

THE BOARD OF SUPERVISORS OF THE COUNTY OF STANISLAUS
ACTION AGENDA SUMMARY

DEPT: Chief Executive Office

BOARD AGENDA # B-5

Urgent

Routine

AGENDA DATE February 2, 2016

CEO Concurs with Recommendation YES NO
(Information Attached)

4/5 Vote Required YES NO

SUBJECT:

Approval to Accept an Update on Focus on Prevention, the Stanislaus County Prevention Initiative (SCPI) Phase I Report, and Approval of an Agreement with the United Way of Stanislaus County to Serve as the Fiscal Agent and Contract Administrator for the Initiative

STAFF RECOMMENDATIONS:

1. Accept the update on Focus on Prevention, a countywide transformation process to improve the quality of life for residents and families across the County.
2. Accept the attached Stanislaus County Prevention Initiative Phase I Report.
3. Approve an Agreement authorizing United Way of Stanislaus County to serve as the fiscal agent and contractor administrator for the Initiative.
4. Authorize the Chairman of the Board of Supervisors to sign the agreement with United Way of Stanislaus County, not to exceed \$130,000 for Phase II services through December 2016.

FISCAL IMPACT:

The Chief Executive Office-Focus on Prevention budget was established effective July 1, 2015 to account for the activities and services of the community initiative, Focus on Prevention. The current Operating Budget is comprised of \$72,825 in prior year appropriations carry forward and the annual commitment by the Board of Supervisors to Focus on Prevention, of \$1 million, for a total of just under \$1.1 million.

(Continued on Page 2)

BOARD ACTION AS FOLLOWS:

No. 2016-68

On motion of Supervisor Withrow, Seconded by Supervisor O'Brien
and approved by the following vote,

Ayes: Supervisors: O'Brien, Chiesa, Withrow, DeMartini, and Chairman Monteith

Noes: Supervisors: None

Excused or Absent: Supervisors: None

Abstaining: Supervisor: None

- 1) X Approved as recommended
- 2) _____ Denied
- 3) _____ Approved as amended
- 4) _____ Other:

MOTION:

ATTEST: 
CHRISTINE FERRARO TALLMAN, Clerk

File No.

FISCAL IMPACT: (Continued)

Activities of Focus on Prevention have been widely supported by our city and community partners, with the City of Modesto bearing much of the costs for the first Convening on Homelessness conducted on October 1, 2015. This community partnership has extended to support ongoing activities including the newly established collaborative structures, the Stewardship Council which is providing vision for the overall prevention project, and the Homeless Action Council which is coordinating community input and action plans on homelessness prevention. County staff support, including costs associated with the Focus on Prevention Project Manager and logistical support for the convening and Action Council has been provided through the Chief Executive Office – Operations and Services budget. The dedicated Focus on Prevention funding to this point has been used exclusively for facilitation and coordination of the initiative, contracted to the Center for Collective Wisdom.

The Focus on Prevention has been designed in a series of phases, with Phase I covering the period of April through December of 2015. The Center for Collective Wisdom contract for Phase I totaled \$148,000, with \$37,176 expended in Fiscal Year 2014-2015 and \$110,824 in Fiscal Year 2015-2016. Once invoiced for services provided, we anticipate that the \$148,000 contract amount will be fully expended. In addition, costs associated with the Focus on Prevention Project Manager, Homeless Liaison Personal Services Contractor and logistical support for Phase I of the project, provided by the Chief Executive Office, totaled \$114,088, for a combined Phase I total of \$262,088.

The total Phase II budget for the Initiative is estimated at \$470,000. This includes costs associated with the Focus on Prevention Project Manager, which are borne out of the Chief Executive Office-Operations and Services budget, and a potential Housing and Supportive Services Coordinator position which will be brought back to the Board of Supervisors for separate consideration at a later date. The remaining costs for the Initiative in 2016 are projected at \$305,000. Of this amount, Phase II facilitation and coordination activities for Focus on Prevention, contracted with the Center for Collective Wisdom, are estimated to cost \$250,000 for the period of January 2016 through December 2016. In partnership with the Stewardship Council, the Chief Executive Officer has requested that community partners cover \$125,000 of these costs to demonstrate that this effort is gaining buy-in and traction in the community. To date, the Stewardship Council and other community partners have committed funding of \$85,000 and are confident that they will be able to raise the remaining funds.

In this new model, contract administration for the Center for Collective Wisdom will move to the United Way who will conduct fundraising activities and act as the fiscal agent for contributions to the Focus on Prevention Initiative. This will allow community contributions to be made to a 501(c)3 non-profit organization. Private contributions can also be made to the Stanislaus Community Foundation who will serve as a pass through to the United Way. As the Fiscal Agent, United Way will enter into the contract

with the Center for Collective Wisdom for the facilitation, strategic planning, training and outcome services. United Way will invoice the County for up to \$125,000 of the cost of the services provided by the Center for Collective Wisdom, as well as any other direct costs they incur for administering this program, not to exceed \$5,000. Should the remaining community funding not materialize, the contract with the Center for Collective Wisdom would end when funding ran out.

The County obligation for this contract is supported by existing appropriations within the CEO Focus on Prevention budget. Total Fiscal Year 2015-2016 expenditures, including the County portion of Phase II of the Focus on Prevention contract, are estimated at \$210,824. The remainder of the current year budget authority for the dedicated Focus on Prevention budget funds is approximately \$862,000. It is anticipated that this funding will be available to support the recommendations included in this agenda item as well as mini-grant applications once the Homeless Action Council has finalized its implementation strategies. There are no additional county general fund costs as a result of acceptance of the Focus on Prevention Phase I Report, or the approval of the contract with the United Way.

DISCUSSION:

The Board of Supervisors launched the Focus on Prevention countywide initiative with the aim to improve the quality of life for all Stanislaus residents and families through coordinated prevention efforts that work across multiple sectors. These sectors include arts, entertainment and sports; business; education; faith; government; healthcare; media; non-profits; neighborhoods; and philanthropy. The Focus on Prevention is emerging into a shared community vision and foundation for ongoing transformation and culture change that will lead to tangible improvements in the lives of Stanislaus County residents. As the attached report highlights, with the support of the Center for Collective Wisdom, the Stewardship Council and Homelessness Action Council have made substantive progress in achieving this aim. The highlights from the report include:

- The multi-sector Stewardship Council is committed to work with action councils that are topic-specific and geared toward collaborative action to produce significant and long-lasting results.
- The Board of Supervisors has committed county resources to support innovative strategies that emerge through community dialogue and are endorsed by the Stewardship Council. So far the Council itself has raised \$85,000 in commitments from companies, local governments and individuals.
- The initial focus was homelessness, and the interest and participation has been overwhelmingly positive.
- More than 500 people engaged in a day-long Homelessness Summit in October. A follow-up session was held last week in Modesto, and hundreds more are

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participating in local conversations about how to make a difference for those who are homeless or at risk of becoming homeless.

- More than 100 people participated in Homeless Action Council meetings since May, including some who are, or have recently been homeless.
- City and county staff are working to align their efforts with the larger movement.

A signature achievement in the first year is the beginning plan from the Homeless Action Council, which includes four broad strategies to help people who are homeless, or are at risk of becoming homeless, permanently escape the condition:

- Improving strategies to build relationships with those who are homeless or at risk;
- Developing a countywide coordinated access system integrating public and community-based supports;
- Increasing availability and effectiveness of support services to help people escape homelessness once and for all;
- Improving the quantity and quality of temporary, transitional and permanent housing.

To further advance the aim of this initiative, the planning, facilitation, and outcomes development infrastructure that has been provided through Phase I by the Center for Collective Wisdom has proven to be crucial. The cost for these services for Phase II through December 2016 is \$250,000. Since the beginning of the Focus on Prevention Initiative, the Board of Supervisors and the Chief Executive Officer (CEO) have communicated that the Focus on Prevention's long-term sustainability will require ownership, leadership and fiscal resources beyond the County. To this end, the CEO asked the Stewardship Council to raise \$125,000 or 50% of the total Phase II funding need of \$250,000. As highlighted by the fiscal support from our multi-sector partners, community ownership and leadership of this initiative is strengthening.

Given that this effort will be funded through both private and public funding, the United Way graciously agreed to act as the single entity to accept these funds, waiving their 10% administrative fee, and only charging a small amount for their actual cost. The administrative cost is expected to be minimal and will not exceed \$5,000. This arrangement allows for the United Way to act as the single source to accept funds from our multi-sector partners, provide receipts for the tax deduction documentation for donations, and enter into a contract agreement with the Center for Collective Wisdom to support the Focus on Prevention. As highlighted in the attached report, the Center for Collective Wisdom has exhibited a high level of capability to provide these services and deliver expected results. The Stanislaus Community Foundation has also agreed to accept funds on behalf of the Focus on Prevention and will forward any such funds to the United Way.

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POLICY ISSUES:

The Board of Supervisors is asked to accept the report on the first phase of the Focus on Prevention and to approve the agreement for fiscal management support and contracts administration to support facilitation, strategic planning, training and outcomes services effective through December 2016, and to support the on-going countywide initiative that aims to improve the quality of life of all Stanislaus residents and families through coordinated prevention efforts that work across multiple sectors. The Board is further asked to consider that this support for Focus on Prevention is consistent with the Board's priorities of A Healthy Community, the Efficient Delivery of Public Services and Effective Partnerships.

STAFFING IMPACTS:

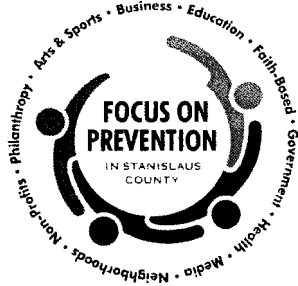
The Community Development and Empowerment Manager will provide part-time coordination for the Focus on Prevention Initiative through the Chief Executive Office and contract oversight of Phase II vendors with support from Departments and community partners. The request for a potential Housing and Supportive Services Coordinator position will be brought back to the Board of Supervisors for separate consideration as part of the Mid-Year Financial Report. There are no other staffing impacts associated with this item.

CONTACT PERSON:

Ruben Imperial, Community Development and Empowerment Manager
Telephone: (209) 225-0315

Attachments:

- Stanislaus County Focus on Prevention 2015 Progress Report
- Agreement for Independent Contractor Services with The United Way of Stanislaus County



STANISLAUS COUNTY FOCUS ON PREVENTION 2015 PROGRESS REPORT

Stanislaus County has a proud history of nurturing strong families and resilient communities. And like many counties in the Central Valley and across California, we face profound challenges. In 2015 leaders and residents throughout Stanislaus joined together to launch a long-term movement to improve the quality of life for residents and families across our county.

Initiated by the Board of Supervisors, this Focus on Prevention movement is growing through the efforts of volunteers and leaders from multiple sectors, including: neighborhoods; businesses; education; faith; health; non-profits; philanthropy; media; arts, entertainment, and sports; and local government.

WHY THIS IS DIFFERENT

We have a long history of coming together in this county when it matters. The Focus on Prevention movement builds on this spirit of community. We are indebted to the many efforts that have gone before us, and that are already underway to improve the lives of our families and communities.

Unfortunately, while substantial resources are spent each year addressing the symptoms of our challenges, we still are not seeing the progress we hope for. Too many of our families struggle to make ends meet. Too many of our children are not succeeding in school, are not prepared for success when they graduate. Too many of us are homeless, or at risk of becoming so. Too many of us suffer from physical and mental illnesses and distress without access to the care and support we need to heal. Too many of us are isolated and fearful, our neighborhoods beset with petty and profound violence.

The Focus on Prevention movement is about doing better, much better. How? First, by *focusing on prevention*, by moving more of our resources and attention to addressing root causes and the long term conditions that lead to individuals and families struggling in our county.

Second, by *working together*. Local government acting alone cannot create the future we hope for in our county. Businesses by themselves cannot strengthen and expand our economy. Hospitals and health care workers by themselves cannot improve the physical and emotional wellbeing of our families and communities. Community and faith leaders, by themselves, cannot help our neighborhoods thrive and become even more safe and vibrant. Teachers and school administrators by themselves cannot improve the graduation rates and reading levels of our children. For us to significantly improve the wellbeing and futures of our families and communities, residents and leaders from across the county must act together.

Third, we will do better through *learning and mutual accountability*. Acting together is not enough. Many of the challenges we face do not have simple or obvious solutions. We must learn together, and learn *how* to learn together, especially when we hold different stories from each other, or when we try something and the results are disappointing. This means we also must be committed to collecting good data, and reflecting unflinchingly on what the data is revealing so we *can* get better.

These commitments—to prevention, to acting and learning together, and to holding ourselves mutually accountable—can be challenging. No one sector can tell another what to do. Sometimes acting together takes longer because we have to build shared understanding and deep commitment to whatever actions we take. This commitment to act together, however, and to learn and adapt based on data and experience, is what will sustain this movement over time.

And this is ultimately why we will do better: because we are committed *for the long haul*. The results we seek will not be achieved in a few months, or even in a year or two. The results we are after will require sustained engagement by ever growing numbers of people across the county. Ultimately this movement is about who we are as a county. One of the defining values for this effort is a simple declaration: “*there is no other.*” What this means is that it’s up to us, all of us together, to create the future we want for our families and communities.

PROGRESS THIS YEAR

The Board of Supervisors allocated funding and authorized county staff to begin building a Focus on Prevention movement in late 2014. So what progress have we made over the past year?

Leadership and action structures

Following the Board of Supervisors’ action, County CEO Stan Risen and Supervisor Terry Withrow conducted dozens of individual and small group conversations to explore the willingness of key stakeholder groups and leaders to join and help guide this movement. From these conversations, a number of leadership and action groups are emerging to take charge of this effort.

First among these is the *Stewardship Council*, a volunteer leadership group that includes two representatives from each of the ten sponsoring sectors:

Representative	Sector	Organization
Lynn Dickerson	Arts, Entertainment, Sports	Gallo Center for the Arts
Mike Gorrasi	Arts, Entertainment, Sports	HWS Baseball
David White	Business	Stanislaus Business Alliance
Doug Johnson	Business	Stanislaus Surgical Hospital
Tim Byrd	Business	E.J. Gallo
Tom Changnon	Education	Stanislaus County Office of Education
Pam Able	Education	Modesto City Schools
Jeff Pishney	Faith	Love our Cities/Love Modesto
Cle Moore-Bell	Faith	Christ Unity Baptist Church
Jim Holgersson	Local government	City of Modesto
Chief Robert Jackson	Local government	City of Turlock
Ken Riddick	Media	Modesto Bee
Mark Vasche	Media	Former Editor-Modesto Bee
Marvin Jacobo	Neighborhoods	Catalyst
Brad Hawn	Neighborhoods	Modesto Neighborhoods, Inc.
Cindy Duenas	Non-profits	Center for Human Services
Yamilet Valladolid	Non-profits	El Concilio
Marian Kaanon	Philanthropy	Stanislaus Community Foundation
Francine DiCiano	Philanthropy	United Way Stanislaus County
Daryn Kumar	Health	Sutter Health
Warren Kirk	Health	Doctor's Medical Center
Stan Risen	Ex Officio member	County CEO
Terry Withrow	Ex Officio member	County Board of Supervisors

These senior sector leaders have agreed to provide guidance to the overall initiative, including developing priority results for the movement, recruiting other sector leaders and organizations to engage, and raising resources to help sustain the effort over time. Beginning in June, 2015, Stewardship Council members met together for six half-day meetings, and a number of small group and individual sessions.

A Homeless Action Council began meeting in late May 2015 to map the current realities for people who are homeless in Stanislaus County, and to develop recommendations for high leverage strategies that can have both immediate and long-term positive impact on preventing homelessness. Over 100 people participated in seven half-day sessions between May and December, including people who have been and are currently homeless. The HAC reached consensus on a set of priority strategies in December. Workgroups are now forming to turn these recommendations into actionable agendas for sectors and communities across the county. (See below for additional details).

Priority results

Unlike a business, where every one understands that success is measured by profit and shareholder value, one of the first tasks of this movement is to clarify what success means, and how we will measure it. This is one of the principal responsibilities of the Stewardship Council, and one of the signature achievements from this first year.

The Council has worked intensively over the past several months to define a set of results to inspire and unite action around the county. These include:

- All Stanislaus County residents enjoy mental, physical, emotional, and spiritual health and wellbeing.
- Stanislaus County supports excellence in education for all children and youth from cradle to career.
- Stanislaus County's diverse and engaged communities strengthen each other so that we have safe and vibrant neighborhoods.
- Stanislaus County has a healthy and growing economy.

These are draft results. The Stewardship Council will work over the next few months to refine these statements. Equally important, Council members will choose priority indicators and data sources to measure progress toward these results, and develop a reporting process so that residents across the county can assess how we are doing year in and year out. Once these draft results and indicators are developed, Stewardship Council members will lead dialogues with sector leaders and residents to solicit feedback and suggestions, and to build shared commitment to effect these results through sustained action.

In addition to these overarching results and indicators, the Homeless Action Council has recommended to the Stewardship Council results and indicators to guide sector and community efforts to prevent homelessness. These include:

Results to guide our efforts to prevent homelessness

- People who are homeless in Stanislaus County permanently escape homelessness.
- People who are at risk of homelessness in Stanislaus County do not become homeless.

Indicators to help us know if we are achieving the results

- For individuals who are homeless:
 - 1) Reduce the number of people experiencing homelessness
 - 2) Reduce the average length of time someone is homeless
 - 3) Increase the percentage of people who are homeless who access resources to improve their wellbeing
 - 4) Increase the percentage of people who are homeless who are experiencing improved wellbeing
- Improve the safety of parks and neighborhoods negatively impacted by people engaging in anti-social and criminal behavior who struggle with homelessness.
- Decrease the occurrences of public anti-social behavior committed by—and toward—people struggling with homelessness.

Beginning actions and impact

Some species of bamboo, when first planted, grow only a few inches over their first several years of life. And then, in the fifth year, they can grow more than 70-80 feet. All of the growth in the first few years has been underground, in the root system that the plant needs to sustain its enormous growth spurt.

This movement is like the bamboo plant. The first year has been about nurturing the roots of connection, collaboration, and commitment that will sustain this effort over time. Still, there are clear signs of growth, of the movement becoming visible and viable.

- The Board of Supervisors has authorized county resources to support innovative strategies that emerge through community dialogues and are endorsed by the Stewardship Council.
- Stewardship Council members have raised almost \$100,000 through contributions from companies, local governments, and individuals to augment the initial support pledged by the Board of Supervisors.
- More than 500 people engaged in a day-long Homelessness Summit in October, and hundreds more are now participating in local conversations about how to make a difference for people who are homeless or at risk of homelessness in their communities. People who are currently homeless, or who have been homeless, have been active participants in all of these conversations.

- Over 100 people have participated in Homeless Action Council meetings since May, including a number of people who have been or are currently homeless.
- Another signature achievement of the first year is the beginning plan to address homelessness in Stanislaus County developed by the Homeless Action Council (see Appendix 1 for a one-page summary). At the heart of this plan are four broad strategies to help people who are homeless, or at risk of homelessness, permanently escape this condition. These strategies include:
 - 1) Improving community-based engagement strategies to build relationships with people who are homeless or at risk of homelessness;
 - 2) Developing a countywide coordinated access system integrating public and community based supports;
 - 3) Increasing the availability and effectiveness of supportive services that help people escape from and stay out of homelessness; and
 - 4) Improving both the quantity and quality of temporary, transitional, and permanent supportive housing in the county.
- City and County government departments are already taking action to align their programs and efforts with the larger movement, including improving programs and policies to support people who are homeless or at risk of homelessness.

EMERGING PRIORITIES FOR 2016

Building on the progress we have achieved in 2015, we have a number of priority actions and developmental needs in the coming year. Appendix 2 includes summaries of the emerging 2016 work plans.

Most importantly, we want to make progress on implementing the high priority strategies that have emerged from the Homeless Action Council. Action will emerge through dialogue and planning among sector leaders and in local communities.

Equally important, we want to develop broad agreement and commitment to the priority results and indicators emerging from the Stewardship Council, and begin developing priority strategies for at least one of the priority results. As part of this process, we will engage leaders of multi-sector change efforts already underway—e.g., Stanislaus Reads—and work to integrate these efforts with the broader movement. Stewardship Council members will also engage in 1:1 and small group conversations to increase sector engagement with the larger movement.

Beyond these efforts to address our priority results, we must continue to develop the infrastructure and capacity to sustain this movement for years to come. First, we need

to strengthen our countywide and local capacity to collect and report on meaningful data to help us assess progress toward results.

Second, we need to strengthen the capacity of sector leaders and residents to engage in learning conversations about this data, particularly with people who may share very different perspectives about the data or the underlying root causes for what the data is revealing. Similarly, we need to develop a local cadre of people with the skills and expertise who can help facilitate the increasing number of community and cross-sector learning conversations that will unfold as work begins on the four priority results.

Finally, in anticipation of the increasing community-level and sector work to address all four priority results, we need to recruit or create one or more organizations that can coordinate the overall initiative going forward. Currently this coordination work is being done by the County CEO's office, and in ad hoc ways by other organizations stepping forward to help. As the work of the movement grows, however, we will need a more permanent infrastructure to help coordinate the overall initiative.

CONCLUSION

The Focus on Prevention movement is still in its early stages of development. We cannot yet document measurable improvement in our priority results and indicators, of course. We are still working to define these. Yet we already are witnessing its impact—in the actions that are emerging in communities and sectors across the county, and in the hopefulness and passion the movement is inspiring. As a Homeless Action Council member observed:

I just want to say that I am hopeful for the first time in a long time that change is possible. I really appreciate the reminder of what a group of people can do if they believe they can make a difference. Without that reminder it is easy to get overwhelmed and lose faith with taking on such a complex issue.

—Homeless Action Council member

As impressive as the progress to date has been, however, long-term success is far from assured. The work gets harder from here. More people must get involved. Data systems and long-term infrastructure must be developed. We will need to engage each other in more difficult conversations—about root causes, about core values, about the ways we have to be different and do things differently to effect our results. And we will need to sustain this work for months or longer before we start to see measurable change in our priority indicators.

What will help us continue the work when we get bogged down, or when we don't see progress as rapidly as we want, is our commitment to each other, and our absolute conviction that this matters. As a Stewardship Council member reflected:

This [movement] matters because no one agency or person owns our problems and therefore no one agency or person can solve our problems. I think developing shared understanding, truly listening, and truly working together in a meaningful way is the only way we can improve the quality of life for all in our region. Why does this work matter? Because we all desire a thriving community where there is prosperity for all. We have to change the old narrative! There is a groundswell of positivity.

—Stewardship Council member

APPENDIX 1
EMERGING PLAN TO PREVENT HOMELESSNESS

COMMON AGENDA

Results

1. People who are homeless in Stanislaus County permanently escape homelessness.
2. People who are at risk of homelessness in Stanislaus County do not become homeless

Indicators

For individuals who are homeless...

- Reduce # of people experiencing homelessness
- Reduce average length of time someone is homeless
- Increase % in accessing resources to improve their wellbeing
- Increase % in experiencing improved wellbeing

Improve safety of parks and neighborhoods negatively impacted by people engaging in anti-social and criminal behavior who struggle with homelessness

Decrease occurrences of public anti-social behavior committed by—and toward—people struggling with homelessness

**Coordinated
Access**

Housing

**Supportive
Services**

Engagement
(Relationship/Peer Support)

Strategies

Mutually reinforcing activities and strategies across multiple sectors and communities.

- Community-level Strategies
- Countywide Strategies
- Multi-sector Strategies / Sector Development

**APPENDIX 2
EMERGING 2016 WORK PLANS**

Focus on Prevention Initiative

Work Plan for Overarching Results and Indicators

Jan-Mar 2016	Apr-Jun 2016	Jul-Sep 2016	Oct-Dec 2016
<p>Stewardship Council</p> <ul style="list-style-type: none"> Finalizes vision, results, and indicators Convenes one or more Action Councils Plans for Sector dialogues 	<p>Stewardship Council members convene sector dialogues</p> <p>Action Council(s)</p> <ul style="list-style-type: none"> Assess current reality Explore root causes and stories behind curves Develop beginning list of high leverage strategies 		
<p>GEO's office convenes data workgroup</p> <p>Data workgroup</p> <ul style="list-style-type: none"> Finalizes data sources for each priority indicator Collects data and assembles reports to support first Action Council deliberations Begins work on high priority data development issues 		<p>Data workgroup</p> <ul style="list-style-type: none"> Continues work on collecting data and assembling reports for Action Councils Continues work on data development issues <p>Stewardship and Action Council(s) as appropriate begin conversations with other county funders about adopting priority indicators and aligning relevant performance measures</p>	
	<p>Leadership Development and Facilitation Training processes begin to support community and sector dialogues</p>	<p>Action Council(s) convene community and sector dialogues to develop shared understanding of current reality and commitment to high leverage strategies</p>	
		<p>Stewardship and relevant Action Council(s) convene 2016 Summit</p>	
<p>Advisory group working with the Stewardship Council:</p> <ul style="list-style-type: none"> Maps the functions needed to sustain the Initiative through 2016 and beyond. Develops a plan for building a sustainable infrastructure to perform these functions. Seeks feedback and endorsement from the Stewardship Council for the plan. Works with funders, organizations, and others as needed to put the infrastructure in place by the end of 2016. 			

Focus on Prevention Initiative

2016 Work Plan for Movement to Prevent Homelessness

Jan-Mar 2016	Apr-Jun 2016	Jul-Sep 2016	Oct-Dec 2016
<p>Stewardship Council formally reviews and endorses: Results • Indicators • Values • Priority strategies</p> <p>CEO's office convenes Homelessness Prevention workgroups to develop detailed implementation plans for priority strategies, including quick win and long-term efforts</p>			<p>Coordinating Structure (see below) with support from Stewardship Council: continues to build commitment to common agenda among communities and sectors</p>
<p>CEO's office convenes data workgroup</p> <p>Data workgroup</p> <ul style="list-style-type: none"> Finalizes data sources for each priority indicator Collects data and assembles reports to support Workgroup(s) and Community dialogues 	<p>Data workgroup</p> <ul style="list-style-type: none"> Continues work on priority indicators as needed Begins data development work Creates template for community driven Point in Time Count in the fall 		<p>Data workgroup continues work on data development agenda</p> <p>Community leadership groups organize to conduct Fall 2016 Point in Time Count</p>
<p>Community leadership groups organize to:</p> <ul style="list-style-type: none"> Develop effective engagement strategies Review and adopt as appropriate recommended strategies from the HP Workgroups 			<p>Community leadership groups continue work on engagement strategies, Point in Time Count, and other strategies as appropriate</p> <p>County Coordinating Structure supports sector dialogues about committing to high leverage strategies</p>
<p>CEO's office takes the lead on developing and implementing a coordinated communication plan to support the Movement to Prevent Homelessness</p>			<p>Stewardship Council, County Coordinating Structure, and Workgroup(s) convene 2016 Summit (<i>Question: is this a separate event from the Focus on Prevention Summit?</i>)</p>
<p>CEO's office</p> <ul style="list-style-type: none"> Works to organize a Coordinating Structure to oversee overall effort Works with Coordinating Structure to develop a stable backbone infrastructure to support the effort through 2016 and beyond 			

**AGREEMENT
FOR
INDEPENDENT CONTRACTOR SERVICES**

This Agreement for Independent Contractor Services (the "Agreement") is made and entered into by and between the County of Stanislaus ("County") and The United Way of Stanislaus County ("Contractor") as of February 3, 2016.

Recitals

WHEREAS, the County, on October 28, 2014 established the Focus on Prevention Initiative (FPI) to improve the quality of life in Stanislaus County; and

WHEREAS, the County and the Focus on Prevention has initiated a community transformation process in areas critical to quality of life: Homelessness, Strengthening Families, Investing in and Supporting Young Children and Reducing Recidivism; and

WHEREAS, the County will be the facilitator and convener to mobilize community champions in the sectors of Education, Faith, Media, Local government, Health, Non-profits, Business, Arts, Entertainment & Sports, Philanthropy and Neighborhoods; and

WHEREAS, the County has established a Stewardship Council to: establish community outcomes and indicators of success; support Action Councils for each quality of life issue to include training and technical assistance and provide recommendations to the Board of Supervisors to award mini-grants; and

WHEREAS, the County requires and Contractor is able to support the Focus on Prevention by providing fiscal management of community contributions to the FPI from both the public and private sector, and the administration of the contracted infrastructure support with the Center for Collective Wisdom (CFCW) for the FPI; and

WHEREAS, the County requires and Contractor can secure services through a contract agreement with the CFCW that will support the Focus on Prevention Initiative by designing and facilitating meetings of the Stewardship and Action Councils, helping to design and facilitate countywide convenings, providing training and one-on-one coaching as appropriate, supporting development of countywide outcomes and indicators, including developing data sources and reports, designing and facilitating learning dialogues among community stakeholders, assisting with development of a timeline and work plan for future focus areas and assessing progress and evolving the overall initiative; and

WHEREAS, the Contractor is specially trained, experienced and competent to perform and has agreed to provide such services.

NOW, THEREFORE, in consideration of the mutual promises, covenants, terms and conditions hereinafter contained, the parties hereby agree as follows:

Terms and Conditions

1. Scope of Work

1.1 The Contractor shall furnish to the County upon execution of this Agreement or receipt of the County's written authorization to proceed, those services and work set forth in **Exhibit A**, attached hereto and, by this reference, made a part hereof.

1.2 All documents, drawings and written work product prepared or produced by the Contractor under this Agreement, including without limitation electronic data files, are the property of the Contractor; provided, however, the County shall have the right to reproduce, publish and use all such work, or any part thereof, in any manner and for any purposes whatsoever and to authorize others to do so. If any such work is copyrightable, the Contractor may copyright the same, except that, as to any work which is copyrighted by the Contractor, the County reserves a royalty-free, non-exclusive, and irrevocable license to reproduce, publish, and use such work, or any part thereof, and to authorize others to do so.

1.3 Services and work provided by the Contractor at the County's request under this Agreement will be performed in a timely manner consistent with the requirements and standards established by applicable federal, state and County laws, ordinances, regulations and resolutions, and in accordance with a schedule of work set forth in Exhibit A. If there is no schedule, the hours and times for completion of said services and work are to be set by the Contractor; provided, however, that such schedule is subject to review by and concurrence of the County.

2. Consideration

2.1 County shall pay Contractor as set forth in Exhibit A.

2.2 Except as expressly provided in Exhibit A of this Agreement, Contractor shall not be entitled to nor receive from County any additional consideration, compensation, salary, wages or other type of remuneration for services rendered under this Agreement. Specifically, Contractor shall not be entitled by virtue of this Agreement to consideration in the form of overtime, health insurance benefits, retirement benefits, disability retirement benefits, sick leave, vacation time, paid holidays or other paid leaves of absence of any type or kind whatsoever.

2.3 County will not withhold any Federal or State income taxes or Social Security tax from any payments made by County to Contractor under the terms and conditions of this Agreement. Payment of all taxes and other assessments on such sums is the sole responsibility of Contractor. County has no responsibility or liability for payment of Contractor's taxes or assessments.

2.4 Pursuant to Penal Code section 484b and to Business and Professions

Code section 7108.5, the Contractor must apply all funds and progress payments received by the Contractor from the County for payment of services, labor, materials or equipment to pay for such services, labor, materials or equipment. Pursuant to Civil Code section 1479, the Contractor shall direct or otherwise manifest the Contractor's intention and desire that payments made by the Contractor to subcontractors, suppliers and materialmen shall be applied to retire and extinguish the debts or obligations resulting from the performance of this Agreement.

3. Term

3.1 The term of this Agreement shall be from the date of approval of this Agreement until completion of the agreed upon services unless sooner terminated as provided below or unless some other method or time of termination is listed in Exhibit A.

3.2 Should either party default in the performance of this Agreement or materially breach any of its provisions, the other party, at that party's option, may terminate this Agreement by giving written notification to the other party.

3.3 This Agreement shall terminate automatically on the occurrence of (a) bankruptcy or insolvency of either party, (b) sale of Contractor's business, (c) cancellation of insurance required under the terms of this Agreement, and (d) if, for any reason, Contractor ceases to be licensed or otherwise authorized to do business in the State of California, and the Contractor fails to remedy such defect or defects within thirty (30) days of receipt of notice of such defect or defects.

3.4 Either party may terminate this agreement upon 30 days prior written notice to the other party. Termination of this Agreement shall not affect the County's obligation to pay for all fees earned and reasonable costs necessarily incurred by the Contractor as provided in Paragraph 2 herein, subject to any applicable setoffs.

4. Required Licenses, Certificates and Permits

Any licenses, certificates or permits required by the federal, state, county or municipal governments for Contractor to provide the services and work described in Exhibit A must be procured by Contractor and be valid at the time Contractor enters into this Agreement. Further, during the term of this Agreement, Contractor must maintain such licenses, certificates and permits in full force and effect. Licenses, certificates and permits may include but are not limited to driver's licenses, professional licenses or certificates and business licenses. Such licenses, certificates and permits will be procured and maintained in force by Contractor at no expense to the County.

5. Office Space, Supplies, Equipment, Etc.

Unless otherwise provided in Exhibit A, Contractor shall provide such office space, supplies, equipment, vehicles, reference materials and telephone service as is necessary for Contractor to provide the services identified in Exhibit A to this

Agreement. County is not obligated to reimburse or pay Contractor for any expense or cost incurred by Contractor in procuring or maintaining such items. Responsibility for the costs and expenses incurred by Contractor in providing and maintaining such items is the sole responsibility and obligation of Contractor.

6. Insurance

6.1 Contractor shall take out, and maintain during the life of this Agreement, insurance policies with coverage at least as broad as follows:

6.1.1 General Liability. Comprehensive general liability insurance covering bodily injury, personal injury, property damage, products and completed operations with limits of no less than One Million Dollars (\$1,000,000) per incident or occurrence. If Commercial General Liability Insurance or other form with a general aggregate limit is used, either the general aggregate limit shall apply separately to any act or omission by Contractor under this Agreement or the general aggregate limit shall be twice the required occurrence limit.

6.1.2 Automobile Liability Insurance. If the Contractor or the Contractor's officers, employees, agents, representatives or subcontractors utilize a motor vehicle in performing any of the work or services under this Agreement, owned/non-owned automobile liability insurance providing combined single limits covering bodily injury, property damage and transportation related pollution liability with limits of no less than One Million Dollars (\$1,000,000) per incident or occurrence.

6.1.3 Workers' Compensation Insurance. Workers' Compensation insurance as required by the California Labor Code. In signing this contract, the Contractor certifies under section 1861 of the Labor Code that the Contractor is aware of the provisions of section 3700 of the Labor Code which requires every employer to be insured against liability for workmen's compensation or to undertake self-insurance in accordance with the provisions of that code, and that the Contractor will comply with such provisions before commencing the performance of the work of this Agreement.

6.2 Any deductibles, self-insured retentions or named insureds must be declared in writing and approved by County. At the option of the County, either: (a) the insurer shall reduce or eliminate such deductibles, self-insured retentions or named insureds, or (b) the Contractor shall provide a bond, cash, letter of credit, guaranty or other security satisfactory to the County guaranteeing payment of the self-insured retention or deductible and payment of any and all costs, losses, related investigations, claim administration and defense expenses. The County, in its sole discretion, may waive the requirement to reduce or eliminate deductibles or self-insured retentions, in which case, the Contractor agrees that it will be responsible for and pay any self-insured retention or deductible and will pay any and all costs, losses, related

investigations, claim administration and defense expenses related to or arising out of the Contractor's defense and indemnification obligations as set forth in this Agreement.

6.3 The Contractor shall obtain a specific endorsement to all required insurance policies, except Workers' Compensation insurance and Professional Liability insurance, if any, naming the County and its officers, officials and employees as additional insureds regarding: (a) liability arising from or in connection with the performance or omission to perform any term or condition of this Agreement by or on behalf of the Contractor, including the insured's general supervision of its subcontractors; (b) services, products and completed operations of the Contractor; (c) premises owned, occupied or used by the Contractor; and (d) automobiles owned, leased, hired or borrowed by the Contractor. For Workers' Compensation insurance, the insurance carrier shall agree to waive all rights of subrogation against the County and its officers, officials and employees for losses arising from the performance of or the omission to perform any term or condition of this Agreement by the Contractor.

6.4 The Contractor's insurance coverage shall be primary insurance regarding the County and County's officers, officials and employees. Any insurance or self-insurance maintained by the County or County's officers, officials and employees shall be excess of the Contractor's insurance and shall not contribute with Contractor's insurance.

6.5 Any failure to comply with reporting provisions of the policies shall not affect coverage provided to the County or its officers, officials, employees or volunteers.

6.6 The Contractor's insurance shall apply separately to each insured against whom claim is made or suit is brought, except with respect to the limits of the insurer's liability.

6.7 Each insurance policy required by this section shall be endorsed to state that coverage shall not be suspended, voided, canceled by either party except after thirty (30) days' prior written notice has been given to County. The Contractor shall promptly notify, or cause the insurance carrier to promptly notify, the County of any change in the insurance policy or policies required under this Agreement, including, without limitation, any reduction in coverage or in limits of the required policy or policies.

6.8 Insurance shall be placed with California admitted insurers (licensed to do business in California) with a current rating by Best's Key Rating Guide acceptable to the County; provided, however, that if no California admitted insurance company provides the required insurance, it is acceptable to provide the required insurance through a United States domiciled carrier that meets the required Best's rating and that is listed on the current List of Eligible Surplus Line Insurers maintained by the California Department of Insurance. A Best's rating of at least A-VII shall be acceptable to the County; lesser ratings must be approved in writing by the County.

6.9 Contractor shall require that all of its subcontractors are subject to the insurance and indemnity requirements stated herein, or shall include all subcontractors

as additional insureds under its insurance policies.

6.10 At least ten (10) days prior to the date the Contractor begins performance of its obligations under this Agreement, Contractor shall furnish County with certificates of insurance, and with original endorsements, showing coverage required by this Agreement, including, without limitation, those that verify coverage for subcontractors of the Contractor. The certificates and endorsements for each insurance policy are to be signed by a person authorized by that insurer to bind coverage on its behalf. All certificates and endorsements shall be received and, in County's sole and absolute discretion, approved by County. County reserves the right to require complete copies of all required insurance policies and endorsements, at any time.

6.11 The limits of insurance described herein shall not limit the liability of the Contractor and Contractor's officers, employees, agents, representatives or subcontractors.

7. Defense and Indemnification

7.1 To the fullest extent permitted by law, Contractor shall indemnify, hold harmless and defend the County and its agents, officers and employees from and against all claims, damages, losses, judgments, liabilities, expenses and other costs, including litigation costs and attorneys' fees, arising out of, resulting from, or in connection with United Way's failure to perform this Agreement; provided, however, such indemnification shall not extend to or cover loss, damage or expense arising from the sole negligence or willful misconduct of the County or its agents, officers and employees.

7.2 Contractor's obligation to defend, indemnify and hold the County and its agents, officers and employees harmless under the provisions of this paragraph is not limited to or restricted by any requirement in this Agreement for Contractor to procure and maintain a policy of insurance.

7.3 To the fullest extent permitted by law, County shall indemnify, hold harmless and defend the Contractor and its agents, officers and employees from and against all claims, damages, losses, judgments, liabilities, expenses and other costs, including litigation costs and attorneys' fees, arising out of, resulting from, or in connection with CFCW's performance of the agreement entered into in accordance with A. 1.b of Exhibit A. provided, however, such indemnification shall not extend to or cover loss, damage or expense arising from the sole negligence or willful misconduct of the Contractor or its agents, officers and employees.

8. Status of Contractor

8.1 All acts of Contractor and its officers, employees, agents, representatives, subcontractors and all others acting on behalf of Contractor relating to the performance of this Agreement, shall be performed as independent contractors and not as agents, officers or employees of County. Contractor, by virtue of this Agreement, has no

authority to bind or incur any obligation on behalf of County. Except as expressly provided in Exhibit A, Contractor has no authority or responsibility to exercise any rights or power vested in the County. No agent, officer or employee of the County is to be considered an employee of Contractor. It is understood by both Contractor and County that this Agreement shall not be construed or considered under any circumstances to create an employer-employee relationship or a joint venture.

8.2 At all times during the term of this Agreement, the Contractor and its officers, employees, agents, representatives or subcontractors are, and shall represent and conduct themselves as, independent contractors and not employees of County.

8.3 Contractor shall determine the method, details and means of performing the work and services to be provided by Contractor under this Agreement. Contractor shall be responsible to County only for the requirements and results specified in this Agreement and, except as expressly provided in this Agreement, shall not be subjected to County's control with respect to the physical action or activities of Contractor in fulfillment of this Agreement. Contractor has control over the manner and means of performing the services under this Agreement. Contractor is permitted to provide services to others during the same period service is provided to County under this Agreement. If necessary, Contractor has the responsibility for employing other persons or firms to assist Contractor in fulfilling the terms and obligations under this Agreement.

8.4 If in the performance of this Agreement any third persons are employed by Contractor, such persons shall be entirely and exclusively under the direction, supervision and control of Contractor. All terms of employment including hours, wages, working conditions, discipline, hiring and discharging or any other term of employment or requirements of law shall be determined by the Contractor.

8.5 It is understood and agreed that as an independent Contractor and not an employee of County, the Contractor and the Contractor's officers, employees, agents, representatives or subcontractors do not have any entitlement as a County employee, and do not have the right to act on behalf of the County in any capacity whatsoever as an agent, or to bind the County to any obligation whatsoever.

8.6 It is further understood and agreed that Contractor must issue W-2 forms or other forms as required by law for income and employment tax purposes for all of Contractor's assigned personnel under the terms and conditions of this Agreement.

8.7 As an independent Contractor, Contractor hereby indemnifies and holds County harmless from any and all claims that may be made against County based upon any contention by any third party that an employer-employee relationship exists by reason of this Agreement.

9. Records and Audit

9.1 Contractor shall prepare and maintain all accounting writings, documents and records prepared or compiled in connection with the performance of this

Agreement for a minimum of four (4) years from the termination or completion of this Agreement.

9.2 Any authorized representative of County shall have access to any writings as defined above for the purposes of making audit, evaluation, examination, excerpts and transcripts during the period such records are to be maintained by Contractor. Further, County has the right at all reasonable times to audit, inspect or otherwise evaluate the work performed or being performed under this Agreement.

10. Confidentiality

The Contractor agrees to keep confidential all information obtained or learned during the course of furnishing services under this Agreement and to not disclose or reveal such information for any purpose not directly connected with the matter for which services are provided except with consent of County.

11. Nondiscrimination

During the performance of this Agreement, Contractor and its officers, employees, agents, representatives or subcontractors shall not unlawfully discriminate in violation of any federal, state or local law, rule or regulation against any employee, applicant for employment or person receiving services under this Agreement because of race, religion, color, national origin, ancestry, physical or mental disability, medical condition (including genetic characteristics), marital status, age, political affiliation, sex, sexual orientation, or military or veteran's status. Contractor and its officers, employees, agents, representatives or subcontractors shall comply with all applicable Federal, State and local laws and regulations related to non-discrimination and equal opportunity, including without limitation the County's nondiscrimination policy; the Fair Employment and Housing Act (Government Code sections 12900 et seq.); California Labor Code sections 1101, 1102 and 1102.1; the Federal Civil Rights Act of 1964 (P.L. 88-352), as amended; and all applicable regulations promulgated in the California Code of Regulations or the Code of Federal Regulations.

12. Assignment

This is an agreement for the services of Contractor. County has relied upon the skills, knowledge, experience and training of Contractor and the Contractor's firm, associates and employees as an inducement to enter into this Agreement. Contractor shall not assign or subcontract this Agreement without the express written consent of County. Further, Contractor shall not assign any monies due or to become due under this Agreement without the prior written consent of County.

13. Waiver of Default

Waiver of any default by either party to this Agreement shall not be deemed to be waiver of any subsequent default. Waiver or breach of any provision of this Agreement shall not be deemed to be a waiver of any other or subsequent breach, and

shall not be construed to be a modification of the terms of this Agreement unless this Agreement is modified as provided below.

14. Notice

Any notice, communication, amendment, addition or deletion to this Agreement, including change of address of either party during the term of this Agreement, which Contractor or County shall be required or may desire to make shall be in writing and may be personally served or, alternatively, sent by prepaid first class mail to the respective parties as follows:

To County: County of Stanislaus
Department of Chief Executive Office
Attention: Ruben Imperial

To Contractor: United Way of Stanislaus County
422 McHenry Ave, Modesto, CA 95354
Attention: Francine DiCiano, President/CEO

15. Conflicts

Contractor agrees that it has no interest and shall not acquire any interest direct or indirect which would conflict in any manner or degree with the performance of the work and services under this Agreement.

16. Severability

If any portion of this Agreement or application thereof to any person or circumstance shall be declared invalid by a court of competent jurisdiction or if it is found in contravention of any federal, state or county statute, ordinance or regulation the remaining provisions of this Agreement or the application thereof shall not be invalidated thereby and shall remain in full force and effect to the extent that the provisions of this Agreement are severable.

17. Amendment

This Agreement may be modified, amended, changed, added to or subtracted from by the mutual consent of the parties hereto if such amendment or change is in written form and executed with the same formalities as this Agreement and attached to the original Agreement to maintain continuity.

18. Entire Agreement

This Agreement supersedes any and all other agreements, either oral or in writing, between any of the parties herein with respect to the subject matter hereof and contains all the agreements between the parties with respect to such matter. Each party acknowledges that no representations, inducements, promises or agreements,

oral or otherwise, have been made by any party, or anyone acting on behalf of any party, which are not embodied herein, and that no other agreement, statement or promise not contained in this Agreement shall be valid or binding.

19. Advice of Attorney

Each party warrants and represents that in executing this Agreement, it has received independent legal advice from its attorneys or the opportunity to seek such advice.


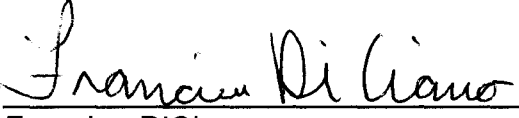


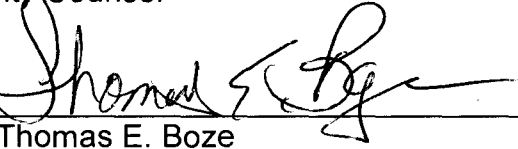
20. Construction

Headings or captions to the provisions of this Agreement are solely for the convenience of the parties, are not part of this Agreement, and shall not be used to interpret or determine the validity of this Agreement. Any ambiguity in this Agreement shall not be construed against the drafter, but rather the terms and provisions hereof shall be given a reasonable interpretation as if both parties had in fact drafted this Agreement.

21. Governing Law and Venue

This Agreement shall be deemed to be made under, and shall be governed by and construed in accordance with, the laws of the State of California. Any action brought to enforce the terms or provisions of this Agreement shall have venue in the County of Stanislaus, State of California.

IN WITNESS WHEREOF, the parties or their duly authorized representatives have executed this Agreement on the day and year first hereinabove written.

<p>COUNTY OF STANISLAUS</p> <p>By: <u></u></p> <p>Chair of the Board of Supervisors "County"</p>	<p>United Way of Stanislaus County</p> <p>By: <u></u></p> <p>Francine DiCiano President/Chief Executive Officer United Way of Stanislaus County "Contractor"</p>
<p>ATTEST: Christine Ferraro, Clerk of the Board of Supervisors of the County of Stanislaus, State of California</p> <p>By: <u></u></p> <p>Christine Ferraro Clerk of the Board of Supervisors</p>	
<p>APPROVED AS TO CONTENT: Department of Chief Executive Office</p> <p>By: <u></u></p> <p>Stan Risen Chief Executive Office</p>	
<p>APPROVED AS TO FORM: John P. Doering, County Counsel</p> <p>By: <u></u></p> <p>Thomas E. Boze Assistant County Council</p>	

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EXHIBIT A

A. SCOPE OF WORK

The Contractor shall provide services under this Agreement for the contract term of February 3, 2016 through December 30, 2016, as follows:

1. Under the direction of the County, Contractor will support the Focus on Prevention Initiative (FPI) by providing fiscal management of community contributions to the FPI from both the public and private sectors, and the administration of the contracted infrastructure support with the Center for the Collective Wisdom (CFCW) including, but not limited to:
 - a. Accepting public and private donations and providing tax exempt documentation as requested.
 - b. Entering into a contract agreement with the CFCW for the facilitation, strategic planning, training, and outcomes services for Phase II of the Focus on Prevention Initiative.
 - c. Processing CFCW invoices and payments for services rendered.
 - d. Providing monthly invoices supported by invoices from the CFCW and approved by Stanislaus County CEO staff to the County for reimbursement.
 - e. Providing quarterly financial reports documenting receipts and payments for the SCPI contract.

B. COMPENSATION

The Contractor shall be compensated for the services provided under this Agreement as follows:

1. The total cost for the contracted services between the United Way and the CFCW shall not exceed \$250,000. Through this agreement, the COUNTY will provide \$125,000 to cover 50% of the cost of these services, and an additional \$5,000 to cover the cost of contract administration for the period of February 2016 through December 2016. The Stewardship Council and other community partners have committed to raise the additional \$125,000 to pay for the remainder of the contract cost. In the event that the additional \$125,000 is not raised, the Contractor will only pay the CFCW for services up to the amount of funding collected.
2. County will pay the Contractor for the contribution towards the contracted facilitation services with the CFCW on the following schedule:
 - a. Initial payment of \$20,000, within 10 days following Board of Supervisors approval
 - b. Four monthly payments of \$20,000, to be paid on the first of each month, beginning March 1, 2016 and through June 1, 2016
 - c. Final contribution payment of \$25,000, to be paid on July 1, 2016 for the remainder of county support of the contract that ends December 2016.
3. The Contractor will provide monthly financial reports detailing all revenues received from the county and outside parties for the FPI, along with all actual

contract expenditures, and any remaining balance of funds. The report shall include the beginning and ending cash balance of the FPI funds. Detailed records of cash reconciliations, supporting bank statements, and accounting records of all transactions will be maintained by Contractor and available at any time to the County, or County designee for purposes of audit, field review or any other contract/fiscal monitoring.

4. At the end of the contract period, the Contractor will provide a reconciliation of all actual revenue/funds received and any interest earnings, less all actual payments made for contracted facilitation services, and remit any surplus revenues to the County by January 31, 2017
5. The parties hereto acknowledge the maximum amount to be paid by the County for Contractor's administrative services provided shall not exceed \$5,000 including, without limitation, the cost of any subcontractors, consultants, experts or investigators retained by the Contractor to perform or to assist in the performance of its work under this Agreement.

Focus on Prevention Phase I Report



Chief Executive Office
Tuesday, February 2, 2016

Overview of Presentation

Introduction: Stan Risen,
Chief Executive Officer

Why this matters: Sector leaders

Progress report: John Ott,
Co-Founder • Center for Collective Wisdom

Recommendations & Fiscal Impact:
Ruben Imperial,
Community Development and Empowerment Manager

Why this matters: Sector Leaders

<p>Arts, Entertainment & Sports: Lynn Dickerson, Gallo Center for the Arts Mike Gorrasi, HWS Baseball</p>	<p>Media: Ken Riddick, Modesto Bee Mark Vasche, Former Editor-Modesto Bee</p>
<p>Business: David White, Alliance Doug Johnson, Stanislaus Surgical Hosp. Tim Byrd, E.J. Gallo</p>	<p>Neighborhoods: Marvin Jacobo, City Ministry Network Brad Hawn, CHG Structural, Inc.</p>
<p>Education: Tom Changnon, Stanislaus County Office of Education Pam Able, Modesto City Schools</p>	<p>Non-Profits: Cindy Duenas, Center for Human Services Yamilet Valladolid, El Concilio</p>
<p>Faith: Jeff Pishney, Love our Cities/Love Modesto Cle Moore-Bell, Christ Unity Baptist Church</p>	<p>Philanthropy: Marian Kaanon, Stanislaus Community Foundation Francine DiCiano, United Way</p>
<p>Government: Jim Holgersson, City of Modesto Chief Robert Jackson, City of Turlock</p>	<p>Healthcare: Daryn Kumar, Sutter Health Warren Kirk, Doctor's Medical Center</p>

Progress Report

1. Why this is different
2. Progress this year
 - a. Leadership and action structures
 - b. Priority results
 - c. Beginning actions and impact
3. 2016 priorities

Why this is different

- Prevention / Root causes
- Together across the multiple sectors
- Learning and mutual accountability
- Committed for the long haul

Progress this year

Leadership and Action Structures:

- Stewardship Council
- Homeless Action Council
- Summit and community dialogues

Progress this year

Priority results:

- 1. Wellbeing:** All Stanislaus County residents enjoy mental, physical, emotional, and spiritual health and wellbeing.
- 2. Education:** Stanislaus County supports excellence in education for all children and youth from cradle to career.
- 3. Neighborhoods/Communities:** Stanislaus County's diverse and engaged communities strengthen each other so that we have safe and vibrant neighborhoods.
- 4. Economy:** Stanislaus County has a healthy and growing economy.

Our Common Agenda to Prevent Homelessness

Results

1. People who are homeless in Stanislaus County permanently escape homelessness.
2. People who are at risk of homelessness in Stanislaus County do not become homeless

Indicators

1. For **individuals who are homeless...**
 - a. Reduce # of people experiencing homelessness
 - b. Reduce average length of time someone is homeless
 - c. Increase % in accessing resources to improve their wellbeing
 - d. Increase % in experiencing improved wellbeing
2. **Improve safety of parks and neighborhoods** negatively impacted by people engaging in anti-social and criminal behavior who struggle with homelessness
3. **Decrease occurrences of public anti-social behavior** committed by—and toward—people struggling with homelessness

Strategies

Coordinated Access	Supportive Services	Engagement <small>(Relationship/Peer Support)</small>	Housing
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Data Development and Capacity-Building

- Mutually reinforcing activities and strategies** across multiple sectors and communities.
- Community-level Strategies • Countywide strategies
 - Multi-sector Strategies / Sector Development

Emerging Impact

I just want to say that I am hopeful for the first time in a long time that change is possible. I really appreciate the reminder of what a group of people can do if they believe they can make a difference. Without that reminder it is easy to get overwhelmed and lose faith with taking on such a complex issue.

—Homeless Action Council Member

2016 Priorities

- Implementation of strategies to prevent homelessness
- Organizing to address one or more of the priority results
- Development of data and other infrastructure
- Sector development work

Emerging Impact

... I think developing shared understanding, truly listening, and truly working together in a meaningful way is the only way we can improve the quality of life for all in our region. Why does this work matter? Because we all desire a thriving community where there is prosperity for all. We have to change the old narrative! There is a groundswell of positivity.

—Stewardship Council member

Fiscal Impact

Focus on Prevention – Phase I

Center for Collective Wisdom	\$148,000
Project Manager @ 50%	\$ 63,787
Homeless Liaison	\$ 43,522
<u>Convening Support</u>	<u>\$ 6,779</u>
Total Phase I	\$262,088

Fiscal Impact

Focus on Prevention – Phase II

Center for Collective Wisdom	\$250,000*
Project Manager @ 50%	\$ 75,000
Housing & Supportive Services Coordinator	\$ 90,000
Convening Support	\$ 20,000
Project Logistical Support	\$ 35,000
Total Phase I	\$470,000

* The County will fund 50%/\$125,000 of these expenses

Staff Recommendations

1. Accept the update on Focus on Prevention, a countywide transformation process to improve the quality of life for residents and families across the County.
2. Accept the attached Stanislaus County Prevention Initiative Phase I Report.

Staff Recommendations

3. Approve an Agreement authorizing United Way of Stanislaus County to serve as the fiscal agent and contractor administrator for the Initiative.
4. Authorize the Chairman of the Board of Supervisors to sign the agreement with United Way of Stanislaus County, not to exceed \$130,000 for Phase II services through December 2016.

Focus on Prevention Phase I Report



Chief Executive Office
Tuesday, February 2, 2016