Services. State Aid Realignment, sales tax revenue designated for social services programs that is allocated to the County based on legislated methodologies, is estimated at \$50.3 million. Additional Federal and State revenue is obtained through several competitive grant programs including the

Community Development Block Grant, Youthful Offender Block Grant, and Justice Assistance Grant.

The following table identifies the top ten major sources of Intergovernmental Revenue for Budget Year 2018-2019, excluding discretionary revenue. The top ten vary from year to year and the table shows the three-year trend for this year's top ten revenue streams:

Intergovernmental Revenue Description	2016-2017		Percent Change	2018-2019	
	Actuals	Final Budget		Proposed Budget	Percent Change
Federal Administration - In-Home Supportive Services	\$ 43,405,511	\$ 41,328,940	-195.2%	\$ 55,675,401	34.7%
State Realignment - Supportive Services (2011)	80,719,709	40,089,305	-149.7%	52,290,122	30.4%
State Aid Realignment (1991)	76,817,957	42,794,693	-155.7%	50,251,646	17.4%
State Administration - In-Home Supportive Services	38,633,636	39,500,597	-202.2%	49,478,290	25.3%
Federal - Construction	1,902,626	18,158,388	-1054.4%	42,920,889	136.4%
Federal - Other	22,840,487	33,805,873	-248.0%	34,353,532	1.6%
State Motor VLF/In-Lieu 1991 Tax Realignment (2011)	27,241,904	24,068,814	-188.4%	33,500,000	39.2%
State Aid - Mental Health	23,316,023	28,129,226	-220.6%	33,269,668	18.3%
State Realignment - Local Law Enforcement Services (2011)	61,909,301	27,524,320	-144.5%	31,444,504	14.2%
State Administration - Medi-Cal	28,696,440	31,045,112	-208.2%	31,112,866	0.2%
Total Top Ten Revenue Sources	\$ 405,483,594	\$ 326,445,268	-180.5%	\$ 414,296,918	26.9%

Charges for Service (28.2%, \$297,690,224)

This revenue is generated from fees charged by County departments for services rendered, the largest of which is an estimated \$64.5 million in health insurance revenue collected for participation in the County's medical plan from County departments, COBRA participants, Special Districts, and early retirees. Mental Health Services Medi-Cal reimbursement is estimated at \$27.9 million. In the aggregate, charges for services to other departments makes up a significant portion of this revenue category.

Other Financing Sources (6.8%, \$71,381,963)

This revenue is made up of County-contributed financing provided to departments from the General Fund. This includes transfers to support various programs to meet Federal or State mandated Maintenance of Effort requirements and to record Public Facilities Fees used in Public Works Engineering and Road and Bridge. This includes estimated revenue of \$24.3 million from the Vehicle License Fee account, \$20.8 million in County Mandated Match, and \$18.5 million in Public Facilities Fees transfers.

Taxes (2.4%, \$25,119,176)

This revenue category includes current secured property taxes along with sales and use taxes not included in the Discretionary Revenue budget. Non-discretionary sales

and use taxes are estimated at \$23.6 million. The County expects to receive \$1.4 million in property tax revenue in Budget Year 2018-2019.

Miscellaneous Revenue (1.1%, \$11,354,486)

This revenue represents money received from various sources such as donations, salvage, and legal settlements.

Fines, Forfeitures, Penalties (0.4%, \$4,096,153)

This revenue category contains money received from fines and penalties. For Budget Year 2018-2019, estimates include \$824,019 for traffic school, \$705,155 for vehicle code fines, and \$639,713 for miscellaneous court fines.

Revenue from Use of Assets (0.4%, \$3,883,863)

This revenue source is achieved from money received from assets such as interest earned and rent. An estimated \$2.1 million in interest and \$1.5 million in rents and concessions is budgeted in 2018-2019.

Licenses, Permits, Franchises (0.3%, \$3,573,595)

Money received from licenses, permits, and franchises makes up the revenue in this category including \$2 million in estimated construction permits, \$413,000 in weights and measures device registration, \$324,868 for other licenses and permits, and \$231,547 for marriage licenses.

Debt Service

Certificates of Participation and Direct Lease Financing

Historically, the County of Stanislaus debt has primarily been in the form of Certificates of Participation (COP). Created in conjunction with lease agreements, which encumber County-owned property, COP's are securities issued and marketed to investors in a manner similar to tax-exempt bonds. However, as of June 30, 2017, the County no longer has any COP debt.

Unlike COPs, where multiple investors may hold shares of the debt, Direct Lease Financing is done with one private investor, such as a bank. The County does have a debt obligation of \$7 million of which \$5.4 million is from Direct Lease Financing.

On August 16, 2016, the Board of Supervisors approved a lease financing plan for the replacement of the aging Heating, Ventilation, and Air Conditioning (HVAC) system at the Community Services Facility (CSF). As collateral for the project, the County agreed to lease Pod C of the CSF and the improvements thereto to the Stanislaus County Capital Improvements Financing Authority (CIFA) pursuant to a Site Lease, with the County in turn subleasing Pod C and its improvements back from CIFA pursuant to a Facilities Sublease. CIFA entered into an agreement with the Bank of the West where it assigns rights and lease payments to the Bank of the West in exchange for an original borrowing of \$7.8 million in project financing.

On February 13, 2018, the Board of Supervisors approved the return of \$1.5 million in project savings to the Bank of the West, resulting in a reduced borrowing amount

and an estimated interest savings of \$400,000 over the remaining life of the loan.

Direct Lease Financing is currently \$5.4 million of the County's total \$7 million debt.

Tobacco Endowment Fund Debt Service

The remaining \$1.6 million of the County's \$7 million debt is financed through the County's Tobacco Endowment Fund Series 2006.

In June 2002, the Board of Supervisors authorized the Chief Executive Office and the Debt Advisory Committee to securitize the County's share of the Tobacco Settlement Revenues (TSR) resulting in a master settlement agreement in resolution of cigarette smoking related litigation in 1998. In March 2002 and March 2006, the County sold its interest in the TSRs and those funds were placed in the Stanislaus Tobacco Endowment Funds, Series 2002 and Series 2006.

The County led the partnership to fund a joint animal services facility through a Joint Powers Agency Agreement between Stanislaus County and the cities of Modesto, Ceres, Hughson, Patterson and Waterford. A process for debt service payments to repay the County over 25 years for the cost of construction for the Thomas W. Mayfield Animal Services Facility was created. The County financed the project using funds from the County's 2006 Tobacco Endowment Fund and each partner's proportion of capitalized costs.

The following chart reflects the outstanding Direct Lease Financing and the internal note by activity.

Borrowing	Interest Rate	Date of Issuance	Maturity	Original Borrowing	Remaining Balance to Maturity as of June 30, 2018	2018-2019 Debt Obligation Principal	2018-2019 Debt Obligation Interest	Remaining Principal to Maturity
2016 HVAC Financing - CSF Pod C Finances HVAC system at Community Services Facility								
	2.24%	8/31/2016	6/1/2031	\$ 7,775,000	\$ 5,435,000	\$ 465,000	\$ 121,744	\$ 4,970,000
Stanislaus Animal Services Agency								
	3.52%*	7/1/2011	7/1/2038	\$ 2,047,272	\$ 1,605,072	\$ 65,117	\$ 55,645	\$ 153,955
Total Governmental Activities				\$ 9,822,272	\$ 7,040,072	\$ 530,117	\$ 177,389	\$ 5,123,955

* The interest rate for the 2006 Tobacco Endowment Fund is a variable rate tied to the actual return on investments for this fund.

Ratios

A number of ratios can be applied to the County's debt service. For Budget Year 2018-2019, the County's total gross debt obligation for its General Fund is \$7 million and total appropriations for the Recommended Proposed Budget for Budget Year 2018-2019 are \$1.3 billion. The ratio comparing the annual debt service to total budget shows that debt service represents only 0.5% of the total budget. This low ratio indicates that current County debt is not a burden on taxpayers and capacity exists for additional borrowing, subject to authorization and approval by the Board of Supervisors.

In addition, a comparison of debt service to discretionary revenue can be obtained by dividing the total gross debt obligation by the total Discretionary Revenue budget of \$216.6 million. This analysis shows that debt service

payments represent 3.3% of the total Discretionary Revenue budget and provides confidence that the annual debt obligation can be met within projected operating revenues.

Debt Limits

California Government Code 29909 prescribes the bonded debt limit for general law counties at 5% of "the taxable property of the county as shown in the equalized assessment roll." The assessment roll for Budget Year 2017-2018 equaled \$2.3 billion. The County has never come close to approaching this limit. As of June 30, 2018, the County's total debt is \$7 million, or approximately 0.3% of the assessment roll.

General Fund Long-Range Summary

Item	2018-2019			
	Recommended Proposed Budget	2019-2020 Spending Plan	2020-2021 Projected Budget	2021-2022 Spending Plan
Funding Assumptions				
Discretionary Revenue	\$ 216,567,000	\$ 219,327,409	\$ 222,700,000	\$ 226,200,000
Departmental Revenue	112,949,898	115,025,953	118,500,000	122,100,000
Unassigned Fund Balance	13,379,322	9,000,000	9,000,000	9,000,000
Assigned Fund Balance	1,500,000	5,263,668	-	-
Total Funding	\$ 344,396,220	\$ 348,617,030	\$ 350,200,000	\$ 357,300,000
Expenditure Assumptions				
Base Budget	\$ 307,119,038	\$ 308,268,158	\$ 319,954,546	\$ 332,093,243
Restoration of 5% Salary/Vacancy Rate Factor	7,845,328	8,080,688	8,323,108	8,572,802
Debt Service Offset by Rents	(1,412,861)	(1,413,276)	(1,413,276)	(1,044,197)
Adult Detention Expansion I and II	12,962,705	13,416,400	13,885,974	14,371,983
Jail Medical	14,117,205	14,611,310	15,122,706	15,658,176
In-Home Supportive Services MOE Growth	2,264,805	4,153,750	5,437,310	6,374,465
Deferred Maintenance/ADA Improvements	1,500,000	1,500,000	1,500,000	1,500,000
Total Costs	\$ 344,396,220	\$ 348,617,030	\$ 362,810,368	\$ 377,526,472
Total (Deficit in Brackets)	\$ -	\$ -	\$ (12,610,368)	\$ (20,226,472)

Long-Range Summary

The Senior Management team of the Chief Executive Office meets on a regular basis to discuss and evaluate current financing strategies and also modify and/or develop long term strategies aimed at addressing the County's fiscal needs for at least three years into the future.

The County's budget is accounted for in five separate financial funds, of which the General Fund is a major focus of long-range planning efforts. The General Fund typically serves as the main operating fund which is used

to pay for core services and is the fund of which the Board of Supervisors has the most discretion. Stanislaus County has a firm "No Back-Fill" policy that eliminates funding and services for programs where State and/or Federal agencies eliminate or reduce funding.

The General Fund Long-Range Summary is an illustration of the County's long-range financial plans that extend beyond the current fiscal year and applies certain funding and expenditure assumptions as escalation factors to best project future years.

Funding Assumptions

Discretionary Revenue

Over 90% of all Discretionary Revenue consists of property and sales tax sources. Discretionary Revenue is monitored on a regular basis with consideration given to historical inflow trends and local and regional economic conditions. The Recommended 2018-2019 Proposed Budget Discretionary Revenue projection of \$216.6 million is based on anticipated revenue of \$205.8 million being realized in Fiscal Year 2017-2018. Property tax

revenue is estimated to increase 3% in Budget Year 2018-2019 and 2% annually thereafter. Sales tax revenue is estimated to increase approximately 1% annually. The combined growth factor for Discretionary Revenue is just under 2% annually, beginning in 2019-2020 to reflect modest projected gains in property and sales tax. This is consistent with the 10 year actual experience in which average annual growth is 1.8%.

Department Revenue

Assuming that departmental revenue will see modest growth, departments forecast the 2018-2019 Recommended Proposed Budget base revenue at \$112.9 million, with a 2% growth estimate for 2019-2020, for a total of \$115 million. These estimates will be revisited at Final Budget for updated revenue trends; future years are projected to grow 3%.

Assigned Fund Balance

Assignments of prior year savings have been set aside as one-time funding sources for strategic purposes in future years. Assigned fund balance of \$1.5 million is dedicated to support deferred maintenance and Americans with Disabilities Act (ADA) improvements in Budget Year

2018-2019. Assigned fund balance of \$5.3 million will be dedicated to support these efforts through Fiscal Year 2019-2020, along with strategic use of reserves to balance the Year 2 Spending Plan.

Unassigned Fund Balance

The 2018-2019 Recommended Proposed Budget is balanced using \$13.4 million of Unassigned fund balance. Compared to prior years, this amount is higher due to strategic utilization of one-time funding sources from liquidated fund balance assignments related to the completion of jail expansion phase I and II and payoff of debt service. Projected Unassigned fund balance use of \$9 million for Budget Years 2019-2020, 2020-2021, and 2021-2022 is assumed.

Expenditure Assumptions

Base Budget

The recommended Base Budget for Budget Year 2018-2019 does not include expenditures encumbrances and carryover appropriations of Fiscal Year 2017-2018. These balances are however included in the long range model at final budget since it is prepared after year-end close when actual balances of unspent encumbrances are known. Departments submitted conservative Year 2 spending estimates that total \$308.3 million, at base, less than 1% growth above the Recommended Budget level of \$307.1 million. It is anticipated that these figures will be increased, as funding permits, for the results of staffing studies, balancing of unmet needs and other department adjustments that can be considered after year-end close for 2017-2018, in the development of the Final Budget for 2018-2019/2019-2020. Rounding to the nearest \$100,000, the anticipated cost increases in future budget years reflect base increases of approximately 3.5% from Budget Years 2020-2021 to 2021-2022.

Debt Refinance

On July 16, 2013, the Board of Supervisors approved the refinancing of the 2004 Series A and B Certificates of Participation (COP) through an internal borrowing from the Stanislaus County Treasury Pool. This shortened the maturity date of the COPs by eight years, provided approximately \$4.9 million in Net Present Value savings, and freed up operational funding in Budget Year 2018-2019, and beyond, that can be used to address anticipated increases in cost associated with the expansion of the County's detention facilities. The 2013 refinancing of the COPs required a one-time cash

contribution to "buy-down" \$4,028,754 of outstanding par amount as well as additional annual payments to accelerate the payoff. Further, accelerated payoff of the internal Tobacco Endowment debt for the AB 900 Public Safety Facility will occur by the end of Fiscal Year 2017-2018, leaving only two open projects for Debt Service expense in 2018-2019. The Recommended Proposed Budget includes only the Tobacco Endowment Loan for the Stanislaus Animal Services Agency and the private placement HVAC Financing for the Community Services Facility, both of which have offsetting revenue to mitigate County General Fund exposure. Rental revenue from properties associated with prior debt will surpass debt expense beginning in 2018-2019 with \$1.4 million contributed in Net County Cost savings. This presents an opportunity for the Board of Supervisors to consider prudent use of debt strategies to meet future Capital Project needs.

Restoration of 5% Salary/Vacancy Rate Factor

New policy to support departments in transitioning to the two-year budget, provides for elimination of the 5% vacancy factor that had been applied to General Fund departments in prior zero-based budgets. For Fiscal Year 2018-2019, the value of this restoration is approximately \$7.8 million for departments to confidently staff their allocated positions, and when necessary to use extra-help and/or overtime to maintain service levels. This is a significant contribution of resources to department operations that must be dedicated to staffing; these funds are not available for transfer to other department operations.

Jail Staffing and Operations

The AB 900 Phase II Project (Maximum Security/Medical/Mental Health) and the County's companion project (Intake, Release, and Administration) have been completed on time and under budget. These new facilities represent a significant modernization and addition of safe public safety facilities. The County's General Fund and the Local Community Corrections Partnership (CCP) fund are responsible for the staffing and operational costs for these new facilities, including jail medical, which are estimated at \$27.1 million in Budget Year 2018-2019, \$28 million in Budget Year 2019-2020, \$29 million in Budget Year 2020-2021, and \$30 million in 2021-2022. These figures represent the total cost prior to the CCP fund benefit of approximately \$4.1 million in Budget Year 2018-2019, \$4.3 million in 2019-2020, \$4.4 million in 2020-2021 and \$4.6 million in 2021-2022.

In-Home Supportive Service (IHSS) Maintenance of Effort (MOE)

As part of the Adopted Final Budget for 2017-2018, it was reported that a new State formula for financing the IHSS program would impact the County General Fund by an

estimated \$1.3 million. The State has settled the methodology for calculating MOE and the impact to the County ranges from approximately \$2.3 million in the Proposed Budget 2018-2019 to \$6.4 million by Budget Year 2021-2022. This exposure may be partially offset by growth in 1991 Realignment funding, but projections on future years are fluid and subject to changes at the State level. The IHSS program is administered by the Community Services Agency; staff will work with State representatives to understand and mitigate the IHSS exposure through alternate financing strategies outside of the General Fund.

Balancing

When expenditures exceed funding, the total deficit is shown in brackets in the Long Range Summary. These deficits will need to be addressed through further budget reductions, growth in revenue or the additional use of one-time funding. Senior management of the Chief Executive Office will work closely with the Board of Supervisors to continue to develop and refine the multi-year strategy to ensure a balanced budget in future budget years.

What is a Schedule 9?

County Clerk-Recorder - Recorder Division						
00100 0020001		FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
General Fund	FY 2016-2017	Adopted Final	Proposed	Column C -	Spending	Column E -
	Actuals	Budget	Budget	Column B	Plan	Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses, Permits, Franchises	147,448	136,000	142,800	6,800	149,940	7,140
Fines, Forfeitures, Penalties	-	-	-	-	-	-
Revenue from Use of Assets	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-
Charges for Service	1,772,733	1,666,015	1,749,316	83,301	1,836,782	87,466
Miscellaneous Revenue	331,257	305,500	320,775	15,275	336,814	16,039
Other Financing Sources	-	-	-	-	-	-
Total Revenue	\$ 2,251,438	\$ 2,107,515	\$ 2,212,891	\$ 105,376	\$ 2,323,535	\$ 110,645
Use of Fund Balance/ Retained Earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Funding Sources	\$ 2,251,438	\$ 2,107,515	\$ 2,212,891	\$ 105,376	\$ 2,323,535	\$ 110,645
Salaries and Benefits	\$ 1,562,577	\$ 1,894,816	\$ 1,989,557	\$ 94,741	\$ 2,089,035	\$ 99,478
Services and Supplies	100,925	164,225	172,436	8,211	181,058	8,622
Other Charges	265,949	274,050	287,753	13,703	302,140	14,388
Fixed Assets						
Building and Improvements	-	-	-	-	-	-
Equipment	-	-	-	-	-	-
Other Financing Uses	-	-	-	-	-	-
Intrafund	460	521	547	26	574	27
Gross Costs	\$ 1,929,911	\$ 2,333,612	\$ 2,450,293	\$ 116,681	\$ 2,572,807	\$ 122,515
General Fund Contribution	\$ (321,527)	\$ 226,097	\$ 237,402	\$ 11,305	\$ 249,272	\$ 11,870
Total Allocated Positions	32	34	34	-	34	-

Revenue Classifications

Taxes - Money received from tax revenue
Licenses, Permits, Franchises - Money received from these sources
Fines, Forfeitures, Penalties - Money received from fines or penalties
Revenue from Use of Assets - Money received from assets such as rent
Intergovernmental Revenue - Funds received from Federal, State, or local government sources such as grants
Charges for Service - Fees collected for services provided by the department
Miscellaneous Revenue - Money received from various sources such as donations, salvage, and legal settlements
Other Financing Sources - Increase in resources reported separate of revenues

Cost Classifications

Salaries and Benefits - Accounts that establish expenditures for employee related costs
Services and Supplies - Accounts that establish expenditures for operating expenses of County departments and programs
Other Charges - A payment to an agency, institution, or entity outside the County; includes charges per the County's Cost Allocation Plan
Fixed Assets - Land, buildings, vehicles, infrastructure, and assets used in operations that have value past one year
Other Financing Uses - Decrease in current financial resources that is separate of expenditures
Equity - Assets of an entity that remains after deducting liabilities
Intrafund - A way to record revenue/expenditures from a department with the same fund but different orgs

Funding Sources

Fund Balance - Revenue not spent in the previous year; only used in Schedule 9s for General Fund, Special Revenue, and Capital Projects funds
Retained Earnings - Accumulated earnings of an Enterprise or Internal Service Fund
Totals
Total Revenue - Total of all revenue
Total Funding Sources - Total of all funding sources, including revenue and fund balance/retained earnings used to balance
Gross Costs - Total expenses before factoring in any offsetting revenue
General Fund Contribution - Funding from the County General Fund used to balance and/or meet mandated match requirements; Gross Costs minus Total Funding Sources equals General Fund Contribution

Supporting Strong and Safe Neighborhoods

Introduction

Protecting the safety of the residents of Stanislaus County continues to be the top priority of the Board of Supervisors. The impact of gangs, drugs, and vagrancy directly contributes to the decline of the physical, economic, and social health of the County. Reducing these impacts allows residents to live and prosper in safe local communities and neighborhoods.

Departments contained within this section support the Board of Supervisors' priority of *Supporting Strong and Safe Neighborhoods for individuals and families to thrive*. These departments rely on robust partnerships within the County organization, supporting agencies, and community-based organizations throughout the region to maintain effective public safety programs. The following County public safety departments remain focused on coordinated efforts to ensure a collaborative, system-wide approach to protecting the public:

- ◆ The CEO – Office of Emergency Services/Fire Warden provides emergency management services, fire and rescue mutual aid, and County-wide security services;
- ◆ The CEO – Capital Projects Fund provides funding for the civil courtroom lease costs, a portion of the Law Library rent, and may be used to refurbish and replace justice related facilities;
- ◆ The CEO – County Operations budget provides funding for County courts, drug and alcohol testing for law enforcement, and DNA identification testing and analysis;
- ◆ The District Attorney seeks justice through the vigorous prosecution of criminals and the provision of victim advocacy programs;
- ◆ The Grand Jury provides unbiased oversight to the investigation of citizen complaints pertaining to policies and procedures of the County, cities, and school districts and makes recommendations to improve local governmental operations;
- ◆ The Integrated Criminal Justice Information System (ICJIS) project is focused on developing and maintaining a feature-rich management

information system used by County public safety departments;

- ◆ Probation provides intensive supervision to adult and juvenile offenders who are placed in the community and runs a safe, secure custodial facility for juvenile offenders;
- ◆ The Public Defender provides vigorous and effective legal representation for indigents who are accused of criminal offenses, appear in juvenile court proceedings, or involved in statutorily defined civil proceedings; and
- ◆ The Sheriff's Department is the primary law enforcement agency for the unincorporated areas of the County and its contract cities, providing housing for incarcerated adults and security for the Courts.



Priority Highlights

In an effort to ensure all County residents have access to a good quality of life, a new service model and pilot

program for a Community Assessment, Response and Engagement (CARE) multi-disciplinary team strategy is

being implemented assist individuals in distress due to homelessness, severe and persistent mental illness, substance use disorders, and high-risk health and safety behaviors. The goal is to assist high-risk individuals in accessing the assistance they need to find housing, connect to substance abuse treatment, address mental illness and secure an increased quality of life. Resources have been added to the District Attorney, Probation Department, and the Public Defender to ensure support of this vulnerable and sometimes troubled population.



The Public Defender is implementing a new social worker program. Social workers will work with clients to help reduce recidivism by securing services that will help clients stabilize and not recidivate. Services will include housing and job search, rehabilitation programs, access

to sober living services, and connection to vital social services. Program funding will come from the Community Corrections Partnership (CCP), approved by the CCP Executive Committee in Fiscal Year 2017-2018.

The passage of proposition 64 in November 2016 legalized the sale and cultivation of recreational cannabis for adults, requiring a need to regulate its commercial sale and cultivation. Using revenue collected from business owner development agreements, the County is able to fund several law enforcement positions in various departments, including the District Attorney and Sheriff, to ensure industry adherence to local ordinances and the executed development agreements.

The County is implementing a body-worn camera program to improve public safety through increased operational transparency and accountability. Other jurisdictions report similar programs have reduced complaints, allowing resources to be redirected to improve customer service. The Sheriff's Department will implement the program in January 2019. As a result, the District Attorney will experience a significant increase in

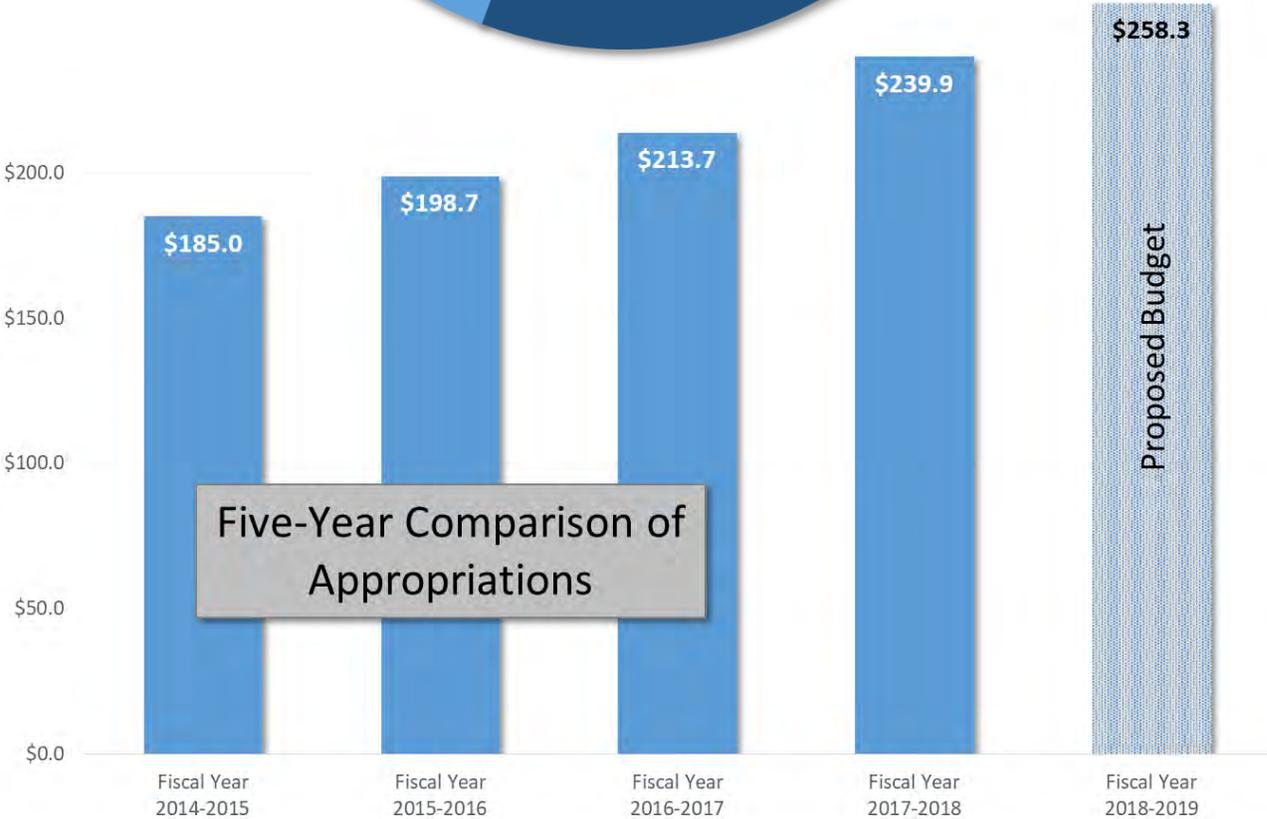
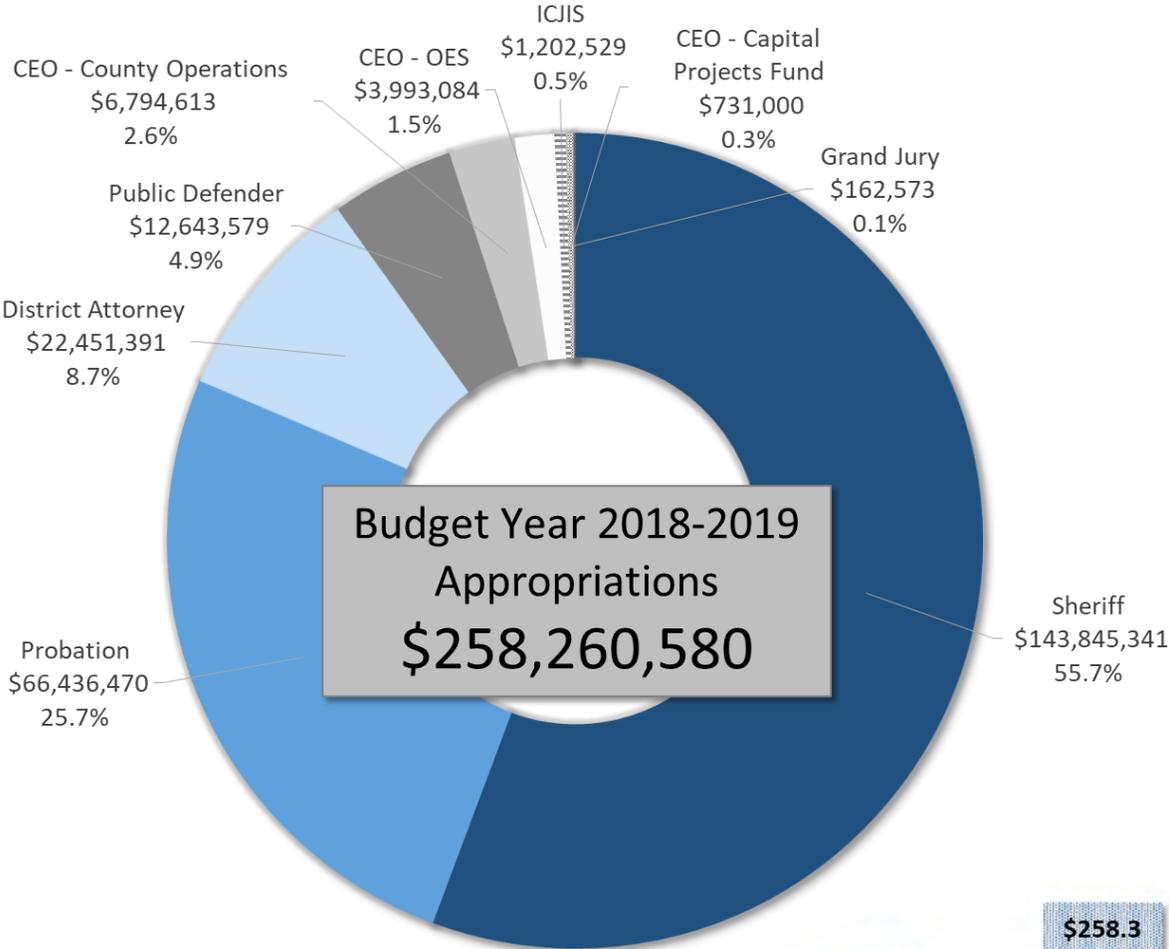
the amount of video footage needing to be downloaded and reviewed for cases. Three new positions, one in the Sheriff's Department and two in the District Attorney's Office, will be added to support this program.

Priority Appropriations and Trends

Budget Year 2018-2019 appropriations total \$258.2 million for this priority. While the Sheriff, Probation and the District Attorney make up 90% of this priority budget, approximately 37% of the total priority area costs are funded with non-general fund revenue sources, including 2011 State realignment funds and various State and Federal grants.

Five-year historical trends show a 40% increase from Fiscal Year 2014-2015 to Fiscal Year 2018-2019 Proposed Budget primarily due to Public Safety Restoration and

growth in Adult Detention facilities that support Public Safety Realignment per Assembly Bill 109, signed into law in 2011. This Assembly Bill realigned low-level offenders from serving time in State prisons to serving their jail sentence in county jail facilities. Significant facility expansion occurred in order to have adequate space for inmate detention and inmate programs. Realignment affected all Public Safety departments and adjustments continue to be necessary in order to ensure that inmate populations are supported through the criminal justice process and program rehabilitation services.



Supporting Strong and Safe Neighborhoods Summary of Budget Appropriations

Page	Fund	Org	Recommended 2018-2019	
79	CEO-Capital Projects Fund		\$731,000	
	2025	0061301	Courthouse Construction Fund	\$700,000
	2026	0061303	Criminal Justice Facilities Fund	\$31,000
82	CEO-County Operations		\$6,794,613	
	0100	0016120	County Court Funding	\$6,486,613
	1726	0017200	Department of Justice Drug and Alcohol	\$100,000
	1777	0017710	DNA Identification Fund Prop 69	\$208,000
	0100	0017400	Jail Medical Program	\$0
85	Chief Executive Office		\$3,993,084	
	0100	0015500	Office of Emergency Service/Fire Warden	\$2,077,070
	1670	0017370	Office of Emergency Services Homeland Security Grants	\$0
	1725	0017100	County Fire Service Fund	\$1,916,014
91	District Attorney		\$22,451,391	
	0100	0023100	Criminal Division	\$20,323,963
	1761	0023229	Arson Task Force	\$82,659
	1712	0023212	Auto Insurance Fraud Prosecution	\$207,887
	177A	0023310	Consumer Fraud Prosecution Program	\$0
	1771	0023271	Criminal Division Asset Forfeiture	\$6,000
	1706	0023206	Elder Abuse Advocacy and Outreach	\$201,407
	1707	0023207	Federal Asset Forfeiture	\$2,731
	1678	0023209	Office of Traffic Safety Impaired Driver Vertical Prosecution	\$0
	1776	0023276	Real Estate Fraud Prosecution	\$260,229
	1686	0023208	Unserved/Underserved Victim Advocacy and Outreach	\$188,876
	1710	0023220	Victim Compensation and Government Claims	\$86,881
	1714	0023214	Victim Services Program	\$1,090,758
99	Grand Jury		\$162,573	
	0100	0052100	Grand Jury	\$162,573
102	Integrated Criminal Justice Information System		\$1,202,529	
	5141	0016161	Integrated Criminal Justice Information System	\$1,202,529

Page	Fund	Org	Recommended 2018-2019
106	Probation		\$66,436,470
0100	0026050	Administration	\$3,430,883
0100	0026060	Community Corrections Partnership	\$5,389,994
1688	0026431	Corrections Performance Incentive Fund	\$1,588,724
0100	0026100	Field Services	\$14,123,345
0100	0026200	Institutional Services	\$7,383,734
1764	0026379	Juvenile Accountability Block Grant	\$100,000
0100	0026070	Juvenile Commitment Facility	\$4,349,315
1798	0026395	Juvenile Justice Crime Prevention Act	\$2,646,407
1679	0026481	Local Community Corrections	\$24,382,235
1765	0026420	Ward Welfare Fund	\$80,000
1698	0026406	Youthful Offender Block Grant	\$2,961,833
113	Public Defender		\$12,643,579
0100	0027000	Public Defender	\$7,982,119
0100	0027500	Indigent Defense	\$4,661,460
120	Sheriff		\$143,845,341
0100	0028100	Administration	\$11,941,486
0100	0028400	Adult Detention Expansion	\$16,561,980
1703	0028600	CAL ID Program	\$721,205
1780	0028889	CAL-MMET Program	\$730,125
1768	0028840	Civil Process Fee	\$438,697
0100	0028239	Contract Cities	\$12,022,632
176C	0028370	Court Security	\$5,548,587
1743	0028869	Dedicated Funds	\$0
0100	0028300	Detention	\$54,421,936
1769	0028870	Driver Training Program	\$155,736
4081	0028509	Jail Commissary/Inmate Welfare	\$2,258,279
1799	0028610	Justice Assistance Grant	\$155,748
0100	0028200	Operations	\$38,332,196
1715	0028825	Vehicle Theft Unit	\$556,734
Supporting Strong and Safe Neighborhoods Total			\$258,260,580

CEO – Capital Projects Fund

To guide the organization and serve the public interest, implement the Board of Supervisors’ priorities, and support County departments in achieving their missions.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$760,000	\$760,000
Use of Fund Balance/ Retained Earnings	(\$29,000)	(\$29,000)
Gross Costs	\$731,000	\$731,000
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	0	0

Department Services and Programs

CEO – County Capital Projects Fund is a division within the Chief Executive Office for Courthouse Construction Fund and Criminal Justice Facilities Fund.

The Courthouse Construction Fund budget provides for the revenue used for lease costs for the civil courtrooms located on the 4th and 6th floors of the privately owned building at 801 Tenth Street. This budget is funded from an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. Approval was granted from the State on May 19,

2009, to use these funds for the lease costs identified above.

The Criminal Justice Facilities Fund budget provides for the revenue used to fund a portion of the cost of Law Library rent and may be used to refurbish and replace criminal justice related facilities and develop and improve electronic information. Funding is derived from a dedicated revenue source associated with an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law.

Budgets Contained within the Department

- ◆ Courthouse Construction Fund (Capital Projects Fund)
- ◆ Criminal Justice Facilities Fund (Capital Projects Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

CEO - Capital Projects Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$938,396	\$850,000	\$730,000	(\$20,000)	\$730,000	\$0
Revenue from use of Assets	\$12,210	\$30,000	\$30,000	\$0	\$30,000	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$950,606	\$880,000	\$760,000	(\$20,000)	\$760,000	\$0
Use of Fund Balance/Retained Earnings	\$591,492	\$554,551	(\$29,000)	(\$583,551)	(\$29,000)	\$0
Total Funding Sources	\$1,542,098	\$1,434,551	\$731,000	(\$703,551)	\$731,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$711,588	\$604,041	\$700,000	\$95,959	\$700,000	\$0
Other Charges	\$30,510	\$30,510	\$31,000	\$490	\$31,000	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$800,000	\$800,000	\$0	(\$800,000)	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,542,098	\$1,434,551	\$731,000	(\$703,551)	\$731,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$760,000, a decrease of approximately \$120,000 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by evaluating historical trends on court penalty assessments and interest earnings.
- ◆ The Department anticipates a total of \$3.5 million in available fund balance as of July 1, 2018, with a contribution to fund balance of \$29,000 in Fiscal Year 2018-2019.
 - ◆ The Courthouse Construction Fund budget estimates an available fund balance of \$3.1 million, with a budgeted use of \$300,000 in 2018-2019.
 - ◆ The Criminal Justice Facilities Fund budget estimates an available fund balance of \$398,755, with a contribution to fund balance of \$329,000 added in 2018-2019.
- ◆ The 13.6% reduction in estimated revenue is consistent with statewide trends which reflect decreases in court penalty assessments for fines. Over the past four years, revenues have declined an average of 6% annually. It is projected that revenues will not materialize at the Adopted Final Budget 2017-2018 level, reducing the base for 2018-2019 revenue projections.

Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$731,000, a decrease of \$703,551 from the 2017-2018 Adopted Final Budget.
- ◆ The Proposed Budget at base includes a decrease of \$703,551 primarily due to the reduction in projected expenditures for the Criminal Justice Facilities Fund as a result of the payoff of debt for the Twelfth Street Office and Parking Garage in Fiscal Year 2017-2018.

- ◆ No service level adjustments are recommended at this time.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2017-2018 Adopted Final Budget allocation.

Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$760,000, consistent with the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by evaluating historical trends on court penalty assessments and interest earnings.
- ◆ The Spending Plan includes a contribution of \$29,000 to departmental fund balance; based on contribution budgeted in the 2018-2019 Proposed Budget, the Department anticipates there will be \$3.5 million in available fund balance on July 1, 2019.
 - ◆ A fund balance of \$2.8 million is estimated in the Courthouse Construction Fund budget, with \$300,000 budgeted for use in the Spending Plan.
 - ◆ A fund balance of \$727,755 is estimated in the Criminal Justice Facilities Fund budget, with a contribution to fund balance of \$329,000 added in the Spending Plan.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$731,000, consistent with the 2018-2019 Proposed Budget.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on historical spending.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of zero, consistent with the 2018-2019 Proposed Budget allocation.

Chief Executive Office – County Operations (Supporting Strong and Safe Neighborhoods)

To guide the organization and serve the public interest, implement the Board of Supervisors’ priorities, and support County departments in achieving their missions.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$3,300,716	\$3,364,675
Use of Fund Balance/ Retained Earnings	\$150,100	\$145,900
Gross Costs	\$6,794,613	\$6,921,248
General Fund Contributions	\$3,343,797	\$3,410,673
% Funded by General Fund	49.2%	49.3%
Total Allocated Positions	0	0

Department Services and Programs

CEO – County Operations is a division within the Chief Executive Office that houses County Court Funding, Department of Justice Drug and Alcohol, DNA Identification Fund Prop 69, and until this fiscal year, the Jail Medical Program.

The **County Court Funding** budget supports the County-Courts partnership established as part of the Lockyer-Isenberg Trial Court Funding Act (Assembly Bill 233), as amended in Section 77200 of the California Government Code, and provides funding for the annual County Maintenance of Effort (MOE) obligation to the Superior Court, as well as the annual County Facilities payment to the State for court facilities.

Stanislaus County’s MOE amount is \$4.6 million, which includes an operations portion of \$3.5 million and fines and forfeitures portion of \$1.1 million. Counties are still responsible for the collection of Court fines and fees, but must return to the State one half of the revenue received that is in excess of the revenue portion of the MOE obligation. Ownership and responsibility for operation and maintenance of all court facilities lies with the State of California; however, the County is required to make an annual County Facilities Payment (CFP) to the State for each of the Court facilities.

The **Department of Justice (DOJ) Drug and Alcohol** budget has provided resources for drug and alcohol testing for Stanislaus County law enforcement since 1993 to ensure the ultimate prosecution of offenders. Revenue is received from Controlled Substance fines.

The **DNA Identification Fund Prop 69** budget provides resources for DNA analysis and identification testing for Stanislaus County law enforcement. Government Code section 76104.6, effective November 3, 2004, directs California Courts to levy a \$1 penalty for every \$10 or fraction thereof upon every fine, penalty, and forfeiture levied on criminal offenses including traffic offenses, but excluding parking offenses, to implement the DNA Identification Fund. In Stanislaus County, the revenue is distributed equally to the Probation and Sheriff departments.

The **Jail Medical Program** budget provides for the medical, dental, and mental health services to adult and juvenile detention populations. Effective with Budget Year 2018-2019, it is transferred from the CEO oversight to the Sheriff’s Department which will serve as the fiscal agent and account for Jail Medical services in the Sheriff Detention and Adult Detention Expansion budgets as well as Probation Institutions.

Budgets Contained within the Department

- ◆ County Court Funding (General Fund)
- ◆ Department of Justice Drug and Alcohol (Special Revenue Fund)
- ◆ DNA Identification Fund Prop 69 (Special Revenue Fund)
- ◆ Jail Medical Program (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

CEO - County Operations (Safe)						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$5	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,534,360	\$2,350,000	\$2,423,912	\$73,912	\$2,470,273	\$46,361
Revenue from use of Assets	\$137,131	\$74,000	\$68,606	(\$5,394)	\$70,040	\$1,434
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$872,357	\$1,777,390	\$697,924	(\$1,079,466)	\$711,882	\$13,958
Miscellaneous Revenue	\$124,847	\$115,000	\$110,274	(\$4,726)	\$112,480	\$2,206
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,668,700	\$4,316,390	\$3,300,716	(\$1,015,674)	\$3,364,675	\$63,959
Use of Fund Balance/Retained Earnings	\$28,373	\$116,000	\$150,100	\$34,100	\$145,900	(\$4,200)
Total Funding Sources	\$3,697,073	\$4,432,390	\$3,450,816	(\$981,574)	\$3,510,575	\$59,759
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$10,821,034	\$14,023,939	\$269,485	(\$13,754,454)	\$272,875	\$3,390
Other Charges	\$5,488,448	\$5,575,782	\$5,917,218	\$341,436	\$6,035,564	\$118,346
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$208,000	\$208,000	\$208,000	\$0	\$204,900	(\$3,100)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$522,171	\$504,400	\$399,910	(\$104,490)	\$407,909	\$7,999
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$17,039,653	\$20,312,121	\$6,794,613	(\$13,517,508)	\$6,921,248	\$126,635
General Fund Contribution	\$13,342,580	\$15,879,731	\$3,343,797	(\$12,535,934)	\$3,410,673	\$66,876
Total Allocated Positions	-	-	-	-	-	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$3.3 million, a decrease of approximately \$1 million from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by evaluating historical trends.
- ◆ The Department anticipates a total of \$321,605 in available fund balance as of July 1, 2018, of which \$150,100 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Fund balance for the Department of Justice Drug and Alcohol budget is estimated at \$241,505, of which \$70,000 is budgeted for use in 2018-2019.
 - ◆ Fund balance for the DNA Identification Fund Prop 69 budget is estimated at \$80,100, of which \$80,100 is budgeted for use in 2018-2019. Additional analysis will be completed as part of Fiscal Year 2017-2018 year-end close to evaluate revenue and fund balance for the DNA Identification Fund and planned expenditures for Budget Year 2018-2019 and the 2019-2020 Spending Plan will be adjusted to remain within available projected fund balance through the two-year period.
- ◆ The 23.5% reduction in estimated revenue is due to the removal of the Jail Medical Program budget from this Department to the Sheriff and Probation departments effective July 1, 2018.

Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$6.8 million, a decrease of \$13.5 million from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$3.3 million.
- ◆ The Proposed Budget at base includes a \$13.5 million decrease due to the removal of the Jail Medical Program from the Department's budget.

- ◆ No service level adjustments are recommended at this time.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2017-2018 Adopted Final Budget allocation.

Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

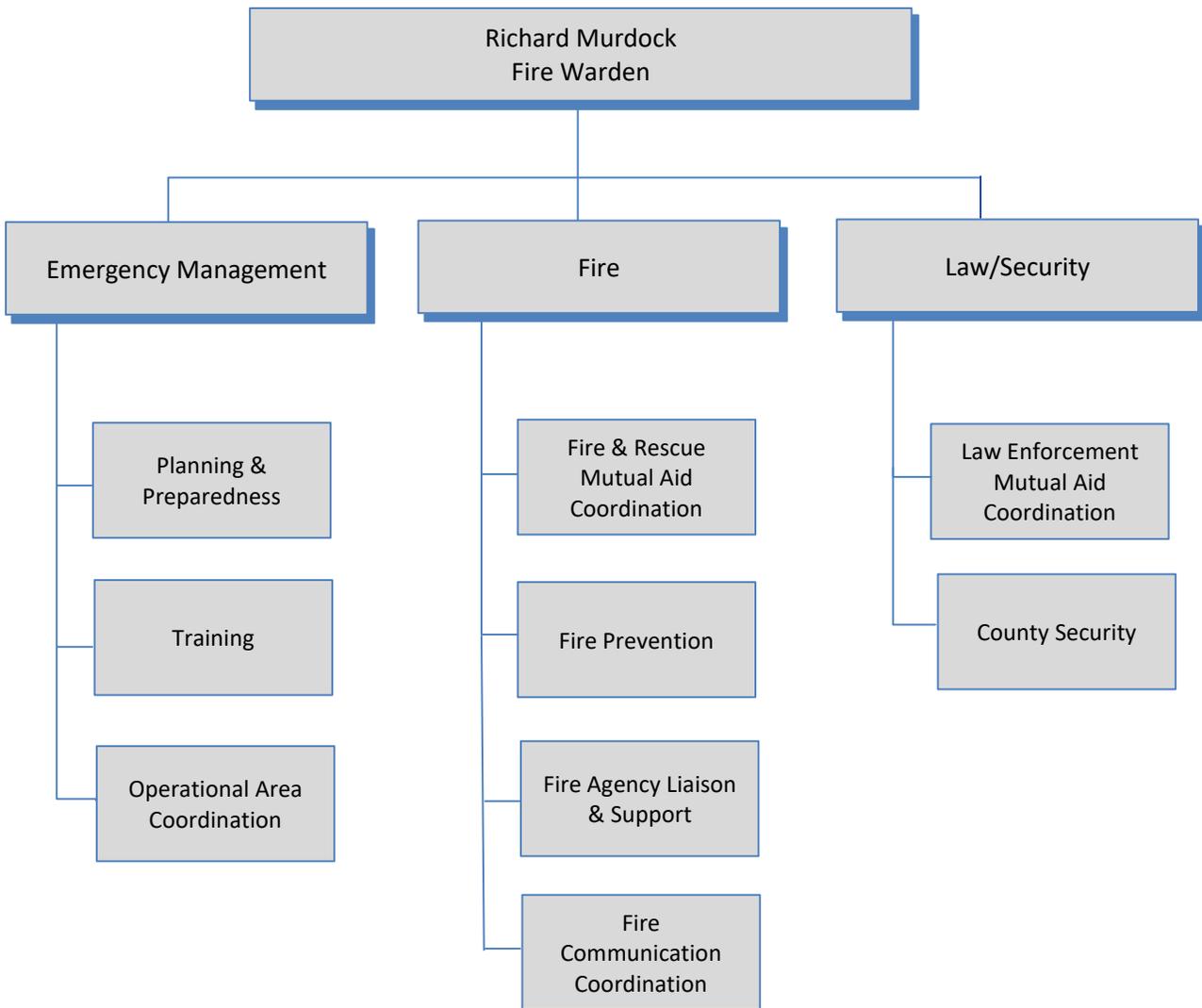
- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$3.4 million, an increase of \$63,959 from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by evaluating historical trends.
- ◆ The Spending Plan relies on the use of \$145,900 in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$171,505 in available fund balance on July 1, 2019.
 - ◆ For the Department of Justice Drug and Alcohol program, the use of \$70,000 in fund balance is projected in the Spending Plan, with \$171,505 in estimated fund balance available.
 - ◆ For the DNA Identification Fund Prop 69 services, the use of \$75,900 in fund balance is projected in the Spending Plan, however, this will only be possible if financial operations improve from the current forecast, with a current estimate of available fund balance of \$0.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$6.9 million, an increase of \$126,635 from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$3.4 million.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on historical spending and anticipated costs specific to County operational budgets.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of zero, consistent with the 2018-2019 Proposed Budget allocation.



3705 Oakdale Road, Modesto, CA, 95357, (209) 552-3600
www.stanoes.com

Chief Executive Office – Office of Emergency Services/Fire Warden

To provide a safe and resilient community through emergency management and coordination within the Stanislaus Operational Area to protect lives, property and the economy by preparing, planning, mitigating, responding to and recovering from disasters and emergencies.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$1,826,073	\$1,880,856
Use of Fund Balance/ Retained Earnings	\$128,000	\$128,000
Gross Costs	\$3,993,084	\$4,074,671
General Fund Contributions	\$2,039,011	\$2,065,815
% Funded by General Fund	51.1%	50.7%
Total Allocated Positions	14	14

Department Services and Programs

The Stanislaus County Chief Executive Officer (CEO) is the Director of the Office of Emergency Services with the day-to-day direction provided by the Assistant Director of Emergency Services/Fire Warden. The Office of Emergency Services and Fire Warden (OES/FW) provide emergency management services, fire and rescue mutual aid, and County security.

As the Operational Area Coordinator (OAC) for Stanislaus County, OES/FW **Emergency Management Division** is responsible for fulfilling the local government and Operational Area State mandates identified in the California Code of Regulations, establishing the Standardized Emergency Management System (SEMS). These responsibilities include maintaining a functional Emergency Operations Center (EOC) for the Operational Area (OA), the coordination of emergency activities that exceed the day-to-day level, and the coordination of mutual aid requests as well as communication between local government and the State. Local government is required to meet or exceed State mandates to be eligible for State funding of response-related costs during a disaster. OES/FW ensures County compliance with Homeland Security Presidential Directives 5 and 8, under the National Incident Management System (NIMS). These directives are linked to planning and preparedness funding, disaster management, and recovery funding after a disaster.

Within the **Fire Division**, the Fire Warden acts as the Fire and Rescue Operational Area Coordinator (OAC) for

Stanislaus County. As the OAC, the Fire Warden is responsible for the planning, coordination, and deployment of fire mutual aid resources. The OAC is also responsible for maintaining several local, State, and Federal databases that validate certifications, maintaining an inventory of personnel and apparatus, providing training, and coordinating Statewide deployment of local fire resources. The Fire Warden is the liaison between local fire agencies and the County; staff provides assistance to fire districts with financial issues including development impacts, revenue projections, budget analysis, fees and assessments, and represents County Fire agencies on various local and State committees and workgroups.

The **County Security** Law Enforcement program within Law/Security at OES provides emergency services mutual aid support to community partners and the OA, also providing direct support for potential threats to County operations which could impact the safety and security of County staff and customers. This includes staff training and the assessment of County facilities, security-related incident management, and cybersecurity.

Administration provides support for all divisions including budget preparation and monitoring, accounting services such as accounts payable and receivables, contract administration, purchasing and credit card administration, facilities, maintenance, and grant administration activities and responsibilities.

Board of Supervisors Priority Area

The Chief Executive Office – Office of Emergency Services/Fire Warden supports the following Board of Supervisors priority:



Supporting strong and safe neighborhoods for individuals and families to thrive.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Develop and Implement a Stanislaus County Operational Area Transportation Plan that identifies local transportation resources with consideration for people with disabilities and access and functional needs, providing safe and efficient routes of travel during an emergency incident
- ◆ Provide California Incident Command Certification Systems Training (CICCS) to fire service partners through utilization of Less-than-Countywide funding to provide mutual aid response both locally and throughout the State
- ◆ Promote the implementation of the on-line Fire Prevention Accela application for use in the field ensuring efficient customer service, increased productivity and timely collection of fees reducing processing time. Full implementation is anticipated by June 2019
- ◆ Develop a continuous and relevant County Security Training Cycle, with Phase I, Workplace Violence training completed by June 2020

Budgets Contained within the Department

- ◆ Office of Emergency Services/Fire Warden (General Fund)
- ◆ Office of Emergency Services Homeland Security Grants (Special Revenue Fund)
- ◆ County Fire Service Fund (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Chief Executive Office - Office of Emergency Services						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$1,429,972	\$1,319,549	\$1,385,526	\$65,977	\$1,427,092	\$41,566
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$855,602	\$250,852	\$250,889	\$37	\$258,416	\$7,527
Charges for Service	\$229,515	\$216,158	\$19,658	(\$26,500)	\$195,348	\$5,690
Miscellaneous Revenue	\$1,131	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,516,220	\$1,786,559	\$1,826,073	\$39,514	\$1,880,856	\$54,783
Use of Fund Balance/Retained Earnings	(\$310,712)	\$45,000	\$128,000	\$83,000	\$128,000	\$0
Total Funding Sources	\$2,205,508	\$1,831,559	\$1,954,073	\$122,514	\$2,008,856	\$54,783
Salaries and Benefits	\$1,626,589	\$1,808,174	\$1,801,717	(\$6,457)	\$1,855,129	\$53,412
Services and Supplies	\$1,698,898	\$1,666,228	\$1,651,283	(\$14,945)	\$1,667,678	\$16,395
Other Charges	\$331,333	\$333,302	\$336,584	\$3,282	\$348,364	\$11,780
Fixed Assets						
Buildings & Improvements	\$46,366	\$175,000	\$0	(\$175,000)	\$0	\$0
Equipment	\$223,528	\$124,500	\$203,000	\$78,500	\$203,000	\$0
Other Financing Uses	\$265,602	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$601	\$510	\$500	(\$10)	\$500	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,192,917	\$4,107,714	\$3,993,084	(\$114,630)	\$4,074,671	\$81,587
General Fund Contribution	\$1,987,409	\$2,276,155	\$2,039,011	(\$237,144)	\$2,065,815	\$26,804
Total Allocated Positions	-	-	14		14	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Revenue for the 2018-2019 Proposed Budget is estimated at \$1.8 million, an increase of \$39,514 from the 2017-2018 Adopted Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by a review of historical trends, contracts, and grant information from the State.
- ◆ The Department anticipates a total of \$2,151,962 in available fund balance as of July 1, 2018, of which \$128,000 is budgeted for use in the Fire Service Fund Fiscal Year 2018-2019 Proposed Budget.

Budget and Operations

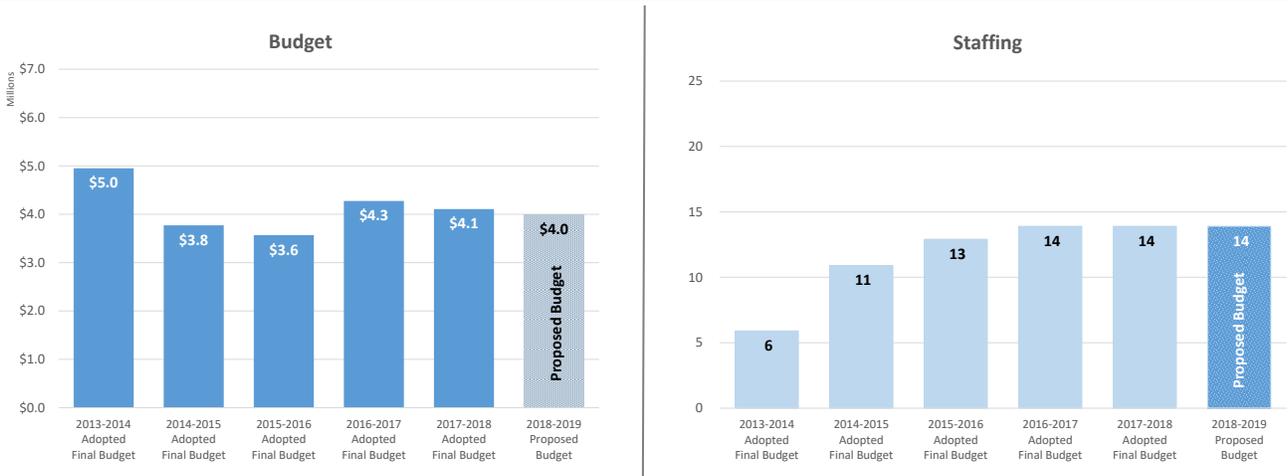
- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$4 million, a decrease of \$114,630 from the 2017-2018 Adopted Final Budget.
 - ◆ The decrease projected for 2018-2019 is due to the elimination of the one-time capital project costs for the building renovation and security enhancements, funded in the prior year, consistent with the zero-based budget policy. This reduction in cost offsets the cost of doing business increases which were factored in the base budget, as well as the service level increase described below.
- ◆ The Proposed Budget includes a recommendation to increase service levels.
 - ◆ The Proposed Budget includes \$40,000 for a consultant to work with the smaller, rural fire agencies in the County to explore methods to provide assistance to those agencies that have difficulty sustaining staff and other resources. Services would provide assistance with functions including: Human Resources, Finance, Payroll and Training.

- ◆ The Proposed Budget includes the replacement of three vehicles used to conduct field work, including emergency management services, fire and rescue mutual aid responsibilities, and Operational Area Coordinator duties supporting County partners and the community. The total cost is estimated to be \$203,000, which is funded by \$75,000 in County General Fund, and \$128,000 in Fund Balance.
- ◆ The Office of Emergency Services/Fire Warden has a total fleet of ten vehicles; of those, three meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a staffing allocation of 14, consistent with the 2017-2018 Adopted Final Budget allocation.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$1,9 million an increase of \$54,783 from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by projected increases of 3%, historical revenue trends, and grant information from the State.
- ◆ The Spending Plan relies on the use of \$128,000 in departmental fund balance; based on use of fund balance identified in the Fire Service Fund 2018-2019 Proposed Budget, the Department anticipates there will be \$2,023,962 in available fund balance on July 1, 2019.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$4.1 million, an increase of \$81,587 from the 2018-2019 Proposed Budget.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Retirement increase of 9.1%
 - ◆ Group health insurance increase of 5%

- ◆ Services and supplies increase of 3.5%
- ◆ Cost Allocation Plan (CAP) increase of 3.5%

- ◆ The 2019-2020 Spending Plan also includes the replacement of two vehicles used to conduct field work, including emergency management services, fire and rescue mutual aid responsibilities, and Operational Area Coordinator duties supporting County partners and the community. The total cost is estimated to be \$128,000, which is funded by Department Fund Balance.
- ◆ The Office of Emergency Services/Fire Warden has a total fleet of ten vehicles; of those, two will meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Plan

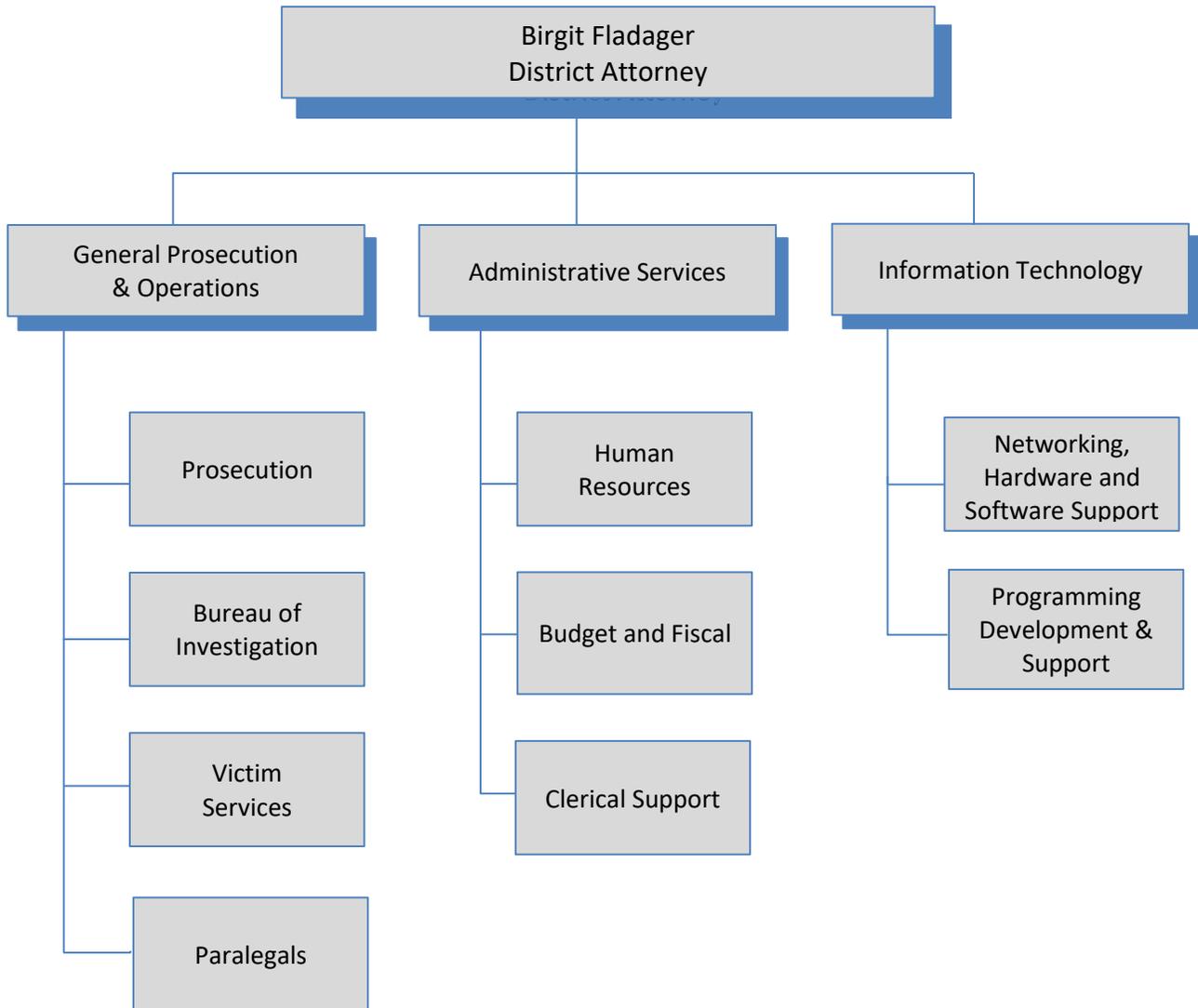
- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 14, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ In April 2017, County law enforcement and fire agencies began implementation of a system-wide upgrade to the VHF radio system to expand interoperable communication throughout the Operational Area to improve radio communications and clarity. Due to the complexity of this upgrade, the system will be enhanced through a phased-in approach. The system requires that handheld and portable radios, as well as communications infrastructure throughout the County is upgraded to support and enhance interoperability and staff safety. The Department will work closely with law enforcement and fire agencies to ensure continuity of operations throughout the upgrade process.
- ◆ The Office of Emergency Services is engaged in two Capital Projects efforts, one to further secure the facility at 3705 Oakdale Road in Modesto, which is the location for SR 911 and the Office of Emergency Services, by implementing a perimeter security plan; and the project that is evaluating other alternate Emergency Operations Centers in the County, which includes the upgrade to the Agricultural Center Harvest Hall Facility.
- ◆ The Office of Emergency Services/Fire Warden is working closely with the Health Services Agency on the Emergency Medical Services Strategic Plan implementation, which goals include emergency medical system enhancement and improved patient outcomes.

Related Links

For additional information about the Chief Executive Office - Office of Emergency Services/Fire Warden, refer to the division's website at: www.stanoes.com



832 12th Street, Suite 300, Modesto, CA 95354 Tel: (209) 525-5550
www.stanislaus-da.org

District Attorney

The employees of the Stanislaus County District Attorney, in partnership with the Community we serve, are dedicated to justice, the pursuit of truth, protection of the innocent, and the prevention of crime through the vigorous, professional and ethical prosecution of those who violate the law.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$3,808,684	\$2,551,827
Use of Fund Balance/ Retained Earnings	\$8,731	\$4,891
Gross Costs	\$22,451,391	\$21,528,457
General Fund Contributions	\$18,633,976	\$18,971,739
% Funded by General Fund	83.0%	88.1%
Total Allocated Positions	147	147

Department Services and Programs

The primary responsibility of the District Attorney is to see that justice is accomplished within the framework of the United States Constitution, the California Constitution, and the laws of the State of California.

Every year, the District Attorney’s prosecutors in the **General Prosecution and Operations** unit review thousands of cases received from law enforcement agencies to determine whether there is sufficient evidence to file criminal charges. Those with sufficient evidence are filed as either felony or misdemeanor cases in the Superior Court. In calendar year 2017, 19,201 cases were reviewed and just over 13,000 cases were filed. Our prosecutors appear daily in 10 adult (and one juvenile) courtrooms on these cases seeing them through pretrial hearings, law and motion, and disposition or trial.

Specialized prosecution units, some funded with grant or other resources, exist to focus on targeted crimes. These include real estate fraud, consumer fraud/environmental protection, special victims, domestic violence, gang crimes and auto insurance fraud.

The Bureau of Investigation supports our prosecutors by providing additional investigation and follow up work necessary to prepare criminal cases for prosecution. The District Attorney investigators also assist local law enforcement during homicide investigations, other major operations or when their expertise is requested.

The mission of the Victim Services Unit is to reduce the trauma and insensitive treatment victims may experience in the aftermath of a crime. The Unit provides crisis intervention, emergency assistance, court escort,

criminal justice orientation, Marsy’s Law notification, Victims of Crime Application assistance, on-call crime scene response and advocacy, referral information and related support services for victims of crime. Victim Advocates also act as a liaison between the victims and prosecutors to keep victims informed of court procedures and dispositions and to answer any questions and concerns as they arise.

Most of the Victim Services advocates are funded by the Victim/Witness Assistance Program. The funds are based on penalties levied against persons convicted of state crimes. The use of these funds is restricted to the operation of a Victim/Witness Assistance Center which is mandated to provide direct services to support the basic rights and needs of victims of crime. The Victim Services Unit also receives grant funding for advocacy from the California Governor’s Office of Emergency Services for the following programs: County Victim Services, Elder Abuse, Unserved/Underserved Victims Advocacy and Outreach and Victim/Witness Assistance.

Paralegals in the District Attorney’s Office assist the prosecutors by providing legal research and drafting motions and pleadings for the Department.

The **Administrative Services** unit provides oversight for Human Resources, Budget and Finance and Clerical Support.

Human Resources is responsible for the department’s recruitment and hiring, workplace safety, employee relations, workforce training and development and maintaining personnel files.

The Financial Unit manages the budget, grant accounting and reporting, payroll, accounts payable, purchasing cards, fixed assets and financial reporting.

The Clerical Division provides support to prosecutors and investigators through the following units: Intake, Legal Pleadings, Communications, Discovery, Records, Calendar, Investigations, Witness Services, Juvenile, Drug Enforcement and Child Abduction.

The **Information Technology** unit, the department’s in-house IT team, ensures the stability and security of the department’s network infrastructure, installs and configures new hardware and software, manages data storage, plans and purchases all data and network services and provides technical support to all staff—including in the courtroom.

Board of Supervisors Priority Area

The District Attorney supports the following Board of Supervisors priority:



Supporting strong and safe neighborhoods for individuals and families to thrive

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Continue to expand the eDiscovery process so that all misdemeanor and felony cases (excluding digital media) are provided electronically ◆ Identify the obstacles and provide solutions that would allow digital media to be provided electronically in the eDiscovery process ◆ Expand electronic submission of reports from local law enforcement agencies ◆ Continue to reduce the backlog of murder cases (79 defendants’ cases resolved during 2015-2017)

Budgets Contained within the Department

- ◆ Criminal Division (General Fund)
- ◆ Arson Task Force (Special Revenue Fund)
- ◆ Auto Insurance Fraud Prosecution (Special Revenue Fund)
- ◆ Consumer Fraud Prosecution Program (Special Revenue Fund)
- ◆ Criminal Division Asset Forfeiture (Special Revenue Fund)
- ◆ Elder Abuse Advocacy and Outreach (Special Revenue Fund)
- ◆ Federal Asset Forfeiture (Special Revenue Fund)
- ◆ Real Estate Fraud (Special Revenue Fund)
- ◆ Unserved/Underserved Victim Advocacy and Outreach Program (Special Revenue Fund)
- ◆ Victim Compensation and Government Claims (Special Revenue Fund)
- ◆ Victim Services Program (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

District Attorney						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$158,213	\$0	\$4,000	\$4,000	\$4,120	\$120
Revenue from use of Assets	\$54	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,031,768	\$2,428,663	\$2,327,871	(\$100,792)	\$1,154,536	(\$1,173,335)
Charges for Service	\$1,061,330	\$1,096,971	\$1,475,813	\$378,842	\$1,392,141	(\$83,672)
Miscellaneous Revenue	\$24,908	\$500	\$1,000	\$500	\$1,030	\$30
Other Financing Sources	\$10,532	\$210,203	\$0	(\$210,203)	\$0	\$0
Total Revenue	\$3,286,805	\$3,736,337	\$3,808,684	\$72,347	\$2,551,827	(\$1,256,857)
Use of Fund Balance/Retained Earnings	\$48,765	\$343,358	\$8,731	(\$334,627)	\$4,891	(\$3,840)
Total Funding Sources	\$3,335,570	\$4,079,695	\$3,817,415	(\$262,280)	\$2,556,718	(\$1,260,697)
Salaries and Benefits	\$14,916,552	\$17,179,115	\$19,131,570	\$1,952,455	\$18,550,609	(\$580,961)
Services and Supplies	\$2,053,960	\$2,051,969	\$1,890,649	(\$161,320)	\$1,501,919	(\$388,730)
Other Charges	\$987,821	\$1,077,479	\$1,335,880	\$258,401	\$1,382,637	\$46,757
Fixed Assets						
Equipment	\$311,663	\$255,000	\$102,400	(\$152,600)	\$102,400	\$0
Other Financing Uses	\$4,959	\$210,203	\$0	(\$210,203)	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$531)	\$2,140	(\$9,108)	(\$11,248)	(\$9,108)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$18,274,424	\$20,775,906	\$22,451,391	\$1,675,485	\$21,528,457	(\$922,934)
General Fund Contribution	\$4,938,854	\$16,696,211	\$18,633,976	\$1,937,765	\$18,971,739	\$337,763
Total Allocated Positions	-	-	147		147	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$3.8 million, an increase of \$72,347 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by a review of historical trends and information provided by the State on program funding.
- ◆ The Department anticipates a total of \$55,365 in available fund balance as of July 1, 2018, of which \$8,731 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Fund balance for Criminal Division Asset Forfeiture is estimated at \$50,687, of which \$6,000 is budgeted for use in 2018-2019.
 - ◆ Fund balance for Federal Asset Forfeiture is estimated at \$2,731, of which \$2,731 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Fund balance for Elder Abuse Program is estimated at \$1,947, of which \$0 is budgeted for use in Fiscal Year 2018-2019.

Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$22.5 million, an increase of \$1.7 million from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$18.6 million.
 - ◆ The Proposed Budget at base includes a \$1.2 million increase due to the cost of doing business in salaries, benefits, services, supplies, Cost Allocation Plan (CAP) charges to maintain current service levels, and the

restoration of a 5% vacancy rate offset by reductions to various grants resulting in a net increase of \$824,100. This increase will require a General Fund Contribution of \$1.4 million.

- ◆ The Consumer Fraud Budget had a reduction in Estimated Revenue and Appropriations of approximately \$210,203. These funds assisted in offsetting the General fund cost of running the Consumer Fraud program and contributed to the general fund increase in Fiscal Year 2018-2019.
- ◆ The Proposed Budget includes a recommendation to increase service levels.
- ◆ The Proposed Budget includes \$851,385 to accommodate the increased costs associated with the recommended service level adjustments, requiring a General Fund contribution of \$489,271.
 - ◆ An ongoing increase of \$296,392 for two additional Deputy District Attorney positions and one-time start-up costs of \$20,398 associated with the positions. Analysis of data collected from eight comparable counties suggests Stanislaus County is below average in the number of Deputy District Attorneys based on county population and caseload. These costs require a General Fund Contribution of \$316,790.
 - ◆ An ongoing increase of \$240,302 for a Deputy District Attorney, a Criminal Investigator and one-time start-up costs of \$121,812. These positions will support Cannabis regulation enforcement and are part of the phased implementation for this program. These costs are funded with revenue collections from Cannabis business development agreements, and there is no impact to the County General Fund.
 - ◆ A one-time increase of \$6,000 for virtual desktop infrastructure that will allow single sign-on for each clerical staff to easily work on other desktops without having to move user information saving clerical and IT staff time. This cost requires a General Fund Contribution of \$6,000.
 - ◆ An annual ongoing increase of \$12,000 for a subscription to Evidence.com utilizing cloud storage to upload audios and videos from CDs/DVDs. This subscription is necessary to allow the District Attorney to download video evidence that has been uploaded by local law enforcement agencies due to the body worn camera programs. This cost requires a General Fund Contribution of \$12,000.
 - ◆ An annual ongoing increase of \$4,800 for two-factor authentication software required by the California Department of Justice for mobile computers used by the Department's Bureau of Investigations. This cost requires a General Fund Contribution of \$4,800.
 - ◆ A one-time increase of \$30,000 for audio/video redaction personal computers and software used by the investigative clerical staff to redact information from media used for court trials, transcription and discovery to the defense. This cost requires a General Fund Contribution of \$30,000.
 - ◆ A one-time increase of \$18,000 for training on Windows Server, Cisco networking and Azure Cloud for the Department's IT staff. This cost requires a General Fund Contribution of \$18,000.
 - ◆ A one-time increase of \$93,600 to continue to use contracted background investigators to conduct extensive background investigations of potential new hires for the Department and the County's General Services Agency. This cost requires a General Fund Contribution of \$93,600.
 - ◆ A one-time increase of \$771 for required local match of the Elder Abuse Special Revenue account. This local match requires a General Fund Contribution of \$771.
 - ◆ A one-time increase of \$7,310 for required local match of the Victim Witness Special Revenue account. This local match requires a General Fund Contribution of \$7,310.
 - ◆ The recommended adjustment includes \$297,891 in one-time costs and \$553,494 in ongoing costs.
- ◆ The Proposed Budget includes the replacement of two vehicles used by the District Attorney's Bureau of Investigations and assigned to criminal investigators. The total cost is estimated to be \$102,400 funded by County General Fund and is included in base.
- ◆ The District Attorney has a total fleet of 27 vehicles; of those, 3 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

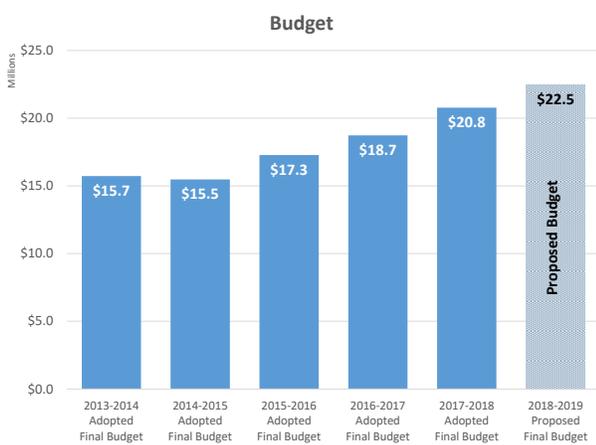
Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 147, a net increase of three from the 2017-2018 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of five to the Total Allocated Positions.
 - ◆ Four new block-budgeted Attorney V positions are recommended in the Criminal Division. One position will provide the necessary dedication and follow-up on targeted offenders in support of the Community Assessment Response and Engagement (CARE) project. One position will support the first phase of the

implementation of the Cannabis Program and will assist in establishing the protocols for prosecuting violations in the commercial cannabis industry. Finally, an additional two positions are included to assist with the Department's goals to address attorney caseloads as supported by an evaluation of staffing ratios in comparable counties.

- ◆ One new block-budgeted Criminal Investigator II position is recommended in the Criminal Division. This position will support the first phase of the implementation of the Cannabis Program and will assist the prosecuting Attorney with the prosecution of violations in the cannabis industry.
- ◆ The Proposed Budget includes a technical adjustment that does not affect the position allocation.
 - ◆ One unfunded Attorney V position and one unfunded Accountant I position are recommended to be deleted. The Attorney V position is deleted due to the loss of Auto Insurance Fraud program funds which have declined in the last two years. Due to the County's no backfill policy, it is appropriate to delete the position at this time. In addition, an assessment of current needs of the Department determined the Accountant I position, which has been vacant and unfunded for the last three years, is no longer needed and should be deleted.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$2.6 million, a decrease of \$1.3 million from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by a review of historical trends and information provided by the State on program funding.
- ◆ This is a conservative estimate that factors current grant funds per existing agreements and time periods; future budget projections will include updated grant awards as they are received. Grants related to the Victim Services Program, the Unserved/Underserved Victim Advocacy and Outreach Program and Elder Abuse Advocacy and Outreach budgets are reflected as awarded through December 2019. These grants are anticipated to continue and, if awarded, revenue will be adjusted in future budget cycles.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$21.5 million, a decrease of \$922,934 from the 2018-2019 Proposed Budget.

- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ CAP increase of 3.5%
- ◆ This is a conservative estimate that factors current grant operations per existing agreements and time periods; future budget projections will include updated grant awards as they are received. Grants related to the Victim Services Program, the Unserved/Underserved Victim Advocacy and Outreach Program and Elder Abuse Advocacy and Outreach budgets are reflected as awarded through December 2019. These grants are anticipated to continue but will be adjusted once they are officially awarded in a future budget cycle.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 147, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ Surrounding law enforcement jurisdictions including the cities of Modesto, Ceres and Oakdale, have implemented officer body worn camera programs. The Sheriff's Department will be implementing a body worn camera program effective January 2019. As a result, a significant amount of video footage is anticipated to be uploaded to Evidence.com by the Sheriff's Department and will need to be downloaded by Department staff for evidence related to prosecution cases. The Proposed Budget includes initial costs of \$225,000 for the Sheriff's Department and \$42,000 for the Department to support the infrastructure needed to implement and operate the program. This program will require two new positions for the Department to download and redact video footage. These positions will be considered at Final Budget along with the one position for the Sheriff's Department. The total annual cost to operate the program for both the Sheriff's Office and the District Attorney's Office is estimated at just under \$709,000.
- ◆ In Fiscal Year 2017-2018, a staff and workload study was completed. The data gathered included county population, number of cases received for filing, number of cases filed, number of allocated Deputy District Attorneys, number of trials attended and number of pending homicide cases from seven of the eight comparable counties (one county did not respond). Analysis of the survey results suggested Stanislaus County was below average for the number of employed Deputy District Attorneys based on county population and caseload size. In recognition of the inadequate staffing levels within the Department, at 2017-2018 Midyear, the Board of Supervisors approved the conversion of three clerical positions to restore three unfunded Deputy District Attorney positions. Concurrently, the loss of an Office of Traffic Safety Grant which funded two attorney positions resulted in the net increase of one Deputy District Attorney. The Department has initiated an update to the previous staffing and workload study. Once completed, the Department will work with the Chief Executive Office to bring forward a plan in a future budget cycle to address the results should additional positions be needed. At this time, responsibilities will be shared to ensure the Department's mission in protecting, seeking and serving justice is met.
- ◆ Digital processing has been a work in progress in the Department. The Department Strategic Technology Plan was created by staff in 2014. Since that time, many things have changed within the existing Integrated Criminal Justice Information System (ICJIS), procedures and courtroom assignments. The Department has made strides to make the "paper light" case file a reality. The Legal Clerks have dedicated scanners at their desks to scan documents into the ICJIS and the layout in Electronic Data Management has been categorized to be more user friendly for the attorneys. Some of the smaller law enforcement agencies have begun emailing case reports to the Department's Issuance Clerks which is the first step in moving toward electronic case filing. The ICJIS is also under construction to allow law enforcement to upload reports directly into the system. The Department will soon be able to move forward with a complete case file available for use in the courtroom. The implementation of a paper light system has been an incremental process to ensure each step is successfully implemented.
- ◆ Defendants who have been sentenced to life terms (whether for murder, kidnapping or as "third strike" offenders) eventually become eligible for parole hearings. While the number of scheduled parole hearings throughout the state

has remained fairly consistent (just under 5,000), recently, the number of lifer inmates being granted parole has almost doubled, increasing from just under 500 per year to more than 900 a year. The increased willingness of the Board of Parole Hearings to grant release to convicted murderers reinforces the importance of having Deputy District Attorneys attend these parole hearings to argue on behalf of public safety and the community to keep these convicted murderers behind bars.

The number of scheduled lifer hearings the Department's prosecutors attend has steadily increased in the past seven years. In 2010, the Department had 34 scheduled hearings; in 2016, it jumped to 54; in 2017, it increased to 60. Each hearing requires several hours of advance preparation by the assigned prosecutor to review the underlying criminal case file as well as the packet of documents received from the prison. Actual attendance at the hearing will require the prosecutor to be out of the office anywhere from a full day to as many as two or three days, depending upon the location of the prison and travel time. This averages to just over one hearing a week and, with the expectation that the number of hearings will continue to grow, this will soon equate to a full-time Deputy District Attorney position.

- ◆ Prop 57, passed by voters in November 2016, created an additional workload for the Department. The initiative significantly increases the amount of credits prison inmates will receive while incarcerated (leading to much earlier releases from custody), requires approval by a juvenile judge prior to the filing of criminal charges in adult court for minors accused of murder and other violent crimes, and implements a new early parole consideration process effective July 1, 2017.

This means that so-called "non-violent offenders" (for example, a residential burglar or a domestic violence offender) will be considered for significantly expedited releases by the Board of Parole Hearings after inmates have served a fraction of their term. The Department is notified of inmates being considered for early releases. While there is no provision for a hearing at which the Department and any victims may appear and object to early parole, the Department has the opportunity—and obligation—to thoroughly review each inmate's current conviction and prior criminal history, contact prior victims to seek their input and concerns about early parole, and write and submit letters in opposition to early parole so the Board of Parole Hearings may have a better appreciation for the criminal history of the inmate and the views of victim(s). This process may take a few hours on a simple case or several days in more serious cases.

This process has been an additional workload for the Department. The most recent projections provided by the California Department of Corrections and Rehabilitation (CDCR) estimate that 1,900 inmates would be considered for early parole in Fiscal Year 2017-2018; 5,100 in Fiscal Year 2018-2019; 7,000 in Fiscal Year 2019-2020; and 9,500 in Fiscal Year 2020-2021. Stanislaus County prosecutors responded to 69 requests for input from the Board of Parole Hearings from July 1, 2017 to March 31, 2018. This represents an increased burden on staff.

- ◆ Murder cases are typically the most complex and time-consuming cases for the Department. These cases have grown in size over the years as a result of ever increasing amounts of electronic and digital data with most cases now containing over hundreds, if not thousands, of pages of materials. The size and complexity of murder cases necessitated a specialized assignment of investigative aide/discovery clerk. Currently, there are only three staff positions to process all murder cases for the Department and staff struggle to function effectively under these caseloads.

Related Links

For additional information about the District Attorney, refer to the division's website at: www.stanislaus-da.org

Grand Jury

The Grand Jury is charged with providing unbiased oversight to the investigation of citizen complaints pertaining to the operations of the County, cities, school districts, as required by law. The Grand Jury investigates policies and procedures, making recommendations to improve local governmental operations. Through this process, the Grand Jury provides assurance to the public that government is operating efficiently and in an ethical, honest manner.

Budget in Brief:	FY 2018-2019	FY 2019-2020
	Proposed Budget	Spending Plan
Total Revenue	\$0	\$0
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$162,573	\$167,068
General Fund Contributions	\$162,573	\$167,068
% Funded by General Fund	100.0%	100.0%
Total Allocated Positions	0	0

Department Services and Programs

Grand Jury responsibilities are generally divided into civil and criminal division. California Penal Code Section 904.6 permits any county to have an additional Grand Jury at the discretion of the Presiding Judge of the Superior Court. The intent of the legislation was to create a system comprised of two grand juries, one designated for civil investigations and the other for criminal indictments. In Stanislaus County, there are two separate grand juries.

Civil Grand Jury conducts mandatory, discretionary, and citizen complaint investigations. Mandatory investigations are those the California Penal Code requires the Civil Grand Jury to undertake. The discretionary investigations are those over which the Legislature has given the Civil Grand Jury jurisdiction, but has stated is not required by law. The citizen complaint

investigations are those complaints within the jurisdiction of the Civil Grand Jury received from a citizen.

The statutes preclude the Civil Grand Jury from considering complaints on matters before the courts, matters that are the subject of litigation, matters involving agencies located outside the County, matters involving privately held companies, and matters involving the fiscal and administrative operations of the Superior Court.

Criminal Grand Jury, an alternative to a preliminary hearing, reviews evidence according to a probable cause standard and determines whether there is sufficient evidence for an indictment. Members serve for a maximum of six indictment hearings or one budget year, whichever comes first.

Board of Supervisors Priority Area

The Grand Jury supports the following Board of Supervisors priority:



Supporting strong and safe neighborhoods for individuals and families to thrive

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Reach out to the community for new Civil Grand Jury recruitments
- ◆ Maintain jury fees and costs within the proposed budget
- ◆ Maintain training fees within the proposed budget

1021 I Street, Modesto, CA 95354 Tel: (209) 525-4252
www.stanct.org/grand-jury

Budgets Contained within the Department

- ◆ Grand Jury (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Grand Jury						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$64,787	\$60,808	\$64,486	\$3,678	\$68,343	\$3,857
Services and Supplies	\$36,593	\$80,175	\$82,925	\$2,750	\$82,975	\$50
Other Charges	\$15,444	\$14,429	\$14,862	\$433	\$15,450	\$588
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$300	\$300	\$0	\$300	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$116,824	\$145,712	\$162,573	\$16,861	\$167,068	\$4,495
General Fund Contribution	\$116,824	\$145,712	\$162,573	\$16,861	\$167,068	\$4,495
Total Allocated Positions	-	-	-	-	-	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$0. The Grand Jury is entirely reliant on General Fund Contribution and receives no outside revenue.

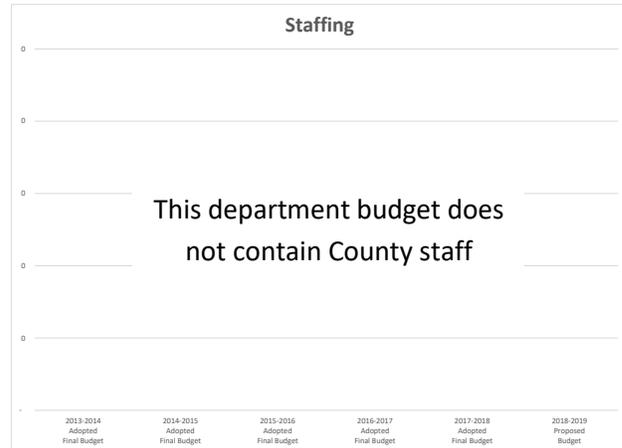
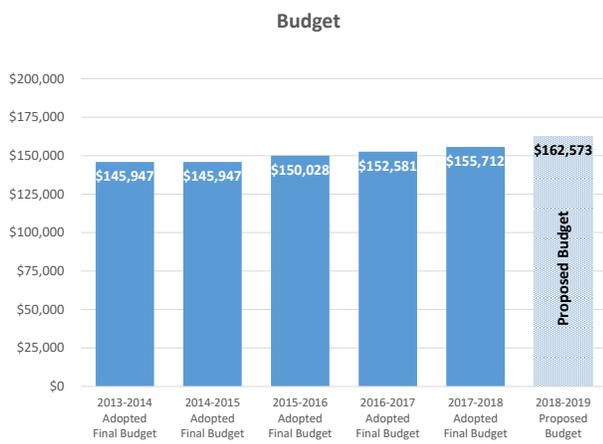
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$162,573, an increase of \$16,861 from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$162,573.
- ◆ The Proposed Budget at base includes a \$16,861 increase due to the cost of doing business in salaries and benefits for employees of the Courts System dedicated to support of the Grand Jury, service and supplies, and other charges to maintain current service levels, requiring a General Fund Contribution of \$16,861.
- ◆ No service level adjustments are requested at this time.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2017-2018 Adopted Final Budget allocation. Grand Jury staff support will continue to be provided by the Courts System.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$0. The Grand Jury is entirely reliant on General Fund Contribution and receives no outside revenue.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$167,068, an increase of \$4,495 from the 2018-2019 Proposed Budget.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business: a 6% increase for salaries and benefits and 4% for other charges.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of zero, consistent with the 2018-2019 Proposed Budget allocation.

Related Links

For additional information about the Grand Jury, refer to the division’s website at: <http://stanct.org/grand-jury>

Integrated Criminal Justice Information System

To continue the development of the Integrated Criminal Justice Information System, to enhance and modify the software to meet customers' changing needs, and to optimize business processes.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$775,500	\$775,500
Use of Fund Balance/ Retained Earnings	\$427,029	\$467,892
Gross Costs	\$1,202,529	\$1,243,392
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	0	0

Department Services and Programs

The Integrated Criminal Justice Information System (ICJIS) Project is focused on developing and maintaining a more efficient justice application for the benefit of all County justice departments. This application is integrated across Stanislaus County's justice departments promoting efficient government operations. The ICJIS project is a partnership between the following Stanislaus County departments: Sheriff, District Attorney, Probation, Public Defender, Chief

Executive Office and the Strategic Business Technology.

The ICJIS Project continues to improve and enhance the previously-developed, feature-rich management information systems used in the County justice departments. Additionally, systems on which the ICJIS code runs are maintained and replaced on a cycle appropriate to the significant workload placed on them by the users.

Board of Supervisors Priority Area

The Integrated Criminal Justice Information System supports the following Board of Supervisors priority:



Supporting strong and safe neighborhoods for individuals and families to thrive

Budgets Contained within the Department

- ◆ ICJIS (Internal Service Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Integrated Criminal Justice Information System						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$622,500	\$622,500	\$775,500	\$153,000	\$775,500	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$622,500	\$622,500	\$775,500	\$153,000	\$775,500	\$0
Use of Fund Balance/Retained Earnings	\$125,960	\$353,220	\$427,029	\$73,809	\$467,892	\$40,863
Total Funding Sources	\$748,460	\$975,720	\$1,202,529	\$226,809	\$1,243,392	\$40,863
Salaries and Benefits	\$21,973	\$42,500	\$40,250	(\$2,250)	\$41,659	\$1,409
Services and Supplies	\$394,855	\$431,000	\$764,000	\$333,000	\$790,740	\$26,740
Other Charges	\$331,632	\$477,220	\$363,279	(\$113,941)	\$375,993	\$12,714
Fixed Assets						
Equipment	\$0	\$15,000	\$35,000	\$20,000	\$35,000	\$0
Other Financing Uses	\$0	\$10,000	\$0	(\$10,000)	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$748,460	\$975,720	\$1,202,529	\$226,809	\$1,243,392	\$40,863
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Operational Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$775,500, an increase of \$153,000 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by combining the contributions of the four member departments: Sheriff, District Attorney, Public Defender, and Probation.
- ◆ The Integrated Criminal Justice Information System (ICJIS) Project anticipates a total of \$947,834 in available fund balance as of July 1, 2018, of which \$427,029 is budgeted for use in Fiscal Year 2018-2019.
- ◆ Probation has requested additional hours be added to the software developer contract and has increased its contribution by \$153,000 to fund these hours.

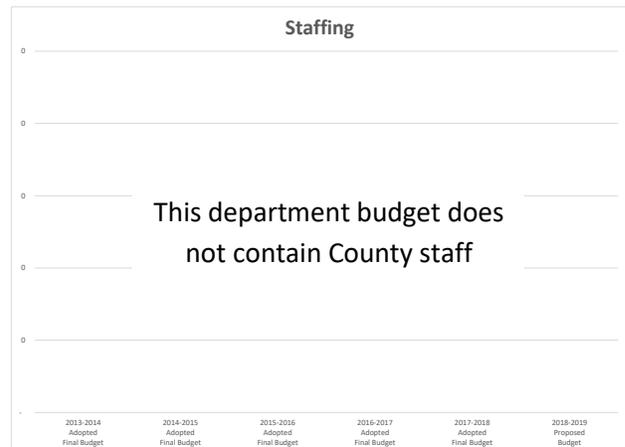
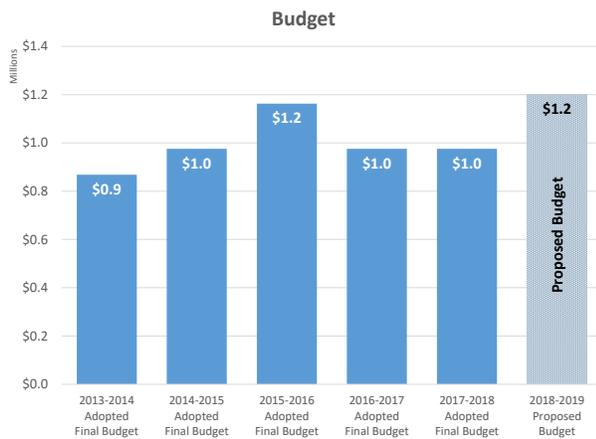
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$1.2 million, an increase of \$226,809 from the 2017-2018 Adopted Final Budget.
- ◆ The Proposed Budget at base includes a \$268,809 increase in Services and Supplies largely attributable to a request for additional contracted software developer hours.
- ◆ Service level increase is specific to and funded by the Probation Department.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2017-2018 Adopted Final Budget allocation.

Five-Year Historical Trends



Operational Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$775,500, the same level as the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by combining the contributions of the four member departments: Sheriff, District Attorney, Public Defender, and Probation.
- ◆ The Spending Plan relies on the use of \$467,892 in Project fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Project anticipates there will be \$520,805 in available fund balance on July 1, 2019.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$1.2 million, an increase of \$40,863 from the 2018-2019 Proposed Budget.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Services and Supplies increase of 3.5%
 - ◆ Cost Allocation Plan (CAP) increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of zero, consistent with the 2018-2019 Proposed Budget allocation.

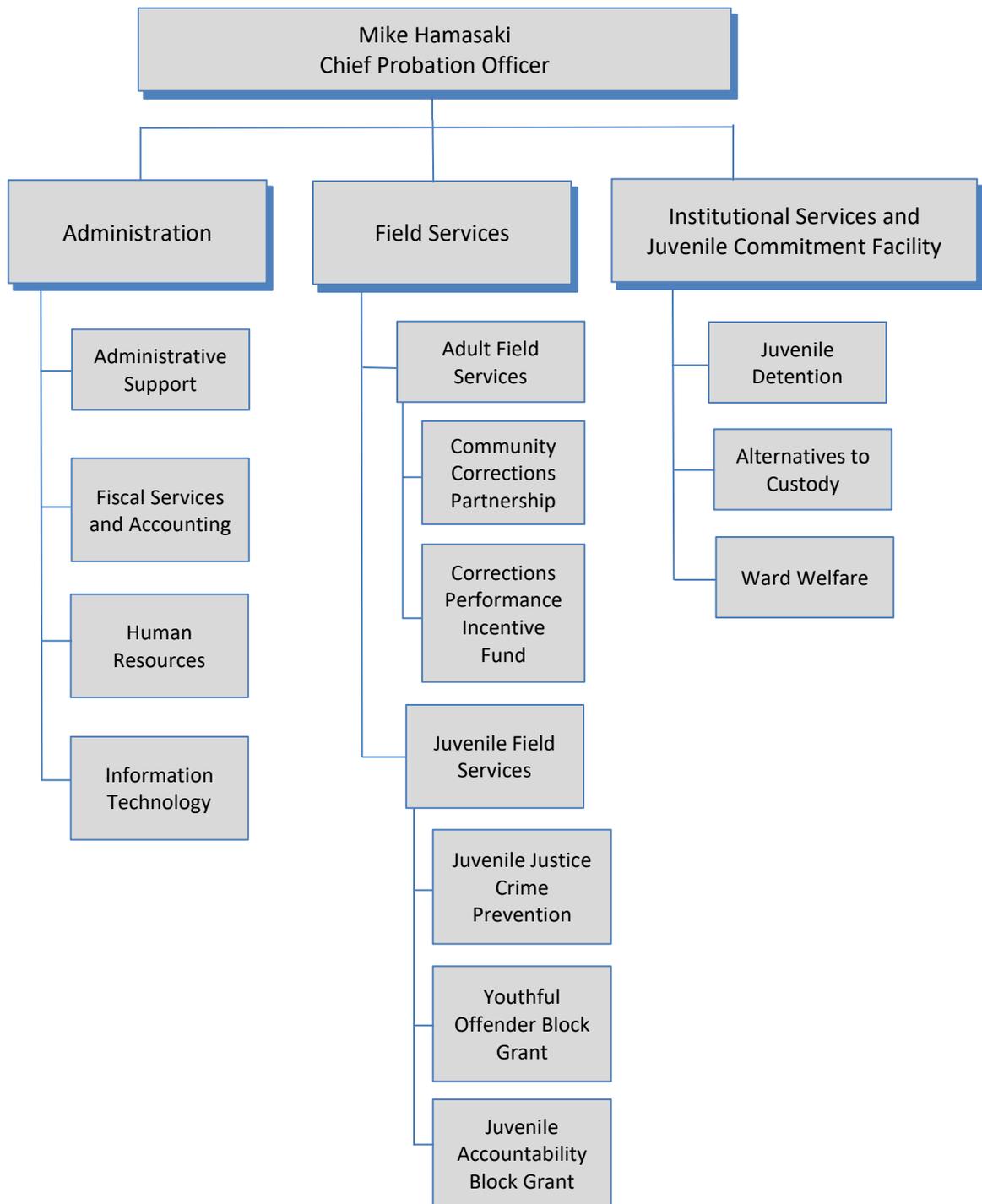
Key Challenges and Opportunities

- ◆ In recent years, the county has struggled to retain and recruit sufficient software development resources. To supplement the internal software resources, the ICJIS Project is requesting to increase the contracted software developer hours. The additional contract development hours will provide the resources necessary to update critical core software components of ICJIS. Updating these components is necessary to resolve known security issues and maintain compatibility with other systems.

Related Links

For additional information about the Integrated Criminal Justice Information System, refer to the website at:

www.stancounty.com



2215 Blue Gum Avenue, Modesto, CA 95358 Tel: (209) 525-5400
www.stancounty.com/probation

Probation

As an integral part of the criminal justice system, Probation protects our community by:

- *Promoting responsible behavior and offender accountability;*
- *Providing objective information and recommendations to the Superior Courts;*
- *Operating safe and secure juvenile facilities and programs; and Partnering with the community to provide direct services to offenders, families and victims.*

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$37,789,079	\$39,171,133
Use of Fund Balance/ Retained Earnings	\$4,806,767	\$3,813,906
Gross Costs	\$66,436,470	\$66,850,104
General Fund Contributions	\$23,840,624	\$23,865,065
% Funded by General Fund	35.9%	35.7%
Total Allocated Positions	284	284

Department Services and Programs

The **Administration** division is responsible for department-wide services for staff members in several geographical locations. These functional responsibilities include: policy development and implementation; staff development; human resources; contracts; collections; information technology support; grant management; purchasing; budget and fiscal services; staff training; and safety.

The **Field Services** division’s services include court sentencing investigations and report preparation, processing of juvenile arrests, and offender supervision. This budget also provides services to the offender to assist in re-integration into the community. The Department’s armed officers provide intensive supervision to those offenders placed in the community who pose the greatest threat to public safety. Court services provided by the Probation Department are State mandated by Penal Code Section 1203 and Welfare and Institutions Code Sections 281 and 706, while Penal Code Section 1202.8 and Welfare and Institutions Code Section 727 mandate offender supervision services. This division includes several different funding sources, including:

The Juvenile Justice Crime Prevention Act which provides programs designed to reduce juvenile crime; hold minors accountable for their actions; enhance supervision of minors and to prevent minors from entering the criminal justice system; and reduce the incidence of drug use amongst substance abuse/dependence involved wards.

Youthful Offender Block Grant was designed to enhance the capacity of the Probation Department to implement an effective continuum of services to respond to crime and delinquency. It provides resources for the custody and parole of youthful offenders to age 21. Corrections Performance Incentive Fund (SB678) provides financial incentives for county probation departments to implement the best practices identified by experts as critical for reducing recidivism rates and, therefore, the number of revocations of probation to State prison.

Juvenile Accountability Block Grant includes funding for the Reducing Racial and Ethnic Disparities (R.E.D.) grant designed to integrate community members and voices to set goals in reducing disparities in the community. Community Corrections Partnership (AB109) supports custodial and community supervision for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees.

Institutional Services encompasses the operational and staffing costs for the Juvenile Hall, and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs. The Juvenile Hall processes 800 – 1,000 new arrestees per year, in addition to housing minors as they are going through juvenile court proceedings. Court-committed females and youth that have special needs are also housed within the Juvenile Hall. The 60-bed **Juvenile Commitment Facility** allows for increased counseling and programs for court-committed

juvenile offenders, including a culinary arts vocational program, the Planting Justice gardening program and Aggression Replacement Training (ART). The Alternative

to Custody Program addresses the needs of juveniles who might otherwise be detained in Juvenile Hall at a much higher cost.

Board of Supervisors Priority Area

The Probation Department supports the following Board of Supervisors priority:



Supporting strong and safe neighborhoods for individuals and families to thrive

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Reduce recidivism in adult offenders who complete programming at the Day Reporting Center
- ◆ Assist offenders and their family members, through the Focus on Prevention Initiative, to become law abiding and experience an overall healthier lifestyle by connecting them to resources
- ◆ Partner with local education institutions to get those youth under department supervision into higher or continued education, prior to their dismissal

Budgets Contained within the Department

- ◆ Administration (General Fund)
- ◆ Community Corrections Partnership Plan (Special Revenue Fund)
- ◆ Corrections Performance Incentive Fund (Special Revenue Fund)
- ◆ Field Services (General Fund)
- ◆ Institutional Services (General Fund)
- ◆ Juvenile Accountability Block Grant (Special Revenue Fund)
- ◆ Juvenile Commitment Facility (General Fund)
- ◆ Juvenile Justice Crime Prevention Act (Special Revenue Fund)
- ◆ Local Community Corrections (Special Revenue Fund)
- ◆ Ward Welfare Fund (Special Revenue Fund)
- ◆ Youthful Offender Block Grant (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Probation						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$6,246	\$2,000	\$4,000	\$2,000	\$4,120	\$120
Revenue from use of Assets	\$30,650	\$1,040	\$1,700	\$660	\$1,751	\$51
Intergovernmental Revenue	\$28,237,359	\$28,280,272	\$30,059,632	\$1,779,360	\$31,129,127	\$1,069,495
Charges for Service	\$5,923,848	\$6,229,356	\$6,282,127	\$52,771	\$6,552,767	\$270,640
Miscellaneous Revenue	\$18,795	\$51,600	\$31,600	(\$20,000)	\$32,548	\$948
Other Financing Sources	\$125,1575	\$1,283,844	\$1,410,020	\$126,176	\$1,450,820	\$40,800
Total Revenue	\$35,468,473	\$35,848,112	\$37,789,079	\$1,940,967	\$39,171,133	\$1,382,054
Use of Fund Balance/Retained Earnings	(\$4,606,075)	\$5,852,729	\$4,806,767	(\$1,045,962)	\$4,111,759	(\$695,008)
Total Funding Sources	\$30,862,398	\$41,700,841	\$42,595,846	\$895,005	\$43,282,892	\$687,046
Salaries and Benefits	\$25,219,583	\$28,567,123	\$31,432,688	\$2,865,565	\$32,468,378	\$1,035,690
Services and Supplies	\$3,212,545	\$5,018,985	\$6,801,867	\$1,782,882	\$6,409,102	(\$392,765)
Other Charges	\$17,751,717	\$26,658,239	\$26,093,566	(\$564,673)	\$27,027,506	\$933,940
Fixed Assets						
Buildings & Improvements	\$72,043	\$205,000	\$205,000	\$0	\$5,175	(\$199,825)
Equipment	\$459,146	\$742,743	\$558,500	(\$184,243)	\$306,675	(\$251,825)
Other Financing Uses	\$1,149,221	\$1,166,932	\$1,330,316	\$163,384	\$1,370,752	\$40,436
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$7,162	\$9,591	\$14,533	\$4,942	\$14,533	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$47,871,417	\$62,368,613	\$66,436,470	\$4,067,857	\$67,602,121	\$1,165,651
General Fund Contribution	\$17,009,019	\$20,667,772	\$23,840,624	\$3,172,852	\$24,319,229	\$478,605
Total Allocated Positions	-	-	284		284	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$37.8 million, an increase of \$2 million from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by a review of historical trends and information provided by the State on program funding.
- ◆ The Department anticipates a total of \$21.4 million in available fund balance as of July 1, 2018, of which \$4.8 million is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Corrections Performance Incentive Fund balance is estimated at \$2.9 million, with a budgeted use of \$713,724.
 - ◆ Juvenile Accountability Block Grant fund balance is estimated at \$3,016, with a budgeted use of \$0.
 - ◆ Juvenile Justice Crime Prevention Act fund balance is estimated at \$2.6 million, with a budgeted use of \$911,477.
 - ◆ Local Community Corrections fund balance is estimated at \$11.2 million, with a budgeted use of \$2 million.
 - ◆ Ward Welfare fund balance is estimated at \$362,749, with a budgeted use of \$60,000.
 - ◆ Youthful Offender Block Grant fund balance is estimated at \$4.6 million, with a budgeted use of \$1.2 million.
- ◆ Intergovernmental Revenue for the 2018-2019 Proposed Budget is estimated to increase by \$1.8 million, of which \$1.3 million is estimated growth in Local Community Corrections revenue.

Budget and Operations

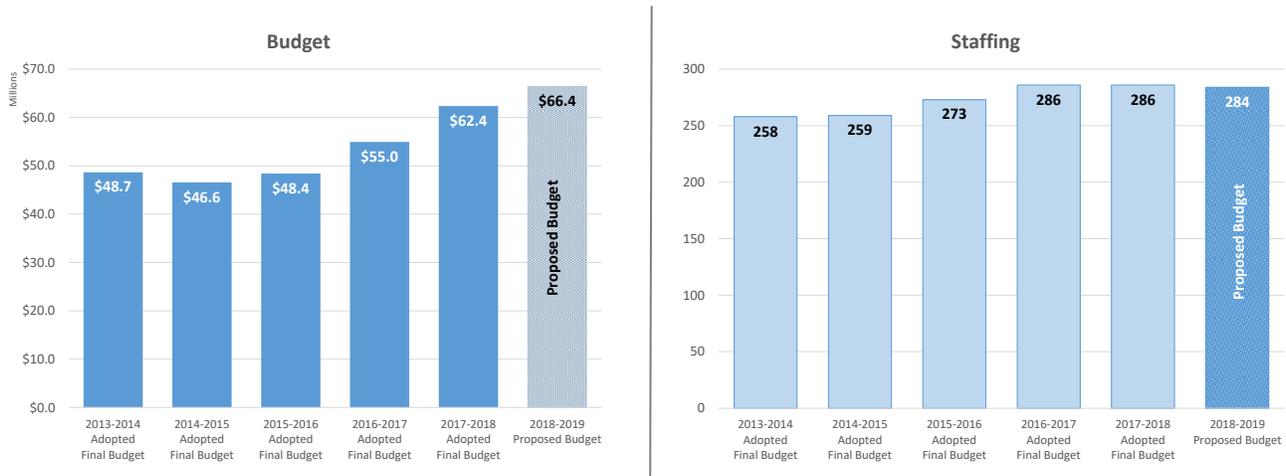
- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$66.4 million, an increase of \$4.1 million from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$23.8 million.

- ◆ The Proposed Budget at base includes a \$2.2 million increase due to the cost of doing business in salaries, benefits, services and supplies, Jail Medical Contract, Cost Allocation Plan (CAP) charges and restoration of a 5% vacancy rate to maintain current service levels, requiring a General Fund Contribution of \$2.3 million.
 - ◆ \$722,489 of the increase is due to a portion of the Jail Medical contract relocating from the Chief Executive Office budget to the Probation Department’s budget; the balance of the Jail Medical contract was relocated to the Sheriff’s Department budget. The Sheriff’s Department will provide Fiscal Agent services and account for Jail Medical services in the Sheriff Detention, Adult Detention Expansion and Probation Institutions budgets. The Chief Executive Office will continue to partner with the Sheriff’s Department on contract oversight.
 - ◆ A decrease of \$524,136 in revenue resulted from the loss of two contracts with the Stanislaus County Office of Education (SCOE) and two contracts with the Stanislaus Drug Enforcement Agency (SDEA).
- ◆ The Proposed Budget includes a recommendation to increase service levels.
- ◆ The Proposed Budget includes \$1.9 million to accommodate the increased costs associated with the recommended service level adjustment for unmet needs of the Department, requiring a General Fund Contribution of \$401,561.
 - ◆ An increase of \$514,258 in Field Services to restore three unfunded and add four new Deputy Probation Officer II positions. This increase is offset by un-funding four Probation Corrections Officers positions in Institutions at \$293,862 and un-funding three Probation Corrections Officers positions in Juvenile Commitment Facility at \$220,396. The net increase is \$0. This recommendation supports the Department’s shift of services from juvenile to adult as a result of the reduction in juvenile offenders requiring services. This reduction in juvenile crime is consistent with statewide trends and is a benefit to the community since adult caseloads require additional support.
 - ◆ An increase of \$280,724 for ongoing costs associated with one Senior Software Developer and one Senior Systems Engineer. These costs are funded with special revenue from the Corrections Performance Incentive Fund budget; there is no impact to the County General Fund.
 - ◆ An increase of \$505,095 for various Information Technology related needs. \$100,095 is included for annual software license and subscription renewals. \$252,000 is for surveillance equipment in the Juvenile Commitment Facility as well as replacement of five servers, Storage Area Network equipment and a data center upgrade from one gigabyte speed to ten gigabyte speed, per the department IT replacement plan. \$153,000 is for a contract with Atomogy for various department projects related to ICJIS support. These costs are funded with \$153,000 of special revenue and require a General Fund Contribution of \$352,095.
 - ◆ An increase of \$180,000 for digital portable radios consistent with the Board of Supervisors’ approved digital signal upgrade project. This is a one-time cost funded with special revenue from the Corrections Performance Incentive Fund budget; there is no impact to the County General Fund.
 - ◆ An increase of \$100,000 for quality assurance services through a two-year contract with Dr. Latessa, a national expert on evidence based practices in the Criminal Justice arena. This is a one-time cost funded with special revenue from the Corrections Performance Incentive Fund budget; there is no impact to the County General Fund. An additional \$100,000 is included in the 2019-2020 Spending Plan for year two of the contract.
 - ◆ An increase of \$49,466 to accommodate 60% of the increased ongoing costs related to computer-aided dispatch services with Stanislaus Regional 911, requiring a General Fund Contribution of \$49,466. The remaining 40% increase will be paid with special revenue included in base budget.
 - ◆ An increase of \$286,400 to accommodate one-time costs related to state grants for Foster Parent Recruitment & Retention Services, Commercially Sexually Exploited Children and Children and Family Teams; there is no impact to the County General Fund.
 - ◆ An increase of \$500,000 for one-time increased services to juveniles for work skills, increased services for mental health, alcohol and drug services, and initial planning of a youth center. This increase is funded with special revenue; there is no impact to the County General Fund.
 - ◆ The recommended adjustments include \$1,185,000 in one-time costs and \$716,685 in ongoing costs.
- ◆ The Proposed Budget includes the replacement of three vehicles used by sworn staff to perform field operations. The total cost is estimated to be \$121,500, is funded by General Fund, and is included in base.
- ◆ The Probation Department has a total fleet of 51 vehicles; of those, three meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 284, a decrease of two from the 2017-2018 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a recommendation for a decrease of two to the Total Allocated Positions.
 - ◆ One new Senior Software Developer position is recommended in the Correction Performance Incentive Fund budget unit to architect and lead development projects, improve software solutions, increase data sharing between departments, and provide data for evaluation of Probation services. This position was requested in the 2017-2018 Midyear Budget and was deferred to the 2018-2019 Proposed Budget.
 - ◆ One new Senior Systems Engineer position is recommended in the Correction Performance Incentive Act budget unit to serve as the Lead for Probation network security. This position will provide network design and installation, support two surveillance camera systems, administer advanced firewall features, and supervise and train the Department’s two Application Specialist staff.
 - ◆ Seven Deputy Probation Officer II positions consisting of four new positions and three restorations of unfunded positions are recommended in Field Services to complete pre-trial risk assessments.
 - ◆ Four vacant Deputy Probation Officer II positions are recommended to be deleted in Field Services due to the loss of revenue from contracts. Two positions were in support of the SCOE contract and were assigned to Riverbank School District and Modesto City Schools, and two positions supported the Byrne JAG grant, and SDEA JPA.
 - ◆ Seven Probation Corrections Officer positions are recommended to be deleted as a result of a steady decline in the juvenile population. Three positions reside in the Juvenile Commitment Facility and four positions reside in Institutional Services. The Probation Correction Officer positions will be exchanged for seven Deputy Probation Officer II positions in Field Services.
- ◆ The Proposed Budget includes technical adjustments that do not affect the position allocation.
 - ◆ One Confidential Assistant III position is recommended to be transferred from Field Services to Administration.
 - ◆ A classification study of one existing Stock/Delivery Clerk II is recommended.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$39.2 million, an increase of \$1.4 million from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by estimated increases of 3% and historical indicators.
- ◆ The Spending Plan relies on the use of \$4.1 million in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$16.6 million in available fund balance on July 1, 2019.
 - ◆ Corrections Performance Incentive Fund balance is estimated at \$2 million, with a budgeted use of \$470,465.
 - ◆ Juvenile Accountability Block Grant is estimated at \$3,016, with a budgeted use of \$0.
 - ◆ Juvenile Justice Crime Prevention Act is estimated at \$1.3 million, with a budgeted use of \$732,741.
 - ◆ Local Community Corrections is estimated at \$9.3 million, with a budgeted use of \$1.5 million.
 - ◆ Ward Welfare is estimated at \$302,749, with a budgeted use of \$62,200.
 - ◆ Youthful Offender Block Grant is estimated at \$3.4 million, with a budgeted use of \$1.4 million.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$66.9 million, an increase of \$413,634 from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$23.9 million.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ CAP increase of 3.5%
- ◆ The Local Community Corrections and Community Corrections Partnership 2019-2020 Spending Plans are based on the approved 5-Year Plan.

Staffing Plan

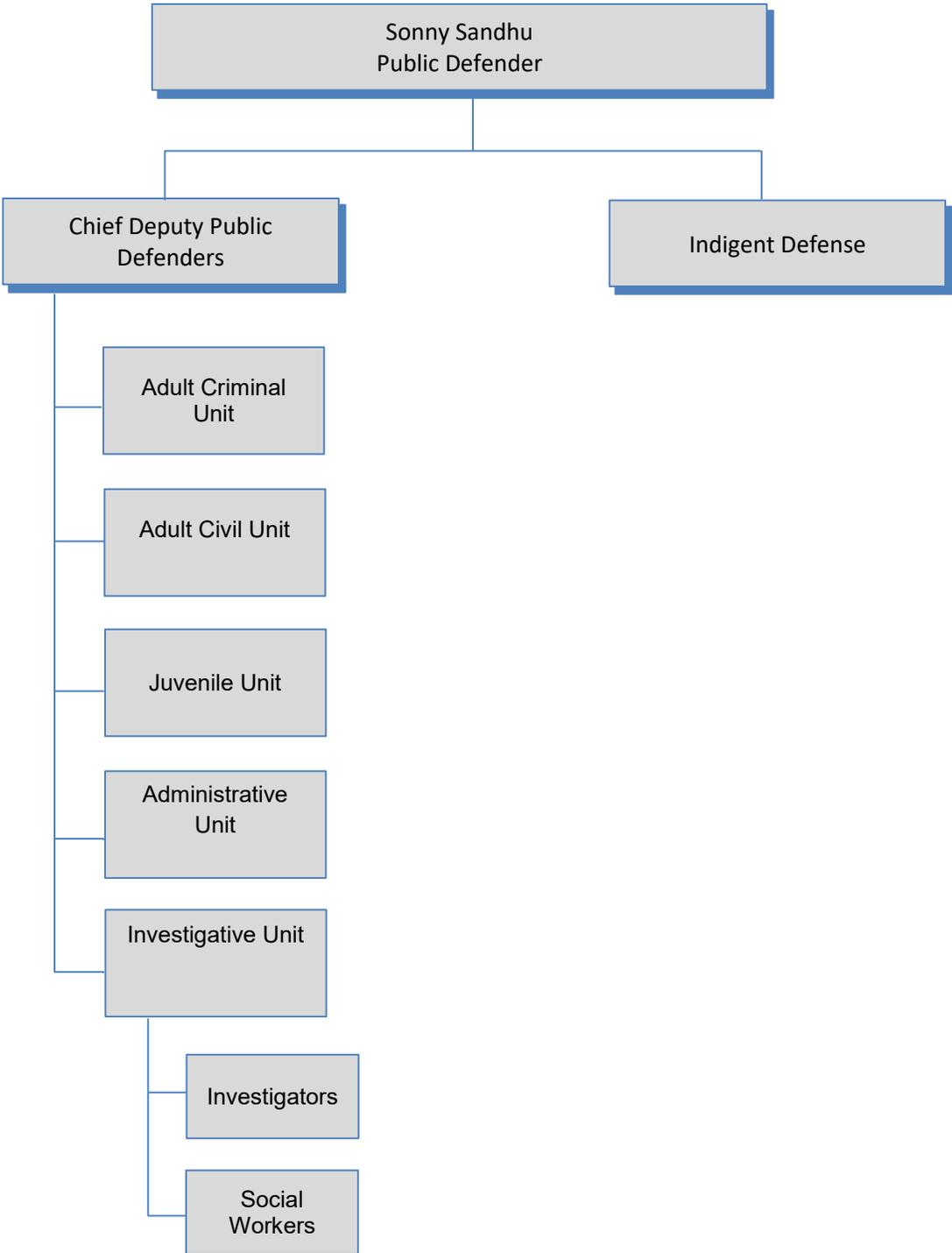
- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 284, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ Over the past few years, the Department has experienced a decrease in the juvenile population. The rated capacity of Juvenile Detention Facility and the Juvenile Commitment Facility is 218 while the Department has experienced an average population of 64-92 over the past three years. The Department will assess, identify and implement methods to shift General Fund resources, which have historically been allocated to support the juvenile population, to increase support for the adult population with an emphasis on implementing strategies to reduce adult recidivism.
- ◆ Hiring of qualified employees and employee retention continues to be a challenge for the Department. The Deputy Probation Officer positions are currently at a 13% vacancy rate with the Probation Corrections Officer positions at a 27% vacancy rate.
- ◆ In 2016, SB 1004 established a Transitional Age Youth pilot program in four counties whereby young adult offenders, aged 18-21, charged with specific offenses could serve time in Juvenile Hall rather than county jail. SB 1106 hopes to expand the pilot program allowing additional counties to participate and extend the sunset date of the program to January 1, 2022. Stanislaus County would be a prime candidate in working with this population due to the myriad of evidence-based programming currently offered in the Department's institutions.

Related Links

For additional information about the Probation Department, refer to the website at: www.stancounty.com/probation/



1021 I Street, Suite 201, Modesto, CA, 95356 Tel: (209) 525-4200
www.stancounty.com/publicdefender

Public Defender

To provide quality legal representation to indigents who are accused of criminal offenses, involved in juvenile court proceedings or who are involved in statutorily defined civil proceedings. The goal is to provide a fully competent, effective, and ethical defense to each client whose cause has been entrusted to the office for representation; to provide all mandated legal services in a cost effective and efficient manner; and to conduct that representation in a manner that, in so far as possible, the county criminal justice system operates effectively, efficiently, and achieves justice. The federal and state constitutions and statutes, along with county decisions and rules, require the County to provide these legal services to individuals who cannot afford to hire lawyers.

Budget in Brief:	FY 2018-2019	FY 2019-2020
	Proposed Budget	Spending Plan
Total Revenue	\$1,284,266	\$1,320,094
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$12,643,579	\$13,026,968
General Fund Contributions	\$11,359,313	\$11,706,874
% Funded by General Fund	89.8%	89.9%
Total Allocated Positions	48	48

Department Services and Programs

The Public Defender provides legal outreach to underserved communities and legal representation for indigent persons.

The **Adult Criminal Unit** is responsible for providing zealous legal representation to indigent persons accused of crimes, including adults charged with felonies such as murder, robbery, rape, assaults, drug offenses or harm to property. The Department also represents indigent adults who are charged with misdemeanor offenses and provides legal advice to all clients. This Unit provides representation in several specialty courts including Drug Court, Homeless Court, Mental Health Court and Veterans Treatment Court. These courts are run in a collaborative manner, which means the judge, district attorney, public defender and probation officer all work closely together to assess the needs of the client and develop a treatment plan designed to help the client.

This Unit is also responsible for filing hundreds of Prop 47 petitions a year. These petitions permit some clients who have been convicted of certain controlled substances and theft-related offenses to request their felony conviction to be recalled and designated as a misdemeanor. The Unit also is responsible for filing petitions to reclassify certain felonies to misdemeanors under Prop 64, "The Adult Use of Marijuana Act."

The **Adult Civil Unit** provides representation in some civil cases to clients who are being held on a civil

commitment due to a mental illness or developmental disability. In this capacity, the Public Defender advocates for mental health patients who wish to contest their involuntary treatment under the various provisions of the Laterman-Petris-Short (LPS) Act and Welfare and institutions code section 6500. Individuals suffering from a mental illness or developmental disability can be particularly vulnerable to abuse and neglect. Accordingly, the Public Defender works vigorously to safeguard the due process protections and constitutional rights of our clients who are facing a civil commitment under these statutory provisions. The Department also represents indigents who face a loss of parental rights in dependency matters.

The **Juvenile Unit** is responsible for providing zealous representation of children who appear in juvenile delinquency court. Our role is to defend the child against all allegations that have been made against them. Our advocacy extends to ensure that the needs of the child are met through education, guidance, and treatment consistent with the child's best interest.

The **Administrative Unit** is composed of clerical staff who assist attorneys in all facets of representation of our clients.

The **Investigations Unit** supports the attorneys in investigating and preparing the cases for negotiation and trial. The investigators are a critical part of the work of

the Public Defender. In addition, our paralegal files hundreds of motions per year to help our clients overcome barriers to employment, housing, education, public benefits and civic participation. These motions include reducing felonies to misdemeanors for qualifying offenses, early termination of felony or misdemeanor probation, dismissal of a case when probation is completed and Certificates of Rehabilitation for state prison cases. Two Social Workers will be added to this unit in Fiscal Year 2018-2019. The Social Workers provide a holistic approach in the defense of clients, they assess and advocate on behalf of clients, humanizing them within the context of the criminal justice system. In addition, the social workers create re-entry plans and advocate for alternatives to incarceration for many

clients suffering from disorders underlying their criminal conduct, including substance abuse and mental health disorders.

Indigent Defense. When the Department is unable to represent an indigent individual because of legal conflict of interest, separate counsel must be provided. For this purpose, the County contracts with three local firms. When these firms are unable to provide representation, the services of a member of a local criminal bar defense panel are retained. The cost of the yearly contract with these three firms and the panel attorneys are paid from the Indigent Defense fund. In addition, any expert witness fees or investigation costs that arise in these cases are also paid from this fund.

Board of Supervisors Priority Area

The Public Defender supports the following Board of Supervisors priority:



Supporting strong and safe neighborhoods for individuals and families to thrive

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Maximize opportunities for residents to obtain relief they are legally entitled to under Propositions 47 and 64 and assist clients in expungement requests so County residents are eligible for more employment and better housing opportunities
- ◆ Work with the criminal justice partners to increase Department efforts to increase participation in collaborative courts (Drug Court, Homeless Court, Mental Health Court and Veterans Treatment Court) so Department clients can better connect to services and counseling and increase the number of service connected clients
- ◆ With a fully staffed investigations unit the Department will look to create a new investigative review service where attorneys will work closely with investigators in analyzing cases. This review service will provide better results for clients in a more cost effective manner
- ◆ Implement a “Social Worker Program” with the hiring of two Social Workers. The social workers will assess and advocate on behalf of clients, humanizing them within the context of the criminal justice system. They will also create re-entry plans and advocate for alternatives to incarceration for many clients suffering from disorders underlying their criminal conduct, including substance abuse and mental health disorders
- ◆ Continue to promote the Department’s efforts to go paperless by scanning all closed files and working with the criminal justice partners in creating an electronic case management system. This project will increase the efficiency and cost effectiveness of services by storing case-related information electronically

Budgets Contained within the Department

- ◆ Public Defender (General Fund)
- ◆ Indigent Defense (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Public Defender						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$515,646	\$495,867	\$554,709	\$58,842	\$571,350	\$16,641
Charges for Service	\$519,086	\$496,720	\$729,557	\$232,837	\$748,744	\$19,187
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$174	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,034,906	\$992,587	\$1,284,266	\$291,679	\$1,320,094	\$35,828
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,034,906	\$992,587	\$1,284,266	\$291,679	\$1,320,094	\$35,828
Salaries and Benefits	\$5,539,276	\$6,096,298	\$6,853,016	\$756,718	\$7,050,646	\$197,630
Services and Supplies	\$4,597,484	\$5,069,190	\$5,107,481	\$38,291	\$5,271,779	\$164,298
Other Charges	\$291,232	\$298,704	\$613,160	\$314,456	\$634,621	\$214,611
Fixed Assets						
Equipment	\$134,503	\$20,000	\$0	(\$20,000)	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$52,242	\$64,635	\$69,922	\$5,287	\$69,922	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,614,737	\$11,548,827	\$12,643,579	\$1,094,752	\$13,026,968	\$383,389
General Fund Contribution	\$9,579,831	\$10,556,240	\$11,359,313	\$803,073	\$11,706,874	\$347,561
Total Allocated Positions	-	-	48		48	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$1.3 million, an increase of \$291,679 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by conducting an analysis of revenue received in prior years and reviewing the approved Community Corrections Partnership annual plan and information provided in the Governor's January State Budget for 2011 and 1999 realignment funding.

Budget and Operations

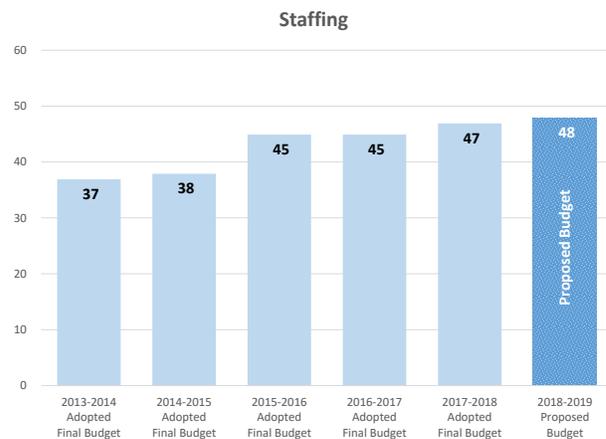
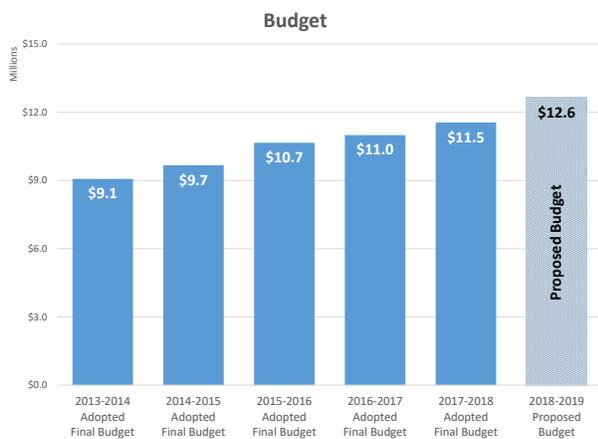
- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$12.6 million, an increase of \$1.1 million from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$11.4 million.
- ◆ The Proposed Budget at base includes an \$837,771 increase due to the cost of doing business in salaries, benefits, services and supplies, Cost Allocation Plan (CAP) charges and restoration of a 5% vacancy factor to maintain current service levels, requiring a General Fund Contribution of \$546,092.
- ◆ The Proposed Budget includes a recommendation to increase service levels.

- ◆ The Proposed Budget includes \$256,981 to accommodate the increased costs associated with the recommended service level adjustment to maintain and enhance our services provided to department clients, requiring a General Fund Contribution of \$256,981.
 - ◆ A Mitigation Specialist employee contract to assist with Special Circumstance and Homicide cases at \$50,000;
 - ◆ Department cell phones at \$38,311;
 - ◆ A contract for \$34,000 related to meeting the “Padilla Mandate” which requires immigration consultation for non-citizen defendants. This is a mandated service that is required of all Public Defender offices across the state who must either hire or contract with immigration attorneys or contract with organizations that provide immigration consultation services. This will fund approximately 136 hours of consultation by the Immigrant Legal Resource Center;
 - ◆ Skills training for Legal Clerks and Administrative Clerks at \$2,750;
 - ◆ One Deputy Public Defender to assist with CARE, Laura’s Law and Homeless Court at \$131,920.
 - ◆ The recommended adjustment includes \$21,725 in one-time costs and \$235,256 in ongoing costs.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 48, an increase of one from the 2017-2018 Adopted Final Budget allocation.
- ◆ The Fiscal Year 2018-2019 Proposed Budget includes a recommendation for an increase of one position to the Total Allocated Positions.
 - ◆ One Attorney V position is recommended to be restored to support the County’s Community Assessment Response and Engagement (CARE) initiative, Laura’s Law, Homeless Court and other specialty courts.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$1.3 million, an increase of \$35,828 from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by estimated increases of 3% and historical indicators.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$13 million, an increase of \$383,389 from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$11.7 million.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ CAP increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 48, consistent with the 2018-2019 Proposed Budget allocation.

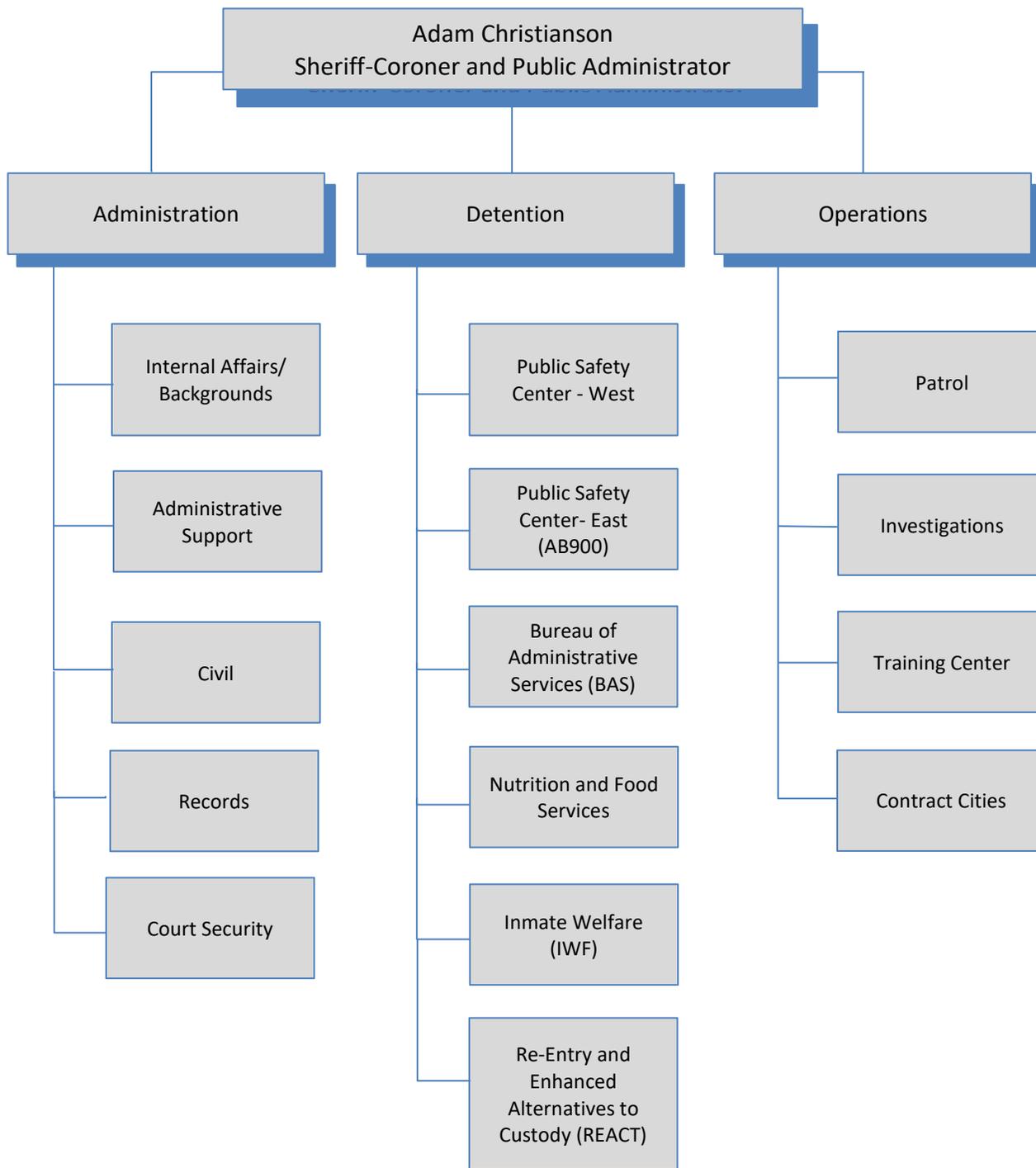
Key Challenges and Opportunities

- ◆ The Department is sometimes unable to represent clients due to conflict of interest. In these instances, the County has contracts with local defense law firms, referred to as “Conflicts” firms. The Court may then assign an attorney from one of the Conflict firms to represent the client. The County has had contracts with Conflicts I and Conflicts II firms for many years. If a conflict of interest exists with the Conflict I or Conflicts II firms, the client is then assigned an Indigent Defense panel attorney. The County is responsible for payment of Indigent Defense panel attorney costs which, in recent years, has been very costly. The Conflicts firms are contracted to provide a mandated level of adequate yet cost effective and efficient representation. To address the high costs incurred from Indigent Defense panel attorneys, the Board of Supervisors approved a Conflicts III contract in February 2018. In the Proposed Budget, the Indigent Defense budget is \$4.7 million of which \$1.8 million is budgeted for the Conflicts I, II and III contracts. An assessment of the impact of the Conflicts III contract will be performed in Budget Year 2018-2019 and will be used to determine if the addition of the Conflicts III firm is generating cost savings to the County. In conjunction with the assessment, the Department and the Chief Executive Office will explore potential options for redesign of all Conflicts services. The existing Conflicts I, II and III contracts expire in June 2019.
- ◆ The Department continues to face key challenges with the large number of special circumstances homicides and cases in which the State is seeking the death penalty. The Department, including the indigent defense panel, will need access to specialized resources such as psychological services and expert witness testimony to adequately represent these cases. Services associated with these types of cases are anticipated to be costly and necessary.
- ◆ New legislation and Supreme Court rulings have increased the level of services the Department needs to provide to clients but have come without providing additional resources for increased service levels. Youthful Offender Parole hearings and what have been called “Franklin” hearings will require significant work on behalf of the Department and will require hearings in which the defense will present mitigation evidence. The current California Department of Corrections and Rehabilitation list has 175 inmates from Stanislaus County that will be eligible for these “Franklin” hearings.
- ◆ With the addition of two social workers the Department has a tremendous opportunity to work with clients to get them positively connected to resources and reduce the rate of client recidivism. This also presents a key opportunity to partner with other County departments to assist clients with necessary health and safety needs resources. With the increased number of collaborative courts comes a tremendous opportunity to connect clients to the services and resources they need in order to keep them from recidivating.
- ◆ The Department has initiated a staff and workload study. Data will be gathered from eight comparable counties and will include county population, number of allocated Deputy Public Defenders, and number of felonies and misdemeanor cases. Once completed, the Department will work with the Chief Executive Office to bring forward a plan in a future budget cycle to address the results should additional positions be needed.

Related Links

For additional information about the Public Defender, refer to the division's website at:

<http://www.stancounty.com/publicdefender/>



250 East Hackett Road, Modesto, CA 95358 Tel: (209) 525-7114
www.scsdonline.com

Sheriff

We, the members of the Stanislaus County Sheriff's Department, are dedicated to serve and protect the community through the highest standards of professionalism and ethical conduct by ENFORCEMENT, PREVENTION and EDUCATION in partnerships with the community.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$40,869,938	\$41,900,736
Use of Fund Balance/ Retained Earnings	\$1,256,963	\$444,794
Gross Costs	\$143,845,341	\$145,156,332
General Fund Contributions	\$101,718,440	\$102,810,802
% Funded by General Fund	70.7%	70.8%
Total Allocated Positions	727	727

Department Services and Programs

The **Administration** Division of the Sheriff's Department provides for the management, policy direction and oversight of all functions of the Sheriff's Department. It is also responsible for the records management of the department and timely and accurate civil services to the Citizens of Stanislaus County. The Sheriff's Department also provides security to the Superior Court of Stanislaus County. Cal ID and Civil Process Fee budgets fall under this division and support for the functions contained therein.

The **Detention** Division of the Sheriff's Department provides housing for incarcerated adults in Stanislaus County. This housing provides for the care, custody and safe control of incarcerated adults and is provided within the custodial facilities of Public Safety Center West, Minimum Housing Units 1 and 2, Public Safety Center East and the Re-Entry and Alternative to Custody Training (REACT) sites. The Detention Division also administers programs for alternatives to incarceration that consist of the Alternative Work Program, Home Detention and Work Furlough. In March of 2017, the Detention division opened a 552 bed Adult Detention Facility that was funded by the Public Safety and Offender Rehabilitation Service Act, Assembly Bill 900 (AB900). The Division recently opened the REACT Center that was funded by Senate Bill 1022 (SB 1022) Project. This facility has 288 transitional jail beds and programming services center to

prepare inmates for re-entry into the community. The opening of REACT has allowed the Sheriff's Department to close the Men's Jail and convert it into a Court Holding Facility. Having all the jails in one location has been a goal of the County since the 1980's and is a major accomplishment. The Detention division is also responsible for Inmate Welfare program.

The **Operations** Division of the Sheriff's Department provides law enforcement services in the unincorporated areas of Stanislaus County, including but not limited to the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida. This division also provides contracted law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson. The services that the Operations division provides are: Patrol, Investigations, Community Deputies, Juvenile Services, Coroner, Public Administration, Training Center and Drug Enforcement. There are also many specialty units that are included as part of the Operations budget. The Operations Division also includes the Vehicle Theft Unit (StanCatt), Drivers Training (EVOC), California Multi-jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET), and Justice Assistance Grant (JAG) which budgets fall under this division and support the functions contained therein.

Board of Supervisors Priority Area

The Sheriff supports the following Board of Supervisors priority:



Supporting strong and safe neighborhoods for individuals and families to thrive.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Activate Phase III of the Adult Detention Expansion Facility and Phase II of the REACT Facility
- ◆ Work with partners to increase educational and vocational programming opportunities for inmates to assist with their re-entry into the community
- ◆ Complete Phase III of the Public Safety Radio Project that will expand the radio footprint of the Sheriff and Probation communication systems
- ◆ Negotiate new Court Security agreement with the Stanislaus County Superior Court to align expenditures with revenue while still ensuring public safety
- ◆ Increase recruitment efforts through hard to recruit incentives for sworn classifications to help fill Department vacancies

Budgets Contained within the Department

- ◆ Administration (General Fund)
- ◆ Adult Detention Expansion (General Fund)
- ◆ CAL ID Program (Special Revenue Fund)
- ◆ CAL-MMET (Special Revenue Fund)
- ◆ Civil Process Fee (Special Revenue Fund)
- ◆ Contract Cities (General Fund)
- ◆ Court Security (Special Revenue Fund)
- ◆ Dedicated Funds (Special Revenue Fund)
- ◆ Detention (General Fund)
- ◆ Driver Training Program (Special Revenue Fund)
- ◆ Jail Commissary/Inmate Welfare (Enterprise Fund)
- ◆ Justice Assistance Grant (Special Revenue Fund)
- ◆ Operations (General Fund)
- ◆ Vehicle Theft Unit (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Sheriff						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$446,151	\$465,000	\$599,868	\$134,868	\$617,864	\$17,996
Fines, Forfeitures, Penalties	\$33,242	\$22,500	\$32,500	\$10,000	\$33,475	\$975
Revenue from use of Assets	\$14,335	\$5,150	\$5,500	\$350	\$5,665	\$165
Intergovernmental Revenue	\$10,926,259	\$9,505,668	\$10,818,612	\$1,312,944	\$10,976,658	\$158,046
Charges for Service	\$21,628,740	\$25,077,509	\$27,417,558	\$2,340,049	\$28,228,577	\$8,11019
Miscellaneous Revenue	\$2,347,966	\$1,574,200	\$1,719,900	\$145,700	\$1,762,497	\$42,597
Other Financing Sources	\$288,255	\$258,000	\$276,000	\$18,000	\$276,000	\$0
Total Revenue	\$35,684,948	\$36,908,027	\$40,869,938	\$3,961911	\$41,900,736	\$1,030,798
Use of Fund Balance/Retained Earnings	\$971,214	\$716,070	\$1,256,963	\$540,893	\$444,794	(\$812,169)
Total Funding Sources	\$36,656,162	\$37,624,097	\$42,126,901	\$4,502,804	\$42,345,530	\$218,629
Salaries and Benefits	\$78,085,197	\$88,304,278	\$98,596,980	\$10,292,702	\$10,132,1094	\$2,724,114
Services and Supplies	\$17,205,539	\$17,468,175	\$32,176,760	\$14,708,585	\$32,574,139	\$397,379
Other Charges	\$8,057,135	\$8,175,990	\$9,360,086	\$1,184,096	\$9,662,339	\$302,253
Fixed Assets						
Buildings & Improvements	\$222,674	\$0	\$100,000	\$100,000	\$283,500	\$183,500
Equipment	\$3,959,602	\$3,307,800	\$3,925,055	\$617,255	\$1,628,100	(\$2,296,955)
Other Financing Uses	\$172,543	\$160,000	\$178,000	\$18,000	\$178,000	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$548,437)	(\$420,048)	(\$491,540)	(\$71,492)	(\$490,840)	\$700
Contingencies	\$0	\$1,220,000	\$0	(\$1,220,000)	\$0	\$0
Gross Costs	\$107,154,253	\$118,216,195	\$143,845,341	\$25,629,146	\$145,156,332	\$1310,991
General Fund Contribution	\$70,498,091	\$80,592,098	\$101,718,440	\$21,126,342	\$102,810,802	\$1,092,362
Total Allocated Positions	-	-	727		727	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$40.9 million, an increase of \$4.0 million from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by a review of historical trends and program funding information provided by Local, State and Federal entities.
- ◆ The Department anticipates a total of \$4.0 million in available fund balance/retained earnings as of July 1, 2018, of which \$1.3 million is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Cal ID Program fund balance is estimated at \$278,979 with a budgeted use of \$251,915.
 - ◆ Cal-MMET fund balance is estimated at \$79,482 with a budgeted uses of \$0.
 - ◆ Civil Process Fee fund balance is estimated at \$1,350,150 with a budgeted use of \$187,697.
 - ◆ Court Security fund balance is estimated at \$132,557 with a budgeted use of \$132,557.
 - ◆ Driver Training Program fund balance is estimated at \$51,641 with a budgeted use of (\$11,904).
 - ◆ Jail Commissary/Inmate Welfare retained earnings are estimated at \$1.9 million with a budgeted use of \$595,779.
 - ◆ Vehicle Theft Unit fund balance is estimated at \$177,732 with a budgeted use of \$100,919.

Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$143.8 million, an increase of \$25.6 million from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$101.7 million.
- ◆ The Proposed Budget at base includes a \$21.7 million increase due to the cost of doing business in salaries, benefits, services, supplies, Jail Medical contract, Cost Allocation Plan (CAP) charges and restoration of a 5% vacancy factor to

maintain current service levels, requiring a General Fund contribution of \$18.2 million and increased revenue of \$3.5 million.

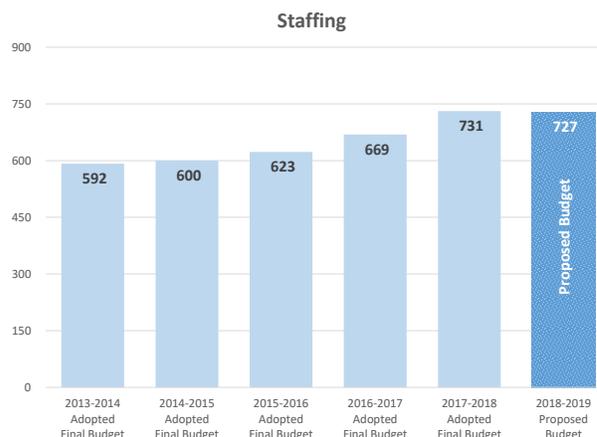
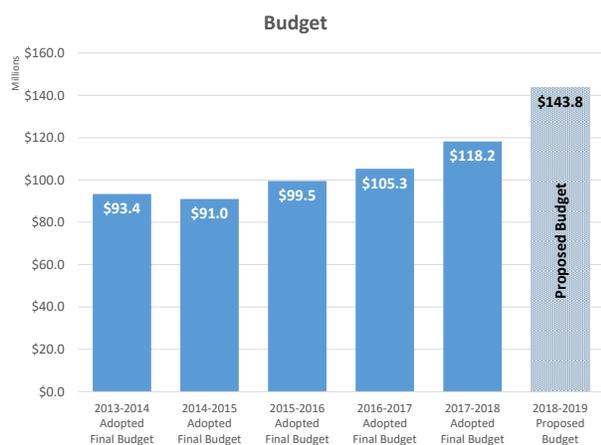
- ◆ \$13.4 million of the increase is due to a portion of the Jail Medical contract relocating from the Chief Executive Office budget to the Sheriff's Department budget; the balance of the Jail Medical contract was relocated to the Probation Department's budget. The Sheriff's Department will provide Fiscal Agent services and account for Jail Medical services in the Sheriff Detention, Adult Detention Expansion and Probation Institutions budgets. The Chief Executive Office will continue to partner with the Sheriff's Department on contract oversight.
- ◆ The Proposed Budget includes a recommendation to increase service levels.
- ◆ The Proposed Budget includes \$3.9 million to accommodate the increased costs associated with the recommended service level adjustment to fund several unmet needs for the Department, requiring a General Fund Contribution of \$2.9 million.
 - ◆ An ongoing increase of \$105,657 to add one new Staff Services Analyst in the Administration division to act as the Department's safety officer.
 - ◆ A one-time increase of \$150,000 for security upgrades through the General Services Agency so the Sheriff's Information Technology and Training Center buildings can be added to the access key card system for security purposes.
 - ◆ An ongoing increase of \$225,000 for implementation of the Department's taser and body worn camera programs. This includes the cost of the taser program for 12-months, the body worn camera program for six months, and a remodel of the current armory which will be used to dock and store the equipment. The body worn camera project is expected to go live in January of 2019.
 - ◆ An increase of \$204,292 to expand the Hi Tech Crimes unit. The amount of digital evidence is increasing and a new Computer Forensic Examiner position, hardware and software is needed to reduce the backlog of evidence needed for pending criminal investigations. \$100,000 is a one-time cost and \$104,292 is ongoing.
 - ◆ A one-time increase of \$948,628 to accelerate and complete the digital radio signal upgrade project. This project allows the Department to migrate to a P25 compliant digital VHF carrier system with clearer transmission and increased officer safety in the field.
 - ◆ A one-time increase of \$223,264 for normal equipment replacement for various specialty teams. This includes body worn armor for the CERT team, bomb suit and helmet, all band radios for the SWAT team, ballistic shields for K9 handler vehicles, and gym equipment for the Department's training center.
 - ◆ An increase of \$253,256 for additional staff and costs needed for equipment purchases for the County Security Program. Due to the increasing demand for security assessments, there is a need for additional an additional Crime Analyst and part-time staff to effectively run the County Security Program. This includes \$20,700 in one-time costs and \$232,556 in ongoing costs.
 - ◆ A one-time increase of \$894,845 for several Department projects. This includes a scanning project for the Records division to become paperless; items needed to be replaced for a new Sheriff elect, software/hardware upgrade for the Livescan program; dedicated server environment with laptops and updated VOIP phones for the Civil division; certification and training for an additional K9 trainer; computer lab equipment at the REACT Facility for inmate programs; and additional autopsy equipment due to increased autopsy services.
 - ◆ An ongoing increase of \$199,062 for two new Supervising Legal Clerk positions to will allow for better supervision in the Adult Detention Records division.
 - ◆ A one-time increase of \$190,000 for the Department's Fixed Wing Airplane mandated Federal Aviation Administration (FAA) upgrades which must be implemented no later than January 2020. Mandated improvements include upgrades to the communication, navigation and global positioning systems to increase safety in the aircraft. The Department anticipates there will be a significant impact to vendors who perform these types upgrades as aircraft operators schedule this type of work to be performed. Funding the upgrades now will help ensure the Department is able to implement the upgrades in a timely manner.
 - ◆ An ongoing increase of \$145,590 to add two new Community Services Officers to better assist the public at the public service window and dedicate staff to the sexual offender program. Currently, these posts are covered with rotating staff who lack the necessary training.
 - ◆ A one-time increase of \$168,000 for three new vehicles to assist the Department in conducting law enforcement services in the Civil Division. The expense is covered with an operating transfer in of \$168,000 from the Civil Process Fees budget unit.

- ◆ The recommended adjustments include \$2,863,437 in one-time costs and \$1,012,157 in going costs.
- ◆ The Proposed Budget includes the replacement of 21 vehicles used to conduct law enforcement services. The total cost is estimated to be \$1.2 million, is funded by the County General Fund, and is included in the base.
- ◆ The Proposed Budget includes the purchase of three new vehicles used to conduct law enforcement services by Civil Division staff and has been included in unmet needs.
 - ◆ The Sheriff's Department has a total fleet of 447 vehicles; of those, 21 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 727, a decrease of four from the 2017-2018 Adopted Final Budget allocation.
 - ◆ Subsequent to the 2017-2018 Adopted Final Budget, there was a net increase of five positions to the Department staffing allocation.
- ◆ The Proposed Budget includes a recommendation for a decrease of nine positions to the total allocated positions.
 - ◆ One new Staff Services Analyst position is recommended in Administration to serve as the Department's Safety Officer. These duties are currently being performed by a Lieutenant as a collateral assignment and the amount of safety related issues and needs require an additional position with safety knowledge.
 - ◆ Two new block-budgeted Supervising Legal Clerk II positions in Detention are recommended to level-set the supervisor to staff ratio.
 - ◆ Two new Community Services Officer (CSO) positions are recommended in Operations to fill needed positions at the Public Service Office (PSO) window, and to assist with Sexual Offender Registration (290PC). The PSO desk is currently staffed with rotating civilians that cannot take reports. One CSO position dedicated to the PSO window will eliminate the need for a Deputy Sheriff to respond to the lobby from Patrol to assist in taking a report resulting in an improvement in efficiency and community safety. Currently one CSO is assigned to 290PC registration and missing cases and the workload has exceeded the volume of one staff. An additional position is needed for the 290PC assignment.
 - ◆ One new Crime Analyst position is recommended in Operations to assist with statistical data and investigations related to the County Security Program. This new position will allow the program to take a proactive approach rather than a responsive approach related to County Security.
 - ◆ One new Forensic Computer Examiner position is recommended in Operations due to the amount of digital evidence retrieval that is recommended through the Detective division. The volume of requests and processing time required for each device has resulted in a backlog which causes delays in criminal investigations.
 - ◆ 15 vacant Deputy Sheriff-Custodial positions and one vacant Sergeant-Custodial in Detention are recommended for deletion as part of a clean-up of the staffing allocation for Adult Detention programs. Detention staffing converted from an 8-hour work shift to a 12-hour work shift in 2015, which had the effect of increasing work hours and compensation for each posted position, while decreasing the total number of positions required to staff existing facility operations. These positions have remained on the allocation as unfunded vacant positions during the phased opening of expanded jail facilities over the last two years, and are now ready to be deleted from the allocation in order to complete the transition to 12-hour work shifts.
- ◆ The Proposed Budget includes technical adjustments that do not affect the position allocation.
 - ◆ One Legal Clerk IV position is recommended to be transferred from Administration to Operations.
 - ◆ Two Supervising Legal Clerk II positions are recommended to be transferred from Administration to Operations.
 - ◆ A classification study of one existing Administrative Secretary, one new Confidential Assistant III position, and one new Staff Services Coordinator are recommended.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$41.9 million, an increase of \$1.0 million from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by estimating a 3% increase over the Fiscal Year 2018-2019 revenue and approved multi-year program spending plans.
- ◆ The Spending Plan relies on the use of \$444,794 in Department fund balance/retained earnings; based on use of fund balance/retained earnings identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$2.7 million in available fund balance/retained earnings on July 1, 2019.
 - ◆ Cal ID Program fund balance is estimated at \$27,064 with a budgeted use of (\$202,899).
 - ◆ Cal-MMET fund balance is estimated at \$79,482 with a budgeted use of \$252.
 - ◆ Civil Process Fee fund balance is estimated at \$1.2 million with a budgeted use of \$80,967.
 - ◆ Driver Training Program fund balance is estimated at \$63,545 with a budgeted use of (\$11,479).
 - ◆ Jail Commissary/Inmate Welfare retained earnings is estimated at \$1.3 million with a budgeted use of \$520,136.
 - ◆ Vehicle Theft Unit fund balance is estimated at \$76,813 with a budgeted use of \$57,817.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$145.2 million, an increase of \$1.3 million from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$102.8 million.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ CAP increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 727, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ The Public Safety and Offender Rehabilitation Services Act in 2007 (AB 900), along with AB 109 in 2011, realigned low-level risk offenders from state prisons to local control. This resulted in the construction of the AB 900 Phase II Public Safety Center Expansion Projects: Project One, the maximum security and medical/mental health facility, Project Three, the Intake/Release/Transportation, and Jail Administration/Staff support building. In 2018, construction was completed on the SB 1022 REACT Facility.

The Department used a phased approach for opening and staffing the new detention expansion & replacement facilities. Phase I of the phased opening and staffing plan was completed in Fiscal Year 2016-2017 and included opening and staffing 120 new maximum security beds in PSC-East. Phase II was completed in Fiscal Year 2017-2018 and included opening and staffing 120 new maximum security beds and 57 new Medical / Mental Health beds in PSC-East. In addition, the REACT Facility was opened in Fiscal Year 2017-2018, which brought 196 modern replacement beds, with capacity for another 92 beds which will eventually bring the total number of treatment and program beds to 288. At the same time, the County closed 396 beds at the antiquated Downtown Men's Jail, allowing the building to be used as a Court Holding Facility, until the new State Courthouse is completed. Due to the timing of the opening of the REACT Facility and the discontinuation of use of beds at the Downtown Men's Jail, no new support staff were necessary for the REACT Facility. The combined increase in jail capacity due to the completion of Phases I and II of the phased opening and staffing plan is a total net increase of 189 beds and 78 positions added to Adult Detention programs.

Phase III is the final phase and would bring the PSC-East into full operation and, thereby, all new facilities into full operation. Phase III would include the addition of 33.6 new staff positions, an additional 240 maximum security beds and 15 sheltered hospital beds which have been constructed but have not been funded for operational use by the Department. The Department has requested Phase III be considered in the 2018-2019 Proposed Budget with an estimated cost of \$4.6 million. It was determined that additional analysis is necessary to update the master plan with a current needs assessment to verify the appropriate level of capacity and staff necessary to support detention operations at this time. Detention expansion will continue to require funding from Community Corrections Partnership funds, currently reflected at 25% of detention expansion, with the balance funded by a General Fund Contribution. The updated master plan and needs assessment is targeted for Board consideration during Budget Year 2019-2020.

- ◆ Surrounding law enforcement jurisdictions including the cities of Modesto, Ceres and Oakdale have implemented officer body worn camera programs. The Department will be implementing a body worn camera program effective January 2019. The Proposed Budget includes initial costs of \$225,000 for the Department and \$42,000 for the District Attorney to support the infrastructure needed to implement and operate the program. The program will require one new staff position for the Department to oversee and manage program equipment for 230 staff; this position is recommended for study in the Proposed Budget. The position will be considered at Final Budget along with two additional positions for the District Attorney's Office. The total annual cost to operate the program for both the Department and the District Attorney's Office is estimated at just under \$709,000.
- ◆ The Sheriff has been continuing to increase the Department's service level as staff levels increase through Public Safety Restoration and Adult Detention Expansion strategies. Even though the Board of Supervisors supported a three year restoration plan, the Sheriff's Department has still not been able to fully restore the level of service/staffing that it was providing before the economic downturn in 2008. There are key services that still need to be added to the current Department service level. These include the Community Resource Deputies for all unincorporated communities in the County, multiple taskforces like Central Valley Gang Intelligence Taskforce (CVGIT), and the School Resource Officer program.
- ◆ Recruitment and retention continues to be a major challenge for the Sheriff's Department similar to other departments nationwide. It has been very difficult to recruit and retain well qualified Deputy Sheriff candidates. The Department is continuing to add more efforts into recruitment and testing methods of recruiting such as online advertising and adding testing dates on weekends.

- ◆ Trial Court Security funding through 2011 Public Safety Realignment is not sufficient to cover the minimum service level, which includes 43 positions, identified in the Court Security Services Agreement between the Stanislaus County Superior Court (Superior Court) and the County. While Trial Court Security Account funds have seen modest year over year growth, they have not kept pace with expenditure growth. The existing fund balance is forecast to be depleted in Fiscal Year 2018-2019.

In Fiscal Year 2016-2017, the County conducted a series of cost projections and modeling for current and future fiscal years and communicated the results with the Superior Court through multiple meetings. The models showed a deficit in the Local Trial Court Security Account and the need for the parties to negotiate a new agreement that aligns court security services and staffing with available funding. In Fiscal Year 2017-2018, the Board of Supervisors approved a non-mandated contribution of approximately \$292,000 to address the deficit while negotiations continued with the Superior Court staff. Multiple scenarios to address the deficit were proposed by the County but resulted in no change to the Court Security Agreement. In December 2017, the Board of Supervisors authorized the Chief Executive Officer and the Sheriff to send a Letter of Termination to the Superior Court to end the existing Court Security Agreement effective July 1, 2018 with the understanding the County would actively work to negotiate a new agreement with the Superior Court while the Sheriff's Department continued to provide court security services.

The Superior Court and County have been unable to reach mutually agreeable terms for a new Court Security Agreement. The Department has and will continue to work with the Superior Court to identify additional funding or cost reduction strategies needed to fully support the contractual service level obligation. Planning is currently underway, in partnership with the Superior Court, to identify impacts to future operations of court security and a funding plan or cost reduction strategies to provide service levels commensurate with funding available. The Chief Executive Office and the Sheriff's Department will continue to finalize a new Court Security Agreement with the Superior Court.

- ◆ The Department's current Sheriff, Adam Christianson, is not seeking another term in office effective Fiscal Year 2018-2019. There are two internal candidates running for Sheriff, both full time employees assigned to Contract Cities. There will be a need to double-fill one position during the transition period, approximately July 2018 until the Sheriff elect's official appointment to Sheriff-Coroner in January 2019. The double-fill request will be submitted to the Board of Supervisors after June 2018.

Related Links

For additional information about the Sheriff's Department, refer to the division's website at: <https://www.scsdonline.com/>

Supporting Community Health

Introduction

A healthy community is vital to the quality of life for our residents. The primary focus on protecting and promoting the physical health and safety of our residents includes preventing disease, disability and death. Protecting emotional safety focuses on social problems that include homelessness, incarceration, and fragmented families with financial and emotional needs. Resources dedicated to prevention provide for services to a broader population than the resources required for direct services. Audits and external oversight of State and Federal mandated programs demonstrate that the following County departments are effectively administering these services.

Departments contained within this section support the Board of Supervisors' priority of *Supporting Community Health including physical, mental, emotional and spiritual health*. These departments rely on effective partnerships with each other, and community-based organizations to carry out their respective missions.

- ◆ Aging and Veterans Services plans and coordinates senior services to promote independence and self-sufficiency, while providing assistance and advocacy to the men and women who served in the Armed Forces of America, their dependents and survivors;
- ◆ Behavioral Health and Recovery Services provides outpatient and residential behavioral health services to promote emotional health and recovery;
- ◆ The Department of Child Support Services enforces child support orders and establishes and enforces paternity orders;
- ◆ The Children and Families Commission funds education, health, and child care programs that promote early childhood development, from prenatal through age five;
- ◆ The Community Services Agency operates social welfare programs including protective services for children and adults, temporary financial assistance to those in need, emergency food assistance, foster care, and adoptions; and
- ◆ The Health Services Agency provides required public health programs including assessment, monitoring, reporting and assurance of the population's health, with a local focus on prevention and protection. The Agency also operates a safety net primary care and specialty clinic system and as an integrated and collaborative effort, trains Family Medicine and Orthopedic resident physicians.



Stanislaus County Proposed Budget 2018-2019/2019-2020 | Supporting Community Health

Priority Highlights

Departments supporting community health are at the forefront of the Focus on Prevention Initiative in Stanislaus County, building a movement to strengthen families, neighborhoods, communities, schools, businesses, and other institutions that help them thrive. The Initial Outreach and Engagement Center, opened in August of 2017, is a centralized downtown location providing assistance for those experiencing homelessness using many resources from the community health departments. Building on that success is the Community Assessment, Response and Engagement (CARE) Program, also a direct result of the Focus on Prevention Initiative. CARE is a cross-sector, multi-agency collaboration with a multi-disciplinary team approach to working with individuals who are causing the most significant distress in our community and for themselves.



Key contributors to CARE include Behavioral Health and Recovery Services (BHRS), Community Services Agency

(CSA), Health Services Agency (HSA), and Aging and Veterans Services. The focus of the CARE effort is to engage the priority population and provide interventions that connect them with appropriate services and support.

BHRS is working to improve Department efficiencies, quality of treatment provided, patient success, and fiscal oversight with the addition of several new positions. The budget supports the implementation of the three-year Assisted Outpatient Treatment/Laura's Law pilot program for court-ordered outpatient treatment funded by Mental Health Services Act (MHSA) fund balance. Quantifiable evaluation criteria will gauge program effectiveness during the pilot period, with a report back to the Board of Supervisors in six months.

CSA is nearing completion of the Community Services Facility (CSF) Master Plan, including evaluation of existing operations and performance of a facility programming analysis. The overall intent is to improve the efficiency and effectiveness for CSF departments delivering key social services programs to County consumers. The effort includes a physical security evaluation and planning effort to ensure the safety and security of County staff and clients at the heavily used CSF.

HSA is approaching completion of its Comprehensive Strategic Business and Facility Planning project that has considered current services, the changing healthcare environment, changing community health needs, opportunities for service integration and solutions to service gaps and challenges. Final recommendations to the Board of Supervisors are planned for Fiscal Year 2018-2019.

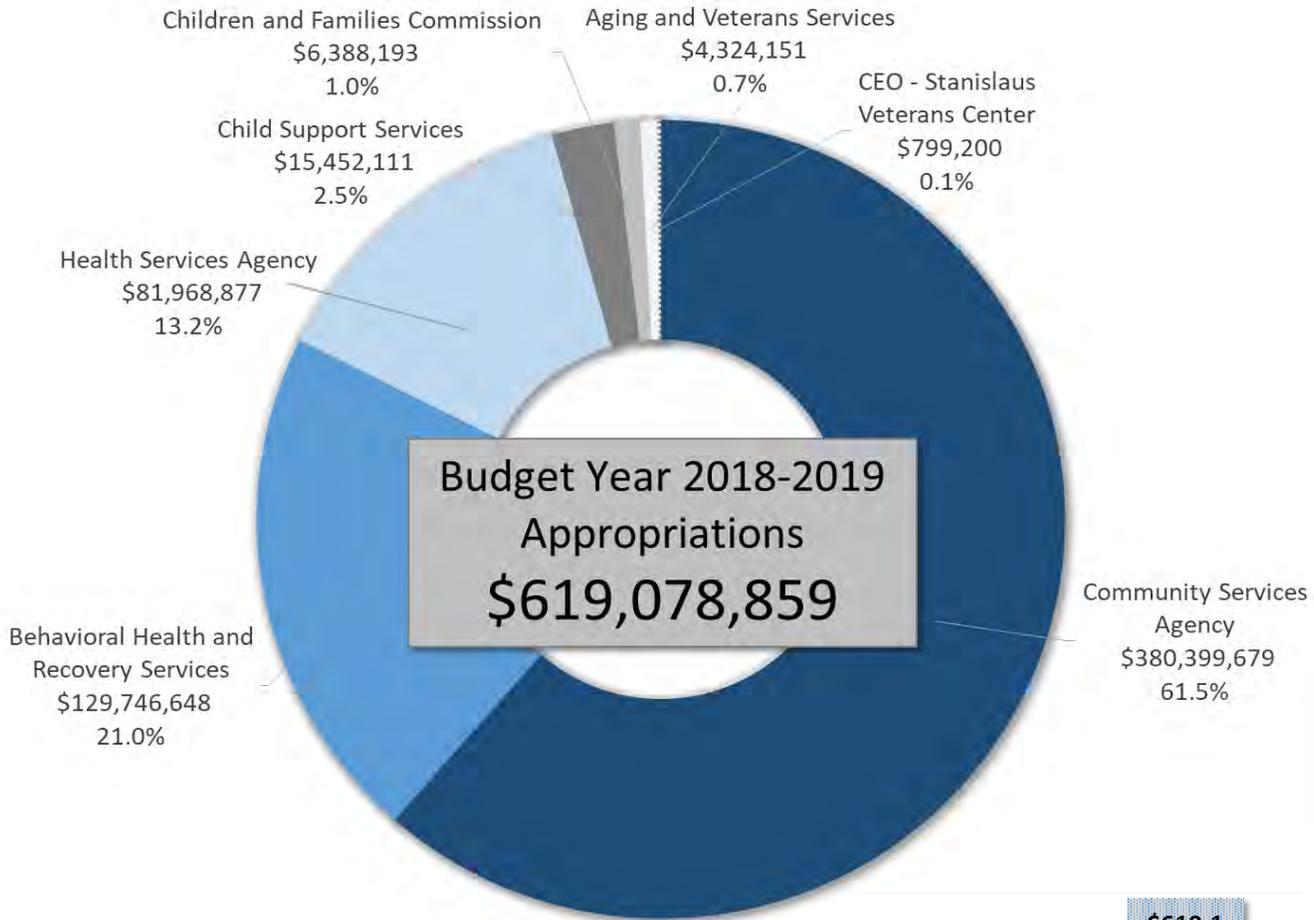
Priority Appropriations and Trends

Budget Year 2018-2019 appropriations total \$619.1 million for this priority. These appropriations represent an increase of approximately \$21.1 million over the 2017-2018 Adopted Final Budget primarily from increased revenues and use of fund balances in BHRS and CSA.

The Five-Year Comparison of Appropriations shows a recent uptick in costs, with a notable increase of 7.1% in Fiscal Year 2017-2018. This is partially attributed to the increased cost and demand for patient placements in Institutions for Mental Disease (IMDs) and a shortage of lower level housing options is a trend that will have negative budget consequences going forward for BHRS.

Focus on adding more transitional and Board and Care facilities options will mitigate some of this exposure.

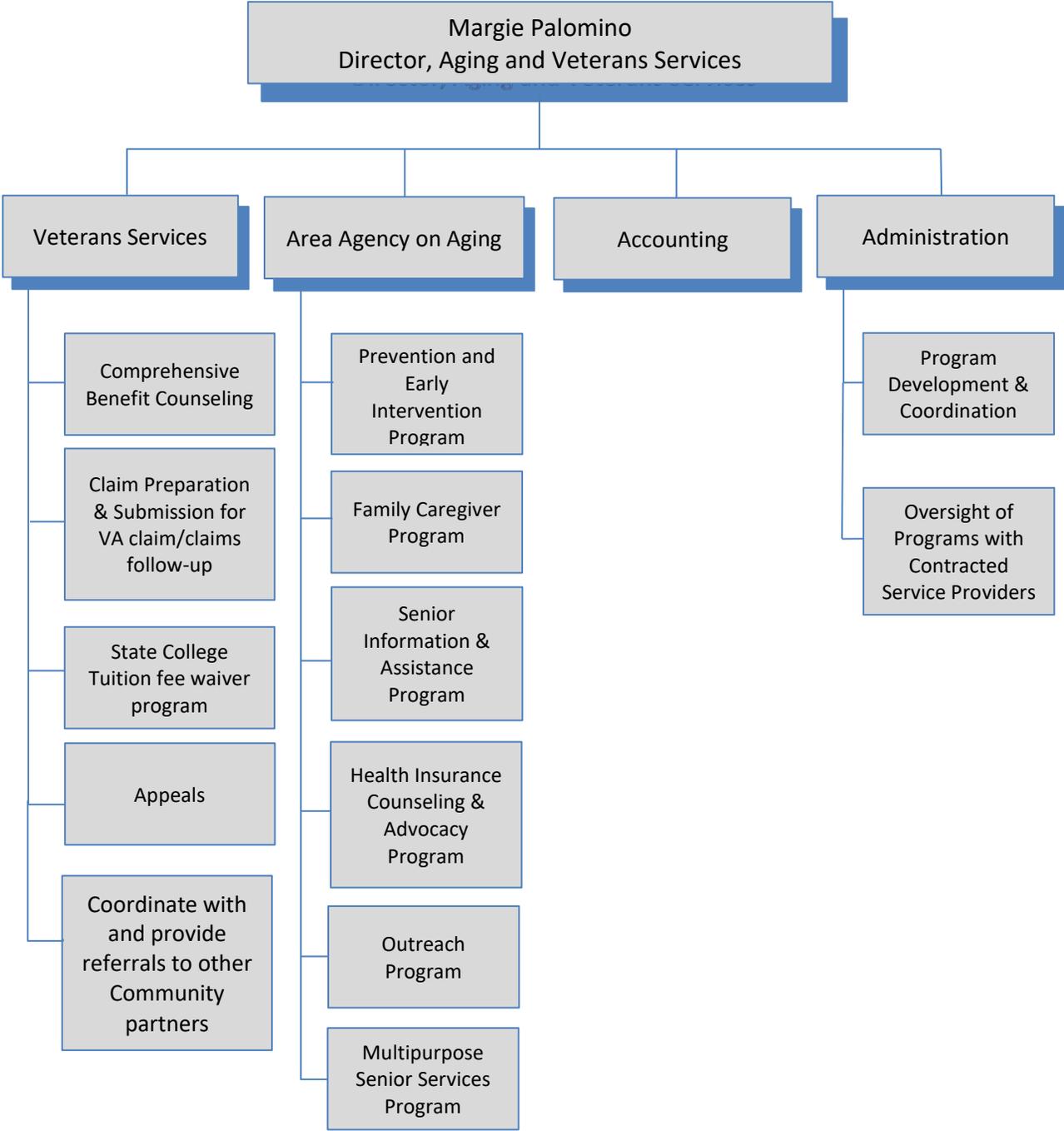
Additionally, CSA has recognized increases in program costs, including those for General Assistance, In-Home Supportive Services, and Public Economic Assistance. Specifically, the increased cost and volume of High Risk (needs) Youth Foster Care cases is increasing. CSA continues to evaluate all program and revenue options to mitigate this exposure. Finally, HSA, Clinics and Ancillary Services Division, has experienced increased costs due to the regional shortage of and increased competition for primary care physicians.



Supporting Community Health Summary of Budget Appropriations

Page	Fund	Org	Recommended 2018-2019
134	Aging and Veterans Services		\$4,324,151
	1051	0031000 Area Agency on Aging	\$3,740,941
	0100	0032000 Veterans Services	\$583,210
141	Behavioral Health and Recovery Services		\$129,746,648
	1501	6000000 Behavioral Health and Recovery Services	\$57,090,867
	1502	6500001 Alcohol and Drug Program	\$14,379,104
	1504	6400001 Managed Care	\$13,603,662
	1507	6800000 Mental Health Services Act (MHSA)	\$39,898,223
	1503	6030000 Public Guardian	\$1,327,758
	1505	6700001 Stanislaus Recovery Center	\$3,447,034
151	CEO-Stanislaus Veterans Center		\$799,200
	1665	0016600 CEO-Stanislaus Veterans Center	\$799,200
154	Child Support Services		\$15,452,111
	1071	0240000 Child Support Services	\$15,452,111
161	Children and Families Commission		\$6,388,193
	1755	0016140 Children and Families Commission	\$6,388,193
167	Community Services Agency		\$380,399,679
	1637	0045961 County Children's Fund	\$169,516
	1633	0045901 General Assistance	\$981,716
	1642	0045992 IHSS Provider Wages	\$110,684,933
	1640	0045980 IHSS Public Authority--Administration	\$659,114
	1641	0045990 IHSS Public Authority--Benefits	\$1,143,097
	1636	0045951 Integrated Children's Services	\$0
	1631	0045050 Program Services and Support	\$161,899,384
	1632	0045801 Public Economic Assistance	\$104,861,919

Page	Fund	Org	Recommended 2018-2019
181	Health Services Agency		\$81,968,877
1401	1301000	Administration	\$7,942,161
4051	1010001	Clinics and Ancillary Services	\$45,406,797
1429	1210001	Emergency Medical Services Discretionary Fund	\$103,878
1404	1501000	Indigent Health Care Program (IHCP)	\$240,419
1434	1500010	IHCP-Emergency Medical Services Hospital	\$380,550
1435	1500020	IHCP-Emergency Medical Services Physicians	\$430,710
1402	1200001	Public Health	\$27,444,362
1428	1250001	Public Health - Vital and Health Statistics	\$20,000
Supporting Community Health Total			\$619,078,859



3500 Coffee Road, Suite 19, Modesto, CA 95355 Tel: (209) 558-8698
www.agingservices.info

Aging and Veterans Services

To help seniors and veterans obtain the services and benefits they need to live secure, healthy and independent lives.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$3,317,939	\$3,317,939
Use of Fund Balance/ Retained Earnings	\$323,505	\$474,548
Gross Costs	\$4,324,151	\$4,501,277
General Fund Contributions	\$682,707	\$708,790
% Funded by General Fund	15.8%	15.7%
Total Allocated Positions	22	22

Department Services and Programs

The **Area Agency on Aging (AAA)**, in accordance with the Older Americans Act (OAA), serves as a visible and effective advocate for older individuals and provides local leadership in accomplishing State and Federal program goals. The AAA plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts to approximately 12,000 seniors and informal caregivers. In accordance with OAA guidelines the AAA staff must give priority to those seniors who are low income, frail, minority, and/or at risk of losing their independence. The services and programs are free, with donations accepted.

Programs & Services are provided either by the AAA staff or are contracted to local non-profit organizations. Programs funded by the OAA include:

- ◆ *Senior Information & Assistance*-Connecting seniors to various services & programs.
- ◆ *Outreach*-Public information at community events.
- ◆ *Family Caregiver Support Program*-Respite for informal caregivers.
- ◆ *Case Management*-Assists seniors on a short term basis and who do not qualify for the Multipurpose Senior Services Program.
- ◆ *Congregate & Home-Delivered Meals*-12 Sites throughout the County and delivery to home-bound seniors.
- ◆ *Legal Assistance*-Consumer & benefit issues, advocacy & referrals.
- ◆ *Long Term Care Ombudsman*-Help for seniors in care facilities.
- ◆ *Elder Abuse Prevention*-Education to prevent elder abuse.
- ◆ *Homemaker*-Light housekeeping twice per month.
- ◆ *Health Promotion*-Fall prevention and exercise programs.

State-funded programs include:

- ◆ *Multipurpose Senior Services Program (MSSP)*- Case management for seniors on full Medi-Cal.
- ◆ *Health Insurance Counseling and Advocacy Program (HICAP)* - Counseling for Medicare recipients.

The AAA will continue to be involved and expand the numerous partnerships and collaborations with community organizations and other County departments. A key partnership with the Behavioral Health and Recovery Services (BHRS) has provided seniors who are experiencing depression with several options to handle life-altering issues through the Prevention and Early Intervention (PEI) programs. Seniors referred to the PEI *Project Hope Program* receive one-on-one counseling in their home. Also included in this program are peer counseling and friendly visitor programs. *Project Hope* is funded through the state Mental Health Services Act.

The AAA staff has been involved with Stanislaus Council of Governments (StanCOG) to ensure that transportation options are available for seniors and persons with disabilities. The Senior Coalition of Stanislaus County includes AAA staff and staff from multiple agencies, striving to foster greater collaboration as seniors need a variety of types of care. The volunteer Stanislaus Senior Foundation includes members of the AAA staff. The Foundation has been the means for many seniors to have emergency needs met at critical times. Additionally, the AAA, in partnership with the Healthy Aging Association, will offer the Annual Healthy Aging and Fall Prevention Summit.

The County **Veterans Services Office (CVSO)** assists veterans and their qualified dependents in obtaining Federal, State, and local benefits and provides counseling

on Federal, State and local veterans benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualified veterans whose dependents are attending colleges/universities in the California State University system.

The California Department of Veterans Affairs certified Veterans Representatives can assist veterans, widows of veterans, children of deceased or disabled veterans and parents of deceased veterans. Benefits can include: compensation for service related injuries or illnesses; referral to VA medical care; vocational rehabilitation; financial help towards the cost of care at home or in care facilities; pension for war era veterans; death benefits; allowances for dependents; life insurance; and burial benefits. All claims services, assistance and advocacy is provided free of charge

Information and referral services to link veterans to other County and community services are also provided. These can include programs such as education benefits; VA & Cal Vet home loans; alcohol and drug dependency treatment; and Post Traumatic Stress Disorder (PTSD) counseling.

The goal of these services is to maximize Federal/State benefits and reimbursements. The County Veterans

Services Office brings maximum return to the County for the funds expended in providing services to the veteran population. In addition to this revenue being spent in local businesses, the California Department of Finance estimates that approximately 16 cents of every award dollar represents new local tax revenue.

The Department will continue to support the County's Focus on Prevention Initiative by participating in the Stanislaus Community System of Care and the Community Assessment Response Engagement (CARE) Workgroup. In addition, VSO staff will continue to partner with the Modesto Police Department's HEART Unit to engage homeless and transient veterans in the streets and parks where they live. The efforts of this partnership, which was piloted in 2017, resulted in connection of several veterans to VA benefits they believed they were not entitled to. While this type of outreach and community engagement has proven to be a necessary endeavor to provide services to veterans who either because of physical, physiological or cognitive disability are unable to visit the VSO, it is far more time consuming than an in-office visit. In order to be able to continue to serve these veterans and to participate in new partnerships with the Sheriff's Office and police departments of Turlock and Oakdale, the VSO staff will seek new funding opportunities/grants to hire additional staff and implement the HOPE (Homeless Outreach & Provider Engagement) Initiative.

Board of Supervisors Priority Area

The Aging and Veterans Services supports the following Board of Supervisors priority:



Supporting community health, including physical, mental, emotional and spiritual health

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Increase outreach efforts to senior citizens, caregivers and veterans informing them about the Department of Aging and Veterans Services by establishing social media accounts and increasing participation in community events by 20% each year
- ◆ Coordinate with community partners through the Supplemental Nutrition Assistance Program-Education (SNAP-Ed) and Green Bag programs, providing education about healthful eating and distributing fresh fruits and vegetables at 4 new locations by June 2020
- ◆ The Veterans Services Office (VSO) in collaboration with county law enforcement agencies and service providers will increase by 20% the number of homeless or underserved veterans who are connected to the various Veterans Administration services and programs

Budgets Contained within the Department

- ◆ Area Agency on Aging (Special Revenue Fund)
- ◆ AAA – Veterans Services (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Aging and Veterans Services						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,562	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$3,222,903	\$3,142,596	\$3,000,939	(\$14,657)	\$3,000,939	\$0
Charges for Service	\$312,000	\$312,000	\$312,000	\$0	\$312,000	\$0
Miscellaneous Revenue	\$4,559	\$5,500	\$5,000	(\$500)	\$5,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,543,024	\$3,460,096	\$3,317,939	(\$124,157)	\$3,317,939	\$0
Use of Fund Balance/Retained Earnings	(\$187,901)	\$86,078	\$323,505	\$237,427	\$474,548	\$151,043
Total Funding Sources	\$3,355,123	\$3,546,174	\$3,641,444	\$95,270	\$3,792,487	\$151,043
Salaries and Benefits	\$1,932,190	\$2,144,753	\$2,349,977	\$205,224	\$2,459,107	\$109,130
Services and Supplies	\$348,358	\$353,634	\$189,468	(\$164,166)	\$195,001	\$5,533
Other Charges	\$1,703,285	\$1,686,344	\$1,784,706	\$98,362	\$1,847,169	\$62,463
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$5	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,983,838	\$4,184,731	\$4,324,151	\$139,420	\$4,501,277	\$177,126
General Fund Contribution	\$628,715	\$638,557	\$682,707	\$44,150	\$708,790	\$26,083
Total Allocated Positions	-	-	22		22	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$3.3 million, a decrease of \$142,157 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by previous fiscal year base allocations from the California Department of Aging (CDA), the California Department of Veterans Affairs, and contracts.
 - ◆ California Department of Aging (AAA) \$2,807,514
 - ◆ Charges for Services – Behavioral Health (AAA) \$312,000
 - ◆ Miscellaneous Revenue (AAA) \$5,000
 - ◆ California Department of Veterans Affairs (VSO) \$193,425
- ◆ The Department anticipates a total of \$1,242,143 in available fund balance/retained earnings as of July 1, 2018, of which \$323,505 is budgeted for use in Fiscal Year 2018-2019.
- ◆ The 276% increase in the use of fund balance from the 2017-2018 Adopted Final Budget is due to an increase of \$174,765 in Salaries and Benefits for the AAA, \$61,623 in CAP Charges for the AAA, and an increase of \$87,117 in other Operating Expenses for the AAA. Due to the fact that the AAA has received flat funding for the past ten years from federal/state funding sources, the AAA is not anticipating any increase in revenue for fiscal year 2018-2019 to offset these increased costs.

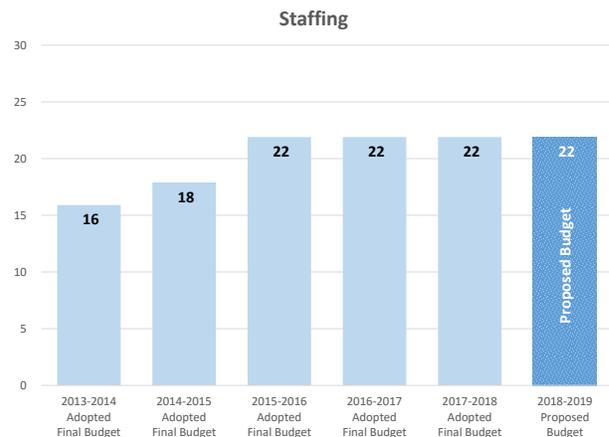
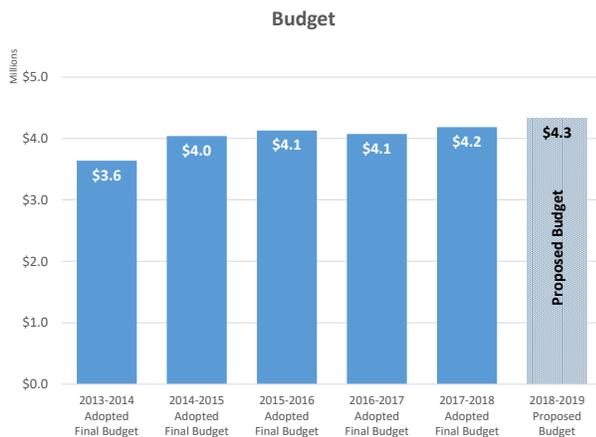
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$4.3 million, an increase of \$139,420 from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$682,707.
 - ◆ Note that the Fiscal Year 2017-2018 Adopted Final Budget does not include \$112,428 in adjustments approved subsequent to its adoption that increased the 2017-2018 Operating Budget. These adjustments relied on \$2,200 in General Fund Contribution.
- ◆ The Proposed Budget at base includes a \$139,420 increase due to the cost of doing business in Salaries and Benefits, Services & Supplies and Other Charges to maintain current service levels.
 - ◆ Salaries and Benefits (AAA) \$ 1,854,028
 - ◆ Services and Supplies (AAA) \$282,118
 - ◆ Client Services (AAA) \$139,862
 - ◆ Cap Charges (AAA) \$183,843
 - ◆ Salaries and Benefits (VSO) \$495,949
 - ◆ Services and Supplies (VSO) \$35,350
 - ◆ Cap Charges (VSO) \$51,911
- ◆ No service level adjustments are requested at this time.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 22, consistent with the 2017-2018 Adopted Final Budget allocation.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$3.3 million. No change from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by using base allocations from the California Department of Aging and the California Department of Veterans Affairs for fiscal year 2018-2019.
 - ◆ California Department of Aging (AAA) \$ 2,807,514
 - ◆ Charges for Services – Behavioral Health (AAA) \$312,000
 - ◆ Miscellaneous Revenue (AAA) \$5,000
 - ◆ California Department of Veterans Affairs (VSO) \$193,425
- ◆ The Spending Plan relies on the use of \$474,548 in departmental fund balance based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$918,638 in available fund balance on July 1, 2019.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$4.5 million, an increase of \$177,126 from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$708,790.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ For the Veterans Services Office, it is expected that this Budget Unit will continue to receive sufficient funding from the General Fund to maintain the same service levels.
 - ◆ The Area Agency on Aging will continue to use its Fund Balance to fund any increase in costs associated with increased Salary and Operational costs.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 22, consistent with the 2018-2019 Proposed Budget allocation.

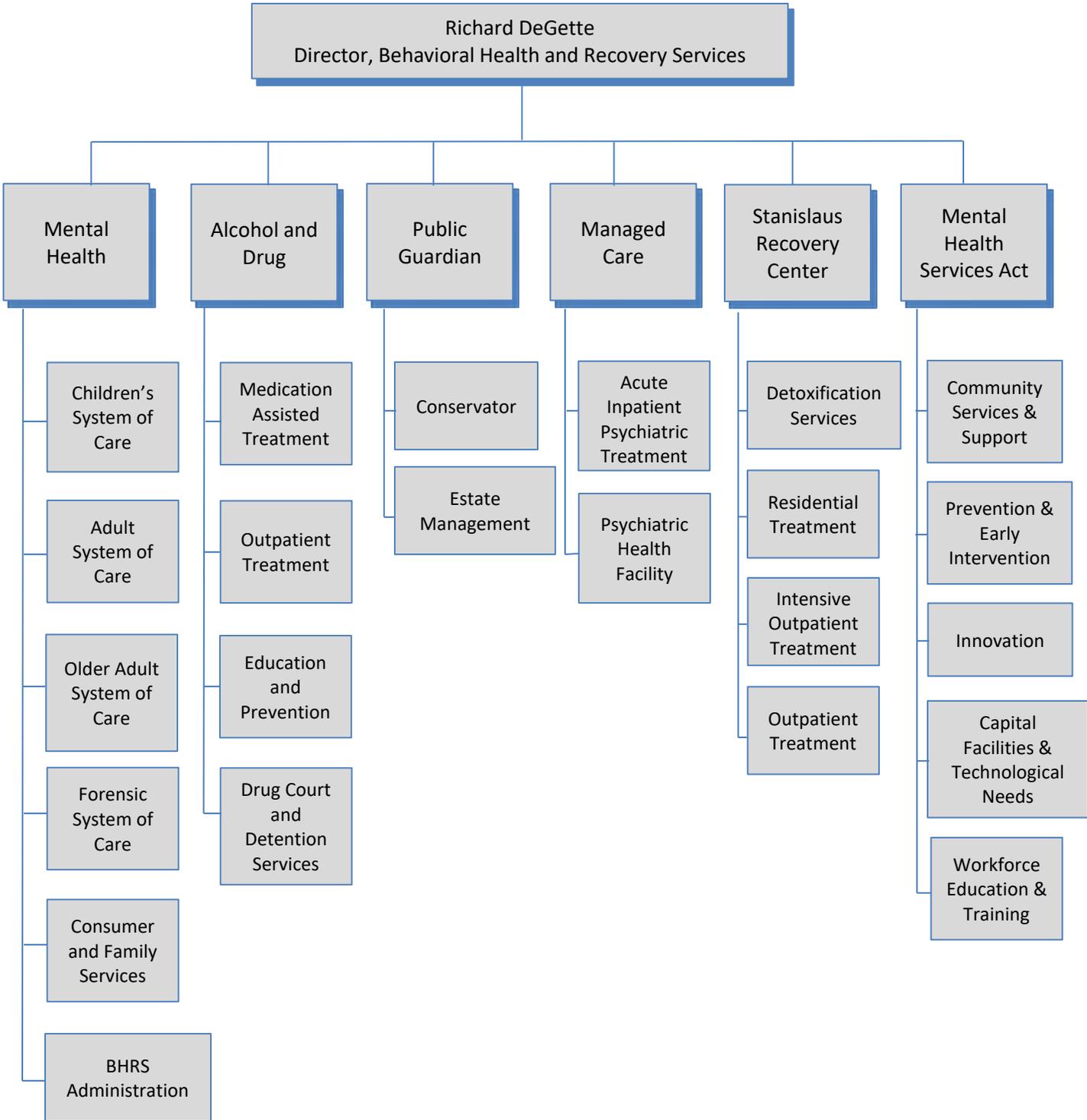
Key Challenges and Opportunities

- ◆ A key challenge for the Area Agency on Aging is the need to continue to rely on its fund balance to keep the same level of service every year. Due to the fact that the AAA has not had a significant increase in federal/state funding in the last ten years, it is not anticipating any increases in funding in the next couple of years. However, costs of doing business will continue to increase and at some point, the AAA's fund balance will be depleted and service levels may have to be reduced.

Related Links

For additional information about Aging and Veterans Services, refer to the division's website at: www.agingservices.info

For additional information about the Veterans Services Office, refer to the division's website at: www.veteranservices.info



800 Scenic Drive, Modesto, CA 95350 Tel: (209) 525-6225
www.stancounty.com/bhrs/ , www.stanislausmhsa.com/

Behavioral Health and Recovery Services

In partnership with the community, the mission of Behavioral Health and Recovery Services is to provide and manage effective prevention and behavioral health services that promote the community's capacity to achieve wellness, resilience, and recovery outcomes.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$119,623,529	\$122,156,029
Use of Fund Balance/ Retained Earnings	\$8,142,195	\$9,995,738
Gross Costs	\$129,746,648	\$134,132,691
General Fund Contributions	\$1,980,924	\$1,980,924
% Funded by General Fund	1.5%	1.5%
Total Allocated Positions	485	485

Department Services and Programs

Behavioral Health and Recovery Services (BHRS) provides integrated mental health services to adults and older adults with a serious mental illness and children and youth with a serious emotional disturbance. The Department also provides outpatient and residential alcohol and drug treatment and prevention services and serves as Stanislaus County's Public Guardian.

The **Mental Health** division provides mental health and rehabilitation services, group and family counseling, case coordination, assessment and referral to other agencies and community partners depending upon the severity of the client's condition and the level of care needed. Within the Department, mental health services are provided in one of four comprehensive systems of care; the Children's System of Care, the Adult System of Care, the Older Adult System of Care, and the Forensic System of Care. The Mental Health division performs crisis assessments and provides medication services. This division also includes the Department of Consumer and Family Affairs, which provides a variety of supportive services, including housing, employment, peer and family support, and advocacy. Mental Health division services are highly integrated with other County departments, such as the Community Services Agency, Probation, and Sheriff. The Mental Health division also provides central fiscal and administrative support for the Department and is responsible for finance, budget preparation and administration, Medi-Cal billing and revenue collection, personnel administration and management, contracts administration, facilities management, risk management, quality improvement, data management, performance measurement, training, and medical records.

The **Alcohol and Drug** division provides specialized alcohol and drug treatment and prevention services. These services include medication assisted treatment, such as narcotic replacement therapy (i.e. Methadone), detoxification, and maintenance therapy. The Alcohol and Drug division provides treatment in conjunction with the adult drug court program, as well as to persons incarcerated in jail facilities. Treatment is also provided for clients diagnosed with a substance use disorder and/or a co-occurring substance use disorder and mental health condition. The division also provides alcohol and drug prevention services to the County's youth population.

The **Public Guardian** division has been designated by the County Board of Supervisors to serve as probate conservator for persons who are unable to properly manage his/her financial affairs. When there is no family member available or willing to act on the individual's behalf, the Public Guardian will take control of the individual's affairs. The Public Guardian also acts as conservator under the Lanterman-Petris-Short (LPS) Act, for persons gravely disabled as a result of a mental disorder. These individuals may require placement in a state mental institution or other facility for psychiatric treatment. The Public Guardian division manages property and/or provides for the personal care needs of the disabled individual.

The **Managed Care** division provides oversight of specialty mental health services, including service authorization, utilization management, and Medi-Cal contract compliance. The division is also responsible for

Federal and State regulatory compliance and tracks quality, service, and performance data to ensure patients have access to the full spectrum of health services. The Managed Care division tracks and approves claims for acute psychiatric hospitalizations.

The **Stanislaus Recovery Center (SRC)** division is a residential rehabilitation center that provides services to persons with alcohol and/or substance abuse issues and/or a co-occurring mental health diagnosis and substance use disorder. SRC provides residential treatment, detoxification services, outpatient services, and intensive outpatient treatment.

The **Mental Health Services Act (MHSA)** division serves programs funded through California’s Proposition 63

(2004), which levies an additional 1% tax on incomes of \$1,000,000 or greater. These programs provide expanded services to individuals with serious mental illness. Community Services and Support (CSS) is the largest component of MHSA and is focused on community collaboration, cultural competence, client and family driven services and systems, wellness, integrated service experiences for clients and families, employment, and housing. CSS targets un-served and under-served populations. Another component of MHSA is Prevention and Early Intervention, which provides services that promote wellness, foster health, and prevent suffering that can result from untreated mental illness. Other components of MHSA are Innovations, Capital Facilities and Technological Needs, and Workforce Education and Training.

Board of Supervisors Priority Area

The Behavioral Health and Recovery Services supports the following Board of Supervisors priority:



Supporting community health, including physical, mental, emotional and spiritual health.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Ensuring that clients receive timely services, Behavioral Health and Recovery Services will increase the percentage of clients who receive a mental health assessment within ten business days to 80% by June 30, 2020.
- ◆ Enhancing community health and promoting a connection between physical and mental health, Behavioral Health and Recovery Services will increase the percentage of clients with an identified Primary Care Physician to at least 90% by June 30, 2020.
- ◆ Ensuring an efficient behavioral health service delivery system to enhance community mental health, Behavioral Health and Recovery Services will maintain a Consumer Satisfaction rating above 90% over the next two fiscal years as measured by the State Consumer Perception Survey.

Budgets Contained within the Department

- ◆ Behavioral Health and Recovery (Special Revenue Fund)
- ◆ Alcohol and Drug (Special Revenue Fund)
- ◆ Managed Care (Special Revenue Fund)
- ◆ Mental Health Services Act (Special Revenue Fund)
- ◆ Public Guardian (Special Revenue Fund)
- ◆ Stanislaus Recovery Center (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Behavioral Health and Recovery Services						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$50,414	\$70,580	\$71,675	\$1,095	\$73,825	\$2,150
Revenue from use of Assets	\$642,934	\$884,874	\$922,687	\$37,813	\$950,368	\$27,681
Intergovernmental Revenue	\$61,233,767	\$67,333,111	\$74,703,615	\$7,370,504	\$75,897,874	\$1,194,259
Charges for Service	\$37,551,756	\$39,117,579	\$43,604,214	\$4,486,635	\$44,912,624	\$1,308,410
Miscellaneous Revenue	\$4,471	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$5,105,891	\$321,338	\$321,338	\$0	\$321,338	\$0
Total Revenue	\$104,589,233	\$107,727,482	\$119,623,529	\$11,896,047	\$122,156,029	\$2,532,500
Use of Fund Balance/Retained Earnings	(\$229,221)	\$6,661,824	\$8,142,195	\$1,480,371	\$9,995,738	\$1,853,543
Total Funding Sources	\$104,360,012	\$114,389,306	\$127,765,724	\$13,376,418	\$132,151,767	\$4,386,043
Salaries and Benefits	\$41,283,583	\$48,829,570	\$49,908,779	\$1,079,209	\$51,512,767	\$1,603,988
Services and Supplies	\$55,898,599	\$59,410,459	\$71,633,316	\$12,222,857	\$74,140,482	\$2,507,166
Other Charges	\$6,424,566	\$7,647,272	\$7,854,016	\$206,744	\$8,128,905	\$274,889
Fixed Assets						
Buildings & Improvements	\$0	\$138,037	\$138,037	\$0	\$138,037	\$0
Equipment	\$158,766	\$344,892	\$212,500	(\$132,392)	\$212,500	\$0
Other Financing Uses	\$2,575,421	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$1	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$106,340,936	\$116,370,230	\$129,746,648	\$13,376,418	\$134,132,691	\$4,386,043
General Fund Contribution	\$1,980,924	\$1,980,924	\$1,980,924	\$0	\$1,980,924	\$0
Total Allocated Positions	-	-	485		485	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$119.6 million, an increase of \$11.9 million from the 2017-2018 Adopted Final Budget. \$530,000 of the increase was approved by the Board of Supervisors as part of the 2017-2018 Midyear Financial Report. An additional \$612,000 of the increase was approved by the Board of Supervisors as part of the 2017-2018 Third Quarter Financial Report.
 - ◆ Mental Health is estimated at \$51.8 million, an increase of \$3.0 million. \$500,000 of the increase was approved by the Board of Supervisors as part of the 2017-2018 Mid-Year Financial Report for the implementation of Assisted Outpatient Treatment (AOT/Laura's Law). The Department has identified MHSA Community Services and Supports (CSS) funding to support this pilot program.
 - ◆ Alcohol and Drug is estimated at \$14.4 million, an increase of \$3.6 million. \$612,000 of the increase was approved by the Board of Supervisors as part of the 2017-2018 Third Quarter Financial Report.
 - ◆ Public Guardian is estimated at \$140,500, equal to the 2017-2018 Adopted Final Budget.
 - ◆ Managed Care is estimated at \$9.9 million, an increase of \$623,084.
 - ◆ Stanislaus Recovery Center is estimated at \$3.4 million, an increase of \$920,779. \$30,000 of the increase was approved by the Board of Supervisors as part of the 2017-2018 Midyear Financial Report.
 - ◆ Mental Health Services Act is estimated at \$39.9 million, an increase of \$3.7 million.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is generally determined by projected reimbursement levels for the behavioral health services that are provided by the department.
 - ◆ Medi-Cal Federal Financial Participation (FFP) revenue is based on year-to-date actuals and projected service levels.

- ◆ 1991 Realignment revenue is determined by actual base allocation. No growth in 1991 Realignment is projected due to the transfer of growth at the state level from Mental Health to In Home Supportive Services (IHSS).
- ◆ 2011 Realignment base and growth revenue is estimated as a percentage of the statewide total, based on information provided by the California State Controller's Office (SCO) and historical distribution percentages.
- ◆ Mental Health Services Act (MHSA) revenue is determined by projected levels of service for MHSA programs, net of projected FFP.
- ◆ Federal and state grants are projected at actual allocation level, if known. If actual allocation is not known, prior fiscal year allocation is used.
- ◆ All other revenue is projected by year-to-date and historical actuals.
- ◆ The Department anticipates a total of \$15.2 million in available fund balance as of July 1, 2018, of which \$8.1 million is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Mental Health anticipates a total of \$12.1 million in available fund balance as of July 1, 2018, of which \$4.4 million is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Alcohol and Drug anticipates a total of \$1.9 million in available fund balance as of July 1, 2018, of which zero is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Public Guardian anticipates a total of \$481,325 in available fund balance as of July 1, 2018, of which \$31,693 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Managed Care anticipates a total of zero in available fund balance as of July 1, 2018, of which \$3.7 million is budgeted for use in Fiscal Year 2018-2019. Available Mental Health fund balance will cover the deficit.
 - ◆ Stanislaus Recovery Center anticipates a total of \$628,615 in available fund balance as of July 1, 2018, of which zero is budgeted for use in Fiscal Year 2018-2019.
- ◆ Mental Health planned use of fund balance varies \$1.5 million from that budgeted in the 2017-2018 Adopted Final Budget due to a projected increase in volume of placements of adults in residential mental health facilities (state hospitals, Institutions for Mental Disease, and transitional board and care homes) beyond existing funding resources. \$900,000 of the increase was approved by the Board of Supervisors as part of the 2017-2018 Midyear Financial Report.
- ◆ Alcohol and Drug anticipates a \$806,234 increase in Intergovernmental Revenue and a \$2.8 million increase in Charges for Service due to an increase in projected service levels from implementation of the Drug Medi-Cal Organized Delivery System (DMC-ODS). \$612,000 of the increase in Intergovernmental Revenue was approved by the Board of Supervisors as part of the 2017-2018 Midyear Financial Report.
- ◆ Managed Care anticipates a \$661,370 increase in Intergovernmental Revenue due to an increase in projected 2011 Realignment base and growth. Managed Care planned use of fund balance varies \$472,243, from that budgeted in the 2017-2018 Adopted Final Budget due to a projected increase in volume of acute in-patient hospitalizations beyond existing funding resources.
- ◆ Stanislaus Recovery Center anticipates a \$1.1 million increase in Charges for Service due to an increase in projected service levels from implementation of the DMC-ODS. The Department also anticipates a \$228,964 decrease in Intergovernmental Revenue due to a projected decrease in use of Substance Abuse, Prevention and Treatment (SAPT) block grant funds during implementation of the DMC-ODS. \$30,000 of the increase in Charges for Service was approved by the Board of Supervisors as part of the 2017-2018 Mid-Year Financial Report.
- ◆ Mental Health Services Act anticipates a \$3.7 million increase in Intergovernmental Revenue due to a corresponding increase in projected service levels of various mental health programs (assisted outpatient treatment, crisis residential services, housing project, homeless court project, and various innovations projects).

Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$129.7 million, an increase of \$13.4 million from the 2017-2018 Adopted Final Budget. \$1.4 million in additional cost was approved by the Board of Supervisors as part of the 2017-2018 Midyear Financial Report. \$850,000 in additional cost was approved by the Board of Supervisors as part of the 2017-2018 Third Quarter Financial Report. The net increase from the 2017-2018 Legal Budget is \$11.1 million, requiring a General Fund Contribution of \$1,980,924.
 - ◆ Mental Health is estimated at \$57.1 million, an increase of \$4.5 million. \$1.4 million of the increase was approved by the Board of Supervisors as part of the 2017-2018 Midyear Financial Report for adult residential

mental health placements (state hospital, Institutions for Mental Disease (IMDs), and transitional board and care homes).

- ◆ Alcohol and Drug is estimated at \$14.4 million, an increase of \$3.5 million. \$850,000 of the increase was approved by the Board of Supervisors as part of the 2017-2018 Third Quarter Financial Report for services provided under the Drug Medi-Cal program.
- ◆ Public Guardian is estimated at \$1.3 million, a decrease of \$26,231.
- ◆ Managed Care is estimated at \$13.6 million, an increase of \$1.1 million.
- ◆ Stanislaus Recovery Center is estimated at \$3.5 million, an increase of \$562,024. \$30,000 of the increase was approved by the Board of Supervisors as part of the 2017-2018 Midyear Financial Report for small remodeling in the residential treatment program.
- ◆ Mental Health Services Act is estimated at \$39.9 million, an increase of \$3.7 million.
- ◆ The Proposed Budget includes a \$7.4 million increase due to the cost of doing business for the reasons noted below; there is no impact to the County General Fund.
 - ◆ Mental Health includes a \$2.9 million increase due to the cost of adult residential mental health placements (state hospital, Institutions for Mental Disease (IMDs), and transitional board and care homes), employee benefits and cost allocation plan charges; there is no impact to the County General Fund.
 - ◆ Alcohol and Drug includes a \$2.0 million increase due to the cost of services provided under the Drug Medi-Cal (DMC) program; there is no impact to the County General Fund.
 - ◆ Public Guardian includes a \$26,231 decrease due to the cost of employee benefits; there is no impact to the County General Fund.
 - ◆ Managed Care includes an \$889,323 increase due to the cost of acute in-patient hospitalizations and employee benefits; there is no impact to the County General Fund.
 - ◆ Stanislaus Recovery Center includes a \$562,024 increase due to the cost of salaries, employee benefits and building maintenance; there is no impact to the County General Fund.
 - ◆ Mental Health Services Act includes a \$1.0 million increase due to the cost of adult crisis residential services, employee benefits, implementation of AOT/Laura's Law and cost allocation plan charges; there is no impact to the County General Fund.
- ◆ The Proposed Budget includes \$3.8 million to accommodate the increased costs associated with the recommended service level adjustments noted below; there is no impact to the County General Fund.
 - ◆ Mental Health includes one block-budgeted Stock Delivery Clerk I/II position for the StanWORKs division. The Proposed Budget includes \$187,053 to accommodate the increased costs associated with the recommended service level adjustment; there is no impact to the County General Fund. These costs are ongoing.
 - ◆ Alcohol and Drug includes one block-budgeted Mental Health Clinician I/II positions, three block-budgeted Behavioral Health Specialist I/II positions, and one block-budgeted Clinical Services Technician I/II position for the new Case Management and Care Coordination Team (CM-CCT). The department is also recommending one block-budgeted Clinical Services Technician I/II position for the Genesis narcotic treatment program. Additionally, one Administrative Clerk II position is recommended for the Substance Use Disorder (SUD) Prevention program. The Proposed Budget includes \$674,444 to accommodate the increased costs associated with the recommended service level adjustment; there is no impact to the County General Fund. The recommended adjustment includes \$23,500 in one-time costs and \$650,944 in ongoing costs.
 - ◆ Managed Care includes a block-budgeted Mental Health Clinician I/II position and an Administrative Clerk II position for the Utilization Management division. The Proposed Budget includes \$206,004 to accommodate the increased costs associated with the recommended service level adjustment; there is no impact to the County General Fund. These costs are ongoing.
 - ◆ Mental Health Services Act funding includes a Behavioral Health Coordinator position for the Housing division. The Department is also expanding services through the new Assisted Outpatient Treatment (AOT) program, the new Homeless Court Program (HCP), and various new innovations projects. The Proposed Budget also includes the cost to support a new housing project. The Proposed Budget includes \$2.7 million to accommodate the increased costs associated with the recommended service level adjustment; there is no impact to the County General Fund. \$859,862 is a one-time cost and \$1.8 million are ongoing costs.
- ◆ The Proposed Budget includes the purchase of two new vehicles used for the reasons noted below. The total cost is estimated to be \$48,000 and is funded by the revenue noted below.

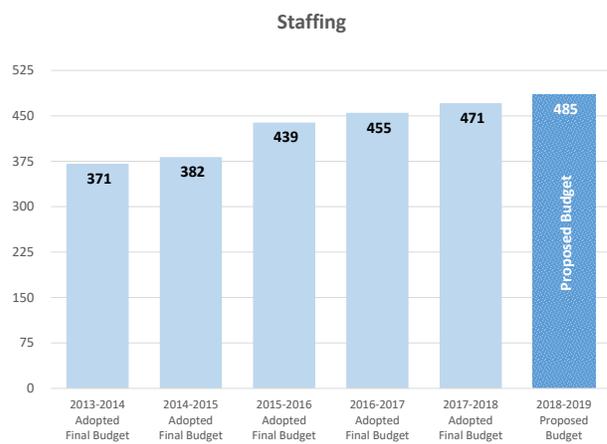
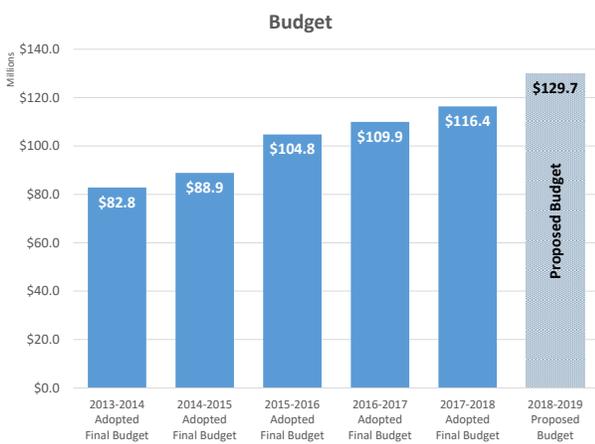
- ◆ Alcohol and Drug includes the purchase of one new vehicle for the new CM-CCT used for fieldwork, site/home visits, and client transportation. The total cost is estimated to be \$23,500 and is funded by DMC Federal Financial Participation and 2011 Realignment.
- ◆ Mental Health Services Act includes the purchase of one new vehicle for the Co-Occurring Disorders Full Service Partnership program used for fieldwork and client transportation. The total cost is estimated at \$24,500 and is funded by Mental Health Services Act Innovations revenue.
- ◆ The Proposed Budget includes the replacement of two vehicle(s) used for the reasons noted below. The total cost is estimated to be \$53,000 and is funded by the revenue noted below.
 - ◆ Mental Health includes the replacement of one vehicle for the Turlock Recovery Services program that is used for site/home visits and client transportation. The total cost is estimated to be \$26,500 and is funded by departmental fund balance, and is included in base.
 - ◆ Mental Health Services Act includes the replacement of one vehicle for the Juvenile Justice Full Service Partnership program that is used for site/home visits and client transportation. The total cost is estimated to be \$26,500 and is funded by Mental Health Services Act Community Services and Supports revenue.
- ◆ Behavioral Health and Recovery Services has a total fleet of 80 vehicles; of those, 11 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 485, an increase of 14 from the 2017-2018 Adopted Final Budget allocation.
 - ◆ Subsequent to the 2017-2018 Adopted Final Budget, there was a net increase of three positions to the Department staffing allocation to support the implementation of AOT/Laura's Law pilot program using MHSA funds.
- ◆ The Proposed Budget includes an increase of 11 to the Total Allocated Positions.
 - ◆ One new Administrative Clerk II position in the Alcohol and Drug Treatment Program for the Substance Use Disorder (SUD) Prevention Program to create needed stability in the program, leading to increased workflow and efficiency.
 - ◆ Three new block-budgeted Behavioral Health Specialist I/II positions are included in the Alcohol and Drug Program for the CM-CCT to ensure that all Stanislaus County clients receive services in the appropriate level of care and coordinate the transition of care between different levels to increase treatment efficacy. These positions will also assist clients in accessing needed medical, educational, social, prevocational, vocational, rehabilitative, or other community services. Case management and care coordination are required components of the DMC-ODS.
 - ◆ Two new block-budgeted Clinical Services Technician I/II positions are included in the Alcohol and Drug Treatment Program. One position is for the CM-CCT to provide recovery services required by the DMC-ODS. The other new position is for the Genesis Narcotic Treatment Program to provide Medication Assisted Treatment (MAT) services which will allow 30 clients currently on the waiting list access to treatment.
 - ◆ One new block-budgeted Mental Health Clinician I/II position is included in the Alcohol and Drug Program for the new Substance Use Disorder (SUD) Case Management and Care Coordination Team (CM-CCT). This position will act as the Department's Licensed Practitioner of the Healing Arts (LPHA), and to determine clients' initial and continued medical necessity criteria for SUD, which is a required component of the Drug Medi-Cal Organized Delivery System (DMC-ODS).
 - ◆ One new block-budgeted Stock Delivery Clerk I/II position is included in Behavioral Health and Recovery Services for the StanWORKs program to provide stability in client transportation to maintain program participation and engagement.
 - ◆ One new Administrative Clerk II position is included in Managed Care for the UM division to perform data entry and support staff during the authorization process for DMC services.
 - ◆ One new block-budgeted Mental Health Clinician I/II position is included in Managed Care for the Utilization Management (UM) division to ensure that all services billed to Drug Medi-Cal (DMC) have specific authorization and meet medical necessity required for reimbursement, mandated by the DMC Organized Delivery System (ODS).

- ◆ One new Behavioral Health Coordinator is included in Mental Health Services Act for the Housing division to increase timeliness in management of volatile adult residential mental health placements including state hospitals, Institutions for Mental Disease (IMDs) and transitional board and care homes, which will allow faster transition and better utilization of lower cost resources.
- ◆ The Proposed Budget includes technical adjustments that do not affect the position allocation.
 - ◆ One Administration Clerk III position is recommended to be transferred from Alcohol and Drug Program to Stanislaus Recovery Center.
 - ◆ One Application Specialist II position in Behavioral Health and Recovery Services is recommended to be block-budgeted to an Application Specialist I/II.
 - ◆ One Family Services Specialist II position is recommended to be transferred from Mental Health Services Act to Behavioral Health and Recovery Services.
 - ◆ A classification study of three existing Account Clerk III positions, one new Manager II position, two existing Manager II positions, and two existing Manager III positions are recommended.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$122.2 million, an increase of \$2.5 million from the 2018-2019 Proposed Budget.
 - ◆ Mental Health is estimated at \$52.6 million, an increase of \$803,803.
 - ◆ Alcohol and Drug is estimated at \$14.7 million, an increase of \$335,867
 - ◆ Public Guardian is estimated at \$144,715, an increase of \$4,215.
 - ◆ Managed Care is estimated at \$10.0 million, an increase of \$111,387.
 - ◆ Stanislaus Recovery Center is estimated at \$3.5 million, an increase of \$83,329.
 - ◆ Mental Health Services Act is estimated at \$41.1 million, an increase of \$1.2 million.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by the standard escalation factors used in the Long-Range Model, with the exception of a few revenue sources. 1991 and 2011 Realignment are projected to remain at the 2018-2019 Proposed Budget level. Mental Health Services Act revenue is reimbursement-based, and will fluctuate based on the level of expenditure.

- ◆ The Spending Plan relies on the use of \$10.0 million in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, and other factors, the Department anticipates there will be \$10.0 million in available fund balance on July 1, 2019.
 - ◆ Mental Health Spending Plan relies on the use of \$5.7 million in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$7.0 million in available fund balance on July 1, 2019.
 - ◆ Alcohol and Drug Spending Plan relies on the use of \$129,466 in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$1.9 million in available fund balance on July 1, 2019.
 - ◆ Public Guardian Spending Plan relies on the use of \$66,802 in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$449,632 in available fund balance on July 1, 2019.
 - ◆ Managed Care Spending Plan relies on the use of \$4.0 million in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be zero in available fund balance on July 1, 2019. Available Mental Health fund balance will cover the deficit.
 - ◆ Stanislaus Recovery Center Spending Plan relies on the use of \$70,715 in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$628,615 in available fund balance on July 1, 2019.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$134.1 million, an increase of \$4.4 million from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$1,980,924.
 - ◆ Mental Health is estimated at \$59.2 million, an increase of \$2.1 million.
 - ◆ Alcohol and Drug is estimated at \$14.8 million, an increase of \$465,333.
 - ◆ Public Guardian is estimated at \$1.4 million, an increase of \$39,324.
 - ◆ Managed Care is estimated at \$14.1 million, an increase of \$462,186.
 - ◆ Stanislaus Recovery Center is estimated at \$3.6 million, an increase of \$154,044.
 - ◆ Mental Health Services Act is estimated at \$41.1 million, an increase of \$1.2 million.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business using the standard escalation factors used in the Long-Range Model:
 - ◆ Salaries and Benefits 3.5%
 - ◆ Group Health Insurance 5.0%
 - ◆ Services and Supplies 3.5%
 - ◆ Other Charges 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 485, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ Assembly Bill (AB) 403 (Chapter 773, Statutes of 2015), otherwise known as Continuum of Care Reform (CCR) of California's foster care system, became effective January 1, 2017. This legislation draws together a series of existing and new reforms to child welfare services, probation and mental health programs designed out of an understanding that children who must live apart from their parents have better outcomes when cared for in committed nurturing family homes. Behavioral Health and Recovery Services has been working collaboratively with Community Services Agency, Probation and other CCR stakeholders to identify the potential impacts from this new legislation as well as to develop an implementation plan in a phased approach. Preliminary analysis indicates there may be infrastructure needs associated with the new mandate, however state funding has still not been finalized. Staffing, appropriations,

and estimated revenue adjustments will be addressed during future budget cycles once funding and service levels are known.

- ◆ Federal health policy changes to repeal or replace the Affordable Care Act (ACA) proposed by President Trump and Republican congressional leaders may have widespread consequences for California’s health insurance. If portions of the ACA are repealed, California budget analysts believe the State does not have the financial capacity to backfill funding in order to maintain the provisions of the adopted Medicaid expansions. Representatives from the California Department of Health Care Services have stated that operations are continuing “status quo” until more information becomes available. The Tax Cut and Jobs Act of 2017, signed into law by President Trump on December 22, 2017, will eliminate penalties from the individual mandate and become effective January 1, 2019. If an individual or family is no longer penalized for failing to obtain health insurance, it is reasonable to assume that the number of uninsured individuals in Stanislaus County will increase. BHRS is mandated to provide Specialty Mental Health Services (SMHS) and Substance Use Disorder (SUD) services to uninsured individuals.
- ◆ Behavioral Health and Recovery Services received Board approval on July 12, 2016, to opt-in to the Drug Medi-Cal Organized Delivery System (DMC-ODS) Waiver amendment approved by the Center for Medicare and Medicaid Services (CMS). The Department’s implementation plan was approved by DHCS on September 26, 2017 and the fiscal plan was approved on March 8, 2018. BHRS will be collaborating with existing treatment providers, substance use disorder stakeholders, and other technical experts to develop infrastructure and capacity to provide DMC-ODS services starting November 1, 2018. Staffing, appropriations and estimated revenue associated with the new service delivery model have been factored in to the Fiscal Year 2018-2019 Proposed Budget and 2019-2020 Spending Plan. BHRS anticipates that adjustments may be needed if actual service levels differ from initial assumptions.
- ◆ The State ended the Coordinated Care Initiative (CCI) and thereby terminated the In-Home Supportive Services (IHSS) Maintenance of Effort that was enacted in 2012. The Governor’s Budget for Fiscal Year 2017-2018 eliminated the IHSS County Maintenance of Effort, and reinstated the 35 percent county share of all non-federal IHSS program costs effective July 1, 2017. IHSS is an entitlement program which is driven by caseload, and along with the other mandated caseload-driven social services programs, receives “first call” on any 1991 Realignment growth funding. Increases in IHSS costs are expected to exceed growth funding projections, which will negatively impact future realignment growth funding that will be received by mental health programs. 1991 Realignment growth was not included in the 2018-2019 Proposed Budget or 2019-2020 Spending Plan.
- ◆ On August 15, 2017, Stanislaus County Board of Supervisors directed BHRS to develop a three-year Assisted Outpatient Treatment (AOT/Laura’s Law) pilot program for future consideration. The pilot would provide court-ordered, intensive outpatient treatment to individuals with severe mental illness who refuse medication because their illness impairs their ability to make rational decisions. The Department has identified MHSA Community Services and Supports (CSS) funding to support the pilot program. The Board of Supervisors, on April 24, 2018, approved the pilot program and associated staffing and infrastructure needs. Appropriations and estimated revenue for the staffing and infrastructure were included in the 2018-2019 Proposed Budget and 2019-2020 Spending Plan.
- ◆ A Long Range Strategic Business and Facility Master Plan will be recommended in the Final Budget to be initiated in the fall.
- ◆ BHRS is actively involved in the Community Assessment and Response Engagement (CARE) initiative which is addressing the priority population of homeless persons. An existing contract with Telecare has been expanded to provide additional resources to the Outreach and Engagement Team, and will include a mental health clinician and two case managers.

Related Links

For additional information about the Behavioral Health and Recovery Services, refer to the division’s website at: <http://www.stancounty.com/bhrs/> or <http://www.stanislausmhsa.com/>

CEO – Stanislaus Veterans Center

To guide the organization and serve the public interest, implement the Board of Supervisors’ priorities, and support County departments in achieving their missions.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$599,200	\$604,937
Use of Fund Balance/ Retained Earnings	\$100,000	\$100,000
Gross Costs	\$799,200	\$804,937
General Fund Contributions	\$100,000	\$100,000
% Funded by General Fund	12.5%	12.4%
Total Allocated Positions	0	0

Department Services and Programs

The **CEO - Stanislaus Veterans Center** is a shared use, one-stop center for all of the veterans of Stanislaus County and houses the County Veterans Service Office, Department of Aging and Veterans Services, Community Services Agency In-Home Supportive Services (IHSS), and Adult Protective Services (APS) programs as well as MOVE, a local non-profit organization which provides transportation for homebound veterans to their medical appointments. This unique partnership allows veterans to readily obtain information on benefits available to

them such as education, employment, Veterans Administration benefits, medical referrals, and financial services offered by the programs co-located at the Veterans Center.

The center also contains a meeting/banquet hall that accommodates 500 people sitting in chairs or up to 300 persons seated at tables, allowing veterans to conduct meetings, hold events, and host social gatherings and conferences.

Budgets Contained within the Department

- ◆ CEO – Stanislaus Veterans Center

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

CEO - Stanislaus Veterans Center						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$13,157	\$210,231	\$210,231	\$0	\$210,231	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$70,423	\$308,969	\$308,969	\$0	\$314,706	\$5,737
Miscellaneous Revenue	\$82,746	\$80,000	\$80,000	\$0	\$80,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$266,326	\$599,200	\$599,200	\$0	\$604,937	\$5,737
Use of Fund Balance/Retained Earnings	(\$1073,118)	\$100,000	\$100,000	\$0	\$100,000	\$0
Total Funding Sources	(\$806,792)	\$699,200	\$699,200	\$0	\$704,937	\$5,737
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$290,431	\$799,200	\$635,296	(\$163,904)	\$635,296	\$0
Other Charges	\$2,777	\$0	\$163,904	\$163,904	\$169,641	\$5,737
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$293,208	\$799,200	\$799,200	\$0	\$804,937	\$5,737
General Fund Contribution	\$1,100,000	\$100,000	\$100,000	\$0	\$100,000	\$0
Total Allocated Positions	-	-	-	-	-	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$599,200 which is consistent with the 2017-2018 Adopted Final Budget.
- ◆ Estimated Revenue for the 2018-2019 Proposed Budget is determined by rental revenue from the Department of Aging and Veterans Services, the Community Services Agency, an annual contribution of \$80,000 from the City of Modesto, a Sublease of the Veterans Hall to the Veterans Foundation of Stanislaus County, and Sublease of office space to MOVE Stanislaus.
- ◆ The Department anticipates a total of \$900,000 in available fund balance as of July 1, 2018, of which \$100,000 is budgeted for use in Fiscal Year 2018-2019.

Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$799,200 which is consistent with the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$100,000
- ◆ The Proposed Budget at base includes a \$799,200 due to the cost of doing business to maintain current service levels, requiring a General Fund Contribution of \$100,000
- ◆ No service level adjustments are recommended at this time.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2017-2018 Adopted Final Budget allocation.

Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

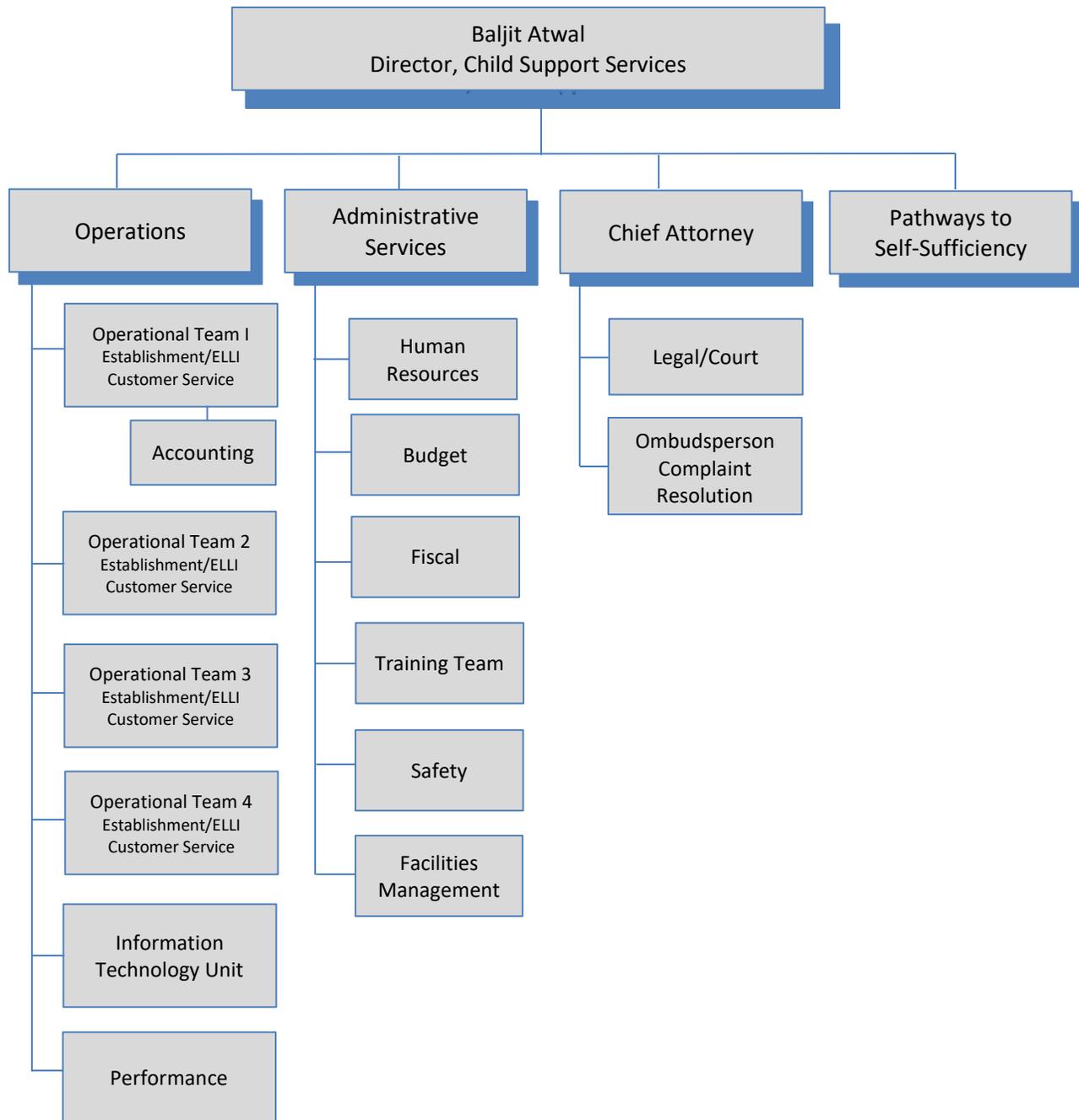
- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$604,937, an increase of \$5,737 from the 2018-2019 Proposed Budget.
- ◆ Estimated Revenue for the 2019-2020 Spending Plan is determined by rental revenue from the Department of Aging and Veterans Services, the Community Services Agency, an annual contribution of \$80,000 from the City of Modesto, a Sublease of the Veterans Hall to the Veterans Foundation of Stanislaus County, and Sublease of office space to MOVE Stanislaus.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$804,937, an increase of \$5,737 from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$100,000
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on anticipated increase in utility and janitorial costs.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of zero, consistent with the 2018-2019 Proposed Budget allocation.



251 East Hackett Road, Modesto, CA 95358 Tel: (866) 901-3212
www.stanocdcss.org

Child Support Services

To establish and enforce paternity and support orders, in compliance with Federal and State law, while providing the excellent level of service our customers expect and require.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$15,452,111	\$15,352,950
Use of Fund Balance/ Retained Earnings	\$0	\$505,018
Gross Costs	\$15,452,111	\$15,857,968
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	161	161

Department Services and Programs

The Department of Child Support Services (DCSS) collects and distributes child support; locates parents and employers; establishes paternity; establishes and enforces child support and medical support orders; provides legal representation of the County in child support matters and child support services for cases when a parent resides out of state.

The **Operations** division collects child support; locates parents and employers; establishes paternity, child support and medical orders; and enforces these orders while applying Federal and State guidelines and regulations. Operational Team staff works closely with customers to educate them about regulations and documents to achieve a common vision wherein children can rely on their parents for the financial, medical, and emotional support they need. Customers include parents, employers, attorneys, and other county and state agencies. Operations staff is responsible for determining the next applicable action on case files which may include modifying support orders, serving Income Withholding Orders, filing liens, processing incoming mail and documents, and sending legal documents to court.

The Information Technology (IT) unit is part of the Operations division and has a major role in keeping the Department running efficiently by providing IT services and support to all staff. IT is responsible for development, maintenance, support, and security of DCSS technology systems. IT staff monitors the overall performance of operating and communication systems to ensure the highest quality services are available to internal and external customers.

The **Administrative Services** division provides central administrative support for the Department and is responsible for finance and budget preparation and administration; claim process for State and Federal funding; accounts payable and receivable; payroll; contract administration; personnel administration, management, and training; safety and injury management; and long-range workforce planning. This division is also responsible for facilities maintenance and equipment.

The **Chief Attorney/Legal** division oversees each legal action filed and all legal work completed by DCSS, including establishing parentage judgments and court orders for child support and medical support, enforcing these orders, and modifying the orders as needed. The Legal unit ensures DCSS is in compliance with the State and Federal regulations and statutes governing the child support program, and ensures the rights of parents of Stanislaus County are protected and enforced with the highest degree of fairness and due process. The Legal unit directs and guides every legal enforcement action in a variety of forums to ensure the children of Stanislaus County have the financial support they need. This includes enforcing support orders from other states and countries, and enforcing support orders through legal action in family law, Workers' Compensation, personal injury and bankruptcy cases. The Legal unit also includes the Ombudsperson and Complaint Resolution staff. This staff works with customers who are not satisfied with the assistance they receive from the Department.

They work to explain the rights and responsibilities of each customer and to resolve issues before they become

formal complaints. If a complaint is filed, Complaint Resolution staff independently investigates and reviews customers' cases and provide a resolution in writing.

The **Pathways to Self-Sufficiency (PASS)** division oversees a federal demonstration grant designed to remove barriers that parents face in paying child support.

DCSS has partnerships with Workforce Development, Center for Human Services, and Haven Women's Center to provide employment counseling, parenting classes, and domestic violence training. The grant enrollment period has ended and DCSS has shifted focus to sustaining elements of the PASS program beyond the grant project.

Board of Supervisors Priority Area

The Child Support Services supports the following Board of Supervisors priority:



Supporting community health, including physical, mental, emotional and spiritual health.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Maintain collection and distribution of \$52.6 million of child support to families
- ◆ Collect 68% of current court ordered support
- ◆ Continue to obtain support order on 95.3% of cases
- ◆ Continue to offer enhanced services through the Sustainability Plan to non-grant customers including elements of employment and parenting services
- ◆ Continue to actively participate with other agencies in the countywide Focus on Prevention in the area of Strengthening Families

Budgets Contained within the Department

- ◆ Child Support Services (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Child Support Services						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$ 17,085	\$ 25,000	\$ 25,000	\$0	\$ 25,000	\$0
Intergovernmental Revenue	\$ 14,422,828	\$ 15,686,656	\$ 15,427,111	(\$ 259,545)	\$ 15,327,950	(\$ 99,161)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 14,439,913	\$ 15,711,656	\$ 15,452,111	(\$ 259,545)	\$ 15,352,950	(\$ 99,161)
Use of Fund Balance/Retained Earnings	(\$ 2,508)	\$0	\$0	\$0	\$ 505,018	\$ 505,018
Total Funding Sources	\$ 14,437,405	\$ 15,711,656	\$ 15,452,111	(\$ 259,545)	\$ 15,857,968	\$ 405,857
Salaries and Benefits	\$ 11,941,611	\$ 13,242,428	\$ 13,338,067	\$ 95,639	\$ 13,848,985	\$ 510,918
Services and Supplies	\$ 1,070,981	\$ 1,100,175	\$ 960,832	(\$ 139,343)	\$ 972,524	\$ 116,92
Other Charges	\$ 1,341,586	\$ 1,369,053	\$ 1,073,212	(\$ 295,841)	\$ 1,036,459	(\$ 36,753)
Fixed Assets						
Equipment	\$ 83,227	\$0	\$ 80,000	\$ 80,000	\$0	(\$ 80,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 14,437,405	\$ 15,711,656	\$ 15,452,111	(\$ 259,545)	\$ 15,857,968	\$ 405,857
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	161		161	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- Revenue for the 2018-2019 Proposed Budget is estimated at \$15.5 million, a decrease of \$259,545 from the 2017-2018 Adopted Final Budget due to the conclusion of enrollment of participants in the Pathways to Self-Sufficiency (PASS) Federal Demonstration Grant on September 30, 2017.
- Estimated revenue for the 2018-2019 Proposed Budget is determined by the allocation of funds from the California Department of Child Support Services (CADCSS). Stanislaus County Department of Child Support Services (DCSS) expects to receive \$14,707,908 in administrative funding and approximately \$620,042 in Electronic Data Processing (EDP), and Maintenance and Operations (M&O) funding. Included in the Proposed Budget estimate is \$99,161 in PASS Grant funding which the Department underspent in Fiscal Year 2017-2018 and is authorized to be carried forward, and is incorporated for services in the first three months of the Fiscal Year 2018-2019 budget, only. Additionally, the Department anticipates receiving \$25,000 in revenue from use of assets which is abated against quarterly expenses.
- For Fiscal Year 2018-2019, Revenue Stabilization Funds, included within the child support funding, are anticipated to remain intact with Stanislaus County's share being \$350,829, which is included within the total allocation.
- Stanislaus County Community Services Agency (CSA) will continue to receive the County share of recoupment collections. During the first seven months of Fiscal Year 2017-2018, CSA received approximately \$241,877 for the County share of recoupment.
- The Department has \$1,424,849 in available fund balance as of July 1, 2017, and will not use these funds in Fiscal Year 2018-2019.
- At the proposed level of funding, the Department will strive to maintain services at levels similar to previous years, however, with a lower number of positions filled. The Department has relied upon attrition for cost-saving by not filling vacancies as they occur in order to absorb increasing costs. The Governor's State of California 2018-2019

Proposed Budget provides for continued flat funding for the Child Support Program. However, on May 24, 2018 the Assembly Subcommittee passed the recommendation to provide additional Child Support funding to counties. Additional approvals from both houses and the Governor are still required for inclusion in the budget.

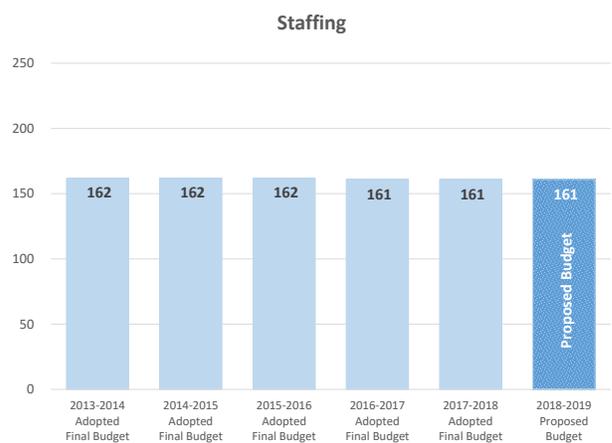
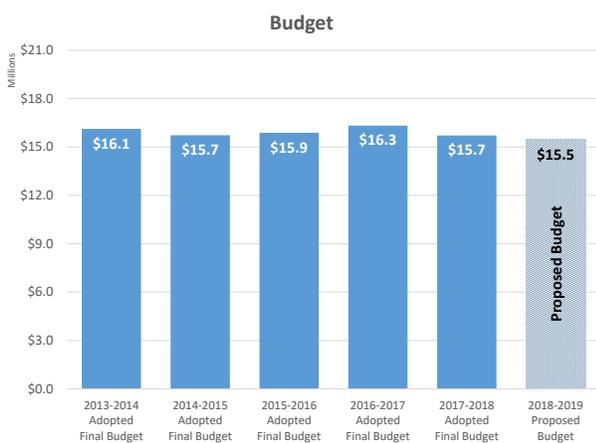
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Recommended Proposed Budget total \$15.5 million, a decrease of \$259,545 due to the conclusion of the enrollment period in the five-year PASS demonstration grant.
- ◆ The Proposed Budget at base includes a \$127,639 increase due to the rising cost of salaries and benefits despite the Departments’ efforts to increase the number of vacancies held unfilled from 13 to 19 in order to balance the budget in Fiscal Year 2018-2019. In addition, the Department will benefit from a decrease in Services and Supplies as well as Cost Allocation Plan (CAP) charges due to significant adjustments that reduce the cost of building rent by \$133,857 and contract services by \$136,442 in Fiscal Year 2018-2019. Without these decreased costs, the Department would be unable to balance its Proposed Budget.
- ◆ Service levels were not adjusted up or down in the Proposed Budget. As a non-General Fund department, DCSS has maintained the same level of service to its customers with available funding and resources despite flat funding since Fiscal Year 2002-2003. The Department is solely funded by State and Federal monies and does not receive General Fund contribution.
- ◆ The Proposed Budget includes the replacement of three (3) vehicles used to transport staff to court hearings, U. S. Post Office, training events, outreach activities, and State Child Support meetings. The total cost is estimated to be \$80,000 and is funded by allocated funds from CADCSS, and is included in the base budget.
 - ◆ The Department’s current vehicles are approaching ten years and are experiencing more frequent mechanical failures. One vehicle is beyond repair with costs to repair the transmission exceeding the current fair market value of the vehicle.

Staffing Allocation

- ◆ The 2018-2019 Recommended Proposed Budget includes a Department staffing allocation of 161, consistent with the 2017-2018 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a technical adjustment that does not affect the position allocation.
 - ◆ One Accountant II position is recommended to be block-budgeted to an Accountant I/II in the Child Support Services unit.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$15.4 million, a decrease of \$99,161 from the 2018-2019 Proposed Budget as funds will no longer be available for use due to the completion of the PASS Grant.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by the allocation of funds from CADCSS. The Department expects to receive \$14,707,908 in administrative funding and approximately \$620,042 in Electronic Data Processing (EDP), and Maintenance and Operations (M&O) funding. The Department anticipates receiving \$25,000 in revenue from use of assets which is abated against quarterly expenses.
- ◆ It is anticipated that the Governor's State of California 2019-2020 Proposed Budget will continue to provide flat funding for the Child Support Program. Although efforts are underway to pursue additional funding from the legislature, at this time the Department anticipates funding levels for Child Support Services to remain similar to the 2018-2019 Fiscal Year.
- ◆ The Spending Plan relies on either obtaining funds through the CADCSS midyear reallocation process or the use of \$505,000 in departmental fund balance; based on no use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$1,424,489 in available fund balance on July 1, 2019.
- ◆ For Fiscal Year 2018-2019, Revenue Stabilization Funds included within the child support base funding are anticipated to remain intact with Stanislaus County's share being \$350,829.
- ◆ Stanislaus County Community Services Agency (CSA) will continue to receive the County share of recoupment collections in FY2019-2020, and the Department anticipates CSA will receive approximately \$414,000 for the County share of recoupment.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$15.9 million, an increase of \$405,857 from the 2018-2019 Proposed Budget.
 - ◆ The Department will either obtain funds through the CADCSS midyear reallocation process or rely on fund balance in the amount of approximately \$505,000 to cover the additional salary and benefits from anticipated COLA increases in Fiscal Year 2019-2020.
 - ◆ Additionally, the Department will strive to maintain service similar to previous years, however, will continue to do so with a lower number of filled positions.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ Cost Allocation Plan (CAP) increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 161, consistent with the 2018-2019 Proposed Budget.

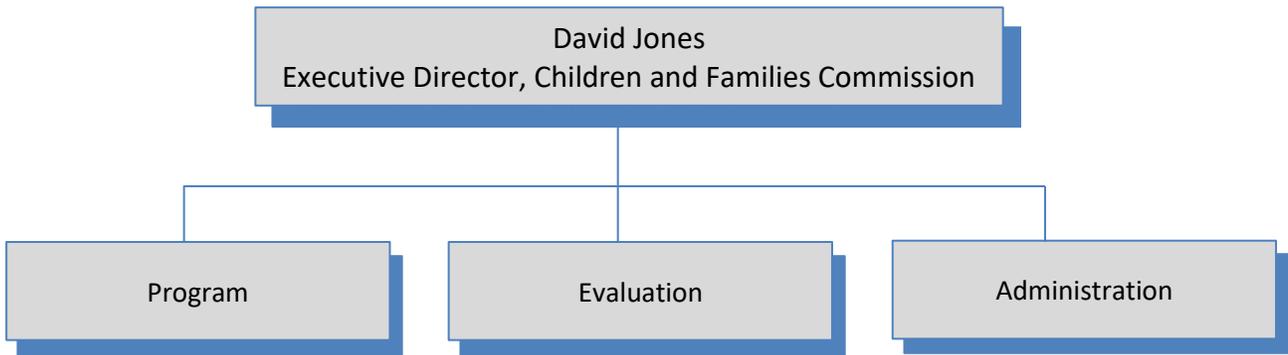
Key Challenges and Opportunities

- ◆ Flat or reduced funding since Fiscal Year 2002-2003 continues to be of the utmost concern for the County and the Department. This concern has been placed on the County's legislative platform. Increased costs related to employee salaries and anticipated cost of living adjustments effective July 1, 2018, and July 1, 2019, along with significant increases to health care benefits and retirement contributions, and routine costs of doing business increases have a

profound negative effect over time on capacity for the Child Support Program. The Department closely monitors the budgetary situations via a three-year planning tool, reassesses, and makes changes as needed throughout the year. This reassessment ensures that high quality customer service levels are sustained as a continual priority.

Related Links

For additional information about Child Support Services, refer to the division's website at: <http://www.stanocdcss.org/>



930 15th Street, Modesto, CA 95354 (209) 558-6218
www.stanprop10.org

Children and Families Commission

Promoting the development and well-being of children 0 through 5.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$4,889,108	\$4,890,874
Use of Fund Balance/		
Retained Earnings	\$1,499,085	\$1,526,471
Gross Costs	\$6,388,193	\$6,417,345
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	5	5

Department Services and Programs

In November of 1998, California voters passed Proposition 10, an initiative popularly known as the California Children and Families Act. The initiative’s goal is simple: to help ensure that our youngest children, from prenatal through five years of age, get the best possible start in life. The ballot measure added a tax of 50 cents per pack on all cigarettes purchased in the state and a comparable tax on other tobacco products. The revenues collected, which continue to decline as the number of smokers continues to decline, are used to create and supplement education, health, and childcare programs that promote early childhood development.

The purpose, intent, and duties of the Commission (which were codified as Sections 130100 through 130155 of the State of California Health and Safety Code) are as follows:

- ◆ Facilitate the creation and implementation of an integrated, comprehensive, and collaborative system of information and services to enhance optimal early childhood development and to ensure children are ready to enter school.
- ◆ Provide greater local flexibility in designing delivery systems and to eliminate duplicate administrative systems.
- ◆ Use outcome-based accountability systems to determine future expenditures.

The Stanislaus County Children and Families Commission was established by the Stanislaus County Board of Supervisors on December 8, 1998, pursuant to Ordinance #687. The ordinance provides that the Commission shall operate as an independent “County agency” and be governed by a nine member Commission appointed by the Board of Supervisors.

The Commission has adopted a Strategic Plan to guide the expenditure of funds, focusing on providing services and producing results in the areas of family functioning, health, child development, and sustainable systems. In the four areas of focus, the Commission’s desired results for children 0-5 in Stanislaus County are listed below with corresponding objectives:

- ◆ Families are supported and safe in communities that are capable of supporting safe families
 - ◆ Maintain positive trends in the reduction of repeat child maltreatment reports.
 - ◆ Decrease incidents of child abuse and maltreatment.
 - ◆ Increase positive social support for families.
 - ◆ Increase family resilience capacity (knowledge, skills, and awareness) to promote healthy development and safety.
- ◆ Children are eager and ready learners
 - ◆ Increase families’ ability to get their children ready for school.
 - ◆ Increase the number of children who are cognitively and socially-behaviorally ready to enter school.
- ◆ Children are born healthy and stay healthy
 - ◆ Increase the number of healthy births resulting from high-risk pregnancies.
 - ◆ Increase community awareness and response to child health and safety issues.
 - ◆ Increase/maintain enrollments in health insurance products.
 - ◆ Maintain access and maximize utilization of children’s preventative and ongoing health care.
- ◆ Sustainable and coordinated systems are in place that promote the well-being of children 0-5
 - ◆ Improve collaboration, coordination, and utilization of limited resources.
 - ◆ Increase the resources and community assets leveraged within the County.

- ◆ Increase in resources coming into Stanislaus County, as a result of leveraged dollars.

The Commission’s budget has three main components: program expenditures, administrative expenditures, and evaluation expenditures. **Program** expenditures make up approximately 93% of the Commission’s budget and 19 support contracts executed with 14 public and private non-profit agencies containing scopes of work designed to address the Commission’s four areas of focus and desired objectives. **Evaluation** expenditures, which make up approximately 2% of the Commission’s budget, compares actual results of contractors to planned results

and evaluation findings are used to develop recommendations involving program changes and funding allocations. **Administrative** expenditures, which make up approximately 5% of the budget, are used to support the program and evaluation functions.

It should be noted that because the Children and Families Commission has independent jurisdiction over planning and funding decisions separate from the Board of Supervisors, the budget adopted by the Commission is included in the County budget for informational purposes.

Board of Supervisors Priority Area

The Children and Families Commission supports the following Board of Supervisors priority:



Supporting community health, including physical, mental, emotional and spiritual health.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Creation and implementation of Strategic Plan
- ◆ Creation and implementation of a pilot project for training of community partners
- ◆ Creation and implementation of updated outcomes metrics for funded programs

Budgets Contained within the Department

- ◆ Children and Families Commission – Proposition 10 (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Children and Families Commission						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$49,008	\$98,048	\$75,000	(\$23,048)	\$43,750	(\$31,250)
Intergovernmental Revenue	\$4,833,042	\$4,204,821	\$4,814,108	\$609,287	\$4,847,124	\$33,016
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,882,050	\$4,302,869	\$4,889,108	\$586,239	\$4,890,874	\$1766
Use of Fund Balance/Retained Earnings	\$1,421,736	\$2,904,238	\$1,499,085	(\$1,405,153)	\$1,526,471	\$27,386
Total Funding Sources	\$6,303,786	\$7,207,107	\$6,388,193	(\$818,914)	\$6,417,345	\$29,152
Salaries and Benefits	\$345,370	\$518,111	\$540,588	\$22,477	\$560,300	\$19,712
Services and Supplies	\$3,109,053	\$3,751,499	\$3,492,027	(\$259,472)	\$3,499,862	\$7,835
Other Charges	\$2,849,363	\$2,937,497	\$2,355,578	(\$581,919)	\$2,357,183	\$1,605
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,303,786	\$7,207,107	\$6,388,193	(\$818,914)	\$6,417,345	\$29,152
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	5		5	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$4.9 million, an increase of \$586,239 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by projections from the State of California for tobacco tax revenue and local estimates for interest income.
- ◆ The Department anticipates a total of \$6.1 million in projected available fund balance as of July 1, 2018, of which \$1.5 million is budgeted for use in Fiscal Year 2018-2019.
- ◆ The Commission is projecting increased revenue from the State for Fiscal Year 2018-2019 as a result of the State backfilling revenue that was lost as a result of state actions taken in prior fiscal years. Revenue has decreased by nearly \$500,000 annually for the prior two fiscal years and it is anticipated that Commission funding will continue a trend of slow decline in future years even after the 2018-2019 backfill from the State. The Commission is projected to use less fund balance in Fiscal Year 2018-2019 as a result of decreased expenses due to reduction of contracts with service providers.

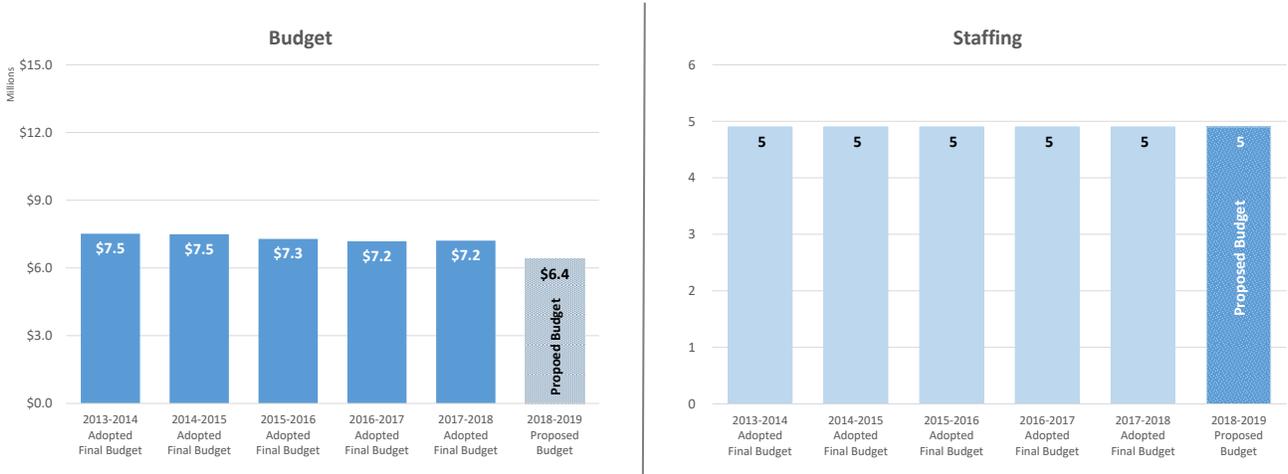
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$6.4 million, a decrease of \$818,914 from the 2017-2018 Adopted Final Budget.
- ◆ Significant service level adjustments are not projected for Fiscal Year 2018-2019.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of five, consistent with the 2017-2018 Adopted Final Budget allocation.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future action’s by the Commission.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$4.9 million, a projected increase of \$1,766 from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Proposed Budget is determined by projections from the State of California for tobacco tax revenue and local estimates for interest income.
- ◆ The Spending Plan relies on a projected use of \$1.5 million in departmental fund balance; based on use of \$1.5 million in departmental fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$4.6 million in available fund balance on July 1, 2019.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$6.4 million, an increase of \$29,152 from the 2018-2019 Proposed Budget.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based a CEO recommended increases to salary and benefit categories (3.5% Salaries and Benefits, 4% Retirement and 5% Health Insurance) and a 3.5% increase in the cost of doing business with flat funding (no increases) for grant awards and governmental interfund expenditures.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of five, consistent with the 2018-2019 Proposed Budget allocation.

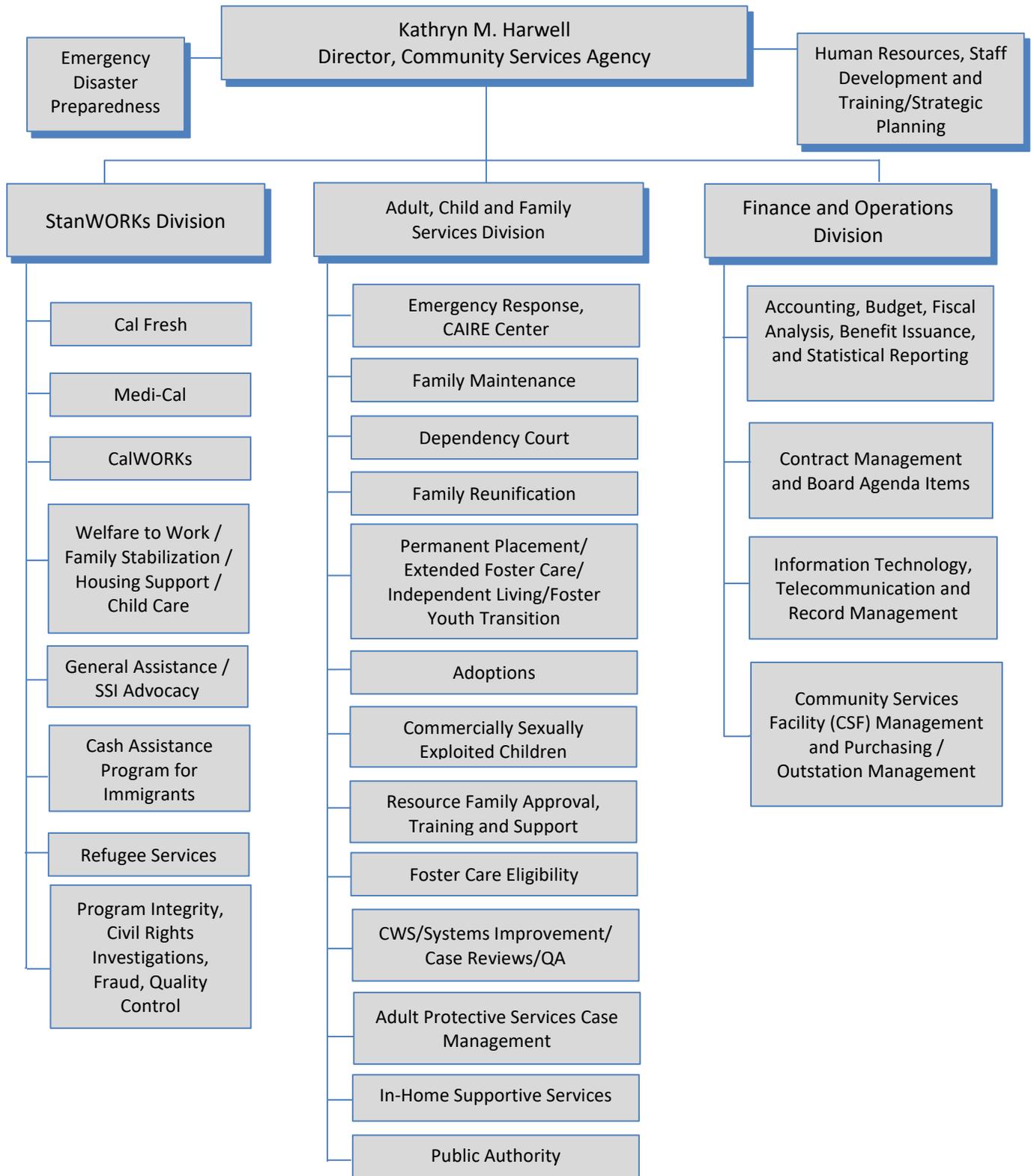
Key Challenges and Opportunities

- ◆ The Commission will continue to face a gradual decline in revenue as fewer people smoke and purchase tobacco products in the State. The Commission will be completing a Strategic Direction/Planning process in Fiscal Year 2018-2019 that will establish priorities and strategies for the Commission into future years.

Related Links

For additional information about the Children and Families Commission, refer to the division's website at:

www.stanprop10.org



251 East Hackett, Modesto, CA 95358 Tel: (209) 558-2500
www.csa-stanislaus.com

Community Services Agency

The Community Services Agency serves our community by protecting children and adults and assisting families towards independence and self-sufficiency. The vision of the Department is for Safe, Healthy, and Thriving Communities.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$369,807,738	\$385,292,152
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$380,399,679	\$399,431,078
General Fund Contributions	\$10,591,941	\$14,138,926
% Funded by General Fund	2.8%	3.5%
Total Allocated Positions	1138	1138

Department Services and Programs

The Community Services Agency operates social welfare programs that provide assistance, direct client services and support for the benefit of the community. The Social Services Programs include:

- ◆ Adult, Child and Family Services Programs;
- ◆ In-Home Supportive Services and Public Authority;
- ◆ StanWORKs Programs and
- ◆ Administration Programs.

The **Adult, Child and Family Services Division** include the Adult Services Program and Child and Family Services Program. The Child and Family Services Program provides an array of services essential to the protection of the community's most vulnerable children, those who are victims of abuse and neglect. Programs within Child and Family Services include Child Welfare Services (CWS) Emergency Response, Family Maintenance, Dependency Court Services, Family Reunification, Permanent Placement, After 18 Youth Program, Resource Family Approval, and Adoptions. In addition, CWS oversees the financial assistance programs for resource families caring for foster youth and non-minor dependents.

One of the priorities in CWS is to ensure supports are provided to the child/youth and his or her family so they can safely live together. If that is not possible, then services are tailored toward the child/youth regarding placement. The ultimate goal is to return the child/youth home whenever possible or facilitate placement with a permanent family through adoption or guardianship.

CWS has been tasked legislatively to serve Commercially Sexually Exploited Children (CSEC) and provide services to their families. Currently CWS and partners are working to

identify youth who are at risk for becoming CSEC and provide preventative services. For youth who have been commercially sexually exploited, CWS is identifying resources and providing interventions that best meet their needs. Lastly, CWS is recruiting and training resource families specifically to support CSEC since their recovery can be challenging.

Child abuse and neglect prevention is also an important element of CWS. The Child Abuse Prevention Council (CAPC) is a multidisciplinary team that coordinates the community's efforts to prevent child abuse. Currently CAPC is supporting the Strengthening Family Initiative throughout the County for child abuse/neglect prevention agencies. They also financially support emergency shelter services for runaway youth.

The Adult Services Programs support a variety of programs to provide a safety net for elders in the community, including the Adult Protective Services (APS) Program and In-Home Supportive Services (IHSS) Program. America's population is growing older and living longer; the impact that will have on APS is being evaluated now. In addition there are two issues of concern: the growth of Alzheimer's disease in an aging population and the lack of caregivers in general.

The APS program investigates reports of abuse, neglect and exploitation of elders and dependent adults. Social workers provide services that are focused on stopping the abuse and then helping the individual to develop a plan to remain in a safe environment. All services are voluntary and confidential. Types of abuse include: physical, sexual, abandonment, abduction, isolation, financial and neglect, by self or others.

The IHSS and Public Authority are mandated entitlement programs that provide services to approximately 6,442 frail, disabled and/or elderly individuals per month, allowing these individuals to remain safely in their homes rather than alternative and costly long-term care facilities. IHSS continues to focus on the implementation of the Fair Labor Standards Act (FLSA) and insuring the recipients understand the impact on them and their care providers.

The Public Authority is a public entity separate from the County, pursuant to Welfare and Institutions Code (WIC) Section 12301.6 and Stanislaus County Ordinance Number (C.S. 905). The Public Authority is a corporate public body exercising public and essential governmental functions and has all powers necessary and convenient to carry out the provider components of IHSS wages, dental and vision coverage.

The **StanWORKs Division** provides access, at eight county satellite offices, to essential basic needs to support families with children to move towards independence and self-sufficiency:

- ◆ CalFresh (Food Stamps) is a nutrition program that supplements a low-income family and individual food budget in order to ensure they are getting adequate nutrition.
- ◆ Medi-Cal is a health care program for needy residents of California. It is a health care program intended to protect and improve the health of all California Residents.
- ◆ Welfare-To-Work is a program developed to assist CalWORKs (cash aid) customers obtain or prepare for employment. The program provides a wide range of services including education, training and supportive services such as transportation, work attire, and child care.
- ◆ Child Care is a subsidized program to support families in CalWORKs Welfare to Work. The purpose of the program is to help a family transition smoothly from the immediate, short-term child care needed as the parent starts work or work activities to the stable,

long term child care necessary for the family to become self-sufficient.

- ◆ Family Stabilization assists families with overcoming barriers to self-sufficiency such as substance abuse, mental health issues, and housing. Housing Support is an additional resource for families who are homeless or in jeopardy of losing their housing.
- ◆ Public Assistance is provided through several programs: The California Work Opportunity and Responsibility to Kids (CalWORKs) program is California's version of the Federal Temporary Assistance to Needy Families program (TANF). CalWORKs provides time limited cash benefits to families with children when one or both parents is absent, disabled, deceased or unemployed; Cash Assistance Program for Immigrants provides cash benefits to aged, blind, and disabled non-citizens who are ineligible for Social Security Insurance (SSI)/Social Security Program (SSP) solely due to their immigration status; Refugee Cash Assistance is provided for eight months to needy refugees without children who would otherwise be eligible to cash assistance; and General Assistance is provided to those who have no other means of support, single adults, couples, and families who meet eligibility.
- ◆ Program Integrity, Civil Rights, Investigations, Fraud, and Quality Control are administered within StanWORKs to assure compliance and consistency with all Federal, State, and local requirements.

Emergency Disaster Preparedness, Human Resources, and Finance and Operations Divisions provide administrative programs and support including day-to-day executive management and direction, human resources management, payroll, recruitment, departmental training, legislative review and implementation, disaster management, information technology and data imaging, budget and fiscal management, contract management, purchasing and facility management to ensure that departments deliver services in a professional, cost effective, efficient and cohesive manner while focusing on exceptional customer service.

Board of Supervisors Priority Area

The Community Services Agency supports the following Board of Supervisors priority:



Supporting community health including, physical, mental, emotional and spiritual health.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Decrease and maintain the percent of children who are victims of abuse or neglect and who experience a reoccurrence of abuse or neglect within the following 12 months to no more than 9.1%, in accordance with the California State Child Welfare Compliance Standard. For comparison, in Federal Fiscal Year 2016, Stanislaus County had 2,026 children that were victims of abuse or neglect. Of those, 9.3% experienced a reoccurrence of abuse or neglect within the following 12 months.
- ◆ Increase the percentage of youth who transition to permanency through reunification, adoption, or guardianship within 12 months of entering Foster Care to at least 40.5%, in accordance with the California State Child Welfare Compliance Standard. For comparison, in Federal Fiscal Year 2016, Stanislaus County had 337 children in Foster Care that were eligible to transition to permanency. Of those, only 29.5% transitioned to permanency within 12 months of entering Foster Care.
- ◆ Increase and maintain the percentage of IHSS applications and annual reassessments that are completed within the State specified time frame to no less than 90% as directed in the Department's corrective action compliance plan. Applications are required to be processed within 45 days from the time of submission and annual reassessments are to be completed within 12 months from the previous assessment to ensure timely and accurate authorized cases
- ◆ Increase the percentage of General Assistance, CalFresh and CalWORKs individuals and families attaining self-sufficiency by 10% in Fiscal Year 2018-2019 and Fiscal Year 2019-2020 through the disability benefit advocacy program, job training, housing services, and employment services
- ◆ Assess each Department office, in partnership with the Countywide Safety Team, to evaluate customer and employee safety and develop an action plan to address areas for improvement, including results from the Countywide Americans with Disability Act (ADA) assessment, and begin implementation in Fiscal Year 2018-2019
- ◆ Increase the number of individuals and families, that are in receipt of CalWORKs, CalFresh and General Assistance and are experiencing housing insecurity and episodes of homelessness, who gain access to stabilized housing through the implementation of the Housing Support Program, the Housing and Disability Program, and Advocacy Programs
- ◆ Open a new Child Visitation Center by Fall 2020

Budgets Contained within the Department

- ◆ Program Services and Support (Special Revenue Fund)
- ◆ County Children's Fund (Special Revenue Fund)
- ◆ General Assistance (Special Revenue Fund)
- ◆ IHSS Public Authority-Administration (Special Revenue Fund)
- ◆ IHSS Public Authority-Benefits (Special Revenue Fund)
- ◆ IHSS Provider Wages (Special Revenue Fund)
- ◆ Integrated Children's Services (Special Revenue Fund)
- ◆ Public Economic Assistance (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Community Services Agency						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$85,492	\$96,600	\$96,600	\$0	\$96,600	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,492	\$0	\$133,462	\$133,462	\$133,462	\$0
Intergovernmental Revenue	\$291,535,100	\$341,019,176	\$347,528,531	\$6,509,355	\$362,986,411	\$15,457,880
Charges for Service	\$1,219,873	\$1,885,541	\$2,319,116	\$433,575	\$2,326,765	\$7,649
Miscellaneous Revenue	\$45,986	\$365,602	\$321,602	(\$44,000)	\$266,602	(\$55,000)
Other Financing Sources	\$19,803,341	\$17,818,342	\$19,408,427	\$1,590,085	\$19,482,312	\$73,885
Total Revenue	\$312,694,284	\$361,185,261	\$369,807,738	\$8,622,477	\$385,292,152	\$15,484,414
Use of Fund Balance/Retained Earnings	(\$80,845)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$312,613,439	\$361,185,261	\$369,807,738	\$8,622,477	\$385,292,152	\$15,484,414
Salaries and Benefits	\$82,393,116	\$100,591,958	\$95,280,912	(\$5,311,046)	\$99,279,184	\$3,998,272
Services and Supplies	\$22,320,352	\$30,316,123	\$31,135,743	\$819,620	\$31,108,762	(\$26,981)
Other Charges	\$214,944,167	\$239,556,010	\$252,731,367	\$13,175,357	\$267,791,475	\$15,060,108
Fixed Assets						
Equipment	\$518,638	\$965,000	\$1,000,000	\$35,000	\$1,000,000	\$0
Other Financing Uses	\$0	\$251,657	\$251,657	\$0	\$251,657	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$320,176,273	\$371,680,748	\$380,399,679	\$8,718,931	\$399,431,078	\$19,031,399
General Fund Contribution	\$7,562,834	\$10,495,487	\$10,591,941	\$96,454	\$14,138,926	\$3,546,985
Total Allocated Positions	-	-	1138		1138	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$369.8 million, an increase of \$8.6 million or 2.4% from the 2017-2018 Adopted Final Budget.
 - ◆ In the Program Services and Support Fund, total revenue for the 2018-2019 Proposed Budget is estimated at \$157.9 million, a decrease of \$4 million or 2.5% from the 2017-2018 Adopted Final Budget.
 - ◆ In the Public Economic Assistance Fund, total revenue for the 2018-2019 Proposed Budget is estimated at \$103 million, an increase of \$4.6 million or 4.7% from the 2017-2018 Adopted Final Budget.
 - ◆ In the General Assistance Fund, total revenue for the 2018-2019 Proposed Budget is estimated at \$175,049, an increase of \$45,624 or 35.3% from the 2017-2018 Adopted Final Budget.
 - ◆ In the Integrated Children's Services Fund, no revenue is estimated for the 2018-2019 Proposed Budget as this fund was closed June 30, 2016.
 - ◆ In the County Children's Fund, total revenue for the 2018-2019 Proposed Budget is estimated at \$169,516, an increase of \$16,644 or 11.0% from the 2017-2018 Adopted Final Budget.
 - ◆ In the Public Authority Administration Fund, total revenue for the 2018-2019 Proposed Budget is estimated at \$614,885, a decrease of \$372,673 or 37.7% from the 2017-2018 Adopted Final Budget.
 - ◆ In the Public Authority Benefits Administration Fund, total revenue for the 2018-2019 Proposed Budget is estimated at \$1. million, a decrease of \$44,758 or 4.1%, from the 2017-2018 Adopted Final Budget.

- ◆ In the IHSS Provider Wages Fund, total revenue for the 2018-2019 Proposed Budget is estimated at \$107 million, an increase of \$8.4 million or 8.5% from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by the analysis of historical trends, Federal and State funding impacts, and Maintenance of Effort (MOE) requirements as well as County share requirements.
 - ◆ IHSS programs and services includes the re-structured IHSS MOE known information.
- ◆ The Department anticipates a total of \$260,740 in available fund balance as of July 1, 2018, of which \$0 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Program Services and Support Fund balance is estimated at \$104,010 and is anticipated to be used for post-closing adjustments in order to end Fiscal Year 2017-2018 in a positive position.
 - ◆ County Children’s Fund balance is estimated at \$156,730 fund balance and, in preparation of economic downturns and in the process of developing a spending plan, are anticipated to be used for continuation of current service levels. These funds can only be used in support of services approved by the Children’s Council.
- ◆ Meaningful variances in revenue identified in Column D include the following:
 - ◆ For the Program Services and Support Fund, the variance in revenue is primarily attributed to the elimination of CalFresh Waiver. The State alleviated some of the financial impact on counties as a result of caseload growth by enacting the CalFresh Waiver. Welfare & Institutions Code Section 18906.55 allowed for the fiscal relief to counties as a result of the unanticipated and unprecedented CalFresh caseload growth and waived the requirement for counties to pay the 15% county share of the non-federal costs above a county’s individual CalWORKs MOE. The State began phasing out the waiver in 25% increments beginning in Fiscal Year 2015-2016. In Fiscal Year 2018-2019, the Waiver will no longer be in effect and the County will once again responsible to pay the entire 15% county share of the non-federal costs above the CalWORKs MOE of \$2.2 million. The CalFresh projected county share above the CalWORKs MOE for Fiscal Year 2018-2019 is \$2.4 million funded with \$1.3 million from Realignment, \$0.5 million in County General Fund and \$0.6 million to be identified at time of Final Budget from updated revenue sources.
 - ◆ For the Public Economic Assistance Fund, the variance in revenue is primarily attributed to the correlating revenue increase due to the increase in Foster Care and Extended Foster Care caseload trends and impacts from Continuum of Care (CCR) implementation mandates.
 - ◆ For the General Assistance Fund, the variance in revenue is primarily attributed to an increase in Interim Assistance repayments collected from Social Security.
 - ◆ For the Public Authority – Administration Fund, the variance in revenue is primarily attributed to right-sizing of expenditures and alignment with current cost plan. The controlled State General Fund (per County Fiscal Letter 17/18-44) and the plan implemented in Fiscal Year 2017-2018 re-directed support staff salaries and benefits from Public Authority – Administration Fund to Program Services and Support Fund. Fiscal Year 2017-2018 revenues decreased \$234,654 from Fiscal Year 2017-2018 Adopted Final Budget level.
 - ◆ For the IHSS Provider Wages Fund, the variance in revenue is primarily attributed to the increase in the State minimum wages in line with existing Memorandum of Understanding (MOU) with United Domestic Workers of America (UDWA) and a 5% inflation increase to MOE.

Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$380.4 million, an increase of \$8.7 million or 2.4% from the 2017-2018 Adopted Final Budget.
 - ◆ For the Program Services and Support Fund, Gross Costs identified in the 2018-2019 Proposed Budget total \$161.9 million, a decrease of \$4 million or 2.4% from the 2017-2018 Adopted Final Budget.
 - ◆ For the Public Economic Assistance Fund, Gross Costs identified in the 2018-2019 Proposed Budget total \$104.9 million, an increase of \$4.6 million or 4.6% from the 2017-2018 Adopted Final Budget.
 - ◆ For General Assistance Fund, Gross Costs identified in the 2018-2019 Proposed Budget total \$1 million, an increase of \$50,000 or 5.3% from the 2017-2018 Adopted Final Budget.
 - ◆ For Integrated Children’s Services Fund, no cost is estimated for the 2018-2019 Proposed Budget as this fund was closed June 30, 2016.
 - ◆ For County Children’s Fund, Gross Costs identified in the 2018-2019 Proposed Budget total \$169,516, an increase of \$16,644 or 11.0% from the 2017-2018 Adopted Final Budget.

- ◆ For Public Authority – Administration Fund, Gross Costs identified in the 2018-2019 Proposed Budget total \$659,114, a decrease of \$372,673 or 36.1% from the 2017-2018 Adopted Final Budget.
 - ◆ Note that the Fiscal Year 2017-2018 Adopted Final Budget does not include \$234,654 in adjustments approved subsequent to its adoption that decreased the 2017-2018 Operating Budget.
- ◆ For Public Authority – Benefits Administration Fund, Gross Costs identified in the 2018-2019 Proposed Budget total \$1.1 million, a decrease of \$48,785 or 4.1% from the 2017-2018 Adopted Final Budget.
- ◆ For IHSS Provider Wages Fund, Gross Costs identified in the 2018-2019 Proposed Budget total \$110.7 million, an increase of \$8.5 million or 8.3% from the 2017-2018 Adopted Final Budget.
- ◆ The Proposed Budget at base includes a \$8.7 million increase due to the normal cost of doing business and services, supplies, and Cost Allocation Plan (CAP) charges to maintain critical services in support of mandated program activities, requiring a General Fund Contribution of \$10.6 million, and an increase of \$96,454 or .09%. The potential for additional base increase will be updated at Final Budget with updated revenue sources.
 - ◆ In the Program Services and Support Fund, the Proposed Budget remains status quo by accounting for normal cost of doing business increases offset by staffing vacancy factor resulting in a net reduction of \$4 million in Gross Costs and require a General Fund Contribution of \$4 million.
 - ◆ The State alleviated some of the financial impact on counties as a result of caseload growth by enacting the CalFresh Waiver. Welfare & Institutions Code Section 18906.55 allowed for the fiscal relief to counties as a result of the unanticipated and unprecedented CalFresh caseload growth and waived the requirement for counties to pay the 15% county share of the nonfederal costs above their individual CalWORKs MOE. The State began phasing out the waiver in 25% increments beginning in Fiscal Year 2015-2016. In Fiscal Year 2018-2019, the CalFresh Waiver is no longer in effect and the County is once again responsible to pay the entire 15% county share of the non-federal costs above the CalWORKs MOE of \$2.2 million. Appropriations of \$4.0 million and correlating Federal and State revenues of \$3.4 million related to the support of mandated CalFresh activities will be re-evaluated at Final Budget for updated revenue sources for the potential additional need of \$599,136.
 - ◆ In the Public Economic Assistance Fund, the Proposed Budget at base includes a \$4.6 million increase due to Foster Care and Extended Foster Care caseload increased trends and impacts from CCR implementation mandates, requiring a General Fund Contribution of \$1.9 million, of which \$897,039 will be re-evaluated at Final Budget for updated revenue sources. Since calendar year 2016, there has been a 17% increase in the rate of Foster Care placements, partially attributed to youth with complex issues.
 - ◆ Appropriations of approximately \$3.0 million with correlating Federal and State revenues of approximately \$2.1 million will be reconsidered at Final Budget with updated revenue sources to consider an additional \$897,039 in support of mandated assistance services.
 - ◆ In the General Assistance Fund, the Proposed Budget at base includes a \$49,651 increase due to costs associated with increased High Needs Youth caseloads to maintain mandated service levels, requiring a General Fund Contribution of \$806,667, of which \$157,833 will be reconsidered at Final Budget with updated revenue sources due to increases in General Assistance for Foster Care High Needs Youth placements.
 - ◆ In the Integrated Children's Services Fund, the Proposed Budget at base has no changes. There is no impact to the County General Fund. This fund was closed June 30, 2016. Sober Living Environment services and corresponding revenue currently resides in Program Services and Support Fund budget, consistent with the Board of Supervisors decision on March 3, 2015 to approve agenda item #2015-73 to end the partner match requirement for Sober Living Environment Services.
 - ◆ In the County Children's Fund, the Proposed Budget at base includes a \$16,644 increase in order to maintain current service levels due to implementing an 11% escalator based on historical trends; there is no impact to the County General Fund.
 - ◆ In the Public Authority – Administration Fund, the Proposed Budget includes a \$372,673 decrease in order to maintain current service levels.
 - ◆ \$213,712 of the decrease is due to the IHSS MOE expense account being removed since Public Authority - Administration Fund will not be invoiced for the MOE separately. The State will only reimburse the Federal and State portion of the revenue based on the quarterly State of California (SOC) 448 claim.

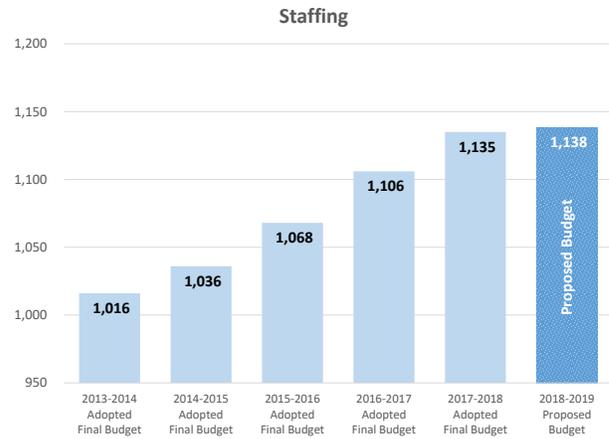
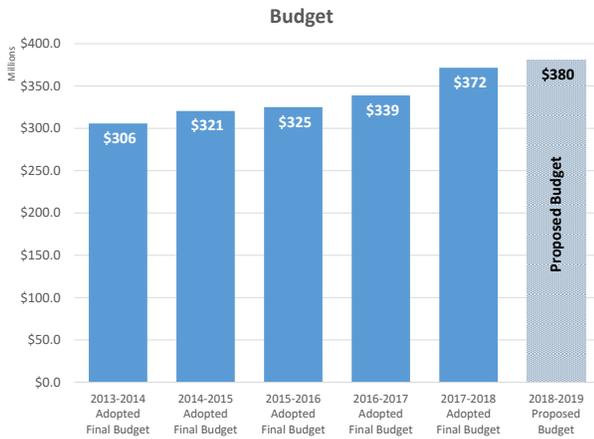
- ◆ \$143,086 is the total IHSS MOE. There is an additional \$21,783 County support above the projected allocation for a total General Fund Contribution of \$164,869, requiring a total General Fund Contribution of \$44,229. The inflation factor for the IHSS MOE is 7% beginning Fiscal Year 2019-2020 and beyond.
 - ◆ \$1,747 of the decrease is in order to maintain current service levels due to right-sizing of Community Office expenses at the Stanislaus Veterans Center.
 - ◆ \$157,214 of the decrease is in order to maintain current service levels due to the re-direction of support staff salaries and benefits to Program Services and Support Fund that occurred in Fiscal Year 2017-2018.
- ◆ In the Public Authority – Benefits Administration Fund, the Proposed Budget includes a \$48,785 decrease in the IHSS MOE in order to maintain current service levels due to the re-structured IHSS MOE, requiring a total General Fund contribution of \$94,296 to support the total IHSS MOE. The inflation factor for the IHSS MOE is 7% beginning Fiscal Year 2019-2020 and beyond.
 - ◆ Service levels have increased due a rise in actual paid provider hours. This is in line with the Board’s priority of supporting Community Health.
 - ◆ The County is legally obligated to pay the full cost of actual dental and vision benefit payments up to \$.10 per paid provider hour as committed to in the current MOU.
- ◆ For IHSS Provider Wages Fund, the Proposed Budget includes a \$8.4 million increase in IHSS Provider Wages in order to maintain current service levels primarily due to the increase in the State minimum wages in line with existing MOU with the UDWA, requiring a General Contribution of \$3.7 million. The State minimum wage will increase from \$11.00 per hour to \$12.00 per hour effective January 1, 2019.
 - ◆ The total IHSS MOE of \$16.1 million is supported by \$3.7 million in General Fund Contribution, \$2.7 million in State General Fund offset and \$9.7 million of 1991 Realignment funding. \$1.1 million of the increase in the IHSS MOE is in order to maintain current service levels due to a 5% inflation factor. The inflation factor for the IHSS MOE is 7% beginning Fiscal Year 2019-2020 and beyond.
 - ◆ The current labor agreement between IHSS Public Authority of Stanislaus County and the UDWA representing the County IHSS Providers expires on June 30, 2019. The Department and the Chief Executive Office will look to actively negotiate a new contract during Fiscal Year 2018-2019. Impacts to Fiscal Year 2019-2020 are unknown at this time.
- ◆ The Proposed Budget includes a request to increase service levels due to an increase in caseloads and the number of paid provider hours. This is in line with the Board’s priority of supporting Community Health.
 - ◆ Due to the mandated nature of the IHSS program, the County is legally obligated to pay the full cost of the provider wages.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 1,138, an increase of three over the 2017-2018 Adopted Final Budget allocation.
 - ◆ Subsequent to the 2017-2018 Adopted Final Budget, there was a net increase of two positions to the Department staffing allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of one to the Total Allocated Positions.
 - ◆ One new Staff Services Analyst position is recommended in Services and Support for the Contracts Administration Division to focus on contract development, program monitoring, contract outcomes, compliance monitoring, and procurement compliance activities resulting from Continuum of Care Reform mandates.
- ◆ The Proposed Budget includes technical adjustments that do not affect the position allocation.
 - ◆ A classification study of one existing Manager II position is recommended.
 - ◆ Three vacant Social Services Assistant positions are recommended to be reclassified upward to block-budgeted Social Worker I/II positions in Child Welfare Services. This will allow the Department to combine absent parent and relative searches, increase relative placements, improve relative engagement and report efforts to locate absent parents on juvenile court cases pursuant to state requirements.

- ◆ One Family Services Specialist II position is recommended to be reclassified upward to a block-budgeted Social Worker III/IV/V position.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ The Department’s Revenue for the 2019-2020 Spending Plan is estimated at \$385.3 million, an increase of \$15.5 million or 4.1% from the 2018-2019 Proposed Budget.
 - ◆ In the Program Services and Support Fund, revenue for the 2019-2020 Spending Plan is estimated at \$161.3 million, an increase of \$3.4 million or 2% from the 2018-2019 Proposed Budget. Consistent with 2018-2019, the potential additional need of \$599,136, due to the elimination of CalFresh Waiver match, will be evaluated in a future budget cycle.
 - ◆ In the Public Economic Assistance Fund, revenue for the 2019-2020 Spending Plan is estimated at \$105.0 million, an increase of \$2.1 million or 2% from 2018-2019 Proposed Budget. Consistent with the 2018-2019 Proposed Budget, the potential additional need of \$897,039, in support of mandated assistance services, will be evaluated in a future budget cycle.
 - ◆ In the General Assistance Fund, revenue for the 2019-2020 Spending Plan is estimated at \$175,049, consistent with the 2018-2019 Proposed Budget. Consistent with the 2018-2019 Proposed Budget, the potential additional need of \$157,833 in General Fund Contribution, in support of mandated assistance services for Foster Care High Needs Youth placements, will be evaluated in a future budget cycle.
 - ◆ In the Integrated Children’s Services Fund, no revenue is estimated for the 2019-2020 Spending Plan as this fund was closed June 30, 2016.
 - ◆ In the County Children’s Fund, revenue for the 2019-2020 Spending Plan is estimated at \$176,491, an increase of \$6,975 or 4.1% from the 2018-2019 Proposed Budget.
 - ◆ In the Public Authority – Administration Fund, revenue for the 2019-2020 Spending Plan is estimated at \$614,885, consistent with the 2018-2019 Proposed Budget.
 - ◆ In the Public Authority – Benefits Administration Fund, revenue for the 2019-2020 Spending Plan is estimated at \$1 million, a decrease of \$31,382 or 3% from the 2018-2019 Proposed Budget.
 - ◆ In the IHSS Provider Wages Fund, revenue for the 2019-2020 Spending Plan is estimated at \$117.0 million, an increase of \$10.0 million or 9.3% from the 2018-2019 Proposed Budget. A potential additional need of \$1.9

million in County share due to the anticipated MOE increase and reduction of State General Fund offset will be evaluated in a future budget cycle. The Department will continue to monitor revenue funding sources.

- ◆ The Department’s estimated revenue for the 2019-2020 Spending Plan is determined by use of Fiscal Year 2018-2019 Proposed Budget as base and analysis of historical trends, the Long-Range Model tool and spending plans. The estimated revenue is expected to remain consistent with the 2018-2019 Proposed Budget.
- ◆ The Spending Plan does not require the use of Department fund balance. Based on fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$260,740 in available fund balance on July 1, 2019.
 - ◆ \$104,010 fund balance in Program Services and Support Fund is anticipated to be used for post-closing adjustments in order to end the fiscal year in a positive position.
 - ◆ \$156,730 fund balance in County Children’s Fund is anticipated to be used for continuation of services at current level in preparation of economic downturns and in the process of developing a spending plan.

Budget and Operations Plan

- ◆ The Department’s Gross Costs identified in the 2019-2020 Spending Plan total \$399.4 million, an increase of \$19 million or 5% from the 2018-2019 Proposed Budget.
 - ◆ Program Services and Support Fund Gross Costs identified in the 2019-2020 Spending Plan total \$165.9 million, an increase of \$4 million or 2.4% from the 2018-2019 Proposed Budget.
 - ◆ Public Economic Assistance Fund Gross Costs identified in the 2019-2020 Spending Plan total \$107.8 million, an increase of \$3 million or 3% from the 2018-2019 Proposed Budget.
 - ◆ General Assistance Fund Gross Costs identified in the 2019-2020 Spending Plan total \$1.1 million, an increase of \$157,833 or 16% from the 2018-2019 Proposed Budget.
 - ◆ For Integrated Children’s Services Fund, no cost is estimated in the 2019-2020 Spending Plan as this fund was closed June 30, 2016.
 - ◆ County Children’s Fund Gross Costs identified in the 2019-2020 Spending Plan total \$176,491, an increase of \$6,975 or 4% from the 2018-2019 Proposed Budget.
 - ◆ Public Authority – Administration Fund Gross Costs identified in the 2019-2020 Spending Plan total \$659,114, consistent with the 2018-2019 Proposed Budget.
 - ◆ Public Authority – Benefits Administration Fund Gross Costs identified in the 2019-2020 Spending Plan total \$1.1 million, a decrease of \$27,355 or 2.4% from the 2018-2019 Proposed Budget.
 - ◆ IHSS Provider Wages Fund Gross Costs identified in the 2019-2020 Spending Plan total \$122.6 million, an increase of \$11.9 million or 10.8% from the 2018-2019 Proposed Budget.
- ◆ The Department’s 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the assumption, except for County Children’s Fund, Public Authority – Benefits Administration Fund and IHSS Provider Wages Fund, there are no known or anticipated items at this time and there no known material changes from the 2018-2019 Proposed Budget.
 - ◆ For the Program Services and Support Fund, the Public Economic Assistance Fund, the General Assistance Fund and the Public Authority – Administration Fund, the 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the assumption that there are no known or anticipated material changes.
 - ◆ For the County Children’s Fund, the 2019-2020 Spending plan projections were based on implementing a 5% escalator, based on 5-year trends.
 - ◆ For the Public Authority – Benefits Administration Fund, the 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ IHSS MOE inflation factor of 7%
 - ◆ Benefits calculated up to \$0.10 per paid Provider hour based on existing MOU with the UDWA.
 - ◆ For the IHSS Provider Wages Fund, the 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ IHSS MOE inflation factor of 7%
 - ◆ State minimum wage increase from \$12.00 per hour to \$13.00 per hour effective January 1, 2020

- ◆ 2.85% caseload growth
- ◆ The Department's 2019-2020 Spending Plan includes \$3.5 million of program unmet needs that will be re-evaluated once 2018-2019 Final Budget revenue sources are determined.
 - ◆ The current labor agreement between IHSS Public Authority of Stanislaus County and the UDWA representing the Stanislaus County IHSS Providers expires on June 30, 2019. The Department and Chief Executive Office will look to actively negotiate a new contract during Fiscal Year 2018-2019. Impacts to Fiscal Year 2019-2020 are unknown at this time.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 1,138, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ Cost of Living Increases
 - ◆ In the Public Economic Assistance and General Assistance Funds there is an anticipated cost of living (COLA) increase in Foster Care effective July 2018 and CalWORKs effective April 2018. These increases will also impact General Assistance Adult and Foster Care clients. At this point, the COLA is unknown. The Department will continue to monitor existing appropriations and actuals and report back to the Board in a future budget cycle as needed.
- ◆ StanWORKs Programs – Housing and Employment
 - ◆ The Housing Support Program (HSP) provides intensive case management services, housing search assistance, rental assistance, home habitable items, temporary shelter and deposit assistance to eligible Welfare to Work families. The HSP program contracts with Community Housing and Shelter Services for assistance with motel placement and permanent housing search. Case management services begin at program referral and continue six months after permanent housing is secured.
 - ◆ The Housing Assistance program provides temporary shelter and assistance by securing permanent housing for CalWORKs families who are experiencing homelessness. Services for housing case management, temporary shelter, and permanent shelter foreclosure / lien clearance are contracted through Community Housing and Shelter Services. Participants receive referrals to local motels for up to 16 consecutive nights of shelter, rental deposit assistance, and utility deposit assistance.
 - ◆ The Housing and Disability Income Advocacy Program (HDAP) provides outreach, case management, disability income advocacy, and housing assistance payments to those experiencing homelessness. The goal is to assist participants in obtaining permanent housing, using the Housing First model, and to secure sustainable disability income. During the disability application process, participants receive intensive case management to address and overcome barriers. Case management services are contracted with Community Housing and Shelter Services. The HDAP case manager works closely with community partners at the Stanislaus County Outreach and Engagement Center.
 - ◆ The CalWORKs program is embarking on transition to a family focused goal setting model, requiring the establishment and tracking family goals and objectives focused on employment and self-sufficiency, incorporating the Online CalWORKs Appraisal Tool. CalWORKs 2.0 incorporates new program accountability measures requirements through the implementation of the California Outcomes and Accountability Review (CalOAR). CalOAR requires that each county perform a self-assessment, identify performance based on established performance indicators, and develop an individualized system improvement plan that includes a qualitative peer review process. CalOARS mandates new data reporting requirements.
- ◆ Children's Programs
 - ◆ CCR was implemented by Assembly Bill (AB) 403 that provided the statutory and policy framework to ensure support given to a child or youth and his or her family is tailored toward the ultimate goal of returning the child home whenever possible or to a permanent family through adoption or guardianship. CCR was designed from an understanding that children who must live apart from their biological parents do best when they are cared for in committed, nurturing family homes. The philosophy behind CCR is to limit the reliance on group

homes to short-term, therapeutic interventions that are just one part of a continuum of care available for children, youth, and young adults.

Fiscal Year 2017-2018 was a transitional year for group care. On January 1, 2017, group homes began converting to Short Term Residential Treatment Facilities. All group homes must convert by December 31, 2018 or dependent youth can no longer live there. In addition, Child and Family Team (CFT) meetings are being implemented across child welfare which is a strength-based approach to coordinate care and case planning for all children and youth, ensuring the voice of the family is heard. CFT's will occur at initial placement, each change in placement, and per request but no more than six months apart. The State has implemented Level of Care (LOC) assessments to determine the level of placement, which determines the level of service in Foster Care and the placement assistance payment. The expectation is that the level of care is determined by the amount of care the child/youth needs. The Child and Adolescent Needs and Strengths (CANS) Tool is a multi-purpose assessment tool, often used by mental health providers. The State has required that Child Welfare also utilize this tool. Stanislaus County's current implementation date is July 1, 2018. To date, the Department has over 60 children and youth in group home settings. The Department is working closely with CDSS and has expressed significant concerns about its ability to fully implement the requirements of CCR prior to December 31, 2018.

- ◆ Enacted July 1, 2017, Assembly Bill (AB) 1299 (Ridley-Thomas, Chapter 603, Statutes 2016) provides the framework for the prompt transfer of the responsibility for the provision of, or arranging and payment for Specialty Mental Health Services (SMHS), from the county of original jurisdiction to the county in which a foster child resides. The Child Welfare social worker is responsible for coordinating appropriate notification, holding a Child and Family Team (CFT) meeting to discuss the options, and providing the Mental Health Single Point of Contact of the county of residence the needed information to provide services to the child in a timely manner. Stanislaus County currently has 202 children placed out of county that need to be regularly assessed for the need of SMHS and go through the Presumptive Transfer process once there is a need for a mental health assessment or the child has been identified for needing SMHS.
- ◆ When dependent children are not living with a parent they will visit their parents as court ordered by the Juvenile Delinquency Judge. With an increase in the amount of removals, the need for an additional visitation site has been in demand. In Fiscal Year 2018-2019, the visitation space will be expanded to have space in the community to visit. By the end of Fiscal Year 2020-2021, the Department hopes to have a comprehensive Visitation Center for Stanislaus County. Visitation between a child, parent, siblings, and other family members is integral to maintaining the family bond during this time they cannot safely live together.
- ◆ Family First Prevention Act is Federal legislation that recently passed that allows Federal Title IV-E funds to be used for prevention services for youth and their parent or kin caregiver who are a candidate for foster care as well as a child in foster care who is pregnant or parenting. There are also other changes that would affect Child Welfare Services (CWS) guidelines/policies in regards to residential treatment guidelines, kinship navigator programs, family reunification services timeframes, etc. The earliest most of these programs would be implemented in California would be 2020, but could have further delays in implementation.
- ◆ The rate of foster care placement (children in need of placement outside the family home due to child abuse and neglect safety concerns) has increased significantly. In calendar year 2014, there were 298 children placed into foster care and in calendar year 2017, there were 413 children that entered into foster care. This represents a 38.5% increase. During this same period, the placement of youth aged 11-15 increased 72% from 45 in calendar year 2014 to 77 in calendar year 2017. Studies show that youth who enter foster care between the ages of 11-15 are less likely to reach permanency, experience more placement changes, have more mental health problems, runaway more, and are more difficult to find an appropriate placement. The Department is also seeing a significant increase in foster care placement of infants from 64 in calendar year 2014 to 108 in calendar year 2017 (69% increase).

The foster care caseload has also continued to increase. In the first quarter of 2016, there were 754 youth in foster care, including non-related guardianship cases. In the first quarter of 2018, there were 882 youth in foster care, an increase of 17% in two years.

The need for General Assistance in foster care is also trending high. There have been three to four youth who have intellectual disabilities (most common is autism) and significant behavior issues. While these youth qualify for regional services, foster care is responsible for the payment. These youth require placement in a regional services homes to receive the type of care and reinforcement needed to learn the skills to be self-sufficient. The goal is for these youth to step down once they can be safely moved out of a regional services home since these homes do not have a foster care rate and therefore, are not eligible for State or Federal funding.

◆ Adult Programs

- ◆ The ongoing IHSS MOE inflation factor will be 5% in Fiscal Year 2018-2019 and 7% in Fiscal Year 2019-2020 and thereafter.
- ◆ On September 7, 2017, the Department received a letter from the California Department of Social Services requiring the County to improve the IHSS reassessment rate to at least 80.0%. The County is required to report progress quarterly and will be assessed again in 2018 to assure compliance with State law. At the end of November 2017, the reassessment rate had dropped to 62.09%. As of January 2018, the Department's monthly reassessment compliance rate is 64.37%.

In addition to the reassessment backlog, the Department had a backlog of applications. To address the backlog of applications, staff were refocused to address pending applications. Significant progress was made and the number of individuals waiting for service has been reduced from 1,100 to 600. As the backlog of cases is processed, the Department will determine if a future budget adjustment is necessary.

- ◆ Electronic Visit Verification (EVV) is a telephone and computer-based system that electronically verifies service visits have occurred. Pursuant to Subsection I of Section 1903 of the Social Security Act (42 U.S.C. 1396b), all states must implement EVV for Medicaid-funded personal care services by January 2019 and home health care service by January 2023. There is no prescribed solution for the Federal government, so States can select and implement their own EVV design.
- ◆ Paid Provider hours are the basis of calculating benefits, which is currently set at up to \$0.10 per paid Provider hour. The IHSS provider sick leave provisions of Senate Bill (SB) 3 (Chapter 4, Statutes of 2016) allow IHSS providers to accrue and use paid sick leave hours. Beginning July 1, 2018, an IHSS provider who provides 100 hours of authorized services to an IHSS recipient will be authorized to accrue eight hours of paid sick leave. Any unused sick leave hours will expire as there will be no rollover to the next fiscal year. Instead, the hours will be reset to the maximum number of hours each provider is allowed to accrue in a given year. When the State minimum wage reaches \$13.00 per hour, the maximum amount of paid sick leave accrued will increase to 16 hours, and when the state minimum wage reaches \$15.00 per hour, the maximum amount of paid sick leave accrued will increase to 24 hours. The State has not provided direction regarding the implementation of sick leave. The impacts will be evaluated for possible future budget adjustments.
- ◆ The current labor agreement between IHSS Public Authority of Stanislaus County and the UDWA representing the Stanislaus County IHSS Providers expires on June 30, 2019. The Department and the Chief Executive Office will look to actively negotiate a new contract during Fiscal Year 2018-2019. Impacts to Fiscal Year 2019-2020 are unknown at this time.
- ◆ The State General Fund offset reduction is \$330 million Statewide in Fiscal Year 2018-2019, \$200 million in Fiscal Year 2019-2020, and \$150 million thereafter.

◆ Operating

- ◆ The Community Service Facility (CSF) Service Delivery and Facility Planning Project (Master Plan) and contract award was approved by the Board on August 25, 2015. The Master Plan also includes a separate Security Assessment. The Department Project Team is coordinating with the Chief Executive Office and the Operational Service Delivery and Facility Planning Project is in process. In Fiscal Year 2018-2019, the CSF partners will look at implementing recommendations from the security assessment such as upgrading the security cameras, lighting, signage and improving access into the building for employee and visitors.
- ◆ The lease on the 275 3rd Street facility in Turlock expires on August 20, 2018. The Department is considering extending the lease and renovating the building to provide court ordered child visitation services in Turlock.

- ◆ For Fiscal Years 2018-2019 and 2019-2020, the Department has a vehicle replacement request for a total of 25 vehicles. In Fiscal Year 2018-2019, there are nine vehicles scheduled to be replaced due to age, mileage and/or mechanical items. In Fiscal Year 2019-2020, there are 16 vehicles scheduled to be replaced due to age, mileage and/or mechanical items.
- ◆ Community Services Agency will continue to monitor the Governors State Budget updates for information that could impact program services and/or funding.

Related Links

For additional information about the Community Services Agency, refer to the website at <http://www.csa-stanislaus.com/>

For additional information about Adult Services, refer to the division's website at:

<http://www.csa-stanislaus.com/adult-services/index.html>

For additional information about IHSS, refer to the division's website at:

http://www.csa-stanislaus.com/adultservices/index.html#_ihss

For additional information about Children and Family Services, refer to the division's website at:

<http://www.csa-stanislaus.com/childrens-services/index.html>

For additional information about StanWORKs CalWORKs Services, refer to the division's website at:

http://www.csa-stanislaus.com/cash-aid/#_who_we_are

For additional information about StanWORKs CalFresh Services, refer to the division's website at:

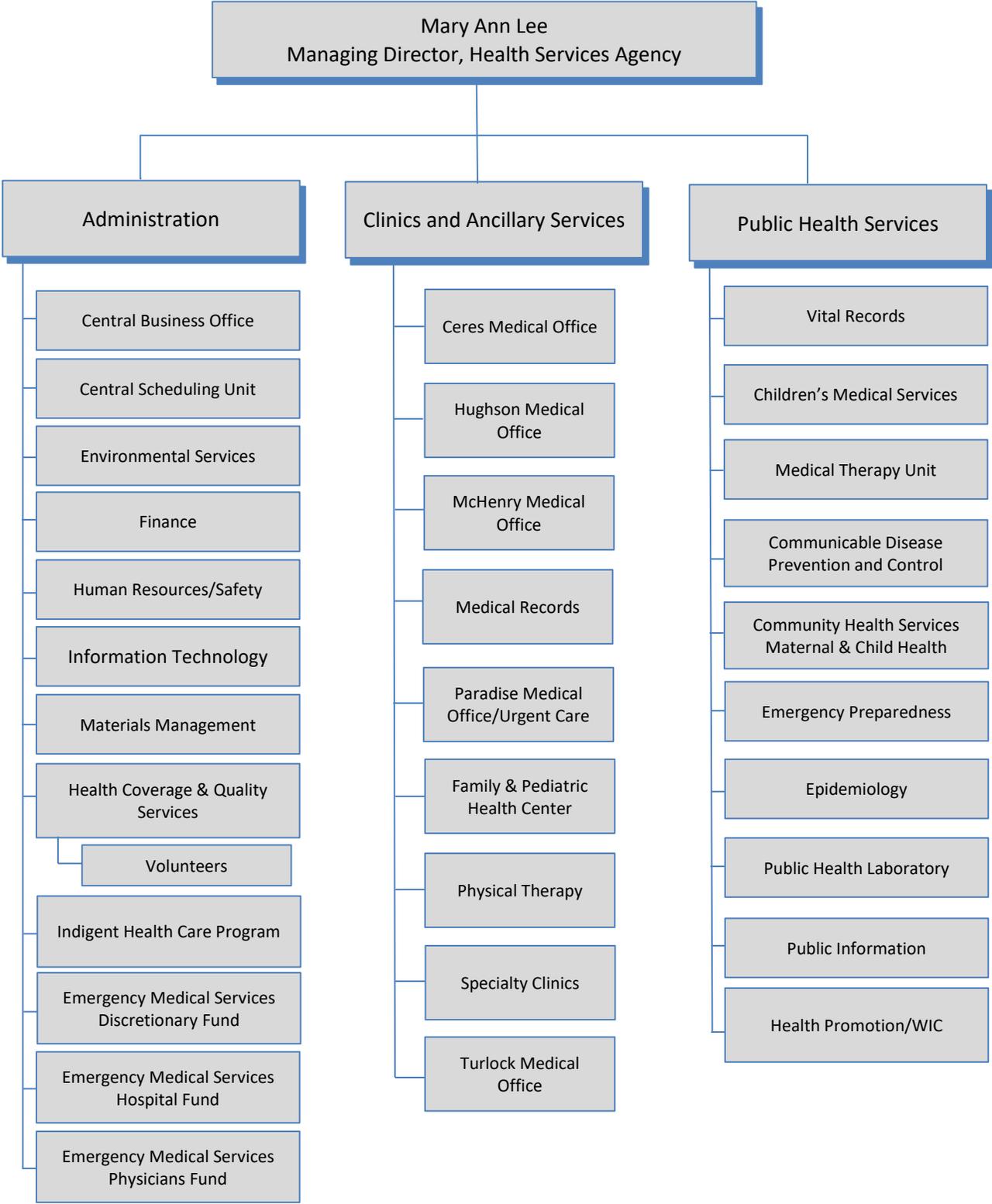
http://www.csa-stanislaus.com/cal-fresh/index.html#_about_us

For additional information about StanWORKs Medi-Cal, refer to the division's website at:

http://www.csa-stanislaus.com/medi-cal/index.html#_about_us

For additional information about the Community Services Agency Locations, refer to the division's website at:

<http://www.csa-stanislaus.com/general-info/>



830 Scenic Drive, Modesto, CA 95353 Tel: (209) 558-7000
www.schsa.org

Health Services Agency

- ◆ *Promote wellness and healthy lifestyles;*
- ◆ *Prevent illness and injury;*
- ◆ *Provide quality care and treatment; and*
- ◆ *Preserve access to healthcare for the underserved*

Through leadership, continuous improvement and teamwork.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$74,815,783	\$77,453,446
Use of Fund Balance/		
Retained Earnings	\$1,385,719	\$1,875,093
Gross Costs	\$81,968,877	\$85,095,914
General Fund Contributions	\$5,767,375	\$5,767,375
% Funded by General Fund	7.0%	6.8%
Total Allocated Positions	472	472

Department Services and Programs

The Health Services Agency (HSA) **Administration** Division provides oversight and support for the Agency’s Ambulatory Clinics and Ancillary, Indigent Health Care, and Public Health Division services. The overhead functions included in this budget unit are Administration, Central Business Office, Central Scheduling Unit, Environmental Services, Finance, Human Resources/Safety, Information Technology, Materials Management, and Health Coverage and Quality Services.

The Medically Indigent Health Care Program (IHCP) provides basic health care to indigent residents of Stanislaus County who are not Medi-Cal eligible and do not have health insurance. However, the Medically Indigent Adult (MIA) Program is not an insurance plan and does not meet the minimum essential coverage requirement of the Affordable Care Act (ACA). The County’s MIA program is essentially the payer of last resort for eligible indigents, as outlined in Welfare and Institutions (W&I) Code, Section 17000: “Every county shall relieve and support all incompetent, poor indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported or relieved by their relatives or friends, by their own means, or by State or Private institutions.”

The Emergency Medical Services (EMS) Discretionary Fund Health and Safety Code requires the County to establish and coordinate a system that provides emergency medical care in the region. To provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services (MVEMS), a regional Emergency Medical Services (EMS) agency of

five participating counties. HSA has established three EMS Funds known as the (EMS Maddy - Discretionary, Hospital, and Physicians) Fund pursuant to California Health and Safety Code Section 1797.98.

The HSA-IHCP Emergency Medical Services Hospital Health and Safety code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. In order to provide these services, the County contracts with hospitals within the community. The IHCP Emergency Medical Services Physicians Health and Safety code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. To provide these services, the County contracts with Stanislaus Medical Foundation for medical care.

The **Clinics and Ancillary Services** Division provides primary care, specialty care, and certain ancillary services that support such care, primarily occupational and physical therapy services. The provision of these services is intended to reach underserved and uninsured individuals, Medi-Cal recipients, and the County Indigent Adult population. Primary Care Clinic services are currently provided at six Federally Qualified Health Center Look-Alike (FQHC-LA) medical office locations positioned throughout the County. The Valley Family Medicine Residency (VFMR) Program of Modesto, which is accredited by the Accreditation Council for Graduate Medical Education (ACGME) and receives graduate medical education funding from the Centers for Medicare and Medicaid Services (CMS), provides family medicine residency Physician training.

The **Public Health Services** has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. The outcome of community assessments and input as it relates to Ten Essential Public Health Services determines how the Division targets its focus for health improvement as outlined on HSA’s website. The majority of these Public Health services are categorical programs funded by State and Federal sources. However, all employees are trained in emergency preparedness and are the first line of defense against health threats, natural disaster, terrorism, and/or manmade events. Public Health employees fill dual roles – categorical programs and disaster response.

The Public Health Services Division is responsible for delivering services and programs which help to protect and improve the lives of County residents. It is Public Health’s responsibility to prevent illnesses and injury, promote healthy lifestyles and behaviors, and to protect the community from health threats. Under California Health and Safety Code, coupled with their guidance and direction, Public Health establishes and operates an array of public health programs focused on population health. These programs include the prevention and control of communicable diseases throughout the community,

rapid response to threats through the provision of emergency training and response, and conducting health promotion activities throughout the County. The public health delivery system encompasses a range of interventions and services geared toward improving the health outcomes for Stanislaus County. Although many of the programs receive categorical funding, collectively the Department strives to ensure that all residents have the opportunity to be healthy, are safe from health threats, and are able to access the services that will help to protect, promote, and preserve their health and overall well-being.

The Public Health Vital and Health Statistics office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines. All original certificates are transmitted weekly to the State Office of Vital Records (OVR). Certified copies are available upon request. The information that is collected from these records provides valuable health and research data, allowing health authorities a means of studying and evaluating health programs; provides information to government agencies for research; and provides information for population estimates and maternal and child health activities.

Board of Supervisors Priority Area

The Health Services Agency supports the following Board of Supervisors priority:



Supporting community health including, physical, mental, emotional and spiritual health.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Complete a Community Health Assessment (CHA) and a Community Health Improvement Plan (CHIP) utilizing the Mobilizing for Action through Planning and Partnerships (MAPP) process to achieve a 20% increase in community partnerships by June 30, 2020
- ◆ Develop a culture of quality improvement by training 60% of Department staff on Results Based Accountability by June 30, 2020
- ◆ Improve health outcomes performance in four of the sixteen Health Resources and Services Administration (HRSA) clinical performance measures by June 30, 2020

Budgets Contained within the Department

- ◆ Administration (Special Revenue Fund)
- ◆ Clinics and Ancillary Services (Enterprise Fund)
- ◆ Emergency Medical Services Discretionary Fund (Special Revenue Fund)
- ◆ Indigent Health Care Program (IHCP) (Special Revenue Fund)
- ◆ IHCP-Emergency Medical Services Hospital (Special Revenue Fund)
- ◆ IHCP-Emergency Medical Services Physicians (Special Revenue Fund)
- ◆ Public Health (Special Revenue Fund)
- ◆ Public Health Vital and Health Statistics (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Health Services Agency						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$14,490	\$13,500	\$15,000	\$1,500	\$15,450	\$450
Fines, Forfeitures, Penalties	\$783,491	\$650,700	\$717,066	\$66,366	\$739,085	\$22,019
Revenue from use of Assets	\$25,019	\$10,775	\$48,779	\$38,004	\$50,256	\$1477
Intergovernmental Revenue	\$14,751,299	\$16,771,939	\$16,693,530	(\$78,409)	\$17,024,519	\$330,989
Charges for Service	\$38,504,259	\$47,496,495	\$44,488,893	(\$3,007,602)	\$45,753,600	\$1,264,707
Miscellaneous Revenue	\$14,316,732	\$7,427,243	\$8,016,457	\$589,214	\$8,923,938	\$907,481
Other Financing Sources	\$4,586,918	\$4,497,424	\$4,836,058	\$338,634	\$4,946,598	\$10,540
Total Revenue	\$72,982,208	\$76,868,076	\$74,815,783	(\$2,052,293)	\$77,453,446	\$2,637,663
Use of Fund Balance/Retained Earnings	(\$9,154,952)	(\$590,982)	\$1,385,719	\$1,976,701	\$1,875,093	\$489,374
Total Funding Sources	\$63,827,256	\$76,277,094	\$76,201,502	(\$75,592)	\$79,328,539	\$3,127,037
Salaries and Benefits	\$39,185,535	\$46,536,772	\$47,118,315	\$581,543	\$48,976,581	\$1,858,266
Services and Supplies	\$19,495,280	\$23,152,250	\$22,198,402	(\$953,848)	\$23,009,209	\$810,807
Other Charges	\$10,268,456	\$11,489,226	\$11,879,160	\$389,934	\$12,324,189	\$445,029
Fixed Assets						
Buildings & Improvements	\$27,282	\$0	\$12,950	\$12,950	\$12,950	\$0
Equipment	\$295,070	\$846,150	\$740,050	(\$106,100)	\$753,578	\$13,528
Other Financing Uses	\$323,368	\$20,000	\$20,000	\$0	\$20,700	\$700
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$360)	\$71	\$0	(\$7)	(\$1,293)	(\$1,293)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$69,594,631	\$82,044,469	\$81,968,877	(\$75,592)	\$85,095,911	\$3,127,037
General Fund Contribution	\$5,767,375	\$5,767,375	\$5,767,375	\$0	\$5,767,375	\$0
Total Allocated Positions	-	-	472		472	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$74.8 million, a decrease of \$2.1 million from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by a review of historical trends, estimated patient visit volumes and projections based upon various Federal and State program funding.

- ◆ The Department anticipates a total of approximately \$22.4 million in available fund balance and retained earnings as of July 1, 2018, of which \$1.4 million is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Public Health has approximately \$12.5 million of available fund balance, and will be increasing the fund balance by \$3,326 due to increase in service fees.
 - ◆ Indigent Health Care Program has approximately \$824,000 of available fund balance, and will be increasing the fund balance by \$293,231 due to revenue increases.
 - ◆ Vital Statistics and Health Records has approximately \$79,700 of available fund balance, and will be increasing the fund balance by \$43,000 in Fiscal Year 2018-2019 due to a projected increase in the vital record copies request.
 - ◆ Emergency Medical Services-Discretionary has approximately \$40,370 of available fund balance, of which \$2,435 is budgeted in Fiscal Year 2018-19 for regional ambulance services.
 - ◆ Emergency Medical Services-Hospital has approximately \$566,617 of available fund balance, of which \$167,022 is budgeted in Fiscal Year 2018-19 for hospital services.
 - ◆ Emergency Medical Services-Physicians has approximately \$103,571 of available fund balance, of which \$23,011 is budgeted in Fiscal Year 2018-19 for a projected increase in Physician claim payments.
 - ◆ Clinics and Ancillary Services has approximately \$8.3 million of available retained earnings, of which \$1.5 million is budgeted in Fiscal Year 2018-19 to offset the increased staffing and operational costs for clinics support.

Budget and Operations

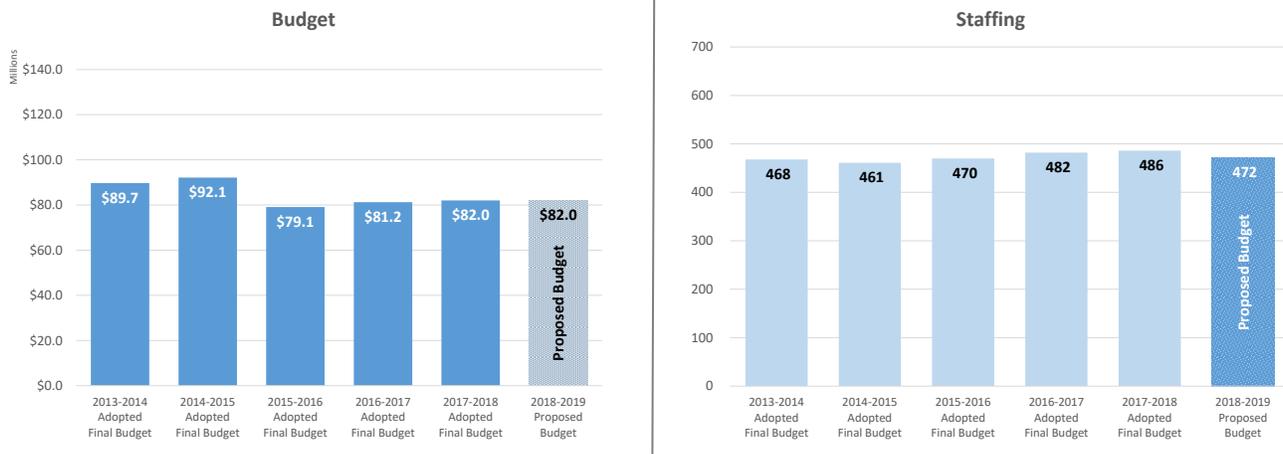
- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$82 million, a decrease of \$75,592 from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$5.8 million.
- ◆ The Proposed Budget at base includes a \$75,592 net decrease due a reduction of contracted expenses, offset by other costs of doing business including salaries, benefits, equipment costs and Cost Allocation Plan (CAP) charges to maintain current service levels; there is no impact to the County General Fund.
 - ◆ The Proposed Budget at base includes a \$581,543 increase to accommodate the increased costs associated with the requested staffing service level adjustment. Additional increases in other charges offset by a reduction in services and supplies and fixed assets results in a net decrease of \$75,592.
 - ◆ These costs are ongoing.
- ◆ The Proposed Budget includes the replacement of two vehicles used by Public Health Nurses to perform home visits for clients. The total cost is estimated to be \$47,000, funded by Department revenues, and is included in the base budget.
- ◆ The Department has a total fleet of 19 vehicles; of those, five meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 472, a decrease of 14 from the 2017-2018 Adopted Final Budget allocation.
 - ◆ Subsequent to the 2017-2018 Adopted Final Budget, there was a net increase of one position to the Department staffing allocation.
- ◆ The Proposed Budget includes a request for a net decrease of 15 to the Total Allocated Positions.
 - ◆ One Administrative Clerk II position is recommended to be restored in Public Health, transferred to Administration, and reclassified upward to an Accountant III. This position is needed to perform audits of Federal sub-recipient contractor awards as required by Federal guidelines, and to analyze and monitor fiscal operations for the agency.
 - ◆ Two vacant Administrative Clerk II positions, one vacant Administrative Clerk III position, one vacant Clinical Lab Assistant II position, one vacant Clinical Lab Scientist III position, three vacant Community Health Worker II positions, two vacant Community Health Worker III positions, two vacant Physical Therapy Assistant/Cert Occupational Therapist positions, one vacant Physical/Occupational Therapist II position, one vacant Public Health Lab Director position, and two vacant Public Health Nurse II positions in Public Health are requested to be deleted as there is currently not an operational need to fill these positions.

- ◆ One vacant Staff Nurse II position is recommended to be deleted from Public Health in exchange for one new Medical Investigator position due to an increased need for monitoring and surveillance of communicable disease in the Public Health Division.
- ◆ The Proposed Budget includes technical adjustments that do not affect the position allocation.
 - ◆ A classification study of one existing Administrative Clerk II position and one existing Senior Custodian position is recommended.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$77.5 million, an increase of \$2.6 million from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by estimated increases of 3% and historical indicators.
- ◆ The Spending Plan relies on the use of \$1.9 million in Departmental fund balance and retained earnings; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$21.1 million in available retained earnings on July 1, 2019.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$85.1 million, an increase of \$3.1 million from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$5.8 million.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ Cost Allocation Plan CAP increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 472, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ The Department's Comprehensive Strategic Business and Facility Planning project, launched following the February 28, 2017 Board of Supervisors contract award to Pacific Health Consulting Group, is coming to the final phase of recommendation development. This project was intended to build a roadmap for the future role, scope of service and goals of County healthcare services. The project has considered the present services scope, the healthcare environment, population/community health needs, opportunities for integration, and solutions to gaps and challenges. Research by the consulting firm included local stakeholder interviews as well as best practices surveying of other counties and organizations around the State. Many on-site "visioning" sessions occurred with key leadership of the HSA and members of the Chief Executive Office and Capital Projects staff. A consulting architect toured many Department locations and worked closely with staff to evaluate current and forecasted needs to develop a facility master plan. Staff anticipate meaningful progress to culminate into a Health Executive Committee advised report and recommendations to the Board of Supervisors in June 2018 to July 2018 timeframe. As the preparation for this proposed budget occurred prior to the Planning recommendations to the Board of Supervisors, staff anticipates the potential for budget changes in the September Final Budget request.
- ◆ The Department continues to face challenges and uncertainties about the future of the Affordable Care Act that will have a significant impact on some of the revenue funding streams for its operations. Most healthcare organizations are struggling to keep up with an unpredictable environment and a slew of challenging new governmental requirements and mandates making it difficult for the Department to keep current and stay compliant with guidelines and standards. In addition, the shortage of and competition for primary care physicians and other healthcare professionals, coupled with other rising costs, is creating an additional burden on the Department to maintain operations at current levels.

Related Links

For additional information about the Health Services Agency, refer to the division's website at: <http://www.schsa.org/>

Developing a Healthy Economy

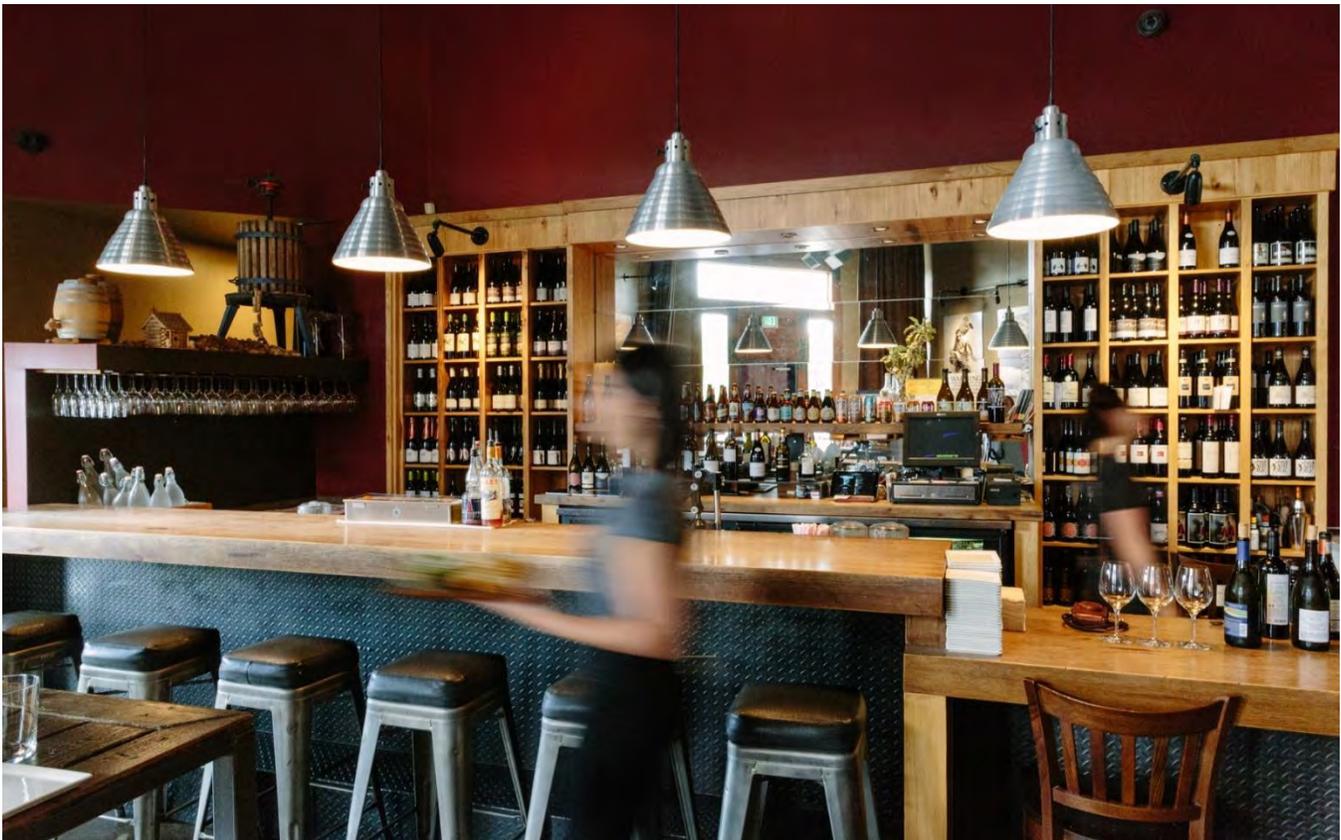
Introduction

An important role that County government plays in creating a healthy and thriving economy is to promote, protect and sustain agricultural economies while providing for broader, more diversified economic opportunities.

Departments within this priority area support the Board of Supervisors' priority of *Developing a healthy economy, building upon on our strong agricultural foundation* with the primary focus of identifying and developing opportunities that contribute to the long term viability of a healthy local economy. Key goals include job creation, development of a skilled workforce, and economic diversity. One in four jobs is directly tied to agriculture or the related food manufacturing sector. Placing the economic viability of the County on a limited number of sectors puts the County at risk. Diversification strengthens the local economy and provides for a better, more stable, quality of life for residents. The departments within this priority area facilitate the creation of jobs for the people of Stanislaus County

which is imperative for the community to prosper and grow. The following departments support the priority of developing a healthy economy:

- ◆ The Agricultural Commissioner supports and protects the well-being of agriculture, business, and the community through a variety of inspections service programs;
- ◆ The Chief Executive Office Economic Development Bank funds economic development projects to implement the Board of Supervisors' priorities and to support departments;
- ◆ University of California (UC) Cooperative Extension is a statewide, off-campus education program, bringing the resources of the UC to County residents;
- ◆ Workforce Development coordinates with businesses to develop a skilled workforce for in-demand occupations that contribute to the economic success of the community.



Priority Highlights

Departments developing a healthy economy continue to identify and develop new opportunities to spur the local economy.

California voters and the State legislature created a legal framework to regulate the cannabis industry. In response, the Stanislaus County Board of Supervisors approved the development of a conservative commercial cannabis allowance strategy in December 2017. The cannabis ordinance establishes a comprehensive program to permit and regulate cannabis cultivation, manufacturing, retail and other business activities in the unincorporated areas of Stanislaus County. The Cannabis Program establishes a brand new industry with a variety of potential economic opportunities while preserving the environmental resources and prioritizing fiscal responsibility for tax payers. The Cannabis Program will impact a number of County departments including the Agricultural Commissioner.

A significant ongoing economic development opportunity is the Crows Landing Industrial Business Park (CLIBP) Project. “Creating Jobs Where People Live” is the primary goal of this project. The County continues to work toward final California Environmental Quality Act certification and approvals for the development of the

former military air facility at Crows Landing on the west side of Stanislaus County.



The (CLIBP) consists of approximately 1,528 gross acres and has the potential to support approximately 15 million square feet of built inventory over the next several decades. Approximately 17,000 workers from the manufacturing, transportation, and wholesale sectors live within a 30-minute drive of the site. The CLIBP would provide residents an alternative to traveling out of county for work facilitating a competitive job market for the local community and providing for a healthy and sustainable economy.

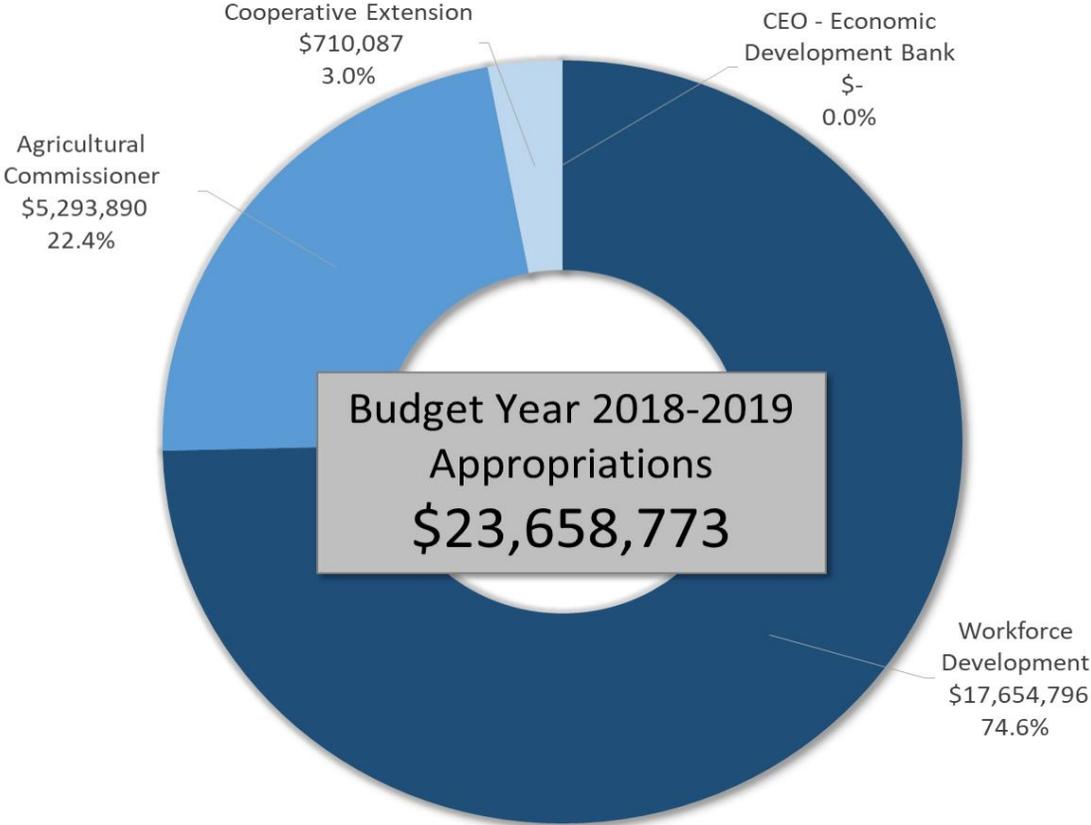
Priority Appropriations and Trends

Budget Year 2018-2019 appropriations total \$23.7 million for the priority of *Developing a Healthy Economy*. Workforce Development and the Agricultural Commissioner make up 97% of this priority budget. However, Workforce Development program costs are offset by both State and Federal funding and do not impact the General Fund while the Agricultural Commissioner recoups the majority of their program costs through fees for services.

The remaining 3% of the budget for *Developing a Healthy Economy* is dedicated to the University of California (UC) Cooperative Extension. The UC Cooperative Extension budget provides administrative support for UC Employees providing services to the County. The CEO - Economic Development Bank was suspended

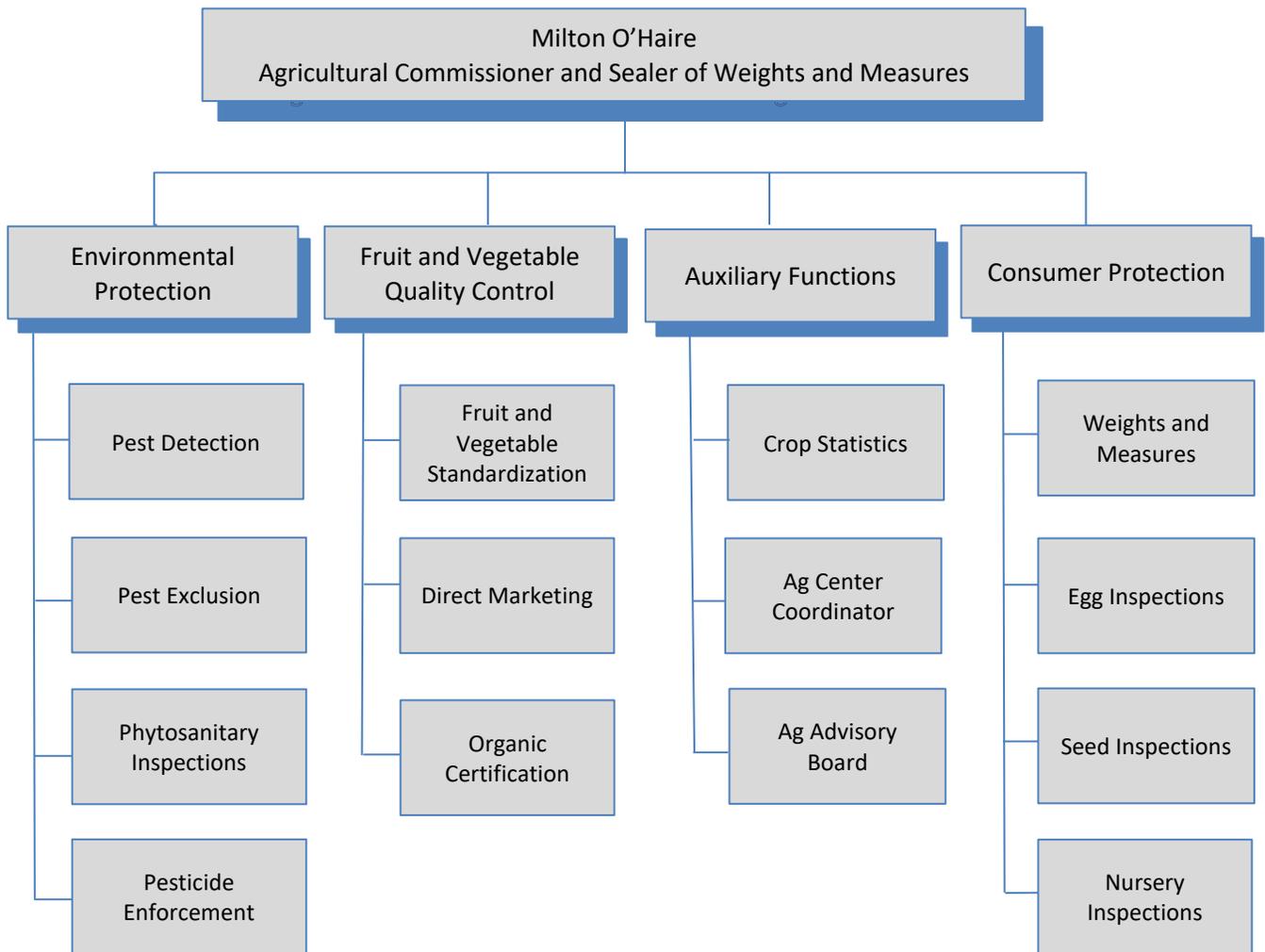
by the Board of Supervisors in October 2014 due to poor economic conditions.

Five-year historical trends show an 8.2% increase in between Fiscal year 2014-2015 and Fiscal Year 2015-2016 primarily due to appropriations out of the CEO – Economic Development Bank of \$1.5 million for a one-time recharge of the Community Development Fund and \$200,000 allocated to the Domestic Well Recovery Loan Program. Subsequently, appropriations for this priority in Fiscal Year 2016-2017 were the same as Fiscal Year 2014-2015. In Fiscal Year 2017-2018, appropriations decreased by 7.4% due to decreased State and Federal funding for Workforce Development programs. The 2018-2019 Proposed Budget is equivalent to Fiscal Year 2017-2018 appropriations.



Developing a Healthy Economy Summary of Budget Appropriations

Page	Fund	Org		Recommended 2018-2019
192	Agricultural Commissioner			\$5,293,890
	0100	0010100	Agricultural Commissioner	\$5,293,890
197	CEO - Economic Development			\$0
	0105	0015291	Economic Development Bank	\$0
199	Cooperative Extension			\$710,087
	0100	0021100	University of California Cooperative Extension	\$705,087
	1766	0021401	UC Cooperative Extension Farm and Home Advisors	\$5,000
205	Workforce Development			\$17,654,796
	1320	0033100	Workforce Development	\$9,340,223
	1317	0033900	Workforce Development-StanWORKs	\$8,314,573
Developing a Healthy Economy Total				\$23,658,773



3800 Cornucopia Way, Suite B, Modesto, CA 95358 Tel: (209)525-4730
www.stanag.org

Agricultural Commissioner

To Support and Protect the Well-being of Agriculture, Business, and the Community

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$3,631,823	\$3,740,777
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$5,293,890	\$5,456,100
General Fund Contributions	\$1,662,067	\$1,715,323
% Funded by General Fund	31.4%	31.4%
Total Allocated Positions	38	38

Department Services and Programs

The Department supports and protects agriculture, business, and the community through four core responsibilities: Environmental Protection, Fruit and Vegetable Quality Control, Auxiliary Functions, and Consumer Protection.

Agriculture plays a critical role in the local economy and the Department has **Environmental Protection** programs in place that include pest detection and exclusion programs to protect the local agricultural industry. Pest detection activities include the placement of insect traps throughout the county to establish a first line of defense against harmful exotic pests. Pest exclusion inspections of incoming shipments at UPS, Fed Ex, garden centers, and local nurseries are in place to protect local agriculture from harmful pests. Early detection is essential in protecting agricultural production and to ensure export paths remain open for our agricultural producers. Phytosanitary Inspections, are performed on agricultural export shipments to ensure they meet all requirements of the country of destination in which case a Phytosanitary Certificate is issued. Phytosanitary Inspections are completed under the auspices of the United States Department of Food and Agriculture.

Another vital Environmental Protection program is Pesticide Enforcement. Working in conjunction with the California Department of Pesticide Regulation the Department monitors the purchase, storage and use of pesticides to ensure adherence to label requirements that protect workers and the environment.

Fruit and Vegetable Quality Control programs are in place to standardize the quality of agricultural products being grown and sold in the County. The Fruit and Vegetable Standardization program provides inspection services at the production and retail level to assure that fruits and vegetables meet quality standards. Direct

Marketing inspections and certifications for both the operators of the County’s farmers’ markets and the producers who supply product to the County’s farmers’ markets ensure that food available at Farmers markets meets minimum quality and safety standards. Lastly, the Department provides Organic Certification verification services for organic registration applicants and conducts retail inspections to assure organic regulation compliance.

Consumer Protection programs are in place to ensure that consumers are provided with quality products and to ensure there is equity in the marketplace. Weights and Measures inspects approximately 9,000 devices for accuracy annually; these include gas pumps, taximeters, vehicle scales, livestock scales, jewelry scales, Liquefied Petroleum Gas meters, and grocery store check-out lane scales. The Department also performs egg inspection services to ensure that the eggs being sold meet both quality and food safety requirements.

Seed and nursery inspections are in place to ensure that seed is properly labeled and is not a source of noxious weeds and that nursery stock intended for farm planting are not inferior, defective, or pest-infested thus meeting State requirements for nursery stock to be eligible for sale and planting in California

In addition to the core protection and quality control services the Department provides a number of **Auxiliary Functions**. As required by California Food and Agricultural Code Section 2279, an annual report providing a statistical description of the county’s agricultural production is published. The Department oversees the rental of meeting rooms in the Harvest Hall building and the Agricultural Commissioner sits as a permanent member of the Stanislaus County Ag Advisory Board.

Board of Supervisors Priority Area

The Agricultural Commissioner supports the following Board of Supervisors priority:



Developing a healthy economy, building upon our strong agricultural foundation.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Convert existing warehouse square footage into a multifunctional space capable of supporting Department functions as well as an emergency response effort
- ◆ Implement a mobile application designed to track all field related pest detection activities (CalTrap)
- ◆ Design an electronic daily system to track all Department time by program
- ◆ Expand customer payment options for Department Services
- ◆ Improve the reservation process for Harvest Hall

Budgets Contained within the Department

- ◆ Agricultural Commissioner (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Agricultural Commissioner						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$429,262	\$429,500	\$429,500	\$0	\$442,385	\$12,885
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$7,476	\$6,000	\$7,825	\$1,825	\$8,060	\$235
Intergovernmental Revenue	\$2,356,984	\$2,351,048	\$2,431,765	\$80,717	\$2,504,717	\$72,952
Charges for Service	\$812,843	\$790,700	\$762,733	(\$27,967)	\$785,615	\$22,882
Miscellaneous Revenue	\$70	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,606,635	\$3,577,248	\$3,631,823	\$54,575	\$3,740,777	\$108,954
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,606,635	\$3,577,248	\$3,631,823	\$54,575	\$3,740,777	\$108,954
Salaries and Benefits	\$3,658,930	\$4,342,246	\$4,287,056	(\$55,190)	\$4,420,454	\$133,398
Services and Supplies	\$373,613	\$333,146	\$325,520	(\$7,626)	\$336,918	\$11,398
Other Charges	\$393,247	\$439,651	\$497,553	\$57,902	\$514,967	\$17,414
Fixed Assets						
Buildings & Improvements	\$42,535	\$135,000	\$0	(\$135,000)	\$0	\$0
Equipment	\$249,328	\$284,783	\$113,000	(\$171,783)	\$113,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$86,205	\$74,838	\$70,761	(\$4,077)	\$70,761	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,803,858	\$5,609,664	\$5,293,890	(\$315,774)	\$5,456,100	\$162,210
General Fund Contribution	\$1,197,223	\$2,032,416	\$1,662,067	(\$370,349)	\$1715,323	\$53,256
Total Allocated Positions	-	-	38		38	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$3.6 million, an increase of \$54,575 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by looking at historical trends and using current contract revenue.

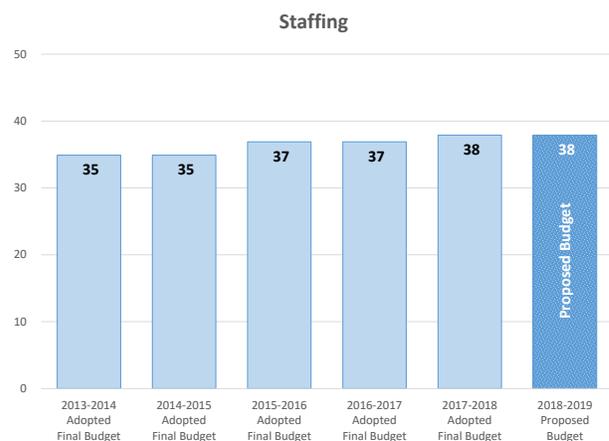
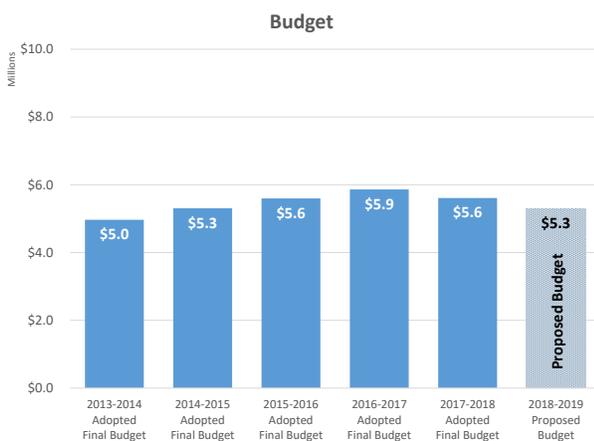
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$5.3 million, a decrease of \$315,774 from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$1.7 million.
- ◆ The Proposed Budget at base includes a \$315,774 decrease from 2017-2018 Adopted Final Budget to maintain current service levels.
- ◆ Fixed assets are decreasing by \$306,783 due to the completion of several one-time improvement projects.
- ◆ No service level adjustments are recommended.
- ◆ The Proposed Budget includes the replacement of 4 vehicles used to conduct Pesticide Use Enforcement inspections, Pest Exclusion and Pest Detection activities, and for issuing export documents. The total cost is \$113,000 funded by the General Fund and is included in the base.
- ◆ The Agricultural Commissioner has a total fleet of 46 vehicles; of those 12 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 38, consistent with the 2017-2018 Adopted Final Budget.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$3.7 million, an increase of \$108,954 from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by using the standard escalation factor of 3%.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$5.5 million, an increase of \$162,210 from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$1.7 million.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business.
 - ◆ Salaries and Benefits increased by 3.5%
 - ◆ Health Insurance increased by 5%
 - ◆ Services and Supplies increased by 3.5%
 - ◆ Other charges increased by 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 38, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ The passage of Senate Bill 1 (SB 1) in 2017 increased the gas tax in California. This in turn increased the unclaimed gas tax revenue received by Agricultural Commissioners. The budget estimate for unclaimed gas tax revenue in the 2018-2019 Proposed Budget increased by \$133,625 over the 2017-2018 year end projections. Efforts are currently underway to repeal the increased gas tax. If the gas tax increase is repealed, the budgeted increase in unclaimed gas tax revenue will not take place.
- ◆ Stanislaus county is in the process of implementing the Cannabis ordinance which mandates that the Agricultural Commissioner implement a track and trace program. The cost to the Department for implementing a track and trace program is not fully known at this time and the Department will continue to be engaged in Countywide Cannabis enforcement efforts in order to better understand enforcement costs and impacts to staffing to the Department.

Related Links

For additional information about the Agricultural Commissioner, refer to the division's website at: www.stanag.org

CEO – Economic Development Bank

To guide the organization and serve the public interest, implement the Board of Supervisors’ priorities, and support County departments in achieving their missions.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$0	\$0
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$0	\$0
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	0	0

Department Services and Programs

This budget funds the Economic Development Bank and Community Development Fund. Established in 2001, the Economic Development Bank provides resources for economic development projects throughout Stanislaus County with the primary intent to leverage other revenue sources in the nine cities and unincorporated communities whenever possible. The Community

Development Fund was established in the 2007-2008 Adopted Final Budget to provide grant-based funding to address one-time projects and allocate resources for community development projects throughout the County, especially programs benefiting the unincorporated areas demonstrating strong local support and general public benefit.

Budgets Contained within the Department

- ◆ CEO – Economic Development Bank

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

CEO - Economic Development Bank						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$16,014	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,500,000	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,516,014	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,516,014	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$195,467	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$195,467	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	(\$1,320,547)	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$0, consistent with the 2017-2018 Adopted Final Budget.
- ◆ The Department anticipates a total of \$7.0 million in fund balance as of July 1, 2018 for the Chief Executive Office – Economic Development.
 - ◆ It is estimated the CEO-Economic Development Bank (Fund 0105) will have \$4.5 million in fund balance as of July 1, 2018. Loans to cities and other agencies make up approximately \$1.4 million of this amount and cash is approximately \$3.1 million.
 - ◆ It is estimated the Community Development Fund (Fund 0107) will have \$2.5 million in fund balance as of July 1, 2018.

Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$0, consistent with the 2017-2018 Adopted Final Budget, requiring a General Fund contribution of \$0.
 - ◆ Historically, there is no Proposed Budget for this legal budget unit and appropriations for approved, unfinished projects are carried over from the previous fiscal year as part of the Legal Budget through the Funds Available process. Gross Costs for new projects are approved and appropriated through separate Board of Supervisor actions.
- ◆ No service level adjustments are recommended.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2017-2018 Adopted Final Budget allocation.

Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

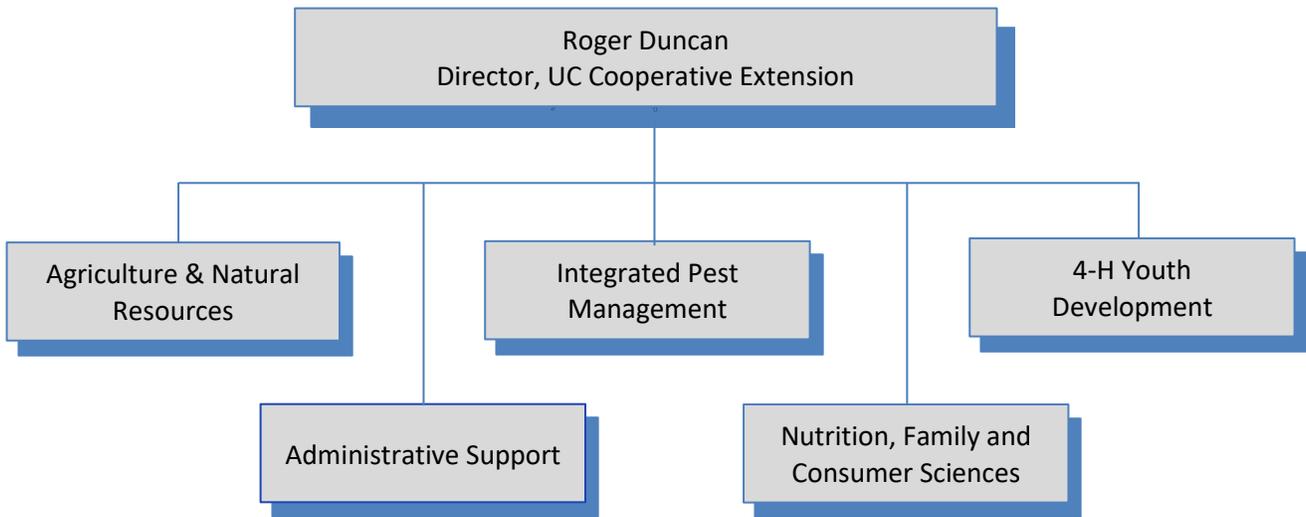
- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$0, consistent with the 2018-2019 Proposed Budget.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$0, consistent the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$0.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of zero, consistent with the 2018-2019 Proposed Budget allocation.



3800 Cornucopia Way, Suite A, Modesto, CA 95358 Tel: 209-525-6800
<http://cestanislaus.ucanr.edu/>

University of California Cooperative Extension

To develop and deliver research-based information to the people of Stanislaus County in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences which supports the continued economic viability of the agricultural industry, a safe and reliable food supply, clean air and water, and healthy communities.

Budget in Brief:	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Total Revenue	\$0	\$0
Use of Fund Balance/		
Retained Earnings	\$5,000	\$5,175
Gross Costs	\$710,087	\$731,781
General Fund Contributions	\$705,087	\$726,606
% Funded by General Fund	99.3%	99.3%
Total Allocated Positions	5	5

Department Services and Programs

The University of California (UC) Cooperative Extension in Stanislaus County is part of a statewide system of off-campus education, based on a three-way partnership between the County Board of Supervisors, the University of California, and the US Department of Agriculture. UC Cooperative Extension brings the resources of the University of California to county residents and conducts high priority, applied research and education programs tailored to their needs. Programs are conducted in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences. Information is delivered in a number ways including via classroom and in-field workshops, social media, publications, email and much more.

The University of California provides approximately 68% of the Cooperative Extension budget, including 18 UC employees (eight advisors, two Emeriti, and eight paraprofessionals) conducting programs in the Stanislaus County UC Cooperative Extension Office. Stanislaus County provides approximately 17% of the total budget, including **Administrative Support** staff made up of five County employees responsible for the finance, budget, and administration of County and UC funds. Stanislaus County funding also includes the Department's operational expenses, including facilities and vehicles that support program delivery. Funding from external grants represents the remaining 15% of the budget.

Within the **Agriculture and Integrated Pest Management** programs, seven advisors and the two Emeriti are responsible for programs in Agriculture and Natural

Resources. Most of the agricultural research is conducted in local field trials in cooperation with local producers and growers. Advisors support all of their own applied research and educational projects with extramural funds provided by a variety of grants from public agencies, grower associations, foundations, and private donors. Grant funds are used to hire research assistants and to purchase computers, lab supplies, field supplies, specialized equipment, and other items critical to conducting research. The programs are supported by one Junior Specialist and one student intern.

The **Nutrition, Family, and Consumer Sciences** program is supported by a Coordinator, and six Education Specialists. The program serves local schools in healthy nutrition and on-site garden programming. The UC Cal-Fresh grant is administered throughout Stanislaus and Merced counties.

The **4-H Youth Development program** is administered by an Advisor, who is shared with San Joaquin County, a Program Coordinator, and a dedicated Administrative Secretary. The Stanislaus County 4-H program supports the largest club-based 4-H programs in the state.

The Farm and Home Advisors Trust fund is a compilation of donations given in support of UC Cooperative Extension's efforts to provide programs in agriculture and natural resources, 4-H Youth Development and nutrition, family and consumer sciences, and community resource development.

Board of Supervisors Priority Area

The University of California Cooperative Extension supports the following Board of Supervisors priority:



Developing a healthy economy, building upon our strong agricultural foundation.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Implement a research and education program on managing livestock manure to fertilize agronomic crops, while being protective of surface and ground water resources
- ◆ Build partnerships with local community college agriculture departments to promote higher education, applied research, and potential careers in extension and public service
- ◆ Implement a research and extension program directed towards Stanislaus County vegetable crop growers, with an emphasis in irrigation efficiency
- ◆ Refine monitoring tools for invasive and emerging insect pests, develop integrated control measures and extend the information to growers and pest control professionals through workshops, newsletters, and electronic media
- ◆ Initiate a volunteer-based UC Master Gardener program to preserve and encourage healthy environments with sustainable gardening, green waste reduction, and water conservation.
- ◆ Increase the diversity of membership in 4-H Youth Development program to more accurately reflect the population of Stanislaus County by doubling membership of under-represented youth by 2020

Budgets Contained within the Department

- ◆ University of California Cooperative Extension (General Fund)
- ◆ UC Cooperative Extension – Farm and Home Advisors Research Trust (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Cooperative Extension						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$819	\$5,900	\$0	(\$5,900)	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$819	\$5,900	\$0	(\$5,900)	\$0	\$0
Use of Fund Balance/Retained Earnings	\$1,042	\$16,200	\$5,000	(\$11,200)	\$5,175	\$175
Total Funding Sources	\$1,861	\$22,100	\$5,000	(\$17,100)	\$5,175	\$175
Salaries and Benefits	\$295,078	\$320,526	\$483,385	\$162,859	\$499,052	\$15,667
Services and Supplies	\$23,793	\$41,005	\$32,884	(\$8,121)	\$34,035	\$1,151
Other Charges	\$131,951	\$137,453	\$139,318	\$1,865	\$144,194	\$4,876
Fixed Assets						
Equipment	\$44,296	\$58,500	\$54,500	(\$4,000)	\$54,500	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$105	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$495,223	\$557,484	\$710,087	\$152,603	\$731,781	\$216,94
General Fund Contribution	\$493,362	\$535,384	\$705,087	\$169,703	\$726,606	\$215,19
Total Allocated Positions	-	-	5		5	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total revenue for the 2018-2019 Proposed Budget is estimated at \$0, a decrease from \$5,900 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by looking at past trends. Due to the lack of consistent revenue from almond harvest on the variety demonstration plot at the Ag Center and for mileage reimbursement for cross-county assigned Farm Advisors revenue has been decreased to \$0.
- ◆ The Department anticipates a total of \$44,826 in available fund balance as of July 1, 2018, of which \$5,000 is budgeted for use in Fiscal Year 2018-2019.
- ◆ Use of fund balance from the Farm and Home Advisors Research Trust decreased by \$11,200 in base budget compared to Final Budget 2017-2018. This decrease preserves the trust balance.

Budget and Operations

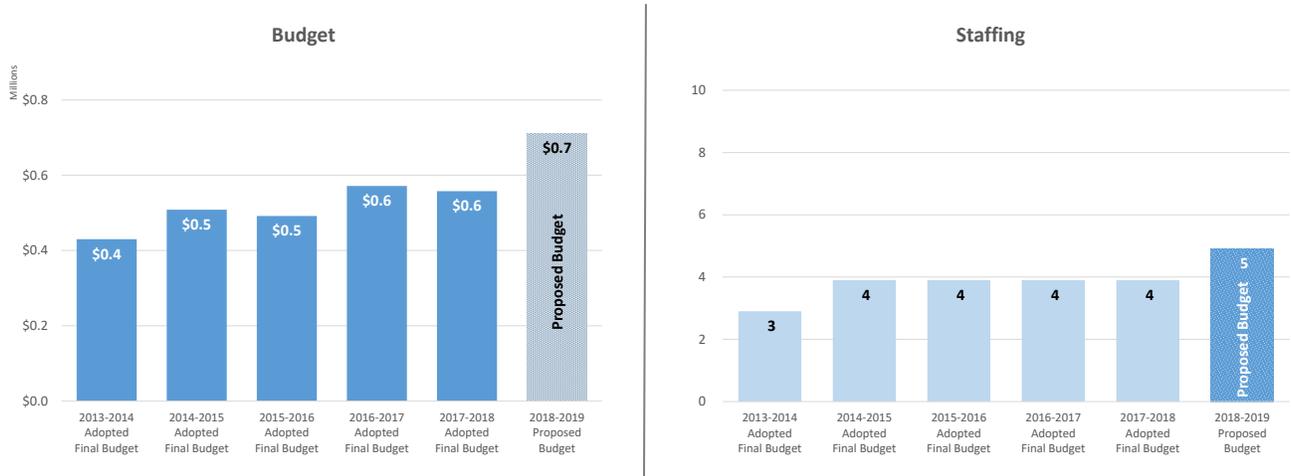
- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$710,087, an increase of \$152,603 from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$705,087.
- ◆ The Proposed Budget at base includes \$7,603 for the cost of doing business in Salaries and Benefits, Services and Supplies, Other Charges and Equipment to maintain current service levels. Additionally, there was a reduction in revenue of \$5,900 and a reduction in use of fund balance of \$11,200 requiring a General Fund Contribution of \$24,703 to maintain current service levels.
- ◆ The Proposed Budget includes a recommendation to increase service levels.
- ◆ The Proposed Budget includes \$145,000 to accommodate the increased costs associated with the recommended service level adjustment to include a new 4-H Program Representative and to hire a Contract Employee to initiate a Master Gardner Program, requiring a General Fund Contribution of \$145,000. These costs are ongoing.

- ◆ The Proposed Budget includes the replacement of two vehicles used for the Farm Advisor program and the 4-H Program. The total cost is estimated to be \$54,500, is funded by County General Fund, and is included in base.
- ◆ The UC Cooperative Extension has a total fleet of ten vehicles; of those, five meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of five, an increase of one from the 2017-2018 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of one to the Total Allocated Positions.
 - ◆ One new Staff Services Technician position is recommended in Cooperative Extension to serve as a 4-H Program Representative to administer the largest youth development 4-H club program membership in California with a goal of reaching under-represented youth and adult volunteers to increase participation in the program.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$0, consistent with the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by looking at past trends.
- ◆ The Spending Plan relies on the use of \$5,175 in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$39,826 in available fund balance on July 1, 2019
 - ◆ Use of \$5,175 in departmental fund balance from the Farm and Home Advisors Research Trust increases by \$175 compared to \$5,000 the 2018-2019 Proposed Budget.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$731,781 an increase of \$21,694 from the 2018-2019 Proposed Budget and a General Fund Contribution of \$726,606.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:

- ◆ Salaries and Benefits increase of 3.5%
- ◆ Group Health Insurance increase of 5%
- ◆ Services and Supplies increase if 3.5%
- ◆ Cost Allocation Plan (CAP) increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of five, consistent with the 2018-2019 Proposed Budget.

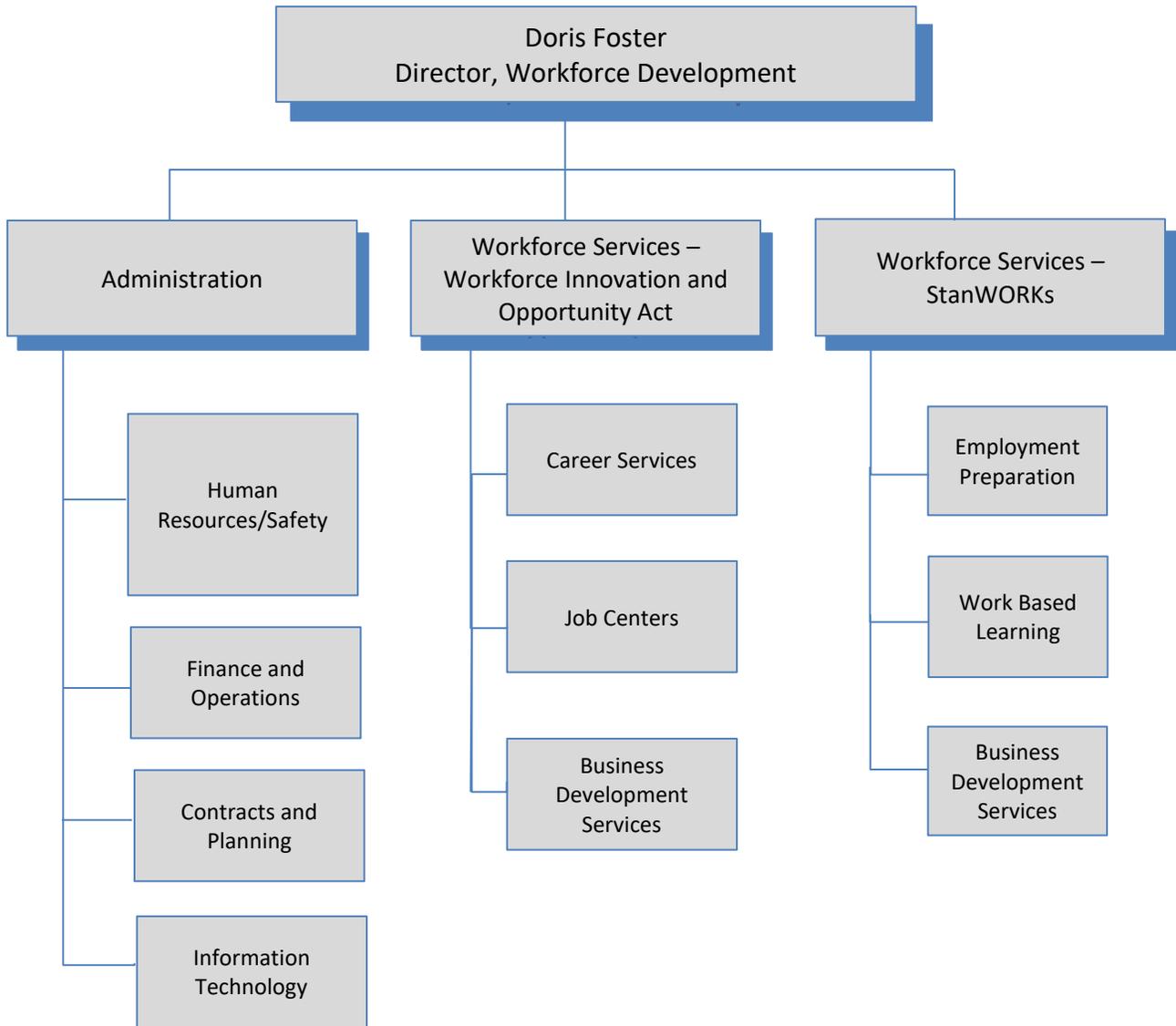
Key Challenges and Opportunities

- ◆ The UC Cooperative Extension has the opportunity to implement a UC Master Gardener Program (MG) in Stanislaus County. MG volunteers will coordinate community gardens, promote healthy eating habits, provide gardening and water-saving information at community events, promote and provide University research-based information. Once the program is initiated, external grants and other funding will cover training and education program costs.
- ◆ There is an opportunity to increase the diversity of 4-H membership within Stanislaus County, specifically targeting Hispanic, African-American, and low-income youth. Stanislaus County currently has the largest 4-H youth development club-based program in California. An additional bilingual and culturally competent 4-H Program Representative will improve youth outcomes in underserved and marginalized communities through prevention and skill building. 4-H youth develop the life skills that are associated with a reduction in negative behaviors and outcomes, such as substance abuse, risky behavior, and emotional and behavioral problems. 4-H members are 1.9 times more likely to earn better grades in school; 2.1 times more likely to report high school engagement; 1.7 times more likely to take courses to pursue a career in science; 2.8 times more likely make healthier choices; and 3.4 times more likely contribute to their communities.

Related Link

For additional information about the University of California Cooperative, refer to the division's website at:

<http://cestanislaus.ucanr.edu/>



251 East Hackett Road, C-2, Modesto, CA 95358 Tel: (209) 558-2100
www.allianceworknet.com/home

Workforce Development

Work with businesses to determine the needs of in-demand occupations and develop a skilled workforce that strengthens businesses and contributes to the economic success of our community.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$17,504,796	\$18,057,166
Use of Fund Balance/ Retained Earnings	\$150,000	\$150,000
Gross Costs	\$17,654,796	\$18,207,166
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	84	84

Department Services and Programs

Administration, which includes the Human Resources/Safety, Finance/Operations, Contracts and Planning and Information Technology divisions, supports the day-to-day program activities of the Department. Support activities include accounting, audits, employee and participant payroll processing, state reporting, grant billing, budgeting, contract management/monitoring, legislative analysis and implementation, equipment management, data imaging, website management and inventory control.

The Workforce Innovation and Opportunity Act (WIOA) **Workforce Services** division provides a wide range of employment and training services to Adults, Dislocated Workers and Youth in the community through various programs at four Job Centers, located across the County. Division staff provide job search assistance to the public, workshops to assist with résumé development, interviewing skills, and job retention. For those needing more assistance in finding employment, the Department

provides intensive career counseling, work experience, and on-the-job training assistance as well as referral to vocational training programs. Workforce Development provides services to businesses in an effort to help local businesses with employment needs. Services include work based learning and training programs.

The StanWORKs **Workforce Services** division provides a wide range of employment and training services for local Temporary Assistance to Needy Families (TANF) recipients through a contract with the Community Services Agency. The division assists TANF customers with job searching, resume writing, and interviewing skills. Clients needing additional assistance in securing employment and leaving TANF are provided with intensive case management, paid and unpaid work experience, on-the-job training and individual referral to vocational training programs leveraging other dollars available.

Board of Supervisors Priority Area

The Workforce Development supports the following Board of Supervisors priority:



Developing a healthy economy, building upon our strong agricultural foundation.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Track job center visits each Fiscal Year
- ◆ Track long term participant employment retention for both StanWORKs and WIOA programs
- ◆ Strengthen the current workforce by providing skill development opportunities to priority populations
- ◆ Over the course of the next two years, start offering services such as trainings and orientations online
- ◆ Develop future talent through work based learning and training activities, which will develop foundational and technical skills of the workforce

Budgets Contained within the Department

- ◆ Workforce Development (Special Revenue Fund)
- ◆ Workforce Development – StanWORKs (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Workforce Development						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$5,939,103	\$8,534,501	\$8,968,421	\$433,920	\$9,237,474	\$269,053
Charges for Service	\$11,361,933	\$8,601,779	\$8,536,375	(\$65,404)	\$8,819,692	\$283,317
Miscellaneous Revenue	(\$21,731)	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$17,279,305	\$17,136,280	\$17,504,796	\$368,516	\$18,057,166	\$552,370
Use of Fund Balance/Retained Earnings	(\$1,988,964)	\$360,000	\$150,000	(\$210,000)	\$150,000	\$0
Total Funding Sources	\$15,290,341	\$17,496,280	\$17,654,796	\$168,516	\$18,207,166	\$552,370
Salaries and Benefits	\$9,235,836	\$9,963,257	\$9,813,025	(\$150,232)	\$10,129,611	\$316,586
Services and Supplies	\$5,548,919	\$6,906,333	\$7,225,423	\$319,090	\$7,440,307	\$214,884
Other Charges	\$505,586	\$616,990	\$597,148	(\$19,842)	\$618,048	\$20,900
Fixed Assets						
Equipment	\$0	\$30,500	\$0	(\$30,500)	\$0	\$0
Other Financing Uses	\$0	\$19,200	\$19,200	\$0	\$19,200	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$15,290,341	\$17,536,280	\$17,654,796	\$118,516	\$18,207,166	\$552,370
General Fund Contribution	\$0	\$40,000	\$0	(\$40,000)	\$0	\$0
Total Allocated Positions	-	-	84		84	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the Fiscal Year 2018-2019 Proposed Budget is estimated at \$17.5 million, an increase of \$368,516 from the Fiscal Year 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the Fiscal Year 2018-2019 Proposed Budget is determined by a review of trend and information obtained from State and agency partners.
- ◆ The Department anticipates a total of \$2.6 million in available fund balance as of July 1, 2018, of which \$150,000 is budgeted for use in Fiscal Year 2018-2019.

Budget and Operations

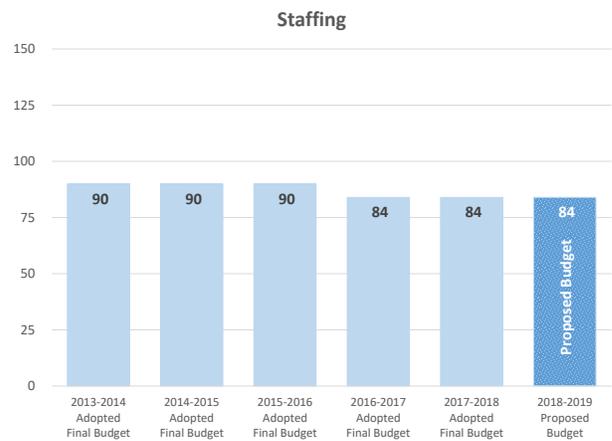
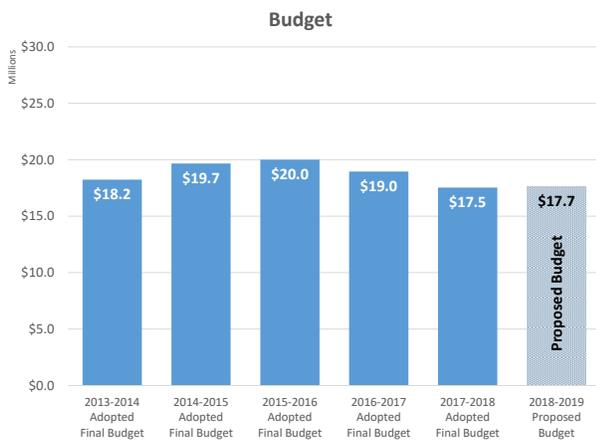
- ◆ Gross Costs identified in the Fiscal Year 2018-2019 Proposed Budget total \$17.7 million, an increase of \$118,516 from the Fiscal Year 2017-2018 Adopted Final Budget.

- ◆ The Proposed Budget at base includes a \$150,232 decrease in Salaries and Benefits due to a decrease in Work Experience participant wages, a net increase of \$299,248 in Services and Supplies and Other Charges to support contract services and a decrease of \$30,500 in one-time equipment costs.
- ◆ No service level adjustments are recommended.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 84, consistent with the 2017-2018 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a technical adjustment that does not affect the position allocation.
 - ◆ A classification study of one vacant Administrative Clerk II position is recommended.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the Fiscal Year 2019-2020 Spending Plan is estimated at \$18.1 million, an increase of \$552,370 from the Fiscal Year 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the Fiscal Year 2019-2020 Spending Plan is determined by estimated increases of 3% as projected on the Department’s Long Range Model.
- ◆ The Spending Plan relies on the use of \$150,000 in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$2.5 million in available fund balance on July 1, 2019.

Budget and Operations Plan

- ◆ Gross Costs identified in the Fiscal Year 2019-2020 Spending Plan total \$18.2 million, an increase of \$552,370 from the Fiscal Year 2018-2019 Proposed Budget.
- ◆ The Fiscal Year 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Increase of 3.5% in Salaries and Benefits

- ◆ Increase of 5% in Group Health Insurance costs
- ◆ Increase of 3.5% in Services and Supplies and Other Charges

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 84, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ There could be a potential increase to the Workforce Innovation and Opportunity Act funding based on discussions at State association meetings. The Department will use additional funding to enhance services provided to the local businesses and assist in filling the skills gap in the local area as determined by industry leaders. In addition, the Department will also utilize funds to build upon a Health Sector that is lagging in the local area.
- ◆ Workforce Development is also working with the Probation Department to improve the employability and employment of In Custody and Out of Custody Youth. Services will include job search skills, training and internship opportunities, identifying barriers to employment and a road map on how to obtain goals.

Related Links

For additional information about the Workforce Development, refer to the division's website at:

<http://www.stanworkforce.com/home>

Promoting First-Rate Learning

Introduction

The Library is responsible for implementing the Board of Supervisors' priority of *Promoting first-rate learning opportunities for all residents to advance community and individual prosperity*. The Stanislaus County Library engages members of the community and offers access to information, knowledge, and the tools for innovation and personal development.

The Stanislaus County Library System includes 13 community libraries providing educational and recreational services that enlighten and empower local residents. The Library offers early literacy programs for children, basic literacy services to adults, workforce readiness programs, resources for veterans and their families, and outreach services beyond the physical walls

of the libraries including online e-resources and community outreach activities such as home delivery service for customers who are unable to come to the library due to advanced age, injury or illness. The library also offers unique services such as the Veterans Resource Center, passport application processing, and citizenship information sessions.

The Library is primarily funded by a voter approved 1/8-cent sales tax, which represents approximately 91% of the Library's total estimated revenue to support the Library operations in Budget Year 2018-2019. The voter approved 1/8-cent sales tax was extended for 12 years when Measure S passed in the November 7, 2017 election.

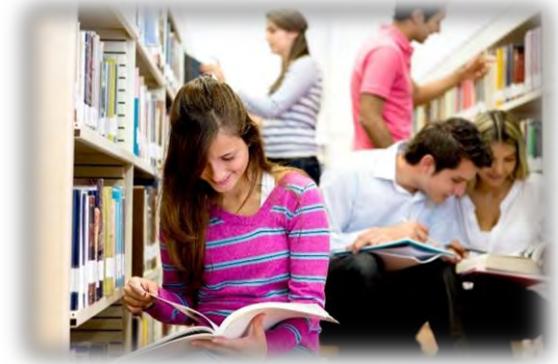


Priority Highlights

Early Literacy services and parent engagement programs continue to be a key program area for the Library. Investing early in school readiness helps ensure children succeed in meeting important 3rd grade reading milestones and supports a brighter future for all county residents. The Library continues to expand early literacy resources including Story Time, which includes stories, music, and movement in a predictable format and encourages skills preschoolers need for school. English, Spanish, and bilingual story times are offered. Additional children’s activities include crafts, games, and reading stations. Science, Technology, Engineering and Math (STEM) activities are in place throughout the Library system and provide customers an opportunity to explore and develop 21st century skills and experience learning in a self-directed and informal hands-on environment.



The Library is in process of developing a Maker Space area at the Modesto Library to facilitate STEM activities such as 3-D printing and much more.



There are two facility improvements currently underway. The Turlock Library expansion will accommodate space needed for community meetings, Story Time, teens, computers, and quiet studying areas to better serve the needs of a growing Turlock Community. The Empire Library will be relocated to the former site of the Empire Community Hall Association, near schools and the Empire Community Park, and will provide the community with a new library that is functional and in a safe environment.

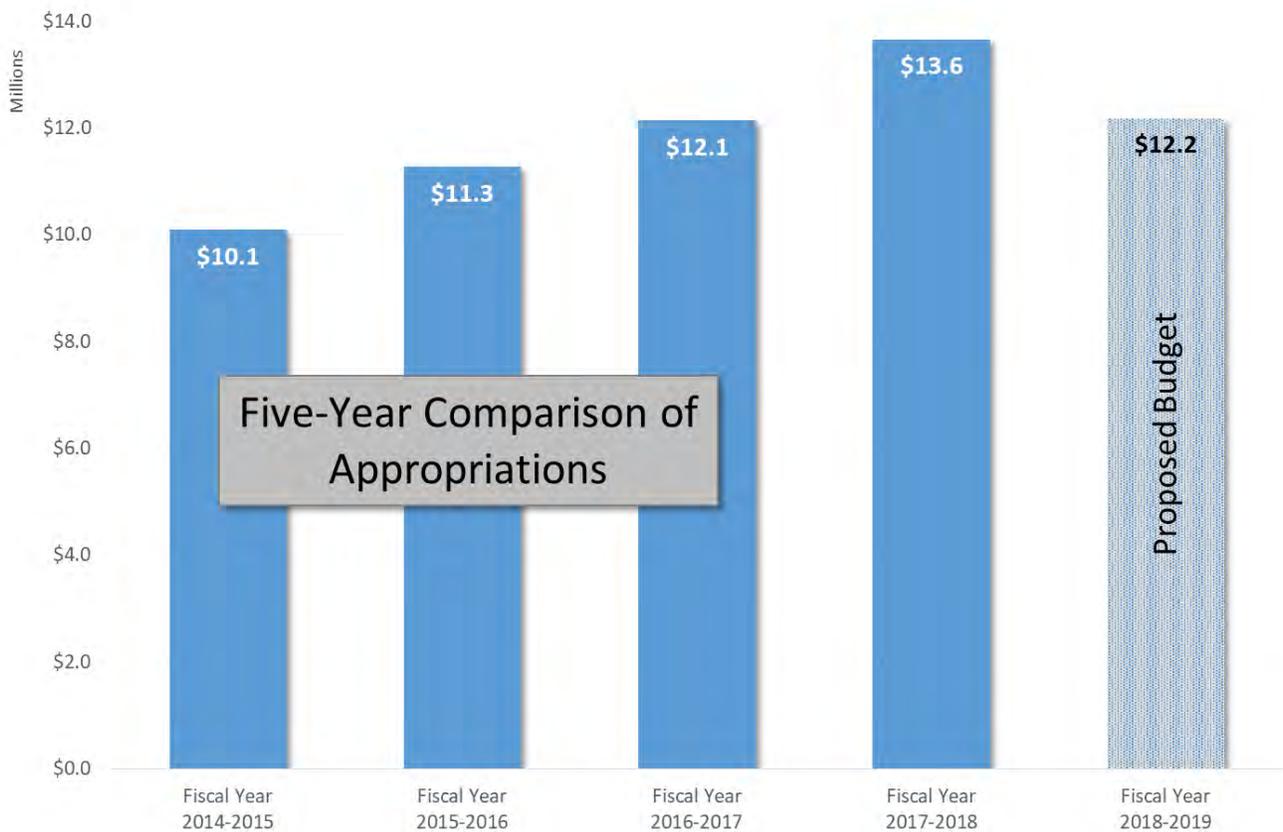
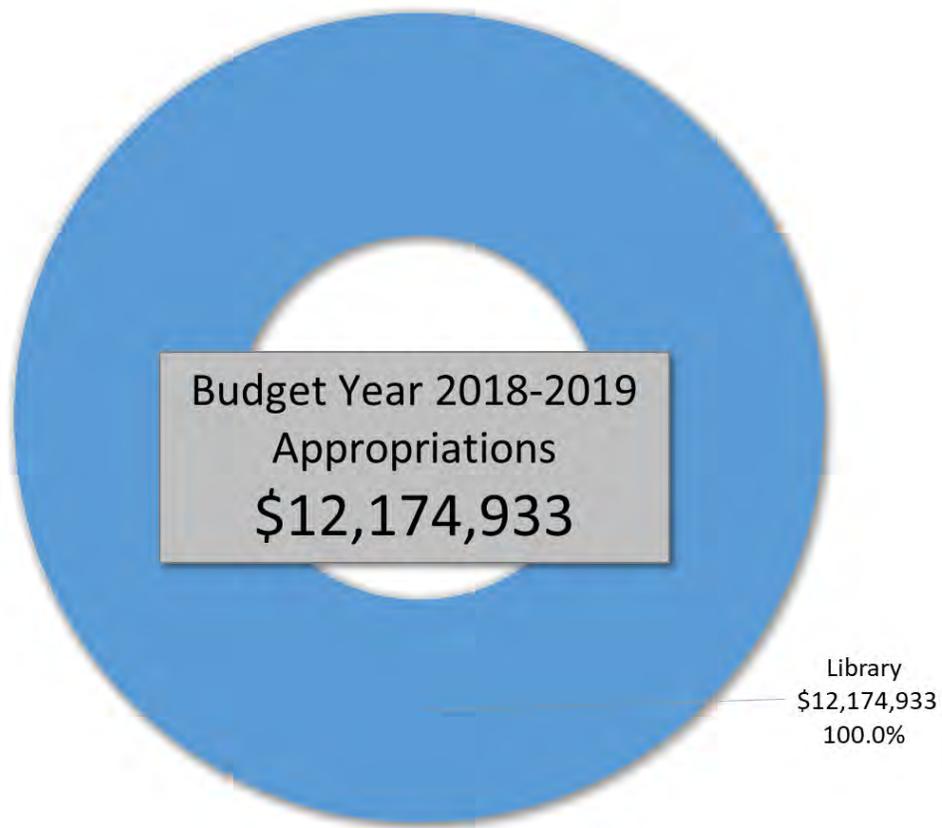
Priority Appropriations and Trends

Budget Year 2018-2019 appropriations total \$12.2 million for the priority Promoting first-rate learning opportunities for all residents to advance community and individual prosperity with 100% of the appropriations dedicated to the Library.

The Department Budget has increased on average 10% annually due to the cost of doing business to maintain and enhance service levels along with a variety of maintenance and improvement projects throughout the 13 library facilities. There were a variety of factors impacting the cost of doing business which include the increase in minimum wage affecting extra-help staff,

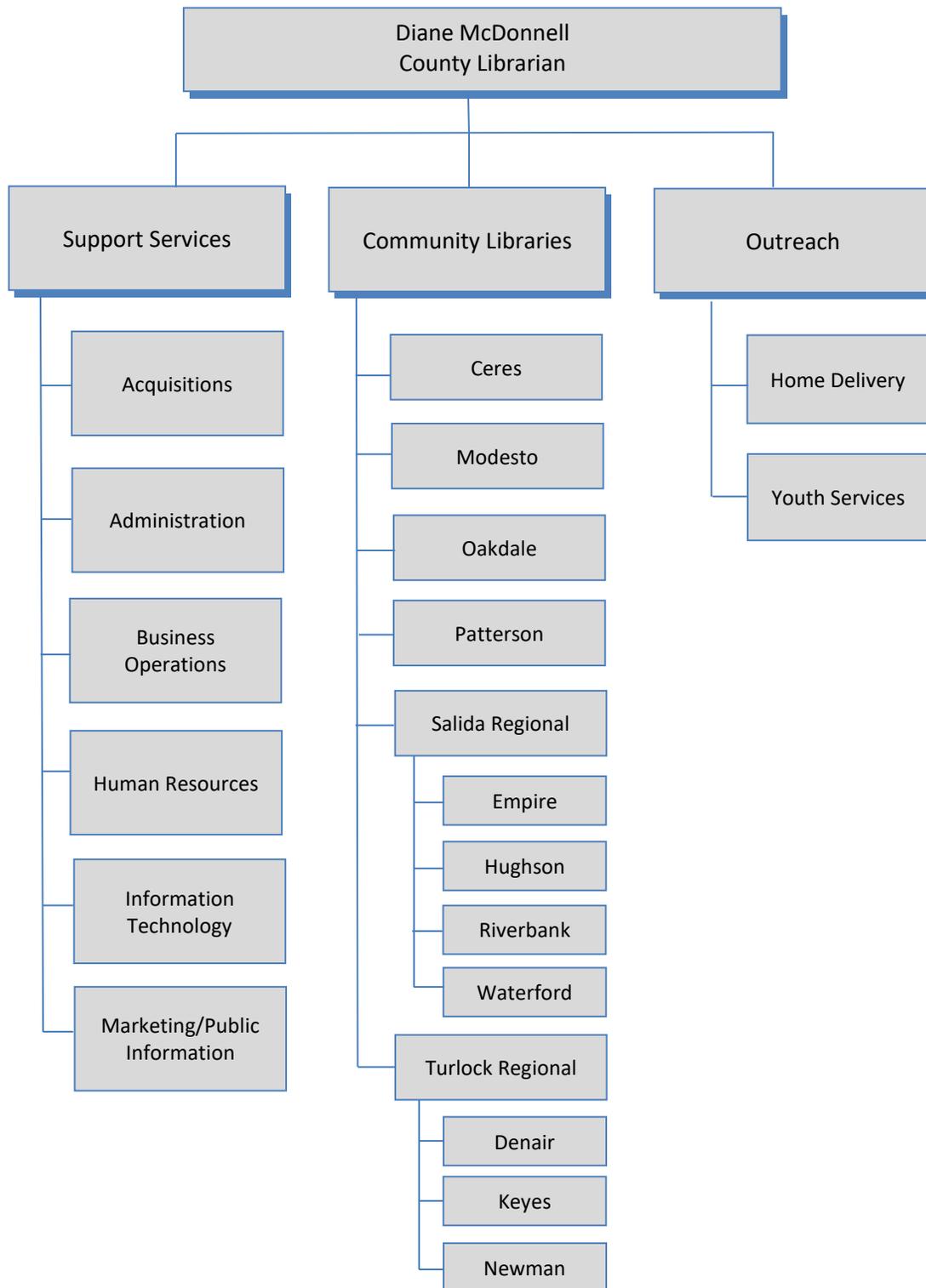
increases in Salaries and Benefits, additional materials and electronic resources to better meet customer needs and preferences.

Of note, in Fiscal Year 2015-2016 the Library completed implementation of a Radio Frequency (RFID) Data Management System. The budget increased by 8% in Fiscal Year 2016-2017 due to restored Friday service at all 13 Libraries in the County Library System. In Fiscal Year 2017-2018 the budget increased by 12% to due to restoring two unfunded positions and deferred maintenance projects.



Promoting First-Rate Learning Summary of Budget Appropriations

Page	Fund	Org	Recommended 2018-2019
214	Library		\$12,174,933
	1651	0037000 Library	\$12,174,933
Promoting First-Rate Learning Total			\$12,174,933



1500 I Street, Modesto, CA 95354 Tel: (209) 558-7800
www.stanislauslibrary.org

Library

Stanislaus County Library engages all members of the community and offers access to information, knowledge, and the tools for innovation and personal development.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$11,235,798	\$11,814,904
Use of Fund Balance/ Retained Earnings	\$447,325	\$542,008
Gross Costs	\$12,174,933	\$12,848,722
General Fund Contributions	\$491,810	\$491,810
% Funded by General Fund	4.0%	3.8%
Total Allocated Positions	76	76

Department Services and Programs

The Stanislaus County Library System includes thirteen community libraries providing educational and recreational services, enlightening and empowering local residents. The Library also offers basic literacy services to adults, workforce readiness programs, resources for veterans and their families, and outreach services beyond the physical walls of the libraries.

Community Libraries provide customers access to resources in each of the thirteen key communities throughout the County. Services include literacy tutoring, print resources for checkout, passport services at Modesto and Salida libraries, public computers, reference and reader's advisory assistance, knowledgeable staff, weekly story times at all locations, plus enlightening and engaging adult, teen, and children's programming throughout the year. To engage local residents in Science, Technology, Engineering and Mathematic (STEM) activities, the Library offers an opportunity to try 3D Virtual Reality.

Library customers enjoy 24/7 access using any web-enabled device to online resources including car repair manuals, job readiness, and practice tests; reference services; a mobile app; language learning courses; and downloadable and streaming eBooks, audiobooks, magazines, newspapers, movies, music and television. WiFi and WiFi printing is available at all community libraries.

Literacy is an important focus of the Stanislaus County Library. A successful partnership with Learning Quest

provides adult literacy services. Early literacy programs and resources at the library include story time, special performances, helpful children's staff, 1,000 Books Before Kindergarten, ABC Mouse, early literacy learning (ELS) computers, and an expanded children's print collection. The Library plays an essential role in supporting early literacy development by targeting readers before they're readers, and helping children prepare for success in school and in life.

Library **Outreach** staff provides innovative early literacy services outside the walls of the library, bringing books and literacy services to children and families out in the community. Pop-up Libraries now serve families at the Women, Infants, and Children (WIC) office and youth at the Juvenile Justice Center. Home delivery services deliver books to residents who are unable to visit the library, delivered by volunteers and by mail, helping to keep them engaged and informed.

Support Services include the acquisition, cataloguing and collection development of library materials including e-resources; the administration of Department facilities, operations, policies, procedures and safety; finance and budget, purchasing, payroll, accounting services, and branch deliveries; and personnel and administrative office management. Support Services also provide library information data systems and technology, help desk, web page maintenance, internet, and wireless internet (WiFi) access; and communications, public relations, marketing and fund development.

Board of Supervisors Priority Area

The Library supports the following Board of Supervisors priority:



Promoting first-rate learning opportunities for all residents to advance community and individual prosperity.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Expand the Turlock Library to better serve the needs of a growing Turlock Community
- ◆ Relocate and construct a new Empire Library, at the former site of the Empire Community Hall Association, near schools and Empire Community Park
- ◆ Develop a Maker Space at the Modesto Library, offering customers an opportunity to explore and develop 21st century skills and experience STEM (Science, Technology, Engineering and Math) learning in a self-directed and informal hands-on environment
- ◆ Establish Grayson Pop-up Library at the Grayson United Community Center to extend library services to the Grayson and Westley communities
- ◆ Combine the Modesto Library circulation and reference desk to improve entrance and exit traffic flow, provide expanded efficiencies in customer service, and enhance public space for reading and learning in support of 21st century library service

Budgets Contained within the Department

- ◆ Library (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Library	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$ 10,195,058	\$ 10,323,005	\$ 10,254,497	(\$ 68,508)	\$ 10,405,274	\$ 150,777
Licenses, Permits, Franchises	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fines, Forfeitures, Penalties	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Revenue from use of Assets	\$ 2,860	\$ 2,900	\$ 2,850	(\$ 50)	\$ 2,904	\$ 54
Intergovernmental Revenue	\$ 239,333	\$ 235,126	\$ 366,000	\$ 130,874	\$ 797,500	\$ 431,500
Charges for Service	\$ 500,292	\$ 474,438	\$ 550,001	\$ 75,563	\$ 558,307	\$ 8,306
Miscellaneous Revenue	\$ 13,121	\$ 83,320	\$ 62,450	(\$ 20,870)	\$ 50,919	(\$ 11,531)
Other Financing Sources	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue	\$ 11,068,753	\$ 11,118,789	\$ 11,235,798	\$ 117,009	\$ 118,14,904	\$ 579,106
Use of Fund Balance/Retained Earnings	\$ 153,299	\$ 2,037,749	\$ 447,325	(\$ 1,590,424)	\$ 542,008	\$ 94,683
Total Funding Sources	\$ 11,222,052	\$ 13,156,538	\$ 11,683,123	(\$ 1,473,415)	\$ 12,356,912	\$ 673,789
Salaries and Benefits	\$ 7,109,071	\$ 8,044,417	\$ 8,204,714	\$ 160,297	\$ 8,352,532	\$ 147,815
Services and Supplies	\$ 3,330,427	\$ 2,917,721	\$ 2,627,612	(\$ 290,109)	\$ 3,077,370	\$ 449,758
Other Charges	\$ 948,158	\$ 992,336	\$ 1,290,007	\$ 297,671	\$ 1,334,985	\$ 44,978
Fixed Assets						
Buildings & Improvements	\$ 55,294	\$ 15,17,500	\$ 10,000	(\$ 1,507,500)	\$ 10,000	\$ 0
Equipment	\$ 270,912	\$ 176,374	\$ 42,600	(\$ 133,774)	\$ 73,835	\$ 31,235
Other Financing Uses	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equity	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Intrafund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Contingencies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Gross Costs	\$ 11,713,862	\$ 13,648,348	\$ 12,174,933	(\$ 1,473,415)	\$ 12,848,722	\$ 673,789
General Fund Contribution	\$ 491,810	\$ 491,810	\$ 491,810	\$ 0	\$ 491,810	\$ 0
Total Allocated Positions	-	-	76		76	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total revenue for the 2018-2019 Proposed Budget is estimated at \$11.2 million, an increase of \$117,009 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by 0.6% decline in sales tax revenue from 2017-2018 Adopted Final Budget. Historical trends, information provided for federal funding and allowable passport fees were used to determine Charges for Service, Miscellaneous and Intergovernmental revenue.
- ◆ The Library anticipates a total of \$9.5 million in available fund balance as of July 1, 2018 of which \$447,325 is budgeted for use in Fiscal Year 2018-2019.
- ◆ The planned use of fund balance is decreasing by \$1.6 million in Fiscal Year 2018-2019, in an effort to preserve long range fund balance.
- ◆ Intergovernmental revenue for the 2018-2019 Proposed Budget is estimated to increase by \$130,874 or 55% from the 2017-2018 Adopted Final Budget. The increase is due to the selection of an alternate reimbursement method for voice and broadband services procured by the Library and discounted through the E-Rate program. The E-Rate program is federally funded by the Universal Service Fund governed by the Federal Communications Commission.
- ◆ Charges for services revenue for the 2018-2019 Proposed Budget is estimated to increase by \$75,563 or 15% due to passport revenue. The United States Department of State increased the passport processing fee by \$10 effective April 2, 2018. The Library's processing fee increased from \$25 to \$35 (40%).
- ◆ Miscellaneous revenue for the 2018-2019 Proposed Budget is estimated to decrease by \$20,870 or 25% from the 2017-2018 Adopted Final Budget, due to a projected reduction in donations from various local entities.

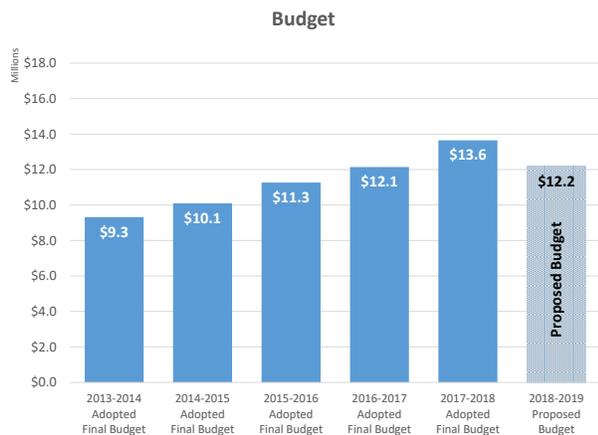
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$12.2 million, a decrease of \$1.5 million from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$491,810.
 - ◆ Note that the Fiscal Year 2017-2018 Adopted Final Budget does not include \$878,865 in one-time adjustments approved subsequent to its adoption that increased the 2017-2018 Operating Budget.
- ◆ The Proposed Budget at base includes a \$457,968 increase due to the cost of doing business in salaries and benefits and Other Charges to maintain current service levels.
- ◆ The Proposed Budget at base also includes a \$1.9 million decrease in services and supplies, buildings and improvements and equipment. The \$1.9 million decrease is the result of streamlining operations, the transition of the Empire Library and Makerspace construction projects to the County's capital projects division and removing projects that will be funded through the County's deferred maintenance program; there is no impact to the County General Fund.
- ◆ No service level adjustments are recommended.
- ◆ The Proposed Budget includes the replacement of one vehicle used to distribute collection materials, supplies and mail to 13 libraries county-wide. The total cost is estimated to be \$25,100, is funded by departmental fund balance and is included in base.
- ◆ The Library has a total fleet of four vehicles; of those two meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 76, consistent with the 2017-2018 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes technical adjustments that do not affect the position allocation.
 - ◆ A classification study of one existing Administrative Clerk II position, one existing Account Clerk III position, and one existing Confidential Assistant IV position are recommended.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$11.8 million, an increase of \$579,106 from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by a 1.5% growth in sales tax revenue, historical trends, and information provided by the Universal Service Administrative Company for the federally funded E-Rate program.
- ◆ The Spending Plan relies on the use of \$542,008 in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$9 million on July 1, 2019.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$12.8 million, an increase of \$673,789 from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$491,810.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ Cost Allocation Plan (CAP) increase of 3.5%
- ◆ The remainder of the increase is largely due to Services and Supplies increase, estimated to a total of \$449,758 primarily due to a one-time information technology network infrastructure replacement that is funded by Intergovernmental funds from the Federal E-rate program.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 76, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ The Library embarked on a much needed growth strategy over the past three years increasing reliance on fund balance. Currently, the Library's estimated fund balance is \$9.5 million at July 1, 2018. Approximately, \$5.7 million in Library fund balance has been earmarked for use to expand the Turlock Library and construct a new Empire Library. Growth, in addition to annual increases in the cost of doing business, has posed a significant challenge to have a sustainable fund balance. Going forward the Library will continue to identify strategies to reduce the use of fund balance while maintaining desired levels of service.

Related Links

For additional information about the Library, refer to the division's website at: <http://www.stanislauslibrary.org/>

Delivering Efficient Public Services

Introduction

Departments contained within this section support the Board of Supervisors' priority of *Delivering efficient public services and community infrastructure to benefit our residents and businesses*, with the primary focus on delivering efficient public services. Departments within this priority area may serve members of the community and also provide valuable services to local agencies and internal customers, other County departments.

Providing services online has vastly improved the way the County interacts with the public, with access to County-wide information and services available online at www.stancounty.com.

Some of the supportive functions provided by this priority area include County-wide financial management and oversight, investment of local funds, property assessment, legal representation, facilities and vehicle maintenance, technological support, and overall County operational responsibility. The following departments support the delivery of efficient public services through their daily operations:

- ◆ The Assessor produces the annual assessment roll of tangible property in Stanislaus County



- using fair, accurate, and timely property valuations;
- ◆ The Auditor-Controller provides effective fiscal monitoring, reporting, procedures, systems, controls, and professional standards for the benefit of the County, local cities, school districts, and special districts;
- ◆ The Board of Supervisors provides governing, administrative, and legislative direction to County departments and determines the overall policies for Stanislaus County government;
- ◆ The Chief Executive Office provides overall leadership and management of County government, including the management of County resources, long-range financial modeling, capital projects, and organizational planning;
- ◆ The Chief Executive Office – Risk Management Division and Self-Insurance Funds manages the health, safety, and well-being of Stanislaus County employees through the administration of employee benefits, liability claims/insurance, disabilities management, and safety programs;
- ◆ The County Clerk-Recorder processes all records

related to marriage licenses, vital statistics, document filings, and the recording of real property, processes passports, officiates civil wedding ceremonies, and conducts elections;

- ◆ County Counsel serves as the principal legal counsel for the Board of Supervisors and provides legal advice to all County offices, departments, and commissions;

- ◆ The General Services Agency (GSA)

provides County-wide facilities maintenance and management, purchasing policies and procedures, and procurement and preservation of vehicles to support County departments in their daily operations;

- ◆ Strategic Business Technology, the County’s information technology department, supports the technology and web-based needs of County departments by providing help desk and

desktop support services, email services, technology security, and County website services; and

- ◆ The Treasurer-Tax Collector collects property taxes and a variety of other revenues that help multiple public agencies meet their respective financial goals and issues various licenses, including business licenses.

Priority Highlights

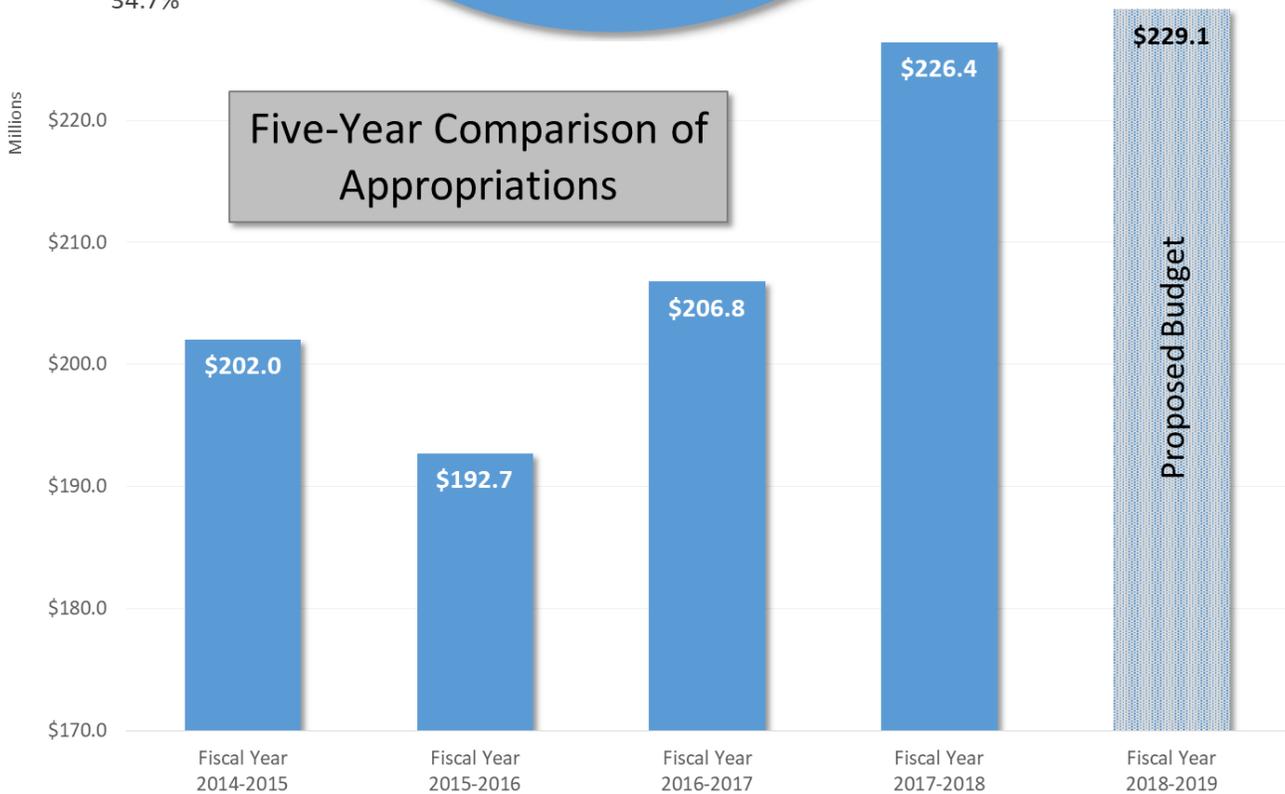
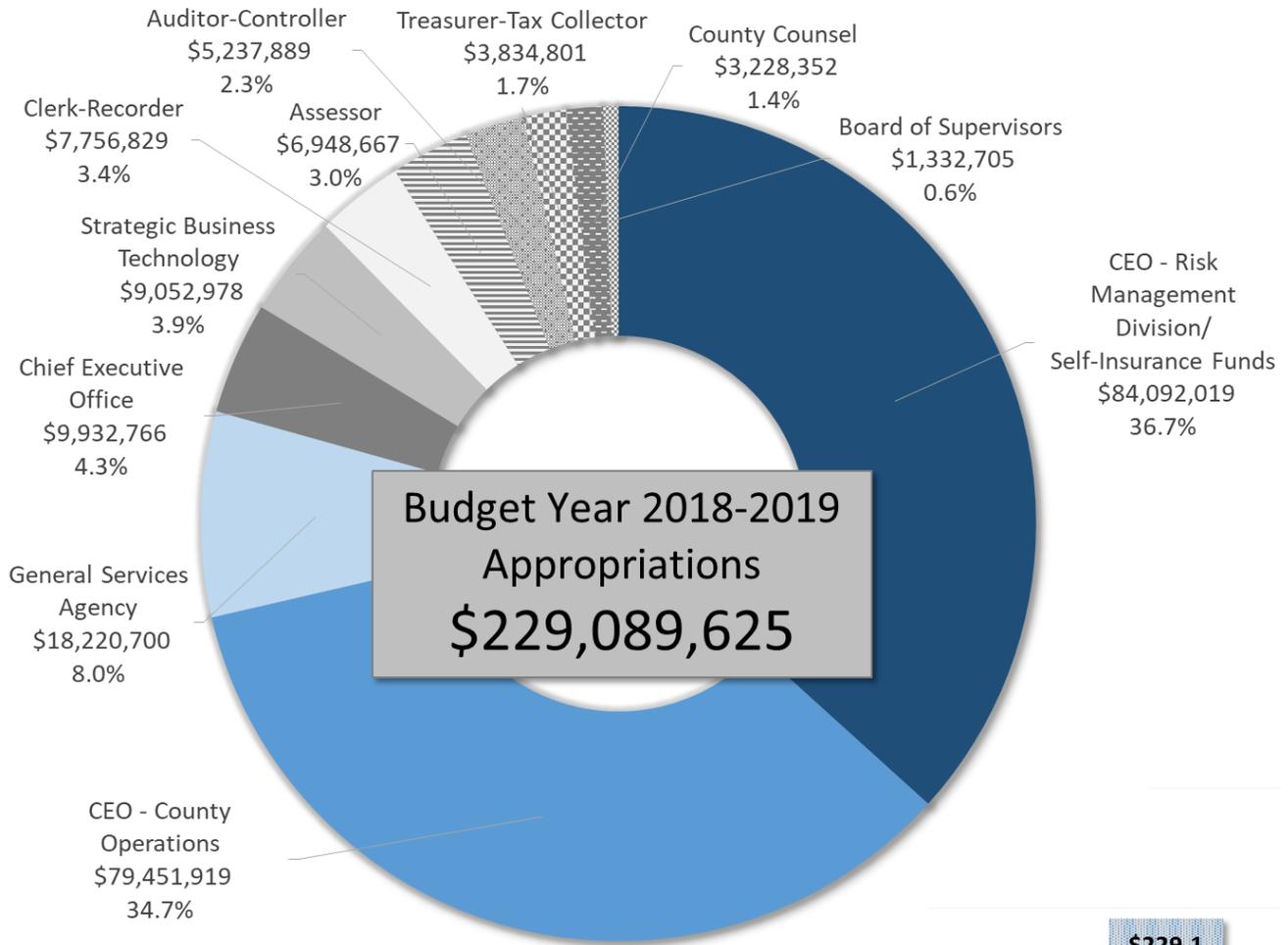
Departments delivering efficient public services continue to look for and develop systems that improve the customer experience by providing convenient access to services, especially through the use of technology. Paperless workflow, scanned records for electronic filing, and website tools are some of the ways these departments streamline services for internal and external customers. The provision of online and kiosk options allow customers to make payments and access public records more easily. Ongoing efforts include the exploration, development, and implementation of technologically advanced means to provide quality services seamlessly through the efficient use of resources.



Priority Appropriations and Trends

Budget Year 2018-2019 appropriations total \$229.1 million for the priority of *Delivering Efficient Public Services*. CEO – Risk Management Division and Self-Insurance Funds makes up 36.7% of this priority budget, with CEO – County Operations making up 34.7%, General Services Agency utilizing 8%, and the remaining departments combining to make up 20.6% of this budget. With 71.4% dedicated to CEO Risk Management and County Operations activities, key focus is on employee benefits management and County-wide financial, budgetary, and operational support.

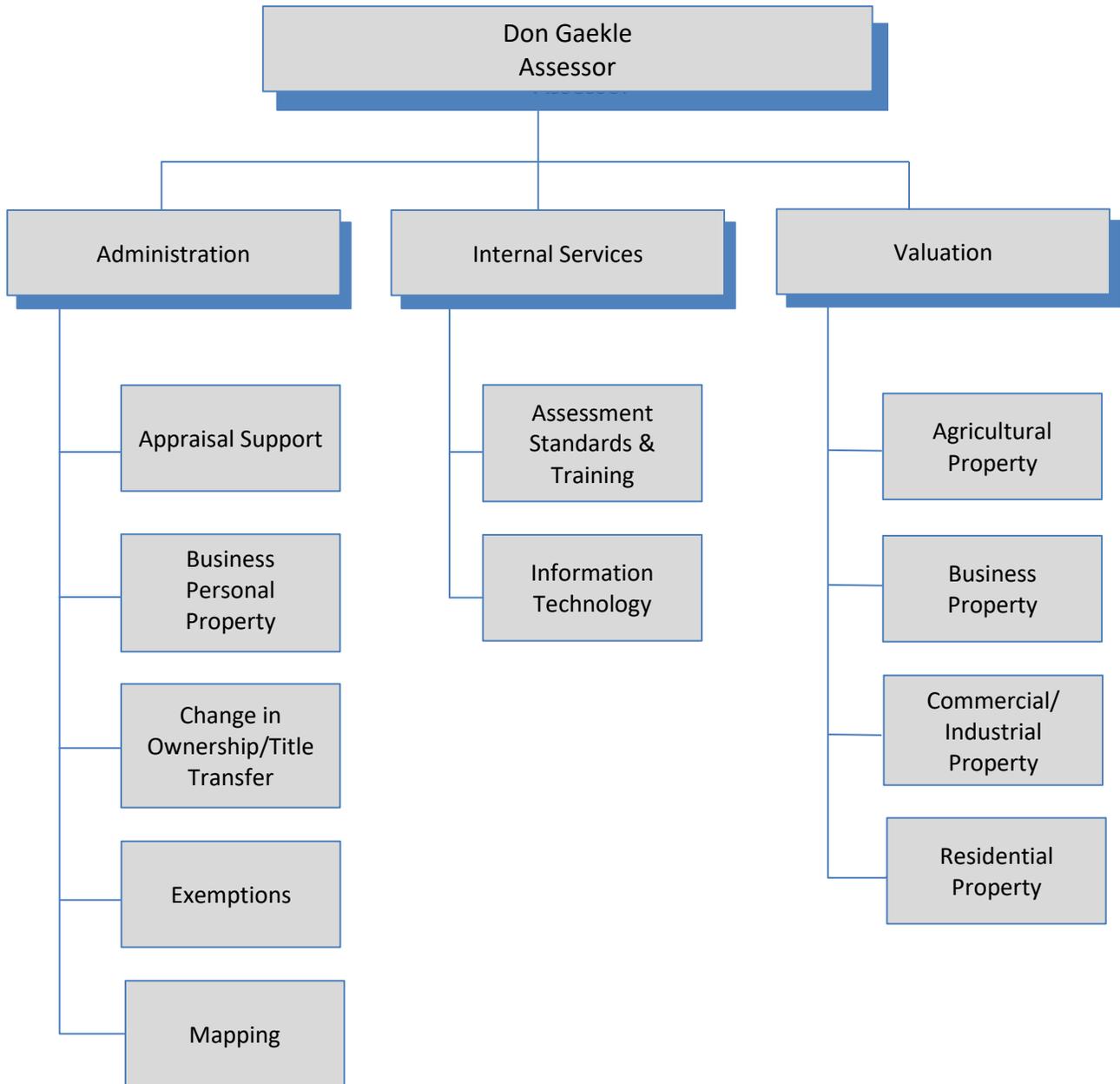
Five-year historical trends show a 4.6% dip in Fiscal Year 2015-2016 primarily due to a reduced reliance on contingency funding and discontinuance of the Health Services Agency deficit repayment. Subsequently, growth in this priority resumed in Fiscal Year 2016-2017 with a 9.5% uptick in Fiscal Year 2017-2018 for increases to debt service, Vehicle License Fee pass-through revenue, and medical insurance increases. The 2018-2019 Proposed Budget represents a modest 1.2% increase attributable to the significant reduction in debt service offsetting overall cost increases throughout the priority.



Delivering Efficient Public Services Summary of Budget Appropriations

Page	Fund	Org		Recommended 2018-2019
225	Assessor			\$6,948,667
	0100	0012000	Assessor	\$6,948,667
230	Auditor-Controller			\$5,237,889
	0100	0013000	Auditor-Controller	\$5,237,889
236	Board of Supervisors			\$1,332,705
	0100	0014100	Board of Supervisors	\$1,332,705
240	Chief Executive Office			\$9,932,766
	0100	0015000	Operations and Services	\$9,932,766
247	CEO-County Operations			\$79,451,919
	0100	0016066	ADA Self-Evaluation and Transition Planning	\$500,000
	0101	0016041	Airport	\$190,000
	0100	0016071	Appropriations for Contingencies	\$12,008,510
	0100	0016021	Capital Improvement Financing Authority	\$140,633
	0100	0016105	Cannabis Program	\$1,189,755
	0100	0016091	County Facilities	\$744,441
	0100	0016046	Crows Landing Air Facility	\$273,294
	0100	0016081	Debt Service	\$637,628
	0100	0016001	Focus on Prevention	\$1,774,663
	0100	0016401	General Fund Contribution to Other Programs	\$6,092,383
	0100	0016051	General Fund Match Vehicle License Fee	\$33,500,000
	0100	0016061	Mandated County Match	\$19,068,077
	0100	0016031	Plant Acquisition	\$3,332,535
252	CEO-Risk Management and Self-Insurance Funds			\$84,092,019
	0100	0015600	Risk Management Division	\$1,830,241
	5101	0018101	Dental Self-Insurance	\$4,565,604
	5051	0018051	General Liability Self-Insurance	\$5,520,608
	5091	0018091	Medical Self-Insurance	\$64,455,734
	5093	0018093	Other Employee Benefits	\$639,328
	5061	0018061	Professional Liability Insurance	\$477,100
	5071	0018071	Unemployment Self-Insurance	\$618,057
	5111	0018111	Vision Care Self-Insurance	\$761,779
	5081	0018081	Workers' Compensation Self-Insurance	\$5,223,568

				Recommended 2018-2019
Page	Fund	Org		
259	Clerk-Recorder			\$7,756,829
	0100	0020001	Recorder Division	\$2,716,916
	0100	0020299	Elections Division	\$2,417,831
	1723	0020500	Modernization Trust Fund	\$2,437,798
	1786	0020601	Vital and Health Statistics	\$184,284
264	County Counsel			\$3,228,352
	0100	0022000	County Counsel	\$3,228,352
270	General Services Agency			\$18,220,700
	0100	0019010	Administration	\$755,200
	5001	0018210	Central Services Division	\$1,590,300
	5170	0018700	Facilities Maintenance Division	\$7,019,500
	5021	0018500	Fleet Services Division	\$3,682,900
	171A	0016200	12th Street Office Building	\$40,300
	5170	0018720	Utilities	\$5,132,500
276	Strategic Business Technology			\$9,052,978
	5031	0048100	Strategic Business Technology	\$7,740,320
	5011	0048200	Strategic Business Technology-Telecommunications	\$1,312,658
281	Treasurer-Tax Collector			\$3,834,801
	0100	0030001	Treasurer-Admin/Taxes	\$1,493,708
	0100	0030002	Revenue Recovery	\$1,540,825
	0100	0030004	Treasury Division	\$800,268
Delivering Efficient Public Services Total				\$229,089,625



1010 10th Street, Suite 2400, Modesto, CA 95354 Tel: (209) 525-6461
www.stancounty.com/assessor

Assessor

To produce a fair, accurate and timely assessment roll while providing excellent customer service.

	FY 2018-2019	FY 2019-2020
Budget in Brief:	Proposed Budget	Spending Plan
Total Revenue	\$1,039,500	\$1,039,500
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$6,948,667	\$7,168,723
General Fund Contributions	\$5,909,167	\$6,129,223
% Funded by General Fund	85.0%	85.5%
Total Allocated Positions	58	58

Department Services and Programs

The Assessor is responsible for preparing and completing the annual assessment roll by July 1st of each year. The assessment roll includes all tangible property in Stanislaus County unless exempted or excluded from assessment by specific laws, including: land, land improvements, structures, growing improvements (trees and vines), aircraft, boats, and business personal property and fixtures. Property taxes, generated from the assessment roll, help fund Stanislaus County government, Public Schools, Cities, and Special Districts.

The **Administration** division provides general support for the Department and is responsible for budget preparation and monitoring as well as human resource administration. The Assistant Assessor of Administration manages five divisions: Assessment Technicians in Appraisal Support; Business Support; Change in Ownership; Exemptions, and Mapping. Change in Ownership and Exemptions divisions analyze permits for new construction, analyze deeds and other transfer documents to determine if reassessments are required, apply exemptions to qualified applicants and enter data. The mapping division reviews legal descriptions and draws and maintains Assessor parcel maps and the parcel layer in the County GIS system. Parcel maps are available in the Assessor’s Office or at: <http://www.stancounty.com/assessor/map-books.shtm>

The **Internal Services** division includes Assessment Standards and Information Technology. Assessment Standards oversees the office safety and training programs, reviews assessment practices, prepares State reports and researches more complicated change in ownership issues. Information Technology provides services to all areas of the office and maintains software, databases, computer equipment and the Assessor’s portion of the Megabyte property tax system.

The **Valuation** division determines assessed market values for all real property, business and agricultural personal property and fixtures as well as mobile homes, airplanes and boats. As required by Proposition 13, the Assessor reassesses real property for qualifying changes in ownership and the completion of new construction. Business property and fixtures, boats, and aircraft are assessed annually based upon their market value on January 1 of each year. The Assistant Assessor of Valuation manages four property divisions: Agricultural, Business, Commercial-Industrial and Residential. All appraisers and auditor-appraisers have State Board of Equalization certifications and annual continuing education requirements. The property tax assessment roll, property ownership information, and some property characteristics are available to the public at the Assessor’s Office.

Board of Supervisors Priority Area

The Assessor supports the following Board of Supervisors priority:



Delivering efficient public services to benefit our residents and businesses.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Complete the transition to 100% paperless workflow for the appraisal of residential properties.
- ◆ Continue scanning residential paper appraisal records with a goal of completing scanning within the two-year budget period by using extra-help employees
- ◆ Reduce the required time to analyze change in ownership deeds and enter new owner information into the Megabyte Property Tax System
- ◆ Reduce time needed to complete appraisal of changes in ownership and enter new values into the Megabyte Property Tax System
- ◆ Process all Assessor Map changes using the GIS Parcel Fabric Layer and seek any available funding for conversion of existing maps

Budgets Contained within the Department

- ◆ Assessor (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Assessor						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$22,575	\$16,000	\$16,000	\$0	\$16,000	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,108,534	\$1,010,000	\$1,010,500	\$500	\$1,010,500	\$0
Miscellaneous Revenue	\$17,766	\$12,000	\$13,000	\$1,000	\$13,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,148,875	\$1,038,000	\$1,039,500	\$1,500	\$1,039,500	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,148,875	\$1,038,000	\$1,039,500	\$1,500	\$1,039,500	\$0
Salaries and Benefits	\$5,249,897	\$5,563,879	\$6,016,342	\$452,463	\$6,203,809	\$187,467
Services and Supplies	\$521,120	\$454,943	\$465,534	\$10,591	\$481,828	\$16,294
Other Charges	\$405,699	\$420,255	\$465,566	\$45,311	\$481,861	\$16,295
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$105	\$1,225	\$1,225	\$0	\$1,225	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,176,821	\$6,440,302	\$6,948,667	\$508,365	\$7,168,723	\$220,056
General Fund Contribution	\$5,027,946	\$5,402,302	\$5,909,167	\$506,865	\$6,129,223	\$220,056
Total Allocated Positions	-	-	58		58	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$1.0 million, an increase of \$1,500 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by analyzing historical revenue trends and projected reimbursement for services provided.

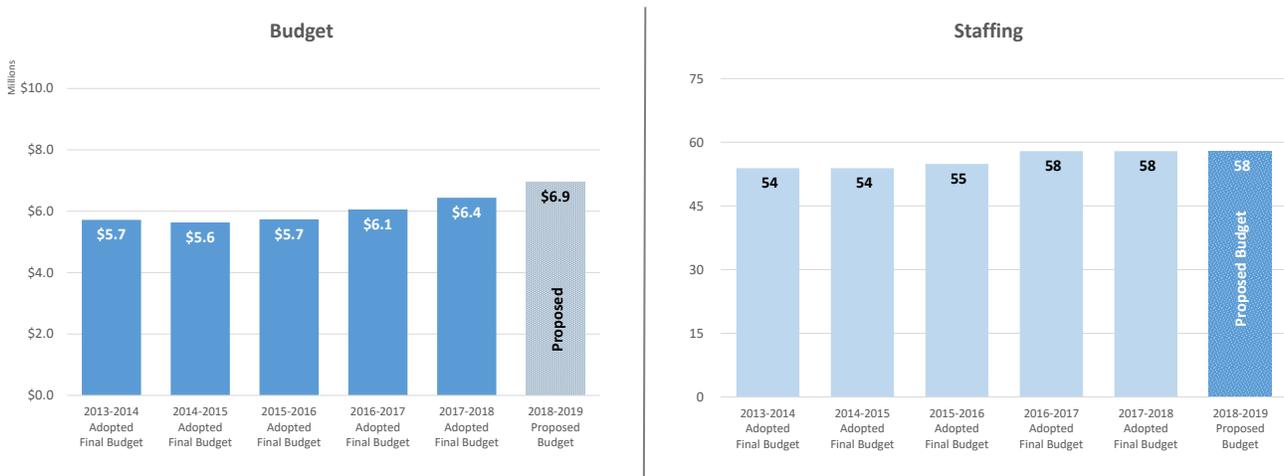
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$7.0 million, an increase of \$508,365 from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$6.0 million.
- ◆ The Proposed Budget at base includes a \$508,365 increase due to the cost of doing business in Salaries and Benefits, Services and Supplies, Cost Allocation Plan (CAP) charges and restoration of a 5% vacancy factor to maintain current service levels, requiring a General Fund Contribution of \$506,865.
- ◆ No service level adjustments are recommended at this time.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 58, consistent with the 2017-2018 Adopted Final Budget allocation.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$1.0 million, consistent with the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by analyzing historical trends of the various revenue sources. Historically, the Department’s revenue is relatively flat. Therefore, there is no increase or decrease for the 2019-2020 Spending Plan.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$7.2 million, an increase of \$220,056 from the 2018-2019 Proposed Budget.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group Health Insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ CAP increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 58, consistent with the 2018-2019 Proposed Budget allocation.

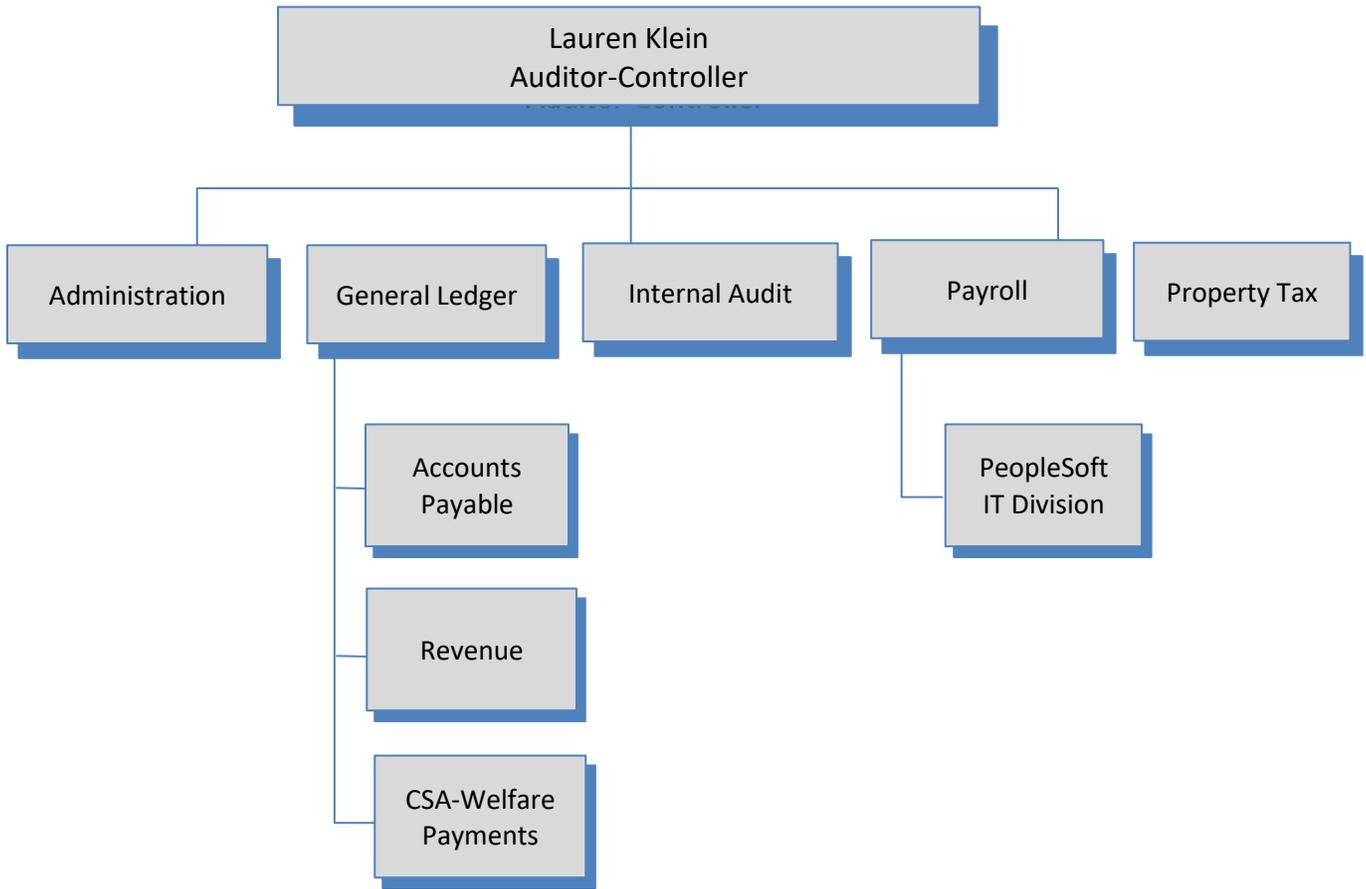
Key Challenges and Opportunities

- ◆ The Department will be experiencing several retirements over the next two years. Succession planning and maintaining a trained, professional staff will continue to be a challenge.
- ◆ The Department will continue to explore cost effective ways to complete scanning all paper files.
- ◆ The Department will continue to train staff and implement GIS mapping and will explore grants or direct State funding programs to support this effort.
- ◆ The Department is actively reviewing the Information Technology (IT) and GIS Mapping division structures and staffing levels to meet future operational needs.
- ◆ The Department is also evaluating options for staffing the reception counter, including the possible restoration of an Administrative Clerk position to serve as the receptionist. In the past, this position has been filled by part-time, extra help staff and/or by trainees placed through the Welfare-to-Work program.

Related Links

For additional information about the Assessor, please refer to the division's website at:

<http://www.stancounty.com/assessor/>



1010 10th Street, Suite 5100, Modesto, CA 95354 Tel: (209) 525-6398
www.stancounty.com/auditor

Auditor-Controller

To provide effective fiscal monitoring, reporting, safeguarding of resources through accounting policies, procedures, systems, internal controls, legal and professional standards for the benefit of the citizens of Stanislaus County.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$3,486,500	\$3,581,936
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$5,237,889	\$5,426,076
General Fund Contributions	\$1,751,389	\$1,844,140
% Funded by General Fund	33.4%	34.0%
Total Allocated Positions	42	42

Department Services and Programs

The Auditor-Controller is the chief fiscal officer of the County. The Auditor-Controller is an elected official whose principal duties are defined in various State codes and policy set by the Board of Supervisors. Additionally, the Auditor-Controller must comply with Federal requirements such as Generally Accepted Government Accounting Standards, Institute of Internal Audit Standards and Internal Revenue Service Code requirements. The Department is responsible for financial reporting to multiple government and private sector agencies.

The **Administration** division provides oversight of Department operations as well as the leadership function for the Department. Responsibilities include Department finance and budget as well as central support for Department human resources, payroll functions, and purchasing.

The **General Ledger** division manages the County Financial Management System and is responsible for the integrity of financial information generated by County operations. Providing accurate financial information is important when making sound management decisions for County departments and the County as a whole. The Comprehensive Annual Financial Report (CAFR) is produced by this division providing the necessary financial information to interested parties. The division is also responsible for the annual Cost Allocation Plan, State Controller's Financial Report, and budget schedules. Additional division responsibilities include reporting the County's outstanding debt service, revenue sharing agreements, Public Facility Fees, sales tax and Court Collection Reporting. Auditor-Controller Accounts Payable division, housed under the responsibility of the General Ledger division, is the centralized processing division for all vendor and service provider payments. The Accounts Payable division also processes annual

1099 forms to vendors and administers County purchasing card transactions. The Revenue division, also housed under the responsibility of the General Ledger division, records all County funds received and deposited into the County Treasury as well as records revenue and expenditures transactions for Schools and Special Districts. The Community Services Agency-Welfare Payments division, housed under the responsibility of the General Ledger division, issues social welfare payments in paper check form and is responsible for the monthly claims that provide Federal and State reimbursement.

The **Internal Audit** division performs compliance audits of County departments in accordance with Professional Standards issued by the Institute of Internal Auditors (IIA). The audits may assess internal controls over financial reporting and evaluate how well the County complies with County policies, State mandates, as well as applicable laws, rules, and regulations. The primary output is the independent analysis and recommendations necessary to assist management in improving processes and strengthening controls accomplished through written reports and other communication. The primary function of the Internal Audit division is to protect County assets.

The **Payroll** division is responsible for processing biweekly paychecks and deductions consistent with memorandums of understanding (MOU) and State and Federal laws. The division also processes employee reimbursements for professional development and for authorized travel expenses. The PeopleSoft Information Technology division, housed under Payroll responsibility, provides technical and security support to all PeopleSoft system users for Payroll, Time and Labor, Benefits Administration, Personnel, and the Training and Tracking modules. The PeopleSoft IT division is responsible for

application upgrades, maintenance and enhancement of further application functionality.

The **Property Tax** division is responsible for setting property tax rates based on the current assessed value, enrolling direct assessments, establishing bond rates, and administering the Teeter Plan and property tax

agreements. Property Tax personnel allocate and distribute collected tax revenue to the various taxing entities that include the County, local cities, local school districts and local special districts. Other functions include continued implementation and maintenance of The Dissolution Act (dissolution of California Redevelopment Agencies).

Board of Supervisors Priority Area

The Auditor – Controller supports the following Board of Supervisors priority:



Delivering efficient public services to benefit our residents and businesses.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Enhance accounting training program provided to County departments and agencies to strengthen financial reporting. Planned training topics include sub-recipient criteria and monitoring practices, fiscal year-end process, Accounts Payable and General Ledger updates
- ◆ Lead the Enterprise Resource Planning (ERP) effort to evaluate County-wide financial management systems (FMS) and the Human Resources Management System (HRMS). Objective is to assess the current needs of the County and explore applications available
- ◆ Establish and administer the Consolidated Oversight Board to oversee the Successor Agencies as directed by SB107
- ◆ Complete the implementation of PeopleSoft Absence Management module and set up the Template Based Hire process related to the electronic Personnel Action Forms (PAF)
- ◆ Implement Government Accounting Standards Board pronouncement effective through Fiscal Year Ending June 30, 2020

Budgets Contained within the Department

- ◆ Auditor-Controller (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Auditor-Controller						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$136,392	\$146,695	\$151,096	\$4,401	\$155,629	\$4,533
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,833,153	\$3,157,952	\$3,185,004	\$27,052	\$3,409,615	\$224,611
Miscellaneous Revenue	\$144,842	\$150,400	\$150,400	\$0	\$16,692	(\$133,708)
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,114,387	\$3,455,047	\$3,486,500	\$31,453	\$3,581,936	\$95,436
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,114,387	\$3,455,047	\$3,486,500	\$31,453	\$3,581,936	\$95,436
Salaries and Benefits	\$4,010,348	\$4,400,161	\$4,710,418	\$310,257	\$4,896,711	\$186,293
Services and Supplies	\$15,557	\$183,901	\$193,373	\$9,472	\$183,581	(\$9,792)
Other Charges	\$287,087	\$290,830	\$333,898	\$43,068	\$345,584	\$11,686
Fixed Assets						
Equipment	\$0	\$22,000	\$0	(\$22,000)	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$45	\$409	\$200	(\$209)	\$200	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,449,037	\$4,897,301	\$5,237,889	\$340,588	\$5,426,076	\$188,187
General Fund Contribution	\$1,334,650	\$1,442,254	\$1,751,389	\$309,135	\$1,844,140	\$92,751
Total Allocated Positions	-	-	42		42	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$3.5 million, an increase of \$31,453 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by cost allocation to departments for services provided to Non-General Fund departments at 58% of the Auditor-Controller's costs, other miscellaneous revenues provide for 9% of the budget, with the remainder or 33% provided by the General Fund Contribution. The overall increase in revenue is a result of estimated reimbursement of increased expenses.

Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$5.2 million, an increase of \$340,588 from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$1.8 million.
- ◆ The Proposed Budget at base includes a \$340,588 increase due to the cost of doing business in Salaries and Benefits, Services and Supplies, Cost Allocation Plan (CAP) charges and restoration of a 5% vacancy factor to maintain current service levels, requiring a General Fund Contribution of \$309,135.
- ◆ The Proposed Budget includes a recommendation to increase service levels.
- ◆ The Proposed Budget includes \$16,000 to accommodate the increased costs associated with the recommended service level adjustments, requiring a General Fund Contribution of \$16,000.
 - ◆ \$12,000 for PeopleSoft IT and payroll staff training to enhance the skills of current staff related to their role in HR duties. Training will ensure current staff has received the technical knowledge related to the application. Additionally, a proactive approach has been proposed to provide training opportunities related to labor and

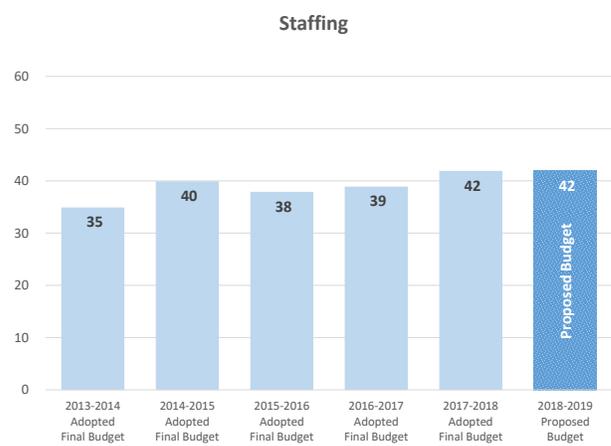
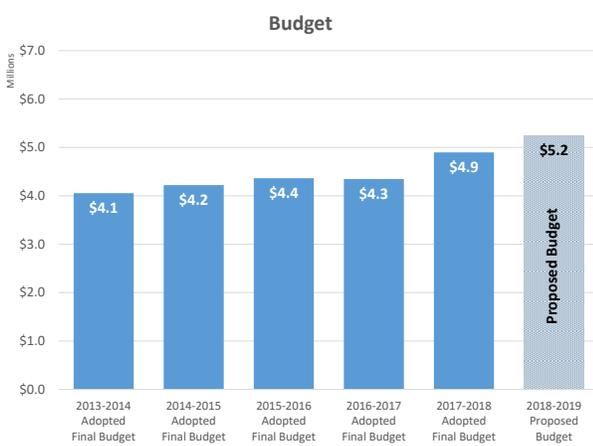
employment law to ensure payroll staff is knowledgeable about current legal developments as it relates to their role in the County’s human resources duties.

- ◆ \$4,000 to replace two laptops used for training/presentation purposes.
- ◆ These costs are one-time.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 42, consistent with the 2017-2018 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes technical adjustments that do not affect the position allocation below.
- ◆ The Proposed Budget includes a recommendation to study the following positions:
 - ◆ A classification study of one new block-budgeted Manager I/II position and one new Confidential Assistant III in Payroll are recommended.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$3.6 million, an increase of \$95,436 from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by estimated increases of 3% and historical trends.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$5.2 million, an increase of \$188,187 from the 2018-2019 Proposed Budget.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Retirement increase of 4.9%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ Cost Allocation Pan (CAP) increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 42, consistent with the 2018-2019 Proposed budget allocation.

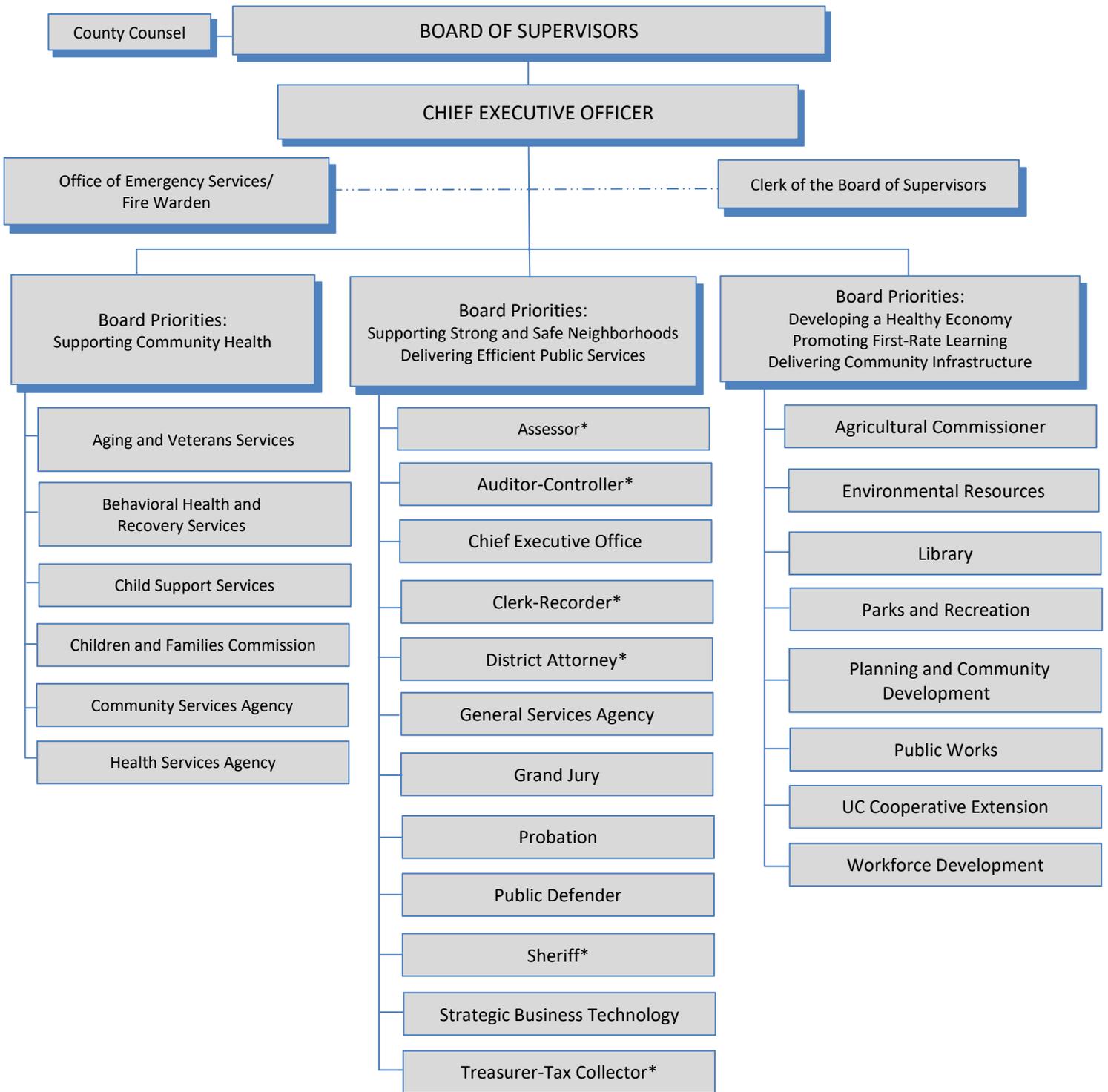
Key Challenges and Opportunities

- ◆ Continue to develop and provide training for County staff to ensure consistent financial reporting.
- ◆ Review business processes and look for ways to promote efficiencies.
- ◆ Explore the opportunity to submit the cost plan using in-house resources instead of an outside company. This would allow staff to understand and follow the audit trail from supporting documentation to the final output submitted to the State. This would also allow the Department to investigate alternative allocation methodologies to determine optimal reimbursement.
- ◆ Implement SB 107 relating to the Successor Agency Oversight Board authority assigned to the Auditor-Controller and the mandated reconciliation tasks of Successor Agency Recognized Obligation Payment Schedule submissions.

Related Links

For additional information about the Auditor-Controller, please refer to the division's website at:

www.stancounty.com/auditor



1010 10th Street, Suite 6500, Modesto CA 95354 Tel: (209) 525-4494
www.stancounty.com/board/

Board of Supervisors

Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost-effective manner.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$64,005	\$64,005
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$1,332,705	\$1,377,122
General Fund Contributions	\$1,268,700	\$1,313,117
% Funded by General Fund	95.2%	95.4%
Total Allocated Positions	9	9

Department Services and Programs

The Board of Supervisors provides a variety of governing, administrative, and legislative functions and determines the overall policy direction for Stanislaus County government. The Board of Supervisors' legislative and administrative duties and responsibilities include adopting ordinances on a wide range of subjects, adopting resolutions for the purpose of setting policy and providing for its administration, adopting an annual budget, and holding public hearings on a variety of matters such as zoning in the unincorporated area of the County. Additionally, the Board is responsible for the effective management of County government. The Board is assisted in its administrative responsibilities by the Chief Executive Officer who is delegated broad budgetary responsibility, including the recommendation of an annual budget to the Board, control and monitoring of budget expenditures, and oversight of the general day-to-day business functions of the County.

The Board of Supervisors is committed to providing excellent community services, charging the organization to effectively manage public resources, encouraging innovation, and continuously improving business

efficiencies. The Board of Supervisors defines success through outcomes developed for each of the following core priorities, supported by the activities, programs, and services provided by each and every County department:

- ◆ *Supporting strong and safe neighborhoods for individuals and families to thrive;*
- ◆ *Supporting community health, including physical, mental, emotional, and spiritual health;*
- ◆ *Developing a healthy economy, building upon our strong agricultural foundation;*
- ◆ *Promoting first-rate learning opportunities for all residents in support of community and individual prosperity; and*
- ◆ *Delivering efficient public services and community infrastructure to benefit our residents and businesses.*

The County is divided into five supervisorial districts and each Supervisor is elected within each district. Regular public Board meetings are held most Tuesdays at 9:00 a.m., with the exception of the third Tuesday of the month when the meetings are held at 6:30 p.m.

Board of Supervisors Priority Area

The Board of Supervisors supports the following Board of Supervisors priority:



Delivering efficient public services to benefit our residents and businesses.

Budgets Contained within the Department

- ◆ Board of Supervisors (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Board of Supervisors						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$62,691	\$64,005	\$64,005	\$0	\$64,005	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$62,691	\$64,005	\$64,005	\$0	\$64,005	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$62,691	\$64,005	\$64,005	\$0	\$64,005	\$0
Salaries and Benefits	\$82,906	\$1005,914	\$1,256,610	\$119,696	\$1,162,779	\$37,169
Services and Supplies	\$161,948	\$113,100	\$117,800	\$4,700	\$121,923	\$4,123
Other Charges	\$80,642	\$85,094	\$89,295	\$4,201	\$92,420	\$3,125
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$30	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,055,526	\$1,204,108	\$1,332,705	\$128,597	\$1,377,122	\$44,417
General Fund Contribution	\$992,835	\$1,140,103	\$1,268,700	\$128,597	\$1,313,117	\$44,417
Total Allocated Positions	-	-	9		9	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$64,005, consistent with the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by anticipated Cost Allocation Plan (CAP) charges issued to Departments for the provision of the annual County Single Audit and is based on outside audit firm rates known at the time of budget preparation.

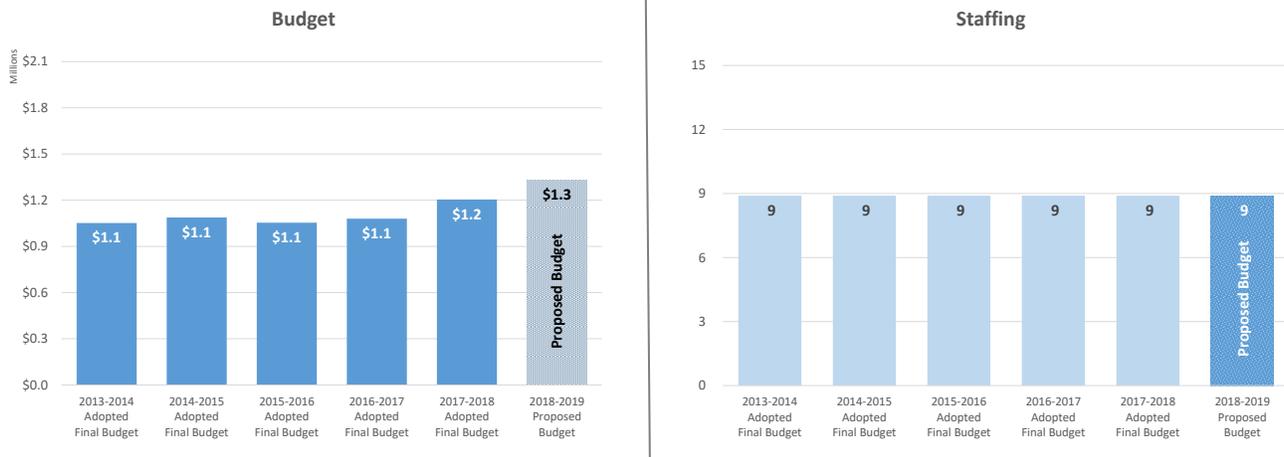
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$1.3 million, an increase of \$128,597 from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$1.3 million.
- ◆ The Proposed Budget at base includes a \$71,657 increase due to the cost of doing business in salaries, benefits, services, supplies, and CAP charges to maintain current service levels, requiring a General Fund Contribution of \$71,657.
- ◆ County Code, Section 2.04.030 provides a procedure for evaluating Board of Supervisors' compensation. The Board is eligible for a 3.75% salary increase effective on the first full pay period in January of the fiscal year if the following two criteria are met:
 - ◆ The base salary of the Board members is 20% or more below the average for comparable counties; and
 - ◆ The County Assessment Roll for the fiscal year exceeds the value of the roll in the prior fiscal year.
- ◆ No service level adjustments are recommended at this time.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of nine, consistent with the 2017-2018 Adopted Final Budget allocation.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$64,005, consistent with the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by historical review of costs for the provision of the annual County Single Audit by an outside audit firm. Department revenue is provided through CAP charges for the provision of the annual County Single Audit.

Budget and Operations Plan

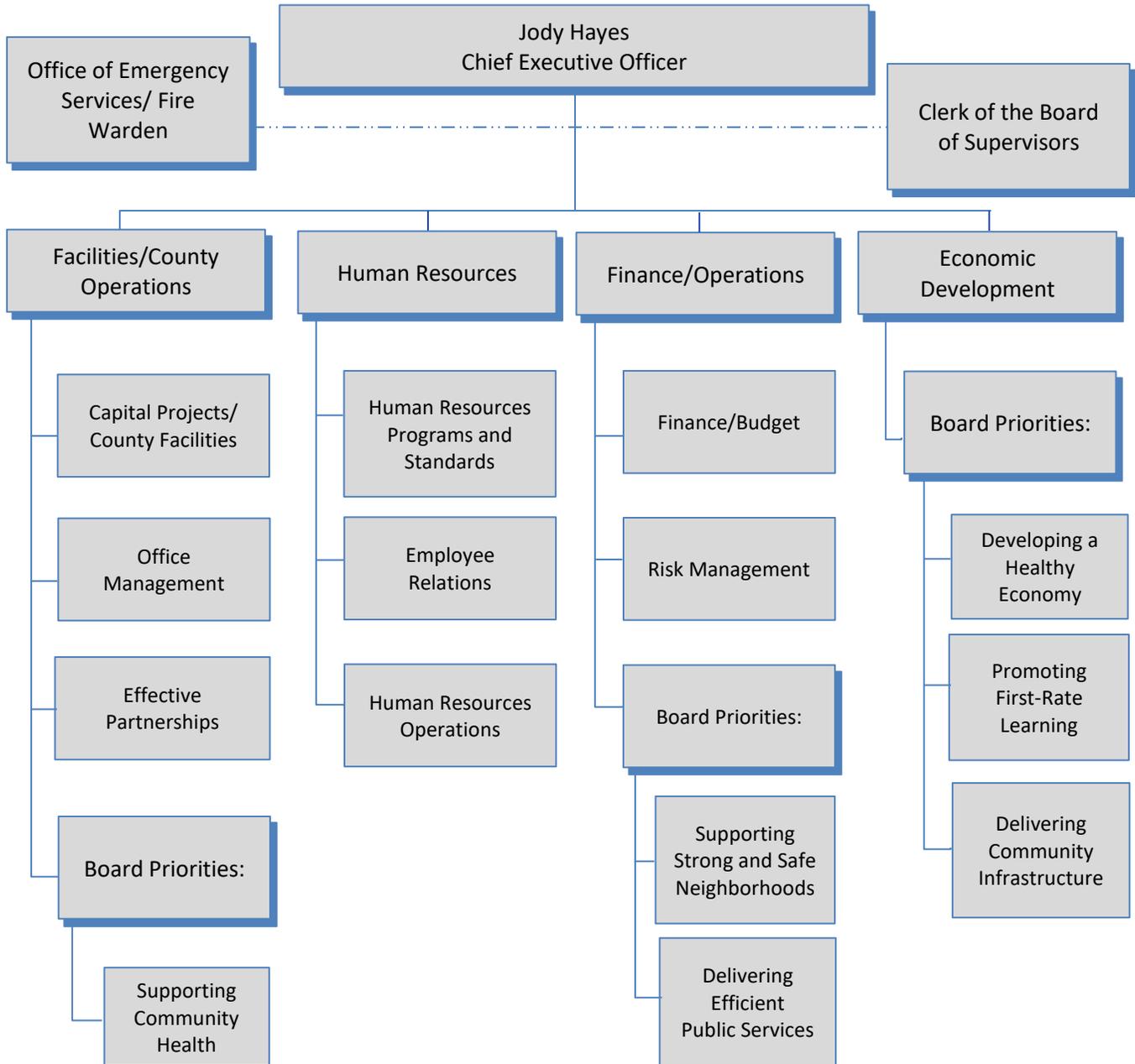
- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$1.4 million, an increase of \$44,417 from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$1.3 million.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.75%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ CAP increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of nine, consistent with the 2018-2019 Proposed Budget allocation.

Related Links

For additional information about the Board of Supervisors, refer to the division's website at: www.stancounty.com/board/



1010 10th Street, Suite 6800, Modesto, CA 95354 Tel: (209) 525-6333
<http://www.stancounty.com/ceo>

Chief Executive Office

To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$4,001,358	\$4,121,573
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$9,932,766	\$10,050,210
General Fund Contributions	\$5,931,408	\$5,928,637
% Funded by General Fund	59.7%	59.0%
Total Allocated Positions	50	50

Department Services and Programs

The Chief Executive Office (CEO) provides for the overall leadership and effective management of County government, pursuant to Board policy and the adopted budget. Specifically, the office oversees the management of County resources; provides for long-range financial, facility, and organizational planning; ensures that County departments are producing services and results in accordance with the Board's goals, priorities, policies, budgets, and legal mandates; and improves management and business procedures to guarantee the most effective use of County resources, facilities, and equipment.

Within the Chief Executive Office, support is provided through the **Office of Emergency Services/Fire Warden** and **Clerk of the Board of Supervisors**. The Office of Emergency Services/Fire Warden provides for a safe and resilient community through emergency management and coordination with the Stanislaus County Operational Area (more information on this office, including details on its annual budget, can be found in the *Supporting Strong and Safe Neighborhoods* section). The Clerk of the Board of Supervisors clerks all Board of Supervisors meetings; maintains records and indexes; prepares the Board meeting agendas, provides administrative support to the Board; maintains the records of the Assessment Appeals Board and over 104 Boards and Commissions, Committees, and Special Districts; maintains the County Code; preserves over 80 Conflict of Interest Codes; serves as Filing Official for Statements of Economic Interest; conducts bid openings for County Capital Building and Road projects; and processes all claims against the County. The Division's staff is committed to accurate record keeping, courteous service, and pride in the performance of duties.

The Chief Executive Office contains multiple divisions in order to effectively and efficiently meet the needs of the

County at large. The primary functions contained within the Department include **Capital Projects and County Operations, Human Resources, Finance and Operations, and Economic Development**.

Capital Projects and County Operations provide overall Capital Projects management for the County. Capital Projects staff research, analyze, and monitor County facilities in order to establish the most appropriate plans for the development of new facilities and renovations, the remodeling of existing properties, and long-term vision for Countywide facilities in order to meet the needs of the organization, including the provision of County services at accessible locations. Office Management provides for the functionality of operations within the Department, ensuring the appropriate distribution of assignments and provision of services to County departments, community agencies, and the general public. Capital Projects Fund budgets Courthouse Construction Fund and Criminal Justice Facilities Fund along with County Operations' budgets of County Court Funding, Department of Justice Drug and Alcohol, and DNA Identification Fund Prop 69 can be found within the *Supporting Strong and Safe Neighborhoods* section.

The **Human Resources** (HR) division serves as the definitive leader on County-wide personnel management. Through HR programs and models, the division develops standards that comply with best-practice hiring guidelines and provides policy direction to all departments. Staff also nurture employee relations and participate in labor negotiations with the various labor groups representing County employees. HR Operations provides recruitment support, staffing recommendations, and training on a multitude of topics to all County departments in order to maintain sustainable staffing levels and educated personnel across

the County such that services and programs are provided in the most efficient way possible. The division’s ultimate goal is to create an environment that attracts, cultivates, and retains a world-class workforce.

The CEO **Finance and Operations** division provides fiscal oversight for the entire County. Finance and budget staff work with departments to develop the annual budget, provide guidance on fiscal policy, track revenue and expenditures to ensure fiscal responsibility, develop budget direction for departments through instructional trainings and workshops, and brief the Board of Supervisors on all financial and budgetary issues. Risk Management supports the County and serves as a resource for the health, safety, and well-being of County employees by managing risks and reducing the frequency, severity, and associated cost of claims through continuous education, participation, and communication. More information on Risk Management can be found in a subsequent section located within *Delivering Efficient Public Services*.

Economic Development is tasked with the development of land inventory for the purpose of job creation; fee and incentives program development and maintenance; various interfaces with City partners on sphere modifications, annexations, and master agreements; and

regional tourism facilitation. Economic Development activities include outreach projects aimed at improving the image and perception of local communities. The Division also manages the Stanislaus County Employee Mentor Program, developed in 1999 to address the County’s high dropout rate, one of the highest in the state of California at that time, and serve as a community-driven solution to combat the potential barriers to success and learning caused by either low self-esteem, a lack of positive role models, disengagement, or a foreign language. The Division’s overriding mission is to create new jobs and provide critical services to the residents of Stanislaus County.

Budget and staffing information for Chief Executive Office budgets can be found in the following priorities:

- ◆ *Supporting Strong and Safe Neighborhoods* (Chief Executive Office, CEO – Capital Projects Fund, and CEO – County Operations);
- ◆ *Supporting Community Health* (CEO – Stanislaus Veterans Center);
- ◆ *Developing a Healthy Economy* (CEO – Economic Development Bank); and
- ◆ *Delivering Efficient Public Services* (Chief Executive Office, CEO – County Operations, and CEO – Risk Management Division and Self-Insurance Funds).

Board of Supervisors Priority Area

The Chief Executive Office supports the following Board of Supervisors priority:



Delivering efficient public services to benefit our residents and businesses

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Monitor and continuously improve the County’s first two-year budget model, aligned with reporting actual financial performance outcomes and performance visioning metrics, and complete a needs assessment to plan for enterprise-wide financial systems to ensure integrity and sustainability of operations
- ◆ Continue Turlock and Empire Library expansion projects, establish alternate Emergency Operations Center locations in diverse geographic areas of the County, engage in several new capital projects, and update the Capital Improvement Plan for the next 20 years
- ◆ Implement new technologies to ensure public access to information, Board agendas and actions, provide support for the Board of Supervisors and strategies to carry-out ADA improvements in a phased approach
- ◆ Build community capacity through expanded support to the Municipal Advisory Councils, rebuild the County

Tourism platform, enhance mentoring and training programs, develop a best practice cannabis program, and promote the development of the Crows Landing Industrial Business Park

- ◆ Support the Focus on Prevention Stewardship Council implementation of strategies that will improve the quality of life in the community, focused on preventing homelessness and strengthening families, report on performance, and establish a temporary Low Barrier Emergency Shelter and Day Center while planning for the Permanent Access Center
- ◆ Gather and grow a talented and prepared workforce capable of meeting rapidly evolving community needs through targeted branding, including a phased-in approach to a five-year strategic plan, high-impact streamlining of processes, and on-demand training

Budgets Contained within the Department

- ◆ Operations and Services (includes Clerk of the Board) (General Fund)
- ◆ Office of Emergency Services/Fire Warden (budget located in *Supporting Strong and Safe Neighborhoods*)
- ◆ Risk Management (budget located separately within *Delivering Efficient Public Services*)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Chief Executive Office						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	(\$139,756)	\$0	\$139,756	\$0	\$0
Charges for Service	\$2,569,331	\$3,098,972	\$4,001,358	\$902,386	\$4,121,573	\$120,215
Miscellaneous Revenue	\$11	\$650	\$0	(\$650)	\$0	\$0
Other Financing Sources	\$34,704	\$25,000	\$0	(\$25,000)	\$0	\$0
Total Revenue	\$2,604,046	\$2,984,866	\$4,001,358	\$1,016,492	\$4,121,573	\$120,215
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,604,046	\$2,984,866	\$4,001,358	\$1,016,492	\$4,121,573	\$120,215
Salaries and Benefits	\$5,193,857	\$5,826,684	\$7,021,542	\$1,194,858	\$7,231,192	\$209,650
Services and Supplies	\$1,189,007	\$1,461,425	\$2,333,155	\$871,730	\$2,220,717	(\$112,438)
Other Charges	\$429,831	\$485,174	\$578,069	\$92,895	\$598,301	\$20,232
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$124)	\$447,791	\$0	(\$447,791)	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,812,571	\$8,221,074	\$9,932,766	\$1,711,692	\$10,050,210	\$117,444
General Fund Contribution	\$4,208,525	\$5,236,208	\$5,931,408	\$695,200	\$5,928,637	(\$2,771)
Total Allocated Positions	-	-	50		50	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$4 million, an increase of \$1 million from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by a review of multi-year trends and an analysis of current Cost Allocation Plan (CAP) charges to other departments in order to extrapolate a cost-to-revenue ratio for future year projections.
- ◆ Estimated revenue has increased 34.1% from the 2017-2018 Adopted Proposed Budget. This is due to projections based on increased receipts in Charges for Services in the current fiscal year, the result of a fully staffed office and improved allocation of employee costs for appropriate chargeable services, and the realignment of Capital Projects revenue.

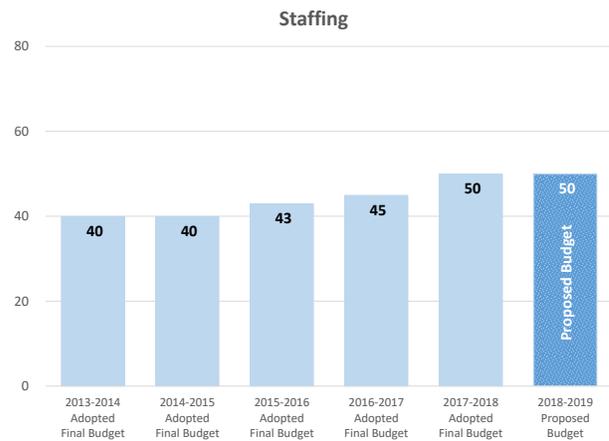
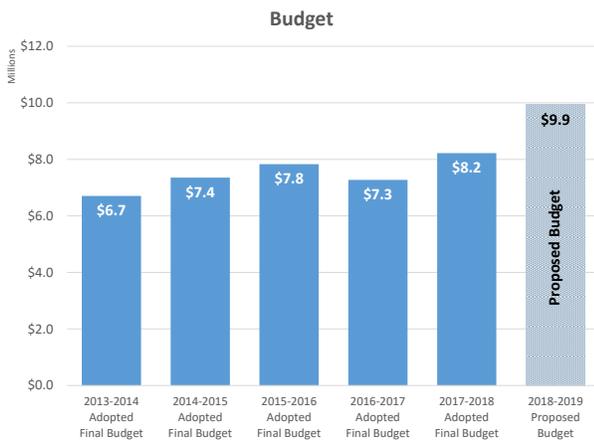
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$9.9 million, an increase of \$1.7 million from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$5.9 million.
- ◆ The Proposed Budget at base includes a \$1 million increase due to the cost of doing business in salaries, benefits, services, supplies, and CAP charges to maintain current services levels and the removal of the 5% vacancy rate factor, requiring a General Fund Contribution of \$5.2 million.
- ◆ The Proposed Budget includes a recommendation to increase service levels.
- ◆ The Proposed Budget includes \$695,200 to accommodate the increased costs associated with the recommended service level adjustments, requiring a General Fund Contribution of \$695,200.
 - ◆ An increase of \$20,200 in ongoing costs will enhance the internship program, providing an intern for each of the following areas: Administration, Human Resources, and Economic Development.
 - ◆ Funded from an assignment previously set aside for this purpose, an increase of \$500,000 will be used towards the Human Resources re-branding strategy.
 - ◆ An increase of \$100,000 in one-time costs will accommodate training through the VOLT Institute.
 - ◆ Ongoing costs of \$50,000 will re-establish the regional tourism program.
 - ◆ An increase of \$25,000 in ongoing costs will be used to improve office efficiencies.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 50, consistent with the 2017-2018 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a technical adjustment that does not affect the position allocation.
 - ◆ A classification study of one Confidential Assistant IV position in Capital Projects was recommended in the 2017-2018 Midyear Financial Report. The study has been completed and it is recommended that one Confidential Assistant IV position be reclassified upward to a Manager I.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Spending Plan is estimated at \$4.1 million, an increase of \$120,215 from the 2018-2019 Proposed Budget
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by using a standard escalation factor of 3% for most revenue sources, holding revenue flat where applicable, and adjusting to cover staffing costs that are fully reimbursable by outside agencies.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$10.1 million, an increase of \$117,444 from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$5.9 million.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%;
 - ◆ Group health insurance increase of 5%;
 - ◆ Services and supplies increase of 3.5%;
 - ◆ Cost Allocation Plan (CAP) charges increase of 3.5%; and
 - ◆ Removal of any one-time costs included in the 2018-2019 Proposed Budget.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 50, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ The capacity for the organization to continue to provide excellent customer service lies in the ability to recruit and retain staff. The County’s diverse workforce is the most important organizational asset, and development and implementation of the Human Resources Strategic Plan will provide focus to the activities and training/workforce development to meet this critical need.

- ◆ The County’s aging facilities and infrastructure require significant investment in annual repairs and maintenance as well as ongoing deferred maintenance, the need for demolition and/or remediation of old buildings/County sites, and ongoing capital improvement planning. This exposure is continuously evolving and a key consideration in updates to the County’s Long-Range Financial Model.
- ◆ Tied to the aging facilities and County infrastructure needs is the opportunity for prudent debt service to support the organization in building and/or maintaining capital assets designed to best address the customer and staff needs of the future. The County’s Debt Advisory Committee will be asked to evaluate appropriate debt levels in the upcoming two-year budget term.
- ◆ In the area of *Supporting Strong and Safe Neighborhoods*, a new service model and pilot for the Community Assessment, Response and Engagement (CARE) multi-disciplinary team strategy is in development to address immediate and pressing community concerns for individuals in distress due to homelessness, severe and persistent mental illness, substance use disorders, and high-risk health and safety behaviors. The preliminary focus will be in the area of the City of Modesto, surrounding parks and the McHenry Avenue corridor, although it is anticipated that lessons learned will be transferable to other areas of the County that may be experiencing similar challenges with smaller demographic impacts.
- ◆ In the area of *Supporting Community Health*, to address changing customer demographics and community needs, a Business, Strategic and Facility Master Plan will be completed for the following departments: Behavioral Health and Recovery Services, Community Services Agency, and Health Services Agency.
- ◆ National, statewide and local trends related to the safety and security of government facilities and functions is a paramount focus of the Chief Executive Office, in partnership with the Sheriff and other law enforcement agencies. Additional resources for the County Security Team and information technology security are recommended in this budget for staff from the Sheriff’s Department assigned to CEO - Office of Emergency Services and for Strategic Business Technology focused on physical, information and cyber-security to address this growing challenge.

Related Links

For additional information about the Chief Executive Office, please refer to the division’s website at:

<http://www.stancounty.com/ceo/>

For additional information about the Chief Executive Office Human Resources, please refer to the division’s website at:

<http://www.stancounty.com/personnel/>

Chief Executive Office – County Operations (Delivering Efficient Public Services)

To guide the organization and serve the public interest, implement the Board of Supervisors’ priorities, and support County departments in achieving their missions.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$37,293,951	\$37,096,928
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$79,451,919	\$78,688,080
General Fund Contributions	\$42,157,968	\$41,591,152
% Funded by General Fund	53.1%	52.9%
Total Allocated Positions	5	5

Department Services and Programs

CEO – County Operations is a division within the Chief Executive Office that houses several budgets related to countywide operations.

The **ADA Self-Evaluation and Transition Plan Project** budget funds improvements to County facilities, programs, and policies, as outlined in the Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan. The **Airport** budget funds improvements at the Modesto City/County Airport, including airplane hangar maintenance, installation of fire suppression systems, and security improvements, using revenue received from aircraft taxes. The **Crows Landing Air Facility** budget provides funding for security and master planning of the air facility acquired from the Federal government in late 2004. The County has designated the facility as the Crows Landing Industrial Business Park for the purpose of job creation.

Appropriations for Contingencies serves as the contingency fund for Stanislaus County in order to provide funds to meet unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions to Federal and/or State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. County policy requires that a base amount for contingencies be set at a level of at least 2% of the average annual General Fund revenue of the preceding three fiscal years.

The **Cannabis Program** budget has been established beginning Fiscal Year 2018-2019 to fund positions in the District Attorney, Environmental Resources, and Sheriff departments, as well as funding for Chief Executive Office and County Counsel assistance for enforcement of illegal cannabis activities using revenue derived from the Development Agreements for permitted cannabis business activities (positions may not be filled until the

Development Agreements are in place and the revenue has begun to materialize).

Capital Improvement Financing Authority (CIFA) provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives. **County Facilities** provides funding for minor facility improvements and costs associated with maintaining certain County properties, including telecommunications and internet service for the United Community Center in Grayson, utilities, building, and preventive maintenance associated with the Keyes Community Center, Paradise-Burbank Hall, Law Library, Mancini Hall, and Twelfth Street Parking Garage. **Plant Acquisition** provides funding for the acquisition, repair, and remodel of existing and new County facilities.

Debt Service provides funding for County debt obligations and has included funding for Certificates of Participation, 2012 Lease Refunding, 2013 Lease Refunding, and Tobacco Endowment Fund Debt Service. The County currently maintains an extremely low level of debt.

Focus on Prevention is a multi-sector collaborative process which recognizes that no one sector alone can resolve the fundamental challenges confronting families and communities in the County. The ten sectors identified for participation include government, business, non-profit, philanthropy, education, faith, health, neighborhoods, media and arts, sports, and entertainment. The initiative is driven to achieve and sustain the following results: *our families are healthy – physically, mentally, emotionally, and spiritually; our families are support by strong and safe neighborhoods and communities; our children and young people are getting a first-rate education – from cradle to career; our families are participating in and supported by a healthy economy; people who are homeless in Stanislaus County*

permanently escape homelessness; and people who are at risk of homelessness do not become homeless.

General Fund Contribution to Other Programs provides funds for programs and outside agencies for which no State or Federal mandate exists, but where Board of Supervisors' policy or contractual obligation result in a contribution from the General Fund. The **General Fund Match Vehicle License Fee** budget receives and distributes Vehicle License Fee (VLF) realignment revenue

used to fund Stanislaus County public health, mental health, and social service programs and is a major funding source for County health programs. This is purely a pass-through budget, with VLF monies received transferred directly to the County departments; no General Fund discretionary dollars are used. **Mandated County Match** contains local funds used to leverage Federal and State funding for a variety of programs and functions that have a mandated match or maintenance of effort (MOE).

Budgets Contained within the Department

- ◆ ADA Self-Evaluation and Transition Plan Project (General Fund)
- ◆ Airport (General Fund)
- ◆ Appropriations for Contingencies (General Fund)
- ◆ Cannabis Program (General Fund)
- ◆ Capital Improvement Financing Authority (General Fund)
- ◆ County Facilities (General Fund)
- ◆ Crows Landing Air Facility (General Fund)
- ◆ Debt Service (General Fund)
- ◆ Focus on Prevention (General Fund)
- ◆ General Fund Contribution to Other Programs (General Fund)
- ◆ General Fund Match Vehicle License Fee (General Fund)
- ◆ Mandated County Match (General Fund)
- ◆ Plant Acquisition (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

CEO - County Operations (Efficient)						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$40	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$752,453	\$1,383,272	\$199,044	(\$1,184,228)	\$204,842	\$5,798
Intergovernmental Revenue	\$27,039,901	\$27,214,756	\$33,630,378	\$6,415,622	\$33,637,000	\$6,622
Charges for Service	\$1,259,719	\$1,133,607	\$3,384,529	\$2,070,922	\$3,175,086	(\$209,443)
Miscellaneous Revenue	\$338,194	\$80,000	\$80,000	\$0	\$80,000	\$0
Other Financing Sources	\$3,392,824	\$3,279,551	\$0	(\$3,279,551)	\$0	\$0
Total Revenue	\$32,783,501	\$33,271,186	\$37,293,951	\$4,022,765	\$37,096,928	(\$197,023)
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$32,783,501	\$33,271,186	\$37,293,951	\$4,022,765	\$37,096,928	(\$197,023)
Salaries and Benefits	\$192,131	\$815,524	\$846,015	\$30,491	\$800,450	(\$45,565)
Services and Supplies	\$3,018,068	\$5,355,505	\$5,309,817	(\$45,688)	\$4,790,827	(\$518,990)
Other Charges	\$4,927,753	\$4,828,600	\$6,449,285	\$1,620,685	\$6,258,498	(\$190,787)
Fixed Assets						
Equipment	\$427,167	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$62,448,393	\$63,008,255	\$54,868,170	(\$8,140,085)	\$54,859,673	(\$8,497)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$46,394)	(\$478,911)	(\$29,878)	\$449,033	(\$29,878)	\$0
Contingencies	\$0	\$13,943,669	\$12,008,510	(\$1,935,159)	\$12,008,510	\$0
Gross Costs	\$70,967,118	\$87,472,642	\$79,451,919	(\$8,020,723)	\$78,688,080	(\$763,839)
General Fund Contribution	\$38,183,617	\$54,201,456	\$42,157,968	(\$12,043,488)	\$41,591,152	(\$566,816)
Total Allocated Positions	-	-	5		5	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$37.3 million, an increase of \$4 million from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by evaluating historical trends, market analysis, and contributions associated with planned activities for the year.

Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$79.5 million, a decrease of \$8 million from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$42.2 million.
- ◆ The Proposed Budget at base includes an \$8 million decrease primarily due to the reduction in Debt Service, requiring a \$12 million reduction in General Fund Contribution. The base budget also incorporates the new Cannabis Program budget and planned activities in the County’s operational budgets.
 - ◆ Appropriations for Contingencies consists of a \$5.9 million base, along with \$6.1 million for contingencies related to General Fund cash-outs, health insurance increases, labor negotiations exposure, and other miscellaneous unforeseen program or community needs, fully funded by the General Fund. This is a decrease of \$1.9 million from the 2017-2018 Adopted Final Budget.
 - ◆ The Cannabis Program budget has been established with \$1.2 million for Proposed Budget, fully funded by Development Agreements for permitted cannabis business activities.
 - ◆ Debt Service has been reduced by \$14.3 million, to \$707,506, requiring a decrease in General Fund Contribution of \$10.7 million. The table below shows the breakdown of debt for Budget Year 2018-2019. Note: payoff of the Stanislaus Animal Services Agency debt is planned prior to fiscal year-end 2017-2018. This schedule will be adjusted at Final Budget consistent with the most current debt service information.

Debt	Percentage of Debt Allocated	Original Borrowing	Principal Balance Outstanding as of June 30, 2018	2018-2019 Debt Obligation Principal	2018-2019 Debt Obligation Interest	2018-2019 Debt Obligation Principal + Interest	Remaining Balance to Maturity as of June 30, 2019
Governmental Activity							
Private Placement							
HVAC Financing - CSF Pod C (Incl payoff of 2007 A COP)							
Department of Child Support Services	12.35%	960,135	671,168	57,423	15,034	72,457	613,745
Workforce Development	7.60%	590,978	413,115	35,345	9,254	44,599	377,770
Women, Infant, and Children	3.63%	282,333	197,361	16,885	4,421	21,306	180,476
Health Services Agency	0.18%	13,894	9,712	831	217	1,048	8,881
Community Services Agency	76.24%	5,927,660	4,143,644	354,516	92,818	447,334	3,789,128
HVAC Financing Total	100.00%	7,775,000	5,435,000	465,000	121,744	586,744	4,970,000
Tobacco Endowment Loan							
Stanislaus Animal Services Agency (County Portion Only) ^{1,2}		2,047,272	1,605,072	65,117	55,645	120,762	1,539,955
Tobacco Endowment Loan Total		2,047,272	1,605,072	65,117	55,645	120,762	1,539,955
Grand Total Debt		\$ 9,822,272	\$ 7,040,072	\$ 530,117	\$ 177,389	\$ 707,506	\$ 6,509,955

¹Original Borrowing was listed as \$2,166,845 in Fiscal Year 2017-2018 and prior. The note was finalized in Fiscal Year 2017-2018, which resulted in a correction to the original borrowing value to \$2,047,272.

²Principal and interest is not known due to the interest rate changing based on the prior year payments; interest has been estimated. Total payments for the year are known. The principal has been estimated using the known total payment amounts for the year less the estimated interest for the year.

- ◆ Focus on Prevention is forecast consistent with the annual \$1 million commitment to address housing/homelessness and strengthening families, along with an increase of \$500,000 set aside should departments need additional funds for Community Assessment and Response Engagement (CARE), all funded with a General Fund Contribution of \$1.5 million.
- ◆ General Fund Contribution to Other Programs contains \$6.1 million in contributions to support various departments and local agencies, as identified in the following table; this represents an increase of \$110,989.

General Fund Contribution to Other Programs				
Department/Agency/Division	2017-2018 Adopted Final Budget	Base Adjustments	2018-2019 Recommended Adjustments	2018-2019 Proposed Budget
Aging and Veterans Services - Area Agency on Aging	\$ 292,922			\$ 292,922
CEO - Stanislaus Veterans Center	100,000			100,000
Chief Executive Office - County Fire Service Fund	212,988			212,988
District Attorney - Elder Abuse Advocacy/Outreach	7,787		771	8,558
District Attorney - Real Estate Fraud Prosecution	70,229			70,229
District Attorney - Unserved/Underserved Victim Advocacy/Outreach	12,525		7,310	19,835
District Attorney - Victim Compensation and Government Claims	20,294	1		20,295
Environmental Resources - Environmental Resources	306,674			306,674
General Services Agency - 12th Street Office Building	20,500	(400)		20,100
Library	491,810			491,810
Local Area Formation Commission (LAFCO)	197,188			197,188
North McHenry Sales Tax	2,200,000	410,270		2,610,270
Parks and Recreation - Regional Water Safety Training Center	-	19,232		19,232
Public Works - Engineering	45,000			45,000
Public Works - Road and Bridge	-	6,300		6,300
Sheriff - Court Security	391,901	(292,495)		99,406
Stanislaus Animal Services Agency (SASA)	1,513,144			1,513,144
Stanislaus Council of Governments (StanCOG)	4,192			4,192
Stanislaus County Law Library	54,240			54,240
Workforce Development	40,000	(40,000)		-
Total General Fund Contributions to Other Programs	\$ 5,981,394	\$ 102,908	\$ 8,081	\$ 6,092,383

Mandated County Match Department/Agency/Division	2017-2018	Base Adjustments	2018-2019	2018-2019
	Adopted Final Budget		Recommended Adjustments	Proposed Budget
Behavioral Health and Recovery Services	\$ 825,359			\$ 825,359
Behavioral Health and Recovery Services - Public Guardian	1,155,565			1,155,565
Community Services Agency - General Assistance	802,640	4,027		806,667
Community Services Agency - IHSS Provider Wages	3,613,058	96,454		3,709,512
Community Services Agency - PA Administration	44,229			44,229
Community Services Agency - PA Benefits	98,323	(4,027)		94,296
Community Services Agency - Program Services and Support	4,015,419			4,015,419
Community Services Agency - Public Economic Assistance	1,921,818			1,921,818
Environmental Resources	727,837			727,837
Health Services Agency - Clinics and Ancillary Services	3,113,397			3,113,397
Health Services Agency - Indigent Health Care Program	300,000			300,000
Health Services Agency - Public Health	2,353,978			2,353,978
Total General Fund Contributions to Other Programs	\$ 18,971,623	\$ 96,454	\$ -	\$ 19,068,077

- ◆ General Fund Match Vehicle License Fee serves as a pass-through budget for Vehicle License Fee realignment revenue used to fund County public health, mental health, and social service programs and includes \$33.5 million in costs for Proposed Budget, an increase of \$6.4 million.
- ◆ Mandated County Match contains \$19.1 million in General Fund match funding for several Special Revenue departments, as identified in the following chart, an increase of \$96,454.
- ◆ Remaining budgets within CEO – County Operations result in combined appropriations decrease of \$65,696, requiring a decrease in General Fund Contribution of \$77,864.
- ◆ The Proposed Budget includes a recommendation to increase service levels.
- ◆ The Proposed Budget includes \$8,081 to accommodate the increased costs associated with the recommended service level adjustment to the District Attorney’s office through General Fund Contribution to Other Programs.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of five, consistent with the 2017-2018 Adopted Final Budget allocation.

Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

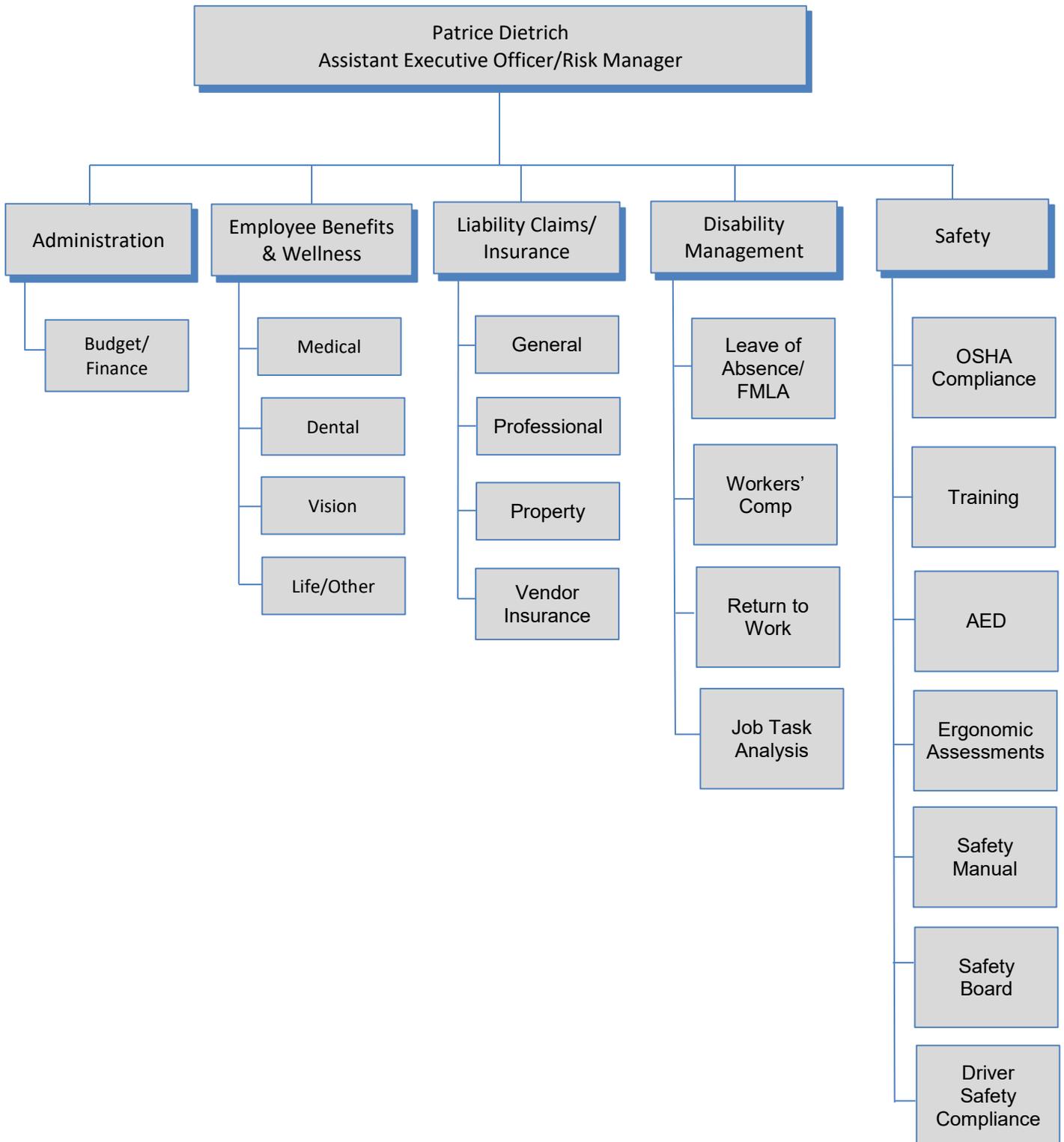
- ◆ Total Revenue for the 2019-2020 Spending Plan is estimated at \$37.1 million, a decrease of \$197,023 from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by evaluating historical trends, market analysis, and contributions associated with planned activities for the year.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$78.7 million, a decrease of \$763,839 from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$41.6 million.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on historical spending and anticipated costs specific to County operational budgets.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of five, consistent with the 2018-2019 Proposed Budget allocation.



1010 10th Street, Suite 5900, Modesto, CA 95354 Tel: (209) 525-5710
<http://www.stancounty.com/riskmgmt>

Chief Executive Office – Risk Management Division/Self-Insurance Funds

To be an organization delivering progressive risk management services valued by County departments and customers.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$83,449,614	\$85,953,102
Use of Fund Balance/ Retained Earnings	\$330,894	\$752,130
Gross Costs	\$84,092,019	\$87,029,262
General Fund Contributions	\$311,511	\$324,030
% Funded by General Fund	0.4%	0.4%
Total Allocated Positions	12	12

Department Services and Programs

The Chief Executive Office – Risk Management Division administers nine budgets in five functional areas including Administration, Employee Benefits (medical, dental, vision, life, and unemployment insurance), Liability Claims/Insurance (general and professional liability), Disability Management (workers’ compensation), and Safety. Fiscal responsibilities for the division are contained in one General Fund budget and eight Internal Service Fund budgets.

The **Administration** unit oversees all staffing and budget-related functions, as well as County-wide safety efforts. The General Fund budget contains all allocated positions and costs related to staffing the Risk Management programs. These costs are then billed to all County departments through the Cost Allocation Plan.

The **Employee Benefits and Wellness** unit provides medical, dental, vision, and life insurance to approximately 4,200 participants, including full-time County employees, COBRA participants, and their families. Additionally, the medical program is offered to pre-Medicare (under age 65) retirees. Unemployment Insurance is provided to approximately 4,700 County employees, including part-time and seasonal employees. The medical, dental, vision, and unemployment insurance programs are self-funded, meaning that claims are paid on a fee-for-service basis and rates are established based on underwriting for the programs. A Wellness Program provides employees with tools and opportunities to develop healthy habits and life balance.

The **Liability Claims/Insurance** unit provides for the funding of property, casualty, surety, fiduciary, and excess insurance premiums; liability, auto and personal injury claim losses; self-insured retention; legal defense;

and actuarial services. The unit also reviews vendor insurance documents to verify they conform to contract/agreement requirements.

The **Disability Management** unit provides for a self-insured Workers’ Compensation program for injured County employees who have sustained an injury or illness in the course of their employment. The unit also provides medical leaves of absences, including those related to the Family Medical Leave Act (FMLA), a return to work program to allow injured employees to perform modified tasks and/or work schedules, and job task analysis which identifies the environmental factors, physical, and functional demands for most County job classifications. The County Occupational Safety and Health Administration (OSHA) Incident rate for Stanislaus County, which is considerably lower than the incident rates for comparable local governments in California, is an indicator of the on-going efforts of the County’s safety program in controlling the severity and frequency of work-related injuries.

The **Safety** unit provides assistance to County departments to ensure staff tasks and business processes are in compliance with Cal/OSHA regulations. The unit offers emergency response and safety training courses for County employees and volunteers including CPR First Aid, Ergonomics, and Driver Improvement. The unit also administers Department of Motor Vehicles Pull Notice program to promote driver safety through the review of active County driver records; maintains and updates the County Safety Manual and Safety forms; and oversees the deployment, maintenance, and replacement of Automated External Defibrillator (AED) units stationed at all County departments, high risk field worksite locations, and designated County vehicles.

Board of Supervisors Priority Area

The Chief Executive Office – Risk Management Division supports the following Board of Supervisors priority:



Delivering efficient public services to benefit our residents and businesses.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Disability Management – expand the use of the Absence Management module in PeopleSoft for tracking and monitoring other protected leaves in addition to FMLA, including California Family Rights Act (CFRA), Pregnancy Disability Leave (PDL), and Organ donor/bone marrow leave, to comply with State leave laws
- ◆ Employee Benefits – increase awareness and knowledge of all employee benefits and wellness initiatives to motivate employees to adopt healthier habits by providing opportunities and a supportive environment to create positive lifestyle changes
- ◆ Liability and Insurance – finalize the development of the Contract and Insurance Management System (CIMS) and roll out to all County departments to streamline the vendor insurance approval process and greatly reduce the time spent verifying whether a vendor is currently approved to do business with the County
- ◆ Safety – establish a safety audit schedule rotation plan and implement a comprehensive compliance audit tool that allows departments to identify areas that are out of compliance and identify steps for making work areas safer

Budgets Contained within the Department

- ◆ Risk Management Division (General Fund)
- ◆ Dental Self-Insurance (Internal Service Fund)
- ◆ General Liability (Internal Service Fund)
- ◆ Medical Self-Insurance (Internal Service Fund)
- ◆ Other Employee Benefits (Internal Service Fund)
- ◆ Professional Liability (Internal Service Fund)
- ◆ Unemployment Insurance (Internal Service Fund)
- ◆ Vision Care Insurance (Internal Service Fund)
- ◆ Workers Compensation (Internal Service Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

CEO - Risk Management Division and Self-Insurance Funds						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$191,346	\$427,800	\$491,800	\$64,000	\$506,554	\$14,754
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$73,095,752	\$77,703,888	\$82,859,314	\$5,155,426	\$85,345,093	\$2,485,779
Miscellaneous Revenue	(\$3,915)	\$97,250	\$98,500	\$1,250	\$101,455	\$2,955
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$73,283,183	\$78,228,938	\$83,449,614	\$5,220,676	\$85,953,102	\$2,503,488
Use of Fund Balance/Retained Earnings	(\$2,946,159)	\$460,000	\$330,894	(\$129,106)	\$752,130	\$421,236
Total Funding Sources	\$70,337,024	\$78,688,938	\$83,780,508	\$5,091,570	\$86,705,232	\$2,924,724
Salaries and Benefits	\$1,424,361	\$1,774,486	\$1,623,315	(\$151,171)	\$1,674,155	\$50,840
Services and Supplies	\$68,320,090	\$76,359,859	\$81,246,960	\$4,887,101	\$84,090,604	\$2,843,644
Other Charges	\$937,963	\$1,060,764	\$1,221,713	\$160,949	\$1,264,472	\$42,759
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$22	\$312	\$31	(\$281)	\$31	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$70,682,436	\$79,195,421	\$84,092,019	\$4,896,598	\$87,029,262	\$2,937,243
General Fund Contribution	\$345,412	\$506,483	\$311,511	(\$194,972)	\$324,030	\$12,519
Total Allocated Positions	-	-	12	12	12	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$83.4 million, an increase of \$5.2 million from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by various methods, including:
 - ◆ Rates set using actuarial studies for the Dental, Vision, Medical and Other Employee Benefits Self-Insurance Funds;
 - ◆ Cost Allocation Plan (CAP) charges to benefitting departments and outside agencies in the amounts projected to cover the costs for Risk Management Administration, General and Professional Liability claims, and employee Unemployment and Workers' Compensation Self-Insurance programs; and
 - ◆ Historical trends and retained earnings balances are used to project other revenues such as miscellaneous reimbursements and interest earned.
- ◆ The Department anticipates a total of \$7.4 million in available retained earnings as of July 1, 2018, of which \$330,894 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Dental Self-Insurance retained earnings balance is estimated at \$663,152 with a budgeted use of \$202,735.
 - ◆ General Liability Self-Insurance retained earnings balance is estimated at \$875,570.
 - ◆ Medical Self-Insurance retained earnings balance is estimated at \$3.7 million with a budgeted add of \$225,000.
 - ◆ Other Employee Benefits retained earnings balance is estimated at \$180,747 with a budgeted use of \$130,452.
 - ◆ Professional Liability Insurance retained earnings balance is estimated at \$426,457 with a budgeted use of \$250,000.

- ◆ Unemployment Self-Insurance retained earnings balance is estimated at (\$87,293) with a budgeted add of \$57,293.
- ◆ Vision Care Self-Insurance retained earnings balance is estimated at \$77,301 with a budgeted use of \$30,000.
- ◆ Workers' Compensation Self-Insurance retained earnings balance is estimated at \$1.5 million.
- ◆ The 15% variance in 2017-2018 Adopted Final Budget compared to 2018-2019 Proposed Budget's Revenue from Use of Assets is the additional amount of interest the Department anticipates earning on retained earnings balances. Significant variances in the budget units with planned use of, or add to, retained earnings are due to various factors as described below:
 - ◆ The Dental, Medical, and Vision Care Self-Insurances Fiscal Year 2017-2018 Adopted Final Budget Charges for Service revenues included a 7.5% rate increase effective January 1, 2018. The actual rate adjustments are a decrease of 2.63% for Dental, an increase of 5.2% for Medical, and a decrease of 7.5% for Vision Care resulting in overstated revenues for the second six months in each of these budget units. The 2018-2019 Proposed Budget revenue reflects the right sizing of these rates for the first six months and adds a 5% rate increase effective January 1, 2019.
 - ◆ The General Liability Self-Insurance and Professional Liability Insurance variances are due to a strategy to spend down the retained earnings balances to align with the State Controller's Office recommended amount and provide lower CAP charges to County departments and benefitting external agencies.
 - ◆ The difference in Other Employee Benefits is a result of the fee charged to County departments for administering employee benefits; it is outdated and no longer sufficient to cover staff costs. Several options to remedy this shortfall for the future are being explored for implementation in Budget Year 2019-2020.
 - ◆ The primary source of revenue in the Unemployment Self-Insurance fund is the per-employee rate charged to County departments and benefitting external agencies. A rate of \$100 per employee was used for the 2017-2018 Adopted Final Budget in combination with the use of \$100,000 in retained earnings to spend down the balance. The 2018-2019 Proposed Budget includes an increased rate of \$150 per employee to rebuild the retained earnings balance, which is anticipated to be a negative amount effective July 1, 2018.

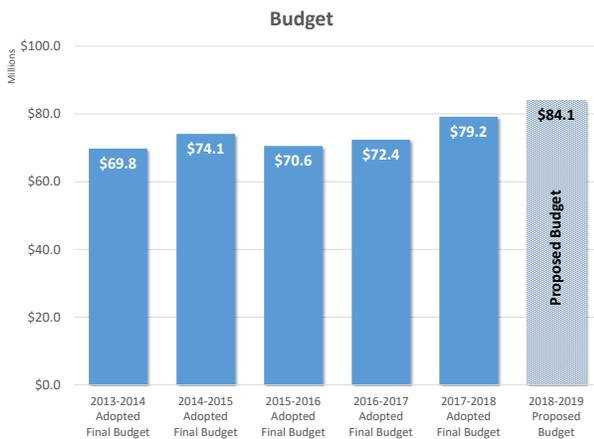
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$84.1 million, an increase of \$4.9 million from the 2017-2018 Final Adopted Budget, requiring a General Fund Contribution of \$311,511.
 - ◆ Note that the Fiscal Year 2017-2018 Adopted Final Budget does not include \$2.8 million in adjustments approved subsequent to its adoption that increased the 2017-2018 Operating Budget. These adjustments relied on the use of \$2.8 million in additional retained earnings.
- ◆ The Proposed Budget includes a \$2.1 million increase due to the cost of doing business in employee benefit claims, contracted services, and CAP charges to maintain current service levels; there is no impact to the County General Fund.
- ◆ No service level adjustments are recommended at this time.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 12, consistent with the 2017-2018 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a technical adjustment that does not affect the position allocation.
 - ◆ A classification study of a restoration of one Confidential Assistant IV reclassified to a Confidential Assistant V is recommended.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Spending Plan is estimated at \$86 million, an increase of \$2.5 million from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined primarily by using a standard escalation factor of 3% with adjustments for: an estimated 5% medical, dental and vision care rate increase; increases/decreases in retained earnings; and adjustments to CAP charges to balance to costs.
- ◆ The Spending Plan relies on the use of \$752,130 in departmental retained earnings; based on use of retained earnings identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$7.1 million in available retained earnings on July 1, 2019.
 - ◆ Dental Self-Insurance retained earnings balance is estimated at \$460,417 with a budgeted use of \$231,645.
 - ◆ General Liability Self-Insurance retained earnings balance is estimated at \$875,570 with a budgeted use of \$27,603.
 - ◆ Medical Self-Insurance retained earnings balance is estimated at \$3.9 million with a budgeted use of \$90,529.
 - ◆ Other Employee Benefits retained earnings balance is estimated at \$50,295 with a budgeted use of \$137,562.
 - ◆ Professional Liability Insurance retained earnings balance is estimated at \$176,457 with a budgeted use of \$259,885.
 - ◆ Unemployment Self-Insurance retained earnings balance is estimated at a negative (\$30,000) with a budgeted add of \$55,922.
 - ◆ Vision Care Self-Insurance retained earnings balance is estimated at \$47,301 with a budgeted use of \$34,710.
 - ◆ Workers’ Compensation Self-Insurance retained earnings balance is estimated at \$1.5 million with a budgeted use of \$26,118.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$87 million, an increase of \$2.9 million from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$324,030.
- ◆ 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%

- ◆ Group health insurance increase of 5%.
- ◆ Services and supplies increase of 3.5%.
- ◆ CAP charge increase of 3.5%.
- ◆ The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2019-2020 budget year:
 - ◆ An 8% increase for various insurance premiums in the General Liability Self-Insurance budget based on a five-year historical trend added \$155,801.
 - ◆ Removal of the 3.5% assumption for the medical Health Saving Accounts projections in the amount of \$151,554 is based on the assumption that these rates will remain the same.
 - ◆ The removal of one-time run out costs for the Anthem medical plan in the amount of \$310,500. The United HealthCare medical plan replaced Anthem for out of area participants effective January 1, 2018. The run out costs are for medical claims incurred but not paid by December 31, 2017. Medical providers have up to one year to submit claims for payment.
 - ◆ A \$561 decrease for supplemental benefit costs paid 100% by employees to equal the amounts in the employee contribution revenue accounts.
 - ◆ A \$20,279 decrease to vision care claims and contracts to balance costs to revenue and preserve retained earnings.
 - ◆ An \$11,928 decrease to equal the Workers' Compensation actual year two contract amount.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 12 consistent with the 2018-2019 Proposed Budget allocation.

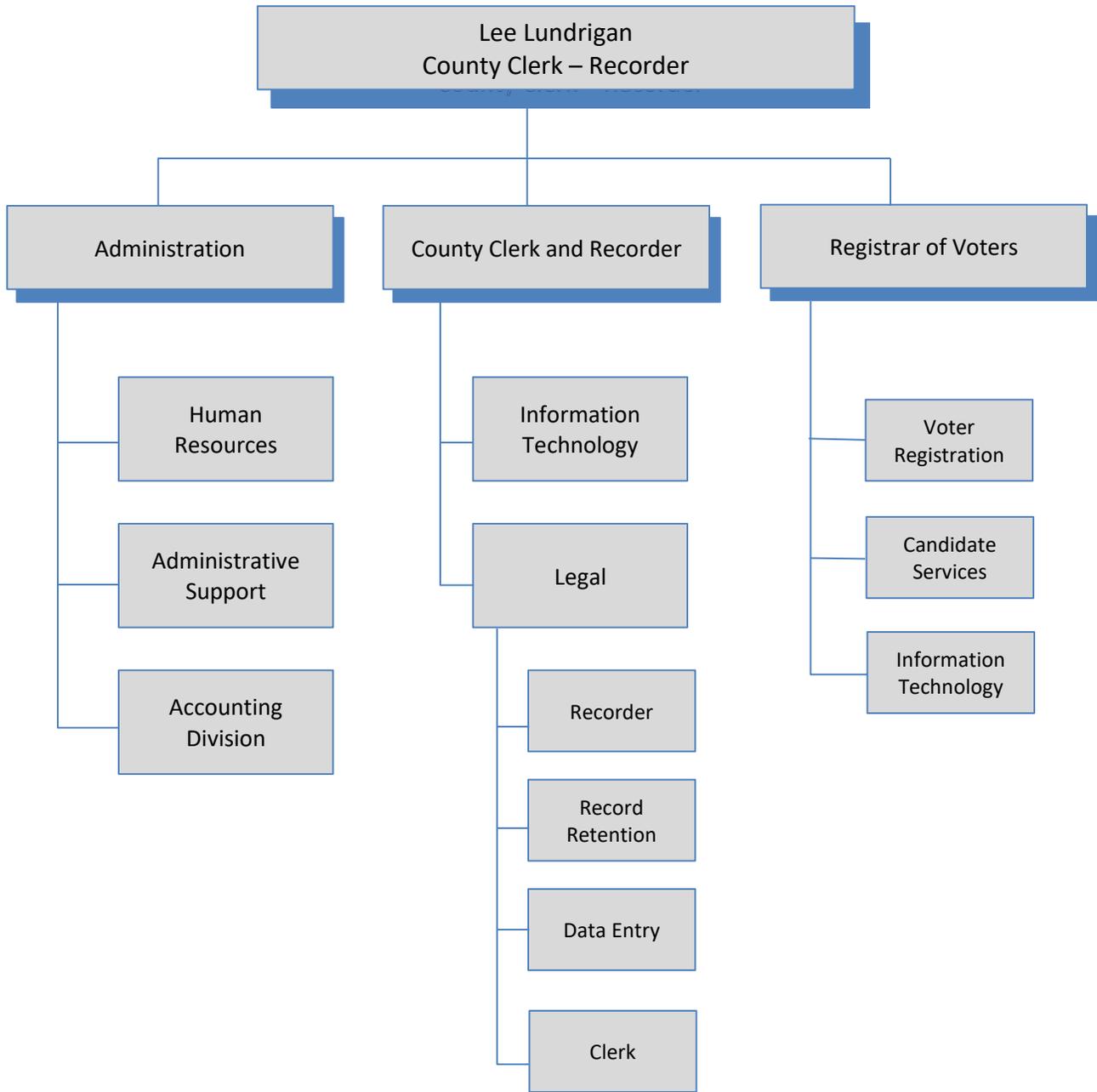
Key Challenges and Opportunities

- ◆ Maintaining quality medical, dental, and vision care plan access to participants at affordable rates.
- ◆ Educating, encouraging, and engaging employees and other County medical plan participants in information sharing, training opportunities, and activities that will ultimately lead to healthier lifestyles, improved wellness, and happier lives.
- ◆ Providing additional support to department safety officers in preventing on-the-job injuries by visiting worksites throughout the County to provide training, ergonomic assessments, and safety compliance inspections.
- ◆ Automating and streamlining administrative processes to maximize efficiencies and provide time for thoughtful strategic planning, compliance audits, and implementation of process improvements.
- ◆ The Department continues to watch for any legislative changes to the Affordable Care Act, occupational safety and health, and Workers' compensation.

Related Links

For additional information about the Chief Executive Office – Risk Management Division, refer to the division's website at:

<http://www.stancounty.com/riskmgmt>



1021 I Street, Modesto, CA 95354 Tel: (209) 525-5250
www.stancounty.com/clerkrecorder, www.stanvote.com
County Clerk – Recorder Suite 101, Registrar of Voters Suite 102

County Clerk – Recorder

To serve Stanislaus County by providing essential records management and election services in a fair, accessible and transparent manner.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$3,163,550	\$3,768,306
Use of Fund Balance/ Retained Earnings	\$1,825,219	\$1,724,719
Gross Costs	\$7,756,829	\$8,600,462
General Fund Contributions	\$2,768,060	\$3,107,437
% Funded by General Fund	35.7%	36.1%
Total Allocated Positions	48	48

Department Services and Programs

The **Administration** division of the County Clerk Recorder Department provides administrative support for the Department and is responsible for personnel administration, including all human resource functions, finance and budget preparation, the collection and payment of fees to outside governmental agencies and other internal County departments, accounts payable and receivable, and contracts administration. Administration is responsible for working with management and key staff to oversee and analyze staffing, budget adherence, statutory and legal changes and how those changes affect policies and procedures. Administration also works with staff and management to implement changes to business practices, policies and procedures.

The **County Clerk and Recorder** division includes processing, filing and indexing documents including fictitious business name statements, marriage licenses, domestic partnerships, notary certificates, oaths of office, environmental impact reports, registration of professional photocopiers and process servers and various permits. As Commissioner of Civil Marriages, the County Clerk also performs marriage ceremonies. The Recorder function provides recordation, indexing and

maintenance of property ownership documents, such as deeds, deeds of trust, liens, maps and official records as well as birth, death and marriage licenses. The office maintains, preserves and safeguards public access to records by providing quality documents. The Modernization Trust fund and Vital and Health Statistics budgets also fall under the County Clerk and Recorder division.

The **Registrar of Voter’s** division provides Stanislaus County citizens the ability to exercise their constitutional right to vote. The Registrar of Voters registers voters, processes candidate applications and filings, and conducts elections. This includes administering Federal, State, County, and local district elections within Stanislaus County and involves designing precincts, identifying polling places, recruiting election officers, maintaining voter registration records, processing vote-by-mail ballot applications, managing candidate and campaign filings, providing guidance and information pertaining to election laws, verifying petitions, interfacing with State and Federal elections agencies, and conducting voter outreach programs. For more information visit www.stanvote.com or call (209) 525-5200.

Board of Supervisors Priority Area

The County Clerk – Recorder supports the following Board of Supervisors priority:



Delivering efficient public services to benefit our residents and businesses

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives	
◆	Obtain and implement a new software system to access official public records
◆	Install an online application and department kiosk system to enable the public to request official public records
◆	Conduct the November 2018 Statewide General Election as mandated by State and Federal law
◆	Conduct the November 2019 Uniform District Election Law election
◆	Conduct the March 2020 Presidential Primary Election as mandated by State and Federal law

Budgets Contained within the Department

- ◆ Recorder Division (General Fund)
- ◆ Elections Division (General Fund)
- ◆ Modernization Trust Fund (Special Revenue Fund)
- ◆ Vital Health Statistics (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Clerk-Recorder						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$147,448	\$136,000	\$134,947	(\$1,053)	\$139,670	\$4,723
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$210,503	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,021,753	\$3,208,468	\$2,657,425	(\$551,043)	\$3,255,277	\$597,852
Miscellaneous Revenue	\$358,399	\$305,500	\$371,178	\$65,678	\$373,359	\$2,181
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,738,103	\$3,649,968	\$3,163,550	(\$486,418)	\$3,768,306	\$604,756
Use of Fund Balance/Retained Earnings	(\$20,273)	\$2,073,549	\$1825,219	(\$248,330)	\$1,724,719	(\$100,500)
Total Funding Sources	\$3,717,830	\$5,723,517	\$4,988,769	(\$734,748)	\$5,493,025	\$504,256
Salaries and Benefits	\$3,323,492	\$4,305,129	\$4,161,373	(\$143,756)	\$4,293,006	\$131,633
Services and Supplies	\$1,593,653	\$3,329,049	\$2,992,404	(\$336,645)	\$3,687,887	\$695,483
Other Charges	\$366,866	\$392,113	\$451,913	\$59,800	\$467,730	\$15,817
Fixed Assets						
Equipment	\$36,776	\$180,558	\$150,000	(\$30,558)	\$150,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$1,658	\$1,921	\$1,139	(\$782)	\$1,839	\$700
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,322,445	\$8,208,770	\$7,756,829	(\$451,941)	\$8,600,462	\$843,633
General Fund Contribution	\$1,604,615	\$2,485,253	\$2,768,060	\$282,807	\$3,107,437	\$339,377
Total Allocated Positions	-	-	48		48	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$3.2 million, a decrease of \$486,418 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by forecasting recordable documents based on local property transfers and reimbursement for election costs.
- ◆ The Department anticipates a total of \$2.1 million in available fund balance as of July 1, 2018 of which \$1,825,219 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Modernization budget unit has a fund balance of \$1.7 million. A total of \$1.7 million will be used for the purchase of necessary system upgrades and staffing costs.
 - ◆ The Vital & Health Statistics budget unit has a fund balance of \$402,204. A total of \$127,539 will be used for the purchase of necessary system upgrades.

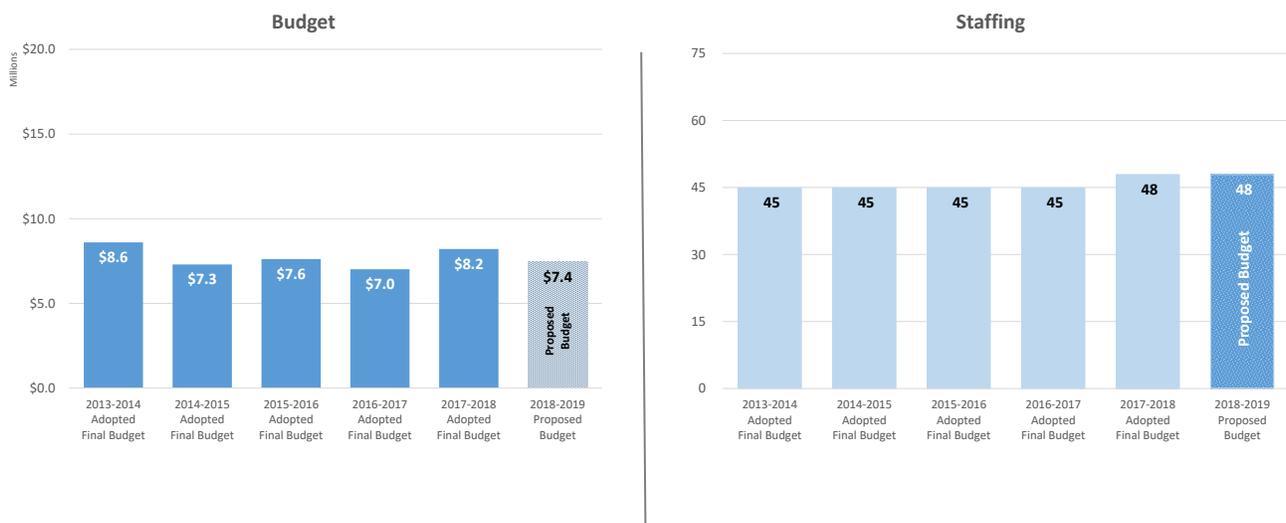
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$7.8 million, a decrease of \$451,941 from the 2017-2018 Adopted Final Budget, requiring General Fund Contribution of \$2.8 million.
- ◆ The Proposed Budget at base includes a \$451,941 decrease due to a reduction in of the number of elections which has been factored into the County General Fund contribution.
 - ◆ The Department will continue to utilize the Modernization Trust Fund to fund 30% of the Clerk-Recorder staffing costs associated with overall division modernization costs. The remainder, 70% of Clerk-Recorder staffing costs, will continue to reside in the main department budget unit and be funded by General Fund Contribution. The Department and CEO staff will continue to monitor and evaluate the effect of this allocation on the Modernization Trust Fund.
- ◆ No service level adjustments are recommended at this time.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 48, consistent with the 2017-2018 Adopted Final Budget allocation.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$3.8 million, an increase of \$604,756 from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by forecasting recordable documents based on local property transfers and reimbursable election costs.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$8.6 million, an increase of \$843,633 from the 2018-2019 Proposed Budget.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group Health Insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ CAP increase of 3.5%
 - ◆ Two elections during Fiscal Year 2019-2020, one of which is a Presidential Primary.
 - ◆ Implementation of Assembly Bill 1461, the California "Motor Voter Act," automatically registers all applicants for a driver's license or state ID, to vote. It is anticipated this will greatly increase the voter rolls and associated costs in Stanislaus County.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 48, consistent with the 2018-2019 Proposed Budget Allocation.

Key Challenges and Opportunities

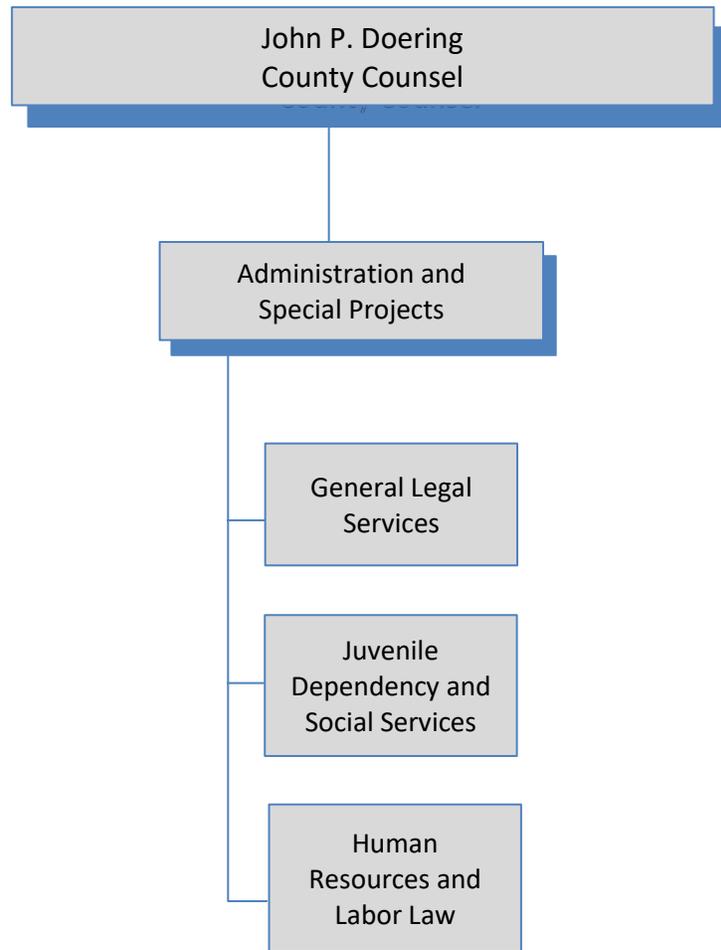
- ◆ Purchase and install a new system to record, store and maintain vital documents during 2018-2019. The vendor of the existing system is no longer in operation.
- ◆ Install an online application and department Kiosk system to enable the public to request official public records.
- ◆ Conduct the November 2018 Statewide General Election as mandated by Federal and State law.
- ◆ AB 1461, which automatically registers to vote all driver's license or State ID applicants, will greatly increase voter rolls and associated costs such as mandated notices and county voter information guides and ballots.

Related Links

For additional information about the County Clerk – Recorder, please refer to the division's website at:

www.stancounty.com/clerkrecorder

For additional information about the Registrar of Voters, refer to the division's website at: www.stanvote.com



1010 Tenth Street, Suite 6400, Modesto, CA 95354 Tel: (209) 525-6376
www.stancounty.com/counsel

County Counsel

To provide high quality and cost-effective legal services to our clients in a timely manner consistent with the highest ethical standards.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$1,591,667	\$1,639,417
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$3,228,352	\$3,327,071
General Fund Contributions	\$1,636,685	\$1,687,654
% Funded by General Fund	50.7%	50.7%
Total Allocated Positions	16	16

Department Services and Programs

The office of the County Counsel serves as principal legal counsel for the Board of Supervisors and provides legal services to all County departments, offices, agencies, and commissions.

The office provides legal advice on all matters that impact the overall operation of County government. The office renders legal advice and litigation support on issues such as health care, public safety, child welfare, social services, land development, environmental protection, public finance, taxation, and elections.

The County Counsel also provides legal services on a fee basis to other public entities where it is obligated to provide legal services such as special districts, joint powers authorities, and the Civil Grand Jury. County Counsel also supports the Stanislaus County Local Agency Formation Commission (LAFCO).

The office provides legal services through four core program areas: **Administration and Special Projects**, **General Legal Services**, **Juvenile Dependency and Social Services**, and **Human Resources and Labor Law**.

The **Administration and Special Projects** area provides departmental administration, planning, fiscal management, and personnel service; provides supervision of all litigation and advisory efforts; and aligns services to available resources to maintain fiscal stability and to provide quality, accurate, effective, and timely legal advice to all County departments so that they may fulfill their missions and objectives and to reduce the risk of liability.

The area of **General Legal Services** serves as the primary legal services program provided by County Counsel. The program provides general legal advice and litigation representation to the Board of Supervisors, all County

departments, and includes advice and representation regarding contracting, public safety and health, land use development, public facilities and resources, tax and finance, Lanterman-Petris-Short Act/Probate/mental health, and government claims. Attorneys provide a variety of services in this program area, including research and preparation of ordinances and legal opinions, litigation pleadings, and preparation of contracts for providing essential government services. Attorneys also provide legal advice and services to special districts within this area. The County has historically contracted with outside counsel for specialized legal services, such as worker’s compensation, most torts, and capital projects.

The **Juvenile Dependency and Social Services** area provides all court representation for the Community Services Agency in child dependency cases from detention hearings through termination of parental rights, including all appeals and petitions for extraordinary writs arising out of such matters. Attorneys meet with Social Workers to assist with case management strategy and the presentation of matters to the court. Training is provided to (1) Social Workers in all aspects of providing child dependency services; (2) prospective foster parents as part of the Foster Pride Program; and (3) for community programs such as Court Appointed Special Advocate (CASA). Attorneys also analyze new legislation and provide opinions to the Department, including assistance in preparing contracts necessary for providing child dependency services.

The area of **Human Resources and Labor Law** provides all legal support, advice, and representation before State and Federal courts and administrative agencies regarding labor relations and personnel matters involving County employees. In addition, it provides primary counsel for Human Resources countywide. Services include drafting

and review of personnel and salary ordinances, advice regarding labor arbitrations, unfair labor practices, discrimination complaints, and investigations.

our clients in a timely manner consistent with the highest ethical standards. Achieving these goals requires experienced and dedicated attorneys and staff who are able to adjust to the changing regulatory, legislative, and judicial environment in which the County operates.

The primary goal of the office of the County Counsel is to provide high quality and cost-effective legal services to

Board of Supervisors Priority Area

The County Counsel supports the following Board of Supervisors priority:



Delivering efficient public services to benefit our residents and businesses

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Provide highly competent legal advice to clients on matters related to their duties and responsibilities, aligning services to available resources to maintain fiscal stability
- ◆ Deliver legal services to client departments in as efficient and economical manner as possible
- ◆ Maximize revenue and interfund reimbursements by focusing on full cost recovery through accurate billable rates to chargeable client departments and by streamlining timekeeping tasks
- ◆ Provide modern document management and storage infrastructure to increase productivity and ensure superior service to County Counsel customers
- ◆ Provide State mandated training on ethics for elected and appointed officials and the prevention of workplace harassment and bullying

Budgets Contained within the Department

- ◆ County Counsel (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

County Counsel						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,455,371	\$1,399,978	\$1,591,667	\$191,689	\$1,639,417	\$47,750
Miscellaneous Revenue	\$3,311	\$22	\$0	(\$22)	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,458,682	\$1,400,000	\$1,591,667	\$191,667	\$1,639,417	\$47,750
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,458,682	\$1,400,000	\$1,591,667	\$191,667	\$1,639,417	\$47,750
Salaries and Benefits	\$2,250,106	\$2,673,219	\$2,795,915	\$122,696	\$2,879,499	\$83,584
Services and Supplies	\$81,763	\$205,506	\$218,415	\$12,909	\$226,060	\$7,645
Other Charges	\$173,095	\$169,818	\$213,992	\$44,174	\$221,482	\$7,490
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$70	\$30	\$30	\$0	\$30	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,505,034	\$3,048,573	\$3,228,352	\$179,779	\$3,327,071	\$98,719
General Fund Contribution	\$1,046,352	\$1,648,573	\$1,636,685	(\$11,888)	\$1,687,654	\$50,969
Total Allocated Positions	-	-	16	16	16	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$1.6 million, an increase of \$191,667 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated Revenue for the 2018-2019 Proposed Budget is determined by historical staffing levels and resulting revenue generated from services provided to clients. Charges for services are limited to the number of productive hours available to be charged by attorneys to departments and further limited to charges for allowable/allocable activities.

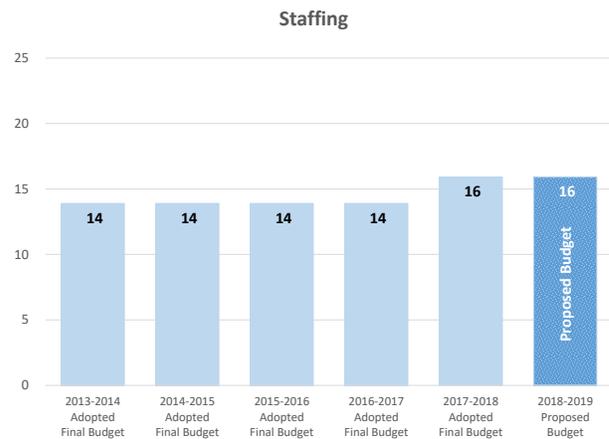
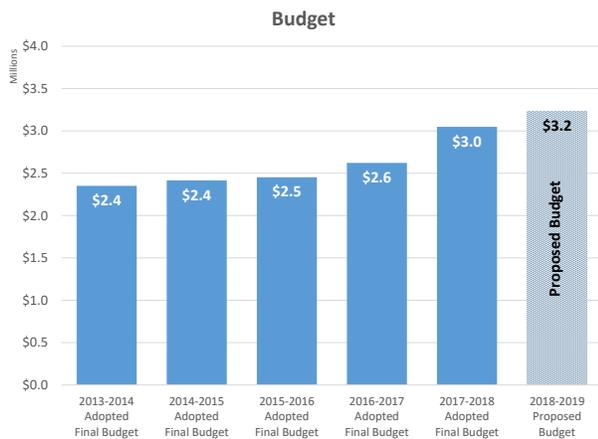
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$3.2 million, an increase of \$179,779 from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$1.6 million.
- ◆ The Proposed Budget at base includes a \$179,779 increase due to the cost of doing business in Salaries and Benefits, Services and Supplies, Cost Allocation Plan (CAP) charges and restoration of a 5% vacancy factor to maintain current service levels; there is no impact to the County General Fund.
- ◆ No service level adjustments are recommended at this time.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 16, consistent with the 2017-2018 Adopted Final Budget allocation.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$1.6 million, an increase of \$47,750 from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by estimated increases of 3% and analysis of historical revenue trends.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$3.3 million, an increase of \$98,719 from the 2018-2019 Proposed Budget
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ CAP increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 16, consistent with the 2018-2019 Proposed Budget allocation.

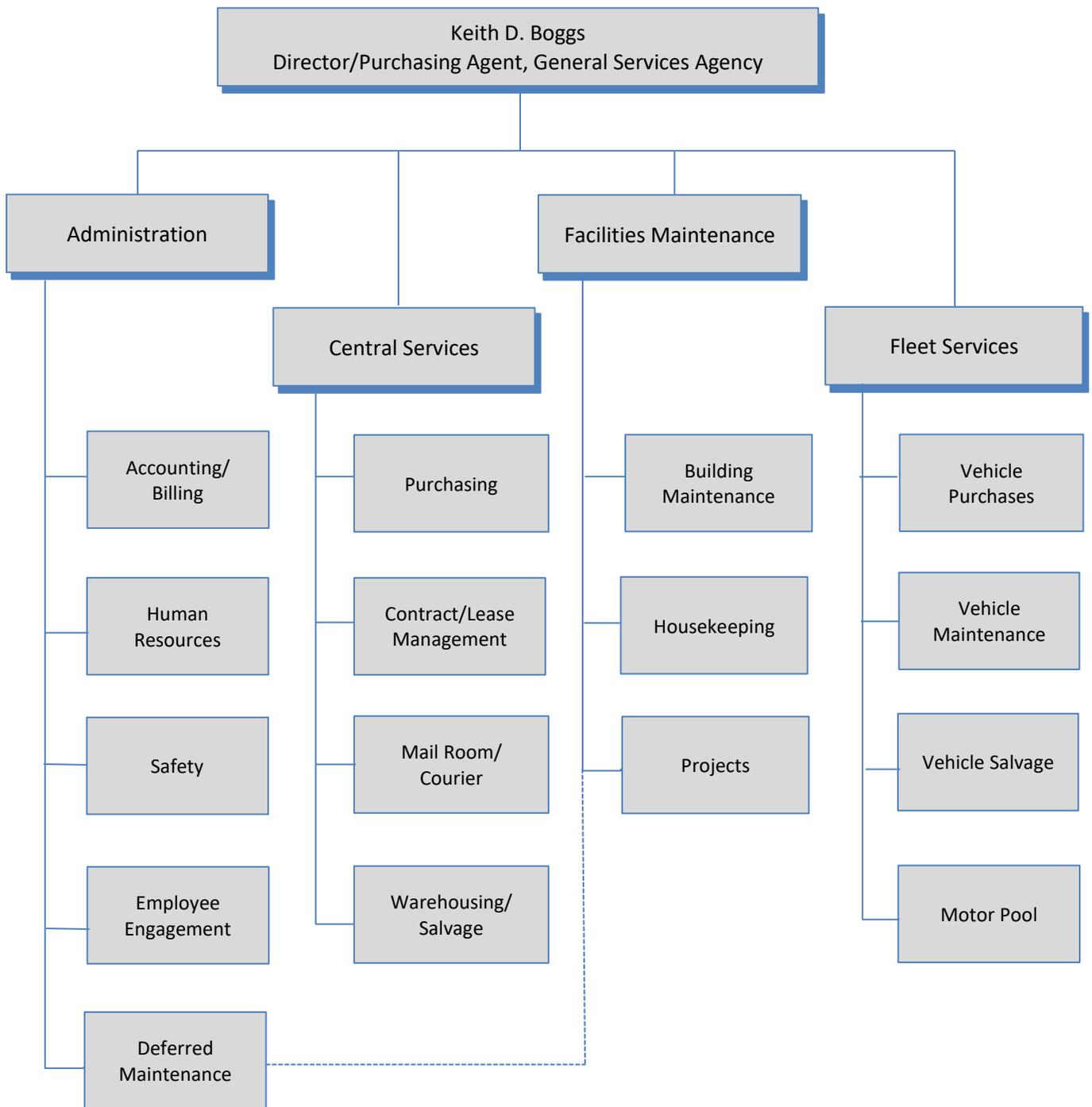
Key Challenges and Opportunities

- ◆ Research, purchase and implement a document management and storage infrastructure system. This type of system will increase productivity and efficiency by reducing/eliminating the need for hard copy files to be stored both on and off site.
- ◆ Provide State mandated training on ethics for elected and appointed officials and the prevention of workplace harassment and bullying.

- ◆ Balance increased demand for legal services with existing staffing levels. Increased demands for service include State and local licensing and enforcement of cannabis business, increase in number of children in Foster Care and significant increase in number and complexity of Public Records Act Requests and Subpoenas.
- ◆ Existing County Counsel office space does not provide sufficient individual offices for allocated attorney positions; the department will analyze options for office reconfiguration to meet space needs and may convert a conference room to an office to accommodate one new attorney (vacant position).

Related Links

For additional information about County Counsel, refer to the division's website at: <http://www.stancounty.com/counsel>



1010 10th Street, Suite 5400, Modesto, CA 95354 Tel: (209) 525-7640
www.stancounty.com/gsa

General Services Agency

The General Services Agency provides a wide range of internal services for our customer departments. Supporting their good works with our own – so that they may each successfully deliver for our community. Service, after all, is our middle name...

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$17,694,000	\$18,510,300
Use of Fund Balance/		
Retained Earnings	\$506,600	\$127,200
Gross Costs	\$18,220,700	\$18,658,400
General Fund Contributions	\$20,100	\$20,900
% Funded by General Fund	0.1%	0.1%
Total Allocated Positions	62	62

Department Services and Programs

The General Services Agency (GSA) provides centralized services over a broad spectrum of support areas, including maintenance and housekeeping of County-owned facilities, contract and purchasing assistance, and vehicle maintenance services to County departments, Animal Services, and 12th Street Office Building. These activities are funded through fees that are charged to client departments and customers.

The **Administration Division** provides oversight and direction for the Agency, which includes Central Services, Fleet Services, and Facilities Maintenance divisions. Administration ensures that all GSA Divisions are achieving operational efficiency and exceptional service standards. Additionally, Administration oversees the GSA Human Resources function and the 12th Street Office Building and Utilities budgets.

The **Central Services Division** is responsible for acquiring goods and services, negotiating contracts, leasing property and equipment, providing consultation on procurement needs and contract facilitation to County departments, in addition to the sale and/or disposal of surplus County property, mailroom, messenger, and salvage services. As an Internal Service Fund, the costs of these services are charged to all County departments based on the level of service provided.

The **Facilities Maintenance Division** is comprised of two main programs, Maintenance Services and Custodial Services. The Maintenance Services unit maintains and operates building systems and equipment for 1.96 million square feet of County-owned facilities, while the Custodial Services unit ensures that County-owned facilities within the County core service area are maintained to a professional standard for all users to work and interact with customers in a safe and healthy environment. Additionally, Facilities Maintenance administers contract custodial services for County facilities outside the core service area. Facilities Maintenance is an Internal Service Fund, charging out costs associated with providing maintenance and custodial services to County departments.

The **Fleet Services Division** provides preventative and prescriptive maintenance for over 948 County vehicles and other pieces of specialized equipment. Fleet Services provides full vehicle maintenance services, including assistance with vehicle acquisition, vehicle registration, preventative maintenance, accident management, vehicle repair, motor pool services, and salvage/auction. Fleet Services complies with State and Federal regulatory requirements including vehicle smog inspection, OSHA vehicle safety standards, and EPA hazardous waste standards.

Board of Supervisors Priority Area

The General Services Agency supports the following Board of Supervisors priority:



Delivering efficient public services to benefit our residents and businesses.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Administration: Submit billing reports to Strategic Business Technology for posting on the County Billing Website within five business days of Oracle close by the end of June 2019, providing more timely information to County departments
- ◆ Central Services: Efficient delivery of procurement services that provide overall value to the County, including a target of increasing cost savings by 10% from the start of FY18/19 through the end of FY19/20, as measured by existing Purchasing reporting practices
- ◆ Facilities Maintenance: To provide maintenance services to county Departments. To handle any and all emergency calls for service and to complete routine calls for service within 15 days from receipt
- ◆ Fleet Services: Remove obsolete smog test equipment and relocate 4-post vehicle lift for quicker and safer access, which will reduce vehicle setup time by 5-10 minutes per service activity

Budgets Contained within the Department

- ◆ Administration (General Fund)
- ◆ Central Services Division (Internal Service Fund)
- ◆ Facilities Maintenance Division (Internal Service Fund)
- ◆ Fleet Services Division (Internal Service Fund)
- ◆ 12th Street Office Building (Special Revenue Fund)
- ◆ Utilities (Internal Service Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

General Services Agency						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$ 10,196	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$ 14,469,262	\$ 15,948,373	\$ 17,647,600	\$ 1,699,227	\$ 18,510,300	\$ 862,700
Miscellaneous Revenue	\$ 169,802	\$ 30,000	\$ 43,900	\$ 13,900	\$0	(\$ 43,900)
Other Financing Sources	\$ 26,442	\$ 5,000	\$ 2,500	(\$ 2,500)	\$0	(\$ 2,500)
Total Revenue	\$ 14,675,702	\$ 15,983,373	\$ 17,694,000	\$ 1,710,627	\$ 18,510,300	\$ 816,300
Use of Fund Balance/Retained Earnings	(\$ 199,639)	\$ 425,873	\$ 506,600	\$ 80,727	\$ 127,200	(\$ 379,400)
Total Funding Sources	\$ 14,476,063	\$ 16,409,246	\$ 18,200,600	\$ 1,791,354	\$ 18,637,500	\$ 436,900
Salaries and Benefits	\$ 4,911,115	\$ 6,142,003	\$ 6,383,400	\$ 241,397	\$ 6,590,000	\$ 206,600
Services and Supplies	\$ 8,223,365	\$ 8,665,577	\$ 9,845,200	\$ 1,179,623	\$ 10,215,000	\$ 369,800
Other Charges	\$ 1,190,390	\$ 1,399,666	\$ 1,651,500	\$ 251,834	\$ 1,708,400	\$ 56,900
Fixed Assets						
Equipment	\$ 176,223	\$ 222,500	\$ 340,600	\$ 118,100	\$ 145,000	(\$ 195,600)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 14,501,093	\$ 16,429,746	\$ 18,220,700	\$ 1,790,954	\$ 18,658,400	\$ 437,700
General Fund Contribution	\$ 25,030	\$ 20,500	\$ 20,100	(\$ 400)	\$ 20,900	\$ 800
Total Allocated Positions	-	-	62		62	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Revenue for the 2018-2019 Proposed Budget is estimated at \$17.7 million, an increase of \$1.7 million from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by a review of projected expenses and historical trend analysis. General Services Agency is projecting an overall increase of 10% due to increasing costs combined with an increasing demand for services.
- ◆ The Department anticipates a total of \$2.3 million in available retained earnings balance as of July 1, 2018, of which \$506,600 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Central Services Division anticipates a total of \$219,111 in available fund balance of which \$81,500 is budgeted for purchase of one Mail Room van, one Warehouse forklift, and additional Contract and Insurance Management software improvements;
 - ◆ The Facilities Maintenance Division anticipates a total of \$1.1 million in available fund balance of which \$320,100 is budgeted for four replacement vehicles, storm water consultation, staff training, and vacation cash outs, which increase service hours; and
 - ◆ The Fleet Services Division anticipates a total of \$980,598 in available fund balance of which \$105,000 is budgeted for refurbishing a vehicle bay, improving storm water legislation compliance, and one additional Motor Pool vehicle.
- ◆ The Department has budgeted an increase in the use of department retained earnings of \$80,727 above Fiscal Year 2017 – 2018 Adopted Final Budget, to support planned operations and service levels.

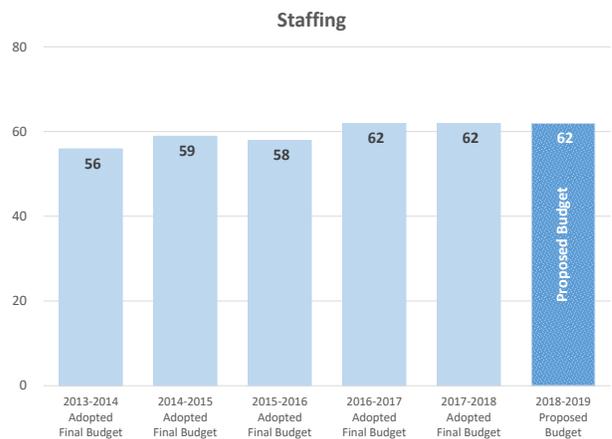
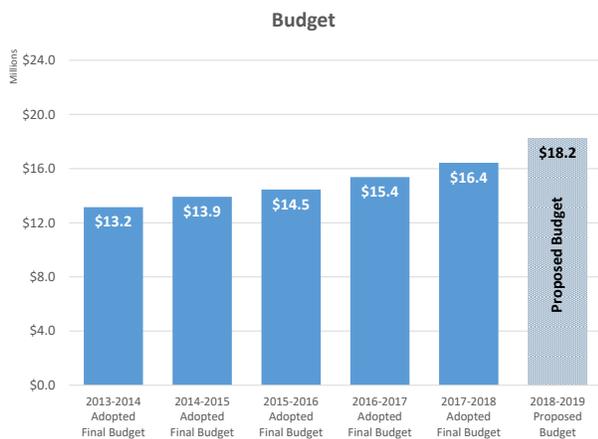
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$18.2 million, an increase of \$1.8 million from the 2017-2018 Adopted Final Budget.
- ◆ The Proposed Budget at base includes a \$1.8 million increase, of which \$241,397 is due to the cost of doing business in salaries and benefits, \$1,179,623 in services and supplies, \$251,834 in intrafund charges and \$118,100 in fixed assets to maintain current service levels; there is no impact to the County General Fund.
 - ◆ The Proposed Budget includes six replacement vehicles: three for Facilities Maintenance, one for Central Services Mail Room and two for Fleet Services Motor Pool. The full cost is estimated to be \$183,900, which is funded by departmental fund balance, and is included in the base.
 - ◆ The Proposed Budget includes the purchase of one new vehicle for Facilities Maintenance and one forklift for use in the Warehouse. The total cost is estimated to be \$79,700, which is funded by departmental fund balance, and is included in the base.
 - ◆ The Proposed Budget includes the refurbishment of one vehicle bay and improving storm water legislation compliance for Fleet Services. The cost is estimated to be \$77,000, which is funded by departmental fund balance, and is included in the base.
 - ◆ The General Services Agency has 40 vehicles in divisions supporting daily work and 25 in Motor Pool for the use by all County departments, for a total of 65 vehicles. Of the 40 GSA division vehicles, 24 meet the minimum age requirement to be considered for replacement under the Fleet Services Policy. Of the 25 Motor Pool Vehicles, all vehicles meet the minimum age requirement to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 62, consistent with the 2017-2018 Adopted Final Budget allocation.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$18.5 million, an increase of \$816,300 from the 2018-2019 Proposed Budget

- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by an estimated increase of 3% in service costs and a historical trend analysis.
- ◆ The Spending Plan relies on the use of \$127,200 in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$1,793,109 in available fund balance on July 1, 2019.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$18.7 million, an increase of \$437,700 from the 2018-2019 Proposed Budget.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and Supplies increase of 3.5%
 - ◆ Cost Allocation Plan (CAP) increase of 3.5%
- ◆ The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2019-2020 budget year:
 - ◆ Utility rate increases are estimated to increase 4.0% on average
 - ◆ Gasoline costs are estimated to increase 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 62, consistent with the 2018-2019 Proposed Budget allocation.

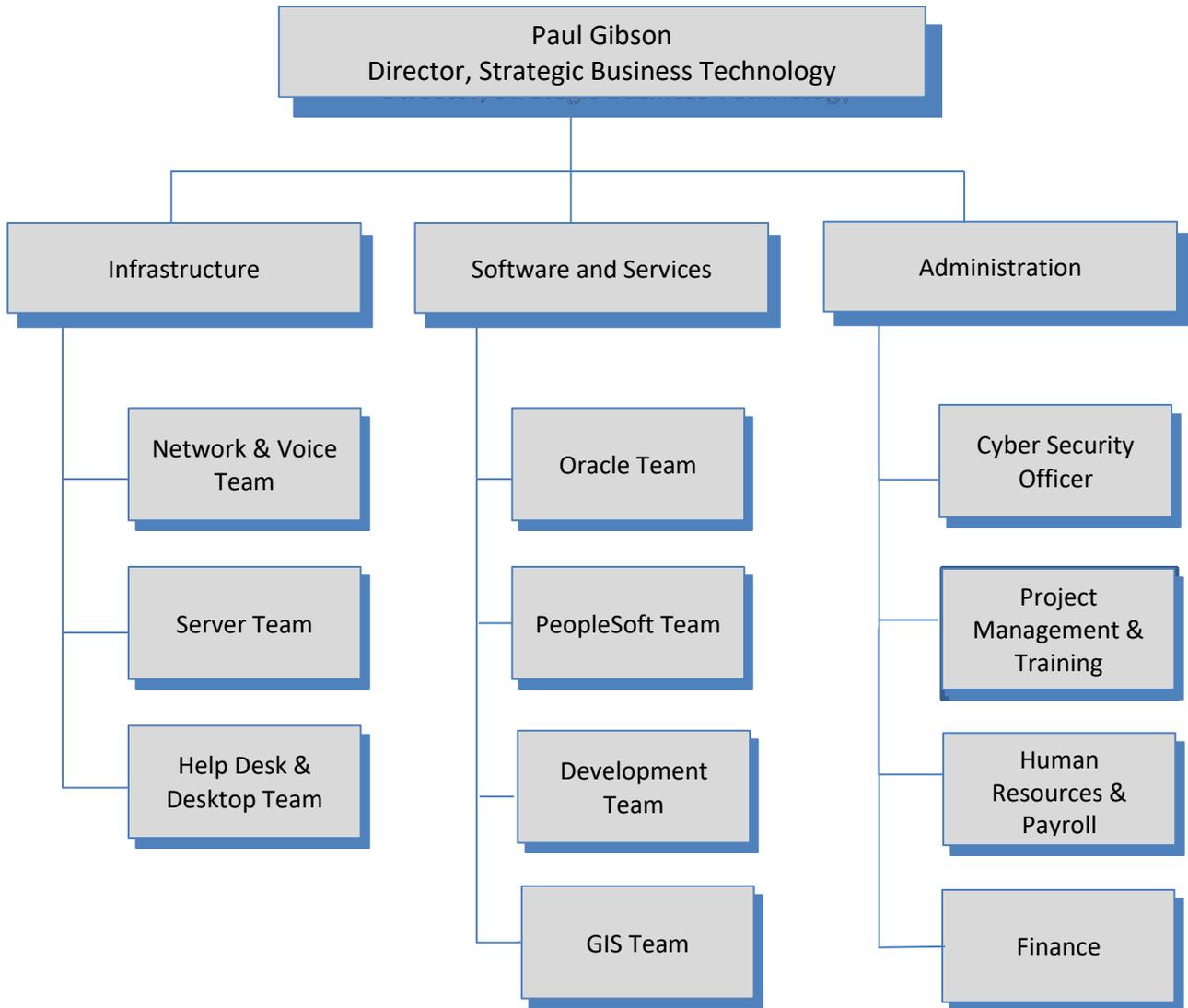
Key Challenges and Opportunities

- ◆ Maintenance of aging buildings and equipment continue to be a challenge for the Department.
- ◆ The expanding footprint of County buildings challenges the staffing levels and requires new ways to approach preventative and routine maintenance.
- ◆ GSA is not aware of any potential, pending or actual State and/or Federal changes, which would impact these budgets or service to any other County budgets.

Related Links

For additional information about the General Services Agency, refer to the division's website at:

<http://www.stancounty.com/gsa/>



801 11th Street, Modesto, CA 95354 Tel: (209) 525-4357
www.stancounty.com/sbt

Strategic Business Technology

To help departments successfully implement and manage technologies that address their business challenges in a responsive, progressive and friendly way.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$8,331,928	\$9,331,460
Use of Fund Balance/ Retained Earnings	\$721,050	\$0
Gross Costs	\$9,052,978	\$9,331,460
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	31	31

Department Services and Programs

The Department provides information technology services and support for all County departments. Collectively, Strategic Business Technology (SBT) manages the County’s financial management system, the County’s human resource management system, the County website and the County intranet.

The **Administration** division oversees the day-to-day operations of the department. This division manages human resources, payroll, accounts payable, accounts receivable, procurement and performance measurements. Also, the Project Management Office, Training and the Cyber Security Office are components of the Administration division.

The **Infrastructure** division manages the physical components of the County’s technology systems. This includes the routers and switches that make up the wide area network, the file servers, storage and backup systems that reside in our redundant, secure data center. Infrastructure team also provides direct support for

desktop and mobile computer hardware. The Help Desk staff are customer service specialists who act as the conduit between our customers and department staff. Our dedicated network and voice engineers manage the Voice over IP (VoIP) telephone system. Wireless networking and Internet access are other services supported by the Infrastructure division.

The **Software and Services** division includes developers, analysts and other specialists who focus on the digital elements of technology. This division develops and enhances custom code designed to meet specific departmental requirements. Software & Services staff has developed and continue to maintain such critical County systems as Check Reconciliation and Budget Monitoring, as well as many other systems on behalf of departments. The Geographical Information System (GIS) provided both internally and to the public is managed in this division. Other services include software development and database administration.

Board of Supervisors Priority Area

The Strategic Business Technology supports the following Board of Supervisors priority:



Delivering efficient public services to benefit our residents and businesses

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Implement a County-wide IT security training program led by the Cyber Security Officer
- ◆ Develop a County Intranet based on Office 365 technologies
- ◆ Inventory all entry-points to the County network and conduct an external IT Security Audit
- ◆ Implement a comprehensive internal software catalog

Budgets Contained within the Department

- ◆ Strategic Business Technology (Internal Service Fund)
- ◆ SBT – Telecommunication (Internal Service Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Strategic Business Technology						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$5,791,189	\$5,986,989	\$8,281,928	\$2,294,939	\$9,279,960	\$998,032
Miscellaneous Revenue	\$323	\$0	\$50,000	\$50,000	\$51,500	\$1,500
Other Financing Sources	(\$1,658)	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,789,854	\$5,986,989	\$8,331,928	\$2,344,939	\$9,331,460	\$999,532
Use of Fund Balance/Retained Earnings	(\$801,005)	\$1,797,753	\$721,050	(\$1,076,703)	\$0	(\$721,050)
Total Funding Sources	\$4,988,849	\$7,784,742	\$9,052,978	\$1,268,236	\$9,331,460	\$278,482
Salaries and Benefits	\$3,106,154	\$4,133,889	\$4,173,350	\$39,461	\$4,301,170	\$127,820
Services and Supplies	\$3,091,719	\$2,055,820	\$3,888,978	\$1,833,158	\$4,025,092	\$136,114
Other Charges	\$533,935	\$776,733	\$415,650	(\$361,083)	\$430,198	\$14,548
Fixed Assets						
Equipment	\$217,386	\$818,300	\$575,000	(\$243,300)	\$575,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,949,194	\$7,784,742	\$9,052,978	\$1,268,236	\$9,331,460	\$278,482
General Fund Contribution	\$1,960,345	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	31		31	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$8.3 million, an increase of \$2.3 million from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by reviewing historical activity and applying relevant escalators.
- ◆ The Department anticipates a total of \$1.2 million in available retained earnings as of July 1, 2018, of which \$721,050 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ SBT General (MIS) anticipates a total of \$719,602 in available retained earnings as of July 1, 2018, of which \$407,050 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ SBT Telecommunications anticipates a total of \$439,346 in available retained earnings as of July 1, 2018, of which \$314,000 is budgeted for use in Fiscal Year 2018-2019.

- ◆ Estimated revenue is increasing by \$2.3 million in Fiscal Year 2018-2019. The increase in charges to departments is due to the deployment of Office 365, ongoing costs associated with the addition of the Cyber Security Officer in Fiscal Year 2017-2018, and the application of relevant cost escalators.
- ◆ The planned use of retained earnings is decreasing by \$1.1 million in Fiscal Year 2018-2019, in an effort to preserve retained earnings and comply with State Auditor’s Office recommended levels of excess reserve.

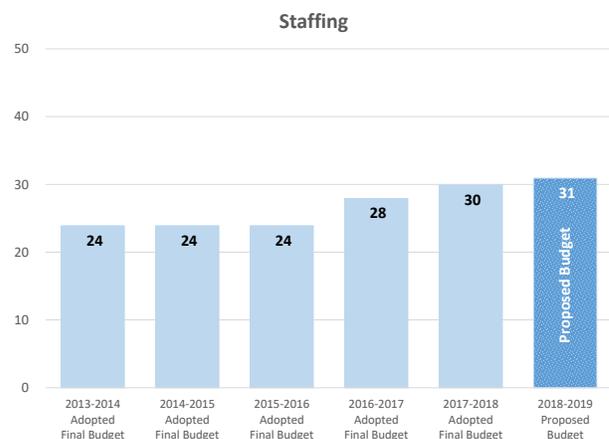
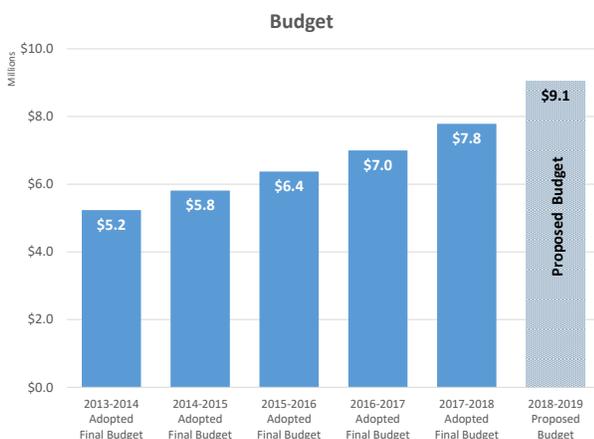
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$9.1 million, an increase of \$1.3 million from the 2017-2018 Adopted Final Budget.
 - ◆ Note that the Fiscal Year 2017-2018 Adopted Final Budget does not include \$1.7 million in adjustments approved subsequent to its adoption that increased the 2017-2018 Operating Budget.
- ◆ The Proposed Budget includes a \$1.3 million increase due to the cost of doing business in Salaries and Benefits and Services and Supplies to maintain current service levels and a full year’s cost of countywide Office 365 licenses; there is no direct impact to the County General Fund.
- ◆ No service level adjustments are recommended.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 31, an increase of one over the 2017-2018 Adopted Final Budget allocation.
 - ◆ Subsequent to the 2017-2018 Adopted Final Budget, one position was added to the Department staffing allocation.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$9.3 million, an increase of \$1 million from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by applying the standard 3% escalator to 2018-2019 estimated revenue and increasing charges for service to offset the use of retained earnings.

- ◆ The Spending Plan relies on the use of \$0 in departmental retained earnings; the Department anticipates there will be \$437,898 in available retained earnings on July 1, 2019.
 - ◆ SBT General (MIS) anticipates a total of \$312,552 in available retained earnings as of July 1, 2019, of which \$0 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ SBT Telecommunications anticipates a total of \$125,346 in available retained earnings as of July 1, 2019, of which \$0 is budgeted for use in Fiscal Year 2019-2020.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$9.3 million.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business.
 - ◆ Salaries and Benefits increased by 3.5%
 - ◆ Health Insurance increased by 5%
 - ◆ Services and Supplies increased by 3.5%
 - ◆ Other charges increased by 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 31, consistent with the 2018-2019 Proposed Budget allocation.

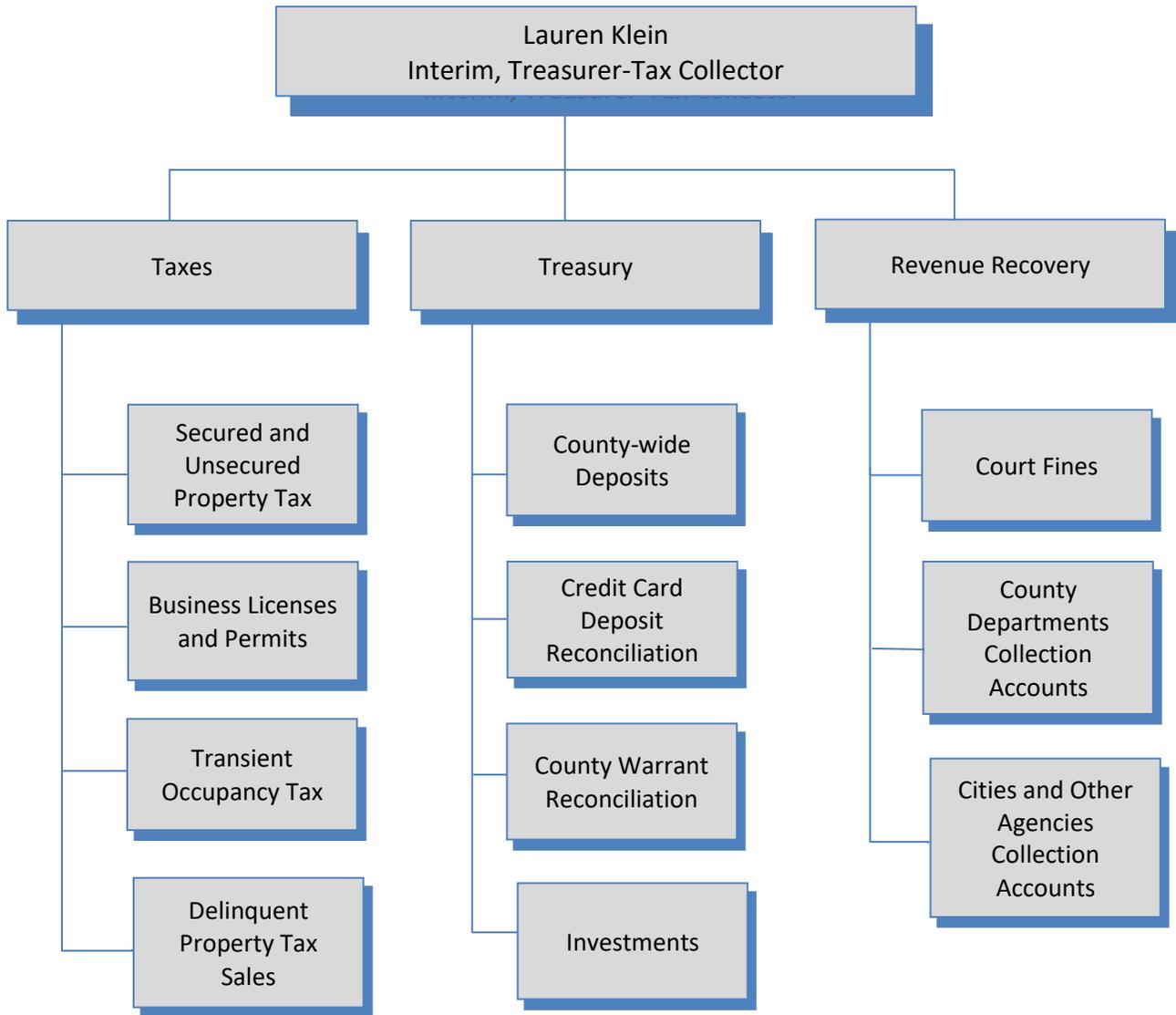
Key Challenges and Opportunities

- ◆ In recent history, the Department has used retained earnings as a strategy in balancing the budget and in reducing charges to departments. However, this strategy has resulted in the Department depleting its cash reserves. The Department must move to a model whereby operating costs for the Department are completely covered by charges for service. Additionally, the State Auditor's Office guidelines recommend that Internal Service Fund agencies maintain approximately 60 days of operating capital in retained earnings. The Department will be seeking to comply with these recommendations. As a result, charges for service going forward will have to increase in order to cover the Departments operational costs.

Related Links

For additional information about the Strategic Business Technology, refer to the division's website at:

<http://www.stancounty.com/sbt/>



1010 10th Street, Suite 2500 & 5700, Modesto, California 95354
Taxes (209) 525-6388, Treasury (209) 525-6524, Revenue Recovery (209) 525-4450
www.stancounty.com/tr-tax/

Treasurer-Tax Collector

To serve the citizens of Stanislaus County by collecting property tax and other revenues to help a variety of public agencies meet their financial goals.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$2,774,343	\$2,935,396
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$3,834,801	\$3,970,237
General Fund Contributions	\$1,060,458	\$1,034,841
% Funded by General Fund	27.7%	26.1%
Total Allocated Positions	33	33

Department Services and Programs

The Treasurer – Tax Collector Department is comprised of three divisions.

The **Taxes** Division collects secured and unsecured property taxes along with other revenues to help a variety of public agencies meet their financial goals. The Department also issues licenses for various types of businesses.

The **Treasury** Division accepts deposits for all County departments, school districts and special districts, processes deposits for county-wide over the counter credit card payments and receives absent heir funds to be held in trust before distribution to the State of California. Staff ensures accurate payment and reconciliation of approved check disbursements and wire transfers, processes forged warrant claims to recover funds and ensure that there are adequate funds available to cover liquidity needs of the Treasury and invest any

excess temporarily idle funds in the Stanislaus County Treasury Pool as well as maintaining the Tobacco Endowment funds.

The **Revenue Recovery** Division provides a centralized collection, billing and debt resolution service to all County departments and interagency participants. The division utilizes well-qualified, knowledgeable staff to collect on outstanding debts using professional collection and billing services for the resolution of debts owed to the County and other partnering agencies. The Revenue Recovery clients consist of over 20 County departments, several city agencies and the Superior Courts of Stanislaus County. There are four major collection programs within the Revenue Recovery Division consisting of the Courts, Health Services Agency, unsecured tax, and other miscellaneous department collections.

Board of Supervisors Priority Area

The Treasurer-Tax Collector supports the following Board of Supervisors priority:



Delivering efficient public services to benefit our residents and businesses

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Improve banking efficiencies in Treasury through Check 21 electronic remote deposit to the County bank and positive pay services
- ◆ Increase the interest rate of return on the Treasury pool through strategic investment purchases and the addition of a sweep investment account and increase the number of broker/dealers
- ◆ Reconfigure second floor office layout to provide a more efficient and conducive working environment
- ◆ Implement new collection software purchased in FY 2017-2018 to enhance collection efforts
- ◆ Explore the e-payable process for property tax collections and provide on-line property tax bills for property owners on the County website thereby providing efficiencies and conveniences to Stanislaus County taxpayers

Budgets Contained within the Department

- ◆ Admin/Taxes (General Fund)
- ◆ Treasury Division (General Fund)
- ◆ Revenue Recovery (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Treasurer-Tax Collector						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$62,454	\$60,000	\$65,000	\$5,000	\$66,950	\$1,950
Fines, Forfeitures, Penalties	\$14,590	\$55,000	\$65,000	\$10,000	\$66,950	\$1,950
Revenue from use of Assets	\$592,916	\$699,670	\$781,268	\$81,598	\$834,541	\$53,273
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,388,645	\$1,427,208	\$1,810,925	\$383,717	\$1,913,190	\$102,265
Miscellaneous Revenue	\$33,291	\$37,400	\$37,150	(\$250)	\$38,315	\$115
Other Financing Sources	\$10,030	\$10,500	\$15,000	\$4,500	\$15,450	\$450
Total Revenue	\$2,201,926	\$2,289,778	\$2,774,343	\$484,565	\$2,935,396	\$1,610,53
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,201,926	\$2,289,778	\$2,774,343	\$484,565	\$2,935,396	\$1,610,53
Salaries and Benefits	\$2,806,580	\$3,094,416	\$3,041,516	(\$52,900)	\$3,224,100	\$182,584
Services and Supplies	\$433,056	\$604,517	\$933,412	\$328,895	\$896,353	(\$37,059)
Other Charges	\$342,131	\$384,521	\$374,611	(\$9,910)	\$387,723	\$13,112
Fixed Assets						
Equipment	\$0	\$2,700	\$0	(\$2,700)	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$537,198)	(\$587,448)	(\$514,738)	\$72,710	(\$537,939)	(\$23,201)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,044,569	\$3,498,706	\$3,834,801	\$336,095	\$3,970,237	\$135,436
General Fund Contribution	\$842,643	\$1,208,928	\$1,060,458	(\$148,470)	\$1,034,841	(\$25,617)
Total Allocated Positions	-	-	33		33	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$2.8 million, an increase of \$484,565 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by cost allocation for services provided to department customers, earned income, charges for services to Revenue Recovery clients and interest earnings from the Treasury pooled cash account. Estimated revenue has increased primarily in the Revenue Recovery and Treasury divisions and is primary due to the establishment of a new methodology to recognize bank fees and allocation of administrative fees among the Department's three divisions.

Budget and Operations

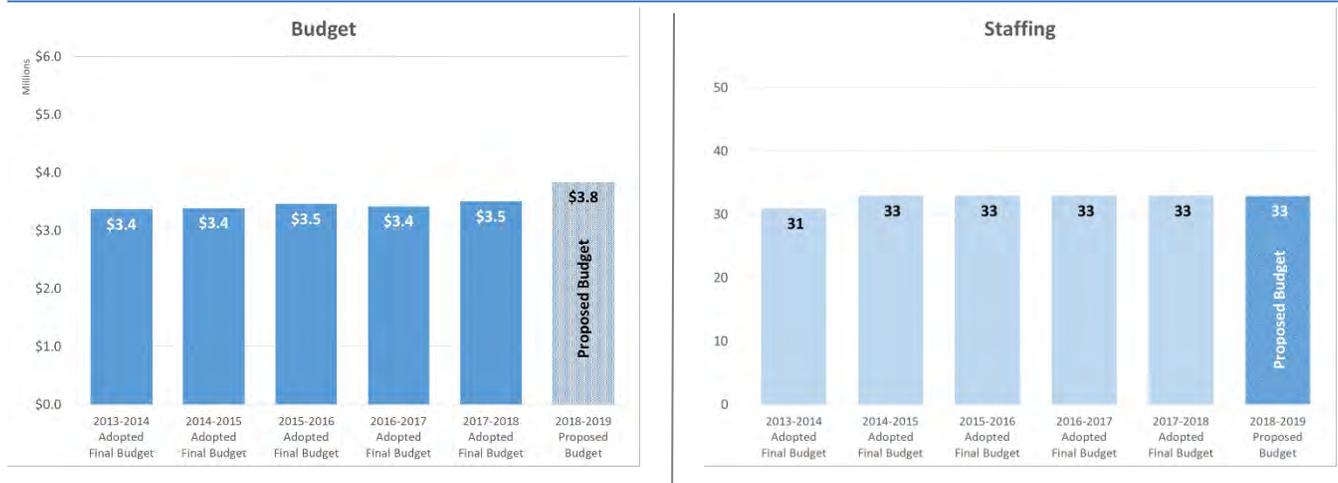
- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$3.8 million, an increase of \$336,095 from the 2017-2018 Adopted Final Budget, requiring a General Fund Contribution of \$1.1 million.

- ◆ The Proposed Budget at base includes a \$166,145 increase due to the cost of doing business in salaries and benefits, services and supplies, Cost Allocation Plan (CAP) charges and restoration of a 5% vacancy factor to maintain current service levels; there is no impact to the County General Fund.
- ◆ The Proposed Budget includes a recommendation to increase service levels.
- ◆ The Proposed Budget includes \$169,950 to accommodate the increased costs associated with the recommended service level adjustment to meet the unmet needs of the Department; there is no impact to the County General Fund.
 - ◆ \$15,000 in the Administration division and \$45,000 in the Revenue Recovery division to supplement an underway office reconfiguration. The existing 1999 configuration is inefficient and many cubicle spaces do not provide sufficient work space for employees.
 - ◆ \$9,000 to purchase two currency counter machines for the Revenue Recovery division. The Department’s existing machines have exceeded their useful lives.
 - ◆ \$100,950 to allow the Treasury division to appropriately account for bank fees. Historically, the County would have a nightly balance in its bank account and would earn minimal interest. In March 2018, the County began using a sweep account. Each day, after daily deposits and payments are made, funds are “swept” from the bank account and invested. The County is realizing greater earning capacity with the sweep account. Treasury Pool interest earnings will offset the increased banking costs.
 - ◆ The recommended adjustment includes \$69,000 in one-time costs and \$100,950 in ongoing costs.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 33, consistent with the 2017-2018 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes technical adjustments that do not affect the position allocation.
 - ◆ A classification study of two new Accountant II positions, two new Accounting Technician positions, and one new Manager II position are recommended.
 - ◆ One unfunded Account Clerk III position and one unfunded Software Developer/Analyst III is recommended to be deleted.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$2.9 million, an increase of \$161,053 from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by using the standard escalation factors used in the Long Range Model.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$4.0 million, an increase of \$135,436 from the 2018-2019 Proposed Budget.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Retirement increase of 4.9%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ CAP increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 33, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ The Department has engaged in a series of business improvements over the past year including office reconfiguration and updating policies and procedures to enhance operational efficiency. A Department reorganization plan is being studied by the Chief Executive Office - Human Resources division and implementation may occur over the next several years.

Related Links

For additional information about the Treasurer-Tax Collector, refer to the website at:

<http://www.stancounty.com/tr-tax>

Delivering Community Infrastructure

Introduction

Departments contained within this section support the Board of Supervisors' priority of *Delivering efficient public services and community infrastructure to benefit our residents and businesses*, with the primary focus on delivering community infrastructure. Departments within this priority area meet the infrastructure needs of the community and protect natural resources to improve the quality of life for County residents while enabling expansion of a robust economy.

A clean water source is imperative for sustaining agricultural and industrial economies as well as the natural environment. Improving water quality and availability and promoting effective liquid and solid waste disposal are key priorities. Developing a regional approach to transportation circulation will help improve resident's ability to navigate through the community and support the movement of goods and services.

Some of the supportive functions provided by this priority area include protecting and promoting the health, safety, and welfare of persons and property throughout the County.

The following departments support the delivery of efficient public services through their daily operations:

- ◆ Environmental Resources promotes a safe and healthy environment and improves the quality of life in our community through a balance of science, education, partnerships and environmental regulation.
- ◆ Parks and Recreation manages a variety of parks and recreation facilities, including five regional parks and ten community parks that provide the community an opportunity to enjoy the outdoors at a reasonable cost.
- ◆ Planning and Community Development promote economic development through diverse land use enhancing community infrastructure and public services, and providing streamlined permit processing services.
- ◆ Public Works facilitates the safe and efficient movement of people, goods and services throughout the County by designing, building and maintaining a regional public transportation system.



Priority Highlights

Departments delivering efficient community infrastructure continually work to improve County residents' experiences while utilizing public venues, services and the transportation system. Public Works anticipates 32 projects over the next two fiscal years related to road maintenance and improvements with funding from Measure L, a local transportation tax, Senate Bill 1, a State Transportation Tax, and Public Facilities Fees obligations. Parks and Recreation recently updated their master plan and will continue to work to enhance public facilities and community and regional

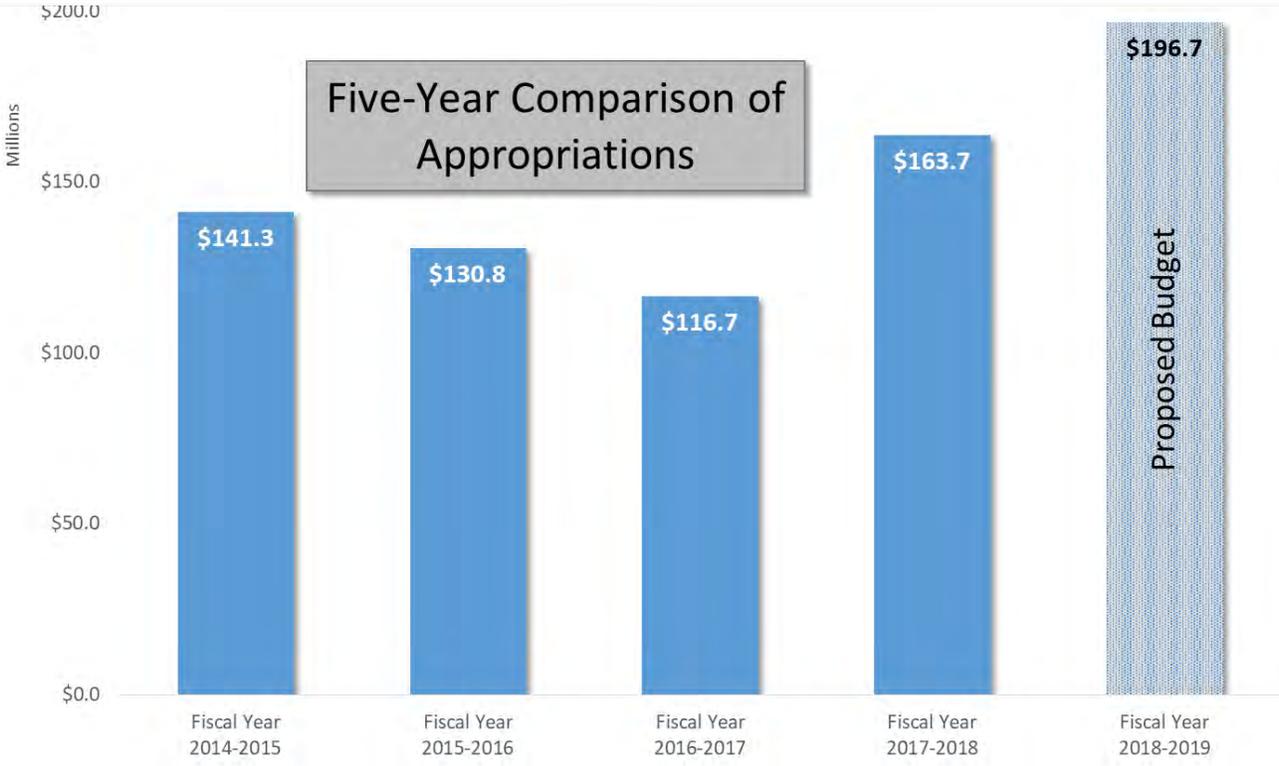
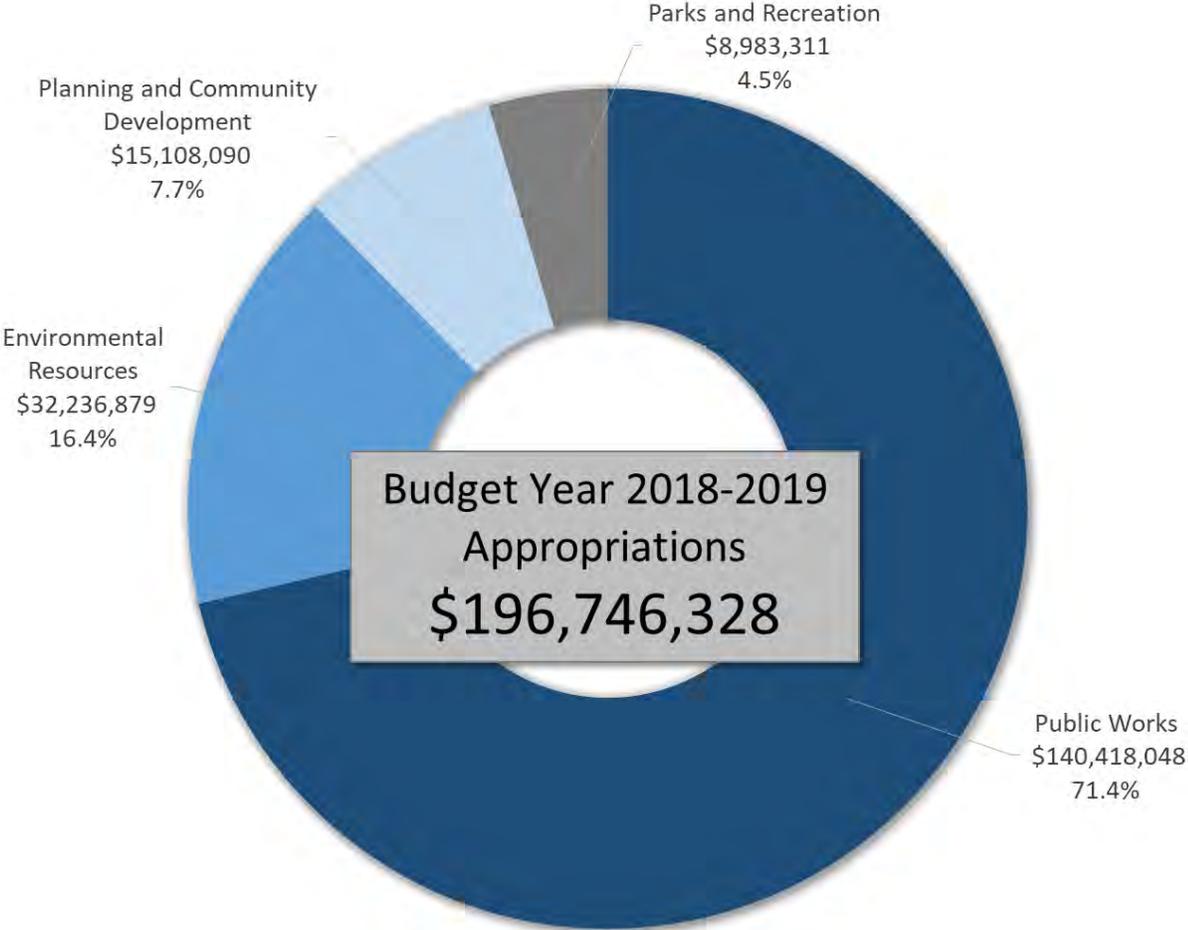
parcs. Planning and Community Development funding will go towards a variety of projects including the West Modesto Sewer Infrastructure Improvement Project, Housing Projects, and continuing to improve customer service with respect to permit processing times. Environmental Resources continues to improve the quality of life for the community through education, investigation and inspection services in Hazardous Materials, Solid Waste Management, Landfill Operations, Environmental Health and Milk and Dairy.



Priority Appropriations and Trends

Budget Year 2018-2019 appropriations total \$196.7 million for the priority of Delivering Community Infrastructure. Public Works makes up 71.4% of this priority budget with a key focus on transportation system maintenance and improvement projects. Environmental Resources accounts for 16.4% of this priority budget focused on finalizing the Programmatic Environmental Impact Report which facilitates the implementation of the Groundwater Ordinance and Groundwater Sustainability Plans under the Sustainable Groundwater Management Act and various projects at both the Fink Road and Geer Road Landfills. The remaining 12.3% of the appropriations are dedicated to Planning and Community Development and Parks and Recreation.

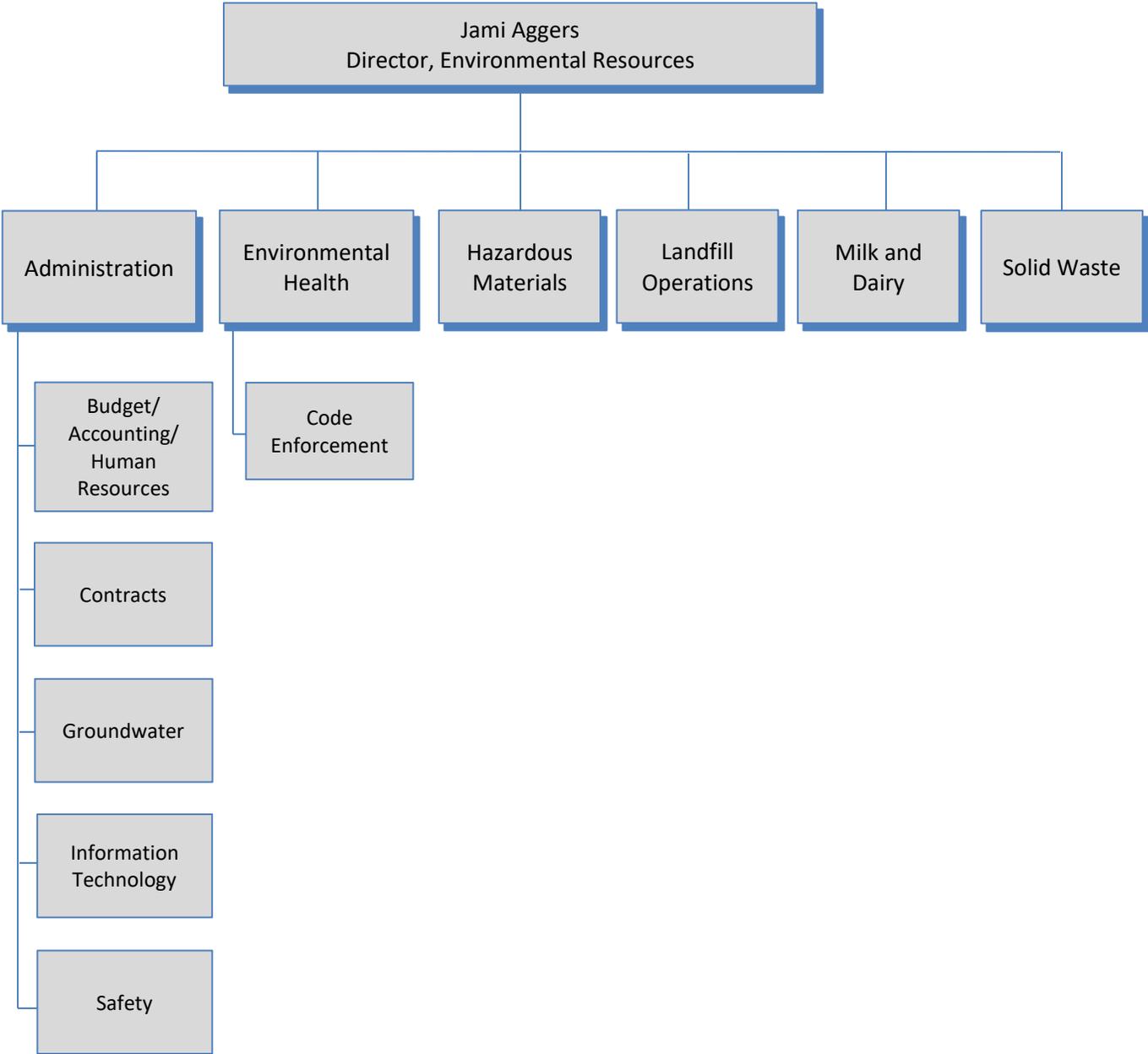
Five-year historical trends show a 7.4% dip in Fiscal Year 2015-2016 and a 10.8% dip in Fiscal Year 2016-2017 primarily due to a reduction in appropriations in the Public Works Road and Bridge budget due to the timing and completion of large projects. Subsequently, growth in this priority area surged in Fiscal Year 2017-2018 with a 40.3% uptick overall primarily due to increased revenue for Road and Bridge from State, Federal, and local sources for multiple road and bridge projects. The 2018-2019 Proposed Budget represents a 20.3% increase attributable to Public Works Road and Bridge funded projects.



Delivering Community Infrastructure Summary of Budget Appropriations

Page	Fund	Org	Recommended 2018-2019
Environmental Resources			\$32,236,879
1001	0034100	Environmental Resources	\$10,044,414
1004	0034204	AB 939 - Source Reduction and Recycle	\$923,600
1014	0034234	Abandoned Vehicle Abatement	\$56,694
1010	0034211	Beverage Container Recycling	\$30,000
1016	0034237	Code Enforcement Abatement	\$20,000
1005	0034205	Disclosure Program	\$447,500
1015	0034236	E-Waste Collection Facility	\$0
4021	0041100	Fink Road Landfill	\$16,466,229
4031	0041200	Geer Road Landfill	\$2,809,534
1002	0034202	Household Hazardous Waste	\$1,154,608
1009	0034209	Trust Fund	\$5,300
1006	0034206	Underground Storage Tank Program	\$0
1008	0034207	Used Oil Recycling	\$85,000
1003	0034203	Vehicle Registration Fee Surcharge	\$68,000
1012	0034200	Waste Tire Enforcement Grant	\$126,000
Parks and Recreation			\$8,983,311
0100	0035110	Parks and Recreation	\$7,819,965
1727	0035452	Fish and Wildlife	\$20,000
1728	0035453	Modesto Reservoir Patrol	\$23,000
1702	0035450	Off-Highway Vehicle Fund	\$855,491
1694	0035701	Regional Water Safety Training Center	\$66,453
0100	0035420	Tuolumne River Regional Park	\$198,402
Planning and Community Development			\$15,108,090
0100	0025101	Planning and Community Development	\$2,457,080
1206	0040400	Building Permits	\$2,764,814
1746	0043290	Dangerous Building Abatement	\$48,000
179A	0025521	General Plan Maintenance	\$316,000
1717	0025450	Special Revenue Grants	\$9,522,196

Page	Fund	Org	Recommended 2018-2019
Public Works			\$140,418,048
1201	0040001	Administration	\$1,241,770
1202	0040249	Engineering	\$5,935,120
4001	0041510	Local Transit System	\$16,779,850
5121	0042100	Morgan Shop	\$4,675,299
1101	0040399	Road and Bridge	\$111,786,009
Delivering Community Infrastructure Total			\$196,746,328



3800 Cornucopia Way, Suite C, Modesto, CA 95358 Tel: (209) 525-6700
www.stancounty.com/er

Environmental Resources

The Department of Environmental Resources strives to promote a safe and healthy environment and improve the quality of life in our community through a balance of science, education, partnerships and environmental regulation.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$20,572,546	\$22,506,209
Use of Fund Balance/ Retained Earnings	\$10,629,822	\$12,089,198
Gross Costs	\$32,236,879	\$35,629,918
General Fund Contributions	\$1,034,511	\$1,034,511
% Funded by General Fund	3.2%	2.9%
Total Allocated Positions	105	105

Department Services and Programs

The Department provides for State and local mandated education, investigation, inspection services, and operations in the following programs: Environmental Health; Hazardous Materials; Solid Waste Management; Code Enforcement; Landfill Operations; Milk and Dairy; and Water Resources Management. For more information, call (209) 525-6700 or visit www.stancounty.com/er

The **Administration** division provides central administrative support for the department and is responsible for safety, finance and budget preparation, administration, human resource management, contracts administration, information technology and water resource management. Administration is responsible for working with key staff to identify, analyze, and monitor regulatory and legal changes; understand the implications of these changes to County policies and procedures; communicate business process changes to staff; and implement new processes and policies as needed.

The **Environmental Health** division performs routine inspections of retail food facilities, including mobile food facilities and Cottage Food Operations, for compliance with health and safety codes and responds to complaints of improper food handling, alleged food poisoning, unsanitary conditions and vermin infestations. This division is also responsible for the enforcement of the Safe Body Art Act which includes permitting body artists and inspecting body art facilities. As a component of the Housing Program, the division conducts investigative inspections of residential single and multiple family units on a complaint basis to determine whether housing violations exist. The division also inspects for compliance with State codes and issues permits for the operations of detention facilities, organized camps and employee housing. Additionally, this division investigates

complaints regarding environmental concerns such as rodents, flies and other insects as well as complaints concerning failed sewage disposal systems; it conducts inspections of new and rehabilitated private sewage disposal systems for compliance with health and safety codes and inspects septic tank/chemical toilet pumper trucks. As a State-delegated Local Primary Agency, the division is responsible for regulatory oversight of local public water systems with less than 200 service connections. Staff ensures compliance with the California Safe Drinking Act and provides information on contaminants found in drinking water supplies and remedial alternatives. The division is also responsible for issuing permits for the installation, construction, and destruction of private wells. The Recreational Health program ensures acceptable water quality, structural safety, and the availability of life-saving equipment at all public pools and spas to determine suitability for human contact.

The **Hazardous Materials** division oversees the Disclosure Program which provides for the State mandated inspection, enforcement and reporting required for businesses that store hazardous materials. Each applicable business must complete and submit a Business Plan and certify an annual inventory of chemicals stored onsite. Emergency response personnel are provided access to this information and it is continuously updated. This division operates the Household Hazardous Waste (HHW) Program which provides for the diversion of HHW and electronic waste (E-Waste) from sewer systems, landfills, and roadside dumping through the operation of a permanent collection facility and temporary collection events. This division also provides public educational services and performs activities associated with the Oil Payment Program. Waste oil is a hazardous waste and these

programs are intended to help prevent the improper release and contamination of soil and/or groundwater.

The **Code Enforcement** division investigates violations of zoning and vehicle abatement laws. It works to achieve voluntary compliance through notification and education. When necessary, the division uses legal procedures such as citation issuances and forced clean-ups to abate nuisances. Examples of abatements include: boarding structures, removing junk, rubbish, abandoned vehicles, graffiti removal, and securing vacant lands used for illegal dumping. The division’s goal is to eliminate blight and improve the quality of life for residents, visitors and business owners.

The **Solid Waste** division provides administration and enforcement of the County’s Refuse Ordinance, administration of the four refuse collection agreements for the unincorporated areas and administration of the Stanislaus County Recycling Market Development Zone program. Additionally, this division manages the permit process of refuse collectors, recycling facilities, and food processing by-product use sites; is responsible for the administration and enforcement of the Food Processing By-product Ordinance Codes and prepares and updates the County-wide Integrated Waste Management Plan for the County and its nine cities; provides educational resources and outreach materials to the public promoting source reduction, reuse and recycling, manages and administers two grants which provides the

opportunity to develop and maintain used oil and beverage container recycling programs; and is responsible for enforcing the California Tire Recycling Act.

The **Landfill** division operates the Fink Road Landfill that provides landfill services for Class III municipal solid waste for all of Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy Facility. This division also oversees the closed Geer Road Landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode. In addition to daily operations, the landfill division addresses roadside dumping requests in the unincorporated areas of the County.

The **Milk and Dairy** division inspects market milk (“Grade A”) and manufacturing grade (“Grade B”) dairy farms for conformance with quality and sanitation requirements, samples milk at the producer level and conducts an analysis for bacterial content and the presence of contaminants to ensure safety; routinely collects samples of finished products from retail outlets and analyzes for compliance with standards; investigates consumer complaints and follows up with appropriate actions; and condemns milk and milk products that may be unfit or unsafe for human consumption.

Board of Supervisors Priority Area

The Environmental Resources supports the following Board of Supervisors priority:



Delivering community infrastructure to benefit our residents and businesses.

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Collaborate with County Stakeholders to finalize the Programmatic Environmental Impact Report which facilitates the implementation of its Groundwater Ordinance, streamlines the well permitting process, and supports the preparation and implementation of the Groundwater Sustainability Plans under the Sustainable Groundwater Management Act
- ◆ Complete the design plans and bid for the In-fill Project at the Fink Road Landfill and obtain a revised Solid Waste Facility Permit in order to begin construction of the onsite expansion of landfill capacity for solid waste disposal
- ◆ Complete the construction of the new Groundwater Extraction and Treatment System at the Geer Road Landfill in order for the Cease and Desist Order to be lifted and obtain a new permit from the Regional Water Quality Control Board which will ensure the maximum protection to groundwater quality available
- ◆ Complete the construction of Municipal Solid Waste Cell 6 at the Fink Road Landfill to increase available capacity for solid waste disposal

Budgets Contained within the Department

- ◆ Environmental Resources (Special Revenue Fund)
- ◆ AB 939/Source Reduction and Recycle (Special Revenue Fund)
- ◆ Abandoned Vehicle Abatement (Special Revenue Fund)
- ◆ Beverage Container Recycling (Special Revenue Fund)
- ◆ Code Enforcement Abatement (Special Revenue Fund)
- ◆ Disclosure Program (Special Revenue Fund)
- ◆ E-Waste Collection Facility (Special Revenue Fund)
- ◆ Fink Road Landfill (Enterprise Fund)
- ◆ Geer Road Landfill (Enterprise Fund)
- ◆ Household Hazardous Waste (Special Revenue Fund)
- ◆ Trust Fund (Special Revenue Fund)
- ◆ Underground Storage Tank Program (Special Revenue Fund)
- ◆ Used Oil Recycling (Special Revenue Fund)
- ◆ Vehicle Registration Fee Surcharge (Special Revenue Fund)
- ◆ Waste Tire Enforcement Grant (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Environmental Resources						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$136,388	\$46,000	\$31,000	(\$15,000)	\$31,000	\$0
Revenue from use of Assets	\$686,553	\$412,500	\$515,000	\$102,500	\$530,000	\$15,000
Intergovernmental Revenue	\$471,576	\$987,343	\$917,340	(\$70,003)	\$815,851	(\$114,89)
Charges for Service	\$14,927,167	\$14,179,440	\$15,479,467	\$1,300,027	\$15,540,182	\$60,715
Miscellaneous Revenue	\$132,371	\$47,350	\$58,800	\$11,450	\$40,800	(\$18,000)
Other Financing Sources	\$2,256,519	\$5,564,970	\$3,570,939	(\$1,994,031)	\$5,548,376	\$1,977,437
Total Revenue	\$18,610,574	\$21,237,603	\$20,572,546	(\$665,057)	\$22,506,209	\$1,933,663
Use of Fund Balance/Retained Earnings	(\$2,720,849)	\$13,697,380	\$10,629,822	(\$3,067,558)	\$12,089,198	\$1,459,376
Total Funding Sources	\$15,889,725	\$34,934,983	\$31,202,368	(\$3,732,615)	\$34,595,407	\$3,393,039
Salaries and Benefits	\$8,617,519	\$10,678,954	\$11,091,587	\$412,633	\$11,594,795	\$503,208
Services and Supplies	\$3,763,230	\$17,604,534	\$13,943,209	(\$3,661,325)	\$16,126,973	\$2,183,764
Other Charges	\$2,353,062	\$1,315,951	\$1,729,831	\$413,880	\$1,791,147	\$61,316
Fixed Assets						
Buildings & Improvements	\$44,862	\$258,405	\$240,000	(\$18,405)	\$350,000	\$110,000
Equipment	\$213,973	\$943,400	\$2,299,572	\$1,356,172	\$863,000	(\$1,436,572)
Other Financing Uses	\$181,119	\$5,168,250	\$3,200,000	(\$1,968,250)	\$5,200,000	\$2,000,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$1,450)	\$0	(\$267,320)	(\$267,320)	(\$295,997)	(\$28,677)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$16,801,315	\$35,969,494	\$32,236,879	(\$3,732,615)	\$35,629,918	\$3,393,039
General Fund Contribution	\$911,590	\$1,034,511	\$1,034,511	\$0	\$1,034,511	\$0
Total Allocated Positions	-	-	105		105	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Revenue for the 2018-2019 Proposed Budget is estimated at \$20.6 million, a decrease of \$665,057 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by considering last year's revenue actuals, the current year's annualized year-to-date actuals and the five year history of actuals, along with any known grant awards or reimbursements and other known variables associated with each program/budget unit.
- ◆ The Department anticipates a total of \$25.8 million in available fund balance/retained earnings as of July 1, 2018, of which \$10.6 million is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Environmental Resources budget unit anticipates a total of \$4,835,216 in available fund balance earnings as of July 1, 2018, of which \$2,151,171 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The AB 939 – Source Reduction and Recycle budget unit anticipates a total of \$250,315 in available fund balance earnings as of July 1, 2018, of which \$0 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Abandoned Vehicle Abatement budget unit anticipates a total of \$128,491 in available fund balance earnings as of July 1, 2018, of which \$4,694 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Beverage Container Recycling budget unit anticipates a total of \$0 in available fund balance earnings as of July 1, 2018, of which \$0 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Code Enforcement Abatement budget unit anticipates a total of \$80,106 in available fund balance earnings as of July 1, 2018, of which \$20,000 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Disclosure Program budget unit anticipates a total of \$338,509 in available fund balance earnings as of July 1, 2018, of which \$66,320 is budgeted for use in Fiscal Year 2018-2019.

- ◆ The Fink Road Landfill budget unit anticipates a total of \$17,127,334 in available retained earnings as of July 1, 2018, of which \$7,881,229 is budgeted for use in Fiscal Year 2018-2019.
- ◆ The Geer Road Landfill budget unit anticipates a total of \$1,515,799 in available retained earnings as of July 1, 2018, of which \$85,000 is budgeted for use in Fiscal Year 2018-2019.
- ◆ The Household Hazardous Waste budget unit anticipates a total of \$1,010,823 in available fund balance earnings as of July 1, 2018, of which \$352,108 is budgeted for use in Fiscal Year 2018-2019.
- ◆ The Trust Fund budget unit does not project to realize the full 2017-2018 budget and therefore anticipates \$36,094 in available fund balance as of July 1, 2018, of which \$5,300 is budgeted for use in Fiscal Year 2018-2019.
- ◆ The Used Oil Recycling budget unit anticipates a total of \$85,000 in available fund balance earnings as of July 1, 2018, of which \$0 is budgeted for use in Fiscal Year 2018-2019.
- ◆ The Vehicle Registration Fee Surcharge budget unit anticipates a total of \$309,032 in available fund balance earnings as of July 1, 2018, of which \$64,000 is budgeted for use in Fiscal Year 2018-2019.
- ◆ The Waste Tire Enforcement Grant budget unit anticipates a total of \$59,163 in available fund balance earnings as of July 1, 2018, of which \$0 is budgeted for use in Fiscal Year 2018-2019.
- ◆ The anticipated decrease of \$665,057 in overall departmental revenue from the prior year is primarily due to a one-time loan of \$2.75 million that was received by the Geer Road Landfill budget unit in Fiscal Year 2017-2018 to accommodate costs associated with constructing the new Groundwater Extraction and Treatment System (GWETS), as required by the Regional Water Quality Control Board. The decrease of \$3.1 million in overall departmental fund balance/retained earnings use from the 2017-2018 Adopted Final Budget is primarily due to several large one-time projects that were included in the Environmental Resources main operating budget and the Fink and Geer Road landfills' budget units that resulted in an increase in fund balance/retained earnings use in Fiscal Year 2017-2018.

Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$32.2 million, a decrease of \$3.7 million from the 2017-2018 Adopted Final Budget.
- ◆ The Proposed Budget includes a \$3.7 million decrease primarily due to several large projects that were included in the 2017-2018 Adopted Final Budget. The Department currently receives a General Fund Contribution of \$1,034,511, which provides funding for Code Enforcement, Groundwater Program, County Recycling Program, Graffiti Abatement Program, and other department programs.
- ◆ The Proposed Budget includes a request to increase service levels.
- ◆ The Proposed Budget includes \$296,224 to accommodate the increased costs associated with the requested service level adjustment to add, restore, and re-class positions in Accounting, Human Resources, Clerical, Code Enforcement, the Landfill, and the Groundwater program; there is no impact to the County General Fund.
 - ◆ The requested adjustment includes \$92,741 in one-time costs and \$203,724 in ongoing costs.
- ◆ The Proposed Budget includes \$123,328 to accommodate the increased costs associated with the requested service level adjustment to add one position to the Code Enforcement program regulating the cannabis program, funded by cannabis permit revenue.
 - ◆ The requested adjustment includes \$32,673 in one-time costs and \$90,655 in ongoing costs.
- ◆ The Proposed Budget includes the replacement of seven vehicles and is included in base:
 - ◆ Six used to conduct health inspections, graffiti abatement, hazardous materials emergency response, milk and dairy inspections, and other related activities.
 - ◆ One used for day-to-day operations at the Landfill.

The total cost is estimated to be \$194,000, and is funded by departmental fund balance/retained earnings.
- ◆ The Proposed Budget includes the purchase of four additional new vehicles:
 - ◆ Two will be used to conduct health inspections, graffiti abatement, hazardous materials emergency response, milk and dairy inspections, and other related activities.
 - ◆ One will be used for day-to-day operations at the Landfill.
 - ◆ One will be used for zoning and code enforcement activities.

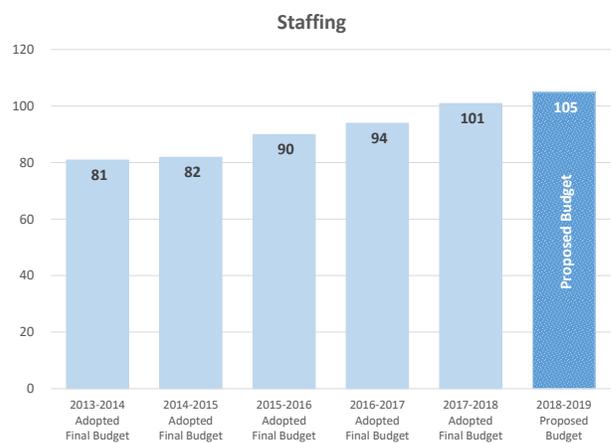
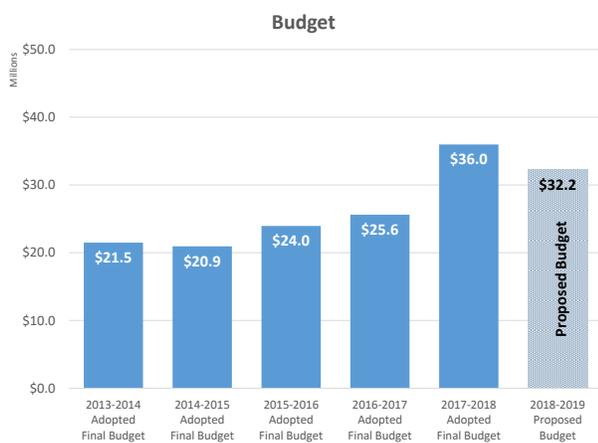
The total cost is estimated to be \$117,500 and of that \$90,000 is funded by departmental fund balance/retained earnings and \$27,500 for the new Zoning Enforcement Officer’s vehicle will be covered by Cannabis Development Agreement income.

- ◆ The Department of Environmental Resources has a total fleet of 59 vehicles; of those, eight meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.
- ◆ The Proposed Budget includes \$2,299,572 in fixed asset costs, inclusive of the above recommended vehicles, and along with the following: a security system at the Fink Road Landfill, new restrooms at the Household Hazardous Waste facility, upgraded computer equipment at Fink Road Landfill, Supervisory Control and Date Acquisition (SCADA) system upgrade for the landfill gas collection system at Fink Road Landfill, onsite water system, and the following equipment replacements: D9 Dozer for Fink Road Landfill, forklift for Household Hazardous Waste facility, Caron Wheels on the 836H Compactor at Fink Road Landfill, and a budget to cover any urgent unforeseen equipment replacement needs at the Fink Road Landfill.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 105, an increase of four from the 2017-2018 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes an increase of four to the Total Allocated Positions.
 - ◆ One new block-budgeted Accountant I/II position is recommended in the Accounting Division to support an increased workload currently sustained by extra-help staff working an average of 40 hours per week.
 - ◆ One Administrative Clerk III position is recommended to be restored in the Clerical Division to support an increased workload currently sustained by extra-help staff working on average of 40 hours per week.
 - ◆ One new Staff Services Analyst position is recommended to meet the growing needs of the Groundwater Program and the mandated reporting deadlines of the Landfill.
 - ◆ One new Zoning Enforcement Officer is recommended to conduct enforcement activities relating to commercial cannabis ordinance.
- ◆ The Proposed Budget includes technical adjustments that do not affect the position allocation.
 - ◆ An organization study of one existing Manager I for code enforcement and the restoration of a Manager I/II position for Human Resources are recommended.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$22.5 million, an increase of \$1.9 million from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by considering the current year's annualized year-to-date actuals and the five year history of actuals, along with any anticipated grant award amounts or reimbursements and other known variables associated with each program. Additional escalators to particular budget units are as follows:
 - ◆ The Environmental Resources budget unit used a revenue escalator of 1.5% in Charges for Services accounts.
 - ◆ The Abandoned Vehicle Abatement budget unit used a revenue escalator of 3%
 - ◆ The Disclosure Program budget unit used a revenue escalator of 3.3% in the majority of the Charges for Services accounts.
 - ◆ The Fink Road Landfill budget unit used a revenue escalator of 3% in Revenue from Use of Assets.
 - ◆ The Geer Road Landfill budget unit increased Other Financing Source revenue by \$1,977,437 due to the possible need for a fixed asset equipment upgrade.
- ◆ The Spending Plan relies on the use of \$12.1 million in departmental fund balance/retained earnings; based on use of fund balance/retained earnings identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$15.1 million in available fund balance/retained earnings on July 1, 2019.
 - ◆ The Environmental Resources budget unit anticipates a total of \$2.7 million in available fund balance earnings as of July 1, 2019, of which \$2,692,209 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The AB 939 – Source Reduction and Recycle budget unit anticipates a total of \$250,315 in available fund balance earnings as of July 1, 2019, of which \$0 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Abandoned Vehicle Abatement budget unit anticipates a total of \$123,797 in available fund balance earnings as of July 1, 2019, of which \$10,691 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Beverage Container Recycling budget unit anticipates a total of \$0 in available fund balance earnings as of July 1, 2019, of which \$0 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Code Enforcement Abatement budget unit anticipates a total of \$60,106 in available fund balance earnings as of July 1, 2019, of which \$20,000 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Disclosure Program budget unit anticipates a total of \$272,189 in available fund balance earnings as of July 1, 2019, of which \$69,150 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Fink Road Landfill budget unit anticipates a total of \$9,246,105 in available retained earnings as of July 1, 2019, of which \$8,942,176 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Geer Road Landfill budget unit anticipates a total of \$1,430,799 in available retained earnings as of July 1, 2019, of which \$87,976 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Household Hazardous Waste budget unit anticipates a total of \$658,715 in available fund balance earnings as of July 1, 2019, of which \$197,696 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Trust Fund budget unit anticipates a total of \$30,794 in available fund balance earnings as of July 1, 2019, of which \$5,300 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Used Oil Recycling budget unit anticipates a total of \$85,000 in available fund balance earnings as of July 1, 2019, of which \$0 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Vehicle Registration Fee Surcharge budget unit anticipates a total of \$245,032 in available fund balance earnings as of July 1, 2019, of which \$64,000 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Waste Tire Enforcement Grant budget unit anticipates a total of \$59,163 in available fund balance earnings as of July 1, 2019, of which \$0 is budgeted for use in Fiscal Year 2019-2020.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$35.6 million; an increase of \$3.4 million from the 2018-2019 Proposed Budget.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ Cost Allocation Plan (CAP) increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 105, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ In September 2016 Governor Brown signed SB1383, establishing methane emissions reduction targets in a statewide effort to reduce emissions of short-lived climate pollutants. Methane emissions resulting from the decomposition of organic waste in landfills (and other areas) are considered a significant source of greenhouse gas emissions which contribute to climate change. Organic waste account for a significant portion of California’s overall waste stream and food waste alone accounts for about 17-18% of total landfill disposal. The concept being that increasing food waste diversion, and expanding organic composting will help reduce methane emissions. SB 1383 establishes various targets to obtain a 50% reduction in the level of statewide disposal of organic waste from the 2014 level by the year 2020 and a 75% reduction by the year 2025. The State anticipates adopting the regulations in late 2018 or early 2019 giving regulated entities approximately three years to plan and implement the necessary budgetary, contractual and other changes needed well in advance of the January 1, 2022, implementation date.

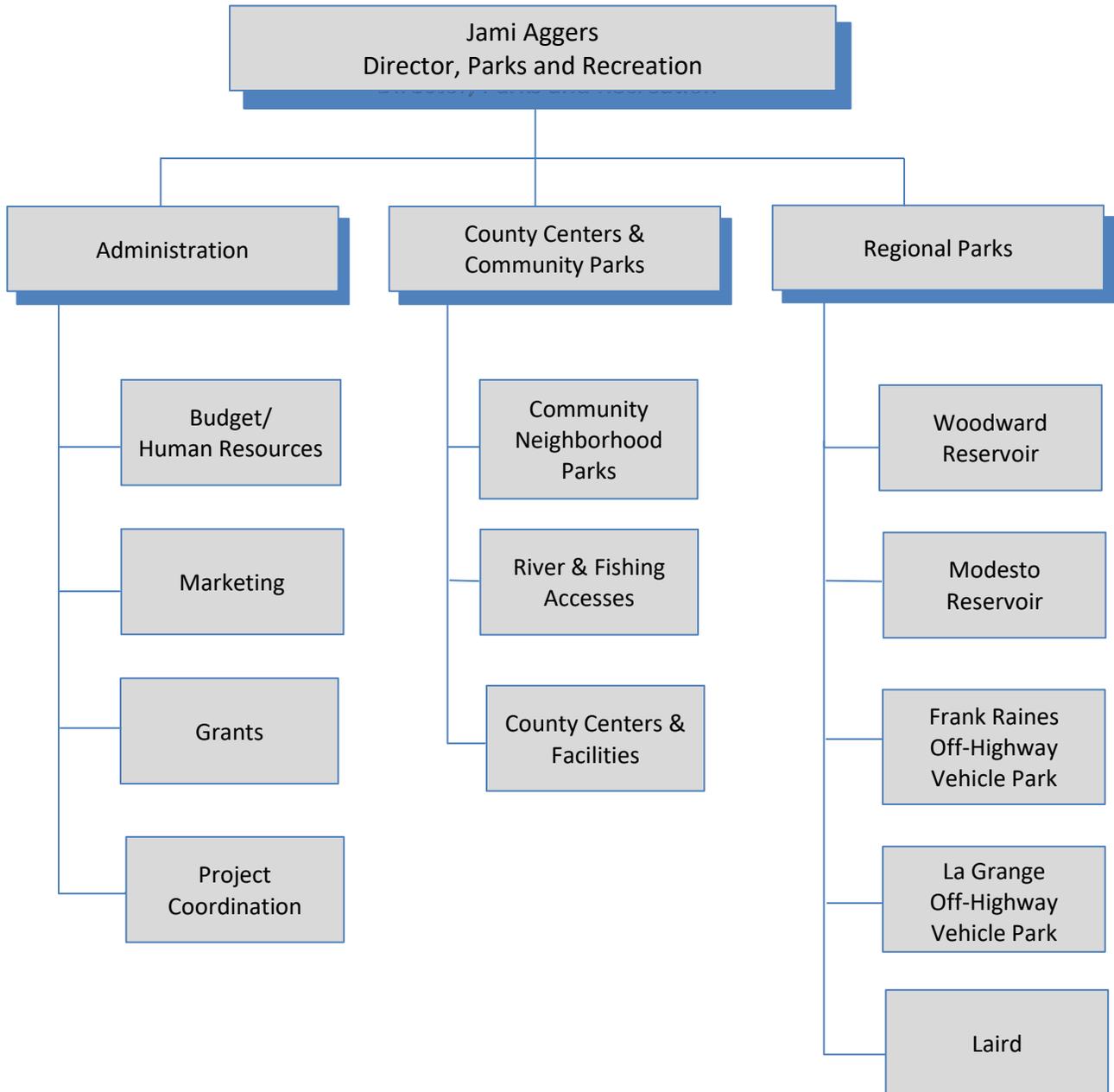
The Solid Waste Management division will initiate an organics program with a focus on providing education and outreach to the regulated community regarding the new organic diversion program. The Department anticipates returning to the Board with program and staffing considerations between Fiscal Years 2019-2021. A related bill, AB 1219, was signed into law in 2017 which requires the Department to educate food facilities about their ability to donate food which is also directed at reducing organic material from the waste stream.

- ◆ Other potential State legislation that would impact the Department is AB 626 which would allow “microenterprise home kitchen operations,” beyond what is currently allowed in the Cottage Food Operation category. If this legislation becomes law, it would have a corresponding staffing impact on the Environmental Health division.

Related Links

For additional information about Environmental Resources, refer to the division’s website at:

<http://www.stancounty.com/er/> or visit our Facebook page at: <https://www.facebook.com/StanislausHHW/> and <https://www.facebook.com/willy.recycle>



3800 Cornucopia Way, Suite C, Modesto, CA 95358 Tel: (209) 525-6750
www.stancounty.com/parks

Parks and Recreation

To implement the policies established by the Board of Supervisors pertaining to parks, which includes acquiring, developing, and maintaining recreation areas serving every segment of society, including the disabled and economically disadvantaged. To provide the leadership necessary to develop and manage parks and recreation facilities in ways that will provide the best possible experience for people to enjoy the outdoors at the most reasonable costs.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$5,012,475	\$4,240,807
Use of Fund Balance/ Retained Earnings	\$136,335	\$19,000
Gross Costs	\$8,983,311	\$7,604,907
General Fund Contributions	\$3,834,501	\$3,345,100
% Funded by General Fund	42.7%	44.0%
Total Allocated Positions	46	46

Department Services and Programs

The Department maintains five regional parks, 12 neighborhood parks, ten community parks, two Off-Highway Vehicle parks, four cemeteries, two bridges, La Grange historical areas, five fishing access points along rivers and lakes, one swimming pool, one organized youth camp, and numerous acres of open space and river bottom. For more information, call (209) 525-6750 or visit www.stancounty.com/parks.

The **Administration** division implements the functions of budget, human resources, marketing, grant coordination, project management, partner development, and aligning maintenance, operational, and customer needs.

The **Community Parks/County Centers** division manages the maintenance and operations of the parks, flood control landscape, and streetscapes within County Service Areas 1, 10, 16, 18, 19, 21, 22, 24, 25, 26, and Del Rio Heights Landscape Assessment District; the Helen White Trail; Fox Grove, Riverdale and Las Palmas Fishing Accesses; Pauper’s, Cemetery; the Regional Water Safety Training Center located in Empire; Atlas, Bonita, Burbank-Paradise, Empire Community, Empire Tot Lot, Fairview, Leroy F. Fitzsimmons, Mono, Oregon Drive, Parklawn, Riverdale, Salida, and the United Community Parks. Additionally, the Community Parks/County Centers Division is responsible for landscape/grounds maintenance services at the following facilities: County Clerk-Recorder/Elections Building, 801 11th Street Building, Health Services Agency (County Center 2), Learning Institute (County Center 3), Probation and Juvenile Hall (County Center 5), 11 Libraries, Behavioral Health and Recovery Services facilities including Stanislaus Recovery Center (Ceres), a portion of County Center 1, 12th Street Garage and offices, Old City Hall, 1010 Tenth Street, Mancini Hall, and the Coroner’s Office.

The **Regional Parks** division is responsible for the maintenance and operations of Woodward Reservoir, Modesto Reservoir, Frank Raines Off-Highway Vehicle Park, LaGrange Off-Highway Vehicle Park, Laird Park and a small lot within the Knights Ferry area. The Department has operated recreational facilities at Woodward Reservoir in partnership with South San Joaquin Irrigation District (SSJID) for over 50 years. This facility encompasses 6,667 acres, including 2,900 acres covered by the reservoir.

The Department has operated recreational facilities at Modesto Reservoir in partnership with Modesto Irrigation District (MID) for more than 50 years. This facility covers 5,080 acres, including 2,800 acres covered by the reservoir.

The La Grange Regional Park includes the Off-Highway Vehicle area; Gold Dredge area; Livery Stables, Jail, School House, and Museum; Joe Domecq Wilderness area; Kiwanis Camp; Basso and Old La Grange Bridge; La Grange Cemetery; Robert’s Ferry Cemetery; French Bar Cemetery, Basso Fishing Access; Turlock State Lake Fishing Access; and 225 acres of river bottom along the Tuolumne River.

Frank Raines Regional Park includes the Off-Highway Vehicle area; Campground; Day Use Park, and the Minniear Area, which encompasses over 1,000 acres of undeveloped land designed for non-motorized recreation use.

Laird Regional Park consists of 97 acres of land, 30 of which open to the public for recreational purposes. This park also serves the role of a neighborhood park.

Board of Supervisors Priority Area

The Parks and Recreation supports the following Board of Supervisors priority:



Delivering community infrastructure to benefit our residents and businesses

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Complete a biological study and a site survey for the CEQA process in order to continue the development of an additional event venue at the north side of Woodward Reservoir Regional Park
- ◆ Complete the Grayson Road Firing Range Site Cleanup Project to restore it to its natural environment
- ◆ Complete the Modesto Reservoir Fuel Pump Project that will update existing fuel pumps from the 1970's to safely and conveniently provide fuel to recreational visitors
- ◆ Complete the Frank Raines Potable Water Project in order to supply a new restroom with clean drinking water at the Day Use area

Budgets Contained within the Department

- ◆ Parks and Recreation (General Fund)
- ◆ Fish and Wildlife (Special Revenue Fund)
- ◆ Modesto Reservoir Patrol (Special Revenue Fund)
- ◆ Off-Highway Vehicle Fund (Special Revenue Fund)
- ◆ Regional Water Safety Training Center (Special Revenue Fund)
- ◆ Tuolumne River Regional Park (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Parks and Recreation						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$47,305	\$48,480	\$48,480	\$0	\$44,784	(\$3,696)
Fines, Forfeitures, Penalties	\$1,098	\$600	\$1,000	\$400	\$1,000	\$0
Revenue from use of Assets	\$38,504	\$26,015	\$26,015	\$0	\$24,735	(\$1,280)
Intergovernmental Revenue	\$588,624	\$789,665	\$692,377	(\$97,288)	\$0	(\$692,377)
Charges for Service	\$4,651,241	\$3,552,468	\$4,205,103	\$652,635	\$4,150,203	(\$54,900)
Miscellaneous Revenue	\$40,575	\$39,500	\$39,500	\$0	\$20,085	(\$19,415)
Other Financing Sources	\$36,779	\$10,000	\$0	(\$10,000)	\$0	\$0
Total Revenue	\$5,404,126	\$4,466,728	\$5,012,475	\$545,747	\$4,240,807	(\$771,668)
Use of Fund Balance/Retained Earnings	\$43,864	\$445,484	\$136,335	(\$309,149)	\$19,000	(\$17,335)
Total Funding Sources	\$5,447,990	\$4,912,212	\$5,148,810	\$236,598	\$4,259,807	(\$889,003)
Salaries and Benefits	\$2,950,811	\$3,396,530	\$3,935,586	\$539,056	\$3,838,092	(\$97,494)
Services and Supplies	\$1,842,941	\$2,159,929	\$2,440,495	\$280,566	\$1,732,066	(\$708,429)
Other Charges	\$1,343,441	\$982,016	\$1,712,461	\$730,445	\$1,335,300	(\$377,161)
Fixed Assets						
Buildings & Improvements	\$69,618	\$305,419	\$30,000	(\$275,419)	\$0	(\$30,000)
Equipment	\$367,880	\$295,600	\$346,046	\$50,446	\$199,046	(\$147,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$517,105	\$872,956	\$518,723	(\$354,233)	\$500,403	(\$18,320)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,091,791	\$8,012,450	\$8,983,311	\$970,861	\$7,604,907	(\$1,378,404)
General Fund Contribution	\$1,643,801	\$3,100,238	\$3,834,501	\$734,263	\$3,345,100	(\$489,401)
Total Allocated Positions	-	-	46		46	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Revenue for the 2018-2019 Proposed Budget is estimated at \$5 million, an increase of \$545,747 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by considering last year's revenue actuals, the five year history of actuals, the current year's projected revenue, any known grant awards or reimbursements, known scheduled events for the year, and other known variables associated with each program/budget unit. The Department projects revenue conservatively as there are many variables that can influence visitation throughout the year such as the weather and water levels.
- ◆ The Department anticipates a total of \$456,964 in available fund balance as of July 1, 2018, of which \$136,335 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Fish and Wildlife budget unit anticipates a total of \$45,934 in available fund balance earnings as of July 1, 2018, of which \$19,000 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Modesto Reservoir Patrol budget unit anticipates a total of \$23,000 in available fund balance earnings as of July 1, 2018.
 - ◆ The Regional Water Safety Training Center budget unit anticipates a total of \$26,221 fund balance as of July 1, 2018. The Proposed Budget includes the use of all remaining fund balance of \$26,221 in Fiscal Year 2018-2019.
 - ◆ The Off Highway Vehicle budget unit anticipates a total of \$361,809 fund balance as of July 1, 2018. The total grant request for Fiscal Year 2018-2019 is \$855,491, with a match of \$200,114. Charges for services, in-lieu of tax, and \$91,114 of fund balance are used to cover the full match needed for the grant.
- ◆ The estimated revenue increase of \$545,747 over the 2017-2018 Adopted Final Budget is primarily due to the increased visitation to the regional parks and anticipated grant reimbursements.

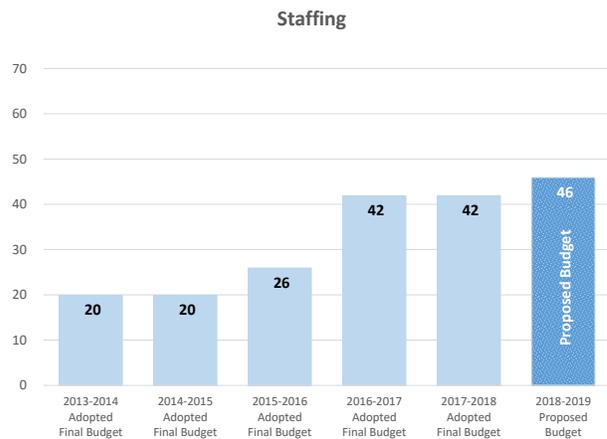
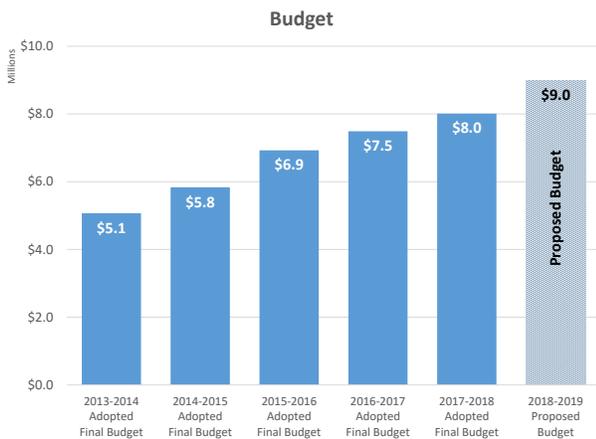
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total approximately \$9 million, an increase of \$970,861 from the 2017-2018 Adopted Final Budget. The General Fund contribution is \$3,834,501 an increase of \$734,263 from Fiscal Year 2017-2018.
 - ◆ Note that the Fiscal Year 2017-2018 Adopted Final Budget does not include \$99,860 in adjustments approved subsequent to its adoption that increased the 2017-2018 Operating Budget.
- ◆ The Proposed Budget at base includes a \$137,974 increase due to the cost of doing business and the addition of a 2.1% CPI, to maintain current service levels, and decreases the General Fund contribution by \$157,963
- ◆ Included in the Proposed Budget is a Net County Cost base of \$2,829,801, an increase of \$75,925 over Fiscal Year 2017-2018.
- ◆ The Proposed Budget includes a request to increase service levels.
- ◆ The Proposed Budget includes a total adjustment of \$828,997, of which \$787,066 is funded by increased General Fund Contribution and accounts for the following:
 - ◆ \$260,125 for increased maintenance at Laird Park including the addition of one full-time Park Aide position
 - ◆ \$225,335 for the addition of two Parks Maintenance Workers, one Staff Services Coordinator (Marketing), and increased extra-help staffing. Of the total increase, \$41,931 is funded by other revenue sources.
 - ◆ \$63,774 in funding for debris cleanup due to the 2017 flooding, replacement of a stolen Scag mower, and a fencing project between Laird Park and the Firing Range; funded by insurance reimbursements received in Fiscal Year 2017-2018.
 - ◆ \$29,763 increase to Police Activities League (PAL) contract for services provided to Oregon Park, Grayson Community Center, Keyes Community Center, and Fairview Park Neighborhood.
 - ◆ \$250,000 for the Awesome Spot playground partnership
- ◆ The Proposed Budget also includes increases to the following budgets:
 - ◆ The Regional Water Safety Training Center budget in the amount of \$66,453, funded by a General Fund contribution of \$19,232. Available fund balance and department revenue will off-set the General Fund contribution in Fiscal Year 2018-2019. This increase was included in the base budget.
 - ◆ The Tuolumne River Regional Park budget in the amount of \$3,890 funded by a General Fund contribution.
- ◆ The Proposed Budget includes the replacement of four vehicles and the purchase of one new vehicle used to perform landscape and maintenance activities. The total vehicle cost is estimated to be \$175,000; funded by County General Fund.
- ◆ The Parks and Recreation Department has a total fleet of 51 vehicles; of those, 16 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.
- ◆ The Proposed Budget includes \$201,046 to accommodate non-vehicle related fixed asset costs: large scag mower, small mower and trailer for Laird Park; small mower for Modesto Reservoir; two shade structures for LaGrange Off-highway Vehicle Park; trailer at LaGrange Off-highway Vehicle Park; and \$59,046 for the replacement of equipment, as needed, and included in the base budget.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 46, an increase of four from the 2017-2018 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a request for an increase of four positions to the total allocated positions.
 - ◆ One new Park Aide position is recommended for the maintenance of Laird Park.
 - ◆ One Park Maintenance Worker II position is recommended to be restored for improved neighborhood park maintenance.
 - ◆ One new block-budgeted Park Maintenance Worker I/II is recommended for the Juvenile Hall and Laird Park facilities.
 - ◆ One new Staff Services Coordinator position is recommended to serve as the Marketing Coordinator to continue with the full implementation of the Parks Marketing Plan, to research and actively pursue events for the park facilities, and to coordinate all the marketing responsibilities and events.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors’ action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$4.2 million, a decrease of \$771,668 from the 2018-2019 Proposed Budget. The Department has not planned off-highway grant revenue at this time for Fiscal Year 2019-2020, which has resulted in a decrease of revenue in the spending plan.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by considering the projected revenue for Fiscal Year 2018-2019, the use of standard escalation factors where appropriate, and other known variables associated with each program/budget unit. The Department projects revenue conservatively as there are many variables that can influence visitation throughout the year such as the weather and water levels.
- ◆ The Spending Plan relies on the use of \$19,000 in departmental fund balance; based on use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$320,629 in available fund balance on July 1, 2019.
 - ◆ The Fish and Wildlife budget unit anticipates a total of \$26,934 in available fund balance earnings as of July 1, 2019, of which \$19,000 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Modesto Reservoir Patrol budget unit anticipates a total of \$23,000 in available fund balance earnings as of July 1, 2019.
 - ◆ The Regional Water Safety Training Center budget unit anticipates a total of \$0 fund balance as of July 1, 2019.
 - ◆ The Off Highway Vehicle budget unit anticipates a total of \$270,695 fund balance as of July 1, 2019.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$7.6 million, a decrease of \$1,378,404 from the 2018-2019 Proposed Budget. The General Fund contribution is \$3,345,100 a decrease of \$489,401 from Fiscal Year 2018-2019, primarily due to one-time costs in the prior fiscal year. This decrease is due to one-time costs in the prior fiscal year and unplanned off-highway vehicle park costs associated with the grant revenue for Fiscal Year 2019-2020.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Personal service contracts increase of 3%
 - ◆ Group health insurance increase of 5%

- ◆ Services and Supplies increase of 3.5%
- ◆ Cost Allocation Plan (CAP) increase of 3.5%

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 46, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ Since 2014, Parks staff have worked diligently to research, develop, and implement a marketing plan and continue to strategize ways to expand events and advertise the Regional Parks to continue the great forward momentum that has been created through this opportunity.

In February 2016, the Online Reservation System went live and customers now have the ability to reserve full hookup campsites at Woodward, Modesto, and Frank Raines Regional Parks. This also allows the Department to take advantage of the nationwide marketing through the online reservation system brand. In addition, due to the hiring of a marketing coordinator in early 2017 and the significant marketing efforts that have been expended, several special events have been held at the facilities (Symbiosis late 2017, Dobyns Fishing Competition 2018, Serenity Music Festival 2018, and Californicazon 2018).

Great success is never achieved without overcoming challenges and the Parks Department is now faced with a great challenge.

Due to the massive amount of marketing, beautiful pictures of the parks which have been placed on Hwy 99 billboards; ads playing on large screens in movie theaters; marketing to our community, families, and outdoor people within 100 miles on Facebook, Instagram and Twitter; and the amazing marketing provided through Rolling Stone magazines, Cable TV, etc. from our special events, the Regional Parks have gained much attention in our community as well as in the Stockton and San Jose/San Francisco communities. This attention is well documented in Facebook comments and in the comments received in the Master Plan surveys regarding the condition of the Regional Parks. Despite all of the positive feedback, we commonly received complaints about the trash, litter, condition/cleanliness of the restrooms, and noise complaints.

Normal seasonal visitation, excluding large special events, has increased over 20% in the last three years, resulting in over 126,400 additional visitors to Modesto and Woodward Reservoirs. In Fiscal Year 2015-2016, one Park Maintenance I/II was funded for each facility and in 2016, two park aides and one account clerk, that previously worked extra help 40 hours a week, transitioned to full time employees at each facility; however, this transition to full time did not add additional maintenance staff hours. This increase in visitation has resulted in quite a challenge for parks staff and management and complaints regarding litter at one facility has even risen to level of the Board of Supervisors.

From Fiscal Years 2013 – 2017, revenue generated by Modesto and Woodward Reservoirs has increased 47%, which is an additional \$1,025,139 in revenue in Fiscal Year 2016-2017 and 2017-2018 over what was received in Fiscal Year 2013-2014. Additionally, if the Board of Supervisors approves the recommended fee increases that become effective in June 2018, the anticipated revenue increase will be \$500,000 annually.

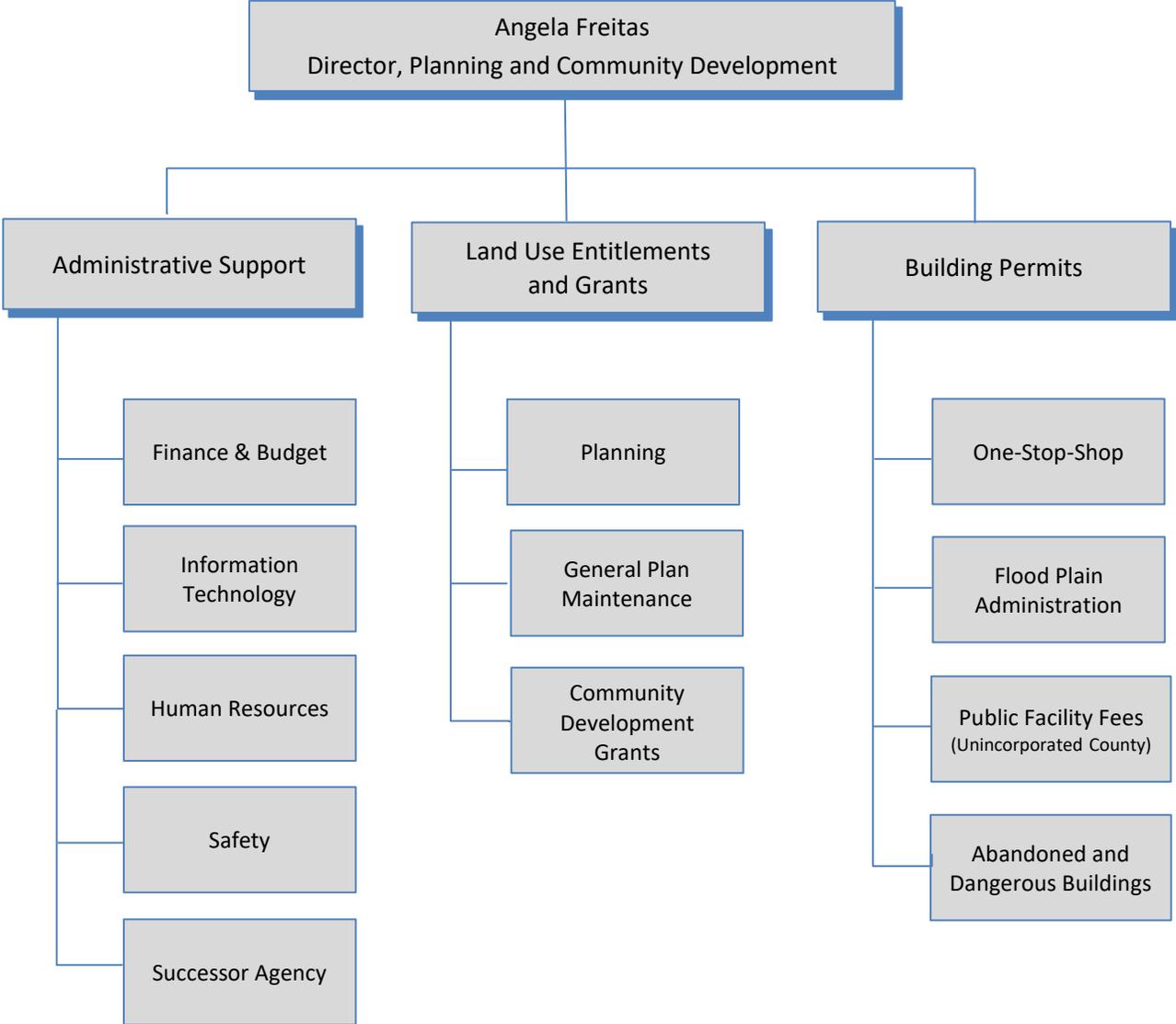
At the time of the Fiscal Year 2018-2019 mid-year review, if the anticipated additional revenue is beginning to materialize, the Department would request the opportunity to add two additional Park Maintenance I/II staff (total of 4) at Modesto and Woodward Reservoirs. The full \$500,000 would not materialize the first year as camping reservations that are made up to six months in advance would not be subject to the new rates.

- ◆ Proposition 68 is a \$4.1 billion parks and water bond measure on the June 5, 2018 ballot. Should the Proposition be approved by the voters, the State’s 2018-2019 Budget includes:
 - ◆ Safe Neighborhood Parks - \$277 million to provide grants for the creation of new parks and recreation facilities, as well as the rehabilitation of existing local parks, in critically underserved communities throughout California.
 - ◆ Per Capita Grants - \$186 million to provide for the acquisition and development of neighborhood, community, and regional parks and recreation lands and facilities in urban and rural lands.
- ◆ Parks and Recreation is positioned to apply for these funds as the Board approved the Parks Master Plan in May 2018.

Related Links

For additional information about Parks and Recreation, refer to the division’s website at:

<http://www.stancounty.com/parks/>



1010 10th Street, Suite 3400, Modesto, CA 95354 Tel: (209) 525-6330
www.stancounty.com/planning

Planning and Community Development

To promote community and economic development by providing a diverse land use base focused on promoting and protecting local agriculture, enhancing community infrastructure and public services, and providing high quality, streamlined permit processing services for the benefit of all our customers.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$9,558,431	\$8,948,668
Use of Fund Balance/ Retained Earnings	\$4,137,314	\$630,205
Gross Costs	\$15,108,090	\$11,036,853
General Fund Contributions	\$1,412,345	\$1,457,980
% Funded by General Fund	9.3%	13.2%
Total Allocated Positions	35	35

Department Services and Programs

The Department oversees a diversity of services and programs aimed at protecting the health, safety, and welfare of persons and property through appropriate permitting of land use and development. The Department also supports efforts to provide public services and improved infrastructure to low and moderate income communities and to provide homeless prevention and homeless services. The Department serves as staff to the Stanislaus County Airport Land Use Commission and Successor Agency of the former Stanislaus County Redevelopment Agency.

The Department’s centralized **Administrative Support** services are provided by a diverse staff responsible for finance and budget preparation and monitoring; information technology; human resources; safety compliance; collection and payment of fees; accounts payable and receivable; and contracts administration.

Land Use Entitlement and Grant services are administered by the Planning and Community Development divisions. The Planning division provides

administration of the County’s General Plan; Zoning and Subdivision Ordinances; Stanislaus County Planning Commission and Airport Land Use Commission; Land Use Entitlement permitting; environmental reviews/compliance; surface mining and reclamation; and Williamson Act contracts. The Community Development division provides administration of federal entitlement, state, and local funding supporting various community development, public service, emergency solutions, and housing programs.

The **Building Permits** division provides administration of building permits in compliance with minimum standards set forth within the California Code of Regulations Title 24 for new and existing buildings being altered, repaired and/or constructed; oversees the County’s One-Stop-Shop permitting process; assigns new addresses; provides Flood Plain Administration; provides contract plan checking and inspection services to the cities of Ceres and Oakdale; calculates and collects Public Facilities Fees for the County; and administers the Dangerous Building Abatement program.

Board of Supervisors Priority Area

The Planning and Community Development supports the following Board of Supervisors priority:



Delivering community infrastructure to benefit our residents and businesses

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ By June 30, 2019, complete the environmental assessment for the entire West Modesto Sewer Infrastructure Improvement Project and initiate phased design, engineering, and construction of the project based on available state and federal funding beginning in Budget Year 2019-2020
- ◆ By June 30, 2020, increase the number of online building permit applications/electronic plan submittals by 10% over the Fiscal Year 2017-2018 baseline which will result in the reduction of approximately 260 in-line over the counter visits and reduce customer plan set printing costs
- ◆ By June 30, 2020, complete and obtain recertification as an entitlement jurisdiction by the United States Department of Housing and Urban Development to ensure eligibility to continue federal funding for Budget Years 2020-2025
- ◆ By June 30, 2020, attain a four month (120 day) average timeframe, based on days when an application is active and not on-hold pending applicant action, for the processing of user permit and parcel map applications, and other similar land use applications, requiring Planning Commission approval
- ◆ By June 30, 2019, coordinate with partnering jurisdictions and agencies on the establishment of a plan for the use of SB 2 (Building Homes and Jobs Act) funding to address person experiencing or at-risk of homelessness and for the creation of mixed income multi-family residential housing for lower to moderate income households

Budgets Contained within the Department

- ◆ Planning and Community Development (General Fund)
- ◆ Building Permits (Special Revenue Fund)
- ◆ Dangerous Building Abatement (Special Revenue Fund)
- ◆ General Plan Maintenance (Special Revenue Fund)
- ◆ Special Revenue Grants (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Planning and Community Development						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$2,139,094	\$2,101,701	\$2,162,200	\$60,499	\$2,227,066	\$64,866
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$6,075	\$10,000	\$15,000	\$5,000	\$15,450	\$450
Intergovernmental Revenue	\$3,222,378	\$6,073,467	\$5,550,186	(\$523,281)	\$4,864,186	(\$686,000)
Charges for Service	\$1,253,257	\$2,007,267	\$1,736,770	(\$270,497)	\$1,781,765	\$44,995
Miscellaneous Revenue	\$200,913	\$108,831	\$62,775	(\$46,056)	\$27,756	(\$35,019)
Other Financing Sources	\$18,633	\$38,086	\$31,500	(\$6,586)	\$32,445	\$945
Total Revenue	\$6,840,350	\$10,339,352	\$9,558,431	(\$780,921)	\$8,948,668	(\$609,763)
Use of Fund Balance/Retained Earnings	(\$480,283)	\$3,372,585	\$4,137,314	\$764,729	\$630,205	(\$3,507,109)
Total Funding Sources	\$6,360,067	\$13,711,937	\$13,695,745	(\$16,192)	\$9,578,873	(\$4,116,872)
Salaries and Benefits	\$2,962,695	\$3,722,186	\$3,941,375	\$219,189	\$4,063,190	\$1,218,15
Services and Supplies	\$3,395,430	\$9,799,806	\$9,418,443	(\$381,363)	\$5,442,328	(\$3,976,115)
Other Charges	\$1,044,108	\$1,338,890	\$1,696,011	\$357,121	\$1,504,074	(\$191,937)
Fixed Assets						
Equipment	\$0	\$0	\$50,000	\$50,000	\$25,000	(\$25,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$548	\$1,858	\$2,261	\$403	\$2,261	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,402,781	\$14,862,740	\$15,108,090	\$245,350	\$11,036,853	(\$4,071,237)
General Fund Contribution	\$1,042,714	\$1,150,803	\$1,412,345	\$261,542	\$1,457,980	\$45,635
Total Allocated Positions	-	-	35		35	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2018-2019 Proposed Budget is estimated at \$9.6 million, a decrease of \$780,921 from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by a review of historical trends and information provided by the Federal and State agencies based on anticipated program funding levels for the grant entitlement programs.
- ◆ The Department anticipates a total of \$8.3 million in available fund balance as of July 1, 2018, of which \$4,137,314 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ Building Permits anticipates a total of \$3.1 million in available fund balance of which \$278,814 is budgeted for use;
 - ◆ Dangerous Building Abatement anticipates a total of \$75,000 in available fund balance of which \$24,000 is budgeted for use;
 - ◆ General Plan Maintenance anticipates a total of \$1.1 million in available fund balance of which \$135,500 is budgeted for use; and
 - ◆ Special Revenue Grants anticipates a total of \$4.0 million of which \$3,699,000 is budget for use.
- ◆ The Department anticipates an increase in the use of departmental fund balance by \$764,729, primarily due to construction of multiple affordable housing projects funded by Neighborhood Stabilization Program (NSP) income.

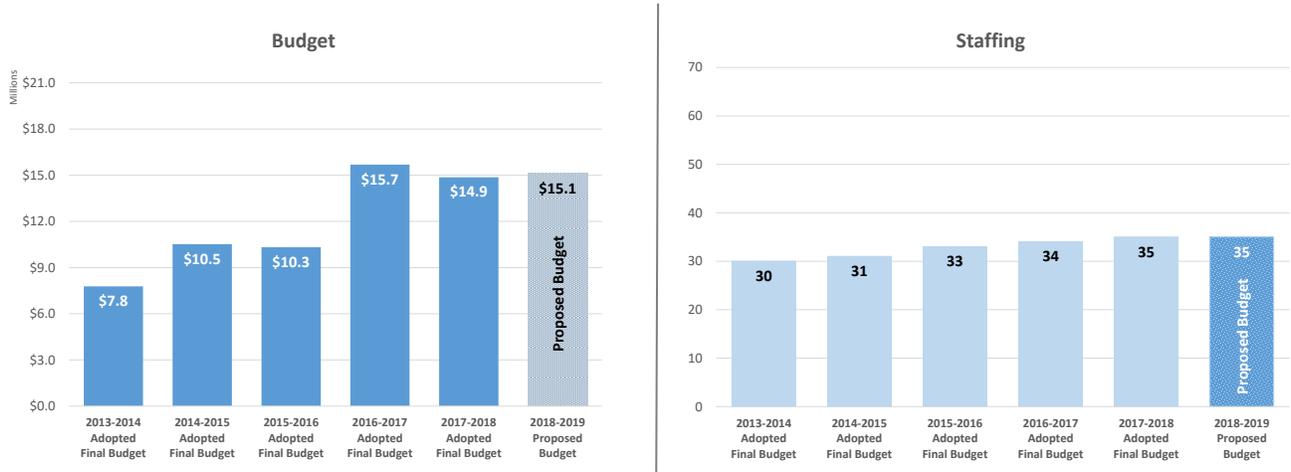
Budget and Operations

- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$15.1 million, an increase of \$245,350 from the 2017-2018 Adopted Final Budget requiring a General Fund Contribution of \$1.4 million.
- ◆ The Proposed Budget at base includes a \$626,713 increase due to the cost of doing business in Salaries and Benefits, Cost Allocation Plan (CAP) charges, and Intrafund charges to maintain current service levels, requiring a General Fund contribution of \$261,542.
- ◆ The Proposed Budget includes a recommendation to decrease dangerous building abatement service levels by approximately \$380,000 in Services and Supplies as a result of improvements in real estate values and intervention efforts by dangerous building abatement staff and more property owners taking direct responsibility for property abatement once notified by the County of a potential violation.
 - ◆ The Proposed Budget reduces the targeted dwellings from 10 to 4 annually in the Dangerous Building Abatement Fund, a reduction of approximately \$72,000, with half of the dwellings anticipated to be covered by NSP funding; and
 - ◆ Grant funding for dangerous building abatement (DBA) activities for NSP eligible areas has been reduced from approximately \$300,000 to \$100,000 in the 2018-2019 Proposed Budget, which is consistent with the Substantial Amendment approved by the Board of Supervisors on February 23, 2018 to reallocate NSP DBA funding to construct the Oak Leaf and several in-fill housing projects.
- ◆ The Proposed Budget includes the replacement of two vehicles used to perform building inspections throughout the County. The full cost is estimated to be \$50,000, is funded by departmental fund balance.
- ◆ The Planning and Community Development Department has a total fleet of seven vehicles; of those, two meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 35, consistent with the 2017-2018 Adopted Final Budget allocation.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$8.5 million, a decrease of \$609,763 from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by a review of historical trends and information provided by the Federal and State agencies on anticipated program funding levels for the grant entitlement programs.
- ◆ The Spending Plan relies on the use of \$630,205 in departmental fund balance; based on the use of fund balance identified in the 2018-2019 Proposed Budget, the Department anticipates there will be an estimated \$4.2 million in available fund balance on July 1, 2019.
- ◆ The Spending Plan anticipates a decrease in the use of fund balance by \$3,507,109 and this is primarily due the significant construction progress of multiple affordable housing projects.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$11 million, a decrease of \$4.1 million from the 2018-2019 Proposed Budget, requiring a General Fund Contribution of \$1,457,980.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business:
 - ◆ Salaries and Benefits increase of 3.5%;
 - ◆ Group health insurance increase of 5%;
 - ◆ Services and Supplies increase of 3.5% with the exception of the Special Revenue Grants and Dangerous Building Abatement legal budget units; and
 - ◆ Cost Allocation Plan increase of 3.5%.
- ◆ The 2019-2020 Spending Plan reflects a decrease of approximately \$4.0 million in Services and Supplies gross costs from the 2018-2019 Proposed Budget, primarily due to the significant construction progress of multiple affordable housing projects. The 2019-2020 Spending Plan includes the replacement of one vehicle used to perform building inspections throughout the County. The full cost is estimated to be \$25,000, is funded by departmental fund balance, and is included in the base.
- ◆ The Planning and Community Development Department has a total fleet of seven vehicles; of those, one will meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 35, consistent with the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ With the 2017 passage of SB 2, Building Jobs and Homes Act, California Housing and Community Development (HCD) will be allocating funding to support affordable housing to Community Development Block Grant (CDBG) entitlement jurisdictions throughout the state. As the lead entity for the Stanislaus Urban County, Stanislaus County is anticipated to be the receiver for HCD SB 2 funding. HCD is currently developing SB 2 funding guidelines to be released in the summer of 2018; with Year 1 Notice of Funding Availability (NOFA) for homeless program funding to be released in the fall of 2018 and a planning grant NOFA to be released in the spring of 2018. Year 2 and beyond funding will be available for locally administered affordable housing programs. Funding levels have not yet been identified and will ultimately be based on revenues generated from the recording of specified real estate documents. The level of administration associated with SB 2 funding and the availability of administrative funding are unknown. The department anticipates that there will be a need for additional staffing to both administer the new SB 2 funding and to

assist in ensuring local compliance with all state mandated General Plan Housing Element requirements, which are anticipated to be a requirement for on-going receipt of SB 2 funding. The 2017 California Housing Package introduced a number of new Housing Element accountability requirements, along with changes to the annual Housing Element progress reports, that will need to be fully implemented in order to secure continued receipt of SB 2 funding, and to maintain eligibility for other State affordable housing funding; such as SB 3, Veterans and Affordable Housing Bond, on the November, 2018, ballot.

- ◆ Increases in both State and Federal Emergency Solution Grants (ESG) in Fiscal Years 2016-2017 and 2017-2018, have strained the department’s staffing capacity for administration of the ESG and Community Development Block Grant (CDBG) entitlement program. The Department has been utilizing the assistance of two part-time extra-help staff and anticipates that the need for extra-help staffing will remain during the next budget cycle as increases in ESG funding are anticipated to be maintained along with the addition of SB 2 funding. Funding for ESG administration is currently supplemented by CDBG administration funding which is capped at 20 percent of the Stanislaus Urban County’s annual CDBG allocation. During the next budget cycle, the department will need to undertake development of the 2020-2025 Consolidated Plan (CP) and Analysis of Impediments (AI) required for continued receipt of CDBG and ESG funding. It is anticipated that the services of an outside consultant will be required for development of the CP and AI and depending on the cost for these services, CDBG and ESG administrative funding may not be sufficient, thus requiring a General Fund contribution. The ability to retain ESG funding is critical to the local Focus on Prevention efforts to address homelessness throughout Stanislaus County.
- ◆ The Federal Emergency Management Agency (FEMA) has started a new flood study along the San Joaquin River in Stanislaus County. This work is part of FEMA’s Risk Mapping Assessment and Planning (Risk MAP) program. This in-depth flood modeling study specifically concentrated on the ten (10) non-certified and non-accredited levy systems along the San Joaquin River within County and the circumstantial effects of a possible failure(s). The preliminary maps established by FEMA indicate new Base Flood Elevations along the river that previously did not exist, thus expanding the borders of our existing certified flood zones to include additional parcels.
The process for developing and updating flood maps is a lengthy process— and for good reason. It allows communities and property owners an opportunity to participate in the process in an effort to incorporate the best available data into each community’s flood maps. In accordance to FEMA, the process of establishing new flood zone boundaries and adopting a new “Flood Insurance Rate Map” (FIRM) is a four-phased approach stretching out over three years. Currently, the process is beginning the second phase with over a year invested into the three year process. On March 20, 2018, FEMA representatives released to local officials the results of the latest flood zone boundary data and local officials are required to respond to the results of the data within 60 days. This evaluation time allows the local officials time to inventory parcels impacted by the change.

The next two phases include community notification, outreach, public meetings, and open houses to explain the study and the impacts of the change; the County is expected to coordinate with FEMA in these efforts. The most noticeable impact of this new flood study may be the requirement for property owners to obtain flood insurance because their parcel is now considered in the new Flood Zone identified on the new FIRM. In addition, a new or updated FIRM and Flood Insurance Study (FIS) report will need to be adopted by the Stanislaus County Board of Supervisors. Any failure to adopt and enforce regulatory requirements based on the new FIRM can result in suspension of Stanislaus County from the National Flood Insurance Program.

The County’s Chief Building Official serves as the designated floodplain administrator for the unincorporated area and thus the department has a lead role in working with FEMA. The department will be coordinating with the County’s Chief Executive’s Office and the Department of Public Works on a strategy to assess FEMA’s new flood study, engage property owners in the process, and to make sure all necessary actions are taken by the County in order to maintain eligibility in the National Flood Insurance Program. While the department receives some limited revenue for flood plain administration associated with actual development within the flood zones, there is no revenue source for the broader flood plain administration or dedicated staffing.

- ◆ The Third Floor lobby and counter area that serves approximately 1,600 customers monthly is nearing 20 years old. The current configuration of the lobby/counter area could benefit from upgrades to create a modern, operationally efficient space that addresses workforce ergonomics, improved security, and ensures compliance with American’s with

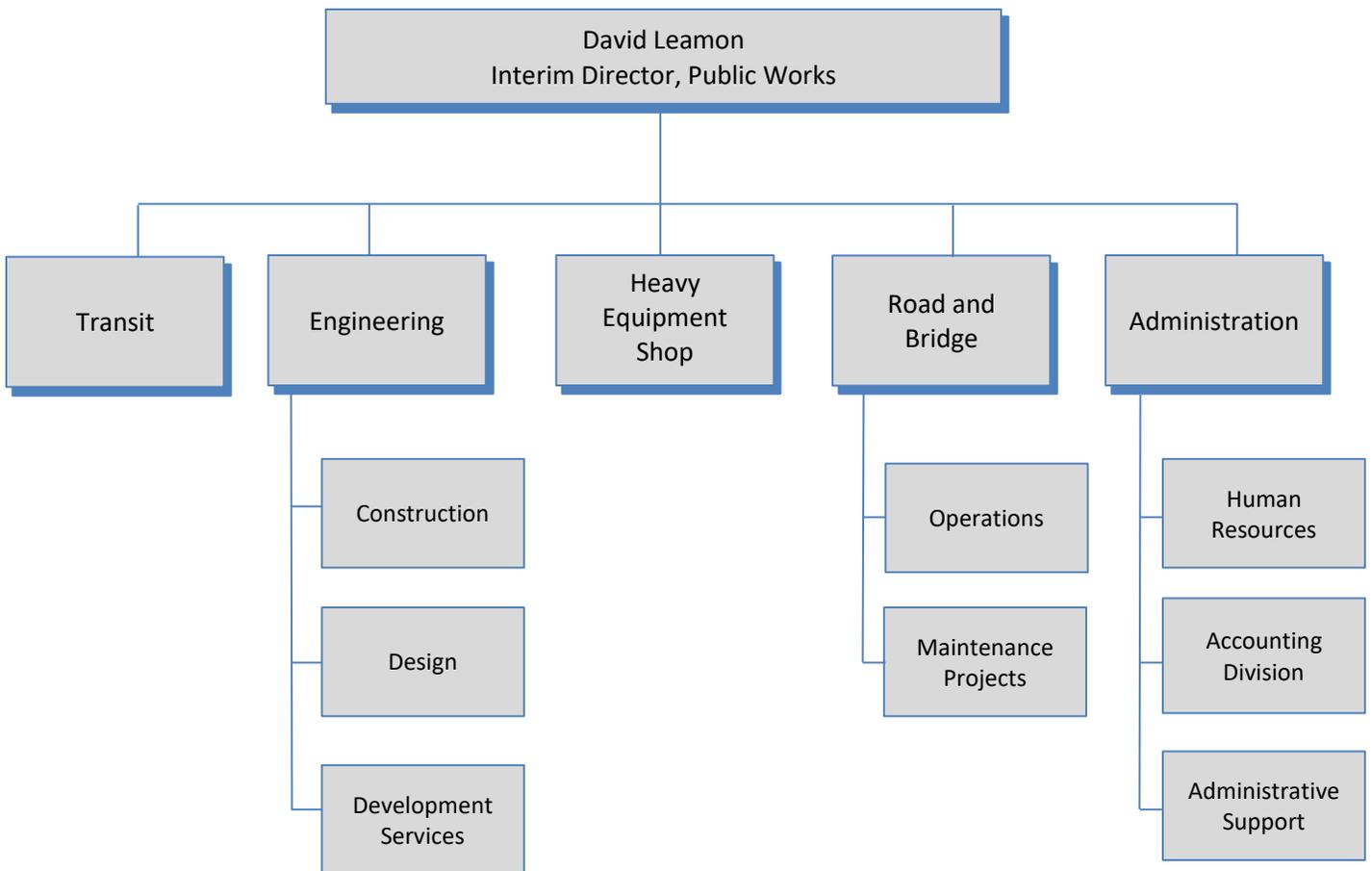
Disabilities Act (ADA) requirements. Being a shared space, the County and City are staff collaborating on a design solution and financing plan to complete upgrades to the counter/lobby areas of the Third Floor. The County and the City of Modesto have hired a local architect to provide “as built” drawings and cost estimates for a design solution that modernizes the space and responds to some of the current challenges. Once the drawings and a probable cost of construction estimates have been completed, the Department will identify funding sources for the upgrades to the lobby/counter. Funding sources may include but are not be limited to requesting Joint Powers Agency capital improvement funding and County Safety Board funding.

- ◆ It is anticipated that the land entitlement and development agreement process for the County’s Cannabis activity permitting will extend into early Fiscal year 2018-2019. The cost of the land use entitlement and development agreement process will be covered by existing “actual cost” application fees. The Department will be contracting for On-Call Planning services to assist with the increased application workload associated with Cannabis permitting. The Department’s planning services and building permit services staff will continue to be engaged in Countywide Cannabis enforcement efforts. The cost to the Department for participating in enforcement efforts is not fully known and the Department will monitor its time in order to better understand enforcement costs and impacts to staffing capacity.

Related Link

For additional information about Planning and Community Development refer to the division’s website at:

<http://www.stancounty.com/planning/>



1716 Morgan Road, Modesto, CA 95358 Tel: (209) 525-4130
<http://www.stancounty.com/publicworks/>

Public Works

To manage and improve infrastructure through safe and efficient use of resources and assets, for the benefit of our citizens.

	FY 2018-2019 Proposed Budget	FY 2019-2020 Spending Plan
Budget in Brief:		
Total Revenue	\$126,211,248	\$104,409,845
Use of Fund Balance/ Retained Earnings	\$14,155,500	\$6,575,773
Gross Costs	\$140,418,048	\$111,036,918
General Fund Contributions	\$51,300	\$51,300
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	113	113

Department Services and Programs

To facilitate the safe and efficient movement of people, goods and services throughout Stanislaus County, the Public Works Department designs, builds and maintains county roadways and bridges, and operates a regional public transportation system.

The Transit Division operates the County's public transportation system which provides intercity service within the County, and links with city transportation systems to provide coordinated transit service for County residents. Stanislaus Regional Transit ("StaRT") operates fixed and deviated-fixed route and demand response transit services to 16 communities in the County, inter-county service to Merced and Gustine, a commuter service to the Pleasanton/Dublin BART station, and provides non-emergency medical transportation to Bay area medical facilities. For more information about the StaRT services call (800) 262-1516, or visit <http://www.srt.org>.

The Road and Bridge Division's Road Operations maintain Stanislaus County's existing system of 1,510.72 road miles and 232 bridges by performing preventive maintenance, roadway resurfacing, maintenance of bridge and storm water systems, signing and striping of roadways, and vegetation control. In addition to the 24-hour emergency response to road hazards and weather related emergencies, the Operations unit provides maintenance for County Service Area (CSA) storm drain systems and lighting districts. The Maintenance Project unit commences construction on design plans that have been funded and awarded.

The Engineering Division has three units; Design, Construction and Development Services. The Design Engineering unit provides design for road and bridge construction and reconstruction projects. This unit produces plans and specifications for the Department's

Capital Improvement Plan and the Regional Transportation Plan. Those design plans become projects that are overseen by the Construction Engineering unit while being constructed by the contracting industry. More information about the Design Division and current projects can be found at <http://www.stancounty.com/publicworks/division/design/>. The office of the County Surveyor functions within the Engineering Division. The primary function of the County Surveyor's office is to protect, maintain and perpetuate land survey monuments. The responsibility of this office also includes the quality control of land mapping throughout the County by the public and private sectors.

The Development Services unit provides review of off-site development plans, writes conditions of approval, supports the Stanislaus County Planning Commission, issues encroachment and transportation permits involving county roads. The Traffic Division handles traffic signals, signs and parking management by collecting and analyzing traffic collision, traffic volume and speed data, and conducting various traffic engineering studies. Development Services also oversees the County's state mandated Storm Water Pollution Prevention Program. For additional information, visit <http://www.stancounty.com/publicworks/division/development/>, or call (209) 525-4130.

The Heavy Equipment Shop is an Internal Service Fund operation that provides equipment and vehicles to other Public Works divisions, primarily the Road and Bridge division, and operates a CNG and diesel fuel station available to other County departments and local governments. In addition, the Shop provides vehicle and equipment maintenance, as requested, to other County Departments.

The Administration Division provides leadership, operational coordination, human resources support, safety programs, and policy development for all divisions in Public Works. The Administrative Division is responsible for finance and budget preparation and

administration; accounts payable, receivable, payroll and cost accounting; personnel administration and management, and as a customer contact for road related service requests.

Board of Supervisors Priority Area

The Public Works supports the following Board of Supervisors priority:



Delivering community infrastructure to benefit our residents and businesses

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ The Public Works Department will facilitate the safe and efficient movement of people goods and services throughout Stanislaus County by resurfacing 185 miles of roads for the benefit and safety of its residents and businesses
- ◆ The Public Works Department will maintain the safe and efficient movement of people goods and services throughout Stanislaus County by re-stripping 750 miles of road centers and edges for the benefit and safety of its residents and businesses
- ◆ The Public Works Transit Division will conduct outreach and increase its marketing strategies within Stanislaus County to promote and increase its BART Commuter ridership by 3%

Budgets Contained within the Department

- ◆ Administration (Special Revenue Fund)
- ◆ Engineering (Special Revenue Fund)
- ◆ Local Transit System (Enterprise Fund)
- ◆ Morgan Shop (Internal Service Fund)
- ◆ Road and Bridge (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book; schedules are organized by priority and department in the same order as presented in this section.

Department Summary

Public Works						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$7,182,354	\$12,630,496	\$13,479,153	\$848,657	\$13,685,243	\$206,090
Licenses, Permits, Franchises	\$23,049	\$22,000	\$22,000	\$0	\$22,000	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$72,978	\$123,000	\$173,000	\$50,000	\$116,310	(\$56,690)
Intergovernmental Revenue	\$17,869,939	\$59,214,101	\$80,483,149	\$21,269,048	\$74,493,244	(\$5,989,905)
Charges for Service	\$8,849,917	\$10,873,673	\$11,324,191	\$450,518	\$11,749,958	\$425,767
Miscellaneous Revenue	\$13,262	\$1,750	\$1,000	(\$750)	\$1,030	\$30
Other Financing Sources	\$3,095,534	\$11,578,545	\$20,728,755	\$9,150,210	\$4,342,060	(\$16,386,695)
Total Revenue	\$37,107,033	\$94,443,565	\$126,211,248	\$31,767,683	\$104,409,845	(\$21,801,403)
Use of Fund Balance/Retained Earnings	\$1,656,089	\$10,348,137	\$14,155,500	\$3,807,363	\$6,575,773	(\$7,579,727)
Total Funding Sources	\$38,763,122	\$104,791,702	\$140,366,748	\$35,575,046	\$110,985,618	(\$29,381,130)
Salaries and Benefits	\$9,950,905	\$11,995,613	\$12,922,894	\$927,281	\$13,941,687	\$10,18,793
Services and Supplies	\$17,006,457	\$73,146,114	\$102,831,458	\$29,685,344	\$77,700,439	(\$25,131,019)
Other Charges	\$9,121,649	\$11,846,715	\$12,909,428	\$1,062,713	\$12,897,692	(\$11,736)
Fixed Assets						
Buildings & Improvements	\$10,945,032	\$10,16,367	\$2,827,168	\$1810,801	\$250,000	(\$2,577,168)
Equipment	(\$7,840,131)	\$6,831,893	\$8,855,930	\$2,024,037	\$6,175,930	(\$2,680,000)
Other Financing Uses	\$500,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$71,170	\$71,170	\$71,170	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$39,683,912	\$104,836,702	\$140,418,048	\$35,581,346	\$111,036,918	(\$29,381,130)
General Fund Contribution	\$920,790	\$45,000	\$51,300	\$6,300	\$51,300	\$0
Total Allocated Positions	-	-	113		113	0

Operation Plan: 2018-2019 Proposed Budget

Revenue and Funding Sources

- ◆ Revenue for the 2018-2019 Proposed Budget is estimated at \$126.2 million, an increase of \$31.8 million from the 2017-2018 Adopted Final Budget.
- ◆ Estimated revenue for the 2018-2019 Proposed Budget is determined by a review of historical trends and the number of reimbursable road and bridge projects scheduled in the fiscal year.
- ◆ The Department anticipates a total of \$40.8 million in available fund balance and retained earnings as of July 1, 2018, of which \$14.2 million is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Department anticipates a total of \$96,569 in available fund balance in its Administration Division as of July 1, 2018.
 - ◆ The Department anticipates a total of \$56,863 in available fund balance in its Engineering Division as of July 1, 2018.
 - ◆ The Department anticipates a total of \$19,099,492 in retained earnings in its Transit Division as of July 1, 2018, of which \$8.1 million is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Department anticipates a total of \$11,844,319 in retained earnings in its Morgan Shop Division as of July 1, 2018, of which \$892,488 is budgeted for use in Fiscal Year 2018-2019.
 - ◆ The Department anticipates a total of \$9,672,829 in available fund balance in its Road and Bridge Division as of July 1, 2018, of which \$5.2 million is budgeted for use in Fiscal Year 2018-2019.

- ◆ Overall, revenue is increasing by \$31.8 million in 2018-2019 above 2017-2018 in the following areas:
 - ◆ The increase in revenue of \$1.3 million in the Local Transit System Division can be attributed to an increase in Federal, State and local funding. The Department estimates an increase of \$702,344 in Local Transportation funding, \$518,060 in Federal Transit funding and \$42,541 in various funding sources.
 - ◆ The proposed budget for the Morgan Shop Division includes the use of \$892,488 in retained earnings, an increase of \$356,844 from the 2017-2018 Adopted Final Budget, for the purchase of equipment needed to replace and or update old and depleted equipment. The replacement of equipment will enable Morgan Shop to meet the needs of the Road & Bridge Division as they safely maintain and repair County roads, bridges, and storm water systems while keeping up with the expanding list of projects slated in Fiscal Year 2018-2019.
 - ◆ The increase in revenue of \$29,608,245 in the Road and Bridge Division can be attributed to the expanded list of projects slated in Fiscal Year 2018-2019 and its correlating revenue. The Department estimates an increase in revenue from the California Department of Transportation (Caltrans), Senate Bill 1, and Public Facilities Fees. The proposed budget includes the use of \$5,155,292 in restricted fund balance, an increase of \$2,530,441 from the 2017-2018 Adopted Final Budget, for local match requirements for projects entering the construction phase and the design of new projects.

Budget and Operations

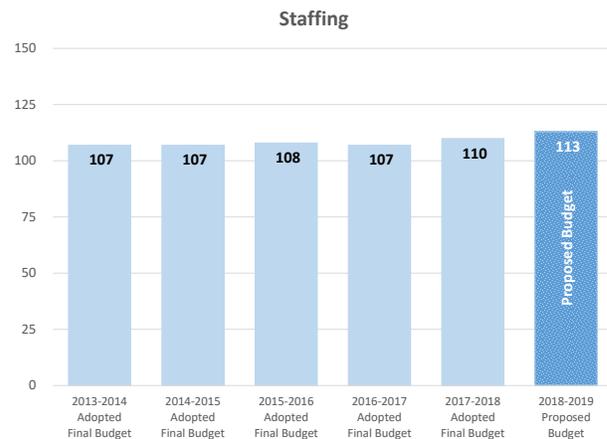
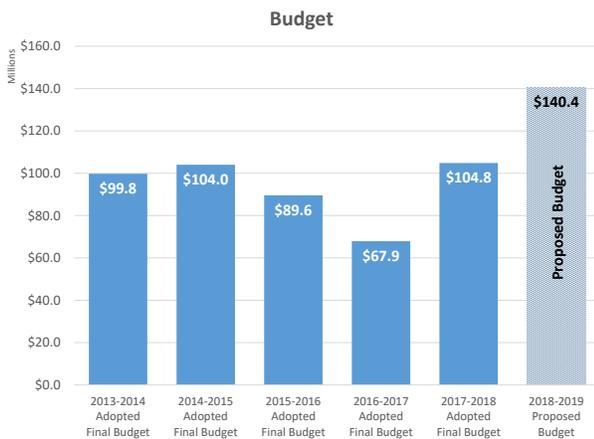
- ◆ Gross Costs identified in the 2018-2019 Proposed Budget total \$140.4 million, an increase of \$35.6 million from the 2017-2018 Adopted Final Budget.
 - ◆ Note that the Fiscal Year 2017-2018 Adopted Final Budget does not include \$1,223,360 in adjustments approved subsequent to its adoption that increased the 2017-2018 Operating Budget. These adjustments did not affect fund balance or retained earnings due to offsetting revenue.
- ◆ The Proposed Budget includes a \$4.8 million total net cost increase due to the cost of doing business in salaries, benefits, services, supplies, and Cost Allocation Plan (CAP) charges to maintain current service levels; there is no impact to the County General Fund.
- ◆ The Proposed Budget includes a request to increase service levels.
- ◆ The Proposed Budget includes \$29.6 million to accommodate the increased costs associated with requested service level adjustments.
 - ◆ The Engineering Division's Proposed Budget includes \$627,995 to accommodate the increased costs associated with the requested service level to add three staff to the Engineering Division to sustain the increased workload associated with the adoption of Measure L and Senate Bill 1 (SB 1); there is no impact to the County General Fund.
 - ◆ The Road and Bridge Division's Proposed Budget includes \$28,930,750 to accommodate the increased costs associated with the increase to contracts and materials inventory associated with Measure L and SB 1 projects and Public Facilities Fee Obligations. The Department anticipates implementing a total of 32 projects over the next two fiscal years which include:
 - ◆ Measure L Projects
 - ◆ Pavement Preservation
 - ◆ ADA Curb Ramp IP
 - ◆ Chip Seal
 - ◆ Measure L Sidewalk Projects
 - ◆ Intersection Improvement at Geer Road and Whitmore Avenue
 - ◆ Intersection Improvement at Geer Road and Santa Fe Avenue
 - ◆ Intersection Improvement at Carpenter Road and Whitmore Avenue
 - ◆ Intersection Improvement at Crows Landing Road and Grayson Road
 - ◆ Crows Landing Bridge replacement over the San Joaquin River
 - ◆ Hickman Road Bridge replacement over the Tuolumne River
 - ◆ Shiells Road Bridge replacement
 - ◆ Senate Bill 1 (SB 1) Projects
 - ◆ Keyes Road Bridge over TID Canal
 - ◆ Quincy Road Bridge at Taylor Road

- ◆ Tim Bell Road - Dirt Road Treatment
- ◆ Cooperstown Road - Dirt Road Treatment
- ◆ Mitchell Road - Glare Screen
- ◆ Eastin Road - Low Water Crossing
- ◆ Albers Road- Pavement Rehab
- ◆ 9th Street - Pavement Rehab
- ◆ Garner Road - Pavement Rehab
- ◆ Faith Home Road - Pavement Rehab
- ◆ J59 - Pavement Rehab
- ◆ Bradbury Road - Pavement Rehab
- ◆ Sisk Road - Pavement Rehab
- ◆ 7th Street - Widen/Rehab
- ◆ Public Facilities Fee Obligations
 - ◆ State Route 132, Phase I
 - ◆ Hatch Road at Santa Fe Avenue
 - ◆ Santa Fe Avenue at Main Street, Traffic Signal
 - ◆ Crows Landing Road at Keyes Road, Traffic Signal
 - ◆ South County Corridor
 - ◆ McHenry Avenue Bridge
 - ◆ Keyes Road Ramp, Traffic Signal
- ◆ The Proposed Budget includes the purchase of a water truck tank replacement, a bottom dump trailer, a patch truck, two cone/button trucks and a crack seal trailer. The total cost is estimated to be \$795,000 and is funded by Morgan Shops' retained earnings.
- ◆ The Proposed Budget includes \$2,577,168 in Construction Capital Improvements for the tear down of two dilapidated buildings located on the Public Works Corporation Yard, the construction of a new pole barn, paving of approximately 2.8 acres of the Corporation Yard, and approximately \$1.3 million in outstanding encumbrances to close out the Administration and Morgan Road Shop Buildings that were completed in Fiscal Year 2017-2018.
- ◆ The Proposed Budget includes the purchase of three 40' buses, three para transit buses, three charging stations with infrastructure, security cameras, Oakdale and Morgan road facility improvements, bus stop safety and security improvements, digital media equipment, computer software, and Integrated Technology Solutions which includes automatic vehicle locaters, GPS, automatic passenger counters, automatic voice announcements, and electronic media displays. The total cost is estimated to be \$8,310,930 and is funded by Local Transit's retained earnings.

Staffing Allocation

- ◆ The 2018-2019 Proposed Budget includes a Department staffing allocation of 113, an increase of two since the 2017-2018 Adopted Final Budget allocation.
 - ◆ Subsequent to the 2017-2018 Adopted Final Budget, one position was added to the Department staffing allocation.
- ◆ The Proposed Budget includes an increase of two to the Total Allocated Positions.
 - ◆ One new Senior Civil Engineer position is recommended in Engineering to sustain the increased workload associated with the adoption of Measure L and Senate Bill 1 (SB1).
 - ◆ One new Assistant Engineer/Surveyor position is recommended in Engineering to sustain the increased workload in Encroachment permits and Development due to the increase in projects.
- ◆ The Proposed Budget includes technical adjustments that do not affect the position allocation.
 - ◆ A classification study of one new Staff Services Coordinator position, one existing Manager I in Human Resources, and one existing Associate Civil Engineer/Associate Surveyor are recommended.

Five-Year Historical Trends



Operation Plan: 2019-2020 Spending Plan

The estimates included in the 2019-2020 Spending Plan are displayed pending financial feasibility and future Board of Supervisors' action.

Estimation of Revenue and Funding Sources

- ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$104.4 million a net decrease of \$21.8 million from the 2018-2019 Proposed Budget.
- ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by a review of historical trends and the number of reimbursable road and bridge projects scheduled in the fiscal year.
- ◆ The Spending Plan relies on the use of \$6.6 million in departmental fund balance and retained earnings; based on use of fund balance and retained earnings identified in the 2018-2019 Proposed Budget, the Department anticipates there will be \$20,579,352 in available fund balance and retained earnings on July 1, 2019.

Budget and Operations Plan

- ◆ Gross Costs identified in the 2019-2020 Spending Plan total \$110 million, a decrease of \$29.4 million from the 2018-2019 Proposed Budget.
- ◆ The 2019-2020 Spending Plan is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business, a net increase of approximately \$5 million:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Retirement increase constant with the prior year
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ Cost Allocation Plan (CAP) charges increase of 3.5%
- ◆ The Spending Plan includes department-specific assumptions that are reasonably expected to affect the 2019-2020 budget year:
 - ◆ Decrease of \$28,750,000 in contracts and material inventory in road and bridge due to the decreased number of federal projects scheduled.
 - ◆ Increase of \$610,358 in salaries and benefits for the addition of six Road Maintenance Workers and one Road Maintenance Supervisor.
 - ◆ Decrease of \$5 million in fixed assets due to the completion of the new Administration and Morgan Shop buildings and the purchase of 40' CNG buses and the Intelligent Transportation System.

- ◆ The Spending Plan includes the purchase of five pickup trucks, a water truck tank replacement, and a patch truck. The total cost is estimated to be \$615,000 and is funded by Morgan Shops' retained earnings.
- ◆ The Spending Plan includes the purchase of a 40' bus, two charging stations with infrastructure, bus stop safety and security improvements, and Morgan road facility improvements. The total cost is estimated to be \$5,810,930 and is funded by Local Transit's retained earnings.

Staffing Plan

- ◆ The 2019-2020 Spending Plan includes an estimated staffing level of 113, consistent the 2018-2019 Proposed Budget allocation.

Key Challenges and Opportunities

- ◆ On April 28, 2017, the Governor signed Senate Bill 1 (SB 1), or the Road Repair and Accountability Act, to address basic road maintenance, rehabilitation and critical safety needs on both the state highway and local streets and road system. SB 1 increases per gallon fuel excise taxes, diesel fuel taxes, vehicle registration fees and provides for inflationary adjustments to tax rates in future years.
- ◆ On November 6, 2018, an initiative to repeal SB 1 will be placed on the 2018 ballot. The initiative will have an enormous impact on the Department's 2018-2019 Proposed Budget and 2019-2020 Spending Plan. Stanislaus County is estimated to receive \$23.7 million over the next two fiscal years and a total of \$149.9 million over the next nine fiscal years. If SB 1 is repealed, the Department will not receive funding and will be unable to repair the 14 roads and bridges projected to be repaired over the next two fiscal years.

Related Links

For additional information about Public Works, refer to the division's website at: <http://www.stancounty.com/publicworks/>

Stanislaus County Staffing Summary

Allocation List – Three Year Comparison

Department	Final Budget	Final Budget	Proposed Budget
	2016-2017	2017-2018	2018-2019
Agricultural Commissioner	37	38	38
Animal Services	31	32	32
Area Agency on Aging	17	17	17
Assessor	58	58	58
Auditor Controller	39	42	42
Behavioral Health & Recovery Services (BHRS)	272	283	283
BHRS - Alcohol & Drug Program	29	31	36
BHRS - Managed Care	9	10	12
BHRS - Mental Health Services Act	108	106	110
BHRS - Public Guardian	10	10	10
BHRS - Stanislaus Recovery Center	27	31	34
Board of Supervisors	9	9	9
Chief Executive Office - County Fire Service Fund	7	7	7
Chief Executive Office - Focus on Prevention	0	5	5
Chief Executive Office - Office of Emergency Serv/Fire War	7	7	7
Chief Executive Office - Operations and Services	45	50	50
Chief Executive Office - Risk Management Division	12	12	12
Child Support Services	161	161	161
Children & Families Commission	5	5	5
Clerk-Recorder - Elections Division	13	14	14
Clerk-Recorder - Recorder Division	32	34	34
Community Services Agency - Service & Support	1,106	1,135	1,138
Cooperative Extension	4	4	5
County Counsel	14	16	16
District Attorney - Automobile Insurance Fraud Prosecution	2	2	2
District Attorney - Criminal Division	121	125	130
District Attorney - Elder Abuse Advocacy & Outreach	1	1	1
District Attorney - Impaired Driver Vert Pros Program	2	2	0
District Attorney - Real Estate Fraud Prosecution	2	2	2
District Attorney - Unserved/Underserved Victims Ad & Out	2	2	2
District Attorney - Victims Compensation & Govt Claims	1	1	1
District Attorney - Victim Services Program	8	9	9
Environmental Resources	79	84	88
Environmental Resources - Fink Road Landfill	15	17	17

Department	Final Budget	Final Budget	Proposed Budget
	2016-2017	2017-2018	2018-2019
General Services Agency - Administration	5	5	5
General Services Agency - Central Services	11	11	11
General Services Agency - Facilities Maintenance	36	36	36
General Services Agency - Fleet Services	10	10	10
Health Services Agency - Administration	88	89	90
Health Services Agency - Clinics & Ancillary Services	208	208	208
Health Services Agency - Public Health	186	189	174
Law Library	2	2	2
Library	74	76	76
Local Agency Formation Commission	3	3	3
Parks & Recreation	42	42	46
Planning	17	18	18
Planning - Building Permits	17	17	17
Probation - Administration	20	20	21
Probation - Community Corrections Partnership	31	32	32
Probation - Corrections Performance Incentive Act	0	0	2
Probation - Field Services	108	106	108
Probation - Institutional Services	59	58	54
Probation - Juvenile Commitment Facility	38	39	36
Probation - Juvenile Justice Crime Prevention Act	15	15	15
Probation - Youthful Offender Block Grant	15	16	16
Public Defender	45	47	48
Public Works - Administration	8	8	8
Public Works - Engineering	29	31	34
Public Works - Local Transit System	5	5	5
Public Works - Morgan Shop	8	9	9
Public Works - Road & Bridge	57	57	57
Retirement	15	16	16
Sheriff Administration	83	84	82
Sheriff Adult Detention Expansion	32	78	80
Sheriff Cal ID Program	1	1	1
Sheriff CAL-MMET	4	4	4
Sheriff Contract Cities	67	69	69
Sheriff Court Security	39	39	39
Sheriff Detention	292	291	277
Sheriff Jail Commissary/Inmate Welfare	3	6	6
Sheriff Operations	147	158	168
Sheriff Vehicle Theft Unit	1	1	1

Department	Final Budget	Final Budget	Proposed Budget
	2016-2017	2017-2018	2018-2019
Stanislaus Regional 911	59	59	59
Strategic Business Technology	26	28	29
Strategic Business Tech - Telecommunications	2	2	2
Treasurer - Admin/Taxes	11	11	11
Treasurer - Revenue Recovery	18	18	18
Treasurer - Treasury	4	4	4
Veterans' Services	5	5	5
Workforce Development	84	84	84
Total Staffing	4,315	4,469	4,483

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

AGING & VETERANS SERVICES

AREA AGENCY ON AGING

1	Dir Area Agency On Aging	45.70	---	57.13	---	68.56
2	Manager II	28.55	---	35.69	---	42.83
1	Manager I	25.44	---	31.80	---	38.16
1	Confidential Assistant III	17.93	---	22.41	---	26.89
1	MH Clinician II	30.45	31.97	33.57	35.25	37.01
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Social Worker IV	27.40	28.77	30.21	31.72	33.31
1	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
2	Social Worker III	24.53	25.76	27.05	28.40	29.82
1	Social Worker II	21.77	22.86	24.00	25.20	26.46
1	Accountant I	21.08	22.13	23.24	24.40	25.62
1	Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
1	Community Health Work III	17.81	18.70	19.64	20.62	21.65
1	Dir Of Volunteer Serv	17.05	17.90	18.80	19.74	20.73
<hr/>						
17	* BUDGET UNIT TOTAL *					

VETERANS SERVICES

1	Manager I	25.44	---	31.80	---	38.16
3	Veterans Serv Rep	20.33	21.35	22.42	23.54	24.72
1	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>						
5	* BUDGET UNIT TOTAL *					

<hr/> <hr/>	<hr/> <hr/>					
22	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

AGRICULTURAL COMMISSIONER

AGRICULTURAL COMMISSIONER

1	County Agri Comm & Sealer	45.70	---	57.13	---	68.56
1	Asst Ag Commissioner	36.50	---	45.62	---	54.74
4	Deputy Ag Com/Sealer	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Confidential Assistant III	17.93	---	22.41	---	26.89
1	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1	Software Developer II	29.88	31.37	32.94	34.59	36.32
21	Ag/Weights&Meas Insp III	25.40	26.67	28.00	29.40	30.87
1	Application Specialist II	25.35	26.62	27.95	29.35	30.82
1	Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
1	Accounting Tech	19.75	20.74	21.78	22.87	24.01
3	Agricultural Assistant II	17.20	18.06	18.96	19.91	20.91
1	Account Clerk II	15.92	16.72	17.56	18.44	19.36
<hr/>						
38	* BUDGET UNIT TOTAL *					
<hr/>						
38	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

ANIMAL SERVICES

ANIMAL SERVICES

1	Dir of Animal Services	45.70	---	57.13	---	68.56
1	County Veterinarian	56.01	---	70.01	---	84.01
1	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Maintenance Engineer III	23.21	24.37	25.59	26.87	28.21
1	Supv Acct Admin Clerk II	22.76	23.90	25.10	26.36	27.68
3	Animal Svc Oper Supv	20.66	21.69	22.77	23.91	25.11
6	Animal Serv Offcr II	18.23	19.14	20.10	21.11	22.17
2	Animal Care Spec III	17.99	18.89	19.83	20.82	21.86
5	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
10	Animal Care Spec II	16.58	17.41	18.28	19.19	20.15
<hr/>						
32	* BUDGET UNIT TOTAL *					
<hr/>						
32	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

ASSESSOR

ASSESSOR

1	Assessor	---	---	78.51	---	---
2	Manager IV	36.50	---	45.62	---	54.74
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60
1	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1	Supv Auditor Appraiser	33.55	35.23	36.99	38.84	40.78
4	Supv Appraiser	31.97	33.57	35.25	37.01	38.86
2	Sr Auditor-Appraiser	30.45	31.97	33.57	35.25	37.01
2	Application Specialist III	29.88	31.37	32.94	34.59	36.32
7	Sr Appraiser	29.03	30.48	32.00	33.60	35.28
4	Auditor-Appraiser III	27.66	29.04	30.49	32.01	33.61
14	Appraiser III	26.38	27.70	29.09	30.54	32.07
1	Cadastral Supervisor	25.95	27.25	28.61	30.04	31.54
4	Supv Assessment Tech II	22.76	23.90	25.10	26.36	27.68
1	Cadastral Technician II	21.42	22.49	23.61	24.79	26.03
2	Appraiser Tech	18.10	19.01	19.96	20.96	22.01
9	Assessment Technician II	17.99	18.89	19.83	20.82	21.86
1	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
<hr/>						
58	* BUDGET UNIT TOTAL *					
<hr/>						
58	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

AUDITOR CONTROLLER

AUDITOR CONTROLLER

1	Auditor-Controller	---	---	78.51	---	---
1	Asst Auditor Controller	40.56	---	50.70	---	60.84
4	Manager IV	36.50	---	45.62	---	54.74
3	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant V	25.65	---	32.06	---	38.47
2	Confidential Assistant IV	21.53	---	26.91	---	32.29
5	Confidential Assistant III	17.93	---	22.41	---	26.89
1	Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60
1	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1	Sr Application Specialist	34.57	36.30	38.12	40.03	42.03
1	Application Specialist III	29.88	31.37	32.94	34.59	36.32
9	Accountant III	29.62	31.10	32.66	34.29	36.00
3	Accountant II	26.96	28.31	29.73	31.22	32.78
1	Accountant I	21.08	22.13	23.24	24.40	25.62
5	Accounting Tech	19.75	20.74	21.78	22.87	24.01
3	Account Clerk III	17.99	18.89	19.83	20.82	21.86
<hr/>						
42	* BUDGET UNIT TOTAL *					
<hr/>						
42	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

BEHAVIORAL HEALTH & RECOV SVS

ALCOHOL & DRUG PROGRAM

1	Manager IV	36.50	---	45.62	---	54.74
1	Manager II	28.55	---	35.69	---	42.83
1	MH Clinician II	30.45	31.97	33.57	35.25	37.01
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Behavioral Health Coordinator	25.95	27.25	28.61	30.04	31.54
1	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
22	Behavioral Health Splst. II	23.23	24.39	25.61	26.89	28.23
5	Clinical Serv Tech II	17.42	18.29	19.20	20.16	21.17
1	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
2	Admin Clerk II	15.26	16.02	16.82	17.66	18.54

36 * BUDGET UNIT TOTAL *

BEHAVIORAL HEALTH & RECOV SVS

1	Behavioral Health Director	64.14	---	80.18	---	96.22
1	Behavioral Hlth Medical Dir	98.16	---	122.70	---	147.24
1	Assoc Director	45.70	---	57.13	---	68.56
1	Asst Director	40.56	---	50.70	---	60.84
4	Manager IV	36.50	---	45.62	---	54.74
8	Manager III	32.29	---	40.36	---	48.43
6	Manager II	28.55	---	35.69	---	42.83
1	Manager I	25.44	---	31.80	---	38.16
2	Confidential Assistant IV	21.53	---	26.91	---	32.29
6	Confidential Assistant III	17.93	---	22.41	---	26.89
9	Psychiatrist	89.56	94.04	98.74	103.68	108.86
1	Sr Psych Nurse Practitioner	55.96	58.76	61.70	64.79	68.03
1	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
1	Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60
14	Psychiatric Nurse II	35.96	37.76	39.65	41.63	43.71
2	Clinical Psychologist	35.77	37.56	39.44	41.41	43.48
13	MH Coordinator	35.43	37.20	39.06	41.01	43.06
2	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1	Sr Application Specialist	34.57	36.30	38.12	40.03	42.03
74	MH Clinician II	30.45	31.97	33.57	35.25	37.01
2	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
4	Accountant III	29.62	31.10	32.66	34.29	36.00
1	Conservator Investigator Supv	27.76	29.15	30.61	32.14	33.75
1	Accountant II	26.96	28.31	29.73	31.22	32.78
1	Med Records Coordinator	25.95	27.25	28.61	30.04	31.54
1	Behavioral Health Coordinator	25.95	27.25	28.61	30.04	31.54
5	Application Specialist II	25.35	26.62	27.95	29.35	30.82
3	Conservator Investigator	25.17	26.43	27.75	29.14	30.60
7	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
44	Behavioral Health Splst. II	23.23	24.39	25.61	26.89	28.23
6	Behavioral Health Advocate	23.23	24.39	25.61	26.89	28.23
1	Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
6	Accounting Tech	19.75	20.74	21.78	22.87	24.01

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

BEHAVIORAL HEALTH & RECOV SVS (Continued)

BEHAVIORAL HEALTH & RECOV SVS		(Continued)				
1	Family Services Specialist II	19.00	19.95	20.95	22.00	23.10
6	Account Clerk III	17.99	18.89	19.83	20.82	21.86
3	Med Records Clerk	17.47	18.34	19.26	20.22	21.23
10	Clinical Serv Tech II	17.42	18.29	19.20	20.16	21.17
18	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
8	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
6	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
<hr/>						
283	* BUDGET UNIT TOTAL *					

MANAGED CARE

2	Psychiatric Nurse II	35.96	37.76	39.65	41.63	43.71
1	MH Coordinator	35.43	37.20	39.06	41.01	43.06
2	MH Clinician II	30.45	31.97	33.57	35.25	37.01
1	Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
3	Clinical Serv Tech II	17.42	18.29	19.20	20.16	21.17
1	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
2	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
<hr/>						
12	* BUDGET UNIT TOTAL *					

MENTAL HEALTH SERVICES ACT

2	Manager IV	36.50	---	45.62	---	54.74
1	Manager III	32.29	---	40.36	---	48.43
4	Manager II	28.55	---	35.69	---	42.83
4	Psychiatric Nurse II	35.96	37.76	39.65	41.63	43.71
3	MH Coordinator	35.43	37.20	39.06	41.01	43.06
2	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
1	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
15	MH Clinician II	30.45	31.97	33.57	35.25	37.01
2	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Software Developer II	29.88	31.37	32.94	34.59	36.32
4	Behavioral Health Coordinator	25.95	27.25	28.61	30.04	31.54
3	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
28	Behavioral Health Splst. II	23.23	24.39	25.61	26.89	28.23
6	Behavioral Health Advocate	23.23	24.39	25.61	26.89	28.23
1	Family Services Specialist II	19.00	19.95	20.95	22.00	23.10
20	Clinical Serv Tech II	17.42	18.29	19.20	20.16	21.17
11	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
1	Dir Of Volunteer Serv	17.05	17.90	18.80	19.74	20.73
1	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
<hr/>						
110	* BUDGET UNIT TOTAL *					

PUBLIC GUARDIAN

1	Manager II	28.55	---	35.69	---	42.83
3	Deputy Public Guardian II	22.63	23.76	24.95	26.20	27.51

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

BEHAVIORAL HEALTH & RECOV SVS (Continued)

PUBLIC GUARDIAN (Continued)

3	Account Clerk III	17.99	18.89	19.83	20.82	21.86
1	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
2	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
10	* BUDGET UNIT TOTAL *					

STANISLAUS RECOVERY CENTER

1	Manager III	32.29	---	40.36	---	48.43
1	MH Coordinator	35.43	37.20	39.06	41.01	43.06
2	MH Clinician II	30.45	31.97	33.57	35.25	37.01
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Behavioral Health Coordinator	25.95	27.25	28.61	30.04	31.54
8	Behavioral Health Splst. II	23.23	24.39	25.61	26.89	28.23
16	Clinical Serv Tech II	17.42	18.29	19.20	20.16	21.17
2	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
1	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
1	Asst Cook II	13.19	13.85	14.54	15.27	16.03
34	* BUDGET UNIT TOTAL *					

485	** DEPARTMENT TOTAL **					
-----	------------------------	--	--	--	--	--

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

BOARD OF SUPERVISORS

BOARD OF SUPERVISORS

1	Chairman Bd of Supervisor	---	---	45.09	---	---
4	Supervisor	---	---	40.26	---	---
4	Confidential Assistant IV	21.53	---	26.91	---	32.29
<hr/>						
9	* BUDGET UNIT TOTAL *					
<hr/>						
9	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

CHIEF EXECUTIVE OFFICE

COUNTY FIRE SERVICE FUND

1	Deputy Fire Warden/Dep Dir OES	36.50	---	45.62	---	54.74
1	Manager III - Safety	32.29	---	40.36	---	48.43
1	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
1	Fire Prevention Specialist III	26.71	28.05	29.45	30.92	32.47
2	Fire Prevention Specialist II	24.28	25.49	26.76	28.10	29.51
1	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>						
7	* BUDGET UNIT TOTAL *					

FOCUS ON PREVENTION

1	Deputy Exec Officer	45.70	---	57.13	---	68.56
1	Manager IV	36.50	---	45.62	---	54.74
2	Manager III	32.29	---	40.36	---	48.43
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
<hr/>						
5	* BUDGET UNIT TOTAL *					

OES/FIRE WARDEN

1	Fire Warden/Asst Dir-OES	45.70	---	57.13	---	68.56
1	Deputy Fire Warden/Dep Dir OES	36.50	---	45.62	---	54.74
2	Manager III	32.29	---	40.36	---	48.43
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
<hr/>						
7	* BUDGET UNIT TOTAL *					

OPERATIONS AND SERVICES

1	Chief Exec Officer	---	---	115.38	---	---
1	Asst Exec Offcr/Chief Op Off	67.34	---	84.18	---	101.02
2	Asst Executive Officer	64.14	---	80.18	---	96.22
1	Human Resources Director	57.59	---	71.99	---	86.39
2	Deputy Exec Officer	45.70	---	57.13	---	68.56
13	Manager IV	36.50	---	45.62	---	54.74
10	Manager III	32.29	---	40.36	---	48.43
2	Manager I	25.44	---	31.80	---	38.16
1	Confidential Assistant V	25.65	---	32.06	---	38.47
8	Confidential Assistant IV	21.53	---	26.91	---	32.29
7	Confidential Assistant III	17.93	---	22.41	---	26.89
1	Maintenance Engineer II	21.03	22.08	23.18	24.34	25.56
1	Maintenance Engineer I	17.89	18.78	19.72	20.71	21.75
<hr/>						
50	* BUDGET UNIT TOTAL *					

RISK MANAGEMENT

4	Manager III	32.29	---	40.36	---	48.43
1	Confidential Assistant V	25.65	---	32.06	---	38.47

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

CHIEF EXECUTIVE OFFICE (Continued)

RISK MANAGEMENT (Continued)

3	Confidential Assistant IV	21.53	---	26.91	---	32.29
4	Confidential Assistant III	17.93	---	22.41	---	26.89
<hr/>						
12	* BUDGET UNIT TOTAL *					
<hr/>						
81	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

CHILD SUPPORT SERVICES

CHILD SUPPORT SERVICES

1	Dir of Child Support Services	52.34	---	65.43	---	78.52
1	Chief Attorney	48.90	---	61.13	---	73.36
1	Asst Director	40.56	---	50.70	---	60.84
3	Manager III	32.29	---	40.36	---	48.43
6	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
2	Confidential Assistant III	17.93	---	22.41	---	26.89
5	Attorney V	53.45	56.12	58.93	61.88	64.97
2	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
2	Application Specialist III	29.88	31.37	32.94	34.59	36.32
1	Accountant II	26.96	28.31	29.73	31.22	32.78
1	Application Specialist II	25.35	26.62	27.95	29.35	30.82
2	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
11	Child Support Supervisor	24.23	25.44	26.71	28.05	29.45
1	Accounting Supv	23.94	25.14	26.40	27.72	29.11
2	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
71	Child Support Offcr II	20.11	21.12	22.18	23.29	24.45
6	Accounting Tech	19.75	20.74	21.78	22.87	24.01
13	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
10	Account Clerk III	17.99	18.89	19.83	20.82	21.86
10	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
8	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
1	Admin Clerk I	14.77	15.51	16.29	17.10	17.96

161 * BUDGET UNIT TOTAL *

161 ** DEPARTMENT TOTAL **

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

CHILDREN & FAMILIES COMM

CHILDREN & FAMILIES COMM

1	Executive Director - CFC	45.70	---	57.13	---	68.56
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Accountant III	29.62	31.10	32.66	34.29	36.00
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
<hr/>						
5	* BUDGET UNIT TOTAL *					
<hr/>						
5	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

CLERK/RECORDER

ELECTIONS DIVISION

1	Manager III	32.29	---	40.36	---	48.43
2	Manager II	28.55	---	35.69	---	42.83
1	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
1	Application Specialist II	25.35	26.62	27.95	29.35	30.82
1	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
3	Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
1	Storekeeper II	18.89	19.83	20.82	21.86	22.95
4	Legal Clerk III	17.25	18.11	19.02	19.97	20.97

14 * BUDGET UNIT TOTAL *

RECORDER DIVISION

1	County Clerk-Recorder	---	---	68.56	---	---
1	Manager III	32.29	---	40.36	---	48.43
1	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Confidential Assistant II	15.90	---	19.88	---	23.86
1	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
1	Application Specialist III	29.88	31.37	32.94	34.59	36.32
1	Accountant II	26.96	28.31	29.73	31.22	32.78
2	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
4	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
19	Legal Clerk III	17.25	18.11	19.02	19.97	20.97

34 * BUDGET UNIT TOTAL *

48 ** DEPARTMENT TOTAL **

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

COMMUNITY SERVICES AGENCY

SERVICE & SUPPORT

1 Dir of Community Servs Agency	64.14	---	80.18	---	96.22
3 Asst Director	40.56	---	50.70	---	60.84
9 Manager IV	36.50	---	45.62	---	54.74
20 Manager III	32.29	---	40.36	---	48.43
6 Manager II	28.55	---	35.69	---	42.83
1 Manager I	25.44	---	31.80	---	38.16
1 Confidential Assistant V	25.65	---	32.06	---	38.47
2 Confidential Assistant IV	21.53	---	26.91	---	32.29
9 Confidential Assistant III	17.93	---	22.41	---	26.89
2 Confidential Assistant II	15.90	---	19.88	---	23.86
1 Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
2 Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60
7 Systems Engineer II	34.57	36.30	38.12	40.03	42.03
8 Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1 Sr Application Specialist	34.57	36.30	38.12	40.03	42.03
30 Social Worker Supv II	31.65	33.23	34.89	36.63	38.46
3 Special Investigator III	30.71	32.25	33.86	35.55	37.33
1 Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
10 Application Specialist III	29.88	31.37	32.94	34.59	36.32
9 Accountant III	29.62	31.10	32.66	34.29	36.00
143 Social Worker V	28.78	30.22	31.73	33.32	34.99
60 Family Services Supervisor	27.10	28.46	29.88	31.37	32.94
10 Special Investigator II	27.05	28.40	29.82	31.31	32.88
6 Accountant II	26.96	28.31	29.73	31.22	32.78
4 Application Specialist II	25.35	26.62	27.95	29.35	30.82
5 Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
34 Social Worker III	24.53	25.76	27.05	28.40	29.82
4 Accounting Supv	23.94	25.14	26.40	27.72	29.11
1 Buyer	23.19	24.35	25.57	26.85	28.19
23 Family Services Specialist IV	23.07	24.22	25.43	26.70	28.04
1 Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
10 Supv Acct Admin Clerk II	22.76	23.90	25.10	26.36	27.68
23 Social Worker II	21.77	22.86	24.00	25.20	26.46
1 Accountant I	21.08	22.13	23.24	24.40	25.62
9 Fraud Tech	20.95	22.00	23.10	24.26	25.47
115 Family Services Specialist III	20.95	22.00	23.10	24.26	25.47
2 Collector	20.11	21.12	22.18	23.29	24.45
1 Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
9 Accounting Tech	19.75	20.74	21.78	22.87	24.01
351 Family Services Specialist II	19.00	19.95	20.95	22.00	23.10
2 Storekeeper II	18.89	19.83	20.82	21.86	22.95
7 Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
22 Account Clerk III	17.99	18.89	19.83	20.82	21.86
27 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
2 Storekeeper I	17.17	18.03	18.93	19.88	20.87
10 Social Services Assistant	16.64	17.47	18.34	19.26	20.22
5 Account Clerk II	15.92	16.72	17.56	18.44	19.36

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

COMMUNITY SERVICES AGENCY (Continued)

SERVICE & SUPPORT (Continued)

2	Interviewer II	15.89	16.68	17.51	18.39	19.31
108	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
15	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
1,138	* BUDGET UNIT TOTAL *					
1,138	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

COOPERATIVE EXTENSION

COOPERATIVE EXTENSION

1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
2	Admin Secretary	19.33	20.30	21.32	22.39	23.51
1	Agricultural Assistant II	17.20	18.06	18.96	19.91	20.91
<hr/>						
5	* BUDGET UNIT TOTAL *					
<hr/>						
5	** DEPARTMENT TOTAL **					

**STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT**
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

COUNTY COUNSEL

COUNTY COUNSEL

1	County Counsel	78.45	---	98.06	---	117.67
1	Asst County Counsel	56.01	---	70.01	---	84.01
9	Deputy County Counsel V	45.70	---	57.13	---	68.56
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
3	Confidential Assistant III	17.93	---	22.41	---	26.89
1	Paralegal III	24.41	25.63	26.91	28.26	29.67
<hr/>						
16	* BUDGET UNIT TOTAL *					
<hr/>						
16	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

DISTRICT ATTORNEY

AUTO INSURANCE FRAUD

1	Criminal Investigator II	34.02	35.72	37.51	39.39	41.36
1	Paralegal III	24.41	25.63	26.91	28.26	29.67
<hr/>						
2	* BUDGET UNIT TOTAL *					

CRIMINAL DIVISION

1	District Attorney	---	---	96.21	---	---
1	Asst District Attorney	56.01	---	70.01	---	84.01
4	Chief Dep District Attny	48.90	---	61.13	---	73.36
1	Chief Criminal Investigator	40.56	---	50.70	---	60.84
2	Manager III	32.29	---	40.36	---	48.43
2	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
2	Confidential Assistant III	17.93	---	22.41	---	26.89
48	Attorney V	53.45	56.12	58.93	61.88	64.97
1	Research Attorney II	41.70	43.79	45.98	48.28	50.69
2	Lieutenant	36.31	---	45.39	---	54.47
2	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
2	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
14	Criminal Investigator II	34.02	35.72	37.51	39.39	41.36
1	Application Specialist II	25.35	26.62	27.95	29.35	30.82
6	Paralegal III	24.41	25.63	26.91	28.26	29.67
4	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
1	Systems Technician I	18.98	19.93	20.93	21.98	23.08
18	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
3	Victim Advocate II	18.00	18.90	19.85	20.84	21.88
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
13	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>						
130	* BUDGET UNIT TOTAL *					

ELDER ABUSE ADVOC & OUTREACH

1	Victim Advocate II	18.00	18.90	19.85	20.84	21.88
<hr/>						
1	* BUDGET UNIT TOTAL *					

REAL ESTATE FRAUD PROSECUTION

1	Attorney V	53.45	56.12	58.93	61.88	64.97
1	Criminal Investigator II	34.02	35.72	37.51	39.39	41.36
<hr/>						
2	* BUDGET UNIT TOTAL *					

UNSERVED/UNDERSERVED VICTIM AD

2	Victim Advocate II	18.00	18.90	19.85	20.84	21.88
<hr/>						
2	* BUDGET UNIT TOTAL *					

**STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT**

As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

DISTRICT ATTORNEY (Continued)

VICTIM COMP & GOVT CLAIMS

1	Paralegal III	24.41	25.63	26.91	28.26	29.67
1	* BUDGET UNIT TOTAL *					

VICTIM SERVICES PROGRAM

1	Victim Services Program Coord	26.96	28.31	29.73	31.22	32.78
7	Victim Advocate II	18.00	18.90	19.85	20.84	21.88
1	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
9	* BUDGET UNIT TOTAL *					

147	** DEPARTMENT TOTAL **					
-----	-------------------------------	--	--	--	--	--

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

ENVIRONMENTAL RESOURCES

ENVIRONMENTAL RESOURCES

1 Dir Of Envir Resources	57.59	---	71.99	---	86.39
2 Asst Director	40.56	---	50.70	---	60.84
1 Supv Milk & Dairy Insp	36.50	---	45.62	---	54.74
4 Manager IV	36.50	---	45.62	---	54.74
1 Manager III	32.29	---	40.36	---	48.43
1 Manager II	28.55	---	35.69	---	42.83
1 Manager I	25.44	---	31.80	---	38.16
2 Confidential Assistant IV	21.53	---	26.91	---	32.29
3 Confidential Assistant III	17.93	---	22.41	---	26.89
1 Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
1 Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
3 Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
7 Sr Env Health Spec	30.02	31.52	33.10	34.76	36.50
4 Sr Hazard Material Spec	30.02	31.52	33.10	34.76	36.50
1 Application Specialist III	29.88	31.37	32.94	34.59	36.32
11 Env Health Spec III	27.20	28.56	29.99	31.49	33.06
8 Hazard Material Spec III	27.20	28.56	29.99	31.49	33.06
1 Milk & Dairy Inspector II	27.20	28.56	29.99	31.49	33.06
2 Resource Mgt Spec III	27.20	28.56	29.99	31.49	33.06
2 Accountant II	26.96	28.31	29.73	31.22	32.78
7 Zoning Enf Offcr	25.66	26.94	28.29	29.70	31.19
3 Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
1 Supv Acct Admin Clerk I	20.67	21.70	22.79	23.93	25.13
2 Accounting Tech	19.75	20.74	21.78	22.87	24.01
4 Admin Secretary	19.33	20.30	21.32	22.39	23.51
3 Account Clerk III	17.99	18.89	19.83	20.82	21.86
5 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
4 Env Tech	16.59	17.42	18.29	19.20	20.16
2 Park Aide	12.01	12.61	13.24	13.90	14.60

88 * BUDGET UNIT TOTAL *

FINK ROAD LANDFILL

1 Manager III	32.29	---	40.36	---	48.43
1 Manager I	25.44	---	31.80	---	38.16
1 Landfill Lead Worker	23.36	24.53	25.76	27.05	28.40
5 Landfill Equip Oper III	20.70	21.74	22.83	23.97	25.17
1 Accounting Tech	19.75	20.74	21.78	22.87	24.01
4 Landfill Equip Oper II	18.81	19.75	20.74	21.78	22.87
2 Account Clerk III	17.99	18.89	19.83	20.82	21.86
2 Park Aide	12.01	12.61	13.24	13.90	14.60

17 * BUDGET UNIT TOTAL *

105 ** DEPARTMENT TOTAL **

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

GENERAL SERVICES AGENCY

ADMINISTRATION

1	General Serv Agency Director	45.70	---	57.13	---	68.56
1	Manager IV	36.50	---	45.62	---	54.74
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Accountant II	26.96	28.31	29.73	31.22	32.78
1	Accounting Tech	19.75	20.74	21.78	22.87	24.01
<hr/>						
5	* BUDGET UNIT TOTAL *					

CENTRAL SERVICES DIVISION

1	Manager III	32.29	---	40.36	---	48.43
2	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
2	Sr Buyer	24.95	26.20	27.51	28.89	30.33
1	Storekeeper II	18.89	19.83	20.82	21.86	22.95
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
1	Storekeeper I	17.17	18.03	18.93	19.88	20.87
3	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
<hr/>						
11	* BUDGET UNIT TOTAL *					

FACILITIES MAINTENANCE

1	Manager III	32.29	---	40.36	---	48.43
2	Building Serv Supv	27.31	28.68	30.11	31.62	33.20
4	Maintenance Engineer III	23.21	24.37	25.59	26.87	28.21
17	Maintenance Engineer II	21.03	22.08	23.18	24.34	25.56
1	Storekeeper II	18.89	19.83	20.82	21.86	22.95
1	Sr Custodian	15.09	15.84	16.63	17.46	18.33
10	Housekeeper/Custodian	13.72	14.41	15.13	15.89	16.68
<hr/>						
36	* BUDGET UNIT TOTAL *					

FLEET SERVICES DIVISION

1	Manager III	32.29	---	40.36	---	48.43
1	Lead Equip Mechanic	23.91	25.11	26.37	27.69	29.07
6	Equipment Mechanic	21.75	22.84	23.98	25.18	26.44
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
1	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
<hr/>						
10	* BUDGET UNIT TOTAL *					

62 **** DEPARTMENT TOTAL ****

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

HEALTH SERVICES AGENCY

ADMINISTRATION

1	Managing Dir Of Hlth Serv Ag	64.14	---	80.18	---	96.22
1	Chief Deputy Director	52.34	---	65.43	---	78.52
1	Assoc Director	45.70	---	57.13	---	68.56
1	Asst Director	40.56	---	50.70	---	60.84
3	Manager IV	36.50	---	45.62	---	54.74
3	Manager III	32.29	---	40.36	---	48.43
3	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant V	25.65	---	32.06	---	38.47
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
6	Confidential Assistant III	17.93	---	22.41	---	26.89
1	Confidential Assistant II	15.90	---	19.88	---	23.86
1	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
1	Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60
4	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
1	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1	Sr Application Specialist	34.57	36.30	38.12	40.03	42.03
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
2	Software Developer II	29.88	31.37	32.94	34.59	36.32
2	Application Specialist III	29.88	31.37	32.94	34.59	36.32
4	Accountant III	29.62	31.10	32.66	34.29	36.00
4	Accountant II	26.96	28.31	29.73	31.22	32.78
4	Application Specialist II	25.35	26.62	27.95	29.35	30.82
1	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
1	Accounting Supv	23.94	25.14	26.40	27.72	29.11
1	Accountant I	21.08	22.13	23.24	24.40	25.62
7	Medical Biller II	19.00	19.95	20.95	22.00	23.10
4	Account Clerk III	17.99	18.89	19.83	20.82	21.86
5	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
1	Storekeeper I	17.17	18.03	18.93	19.88	20.87
4	Account Clerk II	15.92	16.72	17.56	18.44	19.36
1	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
1	Sr Custodian	15.09	15.84	16.63	17.46	18.33
2	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
3	Stock/Delivery Clerk I	13.80	14.49	15.21	15.97	16.77
12	Housekeeper/Custodian	13.72	14.41	15.13	15.89	16.68

90 * BUDGET UNIT TOTAL *

CLINICS & ANCILLARY SERVICES

1	Medical Director	78.45	---	98.06	---	117.67
1	Assoc Director	45.70	---	57.13	---	68.56
5	Manager IV	36.50	---	45.62	---	54.74
4	Manager III	32.29	---	40.36	---	48.43
1	Manager II	28.55	---	35.69	---	42.83
8	Sr Nurse Practitioner	50.25	52.76	55.40	58.17	61.08
2	Sr Physician Asst	42.01	44.11	46.32	48.64	51.07
14	Staff Nurse III	37.77	39.66	41.64	43.72	45.91

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

HEALTH SERVICES AGENCY (Continued)

CLINICS & ANCILLARY SERVICES

(Continued)

10 Staff Nurse II	35.50	37.28	39.14	41.10	43.16
5 MH Clinician II	30.45	31.97	33.57	35.25	37.01
2 Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1 Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
3 Supv Acct Admin Clerk II	22.76	23.90	25.10	26.36	27.68
1 Supv Acct Admin Clerk I	20.67	21.70	22.79	23.93	25.13
6 Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
7 Community Health Work III	17.81	18.70	19.64	20.62	21.65
5 Med Records Clerk	17.47	18.34	19.26	20.22	21.23
6 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
1 Orthopedic Asst	17.20	18.06	18.96	19.91	20.91
54 Nursing Asst	15.26	16.02	16.82	17.66	18.54
67 Admin Clerk II	15.26	16.02	16.82	17.66	18.54
3 Community Health Work II	15.07	15.82	16.61	17.44	18.31
1 Therapist Aid	13.57	14.25	14.96	15.71	16.50

208 * BUDGET UNIT TOTAL *

PUBLIC HEALTH

1 Public Health Officer	78.45	---	98.06	---	117.67
1 Asst Public Health Officer	64.14	---	80.18	---	96.22
1 Assoc Director	45.70	---	57.13	---	68.56
1 Asst Director	40.56	---	50.70	---	60.84
1 Manager IV	36.50	---	45.62	---	54.74
6 Manager III	32.29	---	40.36	---	48.43
1 Manager II	28.55	---	35.69	---	42.83
2 Confidential Assistant III	17.93	---	22.41	---	26.89
8 Public Health Nurse III	40.11	42.12	44.23	46.44	48.76
31 Public Health Nurse II	38.19	40.10	42.11	44.22	46.43
2 Phys/Occupational Therapist III	36.82	38.66	40.59	42.62	44.75
2 Staff Nurse II	35.50	37.28	39.14	41.10	43.16
2 Clinical Lab Scientist III	35.44	37.21	39.07	41.02	43.07
4 Phys/Occupational Therapist II	34.29	36.00	37.80	39.69	41.67
2 Epidemiologist	32.02	33.62	35.30	37.07	38.92
8 Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
4 Social Worker IV	27.40	28.77	30.21	31.72	33.31
8 Health Educator	25.17	26.43	27.75	29.14	30.60
5 Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
8 Pub Hlth Nutritionist II	24.84	26.08	27.38	28.75	30.19
3 Med Investigator	24.75	25.99	27.29	28.65	30.08
9 Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
1 Account Clerk III	17.99	18.89	19.83	20.82	21.86
8 Community Health Work III	17.81	18.70	19.64	20.62	21.65
1 Med Records Clerk	17.47	18.34	19.26	20.22	21.23
14 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
16 Admin Clerk II	15.26	16.02	16.82	17.66	18.54
21 Community Health Work II	15.07	15.82	16.61	17.44	18.31

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

HEALTH SERVICES AGENCY (Continued)

PUBLIC HEALTH (Continued)

3	Therapist Aid	13.57	14.25	14.96	15.71	16.50
174	* BUDGET UNIT TOTAL *					
472	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

LAW LIBRARY

LAW LIBRARY

1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Library Asst II	16.62	17.45	18.32	19.24	20.20
<hr/>						
2	* BUDGET UNIT TOTAL *					
<hr/>						
2	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

LIBRARY

LIBRARY

1	County Librarian	45.70	---	57.13	---	68.56
1	Manager III	32.29	---	40.36	---	48.43
4	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
1	Application Specialist III	29.88	31.37	32.94	34.59	36.32
4	Librarian III	28.13	29.54	31.02	32.57	34.20
1	Clerical Division Supv	27.50	28.88	30.32	31.84	33.43
1	Accountant II	26.96	28.31	29.73	31.22	32.78
1	Application Specialist II	25.35	26.62	27.95	29.35	30.82
14	Librarian II	24.81	26.05	27.35	28.72	30.16
1	Storekeeper II	18.89	19.83	20.82	21.86	22.95
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
43	Library Asst II	16.62	17.45	18.32	19.24	20.20
1	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
<hr/>						
76	* BUDGET UNIT TOTAL *					
<hr/>						
76	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

LOCAL AGENCY FORMATION COMM

LOCAL AGENCY FORMATION COMM

1	Manager IV	36.50	---	45.62	---	54.74
1	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
<hr/>						
3	* BUDGET UNIT TOTAL *					
<hr/>						
3	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

PARKS & RECREATION

PARKS & RECREATION

3	Manager II	28.55	---	35.69	---	42.83
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Park Supv	22.81	23.95	25.15	26.41	27.73
10	Park Mntc Worker III	20.25	21.26	22.32	23.44	24.61
14	Park Mntc Worker II	18.81	19.75	20.74	21.78	22.87
2	Account Clerk II	15.92	16.72	17.56	18.44	19.36
15	Park Aide	12.01	12.61	13.24	13.90	14.60
<hr/>						
46	* BUDGET UNIT TOTAL *					
<hr/>						
46	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

PLANNING & COMMUNITY DEV

BUILDING PERMITS

1	Manager IV	36.50	---	45.62	---	54.74
1	Supv Building Inspector	32.29	---	40.36	---	48.43
2	Building Inspector III	32.38	34.00	35.70	37.49	39.36
3	Plan Check Engineer	32.38	34.00	35.70	37.49	39.36
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
5	Building Inspector II	29.45	30.92	32.47	34.09	35.79
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
2	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
1	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
<hr/>						
17	* BUDGET UNIT TOTAL *					

PLANNING

1	Dir Of Plan & Comm Devel	57.59	---	71.99	---	86.39
1	Asst Director	40.56	---	50.70	---	60.84
1	Manager IV	36.50	---	45.62	---	54.74
3	Manager III	32.29	---	40.36	---	48.43
2	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Application Specialist III	29.88	31.37	32.94	34.59	36.32
5	Assoc Planner	29.73	31.22	32.78	34.42	36.14
1	Accountant II	26.96	28.31	29.73	31.22	32.78
2	Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
1	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>						
18	* BUDGET UNIT TOTAL *					

35 ** DEPARTMENT TOTAL **

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

PROBATION

ADMINISTRATION

1	Chief Probation Offcr	57.59	---	71.99	---	86.39
1	Asst Chief Probation Officer	45.70	---	57.13	---	68.56
1	Manager IV	36.50	---	45.62	---	54.74
2	Manager III	32.29	---	40.36	---	48.43
1	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
3	Confidential Assistant III	17.93	---	22.41	---	26.89
2	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
1	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
2	Application Specialist III	29.88	31.37	32.94	34.59	36.32
1	Accountant III	29.62	31.10	32.66	34.29	36.00
1	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
1	Accountant I	21.08	22.13	23.24	24.40	25.62
1	Accounting Tech	19.75	20.74	21.78	22.87	24.01
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
1	Account Clerk II	15.92	16.72	17.56	18.44	19.36
<hr/>						
21	* BUDGET UNIT TOTAL *					

COMMUNITY CORRECTIONS PARTNER

1	Manager IV - Safety	36.50	---	45.62	---	54.74
3	Supv Prob Offcr	32.55	34.18	35.89	37.68	39.56
3	Deputy Prob Offcr III	28.65	30.08	31.58	33.16	34.82
1	Crime Analyst	26.30	27.62	29.00	30.45	31.97
21	Deputy Prob Offcr II	25.67	26.95	28.30	29.72	31.21
3	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>						
32	* BUDGET UNIT TOTAL *					

CORRECTIONS PERF INCENTIVE ACT

1	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
1	Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60
<hr/>						
2	* BUDGET UNIT TOTAL *					

FIELD SERVICES

1	Manager IV - Safety	36.50	---	45.62	---	54.74
10	Supv Prob Offcr	32.55	34.18	35.89	37.68	39.56
11	Deputy Prob Offcr III	28.65	30.08	31.58	33.16	34.82
58	Deputy Prob Offcr II	25.67	26.95	28.30	29.72	31.21
3	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
3	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
22	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>						
108	* BUDGET UNIT TOTAL *					

INSTITUTIONAL SERVICES

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

PROBATION (Continued)

INSTITUTIONAL SERVICES (Continued)

1	Manager IV - Safety	36.50	---	45.62	---	54.74
1	Manager II - Safety	28.55	---	35.69	---	42.83
1	Confidential Assistant III	17.93	---	22.41	---	26.89
6	Supv Probation Correction Ofcr	28.14	29.55	31.03	32.58	34.21
15	Probation Corrections Offc III	24.02	25.22	26.48	27.80	29.19
28	Probation Corrections Offc II	21.09	22.14	23.25	24.41	25.63
1	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
1	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
<hr/>						
54	* BUDGET UNIT TOTAL *					

JJCPA

1	Manager IV - Safety	36.50	---	45.62	---	54.74
2	Supv Prob Ofcr	32.55	34.18	35.89	37.68	39.56
1	Deputy Prob Ofcr III	28.65	30.08	31.58	33.16	34.82
1	Supv Probation Correction Ofcr	28.14	29.55	31.03	32.58	34.21
7	Deputy Prob Ofcr II	25.67	26.95	28.30	29.72	31.21
1	Probation Corrections Offc III	24.02	25.22	26.48	27.80	29.19
1	Probation Corrections Offc II	21.09	22.14	23.25	24.41	25.63
1	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>						
15	* BUDGET UNIT TOTAL *					

JUVENILE COMMITMENT FACILITY

1	Manager II - Safety	28.55	---	35.69	---	42.83
4	Supv Probation Correction Ofcr	28.14	29.55	31.03	32.58	34.21
6	Probation Corrections Offc III	24.02	25.22	26.48	27.80	29.19
18	Probation Corrections Offc II	21.09	22.14	23.25	24.41	25.63
1	Supv Custodial Cook	19.19	20.15	21.16	22.22	23.33
1	Custodial Cook	17.46	18.33	19.25	20.21	21.22
1	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
4	Asst Cook II	13.19	13.85	14.54	15.27	16.03
<hr/>						
36	* BUDGET UNIT TOTAL *					

YOBG

1	Supv Probation Correction Ofcr	28.14	29.55	31.03	32.58	34.21
1	Crime Analyst	26.30	27.62	29.00	30.45	31.97
1	Deputy Prob Ofcr II	25.67	26.95	28.30	29.72	31.21
2	Probation Corrections Offc III	24.02	25.22	26.48	27.80	29.19
10	Probation Corrections Offc II	21.09	22.14	23.25	24.41	25.63
1	Custodial Cook	17.46	18.33	19.25	20.21	21.22
<hr/>						
16	* BUDGET UNIT TOTAL *					

284 **** DEPARTMENT TOTAL ****

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

PUBLIC DEFENDER

PUBLIC DEFENDER

1	Public Defender	64.14	---	80.18	---	96.22
2	Chief Dep Public Defender	48.90	---	61.13	---	73.36
1	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
27	Attorney V	53.45	56.12	58.93	61.88	64.97
1	Special Investigator III	30.71	32.25	33.86	35.55	37.33
2	Special Investigator II	27.05	28.40	29.82	31.31	32.88
1	Paralegal III	24.41	25.63	26.91	28.26	29.67
1	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
5	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
3	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
3	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
<hr/>						
48	* BUDGET UNIT TOTAL *					
<hr/>						
48	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

PUBLIC WORKS

ADMINISTRATION

1	Dir Of Public Works	64.14	---	80.18	---	96.22
1	Manager IV	36.50	---	45.62	---	54.74
1	Manager I	25.44	---	31.80	---	38.16
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Confidential Assistant III	17.93	---	22.41	---	26.89
1	Accountant II	26.96	28.31	29.73	31.22	32.78
1	Accounting Tech	19.75	20.74	21.78	22.87	24.01
1	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>						
8	* BUDGET UNIT TOTAL *					

ENGINEERING

3	Deputy Dir Public Works	45.70	---	57.13	---	68.56
2	Sr Civil Engineer	40.56	---	50.70	---	60.84
7	Assoc Civil Eng/Assoc Surveyor	39.16	41.12	43.18	45.34	47.61
10	Asst Engineer/Surveyor	33.38	35.05	36.80	38.64	40.57
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
7	Sr Engineering/Surveying Tech	29.13	30.59	32.12	33.73	35.42
1	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
1	Engineering Technician	24.86	26.10	27.41	28.78	30.22
1	Admin Secretary	19.33	20.30	21.32	22.39	23.51
1	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>						
34	* BUDGET UNIT TOTAL *					

LOCAL TRANSIT SYSTEM

1	Manager III	32.29	---	40.36	---	48.43
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Assoc Planner	29.73	31.22	32.78	34.42	36.14
2	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
<hr/>						
5	* BUDGET UNIT TOTAL *					

MORGAN SHOP

1	Manager III	32.29	---	40.36	---	48.43
1	Heavy Equipment Mechanic III	25.54	26.82	28.16	29.57	31.05
1	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
5	Heavy Equipment Mechanic II	23.66	24.84	26.08	27.38	28.75
1	Storekeeper II	18.89	19.83	20.82	21.86	22.95
<hr/>						
9	* BUDGET UNIT TOTAL *					

ROAD & BRIDGE

1	Manager IV	36.50	---	45.62	---	54.74
1	Accountant III	29.62	31.10	32.66	34.29	36.00
3	Road Supv	27.07	28.42	29.84	31.33	32.90
8	Sr Road Mntc Worker	24.30	25.52	26.80	28.14	29.55

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

PUBLIC WORKS (Continued)

ROAD & BRIDGE (Continued)

42	Road Mntc Worker III	21.55	22.63	23.76	24.95	26.20
1	Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
<hr/>						
57	* BUDGET UNIT TOTAL *					
<hr/>						
113	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

RETIREMENT

RETIREMENT

1	Executive Director	64.14	---	80.18	---	96.22
1	Ret. Investment Officer III	40.56	---	50.70	---	60.84
2	Manager III	32.29	---	40.36	---	48.43
1	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant V	25.65	---	32.06	---	38.47
5	Confidential Assistant IV	21.53	---	26.91	---	32.29
3	Confidential Assistant III	17.93	---	22.41	---	26.89
1	Attorney V	53.45	56.12	58.93	61.88	64.97
1	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
<hr/>						
16	* BUDGET UNIT TOTAL *					
<hr/>						
16	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

SHERIFF

ADMINISTRATION

1 Sheriff	---	---	96.21	---	---
1 Undersheriff	52.34	---	65.43	---	78.52
1 Captain	45.70	---	57.13	---	68.56
2 Manager IV	36.50	---	45.62	---	54.74
1 Manager III	32.29	---	40.36	---	48.43
1 Manager II	28.55	---	35.69	---	42.83
1 Confidential Assistant V	25.65	---	32.06	---	38.47
1 Confidential Assistant IV	21.53	---	26.91	---	32.29
6 Confidential Assistant III	17.93	---	22.41	---	26.89
1 Confidential Assistant II	15.90	---	19.88	---	23.86
1 Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
1 Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60
1 Lieutenant	36.31	---	45.39	---	54.47
2 Sergeant	35.05	36.80	38.64	40.57	42.60
2 Systems Engineer II	34.57	36.30	38.12	40.03	42.03
2 Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1 Sergeant-Custodial	32.32	33.94	35.64	37.42	39.29
5 Deputy Sheriff	29.90	31.40	32.97	34.62	36.35
3 Accountant III	29.62	31.10	32.66	34.29	36.00
3 Application Specialist II	25.35	26.62	27.95	29.35	30.82
1 Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
4 Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
3 Accounting Tech	19.75	20.74	21.78	22.87	24.01
1 Admin Secretary	19.33	20.30	21.32	22.39	23.51
6 Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
2 Account Clerk III	17.99	18.89	19.83	20.82	21.86
25 Legal Clerk III	17.25	18.11	19.02	19.97	20.97
2 Admin Clerk II	15.26	16.02	16.82	17.66	18.54
1 Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
<hr/>					
82	* BUDGET UNIT TOTAL *				

ADULT DETENTION EXPANSION

2 Custodial Lieutenant	34.41	---	43.02	---	51.63
10 Sergeant-Custodial	32.32	33.94	35.64	37.42	39.29
65 Deputy Sheriff-Custodial	26.88	28.22	29.63	31.11	32.67
1 Admin Secretary	19.33	20.30	21.32	22.39	23.51
2 Legal Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>					
80	* BUDGET UNIT TOTAL *				

CAL-MMET PROGRAM

1 Sergeant	35.05	36.80	38.64	40.57	42.60
2 Deputy Sheriff	29.90	31.40	32.97	34.62	36.35
1 Legal Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>					
4	* BUDGET UNIT TOTAL *				

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

SHERIFF (Continued)

CAL ID PROGRAM

1	Application Specialist II	25.35	26.62	27.95	29.35	30.82
1	* BUDGET UNIT TOTAL *					

CONTRACT CITIES

3	Lieutenant	36.31	---	45.39	---	54.47
7	Sergeant	35.05	36.80	38.64	40.57	42.60
48	Deputy Sheriff	29.90	31.40	32.97	34.62	36.35
2	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
3	Community Serv Offcr	18.29	19.20	20.16	21.17	22.23
6	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
69	* BUDGET UNIT TOTAL *					

COURT SECURITY

1	Lieutenant	36.31	---	45.39	---	54.47
2	Sergeant	35.05	36.80	38.64	40.57	42.60
16	Deputy Sheriff	29.90	31.40	32.97	34.62	36.35
14	Deputy Sheriff-Custodial	26.88	28.22	29.63	31.11	32.67
6	Security Officer	16.58	17.41	18.28	19.19	20.15
39	* BUDGET UNIT TOTAL *					

DETENTION

1	Captain	45.70	---	57.13	---	68.56
1	Manager II	28.55	---	35.69	---	42.83
4	Custodial Lieutenant	34.41	---	43.02	---	51.63
24	Sergeant-Custodial	32.32	33.94	35.64	37.42	39.29
194	Deputy Sheriff-Custodial	26.88	28.22	29.63	31.11	32.67
2	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
2	Admin Secretary	19.33	20.30	21.32	22.39	23.51
1	Supv Custodial Cook	19.19	20.15	21.16	22.22	23.33
3	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
8	Custodial Cook	17.46	18.33	19.25	20.21	21.22
21	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
1	Dir Of Volunteer Serv	17.05	17.90	18.80	19.74	20.73
3	Account Clerk II	15.92	16.72	17.56	18.44	19.36
5	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
6	Asst Cook II	13.19	13.85	14.54	15.27	16.03
277	* BUDGET UNIT TOTAL *					

JAIL COMMISSARY/INMATE WELFARE

1	Chaplain	20.63	21.66	22.74	23.88	25.07
1	Storekeeper II	18.89	19.83	20.82	21.86	22.95
1	Community Serv Offcr	18.29	19.20	20.16	21.17	22.23

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

SHERIFF (Continued)

JAIL COMMISSARY/INMATE WELFARE

(Continued)

1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
2	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
<hr/>						
6	* BUDGET UNIT TOTAL *					

OPERATIONS

2	Forensic Pathologist	125.21	---	156.51	---	187.81
1	Captain	45.70	---	57.13	---	68.56
1	Manager II	28.55	---	35.69	---	42.83
1	Manager I	25.44	---	31.80	---	38.16
6	Lieutenant	36.31	---	45.39	---	54.47
18	Sergeant	35.05	36.80	38.64	40.57	42.60
108	Deputy Sheriff	29.90	31.40	32.97	34.62	36.35
2	Forensic Computer Examiner	29.88	31.37	32.94	34.59	36.32
3	Crime Analyst	26.30	27.62	29.00	30.45	31.97
1	Supv Public Administrator	25.66	26.94	28.29	29.70	31.19
2	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
6	Crime Analyst Tech	20.63	21.66	22.74	23.88	25.07
1	Admin Secretary	19.33	20.30	21.32	22.39	23.51
1	Storekeeper II	18.89	19.83	20.82	21.86	22.95
1	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
10	Community Serv Offcr	18.29	19.20	20.16	21.17	22.23
1	Equipment Serv Tech	17.89	18.78	19.72	20.71	21.75
1	Forensic Autopsy Technician	17.47	18.34	19.26	20.22	21.23
2	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>						
168	* BUDGET UNIT TOTAL *					

VEHICLE THEFT

1	Deputy Sheriff	29.90	31.40	32.97	34.62	36.35
1	* BUDGET UNIT TOTAL *					

727 **** DEPARTMENT TOTAL ****

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

STANISLAUS REGIONAL 911

STANISLAUS REGIONAL 911

1	Dir Of Emergency Dispatch	45.70	---	57.13	---	68.56
1	Manager IV	36.50	---	45.62	---	54.74
4	Manager III	32.29	---	40.36	---	48.43
1	Manager I	25.44	---	31.80	---	38.16
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
5	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
2	Application Specialist II	25.35	26.62	27.95	29.35	30.82
39	Emergency Dispatcher	22.75	23.89	25.08	26.34	27.66
4	Emer Call Taker	20.65	21.68	22.76	23.90	25.09
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
<hr/>						
59	* BUDGET UNIT TOTAL *					
<hr/>						
59	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

STRATEGIC BUSINESS TECHNOLOGY

SBT TELECOMMUNICATIONS

2	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
<hr/>						
2	* BUDGET UNIT TOTAL *					

STRATEGIC BUSINESS TECHNOLOGY

1	Director of SBT	45.70	---	57.13	---	68.56
1	Asst Director	40.56	---	50.70	---	60.84
2	Manager IV	36.50	---	45.62	---	54.74
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
3	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
4	Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60
4	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
4	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1	Sr Application Specialist	34.57	36.30	38.12	40.03	42.03
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Software Developer II	29.88	31.37	32.94	34.59	36.32
6	Application Specialist III	29.88	31.37	32.94	34.59	36.32
<hr/>						
29	* BUDGET UNIT TOTAL *					

31 ** DEPARTMENT TOTAL **

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

TREASURER-TAX COLLECTOR

REVENUE RECOVERY

1	Manager II	28.55	---	35.69	---	42.83
1	Sr Collector	23.83	25.02	26.27	27.58	28.96
1	Accountant I	21.08	22.13	23.24	24.40	25.62
5	Collector	20.11	21.12	22.18	23.29	24.45
1	Accounting Tech	19.75	20.74	21.78	22.87	24.01
9	Account Clerk III	17.99	18.89	19.83	20.82	21.86
<hr/>						
18	* BUDGET UNIT TOTAL *					

TREASURER - ADMIN/TAXES

1	Treasurer-Tax Collector	---	---	78.51	---	---
1	Manager IV	36.50	---	45.62	---	54.74
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Accountant II	26.96	28.31	29.73	31.22	32.78
2	Accountant I	21.08	22.13	23.24	24.40	25.62
1	Accounting Tech	19.75	20.74	21.78	22.87	24.01
4	Account Clerk III	17.99	18.89	19.83	20.82	21.86
<hr/>						
11	* BUDGET UNIT TOTAL *					

TREASURY

1	Manager II	28.55	---	35.69	---	42.83
1	Accountant I	21.08	22.13	23.24	24.40	25.62
2	Account Clerk III	17.99	18.89	19.83	20.82	21.86
<hr/>						
4	* BUDGET UNIT TOTAL *					

33 **** DEPARTMENT TOTAL ****

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 7, 2018

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

WORKFORCE DEVELOPMENT

WORKFORCE DEVELOPMENT

1	Workforce Development Director	45.70	---	57.13	---	68.56
4	Manager III	32.29	---	40.36	---	48.43
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Confidential Assistant II	15.90	---	19.88	---	23.86
1	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
1	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
1	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Software Developer II	29.88	31.37	32.94	34.59	36.32
1	Accountant III	29.62	31.10	32.66	34.29	36.00
5	Family Services Supervisor	27.10	28.46	29.88	31.37	32.94
1	Application Specialist II	25.35	26.62	27.95	29.35	30.82
6	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
3	Family Services Specialist IV	23.07	24.22	25.43	26.70	28.04
1	Accountant I	21.08	22.13	23.24	24.40	25.62
43	Family Services Specialist III	20.95	22.00	23.10	24.26	25.47
3	Accounting Tech	19.75	20.74	21.78	22.87	24.01
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
1	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
7	Admin Clerk II	15.26	16.02	16.82	17.66	18.54

84 * BUDGET UNIT TOTAL *

84 ** DEPARTMENT TOTAL **

4,483 *** STANISLAUS COUNTY TOTAL ***

End of Report

Unfunded Vacant Positions as of July 7, 2018

Department	Budget Unit	Number of Positions	Classification
Aging & Veterans Services	Area Agency on Aging Veterans Services	1	Community Health Work III
		1	Admin Clerk II
Subtotal:		2	
Agricultural Commissioner	Agricultural Commissioner	1	Accountant I
Subtotal:		1	
Animal Services	Animal Services	2	Animal Care Spec I
		2	Animal Serv Offcr II
Subtotal:		4	
Assessor	Assessor	1	Account Clerk III
		2	Appraiser III
Subtotal:		3	
Chief Executive Office	OES/Fire Warden Operations and Services	1	Manager II
		1	Confidential Assistant III
	2	Deputy Exec Offcr	
	Risk Management	1	Confidential Assistant I
		2	Confidential Assistant II
1	Confidential Assistant IV		
Subtotal:		8	
County Counsel	County Counsel	1	Confidential Assistant II
		1	Confidential Assistant IV
Subtotal:		2	
District Attorney	Criminal Division	2	Legal Clerk III
		1	Paralegal III
		1	Sr Crmnl Investigator
Subtotal:		4	
Environmental Resources	Environmental Resources	1	Assoc Civil Engineer
		1	Manager II
		1	Milk & Dairy Inspector II
		1	Sr Resource Management Spec
	Fink Road Landfill	1	Account Clerk III
		1	Landfill Equip Oper II
Subtotal:		6	
General Services Agency	Central Services Division	1	Sr Buyer
	Facilities Maintenance	2	Housekeeper/Custodian
	Fleet Services Division	1	Storekeeper I
Subtotal:		4	

Department	Budget Unit	Number of Positions	Classification
Health Services Agency	Administration	1	Sr Custodian
	Clinics & Ancillary Services	1	Admin Clerk I
		1	Community Health Work II
		1	Family Practice Physician
		1	Phys/Occupational Therapist II
		1	Sr Physician Asst
		3	Sr Nurse Practitioner
Health Services Agency	Public Health	1	Account Clerk II
		1	Asst Director
		3	Community Health Work III
		5	Public Health Nurse II
		1	Public Health Nurse III
		1	Staff Nurse III
		Subtotal:	
Library	Library	2	Admin Clerk I
		1	Application Specialist II
		1	Librarian III
		2	Library Asst II
Subtotal:		6	
Parks & Recreation	Parks & Recreation	1	Account Clerk III
		1	Deputy Director of Parks
		1	Manager III
Subtotal:		3	
Planning & Community Development	Building Permits	1	Admin Clerk III
	Planning	1	Manager III
	Redevelopment	1	Assoc Planner
	Special Revenue Grants	1	Assoc Planner
Subtotal:		4	
Probation	Administration	1	Accounting Tech
	Field Services	3	Deputy Prob Offcr II
	Institutional Services	1	Probation Corrections Offc II
	JJCPA	4	Probation Corrections Offc II
Subtotal:		6	
Public Defender	Public Defender	1	Attorney V
Subtotal:		1	
Public Works	Administration	1	Account Clerk III
	Road & Bridge	2	Road Mntc Worker III
		2	Road Supv
Subtotal:		5	

Department	Budget Unit	Number of Positions	Classification
Sheriff	Administration	1	Legal Clerk III
		1	Staff Serv Coordinator
	Court Security Detention Operations	1	Sergeant
		1	Deputy Sheriff-Custodial
		1	Deputy Sheriff
Subtotal:		5	
Stanislaus Regional 911	Stanislaus Regional 911	2	Emer Call Taker
		3	Emergency Dispatcher
Subtotal:		5	
Treasurer-Tax Collector	Treasurer - Admin/Taxes	1	Account Clerk III
Subtotal:		1	
Workforce Development	Workforce Development	1	Admin Clerk II
Subtotal:		1	
Unfunded Vacant Positions Grand Total		92	

Special Districts Under the Board of Supervisors

Special Districts are a form of government created by a local community to meet a specific need. Most only provide a single service. Special Districts are distinguished by four common characteristics:

- ◆ Are a form of government;
- ◆ Governed by a board;
- ◆ Provide services and facilities; and
- ◆ Have defined boundaries.

Only those residents who benefit from services provided by a Special District pay for them. Certain types of Special Districts require that the City Council or County Supervisors serve as their governing boards. Nevertheless, Special Districts remain separate local governments.

Included in this budget document is a schedule of the 2018-2019 Proposed Budgets for Special Districts governed by the Board of Supervisors, whose funds are

maintained in the County Treasury. They are identified by type—County Service Area, Lighting, Lighting and Landscape, and Storm Drain.

Special District funds can only be used for the purpose for which they were collected. Districts receive revenue from property taxes and/or special assessments. A District levying a tax rate and receiving ad valorem taxes prior to the passage of Proposition 13 now receives a portion of the 1% levy.

With the passage of Proposition 13, the amount of property taxes received by Districts was restricted. To fund expenses, a direct assessment was authorized by the Board of Supervisors. In addition, in November 1996, California voters approved Proposition 218, which requires that an increase or new assessment can only become effective through a ballot procedure approved by a simple majority.

County Service Areas

Overview

A County Service Area (CSA) may be established to provide any one or more of a variety of extended services within a particular area. At the time the CSA is established, the Board of Supervisors specifies the type or types of services proposed to be provided within the area. CSAs in Stanislaus County typically provide drainage control and landscaping. These Districts provide for:

- ◆ The control of storm water, including waters which arise outside the District and which flow or drain into or through the District;
- ◆ The protection from damage by storm of private and public property within the District; and
- ◆ The maintenance of landscaping associated with drainage basins and/or park facilities within the District.

The Public Works Department determines estimated expenditures based on projected maintenance for the

District and determines estimated revenue based on projected direct assessments and property tax receipts.

2018-2019 Proposed Operating Budget

There are a total of 20 County Service Areas (CSA). The total budgeted amount for all the CSAs in Budget Year 2018-2019 is \$845,074. This Proposed Budget is funded by \$702,582 in revenue and \$142,492 in fund balance. Fund balances in all of the CSA's are projected to be positive at June 30, 2018 and remain positive through June 30, 2019.

2019-2020 Proposed Spending Plan

The total budgeted amount for all the CSAs in Budget Year 2019-2020 is \$863,000. This Proposed Budget is funded by \$702,582 in revenue and \$160,418 in fund balance. Fund balances in all of the CSA's are projected to be positive at June 30, 2019 and remain positive through June 30, 2020.

Lighting and/or Landscape Districts

Lighting and/or Landscape Districts

Each Lighting and/or Landscape District funds provide specific improvements and/or services that include the maintenance and operation of lighting and/or landscape

improvements and associated structures located within public right-of-ways and dedicated easements.

The Public Works Department determines estimated

expenditures based on prior year actual expenses and projected maintenance and determines estimated revenue based on projected direct assessments and property tax receipts.

2018 -2019 Proposed Operating Budget

The largest number of Districts, 38, is the Lighting Districts (LD), Landscape Assessment District (LAD), and/or Landscape Lighting Districts (LLD). The total budgeted amount for all Landscape and/or Lighting Districts for Budget Year 2018-2019 is \$573,849. This Proposed Budget is funded by \$565,854 in revenue and \$7,995 in fund balance.

Lighting Districts continue to experience loss due to several hit and run collisions with streetlight poles, vandalism and theft. These costs are borne by the lighting district in addition to regular maintenance and operations. This can result in significant fluctuation of needed assessments. In order to smooth out assessments, a contingency reserve has been implemented. Department maintenance staff have also implemented measures to reduce instances of vandalism and theft.

North McHenry Lighting District is anticipated to have a negative cash balance of \$2,703 on June 30, 2018. The assessment for this district is fixed and cannot be increased without property owners' approval. A ballot procedure was conducted in Fiscal Year 2010-2011, and an increase was not approved. Therefore, roughly 60% of the lights within the lighting district were turned off.

Storm Drain Districts

Overview

The Board of Supervisors may create and govern a Storm Drain Maintenance District to do the following work: cleaning, repairing, renewal, replacement, widening or straightening of existing storm drain structures, watercourses or drainage channels, and the installation of adjoining structures when necessary for the adequate functioning of such drainage facilities. The District may also construct additional storm drain channels or structures and maintain the same whenever necessary to provide proper and adequate drainage of the surface water.

The Public Works Department determines estimated revenues based on projected direct assessments and property tax receipts and determines estimated District expenditures based on available financing. The District's

These will remain off until the deficit is recovered. At that time, the funding and expenditures will be evaluated to determine how many of the lights can be re-energized.

2019-2020 Proposed Spending Plan

The total budgeted amount for all Landscape and/or Lighting Districts for Budget Year 2019-2020 is \$591,068. This Proposed Budget is funded by \$565,854 in revenue and \$24,970 in fund balance.

Lighting Districts continue to experience loss due to several hit and run collisions with streetlight poles, vandalism and theft. These costs are borne by the lighting district in addition to regular maintenance and operations. This can result in significant fluctuation of needed assessments. In order to smooth out assessments, a contingency reserve has been implemented. Department maintenance staff have also implemented measures to reduce instances of vandalism and theft.

North McHenry Lighting District is anticipated to have a positive cash balance of \$807 on June 30, 2019. The assessment for this district is fixed and cannot be increased without property owners' approval. A ballot procedure was conducted in Fiscal Year 2010-2011, and an increase was not approved. Therefore, roughly 60% of the lights within the lighting district were turned off. At that time, the funding and expenditures will be evaluated to determine how many of the lights can be re-energized.

Advisory Board initiates any necessary maintenance. Payment requests are submitted to the Public Works Department for review and processing.

2018-2019 Proposed Operating Budget

There are a total of seven Storm Drain Districts. The total budgeted amount for all Storm Drain Districts in Budget Year 2018-2019 is \$779,852. This Proposed Budget is funded by \$39,644 in revenue and \$740,208 in fund balance. Due to the type of service provided and the potential for significant expenditures in a severe winter, all available resources are typically budgeted.

2019-2020 Proposed Spending Plan

There are a total of seven Storm Drain Districts. The total budgeted amount for all Storm Drain Districts in Budget Year 2019-2020 is \$779,852. This Proposed Budget is

funded by \$39,644 in revenue and \$740,208 in fund balance. Due to the type of service provided and the

potential for significant expenditures in a severe winter, all available resources are typically budgeted.

Stormwater Quality Control

The threat to stormwater quality comes from the urbanized areas within the County, which the CSA's encompass. The County is mandated by the State Water Resources Control Board, Water Quality Order No. 2013-0001-DWQ to regulate stormwater within these urbanized areas. The Special Districts receive additional services above the General Benefit for the following permit areas: Education and Outreach (E.7), Public Involvement and Participation Program (E.8), Illicit Discharge Detection and Elimination Program (E.9), Post-Construction Stormwater Management Program (E.12),

Water Quality Monitoring (E.13), Program Effectiveness Assessment and Improvement (E.14), Total Maximum Daily Loads Compliance Requirements (E.15) and the Annual Reporting Program (E.16).

The fee structure to implement the state requirements has not been determined for fiscal years 2018-2019 and 2019-2020. An estimated annual fee of \$5 per parcel for CSA's, LLD's, and LAD's is included in this year's budget. Any surplus or shortfall will be adjusted in future calculations.

Stanislaus County
Special Districts Summary
Budget Year 2018-2019

District Name	2018-2019 Proposed Budget			
	Estimated Fund Balance June 30, 2018	Revenue	Expenditures	Estimated Fund Balance June 30, 2019
	2	3	4	5
Lighting & Lighting Maintenance Districts				
Airport Neighborhood Lighting	\$ 50,879	\$ 28,151	\$ 30,797	\$ 48,233
Almond Wood Estates Lighting	\$ 24,445	\$ 10,816	\$ 11,476	\$ 23,785
Beard Industrial Lighting	\$ 19,303	\$ 6,244	\$ 6,715	\$ 18,832
Country Club Lighting Zone A	\$ 16,555	\$ 4,581	\$ 4,718	\$ 16,418
Country Club Lighting Zone B	\$ 491	\$ 1,046	\$ 1,298	\$ 239
Crowslanding Lighting	\$ 16,138	\$ 3,762	\$ 4,214	\$ 15,686
Denair Lighting	\$ 176,495	\$ 55,621	\$ 47,348	\$ 184,768
Deo Gloria Estates Lighting	\$ 13,302	\$ 5,055	\$ 5,895	\$ 12,462
Empire Lighting	\$ 59,752	\$ 30,310	\$ 31,955	\$ 58,107
Fairview Tract Lighting	\$ 32,837	\$ 9,826	\$ 10,233	\$ 32,430
Fruit Yard Lighting	\$ 878	\$ 350	\$ 530	\$ 698
Gibbs Ranch Lighting	\$ 14,728	\$ 3,220	\$ 3,317	\$ 14,631
Gilbert Road Lighting	\$ 2,379	\$ 470	\$ 484	\$ 2,365
Golden State Lighting	\$ 6,203	\$ 2,502	\$ 3,109	\$ 5,596
Hillcrest Estates Lighting	\$ 55,447	\$ 16,134	\$ 16,619	\$ 54,962
Kenwood Park Lighting	\$ 6,713	\$ 3,383	\$ 3,381	\$ 6,715
Mancini Park Homes Lighting	\$ 18,760	\$ 7,490	\$ 8,383	\$ 17,867
Marshall Avenue Lighting	\$ 5,381	\$ 1,997	\$ 2,829	\$ 4,549
Monterey Park Lighting	\$ 8,540	\$ 3,075	\$ 3,405	\$ 8,210
North McHenry Lighting	\$ (2,703)	\$ 7,276	\$ 3,766	\$ 807
North McHenry #2 Lighting	\$ 4,359	\$ 1,382	\$ 1,907	\$ 3,834
North Oaks Lighting	\$ 11,761	\$ 4,493	\$ 4,628	\$ 11,626
Olympic Tract Lighting	\$ 37,896	\$ 15,854	\$ 17,363	\$ 36,387
Peach Blossom Estates Lighting	\$ 4,791	\$ 1,164	\$ 1,250	\$ 4,705
Richland Tract Lighting	\$ 16,379	\$ 7,186	\$ 7,814	\$ 15,751
Salida Lighting	\$ 282,924	\$ 127,796	\$ 131,481	\$ 279,239
Schwartz-Baize Lighting	\$ 1,871	\$ 380	\$ 391	\$ 1,860
Sunset Oaks Lighting	\$ 29,191	\$ 17,230	\$ 18,851	\$ 27,570
Sylvan Village #2 Lighting	\$ 22,912	\$ 6,104	\$ 6,293	\$ 22,723
Tempo Park Lighting	\$ 22,943	\$ 11,229	\$ 10,896	\$ 23,276
Total Lighting & Lighting Mtc Districts	\$ 961,550	\$ 394,127	\$ 401,346	\$ 954,331
Storm Drainage & Maintenance Districts				
Storm Drain #1	\$ 25,849	\$ 560	\$ 22,371	\$ 4,038
Storm Drain #2	\$ 4,894	\$ 23	\$ 4,727	\$ 190
Storm Drain #3	\$ 1,837	\$ 7	\$ 1,776	\$ 68
Storm Drain #6	\$ 141,930	\$ 2,236	\$ 128,422	\$ 15,744
Storm Drain #8	\$ 808,542	\$ 36,342	\$ 590,367	\$ 254,517
Storm Drain #9	\$ 4,252	\$ 17	\$ 4,111	\$ 158
Storm Drain #10	\$ 30,937	\$ 459	\$ 28,078	\$ 3,318
Total Storm Drainage & Mtc Districts	\$ 1,018,241	\$ 39,644	\$ 779,852	\$ 278,033

Stanislaus County
Special Districts Summary
Budget Year 2018-2019

District Name	2018-2019 Proposed Budget			
	Estimated Fund Balance June 30, 2018	Revenue	Expenditures	Estimated Fund Balance June 30, 2019
	2	3	4	5
County Service Area Districts				
County Service Area No. 1	\$ 4,948	\$ 1,800	\$ 1,854	\$ 4,894
County Service Area No. 4	\$ 79,642	\$ 4,275	\$ 11,171	\$ 72,746
County Service Area No. 5	\$ 140,452	\$ 6,388	\$ 11,872	\$ 134,968
County Service Area No. 7	\$ 56,180	\$ 1,985	\$ 5,085	\$ 53,080
County Service Area No. 8	\$ 1,435	\$ 721	\$ 721	\$ 1,435
County Service Area No. 9	\$ 29,529	\$ 1,462	\$ 7,597	\$ 23,394
County Service Area No. 10	\$ 372,988	\$ 416,212	\$ 400,000	\$ 389,200
County Service Area No. 11	\$ 6,113	\$ -	\$ 1,530	\$ 4,583
County Service Area No. 12	\$ 16,849	\$ 1,000	\$ 3,429	\$ 14,420
County Service Area No. 16	\$ 99,218	\$ 14,583	\$ 15,737	\$ 98,064
County Service Area No. 18	\$ 34,577	\$ 10,332	\$ 12,295	\$ 32,614
County Service Area No. 19	\$ 205,060	\$ 42,627	\$ 73,556	\$ 174,131
County Service Area No. 20	\$ 23,446	\$ 8,427	\$ 8,015	\$ 23,858
County Service Area No. 21	\$ 82,838	\$ 22,688	\$ 43,349	\$ 62,177
County Service Area No. 22	\$ 35,044	\$ 6,949	\$ 13,823	\$ 28,170
County Service Area No. 23	\$ 64,552	\$ 3,325	\$ 9,692	\$ 58,185
County Service Area No. 24	\$ 39,595	\$ 7,268	\$ 13,500	\$ 33,363
County Service Area No. 25	\$ 15,215	\$ 5,941	\$ 10,808	\$ 10,348
County Service Area No. 26	\$ 448,956	\$ 135,189	\$ 190,118	\$ 394,027
County Service Area No. 27	\$ 19,638	\$ 11,410	\$ 10,922	\$ 20,126
Total County Service Area Districts	\$ 1,776,275	\$ 702,582	\$ 845,074	\$ 1,633,783
Lighting & Landscape Districts				
Bret Hart Landscape & Lighting	\$ 85,169	\$ 54,454	\$ 52,942	\$ 86,681
Bystrom Landscape & Lighting	\$ 42,989	\$ 28,170	\$ 28,840	\$ 42,319
Del Rio Heights Landscape	\$ 6,080	\$ 4,512	\$ 4,617	\$ 5,975
Howard/McCracken Landscape & Lighting	\$ 38,066	\$ 22,352	\$ 22,141	\$ 38,277
Laurel Landscape & Lighting	\$ 19,862	\$ 12,790	\$ 14,420	\$ 18,232
Paradise South Landscape & Lighting	\$ 34,313	\$ 22,406	\$ 21,218	\$ 35,501
Riverdale Landscape & Lighting	\$ 27,264	\$ 12,329	\$ 12,360	\$ 27,233
Riverview Landscape & Lighting	\$ 31,918	\$ 14,713	\$ 15,965	\$ 30,666
Total Lighting & Landscape Districts	\$ 285,661	\$ 171,727	\$ 172,503	\$ 284,885
Total Special Districts	\$ 4,041,727	\$ 1,308,080	\$ 2,198,775	\$ 3,151,032

Stanislaus County
Special Districts Summary
Budget Year 2019-2020

District Name	2019-2020 Proposed Budget			
	Estimated Fund Balance June 30, 2019	Revenue	Expenditures	Estimated Fund Balance June 30, 2020
1	2	3	4	5
Lighting & Lighting Maintenance Districts				
Airport Neighborhood Lighting	\$ 48,233	\$ 28,151	\$ 31,721	\$ 44,663
Almond Wood Estates Lighting	\$ 23,785	\$ 10,816	\$ 11,821	\$ 22,781
Beard Industrial Lighting	\$ 18,832	\$ 6,244	\$ 6,915	\$ 18,161
Country Club Lighting Zone A	\$ 16,418	\$ 4,581	\$ 4,860	\$ 16,139
Country Club Lighting Zone B	\$ 239	\$ 1,046	\$ 1,337	\$ (52)
Crowslanding Lighting	\$ 15,686	\$ 3,762	\$ 4,340	\$ 15,108
Denair Lighting	\$ 184,768	\$ 55,621	\$ 48,769	\$ 191,620
Deo Gloria Estates Lighting	\$ 12,462	\$ 5,055	\$ 6,072	\$ 11,445
Empire Lighting	\$ 58,107	\$ 30,310	\$ 32,913	\$ 55,504
Fairview Tract Lighting	\$ 32,430	\$ 9,826	\$ 10,540	\$ 31,716
Fruit Yard Lighting	\$ 698	\$ 350	\$ 546	\$ 502
Gibbs Ranch Lighting	\$ 14,631	\$ 3,220	\$ 3,416	\$ 14,435
Gilbert Road Lighting	\$ 2,365	\$ 470	\$ 499	\$ 2,336
Golden State Lighting	\$ 5,596	\$ 2,502	\$ 3,202	\$ 4,896
Hillcrest Estates Lighting	\$ 54,962	\$ 16,134	\$ 17,118	\$ 53,978
Kenwood Park Lighting	\$ 6,715	\$ 3,383	\$ 3,483	\$ 6,615
Mancini Park Homes Lighting	\$ 17,867	\$ 7,490	\$ 8,635	\$ 16,722
Marshall Avenue Lighting	\$ 4,549	\$ 1,997	\$ 2,914	\$ 3,632
Monterey Park Lighting	\$ 8,210	\$ 3,075	\$ 3,507	\$ 7,778
North McHenry Lighting	\$ 807	\$ 7,276	\$ 3,879	\$ 4,203
North McHenry #2 Lighting	\$ 3,834	\$ 1,382	\$ 1,964	\$ 3,252
North Oaks Lighting	\$ 11,626	\$ 4,493	\$ 4,767	\$ 11,352
Olympic Tract Lighting	\$ 36,387	\$ 15,854	\$ 17,884	\$ 34,357
Peach Blossom Estates Lighting	\$ 4,705	\$ 1,164	\$ 1,288	\$ 4,581
Richland Tract Lighting	\$ 15,751	\$ 7,186	\$ 8,048	\$ 14,889
Salida Lighting	\$ 279,239	\$ 127,796	\$ 135,425	\$ 271,610
Schwartz-Baize Lighting	\$ 1,860	\$ 380	\$ 403	\$ 1,837
Sunset Oaks Lighting	\$ 27,570	\$ 17,230	\$ 19,417	\$ 25,383
Sylvan Village #2 Lighting	\$ 22,723	\$ 6,104	\$ 6,482	\$ 22,345
Tempo Park Lighting	\$ 23,276	\$ 11,229	\$ 11,223	\$ 23,282
Total Lighting & Lighting Mtc Districts	\$ 954,331	\$ 394,127	\$ 413,388	\$ 935,070
Storm Drainage & Maintenance Districts				
Storm Drain #1	\$ 25,849	\$ 560	\$ 22,371	\$ 4,038
Storm Drain #2	\$ 4,894	\$ 23	\$ 4,727	\$ 190
Storm Drain #3	\$ 1,837	\$ 7	\$ 1,776	\$ 68
Storm Drain #6	\$ 141,930	\$ 2,236	\$ 128,422	\$ 15,744
Storm Drain #8	\$ 808,542	\$ 36,342	\$ 590,367	\$ 254,517
Storm Drain #9	\$ 4,252	\$ 17	\$ 4,111	\$ 158
Storm Drain #10	\$ 30,937	\$ 459	\$ 28,078	\$ 3,318
Total Storm Drainage & Mtc Districts	\$ 1,018,241	\$ 39,644	\$ 779,852	\$ 278,033
County Service Area Districts				

Stanislaus County
Special Districts Summary
Budget Year 2019-2020

District Name	2019-2020 Proposed Budget			
	Estimated Fund Balance June 30, 2019	Revenue	Expenditures	Estimated Fund Balance June 30, 2020
1	2	3	4	5
County Service Area No. 1	\$ 4,948	\$ 1,800	\$ 1,910	\$ 4,838
County Service Area No. 4	\$ 79,642	\$ 4,275	\$ 11,507	\$ 72,410
County Service Area No. 5	\$ 140,452	\$ 6,388	\$ 12,228	\$ 134,612
County Service Area No. 7	\$ 56,180	\$ 1,985	\$ 5,238	\$ 52,927
County Service Area No. 8	\$ 1,435	\$ 721	\$ 721	\$ 1,435
County Service Area No. 9	\$ 29,529	\$ 1,462	\$ 7,825	\$ 23,166
County Service Area No. 10	\$ 372,988	\$ 416,212	\$ 411,850	\$ 377,350
County Service Area No. 11	\$ 6,113	\$ -	\$ 1,530	\$ 4,583
County Service Area No. 12	\$ 16,849	\$ 1,000	\$ 3,532	\$ 14,317
County Service Area No. 16	\$ 99,218	\$ 14,583	\$ 16,209	\$ 97,592
County Service Area No. 18	\$ 34,577	\$ 10,332	\$ 12,664	\$ 32,245
County Service Area No. 19	\$ 205,060	\$ 42,627	\$ 75,763	\$ 171,924
County Service Area No. 20	\$ 23,446	\$ 8,427	\$ 8,255	\$ 23,618
County Service Area No. 21	\$ 82,838	\$ 22,688	\$ 44,649	\$ 60,877
County Service Area No. 22	\$ 35,044	\$ 6,949	\$ 14,238	\$ 27,755
County Service Area No. 23	\$ 64,552	\$ 3,325	\$ 9,983	\$ 57,894
County Service Area No. 24	\$ 39,595	\$ 7,268	\$ 13,905	\$ 32,958
County Service Area No. 25	\$ 15,215	\$ 5,941	\$ 11,132	\$ 10,024
County Service Area No. 26	\$ 448,956	\$ 135,189	\$ 188,611	\$ 395,534
County Service Area No. 27	\$ 19,638	\$ 11,410	\$ 11,250	\$ 19,798
Total County Service Area Districts	\$ 1,776,275	\$ 702,582	\$ 863,000	\$ 1,615,857
Lighting & Landscape Districts				
Bret Hart Landscape & Lighting	\$ 86,681	\$ 54,454	\$ 54,530	\$ 86,605
Bystrom Landscape & Lighting	\$ 42,319	\$ 28,170	\$ 29,705	\$ 40,784
Del Rio Heights Landscape	\$ 6,291	\$ 4,512	\$ 4,756	\$ 5,837
Howard/McCracken Landscape & Lighting	\$ 36,436	\$ 22,352	\$ 22,806	\$ 34,373
Laurel Landscape & Lighting	\$ 21,051	\$ 12,790	\$ 14,853	\$ 21,602
Paradise South Landscape & Lighting	\$ 34,282	\$ 22,407	\$ 21,855	\$ 33,880
Riverdale Landscape & Lighting	\$ 26,012	\$ 12,329	\$ 12,731	\$ 24,281
Riverview Landscape & Lighting	\$ 31,918	\$ 14,713	\$ 16,444	\$ 31,918
Total Lighting & Landscape Districts	\$ 284,991	\$ 171,727	\$ 177,680	\$ 279,282
Total Special Districts	\$ 4,033,837	\$ 1,308,080	\$ 2,233,920	\$ 3,108,241

Chief Executive Office - Courthouse Construction Fund						
2025 0061301 Capital Projects Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$431,864	\$400,000	\$380,000	(\$20,000)	\$380,000	\$0
Revenue from use of Assets	\$10,521	\$20,000	\$20,000	\$0	\$20,000	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$442,385	\$420,000	\$400,000	(\$20,000)	\$400,000	\$0
Use of Fund Balance	\$269,203	\$184,041	\$300,000	\$115,959	\$300,000	\$0
Total Funding Sources	\$711,588	\$604,041	\$700,000	\$95,959	\$700,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$711,588	\$604,041	\$700,000	\$95,959	\$700,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$711,588	\$604,041	\$700,000	\$95,959	\$700,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Criminal Justice Facilities Fund						
2026 0061303 Capital Projects Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$506,532	\$450,000	\$350,000	(\$100,000)	\$350,000	\$0
Revenue from use of Assets	\$1,689	\$10,000	\$10,000	\$0	\$10,000	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$508,221	\$460,000	\$360,000	(\$100,000)	\$360,000	\$0
Use of Fund Balance	\$322,289	\$370,510	(\$329,000)	(\$699,510)	(\$329,000)	\$0
Total Funding Sources	\$830,510	\$830,510	\$31,000	(\$799,510)	\$31,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$30,510	\$30,510	\$31,000	\$490	\$31,000	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$800,000	\$800,000	\$0	(\$800,000)	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$830,510	\$830,510	\$31,000	(\$799,510)	\$31,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - County Court Funding						
0100 0016120 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$5	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,355,793	\$2,160,000	\$2,267,912	\$107,912	\$2,313,273	\$45,361
Revenue from use of Assets	\$135,834	\$72,000	\$66,706	(\$5,294)	\$68,040	\$1,334
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$372,357	\$408,000	\$697,924	\$289,924	\$711,882	\$13,958
Miscellaneous Revenue	\$24,847	\$15,000	\$10,274	(\$4,726)	\$12,480	\$2,206
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,988,836	\$2,755,000	\$3,142,816	\$387,816	\$3,205,675	\$62,859
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,988,836	\$2,755,000	\$3,142,816	\$387,816	\$3,205,675	\$62,859
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$251,013	\$125,000	\$169,485	\$44,485	\$172,875	\$3,390
Other Charges	\$5,488,420	\$5,575,732	\$5,917,218	\$341,486	\$6,035,564	\$118,346
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$522,171	\$504,400	\$399,910	(\$104,490)	\$407,909	\$7,999
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,261,604	\$6,205,132	\$6,486,613	\$281,481	\$6,616,348	\$129,735
General Fund Contribution	\$3,272,768	\$3,450,132	\$3,343,797	(\$106,335)	\$3,410,673	\$66,876
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - DOJ Drug & Alcohol						
1726 0017200 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$41,895	\$65,000	\$30,000	(\$35,000)	\$30,000	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$41,895	\$65,000	\$30,000	(\$35,000)	\$30,000	\$0
Use of Fund Balance	(\$41,658)	\$35,000	\$70,000	\$35,000	\$70,000	\$0
Total Funding Sources	\$237	\$100,000	\$100,000	\$0	\$100,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$55,780	\$100,000	\$100,000	\$0	\$100,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$55,780	\$100,000	\$100,000	\$0	\$100,000	\$0
General Fund Contribution	\$55,543	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - DNA Identification Fund Prop 69						
1726 0017200 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$16,672	\$25,000	\$26,000	\$1,000	\$27,000	\$1,000
Revenue from use of Assets	\$1,297	\$2,000	\$1,900	(\$100)	\$2,000	\$100
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$17,969	\$27,000	\$27,900	\$900	\$29,000	\$1,100
Use of Fund Balance	\$70,031	\$81,000	\$80,100	(\$900)	\$75,900	(\$4,200)
Total Funding Sources	\$208,000	\$208,000	\$208,000	\$0	\$204,900	(\$3,100)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$208,000	\$208,000	\$208,000	\$0	\$204,900	(\$3,100)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$208,000	\$208,000	\$208,000	\$0	\$204,900	(\$3,100)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Jail Medical						
0100 0017400 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$500,000	\$1,369,390	\$0	(\$1,369,390)	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$500,000	\$1,369,390	\$0	(\$1,369,390)	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$500,000	\$1,369,390	\$0	(\$1,369,390)	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$10,514,241	\$13,798,939	\$0	(\$13,798,939)	\$0	\$0
Other Charges	\$28	\$50	\$0	(\$50)	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,514,269	\$13,798,989	\$0	(\$13,798,989)	\$0	\$0
General Fund Contribution	\$10,014,269	\$12,429,599	\$0	(\$12,429,599)	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - OES/Fire Warden						
0100 0015500 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$235,425	\$235,852	\$236,389	\$537	\$243,481	\$7,092
Charges for Service	\$57,161	\$45,658	\$46,658	(\$31,000)	\$15,098	\$440
Miscellaneous Revenue	\$1,131	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$293,717	\$281,510	\$251,047	(\$30,463)	\$258,579	\$7,532
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$293,717	\$281,510	\$251,047	(\$30,463)	\$258,579	\$7,532
Salaries and Benefits	\$891,729	\$930,143	\$843,507	(\$86,636)	\$867,686	\$24,179
Services and Supplies	\$870,772	\$936,245	\$935,003	(\$1,242)	\$926,328	(\$8,675)
Other Charges	\$172,235	\$223,279	\$223,060	(\$219)	\$230,867	\$7,807
Fixed Assets						
Buildings & Improvements	\$0	\$175,000	\$0	(\$175,000)	\$0	\$0
Equipment	\$0	\$79,500	\$75,000	(\$4,500)	\$75,000	\$0
Other Financing Uses	\$132,801	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$601	\$50	\$500	(\$10)	\$500	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,068,138	\$2,344,677	\$2,077,070	(\$267,607)	\$2,100,381	\$23,311
General Fund Contribution	\$1,774,421	\$2,063,167	\$1,826,023	(\$237,144)	\$1,841,802	\$15,779
Total Allocated Positions	-	-	7		7	0

Chief Executive Office - OES Homeland Security Grants						
1670 0017370 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$605,197	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$605,197	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$9,917	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$615,114	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$74,973	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$313,108	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$46,366	\$0	\$0	\$0	\$0	\$0
Equipment	\$180,667	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$615,114	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-		-	0

Chief Executive Office - County Fire Service Fund						
1725 0017100 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$1,429,972	\$1,319,549	\$1,385,526	\$65,977	\$1,427,092	\$41,566
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$14,980	\$15,000	\$14,500	(\$500)	\$14,935	\$435
Charges for Service	\$172,354	\$170,500	\$175,000	\$4,500	\$180,250	\$5,250
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,617,306	\$1,505,049	\$1,575,026	\$69,977	\$1,622,277	\$47,251
Use of Fund Balance	(\$320,629)	\$45,000	\$128,000	\$83,000	\$128,000	\$0
Total Funding Sources	\$1,296,677	\$1,550,049	\$1,703,026	\$152,977	\$1,750,277	\$47,251
Salaries and Benefits	\$659,887	\$878,031	\$958,210	\$80,179	\$987,443	\$29,233
Services and Supplies	\$515,018	\$729,983	\$716,280	(\$13,703)	\$741,350	\$25,070
Other Charges	\$159,098	\$110,023	\$113,524	\$3,501	\$117,497	\$3,973
Fixed Assets						
Equipment	\$42,861	\$45,000	\$128,000	\$83,000	\$128,000	\$0
Other Financing Uses	\$132,801	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,509,665	\$1,763,037	\$1,916,014	\$152,977	\$1,974,290	\$58,276
General Fund Contribution	\$212,988	\$212,988	\$212,988	\$0	\$224,013	\$11,025
Total Allocated Positions	-	-	7		7	0

District Attorney - Criminal Division						
0100 0023100 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,673	\$0	\$4,000	\$4,000	\$4,120	\$120
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$739,406	\$704,527	\$595,750	(\$108,777)	\$613,623	\$17,873
Charges for Service	\$785,283	\$809,169	\$1,208,154	\$398,985	\$1,118,932	(\$89,222)
Miscellaneous Revenue	\$1,190	\$500	\$1,000	\$500	\$1,030	\$30
Other Financing Sources	\$10,532	\$210,203	\$0	(\$210,203)	\$0	\$0
Total Revenue	\$1,549,084	\$1,724,399	\$1,808,904	\$84,505	\$1,737,705	(\$71,199)
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,549,084	\$1,724,399	\$1,808,904	\$84,505	\$1,737,705	(\$71,199)
Salaries and Benefits	\$13,393,740	\$15,589,022	\$17,682,995	\$2,093,973	\$17,948,645	\$265,650
Services and Supplies	\$1,747,731	\$1,386,134	\$1,211,796	(\$174,338)	\$1,198,319	(\$13,477)
Other Charges	\$987,821	\$1,077,479	\$1,335,880	\$258,401	\$1,382,637	\$46,757
Fixed Assets						
Equipment	\$311,663	\$255,000	\$102,400	(\$152,600)	\$102,400	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$531)	\$2,140	(\$9,108)	(\$11,248)	(\$9,108)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$16,440,424	\$18,309,775	\$20,323,963	\$2,014,188	\$20,622,893	\$298,930
General Fund Contribution	\$14,891,340	\$16,585,376	\$18,515,059	\$1,929,683	\$18,885,188	\$370,129
Total Allocated Positions	-	-	130		130	0

District Attorney - Arson Task Force						
1761 0023229						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$45,132	\$62,802	\$82,659	\$19,857	\$82,659	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$45,132	\$62,802	\$82,659	\$19,857	\$82,659	\$0
Use of Fund Balance	(\$5,362)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$39,770	\$62,802	\$82,659	\$19,857	\$82,659	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$39,770	\$62,802	\$82,659	\$19,857	\$82,659	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$39,770	\$62,802	\$82,659	\$19,857	\$82,659	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

District Attorney - Auto Insurance Fraud Prosecution						
1712 0023212						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$143,460	\$201,865	\$207,887	\$6,022	\$0	(\$207,887)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$143,460	\$201,865	\$207,887	\$6,022	\$0	(\$207,887)
Use of Fund Balance	\$16,551	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$160,011	\$201,865	\$207,887	\$6,022	\$0	(\$207,887)
Salaries and Benefits	\$149,775	\$188,195	\$167,520	(\$20,675)	\$0	(\$167,520)
Services and Supplies	\$10,236	\$13,670	\$40,367	\$26,697	\$0	(\$40,367)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$160,011	\$201,865	\$207,887	\$6,022	\$0	(\$207,887)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	2	-	2	0

District Attorney - Consumer Fraud Prosecution Program						
177A 0023310						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$155,540	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$155,540	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	(\$67,660)	\$210,203	\$0	(\$210,203)	\$0	\$0
Total Funding Sources	\$87,880	\$210,203	\$0	(\$210,203)	\$0	\$0
Salaries and Benefits	\$87,953	\$0	\$0	\$0	\$0	\$0
Services and Supplies	(\$73)	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$210,203	\$0	(\$210,203)	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$87,880	\$210,203	\$0	(\$210,203)	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

District Attorney - Criminal Division Asset Forfeiture						
1771 0023271						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$13,718	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$13,718	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	(\$13,185)	\$8,000	\$6,000	(\$2,000)	\$6,000	\$0
Total Funding Sources	\$533	\$8,000	\$6,000	(\$2,000)	\$6,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$533	\$8,000	\$6,000	(\$2,000)	\$6,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$533	\$8,000	\$6,000	(\$2,000)	\$6,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

District Attorney - Elder Abuse Advocacy & Outreach						
1706 0023206 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$62,589	\$92,849	\$92,849	\$0	\$96,425	(\$96,424)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$62,589	\$92,849	\$92,849	\$0	\$96,425	(\$96,424)
Use of Fund Balance	(\$14,296)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$48,293	\$92,849	\$92,849	\$0	\$96,425	(\$96,424)
Salaries and Benefits	\$30,623	\$78,841	\$80,795	\$1,954	\$39,620	(\$41,175)
Services and Supplies	\$25,457	\$12,195	\$20,612	(\$1,183)	\$61,102	(\$59,510)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$56,080	\$200,636	\$201,407	\$771	\$100,722	(\$100,685)
General Fund Contribution	\$7,787	\$7,787	\$8,558	\$771	\$4,297	(\$4,261)
Total Allocated Positions	-	-	1		1	0

District Attorney - Federal Asset Forfeiture						
1707 0023207 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$54	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$54	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	(\$54)	\$4,647	\$2,731	(\$1,916)	\$0	(\$2,731)
Total Funding Sources	\$0	\$4,647	\$2,731	(\$1,916)	\$0	(\$2,731)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$4,647	\$2,731	(\$1,916)	\$0	(\$2,731)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$4,647	\$2,731	(\$1,916)	\$0	(\$2,731)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-		-	0

District Attorney - Impaired Driver Vertical Prosecution						
1678 0023209						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$212,077	\$48,620	\$0	(\$48,620)	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$212,077	\$48,620	\$0	(\$48,620)	\$0	\$0
Use of Fund Balance	\$342	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$212,419	\$48,620	\$0	(\$48,620)	\$0	\$0
Salaries and Benefits	\$211,973	\$48,620	\$0	(\$48,620)	\$0	\$0
Services and Supplies	\$446	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$212,419	\$48,620	\$0	(\$48,620)	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

District Attorney - Real Estate Fraud						
1776 0023276						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$5,000	\$5,000	\$0	\$5,150	\$150
Charges for Service	\$230,915	\$225,000	\$185,000	(\$40,000)	\$190,550	\$5,550
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$230,915	\$230,000	\$190,000	(\$40,000)	\$195,700	\$5,700
Use of Fund Balance	\$13,967	\$120,508	\$0	(\$120,508)	(\$1,109)	(\$1,109)
Total Funding Sources	\$362,882	\$350,508	\$190,000	(\$160,508)	\$194,591	\$4,591
Salaries and Benefits	\$360,485	\$444,237	\$259,229	(\$155,008)	\$265,892	\$6,663
Services and Supplies	\$2,397	\$6,500	\$1,000	(\$5,500)	\$1,035	\$35
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$362,882	\$420,737	\$260,229	(\$160,508)	\$266,927	\$6,698
General Fund Contribution	\$0	\$70,229	\$70,229	\$0	\$72,336	\$2,107
Total Allocated Positions	-	-	2	-	2	0

District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program						
1686 0023208						
Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$126,168	\$116,780	\$169,041	\$52,261	\$84,521	(\$84,520)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$126,168	\$116,780	\$169,041	\$52,261	\$84,521	(\$84,520)
Use of Fund Balance	(\$5,499)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$120,669	\$116,780	\$169,041	\$52,261	\$84,521	(\$84,520)
Salaries and Benefits	\$127,506	\$121,243	\$171,000	\$49,757	\$85,501	(\$85,499)
Services and Supplies	\$9,863	\$8,062	\$17,876	\$9,814	\$8,938	(\$8,938)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$137,369	\$129,305	\$188,876	\$59,571	\$94,439	(\$94,437)
General Fund Contribution	\$16,700	\$12,525	\$19,835	\$7,310	\$9,918	(\$9,917)
Total Allocated Positions	-	-	2		2	0

District Attorney - Victim Compensation & Government Claims						
1710 0023220						
Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$66,586	\$66,856	\$66,586	(\$270)	\$0	(\$66,586)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$66,586	\$66,856	\$66,586	(\$270)	\$0	(\$66,586)
Use of Fund Balance	(\$46)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$66,540	\$66,856	\$66,586	(\$270)	\$0	(\$66,586)
Salaries and Benefits	\$89,567	\$87,150	\$86,881	(\$269)	\$0	(\$86,881)
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$89,567	\$87,150	\$86,881	(\$269)	\$0	(\$86,881)
General Fund Contribution	\$23,027	\$20,294	\$20,295	\$1	\$0	(\$20,295)
Total Allocated Positions	-	-	1		1	0

District Attorney - Victim Services Program						
1714 0023214						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$681,482	\$1,092,166	\$1,090,758	(\$1,408)	\$354,817	(\$735,941)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$681,482	\$1,092,166	\$1,090,758	(\$1,408)	\$354,817	(\$735,941)
Use of Fund Balance	\$1,048	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$682,530	\$1,092,166	\$1,090,758	(\$1,408)	\$354,817	(\$735,941)
Salaries and Benefits	\$464,930	\$651,807	\$683,150	\$31,343	\$210,951	(\$472,199)
Services and Supplies	\$217,600	\$440,359	\$407,608	(\$32,751)	\$143,866	(\$263,742)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$682,530	\$1,092,166	\$1,090,758	(\$1,408)	\$354,817	(\$735,941)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	9		9	0

Grand Jury						
0100 0052100						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$64,787	\$60,808	\$64,486	\$3,678	\$68,343	\$3,857
Services and Supplies	\$36,593	\$80,175	\$82,925	\$2,750	\$82,975	\$50
Other Charges	\$15,444	\$14,429	\$14,862	\$433	\$15,450	\$588
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$300	\$300	\$0	\$300	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$116,824	\$155,712	\$162,573	\$6,861	\$167,068	\$4,495
General Fund Contribution	\$116,824	\$155,712	\$162,573	\$6,861	\$167,068	\$4,495
Total Allocated Positions	-	-	-		-	0

IC JIS						
5141 0016161						
Internal Service Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$622,500	\$622,500	\$775,500	\$153,000	\$775,500	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$622,500	\$622,500	\$775,500	\$153,000	\$775,500	\$0
Retained Earnings	\$125,960	\$353,220	\$427,029	\$73,809	\$467,892	\$40,863
Total Funding Sources	\$748,460	\$975,720	\$1,202,529	\$226,809	\$1,243,392	\$40,863
Salaries and Benefits	\$21,973	\$42,500	\$40,250	(\$2,250)	\$41,659	\$1,409
Services and Supplies	\$394,855	\$431,000	\$764,000	\$333,000	\$790,740	\$26,740
Other Charges	\$331,632	\$477,220	\$363,279	(\$113,941)	\$375,993	\$2,714
Fixed Assets						
Equipment	\$0	\$5,000	\$35,000	\$20,000	\$35,000	\$0
Other Financing Uses	\$0	\$10,000	\$0	(\$10,000)	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$748,460	\$975,720	\$1,202,529	\$226,809	\$1,243,392	\$40,863
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Probation - Administration						
0100 0026050						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1212	\$840	\$1500	\$660	\$1545	\$45
Intergovernmental Revenue	\$114,670	\$119,100	\$119,100	\$0	\$122,673	\$3,573
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$165,000	\$175,000	\$205,000	\$30,000	\$211,150	\$6,150
Total Revenue	\$280,882	\$294,940	\$325,600	\$30,660	\$335,368	\$9,768
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$280,882	\$294,940	\$325,600	\$30,660	\$335,368	\$9,768
Salaries and Benefits	\$2,158,779	\$2,211,332	\$2,576,032	\$364,700	\$2,654,110	\$78,078
Services and Supplies	\$354,712	\$359,900	\$363,100	\$3,200	\$375,809	\$12,709
Other Charges	\$375,939	\$477,484	\$491,751	\$14,267	\$498,462	\$6,711
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,889,430	\$3,048,716	\$3,430,883	\$382,167	\$3,528,381	\$97,498
General Fund Contribution	\$2,608,548	\$2,753,776	\$3,105,283	\$351,507	\$3,193,013	\$87,730
Total Allocated Positions	-	-	21	-	21	0

Probation - Community Corrections Partnership						
0100 0026060 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,152,578	\$5,136,921	\$5,389,994	\$253,073	\$5,633,870	\$243,876
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,152,578	\$5,136,921	\$5,389,994	\$253,073	\$5,633,870	\$243,876
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,152,578	\$5,136,921	\$5,389,994	\$253,073	\$5,633,870	\$243,876
Salaries and Benefits	\$3,336,097	\$4,044,058	\$4,292,598	\$248,540	\$4,536,474	\$243,876
Services and Supplies	\$613,250	\$794,876	\$866,341	\$71,465	\$866,341	\$0
Other Charges	\$38,231	\$35,987	\$56,055	\$20,068	\$56,055	\$0
Fixed Assets						
Equipment	\$30,000	\$117,000	\$0	(\$117,000)	\$0	\$0
Other Financing Uses	\$135,000	\$145,000	\$175,000	\$30,000	\$175,000	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,152,578	\$5,136,921	\$5,389,994	\$253,073	\$5,633,870	\$243,876
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	32		32	0

Probation - Corrections Performance Incentive Fund						
1688 0026431 Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$15,283	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,356,878	\$875,000	\$875,000	\$0	\$901,250	\$26,250
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,372,161	\$875,000	\$875,000	\$0	\$901,250	\$26,250
Use of Fund Balance	(\$743,380)	\$0	\$713,724	\$713,724	\$470,465	(\$243,259)
Total Funding Sources	\$628,781	\$875,000	\$1,588,724	\$713,724	\$1,371,715	(\$217,009)
Salaries and Benefits	\$578,561	\$553,616	\$830,542	\$276,926	\$855,152	\$24,610
Services and Supplies	\$4,461	\$309,713	\$562,865	\$253,152	\$320,710	(\$242,155)
Other Charges	\$9,759	\$11,671	\$15,317	\$3,646	\$15,853	\$536
Fixed Assets						
Equipment	\$36,000	\$0	\$180,000	\$180,000	\$180,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$628,781	\$875,000	\$1,588,724	\$713,724	\$1,371,715	(\$217,009)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	2		2	0

Probation - Field Services						
0100 0026100 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$6,246	\$2,000	\$4,000	\$2,000	\$4,120	\$120
Revenue from use of Assets	\$206	\$200	\$200	\$0	\$206	\$6
Intergovernmental Revenue	\$1,230,010	\$1,353,834	\$1,341,400	(\$12,434)	\$1,067,150	(\$274,250)
Charges for Service	\$1,648,986	\$1,017,435	\$792,133	(\$225,302)	\$815,897	\$23,764
Miscellaneous Revenue	\$2,561	\$11,600	\$11,600	\$0	\$11,948	\$348
Other Financing Sources	\$17,166	\$17,046	\$176,409	\$4,363	\$13,701	\$5,292
Total Revenue	\$3,059,175	\$2,557,116	\$2,325,742	(\$231,373)	\$2,081,022	(\$244,720)
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,059,175	\$2,557,116	\$2,325,742	(\$231,373)	\$2,081,022	(\$244,720)
Salaries and Benefits	\$8,654,442	\$9,737,690	\$11,213,223	\$1,475,533	\$11,006,343	(\$206,880)
Services and Supplies	\$916,747	\$1,340,700	\$1,607,210	\$266,510	\$1,367,038	(\$240,172)
Other Charges	\$780,297	\$836,143	\$1,014,879	\$178,736	\$1,050,400	\$35,521
Fixed Assets						
Buildings & Improvements	\$67,060	\$0	\$0	\$0	\$0	\$0
Equipment	\$346,907	\$329,743	\$273,500	(\$56,243)	\$121,500	(\$152,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$6,212	\$9,591	\$14,533	\$4,942	\$14,533	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,771,665	\$12,253,867	\$14,123,345	\$1,869,478	\$13,559,814	(\$563,531)
General Fund Contribution	\$7,712,490	\$9,696,752	\$11,797,603	\$2,100,851	\$11,478,792	(\$318,811)
Total Allocated Positions	-	-	108		108	0

Probation - Institutional Services						
0100 0026200 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$60	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,397,166	\$1,116,700	\$1,266,700	\$150,000	\$1,298,950	\$32,250
Charges for Service	\$22,284	\$75,000	\$100,000	\$25,000	\$103,000	\$3,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$50,000	\$50,000	\$50,000	\$0	\$50,000	\$0
Total Revenue	\$1,569,510	\$1,241,700	\$1,416,700	\$175,000	\$1,451,950	\$35,250
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,569,510	\$1,241,700	\$1,416,700	\$175,000	\$1,451,950	\$35,250
Salaries and Benefits	\$5,504,677	\$5,644,377	\$5,644,274	(\$103)	\$6,112,929	\$468,655
Services and Supplies	\$324,107	\$440,050	\$1,176,038	\$735,988	\$1,217,199	\$41,161
Other Charges	\$477,204	\$552,630	\$563,422	\$10,792	\$583,142	\$19,720
Fixed Assets						
Buildings & Improvements	\$4,983	\$0	\$0	\$0	\$0	\$0
Equipment	\$9,466	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$950	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,321,387	\$6,637,057	\$7,383,734	\$746,677	\$7,913,270	\$529,536
General Fund Contribution	\$4,751,877	\$5,395,357	\$5,967,034	\$571,677	\$6,461,320	\$494,286
Total Allocated Positions	-	-	54		54	0

Probation - Juvenile Accountability Block Grant						
1764 0026379 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$ 157,877	\$200,000	\$ 100,000	(\$ 100,000)	\$0	(\$ 100,000)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 157,877	\$200,000	\$ 100,000	(\$ 100,000)	\$0	(\$ 100,000)
Use of Fund Balance	\$ 13,756	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$ 171,633	\$200,000	\$ 100,000	(\$ 100,000)	\$0	(\$ 100,000)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$ 171,633	\$200,000	\$ 100,000	(\$ 100,000)	\$0	(\$ 100,000)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 171,633	\$200,000	\$ 100,000	(\$ 100,000)	\$0	(\$ 100,000)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Probation - Juvenile Commitment Facility						
0100 0026070 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$499,502	\$335,000	\$400,000	\$65,000	\$412,000	\$12,000
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$865,409	\$886,798	\$978,611	\$911,813	\$1,007,969	\$29,358
Total Revenue	\$ 1,364,911	\$ 1,221,798	\$ 1,378,611	\$ 156,813	\$ 1,419,969	\$ 41,358
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$ 1,364,911	\$ 1,221,798	\$ 1,378,611	\$ 156,813	\$ 1,419,969	\$ 41,358
Salaries and Benefits	\$2,637,295	\$3,199,842	\$3,351,808	\$151,966	\$3,677,153	\$325,345
Services and Supplies	\$286,644	\$435,746	\$435,746	\$0	\$450,997	\$15,251
Other Charges	\$376,303	\$408,097	\$461,761	\$53,664	\$477,923	\$16,162
Fixed Assets						
Equipment	\$773	\$0	\$100,000	\$100,000	\$0	(\$100,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,301,015	\$4,043,685	\$4,349,315	\$305,630	\$4,606,073	\$256,758
General Fund Contribution	\$1,936,104	\$2,821,887	\$2,970,704	\$148,817	\$3,186,104	\$215,400
Total Allocated Positions	-	-	36	-	36	0

Probation - Juvenile Justice Crime Prevention Act						
1798 0026395						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$13,889	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1914,661	\$1474,289	\$1734,930	\$260,641	\$1786,978	\$52,048
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1928,550	\$1474,289	\$1734,930	\$260,641	\$1786,978	\$52,048
Use of Fund Balance	(\$10,1965)	\$782,958	\$911,477	\$128,519	\$732,741	(\$178,736)
Total Funding Sources	\$1826,585	\$2,257,247	\$2,646,407	\$389,160	\$2,519,719	(\$126,688)
Salaries and Benefits	\$1705,249	\$1761695	\$1923,571	\$161876	\$1978,584	\$55,013
Services and Supplies	\$45,157	\$55,200	\$455,707	\$400,507	\$471657	\$15,950
Other Charges	\$40,179	\$49,352	\$67,129	\$17,777	\$69,478	\$2,349
Fixed Assets						
Buildings & Improvements	\$0	\$200,000	\$200,000	\$0	\$0	(\$200,000)
Equipment	\$36,000	\$191,000	\$0	(\$191,000)	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1826,585	\$2,257,247	\$2,646,407	\$389,160	\$2,519,719	(\$126,688)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	15		15	0

Probation - Local Community Corrections						
1679 0026481						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$19,844,760	\$21,155,141	\$22,476,508	\$1,321,367	\$23,741,752	\$1,265,244
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$19,844,760	\$21,155,141	\$22,476,508	\$1,321,367	\$23,741,752	\$1,265,244
Use of Fund Balance	(\$3,732,434)	\$4,111,853	\$1,905,727	(\$2,206,126)	\$1,491,651	(\$414,076)
Total Funding Sources	\$16,112,326	\$25,266,994	\$24,382,235	(\$884,759)	\$25,233,403	\$851,168
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$474,831	\$1,000,000	\$1,010,000	\$10,000	\$1,010,000	\$0
Other Charges	\$15,637,495	\$24,266,994	\$23,372,235	(\$894,759)	\$24,223,403	\$851,168
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$16,112,326	\$25,266,994	\$24,382,235	(\$884,759)	\$25,233,403	\$851,168
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-		-	0

Probation - Ward Welfare Fund						
1765 0026420 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$16,234	\$40,000	\$20,000	(\$20,000)	\$20,600	\$600
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$16,234	\$40,000	\$20,000	(\$20,000)	\$20,600	\$600
Use of Fund Balance	(\$7,981)	\$0	\$60,000	\$60,000	\$62,200	\$2,200
Total Funding Sources	\$8,253	\$40,000	\$80,000	\$40,000	\$82,800	\$2,800
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$8,253	\$30,000	\$70,000	\$40,000	\$72,450	\$2,450
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$5,000	\$5,000	\$0	\$5,175	\$175
Equipment	\$0	\$5,000	\$5,000	\$0	\$5,175	\$175
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,253	\$40,000	\$80,000	\$40,000	\$82,800	\$2,800
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Probation - Youthful Offender Block Grant						
1698 0026406 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,721,835	\$1,651,208	\$1,745,994	\$94,786	\$1,798,374	\$52,380
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,721,835	\$1,651,208	\$1,745,994	\$94,786	\$1,798,374	\$52,380
Use of Fund Balance	(\$34,071)	\$957,918	\$1,215,839	\$257,921	\$1,354,702	\$138,863
Total Funding Sources	\$1,687,764	\$2,609,126	\$2,961,833	\$352,707	\$3,153,076	\$191,243
Salaries and Benefits	\$644,483	\$1,414,513	\$1,600,640	\$186,127	\$1,647,633	\$46,993
Services and Supplies	\$12,750	\$52,800	\$54,860	\$102,060	\$256,901	\$102,041
Other Charges	\$16,310	\$19,881	\$51,017	\$31,136	\$52,790	\$1,773
Fixed Assets						
Equipment	\$0	\$100,000	\$0	(\$100,000)	\$0	\$0
Other Financing Uses	\$104,221	\$1,021,932	\$1,155,316	\$133,384	\$1,195,752	\$40,436
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,687,764	\$2,609,126	\$2,961,833	\$352,707	\$3,153,076	\$191,243
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	16	16	16	0

Public Defender						
0100 0027000						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$515,646	\$495,867	\$554,709	\$58,842	\$571,350	\$16,641
Charges for Service	\$429,086	\$406,720	\$639,557	\$232,837	\$658,744	\$19,187
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$174	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$944,906	\$902,587	\$1,194,266	\$291,679	\$1,230,094	\$35,828
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$944,906	\$902,587	\$1,194,266	\$291,679	\$1,230,094	\$35,828
Salaries and Benefits	\$5,539,276	\$6,096,298	\$6,853,016	\$756,718	\$7,050,646	\$197,630
Services and Supplies	\$332,575	\$407,730	\$446,021	\$38,291	\$447,168	\$117
Other Charges	\$291,232	\$298,704	\$613,160	\$314,456	\$634,621	\$21,461
Fixed Assets						
Equipment	\$134,503	\$20,000	\$0	(\$20,000)	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$52,242	\$64,635	\$69,922	\$5,287	\$69,922	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,349,828	\$6,887,367	\$7,982,119	\$1,094,752	\$8,202,357	\$220,238
General Fund Contribution	\$5,404,922	\$5,984,780	\$6,787,853	\$803,073	\$6,972,263	\$184,410
Total Allocated Positions	-	-	48		48	0

Public Defender - Indigent Defense						
0100 0027500						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$90,000	\$90,000	\$90,000	\$0	\$90,000	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$90,000	\$90,000	\$90,000	\$0	\$90,000	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$90,000	\$90,000	\$90,000	\$0	\$90,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,264,909	\$4,661,460	\$4,661,460	\$0	\$4,824,611	\$163,151
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,264,909	\$4,661,460	\$4,661,460	\$0	\$4,824,611	\$163,151
General Fund Contribution	\$4,174,909	\$4,571,460	\$4,571,460	\$0	\$4,734,611	\$163,151
Total Allocated Positions	-	-	-		-	0

Sheriff - Administration						
0100 0028100 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$446,151	\$465,000	\$275,000	(\$190,000)	\$283,250	\$8,250
Fines, Forfeitures, Penalties	\$2,940	\$2,500	\$2,500	\$0	\$2,575	\$75
Revenue from use of Assets	\$1,633	\$1,500	\$1,500	\$0	\$1,545	\$45
Intergovernmental Revenue	\$2,108	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$560,476	\$608,059	\$388,665	(\$219,394)	\$400,325	\$11,660
Miscellaneous Revenue	\$20,782	\$16,100	\$16,500	\$400	\$16,995	\$495
Other Financing Sources	\$150,000	\$150,000	\$168,000	\$18,000	\$168,000	\$0
Total Revenue	\$1,184,090	\$1,243,159	\$852,165	(\$390,994)	\$872,690	\$20,525
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,184,090	\$1,243,159	\$852,165	(\$390,994)	\$872,690	\$20,525
Salaries and Benefits	\$7,903,598	\$8,250,147	\$8,926,682	\$676,535	\$9,200,184	\$273,502
Services and Supplies	\$1,319,653	\$1,388,478	\$1,504,687	\$116,209	\$1,340,001	(\$164,686)
Other Charges	\$708,764	\$703,472	\$845,617	\$142,145	\$875,212	\$29,595
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$283,500	\$283,500
Equipment	\$336,252	\$634,200	\$685,500	\$51,300	\$234,000	(\$451,500)
Other Financing Uses	\$10,000	\$10,000	\$10,000	\$0	\$10,000	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$32,884)	(\$43,750)	(\$31,000)	\$12,750	(\$31,000)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,245,383	\$10,942,547	\$11,941,486	\$998,939	\$11,911,897	(\$29,589)
General Fund Contribution	\$9,061,293	\$9,699,388	\$11,089,321	\$1,389,933	\$11,039,207	(\$50,114)
Total Allocated Positions	-	-	82		82	0

Sheriff - Adult Detention Expansion						
0100 0028400 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$1,179,621	\$1,179,621	\$1,215,010	\$35,389
Charges for Service	\$785,935	\$2,675,867	\$3,849,383	\$1,173,516	\$3,964,864	\$15,481
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$785,935	\$2,675,867	\$5,029,004	\$2,353,137	\$5,179,874	\$150,870
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$785,935	\$2,675,867	\$5,029,004	\$2,353,137	\$5,179,874	\$150,870
Salaries and Benefits	\$2,975,741	\$9,029,882	\$10,137,272	\$1,107,390	\$10,426,057	\$288,785
Services and Supplies	\$171,111	\$1,320,898	\$5,809,432	\$4,488,534	\$6,012,762	\$203,330
Other Charges	\$3,076	\$388,735	\$615,276	\$226,541	\$636,811	\$21,535
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,149,928	\$10,739,515	\$16,561,980	\$5,822,465	\$17,075,630	\$513,650
General Fund Contribution	\$2,363,993	\$8,063,648	\$11,532,976	\$3,469,328	\$11,895,756	\$362,780
Total Allocated Positions	-	-	80		80	0

Sheriff - CAL ID Program						
1703 0028600						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$992	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$477,449	\$455,621	\$469,290	\$13,669	\$483,369	\$14,079
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$478,441	\$455,621	\$469,290	\$13,669	\$483,369	\$14,079
Use of Fund Balance	\$12,1691	\$0	\$251,915	\$251,915	(\$202,899)	(\$454,814)
Total Funding Sources	\$600,132	\$455,621	\$721,205	\$265,584	\$280,470	(\$440,735)
Salaries and Benefits	\$109,694	\$112,737	\$73,459	(\$39,278)	\$75,802	\$2,343
Services and Supplies	\$485,160	\$316,573	\$95,750	(\$120,823)	\$202,601	\$6,851
Other Charges	\$5,278	\$26,311	\$1,996	(\$24,315)	\$2,067	\$71
Fixed Assets						
Equipment	\$0	\$0	\$450,000	\$450,000	\$0	(\$450,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$600,132	\$455,621	\$721,205	\$265,584	\$280,470	(\$440,735)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	1		1	0

Sheriff - CAL-MMET						
1780 0028889						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$713,153	\$715,108	\$730,125	\$15,017	\$752,030	\$21,905
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$713,153	\$715,108	\$730,125	\$15,017	\$752,030	\$21,905
Use of Fund Balance	\$456,038	\$0	\$0	\$0	\$252	\$252
Total Funding Sources	\$1,169,191	\$715,108	\$730,125	\$15,017	\$752,282	\$22,157
Salaries and Benefits	\$51,049	\$328,500	\$494,602	\$166,102	\$508,514	\$13,912
Services and Supplies	\$134,655	\$206,756	\$64,884	(\$141,872)	\$67,157	\$2,273
Other Charges	\$164,909	\$179,852	\$170,639	(\$9,213)	\$176,611	\$5,972
Fixed Assets						
Equipment	\$818,578	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,169,191	\$715,108	\$730,125	\$15,017	\$752,282	\$22,157
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	4		4	0

Sheriff - Civil Process Fee						
1768 0028840						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$242,946	\$251,000	\$251,000	\$0	\$258,530	\$7,530
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$242,946	\$251,000	\$251,000	\$0	\$258,530	\$7,530
Use of Fund Balance	\$75,058	\$29,838	\$187,697	\$157,859	\$80,967	(\$106,730)
Total Funding Sources	\$318,004	\$280,838	\$438,697	\$157,859	\$339,497	(\$99,200)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$54,052	\$130,024	\$165,227	\$35,203	\$17,100	\$5,783
Other Charges	\$697	\$84	\$470	(\$344)	\$487	\$17
Fixed Assets						
Equipment	\$113,255	\$0	\$105,000	\$105,000	\$0	(\$105,000)
Other Financing Uses	\$150,000	\$150,000	\$168,000	\$18,000	\$168,000	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$318,004	\$280,838	\$438,697	\$157,859	\$339,497	(\$99,200)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Sheriff - Contract Cities						
0100 0028239						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$12,870	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$10,131,710	\$11,389,733	\$12,022,632	\$632,899	\$12,371,803	\$349,171
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$10,144,580	\$11,389,733	\$12,022,632	\$632,899	\$12,371,803	\$349,171
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$10,144,580	\$11,389,733	\$12,022,632	\$632,899	\$12,371,803	\$349,171
Salaries and Benefits	\$8,162,015	\$9,051,109	\$9,763,293	\$712,184	\$10,046,125	\$282,832
Services and Supplies	\$1,193,018	\$1,228,486	\$1,259,274	\$30,788	\$1,303,370	\$44,096
Other Charges	\$604,912	\$598,538	\$635,565	\$37,027	\$657,808	\$22,243
Fixed Assets						
Equipment	\$0	\$262,000	\$158,000	(\$104,000)	\$158,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$201,910	\$249,600	\$206,500	(\$43,100)	\$206,500	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,161,855	\$11,389,733	\$12,022,632	\$632,899	\$12,371,803	\$349,171
General Fund Contribution	\$17,275	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	69	-	69	0

Sheriff - Court Security						
176C 0028370						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$5,080,010	\$5,077,521	\$5,316,624	\$239,103	\$5,476,123	\$159,499
Charges for Service	\$5,444	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,085,454	\$5,077,521	\$5,316,624	\$239,103	\$5,476,123	\$159,499
Use of Fund Balance	\$322,196	\$172,718	\$132,557	(\$40,161)	\$0	(\$132,557)
Total Funding Sources	\$5,407,650	\$5,250,239	\$5,449,181	\$198,942	\$5,476,123	\$26,942
Salaries and Benefits	\$5,245,810	\$5,403,462	\$5,290,215	(\$113,247)	\$5,311,593	\$213,788
Services and Supplies	\$15,008	\$20,700	\$20,000	(\$700)	\$20,702	\$702
Other Charges	\$224,114	\$217,978	\$238,372	\$20,394	\$246,715	\$8,343
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,484,932	\$5,642,140	\$5,548,587	(\$93,553)	\$5,579,010	\$30,423
General Fund Contribution	\$77,282	\$391,901	\$99,406	(\$292,495)	\$102,887	\$3,481
Total Allocated Positions	-	-	39		39	0

Sheriff - Dedicated Funds						
1743 0028869						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$21018	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$21018	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$328,391	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$349,409	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$336,866	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$12,543	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$349,409	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-		-	0

Sheriff - Detention						
0100 0028300 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,263	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,468,366	\$1,264,160	\$1,208,500	(\$55,660)	\$1,244,755	\$36,255
Charges for Service	\$8,272,259	\$8,810,755	\$9,511,318	\$700,563	\$9,796,658	\$285,340
Miscellaneous Revenue	\$52,138	\$33,000	\$33,000	\$0	\$33,990	\$990
Other Financing Sources	\$108,000	\$108,000	\$108,000	\$0	\$108,000	\$0
Total Revenue	\$9,905,026	\$10,215,915	\$10,860,818	\$644,903	\$11,183,403	\$322,585
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$9,905,026	\$10,215,915	\$10,860,818	\$644,903	\$11,183,403	\$322,585
Salaries and Benefits	\$3,106,500	\$3,159,312	\$3,514,091	\$3,554,979	\$36,173,777	\$1,025,686
Services and Supplies	\$4,261,210	\$5,423,743	\$4,849,992	\$9,426,249	\$15,338,692	\$488,700
Other Charges	\$3,477,670	\$3,487,479	\$4,191,953	\$704,474	\$4,338,671	\$146,718
Fixed Assets						
Buildings & Improvements	\$173,690	\$0	\$0	\$0	\$0	\$0
Equipment	\$332,095	\$444,900	\$211,900	(\$233,000)	\$211,900	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$9,471	\$21,464	\$20,000	(\$1,464)	\$20,700	\$700
Contingencies	\$0	\$1,220,000	\$0	(\$1,220,000)	\$0	\$0
Gross Costs	\$39,322,636	\$42,190,698	\$54,421,936	\$12,231,238	\$56,083,740	\$1,661,804
General Fund Contribution	\$29,417,610	\$31,974,783	\$43,561,118	\$11,586,335	\$44,900,337	\$1,339,219
Total Allocated Positions	-	-	277		277	0

Sheriff - Driver Training Program						
1769 0028870 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$140,012	\$165,000	\$167,640	\$2,640	\$172,669	\$5,029
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$140,012	\$165,000	\$167,640	\$2,640	\$172,669	\$5,029
Use of Fund Balance	\$1,668	(\$9,257)	(\$11,904)	(\$2,647)	(\$11,479)	\$425
Total Funding Sources	\$141,680	\$155,743	\$155,736	(\$7)	\$161,190	\$5,454
Salaries and Benefits	\$93,132	\$77,638	\$116,281	\$38,643	\$120,351	\$4,070
Services and Supplies	\$13,430	\$20,470	\$4,600	(\$15,870)	\$4,762	\$162
Other Charges	\$35,118	\$57,635	\$34,855	(\$22,780)	\$36,077	\$1,222
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$141,680	\$155,743	\$155,736	(\$7)	\$161,190	\$5,454
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-		-	0

Sheriff - Jail Commissary / Inmate Welfare						
4081 0028509						
Enterprise Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$7,447	\$3,650	\$4,000	\$350	\$4,120	\$120
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$140,792	\$138,168	\$1000	(\$137,168)	\$1030	\$30
Miscellaneous Revenue	\$2,260,391	\$1,512,500	\$1,657,500	\$145,000	\$1,698,225	\$40,725
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,408,630	\$1,654,318	\$1,662,500	\$8,182	\$1,703,375	\$40,875
Retained Earnings	(\$639,143)	\$449,313	\$595,779	\$146,466	\$520,136	(\$75,643)
Total Funding Sources	\$1,769,487	\$2,103,631	\$2,258,279	\$154,648	\$2,223,511	(\$34,768)
Salaries and Benefits	\$281,629	\$370,581	\$425,369	\$54,788	\$438,994	\$13,625
Services and Supplies	\$1,438,731	\$1,672,715	\$1,770,171	\$97,456	\$1,719,580	(\$50,591)
Other Charges	\$49,127	\$60,335	\$62,739	\$2,404	\$64,937	\$2,198
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,769,487	\$2,103,631	\$2,258,279	\$154,648	\$2,223,511	(\$34,768)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	6		6	0

Sheriff - Justice Assistance Grant						
1799 0028610						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,166,782	\$454,753	\$155,748	(\$299,005)	\$0	(\$155,748)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,166,782	\$454,753	\$155,748	(\$299,005)	\$0	(\$155,748)
Use of Fund Balance	(\$764)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,166,018	\$454,753	\$155,748	(\$299,005)	\$0	(\$155,748)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$1,035,070	\$356,465	\$131,252	(\$225,213)	\$0	(\$131,252)
Other Charges	\$130,948	\$98,288	\$24,496	(\$73,792)	\$0	(\$24,496)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,166,018	\$454,753	\$155,748	(\$299,005)	\$0	(\$155,748)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-		-	0

Sheriff - Operations						
0100 0028200 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$324,868	\$324,868	\$334,614	\$9,746
Fines, Forfeitures, Penalties	\$30,302	\$20,000	\$30,000	\$10,000	\$30,900	\$900
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,529,572	\$1,097,908	\$1,304,889	\$206,981	\$1,337,942	\$33,053
Charges for Service	\$1,328,148	\$1,038,927	\$1,225,920	\$186,993	\$1,262,698	\$36,778
Miscellaneous Revenue	\$12,460	\$10,600	\$10,900	\$300	\$11,227	\$327
Other Financing Sources	\$30,255	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,930,737	\$2,167,435	\$2,896,577	\$729,142	\$2,977,381	\$80,804
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,930,737	\$2,167,435	\$2,896,577	\$729,142	\$2,977,381	\$80,804
Salaries and Benefits	\$22,118,753	\$23,931,290	\$28,014,845	\$4,083,555	\$28,843,976	\$829,131
Services and Supplies	\$6,933,374	\$5,229,010	\$6,291,642	\$1,062,632	\$6,290,333	(\$1,309)
Other Charges	\$2,098,410	\$2,150,175	\$2,298,094	\$147,919	\$2,378,527	\$80,433
Fixed Assets						
Buildings & Improvements	\$48,984	\$0	\$100,000	\$100,000	\$0	(\$100,000)
Equipment	\$2,018,788	\$1,966,700	\$2,314,655	\$347,955	\$1,024,200	(\$1,290,455)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$726,934)	(\$647,362)	(\$687,040)	(\$39,678)	(\$687,040)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$32,491,375	\$32,629,813	\$38,332,196	\$5,702,383	\$37,849,996	(\$482,200)
General Fund Contribution	\$29,560,638	\$30,462,378	\$35,435,619	\$4,973,241	\$34,872,615	(\$563,004)
Total Allocated Positions	-	-	168		168	0

Sheriff - Vehicle Theft Unit						
1715 0028825 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$475,949	\$440,597	\$453,815	\$13,218	\$467,429	\$13,614
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$2,195	\$2,000	\$2,000	\$0	\$2,060	\$60
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$478,144	\$442,597	\$455,815	\$13,218	\$469,489	\$13,674
Use of Fund Balance	\$306,079	\$73,458	\$100,919	\$27,461	\$57,817	(\$43,102)
Total Funding Sources	\$784,223	\$516,055	\$556,734	\$40,679	\$527,306	(\$29,428)
Salaries and Benefits	\$75,276	\$158,820	\$206,871	\$51,051	\$175,721	(\$31,150)
Services and Supplies	\$15,067	\$13,857	\$109,849	(\$44,008)	\$103,169	(\$6,680)
Other Charges	\$217,246	\$206,378	\$240,014	\$33,636	\$248,416	\$8,402
Fixed Assets						
Equipment	\$340,634	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$784,223	\$516,055	\$556,734	\$40,679	\$527,306	(\$29,428)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	1		1	0

Aging and Veterans Services						
1051 0031000						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,562	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$3,094,224	\$2,949,171	\$2,807,514	(\$141,657)	\$2,807,514	\$0
Charges for Service	\$312,000	\$312,000	\$312,000	\$0	\$312,000	\$0
Miscellaneous Revenue	\$4,559	\$5,000	\$5,000	\$0	\$5,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,414,345	\$3,266,171	\$3,124,514	(\$141,657)	\$3,124,514	\$0
Use of Fund Balance	(\$187,901)	\$86,078	\$323,505	\$237,427	\$474,548	\$151,043
Total Funding Sources	\$3,226,444	\$3,352,249	\$3,448,019	\$95,770	\$3,599,062	\$151,043
Salaries and Benefits	\$1,542,236	\$1,679,263	\$1,854,028	\$174,765	\$1,940,129	\$86,101
Services and Supplies	\$314,459	\$301,890	\$154,118	(\$147,772)	\$158,413	\$4,295
Other Charges	\$1,662,671	\$1,664,018	\$1,732,795	\$68,777	\$1,793,442	\$60,647
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,519,366	\$3,645,171	\$3,740,941	\$95,770	\$3,891,984	\$151,043
General Fund Contribution	\$292,922	\$292,922	\$292,922	\$0	\$292,922	\$0
Total Allocated Positions	-	-	17		17	0

AAA - Veterans Services						
0100 0032000						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$128,679	\$193,425	\$193,425	\$0	\$193,425	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$500	\$0	(\$500)	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$128,679	\$193,925	\$193,425	(\$500)	\$193,425	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$128,679	\$193,925	\$193,425	(\$500)	\$193,425	\$0
Salaries and Benefits	\$389,954	\$465,490	\$495,949	\$30,459	\$518,978	\$23,029
Services and Supplies	\$33,899	\$51,744	\$35,350	(\$16,394)	\$36,588	\$1,238
Other Charges	\$40,614	\$22,326	\$51,911	\$29,585	\$53,727	\$18,116
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$5	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$464,472	\$539,560	\$583,210	\$43,650	\$609,293	\$26,083
General Fund Contribution	\$335,793	\$345,635	\$389,785	\$44,150	\$415,868	\$26,083
Total Allocated Positions	-	-	5		5	0

Behavioral Health and Recovery Services						
1501 6000000						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$105,109	\$130,350	\$200,000	\$69,650	\$206,000	\$6,000
Intergovernmental Revenue	\$25,359,744	\$25,567,949	\$28,035,416	\$2,467,467	\$28,133,481	\$98,065
Charges for Service	\$22,679,399	\$23,422,759	\$23,420,590	(\$2,169)	\$24,123,208	\$702,618
Miscellaneous Revenue	\$3,836	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1858,094	(\$299,772)	\$164,284	\$464,056	\$161,404	(\$2,880)
Total Revenue	\$50,006,182	\$48,821,286	\$51,820,290	\$2,999,004	\$52,624,093	\$803,803
Use of Fund Balance	\$1,032,855	\$2,925,599	\$4,445,218	\$1,519,619	\$5,712,672	\$1,267,454
Total Funding Sources	\$51,039,037	\$51,746,885	\$56,265,508	\$4,518,623	\$58,336,765	\$2,071,257
Salaries and Benefits	\$25,124,268	\$28,950,565	\$28,203,281	(\$747,284)	\$29,093,012	\$889,731
Services and Supplies	\$25,419,285	\$25,293,801	\$30,214,884	\$4,921,083	\$31,272,405	\$1,057,521
Other Charges	\$2,751,375	\$3,313,196	\$3,543,014	\$229,818	\$3,667,019	\$124,005
Fixed Assets						
Buildings & Improvements	\$0	\$88,037	\$88,037	\$0	\$88,037	\$0
Equipment	\$116,190	\$160,192	\$79,000	(\$81,192)	\$79,000	\$0
Other Financing Uses	\$2,575,421	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$4,122,143)	(\$5,233,547)	(\$5,037,349)	\$196,198	(\$5,037,349)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$51,864,396	\$52,572,244	\$57,090,867	\$4,518,623	\$59,162,124	\$2,071,257
General Fund Contribution	\$825,359	\$825,359	\$825,359	\$0	\$825,359	\$0
Total Allocated Positions	-	-	283		283	0

BHRS - Alcohol and Drug						
1502 6500001						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$9,262	\$8,580	\$9,675	\$1,095	\$9,965	\$290
Revenue from use of Assets	\$13,889	\$11,500	\$2,500	(\$9,000)	\$2,575	\$75
Intergovernmental Revenue	\$5,529,973	\$4,727,153	\$5,533,387	\$806,234	\$5,603,883	\$70,496
Charges for Service	\$5,512,834	\$5,991,062	\$8,833,542	\$2,842,480	\$9,098,548	\$265,006
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$11,065,958	\$10,738,295	\$14,379,104	\$3,640,809	\$14,714,971	\$335,867
Use of Fund Balance	(\$1,152,998)	\$126,505	\$0	(\$126,505)	\$129,466	\$129,466
Total Funding Sources	\$9,912,960	\$10,864,800	\$14,379,104	\$3,514,304	\$14,844,437	\$465,333
Salaries and Benefits	\$2,466,989	\$3,080,247	\$3,748,513	\$668,266	\$3,876,718	\$128,205
Services and Supplies	\$6,701,855	\$6,945,609	\$9,432,750	\$2,487,141	\$9,762,896	\$330,146
Other Charges	\$145,263	\$204,856	\$199,490	(\$5,366)	\$206,472	\$6,982
Fixed Assets						
Equipment	\$0	\$0	\$23,500	\$23,500	\$23,500	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$598,853	\$634,088	\$974,851	\$340,763	\$974,851	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$9,912,960	\$10,864,800	\$14,379,104	\$3,514,304	\$14,844,437	\$465,333
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	36		36	0

BHRS - Managed Care						
1504 6400001						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$275,083	\$352,332	\$345,332	(\$7,000)	\$355,692	\$10,360
Intergovernmental Revenue	\$5,351,585	\$5,590,250	\$6,251,620	\$661,370	\$6,254,236	\$2,616
Charges for Service	\$2,780,102	\$3,062,602	\$3,189,372	\$126,770	\$3,285,053	\$95,681
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$3,244,172	\$310,110	\$152,054	(\$158,056)	\$154,784	\$2,730
Total Revenue	\$11,650,942	\$9,315,294	\$9,938,378	\$623,084	\$10,049,765	\$111,387
Use of Fund Balance	(\$189,289)	\$3,193,041	\$3,665,284	\$472,243	\$4,016,083	\$350,799
Total Funding Sources	\$11,461,653	\$12,508,335	\$13,603,662	\$1,095,327	\$14,065,848	\$462,186
Salaries and Benefits	\$929,021	\$1,100,412	\$1,376,835	\$276,423	\$1,422,526	\$45,691
Services and Supplies	\$8,438,282	\$8,876,080	\$9,969,297	\$1,093,217	\$10,318,222	\$348,925
Other Charges	\$1,738,419	\$2,094,475	\$1,930,581	(\$163,894)	\$1,998,151	\$67,570
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$355,931	\$437,368	\$326,949	(\$110,419)	\$326,949	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$11,461,653	\$12,508,335	\$13,603,662	\$1,095,327	\$14,065,848	\$462,186
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	12		12	0

BHRS - Mental Health Services Act						
1507 6800000						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$259,131	\$385,297	\$369,460	(\$15,837)	\$380,544	\$11,084
Intergovernmental Revenue	\$23,660,774	\$29,947,759	\$33,612,156	\$3,664,397	\$34,617,189	\$1,005,033
Charges for Service	\$5,511,858	\$5,542,796	\$5,916,607	\$373,811	\$6,094,389	\$177,782
Miscellaneous Revenue	\$495	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$310,000	\$0	(\$310,000)	\$0	\$0
Total Revenue	\$29,432,258	\$36,185,852	\$39,898,223	\$3,712,371	\$41,092,122	\$1,193,899
Use of Fund Balance	\$63,977	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$29,496,235	\$36,185,852	\$39,898,223	\$3,712,371	\$41,092,122	\$1,193,899
Salaries and Benefits	\$9,669,744	\$11,961,317	\$12,303,796	\$342,479	\$12,704,506	\$400,710
Services and Supplies	\$14,446,774	\$17,414,245	\$20,920,650	\$3,506,405	\$21,652,873	\$732,223
Other Charges	\$1,380,991	\$1,611,957	\$1,741,888	\$129,931	\$1,802,854	\$60,966
Fixed Assets						
Buildings & Improvements	\$0	\$50,000	\$50,000	\$0	\$50,000	\$0
Equipment	\$0	\$128,400	\$110,000	(\$18,400)	\$110,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$3,998,726	\$5,019,933	\$4,771,889	(\$248,044)	\$4,771,889	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$29,496,235	\$36,185,852	\$39,898,223	\$3,712,371	\$41,092,122	\$1,193,899
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	110		110	0

BHRS - Public Guardian						
1503 6030000						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$737	\$500	\$500	\$0	\$515	\$15
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$138,822	\$140,000	\$140,000	\$0	\$144,200	\$4,200
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$139,559	\$140,500	\$140,500	\$0	\$144,715	\$4,215
Use of Fund Balance	\$7,350	\$57,924	\$31,693	(\$26,231)	\$66,802	\$35,109
Total Funding Sources	\$146,909	\$198,424	\$172,193	(\$26,231)	\$211,517	\$39,324
Salaries and Benefits	\$920,074	\$998,399	\$962,631	(\$35,768)	\$993,753	\$31,122
Services and Supplies	\$73,963	\$72,525	\$93,825	\$21,300	\$97,109	\$3,284
Other Charges	\$168,596	\$161,450	\$140,524	(\$20,926)	\$145,442	\$4,918
Fixed Assets						
Equipment	\$20,604	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$19,237	\$12,165	\$130,778	\$9,163	\$130,778	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,302,474	\$1,353,989	\$1,327,758	(\$26,231)	\$1,367,082	\$39,324
General Fund Contribution	\$1,155,565	\$1,155,565	\$1,155,565	\$0	\$1,155,565	\$0
Total Allocated Positions	-	-	10		10	0

BHRS - Stanislaus Recovery Center						
1505 6700001						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$41,152	\$62,000	\$62,000	\$0	\$63,860	\$1,860
Revenue from use of Assets	(\$110,15)	\$4,895	\$4,895	\$0	\$5,042	\$147
Intergovernmental Revenue	\$133,1691	\$1,500,000	\$1,271,036	(\$228,964)	\$1,289,085	\$18,049
Charges for Service	\$928,741	\$958,360	\$2,104,103	\$1,145,743	\$2,167,226	\$63,123
Miscellaneous Revenue	\$140	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$3,625	\$1,000	\$5,000	\$4,000	\$5,150	\$150
Total Revenue	\$2,294,334	\$2,526,255	\$3,447,034	\$920,779	\$3,530,363	\$83,329
Use of Fund Balance	\$8,884	\$358,755	\$0	(\$358,755)	\$70,715	\$70,715
Total Funding Sources	\$2,303,218	\$2,885,010	\$3,447,034	\$562,024	\$3,601,078	\$154,044
Salaries and Benefits	\$2,173,487	\$2,738,630	\$3,313,723	\$575,093	\$3,422,252	\$108,529
Services and Supplies	\$818,440	\$808,199	\$1,001,910	\$193,711	\$1,036,977	\$35,067
Other Charges	\$239,922	\$261,338	\$298,519	\$37,181	\$308,967	\$10,448
Fixed Assets						
Equipment	\$21,972	\$56,300	\$0	(\$56,300)	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$950,603)	(\$979,457)	(\$1,167,118)	(\$187,661)	(\$1,167,118)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,303,218	\$2,885,010	\$3,447,034	\$562,024	\$3,601,078	\$154,044
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	34		34	0

Chief Executive Office - Stanislaus Veterans Center						
1665 0016600						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$113,157	\$210,231	\$210,231	\$0	\$210,231	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$70,423	\$308,969	\$308,969	\$0	\$314,706	\$5,737
Miscellaneous Revenue	\$82,746	\$80,000	\$80,000	\$0	\$80,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$266,326	\$599,200	\$599,200	\$0	\$604,937	\$5,737
Use of Fund Balance	(\$1073,118)	\$100,000	\$100,000	\$0	\$100,000	\$0
Total Funding Sources	(\$806,792)	\$699,200	\$699,200	\$0	\$704,937	\$5,737
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$290,431	\$799,200	\$635,296	(\$163,904)	\$635,296	\$0
Other Charges	\$2,777	\$0	\$163,904	\$163,904	\$169,641	\$5,737
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$293,208	\$799,200	\$799,200	\$0	\$804,937	\$5,737
General Fund Contribution	\$1,100,000	\$100,000	\$100,000	\$0	\$100,000	\$0
Total Allocated Positions	-	-	-	-	-	0

Child Support Services						
1071 0240000						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$17,085	\$25,000	\$25,000	\$0	\$25,000	\$0
Intergovernmental Revenue	\$14,422,828	\$15,686,656	\$15,427,111	(\$259,545)	\$15,327,950	(\$99,161)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$14,439,913	\$15,711,656	\$15,452,111	(\$259,545)	\$15,352,950	(\$99,161)
Use of Fund Balance	(\$2,508)	\$0	\$0	\$0	\$505,018	\$505,018
Total Funding Sources	\$14,437,405	\$15,711,656	\$15,452,111	(\$259,545)	\$15,857,968	\$405,857
Salaries and Benefits	\$1,194,161	\$13,242,428	\$13,338,067	\$95,639	\$13,848,985	\$510,918
Services and Supplies	\$1,070,981	\$1,100,175	\$960,832	(\$139,343)	\$972,524	\$116,92
Other Charges	\$1,341,586	\$1,369,053	\$1,073,212	(\$295,841)	\$1,036,459	(\$36,753)
Fixed Assets						
Equipment	\$83,227	\$0	\$80,000	\$80,000	\$0	(\$80,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$14,437,405	\$15,711,656	\$15,452,111	(\$259,545)	\$15,857,968	\$405,857
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	161	-	161	0

Children and Families Commission						
1755 0016140						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$49,008	\$98,048	\$75,000	(\$23,048)	\$43,750	(\$31,250)
Intergovernmental Revenue	\$4,833,042	\$4,204,821	\$4,844,108	\$609,287	\$4,847,124	\$33,016
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,882,050	\$4,302,869	\$4,889,108	\$586,239	\$4,890,874	\$1,766
Use of Fund Balance	\$1,421,736	\$2,904,238	\$1,499,085	(\$1,405,153)	\$1,526,471	\$27,386
Total Funding Sources	\$6,303,786	\$7,207,107	\$6,388,193	(\$818,914)	\$6,417,345	\$29,152
Salaries and Benefits	\$345,370	\$518,111	\$540,588	\$22,477	\$560,300	\$19,712
Services and Supplies	\$3,109,053	\$3,751,499	\$3,492,027	(\$259,472)	\$3,499,862	\$7,835
Other Charges	\$2,849,363	\$2,937,497	\$2,355,578	(\$581,919)	\$2,357,183	\$1,605
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,303,786	\$7,207,107	\$6,388,193	(\$818,914)	\$6,417,345	\$29,152
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	5		5	0

CSA - Program Services and Support						
1631 0045050						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$85,492	\$96,600	\$96,600	\$0	\$96,600	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,152	\$0	\$133,462	\$133,462	\$133,462	\$0
Intergovernmental Revenue	\$131,440,193	\$159,899,938	\$155,330,417	(\$4,569,521)	\$158,719,541	\$3,389,124
Charges for Service	\$886,329	\$1,619,589	\$1,989,743	\$370,154	\$1,989,743	\$0
Miscellaneous Revenue	\$12,060	\$21,000	\$0	(\$21,000)	\$0	\$0
Other Financing Sources	\$552,125	\$244,422	\$333,743	\$89,321	\$343,755	\$10,012
Total Revenue	\$132,980,351	\$161,881,549	\$157,883,965	(\$3,997,584)	\$161,283,101	\$3,399,136
Use of Fund Balance	(\$31,560)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$132,948,791	\$161,881,549	\$157,883,965	(\$3,997,584)	\$161,283,101	\$3,399,136
Salaries and Benefits	\$82,393,116	\$100,591,958	\$95,280,912	(\$5,311,046)	\$99,279,184	\$3,998,272
Services and Supplies	\$2,145,396	\$29,047,487	\$29,868,751	\$821,264	\$29,868,751	\$0
Other Charges	\$32,435,258	\$35,040,866	\$35,498,064	\$457,198	\$35,498,064	\$0
Fixed Assets						
Equipment	\$518,638	\$965,000	\$1,000,000	\$35,000	\$1,000,000	\$0
Other Financing Uses	\$0	\$251,657	\$251,657	\$0	\$251,657	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$136,804,408	\$165,896,968	\$161,899,384	(\$3,997,584)	\$165,897,656	\$3,998,272
General Fund Contribution	\$3,855,617	\$4,015,419	\$4,015,419	\$0	\$4,614,555	\$599,136
Total Allocated Positions	-	-	1138		1138	0

CSA - County Childrens Fund						
1637 0045961						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$ 14,197	\$ 14,640	\$ 13,487	(\$ 1,153)	\$ 12,813	(\$ 674)
Charges for Service	\$ 145,088	\$ 138,232	\$ 156,029	\$ 17,797	\$ 163,678	\$ 7,649
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 159,285	\$ 152,872	\$ 169,516	\$ 16,644	\$ 176,491	\$ 6,975
Use of Fund Balance	(\$ 49,285)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$ 110,000	\$ 152,872	\$ 169,516	\$ 16,644	\$ 176,491	\$ 6,975
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$ 110,000	\$ 152,872	\$ 169,516	\$ 16,644	\$ 176,491	\$ 6,975
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 110,000	\$ 152,872	\$ 169,516	\$ 16,644	\$ 176,491	\$ 6,975
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

CSA - General Assistance						
1633 0045901						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$ 188,456	\$ 127,720	\$ 173,344	\$ 45,624	\$ 173,344	\$0
Miscellaneous Revenue	\$ 11,199	\$ 1,705	\$ 1,705	\$0	\$ 1,705	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 199,655	\$ 129,425	\$ 175,049	\$ 45,624	\$ 175,049	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$ 199,655	\$ 129,425	\$ 175,049	\$ 45,624	\$ 175,049	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$ 688,532	\$ 932,065	\$ 981,716	\$ 49,651	\$ 1,139,549	\$ 157,833
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 688,532	\$ 932,065	\$ 981,716	\$ 49,651	\$ 1,139,549	\$ 157,833
General Fund Contribution	\$ 488,877	\$ 802,640	\$ 806,667	\$ 4,027	\$ 964,500	\$ 157,833
Total Allocated Positions	-	-	-	-	-	0

CSA - IHSS Public Authority - Administration						
1640 0045980						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$939,008	\$977,066	\$604,393	(\$372,673)	\$604,078	(\$315)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$10,492	\$10,492	\$10,492	\$0	\$10,807	\$315
Total Revenue	\$949,502	\$987,558	\$614,885	(\$372,673)	\$614,885	\$0
Use of Fund Balance	(\$1)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$949,501	\$987,558	\$614,885	(\$372,673)	\$614,885	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$184,091	\$55,676	\$48,675	(\$7,001)	\$48,675	\$0
Other Charges	\$770,056	\$976,111	\$610,439	(\$365,672)	\$610,439	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$954,147	\$1,031,787	\$659,114	(\$372,673)	\$659,114	\$0
General Fund Contribution	\$4,646	\$44,229	\$44,229	\$0	\$44,229	\$0
Total Allocated Positions	-	-	-	-	-	0

CSA - IHSS Public Authority - Benefits						
1641 0045990						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$566,637	\$750,662	\$728,904	(\$21,758)	\$752,522	\$23,618
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$22,727	\$342,897	\$319,897	(\$23,000)	\$264,897	(\$55,000)
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$589,364	\$1,093,559	\$1,048,801	(\$44,758)	\$1,017,419	(\$31,382)
Use of Fund Balance	\$1	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$589,365	\$1,093,559	\$1,048,801	(\$44,758)	\$1,017,419	(\$31,382)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$568,865	\$1,060,088	\$1,048,801	(\$11,287)	\$1,014,845	(\$33,956)
Other Charges	\$87,241	\$131,794	\$94,296	(\$37,498)	\$100,897	\$6,601
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$656,106	\$1,191,882	\$1,143,097	(\$48,785)	\$1,115,742	(\$27,355)
General Fund Contribution	\$66,741	\$98,323	\$94,296	(\$4,027)	\$98,323	\$4,027
Total Allocated Positions	-	-	-	-	-	0

CSA - IHSS Provider Wages						
1642 0045992						
Special Revenue Fund	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$49	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$82,176,599	\$98,192,176	\$105,149,053	\$6,956,877	\$115,121,520	\$9,972,467
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$426,998	\$426,997	\$1826,368	\$1399,371	\$1881,659	\$54,791
Total Revenue	\$82,603,746	\$98,619,173	\$106,975,421	\$8,356,248	\$117,002,679	\$10,027,258
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$82,603,746	\$98,619,173	\$106,975,421	\$8,356,248	\$117,002,679	\$10,027,258
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$83,934,898	\$102,232,231	\$110,684,933	\$8,452,702	\$122,601,141	\$119,16,208
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$83,934,898	\$102,232,231	\$110,684,933	\$8,452,702	\$122,601,141	\$119,16,208
General Fund Contribution	\$1331,152	\$3,613,058	\$3,709,512	\$96,454	\$5,598,462	\$1888,950
Total Allocated Positions	-	-	-	-	-	0

CSA - Integrated Childrens Services						
1636 0045951						
Special Revenue Fund	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

CSA - Public Economic Assistance						
1632 0045801 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$189	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$76,398,466	\$81,84,694	\$85,702,277	\$4,517,583	\$87,775,937	\$2,073,660
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$18,813,726	\$17,136,431	\$17,237,824	\$101,393	\$17,246,591	\$8,767
Total Revenue	\$95,212,381	\$98,321,125	\$102,940,101	\$4,618,976	\$105,022,528	\$2,082,427
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$95,212,381	\$98,321,125	\$102,940,101	\$4,618,976	\$105,022,528	\$2,082,427
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$97,028,182	\$100,242,943	\$104,861,919	\$4,618,976	\$107,841,385	\$2,979,466
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$97,028,182	\$100,242,943	\$104,861,919	\$4,618,976	\$107,841,385	\$2,979,466
General Fund Contribution	\$1815,801	\$1,921,818	\$1,921,818	\$0	\$2,818,857	\$897,039
Total Allocated Positions	-	-	-	-	-	0

Health Services Agency - Administration						
1401 1301000 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$800	\$1,200	\$200	(\$1,000)	\$207	\$7
Intergovernmental Revenue	\$262,783	\$225,000	\$315,000	\$90,000	\$324,450	\$9,450
Charges for Service	\$6,715,048	\$7,914,944	\$7,612,486	(\$302,458)	\$7,918,874	\$307,388
Miscellaneous Revenue	\$16,831	\$12,000	\$14,475	\$2,475	\$14,909	\$434
Other Financing Sources	\$609	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$6,996,071	\$8,153,144	\$7,942,161	(\$210,983)	\$8,259,440	\$317,279
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$6,996,071	\$8,153,144	\$7,942,161	(\$210,983)	\$8,259,440	\$317,279
Salaries and Benefits	\$7,067,755	\$8,325,995	\$8,486,990	\$160,995	\$8,824,570	\$337,580
Services and Supplies	\$1,512,675	\$2,098,200	\$2,233,325	\$135,125	\$2,311,554	\$78,229
Other Charges	\$1,599,990	\$1,671,750	\$2,049,836	\$378,086	\$2,121,579	\$71,743
Fixed Assets						
Equipment	\$322,352	\$245,000	\$200,000	(\$45,000)	\$207,000	\$7,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$3,506,701)	(\$4,187,801)	(\$5,027,990)	(\$840,189)	(\$5,205,263)	(\$177,273)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,996,071	\$8,153,144	\$7,942,161	(\$210,983)	\$8,259,440	\$317,279
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	90	-	90	0

Health Services Agency - Clinic and Ancillary Services						
4051 1010001 Enterprise Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$21,548	\$6,125	\$42,925	\$36,800	\$44,225	\$1,300
Intergovernmental Revenue	\$264,625	\$193,915	\$39,400	(\$154,515)	\$40,575	\$175
Charges for Service	\$27,710,873	\$35,602,450	\$32,127,610	(\$3,474,840)	\$32,419,535	\$291,925
Miscellaneous Revenue	\$14,277,961	\$7,405,883	\$8,001,032	\$595,149	\$8,908,050	\$907,018
Other Financing Sources	\$565,160	\$643,900	\$549,625	(\$94,275)	\$566,125	\$16,500
Total Revenue	\$42,840,167	\$43,852,273	\$40,760,592	(\$3,091,681)	\$41,978,510	\$12,719,918
Retained Earnings	(\$5,221,232)	(\$29,766)	\$1,532,808	\$1,562,574	\$2,045,343	\$512,535
Total Funding Sources	\$37,618,935	\$43,822,507	\$42,293,400	(\$1,529,107)	\$44,023,853	\$1,730,453
Salaries and Benefits	\$18,522,991	\$21,727,509	\$22,057,104	\$329,595	\$22,917,491	\$860,387
Services and Supplies	\$14,310,338	\$15,873,824	\$14,125,780	(\$1,748,044)	\$14,655,009	\$529,229
Other Charges	\$7,899,984	\$8,928,821	\$8,904,413	(\$24,408)	\$9,245,250	\$340,837
Fixed Assets						
Buildings & Improvements	\$27,282	\$0	\$12,950	\$12,950	\$12,950	\$0
Equipment	(\$27,282)	\$405,750	\$306,550	(\$99,200)	\$306,550	\$0
Other Financing Uses	(\$981)	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$40,732,332	\$46,935,904	\$45,406,797	(\$1,529,107)	\$47,137,250	\$1,730,453
General Fund Contribution	\$3,113,397	\$3,113,397	\$3,113,397	\$0	\$3,113,397	\$0
Total Allocated Positions	-	-	208		208	0

Health Services Agency - EMS Discretionary Fund						
1429 1210001 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$106,077	\$95,000	\$101,143	\$6,143	\$104,685	\$3,542
Revenue from use of Assets	\$83	\$300	\$300	\$0	\$309	\$9
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$106,160	\$95,300	\$101,443	\$6,143	\$104,994	\$3,551
Use of Fund Balance	(\$16,267)	\$0	\$2,435	\$2,435	\$2,519	\$84
Total Funding Sources	\$89,893	\$95,300	\$103,878	\$8,578	\$107,513	\$3,635
Salaries and Benefits	\$2,485	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$87,408	\$95,300	\$103,878	\$8,578	\$107,513	\$3,635
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$89,893	\$95,300	\$103,878	\$8,578	\$107,513	\$3,635
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-		-	0

Health Services Agency - Indigent Health Care						
1404 1501000						
Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$334,996	\$267,000	\$232,900	(\$34,100)	\$239,888	\$6,988
Miscellaneous Revenue	\$0	\$0	\$750	\$750	\$773	\$23
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$334,996	\$267,000	\$233,650	(\$33,350)	\$240,661	\$7,011
Use of Fund Balance	(\$477,187)	(\$338,437)	(\$293,231)	\$45,206	(\$291,676)	\$1,555
Total Funding Sources	(\$142,191)	(\$71,437)	(\$59,581)	\$11,856	(\$51,015)	\$8,566
Salaries and Benefits	\$26,957	\$66,511	\$28,706	(\$37,805)	\$29,861	\$1,155
Services and Supplies	\$25,419	\$33,950	\$23,750	\$89,800	\$128,083	\$4,333
Other Charges	\$105,433	\$128,102	\$80,692	(\$47,410)	\$83,516	\$2,824
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$7,271	\$7,271	\$7,525	\$254
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$67,809	\$228,563	\$240,419	\$11,856	\$248,985	\$8,566
General Fund Contribution	\$300,000	\$300,000	\$300,000	\$0	\$300,000	\$0
Total Allocated Positions	-	-	-	-	-	0

Health Services Agency - IHCP EMS Hospital						
1434 1500010						
Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$234,518	\$197,700	\$209,617	\$119,17	\$215,905	\$6,288
Revenue from use of Assets	\$1,774	\$3,000	\$3,911	\$911	\$4,028	\$117
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$236,292	\$200,700	\$213,528	\$12,828	\$219,933	\$6,405
Use of Fund Balance	(\$56,275)	\$0	\$167,022	\$167,022	\$161,336	(\$5,686)
Total Funding Sources	\$180,017	\$200,700	\$380,550	\$179,850	\$381,269	\$719
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$180,017	\$200,700	\$380,550	\$179,850	\$381,269	\$719
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$180,017	\$200,700	\$380,550	\$179,850	\$381,269	\$719
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Health Services Agency - IHCP EMS Physicians						
1435 1500020						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$442,896	\$358,000	\$406,306	\$48,306	\$418,495	\$12,189
Revenue from use of Assets	\$244	\$100	\$1,393	\$1,293	\$1435	\$42
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$443,140	\$358,100	\$407,699	\$49,599	\$419,930	\$12,231
Use of Fund Balance	(\$109,949)	\$0	\$23,011	\$23,011	\$10,780	(\$12,231)
Total Funding Sources	\$333,191	\$358,100	\$430,710	\$72,610	\$430,710	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$333,191	\$358,100	\$430,710	\$72,610	\$430,710	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$333,191	\$358,100	\$430,710	\$72,610	\$430,710	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Health Services Agency - Public Health						
1402 1200001						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$14,490	\$13,500	\$15,000	\$1,500	\$15,450	\$450
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$570	\$50	\$50	\$0	\$52	\$2
Intergovernmental Revenue	\$14,223,891	\$16,353,024	\$16,339,130	(\$13,894)	\$16,659,494	\$320,364
Charges for Service	\$3,682,633	\$3,649,101	\$4,452,897	\$803,796	\$5,109,098	\$656,201
Miscellaneous Revenue	\$21,940	\$9,360	\$200	(\$9,160)	\$206	\$6
Other Financing Sources	\$4,021,149	\$3,853,524	\$4,286,433	\$432,909	\$4,380,473	\$94,040
Total Revenue	\$21,964,673	\$23,878,559	\$25,093,710	\$1215,151	\$26,164,773	\$1,071,063
Use of Fund Balance	(\$3,231,492)	(\$179,779)	(\$3,326)	\$176,453	(\$8,704)	(\$5,378)
Total Funding Sources	\$18,733,181	\$23,698,780	\$25,090,384	\$139,1604	\$26,156,069	\$1,065,685
Salaries and Benefits	\$13,565,347	\$16,416,757	\$16,545,515	\$128,758	\$17,204,659	\$659,144
Services and Supplies	\$3,046,232	\$4,492,176	\$4,800,409	\$308,233	\$4,995,071	\$194,662
Other Charges	\$663,049	\$760,553	\$844,219	\$83,666	\$873,844	\$29,625
Fixed Assets						
Equipment	\$0	\$195,400	\$233,500	\$38,100	\$240,028	\$6,528
Other Financing Uses	\$306,190	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$3,506,341	\$4,187,872	\$5,020,719	\$832,847	\$5,196,445	\$175,726
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$21,087,159	\$26,052,758	\$27,444,362	\$1,391,604	\$28,510,047	\$1,065,685
General Fund Contribution	\$2,353,978	\$2,353,978	\$2,353,978	\$0	\$2,353,978	\$0
Total Allocated Positions	-	-	174	-	174	0

Health Services Agency - PH Vital and Health Statistics						
1428 1250001						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$60,709	\$63,000	\$63,000	\$0	\$65,205	\$2,205
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$60,709	\$63,000	\$63,000	\$0	\$65,205	\$2,205
Use of Fund Balance	(\$42,550)	(\$43,000)	(\$43,000)	\$0	(\$44,505)	(\$1,505)
Total Funding Sources	\$18,159	\$20,000	\$20,000	\$0	\$20,700	\$700
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$18,159	\$20,000	\$20,000	\$0	\$20,700	\$700
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$18,159	\$20,000	\$20,000	\$0	\$20,700	\$700
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Agricultural Commissioner						
0100 0010 100						
General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$429,262	\$429,500	\$429,500	\$0	\$442,385	\$12,885
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$7,476	\$6,000	\$7,825	\$1,825	\$8,060	\$235
Intergovernmental Revenue	\$2,356,984	\$2,351,048	\$2,431,765	\$80,717	\$2,504,717	\$72,952
Charges for Service	\$812,843	\$790,700	\$762,733	(\$27,967)	\$785,615	\$22,882
Miscellaneous Revenue	\$70	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,606,635	\$3,577,248	\$3,631,823	\$54,575	\$3,740,777	\$108,954
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,606,635	\$3,577,248	\$3,631,823	\$54,575	\$3,740,777	\$108,954
Salaries and Benefits	\$3,658,930	\$4,342,246	\$4,287,056	(\$55,190)	\$4,420,454	\$133,398
Services and Supplies	\$373,613	\$333,146	\$325,520	(\$7,626)	\$336,918	\$11,398
Other Charges	\$393,247	\$439,651	\$497,553	\$57,902	\$514,967	\$17,414
Fixed Assets						
Buildings & Improvements	\$42,535	\$135,000	\$0	(\$135,000)	\$0	\$0
Equipment	\$249,328	\$284,783	\$113,000	(\$171,783)	\$113,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$86,205	\$74,838	\$70,761	(\$4,077)	\$70,761	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,803,858	\$5,609,664	\$5,293,890	(\$315,774)	\$5,456,100	\$162,210
General Fund Contribution	\$197,223	\$2,032,416	\$1,662,067	(\$370,349)	\$1,715,323	\$53,256
Total Allocated Positions	-	-	38	-	38	0

Chief Executive Office - Economic Development Bank						
0105 0015291 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$16,014	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,500,000	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,516,014	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,516,014	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$195,467	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$195,467	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	(\$1,320,547)	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Cooperative Extension						
0100 0021100 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$819	\$5,900	\$0	(\$5,900)	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$819	\$5,900	\$0	(\$5,900)	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$819	\$5,900	\$0	(\$5,900)	\$0	\$0
Salaries and Benefits	\$295,078	\$320,526	\$483,385	\$162,859	\$499,052	\$15,667
Services and Supplies	\$22,751	\$24,805	\$27,884	\$3,079	\$28,860	\$976
Other Charges	\$131,951	\$137,453	\$139,318	\$1,865	\$144,194	\$4,876
Fixed Assets						
Equipment	\$44,296	\$58,500	\$54,500	(\$4,000)	\$54,500	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$105	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$494,181	\$541,284	\$705,087	\$163,803	\$726,606	\$21519
General Fund Contribution	\$493,362	\$535,384	\$705,087	\$169,703	\$726,606	\$21519
Total Allocated Positions	-	-	5	-	5	0

Cooperative Extension - Farm & Home Advisors Res						
1766 0021401 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$1,042	\$6,200	\$5,000	(\$11,200)	\$5,175	\$175
Total Funding Sources	\$1,042	\$6,200	\$5,000	(\$11,200)	\$5,175	\$175
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$1,042	\$6,200	\$5,000	(\$11,200)	\$5,175	\$175
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,042	\$6,200	\$5,000	(\$11,200)	\$5,175	\$175
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Workforce Development						
1320 0033100 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$5,939,103	\$8,534,501	\$8,968,421	\$433,920	\$9,237,474	\$269,053
Charges for Service	\$2,534,860	\$287,206	\$221,802	(\$65,404)	\$228,456	\$6,654
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$8,473,963	\$8,821,707	\$9,190,223	\$368,516	\$9,465,930	\$275,707
Use of Fund Balance	(\$1,980,361)	\$360,000	\$150,000	(\$210,000)	\$150,000	\$0
Total Funding Sources	\$6,493,602	\$9,181,707	\$9,340,223	\$158,516	\$9,615,930	\$275,707
Salaries and Benefits	\$3,553,110	\$4,382,250	\$4,154,360	(\$227,890)	\$4,286,817	\$132,457
Services and Supplies	\$2,722,665	\$4,559,087	\$4,915,836	\$356,749	\$5,049,884	\$134,048
Other Charges	\$217,827	\$261,970	\$262,927	\$957	\$272,129	\$9,202
Fixed Assets						
Equipment	\$0	\$11,300	\$0	(\$11,300)	\$0	\$0
Other Financing Uses	\$0	\$7,100	\$7,100	\$0	\$7,100	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,493,602	\$9,221,707	\$9,340,223	\$118,516	\$9,615,930	\$275,707
General Fund Contribution	\$0	\$40,000	\$0	(\$40,000)	\$0	\$0
Total Allocated Positions	-	-	84	-	84	0

Workforce Development - StanWORKs						
1317 0033900						
Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$8,827,073	\$8,314,573	\$8,314,573	\$0	\$8,591,236	\$276,663
Miscellaneous Revenue	(\$21,731)	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$8,805,342	\$8,314,573	\$8,314,573	\$0	\$8,591,236	\$276,663
Use of Fund Balance	(\$8,603)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$8,796,739	\$8,314,573	\$8,314,573	\$0	\$8,591,236	\$276,663
Salaries and Benefits	\$5,682,726	\$5,581,007	\$5,658,665	\$77,658	\$5,842,794	\$184,129
Services and Supplies	\$2,826,254	\$2,347,246	\$2,309,587	(\$37,659)	\$2,390,423	\$80,836
Other Charges	\$287,759	\$355,020	\$334,221	(\$20,799)	\$345,919	\$11,698
Fixed Assets						
Equipment	\$0	\$19,200	\$0	(\$19,200)	\$0	\$0
Other Financing Uses	\$0	\$12,100	\$12,100	\$0	\$12,100	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,796,739	\$8,314,573	\$8,314,573	\$0	\$8,591,236	\$276,663
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Library						
1651 0037100						
Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$1,195,058	\$1,323,005	\$1,254,497	(\$68,508)	\$1,405,274	\$150,777
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,860	\$2,900	\$2,850	(\$50)	\$2,904	\$54
Intergovernmental Revenue	\$239,333	\$235,126	\$366,000	\$130,874	\$797,500	\$431,500
Charges for Service	\$500,292	\$474,438	\$550,001	\$75,563	\$558,307	\$8,306
Miscellaneous Revenue	\$13,120	\$83,320	\$62,450	(\$20,870)	\$50,919	(\$11,531)
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,108,753	\$1,118,789	\$1,123,798	\$17,009	\$1,184,904	\$579,106
Use of Fund Balance	\$53,299	\$2,037,749	\$447,325	(\$1,590,424)	\$542,008	\$94,683
Total Funding Sources	\$1,122,052	\$3,156,538	\$1,168,123	(\$1,473,415)	\$1,235,912	\$673,789
Salaries and Benefits	\$7,109,071	\$8,044,417	\$8,204,714	\$160,297	\$8,352,532	\$147,815
Services and Supplies	\$3,330,427	\$2,917,721	\$2,627,612	(\$290,109)	\$3,077,370	\$449,758
Other Charges	\$948,158	\$992,336	\$1,290,007	\$297,671	\$1,334,985	\$44,978
Fixed Assets						
Buildings & Improvements	\$55,294	\$15,175,500	\$10,000	(\$1,507,500)	\$10,000	\$0
Equipment	\$270,912	\$176,374	\$42,600	(\$133,774)	\$73,835	\$31,235
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$11,713,862	\$13,648,348	\$12,174,933	(\$1,473,415)	\$12,848,722	\$673,789
General Fund Contribution	\$491,810	\$491,810	\$491,810	\$0	\$491,810	\$0
Total Allocated Positions	-	-	76	-	76	0

Assessor						
0100 0012000						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$22,575	\$16,000	\$16,000	\$0	\$16,000	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,108,534	\$1,010,000	\$1,010,500	\$500	\$1,010,500	\$0
Miscellaneous Revenue	\$17,766	\$12,000	\$13,000	\$1,000	\$13,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,148,875	\$1,038,000	\$1,039,500	\$1,500	\$1,039,500	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,148,875	\$1,038,000	\$1,039,500	\$1,500	\$1,039,500	\$0
Salaries and Benefits	\$5,249,897	\$5,563,879	\$6,016,342	\$452,463	\$6,203,809	\$187,467
Services and Supplies	\$521,120	\$454,943	\$465,534	\$10,591	\$481,828	\$16,294
Other Charges	\$405,699	\$420,255	\$465,566	\$45,311	\$481,861	\$16,295
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$105	\$1,225	\$1,225	\$0	\$1,225	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,176,821	\$6,440,302	\$6,948,667	\$508,365	\$7,168,723	\$220,056
General Fund Contribution	\$5,027,946	\$5,402,302	\$5,909,167	\$506,865	\$6,129,223	\$220,056
Total Allocated Positions	-	-	58		58	0

Auditor-Controller						
0100 0013000						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$136,392	\$146,695	\$151,096	\$4,401	\$155,629	\$4,533
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,833,153	\$3,157,952	\$3,185,004	\$27,052	\$3,409,615	\$224,611
Miscellaneous Revenue	\$144,842	\$150,400	\$150,400	\$0	\$16,692	(\$133,708)
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,114,387	\$3,455,047	\$3,486,500	\$31,453	\$3,581,936	\$95,436
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,114,387	\$3,455,047	\$3,486,500	\$31,453	\$3,581,936	\$95,436
Salaries and Benefits	\$4,010,348	\$4,400,161	\$4,710,418	\$310,257	\$4,896,711	\$186,293
Services and Supplies	\$151,557	\$183,901	\$193,373	\$9,472	\$183,581	(\$9,792)
Other Charges	\$287,087	\$290,830	\$333,898	\$43,068	\$345,584	\$11,686
Fixed Assets						
Equipment	\$0	\$22,000	\$0	(\$22,000)	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$45	\$409	\$200	(\$209)	\$200	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,449,037	\$4,897,301	\$5,237,889	\$340,588	\$5,426,076	\$188,187
General Fund Contribution	\$1,334,650	\$1,442,254	\$1,751,389	\$309,135	\$1,844,140	\$92,751
Total Allocated Positions	-	-	42		42	0

Board of Supervisors						
0100 0014100						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$62,691	\$64,005	\$64,005	\$0	\$64,005	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$62,691	\$64,005	\$64,005	\$0	\$64,005	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$62,691	\$64,005	\$64,005	\$0	\$64,005	\$0
Salaries and Benefits	\$812,906	\$1,005,914	\$1,125,610	\$119,696	\$1,162,779	\$37,169
Services and Supplies	\$161,948	\$113,100	\$117,800	\$4,700	\$121,923	\$4,123
Other Charges	\$80,642	\$85,094	\$89,295	\$4,201	\$92,420	\$3,125
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$30	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,055,526	\$1,204,108	\$1,332,705	\$128,597	\$1,377,122	\$44,417
General Fund Contribution	\$992,835	\$1,140,103	\$1,268,700	\$128,597	\$1,131,117	\$44,417
Total Allocated Positions	-	-	9		9	0

Chief Executive Office - Operations and Services						
0100 0015000						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	(\$139,756)	\$0	\$139,756	\$0	\$0
Charges for Service	\$2,569,331	\$3,098,972	\$4,001,358	\$902,386	\$4,121,573	\$120,215
Miscellaneous Revenue	\$11	\$650	\$0	(\$650)	\$0	\$0
Other Financing Sources	\$34,704	\$25,000	\$0	(\$25,000)	\$0	\$0
Total Revenue	\$2,604,046	\$2,984,866	\$4,001,358	\$1,016,492	\$4,121,573	\$120,215
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,604,046	\$2,984,866	\$4,001,358	\$1,016,492	\$4,121,573	\$120,215
Salaries and Benefits	\$5,193,857	\$5,826,684	\$7,021,542	\$1,194,858	\$7,231,192	\$209,650
Services and Supplies	\$1,189,007	\$1,461,425	\$2,333,155	\$871,730	\$2,220,717	(\$112,438)
Other Charges	\$429,831	\$485,174	\$578,069	\$92,895	\$598,301	\$20,232
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$124)	\$447,791	\$0	(\$447,791)	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,812,571	\$8,221,074	\$9,932,766	\$1,711,692	\$10,050,210	\$117,444
General Fund Contribution	\$4,208,525	\$5,236,208	\$5,931,408	\$695,200	\$5,928,637	(\$2,771)
Total Allocated Positions	-	-	50		50	0

Chief Executive Office - ADA Self-Evaluation and Transition Plan Project						
0100 0016006 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$473,723	\$500,000	\$500,000	\$0	\$500,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$473,723	\$500,000	\$500,000	\$0	\$500,000	\$0
General Fund Contribution	\$473,723	\$500,000	\$500,000	\$0	\$500,000	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Airport						
0100 0016041 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$189,286	\$190,000	\$190,000	\$0	\$190,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$189,286	\$190,000	\$190,000	\$0	\$190,000	\$0
General Fund Contribution	\$189,286	\$190,000	\$190,000	\$0	\$190,000	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Appropriations for Contingencies						
0100 0016071 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$3,943,669	\$2,008,510	(\$1,935,159)	\$2,008,510	\$0
Gross Costs	\$0	\$3,943,669	\$2,008,510	(\$1,935,159)	\$2,008,510	\$0
General Fund Contribution	\$0	\$3,943,669	\$2,008,510	(\$1,935,159)	\$2,008,510	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Cannabis Program						
0100 0016105 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$1,189,755	\$1,189,755	\$972,597	(\$217,158)
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$1,189,755	\$1,189,755	\$972,597	(\$217,158)
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$1,189,755	\$1,189,755	\$972,597	(\$217,158)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$1,189,755	\$1,189,755	\$972,597	(\$217,158)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$1,189,755	\$1,189,755	\$972,597	(\$217,158)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - C.I.F.A.						
0100 0016021 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$24,641	\$140,633	\$140,633	\$0	\$140,633	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$24,641	\$140,633	\$140,633	\$0	\$140,633	\$0
General Fund Contribution	\$24,641	\$140,633	\$140,633	\$0	\$140,633	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - County Facilities						
0100 0016091 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,622	\$5,750	\$5,750	\$0	\$5,750	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$3,160	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$6,782	\$5,750	\$5,750	\$0	\$5,750	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$6,782	\$5,750	\$5,750	\$0	\$5,750	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$22,039	\$79,467	\$79,467	\$0	\$79,467	\$0
Other Charges	\$580,773	\$648,609	\$624,974	(\$23,635)	\$646,848	\$21,874
Fixed Assets						
Equipment	\$103,256	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$39,535	\$40,000	\$40,000	\$0	\$40,000	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$745,603	\$768,076	\$744,441	(\$23,635)	\$766,315	\$21,874
General Fund Contribution	\$738,821	\$762,326	\$738,691	(\$23,635)	\$760,565	\$21,874
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Crows Landing Air Facility						
0100 0016046 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$ 177,534	\$ 181,126	\$ 193,294	\$ 12,168	\$ 199,092	\$ 5,798
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$ 154,230	\$ 80,000	\$ 80,000	\$0	\$ 80,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 331,764	\$ 261,126	\$ 273,294	\$ 12,168	\$ 279,092	\$ 5,798
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$ 331,764	\$ 261,126	\$ 273,294	\$ 12,168	\$ 279,092	\$ 5,798
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$ 311,692	\$ 294,945	\$ 248,394	(\$ 46,551)	\$ 254,022	\$ 5,628
Other Charges	\$ 408,292	\$ 20,410	\$ 24,900	\$ 4,490	\$ 25,070	\$ 170
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 719,984	\$ 315,355	\$ 273,294	(\$ 42,061)	\$ 279,092	\$ 5,798
General Fund Contribution	\$ 388,220	\$ 54,229	\$0	(\$ 54,229)	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Debt Service						
0100 0016081 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$ 571,297	\$ 1,196,396	\$0	(\$ 1,196,396)	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$ 1,259,719	\$ 1,177,930	\$ 2,050,489	\$ 872,559	\$ 2,050,489	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$ 3,287,995	\$ 3,279,551	\$0	(\$ 3,279,551)	\$0	\$0
Total Revenue	\$ 5,119,011	\$ 5,653,877	\$ 2,050,489	(\$ 3,603,388)	\$ 2,050,489	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$ 5,119,011	\$ 5,653,877	\$ 2,050,489	(\$ 3,603,388)	\$ 2,050,489	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$ 10,1357	\$ 10,1357	\$ 120,762	\$ 19,405	\$ 120,763	\$ 1
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$ 11,198,988	\$ 14,949,002	\$ 586,744	(\$ 14,362,258)	\$ 586,328	(\$ 416)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$ 85,929)	(\$ 71,435)	(\$ 69,878)	\$ 1,557	(\$ 69,878)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 11,214,416	\$ 14,978,924	\$ 637,628	(\$ 14,341,296)	\$ 637,213	(\$ 415)
General Fund Contribution	\$ 6,095,405	\$ 9,325,047	(\$ 14,2861)	(\$ 10,737,908)	(\$ 14,13,276)	(\$ 415)
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Focus on Prevention						
0100 0016001 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$139,756	\$130,378	(\$9,378)	\$137,000	\$6,622
Charges for Service	\$0	\$135,677	\$144,285	\$8,608	\$152,000	\$7,715
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$275,433	\$274,663	(\$770)	\$289,000	\$14,337
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$275,433	\$274,663	(\$770)	\$289,000	\$14,337
Salaries and Benefits	\$0	\$732,199	\$762,690	\$30,491	\$800,450	\$37,760
Services and Supplies	\$34,135	\$990,710	\$991,573	\$863	\$466,955	(\$524,618)
Other Charges	\$0	\$0	\$20,400	\$20,400	\$21,595	\$1,195
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	(\$447,476)	\$0	\$447,476	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$34,135	\$1,275,433	\$1,774,663	\$499,230	\$1,289,000	(\$485,663)
General Fund Contribution	\$34,135	\$1,000,000	\$1,500,000	\$500,000	\$1,000,000	(\$500,000)
Total Allocated Positions	-	-	5		5	0

Chief Executive Office - General Fund Contribution to Other Programs						
0100 0016401 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$3,806,620	\$3,968,764	\$4,379,034	\$410,270	\$4,379,034	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$6,867,977	\$2,012,630	\$1,713,349	(\$299,281)	\$1,705,268	(\$8,081)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,674,597	\$5,981,394	\$6,092,383	\$110,989	\$6,084,302	(\$8,081)
General Fund Contribution	\$10,674,597	\$5,981,394	\$6,092,383	\$110,989	\$6,084,302	(\$8,081)
Total Allocated Positions	-	-	-		-	0

Chief Executive Office - General Fund Match - VLF						
0100 0016051 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$27,039,901	\$27,075,000	\$33,500,000	\$6,425,000	\$33,500,000	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$27,039,901	\$27,075,000	\$33,500,000	\$6,425,000	\$33,500,000	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$27,039,901	\$27,075,000	\$33,500,000	\$6,425,000	\$33,500,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$27,039,901	\$27,075,000	\$33,500,000	\$6,425,000	\$33,500,000	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$27,039,901	\$27,075,000	\$33,500,000	\$6,425,000	\$33,500,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Mandated County Match						
0100 0016061 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$410	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$410	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$410	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$18,038,970	\$18,971,623	\$19,068,077	\$96,454	\$19,068,077	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$18,038,970	\$18,971,623	\$19,068,077	\$96,454	\$19,068,077	\$0
General Fund Contribution	\$18,038,560	\$18,971,623	\$19,068,077	\$96,454	\$19,068,077	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Plant Acquisition						
0100 0016031 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$180,804	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$104,829	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$285,633	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$285,633	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$192,131	\$83,325	\$83,325	\$0	\$0	(\$83,325)
Services and Supplies	\$1,962,552	\$3,159,750	\$3,159,750	\$0	\$3,159,750	\$0
Other Charges	\$30,711	\$89,460	\$89,460	\$0	\$92,591	\$3,131
Fixed Assets						
Equipment	\$323,911	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,302,557	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,811,862	\$3,332,535	\$3,332,535	\$0	\$3,252,341	(\$80,194)
General Fund Contribution	\$3,526,229	\$3,332,535	\$3,332,535	\$0	\$3,252,341	(\$80,194)
Total Allocated Positions	-	-	-		-	0

Chief Executive Office - Risk Management Division						
0100 0015600 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,440,318	\$1,450,029	\$1,518,730	\$68,701	\$1,564,292	\$45,562
Miscellaneous Revenue	\$1,238	\$1,250	\$0	(\$1,250)	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,441,556	\$1,451,279	\$1,518,730	\$67,451	\$1,564,292	\$45,562
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,441,556	\$1,451,279	\$1,518,730	\$67,451	\$1,564,292	\$45,562
Salaries and Benefits	\$1,424,361	\$1,774,486	\$1,623,315	(\$151,171)	\$1,674,155	\$50,840
Services and Supplies	\$272,619	\$88,650	\$102,495	\$13,845	\$106,082	\$3,587
Other Charges	\$89,966	\$94,314	\$104,400	\$10,086	\$108,054	\$3,654
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$22	\$312	\$31	(\$281)	\$31	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,786,968	\$1,957,762	\$1,830,241	(\$127,521)	\$1,888,322	\$58,081
General Fund Contribution	\$345,412	\$506,483	\$311,511	(\$194,972)	\$324,030	\$12,519
Total Allocated Positions	-	-	12		12	0

Chief Executive Office - Dental Self-Insurance						
5101 0018101 Internal Service Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$6,323	\$12,300	\$13,200	\$900	\$13,596	\$396
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,075,799	\$4,629,327	\$4,349,669	(\$279,658)	\$4,480,159	\$130,490
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,082,122	\$4,641,627	\$4,362,869	(\$278,758)	\$4,493,755	\$130,886
Retained Earnings	(\$29,332)	\$0	\$202,735	\$202,735	\$231,645	\$28,910
Total Funding Sources	\$4,052,790	\$4,641,627	\$4,565,604	(\$76,023)	\$4,725,400	\$159,796
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,012,412	\$4,587,171	\$4,500,310	(\$86,861)	\$4,657,821	\$157,511
Other Charges	\$40,378	\$54,456	\$65,294	\$10,838	\$67,579	\$2,285
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,052,790	\$4,641,627	\$4,565,604	(\$76,023)	\$4,725,400	\$159,796
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - General Liability						
5051 0018051 Internal Service Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$20,065	\$45,000	\$35,000	(\$10,000)	\$36,050	\$1,050
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,847,818	\$3,562,968	\$5,485,608	\$1,922,640	\$5,650,176	\$164,568
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,867,883	\$3,607,968	\$5,520,608	\$1,912,640	\$5,686,226	\$165,618
Retained Earnings	(\$849,606)	\$1,000,000	\$0	(\$1,000,000)	\$27,603	\$27,603
Total Funding Sources	\$4,018,277	\$4,607,968	\$5,520,608	\$912,640	\$5,713,829	\$193,221
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,797,480	\$4,338,271	\$5,237,967	\$899,696	\$5,421,296	\$183,329
Other Charges	\$220,797	\$269,697	\$282,641	\$12,944	\$292,533	\$9,892
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,018,277	\$4,607,968	\$5,520,608	\$912,640	\$5,713,829	\$193,221
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Medical Self-Insurance						
5091 0018091 Internal Service Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$74,401	\$150,000	\$180,000	\$30,000	\$185,400	\$5,400
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$56,935,570	\$60,738,932	\$64,500,734	\$3,761,802	\$66,435,756	\$1,935,022
Miscellaneous Revenue	\$100,000	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$57,109,971	\$60,888,932	\$64,680,734	\$3,791,802	\$66,621,156	\$1,940,422
Retained Earnings	(\$2,233,732)	(\$800,000)	(\$225,000)	\$575,000	\$90,529	\$315,529
Total Funding Sources	\$54,876,239	\$60,088,932	\$64,455,734	\$4,366,802	\$66,711,685	\$2,255,951
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$54,876,239	\$60,088,932	\$64,455,734	\$4,366,802	\$66,711,685	\$2,255,951
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$54,876,239	\$60,088,932	\$64,455,734	\$4,366,802	\$66,711,685	\$2,255,951
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Other Employee Benefits						
5093 0018093 Internal Service Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1129	\$3,500	\$3,000	(\$500)	\$3,090	\$90
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$385,451	\$385,489	\$407,376	\$21,887	\$419,597	\$12,221
Miscellaneous Revenue	(\$105,203)	\$96,000	\$98,500	\$2,500	\$101,455	\$2,955
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$281,377	\$484,989	\$508,876	\$23,887	\$524,142	\$15,266
Retained Earnings	\$64,085	\$60,000	\$10,452	\$70,452	\$137,562	\$7,110
Total Funding Sources	\$435,462	\$544,989	\$639,328	\$94,339	\$661,704	\$22,376
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$149,386	\$150,500	\$165,200	\$14,700	\$170,982	\$5,782
Other Charges	\$286,076	\$394,489	\$474,128	\$79,639	\$490,722	\$16,594
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$435,462	\$544,989	\$639,328	\$94,339	\$661,704	\$22,376
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Professional Liability						
5061 0018061						
Internal Service Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$422	\$9,500	\$5,000	(\$4,500)	\$5,150	\$150
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$17,733	\$358,258	\$222,100	(\$136,158)	\$228,763	\$6,663
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$18,155	\$367,758	\$227,100	(\$140,658)	\$233,913	\$6,813
Retained Earnings	\$266,810	\$100,000	\$250,000	\$150,000	\$259,885	\$9,885
Total Funding Sources	\$284,965	\$467,758	\$477,100	\$9,342	\$493,798	\$16,698
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$284,913	\$467,755	\$476,997	\$9,242	\$493,692	\$16,695
Other Charges	\$52	\$3	\$103	\$100	\$106	\$3
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$284,965	\$467,758	\$477,100	\$9,342	\$493,798	\$16,698
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Unemployment Insurance						
5071 0018071						
Internal Service Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$712	\$5,000	\$3,500	(\$1,500)	\$3,605	\$105
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$117,748	\$438,500	\$671,850	\$233,350	\$692,006	\$20,156
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$118,460	\$443,500	\$675,350	\$231,850	\$695,611	\$20,261
Retained Earnings	\$476,645	\$100,000	(\$57,293)	(\$157,293)	(\$55,922)	\$1,371
Total Funding Sources	\$595,105	\$543,500	\$618,057	\$74,557	\$639,689	\$21,632
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$595,037	\$543,475	\$618,012	\$74,537	\$639,642	\$21,630
Other Charges	\$68	\$25	\$45	\$20	\$47	\$2
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$595,105	\$543,500	\$618,057	\$74,557	\$639,689	\$21,632
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Vision Care Insurance						
5111 0018111						
Internal Service Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$660	\$2,500	\$2,100	(\$400)	\$2,163	\$63
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$605,419	\$781,622	\$729,679	(\$51,943)	\$751,569	\$21,890
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$606,079	\$784,122	\$731,779	(\$52,343)	\$753,732	\$21,953
Retained Earnings	\$89,574	\$0	\$30,000	\$30,000	\$34,710	\$4,710
Total Funding Sources	\$695,653	\$784,122	\$761,779	(\$22,343)	\$788,442	\$26,663
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$676,247	\$756,983	\$727,900	(\$29,083)	\$753,377	\$25,477
Other Charges	\$19,406	\$27,139	\$33,879	\$6,740	\$35,065	\$1,186
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$695,653	\$784,122	\$761,779	(\$22,343)	\$788,442	\$26,663
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Chief Executive Office - Workers Compensation						
5081 0018081						
Internal Service Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$87,634	\$200,000	\$250,000	\$50,000	\$257,500	\$7,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,669,896	\$5,358,763	\$4,973,568	(\$385,195)	\$5,122,775	\$149,207
Miscellaneous Revenue	\$50	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,757,580	\$5,558,763	\$5,223,568	(\$335,195)	\$5,380,275	\$156,707
Retained Earnings	(\$820,603)	\$0	\$0	\$0	\$26,118	\$26,118
Total Funding Sources	\$3,936,977	\$5,558,763	\$5,223,568	(\$335,195)	\$5,406,393	\$182,825
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,655,757	\$5,338,122	\$4,962,345	(\$375,777)	\$5,136,027	\$173,682
Other Charges	\$281,220	\$220,641	\$261,223	\$40,582	\$270,366	\$9,143
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,936,977	\$5,558,763	\$5,223,568	(\$335,195)	\$5,406,393	\$182,825
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Clerk-Recorder						
0100 0020001						
General Fund	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$ 147,448	\$ 136,000	\$ 134,947	(\$ 1,053)	\$ 139,670	\$ 4,723
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$ 1,772,733	\$ 1,666,015	\$ 1,655,562	(\$ 10,453)	\$ 1,713,508	\$ 57,946
Miscellaneous Revenue	\$ 331,257	\$ 305,500	\$ 371,178	\$ 65,678	\$ 373,359	\$ 2,181
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 2,251,438	\$ 2,107,515	\$ 2,161,687	\$ 54,172	\$ 2,226,537	\$ 64,850
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$ 2,251,438	\$ 2,107,515	\$ 2,161,687	\$ 54,172	\$ 2,226,537	\$ 64,850
Salaries and Benefits	\$ 1,562,577	\$ 1,894,816	\$ 2,194,572	\$ 299,756	\$ 2,262,990	\$ 68,418
Services and Supplies	\$ 100,925	\$ 164,225	\$ 173,648	\$ 9,423	\$ 179,726	\$ 6,078
Other Charges	\$ 265,949	\$ 274,050	\$ 348,257	\$ 74,207	\$ 360,446	\$ 12,189
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$ 460	\$ 521	\$ 439	(\$ 82)	\$ 439	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 1,929,911	\$ 2,333,612	\$ 2,716,916	\$ 383,304	\$ 2,803,601	\$ 86,685
General Fund Contribution	(\$ 321,527)	\$ 226,097	\$ 555,229	\$ 329,132	\$ 577,064	\$ 21,835
Total Allocated Positions	-	-	34		34	0

Clerk-Recorder - Elections						
0100 0020299						
General Fund	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$ 210,503	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$ 291,620	\$ 697,419	\$ 205,000	(\$ 492,419)	\$ 721,000	\$ 516,000
Miscellaneous Revenue	\$ 27,142	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 529,265	\$ 697,419	\$ 205,000	(\$ 492,419)	\$ 721,000	\$ 516,000
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$ 529,265	\$ 697,419	\$ 205,000	(\$ 492,419)	\$ 721,000	\$ 516,000
Salaries and Benefits	\$ 1,085,757	\$ 1,259,940	\$ 1,026,269	(\$ 233,671)	\$ 1,058,948	\$ 32,679
Services and Supplies	\$ 1,259,285	\$ 1,577,172	\$ 1,287,206	(\$ 289,966)	\$ 2,083,741	\$ 796,535
Other Charges	\$ 100,917	\$ 118,063	\$ 103,656	(\$ 14,407)	\$ 107,284	\$ 3,628
Fixed Assets						
Equipment	\$ 8,250	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$ 1,198	\$ 1,400	\$ 700	(\$ 700)	\$ 1,400	\$ 700
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 2,455,407	\$ 2,956,575	\$ 2,417,831	(\$ 538,744)	\$ 3,251,373	\$ 833,542
General Fund Contribution	\$ 1,926,142	\$ 2,259,156	\$ 2,212,831	(\$ 46,325)	\$ 2,530,373	\$ 317,542
Total Allocated Positions	-	-	14		14	0

Clerk-Recorder Modernization						
1723 0020500						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$901,809	\$793,034	\$740,118	(\$52,916)	\$762,322	\$22,204
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$901,809	\$793,034	\$740,118	(\$52,916)	\$762,322	\$22,204
Use of Fund Balance	\$35,318	\$1,986,397	\$1,697,680	(\$288,717)	\$1,753,166	\$55,486
Total Funding Sources	\$937,127	\$2,779,431	\$2,437,798	(\$341,633)	\$2,515,488	\$77,690
Salaries and Benefits	\$675,158	\$1,150,373	\$940,532	(\$209,841)	\$971,068	\$30,536
Services and Supplies	\$233,443	\$1,448,500	\$1,347,266	(\$101,234)	\$1,394,420	\$47,154
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Equipment	\$28,526	\$180,558	\$150,000	(\$30,558)	\$150,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$937,127	\$2,779,431	\$2,437,798	(\$341,633)	\$2,515,488	\$77,690
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Clerk-Recorder - Vital & Health Statistics						
1786 0020601						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$55,591	\$52,000	\$56,745	\$4,745	\$58,447	\$1,702
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$55,591	\$52,000	\$56,745	\$4,745	\$58,447	\$1,702
Use of Fund Balance	(\$55,591)	\$87,152	\$127,539	\$40,387	(\$28,447)	(\$155,986)
Total Funding Sources	\$0	\$139,152	\$184,284	\$45,132	\$30,000	(\$154,284)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$139,152	\$184,284	\$45,132	\$30,000	(\$154,284)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$139,152	\$184,284	\$45,132	\$30,000	(\$154,284)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

County Counsel						
0100 0022000						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,455,371	\$1,399,978	\$1,591,667	\$191,689	\$1,639,417	\$47,750
Miscellaneous Revenue	\$3,311	\$22	\$0	(\$22)	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,458,682	\$1,400,000	\$1,591,667	\$191,667	\$1,639,417	\$47,750
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,458,682	\$1,400,000	\$1,591,667	\$191,667	\$1,639,417	\$47,750
Salaries and Benefits	\$2,250,106	\$2,673,219	\$2,795,915	\$122,696	\$2,879,499	\$83,584
Services and Supplies	\$81,763	\$205,506	\$218,415	\$12,909	\$226,060	\$7,645
Other Charges	\$173,095	\$169,818	\$213,992	\$44,174	\$221,482	\$7,490
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$70	\$30	\$30	\$0	\$30	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,505,034	\$3,048,573	\$3,228,352	\$179,779	\$3,327,071	\$98,719
General Fund Contribution	\$1,046,352	\$1,648,573	\$1,636,685	(\$11,888)	\$1,687,654	\$50,969
Total Allocated Positions	-	-	16		16	0

General Services Agency - Administration						
0100 0019010						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$604,489	\$726,647	\$755,200	\$28,553	\$778,900	\$23,700
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$604,489	\$726,647	\$755,200	\$28,553	\$778,900	\$23,700
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$604,489	\$726,647	\$755,200	\$28,553	\$778,900	\$23,700
Salaries and Benefits	\$553,193	\$668,665	\$700,900	\$32,235	\$722,900	\$22,000
Services and Supplies	\$19,081	\$10,659	\$14,900	\$4,241	\$15,300	\$400
Other Charges	\$32,215	\$47,323	\$39,400	(\$7,923)	\$40,700	\$1,300
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$604,489	\$726,647	\$755,200	\$28,553	\$778,900	\$23,700
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	5		5	0

General Services Agency - Central Services Division						
5001 0018210						
Internal Service Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,304,856	\$1,428,369	\$1,508,800	\$80,431	\$1,563,300	\$54,500
Miscellaneous Revenue	\$90	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,304,946	\$1,428,369	\$1,508,800	\$80,431	\$1,563,300	\$54,500
Retained Earnings	(\$66,493)	\$52,000	\$81,500	\$29,500	\$0	(\$81,500)
Total Funding Sources	\$1,238,453	\$1,480,369	\$1,590,300	\$109,931	\$1,563,300	(\$27,000)
Salaries and Benefits	\$893,511	\$1,049,891	\$1,102,100	\$52,209	\$1,137,800	\$35,700
Services and Supplies	\$60,788	\$92,451	\$86,700	(\$5,751)	\$89,500	\$2,800
Other Charges	\$260,324	\$286,027	\$325,000	\$38,973	\$336,000	\$11,000
Fixed Assets						
Equipment	\$23,830	\$52,000	\$76,500	\$24,500	\$0	(\$76,500)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,238,453	\$1,480,369	\$1,590,300	\$109,931	\$1,563,300	(\$27,000)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	11		11	0

General Services Agency - Facilities Maintenance Division						
5170 0018700						
Internal Service Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$10,196	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$5,654,440	\$6,135,520	\$6,699,400	\$563,880	\$7,111,200	\$411,800
Miscellaneous Revenue	\$3,660	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$8,919	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,677,215	\$6,135,520	\$6,699,400	\$563,880	\$7,111,200	\$411,800
Retained Earnings	(\$354,694)	\$262,003	\$320,100	\$58,097	\$145,000	(\$175,100)
Total Funding Sources	\$5,322,521	\$6,397,523	\$7,019,500	\$621,977	\$7,256,200	\$236,700
Salaries and Benefits	\$2,531,295	\$3,396,478	\$3,483,300	\$86,822	\$3,596,500	\$113,200
Services and Supplies	\$2,052,753	\$2,087,569	\$2,513,300	\$430,731	\$2,606,400	\$88,100
Other Charges	\$621,432	\$777,476	\$877,800	\$100,324	\$908,300	\$30,500
Fixed Assets						
Equipment	\$117,041	\$136,000	\$140,100	\$4,100	\$145,000	\$4,900
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,322,521	\$6,397,523	\$7,019,500	\$621,977	\$7,256,200	\$236,700
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	36		36	0

General Services Agency - Fleet Services Division						
5021 0018500						
Internal Service Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,589,442	\$3,161,455	\$3,531,500	\$370,045	\$3,698,200	\$166,700
Miscellaneous Revenue	\$166,052	\$30,000	\$43,900	\$13,900	\$0	(\$43,900)
Other Financing Sources	\$17,523	\$5,000	\$2,500	(\$2,500)	\$0	(\$2,500)
Total Revenue	\$2,773,017	\$3,196,455	\$3,577,900	\$381,445	\$3,698,200	\$120,300
Retained Earnings	\$193,374	\$111,870	\$105,000	(\$6,870)	(\$17,800)	(\$122,800)
Total Funding Sources	\$2,966,391	\$3,308,325	\$3,682,900	\$374,575	\$3,680,400	(\$2,500)
Salaries and Benefits	\$933,116	\$1,026,969	\$1,097,100	\$70,131	\$1,132,800	\$35,700
Services and Supplies	\$1,756,247	\$1,989,070	\$2,092,300	\$103,230	\$2,165,500	\$73,200
Other Charges	\$241,676	\$257,786	\$369,500	\$111,714	\$382,100	\$12,600
Fixed Assets						
Equipment	\$35,352	\$34,500	\$124,000	\$89,500	\$0	(\$124,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,966,391	\$3,308,325	\$3,682,900	\$374,575	\$3,680,400	(\$2,500)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	10		10	0

General Services Agency - 12th Street - Office Building						
171A 0016200						
Special Revenue Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$20,234	\$20,500	\$20,200	(\$300)	\$20,800	\$600
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$20,234	\$20,500	\$20,200	(\$300)	\$20,800	\$600
Use of Fund Balance	\$157	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$20,391	\$20,500	\$20,200	(\$300)	\$20,800	\$600
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$13,890	\$14,808	\$8,500	(\$6,308)	\$8,800	\$300
Other Charges	\$28,531	\$26,192	\$31,800	\$5,608	\$32,900	\$1,100
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$42,421	\$41,000	\$40,300	(\$700)	\$41,700	\$1,400
General Fund Contribution	\$22,030	\$20,500	\$20,100	(\$400)	\$20,900	\$800
Total Allocated Positions	-	-	-		-	0

General Services Agency - Utilities						
5170 0018720						
Internal Service Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,292,801	\$4,475,882	\$5,132,500	\$656,618	\$5,337,900	\$205,400
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,292,801	\$4,475,882	\$5,132,500	\$656,618	\$5,337,900	\$205,400
Retained Earnings	\$34,017	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,326,818	\$4,475,882	\$5,132,500	\$656,618	\$5,337,900	\$205,400
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,320,606	\$4,471,020	\$5,124,500	\$653,480	\$5,329,500	\$205,000
Other Charges	\$6,212	\$4,862	\$8,000	\$3,138	\$8,400	\$400
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,326,818	\$4,475,882	\$5,132,500	\$656,618	\$5,337,900	\$205,400
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Strategic Business Technology						
5031 0048100						
Internal Service Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,862,954	\$5,035,824	\$7,283,270	\$2,247,446	\$7,928,429	\$645,159
Miscellaneous Revenue	\$323	\$0	\$50,000	\$50,000	\$51,500	\$1,500
Other Financing Sources	(\$1,658)	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,861,619	\$5,035,824	\$7,333,270	\$2,297,446	\$7,979,929	\$646,659
Retained Earnings	(\$836,876)	\$1,492,784	\$407,050	(\$1,085,734)	\$0	(\$407,050)
Total Funding Sources	\$4,024,743	\$6,528,608	\$7,740,320	\$1,211,712	\$7,979,929	\$239,609
Salaries and Benefits	\$2,835,301	\$3,817,911	\$3,857,550	\$39,639	\$3,975,262	\$117,712
Services and Supplies	\$2,683,419	\$1,523,397	\$3,267,325	\$1,743,928	\$3,381,681	\$114,356
Other Charges	\$325,143	\$484,000	\$215,445	(\$268,555)	\$222,986	\$7,541
Fixed Assets						
Equipment	\$112,225	\$703,300	\$400,000	(\$303,300)	\$400,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,985,088	\$6,528,608	\$7,740,320	\$1,211,712	\$7,979,929	\$239,609
General Fund Contribution	\$1,960,345	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	29	-	29	0

S.B.T. - Telecommunications						
5011 0048200						
Internal Service Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$928,235	\$951,165	\$998,658	\$47,493	\$1,351,531	\$352,873
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$928,235	\$951,165	\$998,658	\$47,493	\$1,351,531	\$352,873
Retained Earnings	\$35,871	\$304,969	\$314,000	\$9,031	\$0	(\$314,000)
Total Funding Sources	\$964,106	\$1,256,134	\$1,312,658	\$56,524	\$1,351,531	\$38,873
Salaries and Benefits	\$270,853	\$315,978	\$315,800	(\$178)	\$325,908	\$10,108
Services and Supplies	\$408,300	\$532,423	\$621,653	\$89,230	\$643,411	\$21,758
Other Charges	\$208,792	\$292,733	\$200,205	(\$92,528)	\$207,212	\$7,007
Fixed Assets						
Equipment	\$76,161	\$115,000	\$175,000	\$60,000	\$175,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$964,106	\$1,256,134	\$1,312,658	\$56,524	\$1,351,531	\$38,873
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	2		2	0

Treasurer - Admin/Taxes						
0100 0030001						
General Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C-	Spending	Column E-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$62,454	\$60,000	\$65,000	\$5,000	\$66,950	\$1,950
Fines, Forfeitures, Penalties	\$14,590	\$50,000	\$60,000	\$10,000	\$61,800	\$1,800
Revenue from use of Assets	\$27,490	\$10,000	\$0	(\$10,000)	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$305,190	\$305,500	\$328,500	\$23,000	\$338,355	\$9,855
Miscellaneous Revenue	\$25,088	\$33,750	\$33,750	\$0	\$34,755	\$1,005
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$534,812	\$459,250	\$487,250	\$28,000	\$501,860	\$14,610
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$534,812	\$459,250	\$487,250	\$28,000	\$501,860	\$14,610
Salaries and Benefits	\$1,119,579	\$1,274,636	\$1,212,794	(\$61,842)	\$1,261,478	\$48,684
Services and Supplies	\$159,145	\$219,313	\$234,100	\$14,787	\$226,770	(\$7,330)
Other Charges	\$152,484	\$185,941	\$177,179	(\$8,762)	\$183,381	\$6,202
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$38,913)	(\$117,12)	(\$180,365)	(\$18,653)	(\$134,928)	(\$4,563)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,392,295	\$1,668,178	\$1,493,708	(\$174,470)	\$1,536,701	\$42,993
General Fund Contribution	\$857,483	\$1,208,928	\$1,006,458	(\$202,470)	\$1,034,841	\$28,383
Total Allocated Positions	-	-	11		11	0

Treasurer - Revenue Recovery						
0100 0030002 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$5,000	\$5,000	\$0	\$5,150	\$50
Revenue from use of Assets	\$9,080	\$5,000	\$5,000	\$0	\$5,150	\$150
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,083,455	\$1,121,708	\$1,482,425	\$360,717	\$1,574,835	\$92,410
Miscellaneous Revenue	\$8,203	\$3,650	\$3,400	(\$250)	\$3,560	\$160
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,100,738	\$1,135,358	\$1,495,825	\$360,467	\$1,588,695	\$92,870
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,100,738	\$1,135,358	\$1,495,825	\$360,467	\$1,588,695	\$92,870
Salaries and Benefits	\$1,328,785	\$1,439,592	\$1,449,167	\$9,575	\$1,544,119	\$94,952
Services and Supplies	\$233,771	\$231,550	\$366,955	\$135,405	\$333,223	(\$33,732)
Other Charges	\$44,921	\$152,252	\$151,076	(\$1,176)	\$156,364	\$5,288
Fixed Assets						
Equipment	\$0	\$2,700	\$0	(\$2,700)	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$613,285)	(\$690,736)	(\$426,373)	\$264,363	(\$445,011)	(\$18,638)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,094,192	\$1,135,358	\$1,540,825	\$405,467	\$1,588,695	\$47,870
General Fund Contribution	(\$6,546)	\$0	\$45,000	\$45,000	\$0	(\$45,000)
Total Allocated Positions	-	-	18		18	0

Treasurer - Treasury						
0100 0030004 General Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$556,346	\$684,670	\$776,268	\$91,598	\$829,391	\$53,123
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$10,030	\$10,500	\$15,000	\$4,500	\$15,450	\$450
Total Revenue	\$566,376	\$695,170	\$791,268	\$96,098	\$844,841	\$53,573
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$566,376	\$695,170	\$791,268	\$96,098	\$844,841	\$53,573
Salaries and Benefits	\$358,216	\$380,188	\$379,555	(\$633)	\$418,503	\$38,948
Services and Supplies	\$40,140	\$153,654	\$332,357	\$178,703	\$336,360	\$4,003
Other Charges	\$44,726	\$46,328	\$46,356	\$28	\$47,978	\$1,622
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$115,000	\$115,000	\$42,000	(\$73,000)	\$42,000	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$558,082	\$695,170	\$800,268	\$105,098	\$844,841	\$44,573
General Fund Contribution	(\$8,294)	\$0	\$9,000	\$9,000	\$0	(\$9,000)
Total Allocated Positions	-	-	4		4	0

Environmental Resources						
1001 0034100 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$136,388	\$46,000	\$31,000	(\$15,000)	\$31,000	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	(\$19,933)	\$343,154	\$285,940	(\$57,214)	\$175,661	(\$110,279)
Charges for Service	\$5,626,085	\$5,142,582	\$5,681,587	\$539,005	\$5,730,082	\$48,495
Miscellaneous Revenue	\$80,140	\$36,080	\$13,800	(\$22,280)	\$13,800	\$0
Other Financing Sources	\$856,519	\$846,720	\$846,405	(\$315)	\$846,405	\$0
Total Revenue	\$6,680,199	\$6,414,536	\$6,858,732	\$444,196	\$6,796,948	(\$61,784)
Use of Fund Balance	\$258,913	\$2,543,274	\$2,517,171	(\$392,103)	\$2,692,209	\$541,038
Total Funding Sources	\$6,939,112	\$8,957,810	\$9,009,903	\$52,093	\$9,489,157	\$479,254
Salaries and Benefits	\$7,392,756	\$9,073,645	\$9,291,448	\$217,803	\$9,723,473	\$432,025
Services and Supplies	\$828,685	\$1,594,850	\$1,463,077	(\$131,773)	\$1,369,187	(\$93,890)
Other Charges	\$754,620	\$790,099	\$1,064,299	\$274,200	\$1,110,550	\$37,251
Fixed Assets						
Buildings & Improvements	\$44,862	\$158,405	\$0	(\$158,405)	\$200,000	\$200,000
Equipment	\$206,162	\$214,400	\$186,500	(\$27,900)	\$159,000	(\$27,500)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$1,376,383)	(\$1,839,078)	(\$1,960,910)	(\$1,218,32)	(\$2,029,542)	(\$68,632)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,850,702	\$9,992,321	\$10,044,414	\$52,093	\$10,523,668	\$479,254
General Fund Contribution	\$911,590	\$1,034,511	\$1,034,511	\$0	\$1,034,511	\$0
Total Allocated Positions	-	-	88		88	0

Environmental Resources - AB 939 - Source Reduction and Recycle						
1004 0034204 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,167	\$5,000	\$5,000	\$0	\$5,000	\$0
Intergovernmental Revenue	\$55,743	\$354,240	\$338,400	(\$15,840)	\$338,400	\$0
Charges for Service	\$575,700	\$580,200	\$580,200	\$0	\$580,200	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$636,610	\$939,440	\$923,600	(\$15,840)	\$923,600	\$0
Use of Fund Balance	(\$34,957)	\$220,000	\$0	(\$220,000)	\$0	\$0
Total Funding Sources	\$601,653	\$1,159,440	\$923,600	(\$235,840)	\$923,600	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$279,257	\$406,000	\$406,000	\$0	\$406,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$322,396	\$753,440	\$517,600	(\$235,840)	\$517,600	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$601,653	\$1,159,440	\$923,600	(\$235,840)	\$923,600	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-		-	0

Environmental Resources - Abandoned Vehicle Abatement						
1014 0034234 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$58,677	\$50,000	\$52,000	\$2,000	\$53,560	\$1,560
Charges for Service	\$386	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$59,063	\$50,000	\$52,000	\$2,000	\$53,560	\$1,560
Use of Fund Balance	(\$16,110)	\$11,893	\$4,694	(\$7,199)	\$10,691	\$5,997
Total Funding Sources	\$42,953	\$61,893	\$56,694	(\$5,199)	\$64,251	\$7,557
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$750	\$6,980	\$1,980	(\$5,000)	\$7,622	\$5,642
Other Charges	\$850	\$2,664	\$898	(\$1,766)	\$929	\$31
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$41,353	\$52,249	\$53,816	\$1,567	\$55,700	\$1,884
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$42,953	\$61,893	\$56,694	(\$5,199)	\$64,251	\$7,557
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Environmental Resources - Beverage Container Recycling						
1010 0034211 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$28,890	\$36,000	\$30,000	(\$6,000)	\$30,900	\$900
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$28,890	\$36,000	\$30,000	(\$6,000)	\$30,900	\$900
Use of Fund Balance	\$662	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$29,552	\$36,000	\$30,000	(\$6,000)	\$30,900	\$900
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$12,711	\$23,000	\$20,000	(\$3,000)	\$20,700	\$700
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$16,841	\$13,000	\$10,000	(\$3,000)	\$10,200	\$200
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$29,552	\$36,000	\$30,000	(\$6,000)	\$30,900	\$900
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Environmental Resources - Code Enforcement Abatement						
1016 0034237						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$19,093	\$20,000	\$20,000	\$0	\$20,000	\$0
Total Funding Sources	\$19,093	\$20,000	\$20,000	\$0	\$20,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$8,310	\$9,217	\$9,217	\$0	\$9,217	\$0
Other Charges	\$10,783	\$10,783	\$10,783	\$0	\$10,783	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$19,093	\$20,000	\$20,000	\$0	\$20,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Environmental Resources - Disclosure Program						
1005 0034205						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,305	\$2,500	\$0	(\$2,500)	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$363,428	\$375,008	\$381,180	\$6,172	\$393,400	\$12,220
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$364,733	\$377,508	\$381,180	\$3,672	\$393,400	\$12,220
Use of Fund Balance	\$38,187	\$0	\$66,320	\$66,320	\$69,150	\$2,830
Total Funding Sources	\$402,920	\$377,508	\$447,500	\$69,992	\$462,550	\$15,050
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$7,920	\$17,500	\$17,500	\$0	\$17,500	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$395,000	\$360,008	\$430,000	\$69,992	\$445,050	\$15,050
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$402,920	\$377,508	\$447,500	\$69,992	\$462,550	\$15,050
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Environmental Resources - E-Waste Collection Facility						
1015 0034236						
Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Environmental Resources - Fink Road Landfill						
4021 0041100						
Enterprise Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$660,455	\$400,000	\$500,000	\$100,000	\$515,000	\$15,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$7,751,814	\$7,325,000	\$8,075,000	\$750,000	\$8,075,000	\$0
Miscellaneous Revenue	\$37,676	\$10,000	\$10,000	\$0	\$10,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$8,449,945	\$7,735,000	\$8,585,000	\$850,000	\$8,600,000	\$15,000
Retained Earnings	(\$1424,763)	\$1,637,460	\$7,881,229	(\$2,756,231)	\$8,942,176	\$1,060,947
Total Funding Sources	\$7,025,182	\$18,372,460	\$16,466,229	(\$1,906,231)	\$17,542,176	\$1,075,947
Salaries and Benefits	\$1,224,763	\$1,605,309	\$1,800,139	\$194,830	\$1,871,322	\$71,183
Services and Supplies	\$2,451,462	\$10,398,875	\$8,795,850	(\$1,603,025)	\$9,107,210	\$311,360
Other Charges	\$1,531,027	\$371,026	\$542,168	\$171,142	\$557,644	\$15,476
Fixed Assets						
Buildings & Improvements	\$0	\$100,000	\$100,000	\$0	\$150,000	\$50,000
Equipment	\$7,811	\$729,000	\$2,028,072	\$1,299,072	\$656,000	(\$1,372,072)
Other Financing Uses	\$1,810,119	\$5,168,250	\$3,200,000	(\$1,968,250)	\$5,200,000	\$2,000,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,025,182	\$18,372,460	\$16,466,229	(\$1,906,231)	\$17,542,176	\$1,075,947
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	17	-	17	0

Environmental Resources - Gear Road Landfill						
4031 0041200						
Enterprise Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$ 2,618	\$1,000	\$0	(\$1,000)	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$ 1,400,000	\$ 4,718,250	\$ 2,724,534	(\$1,993,716)	\$ 4,701,971	\$ 1,977,437
Total Revenue	\$ 1,412,618	\$ 4,719,250	\$ 2,724,534	(\$1,994,716)	\$ 4,701,971	\$ 1,977,437
Retained Earnings	(\$ 14,2618)	\$ 40,695	\$ 85,000	\$ 44,305	\$ 87,976	\$ 2,976
Total Funding Sources	\$0	\$ 4,759,945	\$ 2,809,534	(\$ 1,950,411)	\$ 4,789,947	\$ 1,980,413
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	(\$ 55,234)	\$ 4,661,350	\$ 2,699,900	(\$ 1,961,450)	\$ 4,676,475	\$ 1,976,575
Other Charges	\$ 55,234	\$ 98,595	\$ 109,634	\$ 11,039	\$ 113,472	\$ 3,838
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$ 4,759,945	\$ 2,809,534	(\$ 1,950,411)	\$ 4,789,947	\$ 1,980,413
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Environmental Resources - Household Hazardous Waste						
1002 0034202						
Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$ 5,619	\$0	\$ 6,000	\$ 6,000	\$ 6,000	\$0
Intergovernmental Revenue	\$ 165,593	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$ 609,196	\$ 756,650	\$ 761,500	\$ 4,850	\$ 761,500	\$0
Miscellaneous Revenue	\$ 14,555	\$ 1,270	\$ 35,000	\$ 33,730	\$ 17,000	(\$ 18,000)
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 794,963	\$ 757,920	\$ 802,500	\$ 44,580	\$ 784,500	(\$ 18,000)
Use of Fund Balance	(\$ 142,378)	\$ 119,151	\$ 352,108	\$ 232,957	\$ 197,696	(\$ 154,412)
Total Funding Sources	\$ 652,585	\$ 877,071	\$ 1,154,608	\$ 277,537	\$ 982,196	(\$ 172,412)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$ 165,927	\$ 337,161	\$ 378,569	\$ 41,408	\$ 359,222	(\$ 19,347)
Other Charges	\$ 548	\$ 6,910	\$ 2,049	(\$ 4,861)	\$ 6,769	\$ 4,720
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$ 140,000	\$ 140,000	\$0	(\$ 140,000)
Equipment	\$0	\$0	\$ 85,000	\$ 85,000	\$ 48,000	(\$ 37,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$ 486,110	\$ 533,000	\$ 548,990	\$ 15,990	\$ 568,205	\$ 19,215
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 652,585	\$ 877,071	\$ 1,154,608	\$ 277,537	\$ 982,196	(\$ 172,412)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Environmental Resources - Trust Fund						
1009 0034209						
Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$161	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$161	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$98	\$41,174	\$5,300	(\$35,874)	\$5,300	\$0
Total Funding Sources	\$259	\$41,174	\$5,300	(\$35,874)	\$5,300	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$259	\$5,300	\$5,300	\$0	\$5,300	\$0
Other Charges	\$0	\$35,874	\$0	(\$35,874)	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$259	\$41,174	\$5,300	(\$35,874)	\$5,300	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Environmental Resources - Underground Storage Tank Program						
1006 0034206						
Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$233)	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	(\$233)	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$233	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Environmental Resources - Used Oil Recycling						
1008 0034207 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$89,120	\$85,000	\$85,000	\$0	\$87,550	\$2,550
Charges for Service	\$558	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$89,678	\$85,000	\$85,000	\$0	\$87,550	\$2,550
Use of Fund Balance	(\$288)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$89,390	\$85,000	\$85,000	\$0	\$87,550	\$2,550
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$60,474	\$59,500	\$60,000	\$500	\$62,100	\$2,100
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$28,916	\$25,500	\$25,000	(\$500)	\$25,450	\$450
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$89,390	\$85,000	\$85,000	\$0	\$87,550	\$2,550
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Environmental Resources - Vehicle Registration Fee Surcharge						
1003 0034203 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,461	\$4,000	\$4,000	\$0	\$4,000	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,461	\$4,000	\$4,000	\$0	\$4,000	\$0
Use of Fund Balance	(\$1,461)	\$63,733	\$64,000	\$267	\$64,000	\$0
Total Funding Sources	\$0	\$67,733	\$68,000	\$267	\$68,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$67,733	\$68,000	\$267	\$68,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$67,733	\$68,000	\$267	\$68,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Environmental Resources - Waste Tire Enforcement Grant						
1012 0034200 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$92,486	\$118,949	\$126,000	\$7,051	\$129,780	\$3,780
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$92,486	\$118,949	\$126,000	\$7,051	\$129,780	\$3,780
Use of Fund Balance	(\$5,460)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$87,026	\$118,949	\$126,000	\$7,051	\$129,780	\$3,780
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,709	\$17,068	\$17,816	\$748	\$18,440	\$624
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$84,317	\$101,881	\$108,184	\$6,303	\$111,340	\$3,156
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$87,026	\$118,949	\$126,000	\$7,051	\$129,780	\$3,780
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Parks and Recreation						
0100 0035110 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$43,480	\$43,480	\$43,480	\$0	\$44,784	\$1,304
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$35,929	\$24,015	\$24,015	\$0	\$24,735	\$720
Intergovernmental Revenue	\$88,625	\$247,280	\$35,000	(\$212,280)	\$0	(\$35,000)
Charges for Service	\$4,502,506	\$3,429,468	\$4,081,103	\$651,635	\$4,127,203	\$46,100
Miscellaneous Revenue	\$24,553	\$19,500	\$19,500	\$0	\$20,085	\$585
Other Financing Sources	\$3,379	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,698,472	\$3,763,743	\$4,203,098	\$439,355	\$4,216,807	\$13,709
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,698,472	\$3,763,743	\$4,203,098	\$439,355	\$4,216,807	\$13,709
Salaries and Benefits	\$2,950,811	\$3,396,530	\$3,935,586	\$539,056	\$3,838,092	(\$97,494)
Services and Supplies	\$1,435,918	\$1,695,287	\$1,859,935	\$164,648	\$1,456,660	(\$403,275)
Other Charges	\$987,305	\$923,846	\$1,167,675	\$243,829	\$1,300,524	\$132,849
Fixed Assets						
Buildings & Improvements	\$69,613	\$31,440	\$0	(\$31,440)	\$0	\$0
Equipment	\$188,459	\$190,600	\$338,046	\$147,446	\$199,046	(\$139,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$515,655	\$431,766	\$518,723	\$86,957	\$500,403	(\$18,320)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,147,761	\$6,669,469	\$7,819,965	\$1,150,496	\$7,294,725	(\$525,240)
General Fund Contribution	\$1,449,289	\$2,905,726	\$3,616,867	\$711,141	\$3,077,918	(\$538,949)
Total Allocated Positions	-	-	46	-	46	0

Parks and Recreation - Fish and Wildlife						
1727 0035452 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$1,098	\$600	\$1,000	\$400	\$1,000	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,098	\$600	\$1,000	\$400	\$1,000	\$0
Use of Fund Balance	\$7,194	\$49,400	\$19,000	(\$30,400)	\$19,000	\$0
Total Funding Sources	\$8,292	\$50,000	\$20,000	(\$30,000)	\$20,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$8,292	\$50,000	\$20,000	(\$30,000)	\$20,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,292	\$50,000	\$20,000	(\$30,000)	\$20,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Parks and Recreation - Modesto Reservoir Patrol						
1728 0035453 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$23,000	\$23,000	\$23,000	\$0	\$23,000	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$23,000	\$23,000	\$23,000	\$0	\$23,000	\$0
Use of Fund Balance	(\$23,000)	\$285,979	\$0	(\$285,979)	\$0	\$0
Total Funding Sources	\$0	\$308,979	\$23,000	(\$285,979)	\$23,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$10,000	\$23,000	\$13,000	\$23,000	\$0
Other Charges	\$0	\$25,000	\$0	(\$25,000)	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$273,979	\$0	(\$273,979)	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$308,979	\$23,000	(\$285,979)	\$23,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Parks and Recreation - Off-Highway Vehicle Fund						
1702 0035450 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$3,825	\$5,000	\$5,000	\$0	\$0	(\$5,000)
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,166	\$1,000	\$1,000	\$0	\$0	(\$1,000)
Intergovernmental Revenue	\$499,999	\$542,385	\$657,377	\$114,992	\$0	(\$657,377)
Charges for Service	\$25,735	\$100,000	\$10,000	\$1,000	\$0	(\$10,000)
Miscellaneous Revenue	\$1,022	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$23,400	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$656,147	\$648,385	\$764,377	\$115,992	\$0	(\$764,377)
Use of Fund Balance	\$21,825	\$80,080	\$91,114	\$11,034	\$0	(\$91,114)
Total Funding Sources	\$677,972	\$728,465	\$855,491	\$127,026	\$0	(\$855,491)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$12,665	\$11,105	\$306,305	\$125,200	\$0	(\$306,305)
Other Charges	\$334,436	\$1,170	\$511,186	\$510,116	\$0	(\$511,186)
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$30,000	\$30,000	\$0	(\$30,000)
Equipment	\$179,421	\$105,000	\$8,000	(\$97,000)	\$0	(\$8,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$1,450	\$441,190	\$0	(\$441,190)	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$677,972	\$728,465	\$855,491	\$127,026	\$0	(\$855,491)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Parks and Recreation - Regional Water Safety Training Center						
1694 0035701 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$409	\$1,000	\$1,000	\$0	\$0	(\$1,000)
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$15,000	\$20,000	\$20,000	\$0	\$0	(\$20,000)
Other Financing Sources	\$10,000	\$10,000	\$0	(\$10,000)	\$0	\$0
Total Revenue	\$25,409	\$31,000	\$21,000	(\$10,000)	\$0	(\$21,000)
Use of Fund Balance	\$37,845	\$30,025	\$26,221	(\$3,804)	\$0	(\$26,221)
Total Funding Sources	\$63,254	\$61,025	\$47,221	(\$13,804)	\$0	(\$47,221)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$41,554	\$29,025	\$32,853	\$3,828	\$34,004	\$1,151
Other Charges	\$21,700	\$32,000	\$33,600	\$1,600	\$34,776	\$1,176
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$63,254	\$61,025	\$66,453	\$5,428	\$68,780	\$2,327
General Fund Contribution	\$0	\$0	\$19,232	\$19,232	\$68,780	\$49,548
Total Allocated Positions	-	-	-	-	-	0

Parks and Recreation - Tuolumne River Regional Park						
0100 0035420 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$194,512	\$194,512	\$198,402	\$3,890	\$198,402	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$194,512	\$194,512	\$198,402	\$3,890	\$198,402	\$0
General Fund Contribution	\$194,512	\$194,512	\$198,402	\$3,890	\$198,402	\$0
Total Allocated Positions	-	-	-	-	-	0

Planning & Community Development						
0100 0025101 General Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$178,063	\$160,000	\$162,000	\$2,000	\$166,860	\$4,860
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$584,559	\$855,944	\$879,860	\$23,916	\$906,255	\$26,395
Miscellaneous Revenue	\$1,751	\$531	\$1,375	\$844	\$1,417	\$42
Other Financing Sources	\$0	\$1,486	\$1,500	\$14	\$1,545	\$45
Total Revenue	\$764,373	\$1,017,961	\$1,044,735	\$26,774	\$1,076,077	\$31,342
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$764,373	\$1,017,961	\$1,044,735	\$26,774	\$1,076,077	\$31,342
Salaries and Benefits	\$1,498,785	\$1,795,500	\$2,008,608	\$213,108	\$2,069,968	\$61,360
Services and Supplies	\$102,827	\$177,722	\$183,095	\$5,373	\$189,503	\$6,408
Other Charges	\$204,927	\$193,684	\$263,116	\$69,432	\$272,325	\$9,209
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$548	\$1,858	\$2,261	\$403	\$2,261	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,807,087	\$2,168,764	\$2,457,080	\$288,316	\$2,534,057	\$76,977
General Fund Contribution	\$1,042,714	\$1,150,803	\$1,412,345	\$261,542	\$1,457,980	\$45,635
Total Allocated Positions	-	-	18	-	18	0

Planning - Building Permits						
1206 0040400 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$1,961,031	\$1,941,701	\$2,000,200	\$58,499	\$2,060,206	\$60,006
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$513,746	\$420,913	\$454,500	\$33,587	\$468,135	\$13,635
Miscellaneous Revenue	\$1,389	\$1,150	\$1,300	\$150	\$1,339	\$39
Other Financing Sources	\$18,633	\$36,600	\$30,000	(\$6,600)	\$30,900	\$900
Total Revenue	\$2,494,799	\$2,400,364	\$2,486,200	\$85,636	\$2,560,580	\$74,580
Use of Fund Balance	(\$375,140)	\$189,706	\$278,814	\$89,108	\$267,060	(\$1,754)
Total Funding Sources	\$2,119,659	\$2,590,070	\$2,764,814	\$174,744	\$2,827,640	\$62,826
Salaries and Benefits	\$1,463,910	\$1,926,686	\$1,932,767	\$6,081	\$1,993,222	\$60,455
Services and Supplies	\$422,543	\$278,875	\$337,070	\$58,195	\$348,867	\$11,797
Other Charges	\$233,206	\$384,509	\$444,977	\$60,468	\$460,551	\$15,574
Fixed Assets						
Equipment	\$0	\$0	\$50,000	\$50,000	\$25,000	(\$25,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,119,659	\$2,590,070	\$2,764,814	\$174,744	\$2,827,640	\$62,826
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	17		17	0

Planning - Dangerous Building Abatement						
1746 0043290 Special Revenue Fund						
	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C- Column B	FY 2019-2020 Spending Plan	Change Column E- Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$60,000	\$24,000	(\$36,000)	\$24,000	\$0
Miscellaneous Revenue	\$10,071	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$10,071	\$60,000	\$24,000	(\$36,000)	\$24,000	\$0
Use of Fund Balance	\$28,293	\$60,000	\$24,000	(\$36,000)	\$24,000	\$0
Total Funding Sources	\$38,364	\$120,000	\$48,000	(\$72,000)	\$48,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$24,186	\$80,000	\$30,000	(\$50,000)	\$30,000	\$0
Other Charges	\$14,178	\$40,000	\$18,000	(\$22,000)	\$18,000	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$38,364	\$120,000	\$48,000	(\$72,000)	\$48,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-		-	0

Planning - General Plan Maintenance						
179A 0025521 Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,457	\$10,000	\$5,000	\$5,000	\$15,450	\$450
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$15,171	\$15,500	\$15,500	\$8,000	\$170,465	\$4,965
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$156,868	\$167,500	\$180,500	\$13,000	\$185,915	\$5,415
Use of Fund Balance	(\$75,478)	\$122,879	\$135,500	\$12,621	\$141,145	\$5,645
Total Funding Sources	\$81,390	\$290,379	\$316,000	\$25,621	\$327,060	\$11,060
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$29,654	\$89,100	\$108,000	\$18,900	\$111,780	\$3,780
Other Charges	\$51,736	\$201,279	\$208,000	\$6,721	\$215,280	\$7,280
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$81,390	\$290,379	\$316,000	\$25,621	\$327,060	\$11,060
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Planning - Special Revenue Grants						
1717 0025450 Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$918	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$3,222,378	\$6,073,467	\$5,550,186	(\$523,281)	\$4,864,186	(\$686,000)
Charges for Service	\$3,241	\$512,910	\$212,910	(\$300,000)	\$212,910	\$0
Miscellaneous Revenue	\$187,702	\$107,150	\$60,100	(\$47,050)	\$25,000	(\$35,100)
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,414,239	\$6,693,527	\$5,823,196	(\$870,331)	\$5,102,096	(\$721,100)
Use of Fund Balance	(\$57,958)	\$3,000,000	\$3,699,000	\$699,000	\$198,000	(\$3,501,000)
Total Funding Sources	\$3,356,281	\$9,693,527	\$9,522,196	(\$171,331)	\$5,300,096	(\$4,222,100)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,816,220	\$9,174,109	\$8,760,278	(\$413,831)	\$4,762,178	(\$3,998,100)
Other Charges	\$540,061	\$519,418	\$761,918	\$242,500	\$537,918	(\$224,000)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,356,281	\$9,693,527	\$9,522,196	(\$171,331)	\$5,300,096	(\$4,222,100)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	-	0

Public Works - Administration						
1201 0040001						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$430	\$300	\$300	\$0	\$310	\$10
Intergovernmental Revenue	\$52,544	\$46,000	\$46,000	\$0	\$47,380	\$1,380
Charges for Service	\$953,934	\$953,104	\$1,193,470	\$240,366	\$1,241,970	\$48,500
Miscellaneous Revenue	\$6,473	\$150	\$1,000	\$850	\$1,030	\$30
Other Financing Sources	\$550	\$500	\$1,000	\$500	\$1,030	\$30
Total Revenue	\$10,13,931	\$1,000,054	\$1,241,770	\$241,716	\$1,291,720	\$49,950
Use of Fund Balance	\$5,090	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$10,19,021	\$1,000,054	\$1,241,770	\$241,716	\$1,291,720	\$49,950
Salaries and Benefits	\$906,809	\$1,018,243	\$1,068,650	\$50,407	\$1,102,040	\$33,390
Services and Supplies	\$113,589	\$133,016	\$163,950	\$30,934	\$169,690	\$5,740
Other Charges	\$249,587	\$237,982	\$309,170	\$71,188	\$319,990	\$10,820
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$250,964)	(\$389,187)	(\$300,000)	\$89,187	(\$300,000)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,19,021	\$1,000,054	\$1,241,770	\$241,716	\$1,291,720	\$49,950
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	8		8	0

Public Works - Engineering						
1202 0040249						
Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
Column A	Column B	Column C	Column D	Column E	Column F	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$16,955	\$15,000	\$10,000	(\$5,000)	\$10,300	\$300
Charges for Service	\$3,900,428	\$4,746,055	\$4,980,120	\$234,065	\$5,129,520	\$149,400
Miscellaneous Revenue	\$3,212	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$321,232	\$495,520	\$900,000	\$404,480	\$925,580	\$25,580
Total Revenue	\$4,241,827	\$5,256,575	\$5,890,120	\$633,545	\$6,065,400	\$175,280
Use of Fund Balance	\$290,823	(\$18,169)	\$0	\$18,169	\$0	\$0
Total Funding Sources	\$4,532,650	\$5,238,406	\$5,890,120	\$651,714	\$6,065,400	\$175,280
Salaries and Benefits	\$3,473,534	\$4,065,845	\$4,693,840	\$627,995	\$4,838,660	\$144,820
Services and Supplies	\$584,627	\$465,708	\$459,380	(\$6,328)	\$475,460	\$16,080
Other Charges	\$248,525	\$362,666	\$410,730	\$48,064	\$425,110	\$14,380
Fixed Assets						
Equipment	\$20,000	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$250,964	\$389,187	\$371,170	(\$18,017)	\$371,170	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,577,650	\$5,283,406	\$5,935,120	\$651,714	\$6,110,400	\$175,280
General Fund Contribution	\$45,000	\$45,000	\$45,000	\$0	\$45,000	\$0
Total Allocated Positions	-	-	34		34	0

Public Works - Local Transit System						
4001 0041510						
Enterprise Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column B	Plan	Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$6,609,799	\$6,000,496	\$6,702,840	\$702,344	\$6,903,930	\$201,090
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$31,676	\$0	\$60,000	\$60,000	\$0	(\$60,000)
Intergovernmental Revenue	\$1,053,347	\$845,024	\$1,315,000	\$469,976	\$1,354,450	\$39,450
Charges for Service	\$559,230	\$563,665	\$594,290	\$30,625	\$612,120	\$17,830
Miscellaneous Revenue	\$500	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$8,254,552	\$7,409,185	\$8,672,130	\$1,262,945	\$8,870,500	\$198,370
Retained Earnings	(\$230,885)	\$7,205,811	\$8,107,720	\$901,909	\$5,703,420	(\$2,404,300)
Total Funding Sources	\$8,023,667	\$14,614,996	\$16,779,850	\$2,164,854	\$14,573,920	(\$2,205,930)
Salaries and Benefits	\$391,925	\$564,577	\$593,390	\$28,813	\$611,810	\$18,420
Services and Supplies	\$5,529,540	\$5,871,751	\$6,161,650	\$289,899	\$6,377,310	\$215,660
Other Charges	\$1,592,273	\$1,791,775	\$1,713,880	(\$77,895)	\$1,773,870	\$59,990
Fixed Assets						
Buildings & Improvements	\$0	\$250,000	\$250,000	\$0	\$250,000	\$0
Equipment	\$9,929	\$6,136,893	\$8,060,930	\$1,924,037	\$5,560,930	(\$2,500,000)
Other Financing Uses	\$500,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,023,667	\$14,614,996	\$16,779,850	\$2,164,854	\$14,573,920	(\$2,205,930)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	5		5	0

Public Works - Morgan Shop						
5121 0042100						
Internal Service Fund						
	FY 2016-2017	FY 2017-2018	FY 2018-2019	Change	FY 2019-2020	Change
	Actual	Final	Proposed	Column C -	Spending	Column E -
	Column A	Column B	Column C	Column B	Plan	Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,769,087	\$190,630	\$100,000	(\$90,630)	\$0	(\$100,000)
Charges for Service	\$3,095,371	\$3,559,349	\$3,667,811	\$108,462	\$3,851,193	\$183,382
Miscellaneous Revenue	\$3,077	\$1,600	\$0	(\$1,600)	\$0	\$0
Other Financing Sources	(\$23,201)	\$10,000	\$15,000	\$5,000	\$15,450	\$450
Total Revenue	\$4,844,334	\$3,761,579	\$3,782,811	\$21,232	\$3,866,643	\$83,832
Retained Earnings	(\$3,205,924)	\$535,644	\$892,488	\$356,844	\$780,766	(\$111,722)
Total Funding Sources	\$1,638,410	\$4,297,223	\$4,675,299	\$378,076	\$4,647,409	(\$27,890)
Salaries and Benefits	\$836,673	\$1,019,317	\$1,025,287	\$5,970	\$1,057,278	\$31,991
Services and Supplies	\$1,106,967	\$1,079,916	\$1,513,705	\$433,789	\$1,586,875	\$73,170
Other Charges	\$1,157,203	\$1,236,623	\$1,341,307	\$104,684	\$1,388,256	\$46,949
Fixed Assets						
Buildings & Improvements	\$6,407,627	\$266,367	\$0	(\$266,367)	\$0	\$0
Equipment	(\$7,870,060)	\$695,000	\$795,000	\$100,000	\$615,000	(\$180,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,638,410	\$4,297,223	\$4,675,299	\$378,076	\$4,647,409	(\$27,890)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	9		9	0

Public Works - Road and Bridge						
1101 0040399 Special Revenue Fund	FY 2016-2017 Actual	FY 2017-2018 Final Budget	FY 2018-2019 Proposed Budget	Change Column C - Column B	FY 2019-2020 Spending Plan	Change Column E - Column C
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$572,555	\$6,630,000	\$6,776,313	\$146,313	\$6,781,313	\$5,000
Licenses, Permits, Franchises	\$23,049	\$22,000	\$22,000	\$0	\$22,000	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$40,872	\$122,700	\$112,700	(\$10,000)	\$116,000	\$3,300
Intergovernmental Revenue	\$14,978,006	\$58,117,447	\$79,012,149	\$20,894,702	\$73,081,114	(\$5,931,035)
Charges for Service	\$340,954	\$1,051,500	\$888,500	(\$163,000)	\$915,155	\$26,655
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$2,796,953	\$1,107,252	\$19,812,755	\$8,740,230	\$3,400,000	(\$16,412,755)
Total Revenue	\$18,752,389	\$77,016,172	\$106,624,417	\$29,608,245	\$84,315,582	(\$22,308,835)
Use of Fund Balance	\$4,796,985	\$2,624,851	\$5,155,292	\$2,530,441	\$91,587	(\$5,063,705)
Total Funding Sources	\$23,549,374	\$79,641,023	\$111,779,709	\$32,138,686	\$84,407,169	(\$27,372,540)
Salaries and Benefits	\$4,341,964	\$5,327,631	\$5,541,727	\$214,096	\$6,331,899	\$790,172
Services and Supplies	\$9,671,734	\$65,595,723	\$94,532,773	\$28,937,050	\$69,091,104	(\$25,441,669)
Other Charges	\$5,874,061	\$8,217,669	\$9,134,341	\$916,672	\$8,990,466	(\$143,875)
Fixed Assets						
Buildings & Improvements	\$4,537,405	\$500,000	\$2,577,168	\$2,077,168	\$0	(\$2,577,168)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$24,425,164	\$79,641,023	\$111,786,009	\$32,144,986	\$84,413,469	(\$27,372,540)
General Fund Contribution	\$875,790	\$0	\$6,300	\$6,300	\$6,300	\$0
Total Allocated Positions	-	-	57		57	0

Acronyms and Abbreviations

AAA – Area Agency on Aging	DMC ODS – Drug Medi-Cal Organized Delivery System
AB – Assembly Bill	DOJ – Department of Justice
ACA – Affordable Care Act	EMS – Emergency Medical Services
ACH – Automated Clearing House	ERAF – Educational Revenue Augmentation Fund
AOT – Assisted Outpatient Treatment	FC – Foster Care
BHRS – Behavioral Health and Recovery Services	FFP – Federal Financial Participation
BOC – Board of Corrections (aka Board of State and Community Corrections)	FMS – Financial Management System
BOS – Board of Supervisors	FQHC – Federally Qualified Health Center
CAFR – Comprehensive Annual Financial Report	FRC – Family Resource Center
CAIRE – Child Abuse, Interviews, Referrals and Examinations	FTE – Full-Time Equivalent
CAL MMET – California Multi-Jurisdictional Methamphetamine Enforcement Taskforce	FY – Fiscal Year
CaWORKs – California Work Opportunity and Responsibility to Kids	GA – General Assistance
CAP – Cost Allocation Plan	GAAP – Generally Accepted Accounting Principles
CASA – Court Appointed Special Advocate	GASB – Governmental Accounting Standards Board
CCP – (1) Community Corrections Partnership; (2) Community Corrections Plan	GFOA – Government Finance Officers Association
CEO – (1) Chief Executive Officer; (2) Chief Executive Office	GIS – Geographic Information Systems
CEQA – California Environmental Quality Act	G/L – General Ledger
CHIP – California Healthcare for Indigents Program	GSA – General Services Agency
CIP – Capital Improvement Plan	HEDIS – Healthcare Effectiveness Data and Information Set
COLA – Cost of Living Adjustment	HICAP – Health Insurance Counseling and Advocacy Program
COP – Certificate of Participation	HIDTA – High Intensity Drug Trafficking Area
CRM – Customer Relationship Management	HSA – Health Services Agency
CSA – Community Services Agency	ICJIS – Integrated Criminal Justice Information System
CSAC – California State Association of Counties	IHCP – Indigent Health Care Program
DA – District Attorney	IHSS – In-Home Supportive Services
	IMD – Institute of Mental Disease
	IP – Individual Provider

IT – Information Technology	RDA – Redevelopment Agency
JJCPA – Juvenile Justice Crime Prevention Act	REACT – Re-Entry and Alternative to Custody Training Center
JPA – (1) Joint Powers Authority; (2) Joint Powers Agreement	RFP – Request for Proposal
JV – Journal Voucher	RFQ – Request for Qualifications
LAFCO – Local Agency Formation Commission	ROI – Return on Investment
LAN – Local Area Network	SACPA – Substance Abuse and Crime Prevention Act of 2000
LBU – Legal Budget Unit	SB – Senate Bill
MAC – Municipal Advisory Council	SBT – Strategic Business Technology
MHSA – Mental Health Services Act	SDEA – Stanislaus Drug Enforcement Agency
M&O – Maintenance and Operations	SEMS – Standardized Emergency Management System
MOE – Maintenance of Effort	SRC – Stanislaus Recovery Center
MOU – Memorandum of Understanding	SSI – Supplemental Security Income
NIMS – National Incident Management System	SSP – State Supplementary Payments
NCC – Net County Cost	StanCERA – Stanislaus County Employees’ Retirement Association
OES – Office of Emergency Services	STANCOG – Stanislaus Council of Governments
OHP – Out of Home Placement	STC – Standards and Training for Correctional Officers
PA – Public Authority	STOAC – Services to Older Adults Advisory Council
PH – Public Health	SUD – Substance Use Disorder
PLF – Public Library Foundation	TSP – Tenth Street Place
POB – Pension Obligation Bonds	TANF – Temporary Assistance for Needy Families
POST – Peace Officer Standards and Training	TOT – Transient Occupancy Tax
PSR – (1) Project Study Report; (2) Public Safety Restoration	TRRP – Tuolumne River Regional Park
PT – Property Tax	UCCE – University of California Cooperative Extension
PTAF – Property Tax Administration Fee	USDA – United States Department of Agriculture
PTAP – Property Tax Administration Program	VA – Veterans Affairs
PPACA – Patient Protection and Affordable Care Act	VLF – Vehicle License Fees
Prop – Proposition	VOCA – Victims of Crime Act
PFF – Public Facilities Fee	WIC – Women, Infants, and Children

Glossary of Budget Terms

A-87 Charges—The term "A-87" is used interchangeably with "indirect charges". A-87 is a set of accounting standards, issued by the Federal Office of Management and Budget (OMB), used to guide counties as they calculate and assign indirect costs. A-87 has been superseded by the Supercircular, OMB's Final Guidance on Federal Grants, dated December 26, 2014. The State of California continues to require County submission of an annual A-87 Plan, to support the central service departments.

Area Agency on Aging (AAA) — A local aging program that provides information and services on a range of assistance for older adults and those who care for them. Area Agency on Aging is housed within the Board priority of A Healthy Community.

Assembly Bill 109 (AB 109) — Realigns custodial and community supervision responsibility for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties. On June 30, 2011, the Governor signed a series of legislative bills as part of the State budget that provided funding and made necessary technical changes to implement the public safety realignment program outlined in AB 109. The Community Corrections Partnership (CCP) committee recommends the allocation of the funding to the Board of Supervisors.

Accomplishment—Successful completion of a goal/objective. In connection with the budget, identifying department accomplishments serves to provide greater accountability through the reporting of performance measures and outcomes.

Account—A record of a type of monetary transaction maintained in the general ledger. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-xxxxxx-xxxx-xxxxxx-xxxxxx-xxxxxx); the third segment of the Oracle coding structure (identified here in bold) captures a transaction's 5-digit account number.

Accrual Basis—A method of accounting that recognizes revenue when earned rather than when collected. Expenses are recognized when incurred rather than when paid. Internal service funds, enterprise funds, and the pension and investment trust funds use this method of accounting.

Activity—A specific line of work performed to accomplish a function for which a governmental unit is responsible.

Adopted Final Budget—The second of a two-part budget process, this budget is required to be submitted to the Board by September 18th, and reflects revisions, reductions, or additions to the Proposed Budget.

Ad Valorem—In proportion to value, a basis for levy of taxes on property. An ad valorem tax is a tax based on the assessed value of real estate or personal property and provides a source of revenue for State and municipal governments.

Agency Fund—Agency funds account for assets held by the County as an agent for individuals, private organizations, or other governments.

Allocate—To set apart for a particular purpose, assign or allot.

Allocation—The share or portion allocated.

Amortization—A process of cost allocation over time, usually used with intangible assets or debt. Example: if a loan of \$12,000 is amortized over one year with no interest, the monthly payments would be \$1,000 a month.

Annual Financial Report—The official annual report of the government. This report summarizes and discloses the financial activity of the County and its component units for the fiscal year. It is produced by the Auditor-Controller's Office.

Appropriation—The authorization granted by the Board of Supervisors to make expenditures.

Assessed Valuation—An official government value placed upon real property or personal property as a basis for levying taxes.

Assessment—An official valuation of property, used as a basis for levying a tax.

Asset – Items of ownership or resources held that are convertible into cash; the items detailed on a balance sheet, especially in relation to liabilities and capital.

Assigned Fund Balance—Comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. Assigned fund balance can be used to eliminate a projected budgetary deficit in the subsequent year's budget.

Audit—A systematic collection of the sufficient and competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

Audit Trail—Original documents supporting financial transactions from inception to the accounting record in the system.

Automated Clearing House (ACH) – The primary system that agencies use for electronic funds transfer (EFT) such as direct deposit, payroll, and vendor payments.

Available and Measurable—Revenues are considered available when they will be collected either during the current period or soon enough after the end of the period to pay current year liabilities. Revenues are considered measurable when they are reasonably estimable.

Balanced Budget—The amount of budgeted expenditures is equal to or less than the amount of budgeted revenue plus other available resources.

Balance Sheet—A financial statement of all County accounts formatted in accordance with the "accounting equation" (assets = liability + equity) at a specific date.

Block-Budgeting of Positions - Merit Systems provides that entry to journey level positions may be block-budgeted. Examples include: Administrative Clerk I/II; Legal Clerk I/II/III; Manager I/II or I/II/III (depending on organizational structure); Systems Engineer I/II; Mental Health Clinician I/II; Family Services Specialist I/II; Road Maintenance Worker I/II/III. Block-budgeted positions are intended to make available career development opportunities for employees who demonstrate the ability to function at progressively higher levels in a class series, and to allow the Department flexibility in filling vacancies at any of several levels within a class series.

Board of Corrections aka Board of State and Community Corrections (BOC) – An independent statutory agency that provides leadership to the adult and juvenile criminal justice systems, expertise on Public Safety Realignment issues, a data and information clearinghouse, and technical assistance on a wide range of community corrections issues.

Board Priorities—The seven priority areas established by the Board of Supervisors: Supporting strong and safe neighborhoods for individuals and families to thrive (Strong and Safe Neighborhoods); Supporting community health, including physical, mental, emotional and spiritual health (Community Health); Developing a healthy economy, building upon our strong agricultural foundation (Healthy Economy); Promoting first-rate learning opportunities for all residents in support of community and individual prosperity (First-Rate Learning); Delivering efficient public services and community infrastructure to benefit our residents and businesses (Efficient Public Services and Community Infrastructure). Each County department is clearly identified with and is housed within one of these priority areas.

Bond—A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest.

Braided Funds—Braided funding is the pooling and coordination of resources from various agencies to provide needed services, while maintaining the integrity of each agency's funding stream. However, the funds must be used for their original intent.

Brown Act—The Ralph M. Brown Act is a California law that ensures that the public can attend and participate in meetings of local government. The County adheres to the guidelines contained in the Brown Act keep the public informed of meetings and issues addressed by various boards and committees.

Budget—Proposed spending plan of expenditures and revenue over a given period of time.

Budgetary Control—The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenue.

Budget Unit—Accounting or organizational units deemed necessary or desirable for control of the financial operation. A budget must be adopted by the Board of Supervisors for each of its budget units. A budget unit is represented in the Oracle financial management system by a unique combination of “fund” and “org.”

California Healthcare for Indigents Program (CHIP)—A program that provides medical care for the indigent population.

California Multi-Jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET)—A program funded by the State Office of Emergency Management Agency to combat multi-drug trafficking and manufacturing organizations in Stanislaus County and the Central Valley of California. This program is provided through the Sheriff’s Department.

California State Association of Counties (CSAC)—Provides advocacy, educational, and financial services to California’s 58 counties.

California Work Opportunity and Responsibility to Kids (CALWORKs)—A welfare program housed within the Community Services Agency that gives cash aid and services to eligible needy County families.

Capital Assets—Land, improvements to land, easements, buildings, vehicles, machinery, works of art, infrastructure, and all assets that are used in operations and have initial useful lives beyond any one reporting period (a year).

Capital Expenditures—Funds used to acquire or upgrade physical assets such as property, industrial buildings, or equipment.

Capital Improvement Program (CIP)—A comprehensive multi-year forecast of capital needs and requests.

Capital Lease—An agreement that conveys the right to use property, plant, or equipment, usually for a stated period of time.

Capital Project—Any project having assets of significant value and a useful life of five years or more. Capital projects include the purchase of land, designs, engineering, and construction of buildings and infrastructure such as streets, bridges, drainage, street lighting, water systems, etc.

Capital Projects Fund—One of five governmental fund types used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Cash Basis—A method of accounting by which revenues and expenditures are recorded when they are received and paid.

Certificates of Participation (COP) – A type of financing where an investor purchases a share of the lease revenues of a program rather than the bond being secured by those revenues.

Chief Executive Office (CEO)—A department within the Board priority of Efficient Delivery of Public Services, it provides overall leadership and management of County government including the day-to-day management of County resources, long-range financial planning, personnel and employee relations, capital projects, and organizational planning.

Chief Executive Officer (CEO)—The County’s top-ranking administrator responsible for the effective management of County government.

Child Abuse, Interviews, Referrals and Examinations (CAIRE)—A program that provides therapeutic services to child victims of abuse and trauma.

Committed Fund Balance—Includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

Community Corrections Partnership—A concept introduced in Senate Bill 678 on Criminal Recidivism, the CCP is comprised of local stakeholders collectively meeting and strategically making decisions.

Community Corrections Plan—Commonly known as Realignment, provides the County’s approach in utilizing realigning State public safety functions.

Comprehensive Annual Financial Report—A thorough and detailed presentation of the County’s financial condition. It reports on the County’s activities and balances for each fiscal year.

Contingency Fund (Also “Appropriations for Contingencies”)—Funds set-aside to address emergencies and other unanticipated expenses.

Cost Accounting—The method of accounting that provides for the assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work for a specific job.

Cost Allocation Plan (CAP)—This plan, established under Federal guidelines, identifies, distributes, and allows the County to be reimbursed for the costs of services by support groups (such as Purchasing, Personnel, CEO, County Counsel) to those departments performing functions supported by Federal/State funds.

Cost of living adjustment – An adjustment tied to a cost of living index, typically the consumer price index, that can be applied to employment contracts, pension benefits, and government entitlements.

County Match—The term “match” refers to the percentage of local discretionary County monies in the General Fund, which must be used to match a certain amount of State and/or Federal funds or a needed contribution.

Court Appointed Special Advocate (CASA)—An organization that provides advocacy services for all abused and neglected children in the dependency system through the use of trained volunteers.

Critical Need—A budgetary need that cannot be met within a department’s base budget amount as a result of State and/or Federal mandates, legal requirements, or program changes to implement the Board of Supervisors’ priorities or direction.

Customer Relationship Management – A term that refers to practices, strategies, and technologies that entities use to manage and analyze customer interactions and data throughout the customer lifecycle, with the goal of improving business relationships with customers and assisting in customer retention.

Department of Justice (DOJ) – The primary Federal criminal investigation and enforcement agency.

Debt Service Fund—One of the five governmental funds used to finance and account for the payment of interest and principal on bonds or other long-term borrowing.

Debt Services—The payment of principal and interest on borrowed funds such as bonds.

Deferral—Postponement of the recognition of an expense already paid or revenue already received.

Deferred Maintenance—Backlog of needed repairs to facilities, including replacement and repair of roofing, heat and cooling system, painting, floor coverings, and other structural items.

Deficit—(1) The excess of liabilities of a fund over its assets; (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

Department—A basic organizational unit of government that may be sub-divided into divisions or programs. The County has 26 distinct departments.

Depreciation—The portion of the cost of a capital asset charged as an expense during the period. Over time, the entire cost of the asset is ultimately charged as an expense.

Direct Charges—Expenses that are specifically associated with a service, program, or department and, thus, are clearly identifiable to a particular function – for example, the gasoline used by a department's vehicles.

Disbursements—Monetary Payment issued by the County to an individual, vender, or service provider.

Discretionary Revenue—Primarily used in the context of the General Fund, this term refers to those revenue sources for which there are no restrictions on their use. Revenue available to fund programs at the Board of Supervisors' discretion. The majority of Discretionary Revenue supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related services such as the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector and the General Services Agency. Health and Human Services departments use Discretionary Revenue as matching funds to support Maintenance of Effort (MOE) requirements for leveraging additional revenues for Federal and State supported programs.

Download—To transfer or copy data from one computer to another, or to a disk or peripheral device; generally from a central, often remote computer to another peripheral device such as a personal computer.

Earmarked—Revenues designated by statute or Constitution for a specified purpose.

Educational Revenue Augmentation Fund (ERAF)—A mechanism enacted in July of 1992 by the State Legislature to shift local tax revenues from cities, counties, and special districts to a State controlled Education Revenue Augmentation Fund. The State uses this fund to reduce its obligation to the schools. ERAF funds have been used by the State to help school and community college districts meet minimum funding requirements.

E-Government— Refers to the use by government agencies of information technologies (such as Wide Area Networks, the Internet, and mobile computing) that have the ability to transform relations with citizens, businesses, and other arms of the government. These technologies can serve a variety of different ends: better delivery of government services to citizens, improved interactions with business and industry, citizen empowerment through access to information, or more efficient government management

Emergency Medical Service (EMS)—Also known as ambulance or paramedic services, is a type of emergency service dedicated to providing out-of-hospital acute medical care, transport to definitive care, and other medical transport to patients with illnesses and injuries which prevent the patient from transporting themselves.

Emergency Medical Services Appropriation (SB 2132)—In 2000, due to diminishing Proposition 99 Tobacco Tax funds, the Legislature created, through Senate Bill 2132 (SB 2132) (Dunn/Peralta), the Emergency Medical Services Appropriation (EMSA). The EMSA was created to guarantee that a certain portion of Prop 99 dollars would continue to be used to fund emergency room physician services at the local level.

Employee Benefits—Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and while not paid directly to employees, they are nevertheless a part of the cost of salaries and benefits. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and unemployment insurance payments.

Encumbrance—Commitments related to unperformed contracts for goods or services. They represent an estimation of expenditures that will result when contracts are completed.

Enterprise Fund—Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services.

Entitlement—(1) A government program guaranteeing access to some benefit by members of a specific group and based on established rights or by legislation; (2) the amount of payment to which a state or local government is entitled as determined by the Federal or other government pursuant to an allocation formula contained in applicable statutes..

E-Recovery—A cost containment alternative that enables the recovering of medication costs from manufacturer-based patient assistance programs.

Equity—Residual interest in assets of an entity that remains after deducting liabilities.

Expenditures—Payment of cash or cash-equivalent for goods or services, or a charge against available funds in settlement of an obligation as evidenced by an invoice, receipt, voucher, or other such document.

Expenses—Money spend or cost incurred in an organization’s efforts to generate revenue, representing the cost of doing business. Expenses may be in the form of actual cash payments, a computed expired portion of an asset, or an amount taken out of earnings. Expenses are summarized and charged in the income statement as deductions from the income before assessing income tax.

Family Resource Center (FRC)—Serves as a hub for families to access culturally competent services to build strong, caring communities by helping people find the assistance and support they need. There are four Family Resource Centers in Stanislaus County; Ceres, Newman, Oakdale, and Patterson.

Federal Financial Participation (FFP)—Refers to a term used by the Federal government to denote when the Federal government will participate with the costs related to administering a program.

Federally Qualified Health Center (FQHC)—Includes all organizations receiving grants under Section 330 of the Public Health Service Act, certain tribal organizations, and FQHC Look-Alikes. FQHCs qualify for enhanced reimbursement from Medicare and Medicaid, as well as other benefits. FQHCs must serve an underserved area or population, offer a sliding fee scale, provide comprehensive services, have an ongoing quality assurance program, and have a governing board of directors.

Fiduciary Funds—Generally Accepted Accounting Principles (GAAP) indicates that fiduciary funds should be used “to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government’s own programs.” Fiduciary funds include, but are not limited to, pension trust funds as well as agency funds.

Financial Management System (FMS)—The methodology and software that an organization uses to oversee and govern its income, expenses, and assets with the objectives of maximizing profits and ensuring sustainability. The County uses Oracle software as its FMS, managed by the General Ledger Division within the Auditor-Controller Department.

Fiscal—Financial; of or relating to financial matters in general.

Fiscal Year—A twelve month period between settlement of financial accounts; Stanislaus County’s Fiscal Year begins July 1 and ends June 30, as does the State of California. The Federal Fiscal Year begins on October 1 and ends on September 30.

Fixed Assets—Assets that are purchased for long-term use and are not likely to be converted quickly into cash, such as land, buildings, and equipment; see Capital Assets.

Foster Care (FC)—A mandated program of out of home care for child safety, a system in which a minor has been placed into a ward, group home, or private home of a State-certified caregiver referred to as a foster parent. Foster Care is arranged through the Community Services Agency.

Full Time Equivalent (FTE)—A unit that indicates the workload of an employed person in a way that makes workloads or class loads comparable across various contexts. An FTE of 1.0 is equivalent to a full-time worker, while an FTE of 0.5 signals half of a full work load.

Function—A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible (e.g., public safety).

Fund—A fiscal and accounting entity with a self-balancing set of accounts segregated to carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use funds to segregate their financial resources and demonstrate legal compliance. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-xxxxxxx-xxxxx-xxxxxxx-xxxxxx-xxxxxx-xxxxx); the first segment of the Oracle coding structure (identified here in bold) captures a transaction’s 4-digit fund number.

Fund Balance—Difference between assets and liabilities reported in a governmental fund.

Funded Service Level Base—The level of Net County Cost, or General Fund Contribution, support provided to General Fund departments in order to maintain current Board of Supervisors' approved service levels.

General Assistance (GA)—A program that is mandated by Welfare and Institutions Code 1700 and provides cash aid payments to the indigent. The General Assistance program is housed within the Community Services Agency in the Healthy Community priority area.

Governmental Accounting Standards Board (GASB)—The authoritative accounting and financial reporting standard-setting body for government entities and the source of generally accepted accounting principles (GAAP) used by State and Local governments.

Governmental Accounting Standards Board 34 (GASB 34)—In June 1999, the Government Accounting Standards Board published Statement 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments, which requires state and local governments to begin reporting the value of their infrastructure assets and liabilities, including roads, bridges, water and sewer facilities, and dams in their annual financial reports on an accrual accounting basis. It also called for trust funds to be converted to governmental funds where the County has sole discretion over the use of the funds.

Governmental Accounting Standards Board 51 (GASB 51)—For financial statements with fiscal periods beginning after June 15, 2009, Governmental Accounting Standards Board has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks, and computer software need to be classified as capital assets. Additionally, internally generated intangible assets, e.g., computer software, is subject to capitalization.

Governmental Accounting Standards Board 54 (GASB 54)—Governmental Accounting Standards Board has issued Statement 54, Fund Balance Reporting and Governmental Fund Type Definitions, to address issues related to how fund balance was reported. GASB 54 was implemented July 1, 2010 in Stanislaus County.

Governmental Accounting Standards Board 65 (GASB 65)—Governmental Accounting Standards Board has issued Statement 65, Items Previously Reported as Assets and Liabilities to recognize deferred outflows and deferred inflows. The new accounting equation is $\text{Assets} + \text{Deferred Outflows} = \text{Liabilities} + \text{Deferred Inflows} + \text{Net Position}$.

Governmental Accounting Standards Board 68 (GASB 68)—Governmental Accounting Standards Board has issued Statement 68, Accounting and Financial Reporting for Pensions. It established new accounting and financial reporting requirements for governments that provide their employees with pension benefits. The proportionate share of the net pension liability will appear on the accrual-based financial statements.

Government Finance Officers Association (GFOA)—A professional association of state, provincial, and local finance officers in the United States and Canada.

General Fund—One of five governmental fund types that typically serves as the chief operating fund of a government.

General Fund Contribution—Funding from the County General Fund used to balance and/or meet mandated match requirements.

General Ledger—A record containing the accounts needed to reflect the financial position and the results of operations of a government.

Generally Accepted Accounting Principles (GAAP)—Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP for State and local governments is GASB.

Goals—A stated objective or desired outcome for County departments.

Governmental Accounting—The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

Governmental Funds—Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and proprietary funds.

Grant—A contribution by a government or other organization to support a particular function. Grants may be classified as either “block” (annual set amount designated for an organization) or “competitive” (variable amounts determined by the merits of the grant submittal compared to other competing submittals).

Healthcare Effectiveness Data and Information Set (HEDIS)—A tool created by the National Committee for Quality Assurance (NCQA) to collect data about the quality of care and services provided by health plans. HEDIS consists of a set of performance measurements that compare how well health plans perform in key areas: quality of care, access to care, and member satisfaction with the health plan and doctors. NCQA requires health plans to collect this information in the same manner so that results can be fairly compared to another. Health plans can arrange to have their HEDIS results verified by an independent auditor.

Health Insurance Counseling and Advocacy Program (HICAP)—A direct service provided by the Area Agency on Aging, housed within the Healthy Community priority area.

High Intensity Drug Trafficking Area (HIDTA)—The mission of the Central Valley California HIDTA is to reduce the manufacture, trafficking, and distribution of methamphetamine, precursor chemicals, and other dangerous drugs by attacking and dismantling the large-scale and often violent organizations responsible through the implementation of cooperative and innovative strategies. This program is provided by the Sheriff’s Department within the Safe Community priority area.

Historical Cost—An accounting technique that values an asset and balance sheet purposes at the price paid for the asset at the time of its acquisition.

Housing Set-Aside—Redevelopment funds required by law to be set-aside to assist low and moderate-income households with rehabilitation, construction, and acquisition of residential housing.

Imprest Cash—Imprest cash is defined for these purposes as cash on hand. There are two types of imprest cash at the County: petty cash funds and change funds.

Income Statement—A financial summary that shows an agency’s operating results over a specified period of time, usually one year. More specifically, the statement shows an agency’s revenues as well as their costs/expenses.

Indigent—Persons with a lack of property or means of comfortable subsistence.

Indigent Health Care Program (IHCP)—Provides basic health care to indigent residents of Stanislaus County that are not Medi-Cal eligible and do not have health insurance. The program is provided through the Health Services Agency within the Healthy Community priority area.

Indirect Charges—Expenses that cannot be specifically associated with a given service, program, or department and, thus, are not clearly identifiable to a particular function. For example, charges for the cost of heat in a building containing multiple departments would be an indirect charge.

Individual Provider (IP)—The provider of services to a recipient in the In-Home Supportive Services program.

Information Technology (IT)—The development, implementation, and maintenance of computer hardware and software systems to organize and communicate information electronically. The County’s IT department is Strategic Business Technology (SBT), housed within the Efficient Delivery of Public Services priority area.

Infrastructure—Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets (roads, bridges, water and sewer systems, dams, etc.).

In-Home Supportive Services (IHSS)—The IHSS program is a mandated entitlement program that provides services to frail and/or elderly individuals so that they may remain safely in their homes rather than alternative and costly long-term care facilities. This program is provided through the Community Services Agency in the Healthy Community priority area.

Integrated Criminal Justice Information System (ICJIS)—An application that is integrated across Stanislaus County’s justice departments for the purpose of promoting efficient government operations within the Safe Community priority area.

Interfund Activity—An activity, transaction, or service between two or more County funds.

Interfund Charge—A transaction involving services or supplies between two different funds. Charging different funds allows the revenues and expenditures to be seen on each department’s individual set of financial records.

Interfund Loans—Amounts provided between funds with a requirement for repayment.

Interfund Transfers—Flows of assets (such as cash or goods) between funds without equivalent flows of assets in return and without a requirement for repayment.

Intergovernmental Revenue—Funds received from Federal, State, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Fund—Proprietary fund type that may be used to report any activity that provides goods or services to other departments or governments on a cost-reimbursement basis.

Intrafund Activity—An activity, transaction, or service within one County fund.

Intrafund Charge—A transaction involving services or supplies within one fund. The reason intrafund accounts are used is so individual departments (same fund but different orgs) can record revenue/expenditures, but not double count revenue/expenditures at the fund level.

Invoice—A term describing an original document either issued for the sale of goods on credit (a sales invoice) or received for goods bought (a purchase invoice).

Issued Base—This amount represents the minimum General Fund allocation level for providing a consistent level of service and is determined by the previous year’s Adopted Final Budget less one-time funding and increases for Board Of Supervisors approved changes in negotiated increases and other program changes.

Joint Powers Agreement or Joint Powers Authority (JPA)—In accordance with Government Code Sections 6500-6534, if authorized by their legislative or other governing bodies, two or more public agencies by agreement may jointly exercise any power common to the contracting parties. The agreement shall state the purpose of the agreement or the power to be exercised. They shall provide for the method by which the purpose will be accomplished or the manner in which the power will be exercised. There are multiple JPA within Stanislaus County, including Stanislaus Animal Services Agency, Stanislaus Regional 9-1-1, and 10th Street Place.

Journal Voucher (JV)—A standard form for recording transactions to the general ledger.

Juvenile Justice Crime Prevention Act (JJCPA)—Created by the Crime Prevention Act of 2000 to provide a stable funding source for local juvenile justice programs aimed at curbing crime and delinquency among at-risk youth. JJCPA funds are utilized in the Probation Department within the Safe Community priority area.

Local Agency Formation Commission (LAFCO)—A governmental body that provides regional growth management services in overseeing the formation and development of local governmental agencies, including special districts.

Local Area Network (LAN)—A group of computers and associated devices that share a common communications line or wireless link to a server.

Lease—A contract granting use or occupation of property during a specified period in exchange for a specified rent.

Legal Budget Unit (LBU)—An accounting unit, representing one or more departmental programs, where budgeted appropriations are established and reported.

Liquidity—(1) The degree to which an asset or security can be bought or sold in the market without affecting the asset's price; (2) The ability to convert an asset to cash quickly.

Lockyer-Isenberg Trial Court Funding Act—The Lockyer-Isenberg Trial Court Funding Act of 1997 (Assembly Bill or AB 233) was enacted in September 1997 and included the following: consolidation of all court funding at the State level, capped counties' financial responsibility at the Fiscal Year 1994-1995 level, and required the State to fund all future growth in court operation costs.

Long-Term Debt—Debt with a maturity of more than one year after issuance.

Maddy Emergency Medical Services (EMS) Fund—The Maddy Emergency Medical Services Fund was created by the Legislature in SB 12/612 (Chapter 1240, Statutes 1987) and set out in Government Code 7600 and Health and Safety Code Part I, Division 2.5, Section 1797.98. This state law mandates a \$7 surcharge for every \$10 of traffic fines collected for criminal offenses. A portion of the surcharge is deposited into the local EMS Fund and used for the reimbursement of emergency medical services provided to persons unable to pay for their care. This revenue is used to provide services at the Health Services Agency, housed within the Healthy Community priority area.

Maintenance of Effort (MOE)—A level of local agency contribution required as part of a grant, dedicated funding, or a mandate.

Maintenance and Operations (M&O)—Refers to a category of costs associated with general repair and normal business activities and functions.

Mandate—An official order or commission to do something; the authority to carry out a policy or course of action.

Mandated Program—A requirement by the State or Federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

Market Value—The price investors are willing to pay for a share of stock or an asset on the open market.

Maturity—The date upon which the principal or stated value of an investment becomes due and payable.

Memorandum of Understanding (MOU)—Agreement outlining the terms of employment entered into between the County and employees of various bargaining units.

Mental Health Services Act (MHSA) (Proposition 63)—Established a 1% income surtax on incomes over a million dollars with the revenues slated to create new County mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system. MHSA funding is utilized at Behavioral Health and Recovery Services, housed within the Healthy Community priority area.

Midyear Financial Report—A financial review which considers actual expenditures/expenses for the first six months of the fiscal year and projections for the remaining six months. This review is often used to make corrective actions to ensure that expenditures remain within budgeted appropriations.

Mission—The scope, purpose, and goal of a County department.

Mission Statement—A succinct description of the scope and purpose of a County department.

Modified Accrual Basis—Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways: (1) revenues are not recognized until they are

measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Municipal Advisory Council (MAC)—An elected body representing a specific area of the County that provides advice to the Board of Supervisors concerning services which are or may be provided by the County or other local governmental agencies, including but not limited to matters of public health, safety, welfare, public works, and planning.

National Incident Management System (NIMS)—NIMS is a system mandated by Homeland Security Presidential Directive 5 that provides: a consistent, nationwide approach for Federal, local, and tribal governments; and the private-sector and nongovernmental organizations to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of cause, size or complexity. To provide for interoperability and compatibility among federal, local, and tribal capabilities, the NIMS includes a core set of concepts, principles, and terminology.

Need—A request by a department for resources to complete a department’s mission.

Net County Cost (NCC)—The difference between budgeted appropriations, departmental revenue, and the use of any departmental fund balance/retained earnings. Discretionary Revenue funds the difference.

Non-spendable Fund Balance—Includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long-term amount of notes receivable or prepaid amounts).

Object—An expenditure classification required by the State Controller’s Office that summarizes a group of accounts. The County’s budget must be adopted by the object of expenditure within each budget unit. This becomes the legal level for budgetary control – the level at which expenditures may not exceed budgeted appropriations.

Objectives—Goals intended to be attained within the budget period.

Operational Plan—The County’s two-year financial plan.

Operations—Processes, activities, or manner of functioning within a County department.

Operating Transfers—A transfer of cash to another fund (other than trust funds) NOT involving goods or services – e.g., County Match.

Oracle FMS—Financial Management System software application purchased from Oracle to maintain the County’s general ledger.

Ordinance—A formal legislative enactment by the governing board (i.e., the Board of Supervisors) of a municipality. If it is not in conflict with any higher form of law, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Org—A cost center deemed necessary or desirable for control of financial operations. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-xxxxxx-xxxx-xxxxxx-xxxxxx-xxxxxx); the second segment of the Oracle coding structure (identified here in bold) captures a transaction’s 7-digit org number.

Organization—Refers to Stanislaus County and all County departments associated together for a common purpose, with a set of rules and guidelines which specify the relations of the individual departments to the whole group.

Other Charges—A payment to an agency, institution, or person outside the County Government or Cost Allocation Plan (CAP) charges.

Other Financing Sources—Increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends. The use of *other financing sources* category is limited to items so classified by the Generally Accepted Accounting Principles (GAAP).

Other Financing Uses—Decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of *other financing uses* category is limited to items so classified by Generally Accepted Accounting Principles (GAAP).

Overhead—General fixed costs such as rent, lighting, and heating expenses that cannot be charged to a specific product or work operation.

Patient Assistance Program—Patient Assistance Programs are run by pharmaceutical companies and provide free medication to people who cannot afford to buy their medicine.

Peace Officer Standards and Training (POST)—Sets minimum selection and training standards for California law enforcement.

Pension Obligation Bonds (POB)—Taxable bonds issued by a state or local government to pay its obligation to the pension fund or system in which its employees are members.

Performance Measure—An annual indicator of achievement or measures of prediction for a program or work unit as defined in the organization of the budget. Measures may be expressed as a number count, fraction, or a percent of achievement related to the size of the problem or service being provided.

Planning Process—An act of formulating a program or a definite course of action.

Policy Issues—The addition, expansion, reduction, or modification of programs that have significant implications/impact to the County or public.

Position Description Questionnaire (PDQ)—A form used in evaluating job reclassification requests. The form must be signed by the Supervisor and Department Head.

Prior Year—Transactions that are posted in the current year for previous years' contracts or commitments for service. Encumbrances from the previous year are carried into the next year's appropriation.

Prior Year Appropriations—Budget carried forward with purchase orders (obligation encumbrances) from the prior fiscal year.

Problem—A state of difficulty that needs to be resolved.

Program—A planned, coordinated group of activities, procedures, etc., often for a specific purpose, or a facility offering such a series of activities. The County provides a multitude of programs through its many departments in order to meet the needs of the community and its members.

Program-based Budget Approach—The proposed spending plan that was developed by reviewing the specific services each department offers along with a categorization of how it meets the Board of Supervisors' stated priorities.

Project—Work that is undertaken with a specific result or objective expected.

Project Study Report (PSR)—A document that contains a report of preliminary engineering effort, a detailed alternatives analysis, and cost, schedule, and scope information, including estimated schedule and costs for environmental mitigation and permit compliance.

Property Tax—California State law prescribes that all real estate owners pay property tax to support local public services such as schools, law enforcement, fire protection, and general government administration. Property tax is calculated based on the following formula: (property value – exempt amount) x tax rate + direct assessments = property tax.

Proposition 10—In November 1998, Proposition 10 was passed by voters, which enacted the California Children's and Family Act. Proposition 10 increased the cigarette tax by 50 cents per pack to fund a variety of community-based, early childhood initiatives for newborns to children five years of age. Funds are distributed to county commissions, which are overseen by a

State commission. The Act requires participating counties to establish local county commissions that allocate California Children and Families Program (CCFP) funds to local service providers for community awareness, education, health care, social services, and research efforts.

Proposition 36—In November 2000, California voters passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (SACPA). This initiative allows most people convicted of first and second time nonviolent, simple drug possession to receive drug treatment instead of incarceration.

Proposition 63—On November 2, 2004, the voters of California passed Proposition 63, the Mental Health Services Act (MHSA). The proposition established a 1% income surtax on incomes over a million dollars and the revenues are to be used to create new county mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system.

Proposition 99—The Tobacco Tax and Health Promotion Act of 1988 (Proposition 99) was approved by California voters in November 1988. This law authorizes a tax of 25 cents per pack of cigarettes, or similar amount on other tobacco product items. These tax revenues are collected by the State and disbursed to fund statewide tobacco control health education and research efforts through local lead agencies, competitive grantees, and media campaigns.

Proposition 172—Proposition 172, which added Section 35 to Article XIII of the California Constitution, provides for a one half cent sales and use tax for local public safety services, but the allocation of that revenue is determined by statute. Proposition 172 revenues are collected by the State Board of Equalization and apportioned to each county based on proportionate shares of statewide taxable sales. Each county is required to deposit this revenue in a Public Safety Augmentation Fund to be allocated by the county auditor to the county and cities within the county. **Public Authority (PA)** – A public entity separate from the County exercising public and essential governmental functions in order to carry out the provider components of In-Home Supportive Services. The Public Authority resides within the Healthy Community priority area.

Proprietary Funds—Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal services funds.

Public Health (PH)—A division within Health Services Agency that has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. Public Health is housed in the Healthy Community priority area.

Public Library Foundation (PLF)—A non-profit organization that supplements existing library funds through fundraising, grants, and/or donors. The Stanislaus Library Foundation supports the Stanislaus County Library, housed within the Strong Local Economy priority area.

Public Facilities Fees (PFF)—The Public Facilities Fee program imposes a fee on new development per Section 66000 et seq. of the California Government Code. Commonly known as a “growth impact fee,” revenues collected under this program support the pro-rata extension of existing County services to support the new growth created by the development. This fee provides for the expansion of facilities or services to meet growth needs, but does not replace, repair, or maintain the existing level-of-service provided by the County.

Public Records Act—The Public Records Act (California Government Code Sections 6250-6276.48) enacted in 1968 was designed to give the public access to information in possession of public agencies, unless there is a specific reason not to do so. Most of the reasons for withholding disclosure of a record are set forth in specific exemptions contained in the Act. However, some confidentiality provisions are incorporated by reference to other laws.

Public Safety Realignment Revenue (2011)—The State Legislature enacted Assembly Bill 118 in Fiscal Year 2011-2012 to give counties a source of funding for the shift in custodial and community supervision responsibilities for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties, and to make changes in the funding streams of certain mental health, social services, and substance use disorder programs.

Public Safety Restoration (PSR)—As part of the Fiscal Year 2014-2015 Mid-Year Financial Report, the Board of Supervisors approved recommendations to support Public Safety Restoration (PSR) to fund critical public safety services in four departments: the District Attorney, Public Defender, Probation, and Sheriff. These departments are housed within the Safe Community priority area.

Realignment Revenue (1991)—The State Legislature enacted Assembly Bill 1491 in Fiscal Year 1991-1992 to give counties a source of funding for their public health, mental health, and certain social services programs. The revenue to fund these programs comes from a one half cent sales tax and a portion of the Vehicle License Fees. Welfare and Institutions Code Section 17600 created the Local Revenue Fund and each County receives Realignment funds from the State Local Revenue Fund.

Recognition—Determination of when a transaction is to be recorded.

Recommended Proposed Budget—The first of a two-part budget process, this budget is required to be submitted to the Board by June 30th of each year and reflects any revisions, reductions, or additions to the prior year's budget.

Redevelopment Agency (RDA)—An independent agency governed by the Board of Supervisors acting as Agency Board members, designed to provide fiscal resources to implement and construct programs and projects that help eliminate blighting conditions in the County. RDA was abolished by ABX1 26 in Fiscal Year 2011-2012.

Return on investment (ROI)—The amount of return relative to the investment; expressed as a percentage of benefit/cost.

Reimbursement—Fees received as payment for the provision of specific services.

Resolution—An order by the Board of Supervisors requiring less legal formality than an ordinance of statute.

Restricted Fund Balance—Includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors), or through enabling legislation.

Retained Earnings—The accumulated earnings of an enterprise or internal service fund.

Revenue—Funds received from various sources and treated as income by the County which are used to finance expenditures.

Salaries and Employee Benefits—Accounts which establish expenditures for employee-related costs.

Schedule 9—This schedule is prepared to meet requirements for disclosing financing uses as covered in Section 29006 of the Budget Act. All financing uses, including both specific and contingent, are included in this schedule. A separate schedule is required for each budget unit having activity within the County's operating funds.

Secured Taxes—Taxes levied on real properties in the County which must be "secured" by lien on the properties.

Self-Insurance—A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

Senate Bill 90 (SB 90)— Reimbursement claims that allow the County to fund State-mandated programs while freeing up General Fund revenues.

Service Level—The quantifiable performance of staff or provision of space and equipment available to be helpful to others.

Services—Work that is done, supported by staff, and the provision of space and equipment provided to be helpful to the public.

Services and Supplies—Accounts which establish expenditures for operating expenses of County departments and programs other than salaries and benefits, other charges, and capital assets.

Solution—The act of solving, state of being solved, or the disentanglement of any intricate problem or difficult question.

Source Document—An original invoice, bill, or receipt to which journal entries, checks, or deposits refer.

Special District—An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special Districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, and fire protection districts.

Special Revenue Fund—One of five governmental fund types used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Spending Plan – The projected plan for operations in the second year of the two-year budget cycle; in year two, becomes the base budget in the Proposed Budget process.

Standardized Emergency Management System (SEMS)—The system required by Government Code Section 8607(a) for managing response to multi-agency and multijurisdiction emergencies in California. SEMS consists of five organizational levels, which are activated as needed: field response, local government, operational area, regional, and State. SEMS incorporates the use of Incident Command Center (ICS), the Master Mutual Aid Agreement, existing mutual aid systems, the operational area concept, and multi-agency or inter-agency coordination. Local governments must use SEMS to be eligible for funding of their personnel related costs under State disaster programs.

Straight-line Depreciation—Depreciating something by the same (i.e., fixed) amount every year rather than as a percentage of its previous value. Example: a vehicle initially costs \$10,000. If it is depreciated at a rate of \$2,000 per year, it will depreciate to zero in exactly five years.

Subvention—Payments by an outside agency (usually from a higher governmental unit) for costs that originate in the County.

Successor Agencies—These agencies were established to make payments and perform other functions and obligations (including “Enforceable Obligations”) of former redevelopment agencies, as outlined in ABX1 26 which abolished redevelopment agencies during the 2011-2012 Fiscal Year.

Supercircular—Issued by the Federal Office of Management and Budget, 2 CFR Chapter I, Chapter II, Part 200 defines Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards. The Supercircular will provide the basis for County cost allocation plans, and defines the standards for Federal claiming/reporting and the Single Audit.

Supplemental Property Assessments—Supplemental property assessments are created when the Assessor reassesses a property due to a change in ownership, an addition, such as a new home on a vacant lot, a new pool, or the addition of a room made to an existing property. A supplemental assessment may result in an increase or decrease from values already assessed on the regular annual tax roll.

Supplemental Property Taxes—Supplemental property taxes are the additional taxes charged or refunds due based on any supplemental assessments enrolled by the Assessor (see Supplemental Property Assessments).

Tangible Assets—Assets that have physical substance.

Tax Allocation Bonds—Bonds that were issued in conjunction with a redevelopment project. The taxes pledged to their repayment come from the increase of assessed value over and above a pre-established base. The redevelopment created this added value, now referred to as Redevelopment Property Tax funds (previously known as the tax increment).

Tax Levy—The amount of tax dollars billed to taxpayers based on the imposition of the property tax rate on the assessed valuation.

Tax Loss Reserve Funds—As required by California Tax and Revenue Code Section 4703.2, in each county that elects to adopt the procedure authorized by this chapter and elects to be governed by this Section rather than Section 4703, there shall be created a tax loss reserve fund. The tax loss reserve fund shall be used exclusively to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. In a county electing to be subject to this section, the tax loss reserve fund shall be maintained at not less than 25 percent of the total delinquent secured taxes and assessments

for participating entities in the county as calculated at the end of the fiscal year. At the end of the fiscal year, amounts in the tax loss reserve fund that are in excess of 25 percent of the total delinquent secured taxes and assessments for participating entities in the county may be credited to the county general fund.

Tax Roll—A list of all taxable property within a jurisdiction.

Teeter Plan—The County and its political subdivisions operate under the provisions of Section 4701-4717 of the California Revenue and Taxation Code (otherwise known as the “Teeter Plan”). Under this method, the accounts of all political subdivisions that levy taxes on the County tax roll are credited with 100 percent of their respective secured tax levy, regardless of the actual payments and delinquencies.

Transient Occupancy Tax—A tax collected by a hotel/motel operator for a percentage of the room rent paid by each transient, which is then due the County.

Trial Court Funding Act—Lockyer-Isenberg Trial Court Funding Act of 1997.

Triple-Flip—A complicated financing plan developed by the State in their 2003-2004 budget.

Trust Funds—Funds to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

Unassigned Fund Balance—The residual classification for the General Fund, including all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

Unencumbered—The portion of an appropriation not yet expended or encumbered.

Unincorporated Area—Geographic portions of Stanislaus County which are not within incorporated cities.

Unsecured Property Tax—A tax on properties such as office furniture, equipment, and boats, which are not located on property owned by the assessee.

Upload—To transfer data or programs, usually from a peripheral computer to a central, often remote, computer.

User Department—A department that pays for services received from another County department, with payment made through an Intrafund or Interfund transfer.

Values—To build public trust and ensure equitable treatment for all, the Stanislaus County Code of Ethics provides six behavioral expectations: Trustworthiness, Respect, Responsibility, Fairness, Caring, and Citizenship. This code prescribes ideal courses of actions and behaviors accepted and practiced by the organization.

Vision—The ultimate objective/goal.

Weighted Labor Rate—An hourly cost for an employee that includes salary, payroll benefits, health insurance, vacation, and department overhead and indirect costs. Employee weighted labor rates may vary because of a difference in salary rates, the benefits selected from the cafeteria plan, the difference in overhead costs between departments, and the annual vacation accrual of employees.

Women, Infants and Children (WIC) – A Federal program aimed at safeguarding the health of low-income women, infants, and children up to age five who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

Wraparound—Wraparound is an approach to implementing individualized, comprehensive services for youth with complicated multi-dimensional problems and is an alternative to residential placement whereby a wide array of services are provided to children and their caretakers in less restrictive community settings – parents’ home, foster homes, and group homes. Wraparound is a family-centered, strengths-based approach to developing an individualized service plan that allows a child to live in a normalized setting outside of residential care.

Williamson Act—The Williamson Act provides for lowered property taxes for lands maintained in agricultural and certain open space uses. The landowner enters into a contract with the County or city to restrict land uses to those compatible with agriculture, wildlife habitat, scenic corridors, recreational use, or open space. In return, the local authorities calculate the property tax assessment based on the actual use of the land instead of its potential value assuming full commercial development.

Yield—The rate of annual income return on an investment expressed as a percentage.

Zero-Base Budget—The County’s approach to building budget projections requires a full analysis of each account and line-item “from the ground up”. This process is designed to ensure the minimum funding level required to maintain existing Board of Supervisors’ approved staff and service levels. This funding is identified as “base-funding.”; departments may request additional funding to support expanded service levels, above the base funding; these requests are sometimes referred to as “unmet needs” pending Board of Supervisors’ approval.

-A-

Agricultural Commissioner192
 Agricultural Commissioner418

Aging and Veterans Services.....134
 Area Agency on Aging405
 Veterans Services.....405

Assessor.....225
 Assessor422

Auditor-Controller.....230
 Auditor-Controller422

-B-

Behavioral Health and Recovery Services141
 Behavioral Health and Recovery Services.....406
 Alcohol and Drug Program.....406
 Managed Care.....407
 Mental Health Services Act407
 Public Guardian.....408
 Stanislaus Recovery Center.....408

Board of Supervisors236
 Board of Supervisors.....423

-C-

Chief Executive Office240
 Chief Executive Office – Operations and Services423

Chief Executive Office—Capital Projects Fund79
 Courthouse Construction Fund.....380
 Criminal Justice Facilities Fund380

Chief Executive Office—County Operations (Strong and Safe Neighborhoods)79
 County Court Funding.....381
 Department of Justice Drug and Alcohol.....381
 DNA Identification Fund Prop 69382
 Jail Medical Program.....382

Chief Executive Office - Office of Emergency Services/Fire Warden85
 Office of Emergency Services/Fire Warden383
 Office of Emergency Services Homeland Security Grants384
 County Fire Service Fund384

Chief Executive Office—County Operations (Efficient Public Services).....247
 ADA Self-Evaluation and Transition Plan Project424
 Airport.....424
 Appropriations for Contingencies.....425
 Cannabis Program.....425
 Capital Improvement Financing Authority.....426

County Facilities	426
Crows Landing Air Facility	427
Debt Service	427
Focus on Prevention	428
General Fund Contribution to Other Programs	428
General Fund Match-Vehicle License Fee	429
Mandated County Match	429
Plant Acquisition	430
Chief Executive Office—Economic Development Bank	197
Chief Executive Office—Economic Development Bank	419
Chief Executive Office—Risk Management Division and Self-Insurance Funds	252
Risk Management Division	430
Dental Self-Insurance	431
General Liability Self-Insurance	431
Medical Self-Insurance	432
Other Employee Benefits	432
Professional Liability Insurance	433
Unemployment Self-Insurance	433
Vision Care Self-Insurance	434
Workers’ Compensation Self-Insurance	434
Chief Executive Office—Veterans Center	151
Chief Executive Office—Veterans Center	409
Child Support Services	154
Child Support Services	409
Children and Families Commission	161
Children and Families Commission	410
Clerk- Recorder	259
Recorder Division	435
Elections Division	435
Modernization Trust Fund	436
Vital and Health Statistics	436
Community Services Agency	167
Program Services and Support	410
County Children’s Fund	411
General Assistance	411
IHSS Public Authority-Administration	412
IHSS Public Authority-Benefits	412
IHSS Provider Wages	413
Integrated Children’s Services	413
Public Economic Assistance	414
Cooperative Extension	199
University of California Cooperative Extension	419
UC Cooperative Extension Farm and Home Advisors Research Trust	420

County Counsel264
 County Counsel.....437

-D-

District Attorney.....91
 Criminal Division384
 Arson Task Force.....385
 Auto Insurance Fraud Prosecution385
 Consumer Fraud Prosecution Program.....386
 Criminal Division Asset Forfeiture386
 Elder Abuse Advocacy And Outreach387
 Federal Asset Forfeiture387
 Office of Traffic Safety Impaired Driver Vertical Prosecution Program388
 Real Estate Fraud Prosecution388
 Unserved/Underserved Victim Advocacy and Outreach Program389
 Victim Compensation and Government Claims389
 Victim Services Program390

-E-

Environmental Resources291
 Environmental Resources443
 AB 939/Source Reduction and Recycle.....443
 Abandoned Vehicle Abatement.....444
 Beverage Container Recycling444
 Code Enforcement Abatement445
 Disclosure Program.....445
 E-Waste Collection Facility446
 Fink Road Landfill.....446
 Geer Road Landfill.....447
 Household Hazardous Waste.....447
 Trust Fund448
 Underground Storage Tank Pilot Program.....448
 Used Oil Recycling.....449
 Vehicle Registration Fee Surcharge449
 Waste Tire Enforcement Grant.....450

-G-

General Services Agency270
 Administration437
 Central Services Division438
 Facilities Maintenance Division438
 Fleet Services Division.....439
 12th Street Office Building.....439
 Utilities.....440

Grand Jury99
 Grand Jury.....390

-H-

Health Services Agency181
 Administration414
 Clinic and Ancillary Services.....415
 Emergency Medical Services Discretionary Fund415
 Indigent Health Care Program (IHCP)416
 IHCP-Emergency Medical Services Hospital416
 IHCP-Emergency Medical Services Physicians417
 Public Health.....417
 Public Health Vital and Health Statistics.....418

-I-

Integrated Criminal Justice Information System.....102
 Integrated Criminal Justice Information System391

-L-

Library.....214
 Library421

-P-

Parks and Recreation300
 Parks and Recreation450
 Fish and Wildlife451
 Modesto Reservoir Patrol451
 Off-Highway Vehicle Fund452
 Regional Water Safety Training Center.....452
 Tuolumne River Regional Park.....453

Planning and Community Development308
 Planning and Community Development.....453
 Building Permits.....454
 Dangerous Building Abatement.....454
 General Plan Maintenance455
 Special Revenue Grants455

Probation.....106
 Administration391
 Community Corrections Partnership392
 Corrections Performance Incentive Fund392
 Field Services393
 Institutional Services.....393
 Juvenile Accountability Block Grant394
 Juvenile Commitment Facility.....394
 Juvenile Justice Crime Prevention Act395
 Local Community Corrections.....395
 Ward Welfare Fund396
 Youthful Offender Block Grant396

Public Defender 113
 Public Defender 397
 Indigent Defense 397

Public Works 316
 Administration 456
 Engineering 456
 Local Transit System 457
 Morgan Shop 457
 Road and Bridge 458

-S-

Sheriff 120
 Administration 398
 Adult Detention Expansion 398
 CAL ID Program 399
 CAL-MMET Program 399
 Civil Process Fee 400
 Contract Cities 400
 Court Security 401
 Dedicated Funds 401
 Detention 402
 Driver Training Program 402
 Jail Commissary/Inmate Welfare 403
 Justice Assistance Grant 403
 Operations 404
 Vehicle Theft Unit 404

Strategic Business Technology 276
 Strategic Business Technology 440
 Strategic Business Technology-Telecommunications 441

-T-

Treasurer-Tax Collector 281
 Admin/Taxes 441
 Revenue Recovery 442
 Treasury Division 442

-W-

Workforce Development 205
 Workforce Development 420
 Stanworks 421

**STAFFING RECOMMENDATIONS--ATTACHMENT 3
2018-2019/2019-2020 PROPOSED BUDGET**

DEPARTMENT	BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
Auditor Controller	Auditor Controller	0	NEW	Manager II - BB	Add new position	Study
		0	NEW	Confidential Assistant III	Add new position	Study
Behavioral Health & Recovery Services	Alcohol and Drug Program	1	NEW	Administrative Clerk II	Add new position	Administrative Clerk II
		-1	14300	Administrative Clerk III	Transfer out	Transfer to Stanislaus Recovery Center
		3	NEW	Behavioral Health Specialist II - BB	Add new positions	Behavioral Health Specialist II - BB
		2	NEW	Clinical Services Technician II - BB	Add new positions	Clinical Services Technician II - BB
		1	NEW	Mental Health Clinician II - BB	Add new position	Mental Health Clinician II - BB
	Behavioral Health & Recovery Services	0	3514	Application Specialist II	Block-budget	Application Specialist I/II - BB
		-1	1153	Family Services Specialist II	Transfer out	Transfer to Mental Health Services Act
		0	NEW	Manager II	Add new position	Study
		0	7031, 7310	Manager III	Reclassify upward	Study
		1	NEW	Stock/Delivery Clerk II - BB	Add new position	Stock/Delivery Clerk II - BB
	Managed Care	1	NEW	Administrative Clerk II	Add new position	Administrative Clerk II
		1	NEW	Mental Health Clinician II - BB	Add new position	Mental Health Clinician II - BB
	Mental Health Services Act	1	NEW	Behavioral Health Coordinator	Add new position	Behavioral Health Coordinator
		1	1153	Family Services Specialist II	Transfer in	Transfer from Behavioral Health & Recovery Services
		0	11192, 12489	Manager II	Reclassify upward	Study
	Public Guardian	0	3043, 3662, 11193	Account Clerk III	Reclassify upward	Study
	Stanislaus Recovery Center	1	14300	Administrative Clerk III	Transfer in	Transfer from Alcohol and Drug Program
Child Support Services	Child Support Services	0	8708	Accountant II	Block-budget	Accountant I/II - BB
Chief Executive Office	Operations & Services	0	9677	Confidential Assistant IV	Reclassify upward	Manager I
	Risk Management	0	11308	Confidential Assistant IV	Restore position; Reclassify upward	Study
Community Services Agency	Services & Support	1	NEW	Staff Services Analyst	Add new position	Staff Services Analyst
		0	1751	Manager II	Reclassify upward	Study
		0	14026, 14027, 14028	Social Services Assistant	Reclassify upward	Social Worker I/II - BB
		0	1012	Family Services Specialist II	Reclassify upward	Social Worker III/IV/V - BB
Cooperative Extension	Cooperative Extension	1	NEW	Staff Services Technician	Add new position	Staff Services Technician
District Attorney	Auto Insurance Fraud	0	8033	Attorney V	Delete unfunded position	Delete unfunded position
	Criminal Division	0	1741	Accountant I	Delete unfunded position	Delete unfunded position
		4	NEW	Attorney V - BB	Add new positions	Attorney V - BB
		1	NEW	Criminal Investigator II	Add new position	Criminal Investigator II - BB

**STAFFING RECOMMENDATIONS--ATTACHMENT 3
2018-2019/2019-2020 PROPOSED BUDGET**

DEPARTMENT	BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
		0	NEW	Paralegal III	Add new position	Defer to Final
		0	11361	Paralegal III	Restore unfunded position	Defer to Final
		0	NEW	Victim Advocate	Add new position	Not recommended at this time
Environmental Resources	Environmental Resources	1	NEW	Accountant II - BB	Add new position	Accountant I/II - BB
		1	3113	Administrative Clerk III	Restore unfunded position	Restore position
		1	NEW	Zoning Enforcement Officer	Add new position	Zoning Enforcement Officer
		0	14086	Manager I	Reclassify upward	Study
		0	11004	Manager II - BB	Restore unfunded position	Study
		1	NEW	Staff Services Analyst	Add new position	Staff Services Analyst
Health Services Agency	Administration	1	3467	Administrative Clerk II	Transfer in; Reclassify upward	Transfer in from Public Health; Reclassify upward to Accountant III
		0	14331	Chief Deputy Director	Unfund vacant position	Request withdrawn
		0	3984	Sr. Custodian	Reclassify upward	Study
	Public Health	0	7935	Administrative Clerk II	Reclassify upward	Study
		-2	3525, 3634	Administrative Clerk II	Delete vacant positions	Delete vacant positions
		-1	6997	Administrative Clerk III	Delete vacant position	Delete vacant position
		-1	1017	Clinical Lab Assistant II	Delete vacant position	Delete vacant position
		-1	402	Clinical Lab Scientist III	Delete vacant position	Delete vacant position
		-3	169, 261, 8090	Community Health Worker II	Delete vacant positions	Delete vacant positions
		-2	6991, 8241	Community Health Worker III	Delete vacant positions	Delete vacant positions
		-2	14036, 14037	Physical Therapy Assistant/Cert OT	Delete vacant positions	Delete vacant positions
		-1	6434	Physical/Occupational Therapist II	Delete vacant position	Delete vacant position
		-1	13716	Public Health Lab Director	Delete vacant position	Delete vacant position
		-2	1934, 6988	Public Health Nurse II	Delete vacant positions	Delete vacant positions
		0	3467	Administrative Clerk II	Restore unfunded position; Transfer out	Restore position; Transfer to Administration
		-1	1902	Staff Nurse II	Delete vacant position	Delete position
		1	NEW	Medical Investigator	Add new position	Medical Investigator

**STAFFING RECOMMENDATIONS--ATTACHMENT 3
2018-2019/2019-2020 PROPOSED BUDGET**

DEPARTMENT	BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
Library	Library	0	NEW	Accounting Technician	Add new position	Not recommended
		0	9427	Account Clerk III	Reclassify upward	Study
		0	10183	Administrative Clerk II	Reclassify upward	Study
		0	1809	Confidential Assistant IV	Reclassify upward	Study
Parks & Recreation	Parks & Recreation	1	NEW	Park Aide	Add new position	Park Aide
		1	NEW	Park Maintenance Worker II - BB	Add new position	Park Maintenance Worker I/II - BB
		1	8068	Park Maintenance Worker II	Restore unfunded Position	Restore Position
		1	NEW	Staff Services Coordinator	Add new position	Staff Services Coordinator
Probation	Administration	1	3327	Confidential Assistant III	Transfer in	Transfer from Field Services
	Correction Performance Incentive Act	1	NEW	Sr. Software Developer	Add new position	Sr. Software Developer
		1	NEW	Sr. Systems Engineer	Add new position	Sr. Systems Engineer
	Field Services	-1	3327	Confidential Assistant III	Transfer out	Transfer to Administration
		-4	1446, 1437, 1422, 11682	Deputy Probation Officer II	Delete vacant positions	Delete positions
		3	10125, 1445, 11345	Deputy Probation Officer II	Restore unfunded positions	Restore positions
		4	NEW	Deputy Probation Officer I/II - BB	Add new positions	Deputy Probation Officer II - BB
	Institutional Services	-4	8364, 8424, 8426, 9265	Probation Corrections Officer II	Delete vacant positions	Delete positions
		0	11009	Stock/Delivery Clerk II	Reclassify upward	Study
	Juvenile Commitment Facility	-3	11043, 11045, 11046	Probation Corrections Officer II	Delete vacant positions	Delete positions
Public Defender	Public Defender	1	7841	Attorney V	Restore unfunded position	Restore position
Public Works	Administration	0	14328	Manager I	Reclassify upward	Study
	Engineering	1	NEW	Assistant Engineer/Surveyor	Add new position	Assistant Engineer/Surveyor
		0	2143	Assoc Civil Engineer/Assoc Surveyor	Reclassify upward	Study
		1	NEW	Senior Civil Engineer	Add new position	Senior Civil Engineer
		0	NEW	Staff Services Coordinator	Add new position	Study
Sheriff	Administration	0	NEW	Confidential Assistant III	Add new position	Study
		-1	3324	Legal Clerk IV	Transfer out	Transfer to Operations
		1	NEW	Staff Services Analyst	Add new position	Staff Services Analyst
		-2	2043, 2154	Supervising Legal Clerk II	Transfer out	Transfer to Operations
	Adult Detention Expansion	0	NEW	Assistant Cook II - BB	Add new position	Not recommended at this time
		0	NEW	Deputy Sheriff-Custodial	Add new positions	Not recommended at this time
		0	NEW	Stock Delivery Clerk II - BB	Add new position	Not recommended at this time
	Detention	-15	6487, 9432, 2548, 2395, 6481, 2646, 2603, 13407, 2735, 7337, 2391, 6468, 8138, 2690, 6479	Deputy Sheriff-Custodial	Delete vacant positions	Delete positions
		-1	2593	Sergeant-Custodial	Delete vacant position	Delete position

**STAFFING RECOMMENDATIONS--ATTACHMENT 3
2018-2019/2019-2020 PROPOSED BUDGET**

DEPARTMENT	BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
		2	NEW	Supervising Legal Clerk II - BB	Add new positions	Supervising Legal Clerk II - BB
	Operations	0	14612	Admin Secretary	Reclassify upward	Study
		2	NEW	Community Services Officer	Add new positions	Community Services Officer
		1	NEW	Crime Analyst	Add new position	Crime Analyst
		1	NEW	Forensic Computer Examiner	Add new position	Forensic Computer Examiner
		1	3324	Legal Clerk IV	Transfer in	Transfer from Administration
		0	9004	Staff Services Coordinator	Restore unfunded position	Defer to Final
		2	2043, 2154	Supervising Legal Clerk II	Transfer in	Transfer from Administration
Stanislaus Regional 911	Stanislaus Regional 911	0	3127	Account Clerk III	Reclassify upward	Study
Treasurer-Tax Collector	Revenue Recovery	0	NEW	Accountant II	Add new position	Study
		0	NEW	Accounting Technician	Add new positions	Study
	Tax Collector	0	NEW	Manager II	Add new position	Study
		0	3403	Account Clerk III	Delete unfunded position	Delete unfunded position
		0	12302	Software Developer/Analyst III	Delete unfunded position	Delete unfunded position
	Treasurer-Treasury Division	0	NEW	Accountant II	Add new position	Study
		0	NEW	Accounting Technician	Add new position	Study
Workforce Development	Workforce Development	0	8133	Administrative Clerk II	Reclassify upward	Study
CHANGES TO POSITION ALLOCATION REPORT		3				
TOTAL CURRENT AUTHORIZED POSITIONS		4,480				
Add New Positions		40				
Restore Unfunded Position		7				
Delete Vacant Positions		-44				
RECOMMENDED AUTHORIZED POSITIONS		4,483				

BB- Block-budget

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2016
Contracts over \$100,000
2018-2019 Proposed Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Auditor-Controller	Auditor-Controller	Brown Armstrong	Audit Services	\$143,800 7/1/16-6/30/17 \$130,000 7/1/17-6/30/18	\$132,800 7/1/18-6/30/19	\$406,600
Auditor-Controller	Auditor-Controller	MGT Consulting Group	Completes SB90 claims and provides cost plan services	\$35,005 7/1/16-6/30/17 \$35,005 7/1/17-6/30/18	\$35,005 7/1/18-6/30/19	\$105,015
Chief Executive Office	Operations and Services	Santos, Barbara Kissinger	HR Services	\$70,000 12/11/17-6/30/18	\$100,000 7/1/18-6/30/19	\$170,000
Chief Executive Office	Plant Acquisition	Burke, Williams, and Sorensen, LLP	Legal Services	\$1,051,600 1/1/16-12/31/18	\$187,150 1/1/18-12/31/18	\$1,238,750
Chief Executive Office	Plant Acquisition	Cavanagh, Randall	Personal Services Contractor	\$309,960 7/1/16-06/30/18	\$158,760 7/1/18-6/30/19	\$468,720
Chief Executive Office	Plant Acquisition	Colacchia, Gino	Personal Services Contractor	\$93,600 7/1/16-6/30/18	\$46,800 7/1/18-6/30/19	\$140,400
Chief Executive Office	Plant Acquisition	Kwartz, James	Personal Services Contractor	\$72,514 7/1/16-6/30/18	\$37,014 7/1/18-6/30/19	\$109,528
Chief Executive Office	Plant Acquisition	Long, Darrell	Personal Services Contractor	\$124,800 7/1/16-6/30/18	\$62,400 7/1/18-6/30/19	\$187,200
Chief Executive Office	CEO-Office of Emergency Services	Everbridge	Emergency Mass Notification System	\$62,700 7/1/16-6/30/17 \$62,700 7/1/17-6/30/18	\$62,700 7/1/18-6/30/19	\$188,100
CEO-Risk Management	General Liability Self-Insurance	Arata, Swingle, Sodhi & VanEgmond	Legal Services	\$195,000 7/1/16-6/30/18	\$80,000 7/1/18-6/30/21	\$275,000
CEO-Risk Management	General Liability Self-Insurance	Dan Farrar Attorney at Law	Legal Services	\$225,000 7/1/16-6/30/18	\$53,500 7/1/18-6/30/21	\$278,500
CEO-Risk Management	General Liability Self-Insurance	Hanson Bridgett LLP	Legal Services	\$666,200 7/1/16-6/30/18	\$110,000 7/1/18-6/30/21	\$776,200
CEO-Risk Management	General Liability Self-Insurance	Katherine Boyd	Legal Services	\$115,000 7/1/16-6/30/18	\$112,500 7/1/18-6/30/21	\$227,500
CEO-Risk Management	General Liability Self-Insurance	Liebert, Cassidy, Whitmore	Legal Services	\$740,000 7/1/16-6/30/18	\$585,000 7/1/18-6/30/21	\$1,325,000
CEO-Risk Management	General Liability Self-Insurance	Porter, Scott, Wieberg & Delehant	Legal Services	\$775,000 7/1/16-6/30/18	\$285,000 7/1/18-6/30/21	\$1,060,000
CEO-Risk Management	General Liability Self-Insurance	Riggio, Mordaunt & Kelly	Legal Services	\$280,000 7/1/16-6/30/18	\$325,000 7/1/18-6/30/21	\$605,000
CEO-Risk Management	General Liability Self-Insurance	Rivera & Associates	Legal Services	\$465,000 7/1/16-6/30/18	\$308,000 7/1/18-6/30/21	\$773,000
CEO-Risk Management	General Liability Self-Insurance	Shute Mihaly & Weinberger	Legal Services	\$380,000 7/1/16-6/30/18	\$205,000 7/1/18-6/30/21	\$585,000
Children and Families Commission	Children and Families Commission	AspiraNet	Turlock Family Resource Center	\$204,404 7/1/16-6/30/17 \$190,415 7/1/17-6/30/18	\$171,374 7/1/18-7/1/19	\$566,193
Children and Families Commission	Children and Families Commission	Center for Human Services	Ceres Family Resource Center	\$184,648 7/1/16-6/30/17 \$163,418 7/1/17-6/30/18	\$147,076 7/1/18-7/1/19	\$495,142

*Listed contract totals less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2016
Contracts over \$100,000
2018-2019 Proposed Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Children and Families Commission	Children and Families Commission	Center for Human Services	Oakdale Family Resource Center	\$157,484 7/1/16-6/30/17 \$158,847 7/1/17-6/30/18	\$142,962 7/1/18-7/1/19	\$459,293
Children and Families Commission	Children and Families Commission	Center for Human Services	Westside Family Resource Center	\$347,076 7/1/16-6/30/17 \$237,938 7/1/17-6/30/18	\$214,144 7/1/18-7/1/19	\$799,158
Children and Families Commission	Children and Families Commission	Children's Crisis Center	Respite Care for Children at Risk of Abuse or Neglect	\$460,000 7/1/16-6/30/17 \$460,000 7/1/17-6/30/18	\$414,000 7/1/18-7/1/19	\$1,334,000
Children and Families Commission	Children and Families Commission	Court Appointed Special Advocates of Stanislaus	Case Management and Volunteer Coordination to Benefit Dependent Children in the Court System	\$60,000 7/1/16-6/30/17 \$60,000 7/1/17-6/30/18	\$57,000 7/1/18-7/1/19	\$177,000
Children and Families Commission	Children and Families Commission	El Concilio - La Familia Counseling Program	Counseling Services Provided to Families With Children Ages 0-5 and Pregnant Women	\$98,000 7/1/16-6/30/17 \$98,000 7/1/17-6/30/18	\$88,200 7/1/18-7/1/19	\$284,200
Children and Families Commission	Children and Families Commission	Parent Resource Center	Family Resource Connection-FRC services provided in Central Modesto	\$397,310 7/1/16-6/30/17 \$350,457 7/1/17-6/30/18	\$315,411 7/1/18-7/1/19	\$1,063,178
Children and Families Commission	Children and Families Commission	Sierra Vista Child & Family Services	Hughson Family Resource Center	\$118,279 7/1/16-6/30/17 \$147,135 7/1/17-6/30/18	\$132,422 7/1/18-7/1/19	\$397,836
Children and Families Commission	Children and Families Commission	Sierra Vista Child & Family Services	The Bridge Family Resource Center	\$185,000 7/1/16-6/30/17 \$185,000 7/1/17-6/30/18	\$166,500 7/1/18-7/1/19	\$536,500
Children and Families Commission	Children and Families Commission	Sierra Vista Child & Family Services	North Modesto/Salida Family Resource Center	\$323,694 7/1/16-6/30/17 \$311,147 7/1/17-6/30/18	\$280,032 7/1/18-7/1/19	\$914,873
Children and Families Commission	Children and Families Commission	Stanislaus County Office of Education	Healthy Start Program Support -Provides Education, Health/Mental Health and Social Services	\$498,398 7/1/16-6/30/17 \$498,398 7/1/17-6/30/18	\$448,558 7/1/18-7/1/19	\$1,445,354
Children and Families Commission	Children and Families Commission	Stanislaus Family Justice Center Foundation	Family Justice Center Provides Centralized Services to Victims of Violent Crimes Ages 0-5 and their Families	\$100,000 7/1/16-6/30/17 \$101,530 7/1/17-6/30/18	\$90,000 7/1/18-7/1/19	\$291,530

*Listed contract totals less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

Contract Summary Sheet

Reporting For Three-Year Period Beginning July 1, 2016

Contracts over \$100,000

2018-2019 Proposed Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Children and Families Commission	Children and Families Commission	United Way of Stanislaus County	2-1-1 Program Provides Callers with Information about Referrals to Human Services County-wide	\$80,000 7/1/16-6/30/17 \$81,159 7/1/17-6/30/18	\$72,000 7/1/18-7/1/19	\$233,159
Community Services Agency	Services & Support	Enterprise Fleet Management	Vehicle Lease Purchased	\$300,000 7/1/17-6/30/23	\$200,000 7/1/18-6/30/24	\$500,000
Community Services Agency	Services & Support	Nirvana Drug and Alcohol Treatment Program	Clean & Sober Living Environment	\$696,898 7/1/15-6/30/18	\$15,345 7/1/15-7/31/18	\$712,243
Community Services Agency	Services & Support	United Samaritans Foundation	Property Lease at 275 Third Street, Turlock, CA	\$53,586 8/21/16-8/31/17 \$53,586 8/21/17-8/31/18	\$53,586 8/21/18-8/20/19	\$160,758
Community Services Agency	Services & Support	Valley Recovery Resources	Clean & Sober Living Environment	\$3,126,278 7/1/15-6/30/18	\$114,874 7/1/15-7/31/18	\$3,241,152
District Attorney	Criminal Division	West Group/ Thomson West	Legal Subscription Services	\$63,288 7/1/16-6/30/18	\$242,604 7/1/18-4/30/22	\$305,892
District Attorney	County Victim Services Program	Court Appointed Special Advocates of Stanislaus County	Services for Children Exposed to and/or Victims of Crime	\$75,600 7/1/16-6/30/18	\$50,238 7/1/18-12/31/19	\$125,838
District Attorney	County Victim Services Program	Haven Women's Center	On-Scene Domestic Violence Victim Assistance Services	\$161,232 7/1/16-6/30/18	\$112,992 7/1/18-12/31/19	\$274,224
District Attorney	County Victim Services Program	Stanislaus Family Justice Center Foundation	Victim Legal Services Assessment and Assistance	\$148,450 7/1/16-6/30/18	\$111,337 7/1/18-12/31/19	\$259,787
District Attorney	Elder Abuse Program	Catholic Charities	Elder and Dependent Adult Services	\$56,735 7/1/16-6/30/18	\$56,735 7/1/18-12/31/19	\$113,470
District Attorney	Elder Abuse Program	Senior Advocacy Network-Senior Law Project	Elder Civil Legal Assistance and Services	\$156,832 7/1/16-6/30/18	\$156,832 7/1/18-12/31/19	\$313,664
Environmental Resources	Environmental Resources	Ferriz, Horacio	Contracted Employee for Professional Geological Services	\$54,143 7/1/16-6/30/17 \$58,680 7/1/17-6/30/18	\$58,680 7/1/18-6/30/19	\$171,503
Integrated Criminal Justice Information System	Integrated Criminal Justice Information System	Atomogy Corp	Software Development Consultation	\$319,900 7/1/16-6/30/17 \$407,000 7/1/17-6/30/18	\$650,000 7/1/18-6/30/19	\$1,376,900
Library	Library	Comcast Phone, LLC	LAN Communications	\$150,000 7/1/16-6/30/17 \$150,000 7/1/17-6/30/18	\$172,650 7/1/18-6/30/19	\$472,650
Library	Library	EnvisionWare	Radio Frequency ID System for Library System	\$205,459 7/1/16-6/30/17 \$205,460 7/1/17-3/31/18	\$40,499 4/1/18-3/31/19	\$451,418

*Listed contract totals less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2016
Contracts over \$100,000
2018-2019 Proposed Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Library	Library	Learning Quest-Stanislaus Literacy Center	Literacy Services Partner Agency	\$307,501 7/1/16-6/30/17 \$305,000 7/1/17-6/30/18	\$327,526 7/1/18-6/30/19	\$940,027
Library	Library	Midwest Tape	Online audio books, music & movies	\$102,500 6/1/16-5/31/17 \$120,000 6/1/17-5/31/18	\$216,750 6/1/18-6/30/19	\$439,250
Library	Library	Sirsi-Dynix	Software maintenance & enhancements	\$58,500 7/1/16-6/30/17 \$60,000 7/1/17-6/30/18	\$60,000 7/1/18-6/30/19	\$178,500
Planning and Community Development	Building Permits	Accela, Inc.	Maintenance/ Software Licensing/Mobile Application	\$183,000 7/1/16-6/30/18	\$55,000 7/1/18-6/30/19	\$238,000
Planning and Community Development	Building Permits	CSG Consultants, Inc.	On-Call Building Inspections/Plan Check	\$790,000 7/1/16-6/30/18	\$185,000 7/1/18-6/30/19	\$975,000
Planning and Community Development	Planning and Community Development	Benchmark Resources	Mining Inspections/ Enforcement Activities	\$154,680 7/1/16-6/30/18	\$85,000 7/1/18-6/30/19	\$239,680
Probation	Administration	Lexipol	Department Policy Review Support	\$49,500 5/1/16-6/30/17 \$49,500 7/1/17-6/30/18	\$65,259 7/1/18-6/30/19	\$164,259
Probation	Community Corrections Partnership	City of Modesto	Crime Analyst	\$82,776 7/1/16-6/30/17 \$82,776 7/1/17-6/30/18	\$84,000 7/1/18-6/30/19	\$249,552
Probation	Community Corrections Partnership	Sierra Education & Counseling Services	Provide Therapeutic & Rehabilitative Services	\$160,160 7/1/16-6/30/17 \$213,928 7/1/17-6/30/18	\$213,928 7/1/18-6/30/19	\$588,016
Probation	Community Corrections Partnership	Stanislaus Literacy Center	Provide GED Readiness Courses	\$29,172 7/1/16-6/30/17 \$44,618 7/1/17-6/30/18	\$44,618 7/1/18-6/30/19	\$118,408
Probation	Field Services	Aspiranet	Provide "Wrap Around Program" Services for Minors/CFT Services	\$270,000 7/1/16-6/30/17 \$225,000 7/1/17-6/30/18	\$235,000 7/1/18-6/30/18	\$730,000
Public Works	Local Transit System	A Customer Point of View	Mystery Shopper Rider Program	\$97,570 7/1/16-6/30/18	\$45,000 7/1/18-6/30/19	\$142,570
Public Works	Local Transit System	City of Modesto	Employee Ride Program	\$102,341 7/1/16-6/30/18	\$50,000 7/1/18-6/30/19	\$152,341
Sheriff	Administration	Avila, Jennifer	PSC-Backgrounds Investigator	\$36,400 7/1/16-6/30/17 \$36,400 7/1/17-6/30/18	\$36,400 7/1/18-6/30/19	\$109,200

*Listed contract totals less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2016
Contracts over \$100,000
2018-2019 Proposed Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Sheriff	Administration	Bosma, Johannes	PSC-Backgrounds Investigator	\$36,400 7/1/16-6/30/17 \$36,400 7/1/17-6/30/18	\$36,400 7/1/18-6/30/19	\$109,200
Sheriff	Administration	Byrd, Gary	PSC-Backgrounds Investigator	\$36,400 7/1/16-6/30/17 \$36,400 7/1/17-6/30/18	\$36,400 7/1/18-6/30/19	\$109,200
Sheriff	Administration	Davison, Wayne	PSC-Backgrounds Investigator	\$36,400 7/1/16-6/30/17 \$36,400 7/1/17-6/30/18	\$36,400 7/1/18-6/30/19	\$109,200
Sheriff	Administration	Rolan, Jocelyn E, PhD, ABPP	New Hire Psych Evals/On Call	\$90,000 7/1/16-6/30/17 \$100,000 7/1/17-6/30/18	\$150,000 7/1/18-6/30/19	\$340,000
Sheriff	Administration	Shadel, Julie	PSC-Backgrounds Investigator	\$36,400 7/1/16-6/30/17 \$36,400 7/1/17-6/30/18	\$36,400 7/1/18-6/30/19	\$109,200
Sheriff	Cal-MMET	Scott, Kelly	SDEA	\$0 7/1/16-6/30/17 \$62,400 7/1/17-6/30/18	\$124,800 7/1/18-6/30/19	\$187,200
Sheriff	Civil Process	Teleosoft	Technology	\$111,872 7/1/16-6/30/17 \$37,041 7/1/17-6/30/18	\$38,500 7/1/18-6/30/19	\$187,413
Sheriff	Detention	Behaviorial Interventions	Monitor Home Detention	\$235,000 7/1/16-6/30/17 \$235,000 7/1/17-6/30/18	\$235,000 7/1/18-6/30/19	\$705,000
Sheriff	Detention	Bunow, Michael	PSC-Chaplain	\$32,760 7/1/16-6/30/17 \$34,405 7/1/17-6/30/18	\$34,405 7/1/18-6/30/19	\$101,570
Sheriff	Detention	Legal Research Associates	Legal Research for Inmates	\$72,000 7/1/16-6/30/17 \$72,000 7/1/17-6/30/18	\$72,000 7/1/18-6/30/19	\$216,000
Sheriff	Detention	Salvation Army/Modesto Citadel	Beds for released inmates	\$74,000 7/1/16-6/30/17 \$148,000 7/1/17-6/30/18	\$148,000 7/1/18-6/30/19	\$370,000
Sheriff	Detention	Simplex Grinnell	Fire and Security System Maintenance	\$118,322 7/1/16-6/30/17 \$134,994 7/1/17-6/30/18	\$146,000 7/1/18-6/30/19	\$399,316
Sheriff	Jail Commissary/ Inmate Welfare	Friends Outside	Life Skills for Inmates	\$290,960 7/1/16-6/30/17 \$335,628 7/1/17-6/30/18	\$376,621 7/1/18-6/30/19	\$1,003,209

*Listed contract totals less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2016
Contracts over \$100,000
2018-2019 Proposed Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Sheriff	Jail Commissary/ Inmate Welfare	Learning Quest- Stanislaus Literacy	GED/Tutoring for Inmates	\$246,000 7/1/16-6/30/17 \$325,000 7/1/17-6/30/18	\$325,000 7/1/18-6/30/19	\$896,000
Sheriff	Operations	Abilay, Stephanie	Crimestopers	\$50,400 7/1/16-6/30/17 \$50,400 7/1/17-6/30/18	\$50,400 7/1/18-6/30/19	\$151,200
Sheriff	Operations	Ballard, Gary	PSC-Aircraft Mechanic	\$38,300 7/1/16-6/30/17 \$38,300 7/1/17-6/30/18	\$38,300 7/1/18-6/30/19	\$114,900
Sheriff	Operations	Breckinridge, Craig	PSC-Training Instructor	\$44,000 7/1/16-6/30/17 \$44,000 7/1/17-6/30/18	\$44,000 7/1/18-6/30/19	\$132,000
Sheriff	Operations	Central Valley Toxicology	Coroner Toxicology Services	\$60,000 7/1/16-6/30/17 \$60,000 7/1/17-6/30/18	\$60,000 7/1/18-6/30/19	\$180,000
Sheriff	Operations	Corder, David	PSC-StanCatt	\$44,100 7/1/16-6/30/17 \$44,100 7/1/17-6/30/18	\$44,100 7/1/18-6/30/19	\$132,300
Sheriff	Operations	Finner, Anita	PSC-Training Instructor	\$20,160 7/1/16-6/30/17 \$65,520 7/1/17-6/30/18	\$65,520 7/1/18-6/30/19	\$151,200
Sheriff	Operations	Havens Womens Center of Stanislaus	Domestic Violence Grant Services	\$26,360 7/1/16-6/30/17 \$37,471 7/1/17-6/30/18	\$37,208 7/1/18-6/30/19	\$101,039
Sheriff	Operations	Hawkins, Clayton	PSC-Training Instructor	\$50,000 7/1/16-6/30/17 \$50,000 7/1/17-6/30/18	\$50,000 7/1/18-6/30/19	\$150,000
Sheriff	Operations	Liang, Sam	PSC-Training Instructor	\$35,000 7/1/16-6/30/17 \$65,520 7/1/17-6/30/18	\$65,520 7/1/18-6/30/19	\$166,040
Sheriff	Operations	Ridenour, James	PSC-Property & Evidence	\$52,000 7/1/16-6/30/17 \$52,000 7/1/17-6/30/18	\$52,000 7/1/18-6/30/19	\$156,000
Sheriff	Operations	Schwandt, Joellene	PSC-Training Instructor	\$66,560 7/1/16-6/30/17 \$66,560 7/1/17-6/30/18	\$66,560 7/1/18-6/30/19	\$199,680
Sheriff	Operations	Watkins, Herbert	Air Support Mechanic	\$47,740 7/1/16-6/30/17 \$47,740 7/1/17-6/30/18	\$51,600 7/1/18-6/30/19	\$147,080

*Listed contract totals less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2016
Contracts over \$100,000
2018-2019 Proposed Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Sheriff	Operations	Wild Rose 911	Refurbish Crown Victoria Interceptors	\$0 7/1/16-6/30/17 \$200,000 7/1/17-6/30/18	\$350,000 7/1/18-6/30/19	\$550,000
Sheriff	Vehicle Theft	California Highway Patrol-Stancatt	Overtime Reimbursement	\$35,000 7/1/16-6/30/17 \$35,000 7/1/17-6/30/18	\$35,000 7/1/18-6/30/19	\$105,000
Strategic Business Technology	Strategic Business Technology	Crayon Software Experts, LLC	Office 365 purchase	\$1,636,300 7/1/16-6/30/17 \$1,650,000 7/1/17-6/30/18	\$1,650,000 7/1/18-6/30/19	\$4,936,300
Strategic Business Technology	Strategic Business Technology	ESRI Environmental Systems	Software purchase & maintenance	\$80,700 7/1/17-6/30/18	\$50,000 7/1/18-6/30/19	\$130,700
Strategic Business Technology	Strategic Business Technology	Oracle	FMS & PeopleSoft Software & Support	\$529,800 7/1/16-6/30/17 \$681,400 7/1/17-6/30/18	\$715,470 7/1/18-6/30/19	\$1,926,670
Strategic Business Technology	Strategic Business Technology	Telecion Communications	Hardware & Software Consultation & purchase	\$191,000 7/1/16-6/30/17 \$250,000 7/1/17-6/30/18	\$250,000 7/1/18-6/30/19	\$691,000

*Listed contract totals less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2016
Contracts between \$50,000-\$100,000
2018-2019 Proposed Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
CEO-Risk Management	General Liability Self-Insurance	Norman Dowler, LLP, and Brett L. Price,	Legal Services		\$60,000 12/1/17 - 6/30/20	\$60,000
CEO-Risk Management	General Liability Self-Insurance	Jones & Mayer Law Office	Legal Services	\$55,000 7/1/16 - 6/30/18	\$15,000 7/1/18 - 6/30/21	\$70,000
Child Support Services	Child Support Services	Doctors Medical Center of Modesto	Paternity Declaration Services	\$18,000 7/1/16-6/30/17 \$18,000 7/1/17-6/30/18	\$18,000 7/1/18-6/30/19	\$54,000
Child Support Services	Child Support Services	Laboratory Corporation of America	Genetic Testing	\$35,000 7/1/16-6/30/17 \$12,000 7/1/17-6/30/18	\$12,000 7/1/18-6/30/19	\$59,000
Children and Families Commission	Children and Families Commission	Glen Price Group	Consultant for Strategic Direction/Planning		\$74,520 7/1/18 - 5/31/19	\$74,520
Children and Families Commission	Children and Families Commission	Riverbank Unified School District, California Ave Elementary, Rio Altura Elementary	School Readiness Program	\$20,000 7/1/16-6/30/17 \$20,000 7/1/17-6/30/18	\$19,000 7/1/18-6/30/19	\$59,000
Community Services Agency	Services & Support	Center for Human Services	Individual Development Account for Youth Participant Asset	\$93,118 5/22/07-6/30/18	5/22/07-6/30/20 (Contract Time Extension only)	\$93,118
Community Services Agency	Services & Support	Love Our Cities, Inc.	Juvenile Court Support	\$0	\$70,000 8/1/18-6/30/19	\$70,000
Community Services Agency	Services & Support	Shred-It USA LLC	Shredding Services	\$44,946 1/5/17-1/4/19	\$7,842 1/5/17-1/4/19	\$52,788
District Attorney	Criminal Division	Var Resources LLC	Computer Leasing	\$41,231 7/1/16-6/30/18	\$41,232 7/1/18-12/31/19	\$82,463
District Attorney	Criminal Division	Net Transcripts, Inc	Transcription and Translation Services	\$25,000 7/1/16-6/30/18	\$50,000 7/1/18-06/30/20	\$75,000
Library	Library	Broadcore, Inc (A Massergy Company)	VoIP (Voice over Internet Protocol) Communications	\$22,000 7/1/16-6/30/17 \$22,000 7/1/17-6/30/18	\$22,000 7/1/18-6/30/19	\$66,000
Library	Library	Sonitrol Security	Alarm monitoring	\$16,728 7/1/16-6/30/17 \$17,150 7/1/17-6/30/18	\$18,500 7/1/18-6/30/19	\$52,378
Library	Library	United Samaritans	Lease for Hughson Library space	\$30,960 7/1/16-6/30/17 \$30,960 7/1/17-6/30/18	\$8,910 7/1/18-10/14/18	\$70,830
Planning and Community Development	Building	TruePoint Solutions LLC	Maintenance/Software Licensing DigiE Plan	\$74,500 7/1/15-6/30/18	\$15,000 7/1/18-6/30/19	\$89,500

*Listed contract amounts less than \$50,000 represent separate contracts where total contracted services with the vendor exceed \$50,000

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2016
Contracts between \$50,000-\$100,000
2018-2019 Proposed Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Probation	Administration	Cordico Psychological Services	Pre-Employment Psychological & Firearms Stability Evaluations	\$25,000 7/1/16-6/30/17 \$25,000 7/1/17-6/30/18	\$25,000 7/1/18-6/30/19	\$75,000
Probation	Administration	Custom Training	STC Training to Sworn Officers	\$50,000 7/1/16-6/30/17 \$25,000 7/1/17-6/30/18	\$25,000 7/1/18-6/30/19	\$100,000
Probation	Administration	Embassy Consulting	STC Training to Sworn Officers	\$25,000 7/1/17-6/30/18	\$25,000 7/1/18-6/30/19	\$50,000
Probation	Administration	Gonzales, Martha	Personal Service Contractor	\$38,000 7/1/17-6/30/18	\$38,000 7/1/18-6/30/19	\$76,000
Probation	Administration	Island Consulting	STC Training to Sworn Officers	\$25,000 7/1/16-6/30/17 \$25,000 7/1/17-6/30/18	\$25,000 7/1/18-6/30/19	\$75,000
Probation	Administration	Machado, Julie	Personal Service Contractor	\$38,000 7/1/17-6/30/18	\$38,000 7/1/18-6/30/19	\$76,000
Probation	Administration	McManis, Virginia	Personal Service Contractor	\$33,000 7/1/17-6/30/18	\$33,000 7/1/18-6/30/19	\$66,000
Probation	Administration	Roland, Jocelyn	Provide Psych Evaluations for Sworn Staff	\$25,000 7/1/16-6/30/17 \$25,000 7/1/17-6/30/18	\$25,000 7/1/18-6/30/19	\$75,000
Probation	Community Corrections Partnership	Youth for Christ	Provide Therapeutic Services	\$23,738 7/1/16-6/30/17 \$24,596 7/1/17-6/30/18	\$28,600 7/1/18-6/30/19	\$76,934
Probation	Institutional Services	PbS Learning Institute	Provide Self Improvement for Youth	\$24,000 7/1/16-6/30/17 \$24,000 7/1/17-6/30/18	\$24,000 7/1/18-6/30/19	\$72,000
Public Works	Local Transit System	Never Boring Design	Negotiated Ad pricing and coordinated Ad placement for radio, newsprint, digital media, etc	\$44,500 7/1/16-6/30/18	\$50,000 7/1/18-6/30/19	\$94,500
Public Works	Local Transit System	Eduino Simas- CBS Janitorial	Shelter Facilities Maintenance and Pressure wash	\$75,861 7/1/16-6/30/18	\$5,000 7/1/18-6/30/19	\$80,861
Public Works	Local Transit System	Never Boring Design	Analysis, Planning & Design of New Market Strategy for STaRT	\$78,259 7/1/16-6/30/18	\$10,000 7/1/18-6/30/19	\$88,259
Sheriff	Admin	Cole Pro Media	Media Consultation	\$18,000 7/1/16-6/30/17 \$18,000 7/1/17-6/30/18	\$18,000 7/1/18-6/30/19	\$54,000

*Listed contract amounts less than \$50,000 represent separate contracts where total contracted services with the vendor exceed \$50,000

Contract Summary Sheet
Reporting For Three-Year Period Beginning July 1, 2016
Contracts between \$50,000-\$100,000
2018-2019 Proposed Budget

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount / Effective Dates	Cumulative Contract Total
Sheriff	Administration	Reid, Kenneth	PSC-Backgrounds Investigator	\$36,400 7/1/17-6/30/18	\$36,400 7/1/18-6/30/19	\$72,800
Sheriff	Administration	Shrader, Cyndi	PSC-Backgrounds Investigator	\$36,400 7/1/17-6/30/18	\$36,400 7/1/18-6/30/19	\$72,800
Sheriff	Detention	Judicial Council of Calif Admin Office of the Courts	Share Space Cost at Courts	\$26,648 7/1/16-6/30/17 \$24,854 7/1/17-6/30/18	\$24,971 7/1/18-6/30/19	\$76,473
Sheriff	Operations	Carter, Theresa	Coroner Transcription	\$20,000 7/1/16-6/30/17 \$20,000 7/1/17-6/30/18	\$20,000 7/1/18-6/30/19	\$60,000
Sheriff	Operations	Chestnut, Daniel	PSC-Training Instructor	\$20,000 7/1/16-6/30/17 \$20,000 7/1/17-6/30/18	\$20,000 7/1/18-6/30/19	\$60,000
Sheriff	Operations	Cloward, Ronald	PSC-Training Instructor	\$22,500 7/1/16-6/30/17 \$22,500 7/1/17-6/30/18	\$22,500 7/1/18-6/30/19	\$67,500
Sheriff	Operations	Gilstrap, Gregory	SR911-Project Manager	\$0 7/1/16-6/30/17 \$43,680 7/1/17-6/30/18	\$43,680 7/1/18-6/30/19	\$87,360
Sheriff	Operations	Goeken, Chartles	PSC-Training Instructor	\$20,000 7/1/16-6/30/17 \$20,000 7/1/17-6/30/18	\$20,000 7/1/18-6/30/19	\$60,000
Sheriff	Operations	Hartzell, Caitlyn	PSC-Property & Evidence	\$0 7/1/16-6/30/17 \$25,000 7/1/17-6/30/18	\$25,000 7/1/18-6/30/19	\$50,000
Sheriff	Operations	Modesto Executive Air Charter dba Sky Trek Aviation	Hangar Lease	\$29,900 7/1/16-6/30/17 \$29,900 7/1/17-6/30/18	\$29,900 7/1/18-6/30/19	\$89,700
Sheriff	Operations	Reeder, David	PSC-Training Instructor	\$25,000 7/1/16-6/30/17 \$25,000 7/1/17-6/30/18	\$25,000 7/1/18-6/30/19	\$75,000

*Listed contract amounts less than \$50,000 represent separate contracts where total contracted services with the vendor exceed \$50,000

STANISLAUS COUNTY NOTICE OF PUBLIC HEARING
FINAL BUDGET FISCAL YEARS 2018-2019 / 2019-2020

NOTICE IS HEREBY GIVEN that on Tuesday, September 18, 2018, at 6:30 p.m., or as soon thereafter as the matter may be heard, the Stanislaus County Board of Supervisors will meet in the Basement Chambers, 1010 10th Street, Modesto, CA, to open the hearing and consider the approval of the Recommended Final Budget, Fiscal Years 2018-2019/ 2019-2020.

ADDITIONAL NOTICE IS GIVEN that on September 7, 2018, at 3:00 p.m., the Final Budget document will be available for review online at: <http://www.stancounty.com/budget/> and at the Chief Executive Office, 1010 10th St., Suite 6800, Modesto, CA.

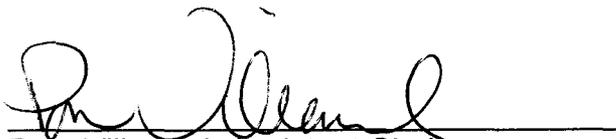
NOTICE IS FURTHER GIVEN that at the said time and place, interested persons will be given the opportunity to be heard. For further information, contact Jody Hayes or Patrice Dietrich, Stanislaus County Chief Executive Office, (209) 525-6333 or at 1010 10th Street, Suite 6800, Modesto, CA.

BY ORDER OF THE BOARD OF SUPERVISORS

DATED: June 12, 2018

ATTEST: ELIZABETH A. KING,
Clerk of the Board of Supervisors
of the County of Stanislaus,
State of California.

BY:


Pam Villarreal, Assistant Clerk.

**DECLARATION OF PUBLICATION
(C.C.P. S2015.5)**

STANISLAUS COUNTY
NOTICE OF PUBLIC HEARING
FINAL BUDGET FISCAL YEARS
2018-2019 / 2019-2020

**COUNTY OF STANISLAUS
STATE OF CALIFORNIA**

NOTICE IS HEREBY GIVEN that on Tuesday, September 18, 2018, at 6:30 p.m., or as soon thereafter as the matter may be heard, the Stanislaus County Board of Supervisors will meet in the Basement Chambers, 1010 10th Street, Modesto, CA, to open the hearing and consider the approval of the Recommended Final Budget, Fiscal Years 2018-2019/2019-2020.

ADDITIONAL NOTICE IS GIVEN that on September 7, 2018, at 3:00 p.m., the Final Budget document will be available for review online at: <http://www.stancounty.com/budget/> and at the Chief Executive Office, 1010 10th St., Suite 6800, Modesto, CA.

NOTICE IS FURTHER GIVEN that at the said time and place, interested persons will be given the opportunity to be heard. For further information, contact Jody Hayes or Patrice Dietrich, Stanislaus County Chief Executive Office, (209) 525-6333 or at 1010 10th Street, Suite 6800, Modesto, CA.

BY ORDER OF THE BOARD OF SUPERVISORS. DATED: June 12, 2018.
ATTEST: ELIZABETH A. KING, Clerk of the Board of Supervisors of the County of Stanislaus, State of California. BY: Pam Villarreal, Assistant Clerk.
Pub Dates Sep 7,13, 2018

I am a citizen of the United States and a resident Of the County aforesaid; I am over the age of Eighteen years, and not a party to or interested In the above entitle matter. I am a printer and Principal clerk of the publisher of THE MODESTO BEE, printed in the City of MODESTO, County of STANISLAUS, State of California, daily, for which said newspaper has been adjudged a newspaper of general circulation by the Superior Court of the County of STANISLAUS, State of California, Under the date of February 25, 1951, Action No. 46453; that the notice of which the annexed is a printed copy, has been published in each issue there of on the following dates, to wit:

Sep 07, 2018, Sep 13, 2018

I certify (or declare) under penalty of perjury That the foregoing is true and correct and that This declaration was executed at

MODESTO, California on

September 13th, 2018

(By Electronic Facsimile Signature)



Recommended Proposed Budget

Budget Year 2018-2019/2019-2020
Stanislaus County, California



Recommended Proposed Budget

Jody Hayes
Chief Executive Officer

June 12, 2018



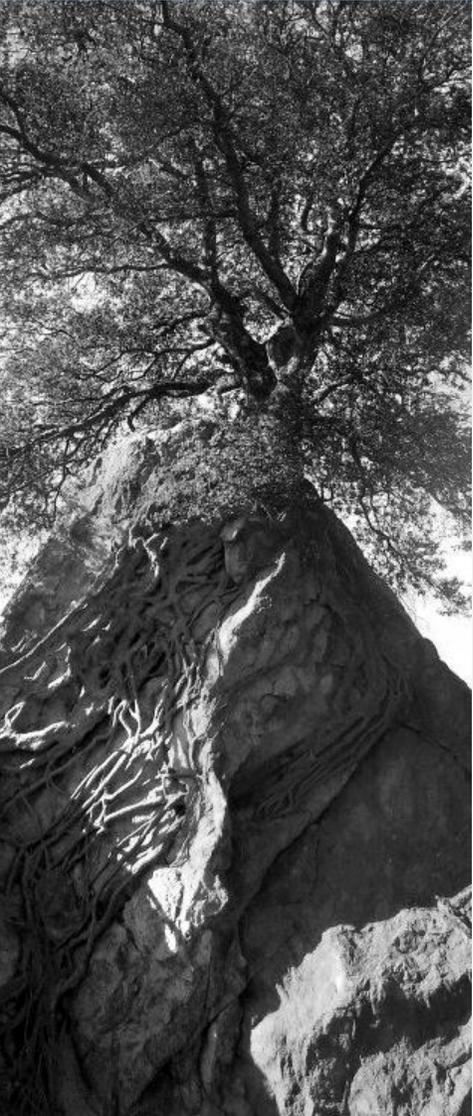


*“There are risks and costs to action.
But they are far less than the long
range risk of comfortable inaction.”*

--John F. Kennedy

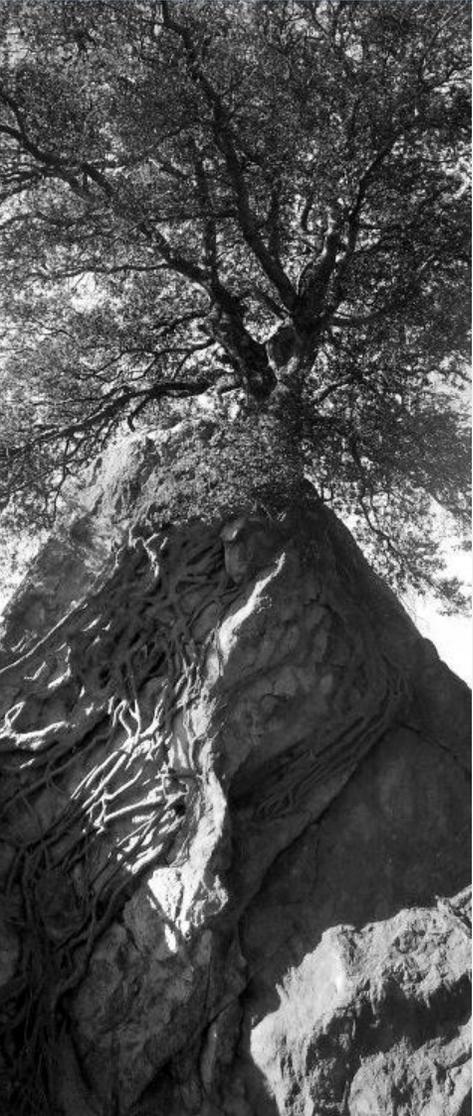
Proposed Budget Strategies

- Budget analysis employing multi-year, long-range model
- Cost-of-doing-business support through Zero-Base budgeting
- Prudent, targeted spending to support additional positions
- Sustain and improve long-term strategies
 - Focus on Prevention
 - Deferred maintenance
 - Pay off debt
- Prepare equally to respond to future recessions and investment opportunities that will benefit the County



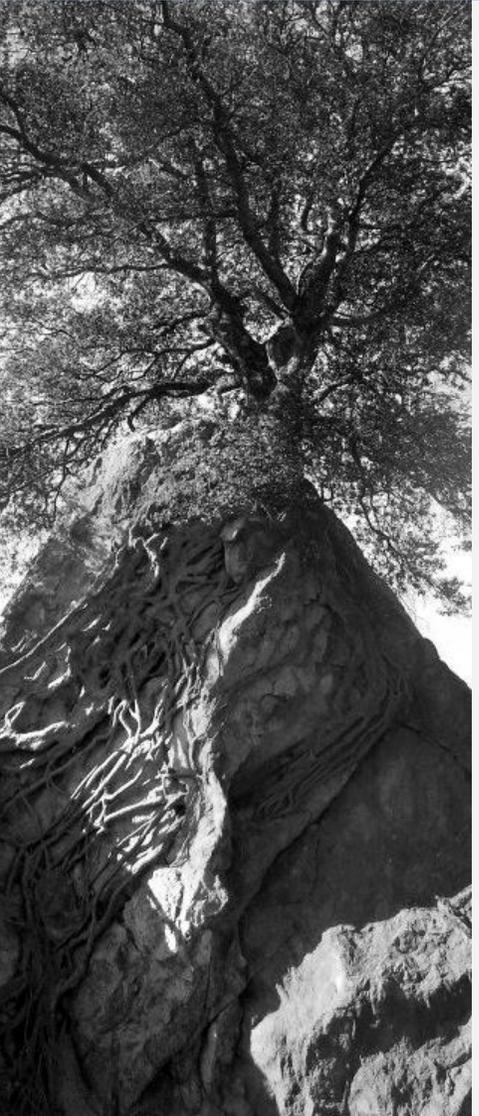
Proposed Budget Overview

- Introduce the new user-friendly budget design
- Maintain Countywide programs and services with funding to accommodate normal cost-of-doing-business increases
- Provide improvements to local road infrastructure
- Increase service levels in public safety, community infrastructure, and more
- Support first full year of Adult Detention Expansion

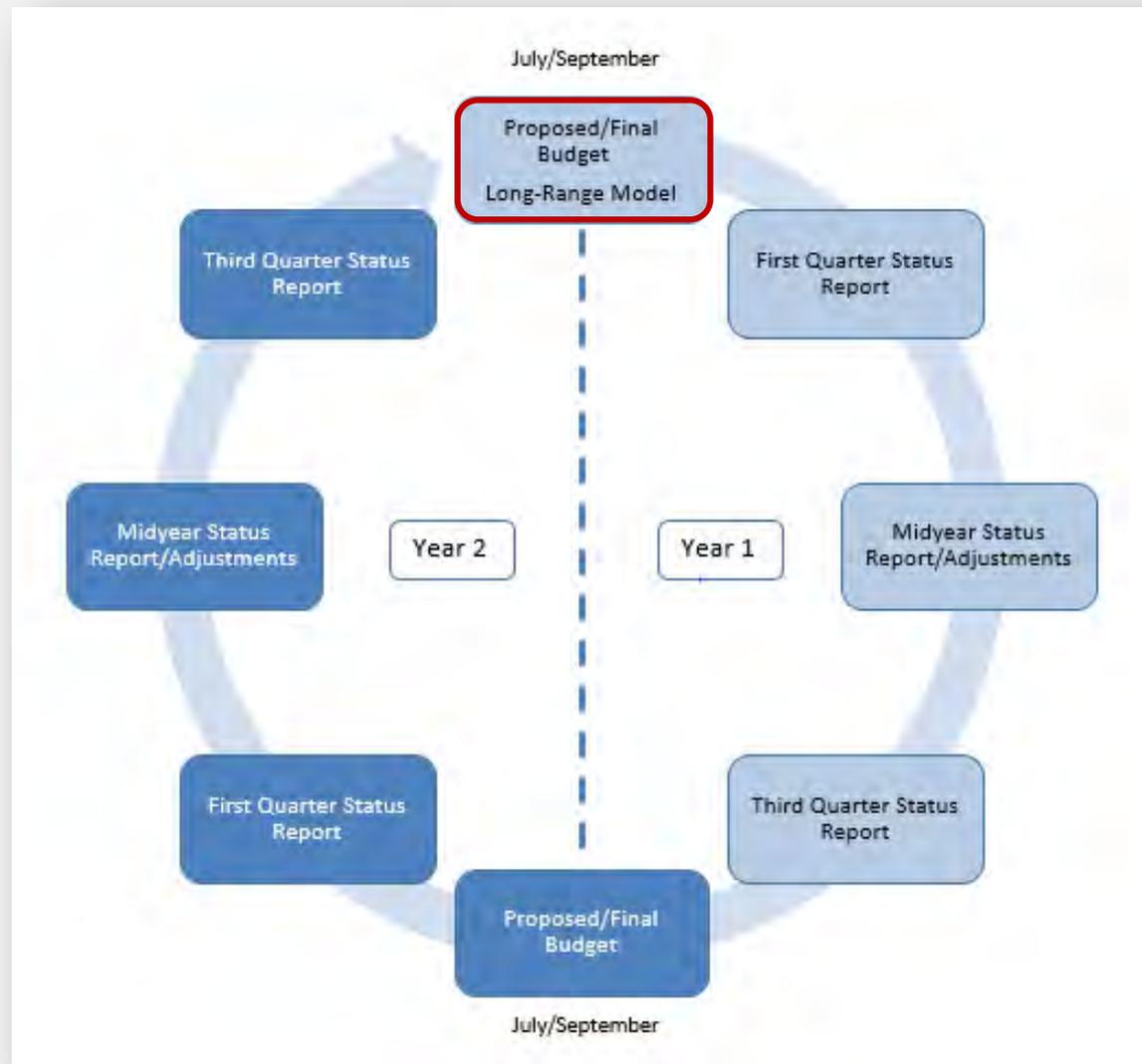


Board of Supervisors Priorities

- *Supporting strong and safe neighborhoods*
- *Supporting community health*
- *Developing a healthy economy*
- *Promoting first-rate learning*
- *Delivering efficient public services and community infrastructure*



Two-Year Budget Cycle

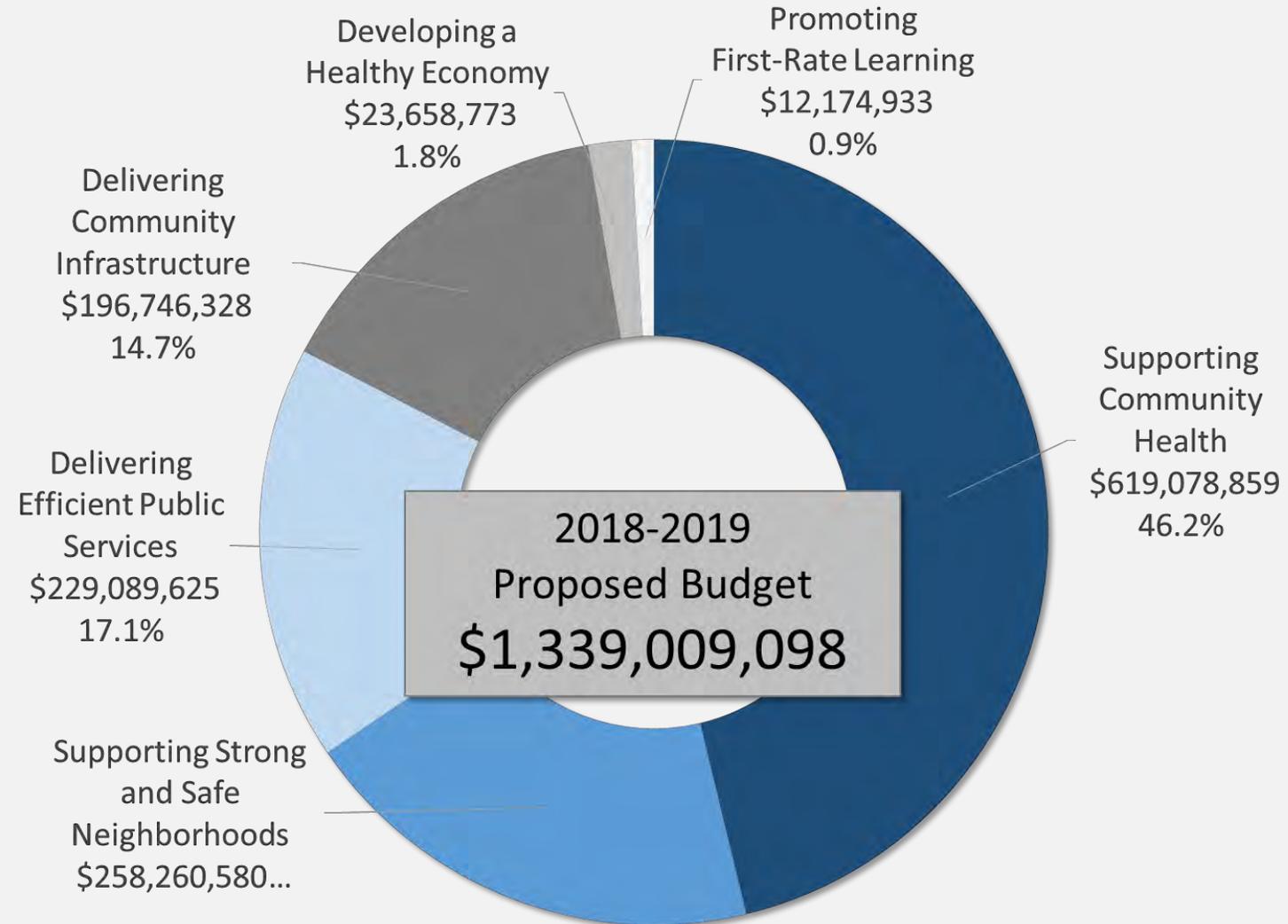


Budget Comparison

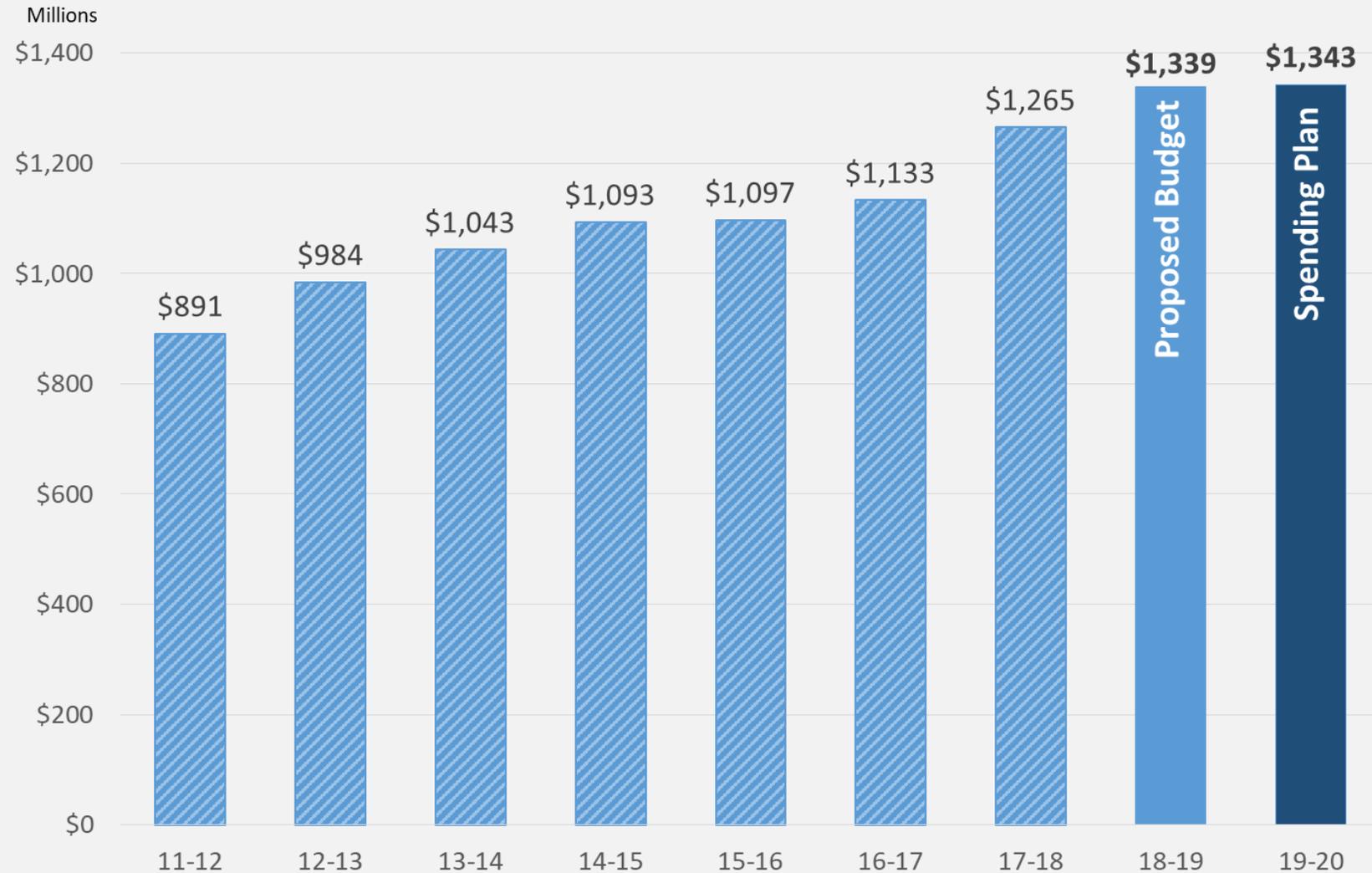
All Funds	2016-2017 Adopted Final Budget	2017-2018 Adopted Final Budget	2018-2019 Recommended Proposed Budget	2019-2020 Spending Plan
Total Appropriations	\$ 1,133,223,670	\$ 1,265,328,047	\$ 1,339,009,098	\$ 1,342,871,935
Total Revenue	\$ 1,090,451,186	\$ 1,192,446,520	\$ 1,272,885,623	\$ 1,300,505,423
Use of Fund Balance/Retained Earnings	\$ 42,772,484	\$ 72,881,527	\$ 66,123,475	\$ 42,366,512

↑
+ \$73.7 million
or 5.8%

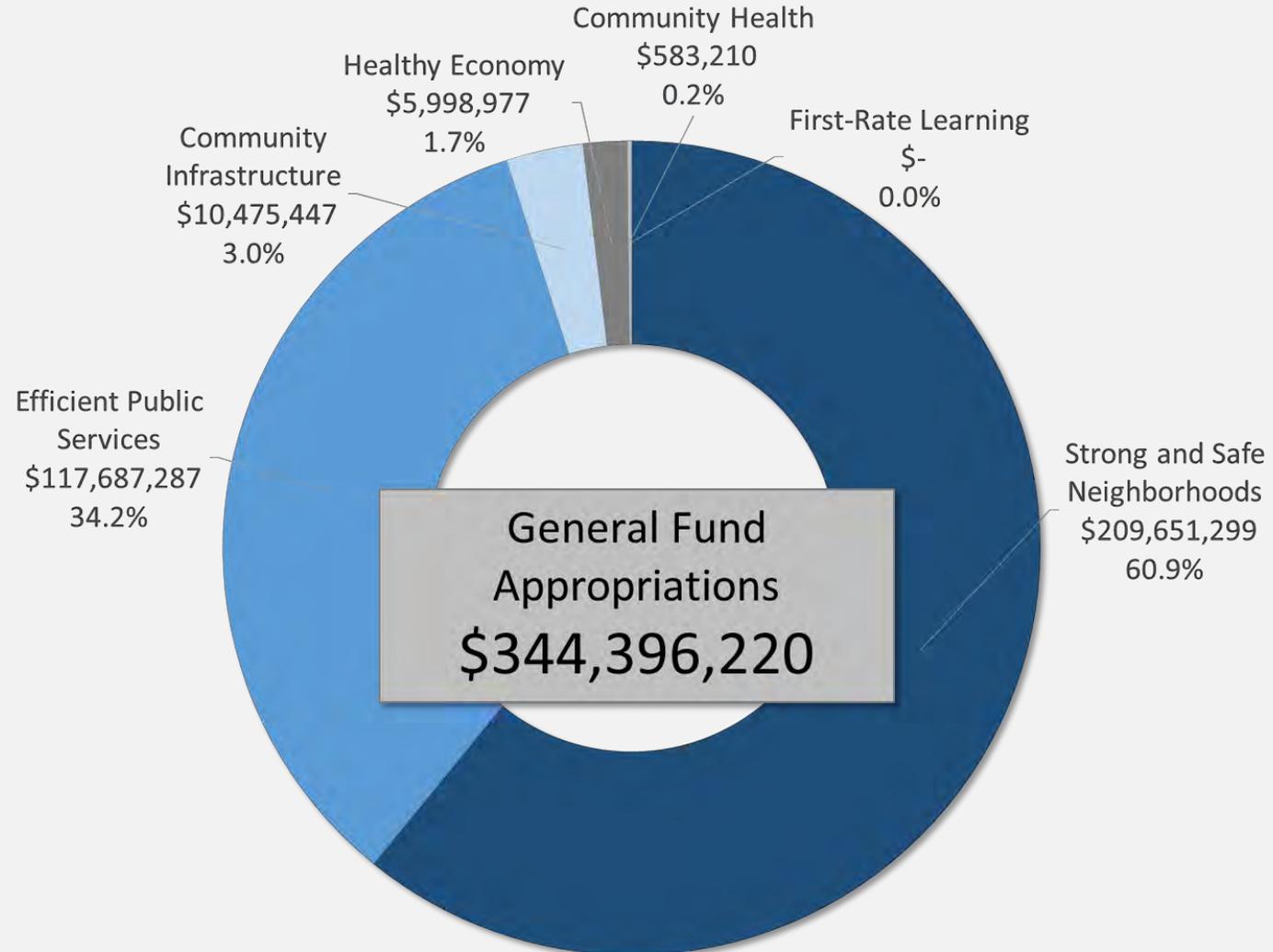
Proposed Budget Appropriations



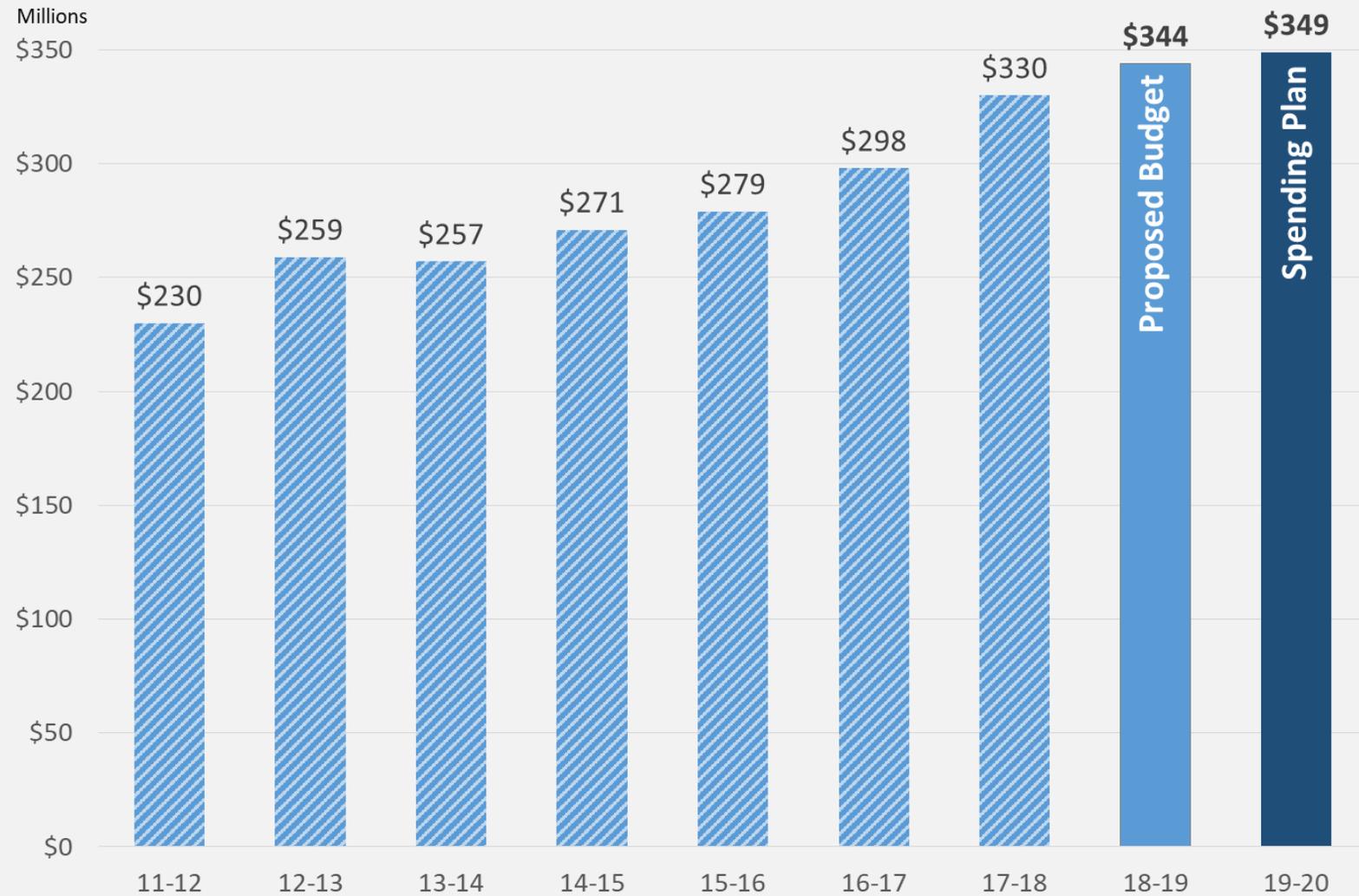
Budget Appropriations – All Funds



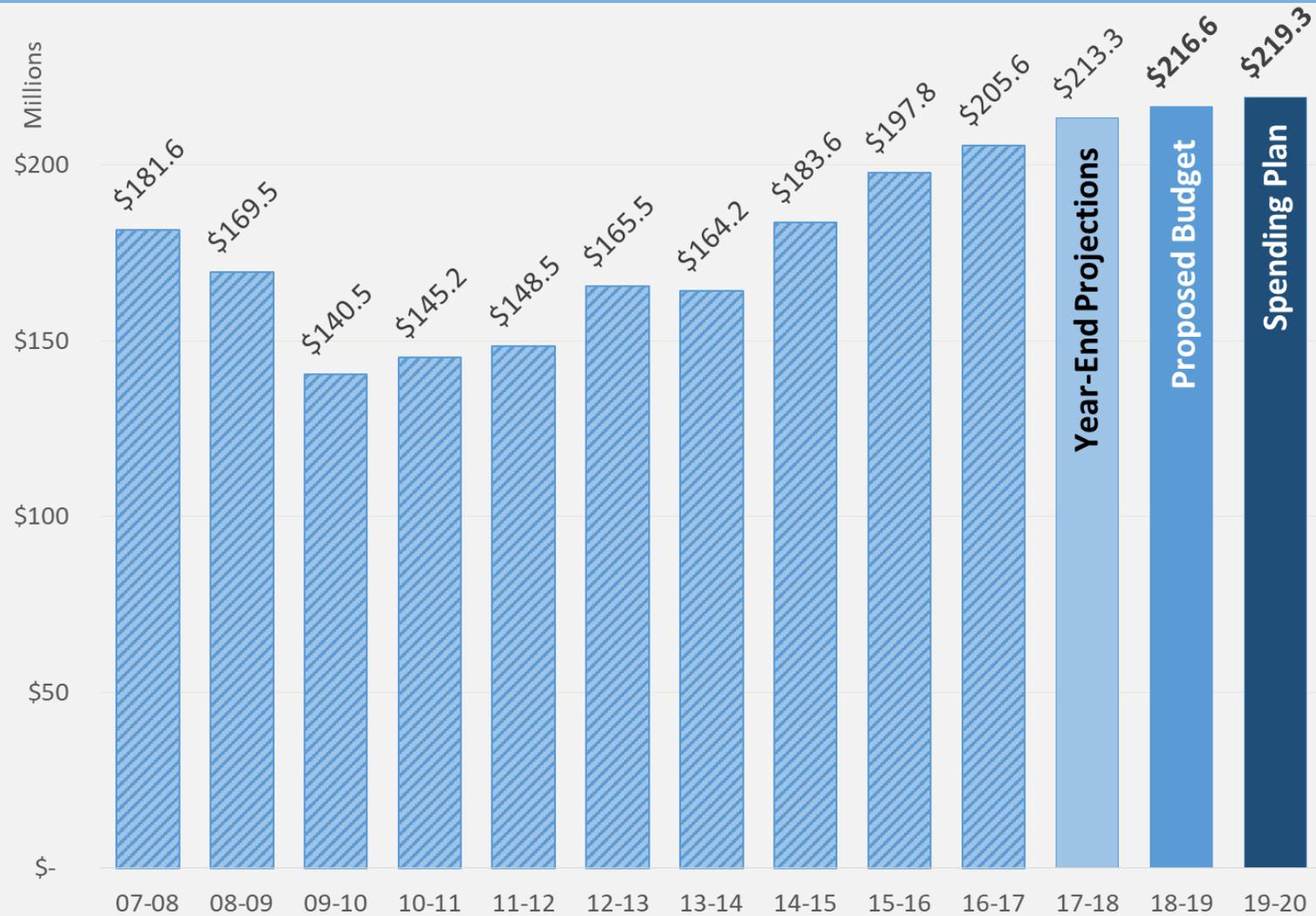
General Fund Appropriations by Priority



Budget Appropriations – General Fund



Total Discretionary Revenue



Long-Range Model

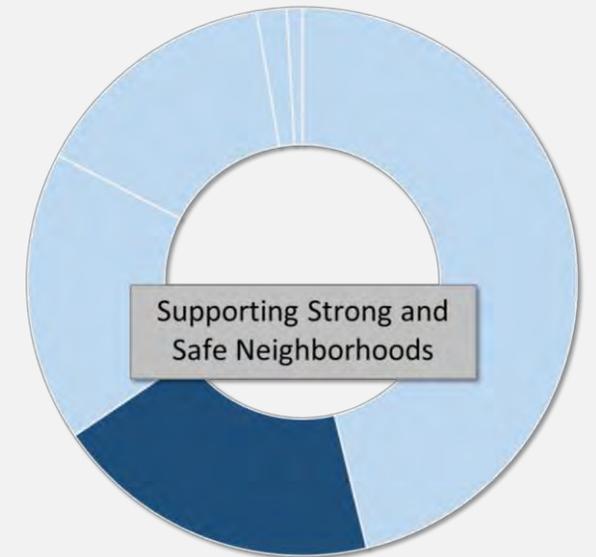
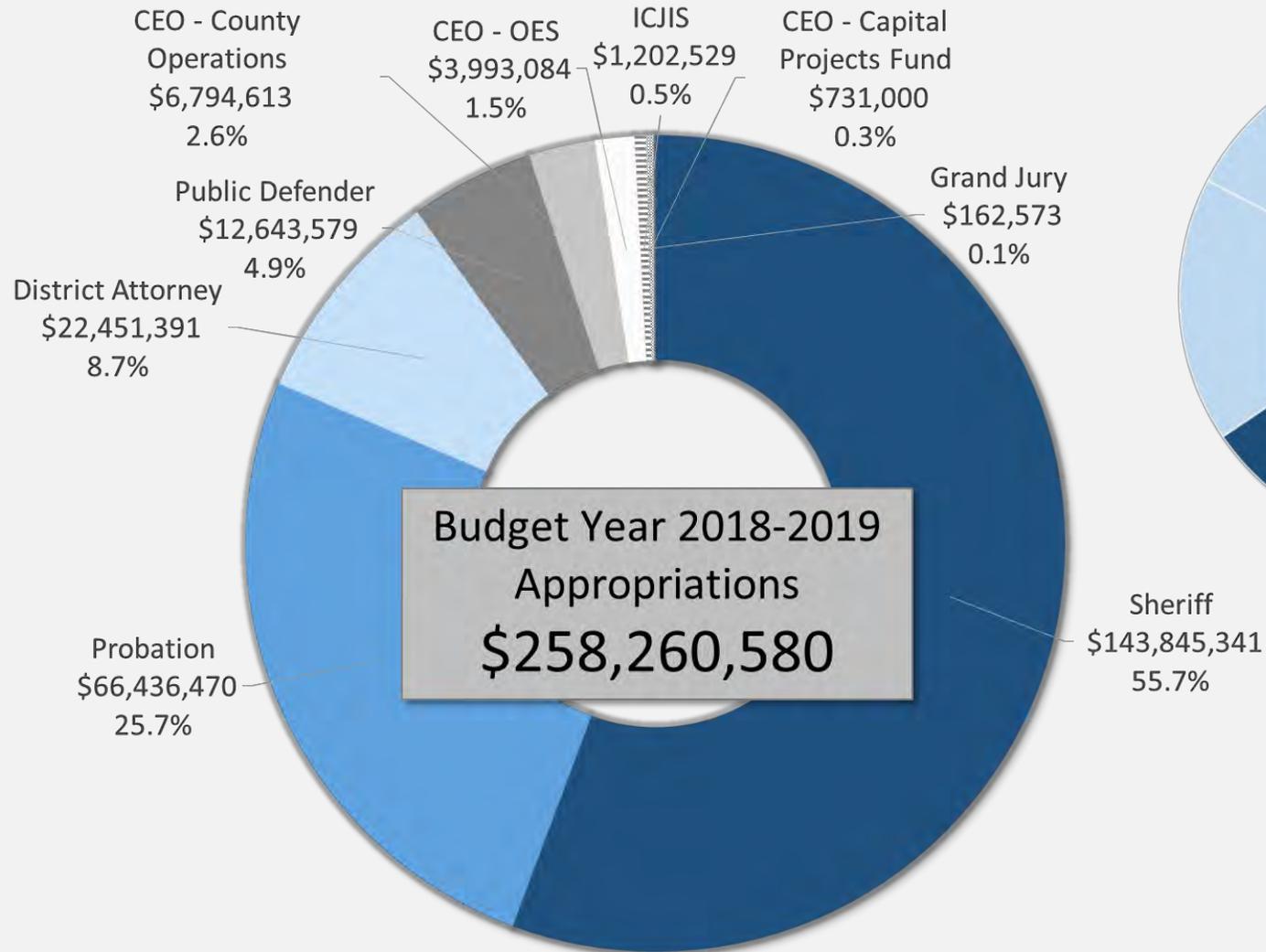
Item	2018-2019			
	Recommended Proposed Budget	2019-2020 Spending Plan	2020-2021 Projected Budget	2021-2022 Spending Plan
Total Funding	\$ 344,396,220	\$ 348,617,030	\$ 350,200,000	\$ 357,300,000
Total Costs	\$ 344,396,220	\$ 348,617,030	\$ 362,810,368	\$ 377,526,472
Total (Operating Deficit)	\$ -	\$ -	\$ (12,610,368)	\$ (20,226,472)



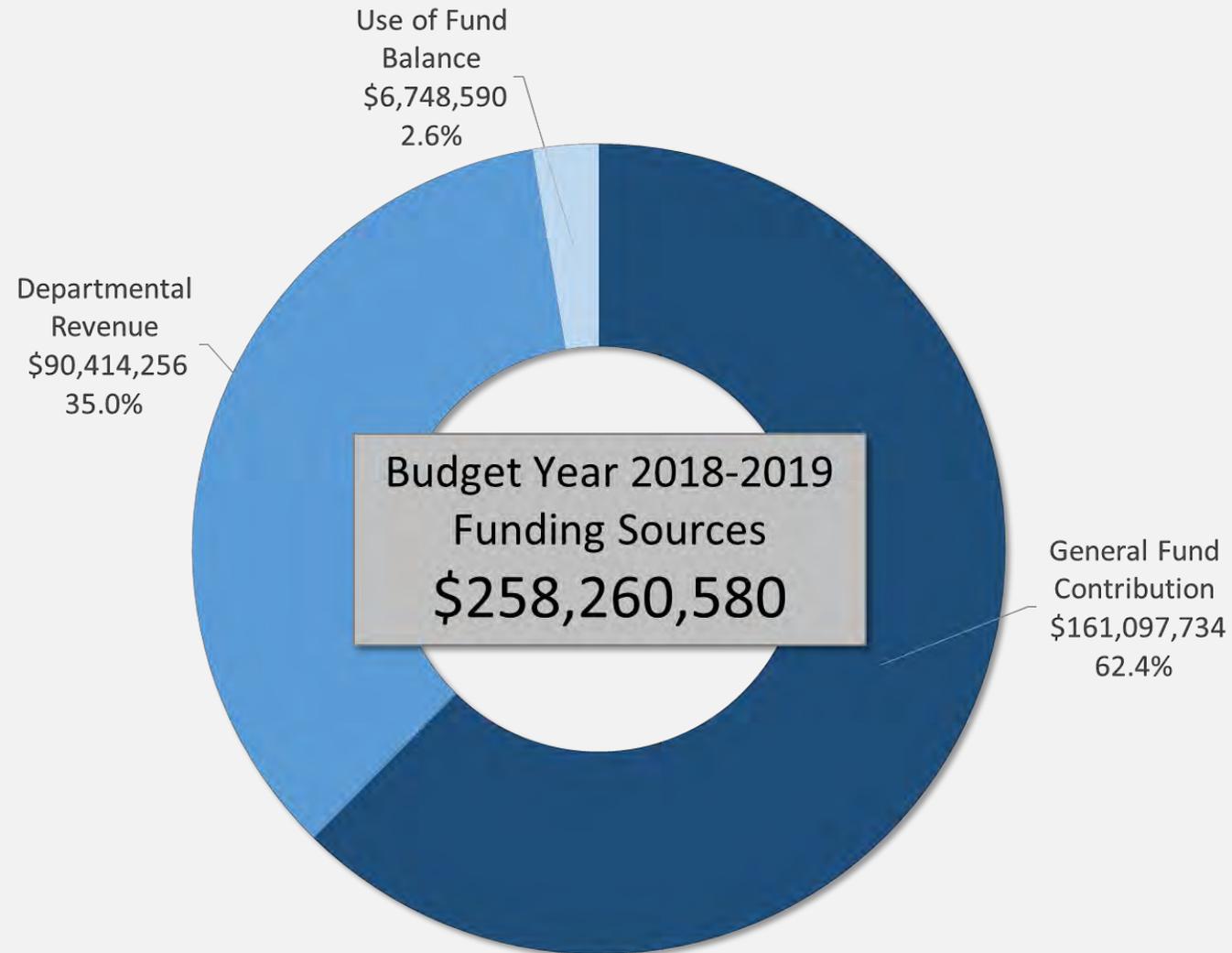
- CEO-Capital Projects
- CEO-County Operations
- CEO-OES/Fire Warden
- District Attorney
- Grand Jury
- ICJIS
- Probation
- Public Defender
- Sheriff

Supporting Strong and Safe Neighborhoods

Supporting Strong and Safe Neighborhoods

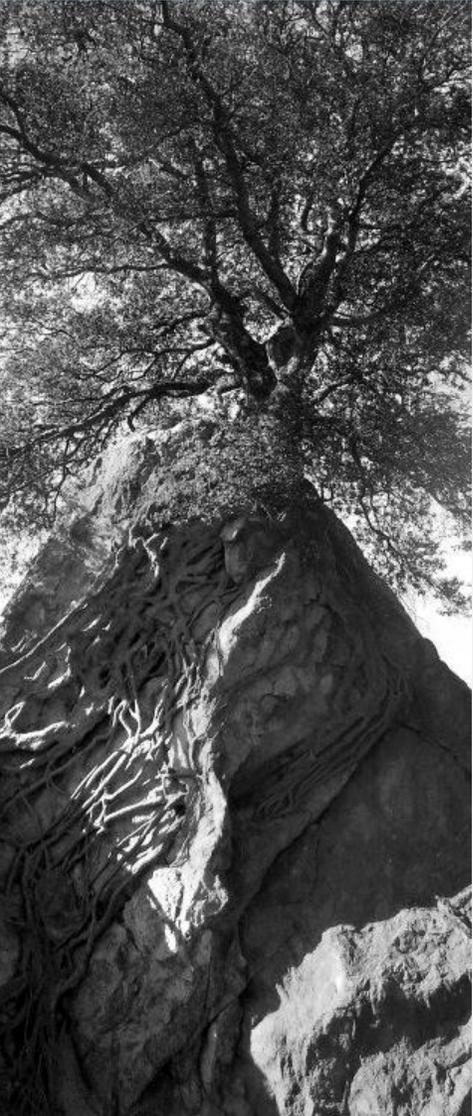


Supporting Strong and Safe Neighborhoods



CEO –OES/Fire Warden

- Base budget of \$4 million, funded by \$2 million in General Fund Contribution
- Replacement of three vehicles for field work
 - Emergency management services
 - Fire and rescue mutual aid responsibilities
 - Operational Area Coordinator duties



District Attorney

- Base budget of \$21.6 million, funded by \$18.1 in General Fund Contribution
- Additional staffing
 - Support department caseloads
 - Community Assessment, Response and Engagement (CARE)
 - Cannabis regulation and enforcement
- Provide support for body-worn camera program

Staffing

+ 5 Positions

- Caseload Ratios
- CARE
- Cannabis

Probation

- Base budget of \$64.5 million, funded by \$23.4 million in General Fund Contribution
- Increase support for data analysis, data management, data security
- Shift in case management from juvenile to adult caseloads
- Increase services to juveniles
 - Assist in gaining job skills
 - Provide access to mental health, alcohol, and drug services
 - Funded by non-General Fund resources

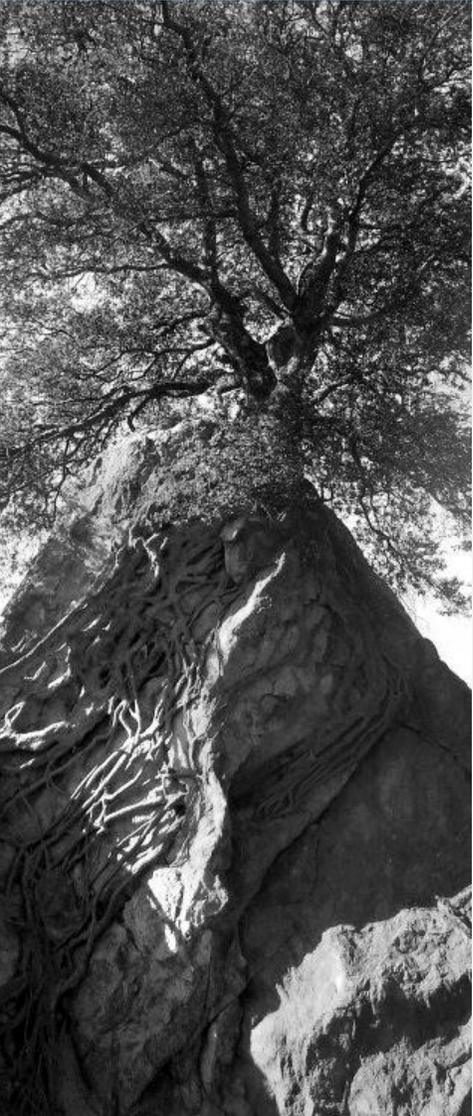
Staffing

+ 9 Positions

- Network Support
- Pre-trial Work

-11 Positions

- Discontinued Revenue Contracts
- Reduced Juvenile Population



Public Defender

- Base budget of \$12.4 million, funded by \$11.1 in General Fund Contribution
- Additional staffing
 - Support CARE, Laura's Law, Homeless Court
- Support increased mandates
- Address increased homicide caseloads
- Continued analysis of indigent defense costs

Staffing

+1 Position

- CARE
- Laura's Law
- Homeless Court

Sheriff

- Base budget of \$140 million, funded with \$98.8 million in General Fund Contribution
- Support officer and department personnel safety and County security
- Accelerate and complete the Digital Radio Signal Upgrade Project
- One-time technology improvements
- Implement body-worn camera program

Staffing

+ 7 Positions

- Supervisor Coverage
- Safety Officer
- Sexual Offender
- Security Program

-16 Positions

- Custodial Positions

Highlight on *Probation*

- Probation's Mission

- *As an integral part of the criminal justice system, Probation protects our community by:*
 - *Promoting responsible behavior and offender accountability;*
 - *Providing objective information and recommendations to Superior Courts;*
 - *Operating safe and secure juvenile facilities and programs; and*
 - *Partnering with the community to provide direct services to offenders, families, and victims*

Mike Hamasaki
Chief Probation Officer

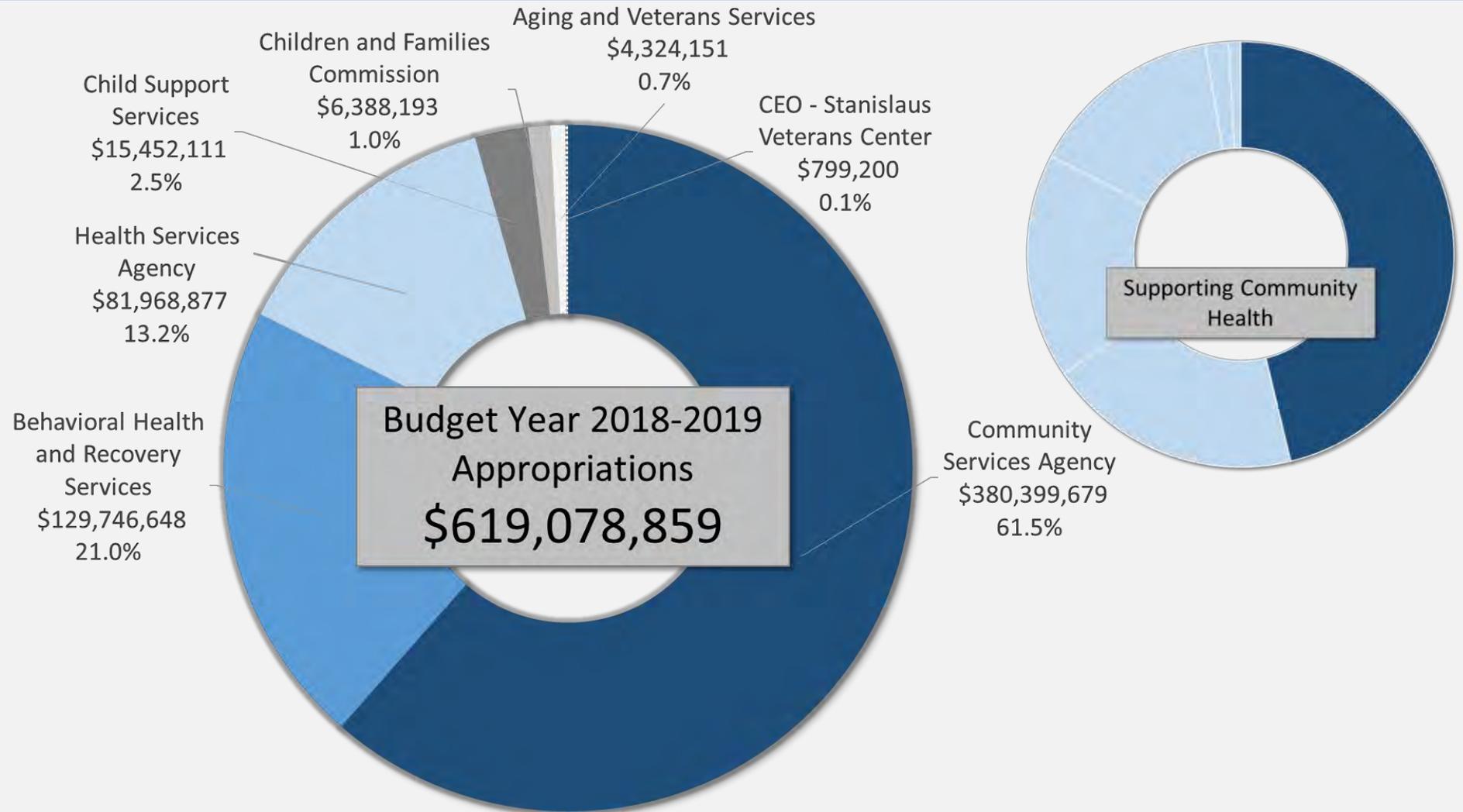


- 
- Aging and Veterans Services
 - Behavioral Health and Recovery Services
 - CEO-Stanislaus Veterans Center
 - Child Support Services
 - Children and Families Commission
 - Community Services Agency
 - Health Services Agency

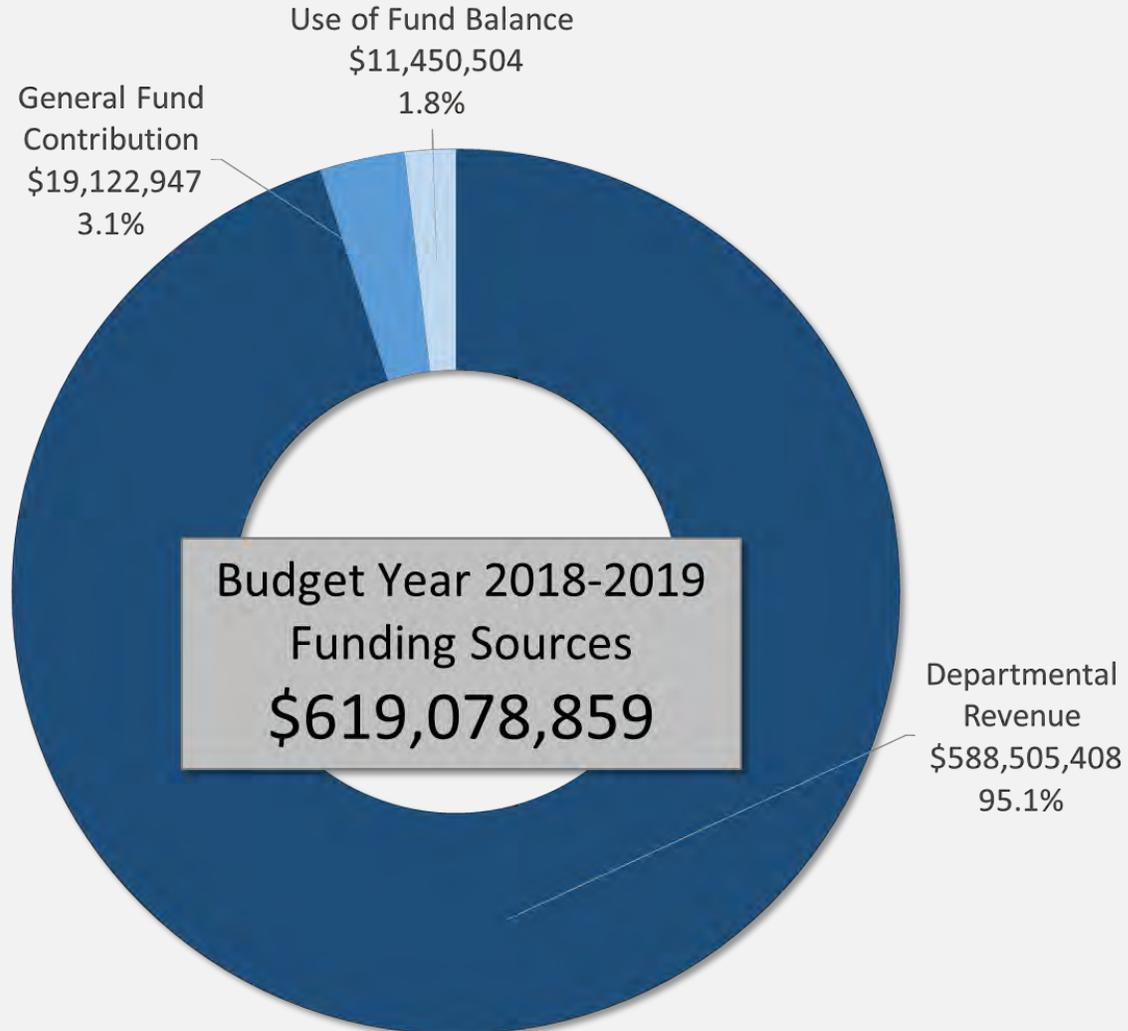


Supporting Community Health

Supporting Community Health



Supporting Community Health



Aging and Veterans Services

- Base budget of \$4.3 million, funded by \$682,707 in General Fund Contribution
- Accommodate normal cost-of-doing-business increases
- Work on transition plan to continue Senior Meals program



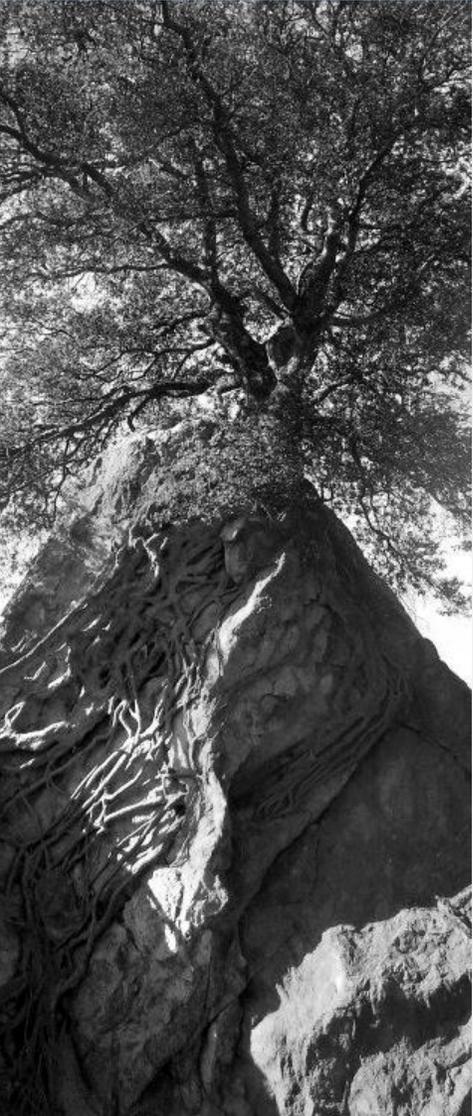
Behavioral Health and Recovery Services

- Base budget of \$129.7 million, supported by \$2 million in General Fund Contribution
- Additional staffing to support programs
- Address increased demand for placements in Institutions for Mental Disease (IMDs) and Board and Care Facilities
- Develop infrastructure and capacity for Drug Medi-Cal Organized Delivery System (DMC-ODS)

Staffing

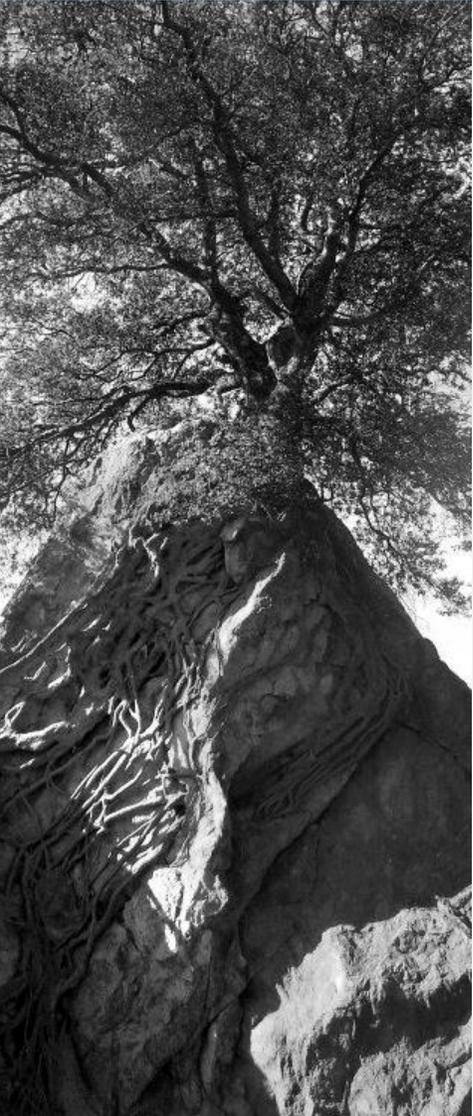
+11 Positions

- Alcohol and Drug Treatment
- Managed Care



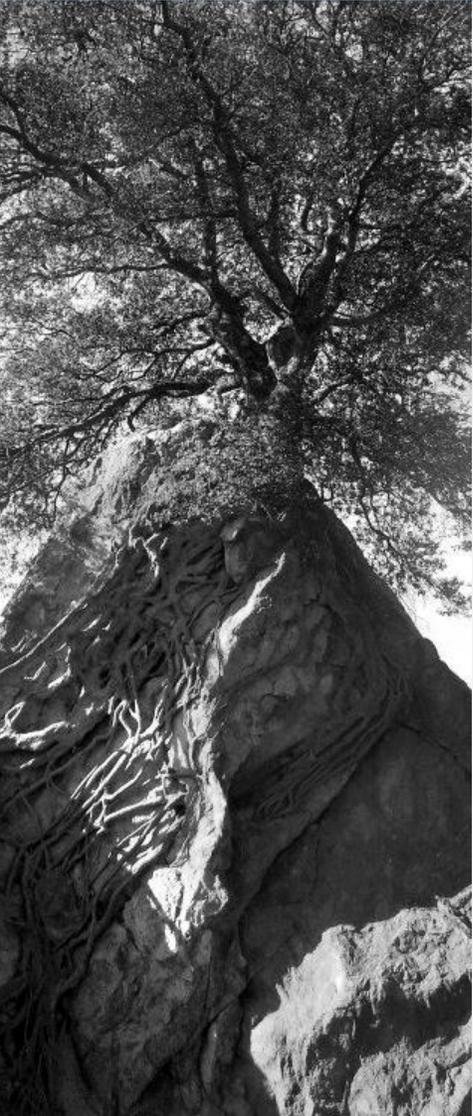
Child Support Services

- Base budget of \$15.5 million
- Maintain 19 vacant positions due to mitigate sustained flat funding from the State
- Work continues with the legislature to address underfunded Child Support Programs



Children and Families Commission

- Base budget of \$6.4 million
- Continue efforts on the Strategic Direction/Planning process to establish priorities and strategies for the future
- Address gradual decline in State revenue



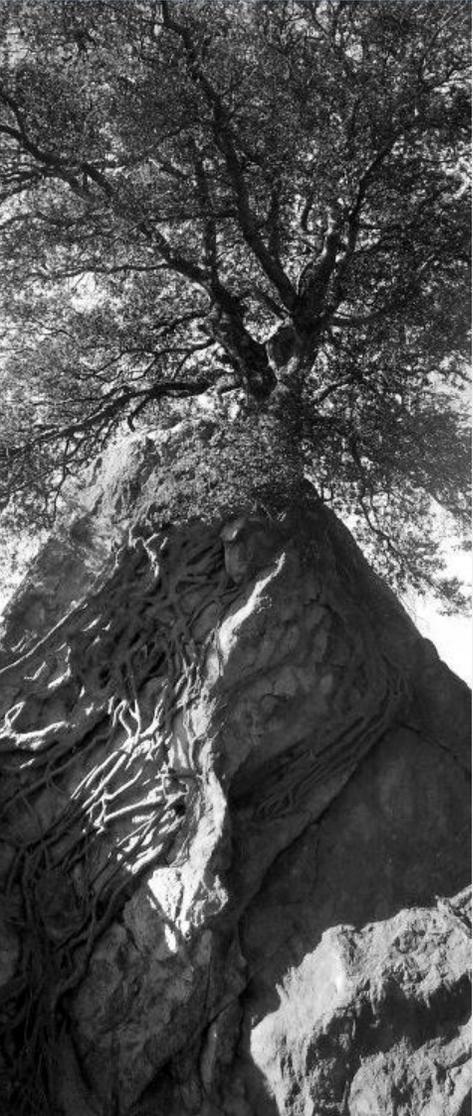
Community Services Agency

- Base budget of \$380.4 million, supported by \$10.6 million in General Fund Contribution
- Increase in In-Home Supportive Services (IHSS) provider wages
- Focus on volume of High Risk (needs) Youth Foster Care cases and cost of placements
- Support staff dedicated to CARE
- CalFresh Match Waiver has ended, County share 100%

Staffing

+1 Position

- Contract Administration



Health Services Agency

- Base budget of \$82 million, supported by \$5.7 million General Fund Contribution
- Near completion on Strategic Business Operations and Facility Planning project
 - Recommendations to the Board in July 2018
- Increase in costs and need for primary care physicians in Clinics and Ancillary

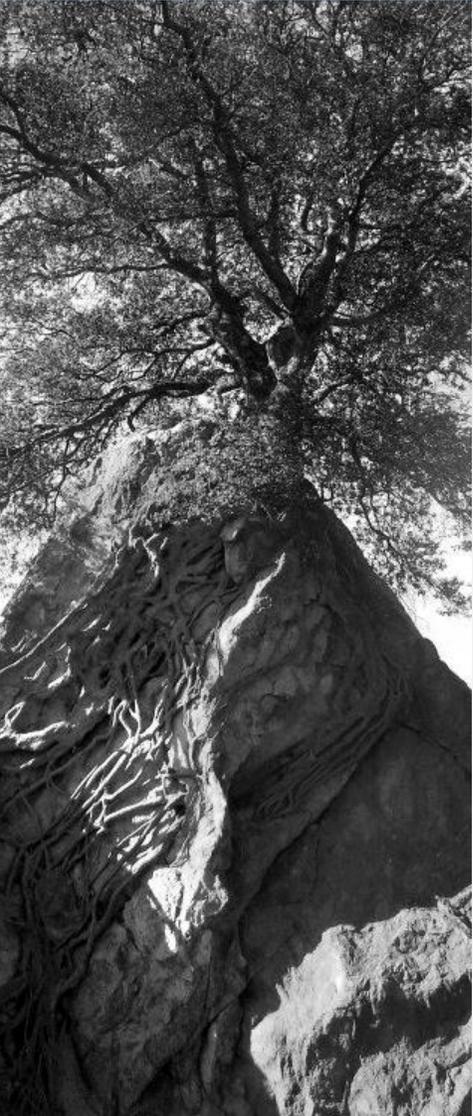
Staffing

+2 Positions

- Fiscal Operations
- Medical Investigations

-17 Positions

- Operational Need



Highlight on *Aging and Veterans Services*

- Aging and Veterans Services' Mission
 - *To help seniors and veterans obtain the services and benefits they need to live secure, healthy, and independent lives.*

Margie Palomino
Director, Aging and Veterans Services

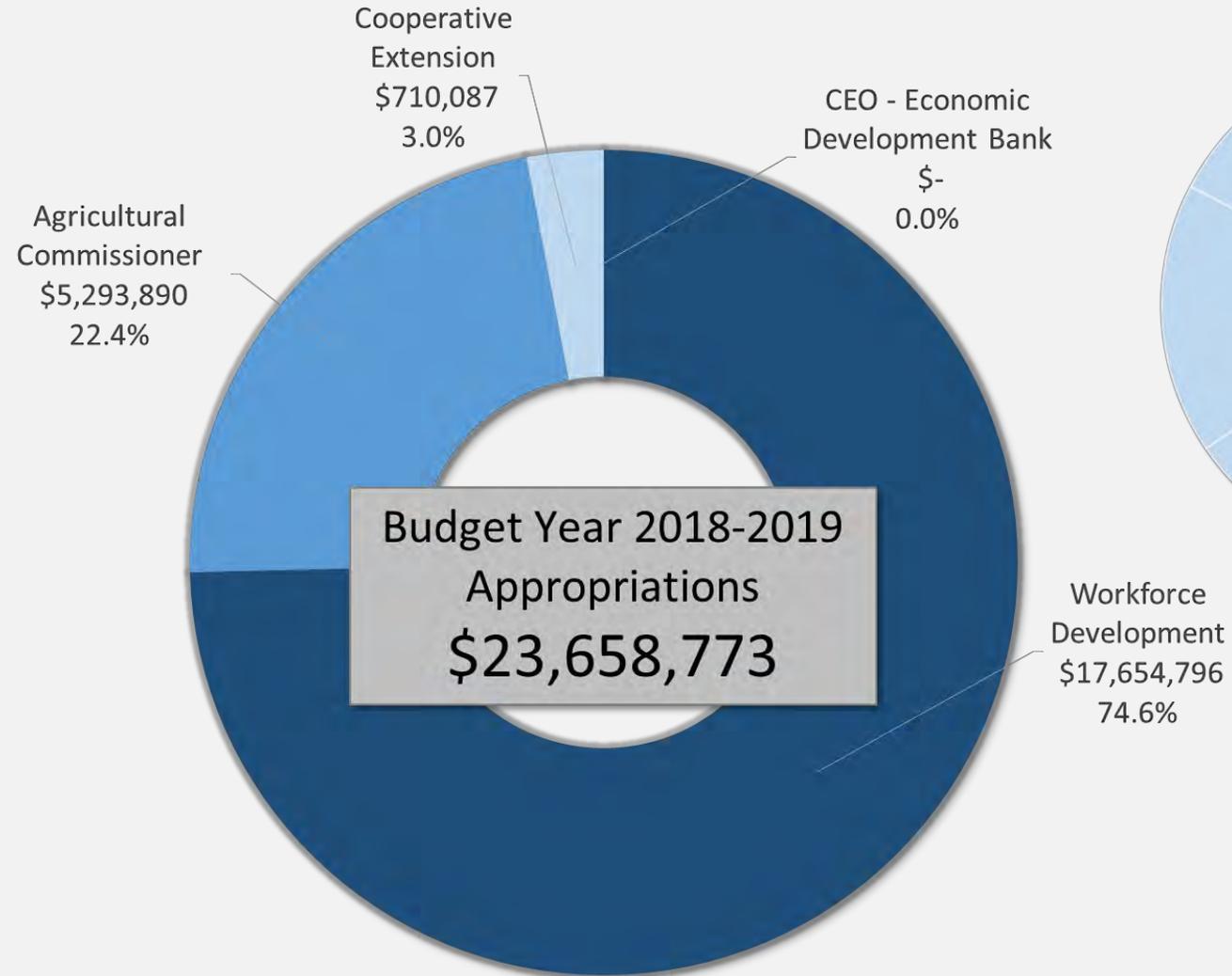


- 
- Agricultural Commissioner
 - CEO-Economic Development
 - Cooperative Extension
 - Workforce Development

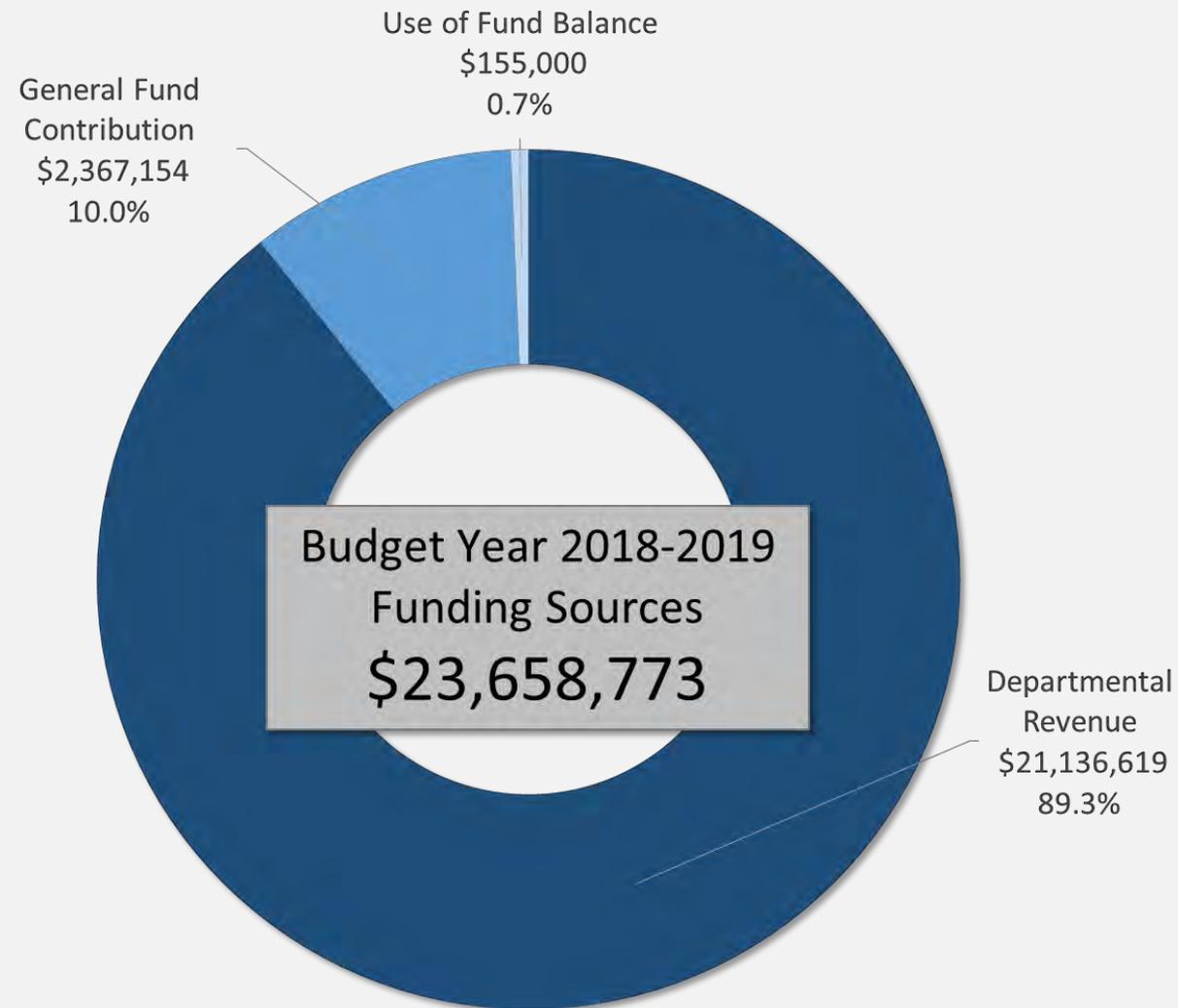


Developing a Healthy Economy

Developing a Healthy Economy



Developing a Healthy Economy



Agricultural Commissioner

- Base budget of \$5.3 million, funded by \$1.7 million in General Fund Contribution
- Focus on pest and quality assurance inspection services
- Implement technologies to streamline operations



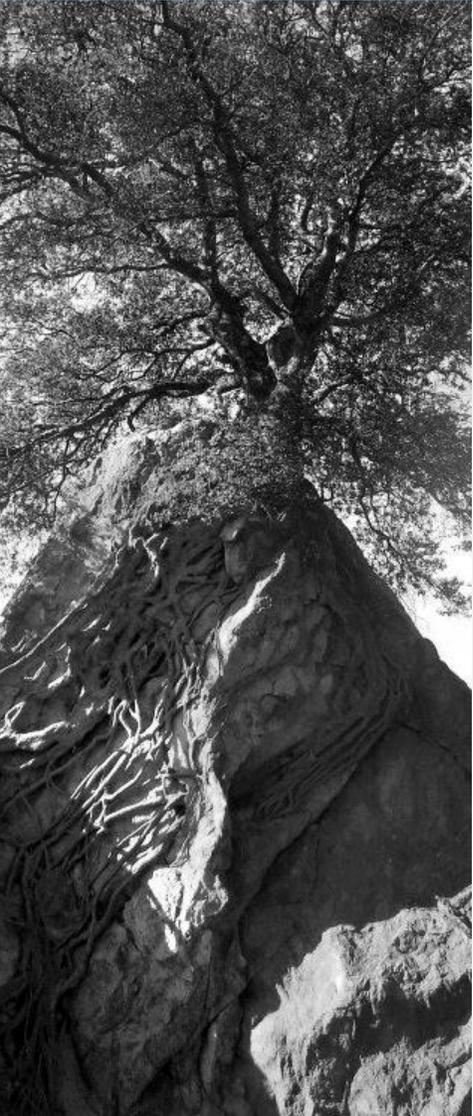
Cooperative Extension

- Base budget of \$565,087, funded by \$560,087 in General Fund Contribution
- Support traditional research and education activities
- Provide an expanded 4-H Youth Development program
- Implement a new Master Gardner program

Staffing

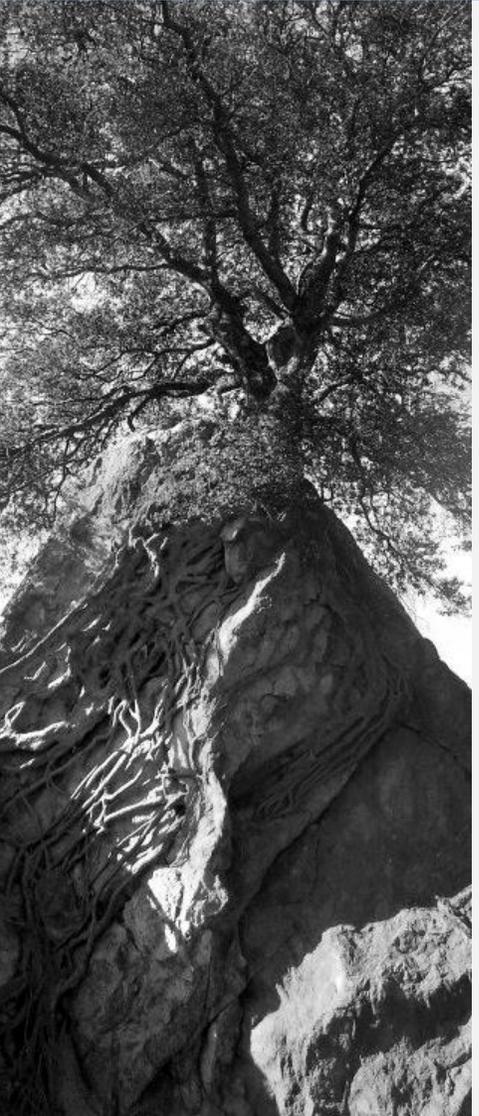
+1 Position

- 4-H Program



Workforce Development

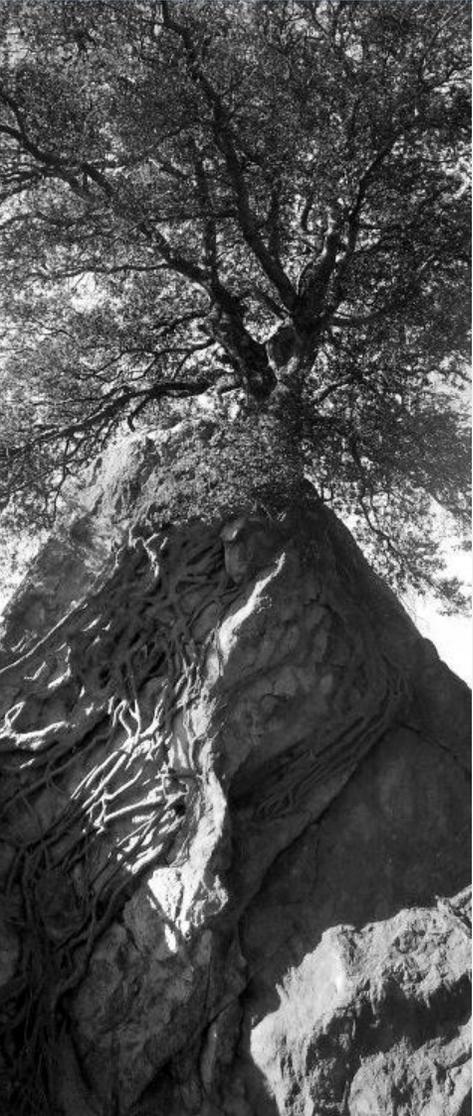
- Base budget of \$17.7 million
- Operate six job center locations
- Training and skill development services for StanWORKs and Workforce Innovation and Opportunity Act (WIOA) participants
- Enhance business engagement



Highlight on *Workforce Development*

- Workforce Development's Mission
 - *Work with businesses to determine the needs of in-demand occupations and develop a skilled workforce that strengthens businesses and contributes to the economic success of our community.*

Doris Foster
Director, Workforce Development





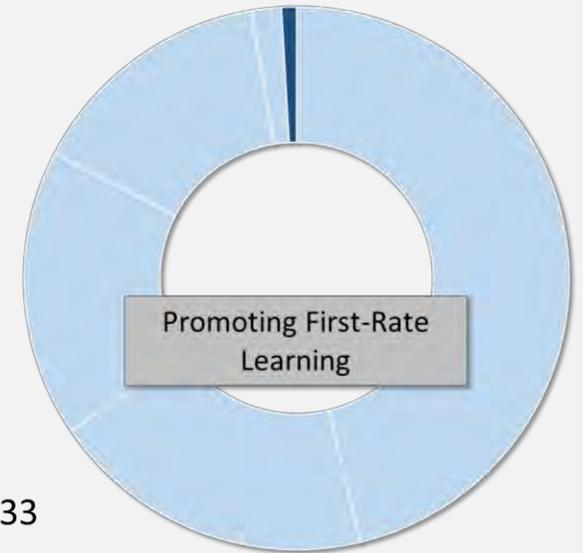
- Library

Promoting First-Rate Learning

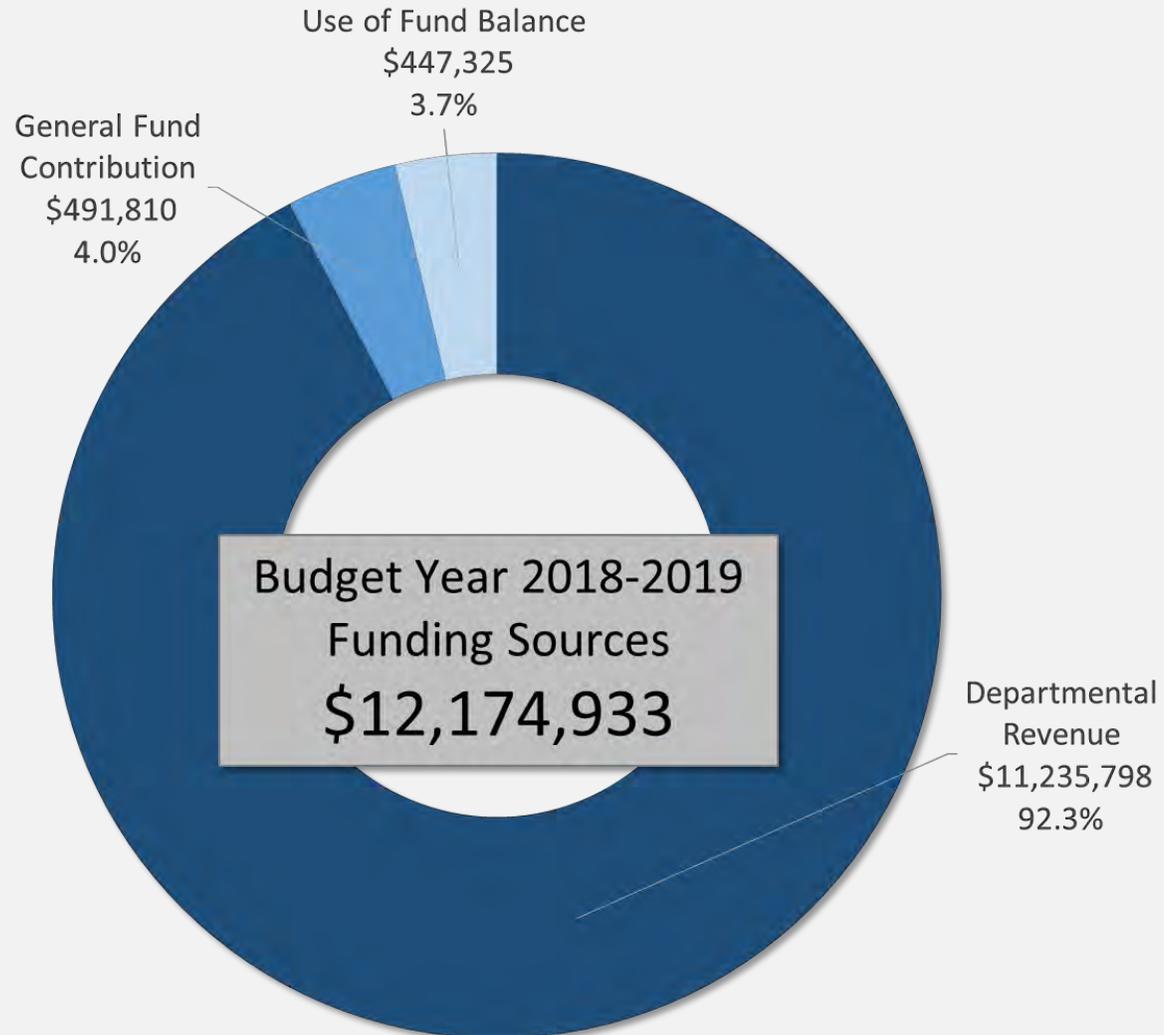
Promoting First-Rate Learning



Library
\$12,174,933
100.0%

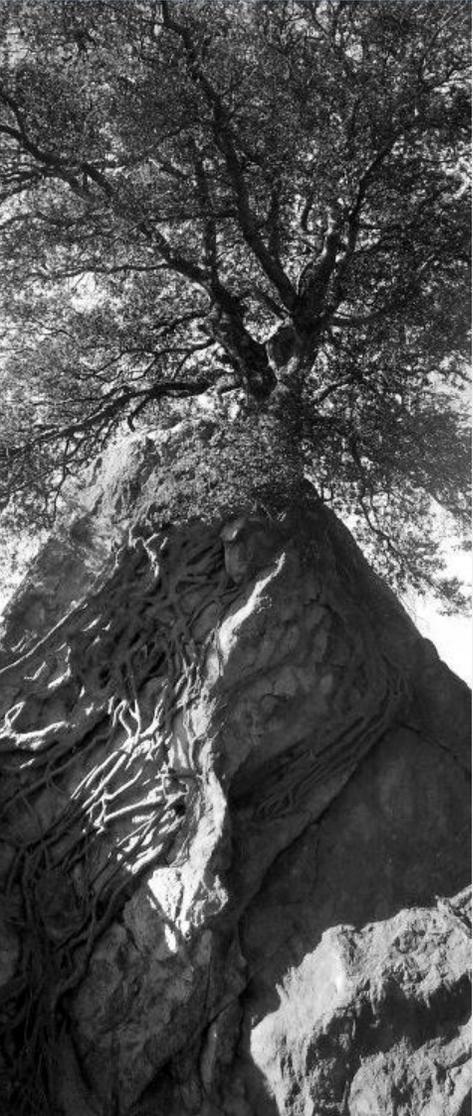


Promoting First-Rate Learning



Library

- Base budget of \$12.2 million, supported by \$491,810 General Fund Contribution
- Provide programs for early literacy, adult literacy, workforce readiness, veterans, and outreach services
- Control spending to preserve fund balance

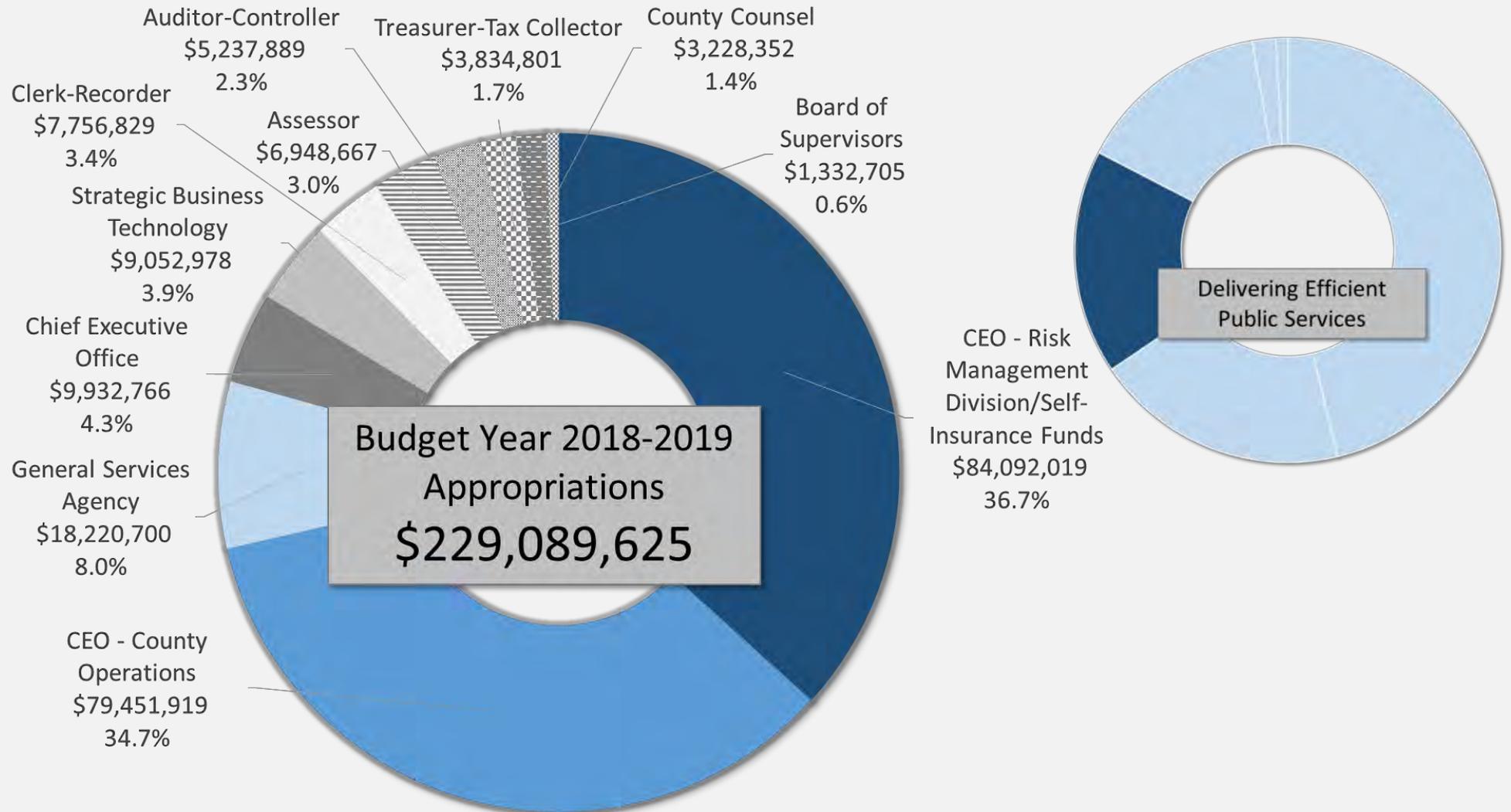




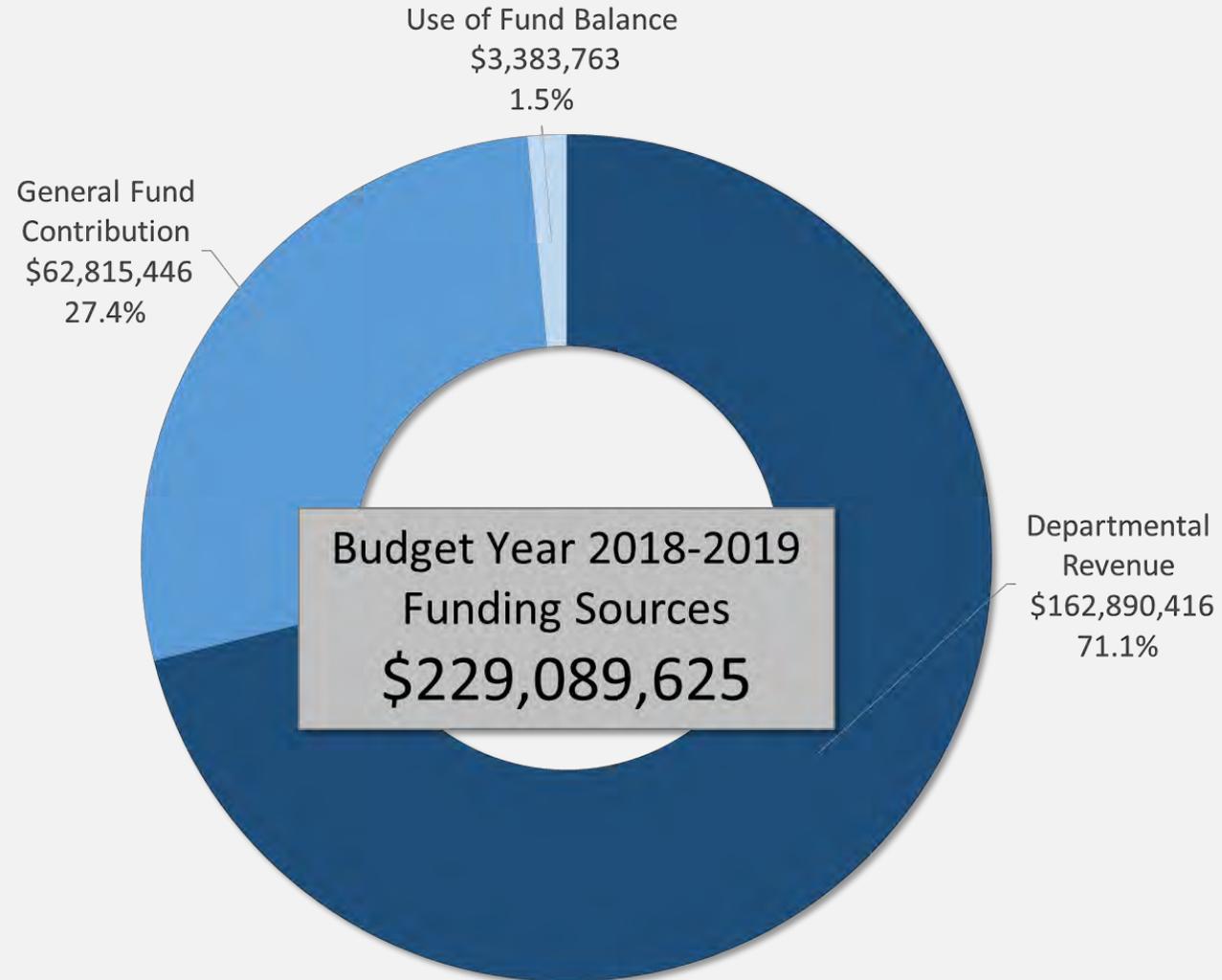
- Assessor
- Auditor-Controller
- Board of Supervisors
- Chief Executive Office
- CEO-County Operations
- CEO-Risk Management Division
- Clerk-Recorder
- County Counsel
- General Services Agency
- Strategic Business Technology
- Treasurer-Tax Collector

Delivering Efficient Public Services

Delivering Efficient Public Services

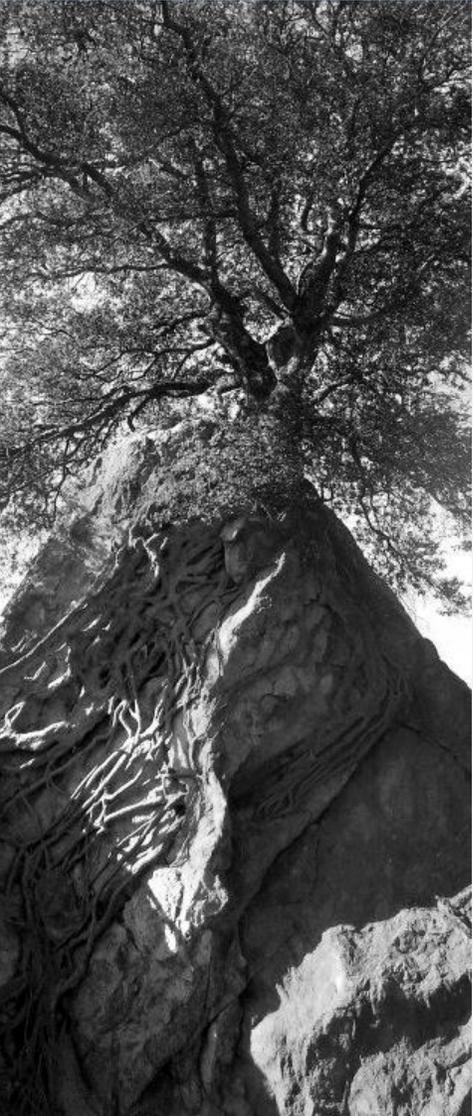


Delivering Efficient Public Services



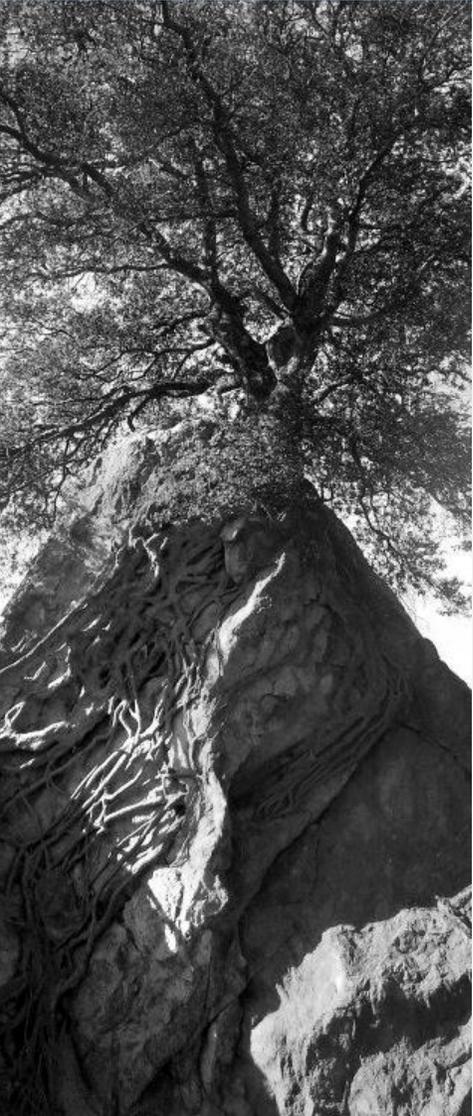
Assessor

- Base budget of \$6.9 million, funded by \$5.9 million General Fund Contribution
- Continue scanning residential paper appraisal records
- Explore restructuring Information Technology (IT) and Geographic Information System (GIS) Mapping divisions



Auditor-Controller

- Base budget of \$5.2 million, funded by \$1.8 million in General Fund Contribution
- Enhance accounting training program provided to County departments
- Establish and administer the consolidated Oversight Board



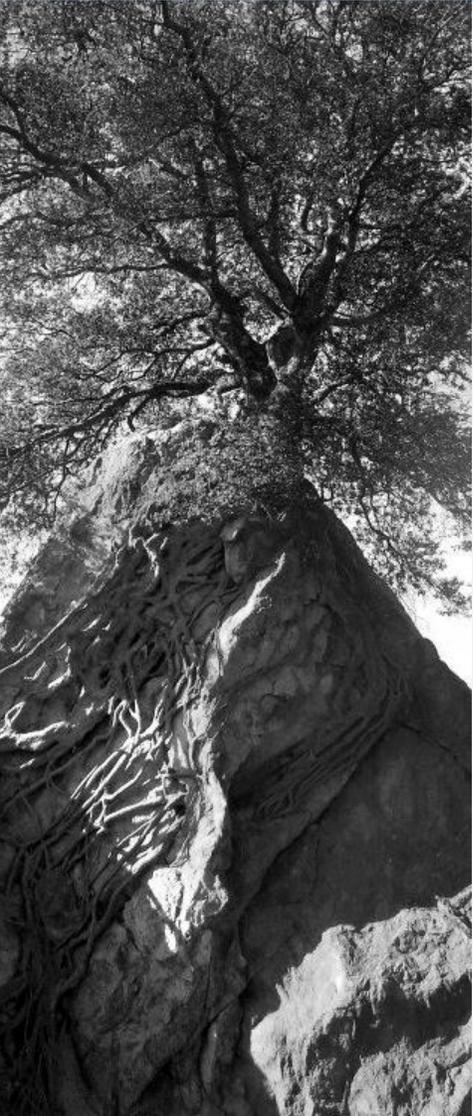
Board of Supervisors

- Base budget of \$1.3 million, funded by just under \$1.3 million General Fund Contribution
- Support department activities in line with priorities
 - Supporting strong and safe neighborhoods
 - Supporting community health
 - Developing a healthy economy
 - Promoting first-rate learning
 - Delivering efficient public services and community infrastructure



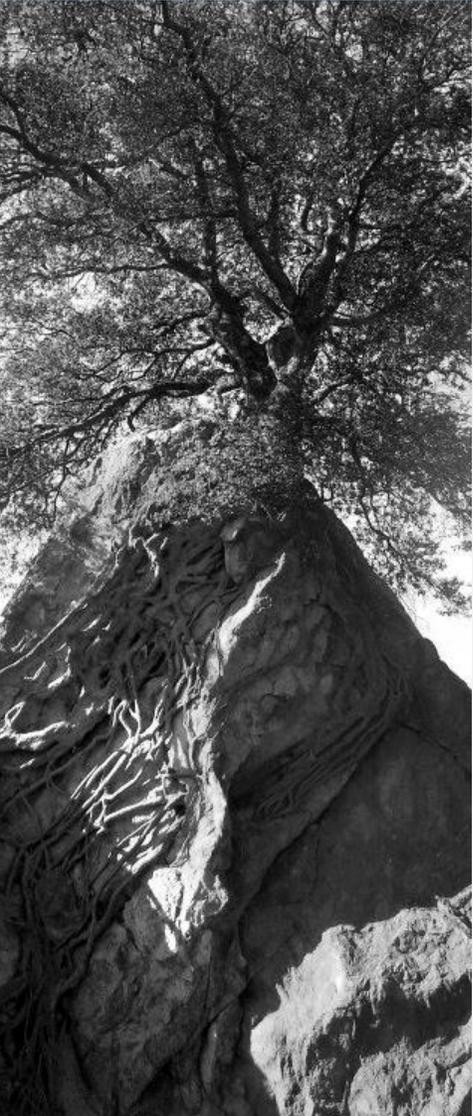
Chief Executive Office

- Base budget of \$9.2 million, funded by \$5.2 million General Fund Contribution
- Develop Human Resources training/staff development
- Support VOLT Institute training
- Re-establish regional tourism program
- Expand CEO internship program
- Increase office efficiencies/ongoing support to County departments



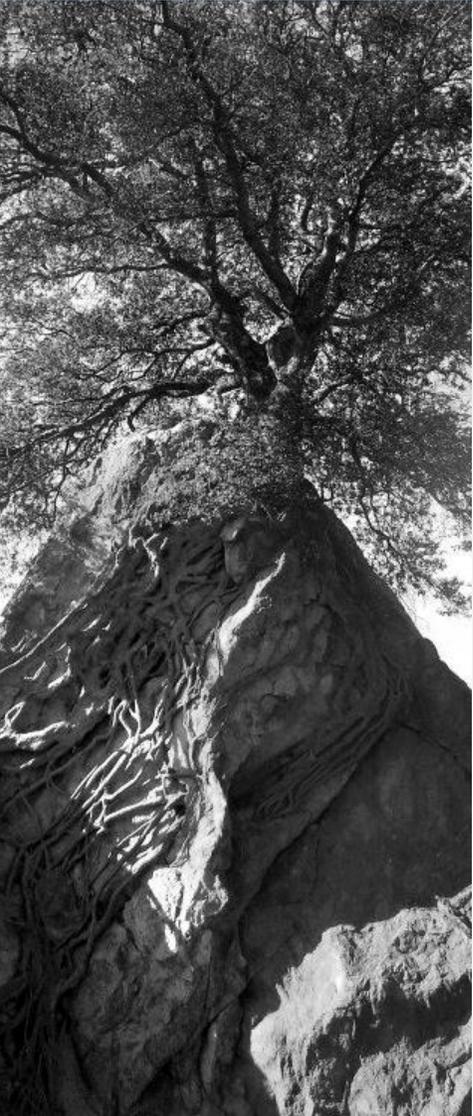
CEO-County Operations

- Set 2018-2019 Appropriations for Contingencies
- Establish Cannabis Program budget
- Cover lowered Debt Service
- Support Focus on Prevention activities
- Establish General Fund Contributions to Other Programs and Mandated County Match
- Increase General Fund Vehicle License Fee



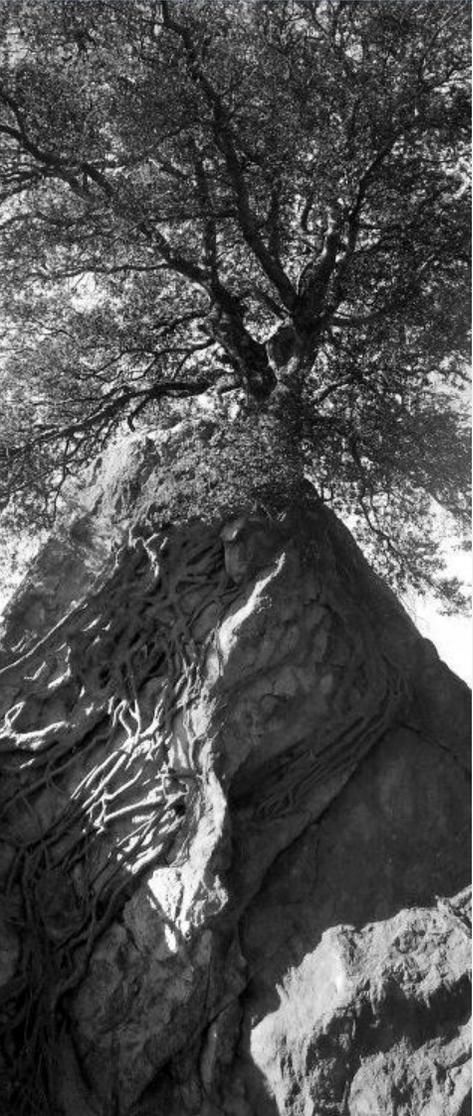
CEO – Risk Management Division

- Base budget of \$84.1 million, supported by \$311,511 in General Fund Contribution
- Increase costs for General Liability and Medical Self-Insurance reflective of actual experience and 2018 rates
- Retained earnings maintained in line with State Controller's Office guidelines to minimize premium costs



Clerk-Recorder

- Base budget of \$7.8 million, funded by \$2.8 million in General Fund Contribution
- Obtain and implement new software system to access and store official public records
- Install an online application and department kiosk system
- Conduct November 2018 Statewide General Election and November 2019 Uniform District Election
- Increase new voter registrations as a result of AB 1461



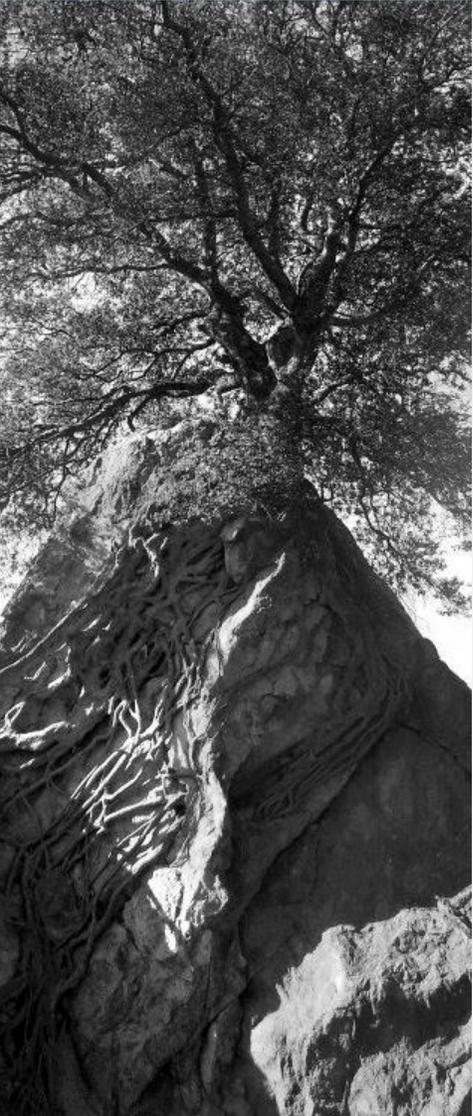
County Counsel

- Base budget of \$3.2 million, funded by \$1.6 million in General Fund Contribution
- Provide highly competent legal advice to clients efficiently
- Provide modern document management and storage infrastructure
- Provide State mandated trainings on ethics



General Services Agency

- Base budget of \$18.2 million, supported by \$20,100 in General Fund Contribution
- Provide Central Services with equipment and Contract and Insurance Management Software (CIMS) improvements
- Support Facilities Maintenance storm water consultation services
- Provide Fleet Services with refurbished vehicle bay, storm water legislation compliance, and motor pool vehicle



Strategic Business Technology

- Base budget of \$9.1 million
- Provide ongoing County IT services and Office 365 licenses
- Support Countywide network integrity with Cyber Security Officer added in Fiscal Year 2017-2018



Treasurer-Tax Collector

- Base budget of \$3.6 million, funded by \$1.1 million in General Fund Contribution
- Finalize department reconfiguration plan for second floor
- Implement new collection software
- Improve banking efficiencies in Treasury
- Explore the e-payable process for property tax collections

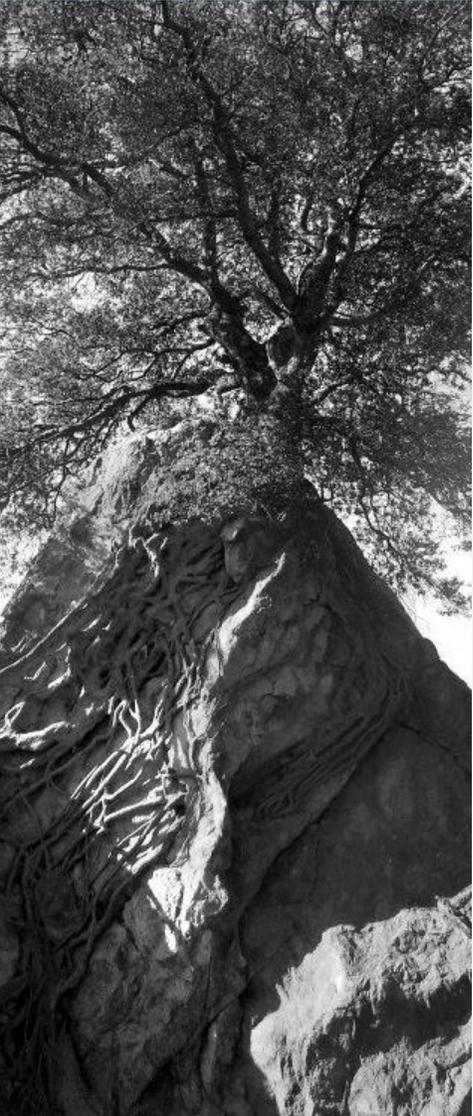


Highlight on *Auditor/Treasurer*

- Auditor-Controller Mission
 - *To provide effective fiscal monitoring, reporting, safeguarding of resources through accounting policies, procedures, systems, internal controls, legal and professional standards for the benefit of the citizens of Stanislaus County.*
- Treasurer-Tax Collector Mission
 - *To serve the citizens of Stanislaus County by collecting property tax and other revenues to help a variety of public agencies meet their financial goals.*

Lauren Klein

Auditor-Controller, Interim Treasurer-Tax Collector

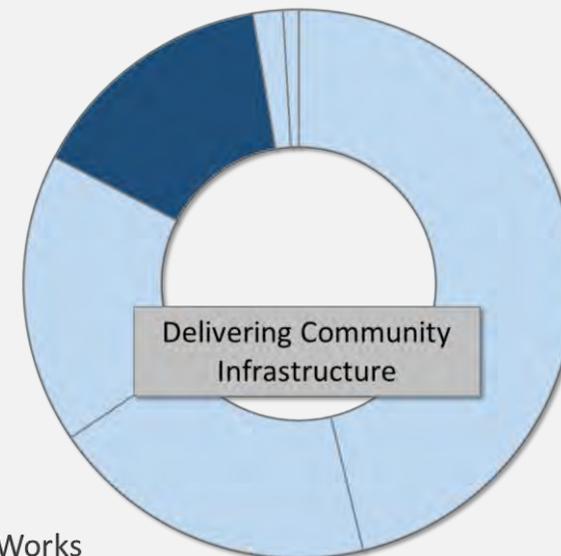
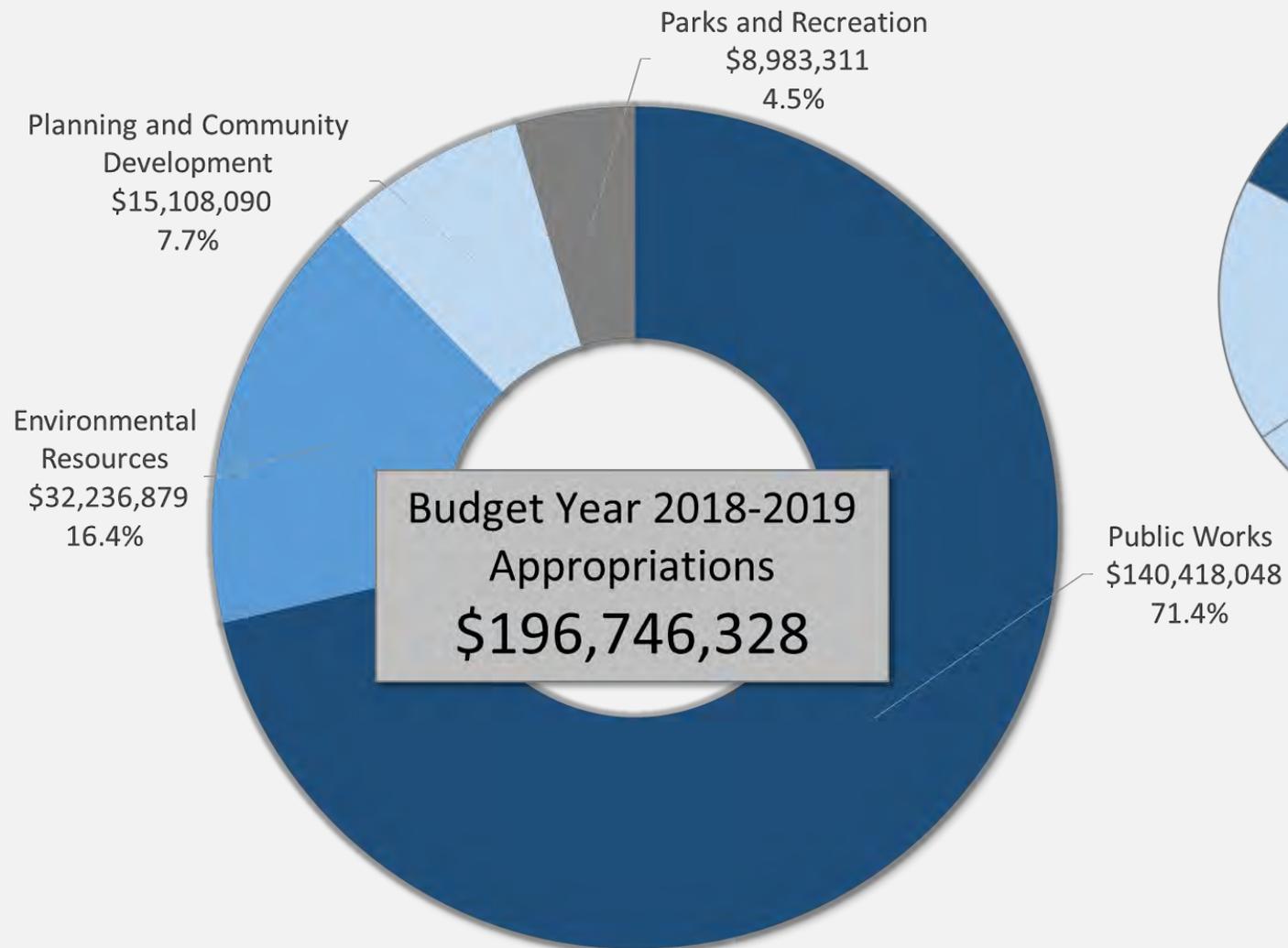


- 
- Environmental Resources
 - Parks and Recreation
 - Planning and Community Development
 - Public Works

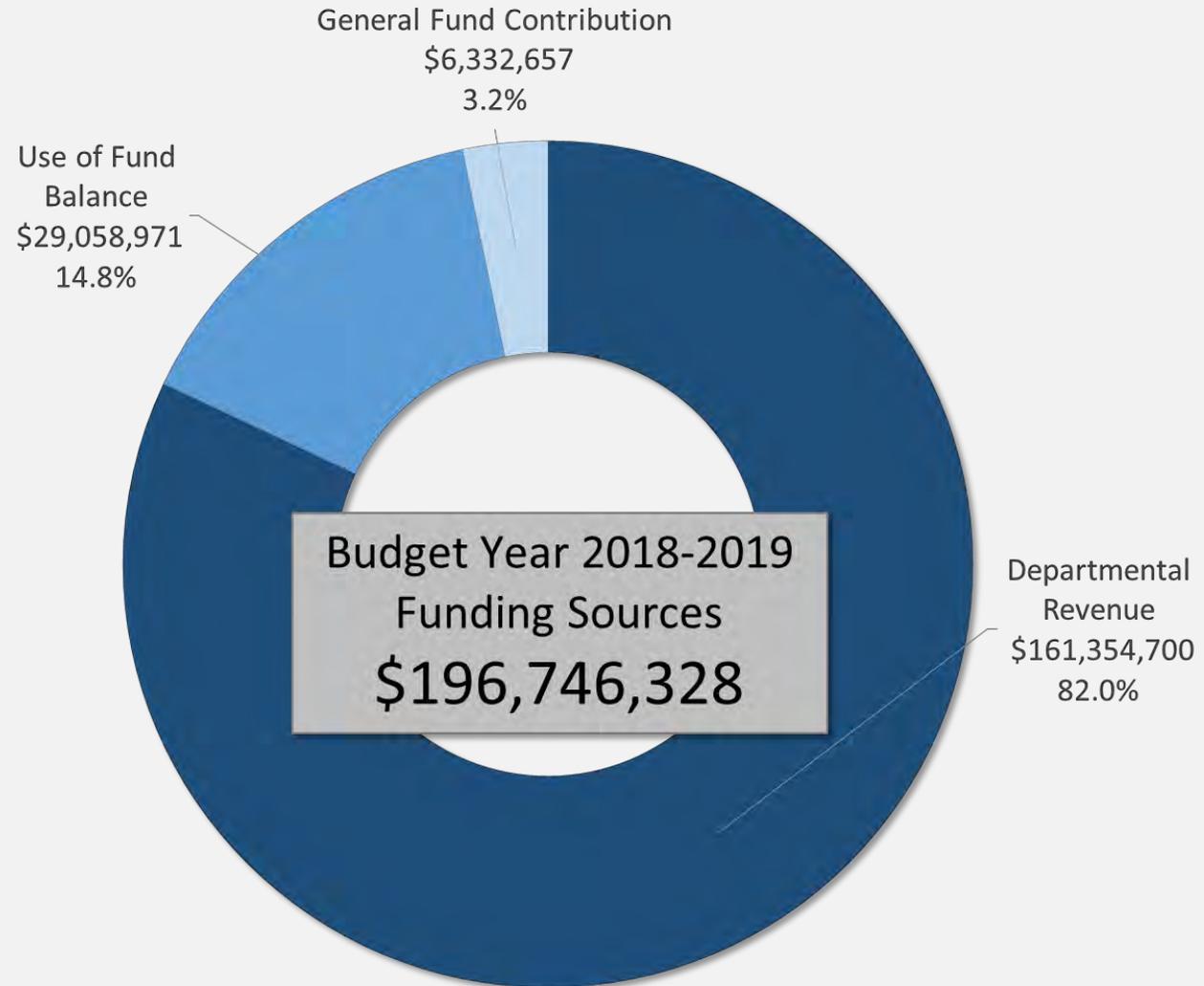


Delivering Community Infrastructure

Delivering Community Infrastructure



Delivering Community Infrastructure



Environmental Resources

- Total budget of \$32.2 million, supported by \$1 million General Fund Contribution
- Finalize the Programmatic Environmental Impact Report (PEIR) for groundwater
- Complete Fink Road Landfill expansion design
- Construct Geer Road Landfill Extraction & Treatment System
- Construct Cell 6 at Fink Road Landfill

Staffing

+4 Positions

- Administration
- Groundwater
- Cannabis



Parks and Recreation

- Total budget of \$8.9 million, funded by \$3.8 million in General Fund Contribution
- Support department projects
 - CEQA for Woodward Reservoir North Side
 - Support Modesto Reservoir Fuel Pump
 - Provide Frank Raines Potable Water
- Increase maintenance services at Laird Park and neighborhood parks
- Awesome Spot playground partnership

Staffing

+4 Positions

- Park maintenance
- Marketing



Planning and Community Development

- Base budget of \$15.1 million, funded by \$1.4 million General Fund Contribution
- Fund sewer infrastructure projects in West Modesto
- Support emergency shelter activities
- Support construction of Oak Leaf affordable housing project in Oakdale
- Reduce number of dangerous dwellings abated from 10 to 4



Public Works

- Base budget of \$140.4 million, supported by \$51,300 General Fund Contribution
- Provide road resurfacing and re-stripping
- Support Measure L, SB 1, and Public Facilities Fees obligated projects
- Promote Bay Area Rapid Transit (BART) commuter service
- Purchase Transit buses and enhance Transit technology

Staffing

+2 Positions

- Engineering

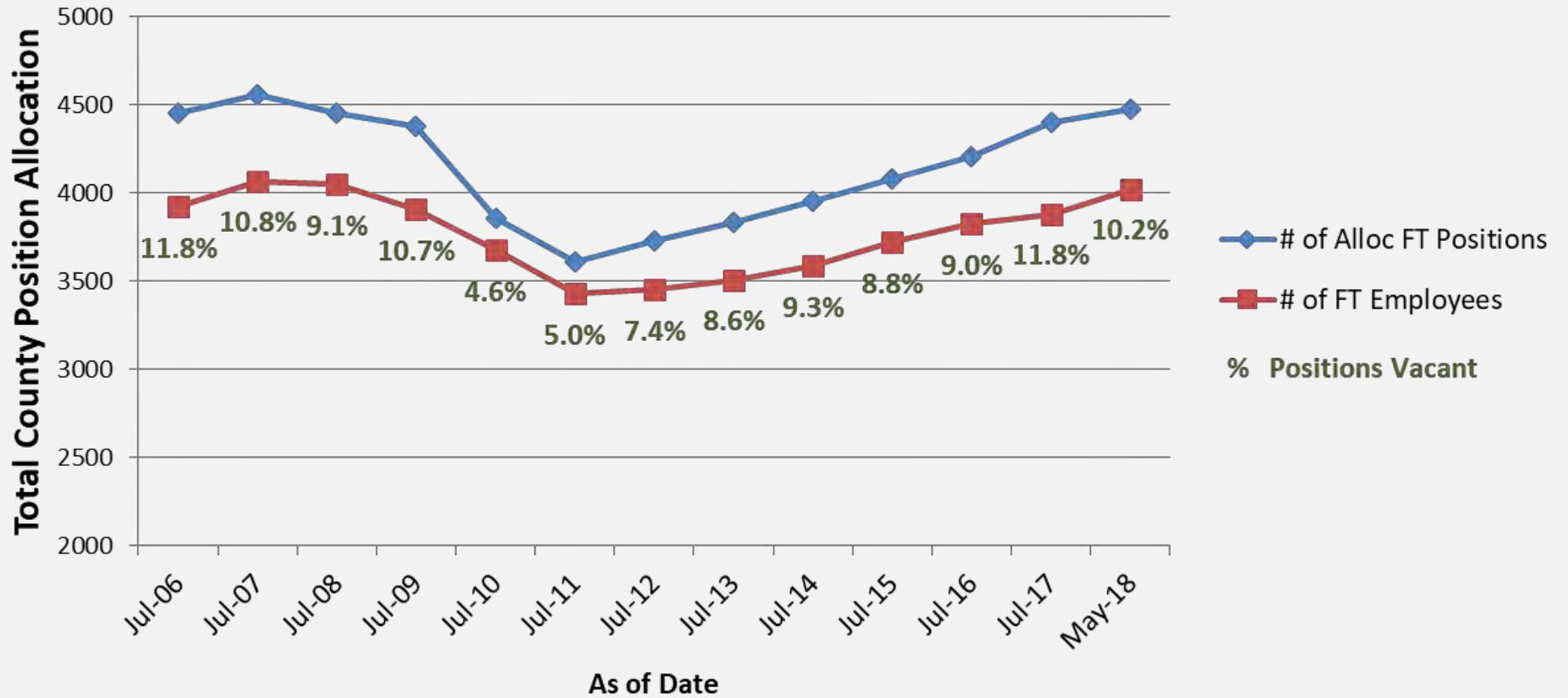


Staffing

Staffing Allocation	Allocated Positions
2017-2018 Adopted Final Budget	4,469
Positions Added after Final Budget	11
Total Current Authorized Positions	4,480
2018-2019/2019-2020 Recommended Proposed Budget	3
Total Recommended Authorized Positions as of July 1, 2018	4,483

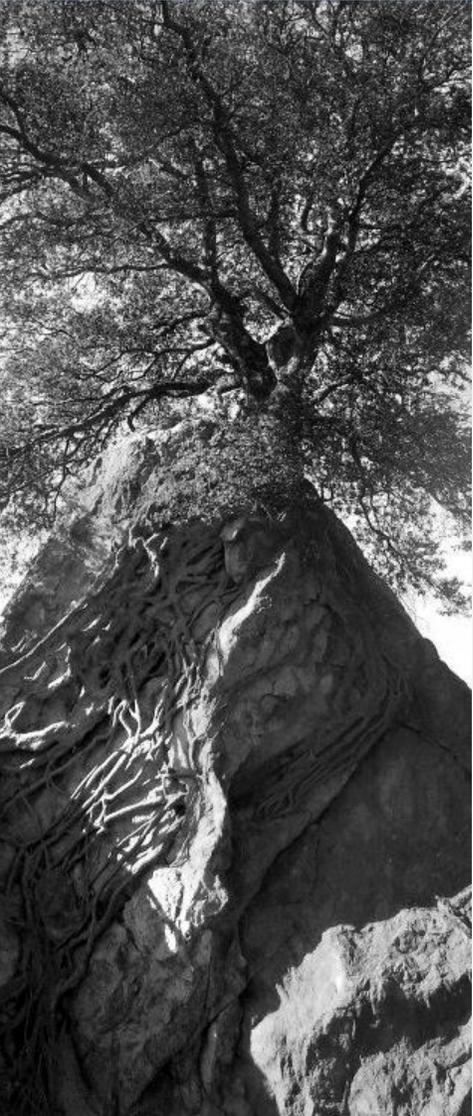
Staffing

Total Position Allocation and Full-Time Employees



Challenges and Opportunities

- Housing and homelessness
- Employee recruitment and retention
- Facilities and infrastructure
- Safety and security



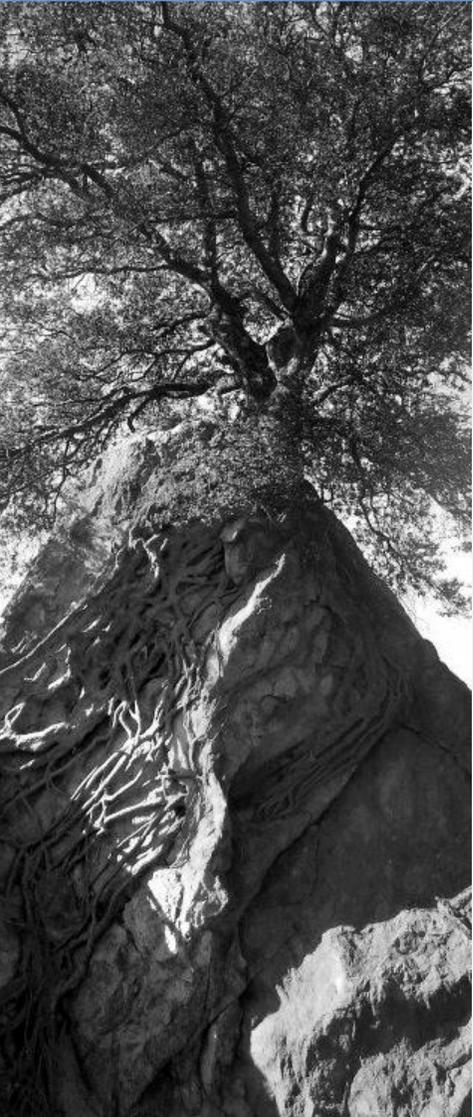
Stancounty.com/Budget

The screenshot displays the Stanislaus County website's budget section. At the top, a blue navigation bar features the Stanislaus County logo, the text "Stanislaus County CALIFORNIA", and menu items: "LIVE & PLAY", "BUSINESSES", "COUNTY SERVICES", and "ONLINE SERVICES". A search bar labeled "SEARCH COUNTY..." and a "Quick Links" button are also present. On the left side, a vertical menu includes "TRANSLATE" and "CUSTOMER CENTER". The main content area is titled "Budget" and includes a sub-menu with "PREVIOUS BUDGETS" and "CAPITAL IMPROVEMENT PLANS". Below this, the "Current Budget" section is active, showing a dropdown for "Budget Year 2016-2017" and a list of links: "Adopted Final Budget", "Third Quarter Financial Report", and "Mid Year Financial Report". A right-hand sidebar highlights the "2016-2017 Final Budget" with a prominent blue button that reads "VIEW THE CURRENT BUDGET AT A GLANCE". Below the button, the text "How does the County prioritize its spending?" is visible. The background of the page features a close-up image of a hand holding a yellow pencil over a blurred budget spreadsheet.

16346	13
8175	46
1834	56
1966	32
2013	11
2014	56
2015	91
2016	20
2017	24

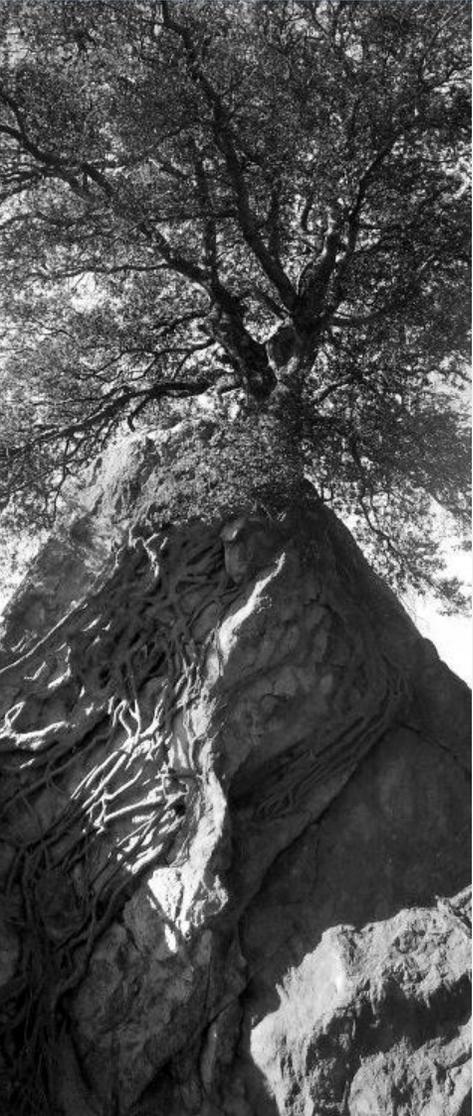
Staff Recommendations

1. Accept the 2018-2019/2019-2020 Recommended Proposed Budget from the Chief Executive Officer.
2. Conduct the scheduled Public Hearing to receive public comment and input on the proposed operational budget and second year spending plan.
3. Direct and approve any changes the Board of Supervisors chooses to make to the 2018-2019/2019-2020 Recommended Proposed Budget and then adopt the 2018-2019/2019-2020 Recommended Proposed Budget.



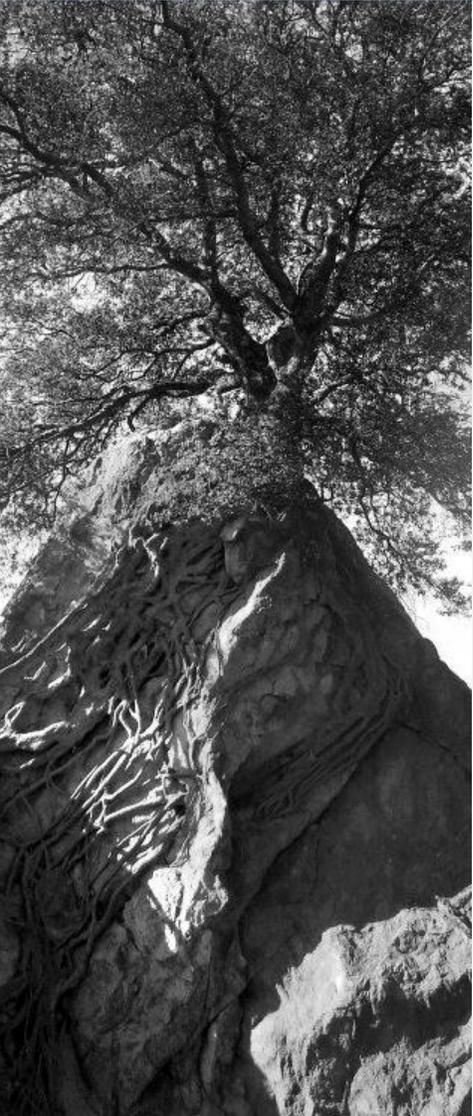
Staff Recommendations

4. Authorize the Chief Executive Officer and the Auditor-Controller to make necessary technical adjustments in order to implement the approved Recommended Proposed Budget.
5. Amend the Salary and Position Allocation Resolution to reflect the recommended changes for the 2018-2019/2019-2020 Recommended Proposed Budget, as outlined in the Staffing Impacts section of this report and detailed in Attachment 3, to be effective the start of the first full pay period following July 1, 2018, unless otherwise noted.



Staff Recommendations

6. Approve contracts and/or agreements listed on Attachment 4 in cumulative amounts of \$100,000 or more since July 1, 2016, and authorize the General Services Agency Director/Purchasing Agent or Department Head to sign.
7. Direct the Chief Executive Officer to prepare the Recommended Final Budget and set the Public Hearing for Consideration of the Final Budget on September 18, 2018.



Questions?

