

**Recommended Final Budget
Budget Year 2020-2021/2021-2022
Stanislaus County, California**



*Board of Supervisors: Vito Chiesa- Chairman, Buck Condit, Terry Withrow, Mani Grewal, Chance Condit
Submitted by Jody Hayes, Chief Executive Officer*



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

**Stanislaus County
California**

For the Biennium Beginning

July 01, 2020

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Stanislaus County, California, for its Biennial Budget for the biennium beginning July 1, 2020.

GFOA established the Distinguished Budget Presentation Awards Program (Budget Awards Program) in 1984 to encourage and assist state and local governments to prepare budget documents of the very highest quality that reflect both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's best practices on budgeting and then to recognize individual governments that succeed in achieving that goal.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communication device.

The award is valid for a period of two years only and is the seventeenth in the history of Stanislaus County. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Front cover picture: Virginia Corridor Trailway, Modesto, California

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Acknowledgments

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Supervisor Buck Condit, Supervisor Vito Chiesa, Supervisor Terry Withrow, Supervisor Mani Grewal, and Supervisor Chanche Condit

The Stanislaus County Budget Team is comprised of dedicated professionals representing all County departments, who work together to create a balanced, transparent and informative budget document. This year, after seventeen months of active COVID-19 pandemic emergency and recovery efforts, the County Budget continues to be a solid financial plan, published in conformity with best practices established by the Government Finance Officers of America.

In the upcoming year, we will migrate the financial management system and budget submittal systems to Oracle Cloud. While our budget format may change, the values of long-range modeling, prudent investments in service expansion, leveraging Federal/State funding to benefit local programs and safeguarding the County General Fund as the payor of last resort, will remain core to our financial strategies and ensure sustainability of the County organization.

It is with great thanks and appreciation that we recognize the staff and partners who worked so hard to bring forth the balanced financial strategies for expanding services to the community in 2021-2022, while continuing to support COVID -19 recovery. We Build Community, one budget at a time!

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Department Managers, Budget and HR Staff also provided valuable support and assistance.
There are too many to name, please know you are appreciated.

Stanislaus County Board of Supervisors



Left to right:
Supervisor Buck Condit, Supervisor Chance Condit, Supervisor Vito Chiesa,
Supervisor Mani Grewal and Supervisor Terry Withrow

Supervisorial District and Cities

Buck Condit

District 1 | 2025

Oakdale, Riverbank and Waterford
Unincorporated Empire, Eugene, Knights Ferry,
and Valley Home

Terry Withrow

District 3 | 2023

Modesto (portions thereof) and Unincorporated Salida

Vito Chiesa

District 2 | 2025

Hughson and Turlock
Unincorporated Denair, Hickman, Keyes, and
La Grange

Mani Grewal

District 4 | 2023

Modesto (portions thereof)

Chance Condit

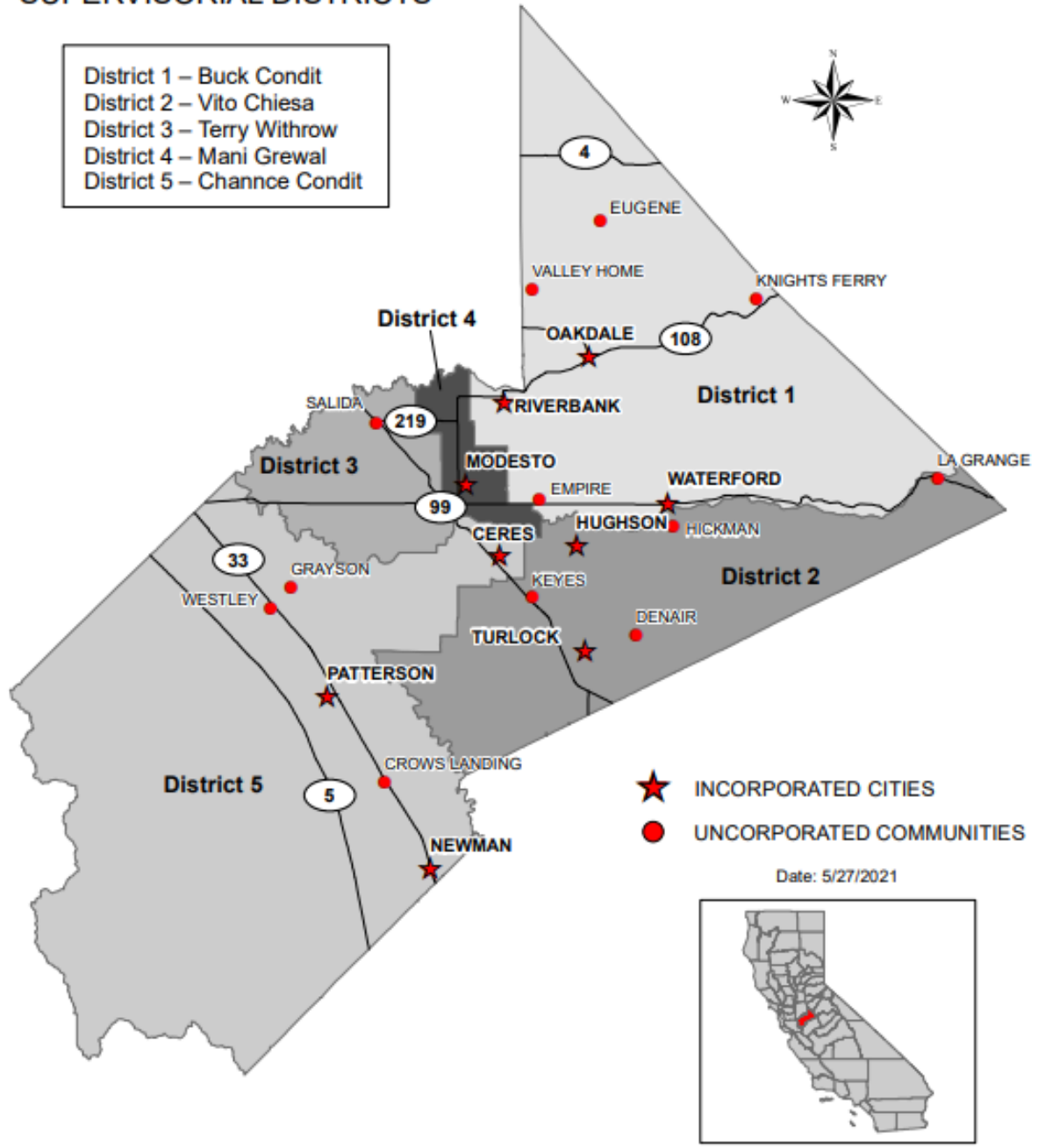
District 5 | 2025

Ceres, Modesto (portions thereof), Newman, and Patterson
Unincorporated Crows Landing, Grayson, and Westley

Supervisory District Map

STANISLAUS COUNTY SUPERVISORIAL DISTRICTS

- District 1 – Buck Condit
- District 2 – Vito Chiesa
- District 3 – Terry Withrow
- District 4 – Mani Grewal
- District 5 – Chance Condit



County Organizational Chart



*Elected Officials do not report directly to the Board of Supervisors and/or Chief Executive Officer. This chart is for purposes of budget organization. Effective 2020-2021/2021-2022 – Year Two.

Vision, Mission, Values, and Priorities



WE BUILD COMMUNITY

Becoming a community of choice,
where people live, work, and thrive
- a place worthy of calling home.

VALUES

TRUSTWORTHINESS

RESPECT

RESPONSIBILITY

FAIRNESS

CARING

CITIZENSHIP

*County values are under construction.
Revisions coming in 2022.*

PRIORITIES

**Supporting Strong
& Safe Neighborhoods**

Supporting Community Health

Developing a Healthy Economy

Promoting First-Rate Learning

**Delivering Efficient
Public Services & Community
Infrastructure**



Summary of Board Priorities and Goals



Supporting strong and safe neighborhoods for individuals and families to thrive

- ◆ Focus on the safety of our neighborhoods and strengthening our communities
- ◆ Demonstrate responsiveness to reported trends in criminal activity
- ◆ Improve the effectiveness and efficiency of the criminal justice system
- ◆ Ensure local and regional disaster preparedness
- ◆ Reduce pet overpopulation
- ◆ Promote public awareness



Supporting community health including physical, mental, emotional, and spiritual health

- ◆ Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families
- ◆ Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence
- ◆ Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness



Developing a healthy economy, building upon our strong agricultural foundation

- ◆ Focus on engaging families to participate in and be supported by a healthy economy
- ◆ Facilitate job creation
- ◆ Promote an attractive regional environment
- ◆ Promote adequate/affordable housing
- ◆ Support and promote agricultural products, education, technology and innovation
- ◆ Protect agricultural resources
- ◆ Manage threats to agriculture



Promoting first-rate learning opportunities for all residents in support of community and individual prosperity

- ◆ Focus on access for all children and young people to a first-rate education – from cradle to career



Delivering efficient public services to benefit our residents and businesses

- ◆ Improve customer satisfaction
- ◆ Increase e-government services and transactions
- ◆ Improve the efficiency of County government processes
- ◆ Improve energy efficiency



Delivering community infrastructure to benefit our residents and businesses

- ◆ Ensure reliable water sources – quality and quantity
- ◆ Improve transportation circulation
- ◆ Promote effective solid waste disposal
- ◆ Develop a comprehensive flood control strategy

Budget Message from the Chief Executive Officer

***“Balance is key, without balance there’s conflict,
a battle between positivity and negativity.”
–Brian Benjamin Sotomayor***



A year ago, I focused this budget message on balance, the challenges in finding it and managing it amidst the growing impacts arising under the COVID-19 pandemic. I noted our need to acknowledge our changed circumstances and strike a new balance to support our community priorities during a rapidly changing time. There was still so much we did not know then and we were adapting at an unprecedented pace. I am still amazed and in awe of our incredible staff and the work they have done and continue to do to meet the needs of the community in such a unique time and under incredible conditions; our people make this organization great.

A year later I find myself continuing to focus on balance and what it means to this organization. We are still operating under an emergency order, moving with the changing needs of our community through the ebb and flow of demands that require those expanded functions that have evolved through the pandemic along with all the pre-existing programs and services that provide the backbone of support for the community. How can we adjust best to meet these needs? How do we ensure our departments have the capability to be nimble and responsive to our community as we learn to deliver County services in a pandemic? And how do we do this effectively and efficiently, while acknowledging the continued strain these needs place on our existing resources?

We invest. We invest in our organization to strengthen those resources and provide the means to grow under this changing landscape. We invest in our departments to buoy the very programs and services that build up our community and make it stronger, healthier, able to thrive. And how exactly do we invest in our organization?

The 2021-2022 Recommended Final Budget brings forward a series of recommendations that serve to support our departments and their growing needs in this new environment. To begin with, we recommend appropriations increases across nearly all departments, both externally and internally funded, along with an additional 58 full-time positions, the largest one-time addition in recent history. Our community has grown, and its needs are complex, especially now, and we need to grow with it to provide effective services timely and efficiently. We anticipate additional recommendations will be brought forward in the coming budget cycles as we dig deeper in our evaluation of organizational needs, but are starting now with two of our departments that have served steadfastly at the forefront during this ongoing pandemic; Health Services Agency – Public Health and Sheriff.

A total of 13 new full-time positions allocated to Health Services Agency will establish a new COVID Unit within the Public Health division along with a net of two additional positions to support clinics and medical programs. This is in addition to the 15 new positions we have added since the start of the pandemic specifically to address COVID-related issues. The department has worked amazingly over the past year and a half relying on existing staff and drawing from other County departments and part-time employees to support this critical division in its efforts to provide testing services, vaccination clinics, community education, and contact tracing activities while impacting those standard services we rely on to keep our community healthy. Over \$26 million in external funding will support these ongoing activities for the foreseeable future; we are not out of the woods yet with this pandemic and these budget adjustments will provide much needed support to perhaps our most weary department, seeing no reprieve throughout these past several months. Our Health Services Agency continues to

reshape itself to meet the constantly changing environment of COVID-19, and we must invest further to support their continued good work in the community.

An increase of \$8.6 million and 17 additional full-time positions will support the Sheriff's Department, serving on the frontlines of any emergency and integral in supporting public safety, the Board's top priority. Six new positions and four new vehicles will allow the department to reinstate a Salida substation that existed prior to the economic downturn, providing a significantly improved level of service to this community. Additional positions will support IT, the body-worn camera program, administrative functions, civilian positions to allow re-assignment of sworn deputies, increased services to Riverbank, and staff training. These functions are critical to the operations of the department and safety of our community at large. Although more investments will be considered for public safety going forward, these recommendations are a significant step forward to support direct services in our community.

In addition to significant investment in core, priority services to the community, the Final Budget includes a variety of other needs within the organization, including those for departments whose primary purpose is to support the organization as its principal customer. A prime example is the phased implementation of the centralized Human Relations (HR) Department Support Unit to increase HR capital in the organization and ensure consistent, quality guidance for management. An area significantly impacted by changing requirements under the emergency order, HR provides policy direction and support for the entire organization and has been incredibly strained under the existing structure.

Similarly, additional staffing for the General Services Agency is being recommended to support the maintenance of County-owned and County-leased facilities. Additionally, maintenance support is being provided for an increasing fleet size along with the volume of complex repairs often needed, routine maintenance work, and vehicle upfitting. In addition to improved efficiencies, these adjustments aim to ensure smooth organizational operations, allowing departments and their staff the ability to meet the needs of our community, directly and effectively. We will continue to evaluate other areas in which we can shore up our organizational support structure, bringing forward recommendations at future cycles.

Other significant changes identified in the Final Budget include a policy change providing Proposition 172 funding for community fire districts, the re-budgeting of multi-year Road and Bridge Measure L and SB 1 projects in Public Works, and an adjustment in Community Services Agency to account for the local maintenance of effort for In-Home Supportive Services Provider Wages and not the total cost of the program, as has been past practice. In total, the 2021-2022 Recommended Final Budget increases the Proposed Budget by \$27.1 million to \$1.5 billion and is funded by \$1.4 billion in revenue and the use of \$58.1 million in fund balance and retained earnings. Of note is an increase in estimated Discretionary Revenue of \$15.5 million, of which \$10 million is attributed to increases in Proposition 172 funding, bringing the total projection for the year to \$256.9 million.

This level of investment in the organization recognizes the current financial strength of the County and allows us to shift from a more conservative approach adhered to over the past several years, especially since the recession. While it certainly gives me pause, it pulls me back to my focus on balance and what that means for the organization. Brian Benjamin Sotomayor once said, "balance is key, without balance there's conflict, a battle between positivity and negativity." While we have done extraordinary things using a lean County model, the strain it places on all aspects of the organization can lead us to a point of diminishing return, which ultimately impacts all County departments and the core services we provide to the community. The recommendations included in this budget reflect this reality and the theme of balance needed between departments providing direct community services and those who support them. While we recognize the idea of "perfect balance" is impossible to reach over time, we do commit to identify and correct imbalance in the organization when we see the scales tipping between our culture of "lean government" and our ability to maximize the delivery of our important investments in the safety and health of our community.

This focus on balance has led me in another direction as well, one that I hope will shift the “battle between positivity and negativity” in favor of the former; after all, we could all use something positive to focus on right now. A year and a half ago, I was poised to move our organization forward with a new mission and vision. I had rolled out a plan to Senior Leadership, Department Heads, the Board, and County managers and it was the focus of our Leadership Retreat two years ago. Then COVID-19 hit; we were faced with so many unknowns and the rollout of a new purpose, identifying who we are, what we value, and where we are going felt ill-timed. Immediate needs took priority over all else and the mission and vision were shelved to be implemented at a later date.

However, now seems like the perfect time to pause, reset, and implement these pillars that will guide us into the future. Perhaps the timing couldn't be better as we look to help restore hope, balance, and a sense of normalcy for our residents, a new starting point. And so, we will be incorporating the following new mission and vision into the Final Budget document and presentation:

Mission: *We build community*

Vision: *Becoming a community of choice, where people live, work, and thrive – a place, worthy of calling home.*

We are particularly proud of the simplicity and strength of the new mission, as it encompasses so much of what we as an organization strive to do. From all angles, from each priority area, our departments provide programs and services to build our community, from a sense of safety and health, to the promotion of learning, development of the economy, maintaining quality infrastructure, and providing efficient governmental services. All this supports our core mission and vision to make Stanislaus County a community of choice, a place to call home.

You may notice that our values remain unchanged in the Final Budget. While these values still resonate with us, we feel it is important to take some time to reflect on them and consider other options that may better express our core ideals. With everything our community has experienced over the past year, we feel this is a valuable exercise that will benefit from a fresh perspective and a collaborative approach with our departments and do not want to rush the process. Look to see our updated values presented in a future budget cycle.

As always, I am incredibly honored to present to you the 2021-2022 Recommended Final Budget and cannot express my thanks enough to our County department heads and staff for all the hard work they do to prepare such a comprehensive document that supports transparency in budgeting and highlights the valuable programs and services provided to our community. They are truly the organization's greatest assets and have done extraordinary things under extreme circumstances. It is this team of hardworking employees who make up the collective “we” in “*We build community*” and it shows in the work we do every day.

Respectfully,



Jody L. Hayes
Chief Executive Officer



Community Profile

Becoming a Community of Choice

County Overview

Stanislaus County was established in 1854 and has a total land area of 1,521 square miles and approximately 973,440 acres. The County is centrally located within 90 minutes of the San Francisco Bay Area, Sacramento, Sierra Nevada Mountains, and California's Central Coast.

Two of California's major north-south transportation routes (Interstate 5 and Highway 99) intersect the area and the County has become one of the dominant logistics center locations on the West Coast.

With an estimated 555,968 people, as of 2021, calling Stanislaus County home, the community reflects a region rich in diversity with a strong sense of community.

The County is a global center for agribusiness, positioned by its mild Mediterranean climate, rich soils, and progressive farming practices. The area is recognized internationally for agricultural innovation with almonds, milk, poultry, cattle, nurseries, and walnuts ranking among the top producing crops.

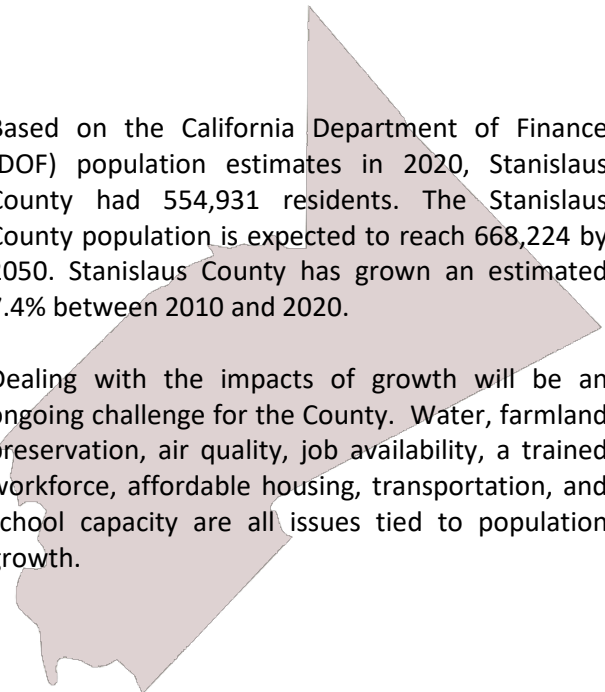
The County continues to promote first-rate learning and is home to 13 County libraries, Stanislaus County University of California Cooperative Extension, California State University, Stanislaus, Modesto Junior College, and benefits from satellite locations of other high-quality educational institutions throughout the County.

County Population

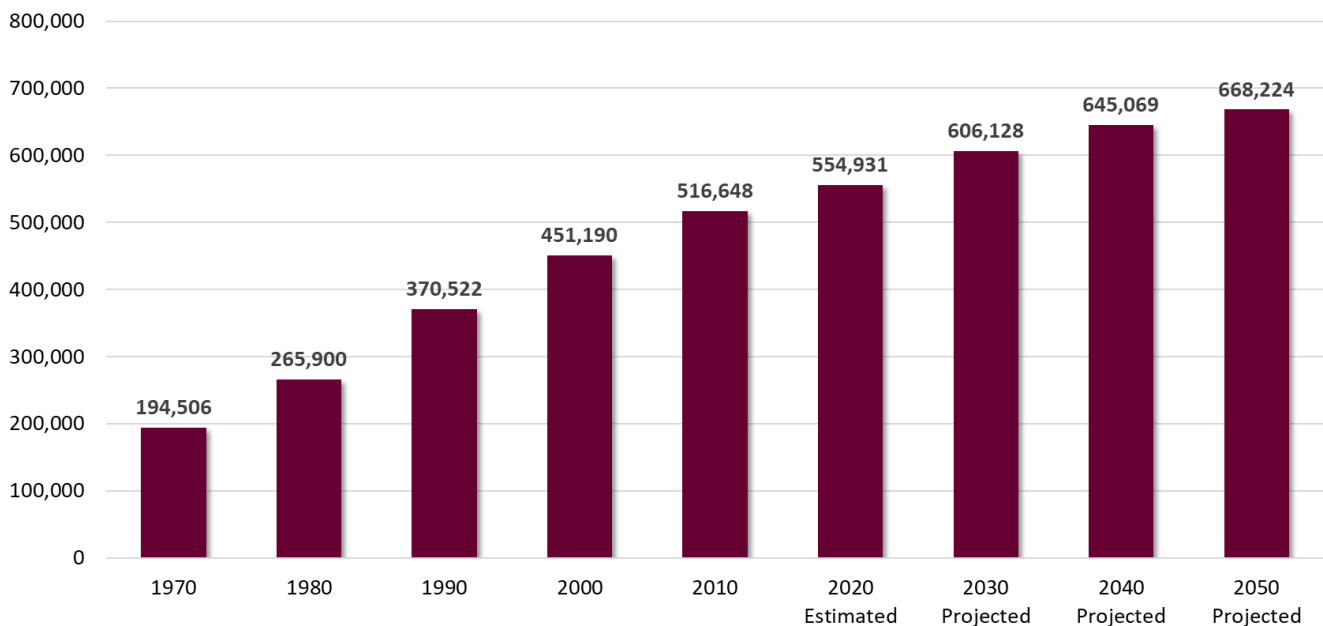


Based on the California Department of Finance (DOF) population estimates in 2020, Stanislaus County had 554,931 residents. The Stanislaus County population is expected to reach 668,224 by 2050. Stanislaus County has grown an estimated 7.4% between 2010 and 2020.

Dealing with the impacts of growth will be an ongoing challenge for the County. Water, farmland preservation, air quality, job availability, a trained workforce, affordable housing, transportation, and school capacity are all issues tied to population growth.



Stanislaus County Population Trends



Source: California Department of Finance E-4 Report as of May 2021; California Department of Finance P-2A as of July 2021

Population by City

There are nine incorporated cities within Stanislaus County: Ceres, Hughson, Modesto, Newman, Oakdale, Patterson, Riverbank, Turlock, and Waterford. There are 14 unincorporated communities within the County: Crows Landing, Denair, Empire, Eugene, Grayson, Hickman, Keyes, Knights Ferry, La Grange, Salida, Valley Home, Westley. Additionally, there are two Census Designated Places (CDP) Monterey Park Tract and Riverdale Park Tract.

The estimated population in Stanislaus County as of January 1, 2021 is 555,968. When comparing

population growth from January 1, 2020 to January 1, 2021, Patterson experienced the fastest city growth at .7%, followed by Hughson and Oakdale at 0.6%. Overall, Stanislaus County's population grew by .2%.

When comparing population growth over the past five years, Newman experienced the highest growth rate at 5.1% followed by Patterson at 4.8% and Oakdale at 3.2%. Overall, the County's population grew by 1.7% over the past five years.

Population by City

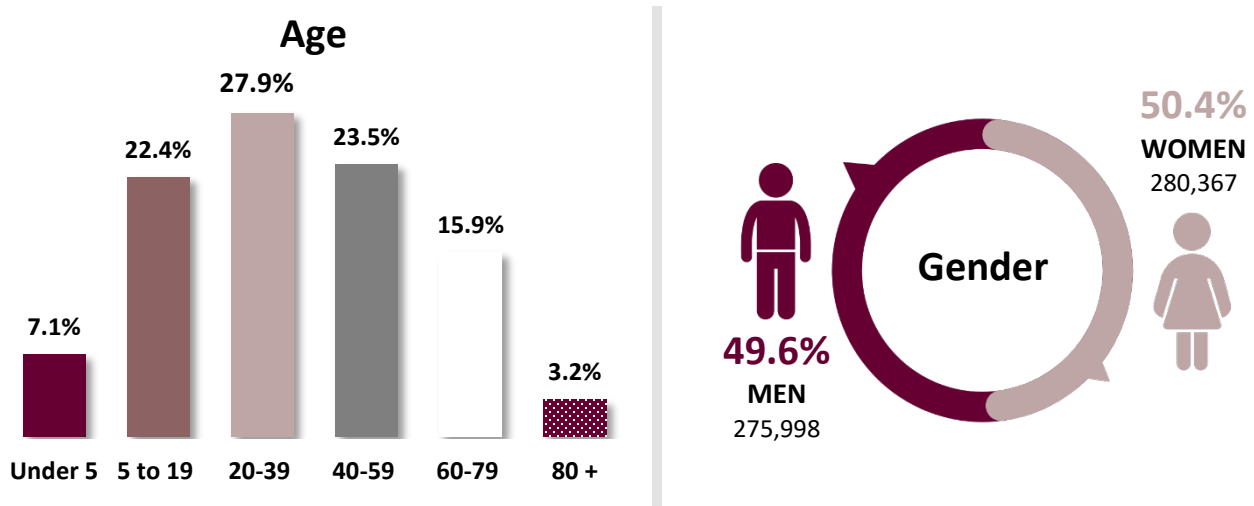
Stanislaus County	1/1/2017	1/1/2018	1/1/2019	1/1/2020	1/1/2021	% Change 1 Year	% Change 5 Year
Ceres	48,365	48,498	48,625	48,886	48,901	0.0%	1.1%
Hughson	7,182	7,218	7,231	7,260	7,303	0.6%	1.7%
Modesto	214,233	215,800	217,091	218,440	219,294	0.4%	2.4%
Newman	11,379	11,694	11,921	11,950	11,962	0.1%	5.1%
Oakdale	22,517	22,776	23,033	23,109	23,237	0.6%	3.2%
Patterson	22,247	22,762	23,086	23,150	23,304	0.7%	4.8%
Riverbank	24,734	24,856	25,041	25,133	25,189	0.2%	1.8%
Turlock	74,180	74,495	74,784	75,030	74,820	-0.3%	0.9%
Waterford	8,837	8,852	8,855	8,913	8,944	0.3%	1.2%
Unincorporated	113,244	113,338	113,464	113,060	113,014	0.0%	-0.2%
County Total	546,918	550,289	553,131	554,931	555,968	0.2%	1.7%

Source: California Department of Finance E-4 Population Estimates for Cities, Counties, and State 2011-2021 with 2010 Benchmark as of May 7, 2021

Population Demographics

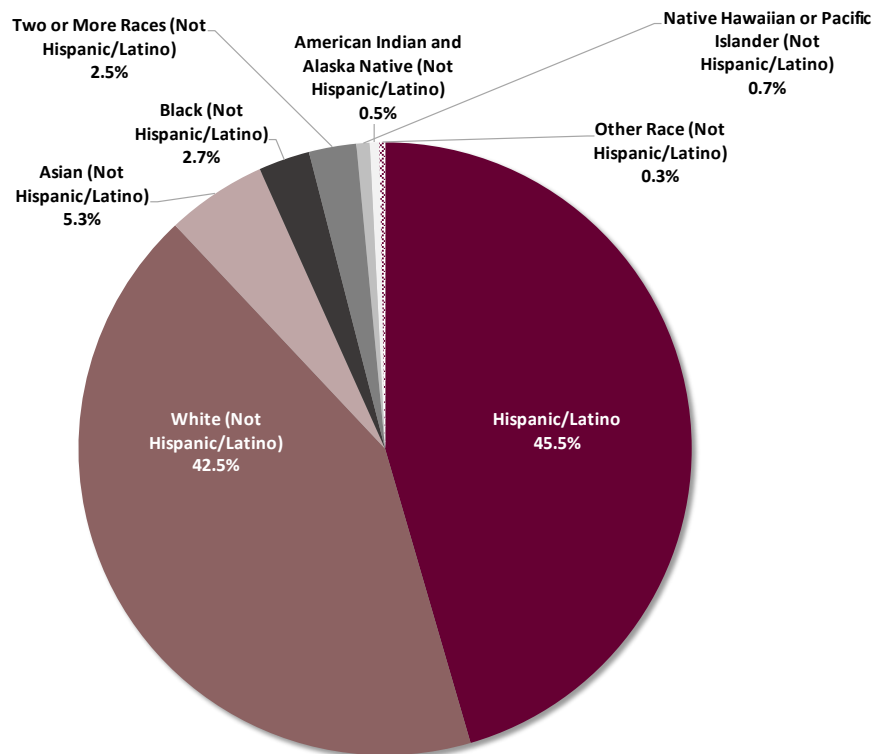
Age and Gender

Just over half (57.4%) of the County’s population is under 40 years of age with the largest segment (27.9%) of residents between the ages of 20-39.



Race and Ethnicity

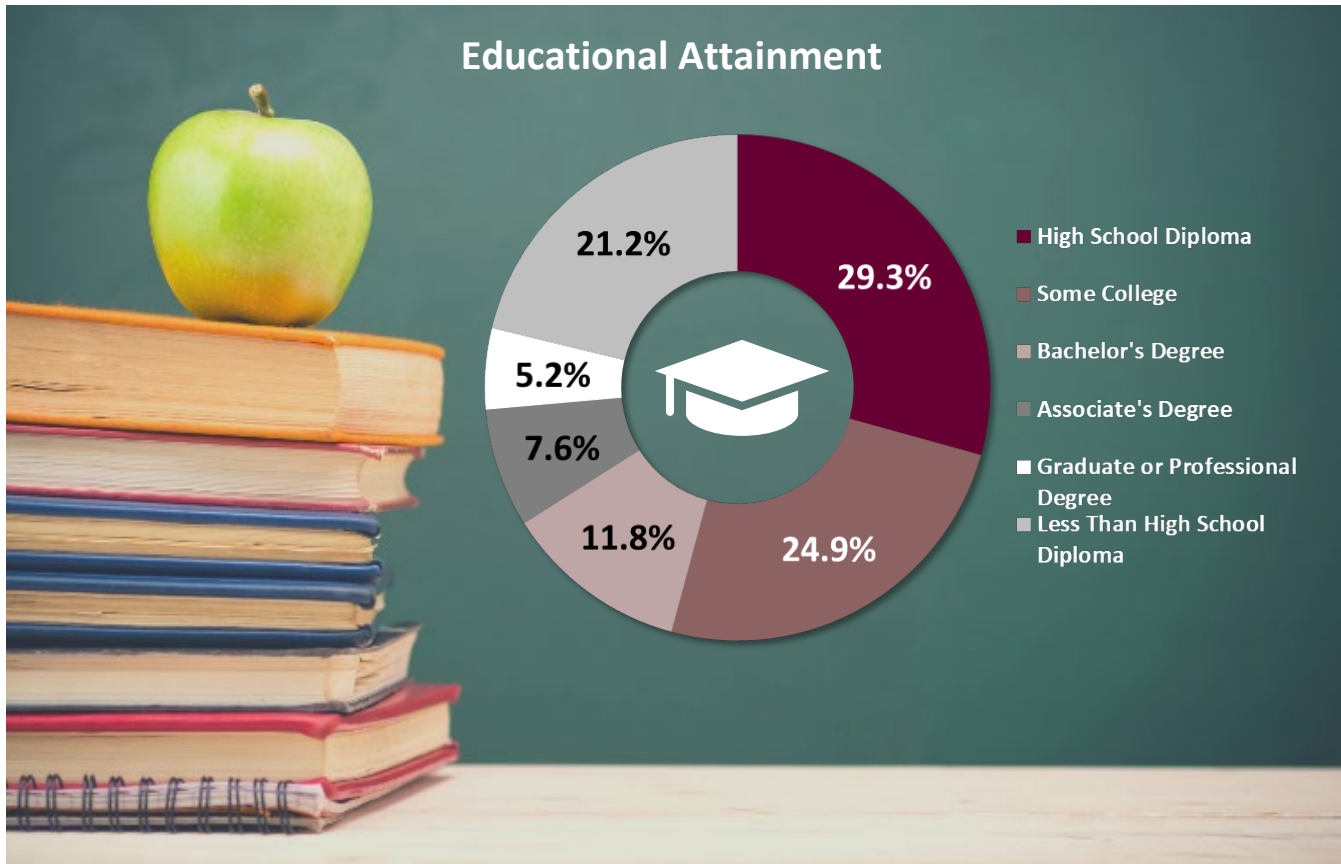
Stanislaus County residents come from a variety of ethnic backgrounds; no one group is a majority. Approximately 46% of the population is Hispanic/Latino and 43% is White.



Source: 2014-2018 American Community Survey (ACS), 5-year estimates, U.S. Census Bureau

Education

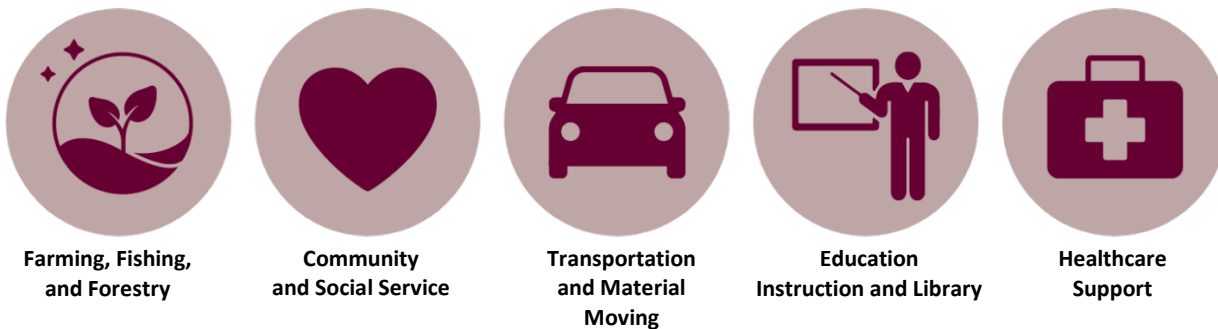
Stanislaus County lags well behind nationwide educational attainment averages in most categories. Although nearly 25% of those 25 years and older in the county have obtained an advanced degree, there are still nearly 21% of the same age group with less than a High School education.



Source: 2019 American Community Survey (ACS) Education Attainment Rates, U.S. Census Bureau

Top Occupations

Stanislaus County's top employers provide services representative of the top occupations within the County.



Source: Economic Overview, Emsi Q2 Data Set, Opportunity Stanislaus

Economy

Stanislaus County is an international agri-business powerhouse. The County agricultural production value ranks fifth in the State and is higher than 20 states in agricultural income. Of the approximately 973,440 acres in the County, 722,546 acres (74%) were in farms in 2019.

The agricultural sector and its related industry accounts for \$7.1 billion in the local economy or \$19.6 million per day supporting over 34,000 jobs. One in eight jobs is directly attributed to agriculture in the County. The value of agricultural commodities produced in 2019 remained at approximately \$3.6 billion, with a small, net increase of \$28 million (1%) above 2018. The almond industry posted the largest increase of \$121 million with 20,000 new acres coming into production, followed by poultry at \$89 million.

The top 10 commodities account for 85% of the total agricultural production value. Farmers in Stanislaus County export more than 134 commodities to 112 countries around the world.

For more Stanislaus County Ag Statistics visit <http://www.stanag.org/crop-statistics.shtm>.

While the agricultural industry is a significant economic driver in the County, regional economic development strategies are in place to increase economic diversity. Initiatives include: job creation, business assistance and retention, demand-driven workforce readiness, and innovation.



Manufacturing Employers

Manufacturing continues to be an important employment sector in Stanislaus County. Some of the largest brands in the world can be found with operations in the County. The top 10 manufacturing companies employ over 14,000 workers in Stanislaus County.

Rank	Company or Organization	Employee Estimate
1	E & J Gallo Winery	6,000
2	Foster Farms	2,000
3	Del Monte Foods	1,500
4	Stanislaus Food Products	1,500
5	Con Agra	1,000
6	Frito Lay	650
7	Blue Diamond Growers	500
8	Pacific Southwest Containers	451
9	Bronco Wine	450
10	Silgan Containers	388



Non-Manufacturing Employers

The top 10 non-manufacturing companies employ nearly 30,000 workers. Save Mart Supermarkets is the largest employer followed by Stanislaus County. The healthcare sector is the fastest growing sector in the County and a significant contributor to the local economy.

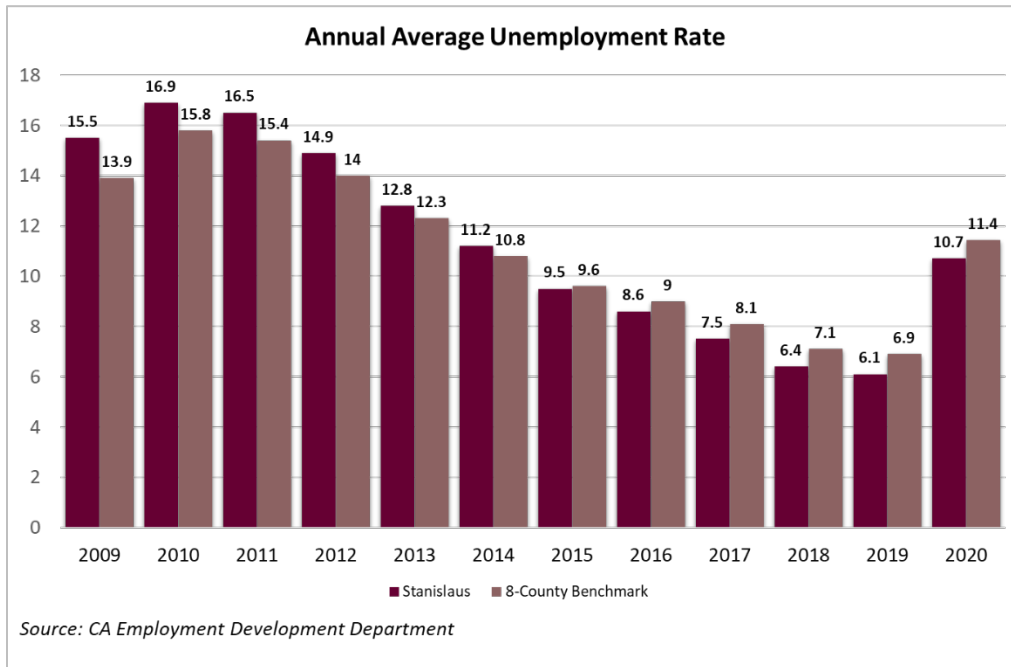
Rank	Company or Organization	Employee Estimate
1	Save Mart Supermarkets	10,500
2	Stanislaus County	3,887
3	Modesto City Schools	3,200
4	Doctors Medical Center	2,600
5	Turlock Unified School District	2,000
6	Sutter Health Memorial Medical Center	2,000
7	Ceres Unified School District	2,000
8	Stanislaus County Office of Education	1,130
9	City of Modesto	1,200
10	Stanislaus State University	1,000



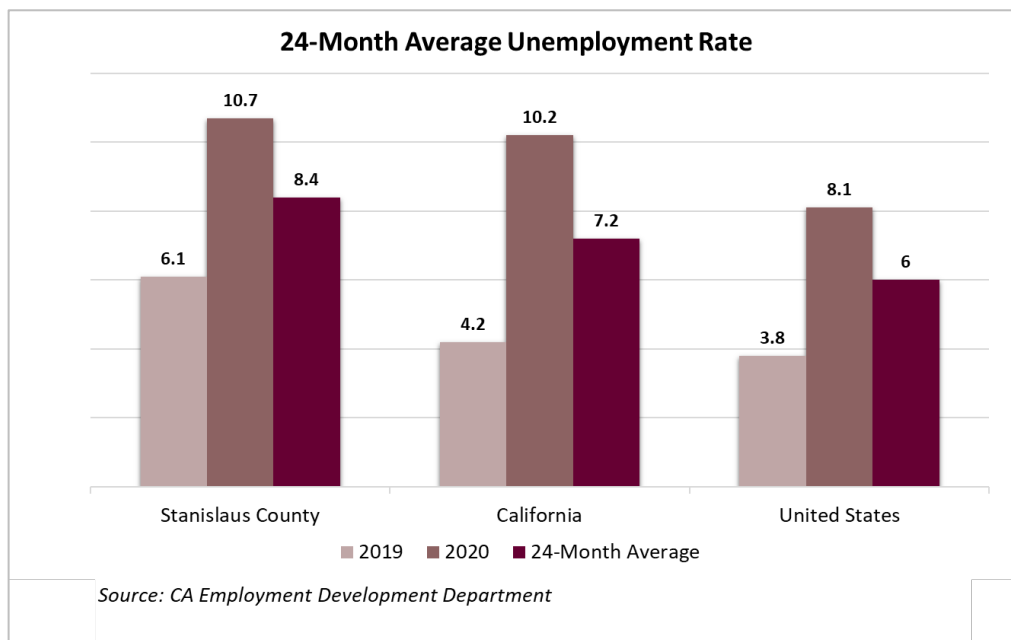
Economic Indicators

Unemployment Rate

Stanislaus County’s annual unemployment rate averaged 10.7% in 2020, 0.7% less than the average of the eight benchmark counties, which include Bakersfield, Madera, Merced, Monterey, Fresno, Sacramento, San Joaquin, and Tulare. Unemployment rates in 2020 increased due to the COVID-19 pandemic.

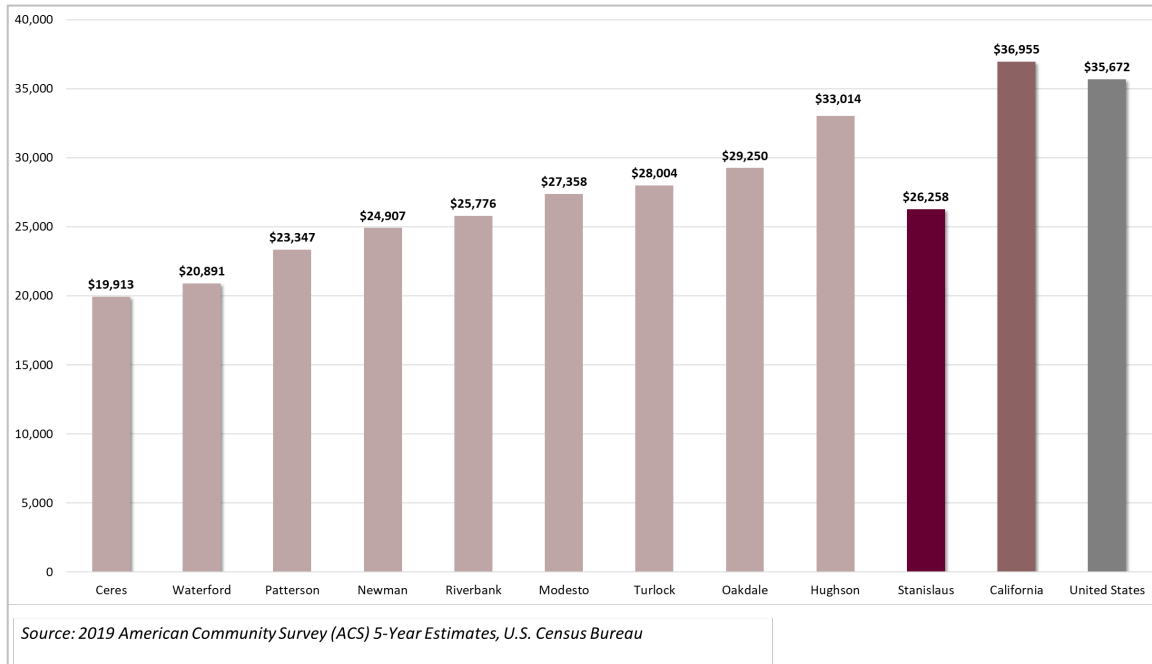


Stanislaus County unemployment rates have historically been higher when compared to the national average. Currently, Stanislaus County is 2.4% higher than the national average, which is 6%. High unemployment rates mean more people receiving government assistance, thus placing a greater strain on local public resources.



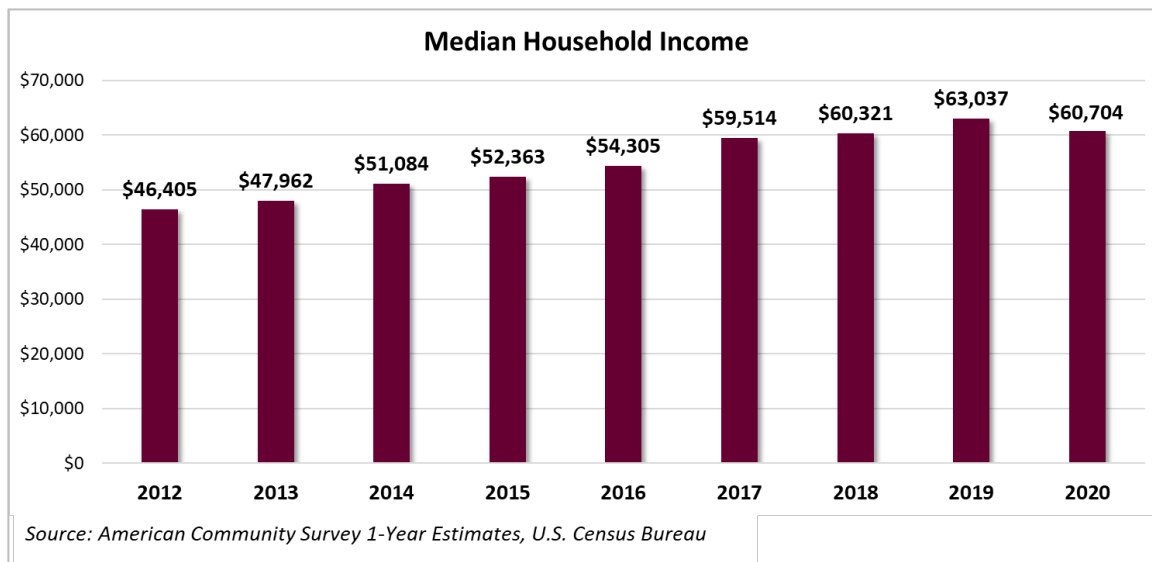
Per Capita Income

Higher than average unemployment, coupled with larger than average family sizes, contributes to relatively low per capita income in Stanislaus County. Per capita income in Stanislaus County is comparatively low with an annual income of \$26,258, which is 29% lower than California’s annual income of \$36,955. Hughson has the highest per capita income in the County at \$33,014 per person, and Ceres has the lowest per capita income with \$19,913 per person.



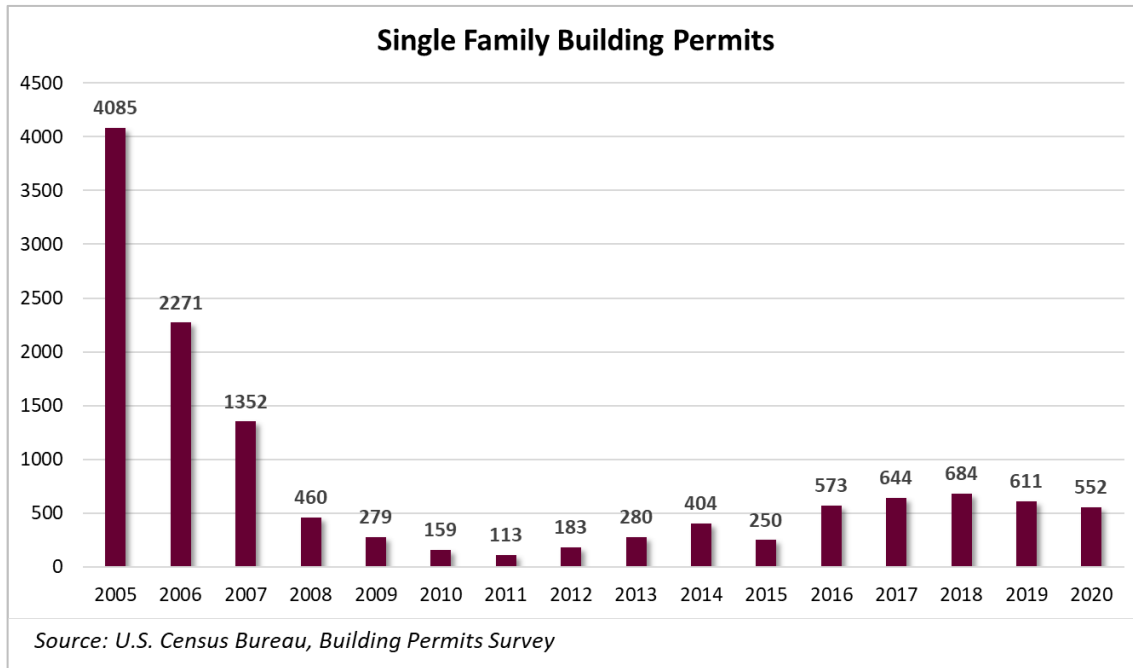
Median Household Income

Median household income in Stanislaus County was \$60,704 in 2020, which is 3.8% decrease when compared to median income in 2019 (\$63,704).



Single-Family Building Permits

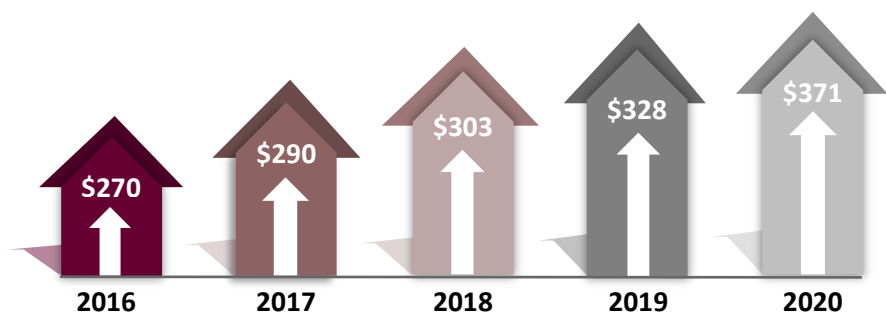
Stanislaus County tracks issuance of single-family residential construction permits as a way of monitoring the home construction, building materials, and construction employment sector. Issued permits plummeted from a high of over 4,000 in 2005 to a low of 113 in 2011. Issued permits were down 59 (9.7%), from 2019 to 2020.



Median Home Prices

Median home price in the fourth quarter of 2020 was \$371,000 and increased \$101,000 (37.4%) from the fourth quarter of 2016.

Year	Median Home Price
2012	\$151,000
2013	\$194,000
2014	\$219,000
2015	\$242,000
2016	\$270,000
2017	\$290,000
2018	\$303,000
2019	\$328,000
2020	\$371,000



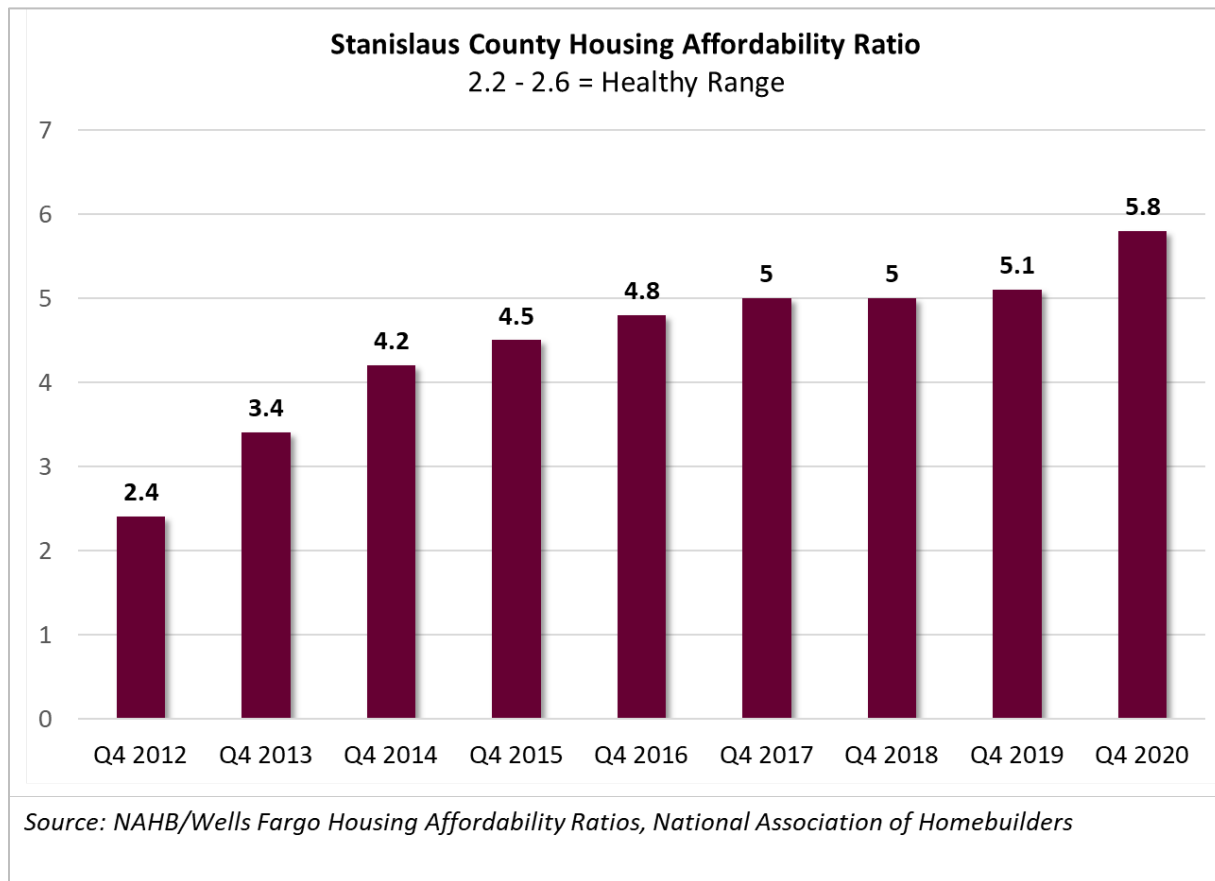
Dollars shown in thousands.

Source: Wells Fargo Housing Opportunity Index – 4th Quarters

Home Affordability

A ratio of median home prices to household income in the 2.2 to 2.6 range has historically been viewed as an indicator of home affordability nationally. In 2012, the affordability ratio in the County was low, at 2.4. The

affordability ratio in 2020 was 5.8, higher than the historical average. As home prices increase and wages remain flat, the ratio will continue to reflect less affordability for County residents.



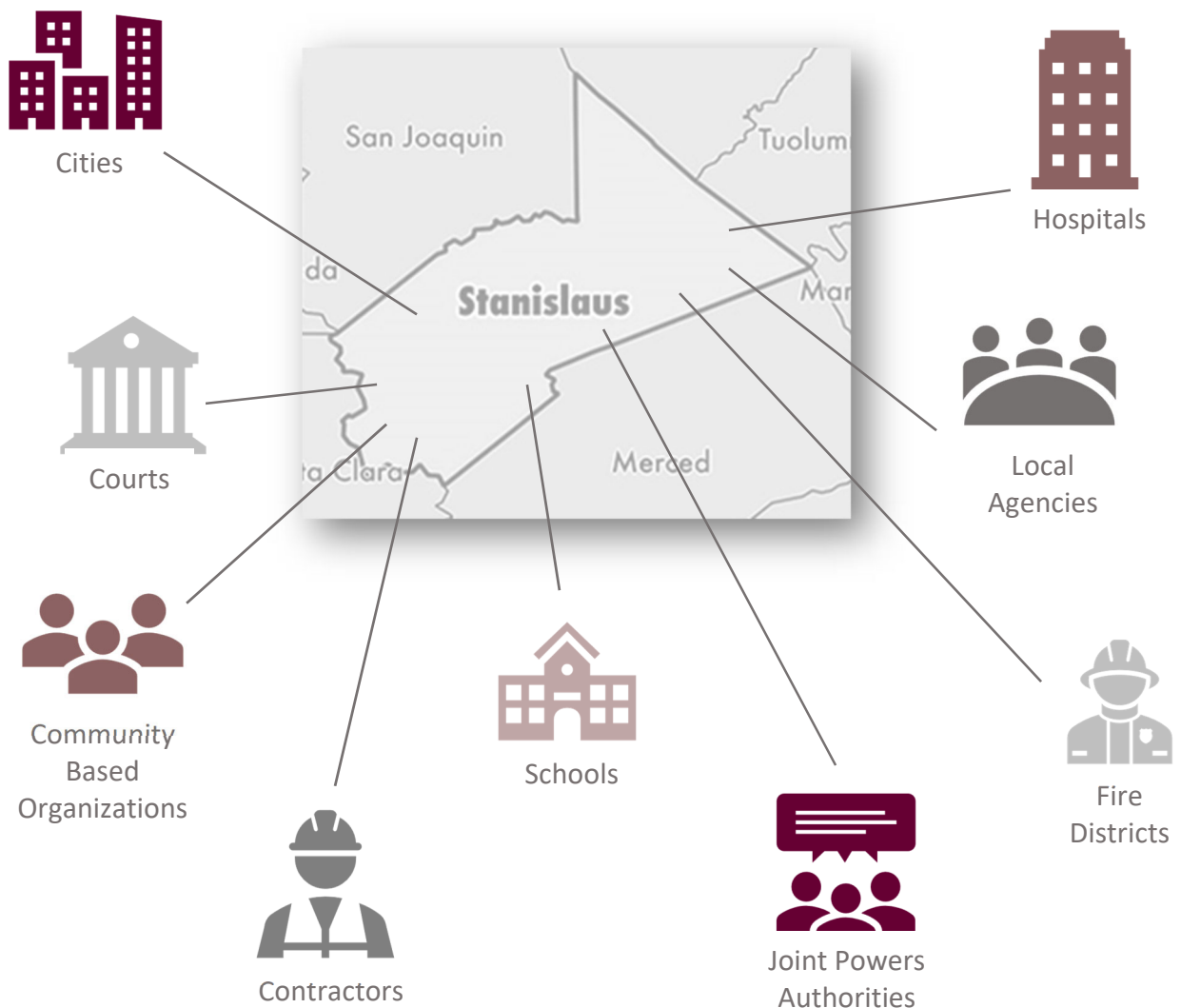
Comprehensive Response to COVID-19 Pandemic

The County organization is diverse, and departments are responsible for a wide range of businesses and services to the community. Maintaining these core functions and the safety-net programs while leading the community in response to the COVID-19 pandemic has stretched County resources in ways not previously imagined. Emergency response functions will be more expansive and necessary over a longer duration than any prior disaster faced by the County. With the leadership of the Board of Supervisors, County staff have worked creatively, through teamwork and effective partnerships to support the community, reduce COVID-19 spread, and respond to those in need with compassion. To assist with the burden of responding to the emergency, the County has benefited from Federal and State economic support in the form of Coronavirus Aid, Relief, and Economic Security Act (CARES), Coronavirus Relief Fund (CRF) and American Rescue Plan Act (ARPA) funding. Benefiting programs are in the areas of health, mental health, non-profit, economic development, and social services. Balancing community services and traditional County business while effectively responding to COVID-19 will continue to challenge the organization.

Stanislaus County Partnership Continuum

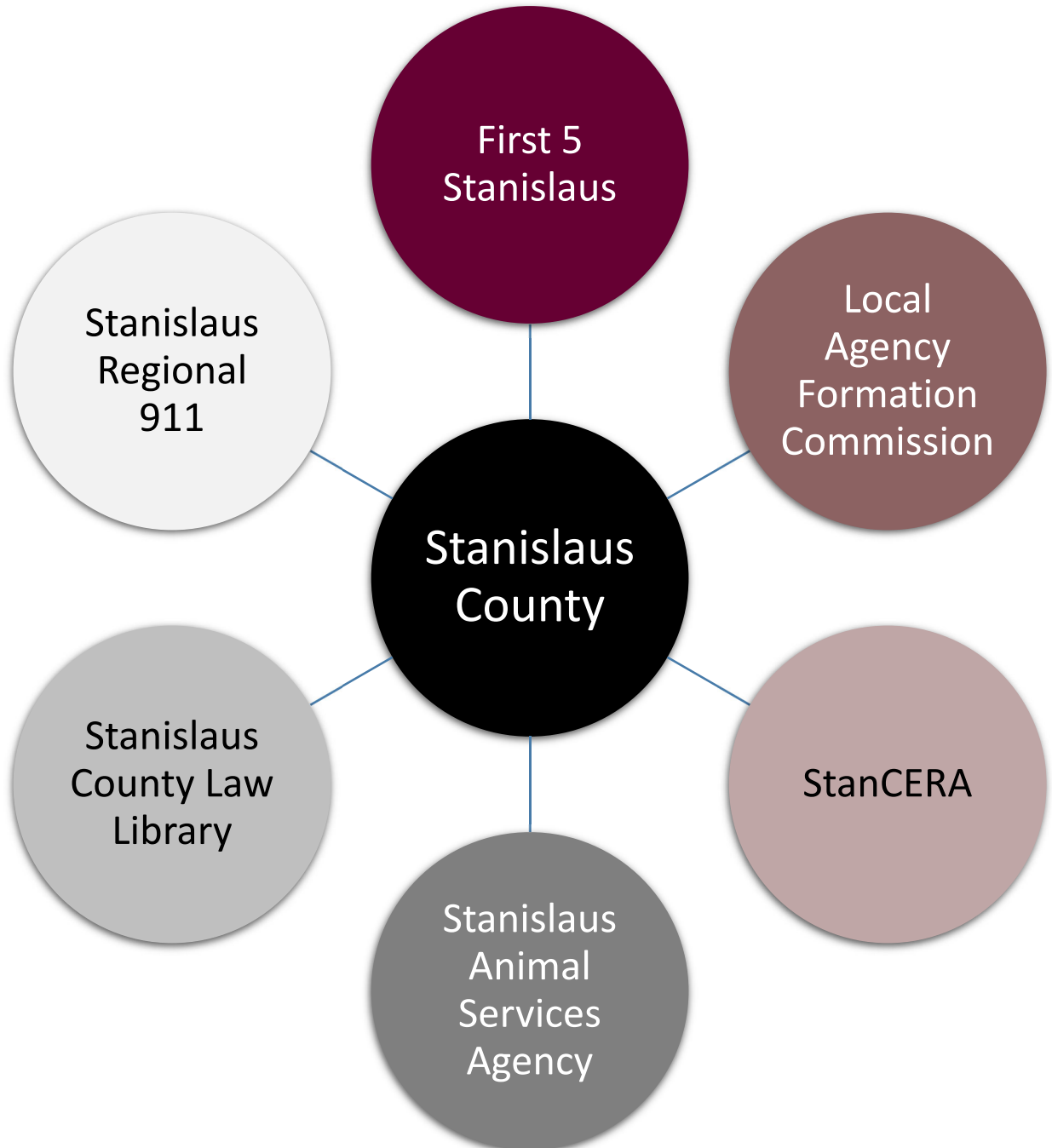
The Stanislaus County organization does not operate within a bubble. Instead, it relies heavily on quality partnerships with local agencies, businesses, and organizations to accomplish its goals and meet the needs of those in the community. These partnerships range from contracting a variety of services with local vendors and community-based organizations; working collaboratively alongside joint powers authorities and local agencies; and coordinating efforts and solutions with cities, schools, hospitals, fire districts, and courts to efficiently and effectively provide the programs and services that support and protect the men, women, and children living in Stanislaus County. These critical partnerships allow County departments and their staff to maximize the quantity and quality of services available to the community while working to affect positive results in line with Board of Supervisors’ priorities:

- Supporting Strong and Safe Neighborhoods*
- Supporting Community Health*
- Developing a Healthy Economy*
- Promoting First-Rate Learning*
- Delivering Efficient Public Services and Community Infrastructure*



Community Partnerships

Stanislaus County has several partners closely tied to the organization. First 5 Stanislaus, Local Agency Formation Commission (LAFCO), StanCERA, Stanislaus Animal Services Agency (SASA), Stanislaus County Law Library, and Stanislaus Regional 911 provide a variety of valuable services to the community. While these distinct agencies operate under their own respective governing boards and their budgets are not included in the overall County budget totals, Stanislaus County serves as the employer of record for the staff operating them. Additionally, these organizations utilize County resources, including the financial management system to budget and monitor operations, and benefit from the support provided by service departments, including the Chief Executive Office, Auditor-Controller, County Counsel, and General Services Agency, among others.





First 5 Stanislaus

In November of 1998, California voters passed Proposition 10, an initiative popularly known as the California Children and Families Act. The initiative's goal is simple: to help ensure that the youngest children, from prenatal through age five, get the best possible start in life. The ballot measure added a tax of 50¢ per pack on all cigarettes purchased in the State along with a comparable tax on other tobacco products. The revenue collected is used to create and supplement systems of care that promote early childhood development. These tasks are addressed by an Executive Director and four other County staff serving under the guidance of a nine-member Commission. The mission of First 5 Stanislaus is to be a catalyst to help give children and families the best start.

First 5 Stanislaus is implementing a five-year strategic plan approved by their commission in December 2018 which outlines the organization's core goals, objectives, and strategies. Prioritized roles for First 5 include: capacity builder, systems builder, convener/collaborator, and policy advocate.

The goals of First 5 are broken into four areas of focus:

- Families are supported and safe in communities that are capable of supporting safe families;
- Children are eager and ready learners;
- Children are born healthy and stay healthy; and
- Sustainable and coordinated systems are in place that promote the well-being of children ages 0-5.

The annual budget for First 5 Stanislaus includes program, administrative, and evaluation expenditures:

- **Program** expenditures make up approximately 86% of the Commission's budget and support contracts executed with nearly a dozen public and private non-profit agencies containing scopes of work designed to address the Commission's four areas of focus and desired objectives.
- **Administrative** expenditures make up approximately 13% of the Commission's budget and represent expenses incurred but not directly tied to programs and evaluation. These expenses go to support the ongoing work of the organization in areas such as accounting, payroll, certain accounts payable, strategic planning, rent, a percentage of utilities, insurance, etc.
- **Evaluation** expenditures, which make up approximately 1% of the Commission's budget, are used to compare actual results of contractors to planned results. Evaluation findings are used to develop recommendations involving program changes and funding allocations.

The First 5 Stanislaus Fiscal Year 2021-2022 Budget was adopted on May 25, 2021, by the First 5 Stanislaus Commission, reflecting the continual development and implementation of the strategic plan. The \$4.9 million budget is funded by \$4.9 million in estimated revenue, resulting in a slight increase to ending fund balance; there is no impact to the Stanislaus County General Fund.

First 5 Stanislaus	FY 2021-2022
Budget in Brief	Approved Budget
Total Revenue	\$ 4,935,748
Use of Fund Balance/Retained Earnings	\$ (40,122)
Gross Costs	\$ 4,895,626
General Fund Contribution	\$ -
% Funded by General Fund	0.0%
Total Allocated Positions	5

In response to the tremendous population increase California experienced following World War II and the sporadic formation of cities and special service districts that resulted, the Governor appointed the Commission on Metropolitan Area Problems in 1959 to study and make recommendations on the misuse of land resources and the growing complexity of overlapping local governmental jurisdictions. The Commission's recommendations on local governmental reorganization were introduced in the Legislature in 1963 and resulted in the creation of Local Agency Formation Commissions, or LAFCOs.



The Stanislaus LAFCO is responsible for coordinating logical and timely changes in local governmental boundaries, adopting Spheres of Influence for each city and special district within Stanislaus County, and preparing Municipal Services Reviews for agencies within its purview. The Commission's efforts are directed to seeing that services are provided efficiently and economically while protecting agricultural and open-space lands. LAFCO is an independent agency operated by three County staff, is governed by a five-member Commission, and functions in accordance with Government Code Section 56000, the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000, et. seq.

The Stanislaus LAFCO has the following objectives:

- **To encourage the orderly formation of local governmental agencies**
 - LAFCOs review proposals for the formation of new local governmental agencies and changes of organization in existing agencies. The complexity of local government, with agency boundaries often unrelated to one another and sometimes overlapping at random, can lead to higher service costs to the taxpayer and general confusion with regard to service jurisdictions. LAFCO decisions strive to balance the competing needs for affordable housing, economic opportunity, and conservation of natural resources.
- **To preserve agricultural land resources**
 - LAFCO must consider the effect that any proposal will produce on existing agricultural lands. By guiding development towards vacant urban land and away from agricultural preserves, LAFCO assists with the preservation of valuable agricultural resources.
- **To discourage urban sprawl**
 - Urban sprawl can best be described as irregular and disorganized growth occurring without apparent design or plan, characterized by the inefficient delivery of important urban services (police, fire, water, and sanitation) and the unnecessary loss of agricultural land. By discouraging sprawl, LAFCO discourages the misuse of land resources and promotes a more efficient system of local governmental agencies.

The Stanislaus LAFCO is funded by agency contributions from the County and nine cities, as outlined by Government Code Section 56381(b).

Local Agency Formation Commission	FY 2021-2022
Budget in Brief	Approved Budget
Total Revenue	\$ 266,579
Use of Fund Balance/Retained Earnings	\$ 42,402
Gross Costs	\$ 555,560
General Fund Contribution	\$ 246,579
% Funded by General Fund	44.4%
Total Allocated Positions	3

The Stanislaus LAFCO budget for Fiscal Year 2021-2022 was adopted by the Commission on May 26, 2021. The \$555,560 budget is funded by \$266,579 in estimated revenue derived from agency contributions and fees along with the use of \$42,402 in fund balance. Stanislaus County comprises 50% of the county/city allocations, resulting in a General Fund Contribution of \$246,579 (part of total revenue, shown separately here).



StanCERA

The Stanislaus County Employees' Retirement Association (StanCERA) is a public employees retirement system operating under the County Employees Retirement Law of 1937, Government Code Section 31450, et. seq., and the California Public Employees' Pension Reform Act (PEPRA). The association administers the retirement benefits for employees of Stanislaus County, City of Ceres, Superior Court, East Side Mosquito Abatement District, Stanislaus Council of Governments (StanCOG), Keyes Community Services District, Salida Sanitary District, and Hills Ferry Cemetery District, all located in Stanislaus County.

StanCERA's mission is empowering its members through education and technology to play a proactive role in understanding and managing their retirement benefits. Its vision is to provide and promote comprehensive and financially sound retirement in a professional, efficient, and courteous manner.

StanCERA is governed by a nine-member Board of Retirement that exercises authority and control over the management of the retirement plan and is responsible for establishing StanCERA's bylaws and policies in accordance with applicable local, State, and Federal laws. The Executive Director oversees 15 other County staff in executing policy, internally and through the use of prudent external experts.

The Board of Retirement oversees and guides the plan subject to the following basic fiduciary responsibilities:

- To act solely in the interest of, and for the exclusive purpose of providing economic benefits to participants and their beneficiaries;
- To act with the care, skill, prudence, and diligence of a prudent expert in the investment of plan assets; and
- To diversify the investments of the plan so as to minimize the risk of loss and to maximize the rate of return, unless under the circumstances it is clearly prudent not to do so (diversification is applicable to the deployment of the assets as a whole).

StanCERA's Strategic Plan 2020-2022 identifies the following five objectives:

- Develop an Organizational Structure reflective of their operational capabilities and succession planning needs
- Successful implementation/completion of the Pension Administration System (PAS)
- Development and implementation of a formalized succession plan for StanCERA
- Development of a formalized Operational Risk Management Plan
- Process documentation and standardization of the Investment Governance process

The StanCERA budget for Fiscal Year 2021-2022 was adopted on May 25, 2021. The \$5.5 million budget is fully funded by employer and employee contributions and undistributed investment earnings. There is no direct impact to the County General Fund; however, employer contributions for staff are at least in part funded by the County General Fund.

StanCERA	FY 2021-2022
Budget in Brief	Approved Budget
Total Revenue	\$ -
Use of Fund Balance/Retained Earnings	\$ 5,527,401
Gross Costs	\$ 5,527,401
General Fund Contribution	\$ -
% Funded by General Fund	0.0%
Total Allocated Positions	16

On October 27, 2009, a joint powers agreement between the cities of Ceres, Hughson, Modesto, Patterson, Waterford and Stanislaus County established the Stanislaus Animal Services Agency (SASA), a public entity separate and distinct from its member entities. The purpose was to create shared governance with participating agencies where the joint operation, governance, and management of an animal services facility served the mutual benefit of each member agency and their respective residents to provide efficiencies and economy through cooperation.



SASA is governed by a six-member Board, represented by the City Manager from each city partner agency and the Chief Executive Officer of Stanislaus County, with each member paying their proportional share of capitalized and operational costs, as identified in the annual budget. An Executive Director oversees shelter operations and 34 other County staff as they work to provide a variety of services to the community, including pet adoption services, vaccination clinics, licensing, and coordination with pet rescue organizations, along with seasonal promotions and programs advocating for the health and safety of pets.


Animal Services effectively promotes the humane and responsible care of companion animals, reducing the euthanasia of sheltered animals, and responding to the needs of the community. They work to establish and maintain a safe and healthy environment between humans and animals in Stanislaus County, with an intent to:

- Protect the public's safety by enforcing animal codes, ordinances, and animal quarantines
- Prevent and investigate the inhumane treatment of animals
- Educate and inform the public in the areas of animal codes, animal ordinances, and responsible pet ownership
- Respond to emergency service requests from the public or law enforcement as quickly as possible
- Respond to routine service requests from the public
- Impound (domestic and wild) stray animals
- Provide aid and services to help the public locate lost animals
- Implement, maintain, and encourage an adoption program for impounded animals
- Provide, with veterinary supervision and/or assistance, medical attention for all impounded animals

Over the past few years, SASA has identified, applied for, and received funding from various grant opportunities to improve shelter operations, decrease the stray cat population, increase compliance with licensing requirements, and offer additional services to the community while limiting the cost impact to agency partners. Additionally, the agency has developed and maintained an active presence online and through social media channels to encourage pet adoptions, search for lost pets, and share pertinent information with the community in an effective and timely manner.

Stanislaus Animal Services Agency	FY 2021-2022 Approved Budget
Budget in Brief	
Total Revenue	\$ 3,015,028
Use of Fund Balance/Retained Earnings	\$ -
Gross Costs	\$ 5,119,364
General Fund Contribution	\$ 2,104,336
% Funded by General Fund	41.1%
Total Allocated Positions	35

The SASA budget for Fiscal Year 2021-2022 was adopted on June 17, 2021. The \$5.1 million budget is funded by \$3 million in revenue from various fees and partner contributions. The Stanislaus County partner contribution makes up 41.1% of the overall budget, resulting in a County General Fund Contribution of \$2.1 million (part of total SASA revenue, shown separately here).



Stanislaus County Law Library

The Stanislaus County Law Library is a public library established by the Stanislaus County Board of Supervisors in 1893 to provide free access to legal information for the judiciary, members of the State Bar, public officials, and all residents of the County. In addition to making materials available for those performing legal research, the Law Library provides legal education materials, general legal education classes, conference room rental, reading and study rooms, public computers, printers, copiers, fax services, and document delivery.

Legal research books and databases are costly and not readily available at most public libraries, making this a critical resource for professionals who may not have private libraries vast enough to satisfy their research needs and students of law seeking access to multiple sources of information to assist in their studies and preparation for the State Bar exam. Additionally, members of the public have access to legal information to represent themselves in court, participate in the legal system, resolve legal disputes, engage in commerce, or tend to personal affairs.

The library is governed by a seven-member Board of Trustees pursuant to the California Business and Professions Code section 6300, et. seq. The Trustees are made up of Stanislaus County judges, members of the State Bar, and an appointee of and for the Chairperson of the Board of Supervisors.

The mission of the Law Library is to help the public access the judicial system by providing legal and educational resources and guidance on their use. The Law Library is operated by two County staff, a Director and Library Assistant, who provide customers with reference assistance, helping patrons identify and locate relevant text and online resources to answer and research legal questions (staff cannot lawfully give legal advice to patrons or assist with form preparation).

The library collection is comprised of print and electronic resources, offering patrons a broad selection of primary and secondary materials for both State and Federal legal issues, with a focus on California-based information.

- The physical collection includes 14,011 total volumes and 142 CDs, DVDs, and tapes.
- Their electronic collection provides a wealth of information: the Westlaw and FastCase subscriptions offer patrons primary resources and a large selection of secondary practice materials for all State and Federal jurisdictions; the CEB OnLaw subscription offers virtually every practice guide published by Continuing Education of the Bar (CEB), along with email access to forms and templates; and their EBSCO Host's Legal Information Reference Center offers access to self-help guides published by Nolo Press. Additionally, both Westlaw and CEB OnLaw can be accessed wirelessly in the library or on their public computers. The Stanislaus County Law Library website offers sample forms, self-help books, and resource referrals that can be accessed by the public from any electronic device.

The Stanislaus County Law Library budget of \$417,423 was adopted on June 24, 2021. The budget is funded by \$460,325 in revenue, which includes a one-time infusion of State funds and results in savings of \$105,023 to fund balance. Stanislaus County provides funding to cover annual lease costs, resulting in a General Fund Contribution of \$62,121 (part of total library revenue, shown separately here).

Stanislaus County Law Library		FY 2021-2022
Budget in Brief		Approved Budget
Total Revenue	\$	460,325
Use of Fund Balance/Retained Earnings	\$	(105,023)
Gross Costs	\$	417,423
General Fund Contribution	\$	62,121
% Funded by General Fund		14.9%
Total Allocated Positions		2

As a means to implement local emergency dispatch services, the Stanislaus County Communications Department was formed in 1978, taking separate dispatch centers that were in existence in the County and joining them together for the operation of a 911 system. By 1981, the Communications Center was fully operational with an online computer aided dispatch (CAD) system. Over time, the center, commonly referred to as Emergency Dispatch, became the main public safety answering point (PSAP) for Stanislaus County.



Stanislaus Regional 911

Stanislaus Regional 911 (SR 911) was formed through a joint powers agreement between Stanislaus County and the City of Modesto in 1998, transitioning from a department and creating an entity separate from the County. The organization has continued to thrive and operate as the primary PSAP for Stanislaus County since then. At present, all local fire and law enforcement dispatches are carried out from this center with the exception of Oakdale City Police, Ceres City Police, Newman City Police, and Turlock City Fire and Police.

SR 911 is governed by a seven-member Commission, made up of representatives from its member agencies: Modesto City Council, Stanislaus County Board of Supervisors, Modesto City Manager, County Chief Executive Officer, City Manager from one of the other member cities, Modesto Police Chief or County Sheriff, and County Fire Warden or Modesto Fire Chief (the last two positions rotate on an annual basis with one County and one City and one law enforcement and one fire representative serving simultaneously).

A distinct Dispatch Advisory Board meets regularly and advises the Commission on projects and budget, forwarding recommendations as appropriate. The Dispatch Advisory Board is made up of the County Sheriff, Modesto Police Chief, County Fire Warden, Modesto Fire Chief, and County Chief Probation Officer.

SR 911 provides 24 hours-a-day, seven days-a-week public safety emergency dispatch services and serves as the local answering point for the 911 telephone system. The agency is operated by an Executive Director and 58 other County employees, including administrative, information technology, and dispatcher staff. Emergency dispatchers answer emergency and non-emergency phone calls, working with various positions to cover all law enforcement and fire service calls. Dispatchers serve as a vital link between the citizens of the County and the officers and fire fighters in the field, providing critical information and support to those on the other end of the line during a variety of emergency situations.

SR 911 works closely with the Emergency Operations Command Center during times of local emergency, such as floods and fires. They also provide access to State and Federal law enforcement networks for all County agencies. Providing superior customer service is a priority and the agency regularly reports on response times, call counts, and other special information for transparency and quality assurance.

Stanislaus Regional 911	FY 2021-2022
Budget in Brief	Approved Budget
Total Revenue	\$ 5,592,763
Use of Fund Balance/Retained Earnings	\$ 1,077,270
Gross Costs	\$ 9,217,178
General Fund Contribution	\$ 2,547,145
% Funded by General Fund	27.6%
Total Allocated Positions	59

The SR 911 budget for Fiscal Year 2021-2022 was adopted on June 16, 2021. The \$9.2 million budget is funded by \$5.6 million in estimated revenue and the use of \$1.1 million in fund balance. The Stanislaus County contribution is paid directly through the Sheriff and Probation departments, resulting in an indirect General Fund Contribution of \$2.5 million (part of total SR 911 revenue, shown separately here).

Introduction

The Adopted Proposed Budget for Fiscal Year 2021-2022 was approved by the Board of Supervisors on June 15, 2021. The 2021-2022 Recommended Final Budget incorporates changes to the Adopted Proposed Budget in response to State Budget actions, updated revenue estimates, department operational needs, and the year-end closing of the County's financial books while providing Stanislaus County with a balanced operational plan for Fiscal Year 2020-2021. Additional adjustments to the County's budget are routinely made as needed throughout the fiscal year as part of quarterly financial reports presented to the Board of Supervisors or as separate Board agenda items.

The Adopted Proposed Budget totaled \$1,462,709,244 for all funds. The Recommended Final Budget for all funds increased by \$27,105,094 for an updated total of \$1,489,814,338. Specifically, appropriations increased in General Fund, Enterprise Funds, and Internal Services Funds by \$35.3 million, \$4.2 million, and \$3.8 million, respectively. Departments within Special Revenue Funds decreased appropriations by \$16.1 million. There were no changes affecting Capital Projects.

The 2021-2022 Recommended Final Budget introduces the County's New Vision: *Becoming a Community of choice, where people live, work and thrive, a place worthy of calling home*; along with the Mission to guide the organization into the next decade: *We Build Community*. For planning and

presentation purposes, the County budget is developed and displayed consistent with the Board of Supervisors' priorities:

Supporting Strong and Safe Neighborhoods
Supporting Community Health
Developing a Healthy Economy
Promoting First-Rate Learning
Delivering Efficient Public Services
Delivering Community Infrastructure

These priorities are at the core of the Stanislaus County Strategic Planning process termed "Performance Visioning". Department budgets identify two-year objectives and success measures to demonstrate progress towards Board goals in each priority area.

Consistent with standard accounting practices, the County's budget is divided into separate financial entities known as "funds." A fund contains a set of accounts that carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use these fund entities to segregate their financial resources and demonstrate legal compliance. The County's budget includes the three "governmental funds" of General, Special Revenue, and Capital Projects to account for local government activities. The County also uses two proprietary fund types that are for "business-type" activities, Enterprise and Internal Service funds.

Highlights of 2021-2022 Final Budget Recommendations

The Recommended 2021-2022 Final Budget includes adjustments in each Board priority that will increase appropriations/spending authority for the County by \$27.1 million; key highlights include:

Supporting Strong and Safe Neighborhoods – Increase \$14.9 million

The District Attorney will renew contracts for specialized services, continue technology projects and support for the Family Justice Center; Probation will fund the first-year of the body worn camera and

taser program to enhance staff and customer safety, continue progress on the Blue Gum parking lot project, and support for the CARE 2.0 program; Public Defender will add one new Manager position to provide oversight of clerical/accounting/management/office operations; the Sheriff will establish the Salida Substation for improved services to this unincorporated community, staffed by one Sergeant and five Deputy Sheriffs, along with two new staff and additional support for technology needs in the department, and nine positions to focus

on finance, community services and redirection of multiple Deputy Sheriff positions to higher level law enforcement work.

Supporting Community Health – Decrease \$111 million*

*(*decrease due to accounting adjustment to remove \$160.1 million from the Community Services Agency; excluding this book entry, this priority would be increasing \$49.1 million)*

Aging and Veterans Services will support pandemic recovery services for the older adult population, nutrition services, and the addition of one full-time Community Health Worker position for the Health Insurance Counseling and Advocacy Program; Behavioral Health and Recovery Services will add seven positions across the department along with contracted service provider benefits and medication services to benefit customers; Child Support Services will delete seven vacant positions to align with available budget; Community Services Agency will add to the Housing and Homeless Services programs along with a net of two new positions; Health Services Agency will continue to support Public Health COVID-19 response efforts and add 13 new positions related to this work and pandemic recovery, along with the addition of two positions for the Medical Therapy Unit to keep up with caseload growth.

Developing a Healthy Economy – Decrease \$6,500

Agricultural Commissioner and UC Cooperative Extension will recognize Performance Visioning Carryover Savings; Workforce Development will reduce appropriations to align with Federal/State allocations; Economic Development Bank will carryover funds for Alley Clean-up Pilot Program, Salida 4 Annexation, and Empire Storm Drain Fencing.

Promoting First-Rate Learning – Increase \$1.2 million

Library services will benefit through additional extra-help staff, contract support and capital asset upgrades including network infrastructure, exterior building improvements, lighting, replacement doors and a 3D printer.

Delivering Efficient Public Services – Increase \$18.3 million

Assessor will continue progress on the technology project to support commercial and industrial valuation systems; Clerk-Recorder will focus on the office remodel project and support the 2022 Gubernatorial Election; Chief Executive Office/ Human Relations will add net four new positions to administer and account for Federal funds related to COVID-19 recovery, provide Cannabis Industry support, establish the Department Support Unit to provide specialized HR support and embedded Management Consultants in 19 departments, along with a closed captioning project and ADA compliance alterations at Tenth Street Place; General Services Agency will address carryover projects for ADA, Public Safety Master Plan and deferred maintenance at County Center III along with the addition of five new positions to benefit internal operations including fleet services, facilities maintenance, Parks and Recreation projects, and County Purchasing; and finally a new Contribution to Fire Districts is recommended to provide \$1.2 million of Public Safety Sales tax revenue equal to the proportionate benefit received by the County after the loss of ERAF funds. Includes \$400,000 for the Fire Warden to administer in partnership with the Fire Authority for the benefit of countywide fire service.

Delivering Community Infrastructure – Increase \$103.7 million

Environmental Resources will support department operations, fund two previously vacant Zoning Enforcement Officers, add four full-time positions to support Fink Road Landfill, and operational costs for the Groundwater program; Parks and Recreation will support four Park Maintenance Worker positions at Community Parks, LaGrange OHV park, Modesto Reservoir and Woodward Reservoirs along with funds for various park projects and fixed assets necessary to maintain park facilities; Planning and Community Development will continue work on board-approved, grant funded services to assist the County's Homeless population; Public Works will support multi-year road and bridge projects, along with five new positions to support Morgan Shop, Stormwater management and various Public Works projects.

Recommended Final Budget by Fund Type

General Fund

The General Fund is used to pay for core services such as public safety, parks and recreation, planning and community development, justice administration, tax assessment and collection, and a host of other vital services. The revenue used to pay for these services comes primarily from local taxes such as property tax and sales tax, franchise fees, charges for services, and a variety of other discretionary sources. Included in the General Fund is the Debt Service budget that provides funding for annual County debt obligations of approximately \$1 million. The Final Budget for the General Fund is \$411.8 million, an increase of \$15.5 million from the 2020-2021 Adopted Final Budget of \$396.3 million, and an increase of \$35.3 million above the 2021-2022 Adopted Proposed Budget of \$376.5 million.

Final Budget Summary by Fund Type	Total Recommended Appropriations	Total Recommended Revenue	Fund Balance and One-time Funding Required
General Fund	\$ 411,779,754	\$ 406,477,829	\$ 5,301,925
Special Revenue Fund	866,341,731	825,184,669	41,157,062
Capital Projects Fund	799,692	680,000	119,692
Enterprise Fund	74,699,763	65,269,886	9,429,877
Internal Service Fund	136,193,398	134,078,778	2,114,620
Total	\$ 1,489,814,338	\$ 1,431,691,162	\$ 58,123,176

The recommended increase in the General Fund from the 2020-2021 Adopted Final Budget to the 2021-2022 Recommended Final Budget includes base funding adjustments to cover the funded service level cost of all current programs and allocated positions, reduced by a 5% vacancy factor for most departments, as approved by the Board of Supervisors in the Adopted Proposed Budget. In addition, the \$35.3 million in the Final Budget recommendations includes \$15.6 million for Performance Visioning Carryover Savings (PVCS) which was generated and set aside at the end of Fiscal Year 2020-2021; \$16.1 million in technical adjustments for items previously approved by the Board; and \$3.6 million of increased support for unmet needs requested by departments and

detailed in the individual department narratives and Schedule 9s.

The recommended funding level for General Fund budgets relies on \$149.6 million in department revenue and \$256.9 million in Discretionary Revenue. The General Fund assumes the use of \$5.3 million in fund balance, bringing total funding sources for the General Fund to \$411.8 million. The General Fund balance on July 1, 2021 was \$254,315,738 with a projected fiscal year-end fund balance of \$249,013,813 on June 30, 2022.

Discretionary Revenue is the revenue that is available to the Board of Supervisors to fund programs at their discretion. Much of Discretionary Revenue funding supports public safety and criminal justice services provided by the Sheriff, District Attorney, Public Defender, and the Probation Department, as well as government-related services provided by the Chief Executive Office, Agricultural Commissioner, Treasurer-Tax Collector, Auditor-Controller, and Assessor. The health and human services departments use Discretionary Revenue to support maintenance of effort requirements, allowing them to obtain additional revenue for a variety of Federal-supported and State-supported programs and services.

The 2021-2022 Recommended Final Budget includes estimated Discretionary Revenue of \$256.9 million, which is 6.4%, or \$15.5 million, above the 2021-2022 Adopted Proposed Budget of \$241.3 million. The \$256.9 million represents an increase of 1.4%, or \$3.6 million, from Fiscal Year 2020-2021 actual receipts of \$253.3 million. The recommended increase in Discretionary Revenue is largely attributed to growth in sales tax projections, along with updated projections for property tax revenue growth of 4.1% to align with the Assessment Roll.

Discretionary Revenue Final Budget Adjustments				
Discretionary Revenue Category	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
	2019-2020	2020-2021	2021-2022	2021-2022
	Actuals	Actuals	Proposed Budget	Final Budget
Taxes	\$ 173,614,723	\$ 185,263,902	\$ 179,272,000	\$ 186,754,000
Licenses, Permits, and Franchises	1,110,825	1,160,216	1,100,000	1,100,000
Fines, Forfeitures, and Penalties	2,687,844	1,300,819	1,100,000	1,100,000
Revenue from the Use of Money	12,149,814	6,941,042	5,400,000	3,300,000
Intergovernmental Revenue	48,660,859	51,499,785	48,132,000	57,732,000
Charges for Services	2,459,134	3,185,009	3,252,000	3,783,949
Miscellaneous Revenue	(270,176)	180,870	-	-
Other Financing Sources	3,651,212	3,730,542	3,084,000	3,084,000
Total Discretionary Revenue	\$ 244,064,235	\$ 253,262,185	\$ 241,340,000	\$ 256,853,949

Ongoing analysis of Discretionary Revenue is conducted throughout the fiscal year as revenue is received. Any necessary adjustments to the Discretionary Revenue budget will be included in subsequent reports to the Board to reflect the most up-to-date information.

Special Revenue Funds

Special Revenue Funds are a fund type used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Special Revenue Funds account for over half of Stanislaus County's budget. Some of the larger Special Revenue Funds include Behavioral Health and Recovery Services, Community Services Agency, Workforce Development, Child Support Services, Environmental Resources, Public Works, and a variety of grant-related programs. The Recommended Final Budget for Special Revenue Funds for Fiscal Year 2021-2022 is \$866.3 million, a decrease of \$47.5 million from the 2020-2021 Adopted Final Budget of \$913.8 million. Budgets within the Special Revenue Funds are supported by \$800.9 million in department revenue, the use of \$41.2 million in departmental fund balance, and a \$24.3 million General Fund contribution. The Special Revenue Funds began the fiscal year with \$295.9 million in fund balance and are projected to end the year with a fund balance of \$254.8 million.

Capital Projects Funds

The Courthouse Construction Fund and the Criminal Justice Facilities Fund are the two remaining budgets in Capital Projects Funds. This fund type is typically used to account for financial resources that are used for the acquisition or construction of major capital facilities for the County. The Recommended Final Budget for Capital Projects Funds for Fiscal Year 2021-2022 is \$799,692.

Budgets within Capital Projects Funds are funded by \$680,000 in department revenue and the use of \$119,692 in department fund balance. The Capital Project Funds began the fiscal year with \$3.6 million in fund balance and project a year-end fund balance of \$3.5 million.

Enterprise Funds

Enterprise Funds are set up for specific services that are funded directly by fees charged for goods and/or services. Examples of County Enterprise Funds include the Health Services Agency - Clinics and Ancillary Services budget, the County landfills, and the local transit system. The 2021-2022 Recommended Final Budget for Enterprise Funds is \$74.7 million, a decrease of \$9 million from the 2020-2021 Adopted Final Budget of \$83.7 million.

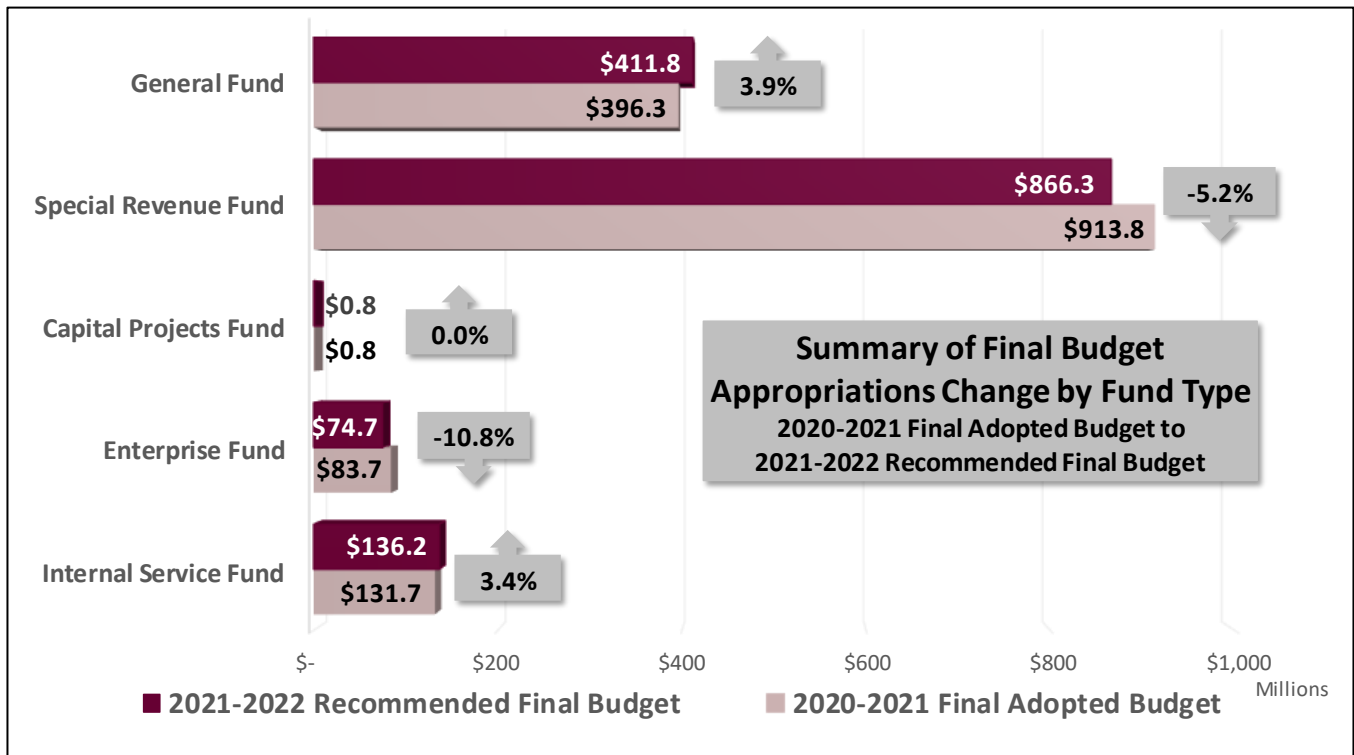
Budgets within the Enterprise Funds are funded by \$63 million in department revenue, the use of \$9.4 million in prior year retained earnings, and a \$2.3 million General Fund contribution. Enterprise Funds began the fiscal year with \$122.9 million in retained earnings and are projected to end the year with a retained earnings balance of \$113.5 million.

Internal Service Funds

Internal Service Funds are a proprietary fund type used to report activities that provide goods or services to other County departments or agencies on a cost-reimbursement basis. Examples of Internal Service Funds include Information Technology Central (ITC), General Services Agency (GSA) Central

Services and Fleet Services divisions, and a variety of County self-insurance funds within the Human Relations Division of the Chief Executive Office. The 2021-2022 Recommended Final Budget for Internal Service Funds totals \$136.2 million, an increase of 3.4% or \$4.5 million from the 2020-2021 Adopted Final Budget of \$131.7 million.

The Internal Service Funds budgets are funded by a total of \$133.9 million in estimated department revenue, the use of \$2.1 million in retained earnings, and a \$176,579 General Fund contribution. Internal Service Funds began the fiscal year with a total of \$47.4 million in combined retained earnings and are projected to end Fiscal Year 2021-2022 with an ending retained earnings balance of \$45.3 million.



Recommended Final Budget by Priority

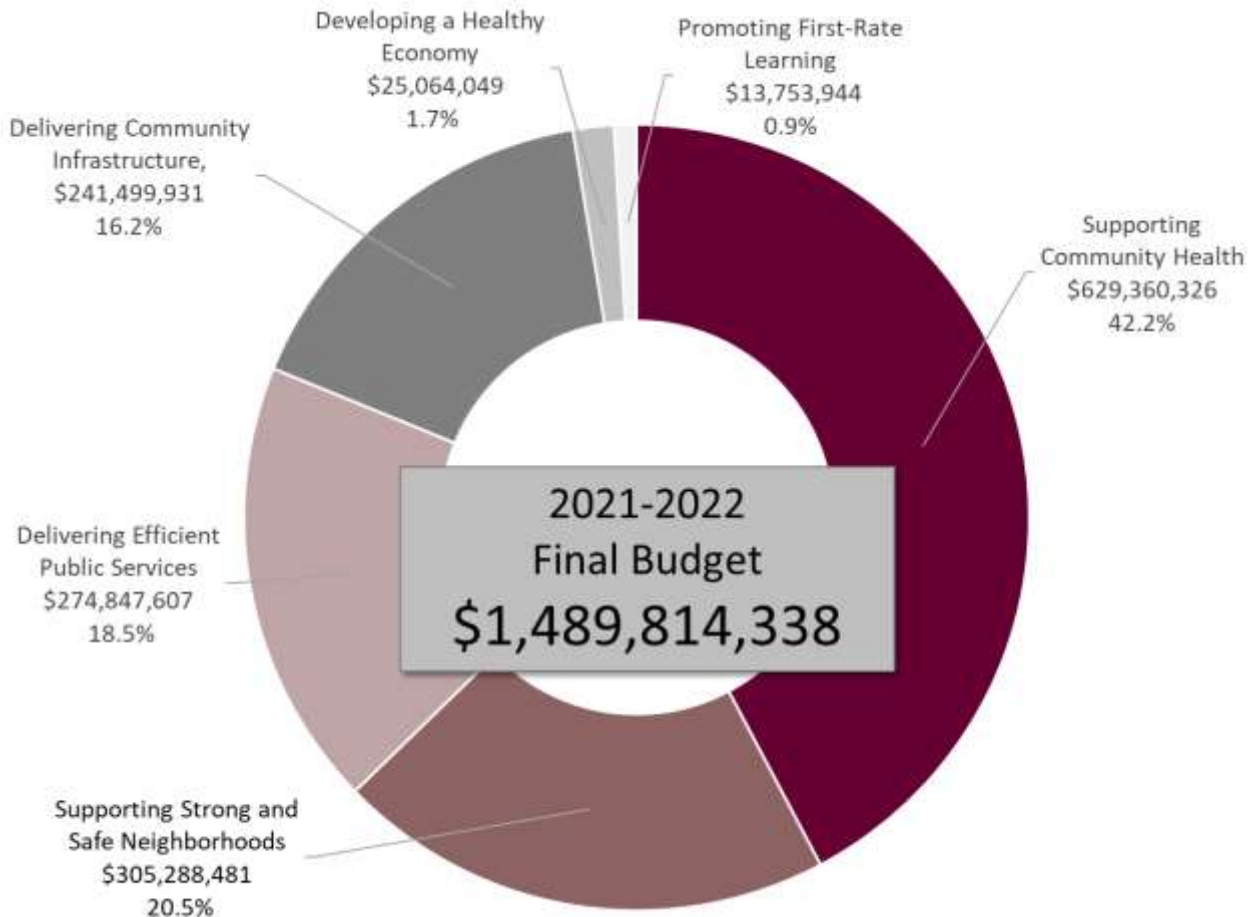
Below is a summary of the Recommended Final Budget by Board Priority Area. Detailed descriptions and recommendations can be found later in the document in their respective priority areas.

Summary of Recommended Final Budget by Board Priority	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2020-2021 Recommended Final Budget
RESOURCES							
Department Revenue*	\$ 102,124,159	\$ 589,612,075	\$ 44,469,412	\$ 12,902,604	\$ 188,568,044	\$ 210,424,819	\$ 1,148,101,113
County Match Revenue	617,328	23,316,764	-	491,810	504,535	1,805,663	26,736,100
Department Fund Balance/ Retained Earnings**	13,665,196	15,769,932	204,161	359,530	2,088,364	20,734,068	52,821,251
General Fund Contribution***	188,881,798	661,555	(19,609,524)	-	83,686,664	8,535,381	262,155,874
Total Recommended Final Budget Resources	\$ 305,288,481	\$ 629,360,326	\$ 25,064,049	\$ 13,753,944	\$ 274,847,607	\$ 241,499,931	\$ 1,489,814,338
APPROPRIATIONS							
Total Recommended Final Budget Appropriations	\$ 305,288,481	\$ 629,360,326	\$ 25,064,049	\$ 13,753,944	\$ 274,847,607	\$ 241,499,931	\$ 1,489,814,338

*Department Revenue excludes Discretionary Revenue of \$256,853,949; included, total County revenue is \$1.4 billion.

**General Fund has \$5.3 million in fund balance dedicated to balancing the Final Budget for a total use of \$58.1 million in fund balance.

***General Fund Contribution is funded by the use of \$256.9 million in Discretionary Revenue and \$5.3 million in fund balance.



Staffing Levels

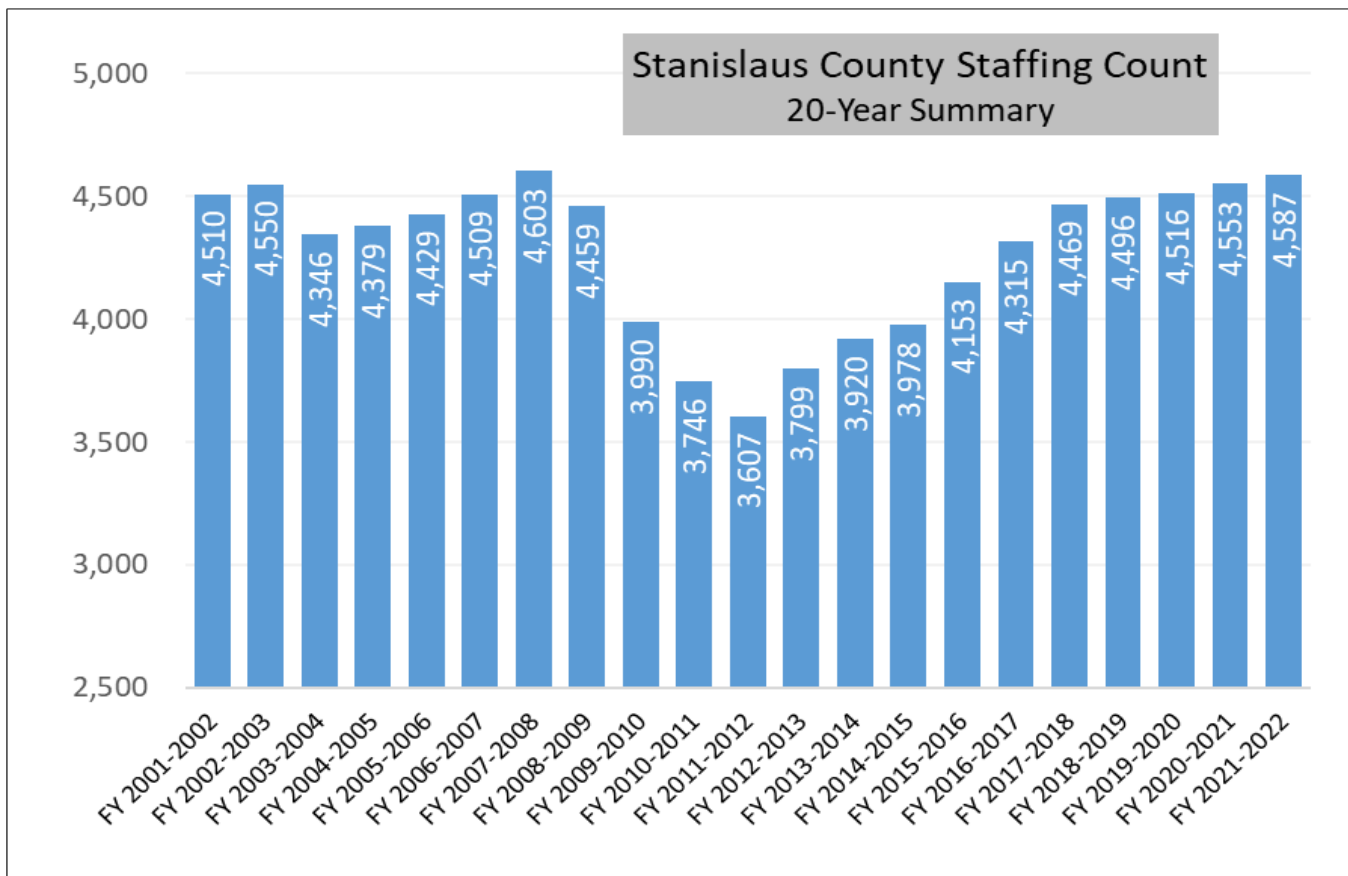
The 2021-2022 Final Budget staffing recommendations net an increase of 58 positions to the Countywide allocation count. The recommendations include the addition of 70 new positions and deletion of 12 vacant positions. The 2021-2022 Adopted Proposed Budget position allocation count totaled 4,529. The implementation of recommendations included in the Final Budget will bring the new allocation to 4,587 positions.

The County has developed a strong, sustainable workforce by taking a conservative approach to adjusting staffing levels and assessing the appropriate classifications and skillsets needed for optimal departmental operations and the provision of services to the community.

The chart below provides a 20-year historical summary of the staffing allocation count for Stanislaus County. Staffing has steadily increased

since Fiscal Year 2011-2012 as the County has rebounded from the Great Recession, with an average annual increase to staffing of 2.6% through Fiscal Year 2020-2021. Fiscal Year 2021-2022 recognizes a modest 0.7% increase to the staffing count over the prior fiscal year and accounts for the staffing recommendations in the Final Budget.

The 2021-2022 Final Budget staffing recommendations adjust staffing levels in support of department workload and restructuring, intended to improve department efficiencies and meet community needs. Positions are being recommended for departments within the Board priorities of Supporting Strong and Safe Neighborhoods, Supporting Community Health, Developing a Healthy Economy, Delivering Efficient Public Services, and Delivering Community Infrastructure.



Ongoing Challenges and Opportunities

Ongoing Operating Impacts During Pandemic

Balancing community services and traditional County business, while effectively responding to COVID-19, has continued to pose significant challenges for the organization. The Health Services Agency and Community Services Agency continue to have emergency response efforts deeply ingrained in their everyday operations in addition to the provision of various other programs and services relied upon by many of those in our community. Continuous support from the Chief Executive Office – Human Relations (CEO-HR) division and departmental HR staff across the organization has been needed to address the evolving needs of County personnel under ever-changing guidance from the State. CEO-HR must provide policy direction and assist departments in ensuring the safety of County staff and the public they serve. Compliance with various time-sensitive mandates imparts significant impacts to departments working to meet these obligations. Staff continue to work to balance these tasks, but the coordination of efforts is extensive, time-consuming, and redirects staff resources from traditional operational responsibilities.

Housing and Homelessness

Homelessness affects the health and safety of the community, requiring thoughtful, collaborative planning for solutions that often include assistance for those in dire need of physical and behavioral health services. Since 2018, the Community Assessment, Response, and Engagement (CARE) service model has provided the means for a multi-disciplinary approach to this growing issue, one that has become even more important during the pandemic. Expansion of this program was recently approved by the Board of Supervisors. With the implementation of CARE 2.0, staff can address the needs of a larger population through an enhanced approach to case management that will continuously engage and monitor individuals who might otherwise be ineligible for traditional case management services. Anticipated outcomes include a reduction in homelessness, incarcerations, and hospitalizations, and improvements to overall physical and behavioral health.

Employee Recruitment and Retention

Many County departments continue to struggle to recruit and retain quality staff, especially for high-level, professional positions. This issue has posed challenges in providing thoughtful succession planning and seamless transition upon employee retirements. Further, the ongoing needs for the emergency response have strained existing staff resources, which are reliant on the use of extra-help, retirees, overtime, and contracted support to meet the myriad demands placed on departments. The CEO-HR division is working to expand training opportunities, increase accessibility to valuable staffing resources, and improve recruitment and retention activities to address these issues.

Facilities and Infrastructure

The County's aging facilities and infrastructure require significant investment in annual repairs and maintenance, the need for demolition and/or remediation of old buildings and County sites, and ongoing capital improvement planning. This exposure is continually evolving and is factored into updates to the County's Long-Range Financial Model. Prudent debt service and planning is critical in supporting the organization in building and/or maintaining capital assets designed to best address the customer and staff needs of the future. Multi-departmental teams are being developed to address several large capital projects to best meet the needs of the overall organization.

Business Processes

The Enterprise Resource Planning (ERP) project, focused on the Countywide management of business processes through software and technology, was initiated to address the financial system needs of the County. A transition to Oracle Cloud will integrate the budget process, project tracking, and grant management with core financials to improve the user interface, security, and provide up-to-date technology while eliminating or reducing reliance on "shadow systems". The project is supported by three contracts: The Government Finance Officers Association (GFOA), Oracle Cloud Subscription Services, and AST, the recommended System Integrator.

Conclusion

The Fiscal Year 2021-2022 Recommended Final Budget is balanced with attention to the multi-year, long-range model, which provides guidance for financial decisions. Budget priorities are focused on existing service levels with targeted spending used to support additional positions with emphasis on public safety and community health, along with provisions for activities associated with the ongoing pandemic. The organization is benefiting from budget policies that have built up General Fund balance through conservative, steady strategic decisions. As a result, the County has been able to weather this past year

with confidence despite initial concerns about unstable revenue and a myriad of potential impacts due to the ongoing emergency.

This Recommended Final Budget for Year Two of 2020-2021/2021-2022 is the mid-point of Stanislaus County's two-year budget cycle. Over the course of the upcoming fiscal year, staff will work to closely align performance visioning and outcomes reporting, delayed from the Final Budget due to pandemic workload, with quarterly financial reports to the Board of Supervisors to benefit the public it serves.

Next Steps

The Stanislaus County Board of Supervisors will conduct the Recommended Final Budget public hearing during its regularly scheduled meeting on September 21, 2021, at 6:30 p.m. Given the broad scope of the County's budget, it is not uncommon for the County to make budget adjustments throughout the fiscal year. Such adjustments will be addressed as appropriate through the quarterly financial

reporting process or through separate agenda items presented to the Board, as needed.

The Stanislaus County 2020-2021/2021-2022 Recommended Final Budget for Year Two, can be found online at the County's website: <http://www.stancounty.com/budget>.

Budget Process and Financial Policies

To ensure the long-term economic stability of the organization, the County of Stanislaus has developed a series of policies addressing financial and budgetary issues. Using both operational guidelines and qualitative standards, these policies strive to maintain a stable and positive financial

position for the County for the foreseeable future. Moreover, they provide guidelines to management staff in planning and directing the County's day-to-day financial affairs and in developing recommendations to the Chief Executive Officer and the Board of Supervisors.

Budget Process

Basis of Budgeting

The fiscal year budget is prepared, reviewed, and approved in accordance with the provisions of Sections 29000 through 29144, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act. The County prepares a budget for each fiscal year on or before October 2, pursuant to the County Budget Act. Budgeted expenditures are enacted into law through the passage of an appropriation resolution. This resolution mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

The Budget and the Annual Financial Report are prepared using Generally Accepted Accounting Principles (GAAP). The accounts of the County are organized on the basis of fund and organizational groups, each of which is considered a separate accounting entity. Governmental type funds like the General Fund, Special Revenue Funds, Capital Projects, and Debt Service use the modified accrual basis of accounting, while Proprietary Funds use the full accrual basis.

Basis of Accounting

Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available. Measurable means the amount of the transaction is known; available means the revenue will be collected in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the related liability is incurred,

except for (1) principal of and interest on general long-term debt which are recognized when due; and (2) employee annual leave and claims as well as judgments for litigation and self-insurance, which are recorded in the period due and payable.

Full accrual is similar to commercial accounting. Recognition occurs at the time of the transaction – revenue when earned and expenses when incurred.

County Budget Process

The budget for Stanislaus County serves as a comprehensive plan for operations, fiscal integrity, and staffing to ensure the provision of effective services to the residents of Stanislaus County. The budget process encompasses the manner in which resources are assigned to meet goals, objectives, and community priorities set by departments and the Board of Supervisors. A balanced budget is one wherein the amount of budgeted expenditures is equal to or less than the sum of budgeted revenue and other available funding resources. In order for government to remain in business, the law requires that an adopted budget be approved and in place by the beginning of each fiscal year; for Stanislaus County the fiscal year runs from July 1 through June 30. While the County has adopted a biennial budget process, appropriations are approved on an annual basis.

Encumbrances

Encumbrances are obligations in the form of purchase orders, contracts, or other commitments which are chargeable to an appropriation and for which a part of an appropriation is reserved. The County budget is prepared on the modified accrual

basis of accounting, with the exception that encumbrances outstanding at year-end are considered expenditures. Encumbrances that are outstanding at year-end are reported as assignments of fund balances since the

commitments will be honored through subsequent years' continuing appropriations. Encumbrances do not constitute expenditures or liabilities for GAAP reporting purposes.

Budget Amendment Process

California Government Code Sections 29125 through 29130 authorize the Board of Supervisors to amend the adopted budget through the budget revision process. Revisions enable departments to move or adjust budgeted appropriations and/or estimated revenues.

The County's Board of Supervisors also dictates policies regarding budget revisions. Budget revisions requiring Board of Supervisors' approval may be approved throughout the year either during the quarterly financial reporting process or by individual Board agenda item, in accordance with the following procedures:

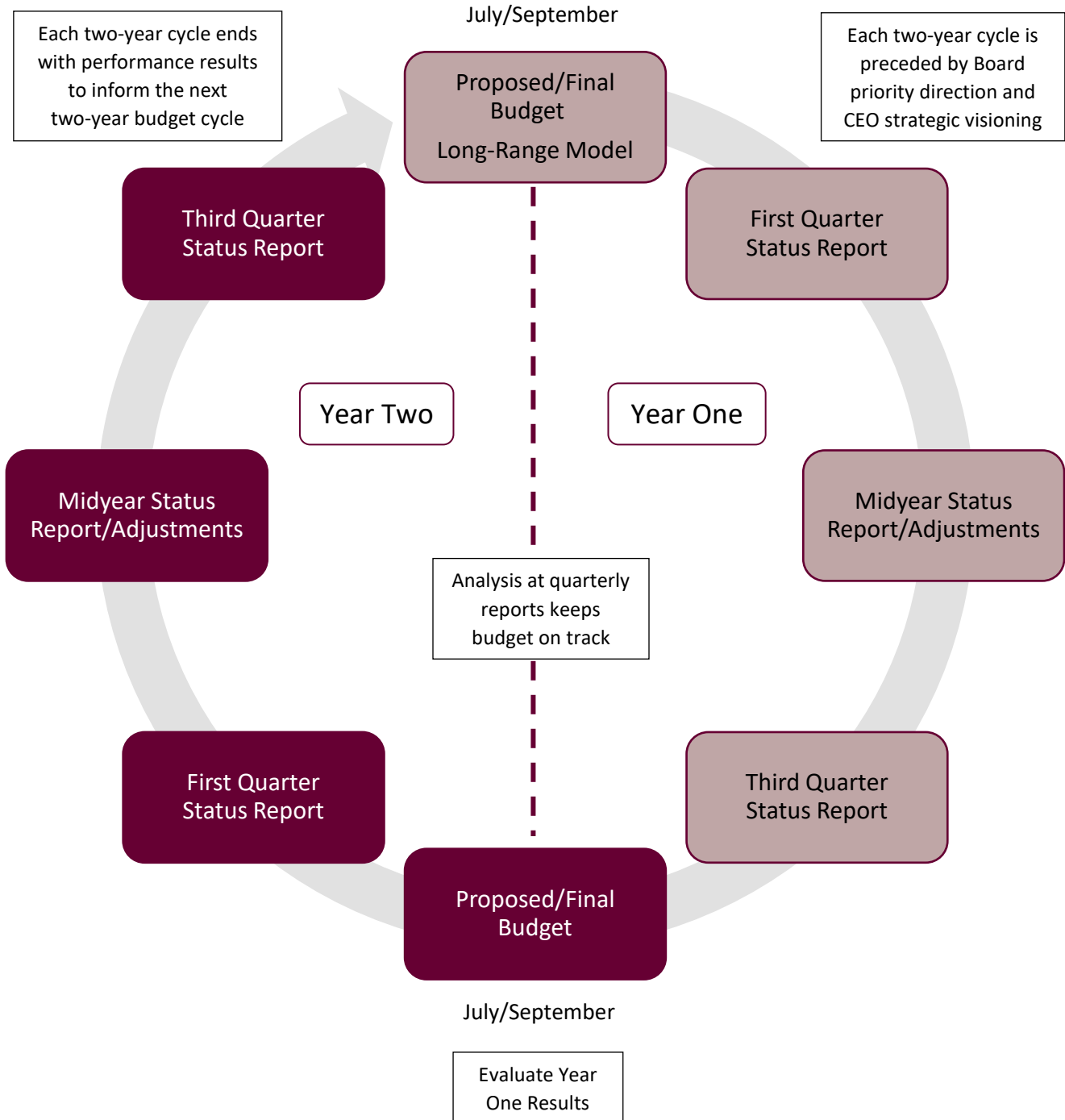
- By 4/5 vote, all transfers from the Appropriations for Contingencies budget in the General Fund;
- By 4/5 vote, all appropriation of unbudgeted revenues from any source and the use of fund balance and/or retained earnings; and

- The addition or deletion of any appropriation for Fixed Assets over \$10,000 or any transfer between Fixed Asset groups over \$10,000.

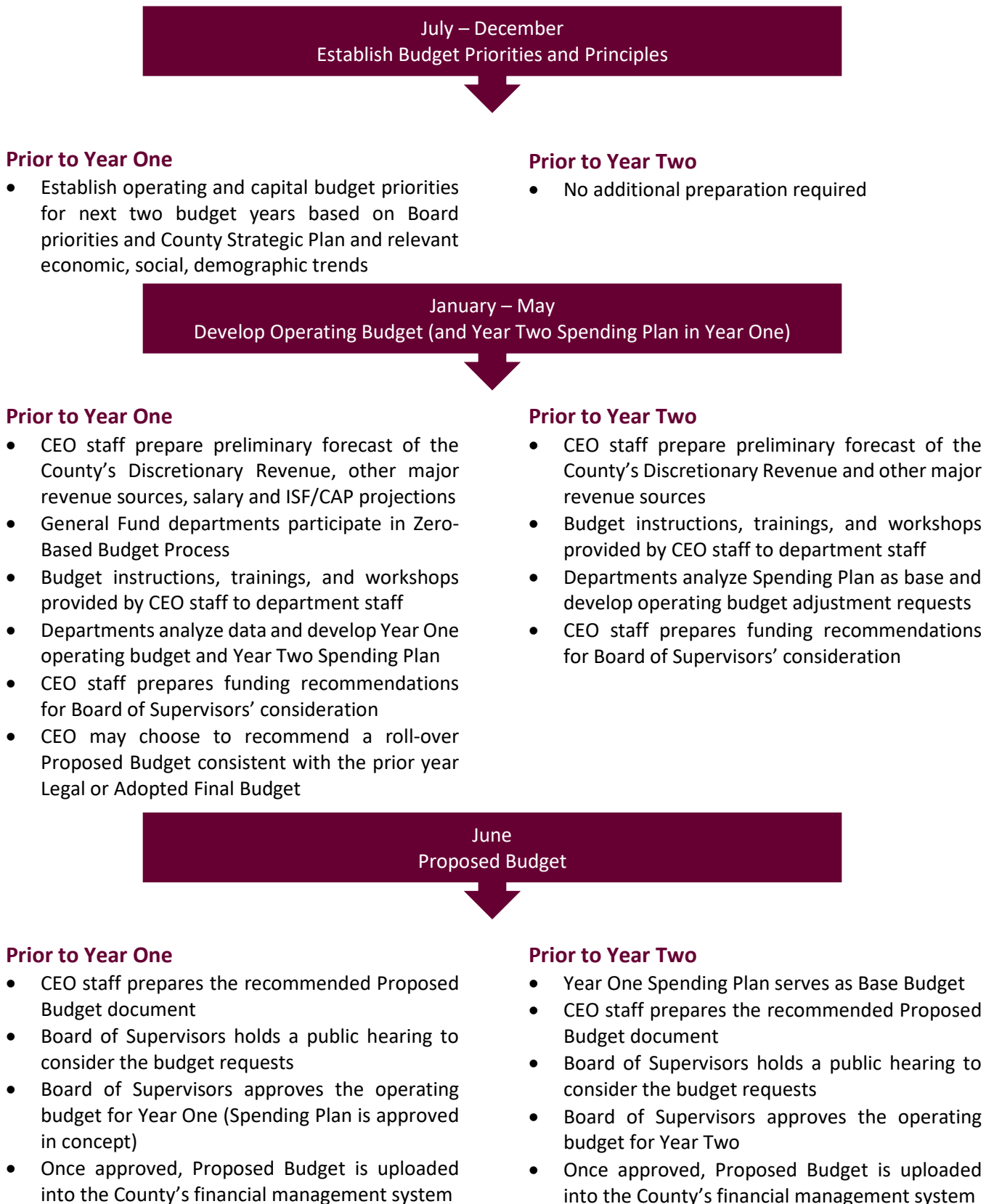
Revisions that may be approved by the Chief Executive Office (CEO) are appropriations and estimated revenue transfers within or between categories within a budget, with the exclusion of the Fixed Assets cost category, wherein the transfers do not affect the total overall budget. Transfers within a single Fixed Asset group within a budget unit can be approved by a CEO representative for transfers of \$10,000 or less. However, transfers in amounts greater than \$10,000 in and out of, or any adjustments between, Fixed Asset groups (such as land, buildings and improvements, equipment, etc.) within a budget unit require approval by the Board of Supervisors. All transfers between separate budget units require Board of Supervisors' approval.

Stanislaus County Two-Year Budget Cycle

The Stanislaus County budget cycle is a distinct two-year period, beginning on July 1, 2020, in Fiscal Year 2020-2021 (Year One) and ending on June 30, 2022, in Fiscal Year 2021-2022 (Year Two). The following diagram outlines the process in clockwise fashion. The subsequent County Budget Process Chart provides additional detail.



County Budget Process Chart



July – September
Final Budget



Year One

- Departments may request budget adjustments
- CEO staff evaluate requests and prepare Final Budget recommendations
- Board of Supervisors holds a public hearing to consider budget requests
- Board of Supervisors approves the revised operating budget for Year One (adjusted Spending Plan is established in concept)
- Once approved, the Final Budget is uploaded into the County’s financial management system

Year Two

- Departments may request budget adjustments
- CEO staff evaluate requests and prepare Final Budget recommendations
- Board of Supervisors holds a public hearing to consider budget requests
- Board of Supervisors approves the revised operating budget for Year Two
- Once approved, the Final Budget is uploaded into the County’s financial management system

October – June
Quarterly Status Reports



Year One

- Purpose is to ensure budget remains balanced and stable
- Department and CEO staff continually monitor actual revenue and expenditures
- CEO staff prepares a public fiscal status report on a quarterly basis
- Quarterly status reports are approved by the Board of Supervisors
- In the event of a year-end deficit, steps are taken to reduce expenditures

Year Two

- Purpose is to ensure budget remains balanced and stable
- Department and CEO staff continually monitor actual revenue and expenditures
- CEO staff prepares a public fiscal status report on a quarterly basis
- Quarterly status reports are approved by the Board of Supervisors
- In the event of a year-end deficit, steps are taken to reduce expenditures

July
Fiscal Year is Closed as of June 30

Capital Assets

Capital assets (including infrastructure) are recorded at historical cost or estimated historical cost if actual historical cost is not available. Contributed fixed assets are valued at their estimated fair market value on the date contributed. Capital assets include public domain assets (infrastructure) consisting of improvements to roads, bridges, lighting systems, and drainage systems. The County defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of more than one year.

Capital assets used in operations are depreciated or amortized (assets under capital leases) using the

straight-line method over the lesser of the capital lease period or their estimated useful lives. The County's landfills are depreciated using the units of production method.

Governmental Accounting Standards Board (GASB) has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets, including easements, water rights, timber rights, patents, trademarks, and computer software of \$50,000 or more need to be classified as capital assets. Additionally, internally generated intangible assets (e.g., computer software) are subject to capitalization.

Investment and Cash Management

Responsibility

Investments and cash management are the responsibility of the County Treasurer.

Investment Objective

The County's primary investment objective is to maintain the principal of such funds (safety) in investment vehicles which are easily converted to cash (liquidity) while obtaining a competitive market rate of return (yield) for the risk taken at the time of investing.

Safety of principal is of paramount importance. Investments will only be made in securities which have a very high probability of maintaining the principal invested. Only highly rated or strongly collateralized investments will be made. Diversification by type of investment, issuer, and maturity to minimize the risk of loss of principal due to credit deterioration or interest rate volatility will be made. Sales of securities before maturity may be made if at a gain to avoid an anticipated default of payment by the issuer of interest or principal or if such sale will allow investment in a higher yielding vehicle and any loss upon sale can be more than compensated by additional interest earnings within a six-month period.

To achieve appropriate liquidity needs, the Treasury Pool's investments must be in maturity ranges which meet normal, anticipated disbursement requirements of all depositors, as can be determined by historical disbursement patterns as well as communicated forecasts by depositors. Unanticipated cash disbursement needs require that investments be easily convertible to cash by maintaining shorter maturity in highly traded securities.

To achieve a competitive market rate of return or yield, individual investment decisions must be made on a competitive basis. Due to the primary need of maintaining the purchasing power and cash availability of depositors' funds, the portfolio's yield will normally be lower than that of higher risk, longer maturity investment pools.

Authorized Investments

Pursuant to Government Code Section 53601, investments will only be made in authorized securities with a maturity date of five years or less from the transaction settlement date. All investments (except in mutual funds) must be in

securities which have a positive return if held to maturity.

In addition to the restrictions and guidelines cited in Government Code, the County Board of Supervisors annually adopts an “Investment Policy” for the

Stanislaus County Treasury Pool. The Policy is prepared by the County Treasurer and approved by the Stanislaus County Treasury Pool Oversight Committee. The Policy adds further specificity to the investments permitted and reduces concentration within the most permitted investment types.

Appropriations for Contingencies Policy

The purpose of the Appropriations for Contingencies policy is to provide funds to meet unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions in Federal and State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. As a result, the budget provides for adequate funds in the base funding of the County Operations – Appropriations for Contingencies budget. As per policy, the base amount established in Appropriations for Contingencies shall be provided

at a level of at least 2% of the average annual General Fund revenue of the preceding three fiscal years. Using this criterion, the base amount has been calculated at \$7.8 million in the 2021-2022 Final Budget. Potential exposures that are relevant to the budget year are considered and appropriate funding is added to the base, approximately \$4.2 million for the budget year, bringing the total recommended Appropriations for Contingencies budget to \$12 million for 2021-2022.

Appropriations Transfer Policy

Government Code identifies the Board of Supervisors as the authority to establish the budget and approve appropriations transfers within a budget unit if the overall appropriations of the budget unit are not increased (between cost categories). In Stanislaus County, the Board has delegated this authority to the Chief Executive Officer (CEO) to approve any requests for transfers of appropriations, except for Fixed Assets over \$10,000 or between

fixed asset group types and those from Appropriations for Contingencies, which must be approved by the Board of Supervisors by a 4/5 vote. Appropriation transfer requests are not automatically approved by the CEO and in general, salary savings in General Fund departments will be retained for carryover savings and/or returned to the General Fund. This long-standing practice is a central component to the multi-year budget approach.

Fund Balance Policy

The following policies are intended to address certain fund balance accounts within the County General Fund, including the Contingency Reserve and Debt Service Reserve. These policies are designed to provide the County with sufficient working capital to maintain operations and provide a comfortable margin of safety with which to address emergencies and unexpected declines in revenue without having to borrow funds.

Contingency Reserve Policy

The General Fund Assigned Contingency Reserve shall be equal to at least 8% of the average annual Discretionary Revenue receipts from the preceding three fiscal years. The purpose of the Contingency Reserve is to mitigate exposures brought on by economic downturns, unforeseen circumstances, State and/or Federal budget actions that reduce revenue provided to the County, costs associated with emergencies and natural disasters, and to maintain critical, core service levels.

Inclusive of the actual Discretionary Revenue receipts through year-end 2020-2021, the Contingency Reserve assignment in the General Fund is recommended at approximately \$19.6 million.

General Fund Contribution Policy

The County General Fund is the payor of last resort. General Fund contributions to departments will be made annually at the minimum mandate level. The Board of Supervisors may choose to provide a General Fund contribution to a department or external partner when local priorities dictate a need for such funding. Departments with fund balance or retained earnings will be required to use their internal fund balance or retained earnings prior to making a request for General Fund support.

No Backfill Policy

The Board of Supervisors has maintained a long-standing policy that the County shall operate State and Federal programs based on the level of funding

Should the fund balance fall below the 8% threshold, the Board of Supervisors shall approve and adopt a plan to restore the fund balance to the target level within 24 months. If the restoration of the fund balance cannot be accomplished within 24 months' time without severe hardship to the County, the Board of Supervisors shall establish a more appropriate time period for restoration to occur.

Any transfer of funds out of the Contingency Reserve must be approved by a 4/5 vote of the Board of Supervisors and cannot exceed the amount sufficient to balance the General Fund.

Debt Service Reserve Policy

A portion of the General Fund is required to be set aside as a Debt Service Reserve Assignment in fund balance in order to maintain the County's positive credit rating. This classification of fund balance shall be equal to at least one year of debt service payments.

Currently the County has no General Fund debt and therefore no reserve is needed; a General Fund assignment of \$600,000 is retained as a placeholder for future debt obligation.

Departments will have the opportunity to identify limitations that may exist on fund balance by mandate or other sources. Documentation will be required to support any amounts within fund balance or retained earnings that are restricted and not available to fund a department's request. There are no exceptions to the documentation review which will provide sufficient support for budget recommendations consistent with the General Fund Contribution policy.

provided and shall not backfill any State or Federal cuts with General Fund resources except when local priorities dictate a need for program continuance.

Realignment Revenue Policy

The California State Legislature enacted Assembly Bill (AB) 1491 in Fiscal Year 1991-1992 to provide counties with a source of funding for public health, mental health, and certain social services programs. The revenue used to fund these programs, identified as 1991 Realignment, comes from a one-half cent sales tax and a portion of the Vehicle License Fees collected from California vehicle owners. As part of the Fiscal Year 2011-2012 State Budget Plan, AB 109 and AB 117 legislation was passed and as a result public safety programs and responsibility for housing low level inmate offenders previously housed at State prisons were realigned from the State level to counties. To fund these increased responsibilities at the local level, 2011 Realignment revenue was established to provide counties with funding for local criminal justice programs. Both 1991 and 2011 Realignment revenues are apportioned by the State with a base funding commitment to each county along with a subsequent annual apportionment of available growth funding.

Realignment Base Budget Policy

The beginning base Realignment revenue for each budget year is supported by State Controller's Office (SCO) schedules and typically exceeds the prior year base (except in cases of economic downturn). For 1991 Realignment, county-specific growth funding received in the prior year is added to the base amount for the subsequent budget year, creating the adjusted base. For 2011 Realignment, statewide growth received in the prior year is added to the

statewide basis and then allocated to counties. For consistency in budgeting, all departments will submit Proposed Budget for each budget year using this adjusted base.

Realignment Growth Budget Policy

Realignment growth funding represents sales tax receipts from the prior State fiscal year in excess of that required to cover base Realignment revenue to counties. Realignment growth funds are generally received in the fall or winter of each fiscal year. Consistent with standard County practice, all departments will recognize the one-time growth funds upon receipt through a budget adjustment in the Midyear or Third Quarter Financial Report presented to the Board of Supervisors. For 1991 Realignment, this will include the county-specific adjustment to base.

Exception to Reporting of Growth Funds

The exception to reporting growth funds in a midyear budget cycle occurs when a department is anticipating an increased need for General Fund support at the beginning of a budget year. In these situations, an estimate of the State growth revenue will be included in Proposed and/or Final Budget revenue projections in order to minimize the General Fund impact early in the budget year. Any adjustment in General Fund impact above or below that originally projection will be addressed in a future budget cycle once known.

Retirement - Unfunded Liability

A pension plan's payment obligations, including all income, death, and termination benefits owed, are compared to the plan's present investment experience; if the total plan obligations exceed the projected plan assets at any point in time, the plan has an unfunded liability. The primary purpose of the actuarial valuation is to measure, describe and identify the funded status of the plan, past and expected trends. As of June 30, 2020, the date of the last actuarial valuation, the Stanislaus County

Employees' Retirement Association (StanCERA) recognized an unfunded liability of \$738.4 million. The Plan's funded ratio, the ratio of actuarial assets over actuarial liability, decreased from 75.9% to 75.6%. The Plan's funded ratio on a market value basis also decreased, from 75.4% to 72.1%. The Unfunded Actuarial Liability (UAL) is the excess of the Plan's actuarial liability over the actuarial value of assets. The Plan experienced an increase in UAL from \$697.3 million to \$738.4 million as of June 30, 2020.

This increase in UAL was largely due to investment and demographic experience losses.

The Government Accounting Standards Board (GASB) Statement No. 68 established new standards for pension accounting and reporting. Beginning with Fiscal Year 2014-2015, government entities are required to record the unfunded liability of their retirement plans in the government-wide financial statements. These standards are applicable to all

State and local government agencies. The County Auditor-Controller made the appropriate post-closing accounting entries to record the unfunded liability for Fiscal Year 2014-2015 and each subsequent fiscal year-end thereafter to the unfunded liability. Impacts to Enterprise and Internal Service Funds will be highlighted in the department narrative and fund balance discussion presented in the Final Budget document.

Use of One-Time Funds Policy

In the case of program and staffing requests with ongoing expenditures, it is the general guidance of the County that the use of one-time revenues for program or staffing requests with ongoing expenditures shall be discouraged. Unpredictable

revenue is budgeted conservatively, and any amount collected in excess of the budget is generally carried forward in the fund balance to ensure ongoing obligations remain proportionate to ongoing resources.

Financial Overview of Appropriations by Department

2020-2021 Adopted Final Budget – Year One

Department	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	2020-2021 Final Budget Total
Aging and Veterans Services	\$ 825,900	\$ 5,946,051	\$ -	\$ -	\$ -	\$ 6,771,951
Agricultural Commissioner	5,663,432	-	-	-	-	5,663,432
Assessor	7,438,042	550,000	-	-	-	7,988,042
Auditor-Controller	4,891,141	-	-	-	185,337	5,076,478
Behavioral Health and Recovery Services	-	157,880,884	-	-	-	157,880,884
Board of Supervisors	1,559,955	-	-	-	-	1,559,955
Chief Executive Office	8,059,773	-	-	-	-	8,059,773
Chief Executive Office - Human Relations	4,410,101	-	-	-	79,995,875	84,405,976
Child Support Services	-	16,418,029	-	-	-	16,418,029
Clerk-Recorder	7,662,768	1,688,492	-	-	-	9,351,260
Community Services Agency	-	459,505,345	-	-	-	459,505,345
Cooperative Extension	744,050	5,000	-	-	-	749,050
County Capital Projects Fund	-	-	799,692	-	-	799,692
County Counsel	3,818,699	-	-	-	-	3,818,699
County Operations (Efficient)	91,657,112	-	-	3,400,762	9,669,385	104,727,259
County Operations (Safe)	6,616,348	427,089	-	-	-	7,043,437
District Attorney	21,798,743	2,020,360	-	-	-	23,819,103
Economic Development Bank	110,304	-	-	-	-	110,304
Environmental Resources	1,167,407	11,457,044	-	19,265,009	-	31,889,460
General Services Agency	9,579,586	905,593	-	-	20,124,650	30,609,829
Grand Jury	180,192	-	-	-	-	180,192
Health Services Agency	-	52,539,510	-	47,462,435	-	100,001,945
Information Technology Central	-	-	-	-	16,088,841	16,088,841
Integrated Criminal Justice Information System	-	-	-	-	1,130,775	1,130,775
Library	-	12,787,305	-	-	-	12,787,305
Parks and Recreation	11,367,747	835,603	-	-	-	12,203,350
Planning and Community Development	2,866,048	14,190,457	-	-	-	17,056,505
Probation	35,691,587	36,107,869	-	-	-	71,799,456
Public Defender	13,390,372	-	-	-	-	13,390,372
Public Works	-	104,514,580	-	11,168,915	4,531,750	120,215,245
Sheriff	153,037,623	17,454,203	-	2,421,757	-	172,913,583
Treasurer-Tax Collector	3,750,412	-	-	-	-	3,750,412
Workforce Development	-	18,606,048	-	-	-	18,606,048
Grand Total	\$ 396,287,342	\$ 913,839,462	\$ 799,692	\$ 83,718,878	\$ 131,726,613	\$ 1,526,371,987

Financial Overview of Appropriations by Department

2021-2022 Recommended Final Budget – Year Two

Department						2021-2022
	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	Recommended Final Budget Total
Aging and Veterans Services	\$ 854,980	\$ 5,466,906	\$ -	\$ -	\$ -	\$ 6,321,886
Agricultural Commissioner	6,329,960	-	-	-	-	6,329,960
Assessor	8,684,527	442,500	-	-	-	9,127,027
Auditor-Controller	5,342,561	-	-	-	310,904	5,653,465
Behavioral Health and Recovery Services	-	158,094,527	-	-	-	158,094,527
Board of Supervisors	1,993,619	-	-	-	-	1,993,619
Chief Executive Office	8,971,703	-	-	-	-	8,971,703
Chief Executive Office - Human Relations	5,276,525	-	-	-	80,645,271	85,921,796
Child Support Services	-	16,295,198	-	-	-	16,295,198
Clerk-Recorder	7,644,837	1,384,474	-	-	-	9,029,311
Community Services Agency	-	334,273,628	-	-	-	334,273,628
Cooperative Extension	878,958	5,000	-	-	-	883,958
County Capital Projects Fund	-	-	799,692	-	-	799,692
County Counsel	4,703,166	-	-	-	-	4,703,166
County Operations (Efficient)	81,171,666	-	-	4,122,519	11,286,156	96,580,341
County Operations (Safe)	6,616,348	427,089	-	-	-	7,043,437
District Attorney	23,859,886	2,110,440	-	-	-	25,970,326
Economic Development Bank	173,974	-	-	-	-	173,974
Environmental Resources	1,477,360	12,602,300	-	20,403,284	-	34,482,944
General Services Agency	11,009,356	922,103	-	-	22,747,610	34,679,069
Grand Jury	183,692	-	-	-	-	183,692
Health Services Agency	-	66,679,813	-	47,695,274	-	114,375,087
Information Technology Central	-	-	-	-	14,221,574	14,221,574
Integrated Criminal Justice Information Sy	-	-	-	-	936,763	936,763
Library	-	13,753,944	-	-	-	13,753,944
Parks and Recreation	12,527,978	850,307	-	-	-	13,378,285
Planning and Community Development	3,444,970	37,979,859	-	-	-	41,424,829
Probation	41,310,730	34,741,971	-	-	-	76,052,701
Public Defender	14,796,827	-	-	-	-	14,796,827
Public Works	-	146,168,753	-	-	6,045,120	152,213,873
Sheriff	160,559,595	16,466,762	-	2,478,686	-	179,505,043
Treasurer - Tax Collector	3,966,536	-	-	-	-	3,966,536
Workforce Development	-	17,676,157	-	-	-	17,676,157
Grand Total	\$ 411,779,754	\$ 866,341,731	\$ 799,692	\$ 74,699,763	\$ 136,193,398	\$ 1,489,814,338

Financial Overview by Priority

2020-2021 Adopted Final Budget – Year One

Revenue Categories	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2020-2021 Final Budget Total
Taxes	1,600,000	-	-	9,987,079	174,580,000	10,405,750	196,572,829
Licenses, Permits, Franchises	296,275	112,090	451,744	-	1,532,200	2,358,559	4,750,868
Fines, Forfeitures, Penalties	3,063,404	606,956	-	-	1,184,300	44,000	4,898,660
Revenue from use of Assets	137,242	2,282,955	8,600	1,004	8,486,835	880,450	11,797,086
Intergovernmental Revenue	42,156,339	522,541,591	13,260,992	334,562	79,094,986	80,813,528	738,201,998
Charges for Service	41,691,561	98,090,485	8,773,625	252,400	146,213,215	29,252,290	324,273,576
Miscellaneous Revenue	2,091,835	15,836,168	-	112,250	950,471	266,783	19,257,507
Other Financing Sources	2,560,953	62,859,814	-	691,810	4,928,125	31,552,969	102,593,671
Total Revenue	\$ 93,597,609	\$ 702,330,059	\$ 22,494,961	\$ 11,379,105	\$ 416,970,132	\$ 155,574,329	\$1,402,346,195
Expenditure Categories	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2020-2021 Final Budget Total
Salaries and Benefits	168,829,231	224,697,860	15,842,808	6,981,534	47,520,212	35,641,661	499,513,306
Services and Supplies	54,579,735	163,595,092	7,570,223	3,129,010	129,300,143	93,161,903	451,336,106
Other Charges	52,022,775	336,909,256	1,445,032	2,207,051	16,866,884	22,262,329	431,713,327
Fixed Assets	13,220,428	2,278,869	169,400	35,000	973,563	7,689,185	24,366,445
Other Financing Uses	1,989,183	12,633,714	30,000	434,710	69,534,142	23,124,960	107,746,709
Intrafund	435,258	463,363	71,371	-	(766,930)	(515,478)	(312,416)
Contingencies	-	-	-	-	12,008,510	-	12,008,510
Total Gross Costs	\$ 291,076,610	\$ 740,578,154	\$ 25,128,834	\$ 12,787,305	\$ 275,436,524	\$ 181,364,560	\$1,526,371,987
Net Impact to Fund Balance/ Retained Earnings	\$ (197,479,001)	\$ (38,248,095)	\$ (2,633,873)	\$ (1,408,200)	\$ 141,533,608	\$ (25,790,231)	\$ (124,025,792)

Note: Estimated Total Revenue, as displayed on this schedule, is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund (either through General Fund Contributions to Other Programs or Mandated County Match) are reflected as revenue for non-General Fund departments. For departments within the General Fund, the General Fund contribution is reflected as use of fund balance and contributes to changes in the Net Increase (Decrease) in Fund Balance/Retained Earnings.

This presentation varies from the display in the priority sections, department summaries and respective narratives, and individual budget Schedule 9s where contributions from the General

Fund are reflected as a General Fund Contribution, regardless of fund type. This is done to provide complete transparency in reporting the use of all local General Fund dollars.

General Fund contributions provided to outside agencies are reflected in the Total Gross Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies included in the 2020-2021 Adopted Final Budget totals \$5,050,260. Detailed distribution of these funds can be seen in the General Fund Contribution to Other Programs section of the Net County Cost Schedule.

Financial Overview by Priority

2021-2022 Recommended Final Budget – Year Two

Revenue Categories	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2021-2022 Recommended Final Budget Total
Taxes	1,700,000	-	-	12,000,000	186,754,000	8,055,000	208,509,000
Licenses, Permits, Franchises	296,275	115,453	454,000	-	1,551,000	2,427,967	4,844,695
Fines, Forfeitures, Penalties	3,064,609	610,769	-	-	1,187,600	45,398	4,908,376
Revenue from use of Assets	137,344	1,572,827	8,600	1,024	6,396,684	806,448	8,922,927
Intergovernmental Revenue	47,609,273	435,651,166	35,208,244	293,930	87,963,765	124,690,565	731,416,943
Charges for Service	45,146,573	98,729,416	8,798,568	302,400	156,928,553	30,142,792	340,048,302
Miscellaneous Revenue	2,323,476	16,054,155	-	105,250	1,065,591	385,882	19,934,354
Other Financing Sources	2,463,937	60,195,053	-	691,810	4,079,335	45,676,430	113,106,565
Total Revenue	\$ 102,741,487	\$ 612,928,839	\$ 44,469,412	\$ 13,394,414	\$ 445,926,528	\$ 212,230,482	\$1,431,691,162

Expenditure Categories	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2021-2022 Recommended Final Budget Total
Salaries and Benefits	183,646,856	253,120,803	16,609,370	7,279,780	54,065,229	39,567,941	554,289,979
Services and Supplies	58,691,099	163,912,078	6,717,301	3,042,765	130,221,738	144,184,026	506,769,007
Other Charges	50,729,001	203,290,241	1,505,217	2,430,784	19,693,167	22,929,520	300,577,930
Fixed Assets	5,749,614	2,845,328	119,000	555,905	1,717,791	7,002,180	17,989,818
Other Financing Uses	2,867,731	2,745,555	30,000	444,710	57,934,219	27,873,001	91,895,216
Intrafund	441,280	3,446,321	83,161	-	(793,047)	(56,737)	3,120,978
Contingencies	3,162,900	-	-	-	12,008,510	-	15,171,410
Total Gross Costs	\$ 305,288,481	\$ 629,360,326	\$ 25,064,049	\$ 13,753,944	\$ 274,847,607	\$ 241,499,931	\$1,489,814,338

Net Impact to Fund Balance/ Retained Earnings	\$ (202,546,994)	\$ (16,431,487)	\$ 19,405,363	\$ (359,530)	\$ 171,078,921	\$ (29,269,449)	\$ (58,123,176)
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Note: Estimated Total Revenue, as displayed on this schedule, is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund (either through General Fund Contributions to Other Programs or Mandated County Match) are reflected as revenue for non-General Fund departments. For departments within the General Fund, the General Fund contribution is reflected as use of fund balance and contributes to changes in the Net Increase (Decrease) in Fund Balance/Retained Earnings.

This presentation varies from the display in the priority sections, department summaries and respective narratives, and individual budget Schedule 9s where contributions from the General

Fund are reflected as a General Fund Contribution, regardless of fund type. This is done to provide complete transparency in reporting the use of all local General Fund dollars.

General Fund contributions provided to outside agencies are reflected in the Total Gross Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies included in the 2021-2022 Recommended Final Budget totals \$6,510,541. Detailed distribution of these funds can be seen in the General Fund Contribution to Other Programs section of the Net County Cost Schedule.

Financial Overview by Fund

2020-2021 Adopted Final Budget – Year One

Revenue Categories	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	2020-2021 Final Budget Total
Taxes	174,580,000	18,122,079	-	3,870,750	-	196,572,829
Licenses, Permits, Franchises	2,514,654	2,236,214	-	-	-	4,750,868
Fines, Forfeitures, Penalties	3,541,851	706,809	650,000	-	-	4,898,660
Revenue from use of Assets	7,256,820	1,937,316	30,000	1,299,150	1,273,800	11,797,086
Intergovernmental Revenue	91,887,990	639,607,487	-	4,273,625	2,432,896	738,201,998
Charges for Service	68,915,667	93,890,755	-	37,495,124	123,972,030	324,273,576
Miscellaneous Revenue	1,037,931	1,185,096	-	16,926,225	108,255	19,257,507
Other Financing Sources	5,515,444	89,798,554	-	6,268,141	1,011,532	102,593,671
Total Revenue	\$ 355,250,357	\$ 847,484,310	\$ 680,000	\$ 70,133,015	\$ 128,798,513	\$ 1,402,346,195
Expenditure Categories	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	2020-2021 Final Budget Total
Salaries and Benefits	202,035,083	260,976,257	-	22,396,464	14,105,502	499,513,306
Services and Supplies	67,410,165	240,156,141	764,436	31,632,208	111,373,156	451,336,106
Other Charges	35,273,743	374,028,117	35,256	17,221,819	5,154,392	431,713,327
Fixed Assets	10,129,737	8,827,828	-	4,315,317	1,093,563	24,366,445
Other Financing Uses	69,747,142	29,846,497	-	8,153,070	-	107,746,709
Intrafund	(317,038)	4,622	-	-	-	(312,416)
Contingencies	12,008,510	-	-	-	-	12,008,510
Total Gross Costs	\$ 396,287,342	\$ 913,839,462	\$ 799,692	\$ 83,718,878	\$ 131,726,613	\$ 1,526,371,987
Net Impact to Fund Balance/Retained Earnings	\$ (41,036,985)	\$ (66,355,152)	\$ (119,692)	\$ (13,585,863)	\$ (2,928,100)	\$ (124,025,792)

Note: Estimated Total Revenue, as displayed on this schedule, is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund (either through General Fund Contributions to Other Programs or Mandated County Match) are reflected as revenue for non-General Fund departments. For departments within the General Fund, the General Fund contribution is reflected as use of fund balance and contributes to changes in the Net Increase (Decrease) in Fund Balance/Retained Earnings.

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General Fund contributions provided to outside agencies are reflected in the Total Gross Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies included in the 2020-2021 Adopted Final Budget totals \$5,050,260. Detailed distribution of these funds can be seen in the General Fund Contribution to Other Programs section of the Net County Cost Schedule.

Financial Overview by Fund

2021-2022 Recommended Final Budget – Year Two

Revenue Categories						2021-2022
	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	Recommended Final Budget Total
Taxes	186,754,000	21,755,000	-	-	-	208,509,000
Licenses, Permits, Franchises	2,337,242	2,302,453	-	205,000	-	4,844,695
Fines, Forfeitures, Penalties	3,546,356	712,020	650,000	-	-	4,908,376
Revenue from use of Assets	5,220,476	1,207,137	30,000	1,245,275	1,220,039	8,922,927
Intergovernmental Revenue	125,994,566	601,236,446	-	3,714,105	471,826	731,416,943
Charges for Service	75,820,916	94,537,787	-	37,664,300	132,025,299	340,048,302
Miscellaneous Revenue	1,381,226	1,411,318	-	16,961,775	180,035	19,934,354
Other Financing Sources	5,423,047	102,022,508	-	5,479,431	181,579	113,106,565
Total Revenue	\$ 406,477,829	\$ 825,184,669	\$ 680,000	\$ 65,269,886	\$ 134,078,778	\$ 1,431,691,162

Expenditure Categories						2021-2022
	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	Recommended Final Budget Total
Salaries and Benefits	223,656,880	291,315,419	-	24,212,375	15,105,305	554,289,979
Services and Supplies	68,429,580	297,075,139	764,436	27,316,190	113,183,662	506,769,007
Other Charges	38,134,538	240,996,697	35,256	16,127,099	5,284,340	300,577,930
Fixed Assets	7,509,980	4,703,048	-	3,156,699	2,620,091	17,989,818
Other Financing Uses	59,202,709	28,805,107	-	3,887,400	-	91,895,216
Intrafund	(325,343)	3,446,321	-	-	-	3,120,978
Contingencies	15,171,410	-	-	-	-	15,171,410
Total Gross Costs	\$ 411,779,754	\$ 866,341,731	\$ 799,692	\$ 74,699,763	\$ 136,193,398	\$ 1,489,814,338
Net Impact to Fund Balance/ Retained Earnings	\$ (5,301,925)	\$ (41,157,062)	\$ (119,692)	\$ (9,429,877)	\$ (2,114,620)	\$ (58,123,176)

Note: Estimated Total Revenue, as displayed on this schedule, is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund (either through General Fund Contributions to Other Programs or Mandated County Match) are reflected as revenue for non-General Fund departments. For departments within the General Fund, the General Fund contribution is reflected as use of fund balance and contributes to changes in the Net Increase (Decrease) in Fund Balance/Retained Earnings.

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Net County Cost Schedule – 2020-2021 Adopted Final Budget – Year One

Year One Fund Type/Budget Unit	Adopted Final Budget Costs	Adopted Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Adopted Final Budget Net County Cost
General Fund				
Aging and Veterans Services - Veterans Services	\$ 825,900	\$ 193,425	\$ -	\$ 632,475
Agricultural Commissioner	5,663,432	4,187,159	-	1,476,273
Assessor	7,438,042	1,043,500	-	6,394,542
Auditor-Controller	4,891,141	3,414,684	-	1,476,457
Board of Supervisors	1,559,955	65,370	-	1,494,585
Chief Executive Office - Human Relations	4,410,101	2,690,160	-	1,719,941
Chief Executive Office - Operations and Services	8,059,773	3,143,144	-	4,916,629
Clerk-Recorder	2,872,252	2,523,979	-	348,273
Clerk-Recorder - Elections	4,790,516	1,914,217	-	2,876,299
Cooperative Extension	744,050	-	-	744,050
County Counsel	3,818,699	1,940,501	-	1,878,198
County Operations - Airport	180,000	-	-	180,000
County Operations - Appropriations for Contingencies	12,008,510	-	-	12,008,510
County Operations - C.I.F.A.	140,633	-	-	140,633
County Operations - County Court Funding	6,616,348	3,205,675	-	3,410,673
County Operations - Crows Landing Air Facility	3,290,000	230,000	-	3,060,000
County Operations - Debt Service	736,450	2,210,600	-	(1,474,150)
County Operations - Focus on Prevention	1,375,117	112,000	-	1,263,117
County Operations - General Fund Contribution to Other Programs	8,474,623	-	-	8,474,623
County Operations - General Fund Match - VLF	30,000,000	30,000,000	-	-
County Operations - Mandated County Match	35,451,779	-	-	35,451,779
District Attorney - Criminal Division	21,798,743	1,777,836	-	20,020,907
Economic Development Bank	110,304	-	-	110,304
Environmental Resources - Groundwater Program	1,167,407	121,000	-	1,046,407
General Services Agency - ADA Self-Evaluation and Transition Plan Project	1,890,100	-	-	1,890,100
General Services Agency - Administration	4,770,830	1,783,909	-	2,986,921
General Services Agency - County Facilities	966,315	482,750	-	483,565
General Services Agency - Plant Acquisition	1,952,341	-	-	1,952,341
Grand Jury	180,192	-	-	180,192
Parks and Recreation	11,145,140	7,649,887	-	3,495,253
Parks and Recreation - Tuolumne River Regional Park	222,607	-	-	222,607
Planning and Community Development	2,866,048	1,113,185	-	1,752,863
Probation - Administration	3,997,023	634,998	-	3,362,025
Probation - Community Corrections Partnership	5,869,378	5,869,378	-	-
Probation - Field Services	14,289,543	1,877,155	-	12,412,388
Probation - Institutional Services	7,776,864	1,159,906	-	6,616,958
Probation - Juvenile Commitment Facility	3,758,779	1,567,221	-	2,191,558
Public Defender	9,252,917	1,237,764	-	8,015,153
Public Defender - Indigent Defense	4,137,455	90,000	-	4,047,455
Sheriff - Administration	13,261,983	1,091,634	-	12,170,349
Sheriff - Adult Detention Expansion	19,442,319	6,392,062	-	13,050,257
Sheriff - Contract Cities	13,226,392	13,226,392	-	-
Sheriff - Detention	60,289,850	10,896,193	-	49,393,657
Sheriff - OES/Fire Warden	2,424,516	262,043	-	2,162,473
Sheriff - Operations	44,392,563	4,754,692	-	39,637,871
Treasurer - Admin/Taxes	1,507,774	540,300	-	967,474
Treasurer - Revenue Recovery	1,487,653	1,487,653	-	-
Treasurer - Treasury	754,985	754,985	-	-
Total General Fund	\$ 396,287,342	\$ 121,645,357	\$ -	\$ 274,641,985

Year One Fund Type/Budget Unit	Adopted Final Budget Costs	Adopted Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Adopted Final Budget Net County Cost
Discretionary Revenue/Fund Balance				
Chief Executive Office - Discretionary Revenue	\$ -	\$ 233,605,000	\$ -	\$ (233,605,000)
Assigned Fund Balance	-	-	40,926,681	(40,926,681)
Unassigned Fund Balance	-	-	110,304	(110,304)
Adjusted General Fund	\$ 396,287,342	\$ 355,250,357	\$ 41,036,985	\$ -

Year One Fund Type/Budget Unit	Adopted Final Budget Costs	Adopted Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Adopted Final Budget Net County Cost
Special Revenue Funds				
Aging and Veterans Services - Area Agency on Aging	\$ 5,946,051	\$ 5,210,259	\$ 323,505	\$ 412,287
Assessor - ASR State Grant	550,000	100,000	400,000	50,000
BHRS - Managed Care	13,556,700	13,556,700	-	-
BHRS - Mental Health Services Act	51,234,766	39,602,355	11,632,411	-
BHRS - Public Guardian	2,473,526	146,550	357,251	1,969,725
BHRS - Stanislaus Recovery Center	5,666,059	5,666,059	-	-
BHRS - Substance Use Disorder	18,102,102	17,980,868	121,234	-
Behavioral Health and Recovery Services	66,847,731	55,287,143	5,425,418	6,135,170
CSA - County Childrens Fund	176,491	176,491	-	-
CSA - General Assistance	1,556,751	175,049	-	1,381,702
CSA - Homeless Emergency Aid Program	1,570,239	20,000	1,550,239	-
CSA - Housing and Homeless Services	12,498,097	7,746,677	4,751,420	-
CSA - IHSS Provider Wages	159,760,405	154,256,447	-	5,503,958
CSA - IHSS Public Authority - Administration	879,138	879,138	-	-
CSA - IHSS Public Authority - Benefits	1,339,165	1,240,842	-	98,323
CSA - Program Services and Support	169,559,861	161,519,590	-	8,040,271
CSA - Public Economic Assistance	112,165,198	103,832,172	2,368,661	5,964,365
Child Support Services	16,418,029	15,587,781	830,248	-
Clerk-Recorder - Modernization	1,464,492	835,425	629,067	-
Clerk-Recorder - Vital & Health Statistics	224,000	55,000	169,000	-
Cooperative Extension - Farm & Home Advisors Research Trust	5,000	-	5,000	-
County Operations - DNA Identification Fund Prop 69	27,089	27,089	-	-
County Operations - DOJ Drug & Alcohol	100,000	30,000	70,000	-
County Operations - Stanislaus Family Justice Center	300,000	300,000	-	-
District Attorney - Arson Task Force	59,888	59,888	-	-
District Attorney - Auto Insurance Fraud Prosecution	216,309	216,309	-	-
District Attorney - Criminal Division Asset Forfeiture	13,500	-	13,500	-
District Attorney - Elder Abuse Advocacy & Outreach	99,282	99,282	-	-
District Attorney - Real Estate Fraud	278,727	207,500	-	71,227
District Attorney - Unserved/Underserved Victim Advocacy and Outreach	87,500	87,500	-	-
District Attorney - Victim Services Program	1,130,125	1,130,125	-	-
District Attorney - Violence Against Women Program	135,029	101,272	-	33,757
Environmental Resources	8,768,629	6,257,980	1,541,017	969,632
Environmental Resources - AB 939 - Source Reduction and Recycle	860,100	860,100	-	-
Environmental Resources - Abandoned Vehicle Abatement	90,795	60,000	30,795	-
Environmental Resources - Beverage Container Recycling	29,484	29,484	-	-
Environmental Resources - Code Enforcement Abatement	20,000	-	20,000	-
Environmental Resources - Disclosure Program	355,000	347,444	7,556	-
Environmental Resources - Household Hazardous Waste	1,055,441	784,000	271,441	-
Environmental Resources - Trust Fund	5,300	-	5,300	-
Environmental Resources - Used Oil Recycling	86,908	86,908	-	-
Environmental Resources - Vehicle Registration Fee Surcharge	68,000	4,000	64,000	-
Environmental Resources - Waste Tire Enforcement Grant	117,387	117,387	-	-

Year One Fund Type/Budget Unit	Adopted Final Budget Costs	Adopted Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Adopted Final Budget Net County Cost
General Services Agency - 12th Street - Office Building	46,700	20,800	-	25,900
General Services Agency - Stanislaus Veterans Center	858,893	463,200	100,000	295,693
Health Services Agency - Administration	7,979,827	7,979,827	-	-
Health Services Agency - EMS Discretionary Fund	105,106	100,000	5,106	-
Health Services Agency - IHCP EMS Hospital	166,000	166,000	-	-
Health Services Agency - IHCP EMS Physicians	297,000	297,000	-	-
Health Services Agency - Indigent Health Care	84,889	242,966	(458,077)	300,000
Health Services Agency - Public Health	43,886,088	34,021,921	7,510,189	2,353,978
Health Services Agency - Public Health Vital and Health Statistics	20,600	65,570	(44,970)	-
Library	12,787,305	10,887,295	1,408,200	491,810
Parks and Recreation - Fish and Wildlife	20,000	1,000	19,000	-
Parks and Recreation - Modesto Reservoir Patrol	23,000	23,000	-	-
Parks and Recreation - Off-Highway Vehicle Fund	792,603	714,086	78,517	-
Parks and Recreation - Regional Water Safety Training Center	-	-	-	-
Planning - Building Permits	2,823,947	2,722,372	101,575	-
Planning - Dangerous Building Abatement	48,000	24,000	24,000	-
Planning - General Plan Maintenance	336,875	220,580	116,295	-
Planning - Special Revenue Grants	10,981,635	11,192,539	(210,904)	-
Probation - Corrections Performance Incentive Fund	1,678,264	825,171	853,093	-
Probation - Juvenile Justice Crime Prevention Act	2,533,568	1,499,372	1,034,196	-
Probation - Local Community Corrections	28,608,917	18,827,867	9,781,050	-
Probation - Ward Welfare Fund	82,400	20,600	61,800	-
Probation - Youthful Offender Block Grant	3,204,720	1,745,994	1,458,726	-
Public Works - Administration	1,799,240	1,799,240	-	-
Public Works - Road and Bridge	102,715,340	95,445,855	7,103,185	166,300
Sheriff - CAL ID Program	668,368	518,625	149,743	-
Sheriff - CAL-MMET	819,020	705,490	113,530	-
Sheriff - Civil Process Fee	310,803	184,314	126,489	-
Sheriff - County Fire Service Fund	1,966,591	1,803,000	(49,397)	212,988
Sheriff - Court Security	5,117,913	4,838,786	-	279,127
Sheriff - Driver Training Program	177,285	192,000	(14,715)	-
Sheriff - Federal Asset Forfeiture	23,000	-	23,000	-
Sheriff - Justice Assistance Grant	500,621	500,621	-	-
Sheriff - OES Grants	6,069,048	-	6,069,048	-
Sheriff - OES Homeland Security Grants	1,122,720	1,122,720	-	-
Sheriff - OES Water Resources Grant	89,490	89,490	-	-
Sheriff - SDEA Federal Asset Forfeiture	172,756	-	172,756	-
Sheriff - Vehicle Theft Unit	416,588	478,180	(61,592)	-
Workforce Development	10,815,418	10,517,172	298,246	-
Workforce Development - StanWORKS	7,790,630	7,790,630	-	-
Total Special Revenue Funds	\$ 913,839,462	\$ 812,728,097	\$ 66,355,152	\$ 34,756,213

Year One Fund Type/Budget Unit	Adopted Final Budget Costs	Adopted Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Adopted Final Budget Net County Cost
Capital Projects Funds				
County Capital Projects - Courthouse Construction Fund	\$ 764,436	\$ 320,000	\$ 444,436	\$ -
County Capital Projects - Criminal Justice Facilities Fund	35,256	360,000	(324,744)	-
Total Capital Projects Funds	\$ 799,692	\$ 680,000	\$ 119,692	\$ -

Year One Fund Type/Budget Unit	Adopted Final Budget Costs	Adopted Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Adopted Final Budget Net County Cost
Enterprise Funds				
County Operations - Cannabis Program	\$ 3,400,762	\$ 3,559,965	\$ (159,203)	\$ -
Environmental Resources - Fink Road Landfill	16,145,829	8,585,000	7,560,829	-
Environmental Resources - Geer Road Landfill	3,119,180	3,119,180	-	-
Health Services Agency - Clinic and Ancillary Services	47,462,435	41,106,053	3,242,985	3,113,397
Public Works - Local Transit System	11,168,915	8,778,420	2,390,495	-
Sheriff - Jail Commissary / Inmate Welfare	2,421,757	1,871,000	550,757	-
Total Enterprise Funds	\$ 83,718,878	\$ 67,019,618	\$ 13,585,863	\$ 3,113,397

Year One Fund Type/Budget Unit	Adopted Final Budget Costs	Adopted Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Adopted Final Budget Net County Cost
Internal Service Funds				
Auditor-Controller - Enterprise Resource Planning	\$ 185,337	\$ -	\$ 185,337	\$ -
Chief Executive Office - Deferred Compensation	120,625	87,000	33,625	-
Chief Executive Office - Dental Self-Insurance	4,346,895	4,201,115	145,780	-
Chief Executive Office - Medical Self-Insurance	68,562,295	68,562,295	-	-
Chief Executive Office - Other Employee Benefits	123,000	187,650	(64,650)	-
Chief Executive Office - Unemployment Insurance	556,280	556,280	-	-
Chief Executive Office - Vision Care Insurance	735,810	665,510	70,300	-
Chief Executive Office - Workers Compensation	5,550,970	5,550,970	-	-
County Operations - General Liability	8,716,035	8,173,370	542,665	-
County Operations - Professional Liability	953,350	877,350	76,000	-
General Services Agency - Central Services Division	1,929,200	1,861,200	68,000	-
General Services Agency - Facilities Maintenance Division	8,173,250	7,787,250	386,000	-
General Services Agency - Fleet Services Division	4,409,000	4,139,000	270,000	-
General Services Agency - Utilities	5,613,200	5,613,200	-	-
Information Technology Central	14,470,907	12,934,985	529,390	1,006,532
Information Technology Central - Telecommunications	1,617,934	1,417,690	200,244	-
Integrated Criminal Justice Information System	1,130,775	795,366	335,409	-
Public Works - Morgan Shop	4,531,750	4,381,750	150,000	-
Total Internal Service Funds	\$ 131,726,613	\$ 127,791,981	\$ 2,928,100	\$ 1,006,532
Total All Funds	\$ 1,526,371,987	\$ 1,363,470,053	\$ 124,025,792	\$ 38,876,142

Year One Fund Type/Budget Unit	Adopted Final Budget Costs	Adopted Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Adopted Final Budget Net County Cost
General Fund Contributions to Other Programs				
Law Library	\$ -	\$ -	\$ -	\$ 54,240
Local Area Formation Commission (LAFCO)	-	-	-	226,588
North McHenry Sales Tax	-	-	-	2,733,000
Stanislaus Animal Services Agency	-	-	-	2,032,209
Stanislaus Council of Governments (StanCOG)	-	-	-	4,223
Total General Fund Contributions to Other Programs/Contingencies	\$ -	\$ -	\$ -	\$ 5,050,260
Total County Budget Appropriations	\$ 1,526,371,987	\$ 1,363,470,053	\$ 124,025,792	\$ 43,926,402

Net County Cost Schedule – 2021-2022 Recommended Final Budget – Year Two

Year Two Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Budget Net County Cost
General Fund				
Aging and Veterans Services - Veterans Services	\$ 854,980	\$ 193,425	\$ -	\$ 661,555
Agricultural Commissioner	6,329,960	4,192,416	-	2,137,544
Assessor	8,684,527	1,044,500	-	7,640,027
Auditor-Controller	5,342,561	3,612,258	-	1,730,303
Board of Supervisors	1,993,619	66,558	-	1,927,061
Chief Executive Office - Human Relations	5,276,525	3,292,255	-	1,984,270
Chief Executive Office - Operations and Services	8,971,703	3,299,098	-	5,672,605
Clerk-Recorder	4,052,275	2,599,699	-	1,452,576
Clerk-Recorder - Elections	3,592,562	534,127	-	3,058,435
Cooperative Extension	878,958	-	-	878,958
County Counsel	4,703,166	2,205,061	-	2,498,105
County Operations - Airport	290,000	-	-	290,000
County Operations - Appropriations for Contingencies	12,008,510	-	-	12,008,510
County Operations - C.I.F.A.	140,633	-	-	140,633
County Operations - County Court Funding	6,616,348	3,205,675	-	3,410,673
County Operations - Crows Landing Air Facility	3,405,200	235,000	-	3,170,200
County Operations - Debt Service	736,450	2,210,600	-	(1,474,150)
County Operations - Focus on Prevention	1,344,232	115,360	-	1,228,872
County Operations - General Fund Contribution to Other Programs	11,716,987	-	-	11,716,987
County Operations - General Fund Match - VLF	30,000,000	30,000,000	-	-
County Operations - Mandated County Match	21,529,654	-	-	21,529,654
District Attorney - Criminal Division	23,859,886	1,847,608	-	22,012,278
Economic Development Bank	173,974	22,800,000	-	(22,626,026)
Environmental Resources - Groundwater Program	1,477,360	171,180	-	1,306,180
General Services Agency - ADA Self-Evaluation and Transition Plan Project	1,900,000	-	-	1,900,000
General Services Agency - Administration	6,466,765	2,462,415	-	4,004,350
General Services Agency - County Facilities	1,040,250	527,050	-	513,200
General Services Agency - Plant Acquisition	1,602,341	-	-	1,602,341
Grand Jury	183,692	-	-	183,692
Parks and Recreation	12,305,371	7,485,698	-	4,819,673
Parks and Recreation - Tuolumne River Regional Park	222,607	-	-	222,607
Planning and Community Development	3,444,970	1,258,049	-	2,186,921
Probation - Administration	4,115,230	643,567	-	3,471,663
Probation - Community Corrections Partnership	8,372,758	8,109,641	-	263,117
Probation - Field Services	16,716,703	1,956,239	-	14,760,464
Probation - Institutional Services	8,020,710	1,165,314	-	6,855,396
Probation - Juvenile Commitment Facility	4,085,329	1,620,508	-	2,464,821
Public Defender	10,739,372	1,944,553	-	8,794,819
Public Defender - Indigent Defense	4,057,455	90,000	-	3,967,455
Sheriff - Administration	14,100,080	715,176	-	13,384,904
Sheriff - Adult Detention Expansion	20,454,117	6,360,822	-	14,093,295
Sheriff - Contract Cities	14,250,201	14,250,201	-	-
Sheriff - Detention	62,725,464	10,989,621	-	51,735,843
Sheriff - OES/Fire Warden	2,832,962	309,859	-	2,523,103
Sheriff - Operations	46,196,771	5,236,496	-	40,960,275
Treasurer - Admin/Taxes	1,651,985	559,300	-	1,092,685
Treasurer - Revenue Recovery	1,539,556	1,539,556	-	-
Treasurer - Treasury	774,995	774,995	-	-
Total General Fund	\$ 411,779,754	\$ 149,623,880	\$ -	\$ 262,155,874

Year Two Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Budget Net County Cost
Discretionary Revenue/Fund Balance				
County Operations - Discretionary Revenue	\$ -	\$ 256,853,949	\$ -	\$ (256,853,949)
Assigned Fund Balance	-	-	28,281,578	(28,281,578)
Unassigned Fund Balance	-	-	(22,979,653)	22,979,653
Adjusted General Fund	\$ 411,779,754	\$ 406,477,829	\$ 5,301,925	\$ -

Year Two Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Budget Net County Cost
Special Revenue Funds				
Aging and Veterans Services - Area Agency on Aging	\$ 5,466,906	\$ 4,417,029	\$ 619,485	\$ 430,392
Assessor - ASR State Grant	442,500	-	442,500	-
Behavioral Health and Recovery Services	54,911,232	53,981,677	104,196	825,359
BHRS - Managed Care	14,486,888	14,486,888	-	-
BHRS - Mental Health Services Act	56,937,149	49,713,175	7,223,974	-
BHRS - Public Guardian	4,039,430	150,947	270,338	3,618,145
BHRS - Stanislaus Recovery Center	5,870,740	5,870,740	-	-
BHRS - Substance Use Disorder	21,849,088	20,104,776	1,744,312	-
Child Support Services	16,295,198	16,295,198	-	-
Clerk-Recorder - Modernization	1,160,474	835,425	325,049	-
Clerk-Recorder - Vital & Health Statistics	224,000	55,000	169,000	-
Cooperative Extension - Farm & Home Advisors Research Trust	5,000	-	5,000	-
County Operations - DNA Identification Fund Prop 69	27,089	27,089	-	-
County Operations - DOJ Drug & Alcohol	100,000	30,000	70,000	-
County Operations - Stanislaus Family Justice Center	300,000	300,000	-	-
CSA - County Childrens Fund	176,491	176,491	-	-
CSA - General Assistance	1,556,751	175,049	-	1,381,702
CSA - Homeless Emergency Aid Program	-	-	-	-
CSA - Housing and Homeless Services	15,778,445	12,295,980	3,482,465	-
CSA - IHSS Provider Wages	16,193,090	11,382,365	-	4,810,725
CSA - IHSS Public Authority - Administration	917,910	917,910	-	-
CSA - IHSS Public Authority - Benefits	1,302,973	1,204,650	-	98,323
CSA - Program Services and Support	181,448,665	178,785,246	-	2,663,419
CSA - Public Economic Assistance	116,899,303	113,171,407	-	3,727,896
District Attorney - Arson Task Force	61,146	61,146	-	-
District Attorney - Auto Insurance Fraud Prosecution	220,851	220,851	-	-
District Attorney - Criminal Division Asset Forfeiture	13,905	-	13,905	-
District Attorney - Elder Abuse Advocacy & Outreach	125,033	125,033	-	-
District Attorney - Real Estate Fraud	283,085	211,858	-	71,227
District Attorney - Unserved/Underserved Victim Advocacy and Outreach	116,374	116,374	-	-
District Attorney - Victim Services Program	1,151,288	1,151,288	-	-
District Attorney - Violence Against Women Program	138,758	105,001	-	33,757
Environmental Resources	9,807,209	6,678,630	1,928,941	1,199,638
Environmental Resources - AB 939 - Source Reduction and Recycle	860,100	860,100	-	-
Environmental Resources - Abandoned Vehicle Abatement	93,899	61,800	32,099	-
Environmental Resources - Beverage Container Recycling	29,484	29,484	-	-
Environmental Resources - Code Enforcement Abatement	20,000	-	20,000	-
Environmental Resources - Disclosure Program	520,615	350,652	169,963	-
Environmental Resources - Household Hazardous Waste	993,398	789,680	203,718	-
Environmental Resources - Trust Fund	5,300	-	5,300	-
Environmental Resources - Used Oil Recycling	86,908	86,908	-	-
Environmental Resources - Vehicle Registration Fee Surcharge	68,000	4,000	64,000	-
Environmental Resources - Waste Tire Enforcement Grant	117,387	117,387	-	-

Year Two	Recommended	Recommended	Use of Fund	Recommended
Fund Type/Budget Unit	Final Budget	Final Budget	Balance/ Retained	Final Budget
	Costs	Revenue	Earnings	Budget Net County Cost
General Services Agency - 12th Street - Office Building	63,210	30,947	-	32,263
General Services Agency - Stanislaus Veterans Center	858,893	463,200	100,000	295,693
Health Services Agency - Administration	8,335,734	8,335,734	-	-
Health Services Agency - EMS Discretionary Fund	107,523	103,000	4,523	-
Health Services Agency - IHCP EMS Hospital	290,467	154,000	136,467	-
Health Services Agency - IHCP EMS Physicians	303,831	305,910	(2,079)	-
Health Services Agency - Indigent Health Care	87,668	250,255	(162,587)	-
Health Services Agency - Public Health	57,533,516	51,661,843	2,360,870	3,510,803
Health Services Agency - Public Health Vital and Health Statistics	21,074	67,537	(46,463)	-
Library	13,753,944	12,902,604	359,530	491,810
Parks and Recreation - Fish and Wildlife	20,000	1,000	19,000	-
Parks and Recreation - Modesto Reservoir Patrol	23,000	23,000	-	-
Parks and Recreation - Off-Highway Vehicle Fund	807,307	758,866	48,441	-
Parks and Recreation - Regional Water Safety Training Center	-	-	-	-
Planning - Building Permits	2,907,447	2,804,042	103,405	-
Planning - Dangerous Building Abatement	40,000	24,000	16,000	-
Planning - General Plan Maintenance	348,390	227,193	121,197	-
Planning - Special Revenue Grants	34,684,022	34,859,517	(175,495)	-
Probation - Corrections Performance Incentive Fund	2,227,627	1,286,879	940,748	-
Probation - Juvenile Justice Crime Prevention Act	2,614,452	1,499,372	1,115,080	-
Probation - Juvenile Justice Realignment Block Grant	-	-	-	-
Probation - Local Community Corrections	26,508,128	22,589,270	3,918,858	-
Probation - Ward Welfare Fund	82,400	20,600	61,800	-
Probation - Youthful Offender Block Grant	3,309,364	1,745,994	1,563,370	-
Public Works - Administration	2,022,375	2,022,375	-	-
Public Works - Road and Bridge	144,146,378	135,072,022	8,468,331	606,025
Sheriff - CAL ID Program	668,877	530,232	138,645	-
Sheriff - CAL-MMET	845,942	705,490	140,452	-
Sheriff - Civil Process Fee	133,865	184,314	(50,449)	-
Sheriff - County Fire Service Fund	2,310,924	1,903,000	194,936	212,988
Sheriff - Court Security	6,579,932	5,449,800	830,776	299,356
Sheriff - Dedicated Funds	-	-	-	-
Sheriff - Driver Training Program	182,950	192,000	(9,050)	-
Sheriff - Federal Asset Forfeiture	-	-	-	-
Sheriff - Justice Assistance Grant	-	-	-	-
Sheriff - OES Grants	3,873,237	295,000	3,578,237	-
Sheriff - OES Homeland Security Grants	1,021,094	1,021,094	-	-
Sheriff - OES Water Resources Grant	71,650	71,650	-	-
Sheriff - SDEA Federal Asset Forfeiture	176,679	-	176,679	-
Sheriff - Vehicle Theft Unit	601,612	489,178	112,434	-
Workforce Development	9,861,584	9,662,423	199,161	-
Workforce Development - StanWORKs	7,814,573	7,814,573	-	-
Total Special Revenue Funds	\$ 866,341,731	\$ 800,875,148	\$ 41,157,062	\$ 24,309,521

Year Two	Recommended	Recommended	Use of Fund	Recommended
Fund Type/Budget Unit	Final Budget	Final Budget	Balance/ Retained	Final Budget
	Costs	Revenue	Earnings	Budget Net County Cost
Captial Projects Funds				
County Capital Projects - Courthouse Construction Fund	\$ 764,436	\$ 320,000	\$ 444,436	\$ -
County Capital Projects - Criminal Justice Facilities Fund	35,256	360,000	(324,744)	-
Total Capital Projects Funds	\$ 799,692	\$ 680,000	\$ 119,692	\$ -

Year Two Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Budget Net County Cost
Enterprise Funds				
County Operations - Cannabis Program	\$ 4,122,519	\$ 3,872,165	\$ 250,354	\$ -
Environmental Resources - Fink Road Landfill	17,210,406	8,673,000	8,537,406	-
Environmental Resources - Geer Road Landfill	3,192,878	3,192,878	-	-
Health Services Agency - Clinic and Ancillary Services	47,695,274	45,410,843	34,431	2,250,000
Public Works - Local Transit System	-	-	-	-
Sheriff - Jail Commissary / Inmate Welfare	2,478,686	1,871,000	607,686	-
Total Enterprise Funds	\$ 74,699,763	\$ 63,019,886	\$ 9,429,877	\$ 2,250,000

Year Two Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Budget Net County Cost
Internal Service Funds				
Auditor-Controller - Enterprise Resource Planning	\$ 310,904	\$ -	\$ 134,325	\$ 176,579
Chief Executive Office - Deferred Compensation	136,690	158,535	(21,845)	-
Chief Executive Office - Dental Self-Insurance	4,447,720	4,310,020	137,700	-
Chief Executive Office - Medical Self-Insurance	68,822,970	68,822,970	-	-
Chief Executive Office - Other Employee Benefits	125,825	190,485	(64,660)	-
Chief Executive Office - Unemployment Insurance	602,101	674,335	(72,234)	-
Chief Executive Office - Vision Care Insurance	753,095	734,350	18,745	-
Chief Executive Office - Workers Compensation	5,756,870	5,756,870	-	-
County Operations - General Liability	10,332,000	10,920,600	(588,600)	-
County Operations - Professional Liability	954,156	942,906	11,250	-
General Services Agency - Central Services Division	3,124,300	3,002,300	122,000	-
General Services Agency - Facilities Maintenance Division	8,905,580	8,334,780	570,800	-
General Services Agency - Fleet Services Division	4,823,430	4,713,430	110,000	-
General Services Agency - Utilities	5,894,300	5,894,300	-	-
Information Technology Central	12,665,037	12,289,019	376,018	-
Information Technology Central - Telecommunications	1,556,537	1,488,575	67,962	-
Integrated Criminal Justice Information System	936,763	795,366	141,397	-
Public Works - Morgan Shop	6,045,120	4,873,358	1,171,762	-
Total Internal Service Funds	\$ 136,193,398	\$ 133,902,199	\$ 2,114,620	\$ 176,579
Total All Funds	\$ 1,489,814,338	\$ 1,404,955,062	\$ 58,123,176	\$ 26,736,100

Year Two Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Budget Net County Cost
General Fund Contributions to Other Programs				
Fire Districts	\$ -	\$ -	\$ -	\$ 1,241,000
Law Library	-	-	-	59,494
Local Area Formation Commission (LAFCO)	-	-	-	246,579
North McHenry Sales Tax	-	-	-	2,851,000
Stanislaus Animal Services Agency	-	-	-	2,104,336
Stanislaus Council of Governments (StanCOG)	-	-	-	8,132
Total General Fund Contributions to Other Programs/Contingenc	\$ -	\$ -	\$ -	\$ 6,510,541
Total County Budget Appropriations	\$ 1,489,814,338	\$ 1,404,955,062	\$ 58,123,176	\$ 33,246,641

Fund Balance Report – 2020-2021 Adopted Final Budget – Year One

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
GENERAL FUND		\$ 212,264,228	\$ 355,250,357	\$ (396,287,342)	\$ 171,227,243
Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
Special Revenue Funds					
1001	ER Environmental Resources	\$ 3,509,086	\$ 7,227,612	\$ (8,768,629)	\$ 1,968,069
1002	ER Household Hazardous Waste	751,612	784,000	(1,055,441)	480,171
1003	ER Vehicle Registration	399,076	4,000	(68,000)	335,076
1004	ER Source Reduction & Recycling	81,095	860,100	(860,100)	81,095
1005	ER Disclosure Program	459,502	347,444	(355,000)	451,946
1008	ER Used Oil Recycling	88,860	86,908	(86,908)	88,860
1009	ER Environmental Enforcement	35,574	-	(5,300)	30,274
1010	ER Beverage Container Recycling	29,484	29,484	(29,484)	29,484
1012	ER Waste Tire Enforcement Grant	106,000	117,387	(117,387)	106,000
1014	ER Abandoned Vehicle	149,371	60,000	(90,795)	118,576
1016	ER-Code Enforcement Abatement	100,107	-	(20,000)	80,107
1051	AAA Area Agency on Aging	1,556,735	5,622,546	(5,946,051)	1,233,230
1071	Department of Child Support Services	694,076	15,587,781	(16,418,029)	(136,172)
1101	PW Road & Bridge	9,709,076	14,734,225	(15,748,135)	8,695,166
1102	PW Road Projects	(1,153,815)	59,687,765	(59,587,765)	(1,053,815)
1103	PW AB-2928 Supplemental Maintenance	12,145	-	-	12,145
1104	PW Kaiser Voluntary Funds (Road Infrastructure)	414,786	-	-	414,786
1105	PW Roads Measure L	3,239,924	11,482,000	(13,050,310)	1,671,614
1106	PW Roads SB1	11,279,579	9,708,165	(14,329,130)	6,658,614
1155	PW Airport Sewer Project	170,806	-	-	170,806
1201	PW Administration	220,395	1,799,240	(1,799,240)	220,395
1203	PW County survey monument pres	481,608	-	-	481,608
1206	PL Building Permits Division	2,659,208	2,722,372	(2,823,947)	2,557,633
1291	PL CDBG Urban County	84,970	2,394,830	(2,285,165)	194,635
1292	PL Grants	176,074	7,535,271	(7,435,408)	275,937
1317	SCWD (Formerly AW) Stan Work	7,045	7,790,630	(7,790,630)	7,045
1320	SCWD (Formerly AW) Subfund Clearing Pool	5,278,226	10,517,172	(10,815,418)	4,979,980
1401	HSA Administration	92,959	7,979,827	(7,979,827)	92,959
1402	HSA Public Health	14,730,428	36,375,899	(43,886,088)	7,220,239
1404	HSA Indigent Health Care	2,104,679	542,966	(84,889)	2,562,756
1405	HSA PH Tobacco Tax Education	467,151	-	-	467,151
1428	HSA PH Vital and Health Statistics	865,921	65,570	(20,600)	910,891
1429	HSA EMS - Discretionary	7,555	100,000	(105,106)	2,449
1431	HSA PH California Children Services Donation	2,005	-	-	2,005
1434	HSA IHCP EMS-Hospitals	130,391	166,000	(166,000)	130,391
1435	HSA IHCP EMS-Physicians	2,099	297,000	(297,000)	2,099
1436	HSA PH CDC Base Funding	1,226	-	-	1,226
1438	HSA PH HPP Base Funding	1,817	-	-	1,817
1446	PH Tobacco Educ Prop 56	295,874	-	-	295,874
1501	Behavioral Health & Recovery Services	11,946,713	61,422,313	(66,847,731)	6,521,295
1502	BHRS Substance Use Disorder	(3,229,875)	17,980,868	(18,102,102)	(3,351,109)
1503	BHRS Public Guardian	490,842	2,116,275	(2,473,526)	133,591
1504	BHRS Managed Care	(2,155,251)	13,556,700	(13,556,700)	(2,155,251)
1505	BHRS Stanislaus Recovery Center	(2,530,346)	5,666,059	(5,666,059)	(2,530,346)
1507	BHRS Prop 63	24,398,258	39,602,355	(51,234,766)	12,765,847
1631	CSA Program Services & Support	10,248,614	169,559,861	(169,559,861)	10,248,614
1632	CSA Public Economic Assistance	5,825,280	109,796,537	(112,165,198)	3,456,619
1633	CSA General Assistance	-	1,556,751	(1,556,751)	-
1637	CSA County Children's Fund	217,789	176,491	(176,491)	217,789
1638	CSA Homeless Emergency Aid Program (HEAP)	1,436,747	20,000	(1,570,239)	(113,492)

Fund	Fund Type/Budget Unit	Beginning	Recommended	Recommended	Projected
		Fund Balance 7/1/2020	Final Budget Revenue	Final Budget Costs	Fund Balance 6/30/2021
1639	CSA Housing and Homeless Services	5,925,823	7,746,677	(12,498,097)	1,174,403
1640	CSA Public Authority - Administration	-	879,138	(879,138)	-
1641	CSA Public Authority - Benefits Administration	-	1,339,165	(1,339,165)	-
1642	CSA IHSS Provider Wages	-	159,760,405	(159,760,405)	-
1651	Library	4,988,651	11,379,105	(12,787,305)	3,580,451
1660	OES Water Resources Grant	(14,833)	89,490	(89,490)	(14,833)
1665	GSA Stanislaus Veterans Center	1,018,086	758,893	(858,893)	918,086
1666	OES Governor's Office of Emergency Services Grant	6,120,787	-	(6,069,048)	51,739
1670	OES Homeland Security Grant	(36,507)	1,122,720	(1,122,720)	(36,507)
1679	PROB Local Community Corrections	18,942,785	18,827,867	(28,608,917)	9,161,735
1681	PL St CalHome 2010 Grant	24,890	-	-	24,890
1682	PL - State Grants	(560)	-	-	(560)
1683	PL HOME Grant	1,029,536	-	-	1,029,536
1686	DA Unserved/Underserved Victim Advocacy and Outreach Program	(3,549)	87,500	(87,500)	(3,549)
1687	CEO Stanislaus Family Justice Center	47,294	300,000	(300,000)	47,294
1688	PROB Corrections Performance Incentive Act	3,372,872	825,171	(1,678,264)	2,519,779
1689	PL St CalHome Grant Housing Rehabilitation	36,361	-	-	36,361
1691	PL CDBG/NSP3	707,210	-	-	707,210
1693	PL CDBG-HPRP & Emergency Solutions (Homeless Prevention Program)	(8,045)	-	-	(8,045)
1694	PKS Regional Water Safety Training Center	5,670	-	-	5,670
1695	PL Con Plan-County-CDBG/NSP	529,110	-	-	529,110
1696	OES 2007 PSIC Grant Program	(20,599)	-	-	(20,599)
1698	PROB Youthful Offender Block Grant (YOBG)	4,335,320	1,745,994	(3,204,720)	2,876,594
1702	PARKS-Off Highway Vehicle Fund	623,056	714,086	(792,603)	544,539
1703	SO Cal Id	811,704	518,625	(668,368)	661,961
1704	DA Violence Against Women	14,539	135,029	(135,029)	14,539
1706	DA Elder Abuse Program	19,164	99,282	(99,282)	19,164
1707	DA Federal Asset Forfeiture	153	-	-	153
1710	DA BOC Victim Restitution	91	-	-	91
1711	DA Child Abduction	5,000	-	-	5,000
1712	DA Auto Fraud	3,180	216,309	(216,309)	3,180
1713	DA Workers' Comp Fraud	-	-	-	-
1714	DA Victim Witness	(53,488)	1,130,125	(1,130,125)	(53,488)
1715	SO Vehicle Theft	328,379	478,180	(416,588)	389,971
1723	CLK Fixed Asset Acquisition	2,390,141	835,425	(1,464,492)	1,761,074
1725	OES County Fire Service	2,784,604	2,015,988	(1,966,591)	2,834,001
1726	CEO Alcohol and Drug Analysis	175,864	30,000	(100,000)	105,864
1727	PARKS-Fish and Wildlife	57,912	1,000	(20,000)	38,912
1728	PARKS-Modesto Reservoir Patrol	65,102	23,000	(23,000)	65,102
1737	PROB Criminalistics Lab	175,017	-	-	175,017
1746	PL Dangerous Bldg Abatement fund	(43,693)	24,000	(48,000)	(67,693)
1759	AG Ag Comm Development Fees	878	-	-	878
1761	DA Arson Task Force	176	59,888	(59,888)	176
1764	PROB Juvenile Accountability Grant 2003	-	-	-	-
1765	PROB Ward Welfare fund	330,971	20,600	(82,400)	269,171
1766	COOP Farm & Home Advisors Research	44,269	-	(5,000)	39,269
1768	SO Sheriff's Civil Process Fee	1,186,071	184,314	(310,803)	1,059,582
1769	SO Sheriff's Driver Training Program	114,697	192,000	(177,285)	129,412
1771	DA Asset Forfeiture	169,044	-	(13,500)	155,544
1776	DA Real Estate Fraud Prosecution	(0)	278,727	(278,727)	(0)
1777	CEO Prop 69-DNA Identification	24,563	27,089	(27,089)	24,563
1780	SO Cal-MMET	263,933	705,490	(819,020)	150,403
1781	AC Tobacco Settlement Securitization	58,329,551	-	-	58,329,551
1782	PL State CalHome Grant Reuse	1,549,780	-	-	1,549,780
1783	PL Annual Work Plan-County	630,677	-	-	630,677
1784	PL Annual Work Plan-Oakdale	-	-	-	-
1785	PL Annual Work Plan-Patterson	-	-	-	-
1786	CLK Vital and Health Statistics	540,981	55,000	(224,000)	371,981

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
1798	PROB JJCPA Programs	4,078,359	1,499,372	(2,533,568)	3,044,163
1799	CEO Justice Assistance Grants (JAG)	21,492	500,621	(500,621)	21,492
168B	PL State Emergency Solutions Grant	(217,594)	-	-	(217,594)
171A	GSA 12th Street Office Bldg	(1,232)	46,700	(46,700)	(1,232)
171B	GSA 12th St Condominium Resv (former Parking Garage)	78,000	-	-	78,000
172A	ASR State Grants	595,000	150,000	(550,000)	195,000
176A	SO Federal Asset Forfeiture - Justice	219,028	-	(103,320)	115,708
176B	SO Federal Asset Forfeiture - Treasury	215,941	-	(92,436)	123,505
176C	SO Court Security	613,871	5,117,913	(5,117,913)	613,871
177A	DA Enforce Consumer Protection Laws	-	-	-	-
178A	PL Annual Work Plan-Ceres	-	-	-	-
178B	PL Annual Work Plan-Newman	-	-	-	-
178C	PL Annual Work Plan-Waterford	-	-	-	-
178D	PL Salida Planning Efforts	441,220	-	-	441,220
178E	PL California Emergencies Solution Housing Grant (CESH)	55,651	1,262,438	(1,261,062)	57,027
179A	PL General Plan Maintenance Fees	1,336,660	220,580	(336,875)	1,220,365
179C	AC 2006 Tobacco Securitization	30,942,057	-	-	30,942,057
Total Special Revenue Funds		\$ 261,812,555	\$ 847,484,310	\$ (913,839,462)	\$ 195,457,403
Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
Capital Projects Funds					
2025	CEO Courthouse Construction	\$ 2,647,341	\$ 320,000	\$ (764,436)	\$ 2,202,905
2026	CEO Criminal Justice Facility	1,120,255	360,000	(35,256)	1,444,999
Capital Projects Total		\$ 3,767,595	\$ 680,000	\$ (799,692)	\$ 3,647,903
Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
Enterprise Funds					
4001	PW Transit	\$ 27,025,760	\$ 8,778,420	\$ (11,168,915)	\$ 24,635,265
4021	ER Fink Road Landfill	23,804,321	8,585,000	(16,145,829)	16,243,492
4022	ER Fink Road Landfill Postclosure Reserve	21,925,269	-	-	21,925,269
4031	ER Geer Road Landfill	1,725,126	3,119,180	(3,119,180)	1,725,126
4032	ER Geer Road Landfill Postclosure Reserve	6,396,178	-	-	6,396,178
4051	HSA Clinic & Ancillary Services	26,041,826	44,219,450	(47,462,435)	22,798,841
4081	SO Inmate Welfare/Commissary	1,915,012	1,871,000	(2,421,757)	1,364,255
4085	CEO Cannabis Program	0	3,559,965	(3,400,762)	159,203
6016	ER Geer Road Landfill	35,255	-	-	35,255
6017	ER Fink Road Landfill	131,075	-	-	131,075
Total Enterprise Funds		\$ 108,999,823	\$ 70,133,015	\$ (83,718,878)	\$ 95,413,960
Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
Internal Service Funds					
5001	GSA Central Services	\$ 22,797	\$ 1,861,200	\$ (1,929,200)	\$ (45,203)
5011	Information Technology Central - Communications (ITC)	488,941	1,417,690	(1,617,934)	288,697
5021	GSA Fleet Services	1,194,953	4,139,000	(4,409,000)	924,953
5022	GSA Fleet Services Vehicle Replacement	3,504	-	-	3,504
5031	Information Technology Central (ITC)	3,252,954	13,941,517	(14,470,907)	2,723,564
5038	HRMS Upgrade	55,766	-	-	55,766
5051	General Liability	(1,169,664)	8,173,370	(8,716,035)	(1,712,329)
5061	Professional Liability	144,272	877,350	(953,350)	68,272
5071	Unemployment Insurance	108,734	556,280	(556,280)	108,734
5081	Workers' Compensation Ins	2,723,617	5,550,970	(5,550,970)	2,723,617
5091	Medical Self-Insurance (Purchased Insurance)	10,125,828	68,562,295	(68,562,295)	10,125,828
5093	Other Employee Benefits	265,792	187,650	(123,000)	330,442

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2020	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2021
5094	Deferred Compensation		87,000	(120,625)	(33,625)
5101	Dental Insurance	1,094,612	4,201,115	(4,346,895)	948,832
5111	Vision Insurance	158,524	665,510	(735,810)	88,224
5121	PW Morgan Shop Garage	13,740,098	4,381,750	(4,531,750)	13,590,098
5141	CEO I-CJIS Project	651,948	795,366	(1,130,775)	316,539
5170	GSA Facility Maintenance	1,802,870	13,400,450	(13,786,450)	1,416,870
5401	Enterprise Resource Planning	329,460	-	(185,337)	144,123
Total Internal Service Funds		\$ 34,995,006	\$ 128,798,513	\$ (131,726,613)	\$ 32,066,906
Total All Funds		\$ 621,839,207	\$ 1,402,346,195	\$ (1,526,371,987)	\$ 497,813,415

Fund Balance Report – 2021-2022 Recommended Final – Year Two

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2021	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2022
GENERAL FUND		\$ 254,315,738	\$ 406,477,829	\$ (411,779,754)	\$ 249,013,813
Special Revenue Funds					
1001	ER Environmental Resources	\$ 3,914,680	\$ 7,878,268	\$ (9,807,209)	\$ 1,985,739
1002	ER Household Hazardous Waste	646,647	789,680	(993,398)	442,929
1003	ER Vehicle Registration	409,008	4,000	(68,000)	345,008
1004	ER Source Reduction & Recycling	77,320	860,100	(860,100)	77,320
1005	ER Disclosure Program	467,928	350,652	(520,615)	297,965
1008	ER Used Oil Recycling	52,588	86,908	(86,908)	52,588
1009	ER Environmental Enforcement	31,010	-	(5,300)	25,710
1010	ER Beverage Container Recycling	28,452	29,484	(29,484)	28,452
1012	ER Waste Tire Enforcement Grant	-	117,387	(117,387)	-
1014	ER Abandoned Vehicle	162,632	61,800	(93,899)	130,533
1016	ER-Code Enforcement Abatement	100,107	-	(20,000)	80,107
1051	AAA Area Agency on Aging	1,905,326	4,847,421	(5,466,906)	1,285,841
1071	Department of Child Support Services	552,542	16,295,198	(16,295,198)	552,542
1101	PW Road & Bridge	9,611,826	14,740,187	(18,408,425)	5,943,588
1102	PW Road Projects	5,344,838	98,505,255	(98,405,255)	5,444,838
1103	PW AB-2928 Supplemental Maintenance	12,412	-	-	12,412
1104	PW Kaiser Voluntary Funds (Road Infrastructure)	423,919	-	-	423,919
1105	PW Roads Measure L	5,506,265	11,632,605	(12,607,720)	4,531,150
1106	PW Roads SB1	10,052,697	10,800,000	(14,724,978)	6,127,719
1155	PW Airport Sewer Project	-	-	-	-
1201	PW Administration	102,416	2,022,375	(2,022,375)	102,416
1203	PW County survey monument pres	498,336	-	-	498,336
1206	PL Building Permits Division	2,646,722	2,804,042	(2,907,447)	2,543,317
1291	PL CDBG Urban County	579,126	2,994,830	(2,885,165)	688,791
1292	PL Grants	1,512,950	31,864,687	(31,798,857)	1,578,780
1317	SCWD (Formerly AW) Stan Work	7,045	7,814,573	(7,814,573)	7,045
1320	SCWD (Formerly AW) Subfund Clearing Pool	5,623,402	9,662,423	(9,861,584)	5,424,241
1401	HSA Administration	1,289,022	8,335,734	(8,335,734)	1,289,022
1402	HSA Public Health	22,305,818	55,172,646	(57,533,516)	19,944,948
1404	HSA Indigent Health Care	2,328,500	250,255	(87,668)	2,491,087
1405	HSA PH Tobacco Tax Education	553,686	-	-	553,686
1428	HSA PH Vital and Health Statistics	936,236	67,537	(21,074)	982,699
1429	HSA EMS - Discretionary	11,619	103,000	(107,523)	7,096
1431	HSA PH California Children Services Donation	2,005	-	-	2,005
1434	HSA IHCP EMS-Hospitals	277,767	154,000	(290,467)	141,300

Fund	Fund Type/Budget Unit	Beginning	Recommended	Recommended	Projected
		Fund Balance 7/1/2021	Final Budget Revenue	Final Budget Costs	Fund Balance 6/30/2022
1435	HSA IHCP EMS-Physicians	116,952	305,910	(303,831)	119,031
1436	HSA PH CDC Base Funding	1,253	-	-	1,253
1438	HSA PH HPP Base Funding	1,823	-	-	1,823
1446	PH Tobacco Educ Prop 56	248,238	-	-	248,238
1501	Behavioral Health & Recovery Services	8,627,762	54,807,036	(54,911,232)	8,523,566
1502	BHRS Substance Use Disorder	2,255,074	20,104,776	(21,849,088)	510,762
1503	BHRS Public Guardian	404,076	3,769,092	(4,039,430)	133,738
1504	BHRS Managed Care	(1,267,829)	14,486,888	(14,486,888)	(1,267,829)
1505	BHRS Stanislaus Recovery Center	(770,254)	5,870,740	(5,870,740)	(770,254)
1507	BHRS Prop 63	31,674,080	49,713,175	(56,937,149)	24,450,106
1631	CSA Program Services & Support	18,810,834	181,448,665	(181,448,665)	18,810,834
1632	CSA Public Economic Assistance	2,970,918	116,899,303	(116,899,303)	2,970,918
1633	CSA General Assistance	-	1,556,751	(1,556,751)	-
1637	CSA County Children's Fund	253,297	176,491	(176,491)	253,297
1638	CSA Homeless Emergency Aid Program (HEAP)	23,813	-	-	23,813
1639	CSA Housing and Homeless Services	3,607,215	12,295,980	(15,778,445)	124,750
1640	CSA Public Authority - Administration	-	917,910	(917,910)	-
1641	CSA Public Authority - Benefits Administration	-	1,302,973	(1,302,973)	-
1642	CSA IHSS Provider Wages	-	16,193,090	(16,193,090)	-
1651	Library	9,732,842	13,394,414	(13,753,944)	9,373,312
1660	OES Water Resources Grant	(17,200)	71,650	(71,650)	(17,200)
1665	GSA Stanislaus Veterans Center	900,973	758,893	(858,893)	800,973
1666	OES Governor's Office of Emergency Services Grant	3,537,818	295,000	(3,873,237)	(40,419)
1670	OES Homeland Security Grant	(636,359)	1,021,094	(1,021,094)	(636,359)
1675	ERAP - Emergency Rental Assistance Program	(403,182)	-	-	(403,182)
1679	PROB Local Community Corrections	19,562,268	22,589,270	(26,508,128)	15,643,410
1681	PL St CalHome 2010 Grant	-	-	-	-
1682	PL - State Grants	-	-	-	-
1683	PL HOME Grant	-	-	-	-
1686	DA Unserved/Underserved Victim Advocacy and Outreach Program	4,070	116,374	(116,374)	4,070
1687	CEO Stanislaus Family Justice Center	66,041	300,000	(300,000)	66,041
1688	PROB Corrections Performance Incentive Act	4,156,214	1,286,879	(2,227,627)	3,215,466
1689	PL St CalHome Grant Housing Rehabilitation	-	-	-	-
1691	PL CDBG/NSP3	-	-	-	-
1693	PL CDBG-HPRP & Emergency Solutions (Homeless Prevention Program)	-	-	-	-
1694	PKS Regional Water Safety Training Center	5,807	-	-	5,807
1695	PL Con Plan-County-CDBG/NSP	-	-	-	-
1696	OES 2007 PSIC Grant Program	-	-	-	-
1698	PROB Youthful Offender Block Grant (YOBG)	3,873,083	1,745,994	(3,309,364)	2,309,713
1702	PARKS-Off Highway Vehicle Fund	939,366	758,866	(807,307)	890,925
1703	SO Cal Id	895,308	530,232	(668,877)	756,663
1704	DA Violence Against Women	(33,121)	138,758	(138,758)	(33,121)
1706	DA Elder Abuse Program	17,419	125,033	(125,033)	17,419
1707	DA Federal Asset Forfeiture	156	-	-	156
1710	DA BOC Victim Restitution	91	-	-	91
1711	DA Child Abduction	5,000	-	-	5,000
1712	DA Auto Fraud	7,472	220,851	(220,851)	7,472
1713	DA Workers' Comp Fraud	-	-	-	-
1714	DA Victim Witness	394	1,151,288	(1,151,288)	394
1715	SO Vehicle Theft	252,872	489,178	(601,612)	140,438
1723	CLK Fixed Asset Acquisition	2,274,574	835,425	(1,160,474)	1,949,525
1725	OES County Fire Service	3,110,595	2,115,988	(2,310,924)	2,915,659
1726	CEO Alcohol and Drug Analysis	135,275	30,000	(100,000)	65,275
1727	PARKS-Fish and Wildlife	59,214	1,000	(20,000)	40,214
1728	PARKS-Modesto Reservoir Patrol	65,102	23,000	(23,000)	65,102
1737	PROB Criminalistics Lab	-	-	-	-
1746	PL Dangerous Bldg Abatement fund	(32,772)	24,000	(40,000)	(48,772)
1759	AG Ag Comm Development Fees	878	-	-	878

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2021	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2022
1761	DA Arson Task Force	145	61,146	(61,146)	145
1764	PROB Juvenile Accountability Grant 2003	-	-	-	-
1765	PROB Ward Welfare fund	318,701	20,600	(82,400)	256,901
1766	COOP Farm & Home Advisors Research	42,463	-	(5,000)	37,463
1768	SO Sheriff's Civil Process Fee	1,025,730	184,314	(133,865)	1,076,179
1769	SO Sheriff's Driver Training Program	165,028	192,000	(182,950)	174,078
1771	DA Asset Forfeiture	325,723	-	(13,905)	311,818
1776	DA Real Estate Fraud Prosecution	16,754	283,085	(283,085)	16,754
1777	CEO Prop 69-DNA Identification	45,112	27,089	(27,089)	45,112
1780	SO Cal-MMET	208,758	705,490	(845,942)	68,306
1781	AC Tobacco Settlement Securitization	58,615,570	-	-	58,615,570
1782	PL State CalHome Grant Reuse	1,562,723	-	-	1,562,723
1783	PL Annual Work Plan-County	-	-	-	-
1784	PL Annual Work Plan-Oakdale	-	-	-	-
1785	PL Annual Work Plan-Patterson	-	-	-	-
1786	CLK Vital and Health Statistics	486,017	55,000	(224,000)	317,017
1798	PROB JJCPA Programs	4,705,680	1,499,372	(2,614,452)	3,590,600
1799	CEO Justice Assistance Grants (JAG)	-	-	-	-
168B	PL State Emergency Solutions Grant	-	-	-	-
171A	GSA 12th Street Office Bldg	(1,622)	63,210	(63,210)	(1,622)
171B	GSA 12th St Condominium Resv (former Parking Garage)	84,000	-	-	84,000
172A	ASR State Grants	635,000	-	(442,500)	192,500
176A	SO Federal Asset Forfeiture - Justice	262,737	-	(90,301)	172,436
176B	SO Federal Asset Forfeiture - Treasury	151,964	-	(86,378)	65,586
176C	SO Court Security	1,974,569	5,749,156	(6,579,932)	1,143,793
177A	DA Enforce Consumer Protection Laws	112,800	-	-	112,800
178A	PL Annual Work Plan-Ceres	-	-	-	-
178B	PL Annual Work Plan-Newman	-	-	-	-
178C	PL Annual Work Plan-Waterford	-	-	-	-
178D	PL Salida Planning Efforts	441,220	-	-	441,220
178E	PL California Emergencies Solution Housing Grant (CESH)	(216,996)	-	-	(216,996)
179A	PL General Plan Maintenance Fees	1,370,308	227,193	(348,390)	1,249,111
179C	AC 2006 Tobacco Securitization	30,162,386	-	-	30,162,386
Total Special Revenue Funds		\$ 295,907,071	\$ 825,184,669	\$ (866,341,731)	\$ 254,750,009
Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2021	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2022
Capital Projects Funds					
2025	CEO Courthouse Construction	\$ 2,157,686	\$ 320,000	\$ (764,436)	\$ 1,713,250
2026	CEO Criminal Justice Facility	1,442,775	360,000	(35,256)	1,767,519
Capital Projects Total		\$ 3,600,462	\$ 680,000	\$ (799,692)	\$ 3,480,770
Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2021	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2022
Enterprise Funds					
4001	PW Transit	\$ 28,160,619	\$ -	\$ -	\$ 28,160,619
4021	ER Fink Road Landfill	27,055,904	8,673,000	(17,210,406)	18,518,498
4022	ER Fink Road Landfill Postclosure Reserve	22,546,317	-	-	22,546,317
4031	ER Geer Road Landfill	1,784,855	3,192,878	(3,192,878)	1,784,855
4032	ER Geer Road Landfill Postclosure Reserve	6,316,871	-	-	6,316,871
4051	HSA Clinic & Ancillary Services	32,189,416	47,660,843	(47,695,274)	32,154,985
4081	SO Inmate Welfare/Commissary	1,644,598	1,871,000	(2,478,686)	1,036,912
4085	CEO Cannabis Program	3,213,554	3,872,165	(4,122,519)	2,963,200
6016	ER Geer Road Landfill	-	-	-	-
6017	ER Fink Road Landfill	-	-	-	-
Total Enterprise Funds		\$ 122,912,134	\$ 65,269,886	\$ (74,699,763)	\$ 113,482,257

Fund	Fund Type/Budget Unit	Beginning Fund Balance 7/1/2021	Recommended Final Budget Revenue	Recommended Final Budget Costs	Projected Fund Balance 6/30/2022
Internal Service Funds					
5001	GSA Central Services	\$ (34,650)	\$ 3,002,300	\$ (3,124,300)	\$ (156,650)
5011	Information Technology Central - Communications (ITC)	593,652	1,488,575	(1,556,537)	525,690
5021	GSA Fleet Services	1,089,887	4,713,430	(4,823,430)	979,887
5022	GSA Fleet Services Vehicle Replacement	3,504	-	-	3,504
5031	Information Technology Central (ITC)	4,047,478	12,289,019	(12,665,037)	3,671,460
5038	HRMS Upgrade	55,766	-	-	55,766
5051	General Liability	(2,954,694)	10,920,600	(10,332,000)	(2,366,094)
5061	Professional Liability	189,464	942,906	(954,156)	178,214
5071	Unemployment Insurance	(319,084)	674,335	(602,101)	(246,850)
5081	Workers' Compensation Ins	6,760,760	5,756,870	(5,756,870)	6,760,760
5091	Medical Self-Insurance (Purchased Insurance)	17,929,449	68,822,970	(68,822,970)	17,929,449
5093	Other Employee Benefits	89,318	190,485	(125,825)	153,978
5094	Deferred Compensation	279,980	158,535	(136,690)	301,825
5101	Dental Insurance	776,287	4,310,020	(4,447,720)	638,587
5111	Vision Insurance	96,652	734,350	(753,095)	77,907
5121	PW Morgan Shop Garage	14,878,910	4,873,358	(6,045,120)	13,707,148
5141	CEO I-CJIS Project	1,204,449	795,366	(936,763)	1,063,052
5170	GSA Facility Maintenance	1,959,082	14,229,080	(14,799,880)	1,388,282
5401	Enterprise Resource Planning	749,711	176,579	(310,904)	615,386
Total Internal Service Funds		\$ 47,395,921	\$ 134,078,778	\$ (136,193,398)	\$ 45,281,301
Total All Funds		\$ 724,131,326	\$ 1,431,691,162	\$ (1,489,814,338)	\$ 666,008,150

The Fund Balance Report depicts the fund balance/retained earnings position of the County's General, Special Revenue, Capital Projects, Enterprise, and Internal Service funds. Fund balance is defined as the difference between assets and liabilities reported in a governmental fund. Retained earnings are similar to fund balance amounts and are reported in proprietary funds. Variations in the amounts listed in individual department tables are due to post-closing adjustments that occurred after August 6, 2021. Final Fiscal Year 2020-2021 fund balance amounts affecting the July 1, 2021 Beginning Fund Balance figures will be recorded in the County's Annual Financial Report produced by the Auditor-Controller's Office at the end of Calendar Year 2021.

Ideally, each of the funds listed above would reflect a positive position after accounting for recommended budget requests. Negative balances can be divided into a few general categories. Several of the funds in a negative fund balance position can be covered through transfers from other departmental funds. An example includes the Mental Health fund (1501) providing the resources

for the Mental Health Managed Care fund (1504).

Some of the funds show negative balances due to the timing of reimbursement revenue. Prime examples are the Planning and Community Development grants that have incurred costs in the prior fiscal year but have yet to receive reimbursement from the Federal or State agency that provides the funding. These grant sources provide reimbursement outside the six-month period for which an accounts receivable could be established.

Of note, the Internal Service Fund for General Liability has the largest projected Retained Earnings deficit of \$2.4 million, due to the posting of actuarial liabilities for this self-insured liability program. A plan is in place to adjust rates necessary to restore the fund to a positive position within three years consistent with State Controller's Office guidance.

Additional explanation on fund balance can be found in each non-General Fund department section under Revenue and Funding Sources where the use of fund balance is projected.

General Fund – Classification of Fund Balance

The Government Accounting Standards Board (GASB) Statement 54 established five categories for the classification of fund balance: Nonspendable, Restricted, Committed, Assigned, and Unassigned. Although only the General Fund is addressed in this section, Statement 54 applies to Special Revenue and Capital Projects funds as well. The amounts in the 2021-2022 Recommended Final Budget Classification of Fund Balance schedule show the beginning balances in the General Fund as of July 1, 2021, along with post-closing adjustments, budgeted use of fund balance, and the projected ending balances for each category.

Nonspendable Fund Balance

Nonspendable fund balance includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long-term amount of notes receivable or prepaid amounts). The July 1, 2021, balance for this category is \$16.4 million and includes balances for Economic Development Bank advances, Teeter receivable, and prepaid items. No changes are anticipated for the Nonspendable category in Fiscal Year 2021-2022 and the June 30, 2022, balance is estimated at \$16.4 million.

Restricted Fund Balance

Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers, or contributors), or through enabling legislation. The only Restricted account at this time is for Tax Loss Reserve, for which the beginning fund balance is \$5.8 million. The Restricted fund balance is anticipated to remain the same throughout Fiscal Year 2021-2022.

Committed Fund Balance

Committed fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the local government's highest-level decision-making authority (the Board of Supervisors). Commitments may be changed or lifted only by the governing body taking the same formal action that imposed the constraint originally.

The total Committed fund balance as of July 1, 2021, is \$1.2 million and includes amounts for capital acquisition and other commitments. There was a technical adjustment during the Fiscal Year 2020-2021 post-closing process which brings the balance to \$1.7 million, and the Committed fund balance is anticipated to remain at this level throughout Fiscal Year 2021-2022.

Assigned Fund Balance

Assigned fund balance is comprised of amounts intended to be used by the local government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority; the Board of Supervisors has delegated this authority to the Chief Executive Officer. Assigned fund balance can be used to assist in balancing the subsequent year's budget.

Amounts reflected in the July 1, 2021, Assigned fund balance of \$215.7 million includes \$18.1 million each for the General Fund Contingency Reserve Policy and for the Teeter Plan, \$7.3 million for future years' retirement obligations, \$13.5 million for encumbrances and carryover appropriations from Fiscal Year 2021-2022, \$24.7 million for budget balancing in Fiscal Year 2021-2022 and future years, \$18.8 million for Performance Visioning Carryover Savings (PVCS), \$4 million for future cash-out obligations, \$10 million to support housing, \$15.8 million to address jobs in the Crows Landing Industrial Business Park, \$600,000 for the Debt Service Reserve Policy, \$6.5 million for fair value adjustments related to investments, \$123,307 for housing and community development using funds secured by Assemblyman Adam Gray, \$14.4 million for revenue stabilization, \$12.9 million from the General Fund Benefit of Presumptive Eligible claiming to Coronavirus Relief Funds, and \$50.9 million in total Other Assignments. Other Assignments represent strategic savings for planned enterprise initiatives and/or exposures and include capital improvement funds, deferred maintenance,

technology upgrades, demolition of aging County buildings, etc.

Budgeted use of Assigned fund balance totals \$28.3 million and includes \$15.6 million in Performance Visioning Carryover Savings for General Fund requests supported in the Adopted Proposed Budget and recommended at Final Budget; \$7.7 million for carryover appropriations from Fiscal Year 2020-2021; \$4.5 million for budget balancing, and \$500,000 in Other Assignments for Americans with Disabilities Act (ADA) improvements. Total Assigned fund balance is projected to be \$187.4 million on June 30, 2022.

Unassigned Fund Balance

Unassigned fund balance is the classification for the General Fund which includes all amounts not contained in the other classifications. Unassigned fund balance is technically available for any purpose.

The total Unassigned balance as of July 1, 2021, is \$15.3 million. Due to the technical post-close adjustment to increase the Committed Fund Balance, Unassigned fund balance will decrease by \$476,803. As the result of an adjustment to increase Discretionary Revenue and a reduced reliance on

fund balance, \$323,627 will be returned to the General Fund. A total of \$143,974 will be drawn from the Economic Development Bank to fund projects previously approved by the Board of Supervisors which haven't yet been completed including the Alley Clean-up Pilot Program approved April 4, 2019; Salida 4 Annexation approved August 11, 2020; and Empire Storm Drain fencing approved December 1, 2020. A total increase of \$22.8 million is anticipated in Community Development Bank as the result of state and federal revenues related to CARES Act Coronavirus Relief Fund rollover of available revenue from Fiscal Year 2020-2021. These strategies combine for a total increase in Unassigned fund balance of \$23 million. The projected Unassigned fund balance on June 30, 2022 is estimated to total \$37.8 million, comprised of \$10 million for the General Fund (0100), \$547,723 for the Economic Development Bank (0105), \$1.5 million for Tax Loss Reserve (0106), and \$25.8 million for the Community Development Bank (0107).

In summary, budgeted use of fund balance for the General Fund totals \$5.3 million. After factoring in these changes, the total fund balance is estimated to be \$249 million on June 30, 2022.

General Fund – Classification of Fund Balance

Classification of Fund Balance				
General Fund	Fund Balance 7/1/21	Post-Closing Adjustments	Budgeted Use of Fund Balance	Projected Fund Balance 6/30/22
Fund Balance - Nonspendable				
Imprest Cash	86,555	-		86,555
Advances to Other Funds	100,000	-		100,000
Advances to Other Governments (100)	71,000	-		71,000
Advances to Other Governments (107)	12,000	-		12,000
Economic Development Advances (105)	979,966	-		979,966
Teeter Receivable	14,893,824	-		14,893,824
Prepaid Items	175,301	-		175,301
Cash with Fiscal Agent	34,760	-		34,760
Total Nonspendable	\$ 16,353,406	\$ -	\$ -	\$ 16,353,406
Fund Balance - Restricted				
Tax Loss Reserve (106)	5,796,221	-		5,796,221
Total Restricted	\$ 5,796,221	\$ -	\$ -	\$ 5,796,221
Fund Balance - Committed				
Total Committed - Other	481,894	476,803	-	958,697
Total Committed - Capital Acquisition	694,920	-		694,920
Total Committed	\$ 1,176,814	\$ 476,803	\$ -	\$ 1,653,617
Fund Balance - Assigned				
Contingency (General Fund Reserve Policy)	\$ 18,096,000	\$ -		18,096,000
Retirement Obligation	7,322,097	-		7,322,097
Teeter Plan	18,134,739	-		18,134,739
Carryover Appropriations (100) - Funds Available	7,682,372	-	(7,682,372)	-
Encumbrances (100)	5,825,606	-	-	5,825,606
Encumbrances (107)	-	-	-	-
Assigned - Budget Balancing	19,477,419	-	(4,477,419)	15,000,000
Assigned - PVCS	18,809,946	-	(15,621,787)	3,188,159
Assigned - Cash-out Obligations	4,000,000	-		4,000,000
Assigned - Community Impact - Housing	10,000,000	-		10,000,000
Assigned - Community Impact - Jobs/Crows Landing Industrial Business Park	15,800,248	-		15,800,248
Assigned - Debt Service Reserve	600,000	-		600,000
Assigned - Fair Value Adjustments	6,515,960	-		6,515,960
Assigned - Future Budget Balancing	5,190,116	-		5,190,116
Assigned - Housing and Community Development (Gray)	123,307	-		123,307
Assigned - Revenue Stabilization	14,383,909	-	-	14,383,909
Assigned - CRF Presumptively Eligible Benefit to General Fund	12,881,345	-	-	12,881,345
Assigned - Other	50,856,138	-	(500,000)	50,356,138
Total Assigned	\$ 215,699,202	\$ -	\$ (28,281,578)	\$ 187,417,624
Fund Balance - Unassigned				
General Fund (100)	\$ 10,156,625	\$ (476,803)	\$ 323,627	10,003,449
Economic Development Bank (105)	691,697	-	(143,974)	547,723
Tax Loss Reserve (106)	1,481,199			1,481,199
Community Development Bank (107)	2,960,573	-	22,800,000	25,760,573
Total Unassigned	\$ 15,290,094	\$ (476,803)	\$ 22,979,653	\$ 37,792,944
Total Fund Balance	\$ 254,315,738	\$ -	\$ (5,301,925)	\$ 249,013,813

Discretionary Revenue

Account Description		Actuals as of 6/30/20	Actuals as of 6/30/21	Final Budget Fiscal Year 2020-2021	Final Budget Fiscal Year 2021-2022
Taxes					
10000	Property Taxes - Current Secured	\$ 59,177,128	\$ 62,116,302	\$ 62,100,000	\$ 64,342,000
10005	Property Taxes-Unitary	1,445,256	1,544,106	1,500,000	1,530,000
10210	RDA Pass Through Increment	4,631,966	5,255,001	4,700,000	5,469,000
10400	Property Taxes - Current Unsecured	3,341,399	3,168,738	3,300,000	3,366,000
11000	Property Taxes - Prior Unsecured	157,779	116,724	100,000	100,000
11400	Supplemental Property Taxes-Current	698,928	699,253	700,000	700,000
11600	Supplemental Property Taxes-Prior	587,772	630,623	-	-
11800	Sales and Use Taxes	29,750,121	33,514,047	25,900,000	30,600,000
12600	Other Taxes	2,565,213	2,942,894	2,600,000	2,600,000
12630	Other Taxes-Occupancy Tax	1,240,170	961,042	1,000,000	1,010,000
12640	Other Taxes-Race Horse	337	24	-	-
12646	Unclaimed Property Tax Refunds	90,756	64,792	-	-
12650	Other Taxes - Property Transfer	2,123,551	2,985,096	1,700,000	2,984,000
12680	Other Taxes - Aircraft Tax	176,964	240,115	180,000	180,000
12710	Property Tax In-Lieu of Vehicle License Fee	67,627,383	70,963,299	70,800,000	73,873,000
12800	Tax Deeded Land Sale Appropriations	-	61,847	-	-
Total Taxes		\$ 173,614,723	\$ 185,263,902	\$ 174,580,000	\$ 186,754,000
Licenses, Permits, and Franchises					
14000	Franchises	\$ 1,110,825	\$ 1,160,216	\$ 1,100,000	\$ 1,100,000
Total Licenses, Permits, and Franchises		\$ 1,110,825	\$ 1,160,216	\$ 1,100,000	\$ 1,100,000
Fines, Forfeitures, and Penalties					
15000	Vehicle Code Fines	\$ 1,922	\$ 1,402	\$ -	\$ -
16500	Penalties on Delinquent Taxes	\$ 2,685,922	\$ 1,299,417	\$ 1,100,000	\$ 1,100,000
Total Fines, Forfeitures, and Penalties		\$ 2,687,844	\$ 1,300,819	\$ 1,100,000	\$ 1,100,000
Revenue from Use of Money					
17000	Interest	\$ 8,838,197	\$ 6,737,551	\$ 5,200,000	\$ 3,100,000
18000	Rents and Concessions	202,416	203,491	200,000	200,000
18060	County Center III - SCOE	1	1	-	-
Total Revenue from Use of Money		\$ 9,040,614	\$ 6,941,043	\$ 5,400,000	\$ 3,300,000
Intergovernmental Revenue					
20390	State Motor VLF/In-Lieu Tax Realignment	\$ -	\$ -	\$ -	\$ -
21460	State-Aid Realignment	922,000	922,000	920,000	920,000
24400	State-Homeowners' Property Tax Relief	609,965	600,699	600,000	612,000
24800	State-Public Safety (Prop 172)	46,273,276	49,514,522	42,900,000	55,900,000
25000	State-Other	369,416	342,260	300,000	300,000
25090	St-Open Space Subvention	-	-	-	-
25850	State-Other-Mandated Costs	365,215	-	400,000	-
28600	Federal-FHA In-Lieu Tax Apportionment	25,143	26,534	-	-
28800	Federal-Other	8	8	-	-
28810	Federal-Other-Entitlement Lands	43,914	52,319	-	-
29600	Fed-Other-Refuge Revenue Sharing	1,090	-	-	-
29700	City Reimbursements	50,833	41,444	-	-
29715	Other Governmental Agencies	-	-	-	-
Total Intergovernmental Revenue		\$ 48,660,859	\$ 51,499,785	\$ 45,120,000	\$ 57,732,000

Account Description		Actuals as of 6/30/20	Actuals as of 6/30/21	Final Budget Fiscal Year 2020-2021	Final Budget Fiscal Year 2021-2022
Charges for Services					
30200	Special Assessments	\$ 1,871,557	\$ 2,076,983	\$ 2,000,000	\$ 2,000,000
36990	SB813 Administration Costs	682,272	703,406	700,000	707,000
37250	Outside Agencies	(7,012)	8,866	15,000	73,703
38021	Government Fund Cost Plan Carry Forward Revenue	(120,671)	307,289	430,000	966,824
39901	Interfund Cost Plan Carry Forward Revenue	32,988	88,464	100,000	36,422
Total Charges for Services		\$ 2,459,134	\$ 3,185,009	\$ 3,245,000	\$ 3,783,949
Miscellaneous Revenue					
40400	Miscellaneous Revenue	\$ (259,204)	\$ 157,339	\$ -	\$ -
40560	Cancelled Warrants	(71,765)	23,532	-	-
40590	Donations & Contributions	25	-	-	-
41400	Insurance Reimbursement	60,767	-	-	-
Total Miscellaneous Revenue		\$ (270,176)	\$ 180,870	\$ -	\$ -
Other Financing Sources					
46000	Sale of Fixed Assets	-	169,047	-	-
46600	Operating Transfers In	\$ 225,768	\$ 687,914	\$ 660,000	\$ 660,000
46612	Transfer-2002 Endowment Drawdown	2,146,366	2,102,824	1,600,000	1,616,000
46613	Transfer-2006 Endowment Drawdown	1,316,437	770,757	800,000	808,000
Total Other Financing Sources		\$ 3,688,571	\$ 3,730,542	\$ 3,060,000	\$ 3,084,000
85850	Other Operating Transfers Out	\$ -	\$ -	-	\$ -
87981	Intrafund Cost Plan Carry Forward	(37,359)	(24,095)	-	-
Total Discretionary Revenue		\$ 240,955,034	\$ 253,238,090	\$ 233,605,000	\$ 256,853,949
17610	Increase (Decrease)-Fair Value of Investments	3,109,201	-	-	-
Total Adjusted Discretionary Revenue		\$ 244,064,235	\$ 253,238,090	\$ 233,605,000	\$ 256,853,949

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. A large portion of the Discretionary Revenue included in the 2021-2022 Recommended Final Budget supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney, and Public Defender's offices, as well as government-related services provided by the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector, and the General Services Agency, among others. Health and human services departments use Discretionary Revenue as matching funds to support maintenance of effort (MOE) requirements for Federal and State-supported programs.

The 2021-2022 Recommended Final Budget includes estimated Discretionary Revenue of \$256.9 million, which is approximately \$23.3 million, or 10% above the 2020-2021 Final Budget \$233.6 million and \$3.7 million or 1.5% above the 2020-2021 actual revenue receipts. This variance between budget and actuals

in the prior fiscal year reflects the rapid recovery of the economy and related sales tax revenue which was not anticipated at the beginning of the budget year. Business sectors that drive the local sales tax revenue recovered quickly, and property values have grown benefitting property tax revenues. As a result of the strong 2020-2021 actual Discretionary Revenue performance, the Recommended Final Budget projection for 2021-2022 represents a \$15.6 million, or 6.5% increase above the Adopted Proposed Budget level of \$241.3 million.

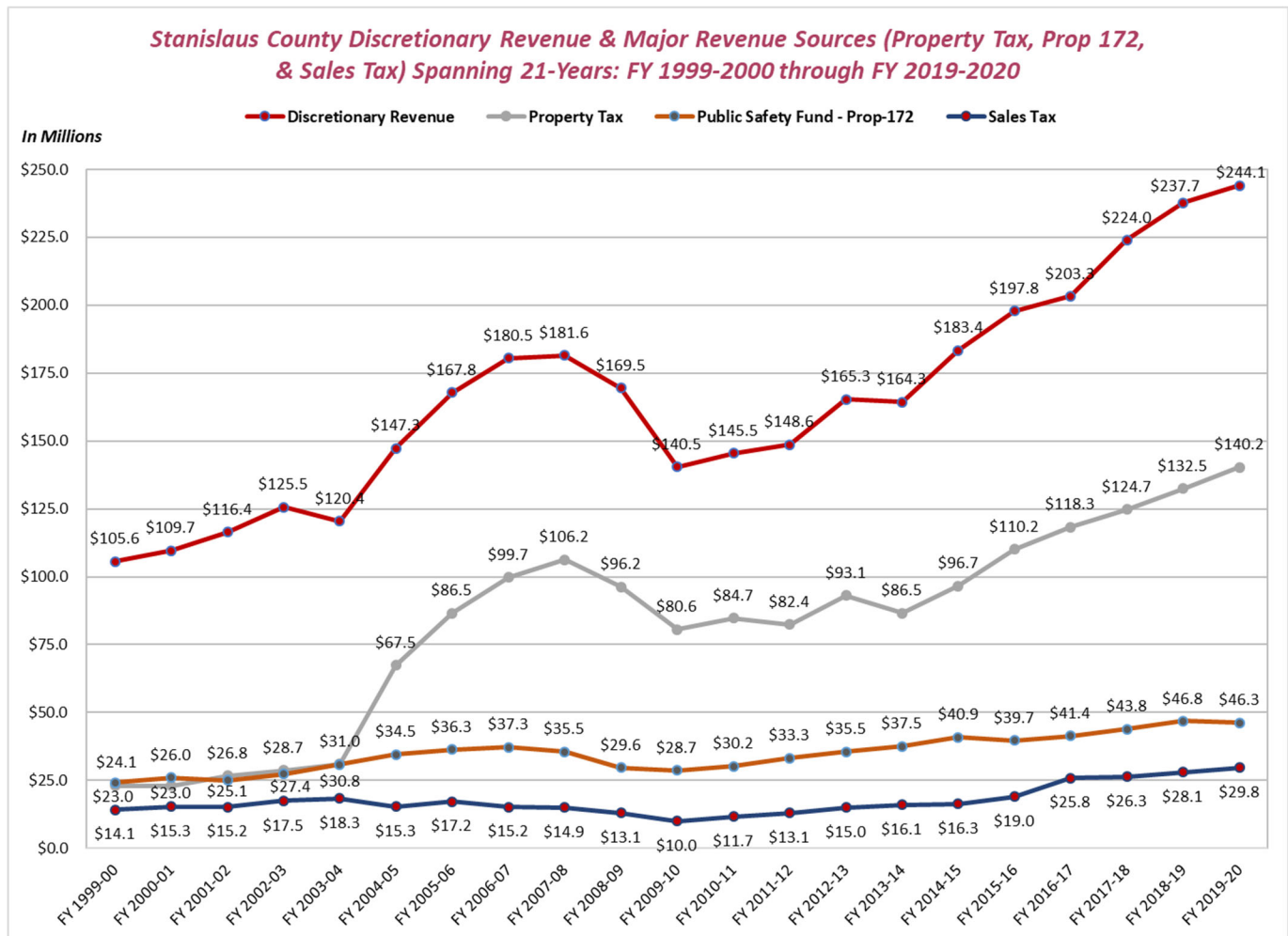
At the projected \$256.9 million level, Discretionary Revenue in the Recommended Final Budget represents an amount slightly above the ten-year historical growth percentage for discretionary revenue of 5.5%. This is due to continued growth in the property values in the County benefitting property taxes by over 4% in Budget Year 2021-2022. Further, the overall forecast of 6.5% above the Proposed Budget level is representative of higher

than average sales tax receipts projected and aligned with data showing higher state-wide consumer sales and a greater percentage of state-wide sales tax pools, indicative of a shift to more online spending and less brick and mortar locations purchasing.

Discretionary Revenue is thoroughly reviewed for budgeting and closely monitored throughout the

fiscal year, with ongoing analysis performed as revenue is received.

Any necessary adjustments to the Discretionary Revenue budget as a result of ongoing analysis will be identified in subsequent quarterly reports to the Board of Supervisors to reflect the most up-to-date projections.



Sources of Discretionary Revenue

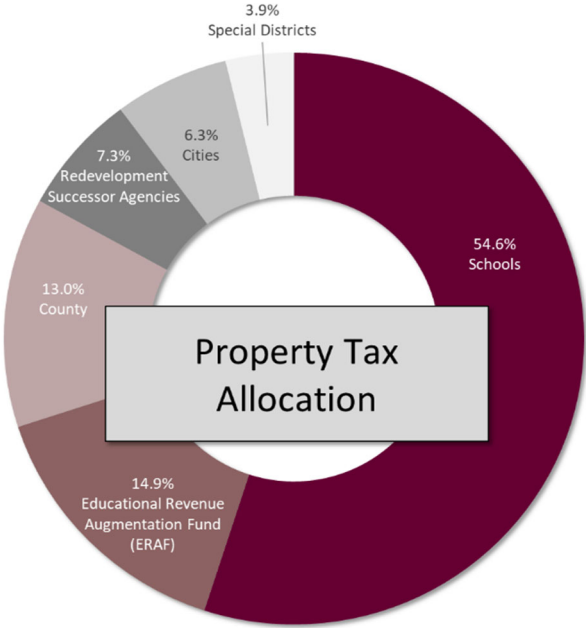
Discretionary Revenue Overview

Approximately 90% of all Discretionary Revenue consists of property and sales tax sources. The largest dollar volume comes from property taxes received in-lieu of vehicle license fees (VLF), current secured property taxes, public safety sales tax (Proposition 172), and the 1% local sales and use tax. These revenue categories are monitored on a regular

basis with consideration given to, among other factors, historical inflow trends and local and regional economic conditions. The chart above displays a 21-year history of actual Discretionary Revenue receipts through Fiscal Year 2019-2020. The impact of the Great Recession is clearly shown between Fiscal Years 2007-2008 and 2009-2021.

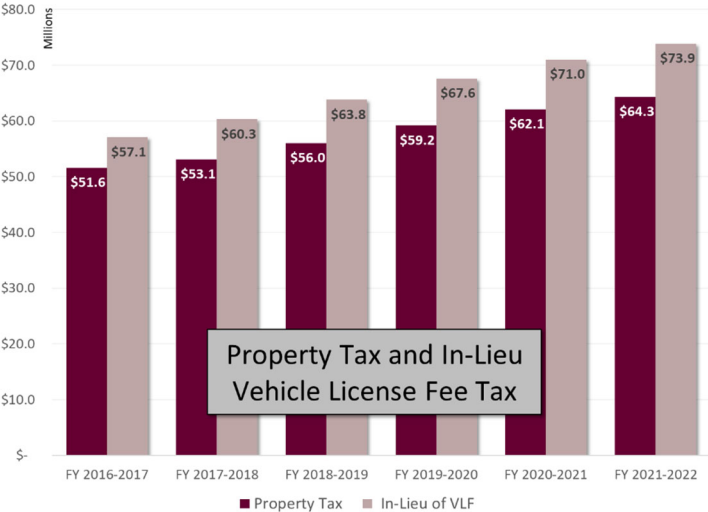
Property Taxes

Property taxes are allocated to several local entities, with schools receiving more than half of the total countywide property tax revenue. Property tax allocations to all recipients are displayed in this graphic which identifies the County’s base property tax percentage share along with that of the schools, cities, and other agencies and districts. The County receives a portion of the annual property tax revenues that are collected by the Tax Collector. This portion varies among tax code areas, depending on the percentage that is allocated for each area between the County, cities, special districts, redevelopment agencies, and schools. Historically, the County’s portion has fallen in the range of 10% to 12% of the taxes collected. After the elimination of Negative Bailout, the County’s portion has increased to approximately 13%. However, this remains among the lowest of the county allocations in the State.

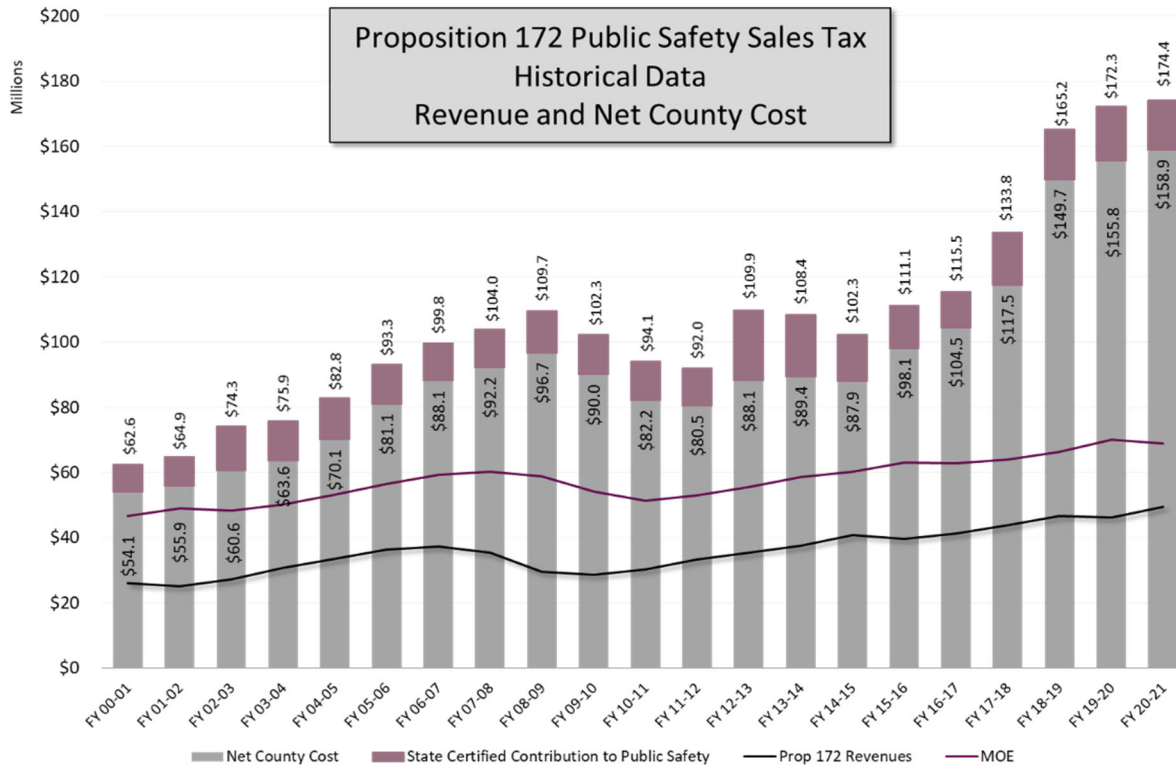


Property tax revenue is made up of current secured property taxes and property taxes provided in-lieu of vehicle license fees. Projected at \$64.3 million for Fiscal Year 2021-2022, budgeted current secured property taxes represent an increase of approximately 4% over 2020-2021 actual receipts. This is consistent with the overall growth in the County of 4.8% (4.1% in the unincorporated area) as announced by the Assessor in the 2021-2022 Assessment Roll released in July of 2021.

During Fiscal Year 2004-2005, a major shift in local government funding occurred as the revenue received from vehicle license fees (VLF) was exchanged for an equivalent amount in property tax revenue. This shift by the State of California, known as property tax in-lieu of VLF, increased the County’s reliance on property tax revenue. Today, property tax revenue represents 53.8% of total overall Discretionary Revenue with \$64.3 million in current secured property tax and \$73.9 million in property tax in-lieu of VLF for a total estimated revenue of \$138.2 million, as projected in the 2021-2022 Recommended Final Budget.



This chart reflects actual property tax revenue received for five years along with that budgeted for Fiscal Year 2021-2022, comparing secured property tax revenue to property taxes received in-lieu of VLF. The formula used to calculate property tax in-lieu of VLF is very specific, requiring that the certified value of all properties be provided to the Auditor Controller by the Assessor as of January 1 of each calendar year, prior to tax adjustments. This provides for a uniform application across the State and any roll changes made are captured in the following year.



Public Safety Sales Tax

As a result of the 1993-1994 California State Budget, property tax revenues were shifted from counties and cities to schools, thereby reducing the State’s funding obligations to public schools. A one-half cent sales tax (Proposition 172) was enacted in January 1994 to help alleviate the resulting impact to local governments associated with the lost revenue stream. This sales tax, known as the Public Safety Sales Tax, provides additional revenue for local agencies exclusively to fund public safety activities. In Fiscal Year 2020-2021, the County received \$49.5 million of Proposition 172 Public Safety Sales Tax revenue.

There is a Maintenance of Effort (MOE) tied to Public Safety Sales Tax funds requiring that a minimum commitment of local resources be allocated to public safety services. To receive the full allocation of these revenues, minimum funding levels for public safety functions must equal or exceed the 1992-1993 base year funding level, adjusted by a growth factor.

The chart above provides a long-range, historical view of Proposition 172 benefits to the County, with the Proposition 172 revenues depicted in the black horizontal line across the annual County allocation to

fund public safety activities through Net County Cost represented in each bar. The county receives credit for providing other discretionary revenue sources to augment public safety depicted in the mauve portion of each, referred to as the State Certified Contribution to Public Safety. Finally, the actual MOE is displayed in the burgundy horizontal line, clearly demonstrating an annual County commitment that exceeds the MOE.

For Fiscal Year 2020-2021, the County budgeted commitment to public safety through Net County Cost was \$158.9 million, far in excess of the MOE requirement of \$68.8 million. Per the State criteria, the County’s commitment of resources to public safety totals \$174.4 million, exceeding the MOE requirement to receive Proposition 172 revenue by approximately \$105.6 million.

The Public Safety Sales Tax is collected by the State Board of Equalization and apportioned to each county based on the county’s proportionate share of statewide taxable sales. The combination of statewide taxable sales and the proportionate share (or pool rate) are the factors used to determine the amount of revenue from this tax source. As Stanislaus County’s portion of taxable sales adjusts in

comparison to other counties in the State, the County’s pool rate adjusts as well.

The table to the right shows the pool rate for Stanislaus County over the past five years along with projections for Fiscal Year 2021-2022. The pool rate for Fiscal Year 2020-2021 was 0.013212, an increase of 0.000053 from the prior year. The pool rate for Fiscal Year 2021-2022 is estimated at 0.014394, reflecting an increase of 0.001235 and estimated to drawdown an additional \$4.6 million in Fiscal Year 2021-2022. The statewide total of the sales tax pool was \$3.8 billion in Fiscal Year 2020-2021 and is estimated to be \$4.1 billion in Fiscal Year 2021-2022, making even the slightest change in the pool rate meaningful in its impact on the revenue allocated at the local level.

Distribution of Proposition (Prop) 172 to Public Safety Agencies

For Stanislaus County, this sales tax revenue has traditionally been used to fund services and operations within the Sheriff, Probation, and District Attorney departments. The parameters of Proposition 172 identify public safety qualified funding recipients as those providing corrections, district attorney, police, sheriff, and fire protection services. Stanislaus County does not provide fire protection services, which are provided locally by independent Fire Agencies that receive their own tax funding and have independent authority to establish assessments for support of their operations.

The Stanislaus County Board of Supervisors, in the spirit of partnership for improved public safety, and to support Stanislaus County fire agencies, began allocating 2% of the annual growth in Proposition 172 revenue to the Office of Emergency Services/Fire Warden for distribution to support local fire agencies that do not currently receive Proposition 172 funding, beginning in Fiscal Year 2019-2020.

The 2020-2021 Adopted Final Budget included \$59,635 for the Office of Emergency Services/Fire Warden based on a 2% calculation of the growth experienced from Fiscal Year 2018-2019 year-end actual Proposition 172 revenue in comparison to

Fiscal Year	Stanislaus County Pool Rate	Increase/ (Decrease)
2016-2017	0.012899	0.000056
2017-2018	0.013368	0.000469
2018-2019	0.013231	(0.000137)
2019-2020	0.013159	(0.000072)
2020-2021	0.013212	0.000053
Prop Budget 2021-2022	0.014394	0.001235

Fiscal Year 2017-2018 revenue receipts. Funds were to be calculated annually using a rolling base methodology with Fiscal Year 2019-2020 as the base year and allocated during the Final Budget process to capture actual growth from the prior year. This shift would adjust the existing allocation to County public safety departments each year. The allocation to fire agencies would fluctuate based on annual growth, or decline, which could result in a gain or loss from the previous year’s allocation. At no time was the amount to go negative and pose a cost to fire districts.

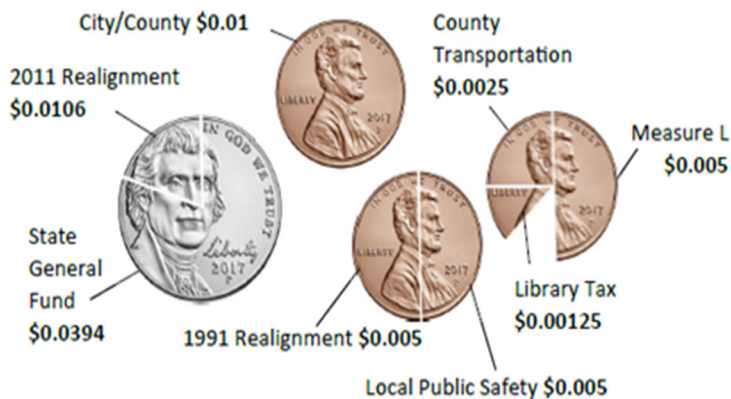
This methodology was complex, and as a result of early projections of Prop 172 revenue for Fiscal Year 2020-2021, presented a decline, and a loss of the allocation in the Adopted Final Budget 2020-2021. The Board of Supervisors requested a new methodology to be able to allocate Prop 172 funds could be allocated to fire agencies with Board approval, per the Prop 172 regulations, and the importance of the fire agencies to the functions of countywide public safety services. The new methodology supporting the proposed annual allocation will be completed at Final Budget each year based on the prior year actual ERAF property tax shift impacts to fire districts, and in-depth analysis of the actual Public Safety Sales Tax revenue mitigation to the County.

For Budget 2021-2022 the ERAF/Prop 172 Funds Impact Analysis to calculate the “even Steven” level of Prop 172 mitigation was based on ERAF shift data provided by the Auditor-Controller for 2020-2021 and actual Prop 172 Revenue booked in 2020-2021 as of August 2021. The net ERAF impact to Fire Districts (=/-) is \$1.1 million, while the Prop 172 revenue provides mitigation for approximately 71.2% of the loss, approximately \$800,000.

The ERAF impact to individual Fire Districts varies significantly, and some districts benefit (+) after the ERAF shift; excluding those districts in surplus, the districts in a negative (-) position experience a total combined loss of \$1.2 million. In consideration of this analysis, the Recommended Final Budget 2021-2022 will increase Contributions to Others by \$1.2 million to implement a new contribution to Fire Districts to provide relief from the negative impact of Educational Revenue Augmentation Fund (ERAF) in a proportionate amount equal to the County’s ERAF impact after receiving the benefit of Proposition 172 Public Safety Sales Tax approximately \$800,000 to be paid directly to those districts in a deficit position, plus approximately \$400,000 to be administered by the Fire Warden in partnership with the Fire Authority for the benefit of the Fire Response System throughout the County.

Sales and Use Tax

California has a statewide sales and use tax rate of 6% that can be increased by local taxing jurisdictions. Cities and counties share equally in 1% and County Transportation is 0.25%. The voters in Stanislaus County passed a 1/8 cent sales tax measure in 1995 and renewed it in 1999, 2004, 2012, and again in 2017 for a 12-year term as a means to support local libraries. In addition, Stanislaus County voters approved a ½ cent sales tax to support local roads that became effective April 1, 2017, for a local County rate of 7.875%. Sales tax receipts are distributed as shown in the below diagram.



Other Notable Discretionary Revenue Sources

Fines and penalties collected on delinquent property taxes provide one revenue source that benefited from the falling real estate market experienced during the last recession. At the height of the residential property crisis, the San Joaquin Valley became known for leading the nation in property foreclosures. As homes were lost to the lenders, delinquent taxes and penalties were paid to the County Tax Collector. Stanislaus County added \$10.9 million to its fines and forfeitures revenue account in Fiscal Year 2008-2009 at the height of the crisis.

As the rate of foreclosures has declined significantly and the housing market has stabilized, revenue from fines and penalties has also declined. The 2021-2022 Recommended Final Budget of \$1.1 million represents this anticipated decrease.

Interest earnings for the General Fund fluctuate based on the amount of cash on hand and the interest rate on the County’s short-term investment pool. Fiscal Year 2021-2022 projections identify revenue of \$3.1 million, which represents a decrease of \$2 million from the 2020-2021 actual receipts. The decrease reflecting a declining interest rate environment.

The property transfer tax is a tax collected by the Clerk-Recorder at the time of recording when an interest in real property is conveyed. The tax rate is fifty-five cents (\$0.55) for each \$500 of the value of the real property, less any loans assumed by the buyer. The 2021-2022 Final Budget of \$3 million represents an amount equal to the Fiscal Year 2020-2021 in anticipation of the continuing strong real estate market activity.

An 8% transient occupancy tax (TOT) is charged to visitors staying in local hotels located within the unincorporated areas of the County. TOT revenue is directly correlated to consumer travel, making it subject to the short-term fluctuations associated with numerous economic factors. The 2021-2022 Final Budget of \$1 million represents a slight increase of approximately \$48,934 from Fiscal Year 2020-2021.

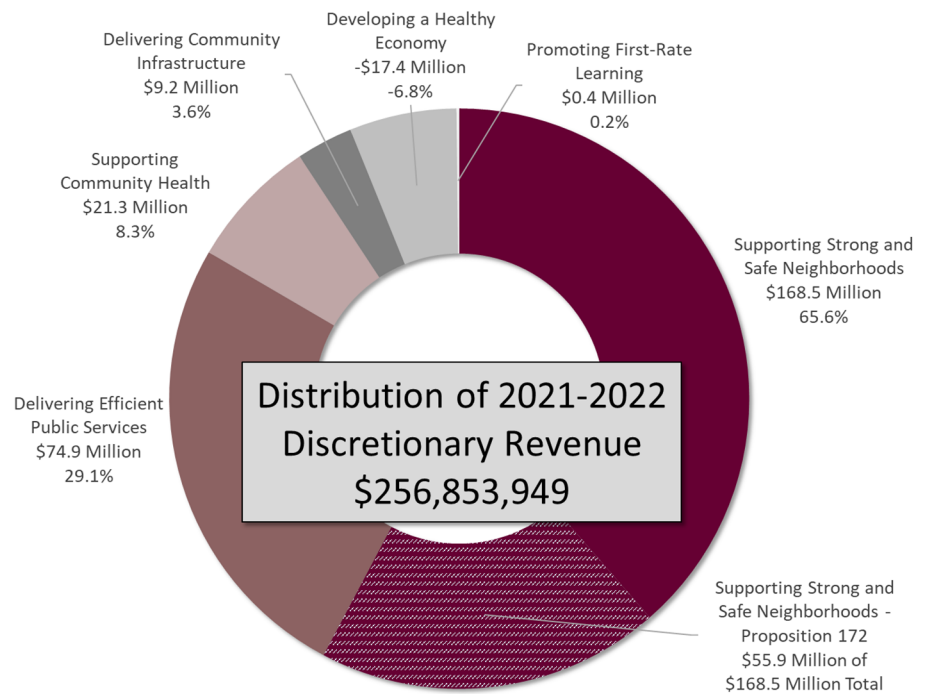
The table below identifies the revenue received over the past several years for these notable Discretionary Revenue sources, along with an estimate projected for Fiscal Year 2021-2022.

Fiscal Year	Fines and Penalties	General Fund Interest	Property Transfer Tax	Transient Occupancy Tax	Total Other Notable
2014-2015	\$ 4,655,637	\$ 1,369,582	\$ 1,838,896	\$ 962,268	\$ 8,826,383
2015-2016	4,147,054	3,591,650	2,036,051	1,017,530	10,792,285
2016-2017	3,288,822	3,156,231	2,045,155	1,159,704	9,649,912
2017-2018	3,158,261	4,167,570	2,313,879	1,210,377	10,850,087
2018-2019	2,244,394	8,036,108	2,330,698	1,207,284	13,818,484
2019-2020	2,685,922	8,838,197	2,123,551	1,240,170	14,887,840
2020-2021	1,299,417	6,737,551	2,985,096	961,042	11,983,106
Projected 2021-2022	1,100,000	3,100,000	2,984,000	1,010,000	8,194,000

Distribution of Discretionary Revenue

As noted previously, a majority of Discretionary Revenue is allocated for public safety programs and governmental services provided by a variety of General Fund departments. The chart to the right summarizes the distribution of the 2021-2022 Final Budget Discretionary Revenue, displayed by Board of Supervisors’ priority area. Departments within the priority *Supporting Strong and Safe Neighborhoods* are the largest recipients of this revenue source, benefiting from 65.6% of the available \$256.9 million in estimated Discretionary Revenue funds. Proposition 172 funding is expressly used to support public safety programs and activities and is estimated at \$55.9 million in the 2021-2022 Recommended Final Budget, accounting for 33.2% of the discretionary revenue funding provided to support this critical priority area.

The remaining priority areas receive the following in Discretionary Revenue: *Delivering Efficient Public Services* departments are allocated \$74.9 million, or 29.1%, of available funding; the *Supporting Community Health* priority area will receive \$21.3 million, utilizing 8.3% of anticipated receipts; those



Delivering Community Infrastructure will receive \$9.2 million, or 3.6% of the estimated revenue; departments *Developing a Healthy Economy* will receive \$2.6 million but is offset by a revenue accounting entry for \$22.8 million to account Carryover funds from CARES Act Coronavirus Relief Funds for a net of (\$17.4) million, or -6.8% of funding available; and the *Promoting First-Rate Learning* priority will receive \$437,268, or 0.2% of that estimated for Fiscal Year 2021-2022.

Discretionary Revenue Summary

In conclusion, the 2021-2022 Recommended Final Budget includes the recommendation that \$256,853,949 be established in Discretionary Revenue for Fiscal Year 2021-2022. This amount represents an increase of approximately \$23.3 million, or 10% above the 2020-2021 Final Budget \$233.6 million and \$3.7 million or 1.5% above the 2020-2021 actual revenue receipts.

Traditionally the year-end variance has been immaterial to subsequent year revenue projections, however the recent volatility in sales tax and related revenues due to economic impacts of COVID-19 has created significant fluctuations in month-to-month

projections. As a result, quarterly reports to the Board of Supervisors will be even more important in the upcoming year.

Discretionary Revenue will be continuously analyzed throughout the fiscal year and adjustments to estimates may be included in subsequent budget reports as more becomes known about the pandemic response, business impacts and actual revenue receipts are evaluated with trends established for Fiscal Year 2021-2022 that reflect the changing economy/spending patterns post COVID-19.

Other Major Revenue Sources (Non-Discretionary Revenue)

Estimated revenue for Fiscal Year 2021-2022 totals \$1,431,691,162 of which projected Discretionary Revenue represents \$256,853,949, or just under 18%. This leaves a total of \$1,174,837,213 in other revenue sources available for a variety of County funding needs. These other major sources of revenue, making up approximately 82% of total estimated revenue, include funding from the State and Federal government, charges for services, taxes, use of assets in the form of interest earnings, fines, forfeitures, penalties, internal transfers, and charges to departments for health insurance costs. Budgeted revenues have been estimated using historical trends, known State and Federal allocations, prior year-end projections, and are consistent with changes in Federal and State program funding. The

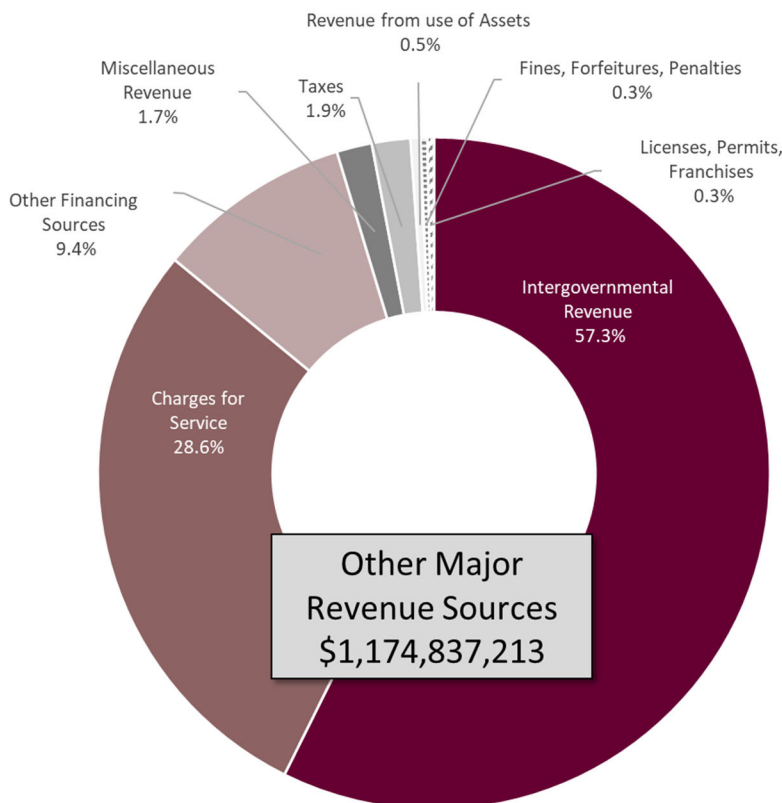
following chart represents the total major revenue sources other than Discretionary Revenue included in the 2021-2022 Final Budget by revenue type.

Intergovernmental Revenue (57.3%, \$673,684,943)

Intergovernmental revenue, the County’s largest revenue source, includes funding from the Federal and State government for the provision of mandated services, including the administration of various health and community services, public safety programs, and public works projects. Federal – Other revenue of \$105.5 million represents an increase of 122.3% above the prior year budgeted revenue which continues to include Federal Coronavirus Relief Funds (CRF) provided to assist the County in response to COVID-19. State Aid Realignment, sales tax revenue designated for social services programs and allocated using legislated methodologies, totals \$53 million.

Approximately \$49.9 million is estimated in State 2011 Realignment funds, designated for Drug and Alcohol services; Early Periodic Screening, Diagnosis, and Treatment (EPSDT); Community Services Agency – Public Economic Assistance; Probation – Field Services for support of youth in out of home care; and Mental Health Managed Care services. Additional Federal and State revenue is provided annually for a variety of other programs and is also obtained through several competitive grant programs.

Projections for intergovernmental revenue represent a 6.7% decrease from the 2021-2022 Adopted Proposed Budget.



Intergovernmental Revenue Description	2019-2020	2020-2021	Percent	2021-2022	Percent
	Actuals	Final Budget	Change	Final Budget	Change
Federal - Other	\$ 33,015,625	\$ 47,467,815	43.8%	\$ 105,513,122	122.3%
Federal-Construction	6,068,755	23,349,930	284.8%	56,551,048	142.2%
State Aid Realignment (1991)	51,417,999	45,796,560	-10.9%	53,016,835	15.8%
State Realignment - Support Services (2011)	48,886,816	40,051,261	-18.1%	49,883,605	24.5%
State-Other	28,780,457	24,275,796	-15.7%	39,217,918	61.6%
State Administration - Medi-Cal	32,321,679	32,832,455	1.6%	33,820,525	3.0%
State Aid - Mental Health	24,088,877	28,213,094	17.1%	33,284,517	18.0%
State Realignment - Local Law Enforcement Services (201	30,878,272	26,786,218	-13.3%	31,988,259	19.4%
Federal - Admin-CalWORKs Program	31,023,394	28,469,537	-8.2%	30,153,550	5.9%
State Motor VLF/In-Lieu 1991 Tax Realignment (2011)	31,857,442	30,000,000	-5.8%	30,000,000	0.0%
Total Top Ten Intergovernmental Revenue Sources	\$ 318,339,315	\$ 327,242,666	2.8%	\$ 463,429,379	41.6%

The table above identifies the top ten sources of budgeted intergovernmental revenue, excluding Discretionary Revenue, for Fiscal Years 2020-2021 and 2021-2022 along with actual revenue received in 2019-2020. The revenue sources identified in the top ten can vary somewhat from year to year and were significantly increased with the infusions of revenue received from the Federal government to respond to the COVID-19 Pandemic. Large revenue allocations were budgeted to fund Housing and Homeless programs, Public Health and for programs funded with CARES Act Coronavirus Relief funds.

Of note, the 1991 and 2011 Realignment revenues were projected to decline between 11% to 15% in Fiscal Year 2020-2021 as a result of preliminary sales tax revenue impacts from COVID-19 business closures. This analysis was completed prior to final sales tax figures being received in August for the effective month of June 2020 which reflect significant improvement along the forecasted trend. Staff will continue to monitor monthly sales tax receipts and report adjustments to the forecast in the 2021-2022 Final Budget. The top ten sources represent a 41.6% increase in anticipated revenue over that budgeted in the prior year.

Charges for Service (28.6%, \$336,264,353)

This revenue is generated from fees charged by County departments for services rendered, the largest of which is an estimated \$108.6 million representing various charges between County departments. The second largest account reflects health insurance revenue collected for participation

in the County's medical plan from County departments, COBRA participants, Special Districts, and early retirees, at \$68.3 million. Additionally, Mental Health Services Medi-Cal reimbursement is estimated at \$33.9 million, with a variety of other fees making up the remainder of this category.

Other Financing Sources (9.4%, \$110,022,565)

This revenue consists of financing provided to departments and local agencies from the County General Fund, including transfers to support various programs with Federal or State-mandated local maintenance of effort (MOE) requirements and to record Public Facilities Fees used in Public Works Road and Bridge programs. This category includes estimated revenue of \$33.2 million from the Vehicle License Fee account, pass-through funding used to support public health, mental health, and social services programs, as well as \$26.7 million in County Match funding for departments and local agencies.

Miscellaneous Revenue (1.7%, \$19,934,354)

This revenue represents money received from a variety of sources, including legal settlements, rebates and refunds, salvage, reimbursements, donations, and contributions. Total miscellaneous revenue is estimated at \$19.9 million, of which approximately \$14.9 million is for health plan intergovernmental transfers in support of the Medicaid program, and \$1.5 million is anticipated for commissary operations. Other revenue in this category is derived from copies prepared, special events, and various collections.

Taxes (1.9%, \$21,755,000)

This revenue category includes current secured property taxes along with sales and use taxes that are not included in the Discretionary Revenue budget. Non-discretionary sales and use taxes are estimated at \$20 million. Additionally, the County expects to receive \$1.7 million in non-discretionary property tax revenue in Fiscal Year 2021-2022.

Revenue from Use of Assets (0.5%, \$5,622,927)

This revenue source is associated with interest earned on County assets and rental income. An estimated \$3.3 million in interest is estimated for Fiscal Year 2021-2022, with another \$2 million projected for rents and concessions from County-owned properties. Other interest and space rental revenue make up the remainder of this category.

Fines, Forfeitures, Penalties (0.3%, \$3,808,376)

This revenue category contains money received from various fines and penalties. For Fiscal Year 2021-2022, estimates include \$840,500 for traffic school fees, \$675,262 for vehicle code fines, and \$495,548 for miscellaneous court fines. Several other fees, fines, citations, and penalties account for the remainder of revenue projected.

Licenses, Permits, Franchises (0.3%, \$3,744,695)

Money received from license applications, various permits, and franchise fees makes up the revenue in this category. The 2021-2022 Final Budget includes an estimated \$2.2 million in construction permits, \$437,000 in registration fees for weights and measures devices, and \$234,498 for marriage licenses. Several other licenses, permits, and franchises revenue make up the remainder of the revenue projected.

Debt Service

Certificates of Participation and Direct Lease Financing

Historically, the County of Stanislaus debt has primarily been in the form of Certificates of Participation (COP). Created in conjunction with lease agreements, which encumber County-owned property, COPs are securities issued and marketed to investors in a manner similar to tax-exempt bonds. However, as of June 30, 2017, the County no longer has any COP debt.

Unlike COPs, where multiple investors may hold shares of the debt, direct lease financing is done with one private investor, such as a bank. The County currently has \$3.5 million of debt that is direct lease financed.

On August 16, 2016, the Board of Supervisors approved a lease financing plan for the replacement of the aging Heating, Ventilation, and Air Conditioning (HVAC) system at the Community Services Facility (CSF). As collateral for the project, the County agreed to lease Pod C of the CSF and the improvements thereto to the Stanislaus County Capital Improvements Financing Authority (CIFA) pursuant to a site lease, with the County in turn subleasing Pod C and its improvements back from CIFA pursuant to a Facilities Sublease. CIFA entered into an agreement with the Bank of the West where it assigns rights and lease payments to the Bank of the West in exchange for an original borrowing of \$7.8 million in project financing.

On February 13, 2018, the Board of Supervisors approved the return of \$1.5 million in project savings to the Bank of the West, resulting in a reduced borrowing amount and an estimated interest savings of \$400,000 over the remaining life of the loan.

Tobacco Endowment Fund Debt Service

In June 2002, the Board of Supervisors authorized the Chief Executive Office and the Debt Advisory Committee to securitize the County's share of the Tobacco Settlement Revenues (TSR), resulting in a master settlement agreement in resolution of cigarette smoking-related litigation in 1998. In March 2002 and March 2006, the County sold its interest in the TSRs and those funds were placed in the Stanislaus Tobacco Endowment Funds, Series 2002 and Series 2006.

The County may elect to borrow from these funds internally to finance capital needs at an interest rate equal to the fund's investment return rate.

In November 2019, the Board of Supervisors approved the financing for the Turlock Library Expansion, which included a loan from the 2006 Tobacco Endowment Fund of \$6.3 million. It is a 20-year loan that will be repaid in 2040.

The following charts reflect the outstanding debt, identifying the date of maturity, original borrowing amount, the principal and interest, and interest rate.

2021-2022 Final Budget

Borrowing	Interest Rate	Date of Issuance	Maturity	Original Borrowing	Remaining Balance to Maturity as of June 30, 2021	2021-2022 Debt Obligation Principal	2021-2022 Debt Obligation Interest	Remaining Principal to Maturity
2016 HVAC Financing - CSF Pod C Finances HVAC system at Community Services Facility	2.24%	8/31/2016	6/1/2031	\$ 7,775,000	\$ 4,010,000	\$ 500,000	\$ 89,824	\$ 3,510,000
2006 Tobacco Securitization Fund - Turlock Library Expansion	Variable	2/1/2020	7/1/2040	\$ 6,300,000	\$ 5,957,585	\$ 226,722	\$ 159,318	\$ 5,730,863
Total Governmental Activities				\$ 14,075,000	\$ 9,967,585	\$ 726,722	\$ 249,142	\$ 9,240,863

Ratios

A number of ratios can be applied to the County’s debt service. For Fiscal Year 2021-2022, the County’s total gross debt obligation for its General Fund is approximately \$10 million, and total appropriations for the 2021-2022 Final Budget are \$1.49 billion. The ratio comparing the annual debt service amount to total budget shows that debt service represents only 0.67% of the total overall budget. This low ratio indicates that current County debt is not a burden on taxpayers and capacity exists for additional borrowing, subject to authorization and approval by the Board of Supervisors. In addition, a comparison of debt service to discretionary revenue can be obtained by dividing the total gross debt obligation by the total Discretionary Revenue budget of \$256.9 million. This analysis shows that debt service payments represent 3.88% of the total Discretionary Revenue budget and provides confidence that the annual debt obligation can be met within projected operating revenues.

very strong management, with strong financial policies and practices under the S&P Financial Management Assessment methodology; strong budgetary performance, with operating surpluses in the General Fund; very strong liquidity, with total government available cash at 52.5% of total governmental fund expenditures; and very strong debt and contingent liability profile, with debt service carrying charges at 1.6% of expenditures and net direct debt that is 7% of total governmental fund revenue as of the 2019 rating review.

The upgraded rating places Stanislaus County among similar peers with AA ratings, including the counties of Fresno, Kern, Madera, Monterey, Sacramento, and Tulare. The chart shows that when combined with the two other organizations that make up the County’s core comparison benchmark level (Merced and San Joaquin), Stanislaus rises above the eight-county average.

Debt Limits

California Government Code 29909 prescribes the bonded debt limit for general law counties at 5% of “the taxable property of the county as shown in the equalized assessment roll.” The assessment roll for Fiscal Year 2021-2022 equaled \$57.7 billion; the County has never come close to approaching this limit. As of June 30, 2021, the County’s total debt was \$10 million, or approximately 0.02% of the assessment roll.

Debt Performance Outcomes

On February 15, 2019, Standard & Poor’s (S&P) Global Ratings raised its issuer credit rating (ICR) to AA from AA- for Stanislaus County. “The upgrade is based on our view of the county’s improving economy combined with sustained positive operating performance, leading to continued maintenance of very strong budgetary flexibility,” said S&P credit analyst Dan Kaplan. Other reasons cited by S&P for the rate increase included:

County Bond Rating per Standard & Poor's			
Grade	Rating	County	
	AAA	Prime	
	AA+		
	AA		Stanislaus County
	AA-	High grade	Average of 8 Benchmark Counties
	A+		
	A		
	A-	Upper medium grade	
	BBB+		
	BBB		
	BBB-	Lower medium grade	
	BB+ and below	Non-investment grade, aka high-yield bonds, aka junk bonds	

Benchmark Counties: Fresno, Kern, Madera, Merced, Monterey, Sacramento, San Joaquin, and Tulare

General Fund Long-Range Summary

Item	2021-2022 Final Budget	2022-2023 Projected Budget	2023-2024 Projected Budget	2024-2025 Projected Budget	2025-2026 Projected Budget
<u>Funding Assumptions</u>					
Discretionary Revenue	\$ 256,853,949	\$ 259,600,000	\$ 267,700,000	\$ 274,300,000	\$ 281,100,000
Departmental Revenue	149,623,880	151,100,000	152,600,000	154,100,000	155,600,000
Unassigned Fund Balance	(22,979,653)	3,193,867	6,000,000	6,000,000	6,000,000
Assigned Fund Balance	28,281,578	-	-	-	-
Total Funding	\$ 411,779,754	\$ 413,893,867	\$ 426,300,000	\$ 434,400,000	\$ 442,700,000
<u>Expenditure Assumptions</u>					
Base Budget	\$ 295,500,728	\$ 304,400,000	\$ 313,500,000	\$ 322,900,000	\$ 332,600,000
5% Vacancy Rate Factor	(9,078,000)	(9,260,000)	(9,445,000)	(9,634,000)	(9,827,000)
Health Insurance and Retirement	65,896,447	68,995,227	73,067,023	77,474,135	82,383,007
Jail Medical	15,658,176	16,206,212	16,773,429	17,360,499	17,968,117
Less CCP Funding	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
Deferred Maintenance	-	5,000,000	5,000,000	5,000,000	5,000,000
Contingencies (incl Reserve incr)	12,788,510	12,519,510	12,423,510	12,394,510	12,708,510
One-time Projects and Equipment	28,488,043	10,000,000	10,000,000	10,000,000	10,000,000
Match/Program Exposures	-	4,000,000	6,000,000	7,000,000	7,000,000
Debt Service Offset by Rents	(1,474,150)	(1,467,081)	(1,475,081)	(1,484,081)	(1,500,000)
ADA Improvements	500,000	-	-	-	-
Total Costs	\$ 411,779,754	\$ 413,893,867	\$ 429,343,881	\$ 444,511,064	\$ 459,832,633
Total (Deficit in Brackets)	\$ -	\$ (0)	\$ (3,043,881)	\$ (10,111,064)	\$ (17,132,633)

Long-Range Summary

The Senior Management team of the Chief Executive Office meets regularly to discuss and evaluate current budget operational needs, future planning for the organization, and related financing strategies. This makes it possible to modify and/or develop long-term strategies aimed at addressing the County's fiscal needs for three to five years into the future.

The County's budget is accounted for in five separate financial funds, of which the General Fund is a major focus of long-range planning efforts. The General Fund is used to pay for core local services and is the fund for which the Board of Supervisors has the most discretion. In addition, the General Fund provides local match funding for many mandated programs and services, primarily in the priority area of *Supporting Community Health*.

Stanislaus County has a firm “No Back-Fill” policy that eliminates funding and services for programs where State and/or Federal agencies have eliminated or reduced external funding.

The General Fund Long-Range Summary is an illustration of the County’s long-range financial

plans that extend beyond the current fiscal year based on known and/or anticipated funding and expenditure projections. The projections include escalation factors designed to meet the normal cost of doing business and address the organization’s service needs into the future.

Long-Range Funding Assumptions

Discretionary Revenue

Approximately 90% of all Discretionary Revenue consists of property and sales tax sources. Discretionary Revenue is monitored on a regular basis with consideration given to historical inflow trends and local and regional economic conditions. The 2021-2022 Recommended Final Budget Discretionary Revenue projection of \$256.9 million serves as the base for individual revenue sources to be escalated for future year projections. Property tax revenue is estimated to increase 3% in Budget Years 2022-2023 and 2023-2024 and 2% annually thereafter. Sales tax revenue is estimated to increase by 4% annually each year beginning in Budget Year 2022-2023, consistent with projections from the County’s Sales Tax consultant. Public Safety Sales Tax includes significant one-time revenue, estimated at approximately \$5 million, in the Recommended Final Budget for 2021-2022. Projections for the subsequent fiscal years remove this one-time revenue, the result of a temporary change in the County’s percentage share in the statewide pool rate, and then factor 4% annual growth.

Department Revenue

Departments project revenue based on State and Federal budget allocations, and other grant awards anticipated through Fiscal Year 2021-2022. Modest growth is anticipated; 2021-2022 Recommended Final Budget revenue is estimated at \$149.6 million based on Department forecasts. Department revenue is projected to increase by 1% annually beginning Budget Year 2022-2023 and thereafter. Note, that significant one-time/time-limited funds have been received by departments to respond to the COVID-19 emergency response and recovery; these funds are detailed within individual

department sections of the budget.

Unassigned Fund Balance

2021-2022 Recommended Final Budget is balanced through strategic use of Assigned Fund Balance which provides for a contribution to Unassigned Fund Balance of approximately \$23 million. It is not the norm for the County to plan a contribution to Unassigned Fund Balance, however, the Recommended Final Budget includes \$22.8 million of projected Coronavirus Relief Funds (CRF) that will be dedicated to the COVID-19 response and for which appropriations will be included with the Legal Budget in September of 2021. Once the Legal Budget obligations (open encumbrances and purchase orders rolled over from the prior fiscal year) are recognized and posted, they will draw from this Unassigned Fund Balance to avoid negative impact to the County General Fund. Approximately \$3.2 million of Unassigned fund balance will be used to balance Budget Year 2022-2023 and the use of \$6 million of Unassigned fund balance is projected to balance the budget for each year beginning in Budget Year 2023-2024 and thereafter.

Assigned Fund Balance

Assignments of prior year savings have been set aside as one-time funding sources for strategic purposes in future years. Assigned fund balance of \$28.3 million is dedicated to support budget balancing in Fiscal Year 2021-2022. This includes \$15.6 million in Performance Visioning Carryover funding; \$7.7 million in Carryover Appropriations Assignment for projects approved in prior fiscal years but not yet completed; \$500,000 for Americans with Disabilities Act (ADA) improvements which will be exhausted in this year.

Long-Range Expenditure Assumptions

Base Budget

The 2021-2022 Recommended Final Budget includes appropriations for authorized and allocated full-time positions inclusive of labor agreements in place prior to June 30, 2021 along with funds in contingency to be provided to departments in a subsequent budget cycle after all labor agreements in process are approved by the Board of Supervisors. Further, the 2021-2022 Recommended Final Budget includes funding for existing contracts and services to support County operations in the base budget projections. Appropriations included in the Recommended Final Budget total \$295.5 million at base, representing approximately 4.7% growth above the 2021-2022 Adopted Proposed Budget level of \$289.9 million. Succeeding budget years beginning in 2022-2023 anticipate annual increases of 3% to align with anticipated revenue growth.

5% Vacancy Rate Factor

This two-year budget includes a 5% vacancy rate factor for General Fund departments with staff of 30 or more employees. For Fiscal Year 2021-2022, the value of this reduction is approximately \$9.1 million. The value of the 5% vacancy rate factor has been estimated to increase approximately 2% in succeeding fiscal years, although this policy will be revisited at the beginning of each new two-year budget cycle.

Health Insurance and Retirement

Health Insurance rates adjust on January 1 of each calendar year. Included in the model is a 1.5% rate reduction in 2021 and a 5% increase each calendar year thereafter.

Retirement rates adjust at the beginning of the fiscal year and are modeled using factors provided by Stanislaus County Employees' Retirement Association (StanCERA). As of the presentation to the Board of Supervisors on May 11, 2021, rates for Fiscal Year 2021-2022 increased by 5.56% and are projected to increase by 1.51% in Budget Year 2022-2023 and between 3-3.5% annually thereafter.

Jail Staffing and Operations

The AB 900 Phase II Project (Maximum Security/Medical/Mental Health) and the County's companion project (Intake, Release, and Administration) are complete and represent a significant modernization and addition of safe public safety facilities. The cost to provide medical services in all the detention facilities is estimated at \$15.7 million in Fiscal Year 2021-2022 and is escalated by 3.5% each year thereafter. The Local Community Corrections Partnership (CCP) funds approximately 25% of the Adult Detention Expansion Phase II and corresponding jail medical costs, estimated at \$3.5 million in Fiscal Year 2021-2022.

Prior versions of the Long-Range Model included set-asides for "Adult Detention Expansion Phase III", the final phase of the Public Safety Center (PSC) expansion, which at full operation could include the addition of 33.6 new staff positions, an additional 240 maximum security beds and 15 sheltered hospital beds which have been constructed but have not been funded for operational use. There is no current timeline for implementing Phase III which would require significant analysis of current public safety trends, jail capacity, and identified community outcomes of this PSC expansion. As a result, costs are not identified in the Long-Range Model at this time. The Chief Executive Officer has not recommended Phase III in the current two-year budget cycle, and Board of Supervisors approval is required to implement any further expansion. The Chief Executive Officer plans to partner with the County Sheriff to complete a new updated Master Plan and Facility Needs Assessment to inform future policy direction for the PSC.

Deferred Maintenance

In recognition of the many outstanding capital improvement projects related to updating/repairing/modernizing aging County facilities to address access improvements, increased efficiencies and modern technologies Deferred

Maintenance funding is increased by \$5 million per year beginning in Budget Year 2022-2023.

Contingencies

The 2021-2022 Recommended Final Budget includes \$12 million in Appropriations for Contingencies for unanticipated exposures during the year. In addition, a Contingency Reserve exists in an assignment of General Fund balance, which is adjusted each year based upon the previous three years of Discretionary Revenue receipts; approximately \$780,000 has been set aside to fund the anticipated increase in Reserve needed per Board policy. The total funding of \$12.8 million for contingencies includes \$7.8 million in the base amount for Appropriations for Contingencies which remains relatively stable throughout the five years depicted in the Long-Range Model. The balance of \$5 million will support the annual increase in contingency reserve, impacts of labor agreements, termination cashout exposures, and other department program/operations/maintenance needs as they arise.

One-Time Projects and Equipment

Significant one-time projects and equipment are recommended in Fiscal Year 2021-2022, estimated at \$28.5 million. Included in this amount is \$15.6 million in projects funded by Performance Visioning Carryover Savings along with \$7.7 million of carryover appropriations from Fiscal Year 2020-2021 for projects that were approved in prior fiscal years, but not yet completed. The remainder of the one-time projects benefit departments in multiple priority areas with facilities maintenance and fixed assets necessary to meet business requirements.

Match/Funding Exposures

The County is responsible for administering many mandated Health and Safety programs with required county match contributions ranging from

specific maintenance of effort amounts to percentages of total program spending as defined in statute. Given the rapidly changing regulatory environment at both the Federal and State level, along with increased need for safety net services including mental health, housing supports and homelessness/shelter services, funds have been added to the Long-Range Model for potential exposures beginning in Budget Year 2022-2023 estimated at \$4 million. These exposures could grow to \$7 million annually by 2024-2025.

Debt Service

The Recommended Final Budget includes the private placement HVAC Financing for the Community Services Facility, which has offsetting revenue to mitigate County General Fund exposure. Rental revenue from properties associated with prior debt surpassed debt expense beginning in 2018-2019. In Fiscal Year 2019-2020, the Library initiated a loan from the 2006 Tobacco Endowment Fund. The accounting entries in the General Fund for the payment and interest on this loan benefit the General Fund, resulting in a total of nearly \$1.5 million contributed in Net County Cost savings. This presents an opportunity for the Board of Supervisors to consider prudent use of debt strategies to meet future Capital Project needs.

Balancing

Whenever expenditures exceed funding, the total deficit is shown in brackets in the Long-Range Summary. These deficits would need to be addressed through future budget reductions, growth in revenue, or the additional use of one-time funding/Assigned Fund Balance to balance. Senior management of the Chief Executive Office will work closely with the Board of Supervisors to continue to develop and refine the multi-year strategy to ensure a balanced budget in future budget years.

Four-Year Budget Summary

Summary of All Funds

All Funds	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Adopted Final Budget	2021-2022 Recommended Final Budget
Revenue Categories				
Taxes	\$ 191,226,554	\$ 198,887,497	\$ 196,572,829	\$ 208,509,000
Licenses, Permits, Franchises	4,443,977	4,625,697	4,750,868	4,844,695
Fines, Forfeitures, Penalties	7,903,478	6,551,711	4,898,660	4,908,376
Revenue from use of Assets	26,293,459	28,448,143	11,797,086	8,922,927
Intergovernmental Revenue	618,027,525	678,062,840	738,201,998	731,416,943
Charges for Service	291,782,448	298,977,680	324,273,576	340,048,302
Miscellaneous Revenue	20,097,543	23,224,196	19,257,507	19,934,354
Other Financing Sources	83,847,136	121,459,979	102,593,671	113,106,565
Total Revenue	\$ 1,243,622,119	\$ 1,360,237,743	\$ 1,402,346,195	\$ 1,431,691,162
Cost Categories				
Salaries and Benefits	\$ 441,317,074	\$ 463,756,541	\$ 499,513,306	\$ 554,289,979
Services and Supplies	333,685,183	346,497,931	451,336,106	506,769,007
Other Charges	339,353,742	369,368,966	431,713,327	300,577,930
Fixed Assets	12,333,168	14,803,350	24,366,445	17,989,818
Other Financing Uses	83,885,965	137,139,003	107,746,709	91,895,216
Intrafund	-	(16,112)	(312,416)	3,120,978
Contingencies	-	-	12,008,510	15,171,410
Gross Costs	\$ 1,210,575,132	\$ 1,331,549,679	\$ 1,526,371,987	\$ 1,489,814,338
Changes to Fund Balance				
Beginning Fund Balance	560,104,156	593,151,143	621,839,207	724,131,326
Net Increase (Decrease) to Fund Balance	33,046,987	28,688,064	(124,025,792)	(58,123,176)
Ending Fund Balance	\$ 593,151,143	\$ 621,839,207	\$ 497,813,415	\$ 666,008,150

Governmental Funds

General Fund	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Adopted Final Budget	2021-2022 Recommended Final Budget
Revenue Categories				
Taxes	\$ 164,389,689	\$ 170,978,603	\$ 174,580,000	\$ 186,754,000
Licenses, Permits, Franchises	2,552,045	2,703,177	2,514,654	2,337,242
Fines, Forfeitures, Penalties	4,914,575	5,145,957	3,541,851	3,546,356
Revenue from use of Assets	13,020,455	16,182,214	7,256,820	5,220,476
Intergovernmental Revenue	93,777,056	99,537,935	91,887,990	125,994,566
Charges for Service	63,334,393	66,942,267	68,915,667	75,820,916
Miscellaneous Revenue	1,914,591	1,159,152	1,037,931	1,381,226
Other Financing Sources	11,973,961	6,197,939	5,515,444	5,423,047
Total Revenue	\$ 355,876,763	\$ 368,847,243	\$ 355,250,357	\$ 406,477,829

General Fund	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Adopted Final Budget	2021-2022 Recommended Final Budget
Cost Categories				
Salaries and Benefits	\$ 183,578,160	\$ 196,404,560	\$ 202,035,083	\$ 223,656,880
Services and Supplies	52,537,681	58,019,055	67,410,165	68,429,580
Other Charges	29,901,527	33,284,237	35,273,743	38,134,538
Fixed Assets	11,523,181	6,398,828	10,129,737	7,509,980
Other Financing Uses	60,479,165	78,397,313	69,747,142	59,202,709
Intrafund	-	-	(317,038)	(325,343)
Contingencies	-	-	12,008,510	15,171,410
Gross Costs	\$ 338,019,714	\$ 372,503,993	\$ 396,287,342	\$ 411,779,754
Changes to Fund Balance				
Beginning Fund Balance	198,063,929	215,920,978	212,264,228	254,315,738
Net Increase (Decrease) to Fund Balance	17,857,049	(3,656,750)	(41,036,985)	(5,301,925)
Ending Fund Balance	\$ 215,920,978	\$ 212,264,228	\$ 171,227,243	\$ 249,013,813

Special Revenue Funds	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Adopted Final Budget	2021-2022 Recommended Final Budget
Revenue Categories				
Taxes	\$ 19,663,724	\$ 20,281,079	\$ 18,122,079	\$ 21,755,000
Licenses, Permits, Franchises	1,891,932	1,922,520	2,236,214	2,302,453
Fines, Forfeitures, Penalties	2,290,622	803,614	706,809	712,020
Revenue from use of Assets	8,801,768	6,774,250	1,937,316	1,207,137
Intergovernmental Revenue	520,912,988	575,801,195	639,607,487	601,236,446
Charges for Service	79,167,191	82,762,825	93,890,755	94,537,787
Miscellaneous Revenue	3,185,873	3,864,575	1,185,096	1,411,318
Other Financing Sources	64,635,915	78,606,784	89,798,554	102,022,508
Total Revenue	\$ 700,550,012	\$ 770,816,843	\$ 847,484,310	\$ 825,184,669
Cost Categories				
Salaries and Benefits	\$ 229,508,872	\$ 235,839,759	\$ 260,976,257	\$ 291,315,419
Services and Supplies	157,066,181	173,291,409	240,156,141	297,075,139
Other Charges	293,188,040	317,587,047	374,028,117	240,996,697
Fixed Assets	4,761,523	8,657,163	8,827,828	4,703,048
Other Financing Uses	19,601,921	26,208,850	29,846,497	28,805,107
Intrafund	-	(16,112)	4,622	3,446,321
Contingencies	-	-	-	-
Gross Costs	\$ 704,126,538	\$ 761,568,116	\$ 913,839,462	\$ 866,341,731
Changes to Fund Balance				
Beginning Fund Balance	256,140,354	252,563,829	261,812,555	295,907,071
Net Increase (Decrease) to Fund Balance	(3,576,525)	9,248,726	(66,355,152)	(41,157,062)
Ending Fund Balance	\$ 252,563,829	\$ 261,812,555	\$ 195,457,403	\$ 254,750,009

Capital Projects Funds	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Adopted Final Budget	2021-2022 Recommended Final Budget
Revenue Categories				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses, Permits, Franchises	-	-	-	-
Fines, Forfeitures, Penalties	697,841	601,976	650,000	650,000
Revenue from use of Assets	115,126	120,645	30,000	30,000
Intergovernmental Revenue	-	-	-	-
Charges for Service	-	-	-	-
Miscellaneous Revenue	-	-	-	-
Other Financing Sources	-	-	-	-
Total Revenue	\$ 812,968	\$ 722,621	\$ 680,000	\$ 680,000
Cost Categories				
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -
Services and Supplies	463,976	742,692	764,436	764,436
Other Charges	31,000	31,000	35,256	35,256
Fixed Assets	-	-	-	-
Other Financing Uses	-	-	-	-
Intrafund	-	-	-	-
Contingencies	-	-	-	-
Gross Costs	\$ 494,976	\$ 773,692	\$ 799,692	\$ 799,692
Changes to Fund Balance				
Beginning Fund Balance	3,500,675	3,818,666	3,767,595	3,600,462
Net Increase (Decrease) to Fund Balance	317,992	(51,071)	(119,692)	(119,692)
Ending Fund Balance	\$ 3,818,666	\$ 3,767,595	\$ 3,647,903	\$ 3,480,770

Proprietary Funds

Enterprise Funds	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Adopted Final Budget	2021-2022 Recommended Final Budget
Revenue Categories				
Taxes	\$ 7,173,141	\$ 7,627,816	\$ 3,870,750	\$ -
Licenses, Permits, Franchises	-	-	-	205,000
Fines, Forfeitures, Penalties	440	165	-	-
Revenue from use of Assets	2,821,919	3,498,108	1,299,150	1,245,275
Intergovernmental Revenue	3,276,334	2,405,923	4,273,625	3,714,105
Charges for Service	38,788,130	37,000,858	37,495,124	37,664,300
Miscellaneous Revenue	14,600,258	17,581,548	16,926,225	16,961,775
Other Financing Sources	7,251,795	34,987,701	6,268,141	5,479,431
Total Revenue	\$ 73,912,018	\$ 103,102,118	\$ 70,133,015	\$ 65,269,886

Enterprise Funds	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Adopted Final Budget	2021-2022 Recommended Final Budget
Cost Categories				
Salaries and Benefits	\$ 18,893,184	\$ 19,575,851	\$ 22,396,464	\$ 24,212,375
Services and Supplies	29,632,752	23,925,344	31,632,208	27,316,190
Other Charges	11,380,379	13,786,149	17,221,819	16,127,099
Fixed Assets	(3,998,621)	253,994	4,315,317	3,156,699
Other Financing Uses	3,804,879	32,532,840	8,153,070	3,887,400
Intrafund	-	-	-	-
Contingencies	-	-	-	-
Gross Costs	\$ 59,712,573	\$ 90,074,179	\$ 83,718,878	\$ 74,699,763
Changes to Fund Balance				
Beginning Fund Balance	81,772,439	95,971,884	108,999,823	122,912,134
Net Increase (Decrease) to Fund Balance	14,199,445	13,027,939	(13,585,863)	(9,429,877)
Ending Fund Balance	\$ 95,971,884	\$ 108,999,823	\$ 95,413,960	\$ 113,482,257

Internal Service Funds	2018-2019 Actuals	2019-2020 Actuals	2020-2021 Adopted Final Budget	2021-2022 Recommended Final Budget
Revenue Categories				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses, Permits, Franchises	-	-	-	-
Fines, Forfeitures, Penalties	-	-	-	-
Revenue from use of Assets	1,534,190	1,872,926	1,273,800	1,220,039
Intergovernmental Revenue	61,147	317,787	2,432,896	471,826
Charges for Service	110,492,734	112,271,730	123,972,030	132,025,299
Miscellaneous Revenue	396,821	618,921	108,255	180,035
Other Financing Sources	(14,534)	1,667,554	1,011,532	181,579
Total Revenue	\$ 112,470,358	\$ 116,748,918	\$ 128,798,513	\$ 134,078,778
Cost Categories				
Salaries and Benefits	\$ 9,336,858	\$ 11,936,371	\$ 14,105,502	\$ 15,105,305
Services and Supplies	93,984,593	90,519,430	111,373,156	113,183,662
Other Charges	4,852,796	4,680,533	5,154,392	5,284,340
Fixed Assets	47,085	(506,635)	1,093,563	2,620,091
Other Financing Uses	-	-	-	-
Intrafund	-	-	-	-
Contingencies	-	-	-	-
Gross Costs	\$ 108,221,332	\$ 106,629,699	\$ 131,726,613	\$ 136,193,398
Changes to Fund Balance				
Beginning Fund Balance	20,626,760	24,875,786	34,995,006	47,395,921
Net Increase (Decrease) to Fund Balance	4,249,027	10,119,220	(2,928,100)	(2,114,620)
Ending Fund Balance	\$ 24,875,786	\$ 34,995,006	\$ 32,066,906	\$ 45,281,301

Post-close entries affect the fiscal year figures for 2018-2019 and 2019-2020 and totals may have changed from previous reports. The final amounts are included in the County's Annual Financial Report.

Capital Improvement Plan

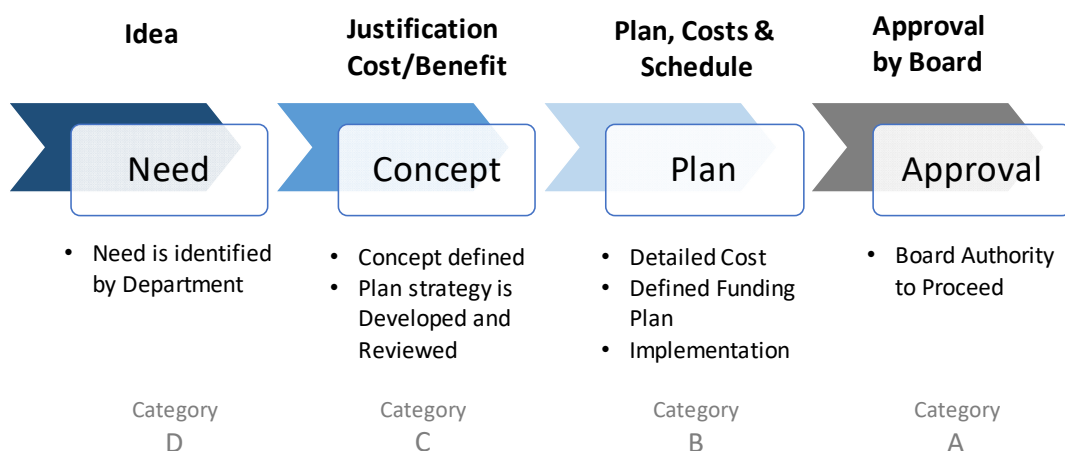
The Capital Improvement Plan (CIP) was developed to assist the public and County decision-makers in understanding specific project needs in the context of overall priorities for major capital investments and operational impacts. The CIP provides perspective for the prioritized use of limited one-time funds, preplans for large project expenditures, and informs the County’s long-range fiscal planning. The goal is for the two-year CIP to be prepared biennially, consistent with the preparation of year one of the County’s biennial budget. The 2020-2021/2021-2022 CIP has been delayed due to staff retirements and the COVID-19 Pandemic response; this update is targeted for completion in time for the Fiscal Year 2022-2023 Proposed Budget. At this time, the most recent plan is the Final Capital Improvement Plan for Budget Year 2018-2019/2019-2020, adopted by the Board of Supervisors on April 2, 2019.

The CIP is developed consistent with California Government Code Section 65403 and extended to a 20-year planning horizon to include major, known project needs. The CIP is a listing of project needs that have been identified, generally requiring a one-time investment of public funds for the acquisition, replacement, and/or development of new equipment or facilities. Capital improvement projects identified in the CIP are defined as one-time, major expenditures exceeding \$100,000 for construction or acquisition efforts. Large, one-time equipment and technology acquisition costs, including vehicle replacement, new software

acquisition, property, large one-time equipment acquisition, construction of facilities and infrastructure, major remodeling projects, and demolition efforts are considered projects for the purposes of the CIP. Recurring costs, routine operating expenses, and maintenance efforts are not reported in the CIP.

Recognizing the fiscal environment in which the County operates, it is expected that the information presented may change from year to year as the County’s needs and funding sources change and evolve. The CIP is continually updated to reflect the development of each project’s needs, concept, and design and changing construction cost conditions and schedules as each effort evolves from an identified need to conceptual planning to schematic design to development details, bidding, and construction.

Each project starts as a concept, with potential funding sources and a schedule outline that becomes more refined as it is prepared for implementation. As illustrated below, the projects are categorized on a letter system from A to D based on their degree of preparedness for implementation: identified needs require justification for the project; projects implementing approved master plans require conceptual plans, cost estimates and a funding plan to proceed; conceptual plans require approval of project schedules; and all projects require review and approval by the County Board of Supervisors.



The current CIP lists 225 projects totaling \$1.7 billion planned over 20 years. Category A includes 53 projects which are approved and funded by action of the Board of Supervisors for a total of \$454 million in Fiscal Years 2018-2019 and 2019-2020. Category B includes 20 projects pending implementation subject to funding or plan development for an estimated \$114.5 million. Category C includes 106 projects which are included in a Board-approved plan strategy or master plan estimated at \$1.1 billion. Category D includes 46 projects which are awaiting further conceptual development and cost estimates.

Potential costs and funding sources for projects in categories A through C are identified for each project, including those that may be eligible for the use of available Public Facilities Fees (growth impact fees), pursuant to California Government Code Section 66002.

The Capital Improvement Plan for Fiscal Years 2018-2019/2019-2020 includes the following projects that are considered Category A projects:

- Realignment of State Route 132 from State Route 99 to Dakota Avenue plus numerous traffic signal, road widening, and bridge replacement projects;
- Prior to Stanislaus Regional Transit Authority (SRTA) creation and transfer of services on July 1, 2021 the CIP contemplated Transit bus replacement program and bus stop improvements, which have been transferred to SRTA; and
- Upgrades to the Sheriff's Public Safety Center Jail Security Electronics systems and new offices for the Sheriff's STARS program.

The County also continues with the implementation of improvements to meet Americans with Disabilities Act (ADA) requirements.

Accomplishments

Several noteworthy projects have been completed or initiated since the adoption of the Final Capital Improvement Plan for Fiscal Years 2018-2019/2019-2020, including:

- Construction of the Turlock Branch Library Renovation and Expansion Project and Empire Branch Library Replacement Project;
- Completion of the Public Safety Center-Fire Life Safety, Secure Electronics, and Video Surveillance Project;
- Community Services Facility, Customer Parking Lot Improvement Project;
- Kickoff of the Clerk Recorder-Public Counter and Customer Services Lobby Remodel Project (Anticipated for Completion in May 2022);
- McHenry Avenue Bridge over the Stanislaus River was completed in 2019;
- Santa Fe Avenue Bridge over the Tuolumne River was completed in 2020;
- Hickman Road Bridge over the Tuolumne River broke ground in 2020 with an opening date of Fall 2021; and
- Crows Landing Road Bridge over the San Joaquin River broke ground in 2021.

Impact in the Operating Budget

An integral part of planning for a capital project is working to ensure that funding is available for any additional, ongoing operating and maintenance costs that will be incurred once a project is complete, including: additional staffing, utilities, debt service payments, and Cost Allocation Plan (CAP) charges. The CIP addresses these issues by including anticipated impacts in the County operating budget in each project narrative. General Services Agency – Capital Facilities is working in partnership with the Chief Executive Office to fully capture and describe the impact of various CIP projects on the County budget as they are prepared for implementation.

The Department narratives for General Services Agency and Public Works list specific active projects that are in various stages of planning, design, or construction in Fiscal Year 2021-2022.

What is a Schedule 9?

Auditor-Controller						
0100 0013000 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$141,861	\$169,914	\$162,000	\$162,000	\$162,000	\$0
Intergovernmental Revenue	\$68,120	\$303,458	\$0	\$0	\$0	\$0
Charges for Service	\$2,804,352	\$2,780,896	\$3,096,284	\$3,289,178	\$3,289,178	\$0
Miscellaneous Revenue	\$146,279	\$107,594	\$156,400	\$161,080	\$161,080	\$0
Other Financing Sources	\$0	\$24,900	\$0	\$0	\$0	\$0
Total Revenue	\$3,160,612	\$3,386,762	\$3,414,684	\$3,612,258	\$3,612,258	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,160,612	\$3,386,762	\$3,414,684	\$3,612,258	\$3,612,258	\$0
Salaries and Benefits	\$4,194,984	\$4,302,161	\$4,430,310	\$4,712,169	\$4,855,885	\$143,716
Services and Supplies	\$87,695	\$161,996	\$132,233	\$138,370	\$138,370	\$0
Other Charges	\$344,010	\$319,415	\$328,398	\$348,106	\$348,106	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$60	\$15	\$200	\$200	\$200	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,626,749	\$4,783,587	\$4,891,141	\$5,198,845	\$5,342,561	\$143,716
General Fund Contribution	\$1,466,137	\$1,396,825	\$1,476,457	\$1,586,587	\$1,730,303	\$143,716
Total Allocated Positions	-	-	40	41	41	0

Revenue Classifications

Taxes—Money received from tax revenue

Licenses, Permits, Franchises—Money received from these sources

Fines, Forfeitures, Penalties—Money received from fines or penalties

Revenue from Use of Assets—Money received from assets such as rent

Intergovernmental Revenue—Funds received from Federal, State or local government sources such as grants

Charges for Service—Fees collected for services provided by the department

Miscellaneous Revenue—Money received from various sources such as donations, salvage and legal settlements

Other Financing Sources—Increase in resources reported separate of revenues

Cost Classifications

Salaries and Benefits—Accounts that establish expenditures for employee related costs

Services and Supplies—Accounts that establish expenditures for operating expenses of County departments and programs

Other Charges—A payment to an agency, institution or entity outside the County; includes charges per the County's Cost Allocation Plan

Fixed Assets—Land, buildings, vehicles, infrastructure and assets used in operations that have value past one year

Other Financing Uses—Decrease in current financial resources that is separate of expenditures

Equity—Assets of an entity that remains after deducting liabilities

Intrafund—A way to record revenue/ expenditures from a department with the same fund but different orgs

Funding Sources

Fund Balance — Revenue not spent in the previous year; only used in Schedule 9's for General Fund, Special Revenue, and Capital Projects funds

Retained Earnings —Accumulated earnings of an Enterprise or Internal Service Fund

Totals

Total Revenue — Total of all revenue

Total Funding Sources — Total of all funding sources, including revenue and fund balance/ retained earnings used to balance

Gross Costs — Total expenses before factoring in any offsetting revenue

General Fund Contribution — Funding from the County General Fund used to balance and/or meet mandated match requirements; Gross Costs minus Total Funding Sources equals General Fund Contribution

Note:
Net County Cost equals General Fund Contribution

Total Allocated Positions — The number of positions assigned to a department or budget unit

Supporting Strong and Safe Neighborhoods

Introduction

Departments contained within this section align with the Board of Supervisors' priority of *Supporting strong and safe neighborhoods for individuals and families to thrive*. These departments rely on robust partnerships within the County organization, supporting agencies, and community-based organizations throughout the region to maintain effective public safety programs. The following County public safety departments remain focused on coordinated efforts to ensure a collaborative, system-wide approach to protecting the public:

The County Capital Projects Fund provides funding for the civil courtroom lease costs, a portion of the Law Library lease, and may be used to refurbish and replace justice-related facilities;

The County Operations budget provides funding for County courts, drug and alcohol testing for law enforcement, and DNA identification testing and analysis;

The District Attorney seeks justice through the vigorous prosecution of criminals and the provision of victim advocacy programs;

The Grand Jury provides unbiased oversight to the investigation of citizen complaints pertaining to policies and procedures of the County, cities, and school districts and makes recommendations to improve local governmental operations;

The Integrated Criminal Justice Information System (ICJIS) project is focused on developing and maintaining a feature-rich management information system used by County public safety departments;

Probation provides intensive supervision to adult and juvenile offenders who are placed in the community, and runs a safe, secure custodial facility

for youth and young adult offenders, with a focus on providing programs that reduce recidivism;

The Public Defender provides vigorous and effective legal representation for indigents who are accused of criminal offenses, appear in juvenile court proceedings, or are involved in statutorily defined civil proceedings; and

The Sheriff's Department is the primary law enforcement agency for the unincorporated areas of the County and its contract cities, providing housing for incarcerated adults and security for the Courts. In Fiscal Year 2020-2021, the Office of Emergency Services/Fire Warden transferred to be a Division of the Sheriff. Services provided include emergency management services, fire and rescue mutual aid, and Countywide security services.



Priority Highlights

The over-arching goals for the departments *Supporting strong and safe neighborhoods for individuals and families to thrive*, include: focusing on the safety of neighborhoods and strengthening

communities; demonstrating responsiveness to reported trends in criminal activity; improving the effectiveness and efficiency of the criminal justice system, ensuring local and regional disaster

preparedness, promoting public situational awareness to result in crime reduction, and building trust.

In an effort to ensure all County residents have access to a good quality of life, the Community Assessment, Response and Engagement (CARE) multi-disciplinary team program was implemented to assist individuals in distress due to homelessness, severe and persistent mental illness, substance use disorders, and high-risk health and safety behaviors. The goal is to assist high-risk individuals in accessing assistance needed to find housing, connect individuals to substance abuse treatment programs, address mental illness and secure an increased quality of life. An expansion of this program to add a caseworker component has been recommended for implementation of "CARE 2.0" in Fiscal Year 2021-2022. This expansion remains a priority for the County and the Probation Department will be leading this effort.

The Public Defender piloted a new social worker program in Fiscal Year 2018-2019. Significant program evaluation and activity to secure funding occurred in Fiscal Year 2019-2020. The program was reinstated with enhanced mental health supports in Fiscal Year 2020-2021.

The ongoing impacts of COVID-19 and the local emergency response has continued to impact

various departments in this priority area. The District Attorney and Public Defender are working closely with the Court system as the courts are cautiously transitioning to resume in-person jury trials and court hearings. While all the Public Safety Departments continue to provide the essential services to the community and have remained fully operational, an ongoing review of department operations is essential as the response to the continuing COVID-19 pandemic affects every aspect of traditional service delivery models.

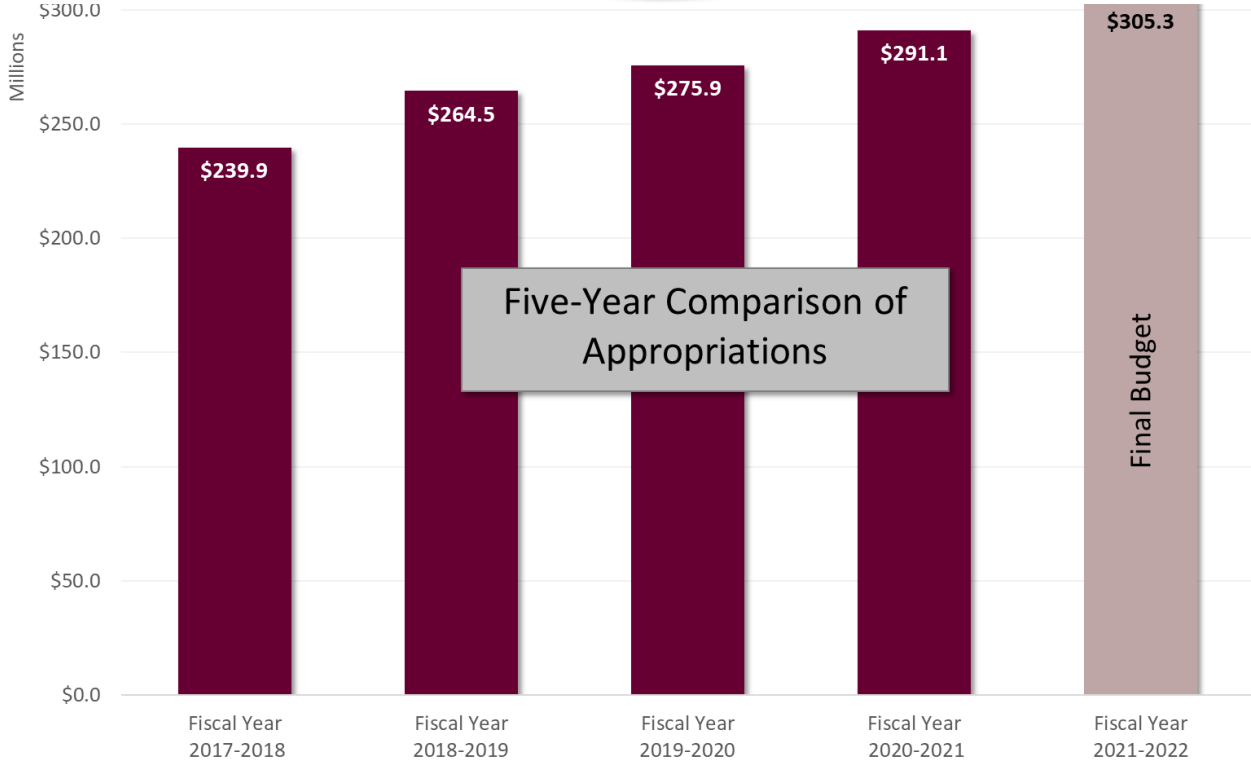
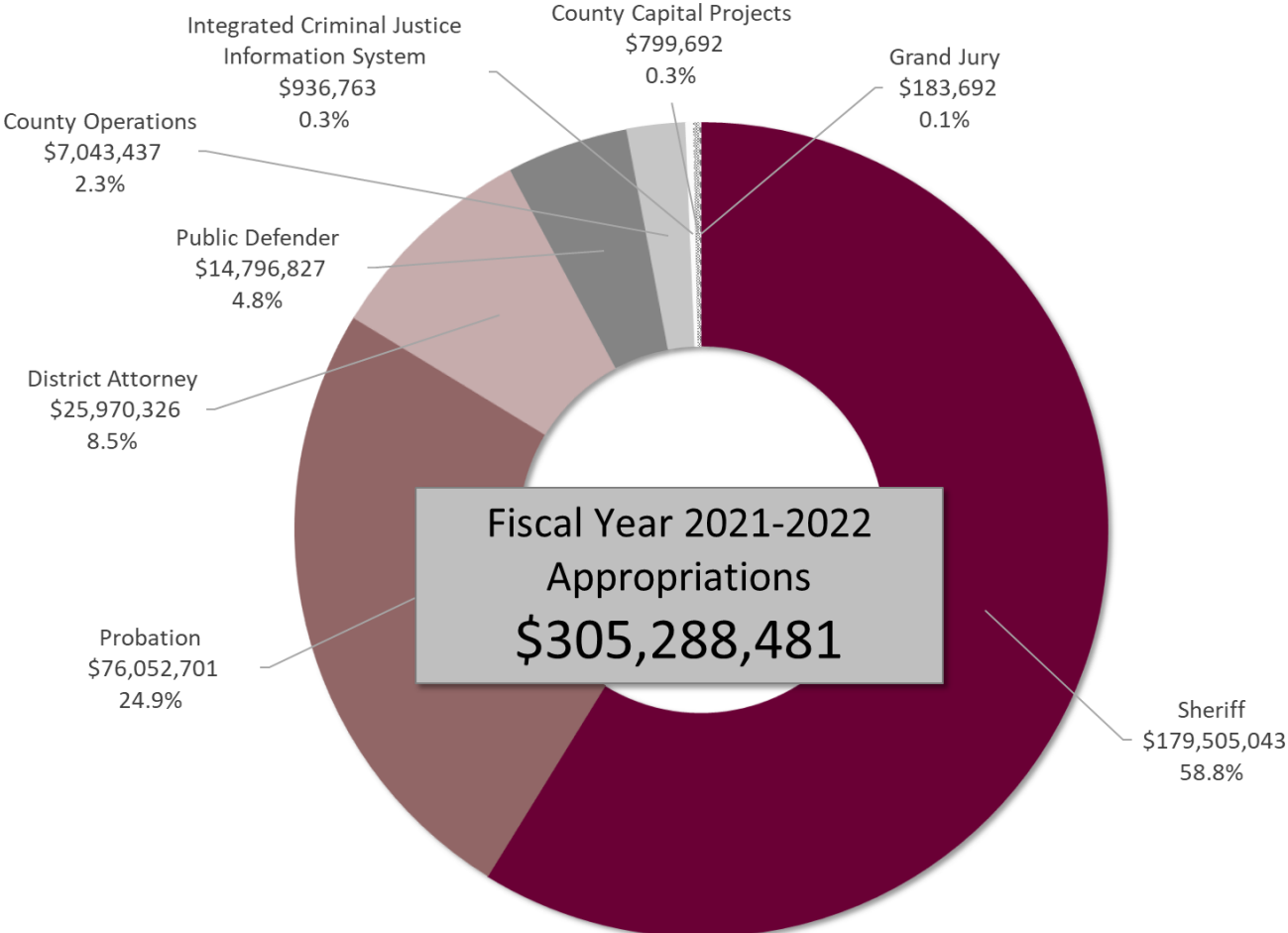
The Sheriff's Office has experienced significant growth with sworn officers in the past five years in both Operations and Adult Detention. This has left the department with a need to increase the non-sworn capacity as well as use civilian positions in place of sworn staff for non-law enforcement services. The Department has re-assigned Deputy Sheriff-Custodial staff from support services to sworn assignments to more appropriately align the positions to perform law enforcement services. In addition, the department is re-establishing the Salida substation to create a stronger presence in the community and focusing on increasing training and professional standards for all sworn officers. The Sheriff also plans to continue to focus on emergency management and other needs in the County such as the Threat Assessment Center, which will be an extension of the departments' current Fusion Center.

Priority Appropriations and Trends

Fiscal Year 2021-2022 appropriations total \$305.3 million for this priority. While the Sheriff, Probation and the District Attorney make up 92% of this priority budget, approximately 38% of the total priority area costs are funded with non-general fund revenue sources, including 2011 State realignment funds and various State and Federal grants.

Five-year historical trends show a 27% increase from Fiscal Year 2017-2018 to Fiscal Year 2021-2022

primarily due to growth in Adult Detention facilities that support Public Safety Realignment per Assembly Bill 109, signed into law in 2011. This Assembly Bill realigned low-level offenders from serving time in State prisons to serving their sentence in County jail facilities. Significant facility expansion occurred to have adequate space for inmate detention and programs. Adjustments continue to be necessary to ensure inmate populations are supported through the criminal justice process and program rehabilitation services.



Supporting Strong and Safe Neighborhoods Summary of Budget Appropriations

Page	Fund	Org	Recommended Final Budget 2021-2022
County Capital Projects			\$799,692
2025	0061301	Courthouse Construction Fund	\$764,436
2026	0061303	Criminal Justice Facilities Fund	\$35,256
County Operations			\$7,043,437
0100	0016120	County Court Funding	\$6,616,348
1726	0017200	Department of Justice Drug and Alcohol	\$100,000
1777	0017700	DNA Identification Fund Prop 69	\$27,089
1687	0017000	Stanislaus County Family Justice Center	\$300,000
District Attorney			\$25,970,326
0100	0023100	Criminal Division	\$23,859,886
1761	0023229	Arson Task Force	\$61,146
1712	0023212	Auto Insurance Fraud Prosecution	\$220,851
177A	0023310	Consumer Fraud Prosecution Program	\$0
1771	0023271	Criminal Division Asset Forfeiture	\$13,905
1706	0023206	Elder Abuse Advocacy and Outreach	\$125,033
1776	0023276	Real Estate Fraud Prosecution	\$283,085
1686	0023208	Unserved/Underserved Victim Advocacy and Outreach	\$116,374
1710	0023220	Victim Compensation and Government Claims	\$0
1714	0023214	Victim Services Program	\$1,151,288
1704	0023200	Violence Against Women Program	\$138,758
Grand Jury			\$183,692
0100	0052100	Grand Jury	\$183,692
Integrated Criminal Justice Information System			\$936,763
5141	0016161	Integrated Criminal Justice Information System	\$936,763

Page	Fund	Org		Recommended Final Budget 2021-2022
Probation				\$ 76,052,701
	0100	0026050	Administration	\$ 4,115,230
	0100	0026060	Community Corrections Partnership	\$ 8,372,758
	1688	0026431	Corrections Performance Incentive Fund	\$ 2,227,627
	0100	0026100	Field Services	\$ 16,716,703
	0100	0026200	Institutional Services	\$ 8,020,710
	0100	0026070	Juvenile Commitment Facility	\$ 4,085,329
	1798	0026395	Juvenile Justice Crime Prevention Act	\$ 2,614,452
	1679	0026481	Local Community Corrections	\$ 26,508,128
	1765	0026420	Ward Welfare Fund	\$ 82,400
	1698	0026406	Youthful Offender Block Grant	\$ 3,309,364
Public Defender				\$ 14,796,827
	0100	0027000	Public Defender	\$ 10,739,372
	0100	0027500	Indigent Defense	\$ 4,057,455
Sheriff				\$ 179,505,043
	0100	0028100	Administration	\$ 14,100,080
	0100	0028400	Adult Detention Expansion	\$ 20,454,117
	1703	0028600	CAL ID Program	\$ 668,877
	1780	0028889	CAL-MMET Program	\$ 845,942
	1768	0028840	Civil Process Fee	\$ 133,865
	0100	0028239	Contract Cities	\$ 14,250,201
	1725	0017100	County Fire Service Fund	\$ 2,310,924
	176C	0028370	Court Security	\$ 6,579,932
	0100	0028300	Detention	\$ 62,725,464
	1769	0028870	Driver Training Program	\$ 182,950
	176Q	0028383	Federal Asset Forfeiture	\$ -
	4081	0028509	Jail Commissary/Inmate Welfare	\$ 2,478,686
	1799	0028610	Justice Assistance Grant	\$ -
	0100	0015500	Office of Emergency Services/Fire Warden	\$ 2,832,962
	1666	0015552	Office of Emergency Services Grants	\$ 3,873,237
	1670	0017370	Office of Emergency Services Homeland Security Grants	\$ 1,021,094
	1660	0017420	Office of Emergency Services Water Resources Grant	\$ 71,650
	0100	0028200	Operations	\$ 46,196,771
	176Q	0028380	SDEA Federal Asset Forfeiture	\$ 176,679
	1715	0028825	Vehicle Theft Unit	\$ 601,612
Supporting Strong and Safe Neighborhoods Total				\$ 305,288,481

County Capital Projects (Supporting Strong and Safe Neighborhoods)

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$680,000	\$680,000
Use of Fund Balance/ Retained Earnings	\$119,692	\$119,692
Gross Costs	\$799,692	\$799,692
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	0	0

Department Services and Programs

County Capital Projects is a division within the Chief Executive Office for the Courthouse Construction Fund and Criminal Justice Facilities Fund.

The **Courthouse Construction** Fund budget provides for the revenue used for lease costs for the civil courtrooms located on the 4th and 6th floors of the privately-owned building at 801 Tenth Street in Modesto. This budget is funded from an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. Approval was granted from the State on May 19,

2009, to use these funds for the lease costs identified above.

The **Criminal Justice Facilities** Fund budget provides for the revenue used to fund a portion of the cost of Law Library rent and may be used to refurbish and replace criminal justice related facilities and develop and improve electronic information. Funding is derived from a dedicated revenue source associated with an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law.

Board of Supervisors Priority Area



County Capital Projects supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Capital Projects - Courthouse Construction Fund							
2025 0061301 Capital Projects Fund							
Total Revenue	\$442,385	\$419,103	\$383,779	\$334,013	\$258,698	\$320,000	80.84%
Use of Fund Balance	\$269,203	\$170,106	\$80,197	\$408,679	\$505,738	\$444,436	113.79%
Gross Costs	\$711,588	\$589,209	\$463,976	\$742,692	\$764,436	\$764,436	100.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The trend in County Capital Projects – Courthouse Construction Fund revenue reflects the amount of penalty assessments imposed by the Courts in each fiscal year. The Gross Costs represent the amount of the debt payment and rent costs paid to support criminal justice facilities. The actual Gross Costs have increased for Fiscal Year 2019-2020, resulting in an increase in the use of fund balance compared to prior years. Fluctuations are due to the County's portion of capital maintenance costs which vary from year to year.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Capital Projects - Criminal Justice Facilities Fund							
2026 0061303 Capital Projects Fund							
Total Revenue	\$508,221	\$439,525	\$429,188	\$388,608	\$347,417	\$360,000	96.50%
Use of Fund Balance	\$322,289	\$390,985	(\$398,188)	(\$357,608)	(\$312,161)	(\$324,744)	96.13%
Gross Costs	\$830,510	\$830,510	\$31,000	\$31,000	\$35,256	\$35,256	100.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The trend in County Capital Projects – Criminal Justice Facilities Fund revenue reflects the amount of penalty assessments imposed by the Courts in each fiscal year. The Gross Costs represent the amount of the lease payments for the court space located at 801 Tenth Street in Modesto. The variance between the actual revenue received and legal budget revenue projected is due to an increase in court-penalty revenue received, resulting in increased contribution to fund balance for Fiscal Year 2020-2021. The substantial decrease in Gross Costs starting in Fiscal Year 2018-2019 and continuing through Fiscal Year 2020-2021 is due to the debt service on the 12th Street garage being paid off in full in Fiscal Year 2017-2018.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
County Capital Projects - Courthouse Construction Fund	\$3,600,323	\$3,331,120	\$3,161,015	\$3,080,818	\$2,672,139
County Capital Projects - Criminal Justice Facilities Fund	\$1,091,554	\$769,265	\$378,281	\$776,469	\$1,134,076
Total Fund Balance	\$4,691,877	\$4,100,385	\$3,539,296	\$3,857,287	\$3,806,215

*Note: Only Listed for Non-General Fund Units

Courthouse Construction Fund balance has decreased over the past five fiscal years due to the amount of penalty revenue collected by the Courts that has been less than the commitments for these funds used to pay for leased space.

Criminal Justice Facilities fund balance reflects increased reliance on fund balance reserve in 2016-2017 and 2017-2018 that has been offset by positive revenue growth in 2018-2019 forward.

Department Summary

County Capital Projects						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$601,976	\$555,246	\$650,000	\$650,000	\$650,000	\$0
Revenue from use of Assets	\$120,645	\$38,691	\$30,000	\$30,000	\$30,000	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$722,621	\$593,937	\$680,000	\$680,000	\$680,000	\$0
Use of Fund Balance/Retained Earnings	\$51,071	\$205,755	\$119,692	\$119,692	\$119,692	\$0
Total Funding Sources	\$773,692	\$799,692	\$799,692	\$799,692	\$799,692	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$742,692	\$764,436	\$764,436	\$764,436	\$764,436	\$0
Other Charges	\$31,000	\$35,256	\$35,256	\$35,256	\$35,256	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$773,692	\$799,692	\$799,692	\$799,692	\$799,692	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

2021-2022 Proposed Budget

The Recommended Proposed Budget includes total revenue estimated at \$680,000 and \$119,692 in the use of fund balance, consistent with the 2021-2022 Spending Plan. Gross Costs identified in the 2021-2022 Proposed Budget total \$799,692, consistent with the 2021-2022 Spending Plan. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$3.7 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

2021-2022 Final Budget

The recommended Final Budget includes total revenue estimated at \$680,000, \$119,692 in the use of fund balance and appropriations of \$799,692, consistent with the 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

There are no adjustments to the Adopted Proposed Budget for the 2021-2022 Recommended Final Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Courthouse Construction Fund	\$ 2,157,686	\$ 444,436
Criminal Justice Facilities Fund	\$ 1,442,775	\$ (324,744)
County Capital Projects Totals	\$ 3,600,461	\$ 119,692

Key Challenges and Opportunities

Funding for the Law Library is received primarily from the collection of various Civil fees assessed by the Superior Court on Civil cases. The Law Library's revenue has not kept pace with expenditures in recent years. While the state has provided one-time funding in Fiscal Year 2018-2019 and in the 2020-2021 State budget, the State has offered no long-term on-going fix to address declining revenue. As a result, the Law Library has had to use one-time funding to sustain operations in Fiscal Years 2015-2016 to 2017-2018 and 2019-2020. The State Budget did provide \$7 million statewide in one-time funds in Fiscal Year 2020-2021. This additional infusion of revenue supported the Law Library in maintaining service levels in Fiscal Year 2020-2021. County staff will continue to work with Law Library staff to identify strategies that can help mitigate the negative impacts possible from declining revenue and fund balance. Without a longer-term solution and barring an additional revenue infusion, the Law Library will need to identify significant balancing strategies for Fiscal Year 2022-2023. Partnership with the Law Library ensures that County residents retain access, free of charge, to the information needed to participate in the legal system, resolve legal disputes, engage in commerce, or tend to personal legal affairs.

Budgets Contained within the Department

Courthouse Construction Fund (Capital Projects Fund)

Funds lease costs for civil courtrooms located on the 4th and 6th floors of the privately-owned building at 801 Tenth Street. This budget does not receive local discretionary General Fund.

Criminal Justice Facilities Fund (Capital Projects Fund)

Funds a portion of the cost of Law Library rent. Also, the fund can be used to refurbish and replace criminal justice related facilities as the needs arise and to develop and improve electronic information.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

County Capital Projects - Courthouse Construction Fund						
2025 0061301 Capital Projects Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$248,618	\$225,751	\$300,000	\$300,000	\$300,000	\$0
Revenue from use of Assets	\$85,395	\$24,231	\$20,000	\$20,000	\$20,000	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$334,013	\$249,982	\$320,000	\$320,000	\$320,000	\$0
Use of Fund Balance/Retained Earnings	\$408,679	\$514,454	\$444,436	\$444,436	\$444,436	\$0
Total Funding Sources	\$742,692	\$764,436	\$764,436	\$764,436	\$764,436	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$742,692	\$764,436	\$764,436	\$764,436	\$764,436	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$742,692	\$764,436	\$764,436	\$764,436	\$764,436	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

County Capital Projects - Criminal Justice Facilities Fund						
2026 0061303 Capital Projects Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$353,358	\$329,495	\$350,000	\$350,000	\$350,000	\$0
Revenue from use of Assets	\$35,250	\$14,460	\$10,000	\$10,000	\$10,000	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$388,608	\$343,955	\$360,000	\$360,000	\$360,000	\$0
Use of Fund Balance/Retained Earnings	(\$357,608)	(\$308,699)	(\$324,744)	(\$324,744)	(\$324,744)	\$0
Total Funding Sources	\$31,000	\$35,256	\$35,256	\$35,256	\$35,256	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$31,000	\$35,256	\$35,256	\$35,256	\$35,256	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$31,000	\$35,256	\$35,256	\$35,256	\$35,256	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

County Operations (Supporting Strong and Safe Neighborhoods)

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$3,562,764	\$3,562,764
Use of Fund Balance/ Retained Earnings	\$70,000	\$70,000
Gross Costs	\$7,043,437	\$7,043,437
General Fund Contributions	\$3,410,673	\$3,410,673
% Funded by General Fund	48.4%	48.4%
Total Allocated Positions	0	0

Department Services and Programs

County Operations is a division within the Chief Executive Office that houses County Court Funding, Department of Justice Drug and Alcohol, DNA Identification Fund Prop 69.

The **County Court Funding** budget supports the County-Courts partnership established as part of the Lockyer-Isenberg Trial Court Funding Act (Assembly Bill 233), as amended in Section 77200 of the California Government Code, and provides funding for the annual County Maintenance of Effort (MOE) obligation to the Superior Court, as well as the annual County Facilities payment to the State for court facilities.

Stanislaus County’s MOE amount is \$4.6 million, which includes an operations portion of \$3.5 million and fines and forfeitures portion of \$1.1 million. Counties are still responsible for the collection of Court fines and fees, but must return to the State one half of the revenue received in excess of the revenue portion of the MOE obligation. Ownership and responsibility for operation and maintenance of all court facilities lies with the State of California; however, the County is required to make an annual County Facilities Payment (CFP) to the State for each of the Court facilities.

The **Department of Justice (DOJ) Drug and Alcohol** budget has provided resources for drug and alcohol testing for Stanislaus County law enforcement since

1993 to ensure the ultimate prosecution of offenders. Revenue is received from Controlled Substance fines.

The **DNA Identification Fund Prop 69** budget provides resources for DNA analysis and identification testing for Stanislaus County law enforcement. Government Code Section 76104.6, effective November 3, 2004, directs California Courts to levy a \$1 penalty for every \$10 or fraction thereof upon every fine, penalty, and forfeiture levied on criminal offenses including traffic offenses, but excluding parking offenses, to implement the DNA Identification Fund. In Stanislaus County, the revenue is distributed equally to the Probation and Sheriff departments.

The **Stanislaus Family Justice Center** budget provides for services to support victims of domestic violence, child or elder abuse, and sexual assault through the U.S. Department of Justice – Office on Violence Against Women (OVW) grant. Since 2010, Stanislaus County has served as the lead fiscal agent for the OVW grant to support comprehensive victim service and support centers in Stanislaus County in partnership with the Stanislaus Family Justice Center. The 2019 OVW grant is approved for the period of three years and will run from October 1, 2019 to September 30, 2022 for the total amount of \$750,000.

Board of Supervisors Priority Area



County Operations supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - County Court Funding							
0100 0016120 General Fund							
Total Revenue	\$2,988,836	\$3,362,612	\$3,086,742	\$3,141,635	\$2,544,164	\$2,705,675	94.03%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$6,261,604	\$6,079,450	\$5,976,006	\$5,979,833	\$5,838,176	\$6,616,348	88.24%
Net County Cost	\$3,272,768	\$2,716,838	\$2,889,264	\$2,838,198	\$3,294,012	\$3,910,673	84.23%

The trend in County Operations – County Court Funding revenue reflects the fluctuation in the amount of court related revenue received from various fees and fines each fiscal year. Gross Costs has remained relatively consistent over the past five years.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - DNA Identification Fund Prop 69							
1777 0017700 Special Revenue Fund							
Total Revenue	\$137,969	\$123,923	\$36,589	\$61,205	\$41,108	\$27,089	151.75%
Use of Fund Balance	\$70,031	\$84,077	\$71,411	(\$23,981)	(\$20,554)	\$0	0.00%
Gross Costs	\$208,000	\$208,000	\$108,000	\$37,224	\$20,554	\$27,089	75.88%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The trend in County Operations – DNA Identification Fund Prop 69 reflects revenue received from fines, forfeitures, and penalties, along with planned use of fund balance annually, which offsets costs in the Probation and Sheriff departments. The decrease in revenue starting in Fiscal Year 2018-2019 and decrease in Gross Costs for Fiscal Year 2019-2020 is related to the change in Auditor methodology of allocating DNA revenue to align with current legislation.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - DOJ Drug & Alcohol							
1726 0017200 Special Revenue Fund							
Total Revenue	\$41,895	\$64,734	\$48,203	\$35,198	\$43,610	\$30,000	145.37%
Use of Fund Balance	(\$41,658)	\$11,829	\$40,532	\$48,280	\$40,589	\$83,051	48.87%
Gross Costs	\$55,780	\$76,563	\$88,735	\$83,478	\$84,199	\$113,051	74.48%
Net County Cost	\$55,543	\$0	\$0	\$0	\$0	\$0	0.00%

The trend in County Operations – Department of Justice Drug and Alcohol revenue reflects the amount collected from controlled substance fines each fiscal year, which is used by law enforcement to fund the cost of drug and alcohol testing. Actual Gross Costs are under the legal budget by 25% resulting in a decrease in the use of fund balance relative to Fiscal Year 2020-2021 Legal Budget. In prior years, fund balance had grown due to General Fund Contributions that exceeded the need for funding; Net County Cost was \$55,543 annually and was discontinued in Fiscal Year 2017-2018 to draw from fund balance.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - Stanislaus Family Justice Center							
1687 0017000 Special Revenue Fund							
Total Revenue	\$246,116	\$219,400	\$242,607	\$281,203	\$274,304	\$300,000	91.43%
Use of Fund Balance	\$587	(\$587)	\$0	(\$46,405)	(\$18,748)	\$0	0.00%
Gross Costs	\$246,703	\$218,813	\$242,607	\$234,798	\$255,556	\$300,000	85.19%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The trend in Chief Executive Office – Stanislaus Family Justice Center reflects revenue received from the U.S. Department of Justice for the Office on Violence Against Women (OVW) grant. Gross Costs have gradually increased due to the normal cost of doing business. The fluctuation in revenue and Gross Costs for Fiscal Year 2020-2021 is related to the timing of receiving and allocating reimbursement of funds.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
County Operations - Stanislaus Family Justice Center	\$889	\$302	\$889	\$889	\$47,294
County Operations - DOJ Drug & Alcohol	\$234,847	\$276,505	\$264,677	\$224,145	\$175,864
County Operations - DNA Identification Fund Prop 69	\$226,207	\$156,176	\$72,099	\$687	\$24,668
Total Fund Balance	\$461,943	\$432,983	\$337,665	\$225,721	\$247,826

*Note: Only Listed for Non-General Fund Units

Family Justice Center fund balance has remained fairly consistent over the last five years. In the last year a receivable write-off of approximately \$29,000 was pending which will reduce the amount of available fund balance.

The **DOJ Drug and Alcohol** fund balance has decreased on average 6% over the past five years due to increased drug test expenses. The 2018-2019 and 2019-2020 Adopted Final Budgets include the use of fund balance to balance the budget and discontinues General Fund Contributions.

DNA Identification Fund Prop 69 fund balance reflects the planned use of fund balance to pay for DNA Identification services in the Probation and Sheriff departments.

Department Summary

County Operations (Safe)						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,240,103	\$1,917,152	\$2,369,126	\$2,369,126	\$2,369,126	\$0
Revenue from use of Assets	\$155,134	\$95,871	\$69,276	\$69,276	\$69,276	\$0
Intergovernmental Revenue	\$281,203	\$274,304	\$300,000	\$300,000	\$300,000	\$0
Charges for Service	\$767,272	\$546,643	\$711,882	\$711,882	\$711,882	\$0
Miscellaneous Revenue	\$75,529	\$69,216	\$112,480	\$112,480	\$112,480	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,519,241	\$2,903,186	\$3,562,764	\$3,562,764	\$3,562,764	\$0
Use of Fund Balance/Retained Earnings	(\$22,106)	\$1,287	\$70,000	\$70,000	\$70,000	\$0
Total Funding Sources	\$3,497,135	\$2,904,473	\$3,632,764	\$3,632,764	\$3,632,764	\$0
Salaries and Benefits	\$72,140	\$58,744	\$132,381	\$132,381	\$132,381	\$0
Services and Supplies	\$403,719	\$358,926	\$435,364	\$435,364	\$435,364	\$0
Other Charges	\$5,436,042	\$5,379,593	\$6,040,694	\$6,040,694	\$6,040,694	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$37,224	\$20,554	\$27,089	\$27,089	\$27,089	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$386,208	\$380,668	\$407,909	\$407,909	\$407,909	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,335,333	\$6,198,485	\$7,043,437	\$7,043,437	\$7,043,437	\$0
General Fund Contribution	\$2,838,198	\$3,294,012	\$3,410,673	\$3,410,673	\$3,410,673	\$0
Total Allocated Positions	-	-	0	0	0	0

2021-2022 Proposed Budget

The recommended Proposed Budget includes total revenue estimated at \$3.6 million and \$70,000 in the use of fund balance, consistent with the 2021-2022 Spending Plan. Gross costs identified in the 2021-2022 Proposed Budget total \$7 million, consistent with the 2021-2022 Spending Plan, relying on a General Fund Contribution of \$3.4 million. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$117,381 in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$7 million, funded by \$3.6 million in estimated revenue, \$70,000 in the use of fund balance, and \$3.4 million in Net County Cost. This is consistent with the 2021-2022 Adopted Proposed Budget level.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

There are no adjustments to the Adopted Proposed Budget for the 2021-2022 Recommended Final Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Department of Justice Drug and Alcohol	\$ 135,275	\$ 70,000
DNA Identification Fund Prop 69	\$ 45,112	\$ -
Stanislaus Family Justice Center	\$ 66,041	\$ -
County Operations Totals	\$ 246,428	\$ 70,000

Key Challenges and Opportunities

Family Justice Center - The County has an MOU with the Family Justice Center (FJC) which expires on June 30, 2022. The FJC is working on implementation of a new strategic plan for which efforts began in 2019. County staff are working with FJC staff to better understand the outcomes achieved and to ensure these align with County priorities which substantiate County fiscal support. The County currently provides approximately 30% of the fiscal support for administration of the Family Justice Center through department budgets reflecting the partnership between Behavioral Health and Recovery Services, Chief Executive Office, Community Services Agency, District Attorney and Sheriff. County departments will continue to partner and review the one-stop service model provided by the FJC and the non-profit relationship to ensure goals among the two organizations align and the County is providing it's fair and justifiable share of support.

Budgets Contained within the Department

County Court Funding (General Fund)

Provides funding for the annual County Maintenance of Effort (MOE) obligation to the Superior Court, as well as the annual County Facilities payment to the State for court facilities.

Department of Justice Drug and Alcohol (Special Revenue Fund)

Provides required resources for analysis of blood, breath, and urine samples to conduct drug and alcohol testing for Stanislaus County law enforcement.

DNA Identification Fund Prop 69 (Special Revenue Fund)

Provides required resources for DNA analysis to conduct DNA identification testing for Stanislaus County law enforcement.

Stanislaus Family Justice Center (Special Revenue Fund)

Provides funding for services to support victims of domestic violence, child or elder abuse, and sexual assault through the U.S. Department of Justice – Office on Violence Against Women (OVW) grant.

Individual schedules for each of these budgets are detailed as follows.

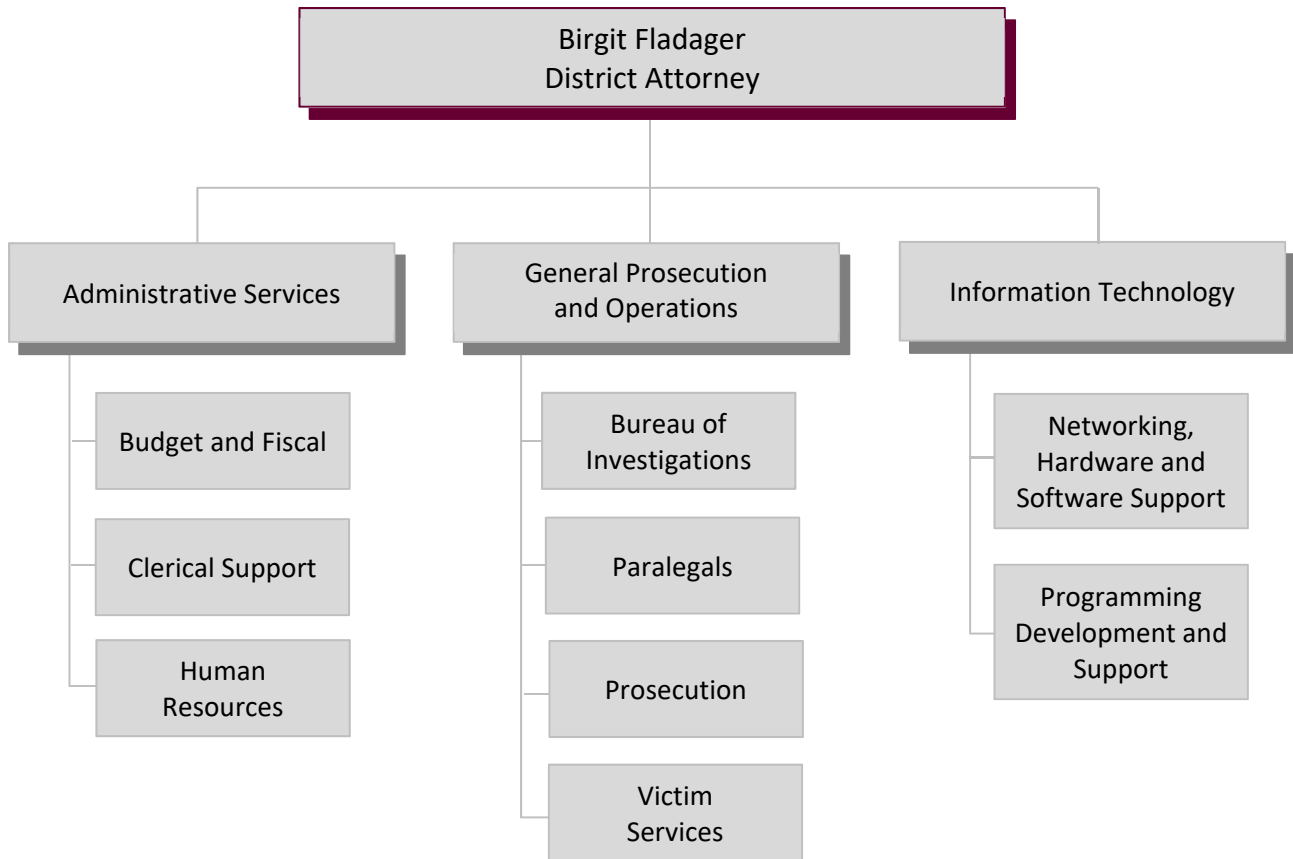
Legal Budget Unit (LBU) Schedules

County Operations - County Court Funding						
0100 0016120 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,144,266	\$1,832,856	\$2,313,273	\$2,313,273	\$2,313,273	\$0
Revenue from use of Assets	\$154,568	\$95,449	\$68,040	\$68,040	\$68,040	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$767,272	\$546,643	\$711,882	\$711,882	\$711,882	\$0
Miscellaneous Revenue	\$75,529	\$69,216	\$112,480	\$112,480	\$112,480	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,141,635	\$2,544,164	\$3,205,675	\$3,205,675	\$3,205,675	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,141,635	\$2,544,164	\$3,205,675	\$3,205,675	\$3,205,675	\$0
Salaries and Benefits	\$11,713	\$12,065	\$0	\$0	\$0	\$0
Services and Supplies	\$150,683	\$70,594	\$172,875	\$172,875	\$172,875	\$0
Other Charges	\$5,431,229	\$5,374,849	\$6,035,564	\$6,035,564	\$6,035,564	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$386,208	\$380,668	\$407,909	\$407,909	\$407,909	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,979,833	\$5,838,176	\$6,616,348	\$6,616,348	\$6,616,348	\$0
General Fund Contribution	\$2,838,198	\$3,294,012	\$3,410,673	\$3,410,673	\$3,410,673	\$0
Total Allocated Positions	-	-	0	0	0	0

County Operations - Department of Justice Drug & Alcohol						
1726 0017200 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$35,198	\$43,610	\$30,000	\$30,000	\$30,000	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$35,198	\$43,610	\$30,000	\$30,000	\$30,000	\$0
Use of Fund Balance/Retained Earnings	\$48,280	\$40,589	\$70,000	\$70,000	\$70,000	\$0
Total Funding Sources	\$83,478	\$84,199	\$100,000	\$100,000	\$100,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$83,478	\$84,199	\$100,000	\$100,000	\$100,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$83,478	\$84,199	\$100,000	\$100,000	\$100,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

County Operations - DNA Identification Fund Prop 69						
1777 0017700 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$60,639	\$40,686	\$25,853	\$25,853	\$25,853	\$0
Revenue from use of Assets	\$566	\$422	\$1,236	\$1,236	\$1,236	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$61,205	\$41,108	\$27,089	\$27,089	\$27,089	\$0
Use of Fund Balance/Retained Earnings	(\$23,981)	(\$20,554)	\$0	\$0	\$0	\$0
Total Funding Sources	\$37,224	\$20,554	\$27,089	\$27,089	\$27,089	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$37,224	\$20,554	\$27,089	\$27,089	\$27,089	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$37,224	\$20,554	\$27,089	\$27,089	\$27,089	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

County Operations - Stanislaus Family Justice Center						
1687 0017000 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$281,203	\$274,304	\$300,000	\$300,000	\$300,000	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$281,203	\$274,304	\$300,000	\$300,000	\$300,000	\$0
Use of Fund Balance/Retained Earnings	(\$46,405)	(\$18,748)	\$0	\$0	\$0	\$0
Total Funding Sources	\$234,798	\$255,556	\$300,000	\$300,000	\$300,000	\$0
Salaries and Benefits	\$60,427	\$46,679	\$132,381	\$132,381	\$132,381	\$0
Services and Supplies	\$169,558	\$204,133	\$162,489	\$162,489	\$162,489	\$0
Other Charges	\$4,813	\$4,744	\$5,130	\$5,130	\$5,130	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$234,798	\$255,556	\$300,000	\$300,000	\$300,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0



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District Attorney

	FY 2020-2021 Adopted Final Budget	FY 2021-2022 Recommended Final Budget
Budget Summary:		
Total Revenue	\$3,679,712	\$3,839,159
Use of Fund Balance/ Retained Earnings	\$13,500	\$13,905
Gross Costs	\$23,819,103	\$25,970,326
General Fund Contributions	\$20,125,891	\$22,117,262
% Funded by General Fund	84.5%	85.2%
Total Allocated Positions	153	153

Department Services and Programs

The primary responsibility of the District Attorney is to see that justice is accomplished within the framework of the United States Constitution, the California Constitution, and the laws of the State of California.

The **Administrative Services** unit provides oversight for Human Resources, Budget and Finance and Clerical Support. Human Resources is responsible for the Department’s recruitment and hiring, workplace safety, employee relations, payroll, workforce training and development and maintaining personnel files. The Financial Unit manages the budget, grant accounting and reporting, accounts payable, purchasing cards, fixed assets and financial reporting. The Clerical Division provides support to prosecutors and investigators through the following units: Intake, Legal Pleadings, Communications, Discovery, Records, Calendar, Investigations, Witness Services, Juvenile, Drug Enforcement and Child Abduction.

Every year, the District Attorney’s prosecutors in the **General Prosecution and Operations** unit review thousands of cases received from law enforcement agencies to determine whether there is sufficient evidence to file criminal charges. Those with sufficient evidence are filed as either felony or misdemeanor cases in the Superior Court. County prosecutors appear daily in 11 adult (and one juvenile) courtrooms on these cases seeing them through pretrial hearings, law and motion, and disposition or trial.

Specialized prosecution units, some funded with grant or other resources, exist to focus on targeted crimes. These include real estate fraud, consumer

fraud/environmental protection, special victims, domestic violence, gang crimes and auto insurance fraud. As in previous years, Consumer Fraud program costs are reflected in the Criminal Division budget, offset by a transfer of all available funding recorded in the Consumer Fraud budget. If the transfer out from the Consumer Fraud budget needs to exceed appropriation level, the Auditor’s Office is authorized to override this object and will assist with posting available revenue at year-end.

The Bureau of Investigation supports prosecutors by providing additional investigation and follow up work necessary to prepare criminal cases for prosecution. The District Attorney investigators also assist local law enforcement during homicide investigations, other major operations or when their expertise is requested.

The Victim Services Unit (VSU) is dedicated to providing advocacy and supportive services to victims of crime in our community, with a focus on reducing the trauma and insensitive treatment victims may experience in the aftermath of a crime. VSU staff are compassionate individuals, extensively trained to assist victims who may have suffered physical, emotional or financial harm. The Unit provides crisis intervention, emergency assistance, court escort, criminal justice orientation, Marsy’s Law notification, Victims of Crime Application assistance, on-call crime scene response and advocacy, referral information and related support services for victims of crime. Victim Advocates also act as a liaison between the victims and prosecutors to keep victims informed of court procedures and dispositions and to answer any questions and concerns as they arise.

Most Victim Services Unit staff are funded by the Victim/Witness Assistance Program. The funds are based on penalties levied against persons convicted of federal crimes. The use of these funds is restricted to the operation of a Victim/Witness Assistance Center which is mandated to provide direct services to support the basic rights and needs of victims of crime. The Victim Services Unit also receives grant funding for advocacy from the California Governor’s Office of Emergency Services for the following programs: County Victim Services, Elder Abuse, Unserved/Underserved Victims Advocacy and Outreach, and provides the match requirement for the Violence Against Women Vertical Prosecution.

Paralegals in the District Attorney’s Office assist the prosecutors by providing legal research and drafting motions and pleadings for the Department.

The **Information Technology** unit, the Department’s in-house IT team, ensures the stability and security of the department’s network infrastructure, installs and configures new hardware and software, manages data storage, plans and purchases all data and network services and provides technical support to all staff—including in the courtroom.

Board of Supervisors Priority Area



The District Attorney supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>	
Mission Statement	The employees of the Stanislaus County District Attorney, in partnership with the Community we serve, are dedicated to justice, the pursuit of truth, protection of the innocent, and the prevention of crime through the vigorous, professional and ethical prosecution of those who violate the law	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Percent of cases reviewed within 30 days of Case Intake	Percent of new victims contacted within 10 calendar days of receipt of victim information
Two-Year Objectives	Streamline the eDiscovery process by continuing to submit jail calls, field interviews and evidence photos provided by the Department’s Bureau of Investigations into Evidence.com	
	Improve virtual private network (VPN) security by requiring Two-Factor Authentication to log into the Department's network, enabling compliance with the Criminal Justice Information System (CJIS) which is required by the Federal Bureau of Investigations	
	Transfer applications and data into Microsoft Azure Cloud to reduce cost, improve security, and allow access to the data securely from anywhere	
	Partner with the Stanislaus Family Justice Center (SFJC) to continue to support crime victims residing in the County by providing a Victim Advocate and Criminal Investigator to be located on-site at the SFJC	

Annual Report on Results: Fiscal Year 2020-2022

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
District Attorney - Arson Task Force							
1761 0023229 Special Revenue Fund							
Total Revenue	\$45,132	\$59,632	\$72,319	\$52,837	\$44,490	\$59,888	74.29%
Use of Fund Balance	(\$5,362)	\$5,984	(\$1,195)	\$0	\$31	\$0	0.00%
Gross Costs	\$39,770	\$65,616	\$71,124	\$52,837	\$44,521	\$59,888	74.34%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The trend in revenue and Gross Costs decreased in Fiscal Year 2020-2021 due to reduced operating costs associated with reduced training for the Fire Investigation Unit.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
District Attorney - Auto Insurance Fraud Prosecution							
1712 0023212 Special Revenue Fund							
Total Revenue	\$143,460	\$172,924	\$190,208	\$167,735	\$191,498	\$194,678	98.37%
Use of Fund Balance	\$16,551	(\$4,810)	(\$3,180)	\$1	(\$4,293)	\$0	0.00%
Gross Costs	\$160,011	\$168,114	\$187,028	\$176,562	\$187,205	\$194,678	96.16%
Net County Cost	\$0	\$0	\$0	\$8,826	\$0	\$0	0.00%

In Fiscal Year 2020-2021, Gross Costs have increased over those of Fiscal Year 2019-2020 due to the purchase of equipment for the Auto Insurance Fraud Unit. Fiscal Year 2020-2021 excess revenue resulted in a contribution to fund balance and will be requested to be appropriated in the Fiscal Year 2021-2022 grant period. Fiscal Year 2019-2020 decrease in revenue was a result of reduced funding received from the Department of Insurance.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
District Attorney - Consumer Fraud Prosecution Program							
177A 0023310 Special Revenue Fund							
Total Revenue	\$155,540	\$92,982	\$412,717	\$56,982	\$498,265	\$385,465	129.26%
Use of Fund Balance	(\$67,660)	\$305,103	\$0	\$0	(\$112,800)	\$0	0.00%
Gross Costs	\$87,880	\$398,085	\$412,717	\$56,982	\$385,465	\$385,465	100.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Costs for the Consumer Fraud Prosecution Program have been based on available fund balance as revenue is not projected or anticipated each fiscal year for this special revenue budget. Expenditures in this budget simply represent a transfer out at fiscal year end to the Criminal Division budget for total revenue received each year up to the amount of staffing costs associated with work done in this program. Fund balance will support costs for program staff in Fiscal Year 2021-2022 which are budgeted in the Criminal Division budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
District Attorney - Criminal Division							
0100 0023100 General Fund							
Total Revenue	\$1,549,084	\$2,120,671	\$1,875,829	\$1,672,004	\$2,375,264	\$2,250,358	105.55%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$16,440,424	\$17,422,305	\$18,780,612	\$20,622,943	\$20,665,447	\$21,968,062	94.07%
Net County Cost	\$14,891,340	\$15,301,634	\$16,904,783	\$18,950,939	\$18,290,183	\$19,717,704	92.76%

For Fiscal Year 2020-2021, Gross Costs remain level to Fiscal Year 2019-2020 as a result of staffing vacancies which have contributed to actual costs materializing less than projected. Revenue received from SB90 claims for State mandated services and the transfer in from the Consumer and Environmental Fraud revenue both increased. Net County Cost decreased as a result of increased revenue received and less Gross Costs than projected.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
District Attorney - Criminal Division Asset Forfeiture							
1771 0023271 Special Revenue Fund							
Total Revenue	\$13,718	\$13,012	\$16,912	\$104,175	\$166,898	\$0	0.00%
Use of Fund Balance	(\$13,185)	(\$7,647)	(\$12,522)	(\$98,187)	(\$156,679)	\$13,500	-1160.59%
Gross Costs	\$533	\$5,365	\$4,390	\$5,988	\$10,219	\$13,500	75.70%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

For Fiscal Year 2020-2021, the increase in revenue and Gross Costs for the Criminal Division Asset Forfeiture is due to a settlement in forfeiture received. Fund balance supports costs associated with the prosecution process as revenue is not projected or anticipated each fiscal year for this budget unit.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
District Attorney - Elder Abuse Advocacy & Outreach							
1706 0023206 Special Revenue Fund							
Total Revenue	\$62,589	\$90,678	\$200,380	\$162,542	\$158,967	\$178,769	88.92%
Use of Fund Balance	(\$14,296)	\$8,131	(\$6,909)	(\$6,090)	\$1,745	\$0	0.00%
Gross Costs	\$56,080	\$106,596	\$202,029	\$158,815	\$160,712	\$178,769	89.90%
Net County Cost	\$7,787	\$7,787	\$8,558	\$2,363	\$0	\$0	0.00%

For Fiscal Year 2020-2021 the Elder Abuse Advocacy & Outreach Gross Costs have remained stable. Costs are supported by funding received from the California Governor's Office of Emergency Services and local County match. A larger level of revenue was received in Fiscal Year 2018-2019. There was no local match for Fiscal Year 2020-2021 as a match waiver was submitted and approved by the granting agency.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
District Attorney - Real Estate Fraud							
1776 0023276 Special Revenue Fund							
Total Revenue	\$230,915	\$202,549	\$175,940	\$221,386	\$324,406	\$307,919	105.35%
Use of Fund Balance	\$131,967	\$120,507	(\$43)	\$43	(\$16,754)	\$0	0.00%
Gross Costs	\$362,882	\$377,792	\$392,313	\$314,642	\$378,879	\$379,146	99.93%
Net County Cost	\$0	\$54,736	\$216,416	\$93,213	\$71,227	\$71,227	100.00%

The trend in Real Estate Fraud revenue from certain real estate documents filed has varied over the last five years and has increased in Fiscal Year 2020-2021 due to low interest rates, increased home sales and refinancing. Gross Costs increased from the previous year but remain consistent with prior years. Net County Cost support costs for the Real Estate Fraud Unit not funded by fees for certain real estate documents.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program							
1686 0023208 Special Revenue Fund							
Total Revenue	\$126,168	\$184,203	\$182,349	\$96,252	\$120,857	\$153,568	78.70%
Use of Fund Balance	(\$5,499)	(\$29,626)	\$5,495	\$8,974	\$21,247	\$0	0.00%
Gross Costs	\$137,369	\$171,281	\$207,679	\$105,226	\$142,104	\$153,568	92.53%
Net County Cost	\$16,700	\$16,704	\$19,835	\$0	\$0	\$0	0.00%

Gross Costs in Fiscal Year 2020-2021 were less than projected due to a Victim Advocate vacancy assigned to the Unserved/Underserved Victim Advocacy and Outreach Program grant and resulting salary savings. Fund balance will be used to offset costs supported by the grant.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
District Attorney - Victim Compensation & Government Claims							
1710 0023220 Special Revenue Fund							
Total Revenue	\$66,586	\$66,856	\$66,076	\$0	\$0	\$0	0.00%
Use of Fund Balance	(\$46)	\$0	\$0	(\$46)	\$0	\$0	0.00%
Gross Costs	\$89,567	\$87,150	\$96,325	(\$46)	\$0	\$0	0.00%
Net County Cost	\$23,027	\$20,294	\$30,249	\$0	\$0	\$0	0.00%

The Victim Compensation Claims contract ended June 2019.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
District Attorney - Victim Services Program							
1714 0023214 Special Revenue Fund							
Total Revenue	\$681,482	\$1,014,357	\$996,536	\$1,063,753	\$1,193,203	\$2,003,356	59.56%
Use of Fund Balance	\$1,048	(\$23,704)	(\$12,865)	\$73,598	(\$53,881)	\$7,246	-743.60%
Gross Costs	\$682,530	\$990,653	\$983,671	\$1,137,351	\$1,139,322	\$2,010,602	56.67%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The trend in revenue and Gross Costs for the Victim Services Program, which consists of the Victim/Witness Assistance Program and County Victim Services grants funded by California Governor's Office of Emergency Services, has increased due to additional funding received from the granting agency. For Fiscal Year 2020-2021, estimated costs and revenue were less than projected due to vacant positions in both budget units. Gross Costs were also less due to trainings cancelled during the COVID-19 pandemic emergency.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
District Attorney - Violence Against Women Program							
1704 0023200 Special Revenue Fund							
Total Revenue	\$0	\$0	\$202,545	\$217,079	\$184,914	\$198,816	93.01%
Use of Fund Balance	\$0	\$0	\$823	(\$15,362)	\$47,660	\$0	0.00%
Gross Costs	\$0	\$0	\$270,883	\$269,232	\$266,331	\$266,331	100.00%
Net County Cost	\$0	\$0	\$67,515	\$67,515	\$33,757	\$67,515	50.00%

The trend in Gross Costs have remained consistent. Costs are supported by funding from California Governor's Office of Emergency Services and local match. A post-closing journal voucher was created to recognize an additional \$33,758 towards the local match requirement totaling \$67,515.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
District Attorney - Arson Task Force	(\$396)	\$4,967	(\$1,018)	\$176	\$176
District Attorney - Auto Insurance Fraud Prosecution	\$11,741	(\$4,810)	\$0	\$3,181	\$3,180
District Attorney - Consumer Fraud Prosecution Program	\$237,443	\$305,104	\$0	\$0	\$0
District Attorney - Criminal Division Asset Forfeiture	\$37,502	\$50,687	\$58,335	\$70,856	\$169,044
District Attorney - Elder Abuse Advocacy & Outreach	\$0	\$14,296	\$6,165	\$13,074	\$19,164
District Attorney - Federal Asset Forfeiture	\$4,623	\$4,678	\$136	\$149	\$154
District Attorney - Impaired Driver Vertical Prosecution	(\$14,278)	(\$14,621)	\$0	\$0	\$0
District Attorney - Real Estate Fraud	\$252,475	\$120,508	\$0	\$43	\$0
District Attorney - Unserved/Underserved Victim Advocacy and Outreach P	\$4,662	\$10,161	\$39,786	\$34,291	\$25,316
District Attorney - Victim Compensation & Government Claims	\$0	\$46	\$46	\$46	\$91
District Attorney - Victim Services Program	(\$15,412)	(\$16,459)	\$7,245	\$20,111	(\$53,488)
District Attorney - Violence Against Women Program	\$0	\$0	\$0	(\$823)	\$14,539
Total Fund Balance	\$518,360	\$474,557	\$110,695	\$141,104	\$178,176

*Note: Only Listed for Non-General Fund Units

The trend for Non-General Fund Units has been a decrease in fund balance by approximately 65% from Fiscal Year 2016-2017 through Fiscal Year 2020-2021.

Arson Task Force fund balance has varied mostly due to the timing of credit card purchases made at year-end which post to the budget unit in the new fiscal year.

Auto Insurance Fraud Prosecution Program fund balance has increased as a result of anticipated training not attended by staff assigned to Auto Insurance Fraud Unit. A request to carry over these funds for costs of doing business in Fiscal Year 2021-2022 will be submitted to the granting agency.

Consumer Fraud Prosecution Program fund balance has depleted to support the salaries and benefits of staff assigned to the Consumer and Environmental Fraud Program.

Criminal Division Asset Forfeiture fund balance fluctuates due to unanticipated revenue received from asset forfeitures. Eligible costs for the prosecution and investigation process are supported with fund balance.

Elder Abuse Program fund balance has increased due to the timing of costs claimed for reimbursement from the granting agency. Costs of doing business offset the fund balance in Fiscal Year 2020-2021.

Federal Asset Forfeiture fund balance has remained consistent the last three years. Available fund balance has almost been depleted to support training and the purchase of equipment for the department's Bureau of Investigations Unit.

Impaired Vertical Prosecution Program federal grant ended in September 2019.

Real Estate Fraud fund balance is used to support costs of staff assigned to the Real Estate Fraud Unit. The fund balance varies due to the amount of revenue received from certain real estate filing fees. This fund does not carry a fund balance unless revenue in excess of costs is received in a year.

Unserved/Underserved Victim Advocacy and Outreach Program fund balance has increased due to the timing of costs claimed for reimbursement from the granting agency. Costs of doing business offset the fund balance in Fiscal Year 2020-2021.

Victim Compensation & Government Claims fund balance has increased slightly and will be expended in Fiscal Year 2020-2021.

Victim Services Program consists of the Victim/Witness Assistance Program which is based on a federal fiscal year and the County Victim Services Program which is based on a calendar fiscal year. Fund balance has fluctuated due to the amount of revenue received from the granting agency based on the different fiscal years.

Violence Against Women Program fund balance has increased due to the timing of costs claimed for reimbursement from the granting agency. Costs of doing business offset the fund balance in Fiscal Year 2020-2021.

Department Summary

District Attorney						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$61,113	\$727,694	\$3,500	\$3,574	\$3,574	\$0
Revenue from use of Assets	\$5	\$2	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,442,857	\$2,756,953	\$2,212,464	\$2,353,014	\$2,353,014	\$0
Charges for Service	\$1,149,618	\$1,445,646	\$1,462,748	\$1,481,551	\$1,481,551	\$0
Miscellaneous Revenue	\$104,175	(\$56,996)	\$1,000	\$1,020	\$1,020	\$0
Other Financing Sources	\$56,982	\$385,465	\$0	\$0	\$0	\$0
Total Revenue	\$3,814,750	\$5,258,764	\$3,679,712	\$3,839,159	\$3,839,159	\$0
Use of Fund Balance/Retained Earnings	(\$37,074)	(\$273,726)	\$13,500	\$13,905	\$13,905	\$0
Total Funding Sources	\$3,777,676	\$4,985,038	\$3,693,212	\$3,853,064	\$3,853,064	\$0
Salaries and Benefits	\$19,190,203	\$19,676,443	\$20,256,821	\$20,899,985	\$22,010,066	\$1,110,081
Services and Supplies	\$2,049,135	\$1,555,448	\$1,640,145	\$1,615,834	\$1,896,972	\$281,138
Other Charges	\$1,481,930	\$1,653,633	\$1,695,785	\$1,861,488	\$1,861,488	\$0
Fixed Assets						
Equipment	\$128,587	\$109,196	\$225,552	\$201,000	\$201,000	\$0
Other Financing Uses	\$56,982	\$391,026	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$6,305)	(\$5,541)	\$800	\$800	\$800	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$22,900,532	\$23,380,205	\$23,819,103	\$24,579,107	\$25,970,326	\$1,391,219
General Fund Contribution	\$19,122,856	\$18,395,167	\$20,125,891	\$20,726,043	\$22,117,262	\$1,391,219
Total Allocated Positions	-	-	153	153	153	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$23.8 million, funded by \$3.3 million in estimated revenue, \$13,905 in department fund balance, and \$20.5 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$24.6 million, funded by \$3.8 million in estimated revenue, \$13,905 in department fund balance and \$20.7 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$755,881, with \$521,124 increase in estimated revenue, resulting in a \$234,757 increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department projects there will be \$132,720 deficit in fund balance/retained earnings on July 1, 2021. However, current year savings are anticipated to mitigate this prior projection. The Department will address balancing any fund balance deficit in the Fiscal Year 2021-2022 Final Budget.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Criminal Division – Purchase three vehicles for Department’s Fleet, based on age/mileage requirements, funded by an increase to Net County Cost of \$201,000.

Grant Awards – CA Governor’s Office of Emergency Services grant awards approved by the Board of Supervisors on March 16, 2021. Total increase to appropriations is \$554,881 funded by estimated revenue of \$521,124 and \$33,757 in Net County Cost:

- Elder Abuse Advocacy Program increase of \$125,033 for Elder and Dependent Adult Services.
- Underserved/Victim Advocacy Program increase of \$116,374 for the Victims of Gang Violence Victim services.
- Victim Services Program increase of \$174,716.
- Violence Against Women Program increase to appropriations of \$138,758 which includes the local match requirement of \$33,757 of Net County Cost, and an estimated increase in revenue of \$105,001.

Recommendation: It is recommended to increase appropriations by \$755,881 and estimated revenue by \$521,124, resulting in a \$234,757 increase in Net County Cost.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 153 positions, consistent with the 2020-2021 Adopted Final Budget allocation. The Proposed Budget does not include any additional staffing adjustments.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$26 million, funded by \$3.8 million in estimated revenue, \$13,905 in department fund balance, and \$22.1 million in Net County Cost. This is an increase of \$1.4 million from the 2021-2022 Adopted Proposed Budget. This is primarily due to continued use of Contract staff for specialized functions and PVCS Carryover.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Criminal Division – Increase overall appropriations by \$1.4 million, funded with PVCS. This includes \$490,210 to renew six contract employees (three background investigators to continue to perform background checks for the District Attorney’s office and the General Services Agency, and three contract attorneys to continue to perform specialized attorney functions), \$145,850 for continued use of SyTech Solutions for an additional year in efforts to move towards an electronic case management system, and \$755,159 in technical adjustments which includes \$619,871 in PVCS Carryover savings.

Recommendation: It is recommended to increase appropriations by \$1.4 million, funded with PVCS.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Arson Task Force	\$ 145	\$ -
Auto Insurance Fraud Prosecution	\$ 7,472	\$ -
Child Abduction	\$ 5,000	\$ -
Criminal Division Asset Forfeiture	\$ 325,723	\$ 13,905
Elder Abuse Program	\$ 17,419	\$ -
Federal Asset Forfeiture	\$ 156	\$ -
Unserved/Underserved Victim Advocacy and Outreach Program	\$ 4,070	\$ -
Victim Compensation and Government Claims	\$ 91	\$ -
Victim Services	\$ 394	\$ -
Violence Against Women	\$ (33,121)	\$ -
District Attorney Totals	\$ 327,349	\$ 13,905

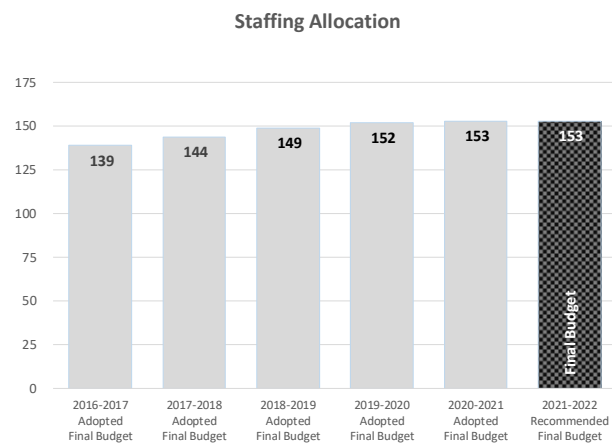
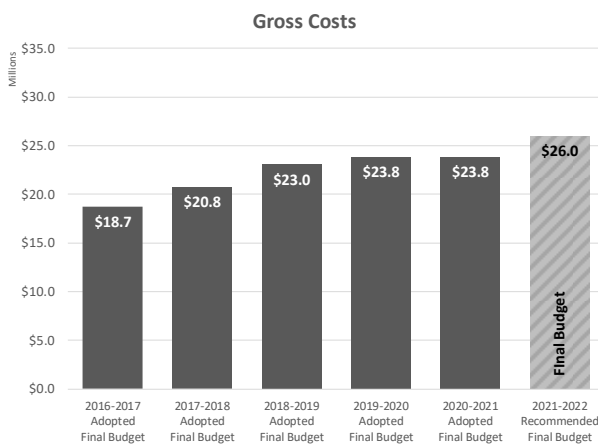
Fixed Assets | Vehicles

The department has a total fleet of 32 vehicles; of those, three meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 153 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Trends



The recommended Final Budget of \$26 million represents an increase of \$2.2 million or 9.2% compared to Fiscal Year 2020-2021 Adopted Final Budget. The cost increases over the last five years are primarily due to the increase in staffing positions and negotiated salary increases in Fiscal Year 2018-2019. Along with increases due to costs of doing business, the Department continues to rely on extra help and contract employees in Fiscal Year 2021-2022.

The recommended Final Budget includes a staffing allocation of 153 positions, the same number of positions as 2020-2021 Adopted Final Budget allocation count. The previous five-year average annual increase in staffing was 3.2%. Staffing has increased in total by 14 positions over the past five years to address caseload as supported by an evaluation of staffing ratios in comparable counties, enhance services to crime victims, and support the CARE project and Cannabis Program.

Key Challenges and Opportunities

Prosecutor Staffing Vacancies – The Department continues to experience extraordinary difficulty in recruiting and retaining experienced prosecutors. The competition to hire attorneys is fierce and the office continues to lose experienced prosecutors to other District Attorney’s offices. This poses a detriment to public safety. A staff and workload study was completed in Fiscal Year 2017-2018 and was updated in March 2019. The data gathered included County population, number of cases received for filing, number of cases filed, number of allocated Deputy District Attorneys, number of trials and number of pending homicide cases from seven of the eight comparable counties (one county has consistently been unable to provide data). Analysis of the survey results showed Stanislaus County was and remains below average for the number of allocated Deputy District Attorneys based on county population and caseload size. The COVID-19 pandemic led the courts to delay or continue thousands of cases. While this created a short buffer period where the low prosecutor staffing level was not felt so acutely, the Department has continued to file new cases and the massive backlog of existing cases must be addressed. Once the emergency orders are fully lifted, time deadlines for hearings will no longer be extended and every past case and new case will be on the fast track. The prosecutor positions remain difficult to recruit and retain. It takes several years for an attorney to gain the experience necessary to prosecute major cases. With the highest homicide caseload of all the comparison counties at the time of the report, it is important for the Department to retain experienced prosecutors. The Department worked with the County’s Chief Executive Office and Human Resources staff to address these challenges. Several new practices have been implemented and, while initial results were promising, the problem continues. Retaining current prosecutors and filling re-current vacancies remains a major and ongoing challenge. Additional prosecutor positions may be requested in a future budget cycle after the department gets the current vacancy rate down to a manageable level.

Implementation of New Laws - Both the State Legislature, by passing new bills, and the People, by passing new Propositions, continue to implement new laws which impact the criminal justice system in major and unanticipated ways. These new laws create additional responsibilities and workload for the District Attorney’s Office with no new funding provided. Recent major changes include the need to respond to petitions filed by convicted sex offenders to reduce their lifetime sex offender registration to lower length terms; the shifting of responsibility for litigating appellate matters and writs in death penalty cases from the State Attorney General to the District Attorney’s Office; offering the opportunity for every convicted murderer to petition for resentencing and a finding that their murder conviction should be reversed or modified; a change in the legal standard for assessing when law enforcement officers may be justified in using deadly force which makes the review process significantly more complicated in officer-involved-shooting cases; creating the right to post-conviction discovery in cases where it has never existed before; changes to the State Bar Rules that greatly expand responsibilities not only for attorneys, but for all staff, and increases the potential for State Bar actions leading to possible disciplinary actions.

Court Appearances - The Department is now appearing on all in-custody felony and misdemeanor arraignments to address bail in light of the California Supreme Court decision in the Humphries case. This requires additional manpower.

Pandemic Impacts - The COVID-19 pandemic has caused delays in court cases extending them for over a year at this point. When the court is once again able to proceed with these cases, the Department will be burdened with the backlog of cases on top of the current cases which will impact the Deputy District Attorneys, clerical staff and paralegals. During the pandemic, the Department was successful in deploying staff to work remotely with only limited challenges and was able to maintain established service to the community.

Fire Investigation Unit - Over the course of the past several years, the countywide Stanislaus Fire Investigation Unit (FIU) has demonstrated that it is a crucial component of the law enforcement criminal investigation function. It is a multi-disciplinary unit comprised of both fire and law enforcement personnel who work to their core strengths of fire investigation (origin and cause of fires) and criminal investigation (determining whether a crime occurred and, if so, who is responsible, and then putting together a prosecutable case when possible). The District Attorney's Office took the lead in establishing the Unit, ensuring all members obtained the necessary training, expertise and credentials required by law, and leading the Unit for the past several years while the FIU team demonstrated both their extraordinary competence and the indisputable need for the service in this County. The plan had been to transition the Unit from the District Attorney's Office to another department. The opportunity for such a transition now presents itself following the recent move of the Fire Warden/Office of Emergency Services to the Sheriff's Office. The department will work with the Sheriff to review FIU mission, operations and structure and any requested changes will be coordinated with the Chief Executive Office and brought to the Board of Supervisors for consideration.

Juvenile Location Office Space - There may soon be a need for additional office space for department staff at the Juvenile Probation office. There have been significant changes in the law regarding the prosecution of juvenile offenders resulting in most offenders now remaining under the jurisdiction of the juvenile court as opposed to being prosecuted as adults in the main courthouse. This may require adding additional staff at the facility, to include at least one prosecutor and a victim advocate, and possibly a criminal investigator and a second legal clerk. The office space DA staff currently occupy at the Blue Gum facility is too small to accommodate the staff that may be required to do the work at that location.

Americans with Disabilities Act - The County conducted a survey among its departments regarding Americans with Disabilities Act barriers. The facility report identified areas at the 12th Street building which is occupied by two county departments and private building owners/tenants. All occupants of the building are part of a 12th Street Group which meets to discuss issues and concerns. No meetings occurred due to the pandemic. Identified barriers in the facility report will be presented and considered at a future meeting of the group.

Budgets Contained within the Department

Criminal Division (General Fund)

Funds general prosecution and operations, which includes the units of administration, prosecution investigation, victim services and paralegal.

Arson Task Force (Special Revenue Fund)

Funds mandatory training, supplies and equipment needed to support the Fire Investigation Unit (FIU).

Auto Insurance Fraud Prosecution (Special Revenue Fund)

Funds salaries and benefits for a Criminal Investigator, training and supplies to support the program.

Consumer Fraud Prosecution Program (Special Revenue Fund)

Funds a Deputy District Attorney, Criminal Investigator and Paralegal who pursue civil and criminal remedies against companies and individuals who harm or threaten to harm consumers.

Criminal Division Asset Forfeiture (Special Revenue Fund)

Asset forfeiture funds supported by revenue from the prosecution process in cases for which the assets of a convicted criminal are forfeited.

Elder Abuse Advocacy and Outreach (Special Revenue Fund)

Funds advocacy, legal support and outreach delivery to elder and dependent adult victims of crime in the community.

Real Estate Fraud (Special Revenue Fund)

Collected through a \$3 fee collection assessed on certain real estate fraud recorded documents. Funds prosecution and investigation of real estate fraud with collected revenue.

Unserved/Underserved Victim Advocacy and Outreach Program (Special Revenue Fund)

Funds the delivery of advocacy and outreach to unserved and underserved victims of crime, specifically victims of gang violence and monolingual Spanish speaking.

Victim Compensation and Government Claims (Special Revenue Fund)

Funds a Paralegal position that processes and monitors orders of restitution against convicted offenders. Contract ended in Fiscal Year 2018-2019.

Victim Services Program (Special Revenue Fund)

Funds five Victim Advocate positions, an Administrative Clerk, two Victim Services Supervisors, a Victim Services Program Manager and training for staff, outreach programs, materials and facility dog expenses.

Violence Against Women (Special Revenue Fund)

Grant awarded through Cal OES funds prosecution of violent crimes against women.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

District Attorney - Criminal Division						
0100 0023100 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$4,131	\$1,519	\$3,500	\$3,574	\$3,574	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$735,496	\$894,438	\$570,476	\$626,809	\$626,809	\$0
Charges for Service	\$875,395	\$1,089,826	\$1,202,860	\$1,216,205	\$1,216,205	\$0
Miscellaneous Revenue	\$0	\$4,016	\$1,000	\$1,020	\$1,020	\$0
Other Financing Sources	\$56,982	\$385,465	\$0	\$0	\$0	\$0
Total Revenue	\$1,672,004	\$2,375,264	\$1,777,836	\$1,847,608	\$1,847,608	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,672,004	\$2,375,264	\$1,777,836	\$1,847,608	\$1,847,608	\$0
Salaries and Benefits	\$17,440,617	\$17,701,250	\$18,569,036	\$19,154,901	\$20,264,982	\$1,110,081
Services and Supplies	\$1,581,688	\$1,202,720	\$1,311,170	\$1,254,078	\$1,535,216	\$281,138
Other Charges	\$1,478,356	\$1,652,261	\$1,692,185	\$1,857,888	\$1,857,888	\$0
Fixed Assets						
Equipment	\$128,587	\$109,196	\$225,552	\$201,000	\$201,000	\$0
Other Financing Uses	\$0	\$5,561	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$6,305)	(\$5,541)	\$800	\$800	\$800	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$20,622,943	\$20,665,447	\$21,798,743	\$22,468,667	\$23,859,886	\$1,391,219
General Fund Contribution	\$18,950,939	\$18,290,183	\$20,020,907	\$20,621,059	\$22,012,278	\$1,391,219
Total Allocated Positions	-	-	133	133	133	0

District Attorney - Arson Task Force						
1761 0023229 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$52,837	\$44,490	\$59,888	\$61,146	\$61,146	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$52,837	\$44,490	\$59,888	\$61,146	\$61,146	\$0
Use of Fund Balance/Retained Earnings	\$0	\$31	\$0	\$0	\$0	\$0
Total Funding Sources	\$52,837	\$44,521	\$59,888	\$61,146	\$61,146	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$52,837	\$44,521	\$59,888	\$61,146	\$61,146	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$52,837	\$44,521	\$59,888	\$61,146	\$61,146	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

District Attorney - Auto Insurance Fraud Prosecution						
1712 0023212 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$167,735	\$191,498	\$216,309	\$220,851	\$220,851	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$167,735	\$191,498	\$216,309	\$220,851	\$220,851	\$0
Use of Fund Balance/Retained Earnings	\$1	(\$4,293)	\$0	\$0	\$0	\$0
Total Funding Sources	\$167,736	\$187,205	\$216,309	\$220,851	\$220,851	\$0
Salaries and Benefits	\$172,448	\$172,825	\$177,346	\$181,070	\$181,070	\$0
Services and Supplies	\$4,114	\$14,380	\$38,963	\$39,781	\$39,781	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$176,562	\$187,205	\$216,309	\$220,851	\$220,851	\$0
General Fund Contribution	\$8,826	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	1	1	1	0

District Attorney - Consumer Fraud Prosecution Program						
177A 0023310 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$56,982	\$498,265	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$56,982	\$498,265	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	(\$112,800)	\$0	\$0	\$0	\$0
Total Funding Sources	\$56,982	\$385,465	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$56,982	\$385,465	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$56,982	\$385,465	\$0	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

District Attorney - Criminal Division Asset Forfeiture						
1771 0023271 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$227,910	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$104,175	(\$61,012)	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$104,175	\$166,898	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	(\$98,187)	(\$156,679)	\$13,500	\$13,905	\$13,905	\$0
Total Funding Sources	\$5,988	\$10,219	\$13,500	\$13,905	\$13,905	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,988	\$10,219	\$13,500	\$13,905	\$13,905	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,988	\$10,219	\$13,500	\$13,905	\$13,905	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

District Attorney - Elder Abuse Advocacy & Outreach						
1706 0023206 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$162,542	\$158,967	\$99,282	\$125,033	\$125,033	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$162,542	\$158,967	\$99,282	\$125,033	\$125,033	\$0
Use of Fund Balance/Retained Earnings	(\$6,090)	\$1,745	\$0	\$0	\$0	\$0
Total Funding Sources	\$156,452	\$160,712	\$99,282	\$125,033	\$125,033	\$0
Salaries and Benefits	\$62,426	\$76,390	\$39,012	\$41,260	\$41,260	\$0
Services and Supplies	\$96,389	\$84,322	\$60,270	\$83,773	\$83,773	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$158,815	\$160,712	\$99,282	\$125,033	\$125,033	\$0
General Fund Contribution	\$2,363	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	1	1	1	0

District Attorney - Real Estate Fraud						
1776 0023276 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$16,971	\$7,500	\$7,658	\$7,658	\$0
Charges for Service	\$221,386	\$307,435	\$200,000	\$204,200	\$204,200	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$221,386	\$324,406	\$207,500	\$211,858	\$211,858	\$0
Use of Fund Balance/Retained Earnings	\$43	(\$16,754)	\$0	\$0	\$0	\$0
Total Funding Sources	\$221,429	\$307,652	\$207,500	\$211,858	\$211,858	\$0
Salaries and Benefits	\$313,607	\$378,188	\$277,727	\$282,064	\$282,064	\$0
Services and Supplies	\$1,035	\$691	\$1,000	\$1,021	\$1,021	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$314,642	\$378,879	\$278,727	\$283,085	\$283,085	\$0
General Fund Contribution	\$93,213	\$71,227	\$71,227	\$71,227	\$71,227	\$0
Total Allocated Positions	-	-	2	2	2	0

District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program						
1686 0023208 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$96,252	\$120,857	\$87,500	\$116,374	\$116,374	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$96,252	\$120,857	\$87,500	\$116,374	\$116,374	\$0
Use of Fund Balance/Retained Earnings	\$8,974	\$21,247	\$0	\$0	\$0	\$0
Total Funding Sources	\$105,226	\$142,104	\$87,500	\$116,374	\$116,374	\$0
Salaries and Benefits	\$104,392	\$138,372	\$78,023	\$85,360	\$85,360	\$0
Services and Supplies	\$834	\$3,732	\$9,477	\$31,014	\$31,014	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$105,226	\$142,104	\$87,500	\$116,374	\$116,374	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	2	2	2	0

District Attorney - Victim Compensation & Government Claims						
1710 0023220 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	(\$46)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	(\$46)	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	(\$46)	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	(\$46)	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

District Attorney - Victim Services Program						
1714 0023214 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,063,753	\$1,189,308	\$1,130,125	\$1,151,288	\$1,151,288	\$0
Charges for Service	\$0	\$3,895	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,063,753	\$1,193,203	\$1,130,125	\$1,151,288	\$1,151,288	\$0
Use of Fund Balance/Retained Earnings	\$73,598	(\$53,881)	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,137,351	\$1,139,322	\$1,130,125	\$1,151,288	\$1,151,288	\$0
Salaries and Benefits	\$827,622	\$943,799	\$985,587	\$1,019,197	\$1,019,197	\$0
Services and Supplies	\$306,155	\$194,151	\$140,938	\$128,491	\$128,491	\$0
Other Charges	\$3,574	\$1,372	\$3,600	\$3,600	\$3,600	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,137,351	\$1,139,322	\$1,130,125	\$1,151,288	\$1,151,288	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	12	12	12	0

District Attorney - Violence Against Women Program						
1704 0023200 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$217,079	\$184,914	\$101,272	\$105,001	\$105,001	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$217,079	\$184,914	\$101,272	\$105,001	\$105,001	\$0
Use of Fund Balance/Retained Earnings	(\$15,362)	\$47,660	\$0	\$0	\$0	\$0
Total Funding Sources	\$201,717	\$232,574	\$101,272	\$105,001	\$105,001	\$0
Salaries and Benefits	\$269,137	\$265,619	\$130,090	\$136,133	\$136,133	\$0
Services and Supplies	\$95	\$712	\$4,939	\$2,625	\$2,625	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$269,232	\$266,331	\$135,029	\$138,758	\$138,758	\$0
General Fund Contribution	\$67,515	\$33,757	\$33,757	\$33,757	\$33,757	\$0
Total Allocated Positions	-	-	2	2	2	0

Grand Jury

	FY 2020-2021 Adopted Final Budget	FY 2021-2022 Recommended Final Budget
Budget Summary:		
Total Revenue	\$0	\$0
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$180,192	\$183,692
General Fund Contributions	\$180,192	\$183,692
% Funded by General Fund	100.0%	100.0%
Total Allocated Positions	0	0

Department Services and Programs

Grand Jury responsibilities are generally divided into civil and criminal division. California Penal Code Section 904.6 permits any county to have an additional Grand Jury at the discretion of the Presiding Judge of the Superior Court. The intent of the legislation was to create a system comprised of two grand juries, one designated for civil investigations and the other for criminal indictments. In Stanislaus County, there are two separate grand juries.

Civil Grand Jury conducts mandatory, discretionary, and citizen complaint investigations. Mandatory investigations are those the California Penal Code requires the Civil Grand Jury to undertake. The discretionary investigations are those over which the Legislature has given the Civil Grand Jury jurisdiction but has stated is not required by law. The citizen

complaint investigations are those complaints within the jurisdiction of the Civil Grand Jury received from a citizen.

The statutes preclude the Civil Grand Jury from considering complaints on matters before the courts, matters that are the subject of litigation, matters involving agencies located outside the County, matters involving privately held companies, and matters involving the fiscal and administrative operations of the Superior Court.

Criminal Grand Jury, an alternative to a preliminary hearing, reviews evidence according to a probable cause standard and determines whether there is sufficient evidence for an indictment. Members serve for a maximum of six indictment hearings or one budget year, whichever comes first.

Board of Supervisors Priority Area



The Grand Jury supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>
Mission Statement	The Grand Jury is charged with providing unbiased oversight to the investigation of citizen complaints pertaining to the operations of the County, cities, school districts, as required by law. The Grand Jury investigates policies and procedures, making recommendations to improve local governmental operations. Through this process, the Grand Jury provides assurance to the public that government is operating efficiently and in an ethical, honest manner

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Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Grand Jury							
0100 0052100 General Fund							
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$116,824	\$117,049	\$86,341	\$116,322	\$110,663	\$180,376	61.35%
Net County Cost	\$116,824	\$117,049	\$86,341	\$116,322	\$110,663	\$180,376	61.35%

Gross Costs rose steadily from 2016-2017 to 2017-2018, and again from 2019-2020 to 2020-2021 due to increases in salaries and benefits. The decline in Gross Costs experienced during 2018-2019 can be attributed to decreased caseload and salary savings.

Department Summary

Grand Jury	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$85,000	\$87,500	\$87,500	\$0
Services and Supplies	\$98,190	\$91,491	\$76,475	\$76,475	\$76,475	\$0
Other Charges	\$18,132	\$19,172	\$18,417	\$19,417	\$19,417	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$300	\$300	\$300	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$116,322	\$110,663	\$180,192	\$183,692	\$183,692	\$0
General Fund Contribution	\$116,322	\$110,663	\$180,192	\$183,692	\$183,692	\$0
Total Allocated Positions	-	-	0	0	0	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$183,692 funded with Net County Cost.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of zero positions, consistent with the 2020-2021 Adopted Final Budget allocation.

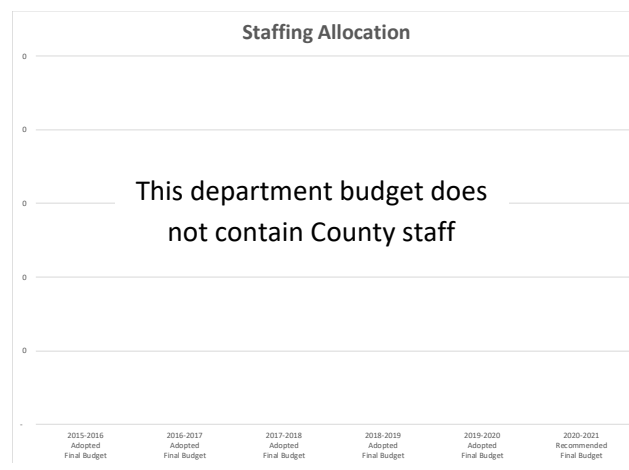
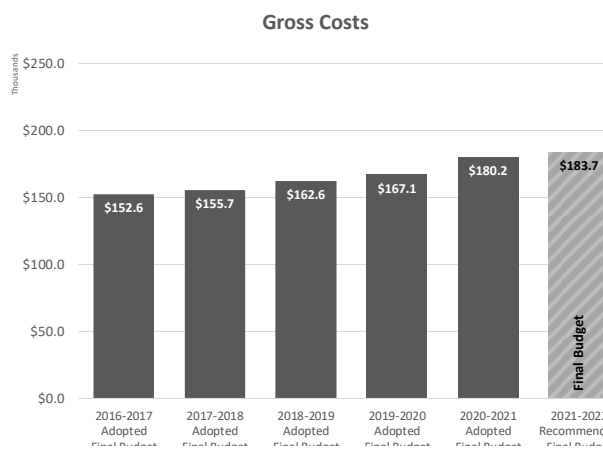
2021-2022 Final Budget

The 2021-2022 Final Budget includes appropriations of \$183,692, consistent with the 2021-2022 Adopted Proposed Budget, funded with Net County Cost.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

The recommended Final Budget doesn't include any adjustments to the 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Five-Year Historical Budget Trends



The recommended Final Budget of \$183,692 represents an increase of \$3,500 or 1.9% compared to Fiscal Year 2020-2021 Adopted Final Budget. The Department averaged 4% growth over the previous five years, which can be attributed to the cost of doing business.

Budget Contained within the Department

Grand Jury (General Fund)

This budget funds Civil Grand Jury and Criminal Grand Jury activities.

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

Grand Jury						
0100 0052100 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$85,000	\$87,500	\$87,500	\$0
Services and Supplies	\$98,190	\$91,491	\$76,475	\$76,475	\$76,475	\$0
Other Charges	\$18,132	\$19,172	\$18,417	\$19,417	\$19,417	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$300	\$300	\$300	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$116,322	\$110,663	\$180,192	\$183,692	\$183,692	\$0
General Fund Contribution	\$116,322	\$110,663	\$180,192	\$183,692	\$183,692	\$0
Total Allocated Positions	-	-	0	0	0	0

Integrated Criminal Justice Information System

	FY 2020-2021 Adopted Final Budget	FY 2021-2022 Recommended Final Budget
Budget Summary:		
Total Revenue	\$795,366	\$795,366
Use of Fund Balance/ Retained Earnings	\$335,409	\$141,397
Gross Costs	\$1,130,775	\$936,763
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	0	0

Department Services and Programs

The Integrated Criminal Justice Information System (ICJIS) Project is focused on developing and maintaining a more efficient justice application for the benefit of all County justice departments. This application is integrated across Stanislaus County’s justice departments promoting efficient government operations. The ICJIS project is a partnership

between the following Stanislaus County departments: Sheriff, District Attorney, Probation, Public Defender, Chief Executive Office and Information Technology Central.

The ICJIS Project continues to improve and enhance the ICJIS modules used in the County criminal justice departments.

Board of Supervisors Priority Area



The Integrated Criminal Justice Information System supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>
Mission Statement	<i>To continue the development of the Integrated Criminal Justice Information System, to enhance and modify the software to meet customers' changing needs, and to optimize business processes</i>

Annual Report on Results: Fiscal Year 2020-2021

Fiscal Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Integrated Criminal Justice Information System							
5141 0016161 Internal Service Fund							
Total Revenue	\$622,500	\$622,504	\$775,500	\$706,103	\$795,366	\$795,366	100.00%
Use of Fund Balance	\$125,960	\$137,330	\$85,220	\$379,406	(\$518,816)	\$405,444	-127.96%
Gross Costs	\$748,460	\$759,834	\$860,720	\$1,085,509	\$276,550	\$1,200,810	23.03%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Over the past several Fiscal Years, contract development costs in the Integrated Criminal Justice Information System (ICJIS) have increased due to needs to update aging components of the ICJIS system, as well as to provide new functionality. Generally, charges to departments from this budget have remained relatively flat, relying on

increased use of fund balance. In Fiscal Year 2020-2021 approximately \$647,000 in development cost were identified as a Capital Asset, reflecting in an increase to fund balance and a decrease on Gross Costs.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Integrated Criminal Justice Information System	\$1,444,166	\$1,318,206	\$1,150,259	\$1,065,039	\$685,633
Total Retained Earnings	\$1,444,166	\$1,318,206	\$1,150,259	\$1,065,039	\$685,633

*Note: Only Listed for Non-General Fund Units

Integrated Criminal Justice Information System (ICJIS) fund balance continues to decrease in an effort to reduce charges to departments as well as to align with State Auditor’s office guidelines. The value of the Capital Asset of the ICJIS application fluctuates, as new software development efforts enhance the product as well as previous improvements are capitalized.

Department Summary

Integrated Criminal Justice Information System						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$706,103	\$795,366	\$795,366	\$795,366	\$795,366	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$706,103	\$795,366	\$795,366	\$795,366	\$795,366	\$0
Use of Fund Balance/Retained Earnings	\$379,406	(\$518,816)	\$335,409	\$141,397	\$141,397	\$0
Total Funding Sources	\$1,085,509	\$276,550	\$1,130,775	\$936,763	\$936,763	\$0
Salaries and Benefits	\$12,200	\$40,260	\$40,260	\$40,260	\$40,260	\$0
Services and Supplies	\$796,710	\$192,086	\$1,064,205	\$889,925	\$889,925	\$0
Other Charges	\$276,599	\$24,204	\$6,310	\$6,578	\$6,578	\$0
Fixed Assets						
Equipment	\$0	\$20,000	\$20,000	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,085,509	\$276,550	\$1,130,775	\$936,763	\$936,763	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$936,763, funded by \$795,366 in estimated revenue and \$141,397 in department fund balance/retained earnings. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$280,189 in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan in the 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$936,763, funded by \$795,366 in estimated revenue, and \$141,397 in department fund balance/retained earnings. This is consistent with the 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

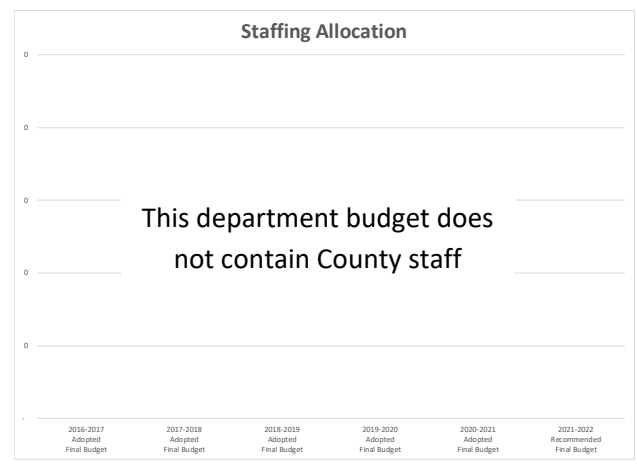
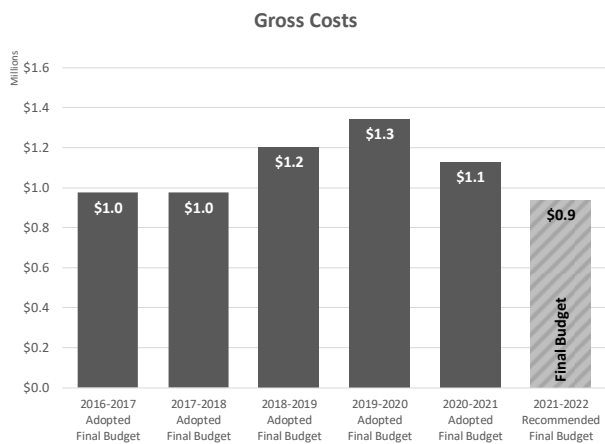
There are no adjustments to the 2021-2022 Final Budget.

The total anticipated available and budgeted use of retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Integrated Criminal Justice Information System Totals	\$ 1,204,449	\$ 141,397

The planned use of Fund Balance for Fiscal Year 2021-2022 does not exceed available Retained Earnings.

Five-Year Historical Trends



The recommended Final Budget of approximately \$900,000 represents a decrease of \$200,000 or 22.2% from Fiscal Year 2020-2021 Adopted Final Budget.

Key Challenges and Opportunities

Technology Assessment - The department will conduct an information technology assessment, working with a specialized consulting firm which has not yet been identified. The assessment is intended to develop recommendations for improvement and to inform the ICJIS Strategic Plan. This analysis will complement the broader County technology study initiated in Fiscal Year 2019-2020 led by Information Technology Central and the Chief Executive Office focused on network security, consistency of platforms, and organization-wide efficiencies.

Managing change – As County criminal justice departments reevaluate their records management system needs, it is likely that one or more departments will seek to implement alternatives to the current ICJIS platform. Ensuring that all partners are able to exchange data timely, securely and efficiently in such a hybrid environment will take careful planning and management.

Sustainability – Safeguarding the continued efficacy and viability of the ICJIS system – broadly defined – from a funding, efficiency, resource and technology perspective in a time of significant change will be a major challenge. Without careful planning and active participation from all involved parties, the future of this uncommon arrangement between multiple departments, in-house and external developers and Open Source and commercial software platforms could be in question.

Budget Contained within the Department

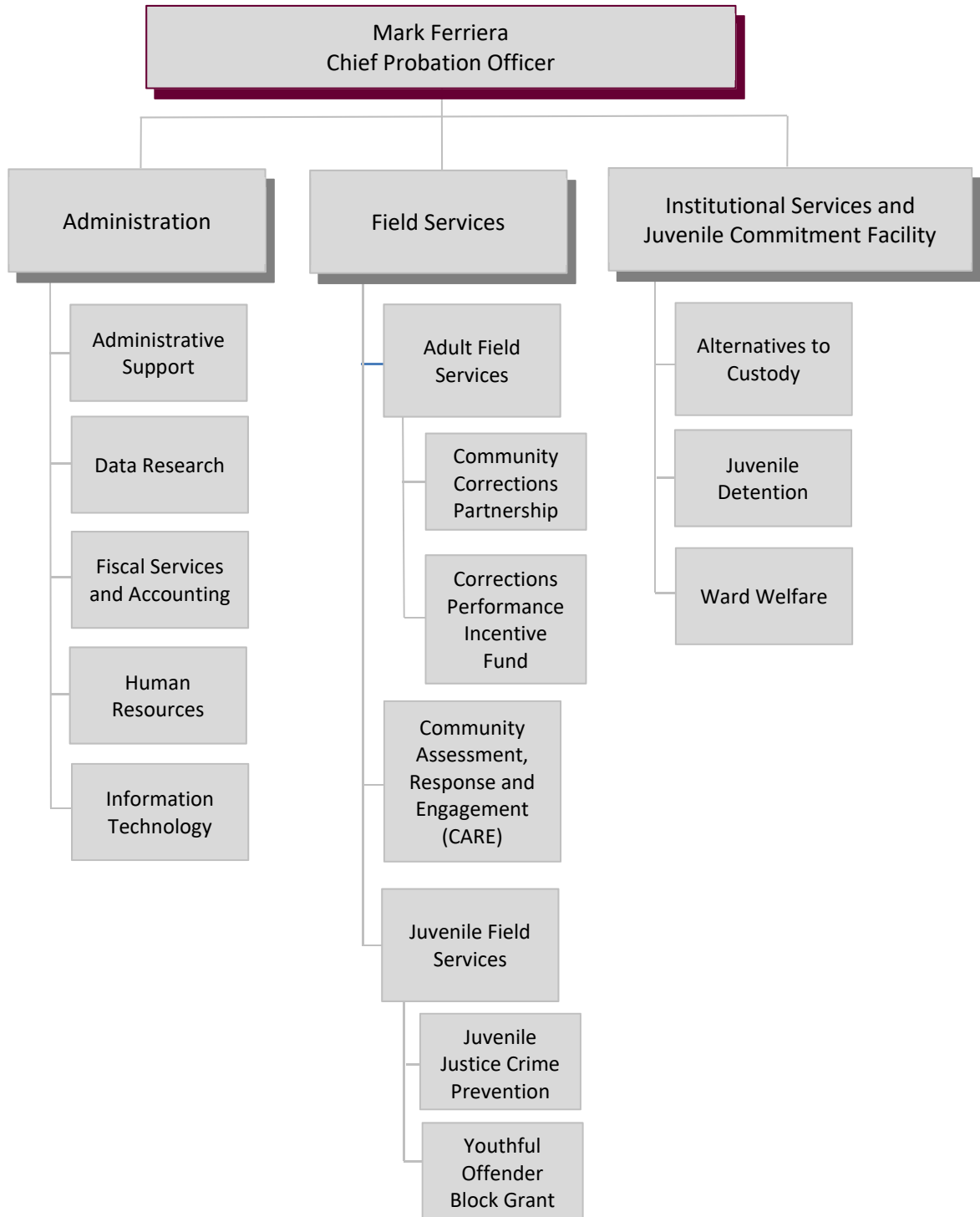
Integrated Criminal Justice Information System (Internal Service Fund)

Funds a partnership between the Sheriff's Office, District Attorney's Office, Probation Department, Public Defender's Office, Chief Executive Office and Information Technology Central for the provision of the criminal justice case management and reporting system.

Individual schedule for this budget is detailed as follows:

Legal Budget Unit (LBU) Schedule

Integrated Criminal Justice Information System						
5141 0016161 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$706,103	\$795,366	\$795,366	\$795,366	\$795,366	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$706,103	\$795,366	\$795,366	\$795,366	\$795,366	\$0
Use of Fund Balance/Retained Earnings	\$379,406	(\$518,816)	\$335,409	\$141,397	\$141,397	\$0
Total Funding Sources	\$1,085,509	\$276,550	\$1,130,775	\$936,763	\$936,763	\$0
Salaries and Benefits	\$12,200	\$40,260	\$40,260	\$40,260	\$40,260	\$0
Services and Supplies	\$796,710	\$192,086	\$1,064,205	\$889,925	\$889,925	\$0
Other Charges	\$276,599	\$24,204	\$6,310	\$6,578	\$6,578	\$0
Fixed Assets						
Equipment	\$0	\$20,000	\$20,000	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,085,509	\$276,550	\$1,130,775	\$936,763	\$936,763	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0



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Probation

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$34,027,662	\$40,637,384
Use of Fund Balance/ Retained Earnings	\$13,188,865	\$7,599,856
Gross Costs	\$71,799,456	\$76,052,701
General Fund Contributions	\$24,582,929	\$27,815,461
% Funded by General Fund	34.2%	36.6%
Total Allocated Positions	283	284

Department Services and Programs

The **Administration** division is responsible for department-wide services. These functional responsibilities include policy development and implementation, staff development, human resources, contracts, collections, information technology support, purchasing, budget and fiscal services, staff training, and safety.

The **Field Services** division’s services include court sentencing investigations and report preparation, processing of juvenile arrests, and offender supervision. This budget also provides services to the offender to assist in their re-integration into the community. The Department’s armed officers provide intensive supervision to those offenders placed in the community who pose the greatest threat to public safety. Court services provided by the Probation Department are State mandated by Penal Code Section 1203 and Welfare and Institutions Code Sections 281 and 706, while Penal Code Section 1202.8 and Welfare and Institutions Code Section 727 mandate offender supervision services. This division includes several different funding sources, including:

The Juvenile Justice Crime Prevention Act which provides programs designed to reduce juvenile crime; hold minors accountable for their actions; enhance supervision of minors and to prevent minors from entering the criminal justice system; and reduce the incidence of drug use.

Youthful Offender Block Grant was designed to enhance the capacity of the Probation Department to implement an effective continuum of services to

respond to crime and delinquency. It provides resources for the custody and parole of youthful offenders to age 25.

Corrections Performance Incentive Fund (SB678) provides financial incentives for county probation departments to implement the best practices identified by experts as critical for reducing recidivism rates and, therefore, the number of revocations of probation to State prison.

Community Corrections Partnership (AB109) supports custodial and community supervision for non-serious, non-violent, and non-sex offenders, as well as supervision of lower-level adult parolees.

Institutional Services encompasses the operational and staffing costs for the Juvenile Hall, and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs. The Juvenile Hall processes 600-700 new arrestees per year, in addition to housing minors as they are going through juvenile court proceedings. Court-committed females and youth that have special needs are also housed within the Juvenile Hall.

The 60-bed **Juvenile Commitment Facility** allows for increased counseling and programs for court-committed juvenile offenders, including a culinary arts vocational program, cognitive behavioral interventions, substance abuse counseling and anger management. The Alternative to Custody Program addresses the needs of juveniles who might otherwise be detained in Juvenile Hall at a much higher cost.

Board of Supervisors Priority Area



Probation supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>
Mission Statement	As an integral part of the criminal justice system, Probation protects our community by: Promoting responsible behavior and offender accountability; Providing objective information and recommendations to the Superior Courts; Operating safe and secure juvenile facilities and programs; and Partnering with the community to provide direct services to offenders, families and victims
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results
Success Measures	Reduce post-release recidivism of individuals exiting probation supervision
Two-Year Objectives	<i>Reduce</i> recidivism in juvenile offenders who complete programming in or out of custody
	<i>Partner</i> with local education institutions to get the youth under department supervision into higher or continued education prior to their dismissal
	<i>Develop</i> the Youth Assessment Center services through continued partnerships with Family Resource Centers
	<i>Contract</i> with local community-based organizations to assist with long-term programming for the youth committed to Juvenile Hall as part of SB 823 (Department of Juvenile Justice Realignment) to rehabilitate youth, provide a successful transition to the community, and ultimately reduce recidivism and crime
	<i>Reduce</i> recidivism in adult offenders who complete programming at the Day Reporting Center

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Probation - Administration							
0100 0026050 General Fund							
Total Revenue	\$280,882	\$279,879	\$290,169	\$609,849	\$644,020	\$634,998	101.42%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$2,889,430	\$2,796,305	\$3,267,014	\$3,804,797	\$3,917,561	\$3,997,023	98.01%
Net County Cost	\$2,608,548	\$2,516,426	\$2,976,845	\$3,194,948	\$3,273,541	\$3,362,025	97.37%

The trend in Administration has been a gradual increase due to the cost of doing business in salaries, benefits, services and supplies and Cost Allocation Plan (CAP) charges. Fiscal Year 2019-2020 showed an additional increase in costs over Fiscal Year 2018-2019 due to the addition of two positions. These additional costs were offset by the same increase in revenue.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Probation - Community Corrections Partnership							
0100 0026060 General Fund							
Total Revenue	\$4,152,578	\$4,299,738	\$4,215,279	\$4,519,300	\$4,170,518	\$5,869,378	71.06%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$4,152,578	\$4,299,738	\$4,215,279	\$4,487,250	\$4,170,518	\$5,869,378	71.06%
Net County Cost	\$0	\$0	\$0	(\$32,050)	\$0	\$0	0.00%

The budget unit reflects Probation's portion of Local Community Corrections funding. Costs continue to trend lower than projected as a result of the Department's high vacancy rate and resulting salary savings. The negative Net County Cost represents General Fund Savings in Fiscal Year 2019-2020 is a result of the accrual processed for the COVID-19 FEMA and Coronavirus Relief Fund claims.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Probation - Corrections Performance Incentive Fund							
1688 0026431 Special Revenue Fund							
Total Revenue	\$1,372,161	\$1,054,073	\$1,550,179	\$969,878	\$2,093,923	\$885,171	236.56%
Use of Fund Balance	(\$743,380)	(\$364,943)	(\$359,432)	\$309,779	(\$825,290)	\$1,008,093	-81.87%
Gross Costs	\$628,781	\$689,130	\$1,190,747	\$1,279,657	\$1,268,633	\$1,893,264	67.01%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Corrections Performance Incentive Fund receives funding based on outcomes related to prison avoidance. In Fiscal Year 2018-2019 the Department did not improve outcomes for prison avoidance, over the previous fiscal year, resulting in a decrease in revenue for Fiscal Year 2019-2020. This budget unit receives one-time payments related to accelerated releases of Post Release Community Supervision offenders. In Fiscal Year 2020-2021 accelerated releases were significantly increased to reduce prison population for the prevention of COVID-19.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Probation - Field Services							
0100 0026100 General Fund							
Total Revenue	\$3,059,175	\$2,641,995	\$2,334,679	\$2,312,857	\$1,858,985	\$1,841,972	100.92%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$10,771,665	\$11,921,056	\$13,329,672	\$13,505,087	\$12,764,398	\$14,477,590	88.17%
Net County Cost	\$7,712,490	\$9,279,061	\$10,994,993	\$11,192,230	\$10,905,413	\$12,635,618	86.31%

The trend in Field Services has been a gradual increase in Gross Costs due to the cost of doing business in salaries, benefits, services and supplies and allocated charges. Expenditures continue to trend lower than projected as a result of the Department's high vacancy rate resulting in salary savings.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Probation - Institutional Services							
0100 0026200 General Fund							
Total Revenue	\$1,569,510	\$1,588,310	\$1,614,048	\$1,684,589	\$1,623,990	\$1,614,351	100.60%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$6,321,387	\$6,272,752	\$7,356,930	\$7,843,052	\$8,139,595	\$8,259,193	98.55%
Net County Cost	\$4,751,877	\$4,684,442	\$5,742,882	\$6,158,463	\$6,515,605	\$6,644,842	98.06%

The Probation Institutional Services fund continues to show a gradual increase in Gross Costs due to the cost of doing business in salaries, benefits, services and supplies and Cost Allocation Plan (CAP) charges.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Probation - Juvenile Commitment Facility							
0100 0026070 General Fund							
Total Revenue	\$1,364,911	\$1,470,964	\$1,666,613	\$1,802,593	\$1,831,286	\$1,878,851	97.47%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$3,301,015	\$3,747,948	\$3,458,181	\$4,308,506	\$2,492,931	\$3,408,779	73.13%
Net County Cost	\$1,936,104	\$2,276,984	\$1,791,568	\$2,505,913	\$661,645	\$1,529,928	43.25%

The Probation Juvenile Commitment Facility fund showed a significant decrease in costs in Fiscal Year 2020-2021 primarily due to the facility being closed for a period of time due to COVID-19 related issues, in addition to the Department's high vacancy rate.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Probation - Juvenile Justice Crime Prevention Act							
1798 0026395 Special Revenue Fund							
Total Revenue	\$1,928,550	\$2,094,512	\$2,333,840	\$2,502,612	\$2,449,562	\$2,349,915	104.24%
Use of Fund Balance	(\$101,965)	(\$148,491)	(\$411,830)	(\$527,203)	(\$594,941)	\$183,653	-323.95%
Gross Costs	\$1,826,585	\$1,946,021	\$1,922,010	\$1,975,409	\$1,854,621	\$2,533,568	73.20%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Probation Juvenile Justice Crime Prevention Act fund showed a slight decrease in expenditures for Fiscal Year 2020-2021 as a result of the Department's high vacancy rate, and reduced programming costs due to COVID-19 restrictions.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Probation - Local Community Corrections							
1679 0026481 Special Revenue Fund							
Total Revenue	\$19,844,760	\$21,434,023	\$22,195,718	\$22,194,092	\$21,733,062	\$21,253,451	102.26%
Use of Fund Balance	(\$3,732,434)	(\$2,130,272)	(\$986,174)	(\$680,027)	(\$15,573)	\$7,355,466	-0.21%
Gross Costs	\$16,112,326	\$19,303,751	\$21,209,544	\$21,514,065	\$21,717,489	\$28,608,917	75.91%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Local Community Corrections fund is funded with 2011 realignment revenue from state-wide sales tax. This budget was expected to experience a loss of growth revenue in Fiscal Year 2020-2021 due to State budget uncertainty. Instead, a moderate amount of growth revenue was received resulting in revenue higher than projected. Gross Costs are budgeted conservatively and documented in the annual plan. Invoicing from departments and contracts has shown a slight increase.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Probation - Ward Welfare Fund							
1765 0026420 Special Revenue Fund							
Total Revenue	\$16,234	\$19,300	\$23,817	\$20,127	\$29,784	\$20,600	144.58%
Use of Fund Balance	(\$7,981)	(\$326)	\$6,648	\$25,457	\$12,270	\$61,800	19.85%
Gross Costs	\$8,253	\$18,974	\$30,465	\$45,584	\$42,054	\$82,400	51.04%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Probation Ward Welfare fund saw an increase in revenue for Fiscal Year 2020-2021 due to increased phone usage by youth resulting from the elimination of in-person visitation as a COVID-19 spread-reducing mitigation effort. Fiscal Year 2019-2020 expenditures were significantly higher than previous years as a direct result of expenditures related to COVID-19 mitigation efforts. Additional incentives were purchased as one-time costs for youth to compensate for the elimination of in-person visitation and this has continued into Fiscal Year 2020-2021.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Probation - Youthful Offender Block Grant							
1698 0026406 Special Revenue Fund							
Total Revenue	\$1,721,835	\$1,856,758	\$1,911,544	\$2,105,050	\$1,944,712	\$1,887,494	103.03%
Use of Fund Balance	(\$34,071)	\$464,425	\$556,443	\$169,897	\$518,613	\$1,317,226	39.37%
Gross Costs	\$1,687,764	\$2,321,183	\$2,467,987	\$2,274,947	\$2,463,325	\$3,204,720	76.87%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Probation Youthful Offender Block Grant Gross Costs are lower than projected as a result of the Department's high vacancy rate resulting in salary savings.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Probation - Corrections Performance Incentive Fund	\$2,184,551	\$2,927,931	\$3,292,874	\$3,652,305	\$3,342,526
Probation - Juvenile Accountability Block Grant	\$16,773	\$3,016	(\$32,939)	\$0	\$0
Probation - Juvenile Justice Crime Prevention Act	\$2,935,643	\$3,037,607	\$3,186,099	\$3,597,929	\$4,125,132
Probation - Juvenile Justice Realignment Block Grant	\$0	\$0	\$0	\$0	\$0
Probation - Local Community Corrections	\$12,017,788	\$15,750,221	\$17,880,493	\$18,866,667	\$19,546,695
Probation - Ward Welfare Fund	\$354,768	\$362,749	\$363,075	\$356,427	\$330,971
Probation - Youthful Offender Block Grant	\$5,548,390	\$5,582,462	\$5,118,037	\$4,561,593	\$4,391,697
Total Fund Balance	\$23,057,913	\$27,663,986	\$29,807,639	\$31,034,921	\$31,737,021

Department Total Fund Balance has experienced steady growth over the past five years resulting from improved revenue receipts and lower than projected expenditures due to the Department's high vacancy rate.

Corrections Performance Incentive Act fund balance has shown a steady increase in fund balance for the last five years related to improved outcomes for prison avoidance and one-time payments related to accelerated releases of Post Release Community Supervision offenders.

Juvenile Accountability Block Grant trend reflects the ending of the grant.

Juvenile Justice Crime Prevention Act and Ward Welfare budgets have maintained relatively consistent fund balances over the last five years. New programs and services implemented in Fiscal Year 2019-2020 have been slowed due to COVID-19 protocols.

Juvenile Justice Realignment Block Grant is new funding beginning in Fiscal Year 2021-2022.

Local Community Corrections (LCC) has intentionally shown a significant increase in fund balance in order to build a reserve to cover any possible future decrease in funding. Fiscal Year 2021-2022 includes additional funding for CARE 2.0 which will require additional use of fund balance. The CCP Executive Committee recently voted to maintain a minimum fund balance equivalent to 20% of revenue received.

Youthful Offender Block Grant has shown a continued decrease in fund balance over the last three years resulting from additional programs and services provided to youth in and out of custody.

Department Summary

Probation						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$39,745	\$28,619	\$6,000	\$6,180	\$6,180	\$0
Revenue from use of Assets	\$259,092	\$109,655	\$1,545	\$1,591	\$1,591	\$0
Intergovernmental Revenue	\$30,993,768	\$31,429,882	\$25,498,288	\$29,751,636	\$29,778,936	\$27,300
Charges for Service	\$5,793,286	\$4,995,184	\$6,712,075	\$7,113,394	\$8,978,009	\$1,864,615
Miscellaneous Revenue	\$24,320	\$34,586	\$25,900	\$26,059	\$26,059	\$0
Other Financing Sources	\$1,610,736	\$1,767,522	\$1,783,854	\$1,846,609	\$1,846,609	\$0
Total Revenue	\$38,720,947	\$38,365,448	\$34,027,662	\$38,745,469	\$40,637,384	\$1,891,915
Use of Fund Balance/Retained Earnings	(\$702,097)	(\$890,527)	\$13,188,865	\$7,211,847	\$7,599,856	\$388,009
Total Funding Sources	\$38,018,850	\$37,474,921	\$47,216,527	\$45,957,316	\$48,237,240	\$2,279,924
Salaries and Benefits	\$28,926,025	\$27,501,661	\$32,328,014	\$33,575,637	\$35,198,007	\$1,622,370
Services and Supplies	\$4,987,827	\$4,830,920	\$6,417,927	\$6,785,075	\$8,302,116	\$1,517,041
Other Charges	\$23,692,301	\$24,418,518	\$30,942,721	\$28,970,436	\$29,037,736	\$67,300
Fixed Assets						
Equipment	\$633,287	\$197,730	\$315,000	\$475,000	\$660,000	\$185,000
Other Financing Uses	\$2,788,924	\$1,867,522	\$1,782,094	\$1,840,642	\$2,840,642	\$1,000,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$9,990	\$14,774	\$13,700	\$14,200	\$14,200	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$61,038,354	\$58,831,125	\$71,799,456	\$71,660,990	\$76,052,701	\$4,391,711
General Fund Contribution	\$23,019,504	\$21,356,204	\$24,582,929	\$25,703,674	\$27,815,461	\$2,111,787
Total Allocated Positions	-	-	283	284	284	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$70.5 million, funded by \$34.9 million in estimated revenue, \$10.7 million in department fund balance, and \$24.9 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$71.7 million, funded by \$38.7 million in estimated revenue, \$7.2 million in department fund balance and \$25.7 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$1.2 million with a \$3.8 million increase in estimated revenue, resulting in a \$3.4 million decrease (savings) in the department fund balance and a \$800,801 increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$21.8 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Community Corrections Partnership (CCP) – Add a Crime Analyst position for the CARE 2.0 program which expands resources to deliver Case Management services funded by increased appropriations and estimated revenue of \$101,629. The CCP plan is scheduled to be presented to the Board on June 8th, 2021 to include the funding in advance of this position request.

Corrections Performance Incentive Act – Increase appropriations by \$210,000 to replace 30 radios for sworn staff that include new encryption required by the Department of Justice. There are a total of 120 radios and the Department will replace 30 per year on a rotation basis. The radios are funded by an increase to revenue of \$461,708 to reflect the increased allocation in the Governor’s January budget resulting in a contribution to fund balance of \$251,708.

Field Services – Add Fixed Asset appropriations of \$130,000 to replace 20 Mobile Data Terminals (MDT) for officer’s vehicles, funded by Net County Cost. MDTs connect to SR911’s CAD system so dispatch can track vehicles movement and determine available resources in the area. Additionally, IT Equipment Replacement is supported by an increase in appropriations of \$535,801, funded by Net County Cost. Replacements include additional back-up storage, computers, laptops, smart phones, monitors, scanners/printers/copiers, licenses, and audio-conferencing equipment. These items have been reviewed and approved by County ITC.

Institutions - Replacement of a cargo van based on age/mileage requirements requires one-time appropriations of \$35,000 funded by use of Net County Cost. In addition, an increase to Fixed Asset appropriations of \$100,000 to upgrade a Juvenile Hall camera, funded by Net County Cost is recommended; the current camera system is outdated, creating safety issues.

Local Community Corrections Program (CCP) – Increase revenue by \$3,249,147 and reflect savings to fund balance due to the Governor’s January budget projections. Increase one-time appropriations by \$56,421 with use of fund balance to bring the budget in line with the CCP executive team approved CCP plan.

Recommendation: It is recommended to increase appropriations by \$1.2 million, with a \$3.8 million increase in estimated revenue, resulting in a \$3.4 million savings to department fund balance and an \$800,801 increase in Net County Cost.

Fixed Assets | Vehicles

The department has a total fleet of 61 vehicles and of those, one meets the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

The Proposed Budget includes \$475,000 in Fixed Assets for the following:

- \$210,000 to replace 30 radios for sworn staff.
- \$130,000 to replace Mobile Date Terminals for officer’s vehicles.
- \$35,000 to replace a cargo van for Juvenile Hall based on age and mileage requirements.
- \$100,000 to upgrade outdated cameras in Juvenile Hall.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 284 positions, an increase of one position over the 2020-2021 Adopted Final Budget allocation. The Recommended Proposed Budget includes an addition of one Crime Analyst position for the CARE 2.0 program.

Staffing Recommendation: It is recommended to add one new Crime Analyst position to Community Corrections Partnership to provide accurate analysis of crime trends, reports, and statistical data to the CARE 2.0 program.

This position will collect, manage, and analyze data to allow the CARE team to identify and meet specific needs of CARE clients, gaps in community services, and enhance public safety.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$76.1 million, funded by \$40.6 million in estimated revenue, \$7.6 million in department fund balance, and \$27.8 million in Net County Cost. This is an increase of \$4.4 million from the 2021-2022 Adopted Proposed Budget. This is primarily due to an increase in appropriations for the Community Assessment Response and Engagement (CARE) 2.0 program, the Blue Gum parking lot capital project, replacement of carpet and furniture at the Blue Gum office and addition of the PVCS balance.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Increase appropriations by \$4.4 million, funded with \$1.9 million in revenue, \$388,009 in use of fund balance, and \$2.1 million in use of PVCS and Net County Cost.

Administration - Decrease \$65,889 in appropriations to delete one vacant Account Clerk III to offset the revenue loss resulting from AB 1869 (legislation that discontinued collecting criminal administrative fees effective July 1, 2021.) In addition, a technical adjustment to increase appropriations for \$88,484 for PVCS carryover.

Community Corrections Partnership (CCP) – Technical adjustment to increase appropriations for \$1.9 million to reflect the CARE 2.0 funding approved in the CCP five-year plan by the Board of Supervisors on June 8, 2021. This includes four new vehicles approved in the plan. In addition, increase appropriations for \$263,117 to transfer the unused fund balance from County Operations - Focus on Prevention CARE 1.0 funds to CARE 2.0.

Corrections Performance Incentive Act (CPIA) – Increase \$388,009 appropriations to fund the first-year contract with Axon for the Body worn camera and Taser program, funded with Corrections Performance Incentive Fund. This includes staffing for the Bodycam program to consist of one Deputy Probation Officer III position, transferring in from Field Services, to lead and supervise, and one Staff Services Technician position to support the program.

Field Services - Increase \$1 million in appropriations for the transfer to Capital Projects to proceed with the Blue Gum parking lot repair project. \$1.2 million has already been transferred to a Capital Project fund in Fiscal Year 2019-2020 for this project, with a total cost of \$2.2 million to complete this project. The additional \$1 million will be funded with PVCS. In addition, increase \$700,000 in appropriations for the replacement of aging carpet, cubicles, and furniture in the Blue Gum offices, funded with PVCS. Furthermore, technical adjustment to increase appropriations by \$27,300 to reflect the Supervised Release File grant funding previously approved by the Board of Supervisors on July 13, 2021. Last, decrease appropriations by \$92,985 to reflect the transfer of one Deputy Probation Officer II to CPIA to offset the Deputy Probation Officer III cost for the Body worn Camera program.

Juvenile Commitment Facility - Technical adjustment to increase appropriations by \$219,060 for PVCS carryover.

Recommendation: It is recommended to increase appropriations by \$4.4 million, with a \$1.9 million increase in estimated revenue, \$388,009 use of department fund balance and a \$2.1 million use of PVCS and Net County Cost.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Corrections Performance Incentive Fund	\$ 4,156,214	\$ 940,748
Juvenile Justice Crime Prevention Act	\$ 4,705,680	\$ 1,115,080
Local Community Corrections	\$ 19,562,268	\$ 3,918,858
Ward Welfare Fund	\$ 318,701	\$ 61,800
Youtful Offender Block Grant	\$ 3,873,083	\$ 1,563,370
Probation Totals	\$ 32,615,946	\$ 7,599,856

Fixed Assets | Vehicles

The Probation Department has a total fleet of 61 vehicles and of those, one meets the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. In addition, the Department is adding four vehicles to their Fleet for the CARE 2.0 program, bringing the new total Fleet allocation to 65.

Staffing Allocation

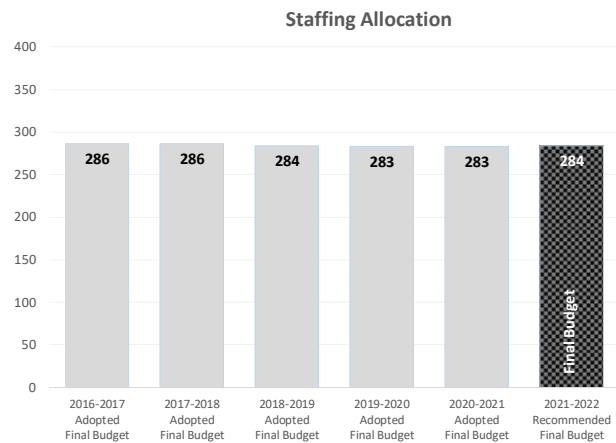
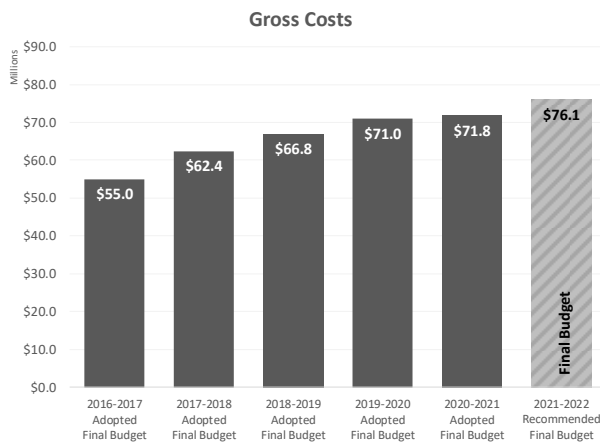
The 2021-2022 Final Budget includes a Department staffing allocation of 284 positions, an increase of one position over the 2020-2021 Adopted Final Budget allocation.

Staffing Recommendation: A request for a classification study was submitted off-cycle in 2020. The study has been completed and it is recommended to add a new classification of Probation Technician to support sworn staff with routine technical functions. The Probation Technician classification will be established with the same salary range and steps of the Community Services Officer classification, \$19.99 - \$24.30, AFSCME, SCEA, Bargaining unit B. It is also recommended to reclassify three block-budgeted Legal Clerk I/II/III positions to Probation Technician.

In addition, it is recommended to add one Staff Services Technician position to support the body-worn camera program. It is also recommended to transfer one block-budgeted Deputy Probation Officer I/II position from Field Services to CPIA and reclassify the position to Deputy Probation Officer III. This position will manage the body-worn camera program and improve public safety through increased operational transparency and accountability by auditing and evaluating footage for training opportunities and safety concerns, training field officers, and collecting and preparing footage for Public Records Act.

Furthermore, it is recommended to delete one vacant Account Clerk III position to help offset the revenue loss as a result of AB 1869.

Five-Year Historical Budget Trends



The recommended Final Budget of \$76.1 million represents an increase of \$4.3 million, or 6%, compared to Fiscal Year 2020-2021 Adopted Final Budget. Over the last five years, the cost increases were primarily attributed to the opening of the REACT Center and the Data Warehouse project in Fiscal Year 2017-2018, increased services for youth and salary increases due to labor negotiations in Fiscal Year 2018-2019, PVCS Carryover savings for Fiscal Year 2019-2020, replacement of IT equipment and increased contract costs in Fiscal Year 2020-2021, and increased CCP funding for CARE 2.0 and Blue Gum facility upgrades and repairs for Fiscal Year 2021-2022.

The recommended Final Budget includes a staffing allocation of 284 positions, an increase of one position compared to the 2020-2021 Adopted Final Budget allocation count. The previous five-year average annual decrease in staffing was 0.7%. Staffing has decreased in total by two positions over the past five years due to the loss of revenue from contracts and a steady decline in the juvenile population.

Key Challenges and Opportunities

Pre-Trial Release - On July 16, 2021, California Governor, Gavin Newsom, signed the 2021-2022 State budget. Included in the budget was \$140 million in funding for Fiscal Year 2021-2022 and \$70 million on-going to provide Courts and County Supervision Agencies with the resources necessary to support judicial officers in making pre-trial release decisions. Half of the Fiscal Year 2021-2022 funding is one-time funding that can be encumbered or expended for three fiscal years.

The Judicial Council will allocate the funding based on each county’s relative proportion of the state population that is 18 through 25 years of age. The Judicial Council has tentatively set Stanislaus County’s Fiscal Year 2021-2022 allocation at \$1,644,899 and \$899,036 on an on-going basis. The Judicial Council will consider the proposed allocations at its October 1, 2021, business meeting. Once the allocations are distributed, local Courts may keep as much as 30% of the funding for costs associated with pre-trial programs and practices. The department is actively meeting with the Court to discuss the local pre-trial release program, a prospective budget, and a Memorandum of Understanding.

Further complicating any discussions is Senate Bill (SB) 262, which establishes bail at \$0 for all misdemeanor and felony offenses, with the exception of serious and violent felonies and 17 other offenses. SB 262 has passed in the Senate, passed in the Public Safety Committee of the Assembly, and is now pending in the Appropriations

Committee of the Assembly. The possible passage of this bill will dramatically complicate the operation of any pre-trial release program.

SB 823 - California Department of Juvenile Justice (DJJ) - On September 30, 2020, California Governor, Gavin Newsom, signed Senate Bill (SB) 823, which made fundamental changes to California’s Juvenile Justice System. Senate Bill 823 prohibits any new admissions to California’s Department of Juvenile Justice (DJJ) beginning on July 1, 2021. On May 14, 2021, a trailer bill, SB 92, was passed, which formally closes all DJJ facilities on June 30, 2023. Anyone housed in DJJ’s three facilities on June 30, 2023, would be transferred back to their sending Counties. Senate Bill 823 also establishes the maximum age of jurisdiction at 25, which presents a potential housing challenge in a facility that houses much younger youth. Furthermore, historically, the department has sent very few sex offenders and female offenders to DJJ. In fact, from 2017 to the present, the department has committed just two female offenders to DJJ and zero sex offenders. Such low historic numbers make it exceedingly difficult to stand-up local programs for these populations, should one of those types of offenders receives a DJJ-like commitment in the future.

Vacancy Rates - The department continues to experience vacancies in a number of sworn and non-sworn classifications. Presently, there are 20 Deputy Probation Officer vacancies, which represents a 22% vacancy rate. There are six Legal Clerk vacancies, which represents a 22% vacancy rate. Lastly, there are 25 total vacancies in the Probation Corrections Officer I/II/III and Supervising Probation Corrections Officer classifications, which represents a 29% vacancy rate. The department continues to struggle to find qualified candidates for these positions.

ADA Barriers - Department staff have been working to categorize and prioritize the 700+ ADA barriers identified for the Juvenile Institutions and Juvenile Commitment Facility to develop a 5-Year plan to schedule and capture cost of completion of barrier removals. With the arrival of COVID-19 the Department’s priorities shifted, and this project has been delayed for a future budget cycle.

COVID-19 – On July 26, 2021, the California Department of Public Health made a series of orders related to vaccine verification, masking, and testing for workers in high-risk congregate settings. State and local correctional facilities and detention centers were specifically identified in the order as high-risk congregate settings. The department continues to work to ensure compliance with all state orders and that all workers and youth in the Juvenile Institutions remain safe. Compliance with prospective future state orders and keeping all youth and workers assigned to the Juvenile Institutions safe continues to remain a top priority for the department.

Budgets Contained within the Department

Administration (General Fund)

Funds administrative functional responsibilities including; staff development; human resources; contracts; collections; information technology support; budget and fiscal services and safety.

Community Corrections Partnership Plan (Special Revenue Fund)

Funds activities specific to the Probation component of the Community Corrections Partnership (CCP) with revenue received through 2011 realignment from state sales tax.

Corrections Performance Incentive Fund (Special Revenue Fund)

Funds received as a result SB 678 which established financial incentives for county probation departments to implement best practices identified by experts for reducing recidivism rates and, therefore, the number of revocations of probation to State prison.

Field Services (General Fund)

Funds a wide spectrum of public safety services including processing of juvenile arrests, offender supervision as well as services to offenders to assist in re-integrating into the community.

Institutional Services (General Fund)

Funds the operational and staffing costs for the Juvenile Hall and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs.

Juvenile Commitment Facility (General Fund)

Funds a 60-bed juvenile facility where offenders can receive increased counseling and participate in a vocational culinary arts program, Cognitive Behavioral Interventions, substance abuse counseling and anger management.

Juvenile Justice Crime Prevention Act (Special Revenue Fund)

Funds programs designed to reduce juvenile crime with grant revenue from 2011 realignment from State-wide sales tax.

Local Community Corrections (Special Revenue Fund)

Funds approved activities of the annual Community Corrections Partnership with revenue received through 2011 realignment from state sales tax.

Ward Welfare Fund (Special Revenue Fund)

Funds provide for the benefit, education and welfare of the wards and detainees in Juvenile Hall with revenue received from contracted Juvenile Hall telephones service.

Youthful Offender Block Grant (Special Revenue Fund)

Funds an effective continuum of services to respond to crime and delinquency relying on Block grant funds from 2011 realignment from State-wide sales tax.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Probation - Administration						
0100 0026050						
General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,617	\$921	\$1,545	\$1,591	\$1,591	\$0
Intergovernmental Revenue	\$175,927	\$165,705	\$153,275	\$147,393	\$147,393	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$841	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$431,464	\$477,394	\$480,178	\$494,583	\$494,583	\$0
Total Revenue	\$609,849	\$644,020	\$634,998	\$643,567	\$643,567	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	0	\$0	\$0	\$0
Total Funding Sources	\$609,849	\$644,020	\$634,998	\$643,567	\$643,567	\$0
Salaries and Benefits	\$2,923,772	\$3,059,037	\$2,986,870	\$3,081,422	\$3,104,017	\$22,595
Services and Supplies	\$334,537	\$260,378	\$385,950	\$384,418	\$384,418	\$0
Other Charges	\$546,488	\$598,146	\$624,203	\$626,795	\$626,795	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,804,797	\$3,917,561	\$3,997,023	\$4,092,635	\$4,115,230	\$22,595
General Fund Contribution	\$3,194,948	\$3,273,541	\$3,362,025	\$3,449,068	\$3,471,663	\$22,595
Total Allocated Positions	-	-	23	23	22	-1

Probation - Community Corrections Partnership						
0100 0026060 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$32,050	\$13,263	\$0	\$0	\$0	\$0
Charges for Service	\$4,487,250	\$4,157,255	\$5,869,378	\$6,245,026	\$8,109,641	\$1,864,615
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,519,300	\$4,170,518	\$5,869,378	\$6,245,026	\$8,109,641	\$1,864,615
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,519,300	\$4,170,518	\$5,869,378	\$6,245,026	\$8,109,641	\$1,864,615
Salaries and Benefits	\$3,493,986	\$3,326,219	\$4,771,982	\$5,147,629	\$6,465,244	\$1,317,615
Services and Supplies	\$760,682	\$603,769	\$872,261	\$863,737	\$1,448,854	\$585,117
Other Charges	\$57,582	\$57,530	\$42,135	\$45,170	\$85,170	\$40,000
Fixed Assets						
Equipment	\$0	\$0	\$0	\$0	\$185,000	\$185,000
Other Financing Uses	\$175,000	\$183,000	\$183,000	\$188,490	\$188,490	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,487,250	\$4,170,518	\$5,869,378	\$6,245,026	\$8,372,758	\$2,127,732
General Fund Contribution	(\$32,050)	\$0	\$0	\$0	\$263,117	\$263,117
Total Allocated Positions	-	-	32	33	33	0

Probation - Corrections Performance Incentive Fund						
1688 0026431 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$116,252	\$55,398	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$853,626	\$2,038,525	\$825,171	\$1,286,879	\$1,286,879	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$969,878	\$2,093,923	\$825,171	\$1,286,879	\$1,286,879	\$0
Use of Fund Balance/Retained Earnings	\$309,779	(\$825,290)	\$853,093	\$552,739	\$940,748	\$388,009
Total Funding Sources	\$1,279,657	\$1,268,633	\$1,678,264	\$1,839,618	\$2,227,627	\$388,009
Salaries and Benefits	\$656,526	\$682,283	\$855,254	\$880,912	\$1,036,997	\$156,085
Services and Supplies	\$125,915	\$48,042	\$294,000	\$300,762	\$532,686	\$231,924
Other Charges	\$84,493	\$173,914	\$171,832	\$172,751	\$172,751	\$0
Fixed Assets						
Equipment	\$186,259	\$100,000	\$90,000	\$210,000	\$210,000	\$0
Other Financing Uses	\$226,464	\$264,394	\$267,178	\$275,193	\$275,193	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,279,657	\$1,268,633	\$1,678,264	\$1,839,618	\$2,227,627	\$388,009
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	2	2	4	2

Probation - Field Services						
0100 0026100 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$39,745	\$28,619	\$6,000	\$6,180	\$6,180	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$901,550	\$840,881	\$861,703	\$880,054	\$907,354	\$27,300
Charges for Service	\$1,219,397	\$837,174	\$855,697	\$881,368	\$881,368	\$0
Miscellaneous Revenue	\$3,352	\$3,856	\$5,300	\$5,459	\$5,459	\$0
Other Financing Sources	\$148,813	\$148,455	\$148,455	\$155,878	\$155,878	\$0
Total Revenue	\$2,312,857	\$1,858,985	\$1,877,155	\$1,928,939	\$1,956,239	\$27,300
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,312,857	\$1,858,985	\$1,877,155	\$1,928,939	\$1,956,239	\$27,300
Salaries and Benefits	\$11,135,171	\$10,318,801	\$11,657,555	\$12,026,298	\$11,933,313	(\$92,985)
Services and Supplies	\$1,108,131	\$1,238,136	\$1,524,880	\$1,827,947	\$2,527,947	\$700,000
Other Charges	\$975,861	\$1,092,687	\$1,018,408	\$1,083,943	\$1,111,243	\$27,300
Fixed Assets						
Equipment	\$275,934	\$0	\$75,000	\$130,000	\$130,000	\$0
Other Financing Uses	\$0	\$100,000	\$0	\$0	\$1,000,000	\$1,000,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$9,990	\$14,774	\$13,700	\$14,200	\$14,200	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$13,505,087	\$12,764,398	\$14,289,543	\$15,082,388	\$16,716,703	\$1,634,315
General Fund Contribution	\$11,192,230	\$10,905,413	\$12,412,388	\$13,153,449	\$14,760,464	\$1,607,015
Total Allocated Positions	-	-	112	112	111	-1

Probation - Institutional Services						
0100 0026200 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$97	\$9	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,597,853	\$1,622,280	\$1,172,906	\$1,178,314	\$1,178,314	\$0
Charges for Service	\$86,639	\$755	(\$13,000)	(\$13,000)	(\$13,000)	\$0
Miscellaneous Revenue	\$0	\$946	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,684,589	\$1,623,990	\$1,159,906	\$1,165,314	\$1,165,314	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,684,589	\$1,623,990	\$1,159,906	\$1,165,314	\$1,165,314	\$0
Salaries and Benefits	\$6,035,600	\$6,125,089	\$5,796,996	\$5,985,460	\$5,985,460	\$0
Services and Supplies	\$1,108,985	\$1,204,201	\$1,143,778	\$1,169,533	\$1,169,533	\$0
Other Charges	\$620,123	\$712,575	\$686,090	\$730,717	\$730,717	\$0
Fixed Assets						
Equipment	\$78,344	\$97,730	\$150,000	\$135,000	\$135,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,843,052	\$8,139,595	\$7,776,864	\$8,020,710	\$8,020,710	\$0
General Fund Contribution	\$6,158,463	\$6,515,605	\$6,616,958	\$6,855,396	\$6,855,396	\$0
Total Allocated Positions	-	-	54	54	54	0

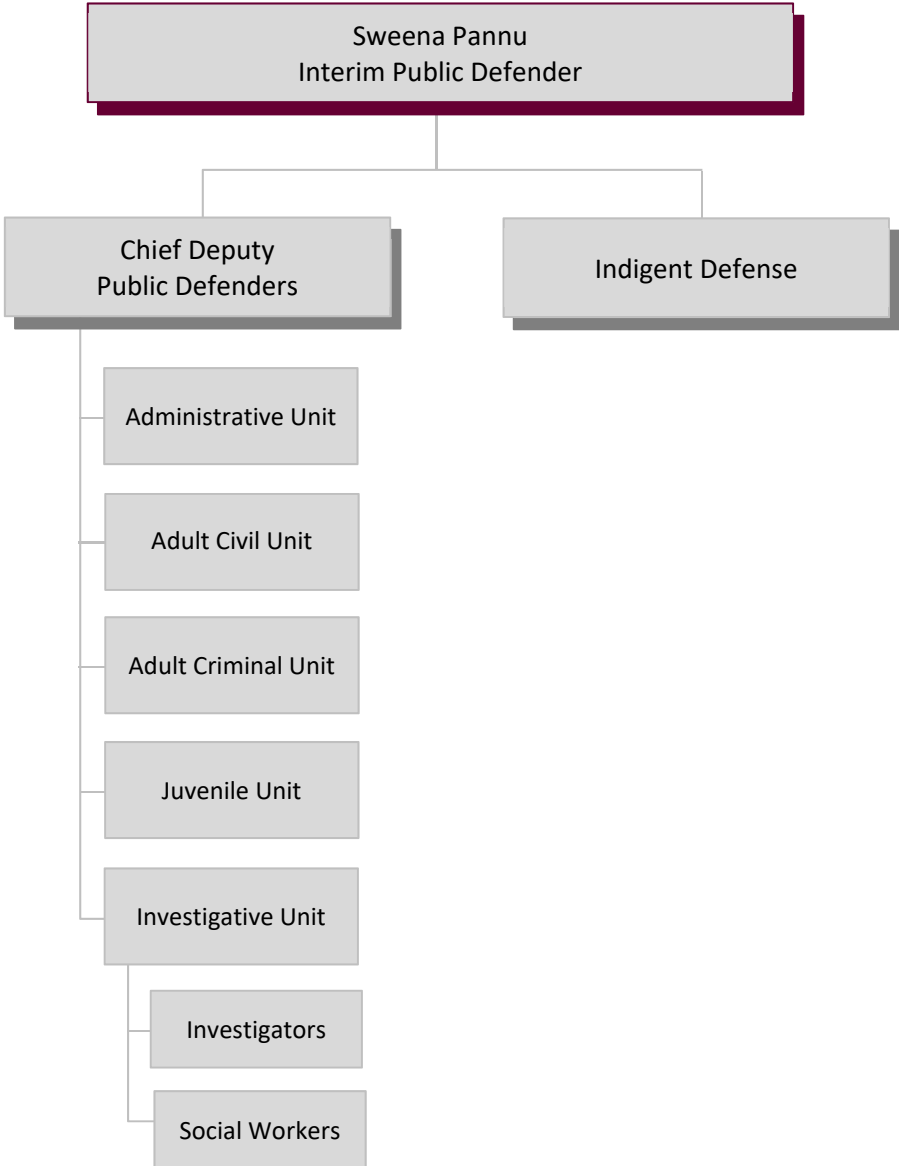
Probation - Juvenile Commitment Facility						
0100 0026070 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$772,134	\$689,613	\$412,000	\$424,360	\$424,360	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,030,459	\$1,141,673	\$1,155,221	\$1,196,148	\$1,196,148	\$0
Total Revenue	\$1,802,593	\$1,831,286	\$1,567,221	\$1,620,508	\$1,620,508	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,802,593	\$1,831,286	\$1,567,221	\$1,620,508	\$1,620,508	\$0
Salaries and Benefits	\$2,212,653	\$1,703,616	\$2,847,941	\$2,940,459	\$3,159,519	\$219,060
Services and Supplies	\$271,581	\$227,888	\$294,545	\$301,320	\$301,320	\$0
Other Charges	\$534,722	\$561,427	\$616,293	\$624,490	\$624,490	\$0
Fixed Assets						
Equipment	\$92,750	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,196,800	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,308,506	\$2,492,931	\$3,758,779	\$3,866,269	\$4,085,329	\$219,060
General Fund Contribution	\$2,505,913	\$661,645	\$2,191,558	\$2,245,761	\$2,464,821	\$219,060
Total Allocated Positions	-	-	29	29	29	0

Probation - Juvenile Justice Crime Prevention Act						
1798 0026395 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$141,126	\$53,327	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,361,486	\$2,381,841	\$1,499,372	\$1,499,372	\$1,499,372	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,502,612	\$2,435,168	\$1,499,372	\$1,499,372	\$1,499,372	\$0
Use of Fund Balance/Retained Earnings	(\$527,203)	(\$580,547)	\$1,034,196	\$1,115,080	\$1,115,080	\$0
Total Funding Sources	\$1,975,409	\$1,854,621	\$2,533,568	\$2,614,452	\$2,614,452	\$0
Salaries and Benefits	\$1,565,911	\$1,353,984	\$1,850,899	\$1,906,125	\$1,906,125	\$0
Services and Supplies	\$274,525	\$302,982	\$485,904	\$509,449	\$509,449	\$0
Other Charges	\$134,973	\$197,655	\$196,765	\$198,878	\$198,878	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,975,409	\$1,854,621	\$2,533,568	\$2,614,452	\$2,614,452	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	15	15	15	0

Probation - Local Community Corrections						
1679 0026481 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$22,194,092	\$21,733,062	\$18,827,867	\$22,589,270	\$22,589,270	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$22,194,092	\$21,733,062	\$18,827,867	\$22,589,270	\$22,589,270	\$0
Use of Fund Balance/Retained Earnings	(\$680,027)	(\$15,573)	\$9,781,050	\$3,918,858	\$3,918,858	\$0
Total Funding Sources	\$21,514,065	\$21,717,489	\$28,608,917	\$26,508,128	\$26,508,128	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$816,077	\$728,027	\$1,055,690	\$1,055,690	\$1,055,690	\$0
Other Charges	\$20,697,988	\$20,989,462	\$27,553,227	\$25,452,438	\$25,452,438	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$21,514,065	\$21,717,489	\$28,608,917	\$26,508,128	\$26,508,128	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Probation - Ward Welfare Fund						
1765 0026420 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$20,127	\$29,784	\$20,600	\$20,600	\$20,600	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$20,127	\$29,784	\$20,600	\$20,600	\$20,600	\$0
Use of Fund Balance/Retained Earnings	\$25,457	\$12,270	\$61,800	\$61,800	\$61,800	\$0
Total Funding Sources	\$45,584	\$42,054	\$82,400	\$82,400	\$82,400	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$45,584	\$42,054	\$82,400	\$82,400	\$82,400	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$45,584	\$42,054	\$82,400	\$82,400	\$82,400	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Probation - Youthful Offender Block Grant						
1698 0026406 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,105,050	\$1,944,712	\$1,745,994	\$1,745,994	\$1,745,994	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,105,050	\$1,944,712	\$1,745,994	\$1,745,994	\$1,745,994	\$0
Use of Fund Balance/Retained Earnings	\$169,897	\$518,613	\$1,458,726	\$1,563,370	\$1,563,370	\$0
Total Funding Sources	\$2,274,947	\$2,463,325	\$3,204,720	\$3,309,364	\$3,309,364	\$0
Salaries and Benefits	\$902,406	\$932,632	\$1,560,517	\$1,607,332	\$1,607,332	\$0
Services and Supplies	\$141,810	\$175,443	\$278,519	\$289,819	\$289,819	\$0
Other Charges	\$40,071	\$35,122	\$33,768	\$35,254	\$35,254	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,190,660	\$1,320,128	\$1,331,916	\$1,376,959	\$1,376,959	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,274,947	\$2,463,325	\$3,204,720	\$3,309,364	\$3,309,364	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	16	16	16	0



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Public Defender

	FY 2020-2021 Adopted Final Budget	FY 2021-2022 Recommended Final Budget
Budget Summary:		
Total Revenue	\$1,327,764	\$2,034,553
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$13,390,372	\$14,796,827
General Fund Contributions	\$12,062,608	\$12,762,274
% Funded by General Fund	90.1%	86.3%
Total Allocated Positions	51	58

Department Services and Programs

The Public Defender provides legal services to indigent persons who are parties to criminal proceedings, certain civil proceedings, and juvenile court proceedings.

The **Adult Criminal Unit** provides legal representation to indigent persons accused of committing a crime or violating conditions of supervision. This Unit provides representation in several specialty courts including Drug Court, Homeless Court, Mental Health Court and Veterans Treatment Court. These courts are run in a collaborative manner, which means the judge, district attorney, public defender, and probation officer work together to assess the needs of the client and develop a treatment plan designed to help the client. This Unit also responds to requests for a “Fresh Start” from previously convicted successful individuals wishing to “clean their records” to pursue employment, housing, and other important opportunities.

The **Adult Civil Unit** provides legal representation to clients who are the subject of civil commitment proceedings, due to a diagnosed mental disorder or developmental disability. The Public Defender also advocates for those who are the subject of conservatorship proceedings, working to safeguard the due process protections and constitutional rights of these highly vulnerable clients.

The **Juvenile Unit** is responsible for providing zealous representation of children who appear in juvenile court due to allegations that they have broken a law or violated a condition of supervision. Juvenile advocacy includes collaboration with the court,

probation, community-based organizations, and the District Attorney’s Office, to ensure that the needs of these children are met through education, guidance, and treatment consistent with the child’s best interest. The Department also represents indigent parents who face a loss of parental rights in dependency matters and children who have been harmed, or are at risk of being harmed, due to abuse or neglect by caregivers.

The **Administrative Unit** supports and assists all units in all facets of their respective duties.

The **Investigative Unit** supports the attorneys in investigating and preparing cases for negotiation and trial. The investigators and paralegals are critical to the work of the Public Defender. In addition, paralegals prepare hundreds of motions per year to help clients overcome barriers to employment, housing, education, public benefits and civic participation. Beginning in Fiscal Year 2020-2021, two permanent fulltime caseworkers will be incorporated into this unit, as well as a behavioral health clinician. These employees will support attorneys in providing a holistic approach to the representation of their clients, by assessing the criminogenic needs of the clients, creating re-entry plans, and supporting advocacy for alternatives to incarceration and rehabilitative services for clients suffering from substance abuse and mental health disorders.

Indigent Defense When the Department is unable to represent an indigent individual because of a legal conflict of interest, independent counsel must be appointed. For this purpose, the County has

contracted with an Indigent Criminal Assignment Oversight Administrator, who administers the contracts of appointed attorneys. Attorney fees,

expert witness fees, and investigation costs that arise in these cases are paid from the Indigent Defense fund.

Board of Supervisors Priority Area



The Public Defender supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>	
Mission Statement	To ensure and promote justice, reduce recidivism, and provide zealous advocacy through client-centered high quality legal representation that protects the liberty and constitutional rights of indigent persons accused of crimes	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	New and opened files per year over the last five fiscal years	Number of expungement requests filed per year for the last five years
Two-Year Objectives	<i>Expand</i> the Department's postconviction relief program, enabling County residents to improve their housing and employment opportunities	
	<i>Transition</i> from a "paper-heavy" to a "paper-light" office, improving efficiency and reducing cost to the taxpayers	
	<i>Develop</i> holistic defense model of representation with the hiring of two caseworkers and embedding of a Behavioral Health and Recover Services Mental Health clinician, to expand sentencing options, facilitate diversion, and enhance rehabilitative success for clients	
	<i>Expand</i> the investigation unit to achieve parity with the District Attorney's office and to come into compliance with American Bar Association guidelines and standards, with the addition of administrative support and the hiring of at least three additional special investigators, subject to Board of Supervisors' approval or the procurement of external funding	
	<i>Redirect</i> Department resources from representation of indigent litigants in dependency, family court, and child support matters toward murder cases (50+ active) and backlog of other criminal matters resulting from diminished court operations during the COVID-19 pandemic	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Public Defender							
0100 0027000 General Fund							
Total Revenue	\$944,906	\$1,345,525	\$1,187,805	\$1,071,605	\$1,071,127	\$1,371,081	78.12%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$6,349,828	\$7,098,126	\$7,897,691	\$8,960,638	\$8,848,285	\$9,673,299	91.47%
Net County Cost	\$5,404,922	\$5,752,601	\$6,709,886	\$7,889,033	\$7,777,158	\$8,302,218	93.68%

The trend in the Public Defender budget has been a gradual increase in costs due to an increase in salaries and benefits and the cost of doing business. The Department saw significant increases in revenue and Gross Costs in Fiscal Year 2017-2018 due to one-time projects and new contracted services. There is roughly a \$400,000 revenue increase in the Public Defender fund in Fiscal Year 2017-2018 largely attributed to funds that were budgeted from the Department's realignment deferred revenue account, \$341,000 of which was moved into operating revenue in Fiscal Year 2017-2018 and was used for a document scanning service contract. Additional positions and costs were added to this budget in Fiscal Year 2018-2019 to fund two new positions and a contract for two social workers funded with Community Corrections Partnership (CCP) funds. Costs in Fiscal Year 2019-2020 include \$633,232 in Prior Year Carry Over Savings. Costs in Fiscal Year 2020-2021 include a part-time Behavioral Health Clinician, funded with CCP, and a Legal Clerk funded through the Indigent Defense budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Public Defender - Indigent Defense							
0100 0027500 General Fund							
Total Revenue	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	100.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$4,264,909	\$4,137,137	\$3,574,314	\$3,385,931	\$3,164,597	\$4,239,583	74.64%
Net County Cost	\$4,174,909	\$4,047,137	\$3,484,314	\$3,295,931	\$3,074,597	\$4,149,583	74.09%

The Gross Costs and Net County Cost for the Public Defender Indigent Defense substantially decreased in Fiscal Year 2018-2019 and 2019-2020, due to the impact of a new contract for Indigent Defense Legal Assignment and Oversight Services. The Fiscal Year 2019-2020 Legal Budget included \$900,000 in carry-over savings from the prior year to support the new contractor in implementing the conflicts model. This balance was returned to the General Fund at 2019-2020 fiscal year end. In addition, savings from the implementation of the conflict model is anticipated to be ongoing and \$400,000 is included as an appropriations reduction starting in Fiscal Year 2020-2021. Costs in Fiscal Year 2020-2021 include funding a Legal Clerk position by transferring funding to the Public Defender budget.

Department Summary

Public Defender						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$652,830	\$634,704	\$583,644	\$1,184,024	\$1,184,024	\$0
Charges for Service	\$508,775	\$525,707	\$744,120	\$850,529	\$850,529	\$0
Miscellaneous Revenue	\$0	\$716	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,161,605	\$1,161,127	\$1,327,764	\$2,034,553	\$2,034,553	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,161,605	\$1,161,127	\$1,327,764	\$2,034,553	\$2,034,553	\$0
Salaries and Benefits	\$7,828,906	\$7,882,374	\$7,810,545	\$8,847,245	\$9,329,593	\$482,348
Services and Supplies	\$3,904,348	\$3,485,653	\$4,610,244	\$4,541,118	\$4,541,118	\$0
Other Charges	\$571,086	\$585,478	\$939,883	\$895,733	\$895,733	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$636	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$42,229	\$58,741	\$29,700	\$30,383	\$30,383	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$12,346,569	\$12,012,882	\$13,390,372	\$14,314,479	\$14,796,827	\$482,348
General Fund Contribution	\$11,184,964	\$10,851,755	\$12,062,608	\$12,279,926	\$12,762,274	\$482,348
Total Allocated Positions	-	-	51	57	58	1

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$13.7 million, funded by \$1.4 million in estimated revenue and \$12.3 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$14.3 million, funded by \$2 million in estimated revenue, and \$12.3 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations and estimated revenue by \$610,163.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Public Defender – The following adjustments have been approved in previous Fiscal Year 2020-2021 budget cycles and a Grant Board agenda item: Transfer appropriations of \$80,000 from Indigent Defense budget to the Public Defender budget for the annual cost of Legal Clerk III position, approved in the 2020-2021 Mid-year Financial Report, funded by use of Net County Cost. Increase appropriations and estimated revenue of \$535,000 for positions to support the Indigent Defense Grant Program, approved by a separate Board item on March 2, 2021. Furthermore, increase appropriations and revenue by \$75,163 for a part-time Mental Health Clinician from Behavioral Health and Recovery Services, approved in the 2020-2021 First Quarter Financial Report and funded with Community Corrections Partnership funding.

Indigent Defense – Transfer appropriations of \$80,000 from Indigent Defense to Public Defender budget for the annual cost of a Legal Clerk III position approved in the 2020-2021 Mid-year Financial Report.

Recommendation: It is recommended to increase appropriations and estimated revenue by \$610,163.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 57 positions, an increase of six positions over the 2020-2021 Adopted Final Budget allocation. Included in the Fiscal Year 2020-2021 First Quarter Financial report was the addition of one block-budgeted Legal Clerk I/II/III position to support staff with clerical duties and provide quality services to clients and the transfer in of two block-budgeted Social Worker III/IV/V positions from Community Services Agency to support defendants and their families. In addition, on March 2, 2021 (BOS 2021-0069), two block-budgeted Attorney I-V positions and one block-budgeted Special Investigator I/II position were added to reduce the backlog of felony and misdemeanor cases.

The Proposed Budget does not include any additional staffing adjustments.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$14.8 million, funded by \$2 million in estimated revenue, and \$12.8 million in Net County Cost. This is an increase of \$482,348 from the 2021-2022 Adopted Proposed Budget. This is primarily due to the addition of one new Business Administrative Manager position and PVCS carryover.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Public Defender - Increase \$101,470 in appropriations to add one new Manager I/II position to act as the Business Administrative Manager. This position will be responsible for administrative and operational oversight of the Department, including budget, fiscal, contracts and grant administration, and provide oversight of the clerical staff. The Public Defender office has not addressed the lack of administrative staffing needs for many years, with most of these responsibilities ultimately falling on the Department Head. With the added complexities the department has been facing the last couple of years, and growth of clerical staff, there is a critical need for the Department to add a full-time Business Administrative Manager to assist with the Administrative functions and relieve the Public Defender and Chief Deputy Attorneys so they may focus on their legal obligations. In addition, a technical adjustment is recommended to increase \$380,878 in appropriations for PVCS carryover.

Recommendation: It is recommended to increase appropriations by \$482,348, funded with PVCS.

Fixed Assets | Vehicles

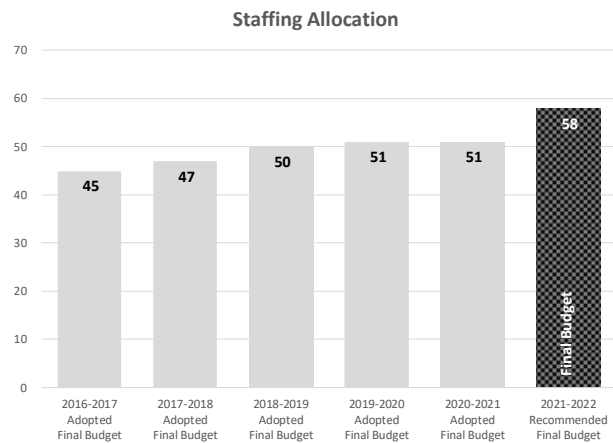
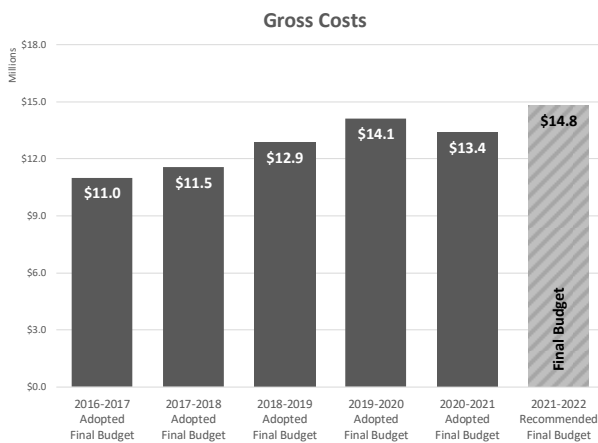
The Public Defender Office has a total fleet of three vehicles; of those, zero meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 58 positions, an increase of seven positions over the 2020-2021 Adopted Final Budget allocation.

Staffing Recommendation: It is recommended to add one block-budgeted Manager I/II position to serve as the Business Administrative Manager. The position will provide overall leadership and management of the business and operational functions of the Department including fiscal, budget, human resources, contracts, and general operations functions.

Five-Year Historical Budget Trends



The recommended Final Budget of \$14.8 million represents an increase of \$1.4 million or 10.4% from Fiscal Year 2020-2021 Adopted Final Budget. The five-year gross cost increase is primarily due to the increase of staff positions.

The recommended Final Budget includes a staffing allocation of 58 positions, an increase of seven positions compared to 2020-2021 Adopted Final Budget allocation count. The previous five-year annual average increase in staffing was 2.6%. Staffing has increased in total by 13 positions over the past five years to address the impacts of statutory and decisional law, support the CARE initiative, and augment essential services to criminal defenders.

Key Challenges and Opportunities

Reduced Court Operations and Increasing Workloads - The Department continues to face key challenges with the large number of special circumstances homicide cases and cases involving charges carrying life sentences. These challenges have been amplified significantly with reduced court operations (particularly jury trials) resulting from the COVID-19 pandemic, creating an increasing backlog in workload, as well as attrition of several senior attorneys over the past year. The Department's attorneys (as well as conflicts-counsel) will continue to require ancillary resources, such as forensic psychological services, expert witness testimony, and mitigation specialists, in order to adequately represent these clients. Services associated with these types of cases are anticipated to be costly and necessary.

Arrest-to-Reentry Process - Over the course of the past year, numerous gaps have been identified in the existing arrest-to-reentry process for justice-involved adolescents and adults in Stanislaus County. This is particularly the case for those suffering from mental disorders, developmental disorders, and co-occurring substance abuse disorders. The Case Worker program is designed to address this need through linkage to local service programs.

CCP- Case Worker Program - The case worker program funded through Community Corrections Partnership has shown positive results for our clients, especially with connecting them to services and resources that are available in the County. Since May 2021, there were 82 total cases handled and currently, there are 73 open cases. Among these cases, there were 131 connections to services and resources, including mental health treatment, substance use disorder treatment, housing, and counseling. In the upcoming year, the Department will continue building bridges to close those gaps as the internal social case worker program develops.

Information Technology - The Department will continue to develop its information technology systems, to better manage, coordinate and organize cases and case materials. The Department is in the process of identifying the electronic case management system which best suits an ever-developing client-centered and team-based law firm of this size.

Postconviction Relief Program - The Department has expanded and streamlined its postconviction relief program to give more county residents a “Fresh Start” in terms of employment and housing. This area of representation has expanded over time and includes many new avenues of relief and has impacted the resources of the office. It is highlighted that for the July 1, 2020 through August 20, 2021 period, the office has processed approximately 631 Fresh Start Applications.

Budgets Contained within the Department

Public Defender (General Fund)

Funds costs of legal representation of indigent defendants.

Indigent Defense (General Fund)

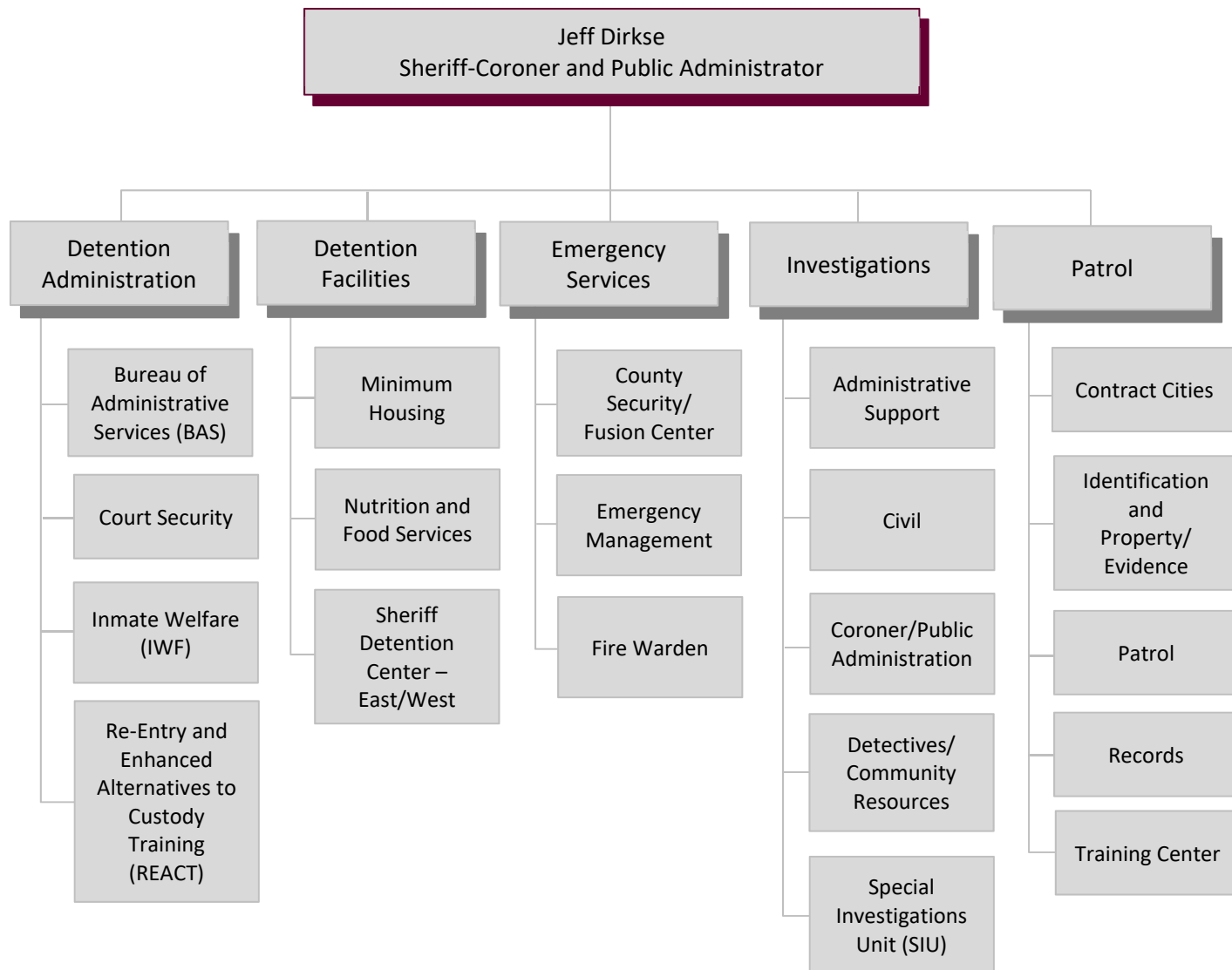
Funds those costs for indigent defense that are not provided by the Public Defender’s Office primarily due to conflicts of interest.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Public Defender						
0100 0027000 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$652,830	\$634,704	\$583,644	\$1,184,024	\$1,184,024	\$0
Charges for Service	\$418,775	\$435,707	\$654,120	\$760,529	\$760,529	\$0
Miscellaneous Revenue	\$0	\$716	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,071,605	\$1,071,127	\$1,237,764	\$1,944,553	\$1,944,553	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,071,605	\$1,071,127	\$1,237,764	\$1,944,553	\$1,944,553	\$0
Salaries and Benefits	\$7,828,330	\$7,882,374	\$7,810,545	\$8,847,245	\$9,329,593	\$482,348
Services and Supplies	\$518,993	\$321,056	\$472,789	\$483,663	\$483,663	\$0
Other Charges	\$571,086	\$585,478	\$939,883	\$895,733	\$895,733	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$636	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$42,229	\$58,741	\$29,700	\$30,383	\$30,383	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,960,638	\$8,848,285	\$9,252,917	\$10,257,024	\$10,739,372	\$482,348
General Fund Contribution	\$7,889,033	\$7,777,158	\$8,015,153	\$8,312,471	\$8,794,819	\$482,348
Total Allocated Positions	-	-	51	57	58	1

Public Defender - Indigent Defense						
0100 0027500 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$0
Salaries and Benefits	\$576	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,385,355	\$3,164,597	\$4,137,455	\$4,057,455	\$4,057,455	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,385,931	\$3,164,597	\$4,137,455	\$4,057,455	\$4,057,455	\$0
General Fund Contribution	\$3,295,931	\$3,074,597	\$4,047,455	\$3,967,455	\$3,967,455	\$0
Total Allocated Positions	-	-	0	0	0	0



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Sheriff

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$48,927,242	\$50,574,933
Use of Fund Balance/ Retained Earnings	\$7,079,619	\$5,720,346
Gross Costs	\$172,913,583	\$179,505,043
General Fund Contributions	\$116,906,722	\$123,209,764
% Funded by General Fund	67.6%	68.6%
Total Allocated Positions	767	786

Department Services and Programs

The **Detention Administration** Division of the Sheriff’s Office provides administrative support for the Detention Facilities, staff training as well as programming and court management oversight for inmates. The Division opened the REACT Center that was funded by Senate Bill 1022 (SB 1022) Project in Fiscal Year 2017-2018. This facility has 288 transitional jail beds and a programming services center to prepare inmates for re-entry into the community. The opening of REACT has allowed the Sheriff’s Department to close the Men’s Jail and convert it into a Court Holding Facility in downtown Modesto. The Detention Administration division is also responsible for the Inmate Welfare and Cal ID programs.

The **Detention Facilities** Division of the Sheriff’s Office provides housing for incarcerated adults in Stanislaus County. This housing provides for the care, custody and safe control of incarcerated adults and is provided within the custodial facilities of Sheriff Detention Center – East/West, Minimum Housing Units 1 and 2, and the Re-Entry and Alternatives to Custody Training (REACT) sites. The Detention Division also administers programs for alternatives to incarceration that consist of the Alternative Work Program, Home Detention and Work Furlough. In March of 2017, the Detention Division opened a 552 bed Adult Detention Facility that was funded by the Public Safety and Offender Rehabilitation Service Act, Assembly Bill 900 (AB900). Having all the detention facilities in one location has been a goal of the County since the 1980’s and is a major accomplishment.

The **Emergency Services** Division of the Sheriff’s Office provides emergency management, mutual aid, county security and fire services throughout the County. As the Operational Area Coordinator (OAC) for the County, the OES is responsible for fulfilling local government and Operational Area State mandates identified in the California Code of Regulations, establishing the Standardized Emergency Management System (SEMS). These responsibilities include maintaining a functional Emergency Operations Center (EOC) for the Operational Area (OA), the coordination of emergency activities that exceed the day-to-day level, and the coordination of mutual aid requests as well as communication between local government and the State. The Fire Warden acts as the Fire and Rescue Operational Area Coordinator (OAC) for Stanislaus County. As the OAC, the Fire Warden is responsible for the planning, coordination, and deployment of fire mutual aid resources. The Fire Warden is also the liaison between local fire agencies and the County; provides staff aid to fire districts with financial issues including development impacts, revenue projections, budget analysis, fees and assessments, and represents County Fire agencies on various local and State committees and workgroups. The County Security Program provides direct support for potential threats to County operations which could impact the safety and security of County staff and customers. This includes staff training and the assessment of County facilities, security-related incident management, and cybersecurity.

The **Investigations** Division of the Sheriff’s Office provides for the management, policy direction and oversight of all functions of the Sheriff’s Department. It is also responsible for the records management of the department and timely and accurate civil services to the Citizens of Stanislaus County. The Sheriff’s Department also provides security to the Superior Court of Stanislaus County. The Investigations Division also includes the Vehicle Theft Unit (StanCATT), California Multi-jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET), Special Investigations Unit (SIU), Civil Process Fees and Justice Assistance Grant (JAG)

which budgets fall under this division and support the functions contained therein.

The **Patrol** Division of the Sheriff’s Office provides law enforcement services in the unincorporated areas of Stanislaus County, including but not limited to the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida. This division also provides contracted law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson. There are also many specialty units that are included as part of the Patrol budget as well as Records, Property and Evidence, Identification Unit, Training Center and the Drivers Training (EVOC) budget.

Board of Supervisors Priority Area



The Sheriff supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>	
Mission Statement	Protecting our communities by building trust, reducing crime, and promoting safety through enforcement, prevention and education	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Deputy Sheriff Staffing and Response Time	Average Length of Jail Stay
Two-Year Objectives	Complete the Needs Assessment and Master Plan for activation of Phase III of the Adult Detention Expansion Facility and Phase II of the REACT Facility	
	Negotiate a new Court Security agreement with the Stanislaus County Superior Court to align expenditures with revenue while still ensuring public safety	
	Complete the Technology Innovation and Implementation Plan for upgrades for detention, patrol, records, criminal investigations and fire prevention services	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - Administration							
0100 0028100 General Fund							
Total Revenue	\$1,184,090	\$1,008,756	\$896,616	\$896,424	\$1,147,312	\$1,106,688	103.67%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$10,245,383	\$11,495,185	\$11,856,629	\$13,750,680	\$12,873,955	\$13,690,075	94.04%
Net County Cost	\$9,061,293	\$10,486,429	\$10,960,013	\$12,854,256	\$11,726,643	\$12,583,387	93.19%

The Sheriff Administration fund has had a steady increase in costs due to the normal cost of doing business. Revenue has stayed consistent throughout the past five years with a right size of civil service and gun permits in 2019 that caused a reduction. An increase in Fiscal Year 2020-2021 was due to COVID-19 related revenue. Most costs are covered by general fund contribution.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - Adult Detention Expansion							
0100 0028400 General Fund							
Total Revenue	\$785,935	\$3,264,915	\$6,017,493	\$6,546,844	\$7,668,703	\$6,402,167	119.78%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$3,149,928	\$11,620,189	\$18,693,505	\$19,274,774	\$20,365,151	\$20,463,517	99.52%
Net County Cost	\$2,363,993	\$8,355,274	\$12,676,012	\$12,727,930	\$12,696,448	\$14,061,350	90.29%

The Sheriff Adult Detention Expansion fund has had a steady increase in cost due to the normal cost of doing business and additional Community Correction Partnership (CCP) revenue received than was projected in the budget. Fiscal Year 2016-2017 only accounted for a fourth of the fiscal year based on the phased opening of the AB900 Public Safety Expansion project. In addition, in Fiscal Year 2018-2019 the Jail Medical contract was moved to this budget from a CEO budget and represents approximately \$4 million of increase between Fiscal Year 2017-2018 and 2018-2019. An increase in Fiscal Year 2020-2021 was due to COVID-19 related costs and revenue.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - CAL ID Program							
1703 0028600 Special Revenue Fund							
Total Revenue	\$478,441	\$486,504	\$513,958	\$532,455	\$529,495	\$518,625	102.10%
Use of Fund Balance	\$121,691	(\$257,055)	(\$132,501)	(\$1,611)	(\$74,951)	\$635,961	-11.79%
Gross Costs	\$600,132	\$229,449	\$381,457	\$530,844	\$454,544	\$1,154,586	39.37%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Sheriff Cal ID fund has carried a consistent fund balance that has increased over time. The fund balance is being used for a major project that began in Fiscal Year 2016-2017 to update Live Scan machines and BlueCheck devices that are used by law enforcement officers throughout the County. This project is set to be completed in Fiscal Year 2021-2022 due to COVID-19 related delays. There was also a position added in Fiscal Year 2019-2020 which resulted in increased costs.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - CAL-MMET							
1780 0028889 Special Revenue Fund							
Total Revenue	\$713,153	\$718,106	\$790,532	\$733,511	\$732,716	\$705,490	103.86%
Use of Fund Balance	\$456,038	\$40,782	(\$69,006)	(\$49,720)	\$55,174	\$113,530	48.60%
Gross Costs	\$1,169,191	\$758,888	\$721,526	\$683,791	\$787,890	\$819,020	96.20%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Sheriff Cal-MMET fund has kept a steady amount of revenue over the last five years through 2011 Realignment. Gross Costs were much higher in Fiscal Year 2016-2017 due to critical Long Ranger Helicopter repairs included in those years and supported by increased use of fund balance.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - Civil Process Fee							
1768 0028840 Special Revenue Fund							
Total Revenue	\$242,946	\$201,332	\$219,624	\$181,348	\$122,810	\$184,314	66.63%
Use of Fund Balance	\$75,058	\$5,330	\$110,326	\$78,006	\$160,341	\$126,489	126.76%
Gross Costs	\$318,004	\$206,662	\$329,950	\$259,354	\$283,151	\$310,803	91.10%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Sheriff Civil Process Fee fund has had a steady fund balance over the past five years that has been used to compensate for the lost revenue for check disbursements that are no longer handled by the Sheriff’s Office for the State. The reduction in revenue has now leveled off and a base revenue projection has been established. Gross Costs have remained fairly consistent over the last five years.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - Contract Cities							
0100 0028239 General Fund							
Total Revenue	\$10,144,580	\$11,015,302	\$12,172,188	\$12,442,775	\$12,524,871	\$13,261,392	94.45%
Use of Fund Balance	-	-	-	-	-	-	-
Gross Costs	\$10,161,855	\$11,015,302	\$12,271,654	\$12,780,254	\$12,524,871	\$13,263,016	94.43%
Net County Cost	\$17,275	\$0	\$99,466	\$337,479	\$0	\$1,624	0.00%

The Sheriff Contract Cities fund has had a steady increase in costs due to the normal cost of doing business. There is usually no General Fund Contribution for this budget due to the Cities of Riverbank, Patterson, Waterford and Hughson contracting law enforcement services with the Sheriff’s Office. For Fiscal Year 2018-2019 and 2019-2020, there is a county cost sharing agreement in place with Riverbank, Patterson and Waterford to cover 50% of the increased cost experienced with the addition of the Deputy Sheriff II classification in exchange for increased flexibility in staffing assignments in periods of critical need.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - County Fire Service Fund							
1725 0017100 Special Revenue Fund							
Total Revenue	\$1,617,306	\$1,708,952	\$1,793,725	\$2,052,232	\$2,185,686	\$1,803,000	121.22%
Use of Fund Balance	(\$320,629)	(\$376,139)	\$140,224	(\$332,711)	(\$326,218)	\$478,433	-68.18%
Gross Costs	\$1,509,665	\$1,545,801	\$2,146,937	\$1,932,509	\$2,072,456	\$2,494,421	83.08%
Net County Cost	\$212,988	\$212,988	\$212,988	\$212,988	\$212,988	\$212,988	100.00%

The Sheriff County Fire Service Fund moved from the CEO’s Office to the Sheriff’s Office in Fiscal Year 2020-2021. The Less than County Wide Fire Tax continues to exceed expectations growing with property value, funding services that include: Fire Prevention, Fire Investigation Unit (FIU), training, communication and administration functions for County-wide Fire Departments governed by the Fire Authority JPA.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - Court Security							
176C 0028370 Special Revenue Fund							
Total Revenue	\$5,085,454	\$5,210,770	\$5,283,392	\$5,255,444	\$7,208,340	\$7,147,082	100.86%
Use of Fund Balance	\$322,196	(\$110,048)	(\$700,614)	\$341,014	(\$1,332,019)	(\$1,207,176)	110.34%
Gross Costs	\$5,484,932	\$5,186,227	\$5,512,770	\$5,856,633	\$6,155,448	\$6,219,033	98.98%
Net County Cost	\$77,282	\$85,505	\$929,992	\$260,175	\$279,127	\$279,127	100.00%

The Sheriff Court Security fund has seen a steady increase in costs due to the cost of doing business and a much slower growth in revenue. Due to a court ruling, the County reimbursed funds that had been used to pay for direct administrative costs in Fiscal Year 2018-2019 in the amount of \$705,721 which contributed to an increase in fund balance. In Fiscal Year 2020-2021, additional revenue was received due to Realignment Backfill received from the State of California in the amount of \$1.8 million. The projected fund balance is expected to be depleted within the next few years.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - Detention							
0100 0028300 General Fund							
Total Revenue	\$9,905,026	\$9,513,155	\$10,946,747	\$11,822,496	\$20,361,334	\$20,474,225	99.45%
Use of Fund Balance	-	-	-	-	-	-	-
Gross Costs	\$39,322,636	\$41,269,603	\$54,100,673	\$58,921,068	\$61,766,219	\$63,964,099	96.56%
Net County Cost	\$29,417,610	\$31,756,448	\$43,153,926	\$47,098,572	\$41,404,885	\$43,489,874	95.21%

The Sheriff’s Detention fund has had a steady increase in Gross Costs due to normal cost of doing business increases. Revenue has stayed consistent throughout the past five years with the exception of Fiscal Year 2020-2021 which included COVID-19 CARES Act CRF Presumptive Eligibility revenue. Most of the costs associated with this Legal Budget Unit are covered by General Fund Contribution. There was an increase in Gross Costs and revenue starting in Fiscal Year 2018-2019 due to the Jail Medical contract being shifted from a CEO budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - Driver Training Program							
1769 0028870 Special Revenue Fund							
Total Revenue	\$140,012	\$184,277	\$96,922	\$234,921	\$275,373	\$242,000	113.79%
Use of Fund Balance	\$1,668	(\$29,355)	\$20,174	(\$55,447)	(\$50,331)	(\$14,715)	342.04%
Gross Costs	\$141,680	\$154,922	\$117,096	\$179,474	\$225,042	\$227,285	99.01%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Sheriff Drivers Training Program has stayed consistent over the past five years. Fiscal Years ending in an odd number tend to have lower revenue than the even numbered fiscal years. This is due to how the Drivers Training program is set up in outside law enforcement agencies, however, is in the process of being updated by the Police Officer Standards and Training (POST). Fiscal Year 2020-2021 is an outlier due to billings that were not completed the prior fiscal year and agencies catching up on training due to COVID-19.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - Federal Asset Forfeiture							
176Q 0028383 Special Revenue Fund							
Total Revenue	\$0	\$0	\$201,634	\$21,876	\$5,845	\$0	0.00%
Use of Fund Balance	\$0	\$0	(\$201,634)	\$166,381	\$2,781	\$31,626	8.79%
Gross Costs	\$0	\$0	\$0	\$188,257	\$8,626	\$31,626	27.28%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Sheriff Federal Asset Forfeiture fund was set up due to changes in the asset forfeiture guidelines that moved these funds from Trust Funds to Special Revenue Funds. This fund is used as needed based on expenditures at the Sheriff’s Office that are allowed by the Department of Justice and is projected to be spent in Fiscal Year 2021-2022.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - Jail Commissary / Inmate Welfare							
4081 0028509 Enterprise Fund							
Total Revenue	\$2,408,630	\$1,764,091	\$1,890,382	\$2,343,587	\$2,465,750	\$2,136,000	115.44%
Use of Fund Balance	(\$639,143)	\$68,829	\$259,509	(\$279,012)	\$253,103	\$834,063	30.35%
Gross Costs	\$1,769,487	\$1,832,920	\$2,149,891	\$2,064,575	\$2,718,853	\$2,970,063	91.54%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Sheriff Jail Commissary/Inmate Welfare fund has had a steady increase in both revenue and Gross Costs due to the normal cost of doing business. Revenue was higher than normal in Fiscal Year 2016-2017, due to an incentive payment received from the inmate calling provider contract. Current state legislation is pending on reducing the amount of revenue received which may have an impact to inmate programs.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - Justice Assistance Grant							
1799 0028610 Special Revenue Fund							
Total Revenue	\$1,166,782	\$362,187	\$155,748	\$21,600	\$323,788	\$500,621	64.68%
Use of Fund Balance	(\$764)	\$15	\$0	(\$54)	\$1	\$0	0.00%
Gross Costs	\$1,166,018	\$362,202	\$155,748	\$21,546	\$323,789	\$500,621	64.68%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Sheriff Justice Assistance Grant (JAG) fund has accounted for two different Byrne JAG grants that the Department has received. The Department continues to spend the prior year grants. Multiple grant years are awarded and spent at various times as needed so there is no consistency in the Gross Costs and revenue cycles.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - OES/Fire Warden							
0100 0015500 General Fund							
Total Revenue	\$293,717	\$272,450	\$254,638	\$1,249,760	\$2,730,580	\$2,404,706	113.55%
Use of Fund Balance	-	-	-	-	-	-	-
Gross Costs	\$2,068,138	\$2,488,993	\$1,888,132	\$3,007,290	\$4,624,308	\$4,781,572	96.71%
Net County Cost	\$1,774,421	\$2,216,543	\$1,633,494	\$1,757,530	\$1,893,728	\$2,376,866	79.67%

The Sheriff OES/Fire Warden fund has had a steady increase in Gross Costs due to normal cost of doing business increases. Revenue has stayed consistent throughout the past five years and most of the costs are covered by General Fund Contribution. There was an increase in Gross Costs and revenue starting in Fiscal Year 2019-2020 due to the activation of the Emergency Operations Center (EOC) for the COVID-19 pandemic.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - OES Grants							
1666 0015552 Special Revenue Fund							
Total Revenue	\$0	\$0	\$0	\$12,587,698	\$312,542	\$647,098	48.30%
Use of Fund Balance	\$0	\$0	\$0	(\$6,223,059)	\$2,664,831	\$6,202,649	42.96%
Gross Costs	\$0	\$0	\$0	\$6,364,639	\$2,977,373	\$6,849,747	43.47%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Sheriff OES Grants fund accounts for two different funding sources. In 2019-2020, the Office of Emergency Services received funding from the state for Fire Communications and Public Safety Power Shutoff Resiliency and these funds are expected to be spent by the end of Fiscal Year 2021-2022.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - OES Homeland Security Grants							
1670 0017370 Special Revenue Fund							
Total Revenue	\$605,197	\$674,242	\$367,121	\$445,323	\$159,248	\$1,122,720	14.18%
Use of Fund Balance	\$9,917	(\$20,816)	\$20,969	(\$2,222)	\$598,822	\$1,985	30167.36%
Gross Costs	\$615,114	\$653,426	\$388,090	\$443,101	\$758,070	\$1,124,705	67.40%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Sheriff OES Homeland Security Grants fund are individual multi-year grants that provide SEMS/NIMA, HazMat and Fire training; emergency operations planning assistance to our Operational Area partners as well as communications equipment to enhance clear communication and interoperability. All unspent funds are rolled forward until spent or the end of the grant period.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - OES Water Resources Grant							
1660 0017420 Special Revenue Fund							
Total Revenue	\$1,555	(\$1,583)	\$45,004	\$44,365	\$41,037	\$89,490	45.86%
Use of Fund Balance	\$67	\$1,583	(\$1,641)	\$15,320	\$2,065	\$43,102	4.79%
Gross Costs	\$1,622	\$0	\$43,363	\$59,685	\$43,102	\$132,592	32.51%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Sheriff OES Water Resources Grant was a grant awarded in 2016 for the development of a county flood emergency plan. All unspent funds are rolled forward until spent or the end of the grant period.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - Operations							
0100 0028200 General Fund							
Total Revenue	\$2,930,737	\$3,050,867	\$2,936,484	\$4,847,678	\$14,487,119	\$13,230,602	109.50%
Use of Fund Balance	-	-	-	-	-	-	-
Gross Costs	\$32,491,375	\$34,368,588	\$39,210,568	\$42,224,420	\$47,584,357	\$49,906,465	95.35%
Net County Cost	\$29,560,638	\$31,317,721	\$36,274,084	\$37,376,742	\$33,097,238	\$36,675,863	90.24%

The Sheriff Operations budget has had a steady increase in costs due to the normal cost of doing business. Revenue has stayed consistent throughout the past five years. The exceptions would be Fiscal Year 2020-2021 due to Presumptive Eligibility and other costs related to the COVID-19 Response, funded with CARES Act CRF Funds which offset Net County Cost.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - SDEA Federal Asset Forfeiture							
176Q 0028380 Special Revenue Fund							
Total Revenue	\$0	\$0	\$772,518	\$15,000	\$84,737	\$0	0.00%
Use of Fund Balance	\$0	\$0	(\$690,897)	\$284,783	\$21,994	\$172,756	12.73%
Gross Costs	\$0	\$0	\$81,621	\$299,783	\$106,731	\$172,756	61.78%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Sheriff SDEA Federal Asset Forfeiture fund was added to the Sheriff budget in Fiscal Year 2018-2019 and was set up due to changes in the asset forfeiture guidelines that moved these funds from Trust Funds to Special Revenue accounts. This fund is used on an as needed basis for Federally allowable expenditures to support the needs for the Stanislaus Special Investigations Unit (SIU) formally known as the Stanislaus Drug Enforcement Agency (SDEA).

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Sheriff - Vehicle Theft Unit							
1715 0028825 Special Revenue Fund							
Total Revenue	\$478,144	\$484,676	\$490,903	\$499,312	\$515,145	\$478,180	107.73%
Use of Fund Balance	\$306,079	\$81,044	(\$46,210)	(\$98,404)	\$75,507	\$113,727	66.39%
Gross Costs	\$784,223	\$565,720	\$444,693	\$400,908	\$590,652	\$591,907	99.79%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Sheriff Vehicle Theft Unit costs and revenue have fluctuated over the last five years. The Department also used fund balance to purchase several License Plate Reader (LPR) units to use throughout the County in Fiscal Year

2016-2017 resulting in the increase in costs. Costs were lower in Fiscal Years 2018-2019 and 2019-2020 due to vacancies.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Sheriff - CAL ID Program	\$554,042	\$432,350	\$689,405	\$821,907	\$823,518
Sheriff - CAL-MMET	\$642,027	\$185,989	\$145,208	\$214,213	\$263,933
Sheriff - County Fire Service Fund	\$1,895,121	\$2,215,751	\$2,591,890	\$2,451,666	\$2,784,377
Sheriff - Civil Process Fee	\$1,454,791	\$1,379,733	\$1,374,403	\$1,264,077	\$1,186,071
Sheriff - Court Security	\$495,098	\$172,902	\$282,950	\$983,563	\$642,550
Sheriff - Dedicated Funds	\$328,391	\$0	\$0	\$0	\$0
Sheriff - Driver Training Program	\$51,738	\$50,070	\$79,424	\$59,250	\$114,697
Sheriff - Federal Asset Forfeiture	\$0	\$0	\$0	\$314,095	\$35,139
Sheriff - Jail Commissary / Inmate Welfare	\$1,317,919	\$1,957,063	\$1,883,612	\$1,624,104	\$1,903,115
Sheriff - Justice Assistance Grant	(\$803)	(\$39)	(\$54)	(\$54)	\$0
Sheriff - OES Grants	\$0	\$0	\$0	\$0	\$6,223,059
Sheriff - OES Homeland Security Grants	(\$29,688)	(\$39,605)	(\$18,789)	(\$39,758)	(\$37,536)
Sheriff - OES Water Resources Grant	\$0	(\$67)	(\$1,650)	(\$9)	(\$15,329)
Sheriff - Vehicle Theft Unit	\$570,888	\$264,810	\$183,765	\$229,975	\$328,379
Sheriff - SDEA Federal Asset Forfeiture	\$0	\$0	\$0	\$578,436	\$406,229
Total Fund Balance	\$7,279,524	\$6,618,957	\$7,210,164	\$8,501,465	\$14,658,202

*Note: Only Listed for Non-General Fund Units

Cal ID Program has carried a consistent fund balance that has increased over time. Beginning in Fiscal Year 2016-2017, a major phased project of updating Livescan and blue check devices began most of the fund balance will be exhausted by the end of Fiscal Year 2021-2022.

Cal-MMET's fund balance had a steady increase in fund balance due to staffing shortages in Fiscal Years 2013-2018. A majority of the fund balance was used to fund the Long Ranger Helicopter repairs in Fiscal Year 2016-2017.

Civil Process Fee has had a steady fund balance over the past five years. The fund balance has not been spent down significantly over the past few years due to the uncertainty of check disbursements in which the state was no longer contracting with the Sheriff's Department for Employment Development Department (EDD) wage garnishment services. The department has now established a base line and will be using the fund balance for pending upgrades needed for the Civil Division.

County Fire Service Fund has had a consistent fund balance throughout the past five years. The Fire Authority has a plan to spend down the fund balance to help fund special operations and training for use within the County.

Court Security costs have continued to go up at a rate higher than the revenue being received. Due to a court ruling, the County reimbursed funds that had been used to pay for direct administrative costs in Fiscal Year 2018-2019 in the amount of \$705,721 which contributed to an increase in fund balance. The fund balance is expected to be exhausted in the next two to three years. Sheriff and CEO leadership continue to work with the Courts for a plan to reduce costs to be more in line with the State Revenue.

Drivers Training Program has had a consistent fund balance throughout the past five years. The fund balance is maintained due to possible changes in reimbursement from local law enforcement agencies as well as the Commission on Peace Officer Standards and Training (POST) which has not had consistent funding over the years.

Federal Asset Forfeiture fund was created in Fiscal Year 2018-2019 due to changes in Federal asset forfeiture guidelines. This fund holds the Justice and Treasury funds and is used for special projects at the Sheriff’s Office.

Jail Commissary/Inmate Welfare has had a gradual increase in fund balance the past five years. These funds are used for inmate related costs only and the department will be using some of this fund balance over the next couple of years to increase the programs and other services available to the inmates.

Justice Assistance Grant’s fund balance varies over the years due to the timing of payables and receivables during the reimbursable grant periods and when the funds are awarded.

OES Grants fund balance was established with funding received from the State of California in Fiscal Year 2019-2020.

OES Homeland Security Grants fund balance varies over the years due to the timing of cash received, accounts payables and receivables during the reimbursable grant periods and when the funds are awarded.

OES Water Resources Grant fund balance varies over the years due to the timing of cash received, accounts payables and receivables during the reimbursable grant period.

Vehicle Theft Unit’s fund balance has increased during the past few years due to vacancies in the program. This vacancy has been filled and the funding is being used for major projects tied to vehicle theft like license plate readers (LPR) devices throughout the County.

SDEA Federal Asset Forfeiture fund was created in Fiscal Year 2018-2019 due to changes in Federal asset forfeiture guidelines. This fund holds the Justice and Treasury funds and is used to support the needs for the Sheriff’s Special Investigations Unit (SIU).

Department Summary

Sheriff	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$1,710,365	\$1,800,999	\$1,600,000	\$1,700,000	\$1,700,000	\$0
Licenses, Permits, Franchises	\$284,133	\$407,396	\$296,275	\$296,275	\$296,275	\$0
Fines, Forfeitures, Penalties	\$36,986	\$134,292	\$34,778	\$35,729	\$35,729	\$0
Revenue from use of Assets	\$329,901	\$118,169	\$36,421	\$36,477	\$36,477	\$0
Intergovernmental Revenue	\$27,618,681	\$34,753,678	\$13,561,943	\$13,770,667	\$13,993,299	\$222,632
Charges for Service	\$29,952,278	\$31,604,230	\$31,265,370	\$32,122,736	\$32,329,236	\$206,500
Miscellaneous Revenue	\$2,555,722	\$2,872,010	\$1,952,455	\$1,954,613	\$2,183,917	\$229,304
Other Financing Sources	\$286,583	\$2,183,083	\$180,000	\$0	\$0	\$0
Total Revenue	\$62,774,649	\$73,873,857	\$48,927,242	\$49,916,497	\$50,574,933	\$658,436
Use of Fund Balance/Retained Earnings	(\$6,156,736)	\$2,059,674	\$7,079,619	\$5,720,346	\$5,720,346	\$0
Total Funding Sources	\$56,617,913	\$75,933,531	\$56,006,861	\$55,636,843	\$56,295,279	\$658,436
Salaries and Benefits	\$109,928,631	\$113,931,390	\$108,176,210	\$113,496,128	\$116,849,049	\$3,352,921
Services and Supplies	\$36,021,564	\$41,403,708	\$39,570,939	\$41,184,437	\$41,784,693	\$600,256
Other Charges	\$10,935,325	\$13,257,490	\$12,343,709	\$12,932,099	\$12,832,099	(\$100,000)
Fixed Assets						
Buildings & Improvements	\$387,361	\$191,103	\$2,511,600	\$0	\$186,000	\$186,000
Equipment	\$9,442,603	\$7,258,356	\$10,148,276	\$3,318,714	\$4,702,614	\$1,383,900
Other Financing Uses	\$3,073,853	\$1,190,934	\$180,000	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$545,752)	\$11,607	(\$17,151)	(\$12,312)	(\$12,312)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$3,162,900	\$3,162,900
Gross Costs	\$169,243,585	\$177,244,588	\$172,913,583	\$170,919,066	\$179,505,043	\$8,585,977
General Fund Contribution	\$112,625,672	\$101,311,057	\$116,906,722	\$115,282,223	\$123,209,764	\$7,927,541
Total Allocated Positions	-	-	767	769	786	17

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$161.2 million, funded by \$47 million in estimated revenue, \$923,174 in department fund balance/retained earnings, and \$113.3 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$170.9 million, funded by \$49.9 million in estimated revenue, \$5.7 million in department fund balance/retained earnings and \$115.3 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$9.7 million with a \$2.9 million increase in estimated revenue, resulting in a \$4.8 million increase in the use of department fund balance/retained earnings and a \$2 million increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$5.7 million in available fund balance/retained earnings on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

CAL ID Program – Replacement of a vehicle based on age/mileage requirements, used for transportation of equipment related to LiveScan maintenance and repairs for all Law Enforcement agencies, requiring an increase to Fixed Asset appropriations funded by the use of \$40,000 from fund balance. In addition, a technical adjustment to decrease appropriations in Salaries and Benefits by \$16,905 to align with Salary Projector estimates for Fiscal Year 2021-2022.

Contract Cities – Technical adjustment to increase appropriations and estimated revenue by \$365,837 to align with the salary projector estimates for Fiscal Year 2021-2022. Increase appropriations and estimated revenue for an increase in estimated dispatch costs of \$44,567, and \$10,000 for replacement equipment needed for the Waterford Sheriff deputies.

County Fire Service Fund – Increase appropriations by \$250,000 to support Modesto Fire Department’s Level I HazMat Response Team, funded by an increase in estimated revenue of \$59,936 from the Less than County-Wide Fire Tax (LTCW), and use of \$190,064 from fund balance. In addition, a technical increase in appropriations and estimated LTCW revenue by \$40,064 to align with Salary Projector estimates for Fiscal Year 2021-2022.

Court Security – Increase appropriations by \$1,806,346 due to an increase in court salaries, funded by an increase of \$975,570 in Realignment revenue from the State budget and use of \$830,776 in fund balance. The Spending Plan was created based on an artificially low Fiscal Year 2020-2021 base that anticipated a significant loss of realignment revenue due to the projected impacts on Statewide sales tax. Since that time the revenue has demonstrated a much-improved position than was originally projected and is sufficient to fund a fully staffed budget level.

Detention – Increase in appropriations in Fixed Assets for the replacement of three vehicles meeting Fleet replacement requirements, used for transportation of inmates, requiring a general fund contribution of \$220,000.

Office of Emergency Services (OES) Fire Warden – Technical adjustment to increase appropriations and estimated revenue by \$40,000 to establish the remaining budget for the Fiscal Year 2020 Emergency Management Performance Grant Program COVID-19 Supplemental Award.

OES Grants – Technical adjustments for the following grant items:

- Establish the remaining budget for Fiscal Year 2020-2021 Community Power Resiliency funding from Cal-OES with an increase in appropriations of \$247,098 and use of fund balance, as previously approved by the Board of Supervisors on November 10, 2020.

- Establish the remaining budget for the 2019 Pre-Disaster Mitigation Grant with an increase in appropriations and estimated revenue of \$295,000, as previously approved by the Board on November 24, 2020.
- Establish the remaining budget for the AB109 Emergency Communications and Equipment Infrastructure Grant with an increase to appropriations of \$3,331,139, which includes Fixed Assets of \$1,074,979, funded with \$3,331,139 use of fund balance, as previously approved by the Board on November 26, 2019.

OES Homeland Security Grants – Technical adjustment to establish the remaining budget for the 2019 Homeland Security Grant and the addition of the 2020 Homeland Security Grant. Increase estimated revenue and appropriations by \$1,021,094, as previously approved by the Board on May 12, 2020.

OES Water Resources Grant – Technical adjustment to establish the remaining budget for the Flood Emergency Response Grant with an increase to appropriations and estimated revenue of \$71,650, as previously approved by the Board on August 2, 2016.

Operations – Replacement of 23 public safety vehicles based on age/mileage requirements with an increase in appropriations of \$1,415,450, funded by Net County Cost. Add five new patrol vehicles used to conduct law enforcement services with an increase in appropriations of \$319,250, funded by use of Net County Cost. In the past few years, the Sheriff’s Office increased staffing and patrol hours, however patrol vehicles have not been cycled out aggressively enough. Historically, the threshold is 100,000 miles before a patrol vehicle is cycled out. This has unofficially been pushed to 130,000 miles until replacements can be procured.

Vehicle Theft Unit – Increase appropriations and use of fund balance by \$175,000 to cover the costs of the District Attorney position assigned to Stanislaus County Auto Theft Taskforce (StanCATT) that was not included in the 2021-2022 Spending Plan.

Recommendation: It is recommended to increase appropriations by \$9.7 million, with a \$2.9 million increase in estimated revenue, \$4.8 million increase in department fund balance/retained earnings and a \$2 million increase in Net County Cost.

Fixed Assets | Vehicles

The Department has a total fleet of 507 vehicles; of those, 27 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. It is also recommended to add five new patrol vehicles to the Sheriff’s fleet, resulting in a new total of 512.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 769 positions, an increase of two positions over the 2020-2021 Adopted Final Budget allocation. Included in the Fiscal Year 2020-2021 First Quarter Financial report was the addition of one Community Services Officer position to support the Anti-Tobacco and Electronic Nicotine to Minors’ program. In addition, one Data Scientist position was added in the 2020-2021 Adopted Midyear Financial Report to be used for Countywide data analysis and dashboarding, along with future data mining needs.

Staffing Recommendation: It is recommended to reclassify upward one Confidential Assistant III to Confidential Assistant IV to align departmental needs, along with current and anticipated job duties of the position, with the appropriate classification.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$179.5 million, funded by \$50.6 million in estimated revenue, \$5.7 million use of department fund balance, and \$123.2 million in Net County Cost. This is an increase of \$8.6 million from 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Increase appropriations by \$8.6 million, funded with \$7.9 million in PVCS and Net County Cost, and \$658,436 in department revenue. The Final Budget appropriations are primarily due to adding positions and vehicles to support the Salida Substation, adding positions and increased network security and infrastructure due to Sheriff-Office of Emergency Services' (OES) expanding IT needs, replacement of several fixed assets and special equipment due to age or safety concerns, and right-sizing staff by adding civilian staff to relieve sworn staff from performing support work and instead allowing them to perform sworn deputy duties. Additionally, \$5.8 million of the appropriations are due to technical adjustments, as listed below.

Salida Substation – Increase \$772,400 in appropriations, which includes staff and one-time costs, to add six new positions (one Sergeant and five Deputy Sheriffs), with four new vehicles. The ongoing annual costs associated with these positions total approximately \$900,000. The Sheriff's Office had to close the Salida Substation during the economic downturn and the entire community has since been covered by one Deputy that also patrols additional areas. There now is a need to re-establish a substation to address the concerns brought forward by the residents of Salida, to increase the presence in that community and provide a greater level of service.

Information Technology – Increase \$263,000 in appropriations due to the department's expanding IT needs. With the Sheriff's Office recent incorporation of OES, the need for network support has increased to include additional facilities, network devices, VOIP phones, application servers, and increased personnel to support. Recommendations in Final budget include increasing the bandwidth and data speeds, replacing network switches, upgrading the evidence management system software program, and adding an additional Systems Engineer and Application Specialist to provide OES and GIS support. The Application Specialist support was previously provided by County ITC through an embedded staff employee; however, Sheriff-OES's IT needs have grown to where a full-time department-allocated position would be most efficient to retain.

Additional Staffing – In addition to the six positions for the Salida Substation and two positions for IT, it is recommended to add an additional nine positions, with estimated appropriations of \$776,600. This includes administrative positions, civilian staff positions to allow Deputy Sheriffs to be re-assigned to sworn duties, a position for the Body Worn Camera program, a Sergeant for City of Riverbank, and two positions for training. Further detail is provided below under Staff Recommendations.

Additional Fixed Assets and Special Equipment – Estimated increase in appropriations of \$966,500, of which \$921,000 is one-time costs. This includes:

- HVAC system units for two wire rooms to control temperate settings so equipment performs optimally and does not overheat and cut down on the lifespan of the computer rooms.
- Replacement of old kitchen equipment that are at or nearing the end of their lifespan. This includes a boiler, dishwasher, tumble chiller, and refrigeration unit.
- Replacement of wooden furniture in the inmate cells and dayrooms at the Sheriff Detention Center-West. All remaining wooden desks will be replaced with steel, and non-stationary chairs will be replaced with stationary, anchored stools for inmate and staff safety and security.

- Portable X-Ray machine replacement for the Bomb Team. The existing X-Ray machine is outdated and no longer serviceable by the manufacturer. A new replacement will increase the safety of the bomb squad and provide better service to the community.
- In-Suit Communication System for a Bomb Suit to allow the bomb squad to communicate with down-range bomb technicians without placing their safety in jeopardy.
- Rifle-rated ballistic shields for Patrol for increased safety. Currently the department uses pistol-rated shields; however, they are not rated for potential rifle attacks.
- Dry Suit Replacements for the Dive Team. The Dive Team currently uses dry suits for missions that are leaking and not fit for the current team members. The suits are an essential piece of equipment for dive team missions.
- Body Worn Cameras (BWC) for the CERT team to assist with critical incidents, civil unrest and crowd control requests within the community and inside the facilities. Currently, the CERT team must use the Patrol team's pool cameras, adding extra wear and tear, added tracking of re-assigned cameras, and creating a possibility of a shortage of cameras for the Patrol staff should there be a large critical event requiring usage of BWCs.

Summary of Technical Adjustments – Increase estimated \$5.8 million in appropriations for the following:

- \$2.4 million in PVCS Carryover.
- \$2.7 million in Carryover for support services HVAC and Minimum Housing Medical/Office Space Project, the property and evidence room HVAC project and previously approved training center upgrades per Fiscal Year 2020-2021 Year-End agenda report.
- \$484,000 for seven replacement vehicles (replace five damaged vehicles and two State transportation vehicles) and vehicle adjustment costs due to prices rising since Proposed Budget, offset by \$229,304 in estimated insurance revenue proceeds.
- \$137,881 in appropriations for the High Intensity Drug Trafficking Areas (HIDTA) grant to recognize the additional revenue to be received, and \$84,751 to establish the budget for the CHP grant, taken to the Board on July 27, 2021.

Three Sheriff Legal Budget Units (OES Grants, Homeland Security and Water Resource Grant) will need to be adjusted either due to negative cash balance, negative fund balance and/or use of fund balance going over the balance. All of these grants will end up with a zero balance as they are reimbursable grants and the department will work with the Auditor's Office to clear out these balances during the fiscal year.

Recommendation: It is recommended to increase appropriations by \$8.6 million, with a \$658,436 increase in estimated revenue, and \$7.9 million use in PVCS and Net County Cost.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
CAL-ID Program	\$ 895,308	\$ 138,645
Cal-MMET	208,758	140,452
Civil Process Fee	1,025,730	(50,449)
County Fire Service Fund	3,110,595	194,936
Court Security	1,974,569	830,776
Driver's Training Program	165,028	(9,050)
Federal Asset Forfeiture	25,711	-
Jail Commissary/Inmate Welfare	1,644,598	607,686
Justice Assistance Grants	-	-
OES Grants	3,537,818	3,578,237
OES Homeland Security	(636,359)	-
OES Water Resources Grant	(17,200)	-
SDEA Federal Asset Forfeiture	388,990	176,679
Vehicle Theft	252,872	112,434
Sheriff Total	\$ 12,576,418	\$ 5,720,346

Fixed Assets | Vehicles

With the 2021-2022 Adopted Proposed Budget, the Department has a total fleet of 512 vehicles. In the 2021-2022 Final Budget, seven vehicles are qualified for replacement, which includes five damaged vehicles and two State Transportation vehicles. It is also recommended to add five new vehicles to the Sheriff's fleet allocation. This includes four vehicles for the Salida Substation and one for the City of Riverbank, resulting in a new total of 517.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 786 positions, an increase of 19 positions over the 2020-2021 Adopted Final Budget allocation.

Staffing Recommendation: It is recommended to add the following 17 new positions:

- One block-budgeted Manager I/II position in Administration to provide mid-level management support to the Finance Division by running the day-to-day operations of the division;
- One Confidential Assistant II position in Administration to assist with payroll duties and other HR assigned duties;
- One block-budgeted System Engineer I/II in Administration to provide network support to the Office of Emergency (OES) expansion and activation requirements. This position will also provide updates and security support to all systems and help with the Geographical Information System (GIS)/ESRI deployments;
- One block-budgeted Application Specialist I/II/III position in Administration to support the Help Desk team, along with OES expansion and activation requirements;

- One Sergeant position in Contract Cities for the City of Riverbank to perform administrative duties and supervise staff, thereby allowing Riverbank Police Services to assign the current patrol supervisors to a swing shift schedule;
- Two Community Services Officer positions in Adult Detention to support the Scheduling Team with the increased scheduling duties of the facilities and address the scheduling issues by centralizing the daily duties and tasks. This will allow the department to reassign the current Deputy Sheriff-Custodial position responsible for the scheduling to training to keep up with changing policies, laws and increased staff.
- One Community Services Officer position in Adult Detention to coordinate supply distribution at the Detention Center – West facility and allow the Department to reassign the current Deputy Sheriff-Custodial position responsible for this task to Support Services where high-level inmates are currently working, to enhance safety and security for the public, civilian staff, and inmates;
- One Sergeant position and five block-budgeted Deputy Sheriff I/II positions in Operations to provide increased law enforcement services to the community of Salida;
- One block-budgeted Deputy Sheriff I/II position to become the Professional Standards and Training Coordinator for the Department;
- One Community Services Officer in Operations to serve as the Training Coordinator for the CSO classification; and
- One Staff Services Technician in Operations to support the oversight and management of the body-worn camera program.

It is also recommended to reclassify one Community Service Officer position to Staff Services Technician to support the body-worn camera program.

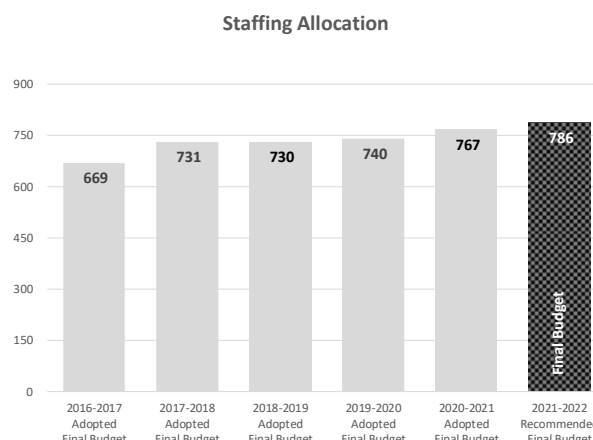
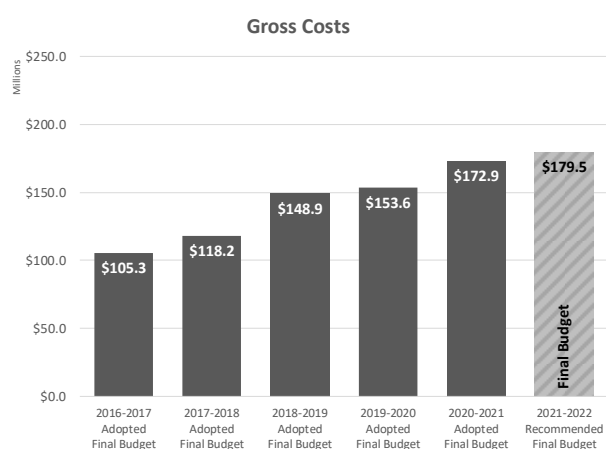
In addition, it is recommended to transfer one Storekeeper II position from Administration to Operations to better align with fiscal impacts.

A request for classification studies was submitted in the 2020-2021 Final Budget. The studies have been completed and it is recommended to reclassify one Administrative Secretary position to Confidential Assistant II to assist with payroll duties and other HR assigned duties. It is also recommended to reclassify one Legal Clerk IV position to block-budgeted Supervising Legal Clerk I/II to supervise, monitor, and evaluate performance, implement progressive discipline, and ensure work is performed accurately and timely. This position will be used as a shift supervisor.

Furthermore, six Security Officer positions and one block-budgeted Legal Clerk I/II/III position are recommended for study to determine if their current duties and responsibilities are in alignment with their current classification designations. Lastly, one new classification of Deputy Coroner is also recommended for study to update the classification and salary scale. It is recommended that the Board directs staff to conduct the study to add this new classification, and add six new Deputy Coroner positions, no later than Midyear.

To note: It is intended to bring to the Board through a separate agenda item or no later than the Midyear budget, a recommendation of adding back six new Deputy Coroner positions to relieve four Deputy Sheriffs currently performing coroner duties. CEO-HR will conduct a study to update the classification and salary scale. The Deputy Coroner classification was previously deleted in 2010, during an economic downturn.

Five-Year Historical Trends



The recommended Final Budget of \$179.5 million represents an increase of \$6.6 million, or 3.8% compared to Fiscal Year 2020-2021 Adopted Final Budget. Over the last five years, Gross Costs have increased primarily due to Adult Detention Expansion Phase 1 and 2 in Fiscal Year 2016-2017 and Fiscal Year 2017-2018 which accounted for an additional 80 positions; the addition of Jail Medical to the Sheriff’s budget from the Chief Executive Office in Fiscal Year 2018-2019; and the addition of Office of Emergency Services and Fire Warden’s Office in Fiscal Year 2020-2021 which accounted for an additional 18 positions.

The recommended Final Budget includes a staffing allocation of 786 positions, an increase of 19 positions compared to the 2020-2021 Adopted Final Budget. The previous five-year average annual increase in staffing was 4.3%. Staffing has increased in total by 117 positions over the past five years primarily due to AB 900 Public Safety Center Expansion Projects, enforcement activities of illegal cannabis operations, and transfer in of the Office of Emergency Services/Fire Warden.

Key Challenges and Opportunities

Trial Court Security Funding/Agreement - Trial Court Security funding through 2011 Public Safety Realignment is not sufficient to cover the minimum service level, which includes 43 positions, identified in the Court Security Services Agreement between the Stanislaus County Superior Court (Superior Court) and the County. While Trial Court Security Account (TCSA) funds have seen modest year over year growth, they have not kept pace with expenditure growth. The current agreement expired in 2014 and despite negotiations has not been successfully updated. Until a new agreement is in place, the Department will continue to work with the Superior Court to minimize costs while still providing safe working conditions. A new agreement will need to be settled before the new courthouse is opened due to the additional courtrooms the Superior Court will gain.

Shooting Range - Currently, the Sheriff, Probation and District Attorney’s Office rely upon the Modesto Police Department (MPD) range for both regular personnel training as well as the POST Academy class. The use of MPD’s range, located at the West Main Avenue facility near Patterson, continues to pose several scheduling issues regarding the delivery of mandated training. MPD has priority for use of the range and at certain times, County Public Safety agencies training can be canceled in lieu of MPD’s training needs. The Department will continue to work with the Chief Executive Office and the General Services Agency - Capital Projects Team to develop a plan for Board of Supervisors’ consideration to construct a firearm’s training facility to be operated by the Sheriff’s Department.

Zero Bail and the Uncertainty of Detention Facilities - The COVID-19 Pandemic State of Emergency Declaration has greatly impacted both county jails and the State prison system, as everyone works to limit the spread of the virus within institutions. Consequently, local county jails have been greatly impacted both in terms of how they are presently operated and creating uncertainty for jail operations in the future. On April 13, 2020, the Judicial Council of California implemented a statewide court order, referred to as Emergency Zero Bail, that provided bail relief to misdemeanor and low-level felony detainees to keep them out of jails, thereby bringing down the spread of COVID-19 within the jails. The order expired on June 20, 2020, though individual County Superior Courts had discretion to institute their own local orders for emergency zero bail. The Stanislaus County Superior Court was one of the counties who elected to modify and continue the practice of emergency zero bail. Recently the order was again modified, and a new emergency bail schedule implemented. Under the new order, qualifying charges have bail set at either \$100 or \$1000 as opposed to zero. The impact of the emergency bail order immediately affected the local inmate population. To date, approximately 6,172 bookings have been released from custody or cited out, with a future court date set at time of booking.

Phase III Funding - As a result of the policy decisions cited above, there remains several areas of uncertainty as it pertains to the inmate count and how jail facilities are operated. These factors ultimately influenced the decision not to request Phase III funding at this time. Once this pandemic, and the many operating procedures put in place to combat the virus, comes to an end, the Department will be better equipped to reevaluate staffing and jail operations to determine the need for Phase III staffing.

Budgets Contained within the Department

Administration (General Fund)

Funds the Department's Administrative Division which provides management, policy direction and oversight of all department functions.

Adult Detention Expansion (General Fund)

Funds the 552-bed Adult Detention facility funded by Assembly Bill 900.

CAL ID Program (Special Revenue Fund)

Funds the California Identification Program which is a Statewide fingerprint identification system that is monitored by the Department of Justice.

CAL-MMET (Special Revenue Fund)

Funds the California Multi-Jurisdictional Methamphetamine Enforcement Taskforce. This funding is received through 2011 Public Safety realignment in the Enhancing Law Enforcement Activities Subaccount.

Civil Process Fee (Special Revenue Fund)

Funds allowable expenses of the Sheriff's Civil division which provides timely and accurate civil process service to the citizens of Stanislaus County.

Contract Cities (General Fund)

Funds the contracted law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson.

County Fire Service Fund (Special Revenue Fund)

Funds fire protection services in support of the cities and fire agencies in jurisdictions contributing to the less than Countywide Fire Tax and as recommended by the Regional Fire Authority (Fire Authority) based on the annual Business Plan and approved by the Stanislaus County Board of Supervisors. The primary revenue source supporting these services is the Less Than Countywide Fire Tax (LTCW).

Court Security (Special Revenue Fund)

Funds security that is provided to the Superior Court of Stanislaus County as required by State Assembly Bill 118 which requires the County treasurer to create a County Local Revenue fund. A General Fund

Contribution is required to support all county charges for county administrative support and allocated service charges for technology, risk management and fleet costs.

Detention (General Fund)

Funds the Detention Division which provides housing for incarcerated adults in Stanislaus County.

Driver Training Program (Special Revenue Fund)

Funds the Stanislaus County Sheriff's Department Emergency Vehicle Operations Center (EVOC) formal driver's training program.

Federal Asset Forfeiture (Special Revenue Fund)

Funds collected through asset seizure by the Department are used to pay for expenses in support of the Department.

Jail Commissary/Inmate Welfare (Enterprise Fund)

Funds the Jail Commissary/Inmate Welfare Fund established under Penal Code Section 4025. Funds can be used only for the benefit, education or welfare of inmates.

Justice Assistance Grant (Special Revenue Fund)

Edward Byrne Justice Assistance Grant administered by the Department of Justice (DOJ). This is a joint grant between the Sheriff's Department, Probation Department and the City of Modesto.

OES/Fire Warden (General Fund)

Funds emergency management services, fire and rescue mutual aid responsibilities, law enforcement mutual aid, and County security support.

OES Grants (Special Revenue Fund)

Includes funds from the State for Fire Communications and Public Safety Power Shutoff Resiliency.

OES Homeland Security Grants (Special Revenue Fund)

Supports the Stanislaus County Office of Emergency Services Homeland Security Grant Program (HLSG), which is a series of regional multi-year reimbursement grants funded by the Federal Department of Homeland Security and administered by the California Governor's Office of Emergency Services (CalOES).

OES Water Resources Grants (Special Revenue Fund)

Grant funds awarded in 2016 for the development of a county flood emergency plan.

Operations (General Fund)

Funds the division which provides law enforcement services in the unincorporated areas of Stanislaus County, including the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida.

SDEA Federal Asset Forfeiture (Special Revenue Fund)

Funds collected through asset seizure by the Department's Special Investigations Unit are used to pay for expenses in support of the unit's investigative work.

Vehicle Theft Unit (Special Revenue Fund)

Funds the Vehicle Theft Unit that targets all vehicle-related cases including carjacking, attempted murders, murders and kidnappings during an auto theft.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Sheriff - Administration						
0100 0028100						
General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$276,037	\$400,312	\$296,275	\$296,275	\$296,275	\$0
Fines, Forfeitures, Penalties	\$2,385	\$3,013	\$3,075	\$3,075	\$3,075	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$86,306	\$210,793	\$200,000	\$0	\$0	\$0
Charges for Service	\$327,222	\$265,856	\$384,847	\$387,565	\$387,565	\$0
Miscellaneous Revenue	\$36,474	\$35,919	\$27,437	\$28,261	\$28,261	\$0
Other Financing Sources	\$168,000	\$231,419	\$180,000	\$0	\$0	\$0
Total Revenue	\$896,424	\$1,147,312	\$1,091,634	\$715,176	\$715,176	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$896,424	\$1,147,312	\$1,091,634	\$715,176	\$715,176	\$0
Salaries and Benefits	\$9,823,677	\$9,983,168	\$9,717,868	\$10,092,849	\$10,757,687	\$664,838
Services and Supplies	\$1,387,218	\$1,699,596	\$1,657,288	\$1,401,804	\$1,481,804	\$80,000
Other Charges	\$925,838	\$1,000,699	\$1,110,127	\$1,168,889	\$1,168,889	\$0
Fixed Assets						
Buildings & Improvements	\$181,673	\$91,103	\$627,500	\$0	\$30,000	\$30,000
Equipment	\$592,224	\$122,829	\$180,000	\$0	\$65,000	\$65,000
Other Financing Uses	\$860,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$19,950)	(\$23,440)	(\$30,800)	(\$30,800)	(\$30,800)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$627,500	\$627,500
Gross Costs	\$13,750,680	\$12,873,955	\$13,261,983	\$12,632,742	\$14,100,080	\$1,467,338
General Fund Contribution	\$12,854,256	\$11,726,643	\$12,170,349	\$11,917,566	\$13,384,904	\$1,467,338
Total Allocated Positions	-	-	85	85	88	3

Sheriff - Adult Detention Expansion						
0100 0028400						
General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,111,950	\$2,518,934	\$1,854,233	\$1,854,233	\$1,854,233	\$0
Charges for Service	\$4,434,894	\$5,147,346	\$4,537,829	\$4,506,589	\$4,506,589	\$0
Miscellaneous Revenue	\$0	\$2,423	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$6,546,844	\$7,668,703	\$6,392,062	\$6,360,822	\$6,360,822	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$6,546,844	\$7,668,703	\$6,392,062	\$6,360,822	\$6,360,822	\$0
Salaries and Benefits	\$12,119,242	\$12,387,709	\$11,029,261	\$11,224,591	\$12,473,935	\$1,249,344
Services and Supplies	\$6,318,569	\$6,416,268	\$6,807,340	\$6,963,907	\$6,963,907	\$0
Other Charges	\$836,963	\$942,649	\$955,718	\$1,016,275	\$1,016,275	\$0
Fixed Assets						
Equipment	\$0	\$618,525	\$650,000	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$19,274,774	\$20,365,151	\$19,442,319	\$19,204,773	\$20,454,117	\$1,249,344
General Fund Contribution	\$12,727,930	\$12,696,448	\$13,050,257	\$12,843,951	\$14,093,295	\$1,249,344
Total Allocated Positions	-	-	80	80	80	0

Sheriff - CAL ID Program						
1703 0028600 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$31,947	\$11,161	\$16,421	\$16,477	\$16,477	\$0
Intergovernmental Revenue	\$500,508	\$515,173	\$502,204	\$513,755	\$513,755	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$532,455	\$526,334	\$518,625	\$530,232	\$530,232	\$0
Use of Fund Balance/Retained Earnings	(\$1,611)	(\$71,790)	\$149,743	\$138,645	\$138,645	\$0
Total Funding Sources	\$530,844	\$454,544	\$668,368	\$668,877	\$668,877	\$0
Salaries and Benefits	\$101,141	\$156,773	\$178,107	\$166,592	\$166,592	\$0
Services and Supplies	\$422,847	\$253,223	\$436,767	\$448,481	\$448,481	\$0
Other Charges	\$6,856	\$9,846	\$12,994	\$13,804	\$13,804	\$0
Fixed Assets						
Equipment	\$0	\$34,702	\$40,500	\$40,000	\$40,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$530,844	\$454,544	\$668,368	\$668,877	\$668,877	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	2	2	2	0

Sheriff - CAL-MMET						
1780 0028889 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$3,672	\$25,293	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$705,490	\$705,490	\$705,490	\$705,490	\$705,490	\$0
Charges for Service	\$24,349	\$1,933	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$733,511	\$732,716	\$705,490	\$705,490	\$705,490	\$0
Use of Fund Balance/Retained Earnings	(\$49,720)	\$55,174	\$113,530	\$140,452	\$140,452	\$0
Total Funding Sources	\$683,791	\$787,890	\$819,020	\$845,942	\$845,942	\$0
Salaries and Benefits	\$439,714	\$578,211	\$583,784	\$602,828	\$602,828	\$0
Services and Supplies	\$73,234	\$25,313	\$28,600	\$29,257	\$29,257	\$0
Other Charges	\$170,843	\$184,366	\$206,636	\$213,857	\$213,857	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$683,791	\$787,890	\$819,020	\$845,942	\$845,942	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	4	4	4	0

Sheriff - Civil Process Fee						
1768 0028840 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$181,348	\$122,760	\$184,314	\$184,314	\$184,314	\$0
Miscellaneous Revenue	\$0	\$50	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$181,348	\$122,810	\$184,314	\$184,314	\$184,314	\$0
Use of Fund Balance/Retained Earnings	\$78,006	\$160,341	\$126,489	(\$50,449)	(\$50,449)	\$0
Total Funding Sources	\$259,354	\$283,151	\$310,803	\$133,865	\$133,865	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$91,015	\$102,587	\$130,368	\$133,366	\$133,366	\$0
Other Charges	\$339	\$564	\$435	\$499	\$499	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$168,000	\$180,000	\$180,000	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$259,354	\$283,151	\$310,803	\$133,865	\$133,865	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Sheriff - Contract Cities						
0100 0028239 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$15	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$12,442,560	\$12,524,034	\$13,226,392	\$14,043,701	\$14,250,201	\$206,500
Miscellaneous Revenue	\$200	\$837	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$12,442,775	\$12,524,871	\$13,226,392	\$14,043,701	\$14,250,201	\$206,500
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$12,442,775	\$12,524,871	\$13,226,392	\$14,043,701	\$14,250,201	\$206,500
Salaries and Benefits	\$10,698,647	\$10,382,797	\$10,987,187	\$11,681,829	\$11,825,829	\$144,000
Services and Supplies	\$1,137,086	\$1,201,105	\$1,273,449	\$1,347,086	\$1,358,086	\$11,000
Other Charges	\$761,740	\$314,866	\$323,072	\$352,822	\$352,822	\$0
Fixed Assets						
Equipment	\$49,900	\$0	\$0	\$0	\$51,500	\$51,500
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$132,881	\$626,103	\$642,684	\$661,964	\$661,964	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$12,780,254	\$12,524,871	\$13,226,392	\$14,043,701	\$14,250,201	\$206,500
General Fund Contribution	\$337,479	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	71	71	72	1

Sheriff - County Fire Service Fund						
1725 0017100 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$1,710,365	\$1,800,999	\$1,600,000	\$1,700,000	\$1,700,000	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$134,430	\$205,227	\$15,000	\$15,000	\$15,000	\$0
Charges for Service	\$207,437	\$178,445	\$188,000	\$188,000	\$188,000	\$0
Miscellaneous Revenue	\$0	\$1,015	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,052,232	\$2,185,686	\$1,803,000	\$1,903,000	\$1,903,000	\$0
Use of Fund Balance/Retained Earnings	(\$332,711)	(\$326,218)	(\$49,397)	\$194,936	\$194,936	\$0
Total Funding Sources	\$1,719,521	\$1,859,468	\$1,753,603	\$2,097,936	\$2,097,936	\$0
Salaries and Benefits	\$1,076,606	\$1,000,638	\$1,126,464	\$1,200,001	\$1,200,001	\$0
Services and Supplies	\$546,297	\$559,594	\$670,500	\$685,928	\$685,928	\$0
Other Charges	\$163,811	\$429,535	\$169,627	\$424,995	\$424,995	\$0
Fixed Assets						
Equipment	\$145,795	\$82,689	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,932,509	\$2,072,456	\$1,966,591	\$2,310,924	\$2,310,924	\$0
General Fund Contribution	\$212,988	\$212,988	\$212,988	\$212,988	\$212,988	\$0
Total Allocated Positions	-	-	9	9	9	0

Sheriff - Court Security						
176C 0028370 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$5,255,444	\$7,208,304	\$4,838,786	\$5,449,800	\$5,449,800	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$36	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,255,444	\$7,208,340	\$4,838,786	\$5,449,800	\$5,449,800	\$0
Use of Fund Balance/Retained Earnings	\$341,014	(\$1,332,019)	\$0	\$830,776	\$830,776	\$0
Total Funding Sources	\$5,596,458	\$5,876,321	\$4,838,786	\$6,280,576	\$6,280,576	\$0
Salaries and Benefits	\$5,572,691	\$5,820,598	\$4,817,388	\$6,258,910	\$6,258,910	\$0
Services and Supplies	\$23,767	\$25,225	\$21,179	\$21,666	\$21,666	\$0
Other Charges	\$260,175	\$309,625	\$279,346	\$299,356	\$299,356	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,856,633	\$6,155,448	\$5,117,913	\$6,579,932	\$6,579,932	\$0
General Fund Contribution	\$260,175	\$279,127	\$279,127	\$299,356	\$299,356	\$0
Total Allocated Positions	-	-	39	39	39	0

Sheriff - Detention						
0100 0028300 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,356,881	\$11,003,069	\$1,323,875	\$1,403,600	\$1,403,600	\$0
Charges for Service	\$9,386,022	\$9,177,949	\$9,508,818	\$9,521,187	\$9,521,187	\$0
Miscellaneous Revenue	\$60,981	\$159,762	\$63,500	\$64,834	\$64,834	\$0
Other Financing Sources	\$18,612	\$20,554	\$0	\$0	\$0	\$0
Total Revenue	\$11,822,496	\$20,361,334	\$10,896,193	\$10,989,621	\$10,989,621	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$11,822,496	\$20,361,334	\$10,896,193	\$10,989,621	\$10,989,621	\$0
Salaries and Benefits	\$37,108,322	\$38,797,878	\$37,171,252	\$38,547,856	\$38,727,856	\$180,000
Services and Supplies	\$15,254,378	\$16,574,938	\$16,311,469	\$16,072,833	\$16,118,333	\$45,500
Other Charges	\$4,290,369	\$4,828,300	\$4,990,129	\$5,329,375	\$5,329,375	\$0
Fixed Assets						
Buildings & Improvements	\$205,688	\$0	\$1,584,100	\$0	\$156,000	\$156,000
Equipment	\$357,425	\$561,568	\$230,000	\$220,000	\$806,800	\$586,800
Other Financing Uses	\$1,705,200	\$1,000,000	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$314)	\$3,535	\$2,900	\$3,000	\$3,000	\$0
Contingencies	\$0	\$0	\$0	\$0	\$1,584,100	\$1,584,100
Gross Costs	\$58,921,068	\$61,766,219	\$60,289,850	\$60,173,064	\$62,725,464	\$2,552,400
General Fund Contribution	\$47,098,572	\$41,404,885	\$49,393,657	\$49,183,443	\$51,735,843	\$2,552,400
Total Allocated Positions	-	-	279	279	282	3

Sheriff - Driver Training Program						
1769 0028870 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$234,921	\$275,373	\$192,000	\$192,000	\$192,000	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$234,921	\$275,373	\$192,000	\$192,000	\$192,000	\$0
Use of Fund Balance/Retained Earnings	(\$55,447)	(\$50,331)	(\$14,715)	(\$9,050)	(\$9,050)	\$0
Total Funding Sources	\$179,474	\$225,042	\$177,285	\$182,950	\$182,950	\$0
Salaries and Benefits	\$102,689	\$161,190	\$113,395	\$116,797	\$116,797	\$0
Services and Supplies	\$8,013	\$15,603	\$10,600	\$10,846	\$10,846	\$0
Other Charges	\$68,772	\$48,249	\$53,290	\$55,307	\$55,307	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$179,474	\$225,042	\$177,285	\$182,950	\$182,950	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Sheriff - Federal Asset Forfeiture						
176Q 0028383 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$21,876	\$5,845	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$21,876	\$5,845	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$166,381	\$2,781	\$23,000	\$0	\$0	\$0
Total Funding Sources	\$188,257	\$8,626	\$23,000	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$13,000	\$0	\$23,000	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Equipment	\$175,257	\$8,626	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$188,257	\$8,626	\$23,000	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Sheriff - Jail Commissary / Inmate Welfare						
4081 0028509 Enterprise Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$54,251	\$21,907	\$20,000	\$20,000	\$20,000	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,031	\$770	\$1,000	\$1,000	\$1,000	\$0
Miscellaneous Revenue	\$2,288,305	\$2,437,660	\$1,850,000	\$1,850,000	\$1,850,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,343,587	\$2,460,337	\$1,871,000	\$1,871,000	\$1,871,000	\$0
Use of Fund Balance/Retained Earnings	(\$279,012)	\$258,516	\$550,757	\$607,686	\$607,686	\$0
Total Funding Sources	\$2,064,575	\$2,718,853	\$2,421,757	\$2,478,686	\$2,478,686	\$0
Salaries and Benefits	\$460,151	\$458,629	\$455,234	\$470,916	\$470,916	\$0
Services and Supplies	\$1,532,782	\$2,175,835	\$1,880,584	\$1,916,816	\$1,916,816	\$0
Other Charges	\$71,642	\$84,389	\$85,939	\$90,954	\$90,954	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,064,575	\$2,718,853	\$2,421,757	\$2,478,686	\$2,478,686	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	6	6	6	0

Sheriff - Justice Assistance Grant						
1799 0028610 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$21,546	\$323,788	\$500,621	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$54	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$21,600	\$323,788	\$500,621	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	(\$54)	\$1	\$0	\$0	\$0	\$0
Total Funding Sources	\$21,546	\$323,789	\$500,621	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$247,779	\$420,253	\$0	\$0	\$0
Other Charges	\$21,546	\$76,009	\$80,368	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$1	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$21,546	\$323,789	\$500,621	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Sheriff - OES/Fire Warden						
0100 0015500 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,245,254	\$2,730,986	\$244,236	\$291,563	\$291,563	\$0
Charges for Service	\$3,700	(\$1,294)	\$17,807	\$18,296	\$18,296	\$0
Miscellaneous Revenue	\$806	\$888	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,249,760	\$2,730,580	\$262,043	\$309,859	\$309,859	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,249,760	\$2,730,580	\$262,043	\$309,859	\$309,859	\$0
Salaries and Benefits	\$1,010,434	\$1,211,196	\$1,032,068	\$1,138,249	\$1,577,133	\$438,884
Services and Supplies	\$1,547,895	\$2,473,691	\$1,055,118	\$1,060,938	\$1,060,938	\$0
Other Charges	\$330,810	\$939,421	\$280,830	\$294,591	\$194,591	(\$100,000)
Fixed Assets						
Equipment	\$97,477	\$0	\$56,200	\$0	\$0	\$0
Other Financing Uses	\$20,599	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$75	\$0	\$300	\$300	\$300	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,007,290	\$4,624,308	\$2,424,516	\$2,494,078	\$2,832,962	\$338,884
General Fund Contribution	\$1,757,530	\$1,893,728	\$2,162,473	\$2,184,219	\$2,523,103	\$338,884
Total Allocated Positions	-	-	9	10	10	0

Sheriff - OES Grants						
1666 0015552 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$223,926	\$79,760	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$12,363,772	\$232,782	\$0	\$295,000	\$295,000	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$12,587,698	\$312,542	\$0	\$295,000	\$295,000	\$0
Use of Fund Balance/Retained Earnings	(\$6,223,059)	\$2,664,831	\$6,069,048	\$3,578,237	\$3,578,237	\$0
Total Funding Sources	\$6,364,639	\$2,977,373	\$6,069,048	\$3,873,237	\$3,873,237	\$0
Salaries and Benefits	\$0	\$2,879	\$92,700	\$70,000	\$70,000	\$0
Services and Supplies	\$0	\$1,171,775	\$184,842	\$2,728,258	\$2,728,258	\$0
Other Charges	\$63	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Equipment	\$6,044,576	\$1,807,217	\$5,791,506	\$1,074,979	\$1,074,979	\$0
Other Financing Uses	\$320,000	(\$4,498)	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,364,639	\$2,977,373	\$6,069,048	\$3,873,237	\$3,873,237	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Sheriff - OES Homeland Security Grants						
1670 0017370 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$445,323	\$159,248	\$1,122,720	\$1,021,094	\$1,021,094	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$445,323	\$159,248	\$1,122,720	\$1,021,094	\$1,021,094	\$0
Use of Fund Balance/Retained Earnings	(\$2,222)	\$598,822	\$0	\$0	\$0	\$0
Total Funding Sources	\$443,101	\$758,070	\$1,122,720	\$1,021,094	\$1,021,094	\$0
Salaries and Benefits	\$40,520	\$35,204	\$90,458	\$55,666	\$55,666	\$0
Services and Supplies	\$218,771	\$354,946	\$388,592	\$716,393	\$716,393	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Equipment	\$183,810	\$367,920	\$643,670	\$249,035	\$249,035	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$443,101	\$758,070	\$1,122,720	\$1,021,094	\$1,021,094	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Sheriff - OES Water Resources Grant						
1660 0017420 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$2,099)	(\$504)	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$46,464	\$41,541	\$89,490	\$71,650	\$71,650	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$44,365	\$41,037	\$89,490	\$71,650	\$71,650	\$0
Use of Fund Balance/Retained Earnings	\$15,320	\$2,065	\$0	\$0	\$0	\$0
Total Funding Sources	\$59,685	\$43,102	\$89,490	\$71,650	\$71,650	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$59,685	\$43,102	\$89,490	\$71,650	\$71,650	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$59,685	\$43,102	\$89,490	\$71,650	\$71,650	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Sheriff - Operations						
0100 0028200 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$8,096	\$7,084	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$30,914	\$21,249	\$31,703	\$32,654	\$32,654	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,831,001	\$8,383,198	\$1,687,108	\$1,660,304	\$1,882,936	\$222,632
Charges for Service	\$2,708,794	\$3,911,058	\$3,024,363	\$3,080,084	\$3,080,084	\$0
Miscellaneous Revenue	\$168,956	\$233,420	\$11,518	\$11,518	\$240,822	\$229,304
Other Financing Sources	\$99,917	\$1,931,110	\$0	\$0	\$0	\$0
Total Revenue	\$4,847,678	\$14,487,119	\$4,754,692	\$4,784,560	\$5,236,496	\$451,936
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,847,678	\$14,487,119	\$4,754,692	\$4,784,560	\$5,236,496	\$451,936
Salaries and Benefits	\$31,170,490	\$32,738,690	\$30,568,764	\$31,651,442	\$32,327,297	\$675,855
Services and Supplies	\$7,072,381	\$7,807,741	\$7,936,645	\$7,325,521	\$7,789,277	\$463,756
Other Charges	\$2,933,010	\$3,862,806	\$3,662,989	\$3,360,373	\$3,360,373	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$100,000	\$300,000	\$0	\$0	\$0
Equipment	\$1,706,929	\$3,654,280	\$2,556,400	\$1,734,700	\$2,415,300	\$680,600
Other Financing Uses	\$54	\$15,431	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$658,444)	(\$594,591)	(\$632,235)	(\$646,776)	(\$646,776)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$951,300	\$951,300
Gross Costs	\$42,224,420	\$47,584,357	\$44,392,563	\$43,425,260	\$46,196,771	\$2,771,511
General Fund Contribution	\$37,376,742	\$33,097,238	\$39,637,871	\$38,640,700	\$40,960,275	\$2,319,575
Total Allocated Positions	-	-	182	183	193	10

Sheriff - SDEA Federal Asset Forfeiture						
176Q 0028380 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$84,737	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$15,000	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$15,000	\$84,737	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$284,783	\$21,994	\$172,756	\$176,679	\$176,679	\$0
Total Funding Sources	\$299,783	\$106,731	\$172,756	\$176,679	\$176,679	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$208,166	\$102,984	\$96,150	\$98,366	\$98,366	\$0
Other Charges	\$2,407	\$3,747	\$76,606	\$78,313	\$78,313	\$0
Fixed Assets						
Equipment	\$89,210	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$299,783	\$106,731	\$172,756	\$176,679	\$176,679	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Sheriff - Vehicle Theft Unit						
1715 0028825 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$499,312	\$515,145	\$478,180	\$489,178	\$489,178	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$499,312	\$515,145	\$478,180	\$489,178	\$489,178	\$0
Use of Fund Balance/Retained Earnings	(\$98,404)	\$75,507	(\$61,592)	\$112,434	\$112,434	\$0
Total Funding Sources	\$400,908	\$590,652	\$416,588	\$601,612	\$601,612	\$0
Salaries and Benefits	\$204,307	\$215,830	\$212,280	\$217,602	\$217,602	\$0
Services and Supplies	\$106,460	\$152,403	\$148,705	\$151,321	\$151,321	\$0
Other Charges	\$90,141	\$222,419	\$55,603	\$232,689	\$232,689	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$400,908	\$590,652	\$416,588	\$601,612	\$601,612	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	1	1	1	0

Supporting Community Health

Introduction

Departments assigned to the Board of Supervisors' priority *Supporting Community Health*, including physical, mental, emotional and spiritual health, rely on effective partnerships with County departments, community-based organizations, and local service providers to carry out their respective missions.

Aging and Veterans Services plans and coordinates a variety of services to seniors to promote independence and self-sufficiency. The Veteran's Services division provides assistance and advocacy for the men and women who have served in the American Armed Forces, their dependents, and survivors.

Behavioral Health and Recovery Services (BHRS) provides critical, integrated mental health services to both children and adults, along with outpatient and residential alcohol and drug treatment and prevention services to promote wellness, resilience, and recovery outcomes. BHRS also acts as the court-appointed Public Guardian for individuals who cannot care for themselves.

Child Support Services focuses its efforts on the health and well-being of families by enforcing child support orders and establishing and enforcing parentage orders, with a desire to support the family unit through the provision of employment and parenting services that improve outcomes.



The Community Services Agency (CSA) operates social welfare programs including protective services for children and adults, along with the provision of temporary financial assistance, emergency food assistance to those in need, foster care, adoptions, housing, and homeless services. The goal of CSA is to assist individuals and families towards independence and self-sufficiency.

Health Services Agency (HSA) provides required public health services including the assessment, monitoring, reporting, and assurance of the population's health, with a local focus on prevention and protection. The Agency operates a safety-net primary care and specialty clinic system and a Family Medicine and Orthopedic resident physician training program.

Priority Highlights

The departments within the priority of *Supporting Community Health* were heavily involved in addressing community needs throughout the COVID-19 pandemic response in Stanislaus County, most notably Aging and Veterans Services, CSA, and HSA.

The Area Agency on Aging (AAA) division within Aging and Veterans Services increased its provision of senior meals to the population most prominently

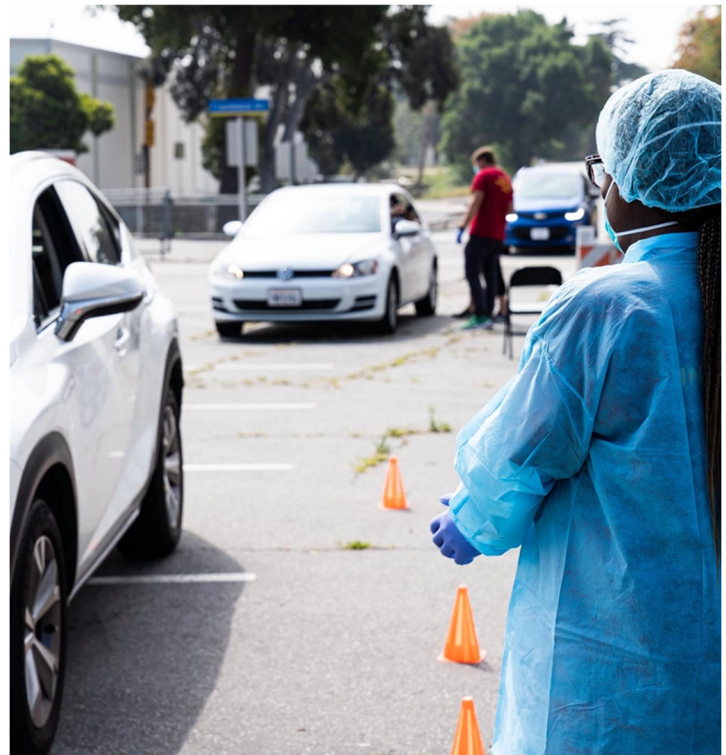
affected by the COVID-19 pandemic, senior citizens. With a significant number of seniors vaccinated for COVID-19, the amount of senior meals delivered has steadily declined. Representing those most at-risk, seniors have self-isolated for months as a means of protection from acquiring the virus and are now enjoying AAA congregate meal services as routine activities continue to resume.

In March 2021, the Board approved BHRS's Strategic Plan, which outlines recommendations for the future of the department and reflects the following priorities: prioritize behavioral health treatment services as designated in the Core Treatment Model (CTM) to maximize the number of clients served while leveraging Federal/State funding; maintain compliance with Federal/State network adequacy standards; create efficiencies by standardizing team design and consolidating administrative structures; and creating a fiscally sustainable organization. The department began implementing structural changes in July 1, 2021.

CSA's Care and Shelter team continues efforts to reduce the spread of COVID-19 by supporting individuals and families requiring isolation and/or quarantine housing or CARE support to remain safely in their homes. The Housing and Homeless Division, in partnership with the Community System of Care and the Stanislaus Homeless Alliance, continues to address homelessness, with increased support at the State level through the Governor's California Comeback Plan. Child and Family Services is focused on the prevention of child abuse and neglect and will be strengthening prevention programs through implementation of the Federal Families First Prevention Act. The Adult Services Division is focused on improving the safety of at-risk seniors and disabled adults through California's Master Plan on Aging.

HSA's Public Health division has been at the forefront of the COVID-19 pandemic response, with

the Public Health Officer serving as the local pre-eminent expert on infectious disease. The Public Health Officer provides County direction and guidance based on continuous information from the California Department of Public Health and the Center for Disease Control (CDC). The Public Health division is actively working to get the community vaccinated for COVID-19 while continuing statistical monitoring, testing and contact tracing efforts to limit spread and improve local outcomes.

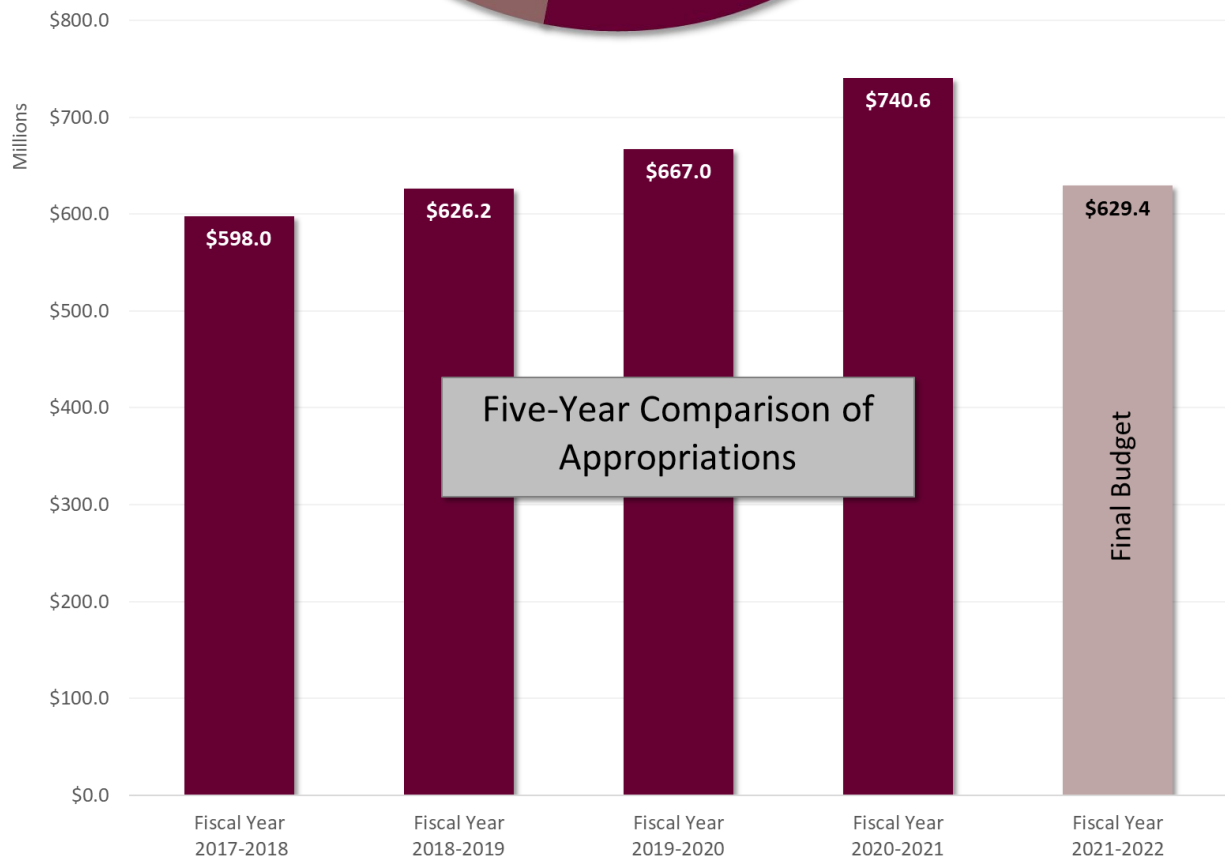
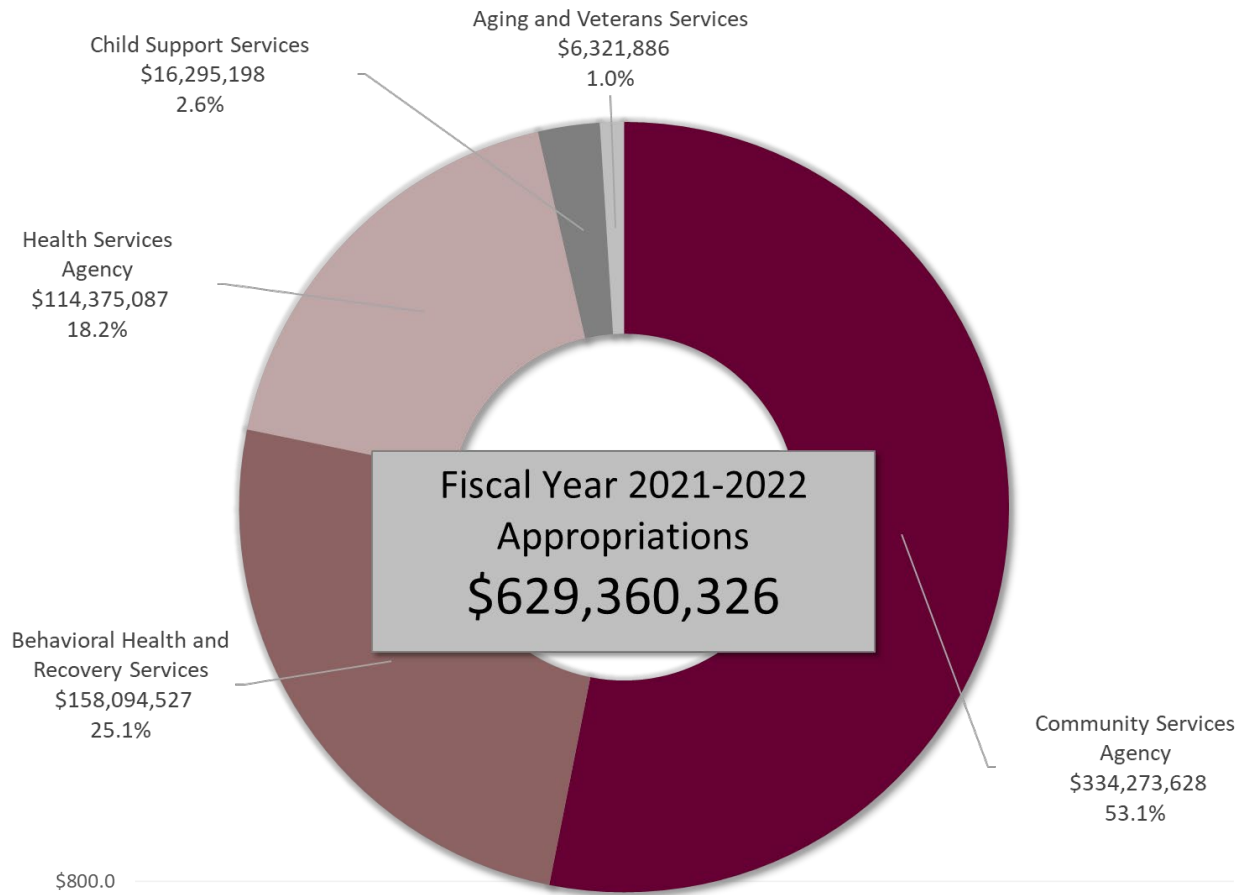


Priority Appropriations and Trends

Aggregate Fiscal Year 2020-2021 appropriations for departments *Supporting Community Health* total \$629.4 million, representing a decrease of \$111.2 million from the 2020-2021 Adopted Final Budget amount. The main driver for the decrease in appropriations in this priority is a \$160.1 million accounting adjustment needed to address a prior year audit finding requiring CSA to exclude the Federal/State revenue and expenses from the IHSS Provider Wages budget.

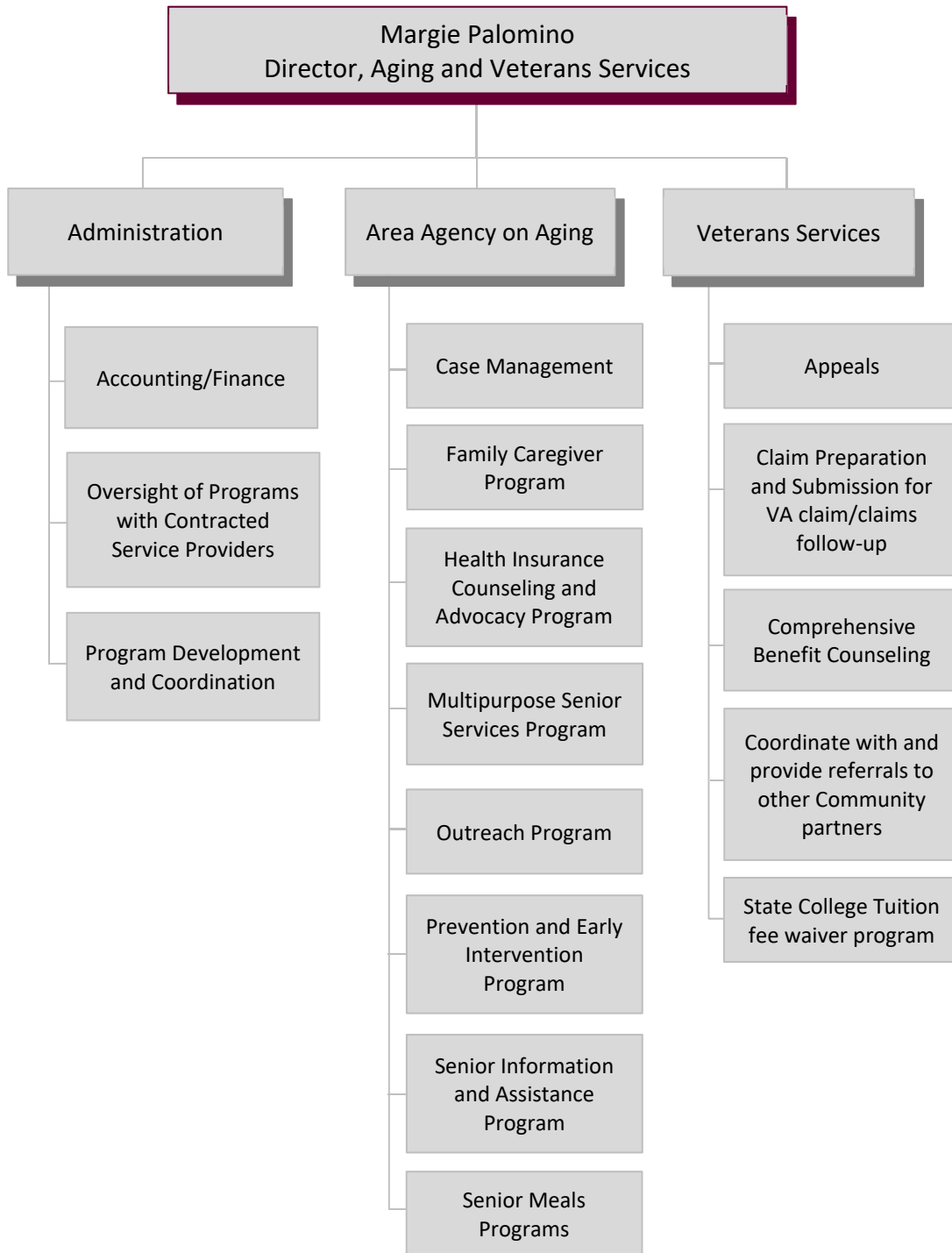
HSA's emergency response efforts to the COVID-19 pandemic continue with an increase of \$27.2 million in appropriations for Public Health and Clinics and Ancillary Services for activities that include vaccination clinics, testing, contact tracing, case investigation, and community mitigation, funded by various Federal, State, and private grants.

The five-year average annual increase is 1.8%. However, Fiscal Year 2021-2022 appropriations mark a noticeable 15% decrease, attributed to the CSA accounting adjustment effective this budget year.



Supporting Community Health Summary of Budget Appropriations

Page	Fund	Org	Recommended Final Budget 2021-2022
214	Aging and Veterans Services		\$6,321,886
	1051	0031000 Area Agency on Aging	\$5,466,906
	0100	0032000 Veterans Services	\$854,980
224	Behavioral Health and Recovery Services		\$158,094,527
	1501	6000000 Behavioral Health and Recovery Services	\$54,911,232
	1504	6400001 Managed Care	\$14,486,888
	1507	6800000 Mental Health Services Act (MHSA)	\$56,937,149
	1503	6030000 Public Guardian	\$4,039,430
	1505	6700001 Stanislaus Recovery Center	\$5,870,740
	1502	6500001 Substance Use Disorder	\$21,849,088
241	Child Support Services		\$16,295,198
	1071	0240000 Child Support Services	\$16,295,198
248	Community Services Agency		\$334,273,628
	1631	0045050 Program Services and Support	\$181,448,665
	1637	0045961 County Children's Fund	\$176,491
	1633	0045901 General Assistance	\$1,556,751
	1638	0045860 Homeless Emergency Aid Program	\$0
	1639	0045720 Housing and Homeless Services	\$15,778,445
	1642	0045992 IHSS Provider Wages	\$16,193,090
	1640	0045980 IHSS Public Authority-Administration	\$917,910
	1641	0045990 IHSS Public Authority-Benefits	\$1,302,973
	1632	0045801 Public Economic Assistance	\$116,899,303
270	Health Services Agency		\$114,375,087
	1401	1301000 Administration	\$8,335,734
	4051	1010001 Clinics and Ancillary Services	\$47,695,274
	1429	1210001 EMS Discretionary Fund	\$107,523
	1404	1501000 Indigent Health Care Program (IHCP)	\$87,668
	1434	1500010 IHCP-Emergency Medical Services (EMS) Hospital	\$290,467
	1435	1500020 IHCP-Emergency Medical Services (EMS) Physicians	\$303,831
	1402	1200001 Public Health	\$57,533,516
	1428	1250001 Public Health - Vital and Health Statistics	\$21,074
Supporting Community Health Total			\$629,360,326



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Aging and Veterans Services

	FY 2020-2021 Adopted Final Budget	FY 2021-2022 Recommended Final Budget
Budget Summary:		
Total Revenue	\$5,403,684	\$4,610,454
Use of Fund Balance/ Retained Earnings	\$323,505	\$619,485
Gross Costs	\$6,771,951	\$6,321,886
General Fund Contributions	\$1,044,762	\$1,091,947
% Funded by General Fund	15.4%	17.3%
Total Allocated Positions	24	25

Department Services and Programs

Aging and Veterans Services houses two primary divisions; Veterans Services to support veterans and the Area Agency on Aging to support older individuals in the community. These divisions are supported by the Administration branch.

The **Administration** division provides oversight of departmental programs with contracted service providers. Accounting manages the Department’s finance and budget responsibilities, including payroll, purchasing, accounts payable and receivable, cost and revenue projections, and budget development and monitoring. Additionally, the division is responsible for the overall leadership function and human resources activities.

The **Area Agency on Aging (AAA)**, in accordance with the Older Americans Act (OAA), serves as a visible and effective advocate for older individuals and provides local leadership in accomplishing State and Federal program goals. The AAA plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts to approximately 12,000 seniors and informal caregivers. In accordance with OAA guidelines, the AAA staff must give priority to those seniors who are low income, frail, minority, and/or at risk of losing their independence. The services and programs are free, with donations accepted.

Programs and Services are provided either by the AAA staff or are contracted to local non-profit organizations. Programs funded by the OAA include:

Senior Information and Assistance – Connecting seniors to various services and programs

Outreach – Public information at community events

Family Caregiver Support Program – Respite for informal caregivers

Case Management – Assists seniors on a short-term basis and who do not qualify for the Multipurpose Senior Services Program

Congregate and Home-Delivered Meals – 12 sites throughout the County and delivery to home-bound seniors

Legal Assistance – Consumer and benefit issues, advocacy and referrals

Long-Term Care Ombudsman – Help for seniors in care facilities

Elder Abuse Prevention – Education to prevent elder abuse

Homemaker – Light housekeeping twice per month

Health Promotion – Fall prevention and exercise programs

State-funded programs include:

Multipurpose Senior Services Program (MSSP) - Case management for seniors on full Medi-Cal

Health Insurance Counseling and Advocacy Program (HICAP) - Counseling for Medicare recipients

Dignity at Home Fall Prevention Program -Fall prevention information, assessments and equipment, and promoting safety for seniors

The AAA will continue to be involved with and expand the numerous partnerships and collaborations with community organizations and other County departments. A key partnership with Behavioral Health and Recovery Services (BHRS) has provided seniors who are experiencing depression with several options to handle life-altering issues through Prevention and Early Intervention (PEI) programs. Seniors referred to the PEI *Project Hope Program* receive one-on-one counseling, help receiving other services, and the friendly visitor program, all available in their home. *Project Hope* is funded through the State Mental Health Services Act.

The AAA staff has been involved with MOVE Stanislaus to ensure that transportation options are available for seniors and persons with disabilities. The Senior Coalition of Stanislaus County includes AAA staff and staff from multiple agencies, striving to foster greater collaboration as seniors need a variety of care. The volunteer Stanislaus Senior Foundation includes members of the AAA staff. The Foundation has provided the means for many seniors to have emergency needs met at critical times. Additionally, the AAA, in partnership with the Healthy Aging Association, will offer the Annual Healthy Aging and Fall Prevention Summit.

Veterans Services division houses the County Veterans Services Officer (VSO), who assists veterans and their qualified dependents in obtaining Federal, State, and local benefits and provides counseling on these benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualified veterans whose dependents are attending colleges or universities in the California State University system.

The California Department of Veterans Affairs (VA) certified Veterans Representatives can assist

veterans, widows of veterans, children of deceased or disabled veterans, and parents of deceased veterans. Benefits can include compensation for service-related injuries or illnesses, referral to Veterans Affairs (VA) medical care, vocational rehabilitation, financial help towards the cost of care at home or in-care facilities, pension for war-era veterans, death benefits, allowances for dependents, life insurance, and burial benefits. All claims services, assistance, and advocacy are provided free of charge.

Information and referral services to link veterans to other County and community services are also provided. These can include programs such as education benefits, VA and Cal-Vet home loans, alcohol and drug dependency treatment, and Post Traumatic Stress Disorder (PTSD) counseling. The goal of these services is to maximize Federal/State benefits and reimbursements in support of veterans in need. The County Veterans Services Office brings maximum return to the County for the funds expended in providing services to the veteran population. In addition to this revenue being spent in local businesses, the California Department of Finance estimates that approximately 16¢ of every award dollar represents new local tax revenue.

The Department will continue to partner with the Stanislaus County Housing & Homeless Access Center as well as the Sheriff's Department to engage homeless and transient veterans in the streets and parks where they live. The efforts of this partnership, piloted in 2017, have resulted in the housing and stabilization of over 60 veterans. While this type of outreach and community engagement has proven to be a necessary endeavor to provide services to veterans who either because of physical, physiological or cognitive disability are unable to visit the VSO, it is far more time consuming than an in-office visit. To be able to continue to serve these veterans and to participate in new partnerships with the Sheriff's Office and police departments of Turlock and Oakdale, the VSO staff will seek new funding opportunities/grants to hire additional staff and implement the Homeless Outreach and Provider Engagement (HOPE) Initiative.

Board of Supervisors Priority Area



Aging and Veterans Services supports the following Board of Supervisors priority:

Priority	<i>Supporting community health, including physical, mental, emotional and spiritual health</i>	
Mission Statement	<i>To help seniors and veterans obtain the services and benefits they need to live secure, healthy and independent lives</i>	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	New Clients Served	Benefit Claim Outcomes
Two-Year Objectives	Establish a social media presence to increase outreach efforts to seniors, caregivers and veterans, informing them about the Department of Aging and Veterans Services and measure the increase in subscribers	
	Increase the number of homeless and underserved Veterans who are connected to various Veterans Administration housing programs by 20% by providing housing services and short-term case management in collaboration with local law enforcement and the Homeless Access Center	
	Connect seniors to housing assistance programs and provide short-term case management for those seniors with special needs to maintain independence	
	Develop a Home Match/Home Share program in Stanislaus County to match home owners with seniors in need of affordable housing, working in collaboration with the Commission on Aging	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Aging and Veterans Services - Area Agency on Aging							
1051 0031000 Special Revenue Fund							
Total Revenue	\$3,414,345	\$3,101,295	\$3,693,256	\$4,408,705	\$4,909,638	\$5,340,743	91.93%
Use of Fund Balance	(\$187,901)	\$316,949	(\$127,961)	(\$450,587)	(\$332,987)	\$323,505	-102.93%
Gross Costs	\$3,519,366	\$3,711,166	\$3,858,217	\$4,379,144	\$4,988,938	\$6,076,535	82.10%
Net County Cost	\$292,922	\$292,922	\$292,922	\$421,026	\$412,287	\$412,287	100.00%

Expenditures have generally increased proportionately in salaries, benefits, and Cost Allocation Plan (CAP) charges over the past five years. However, in Fiscal Year 2020-2021 Gross Costs came in lower than budgeted due to COVID related activities including salary savings resulting from staff leaves, lower than budgeted contract expenses, unspent Older Americans Act funding related to congregate meal service, and unspent CARES Act funds. The Department is anticipating increases in revenue in coming years to the Older Americans Act allocations. The

Department has been generally contributing to fund balance annually, except for Fiscal Year 2017-2018. In Fiscal Year 2020-2021, the Department received one-time only CARES Act funding and one-time only Older Americans Act funding that can be used into Fiscal Year 2021-2022, contributing to fund balance.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Aging and Veterans Services - Veterans Services							
0100 0032000 General Fund							
Total Revenue	\$128,679	\$170,997	\$185,424	\$251,575	\$43,001	\$38,569	111.49%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$464,472	\$519,544	\$596,777	\$705,010	\$823,479	\$840,625	97.96%
Net County Cost	\$335,793	\$348,547	\$411,353	\$453,435	\$780,478	\$802,056	97.31%

Revenue has generally decreased in Veterans Services; however, this trend is not shown in the table above due to an accounting procedural change that started in Fiscal Year 2017-2018. Standard practice had been to recognize revenue when received; however, in Fiscal Year 2017-2018 the division began establishing a receivable at year-end based on the estimated revenue provided in May by the State. Under this new methodology to accrue revenue, the division has experienced actual revenue receipts below that estimated in the receivable, resulting in a credit memo adjustment to the subsequent fiscal year and a negative impact to that year's actual revenue. A one-time adjustment was made at the end of Fiscal Year 2020-2021 (Resolution No. 2021-0261) to cover the shortfall created by the accounting procedural change and the department will return to the standard practice of recognizing revenue when it is received and not establishing a receivable at year-end. This had a negative impact to revenue in Fiscal Year 2020-2021 and is expected to right-size in Fiscal Year 2021-2022. Expenditures have primarily increased due to salaries, which has resulted in a higher Net County Cost.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Aging and Veterans Services - Area Agency on Aging	\$1,127,797	\$1,315,699	\$998,749	\$1,126,710	\$1,577,298
Total Fund Balance	\$1,127,797	\$1,315,699	\$998,749	\$1,126,710	\$1,577,298

*Note: Only Listed for Non-General Fund Units

Aging and Veterans Services – Area Agency on Aging fund balance grew at an average rate of 1.9% between July 1, 2016 and July 1, 2019 due to modest increases from Federal and State revenue sources. Between July 1, 2019 and July 1, 2020 fund balance increased by \$450,588 or 40% primarily due to funding impacts in response to the COVID-19 pandemic and General Fund Nutrition Augmentation Funds that rolled forward from Fiscal Year 2019-2020. The deadline to use the \$286,394 of Older Americans Act General Fund Nutrition Augmentation Funds to support congregate and home delivered meals for seniors was extended to June 30, 2021; augmentation funds are one-time funding above the Departments baseline allocation. Additionally, the California Department of Aging (CDA) paid out all Program funding upfront, rather than via claim reimbursement, to ensure that Counties could respond quickly to the needs of seniors during the pandemic; however, Counties had to pay CDA back funds if they were not used. Included in the July 1, 2020 fund balance is \$164,194 that the Department paid back to the State in Fiscal Year 2020-2021. Due to additional one-time funding and funding extensions related to COVID-19 it is anticipated that fund balance will continue to be inflated through at least July 1, 2022 and maybe longer if the Department receives American Rescue Plan funds; however, the funding is not sustainable and has some limited uses. It is anticipated that the increasing fund balance trend will start reversing in the next couple of years as emergency funding comes to an end and the Department fills vacant and new positions necessary to perform the mandated (unfunded) administrative functions required to received Older Americans Act funds through the California Department of Aging.

Department Summary

Aging and Veterans Services						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$38,920	\$19,150	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$4,096,779	\$4,451,764	\$4,864,284	\$3,935,974	\$4,071,054	\$135,080
Charges for Service	\$365,558	\$374,400	\$374,400	\$374,400	\$374,400	\$0
Miscellaneous Revenue	\$159,023	\$100,258	\$165,000	\$165,000	\$165,000	\$0
Other Financing Sources	\$0	\$2,108	\$0	\$0	\$0	\$0
Total Revenue	\$4,660,280	\$4,947,680	\$5,403,684	\$4,475,374	\$4,610,454	\$135,080
Use of Fund Balance/Retained Earnings	(\$450,587)	(\$328,028)	\$323,505	\$362,984	\$619,485	\$256,501
Total Funding Sources	\$4,209,693	\$4,619,652	\$5,727,189	\$4,838,358	\$5,229,939	\$391,581
Salaries and Benefits	\$2,471,483	\$2,776,644	\$3,057,375	\$3,140,988	\$3,214,021	\$73,033
Services and Supplies	\$237,092	\$131,398	\$718,627	\$319,865	\$610,591	\$290,726
Other Charges	\$2,375,579	\$2,884,013	\$2,975,587	\$2,430,204	\$2,453,274	\$23,070
Fixed Assets						
Equipment	\$0	\$20,362	\$20,362	\$0	\$44,000	\$44,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,084,154	\$5,812,417	\$6,771,951	\$5,891,057	\$6,321,886	\$430,829
General Fund Contribution	\$874,461	\$1,192,765	\$1,044,762	\$1,052,699	\$1,091,947	\$39,248
Total Allocated Positions	-	-	24	24	25	1

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$5.9 million, funded by \$4.5 million in estimated revenue, \$362,984 in the use of department fund balance, and \$1.1 million in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$1.3 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for the 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 24 positions, consistent with the 2020-2021 Adopted Final Budget allocation. The Proposed Budget does not include any additional staffing adjustments.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$6.3 million, funded by \$4.6 million in estimated revenue, \$619,485 in use of departmental fund balance, and \$1.1 million in Net County Cost. This is an increase of \$430,829 from 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Area Agency on Aging – The Department received an increase of \$100,060 in Older Americans Act Funding with a corresponding increase in appropriations to support nutrition services, supportive in-home services, and health and disease prevention outreach.

The California Department of Aging (CDA) now requires one full-time position to support the Health Insurance Counseling & Advocacy Program (HICAP); previously only one part-time position was required. The estimated annual cost of the position is \$61,524; however, Proposed Budget included appropriations for part-time extra-help at a cost of \$26,504. Final Budget includes an increase in appropriations and estimated revenue of \$35,020 to add one full time Community Health Worker II position for HICAP as required by CDA.

Proposed Budget included \$412,287 in Net County Cost, of which \$128,000 is for rent and \$284,287 is for Mandated County Match required by the CDA Area Plan Contract. The Fiscal Year 2021-2022 Area Plan contract (Resolution No. 2021-0144) has a required County Match of \$302,392; therefore, an additional \$18,105 in Net County Cost is needed to meet the Mandated County Match requirement. A reconciliation process for Mandated County Match requirements and utilization will be developed this fiscal year to avoid overpayment.

Final Budget includes an increase in appropriations of \$256,501 for CARES Act-funded activities to continue supporting the older adult population through the ongoing COVID-19 pandemic, utilizing fund balance that may be used through September 30, 2022.

The Final budget includes a technical adjustment transferring \$44,000 in appropriations from Services and Supplies to Fixed Assets for two new vehicles.

Veterans Services – The Veterans Services Representative position was hired at step five but was budgeted at step one in Proposed Budget; therefore, a technical adjustment of \$26,237 is needed in Salaries and Benefits to right-size the budget. In addition, there is a technical adjustment to decrease Cost Allocation Plan Charges by \$15,580 resulting a net increase in Net County Cost of \$10,657 funded by \$21,143 in Performance Vision Carryover Savings (PVCS).

Recommendation: It is recommended to increase appropriations by \$430,829, with a \$135,080 increase in estimated revenue, \$256,501 increase in use of departmental fund balance and a \$39,248 increase in Net County Cost.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Aging and Veterans Services	\$ 1,905,326	\$ 619,485
Aging and Veterans Services Total	\$ 1,905,326	\$ 619,485

Fixed Assets | Vehicles

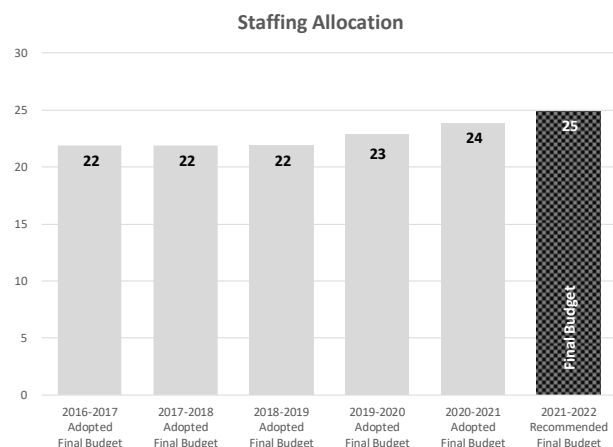
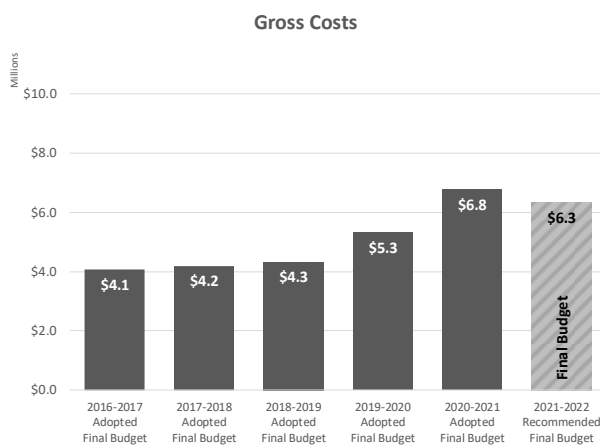
The Department of Aging and Veterans has a total fleet of 20 vehicles; of those, 11 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. The Final Budget includes two new vehicles for the Area Agency on Aging Division, bringing the total fleet to 22 vehicles.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 25 positions, an increase of one over the 2020-2021 Adopted Final Budget allocation. Final Budget includes the addition of one Community Health Worker I/II position.

Staffing Recommendation: It is recommended to add one block-budgeted Community Health Worker I/II position to support the Health Insurance Counseling & Advocacy Program (HICAP) as required by the California Department on Aging. In addition, one Manager II position is recommended for study to determine if their current duties and responsibilities are in alignment with their current classification designation.

Five-Year Historical Budget Trends



The recommended Final Budget of \$6.3 million represents a decrease of \$450,065 or 6.6% compared to Fiscal Year 2020-2021 Adopted Final Budget. Fiscal Year 2020-2021 included a one-time CARES Act CRF allocation to provide essential services to seniors during the COVID-19 emergency. The Department averaged 9.8% growth over the previous five years, which can be largely attributed to the cost of doing business and one-time grant funding in Fiscal Year 2019-2020 to connect senior citizens and veterans to benefits and programming.

The recommended Final Budget includes a staffing allocation of 25, an increase of one position over the 2020-2021 Adopted Final Budget allocation count. The previous five-year average annual increase in staffing was 2%. Staffing has increased in total by two over the past five years to support the senior meals program, supervise the program’s contract staff, and to support the increased demand of Veteran’s services.

Key Challenges and Opportunities

Senior Housing - In Stanislaus County there is an incredible shortage of affordable housing for seniors. Typically, those with limited or fixed income losing their current housing can’t afford the current market rate, (24% of the 100,000 seniors 60+ in this County live in poverty), and they face a one to three year waiting list for subsidized affordable housing. When they receive a 30-day notice, they are forced to live with family (if that option exists) rent a room or face homelessness. As the community continues to look into the homeless problem, it is imperative that they start looking at the needs of our aging population as well. The Department wants to prevent this vulnerable population from becoming homeless – this need is only going to increase in the next 10 years as the senior population continues to grow. There is an urgent need to bring more affordable housing into this County

so that seniors in the community continue to live independently, with the dignity and respect they deserve. Staff will continue to advocate for affordable senior housing solutions consistent with the County's legislative platform.

Homeless Veterans - The need for a case management/benefits navigator for homebound, frail senior veterans and homeless veterans became more apparent during the COVID-19 pandemic. These veterans need one-on-one assistance to navigate a very complex, fragmented Veterans Affairs (VA) system of care. There are many services available to Veterans, such as claim preparation, tracking of claims, securing transportation to medical/benefit exams and personally connecting veterans with Federal, State and local programs such as mental health care, meals programs, transitional and permanent housing, employment services, in-home supportive services, public assistance programs and VA disability and pension benefits. Staff will consider options for funding this service in future budget analyses.

Budgets Contained within the Department

Area Agency on Aging (Special Revenue Fund)

Funds the Area Agency on Aging (AAA), in accordance with the Older Americans Act (OAA).

Area Agency on Aging – Veterans Services (General Fund)

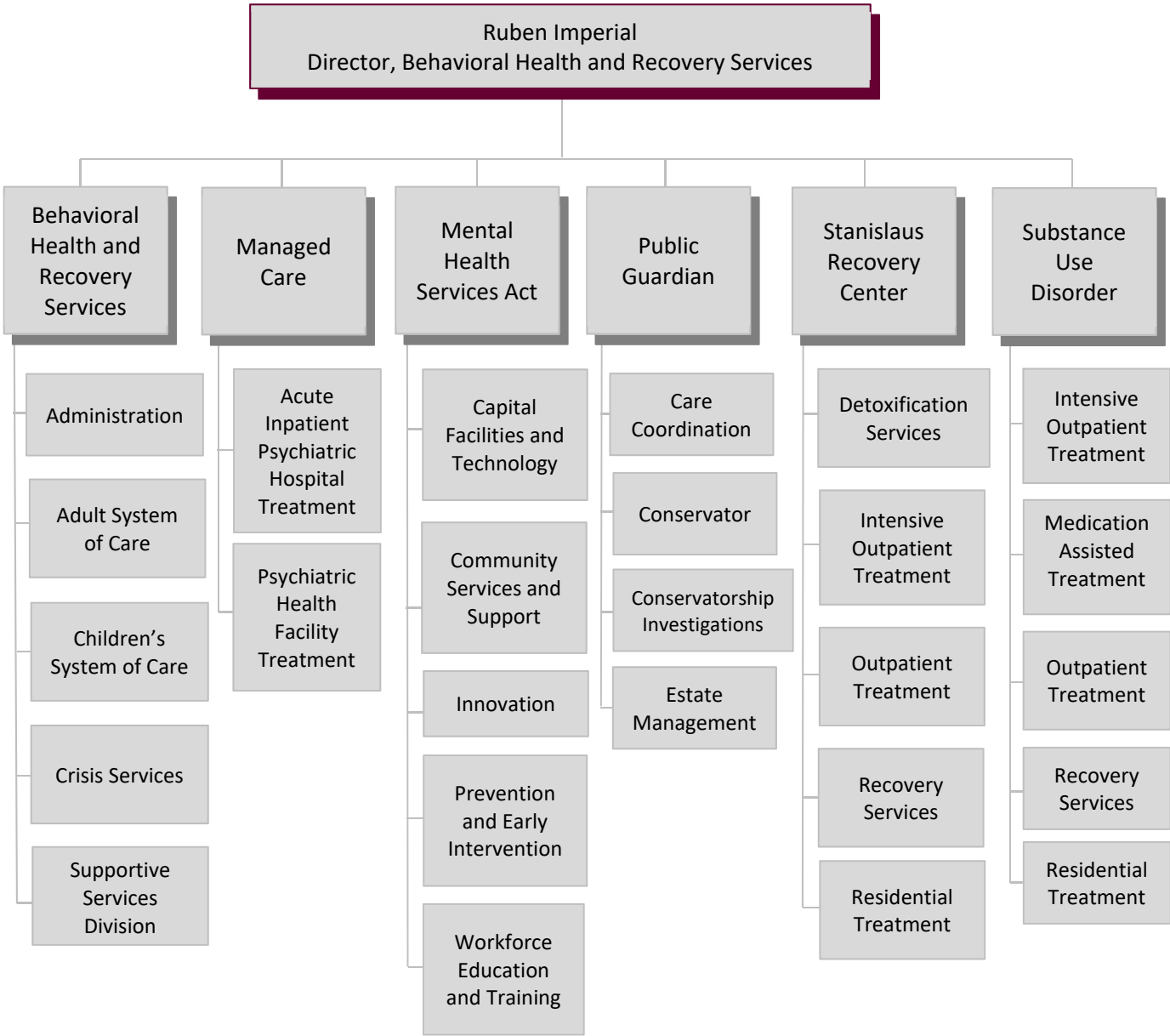
Funds the County Veterans Services Office (CVSO) which provides assistance and counseling to veterans and their qualified dependents in obtaining Federal, State, and local veterans benefits.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Aging and Veterans Services - Area Agency on Aging						
1051 0031000 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$38,920	\$19,150	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$3,845,304	\$4,408,763	\$4,670,859	\$3,742,549	\$3,877,629	\$135,080
Charges for Service	\$365,558	\$374,400	\$374,400	\$374,400	\$374,400	\$0
Miscellaneous Revenue	\$158,923	\$100,258	\$165,000	\$165,000	\$165,000	\$0
Other Financing Sources	\$0	\$2,108	\$0	\$0	\$0	\$0
Total Revenue	\$4,408,705	\$4,904,679	\$5,210,259	\$4,281,949	\$4,417,029	\$135,080
Use of Fund Balance/Retained Earnings	(\$450,587)	(\$328,028)	\$323,505	\$362,984	\$619,485	\$256,501
Total Funding Sources	\$3,958,118	\$4,576,651	\$5,533,764	\$4,644,933	\$5,036,514	\$391,581
Salaries and Benefits	\$1,845,190	\$2,028,924	\$2,331,253	\$2,411,218	\$2,447,528	\$36,310
Services and Supplies	\$208,913	\$109,270	\$676,218	\$276,184	\$566,910	\$290,726
Other Charges	\$2,325,041	\$2,830,382	\$2,918,218	\$2,369,818	\$2,408,468	\$38,650
Fixed Assets						
Equipment	\$0	\$20,362	\$20,362	\$0	\$44,000	\$44,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,379,144	\$4,988,938	\$5,946,051	\$5,057,220	\$5,466,906	\$409,686
General Fund Contribution	\$421,026	\$412,287	\$412,287	\$412,287	\$430,392	\$18,105
Total Allocated Positions	-	-	18	18	19	1

Aging and Veterans Services - Veterans Services						
0100 0032000 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$251,475	\$43,001	\$193,425	\$193,425	\$193,425	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$100	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$251,575	\$43,001	\$193,425	\$193,425	\$193,425	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$251,575	\$43,001	\$193,425	\$193,425	\$193,425	\$0
Salaries and Benefits	\$626,293	\$747,720	\$726,122	\$729,770	\$766,493	\$36,723
Services and Supplies	\$28,179	\$22,128	\$42,409	\$43,681	\$43,681	\$0
Other Charges	\$50,538	\$53,631	\$57,369	\$60,386	\$44,806	(\$15,580)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$705,010	\$823,479	\$825,900	\$833,837	\$854,980	\$21,143
General Fund Contribution	\$453,435	\$780,478	\$632,475	\$640,412	\$661,555	\$21,143
Total Allocated Positions	-	-	6	6	6	0



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Behavioral Health and Recovery Services

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$132,239,675	\$144,308,203
Use of Fund Balance/ Retained Earnings	\$17,536,314	\$9,342,820
Gross Costs	\$157,880,884	\$158,094,527
General Fund Contributions	\$8,104,895	\$4,443,504
% Funded by General Fund	5.1%	2.8%
Total Allocated Positions	487	454

Department Services and Programs

Behavioral Health and Recovery Services (BHRS) provides integrated mental health services to adults and older adults with serious mental illness and children and youth experiencing serious emotional disturbance. Additionally, the Department provides outpatient and residential alcohol and drug treatment and prevention services and serves as Stanislaus County's Public Guardian.

The **Behavioral Health and Recovery Services (BHRS)** division provides comprehensive psychiatric, mental health and rehabilitation services including medication, individual, group and family counseling, case coordination, assessment, and referral to other agencies and community partners depending upon the severity of the client's condition and the level of care needed. Mental health services are provided in two systems of care; the Children's System of Care and the Adult System of Care.

Known as the mental health division, this departmental branch also performs crisis services. It also includes the Supportive Services Division, which provides a variety of supportive services, including housing, employment, peer and family support, and advocacy. Mental health division services are highly integrated with other County departments, such as the Community Services Agency, Probation, and Sheriff's Department. The division also provides the central fiscal and administrative support for the entire Department and is responsible for finance, budget preparation and administration, Medi-Cal billing and revenue collection, contracts administration, personnel administration and management, risk management services, quality improvement activities, facilities management, data

management, training, performance measurement, medical records maintenance, oversight to specialty mental health services, service authorization, utilization management, and Medi-Cal contract compliance.

The **Managed Care** division provides oversight of mental health treatment services provided in acute psychiatric hospitals and psychiatric health facilities.

The **Mental Health Services Act (MHSA)** division serves programs funded through California's Proposition 63 (2004), which levies an additional 1% tax on incomes of \$1 million or greater. These programs provide expanded services to individuals with serious mental illness. Community Services and Support (CSS) is the largest component of MHSA and is focused on community collaboration, cultural competence, client and family driven services, and systems, wellness, integrated service experiences for clients and families, employment, and housing. CSS targets unserved and underserved populations. Another component of MHSA is Prevention and Early Intervention, which provides services that promote wellness, foster health, and prevent suffering that can result from untreated mental illness. Other components of MHSA are Innovations, Capital Facilities and Technological Needs, and Workforce Education and Training.

The **Public Guardian** division has been designated by the County Board of Supervisors to serve as probate conservator for those who are unable to properly manage their financial affairs. When no family member is available or willing to act on the individual's behalf, the Public Guardian will take

control of the individual’s affairs. The Public Guardian also acts as conservator under the Lanterman-Petris-Short (LPS) Act for persons gravely disabled as a result of a mental disorder. These individuals may require placement in a State mental institution or other facility for psychiatric treatment. The Public Guardian division manages property and/or provides for the personal care needs of the disabled individual, performs investigations to determine whether individuals should be placed on conservatorship, and once conserved, coordinates their care.

The **Stanislaus Recovery Center (SRC)** division includes a residential rehabilitation center that provides services to persons with alcohol and/or substance abuse issues and/or a co-occurring mental health diagnosis and substance use disorder. SRC provides residential treatment, outpatient services, detoxification services, outpatient treatment

services, intensive outpatient treatment, and recovery services.

Substance Use Disorder provides specialized alcohol and drug treatment and prevention services, including medication-assisted treatment, such as narcotic replacement therapy (e.g., Methadone), detoxification, and maintenance therapy. The division also provides residential, outpatient, intensive outpatient, and recovery services through several contracted partners. The division provides treatment in conjunction with the adult drug court program, as well as to persons incarcerated in jail facilities. Treatment is also provided for clients diagnosed with a substance use disorder and/or a co-occurring substance use disorder and mental health condition. The division also provides alcohol and drug prevention services to the County’s youth population.

Board of Supervisors Priority Area



Behavioral Health and Recovery Services supports the following Board of Supervisors priority:

Priority	<i>Supporting community health, including physical, mental, emotional and spiritual health</i>
Mission Statement	In partnership with the community, the mission of Behavioral Health and Recovery Services is to provide and manage effective prevention and behavioral health services that promote the community’s capacity to achieve wellness, resilience, and recovery outcomes
Two-Year Strategies	Strategies are defined in the Department’s two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results
Success Measures	Adult and Children transition to Full Service Partnerships Programs
Two-Year Objectives	Finalize the Department-wide organizational review, which may involve a plan for restructuring and will include the identification of increased efficiencies to ensure the sustainability of programs and services into the future while prioritizing the provision of core services
	Implement the Core Treatment Model framework identified as a key component in the delivery of quality behavioral health care to the community
	Align prevention and early intervention, Medi-Cal managed care, and private health plan services as part of the Core Treatment Model, thereby establishing a continuum of care

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Behavioral Health and Recovery Services							
1501 6000000 Special Revenue Fund							
Total Revenue	\$50,061,579	\$51,474,492	\$50,625,571	\$54,692,952	\$51,784,595	\$50,820,728	101.90%
Use of Fund Balance	\$977,458	\$2,522,777	\$6,819,565	\$5,464,255	(\$4,565,473)	\$2,013,226	-226.77%
Gross Costs	\$51,864,396	\$54,822,628	\$58,270,495	\$60,982,566	\$51,550,516	\$57,165,348	90.18%
Net County Cost	\$825,359	\$825,359	\$825,359	\$825,359	\$4,331,394	\$4,331,394	100.00%

Behavioral Health and Recovery Services (BHRS) Gross Costs and Total Revenue has increased steadily over the past five years. Costs continue to increase due to the demand for secure placements for adults with serious mental illness and the cost of doing business. In Fiscal Year 2020-2021 position vacancies due to the department hiring freeze resulted in lower-than-anticipated costs and Net County Costs increased by \$3.5 million due to one-time “Glide Path” support related to the COVID-19 pandemic. The economic climate in Fiscal Year 2020-2021 resulted in an increase in Realignment revenue and other Federal assistance. The Department is preparing a Fiscal Year 2020-2021 year-end post-close entry to recognize the final Realignment revenue allocation for the year, identify final costs associated with State hospital treatment, and transfer fund balance to cover Managed Care, which will result in the actual use of fund balance instead of a contribution to fund balance, as noted in the table.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
BHRS - Managed Care							
1504 6400001 Special Revenue Fund							
Total Revenue	\$11,685,769	\$11,968,431	\$12,333,119	\$13,726,965	\$11,966,627	\$13,856,700	86.36%
Use of Fund Balance	(\$224,116)	\$0	\$0	\$0	\$1,274,821	\$2,018,000	63.17%
Gross Costs	\$11,461,653	\$11,968,431	\$12,333,119	\$13,726,965	\$13,241,448	\$15,874,700	83.41%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Managed Care Gross Costs and Total Revenue have increased steadily over the past five years, however available revenue has not kept pace with the increase in demand for service and increase in cost. Demand for psychiatric in-patient hospitalization has continued to increase despite opening alternatives to hospitalization, including the Psychiatric Health Facility (PHF) in March 2014, the Crisis Stabilization Unit (CSU) in March 2016, and the Crisis Residential Unit (CRU) in March 2019. The reduction of Total Revenue and Gross Costs from Fiscal Year 2019-2020 as compared to Fiscal Year 2020-2021 will be corrected with a year-end post-close entry to account for \$1.4 million of hospitalization costs incurred in Fiscal Year 2020-2021, that has not yet been posted. As noted above, the department is preparing a Fiscal Year 2020-2021 year-end post-close entry that will result in the additional use of fund balance available in the BHRS budget unit to offset the use of fund balance in Managed Care.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
BHRS - Mental Health Services Act							
1507 6800000 Special Revenue Fund							
Total Revenue	\$29,496,235	\$30,592,959	\$34,975,973	\$35,569,984	\$48,855,485	\$39,602,355	123.37%
Use of Fund Balance	\$0	\$0	\$927,819	\$5,189,810	(\$7,143,885)	\$11,682,011	-61.15%
Gross Costs	\$29,496,235	\$30,592,959	\$35,903,792	\$40,759,794	\$41,711,600	\$51,284,366	81.33%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Mental Health Services Act (MHSA) Gross Costs and corresponding Total Revenue have increased by an average of 9.2% and 14.3%, respectively, over the past five years. Revenue has experienced a steady increase in the categorical funding made available from income tax collections under Proposition 63. Working in conjunction with behavioral health consumers, advocates, community organizations, and partner agencies, the Department annually adjusts service levels to match available funding. In Fiscal Year 2020-2021, position vacancies due to the department hiring freeze, delays in program implementation due to COVID-19, and the development of the organizational restructure Strategic Plan resulted, in lower-than-anticipated costs. The division also benefitted from higher-than-anticipated Medi-Cal Federal Financial Participation (FFP) and interest income.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
BHRS - Public Guardian							
1503 6030000 Special Revenue Fund							
Total Revenue	\$139,559	\$139,896	\$208,615	\$167,515	\$268,965	\$146,550	183.53%
Use of Fund Balance	\$7,350	(\$76,302)	\$48,708	\$53,501	\$109,266	\$507,251	21.54%
Gross Costs	\$1,302,474	\$1,219,159	\$1,412,888	\$1,376,581	\$2,347,956	\$2,623,526	89.50%
Net County Cost	\$1,155,565	\$1,155,565	\$1,155,565	\$1,155,565	\$1,969,725	\$1,969,725	100.00%

Public Guardian Gross Costs and Total Revenue have increased by 22.6% and 19.4%, respectively, from Fiscal Year 2016-2017 to 2019-2020, due to increased demand for Public Guardian services. The increase in Gross Costs and Net County Cost in Fiscal Year 2020-2021 is due to the addition of staff to support the new Public Guardian Care Coordination Team as detailed in the Strategic Plan (Resolution No. 2021-0136) and the increase in underlying operating expenses to be able to serve the increased number of individuals placed on conservatorship.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
BHRS - Stanislaus Recovery Center							
1505 6700001 Special Revenue Fund							
Total Revenue	\$2,303,218	\$2,804,936	\$3,377,090	\$4,418,380	\$2,509,692	\$5,666,059	44.29%
Use of Fund Balance	\$0	\$0	\$0	\$0	\$1,405,987	\$0	0.00%
Gross Costs	\$2,303,218	\$2,804,936	\$3,377,090	\$4,418,380	\$3,915,679	\$5,666,059	69.11%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Stanislaus Recovery Center Gross Costs and Total Revenue have increased by an average of 15.4% over the past five years. Gross Costs continue to increase each year due to the increase in the provision of Substance Use Disorder services under the Drug Medi-Cal Organized Delivery System (DMC-ODS) and the cost of doing business. The Department is preparing a Fiscal Year 2020-2021 year-end post-close entry to transfer Realignment revenue from the Substance Use Disorder budget unit, which will increase overall revenue for the year and negate the need to use fund balance as indicated in the table above.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
BHRS - Substance Use Disorder							
1502 6500001 Special Revenue Fund							
Total Revenue	\$11,065,958	\$12,515,507	\$12,060,808	\$16,327,000	\$15,804,706	\$17,980,868	87.90%
Use of Fund Balance	(\$1,152,998)	(\$1,283,067)	\$0	(\$243,720)	\$1,187,964	\$121,234	979.89%
Gross Costs	\$9,912,960	\$11,232,440	\$12,060,808	\$16,083,280	\$16,992,670	\$18,102,102	93.87%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Substance Use Disorder Gross Costs and Total Revenue have increased by an average of 14.92% and 10.4%, respectively, over the past five years. The increase in costs and corresponding revenue is due to the increase in Substance Use Disorder (SUD) services under the Drug Medi-Cal Organized Delivery System (DMC-ODS) and the cost of doing business. The Department is preparing a Fiscal Year 2020-2021 year-end post-close entry to

recognize the final Realignment allocation and transfer of Realignment revenue from SUD to the Stanislaus Recovery Center budget unit. This shift will reduce Total Revenue and increase Use of Fund Balance. The increase in the use of fund balance is due to the lack of carry-over Substance Abuse Block Grant (SABG) funds from the prior year and the Department's commitment to continue to provide SUD services to satisfy the increased demand.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Behavioral Health and Recovery Services	\$20,153,865	\$19,176,406	\$16,653,630	\$9,566,636	\$4,102,381
BHRS - Managed Care	(\$224,116)	\$0	\$0	\$0	\$0
BHRS - Mental Health Services Act	\$0	\$0	\$0	\$29,780,360	\$24,590,550
BHRS - Public Guardian	\$546,598	\$539,249	\$615,550	\$566,843	\$513,342
BHRS - Stanislaus Recovery Center	\$628,090	\$628,090	\$628,090	\$628,090	\$628,090
BHRS - Substance Use Disorder	\$746,713	\$1,899,711	\$3,182,778	\$3,182,778	\$3,426,498
Total Fund Balance	\$21,851,150	\$22,243,456	\$21,080,048	\$43,724,707	\$33,260,861

*Note: Only Listed for Non-General Fund Units

The Department Total Fund Balance over the last five years has continued to decrease except for the Mental Health Services Act increase on July 1, 2019 from the change in accounting methodology noted below. The Department continues to be impacted by an increase in demand for critical behavioral health services and the lengthy delay in the Medi-Cal Financial Participation (FFP) revenue cost settlement process.

Behavioral Health and Recovery Services (BHRS) has historically maintained a large fund balance due to the complicated nature of the cost settlement process for Specialty Mental Health Services (SMHS), the need to reserve funds to offset potential audit disallowances from prior year cost settlements, and the need to offset the volatile and uncertain nature of Realignment revenue. Additionally, BHRS fund balance is used to cover ongoing operating deficits in the Managed Care division, where the demand for psychiatric hospitalization services exceeds available State and Federal funding. Over the past five years, the demand for services has exceeded available funding and the Department has strategically planned the use of fund balance to sustain services in the community in the short term. The Department continues to monitor the available fund balance closely and is in the process of implementing a department reorganization (Resolution No. 2021-0136) to sustain core services and bring costs in line with available revenue in Fiscal Year 2021-2022 and beyond.

Managed Care does not maintain a fund balance, since any operating deficit is absorbed by the Behavioral Health and Recovery Services positive fund balance.

Mental Health Services Act (MHSA) fund balance identified on July 1, 2019, is derived from the change in accounting methodology implemented in Fiscal Year 2018-2019 that was recommended by external auditors during review of the County's Comprehensive Annual Financial Report, transferring funds traditionally held in deferred revenue to fund balance, resulting in the retention and use of fund balance from Fiscal Year 2018-2019 forward. Fund balance will continue to decline as the Department strategically spends down the reserves.

Public Guardian has maintained a steady fund balance over the past few years to reserve contingency funds to minimize impacts to the County General Fund in the event of an economic downturn. However, in the past two fiscal years, the division has relied on the use of fund balance to cover the increased operational cost above and beyond the approved level of Mandated County Match. As part of the Strategic Plan (Resolution No. 2021-0136), the Board approved ongoing General Fund support for this for Public Guardian services.

Stanislaus Recovery Center maintains a steady fund balance since division revenue is mostly reimbursement based. Since some block grant revenue is allocated to both Substance Use Disorder and Stanislaus Recovery Center, the Department has strategically set aside contingency funds in order to ensure the continued provision of services in the event of an economic downturn.

Substance Use Disorder strategically set aside fund balance in Fiscal Years 2016-2017 and 2017-2018 in anticipation of expanded services under the Drug Medi-Cal Organized Delivery System (DMC-ODS) and as contingency funds in the event of an economic downturn. The Department has completed the second year of expanded services under the DMC-ODS and will be performing an analysis to ensure program sustainability in future fiscal years.

Department Summary

Behavioral Health and Recovery Services						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$31,120	\$49,257	\$51,956	\$52,919	\$52,919	\$0
Revenue from use of Assets	\$1,255,278	\$825,117	\$1,392,161	\$680,049	\$680,049	\$0
Intergovernmental Revenue	\$69,395,685	\$81,426,396	\$71,425,953	\$78,470,725	\$82,969,223	\$4,498,498
Charges for Service	\$48,791,828	\$48,114,687	\$59,369,505	\$54,456,944	\$58,826,128	\$4,369,184
Miscellaneous Revenue	\$634,099	\$384,004	\$100	\$0	\$0	\$0
Other Financing Sources	\$4,794,786	\$321,338	\$0	\$1,779,884	\$1,779,884	\$0
Total Revenue	\$124,902,796	\$131,120,799	\$132,239,675	\$135,440,521	\$144,308,203	\$8,867,682
Use of Fund Balance/Retained Earnings	\$10,463,846	(\$7,662,049)	\$17,536,314	\$8,744,943	\$9,342,820	\$597,877
Total Funding Sources	\$135,366,642	\$123,458,750	\$149,775,989	\$144,185,464	\$153,651,023	\$9,465,559
Salaries and Benefits	\$46,742,485	\$45,851,094	\$50,402,346	\$60,586,585	\$60,909,850	\$323,265
Services and Supplies	\$76,718,846	\$74,709,813	\$95,676,346	\$76,107,834	\$85,502,624	\$9,394,790
Other Charges	\$8,246,279	\$8,275,461	\$10,113,767	\$11,552,049	\$11,397,455	(\$154,594)
Fixed Assets						
Buildings & Improvements	\$0	\$87,587	\$130,000	\$130,000	\$130,000	\$0
Equipment	\$180,671	\$149,321	\$52,500	\$52,500	\$52,500	\$0
Other Financing Uses	\$5,459,285	\$686,594	\$1,511,000	\$200,000	\$102,098	(\$97,902)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	(\$1)	(\$5,075)	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$137,347,566	\$129,759,869	\$157,880,884	\$148,628,968	\$158,094,527	\$9,465,559
General Fund Contribution	\$1,980,924	\$6,301,119	\$8,104,895	\$4,443,504	\$4,443,504	\$0
Total Allocated Positions	-	-	487	447	454	7

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$153.1 million, funded by \$147.2 million in estimated revenue, \$3.8 million in the use of department fund balance, and \$2 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$148.6 million, funded by \$135.4 million in estimated revenue, \$8.7 million in the use of department fund balance and \$4.4 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, decrease appropriations by \$4.5 million with an \$11.8 million decrease in estimated revenue, resulting in a \$4.9 million increase in the use of department fund balance and a \$2.5 million increase in Net County Cost.

The Proposed Budget relies on the use of \$8.7 million in departmental fund balance. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$16.9 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

The Department performed an organizational review and developed a Strategic Plan to identify increased efficiencies to ensure the sustainability of programs and services into the future while prioritizing the provision of core treatment services. The Strategic Plan included an organizational restructure of the department which was approved by the Board of Supervisors on March 30, 2021 (BOS 2021-0136). The organizational restructure is effective July 1, 2021; therefore, a series of budget adjustments are recommended to bring the Spending Plan in alignment with the Strategic Plan. Adjustments were made in each legal budget unit resulting in a decrease in departmental appropriations of \$4.4 million and a decrease in departmental revenue of \$11.8 million, funded by a \$4.9 million increase in the use of departmental fund balance and a \$2.5 million increase in Net County Cost.

Behavioral Health and Recovery Services – The decrease in estimated revenue of \$12.3 million and appropriations of \$12.2 million resulted in a \$104,196 increase in the use of department fund balance to reflect the department organizational restructure per the Strategic Plan. The decrease in appropriations is primarily due to the development of the core treatment model framework and subsequent reduction of contracted adult mental health services in this fund. Medi-Cal Federal Financial Participation (FFP) and grant revenue were reduced proportionately. The Department anticipates there will be \$700,000 in available fund balance on July 1, 2021.

Managed Care – The decrease in estimated revenue and appropriations of \$518,369 is attributed to the transfer of the Utilization Management and Access Line divisions to the Behavioral Health and Recovery Services legal budget unit to reflect the department organizational restructure per the Strategic Plan.

Mental Health Services Act – The increase in estimated revenue of \$1.7 million and appropriations of \$4.5 million resulted in a \$2.8 million increase in the use of department fund balance and is attributed to the department organizational restructure per the Strategic Plan. The increase in appropriations is due to the development of the core treatment model framework and increase of adult and children’s mental health service programs funded by MHSA revenue. The budget also focuses on increasing Prevention and Early Intervention (PEI) funding to increase access to treatment services for children. The Department anticipates there will be \$12.9 million in available fund balance on July 1, 2021.

Public Guardian – The decrease in estimated revenue of \$2.3 million and increase in appropriations of \$403,467 resulted in a \$270,338 increase in use of department fund balance, and a \$2.5 million increase in Net County Cost is attributed to the department organizational restructure per the Strategic Plan. The increase in appropriations is due to the new Public Guardian Care Coordination Team that will be responsible for ensuring the appropriate care for conservatees in residential mental health facilities and facilitating their re-entry to the community once rehabilitated. The Public Guardian function is a County obligation and has experienced an increase in demand over these past several years, requiring additional General Fund support beginning in Fiscal Year 2021-2022. The Department anticipates there will be \$257,905 in available fund balance on July 1, 2021.

Stanislaus Recovery Center – The decrease in estimated revenue and appropriations of \$30,425 is attributed to the department organizational restructure per the Strategic Plan. The program continues to provide substance abuse and disorder treatment services in both residential and outpatient settings.

Substance Use Disorder – The increase in estimated revenue of \$1.7 million and appropriations of \$3.4 million resulted in a \$1.7 million increase in use of department fund balance and is attributed to the department organizational restructure per the Strategic Plan. The budgeted increase in estimated revenue and appropriations is attributed to an anticipated increase of outpatient services billed under the Drug Medi-Cal Organized Delivery System (DMC-ODS) and increased prevention programs offered to at risk youth. The Department anticipates there will be \$3.3 million in available fund balance on July 1, 2021.

Recommendation: It is recommended to decrease appropriations by \$4.5 million and decrease estimated revenue by \$11.8 million, resulting in a \$4.9 million increase in the use of departmental fund balance and an increase in Net County Cost of \$2.5 million.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 447 positions, a decrease of 40 positions from the 2020-2021 Adopted Final Budget allocation. The Strategic Plan approved by the Board of Supervisors March 30, 2021 (BOS 2021-0136) included the deletion of 50 vacant positions and the addition of 10 new positions, effective April 3, 2021. The Proposed Budget does not include any additional staffing adjustments.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$158.1 million, funded by \$144.3 million in estimated revenue, \$9.3 million in use of departmental fund balance, and \$4.4 million in Net County Cost. This is an increase of \$9.5 million from 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Behavioral Health and Recovery Services – Due to a projected increase in Realignment revenue, several programs are being shifted from Mental Health Services Act (MHSA) to Behavioral Health and Recovery Services to help relieve budget pressure on the MHSA fund in future years, resulting in an increase in appropriations and estimated revenue of \$4.6 million. The programs that have been identified to shift are Aspiranet Crisis Stabilization and Intensive Community Support Behavioral Health Services Team, Aspiranet Child and Family Teams, Mobile Community Emergency Response Team, Behavioral Health Advocacy, Aspiranet Family Urgent Response System, School Based Behavioral Health Services, Child Abuse Interview, Referrals, and Evaluation (CAIRE), and Kinship Supportive Services. The programs will be funded by a combination of Medi-Cal Federal Financial Participation (FFP) and Realignment revenue.

Adjustments related to the Strategic Plan implementation of the Aspiranet Wraparound Services and Sierra Vista Child and Family Services Behavioral Health Services Team include a combination of staffing and contracted costs related to benefits not included in Proposed Budget and underestimated costs of contracted medication services to support the Core Treatment Model. These adjustments increase appropriations and estimated revenue by \$1.3 million funded by Medi-Cal Federal Financial Participation, 2011 Realignment, and Interdepartmental Revenue. As the Department continues to implement the Strategic Plan (Resolution No. 2021-0136) it is anticipated that adjustments will need to be made throughout this fiscal year.

New service levels include part-time staffing to support mandated Child Family Team meetings in the Children's System of Care in collaboration with Child Welfare, one Administrative Clerk III position assigned to the Day Reporting Center funded by the Community Corrections Plan, and two Administrative Clerk III positions to support the Child and Youth Medication Clinics. Final Budget includes an adjustment to increase appropriations and estimated revenue by \$308,397 for these new service levels which are funded by a combination of Medi-Cal Federal Financial Participation and 2011 Realignment Revenue.

On June 29, 2021 the Board of Supervisors approved the extension of safety net services through December 31, 2021 (Resolution No. 2021-300), therefore a technical budget adjustment to increase appropriations and estimated revenue by \$1.2 million is included in Final Budget funded by Presumptively Eligible funds.

Managed Care – Operating costs for the Telecare Psychiatric Health Facility have increased requiring a budget adjustment to increase appropriations and estimated revenue by \$636,012. Increased costs include wages, benefits, prescriber expenses, and insurance which are funded by a combination of Medi-Cal Federal Financial Participation and 2011 Realignment revenue.

Mental Health Services Act – As detailed in the Behavioral Health and Recovery Services (BHRS) legal budget unit, several programs are being shifted from Mental Health Services Act (MHSA) to BHRS to leverage Realignment funding and address future budgetary concerns in MHSA. Final Budget adjustments decrease appropriations by \$4.7 million and estimated revenue by \$4.6 million resulting in a \$95,000 decrease in use of departmental fund balance.

Adjustments related to the Strategic Plan implementation of the Telecare Adult and Transition Aged Youth Behavioral Health Services Teams, Turning Point Adult Behavioral Health Services Team, Central Star Children's Behavioral Health Services Team, Community Assessment Response and Engagement (CARE), Prevention and Early Intervention Community Health Outreach Workers (Promotores), and medication services, include a combination of staffing and contracted costs related to benefits not included in Proposed Budget and underestimated costs of contracted medication services to support the Core Treatment Model. Adjustments increase appropriations by \$3.9 million and increase estimated revenue by \$3.2 million increasing the use of departmental fund balance by \$651,631. Adjustments are funded by a combination of Medi-Cal Federal Financial Participation, MHSA revenue and Interdepartmental Revenue.

New service levels include a combination of contracted services and staffing. Contracted services include the expansion of the Center for Human Services Behavioral Health Integration team and Workforce Education and Training programs. Staffing adjustments include part-time Community Clerical Aids to work in the Employment program which provides pathways to employment for clients with lived experience, a Personal Service Contractor to provide outreach services to increase the recognition of early signs of mental health illness, and two (2) full-time Administrative Clerk III positions to support the Adult Medication Clinics. Final Budget includes an adjustment for these new service levels to increase appropriations by \$1.7 million and estimated revenue by \$1.6 million resulting in an increase of \$41,246 in use of departmental fund balance. Adjustments are funded by a combination of Medi-Cal Federal Financial Participation, MHSA revenue and Interdepartmental Revenue.

Stanislaus Recovery Center – Increase appropriations and estimated revenue by a total of \$308,274 which includes \$90,072 for increased costs in contracted food services funded by the Substance Abuse and Treatment Block Grant (SABG) and \$217,302 for additional administrative support for one new Administrative Clerk III position and additional treatment services support for one new Behavioral Health Specialist I/II for high demand clients for the evening and night shifts at the Stanislaus Recovery Center residential treatment program. These adjustments are funded by Medi-Cal Federal Financial Participation, State General Fund and 2011 Realignment.

Substance Use Disorder – Increase appropriations and estimated revenue by \$211,977 for contracted men's residential treatment services at Nirvana Alcohol and Drug Treatment Program funded by Medi-Cal Federal Financial Participation and State General Fund.

Recommendation: It is recommended to increase appropriations by \$9.5 million and increase estimated revenue by \$8.9 million, resulting in a \$597,877 increase in the use of departmental fund balance.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Behavioral Health and Recovery Services	\$ 8,627,762	\$ 104,196
Managed Care	\$ (1,267,829)	\$ -
Mental Health Services Act	\$ 31,674,080	\$ 7,223,974
Public Guardian	\$ 404,076	\$ 270,338
Stanislaus Recovery Center	\$ (770,254)	\$ -
Substance Use Disorder	2,255,074	1,744,312
Behavioral Health and Recovery Services Total	\$ 40,922,909	\$ 9,342,820

The Department is preparing a Fiscal Year 2020-2021 year-end post-close adjusting entry to transfer Realignment revenue from Substance Use Disorder to the Stanislaus Recovery Center. Stanislaus Recovery Center will end the fiscal year with a positive fund balance. The Department is also preparing a year-end post-close entry to transfer fund balance from Behavioral Health and Recovery Services to Managed Care. The Department will be closely monitoring the Substance Use Disorder division to ensure that the Use of Fund Balance in Fiscal Year 2021-2022 does not exceed the amount that will remain available on July 1, 2021 following the post-close entries.

Fixed Assets | Vehicles

Behavioral Health and Recovery Services has a total fleet of 82 vehicles; of those, 22 meet the minimum age requirement to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

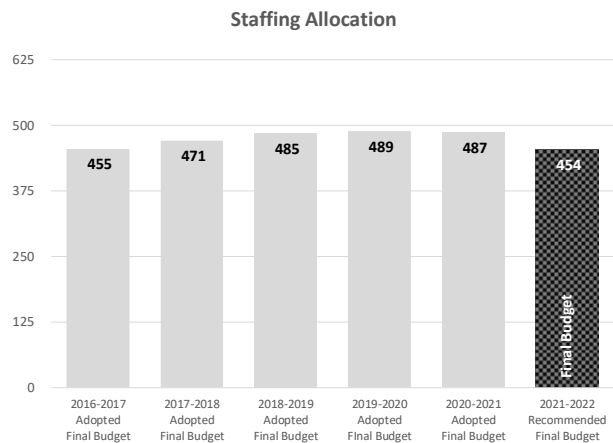
The 2021-2022 Final Budget includes a Department staffing allocation of 454 positions, a decrease of 33 positions from the 2020-2021 Adopted Final Budget allocation. The Strategic Plan approved by the Board of Supervisors March 30, 2021 (BOS 2021-0136) included the deletion of 50 vacant positions and the addition of 10 new positions, effective April 3, 2021. The Proposed Budget did not include any additional staffing adjustments. Final Budget includes the addition of seven new positions; six new Administrative Clerk III positions and one new Behavioral Health Specialist I/II.

Staffing Recommendation: It is recommended to add seven new positions. Two Administrative Clerk III positions in Behavioral Health and Recovery Services (BHRS) to support the Child and Youth Medication Clinic and ensure an efficient workflow among clients, prescribers, and nurses. One new Administrative Clerk III position in BHRS to support the Community Corrections Partnership per Board Resolution No. 2021-0252 and provide clerical support for the Forensics Services program at the Day Reporting Center. Two Administrative Clerk III positions in Mental Health Services Act to support the Adult Medication Clinic and ensure an efficient workflow among clients, prescribers, and nurses. One Administrative Clerk III position and one block-budgeted Behavioral Health Specialist I/II to support the 24/7 residential programs that are required components of the Drug-Medi-Cal Organized Delivery System which provides high and low intensity treatment services.

In addition, two Manager III positions and one block-budgeted Manager II/III position are recommended to be block-budgeted as Manager I/II/III to provide the Department with more flexibility to recruit and fill these positions and provide succession planning and advancement opportunities as they become available.

Furthermore, one Behavioral Health Advocate position is recommended for study to determine if the current duties and responsibilities are in alignment with the current classification designations.

Five-Year Historical Budget Trends



The recommended Final Budget of \$158.1 million represents a decrease of \$213,643 or 0.1% from Fiscal Year 2020-2021 Adopted Final Budget. This is lower than the average growth of 8.6% experienced over the previous five years, which can be largely attributed to the organizational restructuring in Fiscal Year 2020-2021 to increase efficiencies and ensure the sustainability of programs and services into the future while prioritizing the provision of core services.

The recommended Final Budget includes a staffing allocation of 454 positions, a decrease of 33 positions compared to 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 2.1%. The staffing decrease is primarily due to the Strategic Plan approved by the Board of Supervisors March 30, 2021 (BOS 2021-0136) which included the deletion of 50 vacant positions and the addition of 10 new positions, effective April 3, 2021.

Key Challenges and Opportunities

Americans with Disabilities Act (ADA) - Due to limited resources needed to cover mandated services, the Department has been challenged to make any significant progress regarding plans to remove Americans with Disabilities Act (ADA) barriers. A few small projects were completed in Fiscal Year 2019-2020, but no financial commitments were included in the 2020-2021 Final Budget or 2021-2022 Final Budget. The Department plans to work closely with the Chief Executive Office to develop a funding strategy for these projects.

Strategic Plan Implementation - The Department is in the process of implementing the BHRS Strategic Plan that was approved by the Board of Supervisors on March 30, 2021, which will align program operations and services with sustainable funding (Resolution 2021-0136). The BHRS Strategic Plan prioritized mandated behavioral health treatment services and identified funding sufficient to continue to serve existing clients. Any increase in demand for mandated behavioral health treatment services or increase in cost may result in further impacts to the array of other supportive services if additional funding is not identified. Decreases in 1991/2011 Realignment and Mental Health Services Act allocations, may also impact the Department’s ability to provide both mandated behavioral health services and supportive services. The Department has analyzed the May Budget Revision for Fiscal Year 2021-2022 and identified \$4.7 million in Realignment funding that will be used to fund some of the programs and services that had previously been identified to be funded by Mental Health Services Act (MHSA) revenue. Technical adjustments in support of this were included in the Department’s Final Budget request. These adjustments will relieve some of the financial pressure that MHSA was facing in Fiscal Year 2021-2022. Demand for adult residential mental health treatment services and in-patient psychiatric hospitalization treatment

continues to remain high. Demand for children’s in-patient psychiatric hospitalization treatment has increased by 30% over the last year. The Department will continue to monitor and report back to the Board of Supervisors if adjustments to budgeted levels of service are needed.

Staffing Challenges - The Department and contractors are experiencing challenges in recruiting and retaining qualified candidates for Mental Health Clinician I/II positions. This recruitment challenge, coupled with staffing impacts from the recent COVID-19 surge, has hindered the Department’s ability to fully staff the restructured treatment teams, delaying the transition of clients to other providers under the new structure. These impacts have or may further delay the implementation of the new supportive service programs, such as Community Assessment Response and Engagement (CARE) 2.0, Behavioral Health Outreach and Engagement, Behavioral Health Wellness Center, and some of the Prevention and Early Intervention programs. The Department is in the process of identifying the major recruitment challenges and identifying solutions where possible and will report back to the BOS during the First Quarter Financial Report should there be additional delays in implementation of the BHRS Strategic Plan.

Continuum of Care Reform of California’s Foster Care System - Assembly Bill (AB) 403 (Chapter 773, Statutes of 2015), otherwise known as Continuum of Care Reform (CCR) of California’s foster care system, became effective January 1, 2017. It draws together a series of existing and new reforms to child welfare services, probation, and mental health programs designed out of an understanding that children who must live apart from their parents have better outcomes when cared for in committed nurturing family homes. Analysis indicates there still may be infrastructure needs associated with the new mandates; however, State funding has not been identified. BHRS has been working collaboratively with Community Services Agency, Probation, and other CCR stakeholders to identify impacts from this new legislation and develop an implementation plan in a phased approach, including several new initiatives:

- Conversion of high-level group homes to short-term residential therapeutic programs (STRTPs) that will contract with Mental Health Plans (MHPs) to provide 24/7 specialty mental health services (SMHS);
- Provision of child and family teams (CFT) services;
- Expansion of intensive care coordination (ICC) and intensive home-based services (IHBS) to all Medi-Cal beneficiaries;
- Provision of therapeutic foster care (TFC) services; and
- Provision of family urgent response services (FURS)

Specialty Mental Health Services for Youth - On June 22, 2018, the Department of Health Care Services (DHCS) released guidance and clarification to county mental health plans, probation agencies, and child welfare agencies regarding implementation of presumptive transfer of Specialty Mental Health Services (SMHS) for children, youth, and non-minor dependents (NMD) in foster care. AB 1299 established the prompt transfer of responsibility to provide or arrange and pay for SMHS from the county of original jurisdiction to the county in which the child or youth resides. Foster children from other counties are often placed in Stanislaus County due to the number of placement options available here (group homes and Short Term Residential Treatment Program’s) and it is anticipated this legislation and subsequent guidance will have a negative fiscal impact since no additional funding has been provided. BHRS is implementing a new system to continuously collect data on how many children and youth from other counties are placed in Stanislaus County, and what type and level to other counties (e.g., reimburse other counties for services for children placed there), but there is nothing in statute that memorializes this agreement or addresses cost report considerations. The development of the new system has been delayed due to the need to redirect technology resources to support needs during the COVID-19 pandemic. Once the data is available, the Department will be able to estimate the fiscal impact.

Budgets Contained within the Department

Behavioral Health and Recovery Services (BHRS) (Special Revenue Fund)

This budget funds mental health and rehabilitation services; group and family counseling; case coordination for seriously mentally ill adults and emotionally disturbed children and teens; and provides assessment and appropriate referral for inpatient mental health services.

Managed Care (Special Revenue Fund)

This budget funds the oversight of specialty mental health managed care functions for BHRS, including service authorization, utilization management, and Medi-Cal contract compliance; access to services; and Federal and State regulatory compliance monitoring. Managed Care funding also pays claims for services to providers for Medi-Cal beneficiaries needing specialty mental health services, including acute psychiatric hospitalization.

Mental Health Services Act (MHSA) (Special Revenue Fund)

This budget funds services to individuals with serious mental illness and is funded through MHSA funding.

Public Guardian (Special Revenue Fund)

This budget funds programs mandated by Government Code Sections 24000, 27430 - 27436 and County Code 2.20. As the court-appointed substitute decision maker, the Public Guardian provides assistance to individuals who are gravely disabled as a result of mental disorder and are unable to properly provide for themselves or individuals who are substantially unable to manage their own financial resources. Other services provided include: conservatorship investigation for individuals who are believed to be unable to provide for their own food, clothing, and shelter due to their mental illness; case management for individuals placed on conservatorship by the courts; management of conservatee assets; and coordination of investigation and casework services with elder and dependent adult protection agencies.

Stanislaus Recovery Center (SRC) (Special Revenue Fund)

This budget funds residential detoxification services, outpatient, and day treatment alcohol and drug services. SRC also provides residential and day co-occurring treatment services for individuals with dual substance use disorders and mental health issues.

Substance Use Disorder (Special Revenue Fund)

This budget funds specialized alcohol and drug treatment and prevention services to County residents including: Narcotic replacement (Methadone) detoxification and maintenance therapy; alcohol and drug treatment to persons incarcerated in jail facilities; Adult Drug Court alcohol and drug treatment; treatment services for persons with substance use disorders, including those with co-occurring substance use and mental health issues; and alcohol and drug prevention services for youth.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Behavioral Health and Recovery Services						
1501 6000000 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$131,383	(\$19,095)	\$200,000	(\$7,000)	(\$7,000)	\$0
Intergovernmental Revenue	\$30,159,610	\$27,599,830	\$24,348,381	\$26,168,154	\$30,215,120	\$4,046,966
Charges for Service	\$23,735,011	\$23,458,022	\$30,738,762	\$18,670,020	\$21,993,673	\$3,323,653
Miscellaneous Revenue	\$411,340	\$378,101	\$0	\$0	\$0	\$0
Other Financing Sources	\$255,608	\$327,645	\$0	\$1,779,884	\$1,779,884	\$0
Total Revenue	\$54,692,952	\$51,744,503	\$55,287,143	\$46,611,058	\$53,981,677	\$7,370,619
Use of Fund Balance/Retained Earnings	\$5,464,255	(\$4,525,381)	\$5,425,418	\$104,196	\$104,196	\$0
Total Funding Sources	\$60,157,207	\$47,219,122	\$60,712,561	\$46,715,254	\$54,085,873	\$7,370,619
Salaries and Benefits	\$26,736,278	\$26,053,420	\$27,081,336	\$30,681,197	\$32,310,743	\$1,629,546
Services and Supplies	\$31,059,366	\$29,271,005	\$41,801,586	\$21,893,675	\$27,189,132	\$5,295,457
Other Charges	\$3,549,519	\$3,238,953	\$3,588,163	\$4,034,775	\$4,008,927	(\$25,848)
Fixed Assets						
Buildings & Improvements	\$0	\$87,587	\$100,000	\$100,000	\$100,000	\$0
Equipment	\$124,150	\$149,321	\$52,500	\$52,500	\$52,500	\$0
Other Financing Uses	\$4,473,448	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$4,960,195)	(\$7,249,770)	(\$5,775,854)	(\$9,221,534)	(\$8,750,070)	\$471,464
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$60,982,566	\$51,550,516	\$66,847,731	\$47,540,613	\$54,911,232	\$7,370,619
General Fund Contribution	\$825,359	\$4,331,394	\$6,135,170	\$825,359	\$825,359	\$0
Total Allocated Positions	-	-	269	246	249	3

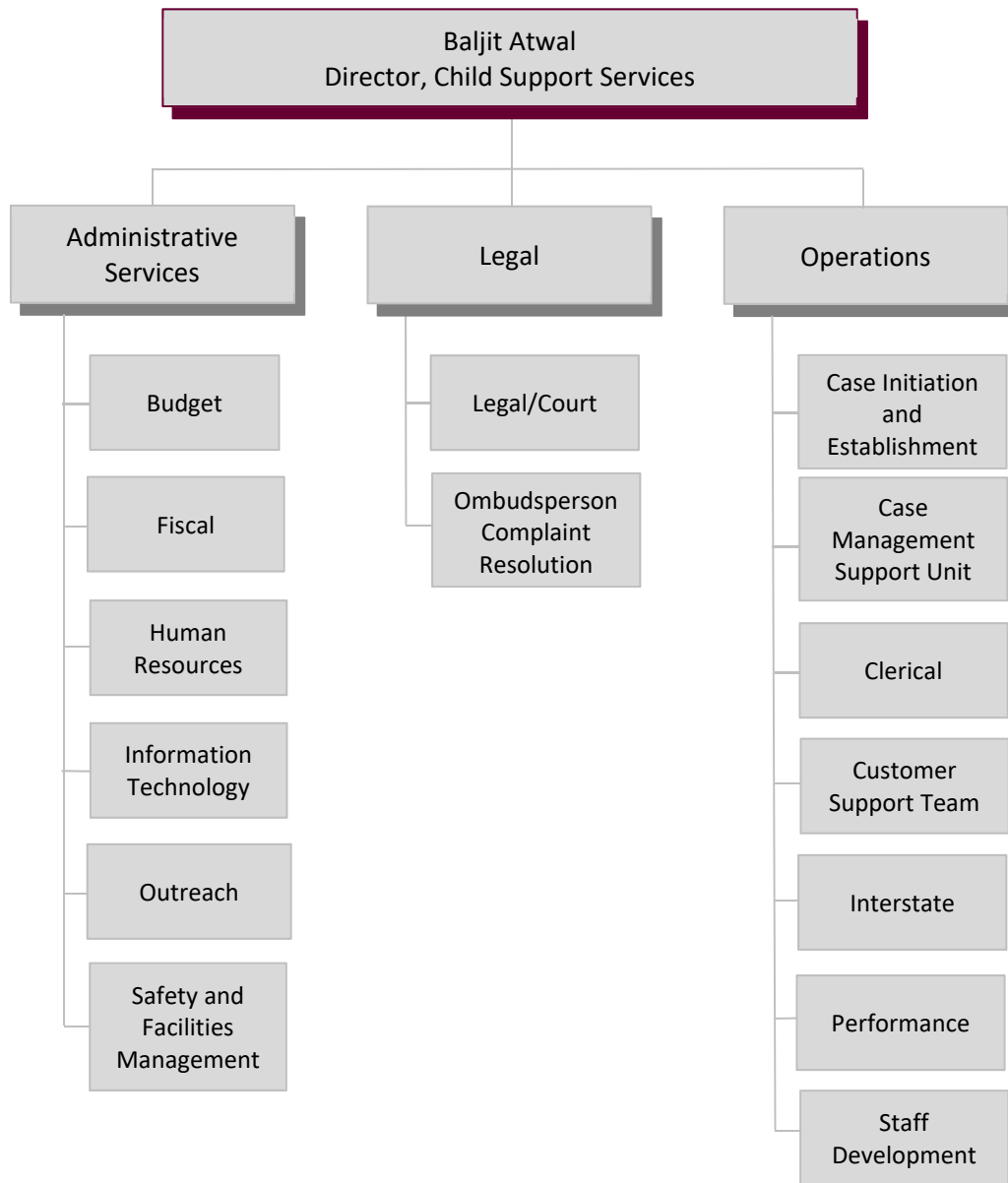
BHRS - Managed Care						
1504 6400001 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$451,349	\$478,708	\$417,381	\$414,310	\$414,310	\$0
Intergovernmental Revenue	\$6,074,264	\$8,921,134	\$9,567,965	\$10,003,606	\$10,381,238	\$377,632
Charges for Service	\$2,618,402	\$2,579,818	\$3,571,354	\$3,432,960	\$3,691,340	\$258,380
Miscellaneous Revenue	\$43,772	\$266	\$0	\$0	\$0	\$0
Other Financing Sources	\$4,539,178	(\$6,307)	\$0	\$0	\$0	\$0
Total Revenue	\$13,726,965	\$11,973,619	\$13,556,700	\$13,850,876	\$14,486,888	\$636,012
Use of Fund Balance/Retained Earnings	\$0	\$1,267,829	\$0	\$0	\$0	\$0
Total Funding Sources	\$13,726,965	\$13,241,448	\$13,556,700	\$13,850,876	\$14,486,888	\$636,012
Salaries and Benefits	\$1,127,162	\$1,013,482	\$1,157,609	\$0	\$0	\$0
Services and Supplies	\$10,075,909	\$8,896,560	\$8,667,375	\$9,077,757	\$9,713,769	\$636,012
Other Charges	\$2,092,606	\$2,107,380	\$3,303,238	\$4,519,550	\$4,519,550	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$431,288	\$1,224,026	\$428,478	\$253,569	\$253,569	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$13,726,965	\$13,241,448	\$13,556,700	\$13,850,876	\$14,486,888	\$636,012
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	12	10	10	0

BHRS - Mental Health Services Act						
1507 6800000 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$893,915	\$458,776	\$773,456	\$271,400	\$271,400	\$0
Intergovernmental Revenue	\$24,818,763	\$38,455,039	\$28,699,246	\$33,576,374	\$33,516,374	(\$60,000)
Charges for Service	\$9,715,047	\$9,879,247	\$10,129,653	\$15,524,601	\$15,925,401	\$400,800
Miscellaneous Revenue	\$142,259	\$2,068	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$35,569,984	\$48,795,130	\$39,602,355	\$49,372,375	\$49,713,175	\$340,800
Use of Fund Balance/Retained Earnings	\$5,189,810	(\$7,083,530)	\$11,632,411	\$6,626,097	\$7,223,974	\$597,877
Total Funding Sources	\$40,759,794	\$41,711,600	\$51,234,766	\$55,998,472	\$56,937,149	\$938,677
Salaries and Benefits	\$11,027,372	\$10,215,604	\$12,467,118	\$17,484,417	\$15,960,834	(\$1,523,583)
Services and Supplies	\$23,283,133	\$24,347,662	\$31,193,910	\$30,247,843	\$33,408,215	\$3,160,372
Other Charges	\$1,691,202	\$1,791,834	\$1,987,682	\$1,754,859	\$1,626,113	(\$128,746)
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$30,000	\$30,000	\$30,000	\$0
Equipment	\$56,521	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$985,837	\$686,594	\$1,511,000	\$200,000	\$102,098	(\$97,902)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$3,715,729	\$4,669,906	\$4,045,056	\$6,281,353	\$5,809,889	(\$471,464)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$40,759,794	\$41,711,600	\$51,234,766	\$55,998,472	\$56,937,149	\$938,677
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	112	103	105	2

BHRS - Public Guardian						
1503 6030000 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$552	\$14	\$500	\$515	\$515	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$166,963	\$268,363	\$146,050	\$150,432	\$150,432	\$0
Miscellaneous Revenue	\$0	\$588	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$167,515	\$268,965	\$146,550	\$150,947	\$150,947	\$0
Use of Fund Balance/Retained Earnings	\$53,501	\$109,266	\$357,251	\$270,338	\$270,338	\$0
Total Funding Sources	\$221,016	\$378,231	\$503,801	\$421,285	\$421,285	\$0
Salaries and Benefits	\$981,624	\$1,731,854	\$1,718,913	\$2,904,305	\$2,904,305	\$0
Services and Supplies	\$80,644	\$163,035	\$99,619	\$360,707	\$360,707	\$0
Other Charges	\$200,324	\$278,955	\$352,487	\$360,947	\$360,947	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$113,989	\$174,112	\$302,507	\$413,471	\$413,471	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,376,581	\$2,347,956	\$2,473,526	\$4,039,430	\$4,039,430	\$0
General Fund Contribution	\$1,155,565	\$1,969,725	\$1,969,725	\$3,618,145	\$3,618,145	\$0
Total Allocated Positions	-	-	17	22	22	0

BHRS - Stanislaus Recovery Center						
1505 6700001 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$18,224	\$38,522	\$19,844	\$19,844	\$19,844	\$0
Revenue from use of Assets	(\$71,420)	\$15,482	\$824	\$824	\$824	\$0
Intergovernmental Revenue	\$2,552,769	\$562,231	\$2,826,264	\$1,551,686	\$1,664,388	\$112,702
Charges for Service	\$1,901,058	\$1,898,665	\$2,819,027	\$3,990,112	\$4,185,684	\$195,572
Miscellaneous Revenue	\$17,749	\$2,436	\$100	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,418,380	\$2,517,336	\$5,666,059	\$5,562,466	\$5,870,740	\$308,274
Use of Fund Balance/Retained Earnings	\$0	\$1,398,343	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,418,380	\$3,915,679	\$5,666,059	\$5,562,466	\$5,870,740	\$308,274
Salaries and Benefits	\$2,926,890	\$2,876,027	\$3,547,690	\$3,940,990	\$4,158,292	\$217,302
Services and Supplies	\$1,253,484	\$812,474	\$1,093,759	\$1,111,296	\$1,202,268	\$90,972
Other Charges	\$341,319	\$391,142	\$523,415	\$524,901	\$524,901	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$103,313)	(\$163,964)	\$501,195	(\$14,721)	(\$14,721)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,418,380	\$3,915,679	\$5,666,059	\$5,562,466	\$5,870,740	\$308,274
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	35	30	32	2

BHRS - Substance Use Disorder						
1502 6500001 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$12,896	\$10,735	\$32,112	\$33,075	\$33,075	\$0
Revenue from use of Assets	(\$150,501)	(\$108,768)	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$5,790,279	\$5,888,162	\$5,984,097	\$7,170,905	\$7,192,103	\$21,198
Charges for Service	\$10,655,347	\$10,030,572	\$11,964,659	\$12,688,819	\$12,879,598	\$190,779
Miscellaneous Revenue	\$18,979	\$545	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$16,327,000	\$15,821,246	\$17,980,868	\$19,892,799	\$20,104,776	\$211,977
Use of Fund Balance/Retained Earnings	(\$243,720)	\$1,171,424	\$121,234	\$1,744,312	\$1,744,312	\$0
Total Funding Sources	\$16,083,280	\$16,992,670	\$18,102,102	\$21,637,111	\$21,849,088	\$211,977
Salaries and Benefits	\$3,943,159	\$3,960,707	\$4,429,680	\$5,575,676	\$5,575,676	\$0
Services and Supplies	\$10,966,310	\$11,219,077	\$12,820,097	\$13,416,556	\$13,628,533	\$211,977
Other Charges	\$371,309	\$467,197	\$358,782	\$357,017	\$357,017	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$802,502	\$1,345,689	\$493,543	\$2,287,862	\$2,287,862	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$16,083,280	\$16,992,670	\$18,102,102	\$21,637,111	\$21,849,088	\$211,977
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	42	36	36	0



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Child Support Services

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$15,587,781	\$16,295,198
Use of Fund Balance/ Retained Earnings	\$830,248	\$0
Gross Costs	\$16,418,029	\$16,295,198
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	161	154

Department Services and Programs

The Department of Child Support Services (DCSS) collects and distributes child support; locates parents and employers; establishes parentage; establishes and enforces child support and medical support orders; provides legal representation of the County in child support matters and child support services for cases when a parent resides out of State.

The **Administrative Services** division provides central administrative support for the Department and is responsible for finance and budget preparation and administration; claim process for State and Federal funding; payroll; accounts payable and receivable; contract administration; personnel administration, training; safety and injury management; management and long-range workforce planning. This division is also responsible for facilities maintenance and equipment.

The **Legal** division oversees all legal action filed and all legal work completed by DCSS, including establishing parentage judgments and court orders for child support and medical support, enforcing these orders, and modifying the orders as needed. The Legal unit ensures that DCSS complies with State and Federal regulations and statutes governing the child support program and ensures the rights of parents of Stanislaus County are protected and enforced with the highest degree of fairness and due process.

The Legal unit directs and provides guidance for every legal enforcement action in a variety of forums to ensure the children of Stanislaus County have the financial support they need. This includes enforcing support orders from other states and countries and

enforcing support orders through legal action in family law, Workers’ Compensation, personal injury and bankruptcy cases. The Legal unit also includes the Ombudsperson and Complaint Resolution staff. This staff works with customers who are not satisfied with the assistance they receive from the Department. They work to explain the rights and responsibilities of each customer and endeavor to resolve issues before they become formal complaints. If a complaint is filed, Complaint Resolution staff independently investigate and review customers’ cases and provide a resolution in writing.

The **Operations** division collects child support; locates parents and employers; establishes parentage, child support and medical orders; and enforces these orders while applying Federal and State guidelines and regulations. Operations staff work closely with customers to educate them about regulations and documents to achieve a common vision wherein children can rely on their parents for the financial, medical, and emotional support they need. Customers include parents, employers, attorneys, and other County and State agencies. Operations staff is responsible for determining the next applicable action on case files which may include modifying support orders, serving Income Withholding Orders, filing liens, processing incoming mail and documents, and sending legal documents to court.

The Information Technology (IT) unit is part of the Operations division and has a major role in keeping the Department running efficiently by providing IT services and support to all staff. IT is responsible for

the development, maintenance, support, and security of DCSS technology systems. IT staff monitors the overall performance of operating and

communication systems to ensure the highest quality services are available to internal and external customers.

Board of Supervisors Priority Area



Child Support Services supports the following Board of Supervisors priority:

Priority	<i>Supporting community health, including physical, mental, emotional and spiritual health</i>
Mission Statement	To promote the well-being of children by locating parents, establishing parentage, and obtaining and enforcing orders while providing the excellent level of service our customers deserve
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results
Success Measures	Collection and distribution of Child Support payments
Two-Year Objectives	<i>Maintain</i> collection and distribution of \$59 million of child support to families
	<i>Collect</i> 67% of current court-ordered support
	<i>Obtain</i> support orders on 96.4% of cases

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Child Support Services							
1071 0240000 Special Revenue Fund							
Total Revenue	\$14,439,913	\$15,342,904	\$15,108,147	\$15,674,294	\$14,908,866	\$15,587,781	95.64%
Use of Fund Balance	(\$2,508)	(\$45,623)	(\$209,194)	\$981,522	\$134,969	\$696,607	19.38%
Gross Costs	\$14,437,405	\$15,297,281	\$14,898,953	\$16,655,816	\$15,043,835	\$16,284,388	92.38%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The total fund allocation for the Department has been primarily flat since 2002. In Fiscal Year 2018-2019 additional funding of \$159,924 was allocated to the Department. In Fiscal Year 2019-2020, the Department received its very first funding increase from the State of California since Fiscal Year 2002-2003 of \$1 million. This represented one-third of an estimated \$3 million increase, to be received over three years and was withdrawn in Fiscal Year 2020-2021 resulting from the pandemic-related State Budget deficit.

The significant increased use of fund balance in Fiscal Year 2019-2020 compared to prior fiscal years is due to a 2020 approval by the State of California (CDCSS) to use department fund balance to offset expenditures for Fiscal Year 2019-2020 and 2020-2021. The Department is 100% Federal and State funded and, therefore, must receive approval to spend fund balance beyond that caused by timing variances in posting accounting transactions at year-end. There were no approvals to use fund balance prior to Fiscal Year 2019- 2020.

Fund Balance

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Child Support Services	\$1,422,394	\$1,424,849	\$1,469,544	\$1,678,129	\$696,607
Total Fund Balance	\$1,422,394	\$1,424,849	\$1,469,544	\$1,678,129	\$696,607

*Note: Only Listed for Non-General Fund Units

Child Support Services received a one-time external funding augmentation in Fiscal Year 2018-2019, but has otherwise remained relatively constant due to the Department receiving sufficient funding to cover its operating costs each year. In recent years, use of fund balance is immaterial and as a result of changes in the amount of prior year encumbrances rolled forward. In Budget Years 2019-2020 and 2020-2021, the Department received authorization from CA DCSS to use fund balance to fulfill Department staffing and purchasing needs. The benefits of this use of the fund balance include sustained high-quality customer service levels, safety enhancements to support staff in the workplace and continued security of the IT network.

Department Summary

Child Support Services						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$80,752	\$18,992	\$32,000	\$32,000	\$32,000	\$0
Intergovernmental Revenue	\$15,590,830	\$14,866,904	\$15,555,781	\$15,555,781	\$16,263,198	\$707,417
Charges for Service	\$2,652	\$10,373	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$60	\$17	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$3,570	\$0	\$0	\$0	\$0
Total Revenue	\$15,674,294	\$14,899,856	\$15,587,781	\$15,587,781	\$16,295,198	\$707,417
Use of Fund Balance/Retained Earnings	\$981,522	\$143,979	\$830,248	\$0	\$0	\$0
Total Funding Sources	\$16,655,816	\$15,043,835	\$16,418,029	\$15,587,781	\$16,295,198	\$707,417
Salaries and Benefits	\$13,275,033	\$12,857,140	\$13,665,997	\$13,375,621	\$14,019,425	\$643,804
Services and Supplies	\$1,815,357	\$844,278	\$1,684,279	\$1,120,895	\$1,040,696	(\$80,199)
Other Charges	\$999,628	\$952,435	\$1,015,663	\$1,061,265	\$1,226,548	\$165,283
Fixed Assets						
Buildings & Improvements	\$32,323	\$64,224	\$0	\$0	\$0	\$0
Equipment	\$533,475	\$325,758	\$52,090	\$30,000	\$8,529	(\$21,471)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$16,655,816	\$15,043,835	\$16,418,029	\$15,587,781	\$16,295,198	\$707,417
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	161	161	154	-7

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$15.6 million, funded by \$15.6 million in estimated revenue.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$15.6 million, funded by \$15.6 million in estimated revenue.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Child Support Services – A transfer of \$29,190 in appropriations from Fixed Assets to Salaries and Benefits is the only adjustment in Child Support Services. The Spending Plan includes \$59,190 for Fixed Assets to purchase IT hardware which costs \$30,000 based on updated quotes obtained by the department. Fiscal Year 2020-2021 Salaries are trending slightly higher, using a straight-line projection; therefore, it is recommended to transfer the balance to Salaries and Benefits.

Recommendation: It is recommended to transfer \$29,190 in appropriations from Fixed Assets to Salaries and Benefits.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 161 positions, consistent with the 2020-2021 Adopted Final Budget allocation. The Proposed Budget does not include any additional staffing adjustments.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$16.3 million, funded by \$16.3 million in estimated revenue. This is an increase of \$707,417 from 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Child Support Services – Increase appropriations and estimated revenue by \$707,417 to reflect one-time additional funding from the California Department of Child Support Services to support existing service levels; in the absence of this funding, service levels would be reduced. These adjustments include a decrease in Fixed Assets of \$21,471 for IT equipment budgeted in Fiscal Year 2021-2022 but purchased in the prior fiscal year.

Recommendation: It is recommended to increase appropriations and estimated revenue by \$707,417.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Child Support Services Total	\$ 552,542	\$ -

Fixed Assets | Vehicles

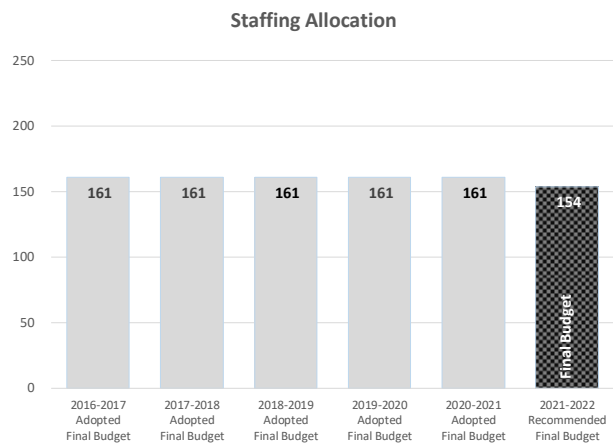
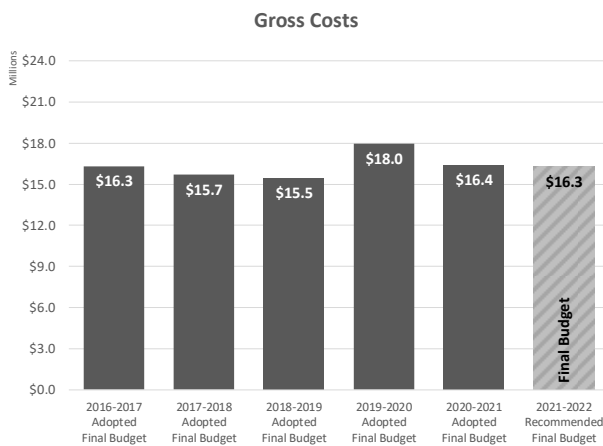
The Department of Child Support Services has a total fleet of seven vehicles; of those, zero meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 154 positions, a decrease of seven positions from the 2020-2021 Adopted Final Budget allocation. Final Budget includes the deletion of six Legal Clerk IV positions and one Confidential Assistant III position that have remained vacant and unbudgeted for several years and are no longer sustainable at the level of Federal/State funding provided for this service.

Staffing Recommendation: It is recommended to delete one vacant Confidential Assistant III position and six vacant Legal Clerk IV positions.

Five-Year Historical Budget Trends



The recommended Final Budget of \$16.3 million represents a decrease of \$122,831 or 0.7% from Fiscal Year 2020-2021 Adopted Final Budget. The Department averaged 1% growth over the previous five years, which can be largely attributed to an increase in the allocation of funds from the California Department of Child Support Services (CADCSS) in Fiscal Year 2019-2020. This represented one-third of an estimated \$3 million increase, to be received over three years, that was withdrawn in Fiscal Year 2020-2021 due to the pandemic-related State Budget deficit and was expected to be ongoing. In Fiscal Year 2020-2021, the Department utilized \$830,248 in fund balance as approved by CADCSS, as the Department doesn't typically maintain a fund balance.

The recommended Final Budget includes a staffing allocation of 154 positions, a decrease of seven positions from 2020-2021 Adopted Final Budget allocation count. Final Budget includes the deletion of six Legal Clerk IV positions and one Confidential Assistant III position that have remained vacant and unbudgeted for several years. Staffing during the previous five years had not changed due to flat funding from CADCSS.

Key Challenges and Opportunities

Funding - In Fiscal Year 2019-2020, the Department of Child Support Services received its very first funding increase from the State of California since Fiscal Year 2002-2003. At that time, the Department began to build capacity based on the new funding and in anticipation of future increased funding, as agreed to by the California Legislature in June 2019. After one year of increased funding, the Governor's Fiscal Year 2020-2021 May Revise reverted child support funding to 2018-2019 levels, which equated to a reduction of actual funding in the amount of \$933,728 plus the loss of the anticipated funding increase of \$963,578 previously identified for Stanislaus County DCSS. The Senate and Assembly Budget sub committees for Health and Human services have recently agreed to one-time funding for Fiscal Year 2021-2022, and this may be due to the anticipated State Budget surplus.

The California State Budget was signed by the Governor on June 28, 2021 which included a child support funding increase totaling \$56 million statewide. The Department's portion of this increase is \$707,417. Department leadership continues to monitor the situation closely, working with the California Department of Child Support Services (CDCSS) and the California Child Support Director's Association (CSDA), while educating lawmakers and legislative staff on the importance of the child support program in serving as a social safety net, and about the real impacts of funding decisions on the vulnerable families who rely on child support as their secondary income.

Budget Contained within the Department

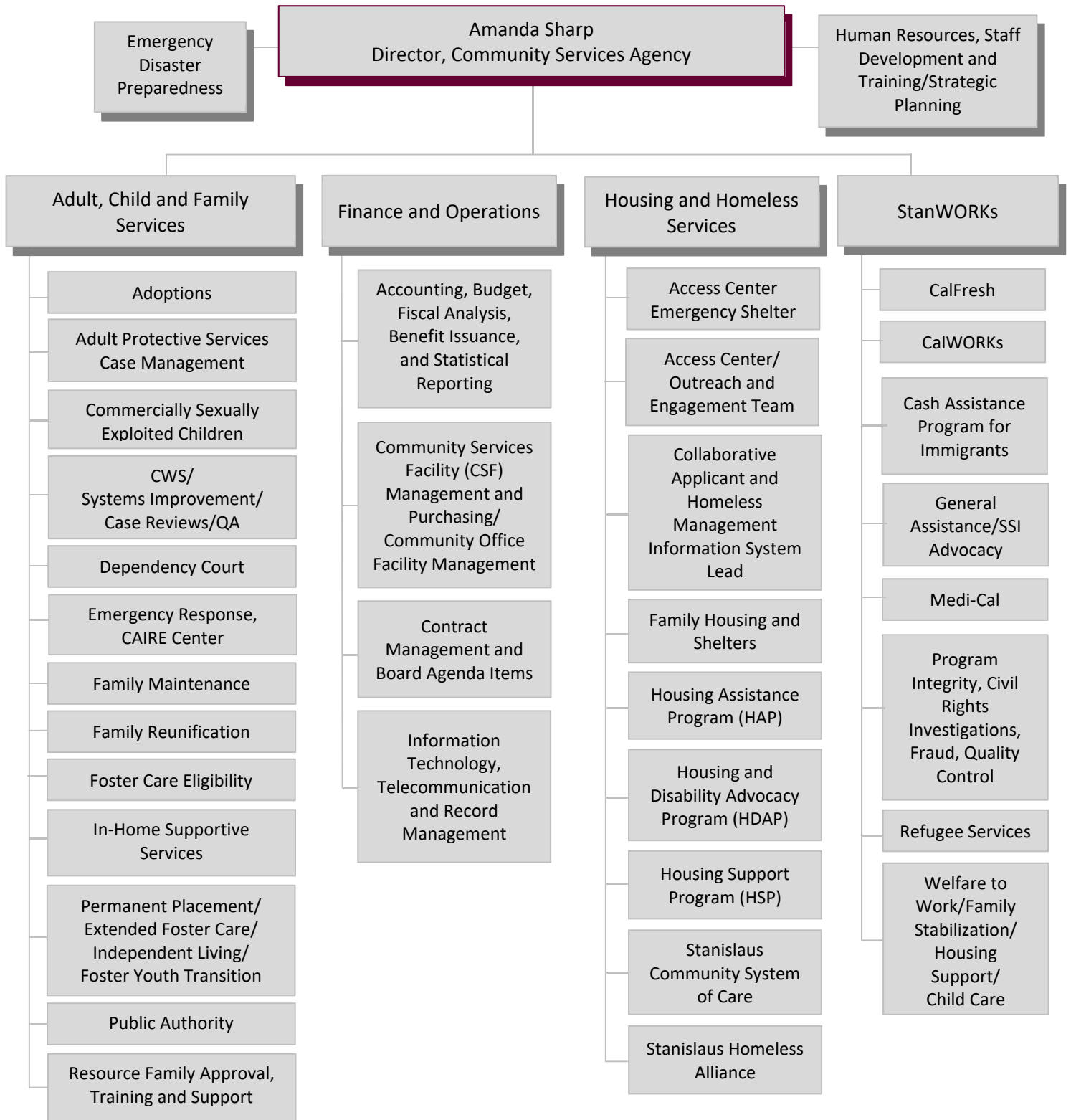
Child Support Services (Special Revenue Fund)

Funds the Department of Child Support Services (DCSS) program, whose major services include the collection and distribution of child support, location of parents and employers, establishment of paternity and child support orders, and enforcement of child support orders; legal representation of the County in child support matters, establishment and enforcement of medical support; and child support services for cases when a parent resides out of State

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedules

Child Support Services						
1071 0240000						
Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
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Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$80,752	\$18,992	\$32,000	\$32,000	\$32,000	\$0
Intergovernmental Revenue	\$15,590,830	\$14,866,904	\$15,555,781	\$15,555,781	\$16,263,198	\$707,417
Charges for Service	\$2,652	\$10,373	\$0	\$0	\$0	\$0
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Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
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General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	161	161	154	-7



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Community Services Agency

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$429,846,406	\$318,109,098
Use of Fund Balance/ Retained Earnings	\$8,670,320	\$3,482,465
Gross Costs	\$459,505,345	\$334,273,628
General Fund Contributions	\$20,988,619	\$12,682,065
% Funded by General Fund	4.6%	3.8%
Total Allocated Positions	1,155	1,156

Department Services and Programs

The Community Services Agency (CSA) operates social welfare programs that provide assistance, direct-client services, and support for the benefit of the community.

The **Adult, Child and Family Services (ACFSD)** Division includes Adult Services as well as Child and Family Services (CFS) programs, which provide an array of services essential to the protection of the community's most vulnerable children, those who are victims of abuse and neglect. Programs include Child Welfare Services (CWS) Emergency Response, Family Maintenance, Dependency Court Services, Family Reunification, Permanent Placement, After 18 Youth Program, Resource Family Approval, and Adoptions. CFS also oversees financial assistance programs for resource families caring for foster youth and non-minor dependents.

One CFS priority is to ensure supports are provided to the child/youth and his or her family so they can safely live together. If that is not possible, services are tailored toward the child/youth regarding placement. The goal is to return the child/youth home whenever possible or facilitate placement with a permanent family through adoption or guardianship.

CFS extends support to young adults aged 18 to 21 should they choose to remain dependents. The Non-Minor Dependent (NMD) must be working towards independence, which includes going to college, reducing barriers for employment, or working. The goal is to assist the NMD in transitioning to adulthood successfully, prepared to handle all future challenges.

Child abuse and neglect prevention is an important element of CFS. The Child Abuse Prevention Council (CAPC) is a multidisciplinary team that coordinates

community efforts to prevent child abuse. CAPC supports the Countywide Strengthening Families Initiative for child abuse/neglect prevention agencies and financially supports emergency shelter services for runaway youth.

Adult Services Programs provide a safety net for elders and dependent adults in the community and include services through Adult Protective Services (APS) and In-Home Supportive Services (IHSS) programs. America's population is growing older and living longer; the impact that will have on APS is being evaluated now, including concerns regarding the increase of Alzheimer's disease in an aging population and the lack of caregivers in general.

The APS program investigates reports of abuse, neglect and exploitation of elders and dependent adults. Social workers provide services that are focused on stopping the abuse and then helping the individual develop a plan to remain in a safe environment. All services are voluntary and confidential. Types of abuse include physical, sexual, abandonment, abduction, isolation, financial, and neglect, by self or others.

The IHSS and Public Authority are mandated entitlement programs that provide services to approximately 7,554 frail, disabled, and/or elderly individuals per month, allowing these individuals to remain safely in their homes rather than alternative and costly long-term care facilities.

The Public Authority is a public entity separate from the County, pursuant to Welfare and Institutions Code (WIC) Section 12301.6 and Stanislaus County Ordinance (C.S. 905), exercising public and essential governmental functions with all powers needed to

carry out the provider components of IHSS wages and the provision of dental and vision coverage.

The Emergency Disaster Preparedness, Human Resources, and **Finance and Operations** Divisions provide administrative programs and support, including day-to-day executive management and direction, human resources management, payroll, recruitment, departmental training, legislative review and implementation, disaster management, information technology and data imaging, budget and fiscal management, contract management, purchasing, and facility management to ensure that divisions deliver services in a professional, cost-effective, efficient, and cohesive manner while focusing on exceptional customer service.

The **Housing and Homeless Services** division was established in 2019 to coordinate the administration of housing and homeless programs. The new division integrates all existing CSA housing and homeless programs, contracts, and supportive services. It also oversees designated Countywide homeless and housing projects with the goal to address homelessness with coordinated, compassionate, and high-quality services.

The division includes administrative responsibilities related to the Access Center Emergency Shelter (ACES), Access Center/Outreach and Engagement Team, the 9th Street Family Shelter, the Stanislaus Homeless Alliance, and the Stanislaus Community System of Care. In addition, this division serves as the Collaborative Applicant and the Homeless Management Information System Lead on behalf of the Stanislaus Community System of Care (CSOC).

The **StanWORKs** Division provides access to essential basic needs to support families with children to move towards independence and self-sufficiency, at seven County community offices:

- CalFresh (Food Stamps) is a nutrition program that supplements low-income families and individual food budgets in order to ensure they are getting adequate nutrition.
- Medi-Cal is a health care program for needy residents of California, intended to protect and improve the health of all California Residents.

- Public Assistance is provided through several programs. The California Work Opportunity and Responsibility to Kids (CalWORKs) program is California's version of the Federal Temporary Assistance to Needy Families program (TANF). CalWORKs provides time-limited cash benefits to families with children when one or both parents is absent, disabled, deceased, or unemployed; Cash Assistance Program for Immigrants provides cash benefits to aged, blind, and disabled non-citizens who are ineligible for Social Security Insurance (SSI)/Social Security Program (SSP) solely due to their immigration status; Refugee Cash Assistance is provided for eight months to needy refugees without children who would otherwise be eligible for cash assistance; and General Assistance is provided to those who have no other means of support, single adults, couples, and families who meet eligibility requirements.
- Program Integrity, Civil Rights, Investigations, Fraud, and Quality Control are administered within StanWORKs to assure compliance and consistency with all Federal, State, and local requirements.
- Welfare To Work is a program developed to assist CalWORKs (cash aid) customers obtain or prepare for employment. The program provides a wide range of services including education, training, and supportive services such as transportation, work attire, and childcare.
- Child Care is a subsidized program provided to support families in the CalWORKs Welfare to Work program. The purpose of the program is to help a family transition smoothly from the immediate, short-term childcare needed as the parent starts work or work activities to the stable, long-term childcare necessary for the family to become self-sufficient.
- Family Stabilization assists families in overcoming barriers to self-sufficiency such as substance abuse and mental health issues through supportive services.
- Housing Support is an additional resource for families who are homeless or in jeopardy of losing their housing.

Board of Supervisors Priority Area



The Community Services Agency supports the following Board of Supervisors priority:

Priority	<i>Supporting community health, including physical, mental, emotional and spiritual health</i>		
Mission Statement	The Community Services Agency serves our community by protecting children and adults and assisting families towards independence and self-sufficiency. The vision of the Department is for Safe, Healthy, and Thriving Communities		
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results		
Success Measures	Youth in Foster Care who transition to a permanent family home	Individuals and families that transition to permanent housing through the receipt of temporary transition housing support	Individuals and families attaining self-sufficiency through job training, employment, and disability benefit management due to an increase in income
Two-Year Objectives	Decrease and maintain the percent of children who are victims of abuse or neglect and who experience a recurrence of abuse and neglect within the following 12 months to 9.1% or less; for comparison, 12.2% of youth had a recurrence of maltreatment in Fiscal Year 2018-2019		
	Increase the percentage of youth who transition to permanency through reunification, adoption, or guardianship within 12 months of entering Foster Care to at least 40.5%; for comparison, 32.6% transitioned to permanency within 12 months in Fiscal Year 2018-2019		
	Increase the number of General Assistance, CalFresh, and CalWORKS individuals and families attaining self-sufficiency by 10% in Fiscal Year 2020-2021 and Fiscal Year 2021-2022 through the disability benefit advocacy program, job training, housing services, and employment services		
	Address at least 40% of the priority one items related to customer and employee safety based on the Countywide Americans with Disabilities (ADA) assessment by the end of Fiscal Year 2021-2022		
	Increase the number of homeless or at-risk of homeless individuals attaining housing by 5% in Fiscal Year 2020-2021 and Fiscal Year 2021-2022 through use of the regional coordinated entry system		

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Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund Contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
CSA - Program Services and Support							
1631 0045050 Special Revenue Fund							
Total Revenue	\$132,980,351	\$141,909,037	\$150,234,965	\$155,448,832	\$155,321,084	\$163,714,775	94.87%
Use of Fund Balance	(\$31,560)	\$0	(\$2,156,868)	(\$3,168,683)	(\$5,728,225)	\$449,875	-1273.29%
Gross Costs	\$136,804,408	\$145,717,968	\$151,089,661	\$154,943,568	\$152,256,278	\$172,187,928	88.42%
Net County Cost	\$3,855,617	\$3,808,931	\$3,011,564	\$2,663,419	\$2,663,419	\$8,023,278	33.20%

As illustrated in the table on the previous page, Program Services and Support Gross Costs and corresponding Total Revenue have increased by an average of 2.8% and 4%, respectively, over the past five years. This is primarily due to increases in the cost of doing business, administration costs of mandated programs, and mandated service levels. In Fiscal Year 2020-2021, use of fund balance was significantly different than budget due to 2011 Realignment revenue receipts performing better than budgeted, combined with 2011 realigned programs not reaching budgeted costs. The General Fund Contribution has seen an average decrease of 8.4% primarily attributed to the redirection of the IHSS Administration MOE to services and increased Realignment receipts.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
CSA - County Childrens Fund							
1637 0045961 Special Revenue Fund							
Total Revenue	\$159,285	\$174,041	\$183,805	\$163,856	\$180,263	\$176,491	102.14%
Use of Fund Balance	(\$49,285)	(\$41,169)	(\$33,951)	\$792	(\$22,240)	\$0	0.00%
Gross Costs	\$110,000	\$132,872	\$149,854	\$164,648	\$158,023	\$176,491	89.54%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

County Children's Fund increased Gross Costs by an average of 9.8%, primarily attributed to an overall increased contract expense, with a slight decrease in Fiscal Year 2020-2021 due to continued COVID-19 office closures contributing positively to fund balance. Total Revenue increased an average of 3.5% over the same period.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
CSA - General Assistance							
1633 0045901 Special Revenue Fund							
Total Revenue	\$199,655	\$245,296	\$232,302	\$185,269	\$104,151	\$175,049	59.50%
Use of Fund Balance	\$0	\$0	\$1	\$0	\$1	\$0	0.00%
Gross Costs	\$688,532	\$984,991	\$1,278,451	\$1,076,629	\$1,128,233	\$1,556,751	72.47%
Net County Cost	\$488,877	\$739,695	\$1,046,148	\$891,360	\$1,024,081	\$1,381,702	74.12%

General Assistance increased Gross Costs by an average of 15.5%, primarily attributed to increased costs for high-needs youth and gradual increase in adult general assistance. Total Revenue decreased by an average of 11.6% during the same period, with Fiscal Year 2020-2021 reflecting a decrease of 44% compared to the prior fiscal year resulting from continued decreased repayments due to COVID-19. Net County Cost for these mandated programs has seen an average increase of 23.2% over the past five years attributed to decreased revenue and increased program costs.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
CSA - Homeless Emergency Aid Program							
1638 0045860 Special Revenue Fund							
Total Revenue	\$0	\$0	\$7,282,136	\$378,596	\$13,230	\$30,000	44.10%
Use of Fund Balance	\$0	\$0	(\$2,182,136)	\$735,115	\$1,418,002	\$1,447,020	97.99%
Gross Costs	\$0	\$0	\$5,100,000	\$1,113,711	\$1,431,232	\$1,477,020	96.90%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Homeless Emergency Aid Program (HEAP) budget unit was established per Board Resolution No. 2018-0618 on December 11, 2018 and does not reflect a full five-year trend. This funding was identified as one-time special State revenue specific to homeless emergency assistance. All funds and interest earned have been fully expended as of June 30, 2021, as required.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
CSA - Housing and Homeless Services							
1639 0045720 Special Revenue Fund							
Total Revenue	\$0	\$0	\$0	\$9,416,371	\$6,598,696	\$10,147,795	65.03%
Use of Fund Balance	\$0	\$0	\$0	(\$5,076,149)	\$1,468,935	\$4,543,285	32.33%
Gross Costs	\$0	\$0	\$0	\$5,132,592	\$8,067,631	\$14,691,080	54.92%
Net County Cost	\$0	\$0	\$0	\$792,370	\$0	\$0	0.00%

Housing and Homeless Services budget unit was established per Board Resolution No. 2019-0677 on November 5, 2019 and does not reflect a full five-year trend. The legal budget for this fund contains multiple State and Federal funding sources specific to housing and homeless services and is permitted to be expended over multiple fiscal years. This division utilized 54.9% of available appropriations in Fiscal Year 2020-2021, primarily due to Homeless Housing Assistance Program (HHAP) Round 1 expenditures that did not materialize due to the pending spending plan from the Community System of Care (CSOC) and HHAP Round 2 funds that were not received as anticipated. Unused funding will be carried into Fiscal Year 2021-2022 in continued support of these programs. In addition, Project Roomkey expenditures did not come in as high as anticipated due to the spread of COVID-19 decreasing in the second half of the Fiscal Year.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
CSA - IHSS Public Authority - Administration							
1640 0045980 Special Revenue Fund							
Total Revenue	\$949,502	\$556,807	\$588,464	\$751,678	\$813,333	\$1,099,138	74.00%
Use of Fund Balance	(\$1)	\$0	\$0	\$0	\$0	\$0	0.00%
Gross Costs	\$954,147	\$571,587	\$611,617	\$751,678	\$813,333	\$1,099,138	74.00%
Net County Cost	\$4,646	\$14,780	\$23,153	\$0	\$0	\$0	0.00%

In-Home Supportive Services (IHSS) Public Authority Administration Gross Costs have decreased by an average of 0.5% primarily attributed to additional costs in Fiscal Year 2017-2018 and 2018-2019 for the payment of the 2016-2017 MOE. The corresponding Total Revenue has increased by an average of 0.1% due to increases to the State allocation. In Fiscal Year 2019-2020, the administration portion of the MOE was redirected to services only; therefore, there is no Net County Cost beginning in Fiscal Year 2019-2020.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
CSA - IHSS Public Authority - Benefits							
1641 0045990 Special Revenue Fund							
Total Revenue	\$589,364	\$599,854	\$602,109	\$652,322	\$778,147	\$1,240,842	62.71%
Use of Fund Balance	\$1	\$0	\$0	\$0	\$0	\$0	0.00%
Gross Costs	\$656,106	\$689,660	\$696,405	\$750,645	\$876,075	\$1,339,165	65.42%
Net County Cost	\$66,741	\$89,806	\$94,296	\$98,323	\$97,928	\$98,323	99.60%

IHSS Public Authority Benefits Administration Gross Costs have increased by an average of 7.7% with a corresponding increase of 7.5% in Total Revenue and an average increase in Net County Cost of 10.9%. These increases are attributed to increased provider benefits and premiums as reflected in the agreement with United Domestic Workers of America (UDWA).

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
CSA - IHSS Provider Wages							
1642 0045992 Special Revenue Fund							
Total Revenue	\$82,603,746	\$95,265,774	\$106,338,735	\$122,935,161	\$12,095,106	\$155,443,124	7.78%
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Gross Costs	\$83,934,898	\$98,878,832	\$110,048,247	\$126,644,673	\$15,570,279	\$159,760,405	9.75%
Net County Cost	\$1,331,152	\$3,613,058	\$3,709,512	\$3,709,512	\$3,475,173	\$4,317,281	80.49%

IHSS Provider Wages Gross Costs and corresponding Total Revenue have decreased an average of 10.9% and 11.9%, respectively. This is attributed to an accounting change in Fiscal Year 2020-2021, in which the Department no longer records the Federal and State share of costs due to an audit finding on the Fiscal Year 2019-2020 Single Audit. After extensive research and discussions with the Auditor-Controller, the Department will only record the County's share of costs moving forward. Net County Cost has seen an average increase of 41.9% primarily attributed to the agreement in place with United Domestic Workers of America (UDWA).

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
CSA - Public Economic Assistance							
1632 0045801 Special Revenue Fund							
Total Revenue	\$95,212,381	\$96,655,573	\$97,331,868	\$107,780,163	\$100,189,719	\$105,608,635	94.87%
Use of Fund Balance	\$0	\$0	\$72,203	(\$1,485,101)	\$2,005,605	\$2,368,661	84.67%
Gross Costs	\$97,028,182	\$98,577,391	\$99,168,056	\$110,022,958	\$105,923,220	\$112,165,198	94.44%
Net County Cost	\$1,815,801	\$1,921,818	\$1,763,985	\$3,727,896	\$3,727,896	\$4,187,902	89.02%

Public Economic Gross Costs and corresponding Total Revenue have increased an average of 2.4% and 1.5%, respectively. The average increase is primarily attributed to the prominent increase in Fiscal Year 2019-2020 due to increased costs of Foster Care, Extended Foster Care, Adoptions and Kinship Guardianship. The five-year trend shows Net County Cost is increasing by an average of 27.2%, with a significant increase in Net County Cost in Fiscal Year 2019-2020 attributed to a decrease in Realignment revenue combined with service level increases in Foster Care, Extended Foster Care, and Adoptions that have an approximate 40% County share of cost responsibility. While the fund had a decrease in Gross Costs and Total Revenue in Fiscal Year 2020-2021, the Net County Cost remained the same as Fiscal Year 2019-2020 due to the level of Foster Care and Adoptions cases remaining steady, carrying an approximate County Share of 40%.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
CSA - Program Services and Support	\$98,100	\$129,660	\$129,660	\$9,942,702	\$13,111,343
CSA - County Childrens Fund	\$107,445	\$156,730	\$197,899	\$231,850	\$231,058
CSA - General Assistance	\$0	\$0	\$0	\$0	\$0
CSA - Homeless Emergency Aid Program	\$0	\$0	\$0	\$2,182,136	\$1,447,020
CSA - Housing and Homeless Services	\$0	\$0	\$0	\$0	\$5,076,149
CSA - IHSS Public Authority - Administration	\$0	\$0	\$0	\$0	\$0
CSA - IHSS Public Authority - Benefits	\$0	\$0	\$0	\$0	\$0
CSA - IHSS Provider Wages	\$0	\$0	\$0	\$0	\$0
CSA - Public Economic Assistance	\$0	\$0	\$0	\$3,568,661	\$5,053,762
Total Fund Balance	\$205,545	\$286,390	\$327,559	\$15,925,349	\$24,919,332

*Note: Only Listed for Non-General Fund Units

Overall, fund balances are continuing to increase, with noticeable increases July 1, 2019 due to an accounting procedural change recommended by our external auditors and grant funding received but not fully utilized.

Program Services and Support fund balance increased substantially in the amounts reported beginning July 1, 2019 due to an accounting procedural change implemented at the recommendation of our external auditors. This accounting change is based on the interpretation of Governmental Accounting Standards Board (GASB) Statement 33 and recognizes revenue in the period it is received.

County Children’s Fund has continued to increase fund balance since the amounts reported on July 1, 2016 due to the Child Abuse Prevention Council’s (CAPC) decision to grow fund balance in preparation for a future economic downturn.

General Assistance has consistently maintained zero fund balance over the past five years.

Homeless Emergency Aid Program (HEAP) budget unit was established with one-time special State revenue for homeless emergency assistance. All funds have been expended as of June 30, 2021 and no further distributions are expected. Note, this fund will be closed in FY 2020-2021 and any remaining amounts in this fund will be moved to Fund 1639 – Housing and Homeless Services.

Housing and Homeless Services budget unit was established per Board Resolution 2019-0677 on November 5, 2019. The \$5.1 million fund balance reported on July 1, 2020 is related to housing and homeless specific funding that is permitted to be expended over multiple fiscal years.

IHSS Public Authority – Administration, IHSS Public Authority – Benefits, and IHSS Provider Wages have consistently maintained zero fund balance over the past five years.

Public Economic Assistance fund balance has increased substantially beginning in July 1, 2019 due to the same accounting procedural change explained in Program Services and Support budget unit.

Department Summary

Community Services Agency						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$282,029	\$94,759	\$96,600	\$99,498	\$99,498	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$126,949	\$89,623	\$146,369	\$130,160	\$130,160	\$0
Intergovernmental Revenue	\$365,961,757	\$180,604,128	\$402,563,206	\$436,333,630	\$284,891,834	(\$151,441,796)
Charges for Service	\$3,103,341	\$2,649,312	\$2,611,586	\$2,679,823	\$2,679,823	\$0
Miscellaneous Revenue	\$97,665	\$113,720	\$417,907	\$417,907	\$354,689	(\$63,218)
Other Financing Sources	\$28,140,507	\$7,186,717	\$24,010,738	\$26,530,207	\$29,953,094	\$3,422,887
Total Revenue	\$397,712,248	\$190,738,259	\$429,846,406	\$466,191,225	\$318,109,098	(\$148,082,127)
Use of Fund Balance/Retained Earnings	(\$8,994,026)	\$84,497,548	\$8,670,320	\$5,623,910	\$3,482,465	(\$2,141,445)
Total Funding Sources	\$388,718,222	\$275,235,807	\$438,516,726	\$471,815,135	\$321,591,563	(\$150,223,572)
Salaries and Benefits	\$98,032,727	\$96,014,672	\$102,656,156	\$111,685,408	\$109,262,481	(\$2,422,927)
Services and Supplies	\$30,814,267	\$37,610,746	\$42,762,191	\$39,553,773	\$46,181,712	\$6,627,939
Other Charges	\$271,018,681	\$151,176,929	\$310,173,518	\$328,570,976	\$175,243,605	(\$153,327,371)
Fixed Assets						
Equipment	\$613,927	\$681,631	\$1,000,000	\$1,000,000	\$1,000,000	\$0
Other Financing Uses	\$121,500	\$740,326	\$2,913,480	\$2,585,830	\$2,585,830	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$400,601,102	\$286,224,304	\$459,505,345	\$483,395,987	\$334,273,628	(\$149,122,359)
General Fund Contribution	\$11,882,880	\$10,988,497	\$20,988,619	\$11,580,852	\$12,682,065	\$1,101,213
Total Allocated Positions	-	-	1155	1154	1156	2

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$483.3 million, funded by \$466 million in estimated revenue, \$5.6 million in the use of department fund balance, and \$11.6 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$483.4, funded by \$466.2 million in estimated revenue, \$5.6 million in the use of department fund balance and \$11.6 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase estimated revenue and appropriations by \$142,676.

The Proposed Budget relies on the use of \$5.6 million in departmental fund balance. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$15.8 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Program Services and Support – An increase in estimated revenue and appropriations of \$142,676 will accommodate one new full-time Social Worker Supervisor II position that will be assigned to the State Child Welfare Services - California Automated Response and Engagement System (CWS-CARES) project. The project will last a minimum of three years with potential for five years and will be completely funded through a contract with the California Department of Social Services. The Department will delete the position when the project is complete.

Recommendation: It is recommended to increase estimated revenue and appropriations by \$142,676.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 1,154 positions, a decrease of one position from the 2020-2021 Adopted Final Budget allocation. As part of the Fiscal Year 2020-2021 First Quarter Report, CSA transferred two block-budgeted Social Worker III/IV/V positions to the Public Defender to provide social and behavioral health support to clients and their families. The Proposed Budget includes an addition of one new block-budgeted Social Worker Supervisor I/II position that will be assigned to the State Child Welfare Services - California Automated Response and Engagement System (CWS-CARES) project.

Staffing Recommendation: It is recommended to add one new block-budgeted Social Worker Supervisor I/II position that will be assigned to the State Child Welfare Services - California Automated Response and Engagement System (CWS-CARES) project. In addition, one Administrative Clerk II position, one Collector position, and two Family Services Specialist III positions are recommended for study to determine if their current duties and responsibilities are in alignment with their current classification designations.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$334.3 million, funded by \$318.1 million in estimated revenue \$3.5 million in use of departmental fund balance, and \$12.7 million in Net County Cost. This is a decrease of \$149.1 million from 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Housing and Homeless Services – The Stanislaus Community System of Care (CSOC), a federally recognized Continuum of Care (COC), is a recipient of Housing and Urban Development (HUD) funding to address homelessness regionally. The CSOC and HUD have designated CSA as the Collaborative Applicant. The Collaborative Applicant is responsible for collecting and submitting the required COC application information for all projects and applying for planning funds on behalf of the COC. The Homeless Management Information System (HMIS) is a local information technology system used to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at risk of homelessness. Final Budget adjustments include an increase in appropriations of \$1.4 million funded by \$1.2 million in Housing and Urban Development (HUD) revenue and \$113,265 in use of fund balance for the Homeless Management Information System (HMIS).

The Salvation Army was awarded the Emergency Solutions Grants - Coronavirus Round 2 funding (ESG-CV2) to support all the Access Center Emergency Shelter (ACES) operational costs, food service costs, and pest control costs for Fiscal Year 2021-2022. CSA will maintain responsibility for paying the lease agreement of on the property and providing security services, for an estimated cost of \$624,275 for Fiscal Year 2021-2022. Revenue is decreasing due to withdrawal of support from the Kaiser Permanente grant and Behavioral Health and Recovery Services totaling \$1.1 million and is partially offset by an increase in Homeless Housing Assistance Program (HHAP) Round 2 grant revenues of \$614,275. The net adjustment is a decrease in appropriations of \$3.2 million and revenue by \$475,725, resulting in a \$2.8 million decrease in use of departmental fund balance.

To provide housing support for individuals with disabilities who are homeless or at risk of becoming homeless and to fund direct assistance to families participating in the CalWORKs Housing Support Program, Final Budget increases appropriations by \$4.3 million, funded by \$2.1 million in estimated revenue and the use of \$2.2 million in fund balance. Included in the net adjustment is a decrease in Salaries and Benefits moving staffing costs to Program Services and Support. Revenue sources include Housing, Homeless, Assistance and Prevention (HHAP) Round 2 funding, Housing Support Program (HSP), and the Housing Disability Advocacy Program (HDAP). Additionally, CSA anticipated fully utilizing the HHAP Round 1 funding in Fiscal Year 2020-2021, which carried over into fund balance and is being appropriated for Fiscal Year 2021-2022.

Final budget includes an adjustment to address several operational issues at the Access Center requiring an increase in appropriations of \$290,568 funded by an increase in estimated HHAP Round 2 revenue of \$176,288, and an increase of \$114,280 in use of departmental fund balance for Board approved Access Center upgrades (Resolution No. 2021-0070), to maintain increased services levels for the Housing Assessment Team, fund operational cost increases for COVID related purchases (i.e. glass dividers) and adjustments to operational costs of the Access Center based on prior-year expenditures.

Based on prior-year costs associated with repairs and maintenance due to damage caused by residents, Final Budget increases appropriations and estimated revenue by \$43,896 to fund increased costs for the 9th Street Family Housing Facility (\$25,055) and the Empire Winter Family Shelter (\$18,841) funded by CalWORKs Housing Support Program funds.

Housing and Homeless Services has provided and continues to provide community support in response to the COVID-19 pandemic including Isolation-Quarantine Non-Congregate Sheltering (IQNCS) of individuals exposed to or testing positive for COVID-19 without a suitable place to quarantine. Final Budget includes an increase in appropriations of \$1.4 million, funded by estimated revenue of \$842,920 and \$507,786 in use of fund balance for the following COVID-19 response activities:

- Extend Isolation Quarantine/Non-Congregate Sheltering through December 31, 2021 at a cost of \$401,520 funded by FEMA (Resolution No. 2021-0309 on June 29, 2021);
- Pay for final restoration costs of the Emergency Quarantine Modesto Hotel Project at a projected cost of no more than \$441,400 funded by CRF (Resolution No. 2021-0022 on January 26, 2021); and
- Support community shelters or agencies assisting with homeless individuals and families affected by COVID-19 at a cost of \$507,786 increasing use of fund balance. CSA originally anticipated fully expending COVID-19 Emergency Response funding issued by the State in the Spring 2020 during Fiscal Year 2020-2021 which carried over into fund balance and is being appropriated for Fiscal Year 2021-2022.

The Department was awarded \$2.2 million in Emergency Solutions Grants - Coronavirus Round 2 Funding (ESG-CV2) from County Planning and Community Development for the creation of a Homeless Street Outreach Team available through June 30, 2022. The team builds relationships with unsheltered individuals who often suffer from physical disabilities, mental health problems, medical illness, substance abuse issues, and emotional scars associated with trauma. The goal of this engagement is to help people exit the streets and be connected to housing, case management, mental health/health treatment and employment. Final Budget increases appropriations and estimated revenue by \$2.2 million for the creation of a Homeless Street Outreach Team. A Staff Services Coordinator was requested, and appropriations are included in the final budget, to support this team; however, it is recommended that the position be studied to review the Access Center management structure, operational efficiencies, and coordination with other County teams targeting the same population.

IHSS Provider Wages – The County received an audit finding on the Fiscal Year 2019-2020 Single Audit for reporting Federal expenditures for our In-Home Supporting Services (IHSS) program. The inflated expenditure amounts initially led the auditors to classify IHSS as a major program for their test work. The auditors later determined that the County was reporting the full cost of the IHSS program (including the Federal and State share of costs) instead of the County’s share of costs and removed the major program determination for the audit. In response to the audit finding, the Department reached out to several other counties and external auditors to determine how other agencies are recording IHSS costs. Based on the responses received, Stanislaus County is the only county recording the full cost of the IHSS program. Other counties omit the Federal and State revenue and expenditures. To prevent a future audit finding and to align with accounting best practices, CSA is only recording the County’s share of costs going forward. This accounting change results in a decrease in appropriations and revenue of \$160.1 million.

The Spending Plan/Proposed Budget used a revenue balancing strategy to offset projected full-service level IHSS Provider Wage costs. Final Budget adjustments decrease Realignment revenue used in the balancing strategy to current projections, resulting in a \$1.1 million increase in Net County Cost. The increase in Net County Cost will fund the 4% annual inflation factor for the increase to IHSS maintenance of effort (MOE) to recognize the final year of wage increase for Individual Providers per the United Domestic Workers of America (UDWA) contract approved with Resolution No. 2020-0156. Realignment revenue will be monitored for potential mitigation of this exposure and the Department will only use the minimum mandate required to balance.

IHSS Public Authority – Administration – Technical adjustment to increase appropriations and estimated revenue by \$38,772 due to the State Controlled Allocation increase for the Emergency Back-Up Provider System and Essential Protective Gear allocation and increases in the Governor’s May Budget Revision for In-Home Supportive Services admin costs.

IHSS Public Authority - Benefits – Technical adjustment to decrease appropriations and estimated revenue by \$77,336 due to a reduction in the percent of paid cases, caseload growth and a reduction in IHSS provider premiums to the actual amount.

Public Economic Assistance – Technical adjustment to increase appropriations by \$4.7 million, funded by \$7.1 million in estimated revenue, resulting in a \$2.4 million decrease in the use of fund balance due to caseload growth in StanWORKs primarily driven by an increase in CalWORKs All Other Families cases and grant amounts, and an increase in CalWORKs Two-Parent Families cases and grant amounts. Children and Family Services program costs are projected to decrease with reductions in Foster Care program costs and Adoption program costs. CSA is projecting caseload increases of 15.1% and cost of living increases (5.3% for CalWORKs and 4.0% for Foster Care) compared to Fiscal Year 2020-2021 actual average cases observed through May 2021.

Recommendation: It is recommended to decrease appropriations by \$149.1 million, decrease estimated revenue by \$148.1 million, decrease the use of fund balance by \$2.1 million, and increase Net County Cost by \$1.1 million.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below.

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Program Services and Support	\$ 18,810,834	
County Children's Fund	\$ 253,297	\$ -
Homeless Emergency Aid Program	\$ 23,813	\$ -
Housing and Homeless Services	\$ 3,607,215	\$ 3,482,465
Public Economic Assistance	\$ 2,970,918	\$ -
Community Services Agency Totals	\$ 25,666,077	\$ 3,482,465

If Housing and Homeless Services is projected to exceed available fund balance at any point in the fiscal year, then programs will be deferred until additional funding sources are identified. Homeless Emergency Aid Program budget unit closed June 30, 2021 and any remaining amount in the fund will be transferred to Housing and Homeless Services.

Fixed Assets | Vehicles

The Community Services Agency (CSA) has a total of 89 fleet vehicles; of those, 20 meet the minimum age and/or mileage requirements to be considered for replacement under the Fleet Services Policy. Final Budget includes the replacement of nine vehicles for a total cost of \$275,000.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 1,156 positions, an increase of one from the 2020-2021 Adopted Final Budget allocation. As part of the Fiscal Year 2020-2021 First Quarter Report, CSA transferred two block-budgeted Social Worker III/IV/V positions to the Public Defender to provide social and behavioral health support to clients and their families. The Proposed Budget included an addition of one new block-budgeted Social Worker Supervisor I/II position. Final Budget includes the addition of two new positions; one Staff Services Analyst and one Administrative Clerk III.

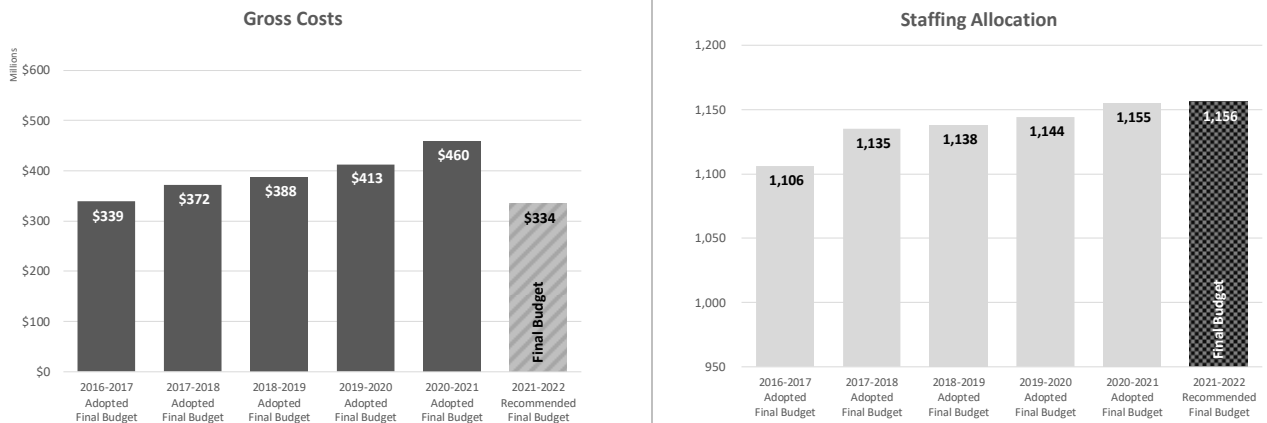
Staffing Recommendation: It is recommended to add one Staff Services Analyst to support the Contracts Administration Unit with the increase number of programs, projects, and contracted services as a result of the approval of the Housing and Homeless Services Division. It is also recommended to add one Administrative Clerk III to support the Child Welfare Services Unit with the increase workload.

A request for classification studies was submitted in the 2021-2022 Proposed Budget. The studies have been completed and it is recommended to reclassify upward two vacant Family Services Specialist III positions to Family

Specialist IV to support the Quality Control unit and one Administrative Clerk II position to Administrative Clerk III to perform complex and highly skilled clerical assignments. In addition, it is recommended to add one Family Services Supervisor to supervise Family Services Specialist assigned to the Quality Control unit and delete one vacant Collector position.

It is further recommended to study the request to add one Staff Services Coordinator position to support the Housing and Homeless Services Division.

Five-Year Historical Budget Trends



The recommended Final Budget of \$334 million represents a decrease of \$125.2 million or 27.3% from Fiscal Year 2020-2021 Adopted Final Budget which is attributed to the accounting adjustment of \$160.1 million in Final budget as a result of an audit finding. The previous five-year average growth of 7.2% experienced is largely attributed to the addition of the Housing and Homeless Services legal budget unit in late Fiscal Year 2019-2020 for the Access Center, Emergency Shelter operations, Collaborative Applicant responsibilities, Homeless Management Information System (HMIS), Project Roomkey, and other housing and homeless projects. In addition, IHSS Provider Wages Gross Costs have increased due to the State minimum wage increases; the increase of sick leave time from eight to 16 hours per Senate Bill (SB) 3; caseload growth of 4.4%; and the County share of the \$0.50 wage supplement per the Board of Supervisors’ approved UDWA agreement to maintain current service levels.

The recommended Final Budget includes a staffing allocation of 1,156 positions, an increase of one position or 0.1% compared to 2020-2021 Adopted Final Budget allocation count. The previous five-year average annual increase in staffing was 1.6%. Subsequent to the 2019-2020 Adopted Final Budget, ten positions were added to the Department staffing allocation and one Manager III position was transferred in from the Chief Executive Office to support the new Housing and Homeless Services Division (BOS 2019-0621 and BOS 2020-0259).

Key Challenges and Opportunities

COVID-19 Disaster Response: Care and Shelter – The Board of Supervisors approved Resolution 2021-0309 authorizing continued Non-Congregate Sheltering services for COVID-19 through December 31, 2021. The CSA Department Operations Center (DOC) continue to receive emergency COVID referrals and provide non-congregate sheltering as well as wraparound services as needed for individuals/families required to self-isolate or quarantine due to the COVID-19 pandemic.

Refugee Cash Assistance Program - Stanislaus County is preparing for an influx of Iraqi and Afghan Special Immigrants as Stanislaus County has been identified as one of the top resettlement counties in California. The Office of Refugee Resettlement is projecting California will receive approximately 15,000 refugees in Federal Fiscal Year 2021-2022. We estimate 10% of that population to resettle in Stanislaus County which reflects a 25-50% caseload increase for the Fiscal Year 2021-2022.

Adult Child and Family Service Legislation – The California Legislature has acted to increase funding to enhance and expand Adult Protective Service as part of the Statewide Master Plan on Aging. The Department will continue to work with CEO staff and the Board to present future program and budget changes when funding awards and program details are received.

IHSS Administration – Funding for the administration of In-Home Supportive Services (IHSS) continues to be a challenge as the California Department of Social Services (CDSS) allocation for IHSS Administration does not fully cover program mandates. CSA recently received two notifications of being out of compliance with state requirements. On August 19, 2021, CSA received notification that it was not in compliance with IHSS timely application processing requirements to complete 80% of all IHSS applications within 90 days. CDSS review indicated that Stanislaus County averaged 74.81% compliance in the completion of applications within 90 days. On August 25, 2021, CSA received notification it was not in compliance with timely reassessment requirements for Community First Choice Option (CFCO) cases that require 90% of all IHSS CFCO annual reassessments be completed in a timely manner. CDSS review disclosed that Stanislaus County averaged 84.10% reassessment compliance, which is below the 90 percent requirement. CSA is preparing the required Quality Improvement Action Plans and will be providing the plans to CDSS by the end of September 2021. CSA will continue to work with the County Welfare Directors Association of California (CWDA) and CDSS to address IHSS Program Administrative funding challenges that have led to compliance challenges.

State Penalty – This is the final year of the current three-year United Domestic Workers of America (UDWA) contract. Potential increases in the UDWA contract negotiations may also contribute to funding issues into the future. The State Budget assumes that counties will pay a one-time 7% penalty for failing to agree timely to contracts with IHSS providers through the collective bargaining process. The Department is tracking closely on this potential impact, mindful of its implications to the Department and the County.

The Families First Prevention Services Act (FFPSA) - FFPSA was signed into federal law as a part of the federal Bipartisan Budget Act of 2018 on February 9, 2018 and is required to be implemented October 1, 2021 with the goal of keeping children with their families and preventing the traumatic experience of entering a foster home. California passed Assembly Bill 153 to achieve full compliance with the federal law. National standards and minimum requirements for youth to enter high-level placements, known as Short Term Residential Treatment Program (STRTP), will be formed. CDSS has not issued final guidance to counties as a result federal funding reimbursement for foster care placements is at risk. CSA is working in partnership with Probation, Behavioral Health and Recovery Services and the Courts to assess staffing and funding impacts.

Child Visitation Center – A new child visitation center that expands available space and provides a more child friendly, welcoming atmosphere is needed. The current visitation center is not adequate to meet the demands of supervised or monitored visits ordered by the courts. Regular visitation between children and their parents improves child-wellbeing, reduces out-of-home care, and leads to a quicker reunification timeline.

Access Center Emergency Shelter Funding – CSA is continuing to evaluate funding to support the operations of the Access Center Emergency Shelter. Fiscal Year 2021-2022 operations are funded through Emergency Solutions Grants Program – Coronavirus (ESG-CV) Round 2 funding and Homeless Housing, Assistance and Prevention Round

2 funding, however, future years pose a funding challenge. CSA is currently exploring the opportunity to partner with United Way and the 2-1-1 system to expedite the intake process to assess homeless clients for enrollment into the Coordinated Entry System with a goal of improving efficiency and alleviating wait times for clients open to services in Stanislaus County.

StanWORKs – Despite the typical inverse relationship between StanWORKs caseloads and unemployment rates, StanWORKs caseloads have continued a downward trend during the recent unemployment increases due to COVID-19. Impacts of the COVID-19 pandemic appear to be delayed due to stimulus packages and increased unemployment benefits. Stanislaus County CalWORKs cases have decreased by 11% from January 2020 to January 2021. An increase in caseloads is anticipated during Fiscal Year 2021-2022.

CalWORKs – Assembly Bill 79 allows the CalWORKs time clock to be extended to 60 months, an increase of the current limit of 48 months, and will become effective in May 2022. This retroactively extends eligibility to approximately 2,700 individuals in Stanislaus County that have reached the 48-month cap. These individuals will be eligible for CalWORKs and Welfare to Work (WTW) programs.

Child Care – Administration of Child Care Stage 2 and Stage 3 is shifting from California Department of Education (CDE) to California Department of Social Services (CDSS) beginning July 1, 2021. Changes to funding and program administration have not been determined.

Medi-Cal – Executive Order N-29-20 delayed processing of Medi-Cal annual redeterminations and discontinuances or negative actions for Medi-Cal program due to the COVID-19 public health emergency. The delayed processing has created a backlog of approximately 39,000 unprocessed annual redeterminations for 2020. California Department for Health Care Services (DHCS) indicates these redetermination dates will automatically move forward to 2022, at which time there will be an increased workload.

Facilities – The Community Services Facility is over 28 years old and the roof requires continual repairs and replacement will need to be addressed in the coming years including a financing strategy. Potential repair/replacement costs will continue to increase with continued deferred maintenance. CSA continues to work in partnership with HOK Group Inc., General Services Agency, other County Departments and CEO staff to evaluate safety needs and space utilization of the Community Services Facility for current and future programming. The Americans with Disabilities Act (ADA) customer parking lot compliance project has been completed. Various ADA projects identified in the Countywide Access Compliance Survey Report for CSF and other CSA facilities are ongoing.

Information Technology – Several projects are underway including the transition from CalACES to CalSAWS scheduled in September 2021 and the new design and implementation of a new Child Welfare System, CARES to replace CWS/CMS.

Budgets Contained within the Department

Program Services and Support (Special Revenue Fund)

Funds administrative and operating costs of mandated social welfare programs providing assistance, direct-client services, and support for the benefit of the community; functions include Social Services (Child Welfare/Child Protective Services; Adult Protective Services; and In-Home Supportive Services); CalWORKs (Temporary Assistance to Needy Families; Employment Services; and Welfare Fraud Prevention and Investigation); Other Public Welfare Assistance (CalFresh, Medi-Cal, Foster Care, Adoptions, and General Assistance); and Child Care (Subsidized Child Care Stages 1, 2, and 3)

County Children’s Fund (Special Revenue Fund)

Funds education and support services for the prevention, intervention, and treatment of child abuse and neglect as recommended by the Child Abuse Prevention Council; current services include emergency shelter services for runaway youth as well as resources in support of the Strengthening Families Initiative

General Assistance (Special Revenue Fund)

Funds the General Assistance (GA) Program. This fund provides cash aid payments to indigent adults and foster care payments to non-state, or federally eligible, placements as well as court-ordered payments

Homeless Emergency Aid Program (Special Revenue Fund)

Funds the Statewide Homeless Emergency Aid Program (HEAP), an interest-bearing Special Revenue Fund with State funding allocated for HEAP; this fund closed as of June 30, 2021

Housing and Homeless Services (Special Revenue Fund)

Funds the housing and homeless services in Stanislaus County. Projects contained within the fund are the CSA Access Center, Access Center Emergency Shelter, Project Roomkey, Collaborative Applicant, Empire Migrant Center – Winter Family Shelter, 1128 South 9th Street Family Housing Facility, CalWORKs Housing Support Program, Housing Disability Advocacy Program, and the Homeless Housing, Assistance, and Prevention Program

IHSS Provider Wages (Special Revenue Fund)

Funds the County share of the wages for the IHSS providers

IHSS Public Authority - Administration (Special Revenue Fund)

Funds the administration costs for the Public Authority, a public entity independent from the County, and provides mandated services to In-Home Supportive Services (IHSS) providers and recipients

IHSS Public Authority - Benefits (Special Revenue Fund)

Funds the dental and vision benefits for IHSS providers; the benefits are administered by the United Domestic Workers of America (UDWA)

Public Economic Assistance (Special Revenue Fund)

Funds assistance payments to Stanislaus County families who are eligible for temporary economic assistance and children requiring out-of-home placement on a temporary or permanent basis

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

CSA - Program Services and Support						
1631 0045050 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$282,029	\$94,759	\$96,600	\$99,498	\$99,498	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$70,144	\$70,732	\$126,369	\$130,160	\$130,160	\$0
Intergovernmental Revenue	\$151,796,963	\$129,447,783	\$158,740,426	\$175,931,156	\$175,931,156	\$0
Charges for Service	\$2,768,473	\$2,378,167	\$2,274,564	\$2,342,801	\$2,342,801	\$0
Miscellaneous Revenue	\$0	\$88,202	\$0	\$0	\$0	\$0
Other Financing Sources	\$531,223	\$688,053	\$281,631	\$281,631	\$281,631	\$0
Total Revenue	\$155,448,832	\$132,767,696	\$161,519,590	\$178,785,246	\$178,785,246	\$0
Use of Fund Balance/Retained Earnings	(\$3,168,683)	\$16,825,163	\$0	\$0	\$0	\$0
Total Funding Sources	\$152,280,149	\$149,592,859	\$161,519,590	\$178,785,246	\$178,785,246	\$0
Salaries and Benefits	\$97,891,489	\$96,029,071	\$100,233,229	\$109,262,481	\$109,262,481	\$0
Services and Supplies	\$25,067,816	\$28,636,563	\$31,072,131	\$31,786,790	\$31,786,790	\$0
Other Charges	\$31,370,336	\$26,652,475	\$34,668,671	\$36,813,564	\$36,813,564	\$0
Fixed Assets						
Equipment	\$613,927	\$681,631	\$1,000,000	\$1,000,000	\$1,000,000	\$0
Other Financing Uses	\$0	\$256,538	\$2,585,830	\$2,585,830	\$2,585,830	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$154,943,568	\$152,256,278	\$169,559,861	\$181,448,665	\$181,448,665	\$0
General Fund Contribution	\$2,663,419	\$2,663,419	\$8,040,271	\$2,663,419	\$2,663,419	\$0
Total Allocated Positions	-	-	1155	1154	1156	2

CSA - County Childrens Fund						
1637 0045961 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$13,269	\$13,269	\$12,813	\$12,813	\$12,813	\$0
Charges for Service	\$150,587	\$166,994	\$163,678	\$163,678	\$163,678	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$163,856	\$180,263	\$176,491	\$176,491	\$176,491	\$0
Use of Fund Balance/Retained Earnings	\$792	(\$22,240)	\$0	\$0	\$0	\$0
Total Funding Sources	\$164,648	\$158,023	\$176,491	\$176,491	\$176,491	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$164,648	\$158,023	\$176,491	\$176,491	\$176,491	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$164,648	\$158,023	\$176,491	\$176,491	\$176,491	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

CSA - General Assistance						
1633 0045901 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$184,281	\$104,151	\$173,344	\$173,344	\$173,344	\$0
Miscellaneous Revenue	\$988	\$0	\$1,705	\$1,705	\$1,705	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$185,269	\$104,151	\$175,049	\$175,049	\$175,049	\$0
Use of Fund Balance/Retained Earnings	\$0	\$1	\$0	\$0	\$0	\$0
Total Funding Sources	\$185,269	\$104,152	\$175,049	\$175,049	\$175,049	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$1,076,629	\$1,128,233	\$1,556,751	\$1,556,751	\$1,556,751	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,076,629	\$1,128,233	\$1,556,751	\$1,556,751	\$1,556,751	\$0
General Fund Contribution	\$891,360	\$1,024,081	\$1,381,702	\$1,381,702	\$1,381,702	\$0
Total Allocated Positions	-	-	0	0	0	0

CSA - Homeless Emergency Aid Program						
1638 0045860 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$54,596	\$13,230	\$20,000	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$324,000	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$378,596	\$13,230	\$20,000	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$735,115	\$1,418,002	\$1,550,239	\$0	\$0	\$0
Total Funding Sources	\$1,113,711	\$1,431,232	\$1,570,239	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$992,211	\$947,444	\$980,740	\$0	\$0	\$0
Other Charges	\$0	\$0	\$261,849	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$121,500	\$483,788	\$327,650	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,113,711	\$1,431,232	\$1,570,239	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

CSA - Housing and Homeless Services						
1639 0045720 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$1,177	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$8,126,473	\$5,479,610	\$5,894,684	\$4,720,228	\$8,313,039	\$3,592,811
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$90,000	\$121	\$90,000	\$90,000	\$48,859	(\$41,141)
Other Financing Sources	\$1,199,898	\$1,117,788	\$1,761,993	\$1,436,936	\$3,934,082	\$2,497,146
Total Revenue	\$9,416,371	\$6,598,696	\$7,746,677	\$6,247,164	\$12,295,980	\$6,048,816
Use of Fund Balance/Retained Earnings	(\$5,076,149)	\$1,468,935	\$4,751,420	\$3,255,249	\$3,482,465	\$227,216
Total Funding Sources	\$4,340,222	\$8,067,631	\$12,498,097	\$9,502,413	\$15,778,445	\$6,276,032
Salaries and Benefits	\$141,238	(\$14,399)	\$2,422,927	\$2,422,927	\$0	(\$2,422,927)
Services and Supplies	\$3,920,826	\$7,088,244	\$9,240,430	\$6,261,146	\$12,974,424	\$6,713,278
Other Charges	\$1,070,528	\$993,786	\$834,740	\$818,340	\$2,804,021	\$1,985,681
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,132,592	\$8,067,631	\$12,498,097	\$9,502,413	\$15,778,445	\$6,276,032
General Fund Contribution	\$792,370	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

CSA - IHSS Provider Wages						
1642 0045992 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$414	\$1,123	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$121,306,974	\$10,501,420	\$152,699,478	\$168,176,015	\$9,777,288	(\$158,398,727)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,627,773	\$1,592,563	\$1,556,969	\$4,401,495	\$1,605,077	(\$2,796,418)
Total Revenue	\$122,935,161	\$12,095,106	\$154,256,447	\$172,577,510	\$11,382,365	(\$161,195,145)
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$122,935,161	\$12,095,106	\$154,256,447	\$172,577,510	\$11,382,365	(\$161,195,145)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$126,644,673	\$15,570,279	\$159,760,405	\$176,287,022	\$16,193,090	(\$160,093,932)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$126,644,673	\$15,570,279	\$159,760,405	\$176,287,022	\$16,193,090	(\$160,093,932)
General Fund Contribution	\$3,709,512	\$3,475,173	\$5,503,958	\$3,709,512	\$4,810,725	\$1,101,213
Total Allocated Positions	-	-	0	0	0	0

CSA - IHSS Public Authority - Administration						
1640 0045980 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$751,678	\$813,333	\$879,138	\$879,138	\$917,910	\$38,772
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$751,678	\$813,333	\$879,138	\$879,138	\$917,910	\$38,772
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$751,678	\$813,333	\$879,138	\$879,138	\$917,910	\$38,772
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$19,018	\$9,330	\$58,167	\$58,167	\$50,167	(\$8,000)
Other Charges	\$732,660	\$804,003	\$820,971	\$820,971	\$867,743	\$46,772
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$751,678	\$813,333	\$879,138	\$879,138	\$917,910	\$38,772
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

CSA - IHSS Public Authority - Benefits						
1641 0045990 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$1	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$645,645	\$752,749	\$914,640	\$955,784	\$900,525	(\$55,259)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$6,677	\$25,397	\$326,202	\$326,202	\$304,125	(\$22,077)
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$652,322	\$778,147	\$1,240,842	\$1,281,986	\$1,204,650	(\$77,336)
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$652,322	\$778,147	\$1,240,842	\$1,281,986	\$1,204,650	(\$77,336)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$649,748	\$771,142	\$1,234,232	\$1,271,179	\$1,193,840	(\$77,339)
Other Charges	\$100,897	\$104,933	\$104,933	\$109,130	\$109,133	\$3
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$750,645	\$876,075	\$1,339,165	\$1,380,309	\$1,302,973	(\$77,336)
General Fund Contribution	\$98,323	\$97,928	\$98,323	\$98,323	\$98,323	\$0
Total Allocated Positions	-	-	0	0	0	0

CSA - Public Economic Assistance						
1632 0045801 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,795	\$3,360	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$83,320,755	\$33,595,964	\$83,422,027	\$85,658,496	\$89,039,103	\$3,380,607
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$24,457,613	\$3,788,313	\$20,410,145	\$20,410,145	\$24,132,304	\$3,722,159
Total Revenue	\$107,780,163	\$37,387,637	\$103,832,172	\$106,068,641	\$113,171,407	\$7,102,766
Use of Fund Balance/Retained Earnings	(\$1,485,101)	\$64,807,687	\$2,368,661	\$2,368,661	\$0	(\$2,368,661)
Total Funding Sources	\$106,295,062	\$102,195,324	\$106,200,833	\$108,437,302	\$113,171,407	\$4,734,105
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$110,022,958	\$105,923,220	\$112,165,198	\$112,165,198	\$116,899,303	\$4,734,105
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$110,022,958	\$105,923,220	\$112,165,198	\$112,165,198	\$116,899,303	\$4,734,105
General Fund Contribution	\$3,727,896	\$3,727,896	\$5,964,365	\$3,727,896	\$3,727,896	\$0
Total Allocated Positions	-	-	0	0	0	0

Related Links

For additional information about Adult Services, refer to the division's website at:

<http://www.csa-stanislaus.com/adult-services/index.html>

For additional information about IHSS, refer to the division's website at:

<http://www.csa-stanislaus.com/adult-services/index.html>

For additional information about Children and Family Services, refer to the division's website at:

<http://www.csa-stanislaus.com/childrens-services/index.html>

For additional information about StanWORKs CalWORKs Services, refer to the division's website at:

<http://www.csa-stanislaus.com/cash-aid/>

For additional information about StanWORKs CalFresh Services, refer to the division's website at:

<http://www.csa-stanislaus.com/cal-fresh/>

For additional information about StanWORKs Medi-Cal, refer to the division's website at:

<http://www.csa-stanislaus.com/medi-cal/>

For additional information about the Community Services Agency Locations, refer to the division's website at:

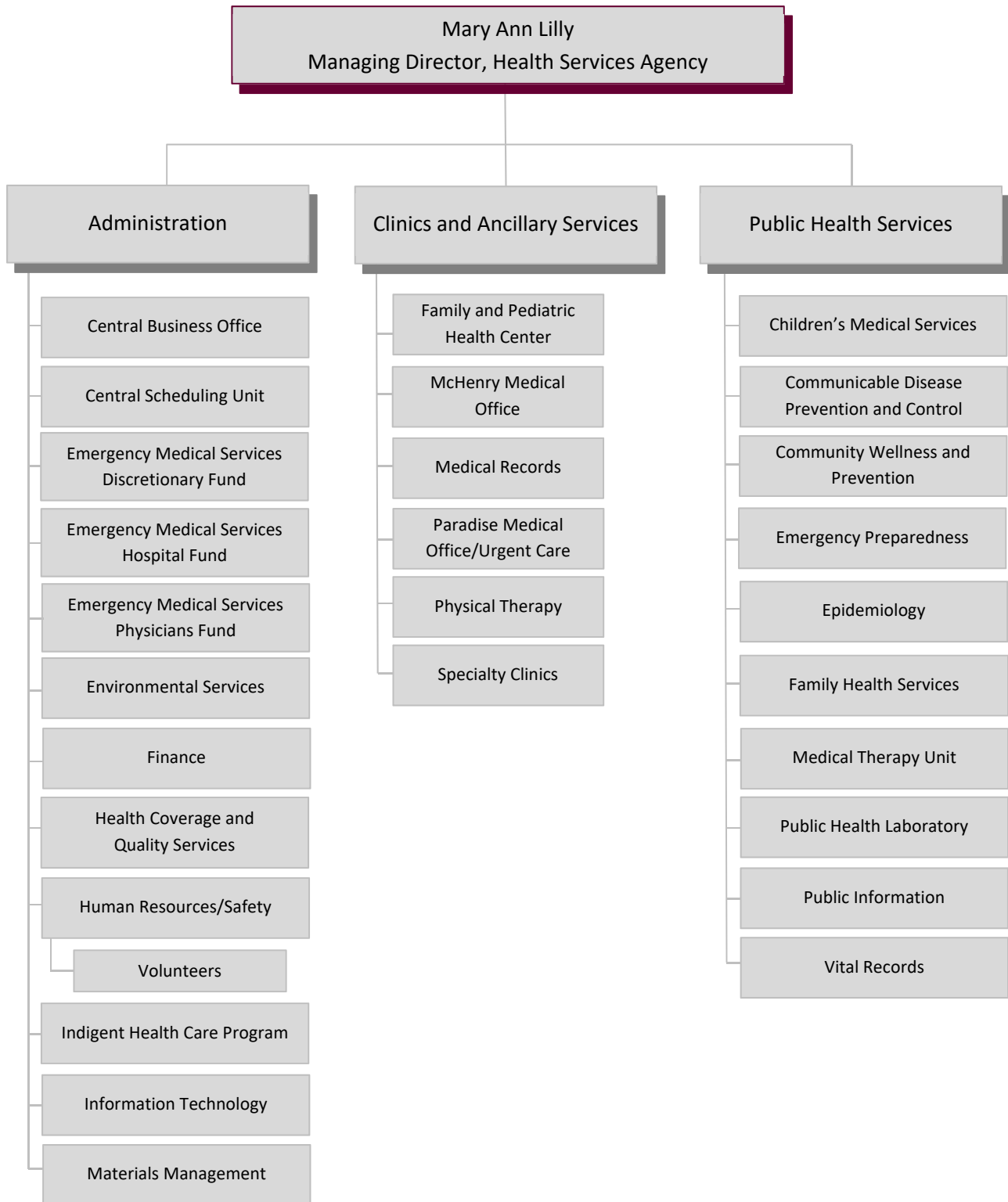
<http://www.csa-stanislaus.com/general-info/>

For additional information about the Stanislaus County Community System of Care, refer to their website at:

<https://csocstan.com/>

For additional information about the Stanislaus Homeless Alliance, refer to their website at:

<https://csocstan.com/stanislaus-homeless-alliance-sha/>



917 Oakdale Road, Modesto, CA 95353 Tel: (209) 558-7000
www.schsa.org

Health Services Agency

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$83,979,337	\$106,289,122
Use of Fund Balance/ Retained Earnings	\$10,255,233	\$2,325,162
Gross Costs	\$100,001,945	\$114,375,087
General Fund Contributions	\$5,767,375	\$5,760,803
% Funded by General Fund	5.8%	5.0%
Total Allocated Positions	440	456

Department Services and Programs

The Health Services Agency (HSA) **Administration** Division provides oversight and support for the Agency’s Ambulatory Clinics and Ancillary, Indigent Health Care, and Public Health Division services. The overhead functions included in this budget unit are Administration, Central Business Office, Central Scheduling Unit, Environmental Services, Finance, Human Resources/Safety, Information Technology, Materials Management, and Health Coverage and Quality Services.

The Medically Indigent Health Care Program (IHCP) provides basic health care to indigent residents of Stanislaus County who are not Medi-Cal eligible and do not have health insurance. The County’s Medically Indigent Adult (MIA) program is essentially the payer of last resort for eligible indigents, as outlined in Welfare and Institutions (W&I) Code, Section 17000: “Every county shall relieve and support all incompetent, poor indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported or relieved by their relatives or friends, by their own means, or by State or Private institutions.”

The Emergency Medical Services (EMS) Discretionary Fund Health and Safety Code requires the County to establish and coordinate a system that provides emergency medical care in the region. To provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services (MVEMS), a regional Emergency Medical Services (EMS) agency of five participating counties. HSA has established three EMS Funds known as the EMS Maddy - Discretionary, Hospital, and Physicians Funds pursuant to California Health and Safety Code Section 1797.98.

The HSA-IHCP EMS Hospital Health and Safety Code and the HSA-IHCP EMS Physicians Health and Safety Code require the County to establish an Emergency Medical Services EMS Fund upon adoption of a resolution by the Board of Supervisors. To provide these services, the County contracts with Stanislaus Medical Foundation for medical care.

The **Clinics and Ancillary Services** Division provides primary care, specialty care, and certain ancillary services that support such care, primarily occupational and physical therapy services. The provision of these services is intended to reach underserved and uninsured individuals, Medi-Cal recipients, and the County Indigent Adult population. Primary Care Clinic services are currently provided at three Federally Qualified Health Center Look-Alike (FQHC-LA) medical office locations positioned throughout the County. The Valley Family Medicine Residency (VFMR) Program of Modesto, which is accredited by the Accreditation Council for Graduate Medical Education (ACGME) and receives graduate medical education funding from the Centers for Medicare and Medicaid Services (CMS), provides family medicine residency physician training.

Public Health Services has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. The outcome of community assessments and input as it relates to Ten Essential Public Health Services determines how the division targets its focus for health improvement, as outlined on HSA’s website. The majority of these Public Health services are categorical programs funded by State and Federal sources. However, all employees are trained in emergency preparedness

and are the first line of defense against health threats, natural disaster, terrorism, and/or manmade events. Public Health employees fill dual roles – categorical programs and disaster response.

The Public Health Services division is responsible for delivering services and programs which help to protect and improve the lives of County residents. It is Public Health's responsibility to prevent illnesses and injury, promote healthy lifestyles and behaviors, and to protect the community from health threats. Under California Health and Safety Code, coupled with their guidance and direction, Public Health establishes and operates an array of public health programs focused on population health. These programs include the prevention and control of communicable diseases throughout the community, rapid response to threats through the provision of emergency training and response and conducting health promotion activities throughout the County. The Public Health delivery system encompasses a range of interventions and services geared toward

improving health outcomes for Stanislaus County. Although many of the programs receive categorical funding, collectively the Department strives to ensure that all residents have the opportunity to be healthy, are safe from health threats, and are able to access the services that will help to protect, promote, and preserve their health and overall well-being.

The Public Health Vital and Health Statistics office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines. All original certificates are transmitted weekly to the State Office of Vital Records (OVR). Certified copies are available upon request. The information that is collected from these records provides valuable health and research data, allowing health authorities a means of studying and evaluating health programs; provides information to government agencies for research; and provides information for population estimates and maternal and child health activities.

Board of Supervisors Priority Area



The Health Services Agency supports the following Board of Supervisors priority:

Priority	<i>Supporting community health, including physical, mental, emotional and spiritual health</i>		
Mission Statement	To promote improved health and wellness through service and collaboration for all people in Stanislaus County		
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results		
Success Measures	Most Stanislaus County adults are vaccinated against COVID-19	Increased rates of controlled diabetes and of non-smoking adults	Reduced number of young people under the age of 24 who are homeless
Two-Year Objectives	Complete a best practices analysis to address COVID-19 vaccine hesitancy, particularly among disproportionately impacted populations by June 2021		
	Achieve a COVID-19 vaccination rate of residents in the lowest California Healthy Places Index (HPI) quartile that is within 5% of Stanislaus County's overall COVID-19 vaccination rate by December 2021		
	Increase the percentage of non-smoking adults in Stanislaus County from the 2019 rate of 86.9% by June 2022		
	Increase the percentage of diabetic HSA Clinic patients with well-controlled diabetes (Hemoglobin A1c less than or equal to 9) from 67% to 68% by June 2022		
	Complete the Whole Person Care grant-funded gap analysis, environmental scan, and asset mapping analysis of available housing resources and needs in Stanislaus County by December 2021		

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Health Services Agency - Administration							
1401 1301000 Special Revenue Fund							
Total Revenue	\$6,996,071	\$7,092,715	\$6,704,824	\$6,298,311	\$6,179,032	\$7,979,827	77.43%
Use of Fund Balance	\$0	\$0	\$0	(\$3,135)	(\$1,192,929)	\$199,086	-599.20%
Gross Costs	\$6,996,071	\$7,092,715	\$6,704,824	\$6,295,176	\$4,986,103	\$8,178,913	60.96%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Administration fund provides internal support to all divisions within the Health Services Agency (HSA). Net costs incurred in the Administration Fund are funded via the monthly interfund allocations to the Clinic and Ancillary Services (C&A), Public Health (PH), and Indigent Health Care Program (IHCP) funds. Due to the increased number of staffing resources required for PH in response to the COVID-19 pandemic, the Net Administrative cost allocated to the C&A Fund decreased, while the allocation to the PH Fund increased. Due to the different Governmental Fund types, the allocation to C&A falls under the "Revenue" category, while the allocation to PH is a reduction in "Gross Costs". Therefore, in Fiscal Year 2020-2021 this fund experienced a decrease to both "Total Revenue" and "Gross Costs" in comparison to Fiscal Year 2019-2020 as seen in the table above. In addition, the Administration fund experienced a net \$1.2 million increase to fund balance due to the transfer of COVID-19 Personal Protective Equipment inventory that was initially purchased by the County General Services Agency (GSA).

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Health Services Agency - Clinics and Ancillary Services							
4051 1010001 Enterprise Fund							
Total Revenue	\$42,840,167	\$41,029,964	\$37,852,304	\$42,415,332	\$40,155,337	\$41,274,012	97.29%
Use of Fund Balance	(\$5,221,232)	(\$2,146,045)	(\$3,695,593)	(\$7,430,339)	(\$8,027,397)	\$5,607,806	-143.15%
Gross Costs	\$40,732,332	\$41,997,316	\$37,270,108	\$38,098,390	\$33,914,543	\$48,668,421	69.68%
Net County Cost	\$3,113,397	\$3,113,397	\$3,113,397	\$3,113,397	\$1,786,603	\$1,786,603	100.00%

In Fiscal Year 2020-2021, the Clinics & Ancillary (C&A) fund experienced an \$8 million net increase to fund balance due to increased operational cost-efficiencies and savings created as a result of the HSA Strategic Visioning and Clinic Consolidation process. C&A also received new COVID-19 grants in Fiscal Year 2020-2021 as well as increased Inter-Governmental Transfer (IGT) revenue that contributed to the higher margin. The Fiscal Year 2020-2021 actual gross costs are less than the legal budget amount as a significant portion of the budgeted expenditure appropriation designated for the new HSA Facility construction did not materialize in this fiscal year. This C&A Fund had reduced share of the HSA Administration expenditure allocation in Fiscal Year 2020-2021 due to a higher percentage of costs being transferred to the Public Health Division (due to COVID-19), and various personnel and operational savings throughout the fiscal year. C&A Revenues remain relatively consistent over the past five fiscal years due to the department's efforts in maintaining the same level of patient revenue/visit volumes in the remaining clinics while capitalizing on some significant cost savings from the closure of three clinic locations.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Health Services Agency - EMS Discretionary Fund							
1429 1210001 Special Revenue Fund							
Total Revenue	\$106,160	\$114,235	\$89,605	\$75,475	\$70,452	\$64,707	108.88%
Use of Fund Balance	(\$16,267)	(\$18,935)	\$13,509	\$27,750	(\$4,136)	\$5,106	-81.00%
Gross Costs	\$89,893	\$95,300	\$103,114	\$103,225	\$101,609	\$105,106	96.67%
Net County Cost	\$0	\$0	\$0	\$0	\$35,293	\$35,293	100.00%

In Fiscal Year 2020-2021, the EMS Discretionary fund ended in a small surplus due to the addition of General Fund Contribution provided to this fund to offset the decreasing revenues received from court fines and fees. Due to the use of fund balance in the prior two fiscal years, the EMS Discretionary fund did not have sufficient funds available in Fiscal Year 2020-2021 to meet the annual contractual contribution to Mountain Valley Emergency Medical Services without the assistance of General Fund Contribution. The \$4,136 increase to fund balance shall be used to help meet the contractual contribution to Mountain Valley Emergency Medical Services and potentially reduce the amount of General Fund Contribution, if needed, in Fiscal Year 2021-2022.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Health Services Agency - Indigent Health Care							
1404 1501000 Special Revenue Fund							
Total Revenue	\$334,996	\$287,045	\$203,022	\$210,644	\$318,009	\$242,966	130.89%
Use of Fund Balance	(\$477,187)	(\$417,901)	(\$444,849)	(\$450,835)	(\$223,817)	(\$157,973)	141.68%
Gross Costs	\$157,809	\$169,144	\$58,173	\$59,809	\$94,192	\$84,993	110.82%
Net County Cost	\$300,000	\$300,000	\$300,000	\$300,000	\$0	\$0	0.00%

In Fiscal Year 2020-2021, the Indigent Health Care Program (IHCP) fund benefitted from additional Medically Indigent Adult Program (MIA) revenues collected by the Treasurer-Tax Collector Department, however, the fund also received increased Countywide Allocation Plan (CAP) charges for revenue collection services, resulting in actual revenues and costs exceeding the original budget. The increased revenue was greater than the increased cost which resulted in an increase to fund balance of \$223,817. IHCP continues to see a decrease in demand for services since the implementation of the Affordable Care Act; therefore, in Fiscal Year 2020-2021, it was determined that fund balance was sufficient to cover any costs that may arise eliminating the need for a General Fund Contribution. Should the demand for services increase in the future, reinstating a General Fund Contribution will be explored.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Health Services Agency - IHCP EMS Hospital							
1434 1500010 Special Revenue Fund							
Total Revenue	\$236,292	\$233,286	\$204,274	\$178,985	\$159,551	\$166,000	96.12%
Use of Fund Balance	(\$56,275)	(\$34,138)	\$175,461	\$96,899	(\$143,614)	\$0	0.00%
Gross Costs	\$180,017	\$199,148	\$379,735	\$275,884	\$15,937	\$166,000	9.60%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Indigent Health Care Program (IHCP) EMS Hospital fund experienced a decline in both hospital payments for uncompensated emergency medical care and the collection of fees and fines through the court system in Fiscal Year 2020-2021. The decrease in payments issued during the year, which was primarily a result of external invoicing delays due to the impacts of COVID-19, exceeded the decrease in revenues received, resulting in an increase of \$143,614 in fund balance.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Health Services Agency - IHCP EMS Physicians							
1435 1500020 Special Revenue Fund							
Total Revenue	\$443,140	\$451,717	\$369,165	\$312,026	\$291,885	\$297,000	98.28%
Use of Fund Balance	(\$109,949)	(\$28,025)	(\$54,566)	\$190,820	(\$114,827)	\$1,312	-8752.06%
Gross Costs	\$333,191	\$423,692	\$314,599	\$502,846	\$177,058	\$298,312	59.35%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Indigent Health Care Program (IHCP) EMS Physicians fund experienced a decrease in payments issued to physicians for services provided to uninsured emergency patients and a decrease in the collection of fines and fees through the court system in Fiscal Year 2020-2021. The decrease in payments issued during the year, which was primarily a result of external invoicing delays due to the impacts of COVID-19, exceeded the decrease in revenues received, resulting in an increase of \$114,827 to fund balance.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Health Services Agency - Public Health							
1402 1200001 Special Revenue Fund							
Total Revenue	\$22,013,269	\$20,819,064	\$24,068,251	\$26,016,584	\$42,086,556	\$44,332,671	94.93%
Use of Fund Balance	(\$3,229,582)	\$22,273	\$34,344	(\$3,665,354)	(\$6,475,651)	\$5,429,658	-119.26%
Gross Costs	\$21,137,665	\$23,195,315	\$26,456,573	\$24,705,208	\$39,121,708	\$53,273,132	73.44%
Net County Cost	\$2,353,978	\$2,353,978	\$2,353,978	\$2,353,978	\$3,510,803	\$3,510,803	100.00%

In Fiscal Year 2021-2022, the Public Health (PH) fund experienced a net increase to fund balance of \$6.5 million due to the redirection of County Match funding from the C&A to PH Division in order to remain compliant with the Maintenance of Effort (MOE) requirements for the State Realignment program. There was also an increase in realignment revenue as well as a significant increase in funding from several COVID-19 response/recovery grants that resulted in much higher revenue receipts in the Fiscal Year 2020-2021 in comparison with prior fiscal years. The Fiscal Year 2020-2021 actual costs are less than the legal budget amount as a significant portion of the budgeted expenditure appropriations initially designated for the new HSA Facility construction project did not materialize in this fiscal year. In addition, the actual COVID-19 expenditure appropriations were less than the projected budget figures.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Health Services Agency - Public Health Vital and Health Statistics							
1428 1250001 Special Revenue Fund							
Total Revenue	\$60,709	\$65,540	\$63,213	\$63,670	\$79,323	\$65,570	120.97%
Use of Fund Balance	(\$42,550)	(\$31,863)	(\$43,213)	(\$42,970)	(\$70,315)	(\$44,970)	156.36%
Gross Costs	\$18,159	\$33,677	\$20,000	\$20,700	\$9,008	\$20,600	43.73%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Public Health Vital and Health Statistics fund experienced an increase in revenue due to additional certified death certificates issued to other governmental entities in Fiscal Year 2020-2021. "Gross Costs" include transfers to the Public Health Vital Statistics division to provide reimbursement for qualifying expenditures incurred. The division's qualifying expenditures decreased during Fiscal Year 2020-2021, which in turn decreased "Gross Costs" under this fund.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Health Services Agency - Administration	\$92,959	\$92,959	\$92,959	\$92,959	\$92,947
Health Services Agency - Clinic and Ancillary Services	\$7,234,497	\$12,453,632	\$14,047,174	\$16,820,430	\$24,250,769
Health Services Agency - EMS Discretionary Fund	\$13,553	\$29,820	\$48,755	\$35,247	\$7,497
Health Services Agency - Indigent Health Care	\$313,912	\$791,099	\$1,209,001	\$1,653,850	\$2,104,684
Health Services Agency - IHCP EMS Hospital	\$317,317	\$373,593	\$407,731	\$232,270	\$135,372
Health Services Agency - IHCP EMS Physicians	\$614	\$110,563	\$138,588	\$193,154	\$2,334
Health Services Agency - Public Health	\$9,293,455	\$12,523,037	\$12,500,763	\$12,726,036	\$16,391,391
Health Services Agency - Public Health Vital and Health Statistics	\$705,325	\$747,875	\$779,738	\$822,950	\$865,921
Total Fund Balance	\$17,971,632	\$27,122,578	\$29,224,709	\$32,576,896	\$43,850,915

*Note: Only Listed for Non-General Fund Units

The combined total fund balance across all Health Services Agency funds has continued to increase over the past five fiscal years. The Department has committed to transferring \$10 million in fund balance to Capital Projects for the construction of a new HSA facility. In March 2019, \$1.2 million of the \$10 million was transferred from the Public Health fund and \$646,930 was transferred from Clinics and Ancillary Services in October 2019. The remaining \$8.2 million is expected to be transferred at a later period.

Administration maintains a fixed fund balance. Operational costs are funded by allocation to the Clinic and Ancillary Services, Public Health, and Indigent Health Care programs resulting in no net impact to fund balance. Due to a small charge posted after the allocation in Fiscal Year 2019-2020, the fund experienced a minimal decrease in fund balance. In Fiscal Year 2020-2021, this charge was allocated out to the other funds.

Clinic and Ancillary Services fund balance has increased its retained earnings balance over the past five years. The Department implemented several cost-saving and process improvement strategies to more efficiently and effectively manage its clinic operations while preserving access to healthcare for the patients. These changes were implemented to minimize the dependency on the County General Fund and retained earnings. The Department also had an increase in the Intergovernmental Transfer Revenue (IGT) revenue which contributed to the retained earnings. The IGT revenue is not a guaranteed renewable source of revenue so the department is strategically maintaining the retained earnings balance as a contingency to fund cost increases and other unmet needs.

Emergency Medical Services (EMS) Discretionary fund balance has remained positive over the past five years. The fund balance fluctuates depending on the revenue generated from the court fines and fees and payments made for emergency medical care services in the region.

Indigent Health Care Program (IHCP) fund balance has steadily increased over the past five years. Due to the reduced reliance on County-funded health care by medically Indigent Adults resulting from implementation of the Affordable Care Act which offers subsidized medical insurance to the uninsured population, IHCP has experienced significant cost-savings that have contributed to a positive fund balance. In Fiscal Year 2020-2021 it was determined that due to the \$2.1 million in fund balance that the General Fund Contribution of \$300,000 was no longer needed; if demand for services increases in the future reinstating the General Fund Contribution will be explored.

IHCP Emergency Medical Services (EMS) Hospital fund balance remained positive over the past five years. The annual impact to fund balance fluctuates depending on the revenue generated from court fines and fees, as well as payments made to hospitals for providing disproportionate trauma and emergency medical care services.

IHCP Emergency Medical Services (EMS) Physicians fund balance has remained positive over the past five years. The annual impact to fund balance fluctuates depending on the revenue generated from court fines and fees, as well as payments made to Physicians and surgeons for emergency service patients. During Fiscal Year 2019-2020, increased payments and decreased revenues contributed to an overall decrease in fund balance.

Public Health (PH) fund balance has steadily increased and maintained remained healthy over the past five years. The Department strategically maintains a fund balance in anticipation of future expanded mandated programs and services that could have a funding shortfall due to significant personnel, operational, and overhead cost increases. In Fiscal Year 2019-2020, the receipt of Coronavirus Relief Funds (CRF) contributed to the large increase in fund balance.

Public Health Vital and Health Statistics fund balance has steadily increased over the past five years. The Department maintains a healthy fund balance as a contingency for anticipated increases in operational costs and eligible expenditures incurred by the Vital Statistics division. Historically, eligible expenditures incurred by Vital Statistics in Public Health is less than the revenues received in the Vital and Health Statistics fund.

Department Summary

Health Services Agency						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$15,670	\$20,797	\$15,490	\$15,955	\$15,955	\$0
Fines, Forfeitures, Penalties	\$551,799	\$518,714	\$555,000	\$571,650	\$557,850	(\$13,800)
Revenue from use of Assets	\$1,103,081	\$394,874	\$712,425	\$733,798	\$730,618	(\$3,180)
Intergovernmental Revenue	\$19,455,942	\$37,579,542	\$28,132,367	\$19,400,287	\$47,455,857	\$28,055,570
Charges for Service	\$33,962,360	\$27,635,699	\$35,734,994	\$36,534,362	\$36,849,065	\$314,703
Miscellaneous Revenue	\$15,913,691	\$18,790,424	\$15,253,161	\$15,090,966	\$15,534,466	\$443,500
Other Financing Sources	\$4,568,484	\$4,308,878	\$3,575,900	\$3,576,889	\$5,145,311	\$1,568,422
Total Revenue	\$75,571,027	\$89,248,928	\$83,979,337	\$75,923,907	\$106,289,122	\$30,365,215
Use of Fund Balance/Retained Earnings	(\$11,277,164)	(\$16,161,469)	\$10,255,233	\$5,146,347	\$2,325,162	(\$2,821,185)
Total Funding Sources	\$64,293,863	\$73,087,459	\$94,234,570	\$81,070,254	\$108,614,284	\$27,544,030
Salaries and Benefits	\$39,892,663	\$44,654,451	\$54,915,986	\$49,735,774	\$65,715,026	\$15,979,252
Services and Supplies	\$18,519,446	\$23,040,590	\$22,753,649	\$22,725,383	\$30,576,455	\$7,851,072
Other Charges	\$10,883,097	\$10,310,173	\$12,630,721	\$13,213,348	\$12,969,359	(\$243,989)
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0
Equipment	\$26,426	\$394,813	\$1,003,917	\$1,078,925	\$1,590,299	\$511,374
Other Financing Uses	\$736,447	\$19,687	\$8,209,234	\$57,627	\$57,627	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$3,159	\$444	\$468,438	\$0	\$3,446,321	\$3,446,321
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$70,061,238	\$78,420,158	\$100,001,945	\$86,831,057	\$114,375,087	\$27,544,030
General Fund Contribution	\$5,767,375	\$5,332,699	\$5,767,375	\$5,760,803	\$5,760,803	\$0
Total Allocated Positions	-	-	440	441	456	15

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$86.8 million, funded by \$75.9 million in estimated revenue, \$5.1 million in the use of department fund balance, and \$5.8 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$86.8 million funded by \$75.9 million in estimated revenue, \$5.1 million in the use of department fund balance and \$5.8 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase the use of department fund balance by \$6,572 with an equivalent decrease in Net County Cost.

The Proposed Budget relies on the use of \$5.1 million in departmental fund balance. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$32.7 million in both combined restricted and unrestricted fund balance on July 1, 2021.

Adjustments to Final Budget by Legal Budget Unit (LBU)

There are three adjustments being made to right size the General Fund/County Match contributions included in HSA's Spending Plan, resulting in a \$6,572 overall decrease in Net County Cost with an equivalent increase in the use of department fund balance.

Clinics and Ancillary Services – An increase in the use of fund balance to right-size the General Fund Contribution per the 2019 clinics consolidation plan (BOS 2019-0464) is recommended, decreasing the General Fund contribution from \$3.1 million to \$2.3 million, an adjustment of \$863,397.

Indigent Health Care – An increase in the use of fund balance will eliminate the General Fund Contribution of \$300,000 due to decreased demand for services resulting from the implementation of the Affordable Care Act. Fund balance was \$2.1 million as of July 1, 2020, which is sufficient to forego additional General Fund Contributions pending any changes in program needs.

Public Health – A \$1.2 million reduction in the use of fund balance and an increase of \$1.2 million in Net County Cost will meet the mandated match of \$3.5 million for Public Health based on the Welfare and Institutions Code Section 17608.10. Previously this mandate was met by combining General Fund Contributions in Public Health, Indigent Health Care, and Clinics and Ancillary Services.

General Fund Contribution/Match	2021-2022		GF
	Spending Plan	Proposed Budget	Increase/ (Decrease)
HSA - Clinics and Ancillary Services	\$ 3,113,397	\$ 2,250,000	\$ (863,397)
HSA - Indigent Health Care Program	\$ 300,000	\$ -	\$ (300,000)
HSA - Public Health	\$ 2,353,978	\$ 3,510,803	\$ 1,156,825
Total HSA Contributions	\$ 5,767,375	\$ 5,760,803	\$ (6,572)

Recommendation: It is recommended to increase the use of department fund balance by \$6,572 with an equivalent decrease in Net County Cost.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 441, an increase of one over the 2020-2021 Adopted Final Budget allocation. Included in the Fiscal Year 2020-2021 First Quarter Financial Report was the addition of one Manager III position to address ongoing COVID-19 response activities and to manage a variety of responsibilities in the division to ensure timely response to emerging issues.

The Proposed Budget does not include any additional staffing adjustments.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$114.4 million, funded by \$106.3 million in estimated revenue, \$2.3 million in use of departmental fund balance, and \$5.8 million in Net County Cost. This is an increase of \$27.5 million from 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Administration – Technical adjustments for Cost Allocation Plan (CAP) charges net to an increase in appropriations and estimated revenue of \$100,143 funded by interdepartmental revenue from Clinics and Ancillary.

Clinics and Ancillary Services – Adjustments to the Clinics and Ancillary (C&A) budget increase appropriations by \$3.3 million and estimated revenue by \$3.9 million resulting in a decrease of \$582,757 in use of fund balance.

C&A has been awarded two new grants to support the COVID-19 response requiring an increase in appropriations and estimated revenue by \$3.6 million.

- \$504,000 in ELC Enhancing Detection Expansion grant funding to expand staff to improve long term sustainability of COVID mitigation and prevention efforts, including vaccination clinics; create and promote an equity plan and annual report; create tools to promote COVID data and messaging to key decision-makers throughout the community. Funding must be used by July 31, 2023.
- \$3.1 million in Health Resources & Services Administration (HRSA) American Rescue Plan funding to establish, expand, and sustain the health care workforce to prevent, prepare for, and respond to COVID-19, and to carry out other health work force-related activities, including modifying, enhancing, and expanding health care services and infrastructure.

The McHenry Medical Office (MCO) has experienced an increase in patient visits over the past fiscal year and continues to see an increase in patient care requests. Final Budget includes the addition of three new Nursing Assistant positions for the MCO, increasing appropriations and estimated revenue by \$214,560. The request will be funded by patient revenues and realignment funding.

C&A has several technical adjustments that decrease appropriations by \$582,575 resulting in an equivalent decrease in use of fund balance:

- Increase appropriations by \$100,143 to align with the Auditor Controller's proposed Fiscal Year 2021-2022 Cost Allocation Plan (CAP) charges resulting in an increase in use of fund balance.
- Decrease appropriations by \$682,718 to align with the Auditor Controller's proposed Fiscal Year 2021-2022 Cost Allocation Plan (CAP) charges resulting in a decrease in use of fund balance.
- EMS Hospitals - Due to the impacts of COVID-19, the hospitals have experienced delays in submitting Fiscal Year 2019-2020 claims for reimbursement to HSA therefore payments for both Fiscal Years 2019-2020 and 2020-2021 will be issued during Fiscal Year 2021-2022. Due to COVID-19 there is decrease in estimated revenue resulting from a reduction of court fines and fees. Final Budget includes an increase in appropriations of \$120,649 and a decrease in estimated revenue of \$16,980 funded by \$137,629 in use of fund balance.

Public Health – Adjustments to the Public Health budget increase appropriations by \$24 million and estimated revenue by \$26.4 million resulting in a decrease of \$2.4 million in use of fund balance.

Public Health has been awarded \$19.4 million in Epidemiology and Laboratory Capacity for Prevention and Control of Emerging Infectious Disease (ELC) grants to support a variety of response activities. Final Budget includes a \$19.4 million increase in appropriations and estimated revenue for:

- \$322,990 in ELC Cares grant funding awarded in Fiscal Year 2020-2021 to support contact tracing, case investigation, healthcare systems guidance, testing, community mitigation, and business mitigation.
- \$2.8 million in ELC Enhancing Detection grant funding awarded in Fiscal Year 2020-2021 to enhance Public Health staffing, epi/surveillance systems, expand testing capacity, enhance ability to share information with the public, and partner with Community Based Organizations.
- \$16.3 million in ELC Enhancing Detection Expansion awarded in Fiscal Year 2020-2021 to expand staff to improve long term sustainability of COVID mitigation and prevention efforts, including vaccination clinics; create and promote an equity plan and annual report; create tools to promote COVID data and messaging to key decision-makers throughout the community.

Public Health is establishing a new COVID Unit funded by ELC Enhancing Detection Expansion grant funding that expires July 31, 2023. There are 13 full-time employee (FTE) positions being recommended with 11 positions allocated in the Public Health legal budget unit and two positions allocated in the Administration legal budget unit. Final Budget adjustments include an increase in appropriations and estimated revenue of \$1.4 million to add the COVID Unit.

Federal Emergency Management Act (FEMA) Public Assistance was extended through September 30, 2021 and became an eligible funding source for COVID-19 response efforts during Fiscal Year 2020-2021. FEMA Public Assistance funding can be used for personal protective equipment; storing, handling, distributing/transporting, and administering vaccine; facility support costs; IT systems and support; medical and support staff not paid for through another source; communications to disseminate information to the public regarding vaccinations; and training for vaccine distribution and administration. Final Budget includes an adjustment for anticipated FEMA eligible activities through September 30, 2021 resulting in a decrease in appropriations of \$1 million and an increase in estimated revenue by \$151,568, reducing the use of departmental fund balance by \$1.2 million.

Public Health was awarded \$2.7 million by the California Department of Public Health Immunization Branch to develop and implement a COVID-19 vaccination plan that incorporates vaccine availability, ensures equitable vaccination access, and encourages widespread vaccine acceptance and uptake. Final Budget includes and adjustment increasing appropriations and estimated revenue by \$2.7 million.

Various external organizations have awarded Public Health one-time grant funding to support the COVID-19 response resulting in an increase in appropriations and estimated revenue of \$993,500. These one-time grants include:

- \$83,500 from Kaiser Permanente Northern CA Community Benefits Program for vaccine incentives such as gift cards, vouchers, and school donations.
- \$650,000 from CA GovOps Agency for Vaccine Response Teams to provide rapid, nimble delivery of vaccine to vulnerable populations such as people experiencing homelessness, people who are homebound, and other congregate settings.
- \$250,000 from the Safe Schools for All Grant (AB86) for vaccine clinics, and promotion of and technical assistance with, COVID mitigation strategies within schools.
- \$10,000 from Health Net Vaccine Sponsorship for the School Vaccine Incentive program, for vaccine incentives such as gift cards, vouchers, and school donations.

In Fiscal Year 2020-2021, the state increased the County's share of Optional Targeted Low-Income Children's Program (OTLICP) expenditures from 11.75% to 17.5% funded by social services sales tax dollars, county match, and projected increase in health realignment revenue. Adjustments to Final Budget increase appropriations and estimated revenue by \$136,320 to cover the County's increased share of OTLICP expenditures.

The HSA Medical Therapy Unit (MTU) currently has 10 therapists which include part-time and supervisory staff. In order to better align with the Department of Health Care services (DHCS) staffing standards by caseload, the Final Budget includes the addition of two new Physical/Occupational Therapist II positions for the MTU, increasing appropriations and estimated revenue by \$201,939 funded via the Medical Therapy Unit program revenues, social services sales tax dollars, county match, and projected increase in health realignment revenue.

Public Health has several technical adjustments that increase appropriations by \$133,752, increase estimated revenue by \$1.3 million, resulting in a \$1.2 million decrease in use of fund balance:

- Increase estimated revenue by \$100,000 for San Joaquin County Public Health Lab JPA overpayments (refunds) based on Stanislaus County's actual share of cost resulting in a decrease in use of fund balance.
- Increase estimated revenue by \$1.2 million due to increased Realignment revenue projections resulting in a decrease in use of fund balance.
- Increase appropriations by \$66,989 to align with the Auditor Controller department's proposed Fiscal Year 2021-2022 Cost Allocation Plan (CAP) charges resulting in an increase in use of fund balance.
- Increase appropriations by \$66,763 for intrafund charges to account for the increase in allocated CAP charges through the Administration legal budget unit (Fund 1401) resulting in an increase in use of fund balance.

Recommendation: It is recommended to increase appropriations by \$27.5 million, with a \$30.4 million increase in estimated revenue resulting in a \$2.8 million decrease in use of departmental fund balance.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Administration	\$ 1,289,022	\$ -
Clinics and Ancillary Services	\$ 32,189,416	\$ 34,431
Emergency Medical Services	\$ 11,619	\$ 4,523
IHCP - Emergency Medical Services Hospital	\$ 277,767	\$ 136,467
IHCP - Emergency Medical Services Physicians	\$ 116,952	\$ (2,079)
Indigent Health Care Program	\$ 2,328,500	\$ (162,587)
Public Health	\$ 22,305,818	\$ 2,360,870
Public Health Vital and Health Statistics	\$ 936,236	\$ (46,463)
Health Services Agency Total	\$ 59,455,330	\$ 2,325,162

Fixed Assets | Vehicles

Health Services Agency has a total fleet of 23 vehicles; of those, 21 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. Final budget includes the addition of two new vehicles for a total fleet of 25.

Final Budget includes an increase in Fixed Assets of \$511,374 for the following:

Clinics and Ancillary – \$351,374 for pharmaceutical freezers, medical record scanners, and IT server/storage upgrades.

Public Health – Public Health has an increase in Fixed Assets of \$160,000. This includes \$78,000 for two new vehicles; a Mini Passenger Van and a 1-Ton Cargo Box Truck. And it includes \$82,000 for equipment including respirator fit testers, pharmaceutical freezers, computer equipment, and HVAC replacements.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 456, an increase of 16 over the 2020-2021 Adopted Final Budget allocation. Included in the Fiscal Year 2020-2021 First Quarter Financial Report was the addition of one Manager III position to address ongoing COVID-19 response activities. Final budget includes the addition of a net 15 positions for the HSA.

Public Health includes the addition of 13 new Full-Time Employees (FTE) to establish a new COVID Unit within the Public Health Division as detailed in the chart below. These additional positions are requested to serve in roles that will enable existing staff, including some management to be redirected back to their regular assignments after eighteen months of supplemental or dedicated emergency response responsibilities. By July of 2023, there may be additional supportive funding for local public health. Fiscal Year 2021-2022 State budget was adopted with new Public Health funding set to begin during Fiscal Year 2022-2023. Details on the impact to local public health revenues and requirements are not yet established.

Position Classification	Assignments	Budget Unit	FTE	Annual Cost
Community Health Worker II	Vaccine logistics and reporting	Public Health	1	\$ 75,863
Manager II	COVID Operations Manager, COVID Testing Unit Manager	Public Health	2	\$ 262,588
Staff Nurse III	Mobile Vaccine Clinics Lead, West Modesto Immunization Clinic Lead, Health Care Systems Guidance	Public Health	3	\$ 438,289
Staff Service Coordinator	Training, Community Mitigation and Prevention	Public Health	2	\$ 248,786
Staff Services Tech	Operations, Testing and Public Information Office	Public Health	3	\$ 263,924
Stock Delivery Clerk I/II	Logistics	Admin	1	\$ 70,967
Storekeeper	Logistics	Admin	1	\$ 84,768
Total			13	\$ 1,445,185

Staffing Recommendation: It is recommended to add the following 13 new positions to establish a new COVID-19 Unit within Public Health to support the ability to fulfill the scope of work of the multiple State funded COVID-19 related grants through July of 2023. In addition, the positions will also assist with the identification of lessons learned and implementation of process improvements to strengthen local public health capability and preparedness for the future. Given the short-term nature of currently known funding for most of these positions, HSA will recruit with transparency regarding the possibility that the positions may be eliminated in the future.

- One block-budgeted Stock/Delivery Clerk I/II position in Administration to support the new COVID-19 Unit and the department of Materials Management by delivering vaccination to community partners and mobile vaccination clinics;
- One block-budgeted Storekeeper I/II positions in Administration to support the new COVID-19 Unit and the department of Materials Management by ordering, receiving, storing, picking supplies, and maintaining records of inventory;
- One block-budgeted Community Health Worker I/II position in Public Health to support the vaccine distribution center that requires coverage for distribution and intake of residual vaccine that is returned to the warehouse on a daily basis.
- One Manager II position to assume the overall leadership for the COVID-19 response efforts by driving planned outcomes and deliverables through development activity plans, analysis of staffing trends, budgets, schedules, reports, and ensuring ongoing efforts to support the Enhancing Detection Funding (ELC) grant.

- One Manager II position to manage the COVID-19 testing sites. The position's responsibilities will include working with community partners to establish testing sites, identifying logistic needs related to equipment, staffing, supplies, and serving as a liaison with internal and external customers such as testing and lab partners, healthcare facilities, schools and other County departments;
- Three Staff Nurse III positions in Public Health to provide supervisory support. One position will support the Stanislaus County skilled nursing facilities during COVID outbreaks. One position will support the Public Health Immunization Clinic and assist with program coordination, standing orders, and policy and procedures. One position will support the vaccine distribution site by providing logistical support in coordination of vaccine supplies, compiling, reconciling and reporting daily vaccination metrics, and ensuring that allocations are in alignment with the vaccine administration expectations and outcomes;
- One Staff Services Coordinator positions in Public Health to support the training needs for the Department Operations Center that supports COVID-19 Response.
- One Staff Services Coordinator to provide supervisory and program support for the community mitigation and prevention team. This position will serve as the primary contact and work closely with community-based organizations, businesses, schools in relation to community engagement and mitigation strategies to reduce the spread of COVID-19 in the community; and
- Three Staff Service Technician positions in Public Health to provide direct support to three manager positions that support ongoing efforts related to COVID. The positions will assist with routine analysis, record keeping, budget control, data entry, and any specific assignments to support ongoing projects.

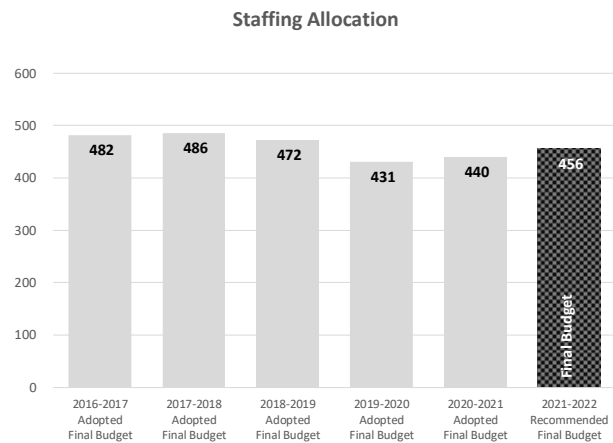
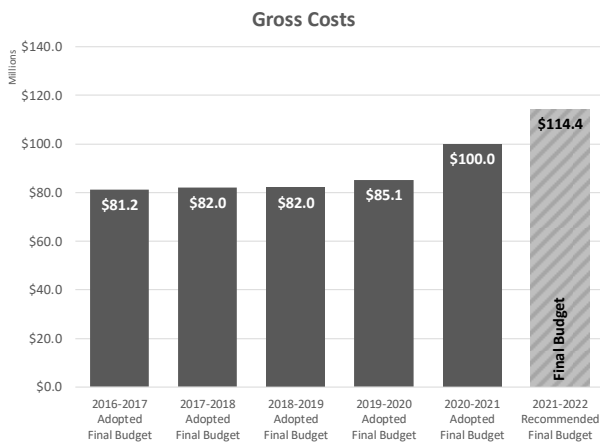
It is also recommended to add two block-budgeted Physical/Occupational Therapist I/II positions to the Medical Therapy Unit (MTU) in Public Health to comply with state standards and keep up with the increasing caseloads in the program.

In addition, it is recommended to add three Nursing Assistant positions in Clinic and Ancillary Services to support the McHenry Medical Office (MC) clinic which has experienced an increase in patient visits over the last fiscal year and continues to see an increase in patient care requests. The positions will support medical staff to ensure high quality and efficient care of patients.

It is further recommended to delete two vacant Senior Nurse Practitioner positions and one vacant Senior Physician Assistant position in Clinic and Ancillary Services to offset the request for the three Nursing Assistant positions.

Lastly, it is recommended to study two Staff Services Technician positions to determine if current duties and responsibilities are in alignment with their current classification.

Five-Year Historical Budget Trends



The recommended Final Budget of \$114.4 million represents an increase of \$14.4 million or 14.4% from Fiscal Year 2020-2021 Adopted Final Budget. This is higher than the average growth of 5% experienced over the previous five years, which can be largely attributed to the increase in grant funding and associated appropriations in Fiscal Year 2021-2022 to accommodate the increased costs necessary to effectively respond to the COVID-19 pandemic.

The recommended Final Budget includes a staffing allocation of 456, an increase of 16 positions compared to 2020-2021 Adopted Final Budget allocation count. This is higher than the previous five-year average decrease in growth of 1.2%, which can be largely attributed to the addition of 13 new positions to support the new COVID Unit within the Public Health Division that is needed to continue to respond to the COVID-19 pandemic.

Key Challenges and Opportunities

COVID-19 Pandemic - The Department continues to face challenges and uncertainties due to the ongoing COVID-19 pandemic and the transition to post-pandemic operations while sustaining an improved level of preparedness, surveillance and response. To scale up the emergency operations, the Board of Supervisors on May 5, 2020 approved 14 new full-time positions. Additionally, over 300 part-time, contract employee and temporary staff have been on-boarded and provided services during some portion of the past fifteen months. The pandemic diverted the majority of all Public Health staff to the response activities leaving other important functions and programs at bare minimum levels. During the coming fiscal year, the Department will continue to provide case investigation, contact tracing and vaccination services, and as the pandemic response needs lessen, will continue to scale to meet the evolving needs, while incrementally returning permanent staff to their pre-pandemic responsibilities. Funding for the continued pandemic effort will be through the Federal/State Enhanced Laboratory Capacity allocation and other State augmentation funding. No General Fund support is anticipated, however the Department faces uncertainty regarding sustainable funding for ongoing communicable disease prevention, surveillance, and response, emergency preparedness and other public health activities.

The increased demands on the Clinic and Ancillary services budget due to the COVID-19 response is funded by a new allocation from the federal government to Federally Qualified Health Centers.

Americans with Disabilities Act - The Department has conducted several surveys and inspections related to compliance with the Americans with Disabilities Act (ADA). The reports concluded that several County owned facilities located at the Scenic campus locations did not meet ADA standards. In order to avoid costly facilities upgrades, repairs and service interruptions, the Department relocated several of the services performed at this

location to other leased facilities while concurrently working on a new HSA Administration and Public Health Facilities building project. The COVID-19 pandemic caused a delay on this new building planning and prompted an additional short-term lease to house the significantly expanded operation.

Department Fund Balance - The construction of the new Health Services Agency building and continued response efforts in relation to the COVID-19 pandemic are expected to have significant negative impacts on Department fund balances.

Budgets Contained within the Department

Administration (Special Revenue Fund)

Funds the Health Services Agency (HSA) – Administration Division operations that provide oversight and support for the Agency’s Ambulatory Clinics and Ancillary, Indigent Health Care, and Public Health Division services; overhead functions include Administration, Central Business Office, Central Scheduling Unit, Environmental Services, Finance, Human Resources/Safety, Information Technology, Materials Management, and Health Coverage and Quality Services

Clinics and Ancillary Services (Enterprise Fund)

Funds primary care including physician residency training program costs, specialty care, and certain ancillary services that support this care to approximately 28,000 unique patients, or approximately 108,000 visits, annually; services provided include family medicine, pediatrics, integrated behavioral health, prenatal care, obstetrical care, high-risk obstetrical care, women’s health care, family planning, immunizations, treatment of sexually transmitted diseases (STDs), well child check-ups, and urgent care services

Emergency Medical Services Discretionary Fund (Special Revenue Fund)

Funds the Health Services Agency (HSA) Emergency Medical Services Discretionary Fund

Indigent Health Care Program (IHCP) (Special Revenue Fund)

Funds the County’s Medically Indigent Health Care (MIA) Program, for the provision of basic health care to eligible indigent residents of Stanislaus County

IHCP-Emergency Medical Services Hospital (Special Revenue Fund)

Funds the Health Services Agency (HSA) Emergency Medical Services Hospital Fund; the Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund, with 25% of the balance distributed only to hospitals providing disproportionate trauma and emergency medical care services

IHCP-Emergency Medical Services Physicians (Special Revenue Fund)

Funds the Health Services Agency (HSA) Emergency Medical Services Physicians Fund, the Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund, with 58% percent of the balance used to reimburse physicians and surgeons for patients who do not make payment for emergency medical services

Public Health (Special Revenue Fund)

Funds the Health Services Agency Public Health (PH) division operations and has the responsibility of delivering services which help to protect and improve the health of Stanislaus County residents

Public Health - Vital and Health Statistics (Special Revenue Fund)

Funds Health Services Agency (HSA) Vital and Health Statistics program; which reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Health Services Agency - Administration						
1401 1301000 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$352	\$428	\$275	\$283	\$283	\$0
Intergovernmental Revenue	\$192,266	\$243,281	\$300,000	\$300,000	\$300,000	\$0
Charges for Service	\$6,104,403	\$4,732,682	\$7,660,920	\$7,916,117	\$8,016,260	\$100,143
Miscellaneous Revenue	\$1,290	\$1,201,681	\$18,632	\$19,191	\$19,191	\$0
Other Financing Sources	\$0	\$960	\$0	\$0	\$0	\$0
Total Revenue	\$6,298,311	\$6,179,032	\$7,979,827	\$8,235,591	\$8,335,734	\$100,143
Use of Fund Balance/Retained Earnings	(\$3,135)	(\$1,192,929)	\$0	\$0	\$0	\$0
Total Funding Sources	\$6,295,176	\$4,986,103	\$7,979,827	\$8,235,591	\$8,335,734	\$100,143
Salaries and Benefits	\$7,608,796	\$7,961,049	\$8,372,584	\$8,649,608	\$8,806,271	\$156,663
Services and Supplies	\$1,404,402	\$1,417,614	\$2,849,513	\$2,915,078	\$2,915,078	\$0
Other Charges	\$2,026,146	\$2,592,105	\$2,311,331	\$2,415,707	\$2,581,685	\$165,978
Fixed Assets						
Equipment	\$14,058	\$267,488	\$138,600	\$138,600	\$138,600	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$4,758,226)	(\$7,252,153)	(\$5,692,201)	(\$5,883,402)	(\$6,105,900)	(\$222,498)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,295,176	\$4,986,103	\$7,979,827	\$8,235,591	\$8,335,734	\$100,143
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	82	82	84	2

Health Services Agency - Clinics and Ancillary Services						
4051 1010001 Enterprise Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,072,113	\$386,938	\$704,150	\$725,275	\$725,275	\$0
Intergovernmental Revenue	\$607,232	\$1,847,108	\$70,275	\$72,375	\$3,714,105	\$3,641,730
Charges for Service	\$26,162,788	\$21,417,203	\$25,229,839	\$25,648,575	\$25,863,135	\$214,560
Miscellaneous Revenue	\$14,591,922	\$16,405,947	\$15,066,225	\$15,071,775	\$15,071,775	\$0
Other Financing Sources	(\$18,723)	\$9,917	\$35,564	\$36,553	\$36,553	\$0
Total Revenue	\$42,415,332	\$40,067,113	\$41,106,053	\$41,554,553	\$45,410,843	\$3,856,290
Use of Fund Balance/Retained Earnings	(\$7,430,339)	(\$7,939,173)	\$3,242,985	\$617,006	\$34,431	(\$582,575)
Total Funding Sources	\$34,984,993	\$32,127,940	\$44,349,038	\$42,171,559	\$45,445,274	\$3,273,715
Salaries and Benefits	\$16,550,085	\$15,420,803	\$19,151,310	\$19,763,747	\$21,335,266	\$1,571,519
Services and Supplies	\$12,947,541	\$11,880,883	\$14,059,749	\$14,331,275	\$16,147,279	\$1,816,004
Other Charges	\$7,953,834	\$6,612,857	\$9,182,989	\$9,611,212	\$9,146,030	(\$465,182)
Fixed Assets						
Equipment	\$0	\$0	\$715,317	\$715,325	\$1,066,699	\$351,374
Other Financing Uses	\$646,930	\$0	\$4,353,070	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$38,098,390	\$33,914,543	\$47,462,435	\$44,421,559	\$47,695,274	\$3,273,715
General Fund Contribution	\$3,113,397	\$1,786,603	\$3,113,397	\$2,250,000	\$2,250,000	\$0
Total Allocated Positions	-	-	178	178	178	0

Health Services Agency - EMS Discretionary Fund						
1429 1210001 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$75,233	\$70,510	\$100,000	\$103,000	\$103,000	\$0
Revenue from use of Assets	\$242	(\$71)	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$75,475	\$70,439	\$100,000	\$103,000	\$103,000	\$0
Use of Fund Balance/Retained Earnings	\$27,750	(\$4,123)	\$5,106	\$4,523	\$4,523	\$0
Total Funding Sources	\$103,225	\$66,316	\$105,106	\$107,523	\$107,523	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$103,225	\$101,609	\$105,106	\$107,523	\$107,523	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$103,225	\$101,609	\$105,106	\$107,523	\$107,523	\$0
General Fund Contribution	\$0	\$35,293	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Health Services Agency - Indigent Health Care						
1404 1501000 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$4	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$210,362	\$318,009	\$242,966	\$250,255	\$250,255	\$0
Miscellaneous Revenue	\$278	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$210,644	\$318,009	\$242,966	\$250,255	\$250,255	\$0
Use of Fund Balance/Retained Earnings	(\$450,835)	(\$223,817)	(\$458,077)	(\$162,587)	(\$162,587)	\$0
Total Funding Sources	(\$240,191)	\$94,192	(\$215,111)	\$87,668	\$87,668	\$0
Salaries and Benefits	\$4,952	\$0	\$8,993	\$9,290	\$9,290	\$0
Services and Supplies	\$8,962	\$1,282	\$13,160	\$13,463	\$13,463	\$0
Other Charges	\$45,895	\$43,679	\$56,362	\$58,354	\$58,354	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$49,231	\$6,374	\$6,561	\$6,561	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$59,809	\$94,192	\$84,889	\$87,668	\$87,668	\$0
General Fund Contribution	\$300,000	\$0	\$300,000	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Health Services Agency - IHCP EMS Hospital						
1434 1500010 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$166,680	\$156,702	\$160,000	\$164,800	\$151,000	(\$13,800)
Revenue from use of Assets	\$12,305	\$1,630	\$6,000	\$6,180	\$3,000	(\$3,180)
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$178,985	\$158,332	\$166,000	\$170,980	\$154,000	(\$16,980)
Use of Fund Balance/Retained Earnings	\$96,899	(\$142,395)	\$0	(\$1,162)	\$136,467	\$137,629
Total Funding Sources	\$275,884	\$15,937	\$166,000	\$169,818	\$290,467	\$120,649
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$275,884	\$15,937	\$166,000	\$169,818	\$290,467	\$120,649
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$275,884	\$15,937	\$166,000	\$169,818	\$290,467	\$120,649
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Health Services Agency - IHCP EMS Physicians						
1435 1500020 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$309,886	\$291,502	\$295,000	\$303,850	\$303,850	\$0
Revenue from use of Assets	\$2,140	\$174	\$2,000	\$2,060	\$2,060	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$312,026	\$291,676	\$297,000	\$305,910	\$305,910	\$0
Use of Fund Balance/Retained Earnings	\$190,820	(\$114,618)	\$0	(\$2,079)	(\$2,079)	\$0
Total Funding Sources	\$502,846	\$177,058	\$297,000	\$303,831	\$303,831	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$502,846	\$177,058	\$297,000	\$303,831	\$303,831	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$502,846	\$177,058	\$297,000	\$303,831	\$303,831	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Health Services Agency - Public Health						
1402 1200001 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$15,670	\$20,797	\$15,490	\$15,955	\$15,955	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$15,929	\$5,775	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$18,656,440	\$35,489,153	\$27,762,092	\$19,027,912	\$43,441,752	\$24,413,840
Charges for Service	\$1,421,137	\$1,088,482	\$2,535,699	\$2,651,878	\$2,651,878	\$0
Miscellaneous Revenue	\$1,320,201	\$1,182,796	\$168,304	\$0	\$443,500	\$443,500
Other Financing Sources	\$4,587,207	\$4,298,001	\$3,540,336	\$3,540,336	\$5,108,758	\$1,568,422
Total Revenue	\$26,016,584	\$42,085,004	\$34,021,921	\$25,236,081	\$51,661,843	\$26,425,762
Use of Fund Balance/Retained Earnings	(\$3,665,354)	(\$6,474,099)	\$7,510,189	\$4,737,109	\$2,360,870	(\$2,376,239)
Total Funding Sources	\$22,351,230	\$35,610,905	\$41,532,110	\$29,973,190	\$54,022,713	\$24,049,523
Salaries and Benefits	\$15,728,830	\$21,272,599	\$27,383,099	\$21,313,129	\$35,564,199	\$14,251,070
Services and Supplies	\$3,276,586	\$9,446,207	\$5,263,121	\$4,884,395	\$10,798,814	\$5,914,419
Other Charges	\$857,222	\$1,061,532	\$1,080,039	\$1,128,075	\$1,183,290	\$55,215
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0
Equipment	\$12,368	\$127,325	\$150,000	\$225,000	\$385,000	\$160,000
Other Financing Uses	\$68,817	\$10,679	\$3,835,564	\$36,553	\$36,553	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$4,761,385	\$7,203,366	\$6,154,265	\$5,876,841	\$9,545,660	\$3,668,819
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$24,705,208	\$39,121,708	\$43,886,088	\$33,483,993	\$57,533,516	\$24,049,523
General Fund Contribution	\$2,353,978	\$3,510,803	\$2,353,978	\$3,510,803	\$3,510,803	\$0
Total Allocated Positions	-	-	180	181	194	13

Health Services Agency - Public Health Vital and Health Statistics						
1428 1250001 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$63,670	\$79,323	\$65,570	\$67,537	\$67,537	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$63,670	\$79,323	\$65,570	\$67,537	\$67,537	\$0
Use of Fund Balance/Retained Earnings	(\$42,970)	(\$70,315)	(\$44,970)	(\$46,463)	(\$46,463)	\$0
Total Funding Sources	\$20,700	\$9,008	\$20,600	\$21,074	\$21,074	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$20,700	\$9,008	\$20,600	\$21,074	\$21,074	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$20,700	\$9,008	\$20,600	\$21,074	\$21,074	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Developing a Healthy Economy

Introduction

Departments within this priority area support the Board of Supervisors’ priority of *Developing a Healthy Economy, building upon our strong agricultural foundation* with the primary focus of identifying and developing opportunities that contribute to the long-term viability of a healthy local economy. Key goals include job creation, upskilling the local workforce, increasing economic diversity, and increasing efficiency, profitability and competitiveness of the local agricultural industry.

One in eight jobs is directly tied to agriculture or the related food manufacturing sector. Placing the economic viability of the County on a limited number of sectors puts the County at risk. Diversification strengthens the local economy and provides for a better, more stable, quality of life for residents. The departments within this priority area facilitate the creation of jobs for the people of Stanislaus County which is imperative for the community to prosper and grow.

The following departments support the priority of *Developing a Healthy Economy*:

The Agricultural Commissioner supports and protects the well-being of agriculture, agri-

business, and the community through a variety of inspection services programs;

The Economic Development Bank funds projects demonstrating general public benefit to implement the Board of Supervisors’ priorities throughout the County;

University of California (UC) Cooperative Extension is a statewide, off-campus research and education delivery program, bringing the resources of the UC system to County residents;

Workforce Development collaborates with businesses to develop a skilled workforce for in-demand occupations that contribute to the economic success of the community.



Priority Highlights

Departments in the *Developing a Healthy Economy* priority continue to identify and develop new opportunities to spur the local economy. California voters and the State legislature passed SB1 that resulted in the increase in gas tax revenue. A portion of this unclaimed gas tax revenue is being utilized by the Agricultural Commissioner Department to augment the pest detection programs at the local

level. An early detection of invasive pests allows for quick eradication benefitting the local agricultural industry in a myriad of ways. It enhances the export of local produce with minimal restrictions, lowers the need of using pesticides and increases produce quality. One of the functions of the Agricultural Commissioner Department is to verify the produce is being grown locally for direct sales to the consumers.

Under this Direct Marketing program, local growers can sell their produce at the Certified Farmers Markets benefitting both producers and consumers.

A significant ongoing economic development opportunity is the Crows Landing Industrial Business Park (Landing at Crows) Project. Landing at Crows is a reuse project, transforming the site of the former Crows Landing Naval Air Facility into a 1,528-acre industrial business park with the primary goal of “Creating Jobs Where People Live.” Landing at Crows has the potential to support approximately 15 million square feet of built inventory over the next several decades. The County completed the California Environmental Quality Act certification in 2018 and plans for development of Landing at Crows are actively underway including the planning for the installation of necessary water infrastructure system.

Prior to the COVID-19 pandemic, approximately 24% of Stanislaus County’s employed residents



commuted outside of the County for work and of those commuters 53% commuted to the San Francisco Bay Area, a journey that can easily exceed 100 miles round trip. Landing at Crows would provide residents an alternative to traveling out of county for work facilitating a competitive job market for the local community and providing for a healthy and sustainable economy.

Priority Appropriations and Trends

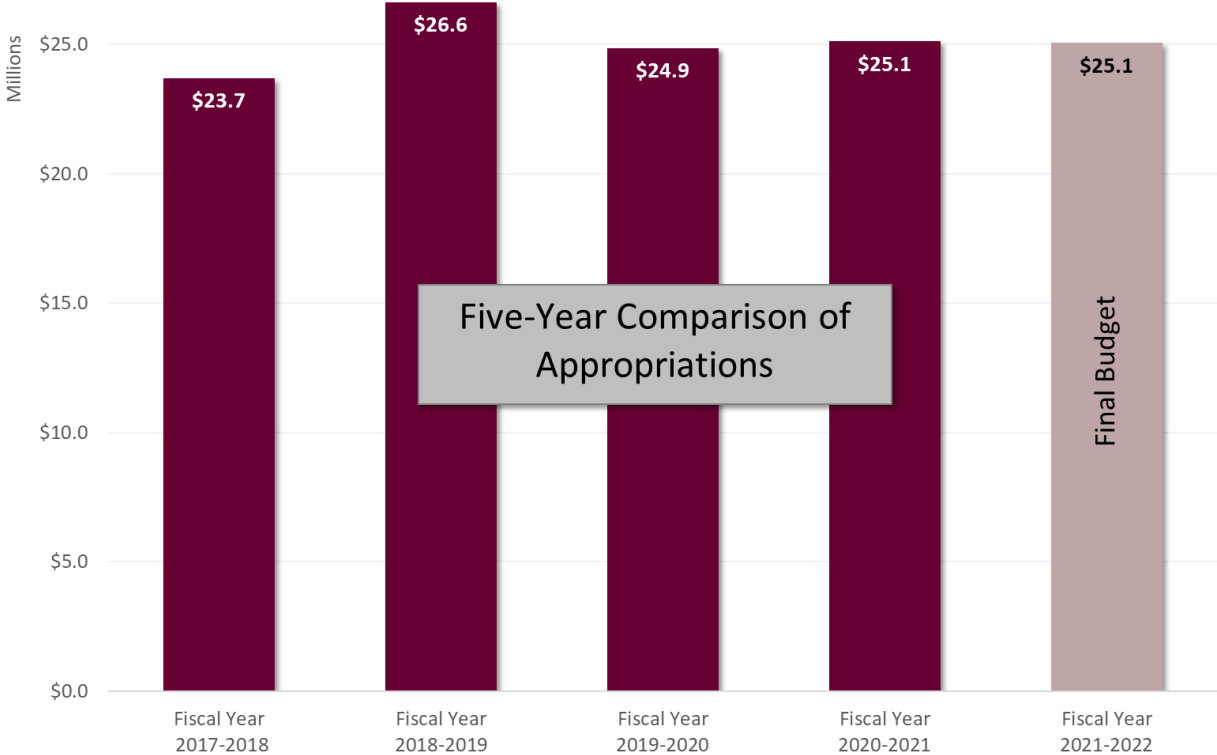
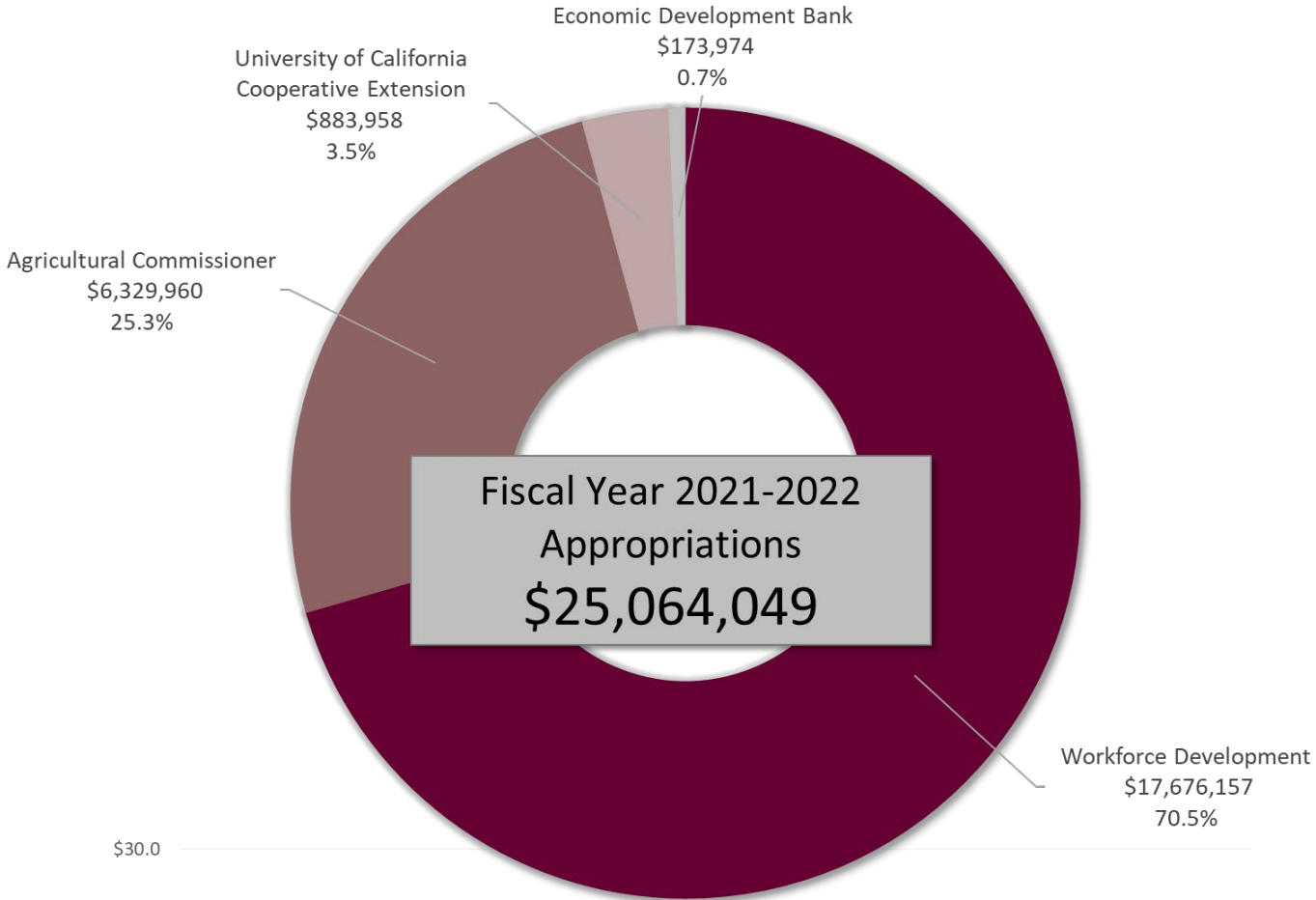
Fiscal Year 2021-2022 appropriations total \$25.1 million for the priority of *Developing a Healthy Economy*. Workforce Development comprises approximately 71% of this priority budget, and the Agricultural Commissioner 25%. However, Workforce Development program costs are offset by both State and Federal funding and do not impact the General Fund while the Agricultural Commissioner recoups nearly 70% of their program costs through State and Federal contracts and fees for services.

The remaining 3.5% of the budget for *Developing a Healthy Economy* is dedicated to the University of California (UC) Cooperative Extension and 0.7% to the Economic Development Bank. The UC Cooperative Extension budget provides administrative support for UC employees providing services to Stanislaus County.

The Economic Development Bank was suspended by the Board of Supervisors in October 2014. In Fiscal Year 2018-2019, the Board of Supervisors approved

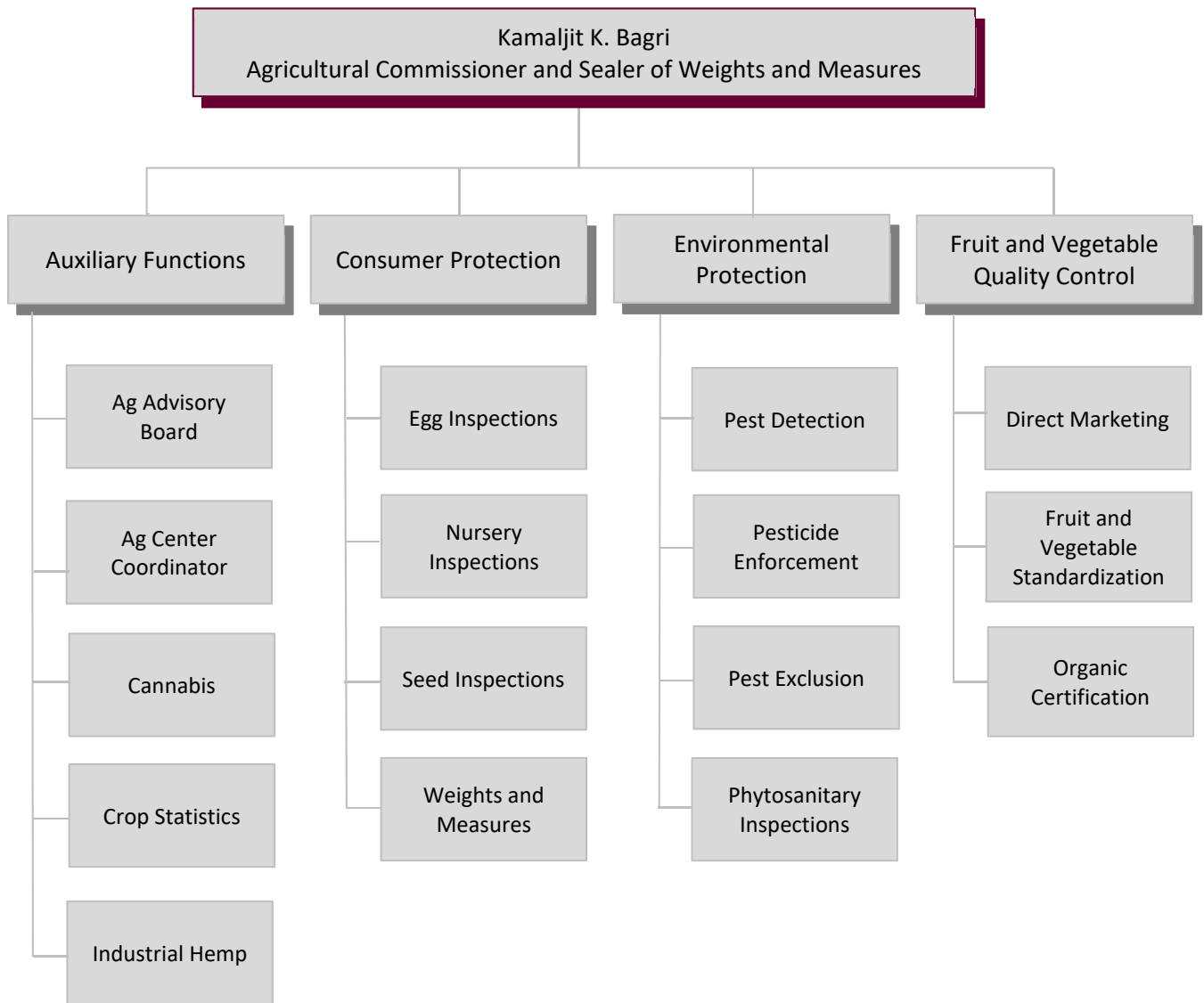
transferring the Economic Development Bank remaining cash balance to the Crows Landing Air Facility for costs associated with the Landing at Crows, along with all future subsequent Economic Development Bank loan repayments.

Five-year historical trends fluctuate primarily due to funding levels in Workforce Development programs, and policy direction for the Economic Development Bank. In Fiscal Year 2017-2018, appropriations decreased by 7.4% due to decreased State and Federal funding for Workforce Development programs. Fiscal Year 2018-2019 appropriations increased by 39% compared to Fiscal Year 2017-2018 primarily due to full budgeting for the Economic Development Bank funds supporting the transfer to the Crows Landing Industrial Business Park, along with Workforce Development allocations. For Fiscal Year 2021-2022, appropriations remained consistent with Fiscal Year 2020-2021 appropriations. Over the last five years, the average appropriations for this priority has been \$25 million.



Developing a Healthy Economy Summary of Budget Appropriations

Page	Fund	Org	Recommended Final Budget 2021-2022
Agricultural Commissioner			\$6,329,960
0100	0010100	Agricultural Commissioner	\$6,329,960
Economic Development Bank			\$173,974
0105	0015291	Economic Development Bank	\$173,974
University of California Cooperative Extension			\$883,958
0100	0021100	University of California Cooperative Extension	\$878,958
1766	0021401	UC Cooperative Extension Farm and Home Advisors	\$5,000
Workforce Development			\$17,676,157
1320	0033100	Workforce Development	\$9,861,584
1317	0033900	Workforce Development-StanWORKs	\$7,814,573
Developing a Healthy Economy Total			\$25,064,049



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Agricultural Commissioner

	FY 2020-2021 Adopted Final Budget	FY 2021-2022 Recommended Final Budget
Budget Summary:		
Total Revenue	\$4,187,159	\$4,192,416
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$5,663,432	\$6,329,960
General Fund Contributions	\$1,476,273	\$2,137,544
% Funded by General Fund	26.1%	33.8%
Total Allocated Positions	40	40

Department Services and Programs

The Department supports and protects agriculture, business, and the community through four core responsibilities: Environmental Protection, Fruit and Vegetable Quality Control, Auxiliary Functions, and Consumer Protection.

Auxiliary Functions is responsible for publishing an annual report providing a statistical description of the County’s agricultural production, as required by California Food and Agricultural Code Section 2279. The Department oversees the rental of meeting rooms in the Harvest Hall building and the Agricultural Commissioner sits as a permanent member of the Stanislaus County Agricultural Advisory Board. The Department performs site inspections of cannabis cultivators to ensure compliance with State licensing requirements. The Department also issues County registrations to allow growing Industrial Hemp and collects samples prior to harvest to ensure compliance with applicable laws and regulations.

Consumer Protection programs are in place to ensure that consumers are provided with quality products and to ensure there is equity in the marketplace. Weights and Measures inspects approximately 9,000 devices for accuracy annually; these include gas pumps, taximeters, vehicle scales, livestock scales, jewelry scales, Liquefied Petroleum Gas meters, and grocery store check-out lane scales. Weights and Measures also inspects petroleum products and petroleum price signs and responds to price scanner complaints as well as checking packaging for content and that the required information is present. The Department also performs egg inspection services to ensure that the

eggs being sold meet both quality and food safety requirements.

Seed and nursery inspections are in place to ensure that seed is properly labeled and is not a source of noxious weeds and that nursery stock intended for farm planting is not inferior, defective, or pest-infested thus meeting State requirements for nursery stock to be eligible for sale and planting in California.

Environmental Protection programs include pest detection and exclusion programs. Pest detection activities include the placement of insect traps throughout the County to establish a first line of defense against harmful exotic pests. Pest exclusion inspections of incoming shipments at United Parcel Service (UPS), Federal Express, garden centers, and local nurseries are in place to protect local agriculture from harmful pests. Early detection is essential in protecting agricultural production and to ensure export paths remain open for agricultural producers. Phytosanitary Inspections are performed on agricultural export shipments to ensure they meet all requirements of the country of destination in which case a Phytosanitary Certificate is issued. Phytosanitary Inspections are completed under the auspices of the United States Department of Food and Agriculture.

Another vital Environmental Protection program is Pesticide Enforcement. Working in conjunction with the California Department of Pesticide Regulation, the Department monitors the purchase, storage and use of pesticides to ensure adherence to label requirements that protect workers and the environment.

In 2019-2020, the Department started using a new program, BeeWhere, to register beekeepers and to track location of bee colonies in the County. This program helps growers to identify any bee colonies within one mile of a pesticide application that might be toxic to bees and notify beekeepers to reduce any potential exposure thus providing extra protection for the pollinators.

Fruit and Vegetable Quality Control programs are in place to standardize the quality of agricultural products being grown and sold in the County. The Fruit and Vegetable Standardization program

provides inspection services at the production and retail level to assure that fruits and vegetables meet quality standards. Direct Marketing inspections and certifications for both the operators of the County’s farmers markets and the producers who supply product to the County’s farmers’ markets ensure that food available at farmers markets meets minimum quality and safety standards. Lastly, the Department provides Organic Certification verification services for organic registration applicants and conducts retail inspections to assure organic regulation compliance.

Board of Supervisors Priority Area



The Agricultural Commissioner supports the following Board of Supervisors priority:

Priority	<i>Developing a healthy economy, building upon our strong agricultural foundation</i>	
Mission Statement	<i>To Support and Protect the Well-being of Agriculture, Business, and the Community</i>	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Number of Pest Detection traps serviced in a one-hour time period	Increase the number of Phytosanitary Certificates issued within a 30-minute time period
Two-Year Objectives	<i>Implement</i> the use of electronic time cards, transitioning away from paper time cards to the online system	
	<i>Implement</i> an online reservation system for Harvest Hall rentals where customers input their requests online, including all the necessary reservation details such as date, time, number of people, and room set up	
	<i>Implement</i> a mobile application designed to track all field-related pest detection activities (CalTrap)	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Agricultural Commissioner							
0100 0010100 General Fund							
Total Revenue	\$3,606,635	\$3,652,792	\$3,872,605	\$4,112,798	\$4,421,759	\$4,415,496	105.47%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$4,808,206	\$5,323,393	\$5,211,786	\$6,181,759	\$5,755,419	\$6,121,495	94.02%
Net County Cost	\$1,201,571	\$1,670,601	\$1,339,181	\$2,068,961	\$1,333,660	\$1,705,999	69.14%

The increase in costs in 2019-2020 was a result of Performance Visioning Carryover Savings (PVCS) of \$936,000 for the warehouse remodel project. The Agricultural Commissioner has seen an increase in the Pesticide Mill Tax revenue in 2020-2021 as a result of the increased sale of antibacterial products in response to COVID-19 which resulted in revenue coming in over the estimate. Open positions in 2020-2021 led to reduced costs in Salaries and Benefits. Fiscal Year 2020-2021 actuals were lower than Legal Budget due to these vacancies.

Department Summary

Agricultural Commissioner	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$452,133	\$450,841	\$451,744	\$454,000	\$454,000	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$6,175	\$828	\$8,600	\$8,600	\$8,600	\$0
Intergovernmental Revenue	\$2,854,366	\$2,998,569	\$2,893,820	\$2,863,821	\$2,895,821	\$32,000
Charges for Service	\$800,124	\$968,884	\$832,995	\$833,995	\$833,995	\$0
Miscellaneous Revenue	\$0	\$2,637	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,112,798	\$4,421,759	\$4,187,159	\$4,160,416	\$4,192,416	\$32,000
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,112,798	\$4,421,759	\$4,187,159	\$4,160,416	\$4,192,416	\$32,000
Salaries and Benefits	\$4,364,879	\$4,724,099	\$4,572,902	\$4,709,624	\$5,154,619	\$444,995
Services and Supplies	\$296,559	\$304,641	\$351,633	\$359,718	\$367,718	\$8,000
Other Charges	\$512,194	\$574,282	\$533,126	\$560,462	\$605,462	\$45,000
Fixed Assets						
Equipment	\$0	\$79,357	\$134,400	\$0	\$119,000	\$119,000
Other Financing Uses	\$936,671	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$71,456	\$73,041	\$71,371	\$71,371	\$83,161	\$11,790
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,181,759	\$5,755,419	\$5,663,432	\$5,701,175	\$6,329,960	\$628,785
General Fund Contribution	\$2,068,961	\$1,333,660	\$1,476,273	\$1,540,759	\$2,137,544	\$596,785
Total Allocated Positions	-	-	40	40	40	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$5.7 million, funded by \$4.2 million in estimated revenue and \$1.5 million in Net County Cost.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 40 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$6.3 million, funded by \$4.2 million in estimated revenue and \$2.1 million in Net County Cost. This is an increase of \$628,785 from the 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Agricultural Commissioner – Increase in estimated revenue and appropriations of \$32,000 for Noxious Weed Grant Program. The California Department of Food & Agriculture (CDFA) awarded this agreement for services pertaining to controlling and/or mapping of noxious and invasive weed populations.

Fixed asset appropriations of \$119,000 to replace four vehicles used to conduct Pesticide Use Enforcement, Pest Exclusion and Pest Detection inspections and a Probewell electric watt-hour meter test unit for testing electric submeters by Weights and Measures staff, funded by Net County Cost.

Increase appropriations by \$56,790 for increases in general liability insurance, data processing, fuel costs, and building rent for Harvest Hall, funded by Net County Cost.

Increase appropriations for a technical adjustment Performance Vision Carryover Savings (PVCS) by \$420,995.

Recommendation: It is recommended to increase appropriations by \$628,785 with an increase of \$32,000 estimated revenue, and a \$596,785 increase in Net County Cost.

Fixed Assets | Vehicles

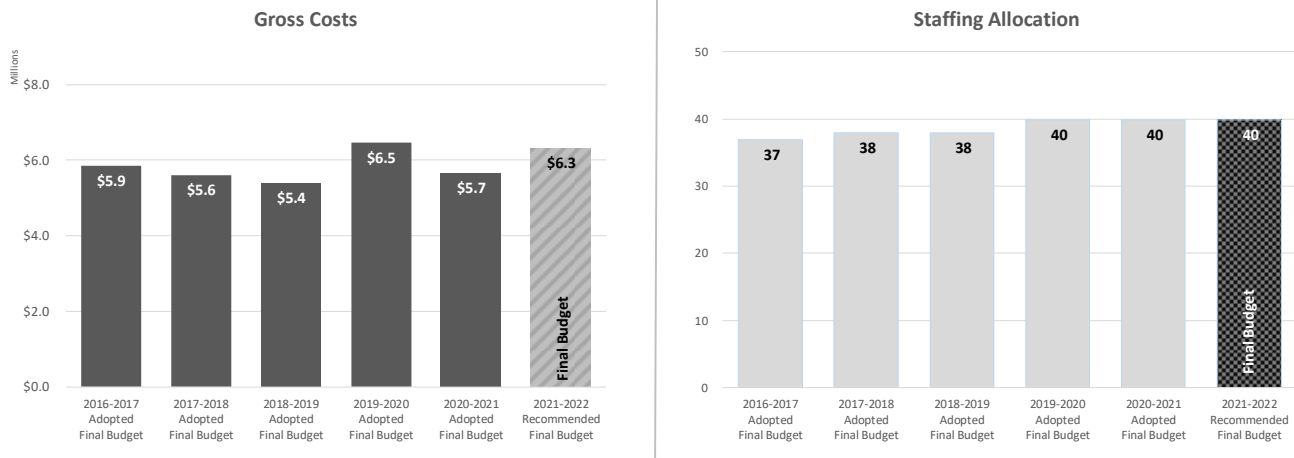
The Agricultural Commissioner has a total fleet of 48 vehicles; of those, four meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. The Final Budget includes four vehicle replacements and a Probewell electric watt-hour meter test unit.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 40 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

Staffing Recommendation: It is recommended to study both the request to add one new classification of Agricultural Weights and Measures Inspector IV as well as the request to add one Agricultural Weights and Measures Inspector IV position.

Five-Year Historical Budget Trends



The recommended Final Budget of \$6.3 million represents an increase of \$628,785 compared to Fiscal Year 2020-2021 Adopted Final Budget. The recommended Final Budget includes a staffing allocation of 40, the same number of positions as 2020-2021 Adopted Final Budget allocation count. Staffing has increased in total by three positions over the past five years to address the expanded programs.

Key Challenges and Opportunities

Drought Designation - On March 5, 2021, the U.S. Department of Agriculture granted a Secretarial drought disaster designation for 51 primary counties, including Stanislaus County, and 8 contiguous counties. Assistance may be made available for emergency farm loans for both physical and crop production losses as a direct result of the disaster.

Unclaimed Gas Tax (UGT) – In 2017, with the passage of Senate Bill 1, there has been a steady increase in the UGT revenue received by the Department. The amount received by each county is based upon the relative amount of General Fund support received in comparison to the other counties and overall costs of the agricultural programs.

Pesticide Mill Fee – The Department has seen an increase in the Pesticide Mill fee assessed on pesticides sales in California due to a significant increase in antimicrobial sales as a result of COVID-19.

Pesticide Notification Program – In the Governors’ recent Budget Change Proposal, \$10 million was allocated to CalEPA for the development of a statewide Pesticide Notification Program. The Department anticipates that the Department of Pesticide Regulation will be proposing a revision to the California Code of Regulations to include mandatory pesticide application notifications.

Americans with Disabilities Act - The Department has made Americans with Disabilities Act (ADA) barrier corrections identified within the Accessibility Compliance Survey, in priority order, starting with the lowest-cost items in the most public accessible areas. ADA barriers identified at Harvest Hall and within the warehouse-shop will be addressed in upcoming remodel projects. In addition, the Agricultural (Ag) Center, Stanislaus Building, County Department Tenants (Agricultural Commissioner, Department of Environmental Resources and University of California Cooperative Extension) meet regularly to continuously plan and coordinate the correction of the identified ADA barriers within the Accessibility Compliance Survey as funds are available.

Budget Contained within the Department

Agricultural Commissioner (General Fund)

This budget funds the Departments’ core programs and services including Environmental Protection, Fruit and Vegetable Quality Control, Consumer Protection, auxiliary functions such as crop statistics, and administrative costs.

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

Agricultural Commissioner						
0100 0010100 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$452,133	\$450,841	\$451,744	\$454,000	\$454,000	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$6,175	\$828	\$8,600	\$8,600	\$8,600	\$0
Intergovernmental Revenue	\$2,854,366	\$2,998,569	\$2,893,820	\$2,863,821	\$2,895,821	\$32,000
Charges for Service	\$800,124	\$968,884	\$832,995	\$833,995	\$833,995	\$0
Miscellaneous Revenue	\$0	\$2,637	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,112,798	\$4,421,759	\$4,187,159	\$4,160,416	\$4,192,416	\$32,000
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,112,798	\$4,421,759	\$4,187,159	\$4,160,416	\$4,192,416	\$32,000
Salaries and Benefits	\$4,364,879	\$4,724,099	\$4,572,902	\$4,709,624	\$5,154,619	\$444,995
Services and Supplies	\$296,559	\$304,641	\$351,633	\$359,718	\$367,718	\$8,000
Other Charges	\$512,194	\$574,282	\$533,126	\$560,462	\$605,462	\$45,000
Fixed Assets						
Equipment	\$0	\$79,357	\$134,400	\$0	\$119,000	\$119,000
Other Financing Uses	\$936,671	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$71,456	\$73,041	\$71,371	\$71,371	\$83,161	\$11,790
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,181,759	\$5,755,419	\$5,663,432	\$5,701,175	\$6,329,960	\$628,785
General Fund Contribution	\$2,068,961	\$1,333,660	\$1,476,273	\$1,540,759	\$2,137,544	\$596,785
Total Allocated Positions	-	-	40	40	40	0

Economic Development Bank

	FY 2020-2021 Adopted Final Budget	FY 2021-2022 Recommended Final Budget
Budget Summary:		
Total Revenue	\$0	\$22,800,000
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$110,304	\$173,974
General Fund Contributions	\$110,304	(\$22,626,026)
% Funded by General Fund	100.0%	0.0%
Total Allocated Positions	0	0

Department Services and Programs

This budget funds the Economic Development Bank and Community Development Fund. Established in 2001, the Economic Development Bank provides resources for economic development projects throughout Stanislaus County with the primary intent to leverage other revenue sources in the nine cities and unincorporated communities whenever possible. The Community Development Fund was

established in the Fiscal Year 2007-2008 Adopted Final Budget to provide grant-based funding to address one-time projects and allocate resources for community development projects throughout the County, especially programs benefiting the unincorporated areas demonstrating strong local support and a general public benefit.

Board of Supervisors Priority Area



The Economic Development Bank supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Economic Development Bank							
0105 0015291 General Fund							
Total Revenue	\$1,516,014	\$57,443	\$116,336	\$4,668,543	\$38,037,045	\$66,047,198	57.59%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$195,467	\$22,045	\$3,007,425	\$3,146,474	\$37,710,620	\$66,305,510	56.87%
Net County Cost	(\$1,320,547)	(\$35,398)	\$2,891,089	(\$1,522,069)	(\$326,425)	\$258,312	-126.37%

Revenue in the Economic Development Bank comes from interest earnings from the cash balances in Funds 0105 and 0107. The significant increase in revenue in Fiscal Year 2016-2017 is from an operating transfer in from the General Fund in the amount of \$1.5 million. This transfer was a technical adjustment to reflect the \$1.5 million addition to the Community Development Fund (Fund 0107). Expenditures fluctuate with the

implementation of different Economic Development and Community Development projects. Fiscal Year 2016-2017 included a \$175,000 grant to Opportunity Stanislaus for the Manufacturing Training Center (VOLT program). Fiscal Year 2018-2019 included a \$2.9 million transfer of funds from the Economic Development Bank (Fund 0107) to the County Operations – Crows Landing Air Facility budget for costs associated with the Crows Landing Industrial Business Park (CLIBP). Fiscal Year 2019-2020 includes \$18 million in Coronavirus Aid, Relief, and Economic Security (CARES) Act Coronavirus Relief Funds (CRF). Of the total amount appropriated, \$3 million was used to provide grants to small businesses and \$15 million is to support the County’s nine cities. In Fiscal Year 2019-2020, only the \$3 million for business grants was expensed with the \$15 million for the cities to be rolled into Fiscal Year 2020-2021 after adoption of the Final Budget.

Department Summary

Economic Development Bank						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,668,543	\$1,010,311	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$3,000,000	\$37,015,273	\$0	\$22,800,000	\$22,800,000	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$1,041	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,668,543	\$38,026,625	\$0	\$22,800,000	\$22,800,000	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,668,543	\$38,026,625	\$0	\$22,800,000	\$22,800,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,116,443	\$37,489,507	\$80,304	\$0	\$143,974	\$143,974
Other Charges	\$30,031	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$221,113	\$30,000	\$30,000	\$30,000	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,146,474	\$37,710,620	\$110,304	\$30,000	\$173,974	\$143,974
General Fund Contribution	(\$1,522,069)	(\$316,005)	\$110,304	(\$22,770,000)	(\$22,626,026)	\$143,974
Total Allocated Positions	-	-	0	0	0	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan includes appropriations of \$30,000, funded by Net County Cost. With the recommended adjustment, the 2021-2022 Proposed Budget increases estimated revenue by \$22.8 million, which returns a net \$22.77 million to the General Fund.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Economic Development Bank – Increase estimated revenue of \$22,800,000 for unused Coronavirus Relief Fund (CRF) revenue. Unspent CRF appropriations for individual County departments will roll over at year-end from Fiscal Year 2020-2021 to 2021-2022, however estimated revenue will not carry forward. Unspent estimated CRF revenue as of June 30, 2021 is being recognized in this budget to reserve funds allocated by the Board of Supervisors. These funds will remain available through December 31, 2021 to continue to respond to the impacts of COVID-19 in the community.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$173,974 funded by \$22.8 million in estimated revenue. This is an increase of \$143,974 from 2021-2022 Adopted Proposed Budget which returns a net of \$22.6 million to the General Fund.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Economic Development Bank – Increase appropriations by \$143,974 for projects that have been approved by the Board of Supervisors, but not yet completed: Alley Clean-up Pilot Program approved on April 4, 2019 for \$32,767; Salida 4 Annexation approved on August 11, 2020 for \$31,500, and Empire Storm Drain Fencing approved December 1, 2020 for \$79,707. The projects were funded by Community Development Funds.

Recommendation: It is recommended to increase appropriations by \$143,974 funded by Net County Cost.

Budget Contained within the Department

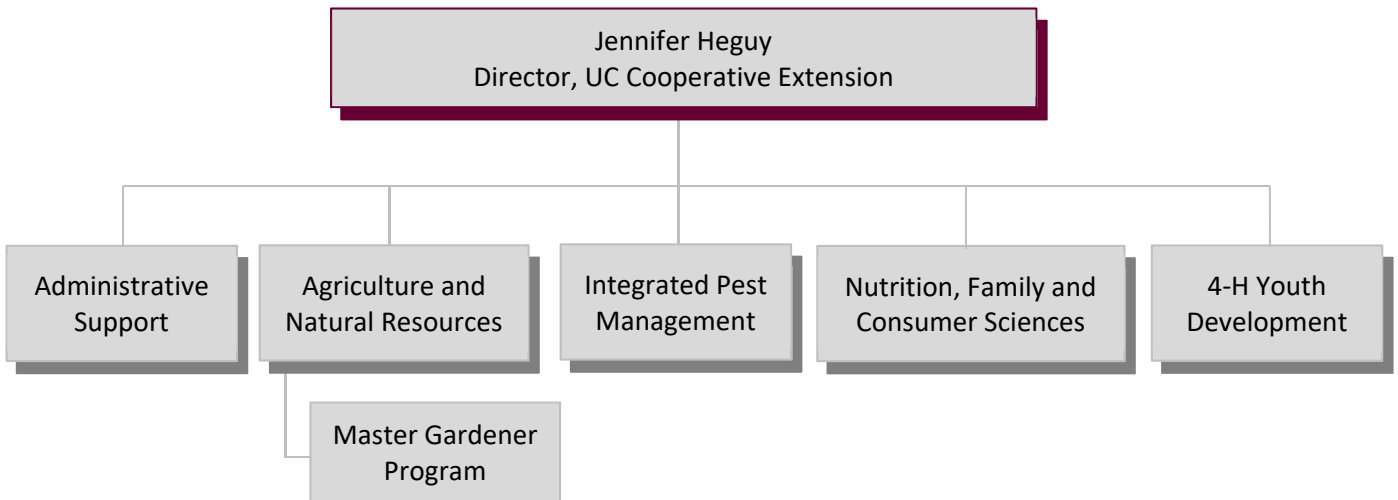
Economic Development Bank (General Fund)

Funds economic and community development projects in Stanislaus County.

Individual schedule for this budget is detailed on the following page.

Legal Budget Unit (LBU) Schedule

Economic Development Bank						
0105 0015291 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,668,543	\$1,010,311	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$3,000,000	\$37,015,273	\$0	\$22,800,000	\$22,800,000	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$1,041	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,668,543	\$38,026,625	\$0	\$22,800,000	\$22,800,000	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,668,543	\$38,026,625	\$0	\$22,800,000	\$22,800,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,116,443	\$37,489,507	\$80,304	\$0	\$143,974	\$143,974
Other Charges	\$30,031	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$221,113	\$30,000	\$30,000	\$30,000	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,146,474	\$37,710,620	\$110,304	\$30,000	\$173,974	\$143,974
General Fund Contribution	(\$1,522,069)	(\$316,005)	\$110,304	(\$22,770,000)	(\$22,626,026)	\$143,974
Total Allocated Positions	-	-	0	0	0	0



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University of California Cooperative Extension

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$0	\$0
Use of Fund Balance/ Retained Earnings	\$5,000	\$5,000
Gross Costs	\$749,050	\$883,958
General Fund Contributions	\$744,050	\$878,958
% Funded by General Fund	99.3%	99.4%
Total Allocated Positions	5	6

Department Services and Programs

The University of California (UC) Cooperative Extension in Stanislaus County is part of a statewide system of off-campus education, based on a three-way partnership between the Stanislaus County Board of Supervisors, the University of California, and the United States Department of Agriculture. UC Cooperative Extension brings the resources of the University of California to County residents by conducting high priority, applied research, and educational programs. Information is delivered in several ways, including classroom and in-field workshops, one-on-one consultations, online education and clientele-directed publications.

The University of California provides approximately 50% of Cooperative Extension’s program funding, with 21 UC employees (nine advisors, two Emeriti, and ten paraprofessionals) working throughout the County. Stanislaus County provides approximately 19% of the total program funding, including six full-time staff responsible for field and clerical support, community education, and administration of County and UC funds. County funding also provides the Department’s operational expenses, including facilities and vehicles to support program delivery. External grants represent the remaining 31% of the program funding.

Eight advisors and two Emeriti are responsible for programs in **Agriculture and Natural Resources**. Most of the agricultural research is conducted in field trials in cooperation with local producers and growers. Advisors support their own applied research and educational projects with extramural funds through grants from public agencies, grower associations, and foundations, as well as funds from private donors. Grant funds are used to hire research

assistants and to purchase computers, lab and field supplies, and specialized equipment critical to conducting research. The programs are supported by three full-time research staff and two part-time student assistants.

The **Nutrition, Family, and Consumer Sciences** program is carried out by a Coordinator and three Education Specialists, all supported by Federal grant funds. The program serves local schools by providing programming in healthy nutrition and on-site gardening. The UC Cal-Fresh grant is administered throughout Stanislaus and Merced counties.

The **4-H Youth Development** program is administered by an Advisor who is shared with San Joaquin County, two Program Coordinators, and a dedicated Administrative Secretary. The Stanislaus County 4-H program supports one of the largest club-based 4-H programs in California.

The **UC Master Gardener** program was initiated in 2019 and is coordinated by a full-time Master Gardener Coordinator. Fifty-five University-trained volunteers extend research-based information on home horticulture, pest management, and sustainable landscape practices to the residents of Stanislaus County to preserve and encourage healthy environments through education in sustainable gardening, green waste reduction, and water conservation.

The Farm and Home Advisors Trust fund is a compilation of donations by private individuals and companies in support of UC Cooperative Extension’s efforts.

Board of Supervisors Priority Area



The University of California Cooperative Extension supports the following Board of Supervisors priority:

Priority	<i>Developing a healthy economy, building upon our strong agricultural foundation</i>	
Mission Statement	To develop and deliver research-based information to the people of Stanislaus County in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences which supports the continued economic viability of the agricultural industry, a safe and reliable food supply, clean air and water, and healthy communities	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Educational events and consultations by Agricultural Advisors	Master Gardener Contacts and Volunteer Hours
Two-Year Objectives	<i>Initiate</i> planting of a “concept almond orchard of the future,” designed for novel harvest methods to substantially reduce harvest dust	
	<i>Educate</i> dairy farmers through a series of webinars, farm tours, articles, and videos on manure and water management practices that reduce greenhouse gas emissions, allow better management of manure nutrients on cropland, improve water use efficiency, and ultimately improve water quality	
	<i>Investigate</i> the effects of cover crops on mite pests and their predators in walnut orchards and educate farmers about the economic benefits of integrating cover crops in walnut production	
	<i>Reduce</i> water use in walnut orchards by developing protocols for irrigating based on water needs and delayed irrigation	
	<i>Install</i> a demonstration garden at the Ag Center that acts as an attractive, teaching landscape to promote reductions in residential water use, green waste, and pesticide usage	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
University of California Cooperative Extension							
0100 0021100 General Fund							
Total Revenue	\$819	\$5,610	\$5,466	\$3,092	\$1,373	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$494,181	\$504,984	\$670,910	\$720,752	\$678,147	\$789,214	85.93%
Net County Cost	\$493,362	\$499,374	\$665,444	\$717,660	\$676,774	\$789,214	85.75%

Harvest from the almond demonstration orchard provided revenue to the Department from Fiscal Years 2016-2017 through 2019-2020. Revenue will no longer be realized as the trees were removed in Fiscal Year 2020-2021. Revenue in 2020-2021 is primarily attributed to the sale of a vehicle. The difference between Actuals and Legal Budget in 2020-2021 is primarily due to salary savings from intermittent vacant positions.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
University of California Cooperative Extension - Farm & Home Advisors Research Trust							
1766 0021401 Special Revenue Fund							
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	\$1,042	\$0	\$557	\$0	\$1,805	\$5,000	36.10%
Gross Costs	\$1,042	\$0	\$557	\$0	\$1,805	\$5,000	36.10%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Farm and Home Advisors Research Trust contains donations used for small purchases outside of the University of California funding criteria. A small amount is budgeted each year for these unanticipated purchases, of which there was one purchase in 2020-2021.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
UC Cooperative Extension - Farm & Home Advisors Research Trust	\$45,867	\$44,826	\$44,826	\$44,269	\$44,269
Total Fund Balance	\$45,867	\$44,826	\$44,826	\$44,269	\$44,269

*Note: Only Listed for Non-General Fund Units

UC Cooperative Extension – Farm & Home Advisors Research Trust fund balance has decreased slightly over the last five years due to the purchase of supplies and equipment to support research programs and services that were outside of the University of California funding criteria.

Department Summary

Cooperative Extension						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$944	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$2,148	\$455	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$918	\$0	\$0	\$0	\$0
Total Revenue	\$3,092	\$1,373	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$1,805	\$5,000	\$5,000	\$5,000	\$0
Total Funding Sources	\$3,092	\$3,178	\$5,000	\$5,000	\$5,000	\$0
Salaries and Benefits	\$450,926	\$445,711	\$519,993	\$553,069	\$643,180	\$90,111
Services and Supplies	\$63,964	\$23,069	\$37,221	\$38,455	\$38,455	\$0
Other Charges	\$165,837	\$165,982	\$191,836	\$202,323	\$202,323	\$0
Fixed Assets						
Equipment	\$0	\$45,164	\$0	\$0	\$0	\$0
Other Financing Uses	\$40,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$25	\$25	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$720,752	\$679,952	\$749,050	\$793,847	\$883,958	\$90,111
General Fund Contribution	\$717,660	\$676,774	\$744,050	\$788,847	\$878,958	\$90,111
Total Allocated Positions	-	-	5	6	6	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$771,517, funded by \$5,000 in department fund balance, and \$766,517 in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$793,847, funded by \$5,000 in department fund balance and \$788,847 in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$22,330, resulting in a \$22,330 increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$39,269 in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

University of California Cooperative Extension – A Master Gardener position, previously requested in Fiscal Year 2018-2019, is recommended to lead efforts on educating residents on water conservation practices, xeriscaping, pest management, and healthy eating. The total annual cost of position is \$87,330, which is currently being filled through a contract employee at a total cost of \$65,000, requiring a net increase in Net County Cost of \$22,330.

Recommendation: It is recommended to increase appropriations by \$22,330, funded by Net County Cost.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of six positions, an increase of one position over the 2020-2021 Adopted Final Budget allocation. The Proposed Budget includes an addition of one new Master Gardener position for the Master Gardener Program.

Staffing Recommendation: A request for a classification study was submitted in the 2018-2019 Proposed Budget. The study has been completed and it is recommended to add a new classification of Master Gardener to manage the Master Gardener Program, including the recruitment and training of volunteers. The Master Gardener classification will be established with the salary range of \$27.34 - \$33.24, in the AFSCME, SCEA, Bargaining Unit 5. It is also recommended to add one Master Gardener position.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$883,958, funded by \$5,000 in department fund balance and \$878,958 in Net County Cost. This is an increase of \$90,111 from 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

University of California Cooperative Extension – Increase appropriations by \$90,111 in Performance Visioning Carryover Savings (PVCS).

Recommendation: It is recommended to increase appropriations by \$90,111, funded by Net County Cost.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
UC Cooperative Extension Total	\$ 42,464	\$ 5,000

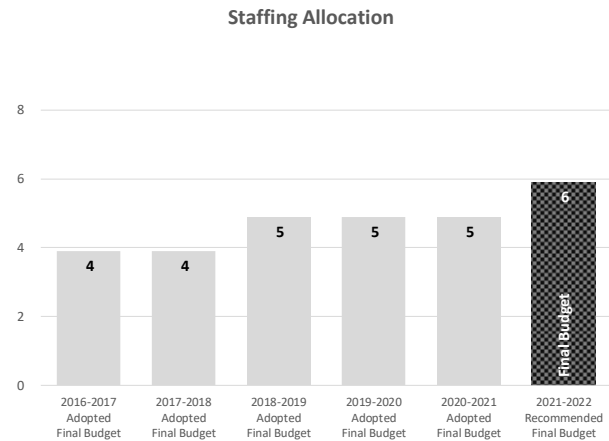
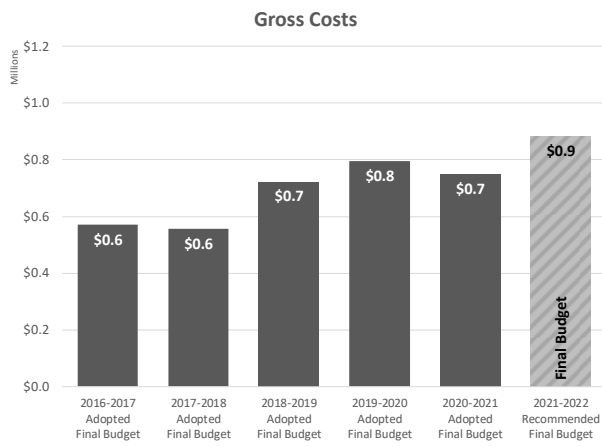
Fixed Assets | Vehicles

UC Cooperative Extension has a total fleet of 11 vehicles; of those, none meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of six positions, an increase of one position over the 2020-2021 Adopted Final Budget allocation. This position was added in the Proposed Budget mentioned above.

Five-Year Historical Budget Trends



The recommended Final Budget includes a staffing allocation of six, an increase of one position compared to 2020-2021 Adopted Final Budget allocation count. Staffing has increased in total by two positions over the past five years primarily due to the Master Gardener Program.

Key Challenges and Opportunities

Master Gardener - The Master Gardener program in partnership with the University of California will function as a volunteer outreach arm of Cooperative Extension, bringing research-based information to County residents. The foci will be to improve water conservation practices in urban areas, provide information on and promote xeriscaping, reduce pollution by improving urban pest management practices and improve resource conservation.

Americans with Disabilities Act - The Department has made Americans with Disabilities Act (ADA) barrier corrections identified within the Accessibility Compliance Survey, in priority order, starting with the lowest-cost items in the most publicly accessible areas. In addition, the Agricultural Center tenants in the Stanislaus Building (Agricultural Commissioner, Department of Environmental Resources, and UC Cooperative Extension) formed the Ag Center Joint Tenants Subcommittee to coordinate correction of identified ADA barriers with the Accessibility Compliance Survey as funds are available. The Operating and Spending Plans included in this two-year budget do not currently include a specific financial commitment for ADA projects.

Research and Training - UC Cooperative Extension’s Small Farms Advisor will develop and conduct research and extension programs providing outreach, training, technical assistance, and research-based support for production and marketing of small-acreage specialty crops in Stanislaus County, with a focus on supporting socially disadvantaged farmers and small-scale, diversified farms.

Budgets Contained within the Department

University of California Cooperative Extension (General Fund)

This budget funds administrative support for University of California employees providing research and educational programs tailored to the needs of Stanislaus County in the areas of agriculture and natural resources, 4-H Youth development, and family and consumer sciences.

UC Cooperative Extension – Farm and Home Advisors Research Trust (Special Revenue Fund)

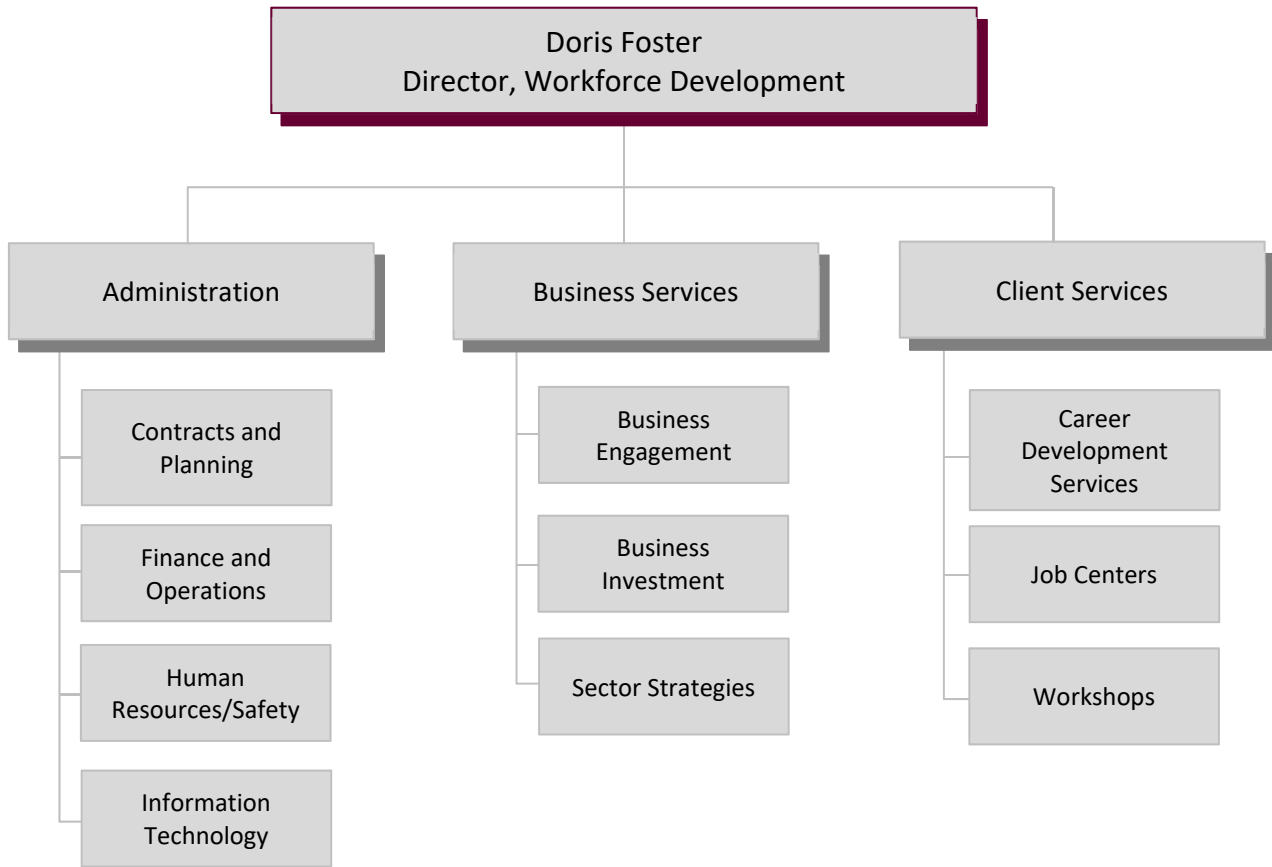
This budget funds small purchases outside of the University of California funding criteria to support research and educational programs tailored to the needs of Stanislaus County.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

University of California Cooperative Extension						
0100 0021100 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$944	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$2,148	\$455	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$918	\$0	\$0	\$0	\$0
Total Revenue	\$3,092	\$1,373	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,092	\$1,373	\$0	\$0	\$0	\$0
Salaries and Benefits	\$450,926	\$445,711	\$519,993	\$553,069	\$643,180	\$90,111
Services and Supplies	\$63,964	\$21,264	\$32,221	\$33,455	\$33,455	\$0
Other Charges	\$165,837	\$165,982	\$191,836	\$202,323	\$202,323	\$0
Fixed Assets						
Equipment	\$0	\$45,164	\$0	\$0	\$0	\$0
Other Financing Uses	\$40,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$25	\$25	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$720,752	\$678,147	\$744,050	\$788,847	\$878,958	\$90,111
General Fund Contribution	\$717,660	\$676,774	\$744,050	\$788,847	\$878,958	\$90,111
Total Allocated Positions	-	-	5	6	6	0

University of California Cooperative Extension - Farm & Home Advisors Research Trust						
1766 0021401 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$1,805	\$5,000	\$5,000	\$5,000	\$0
Total Funding Sources	\$0	\$1,805	\$5,000	\$5,000	\$5,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$1,805	\$5,000	\$5,000	\$5,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$1,805	\$5,000	\$5,000	\$5,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0



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www.stanworkforce.com

Workforce Development

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$18,307,802	\$17,476,996
Use of Fund Balance/ Retained Earnings	\$298,246	\$199,161
Gross Costs	\$18,606,048	\$17,676,157
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	92	92

Department Services and Programs

Administration, which includes the Human Resources/Safety, Facilities, Finance/Operations, Contracts & Planning, Marketing, and Information Technology divisions, supports the day-to-day program activities of the Department. Support activities include accounting, audits, employee and participant payroll processing, State reporting, grant billing, budgeting, contract management/monitoring, legislative analysis and implementation, equipment management, data imaging, website management and inventory control.

The **Business Services** division markets resources available to employers through Workforce Development. These include services such as identifying and hiring qualified candidates, aligning training opportunities to meet the needs of employers and jobseekers, and working with employers to identify work-based learning opportunities. These services will lead to client self-sufficiency and provide businesses with qualified job candidates. In addition, Business Services assists employers with labor market information, referrals to resources and job fairs to ensure the clients receive employment. Services available to employers include on-the-job training, internships, customized

trainings, and incumbent worker training. Additionally, the Department conducts a Sector Strategy initiative to enhance services provided to local businesses and assists in filling the skills gap in the local area with a specific focus on the healthcare, agriculture, manufacturing, transportation, and logistics/warehousing sectors, as well as the underserved businesses.

The **Client Services** division provides a wide range of employment and training services to Adults, Dislocated Workers, Welfare to Work recipients and Youth in the community through various programs at four Job Centers located across the County. Client Service staff provide job search assistance to the public, workshops to assist with résumé development, interviewing skills, and job retention. For those needing more assistance in finding employment, Client Services provides intensive career counseling, work experience, as well as referrals to vocational training programs. Workforce Development will continue developing innovative programs and direct resources to serve specialized populations such as veterans, homeless individuals, English second language learners, disabled and the previously incarcerated.

Board of Supervisors Priority Area



Workforce Development supports the following Board of Supervisors priority:

Priority	<i>Developing a healthy economy, building upon our strong agricultural foundation</i>
Mission Statement	Work with businesses to determine the needs of in-demand occupations and develop a skilled workforce that strengthens businesses and contributes to the economic success of our community
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results
Success Measures	Job Placement and Retention
Two-Year Objectives	Create workshops with businesses by sector to identify skill gap needs
	Track long-term participant employment retention for all programs
	Develop future talent through work-based learning and training activities with businesses, which will develop foundational and technical skills

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Workforce Development							
1320 0033100 Special Revenue Fund							
Total Revenue	\$8,473,963	\$8,384,476	\$8,917,399	\$9,122,193	\$9,247,486	\$10,517,172	87.93%
Use of Fund Balance	(\$1,980,361)	(\$1,510,962)	(\$373,388)	(\$712,391)	(\$405,175)	\$298,246	-135.85%
Gross Costs	\$6,493,602	\$6,913,514	\$8,544,011	\$8,409,802	\$8,842,311	\$10,815,418	81.76%
Net County Cost	\$0	\$40,000	\$0	\$0	\$0	\$0	0.00%

For Fiscal Years 2016-2017 through 2019-2020, the Department received revenue at each year-end for services provided to Temporary Assistance for Needy Families participants, thus increasing Department revenue and fund balance for respective years. Costs have been in line with Federal and State funding allocations. Due to the ongoing pandemic, costs came in lower than budgeted in Fiscal Year 2020-2021 as we remained closed to the public and were able to provide limited services due to mandated closures.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Workforce Development - StanWORKs							
1317 0033900 Special Revenue Fund							
Total Revenue	\$8,805,342	\$6,802,981	\$7,814,573	\$7,640,454	\$5,768,942	\$7,790,630	74.05%
Use of Fund Balance	(\$8,603)	\$0	\$0	\$0	\$0	\$0	0.00%
Gross Costs	\$8,796,739	\$6,802,981	\$7,814,573	\$7,640,454	\$5,768,942	\$7,790,630	74.05%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

In Fiscal Year 2016-2017, the Department was conservative in its spending plan as it was notified of a reduction of approximately \$858,000 by Community Services Agency for operational costs and participant wages. Additionally, at mid-year, Community Services Agency requested the Department to reduce the budget by \$500,000 for other funding needs. Workforce Development was able to meet these requested reductions as program costs came in lower due to a reduction in the number of participants referred for services. There was a decrease of approximately \$2.0 million in Fiscal Year 2017-2018 compared to 2016-2017. This was primarily due to a reduction in Enrollee Wages of approximately \$1.5 million and \$500,000 reduction in contracted services. For Fiscal Years 2018-2019 and 2019-2020, the Department had an increase in one-time costs. For Fiscal Year 2020-2021, a Good Cause Waiver was in effect, thus decreasing the number of clients being referred for services, leading to a reduction in expenditures.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Workforce Development	\$641,125	\$2,621,486	\$4,132,447	\$4,505,835	\$5,218,226
Workforce Development - StanWORKs	(\$1,558)	\$7,045	\$7,045	\$7,045	\$7,045
Total Fund Balance	\$639,567	\$2,628,531	\$4,139,492	\$4,512,880	\$5,225,271

*Note: Only Listed for Non-General Fund Units

Workforce Development fund balance increased starting in Fiscal Year 2016-2017 and due to the increase in availability of funds, the Workforce Development Department was able to bill for services provided to Temporary Assistance for Needy Families participants, thus increasing Department revenue and fund balance for respective years. The Department intends to use these funds for facility projects.

StanWORKS has had a stable fund balance since 2017.

Department Summary

Workforce Development						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$7,842,990	\$8,374,095	\$10,367,172	\$10,043,771	\$9,512,423	(\$531,348)
Charges for Service	\$8,918,824	\$6,506,201	\$7,940,630	\$8,203,510	\$7,964,573	(\$238,937)
Miscellaneous Revenue	\$833	\$4,033	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$132,099	\$0	\$0	\$0	\$0
Total Revenue	\$16,762,647	\$15,016,428	\$18,307,802	\$18,247,281	\$17,476,996	(\$770,285)
Use of Fund Balance/Retained Earnings	(\$712,391)	(\$405,175)	\$298,246	\$298,246	\$199,161	(\$99,085)
Total Funding Sources	\$16,050,256	\$14,611,253	\$18,606,048	\$18,545,527	\$17,676,157	(\$869,370)
Salaries and Benefits	\$9,457,342	\$7,754,590	\$10,749,913	\$11,014,788	\$10,811,571	(\$203,217)
Services and Supplies	\$5,983,983	\$6,212,811	\$7,101,065	\$6,782,283	\$6,167,154	(\$615,129)
Other Charges	\$587,701	\$643,852	\$720,070	\$748,456	\$697,432	(\$51,024)
Fixed Assets						
Equipment	\$21,230	\$0	\$35,000	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$16,050,256	\$14,611,253	\$18,606,048	\$18,545,527	\$17,676,157	(\$869,370)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	92	92	92	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$18.5 million, funded by \$18.2 million in estimated revenue, and \$298,246 in

department fund balance. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$4.9 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all legal department units can be found at the end of the department section.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 92 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$17.7 million funded by \$17.5 million in estimated revenue, and \$199,161 in use of department fund balance. This is a decrease of \$869,370 from the Fiscal Year 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Workforce Development – Decrease estimated revenue by \$535,848 and appropriations by \$634,933 due to a State allocation decrease in Workforce Innovation & Opportunity Act for Adult, Dislocated Worker, Youth and Rapid Response programs, resulting in a decreased use of \$99,085 in fund balance. The Department will mitigate the decrease due to the generated carryover funding from the 2020-2021 Fiscal Year.

StanWORKS – Decrease estimated revenue and appropriations by \$234,437 to align budget with the 2021-2022 allocation. The difference between the 2021-2022 Proposed Budget and the 2021-2022 Final Budget is due to the Spending Plan built-in escalator as part of the two-year budget process.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Workforce Development	\$ 5,623,402	\$ 199,161
Workforce Development - StanWORKS	7,045	-
Workforce Development Total	\$ 5,630,447	\$ 199,161

Recommendation: It is recommended to decrease appropriations by \$869,370 and decrease estimated revenue by \$770,285, resulting in a reduced use of fund balance of \$99,085.

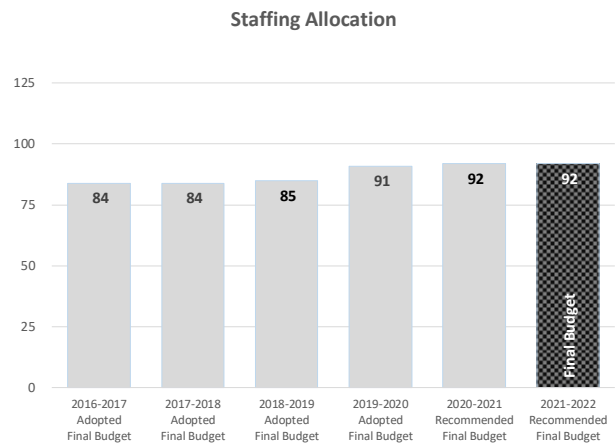
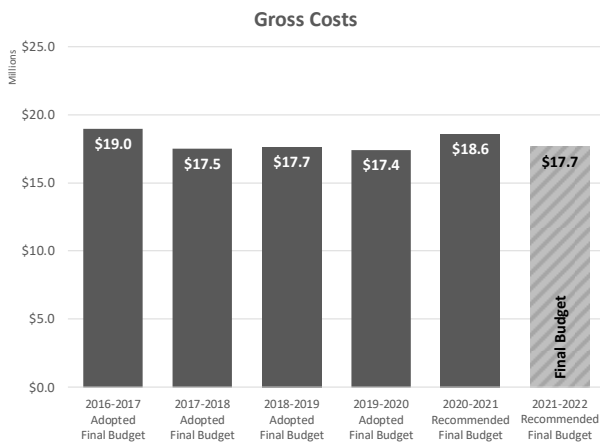
Fixed Assets | Vehicles

The Workforce Development Department has a total fleet of three vehicles; of those, none meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 92 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Budget Trends



The recommended Final Budget of \$17.7 million represents a decrease of \$869,370 compared to Fiscal Year 2020-2021 Recommended Final Budget. The recommended Final Budget includes a staffing allocation of 92 positions, the same number of positions as 2020-2021 Adopted Final Budget allocation count. The previous five-year average annual increase in staffing was 0.5%. Staffing has increased in total by eight positions over the past five years primarily to facilitate the provision of Business Services internally.

Key Challenges and Opportunities

Workforce Labor Challenges - Businesses are facing challenges in finding skilled labor due to the numbers of unemployed individuals in Stanislaus County. Workforce Development has developed marketing programs to target employer needs and encourage job seekers to enter back into the workforce.

Federal Funding Impact - Fiscal Year 2021-2022 Federal allocations have been reduced by \$995,767, which is a 12.1% reduction under last year’s allocation. The Department is reviewing the reduction and will address the impact in the 2021-2022 Final Budget.

Local Economy - The COVID-19 Emergency and Governor’s Stay-at-Home Order has negatively impacted local businesses and employees. The Department’s Fiscal Year 2020-2021 Final Budget included \$630,000 in funding that was used to support these businesses and job seekers.

Budgets Contained within the Department

Workforce Development (Special Revenue Fund)

This budget funds employment and training services to the community through various programs funded by the Workforce Innovation and Opportunity Act (WIOA). Additionally, business services are provided to assist employers to build a skilled workforce to meet hiring goals, lower training costs and maintain a competitive edge.

Workforce Development – StanWORKs (Special Revenue Fund)

This budget funds employment and training services for Temporary Assistance to Needy Families (TANF) recipients through a contract with the Community Services Agency.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Workforce Development						
1320 0033100 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$7,842,990	\$8,374,095	\$10,367,172	\$10,043,771	\$9,512,423	(\$531,348)
Charges for Service	\$1,278,370	\$737,259	\$150,000	\$154,500	\$150,000	(\$4,500)
Miscellaneous Revenue	\$833	\$4,033	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$132,099	\$0	\$0	\$0	\$0
Total Revenue	\$9,122,193	\$9,247,486	\$10,517,172	\$10,198,271	\$9,662,423	(\$535,848)
Use of Fund Balance/Retained Earnings	(\$712,391)	(\$405,175)	\$298,246	\$298,246	\$199,161	(\$99,085)
Total Funding Sources	\$8,409,802	\$8,842,311	\$10,815,418	\$10,496,517	\$9,861,584	(\$634,933)
Salaries and Benefits	\$4,728,436	\$4,574,434	\$5,687,119	\$5,840,777	\$5,674,279	(\$166,498)
Services and Supplies	\$3,395,874	\$3,938,570	\$4,772,003	\$4,303,510	\$3,876,714	(\$426,796)
Other Charges	\$276,362	\$329,307	\$338,309	\$352,230	\$310,591	(\$41,639)
Fixed Assets						
Equipment	\$9,130	\$0	\$17,987	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,409,802	\$8,842,311	\$10,815,418	\$10,496,517	\$9,861,584	(\$634,933)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	92	92	92	0

Workforce Development - StanWORKs						
1317 0033900 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$7,640,454	\$5,768,942	\$7,790,630	\$8,049,010	\$7,814,573	(\$234,437)
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$7,640,454	\$5,768,942	\$7,790,630	\$8,049,010	\$7,814,573	(\$234,437)
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$7,640,454	\$5,768,942	\$7,790,630	\$8,049,010	\$7,814,573	(\$234,437)
Salaries and Benefits	\$4,728,906	\$3,180,156	\$5,062,794	\$5,174,011	\$5,137,292	(\$36,719)
Services and Supplies	\$2,588,109	\$2,274,241	\$2,329,062	\$2,478,773	\$2,290,440	(\$188,333)
Other Charges	\$311,339	\$314,545	\$381,761	\$396,226	\$386,841	(\$9,385)
Fixed Assets						
Equipment	\$12,100	\$0	\$17,013	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,640,454	\$5,768,942	\$7,790,630	\$8,049,010	\$7,814,573	(\$234,437)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Promoting First-Rate Learning

Introduction

The Department contained within this section supports the Board of Supervisors' priority of *Promoting First-Rate Learning*, with the primary focus on advancing children's and young adults' learning capability. Additional focus of this priority area is centered around the desire to serve members of the community and provide valuable services to local agencies and other County departments. In *Promoting first-rate learning opportunities for all residents in support of community and individual prosperity*, the Stanislaus County Library engages members of the community and offers access to information, knowledge, and the tools for innovation and personal development.

The Stanislaus County Library System includes 13 community libraries providing educational and recreational services that enlighten and empower residents. The Library offers early literacy programs

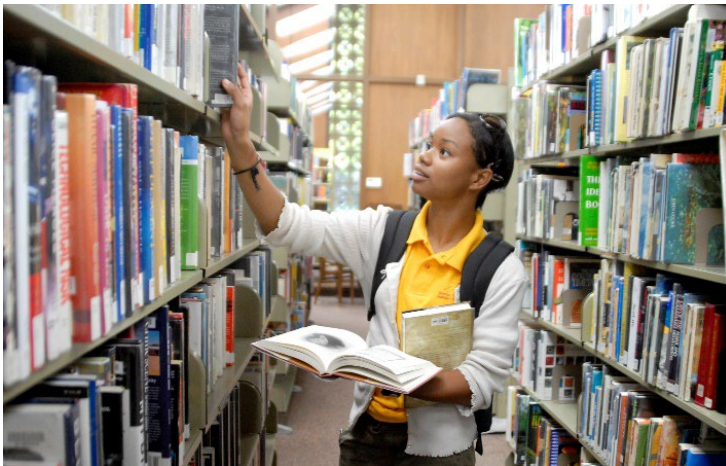
for children, basic literacy services to adults, resources for veterans and their families, and outreach services beyond the physical walls of the libraries, including online e-resources and community outreach activities such as home delivery service for customers who are unable to come to the Library due to advanced age, injury or illness. The Library also offers unique services such as the Veterans Resource Center, passport application processing, and citizenship information sessions.

The Library is primarily funded by a voter-approved 1/8-cent sales tax, which represents approximately 91% of the Library's total estimated revenue to support Library operations in Fiscal Year 2021-2022. The voter-approved 1/8-cent sales tax was extended for 12 years when Measure S passed in the November 7, 2017 election.



Priority Highlights

Early literacy services and parent engagement programs continue to be key program areas for the Library. Investing early in school readiness helps ensure children succeed in meeting important 3rd grade reading milestones and supports a brighter future for all County residents. The Library continues to expand early literacy resources, including Story Time, which includes stories, music, and movement in a predictable format and encourages skills preschoolers need for success in school. English and English/Spanish bilingual story times are offered. Additional early learning activities include *Read to Me* story times at home, and *1000 Books Before Kindergarten*.



Adult and family literacy programs are provided to the community through an innovative partnership with Learning Quest. Improved literacy correlates with stronger employment prospects, better health outcomes, and improved family literacy.

Science, Technology, Engineering, Arts and Math (STEAM) resources and programs are in place throughout the Library and provide customers an opportunity to explore and develop 21st century skills experiencing learning in a self-directed hands-on environment. The Library has completed construction of Maker Spaces at its Modesto and Turlock locations to facilitate STEAM activities such as 3-D printing, virtual reality and much more.

Two facility improvement projects have recently been completed in the Turlock and Empire communities. The Turlock Library expansion, completed in August 2021, includes a much-needed community meeting room, expanded space for children and teen, and improved seating including quiet study area to better serve the needs of a growing Turlock community. The Empire Library opened in June 2021 at the former site of the Empire Community Hall Association. Near schools and the Empire Community Park and Pool, the new library offers an improved space in an already popular setting.

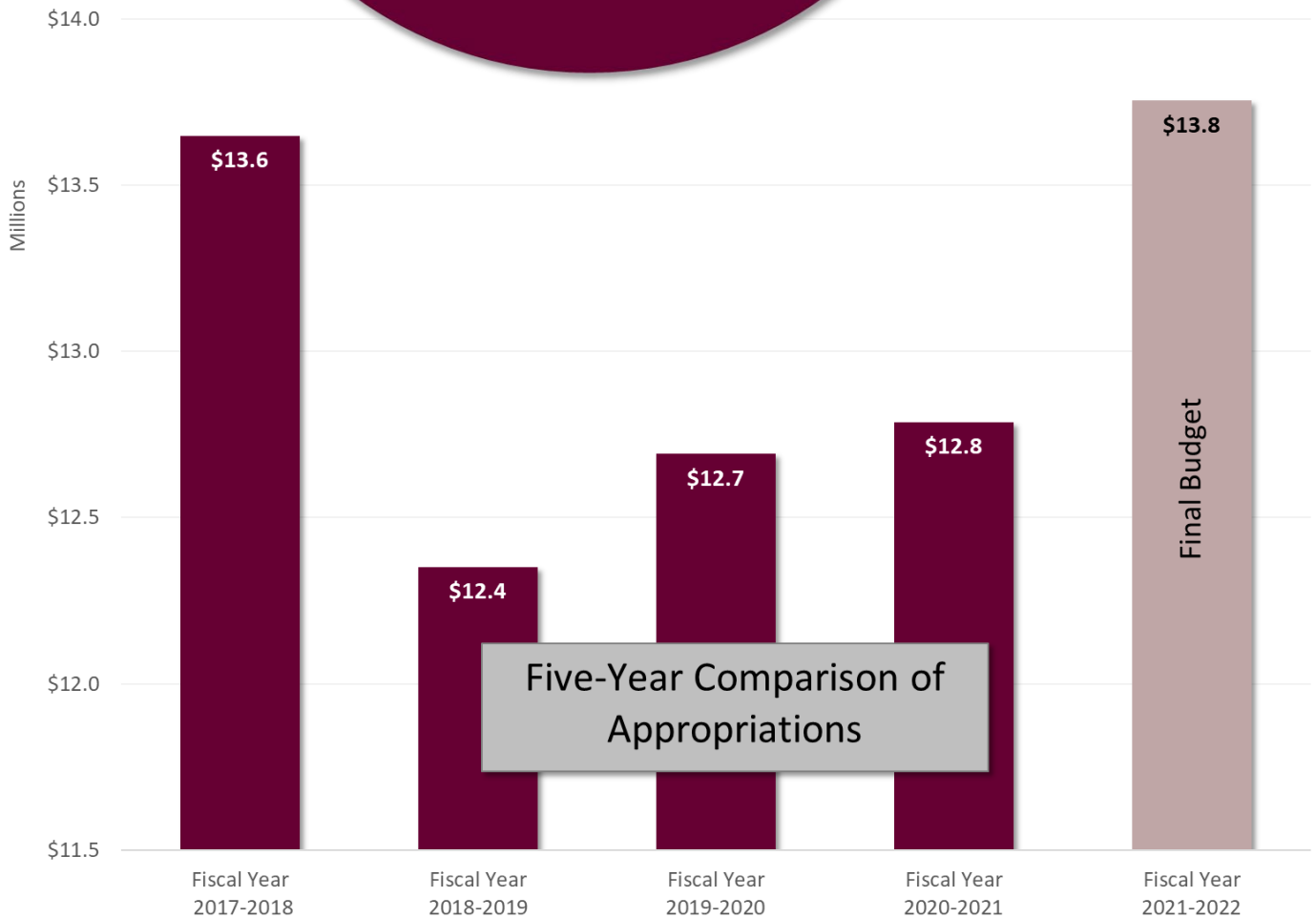
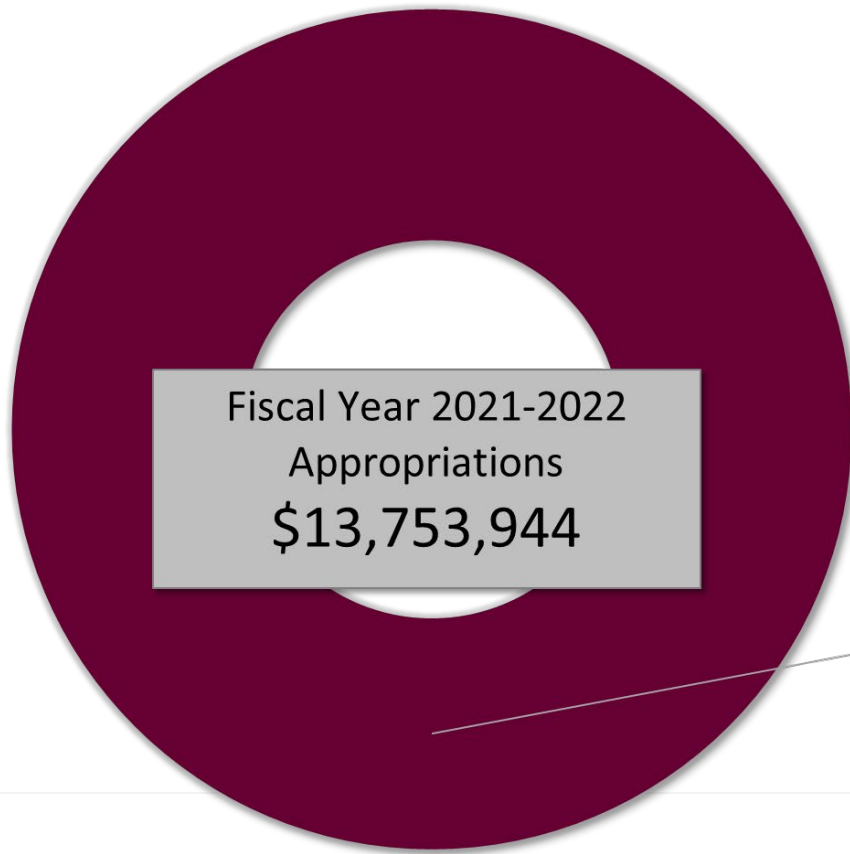
Priority Appropriations and Trends

Fiscal Year 2021-2022 appropriations total \$13.8 million for the priority *Promoting First-Rate Learning*.

Between 2018 and 2020, the Department has earmarked \$6.4 million in departmental fund balance to fund building and expansion projects, with \$2.8 million for the new Empire Library and \$3.6 million for the expanded Turlock Library. The Library has seen a substantial increase in sales tax revenue as a result of Federal stimulus monies issued throughout the community to combat the economic

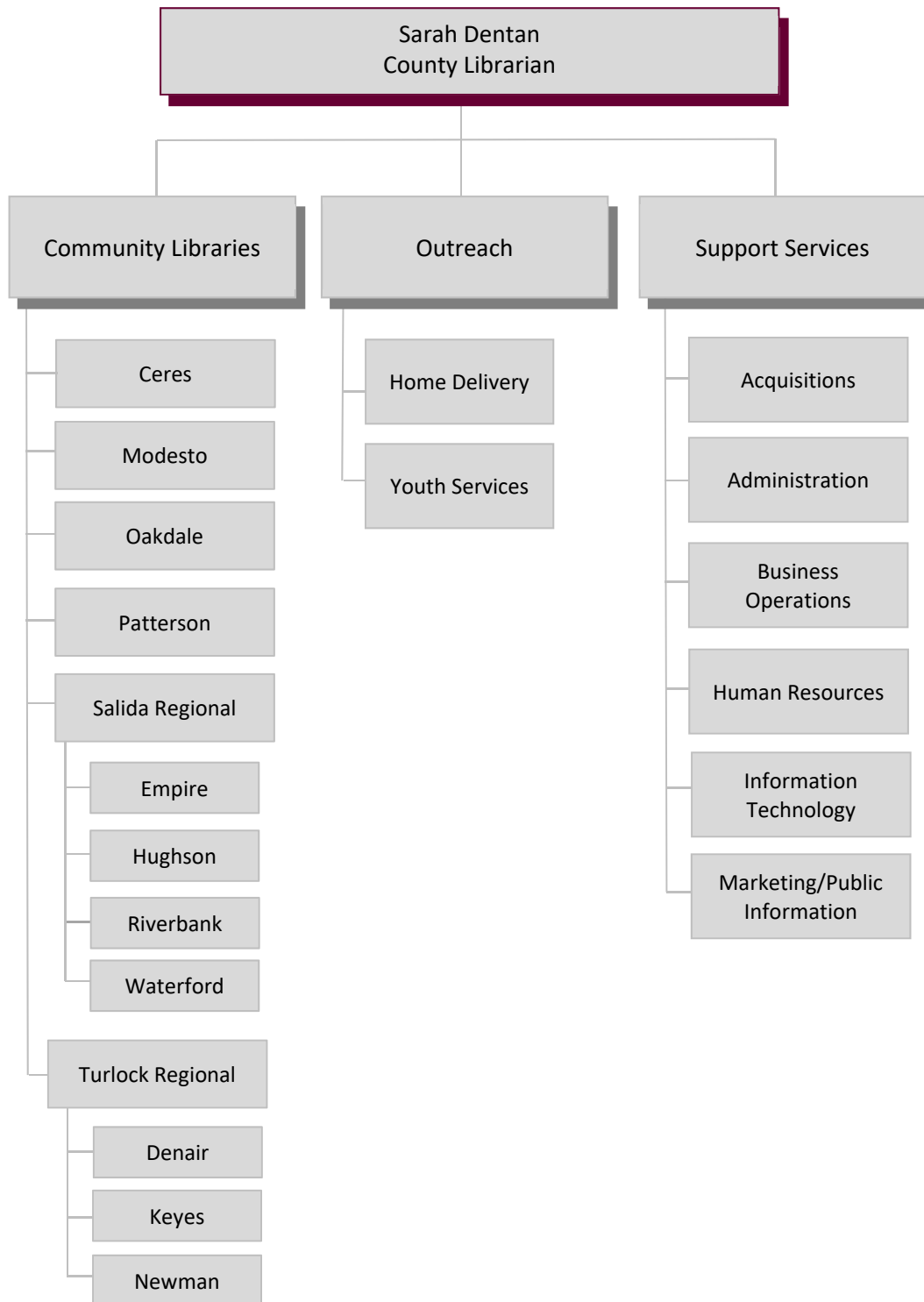
impact of the COVID-19 pandemic. It is uncertain how long the rise in sales tax revenues will last. The Library is affected by the increase in minimum wage for extra-help staff, increases in salaries and benefits, and additional materials and electronic resources required to better meet customer needs and preferences.

The Library continues to work to remedy issues identified in the County's Access Compliance Survey Report and has allocated \$30,000 in Fiscal Year 2021-2022 for this work.



Promoting First-Rate Learning Summary of Budget Appropriations

Page	Fund	Org	Recommended Final Budget 2021-2022
	Library		\$13,753,944
	1651	0037000 Library	\$13,753,944
Promoting First-Rate Learning Total			\$13,753,944



1500 I Street, Modesto, CA 95354 Tel: (209) 558-7800
www.stanislauslibrary.org

Library

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$10,887,295	\$12,902,604
Use of Fund Balance/		
Retained Earnings	\$1,408,200	\$359,530
Gross Costs	\$12,787,305	\$13,753,944
General Fund Contributions	\$491,810	\$491,810
% Funded by General Fund	3.8%	3.6%
Total Allocated Positions	72	72

Department Services and Programs

The Stanislaus County Library System includes 13 community libraries providing educational and recreational resources and services inviting residents to “create, learn and discover with us!” The Library also offers basic literacy services to adults and families, resources for jobseekers and small business owners, targeted resources for veterans and their families, and outreach services beyond the physical walls of the libraries.

Community Libraries provide customers access to resources and materials in 13 communities throughout the County. Services include print, audiovisual and downloadable resources for checkout, public computers and high-speed wireless access, reference and reader’s advisory assistance provided by knowledgeable staff, and passport services at the Modesto, Salida and Turlock libraries. The Library’s commitment to first rate learning is reflected in developmentally appropriate early literacy programming at all locations; Science, Technology, Engineering, Arts and Mathematics (STEAM) learning is supported through resources and programming for all ages, in addition to engaging programs related to arts and literature.

Library customers enjoy 24/7 access to services and resources using any web-enabled device. In addition to e-books, audiobooks, magazines and newspapers, customers can stream music, movies and television. Other digital resources include car repair manuals, resources for jobseekers and veterans, and databases to support academic and personal interests. High speed Wi-Fi, scanning and wireless printing is available at all community libraries. Literacy is an important focus of the Stanislaus County Library. A successful partnership with

Learning Quest provides adult and family literacy services throughout the County. Early literacy programs and resources at the Library include developmentally appropriate story times, the take-home programs *Read to Me!* and *1,000 Books Before Kindergarten*, literacy and STEAM kits including books and enrichment activities, the Summer Reading Challenge for all ages, and an expanded children’s print collection. Library staff trained in early literacy and family engagement support parents and caregivers as their children’s first and best teachers, targeting readers before they’re readers and helping children prepare for success in school and in life.

Library **Outreach** staff provides innovative services outside the walls of the Library, bringing books and literacy services to children and families out in the community. Pop-up libraries now serve families in Grayson and youth at the Juvenile Justice Center, as well as in collaboration with schools and community agencies. Home delivery services deliver books to residents who are unable to visit the libraries helping to keep them engaged and informed.

Support Services include the acquisition, cataloguing and collection development of materials including e-resources; the administration of facilities, operations, policies, procedures and safety; finance and budget, purchasing, payroll, accounting services, and branch deliveries; and personnel and administrative office management. Support Services also provide information data systems and technology, help desk, web page maintenance, internet, and wireless internet (Wi-Fi) access; and communications, public relations, marketing and fund development.

Board of Supervisors Priority Area



The Library supports the following Board of Supervisors priority:

Priority	<i>Promoting first-rate learning opportunities for all residents to advance community and individual prosperity</i>	
Mission Statement	Stanislaus County Library engages all members of the community and offers access to information, knowledge, and the tools for innovation and personal development.	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results.	
Success Measures	Early Childhood Literacy Attendance	eResources as a % of Total Circulations
Two-Year Objectives	Complete construction and open the renovated and expanded Turlock Library to better serve the needs of the Turlock community	
	Complete construction and open the new Empire Library, adjacent to the Empire Community Park and Pool to better serve the needs of the Empire community	
	Develop and implement Science, Technology, Engineering and Math (STEM) programming, offering customers an opportunity to experience STEM learning, with a focus on the newly completed Modesto and Turlock Maker Spaces	
	Review , refresh, and relaunch Early Childhood Programming to support parents and caregivers as children's first and best teachers, in support of children starting kindergarten ready to succeed	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Library							
1651 0037100 Special Revenue Fund							
Total Revenue	\$11,068,753	\$11,647,970	\$11,308,185	\$13,178,350	\$15,012,307	\$11,722,736	128.06%
Use of Fund Balance	\$153,299	\$926,732	\$1,430,204	\$3,124,976	(\$3,679,318)	\$1,505,029	-244.47%
Gross Costs	\$11,713,862	\$13,066,512	\$13,230,199	\$16,795,136	\$11,824,799	\$13,719,575	86.19%
Net County Cost	\$491,810	\$491,810	\$491,810	\$491,810	\$491,810	\$491,810	100.00%

Revenue increased over the 5-year period due to the rise in sales tax receipts, from \$11 million in Fiscal Year 2016-2017 to \$15 million in Fiscal Year 2020-2021. Use of fund balance and Gross Costs increased due to expansion of Library services and facilities, prior to COVID pandemic. Library reduced its extra help staff by 83% starting in March 2020 and through Fiscal Year 2020-2021 due to Library closures during the pandemic emergency.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Library	\$11,688,736	\$11,535,437	\$10,608,705	\$9,178,501	\$6,053,524
Total Fund Balance	\$11,688,736	\$11,535,437	\$10,608,705	\$9,178,501	\$6,053,524

*Note: Only Listed for Non-General Fund Units

Library fund balance decreased \$5.6 million from July 2016 to July 2020 due to transfers to the Turlock and Empire Library construction projects and the expansion of public programming and services, prior to the COVID-19 pandemic.

Department Summary

Library	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$11,778,217	\$13,720,957	\$9,987,079	\$10,186,821	\$12,000,000	\$1,813,179
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$913	\$425	\$1,004	\$1,024	\$1,024	\$0
Intergovernmental Revenue	\$535,163	\$891,830	\$334,562	\$274,062	\$293,930	\$19,868
Charges for Service	\$359,979	\$38,077	\$252,400	\$302,400	\$302,400	\$0
Miscellaneous Revenue	\$504,078	\$161,018	\$112,250	\$105,250	\$105,250	\$0
Other Financing Sources	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$0
Total Revenue	\$13,178,350	\$15,012,307	\$10,887,295	\$11,069,557	\$12,902,604	\$1,833,047
Use of Fund Balance/Retained Earnings	\$3,124,976	(\$3,679,318)	\$1,408,200	\$979,342	\$359,530	(\$619,812)
Total Funding Sources	\$16,303,326	\$11,332,989	\$12,295,495	\$12,048,899	\$13,262,134	\$1,213,235
Salaries and Benefits	\$7,913,530	\$7,093,304	\$6,981,534	\$7,053,508	\$7,279,780	\$226,272
Services and Supplies	\$2,482,925	\$2,335,354	\$3,129,010	\$2,611,707	\$3,042,765	\$431,058
Other Charges	\$1,532,582	\$1,888,367	\$2,207,051	\$2,430,784	\$2,430,784	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$63,247	\$25,000	\$0	\$538,900	\$538,900
Equipment	\$50,912	\$0	\$10,000	\$10,000	\$17,005	\$7,005
Other Financing Uses	\$4,815,187	\$444,527	\$434,710	\$434,710	\$444,710	\$10,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$16,795,136	\$11,824,799	\$12,787,305	\$12,540,709	\$13,753,944	\$1,213,235
General Fund Contribution	\$491,810	\$491,810	\$491,810	\$491,810	\$491,810	\$0
Total Allocated Positions	-	-	72	72	72	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$12.5 million funded by \$11.1 million in estimated revenue, \$979,342 in use of department fund balance and \$491,810 in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$4.5 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 72 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$13.8 million, funded by \$12.9 million in estimated revenue, \$359,530 in the use of department fund balance and \$491,810 in Net County Cost. This is an increase in appropriations of \$1.2 million from 2020-2021 Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Library – Increase in estimated revenue of \$1.8 million to restore the Library’s sales tax revenue to a level anticipated prior to the COVID-19 pandemic. The increase in sales tax revenue will align with projections, provided by the County’s sales tax consultants, HdL.

Increase of \$19,868 in estimated revenue for a Literacy Grant funded by the California Library Literacy Services needed to align grant revenue in revised award.

Increase appropriations by \$226,272 for extra help staff to support operations after re-opening libraries, funded by the use of fund balance. The Library reduced extra help staff by 83% during closures due to the COVID-19 pandemic. Adjustments are needed to begin to restore service levels with libraries open to the public.

Increase of \$555,905 in appropriations for fixed assets to upgrade the Library’s network infrastructure, conduct Salida Library courtyard improvements, replace outdated lighting control box, replace entrance doors at Oakdale and Patterson Libraries, procure a 3-D printer for the Turlock Library, and increase transfers out for the Turlock Library loan, funded by fund balance.

Net increase of \$431,058 in appropriations for \$140,867 for janitorial services, \$103,800 for sales tax consulting, \$73,735 for Services and Supplies, \$60,000 for unforeseen maintenance costs and \$52,656 for security services, funded by the use of fund balance.

Recommendation: It is recommended to increase appropriations by \$1.2 million, funded by an increase of \$1.8 million in estimated revenue and a decrease use of \$619,812 in department fund balance.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Library Total	\$ 9,732,842	\$ 359,530

Fixed Assets | Vehicles

The Library has a total fleet of six vehicles; of those, none meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

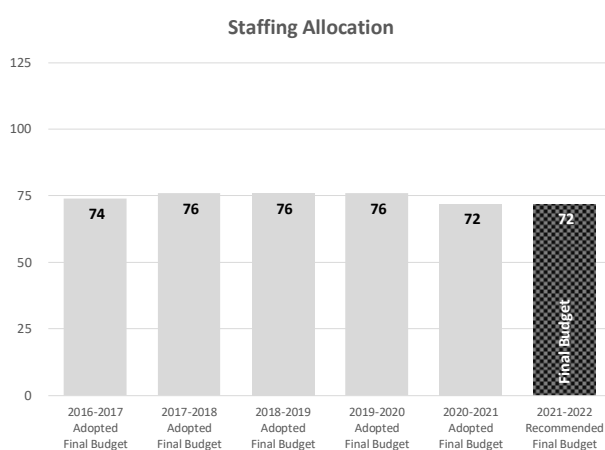
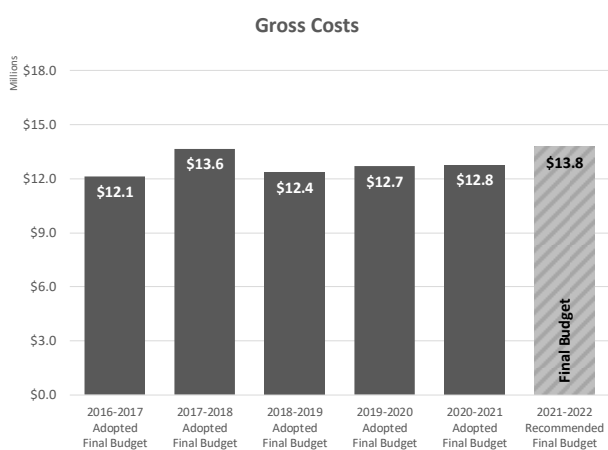
The Final Budget includes a total of \$555,905 in Fixed Assets, for the following:

- Upgrade to Library’s network infrastructure for \$389,000
- Salida Library courtyard improvements for \$105,000
- Replace outdated lighting control box \$30,900
- Replace entrance doors at Oakdale and Patterson libraries for \$14,000
- Procure 3D printer for Turlock Library for \$7,005
- Increase transfers out by \$10,000 for Turlock Library loan

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 72 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Budget Trends



The recommended Final Budget includes appropriations of \$13.8 million, a \$1.2 million increase from the Fiscal Year 2020-2021 Adopted Final Budget. The recommended Final Budget includes a staffing allocation of 72 positions, the same number of positions as 2020-2021 Adopted Final Budget allocation count. Staffing has decreased in total by 4 positions over the past five years primarily due to the transfer of four IT positions to the Information Technology Central Department which utilizes the embedded staffing model to support IT needs.

Key Challenges and Opportunities

Library Services - New libraries in Turlock and Empire will generate increased interest in services in those communities and beyond, creating opportunities to reach and serve more residents. The remainder of building stock is aging; six of nine county-owned buildings were built before 1978 and have significant deferred maintenance needs.

Survey Report - The Library continues to work to remedy issues identified in the County’s Access Compliance Survey Report and has allocated \$30,000 in Fiscal Year 2021-2022 for this work.

Sales Tax Revenue - The Library is primarily funded by a voter approved 1/8-cent sales tax, which represented 91% of the Library's total revenue for Fiscal Year 2019-2020. The Library has seen a substantial increase in sales tax revenue as a result of federal stimulus monies issued throughout the community to combat the economic impact of the COVID-19 pandemic. It is uncertain how long the rise in sales tax revenues will last. The Library must be cautious in budgeting for the unexpected revenue increase as it may only be for the short term.

Funding Challenges - Between 2018 and 2020, \$6.4 million in Library fund balance has been used to fund the new Empire Library at \$2.8 million and the expanded and renovated Turlock Library at \$3.6 million. In addition, as part of the financing strategy for the Turlock Library project, the Board approved a \$6.3 million loan from the Tobacco Endowment Fund. The Library will be paying approximately \$434,710 annually on the loan, this includes interest and principal, with \$200,000 in Public Facilities Fees (PFF) revenue and approximately \$234,710 from the Library's operating budget for the next 20 years which presents challenges to operate within projected revenue streams. The Library's PFF may not sustain the approved annual \$200,000 contribution throughout the life of the loan. The Library's operating budget will need to allocate more than the estimated \$234,710 for the loan payment if the PFF revenue contribution is less than \$200,000 in subsequent years. The Net County Cost level has been consistent at \$491,810. A review of this annual allocation is being done to determine if it is at the appropriate level.

Budget Contained within the Department

Library (Special Revenue Fund)

Funds the programs and services provided at all 13 community locations. Services include print resources, e-resources, passports, public computers, and adult, teen, and children's programming.

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

Library						
1651 0037100 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$11,778,217	\$13,720,957	\$9,987,079	\$10,186,821	\$12,000,000	\$1,813,179
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$913	\$425	\$1,004	\$1,024	\$1,024	\$0
Intergovernmental Revenue	\$535,163	\$891,830	\$334,562	\$274,062	\$293,930	\$19,868
Charges for Service	\$359,979	\$38,077	\$252,400	\$302,400	\$302,400	\$0
Miscellaneous Revenue	\$504,078	\$161,018	\$112,250	\$105,250	\$105,250	\$0
Other Financing Sources	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$0
Total Revenue	\$13,178,350	\$15,012,307	\$10,887,295	\$11,069,557	\$12,902,604	\$1,833,047
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Total Funding Sources	\$16,303,326	\$11,332,989	\$12,295,495	\$12,048,899	\$13,262,134	\$1,213,235
Salaries and Benefits	\$7,913,530	\$7,093,304	\$6,981,534	\$7,053,508	\$7,279,780	\$226,272
Services and Supplies	\$2,482,925	\$2,335,354	\$3,129,010	\$2,611,707	\$3,042,765	\$431,058
Other Charges	\$1,532,582	\$1,888,367	\$2,207,051	\$2,430,784	\$2,430,784	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$63,247	\$25,000	\$0	\$538,900	\$538,900
Equipment	\$50,912	\$0	\$10,000	\$10,000	\$17,005	\$7,005
Other Financing Uses	\$4,815,187	\$444,527	\$434,710	\$434,710	\$444,710	\$10,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$16,795,136	\$11,824,799	\$12,787,305	\$12,540,709	\$13,753,944	\$1,213,235
General Fund Contribution	\$491,810	\$491,810	\$491,810	\$491,810	\$491,810	\$0
Total Allocated Positions	-	-	72	72	72	0

Delivering Efficient Public Services

Introduction

Departments within this section support the Board of Supervisors' priority *Delivering efficient public services and community infrastructure to benefit our residents and businesses*. These departments serve members of the community while also providing valuable services to local agencies and other County departments.

Some of the critical and supportive functions provided by this priority area include Countywide property assessment, financial management and oversight, human relations, employee health and safety, legal representation, elections facilitation, facilities and vehicle maintenance, public records retention, investment of local funds, technological support, and overall County operational responsibility. Providing services online has vastly improved the way the County interacts with the public, with access to Countywide information and services now widely available online at www.stancounty.com.

The following departments support the delivery of efficient public services through daily operations:

The County Assessor produces the annual assessment roll of tangible property within Stanislaus County, generated with fair, accurate, and timely property valuations;

The Auditor-Controller provides effective fiscal oversight, ensuring fiscal integrity in reporting, policies and procedures, systems, internal controls, and compliance with accounting standards for the benefit of the County and local cities, school districts, and special districts;

The Board of Supervisors provides the governing, administrative, and legislative direction to County departments and directs overall policy guidance for Stanislaus County;

The Chief Executive Office provides overall leadership and management of County government, including the management of finite County resources, long-range financial modeling, organizational planning, economic development, liability claims/insurance, and performance visioning;

The Chief Executive Office – Human Relations Division manages the health, safety, and well-being of Stanislaus County employees through the administration of employee benefits, safety programs, and disabilities management;

The County Clerk-Recorder processes all records related to marriage licenses, vital statistics, document filings, the recording of real property, processes passports, officiates civil wedding ceremonies, and conducts elections;

County Counsel serves as the principal legal counsel for the Board of Supervisors and provides legal advice to all County offices, departments, and commissions;

The General Services Agency provides Countywide facilities maintenance and management, capital projects administration, all purchasing policies and procedures, procurement, and preservation of vehicles to support County departments in their daily operations;

Information Technology Central serves as the County's central information technology department and supports the technology and web-based needs of County departments by providing help desk and desktop support services, email services, technology security, and County website services; and

The Treasurer-Tax Collector collects property taxes and a variety of other revenues that help multiple public agencies meet their respective financial goals and issues various licenses, including business licenses.



Priority Highlights

The world has changed in the last year, and how the County engages and serves local residents has also changed. Departments delivering efficient public services have remained committed to sustaining operations by providing uninterrupted access to essential in-person services, launching new processes to expand online service offerings, improvements to technology, and strengthening of data sharing and communication to residents, customers and employees. Departments delivering efficient public services have experienced an increase in demand for services provided to external and internal customers. Ongoing organizational efforts include the exploration, development, and implementation of technologically advanced means to provide quality services seamlessly through the efficient use of County resources.

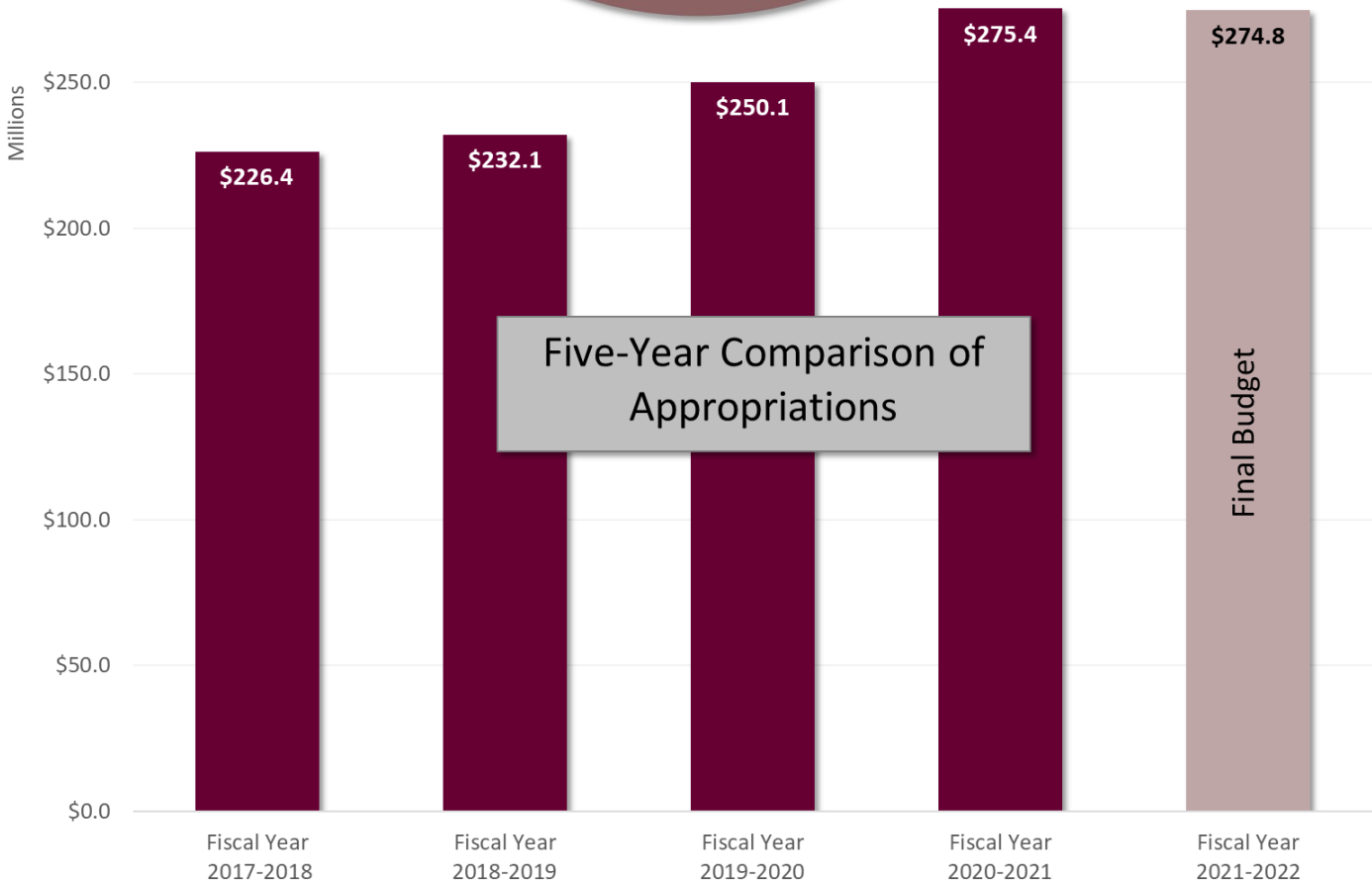
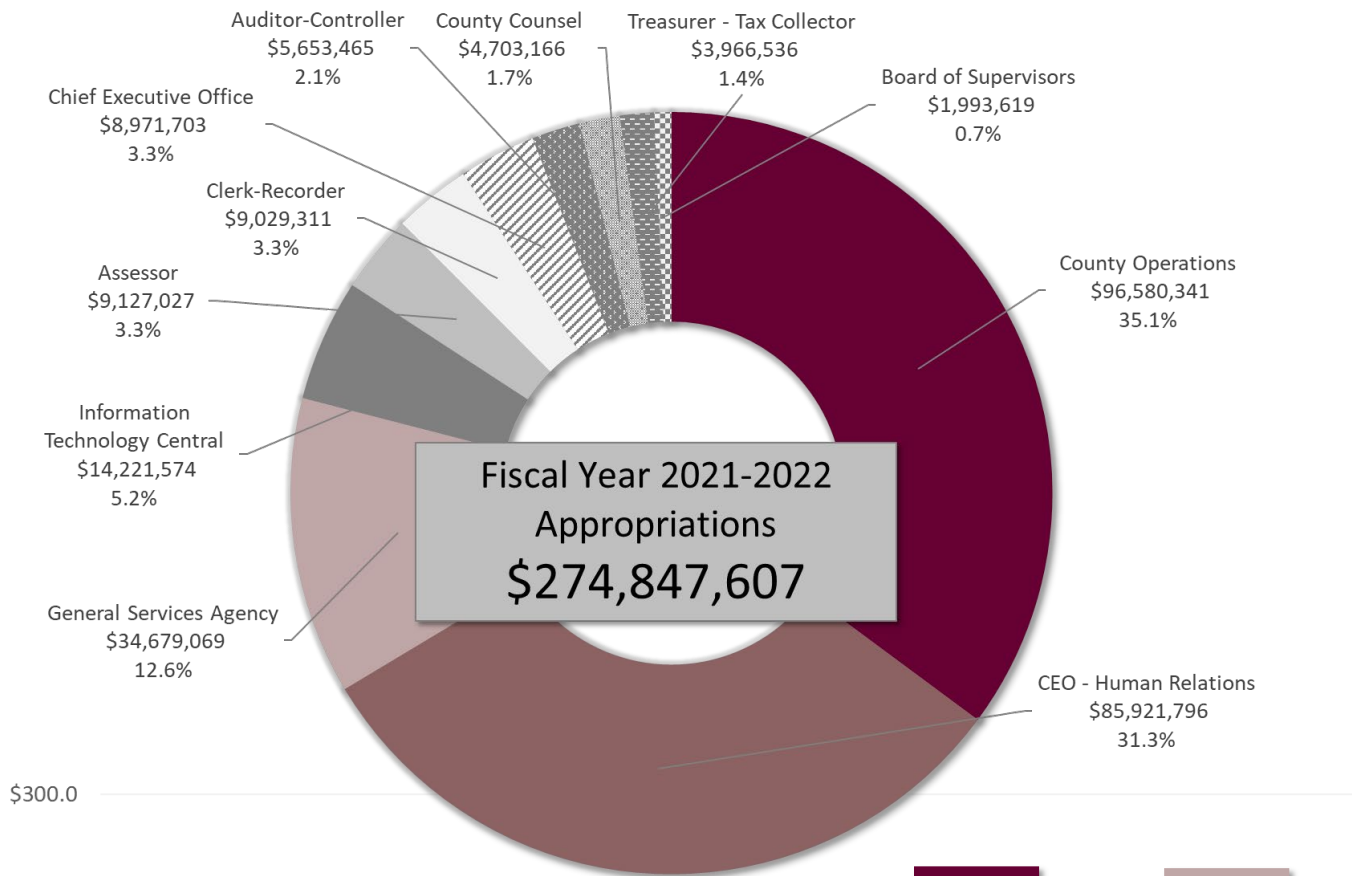


The County's Financial and Human Resources Management Systems have been in use for over 20 years. In 2017, the Enterprise Resource Planning (ERP) Project was implemented and the County began exploring and examining its aged systems with the goal of improving security and efficiency of the outdated systems. In May 2021, the review of the current financial management system and County business needs was completed. The County will begin converting the Financial and Budget Systems to the Oracle Cloud with significant staff commitment during Fiscal Year 2021-2022, with go-live projected in Fiscal Year 2022-2023. The new system will ensure support for critical business operations dependent on enterprise-wide financial and budget systems.

Priority Appropriations and Trends

Fiscal Year 2021-2022 appropriations total \$274.8 million for the priority *Delivering Efficient Public Services*. Departments making up the largest segments of this priority budget include County Operations with 35.1% of appropriations, CEO – Human Relations with 31.3%, and General Services Agency utilizing 12.6%, with the remaining departments making up 21% of budgeted appropriations. With a combined 66.4% dedicated to Chief Executive Office budgets for Human Relations and County Operations activities, key focus is directed towards employee benefits management and Countywide financial, budgetary, and operational support.

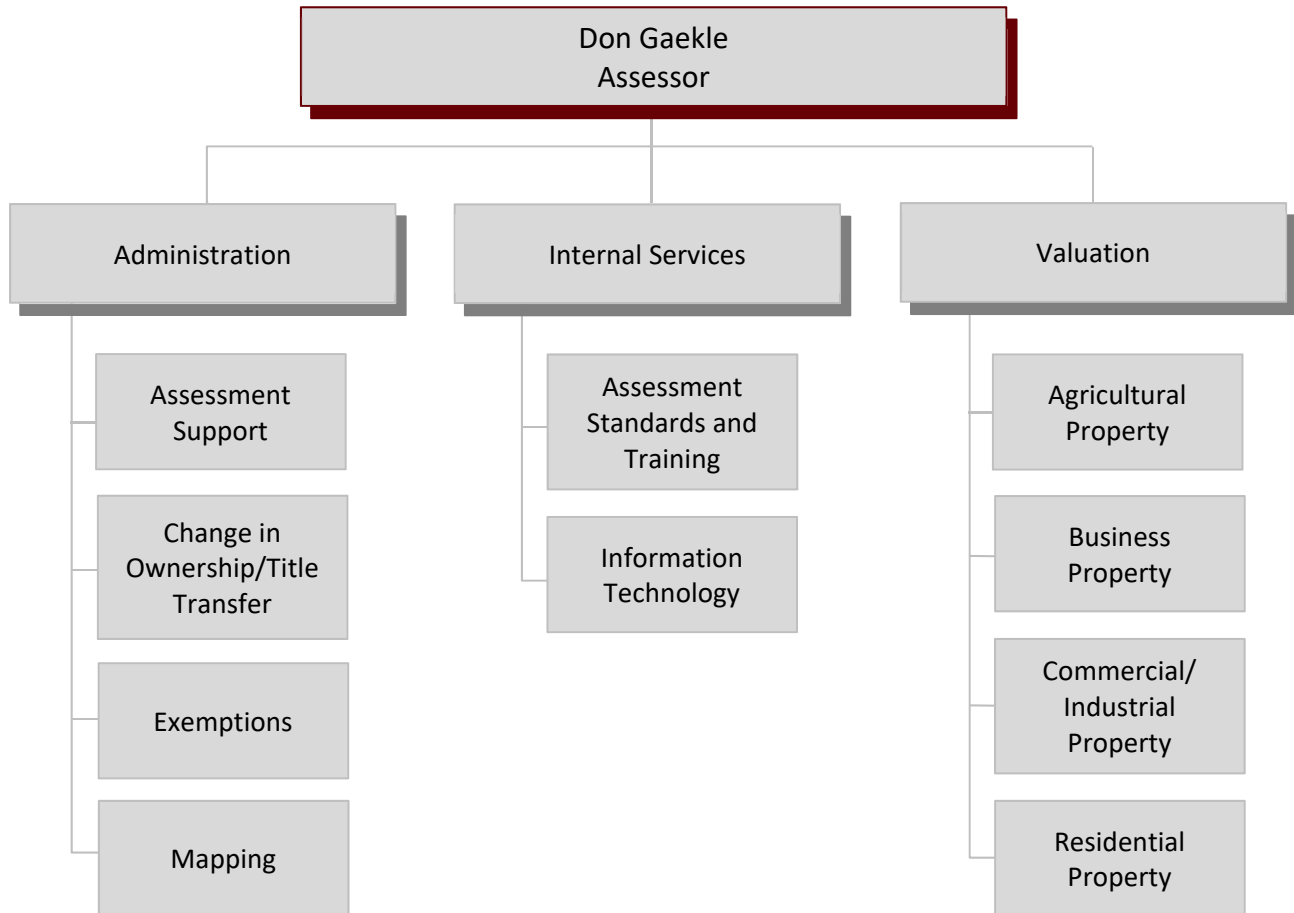
Five-year historical trends show a steady increase in appropriations, with an average annual increase of 5%. The 2021-2022 Final Budget represents a 0.2% decrease from the prior year. This is attributed to decreases in Mandated County Match and General Fund Contributions to Other Programs and decreases in department costs that were reimbursable with CARES Act CRF/FEMA funds in Fiscal Year 2020-2021 offsetting overall appropriations in this fiscal year throughout the priority.



Delivering Efficient Public Services Summary of Budget Appropriations

Page	Fund	Org	Recommended Final Budget 2021-2022
Assessor			\$9,127,027
	0100	0012000 Assessor	\$8,684,527
	172A	0012172 ASR State Grant	\$442,500
Auditor-Controller			\$5,653,465
	0100	0013000 Auditor-Controller	\$5,342,561
	5401	0013240 Enterprise Resource Planning	\$310,904
Board of Supervisors			\$1,993,619
	0100	0014100 Board of Supervisors	\$1,993,619
Chief Executive Office			\$8,971,703
	0100	0015000 Operations and Services	\$8,971,703
CEO-Human Relations			\$85,921,796
	5094	0018094 Deferred Compensation	\$136,690
	5101	0018101 Dental Insurance	\$4,447,720
	0100	0015600 Human Relations	\$5,276,525
	5091	0018091 Medical Self-Insurance	\$68,822,970
	5093	0018093 Other Employee Benefits	\$125,825
	5071	0018071 Unemployment Insurance	\$602,101
	5111	0018111 Vision Care Insurance	\$753,095
	5081	0018081 Workers' Compensation	\$5,756,870
Clerk-Recorder			\$9,029,311
	0100	0020001 Recorder Division	\$4,052,275
	0100	0020299 Elections Division	\$3,592,562
	1723	0020500 Modernization Trust Fund	\$1,160,474
	1786	0020601 Vital and Health Statistics	\$224,000
County Counsel			\$4,703,166
	0100	0022000 County Counsel	\$4,703,166

Page	Fund	Org	Recommended Final Budget 2021-2022
County Operations			\$96,580,341
0100	0016041	Airport	\$290,000
0100	0016071	Appropriations for Contingencies	\$12,008,510
4085	0068000	Cannabis Program	\$4,122,519
0100	0016021	Capital Improvement Financing Authority (CIFA)	\$140,633
0100	0016046	Crows Landing Air Facility	\$3,405,200
0100	0016081	Debt Service	\$736,450
0100	0016001	Focus on Prevention	\$1,344,232
0100	0016401	General Fund Contribution to Other Programs	\$11,716,987
0100	0016051	General Fund Match Vehicle License Fee (VLF)	\$30,000,000
5051	0018051	General Liability	\$10,332,000
0100	0016061	Mandated County Match	\$21,529,654
5061	0018061	Professional Liability Insurance	\$954,156
General Services Agency			\$34,679,069
171A	0016200	12th Street Office Building	\$63,210
0100	0019010	Administration	\$6,466,765
0100	0016006	ADA Self-Evaluation and Transition Plan Project	\$1,900,000
5001	0018210	Central Services Division	\$3,124,300
0100	0016091	County Facilities	\$1,040,250
5170	0018700	Facilities Maintenance Division	\$8,905,580
5021	0018500	Fleet Services Division	\$4,823,430
0100	0016031	Plant Acquisition	\$1,602,341
1665	0016600	Stanislaus Veterans Center	\$858,893
5170	0018720	Utilities	\$5,894,300
Information Technology Central			\$14,221,574
5031	0048100	Information Technology Central	\$12,665,037
5011	0048200	Information Technology Central -Telecommunications	\$1,556,537
Treasurer-Tax Collector			\$3,966,536
0100	0030001	Admin/Taxes	\$1,651,985
0100	0030002	Revenue Recovery	\$1,539,556
0100	0030004	Treasury Division	\$774,995
Delivering Efficient Public Services Total			\$274,847,607



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Assessor

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$1,143,500	\$1,044,500
Use of Fund Balance/ Retained Earnings	\$400,000	\$442,500
Gross Costs	\$7,988,042	\$9,127,027
General Fund Contributions	\$6,444,542	\$7,640,027
% Funded by General Fund	80.7%	83.7%
Total Allocated Positions	58	61

Department Services and Programs

The Assessor is responsible for preparing and completing the annual assessment roll by July 1 of each year. The assessment roll includes all tangible property in Stanislaus County unless exempted or excluded from assessment by specific laws, including: land, land improvements, structures, growing improvements (trees and vines), aircraft, boats, and business personal property and fixtures. Property taxes, generated from the assessment roll, help fund Stanislaus County government, Public Schools, Cities, and Special Districts.

The **Administration** division provides general support for the Department and is responsible for budget preparation and monitoring as well as human resource administration. The Assistant Assessor of Administration manages four divisions: the Assessment Technicians in Assessment Support; Change in Ownership/Title Transfer; Exemptions; and Mapping. Change in Ownership, Exemptions and the Support divisions analyze permits for new construction, analyze deeds and other transfer documents to determine if reassessments are required, apply exemptions to qualified applicants, and enter data. The mapping division reviews legal descriptions and draws and maintains Assessor parcel maps and the parcel layer in the County’s Geographic Information System (GIS). Parcel maps are available in the Assessor’s Office and online at: <https://gis2.stancounty.com/portal/apps/webappviewer/index.html?id=1a5ad631808842bc8d3240990c844b91>

The **Internal Services** division includes Assessment Standards and Information Technology. The Assessment Standards unit oversees the office safety and training programs, reviews assessment practices, prepares State reports and researches more complicated change-in-ownership issues. The internal Information Technology unit provides services to all areas of the office and maintains software, databases, computer equipment and the Assessor’s portion of the Megabyte property tax system, a State property tax system that allows multiple County departments to accurately and securely access County information.

The **Valuation** division determines assessed market values for all real property, business, and agricultural personal property and fixtures as well as mobile homes, airplanes, and boats. As required by Proposition 13, the Assessor reassesses real property for qualifying changes in ownership and upon the completion of new construction. Business property and fixtures, boats, and aircraft are assessed annually based upon their market value on January 1 of each year. The Assistant Assessor of Valuation manages four property divisions: Agricultural, Business, Commercial-Industrial, and Residential. All appraisers and auditor-appraisers have State Board of Equalization certifications and annual continuing education requirements. The property tax assessment roll, property ownership information, and some property characteristics are available to the public at the Assessor’s Office.

Board of Supervisors Priority Area



The Assessor supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>
Mission Statement	To produce a fair, accurate and timely assessment roll while providing excellent customer service
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results
Success Measures	Timely process a change in ownership
Two-Year Objectives	<i>Maintain</i> time needed to complete appraisal of changes in ownership and enter new values into Megabyte Property Tax System
	<i>Continue</i> scanning paper appraisal records and business account files within the two-year budget period by using extra-help employees
	<i>Process</i> all Assessor Map changes using the geographic information system (GIS) Parcel Fabric Layer and seek funding for conversion of existing maps

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Assessor							
0100 0012000 General Fund							
Total Revenue	\$1,148,875	\$1,345,363	\$1,240,112	\$1,397,900	\$1,416,365	\$1,043,500	135.73%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$6,176,821	\$6,537,616	\$6,740,096	\$7,252,933	\$6,854,142	\$7,459,042	91.89%
Net County Cost	\$5,027,946	\$5,192,253	\$5,499,984	\$5,855,033	\$5,437,777	\$6,415,542	84.76%

The General Fund Contribution continues to increase proportionate to the Gross Costs. In addition to the increase in IT services and facility costs, Salaries and Benefits costs have steadily increased each year due to increases in cost of living, retirement and health care costs. A variance in the actuals for Fiscal Year 2020-2021 reflect vacancies and a hiring freeze implemented during the COVID-19 pandemic. This variance is not indicative of a trend. Revenue is generally stable and in large part attributed to the department's pro-rata portion of the Property Tax Administrative Cost recovery program.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Assessor - ASR State Grant							
172A 0012172 Special Revenue Fund							
Total Revenue	\$0	\$0	\$370,000	\$100,000	\$100,000	\$100,000	100.00%
Use of Fund Balance	\$0	\$0	(\$555,000)	(\$40,000)	(\$40,000)	\$400,000	-10.00%
Gross Costs	\$0	\$0	\$0	\$110,000	\$110,000	\$550,000	20.00%
Net County Cost	\$0	\$0	\$185,000	\$50,000	\$50,000	\$50,000	100.00%

The ASR State Grant budget unit was established in Fiscal Year 2018-2019 to take advantage of the 2018 California Department of Finance State Supplementation for County Assessors' Program (Resolution 2018-0433). This revenue source has been reserved for acquiring a new valuation tool and associated costs to assist in the appraisals of commercial and industrial properties which will improve efficiencies. The anticipated implementation stalled due to the COVID-19 pandemic; now expected to be implemented during Fiscal Year 2021-2022.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Assessor - ASR State Grant	\$0	\$0	\$0	\$555,000	\$595,000
Total Fund Balance	\$0	\$0	\$0	\$555,000	\$595,000

*Note: Only Listed for Non-General Fund Units

Assessor – ASR State Grant revenue has been reserved for acquiring a new valuation tool and associated costs to assist in the appraisals of commercial and industrial properties which will improve efficiencies. The anticipated implementation stalled due to the COVID-19 pandemic; now expected to be implemented during Fiscal Year 2021-2022. This underutilization of fund balance and appropriations is due to delays in the project.

Department Summary

Assessor	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$100,797	(\$10,751)	\$20,000	\$21,000	\$21,000	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0
Charges for Service	\$1,275,294	\$1,407,608	\$1,010,500	\$1,010,500	\$1,010,500	\$0
Miscellaneous Revenue	\$21,809	\$19,508	\$13,000	\$13,000	\$13,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,497,900	\$1,516,365	\$1,143,500	\$1,044,500	\$1,044,500	\$0
Use of Fund Balance/Retained Earnings	(\$40,000)	(\$40,000)	\$400,000	\$118,500	\$442,500	\$324,000
Total Funding Sources	\$1,457,900	\$1,476,365	\$1,543,500	\$1,163,000	\$1,487,000	\$324,000
Salaries and Benefits	\$6,151,418	\$5,840,275	\$6,374,623	\$6,730,629	\$7,577,394	\$846,765
Services and Supplies	\$726,406	\$586,636	\$1,069,168	\$649,273	\$973,273	\$324,000
Other Charges	\$485,064	\$537,094	\$543,026	\$575,107	\$575,107	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$45	\$137	\$1,225	\$1,253	\$1,253	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,362,933	\$6,964,142	\$7,988,042	\$7,956,262	\$9,127,027	\$1,170,765
General Fund Contribution	\$5,905,033	\$5,487,777	\$6,444,542	\$6,793,262	\$7,640,027	\$846,765
Total Allocated Positions	-	-	58	61	61	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$7.8 million, estimated revenue of \$1 million, \$118,500 in the use of department fund balance and \$6.7 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$8 million, funded by \$1 million in estimated revenue, \$118,500 in the use of fund balance and \$6.8 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$131,000, resulting in a \$131,000 increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$195,000 in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Assessor – On November 3, 2020, California voters approved Proposition 19, the Home Protection for Seniors, Severely Disabled, Families, and Victims of Wildfire or Natural Disasters Act which changed the rules for tax assessment transfers, limiting tax benefits for certain transfers of property between family members which now require a reassessment of transferred property. Two new block budgeted Appraiser I/II/III positions will support the projected increase in number of property appraisals at an ongoing cost of \$131,000 funded by Net County Cost.

Recommendation: It is recommended to increase appropriations by \$131,000, funded by Net County Cost.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 61 positions, an increase of three positions over the 2020-2021 Adopted Final Budget. Included in the Fiscal Year 2020-2021 First Quarter Financial Report was the addition of one new Administrative Clerk I position to assist the public and provide additional office support.

Staffing Recommendation: It is recommended to add two new block-budgeted Appraiser I/II/III positions to support the projected increase in workload of assessments upon property transfers due to the passage of Proposition 19, the Property Tax Transfers, Exemptions, and Revenue for Wildfire Agencies and Counties Amendment.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$9.1 million funded by \$1 million in estimated revenue, \$442,500 in the use of department fund balance, and \$7.6 million in Net County Cost. This is an increase of \$1.1 million over the 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Assessor - Technical adjustment of \$846,765 in Performance Visioning Carryover Savings.

ASR State Grant - An adjustment of \$324,000 using fund balance derived from the State Supplementation for County Assessors' Program (SSCAP) grant and County Match for technological improvements for performing property assessments is recommended. The Department received Board approval in 2019 for a three-year contract to acquire a new commercial and industrial valuation system, but was temporarily delayed due to COVID-19 and is now being restarted. The project is expected to be completed in Fiscal Year 2022-2023 and will have ongoing maintenance costs which will require Net County Cost beginning in Fiscal Year 2023-2024.

Recommendation: It is recommended to increase appropriations by \$1.2 million, funded by the use of \$324,000 in fund balance and PVCS carryover totaling \$846,765.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
ASR State Grant	\$ 635,000	\$ 442,500
Assessor Total	\$ 635,000	\$ 442,500

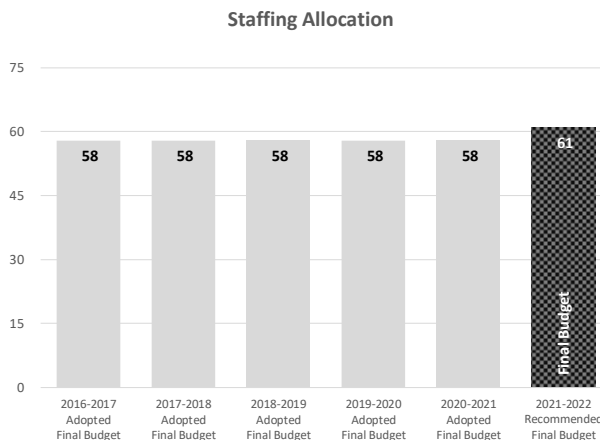
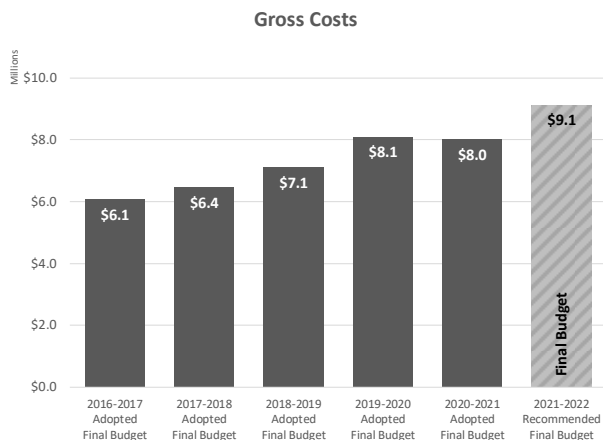
Fixed Assets | Vehicles

The Assessor has a total fleet of 10 vehicles; of those, 0 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 61 positions, an increase of three positions over the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Trends



The Recommended Final Budget of \$9.1 million represents an increase of \$1.1 million or 13.8% compared to the Fiscal Year 2020-2021 Adopted Final Budget. The five-year average of 8% is attributed to the normal cost-of-doing business increases and carryover savings in Fiscal Year 2021-2022.

The recommended Final Budget includes a staffing allocation of 61 positions, an increase of three positions or 5.2% compared to the 2020-2021 Adopted Final Budget allocation count. The previous five-year average annual increase in staffing was 1.1%. Staffing has increased in total by three positions over the past five years to support department front office operations and assessment of property transfers.

Key Challenges and Opportunities

Security Improvements – The Department would like to move forward on implementation of security measures outlined in a 2019 Security Assessment Report prepared for the Assessor’s Office. This report has been reviewed in partnership with the Chief Executive Office and the recommendations are being discussed and will be considered in future budget cycles along with associated funding and/or General Fund Contributions.

Implementation – Proposition 19, *The Home Protection for Seniors, Severely Disabled, Families, and Victims of Wildfire or Natural Disasters Act*, passed by California voters on November 3, 2020 will increase workload. Based on historical data, the Department anticipates a minimum workload increase of 1,000 appraisals beginning in Fiscal Year 2021-2022.

Paperless System – The Department will continue its transition to a completely paperless appraisal system and is utilizing part time help to scan appraisal files. The current challenging phase includes scanning and digitizing information from the most complex commercial and agricultural appraisals.

Technology Upgrade – The roll out of the installation and implementation of a new Commercial/Industrial valuation software program was slowed by issues related to the COVID-19 Pandemic. The Department looks forward to full implementation during the 2021-2022 Fiscal Year.

Budgets Contained within the Department

Assessor (General Fund)

Funds staff, Department support functions, and related expenditures dedicated to preparing an annual assessment roll from which property tax revenues are generated

ASR State Grants (Special Revenue)

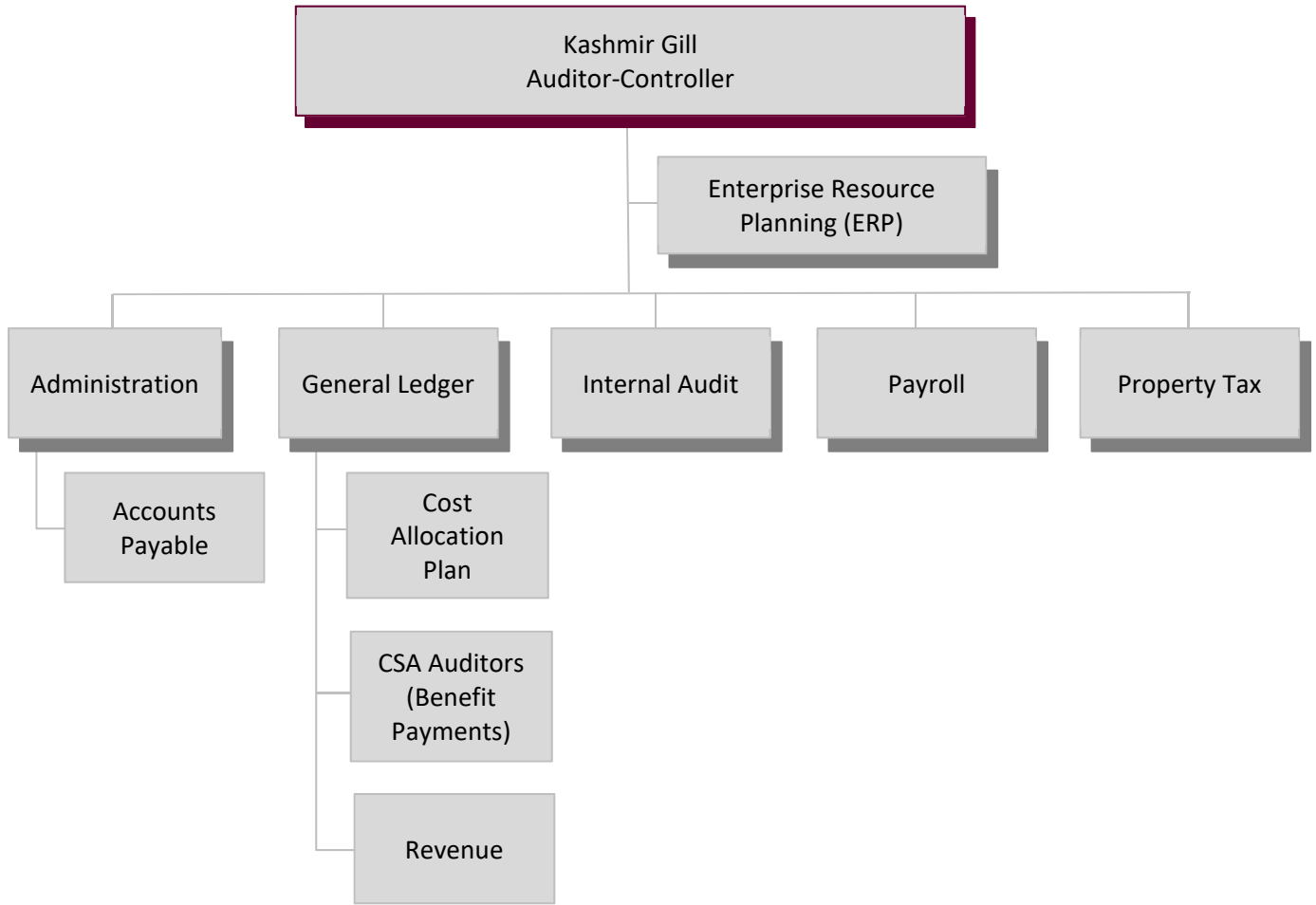
Houses State grant revenue, providing funds for equipment and special projects

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Assessor						
0100 0012000 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$100,797	(\$10,751)	\$20,000	\$21,000	\$21,000	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,275,294	\$1,407,608	\$1,010,500	\$1,010,500	\$1,010,500	\$0
Miscellaneous Revenue	\$21,809	\$19,508	\$13,000	\$13,000	\$13,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,397,900	\$1,416,365	\$1,043,500	\$1,044,500	\$1,044,500	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,397,900	\$1,416,365	\$1,043,500	\$1,044,500	\$1,044,500	\$0
Salaries and Benefits	\$6,151,418	\$5,840,275	\$6,374,623	\$6,730,629	\$7,577,394	\$846,765
Services and Supplies	\$616,406	\$476,636	\$519,168	\$530,773	\$530,773	\$0
Other Charges	\$485,064	\$537,094	\$543,026	\$575,107	\$575,107	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$45	\$137	\$1,225	\$1,253	\$1,253	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,252,933	\$6,854,142	\$7,438,042	\$7,837,762	\$8,684,527	\$846,765
General Fund Contribution	\$5,855,033	\$5,437,777	\$6,394,542	\$6,793,262	\$7,640,027	\$846,765
Total Allocated Positions	-	-	58	61	61	0

Assessor - ASR State Grant						
172A 0012172 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	(\$40,000)	(\$40,000)	\$400,000	\$118,500	\$442,500	\$324,000
Total Funding Sources	\$60,000	\$60,000	\$500,000	\$118,500	\$442,500	\$324,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$110,000	\$110,000	\$550,000	\$118,500	\$442,500	\$324,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$110,000	\$110,000	\$550,000	\$118,500	\$442,500	\$324,000
General Fund Contribution	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0



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Auditor-Controller

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$3,414,684	\$3,612,258
Use of Fund Balance/ Retained Earnings	\$185,337	\$134,325
Gross Costs	\$5,076,478	\$5,653,465
General Fund Contributions	\$1,476,457	\$1,906,882
% Funded by General Fund	29.1%	33.7%
Total Allocated Positions	41	43

Department Services and Programs

The Auditor-Controller is the Chief Fiscal Officer of the County. The Auditor-Controller is an elected official whose principal duties are defined in various State codes and policy set by the Board of Supervisors and is responsible for accounting and financial reporting in accordance with Generally Accepted Accounting Principles (GAAP) and Federal guidelines as outlined by the Office of Management and Budget (OMB).

The **Administration** division provides oversight of Department operations as well as the leadership function for the Department. Responsibilities include Department finance and budget, as well as central support for Department human resources, payroll functions, and purchasing. Auditor-Controller Accounts Payable division, housed under the responsibility of the Administration division, is the centralized processing division for all vendor and service provider payments. The Accounts Payable division also processes annual 1099 forms to vendors and administers County purchasing card transactions.

The **Enterprise Resource Planning (ERP)** Project began in March 2017, with the creation of the Enterprise Resource Planning Steering Committee. The committee members included leadership and staff from the Chief Executive Office, Information Technology Central, and General Services Agency, with the Auditor-Controller as the lead. The committee was tasked with evaluating the County's business practices and functionality of the current Financial Management System (FMS) and Human Resources Management Systems (HRMS). After extensive research and consultation, it has been determined the County is in need of an updated FMS

system. The ERP Project will focus on defining the functional and technical requirements, acquiring and implementing an FMS system, and improving business practices with the goal of increasing efficiencies, system security, reporting capabilities, and system accessibility, while reducing the need for various third-party systems.

An Internal Service Fund budget unit has been created for the ERP to track all costs associated with the project.

The **General Ledger** division manages the County Financial Management System and is responsible for the integrity of financial information generated by County operations. Providing accurate financial information is important when making sound management decisions for County departments and the County as a whole. The Comprehensive Annual Financial Report is produced by this division, providing the necessary financial information to interested parties. The division is also responsible for the annual Cost Allocation Plan, State Controller's Financial Report, and budget schedules.

Additional division responsibilities include reporting the County's outstanding debt service, revenue sharing agreements, Public Facility Fees, sales tax and Court Collection Reporting. The Revenue division, also housed under the responsibility of the General Ledger division, records all County funds received and deposited into the County Treasury and records revenue and expenditure transactions for Schools and Special Districts. The Community Services Agency – Welfare Payments division, housed under the General Ledger division, issues social welfare payments and is responsible for

monthly claims for Federal and State reimbursement.

The **Internal Audit** division performs compliance audits of County departments in accordance with Professional Standards issued by the Institute of Internal Auditors (IIA). The audits may assess internal controls over financial reporting and evaluate how well the County complies with County policies and State mandates, as well as applicable laws, rules, and regulations. The primary output is the independent analysis and recommendations necessary to assist management in improving processes and strengthening controls accomplished through written reports and other communication. The primary function of the Internal Audit division is to protect County assets.

The **Payroll** division is responsible for processing biweekly paychecks and deductions consistent with memoranda of understanding (MOU) and State and Federal laws. The division also processes employee reimbursements for professional development and for authorized travel expenses.

The **Property Tax** division is responsible for setting property tax rates based on the current assessed value, enrolling direct assessments, establishing bond rates, and administering the Teeter Plan and property tax agreements. Property Tax personnel allocate and distribute collected tax revenue to the various taxing entities that include the County, local cities, local school districts, and local special districts. Other functions include continued implementation and maintenance of The Dissolution Act (the dissolution of California Redevelopment Agencies).

Board of Supervisors Priority Area



The Auditor – Controller supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>
Mission Statement	To provide effective fiscal monitoring, reporting, safeguarding of resources through accounting policies, procedures, systems, internal controls, legal and professional standards for the benefit of the citizens of Stanislaus County
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results
Success Measures	Customer Experience
Two-Year Objectives	Continue to lead the Enterprise Resource Planning (ERP) efforts and solicit proposals for a System Integrator (SI) to implement the County's financial management system of the future
	Increase efficiencies by assessing services and staffing levels
	Provide education and training to Countywide fiscal staff to standardize financial reporting practices

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Auditor-Controller							
0100 0013000 General Fund							
Total Revenue	\$3,114,387	\$3,287,778	\$3,350,132	\$3,160,612	\$3,386,762	\$3,526,484	96.04%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$4,449,037	\$4,695,811	\$5,177,849	\$4,626,749	\$4,783,587	\$5,087,875	94.02%
Net County Cost	\$1,334,650	\$1,408,033	\$1,827,717	\$1,466,137	\$1,396,825	\$1,561,391	89.46%

Salaries and benefits costs have steadily increased over the years due to increased cost of living, retirement costs and healthcare costs. The decrease in costs in Fiscal Year 2019-2020, compared to prior years is due to the shift of Payroll-IT staff from the Auditor-Controller (AC) Department to the Information Technology Central Department. Approximately 67% of AC costs are reimbursed and recorded as revenue. As such, changes in revenues are correlated with changes in costs.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Auditor-Controller - Enterprise Resource Planning							
5401 0013240 Internal Service Fund							
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	\$0	\$0	\$0	(\$328,145)	(\$421,565)	\$328,145	-128.47%
Gross Costs	\$0	\$0	\$0	\$28,185	\$208,435	\$958,145	21.75%
Net County Cost	\$0	\$0	\$0	\$356,330	\$630,000	\$630,000	100.00%

The Enterprise Resource Planning budget unit was established in Fiscal Year 2019-2020 to track costs related to the upgrade of the County's Financial Management System. Costs are ramping up as the project is gaining traction. The increase in costs is due to increased salary charges and contract costs associated with the project, which is funded 100% by General Fund initially.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Auditor-Controller - Enterprise Resource Planning	\$0	\$0	\$0	\$0	\$328,145
Total Retained Earnings	\$0	\$0	\$0	\$0	\$328,145

*Note: Only Listed for Non-General Fund Units

Enterprise Resource Planning budget was newly established in Fiscal Year 2019-2020 to track costs related to the County's Financial Management System, therefore, historical data for comparison is not yet available.

Department Summary

Auditor-Controller						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$141,861	\$169,914	\$162,000	\$162,000	\$162,000	\$0
Intergovernmental Revenue	\$68,120	\$303,458	\$0	\$0	\$0	\$0
Charges for Service	\$2,804,352	\$2,780,896	\$3,096,284	\$3,289,178	\$3,289,178	\$0
Miscellaneous Revenue	\$146,279	\$107,594	\$156,400	\$161,080	\$161,080	\$0
Other Financing Sources	\$0	\$24,900	\$0	\$0	\$0	\$0
Total Revenue	\$3,160,612	\$3,386,762	\$3,414,684	\$3,612,258	\$3,612,258	\$0
Use of Fund Balance/Retained Earnings	(\$328,145)	(\$421,565)	\$185,337	\$103,720	\$134,325	\$30,605
Total Funding Sources	\$2,832,467	\$2,965,197	\$3,600,021	\$3,715,978	\$3,746,583	\$30,605
Salaries and Benefits	\$4,222,941	\$4,451,147	\$4,520,453	\$4,983,398	\$5,156,913	\$173,515
Services and Supplies	\$87,896	\$218,630	\$227,357	\$147,370	\$139,370	(\$8,000)
Other Charges	\$344,037	\$322,230	\$328,468	\$348,176	\$356,982	\$8,806
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$60	\$15	\$200	\$200	\$200	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,654,934	\$4,992,022	\$5,076,478	\$5,479,144	\$5,653,465	\$174,321
General Fund Contribution	\$1,822,467	\$2,026,825	\$1,476,457	\$1,763,166	\$1,906,882	\$143,716
Total Allocated Positions	-	-	41	43	43	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$5.2 million, estimated revenue of \$3.5 million, \$103,720 in the use of department fund balance and \$1.6 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$5.5 million, funded by \$3.6 million in estimated revenue, \$103,720 in the use of fund balance and \$1.8 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$303,852, resulting in a \$197,430 increase in Net County Cost. Based on Department projections in the use of fund balance it is anticipated there will be a balance available of \$112,331 on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

An increase of estimated revenue of \$106,422 funded by Cost Allocation Plan (CAP) charges and an increase of \$303,852 in appropriations funded by Net County Cost is being recommended to fund the staffing recommendations at Proposed Budget.

Auditor-Controller – A new Manager I will provide administrative oversight at a cost of \$158,839, funded by CAP charges and \$52,417 in Net County Cost. A technical adjustment to reduce appropriations tied to the deletion of a time-limited Enterprise Resource Planning (ERP) Manager, whose tasks included activities in this division, accounts for approximately 25% of this position's cost.

Enterprise Resource Planning (ERP) – The remaining appropriation tied to the deletion of the time-limited Manager I are being eliminated in this division, resulting in a \$94,707 reduction. A time-limited Manager IV was added in the 2020-2021 Midyear Financial Report, subsequent to the acceptance of the 2021-2022 Spending Plan. Additional appropriations of \$186,065 will support this ongoing cost, funded by Net County Cost. One new time-limited Confidential Assistant IV will support the ERP Project Manager at a cost of \$85,221, funded by Net County Cost.

Recommendation: It is recommended to increase appropriations by \$303,852, funded by \$106,422 in estimated revenue and \$197,430 in Net County Cost.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 43 positions, an increase of two positions over the 2020-2021 Adopted Final Budget. Included in the Fiscal Year 2020-2021 Adopted Midyear Financial Report was the addition of one new time-limited Manager IV position, this was not included in the Spending Plan. The Proposed Budget includes the addition of one new Manager I to serve as the Administrative Services Manager, one new time-limited Confidential IV to support the ERP Manager, and the deletion of one time-limited block-budgeted Manager I/II.

Staffing Recommendation: It is recommended to add one new Manager I position to support the Department Head as the Administrative Services Manager in budget development, human resources, and operations management. It is also recommended to add one new time-limited new Confidential Assistant IV to support the ERP Manager with administrative duties. In addition, it is recommended to delete one time-limited block-budgeted Manager I/II position which served as the project manager for the ERP project and supported the department in human resources functions.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$5.6 million, funded by \$3.6 million in estimated revenue, \$134,325 in the use of department fund balance, and \$1.9 million in Net County Cost. This is an increase of \$174,321 over the 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Auditor-Controller - Technical adjustment of \$143,716 in Performance Visioning Carryover Savings (PVCS).

Enterprise Resource Planning - Increase appropriations by \$30,605 using fund balance for contract costs in support of the ERP Project that were not known when the Spending Plan was developed and not included in the Proposed Budget.

Recommendation: It is recommended to increase appropriations by \$174,321, funded by \$30,605 in department fund balance and \$143,716 in PVCS carryover.

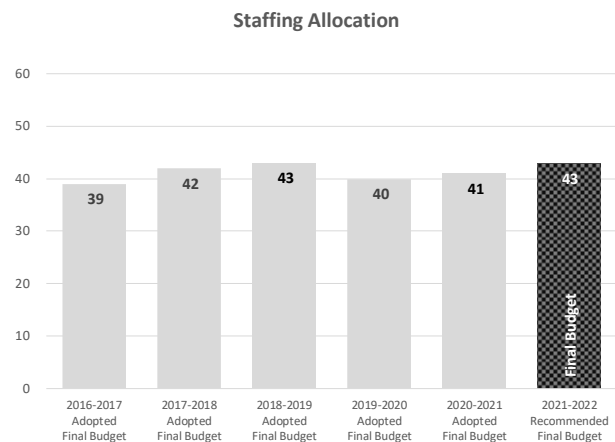
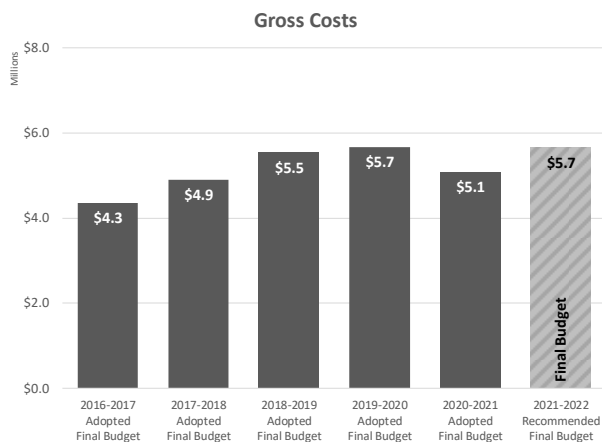
The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Enterprise Resource Planning	\$ 749,711	\$ 721,700
Auditor-Controller Total	\$ 749,711	\$ 721,700

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 43 positions, an increase of two positions over the 2020-2021 Adopted Final Budget.

Five-Year Historical Budget Trends



The recommended Final Budget of \$5.7 million represents an increase of \$576,987 or 11.8% compared to the Fiscal Year 2020-2021 Adopted Final Budget. The five-year average growth of 6.2% is attributed to normal cost-of-doing business increases.

The recommended Final Budget includes a staffing allocation of 43 positions, an increase of two positions compared to the 2020-2021 Adopted Final Budget allocation count. Staffing has increased in total by four positions over the past five years to support department operations and the Enterprise Resource Planning Project.

Key Challenges and Opportunities

Staffing Vacancies – Department-wide staffing challenges continue with leaves, vacancies and a limited pool of trained and experienced candidates to fill behind.

Enterprise Resource Planning Project - The Department continues to lead the Countywide Enterprise Resource Planning Project, the enterprise-wide management of business processes through software and technology. The review of the current financial management system and County business needs was completed. The Board of Supervisors has approved purchase of Oracle Cloud licensing and the ERP team is engaged in the RFP process to select a System Integrator to assist County staff in migration to the Cloud in 2022-2023.

Emergency Funding Claiming - During this COVID-19 pandemic, the Auditor-Controller Department continues to serve as the lead County agency for all Federal Emergency Management Agency (FEMA) and Coronavirus Aid Relief and Economic Security (CARES) claiming as well as other Federal and State relief funds that come available. The Auditor-Controller is the liaison between departments and Federal agencies and staff is responsible for disseminating information and training department staff on the claiming process.

Budgets Contained within the Department

Auditor-Controller (General Fund)

Funds duties and responsibilities of the Auditor-Controller, including activities for administration, general ledger, internal audit, payroll, and property tax allocation

Enterprise Resource Planning (Internal Service Fund)

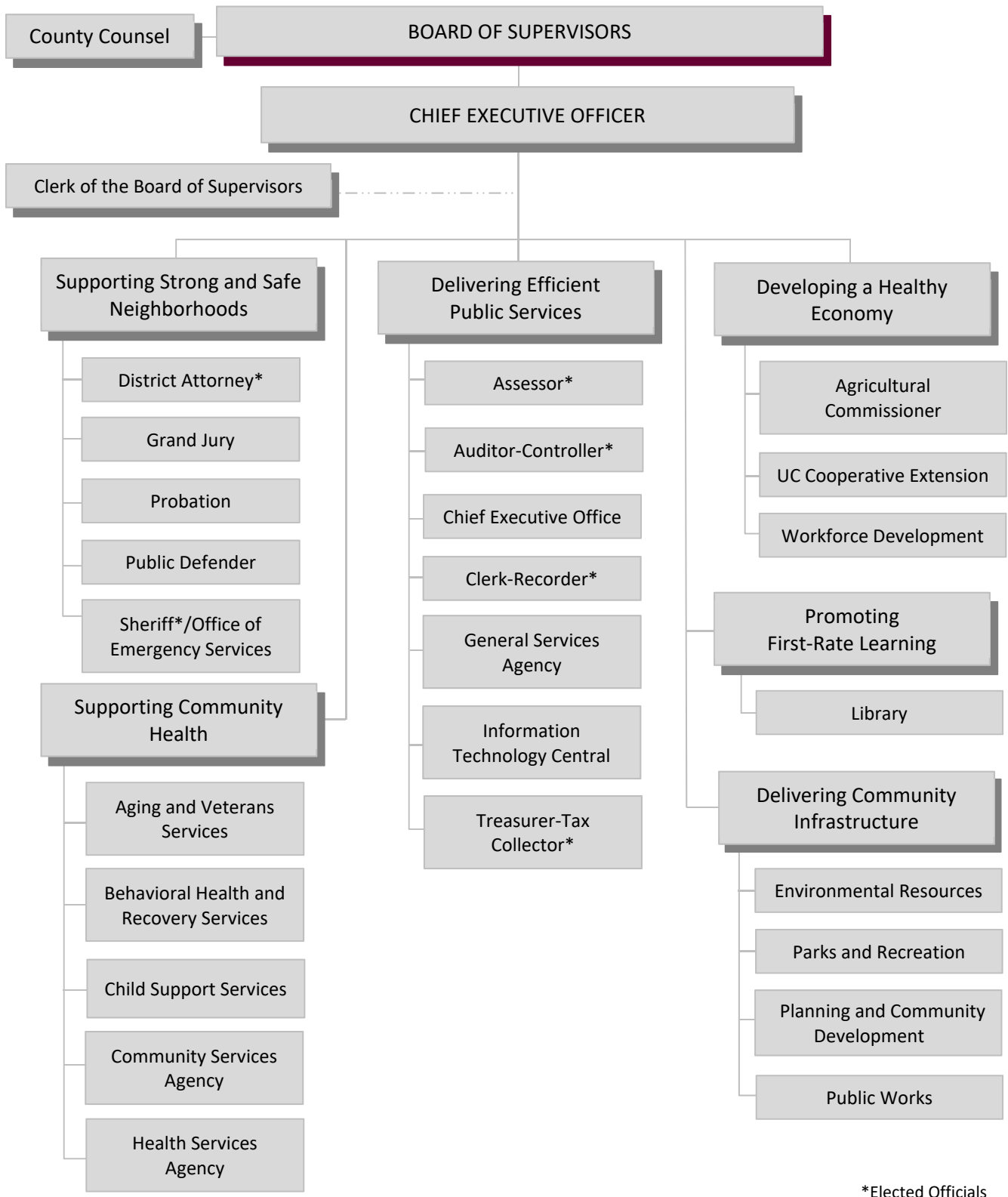
Funds duties and responsibilities of the Enterprise Resource Planning project, including contracts for consultants and administration.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Auditor-Controller						
0100 0013000 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$141,861	\$169,914	\$162,000	\$162,000	\$162,000	\$0
Intergovernmental Revenue	\$68,120	\$303,458	\$0	\$0	\$0	\$0
Charges for Service	\$2,804,352	\$2,780,896	\$3,096,284	\$3,289,178	\$3,289,178	\$0
Miscellaneous Revenue	\$146,279	\$107,594	\$156,400	\$161,080	\$161,080	\$0
Other Financing Sources	\$0	\$24,900	\$0	\$0	\$0	\$0
Total Revenue	\$3,160,612	\$3,386,762	\$3,414,684	\$3,612,258	\$3,612,258	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,160,612	\$3,386,762	\$3,414,684	\$3,612,258	\$3,612,258	\$0
Salaries and Benefits	\$4,194,984	\$4,302,161	\$4,430,310	\$4,712,169	\$4,855,885	\$143,716
Services and Supplies	\$87,695	\$161,996	\$132,233	\$138,370	\$138,370	\$0
Other Charges	\$344,010	\$319,415	\$328,398	\$348,106	\$348,106	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$60	\$15	\$200	\$200	\$200	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,626,749	\$4,783,587	\$4,891,141	\$5,198,845	\$5,342,561	\$143,716
General Fund Contribution	\$1,466,137	\$1,396,825	\$1,476,457	\$1,586,587	\$1,730,303	\$143,716
Total Allocated Positions	-	-	40	41	41	0

Auditor-Controller - Enterprise Resource Planning						
5401 0013240 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	(\$328,145)	(\$421,565)	\$185,337	\$103,720	\$134,325	\$30,605
Total Funding Sources	(\$328,145)	(\$421,565)	\$185,337	\$103,720	\$134,325	\$30,605
Salaries and Benefits	\$27,957	\$148,986	\$90,143	\$271,229	\$301,028	\$29,799
Services and Supplies	\$201	\$56,634	\$95,124	\$9,000	\$1,000	(\$8,000)
Other Charges	\$27	\$2,815	\$70	\$70	\$8,876	\$8,806
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$28,185	\$208,435	\$185,337	\$280,299	\$310,904	\$30,605
General Fund Contribution	\$356,330	\$630,000	\$0	\$176,579	\$176,579	\$0
Total Allocated Positions	-	-	1	2	2	0



*Elected Officials

1010 10th Street, Suite 6500, Modesto CA 95354 Tel: (209) 525-4494
www.stancounty.com/board/

Board of Supervisors

	FY 2020-2021 Adopted Final Budget	FY 2021-2022 Recommended Final Budget
Budget Summary:		
Total Revenue	\$65,370	\$66,558
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$1,559,955	\$1,993,619
General Fund Contributions	\$1,494,585	\$1,927,061
% Funded by General Fund	95.8%	96.7%
Total Allocated Positions	10	10

Department Services and Programs

The Board of Supervisors provides a variety of governing, administrative, and legislative functions and determines the overall policy direction for Stanislaus County government. The Board of Supervisors' legislative and administrative duties and responsibilities include adopting ordinances on a wide range of subjects, adopting resolutions for the purpose of setting policy and providing for its administration, adopting an annual budget, and holding public hearings on a variety of matters such as zoning in the unincorporated area of the County. Additionally, the Board is responsible for the effective management of County government. The Board is assisted in meeting its administrative responsibilities by the Chief Executive Officer who is delegated broad budgetary responsibility, including the recommendation of an annual budget to the Board, the control and monitoring of budget expenditures, and oversight of the general day-to-day business functions of the County.

The Board of Supervisors is committed to providing excellent community services, charging the countywide organization to effectively manage public resources, encouraging thoughtful innovation, and continuously improving business efficiencies.

The Board of Supervisors defines success through outcomes developed for each of the following core priorities, supported by the activities, programs, and services provided by each and every County department:

- *Supporting strong and safe neighborhoods for individuals and families to thrive;*
- *Supporting community health, including physical, mental, emotional, and spiritual health;*
- *Developing a healthy economy, building upon our strong agricultural foundation;*
- *Promoting first-rate learning opportunities for all residents in support of community and individual prosperity; and*
- *Delivering efficient public services and community infrastructure to benefit our residents and businesses.*

The County is divided into five supervisorial districts and each Supervisor is elected within his or her own district. Regular public Board meetings are held most Tuesdays at 9:00 a.m., with the exception of the third Tuesday of the month when the meetings are held at 6:30 p.m. Public meetings are broadcast live on local cable channels, on [YouTube](#), as well as the Board of Supervisors' [website](#).

Board of Supervisors Priority Area



The Board of Supervisors supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>
Mission Statement	Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost effective manner

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following table identifies five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions along with a comparison of prior year actuals to the prior year Legal Budget.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
Board of Supervisors							
0100 0014100 General Fund							
Total Revenue	\$62,691	\$64,622	\$63,752	\$63,302	\$65,642	\$65,370	100.42%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$1,055,526	\$1,158,023	\$1,262,312	\$1,372,524	\$1,295,375	\$1,580,855	81.94%
Net County Cost	\$992,835	\$1,093,401	\$1,198,560	\$1,309,222	\$1,229,733	\$1,515,485	81.14%

Revenue increased approximately 3.7% from the previous fiscal year. Costs decreased 5.6% during the last fiscal year due to a temporary District 4 Supervisor vacancy, Field Representative vacancies, and less travel expenses due to COVID-19.

Department Summary

Board of Supervisors						
	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	FY 2021-2022	Change
	Actual	Actual	Final Budget	Proposed Budget	Final Budget	Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$63,302	\$65,370	\$65,370	\$66,558	\$66,558	\$0
Miscellaneous Revenue	\$0	\$272	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$63,302	\$65,642	\$65,370	\$66,558	\$66,558	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$63,302	\$65,642	\$65,370	\$66,558	\$66,558	\$0
Salaries and Benefits	\$1,155,590	\$1,046,125	\$1,331,355	\$1,475,633	\$1,756,790	\$281,157
Services and Supplies	\$128,598	\$152,965	\$127,500	\$129,932	\$129,932	\$0
Other Charges	\$88,321	\$96,285	\$101,100	\$106,897	\$106,897	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$15	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,372,524	\$1,295,375	\$1,559,955	\$1,712,462	\$1,993,619	\$281,157
General Fund Contribution	\$1,309,222	\$1,229,733	\$1,494,585	\$1,645,904	\$1,927,061	\$281,157
Total Allocated Positions	-	-	10	10	10	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$1.7 million, estimated revenue of \$66,558, and \$1.6 million in Net County Cost.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for the 2021-2022 Proposed Budget.

Staffing Allocation

The 2021-2022 Proposed Budget includes an estimated staffing level of 10 positions, consistent with the 2020-2021 Adopted Final Budget allocation. The Proposed Budget does not include any additional staffing adjustments.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$2 million, funded by \$66,558 in estimated revenue, and \$1.9 million in Net County Cost. This is an increase of \$281,157 over the 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

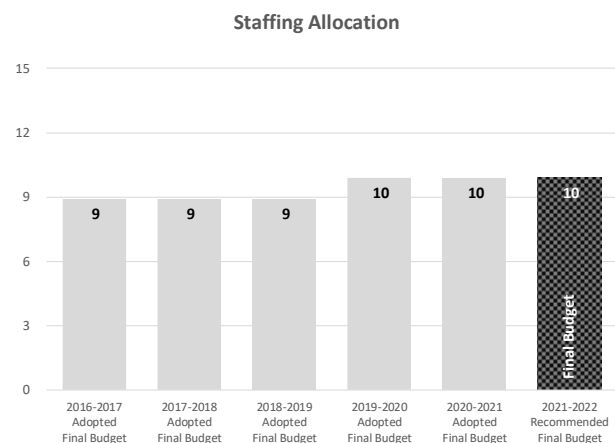
Board of Supervisors – A technical adjustment of \$281,157 is being recommended in carryover savings. This budget supports salaries and benefits for members of the Board of Supervisors and field representatives; carryover savings will address any fluctuations in cost plan charges and position the Board budget to end the year in a positive position.

Recommendation: It is recommended to increase appropriations by \$281,157 in Performance Visioning Carryover Savings.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 10 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Budget Trends



The recommended Final Budget of \$2 million represents an increase of \$433,664 or 28% from the 2020-2021 Adopted Final Budget to support cost-of-doing business increases and from carryover savings.

The recommended Final Budget includes a staffing allocation of 10 positions, the same number of positions as the 2020-2021 Adopted Final Budget allocation count. The increase in staffing effective 2019-2020 forward is to support department operations.

Budget Contained within the Department

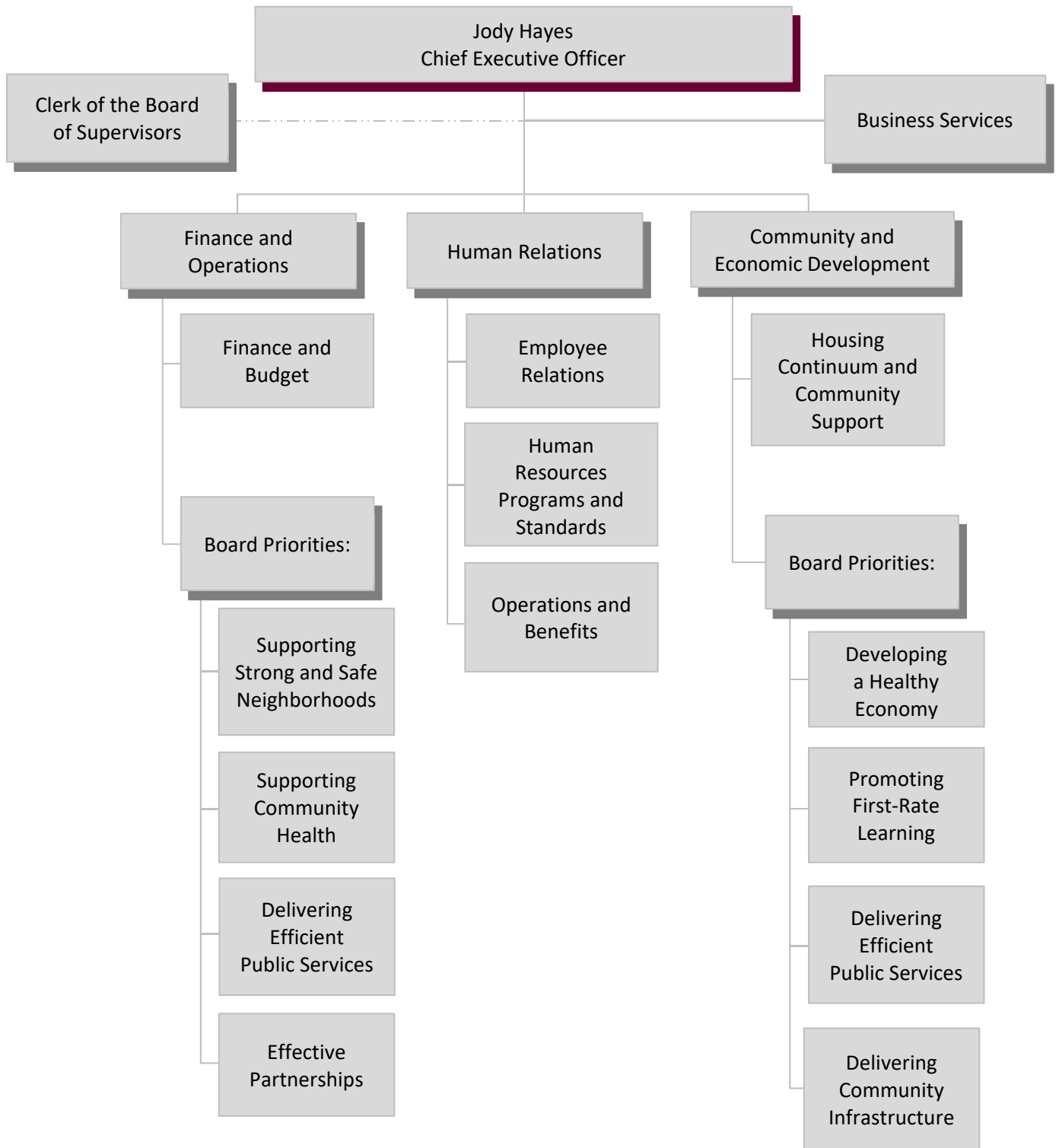
Board of Supervisors (General Fund)

Funds staff and administration functions in support of the Board of Supervisors of Stanislaus County, the governing board responsible for setting County policy and approving the annual County budget which funds all County departments.

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

Board of Supervisors						
0100 0014100 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$63,302	\$65,370	\$65,370	\$66,558	\$66,558	\$0
Miscellaneous Revenue	\$0	\$272	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$63,302	\$65,642	\$65,370	\$66,558	\$66,558	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$63,302	\$65,642	\$65,370	\$66,558	\$66,558	\$0
Salaries and Benefits	\$1,155,590	\$1,046,125	\$1,331,355	\$1,475,633	\$1,756,790	\$281,157
Services and Supplies	\$128,598	\$152,965	\$127,500	\$129,932	\$129,932	\$0
Other Charges	\$88,321	\$96,285	\$101,100	\$106,897	\$106,897	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$15	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,372,524	\$1,295,375	\$1,559,955	\$1,712,462	\$1,993,619	\$281,157
General Fund Contribution	\$1,309,222	\$1,229,733	\$1,494,585	\$1,645,904	\$1,927,061	\$281,157
Total Allocated Positions	-	-	10	10	10	0



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Chief Executive Office

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$3,143,144	\$3,299,098
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$8,059,773	\$8,971,703
General Fund Contributions	\$4,916,629	\$5,672,605
% Funded by General Fund	61.0%	63.2%
Total Allocated Positions	36	37

Department Services and Programs

The Chief Executive Office (CEO) provides for the overall leadership and organizational management of County government, pursuant to Board of Supervisors’ policy and the adopted budget. Specifically, the office oversees the management of County resources; provides for long-range financial, facility, and organizational planning; ensures that County departments are producing services and results in accordance with the Board’s goals, priorities, policies, budgets, and legal mandates; and improves management, processes, and business procedures to guarantee the most effective use of County resources, facilities, and equipment.

Several divisions exist within the Chief Executive Office to provide a variety of services to County departments and the community, including support provided through the **Clerk of the Board of Supervisors**. The Clerk of the Board of Supervisors clerks all Board of Supervisors’ meetings; maintains records and indexes; prepares the Board meeting agendas; provides administrative support to the Board; maintains the records of the Assessment Appeals Board and over 104 boards and commissions, committees, and special districts; maintains the County Code; preserves over 80 Conflict of Interest Codes; serves as Filing Official for Statements of Economic Interest; conducts bid openings for County capital building and road projects; and processes all claims against the County. The division’s staff is committed to accurate record keeping, courteous service, and pride in the performance of duties.

The **Business Services** area of the Chief Executive Office ensures the appropriate distribution of assignments and ensures timely and efficient

services are provided to County departments, community agencies, and the general public.

The Chief Executive Office contains multiple divisions and oversees **County Operations** to effectively and efficiently meet the needs of the County at large. The primary functions contained within the department include **Finance and Operations, Human Relations, and Community and Economic Development**.

County Operations provides overall administration for the functionality of operations within the Department, ensuring the appropriate distribution of assignments and provision of services to County departments, community agencies, and the general public.

County Capital Projects Fund budgets for the Courthouse Construction Fund and Criminal Justice Facilities Fund along with the County Operations budgets of County Court Funding, Department of Justice Drug and Alcohol, DNA Identification Fund Prop 69, and Stanislaus Family Justice Center can be found within the *Supporting Strong and Safe Neighborhoods* section.

County Operations budgets for Focus on Prevention, Cannabis, Crows Landing, and several support budgets can be found within the *Delivering Efficient Public Services* section.

The **Finance and Operations** division provides fiscal oversight for the entire County. Finance and budget staff work with departments to develop the annual budget, provide guidance on fiscal policy, track revenue and expenditures to ensure fiscal responsibility, develop budget direction for

departments through instructional trainings and workshops, and brief the Board of Supervisors on all financial and budgetary issues. In addition, Finance and Operations staff provide fiscal and contract management for the Employee Benefits programs contained in the Human Relations Division.

Formerly part of the Risk Management Division, the staff supporting the Liability and Claims function are now part of the Finance and Operations team. The management and reporting of the County's claims are coupled with the fiscal oversight for these programs, which represent general and professional liability coverage, property, fiduciary, and related insurances.

The **Human Relations** (HR) division serves as the definitive leader on Countywide personnel management. The HR budget can be found within the *Delivering Efficient Public Services* section.

Community and Economic Development is tasked with the development of land inventory for job creation; fee and incentives program development and maintenance; various interfaces with City partners on sphere modifications, annexations, and master agreements; and regional tourism facilitation. Activities performed by this division include outreach projects aimed at improving the

image and perception of local communities. The division also manages the Stanislaus County Employee Mentor Program, developed in 1999 to address the County's high dropout rate, one of the highest in the State of California at that time, and serves as a community-driven solution to combat the potential barriers to success and learning caused by either low self-esteem, a lack of positive role models, disengagement, or a primary language other than English. The Strong Communities division's overriding mission is to create new jobs for a thriving community and provide critical services to the residents of Stanislaus County.

Budget and staffing information for the various Chief Executive Office and County Operations budgets can be found in the following Board of Supervisors' priority sections:

- *Supporting Strong and Safe Neighborhoods*
 - County Capital Projects Fund
 - County Operations
- *Developing a Healthy Economy*
 - Economic Development Bank
- *Delivering Efficient Public Services*
 - Chief Executive Office
 - CEO – Human Relations

Board of Supervisors Priority Area



The Chief Executive Office supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>	
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Customer Experience	Strong financial capacity to ensure sustainability of operations, balancing service delivery with healthy reserves
Two-Year Objectives	<i>Align</i> and implement the community and County organizational structure to carry out the Focus on Prevention work plan, inclusive of annual outcome reporting on key priority areas	
	<i>Lead</i> the community stakeholder process in developing, recommending, and implementing the Redistricting Plan for the County upon completion of the final 2020 Census	
	<i>Implement</i> the new Vision, Mission, Values in the County organization, adopt any operational changes needed to embed these principles in the County culture, and communicate the changes and outcomes to the community	
	<i>Partner</i> with the Auditor-Controller and IT Central to design and implement Oracle Cloud Financials with new budget modules, effective Fiscal Year 2022-2023	
	<i>Develop</i> and execute a new city/County property tax sharing agreement that incentivizes partnership on regional housing strategies and solutions	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Chief Executive Office - Operations and Services							
0100 0015000 General Fund							
Total Revenue	\$2,604,046	\$3,385,963	\$4,298,725	\$3,857,254	\$4,444,929	\$3,253,144	136.63%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$6,812,571	\$7,992,714	\$10,057,451	\$10,692,844	\$7,526,241	\$8,703,283	86.48%
Net County Cost	\$4,208,525	\$4,606,751	\$5,758,726	\$6,835,590	\$3,081,312	\$5,450,139	56.54%

Costs increased steadily from Fiscal Year 2016-2017 to 2019-2020, in the chart on the previous page, consistent with increasing costs related to salaries, benefits, supplies, and overhead. Costs decreased in Fiscal Year 2020-2021 which can mainly be attributed to salary savings due to vacancies. Revenue is primarily derived from charges for services through the County's cost allocation plan and has increased consistent with costs over the first three years in the chart on the previous page. The revenue decrease in Fiscal Year 2019-2020 and the revenue increase in Fiscal Year 2020-2021 is related to timing of reimbursements of costs related to the COVID-19 pandemic.

Department Summary

Chief Executive Office						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$190,000	\$195,700	\$0	(\$195,700)
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$15,609	\$1,253,523	\$50,000	\$0	\$116,405	\$116,405
Charges for Service	\$3,839,145	\$3,119,032	\$2,903,144	\$2,978,315	\$3,182,693	\$204,378
Miscellaneous Revenue	\$2,500	\$7,282	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$65,092	\$0	\$0	\$0	\$0
Total Revenue	\$3,857,254	\$4,444,929	\$3,143,144	\$3,174,015	\$3,299,098	\$125,083
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,857,254	\$4,444,929	\$3,143,144	\$3,174,015	\$3,299,098	\$125,083
Salaries and Benefits	\$8,077,564	\$5,570,904	\$5,939,187	\$6,149,592	\$6,954,533	\$804,941
Services and Supplies	\$2,058,033	\$1,284,464	\$1,655,994	\$1,361,606	\$1,501,525	\$139,919
Other Charges	\$557,015	\$520,447	\$464,592	\$493,878	\$515,645	\$21,767
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$150,000	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$232	\$426	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,692,844	\$7,526,241	\$8,059,773	\$8,005,076	\$8,971,703	\$966,627
General Fund Contribution	\$6,835,590	\$3,081,312	\$4,916,629	\$4,831,061	\$5,672,605	\$841,544
Total Allocated Positions	-	-	36	35	37	2

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$8 million, funded by \$3.2 million in estimated revenue and \$4.8 million in Net County Cost.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 35 positions, a decrease of one position from the 2020-2021 Adopted Final Budget allocation. The Reorganization and Staffing plan for the General Services Agency, approved by the Board of Supervisors March 2, 2021 (BOS 2021-0081) included the transfer in of one Manager I position from the Chief Executive Office. The Proposed budget does not include any additional staffing adjustments.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$9 million, funded by \$3.3 million in estimated revenue, and \$5.7 million in Net County Cost. This is an increase of \$966,627 from 2021-2022 Adopted Proposed Budget. This is primarily due to Performance Visioning Carryover Savings.

Adjustments to Final Budget by Legal Budget Unit (LBU)

Operations and Services – An increase of \$137,933 in appropriations, with an increase of \$164,848 in estimated revenue, and a decrease of \$26,855 in Net County Cost is recommended to support the addition of three new positions in the Chief Executive Office budget unit, and the transfer of one position out to the CEO-Human Relations budget unit. See staffing recommendation below for additional information.

An increase of \$100,000 in appropriations and an equal amount of Net County Cost is recommended to support a joint project with the City of Modesto to add closed captioning to the shared Board chamber space in compliance with the Americans with Disabilities Act.

Increased contract costs for legislative advocacy are recommended at Final Budget, which will be supported with the use of anticipated salary savings. This results in a decrease of \$39,765 in estimated revenue and an increase of \$39,765 in Net County Costs.

A technical adjustment to transfer of year-one savings into year two as part of the Performance Visioning Carryover Savings (PVCS) program is recommended, which increases the appropriations by \$728,634. The PVCS will be dedicated to support year two operations in support of the Department's strategic initiatives.

Recommendation: It is recommended to increase appropriations by \$966,627, with a \$125,083 increase in estimated revenue, and a \$841,544, increase in Net County Cost.

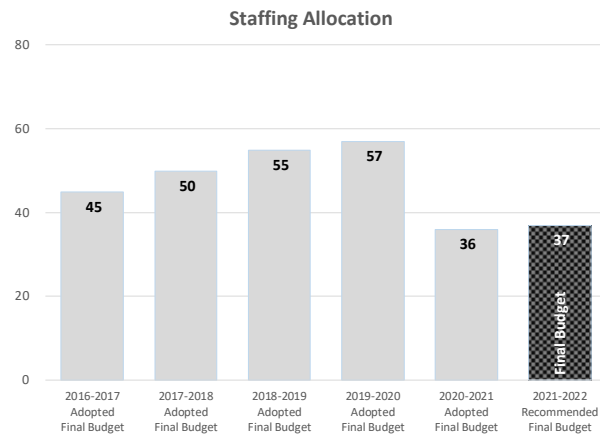
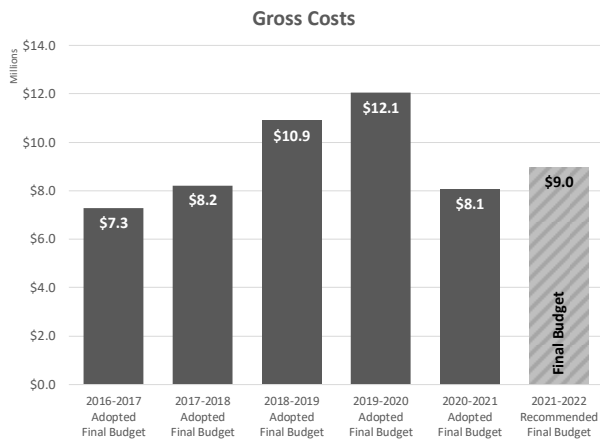
Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 37 positions, an increase of one position from the 2020-2021 Adopted Final Budget allocation, but an increase of two positions above the 2021-2022 Adopted Proposed Budget.

Staffing Recommendation: It is recommended to add one block-budgeted Manager I/II/III position to assist with the American Rescue Plan Act (ARPA) - State and Local Fiscal Recovery Funds workload. It is also recommended to add two Confidential Assistant IV positions, one to support the Cannabis Program and Community/Economic Development Team, and one to support the Finance and Budget Teams.

In addition, it is recommended to transfer one vacant Deputy Executive Officer position to CEO-Human Relations to support a Centralized Model design for Human Relations.

Five-Year Historical Trends



The recommended Final Budget of \$9 million represents an increase of \$911,930 or 11.3% compared to Fiscal Year 2020-2021 Adopted Final Budget. Fiscal Year 2020-2021 included \$3.7 million decrease to accommodate the transfer of functions and staff from the CEO budget to the CEO-Human Relations and GSA-Administration budgets. During the three years prior to 2020-2021, the Department averaged 18.8% growth, which can largely be attributed to the cost of doing business and support for new county initiatives.

The recommended Final Budget includes a staffing allocation of 37 positions, an increase of one position compared to the 2020-2021 Adopted Final Budget allocation count. Staffing increased by 12 positions between 2016-2017 and 2019-2020 to support new county initiatives and increased demand on the Department. Staffing decrease by 21 positions between 2019-2020 and 2020-2021 due to the transfer of functions and staff among CEO and GSA budgets. Overall, staffing decreased by 8 positions over the past five years.

Key Challenges and Opportunities

Pandemic Impacts - COVID-19 pandemic impacts to Stanislaus County continue to challenge the community and the organization in customer needs, operational capacity, and finances. Working closely with the Board of Supervisors, the CEO will focus on policy direction as the County navigates a return to normalcy, while providing financial support and guidance to County departments to maintain maximum service to the public and managing the financial integrity and sustainability of the General Fund.

Enterprise Resource Planning Project - In partnership with the Auditor-Controller, Information Technology Central, and consulting support provided by the Government Finance Officers Association (GFOA), the CEO staff continue work on the Enterprise-wide Resource Planning (ERP) project. During Fiscal Year 2021-2022, a Systems Integrator will be providing support in movement of the Oracle Financial Management System to the cloud. Goals of the project include improved system security, increased efficiency in business operations/practices, and reduction of duplicate/manual work and shadow systems.

Redistricting - With support from County Counsel, the CEO is using the 2020 Census data to ensure distribution of services, resources, and representation throughout Stanislaus County. Specifically, a review of the population demographics associated with Board of Supervisors’ individual districts will be completed and any necessary redistricting changes will be implemented. It is anticipated that this will be completed before November 2021 in keeping with Federal and State law, unless an extension is provided due to the challenges and delays experienced in completing the Nation-wide Census count.

Initiative - Focus on Prevention remains a high priority for the Board of Supervisors and the CEO will continue to invest leadership support and staff time to this important initiative. In the upcoming year, the work will shift to communications and outcomes reporting, leadership development, advocacy alignment of all sectors and systems to strengthen relationships that support community-wide well-being. The CEO will actively participate in the Stewardship Council, providing infrastructure support to their work and vision of making Stanislaus County a community of choice where people choose to live, work and thrive.

Budgets Contained within the Department

Operations and Services (includes Clerk of the Board and Economic Development) (General Fund)

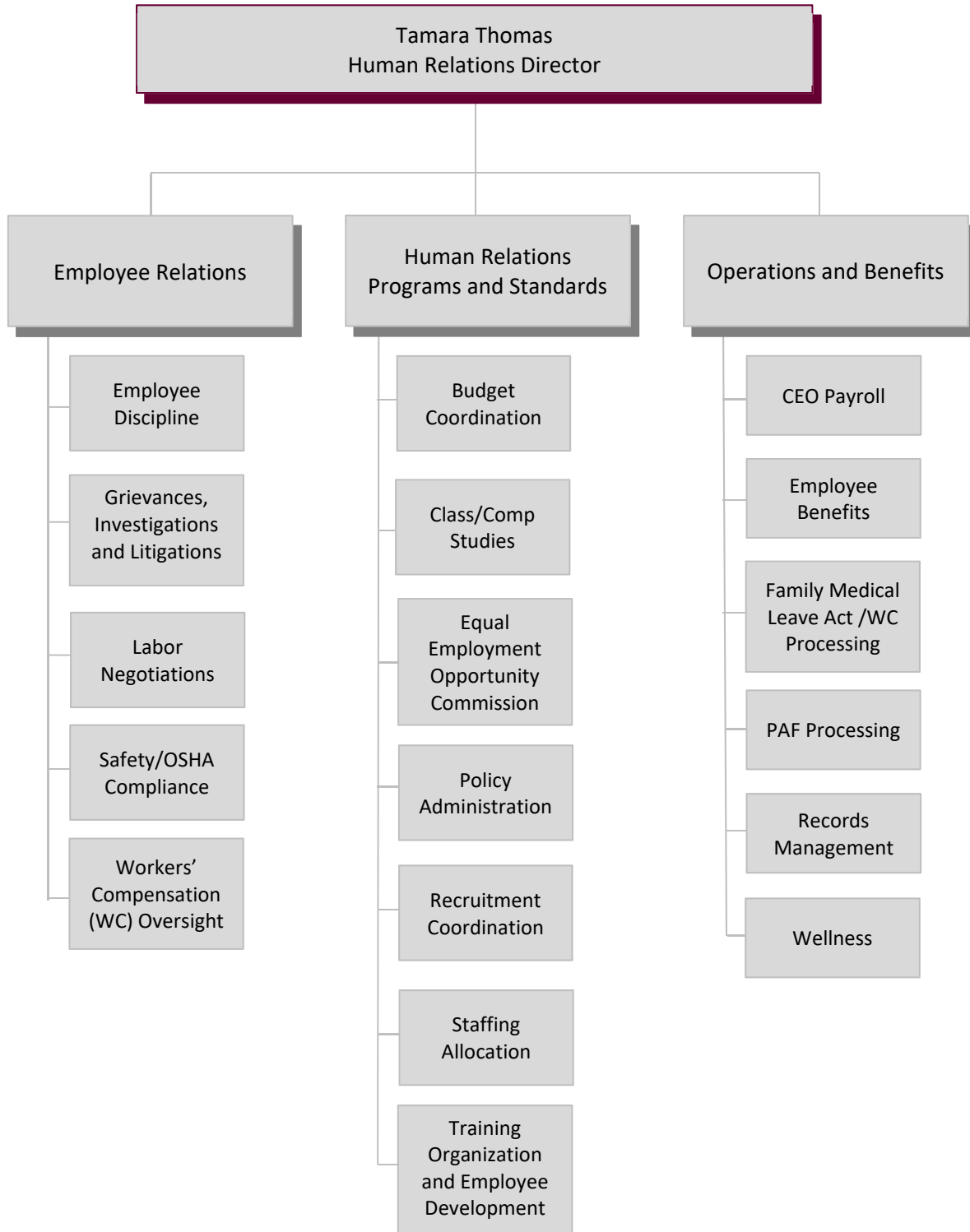
Funds the operation, overall leadership, and effective management of County government, maintaining responsibility for finance, budget, debt management, departmental relations, public information, legislative and departmental training functions, Clerk of the Board services, leadership development, business improvement, economic and community development, and organization performance for the County at large

Human Relations (budget located separately within *Delivering Efficient Public Services*)

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

Chief Executive Office - Operations and Services						
0100 0015000 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$190,000	\$195,700	\$0	(\$195,700)
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$15,609	\$1,253,523	\$50,000	\$0	\$116,405	\$116,405
Charges for Service	\$3,839,145	\$3,119,032	\$2,903,144	\$2,978,315	\$3,182,693	\$204,378
Miscellaneous Revenue	\$2,500	\$7,282	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$65,092	\$0	\$0	\$0	\$0
Total Revenue	\$3,857,254	\$4,444,929	\$3,143,144	\$3,174,015	\$3,299,098	\$125,083
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,857,254	\$4,444,929	\$3,143,144	\$3,174,015	\$3,299,098	\$125,083
Salaries and Benefits	\$8,077,564	\$5,570,904	\$5,939,187	\$6,149,592	\$6,954,533	\$804,941
Services and Supplies	\$2,058,033	\$1,284,464	\$1,655,994	\$1,361,606	\$1,501,525	\$139,919
Other Charges	\$557,015	\$520,447	\$464,592	\$493,878	\$515,645	\$21,767
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$150,000	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$232	\$426	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,692,844	\$7,526,241	\$8,059,773	\$8,005,076	\$8,971,703	\$966,627
General Fund Contribution	\$6,835,590	\$3,081,312	\$4,916,629	\$4,831,061	\$5,672,605	\$841,544
Total Allocated Positions	-	-	36	35	37	2



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Chief Executive Office – Human Relations

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$82,500,980	\$83,939,820
Use of Fund Balance/ Retained Earnings	\$185,055	(\$2,294)
Gross Costs	\$84,405,976	\$85,921,796
General Fund Contributions	\$1,719,941	\$1,984,270
% Funded by General Fund	2.0%	2.3%
Total Allocated Positions	25	31

Department Services and Programs

The CEO – Human Relations (HR) division serves as the definitive leader on Countywide personnel management. Through HR programs and models, the division develops standards that comply with best practice hiring guidelines and provides policy direction to all departments. The HR division contains eight budgets and three functional areas including Employee Relations (workers’ compensation), Human Relations Programs and Standards, and Operations and Benefits (deferred compensation, medical, dental, vision, other employee benefits/life, and unemployment insurance). Responsibilities for the division are contained in one General Fund and seven Internal Service Fund budgets. The HR division General Fund budget contains all allocated positions and costs related to staffing the HR programs. These costs are then billed to County departments through the cost allocation plan (CAP) and to HR self-insurance funds with County General funds making up the balance.

Employee Relations provides oversight of employee disciplines, handles relations with employee labor organizations, negotiations with employee labor organizations on behalf of the Board of Supervisors, conducts investigations related to violations of County policies, oversees the Countywide safety program and provides for a self-insured Workers’ Compensation program for County employees who have sustained an injury or illness in the course of their employment. The Occupational Safety and Health Administration (OSHA) incident rate for Stanislaus County, which is considerably lower than the incident rates for comparable local governments in California, is an indicator of the ongoing efforts of the County’s safety program in controlling the severity and frequency of work-related injuries. The team also provides the County safety program to

assist County departments to ensure staff tasks and business processes comply with Cal/OSHA regulations. Stanislaus County has current contracts in place with eight (8) employee labor organizations. Four (4) additional unions are in ongoing negotiations with the County where Memorandums of Understanding contracts expired in fiscal year 2020-2021. In addition, the County will begin health negotiations with 10 employee labor organizations for a health agreement in late summer/early fall 2021. All labor organizations except for two signed a one-year extension of the current health agreement which will expire December 31, 2021. Stanislaus Sworn Deputies Association and California Nurses Association signed a two-year extension, which will expire December 31, 2022. The team also reviews employee disciplines Countywide to ensure consistency across the County departments and assists counsel with any disciplinary hearings and/or disciplinary arbitration.

Human Relations Programs and Standards provides policy administration and support; County recruitment oversight and support; performs classification, compensation and organizational studies; coordinates and provides staffing position recommendations for the budget; and provides training and organizational development on a multitude of personnel and employee development topics to all County departments to maintain sustainable staffing levels and educated personnel across the County such that services and programs are provided in the most efficient and effective way possible. This division works in conjunction with County Counsel as employment law changes frequently and personnel policies must be evaluated and amended to ensure compliance with the new laws.

Operations and Benefits provides medical, dental, vision, and life insurance to approximately 4,200 participants, including full-time County employees, COBRA participants, and their families. Additionally, the medical program is offered to pre-Medicare (under age 65) retirees. Unemployment Insurance is provided to approximately 4,700 County employees, including part-time and seasonal employees. The medical, dental, vision, and unemployment insurance programs are self-funded, meaning that claims are paid on a fee-for-service basis and rates are established based on underwriting for the programs. A Wellness Program provides employees

with tools and opportunities to develop healthy habits and life balance. The unit is responsible for processing medical leaves of absences, including those related to the Family Medical Leave Act (FMLA) and Workers’ Compensation, and a return to work program to allow injured employees to perform modified tasks and/or work schedules. The unit also completes all data entry for personnel actions for all full-time and part-time employees, including hires, terminations, promotions, step increases, and performance evaluations as well as mass salary updates.

Board of Supervisors Priority Area



The CEO – Human Relations Division supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>	
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors’ priorities, and support County departments in achieving their missions	
	To create an environment that attracts, cultivates, and retains a world-class workforce	
Two-Year Strategies	Strategies are defined in the Department’s two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Customer Experience	OSHA Incident Rate
Two-Year Objectives	<i>Lead</i> the organization with real-time HR and safety directions, training, and support while developing forms, materials, and resources for guidance throughout the pandemic emergency response and thereafter	
	<i>Develop</i> a workforce development program for Countywide senior leadership succession planning to ensure stability and sustainability of critical operations and services	
	<i>Develop</i> and implement a comprehensive recruitment and retention plan that ensures continuity of quality services and reduces the Countywide vacancy rate	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Chief Executive Office - Human Relations							
0100 0015600 General Fund							
Total Revenue	\$1,441,556	\$1,404,438	\$1,445,194	\$1,648,535	\$2,430,906	\$3,008,479	80.80%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$1,786,968	\$1,702,414	\$1,755,991	\$2,038,768	\$4,506,298	\$4,942,079	91.18%
Net County Cost	\$345,412	\$297,976	\$310,797	\$390,233	\$2,075,392	\$1,933,600	107.33%

The Department's growth over the previous five years can be attributed to the cost of doing business. In Fiscal Year 2020-2021 costs were transferred from the Chief Executive Office Operations and Services budget to blend the Human Relations staff and functions with the employee benefits, disability management and safety staff functions. Two new full-time positions were added in Fiscal Year 2020-2021. Staffing increased in total by 15 over the past five years primarily due to the blending of CEO-Human Resources and the former CEO-Risk Management to form CEO-Human Relations to better align staff and workload within functional units.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Chief Executive Office - Deferred Compensation							
5094 0018094 Internal Service Fund							
Total Revenue	\$0	\$0	\$0	\$0	\$154,187	\$87,000	177.23%
Use of Fund Balance	\$0	\$0	\$0	\$0	(\$68,526)	\$33,625	-203.79%
Gross Costs	\$0	\$0	\$0	\$0	\$85,661	\$120,625	71.01%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

In Fiscal Year 2020-2021, a new fund was set up exclusively for the Deferred Compensation program previously included in the Other Employee Benefits fund. The decrease in gross costs compared to budget are attributed to costs not materializing due to the COVID pandemic. Actual receipts from Nationwide for fees collected from participants came in higher than anticipated.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Chief Executive Office - Dental Self-Insurance							
5101 0018101 Internal Service Fund							
Total Revenue	\$4,082,122	\$4,350,204	\$3,782,416	\$4,165,990	\$3,802,343	\$3,805,000	99.93%
Use of Fund Balance	(\$29,332)	(\$180,079)	\$372,863	(\$664,019)	\$353,863	\$541,895	65.30%
Gross Costs	\$4,052,790	\$4,170,125	\$4,155,279	\$3,501,971	\$4,156,206	\$4,346,895	95.61%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The State Controller's Office (SCO) guidelines suggest retained earnings should not exceed the 95% confidence level for self-insurance programs. Dental rates paid by County departments and dental plan participants were increased or lowered to cover the costs for dental claims and administration while also providing for retained

earnings levels that meet SCO guidelines. The low budget utilization for Fiscal Year 2019-2020 represents a decrease in claims for the last quarter due to the COVID-19 pandemic. Claims costs increased again in Fiscal Year 2020-2021. Dental rates were decreased in 2021 by 15% to allow the use of retained earnings, bringing the balance more in line with the amount allowed by the SCO.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
Chief Executive Office - Medical Self-Insurance							
5091 0018091 Internal Service Fund							
Total Revenue	\$57,109,971	\$58,854,134	\$60,308,906	\$57,018,968	\$61,440,268	\$66,904,100	91.83%
Use of Fund Balance	(\$2,233,732)	\$1,869,439	(\$4,900,766)	(\$3,339,244)	(\$10,891,208)	\$1,658,195	-656.81%
Gross Costs	\$54,876,239	\$60,723,573	\$55,408,140	\$53,679,724	\$50,549,060	\$68,562,295	73.73%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Actual gross costs vary from year to year based on the number of claims processed, the timing of claim payments, and the reimbursement of large claims by the stop-loss carrier. In Fiscal Year 2016-2017, revenue exceeded costs as a result of strategic cost reductions implemented in the program, which created a claims fluctuation margin for the future. In Fiscal Year 2017-2018, increased costs and the use of retained earnings is attributed to a change in third-party administrators that prompted the acceleration of claim payments to clear out existing claims inventory. Additionally, a \$1.9 million stop-loss reimbursement was received in June 2017, but the offsetting medical claim expense was not paid until July 2017, understating expenses in Fiscal Year 2016-2017 and overstating expenses in Fiscal Year 2017-2018. In Fiscal Year 2019-2020, revenue decreased due to a rate holiday that was implemented in the last quarter of the fiscal year to utilize retained earnings. At the same time, claims were reduced due to the COVID-19 pandemic, so the utilization of retained earnings was lower than anticipated. Medical rates were reduced on January 2021 to spend down some of the retained earnings while remaining well within plan requirements for sustainability of operations.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
Chief Executive Office - Other Employee Benefits							
5093 0018093 Internal Service Fund							
Total Revenue	\$281,377	\$506,703	\$535,323	\$549,798	\$149,928	\$187,650	79.90%
Use of Fund Balance	\$154,085	\$23,556	\$28,324	(\$82,074)	(\$31,020)	(\$64,650)	47.98%
Gross Costs	\$435,462	\$530,259	\$563,647	\$467,724	\$118,908	\$123,000	96.67%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

In Fiscal Year 2016-2017, the Deferred Compensation component of this fund had accumulated significant savings generated from prior years and \$200,000 was refunded out of revenue to the County’s Deferred Compensation Plan participants. The non-Deferred Compensation component contains costs and revenues for several supplemental insurances and Employee Benefits staff salaries. Changes in gross costs reflect fluctuations in staffing levels and County cost allocation plan changes. The underutilization of budget in Fiscal Year 2019-2020 is due to redirecting Employee Benefits staff salaries to other allowable programs to avoid the use of retained earnings in the non-Deferred Compensation program. In Fiscal Year 2020-2021, a new fund was set up for the Deferred Compensation program previously included in the Other Employee Benefits fund.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Chief Executive Office - Unemployment Insurance							
5071 0018071 Internal Service Fund							
Total Revenue	\$118,460	\$441,474	\$682,868	\$699,865	\$551,328	\$556,280	99.11%
Use of Fund Balance	\$476,645	\$95,822	(\$78,969)	(\$33,691)	\$401,796	\$650,000	61.81%
Gross Costs	\$595,105	\$537,296	\$603,899	\$666,174	\$953,124	\$1,206,280	79.01%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Revenue consists of a fee charged per employee, per fiscal year. Previously, the fee was reduced to \$50 per employee, per fiscal year to spend down a large portion of retained earnings that had grown to exceed SCO guidelines, bringing revenue in lower than gross costs. In Fiscal Year 2016-2017 departments also received a revenue refund of approximately \$95,000. In July 2017, the fee was increased to \$100 per employee as retained earnings had reached an acceptable level, but notable increases in the number and cost of claims had increased. In July 2018, the fee was increased again to \$150 per employee per fiscal year to restore retained earnings to a positive balance. In July 1, 2020 the rate was decreased to \$120 and there was an increase in claims due to COVID-19 closures. The number and amount of unemployment claims eligible for current and former County employees increased substantially resulting in increased use of retained earnings.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Chief Executive Office - Vision Care Insurance							
5111 0018111 Internal Service Fund							
Total Revenue	\$606,079	\$732,616	\$733,405	\$696,323	\$619,558	\$665,510	93.10%
Use of Fund Balance	\$89,574	\$11,473	(\$30,591)	(\$65,608)	\$64,587	\$70,300	91.87%
Gross Costs	\$695,653	\$744,089	\$702,814	\$630,715	\$684,145	\$735,810	92.98%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Vision care insurance revenue is based on the premium rates charged to all participants. Rates are increased or lowered to cover the gross costs for claims and administration while also providing for retained earnings that meet SCO guidelines. The trend in vision care costs is consistent with the ongoing increases to the cost of healthcare. The underutilization of budget in Fiscal Year 2019-2020 and 2020-2021 is due to a decrease in claims as a result of the COVID-19 pandemic. Vision rates for 2020 were decreased by 15% to spend down retained earnings in excess of the balance allowed by the SCO. Vision rates remained the same in 2021 to reduce the retained earnings balance, bringing it more in line with the SCO's allowed amount.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Chief Executive Office - Workers Compensation							
5081 0018081 Internal Service Fund							
Total Revenue	\$4,757,580	\$5,581,168	\$5,743,368	\$6,216,849	\$5,288,980	\$5,550,970	95.28%
Use of Fund Balance	(\$820,603)	\$1,419,406	(\$1,808,922)	(\$4,698,402)	(\$210,144)	\$0	0.00%
Gross Costs	\$3,936,977	\$7,000,574	\$3,934,446	\$1,518,447	\$5,078,836	\$5,550,970	91.49%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The trend for this program reflects the variances in actual claims activities and any settlements for costs up to \$500,000 per claim; a Workers' Compensation excess insurance policy provides reimbursement for all other allowable costs once the \$500,000 deductible has been met. Fluctuations in gross costs also include

administrative costs for staff overseeing the program, a contracted third-party administrator, insurance premiums and the Risk Management liability expense which is an accounting entry to reserve funds for future costs of existing claims in an amount determined by annual actuarial reports. Workers' Compensation revenue is made up of charges to all County departments based on the number of staff and claim history. At the beginning of the fiscal year, the amount of revenue is set to equal projected gross costs; if the cost of claims and program administration are higher than budgeted, retained earnings are used to cover excess costs.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Chief Executive Office - Deferred Compensation	\$0	\$0	\$0	\$0	\$0
Chief Executive Office - Dental Self-Insurance	\$633,820	\$663,152	\$843,231	\$470,369	\$1,134,387
Chief Executive Office - Medical Self-Insurance	\$2,252,082	\$4,485,815	\$2,542,549	\$6,568,376	\$9,378,515
Chief Executive Office - Other Employee Benefits	\$394,832	\$240,747	\$217,190	\$188,866	\$270,940
Chief Executive Office - Unemployment Insurance	\$544,352	\$67,707	(\$28,115)	\$50,854	\$84,546
Chief Executive Office - Vision Care Insurance	\$166,874	\$77,301	\$65,828	\$96,419	\$162,027
Chief Executive Office - Workers Compensation	\$725,876	\$1,546,479	\$127,074	\$1,935,995	\$6,634,396
Total Retained Earnings	\$4,717,836	\$7,081,201	\$3,767,757	\$9,310,879	\$17,664,811

*Note: Only Listed for Non-General Fund Units

Dental Self-Insurance – The trend shows steady balances for the first two fiscal years. In Fiscal Year 2017-2018, revenue exceeded costs which resulted in increased retained earnings. In Fiscal Year 2018-2019 the retained earnings balance decreased due to the planned effort to spend down the balance to a level that complies with State Controller's Office (SCO) guidelines. In the last fiscal year, the retained earnings balance increased due to the impact of the COVID-19 pandemic.

Medical Self-Insurance – A savings-generating medical plan model was implemented on January 1, 2015 due to prior years' negative retained earnings balance resulting from rates that were set too low. This strategy was successful in rebuilding the retained earnings balance until Fiscal Year 2017-2018 when retained earnings were needed due to a \$1.9 million stop-loss reimbursement received in June 2017, but the offsetting medical claim expense was not paid until July 2017, understating expenses in one fiscal year and overstating expenses in the other. Fiscal Year 2018-2019 reflects a planned contribution to retained earnings to build a claims fluctuation margin for the future. In the last fiscal year, the retained earnings balance increased due to the impact of the COVID-19 pandemic.

Other Employee Benefits – The trend shows a decrease in Fiscal Year 2016-2017 due to returning \$200,000 in excess Deferred Compensation program retained earnings to departments, offset by an increase in Non-Deferred Compensation program retained earnings. The following fiscal years show a decrease in retained earnings as a result of non-Deferred Compensation costs surpassing revenues. In the last fiscal year, the retained earnings balance increased due to decreased cap charges.

Unemployment Insurance – The trend reflects the planned reduction of retained earnings to offset department charges through Fiscal Year 2017-2018. In July 2018, the fee was increased to restore retained earnings to a positive balance, maintaining the positive balance through July 2020.

Vision Care Insurance – The trend reflects a decrease in retained earnings on July 1, 2017, as a result of the planned use of retained earnings to offset rates to a level that meets SCO guidelines. The most recent year

represents an uptick in the balance due to lower-than-anticipated claims primarily attributed to the COVID-19 pandemic.

Workers’ Compensation Insurance – The trend shows a fluctuation in retained earnings balances which reflect the fluctuation in gross costs and liability adjustments at year-end.

Department Summary

CEO - Human Relations						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,716,922	\$719,667	\$1,188,800	\$1,200,510	\$1,198,495	(\$2,015)
Intergovernmental Revenue	\$0	\$169,442	\$0	\$0	\$0	\$0
Charges for Service	\$69,146,413	\$73,154,220	\$81,219,180	\$81,932,680	\$82,581,290	\$648,610
Miscellaneous Revenue	\$132,993	\$153,528	\$93,000	\$95,550	\$160,035	\$64,485
Other Financing Sources	\$0	\$150,000	\$0	\$0	\$0	\$0
Total Revenue	\$70,996,328	\$74,346,857	\$82,500,980	\$83,228,740	\$83,939,820	\$711,080
Use of Fund Balance/Retained Earnings	(\$8,883,038)	(\$10,290,011)	\$185,055	\$139,575	(\$2,294)	(\$141,869)
Total Funding Sources	\$62,113,290	\$64,056,846	\$82,686,035	\$83,368,315	\$83,937,526	\$569,211
Salaries and Benefits	\$1,837,988	\$3,267,388	\$3,257,056	\$3,354,435	\$3,993,893	\$639,458
Services and Supplies	\$59,900,535	\$61,885,268	\$79,961,771	\$80,548,711	\$80,735,130	\$186,419
Other Charges	\$765,000	\$976,288	\$1,186,549	\$1,232,395	\$1,192,173	(\$40,222)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$3,272	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$22	\$600	\$600	\$600	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$62,503,523	\$66,132,238	\$84,405,976	\$85,136,141	\$85,921,796	\$785,655
General Fund Contribution	\$390,233	\$2,075,392	\$1,719,941	\$1,767,826	\$1,984,270	\$216,444
Total Allocated Positions	-	-	25	27	31	4

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and used a health model projector to estimate medical, vision and dental revenues based on current enrollments, 2021 projected rates and applicable escalators as needed to balance to projected expenditures.

The Spending Plan includes appropriations of \$85.1 million, funded by \$83.2 million in estimated revenue, \$139,575 in use of department fund balance, and \$1.8 million in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$14,775,446 in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for the 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 27 positions, an increase of two positions over the 2020-2021 Adopted Final Budget allocation. Included in the Fiscal Year 2020-2021 Midyear Financial Report was the addition of two Confidential Assistant III positions to support the Human Relations Division. Proposed Budget does not include any additional staffing adjustments.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$85.9 million, funded by \$83.9 million in estimated revenue, \$2,294 decrease in use of department fund balance, and \$2.0 million in Net County Cost. This is an increase of \$785,655 from the 2021-2022 Adopted Proposed Budget. This is primarily due to an increase in service levels in the CEO-Human Relations budget and various insurance premium increases to be funded by Cost Allocation Plan (CAP) charges to departments.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Human Resources – Several adjustments are recommended for this budget unit which includes the administration and operating support for the HR Division. Increased estimated revenue of \$521,390 from ISF CAP charges along with an increase in appropriations of \$737,834 for two CAIII positions added at Midyear but for which appropriations were not included in the Proposed Budget, and four positions recommended at Final Budget for centralization of the CEO-Human Relations department. This includes step increases, replacement of computers and one-time miscellaneous costs for the four positions added. A technical adjustment to increase appropriations by \$100,000 for the purchase of furniture for County Center III to be funded by CEO-Operations and Services PVCS is also recommended.

The CEO-Human Relation Executive Team proposes a strategic migration towards a centralized structure through the creation of a Departmental Support Unit to embed HR Managers in customer departments. The current decentralized structure employed by the County is no longer achieving the optimal HR outcomes for the organization. By embedding HR Managers from the CEO-HR team within customer departments, HR capital within the organization will increase in support of long-term organizational health, departments will generally receive higher quality HR management guidance, provided by specialized members of the CEO-HR team who will have more time to focus on achieving their business objectives to the benefit of the entire organization. A centralized model lends to greater consistency of application of policies and procedures along with an organization's vision, values, and initiatives across a large workforce. In contrast, a decentralized structure leads to less continuity of knowledge as individuals remain within their departmental silos, resulting in less interaction with and knowledge of a wide range of HR matters. This workforce planning effort aims to solve current succession planning efforts throughout the County focused on the HR discipline. The Phase I of the centralization proposal will take place in conjunction with the 2021-2022 Final Budget.

Unemployment Insurance - An increase of estimated revenue of \$120,055 funded by increased revenue from ISF CAP charges is recommended due to the Unemployment Insurance fee increase from \$120 to \$150. This will restore \$72,234 of the negative retained earnings in Fiscal Year 2020-2021 resulting from COVID. An increase of appropriations of \$47,821 to cover the increase in cost of unemployment claims due to CARES Act credits that offset expenditures in Fiscal Year 2020-2021 expiring in September of 2021. Claims cost is budgeted at pre-COVID levels.

Deferred Compensation – An increase of estimated revenue of \$69,635 is projected to be funded by increased receipts from Nationwide for participant fees.

Recommendation: It is recommended to increase appropriations by \$785,655, and increase estimated revenue by \$711,080, resulting in a decrease of \$141,869 in the use of departmental fund balance and an increase of \$216,444 in Net County Cost.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Deferred Compensation	\$ 279,980	\$ (69,635)
Dental Self-Insurance	\$ 776,287	\$ 137,700
Medical Self-Insurance	\$ 17,929,449	\$ -
Other Employee Benefits	\$ 89,318	\$ (64,660)
Unemployment Self-Insurance	\$ (319,084)	\$ (72,234)
Vision Care Self-Insurance	\$ 96,652	\$ 18,745
Workers' Compensation Self-Insurance	6,760,760	-
CEO-Human Relations Total	\$ 25,613,362	\$ (50,084)

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 31 positions, an increase of six positions over the 2020-2021 Adopted Final Budget allocation. Included in the Fiscal Year 2020-2021 Midyear Financial Report was the addition of two Confidential Assistant III positions to support the Human Relations Division.

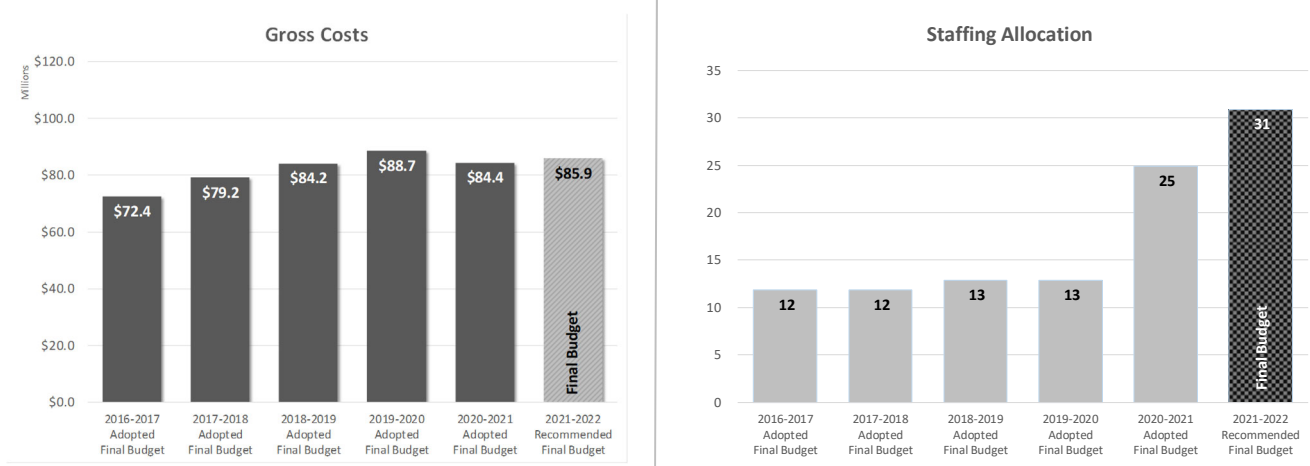
Staffing Recommendation: It is recommended to add one Manager IV position to lead the Departmental Support Unit and serve as the HR Manager for the Chief Executive Officer and Board of Supervisors.

It is also recommended to transfer in one Deputy Executive Officer from CEO-Operations and Services to be underfilled with an Assistant Director for CEO-Human Relations to provide increased executive leadership.

In addition, it is recommended to transfer in two Manager II positions (one position from Environmental Resources and one position from Public Works) to act as embedded HR Managers within the Department Support Unit. It is further recommended to block-budget these two Manager II positions to Manager I/II to provide the Department with increased recruitment flexibility and provide succession planning and advancement opportunities as they become available.

The Departmental Support Unit design relies on the addition of two block-budgeted Manager I/II positions to provide adequate support to all customer departments. The positions will be brought to the Board for consideration no later than Midyear.

Five-Year Historical Budget Trends



The recommended Final Budget of \$85.9 million represents an increase of \$1.5 million or 2% compared to Fiscal Year 2020-2021 Adopted Final Budget. The 2021-2022 Recommended Final Budget is intended to maintain identified increased service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business: a 3% escalator was used for salaries, a 5% escalator for employee benefits, a 1.1% increase estimated for retirement, a 2.3% CPI (consumer price index) factor was used to project services and supplies, and other charges reflect Department CAP (cost allocation plan) projections provided by the Auditor’s Office. The recommended Final Budget includes department-specific assumptions that are reasonably expected to affect the 2021-2022 budget year: assumes unemployment, medical, dental and vision claims will return to pre-COVID-19 pandemic levels, with an increase to medical claims for delayed visits, procedures and treatments. The Department averaged 4% growth over the previous five years, which can be attributed to the cost of doing business. In Fiscal Year 2020-2021 costs were transferred from the Chief Executive Office Operations and Services budget to blend the Human Relations staff and functions with the employee benefits, disability management and safety staff and functions. In Fiscal Year 2021-2022, four new positions were added to the CEO-Human Relations division to support an embedded model.

The recommended Final Budget includes a staffing allocation of 31 positions, an increase of six positions compared to the 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 18.6%. Staffing has increased in total by 19 positions over the past five years primarily due to the blending of CEO-Human Resources and the former CEO-Risk Management to form CEO-Human Relations to better align staff and workload within functional units.

Key Challenges and Opportunities

Employee Benefits – Human Relations (HR) is exploring options on how to conduct the 2021 employee benefits open enrollment and continue providing Wellness Initiative activities in the COVID-19 pandemic environment. HR Benefits staff are evaluating virtual platforms and alternatives for future enrollment events and Wellness Initiative outreach and activities.

Countywide Training –The HR Division is also looking for alternative methods to deliver trainings to countywide personnel with the new social distancing standards currently in place. HR will be exploring various options

including virtual trainings when possible, larger county facilities to allow for physical distancing, smaller classroom enrollments, etc.

Legislation – The Division continues to watch for any legislative changes to the Affordable Care Act and medical insurance delivery system, occupational safety and health, and Workers’ Compensation.

Organization Support Structure – Greater management support in HR is needed within the organization to support a structure for smaller departments who currently do not have allocations for HR managers. Rather than adding positions within departments, adding centralized HR personnel within CEO-HR will allow for more efficient service delivery and long-term workforce planning. A phased-in approach to working with a centralized HR model will commence in 2021-2022 increasing capacity of existing management within departments allowing departments to focus on general administration activities.

Budgets Contained within the Department

Deferred Compensation (Internal Service Fund)

Funds the oversight and management of the deferred compensation programs for County employees

Dental Insurance (Internal Service Fund)

Funds dental benefits and services for County employees, COBRA participants, and their families; claims administration for the program is provided by Delta Dental

Human Relations (General Fund)

Funds personnel and administrative operations of the division, supporting the Chief Executive Office’s payroll, Countywide personnel and labor relations, training and safety functions, and the programs listed in this section

Medical Self-Insurance (Internal Service Fund)

Provides medical insurance for County employees, COBRA participants, pre-Medicare (under age 65) retirees, and their families; two options exist – a High Deductible Health Plan (HDHP) with a Health Savings Account (HSA), or an Exclusive Provider Organization (EPO) Plan (this program has a \$300,000 individual stop loss deductible for calendar year 2021)

Other Employee Benefits (Internal Service Fund)

Funds employee life insurance, management long-term disability, and voluntary insurance programs including accident, critical illness, long-term care and flexible spending accounts

Unemployment Insurance (Internal Service Fund)

Funds unemployment insurance for County employees, including full-time, extra-help, and employment contractors

Vision Care Insurance (Internal Service Fund)

Funds vision benefits and services to full-time County employees, COBRA participants, and their families

Workers’ Compensation (Internal Service Fund)

Funds Workers’ Compensation benefits to injured employees who have sustained an injury/illness which arises out of employment and in the course of employment with the County; provides funding for claims expenses, excess insurance coverage, actuarial services, claims administration, loss control and prevention, legal defense, licensing fees, support services, and general County overhead (this program has a \$500,000 self-insured retention/deductible)

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Chief Executive Office - Human Relations						
0100 0015600 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$137,237	\$0	\$0	\$0	\$0
Charges for Service	\$1,648,535	\$2,142,176	\$2,685,160	\$2,765,715	\$3,292,255	\$526,540
Miscellaneous Revenue	\$0	\$1,493	\$5,000	\$5,150	\$0	(\$5,150)
Other Financing Sources	\$0	\$150,000	\$0	\$0	\$0	\$0
Total Revenue	\$1,648,535	\$2,430,906	\$2,690,160	\$2,770,865	\$3,292,255	\$521,390
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,648,535	\$2,430,906	\$2,690,160	\$2,770,865	\$3,292,255	\$521,390
Salaries and Benefits	\$1,837,988	\$3,267,388	\$3,257,056	\$3,354,435	\$3,993,893	\$639,458
Services and Supplies	\$93,265	\$1,011,723	\$978,198	\$1,000,698	\$1,139,337	\$138,639
Other Charges	\$107,515	\$227,165	\$174,247	\$182,958	\$142,695	(\$40,263)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$22	\$600	\$600	\$600	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,038,768	\$4,506,298	\$4,410,101	\$4,538,691	\$5,276,525	\$737,834
General Fund Contribution	\$390,233	\$2,075,392	\$1,719,941	\$1,767,826	\$1,984,270	\$216,444
Total Allocated Positions	-	-	25	27	31	4

Chief Executive Office - Deferred Compensation						
5094 0018094 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$2,152	\$7,000	\$6,500	\$6,500	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$152,035	\$80,000	\$82,400	\$152,035	\$69,635
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$154,187	\$87,000	\$88,900	\$158,535	\$69,635
Use of Fund Balance/Retained Earnings	\$0	(\$68,526)	\$33,625	\$47,790	(\$21,845)	(\$69,635)
Total Funding Sources	\$0	\$85,661	\$120,625	\$136,690	\$136,690	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$45,805	\$70,625	\$84,190	\$84,190	\$0
Other Charges	\$0	\$39,856	\$50,000	\$52,500	\$52,500	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$85,661	\$120,625	\$136,690	\$136,690	\$0
Total Allocated Positions	-	-	0	0	0	0

Chief Executive Office - Dental Self-Insurance						
5101 0018101 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$42,928	\$18,117	\$24,000	\$24,700	\$24,700	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,123,062	\$3,779,988	\$4,177,115	\$4,285,320	\$4,285,320	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,165,990	\$3,798,105	\$4,201,115	\$4,310,020	\$4,310,020	\$0
Use of Fund Balance/Retained Earnings	(\$664,019)	\$358,101	\$145,780	\$137,700	\$137,700	\$0
Total Funding Sources	\$3,501,971	\$4,156,206	\$4,346,895	\$4,447,720	\$4,447,720	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,462,236	\$4,105,765	\$4,275,395	\$4,373,850	\$4,373,850	\$0
Other Charges	\$39,735	\$50,441	\$71,500	\$73,870	\$73,870	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,501,971	\$4,156,206	\$4,346,895	\$4,447,720	\$4,447,720	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

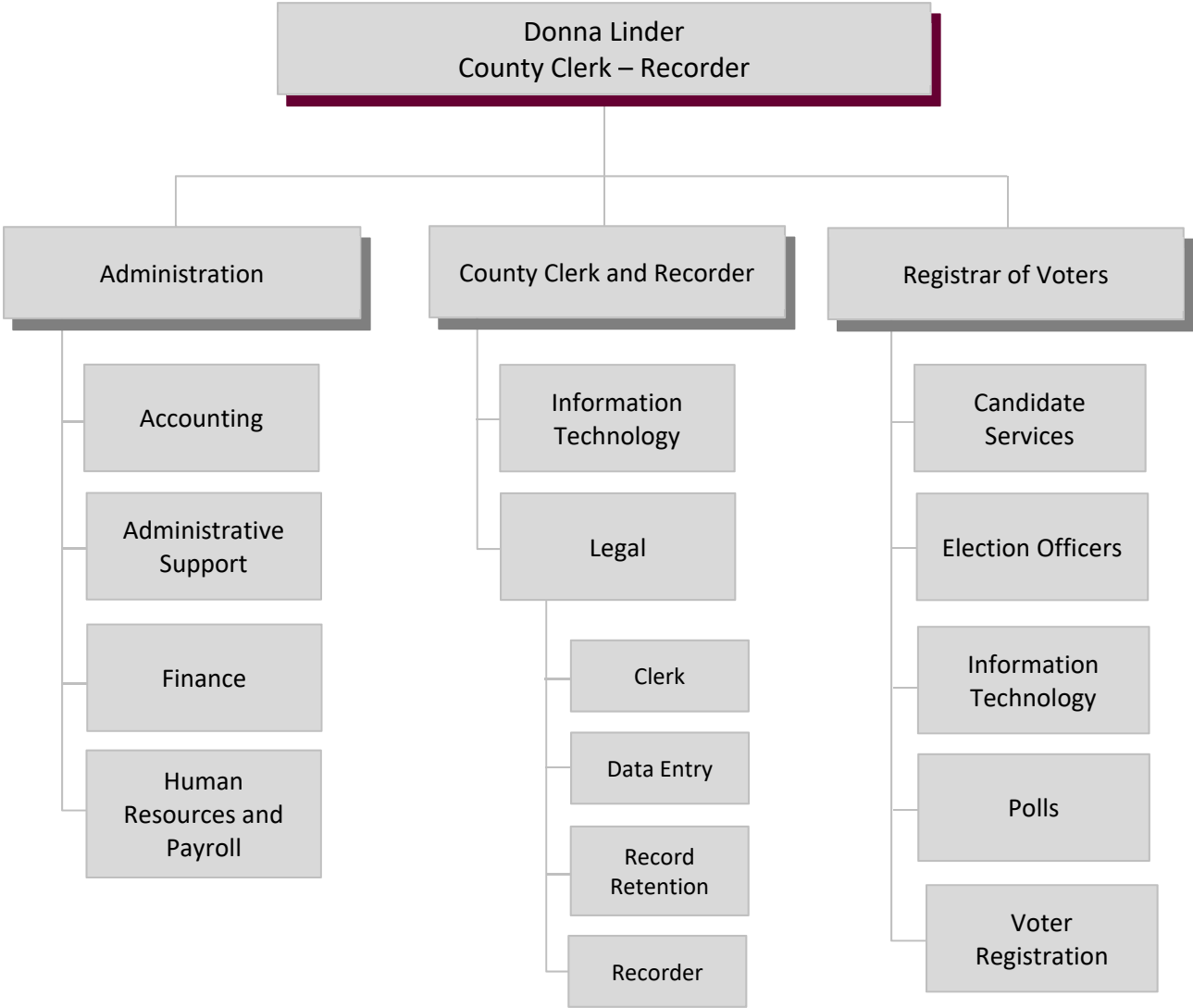
Chief Executive Office - Medical Self-Insurance						
5091 0018091 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$812,707	\$407,873	\$500,000	\$515,000	\$515,000	\$0
Intergovernmental Revenue	\$0	\$32,205	\$0	\$0	\$0	\$0
Charges for Service	\$56,206,261	\$61,000,190	\$68,062,295	\$68,307,970	\$68,307,970	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$57,018,968	\$61,440,268	\$68,562,295	\$68,822,970	\$68,822,970	\$0
Use of Fund Balance/Retained Earnings	(\$3,339,244)	(\$10,891,208)	\$0	\$0	\$0	\$0
Total Funding Sources	\$53,679,724	\$50,549,060	\$68,562,295	\$68,822,970	\$68,822,970	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$53,679,724	\$50,175,052	\$67,994,880	\$68,238,848	\$68,238,848	\$0
Other Charges	\$0	\$370,736	\$567,415	\$584,122	\$584,122	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$3,272	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$53,679,724	\$50,549,060	\$68,562,295	\$68,822,970	\$68,822,970	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Chief Executive Office - Other Employee Benefits						
5093 0018093 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$12,552	\$5,922	\$300	\$310	\$310	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$404,360	\$143,956	\$179,350	\$182,175	\$182,175	\$0
Miscellaneous Revenue	\$132,886	\$50	\$8,000	\$8,000	\$8,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$549,798	\$149,928	\$187,650	\$190,485	\$190,485	\$0
Use of Fund Balance/Retained	(\$82,074)	(\$31,020)	(\$64,650)	(\$64,660)	(\$64,660)	\$0
Total Funding Sources	\$467,724	\$118,908	\$123,000	\$125,825	\$125,825	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$172,587	\$118,672	\$122,750	\$125,575	\$125,575	\$0
Other Charges	\$295,137	\$236	\$250	\$250	\$250	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$467,724	\$118,908	\$123,000	\$125,825	\$125,825	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Chief Executive Office - Unemployment Insurance						
5071 0018071 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$17,965	\$1,214	\$8,000	\$6,000	\$3,985	(\$2,015)
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$681,900	\$548,280	\$548,280	\$548,280	\$670,350	\$122,070
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$699,865	\$549,494	\$556,280	\$554,280	\$674,335	\$120,055
Use of Fund Balance/Retained Earnings	(\$33,691)	\$403,630	\$0	\$0	(\$72,234)	(\$72,234)
Total Funding Sources	\$666,174	\$953,124	\$556,280	\$554,280	\$602,101	\$47,821
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$666,129	\$953,043	\$556,270	\$554,270	\$602,050	\$47,780
Other Charges	\$45	\$81	\$10	\$10	\$51	\$41
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$666,174	\$953,124	\$556,280	\$554,280	\$602,101	\$47,821
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Chief Executive Office - Vision Care Insurance						
5111 0018111 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$8,448	\$2,918	\$5,500	\$4,000	\$4,000	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$687,875	\$615,852	\$660,010	\$730,350	\$730,350	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$696,323	\$618,770	\$665,510	\$734,350	\$734,350	\$0
Use of Fund Balance/Retained Earnings	(\$65,608)	\$65,375	\$70,300	\$18,745	\$18,745	\$0
Total Funding Sources	\$630,715	\$684,145	\$735,810	\$753,095	\$753,095	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$610,457	\$640,198	\$700,200	\$716,300	\$716,300	\$0
Other Charges	\$20,258	\$43,947	\$35,610	\$36,795	\$36,795	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$630,715	\$684,145	\$735,810	\$753,095	\$753,095	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Chief Executive Office - Workers Compensation						
5081 0018081 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$822,322	\$281,471	\$644,000	\$644,000	\$644,000	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$5,394,420	\$4,923,778	\$4,906,970	\$5,112,870	\$5,112,870	\$0
Miscellaneous Revenue	\$107	(\$50)	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$6,216,849	\$5,205,199	\$5,550,970	\$5,756,870	\$5,756,870	\$0
Use of Fund Balance/Retained Earnings	(\$4,698,402)	(\$126,363)	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,518,447	\$5,078,836	\$5,550,970	\$5,756,870	\$5,756,870	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$1,216,137	\$4,835,010	\$5,263,453	\$5,454,980	\$5,454,980	\$0
Other Charges	\$302,310	\$243,826	\$287,517	\$301,890	\$301,890	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,518,447	\$5,078,836	\$5,550,970	\$5,756,870	\$5,756,870	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0



1021 I Street, Modesto, CA 95354 Tel: (209) 525-5250
www.stancounty.com/clerkrecorder, www.stanvote.com
County Clerk – Recorder Suite 101, Registrar of Voters Suite 102

County Clerk – Recorder

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$5,328,621	\$4,024,251
Use of Fund Balance/ Retained Earnings	\$798,067	\$494,049
Gross Costs	\$9,351,260	\$9,029,311
General Fund Contributions	\$3,224,572	\$4,511,011
% Funded by General Fund	34.5%	50.0%
Total Allocated Positions	48	48

Department Services and Programs

The **Administration** division of the County Clerk Recorder Department provides administrative support for the Department and is responsible for personnel administration, including all human resource functions, finance and budget preparation, the collection and payment of fees to outside governmental agencies and other internal County departments, accounts payable and receivable, and contract administration. Administration is responsible for working with management and key staff to oversee and analyze staffing, budget adherence, statutory and legal changes and how those changes affect policies and procedures. Administration also works with staff and management to implement changes to business practices, policies and procedures.

The **County Clerk and Recorder** division activities include processing, filing and indexing documents including fictitious business name statements, marriage licenses, domestic partnerships, notary certificates, oaths of office, environmental impact reports, registration of professional photocopiers, process servers, and various permits. As Commissioner of Civil Marriages, the County Clerk also performs marriage ceremonies. The Recorder function provides recordation, indexing and

maintenance of property ownership documents, such as deeds, deeds of trust, liens, maps and official records as well as birth, death and marriage licenses. The office maintains, preserves and safeguards public access to records by providing quality documents. The Modernization Trust fund and Vital and Health Statistics budgets also fall under the County Clerk and Recorder division.

The **Registrar of Voters** division provides Stanislaus County citizens the ability to exercise their constitutional right to vote. The Registrar of Voters registers voters, processes candidate applications and filings, and conducts elections. This includes administering Federal, State, County, and local district elections within Stanislaus County and involves designing precincts, identifying polling places, recruiting election officers, maintaining voter registration records, processing vote-by-mail ballot applications, managing candidate and campaign filings, providing guidance and information pertaining to election laws, verifying petitions, interfacing with State and Federal elections agencies, and conducting voter outreach programs. For more information, visit the Registrar of Voters’ website at www.stanvote.com or call the division at (209) 525-5200.

Board of Supervisors Priority Area



The County Clerk – Recorder supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>	
Mission Statement	To serve Stanislaus County by providing essential records management and election services in a fair, accessible and transparent manner	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Uniform District Election Law (UDEL) Election	Statewide Direct Primary Election
Two-Year Objectives	<i>Conduct</i> the November 2020 General Presidential Election and June 2022 Statewide Gubernatorial Election successfully by ensuring staff are fully trained using the latest equipment and informed on the latest mandates	
	<i>Improve</i> voter knowledge of relevant changes in election processes through education and outreach	
	<i>Install</i> and train staff on a new document retrieval system	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Clerk-Recorder							
0100 0020001 General Fund							
Total Revenue	\$2,251,438	\$2,314,694	\$2,780,802	\$2,937,818	\$3,703,318	\$3,008,979	123.08%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$1,929,911	\$2,487,670	\$2,650,859	\$3,441,646	\$3,127,425	\$3,272,252	95.57%
Net County Cost	(\$321,527)	\$172,976	(\$129,943)	\$503,828	(\$575,893)	\$263,273	-218.74%

The Clerk-Recorder Division collected a total revenue of \$3.7 million in Fiscal Year 2020-2021, much higher than anticipated. This amount is higher than forecast primarily due to the California Buildings Homes and Jobs Act and a robust housing and refinance market. The Clerk-Recorder Division revenue is difficult to project, as recording revenue is tied to the housing market and associated refinance. Overall, revenue and costs have increased over the five-year period.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
Clerk-Recorder - Elections							
0100 0020299 General Fund							
Total Revenue	\$529,265	\$876,337	\$1,037,022	\$2,963,410	\$2,784,768	\$3,044,773	91.46%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$2,455,407	\$2,801,114	\$2,843,171	\$6,216,880	\$5,145,561	\$5,921,191	86.90%
Net County Cost	\$1,926,142	\$1,924,777	\$1,806,149	\$3,253,470	\$2,360,793	\$2,876,418	82.07%

The Elections Division collected total revenue of approximately \$2.8 million during Fiscal Year 2020-2021, slightly less than the legal budget amount. Revenue and costs for this budget can fluctuate from year to year based on the different types of elections scheduled, trend shows a steady increase over the reported five-year period.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
Clerk-Recorder - Modernization							
1723 0020500 Special Revenue Fund							
Total Revenue	\$901,809	\$814,107	\$744,798	\$938,088	\$1,242,904	\$1,135,425	109.47%
Use of Fund Balance	\$35,318	\$67,401	\$135,325	(\$80,124)	\$115,567	\$506,296	22.83%
Gross Costs	\$937,127	\$881,508	\$880,123	\$857,964	\$1,358,471	\$1,641,721	82.75%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Modernization budget collected total revenue of \$1.2 million during Fiscal Year 2020-2021, more than \$100,000 higher than the legal budget amount. The increased revenue total was primarily due to the high number of property recordings. Revenue for this fund has varied over the past five years, primarily in response to the housing market.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
Clerk-Recorder - Vital & Health Statistics							
1786 0020601 Special Revenue Fund							
Total Revenue	\$55,591	\$58,815	\$66,075	\$59,519	\$63,719	\$55,000	115.85%
Use of Fund Balance	(\$55,591)	(\$58,815)	(\$66,075)	(\$59,519)	\$54,963	\$204,911	26.82%
Gross Costs	\$0	\$0	\$0	\$0	\$118,682	\$259,911	45.66%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Vital & Health Statistics budget collected a total revenue of \$63,719, approximately \$8,700 higher than anticipated. A portion of the fund balance was used to pay for the Vital & Health Statistics module of the upgraded document retrieval system. Revenue has remained relatively stable over the five-year period.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Clerk-Recorder - Modernization	\$2,548,061	\$2,512,743	\$2,445,342	\$2,310,017	\$2,390,141
Clerk-Recorder - Vital & Health Statistics	\$300,981	\$356,572	\$415,387	\$481,462	\$540,981
Total Fund Balance	\$2,849,042	\$2,869,315	\$2,860,729	\$2,791,479	\$2,931,122

*Note: Only Listed for Non-General Fund Units

Modernization fund has remained relatively stable over the past five years. The necessary upgrade to the Division document retrieval system has reduced the fund balance when compared to prior fiscal years.

Vital & Health Statistics fund has steadily increased over the past five years. It is anticipated that a portion of the upgraded document retrieval system maintenance costs will be paid from this fund.

Department Summary

Clerk-Recorder						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$110,549	\$107,738	\$135,000	\$135,000	\$135,000	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,452,805	\$1,648,296	\$1,380,090	\$0	\$0	\$0
Charges for Service	\$3,879,354	\$5,560,654	\$3,450,330	\$3,488,190	\$3,488,190	\$0
Miscellaneous Revenue	\$456,127	\$478,021	\$363,201	\$401,061	\$401,061	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$6,898,835	\$7,794,709	\$5,328,621	\$4,024,251	\$4,024,251	\$0
Use of Fund Balance/Retained Earnings	(\$139,643)	\$170,530	\$798,067	\$488,049	\$494,049	\$6,000
Total Funding Sources	\$6,759,192	\$7,965,239	\$6,126,688	\$4,512,300	\$4,518,300	\$6,000
Salaries and Benefits	\$4,049,919	\$4,628,468	\$4,533,668	\$4,602,964	\$4,949,655	\$346,691
Services and Supplies	\$2,521,582	\$3,370,483	\$3,903,943	\$2,234,723	\$2,340,970	\$106,247
Other Charges	\$717,042	\$779,514	\$762,799	\$825,476	\$968,567	\$143,091
Fixed Assets						
Equipment	\$1,934,545	\$666,790	\$150,000	\$157,500	\$157,500	\$0
Other Financing Uses	\$1,292,737	\$300,000	\$0	\$0	\$612,119	\$612,119
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$665	\$4,883	\$850	\$500	\$500	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,516,490	\$9,750,139	\$9,351,260	\$7,821,163	\$9,029,311	\$1,208,148
General Fund Contribution	\$3,757,298	\$1,784,900	\$3,224,572	\$3,308,863	\$4,511,011	\$1,202,148
Total Allocated Positions	-	-	48	48	48	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$7.8 million, funded by \$4 million in estimated revenue, \$851,982 in department fund balance and \$2.9 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$7.8 million, funded by \$4 million in estimated revenue, \$488,049 in the use of department fund balance and \$3.3 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$363,933, resulting in an increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, it is anticipated there will be \$1.2 million available on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

The Department performed a review of salary costs in the Modernization budget unit and developed a plan to redirect these costs to the Clerk-Recorder budget unit. An increase in appropriations of \$363,933 funded by Net County Cost is being recommended for salary costs previously funded in the Modernization budget unit.

Clerk-Recorder – An increase in appropriations of \$363,933 is being recommended for ongoing salary costs funded by Net County Cost tied to a decrease in allocation of salary costs in the Modernization budget unit.

Modernization – A decrease in the use of department fund balance of \$363,933, is recommended for salary costs being redirected to the Clerk-Recorder budget unit. The Department completed an analysis in August of 2020 to determine eligible salary costs in this budget unit per Government Code §27361 which states that Modernization Trust Funds are provided “solely to support, maintain, improve, and provide for the full operation for modernized creation, retention, and retrieval of information in each county’s system of recorded documents.” The analysis revealed the current allocation was implemented over 20 years ago to support the General Fund during an economic downturn. The analysis included comparison county surveys and it was determined the County is utilizing a much higher percentage in salary costs than those of comparison counties. After discussions with Chief Executive staff, County Counsel opinion and data analysis of comparison counties, the Department developed a plan to redirect a percentage of these costs to the Clerk-Recorder budget unit to reduce the dependency of the Modernization budget. The current percentage is 30% and the recommended change in 2021-2022 will bring the amount charged to Modernization to 20%; the Department hopes to reduce on an incremental basis in subsequent years to reach an overall ratio of approximately 10% in salary costs in this budget unit. Further adjustments will be considered in future annual budget cycles.

Recommendation: It is recommended to increase appropriations by \$363,933 funded by Net County Cost and decrease the use of department fund balance by \$363,933.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 48 positions, consistent with the 2020-2021 Adopted Final Budget allocation. There are no staffing recommendations at Proposed Budget.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$9 million, funded by \$4 million in estimated revenue, \$494,049 in the use of department fund balance, and \$4.5 million in Net County Cost. This is an increase of \$1.2 million over the 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Clerk-Recorder – Increase appropriations by \$612,119, funded by Performance Visioning Carryover Savings (PVCS), to fund the remaining balance for the Clerk-Recorder Remodel Project as noted in Resolution 2021-0367, approved by the Board on August 10, 2021; total estimated project cost is \$3.1 million and is fully funded with this transfer into the project fund. Technical adjustments of \$73,599 for updated CAP charges and \$6,277 for updated security costs.

Clerk-Recorder – Elections - Increase appropriations by \$427,954, funded by PVCS, to support updated cost estimates for the 2022 Gubernatorial Election; recent legislation has increased costs associated with mailing preparation, ballot printing, postage, staffing, and facility rentals. A technical adjustment of \$82,199 for updated CAP charges.

Modernization – Increase appropriations by \$6,000 using fund balance for Department of Justice (DOJ) security clearance costs required to provide e-recording services. The Department will begin implementation of this service toward the end of the fiscal year, which will provide title companies the ability to record official documents electronically. Employees utilizing this service will be required to have DOJ clearance.

Recommendation: It is recommended to increase appropriations by \$1.2 million funded by \$6,000 in department fund balance and a \$1.2 million in Net County Cost.

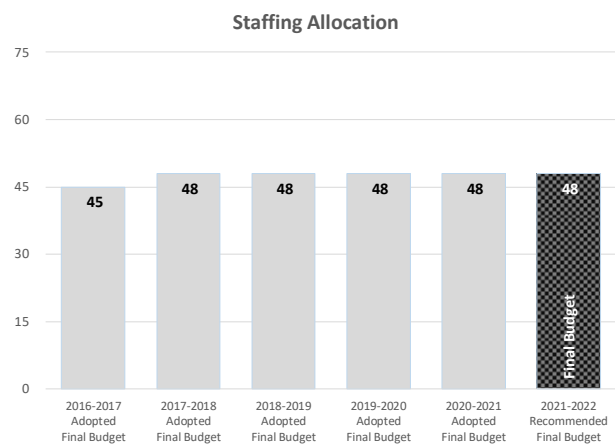
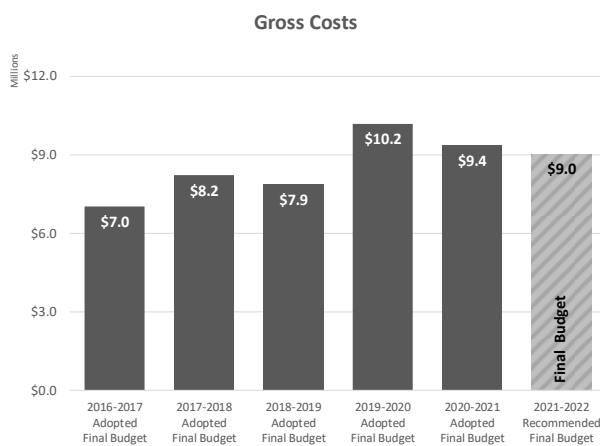
The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Modernization Trust Fund	\$ 2,274,574	\$ 325,049
Vital and Health Statistics	486,017	169,000
Clerk-Recorder Totals	\$ 2,760,591	\$ 494,049

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 48 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Budget Trends



The recommended Final Budget of \$9 million represents a decrease of \$321,949 or 3.4% compared to Fiscal Year 2020-2021 Adopted Final Budget. This decrease is attributed to salary costs that were reimbursable with CARES CRF/FEMA funds and elections costs reimbursable by a grant from the Secretary of State in Fiscal Year 2020-2021.

The recommended Final Budget includes a staffing allocation of 48 positions, the same number of positions as the 2020-2021 Adopted Final Budget allocation count. The previous five-year average annual increase in staffing was 1.3%. Staffing has increased in total by three positions over the past five years primarily to address and manage the increased workload experienced from the growth in the number of recording and passport requests.

Key Challenges and Opportunities

Remodel Project - The Department is currently in the process of upgrading and redesigning the Clerk Recorder Division to ensure compliance with the Americans with Disabilities Act. Construction is anticipated to begin in October 2021.

Election - The Elections Division is currently preparing the Gubernatorial Recall election scheduled for mid-September 2021.

Transition - The Elections Division is currently making final preparations to transition to the Voters' Choice Act.

Budgets Contained within the Department

Recorder Division (General Fund)

Funds the Clerk-Recorder division's responsibility to process documents and records as required by law and reports all manner of business related to marriage licenses, certified copies of vital statistic records, document filings, and recordings of real property

Elections Division (General Fund)

Funds the Clerk-Recorder Elections division in providing Stanislaus County citizens the ability to exercise their constitutional right to vote

Modernization Trust Fund (Special Revenue Fund)

Funds necessary operations, maintenance, and upgrades for electronic processing equipment within the Clerk-Recorder's Office, supported by specific recording fees

Vital Health Statistics (Special Revenue Fund)

Funds the restoration and preservation of original vital statistics documents (Birth, Death, and Marriage Certificates) showing significant deterioration, as well as the printing and management of appropriate forms permitting public access to records, supported by certified copies

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Clerk-Recorder						
0100 0020001						
General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$110,549	\$107,738	\$135,000	\$135,000	\$135,000	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,471	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,368,671	\$3,117,557	\$2,025,778	\$2,063,638	\$2,063,638	\$0
Miscellaneous Revenue	\$456,127	\$478,023	\$363,201	\$401,061	\$401,061	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,937,818	\$3,703,318	\$2,523,979	\$2,599,699	\$2,599,699	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,937,818	\$3,703,318	\$2,523,979	\$2,599,699	\$2,599,699	\$0
Salaries and Benefits	\$2,071,700	\$2,023,910	\$2,085,935	\$2,522,094	\$2,523,192	\$1,098
Services and Supplies	\$178,728	\$160,386	\$174,232	\$173,327	\$179,604	\$6,277
Other Charges	\$557,996	\$641,716	\$611,235	\$664,359	\$736,860	\$72,501
Fixed Assets						
Equipment	\$80,000	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$552,572	\$300,000	\$0	\$0	\$612,119	\$612,119
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$650	\$1,413	\$850	\$500	\$500	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,441,646	\$3,127,425	\$2,872,252	\$3,360,280	\$4,052,275	\$691,995
General Fund Contribution	\$503,828	(\$575,893)	\$348,273	\$760,581	\$1,452,576	\$691,995
Total Allocated Positions	-	-	34	34	34	0

Clerk-Recorder - Elections						
0100 0020299						
General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,450,334	\$1,648,296	\$1,380,090	\$0	\$0	\$0
Charges for Service	\$513,076	\$1,136,474	\$534,127	\$534,127	\$534,127	\$0
Miscellaneous Revenue	\$0	(\$2)	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,963,410	\$2,784,768	\$1,914,217	\$534,127	\$534,127	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,963,410	\$2,784,768	\$1,914,217	\$534,127	\$534,127	\$0
Salaries and Benefits	\$1,282,371	\$1,817,617	\$1,482,241	\$1,450,346	\$1,795,939	\$345,593
Services and Supplies	\$2,180,738	\$2,612,831	\$3,156,711	\$1,470,946	\$1,564,916	\$93,970
Other Charges	\$159,046	\$137,798	\$151,564	\$161,117	\$231,707	\$70,590
Fixed Assets						
Equipment	\$1,854,545	\$573,845	\$0	\$0	\$0	\$0
Other Financing Uses	\$740,165	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$15	\$3,470	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,216,880	\$5,145,561	\$4,790,516	\$3,082,409	\$3,592,562	\$510,153
General Fund Contribution	\$3,253,470	\$2,360,793	\$2,876,299	\$2,548,282	\$3,058,435	\$510,153
Total Allocated Positions	-	-	14	14	14	0

Clerk-Recorder - Modernization						
1723 0020500 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$938,088	\$1,242,904	\$835,425	\$835,425	\$835,425	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$938,088	\$1,242,904	\$835,425	\$835,425	\$835,425	\$0
Use of Fund Balance/Retained Earnings	(\$80,124)	\$115,567	\$629,067	\$319,049	\$325,049	\$6,000
Total Funding Sources	\$857,964	\$1,358,471	\$1,464,492	\$1,154,474	\$1,160,474	\$6,000
Salaries and Benefits	\$695,848	\$786,941	\$965,492	\$630,524	\$630,524	\$0
Services and Supplies	\$162,116	\$478,584	\$349,000	\$366,450	\$372,450	\$6,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Equipment	\$0	\$92,945	\$150,000	\$157,500	\$157,500	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$857,964	\$1,358,471	\$1,464,492	\$1,154,474	\$1,160,474	\$6,000
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Clerk-Recorder - Vital & Health Statistics						
1786 0020601 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$59,519	\$63,719	\$55,000	\$55,000	\$55,000	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$59,519	\$63,719	\$55,000	\$55,000	\$55,000	\$0
Use of Fund Balance/Retained Earnings	(\$59,519)	\$54,963	\$169,000	\$169,000	\$169,000	\$0
Total Funding Sources	\$0	\$118,682	\$224,000	\$224,000	\$224,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$118,682	\$224,000	\$224,000	\$224,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$118,682	\$224,000	\$224,000	\$224,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0



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County Council

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$1,940,501	\$2,205,061
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$3,818,699	\$4,703,166
General Fund Contributions	\$1,878,198	\$2,498,105
% Funded by General Fund	49.2%	53.1%
Total Allocated Positions	18	19

Department Services and Programs

The office of County Counsel serves as principal legal counsel for the Board of Supervisors and provides legal services to all County departments, offices, agencies, and commissions.

The office provides legal advice on all matters that impact the overall operation of County government. The office renders legal advice and litigation support on issues such as health care, public safety, child welfare, social services, land development, environmental protection, public finance, taxation, and elections. The County Counsel also provides legal services on a fee basis to other public entities where it is obligated to do so such as special districts, joint powers authorities (JPAs), and the Civil Grand Jury. County Counsel also supports the Stanislaus County Local Agency Formation Commission (LAFCO).

As identified in the organizational chart and described below, the office provides legal services through eight practice areas. Many of the 12 attorneys are assigned to three or more of these practice areas.

The **Primary Clients** team provides legal support to the Board of Supervisors, Chief Executive Officer (CEO), various commissions and officers, and on special projects and issues of vital concern to the County.

The **Administration** team supports departmental administration, planning, fiscal management, and personnel services; provides supervision of all litigation and advisory efforts; and aligns services to available resources to maintain fiscal stability and to provide quality, accurate, effective, and timely legal

advice to all County departments so that they may fulfill their respective missions and objectives while reducing the risk of liability.

The **Child Welfare** Team provides all legal and court representation for the Community Services Agency (CSA) in its child dependency cases from detention hearings through termination of parental rights, including all appeals and petitions for extraordinary writs arising out of such matters. Attorneys meet with Social Workers to assist with case management strategy and the presentation of matters before the court. Training on a variety of topics ensures effective services and is provided to (1) Social Workers on all aspects of providing child dependency services; (2) prospective foster parents as part of the Foster Pride Program; and (3) for community programs such as a Court Appointed Special Advocate (CASA). Attorneys also analyze new legislation and provide opinions to the Department, offering legal assistance in preparing contracts necessary for providing child dependency services.

The **Code Enforcement** team performs the administrative and litigation work necessary to enforce the County Codes to abate nuisance conditions, zoning violations, compliance with business licensing, cannabis permitting enforcement and animal court. This team works primarily with the Planning Department, Department of Environmental Resources, Nuisance Abatement, Building Permits, Fire, Tax Collector, CEO, Sheriff, and Public Works.

The **Contracts, Financing and Public Works** team performs work related to personal and professional service contracts, Capital Projects and Public Works construction, real property acquisitions/dispositions,

leases, bond financing, special assessment districts, elections, and taxes.

The **Health and Welfare** team performs work related to the County's Health Services Agency, which includes the County clinics, the Public Health Officer, as well as the departments of Public Health and Behavioral Health and Recovery Services. The team also represents the Public Guardian in probate and conservatorship matters.

The area of **Human Relations** team provides all necessary legal support, advice, and representation before State and Federal courts and administrative agencies regarding labor relations and personnel matters that involve County employees. In addition, these attorneys serve as primary counsel for Human Resource issues Countywide. Services in this area include the drafting and review of personnel and salary ordinances along with the provision of legal advice regarding labor arbitrations, unfair labor practices, various discrimination complaints, and other investigations.

The **Land Use** team performs work related to planning, zoning, redevelopment, building and

ordinance compliance. Principal clients include the CEO, Board of Supervisors, Planning Commission, Planning Department, Building and Safety, and LAFCO.

The **Public Safety, Risk Management and Litigation** team performs work related to the public's safety, analysis of the County's insurance requirements, evaluation and management of significant countywide risks, hazards and exposures to minimize risks of financial losses, and management and direction of the County's litigation efforts. This team works closely with the Board of Supervisors, Sheriff's Department, Probation Department and the CEO.

The primary goal of the office of County Counsel is to provide high quality and cost-effective legal services to all clients in a timely manner consistent with the highest ethical standards. Achieving these goals requires experienced and dedicated attorneys and support staff who can adjust to the ever-changing regulatory, legislative, and judicial environment in which the County operates.

Board of Supervisors Priority Area



County Council supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>
Mission Statement	To provide high quality and cost-effective legal services to our clients in a timely manner consistent with the highest ethical standards
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results.
Success Measures	Customer Experience
Two-Year Objectives	<i>Provide</i> highly competent legal advice to clients on matters related to their duties and responsibilities, aligning services to available resources to maintain fiscal stability
	<i>Implement</i> and customize a new case management system
	<i>Deliver</i> legal services to client departments efficiently and economically
	<i>Provide</i> State-mandated training on ethics for elected and appointed officials and the prevention of workplace harassment and bullying to County staff
	<i>Maximize</i> revenue and interfund reimbursements by focusing on full-cost recovery through accurate billable rates to chargeable client departments and by streamlining timekeeping tasks

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
County Council							
0100 0022000 General Fund							
Total Revenue	\$1,458,682	\$1,732,411	\$1,737,672	\$1,731,747	\$2,204,442	\$2,015,624	109.37%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$2,505,034	\$2,692,820	\$3,127,926	\$3,237,084	\$3,761,628	\$4,116,488	91.38%
Net County Cost	\$1,046,352	\$960,409	\$1,390,254	\$1,505,337	\$1,557,186	\$2,100,864	74.12%

Increased revenue in Fiscal Years 2017-2018 and in 2020-2021 is associated with an increase in service level provided to County Departments and revenue collected from those services. Gross Costs have increased over the past years due to the cost of doing business in Salaries and Benefits and Cost Allocation Plan (CAP) charges as well as approved service level increases.

Department Summary

County Council						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$30,532	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,701,215	\$2,204,375	\$1,940,501	\$2,183,551	\$2,205,061	\$21,510
Miscellaneous Revenue	\$0	\$67	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,731,747	\$2,204,442	\$1,940,501	\$2,183,551	\$2,205,061	\$21,510
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,731,747	\$2,204,442	\$1,940,501	\$2,183,551	\$2,205,061	\$21,510
Salaries and Benefits	\$2,711,466	\$3,305,017	\$3,308,014	\$3,676,669	\$4,051,009	\$374,340
Services and Supplies	\$243,205	\$139,439	\$238,777	\$244,482	\$354,482	\$110,000
Other Charges	\$282,383	\$317,142	\$271,463	\$297,225	\$297,225	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$30	\$30	\$445	\$450	\$450	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,237,084	\$3,761,628	\$3,818,699	\$4,218,826	\$4,703,166	\$484,340
General Fund Contribution	\$1,505,337	\$1,557,186	\$1,878,198	\$2,035,275	\$2,498,105	\$462,830
Total Allocated Positions	-	-	18	19	19	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$4 million, funded by \$2 million in estimated revenue and \$2 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$4.2 million in appropriations, funded by \$2.2 million in estimated revenue and \$2 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$264,750 with a \$186,490 increase in estimated revenue resulting in a \$78,260 increase in Net County Cost.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

County Council – There are two technical adjustments in County Council’s budget for items that have been previously approved by the Board of Supervisors after the development of the Spending Plan. These are the following:

The Fiscal Year 2020-2021 First Quarter Report was approved by the Board of Supervisors in November 2020 and included additional appropriations for County Council to secure additional Contract Employee resources. The

Department experienced an increase in requests for counsel assistance from department clients including the Sheriff's office. To assist the Department in meeting client demand by providing legal services to the Sheriff's Department, the addition of \$45,350 in ongoing Net County Cost was approved.

The Fiscal Year 2020-2021 Midyear Financial Report included the addition of one Deputy County Counsel V position to provide legal services associated with the Cannabis program. Appropriations for salaries and benefits of the position are included in the Fiscal Year 2021-2022 Adopted Proposed Budget. The position has an ongoing cost of \$219,400 and is funded by \$186,490 in estimated revenue and \$32,910 in Net County Cost.

Recommendation: It is recommended to increase appropriations by \$264,750 million and increase estimated revenue by \$186,490, resulting in an increase in Net County Cost of \$78,260.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 19 positions, an increase of one position over the 2020-2021 Adopted Final Budget allocation. Included in the Fiscal Year 2020-2021 Midyear Financial report was the addition of one Attorney V position to provide legal services associated with the Cannabis program.

Staffing Recommendation: It is recommended to reclassify one Attorney V position to a block-budgeted Deputy County Counsel I-V to bring the position into alignment with the existing classification structure within County Counsel.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$4.7 million, funded by \$2.2 million in estimated revenue, and \$2.5 million in Net County Cost. This is an increase of \$484,340 over the 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

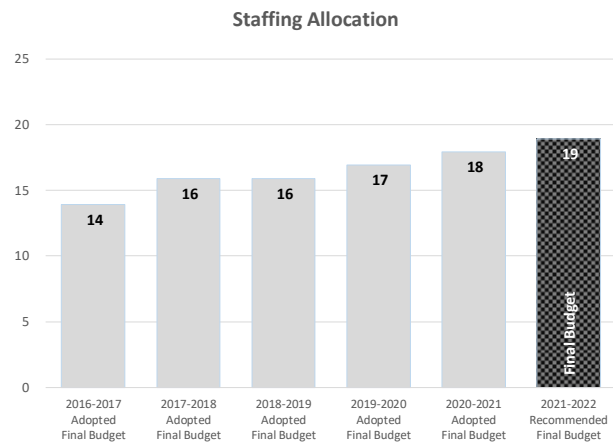
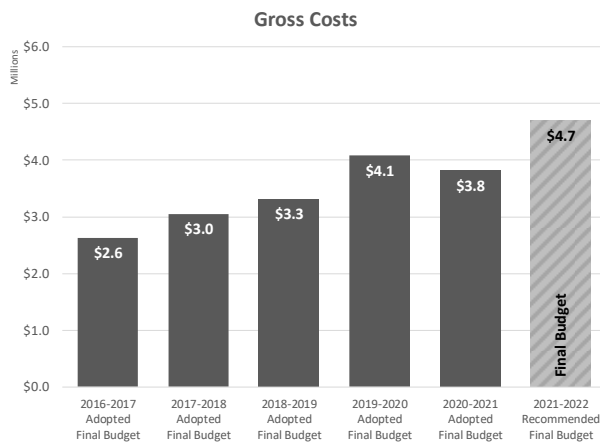
County Counsel – Increase in appropriations of \$484,340, funded by an increase in estimated revenue of \$21,510 and Net County Cost of \$462,830 are recommended at Final Budget. This includes an increase in appropriations of \$110,000 for contract services to further customize the Department's Prolaw case management system, funded by Net County Cost. A technical adjustment of \$43,020 in appropriations for salaries to align with the most recent projections, funded by \$21,510 in Cost Allocation Plan revenue and \$21,510 in Net County Cost. A technical adjustment of \$331,320 in Performance Visioning Carryover Savings is also recommended.

Recommendation: It is recommended to increase appropriations by \$484,340 funded by estimated revenue of \$21,510 and \$462,830 in Net County Cost.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 19 positions, an increase of one position over the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Budget Trends



The Recommended Final Budget of \$4.7 million represents an increase of \$884,467 or 23.7% from Fiscal Year 2020-2021 Adopted Final Budget. This is higher than the average growth of 13.2% experienced over the previous five years and represents Board approved new service levels in Fiscal Year 2020-2021.

The recommended Final Budget includes a staffing allocation of 19 positions, an increase of one position or 5.6% compared to the 2020-2021 Adopted Final Budget allocation count. The previous five-year average annual increase in staffing was 5.3% in line with the Fiscal Year 2021-2022 increase. Staffing has increased in total by five positions over the past five years to provide legal services associated with the Cannabis Program and legislative changes that impact county personnel operations.

Key Challenges and Opportunities

Client Service and Support - County Council will continue ongoing efforts to improve service and support to Department clients, including:

- Developing and implementing new ways of doing business, strengthening current practices, and enhancing client relationships through continuous and effective communication.
- Utilizing new and effective technologies to update office systems and programs to improve organizational effectiveness.

Pandemic Impacts - County Council is experiencing an escalation in demand for legal services across all practice areas due to the impacts of COVID-19. The increases are especially pronounced in the areas of public health, public safety, and human resources. Juvenile dependency is experiencing significant operational strain as the four-member team is responding to the Superior Court which is conducting hearings in three different locations to allow for necessary social distancing.

Budget Contained within the Department

County Council (General Fund)

The budget funds the Department’s provision of Legal Services through the direct billing of client departments and General Fund support.

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

County Council						
0100 0022000 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$30,532	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,701,215	\$2,204,375	\$1,940,501	\$2,183,551	\$2,205,061	\$21,510
Miscellaneous Revenue	\$0	\$67	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,731,747	\$2,204,442	\$1,940,501	\$2,183,551	\$2,205,061	\$21,510
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,731,747	\$2,204,442	\$1,940,501	\$2,183,551	\$2,205,061	\$21,510
Salaries and Benefits	\$2,711,466	\$3,305,017	\$3,308,014	\$3,676,669	\$4,051,009	\$374,340
Services and Supplies	\$243,205	\$139,439	\$238,777	\$244,482	\$354,482	\$110,000
Other Charges	\$282,383	\$317,142	\$271,463	\$297,225	\$297,225	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$30	\$30	\$445	\$450	\$450	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,237,084	\$3,761,628	\$3,818,699	\$4,218,826	\$4,703,166	\$484,340
General Fund Contribution	\$1,505,337	\$1,557,186	\$1,878,198	\$2,035,275	\$2,498,105	\$462,830
Total Allocated Positions	-	-	18	19	19	0

County Operations

(Delivering Efficient Public Services)

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$45,163,285	\$48,296,631
Use of Fund Balance/		
Retained Earnings	\$459,462	(\$326,996)
Gross Costs	\$104,727,259	\$96,580,341
General Fund Contributions	\$59,104,512	\$48,610,706
% Funded by General Fund	56.4%	50.3%
Total Allocated Positions	0	0

Department Services and Programs

County Operations is a division within the Chief Executive Office that houses a variety of budgets related to countywide operations.

The **Airport** budget funds improvements at the Modesto City/County Airport using revenue received from aircraft taxes, including airplane hangar maintenance, installation of fire suppression systems, and security improvements.

Appropriations for Contingencies serves as the contingency fund for Stanislaus County in order to provide funding for unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions to Federal and/or State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. County policy requires that a base amount for contingencies be set at a level of at least 2% of the average annual General Fund revenue of the preceding three fiscal years; additional funds can be set aside for anticipated exposures identified for each fiscal year.

The **Cannabis Program** budget was established in Fiscal Year 2018-2019 to fund positions in the District Attorney, Environmental Resources, and Sheriff's Departments, along with funding for Chief Executive Office and County Counsel assistance for the enforcement of illegal cannabis activities using revenue derived from the Development Agreements for permitted cannabis business activities. The Community Benefit Contribution budget was established in Fiscal Year 2019-2020 and funds community programs and public projects that focus on youth. In Fiscal Year 2020-2021, this budget has been converted from a General Fund Budget to an Enterprise Fund.

Capital Improvement Financing Authority (CIFA) provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives.

Debt Service provides funding for the private placement HVAC Financing for the Community Services Facility, which is offset by rent revenue to reimburse the County for prior capital expenditures. It also provides funding for the Library's Tobacco Endowment loan. The County currently maintains an extremely low level of debt.

The **Crows Landing Air Facility** budget provides funding for security and master planning of the air facility acquired from the Federal government in late 2004. The County has designated the facility as the Crows Landing Industrial Business Park for the purpose of job creation.

Focus on Prevention is a county-wide initiative that aims to improve the quality of life for all Stanislaus County residents and families through coordinated prevention efforts that work across multiple sectors to promote health and wellbeing. The initiative is driven to achieve and sustain tangible results in the following areas: our families are healthy physically, mentally, and spiritually and are supported by *strong and safe neighborhoods* and communities; our families and young people are getting a *first-rate education*; our families have access to affordable housing; and our families are participating in and supported by a *healthy economy*.

General Fund Contribution to Other Programs provides funds for programs and outside agencies for which no State or Federal mandate exists, but where Board of Supervisors' policy or contractual obligation results in a contribution from the General

Fund. The **General Fund Match Vehicle License Fee** budget receives and distributes Vehicle License Fee (VLF) Realignment revenue used to fund Stanislaus County public health, mental health, and social service programs and is a major funding source for County health programs. This is purely a pass-through budget, with VLF monies received transferred directly to the appropriate County departments; no General Fund discretionary dollars are used. **Mandated County Match** contains local funds used to leverage Federal and State funding for a variety of programs and functions that have a required County contribution via a mandated match or maintenance of effort (MOE).

General Liability provides for the funding of property, casualty, surety, fiduciary, and excess insurance premiums; liability, auto and personal injury claim losses; self-insured retention; legal

defense; and actuarial services. The unit also reviews vendor insurance documents to verify they conform to contract/agreement requirements.

Professional Liability provides funds for the management of claim losses, legal defense, cost of claims administration, actuarial services, and the administration of medical malpractice insurance.

The budgets contained in County Operations changed in this budget cycle. The following budgets were moved to the General Services Agency, consistent with the transfer of the Capital Projects and Tenth Street Place functions and employees: **ADA Self-Evaluation and Transition Plan, County Facilities, and Plant Acquisition**. In addition, due to the shuffle of functions and positions related to the CEO – Human Relations Division, the following budgets have been added: **General Liability** and **Professional Liability**.

Board of Supervisors Priority Area



County Operations supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - Airport							
0100 0016041 General Fund							
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$189,286	\$188,599	\$180,756	\$165,059	\$180,000	\$180,000	100.00%
Net County Cost	\$189,286	\$188,599	\$180,756	\$165,059	\$180,000	\$180,000	100.00%

Aircraft tax revenue is collected through the Discretionary Revenue budget and has declined over the past five years due to the number of aircraft in the County and the decreased value as aircrafts age. Gross Costs represent aircraft revenue that is transferred to the City of Modesto for improvements to the City/County Airport. Fiscal

Year 2019-2020 reflects a true-up due to post-closing entries of prior fiscal years creating an overpayment; actual revenue received was \$181,265. Fiscal Year 2020-2021 actuals Gross Costs were \$235,813, which will be true-up in Fiscal Year 2021-2022.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - Appropriations for Contingencies							
0100 0016071 General Fund							
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$0	\$0	\$0	\$0	\$0	\$5,227,124	0.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$5,227,124	0.00%

Appropriations for Contingencies serves as the County contingency fund and does not function like other budgets; established in Proposed or Final Budget each fiscal year, funds are transferred to other budgets as needed throughout the year which decreases the budget, instead of showing as a cost. The \$5.2 million in the Legal Budget column represents the appropriations remaining in contingencies at the end of Fiscal Year 2020-2021.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - Cannabis Program*							
4085 0068000 Enterprise Fund							
Total Revenue	\$0	\$0	\$78,013	\$3,996,125	\$6,900,937	\$6,113,046	112.89%
Use of Fund Balance	\$0	\$0	\$0	\$0	(\$3,213,554)	(\$1,761,779)	182.40%
Gross Costs	\$0	\$0	\$78,013	\$1,488,439	\$3,687,383	\$4,351,267	84.74%
Net County Cost	\$0	\$0	\$0	(\$2,507,686)	\$0	\$0	0.00%

*The Cannabis Program changed from General Fund (0100.0016105) to Enterprise Fund (4085.0068000) effective July 1, 2020.

This budget was established in Fiscal Year 2018-2019; however, approval of Development Agreements that generate the revenue needed to fully fund cannabis enforcement activities, was delayed to Fiscal Year 2019-2020. As a result, Fiscal Year 2018-2019 showed low budget utilization. In Fiscal Year 2019-2020, the collection of fees began to materialize; however, enforcement costs of the program have been minimal due to resources focusing on the COVID-19 pandemic. Enhanced enforcement activities increased costs to this budget in Fiscal Year 2020-2021. In Fiscal Year 2020-2021, the budget changed from a General Fund to an Enterprise Fund that resulted in Retained Earnings now being reflected.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - C.I.F.A.							
0100 0016021 General Fund							
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$24,641	\$33,784	\$39,255	\$32,317	\$43,210	\$140,633	30.73%
Net County Cost	\$24,641	\$33,784	\$39,255	\$32,317	\$43,210	\$140,633	30.73%

The Capital Improvement Financing Authority (CIFA) budget provides funding for certain financial borrowing expenses related to County financing initiatives and fluctuates based on annual projects. The annual budget is held constant for the development of financing strategies and analysis in preparation of any external borrowing. Low budget utilization in Fiscal Year 2020-2021 is due to the lack of external borrowing.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - Crows Landing Air Facility							
0100 0016046 General Fund							
Total Revenue	\$331,764	\$293,312	\$3,207,580	\$184,500	\$242,169	\$396,000	61.15%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$719,984	\$743,618	\$447,903	\$1,387,366	\$2,320,606	\$6,750,722	34.38%
Net County Cost	\$388,220	\$450,306	(\$2,759,677)	\$1,202,866	\$2,078,437	\$6,354,722	32.71%

Revenue decreased in Fiscal Year 2017-2018 due to the loss of an Agricultural Lease. In Fiscal Year 2018-2019, revenue increased due to a transfer of \$2.9 million from the Economic Development Bank. Increases in costs reflect the work completed for land use, engineering, and environmental consultant services for the Crows Landing development project. California Environmental Quality Act (CEQA) certification was received in Fiscal Year 2018-2019. Fiscal Year 2018-2019 low budget utilization was due to the timing of the CEQA certification and planning phases for next steps of the project. Project costs increased in Fiscal Years 2019-2020 and 2020-2021 due to Phase 1A infrastructure planning for the Crows Landing Industrial Business Park. All remaining appropriations are carried forward to use in the next fiscal year.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - Debt Service							
0100 0016081 General Fund							
Total Revenue	\$5,119,011	\$5,531,264	\$1,852,594	\$1,760,772	\$2,199,471	\$2,210,600	99.50%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$11,214,416	\$14,031,272	\$516,866	\$617,070	\$678,408	\$781,450	86.81%
Net County Cost	\$6,095,405	\$8,500,008	(\$1,335,728)	(\$1,143,702)	(\$1,521,063)	(\$1,429,150)	106.43%

Stable revenue for this budget comes from the amortization of expenses for facilities and projects charged to benefitting departments. Other revenue and costs fluctuate depending on the level of debt held by the County. Beginning in Fiscal Year 2018-2019, revenue and gross costs are significantly lower than in the five-year trend due to the payoff of all debt, except for the Heating, Ventilation, and Air Conditioning (HVAC) unit in the Community Services Facility.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - Focus on Prevention							
0100 0016000 General Fund							
Total Revenue	\$0	\$2,682,887	\$506,348	\$284,639	\$102,345	\$112,000	91.38%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$34,135	\$873,236	\$1,490,530	\$1,634,138	\$402,740	\$1,490,253	27.02%
Net County Cost	\$34,135	(\$1,809,651)	\$984,182	\$1,349,499	\$300,395	\$1,378,253	21.80%

The Focus on Prevention initiative experienced a slow start-up during Fiscal Year 2016-2017, then received \$2.5 million in State funding in 2017-2018 which was moved to assigned fund balance in General Fund at year-end. Fiscal Years 2018-2019 and 2019-2020 reflect increases in spending for contracts related to homelessness and Census 2020. Low budget utilization in Fiscal Year 2020-2021 is due to the redirection of homelessness activities to the Community Services Agency.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - General Fund Contribution to Other Programs							
0100 0016401 General Fund							
Total Revenue	\$0	\$0	\$0	\$200,000	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$10,674,597	\$6,691,534	\$7,889,970	\$9,879,890	\$8,529,379	\$8,530,688	99.98%
Net County Cost	\$10,674,597	\$6,691,534	\$7,889,970	\$9,679,890	\$8,529,379	\$8,530,688	99.98%

Costs for this budget fluctuate based on the needs of County departments and other agencies and provide for Board approved General Fund transfers to Departments, along with payments to outside agencies by agreement/contract. This budget relies on the General Fund.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - General Fund Match - VLF							
0100 0016051 General Fund							
Total Revenue	\$27,039,901	\$28,652,823	\$32,234,414	\$31,857,442	\$31,752,840	\$37,828,092	83.94%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$27,039,901	\$28,652,823	\$32,234,414	\$31,857,442	\$31,752,840	\$37,828,092	83.94%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

This budget serves as a pass-through for specific health and social services programs and fluctuates based on the collection of Vehicle License Fees (VLF) from the State. All revenue received is expended for an annual net zero impact.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - General Liability							
5051 0018051 Internal Service Fund							
Total Revenue	\$4,867,883	\$3,598,536	\$5,618,179	\$6,932,994	\$8,186,393	\$8,173,370	100.16%
Use of Fund Balance	(\$849,606)	\$1,822,624	\$2,151,296	\$1,640,655	\$110,114	\$823,140	13.38%
Gross Costs	\$4,018,277	\$5,421,160	\$7,769,475	\$8,573,649	\$8,296,507	\$8,996,510	92.22%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The trend for this program reflects the variances in the actual claims activities for costs up to \$250,000 per eligible claim; an excess insurance policy provides reimbursement for all allowable costs once the \$250,000 deductible has been met. Fluctuations in use of retained earnings reflect a deficit repayment plan implemented to rebuild retained earnings, and then the use of retained earnings to spend down the excess balance to an acceptable level per State Controller's Office (SCO) guidelines.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - Mandated County Match							
0100 0016061 General Fund							
Total Revenue	\$410	\$1,958	\$1,866	\$5,374	\$523	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$16,038,970	\$18,664,225	\$18,124,794	\$19,566,646	\$23,213,206	\$30,233,194	76.78%
Net County Cost	\$16,038,560	\$18,662,267	\$18,122,928	\$19,561,272	\$23,212,683	\$30,233,194	76.78%

This budget contains local funds used to leverage Federal and State funding for a variety of programs and services that have a mandated match or maintenance of effort (MOE) requirement, with costs fluctuating based on those requirements.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
County Operations - Professional Liability							
5061 0018061 Internal Service Fund							
Total Revenue	\$18,155	\$362,739	\$232,575	\$786,080	\$875,277	\$877,350	99.76%
Use of Fund Balance	\$266,810	\$202,409	\$260,542	(\$241,552)	\$114,540	\$76,000	150.71%
Gross Costs	\$284,965	\$565,148	\$493,117	\$544,528	\$989,817	\$953,350	103.83%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Actual costs include insurance premiums, claims, and operating costs which fluctuate year-to-year based on the number of claims received. As a fully insured program, the County pays the first \$25,000 in attorney fees and any settlements and insurance coverage pays the remainder. During Fiscal Year 2016-2017, revenue was used to provide refunds to the departments participating in the program, and in Fiscal Years 2017-2018 and 2018-2019 monthly charges to departments were reduced significantly to spend down additional retained earnings to be more in line with SCO guidelines. In Fiscal Year 2019-2020 and 2020-2021 charges to departments were increased to match anticipated costs for the year. Insurance premiums increased by 32% in Fiscal Year 2020-2021.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
County Operations - Cannabis Program	\$0	\$0	\$0	\$0	\$0
County Operations - General Liability	\$1,936,338	\$2,785,944	\$963,320	(\$1,187,976)	(\$2,828,630)
County Operations - Professional Liability	\$793,267	\$526,457	\$324,048	\$63,505	\$305,057
Total Retained Earnings	\$2,729,605	\$3,312,401	\$1,287,368	(\$1,124,471)	(\$2,523,573)

*Note: Only Listed for Non-General Fund Units

Cannabis Program – In Fiscal Year 2020-2021, the budget changed from a General Fund to an Enterprise Fund. A retained earnings balance will be reflected as of July 1, 2021 (not shown on this table).

General Liability – The trend shows incremental increases in retained earnings due to savings in the cost of claims and settlements until the most recent two years, which reflects a decrease due to significant increases in insurance premiums, non-reimbursable claim costs, and the number and complexity of claims. The resulting deficit in Fiscal Year 2019-2020 and 2020-2021 will be repaid in future years.

Professional Liability – The trend shows the gradual reduction of retained earnings through planned use to offset departmental charges with Fiscal Year 2019-2020 showing a slight increase.

Department Summary

County Operations (Efficient)						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$260,525	\$15,000	\$0	\$0	\$205,000	\$205,000
Fines, Forfeitures, Penalties	\$5,374	\$523	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$510,686	\$433,077	\$461,600	\$463,405	\$398,144	(\$65,261)
Intergovernmental Revenue	\$32,108,118	\$31,924,150	\$30,112,000	\$30,115,360	\$30,115,360	\$0
Charges for Service	\$12,738,723	\$14,733,387	\$13,924,685	\$15,481,665	\$16,908,127	\$1,426,462
Miscellaneous Revenue	\$184,500	\$184,600	\$200,000	\$205,000	\$205,000	\$0
Other Financing Sources	\$200,000	\$2,952,213	\$465,000	\$465,000	\$465,000	\$0
Total Revenue	\$46,007,926	\$50,242,950	\$45,163,285	\$46,730,430	\$48,296,631	\$1,566,201
Use of Fund Balance/Retained Earnings	\$1,399,103	(\$2,971,895)	\$459,462	\$486,097	(\$326,996)	(\$813,093)
Total Funding Sources	\$47,407,029	\$47,271,055	\$45,622,747	\$47,216,527	\$47,969,635	\$753,108
Salaries and Benefits	\$0	\$103,977	\$118,200	\$123,450	\$123,450	\$0
Services and Supplies	\$11,297,584	\$11,216,623	\$13,849,236	\$11,986,697	\$15,634,254	\$3,647,557
Other Charges	\$7,599,886	\$8,480,252	\$9,286,721	\$9,358,793	\$11,251,577	\$1,892,784
Fixed Assets						
Land	\$0	\$303,043	\$0	\$0	\$310,000	\$310,000
Other Financing Uses	\$56,920,445	\$62,543,356	\$69,534,142	\$56,041,293	\$57,322,100	\$1,280,807
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$71,371)	(\$45,469)	(\$69,550)	(\$69,550)	(\$69,550)	\$0
Contingencies	\$0	\$0	\$12,008,510	\$12,008,510	\$12,008,510	\$0
Gross Costs	\$75,746,544	\$82,601,782	\$104,727,259	\$89,449,193	\$96,580,341	\$7,131,148
General Fund Contribution	\$28,339,515	\$35,330,727	\$59,104,512	\$42,232,666	\$48,610,706	\$6,378,040
Total Allocated Positions	-	-	0	0	0	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$86.2 million, funded by \$46.7 million in estimated revenue, \$486,097 in use of department fund balance, and \$39 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$89.4 million, funded by \$46.7 million in estimated revenue, \$486,097 in use of department fund balance, and \$42.2 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$3.2 million resulting in a \$3.2 million increase in Net County Cost.

Based on the use of Fund Balance/Retained Earnings identified in the 2020-2021 Midyear analysis, the Department anticipates there will be (\$542,049) in available fund balance on July 1, 2021. The negative fund balance is largely the result of the County's General Liability Program actuarial long-term liabilities which as of June 30, 2020 total \$5.5 million. This liability is an accounting entry that adjusts annually and is not indicative of the performance of the General Liability Program.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Mandated County Match and Contributions to Other Programs

Recommendations for County Match by departments require a transfer from the Mandated County Match and Contributions to Other Programs budget units in order to provide that match. A net increase in appropriations of \$3.2 million is recommended to provide County match to the following departments and programs included in department sections:

- \$33,757 – For the District Attorney’s Violence Against Women grant approved in a Board Agenda Item dated March 16, 2021
- \$554,725 – Contribution to Public Works Roads and Bridges to fund Illegal Dumping Program
- \$176,579 – Contribution to Auditor-Controller - Enterprise Resource Program
- (\$6,572) – Net Decrease to Contribution to Health Services Agency to right-size County contribution due to additional revenue projected
- \$2,462,580 – Increase to BHRS-Public Guardian per the Strategic Plan approved by the Board on March 30, 2021, via Board Resolution 2021-0136

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$96.6 million, funded by \$48.3 million in estimated revenue, resulting in savings of \$326,996 in retained earnings, and \$48.6 million in Net County Cost. This is an increase of \$7.1 million from 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Airport - Increase both appropriations and Net County Cost by \$110,000 due to increased aircraft tax revenue captured in Discretionary Revenue budget.

Cannabis Program - Increase appropriations by \$118,438 to fund license plate readers to enhance and support enforcement activities of illegal operations, funded by retained earnings.

Cannabis Program – Increase appropriations by \$303,384 to add a Cannabis Support position to the Chief Executive Office, fund a Deputy County Counsel position and Code Enforcement positions previously approved by the Board, funded by retained earnings.

Cannabis Program – Increase estimated revenue and appropriations by \$205,000 for annual inspections of approved Commercial Cannabis Businesses.

Crows Landing Air Facility - Technical adjustment to increase both appropriations and Net County Cost by \$3.2 million for the Crows Landing Industrial Business Park Project and Well Site Purchase approved in the Year-End Agenda Carryover Item, Resolution No. 2021-0261 on June 18, 2021.

Focus on Prevention - Technical adjustment to increase appropriations and Net County Cost by \$228,872 to support the Community Indicator Report, Rebranding and Housing Initiative, and Contracted Consultant projects which were previously approved in Year-End Agenda Carryover Item, Resolution No. 2021-0261 on June 18, 2021.

General Liability - Increase appropriations by \$224,280, estimated revenue by \$1.5 million, and reduction in use of Retained Earnings by \$1.2 million to reflect increased insurance premiums and loss expense costs to be funded by Cost Allocation Plan (CAP) charges to departments.

Professional Liability - Technical Adjustment to decrease appropriations and estimated revenue by \$97,994 to reflect decreased insurance premiums and loss expense costs to be funded by Cost Allocation Plan (CAP) charges to departments.

Mandated County Match and Contributions to Other Programs - Recommendations for County Match by departments require a transfer from the Mandated County Match and Contributions to Other Programs budget units in order to provide that match. A net increase in appropriations of \$2.9 million is recommended to provide County match to the following departments and programs included in department sections:

- \$1.2 million – to implement a new contribution to Fire Districts to provide relief from the negative impact of Educational Revenue Augmentation Fund (ERAF) in a proportionate amount equal to the County’s ERAF impact after receiving the benefit of Proposition 172 Public Safety Sales Tax approximately \$800,000, plus approximately \$400,000 to be administered by the Fire Warden in partnership with the Fire Authority for the benefit of the Fire Response System throughout the County
- \$272,281 – Contribution to County Partners including Stanislaus Animal Services Agency (SASA), Local Agency Formation Commission (LAFCO), Stanislaus County Law Library, Stanislaus Council of Governments (StanCOG), and for the North McHenry Sales Tax agreement
- \$6,363 – Increase contribution for 12th Street Office Building Property Insurance
- \$230,006 – Increase contribution for Environmental Resources to support CAP charges for the County Recycling Program
- \$18,105 – Net increase to mandated County Match for Aging and Veterans Services - Area Agency on Aging (AAA) to right-size County contribution due to additional revenue projected
- \$1.1 million – Increase in mandated County Match for Community Services Agency – In-Home Supportive Services (IHSS) Provider Wages

Mandated County Match Summary					
Department/Agency/Division	2020-2021	2021-2022	2021-2022	2021-2022	2021-2022
	Recommended	Spending	Proposed	Recommended	2021-2022
	Final Budget	Plan	Budget	Final Budget	Recommended
			Adjustments	Adjustments	Final Budget
Aging and Veterans Services - Area Agency on Aging	\$ -	\$ -	\$ -	\$ 302,392	\$ 302,392
Behavioral Health and Recovery Services	6,135,170	825,359	-		825,359
Behavioral Health and Recovery Services - Public Guardian	1,969,725	1,155,565	2,462,580		3,618,145
Community Services Agency - General Assistance	1,381,702	1,381,702	-		1,381,702
Community Services Agency - IHSS Provider Wages	5,503,958	3,709,512	-	1,101,213	4,810,725
Community Services Agency - PA Benefits	98,323	98,323	-		98,323
Community Services Agency - Program Services and Support	8,040,271	2,663,419	-		2,663,419
Community Services Agency - Public Economic Assistance	5,964,365	3,727,896	-		3,727,896
Environmental Resources	590,890	590,890	-		590,890
Health Services Agency - Clinics and Ancillary Services	3,113,397	3,113,397	(3,113,397)		-
Health Services Agency - Indigent Health Care Program	300,000	300,000	(300,000)		-
Health Services Agency - Public Health	2,353,978	2,353,978	1,156,825		3,510,803
Total General Fund Contributions to Other Programs	\$ 35,451,779	\$19,920,041	\$ 206,008	\$ 1,403,605	\$ 21,529,654

General Fund Contribution to Other Programs Summary					
Department/Agency/Division	2020-2021	2021-2022	2021-2022	2021-2022	2021-2022
	Recommended Final Budget	Spending Plan	Proposed Budget Adjustments	Recommended Final Budget Adjustments	Recommended Final Budget
Aging and Veterans Services - Area Agency on Aging	\$ 412,287	\$ 412,287	\$ -	\$ (284,287)	\$ 128,000
Assessor - ASR State Grant	50,000	-	-	-	-
Auditor-Controller - Enterprise Resource Planning	-	-	176,579	-	176,579
CEO - Stanislaus Veterans Center	295,693	-	-	-	-
District Attorney - Real Estate Fraud	71,227	71,227	-	-	71,227
District Attorney - Violence Against Women Grant	33,757	-	33,757	-	33,757
Environmental Resources	378,742	378,742	-	230,006	608,748
General Services Agency - 12th Street Office Building	25,900	25,900	-	6,363	32,263
General Services Agency - Stanislaus Veterans Center	-	295,693	-	-	295,693
Health Services Agency - Clinic and Ancillary Svcs	-	-	2,250,000	-	2,250,000
Information Technology Central (ITC)	1,006,532	-	-	-	-
Library	491,810	491,810	-	-	491,810
Local Area Formation Commission (LAFCO)	226,588	226,588	-	19,991	246,579
North McHenry Sales Tax	2,733,000	2,680,000	-	171,000	2,851,000
Other Contributions (Fire Districts)	-	-	-	1,241,000	1,241,000
Public Works - Road and Bridge	166,300	51,300	554,725	-	606,025
Sheriff - County Fire Service Fund	212,988	212,988	-	-	212,988
Sheriff - Court Security	279,127	299,356	-	-	299,356
Stanislaus Animal Services Agency (SASA)	2,032,209	2,032,209	-	72,127	2,104,336
Stanislaus Council of Governments (StanCOG)	4,223	4,223	-	3,909	8,132
Stanislaus County Law Library	54,240	54,240	-	5,254	59,494
Total General Fund Contributions to Other Programs	\$ 8,474,623	\$ 7,236,563	\$ 3,015,061	\$ 1,465,363	\$ 11,716,987

Recommendation: It is recommended to increase appropriations by \$7.1 million, funded with a \$1.6 million increase in estimated revenue, \$813,093 decrease in department fund balance/retained earnings and a \$6.4 million increase in Net County Cost.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Cannabis Program	\$ -	\$ -
General Liability	\$ (2,954,694)	\$ (588,600)
Professional Liability	\$ 189,464	\$ 11,250
County Operations Totals	\$ (2,765,230)	\$ (577,350)

Key Challenges and Opportunities

The Focus on Prevention community initiative is sponsored by the Board of Supervisors and is entering the eighth year of a ten-year commitment of \$1 million annually to support prevention efforts to improve the quality of life in our County. County staff administer the funding, provide support to the Stewardship Council comprised of leaders from all sectors of the Community, and source consultants/other services as needed to carry forward the mission: to support and align leaders in long-term movements across sectors and systems so that all residents experience well-being.

Budgets Contained within the Department

Airport (General Fund)

The revenue received from Aircraft Taxes is used to fund this budget and is transferred to the City of Modesto for improvements to the facility

Appropriations for Contingencies (General Fund)

Serves as the contingency fund for Stanislaus County, providing funds to meet unexpected and emergency financial exposures which may arise during the fiscal year

Cannabis Program (General/Enterprise Fund)

Established in Fiscal Year 2018-2019, provides for community contribution programs, cannabis activity enforcement, and program oversight

Capital Improvement Financing Authority (General Fund)

Provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives

Crows Landing Air Facility (General Fund)

Provides funding for security and master planning of the air facility acquired from the Federal government in late 2004; the County has designated the former Crows Landing Air Facility as the Crows Landing Industrial Business Park for the purpose of job creation

Debt Service (General Fund)

Provides funding for County debt obligations; current debt is limited to the Heating, Ventilation, and Air Conditioning (HVAC) system at the Community Services Facility and Tobacco Endowment borrowing for the Library

Focus on Prevention (General Fund)

Funds the County's multi-sector collaborative process to resolve the fundamental challenges confronting families and communities in the County with a focus on a first-rate education, strengthening families, and homelessness

General Fund Contribution to Other Programs (General Fund)

Funds programs for which no State or Federal mandate exists; programs have a General Fund contribution as a result of a Board of Supervisors' policy decision or contractual obligation

General Fund Match Vehicle License Fee (General Fund)

Receives and distributes Vehicle License Fee realignment revenue and is used to fund Stanislaus County Public Health, Mental Health, and Social Services programs

General Liability (Internal Service Fund)

Funds auto, property, casualty, surety, fiduciary, and excess insurance premiums; auto, liability, and medical claim losses; self-insured retention; legal defense; actuarial services; and administrative costs (this program has a \$250,000 self-insured retention/deductible)

Mandated County Match (General Fund)

Provides local funds used to leverage Federal and State funding for a variety of programs and functions that have a mandated match or maintenance of effort requirement

Professional Liability (Internal Service Fund)

Funds the management of claim losses, legal defense, cost of claims administration, actuarial services, and the administration of medical malpractice insurance; effective October 1, 2014, the County is participating in a fully insured program through Public Risk Innovation, Solutions, and Management (PRISM) with a \$25,000 deductible; however, claims incurred prior to this date fall under the self-insured program

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

County Operations - Airport						
0100 0016041 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$165,059	\$180,000	\$180,000	\$180,000	\$290,000	\$110,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$165,059	\$180,000	\$180,000	\$180,000	\$290,000	\$110,000
General Fund Contribution	\$165,059	\$180,000	\$180,000	\$180,000	\$290,000	\$110,000
Total Allocated Positions	-	-	0	0	0	0

County Operations - Appropriations for Contingencies						
0100 0016071 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$12,008,510	\$12,008,510	\$12,008,510	\$0
Gross Costs	\$0	\$0	\$12,008,510	\$12,008,510	\$12,008,510	\$0
General Fund Contribution	\$0	\$0	\$12,008,510	\$12,008,510	\$12,008,510	\$0
Total Allocated Positions	-	-	0	0	0	0

County Operations - Cannabis Program						
4085 0068000 Enterprise Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$15,000	\$0	\$0	\$205,000	\$205,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$4,378,251	\$3,559,965	\$3,667,165	\$3,667,165	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$2,507,686	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$6,900,937	\$3,559,965	\$3,667,165	\$3,872,165	\$205,000
Use of Fund Balance/Retained Earnings	\$0	(\$3,213,554)	(\$159,203)	(\$171,468)	\$250,354	\$421,822
Total Funding Sources	\$0	\$3,687,383	\$3,400,762	\$3,495,697	\$4,122,519	\$626,822
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$38,346	\$400,000	\$400,000	\$400,000	\$0
Other Charges	\$0	\$2,743,927	\$3,000,762	\$3,095,697	\$3,722,519	\$626,822
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$905,110	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$3,687,383	\$3,400,762	\$3,495,697	\$4,122,519	\$626,822
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

County Operations - Capital Improvement Financing Authority						
0100 0016021 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$32,317	\$43,210	\$140,633	\$140,633	\$140,633	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$32,317	\$43,210	\$140,633	\$140,633	\$140,633	\$0
General Fund Contribution	\$32,317	\$43,210	\$140,633	\$140,633	\$140,633	\$0
Total Allocated Positions	-	-	0	0	0	0

County Operations - Crows Landing Air Facility						
0100 0016046 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$57,824	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	(\$255)	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$184,500	\$184,600	\$200,000	\$205,000	\$205,000	\$0
Other Financing Sources	\$0	\$0	\$30,000	\$30,000	\$30,000	\$0
Total Revenue	\$184,500	\$242,169	\$230,000	\$235,000	\$235,000	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$184,500	\$242,169	\$230,000	\$235,000	\$235,000	\$0
Salaries and Benefits	\$0	\$103,977	\$118,200	\$123,450	\$123,450	\$0
Services and Supplies	\$1,362,535	\$1,823,704	\$3,071,886	\$11,428	\$2,871,628	\$2,860,200
Other Charges	\$24,831	\$62,450	\$99,914	\$100,122	\$100,122	\$0
Fixed Assets						
Land	\$0	\$303,043	\$0	\$0	\$310,000	\$310,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$27,432	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,387,366	\$2,320,606	\$3,290,000	\$235,000	\$3,405,200	\$3,170,200
General Fund Contribution	\$1,202,866	\$2,078,437	\$3,060,000	\$0	\$3,170,200	\$3,170,200
Total Allocated Positions	-	-	0	0	0	0

County Operations - Debt Service						
0100 0016081 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$371,100	\$365,272	\$376,600	\$376,600	\$376,600	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,389,672	\$1,389,672	\$1,399,000	\$1,399,000	\$1,399,000	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$444,527	\$435,000	\$435,000	\$435,000	\$0
Total Revenue	\$1,760,772	\$2,199,471	\$2,210,600	\$2,210,600	\$2,210,600	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,760,772	\$2,199,471	\$2,210,600	\$2,210,600	\$2,210,600	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$102,113	\$165,621	\$220,000	\$220,000	\$220,000	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$586,328	\$585,688	\$586,000	\$586,000	\$586,000	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$71,371)	(\$72,901)	(\$69,550)	(\$69,550)	(\$69,550)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$617,070	\$678,408	\$736,450	\$736,450	\$736,450	\$0
General Fund Contribution	(\$1,143,702)	(\$1,521,063)	(\$1,474,150)	(\$1,474,150)	(\$1,474,150)	\$0
Total Allocated Positions	-	-	0	0	0	0

County Operations - Focus on Prevention						
0100 0016000 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$250,676	\$102,345	\$112,000	\$115,360	\$115,360	\$0
Charges for Service	\$33,963	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$284,639	\$102,345	\$112,000	\$115,360	\$115,360	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$284,639	\$102,345	\$112,000	\$115,360	\$115,360	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$937,110	\$93,554	\$652,420	\$368,634	\$702,386	\$333,752
Other Charges	\$592,456	\$208,723	\$650,697	\$671,846	\$641,846	(\$30,000)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$104,572	\$100,463	\$72,000	\$74,880	\$0	(\$74,880)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,634,138	\$402,740	\$1,375,117	\$1,115,360	\$1,344,232	\$228,872
General Fund Contribution	\$1,349,499	\$300,395	\$1,263,117	\$1,000,000	\$1,228,872	\$228,872
Total Allocated Positions	-	-	0	0	0	0

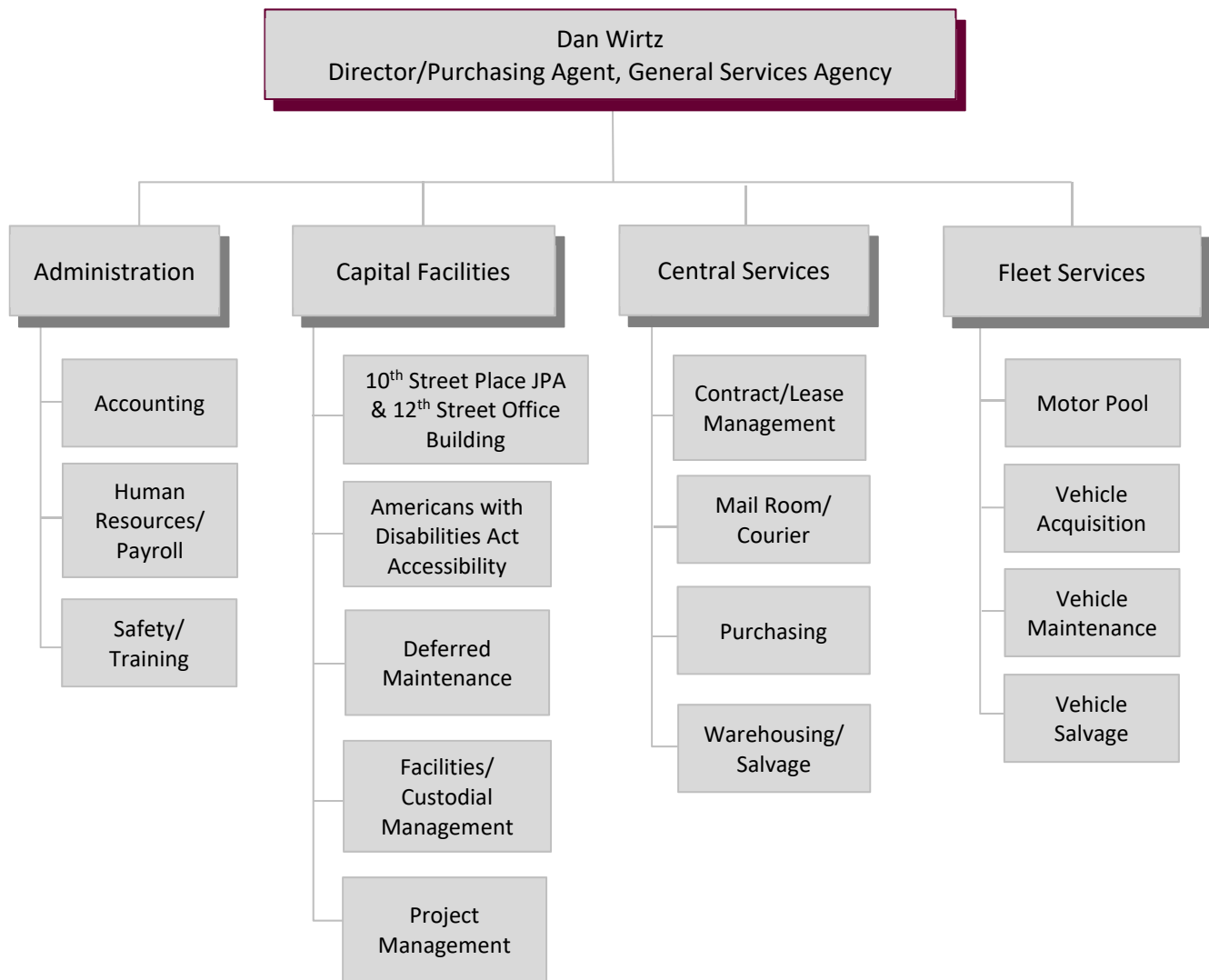
County Operations - General Fund Contribution to Other Programs						
0100 0016401 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$200,000	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$200,000	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$200,000	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$5,074,433	\$5,051,016	\$5,050,260	\$4,997,260	\$6,510,541	\$1,513,281
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$4,805,457	\$3,478,363	\$3,424,363	\$5,254,364	\$5,206,446	(\$47,918)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$9,879,890	\$8,529,379	\$8,474,623	\$10,251,624	\$11,716,987	\$1,465,363
General Fund Contribution	\$9,679,890	\$8,529,379	\$8,474,623	\$10,251,624	\$11,716,987	\$1,465,363
Total Allocated Positions	-	-	0	0	0	0

County Operations - General Fund Match - Vehicle License Fee						
0100 0016051 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$31,857,442	\$31,752,840	\$30,000,000	\$30,000,000	\$30,000,000	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$31,857,442	\$31,752,840	\$30,000,000	\$30,000,000	\$30,000,000	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$31,857,442	\$31,752,840	\$30,000,000	\$30,000,000	\$30,000,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$31,857,442	\$31,752,840	\$30,000,000	\$30,000,000	\$30,000,000	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$31,857,442	\$31,752,840	\$30,000,000	\$30,000,000	\$30,000,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

County Operations - General Liability						
5051 0018051 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$130,576	\$8,108	\$80,000	\$81,700	\$18,404	(\$63,296)
Intergovernmental Revenue	\$0	\$68,965	\$0	\$0	\$0	\$0
Charges for Service	\$6,802,418	\$8,093,369	\$8,093,370	\$9,379,705	\$10,902,196	\$1,522,491
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$6,932,994	\$8,170,442	\$8,173,370	\$9,461,405	\$10,920,600	\$1,459,195
Use of Fund Balance/Retained Earnings	\$1,640,655	\$126,065	\$542,665	\$646,315	(\$588,600)	(\$1,234,915)
Total Funding Sources	\$8,573,649	\$8,296,507	\$8,716,035	\$10,107,720	\$10,332,000	\$224,280
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$8,247,118	\$8,060,308	\$8,462,060	\$9,845,214	\$10,296,819	\$451,605
Other Charges	\$326,531	\$236,199	\$253,975	\$262,506	\$35,181	(\$227,325)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,573,649	\$8,296,507	\$8,716,035	\$10,107,720	\$10,332,000	\$224,280
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

County Operations - Mandated County Match						
0100 0016061 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$5,374	\$523	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,374	\$523	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$5,374	\$523	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$19,566,646	\$23,213,206	\$35,451,779	\$20,126,049	\$21,529,654	\$1,403,605
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$19,566,646	\$23,213,206	\$35,451,779	\$20,126,049	\$21,529,654	\$1,403,605
General Fund Contribution	\$19,561,272	\$23,212,683	\$35,451,779	\$20,126,049	\$21,529,654	\$1,403,605
Total Allocated Positions	-	-	0	0	0	0 #

County Operations - Professional Liability						
5061 0018061 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$9,010	\$1,873	\$5,000	\$5,105	\$3,140	(\$1,965)
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$777,070	\$872,350	\$872,350	\$1,035,795	\$939,766	(\$96,029)
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$786,080	\$874,223	\$877,350	\$1,040,900	\$942,906	(\$97,994)
Use of Fund Balance/Retained Earnings	(\$241,552)	\$115,594	\$76,000	\$11,250	\$11,250	\$0
Total Funding Sources	\$544,528	\$989,817	\$953,350	\$1,052,150	\$954,156	(\$97,994)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$544,445	\$977,501	\$942,237	\$1,040,788	\$932,788	(\$108,000)
Other Charges	\$83	\$12,316	\$11,113	\$11,362	\$21,368	\$10,006
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$544,528	\$989,817	\$953,350	\$1,052,150	\$954,156	(\$97,994)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0 #



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General Services Agency

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$22,151,309	\$25,428,422
Use of Fund Balance/ Retained Earnings	\$824,000	\$902,800
Gross Costs	\$30,609,829	\$34,679,069
General Fund Contributions	\$7,634,520	\$8,347,847
% Funded by General Fund	24.9%	24.1%
Total Allocated Positions	73	80

Department Services and Programs

The General Services Agency (GSA) provides centralized services over a broad spectrum of support areas, including maintenance and custodial services for County-owned facilities, capital projects administration, contract and purchasing assistance, and fleet management services. These activities are funded through fees that are charged to client departments and customers.

The **Administration Division** provides the Department wide leadership and oversees budgeting, accounting, human resources, payroll, safety and training functions. Additionally, the Administration Division oversees Central Services/Purchasing and Fleet Services.

Capital Facilities Division is responsible for Capital Projects, Deferred Maintenance (DM), Facilities Maintenance (FM), Americans with Disabilities Act (ADA) program, along with the overall facility operations for the 10th Street Joint Powers Agency (JPA), 12th Street Office Building and the Veterans Center. The Capital Facilities Division is responsible for new construction, expansion, renovation, replacement, demolition or sale of existing facilities within the County. The Capital Facilities Division is also responsible for the development of the Capital Improvement Plan.

The DM program serves to bridge the gap between capital projects and facilities maintenance. The DM program receives many requests throughout the year to address various deferred maintenance projects including heating, ventilation and air conditioning (HVAC) replacement, roof replacement, elevator modernization, flooring and painting

projects. FM is comprised of Maintenance and Custodial Services. Maintenance maintains and operates building systems, equipment and the lock shop for over 2.5 million square feet of County-owned and leased facilities, while Custodial Services ensures that County-owned facilities within the County core service area are maintained to a professional standard for all users to work and interact with customers in a safe and healthy environment. The ADA program provides oversight and technical support to ensure access to facilities and services are compliant with ADA guidelines.

Central Services is responsible for acquiring goods and services, negotiating contracts, leasing property and equipment, providing consultation on procurement needs and contract facilitation to County departments, in addition to the sale and/or disposal of surplus County property, mailroom, messenger, and salvage services. As an Internal Service Fund, the costs of these services are charged to all County departments based on the level of service provided.

Fleet Services is responsible for over 1,300 County vehicles and other pieces of specialized equipment. Fleet Services provides full vehicle maintenance services, including assistance with vehicle acquisition, registration, preventative maintenance, accident management, repair, motor pool services, and salvage/auction services. Fleet Services complies with State and Federal regulatory requirements including vehicle smog inspection, Occupational Safety and Health Administration (OSHA) vehicle safety standards, and Environmental Protection Agency (EPA) hazardous waste standards.

Board of Supervisors Priority Area



The General Services Agency supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>	
Mission Statement	The General Services Agency provides a wide range of internal services for our customer departments. Supporting their good works with our own – so that they may each successfully deliver for our community. Service, after all, is our middle name...	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Customer Experience	Negotiated Savings of Procurement Services
Two-Year Objectives	Respond to customer billing inquiries within 24 hours and resolve any billing inquiries within 10 business days	
	Deliver procurement services that provide overall value to the County efficiently, including increasing cost savings by a targeted 10% from the start of Fiscal Year 2019-2020 through the end of Fiscal Year 2020-2021, as measured by existing purchasing reporting practices	
	Complete a Countywide building, equipment and staffing analysis to evaluate whether current staffing levels are within industry standards based on County facility square footage maintained by the division	
	Close 100% of work orders in the fleet services work order system by the end of each month which will ensure timely billing of fleet services maintenance costs	
	Prioritize and coordinate the completion of \$500,000 annually in repairs to meet Americans with Disability Act (ADA) requirements for the County's 27 departments and present the results annually to the Board of Supervisors' Capital Facilities Committee	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
General Services Agency - 12th Street - Office Building							
171A 0016200 Special Revenue Fund							
Total Revenue	\$20,234	\$20,307	\$12,608	\$19,113	\$22,730	\$20,800	109.28%
Use of Fund Balance	\$157	(\$6,837)	\$2,173	(\$836)	\$391	\$0	0.00%
Gross Costs	\$42,421	\$32,155	\$34,781	\$37,971	\$46,583	\$46,700	99.75%
Net County Cost	\$22,030	\$18,685	\$20,000	\$19,694	\$23,462	\$25,900	90.59%

12th Street Office Building has experienced typical increases in revenue and expenditures over the five-year period and will generally carry a zero Fund Balance. Only actual costs are billed to building tenants with annual condominium insurance costs being the majority of actual charges.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
General Services Agency - ADA Self-Evaluation and Transition Plan Project							
0100 0016006 General Fund							
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$473,723	\$37,519	\$18,347	\$11,021	\$564,909	\$1,987,921	28.42%
Net County Cost	\$473,723	\$37,519	\$18,347	\$11,021	\$564,909	\$1,987,921	28.42%

In Fiscal Year 2016-2017, the ADA Self-Evaluation and Transition Plan recognized the majority of expenditures related to an expert consultant assisting with the County's Americans with Disabilities Self-Evaluation and Transition Plan. The Fiscal Year 2020-2021 Legal Budget is the culmination of \$500,000 in appropriations over four years. Use of funds for approved ADA projects began in Fiscal Year 2020-2021.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
General Services Agency - Administration							
0100 0019010 General Fund							
Total Revenue	\$604,489	\$644,390	\$798,673	\$769,769	\$1,334,131	\$1,783,909	74.79%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$604,489	\$644,389	\$799,788	\$1,726,623	\$3,961,104	\$4,998,253	79.25%
Net County Cost	\$0	(\$1)	\$1,115	\$956,854	\$2,626,973	\$3,214,344	81.73%

In Fiscal Year 2018-2019, Administration recognized an increase in revenue and expenditures associated with adding the American's with Disabilities Act (ADA) legal budget unit at midyear. In Fiscal Year 2019-2020, Administration recognized an increase in expenditures by approximately \$1 million, which reflects the transfer of Deferred Maintenance to the General Services Agency Administration budget. In Fiscal Year 2020-2021, Administration recognized an increase in revenue and expenditures by approximately \$560,000 and \$2.2 million, respectively. The increase in revenue reflects the transfer of Capital Projects and 10th Street Place Joint Powers Agency legal budget units from Chief Executive Office to the General Services Agency Administration budget in September 2020. The increase in cost reflects the transfer of Capital Projects and 10th Street Place, as well as, the transfer of Deferred Maintenance budgeted appropriations to various Capital Project Funds through operating transfers.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
General Services Agency - Central Services Division							
5001 0018210 Internal Service Fund							
Total Revenue	\$1,304,946	\$1,394,734	\$1,543,187	\$1,637,838	\$1,725,659	\$1,861,200	92.72%
Use of Fund Balance	(\$66,493)	(\$35,310)	(\$144,314)	(\$106,731)	\$1,758	\$68,799	2.56%
Gross Costs	\$1,238,453	\$1,359,424	\$1,398,873	\$1,531,107	\$1,727,417	\$1,929,999	89.50%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Central Services has experienced a gradual increase in revenue and expenditures over the last five years. In Fiscal Year 2017-2018, revenue and expenditures increased due to increased demand for courier and salvage services. In Fiscal Year 2018-2019, revenue and expenditures increased due to increased demand for purchasing, courier

and salvage services. In Fiscal Year 2019-2020, revenue and expenditures increased as a result of adding the American's with Disabilities Act (ADA) Division to support the County's Americans with Disabilities Self-Evaluation and Transition Plan. In Fiscal Year 2020-2021, expenditures increased due to increases in services provided by the Purchasing and ADA Divisions. Fiscal Year 2020-2021 actuals were below budget due to cost savings in salaries and benefits, services and supplies, and other charges.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
General Services Agency - County Facilities							
0100 0016091 General Fund							
Total Revenue	\$6,782	\$9,829	\$324,563	\$619,262	\$537,337	\$544,750	98.64%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$745,603	\$3,201,270	\$8,959,028	\$1,367,706	\$1,164,791	\$1,312,261	88.76%
Net County Cost	\$738,821	\$3,191,441	\$8,634,465	\$748,444	\$627,454	\$767,511	81.75%

County Facilities has experienced significant variances in revenue and expenditures. In Fiscal Year 2017-2018, approximately \$2.2 million increase was due to the Harvest Hall Modernization project. Revenue increased significantly beginning with Fiscal Year 2018-2019 due to rent received from 1st Floor tenants following the purchase of the retail space. In Fiscal Year 2018-2019, approximately \$7.9 million of incurred expenditures resulted from the County's purchase of private retail and commercial space on the 1st floor of 1010 10th Street, purchase of the 625 I Street building, and a \$2.2 million transfer to the Parks Department's Capital Projects. Costs decreased significantly in Fiscal Year 2019-2020 and 2020-2021 due to reduced spending related to purchasing County facilities and funding capital projects.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
General Services Agency - Facilities Maintenance Division							
5170 0018700 Internal Service Fund							
Total Revenue	\$5,677,215	\$6,356,897	\$6,683,241	\$7,395,826	\$7,359,813	\$7,787,250	94.51%
Use of Fund Balance	(\$354,694)	(\$429,214)	(\$464,761)	(\$967,019)	(\$300,969)	\$518,000	-58.10%
Gross Costs	\$5,322,521	\$5,927,683	\$6,218,480	\$6,428,807	\$7,058,844	\$8,305,250	84.99%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Facilities Maintenance revenue has increased due to increased demand for services by County departments, and historically closing work orders in 15 days of receipt. Gross costs have increased due to demand for services associated with responding to COVID-19 and high-touch cleaning requirements, both contract janitorial and County-provided janitorial labor. Fiscal Year 2020-2021 actual expenditures were below budget due to costs savings in salary expenses and lower than budgeted services and contracted services.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
General Services Agency - Fleet Services Division							
5021 0018500 Internal Service Fund							
Total Revenue	\$2,773,017	\$3,086,057	\$3,837,741	\$4,049,890	\$3,975,296	\$3,849,000	103.28%
Use of Fund Balance	\$193,374	\$24,972	(\$286,749)	(\$370,351)	\$55,058	\$560,000	9.83%
Gross Costs	\$2,966,391	\$3,111,029	\$3,550,992	\$3,679,539	\$4,030,354	\$4,409,000	91.41%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Fleet Services has experienced moderate fluctuations in revenue and expenditures. This is primarily due to an increase in the County's fleet and increased fuel costs. In Fiscal Year 2018-2019, Fleet Services completed 3,620

repair orders, which resulted in an increase in revenue of 24% over Fiscal Year 2017-2018. In Fiscal Year 2019-2020, Fleet Services revenue and expenditures increased moderately over the prior fiscal year, primarily due to fluctuations in contracted services and fuel costs/usage. In Fiscal Year 2020-2021 actual costs were below budget due to cost savings in services and supplies and reduced fixed asset cost.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
General Services Agency - Plant Acquisition							
0100 0016031 General Fund							
Total Revenue	\$285,633	\$52,746	\$360,988	\$377,124	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$3,811,862	\$3,355,892	\$4,524,408	\$16,008,223	\$3,129,567	\$4,190,152	74.69%
Net County Cost	\$3,526,229	\$3,303,146	\$4,163,420	\$15,631,099	\$3,129,567	\$4,190,152	74.69%

Plant Acquisition has experienced significant variances in revenue and expenditures. In Fiscal Year 2019-2020, expenditures increased \$11.4 million, which is attributable to various capital projects including the Turlock Library Expansion Project and the Public Safety Center Fire-Life Safety/Secure Electronics/Video Surveillance Project. Funds for these projects are transferred from Assigned General Fund Balance to Capital Project Funds through operating transfers.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
General Services Agency - Stanislaus Veterans Center							
1665 0016600 Special Revenue Fund							
Total Revenue	\$266,326	\$521,042	\$435,087	\$452,114	\$430,101	\$463,200	92.85%
Use of Fund Balance	(\$1,073,118)	\$6,931	\$15,852	\$32,282	\$117,080	\$102,912	113.77%
Gross Costs	\$293,208	\$627,973	\$752,427	\$780,089	\$842,874	\$861,805	97.80%
Net County Cost	\$1,100,000	\$100,000	\$301,488	\$295,693	\$295,693	\$295,693	100.00%

The Stanislaus Veterans Center budget was established in Fiscal Year 2016-2017 in recognition of the partnership between the County, City of Modesto and the Veterans Foundation of Stanislaus County for a 10-year period from the beginning of the lease. The County originally committed \$200,000 in annual funding for the Veterans Center for this 10-year period, of this amount \$100,000 was to be funded by Net County Cost and \$100,000 was to be funded by Department Fund Balance. The Veterans Center opened in late Fiscal Year 2017-2018 therefore use of Fund Balance has been lower than the \$100,000 commitment. In December 2018, the County took on an increased proportion of the cost of the facility when the Board of Supervisors' approved to reduce the Foundation of Stanislaus County's financial obligation. In Fiscal Year 2020-2021, use of fund balance increased primarily due to reduced revenues and increased janitorial cost resulting from required closures and additional cleaning requirements resulting from the COVID-19 pandemic.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
General Services Agency - Utilities							
5170 0018720 Internal Service Fund							
Total Revenue	\$4,292,801	\$4,726,539	\$5,016,774	\$4,967,326	\$5,184,670	\$5,613,200	92.37%
Use of Fund Balance	\$34,017	(\$945)	(\$2,036)	\$16,134	\$0	\$0	0.00%
Gross Costs	\$4,326,818	\$4,725,594	\$5,014,738	\$4,983,460	\$5,184,670	\$5,613,200	92.37%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Utilities has experienced fluctuations due to estimated price increases and actual usage. In Fiscal Year 2018-2019, utilities cost increased 6% due to rate increases. During Fiscal Year 2020-2021, actual expenditures were below budget from closures of County facilities due to the COVID-19 pandemic.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
General Services Agency - 12th Street - Office Building	(\$6,574)	(\$6,732)	\$105	(\$2,068)	(\$1,232)
General Services Agency - Central Services Division	\$204,618	\$271,111	(\$283,936)	(\$139,622)	(\$32,891)
General Services Agency - Facilities Maintenance Division	\$1,072,881	\$1,393,557	\$240,430	\$707,227	\$1,658,112
General Services Agency - Fleet Services Division	\$1,285,842	\$1,092,468	\$487,846	\$774,594	\$1,144,946
General Services Agency - Stanislaus Veterans Center	\$0	\$1,073,118	\$1,066,187	\$1,050,335	\$1,018,054
Total Retained Earnings	\$2,556,767	\$3,823,522	\$1,510,632	\$2,390,466	\$3,786,989

*Note: Only Listed for Non-General Fund Units

12th Street Office Building will not generally carry a fund balance. The building is structured as a condominium association, with each member contributing annually to reserves. Reserves, when accumulated, may be used to offset the cost of major projects, such as replacement of Heating, Ventilation and Air Conditioning (HVAC) units.

Central Services retained earnings experienced a decrease three of the five past years. This is primarily due to the implementation of Governmental Accounting Standards Board (GASB) Statement Nos. 68 and 75 that require accounting entries to report pension and other postemployment benefit liabilities. The negative balance as of July 1, 2020 is a direct result of the accounting entries required to implement the GASB statements in Fiscal Year 2017-2018.

Facilities Maintenance retained earnings experienced a significant decrease as of July 1, 2018 due to implementation of GASB Statement Nos. 68 and 75 that require accounting entries to report pension and other postemployment benefit liabilities. The increase of \$466,797 in retained earnings as of July 1, 2019 is primarily due to lower than budgeted salaries and benefits expenditures. The increase of \$950,885 in retained earnings as of July 1, 2020 is due to a combination of lower than budgeted expenditures and capitalization of 16 vehicles purchased between Fiscal Years 2015-2016 through 2019-2020.

Fleet Services retained earnings experienced a significant decrease as of July 1, 2018 due to implementation of GASB Statement Nos. 68 and 75 that require accounting entries to report pension and other postemployment benefit liabilities. The increase of \$286,748 in retained earnings as of July 1, 2019 is due to a combination of lower than budgeted services and supplies expenditures and reduced fixed asset cost. The increase of \$370,352 in retained earnings as of July 1, 2020 is due to a combination of lower than budgeted services and supplies expenditures and capitalization of five vehicles purchased between Fiscal Years 2014-2015 through 2019-2020.

Stanislaus Veterans Center budget was established in Fiscal Year 2016-2017; however, the Veteran's Center did not open until late in Fiscal Year 2017-2018. This budget has experienced a modest decrease in fund balance since its inception in April 2017.

Department Summary

General Services Agency						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$694,702	\$589,848	\$542,750	\$542,750	\$587,050	\$44,300
Intergovernmental Revenue	\$378,820	\$270	\$0	\$0	\$0	\$0
Charges for Service	\$19,023,497	\$19,868,986	\$21,508,304	\$22,339,685	\$24,741,372	\$2,401,687
Miscellaneous Revenue	\$93,824	\$99,788	\$100,255	\$100,000	\$100,000	\$0
Other Financing Sources	\$97,419	\$10,845	\$0	\$0	\$0	\$0
Total Revenue	\$20,288,262	\$20,569,737	\$22,151,309	\$22,982,435	\$25,428,422	\$2,445,987
Use of Fund Balance/Retained Earnings	(\$1,396,521)	(\$126,682)	\$824,000	\$595,800	\$902,800	\$307,000
Total Funding Sources	\$18,891,741	\$20,443,055	\$22,975,309	\$23,578,235	\$26,331,222	\$2,752,987
Salaries and Benefits	\$6,147,076	\$7,174,786	\$8,356,125	\$8,552,325	\$9,426,055	\$873,730
Services and Supplies	\$13,195,442	\$15,014,912	\$19,074,775	\$16,948,160	\$21,333,570	\$4,385,410
Other Charges	\$2,478,904	\$2,836,431	\$2,798,929	\$2,859,934	\$3,247,444	\$387,510
Fixed Assets						
Buildings & Improvements	\$55,796	\$35,355	\$80,000	\$0	\$0	\$0
Equipment	(\$584,718)	\$1,265	\$260,000	\$325,000	\$632,000	\$307,000
Other Financing Uses	\$15,223,446	\$2,609,037	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$38,600	\$39,327	\$40,000	\$40,000	\$40,000	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$36,554,546	\$27,711,113	\$30,609,829	\$28,725,419	\$34,679,069	\$5,953,650
General Fund Contribution	\$17,662,805	\$7,268,058	\$7,634,520	\$5,147,184	\$8,347,847	\$3,200,663
Total Allocated Positions	-	-	73	75	80	5

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$28.6 million, funded by \$23 million in estimated revenue, \$595,800 in department fund balance, and \$5 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$28.7 million, funded by \$23 million in estimated revenue, \$595,800 in department fund balance and \$5.1 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$150,000, resulting in a \$150,000 increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$3.3 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Capital Facilities – The Department would like to purchase a Project Management Information System to serve General Services Agency (GSA) and Public Works. The total estimated cost of system is \$300,000 for initial procurement, implementation, training, and first year subscription. The cost will be split equally between GSA and Public Works at \$150,000 each. The GSA share will be funded by Net County Cost. Ongoing license fees will be included in project overhead costs and no additional NCC will be requested.

Recommendation: It is recommended to increase appropriations by \$150,000, funded by Net County Cost.

Projects

The General Services Agency Capital Facilities active project listing includes projects that are in various stages of planning, design or construction. Currently, there are 48 active projects for Fiscal Year 2021-2022.

10th Street Place JPA

Basement Carpet Replacement
 Closed Captioning for Televised Broadcasts
 Exterior West Wall Resealing Project
 Fire Alarm Panel Replacement
 Lactation Room Project
 Occupancy Study and Updated Space Allocations

Americans with Disabilities Act (ADA)

Professional Services
 Tracking Database Project

Agricultural Commissioner

Harvest Hall Modernization
 Warehouse Remodel

Chief Executive Office

County Center II Asset Management Study

CEO-Human Relations

County Center III Learning Institute Upgrades

Clerk-Recorder

Lobby Remodel

Community Services Facility

Exterior/Interior Security Modernization
 Master Planning

General Services Agency

Capital Improvement Plan Update
 Energy Savings Study County and City
 Capital Improvement Plan Software System
 Fleet Services Operations and Facility Assessment
 Warehouse Office Space Remodel
 Electronic Construction Management Software System
 Facilities Maintenance/Custodial County Center III Operations and Facility Assessment
 Cost Accounting Management System (CAMS) Workorder System Replacement
 Reservation Software for Crows Landing Air Facility and Veterans Center

Health Services Agency

Administration/Public Health New Facility

Information Technology Central

801 11th St. Cooling Tower

Library

Facility Equipment Needs Assessment
 Modesto Library Maker Space
 Old Empire Library Demolition or Reuse
 Turlock Library Remodel

Parks and Recreation

Bonita Pool and Park Upgrades
 Frank Raines Cleanup
 Woodward Concession Stand and Parking Lot

Probation

Blue Gum Facility and Parking Lot Upgrades

Sheriff

Civil Division Relocation
 Indoor Firearms Range and Training Facility
 Office of Emergency Services New Facility
 Operations Center Standalone HVAC
 Patterson Substation ADA upgrades
 Public Safety Center (PSC) Fire/Life/Safety
 PSC Master Planning
 PSC Programs and Medical Program Facility
 PSC Support Services HVAC
 PSC Unit One HVAC
 PSC Unit Upper Tier Security Barriers
 PSC Unit Wastewater Project
 Specialty Team Vehicle Storage
 Training Center Classroom Replacement

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$34.7 million, funded by \$25.4 million in estimated revenue, \$902,800 use of department fund balance, and \$8.3 million in Net County Cost. This is an increase of \$6 million from 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

On June 15, 2021, the Board of Supervisors approved Fiscal Year 2020-2021 Project Savings Carryover Appropriations for ADA projects of \$1.4 million, Deferred Maintenance projects of \$390,000, and Plant Acquisition of \$350,000 for Public Safety Master Plan, totaling carryover appropriations of \$2.1 million.

12th Street Office – Increase of \$16,510 in appropriations due to increased property insurance costs, funded by \$10,147 estimated revenue and \$6,363 Net County Cost. Funding is provided by a three-way split between Westland Bank (32.10%), StanCERA (16.86%), and District Attorney (51.04%).

Administration – Add an Accountant III position to support the increased accounting workload primarily due to the restructuring of the Department. This position will provide fiscal support and monitoring of approximately \$100 million in planned construction. Increase in estimated revenue and appropriations by \$126,730 for salaries and benefits, and one-time costs for laptop, General Ledger Wand license, and phone, funded by charges for services.

Administration/Capital Facilities – The Parks and Recreation Department has requested a Project Manager I/II to provide project development and oversight to their several current capital projects. It is recommended to add the Project Manager position to Capital Facilities to ensure that Parks is meeting standards, budget, and best practices when overseeing these projects. It is recommended to increase appropriations by \$81,900, funded by \$57,300 from charges to Parks and Recreation and the balance of \$24,600, or 30%, charges for services to other capital facilities projects.

Administration/ Deferred Maintenance – Facility improvements are necessary for County Center III that include roof, gutter, parking lot, windows, siding replacement, painting, and dead tree removal. An increase of \$1 million in appropriations is recommended to begin to address County Center III facility improvements, funded by Net County Cost.

Administration – Increase in estimated revenue and appropriations by \$439,400 for increases in salaries and benefits, administration costs in Capital Facilities and 10th Street JPA budgets, and various operational costs, funded by charges for services.

Central Services – Add a Senior Buyer position to provide construction procurement support to Capital Facilities, and increased service levels supporting purchasing activities county-wide. Increase in estimated revenue and appropriations by \$108,500 for salaries and benefits, and one-time costs for laptop and phone, funded by charges for services.

Central Services – Historically, prepaid metered postage has been carried as inventory on the balance sheet and when utilized the cost of postage is deducted from inventory and postage expense is recorded to the respective departments. The cost of postage and offsetting revenue have not been recorded to GSA. It is recommended to increase appropriations by \$930,000, funded by charges for services, to provide a more accurate financial reporting and fiscal oversight.

Central Services – Increase estimated revenue and appropriations by \$59,100 for increases in administration and salary and benefit costs. Additionally, increase in appropriations by \$52,000, funded by retained earnings, to purchase a box truck.

County Facilities – Increase appropriations by \$74,000 for property taxes, utilities, facility costs for 625 I Street, prior Empire Library location, Keyes Community Center, and Grayson Community Center, funded by an increase in estimated revenue of \$44,300 from 10th Street Place retail tenants and \$29,700 Net County Cost.

Facilities Maintenance – Add a Maintenance Engineer II position to meet service level demands due to increases in County-owned and leased square footage. Increase estimated revenue and appropriations by \$106,780 for salaries and benefits, and one-time costs for computer, phone, uniform, tool and boots, funded by charges for services.

Facilities Maintenance – Increase estimated revenue and appropriations by \$117,500 for increase in administration costs and depreciation. Additionally, increase in appropriations of \$255,000, funded by retained earnings, to purchase seven vehicles, six replacements and one new vehicle to support the new Maintenance Engineer position.

Fleet Services – Add an Equipment Mechanic position due to increases in services levels as the result of an increasing fleet size, volume of complex repairs, routine maintenance work, and vehicle upfitting. Increase estimated revenue and appropriations by \$103,230 for salaries and benefits, and one-time costs for uniform, boots, and computer, funded by charges for services.

Fleet Services – Increase estimated revenue and appropriations by \$343,000 for increases in fuel charges, depreciation and salary and benefit costs.

Recommendation: It is recommended to increase appropriations by \$6 million, funded by an increase of \$2.4 million in estimated revenue, \$307,000 increase in department retained earnings, and \$3.2 million Net County Cost.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Central Services	\$ (34,650)	\$ 122,000
Facilities Maintenance	\$ 1,959,082	\$ 570,800
Fleet Services	\$ 1,089,887	\$ 110,000
Veterans Services	\$ 900,973	\$ 100,000
General Services Agency Totals	\$ 3,915,292	\$ 902,800

Fixed Assets | Vehicles

The General Services Agency has 43 vehicles between divisions supporting daily work and 22 in Motor Pool for use by all County departments, for a total of 65 vehicles. Of the 43 division vehicles, 15 meet the minimum age requirement to be considered for replacement under the Fleet Services Policy. Of the 20 Motor Pool Vehicles, 16 meet the minimum age requirement to be considered for replacement under the Fleet Services Policy. The Final

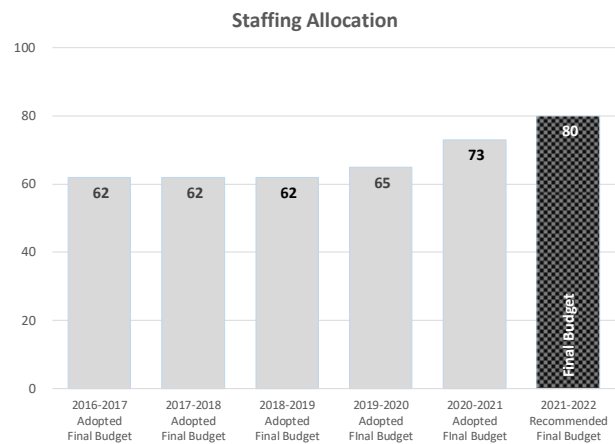
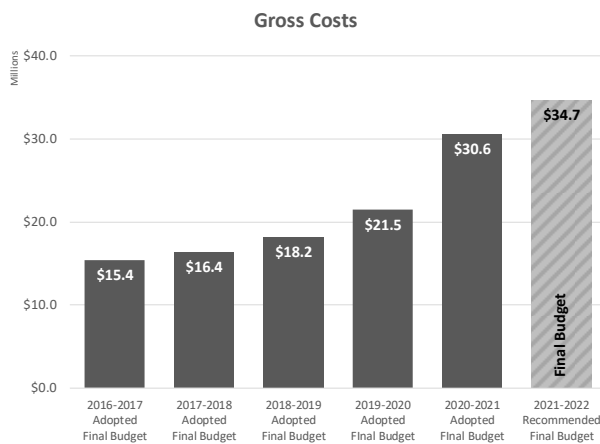
Budget includes one vehicle replacement in Central Services Division, six vehicle replacements in Facilities Maintenance and one new vehicle to support a new Maintenance Engineer positions, increasing the Department fleet to 44 total vehicles.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 80 positions, an increase of seven positions over the 2020-2021 Final Budget allocation. On March 2, 2021, the Board of Supervisors approved a Reorganization and Staffing Plan that included the addition of one block-budgeted Manager I/II for human resources functions, the transfer in of one Manager I position, and reclassification of four positions.

Staffing Recommendation: It is recommended to add one block-budgeted Manager I/II position to oversee Park and Recreation projects; add one Accountant III position to support the increased accounting workload; and one Senior Buyer to provide procurement support due to increased service levels supporting purchasing activities county-wide. It is also recommended to add one block-budgeted Maintenance Engineer II position to support the maintenance of increased county-owned and county-leased facilities; and one Equipment Mechanic position to provide adequate services levels to an increasing fleet size and increasing volume of complex repairs, routine maintenance work, and vehicle upfitting.

Five-Year Historical Budget Trends



Several Chief Executive Office (CEO) capital project budgets/funds were transferred to the General Services Agency in 2020. The recommended Final Budget includes a staffing allocation of 80 positions, an increase of seven positions compared to the 2020-2021 Adopted Final Budget allocation count. Staffing has increased in total by 18 positions over the past five years primarily due to increased demand for services by departments and the transfer of the Capital Projects staff from CEO.

Key Challenges and Opportunities

Americans with Disabilities Act Database - By Fall 2021, it is anticipated that the County’s Americans with Disabilities Act (ADA)/Civil Rights Coordinator will implement a countywide ADA database in coordination with Information Technology Central. The database will serve as a clearinghouse for all 27 departments to document progress to removing barriers to programs and services.

Aging Facilities - Maintenance of aging buildings and equipment has remained a priority for the Department and it continues to address both immediate and long-term infrastructural challenges by utilizing annual deferred maintenance funding with approximately 173 projects completed over the past six years at a cost of \$10.1 million.

County Buildings - The expanding footprint of County buildings challenges the staffing levels and requires new ways to approach preventative and routine maintenance service level demands.

Fuel Pricing - The volatility in fuel commodity pricing makes it increasingly challenging to forecast annual costs without adjustments during the fiscal year.

Budgets Contained within the Department

12th Street Office Building (Special Revenue Fund)

Funds operational costs associated with the 12th Street Office Building Condominium Association including utilities, maintenance, custodial, and other ongoing costs of the building. Funding is provided by a three-way split between Westland Bank (32.10%), StanCERA (16.86%), and District Attorney (51.04%).

ADA Self-Evaluation and Transition Plan Project (General Fund)

Provides funding for improvements to County facilities, programs, and policies as outlined in the Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan.

Administration (General Fund)

Funds oversight and direction for the General Services Agency (GSA), and ensures that all GSA divisions are achieving operational efficiency and exceptional standards.

Capital Projects (General Fund) (Included in Administration Schedule)

Capital Projects provides overall capital projects management for the County. Capital Projects staff research, analyze, and monitor County facilities to establish the most appropriate plans for the development of new facilities and renovations, the remodeling of existing properties, and long-term vision for countywide facilities to meet the needs of the organization, including the provision of County services at accessible locations. The division also supports daily maintenance and operations of the 10th Street Place Joint Powers Agency office building.

Central Services Division (Internal Service Fund)

Funds the management of property and equipment leasing, acquisition of goods and services, contract negotiation, and consultation on procurement needs to County departments, in addition to the sale and/or disposal of surplus County property, mailroom, messenger, and salvage services.

County Facilities (General Fund)

Provides funding for minor facility improvements and costs associated with maintenance and utilities for existing County property including the United Community Center in Grayson, Keyes Community Center, Paradise-Burbank Hall, Law Library, Mancini Hall, the 12th Street Parking Garage, 625 I Street and other County facility-related expenses.

Facilities Maintenance Division (Internal Service Fund)

Funds two main programs, Maintenance Services and Custodial Services.

Fleet Services Division (Internal Service Fund)

Funds preventative and prescriptive maintenance for nearly 1,300 County vehicles and other pieces of specialized equipment.

Plant Acquisition (General Fund)

Provides funding for the acquisition, repair, and remodel of existing and new County facilities.

Stanislaus Veterans Center (Special Revenue Fund)

Funds the County share of costs for the Stanislaus Veterans Center Banquet Hall and Conference Center.

Utilities (Internal Service Fund)

Funds countywide utility payments made on behalf of County departments.

Individual schedules for each of these budgets are detailed as followed.

Legal Budget Unit (LBU) Schedules

General Services Agency - 12th Street - Office Building						
171A 0016200 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$19,113	\$22,730	\$20,800	\$20,800	\$30,947	\$10,147
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$19,113	\$22,730	\$20,800	\$20,800	\$30,947	\$10,147
Use of Fund Balance/Retained Earnings	(\$836)	\$391	\$0	\$0	\$0	\$0
Total Funding Sources	\$18,277	\$23,121	\$20,800	\$20,800	\$30,947	\$10,147
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$7,082	\$7,505	\$8,800	\$8,800	\$8,800	\$0
Other Charges	\$30,889	\$39,078	\$37,900	\$37,900	\$54,410	\$16,510
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$37,971	\$46,583	\$46,700	\$46,700	\$63,210	\$16,510
General Fund Contribution	\$19,694	\$23,462	\$25,900	\$25,900	\$32,263	\$6,363
Total Allocated Positions	-	-	0	0	0	0

General Services Agency - ADA Self-Evaluation and Transition Plan Project						
0100 0016006 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$11,021	\$134,795	\$1,890,100	\$500,000	\$1,900,000	\$1,400,000
Other Charges	\$0	\$7,988	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$422,126	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$11,021	\$564,909	\$1,890,100	\$500,000	\$1,900,000	\$1,400,000
General Fund Contribution	\$11,021	\$564,909	\$1,890,100	\$500,000	\$1,900,000	\$1,400,000
Total Allocated Positions	-	-	0	0	0	0

General Services Agency - Administration						
0100 0019010 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$769,769	\$1,334,121	\$1,783,909	\$1,838,985	\$2,462,415	\$623,430
Miscellaneous Revenue	\$0	\$10	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$769,769	\$1,334,131	\$1,783,909	\$1,838,985	\$2,462,415	\$623,430
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$769,769	\$1,334,131	\$1,783,909	\$1,838,985	\$2,462,415	\$623,430
Salaries and Benefits	\$703,224	\$1,368,788	\$1,871,160	\$1,927,560	\$2,434,590	\$507,030
Services and Supplies	\$970,884	\$369,443	\$2,738,600	\$2,183,000	\$3,579,300	\$1,396,300
Other Charges	\$52,515	\$124,218	\$161,070	\$168,175	\$302,875	\$134,700
Fixed Assets						
Equipment	\$0	\$0	\$0	\$150,000	\$150,000	\$0
Other Financing Uses	\$0	\$2,098,655	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,726,623	\$3,961,104	\$4,770,830	\$4,428,735	\$6,466,765	\$2,038,030
General Fund Contribution	\$956,854	\$2,626,973	\$2,986,921	\$2,589,750	\$4,004,350	\$1,414,600
Total Allocated Positions	-	-	13	15	17	2

General Services Agency - Central Services Division						
5001 0018210 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$270	\$0	\$0	\$0	\$0
Charges for Service	\$1,637,838	\$1,724,824	\$1,861,200	\$1,904,700	\$3,002,300	\$1,097,600
Miscellaneous Revenue	\$0	\$565	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,637,838	\$1,725,659	\$1,861,200	\$1,904,700	\$3,002,300	\$1,097,600
Use of Fund Balance/Retained Earnings	(\$106,731)	\$1,758	\$68,000	\$70,000	\$122,000	\$52,000
Total Funding Sources	\$1,531,107	\$1,727,417	\$1,929,200	\$1,974,700	\$3,124,300	\$1,149,600
Salaries and Benefits	\$1,134,094	\$1,228,190	\$1,348,900	\$1,379,700	\$1,522,200	\$142,500
Services and Supplies	\$130,515	\$99,866	\$188,600	\$193,500	\$1,126,100	\$932,600
Other Charges	\$330,070	\$399,361	\$391,700	\$401,500	\$424,000	\$22,500
Fixed Assets						
Equipment	(\$63,572)	\$0	\$0	\$0	\$52,000	\$52,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,531,107	\$1,727,417	\$1,929,200	\$1,974,700	\$3,124,300	\$1,149,600
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	13	13	14	1

General Services Agency - County Facilities						
0100 0016091 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$615,666	\$535,050	\$482,750	\$482,750	\$527,050	\$44,300
Intergovernmental Revenue	\$796	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$2,800	\$2,287	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$619,262	\$537,337	\$482,750	\$482,750	\$527,050	\$44,300
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$619,262	\$537,337	\$482,750	\$482,750	\$527,050	\$44,300
Salaries and Benefits	\$68	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$376,892	\$435,327	\$279,467	\$279,402	\$289,402	\$10,000
Other Charges	\$653,711	\$690,137	\$646,848	\$646,848	\$710,848	\$64,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$298,435	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$38,600	\$39,327	\$40,000	\$40,000	\$40,000	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,367,706	\$1,164,791	\$966,315	\$966,250	\$1,040,250	\$74,000
General Fund Contribution	\$748,444	\$627,454	\$483,565	\$483,500	\$513,200	\$29,700
Total Allocated Positions	-	-	0	0	0	0

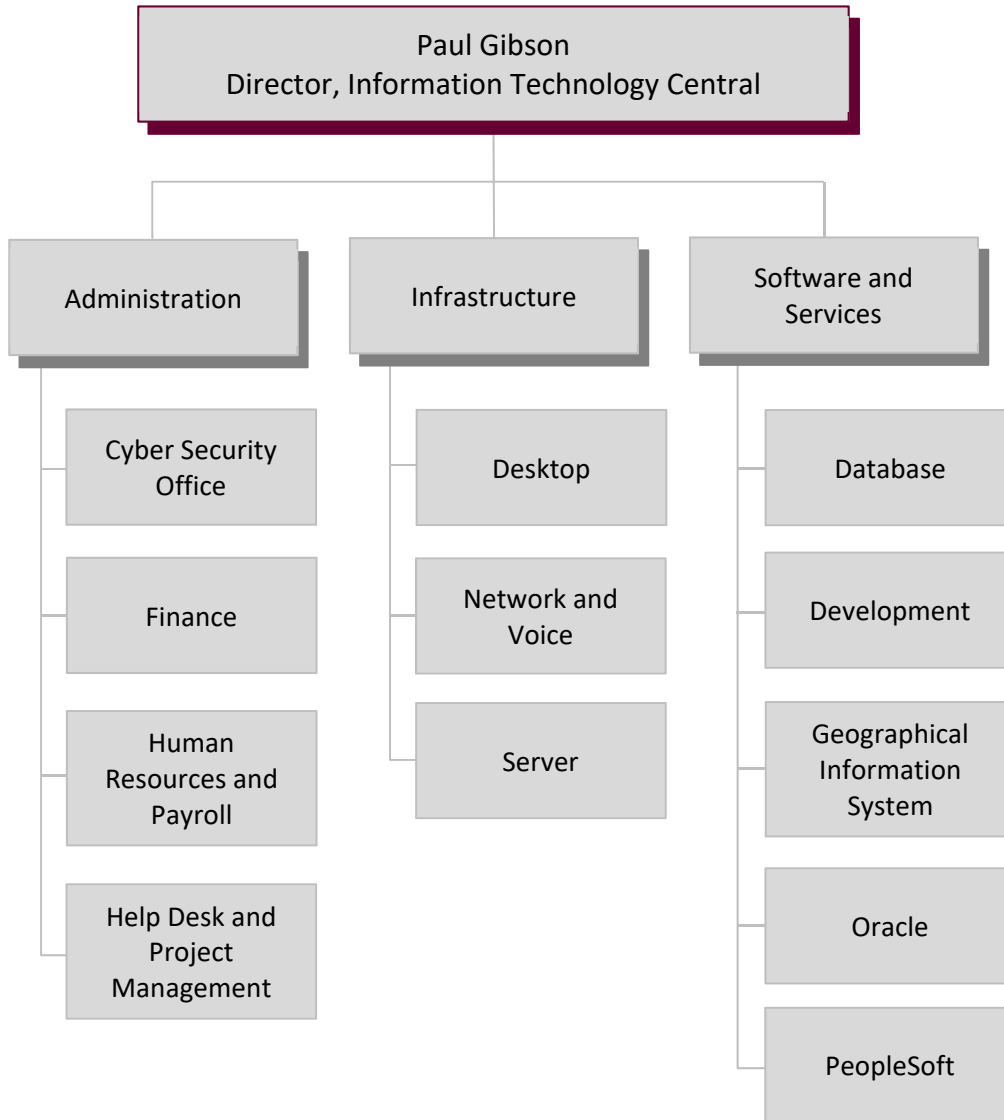
General Services Agency - Facilities Maintenance Division						
5170 0018700 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$16,417	\$14,192	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$7,379,369	\$7,339,741	\$7,787,250	\$8,110,500	\$8,334,780	\$224,280
Miscellaneous Revenue	\$40	\$5,880	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$7,395,826	\$7,359,813	\$7,787,250	\$8,110,500	\$8,334,780	\$224,280
Use of Fund Balance/Retained Earnings	(\$967,019)	(\$300,969)	\$386,000	\$315,800	\$570,800	\$255,000
Total Funding Sources	\$6,428,807	\$7,058,844	\$8,173,250	\$8,426,300	\$8,905,580	\$479,280
Salaries and Benefits	\$3,158,019	\$3,320,652	\$3,854,600	\$4,000,100	\$4,099,800	\$99,700
Services and Supplies	\$2,738,957	\$2,731,769	\$3,223,550	\$3,378,600	\$3,385,680	\$7,080
Other Charges	\$926,742	\$1,006,423	\$940,100	\$972,600	\$1,090,100	\$117,500
Fixed Assets						
Equipment	(\$394,911)	\$0	\$155,000	\$75,000	\$330,000	\$255,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,428,807	\$7,058,844	\$8,173,250	\$8,426,300	\$8,905,580	\$479,280
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	37	37	38	1

General Services Agency - Fleet Services Division						
5021 0018500 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,940,587	\$3,953,405	\$4,118,745	\$4,247,200	\$4,693,430	\$446,230
Miscellaneous Revenue	\$10,984	\$11,046	\$20,255	\$20,000	\$20,000	\$0
Other Financing Sources	\$98,319	\$10,845	\$0	\$0	\$0	\$0
Total Revenue	\$4,049,890	\$3,975,296	\$4,139,000	\$4,267,200	\$4,713,430	\$446,230
Use of Fund Balance/Retained Earnings	(\$370,351)	\$55,058	\$270,000	\$110,000	\$110,000	\$0
Total Funding Sources	\$3,679,539	\$4,030,354	\$4,409,000	\$4,377,200	\$4,823,430	\$446,230
Salaries and Benefits	\$1,115,656	\$1,189,130	\$1,251,000	\$1,214,500	\$1,339,000	\$124,500
Services and Supplies	\$2,366,190	\$2,334,566	\$2,630,800	\$2,709,800	\$2,999,230	\$289,430
Other Charges	\$323,928	\$381,782	\$342,200	\$352,900	\$385,200	\$32,300
Fixed Assets						
Buildings & Improvements	\$0	\$35,355	\$80,000	\$0	\$0	\$0
Equipment	(\$126,235)	\$1,265	\$105,000	\$100,000	\$100,000	\$0
Other Financing Uses	\$0	\$88,256	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,679,539	\$4,030,354	\$4,409,000	\$4,377,200	\$4,823,430	\$446,230
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	10	10	11	1

General Services Agency - Plant Acquisition						
0100 0016031 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$378,024	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	(\$900)	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$377,124	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$377,124	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$36,015	\$20,922	\$0	\$0	\$0	\$0
Services and Supplies	\$971,605	\$3,069,469	\$1,859,750	\$1,159,750	\$1,509,750	\$350,000
Other Charges	\$19,796	\$39,176	\$92,591	\$92,591	\$92,591	\$0
Fixed Assets						
Buildings & Improvements	\$55,796	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$14,925,011	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$16,008,223	\$3,129,567	\$1,952,341	\$1,252,341	\$1,602,341	\$350,000
General Fund Contribution	\$15,631,099	\$3,129,567	\$1,952,341	\$1,252,341	\$1,602,341	\$350,000
Total Allocated Positions	-	-	0	0	0	0

General Services Agency - Stanislaus Veterans Center						
1665 0016600 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$62,619	\$40,606	\$60,000	\$60,000	\$60,000	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$309,495	\$309,495	\$323,200	\$323,200	\$323,200	\$0
Miscellaneous Revenue	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$452,114	\$430,101	\$463,200	\$463,200	\$463,200	\$0
Use of Fund Balance/Retained Earnings	\$32,282	\$117,080	\$100,000	\$100,000	\$100,000	\$0
Total Funding Sources	\$484,396	\$547,181	\$563,200	\$563,200	\$563,200	\$0
Salaries and Benefits	\$0	\$47,104	\$30,465	\$30,465	\$30,465	\$0
Services and Supplies	\$646,351	\$647,502	\$650,308	\$650,308	\$650,308	\$0
Other Charges	\$133,738	\$148,268	\$178,120	\$178,120	\$178,120	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$780,089	\$842,874	\$858,893	\$858,893	\$858,893	\$0
General Fund Contribution	\$295,693	\$295,693	\$295,693	\$295,693	\$295,693	\$0
Total Allocated Positions	-	-	0	0	0	0

General Services Agency - Utilities						
5170 0018720 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,967,326	\$5,184,670	\$5,613,200	\$5,894,300	\$5,894,300	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,967,326	\$5,184,670	\$5,613,200	\$5,894,300	\$5,894,300	\$0
Use of Fund Balance/Retained Earnings	\$16,134	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,983,460	\$5,184,670	\$5,613,200	\$5,894,300	\$5,894,300	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,975,945	\$5,184,670	\$5,604,800	\$5,885,000	\$5,885,000	\$0
Other Charges	\$7,515	\$0	\$8,400	\$9,300	\$9,300	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,983,460	\$5,184,670	\$5,613,200	\$5,894,300	\$5,894,300	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0



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Information Technology Central

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$14,352,675	\$13,777,594
Use of Fund Balance/ Retained Earnings	\$729,634	\$443,980
Gross Costs	\$16,088,841	\$14,221,574
General Fund Contributions	\$1,006,532	\$0
% Funded by General Fund	6.3%	0.0%
Total Allocated Positions	45	45

Department Services and Programs

The Department provides information technology services and support for County departments. Information Technology Central (ITC), manages the County’s financial management system, human resource management system, website and the County’s intranet “CONNECT!”.

The **Administration** division oversees the day-to-day operations of the Department. This division manages human resources, payroll, accounts payable, accounts receivable, procurement and performance measurements. Also, the Project Management Office, Help Desk and the Cyber Security Office are components of the Administration division. The Help Desk staff are customer service specialists who act as the conduit between customers and staff.

The **Infrastructure** division manages the physical components of the County’s technology systems. This includes the routers and switches that make up the wide area network, the file servers, storage and

backup systems that reside in the redundant, secure data center. The infrastructure team also provides direct support for desktop and mobile computer hardware. ITC’s dedicated network and voice engineers manage the Voice over Internet Protocol (VoIP) telephone system. Wireless networking and Internet access are other services supported by the Infrastructure division.

The **Software and Services** division includes developers, analysts and other specialists who focus on the digital elements of technology. This division develops and enhances custom code designed to meet specific departmental requirements. Software and Services staff has developed and continue to maintain such critical County systems as Check Reconciliation and Budget Monitoring, as well as many other systems on behalf of departments. The Geographical Information System (GIS) provided both internally and to the public is managed in this division. Other services offered include software development and database administration.

Board of Supervisors Priority Area



The Information Technology Central supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>	
Mission Statement	To help departments successfully implement and manage technologies that address their business challenges in a responsive, progressive and friendly way	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Customer Experience	Total System Down Time
Two-Year Objectives	<i>Update</i> the County's Information Technology Strategic Plan, informed by results of the Countywide Information Technology Assessment	
	<i>Implement</i> prioritized recommendations identified in the Information Technology Strategic Plan	
	<i>Implement</i> a standardized Countywide remote work platform	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
Information Technology Central							
5031 0048100 Internal Service Fund							
Total Revenue	\$4,861,619	\$4,966,889	\$7,549,778	\$9,470,074	\$13,974,270	\$13,990,723	99.88%
Use of Fund Balance	(\$836,876)	\$2,327,683	(\$484,315)	(\$3,027,422)	(\$1,104,231)	\$3,873,374	-28.51%
Gross Costs	\$5,985,088	\$7,294,572	\$7,065,463	\$7,442,652	\$12,870,039	\$17,864,097	72.04%
Net County Cost	\$1,960,345	\$0	\$0	\$1,000,000	\$0	\$0	0.00%

In Fiscal Year 2016-2017, \$2 million in Net County Cost was used to fund the implementation of Office 365 countywide. Revenue increased in Fiscal Year 2018-2019 due to Office 365 costs being funded by County Departments through Cost Allocation Plan (CAP) charge revenue. In Fiscal Year 2019-2020, revenue continued to increase as a result of increased service levels including taking on the administration of PeopleSoft, Geographical Information Systems (GIS), addition of a Cybersecurity Officer, and further expansion of embedded department staffing.

In Fiscal Year 2020-2021, the Department incurred unanticipated COVID-19-related costs some of which were reimbursed by the General Fund. However, other planned expenditures were not made due to operational priority changes imposed by the pandemic. As a result, the Legal Budget for Fiscal Year 2020-2021 was significantly higher than the actual costs incurred. Consequently, the projected use of Fund Balance to balance the budget instead resulted in a net increase of department fund balance by Fiscal Year's end.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Information Technology Central - Telecommunications							
5011 0048200 Internal Service Fund							
Total Revenue	\$928,235	\$1,006,738	\$1,144,506	\$1,461,042	\$1,555,400	\$1,417,690	109.71%
Use of Fund Balance	\$35,871	\$122,764	(\$76,715)	\$114,424	(\$112,150)	\$350,719	-31.98%
Gross Costs	\$964,106	\$1,129,502	\$1,067,791	\$1,575,466	\$1,443,250	\$1,768,409	81.61%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Telecommunications has continued to use Fund Balance as a method of funding life-cycle replacement of major elements of telecommunications infrastructure while minimizing impact to department charges. In Fiscal Year 2020-2021, due to reprioritization of operational activity imposed by COVID-19 response, planned replacement of certain systems were delayed. Standing up a COVID-19 call center and other pandemic response efforts resulted in increased revenue and an associated reduction in the need to use Fund Balance.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Information Technology Central	\$3,015,510	\$3,852,386	(\$568,490)	(\$84,175)	\$2,943,248
Information Technology Central - Telecommunications	\$880,186	\$844,315	\$519,212	\$595,928	\$481,503
Total Retained Earnings	\$3,895,696	\$4,696,701	(\$49,278)	\$511,753	\$3,424,751

*Note: Only Listed for Non-General Fund Units

Beginning in Fiscal Year 2018-2019, GASB 68 and GASB 75 adjustments were made to retained earnings, which are reflected in the significant changes in retained earnings balance shown above. However, the trend has been a net decrease in fund balance for both budget units, prior to the one-time increase realized in Fiscal Year 2020-2021 as described in the previous section.

Information Technology Central budget had a retained earnings balance of \$2.9 million on July 1, 2020, after GASB adjustments. This increase is primarily due to COVID-19 response and associated funding impacting projected expenditures that were identified to be paid for out of retained earnings.

Telecommunications budget continues to experience a modest reduction in retained earnings as a component of the strategy to program life-cycle replacement of telecommunications infrastructure paid out of retained earnings and in order to align with State Auditor's guidelines.

Department Summary

Information Technology Central						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$317,580	\$3,356,913	\$2,332,896	\$0	\$0	\$0
Charges for Service	\$10,579,480	\$12,172,483	\$12,019,779	\$13,717,594	\$13,777,594	\$60,000
Miscellaneous Revenue	\$41,151	\$274	\$0	\$0	\$0	\$0
Other Financing Sources	(\$7,095)	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$10,931,116	\$15,529,670	\$14,352,675	\$13,717,594	\$13,777,594	\$60,000
Use of Fund Balance/Retained Earnings	(\$2,912,998)	(\$1,216,381)	\$729,634	\$421,980	\$443,980	\$22,000
Total Funding Sources	\$8,018,118	\$14,313,289	\$15,082,309	\$14,139,574	\$14,221,574	\$82,000
Salaries and Benefits	\$5,168,697	\$5,837,736	\$6,481,644	\$6,564,532	\$6,624,532	\$60,000
Services and Supplies	\$3,178,577	\$7,663,525	\$8,457,232	\$6,329,132	\$6,329,132	\$0
Other Charges	\$632,321	\$734,727	\$666,402	\$699,819	\$699,819	\$0
Fixed Assets						
Equipment	\$38,523	\$45,302	\$483,563	\$546,091	\$568,091	\$22,000
Other Financing Uses	\$0	\$32,000	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$9,018,118	\$14,313,289	\$16,088,841	\$14,139,574	\$14,221,574	\$82,000
General Fund Contribution	\$1,000,000	\$0	\$1,006,532	\$0	\$0	\$0
Total Allocated Positions	-	-	45	45	45	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$14.1 million, funded by \$13.7 million in estimated revenue, and \$421,980 in department retained earnings. Based on the use of retained earnings identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$1.5 million available on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for Fiscal Year 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Fixed Assets | Vehicles

The Proposed Budget includes a total of \$546,091 in Fixed Assets for data storage, virtual desktop platform hardware, network equipment replacements and upgrades and IT security hardware and software and one replacement vehicle. In Fiscal Year 2021-2022, scheduled upgrades and improvements have been identified at County sites including 1010 10th Street, Harvest Hall, 3705 Oakdale Road and at the 801 11th Street server room.

Staffing Allocation

The 2021-2022 Proposed Budget includes an estimated staffing level of 45 positions, consistent with the 2020-2021 Final Budget allocation.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$14.2 million, funded by \$13.8 million in estimated revenue, and \$443,980 use of department retained earnings. This is an increase of \$82,000 from 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Information Technology Central – Increase appropriations by \$22,000 to purchase a replacement vehicle for desktop technicians to transport equipment and supplies to customer agencies, funded by department retained earnings.

Increase estimated revenue and appropriations by \$60,000 for clerical extra-help due to increases in workload. Clerical duties needed to support the department include weekly payroll, purchasing, contracts and billing activities.

Recommendation: It is recommended to increase appropriations by \$82,000, funded by an increase of \$60,000 in estimated revenue and \$22,000 increase in department retained earnings.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Information Technology Central	\$ 4,047,478	\$ 376,018
Telecommunications	\$ 593,652	\$ 67,962
Information Technology Central Totals	\$ 4,641,130	\$ 443,980

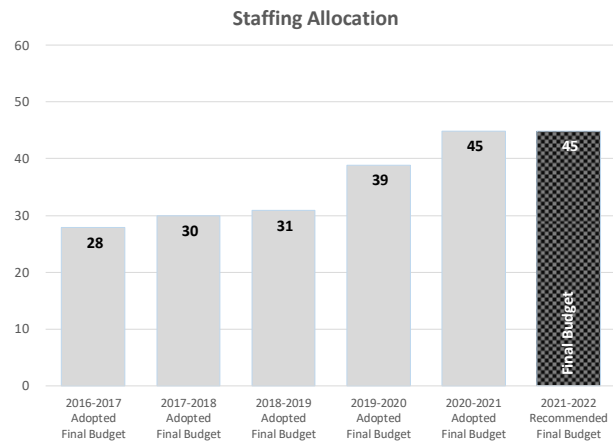
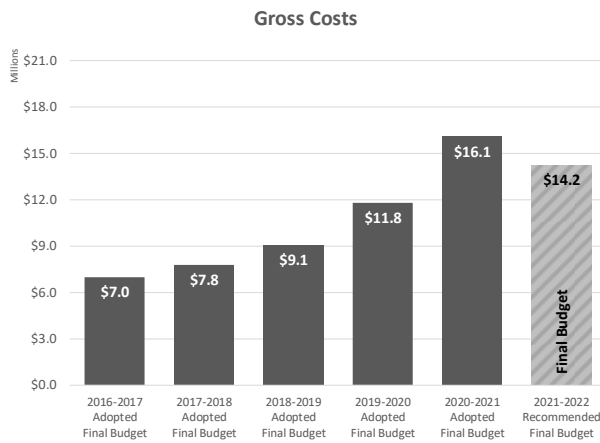
Fixed Assets | Vehicles

Information Technology Central has a total fleet of 3 vehicles; of those, 2 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. The Final Budget includes one vehicle replacement and the Department will salvage two vehicles, leaving a total fleet of two.

Staffing Allocation

The 2021-2022 Final Budget includes an estimated staffing level of 45 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Budget Trends



In Fiscal Year 2020-2021, the Department incurred unanticipated COVID-19-related costs some of which were reimbursed by the General Fund.

The recommended Final Budget includes a staffing allocation of 45 positions, the same number of positions as the 2020-2021 Adopted Final Budget allocation count. The previous five-year average annual increase in staffing was 13.7%. Staffing allocation has increased over the last few fiscal years with the increase in service levels including PeopleSoft administration, Geographical Information Systems (GIS) oversight, addition of a Cybersecurity Officer, and further expansion of embedded department staffing.

Key Challenges and Opportunities

Cyber Security - The Department will continue to improve in each area of responsibility the County’s cybersecurity posture to ensure resiliency, to improve responsiveness and to effectuate recovery from all Cyber Security threats, anywhere in the organization.

Enterprise Resource Planning Project - The Department will continue to be heavily involved in the Enterprise Resource Planning project, especially as it moves into the implementation phase.

Technology Assessment - The Department will focus on recommendations related to the Gartner Information Technology assessment, which proposes aligning not just Information Technology Central, but County Information Technology in total towards an operating model pattern focused on services rather than the current asset focus.

Budgets Contained within the Department

Information Technology Central (Internal Service Fund)

This budget funds the Information Technology Central (ITC) Department which provides services and support for all County Departments including systems infrastructure, software, and other services such as project management.

Information Technology Central – Telecommunication (Internal Service Fund)

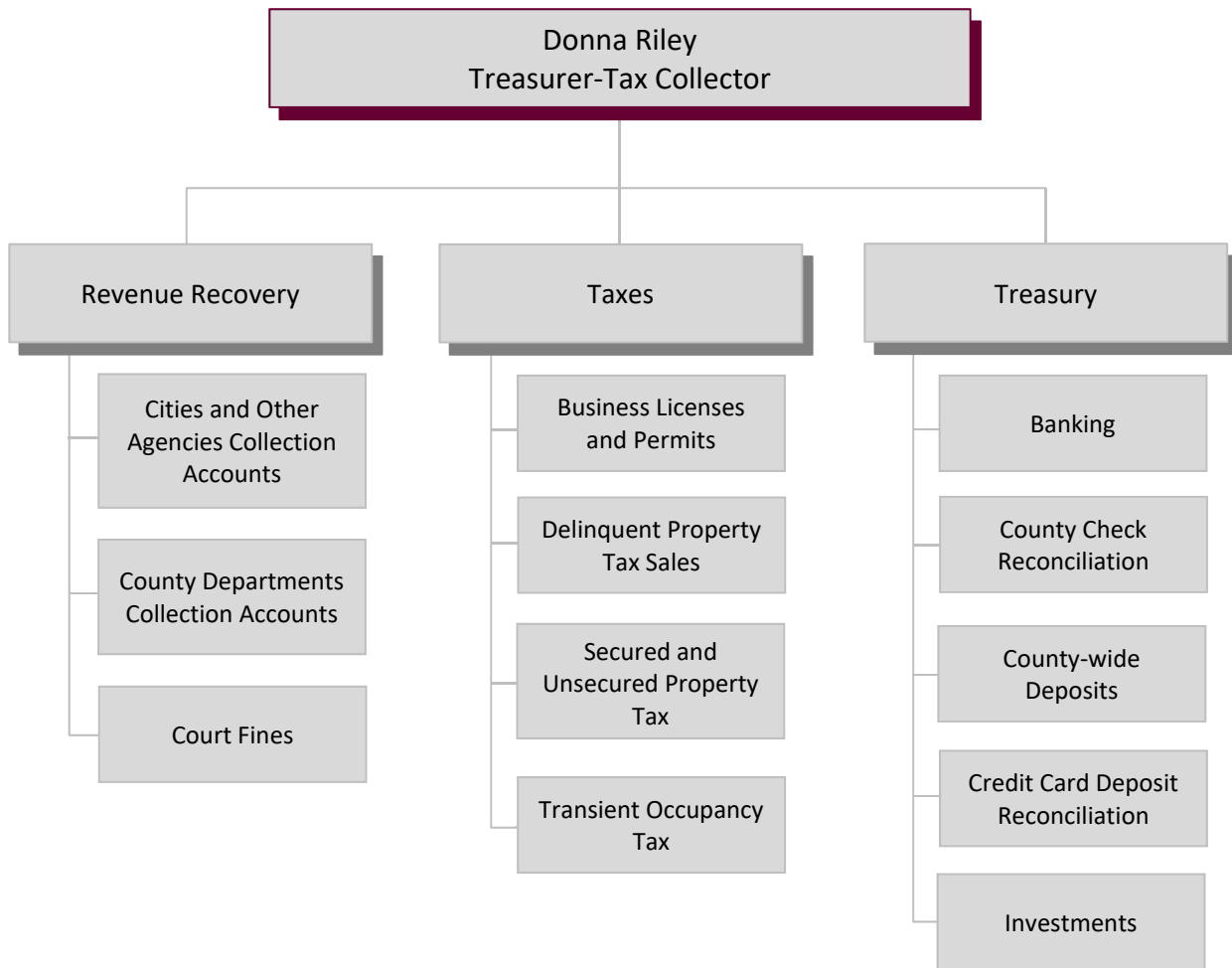
This budget funds the telecommunications function of ITC which supports the Countywide Voice Over Internet Protocol telephony system as well as other telephone systems.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Information Technology Central						
5031 0048100 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$272,241	\$3,356,913	\$2,332,896	\$0	\$0	\$0
Charges for Service	\$9,163,777	\$10,617,083	\$10,602,089	\$12,229,019	\$12,289,019	\$60,000
Miscellaneous Revenue	\$41,151	\$274	\$0	\$0	\$0	\$0
Other Financing Sources	(\$7,095)	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$9,470,074	\$13,974,270	\$12,934,985	\$12,229,019	\$12,289,019	\$60,000
Use of Fund Balance/Retained Earnings	(\$3,027,422)	(\$1,104,231)	\$529,390	\$354,018	\$376,018	\$22,000
Total Funding Sources	\$6,442,652	\$12,870,039	\$13,464,375	\$12,583,037	\$12,665,037	\$82,000
Salaries and Benefits	\$4,921,824	\$5,599,260	\$6,166,140	\$6,249,028	\$6,309,028	\$60,000
Services and Supplies	\$2,062,305	\$6,636,554	\$7,429,832	\$5,374,382	\$5,374,382	\$0
Other Charges	\$420,000	\$556,924	\$441,372	\$463,536	\$463,536	\$0
Fixed Assets						
Equipment	\$38,523	\$45,302	\$433,563	\$496,091	\$518,091	\$22,000
Other Financing Uses	\$0	\$32,000	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,442,652	\$12,870,039	\$14,470,907	\$12,583,037	\$12,665,037	\$82,000
General Fund Contribution	\$1,000,000	\$0	\$1,006,532	\$0	\$0	\$0
Total Allocated Positions	-	-	43	43	43	0

Information Technology Central - Telecommunications						
5011 0048200 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$45,339	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,415,703	\$1,555,400	\$1,417,690	\$1,488,575	\$1,488,575	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,461,042	\$1,555,400	\$1,417,690	\$1,488,575	\$1,488,575	\$0
Use of Fund Balance/Retained Earnings	\$114,424	(\$112,150)	\$200,244	\$67,962	\$67,962	\$0
Total Funding Sources	\$1,575,466	\$1,443,250	\$1,617,934	\$1,556,537	\$1,556,537	\$0
Salaries and Benefits	\$246,873	\$238,476	\$315,504	\$315,504	\$315,504	\$0
Services and Supplies	\$1,116,272	\$1,026,971	\$1,027,400	\$954,750	\$954,750	\$0
Other Charges	\$212,321	\$177,803	\$225,030	\$236,283	\$236,283	\$0
Fixed Assets						
Equipment	\$0	\$0	\$50,000	\$50,000	\$50,000	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,575,466	\$1,443,250	\$1,617,934	\$1,556,537	\$1,556,537	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	2	2	2	0



1010 10th Street, Suites 2500 & 5700, Modesto, California 95354
Taxes (209) 525-6388, Treasury (209) 525-6524, Revenue Recovery (209) 525-4450
www.stancounty.com/tr-tax/

Treasurer-Tax Collector

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$2,782,938	\$2,873,851
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$3,750,412	\$3,966,536
General Fund Contributions	\$967,474	\$1,092,685
% Funded by General Fund	25.8%	27.5%
Total Allocated Positions	33	33

Department Services and Programs

The Treasurer – Tax Collector Department is made up of three distinct divisions: Revenue Recovery, Taxes, and Treasury.

The **Revenue Recovery** Division provides a centralized collection, billing and debt resolution service to all County departments and interagency participants. The division utilizes well-qualified, knowledgeable staff to collect on outstanding debts using professional collection and billing services for the resolution of debts owed to the County and other partnering agencies. Revenue Recovery clients consist of over 20 County departments, several city agencies and the Superior Courts of Stanislaus County. There are four major collection programs operating within the Revenue Recovery Division consisting of the Courts, Health Services Agency, unsecured tax, and other miscellaneous department collections.

The **Taxes** Division collects secured and unsecured property taxes along with other revenues to help a variety of public agencies meet their financial goals. The Department also collects fees for various types of licenses and permits.

The **Treasury** Division accepts deposits for all County departments, school districts and special districts; processes deposits for countywide over-the-counter credit card payments; and receives absent heir funds to be held in trust before distribution to the State of California. Staff ensure the accurate payment and reconciliation of approved check disbursements and wire transfers; process forged check claims to recover funds and ensure that there are adequate funds available to cover liquidity needs of the Treasury; and invest any excess temporarily idle funds in the Stanislaus County Treasury Pool. Staff also maintain the County’s Tobacco Endowment funds.

Board of Supervisors Priority Area



The Treasurer-Tax Collector supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>	
Mission Statement	To serve the citizens of Stanislaus County by collecting property tax and other revenues to help a variety of public agencies meet their financial goals	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Revenue Recovery Outstanding Fees Balance Collection	Treasury Pool Earnings Rate
Two-Year Objectives	<i>Establish</i> an online business licensing system in the Property Tax division to enable citizens to apply and pay for various licenses and permits	
	<i>Complete</i> the evaluation of proposals submitted to Stanislaus County for banking and other financial services, establish new contracts, and transition departments into new services, which may include all new bank accounts	
	<i>Transition</i> the tax-defaulted property tax auction to an online real estate auction website with the intent of improving sale prices and providing a larger return to parties of interest	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Actuals	Legal Budget	Budget
Treasurer - Admin/Taxes							
0100 0030001 General Fund							
Total Revenue	\$534,812	\$495,281	\$508,436	\$556,610	\$553,781	\$540,300	102.50%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$1,392,295	\$1,390,423	\$1,633,903	\$1,486,796	\$1,550,607	\$1,627,401	95.28%
Net County Cost	\$857,483	\$895,142	\$1,125,467	\$930,186	\$996,826	\$1,087,101	91.70%

Admin/Taxes Gross Costs in Fiscal Year 2020-2021 trended higher than the previous year primarily due to salary expenses as a result of being fully staffed but did not exceed legal budget. Revenues exceeded budgeted expectations and resulted in savings to the General Fund.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Treasurer - Revenue Recovery							
0100 0030002 General Fund							
Total Revenue	\$1,100,738	\$1,197,793	\$1,244,607	\$1,259,761	\$1,313,532	\$1,487,653	88.30%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$1,094,192	\$1,189,151	\$1,187,233	\$1,255,083	\$1,238,644	\$1,487,653	83.26%
Net County Cost	(\$6,546)	(\$8,642)	(\$57,374)	(\$4,678)	(\$74,888)	\$0	0.00%

Revenue Recovery revenue in Fiscal Year 2020-2021 trended higher than the previous year while Gross Costs trended lower. Federal and state economic impact or stimulus payments to taxpayers provided extra cash flow for debtors to make payment towards past due accounts. Revenue Recovery saw increased collections as a result.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Treasurer - Treasury							
0100 0030004 General Fund							
Total Revenue	\$566,376	\$783,187	\$642,737	\$703,001	\$591,034	\$754,985	78.28%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$558,082	\$775,074	\$612,652	\$683,526	\$571,976	\$754,985	75.76%
Net County Cost	(\$8,294)	(\$8,113)	(\$30,085)	(\$19,475)	(\$19,058)	\$0	0.00%

Treasury Gross Costs in Fiscal Year 2020-2021 were significantly less than the previous year primarily due to salary savings as a result of the division being short staffed for more than half the year. Treasury is self-funded through interest earnings. The investment portfolio experienced a decline in interest earnings from the previous year due to a declining interest rate economy as a result of COVID-19, but still distributed \$24.3 million dollars to pool participants after expenses.

Department Summary

Treasurer-Tax Collector						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$69,981	\$67,330	\$107,200	\$111,000	\$111,000	\$0
Fines, Forfeitures, Penalties	\$130,485	\$119,010	\$64,300	\$66,600	\$66,600	\$0
Revenue from use of Assets	\$716,664	\$581,991	\$731,685	\$750,995	\$750,995	\$0
Intergovernmental Revenue	\$47,357	\$43,040	\$0	\$0	\$0	\$0
Charges for Service	\$1,500,507	\$1,598,342	\$1,830,138	\$1,894,041	\$1,894,041	\$0
Miscellaneous Revenue	\$32,283	\$29,426	\$24,615	\$25,415	\$25,415	\$0
Other Financing Sources	\$22,095	\$19,208	\$25,000	\$25,800	\$25,800	\$0
Total Revenue	\$2,519,372	\$2,458,347	\$2,782,938	\$2,873,851	\$2,873,851	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,519,372	\$2,458,347	\$2,782,938	\$2,873,851	\$2,873,851	\$0
Salaries and Benefits	\$2,996,932	\$2,987,466	\$3,299,887	\$3,410,929	\$3,451,005	\$40,076
Services and Supplies	\$562,635	\$447,445	\$734,390	\$750,100	\$750,100	\$0
Other Charges	\$346,741	\$413,965	\$456,835	\$481,731	\$481,731	\$0
Fixed Assets						
Equipment	\$0	\$0	\$0	\$0	\$50,200	\$50,200
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$480,903)	(\$487,649)	(\$740,700)	(\$766,500)	(\$766,500)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,425,405	\$3,361,227	\$3,750,412	\$3,876,260	\$3,966,536	\$90,276
General Fund Contribution	\$906,033	\$902,880	\$967,474	\$1,002,409	\$1,092,685	\$90,276
Total Allocated Positions	-	-	33	33	33	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$3.9 million, estimated revenue of \$2.9 million and \$1 million in Net County Cost.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for the 2021-2022 Proposed Budget.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 33 positions, consistent with the 2020-2021 Adopted Final Budget allocation. The Proposed Budget does not include any additional staffing adjustments.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$4 million, funded by \$2.9 million in estimated revenue and \$1.1 million in Net County Cost. This is an increase of \$90,276 from 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

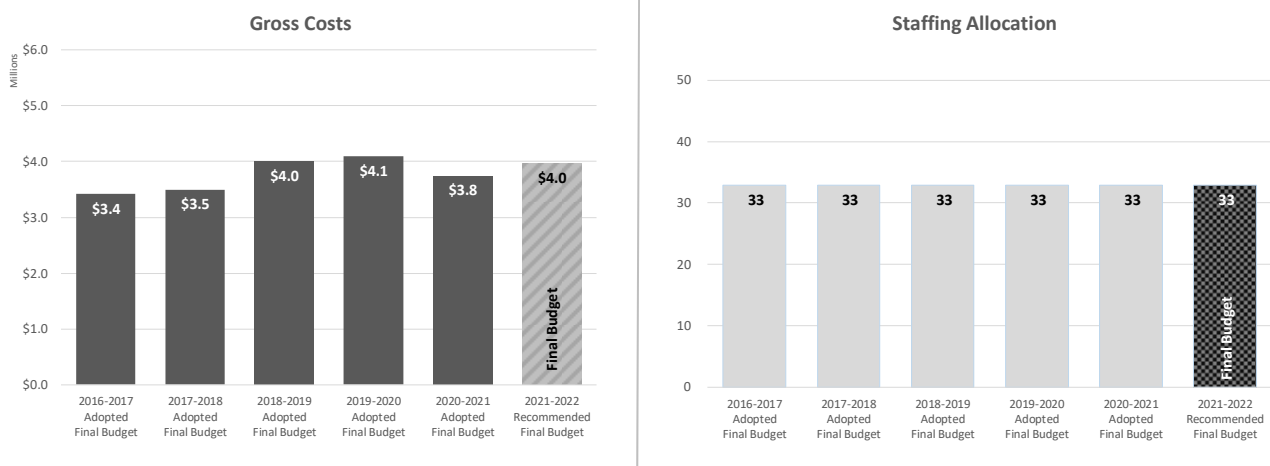
Admin/Taxes – Technical adjustments of \$50,200 for a carryover project approved in Fiscal Year 2020-2021, and \$40,076 in Performance Visioning Carryover Savings (PVCS).

Recommendation: It is recommended to increase appropriations by \$90,276 funded by carryover savings.

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 33 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Trends



The recommended Final Budget of \$4 million represents an increase of \$216,124 or 5.8% compared to Fiscal Year 2020-2021 Adopted Final Budget. The average growth for the Department is 3.5% which can be attributed to the cost-of-doing business.

The recommended Final Budget includes a staffing allocation of 33, the same number of positions as the 2020-2021 Adopted Final Budget allocation count and same over the previous five years.

Key Challenges and Opportunities

Online Services - In Fiscal Year 2021-2022, the Property Tax Division will be transitioning to on an online auction service with Bid4Assets for the sale of tax defaulted properties. The intention is to streamline the auction process, remove staff vulnerabilities associated with an in-person auction that is open to the public and to return greater excess proceeds to parties of interest. The division will also be implementing an online business licensing payment system and transitioning e-pay services to Point & Pay for online property tax payments which will provide additional payment features such as e-billing, recurring payments, mobile pay, and options to pay by PayPal and Apple Pay. Tax bills will also include a QRC code for an easy payment link.

Banking Services - In Fiscal Year 2021-2022, the Treasury Division will be transitioning into new banking services with J.P. Morgan. New services will include payee positive pay, controlled disbursements, and an interface to the County’s financial management system. Treasury will assist all County departments, Schools and Special Districts that are impacted by the change which will include all new bank accounts.

Payment Processing - In Fiscal Year 2021-2022, the Revenue Recovery Division will be improving its payment webpage and offering additional payment options through FIS Worldpay. New services will include recurring payments, mobile pay, and options to pay by PayPal and Apple Pay.

Budgets Contained within the Department

Admin/Taxes (General Fund)

Funds Tax division and a portion of administrative staff of the Treasurer-Tax Collector Department to process tax payments, assist taxpayers with their questions, and provide information regarding property taxes

Revenue Recovery (General Fund)

Funds division and a portion of administrative staff to collect outstanding debt owed to over 20 County departments and agencies, assist debtors, and maintain records to ensure the accuracy of accounts owed, supported by charges to customer departments and agencies

Treasury Division (General Fund)

Funds division and a portion of administrative staff to process Countywide deposits, wire transfers, check disbursements, bank reconciliations, and investment of excess idle funds, supported by Treasury earnings

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Treasurer - Admin/Taxes						
0100 0030001 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$69,981	\$67,330	\$107,200	\$111,000	\$111,000	\$0
Fines, Forfeitures, Penalties	\$130,485	\$119,010	\$64,300	\$66,600	\$66,600	\$0
Revenue from use of Assets	\$18,225	\$9,624	\$1,700	\$1,800	\$1,800	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$307,753	\$330,406	\$342,900	\$354,900	\$354,900	\$0
Miscellaneous Revenue	\$30,166	\$27,411	\$24,200	\$25,000	\$25,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$556,610	\$553,781	\$540,300	\$559,300	\$559,300	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$556,610	\$553,781	\$540,300	\$559,300	\$559,300	\$0
Salaries and Benefits	\$1,283,091	\$1,404,993	\$1,328,945	\$1,379,919	\$1,419,995	\$40,076
Services and Supplies	\$198,699	\$128,013	\$239,620	\$247,480	\$247,480	\$0
Other Charges	\$174,108	\$171,265	\$208,949	\$220,360	\$220,360	\$0
Fixed Assets						
Equipment	\$0	\$0	\$0	\$0	\$50,200	\$50,200
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$169,102)	(\$153,664)	(\$269,740)	(\$286,050)	(\$286,050)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,486,796	\$1,550,607	\$1,507,774	\$1,561,709	\$1,651,985	\$90,276
General Fund Contribution	\$930,186	\$996,826	\$967,474	\$1,002,409	\$1,092,685	\$90,276
Total Allocated Positions	-	-	11	11	11	0

Treasurer - Revenue Recovery						
0100 0030002 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$17,533	\$541	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$47,357	\$43,040	\$0	\$0	\$0	\$0
Charges for Service	\$1,192,754	\$1,267,936	\$1,487,238	\$1,539,141	\$1,539,141	\$0
Miscellaneous Revenue	\$2,117	\$2,015	\$415	\$415	\$415	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,259,761	\$1,313,532	\$1,487,653	\$1,539,556	\$1,539,556	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,259,761	\$1,313,532	\$1,487,653	\$1,539,556	\$1,539,556	\$0
Salaries and Benefits	\$1,265,743	\$1,268,654	\$1,559,164	\$1,607,324	\$1,607,324	\$0
Services and Supplies	\$215,751	\$189,469	\$284,470	\$287,420	\$287,420	\$0
Other Charges	\$127,390	\$191,476	\$191,949	\$202,432	\$202,432	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$353,801)	(\$410,955)	(\$547,930)	(\$557,620)	(\$557,620)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,255,083	\$1,238,644	\$1,487,653	\$1,539,556	\$1,539,556	\$0
General Fund Contribution	(\$4,678)	(\$74,888)	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	18	18	18	0

Treasurer - Treasury						
0100 0030004 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$680,906	\$571,826	\$729,985	\$749,195	\$749,195	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$22,095	\$19,208	\$25,000	\$25,800	\$25,800	\$0
Total Revenue	\$703,001	\$591,034	\$754,985	\$774,995	\$774,995	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$703,001	\$591,034	\$754,985	\$774,995	\$774,995	\$0
Salaries and Benefits	\$448,098	\$313,819	\$411,778	\$423,686	\$423,686	\$0
Services and Supplies	\$148,185	\$129,963	\$210,300	\$215,200	\$215,200	\$0
Other Charges	\$45,243	\$51,224	\$55,937	\$58,939	\$58,939	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$42,000	\$76,970	\$76,970	\$77,170	\$77,170	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$683,526	\$571,976	\$754,985	\$774,995	\$774,995	\$0
General Fund Contribution	(\$19,475)	(\$19,058)	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	4	4	4	0

Delivering Community Infrastructure

Introduction

Departments contained within the Board of Supervisors' priority of *Delivering efficient public services and community infrastructure to benefit our residents and businesses*, focus primarily on delivering community infrastructure. Departments within this priority area meet the infrastructure needs of the community and protect natural resources to improve the quality of life for County residents while enabling the expansion of a robust economy.



Focused on the environment and infrastructure, some of the supportive functions of this priority area include protecting and promoting the health, safety, and welfare of persons and property throughout the County.

The following departments support the delivery of efficient public services through their daily operations:

Environmental Resources promotes a safe and healthy environment and improves the quality of life in our community through a balance of science, education, partnerships, and environmental regulation.

Parks and Recreation manage a variety of parks and recreation facilities, including five regional parks and ten community parks that provide the community an opportunity to enjoy the outdoors at a reasonable cost.

Planning and Community Development promotes economic development through diverse land use, enhancing community infrastructure, improving public services, and providing streamlined permit processing services.

Public Works facilitates the safe and efficient movement of people, goods, and services throughout the County by designing, building, and maintaining a regional public transportation system.



Priority Highlights

Over-arching goals for departments *Delivering community infrastructure to benefit our residents and businesses*, include ensuring reliable water resources – quantity and quality; improving transportation circulation; promoting effective solid waste disposal; and developing a comprehensive flood control strategy. Departments delivering community infrastructure continually improve County residents’ experiences while utilizing public venues, services and the transportation system. Public Works has 61 active projects related to road maintenance and improvements with funding from Measure L, a local transportation tax, Senate Bill 1, a State Transportation Tax, and Public Facilities Fees obligations. Parks and Recreation will continue to enhance public facilities and community and regional parks. This includes renovation projects at Bonita Park and Pool, Oregon Park, and Burbank-Paradise Park. Planning and Community Development funding will go towards various

projects including housing projects and improving customer service concerning permit processing times. Environmental Resources continues to enhance the quality of life for the community through education, investigation and inspection services in Hazardous Materials, Solid Waste Management, Landfill Operations, Environmental Health, and Milk and Dairy.



Priority Appropriations and Trends

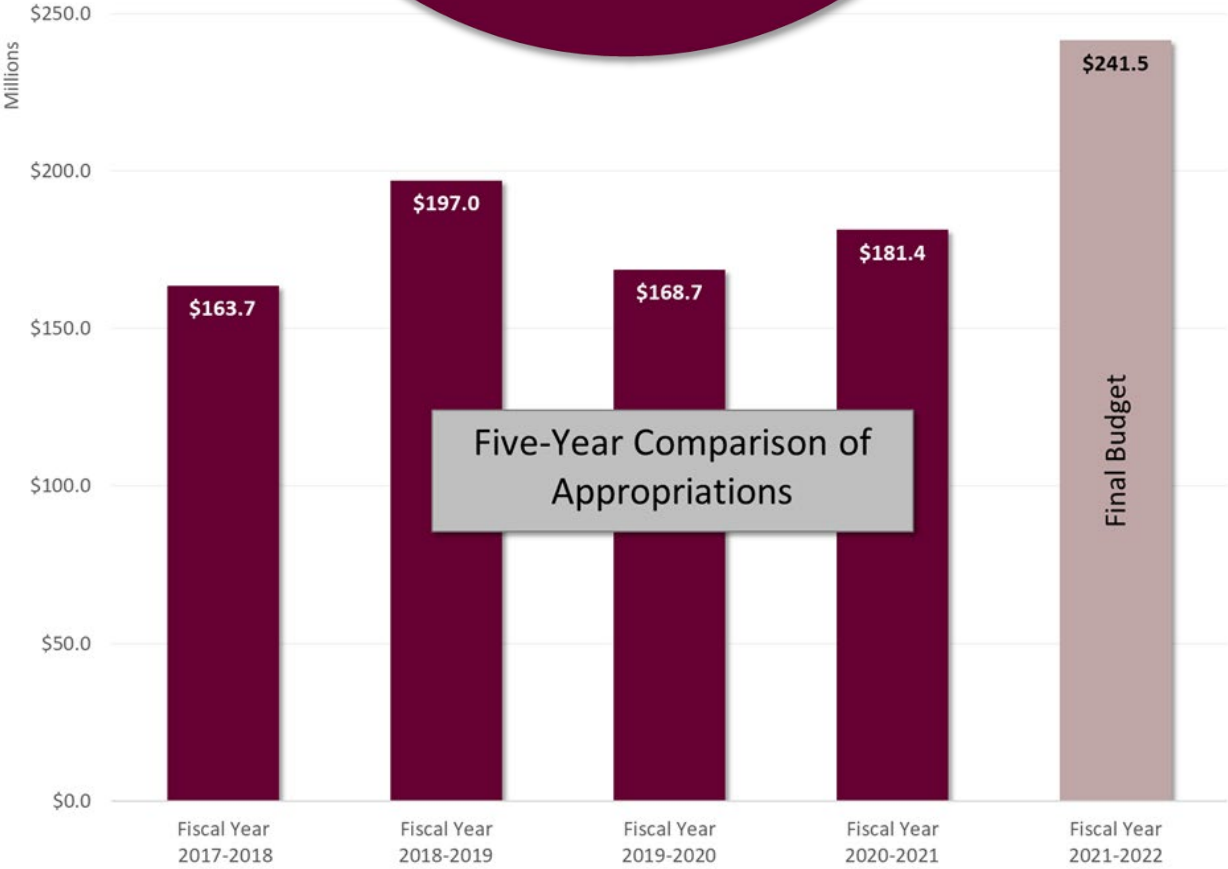
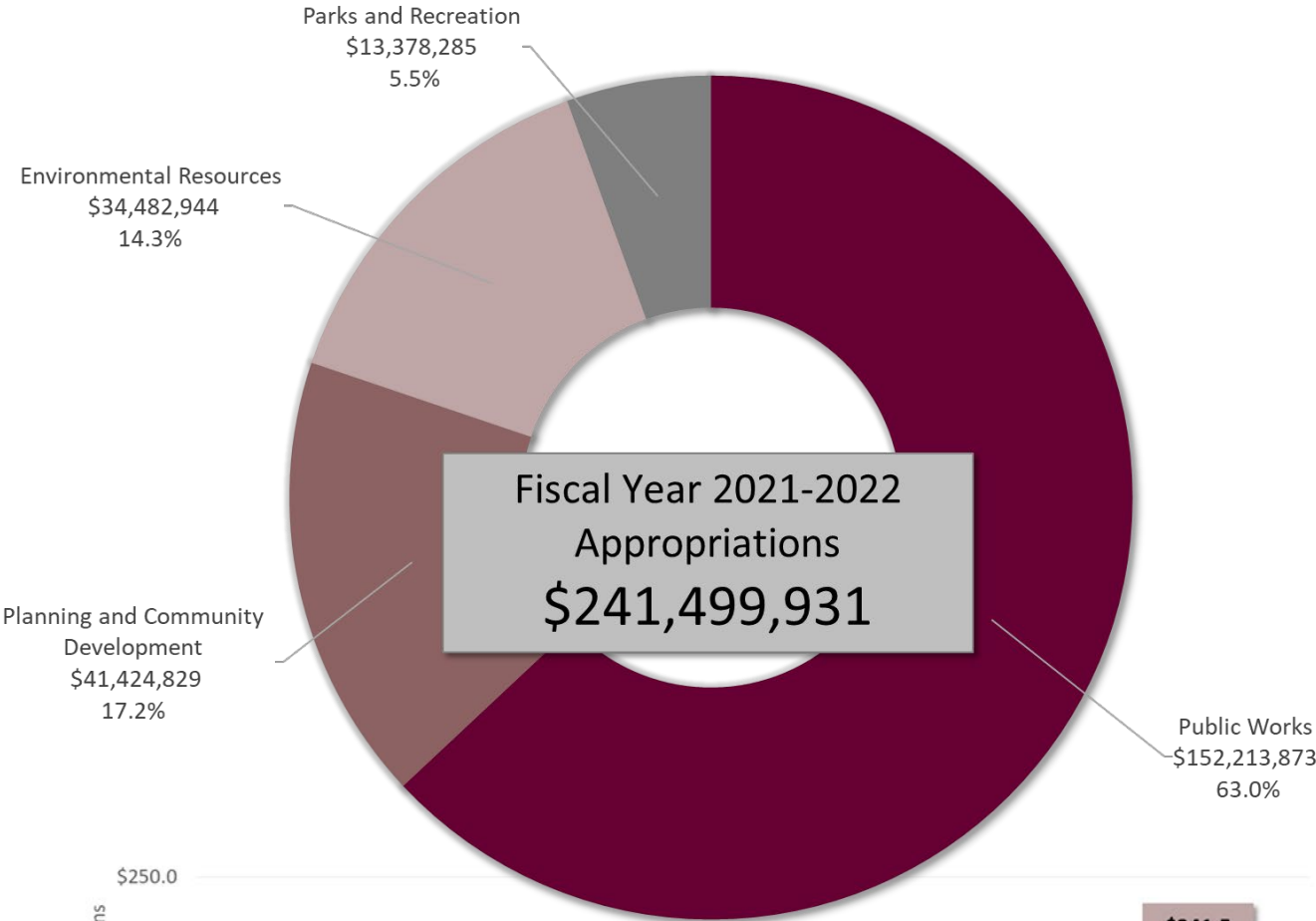
Fiscal Year 2021-2022 appropriations total \$241.5 million for the priority of *Delivering Community Infrastructure*. Public Works makes up 63% of this priority budget, with a critical focus on transportation system maintenance and improvement projects. Transit services transitioned from Public Works to the Stanislaus Regional Transit Authority effective July 1, 2021.

focused on the preparation and implementation of four separate Groundwater Sustainability Plans (GSPs) required by the Sustainable Groundwater Management Act (SGMA), which addresses the sustainable yield from the groundwater basins within its geographic footprint and political boundaries. The remaining 17% of the appropriations are dedicated to Planning and Community Development and 5.5% to Parks and Recreation.



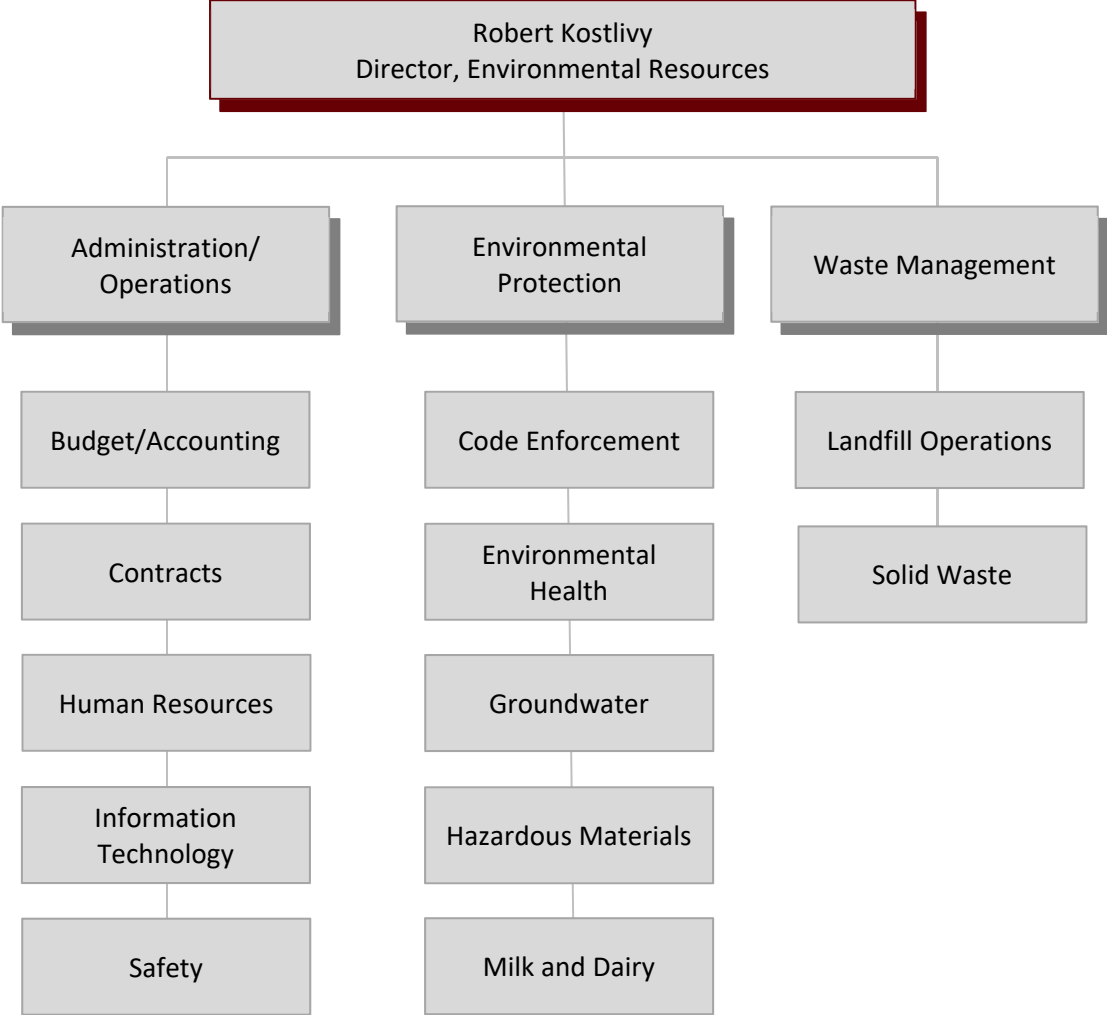
Environmental Resources accounts for approximately 14% of this priority budget and is

Five-year historical trends show growth in this priority area surged in Fiscal Year 2018-2019 primarily due to increased revenue for Road and Bridge from State, Federal, and local sources for multiple road and bridge projects. Conversely, the decrease in appropriations for Fiscal Year 2019-2020 is attributed to a decrease in road and bridge projects in Public Works. In Fiscal Year 2020-2021, appropriations began to increase. However, they remain lower than budgeted due to the COVID-19 pandemic.



Delivering Community Infrastructure Summary of Budget Appropriations

Page	Fund	Org	Recommended Final Budget 2021-2022	
Environmental Resources			\$34,482,944	
	1001	0034100	Environmental Resources	\$9,807,209
	1004	0034204	AB 939 - Source Reduction and Recycle	\$860,100
	1014	0034234	Abandoned Vehicle Abatement	\$93,899
	1010	0034211	Beverage Container Recycling	\$29,484
	1016	0034237	Code Enforcement Abatement	\$20,000
	1005	0034205	Disclosure Program	\$520,615
	4021	0041100	Fink Road Landfill	\$17,210,406
	4031	0041200	Geer Road Landfill	\$3,192,878
	0100	0034300	Groundwater Program	\$1,477,360
	1002	0034202	Household Hazardous Waste	\$993,398
	1009	0034209	Trust Fund	\$5,300
	1008	0034207	Used Oil Recycling	\$86,908
	1003	0034203	Vehicle Registration Fee Surcharge	\$68,000
	1012	0034200	Waste Tire Enforcement Grant	\$117,387
Parks and Recreation			\$13,378,285	
	0100	0035110	Parks and Recreation	\$12,305,371
	1727	0035452	Fish and Wildlife	\$20,000
	1728	0035453	Modesto Reservoir Patrol	\$23,000
	1702	0035450	Off-Highway Vehicle Fund	\$807,307
	1694	0035701	Regional Water Safety Training Center	\$0
	0100	0035420	Tuolumne River Regional Park	\$222,607
Planning and Community Development			\$41,424,829	
	0100	0025101	Planning and Community Development	\$3,444,970
	1206	0040400	Building Permits	\$2,907,447
	1746	0043290	Dangerous Building Abatement	\$40,000
	179A	0025521	General Plan Maintenance	\$348,390
	1290	0025000	Special Revenue Grants	\$34,684,022
Public Works			\$152,213,873	
	1201	0040001	Administration	\$2,022,375
	4001	0041510	Local Transit System	\$0
	5121	0042100	Morgan Shop	\$6,045,120
	1101	0040399	Road and Bridge	\$144,146,378
Delivering Community Infrastructure Total			\$241,499,931	



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Environmental Resources

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$20,372,483	\$21,015,699
Use of Fund Balance/ Retained Earnings	\$9,500,938	\$10,961,427
Gross Costs	\$31,889,460	\$34,482,944
General Fund Contributions	\$2,016,039	\$2,505,818
% Funded by General Fund	6.3%	7.3%
Total Allocated Positions	105	108

Department Services and Programs

The Department provides for State and local mandated education, investigation, inspection services, and operations in the following programs: Environmental Health; Hazardous Materials; Solid Waste Management; Code Enforcement; Landfill Operations; Milk and Dairy; and Water Resources Management.

The **Administration** division provides central administrative support for the Department and is responsible for safety, finance and budget preparation, administration, human resource management, contract administration, information technology and water resource management. Administration is responsible for working with key staff to identify, analyze, and monitor regulatory and legal changes; understand the implications of these changes to County policies and procedures; communicate business process changes to staff; and implement new processes and policies as needed.

The **Environmental Health** division performs routine inspections of retail food facilities, including mobile food facilities and Cottage Food Operations, for compliance with health and safety codes and responds to complaints of improper food handling, alleged food poisoning, unsanitary conditions and vermin infestations. This division is also responsible for the enforcement of the Safe Body Art Act which includes permitting body artists and inspecting body art facilities. As a component of the Housing Program, the division conducts investigative inspections of residential single and multiple family units on a complaint basis to determine whether housing violations exist. The division also inspects for compliance with State codes and issues permits for the operations of detention facilities, organized

camp and employee housing. Additionally, this division investigates complaints regarding environmental concerns such as rodents, flies and other insects as well as complaints concerning failed sewage disposal systems; it conducts inspections of new and rehabilitated private sewage disposal systems for compliance with health and safety codes and inspects septic tank/chemical toilet pumper trucks. As a State-delegated Local Primary Agency, the division is responsible for regulatory oversight of local public water systems with less than 200 service connections. Staff ensures compliance with the California Safe Drinking Act and provides information on contaminants found in drinking water supplies and remedial alternatives. The division is also responsible for issuing permits for the installation, construction, and destruction of private wells. The Recreational Health program ensures acceptable water quality, structural safety, and the availability of life-saving equipment at all public pools and spas to determine suitability for human contact.

Hazardous Materials is certified by the California Environmental Protection Agency to serve as the Certified Unified Program Agency (CUPA) for Stanislaus County to perform mandated inspections, enforcement activities and reporting required for businesses that store hazardous materials. These services and requirements are performed under six CUPA programs: Hazardous Material Business Plan (HMBP), California Accidental Release Prevention (Cal-ARP), Aboveground Petroleum Storage Act (APSA), Hazardous Waste Generator (HWG), Hazardous Materials Management Plan (HMMP)/Hazardous Materials Inventory Statements (HMIS) and the Underground Storage Tank (UST). Regulated businesses are required to submit a

Business Plan and certify an annual inventory of chemicals stored onsite. The division also provides public educational services and holds free workshops for these programs. In addition to the CUPA programs, the division also regulates and provides services for the Medical Waste Program, monitoring well construction and destruction, operates a permanent Household Hazardous Waste Facility collecting household waste and E-Waste from small businesses and residents of Stanislaus County, and participates in the after-hours County-wide Emergency Response. The Division regulates a total of approximately 2,500 facilities in the County.

Code Enforcement investigates violations of zoning and cannabis regulations. It works to achieve voluntary compliance through notification and education. When necessary, the division uses legal procedures such as citation issuances and forced clean-ups to abate nuisances. Examples of abatements include: boarding structures, removing junk, rubbish and abandoned vehicles, graffiti removal, and securing vacant lands used for illegal dumping. The division's goal is to eliminate blight and improve the quality of life for residents, visitors and business owners.

Solid Waste provides administration and enforcement of the County's Refuse Ordinance, administration of the four refuse collection agreements for the unincorporated areas and administration of the Stanislaus County Recycling Market Development Zone program. Additionally, this division manages the permit process of refuse collectors, recycling facilities, and food processing by-product use sites; is responsible for the administration and enforcement of the Food Processing By-product Ordinance Codes and prepares and updates the County-wide Integrated Waste Management Plan for the County and its nine cities; provides educational resources and outreach materials to the public promoting source reduction,

reuse and recycling, manages and administers two grants which provides the opportunity to develop and maintain used oil and beverage container recycling programs; and is responsible for enforcing the California Tire Recycling Act.

The **Landfill** division operates the Fink Road Landfill that provides landfill services for Class III municipal solid waste for all of Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy Facility. This division also oversees the closed Geer Road Landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode. In addition to daily operations, the Landfill division addresses roadside dumping requests in the unincorporated areas of the County.

Milk and Dairy inspects market milk ("Grade A") and manufacturing grade ("Grade B") dairy farms for conformance with quality and sanitation requirements, samples milk at the producer level and conducts an analysis for bacterial content and the presence of contaminants to ensure safety; routinely collects samples of finished products from retail outlets and analyzes for compliance with standards; investigates consumer complaints and follows up with appropriate actions; and condemns milk and milk products that may be unfit or unsafe for human consumption.

For additional information about Environmental Resources, refer to the division's website at: <http://www.stancounty.com/er/>

Facebook page at: <https://www.facebook.com/StanislausHHW/> and <https://www.facebook.com/willy.recycle>

Board of Supervisors Priority Area



Environmental Resources supports the following Board of Supervisors priority:

Priority	<i>Delivering community infrastructure to benefit our residents and businesses</i>	
Mission Statement	We protect our community by promoting a safe and healthy environment	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Timely code enforcement compliance	Maintain and exceed 50% waste diversion
Two-Year Objectives	Develop Groundwater Sustainability Plans for the Modesto and Turlock (East and West) Groundwater Subbasins and bring to the Board of Supervisors for consideration of approval and adoption	
	Develop and implement an Organics Waste Recycling Program pursuant to the mandates of SB 1383 Short-lived Climate Pollutants and a new County Ordinance including program enforcement provisions	
	Complete Geer Road Landfill projects required by the new Waste Discharge Requirements of the California Regional Water Quality Control Board	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources							
1001 0034100 Special Revenue Fund							
Total Revenue	\$6,680,199	\$6,740,736	\$6,892,452	\$6,929,173	\$7,003,915	\$6,436,515	108.82%
Use of Fund Balance	\$258,913	\$1,102,583	\$1,627,249	\$1,118,032	(\$384,054)	\$1,889,453	-20.33%
Gross Costs	\$7,850,702	\$9,002,818	\$9,554,212	\$9,404,265	\$7,589,493	\$9,295,600	81.65%
Net County Cost	\$911,590	\$1,159,499	\$1,034,511	\$1,357,060	\$969,632	\$969,632	100.00%

The initial historical trend in Environmental Resources has been a gradual increase in expenditures due to the increase in operational costs and program staffing levels, supported by a gradual increase in revenue and a fluctuating use of fund balance. The increases in Net County Cost funding are primarily due to Board approved priorities in the Code Enforcement and Groundwater Programs. The decrease in expenditures and fund balance use in Fiscal Year 2020-2021 was primarily due to conservative spending and vacancy rate savings, as well as the Groundwater Program being placed in its own stand-alone budget unit, which also reduced Net County Cost.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - AB 939 - Source Reduction and Recycle							
1004 0034204 Special Revenue Fund							
Total Revenue	\$636,610	\$403,591	\$717,892	\$716,319	\$689,840	\$860,100	80.20%
Use of Fund Balance	(\$34,957)	\$468,646	(\$1,561)	(\$81,098)	\$5,578	\$11,012	50.65%
Gross Costs	\$601,653	\$872,237	\$716,331	\$635,221	\$695,418	\$871,112	79.83%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

AB 939 – Source Reduction and Recycling trends vary annually based on tonnage received at the Waste-to-Energy facility and the timing of reimbursements. In Fiscal Year 2017-2018, the decrease in revenue was due to decreased tonnage at the Waste-to-Energy facility and AB 939 services being provided to the cities at a reduced rate. The increase in costs in Fiscal Year 2017-2018 is due to a delay in Fiscal Year 2016-2017 year-end transfers which were subsequently transferred in Fiscal Year 2017-2018.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - Abandoned Vehicle Abatement							
1014 0034234 Special Revenue Fund							
Total Revenue	\$59,063	\$60,673	\$74,962	\$66,846	\$64,933	\$60,000	108.22%
Use of Fund Balance	(\$16,110)	(\$1,222)	(\$11,320)	\$3,556	(\$13,261)	\$41,683	-31.81%
Gross Costs	\$42,953	\$59,451	\$63,642	\$70,402	\$51,672	\$101,683	50.82%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Abandoned Vehicle Abatement is stable with a gradual increase in revenue through Fiscal Year 2018-2019 and a slight decrease in Fiscal Year 2019-2020 and 2020-2021. Revenue varies annually based on population and the number of vehicles abated. Fluctuating costs are primarily due to the requirement of a biennial audit that must be performed every other year and the training of new staff, as needed.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - Beverage Container Recycling							
1010 0034211 Special Revenue Fund							
Total Revenue	\$28,890	\$28,842	\$58,175	\$29,484	\$28,452	\$29,484	96.50%
Use of Fund Balance	\$662	\$5,172	(\$34,343)	(\$313)	\$1,032	\$0	0.00%
Gross Costs	\$29,552	\$34,014	\$23,832	\$29,171	\$29,484	\$29,484	100.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The trend in Beverage Container Recycling varies based on project timelines, deliverables, and State funding for the grant. The increase in revenue and corresponding decrease in fund balance use in Fiscal Year 2018-2019 is due to the timing of the grant award being received.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - Code Enforcement Abatement							
1016 0034237 Special Revenue Fund							
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	\$19,093	\$0	\$0	\$0	\$0	\$20,000	0.00%
Gross Costs	\$19,093	\$0	\$0	\$0	\$0	\$20,000	0.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Code Enforcement Abatement varies annually based on the need for expenditures that have a serious and immediate public health and safety implication as determined by the committee that oversees the use of the fund.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - Disclosure Program							
1005 0034205 Special Revenue Fund							
Total Revenue	\$364,733	\$357,586	\$380,139	\$352,274	\$360,189	\$347,444	103.67%
Use of Fund Balance	\$38,187	\$9,022	(\$81,314)	(\$53,373)	(\$5,190)	\$7,556	-68.69%
Gross Costs	\$402,920	\$366,608	\$298,825	\$298,901	\$354,999	\$355,000	100.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Disclosure Program is stable and may vary annually based on revenue received from fees charged to businesses and the cyclical nature of expenditures related to administering the program, which reflects a corresponding increase or decrease in the use of fund balance.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - Fink Road Landfill							
4021 0041100 Enterprise Fund							
Total Revenue	\$8,449,945	\$9,908,902	\$9,837,273	\$11,251,583	\$10,722,666	\$8,585,000	124.90%
Use of Fund Balance	(\$1,424,763)	\$5,352,044	(\$676,902)	(\$820,907)	(\$3,216,390)	\$8,837,951	-36.39%
Gross Costs	\$7,025,182	\$15,260,946	\$9,160,371	\$10,430,676	\$7,506,276	\$17,422,951	43.08%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Fink Road Landfill budget varies annually based on project timelines, deliverables, the cost of doing business, the implementation of corrective action measures and related construction projects, and unforeseen fluctuations in revenue from tipping fees charged for the disposal of waste. The \$5.3 million use of retained earnings in Fiscal Year 2017-2018 was primarily due to the construction of Ash Cell 4 and a one-time loan to the Geer Road Landfill. The increased expenditures in Fiscal Year 2019-2020 is due to additional landfill closure costs associated with the project completion of a new cell. The increased revenue in Fiscal Years 2019-2020 and 2020-2021 is primarily due to a combination of fee increases and increased tonnage, including recyclable materials, being received at the Landfill.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - Geer Road Landfill							
4031 0041200 Enterprise Fund							
Total Revenue	\$1,412,618	\$4,173,210	\$1,745,581	\$1,586,435	\$1,777,504	\$3,119,180	56.99%
Use of Fund Balance	(\$1,412,618)	(\$146,166)	(\$101,809)	\$100,110	(\$81,079)	\$858,974	-9.44%
Gross Costs	\$0	\$4,027,044	\$1,643,772	\$1,686,545	\$1,696,425	\$3,978,154	42.64%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Geer Road Landfill budget varies annually based on the implementation of corrective action measures required by the Regional Water Quality Control Board and related construction projects at the site which are supported by post-closure funding. Due to a change in accounting practices, \$1.5 million in expenditures incurred in Fiscal Year 2016-2017 are not reflected in the five-year history, since they were transferred to the estimated cost of closure/post-closure account at fiscal year-end. The significant increase in revenue and corresponding increase in expenditures in Fiscal Year 2017-2018 was due to a \$2.75 million one-time loan received from the Fink Road Landfill.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - Groundwater Program							
0100 0034300 General Fund							
Total Revenue	\$0	\$0	\$0	\$0	\$41,507	\$121,000	34.30%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$0	\$0	\$0	\$0	\$1,052,186	\$1,257,086	83.70%
Net County Cost	\$0	\$0	\$0	\$0	\$1,010,679	\$1,136,086	88.96%

The Groundwater Program budget was newly established in Fiscal Year 2020-2021. The program was previously included in the Environmental Resources main budget. This General Fund budget unit has no fund balance.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - Household Hazardous Waste							
1002 0034202 Special Revenue Fund							
Total Revenue	\$794,963	\$774,638	\$795,857	\$778,512	\$736,734	\$784,000	93.97%
Use of Fund Balance	(\$142,378)	\$87,632	\$337,979	(\$55,328)	\$110,504	\$271,441	40.71%
Gross Costs	\$652,585	\$862,270	\$1,133,836	\$723,184	\$847,238	\$1,055,441	80.27%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Household Hazardous Waste is stable and varies annually based on revenue from tonnage received at the Waste-to-Energy facility and the cyclical nature of expenditures to administer the program, which reflects a corresponding increase in the use of fund balance as the need arises. In Fiscal Year 2018-2019, the increase in expenditures and fund balance use is primarily due to the replacement of equipment, vehicles, and on-site improvements at the facility. In Fiscal Year 2020-2021, the increase was primarily due to an on-site improvement.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - Trust Fund							
1009 0034209 Special Revenue Fund							
Total Revenue	\$161	\$2,625	\$1,235	\$1,159	\$513	\$0	0.00%
Use of Fund Balance	\$98	\$2,609	(\$1,235)	\$4,104	\$4,787	\$5,300	90.32%
Gross Costs	\$259	\$5,234	\$0	\$5,263	\$5,300	\$5,300	100.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The historical trend in Trust Fund varies annually based on whether grant funds are awarded to eligible non-profit organizations and public agencies for local law enforcement environmental efforts and to support efforts of benefit to the enhancement of natural resources in Stanislaus County.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - Used Oil Recycling							
1008 0034207 Special Revenue Fund							
Total Revenue	\$89,678	\$89,830	\$86,858	\$87,733	\$52,587	\$86,908	60.51%
Use of Fund Balance	(\$288)	(\$5,568)	(\$2,232)	\$3,940	\$36,272	\$1,951	1859.15%
Gross Costs	\$89,390	\$84,262	\$84,626	\$91,673	\$88,859	\$88,859	100.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The historical trend in Used Oil Recycling varies annually based on the amount of grant funds awarded, the timing of the grant funds being received, and the timing of State grant reimbursements.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - Vehicle Registration Fee Surcharge							
1003 0034203 Special Revenue Fund							
Total Revenue	\$1,461	\$3,493	\$13,073	\$13,957	\$7,043	\$4,000	176.08%
Use of Fund Balance	(\$1,461)	(\$3,493)	(\$13,073)	(\$13,957)	(\$7,043)	\$64,000	-11.00%
Gross Costs	\$0	\$0	\$0	\$0	\$0	\$68,000	0.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The historical trend in Vehicle Registration Fee Surcharge varies based on the interest earned on the fund, court fines and fees received, and whether expenditures were necessary to cover mandated emissions upgrades or to assist with the purchase of alternative fuel vehicles. The revenue increases beginning in Fiscal Year 2018-2019 is due to revenue from motor vehicle exhaust related court fines and fees.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Environmental Resources - Waste Tire Enforcement Grant							
1012 0034200 Special Revenue Fund							
Total Revenue	\$92,486	\$103,927	\$110,062	\$105,969	\$119,729	\$119,731	100.00%
Use of Fund Balance	(\$5,460)	(\$2,536)	\$8,738	(\$53,038)	\$106,000	\$106,000	100.00%
Gross Costs	\$87,026	\$101,391	\$118,800	\$52,931	\$225,729	\$225,731	100.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The historical trend in Waste Tire Enforcement Grant varies annually based on the amount of grant funds awarded and the timing of State grant reimbursements, which reflects a corresponding increase in the use of fund balance as the need arises.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Environmental Resources	\$7,637,403	\$7,378,490	\$6,275,908	\$4,648,659	\$3,530,627
Environmental Resources - AB 939 - Source Reduction and Recycle	\$435,358	\$470,315	\$1,669	\$3,230	\$84,328
Environmental Resources - Abandoned Vehicle Abatement	\$124,274	\$140,384	\$141,607	\$152,927	\$149,371
Environmental Resources - Beverage Container Recycling	\$662	\$0	(\$5,172)	\$29,171	\$29,484
Environmental Resources - Code Enforcement Abatement	\$119,200	\$100,107	\$100,107	\$100,107	\$100,107
Environmental Resources - Disclosure Program	\$376,697	\$338,510	\$329,487	\$410,802	\$464,175
Environmental Resources - Fink Road Landfill	\$26,340,031	\$27,764,794	\$22,388,919	\$23,065,821	\$23,886,728
Environmental Resources - Geer Road Landfill	\$143,876	\$1,556,494	\$1,702,660	\$1,804,469	\$1,704,359
Environmental Resources - Household Hazardous Waste	\$987,596	\$1,129,974	\$1,042,342	\$704,363	\$759,691
Environmental Resources - Trust Fund	\$41,491	\$41,394	\$38,785	\$40,020	\$35,916
Environmental Resources - Underground Storage Tank Program	\$233	\$0	\$0	\$0	\$0
Environmental Resources - Used Oil Recycling	\$84,712	\$85,000	\$90,568	\$92,799	\$88,860
Environmental Resources - Vehicle Registration Fee Surcharge	\$371,305	\$372,766	\$376,259	\$389,332	\$403,288
Environmental Resources - Waste Tire Enforcement Grant	\$53,704	\$59,164	\$61,700	\$52,962	\$106,000
Total Fund Balance	\$36,716,542	\$39,437,392	\$32,544,839	\$31,494,662	\$31,342,934

*Note: Only Listed for Non-General Fund Units

Environmental Resources total fund balance reflects an initial trend of fund balance growth primarily due to conservative spending, savings generated from staff vacancies, and a reduction in fixed asset and service and supplies expenditures, offset by increases in revenue from State grant funding, unanticipated settlement/civil penalty restricted funding, Net County Cost funding for Board approved priorities in the Groundwater and Code Enforcement Programs, and the fluctuating increases in revenue from fees for service. For the past three fiscal years, however, the trend has been a decrease in fund balance primarily due to cost increases in salaries and

benefits, increased Cost Allocation Plan (CAP) charges, increased fixed asset and on-site improvement costs, and an overall increase in the cost of doing business, in addition to a \$2.8 million loan in Fiscal Year 2017-2018 to Geer Road Landfill.

The Environmental Resources Fund reflects a gradual decrease in fund balance, which is primarily due to costs associated with increased staffing levels, increased Cost Allocation Plan (CAP) charges, increased fixed asset and on-site improvement costs, and an overall increase in the cost of doing business.

AB 939 – Source Reduction and Recycle has an initial trend of fund balance growth, followed by a decrease in fund balance due primarily to the increased cost of doing business as well as a delay in Fiscal Year 2016-2017 year-end transfers which were subsequently transferred in Fiscal Year 2017-2018, combined with the timing of normal year-end transfers associated with this fund.

Abandoned Vehicle Abatement, Beverage Container Recycling, Code Enforcement Abatement, Disclosure Program, Household Hazardous Waste, Trust Fund, Used Oil Recycling, Vehicle Registration Fee Surcharge, and Waste Tire Enforcement Grant projects have varied based on project timelines, deliverables, the cyclical nature of expenditures, the amount of State funding received for grants, and the steady inflow of revenue that allows for periodic increases to fund balance.

Fink Road Landfill reflects an initial trend of retained earnings growth, with a decrease in retained earnings as of July 1, 2018 which is primarily due to a one-time \$2.8 million loan to Geer Road Landfill in Fiscal Year 2017-2018, costs associated with several large on-site construction projects, and increased equipment maintenance costs. The increase in retained earnings in Fiscal Year 2020-2021 is primarily due to fee increases and increased tonnage being received at the Landfill. The use of retained earnings varies annually based on project timelines, deliverables, expenditures, and unforeseen fluctuations in revenue from tipping fees charged for solid waste disposal.

Geer Road Landfill reflects an increase in retained earnings, with a decrease in the last fiscal year. The increase in Fiscal Year 2017-2018 is primarily due to a one-time loan of \$2.8 million to help cover ongoing post-closure work required by the Regional Water Quality Control Board. At the beginning of each fiscal year, funds are transferred from the Geer Road Reserve Fund into the Geer Road Landfill's Operating Fund to cover the estimated expenses for the upcoming fiscal year. Retained earnings balance varies based on the timing of year-end transfers, and the cash balance left in the fund to cover unanticipated post-closing costs.

Department Summary

Environmental Resources						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$47,128	\$40,327	\$43,000	\$44,398	\$44,398	\$0
Revenue from use of Assets	\$953,716	\$688,676	\$521,000	\$521,000	\$521,000	\$0
Intergovernmental Revenue	\$1,110,067	\$845,281	\$866,132	\$873,375	\$923,375	\$50,000
Charges for Service	\$17,348,066	\$17,286,263	\$15,062,348	\$15,235,389	\$15,302,277	\$66,888
Miscellaneous Revenue	\$68,181	\$70,282	\$54,766	\$55,507	\$105,507	\$50,000
Other Financing Sources	\$2,392,286	\$2,620,141	\$3,825,237	\$3,898,935	\$4,119,142	\$220,207
Total Revenue	\$21,919,444	\$21,550,970	\$20,372,483	\$20,628,604	\$21,015,699	\$387,095
Use of Fund Balance/Retained Earnings	\$151,728	(\$3,388,202)	\$9,500,938	\$10,314,579	\$10,961,427	\$646,848
Total Funding Sources	\$22,071,172	\$18,162,768	\$29,873,421	\$30,943,183	\$31,977,126	\$1,033,943
Salaries and Benefits	\$10,242,538	\$9,653,759	\$11,417,329	\$11,852,635	\$12,485,658	\$633,023
Services and Supplies	\$5,877,120	\$5,495,126	\$10,867,850	\$10,922,046	\$11,073,343	\$151,297
Other Charges	\$5,051,699	\$3,515,010	\$4,443,022	\$4,624,278	\$4,926,543	\$302,265
Fixed Assets						
Buildings & Improvements	\$25,712	\$110,000	\$485,000	\$100,000	\$120,000	\$20,000
Equipment	\$310,084	(\$138,160)	\$1,335,000	\$1,990,000	\$1,990,000	\$0
Other Financing Uses	\$1,921,079	\$1,507,346	\$3,800,000	\$3,887,400	\$3,887,400	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	(\$2)	(\$458,741)	(\$445,441)	\$0	\$445,441
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$23,428,232	\$20,143,079	\$31,889,460	\$32,930,918	\$34,482,944	\$1,552,026
General Fund Contribution	\$1,357,060	\$1,980,311	\$2,016,039	\$1,987,735	\$2,505,818	\$518,083
Total Allocated Positions	-	-	105	105	108	3

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$30.8 million, funded by \$20.6 million in estimated revenue, \$8.2 million in department fund balance, and \$2 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$32.9 million, funded by \$20.6 million in estimated revenue, \$10.3 million in department fund balance and \$2 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$2.1 million, resulting in a \$2.1 million increase in the use of department fund balance/retained earnings. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$20 million in available fund balance/retained earnings on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Fink Road Landfill – Fixed Asset appropriations that were not included in the Spending Plan in the amount of \$2,090,000, is included for equipment, vehicles, and on-site improvements, funded by Department retained earnings.

Fixed Assets | Vehicles

The Department has a total fleet of 49 vehicles, of those 8 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

The Proposed Budget includes \$2.1 million in Fixed Assets for the following:

- \$40,000 to replace a passenger truck at Fink Road Landfill.
- \$50,000 to purchase two solar powered, portable/towable electronic message boards for Fink Road Landfill.
- Replacement of a D9 Dozer at the Fink Road Landfill. The total cost is estimated to be \$1.7 million.
- Unforeseen onsite improvement/equipment replacement needs throughout the year of \$300,000.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 105 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$34.5 million, funded by \$21 million in estimated revenue, \$11 million use of department fund balance, and \$2.5 million in Net County Cost. This is an increase of \$1.6 million from Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Environmental Resources – Increase in appropriations of \$299,641, funded by \$20,000 in estimated revenue, \$270,441 in department fund balance, and \$9,200 increase in Net County Cost for increases in salaries and benefits, fuel charges, fixed assets, and Board approved fee increases.

Environmental Resources – Increase estimated revenue and appropriations by \$127,588 to adjust for realignment funding.

Environmental Resources (Code Enforcement) – Increase appropriations of \$313,425 funded by Cannabis Program revenue of \$92,619 and an increase of \$220,806 in Net County Cost for actual Code Enforcement costs related to CAP charges and debris clean-up activities; fund two Zoning Enforcement Officer positions that have been vacant, one of which is assigned to Cannabis Program.

Disclosure Program – Increase appropriations by \$155,000 for staff costs associated with administering program, funded by an increase in \$3,208 in estimated fee revenue and \$151,792 use of department fund balance.

Groundwater Program – Increase in appropriations of \$338,077 funded by \$50,000 in estimated revenue and \$288,077 in Net County Costs for legal fees, general liability charges, and contract costs.

Fink Road Landfill – Increase appropriations by \$267,863 to add four full-time positions to support increased Fink Road Landfill operations, funded by an increase of \$88,000 in estimated revenue and \$179,863 use of department retained earnings. Additionally, an estimated cost of \$150,000 will be absorbed by this budget for the Department's share of cost relating to the replacement of two air conditioning units on-site.

Household Hazardous Waste (HHW) – Increase appropriations by \$50,432 to replace the entrance gate at the HHW facility and increased contract costs for hazardous waste disposal, funded by an increase of \$5,680 in estimated fee revenue and \$44,752 use of department fund balance.

Recommendation: It is recommended to increase appropriations by \$1.6 million, funded by an increase in estimated revenue of \$387,095, use of \$646,848 department fund balance/retained earnings, and an increase of \$518,083 in Net County Cost.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

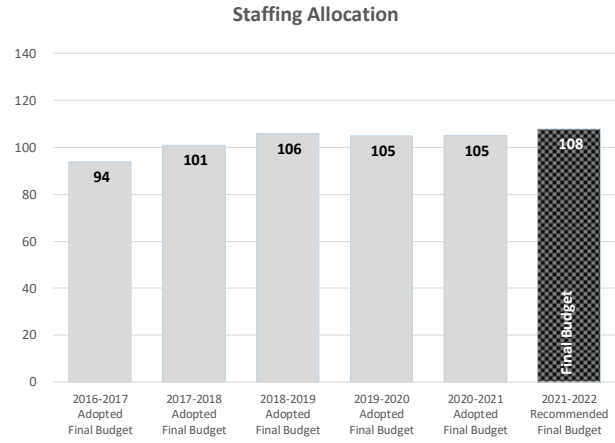
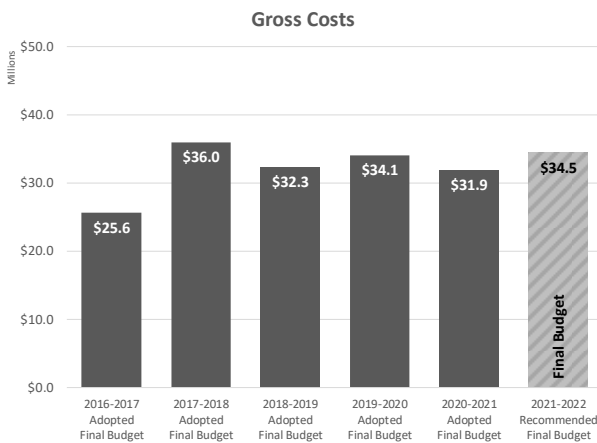
Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Environmental Resources	\$ 3,914,680	\$ 1,928,941
AB939 - Source Reduction and Recycle	\$ 77,320	\$ -
Abandoned Vehicle Abatement	\$ 162,632	\$ 32,099
Beverage Container Recycling	\$ 28,452	\$ -
Code Enforcement Abatement	\$ 100,107	\$ 20,000
Disclosure Program	\$ 467,928	\$ 169,963
Fink Road Landfill	\$ 27,055,904	\$ 8,537,406
Geer Road Landfill	\$ 1,784,855	\$ -
Household Hazardous Waste	\$ 646,647	\$ 203,718
Trust Fund	\$ 31,010	\$ 5,300
Used Oil Recycling	\$ 52,588	\$ -
Vehicle Registration Fee Surcharge	\$ 409,008	\$ 64,000
Waste Tire Enforcement Grant	\$ -	\$ -
Environmental Resources Total	\$ 34,731,131	\$ 10,961,427

Staffing Allocation

The 2021-2022 Final Budget includes a Department staffing allocation of 108 positions, an increase of three positions over the 2020-2021 Adopted Final Budget allocation.

Staffing Recommendation: It is recommended to add two Environmental Resource Aide positions and two block-budgeted Landfill Equipment Operator I/II positions to support increased Fink Road Landfill operations. It is also recommended to transfer one Manager II position to CEO-Human Relations to support the CEO-HR Department Support Unit with the embedded HR Manager concept.

Five-Year Historical Trends



The recommended Final Budget includes a staffing allocation of 108 positions, an increase of three positions compared to the 2020-2021 Adopted Final Budget. The previous five-year average increase in staffing was 3.1%. Staffing has increased in total by 14 positions over the past five years primarily to support the Code Enforcement and Solid Waste divisions.

Key Challenges and Opportunities

Americans with Disabilities Act - The Department has made Americans with Disabilities Act (ADA) barrier corrections identified within the Accessibility Compliance Survey, in priority order, starting with the lowest-cost items in the most public accessible areas. In addition, the Agricultural (Ag) Center, Stanislaus Building, County Department Tenants (Agricultural Commissioner, Department of Environmental Resources and University Cooperative Extension) have formed an Ag Center Joint Tenants Subcommittee which meets regularly to continuously plan and coordinate the correction of the identified ADA barriers within the Accessibility Compliance Survey as funds are available. The Operating and Spending Plans included in this two-year budget do not currently include a specific financial commitment for ADA projects at this time.

Emissions - In September 2016, Governor Brown signed SB 1383, establishing methane emissions reduction targets in a statewide effort to reduce emissions of short-lived climate pollutants. Methane emissions resulting from the decomposition of organic waste in landfills (and other areas) are considered a significant source of greenhouse gas emissions which contribute to climate change. Organic waste accounts for a significant portion of California’s overall waste stream and food waste alone accounts for about 15% of total landfill disposal. The concept being that increasing food waste diversion and expanding organic composting will help reduce methane emissions. SB 1383 establishes various targets to obtain a 50% reduction in the level of statewide disposal of organic waste from the 2014 level by the year 2020 and a 75% reduction by the year 2025. A related bill, AB 1219, was signed into law in 2017, which requires the Department to educate food facilities about their ability to donate food which is also directed at reducing organic material from the waste stream. The implementation date for SB 1383 is January 1, 2022, and the State is currently finalizing the regulations, which makes it challenging for the regulated entities to plan and implement local organic diversion programs in time to meet the deadline. The Solid Waste Management division will be developing recommendations for revising the County Ordinance and waste diversion programs with a focus on the removal of organics. The Department anticipates returning to the Board with program and staffing considerations in Fiscal Year 2021-2022.

Health and Sanitation Standards - On September 18, 2018, Governor Brown signed AB 626, which allows “microenterprise home kitchen operations,” beyond what is currently allowed in the Cottage Food Operation category. Effective January 1, 2019, each county had the discretion to opt-in to the program or by default, opt-out. Staff tracked the AB 626 clean-up legislation to determine the impacts/benefits of opting in or out. The clean-up bill, AB 377, was approved by Governor Brown on October 7, 2019. The most significant revision in AB 377 was the removal of the “lead agency” requirement (Section 114367.2(j)) where “a lead local agency” is to be vested with the sole authority to accept all applications, fees, and issue permits. The Department will bring forward a recommendation to the Board of Supervisors during Fiscal Year 2021-2022.

Itinerant Vendors - SB 946 was passed and made effective January 1, 2019. The bill severely restricts the authority of local governments to effectively regulate itinerant vendors (commonly referred to as street corner vendors). The current County ordinance is not in compliance with SB 946, and as such, the Department cannot enforce in the same manner as in the past. SB 946 prevents the County from determining what zones itinerant vendors are allowed to sell in, including the right-of-way. The zoning requirements were a key part of the County’s previous enforcement strategy. SB 946 also limits the sanctions that the Department can impart on unauthorized vendors. Per the law, only administrative citations can be issued to an unauthorized vendor and confiscation, arrest, or other criminal action cannot be taken against the vendor. County Code Enforcement has no authority to detain vendors and demand identification for citation purposes, which greatly impacts staff ability to cite and collect on citations. Code Enforcement is working intricately with County Counsel and the Planning and Community Development Department to develop a strategy for future enforcement and licensing options.

Budgets Contained within the Department

Environmental Resources (Special Revenue Fund)

Funds programs within the following divisions of Environmental Resources: Environmental Health, Code Enforcement, Hazardous Materials, Solid Waste, Water Resources, and Milk and Dairy.

AB 939/Source Reduction and Recycle (Special Revenue Fund)

Funds the reporting required by AB 939 for the County and each of the incorporated cities excluding the City of Modesto. The AB 939 program is designed to meet the legislation’s goals for source reduction, recycling, and education.

Abandoned Vehicle Abatement (Special Revenue Fund)

The Abandoned Vehicle Abatement (AVA) program responds to abandoned vehicle complaints on both public and private property resulting in the removal of many abandoned vehicles in the unincorporated areas of Stanislaus County each year. The budget funds the staff time and miscellaneous expenses related to the operations of the AVA program.

Beverage Container Recycling (Special Revenue Fund)

Funds the promotion of source reduction, reuse and recycling of beverage containers, and provides public education specific to beverage recycling.

Code Enforcement Abatement (Special Revenue Fund)

This budget was established to create a specific, revolving fund for the more difficult abatement cases. The intent of this fund is to allow cost protection for legal processes above and beyond what the Department has budgeted to do their work. A committee comprised of the Director of Environmental Resources, Director of Planning and Community Development, County Counsel, and the Chief Executive Office designee reviews and approved uses.

Disclosure Program (Special Revenue Fund)

Funds inspection, re-inspection, follow-up, processing the California Environmental Reporting System (CERS) submittals, enforcement, and implementation of applicable State Law and regulation.

Fink Road Landfill (Enterprise Fund)

Funds the Fink Road Landfill services for Class III municipal solid waste for all Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy facility.

Geer Road Landfill (Enterprise Fund)

Funds the Geer Road Landfill post-closure monitoring and maintenance. The Geer Road Landfill is no longer an active landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode.

Groundwater Program (General Fund)

Funds the activities required to comply with Sustainable Groundwater Management Act (SGMA). This includes participating in Groundwater Sustainability Agencies (GSA) and the development and implementation of Groundwater Sustainability Plans (GSP).

Household Hazardous Waste (Special Revenue Fund)

Funds the collection and proper disposal of Household Hazardous Waste collected from Stanislaus County residents at the permanent Household Hazardous Collection Center and during temporary collection events. This program provides for the diversion of household hazardous waste and electronic waste from sewer systems, landfill, and roadside dumping.

Trust Fund (Special Revenue Fund)

This budget provides critical grant funding for environmental enforcement and/or the enhancement of the environment within the County of Stanislaus. All public agencies and non-profit organizations are eligible for the grants.

Used Oil Recycling (Special Revenue Fund)

Funds the public education and financial support of used oil and used oil filter recycling-related activities. Waste oil is a hazardous waste and these programs are intended to help prevent the improper release and contamination of soil and/or groundwater.

Vehicle Registration Fee Surcharge (Special Revenue Fund)

Funds the purchase of Department vehicles and equipment that achieve a reduction in air emissions to improve air quality and protect the health and safety of County residents. In the early 1990's, the Regional Air Pollution Control District was formed, leaving a fund balance of those fees previously collected with the Department of Environmental Resources. Interest earned on the fund balance is the only source of revenue to this fund.

Waste Tire Enforcement Grant (Special Revenue Fund)

Funds inspection, re-inspection, follow-up, surveillance and enforcement of tire dealers, auto dismantlers, tire haulers, and other points of waste tire generation to ensure compliance with all applicable laws and regulations of these facilities.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Environmental Resources						
1001 0034100 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$46,291	\$39,191	\$43,000	\$44,398	\$44,398	\$0
Revenue from use of Assets	\$0	\$10	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$544,238	\$285,481	\$167,453	\$172,896	\$172,896	\$0
Charges for Service	\$5,475,590	\$5,790,819	\$5,318,704	\$5,491,565	\$5,491,565	\$0
Miscellaneous Revenue	\$41,018	\$31,723	\$22,766	\$23,507	\$43,507	\$20,000
Other Financing Sources	\$822,036	\$856,691	\$706,057	\$706,057	\$926,264	\$220,207
Total Revenue	\$6,929,173	\$7,003,915	\$6,257,980	\$6,438,423	\$6,678,630	\$240,207
Use of Fund Balance/Retained Earnings	\$1,118,032	(\$384,054)	\$1,541,017	\$1,658,500	\$1,928,941	\$270,441
Total Funding Sources	\$8,047,205	\$6,619,861	\$7,798,997	\$8,096,923	\$8,607,571	\$510,648
Salaries and Benefits	\$8,653,482	\$7,969,192	\$9,121,546	\$9,476,345	\$9,821,006	\$344,661
Services and Supplies	\$799,759	\$326,033	\$756,717	\$654,453	\$685,318	\$30,865
Other Charges	\$1,028,366	\$877,412	\$1,030,141	\$1,075,532	\$1,150,219	\$74,687
Fixed Assets						
Equipment	\$166,275	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$1,243,617)	(\$1,583,144)	(\$2,139,775)	(\$2,139,775)	(\$1,849,334)	\$290,441
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$9,404,265	\$7,589,493	\$8,768,629	\$9,066,555	\$9,807,209	\$740,654
General Fund Contribution	\$1,357,060	\$969,632	\$969,632	\$969,632	\$1,199,638	\$230,006
Total Allocated Positions	-	-	86	86	85	-1

Environmental Resources - AB 939 - Source Reduction and Recycle						
1004 0034204 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$9,061	\$3,657	\$5,000	\$5,000	\$5,000	\$0
Intergovernmental Revenue	\$136,044	\$130,999	\$289,900	\$289,900	\$289,900	\$0
Charges for Service	\$571,214	\$547,254	\$565,200	\$565,200	\$565,200	\$0
Miscellaneous Revenue	\$0	\$6,500	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$716,319	\$688,410	\$860,100	\$860,100	\$860,100	\$0
Use of Fund Balance/Retained Earnings	(\$81,098)	\$7,008	\$0	\$0	\$0	\$0
Total Funding Sources	\$635,221	\$695,418	\$860,100	\$860,100	\$860,100	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$355,570	\$331,799	\$392,500	\$392,500	\$392,500	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$279,651	\$363,619	\$467,600	\$467,600	\$467,600	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$635,221	\$695,418	\$860,100	\$860,100	\$860,100	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Environmental Resources - Abandoned Vehicle Abatement						
1014 0034234 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$66,846	\$64,883	\$60,000	\$61,800	\$61,800	\$0
Charges for Service	\$0	\$50	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$66,846	\$64,933	\$60,000	\$61,800	\$61,800	\$0
Use of Fund Balance/Retained Earnings	\$3,556	(\$13,261)	\$30,795	\$32,099	\$32,099	\$0
Total Funding Sources	\$70,402	\$51,672	\$90,795	\$93,899	\$93,899	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,600	\$0	\$7,622	\$7,798	\$7,798	\$0
Other Charges	\$183	\$120	\$3,173	\$3,301	\$3,301	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$66,619	\$51,552	\$80,000	\$82,800	\$82,800	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$70,402	\$51,672	\$90,795	\$93,899	\$93,899	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Environmental Resources - Beverage Container Recycling						
1010 0034211 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$29,484	\$28,452	\$29,484	\$29,484	\$29,484	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$29,484	\$28,452	\$29,484	\$29,484	\$29,484	\$0
Use of Fund Balance/Retained Earnings	(\$313)	\$1,032	\$0	\$0	\$0	\$0
Total Funding Sources	\$29,171	\$29,484	\$29,484	\$29,484	\$29,484	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$17,162	\$18,413	\$20,484	\$20,484	\$20,484	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$12,009	\$11,071	\$9,000	\$9,000	\$9,000	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$29,171	\$29,484	\$29,484	\$29,484	\$29,484	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Environmental Resources - Code Enforcement Abatement						
1016 0034237 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0
Total Funding Sources	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$9,217	\$9,217	\$9,217	\$0
Other Charges	\$0	\$0	\$10,783	\$10,783	\$10,783	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Environmental Resources - Disclosure Program						
1005 0034205 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$13,096	\$4,667	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$339,178	\$354,086	\$347,444	\$347,444	\$350,652	\$3,208
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$352,274	\$358,753	\$347,444	\$347,444	\$350,652	\$3,208
Use of Fund Balance/Retained Earnings	(\$53,373)	(\$3,754)	\$7,556	\$18,171	\$169,963	\$151,792
Total Funding Sources	\$298,901	\$354,999	\$355,000	\$365,615	\$520,615	\$155,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$806	\$5,000	\$5,115	\$5,115	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$298,901	\$354,193	\$350,000	\$360,500	\$515,500	\$155,000
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$298,901	\$354,999	\$355,000	\$365,615	\$520,615	\$155,000
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Environmental Resources - Fink Road Landfill						
4021 0041100 Enterprise Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$876,999	\$651,702	\$500,000	\$500,000	\$500,000	\$0
Intergovernmental Revenue	\$4,534	\$1,868	\$0	\$0	\$0	\$0
Charges for Service	\$10,370,779	\$10,021,517	\$8,075,000	\$8,075,000	\$8,133,000	\$58,000
Miscellaneous Revenue	(\$729)	\$366	\$10,000	\$10,000	\$40,000	\$30,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$11,251,583	\$10,675,453	\$8,585,000	\$8,585,000	\$8,673,000	\$88,000
Use of Fund Balance/Retained Earnings	(\$820,907)	(\$3,169,177)	\$7,560,829	\$8,357,543	\$8,537,406	\$179,863
Total Funding Sources	\$10,430,676	\$7,506,276	\$16,145,829	\$16,942,543	\$17,210,406	\$267,863
Salaries and Benefits	\$1,589,056	\$1,432,368	\$2,066,090	\$2,138,330	\$2,406,193	\$267,863
Services and Supplies	\$2,779,950	\$2,469,081	\$5,653,300	\$5,783,325	\$5,783,325	\$0
Other Charges	\$3,984,719	\$2,235,641	\$2,926,439	\$3,043,488	\$3,043,488	\$0
Fixed Assets						
Buildings & Improvements	\$12,063	\$0	\$375,000	\$100,000	\$100,000	\$0
Equipment	\$143,809	(\$138,160)	\$1,325,000	\$1,990,000	\$1,990,000	\$0
Other Financing Uses	\$1,921,079	\$1,507,346	\$3,800,000	\$3,887,400	\$3,887,400	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,430,676	\$7,506,276	\$16,145,829	\$16,942,543	\$17,210,406	\$267,863
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	18	18	22	4

Environmental Resources - Geer Road Landfill						
4031 0041200 Enterprise Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$16,185	\$13,471	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,570,250	\$1,763,450	\$3,119,180	\$3,192,878	\$3,192,878	\$0
Total Revenue	\$1,586,435	\$1,776,921	\$3,119,180	\$3,192,878	\$3,192,878	\$0
Use of Fund Balance/Retained Earnings	\$100,110	(\$80,496)	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,686,545	\$1,696,425	\$3,119,180	\$3,192,878	\$3,192,878	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$1,661,721	\$1,697,467	\$2,999,775	\$3,068,770	\$3,068,770	\$0
Other Charges	\$24,824	(\$1,042)	\$119,405	\$124,108	\$124,108	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,686,545	\$1,696,425	\$3,119,180	\$3,192,878	\$3,192,878	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Environmental Resources - Groundwater Program						
0100 0034300 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$30,283	\$115,000	\$115,000	\$165,000	\$50,000
Charges for Service	\$0	\$11,224	\$6,000	\$6,180	\$6,180	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$41,507	\$121,000	\$121,180	\$171,180	\$50,000
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$41,507	\$121,000	\$121,180	\$171,180	\$50,000
Salaries and Benefits	\$0	\$252,199	\$229,693	\$237,960	\$258,459	\$20,499
Services and Supplies	\$0	\$414,950	\$591,214	\$551,363	\$641,363	\$90,000
Other Charges	\$0	\$385,037	\$336,500	\$349,960	\$577,538	\$227,578
Fixed Assets						
Equipment	\$0	\$0	\$10,000	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$1,052,186	\$1,167,407	\$1,139,283	\$1,477,360	\$338,077
General Fund Contribution	\$0	\$1,010,679	\$1,046,407	\$1,018,103	\$1,306,180	\$288,077
Total Allocated Positions	-	-	1	1	1	0

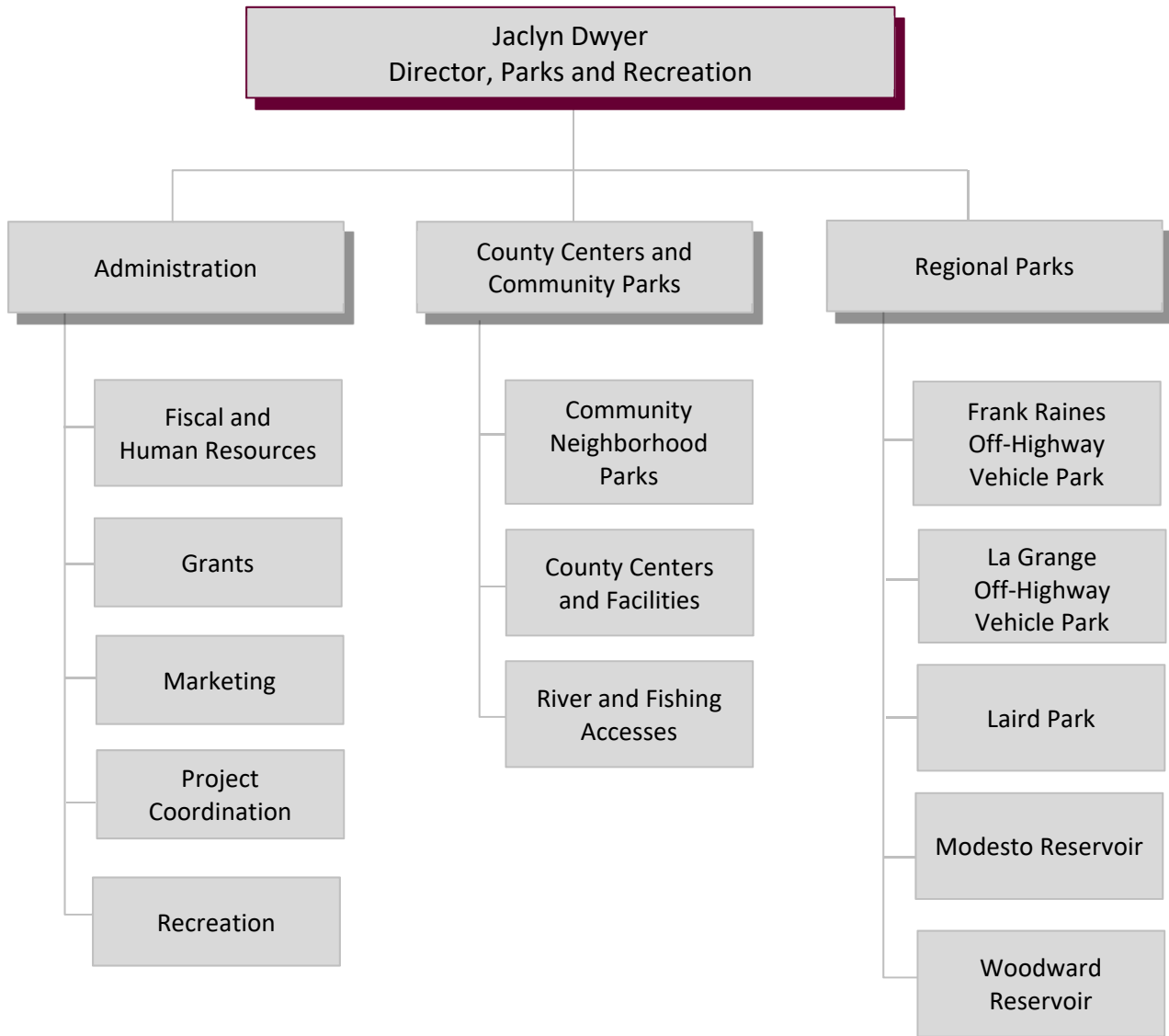
Environmental Resources - Household Hazardous Waste						
1002 0034202 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$24,096	\$10,190	\$12,000	\$12,000	\$12,000	\$0
Intergovernmental Revenue	\$136,044	\$130,999	\$0	\$0	\$0	\$0
Charges for Service	\$591,305	\$561,313	\$750,000	\$750,000	\$755,680	\$5,680
Miscellaneous Revenue	\$27,067	\$31,693	\$22,000	\$22,000	\$22,000	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$778,512	\$734,195	\$784,000	\$784,000	\$789,680	\$5,680
Use of Fund Balance/Retained Earnings	(\$55,328)	\$113,043	\$271,441	\$158,966	\$203,718	\$44,752
Total Funding Sources	\$723,184	\$847,238	\$1,055,441	\$942,966	\$993,398	\$50,432
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$202,613	\$176,202	\$278,860	\$275,860	\$306,292	\$30,432
Other Charges	\$9,747	\$17,842	\$16,581	\$17,106	\$17,106	\$0
Fixed Assets						
Buildings & Improvements	\$13,649	\$110,000	\$110,000	\$0	\$20,000	\$20,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$497,175	\$543,194	\$650,000	\$650,000	\$650,000	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$723,184	\$847,238	\$1,055,441	\$942,966	\$993,398	\$50,432
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Environmental Resources - Trust Fund						
1009 0034209 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,159	\$395	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,159	\$395	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$4,104	\$4,905	\$5,300	\$5,300	\$5,300	\$0
Total Funding Sources	\$5,263	\$5,300	\$5,300	\$5,300	\$5,300	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,263	\$5,300	\$5,300	\$5,300	\$5,300	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,263	\$5,300	\$5,300	\$5,300	\$5,300	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Environmental Resources - Used Oil Recycling						
1008 0034207 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$86,908	\$52,587	\$86,908	\$86,908	\$86,908	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$825	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$87,733	\$52,587	\$86,908	\$86,908	\$86,908	\$0
Use of Fund Balance/Retained Earnings	\$3,940	\$36,272	\$0	\$0	\$0	\$0
Total Funding Sources	\$91,673	\$88,859	\$86,908	\$86,908	\$86,908	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$51,482	\$50,066	\$60,908	\$60,908	\$60,908	\$0
Other Charges	\$3,860	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$36,331	\$38,793	\$26,000	\$26,000	\$26,000	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$91,673	\$88,859	\$86,908	\$86,908	\$86,908	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Environmental Resources - Vehicle Registration Fee Surcharge						
1003 0034203 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$837	\$1,136	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$13,120	\$4,584	\$4,000	\$4,000	\$4,000	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$13,957	\$5,720	\$4,000	\$4,000	\$4,000	\$0
Use of Fund Balance/Retained Earnings	(\$13,957)	(\$5,720)	\$64,000	\$64,000	\$64,000	\$0
Total Funding Sources	\$0	\$0	\$68,000	\$68,000	\$68,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$68,000	\$68,000	\$68,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$68,000	\$68,000	\$68,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Environmental Resources - Waste Tire Enforcement Grant						
1012 0034200 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$105,969	\$119,729	\$117,387	\$117,387	\$117,387	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$105,969	\$119,729	\$117,387	\$117,387	\$117,387	\$0
Use of Fund Balance/Retained Earnings	(\$53,038)	\$106,000	\$0	\$0	\$0	\$0
Total Funding Sources	\$52,931	\$225,729	\$117,387	\$117,387	\$117,387	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$5,009	\$18,953	\$18,953	\$18,953	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$52,931	\$220,720	\$98,434	\$98,434	\$98,434	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$52,931	\$225,729	\$117,387	\$117,387	\$117,387	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0



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Parks and Recreation

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$8,387,973	\$8,268,564
Use of Fund Balance/ Retained Earnings	\$97,517	\$67,441
Gross Costs	\$12,203,350	\$13,378,285
General Fund Contributions	\$3,717,860	\$5,042,280
% Funded by General Fund	30.5%	37.7%
Total Allocated Positions	55	59

Department Services and Programs

The Department maintains five regional parks, 12 neighborhood parks, 10 community parks, two Off-Highway Vehicle (OHV) parks, four cemeteries, two bridges, La Grange historical areas, five fishing access points along rivers and lakes, one swimming pool, one organized youth camp, and numerous acres of open space and river bottom.

The **Administration** division implements fiscal, budget, human resources, marketing, grant coordination, project management, partner development, recreation, and aligning maintenance, operational, and customer needs.

The **County Centers and Community Parks** division manages the maintenance and operations of the parks, flood control landscape, and streetscapes within County Service Areas 1, 10, 16, 18, 19, 21, 22, 24, 25, 26, and Del Rio Heights Landscape Assessment District; the Helen White Trail; Fox Grove, Riverdale and Las Palmas Fishing Accesses; Pauper’s Cemetery; the Regional Water Safety Training Center located in Empire; Atlas, Bonita, Burbank-Paradise, Empire Community, Empire Tot Lot, Fairview, Leroy F. Fitzsimmons, Mono, Oregon Drive, Parklawn, Riverdale, Salida, and the United Community Parks. Additionally, the Community Parks/County Centers Division is responsible for landscape/grounds maintenance services at the following facilities: County Clerk-Recorder/Elections Building, 801 11th Street Building, Health Services Agency (County Center 2), Learning Institute (County Center 3), Probation and Juvenile Hall (County Center 5), 11 Libraries, Behavioral Health and Recovery Services facilities including Stanislaus Recovery Center (Ceres), a portion of the Courthouse (County Center 1), 12th Street Garage and offices,

Old City Hall, 1010 Tenth Street, Mancini Hall, and the Coroner’s Office.

The **Regional Parks** division is responsible for the maintenance and operations of Woodward Reservoir, Modesto Reservoir, Frank Raines Off-Highway Vehicle Park, La Grange Off-Highway Vehicle Park, Laird Park, and a small lot within the Knights Ferry area. The Department has operated recreational facilities at Woodward Reservoir in partnership with South San Joaquin Irrigation District (SSJID) for over 50 years. This facility encompasses 6,667 acres, including 2,900 acres covered by the reservoir.

The Department has also operated recreational facilities at Modesto Reservoir in partnership with Modesto Irrigation District (MID) for more than 50 years. This facility spans 5,080 acres, including 2,800 acres covered by the reservoir.

The La Grange Regional Park includes the Off-Highway Vehicle area; Gold Dredge area; Livery Stables, Jail, School House, and Museum; Joe Domecq Wilderness area; Kiwanis Camp; Basso and Old La Grange Bridge; La Grange Cemetery; Robert’s Ferry Cemetery; French Bar Cemetery, Basso Fishing Access; Turlock State Lake Fishing Access; and 225 acres of river bottom along the Tuolumne River.

Frank Raines Regional Park includes the Off-Highway Vehicle area, Campground, Day Use Park, and the Minniear Area, encompassing over 1,000 acres of undeveloped land designed for non-motorized recreation use.

Laird Regional Park consists of 97 acres of land, 30 that are open to the public for recreational purposes. This park also serves the role of a neighborhood park.

Board of Supervisors Priority Area



Parks and Recreation supports the following Board of Supervisors priority:

Priority	<i>Delivering community infrastructure to benefit our residents and businesses</i>	
Mission Statement	<p>Enrich. Inspire. Experience. Create.</p> <p><i>Enrich</i> the Stanislaus County community through parks and recreation by providing recreational opportunities for all local residents. <i>Inspire</i> our residents to not only improve their overall physical and mental health and wellness but to recreate close to home. Provide the local residents with the best public recreation <i>experience</i> possible by creating events, programming, activities, and park spaces for them to maximize their enjoyment in Stanislaus County. <i>Create</i> a different kind of experience for residents when navigating local government. Working with our customers to help streamline our processes and ease of use.</p>	
Two-Year Strategies	<p>Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results</p>	
Success Measures	Annual visitation to Regional Parks	Online Reservation Count
Two-Year Objectives	<p><i>Integrate</i> a new inventory software system that will streamline the maintenance and inventory processes to improve incident response with a proactive approach</p>	
	<p><i>Integrate</i> a new online reservation system that will provide more control over the reservation process, the money collected, and customer service issues; it will also allow the Department to start selling tickets to County-hosted events and programs</p>	
	<p><i>Complete</i> the Bonita Pool Project giving residents of Crows Landing access to a public pool which has not been available for over a decade</p>	
	<p><i>Initiate</i> the Parks After Dark Program that will bring low-cost activities to residents at some of the County's high-risk parks with the goal of improving neighborhood and park cohesiveness, reducing vandalism, and growing the Department's community outreach</p>	
	<p><i>Expand</i> recreational opportunities at Modesto Reservoir by offering a rental system that will include water sport equipment</p>	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit, along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Parks and Recreation							
0100 0035110 General Fund							
Total Revenue	\$4,698,472	\$5,038,695	\$5,001,902	\$4,573,900	\$4,334,796	\$6,739,190	64.32%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$6,147,761	\$7,419,432	\$7,362,834	\$7,968,097	\$7,808,224	\$11,527,374	67.74%
Net County Cost	\$1,449,289	\$2,380,737	\$2,360,932	\$3,394,197	\$3,473,428	\$4,788,184	72.54%

The Parks and Recreation revenue and expenditures can vary depending on park visitation, water levels, and cyclical expenditures. Increases in costs in recent years can be attributed to the addition of eight full-time employees in Fiscal Year 2017-2018 and additional administration positions in Fiscal Year 2019-2020 due to the separation from Environmental Resources and creation of stand-alone Parks Administration. Recent years also include one-time deferred maintenance projects and replacement of the Parks fleet that was 20+ years old.

Revenue in Fiscal Year 2018-2019 was slightly less than Fiscal Year 2017-2018 due to unusually heavy rainfall during May, resulting in few park patrons visiting Modesto and Woodward Reservoirs. Revenue in Fiscal Year 2019-2020 was affected by COVID-19 emergency due to park closures at Modesto and Woodward Reservoirs. During this period, the Parks and Recreation Department refunded approximately 1,400 camping reservations. Revenue for Fiscal Year 2020-2021 decreased due to the cancellation of the 4th of July celebration, special events, and restricted access to the regional parks as a response to the COVID-19 emergency.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Parks and Recreation - Fish and Wildlife							
1727 0035452 Special Revenue Fund							
Total Revenue	\$1,098	\$961	\$12,270	\$2,383	\$1,303	\$1,000	130.30%
Use of Fund Balance	\$7,194	\$1,871	(\$11,533)	(\$2,383)	(\$1,303)	\$19,000	-6.86%
Gross Costs	\$8,292	\$2,832	\$737	\$0	\$0	\$20,000	0.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The revenue in the Fish and Wildlife fund varies from year to year, depending on violations observed and tickets written. Costs in this budget must be approved by the Fish and Wildlife Committee as an expenditure that helps maintain the environment. Actual costs in Fiscal Year 2017 through 2021 were lower than in prior years due to the Committee authorizing few expenditure requests from the public.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Parks and Recreation - Modesto Reservoir Patrol							
1728 0035453 Special Revenue Fund							
Total Revenue	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	100.00%
Use of Fund Balance	(\$23,000)	\$220,877	\$0	\$0	\$0	\$0	0.00%
Gross Costs	\$0	\$243,877	\$23,000	\$23,000	\$23,000	\$23,000	100.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Modesto Reservoir Patrol shows a stable revenue trend with varying expenditures. The significant increase in expenditure reflected in Fiscal Year 2017-2018 was a result of the fund paying for a portion of the cost for the Modesto Reservoir Fuel Pump Project.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Parks and Recreation - Off-Highway Vehicle Fund							
1702 0035450 Special Revenue Fund							
Total Revenue	\$656,147	\$442,068	\$813,590	\$777,099	\$539,151	\$544,184	99.08%
Use of Fund Balance	\$21,825	\$128,252	(\$181,761)	(\$100,799)	(\$314,757)	\$155,193	-202.82%
Gross Costs	\$677,972	\$570,320	\$631,829	\$676,300	\$224,394	\$699,377	32.08%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Off-Highway Vehicle revenue and expenditure trends differ depending on the number of grant funds available, revenue received from entrance fees and special events, and the cyclical nature of expenditures and varying project timelines. In individual years, the increase in costs is primarily due to large equipment purchases and development projects to maintain and improve the off-highway vehicle park. Revenue decreased in 2017-2018 due to the timing of invoices and reimbursement revenue. However, revenue increased in Fiscal Years 2018-2019 and 2019-2020 due to a larger grant amount awarded for both the development and grounds operations. The Department also received a new restoration grant for Frank Raines. Effective in 2020, the fiscal year for the Off-Highway Vehicle grant program changed and now runs from October 31 until October 30 of each year.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Parks and Recreation - Regional Water Safety Training Center							
1694 0035701 Special Revenue Fund							
Total Revenue	\$25,409	\$26,819	\$12,886	\$8,183	\$95	\$0	0.00%
Use of Fund Balance	\$37,845	\$33,394	\$33,709	\$14,367	(\$95)	\$0	0.00%
Gross Costs	\$63,254	\$60,213	\$65,827	\$72,480	\$0	\$0	0.00%
Net County Cost	\$0	\$0	\$19,232	\$49,930	\$0	\$0	0.00%

The Regional Water Safety Training Center revenue trend was stable during Fiscal Years 2016-2017 and 2017-2018, due to annual donations received as a result of the “five-for-five” donation program, which ended in Fiscal Year 2017-2018. Expenditures have increased due to the use of full-time staff beginning in Fiscal Year 2016-2017, increased costs associated with maintaining the pool and grounds, and gradual replacement of pool equipment such as the pool chlorinator. With the “five-for-five” donation program ending and expenditures increasing, the Regional Water Safety Training Center Budget was absorbed into the Parks and Recreation main budget in Fiscal Year 2020-2021.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Parks and Recreation - Tuolumne River Regional Park							
0100 0035420 General Fund							
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	-
Gross Costs	\$194,512	\$194,512	\$198,402	\$202,370	\$222,607	\$222,607	100.00%
Net County Cost	\$194,512	\$194,512	\$198,402	\$202,370	\$222,607	\$222,607	100.00%

The trend in Tuolumne River Regional Park has seen a gradual increase in operations and maintenance costs. Stanislaus County General Fund provides a 46% contribution of the total annual budget to the Tuolumne River Regional Park.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Parks and Recreation - Fish and Wildlife	\$53,060	\$45,866	\$43,996	\$55,529	\$59,214
Parks and Recreation - Modesto Reservoir Patrol	\$262,980	\$285,980	\$65,102	\$65,102	\$65,102
Parks and Recreation - Off-Highway Vehicle Fund	\$493,746	\$471,920	\$343,668	\$525,429	\$939,366
Parks and Recreation - Regional Water Safety Training Center	\$125,068	\$87,223	\$53,828	\$20,119	\$5,807
Total Fund Balance	\$934,853	\$890,988	\$506,594	\$666,178	\$1,069,489

*Note: Only Listed for Non-General Fund Units

Fish and Wildlife fund balance reflects moderate fluctuations based on fines collected and approved expenditures authorized by the Fish and Wildlife Committee. Revenue in Fiscal Year 2016-2017 and 2017-2018 is lower in comparison to the other years due to the dependency on violations observed and tickets written. Expenditures authorized by the Fish and Wildlife Committee are lower in Fiscal Years 2017-2018 and 2018-2019 and focus on educational and recreational opportunities supporting the protection, conservation, propagation, and preservation of fish and wildlife. The increase in Fiscal Year 2019-2020 is due to unanticipated revenue received from fines and penalties.

Modesto Reservoir Patrol fund balance reflects a large drop in fund balance for Fiscal Year 2017-2018 due to the Modesto Reservoir Fuel Pump Project expenditures. Revenue for this fund is consistent throughout the years. It is generated through an agreement with Modesto Irrigation District to provide enhanced services to protect the water quality at Modesto Reservoir.

Off-Highway Vehicle fund balance reflects an increase in fund balance over the last few years due to increases in entrance fees, special events, grant funding, cyclical expenditures, and varying project timelines and deliverables.

Regional Water Safety Training Center fund balance has been stable until recently. The decrease in the past four years is attributable to the decrease in donations, the use of full-time staff instead of part-time/extra help, and increased costs associated with maintaining the pool grounds.

Department Summary

Parks and Recreation						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$49,390	\$46,670	\$45,450	\$46,200	\$46,200	\$0
Fines, Forfeitures, Penalties	\$2,560	\$1,303	\$1,000	\$1,000	\$1,000	\$0
Revenue from use of Assets	\$38,665	\$31,119	\$26,600	\$26,600	\$26,600	\$0
Intergovernmental Revenue	\$662,860	\$684,877	\$3,569,335	\$682,085	\$2,729,885	\$2,047,800
Charges for Service	\$4,325,504	\$4,070,448	\$4,692,573	\$4,902,008	\$5,343,594	\$441,586
Miscellaneous Revenue	\$25,532	\$33,267	\$53,015	\$121,285	\$121,285	\$0
Other Financing Sources	\$280,054	\$29,042	\$0	\$0	\$0	\$0
Total Revenue	\$5,384,565	\$4,896,726	\$8,387,973	\$5,779,178	\$8,268,564	\$2,489,386
Use of Fund Balance/Retained Earnings	(\$88,815)	(\$314,536)	\$97,517	\$67,441	\$67,441	\$0
Total Funding Sources	\$5,295,750	\$4,582,190	\$8,485,490	\$5,846,619	\$8,336,005	\$2,489,386
Salaries and Benefits	\$4,536,201	\$4,868,236	\$5,214,500	\$5,327,356	\$6,517,460	\$1,190,104
Services and Supplies	\$1,989,046	\$1,764,693	\$2,450,413	\$2,476,765	\$2,790,002	\$313,237
Other Charges	\$1,258,523	\$655,092	\$1,228,889	\$1,372,780	\$1,372,780	\$0
Fixed Assets						
Buildings & Improvements	\$345,087	\$223,546	\$2,975,585	\$0	\$2,301,300	\$2,301,300
Equipment	\$296,470	\$328,622	\$391,100	\$0	\$403,880	\$403,880
Other Financing Uses	\$0	\$476,830	\$0	\$0	\$50,000	\$50,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$516,920	(\$38,794)	(\$57,137)	(\$57,137)	(\$57,137)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,942,247	\$8,278,225	\$12,203,350	\$9,119,764	\$13,378,285	\$4,258,521
General Fund Contribution	\$3,646,497	\$3,696,035	\$3,717,860	\$3,273,145	\$5,042,280	\$1,769,135
Total Allocated Positions	-	-	55	55	59	4

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$9.1 million, funded by \$5.8 million in estimated revenue, \$67,441 in department fund balance, and \$3.3 million in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates \$754,993 in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$13.4 million, funded by \$8.3 million in estimated revenue, \$67,441 use of department fund balance, and \$5 million in Net County Cost. This is an increase primarily due to an increase in service levels at the regional and community parks due to increased visitation.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Increase estimated revenue and appropriations of \$57,300 to fund a 70% of a Project Manager I/II allocated and shared with the General Services Agency – Capital Facilities Division, to support ongoing parks project oversight. Current projects include Bonita Pool, Oregon and Burbank-Paradise renovation projects.

Increase estimated revenue and appropriations of \$322,924 to add four Park Maintenance Worker positions to support Community Parks, La Grange Off-Highway Vehicle (OHV) Park, and Modesto and Woodward Reservoirs. The reservoirs and OHV Park have seen a significant increase in visitation and Community Parks continue to expand, including landscaped flood basins. Park Maintenance Workers are necessary to keep up with the current customer demands, keeping the parks cleaned and maintained. An off-season maintenance schedule will be developed for the OHV Parks and Reservoirs.

Increase estimated revenue and appropriations by \$61,362 to fund 70% of a Heavy Equipment Mechanic, allocated to Public Works – Morgan Shop, to maintain Park's equipment. Equipment ranges from mowers to woodchippers to dozers.

Increase appropriations by \$313,237 due to increased cost of portable toilet contract (approved by the BOS on March 30, 2021), reservation system software, Stanislaus County Police Activities League contract, fireworks contract, and park maintenance training, funded by PVCS.

Increase appropriations by \$100,000 to drill four new monitoring wells, two each at Modesto and Woodward Reservoirs, funded by PVCS. The current wells are dry, which does not meet the State's minimum quarterly water testing requirement. The new monitoring wells will need to be 200-300 feet in depth to reach an adequate and appropriate water source.

Re-budget \$2,047,800 in estimated Proposition 68 grant revenue and appropriations for the Oregon and Burbank-Paradise Parks renovation projects. Project revenue and appropriations will be transferred to the park's capital project fund during the fiscal year.

Increase fixed asset appropriations of \$403,880 to purchase four replacement vehicles, a sewer vacuum to service reservoirs, two small mowers, dump trailer, flatbed trailer, and unforeseen equipment replacement needs, funded by an increase in Net County Cost.

On June 15, 2021, the Board of Supervisors approved Fiscal Year 2020-2021 Project Savings Carryover Appropriations of \$100,000 to complete the Woodward Concession Building project. This project is expected to be completed Fall 2021.

Increase appropriations by \$53,500 for Modesto Reservoir Lakeview Point re-pavement project that was approved by the Board in Fiscal Year 2020-2021, funded by PVCS.

Increase appropriations by \$50,000 funded by an increase in Net County Cost, to partner with Camp Taylor in providing youth recreation activities.

Increase Performance Visioning Carryover Savings (PVCS) appropriations by \$748,518.

Recommendation: It is recommended to increase appropriations by \$4.3 million in appropriations, funded by an increase in estimated revenue of \$2.5 million, PVCS of \$1.2 million, and an increase of \$553,880 in Net County Cost.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Fish and Wildlife	\$ 59,214	\$ 19,000
Modesto Reservoir Patrol	65,102	-
Regional Water Safety Training Center	5,807	-
Off-Highway Vehicle	939,366	48,441
Parks and Recreation Total	\$ 1,069,489	\$ 67,441

Fixed Assets | Vehicles

The Parks and Recreation Department has a total fleet of 53 vehicles; of those, 24 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

The Final Budget includes a total of \$2.7 million in Fixed Assets for the following:

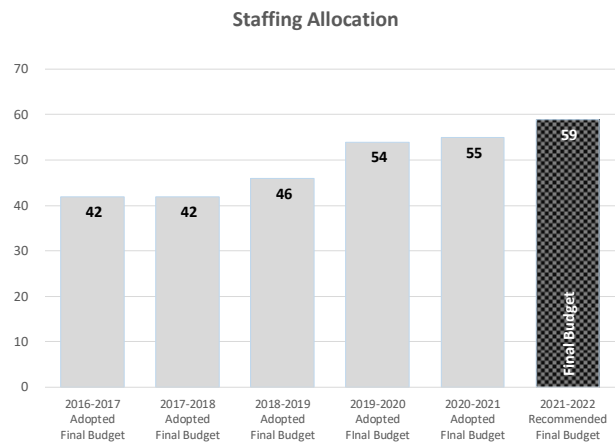
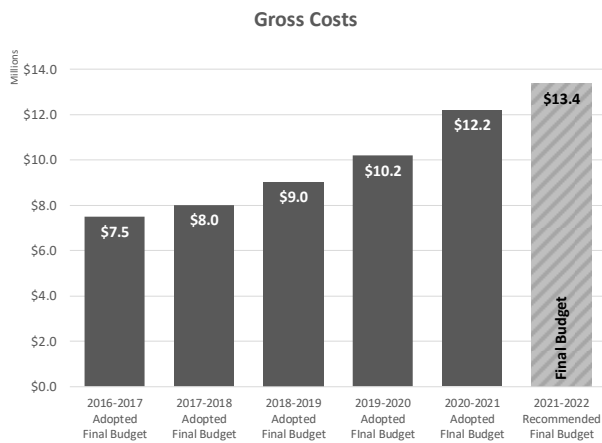
- Replace four vehicles used to perform landscape and maintenance activities. The total cost is estimated to be \$160,000, funded by an increase in Net County Cost.
- Purchase a sewer vacuum to service the reservoirs sewer and water line needs for any emergency or the water treatment services. The total cost is estimated to be \$100,000, funded by an increase in Net County Cost.
- Replace two small zero-turn mowers, a dump trailer and a flatbed trailer for use at County Centers and Community Parks. The total cost is estimated to be \$45,000, funded by an increase in Net County Cost.
- Other fixed asset costs of \$98,880 are budgeted for any unforeseen equipment replacement needs.
- \$53,500 for repairs to the Lakeview Point parking lot at Modesto Reservoir, funded with PVCS. The repairs will include a two-inch overlay of asphalt on approximately 2,600 square feet.
- \$100,000 to drill four new monitoring wells at Modesto and Woodward Reservoirs.
- \$100,000 for the Woodward Concession Building project.
- \$1,144,000 for the Oregon Park renovation funded through the State of California Proposition 68 initiative.
- \$903,800 for the Burbank-Paradise Park renovation funded through the State of California Proposition 68 initiative.

Staffing Allocation

The Final Budget includes a staffing allocation of 59 positions, an increase of four positions from the 2020-2021 Final Budget allocation.

Staffing Recommendation: It is recommended to add two block-budgeted Park Maintenance Worker I/II positions to support Community Parks and Woodward Reservoir due to the increased number of visitors to the park. It is also recommended to add two Park Maintenance Worker III positions to support La Grange Off-Highway Vehicle (OHV) Park, Modesto Reservoir, and Woodward Reservoir with the increased number of visitors to the parks.

Five-Year Historical Trends



The Parks and Recreation revenue and expenditures can vary depending on park visitation, water levels, and cyclical expenditures. In Fiscal Year 2019-2020, the Department separated from Environmental Resources and a stand-alone Parks administration was created. The recommended Final Budget includes a staffing allocation of 59 positions, an increase of four positions compared to the 2020-2021 Adopted Final Budget. Staffing has increased by 17 positions over the past five years primarily due to the separation from Environmental Resources and reinstatement of the stand-alone Parks and Recreation Department.

Key Challenges and Opportunities

Pandemic Impacts - COVID-19 impacts significantly impacted the Department’s revenue in 2020 and the early part of 2021 due to park closures.

Americans with Disabilities Act - The Department is focusing on removing structural barriers to provide access to programs and services offered to the public, per ADA requirements. The Department has designated one staff member to focus on these issues in the parks and continuously improve amenities and facilities throughout the year. These include restroom and parking facility upgrades and implementation when new amenities are added to existing play structures.

Recreation - A critical opportunity for the Department of Parks and Recreation is creating a Recreation Division. Recreation is a go-to industry to help meet current social issues (i.e., health, social services, community development). Recreation is an essential community service and one of the highest enablers of wellness and life satisfaction. The Department will be focusing on expanding this arm to better foster community involvement, experience, and community cohesion.

Community Impacts - Communities everywhere are facing unprecedented environmental, social, and economic challenges, which in turn make them more vulnerable to degradation and less able to restore, let alone improve, complex services and systems that meet high livability standards. The Parks and Recreation Department unites people across social, racial, and economic divides in its unique central role. It can be a catalyst to help communities become more resilient and better adapted to thrive. Community events, an expansion in programming, and pro-active services are essential to this endeavor. Having staff in place to take on these challenges will positively impact Stanislaus County for generations to come.

Reservation System - Reserve America was purchased in February 2016 to allow customers to make online camping reservations for full hookup sites at Woodward Reservoir, Modesto Reservoir, and Frank Raines Regional

Parks. The Department has acquired a program that will control the content, fees, and interactions with customers. The new reservation program will be implemented in fall 2021.

Data Management - Having an accurate and all-encompassing inventory, tracking, and work order system is essential to the safety of the community and fiscal transparency of the Parks and Recreation Department. In addition, developing a comprehensive zoned maintenance schedule to ensure both fixed assets and staff are utilized as efficiently and productively as possible. The Department has purchased the necessary software and is in the process of implementation.

Budgets Contained within the Department

Parks and Recreation (General Fund)

Funds the divisions of Administration, County Centers, Community, and Regional Parks.

Fish and Wildlife (Special Revenue Fund)

Provides educational and recreational opportunities that support the protection, conservation, propagation, and preservation of fish and wildlife.

Modesto Reservoir Patrol (Special Revenue Fund)

Supports enhanced services to protect the water quality at Modesto Reservoir Regional Park. Modesto Reservoir is operated in partnership with the Modesto Irrigation District's water treatment plant.

Off-Highway Vehicle Fund (Special Revenue Fund)

Provides development and activities of Off-Highway Vehicle (OHV) parks, funded through reimbursable OHV grants from the State, fees collected through the Department of Motor Vehicles for off-highway park use, and fees for services.

Regional Water Safety Training Center (Special Revenue Fund)

Provides general maintenance and operation of the regional aquatic facility located at Empire Community Park. Since the facility opened, recreational and instructional swim programs are provided through an agreement with the Stanislaus County Police Activities League.

Tuolumne River Regional Park (General Fund)

Provides maintenance and preservation of seven miles of river corridor, while allowing continued joint development in a manner that creates positive recreational ventures. This budget is funded through contributions agreed by the participating agencies through a Joint Powers Agreement between the County, City of Modesto, and the City of Ceres.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Parks and Recreation						
0100 0035110 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$44,655	\$43,710	\$41,700	\$42,450	\$42,450	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$25,578	\$27,122	\$25,600	\$25,600	\$25,600	\$0
Intergovernmental Revenue	\$23,675	\$305,084	\$2,960,199	\$28,169	\$2,075,969	\$2,047,800
Charges for Service	\$4,181,566	\$3,896,571	\$4,569,373	\$4,778,808	\$5,220,394	\$441,586
Miscellaneous Revenue	\$18,372	\$33,267	\$53,015	\$121,285	\$121,285	\$0
Other Financing Sources	\$280,054	\$29,042	\$0	\$0	\$0	\$0
Total Revenue	\$4,573,900	\$4,334,796	\$7,649,887	\$4,996,312	\$7,485,698	\$2,489,386
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,573,900	\$4,334,796	\$7,649,887	\$4,996,312	\$7,485,698	\$2,489,386
Salaries and Benefits	\$4,536,201	\$4,868,236	\$5,214,500	\$5,327,356	\$6,517,460	\$1,190,104
Services and Supplies	\$1,335,005	\$1,308,544	\$1,922,141	\$1,951,093	\$2,264,330	\$313,237
Other Charges	\$938,414	\$647,275	\$715,051	\$825,538	\$825,538	\$0
Fixed Assets						
Buildings & Improvements	\$345,087	\$223,546	\$2,975,585	\$0	\$2,301,300	\$2,301,300
Equipment	\$296,470	\$322,587	\$375,000	\$0	\$403,880	\$403,880
Other Financing Uses	\$0	\$476,830	\$0	\$0	\$50,000	\$50,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$516,920	(\$38,794)	(\$57,137)	(\$57,137)	(\$57,137)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,968,097	\$7,808,224	\$11,145,140	\$8,046,850	\$12,305,371	\$4,258,521
General Fund Contribution	\$3,394,197	\$3,473,428	\$3,495,253	\$3,050,538	\$4,819,673	\$1,769,135
Total Allocated Positions	-	-	55	55	59	4

Parks and Recreation - Fish and Wildlife						
1727 0035452 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,383	\$1,303	\$1,000	\$1,000	\$1,000	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,383	\$1,303	\$1,000	\$1,000	\$1,000	\$0
Use of Fund Balance/Retained Earnings	(\$2,383)	(\$1,303)	\$19,000	\$19,000	\$19,000	\$0
Total Funding Sources	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Parks and Recreation - Modesto Reservoir Patrol						
1728 0035453 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Parks and Recreation - Off-Highway Vehicle Fund						
1702 0035450 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$4,735	\$2,960	\$3,750	\$3,750	\$3,750	\$0
Fines, Forfeitures, Penalties	\$177	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$12,784	\$3,902	\$1,000	\$1,000	\$1,000	\$0
Intergovernmental Revenue	\$639,185	\$379,793	\$609,136	\$653,916	\$653,916	\$0
Charges for Service	\$120,218	\$150,877	\$100,200	\$100,200	\$100,200	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$777,099	\$537,532	\$714,086	\$758,866	\$758,866	\$0
Use of Fund Balance/Retained Earnings	(\$100,799)	(\$313,138)	\$78,517	\$48,441	\$48,441	\$0
Total Funding Sources	\$676,300	\$224,394	\$792,603	\$807,307	\$807,307	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$392,363	\$210,542	\$262,665	\$260,065	\$260,065	\$0
Other Charges	\$283,937	\$7,817	\$513,838	\$547,242	\$547,242	\$0
Fixed Assets						
Equipment	\$0	\$6,035	\$16,100	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$676,300	\$224,394	\$792,603	\$807,307	\$807,307	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Parks and Recreation - Regional Water Safety Training Center						
1694 0035701 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$303	\$95	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$720	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$7,160	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$8,183	\$95	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$14,367	(\$95)	\$0	\$0	\$0	\$0
Total Funding Sources	\$22,550	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$36,308	\$0	\$0	\$0	\$0	\$0
Other Charges	\$36,172	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$72,480	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	\$49,930	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Parks and Recreation - Tuolumne River Regional Park						
0100 0035420 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$202,370	\$222,607	\$222,607	\$222,607	\$222,607	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$202,370	\$222,607	\$222,607	\$222,607	\$222,607	\$0
General Fund Contribution	\$202,370	\$222,607	\$222,607	\$222,607	\$222,607	\$0
Total Allocated Positions	-	-	0	0	0	0



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Planning and Community Development

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$15,272,676	\$39,172,801
Use of Fund Balance/ Retained Earnings	\$30,966	\$65,107
Gross Costs	\$17,056,505	\$41,424,829
General Fund Contributions	\$1,752,863	\$2,186,921
% Funded by General Fund	10.3%	5.3%
Total Allocated Positions	35	36

Department Services and Programs

The Department oversees a diversity of services and programs aimed at protecting the health, safety, and welfare of persons and property through appropriate permitting of land use and development. The Department also supports efforts: to provide public services and improved infrastructure to low- and moderate-income communities; to provide homeless prevention and homeless services; and to plan for increased affordable housing development. The Department serves as staff to the Stanislaus County Airport Land Use Commission and Successor Agency of the former Stanislaus County Redevelopment Agency. The Department is also the lead entity for Stanislaus Urban County funding provided by the U.S. Department of Housing and Urban Development (HUD) and the designated Administrative Entity for California Emergency Solutions Grant (ESG) funding received by the Stanislaus Community System of Care.

The Department’s centralized **Administrative Support** services are provided by a diverse staff responsible for finance and budget preparation and monitoring; information technology; human resources; safety compliance; collection and payment of fees; accounts payable and receivable; and contracts administration.

The **Building Permits** division provides administration of building permits in compliance with minimum standards set forth within the California Code of Regulations Title 24 for new and existing buildings being altered, repaired and/or constructed; oversees the County’s One-Stop-Shop permitting process; assigns new addresses; provides Flood Plain Administration for construction permits; provides contract plan checking and inspection services to the cities of Ceres and Oakdale; calculates and collects Public Facilities Fees for the County; and administers the Dangerous Building Abatement program.

Land Use Entitlement and Grants services are administered by the Planning and Community Development divisions. The Planning division provides administration of the County’s General Plan; Zoning and Subdivision Ordinances; Stanislaus County Planning Commission and Airport Land Use Commission; Land Use Entitlement permitting; environmental reviews/ compliance; surface mining and reclamation; and Williamson Act contracts. The Community Development division provides administration of federal entitlement, state, and local funding supporting various community development, public service, emergency solutions, and housing programs.

Board of Supervisors Priority Area



Planning and Community Development supports the following Board of Supervisors priority:

Priority	<i>Delivering community infrastructure to benefit our residents and businesses</i>	
Mission Statement	To promote community and economic development by providing a diverse land use base focused on promoting and protecting local agriculture, enhancing community infrastructure and public services, and providing high quality, streamlined permit processing services for the benefit of all our customers	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Increase online permit applications	Number of days to process applications
Two-Year Objectives	Full implementation of the grant management software for online grant submittals, paperless grant reviews, and funding reimbursement requests for U.S. Department of Housing and Urban Development and State Housing and Community Development grant programs administered by the Department by June 30, 2022.	
	Complete the surveying and community outreach needed for State Water Board funding of the West Modesto Sewer Infrastructure Project and submit application for funding by neighborhood if survey results reflect eligibility by December 31, 2021	
	Implement an online customer guide for building permit and land use applications to give property owners, design professionals, and developers access to comprehensive information 24/7 and to reduce phone and counter inquiries for general permitting information by June 30, 2022	
	Develop an Affordable Housing Plan/Housing Policy Framework and make available for use by property owners Accessory Dwelling Unit plans funded by State SB 2 Year One Planning Grant and State Local Early Action Planning Grant Program by June 30, 2022	

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Planning and Community Development							
0100 0025101 General Fund							
Total Revenue	\$764,373	\$1,168,023	\$1,389,548	\$1,354,200	\$1,234,866	\$1,628,685	75.82%
Use of Fund Balance	-	-	-	-	-	-	
Gross Costs	\$1,807,087	\$2,191,046	\$2,620,203	\$2,645,009	\$2,737,840	\$3,482,120	78.63%
Net County Cost	\$1,042,714	\$1,023,023	\$1,230,655	\$1,290,809	\$1,502,974	\$1,853,435	81.09%

In Fiscal Year 2017-2018, Gross Costs increased with the addition of one allocated position. In Fiscal Year 2020-2021, the Department continued to charge Building Permits, General Plan Maintenance, and the Special Revenue Grant funds their proportionate share of administrative and overhead costs, while realizing higher than projected permit revenue due to increased Planning applications during the COVID-19 pandemic. These factors along with

salary and contract savings resulted in a reduction of Net County Cost of \$350,461 under Legal Budget in Fiscal Year 2020-2021.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Planning - Building Permits							
1206 0040400 Special Revenue Fund							
Total Revenue	\$2,494,799	\$2,672,227	\$2,349,930	\$2,214,545	\$2,578,981	\$2,722,372	94.73%
Use of Fund Balance	(\$375,140)	(\$186,374)	\$274,868	\$319,325	\$12,486	\$101,575	12.29%
Gross Costs	\$2,119,659	\$2,485,853	\$2,624,798	\$2,533,870	\$2,591,467	\$2,823,947	91.77%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Building Permits services had increased revenue in Fiscal Year 2020-2021 from the previous fiscal year due to increased permit activity and overall permit valuation. Total Building Permits services revenue has fluctuated over the past five years and is dependent on building permit activity and overall permit valuation.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Planning - Dangerous Building Abatement							
1746 0043290 Special Revenue Fund							
Total Revenue	\$10,071	\$11,520	\$38,601	\$18,583	\$19,707	\$34,000	57.96%
Use of Fund Balance	\$28,293	(\$3,980)	\$11,663	\$7,649	(\$10,921)	\$24,000	-45.50%
Gross Costs	\$38,364	\$7,540	\$50,264	\$26,232	\$8,786	\$58,000	15.15%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Dangerous Building Abatement total revenue and Gross Costs vary year to year based on the actual number of forced clean-ups that were completed by the Department during the fiscal year and the revenue received from property sales with liens.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Planning - General Plan Maintenance							
179A 0025521 Special Revenue Fund							
Total Revenue	\$156,868	\$230,260	\$232,289	\$172,340	\$164,064	\$220,580	74.38%
Use of Fund Balance	(\$75,478)	(\$30,247)	\$5,369	\$41,158	(\$24,593)	\$116,295	-21.15%
Gross Costs	\$81,390	\$200,013	\$237,658	\$213,498	\$139,471	\$336,875	41.40%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

General Plan Maintenance total revenue has fluctuated over the past five years due to the fluctuations in building permit and land use applications processed by the Department. Efforts to complete the last Countywide General Plan Update in Fiscal Year 2016-2017 and dedication of one planner to long range planning tasks in Fiscal Year 2019-2020 caused increased costs. The reduced costs in Fiscal Year 2020-2021 compared to Fiscal Year 2019-2020 were due to less staff time charged to the Cannabis Program.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Planning - Special Revenue Grants							
1290 0025000 Special Revenue Fund							
Total Revenue	\$3,414,239	\$3,869,636	\$3,608,136	\$2,297,825	\$5,691,965	\$19,287,939	29.51%
Use of Fund Balance	(\$57,958)	(\$1,631,084)	\$1,833,790	\$1,699,799	\$1,120,090	(\$210,777)	-531.41%
Gross Costs	\$3,356,281	\$2,238,552	\$5,441,926	\$3,997,624	\$6,812,055	\$19,077,162	35.71%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

The Special Revenue Grants has increased spending for community infrastructure projects and homeless assistance during Fiscal Year 2020-2021 compared to prior years. Special Revenue Grants will provide funding to engage homeless individuals and families, improve the number and quality of emergency shelters for homeless, operate shelters, essential services to shelter residents, rapid re-house, and prevent homelessness.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Planning - Building Permits	\$2,691,888	\$3,067,027	\$3,253,402	\$2,978,533	\$2,659,208
Planning - Dangerous Building Abatement	(\$68)	(\$28,361)	(\$24,381)	(\$36,043)	(\$43,693)
Planning - General Plan Maintenance	\$1,291,005	\$1,366,483	\$1,396,730	\$1,391,361	\$1,350,203
Planning - Special Revenue Grants	\$3,294,230	\$3,352,189	\$4,983,834	\$6,198,137	\$4,498,338
Total Fund Balance	\$7,277,055	\$7,757,338	\$9,609,585	\$10,531,988	\$8,464,056

*Note: Only Listed for Non-General Fund Units

Building Permits fund balance has increased slightly over the past five fiscal years. The decline in fund balance during Fiscal Year 2019-2020 was due to decreased building permit revenue and increased costs. Building permit fund balance will be used to fund vehicle replacements, ergonomic upgrades for staff workstations, computer refresh and to cover general administrative costs associated with the cyclical highs and lows in permit volumes.

Dangerous Building Abatement fund balance has decreased due to expenditures to cover the cost of forced cleanups exceeding revenue recouped to cover the costs over the past five years. This fund was provided a cash advance of \$100,000 from the General Fund to fund dangerous building abatements that pose a distinct health threat to County residents. This \$100,000 liability contributes to the negative fund balance as of July 1, 2020.

General Plan Maintenance fund balance has remained stable during the past five years.

Special Revenue Grants fund balance has increased due to the timing of major infrastructure projects and increased Federal and State grant money received by the Department as of July 1, 2020.

Department Summary

Planning and Community Development						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$1,963,701	\$2,168,721	\$2,288,609	\$2,357,267	\$2,357,267	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$51,725	(\$11,397)	\$30,000	\$30,898	\$30,898	\$0
Intergovernmental Revenue	\$2,305,068	\$2,331,689	\$11,035,476	\$6,824,294	\$34,702,454	\$27,878,160
Charges for Service	\$1,679,704	\$1,767,424	\$1,757,999	\$1,921,454	\$1,921,454	\$0
Miscellaneous Revenue	\$57,273	\$49,453	\$159,002	\$159,090	\$159,090	\$0
Other Financing Sources	\$22	\$3,379,205	\$1,590	\$1,638	\$1,638	\$0
Total Revenue	\$6,057,493	\$9,685,095	\$15,272,676	\$11,294,641	\$39,172,801	\$27,878,160
Use of Fund Balance/Retained Earnings	\$2,067,931	\$1,101,550	\$30,966	\$38,107	\$65,107	\$27,000
Total Funding Sources	\$8,125,424	\$10,786,645	\$15,303,642	\$11,332,748	\$39,237,908	\$27,905,160
Salaries and Benefits	\$3,969,292	\$4,167,234	\$4,340,887	\$4,591,357	\$4,941,818	\$350,461
Services and Supplies	\$3,867,505	\$2,923,886	\$10,344,785	\$6,532,649	\$33,121,809	\$26,589,160
Other Charges	\$1,578,973	\$1,725,135	\$2,337,933	\$2,044,802	\$3,333,802	\$1,289,000
Fixed Assets						
Equipment	(\$60)	\$0	\$32,500	\$0	\$27,000	\$27,000
Other Financing Uses	\$0	\$3,500,221	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$523	(\$26,857)	\$400	\$400	\$400	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$9,416,233	\$12,289,619	\$17,056,505	\$13,169,208	\$41,424,829	\$28,255,621
General Fund Contribution	\$1,290,809	\$1,502,974	\$1,752,863	\$1,836,460	\$2,186,921	\$350,461
Total Allocated Positions	-	-	35	36	36	0

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$13 million, funded by \$11.2 million in estimated revenue, \$38,107 in department fund balance, and \$1.8 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$13.2 million, funded by \$11.3 million in estimated revenue, \$38,107 in department fund balance and \$1.8 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$111,468 with an equal increase in estimated revenue.

The Proposed Budget relies on the use of \$38,107 in departmental fund balance. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$5.8 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

The 2021-2022 Proposed Budget includes a Department staffing allocation of one new Staff Services Coordinator position funded by grant revenue of \$111,468.

Recommendation: It is recommended to increase estimated revenue and appropriations by \$111,468.

Fixed Assets | Vehicles

The Department has a total fleet of six vehicles; of those, one meets the minimum age and mileage requirement to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 36 positions, an increase of one position over the 2020-2021 Adopted Budget allocation. The Proposed Budget includes an addition of one Staff Services Coordinator position to support Emergency Solutions Grants (ESG) and various grant programs.

Staffing Recommendation: It is recommended to add one Staff Services Coordinator position to support grant programs including Emergency Solutions Grants (ESG).

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$41.4 million, funded by \$39.2 million in estimated revenue, funded by \$65,107 in use of department fund balance and \$2.2 million in Net County Cost.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Increase appropriations and estimated revenue by \$27 million for California Emergency Solutions Grants and Federal Community Development Block Grants CV1 and CV3, and Coronavirus Aid Relief and Economic Securities (CARES) to assist the County’s homeless population.

Increase appropriations and estimated revenue by \$878,160 for Planning Grant Program, Permanent Local Housing Allocation, and Local Early Action Planning (LEAP), approved by the Board in 2019 and 2020.

Increase appropriations by \$27,000 to replace one vehicle needed to conduct building permit field inspections, funded by department fund balance.

Increase appropriations by \$350,461 for Performance Visioning Carryover Savings.

Recommendation: It is recommended to increase appropriations by \$28.3 million, funded by an increase in estimated revenue of \$28 million, use of \$27,000 in department fund balance, and \$350,461 in Net County Cost.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Building Permits	\$ 2,646,722	\$ 103,405
Dangerous Building Abatement	(32,772)	16,000
General Plan Maintenance	1,370,308	121,197
Special Revenue Grants	3,437,803	(175,495)
Planning and Community Development Total	\$ 7,422,061	\$ 65,107

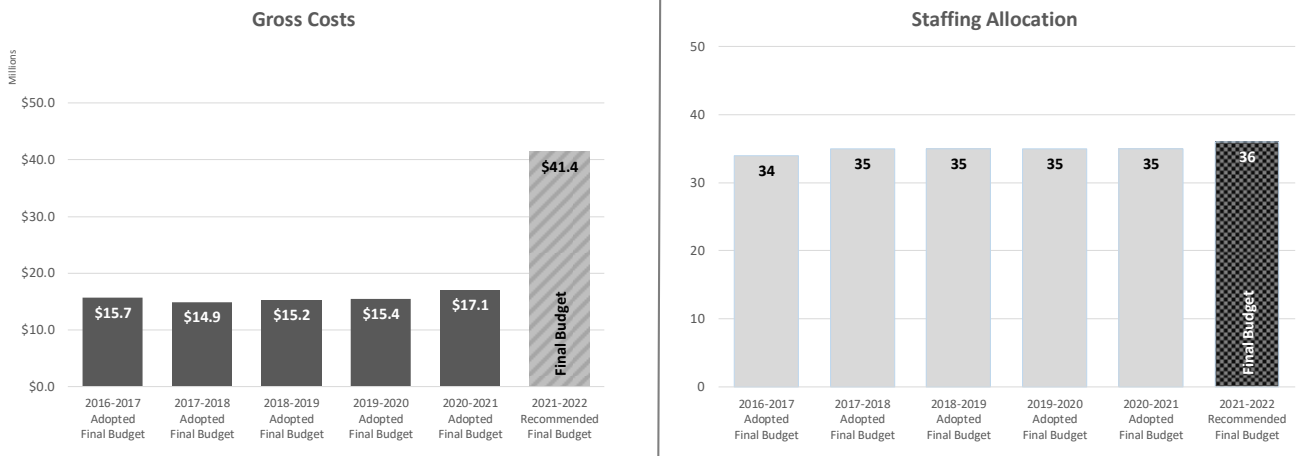
Fixed Assets | Vehicles

Planning and Community Development has a total fleet of 6 vehicles; of those, one meets the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. The Final Budget includes one vehicle replacement to support building inspections.

Staffing Allocation

The 2021-2022 Final Budget includes an estimated staffing level of 36 positions, an increase of one position from the 2020-2021 Final Budget allocation.

Five-Year Historical Budget Trends



The recommended Final Budget includes appropriations of \$41.4 million, an increase of \$24.3 million from Fiscal Year 2020-2021 Adopted Final Budget due to grant funds to assist the County’s homeless population. The recommended Final Budget includes a staffing allocation of 36 positions, an increase of one position compared to the 2020-2021 Adopted Final Budget allocation count. The previous five-year average annual increase in staffing was 1.2%. Staffing has increased in total by two positions over the past five years primarily to support grant programs.

Key Challenges and Opportunities

Pandemic Impacts - Revenue impacts as a result of the COVID-19 outbreak have been less impactful than originally expected. Building Permit Services has seen an increase in building permit activity for projects with lower valuations resulting in a 11% decline in revenue. Planning Services has seen an increase in application requests resulting in a 5% increase in revenue. Community Development has been awarded Coronavirus Aid Relief and Economic Securities (CARES) Act funding to assist the community with COVID-19 impacts.

Grant Funding - Permanent Local Housing Allocation Funding (PLHA) under SB 2, Building Jobs and Homes Act, and Local Early Action Planning (LEAP) Grant funding will be available for the County’s use to support affordable housing development. This funding, in addition to Community Development Block Grant and Emergency Solutions Grant funding allocated under the CARES Act, will provide administrative funding to help the Department offset potential revenue losses associated with declining permits resulting from the COVID-19 outbreak and a general slowdown in the economy. As there has not been a significant decline in permits, there is a need for an additional Planner position to assist with the increased workload associated with administering the PLHA, LEAP, and CARES

funding. The Department will continue examining staffing needs to determine the best time to bring this request forward.

Lobby Upgrades - The Department continues to work with the City of Modesto to secure funding to upgrade the 20-year-old third-floor lobby and counter area at 10th Street Place. Design options for the upgrade have been prepared and a preferred option selected by the third-floor partners. While the County has been prepared to fund its portion of the upgrade, the City does not have the funding and, as such, the project is on hold. With the COVID-19 outbreak, the front counter area has been retrofitted with plexiglass, but a permanent solution to address ergonomics, improved security, and compliance with the Americans with Disabilities Act (ADA) requirements is still needed. The Department will continue to work with the City to identify funding options allowing for the implementation of the upgrade.

Staffing - The County and City of Modesto have agreed to cost sharing of the third-floor lobby receptionist, with the position being held by the City of Modesto. As the economic impacts of the COVID-19 outbreak fully materialize, the Department will be monitoring the potential impact to this position if the City of Modesto and/or County funding for the shared position is decreased. Existing Department staffing workloads will be impacted if funding for the receptionist position is not available and the position must be staffed part-time by existing Department staff.

Online Services - COVID-19 has provided the Department the opportunity to fully implement its online permitting and electronic plan check services; however, with the broadened option to process permits electronically come new challenges with the quality of applications received without the benefit of an over-the-counter review prior to submittal. Dealing with the quality of applications submitted requires additional staff time for email and phone communications with customers and an increased customer expectation of expedited turnaround times for permit review and issuance. Efficiencies being experienced with the by-appointment-only front counter process may result in the Department altering its public counter hours (setting aside specific time for appointments only with limited walk-in customers at certain times) once the COVID-19 business limitations are lifted. The change in hours may provide a better balance for managing increased online opportunities with more effective delivery of services offered by an appointment system.

Budgets Contained within the Department

Planning and Community Development (General Fund)

Funds Department administration and land use entitlement services including general public inquiries, permitting, and associated environmental review and compliance.

Building Permits (Special Revenue Fund)

Funds building safety services through building permit plan checking and inspections services; and calculation and collection of Public Facilities Fees for the County.

Dangerous Building Abatement (Special Revenue Fund)

Funds abatement of dangerous buildings that pose a distinct health and safety threat to the residents of Stanislaus County.

General Plan Maintenance (Special Revenue Fund)

Funds the ongoing maintenance to the Stanislaus County General Plan, including ordinance amendments needed to implement the General Plan and preparation of state-mandated annual reports.

Special Revenue Grants (Special Revenue Fund)

Funds several Federal entitlement grant programs including the Community Development Block Grant, Emergency Solutions Grant (ESG), Neighborhood Stabilization Program, Home Investment Partnership Program, and State grant programs including State funded ESG and Senate Bill 2, Building Jobs and Homes Act.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

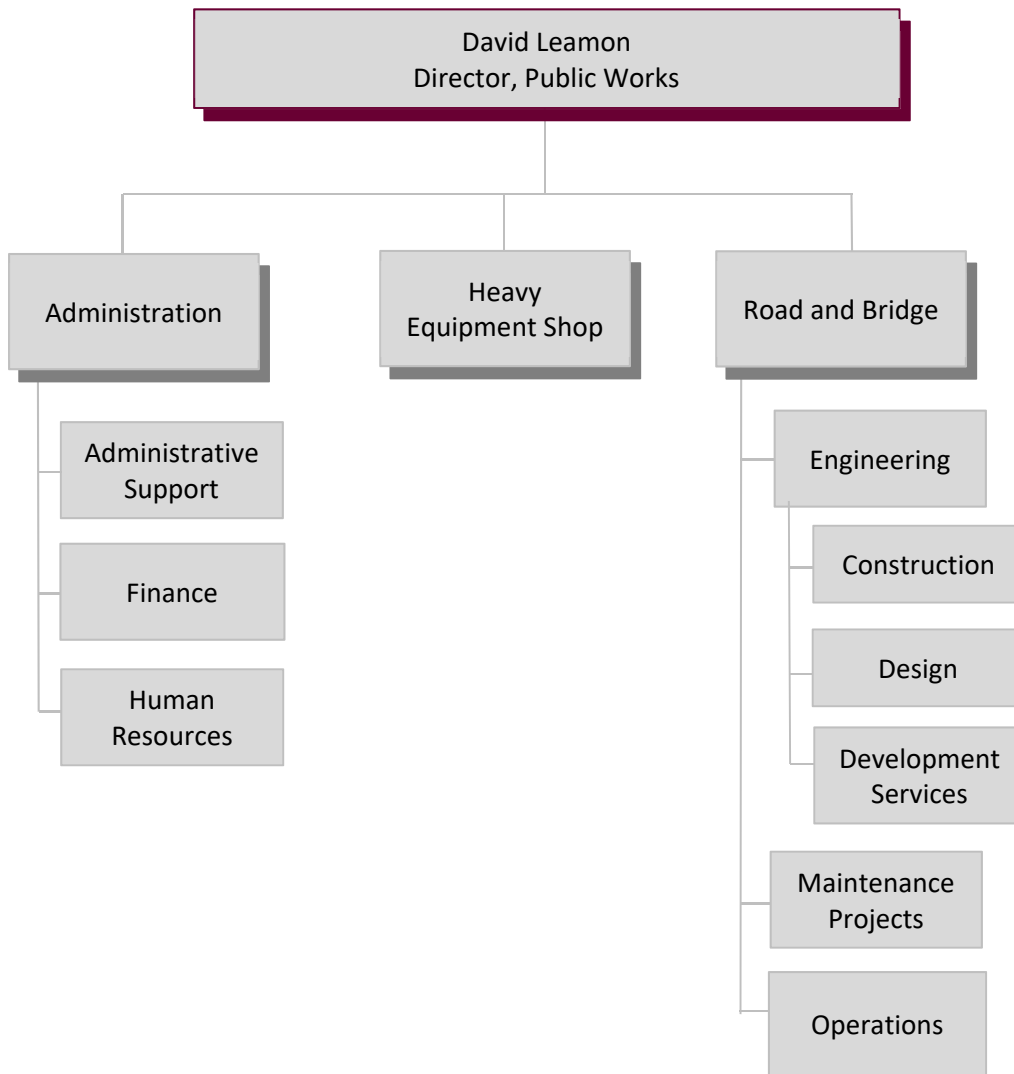
Planning and Community Development						
0100 0025101 General Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$370,376	\$269,439	\$192,735	\$198,517	\$198,517	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$37,959	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$945,826	\$964,849	\$917,395	\$1,056,385	\$1,056,385	\$0
Miscellaneous Revenue	\$20	\$553	\$1,465	\$1,509	\$1,509	\$0
Other Financing Sources	\$19	\$25	\$1,590	\$1,638	\$1,638	\$0
Total Revenue	\$1,354,200	\$1,234,866	\$1,113,185	\$1,258,049	\$1,258,049	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,354,200	\$1,234,866	\$1,113,185	\$1,258,049	\$1,258,049	\$0
Salaries and Benefits	\$2,121,925	\$2,194,480	\$2,241,580	\$2,429,163	\$2,779,624	\$350,461
Services and Supplies	\$175,032	\$146,370	\$204,090	\$210,213	\$210,213	\$0
Other Charges	\$347,529	\$423,847	\$419,978	\$454,733	\$454,733	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$523	(\$26,857)	\$400	\$400	\$400	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,645,009	\$2,737,840	\$2,866,048	\$3,094,509	\$3,444,970	\$350,461
General Fund Contribution	\$1,290,809	\$1,502,974	\$1,752,863	\$1,836,460	\$2,186,921	\$350,461
Total Allocated Positions	-	-	18	19	19	0

Planning - Building Permits						
1206 0040400 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$1,593,325	\$1,899,282	\$2,095,874	\$2,158,750	\$2,158,750	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$15,979	\$37,201	\$0	\$0	\$0	\$0
Charges for Service	\$604,083	\$641,110	\$625,024	\$643,774	\$643,774	\$0
Miscellaneous Revenue	\$1,155	\$1,384	\$1,474	\$1,518	\$1,518	\$0
Other Financing Sources	\$3	\$4	\$0	\$0	\$0	\$0
Total Revenue	\$2,214,545	\$2,578,981	\$2,722,372	\$2,804,042	\$2,804,042	\$0
Use of Fund Balance/Retained Earnings	\$319,325	\$12,486	\$101,575	\$76,405	\$103,405	\$0
Total Funding Sources	\$2,533,870	\$2,591,467	\$2,823,947	\$2,880,447	\$2,907,447	\$0
Salaries and Benefits	\$1,847,367	\$1,972,754	\$2,099,307	\$2,162,194	\$2,162,194	\$0
Services and Supplies	\$245,478	\$187,432	\$182,144	\$186,684	\$186,684	\$0
Other Charges	\$441,085	\$431,281	\$509,996	\$531,569	\$531,569	\$0
Fixed Assets						
Equipment	(\$60)	\$0	\$32,500	\$0	\$27,000	\$27,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,533,870	\$2,591,467	\$2,823,947	\$2,880,447	\$2,907,447	\$27,000
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$27,000
Total Allocated Positions	-	-	17	17	17	0

Planning - Dangerous Building Abatement						
1746 0043290 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$19,707	\$24,000	\$24,000	\$24,000	\$0
Miscellaneous Revenue	\$18,583	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$18,583	\$19,707	\$24,000	\$24,000	\$24,000	\$0
Use of Fund Balance/Retained Earnings	\$7,649	(\$10,921)	\$24,000	\$16,000	\$16,000	\$0
Total Funding Sources	\$26,232	\$8,786	\$48,000	\$40,000	\$40,000	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$13,350	\$1,000	\$30,000	\$26,000	\$26,000	\$0
Other Charges	\$12,882	\$7,786	\$18,000	\$14,000	\$14,000	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$26,232	\$8,786	\$48,000	\$40,000	\$40,000	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Planning - General Plan Maintenance						
179A 0025521 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$44,545	\$15,504	\$30,000	\$30,898	\$30,898	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$127,795	\$141,610	\$190,580	\$196,295	\$196,295	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$2,462	\$0	\$0	\$0	\$0
Total Revenue	\$172,340	\$159,576	\$220,580	\$227,193	\$227,193	\$0
Use of Fund Balance/Retained Earnings	\$41,158	(\$20,105)	\$116,295	\$121,197	\$121,197	\$0
Total Funding Sources	\$213,498	\$139,471	\$336,875	\$348,390	\$348,390	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,740	\$19,831	\$115,135	\$117,780	\$117,780	\$0
Other Charges	\$210,758	\$119,640	\$221,740	\$230,610	\$230,610	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$213,498	\$139,471	\$336,875	\$348,390	\$348,390	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Planning - Special Revenue Grants						
1290 0025000 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$7,180	(\$26,901)	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,251,130	\$2,294,488	\$11,035,476	\$6,824,294	\$34,702,454	\$27,878,160
Charges for Service	\$2,000	\$148	\$1,000	\$1,000	\$1,000	\$0
Miscellaneous Revenue	\$37,515	\$47,516	\$156,063	\$156,063	\$156,063	\$0
Other Financing Sources	\$0	\$3,376,714	\$0	\$0	\$0	\$0
Total Revenue	\$2,297,825	\$5,691,965	\$11,192,539	\$6,981,357	\$34,859,517	\$27,878,160
Use of Fund Balance/Retained Earnings	\$1,699,799	\$1,120,090	(\$210,904)	(\$175,495)	(\$175,495)	\$0
Total Funding Sources	\$3,997,624	\$6,812,055	\$10,981,635	\$6,805,862	\$34,684,022	\$27,878,160
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,430,905	\$2,569,253	\$9,813,416	\$5,991,972	\$32,581,132	\$26,589,160
Other Charges	\$566,719	\$742,581	\$1,168,219	\$813,890	\$2,102,890	\$1,289,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$3,500,221	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,997,624	\$6,812,055	\$10,981,635	\$6,805,862	\$34,684,022	\$27,878,160
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0



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Public Works

	FY 2020-2021 Adopted	FY 2021-2022 Recommended
Budget Summary:	Final Budget	Final Budget
Total Revenue	\$110,405,265	\$141,967,755
Use of Fund Balance/ Retained Earnings	\$9,643,680	\$9,640,093
Gross Costs	\$120,215,245	\$152,213,873
General Fund Contributions	\$166,300	\$606,025
% Funded by General Fund	0.1%	0.4%
Total Allocated Positions	121	121

Department Services and Programs

To facilitate the safe and efficient movement of people, goods and services throughout Stanislaus County, the Public Works Department designs, builds and maintains County roadways and bridges, and operates a regional public transportation system.

The **Administration** division provides leadership, operational coordination, human resources support, safety programs, and policy development for all divisions in Public Works. The Administration division is responsible for finance and budget preparation and administration; accounts payable, receivables, payroll and cost accounting; personnel administration and management, and as a customer contact for road related service requests.

In Fiscal Year 2019-2020, the **Engineering** division was merged with the **Roads and Bridge** division to increase efficiencies of operations, projects and funding sources. This unit has three areas: Design, Construction and Development Services. The Design Engineering unit provides design for road and bridge construction and reconstruction projects. This unit produces plans and specifications for the Department's Capital Improvement Plan and the Regional Transportation Plan. Those design plans become projects that are overseen by the Construction Engineering unit while being constructed by the contracting industry. More information about the Design division and current projects can be found at <http://www.stancounty.com/publicworks/division/design/>. The office of the County Surveyor functions within the Engineering division. The primary function of the County Surveyor's office is to protect, maintain and perpetuate land survey monuments. The responsibility of this office also includes the

quality control of land mapping throughout the County by the public and private sectors.

The Development Services unit provides review of off-site development plans, writes conditions of approval, supports the Stanislaus County Planning Commission, and issues encroachment and transportation permits involving county roads. The Traffic division handles traffic signals, signs and parking management by collecting and analyzing traffic collision, traffic volume and speed data, and conducting various traffic engineering studies. Development Services also oversees the County's state mandated Storm Water Pollution Prevention Program. For additional information, visit <http://www.stancounty.com/publicworks/division/development/>.

The **Heavy Equipment Shop** is an Internal Service Fund operation that provides equipment and vehicles to other Public Works divisions, primarily the Road and Bridge division, and operates a Compressed Natural Gas (CNG) and diesel fuel station available to other County departments and local governments. In addition, the Shop provides vehicle and equipment maintenance, as requested, to other County departments. In Fiscal Year 2020-2021, the Heavy Equipment Shop added a new organization, Morgan Shop Fueling Station. The addition of this new organization will allow the Heavy Equipment Shop to track operational costs more efficiently in order to set pricing for its internal and external customers.

The **Road and Bridge** division Road Operations maintain Stanislaus County's existing system of 1,510.72 road miles and 224 bridges by performing

preventive maintenance, roadway resurfacing, maintenance of bridge and storm water systems, signing and striping of roadways, and vegetation control. In addition to the 24-hour emergency response to road hazards and weather-related emergencies, the Operations unit provides maintenance for County Service Areas (CSA), storm

drain systems, and lighting districts. The Maintenance Projects unit commences construction on design plans that have been funded and awarded. The Road and Bridge Division is also responsible for the newly created Alley Crew to support the Illegal Dumping Program and Sign Shop.

Board of Supervisors Priority Area



Public Works supports the following Board of Supervisors priority:

Priority	<i>Delivering community infrastructure to benefit our residents and businesses</i>	
Mission Statement	To manage and improve infrastructure through safe and efficient use of resources and assets, for the benefit of our citizens	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Pavement Condition Index rating	Increase StaRT Ridership
Two-Year Objectives	<i>Resurface</i> 150 miles of roads to facilitate the safe and efficient movement of people, goods, and services throughout Stanislaus County, benefiting residents and businesses	
	<i>Re-stripe</i> 750 miles of road centers and edges for the benefit and safety of residents and businesses	
	<i>Implement</i> efficiency opportunities in contracting, service deployment, and service integration for Stanislaus Regional Transit (StaRT)	

*Note: Objective No. 3 is no longer applicable. Effective July 1, 2021 StaRT transitioned to the new Stanislaus Regional Transit Authority. Public Works no longer manages County transit operations.

Annual Report on Results: Fiscal Year 2020-2021

Financial Performance

The following tables identify five-year historical data of actual revenue, use of fund balance, costs, and General Fund contributions by individual budget unit along with a comparison of prior year actuals to the prior year Legal Budget.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Public Works - Administration							
1201 0040001 Special Revenue Fund							
Total Revenue	\$1,013,931	\$1,011,745	\$1,088,184	\$1,462,493	\$1,367,278	\$1,829,940	74.72%
Use of Fund Balance	\$5,090	\$0	(\$94,394)	(\$13,396)	\$121,708	\$0	0.00%
Gross Costs	\$1,019,021	\$1,011,745	\$993,790	\$1,449,097	\$1,488,986	\$1,829,940	81.37%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Administration is funded by charging the divisions served, based on the number of allocated positions in each division. Costs in Administration in prior years had remained steady and consistent until 2018-2019 when salary costs associated with vacancies and replacement of staff with lower step levels than their predecessors. This trend reversed in Fiscal Year 2019-2020, attributed to increased costs in salaries due to filling vacant positions. In Fiscal Year 2020-2021, gross costs remained steady and consistent with prior year costs. The variance from the budget is attributed to vacancies, lower training opportunities due to COVID-19 and the delay of a fee study.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Public Works - Engineering							
1202 0040249 Special Revenue Fund							
Total Revenue	\$4,241,827	\$4,205,524	\$4,345,474	\$749,529	\$16,728	\$0	0.00%
Use of Fund Balance	\$290,823	\$210,511	\$371,392	(\$749,529)	(\$16,728)	\$0	0.00%
Gross Costs	\$4,577,650	\$4,461,035	\$4,761,866	\$0	\$0	\$0	0.00%
Net County Cost	\$45,000	\$45,000	\$45,000	\$0	\$0	\$0	0.00%

The Engineering division's revenue had been steady and consistent with their service levels due to encroachment permits and storm water funding. Fiscal Year 2018-2019 again saw a slight increase with the implementation of Measure L and Senate Bill 1 (SB1). These new funding sources increased the number of design and construction projects and in response the division added two Senior Civil Engineer positions to sustain the increased workload. In Fiscal Year 2019-2020, the Engineer division was merged with the Road and Bridge Fund 1101.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Public Works - Local Transit System							
4001 0041510 Enterprise Fund							
Total Revenue	\$8,254,552	\$8,645,320	\$11,458,916	\$10,433,952	\$8,882,639	\$7,177,380	123.76%
Use of Fund Balance	(\$230,885)	(\$1,020,121)	(\$3,700,081)	(\$2,938,141)	(\$1,082,091)	\$3,991,535	-27.11%
Gross Costs	\$8,023,667	\$7,625,199	\$7,758,835	\$7,495,811	\$7,800,548	\$11,168,915	69.84%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Local Transit System built a fund balance during the Fiscal Year 2016-2017 and 2017-2018 in anticipation of multi-year capital improvements and procuring capital assets. In Fiscal Year 2017-2018, after the implementation of the new ADA paratransit service, gross costs stabilized. Revenue increased in Fiscal Year 2018-2019 and 2019-2020 due to additional funding for the Intelligent Transportation System Project, which included passenger information and vehicle improvements. Fiscal Year 2020-2021 gross costs showed a slight increase due to one-time costs associated with the winding down of the transit operations. Revenue, while less than the prior year, came in higher than budget due to COVID-19 funds for transit operations. As of July 1, 2021, transit service became part of the Stanislaus Regional Transit Authority. The variance between budget and actuals is attributed to fixed assets and year-end adjustments that will occur to close out the division.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Public Works - Morgan Shop							
5121 0042100 Internal Service Fund							
Total Revenue	\$4,844,334	\$5,690,466	\$3,564,711	\$4,031,328	\$4,802,678	\$4,620,925	103.93%
Use of Fund Balance	(\$3,205,924)	(\$2,237,609)	\$255,927	(\$394,931)	(\$1,174,832)	\$272,856	-430.57%
Gross Costs	\$1,638,410	\$3,452,857	\$3,820,638	\$3,636,397	\$3,627,846	\$4,893,781	74.13%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

In Fiscal Year 2016-2017 and 2017-2018, with the implementation of Measure L and Senate Bill 1 (SB1), Morgan Shop revenue increased an average of 28% due to the increase in usage of heavy equipment and material used by Road and Bridge Division. Revenue in Fiscal Year 2018-2019 decreased due to grant funds expected to be received that were delayed until Fiscal Year 2019-2020, and the delay in Road and Bridge projects resulting in lower rental revenue. Revenue in Fiscal Year 2019-2020 increased 13% due to increases in rentals and a grant for equipment. Fiscal Year 2016-2017, gross costs saw lower than expected costs due to a post-closing adjustment of \$8.3 million in Fixed Asset Capitalization. Since then, gross costs have remained consistent each year. Fiscal Year 2019-2020 revenue was 19% higher than the previous year due to strong rental rates revenues as road crews recovered from COVID-19 challenges. Variance between the actuals and budget are attributed to staffing vacancies and fixed asset capitalization.

Five-Year History	FY 2016-2017 Actuals	FY 2017-2018 Actuals	FY 2018-2019 Actuals	FY 2019-2020 Actuals	FY 2020-2021 Actuals	FY 2020-2021 Legal Budget	% of Legal Budget
Public Works - Road and Bridge							
1101 0040399 Special Revenue Fund							
Total Revenue	\$18,752,389	\$37,083,749	\$52,053,151	\$64,872,427	\$87,872,090	\$114,424,104	76.80%
Use of Fund Balance	\$4,796,985	(\$1,618,724)	(\$3,135,074)	(\$1,711,821)	(\$9,753,330)	\$8,186,245	-119.14%
Gross Costs	\$24,425,164	\$35,971,325	\$48,924,377	\$63,211,906	\$78,535,060	\$123,026,649	63.84%
Net County Cost	\$875,790	\$506,300	\$6,300	\$51,300	\$416,300	\$416,300	100.00%

Road and Bridge revenue has increased over the last five years with the implementation of Measure L and Senate Bill 1 (SB1). Gross costs have continued to increase as a result of increased projects. Variance between actuals and budget are attributed to staffing vacancies and fixed asset capitalization.

Fund Balance Trends

The following table identifies five-year historical data of actual fund balance by individual budget unit along with a Department total for each fiscal year.

Five-Year History	July 1, 2016	July 1, 2017	July 1, 2018	July 1, 2019	July 1, 2020
Public Works - Administration	\$121,424	\$116,334	\$116,334	\$210,728	\$224,124
Public Works - Engineering	\$348,857	\$393,595	\$413,788	\$438,438	\$481,608
Public Works - Local Transit System	\$19,255,515	\$19,486,400	\$20,492,526	\$24,192,606	\$27,130,747
Public Works - Morgan Shop	\$8,699,868	\$11,905,792	\$13,565,074	\$13,309,147	\$13,704,078
Public Works - Road and Bridge	\$16,205,908	\$11,408,926	\$13,027,649	\$16,162,724	\$21,273,797
Total Fund Balance	\$44,631,572	\$43,311,047	\$47,615,371	\$54,313,643	\$62,814,354

*Note: Only Listed for Non-General Fund Units

Administration fund balance has been stable, consistent with respective service levels. The fund balance increase seen in 2018 and 2019 was due to an over distribution of the division and will result in a distribution reduction to all Public Works divisions in Fiscal Year 2020-2021, in order to bring the fund back in line with prior year fund balances.

Engineering fund balances reflect stable trends consistent with their respective services levels until Fiscal Year 2016-2017 when there was an increase of 48%. With the implementation of Measure L and Senate Bill 1 (SB1) and the increase in design and construction projects, the division added two Engineer positions; however, the implementation has increased overhead expenses ineligible for reimbursement. The Public Works Department in the Fiscal Year 2019-2020 budget has merged the Engineering division with the Road and Bridge division. In Fiscal Year 2020-2021 the fund balance was transferred to Road and Bridge as an assigned fund balance.

Local Transit System fund balance reflect stable trends consistent with the procurement and implementation stages of the division's multi-year projects and scheduled purchases of capital assets. Due to the process of evaluating the type of buses and technology needed to best meet the needs of the Department and community, the procurement of capital assets was delayed in Fiscal Year 2018-2019 and were completed in Fiscal Year 2019-2020. Assets came in less than originally budgeted resulting in an increase in fund balance. In Fiscal Year 2020-2021, the Transit division was preparing for the consolidation of the County system with the Stanislaus Regional Transit Authority. This process took the full fiscal year and capital projects were not complete in order to meet the July 1, 2021 consolidation date.

Morgan Shop fund balance reflect stable trends with minimal growth. In Fiscal Year 2017-2018, Morgan Shop's fund balance increased 14% due to the reimbursement of eligible construction costs from the new Morgan Shop as well as the increased rental revenue growth. With the larger facility and implementation of Measure L and Senate Bill 1 (SB1), the division continues to anticipate growth in fund balance due to an increase in heavy equipment rentals, fuel, and vehicle maintenance services, and anticipates using the increased fund balance for the replacement of old and depleted equipment as well as capital improvements to the current fuel station.

Road and Bridge fund balance reflect trends consistent with the multi-year road projects. There was a 31.8% decrease from Fiscal Year 2015-2016 to Fiscal Year 2016-2017 due to delayed funding from the California Department of Transportation (Caltrans) and Highway Users Tax (HUTA). In Fiscal Year 2017-2018, fund balance increased 14% which was attributed to revenues from Measure L and Senate Bill 1 (SB1). This trend continued into Fiscal Year 2018-2019 as well as a 2019-2020 as project reimbursements increased on eligible projects and schedules on other projects were reviewed and pushed into future fiscal years.

Department Summary

Public Works						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E- Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$15,485,048	\$13,414,722	\$10,405,750	\$6,600,250	\$8,055,000	\$1,454,750
Licenses, Permits, Franchises	\$26,761	\$24,416	\$24,500	\$24,500	\$24,500	\$0
Fines, Forfeitures, Penalties	\$165	\$97	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,313,334	\$555,486	\$302,850	\$227,950	\$227,950	\$0
Intergovernmental Revenue	\$36,336,570	\$56,367,077	\$65,342,585	\$46,495,130	\$86,334,851	\$39,839,721
Charges for Service	\$7,160,465	\$7,879,906	\$7,739,370	\$7,211,850	\$7,575,467	\$363,617
Miscellaneous Revenue	\$986,285	\$61,546	\$0	\$0	\$0	\$0
Other Financing Sources	\$20,241,101	\$24,544,628	\$26,590,210	\$21,401,875	\$39,749,987	\$18,348,112
Total Revenue	\$81,549,729	\$102,847,878	\$110,405,265	\$81,961,555	\$141,967,755	\$60,006,200
Use of Fund Balance/Retained Earnings	(\$5,807,818)	(\$11,811,738)	\$9,643,680	\$18,920	\$9,640,093	\$9,621,173
Total Funding Sources	\$75,741,911	\$91,036,140	\$120,048,945	\$81,980,475	\$151,607,848	\$69,627,373
Salaries and Benefits	\$12,449,630	\$13,090,889	\$14,668,945	\$14,627,460	\$15,623,005	\$995,545
Services and Supplies	\$45,043,678	\$51,212,688	\$69,498,855	\$38,455,380	\$97,198,872	\$58,743,492
Other Charges	\$8,366,109	\$9,805,672	\$14,252,485	\$12,912,385	\$13,296,395	\$384,010
Fixed Assets						
Buildings & Improvements	\$430,229	\$196,508	\$820,000	\$0	\$440,000	\$440,000
Equipment	(\$100,257)	(\$109,825)	\$1,650,000	\$400,000	\$1,720,000	\$1,320,000
Other Financing Uses	\$9,603,822	\$17,256,507	\$19,324,960	\$15,729,550	\$23,935,601	\$8,206,051
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$461,725	\$0	(\$461,725)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$75,793,211	\$91,452,440	\$120,215,245	\$82,586,500	\$152,213,873	\$69,627,373
General Fund Contribution	\$51,300	\$416,300	\$166,300	\$606,025	\$606,025	\$0
Total Allocated Positions	-	-	121	117	121	4

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$90.6 million, funded by \$88.5 million in estimated revenue, \$2 million in department fund balance/retained earnings, and \$51,300 in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$82.6 million, funded by \$82 million in estimated revenue, \$18,920 in department fund balance and \$606,025 in Net County Cost. The recommended adjustments, relative to the Spending Plan, decrease appropriations by \$8 million, resulting in a decrease in estimated revenue of \$6.6 million and \$2 million decrease in use of department fund balance/retained earnings, and a \$554,725 increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$44.1 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Road and Bridge – Purchase Project Management Information System to serve General Services Agency (GSA) and Public Works (PW). Total estimated cost of system is \$300,000 for initial procurement, implementation, training, and first year subscription. Cost will be split equally between GSA and PW of \$150,000 each. Public Works share is funded by department fund balance.

Road and Bridge – Add Alley Crew to support Illegal Dumping Program at an annual cost of \$554,725, funded by Net County Cost. The Alley Crew includes three dedicated staff, operating supplies, landfill fees and equipment.

Transit – Eliminate Transit budget; decrease appropriations by \$8.7 million. Transit activities will transfer to Stanislaus Regional Transit Authority effective July 1, 2021.

Recommendation: It is recommended to decrease appropriations by \$8 million and decrease estimated revenue by \$6.5 million, resulting in a \$2 million decrease in the use of department fund balance and an increase in Net County Cost of \$554,725.

Projects

The Road and Bridge active project listing includes projects that are in various stages of planning, design or construction. Currently, there are 61 active projects for Fiscal Year 2021-2022.

Measure L Projects

Traffic Signal / Intelligent Transportation System

Golden State/Golf/Berkeley

Annual Traffic Safety Improvements

Crows Landing Road @ 7th Street Signal

Crows Landing Road @ River/Marshall Signal

Highway Safety Improvement Program (HSIP) Cycle 8 – Corridor Striping

HSIP Cycle 8 – Curves and Striping

Paradise Road @ Vernon Street, Modesto Intersection

9th Street @ Stella Avenue, Keyes Intersection

2022 Countywide Annual Chip Seal

Urban Pavement Preservation

ADA Curb Ramps

Quincy Road over TID Lateral No 3

Hickman Road Bridge Replacement

Annual Force Account

Airport Neighborhood Active Transportation Connectivity (ATC)

Bret Harte Elementary ATC

Robinson Road Elementary ATC

Downtown Denair Sidewalk

Stanislaus Council of Governments (StanCOG) Countywide Pavement Study

Senate Bill 1 (SB1)

2021 and 2022 Countywide Annual Chip Seal

2022 Countywide Centerline and Edge-line Striping

Gates Road/Dakota Avenue/Diablo Grande Boulevard Pavement Preservation

Del Puerto Canyon Road Improvements Phase I

Milton Road Bridge over Roack Creek Tributary

Seventh Street Bridge over Tuolumne River

Montpelier Road Bridge over TID Main Canal

Oakdale-Waterford Highway Bridge over Claribel Lateral

Milton Road Bridge over Hood Creek

Hickman Road Bridge Replacement

Crows Landing Road Bridge Replacement

Quincy Road Bridge over TID Later No 3

Curb Ramps – Paradise/Victoria

Sisk Road and Kiernan Court Pavement Rehabilitation

Garner Road Pavement Rehabilitation

Paradise Road Pavement Rehabilitation

Tenaya Drive Pavement Rehabilitation

North County Corridor – Safety Grade Separation

County's Public Facilities Fee (PFF) for Transportation

State Route 132 West – Dakota to Gates

McHenry Avenue – Ladd Road to San Joaquin County line Widening

North County Transportation Corridor Phase I

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 117 positions, which is a decrease of four positions from the 2019-2020 Adopted Final Budget allocation. The Fiscal Year 2020-2021 Midyear Financial Report added an Accountant II position in Administration. The Reduction-In-Force approved by the Board of Supervisor April 27, 2021 (BOS 2021-0169) included the deletion of five positions in the Local Transit System effective July 1, 2021 associated with the transfer of Transit activities to the Stanislaus Regional Transit Authority.

Staffing Recommendation: It is recommended to reclassify one vacant Accountant II position to Staff Services Analyst to align departmental needs, along with current and anticipated job duties of the position, with the appropriate classification.

2021-2022 Final Budget

The recommended Final Budget includes appropriations of \$152.2 million, funded by \$142 million in estimated revenue, \$9.6 million use of department fund balance/retained earnings, and \$606,025 in Net County Cost. This is an increase of \$69.6 million from 2021-2022 Adopted Proposed Budget.

Adjustments to Proposed Budget by Legal Budget Unit (LBU)

Administration – Increase in estimated revenue and appropriations of \$262,755 for staff costs added at mid-year, increased maintenance costs at Morgan Road, and a space study for future department planning.

Morgan Shop – Increase appropriations by \$87,660 to add a Heavy Equipment Mechanic position to primarily focus on the repairs and maintenance of Parks and Recreation equipment, funded by \$61,362 (70%) Parks charges and \$26,298 (30%) Morgan Shop retained earnings. This position is allocated to Morgan Road Shop and will be shared between Parks and Recreation and Public Works.

Morgan Shop – Increase fixed asset appropriations by \$1.3 million to purchase a vactor truck, two sweepers, and replacement of one pickup, funded by \$350,826 grant revenue and \$1 million in department retained earnings.

Road & Bridge – Increase appropriations by \$76,636 to add a Stormwater Manager I/II position to oversee the County Storm Water Program, funded by department fund balance. Future fiscal years will be covered by estimated revenue.

Road & Bridge – Increase \$65.3 million in appropriations to re-budget multi-year Road & Bridge, Measure L, and SB1 projects, funded by \$59.9 million in estimated revenue and \$5.4 million in department fund balance.

Road & Bridge – Increase appropriations by \$1.5 million for overtime, part-time help for chip season, retirement cash-outs, various project match funding, and CAP charge increases, funded with department fund balance.

Road & Bridge – Decrease estimated HUTA revenue by \$939,500. The Department projections take a more conservative approach coming out of the COVID-19 pandemic than the State.

Road & Bridge – Increase of \$440,000 for on-site improvements: Morgan Road yard gate upgrades, site-security camera system upgrade, HVAC replacement for Sign Shop, Morgan Road Stanislaus Room presentation improvements, in-ground pit for roll off bin, and parking lot upgrade, funded by department fund balance.

Road & Bridge (Engineering) – Increase appropriations by \$543,204 for staff retirement cash-outs, employee contract costs to support large projects, Storm Drain Study, and increases in CAP and administration charges, funded by \$341,927 in estimated revenue and \$201,277 use of department fund balance.

Recommendation: It is recommended to increase appropriations by \$69.6, funded by an increase of \$60 million in estimated revenue and \$9.6 million increase in department fund balance/retained earnings.

The total anticipated available and budgeted use of fund balance/retained earnings is identified in the table below:

Legal Budget Unit	Available Fund Balance/ Retained Earnings as of July 1, 2021	Budgeted for Use in Fiscal Year 2021-2022
Administration	\$ 102,416	\$ -
Morgan Shop	14,878,910	1,171,762
Local Transit	28,160,619	
Road and Bridge	30,515,626	8,468,331
Public Works Total	\$ 73,657,571	\$ 9,640,093

Fixed Assets | Vehicles

The Final Budget includes \$2.2 million in Fixed Assets for the following:

- \$440,000 for on-site improvements: Morgan Road yard gate upgrades, site-security camera system upgrade, HVAC replacement for sign shop, Morgan Road Stanislaus Room presentation improvements, in-ground pit for roll off bin, and parking lot upgrade, funded by department fund balance.
- \$250,000 to replace five trucks, funded by retained earnings. Public Works will continue to seek grant opportunities to leverage funds on the replacement vehicles.
- \$150,000 to purchase a Project Management Information System, funded by department fund balance.
- \$1.3 million to purchase a vector truck, two sweepers, and replacement of one pickup, funded by \$350,826 grant revenue and \$1 million in department retained earnings.

Staffing Allocation

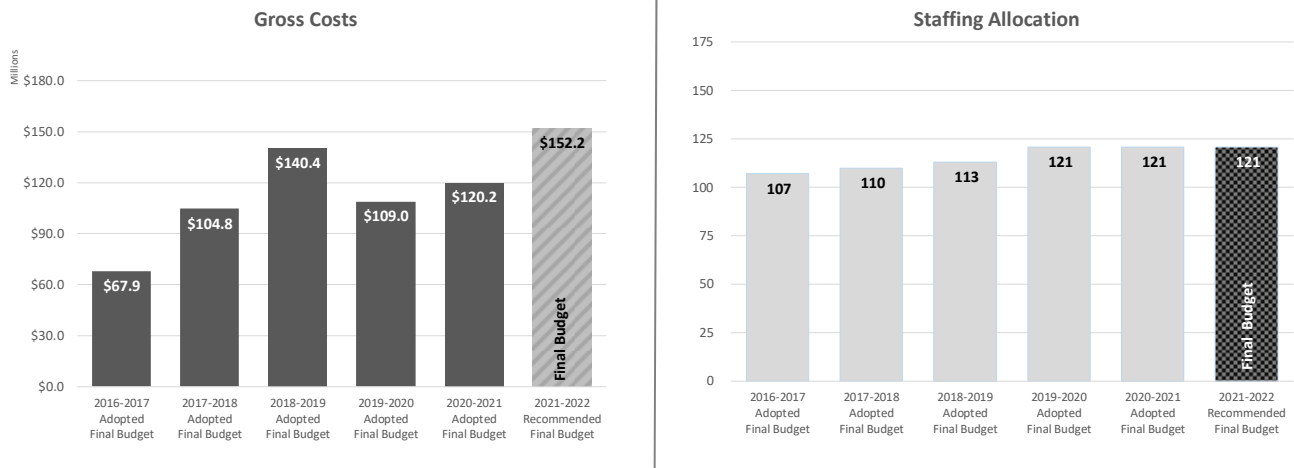
The 2021-2022 Final Budget includes a Department staffing allocation of 121 positions, consistent with the 2020-2021 Adopted Final Budget allocation.

Staffing Recommendation: It is recommended to add one Heavy Equipment Mechanic position to support Parks and Recreation with equipment repairs and maintenance needs. It is also recommended to add two block-budgeted Road Maintenance Worker I/II/III positions and one Senior Road Maintenance Worker position to support the illegal dumping program. In addition, it is recommended to add one Manager II position to provide stormwater management.

It is further recommended to transfer one Manager II position to the CEO-Human Relation Division to support the CEO-HR Departmental Support Unit with the embedded HR Manager concept, one Manager IV position from Road and Bridge to Administration, and one Manager III position from Administration to Road and Bridge.

A request for a classification study was submitted in 2019-2020 Midyear Financial Report. The study has been completed and it is recommended to add a new classification of Transportation Project Coordinator to support the business aspects of Capital Engineering Projects. The Transportation Project Coordinator classification is established with the salary range of \$39.59 - \$48.12, in AFSCME, SCEA, Bargaining unit 5. It is also recommended to reclassify one Associate Civil Engineer/Associate Surveyor position to Transportation Project Coordinator.

Five-Year Historical Budget Trends



The recommended Final Budget includes a staffing allocation of 121 positions, the same number of positions as the 2020-2021 Adopted Final Budget allocation count. The previous five-year average annual increase in staffing was 2.3%. Staffing has increased in total by 14 positions over the past five years primarily to support Department operations.

Key Challenges and Opportunities

Americans with Disabilities Act - Public Works continues to work on projects that assist in the removal of Americans with Disabilities Act (ADA) barriers. Annually, the Department has built into its Spending Plan between \$800,000 – 1,000,000 for capital projects addressing ADA issues.

State and Local Revenue Sources - Going into Fiscal Year 2020-2021, Public Works faced a decline in its major revenue sources of HUTA and SB1 due to COVID-19. The statewide shelter-in-place order has caused fuel consumption to decrease. The California State Association of Counties (CSAC) estimates a \$129 million reduction in the county formula transportation revenues for Fiscal Year 2019-2020 and \$116 million reduction in Fiscal Year 2020-2021. Revenue projections were reduced between 9%-16%, based on State projections and actual revenues received. The Department Spending Plan was also reflective of those challenges. During this time, Public Works took the opportunity to review all active projects and adjust schedules and timelines, when possible other funding sources were assigned in order for staff to take full advantage of cost accounting recoverability. Methodologies were reviewed and updated in order for the Department to recover all eligible costs. Public Works is optimistic Fiscal Year 2021-2022 will see an increase in the major revenue sources. HUTA and SB1 have been projected to come in stronger and the Department is looking at the Governor’s May revision to solidify the Final Budget numbers. Measure L has shown to be very consistent with no noticeable impact due to the pandemic and it is believed the revenue can be increased for Final Budget. The increase will allow the Department to continue forward progress on major projects and operations without relying on fund balance.

Flood Plain Administration - As part of the Fiscal Year 2018-2019 Midyear Financial Report, flood plain administration was transferred to the Public Works Department. FEMA is currently working on a project to update the flood hazard data along the San Joaquin River, Tuolumne River, and Dry Creek within Stanislaus County. The project includes updating the hydraulic modeling of the rivers and creek to provide base flood elevation information for the 1-percent annual chance storm, also known as the “100-year flood,” in areas where the flood

hazard is currently mapped without this data. The new maps will provide a better representation of the areas within Stanislaus County that are currently threatened each rainy season by the flood hazard. The Board of Supervisors has adopted a new Flood Ordinance to comply with FEMA requirements on June 29, 2021 (Ordinance C.S. 1301). Public Works will be responsible for the review of FEMA work, community outreach and public input as well as any research needed for public input. Public Works will also be looking at establishing a maintenance fee for issues of flood, storm water, and ground water maintenance in its upcoming fee study. Completion of the hydraulic modeling and the maintenance fee work will continue into Fiscal Year 2021-2022.

Budgets Contained within the Department

Administration (Special Revenue Fund)

The Administration division provides leadership, operational coordination, policy development, human resources, and fiscal oversight for all Public Works' divisions.

Engineering (Special Revenue Fund)

Provides design services and construction management for various road and bridge construction and reconstruction projects performed by the Road and Bridge division. In Fiscal Year 2019-2020, this budget was merged with Road and Bridge.

Local Transit System (Enterprise Fund)

This budget is being eliminated in Fiscal Year 2021-2022. Transit services have been transferred to the new Stanislaus Regional Transit Authority (StanRTA) effective July 1, 2021.

Morgan Shop (Internal Service Fund)

Provides equipment and vehicles to other Public Works divisions, primarily Road and Bridge. The user divisions pay a rental rate to Morgan Shop when using equipment and vehicles.

Road and Bridge (Special Revenue Fund)

This budget provides for the maintenance of Stanislaus County's road system and bridges.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

Public Works - Administration						
1201 0040001 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$292	\$191	\$350	\$350	\$350	\$0
Intergovernmental Revenue	\$56,340	\$54,023	\$46,500	\$46,500	\$46,500	\$0
Charges for Service	\$1,405,861	\$1,311,432	\$1,752,390	\$1,712,770	\$1,975,525	\$262,755
Miscellaneous Revenue	\$0	\$1,632	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,462,493	\$1,367,278	\$1,799,240	\$1,759,620	\$2,022,375	\$262,755
Use of Fund Balance/Retained Earnings	(\$13,396)	\$121,708	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,449,097	\$1,488,986	\$1,799,240	\$1,759,620	\$2,022,375	\$262,755
Salaries and Benefits	\$1,127,074	\$1,017,675	\$1,138,665	\$1,128,990	\$1,288,960	\$159,970
Services and Supplies	\$114,606	\$112,566	\$226,195	\$176,630	\$279,415	\$102,785
Other Charges	\$207,417	\$358,745	\$434,380	\$454,000	\$454,000	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,449,097	\$1,488,986	\$1,799,240	\$1,759,620	\$2,022,375	\$262,755
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	8	9	8	-1
Public Works - Engineering						
1202 0040249 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$43,170	\$16,728	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$706,359	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$749,529	\$16,728	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	(\$749,529)	(\$16,728)	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	0	0	0	0

Public Works - Local Transit System						
4001 0041510 Enterprise Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$7,627,815	\$3,868,063	\$3,870,750	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$165	\$97	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$536,389	\$187,373	\$75,000	\$0	\$0	\$0
Intergovernmental Revenue	\$1,794,157	\$4,457,843	\$4,203,350	\$0	\$0	\$0
Charges for Service	\$466,259	\$269,277	\$629,320	\$0	\$0	\$0
Miscellaneous Revenue	\$9,167	\$52,987	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	(\$5,220)	\$0	\$0	\$0	\$0
Total Revenue	\$10,433,952	\$8,830,420	\$8,778,420	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	(\$2,938,141)	(\$1,029,872)	\$2,390,495	\$0	\$0	\$0
Total Funding Sources	\$7,495,811	\$7,800,548	\$11,168,915	\$0	\$0	\$0
Salaries and Benefits	\$499,090	\$687,002	\$723,830	\$0	\$0	\$0
Services and Supplies	\$5,133,014	\$4,801,190	\$6,638,800	\$0	\$0	\$0
Other Charges	\$1,751,131	\$2,253,195	\$1,906,285	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$252,393	\$298,162	\$500,000	\$0	\$0	\$0
Equipment	(\$139,817)	(\$239,001)	\$1,400,000	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,495,811	\$7,800,548	\$11,168,915	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	5	0	0	0

Public Works - Morgan Shop						
5121 0042100 Internal Service Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$207	\$301,985	\$100,000	\$100,000	\$471,826	\$371,826
Charges for Service	\$3,377,368	\$4,434,734	\$4,276,750	\$4,356,170	\$4,396,532	\$40,362
Miscellaneous Revenue	\$433,753	\$6,869	\$0	\$0	\$0	\$0
Other Financing Sources	\$220,000	\$59,090	\$5,000	\$5,000	\$5,000	\$0
Total Revenue	\$4,031,328	\$4,802,678	\$4,381,750	\$4,461,170	\$4,873,358	\$412,188
Use of Fund Balance/Retained Earnings	(\$394,931)	(\$1,174,832)	\$150,000	\$150,000	\$1,171,762	\$1,021,762
Total Funding Sources	\$3,636,397	\$3,627,846	\$4,531,750	\$4,611,170	\$6,045,120	\$1,433,950
Salaries and Benefits	\$941,916	\$918,189	\$1,038,955	\$1,090,825	\$1,178,485	\$87,660
Services and Supplies	\$1,455,690	\$1,386,635	\$1,720,975	\$1,742,195	\$1,742,195	\$0
Other Charges	\$1,199,231	\$1,193,845	\$1,521,820	\$1,528,150	\$1,554,440	\$26,290
Fixed Assets						
Equipment	\$39,560	\$129,176	\$250,000	\$250,000	\$1,570,000	\$1,320,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,636,397	\$3,627,846	\$4,531,750	\$4,611,170	\$6,045,120	\$1,433,950
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	9	9	10	1

Public Works - Road and Bridge						
1101 0040399 Special Revenue Fund						
	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2020-2021 Final Budget	FY 2021-2022 Proposed Budget	FY 2021-2022 Final Budget	Change Column E - Column D
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$7,857,233	\$9,546,659	\$6,535,000	\$6,600,250	\$8,055,000	\$1,454,750
Licenses, Permits, Franchises	\$26,761	\$24,416	\$24,500	\$24,500	\$24,500	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$776,653	\$367,922	\$227,500	\$227,600	\$227,600	\$0
Intergovernmental Revenue	\$34,485,866	\$51,553,226	\$60,992,735	\$46,348,630	\$85,816,525	\$39,467,895
Charges for Service	\$1,867,807	\$1,847,735	\$1,080,910	\$1,142,910	\$1,203,410	\$60,500
Miscellaneous Revenue	\$543,365	\$58	\$0	\$0	\$0	\$0
Other Financing Sources	\$19,314,742	\$24,490,758	\$26,585,210	\$21,396,875	\$39,744,987	\$18,348,112
Total Revenue	\$64,872,427	\$87,830,774	\$95,445,855	\$75,740,765	\$135,072,022	\$59,331,257
Use of Fund Balance/Retained Earnings	(\$1,711,821)	(\$9,712,014)	\$7,103,185	(\$131,080)	\$8,468,331	\$8,599,411
Total Funding Sources	\$63,160,606	\$78,118,760	\$102,549,040	\$75,609,685	\$143,540,353	\$67,930,668
Salaries and Benefits	\$9,881,550	\$10,468,023	\$11,767,495	\$12,407,645	\$13,155,560	\$747,915
Services and Supplies	\$38,340,368	\$44,912,297	\$60,912,885	\$36,536,555	\$95,177,262	\$58,640,707
Other Charges	\$5,208,330	\$5,999,887	\$10,390,000	\$10,930,235	\$11,287,955	\$357,720
Fixed Assets						
Buildings & Improvements	\$177,836	(\$101,654)	\$320,000	\$0	\$440,000	\$440,000
Equipment	\$0	\$0	\$0	\$150,000	\$150,000	\$0
Other Financing Uses	\$9,603,822	\$17,256,507	\$19,324,960	\$15,729,550	\$23,935,601	\$8,206,051
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$461,725	\$0	(\$461,725)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$63,211,906	\$78,535,060	\$102,715,340	\$76,215,710	\$144,146,378	\$67,930,668
General Fund Contribution	\$51,300	\$416,300	\$166,300	\$606,025	\$606,025	\$0
Total Allocated Positions	-	-	99	99	103	4

Stanislaus County Staffing Summary

Allocation List – Three Year Comparison

Department	2019-2020 Final Budget	2020-2021 Final Budget	2021-2022 Final Budget
Agricultural Commissioner	40	40	40
Aging and Veterans Services - Area Agency on Aging	17	18	19
Aging and Veterans Services - Veterans' Services	6	6	6
Animal Services	33	35	35
Assessor	58	58	61
Auditor Controller	40	40	41
Auditor Controller - Enterprise Resource Planning	0	1	2
Behavioral Health and Recovery Services (BHRS)	280	269	249
BHRS - Substance Use Disorder	42	42	36
BHRS - Managed Care	12	12	10
BHRS - Mental Health Services Act	110	112	105
BHRS - Public Guardian	10	17	22
BHRS - Stanislaus Recovery Center	35	35	32
Board of Supervisors	10	10	10
Chief Executive Office - County Fire Service Fund	9	0	0
Chief Executive Office - Office of Emergency Serv/Fire Warden	8	0	0
Chief Executive Office - Human Relations	13	25	31
Chief Executive Office - Operations and Services	57	36	37
Child Support Services	161	161	154
Children and Families Commission/First 5 Stanislaus	5	5	5
Clerk-Recorder - Elections Division	14	14	14
Clerk-Recorder - Recorder Division	34	34	34
Community Services Agency - Program Services and Support	1,144	1,155	1,156
Cooperative Extension	5	5	6
County Counsel	17	18	19
District Attorney - Automobile Insurance Fraud Prosecution	1	1	1
District Attorney - Criminal Division	133	133	133
District Attorney - Elder Abuse Advocacy and Outreach	1	1	1
District Attorney - Real Estate Fraud Prosecution	2	2	2
District Attorney - Unserved/Underserved Victims Advocacy and Outreach	2	2	2
District Attorney - Victim Services Program	11	12	12
District Attorney - Violence Against Women	2	2	2
Environmental Resources	87	86	85
Environmental Resources - Fink Road Landfill	18	18	22
Environmental Resources - Groundwater Program	0	1	1
General Services Agency - Administration	5	13	17
General Services Agency - Central Services	13	13	14
General Services Agency - Facilities Maintenance	37	37	38
General Services Agency - Fleet Services	10	10	11

Department	2019-2020 Final Budget	2020-2021 Final Budget	2021-2022 Final Budget
Health Services Agency - Administration	82	82	84
Health Services Agency - Clinics and Ancillary Services	178	178	178
Health Services Agency - Public Health	171	180	194
Information Technology Central	37	43	43
Information Technology Central - Telecommunications	2	2	2
Law Library	2	2	2
Library	76	72	72
Local Agency Formation Commission	3	3	3
Parks and Recreation	54	55	59
Planning and Community Development - Building Permits	17	17	17
Planning and Community Development - Planning	18	18	19
Probation - Administration	23	23	22
Probation - Community Corrections Partnership	32	32	33
Probation - Corrections Performance Incentive Fund	2	2	4
Probation - Field Services	112	112	111
Probation - Institutional Services	54	54	54
Probation - Juvenile Commitment Facility	29	29	29
Probation - Juvenile Justice Crime Prevention Act	15	15	15
Probation - Youthful Offender Block Grant	16	16	16
Public Defender	51	51	58
Public Works - Administration	8	8	8
Public Works - Local Transit System	5	5	0
Public Works - Morgan Shop	9	9	10
Public Works - Road and Bridge	99	99	103
Sheriff - Administration	85	85	88
Sheriff - Adult Detention Expansion	80	80	80
Sheriff - Cal ID Program	2	2	2
Sheriff - CAL-MMET	4	4	4
Sheriff - Contract Cities	70	71	72
Sheriff - County Fire Service Fund	0	9	9
Sheriff - Court Security	39	39	39
Sheriff - Detention	277	279	282
Sheriff - Jail Commissary/Inmate Welfare	6	6	6
Sheriff - Office of Emergency Serv/Fire Warden	0	9	10
Sheriff - Operations	176	182	193
Sheriff - Vehicle Theft Unit	1	1	1
StanCERA	16	16	16
Stanislaus Regional 911	59	59	59
Treasurer - Admin/Taxes	11	11	11
Treasurer - Revenue Recovery	18	18	18
Treasurer - Treasury	4	4	4
Workforce Development	91	92	92
Total Staffing	4,516	4,553	4,587

**STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF: 25-SEP-2021**

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

AGING & VETERANS SERVICES

AREA AGENCY ON AGING

1	Dir Area Agency On Aging	51.44	---	64.30	---	77.16
1	Manager III	36.34	---	45.42	---	54.50
2	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	MH Clinician II	34.78	36.52	38.35	40.27	42.28
1	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
1	Social Worker IV	30.54	32.07	33.67	35.35	37.12
1	Accountant II	30.34	31.86	33.45	35.12	36.88
1	Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
3	Social Worker III	27.35	28.72	30.16	31.67	33.25
2	Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
1	Accounting Tech	22.23	23.34	24.51	25.74	27.03
1	Community Health Work III	21.06	22.11	23.22	24.38	25.60
1	Dir Of Volunteer Serv	19.19	20.15	21.16	22.22	23.33
1	Community Health Work II	17.81	18.70	19.64	20.62	21.65
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19	* BUDGET UNIT TOTAL *					

VETERANS SERVICES

1	Manager II	32.14	---	40.17	---	48.20
1	Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
3	Veterans Serv Rep	22.22	23.33	24.50	25.73	27.02
1	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
<hr/>						
6	* BUDGET UNIT TOTAL *					

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25	** DEPARTMENT TOTAL **					

**STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF: 25-SEP-2021**

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

AGRICULTURAL COMMISSIONER

AGRICULTURAL COMMISSIONER

1	County Agri Comm & Sealer	51.44	---	64.30	---	77.16
1	Asst Ag Commissioner	41.08	---	51.35	---	61.62
4	Deputy Ag Com/Sealer	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Confidential Assistant III	20.17	---	25.21	---	30.25
1	Software Developer/Analyst III	38.91	40.86	42.90	45.05	47.30
1	Software Developer II	33.63	35.31	37.08	38.93	40.88
23	Ag/Weights&Meas Insp III	28.58	30.01	31.51	33.09	34.74
1	Application Specialist II	28.53	29.96	31.46	33.03	34.68
1	Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
1	Accounting Tech	22.23	23.34	24.51	25.74	27.03
2	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
1	Agricultural Assistant II	19.36	20.33	21.35	22.42	23.54
1	Account Clerk II	17.92	18.82	19.76	20.75	21.79
<hr/>						
40	* BUDGET UNIT TOTAL *					
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40	** DEPARTMENT TOTAL **					

**STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF: 25-SEP-2021**

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

ANIMAL SERVICES

ANIMAL SERVICES

1	Dir of Animal Services	51.44	---	64.30	---	77.16
1	County Veterinarian	63.04	---	78.80	---	94.56
1	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Maintenance Engineer III	26.13	27.44	28.81	30.25	31.76
1	Supv Acct Admin Clerk II	25.61	26.89	28.23	29.64	31.12
4	Animal Svc Oper Supv	23.26	24.42	25.64	26.92	28.27
6	Animal Serv Offcr II	20.33	21.35	22.42	23.54	24.72
3	Animal Care Spec III	19.66	20.64	21.67	22.75	23.89
5	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
10	Animal Care Spec II	18.12	19.03	19.98	20.98	22.03
1	Account Clerk II	17.92	18.82	19.76	20.75	21.79

35 * BUDGET UNIT TOTAL *

35 ** DEPARTMENT TOTAL **

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF: 25-SEP-2021

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

ASSESSOR

ASSESSOR

1	Assessor	---	---	88.37	---	---
2	Manager IV	41.08	---	51.35	---	61.62
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Sr Software Developer/Analyst	45.01	47.26	49.62	52.10	54.71
1	Software Developer/Analyst III	38.91	40.86	42.90	45.05	47.30
1	Supv Auditor Appraiser	37.77	39.66	41.64	43.72	45.91
4	Supv Appraiser	35.99	37.79	39.68	41.66	43.74
2	Sr Auditor-Appraiser	34.27	35.98	37.78	39.67	41.65
2	Application Specialist III	33.63	35.31	37.08	38.93	40.88
7	Sr Appraiser	32.67	34.30	36.02	37.82	39.71
4	Auditor-Appraiser III	31.13	32.69	34.32	36.04	37.84
16	Appraiser III	29.69	31.17	32.73	34.37	36.09
1	Cadastral Supervisor	29.21	30.67	32.20	33.81	35.50
4	Supv Assessment Tech II	25.61	26.89	28.23	29.64	31.12
1	Cadastral Technician II	24.10	25.31	26.58	27.91	29.31
2	Appraiser Tech	20.37	21.39	22.46	23.58	24.76
9	Assessment Technician II	20.25	21.26	22.32	23.44	24.61
1	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
1	Admin Clerk I	16.62	17.45	18.32	19.24	20.20
<hr/>						
61	* BUDGET UNIT TOTAL *					
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61	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
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AUDITOR CONTROLLER

AUDITOR CONTROLLER

1	Auditor-Controller	---	---	88.37	---	---
1	Asst Auditor Controller	45.65	---	57.06	---	68.47
4	Manager IV	41.08	---	51.35	---	61.62
3	Manager II	32.14	---	40.17	---	48.20
1	Manager I	28.62	---	35.78	---	42.94
1	Confidential Assistant V	28.86	---	36.08	---	43.30
2	Confidential Assistant IV	24.23	---	30.29	---	36.35
7	Confidential Assistant III	20.17	---	25.21	---	30.25
9	Accountant III	33.34	35.01	36.76	38.60	40.53
2	Accountant II	30.34	31.86	33.45	35.12	36.88
1	Accounting Supv	26.94	28.29	29.70	31.19	32.75
1	Accountant I	23.72	24.91	26.16	27.47	28.84
5	Accounting Tech	22.23	23.34	24.51	25.74	27.03
3	Account Clerk III	20.25	21.26	22.32	23.44	24.61

41 * BUDGET UNIT TOTAL *

ENTERPRISE RESOURCE PLANNING

1	Manager IV	41.08	---	51.35	---	61.62
0	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35

2 * BUDGET UNIT TOTAL *

43 ** DEPARTMENT TOTAL **

STANISLAUS COUNTY
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BEHAVIORAL HEALTH & RECOV SVS

ALCOHOL & DRUG PROGRAM

1	Manager IV	41.08	---	51.35	---	61.62
1	MH Coordinator	39.87	41.86	43.95	46.15	48.46
3	MH Clinician II	34.78	36.52	38.35	40.27	42.28
1	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
2	Behavioral Health Coordinator	29.21	30.67	32.20	33.81	35.50
1	Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
2	LVN III	25.63	26.91	28.26	29.67	31.15
18	Behavioral Health Splst. II	25.39	26.66	27.99	29.39	30.86
2	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
3	Clinical Serv Tech II	19.03	19.98	20.98	22.03	23.13
2	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
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36	* BUDGET UNIT TOTAL *					

BEHAVIORAL HEALTH & RECOV SVS

1	Behavioral Health Director	72.20	---	90.25	---	108.30
1	Behavioral Hlth Medical Dir	110.48	---	138.10	---	165.72
1	Assoc Director	51.44	---	64.30	---	77.16
1	Asst Director	45.65	---	57.06	---	68.47
5	Manager IV	41.08	---	51.35	---	61.62
8	Manager III	36.34	---	45.42	---	54.50
6	Manager II	32.14	---	40.17	---	48.20
1	Manager I	28.62	---	35.78	---	42.94
1	Confidential Assistant V	28.86	---	36.08	---	43.30
2	Confidential Assistant IV	24.23	---	30.29	---	36.35
6	Confidential Assistant III	20.17	---	25.21	---	30.25
4	Psychiatrist	97.87	102.76	107.90	113.30	118.97
1	Sr Psych Nurse Practitioner	61.15	64.21	67.42	70.79	74.33
1	Sr Systems Engineer	45.01	47.26	49.62	52.10	54.71
1	Sr Software Developer/Analyst	45.01	47.26	49.62	52.10	54.71
12	MH Coordinator	39.87	41.86	43.95	46.15	48.46
16	Psychiatric Nurse II	39.29	41.25	43.31	45.48	47.75
2	Clinical Psychologist	39.09	41.04	43.09	45.24	47.50
2	Software Developer/Analyst III	38.91	40.86	42.90	45.05	47.30
1	Sr Application Specialist	38.91	40.86	42.90	45.05	47.30
69	MH Clinician II	34.78	36.52	38.35	40.27	42.28
3	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
4	Accountant III	33.34	35.01	36.76	38.60	40.53
1	Accountant II	30.34	31.86	33.45	35.12	36.88
1	Med Records Coordinator	29.21	30.67	32.20	33.81	35.50
2	Behavioral Health Coordinator	29.21	30.67	32.20	33.81	35.50
5	Application Specialist II	28.53	29.96	31.46	33.03	34.68
7	Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
34	Behavioral Health Splst. II	25.39	26.66	27.99	29.39	30.86
4	Behavioral Health Advocate	25.39	26.66	27.99	29.39	30.86
6	Accounting Tech	22.23	23.34	24.51	25.74	27.03
2	Family Services Specialist II	21.38	22.45	23.57	24.75	25.99

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BEHAVIORAL HEALTH & RECOV SVS (Continued)

BEHAVIORAL HEALTH & RECOV SVS		(Continued)				
3	Account Clerk III	20.25	21.26	22.32	23.44	24.61
3	Med Records Clerk	19.66	20.64	21.67	22.75	23.89
17	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
7	Clinical Serv Tech II	19.03	19.98	20.98	22.03	23.13
4	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
4	Stock/Delivery Clerk II	16.76	17.60	18.48	19.40	20.37
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249	* BUDGET UNIT TOTAL *					

MANAGED CARE

2	Psychiatric Nurse II	39.29	41.25	43.31	45.48	47.75
2	MH Clinician II	34.78	36.52	38.35	40.27	42.28
1	Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
1	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
3	Clinical Serv Tech II	19.03	19.98	20.98	22.03	23.13
1	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
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10	* BUDGET UNIT TOTAL *					

MENTAL HEALTH SERVICES ACT

1	Manager IV	41.08	---	51.35	---	61.62
3	Manager III	36.34	---	45.42	---	54.50
2	Manager II	32.14	---	40.17	---	48.20
4	MH Coordinator	39.87	41.86	43.95	46.15	48.46
4	Psychiatric Nurse II	39.29	41.25	43.31	45.48	47.75
2	Systems Engineer II	38.91	40.86	42.90	45.05	47.30
16	MH Clinician II	34.78	36.52	38.35	40.27	42.28
2	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
3	Behavioral Health Coordinator	29.21	30.67	32.20	33.81	35.50
3	Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
29	Behavioral Health Splst. II	25.39	26.66	27.99	29.39	30.86
6	Behavioral Health Advocate	25.39	26.66	27.99	29.39	30.86
12	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
1	Dir Of Volunteer Serv	19.19	20.15	21.16	22.22	23.33
16	Clinical Serv Tech II	19.03	19.98	20.98	22.03	23.13
1	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
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105	* BUDGET UNIT TOTAL *					

PUBLIC GUARDIAN

1	Manager IV	41.08	---	51.35	---	61.62
1	Manager II	32.14	---	40.17	---	48.20
1	Conservator Investigator Supv	31.24	32.80	34.44	36.16	37.97
3	Conservator Investigator	27.51	28.89	30.33	31.85	33.44
8	Deputy Public Guardian II	25.47	26.74	28.08	29.48	30.95
4	Accounting Tech	22.23	23.34	24.51	25.74	27.03
2	Admin Clerk III	19.42	20.39	21.41	22.48	23.60

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BEHAVIORAL HEALTH & RECOV SVS (Continued)

PUBLIC GUARDIAN (Continued)

2	Stock/Delivery Clerk II	16.76	17.60	18.48	19.40	20.37
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22	* BUDGET UNIT TOTAL *					

STANISLAUS RECOVERY CENTER

3	MH Clinician II	34.78	36.52	38.35	40.27	42.28
1	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
1	Behavioral Health Coordinator	29.21	30.67	32.20	33.81	35.50
8	Behavioral Health Splst. II	25.39	26.66	27.99	29.39	30.86
2	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
15	Clinical Serv Tech II	19.03	19.98	20.98	22.03	23.13
1	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
1	Asst Cook II	15.84	16.63	17.46	18.33	19.25
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32	* BUDGET UNIT TOTAL *					

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454	** DEPARTMENT TOTAL **					

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BOARD OF SUPERVISORS

BOARD OF SUPERVISORS

1	Chairman Bd of Supervisor	---	---	52.66	---	---
4	Supervisor	---	---	47.02	---	---
5	Confidential Assistant IV	24.23	---	30.29	---	36.35
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10	* BUDGET UNIT TOTAL *					
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10	** DEPARTMENT TOTAL **					

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CHIEF EXECUTIVE OFFICE

HUMAN RELATIONS

1	Human Relations Director	64.82	---	81.02	---	97.22
1	Deputy Exec Officer	51.44	---	64.30	---	77.16
4	Manager IV	41.08	---	51.35	---	61.62
7	Manager III	36.34	---	45.42	---	54.50
2	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant V	28.86	---	36.08	---	43.30
6	Confidential Assistant IV	24.23	---	30.29	---	36.35
9	Confidential Assistant III	20.17	---	25.21	---	30.25

31 * BUDGET UNIT TOTAL *

OPERATIONS AND SERVICES

1	Chief Exec Officer	---	---	150.34	---	---
1	Asst Exec Offcr/Chief Op Off	75.80	---	94.75	---	113.70
2	Asst Executive Officer	72.20	---	90.25	---	108.30
2	Deputy Exec Officer	51.44	---	64.30	---	77.16
10	Manager IV	41.08	---	51.35	---	61.62
8	Manager III	36.34	---	45.42	---	54.50
1	Manager I	28.62	---	35.78	---	42.94
1	Confidential Assistant V	28.86	---	36.08	---	43.30
8	Confidential Assistant IV	24.23	---	30.29	---	36.35
3	Confidential Assistant III	20.17	---	25.21	---	30.25

37 * BUDGET UNIT TOTAL *

68 ** DEPARTMENT TOTAL **

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CHILD SUPPORT SERVICES

CHILD SUPPORT SERVICES

1	Dir of Child Support Services	58.90	---	73.63	---	88.36
1	Chief Attorney	56.14	---	70.18	---	84.22
1	Asst Director	45.65	---	57.06	---	68.47
3	Manager III	36.34	---	45.42	---	54.50
6	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Confidential Assistant III	20.17	---	25.21	---	30.25
5	Attorney V	62.59	65.72	69.01	72.46	76.08
2	Systems Engineer II	38.91	40.86	42.90	45.05	47.30
2	Application Specialist III	33.63	35.31	37.08	38.93	40.88
1	Accountant II	30.34	31.86	33.45	35.12	36.88
1	Application Specialist II	28.53	29.96	31.46	33.03	34.68
2	Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
11	Child Support Supervisor	27.27	28.63	30.06	31.56	33.14
1	Accounting Supv	26.94	28.29	29.70	31.19	32.75
2	Supv Legal Clerk II	25.61	26.89	28.23	29.64	31.12
71	Child Support Offcr II	22.42	23.54	24.72	25.96	27.26
6	Accounting Tech	22.23	23.34	24.51	25.74	27.03
7	Legal Clerk IV	21.19	22.25	23.36	24.53	25.76
10	Account Clerk III	20.25	21.26	22.32	23.44	24.61
10	Legal Clerk III	19.42	20.39	21.41	22.48	23.60
8	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
1	Admin Clerk I	16.62	17.45	18.32	19.24	20.20

154 * BUDGET UNIT TOTAL *

154 ** DEPARTMENT TOTAL **

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CHILDREN & FAMILIES COMM

CHILDREN & FAMILIES COMM

1	Executive Director - CFC	51.44	---	64.30	---	77.16
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
1	Accountant III	33.34	35.01	36.76	38.60	40.53
1	Account Clerk III	20.25	21.26	22.32	23.44	24.61
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5	* BUDGET UNIT TOTAL *					
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5	** DEPARTMENT TOTAL **					

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CLERK/RECORDER

ELECTIONS DIVISION

1	Manager III	36.34	---	45.42	---	54.50
2	Manager II	32.14	---	40.17	---	48.20
1	Systems Engineer II	38.91	40.86	42.90	45.05	47.30
1	Application Specialist III	33.63	35.31	37.08	38.93	40.88
1	Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
3	Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
1	Storekeeper II	21.26	22.32	23.44	24.61	25.84
4	Legal Clerk III	19.42	20.39	21.41	22.48	23.60

14 * BUDGET UNIT TOTAL *

RECORDER DIVISION

1	County Clerk-Recorder	---	---	77.17	---	---
1	Manager III	36.34	---	45.42	---	54.50
1	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Confidential Assistant II	17.90	---	22.37	---	26.84
1	Sr Systems Engineer	45.01	47.26	49.62	52.10	54.71
1	Application Specialist III	33.63	35.31	37.08	38.93	40.88
1	Accountant II	30.34	31.86	33.45	35.12	36.88
2	Supv Legal Clerk II	25.61	26.89	28.23	29.64	31.12
4	Legal Clerk IV	21.19	22.25	23.36	24.53	25.76
1	Account Clerk III	20.25	21.26	22.32	23.44	24.61
19	Legal Clerk III	19.42	20.39	21.41	22.48	23.60

34 * BUDGET UNIT TOTAL *

48 ** DEPARTMENT TOTAL **

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COMMUNITY SERVICES AGENCY

SERVICE & SUPPORT

1 Dir of Community Servs Agency	72.20	---	90.25	---	108.30
4 Asst Director	45.65	---	57.06	---	68.47
10 Manager IV	41.08	---	51.35	---	61.62
25 Manager III	36.34	---	45.42	---	54.50
6 Manager II	32.14	---	40.17	---	48.20
1 Confidential Assistant V	28.86	---	36.08	---	43.30
2 Confidential Assistant IV	24.23	---	30.29	---	36.35
11 Confidential Assistant III	20.17	---	25.21	---	30.25
2 Confidential Assistant II	17.90	---	22.37	---	26.84
1 Sr Systems Engineer	45.01	47.26	49.62	52.10	54.71
2 Sr Software Developer/Analyst	45.01	47.26	49.62	52.10	54.71
7 Systems Engineer II	38.91	40.86	42.90	45.05	47.30
8 Software Developer/Analyst III	38.91	40.86	42.90	45.05	47.30
1 Sr Application Specialist	38.91	40.86	42.90	45.05	47.30
3 Special Investigator III	37.02	38.87	40.81	42.85	44.99
32 Social Worker Supv II	36.43	38.25	40.16	42.17	44.28
3 Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
10 Application Specialist III	33.63	35.31	37.08	38.93	40.88
10 Accountant III	33.34	35.01	36.76	38.60	40.53
10 Special Investigator II	32.59	34.22	35.93	37.73	39.62
141 Social Worker V	32.08	33.68	35.36	37.13	38.99
62 Family Services Supervisor	30.50	32.03	33.63	35.31	37.08
6 Accountant II	30.34	31.86	33.45	35.12	36.88
4 Application Specialist II	28.53	29.96	31.46	33.03	34.68
8 Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
34 Social Worker III	27.35	28.72	30.16	31.67	33.25
4 Accounting Supv	26.94	28.29	29.70	31.19	32.75
1 Buyer	26.11	27.42	28.79	30.23	31.74
30 Family Services Specialist IV	25.96	27.26	28.62	30.05	31.55
1 Supv Legal Clerk II	25.61	26.89	28.23	29.64	31.12
10 Supv Acct Admin Clerk II	25.61	26.89	28.23	29.64	31.12
23 Social Worker II	23.78	24.97	26.22	27.53	28.91
1 Accountant I	23.72	24.91	26.16	27.47	28.84
13 Fraud Tech	23.59	24.77	26.01	27.31	28.68
112 Family Services Specialist III	23.59	24.77	26.01	27.31	28.68
1 Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
9 Accounting Tech	22.23	23.34	24.51	25.74	27.03
1 Collector	21.97	23.07	24.22	25.43	26.70
344 Family Services Specialist II	21.38	22.45	23.57	24.75	25.99
4 Storekeeper II	21.26	22.32	23.44	24.61	25.84
7 Legal Clerk IV	21.19	22.25	23.36	24.53	25.76
22 Account Clerk III	20.25	21.26	22.32	23.44	24.61
30 Admin Clerk III	19.42	20.39	21.41	22.48	23.60
19 Social Services Assistant	18.18	19.09	20.04	21.04	22.09
5 Account Clerk II	17.92	18.82	19.76	20.75	21.79
2 Interviewer II	17.89	18.78	19.72	20.71	21.75
106 Admin Clerk II	17.18	18.04	18.94	19.89	20.88

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COMMUNITY SERVICES AGENCY (Continued)

SERVICE & SUPPORT (Continued)

7	Stock/Delivery Clerk II	16.76	17.60	18.48	19.40	20.37
1,156	* BUDGET UNIT TOTAL *					
1,156	** DEPARTMENT TOTAL **					

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COOPERATIVE EXTENSION

COOPERATIVE EXTENSION

1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Master Gardener	28.16	29.57	31.05	32.60	34.23
1	Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
2	Admin Secretary	21.76	22.85	23.99	25.19	26.45
1	Agricultural Assistant II	19.36	20.33	21.35	22.42	23.54
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6	* BUDGET UNIT TOTAL *					
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6	** DEPARTMENT TOTAL **					

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COUNTY COUNSEL

COUNTY COUNSEL

1	County Counsel	88.29	---	110.36	---	132.43
1	Asst County Counsel	67.52	---	84.40	---	101.28
11	Deputy County Counsel V	55.10	---	68.87	---	82.64
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
4	Confidential Assistant III	20.17	---	25.21	---	30.25
1	Paralegal III	27.47	28.84	30.28	31.79	33.38
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19	* BUDGET UNIT TOTAL *					
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19	** DEPARTMENT TOTAL **					

**STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF: 25-SEP-2021**

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DISTRICT ATTORNEY

AUTO INSURANCE FRAUD

1	Criminal Investigator II	37.17	39.03	40.98	43.03	45.18
1	* BUDGET UNIT TOTAL *					

CRIMINAL DIVISION

1	District Attorney	---	---	108.28	---	---
1	Asst District Attorney	64.30	---	80.37	---	96.44
5	Chief Dep District Attny	56.14	---	70.18	---	84.22
1	Chief Criminal Investigator	45.65	---	57.06	---	68.47
2	Manager III	36.34	---	45.42	---	54.50
2	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
2	Confidential Assistant III	20.17	---	25.21	---	30.25
48	Attorney V	62.59	65.72	69.01	72.46	76.08
1	Research Attorney II	48.83	51.27	53.83	56.52	59.35
2	Systems Engineer II	38.91	40.86	42.90	45.05	47.30
2	Software Developer/Analyst III	38.91	40.86	42.90	45.05	47.30
2	Lieutenant-District Attorney	38.91	---	48.64	---	58.37
15	Criminal Investigator II	37.17	39.03	40.98	43.03	45.18
1	Application Specialist II	28.53	29.96	31.46	33.03	34.68
8	Paralegal III	27.47	28.84	30.28	31.79	33.38
4	Supv Legal Clerk II	25.61	26.89	28.23	29.64	31.12
1	Accounting Tech	22.23	23.34	24.51	25.74	27.03
1	Systems Technician I	21.36	22.43	23.55	24.73	25.97
18	Legal Clerk IV	21.19	22.25	23.36	24.53	25.76
2	Victim Advocate II	20.77	21.81	22.90	24.05	25.25
13	Legal Clerk III	19.42	20.39	21.41	22.48	23.60
133	* BUDGET UNIT TOTAL *					

ELDER ABUSE ADVOC & OUTREACH

1	Victim Advocate II	20.77	21.81	22.90	24.05	25.25
1	* BUDGET UNIT TOTAL *					

REAL ESTATE FRAUD PROSECUTION

1	Attorney V	62.59	65.72	69.01	72.46	76.08
1	Criminal Investigator II	37.17	39.03	40.98	43.03	45.18
2	* BUDGET UNIT TOTAL *					

UNSERVED/UNDERSERVED VICTIM AD

2	Victim Advocate II	20.77	21.81	22.90	24.05	25.25
2	* BUDGET UNIT TOTAL *					

VICTIM SERVICES PROGRAM

**STANISLAUS COUNTY
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DISTRICT ATTORNEY (Continued)

VICTIM SERVICES PROGRAM (Continued)

1	Manager II	32.14	---	40.17	---	48.20
2	Victim Services Supervisor	30.34	31.86	33.45	35.12	36.88
8	Victim Advocate II	20.77	21.81	22.90	24.05	25.25
1	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
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12	* BUDGET UNIT TOTAL *					

VIOLENCE AGAINST WOMEN

1	Attorney V	62.59	65.72	69.01	72.46	76.08
1	Victim Advocate II	20.77	21.81	22.90	24.05	25.25
<hr/>						
2	* BUDGET UNIT TOTAL *					

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153	** DEPARTMENT TOTAL **					

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ENVIRONMENTAL RESOURCES

ENVIRONMENTAL RESOURCES

1 Dir Of Envir Resources	64.82	---	81.02	---	97.22
2 Asst Director	45.65	---	57.06	---	68.47
1 Supv Milk & Dairy Insp	41.08	---	51.35	---	61.62
3 Manager IV	41.08	---	51.35	---	61.62
1 Manager III	36.34	---	45.42	---	54.50
1 Manager II	32.14	---	40.17	---	48.20
1 Confidential Assistant IV	24.23	---	30.29	---	36.35
3 Confidential Assistant III	20.17	---	25.21	---	30.25
1 Sr Systems Engineer	45.01	47.26	49.62	52.10	54.71
1 Software Developer/Analyst III	38.91	40.86	42.90	45.05	47.30
2 Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
1 Sr Resource Management Spec	33.79	35.48	37.25	39.11	41.07
6 Sr Env Health Spec	33.79	35.48	37.25	39.11	41.07
4 Sr Hazard Material Spec	33.79	35.48	37.25	39.11	41.07
1 Application Specialist III	33.63	35.31	37.08	38.93	40.88
12 Env Health Spec III	30.62	32.15	33.76	35.45	37.22
8 Hazard Material Spec III	30.62	32.15	33.76	35.45	37.22
1 Milk & Dairy Inspector II	30.62	32.15	33.76	35.45	37.22
2 Resource Mgt Spec III	30.62	32.15	33.76	35.45	37.22
2 Accountant II	30.34	31.86	33.45	35.12	36.88
7 Zoning Enf Offcr	28.88	30.32	31.84	33.43	35.10
3 Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
1 Supv Acct Admin Clerk I	23.27	24.43	25.65	26.93	28.28
2 Accounting Tech	22.23	23.34	24.51	25.74	27.03
4 Admin Secretary	21.76	22.85	23.99	25.19	26.45
3 Account Clerk III	20.25	21.26	22.32	23.44	24.61
5 Admin Clerk III	19.42	20.39	21.41	22.48	23.60
4 Env Tech	18.67	19.60	20.58	21.61	22.69
2 Env Resources Aide	14.42	15.14	15.90	16.70	17.54
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85	* BUDGET UNIT TOTAL *				

FINK ROAD LANDFILL

1 Manager III	36.34	---	45.42	---	54.50
1 Manager I	28.62	---	35.78	---	42.94
1 Landfill Lead Worker	26.29	27.60	28.98	30.43	31.95
5 Landfill Equip Oper III	23.30	24.47	25.69	26.97	28.32
1 Accounting Tech	22.23	23.34	24.51	25.74	27.03
7 Landfill Equip Oper II	21.17	22.23	23.34	24.51	25.74
2 Account Clerk III	20.25	21.26	22.32	23.44	24.61
4 Env Resources Aide	14.42	15.14	15.90	16.70	17.54
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22	* BUDGET UNIT TOTAL *				

GROUNDWATER PROGRAM

1 Manager IV	41.08	---	51.35	---	61.62
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1	* BUDGET UNIT TOTAL *				

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ENVIRONMENTAL RESOURCES (Continued)

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**** DEPARTMENT TOTAL ****

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GENERAL SERVICES AGENCY

ADMINISTRATION

1	General Serv Agency Director	51.44	---	64.30	---	77.16
1	Asst Director	45.65	---	57.06	---	68.47
3	Manager IV	41.08	---	51.35	---	61.62
1	Manager III	36.34	---	45.42	---	54.50
3	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Accountant III	33.34	35.01	36.76	38.60	40.53
1	Accountant II	30.34	31.86	33.45	35.12	36.88
2	Maintenance Engineer II	23.67	24.85	26.09	27.39	28.76
2	Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
1	Accounting Tech	22.23	23.34	24.51	25.74	27.03
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17	* BUDGET UNIT TOTAL *					

CENTRAL SERVICES DIVISION

2	Manager III	36.34	---	45.42	---	54.50
2	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
3	Sr Buyer	28.08	29.48	30.95	32.50	34.13
2	Storekeeper II	21.26	22.32	23.44	24.61	25.84
1	Account Clerk III	20.25	21.26	22.32	23.44	24.61
1	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
3	Stock/Delivery Clerk II	16.76	17.60	18.48	19.40	20.37
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14	* BUDGET UNIT TOTAL *					

FACILITIES MAINTENANCE

1	Manager III	36.34	---	45.42	---	54.50
2	Building Serv Supv	30.74	32.28	33.89	35.58	37.36
4	Maintenance Engineer III	26.13	27.44	28.81	30.25	31.76
19	Maintenance Engineer II	23.67	24.85	26.09	27.39	28.76
1	Storekeeper II	21.26	22.32	23.44	24.61	25.84
1	Sr Custodian	16.98	17.83	18.72	19.66	20.64
10	Housekeeper/Custodian	15.44	16.21	17.02	17.87	18.76
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38	* BUDGET UNIT TOTAL *					

FLEET SERVICES DIVISION

1	Manager III	36.34	---	45.42	---	54.50
1	Lead Equip Mechanic	26.91	28.26	29.67	31.15	32.71
7	Equipment Mechanic	24.47	25.69	26.97	28.32	29.74
1	Storekeeper II	21.26	22.32	23.44	24.61	25.84
1	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
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11	* BUDGET UNIT TOTAL *					

80 **** DEPARTMENT TOTAL ****

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HEALTH SERVICES AGENCY

ADMINISTRATION

1	Managing Dir Of Hlth Serv Ag	72.20	---	90.25	---	108.30
1	Chief Deputy Director	58.90	---	73.63	---	88.36
1	Assoc Director	51.44	---	64.30	---	77.16
1	Asst Director	45.65	---	57.06	---	68.47
3	Manager IV	41.08	---	51.35	---	61.62
3	Manager III	36.34	---	45.42	---	54.50
3	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant V	28.86	---	36.08	---	43.30
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
6	Confidential Assistant III	20.17	---	25.21	---	30.25
1	Confidential Assistant II	17.90	---	22.37	---	26.84
1	Sr Systems Engineer	45.01	47.26	49.62	52.10	54.71
1	Sr Software Developer/Analyst	45.01	47.26	49.62	52.10	54.71
4	Systems Engineer II	38.91	40.86	42.90	45.05	47.30
2	Software Developer/Analyst III	38.91	40.86	42.90	45.05	47.30
1	Sr Application Specialist	38.91	40.86	42.90	45.05	47.30
1	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
1	Software Developer II	33.63	35.31	37.08	38.93	40.88
2	Application Specialist III	33.63	35.31	37.08	38.93	40.88
4	Accountant III	33.34	35.01	36.76	38.60	40.53
3	Accountant II	30.34	31.86	33.45	35.12	36.88
4	Application Specialist II	28.53	29.96	31.46	33.03	34.68
1	Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
1	Accounting Supv	26.94	28.29	29.70	31.19	32.75
1	Accountant I	23.72	24.91	26.16	27.47	28.84
1	HSA Facilities Supervisor	21.92	23.02	24.17	25.38	26.65
4	Medical Biller II	21.38	22.45	23.57	24.75	25.99
2	Storekeeper II	21.26	22.32	23.44	24.61	25.84
4	Account Clerk III	20.25	21.26	22.32	23.44	24.61
5	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
3	Account Clerk II	17.92	18.82	19.76	20.75	21.79
1	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
5	Stock/Delivery Clerk II	16.76	17.60	18.48	19.40	20.37
10	Housekeeper/Custodian	15.44	16.21	17.02	17.87	18.76

84 * BUDGET UNIT TOTAL *

CLINICS & ANCILLARY SERVICES

1	Medical Director	88.29	---	110.36	---	132.43
1	Assoc Director	51.44	---	64.30	---	77.16
4	Sr Nurse Mgr	44.28	---	55.35	---	66.42
1	Nurse Mgr	40.15	---	50.19	---	60.23
2	Manager III	36.34	---	45.42	---	54.50
1	Manager II	32.14	---	40.17	---	48.20
6	Sr Nurse Practitioner	54.91	57.66	60.54	63.57	66.75
1	Sr Physician Asst	48.20	50.61	53.14	55.80	58.59
11	Staff Nurse III	41.27	43.33	45.50	47.78	50.17

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HEALTH SERVICES AGENCY (Continued)

CLINICS & ANCILLARY SERVICES

(Continued)

8 Staff Nurse II	38.80	40.74	42.78	44.92	47.17
5 MH Clinician II	34.78	36.52	38.35	40.27	42.28
2 Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
1 Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
2 Supv Acct Admin Clerk II	25.61	26.89	28.23	29.64	31.12
1 Supv Acct Admin Clerk I	23.27	24.43	25.65	26.93	28.28
6 Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
7 Community Health Work III	21.06	22.11	23.22	24.38	25.60
4 Med Records Clerk	19.66	20.64	21.67	22.75	23.89
4 Admin Clerk III	19.42	20.39	21.41	22.48	23.60
3 Community Health Work II	17.81	18.70	19.64	20.62	21.65
47 Nursing Asst	17.18	18.04	18.94	19.89	20.88
59 Admin Clerk II	17.18	18.04	18.94	19.89	20.88
1 Therapist Aid	15.27	16.03	16.83	17.67	18.55

178 * BUDGET UNIT TOTAL *

PUBLIC HEALTH

1 Public Health Officer	88.29	---	110.36	---	132.43
1 Asst Public Health Officer	72.20	---	90.25	---	108.30
1 Assoc Director	51.44	---	64.30	---	77.16
1 Asst Director	45.65	---	57.06	---	68.47
1 Sr Nurse Mgr	44.28	---	55.35	---	66.42
1 Chief Phys/Occupational Therap	41.08	---	51.35	---	61.62
2 Nurse Mgr	40.15	---	50.19	---	60.23
4 Manager III	36.34	---	45.42	---	54.50
4 Manager II	32.14	---	40.17	---	48.20
2 Confidential Assistant III	20.17	---	25.21	---	30.25
2 Phys/Occupational Therapist III	44.26	46.47	48.79	51.23	53.79
8 Public Health Nurse III	43.83	46.02	48.32	50.74	53.28
35 Public Health Nurse II	41.74	43.83	46.02	48.32	50.74
3 Staff Nurse III	41.27	43.33	45.50	47.78	50.17
6 Phys/Occupational Therapist II	41.22	43.28	45.44	47.71	50.10
2 Staff Nurse II	38.80	40.74	42.78	44.92	47.17
3 Epidemiologist II	36.74	38.58	40.51	42.54	44.67
9 Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
4 Social Worker V	32.08	33.68	35.36	37.13	38.99
1 Sr Med Investigator	31.13	32.69	34.32	36.04	37.84
7 Pub Hlth Nutritionist II	29.94	31.44	33.01	34.66	36.39
8 Health Educator	29.77	31.26	32.82	34.46	36.18
6 Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
8 Med Investigator	27.85	29.24	30.70	32.24	33.85
11 Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
8 Community Health Work III	21.06	22.11	23.22	24.38	25.60
1 Account Clerk III	20.25	21.26	22.32	23.44	24.61
1 Med Records Clerk	19.66	20.64	21.67	22.75	23.89
15 Admin Clerk III	19.42	20.39	21.41	22.48	23.60

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HEALTH SERVICES AGENCY (Continued)

PUBLIC HEALTH (Continued)

22	Community Health Work II	17.81	18.70	19.64	20.62	21.65
13	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
3	Therapist Aid	15.27	16.03	16.83	17.67	18.55
194	* BUDGET UNIT TOTAL *					
456	** DEPARTMENT TOTAL **					

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INFORMATION TECHNOLOGY CENTRAL

ITC TELECOMMUNICATIONS

2	Systems Engineer II	38.91	40.86	42.90	45.05	47.30
2	* BUDGET UNIT TOTAL *					

INFORMATION TECHNOLOGY CENTRAL

1	Director of ITC	51.44	---	64.30	---	77.16
1	Asst Director	45.65	---	57.06	---	68.47
2	Manager IV	41.08	---	51.35	---	61.62
1	Manager III	36.34	---	45.42	---	54.50
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
3	Sr Systems Engineer	45.01	47.26	49.62	52.10	54.71
5	Sr Software Developer/Analyst	45.01	47.26	49.62	52.10	54.71
5	Systems Engineer II	38.91	40.86	42.90	45.05	47.30
8	Software Developer/Analyst III	38.91	40.86	42.90	45.05	47.30
2	Sr Application Specialist	38.91	40.86	42.90	45.05	47.30
1	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
1	Software Developer II	33.63	35.31	37.08	38.93	40.88
11	Application Specialist III	33.63	35.31	37.08	38.93	40.88
1	Application Specialist II	28.53	29.96	31.46	33.03	34.68
43	* BUDGET UNIT TOTAL *					
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45	** DEPARTMENT TOTAL **					

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LAW LIBRARY

LAW LIBRARY

1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Library Asst II	18.16	19.07	20.02	21.02	22.07
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2	* BUDGET UNIT TOTAL *					
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2	** DEPARTMENT TOTAL **					

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LIBRARY

LIBRARY

1	County Librarian	51.44	---	64.30	---	77.16
4	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
4	Librarian III	31.66	33.24	34.90	36.65	38.48
1	Clerical Division Supv	30.96	32.51	34.14	35.85	37.64
1	Accountant II	30.34	31.86	33.45	35.12	36.88
14	Librarian II	27.11	28.47	29.89	31.38	32.95
1	Storekeeper II	21.26	22.32	23.44	24.61	25.84
1	Account Clerk III	20.25	21.26	22.32	23.44	24.61
1	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
43	Library Asst II	18.16	19.07	20.02	21.02	22.07
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72	* BUDGET UNIT TOTAL *					
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72	** DEPARTMENT TOTAL **					

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LOCAL AGENCY FORMATION COMM

LOCAL AGENCY FORMATION COMM

1	Manager IV	41.08	---	51.35	---	61.62
1	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
3	* BUDGET UNIT TOTAL *					
3	** DEPARTMENT TOTAL **					

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PARKS & RECREATION

PARKS & RECREATION

1	Director Of Parks and Rec.	51.44	---	64.30	---	77.16
1	Manager IV	41.08	---	51.35	---	61.62
3	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
2	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
1	Accountant II	30.34	31.86	33.45	35.12	36.88
1	Park Supv	25.67	26.95	28.30	29.72	31.21
12	Park Mntc Worker III	22.79	23.93	25.13	26.39	27.71
1	Accounting Tech	22.23	23.34	24.51	25.74	27.03
18	Park Mntc Worker II	21.17	22.23	23.34	24.51	25.74
1	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
2	Account Clerk II	17.92	18.82	19.76	20.75	21.79
15	Park Aide	14.42	15.14	15.90	16.70	17.54
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59	* BUDGET UNIT TOTAL *					
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59	** DEPARTMENT TOTAL **					

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PLANNING & COMMUNITY DEV

BUILDING PERMITS

1	Manager IV	41.08	---	51.35	---	61.62
1	Supv Building Inspector	36.34	---	45.42	---	54.50
2	Building Inspector III	36.44	38.26	40.17	42.18	44.29
3	Plan Check Engineer	36.44	38.26	40.17	42.18	44.29
1	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
5	Building Inspector II	33.15	34.81	36.55	38.38	40.30
1	Account Clerk III	20.25	21.26	22.32	23.44	24.61
2	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
1	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
<hr/>						
17	* BUDGET UNIT TOTAL *					

PLANNING

1	Dir Of Plan & Comm Devel	64.82	---	81.02	---	97.22
1	Asst Director	45.65	---	57.06	---	68.47
1	Manager IV	41.08	---	51.35	---	61.62
3	Manager III	36.34	---	45.42	---	54.50
2	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
5	Assoc Planner	33.46	35.13	36.89	38.73	40.67
1	Accountant III	33.34	35.01	36.76	38.60	40.53
1	Accountant II	30.34	31.86	33.45	35.12	36.88
2	Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
1	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
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19	* BUDGET UNIT TOTAL *					

36 **** DEPARTMENT TOTAL ****

**STANISLAUS COUNTY
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PROBATION

ADMINISTRATION

1	Chief Probation Offcr	64.82	---	81.02	---	97.22
1	Asst Chief Probation Officer	56.58	---	70.73	---	84.88
1	Manager IV	41.08	---	51.35	---	61.62
2	Manager III	36.34	---	45.42	---	54.50
1	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
4	Confidential Assistant III	20.17	---	25.21	---	30.25
2	Systems Engineer II	38.91	40.86	42.90	45.05	47.30
1	Software Developer/Analyst III	38.91	40.86	42.90	45.05	47.30
1	Supv Prob Offcr	35.23	36.99	38.84	40.78	42.82
1	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
2	Application Specialist III	33.63	35.31	37.08	38.93	40.88
1	Accountant III	33.34	35.01	36.76	38.60	40.53
1	Accountant I	23.72	24.91	26.16	27.47	28.84
1	Accounting Tech	22.23	23.34	24.51	25.74	27.03
1	Account Clerk II	17.92	18.82	19.76	20.75	21.79
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22	* BUDGET UNIT TOTAL *					

COMMUNITY CORRECTIONS PARTNER

1	Manager IV - Safety	41.08	---	51.35	---	61.62
3	Supv Prob Offcr	35.23	36.99	38.84	40.78	42.82
3	Deputy Prob Offcr III	31.00	32.55	34.18	35.89	37.68
2	Crime Analyst	29.60	31.08	32.63	34.26	35.97
21	Deputy Prob Offcr II	27.78	29.17	30.63	32.16	33.77
3	Legal Clerk III	19.42	20.39	21.41	22.48	23.60
<hr/>						
33	* BUDGET UNIT TOTAL *					

CORR PERF INCENTIVE FUND

1	Sr Systems Engineer	45.01	47.26	49.62	52.10	54.71
1	Sr Software Developer/Analyst	45.01	47.26	49.62	52.10	54.71
1	Deputy Prob Offcr III	31.00	32.55	34.18	35.89	37.68
1	Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
<hr/>						
4	* BUDGET UNIT TOTAL *					

FIELD SERVICES

2	Manager IV - Safety	41.08	---	51.35	---	61.62
10	Supv Prob Offcr	35.23	36.99	38.84	40.78	42.82
11	Deputy Prob Offcr III	31.00	32.55	34.18	35.89	37.68
60	Deputy Prob Offcr II	27.78	29.17	30.63	32.16	33.77
3	Supv Legal Clerk II	25.61	26.89	28.23	29.64	31.12
3	Legal Clerk IV	21.19	22.25	23.36	24.53	25.76
3	Probation Technician	19.99	20.99	22.04	23.14	24.30
19	Legal Clerk III	19.42	20.39	21.41	22.48	23.60
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111	* BUDGET UNIT TOTAL *					

STANISLAUS COUNTY
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PROBATION (Continued)

INSTITUTIONAL SERVICES

1	Manager IV - Safety	41.08	---	51.35	---	61.62
1	Manager II - Safety	32.14	---	40.17	---	48.20
1	Confidential Assistant III	20.17	---	25.21	---	30.25
6	Supv Probation Correction Ofcr	30.94	32.49	34.11	35.82	37.61
15	Probation Corrections Offc III	26.51	27.84	29.23	30.69	32.22
28	Probation Corrections Offc II	23.28	24.44	25.66	26.94	28.29
1	Storekeeper II	21.26	22.32	23.44	24.61	25.84
1	Legal Clerk III	19.42	20.39	21.41	22.48	23.60
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54	* BUDGET UNIT TOTAL *					

JJCPA

1	Manager IV - Safety	41.08	---	51.35	---	61.62
2	Supv Prob Ofcr	35.23	36.99	38.84	40.78	42.82
1	Deputy Prob Ofcr III	31.00	32.55	34.18	35.89	37.68
1	Supv Probation Correction Ofcr	30.94	32.49	34.11	35.82	37.61
7	Deputy Prob Ofcr II	27.78	29.17	30.63	32.16	33.77
1	Probation Corrections Offc III	26.51	27.84	29.23	30.69	32.22
1	Probation Corrections Offc II	23.28	24.44	25.66	26.94	28.29
1	Legal Clerk III	19.42	20.39	21.41	22.48	23.60
<hr/>						
15	* BUDGET UNIT TOTAL *					

JUVENILE COMMITMENT FACILITY

1	Manager II - Safety	32.14	---	40.17	---	48.20
4	Supv Probation Correction Ofcr	30.94	32.49	34.11	35.82	37.61
6	Probation Corrections Offc III	26.51	27.84	29.23	30.69	32.22
11	Probation Corrections Offc II	23.28	24.44	25.66	26.94	28.29
1	Supv Custodial Cook	21.60	22.68	23.81	25.00	26.25
1	Custodial Cook	19.65	20.63	21.66	22.74	23.88
1	Legal Clerk III	19.42	20.39	21.41	22.48	23.60
4	Asst Cook II	15.84	16.63	17.46	18.33	19.25
<hr/>						
29	* BUDGET UNIT TOTAL *					

YOBG

1	Supv Probation Correction Ofcr	30.94	32.49	34.11	35.82	37.61
1	Crime Analyst	29.60	31.08	32.63	34.26	35.97
1	Deputy Prob Ofcr II	27.78	29.17	30.63	32.16	33.77
2	Probation Corrections Offc III	26.51	27.84	29.23	30.69	32.22
10	Probation Corrections Offc II	23.28	24.44	25.66	26.94	28.29
1	Custodial Cook	19.65	20.63	21.66	22.74	23.88
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16	* BUDGET UNIT TOTAL *					

284 **** DEPARTMENT TOTAL ****

**STANISLAUS COUNTY
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PUBLIC DEFENDER

PUBLIC DEFENDER

1	Public Defender	72.20	---	90.25	---	108.30
2	Chief Dep Public Defender	56.14	---	70.18	---	84.22
2	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
31	Attorney V	62.59	65.72	69.01	72.46	76.08
1	Special Investigator III	37.02	38.87	40.81	42.85	44.99
3	Special Investigator II	32.59	34.22	35.93	37.73	39.62
2	Paralegal III	27.47	28.84	30.28	31.79	33.38
2	Caseworker II	27.35	28.72	30.16	31.67	33.25
1	Supv Legal Clerk II	25.61	26.89	28.23	29.64	31.12
5	Legal Clerk IV	21.19	22.25	23.36	24.53	25.76
4	Legal Clerk III	19.42	20.39	21.41	22.48	23.60
3	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
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58	* BUDGET UNIT TOTAL *					
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58	** DEPARTMENT TOTAL **					

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PUBLIC WORKS

ADMINISTRATION

1	Dir Of Public Works	72.20	---	90.25	---	108.30
1	Manager IV	41.08	---	51.35	---	61.62
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Confidential Assistant III	20.17	---	25.21	---	30.25
1	Accountant II	30.34	31.86	33.45	35.12	36.88
1	Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
1	Accounting Tech	22.23	23.34	24.51	25.74	27.03
1	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
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8	* BUDGET UNIT TOTAL *					

MORGAN SHOP

1	Manager III	36.34	---	45.42	---	54.50
1	Heavy Equipment Mechanic III	28.75	30.19	31.70	33.29	34.95
1	Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
6	Heavy Equipment Mechanic II	26.63	27.96	29.36	30.83	32.37
1	Storekeeper II	21.26	22.32	23.44	24.61	25.84
<hr/>						
10	* BUDGET UNIT TOTAL *					

ROAD & BRIDGE

3	Deputy Dir Public Works	51.44	---	64.30	---	77.16
3	Sr Civil Engineer	45.65	---	57.06	---	68.47
1	Manager III	36.34	---	45.42	---	54.50
1	Manager II	32.14	---	40.17	---	48.20
5	Assoc Civil Eng/Assoc Surveyor	44.07	46.27	48.58	51.01	53.56
1	Transportation Project Coord	39.59	41.57	43.65	45.83	48.12
10	Asst Engineer/Surveyor	37.56	39.44	41.41	43.48	45.65
1	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
1	Accountant III	33.34	35.01	36.76	38.60	40.53
7	Sr Engineering/Surveying Tech	32.78	34.42	36.14	37.95	39.85
4	Road Supv	30.47	31.99	33.59	35.27	37.03
2	Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
1	Engineering Technician	27.99	29.39	30.86	32.40	34.02
9	Sr Road Mntc Worker	27.35	28.72	30.16	31.67	33.25
50	Road Mntc Worker III	24.27	25.48	26.75	28.09	29.49
1	Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
1	Admin Secretary	21.76	22.85	23.99	25.19	26.45
1	Account Clerk III	20.25	21.26	22.32	23.44	24.61
1	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
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103	* BUDGET UNIT TOTAL *					

121 **** DEPARTMENT TOTAL ****

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RETIREMENT

RETIREMENT

1	Executive Director	72.20	---	94.66	---	117.11
1	Ret. Investment Officer III	45.65	---	57.06	---	68.47
2	Manager III	36.34	---	45.42	---	54.50
1	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant V	28.86	---	36.08	---	43.30
5	Confidential Assistant IV	24.23	---	30.29	---	36.35
3	Confidential Assistant III	20.17	---	25.21	---	30.25
1	Attorney V	62.59	65.72	69.01	72.46	76.08
1	Software Developer/Analyst III	38.91	40.86	42.90	45.05	47.30
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16	* BUDGET UNIT TOTAL *					
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16	** DEPARTMENT TOTAL **					

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SHERIFF

ADMINISTRATION

1 Sheriff	---	---	108.28	---	---
1 Undersheriff	64.80	---	81.00	---	97.20
1 Captain	56.58	---	70.73	---	84.88
2 Manager IV	41.08	---	51.35	---	61.62
1 Manager III	36.34	---	45.42	---	54.50
2 Manager II	32.14	---	40.17	---	48.20
1 Confidential Assistant V	28.86	---	36.08	---	43.30
2 Confidential Assistant IV	24.23	---	30.29	---	36.35
5 Confidential Assistant III	20.17	---	25.21	---	30.25
3 Confidential Assistant II	17.90	---	22.37	---	26.84
1 Sr Systems Engineer	45.01	47.26	49.62	52.10	54.71
1 Sr Software Developer/Analyst	45.01	47.26	49.62	52.10	54.71
2 Lieutenant-Sheriff	42.80	---	53.50	---	64.20
2 Sergeant	42.55	44.68	46.91	49.26	51.72
3 Systems Engineer II	38.91	40.86	42.90	45.05	47.30
2 Software Developer/Analyst III	38.91	40.86	42.90	45.05	47.30
1 Sergeant-Custodial	35.67	37.45	39.32	41.29	43.35
4 Deputy Sheriff II	35.60	37.38	39.25	41.21	43.27
1 Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
1 Application Specialist III	33.63	35.31	37.08	38.93	40.88
3 Accountant III	33.34	35.01	36.76	38.60	40.53
1 Accountant II	30.34	31.86	33.45	35.12	36.88
3 Application Specialist II	28.53	29.96	31.46	33.03	34.68
2 Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
5 Supv Legal Clerk II	25.61	26.89	28.23	29.64	31.12
3 Accounting Tech	22.23	23.34	24.51	25.74	27.03
5 Legal Clerk IV	21.19	22.25	23.36	24.53	25.76
2 Account Clerk III	20.25	21.26	22.32	23.44	24.61
24 Legal Clerk III	19.42	20.39	21.41	22.48	23.60
2 Admin Clerk II	17.18	18.04	18.94	19.89	20.88
1 Stock/Delivery Clerk II	16.76	17.60	18.48	19.40	20.37
88 * BUDGET UNIT TOTAL *					

ADULT DETENTION EXPANSION

2 Custodial Lieutenant	38.37	---	47.96	---	57.55
10 Sergeant-Custodial	35.67	37.45	39.32	41.29	43.35
65 Deputy Sheriff-Custodial	29.67	31.15	32.71	34.35	36.07
1 Community Serv Offcr	19.99	20.99	22.04	23.14	24.30
2 Legal Clerk III	19.42	20.39	21.41	22.48	23.60
80 * BUDGET UNIT TOTAL *					

CAL-MMET PROGRAM

1 Sergeant	42.55	44.68	46.91	49.26	51.72
2 Deputy Sheriff II	35.60	37.38	39.25	41.21	43.27
1 Legal Clerk III	19.42	20.39	21.41	22.48	23.60

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SHERIFF (Continued)

CAL-MMET PROGRAM (Continued)

4 * BUDGET UNIT TOTAL *

CAL ID PROGRAM

2	Application Specialist II	28.53	29.96	31.46	33.03	34.68
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2 * BUDGET UNIT TOTAL *

CONTRACT CITIES

3	Lieutenant-Sheriff	42.80	---	53.50	---	64.20
8	Sergeant	42.55	44.68	46.91	49.26	51.72
50	Deputy Sheriff II	35.60	37.38	39.25	41.21	43.27
2	Supv Legal Clerk II	25.61	26.89	28.23	29.64	31.12
3	Community Serv Offcr	19.99	20.99	22.04	23.14	24.30
6	Legal Clerk III	19.42	20.39	21.41	22.48	23.60

72 * BUDGET UNIT TOTAL *

COUNTY FIRE SERVICE FUND

1	Deputy Fire Warden/Dep Dir OES	41.08	---	51.35	---	61.62
1	Manager III - Safety	36.34	---	45.42	---	54.50
1	Sr Systems Engineer	45.01	47.26	49.62	52.10	54.71
1	Fire Prevention Specialist III	30.07	31.57	33.15	34.81	36.55
4	Fire Prevention Specialist II	27.33	28.70	30.14	31.65	33.23
1	Admin Clerk III	19.42	20.39	21.41	22.48	23.60

9 * BUDGET UNIT TOTAL *

COURT SECURITY

1	Lieutenant-Sheriff	42.80	---	53.50	---	64.20
2	Sergeant	42.55	44.68	46.91	49.26	51.72
16	Deputy Sheriff II	35.60	37.38	39.25	41.21	43.27
14	Deputy Sheriff-Custodial	29.67	31.15	32.71	34.35	36.07
6	Security Officer	18.12	19.03	19.98	20.98	22.03

39 * BUDGET UNIT TOTAL *

DETENTION

2	Captain	56.58	---	70.73	---	84.88
1	Manager II	32.14	---	40.17	---	48.20
4	Custodial Lieutenant	38.37	---	47.96	---	57.55
24	Sergeant-Custodial	35.67	37.45	39.32	41.29	43.35
194	Deputy Sheriff-Custodial	29.67	31.15	32.71	34.35	36.07
3	Supv Legal Clerk II	25.61	26.89	28.23	29.64	31.12
1	Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
2	Admin Secretary	21.76	22.85	23.99	25.19	26.45
1	Supv Custodial Cook	21.60	22.68	23.81	25.00	26.25

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SHERIFF (Continued)

DETENTION (Continued)

3	Legal Clerk IV	21.19	22.25	23.36	24.53	25.76
1	Account Clerk III	20.25	21.26	22.32	23.44	24.61
5	Community Serv Offcr	19.99	20.99	22.04	23.14	24.30
8	Custodial Cook	19.65	20.63	21.66	22.74	23.88
20	Legal Clerk III	19.42	20.39	21.41	22.48	23.60
2	Account Clerk II	17.92	18.82	19.76	20.75	21.79
5	Stock/Delivery Clerk II	16.76	17.60	18.48	19.40	20.37
6	Asst Cook II	15.84	16.63	17.46	18.33	19.25

282 * BUDGET UNIT TOTAL *

JAIL COMMISSARY/INMATE WELFARE

1	Sheriff's Support Serv. Supv.	23.72	24.91	26.16	27.47	28.84
1	Chaplain	23.23	24.39	25.61	26.89	28.23
1	Storekeeper II	21.26	22.32	23.44	24.61	25.84
1	Account Clerk III	20.25	21.26	22.32	23.44	24.61
1	Community Serv Offcr	19.99	20.99	22.04	23.14	24.30
1	Stock/Delivery Clerk II	16.76	17.60	18.48	19.40	20.37

6 * BUDGET UNIT TOTAL *

OES/FIRE WARDEN

1	Fire Warden/Asst Dir-OES	56.58	---	70.73	---	84.88
1	Deputy Fire Warden/Dep Dir OES	41.08	---	51.35	---	61.62
1	Manager III	36.34	---	45.42	---	54.50
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Data Scientist	37.84	39.73	41.72	43.81	46.00
3	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
1	Accountant III	33.34	35.01	36.76	38.60	40.53
1	Account Clerk III	20.25	21.26	22.32	23.44	24.61

10 * BUDGET UNIT TOTAL *

OPERATIONS

2	Forensic Pathologist	140.93	---	176.16	---	211.39
1	Captain	56.58	---	70.73	---	84.88
1	Manager IV	41.08	---	51.35	---	61.62
1	Manager III	36.34	---	45.42	---	54.50
1	Manager II	32.14	---	40.17	---	48.20
6	Lieutenant-Sheriff	42.80	---	53.50	---	64.20
18	Sergeant	42.55	44.68	46.91	49.26	51.72
123	Deputy Sheriff II	35.60	37.38	39.25	41.21	43.27
2	Forensic Computer Examiner	33.63	35.31	37.08	38.93	40.88
5	Crime Analyst	29.60	31.08	32.63	34.26	35.97
1	Supv Public Administrator	28.88	30.32	31.84	33.43	35.10
2	Supv Legal Clerk II	25.61	26.89	28.23	29.64	31.12
6	Crime Analyst Tech	23.23	24.39	25.61	26.89	28.23

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SHERIFF (Continued)

OPERATIONS (Continued)

2	Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
1	Admin Secretary	21.76	22.85	23.99	25.19	26.45
1	Storekeeper II	21.26	22.32	23.44	24.61	25.84
1	Legal Clerk IV	21.19	22.25	23.36	24.53	25.76
1	Equipment Serv Tech	20.14	21.15	22.21	23.32	24.49
14	Community Serv Offcr	19.99	20.99	22.04	23.14	24.30
1	Forensic Autopsy Technician	19.66	20.64	21.67	22.75	23.89
1	Legal Clerk III	19.42	20.39	21.41	22.48	23.60
2	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
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193	* BUDGET UNIT TOTAL *					

VEHICLE THEFT

1	Deputy Sheriff II	35.60	37.38	39.25	41.21	43.27
1	* BUDGET UNIT TOTAL *					

786 **** DEPARTMENT TOTAL ****

**STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF: 25-SEP-2021**

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

STANISLAUS REGIONAL 911

STANISLAUS REGIONAL 911

1	Dir Of Emergency Dispatch	51.44	---	64.30	---	77.16
1	Manager IV	41.08	---	51.35	---	61.62
4	Manager III	36.34	---	45.42	---	54.50
1	Manager I	28.62	---	35.78	---	42.94
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
5	Systems Engineer II	38.91	40.86	42.90	45.05	47.30
39	Emergency Dispatcher III	31.09	32.64	34.27	35.98	37.78
2	Application Specialist II	28.53	29.96	31.46	33.03	34.68
4	Emer Call Taker	21.69	22.77	23.91	25.11	26.37
1	Account Clerk III	20.25	21.26	22.32	23.44	24.61
<hr/>						
59	* BUDGET UNIT TOTAL *					
<hr/>						
59	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF: 25-SEP-2021

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

TREASURER-TAX COLLECTOR

REVENUE RECOVERY

1	Manager II	32.14	---	40.17	---	48.20
1	Accountant II	30.34	31.86	33.45	35.12	36.88
1	Sr Collector	26.82	28.16	29.57	31.05	32.60
1	Accounting Tech	22.23	23.34	24.51	25.74	27.03
5	Collector	21.97	23.07	24.22	25.43	26.70
9	Account Clerk III	20.25	21.26	22.32	23.44	24.61
<hr/>						
18	* BUDGET UNIT TOTAL *					

TREASURER - ADMIN/TAXES

1	Treasurer-Tax Collector	---	---	88.37	---	---
1	Manager IV	41.08	---	51.35	---	61.62
1	Manager II	32.14	---	40.17	---	48.20
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Accountant II	30.34	31.86	33.45	35.12	36.88
1	Accountant I	23.72	24.91	26.16	27.47	28.84
1	Accounting Tech	22.23	23.34	24.51	25.74	27.03
4	Account Clerk III	20.25	21.26	22.32	23.44	24.61
<hr/>						
11	* BUDGET UNIT TOTAL *					

TREASURY

1	Manager III	36.34	---	45.42	---	54.50
1	Accountant II	30.34	31.86	33.45	35.12	36.88
1	Accounting Tech	22.23	23.34	24.51	25.74	27.03
1	Account Clerk III	20.25	21.26	22.32	23.44	24.61
<hr/>						
4	* BUDGET UNIT TOTAL *					

33 **** DEPARTMENT TOTAL ****

**STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS OF: 25-SEP-2021**

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

WORKFORCE DEVELOPMENT

WORKFORCE DEVELOPMENT

1	Workforce Development Director	51.44	---	64.30	---	77.16
1	Asst Director	45.65	---	57.06	---	68.47
4	Manager III	36.34	---	45.42	---	54.50
1	Confidential Assistant IV	24.23	---	30.29	---	36.35
1	Confidential Assistant II	17.90	---	22.37	---	26.84
1	Sr Systems Engineer	45.01	47.26	49.62	52.10	54.71
1	Systems Engineer II	38.91	40.86	42.90	45.05	47.30
1	Software Developer/Analyst III	38.91	40.86	42.90	45.05	47.30
2	Staff Serv Coordinator	34.19	35.90	37.70	39.59	41.57
1	Software Developer II	33.63	35.31	37.08	38.93	40.88
1	Accountant III	33.34	35.01	36.76	38.60	40.53
5	Family Services Supervisor	30.50	32.03	33.63	35.31	37.08
1	Application Specialist II	28.53	29.96	31.46	33.03	34.68
6	Staff Serv Analyst	28.16	29.57	31.05	32.60	34.23
3	Family Services Specialist IV	25.96	27.26	28.62	30.05	31.55
1	Accountant I	23.72	24.91	26.16	27.47	28.84
47	Family Services Specialist III	23.59	24.77	26.01	27.31	28.68
1	Staff Serv Tech	22.30	23.42	24.59	25.82	27.11
2	Accounting Tech	22.23	23.34	24.51	25.74	27.03
1	Family Services Specialist II	21.38	22.45	23.57	24.75	25.99
1	Account Clerk III	20.25	21.26	22.32	23.44	24.61
2	Admin Clerk III	19.42	20.39	21.41	22.48	23.60
6	Admin Clerk II	17.18	18.04	18.94	19.89	20.88
1	Stock/Delivery Clerk II	16.76	17.60	18.48	19.40	20.37
<hr/>						
92	* BUDGET UNIT TOTAL *					
<hr/>						
92	** DEPARTMENT TOTAL **					
<hr/>						
4,587	*** STANISLAUS COUNTY TOTAL ***					

Special Districts Under the Board of Supervisors

Special Districts are a form of government created by a local community to meet a specific need. Most only provide a single service. Special Districts are distinguished by four common characteristics:

- Are a form of government;
- Governed by a board;
- Provide services and facilities; and
- Have defined boundaries.

Only those residents who benefit from services provided by a Special District pay for them. Certain types of Special Districts require that the City Council or County Board of Supervisors serve as their governing boards. Nevertheless, Special Districts remain separate local governments.

Included in this budget document is the schedule for Fiscal Year 2021-2022 Final Budget for the Special Districts governed by the Board of Supervisors,

whose funds are maintained in the County Treasury. They are identified by type—County Service Area, Lighting, Lighting and Landscape, and Storm Drain.

Special District funds can only be used for the purpose for which they were collected. Districts receive revenue from property taxes and/or special assessments. A District levying a tax rate and receiving ad valorem taxes prior to the passage of Proposition 13 now receives a portion of the 1% levy.

With the passage of Proposition 13, the amount of property taxes received by Districts was restricted. To fund expenses, a direct assessment was authorized by the Board of Supervisors. In addition, in November 1996, California voters approved Proposition 218, which requires that an increase or new assessment can only become effective through a ballot procedure approved by a simple majority.

County Service Areas

Overview

A County Service Area (CSA) may be established to provide any one or more of a variety of extended services within a particular area. At the time the CSA is established, the Board of Supervisors specifies the type or types of services proposed to be provided within the area. CSAs in Stanislaus County typically provide drainage control and landscaping. These Districts provide for:

- The control of storm water, including waters which arise outside the District and which flow or drain into or through the District;
- The protection from damage by storm of private and public property within the District; and
- The maintenance of landscaping associated with drainage basins and/or park facilities within the District.

The Public Works Department determines estimated expenditures based on projected maintenance for the District and determines estimated revenue based on projected direct assessments and property tax receipts.

2021-2022 Final Budget

There are a total of 20 County Service Areas (CSA). The total budget for all the CSAs in Fiscal Year 2021-2022 is \$1,247,721. This Final Budget is funded by \$921,433 in revenue and \$326,288 in fund balance.

CSA 8 Honey Bee Estates has a negative cash balance of \$69 as of July 1, 2021. The assessment for the District is fixed and cannot be increased without property owners' approval. A ballot procedure was conducted in Fiscal Year 2016-2017, and an increase was not approved therefore, services have been reduced in the District. Services will remain reduced until the deficit is recovered, or the assessment is approved for an increase.

The other 19 fund balances in the CSA are positive as of July 1, 2021 and are anticipated to remain positive through June 30, 2022.

CSA 4 Salida Storm Drain & CSA 10 Salida - The annual budget for both CSAs reflects a change in cost. This

change was due to Stanislaus Local Agency Formation Commission (LAFCO) approval to reorganize the storm drain services provided in the districts, the detachment of the Landmark Business Park (Sub-Area 7) from CSA 10, 22 parcels being annexed into CSA 4 and the divestiture of storm drain services from CSA 10.

Starting Fiscal Year 2021-2022, CSA 4's responsibilities will be for storm drain services for the community of Salida, while CSA 10's responsibilities will then be limited to parks and streetscape services for those areas receiving the benefit. The assessment rate for the additional parcels in CSA 4 will begin this Fiscal Year 2021-2022.

Lighting and/or Landscape Districts

Lighting and/or Landscape Districts

Each Lighting and/or Landscape District funds provide specific improvements and/or services that include the maintenance and operation of lighting and/or landscape improvements and associated structures located within public right-of-ways and dedicated easements.

The Public Works Department determines estimated expenditures based on prior year actual expenses and projected maintenance and determines estimated revenue based on projected direct assessments and property tax receipts.

2021 - 2022 Final Budget

The largest number of Districts, 38, is the Lighting Districts (LD), Landscape Assessment District (LAD), and/or Landscape Lighting Districts (LLD). The total budget for all Landscape and/or Lighting Districts for Fiscal Year 2021-2022 is \$642,917. This Final Budget is funded by \$572,669 in revenue and \$70,248 in fund balance.

Lighting Districts continue to experience loss due to several hit and run collisions with streetlight poles, vandalism and theft. These costs are borne by the lighting district in addition to regular maintenance

and operations. This can result in significant fluctuation of needed assessments. In order to smooth out assessments, a contingency reserve has been implemented. Department maintenance staff have also implemented measures to reduce instances of vandalism and theft.

North McHenry Lighting District has a negative cash balance of \$1,236 as of July 1, 2021. The assessment for this District is fixed and cannot be increased without property owners' approval. A ballot procedure was conducted in Fiscal Year 2010-2011, and an increase was not approved. Therefore, roughly 60% of the lights within the lighting district were turned off. These will remain off until the deficit is recovered, or the Proposition 218 ballot procedure is conducted for the assessment increase. At that time, the funding and expenditures will be evaluated to determine how many of the lights can be re-energized.

Denair Lighting District street light installation project approved by the Board of Supervisors in April of 2019 was completed in the summer of 2021. The District installed 7 new lights within the district boundaries improving the public and traffic safety to the Denair community.

Storm Drain Districts

Overview

The Board of Supervisors may create and govern a Storm Drain Maintenance District to do the following work: cleaning, repairing, renewal, replacement, widening or straightening of existing storm drain structures, watercourses or drainage channels, and the installation of adjoining structures when necessary for the adequate functioning of such drainage facilities. The District may also construct additional storm drain channels or structures and maintain the same whenever necessary to provide proper and adequate drainage of the surface water.

The Public Works Department determines estimated revenues based on projected direct assessments and property tax receipts and determines estimated District expenditures based on available financing. The District's Advisory Board initiates any necessary

maintenance. Payment requests are submitted to the Public Works Department for review and processing.

2021-2022 Final Budget

There is a total of seven Storm Drain Districts. The total budget for all Storm Drain Districts in Fiscal Year 2021-2022 is \$804,720. This Final Budget is funded by \$39,644 in revenue and \$765,076 in fund balance. The fund balances in the Storm Drain Districts are positive as of July 1, 2021 and are anticipated to remain positive through June 30, 2022.

Due to the type of service provided and the potential for significant expenditures in a severe winter, all available resources are typically budgeted.

Stormwater Quality Control

The threat to stormwater quality comes from the urbanized areas within the County, which the CSA's encompass. The County is mandated by the State Water Resources Control Board, Water Quality Order No. 2013-0001-DWQ to regulate stormwater within these urbanized areas. The Special Districts receive additional services above the General Benefit for the following permit areas: Education and Outreach (E.7), Public Involvement and Participation Program (E.8), Illicit Discharge Detection and Elimination Program (E.9), Post-Construction Stormwater Management Program (E.12), Water Quality

Monitoring (E.13), Program Effectiveness Assessment and Improvement (E.14), Total Maximum Daily Loads Compliance Requirements (E.15) and the Annual Reporting Program (E.16).

The fee structure to implement the State requirements has not been determined. An estimated annual fee of \$5 per parcel for CSA's, LLD's, and LAD's is included in the budget. Any surplus or shortfall will be adjusted in future calculations.

Special Districts Summary

**Stanislaus County
Special Districts Summary
Fiscal Year 2021-2022**

District Name	2021-2022 Final Budget			
	Fund Balance July 1, 2021	Revenue	Expenditures	Estimated Fund Balance June 30, 2022
Lighting & Lighting Maintenance Districts				
Airport Neighborhood Lighting	\$ 103,778	\$ 28,022	\$ 33,650	\$ 98,150
Almond Wood Estates Lighting	\$ 33,489	\$ 10,816	\$ 12,538	\$ 31,767
Beard Industrial Lighting	\$ 27,088	\$ 6,244	\$ 7,336	\$ 25,996
Country Club Lighting Zone A	\$ 29,028	\$ 4,583	\$ 5,154	\$ 28,457
Country Club Lighting Zone B	\$ 1,612	\$ 1,275	\$ 1,572	\$ 1,315
Crowslanding Lighting	\$ 26,494	\$ 3,991	\$ 4,604	\$ 25,881
Denair Lighting	\$ 135,770	\$ 57,755	\$ 52,872	\$ 140,653
Deo Gloria Estates Lighting	\$ 18,627	\$ 5,104	\$ 6,950	\$ 16,781
Empire Lighting	\$ 117,379	\$ 30,310	\$ 34,920	\$ 112,769
Fairview Tract Lighting	\$ 62,168	\$ 9,828	\$ 11,908	\$ 60,088
Fruit Yard Lighting	\$ 935	\$ 313	\$ 596	\$ 652
Gibbs Ranch Lighting	\$ 24,031	\$ 3,978	\$ 3,626	\$ 24,383
Gilbert Road Lighting	\$ 2,329	\$ 470	\$ 1,014	\$ 1,785
Golden State Lighting	\$ 7,286	\$ 2,503	\$ 3,556	\$ 6,233
Hillcrest Estates Lighting	\$ 84,104	\$ 16,134	\$ 17,262	\$ 82,976
Kenwood Park Lighting	\$ 10,473	\$ 3,450	\$ 3,860	\$ 10,063
Mancini Park Homes Lighting	\$ 22,109	\$ 7,492	\$ 13,704	\$ 15,897
Marshall Avenue Lighting	\$ 7,991	\$ 1,997	\$ 3,094	\$ 6,894
Monterey Park Lighting	\$ 16,692	\$ 3,776	\$ 3,718	\$ 16,750
North McHenry Lighting	\$ (1,236)	\$ 7,245	\$ 3,879	\$ 2,130
North McHenry #2 Lighting	\$ 10,660	\$ 3,058	\$ 3,190	\$ 10,528
North Oaks Lighting	\$ 13,399	\$ 4,493	\$ 7,074	\$ 10,818
Olympic Tract Lighting	\$ 64,601	\$ 15,857	\$ 18,970	\$ 61,488
Peach Blossom Estates Lighting	\$ 6,110	\$ 1,164	\$ 1,690	\$ 5,584
Richland Tract Lighting	\$ 34,152	\$ 7,186	\$ 8,540	\$ 32,798
Salida Lighting	\$ 333,542	\$ 127,703	\$ 149,004	\$ 312,241
Schwartz-Baize Lighting	\$ 2,401	\$ 380	\$ 430	\$ 2,351
Sunset Oaks Lighting	\$ 53,561	\$ 17,234	\$ 20,598	\$ 50,197
Sylvan Village #2 Lighting	\$ 42,191	\$ 6,104	\$ 6,876	\$ 41,419
Tempo Park Lighting	\$ 44,432	\$ 11,229	\$ 11,904	\$ 43,757
Total Lighting & Lighting Mtc Districts	\$ 1,335,196	\$ 399,694	\$ 454,089	\$ 1,280,801

Stanislaus County
Special Districts Summary
Fiscal Year 2021-2022

District Name	2021-2022 Final Budget			
	Fund Balance July 1, 2021	Revenue	Expenditures	Estimated Fund Balance June 30, 2022
Storm Drainage & Maintenance Districts				
Storm Drain #1	\$ 32,732	\$ 560	\$ 23,060	\$ 10,232
Storm Drain #2	\$ 5,254	\$ 23	\$ 4,870	\$ 407
Storm Drain #3	\$ 1,951	\$ 7	\$ 1,830	\$ 128
Storm Drain #6	\$ 165,364	\$ 2,236	\$ 132,347	\$ 35,253
Storm Drain #8	\$ 1,186,721	\$ 36,342	\$ 609,446	\$ 613,617
Storm Drain #9	\$ 4,564	\$ 17	\$ 4,235	\$ 346
Storm Drain #10	\$ 35,954	\$ 459	\$ 28,932	\$ 7,481
Total Storm Drainage & Mtc Districts	\$ 1,432,540	\$ 39,644	\$ 804,720	\$ 667,464
County Service Area Districts				
County Service Area No. 1	\$ 5,460	\$ 1,800	\$ 2,028	\$ 5,232
County Service Area No. 4	\$ 261,457	\$ 168,327	\$ 247,940	\$ 181,844
County Service Area No. 5	\$ 139,873	\$ 6,388	\$ 12,972	\$ 133,289
County Service Area No. 7	\$ 53,639	\$ 1,985	\$ 6,945	\$ 48,679
County Service Area No. 8	\$ (69)	\$ 721	\$ 721	\$ (69)
County Service Area No. 9	\$ 16,626	\$ 1,462	\$ 8,302	\$ 9,786
County Service Area No. 10	\$ 199,831	\$ 414,715	\$ 414,715	\$ 199,831
County Service Area No. 11	\$ 3,570	\$ -	\$ 1,622	\$ 1,948
County Service Area No. 12	\$ 9,810	\$ 1,000	\$ 5,762	\$ 5,048
County Service Area No. 16	\$ 114,929	\$ 14,583	\$ 25,835	\$ 103,677
County Service Area No. 18	\$ 47,990	\$ 21,434	\$ 42,301	\$ 27,123
County Service Area No. 19	\$ 162,678	\$ 48,890	\$ 88,215	\$ 123,353
County Service Area No. 20	\$ 16,274	\$ 12,369	\$ 21,107	\$ 7,536
County Service Area No. 21	\$ 75,865	\$ 22,688	\$ 47,376	\$ 51,177
County Service Area No. 22	\$ 30,184	\$ 6,949	\$ 15,100	\$ 22,033
County Service Area No. 23	\$ 46,915	\$ 3,325	\$ 16,465	\$ 33,775
County Service Area No. 24	\$ 36,797	\$ 7,268	\$ 24,734	\$ 19,331
County Service Area No. 25	\$ 11,145	\$ 5,941	\$ 10,886	\$ 6,200
County Service Area No. 26	\$ 378,602	\$ 170,179	\$ 242,319	\$ 306,462
County Service Area No. 27	\$ 23,012	\$ 11,410	\$ 12,376	\$ 22,046
Total County Service Area Districts	\$ 1,634,588	\$ 921,433	\$ 1,247,721	\$ 1,308,301

Stanislaus County
Special Districts Summary
Fiscal Year 2021-2022

District Name	2021-2022 Final Budget			
	Fund Balance July 1, 2021	Revenue	Expenditures	Estimated Fund Balance June 30, 2022
Lighting & Landscape Districts				
Bret Hart Landscape & Lighting	\$ 127,354	\$ 54,500	\$ 57,850	\$ 124,004
Bystrom Landscape & Lighting	\$ 70,465	\$ 28,116	\$ 31,512	\$ 67,069
Del Rio Heights Landscape	\$ 7,958	\$ 4,512	\$ 6,346	\$ 6,124
Howard/McCracken Landscape & Lighting	\$ 86,487	\$ 23,667	\$ 25,030	\$ 85,124
Laurel Landscape & Lighting	\$ 28,699	\$ 12,790	\$ 15,012	\$ 26,477
Paradise South Landscape & Lighting	\$ 55,895	\$ 22,348	\$ 23,192	\$ 55,051
Riverdale Landscape & Lighting	\$ 44,991	\$ 12,329	\$ 13,168	\$ 44,152
Riverview Landscape & Lighting	\$ 45,770	\$ 14,713	\$ 16,718	\$ 43,765
Total Lighting & Landscape Districts	\$ 467,619	\$ 172,975	\$ 188,828	\$ 451,766
Total Special Districts	\$ 4,869,943	\$ 1,533,746	\$ 2,695,358	\$ 3,708,332

Acronyms and Abbreviations

AAA – Area Agency on Aging	EMS – Emergency Medical Services
AB – Assembly Bill	ERAF – Educational Revenue Augmentation Fund
ACA – Affordable Care Act	ERAP – Emergency Rental Assistance Program
ACH – Automated Clearing House	ERP – Enterprise Resource Plan
AOT – Assisted Outpatient Treatment	FC – Foster Care
ARPA – American Rescue Plan Act of 2021	FFP – Federal Financial Participation
BHRS – Behavioral Health and Recovery Services	FMS – Financial Management System
BOC – Board of Corrections (aka Board of State and Community Corrections)	FQHC – Federally Qualified Health Center
BOS – Board of Supervisors	FRC – Family Resource Center
CAIRE – Child Abuse, Interviews, Referrals & Examinations	FTE – Full-Time Equivalent
CAL-MMET – California Multi-Jurisdictional Methamphetamine Enforcement Taskforce	FY – Fiscal Year
CalWORKs – California Work Opportunity and Responsibility to Kids	GA – General Assistance
CAP – Cost Allocation Plan	GAAP – Generally Accepted Accounting Principles
CARE – Community Assessment, Response, & Engagement	GASB – Governmental Accounting Standards Board
CARES – Coronavirus Aid, Relief, & Economic Security Act	GFOA – Government Finance Officers Association
CASA – Court Appointed Special Advocate	GIS – Geographic Information Systems
CCP – (1) Community Corrections Partnership/Plan	G/L – General Ledger
CEO – (1) Chief Executive Officer/ Office	GSA – General Services Agency
CEQA – California Environmental Quality Act	HazMat – Hazardous Materials
CHIP – California Healthcare for Indigents Program	HEDIS – Healthcare Effectiveness Data & Information Set
CIP – Capital Improvement Plan	HICAP – Health Insurance Counseling & Advocacy Program
COLA – Cost of Living Adjustment	HIDTA – High Intensity Drug Trafficking Area
COP – Certificate of Participation	HSA – Health Services Agency
CRF – Coronavirus Relief Fund	ICJIS – Integrated Criminal Justice Information System
CRM – Customer Relationship Management	IHCP – Indigent Health Care Program
CSA – (1) Community Services Agency; (2) County Service Area	IHSS – In-Home Supportive Services
CSAC – California State Association of Counties	IMD – Institute of Mental Disease
DA – District Attorney	IP – Individual Provider
DMC ODS – Drug Medi-Cal Organized Delivery System	IT – Information Technology
DOJ – Department of Justice	JJCPA – Juvenile Justice Crime Prevention Act
	JPA – (1) Joint Powers Authority; (2) Joint Powers Agreement
	JV – Journal Voucher
	LAFCO – Local Agency Formation Commission

LAN – Local Area Network	RFQ – Request for Qualifications
LBU – Legal Budget Unit	ROI – Return on Investment
MAC – Municipal Advisory Council	SACPA – Substance Abuse and Crime Prevention Act of 2000
MHSA – Mental Health Services Act	SB – Senate Bill
M&O – Maintenance and Operations	SBT – Strategic Business Technology
MOE – Maintenance of Effort	SDEA – Stanislaus Drug Enforcement Agency
MOU – Memorandum of Understanding	SEMS – Standardized Emergency Management System
NIMA – National Incident Management Administration	SRC – Stanislaus Recovery Center
NIMS – National Incident Management System	SSI – Supplemental Security Income
NCC – Net County Cost	SSP – State Supplementary Payments
OES – Office of Emergency Services	StanCERA – Stanislaus County Employees’ Retirement Association
OHP – Out of Home Placement	STANCOG – Stanislaus Council of Governments
PA – Public Authority	STC – Standards and Training for Correctional Officers
PFF – Public Facilities Fee	STOAAC – Services to Older Adults Advisory Council
PH – Public Health	SUD – Substance Use Disorder
PLF – Public Library Foundation	TSP – Tenth Street Place
POB – Pension Obligation Bonds	TANF – Temporary Assistance for Needy Families
POST – Peace Officer Standards and Training	TOT – Transient Occupancy Tax
PSR – 1) Project Study Report; 2) Public Safety Restoration	TRRP – Tuolumne River Regional Park
PT – Property Tax	UCCE – University of California Cooperative Extension
PTAF – Property Tax Administration Fee	USDA – United States Department of Agriculture
PTAP – Property Tax Administration Program	VA – Veterans Affairs
PPACA – Patient Protection and Affordable Care Act	VLF – Vehicle License Fees
Prop – Proposition	VOCA – Victims of Crime Act
PVCS – Performance Visioning Carryover Savings	WIC – Women, Infants, and Children
RDA – Redevelopment Agency	
REACT – Re-Entry and Alternative to Custody Training Center	
RFP – Request for Proposal	

Glossary of Budget Terms

A-87 Charges—The term "A-87" is used interchangeably with "indirect charges". A-87 is a set of accounting standards, issued by the Federal Office of Management and Budget (OMB), used to guide counties as they calculate and assign indirect costs. A-87 has been superseded by the Supercircular, OMB's Final Guidance on Federal Grants, dated December 26, 2014. The State of California continues to require County submission of an annual A-87 Plan, to support the central service departments.

Area Agency on Aging (AAA) — A local aging program that provides information and services on a range of assistance for older adults and those who care for them. Area Agency on Aging is housed within the Board priority of A Healthy Community.

Assembly Bill 109 (AB 109) — Realigns custodial and community supervision responsibility for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties. On June 30, 2011, the Governor signed a series of legislative bills as part of the State budget that provided funding and made necessary technical changes to implement the public safety realignment program outlined in AB 109. The Community Corrections Partnership (CCP) committee recommends the allocation of the funding to the Board of Supervisors.

Accomplishment—Successful completion of a goal/objective. In connection with the budget, identifying department accomplishments serves to provide greater accountability through the reporting of performance measures and outcomes.

Account—A record of a type of monetary transaction maintained in the general ledger. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-xxxxxx-xxxx-xxxxxx-xxxxxx-xxxxxx-xxxxxx); the third segment of the Oracle coding structure (identified here in bold) captures a transaction's 5-digit account number.

Accrual Basis—A method of accounting that recognizes revenue when earned rather than when collected. Expenses are recognized when incurred rather than when paid. Internal service funds, enterprise funds, and the pension and investment trust funds use this method of accounting.

Activity—A specific line of work performed to accomplish a function for which a governmental unit is responsible.

Adopted Final Budget—The second of a two-part budget process, this budget is required to be submitted to the Board by September 18th, and reflects revisions, reductions, or additions to the Proposed Budget.

Ad Valorem—In proportion to value, a basis for levy of taxes on property. An ad valorem tax is a tax based on the assessed value of real estate or personal property and provides a source of revenue for State and municipal governments.

Agency Fund—Agency funds account for assets held by the County as an agent for individuals, private organizations, or other governments.

Allocate—To set apart for a particular purpose; assign or allot.

Allocation—The share or portion allocated.

American Rescue Plan Act of 2021—Signed into law on March 11, 2021, the American Rescue Plan Act (ARPA) is a \$1.9 trillion relief bill to aid in the COVID-19 pandemic and recovery.

Amortization—A process of cost allocation over time, usually used with intangible assets or debt. Example: if a loan of \$12,000 is amortized over one year with no interest, the monthly payments would be \$1,000 a month.

Annual Financial Report—The official annual report of the government. This report summarizes and discloses the financial activity of the County and its component units for the fiscal year. It is produced by the Auditor-Controller's Office.

Appropriation—The authorization granted by the Board of Supervisors to make expenditures.

Assessed Valuation—An official government value placed upon real property or personal property as a basis for levying taxes.

Assessment—An official valuation of property, used as a basis for levying a tax.

Asset – Items of ownership or resources held that are convertible into cash; the items detailed on a balance sheet, especially in relation to liabilities and capital.

Assigned Fund Balance—Comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. Assigned fund balance can be used to eliminate a projected budgetary deficit in the subsequent year's budget.

Audit—A systematic collection of the sufficient and competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

Audit Trail—Original documents supporting financial transactions from inception to the accounting record in the system.

Automated Clearing House (ACH) – The primary system that agencies use for electronic funds transfer (EFT) such as direct deposit, payroll, and vendor payments.

Available and Measurable—Revenues are considered available when they will be collected either during the current period or soon enough after the end of the period to pay current year liabilities. Revenues are considered measurable when they are reasonably estimable.

Balanced Budget—The amount of budgeted expenditures is equal to or less than the amount of budgeted revenue plus other available resources.

Balance Sheet—A financial statement of all County accounts formatted in accordance with the "accounting equation" (assets = liability + equity) at a specific date.

Block-Budgeting of Positions - Merit Systems provides that entry to journey level positions may be block-budgeted. Examples include: Administrative Clerk I/II; Legal Clerk I/II/III; Manager I/II or I/II/III (depending on organizational structure); Systems Engineer I/II; Mental Health Clinician I/II; Family Services Specialist I/II; Road Maintenance Worker I/II/III. Block-budgeted positions are intended to make available career development opportunities for employees who demonstrate the ability to function at progressively higher levels in a class series, and to allow the Department flexibility in filling vacancies at any of several levels within a class series.

Board of Corrections aka Board of State and Community Corrections (BOC) – An independent statutory agency that provides leadership to the adult and juvenile criminal justice systems, expertise on Public Safety Realignment issues, a data and information clearinghouse, and technical assistance on a wide range of community corrections issues.

Board Priorities—The six priority areas established by the Board of Supervisors: Supporting strong and safe neighborhoods for individuals and families to thrive (Strong and Safe Neighborhoods); Supporting community health, including physical, mental, emotional and spiritual health (Community Health); Developing a healthy economy, building upon our strong agricultural foundation (Healthy Economy); Promoting first-rate learning opportunities for all residents in support of community and individual prosperity (First-Rate Learning); Delivering efficient public services and community infrastructure to benefit our residents and businesses (Efficient Public Services) and (Community Infrastructure). Each County department is clearly identified with and is housed within one of these priority areas.

Bond—A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest.

Braided Funds—Braided funding is the pooling and coordination of resources from various agencies to provide needed services, while maintaining the integrity of each agency's funding stream. However, the funds must be used for their original intent.

Brown Act—The Ralph M. Brown Act is a California law that ensures that the public can attend and participate in meetings of local government. The County adheres to the guidelines contained in the Brown Act keep the public informed of meetings and issues addressed by various boards and committees.

Budget—Proposed spending plan of expenditures and revenue over a given period of time.

Budgetary Control—The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenue.

Budget Unit—Accounting or organizational units deemed necessary or desirable for control of the financial operation. A budget must be adopted by the Board of Supervisors for each of its budget units. A budget unit is represented in the Oracle financial management system by a unique combination of “fund” and “org.”

California Healthcare for Indigents Program (CHIP)—A program that provides medical care for the indigent population.

California Multi-Jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET)—A program funded by the State Office of Emergency Management Agency to combat multi-drug trafficking and manufacturing organizations in Stanislaus County and the Central Valley of California. This program is provided through the Sheriff’s Department.

California State Association of Counties (CSAC)—Provides advocacy, educational, and financial services to California’s 58 counties.

California Work Opportunity and Responsibility to Kids (CALWORKS)—A welfare program housed within the Community Services Agency that gives cash aid and services to eligible needy County families.

Capital Assets—Land, improvements to land, easements, buildings, vehicles, machinery, works of art, infrastructure, and all assets that are used in operations and have initial useful lives beyond any one reporting period (a year).

Capital Expenditures—Funds used to acquire or upgrade physical assets such as property, industrial buildings, or equipment.

Capital Improvement Program (CIP)—A comprehensive multi-year forecast of capital needs and requests.

Capital Lease—An agreement that conveys the right to use property, plant, or equipment, usually for a stated period of time.

Capital Project—Any project having assets of significant value and a useful life of five years or more. Capital projects include the purchase of land, designs, engineering, and construction of buildings and infrastructure such as streets, bridges, drainage, street lighting, water systems, etc.

Capital Projects Fund—One of five governmental fund types used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Cash Basis—A method of accounting by which revenues and expenditures are recorded when they are received and paid.

Certificates of Participation (COP) – A type of financing where an investor purchases a share of the lease revenues of a program rather than the bond being secured by those revenues.

Chief Executive Office (CEO)—A department within the Board priority of Efficient Delivery of Public Services, it provides overall leadership and management of County government including the day-to-day management of County resources, long-range financial planning, personnel and employee relations, capital projects, and organizational planning.

Chief Executive Officer (CEO)—The County’s top-ranking administrator responsible for the effective management of County government.

Child Abuse, Interviews, Referrals, and Examinations (CAIRE)—A program that provides therapeutic services to child victims of abuse and trauma.

Committed Fund Balance—Includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

Community Assessment, Response, and Engagement (CARE)—A multi-disciplinary approach to address homelessness which includes plans to provide a temporary, low-barrier emergency shelter as well as a permanent access center to expand outreach and engagement services to those in need.

Community Corrections Partnership—A concept introduced in Senate Bill 678 on Criminal Recidivism, the CCP is comprised of local stakeholders collectively meeting and strategically making decisions.

Community Corrections Plan—Commonly known as Realignment, provides the County’s approach in utilizing realigning State public safety functions.

Contingency Fund (Also “Appropriations for Contingencies”)—Funds set-aside to address emergencies and other unanticipated expenses.

Cost Accounting—The method of accounting that provides for the assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work for a specific job.

Cost Allocation Plan (CAP)—This plan, established under Federal guidelines, identifies, distributes, and allows the County to be reimbursed for the costs of services by support groups (such as Purchasing, Personnel, CEO, County Counsel) to those departments performing functions supported by Federal/State funds.

Cost of living adjustment – An adjustment tied to a cost of living index, typically the consumer price index, that can be applied to employment contracts, pension benefits, and government entitlements.

County Match—The term “match” refers to the percentage of local discretionary County monies in the General Fund, which must be used to match a certain amount of State and/or Federal funds or a needed contribution.

Court Appointed Special Advocate (CASA)—An organization that provides advocacy services for all abused and neglected children in the dependency system through the use of trained volunteers.

Critical Need—A budgetary need that cannot be met within a department’s base budget amount as a result of State and/or Federal mandates, legal requirements, or program changes to implement the Board of Supervisors’ priorities or direction.

Customer Relationship Management – A term that refers to practices, strategies, and technologies that entities use to manage and analyze customer interactions and data throughout the customer lifecycle, with the goal of improving business relationships with customers and assisting in customer retention.

Debt Service Fund—One of the five governmental funds used to finance and account for the payment of interest and principal on bonds or other long-term borrowing.

Debt Services—The payment of principal and interest on borrowed funds such as bonds.

Deferral—Postponement of the recognition of an expense already paid or revenue already received.

Deferred Maintenance—Backlog of needed repairs to facilities, including replacement and repair of roofing, heat and cooling system, painting, floor coverings, and other structural items.

Deficit— (1) The excess of liabilities of a fund over its assets; (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

Department—A basic organizational unit of government that may be sub-divided into divisions or programs. The County has 26 distinct departments.

Department of Justice (DOJ) – The primary Federal criminal investigation and enforcement agency.

Depreciation—The portion of the cost of a capital asset charged as an expense during the period. Over time, the entire cost of the asset is ultimately charged as an expense.

Direct Charges—Expenses that are specifically associated with a service, program, or department and, thus, are clearly identifiable to a particular function – for example, the gasoline used by a department's vehicles.

Disbursements—Monetary Payment issued by the County to an individual, vender, or service provider.

Discretionary Revenue—Primarily used in the context of the General Fund, this term refers to those revenue sources for which there are no restrictions on their use. Revenue available to fund programs at the Board of Supervisors' discretion. The majority of Discretionary Revenue supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related services such as the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector and the General Services Agency. Health and Human Services departments use Discretionary Revenue as matching funds to support Maintenance of Effort (MOE) requirements for leveraging additional revenues for Federal and State supported programs.

Download—To transfer or copy data from one computer to another, or to a disk or peripheral device; generally, from a central, often remote computer to another peripheral device such as a personal computer.

Earmarked—Revenues designated by statute or Constitution for a specified purpose.

Educational Revenue Augmentation Fund (ERAF)—A mechanism enacted in July of 1992 by the State Legislature to shift local tax revenues from cities, counties, and special districts to a State controlled Education Revenue Augmentation Fund. The State uses this fund to reduce its obligation to the schools. ERAF funds have been used by the State to help school and community college districts meet minimum funding requirements.

E-Government— Refers to the use by government agencies of information technologies (such as Wide Area Networks, the Internet, and mobile computing) that have the ability to transform relations with citizens, businesses, and other arms of the government. These technologies can serve a variety of different ends: better delivery of government services to citizens, improved interactions with business and industry, citizen empowerment through access to information, or more efficient government management

Emergency Medical Service (EMS)—Also known as ambulance or paramedic services, is a type of emergency service dedicated to providing out-of-hospital acute medical care, transport to definitive care, and other medical transport to patients with illnesses and injuries which prevent the patient from transporting themselves.

Emergency Medical Services Appropriation (SB 2132)—In 2000, due to diminishing Proposition 99 Tobacco Tax funds, the Legislature created, through Senate Bill 2132 (SB 2132) (Dunn/Peralta), the Emergency Medical Services Appropriation (EMSA). The EMSA was created to guarantee that a certain portion of Prop 99 dollars would continue to be used to fund emergency room physician services at the local level.

Employee Benefits—Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and while not paid directly to employees, they are nevertheless a part of the cost of salaries and benefits. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and unemployment insurance payments.

Encumbrance—Commitments related to unperformed contracts for goods or services. They represent an estimation of expenditures that will result when contracts are completed.

Enterprise Fund—Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services.

Entitlement—(1) A government program guaranteeing access to some benefit by members of a specific group and based on established rights or by legislation; (2) the amount of payment to which a state or local government is entitled as determined by the Federal or other government pursuant to an allocation formula contained in applicable statutes.

E-Recovery—A cost containment alternative that enables the recovering of medication costs from manufacturer-based patient assistance programs.

Equity—Residual interest in assets of an entity that remains after deducting liabilities.

Expenditures—Payment of cash or cash-equivalent for goods or services, or a charge against available funds in settlement of an obligation as evidenced by an invoice, receipt, voucher, or other such document.

Expenses—Money spent, or cost incurred in an organization’s efforts to generate revenue, representing the cost of doing business. Expenses may be in the form of actual cash payments, a computed expired portion of an asset, or an amount taken out of earnings. Expenses are summarized and charged in the income statement as deductions from the income before assessing income tax.

Family Resource Center (FRC)—Serves as a hub for families to access culturally competent services to build strong, caring communities by helping people find the assistance and support they need.

Federal Financial Participation (FFP)—Refers to a term used by the Federal government to denote when the Federal government will participate with the costs related to administering a program.

Federally Qualified Health Center (FQHC)—Includes all organizations receiving grants under Section 330 of the Public Health Service Act, certain tribal organizations, and FQHC Look-Alikes. FQHCs qualify for enhanced reimbursement from Medicare and Medicaid, as well as other benefits. FQHCs must serve an underserved area or population, offer a sliding fee scale, provide comprehensive services, have an ongoing quality assurance program, and have a governing board of directors.

Fiduciary Funds—Generally Accepted Accounting Principles (GAAP) indicates that fiduciary funds should be used “to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government’s own programs.” Fiduciary funds include, but are not limited to, pension trust funds as well as agency funds.

Financial Management System (FMS)—The methodology and software that an organization uses to oversee and govern its income, expenses, and assets with the objectives of maximizing profits and ensuring sustainability. The County uses Oracle software as its FMS, managed by the General Ledger Division within the Auditor-Controller Department.

Fiscal—Financial; of or relating to financial matters in general.

Fiscal Year—A twelve-month period between settlement of financial accounts; Stanislaus County’s Fiscal Year begins July 1 and ends June 30, as does the State of California. The Federal Fiscal Year begins on October 1 and ends on September 30.

Fixed Assets—Assets that are purchased for long-term use and are not likely to be converted quickly into cash, such as land, buildings, and equipment; see Capital Assets.

Foster Care (FC)—A mandated program of out of home care for child safety, a system in which a minor has been placed into a ward, group home, or private home of a State-certified caregiver referred to as a foster parent. Foster Care is arranged through the Community Services Agency.

Full Time Equivalent (FTE)—A unit that indicates the workload of an employed person in a way that makes workloads or class loads comparable across various contexts. An FTE of 1.0 is equivalent to a full-time worker, while an FTE of 0.5 signals half of a full workload.

Function—A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible (e.g., public safety).

Fund—A fiscal and accounting entity with a self-balancing set of accounts segregated to carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use funds to segregate their financial resources and demonstrate legal compliance. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-xxxxxxx-xxxxx-xxxxxxx-xxxxxx-xxxxxx-xxxxx); the first segment of the Oracle coding structure (identified here in bold) captures a transaction’s 4-digit fund number.

Fund Balance—Difference between assets and liabilities reported in a governmental fund.

Funded Service Level Base—The level of Net County Cost, or General Fund Contribution, support provided to General Fund departments in order to maintain current Board of Supervisors' approved service levels.

General Assistance (GA)—A program that is mandated by Welfare and Institutions Code 1700 and provides cash aid payments to the indigent. The General Assistance program is housed within the Community Services Agency in the Healthy Community priority area.

Governmental Accounting Standards Board (GASB)—The authoritative accounting and financial reporting standard-setting body for government entities and the source of generally accepted accounting principles (GAAP) used by State and Local governments.

Governmental Accounting Standards Board 34 (GASB 34)—In June 1999, the Government Accounting Standards Board published Statement 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments, which requires state and local governments to begin reporting the value of their infrastructure assets and liabilities, including roads, bridges, water and sewer facilities, and dams in their annual financial reports on an accrual accounting basis. It also called for trust funds to be converted to governmental funds where the County has sole discretion over the use of the funds.

Governmental Accounting Standards Board 51 (GASB 51)—For financial statements with fiscal periods beginning after June 15, 2009, Governmental Accounting Standards Board has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks, and computer software need to be classified as capital assets. Additionally, internally generated intangible assets, e.g., computer software, is subject to capitalization.

Governmental Accounting Standards Board 54 (GASB 54)—Governmental Accounting Standards Board has issued Statement 54, Fund Balance Reporting and Governmental Fund Type Definitions, to address issues related to how fund balance was reported. GASB 54 was implemented July 1, 2010 in Stanislaus County.

Governmental Accounting Standards Board 65 (GASB 65)—Governmental Accounting Standards Board has issued Statement 65, Items Previously Reported as Assets and Liabilities to recognize deferred outflows and deferred inflows. The new accounting equation is $\text{Assets} + \text{Deferred Outflows} = \text{Liabilities} + \text{Deferred Inflows} + \text{Net Position}$.

Governmental Accounting Standards Board 68 (GASB 68)—Governmental Accounting Standards Board has issued Statement 68, Accounting and Financial Reporting for Pensions. It established new accounting and financial reporting requirements for governments that provide their employees with pension benefits. The proportionate share of the net pension liability will appear on the accrual-based financial statements.

Government Finance Officers Association (GFOA)—A professional association of state, provincial, and local finance officers in the United States and Canada.

General Fund—One of five governmental fund types that typically serves as the chief operating fund of a government.

General Fund Contribution—Funding from the County General Fund used to balance and/or meet mandated match requirements.

General Ledger—A record containing the accounts needed to reflect the financial position and the results of operations of a government.

Generally Accepted Accounting Principles (GAAP)—Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP for State and local governments is GASB.

Goals—A stated achievement to be attained within the budget period for County departments; a step(s) toward a desired outcome, with progress measured by reporting annual success measures.

Governmental Accounting—The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

Governmental Funds—Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and proprietary funds.

Grant—A contribution by a government or other organization to support a particular function. Grants may be classified as either “block” (annual set amount designated for an organization) or “competitive” (variable amounts determined by the merits of the grant submittal compared to other competing submittals).

Healthcare Effectiveness Data and Information Set (HEDIS)—A tool created by the National Committee for Quality Assurance (NCQA) to collect data about the quality of care and services provided by health plans. HEDIS consists of a set of performance measurements that compare how well health plans perform in key areas: quality of care, access to care, and member satisfaction with the health plan and doctors. NCQA requires health plans to collect this information in the same manner so that results can be fairly compared to another. Health plans can arrange to have their HEDIS results verified by an independent auditor.

Health Insurance Counseling and Advocacy Program (HICAP)—A direct service provided by the Area Agency on Aging, housed within the Healthy Community priority area.

High Intensity Drug Trafficking Area (HIDTA)—The mission of the Central Valley California HIDTA is to reduce the manufacture, trafficking, and distribution of methamphetamine, precursor chemicals, and other dangerous drugs by attacking and dismantling the large-scale and often violent organizations responsible through the implementation of cooperative and innovative strategies. This program is provided by the Sheriff’s Department within the Safe Community priority area.

Historical Cost—An accounting technique that values an asset and balance sheet purposes at the price paid for the asset at the time of its acquisition.

Housing Set-Aside—Redevelopment funds required by law to be set-aside to assist low and moderate-income households with rehabilitation, construction, and acquisition of residential housing.

Imprest Cash—Imprest cash is defined for these purposes as cash on hand. There are two types of imprest cash at the County: petty cash funds and change funds.

Income Statement—A financial summary that shows an agency’s operating results over a specified period of time, usually one year. More specifically, the statement shows an agency’s revenues as well as their costs/expenses.

Indigent—Persons with a lack of property or means of comfortable subsistence.

Indigent Health Care Program (IHCP)—Provides basic health care to indigent residents of Stanislaus County that are not Medi-Cal eligible and do not have health insurance. The program is provided through the Health Services Agency within the Healthy Community priority area.

Indirect Charges—Expenses that cannot be specifically associated with a given service, program, or department and, thus, are not clearly identifiable to a particular function. For example, charges for the cost of heat in a building containing multiple departments would be an indirect charge.

Individual Provider (IP)—The provider of services to a recipient in the In-Home Supportive Services program.

Information Technology (IT)—The development, implementation, and maintenance of computer hardware and software systems to organize and communicate information electronically. The County’s IT department is Strategic Business Technology (SBT), housed within the Efficient Delivery of Public Services priority area.

Infrastructure—Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets (roads, bridges, water and sewer systems, dams, etc.).

In-Home Supportive Services (IHSS)—The IHSS program is a mandated entitlement program that provides services to frail and/or elderly individuals so that they may remain safely in their homes rather than alternative and costly long-term care facilities. This program is provided through the Community Services Agency in the Healthy Community priority area.

Integrated Criminal Justice Information System (ICJIS)—An application that is integrated across Stanislaus County’s justice departments for the purpose of promoting efficient government operations within the Safe Community priority area.

Interfund Activity—An activity, transaction, or service between two or more County funds.

Interfund Charge—A transaction involving services or supplies between two different funds. Charging different funds allows the revenues and expenditures to be seen on each department’s individual set of financial records.

Interfund Loans—Amounts provided between funds with a requirement for repayment.

Interfund Transfers—Flows of assets (such as cash or goods) between funds without equivalent flows of assets in return and without a requirement for repayment.

Intergovernmental Revenue—Funds received from Federal, State, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Fund—Proprietary fund type that may be used to report any activity that provides goods or services to other departments or governments on a cost-reimbursement basis.

Intrafund Activity—An activity, transaction, or service within one County fund.

Intrafund Charge—A transaction involving services or supplies within one fund. The reason intrafund accounts are used is so individual departments (same fund but different orgs) can record revenue/expenditures, but not double count revenue/expenditures at the fund level.

Invoice—A term describing an original document either issued for the sale of goods on credit (a sales invoice) or received for goods bought (a purchase invoice).

Issued Base—This amount represents the minimum General Fund allocation level for providing a consistent level of service and is determined by the previous year’s Adopted Final Budget less one-time funding and increases for Board of Supervisors approved changes in negotiated increases and other program changes.

Joint Powers Agreement or Joint Powers Authority (JPA)—In accordance with Government Code Sections 6500-6534, if authorized by their legislative or other governing bodies, two or more public agencies by agreement may jointly exercise any power common to the contracting parties. The agreement shall state the purpose of the agreement or the power to be exercised. They shall provide for the method by which the purpose will be accomplished or the manner in which the power will be exercised. There are multiple JPA within Stanislaus County, including Stanislaus Animal Services Agency, Stanislaus Regional 9-1-1, and 10th Street Place.

Journal Voucher (JV)—A standard form for recording transactions to the general ledger.

Juvenile Justice Crime Prevention Act (JJCPA)—Created by the Crime Prevention Act of 2000 to provide a stable funding source for local juvenile justice programs aimed at curbing crime and delinquency among at-risk youth. JJCPA funds are utilized in the Probation Department within the Safe Community priority area.

Local Agency Formation Commission (LAFCO)—A governmental body that provides regional growth management services in overseeing the formation and development of local governmental agencies, including special districts.

Local Area Network (LAN)—A group of computers and associated devices that share a common communications line or wireless link to a server.

Lease—A contract granting use or occupation of property during a specified period in exchange for a specified rent.

Legal Budget Unit (LBU)—An accounting unit, representing one or more departmental programs, where budgeted appropriations are established and reported.

Liquidity— (1) The degree to which an asset or security can be bought or sold in the market without affecting the asset's price; (2) The ability to convert an asset to cash quickly.

Lockyer-Isenberg Trial Court Funding Act—The Lockyer-Isenberg Trial Court Funding Act of 1997 (Assembly Bill or AB 233) was enacted in September 1997 and included the following: consolidation of all court funding at the State level, capped counties' financial responsibility at the Fiscal Year 1994-1995 level, and required the State to fund all future growth in court operation costs.

Long-Term Debt—Debt with a maturity of more than one year after issuance.

Maddy Emergency Medical Services (EMS) Fund—The Maddy Emergency Medical Services Fund was created by the Legislature in SB 12/612 (Chapter 1240, Statutes 1987) and set out in Government Code 7600 and Health and Safety Code Part I, Division 2.5, Section 1797.98. This state law mandates a \$7 surcharge for every \$10 of traffic fines collected for criminal offenses. A portion of the surcharge is deposited into the local EMS Fund and used for the reimbursement of emergency medical services provided to persons unable to pay for their care. This revenue is used to provide services at the Health Services Agency, housed within the Healthy Community priority area.

Maintenance of Effort (MOE)—A level of local agency contribution required as part of a grant, dedicated funding, or a mandate.

Maintenance and Operations (M&O)—Refers to a category of costs associated with general repair and normal business activities and functions.

Mandate—An official order or commission to do something; the authority to carry out a policy or course of action.

Mandated Program—A requirement by the State or Federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

Market Value—The price investors are willing to pay for a share of stock or an asset on the open market.

Maturity—The date upon which the principal or stated value of an investment becomes due and payable.

Memorandum of Understanding (MOU)—Agreement outlining the terms of employment entered into between the County and employees of various bargaining units.

Mental Health Services Act (MHSA) (Proposition 63)—Established a 1% income surtax on incomes over a million dollars with the revenues slated to create new County mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system. MHSA funding is utilized at Behavioral Health and Recovery Services, housed within the Healthy Community priority area.

Midyear Financial Report—A financial review which considers actual expenditures/expenses for the first six months of the fiscal year and projections for the remaining six months. This review is often used to make corrective actions to ensure that expenditures remain within budgeted appropriations.

Mission—The scope, purpose, and goal of a County department.

Mission Statement—A succinct description of the scope and purpose of a County department.

Modified Accrual Basis—Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways: (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Municipal Advisory Council (MAC)—An elected body representing a specific area of the County that provides advice to the Board of Supervisors concerning services which are or may be provided by the County or other local governmental agencies, including but not limited to matters of public health, safety, welfare, public works, and planning.

National Incident Management System (NIMS)—NIMS is a system mandated by Homeland Security Presidential Directive 5 that provides: a consistent, nationwide approach for Federal, local, and tribal governments; and the private-sector and nongovernmental organizations to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of cause, size or complexity. To provide for interoperability and compatibility among federal, local, and tribal capabilities, the NIMS includes a core set of concepts, principles, and terminology.

Need—A request by a department for resources to complete a department’s mission.

Net County Cost (NCC)—The difference between budgeted appropriations, departmental revenue, and the use of any departmental fund balance/retained earnings. Discretionary Revenue funds the difference.

Non-spendable Fund Balance—Includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long-term amount of notes receivable or prepaid amounts).

Object—An expenditure classification required by the State Controller’s Office that summarizes a group of accounts. The County’s budget must be adopted by the object of expenditure within each budget unit. This becomes the legal level for budgetary control – the level at which expenditures may not exceed budgeted appropriations.

Objectives— Specific actions and measurable steps to achieve goals.

Operational Plan—The County’s two-year financial plan.

Operations—Processes, activities, or manner of functioning within a County department.

Operating Budget —The budget as of a specific point in time (e.g., the Operating Budget as of December 31, 2019) that includes prior year encumbrances, carryover appropriations, and Board approved adjustments subsequent to the Adopted Final Budget; also referred to as the Legal Budget.

Operating Transfers—A transfer of cash to another fund (other than trust funds) NOT involving goods or services – e.g., County Match.

Oracle FMS—Financial Management System software application purchased from Oracle to maintain the County’s general ledger.

Ordinance—A formal legislative enactment by the governing board (i.e., the Board of Supervisors) of a municipality. If it is not in conflict with any higher form of law, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Org—A cost center deemed necessary or desirable for control of financial operations. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-xxxxxx-xxxx-xxxxxx-xxxxxx-xxxxxx-xxxxxx-xxxxxx); the second segment of the Oracle coding structure (identified here in bold) captures a transaction’s 7-digit org number.

Organization—Refers to Stanislaus County and all County departments associated together for a common purpose, with a set of rules and guidelines which specify the relations of the individual departments to the whole group.

Other Charges—A payment to an agency, institution, or person outside the County Government or Cost Allocation Plan (CAP) charges.

Other Financing Sources—Increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends. The use of *other financing sources* category is limited to items so classified by the Generally Accepted Accounting Principles (GAAP).

Other Financing Uses—Decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of *other financing uses* category is limited to items so classified by Generally Accepted Accounting Principles (GAAP).

Overhead—General fixed costs such as rent, lighting, and heating expenses that cannot be charged to a specific product or work operation.

Patient Assistance Program—Patient Assistance Programs are run by pharmaceutical companies and provide free medication to people who cannot afford to buy their medicine.

Peace Officer Standards and Training (POST)—Sets minimum selection and training standards for California law enforcement.

Pension Obligation Bonds (POB)—Taxable bonds issued by a state or local government to pay its obligation to the pension fund or system in which its employees are members.

Performance Measure—An annual indicator of achievement or measures of prediction for a program or work unit as defined in the organization of the budget. Measures may be expressed as a number count, fraction, or a percent of achievement related to the size of the problem or service being provided.

Planning Process—An act of formulating a program or a definite course of action.

Performance Visioning—Stanislaus County's name for the Strategic Planning process. See Strategic Plan for a description of the process/model.

Performance Visioning Carryover Savings (PVCS)—A Board-approved policy that provides departments some financial flexibility to support operations aligned with performance visioning within the two-year cycle by allowing the transfer of savings from year one to year two for General Fund departments. The carryover of savings is dependent upon the financial forecast stated in the annual Midyear Financial Report; a positive economic outlook would support a staff recommendation to initiate automatic savings into the next fiscal year, whereas indications of an economic decline would end the carryover for that two-year cycle.

Policy Issues—The addition, expansion, reduction, or modification of programs that have significant implications/impact to the County or public.

Position Description Questionnaire (PDQ)—A form used in evaluating job reclassification requests. The form must be signed by the Supervisor and Department Head.

Prior Year—Transactions that are posted in the current year for previous years' contracts or commitments for service. Encumbrances from the previous year are carried into the next year's appropriation.

Prior Year Appropriations—Budget carried forward with purchase orders (obligation encumbrances) from the prior fiscal year.

Problem—A state of difficulty that needs to be resolved.

Program—A planned, coordinated group of activities, procedures, etc., often for a specific purpose, or a facility offering such a series of activities. The County provides a multitude of programs through its many departments in order to meet the needs of the community and its members.

Program-based Budget Approach—The proposed spending plan that was developed by reviewing the specific services each department offers along with a categorization of how it meets the Board of Supervisors’ stated priorities.

Project—Work that is undertaken with a specific result or objective expected.

Project Study Report (PSR)—A document that contains a report of preliminary engineering effort, a detailed alternatives analysis, and cost, schedule, and scope information, including estimated schedule and costs for environmental mitigation and permit compliance.

Property Tax—California State law prescribes that all real estate owners pay property tax to support local public services such as schools, law enforcement, fire protection, and general government administration. Property tax is calculated based on the following formula: (property value – exempt amount) × tax rate + direct assessments = property tax.

Proposition 10—In November 1998, Proposition 10 was passed by voters, which enacted the California Children’s and Family Act. Proposition 10 increased the cigarette tax by 50 cents per pack to fund a variety of community-based, early childhood initiatives for newborns to children five year of age. Funds are distributed to county commissions, which are overseen by a State commission. The Act requires participating counties to establish local county commissions that allocate California Children and Families Program (CCFP) funds to local service providers for community awareness, education, health care, social services, and research efforts.

Proposition 36—In November 2000, California voters passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (SACPA). This initiative allows most people convicted of first and second time nonviolent, simple drug possession to receive drug treatment instead of incarceration.

Proposition 63—On November 2, 2004, the voters of California passed Proposition 63, the Mental Health Services Act (MHSA). The proposition established a 1% income surtax on incomes over a million dollars and the revenues are to be used to create new county mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system.

Proposition 69—In November 2004, California voters passed Proposition 69, the DNA Fingerprint, Unsolved Crime and Innocence Protection Act, to expand and modify state law regarding the collection and use of criminal offender DNA samples and palm print impressions.

Proposition 99—The Tobacco Tax and Health Promotion Act of 1988 (Proposition 99) was approved by California voters in November 1988. This law authorizes a tax of 25 cents per pack of cigarettes, or similar amount on other tobacco product items. These tax revenues are collected by the State and disbursed to fund statewide tobacco control health education and research efforts through local lead agencies, competitive grantees, and media campaigns.

Proposition 172—Proposition 172, which added Section 35 to Article XIII of the California Constitution, provides for a one-half cent sale and use tax for local public safety services, but the allocation of that revenue is determined by statute. Proposition 172 revenues are collected by the State Board of Equalization and apportioned to each county based on proportionate shares of statewide taxable sales. Each county is required to deposit this revenue in a Public Safety Augmentation Fund to be allocated by the county auditor to the county and cities within the county.

Public Authority (PA) – A public entity separate from the County exercising public and essential governmental functions in order to carry out the provider components of In-Home Supportive Services. The Public Authority resides within the Healthy Community priority area.

Proprietary Funds—Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal services funds.

Public Health (PH)—A division within Health Services Agency that has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. Public Health is housed in the Healthy Community priority area.

Public Library Foundation (PLF)—A non-profit organization that supplements existing library funds through fundraising, grants, and/or donors. The Stanislaus Library Foundation supports the Stanislaus County Library, housed within the Strong Local Economy priority area.

Public Facilities Fees (PFF)—The Public Facilities Fee program imposes a fee on new development per Section 66000 et seq. of the California Government Code. Commonly known as a “growth impact fee,” revenues collected under this program support the pro-rata extension of existing County services to support the new growth created by the development. This fee provides for the expansion of facilities or services to meet growth needs, but does not replace, repair, or maintain the existing level-of-service provided by the County.

Public Records Act—The Public Records Act (California Government Code Sections 6250-6276.48) enacted in 1968 was designed to give the public access to information in possession of public agencies, unless there is a specific reason not to do so. Most of the reasons for withholding disclosure of a record are set forth in specific exemptions contained in the Act. However, some confidentiality provisions are incorporated by reference to other laws.

Public Safety Realignment Revenue (2011)—The State Legislature enacted Assembly Bill 118 in Fiscal Year 2011-2012 to give counties a source of funding for the shift in custodial and community supervision responsibilities for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties, and to make changes in the funding streams of certain mental health, social services, and substance use disorder programs.

Public Safety Restoration (PSR)—As part of the Fiscal Year 2014-2015 Mid-Year Financial Report, the Board of Supervisors approved recommendations to support Public Safety Restoration (PSR) to fund critical public safety services in four departments: the District Attorney, Public Defender, Probation, and Sheriff. These departments are housed within the Safe Community priority area.

Realignment Revenue (1991)—The State Legislature enacted Assembly Bill 1491 in Fiscal Year 1991-1992 to give counties a source of funding for their public health, mental health, and certain social services programs. The revenue to fund these programs comes from a one-half cent sales tax and a portion of the Vehicle License Fees. Welfare and Institutions Code Section 17600 created the Local Revenue Fund and each County receives Realignment funds from the State Local Revenue Fund.

Recognition—Determination of when a transaction is to be recorded.

Recommended Proposed Budget—The first of a two-part budget process, this budget is required to be submitted to the Board by June 30th of each year and reflects any revisions, reductions, or additions to the prior year’s budget.

Redevelopment Agency (RDA)—An independent agency governed by the Board of Supervisors acting as Agency Board members, designed to provide fiscal resources to implement and construct programs and projects that help eliminate blighting conditions in the County. RDA was abolished by ABX1 26 in Fiscal Year 2011-2012.

Return on investment (ROI)—The amount of return relative to the investment; expressed as a percentage of benefit/cost.

Reimbursement—Fees received as payment for the provision of specific services.

Resolution—An order by the Board of Supervisors requiring less legal formality than an ordinance of statute.

Restricted Fund Balance—Includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors), or through enabling legislation.

Retained Earnings—The accumulated earnings of an enterprise or internal service fund.

Revenue—Funds received from various sources and treated as income by the County which are used to finance expenditures.

Salaries and Employee Benefits—Accounts which establish expenditures for employee-related costs.

Schedule 9—This schedule is prepared to meet requirements for disclosing financing uses as covered in Section 29006 of the Budget Act. All financing uses, including both specific and contingent, are included in this schedule. A separate schedule is required for each budget unit having activity within the County’s operating funds.

Secured Taxes—Taxes levied on real properties in the County which must be “secured” by lien on the properties.

Self-Insurance—A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

Senate Bill 90 (SB 90)— Reimbursement claims that allow the County to fund State-mandated programs while freeing up General Fund revenues.

Service Level—The quantifiable performance of staff or provision of space and equipment available to be helpful to others.

Services—Work that is done, supported by staff, and the provision of space and equipment provided to be helpful to the public.

Services and Supplies—Accounts which establish expenditures for operating expenses of County departments and programs other than salaries and benefits, other charges, and capital assets.

Solution—The act of solving, state of being solved, or the disentanglement of any intricate problem or difficult question.

Source Document—An original invoice, bill, or receipt to which journal entries, checks, or deposits refer.

Special District—An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special Districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, and fire protection districts.

Special Revenue Fund—One of five governmental fund types used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Spending Plan – The projected plan for operations in the second year of the two-year budget cycle; in year two, becomes the base budget in the Proposed Budget process.

Standardized Emergency Management System (SEMS)—The system required by Government Code Section 8607(a) for managing response to multi-agency and multi-jurisdiction emergencies in California. SEMS consists of five organizational levels, which are activated as needed: field response, local government, operational area, regional, and State. SEMS incorporates the use of Incident Command Center (ICS), the Master Mutual Aid Agreement, existing mutual aid systems, the operational area concept, and multi-agency or inter-agency coordination. Local governments must use SEMS to be eligible for funding of their personnel related costs under State disaster programs.

Straight-line Depreciation—Depreciating something by the same (i.e., fixed) amount every year rather than as a percentage of its previous value. Example: a vehicle initially costs \$10,000. If it is depreciated at a rate of \$2,000 per year, it will depreciate to zero in exactly five years.

Strategic Plan - This is an evolving plan for the organization updated at the inception of each two-year budget cycle and referred to in the County as “Performance Visioning”. Two-year objectives are established by every department and measured annually to show progress on department success measures towards meeting Board goals.

Subvention—Payments by an outside agency (usually from a higher governmental unit) for costs that originate in the County.

Successor Agencies—These agencies were established to make payments and perform other functions and obligations (including “Enforceable Obligations”) of former redevelopment agencies, as outlined in ABX1 26 which abolished redevelopment agencies during the 2011-2012 Fiscal Year.

Supercircular—Issued by the Federal Office of Management and Budget, 2 CFR Chapter I, Chapter II, Part 200 defines Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards. The Supercircular will provide the basis for County cost allocation plans, and defines the standards for Federal claiming/reporting and the Single Audit.

Supplemental Property Assessments—Supplemental property assessments are created when the Assessor reassesses a property due to a change in ownership, an addition, such as a new home on a vacant lot, a new pool, or the addition of a room made to an existing property. A supplemental assessment may result in an increase or decrease from values already assessed on the regular annual tax roll.

Supplemental Property Taxes—Supplemental property taxes are the additional taxes charged or refunds due based on any supplemental assessments enrolled by the Assessor (see Supplemental Property Assessments).

Tangible Assets—Assets that have physical substance.

Tax Allocation Bonds—Bonds that were issued in conjunction with a redevelopment project. The taxes pledged to their repayment come from the increase of assessed value over and above a pre-established base. The redevelopment created this added value, now referred to as Redevelopment Property Tax funds (previously known as the tax increment).

Tax Levy—The amount of tax dollars billed to taxpayers based on the imposition of the property tax rate on the assessed valuation.

Tax Loss Reserve Funds—As required by California Tax and Revenue Code Section 4703.2, in each county that elects to adopt the procedure authorized by this chapter and elects to be governed by this Section rather than Section 4703, there shall be created a tax loss reserve fund. The tax loss reserve fund shall be used exclusively to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. In a county electing to be subject to this section, the tax loss reserve fund shall be maintained at not less than 25 percent of the total delinquent secured taxes and assessments for participating entities in the county as calculated at the end of the fiscal year. At the end of the fiscal year, amounts in the tax loss reserve fund that are in excess of 25 percent of the total delinquent secured taxes and assessments for participating entities in the county may be credited to the county general fund.

Tax Roll—A list of all taxable property within a jurisdiction.

Teeter Plan—The County and its political subdivisions operate under the provisions of Section 4701-4717 of the California Revenue and Taxation Code (otherwise known as the “Teeter Plan”). Under this method, the accounts of all political subdivisions that levy taxes on the County tax roll are credited with 100 percent of their respective secured tax levy, regardless of the actual payments and delinquencies.

Transient Occupancy Tax—A tax collected by a hotel/motel operator for a percentage of the room rent paid by each transient, which is then due the County.

Trial Court Funding Act—Lockyer-Isenberg Trial Court Funding Act of 1997.

Triple-Flip—A complicated financing plan developed by the State in their 2003-2004 budget.

Trust Funds—Funds to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

Unassigned Fund Balance—The residual classification for the General Fund, including all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

Unencumbered—The portion of an appropriation not yet expended or encumbered.

Unincorporated Area—Geographic portions of Stanislaus County which are not within incorporated cities.

Unreserved Fund Balance – Includes Fund Balance that is not reserved in accordance with state law, charter, or contractual obligation. Unreserved amounts include Assigned, Committed, and Unassigned Fund Balance available to balance the budget at the discretion of either the Board of Supervisors or Chief Executive Office.

Unsecured Property Tax—A tax on properties such as office furniture, equipment, and boats, which are not located on property owned by the assessee.

Upload—To transfer data or programs, usually from a peripheral computer to a central, often remote, computer.

User Department—A department that pays for services received from another County department, with payment made through an Intrafund or Interfund transfer.

Values—To build public trust and ensure equitable treatment for all, the Stanislaus County Code of Ethics provides six behavioral expectations: Trustworthiness, Respect, Responsibility, Fairness, Caring, and Citizenship. This code prescribes ideal courses of actions and behaviors accepted and practiced by the organization.

Vision—The ultimate objective/goal.

Weighted Labor Rate—An hourly cost for an employee that includes salary, payroll benefits, health insurance, vacation, and department overhead and indirect costs. Employee weighted labor rates may vary because of a difference in salary rates, the benefits selected from the cafeteria plan, the difference in overhead costs between departments, and the annual vacation accrual of employees.

Women, Infants and Children (WIC) – A Federal program aimed at safeguarding the health of low-income women, infants, and children up to age five who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

Wraparound—Wraparound is an approach to implementing individualized, comprehensive services for youth with complicated multi-dimensional problems and is an alternative to residential placement whereby a wide array of services is provided to children and their caretakers in less restrictive community settings – parents’ home, foster homes, and group homes. Wraparound is a family-centered, strengths-based approach to developing an individualized service plan that allows a child to live in a normalized setting outside of residential care.

Williamson Act—The Williamson Act provides for lowered property taxes for lands maintained in agricultural and certain open space uses. The landowner enters into a contract with the County or city to restrict land uses to those compatible with agriculture, wildlife habitat, scenic corridors, recreational use, or open space. In return, the local authorities calculate the property tax assessment based on the actual use of the land instead of its potential value assuming full commercial development.

Yield—The rate of annual return on an investment expressed as a percentage.

Zero-Base Budget—The County’s approach to building budget projections requires a full analysis of each account and line-item “from the ground up”. This process is designed to ensure the minimum funding level required to maintain existing Board of Supervisors’ approved staff and service levels. This funding is identified as “base-funding”; departments may request additional funding to support expanded service levels, above the base funding; these requests are sometimes referred to as “unmet needs” pending Board of Supervisors’ approval.

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