### THE BOARD OF SUPERVISORS OF THE COUNTY OF STANISLAUS ACTION AGENDA SUMMARY

DEPT: Chief Executive Office	BOARD AGENDA #_B-3
Urgent Routine NO CEO Concurs with Recommendation YES NO (Information Attached)	AGENDA DATE November 5, 2013 4/5 Vote Required YES IND

SUBJECT:

Consideration and Approval of the First Quarter Financial Report for Fiscal Year 2013-2014 and Related Actions

STAFF RECOMMENDATIONS:

- 1. Accept the Chief Executive Officer's First Quarter Financial Report for Fiscal Year 2013-2014.
- 2. Authorize the Chief Executive Officer and the Auditor-Controller to make the necessary adjustments as recommended in the First Quarter Financial Report.
- 3. Approve an increase in appropriations in County Service Area 10 Salida Parks' budget of \$57,500 for the Salida Parks Project.

(Continued on Page 2)

FISCAL IMPACT:

The 2013-2014 Adopted Final Budget was balanced at \$1,042,987,731 and used the combination of \$1,005,839,769 in revenue and \$37,147,962 in fund balance and one-time funding sources. Adjustments to the Adopted Final Budget have been approved by the Board and incorporated into what is referred to as the Operating Budget for the current fiscal year. These changes include encumbrances carried over from the prior fiscal year and adjustments approved by the Board through various agenda items.

(Continued on Page 2)

BOARD ACTION AS FOLLOWS:

No. 2013-572

\_\_\_\_\_

	of Supervisor Withrow red by the following vol	, Seconded by Supervisor <u>De Martini</u> te.
Ayes: Supe	ervisors: Q'Brien, Withro	w. Monteith, De Martini and Chairman Chiesa
Noes: Supe		None
	Absent: Supervisors:	
Abstaining	: Supervisor:	None
1) <u>X</u>	Approved as recomme	ended
2)	Denied	
3)	Approved as amended	
4)	Other:	

MOTION:

CHRISTINE FERRARO TALLMAN, Clerk

#### **STAFF RECOMMENDATIONS: (Continued)**

- 4. Approve the modification of hours of operation in the StanWORKs division of the Community Services Agency to include 9:00 a.m. to 3:30 p.m. on all Saturdays during the months of November and December of 2013.
- 5. Amend the Salary and Position Allocation Resolution to reflect the recommendations included as part of the First Quarter Financial Report, as outlined in the Staffing Impacts section of this report and detailed in Attachment B to be effective the start of the November 16, 2013 pay period, unless otherwise noted.
- 6. Approve contracts and/or agreements listed on Attachment C in cumulative amounts of \$100,000 or greater since July 1, 2011.

#### FISCAL IMPACT: (Continued)

The Operating Budget as of the end of the first quarter is \$1,076,733,585, funded with \$1,008,061,113 in revenue and \$68,672,472 in fund balance and one-time funding sources.

The First Quarter Financial Report includes an overall recommended appropriation increase to the Operating Budget, for all funds, of \$446,953. The report further recommends an increase in departmental revenue of \$404,551 resulting in an overall increase in the use of departmental fund balance of \$42,402.

Following is a brief description of recommended First Quarter Adjustments and funding source by fund type.

#### General Fund

The General Fund recommended First Quarter budget for Fiscal Year 2013-2014 is \$269,468,355, an increase of \$129,038, virtually unchanged from the current Operating Budget. The minimal changes are described below:

The recommended increase in the General Fund is primarily due to an increase in appropriations of \$60,874 in the Area Agency on Aging-Veterans' Services budget, as a result of receiving one-time State funding to fund a part-time Veterans' Representative to assist with claim preparation and processing, and to continue to provide outreach to seniors in the outlying areas of the County.

In the 2013-2014 Adopted Final Budget, the Sheriff-Court Security budget was transferred out of the General Fund and into the Special Revenue fund. This resulted in a change in the way charges are accounted for and a technical adjustment is required. It is recommended to increase appropriations and estimated revenue by \$27,374 in the Auditor-Controller budget, \$790 in the Board of Supervisors budget, \$34,000 in the CEO-Operations and Services budget, and \$6,000 in the CEO-Risk Management Division to support the technical adjustment.

A transfer of \$30,000 within the Fixed Asset accounts is recommended within the Clerk Recorder budget to purchase additional video surveillance cameras to adequately monitor the Clerk Recorder Office.

#### Special Revenue Funds

The Special Revenue Fund recommended First Quarter budget for Fiscal Year 2013-2014 is \$640,644,750, an increase of \$317,915, virtually unchanged from the current Operating Budget. The minimal changes are described below:

The recommended increase in the Special Revenue Fund is largely due to an increase in appropriations of \$213,750 in the Alliance Worknet budget, funded by a State Youth Career Technical Education grant. The Department will administer the grant through a partnership with the Ceres Unified School District. Funding will provide occupational skills training, work experience, on-the-job training, and educational support to approximately 50 eligible youth.

Area Agency on Aging (AAA) is requesting to increase appropriations by \$93,537, funded by one-time funding of \$51,135 from the California Department of Aging (CDA) to support Older Americans Act programs. In addition, the AAA is requesting to use \$42,402 of departmental fund balance to reimburse the CDA for unspent funds received in Fiscal Year 2012-2013.

The Community Services Agency (CSA) is requesting an increase in appropriations and estimated revenue of \$64,680, funded by State and Federal Funding, to add a C-IV Regional Project Manager position that will coordinate communications and business processes across Stanislaus, Napa, Marin, and San Joaquin counties.

The District Attorney is requesting to decrease appropriations and estimated revenue by \$54,052, to reflect the actual amount of the final grant awarded from the Office of Traffic and Safety.

#### Capital Projects Funds

The Capital Projects Fund recommended First Quarter budget for Fiscal Year 2013-2014 is \$1,181,898, and represents no change from the current Operating Budget.

A transfer of \$57,000 within the Fixed Asset accounts is recommended within the Psychiatric Health Facility Project budget to align appropriations with the construction contract awarded by the Board of Supervisors on October 1, 2013.

#### Enterprise Funds

The Enterprise Fund recommended First Quarter budget for Fiscal Year 2013-2014 is \$73,468,395, and represents no change from the current Operating Budget.

#### Internal Service Funds

The Internal Service Fund recommended First Quarter budget for Fiscal Year 2013-2014 is \$92,131,305 and represents no change from the current Operating Budget.

The following table depicts the adjustments by fund type:

S	Summary of First Quarter Adjustments by Fund										
Fund Type	Adopted Final Budget 2013-2014	First Quarter Operating Budget 2013-2014	Recommended First Quarter Adjustments	Recommended First Quarter Budget 2013-2014							
General Fund	\$ 256,601,294	\$ 269,625,152	\$ 129,038	\$ 269,754,190							
Special Revenue Funds	627,635,853	640,326,835	317,915	640,644,750							
Capital Projects Funds	731,898	1,181,898	-	1,181,898							
Enterprise Funds	67,174,904	73,468,395	-	73,468,395							
Internal Service Funds	90,843,782	92,131,305	-	92,131,305							
Total	\$ 1,042,987,731	\$ 1,076,733,585	\$ 446,953	\$ 1,077,180,538							

#### Fund Balance

On July 1, 2013, the beginning Fund Balance for all funds was \$377,451,995. The current approved operating budget includes the use of \$68,672,472 in fund balance/retained earnings. If approved, the First Quarter recommendations will increase the use of departmental fund balance in all funds by \$42,402. As a result of these recommendations and previous Board actions, the ending fund balance for all funds is projected to be \$308,737,121.

Summary of Fund Balance by Fund Type										
Fund Type	Beginning Fund Balance on 7/1/2013	Operating Budget Revenue on 9/30/2013	Operating Budget Appropriations on 9/30/2013	First Quarter Recommendation Use of Fund Balance	Projected Fund Balance on 6/30/2014					
General Fund	\$ 134,437,454	\$ 237,092,380	\$ 269,625,152	-	\$ 101,904,682					
Special Revenue Fund	199,752,088	617,758,399	640,326,835	42,402	177,141,250					
Capital Projects Fund	5,394,382	1,096,000	1,181,898	-	5,308,484					
Enterprise Fund	24,557,167	62,462,597	73,468,395	-	13,551,369					
Internal Service Fund	13,310,904	89,651,737	92,131,305	-	10,831,336					
Total	\$ 377,451,995	\$ 1,008,061,113	\$ 1,076,733,585	\$ 42,402	\$ 308,737,121					

#### DISCUSSION:

The primary focus of the First Quarter Financial Report is to provide an update on the current status of the County budget, correct any errors or omissions that may have occurred in the Adopted Final Budget, and make any required adjustments resulting from State Budget actions or changed economic conditions. Current revenue and expenditure patterns are also reviewed to ensure that budgets are on track to end the year in a positive fiscal position.

#### Summary of Adopted Final Budget

The Adopted Final Budget approved on September 10, 2013 totaled \$1,042,987,731, and reflected an increase of approximately \$58.8 million for all funds as compared to the 2012-2013 Adopted Final Budget of \$984.2 million. The General Fund totaled \$256.6 million, which was a 0.8% decrease from the 2012-2013 Adopted Final Budget of \$258.7 million. Discretionary revenue increased by nearly \$9 million when compared to the Fiscal Year 2012-2013 Final Adopted Budget.

Included in departmental recommendations was the use of \$14,762,332 in 2013-2014 General Fund fund balance for departments for the Net County Cost Savings Program. This amount reflects departmental net county cost savings in Fiscal Year 2012-2013 and the three prior fiscal years. For Fiscal Year 2013-2014, the net county cost savings program is recommended to remain the same, allowing departments to carry over 75% of any year-end savings from the 2013-2014 Fiscal Year.

#### Summary of Recommended First Quarter Adjustments

The 2013-2014 First Quarter Financial Report reflects recommended adjustments and a fiscal review of department budgets. Overall, departments are requesting minimal change resulting in an increase in appropriations of \$446,953 and an increase in estimated revenue of \$404,551, resulting in an increase in the use of fund balance of \$42,402.

In addition to the first quarter financial adjustments, the Community Services Agency (CSA) is requesting to modify the StanWORKs days of operation to include all Saturdays during the months of November and December, 2013. CSA StanWORKs, in partnership with the Health Services Agency (HSA), is working to transition Medically Indigent Adult (MIA) customers to Medi-Cal effective January 2014. An application is required to complete the eligibility determination process and to enroll in Med-Cal. StanWORKs will host a series of Health Care Reform enrollment events to assist existing MIA customers and other Stanislaus County residents with the application process. These events will be conducted from 9:00 a.m. to 3:30 p.m. on all Saturdays during November and December of 2013, at the Community Services Agency Facility and all current StanWORKs outstations. Kaiser, Health Net, Blue Cross/Blue Shield and Health Plan of San Joaquin will be invited to set up tables for consumers to receive information to help with their Health Plan selection decision.

Enrollment information will include the options to apply by phone or on-line, as well as during the regular business hours for CSA. It is anticipated that these expanded days of operation will provide additional opportunities for MIA customers and other Stanislaus County residents to enroll in the new Modified Adjusted Gross Income (MAGI) Medi-cal or subsidized health coverage available through the Affordable Care Act.

#### Recommended First Quarter Adjustments by Board of Supervisors Priority

The following table illustrates the recommended first quarter adjustments by priority area. A more detailed explanation is included in the First Quarter Financial Report (Attachment "A"):

Appropriations	A Safe Community	A Healthy Community	A Strong Local Economy	A Strong Agricultural Economy/ Heritage	A Well Planned Infrastructur e System	Efficient Delivery of Public Services	2013-2014 Recommended Adjusted Budget
Adopted Final Budget	\$189,403,998	\$505,565,716	\$27,551,362	\$5,395,918	\$134,084,966	\$180,985,771	\$1,042,987,731
Legal Budget Adjustments	2,705,070	5,600,286	360,552	32.216	12,928,769	12,118,961	33,745,854
Recommended First Quarter Adjustments	(54,052)		213,750			68.164	
Total Recommended First Quarter Appropriations		\$511,385,093	\$28,125,664		\$147,013,735		

#### Special Districts

A public hearing was conducted on July 30, 2013 to approve the assessments for the County Service Areas and the associated engineer's reports. The engineer's report for County Service Areas 10 – Salida Parks identified the use of \$82,500 of capital reserves for the Salida Sidewalk Project. The Adopted Proposed Budget reflected the use of \$25,000, therefore an adjustment of \$57,500 is requested.

Special Districts receive revenue from property taxes and/or special assessments. The funds can only be used for the purpose for which they were collected and only those residents who benefit from services provided by a special district pay for the special assessment. The fund balance for County Service Areas 10 – Salida Parks was \$163,006 as of June 30, 2013. The estimated projected fund balance for June 30, 2014, including the recommended adjustment, is \$83,708.

#### Issues and Ongoing Challenges

This agenda report summarizes the First Quarter Financial analysis. Issues and ongoing challenges are more fully described on pages 6-8 of the First Quarter Financial Report. They include:

#### State Budget Update

The State legislature has recessed and there is minimal activity occurring now. State Controller John Chiang has reported on California's General Fund cash receipts for the

first three months of the fiscal year totaling \$20.2 billion, which is ahead of estimates by \$93.2 million. This favorably compares to last fiscal year's first quarter total of \$18.04 billion. Actual first quarter disbursements totaled \$32.7 billion which was \$8.2 million over budget estimates.

#### Funding for Social Services and Health Care Programs

As reported in the Adopted Final budget, the Community Services Agency has received notification from the State Department of Finance that the County will be eligible for 1991 Realignment growth revenue earned in the 2011-2012 Fiscal Year, if Fiscal Year 2012-2013 sales tax growth materializes. Current Statewide projections indicate that CSA could receive a one-time payment of approximately \$2 million. This one-time funding could be used to reduce the County Match obligation this fiscal year. The Agency will continue to monitor sales tax trends and will work with the Chief Executive Office to develop a recommendation once more information is available.

#### Self-Insurance Funds

The current liability and retained earnings balance for the Medical Self-Insurance Fund is \$5.71 million and negative \$6 million respectively. This is the first year in which a professional actuarial firm performed an analysis of the Medical Self-Insurance Fund. Due to the desire to use the most up-to-date claims information for the rating of the program for 2014, the report included paid claims through August 2013. Thus, the incurred but not reported (IBNR) calculation did not align with the end of the fiscal year, and resulted in no change in the IBNR liability for the Medical Self-Insurance Fund in Fiscal Year 2012-2013. When analyzed on a prorated basis, it was determined that the current liability of \$5.71 million is appropriate for the plan.

The 2013-2014 Final Budget included revenue estimates that fully funded the program's projected expenditures, as well as an additional \$1.25 million to partially recover the self-insurance fund deficit. It is estimated that the rates for 2014, as approved by the Board of Supervisors on October 29, 2013, will accomplish this goal. Budget adjustments in the Medical Self-Insurance Fund will be included in the 2013-2014 Mid-Year Financial Report, and will reflect the rate increases as well as changes resulting from open enrollment. The 2014 medical rates represent a 22.7% increase for the lowest-cost provider, Stanislaus County Partners in Health, with a 36.2% increase for Kaiser and 37.7% for Anthem Blue Cross. Rate increases in the Kaiser and Anthem Blue Cross plans are higher based upon their higher cost of administration and program services.

#### **Detention/Facility Planning**

The Public Safety Center expansion is expected to be completed in 2017. These projects combined reflect a total jail expansion budget of \$113.6 million, which will have significant economic benefits during construction, generating needed jobs in the region. As previously reported relating to the Public Safety Center Jail Expansion, the cost to operate and staff the additional 456 beds and associated facilities is considerable. Staff anticipates using a flexible implementation strategy to maximize all available tools and

resources, including staffing that will allow the County to safely house inmates within appropriately secure facilities. The total estimated cost including staffing (sworn/non-sworn), utilities, maintenance, contracted jail medical services, bedding, inmate clothing, and various other costs in today's dollars range from \$13.3 million and \$14.6 million. Community Corrections Plan (CCP) funding of \$3.0 million was set aside in the adoption of the 2013-2014 CCP Plan and will be instrumental for opening. Additionally, a \$2 million one-time General Fund contribution was approved in the 2013-2014 Adopted Final Budget for start-up costs associated with the first year of operation of the AB900 Phase II Jail Expansion project; Assembly Bill (AB) 900 Phase II, 2011 Local Jail Construction Financing Program includes the provision that the County is not obligated to fully staff the new facilities upon opening. Upon construction completion, the staffing and transition to the new jail facilities will be phased based upon the County's economic recovery.

The Board of Supervisors has also authorized staff to submit an application to the Board of State and Community Corrections (BSCC) for Senate Bill (SB) 1022 Construction of Adult Local Criminal Justice Facilities. This funding will allow those counties awarded funding to construct, expand and/or renovate Adult Local Criminal Justice Facilities. The County submitted its application on October 24, 2013 with a funding request of \$40 million in SB 1022 jail construction funding, and a county required match of \$4.4 million, for a total project budget of \$44.4 million. If funding is awarded, the proposed project would construct a Re-entry and Enhanced Alternatives to Custody Training (REACT) Center with up to 288 beds of transitional jail housing facilities at the Public Safety Center (PSC) to primarily replace the Main Jail in downtown Modesto (except for Court holding). The State of California Board of State and Community Corrections and the Department of Corrections and Rehabilitation Executive Steering Committee will meet on January 16, 2014 to recommend SB 1022 Adult Local Criminal Justice Facilities Construction Financing Program conditional funding awards.

#### Affordable Care Act

On October 1, 2013, enrollment began for Covered California. Approximately 5 million Californians are eligible for subsidized insurance through the Affordable Care Act (ACA), with an estimated 43,390 eligible for tax credits, and another 20,334 eligible for the newly expanded Medi-Cal in Stanislaus County effective January 2014. As of October 19, 2013, the Stanislaus County Regional Call Center, which supports the counties of Stanislaus, Marin and Napa, has handled 691 calls transferred from Covered California to assist individuals in determining eligibility for Modified Adjusted Gross Income (MAGI) Medi-Cal. During this initial period, the Call Center has answered these transferred calls from Covered California within 30 seconds, 98% of the time. This is well within the established 80% Service Level Agreement with Covered California. In addition to the transferred calls from Covered CA, the Regional Call Center has signed up over 100 Stanislaus County residents who have called the Call Center directly, and received another 285 paper applications for ACA related health coverage.

#### **Evaluation of Contract Services**

Current County policy requires Board of Supervisors approval for any contract or agreement where the total cumulative compensation exceeds \$100,000. Cumulative refers to all compensation paid by an individual department since July 1, 2011, where there has been no break in contractual services over six months. Contracts or agreements and/or contract adjustments not previously approved by the Board of Supervisors equal to \$100,000 or greater are detailed in Attachment C.

#### POLICY ISSUES:

Approval of the recommended actions support the Board's priorities of A Safe Community, A Healthy Community, A Strong Local Economy, Effective Partnerships, A Strong Agricultural Economy/Heritage, A Well Planned Infrastructure System and Efficient Delivery of Public Services by providing the County's financial status through the first quarter of the fiscal year and making necessary adjustments to remain fiscally responsible throughout the fiscal year.

#### **STAFFING IMPACTS:**

The 2013-2014 First Quarter Budget includes funding for 3,935 allocated full-time positions. The recommended changes for the 2013-2014 First Quarter Budget will result in a net increase of four positions to the position allocation count. The First Quarter recommendations include restoring one unfunded position and adding three new positions. The Chief Executive Office-Risk Management Division is requesting to restore and reclassify upward one Manager II position to a block budgeted Manager III. This position will serve as the Division's Budget Manager and assist the Deputy Executive Officer with administrative responsibilities. Area Agency on Aging (AAA) is requesting to add two new positions to provide assistance and oversight for the Prevention and Early Intervention (PEI) programs and to be in compliance with the Health Insurance Counseling and Advocacy program's (HICAP) staffing regulations. One of the positions is equally funded between the HICAP and PEI programs. The second position, Mental Health Clinician I, being requested will be fully funded by a grant received from Behavioral Health and Recovery Services. The Community Services Agency is requesting one new Manager I position to manage the California Statewide Automated Welfare System Consortium (CIV) activities for the Region 4 Counties. This Manager I position is fully funded by Consortium IV State funding.

In the 2013-2014 Adopted Final Budget, six positions were approved for deletion at the Health Services Agency as a result of the increased number of Medically Indigent Adults (MIA) who will be eligible for the Medi-Cal expansion program legislated by the State of California in conjunction with the Federal Patient Protection and Affordable Care Act. These deletions are future dated to take effect in January and April 2014. Upon the effective date of the deletion of these positions the allocation count will drop from 3,935 recommended in the 2013-2014 First Quarter Report to 3,929.

Total Current Authorized Positions as of 2013-14 Adopted Final Budget	3,920
*Actual allocation with six positions approved for deletion in the 2013-2014 Adopted Final	3,926
Budget but not effective until January and April 2014.	
09/24/13 Separate Board Agenda item: Probation Department to Implement a Food Service	5
Program for the Juvenile Hall and Commitment Facility. Add five positions.	
Total full-time allocated positions	3,931
Net Changes to the Position Allocation Reflected in the Recommended First Quarter Budget	4
Total Authorized Positions with Approval of the Recommended First Quarter Budget	3,935
*Upon deletion of six future dated positions from 2013-2014 Adopted Final Budget	3,929

Several technical adjustments are also recommended in the First Quarter Report. It is recommended to delete four unfunded positions at the Auditor Controller's office. It is recommended to reclassify upward one Confidential Assistant III position to Confidential Assistant IV in the Chief Executive Office's Capital Projects division. Two positions at the Community Services Agency and one position at UC-Cooperative Extension is recommended for classification studies. One position is recommended to be transferred between budget units at the Health Services Agency. Further, Behavioral Health and Recovery Services is requesting to double fill one Manager II position in the Contracts Division for up to eight weeks. The current Contracts Manager will be retiring from County service on March 26, 2014. This position is responsible for administering multiple contracts and the contracts renewal process begins in March and continues through June when presented to the Board of Supervisors for approval. It is critical that the current employee can transfer the knowledge to the new incumbent in order for the contract renewal process to transition smoothly after his retirement, all within current budgeted appropriations.

It is also being recommended to change the classification title of Clerical Community Aide to Clerical/Community Aide. The classification of Clerical Community Aide assists many County departments with routine and entry level clerical and community assignments. It is an Extra Help/Part Time position which is used on an intermittent basis. The use of the classification has expanded and it is being utilized for a number of different assignments. The current name of the position is no longer a true representation of the duties of the position. The primary duties can be clerical in nature or they can also be working in the community conducting outreach and acting as a liaison between the County department and the public. The request is being made to change the name of the position from Clerical Community Aide to Clerical/Community Aide to better reflect the diverse duties of this position in both tracks.

Listed below are the staffing recommendations:

Department	Add New Position	Restore Unfunded Position	Subtotal
AAA/Vets	2		2
CEO-Risk Management Division		1	1
Community Services Agency	1		1
Grand Total	3	1	4

#### FIRST QUARTER RECOMMENDATIONS AFFECTING POSITION ALLOCATION COUNT

#### FIRST QUARTER TECHNICAL ADJUSTMENTS TO POSITION ALLOCATION

Department	Transfer In	Transfer Out	Delete Unfunded Position	Double Fill	Reclassify Upward	Study
Auditor Controller			4			
Behavioral Health & Recovery Services				1		
Chief Executive Office					2	
Community Services Agency						2
Health Services Agency	1	1				
UC-Cooperative Extension						1
Grand Total	1	1	4	1	2	3

The staffing attachment (Attachment "B") reflects the changes to authorized positions recommended as part of the First Quarter Financial Report. It is recommended that the Salary and Position Allocation Resolution be amended to reflect these changes effective the start of the first full pay period beginning November 16, 2013, unless otherwise noted.

#### CONTACT PERSON:

Stan Risen, Interim Chief Executive Officer. Telephone: (209) 525-6333. Cindy Thomlison, Deputy Executive Officer. Telephone: (209) 525-6333.

## First Quarter Financial Report July — September 2013

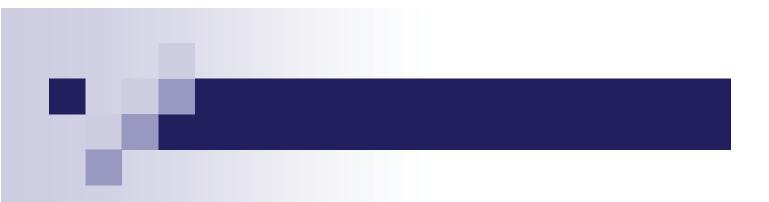
**BOARD OF SUPERVISORS** 

Vito Chiesa, Chairman William O'Brien Terry Withrow Dick Monteith Jim DeMartini

Submitted by Interim Chief Executive Officer Stan Risen

### **TABLE OF CONTENTS**

INTRODUCTION	2
BACKGROUND	2
BUDGET OVERVIEW	3
2013-2014 OPERATING BUDGET	3
2013-2014 FIRST QUARTER OVERVIEW.	
DISCRETIONARY REVENUE	
ISSUES AND ONGOING CHALLENGES	6
A SAFE COMMUNITY	
OVERVIEW	
DEPARTMENTAL REVENUE	
DEPARTMENTAL EXPENDITURES	
FIRST QUARTER ISSUES AND RECOMMENDATIONS	
A HEALTHY COMMUNITY	14
OVERVIEW	
DEPARTMENTAL REVENUE	
DEPARTMENTAL EXPENDITURES	
FIRST QUARTER ISSUES AND RECOMMENDATIONS.	
A STRONG LOCAL ECONOMY	21
OVERVIEW	
DEPARTMENTAL REVENUE	
DEPARTMENTAL EXPENDITURES	
FIRST QUARTER ISSUES AND RECOMMENDATIONS.	
	-
A STRONG AGRICULTURAL ECONOMY/HERITAGE	
OVERVIEW	
DEPARTMENTAL REVENUE	
DEPARTMENTAL EXPENDITURES	
FIRST QUARTER ISSUES AND RECOMMENDATIONS	
A WELL PLANNED INFRASTRUCTURE SYSTEM	
OVERVIEW	
DEPARTMENTAL REVENUE	
DEPARTMENTAL EXPENDITURES	
FIRST QUARTER ISSUES AND RECOMMENDATIONS	
EFFICIENT DELIVERY OF PUBLIC SERVICES	
OVERVIEW	
DEPARTMENTAL REVENUE	
DEPARTMENTAL EXPENDITURES	
FIRST QUARTER ISSUES AND RECOMMENDATIONS	
CONCLUSION	



#### **INTRODUCTION**

This is the First Quarter Financial Report submitted by the Chief Executive Office for the period of July 1, 2013 to September 30, 2013 for the 2013-2014 Fiscal Year for Stanislaus County. It has been prepared to inform the Board of Supervisors, County leadership and the public of the County's fiscal status. The report provides revenue and expenditure summaries for County programs by each Board of Supervisors' Priority and recommends department requested adjustments to County budgets since the adoption of the Final Budget in September 2013. It also identifies or provides the status of the County's ongoing challenges and issues based on current information.

#### BACKGROUND

On September 10, 2013, the Board of Supervisors adopted the Fiscal Year 2013-2014 Final Budget for Stanislaus County. This spending plan of \$1.043 billion for all funds reflected a 3.2% increase from the 2013-2014 Adopted Proposed Budget of \$1.010 billion and a 6% increase from the 2012-2013 Adopted Final Budget of \$984.2 million. The 6% increase was primarily attributable to several programs not being fully funded in the previous year's Final Budget to meet mandated levels, including the Foster Care/Extended Foster Care and In-Home Supportive Services programs. The 2013-2014 Adopted Final Budget was balanced using a combination of \$983.9 million in revenue and \$59 million in fund balance and one-time funding sources. It also included funding for 3,920 allocated full-time positions, an increase of 121 positions from the 2012-2013 Adopted Final Budget.

#### BUDGET OVERVIEW

#### Comparison of Final Budget by Fund

Fund Type	FY 2012-2013 Final Budget Appropriations	FY 2013-2014 Final Budget Appropriations	Difference	Percent Change
General	\$ 258,693,372	\$ 256,601,294	\$ (2,092,078)	-0.8%
Special Revenue	574,171,841	627,635,853	53,464,012	9.3%
Capital Projects	792,010	731,898	(60,112)	-7.6%
Enterprise	63,624,357	67,174,904	3,550,547	5.6%
Internal Service	86,880,094	90,843,782	3,963,688	4.6%
Total	\$ 984,161,674	\$ 1,042,987,731	\$ 58,826,057	6.0%

#### Funding Sources of Final Budget by Fund

	FY 2013-2014		F	unding Sources	
Fund Type	Final Budget	Department		Department Fund	General Fund
	Appropriations	Revenue		Balance	Contribution
General	\$ 256,601,294	\$ 79,130,714	\$	-	\$ 177,470,580
Special Revenue	627,635,853	598,590,114		10,256,119	18,789,620
Capital Projects	731,898	1,096,000		(364,102)	-
Enterprise	67,174,904	59,349,200		4,712,307	3,113,397
Internal Service	90,843,782	89,651,737		1,192,045	-
Total	\$ 1,042,987,731	\$ 827,817,765	\$	15,796,369	\$ 199,373,597

The net county cost for General Fund budgets consists of \$156.1 million in discretionary revenue, \$6.6 million in unassigned fund balance, and \$14.8 million of assigned fund balance.

General Fund departments were allocated nearly \$14.8 million in net county cost savings from Fiscal Year 2012-2013. General Fund departments that achieved savings in appropriations carried forward 100% of unused net county cost savings from Fiscal Years 2009-2010, 2010-2011 and 2011-2012 and 75% of unused net county cost savings from Fiscal Year 2012-2013. Many departments are using savings for salaries and benefits to absorb costs associated with the 1% salary restoration approved by the Board of Supervisors on July 2, 2013, and to address the increase in retirement charges in 2013-2014 due to the change in the earning assumption.

#### 2013–2014 OPERATING BUDGET

The Final Budget is adjusted throughout the year. These adjustments include prior year appropriations for obligations from the previous fiscal year, adjustments approved as part of any separate Board of Supervisors agenda item, as well as adjustments as part of quarterly financial reports such as this. Combined, these adjustments result in the recommended First Quarter Budget.

	Operating Budget											
Fund Type Prior Year Appropriations		Final Budget		Operating Budget Appropriations on 9/30/2013		Recommended First Quarter Budget						
General Fund	\$ 5,565,140	\$ 256,601,294	\$ 7,172,883	\$ 269,625,152	129,038	\$ 269,754,190						
Special Revenue Fund	9,767,666	627,635,853	2,923,316	640,326,835	317,915	640,644,750						
Capital Projects Fund	-	731,898	450,000	\$ 1,181,898	-	\$ 1,181,898						
Enterprise Fund	6,293,491	67,174,904	-	73,468,395	-	73,468,395						
Internal Service Fund	1,287,523	90,843,782	-	\$ 92,131,305	-	\$ 92,131,305						
Total	\$ 22,913,820	\$ 1,042,987,731	\$ 10,546,199	\$ 1,076,733,585	\$ 446,953	\$ 1,077,180,538						

#### 2013–2014 FIRST QUARTER OVERVIEW

#### **Overall Summary of Requested First Quarter Adjustments**

The Chief Executive Office's first quarter recommendations include a total increase in estimated revenue of \$404,551 and an increase in appropriations of \$446,953. If approved, the recommendations contained in this report will result in an increase in the use of fund balance of \$42,402.

The recommended increases in appropriations and estimated revenue are primarily within Alliance Worknet (\$213,750), and the Area Agency on Aging (\$112,009); Community Services Agency (\$64,680) and a decrease in District Attorney (\$54,052). Technical adjustments are also recommended for the Board of Supervisors (\$790), Chief Executive Office (\$40,000) and the Auditor Controller (\$27,374).

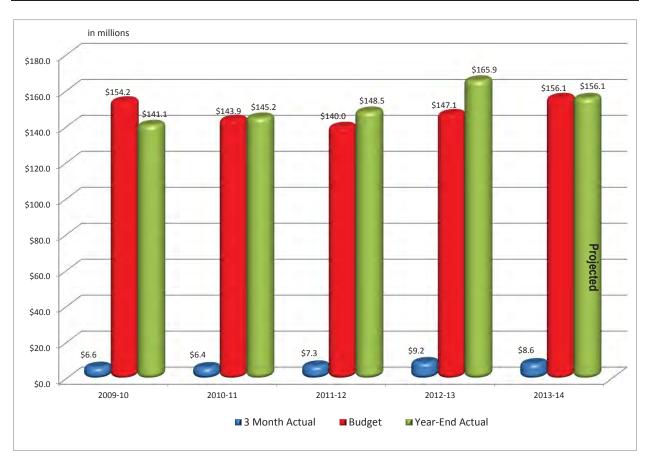
The Alliance Worknet will be awarded the Youth Career Technical Education Grant, Area Agency on Aging is receiving one time funding from the California Department of Aging, Veterans' Services is receiving funding from the State for County Veterans Services Offices, Community Services Agency is funding a Manager I position for the C-IV Regional Project and the District Attorney is reducing appropriations and revenue due to final grant award coming in lower than the application amount. The technical adjustments are a change on how the estimated revenue is allocated due to the transfer of Sheriff – Court Security from the General Fund to the Special Revenue Fund and a transfer from Fixed Assets Equipment to Fixed Assets Structures.

The following chart illustrates the beginning fund balances on July 1, 2013 for the various fund types, as well as the projected fiscal year end balances adjusted for the recommendations contained in this report.

	Summary of Fund Balance by Fund Type									
Fund Type	Beginning Fund Balance on 7/1/2013	Operating Budget Revenue on 9/30/2013	Budget Budget Revenue on Appropriations		Projected Fund Balance on 6/30/2014					
General Fund	\$ 134,437,454	\$ 237,092,380	\$ 269,625,152	-	\$ 101,904,682					
Special Revenue Fund	199,752,088	617,758,399	640,326,835	42,402	177,141,250					
Capital Projects Fund	5,394,382	1,096,000	1,181,898	-	5,308,484					
Enterprise Fund	24,557,167	62,462,597	73,468,395	-	13,551,369					
Internal Service Fund	13,310,904	89,651,737	92,131,305	-	10,831,336					
Total	\$ 377,451,995	\$ 1,008,061,113	\$ 1,076,733,585	\$ 42,402	\$ 308,737,121					

#### **DISCRETIONARY REVENUE**

Actual discretionary revenue received as of first quarter was \$8.6 million compared to \$9.2 million for the same period last fiscal year. This amount represents 5.5% of the 2013-2014 Final Budget and is within the following ranges of first quarter revenue of previous five years: 4.3% to 6.3% of the total amount budgeted and 4.4% to 5.5% of the total year-end actuals. The 2013-2014 first quarter revenue of \$8.6 million compares favorably with the five-year average of \$7.6 million. The following chart shows a five-year history of first quarter activity:



#### General Fund—Discretionary Revenue Five Year Comparison

It should be noted in the previous chart that the year-end actuals for Fiscal Year 2012-2013 included onetime revenue of \$11.9 million, of which \$8.4 million was for repayment of property tax monies borrowed by the State pursuant to Proposition 1A (2004) and \$3.5 million was for dissolution of the Redevelopment District Agencies. Absent this one-time revenue, the 2012-2013 year-end actual is \$154 million.

The Chief Executive Office closely monitors the discretionary revenue and may recommend changes as necessary with the Mid-Year Financial Report in March 2014 when additional months of revenue will be realized. While the sales and use tax revenue showed a decline over the same period last year, it is too early to establish any trend in this revenue source since only one month of actual revenue had posted by end of first quarter. Offsetting this, the Proposition 172 Public Safety sales tax revenue showed an increase over the same period last year, and is in line with the 2013-2014 Final Budget. The first installment of the other major source of discretionary revenue, the property tax and related revenue, will be received in December. Each year only a small portion of the discretionary revenue posts by the end of the first quarter and any adjustments to this budget are generally postponed until six months of actuals are posted.

#### ISSUES AND ONGOING CHALLENGES

As discussed in the 2013-2014 Final Budget, the County faces a number of issues and ongoing challenges in the coming fiscal years. The following is an update on those that have had significant change or progress through the first quarter of the fiscal year.

#### State Budget Update

The State legislature has recessed and there is minimal legislative activity occurring. State Controller John Chiang has reported on California's General Fund cash receipts for the first three months of the fiscal year totaling \$20.2 billion, which is ahead of estimates by \$93.2 million. This favorably compares to last fiscal year's first quarter total of \$18.04 billion. Actual first quarter disbursements totaled \$32.7 billion which was \$8.2 million over budget estimates.

#### Funding for Social Services and Health Care Programs

As reported in the Adopted Final Budget, the Community Services Agency has received notification from the State Department of Finance that the County will be eligible for 1991 Realignment growth revenue earned in the 2011-2012 Fiscal Year, if Fiscal Year 2012-2013 sales tax growth materializes. Current Statewide projections indicate that CSA could receive a one-time payment of approximately \$2 million. This one-time funding could be used to reduce the County Match obligation this fiscal year. The Agency will continue to monitor sales tax trends and will work with the Chief Executive Office to develop a recommendation once more information is available.

#### Self-Insurance Funds

After the fiscal year closes, the Risk Management Division conducts actuarial reviews of nearly all of its self-insurance funds. Outside actuarial firms perform professional analyses of the General Liability, Medical, Professional Liability, and Workers' Compensation Self-Insurance Funds. Those reports recommend an amount to be posted for each fund's incurred but not reported (IBNR) claims for the previous fiscal year, as well as estimates of funding for future fiscal years. At the same time, an internal estimation of the IBNR for the Dental, Unemployment, and Vision Self-Insurance Funds is performed using generally accepted accounting principles reviewed by the Auditor-Controller's Office.

When the IBNR liability for a fund is increased at year-end, the result is a decrease in the fund's retained earnings. Conversely, a decrease in the liability at year-end results in an increase in the fund's retained earnings. The following is a snapshot of each of the fund's liability and how it affected its retained earnings balance at the end of Fiscal Year 2012-2013.

	Cł	anges		evious tained	Ne	w Retained
	in	Liability	Ea	rnings Balance	Ea	rnings Balance
Dental	\$	(22,811)	\$	1,032,671	\$	1,055,482
General Liability	\$	(98,000)	\$	(2,060,849)	\$	(1,962,849)
Professional Liability	\$	(133,000)	\$	292,290	\$	425,290
Unemployment	\$	(48,001)	\$	1,264,800	\$	1,312,801
Vision	\$	(7,917)	\$	674,628	\$	682,545
Workers' Compensation	\$	(680,999)	\$	(82,048)	\$	598,951

The current liability and retained earnings balance for the Medical Self-Insurance Fund is \$5.71 million and negative \$6 million respectively. This is the first year in which a professional actuarial firm performed an analysis of the Medical Self-Insurance Fund. Due to the desire to use the most up-to-date claims information for the rating of the program for 2014, the report included paid claims through August 2013. Thus, the IBNR calculation did not align with the end of the fiscal year, and resulted in no change in the IBNR liability for the Medical Self-Insurance Fund in Fiscal Year 2012-2013. When analyzed on a prorated basis, it was determined that the current liability of \$5.71 million is appropriate for the plan.

#### Health Insurance

The Medical Self-Insurance Fund was established in January of 2012 when the County transitioned from a fully-insured program to a partially self-funded program. A new non-profit healthcare option, Stanislaus County Partners in Health (SCPH), was created at that time which provided access to high quality medical services in the local community and contained costs through multi-year agreements with providers. The goals of the self-insured program were to establish transparency in order to manage the underlying costs of the program, while reducing the cost of healthcare for Stanislaus County and its employees. Although the program changed significantly in 2012, the cost to Stanislaus County remained relatively unchanged from the previous year.

The new program experienced a slow start, as claims activity was incurred but not paid out until several months into the year. In the summer of 2012, claims were beginning to materialize but were not yet mature or complete. It was at that time that rates for 2013 were set. Given the immaturity of the data, rates were set too low for 2013. Later in the year, it was also discovered that rates for 2012 were set too low to fund the program's expenditures. After its first year of operation, it is estimated that a \$3.5 million deficit was accumulated because rates for 2012 were not sufficient to fund program expenses. In addition, it is estimated that another \$4 million deficit will be accumulated in calendar year 2013.

In August 2013, an outside actuarial firm was engaged to assist with 2014 rate determination for the Medical Self-Insurance Plan. The final report was delivered to Risk Management staff in early October, and rates for 2014 were presented to the Board of Supervisors for approval on October 29, 2013. Because of the difference in the cost structures of each of the individual plans, the 2014 rates reflect a different level of increase for each plan.

The 2013-2014 Final Budget included revenue estimates that fully funded the program's projected expenditures, as well as an additional \$1.25 million to partially recover the self-insurance fund deficit. It is estimated that the rates for 2014, as approved by the Board of Supervisors on October 29, 2013, will accomplish this goal. Budget adjustments in the Medical Self-Insurance Fund will be included in the 2013-2014 Mid-Year Financial Report, and will reflect the rate increases as well as changes resulting from open enrollment. The 2014 medical rates represent a 22.7% increase for the lowest-cost provider, Stanislaus County Partners in Health, with a 36.2% increase for Kaiser and 37.7% for Anthem Blue Cross. Rate increases in the Kaiser and Anthem Blue Cross plans are higher based upon their higher cost of administration and program services.

#### **Detention/Facility Planning**

The Public Safety Center expansion is expected to be completed in 2017. These projects combined reflect a total jail expansion budget of \$113.6 million, which will have significant economic benefits during construction, generating needed jobs in the region. As previously reported relating to the Public Safety Center Jail Expansion, the cost to operate and staff the additional 456 beds and associated facilities is considerable. Staff anticipates using a flexible implementation strategy to maximize all available tools and resources, including staffing that will allow the County to safely house inmates within appropriately secure facilities. The total estimated cost including staffing (sworn/non-sworn), utilities, maintenance, contracted jail medical services, bedding, inmate clothing, and various other costs in today's dollars range from \$13.3 million and \$14.6 million. Community Corrections Plan (CCP) funding of \$3.0 million was set aside in the adoption of the 2013-2014 CCP Plan and will be instrumental for opening. Additionally, a \$2 million one-time General Fund contribution was approved in the 2013-2014 Adopted Final Budget for start-up costs associated with the first year of operation of the AB900 Phase II Jail Expansion project; Assembly Bill (AB) 900 Phase II, 2011 Local Jail Construction Financing Program includes the provision that the County is not obligated to fully staff the new facilities upon opening. Upon construction completion, the staffing and transition to the new jail facilities will be phased based upon the County's economic recovery.

The Board of Supervisors has also authorized staff to submit an application to the Board of State and Community Corrections (BSCC) for Senate Bill (SB) 1022 Construction of Adult Local Criminal Justice Facilities. This funding will allow those counties awarded funding to construct, expand and/or renovate Adult Local Criminal Justice Facilities. The County submitted its application on October 24, 2013 with a funding request of \$40 million in SB 1022 jail construction funding, and a county required match of \$4.4 million, for a total project budget of \$44.4 million. If funding is awarded, the proposed project would construct a Re-entry and Enhanced Alternatives to Custody Training (REACT) Center with up to 288 beds of transitional jail housing facilities at the Public Safety Center (PSC) to primarily replace the Main Jail in downtown Modesto (except for Court holding). The State of California Board of State and Community Corrections and the Department of Corrections and Rehabilitation Executive Steering Committee will meet on January 16, 2014 to recommend SB 1022 Adult Local Criminal Justice Facilities Construction Financing Program conditional funding awards.

#### Affordable Care Act

On October 1, 2013, enrollment began for Covered California. Approximately 5 million Californians are eligible for subsidized insurance through the Affordable Care Act (ACA), with an estimated 43,390 eligible for tax credits, and another 20,334 eligible for the newly expanded Medi-Cal in Stanislaus County effective January 2014. As of October 19, 2013, the Stanislaus County Regional Call Center, which consists of Stanislaus, Marin and Napa counties, has handled 691 calls transferred from Covered California to assist individuals in determining eligibility for Modified Adjusted Gross Income (MAGI) Medi-Cal. During this initial period, the Call Center has answered these transferred calls from Covered California within 30 seconds,

98% of the time. This is well within the established 80% Service Level Agreement with Covered California. In addition to the transferred calls from Covered CA, the Regional Call Center has signed up over 100 Stanislaus County residents who have called the Call Center directly, and received another 285 paper applications for ACA related health coverage.

While the beginning of the 2013-2014 First Quarter Financial Report gives an update and overview of the County budget as a whole, the following part of the report details the recommended budget adjustments. These adjustments are presented by department, which are further categorized within six of the Board's Priorities: A Safe Community, A Healthy Community, A Strong Local Economy, A Strong Agricultural Economy/Heritage, A Well Planned Infrastructure System and Efficient Delivery of Public Services.

# A Safe Community

#### **COUNTY DEPARTMENTS**

CEO-OES/Fire Warden CEO-Capital Projects CEO-County Operations District Attorney Grand Jury Integrated Criminal Justice Information System Probation Public Defender Sheriff

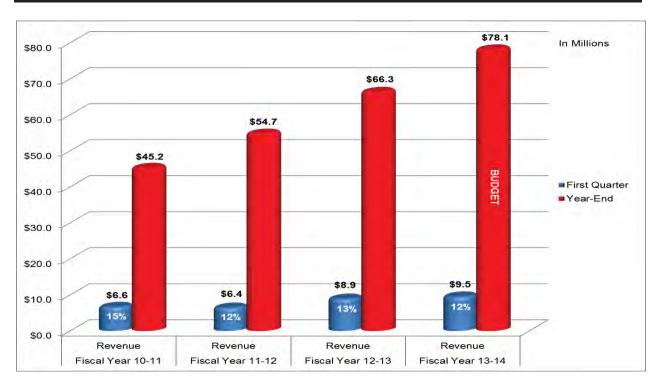
## A Safe Community

#### **OVERVIEW**

Ensuring a safe community and protecting the safety of the residents of Stanislaus County continues to be a top priority of the Board of Supervisors. Departments assigned to the Board of Supervisors priority area of A Safe Community include: Chief Executive Office - Office of Emergency Services/Fire Warden, District Attorney, Probation, Public Defender and Sheriff. The revenue used to pay for these services comes primarily from local taxes such as property tax and sales tax, fees, franchises, charges for services, and a variety of other discretionary revenue sources. Public Safety Sales Tax revenue (Proposition 172) is also used to partially fund the District Attorney, Probation and Sheriff's Department budgets. These departments also receive dedicated funds for specific grant funded programs.

#### DEPARTMENTAL REVENUE

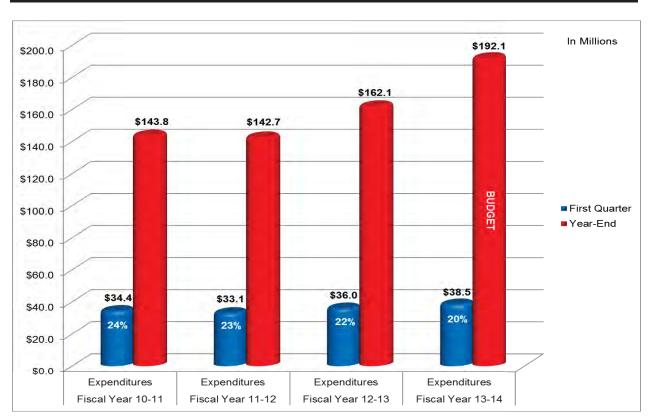
For the departmental budgets that are part of the Board of Supervisors priority area of A Safe Community as of September 30, 2013, actual revenue collected is \$9.5 million, which represents 12% of the estimated annual revenue. This is within the range when compared to the first quarter point of the prior three years when collections ranged from 12% to 15% of the final actual revenue.



#### A Safe Community Four Year Revenue Comparison

#### **DEPARTMENTAL EXPENDITURES**

As of September 30, 2013, expenditures are \$38.5 million, representing 20% of the budgeted appropriations. Expenditures at the first quarter point of the prior three years ranged from 22% to 24% of the final actual expenditures, placing this year below the range. The lower percentage of expenditures at first quarter compared to budget is partially due to debt service payment occurring earlier in the 2012-2013 Fiscal Year.



#### A Safe Community Four Year Expenditure Comparison

Overall, the departments within A Safe Community are on track to end the year within budget and in a positive fiscal position.

The recommendations contained in this report for A Safe Community will decrease appropriations and estimated revenue by \$54,052.

#### FIRST QUARTER ISSUES AND RECOMMENDATIONS

#### DISTRICT ATTORNEY

<u>Office of Traffic Safety Impaired Driver Vertical Prosecution Program</u>: This program is funded by a grant administered through the Office of Traffic Safety and provides funding to vertically prosecute all vehicular manslaughter cases, all felony Driving Under the Influence (DUI) cases, all DUI Drug cases, and many misdemeanor DUI cases. Due to the final grant award from the Office of Traffic Safety reflecting a reduction to the original application amount, the Department is requesting a decrease of \$54,052 in appropriations and estimated revenue.

Budget Unit		Rec	ommended	Description	
	Revenue	Appropriations	Fund Balance/ Retained Earnings	Net County Cost	
District Attorney- Impaired Driver Vertical Prosecution Program	(\$54,052)	(\$54,052)	\$0		Final grant award lower than original application amount.
Total	(\$54,052)	(\$54,052)	\$0	\$0	

**Summary of Recommendations:** It is recommended to decrease appropriations and estimated revenue by \$54,052 to reflect a reduction in the final grant award from the Office of Traffic Safety.

# **A Healthy Community**

### **COUNTY DEPARTMENTS**

Area Agency on Aging/Veterans' Services Behavioral Health and Recovery Services Child Support Services Children and Families Commission Community Services Agency Health Services Agency

# A Healthy Community

#### **OVERVIEW**

The Board of Supervisors priority area of A Healthy Community is vital to the quality of life for County residents. The departments assigned to this priority area are focused on protecting and promoting the health and well-being of County residents including preventing disease, disability and death. Protecting emotional safety focuses on the social problems that include homelessness, incarceration and fragmented families with financial and emotional needs. The departments assigned to this priority area include: Area Agency on Aging and Veterans' Services, Behavioral Health and Recovery Services, Child Support Services, Children and Families Commission, the Community Services Agency and the Health Services Agency. The major funding sources for these programs include Federal and State funding and, where required, local discretionary funds are used primarily to match other governmental funding in support of these programs.

#### DEPARTMENTAL REVENUE

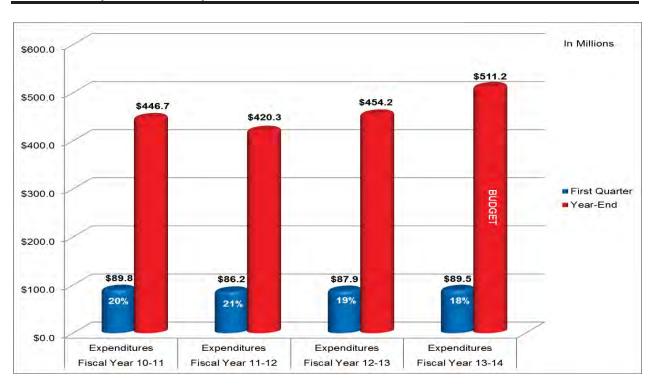
For the departmental budgets that are part of the Board of Supervisors priority area of A Healthy Community, as of September 30, 2013, actual revenue is \$48.3 million, which represents 10% of the estimated annual revenue. This is slightly below the range when compared to the first quarter point of the prior three years when collections ranged from 11% to 15% of the final actual revenue. This is primarily due to the timing of recognizing the claiming revenue in several departmental budgets.



#### A Healthy Community Four Year Revenue Comparison

#### **DEPARTMENTAL EXPENDITURES**

As of September 30, 2013, expenditures were \$89.5 million, representing 18% of the budgeted appropriations. Expenditures at the first quarter point of the three prior years ranged from 19% to 21% of the final annual expenditures, placing this year's expenditures just below the range. This is primarily the result of timing of payments for services and a reduction in contracts.



#### A Healthy Community Four Year Expenditure Comparison

Overall, the departments within A Healthy Community are on track to end the year within budget and in a positive fiscal position.

The recommendations contained in this report for A Healthy Community will increase appropriations by \$219,091 and estimated revenue by \$176,689, resulting in the use of \$42,402 in departmental fund balance.

#### FIRST QUARTER ISSUES AND RECOMMENDATIONS

#### AREA AGENCY ON AGING/VETERAN SERVICES

<u>Area Agency on Aging:</u> The Department is requesting an overall increase in appropriations of \$93,537 and an increase in estimated revenue of \$51,135, resulting in the use of \$42,402 of departmental fund balance. The Department has received \$51,135 of one-time funding from the California Department of Aging (CDA) for Fiscal Year 2013-2014 that can be used for equipment purchases only. The additional funding will be used to purchase a van for the Home-Delivered Meals program, computer equipment and outreach materials. The van and equipment will be purchased on behalf of the Senior Meals program by the Howard Training Center, the current service provider for the program, but will remain with the program in the event the service provider changes.

Additionally, the Department is requesting to use \$42,402 of departmental fund balance to reimburse the CDA for unspent funds received in Fiscal Year 2012-2013, as now required by the CDA. On May 17, 2013, the Area Agency on Aging (AAA) received a one-time allocation of \$42,402 for the Senior Meals Program to be used in Fiscal Year 2012-2013, for equipment purchases only. The contract vendor was unable to negotiate the purchase of a vehicle for the meals program within the short timeframe and therefore, the funds must be returned. In previous years, any unspent funds could be used in the subsequent fiscal year and would be applied in the allocation of the current fiscal year.

<u>Veterans Services</u>: The Department is requesting an increase in appropriations and estimated revenue of \$60,874. The Stanislaus County Veterans Services Office (CVSO) will receive a one-time funding increase of \$60,874 from the State as authorized in the 2013-2014 State Budget, in support of California's network of 56 County Veterans Services Offices, whose mission is to connect veterans and their families with state and federal benefits and local services available to them. This funding will be used in part to hire an extrahelp Veterans Representative to assist with claim preparation and processing in order to decrease the wait period veterans are currently experiencing. Additionally, part of this funding will be used to continue providing outreach to skilled nursing facilities and to seniors in the outlying areas of the County, to ensure qualified veterans are aware of services available to them.

Budget Unit		Rec	ommended	Description	
	Revenue	Appropriations	Fund Balance/ Retained Earnings	Net County Cost	
Area Agency on Aging	\$51,135	\$93,537	\$42,402		Senior Meals Program equipment funding from California Department of Aging and return of excess State funding.
Veterans Services	\$60,874	\$60,874	\$0		One-time State funding to support Veterans Services Office functions.
Total	\$112,009	\$154,411	\$42,402	\$0	

**Staffing Requests:** The Department is requesting to add one new Director of Volunteer Services position, funded from existing departmental appropriations from the Prevention and Early Intervention (PEI) and Health Insurance Counseling and Advocacy Program (HICAP) funds. This new position will assist with recruiting and maintaining the volunteer workforce for PEI Senior Peer Counseling and Friendly Visitor program and the California Department of Aging (CDA) HICAP. Adding this new position will also ensure the Department to be in compliance with the HICAP staffing regulations. The annual cost of the position is estimated to be \$60,300. Funding for this position will be split equally between the HICAP and PEI programs.

The Department is also requesting to add one new Mental Health Clinician I position. Area Agency on Aging (AAA) received a grant from Behavioral Health and Recovery Services (BHRS) to operate three Mental Health Prevention and Early Intervention programs for older adults who are experiencing depression. BHRS's contract language provides that AAA shall hire mental health professionals to provide program oversight and supervision. The Mental Health Clinician position meets the qualifications required to provide mental health counseling services. The annual cost of the position is estimated to be \$85,300 and will be funded from the BHRS grant.

AREA AGENCY ON	AGING & VE	TERANS SERVICES S	TAFFING RECOMMEN	DATIONS AFFECTING	<b>ALLOCATION COUNT</b>
BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
Area Agency on Aging	1	NEW	Director of Volunteer Services	Add new position	Director of Volunteer Services
Area Agency on Aging	1	NEW	Mental Health Clinician I	Add new position	Mental Health Clinician I
AAA/VETS CHANGES	2				
Beginning Allocation	16				
Changes in Allocation	2				
Ending Allocation	18				

**Summary of Recommendations:** It is recommended to increase estimated revenue by \$112,009 and appropriations by \$154,411, resulting in the use of \$42,402 in fund balance. As of September 30, 2013, the Department's fund balance was \$99,926. With the approval of the requested appropriations increase, the projected fund balance will be \$57,506. It is further recommended the staffing changes described and outlined in the table above be adopted.

#### BEHAVIORAL HEALTH AND RECOVERY SERVICES

**Staffing Request:** Behavioral Health and Recovery Services (BHRS) is requesting approval to double-fill its Contracts Manager (Manager II) position for a period not to exceed eight weeks. The current Contracts Manager is scheduled to retire on March 26, 2014 after holding the position for five years. This position is responsible for administering and renewing 285 contracts, including 37 revenue contracts, 68 independent contracts, 45 provider contracts, 45 personal service contractors, 61 memorandums of understandings and inter-agency agreements and 29 other contracts. The Department begins the contract renewal process in March and it continues through June when contracts are presented to the Board of Supervisors for approval. During the first six months of 2014 three provider contracts are anticipated to go out to request for proposal (RFP). The Contracts Manager supervises a staff of four (three Staff Services Analysts and an Admin Clerk III).

Since July 1, 2013, the Assistant Director of Administrative Services retired in June 2013 and the position was vacant for three months. The Finance Manager (Manager III) resigned to pursue other career opportunities and the position has been vacant since October 4, 2013, and the Contracts Manager will be retiring on March 26, 2014. The estimated cost to double-fill the position for the requested eight weeks is approximately \$15,700 and will be funded from salary savings generated by the vacant Assistant Director and Finance Manager III positions.

<b>BEHAVIORAL H</b>	BEHAVIORAL HEALTH & RECOVERY SERVICES - TECHNICAL ADJUSTMENTS TO POSITION ALLOCATION									
BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION					
Behavioral Health Services	1	2104	Manager II	Double fill	Double fill up to 8 weeks					

**Summary of Recommendations:** It is recommended the staffing changes described and outlined in the table above be adopted.

#### COMMUNITY SERVICES AGENCY

The Community Services Agency budget includes funding for the Statewide Automated Welfare System Consortium IV (C-IV) Project, Region 4, consisting of Stanislaus, Napa, Marin and San Joaquin Counties. At this time, the Department is requesting an increase in appropriations and estimated revenue of \$64,680 in support of staffing for the C-IV Program. The C-IV system supports the counties efforts to provide assistance and employment programs to needy families. This request is consistent with the existing Memorandum of Understanding (MOU) between the County and C-IV, which is a Joint Powers Agreement, approved in April 10, 2001 that commits the County to provide staffing for the Consortium as directed by

State automation requirement to design, develop, operate and maintain the statewide automated welfare systems. The recommended increase is fully funded by State and Federal funding.

The Agency is requesting to change hours of operations for the StanWORKs division during November and December 2013, to include Saturdays from 9 a.m. to 3:30 p.m. CSA StanWORKs, in partnership with the Health Services Agency (HSA), is working to transition Medically Indigent Adult (MIA) customers to Medi-Cal effective January 2014. HSA has initiated flyers/mailings to existing customers, but an application is required to complete the eligibility determination process and to enroll in Med-Cal which must be completed by StanWORKs staff. StanWORKs will host a series of Health Care Reform enrollment events to assist existing MIA customers and other Stanislaus County residents who may be eligible for the new health coverage available through the Federal Patient Protection and Affordable Care Act (ACA) effective January 2014 with the application process. These events will be conducted on Saturdays during November and December of 2013 between 9 am and 3:30 pm. No appointments will be necessary and staff will be available to assist the public with outreach and enrollment at the Community Services Facility and all current StanWORKs outstations. Each enrollment event will include various partners in health services delivery: Kaiser, Health Net, Blue Cross/Blue Shield and Health Plan of San Joaquin will be invited to set up information tables for consumers to visit and receive information to help with their Health Plan selection decision. Enrollment events will be advertised for the general public, while MIA customers will receive information and invitation specifically to the events. Enrollment information will include the options to apply by phone or on-line, as well as the regular business hours for CSA. It is anticipated that these expanded hours will provide additional opportunities for MIA customers and other Stanislaus County residents to enroll in new health coverage available through ACA.

Budget Unit		Rec	ommended	Description	
	Revenue	Appropriations	Fund Balance/ Retained Earnings	Net County Cost	
CSA - Services &	\$64,680	\$64,680	\$0	\$0	Increase in State and Federal funding to support
Support					new staff for C-IV Project.
Total	\$64,680	\$64,680	\$0	\$0	

**Staffing Requests:** The Department is requesting one new Manager I position to act as the Region 4 Project Manager to coordinate communications and business processes across the C-IV Region. Region 4 is a Joint Powers Agreement (JPA) with the California Statewide Automated Welfare System, that consists of Stanislaus, Marin, Napa and San Joaquin counties. Staff assigned to the management position rotates between Counties with 100% ongoing reimbursement for salaries, benefits and all related travel. The County has previously had a Manager in this role but other members of the Region have had staff in this position in recent years. The minimum commitment for the C-IV Regional Project Manager is three years and is 100% funded, at an annual estimated cost of \$94,500. The allocated position will be re-evaluated when the assignment changes. There is no increase to county cost associated with the addition of the Region 4 Project Manager.

The Department has requested to add one new block budgeted Supervising Account/Administrative Clerk II position to directly supervise seven existing Social Services Assistants assigned to In-Home Supportive Services (IHSS) and the Public Authority (PA). This position was identified as needed within the Adult, Child & Family Services Division reorganization plan. These seven staff currently report directly to the Manager IV over Adult Services Programs. It is recommended to study this new position request.

The Department is further requesting a reclassification of a vacant Application Specialist III position to a Systems Engineer II to meet the telecommunications needs of the Department. The linkage between telephone and information technology has become increasingly complex and in-house knowledge of

telecommunications design, implementation and maintenance of the existing Voice Over Internet Protocol (VOIP) and call center systems is essential. It is recommended to study this reclassification request.

COMMUNITY SERVICES AGENCY STAFFING RECOMMENDATIONS AFFECTING ALLOCATION COUNT								
BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATIO			
CSA - Services & Support	1	NEW	Manager I	Add new position	Manager I			
CSA CHANGES	1							
Beginning Allocation	1003							
Changes in Allocation	1							
Ending Allocation	1004							
COMMUNITY SERVICES AGENCY TECHNICAL ADJUSTMENTS TO POSITION ALLOCATION								
BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATIO			
CSA - Services & Support	1	NEW	Supervising Account/Admin Clerk II	Add new position	Study			
CSA - Services & Support	1	7656	Application Specialist III	Reclassify upward	Study			

**Summary of Recommendations:** It is recommended to increase estimated revenue and appropriations by \$64,860, funded from State and Federal funding. It is further recommended the staffing changes described and outlined in the table above be adopted.

#### HEALTH SERVICES AGENCY

**Staffing Requests:** The Department is requesting to transfer one Staff Services Analyst position from Clinics and Ancillary Services to Public Health. This position will act as the gatekeeper for data collection and assist the medical and health care professional in preparation of various management reports required by the Public Health Department and other state reporting systems. This position will also assist with clerical supervision, analytical reporting, and conduct random periodic workload audits for the Public Health Sexually Transmitted Disease and Refugee programs. The funding for this position is included in the Public Health budget Fiscal Year 2013-2014, and there will be no fiscal impact in the current or subsequent budget cycles.

HEALTH SERVICES AGENCY TECHNICAL ADJUSTMENTS TO POSITION ALLOCATION									
BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION				
Clinics and Ancillary	-1	7101	Staff Services Analyst	Transfer out	Transfer to Public Health				
Public Health	1	7101	Staff Services Analyst	Transfer in	Transfer from Clinics and Ancillary				

**Summary of Recommendations:** It is recommended the staffing changes described and outlined in the table above be adopted.

# A Strong Local Economy

### **COUNTY DEPARTMENTS**

Alliance Worknet CEO-Economic Development Bank Library

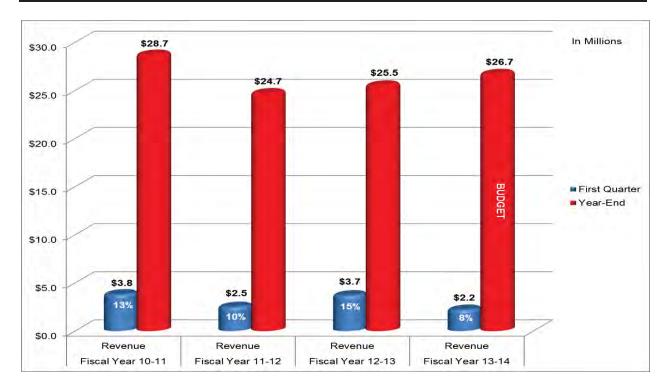
## A Strong Local Economy

#### **OVERVIEW**

The Board of Supervisors priority area of A Strong Local Economy recognizes the critical role that County government can play in supporting a local economy that promotes, protects, and sustains our agricultural economies while providing for more diversified economic opportunities that will strengthen our local economy and provide for a better, more stable, quality of life for our residents. Supporting job creation, providing a wide range of employment and training services, and educational resources are key aspects of A Strong Local Economy. Departments and programs assigned to this priority area include: Alliance Worknet, Chief Executive Office - Economic Development Bank, and the Library. The Alliance Worknet's major funding source is Federal funds (Workforce Investment Act), while the Library is supported by a special 1/8 cent sales tax and a contribution from the General Fund.

#### **DEPARTMENTAL REVENUE**

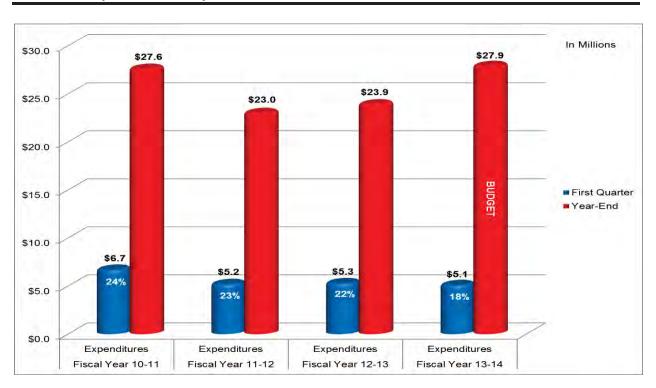
For the departmental budgets that are part of the Board of Supervisors priority area of A Strong Local Economy as of September 30, 2013, actual revenue collected is \$2.2 million, which represents 8% of the estimated annual revenue. This is below the range when compared to the first quarter of the prior three years when collections were 10% to 15% of the final actual revenue. This is primarily due to zero revenue received to date from the Community Services Agency for the Alliance Worknet – StanWORKs budget, which is expected in the second quarter.



#### A Strong Local Economy Four Year Revenue Comparison

#### **DEPARTMENTAL EXPENDITURES**

As of September 30, 2013, expenditures are \$5.1 million, representing 18% of the budgeted appropriations. Expenditures at the first quarter point of the prior three years ranged from 22% to 24% of the final actual expenditures, placing this year below the range. This is due to the Federal sequester resulting in a decrease in Workforce Investment Act (WIA) funding for the Alliance Worknet.



#### A Strong Local Economy Four Year Expenditure Comparison

Overall, estimated revenue and appropriations for A Strong Local Economy are recommended to increase by \$213,750.

#### FIRST QUARTER ISSUES AND RECOMMENDATIONS

#### ALLIANCE WORKNET

The Alliance Worknet was awarded a Youth Career Technical Education (CTE) grant for \$213,750. The Alliance Worknet will administer the grant through a partnership with Ceres Unified School District (CUSD) Project YES. Funding for this project will provide occupational skills training guided by the Manufacturing Skills Standard Council (MSSC), work experience, on-the-job training, supportive services, and educational support to approximately 50 eligible youth. The goals for the grant program are unsubsidized employment in the manufacturing industry or entry into post-secondary education.

Budget Unit	Recommended				Description
	Revenue	Appropriations	Fund Balance/ Retained Earnings	Net County Cost	
Alliance Worknet	\$213,750	\$213,750	\$0	\$0	Award of the Youth Career Technical Education
Total	\$213,750	\$213,750	\$0	\$0	grant.

**Summary of Recommendations:** It is recommended to increase estimated revenue and appropriations by \$213,750 for the Youth Career Technical Education grant.

# A Strong Agricultural Economy/Heritage

**COUNTY DEPARTMENTS** 

Agricultural Commissioner Cooperative Extension

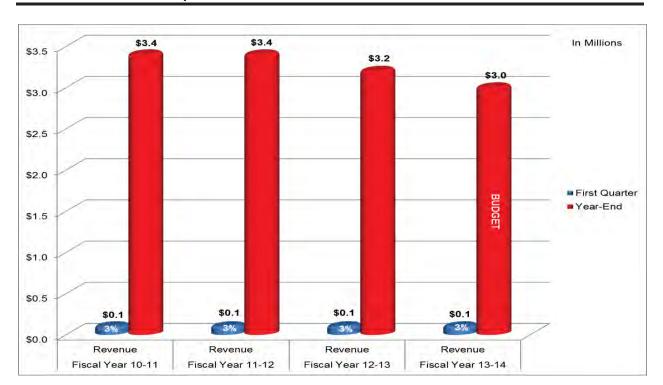
## A Strong Agricultural Economy/Heritage

#### **OVERVIEW**

The Board of Supervisors priority area of A Strong Agricultural Economy/Heritage recognizes the vital role of the County's number one industry that generates over \$3 billion per year for County residents. Farmland conversion, air pollution, soil salinity and drainage, agricultural water supply and water quality, and preservation of our unique agriculture heritage are key aspects of A Strong Agricultural Economy/Heritage. Departments assigned to this priority area include: Agricultural Commissioner's Office and Cooperative Extension. The major funding source for these County budgets includes contributions from the General Fund. The Agricultural Commissioner receives State funding for a number of programs as well as charges for specific services. While not part of the County budget, Cooperative Extension's University of California advisors are funded through the University of California system.

#### **DEPARTMENTAL REVENUE**

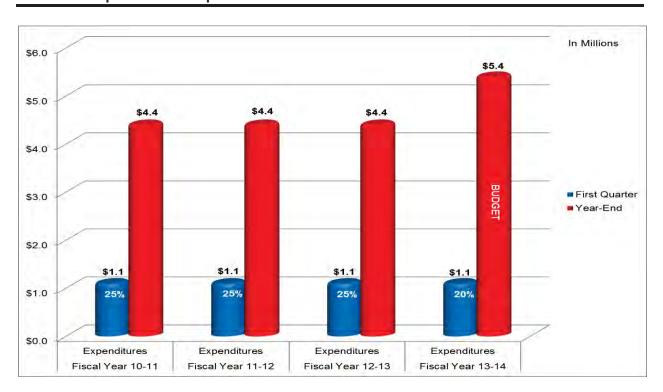
As of September 30, 2013, actual revenue collected is \$74,545, which represents 3% of the estimated annual revenue. This is within the range when compared to the first quarter of the prior three years when collections were 3% of the final actual revenue.



#### A Strong Agricultural Economy/Heritage Four Year Revenue Comparison

#### DEPARTMENTAL EXPENDITURES

As of September 30, 2013, expenditures are \$1.1 million, representing 20% of the budgeted appropriations. Expenditures at the first quarter point of the prior three years were each 25% of the final actual expenditures, placing this year below the range. Expenditures are down due to a reduced number of purchases and the timing of contracts in the Agricultural Commissioner's office.



#### A Strong Agricultural Economy/Heritage Four Year Expenditure Comparison

Overall, appropriations and estimated revenue for the Board of Supervisors priority area of A Strong Agricultural Economy/Heritage are projected to meet budget at year-end. There are no recommended budget changes for this priority area.

#### FIRST QUARTER ISSUES AND RECOMMENDATIONS

#### UNIVERSITY OF CALIFORNIA COOPERATIVE EXTENSION

**Staffing Requests:** The Department is requesting a classification study for a Confidential Assistant IV position be conducted based on the current job duties and responsibilities of the position.

UC COO	OPERATIVE	EXTENSION - TE	CHNICAL ADJUSTME	NTS TO POSITION ALL	OCATION
BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
Cooperative Extension	1	1754	Confidential Assistant IV	Classification study	Study

**Summary of Recommendations:** It is recommended the staffing changes described and outlined in the table above be adopted.

# A Well Planned Infrastructure System

#### **COUNTY DEPARTMENTS**

Environmental Resources Parks and Recreation Planning and Community Development Public Works

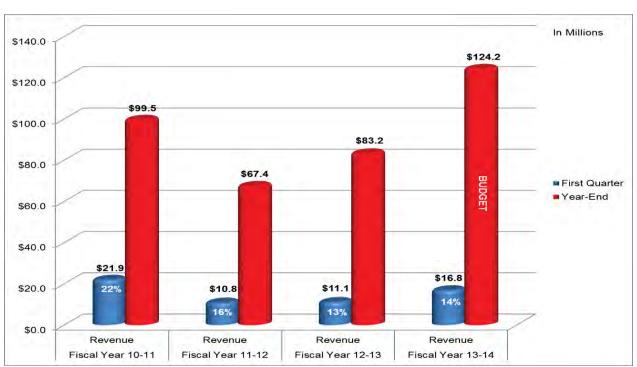
## A Well Planned Infrastructure System

#### **OVERVIEW**

The Board of Supervisors priority area of A Well Planned Infrastructure System is essential to the quality of life for the residents of Stanislaus County and to the maintenance and expansion of a robust economy. Water quality, effective liquid and solid waste disposal, recreational opportunities, and regional approaches to transportation circulation are critical to A Well Planned Infrastructure System. Departments assigned to this priority area include: Environmental Resources, Parks and Recreation, Planning and Community Development, and Public Works. The major funding sources for these departments are supported through State and Federal funding, fees and Charges for Services, the General Fund, special revenue grants and tax increment payments. On February 1, 2012, the Redevelopment Agency was dissolved and the Successor Agency was created.

#### DEPARTMENTAL REVENUE

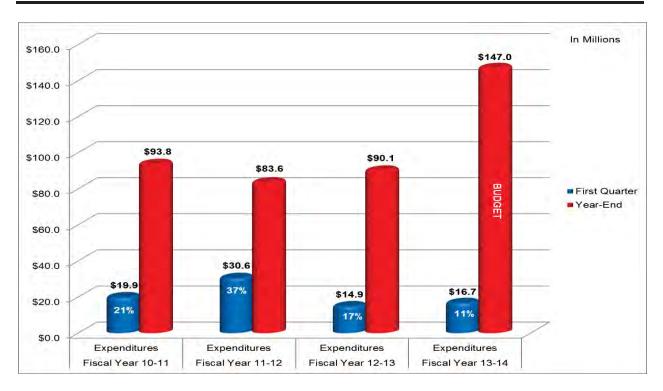
For the departmental budgets that are part of the Board of Supervisors priority area of A Well Planned Infrastructure System as of September 30, 2013, actual revenue collected is \$16.8 million, which represents 14% of the estimated annual revenue. This is within the range when compared to the first quarter of the prior three years when collections ranged from 13% to 22% of the final actual revenue.



#### A Well Planned Infrastructure System Four Year Revenue Comparison

#### **DEPARTMENTAL EXPENDITURES**

As of September 30, 2013, expenditures are \$16.7 million, representing 11% of the budgeted appropriations. Expenditures at the first quarter of the prior three years ranged from 17% to 37% of the final actual expenditures, placing this year's expenditures below the range. The lower percentage at first quarter compared to the same time last year is primarily due to the completion of several one-time Federal grants in the Planning – Special Revenue Grants budget and the timing of two large projects in the Public Works – Road and Bridge budget: SR99/Kiernan Interchange and Claribel Road Widening. Road capital projects are fully budgeted in the current year, however actual expenditures occur over multiple years. The SR99/Kiernan Interchange project began in January 2013, while the Claribel Road Widening project is currently in the Right-of-Way acquisition phase.



#### A Well Planned Infrastructure System Four Year Expenditure Comparison

Overall, appropriations and estimated revenue for the Board of Supervisors priority area of A Well Planned Infrastructure System are projected to meet budget at year-end.

#### FIRST QUARTER ISSUES AND RECOMMENDATIONS

There are no recommended budget or staffing changes for this priority area.

# Efficient Delivery of Public Services

#### **COUNTY DEPARTMENTS**

Assessor Auditor-Controller Board of Supervisors Chief Executive Office Clerk-Recorder County Counsel General Services Agency Strategic Business Technology Treasurer-Tax Collector

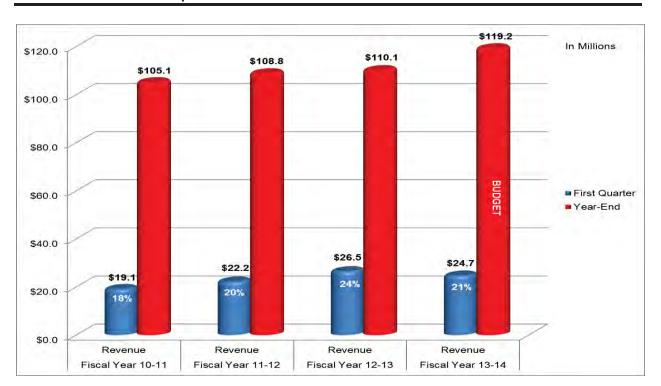
## Efficient Delivery of Public Services

#### **OVERVIEW**

The public expects government to be responsive to their needs and to conduct business efficiently. County departments provide services to a diverse customer base. To serve these customers efficiently, it is important to consistently understand and review how to improve County services. Departments assigned to the Board of Supervisors priority area of Efficient Delivery of Public Services include: Assessor, Auditor - Controller, Chief Executive Office, Clerk-Recorder/Elections, County Counsel, General Services Agency, Strategic Business Technology and Treasurer-Tax Collector. The revenue used to pay for the majority of these services comes from local taxes such as property tax and sales tax, fees, franchises, charges for services, and a variety of other discretionary sources.

#### **DEPARTMENTAL REVENUE**

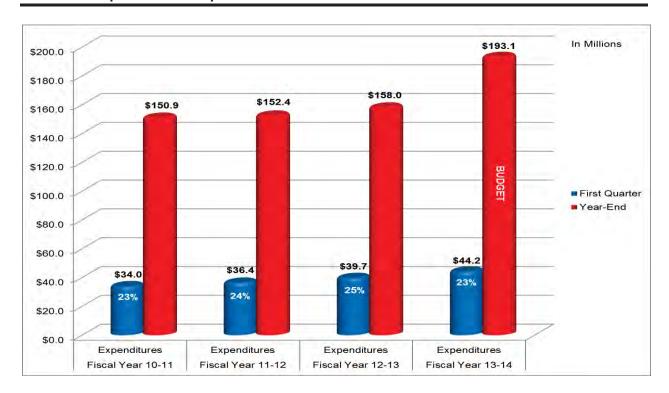
For the departmental budgets that are part of the Board of Supervisors priority area of Efficient Delivery of Public Services as of September 30, 2013, actual revenue collected is \$24.7 million, which represents 21% of the estimated annual revenue. This is within the range when compared to the first quarter point of the prior three years when collections ranged from 18% to 24% of the final actual revenue.



#### Efficient Delivery of Public Services Four Year Revenue Comparison

#### **DEPARTMENTAL EXPENDITURES**

As of September 30, 2013, expenditures are \$44.2 million, representing 23% of the budgeted appropriations. Expenditures at the first quarter point of the prior three years ranged from 23% to 25% of the final actual expenditures, placing this year within the range. Although expenditures are within the range, this includes the \$5.3 million increase in the Debt Service budget to cover the cost of the debt buy down and accelerated debt payment in Fiscal Year 2013-2014 due to the refinancing of the 2004 A and B Certificates of Participation which was debt incurred for the Gallo Center for the Arts, 12<sup>th</sup> Street Office Building and Parking Garage, and the Nick W. Blom Salida Regional Library.



#### Efficient Delivery of Public Services Four Year Expenditure Comparison

Overall, the departments within Efficient Delivery of Public Services are on track to end the year within budget.

The recommendations contained in this report for Efficient Delivery of Public Services will increase appropriations and estimated revenue by \$68,164.

#### FIRST QUARTER ISSUES AND RECOMMENDATIONS

#### AUDITOR-CONTROLLER

The Auditor-Controller budget includes estimated revenue of \$27,374 from the Sheriff – Court Security budget. In the 2013-2014 Adopted Final Budget, the Sheriff-Court Security budget was transferred out of the General Fund and into the Special Revenue fund. This resulted in a change in the way charges are accounted for and a technical adjustment is required. It is recommended to increase appropriations and estimated revenue by \$27,374 to support the technical adjustment.

Budget Unit		Rec	ommended		Description
	Revenue	Appropriations	Fund Balance/ Retained Earnings	Net County Cost	
Auditor-Controller	\$27,374	\$27,374	\$0		Reclassification of revenue from Intrafund to Charges for Services from Sheriff-Court Security Budget.
Total	\$27,374	\$27,374	\$0	\$0	

**Staffing Requests:** The Department is requesting to delete four unfunded positions: two Account Clerk III positions, one Confidential Assistant III position, and one Manager IV position.

AUE	AUDITOR CONTROLLER TECHNICAL ADJUSTMENTS TO POSITION ALLOCATION							
BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION			
Auditor-Controller	1	3049, 2993	Account Clerk III	Delete unfunded positions	Delete unfunded positions			
Auditor-Controller	1	1735	Confidential Assistant III	Delete unfunded position	Delete unfunded position			
Auditor-Controller	1	10133	Manager IV	Delete unfunded position	Delete unfunded position			

**Summary of Recommendations:** It is recommended to increase appropriations and estimated revenue by \$27,374. It is further recommended the staffing changes described and outlined in the table above be adopted.

#### **BOARD OF SUPERVISORS**

The Board of Supervisors budget includes estimated revenue of \$790 from the Sheriff – Court Security budget. In the 2013-2014 Adopted Final Budget, the Sheriff-Court Security budget was transferred out of the General Fund and into the Special Revenue fund. This resulted in a change in the way charges are accounted for and a technical adjustment is required. It is recommended to increase appropriations and estimated revenue by \$790 to support the technical adjustment.

Budget Unit		Rec	ommended		Description
	Revenue	Appropriations	Fund Balance/ Retained Earnings	Net County Cost	
Board of Supervisors	\$790	\$790	\$0	\$0	Reclassification of revenue from Intrafund to Charges for Services from Sheriff-Court Security Budget.
Total	\$790	\$790	\$0	\$0	

**Summary of Recommendations:** It is recommended to increase appropriations and estimated revenue by \$790.

#### CHIEF EXECUTIVE OFFICE

<u>Operations and Services</u>: The CEO – Operations and Services budget includes estimated revenue of \$34,000 from the Sheriff – Court Security budget. In the 2013-2014 Adopted Final Budget, the Sheriff-Court Security budget was transferred out of the General Fund and into the Special Revenue fund. This resulted in a change in the way charges are accounted for and a technical adjustment is required. It is recommended to increase appropriations and estimated revenue by \$34,000 to support the technical adjustment.

<u>Risk Management Division</u>: The CEO – Risk Management budget includes estimated revenue of \$6,000 from the Sheriff – Court Security budget. In the 2013-2014 Adopted Final Budget, the Sheriff-Court

Security budget was transferred out of the General Fund and into the Special Revenue fund. This resulted in a change in the way charges are accounted for and a technical adjustment is required. It is recommended to increase appropriations and estimated revenue by \$6,000 to support the technical adjustment.

Budget Unit	Recommended			Description	
	Revenue	Appropriations	Fund Balance/ Retained Earnings	Net County Cost	
CEO-Operations and	\$34,000	\$34,000	\$0	\$0	Reclassification of revenue from Intrafund to
Services					Charges for Services from Sheriff-Court
					Security Budget.
CEO-Risk Management	\$6,000	\$6,000	\$0	\$0	Reclassification of revenue from Intrafund to
Division					Charges for Services from Sheriff-Court
					Security Budget.

**Staffing Requests:** The CEO-Operations and Services, Capital Projects division is requesting to reclassify upward one Confidential Assistant III position upward to Confidential Assistant IV. This division is supported by three Confidential Assistant III positions, funded primarily by the capital projects. In light of the complex projects underway and under design, including approximately \$110 million in jail expansion projects funded by State Lease Revenue Bond funding and County funding, a need for a higher level of support has been identified. These projects are anticipated to continue for a minimum of five years. The higher classification would result in an increased expense of \$2,086 annually, and would be funded through the various capital projects.

The CEO-Risk Management Division is requesting to restore one unfunded Manager II position and reclassify upward to a block budgeted Manager III. This position will serve as the Division's Budget Manager and assist the Deputy Executive Officer with administrative responsibilities. Since the inception of the County's Medical Self-Insurance Program, the financial responsibilities have expanded significantly. There is a now a need to convert the extra-help part-time Budget Manager position to full-time. The total cost of this position is approximately \$125,000 annually. The Division's base budget includes \$75,000 for the existing extra-help Budget Manager, for a net cost of \$50,000 annually. The net cost can be absorbed within existing appropriations. For future fiscal years, the position will be funded by a combination of increased departmental charges, charges to the Risk Management Internal Service Funds, and net county cost.

CHIEF EXECUTIVE OFFICE STAFFING RECOMMENDATIONS AFFECTING ALLOCATION COUNT								
BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION			
				Restore unfunded				
Risk Management Division	1	1776	Manager II	position/Reclassify upward	Manager III-block budget			
CEO CHANGES	1							
Beginning Allocation	57		*	*	ł			
Changes in Allocation	1							
Ending Allocation	58							
CHIEF EXECUTIVE OFFICE TECHNICAL ADJUSTMENTS TO POSITION ALLOCATION								
BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION			
Operations & Services	1	9677	Confidential Assistant III	Reclassify upward	Confidential Assistant IV			

**Summary of Recommendations:** It is recommended to increase appropriations and estimated revenue by \$40,000 in the Chief Executive Office budgets. It is further recommended the staffing changes described and outlined in the table above be adopted.

#### **CHIEF EXECUTIVE OFFICE – COUNTY OPERATIONS**

<u>Airport:</u> The Federal Aviation Administration (FAA) has notified the City of Modesto of tree obstructions within and adjacent to the Modesto City-County Airport. The tree obstructions in the vicinity of the Airport represent a significant safety hazard to aviation activity at the Airport and immediate corrective action is necessary. The trees are located on airport property in an area leased to Tuolumne River Regional Park (TRRP). The City of Modesto and the County are part of a Joint Powers Authority (JPA) in which a Memorandum of Understanding for TRRP was established in 1999. As a result of the lease with TRRP, the City is not eligible to receive Airport Improvement Program (AIP) funds for obstruction clearance in the area covered by the TRRP MOU. The first phase to comply with the FAA regulations is to conduct an environmental review, which is estimated to cost \$50,000. The City of Modesto has confirmed that they will pay one-half of the cost of the environmental study. Additionally, there may be additional costs to trim or remove the trees as a result of the study. Staff is requesting approval to use a portion of the aircraft property taxes, designated for airport capital improvements, for one-half the costs of the environmental study. The Airport budget has existing appropriations to cover this request.

<u>Psychiatric Health Facility (PHF):</u> The Department is requesting to transfer \$45,000 of appropriations from the Fixed Asset Alarm/Security account and \$12,000 from the Fixed Asset Equipment account to the Fixed Asset Office Structures and Improvements account in the Psychiatric Health Facility Capital Projects fund. When the budget was established, appropriations were budgeted in multiple fixed asset accounts for work on the project that will be performed by the construction contractor. The contract was awarded as a lump sum amount. Approval of this transfer will ensure sufficient appropriations are available to fund the Fixed Asset Office Structures and Improvements account.

Budget Unit	Recommended			Description	
	Revenue	Appropriations	Fund Balance/ Retained Earnings	Net County Cost	
Psychiatric Health Facility (PHF)	\$0	(\$45,000)	\$0		Transfer from Fixed Asset Alarm/Security account to Fixed Asset Structures and Improvements.
Psychiatric Health Facility (PHF)	\$0	(\$12,000)	\$0	(\$12,000)	Transfer from Fixed Asset Equipment account to Fixed Asset Structures and Improvements.
Psychiatric Health Facility (PHF)	\$0	\$57,000	\$0		Transfer from Fixed Asset Alarm/Security and Equipment accounts to Fixed Asset Structures and Improvements account.
Total	\$0	\$0	\$0	\$0	

**Summary of Recommendations:** It is recommended to transfer \$45,000 of appropriations from the Fixed Asset Alarm/Security account and \$12,000 from the Fixed Asset Equipment account to the Fixed Asset Office Structures and Improvements account.

#### CLERK-RECORDER

<u>Recorder Division</u>: The Department is requesting to transfer \$30,000 of appropriations from the Fixed Asset Remodel account to the Fixed Asset Office Automation Equipment account to purchase additional video surveillance equipment. Funds were set aside last fiscal year for an upcoming office remodel Capital Improvement Project which included the replacement of office automation equipment. After the installation of the video surveillance system, it was determined that more cameras are necessary to adequately cover the Clerk Recorder Office. This request will not change the total expenditures approved in the 2013-2014 Final Adopted Budget and the video surveillance system can be relocated if necessary.

Budget Unit	Recommended			Description	
	Revenue	Appropriations	Fund Balance/ Retained Earnings	Net County Cost	
Clerk Recorder-	\$0	(\$30,000)	\$0	(\$30,000)	Transfer from Fixed Asset Remodel account to
Recorder Division					Fixed Asset Office Automation Equipment.
Clerk Recorder-	\$0	\$30,000	\$0	\$30,000	Transfer to Fixed Asset Office Automation
Recorder Division					Equipment from Fixed Asset Remodel account.

**Summary of Recommendations:** It is recommended to transfer \$30,000 of appropriations from the Fixed Asset Remodel account to the Fixed Asset Office Automation Equipment account.

#### CONCLUSION

The First Quarter Financial Report shows the County is balanced and actual performance is tracking well with the 2013-2014 Operating Budget and year-end projections with only minor budget adjustments that have been highlighted in this report. County staff will continue to monitor the 2013-2014 Fiscal Year Adopted Final Budget and be prepared to make appropriate recommendations and changes at the Mid-Year Financial Report on March 4, 2014. Staff will also closely watch the monthly cash report issued by the State Controller to monitor State inflows of revenue. If more urgent budget adjustments are required prior to the Mid-Year Financial Report, staff will bring appropriate and timely recommendations to the Board of Supervisors for consideration.

		S	STAFFING RECOMMENDATIONS	ENDATIONS		
	FISCA	L YEAR 2013-	2014 FIRST QUART	FISCAL YEAR 2013-2014 FIRST QUARTER BUDGETATTACHMENT B	1ENT B	
DEPARTMENT	BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
AAA/Vets	Area Agency on Aging	,—	NEW	Mental Health Clinician I	Add new position	Mental Health Clinician I
			NEW	Director of Volunteer Services	Add new position	Director of Volunteer Services
:		,				
Auditor-Controller	Auditor-Controller	0	3049, 2993	Account Clerk III	Delete unfunded positions	Delete unfunded positions
		0	1735	Confidential Assistant III	Delete unfunded position	Delete unfunded position
		0	10133	Manager IV	Delete unfunded position	Delete unfunded position
Behavioral Health & Recovery Services	Behavioral Health Services	0	2104	Manager II	Double fill	Double fill up to 8 weeks
Chief Executive Office	Operations and Services	0	9677	Confidential Assistant III	Reclassify upward	Confidential Assistant IV
	Risk Management Division	-	1776	Manager II	Restore unfunded position/Reclassify upward	Manager III-block budget
Community Services Agency	Services and Support	1	NEW	Manager I	Add new position	Manager I
		0	NEW	Supervising Account/Admin Clerk II-block budget	Add new position	Study
		0	7656	Application Specialist III	Reclassify upward	Study
Health Services Agency	Clinics & Ancillary		7101	Staff Services Analyst	Transfer out	Transfer to Public Health
	Public Health	<del>, -</del>	7101	Staff Services Analyst	Transfer in	Transfer from Clinics & Ancillary
UC-Cooperative Extension	Cooperative Extension	0	1754	Confidential Assistant IV	Classification study	Study
All County	Various Departments	0	ALL	Clerical Community Aide	Classification title change	Clerical/Community Aide
CHANGES TO POSITION ALLOCATION REPORT	EPORT	4				
TOTAL CURRENT AUTHORIZED POSITIONS	NS	3,931				
Restore Unfunded Position		1				
Add New Positions		3				
RECOMMENDED AUTHORIZED POSITIONS	S	3,935				

#### Contract Summary Sheet All Funds Contracts over \$100,000

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous contractual amount	Proposed Contract Amount	Cumulative Contract Total
Alliance Worknet	Alliance Worknet	Central Valley Opportunity Center (CVOC)	Provides employment and training services in Stanislaus County for youth aged 17-21.	\$173,414 7/1/11-6/30/12 \$124,164 7/1/12-6/30/13	\$148,843 7/1/13-6/30/14	\$446,421
Alliance Worknet	Alliance Worknet	Ceres Unified School District	Provides employment and training services in Stanislaus County for youth aged 17-21. Also, provides educational opportunities to identify youth at risk of gang involvement.	\$875,847 7/1/11-6/30/12 \$557,225 7/1/12-6/30/13	\$791,743 7/1/13-6/30/14	\$2,224,815
Alliance Worknet	Alliance Worknet - StanWORKs	Stanislaus Literacy Center	Provides GED preparation, basic education, and limited vocational English as second language services.	\$306,439 7/1/12-6/30/13	\$679,678 7/1/13-6/30/14	\$1,051,117
Behavioral Health & Recovery Services	Mental Health	Wood's Board and Care Home	Program to increase individual's independence.	\$425,656 7/1/11-6/30/13	\$220,000 7/1/13-6/30/14	\$645,656
CEO-Risk Management	General Liability/ Professional Liability Self- Insurance	Porter, Scott, Wieberg & Delehant	Legal Services	\$880,000 7/1/11-6/30/13	\$560,000 7/1/13 - 6/30/14 \$200,000 7/1/13 - 6/30/14 (Contract Increase)	\$1,640,000
Chief Executive Office	Office of Emergency Services	Dave Funk	Provides NIMS training and planning for the Strategic National Stockpile security.	\$127,500 1/1/11-12/31/13	\$55,450 11/16/13-12/31/14	\$182,950

#### Contract Summary Sheet All Funds Contracts over \$100,000

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous contractual amount	Proposed Contract Amount	Cumulative Contract Total
Chief Executive Office	Office of Emergency Services	Chris Holmer	Provide planning to assist in the development of emergency management plans.	\$105,000 3/1/11-12/31/13	\$35,000 01/1/14-12/31/14	\$140,000
Clerk Recorder	Modernization Trust Fund	AtPac	Film Conversion Project Management	\$682,120 1/18/2011- 1/17/2014	\$682,120 1/18/2011- 1/17/2015 (extension of date only)	\$682,120
Clerk Recorder	Modernization Trust Fund	US Imaging	Film Conversion Project 2010-001	\$2,500,000 1/18/2011- 1/17/2014	\$2,500,000 1/18/2011- 1/17/2015 (extension of date only)	\$2,500,000
Community Services Agency	Services & Support	Center for Human Services	IDA Asset Manager	\$122,100 5/22/07-6/30/14	\$14,000 7/1/13-6/30/14	\$136,100
Community Services Agency	Services & Support	San Bernardino County	Customer Service Center (CSC) Expansion Phase II		\$320,000 11/5/13-6/30/19	\$320,000
Community Services Agency	Services & Support	San Bernardino County	Regional Call Center		\$600,000 11/5/13-6/30/19	\$600,000
Community Services Agency	Services & Support	San Bernardino County	T-1 Line for Customer Services Center		\$35,000 11/5/13-6/30/15	\$35,000
Health Services Agency	Clinic & Ancillary	Palacek, Denise	Registered Nurse	\$175,372 7/1/11-6/30/13	\$40,000 7/1/13-6/30/14	\$215,372

#### Contract Summary Sheet All Funds Contracts between \$50,000-\$100,000

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous contractual amount	Proposed Contract Amount	Cumulative Contract Total
Behavioral Health & Recovery Services	Mental Health Services Act	Andre Eastman	Outcome Support Specialist	\$36,000 3/1/13-8/31/13	\$19,400 9/1/13-12/31/13	\$55,400
Behavioral Health & Recovery Services	Alcohol and Other Drug	Adolescence's Last Resort	Alcohol & Drug Services to Youth & Families	\$0	\$60,000 5/1/13-6/30/14	\$60,000

First Quarter Financial Report Fiscal Year 2013-2014

Stan Risen Interim Chief Executive Officer

### **First Quarter Goals**

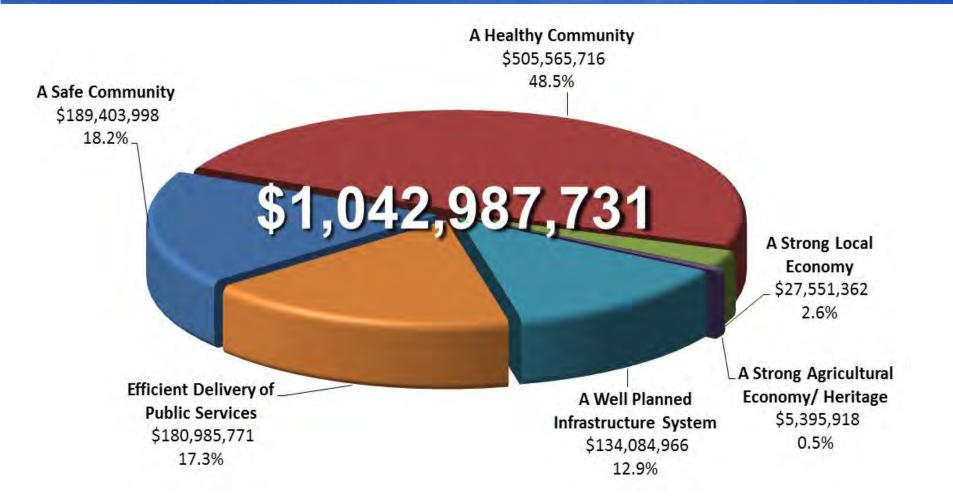
- Provide quarterly revenue and expenditure summaries for County programs
- Recommend adjustments to County budgets since the adoption of the Final Budget in September 2013
- Identify and provide status of the County's ongoing challenges and issues based on current information

First Quarter Financial Report 2013-2014

The 2013-2014 First Quarter Report is organized by the seven Board of Supervisors priorities of:

- A Safe Community
- A Healthy Community
- A Strong Local Economy
- Effective Partnerships
- A Strong Agricultural Economy/Heritage
- A Well Planned Infrastructure System
- Efficient Delivery of Public Services

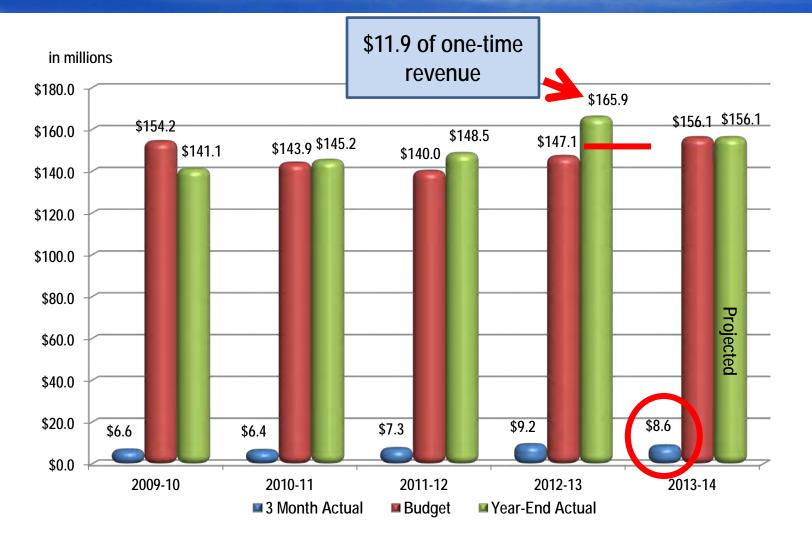
### Final Adopted Budget 2013-2014



## **Adjustments by Priority**

	Recommended Appropriations	Recommended Revenue	Use of Recommended Fund Balance/ Retained Earnings
A Safe Community	(\$54,052)	(\$54,052)	\$0
A Healthy Community	\$219,091	\$176,689	(\$42,402)
A Strong Local Economy	\$213,750	\$213,750	\$0
Efficient Delivery of Public Services	\$68,164	\$68,164	\$0
Total	\$446,953	\$404,551	(\$42,402)

### **Discretionary Revenue**



## A Safe Community

First Quarter Financial Report 2013-2014

- CEO-OES/Fire
  Warden
- CEO-Capital Projects
- CEO-County Operations
- District Attorney
- Grand Jury

- Integrated Criminal Justice Information System (ICJIS)
- Probation
- Public Defender
- Sheriff

### Total Decrease: \$54,052

## A Safe Community

First Quarter Financial Report 2013-2014

### **DISTRICT ATTORNEY**

 \$54,052 decrease in revenue and appropriations to reflect the final award for the Office of Traffic Safety Impaired Driver Vertical Prosecution Program grant.

First Quarter Financial Report 2013-2014

- Area Agency on Aging/Veterans' Services
- Behavioral Health and Recovery Services
- Child Support Services
- Children and Families Commission
- Community Services Agency
- Health Services Agency

Total Increase: \$219,091

First Quarter Financial Report 2013-2014

### AREA AGENCY ON AGING/VETERANS' SERVICES

- \$93,537 increase in appropriations in Area Agency on Aging, funded by a one-time increase in estimated revenue of \$51,135 from the California Department of Aging and the use of \$42,402 of departmental fund balance.
- The State funding can be used only for equipment purchases for the Senior Meals program.

First Quarter Financial Report 2013-2014

### AREA AGENCY ON AGING/VETERANS' SERVICES

- \$60,874 increase in appropriations and estimated revenue in Veterans' Services due to one-time funding from the State in support of County Veterans' Services Offices.
- These funds will assist in decreasing wait times for claims preparation and processing, and will provide outreach to Veterans regarding services available to them.

First Quarter Financial Report 2013-2014

### AREA AGENCY ON AGING/VETERANS' SERVICES

- Add one new Director of Volunteer Services position and one new Mental Health Clinician I position.
- Funded from existing departmental appropriations.

First Quarter Financial Report 2013-2014

### **BEHAVIORAL HEALTH AND RECOVERY SERVICES**

 Double fill one Manager II position in the Contracts Division for up to eight (8) weeks, to provide sufficient training and knowledge transfer prior to the incumbent Manager II retirement in March, 2014.

First Quarter Financial Report 2013-2014

### **COMMUNITY SERVICES AGENCY**

 \$64,680 increase in appropriations and estimated revenue to fund one new Manager I position for the C-IV Regional Project. The position is 100% Federal/State funded and rotates between the member counties.

First Quarter Financial Report 2013-2014

### **COMMUNITY SERVICES AGENCY**

- Change in hours of operation for the StanWORKs division during November and December 2013, to include Saturdays from 9:00 a.m. to 3:30 p.m.
- Health Care Reform enrollment events will be held on Saturdays to assist residents with the application process.

First Quarter Financial Report 2013-2014

### HEALTH SERVICES AGENCY

 Transfer one Staff Services Analyst position from Clinics and Ancillary Services to Public Health to support data collection, analysis and reporting requirements of Public Health. Funding for this position is included in Public Health budget for Fiscal Year 2013-2014.

### **Strong Local Economy**

First Quarter Financial Report 2013-2014

- Alliance Worknet
- CEO-Economic Development Bank
- Library

Total Increase: \$213,750

### **Strong Local Economy**

First Quarter Financial Report 2013-2014

### ALLIANCE WORKNET

 \$213,750 increase in appropriations and revenue due to the award of a Youth Career Technical Education grant. The Alliance Worknet will administer the grant through a partnership with the Ceres Unified School District Project YES.

### Efficient Delivery of Public Services

First Quarter Financial Report 2013-2014

- Assessor
- Auditor-Controller
- Board of Supervisors
  Strategic Business
- Chief Executive Office
- Clerk-Recorder
- County Counsel

- General Services
  Agency
- Strategic Business
  Technology
- Treasurer-Tax Collector

Total Increase: \$68,164

First Quarter Financial Report 2013-2014

#### **AUDITOR-CONTROLLER**

 Delete four unfunded positions: two Account Clerk III positions, one Confidential Assistant III and one Manager IV position.

First Quarter Financial Report 2013-2014

#### **CHIEF EXECUTIVE OFFICE**

 Transfer \$45,000 within Fixed Assets in the Psychiatric Health Facility Capital Projects fund, to align appropriations with the construction contract awarded by the Board of Supervisors on October 1, 2013.

First Quarter Financial Report 2013-2014

#### **CHIEF EXECUTIVE OFFICE**

- Reclassify one Confidential Assistant III position upward to Confidential Assistant IV, in CEO–Operations & Services Capital Projects Division.
- Restore one unfunded Manager II position and reclassify upward to Manager III to serve as the CEO–Risk Management Division's Budget Manager.

First Quarter Financial Report 2013-2014

#### **CLERK-RECORDER**

 Transfer \$30,000 in existing appropriations within Fixed Assets to purchase additional video surveillance equipment.

First Quarter Financial Report 2013-2014

#### **TECHNICAL ADJUSTMENTS**

- The 2013-2014 Adopted Final Budget transferred the Sheriff-Court Security budget from the General Fund to the Special Revenue Fund, requiring technical adjustments to increase appropriations and estimated revenue as follows:
  - Auditor-Controller \$27,374
  - Board of Supervisors \$790
  - CEO-Operations & Services \$34,000
  - CEO-Risk Management \$6,000

# **Special Districts**

First Quarter Financial Report 2013-2014

#### **COUNTY SERVICE AREA 10**

 Increase appropriations by \$57,500 for County Service Area 10 – Salida Parks, funded from capital reserves for the Salida Sidewalk Project.

## **Staffing** – *Recommended Positions*

First Quarter Financial Report 2013-2014

First Quarter Staffing Adjustments	
Total Current Authorized Positions	3,931
Add New Positions	3
Restore Unfunded Position	1
Total Authorized Positions with Q1 Report Approval	3,935

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First Quarter Financial Report 2013-2014

anislaus County	STANISLAUS COUNT
Departments	Stanislaus County Sites of Interest
Services	- Stansiaus County Sites of Interest
County Sites of Interest	Board Priorities [PDF]
Job Opportunities	County Budget
Stanislaus County Home	Capital Projects
	<u>Economic Development</u>
	Education and Training
	<u>GIS - Geographical Information Systems</u>
	Health & Safety
	HIPAA - Health Insurance Portability & Accountability Act
	Job Opportunities  Living and Working
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First Quarter Financial Report 2013-2014

- 1. Accept the Chief Executive Officer's First Quarter Financial Report for Fiscal Year 2013-2014.
- 2. Authorize the Chief Executive Officer and the Auditor-Controller to make the necessary adjustments as recommended in the First Quarter Financial Report.

First Quarter Financial Report 2013-2014

 Approve an increase in appropriations in County Service Area 10 – Salida Parks' budget of \$57,500 for the Salida Parks Project.

First Quarter Financial Report 2013-2014

4. Approve the modification of hours of operation in the StanWORKs division of the Community Services Agency to include 9:00 a.m. to 3:30 p.m. on all Saturdays during the months of November and December of 2013.

First Quarter Financial Report 2013-2014

5. Amend the Salary and Position Allocation Resolution to reflect the recommendations included as part of the First Quarter Financial Report, as outlined in the Staffing Impacts section of this report and detailed in Attachment B to be effective the start of the November 16, 2013 pay period, unless otherwise noted.

First Quarter Financial Report 2013-2014

 Approve contracts and/or agreements listed on Attachment C in cumulative amounts of \$100,000 or greater since July 1, 2011.

# Questions?