

Stanislaus County, California



Striving to be the Best



Adopted Final Budget Budget Year 2010-2011

VOLUME 1 OF 2

BOARD OF SUPERVISORS

Jeff Grover, Chairman

William O'Brien

Vito Chiesa

Dick Monteith

Jim DeMartini

Submitted by

Chief Executive Officer

Richard W. Robinson



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Stanislaus County
California**

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Stanislaus County for its annual budget for the Fiscal Year beginning July 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for one year and is the seventh in the history of Stanislaus County. We believe our current budget document continues to conform to program requirements, and we are submitting it to GFOA to determine eligibility for another award.

STANISLAUS COUNTY 2009 AWARD

Front cover pictures from top to bottom: Parks and Recreation – Laird Regional Park; Agricultural Commissioner's Office – Agricultural/Weights & Measures Inspector III, performing Apiary Colony Strength Inspection; Animal Services – Animal Services Facility under construction; and Agricultural Commissioner's Office – "Field of Contrast", won yearly award.



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Board of Supervisors



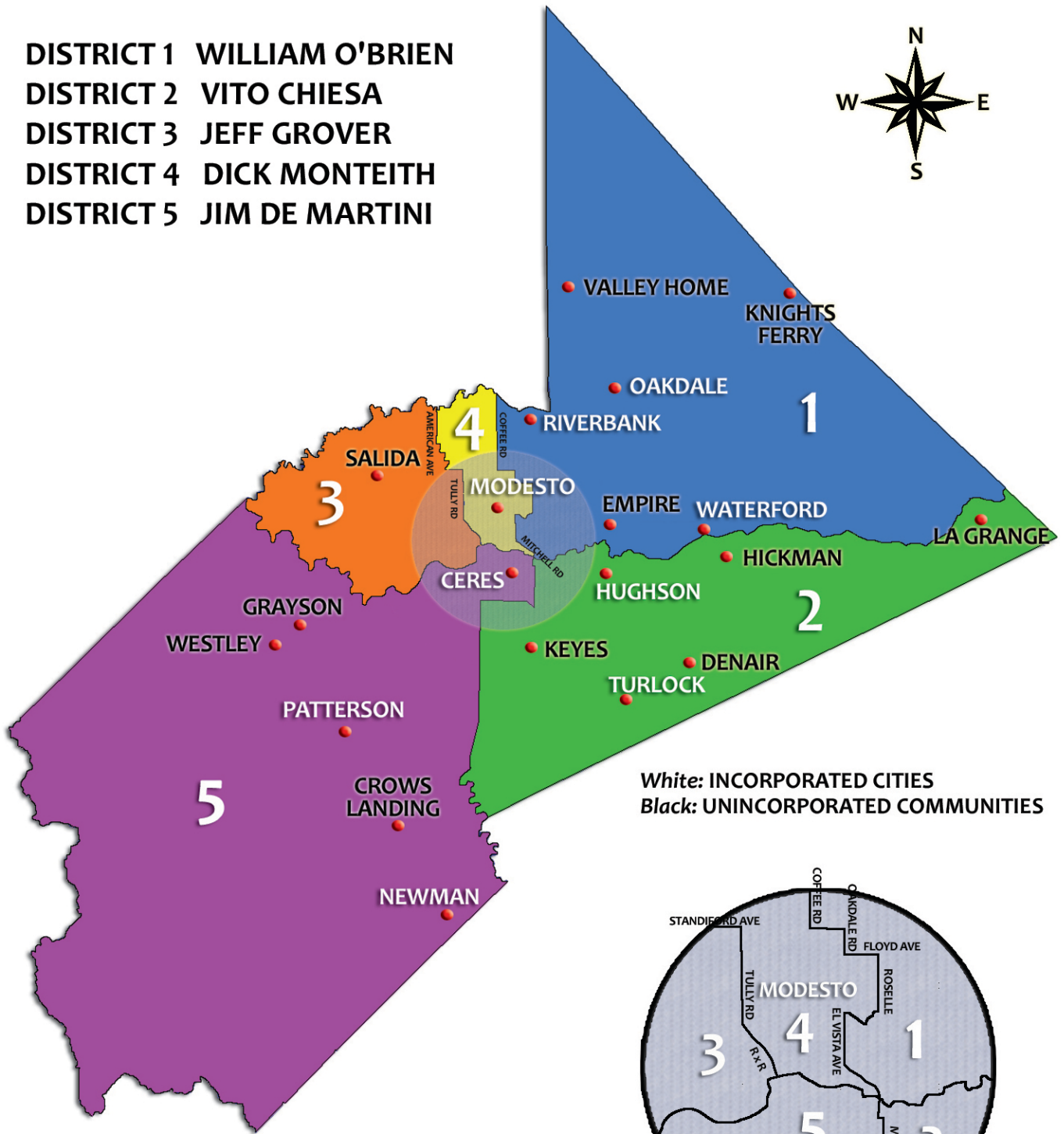
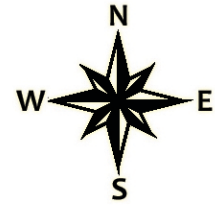
Striving to be the Best



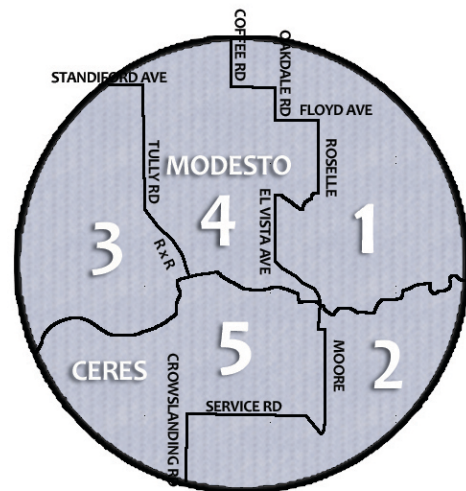
From left to right: Supervisor Dick Monteith, District 4; Supervisor Jeff Grover, District 3; Supervisor Vito Chiesa, District 2; Supervisor William O'Brien, District 1; and Supervisor Jim DeMartini, District 5

STANISLAUS COUNTY SUPERVISORIAL DISTRICTS

- DISTRICT 1 WILLIAM O'BRIEN
- DISTRICT 2 VITO CHIESA
- DISTRICT 3 JEFF GROVER
- DISTRICT 4 DICK MONTEITH
- DISTRICT 5 JIM DE MARTINI



White: INCORPORATED CITIES
Black: UNINCORPORATED COMMUNITIES



ENLARGEMENT

COMMUNITY PROFILE

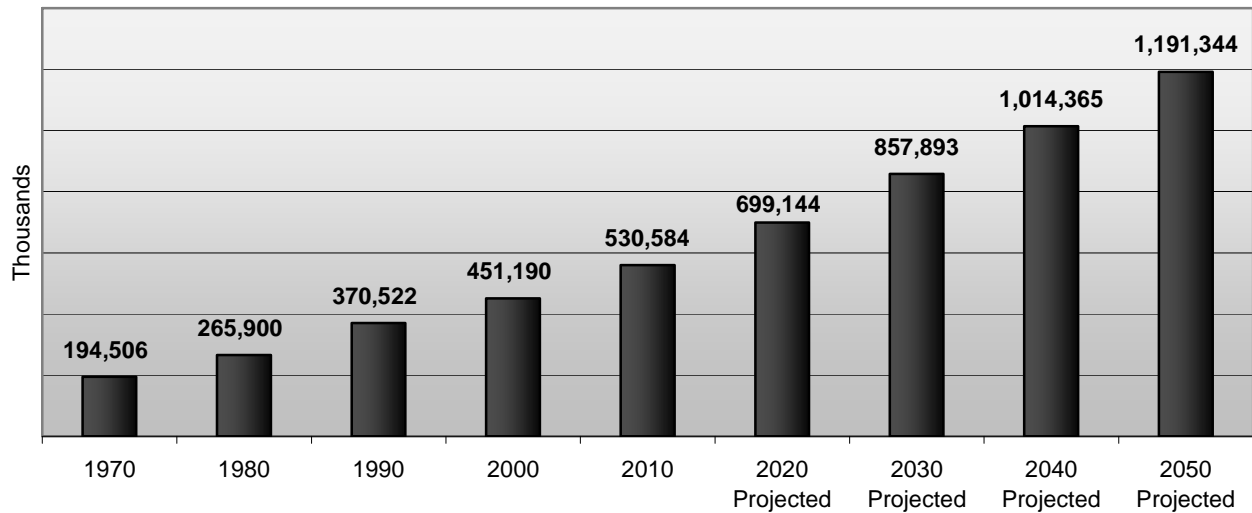


Stanislaus County is located in Central California. With over 530,000 people calling this area home, its communities reflect a region rich in diversity and a strong sense of community. Stanislaus County is within 90 minutes of the San Francisco Bay Area, the Silicon Valley, Sacramento, the Sierra Mountains and California's Central Coast. It is also within a five-hour drive to Los Angeles. Two of California's north-south routes intersect the area: Interstate 5 and Highway 99. The mild Mediterranean climate, rich soils, and ample water make this County one of the best agricultural areas in the world, positioning it as a global center for agribusiness. Established in 1854, its total land area is 1,494 square miles. The County averages just 12 inches of rainfall each year and experiences a full spectrum of the seasons. Temperatures range from an average low of 38 degrees Fahrenheit in the winter, to an average high of 85 degrees Fahrenheit during the spring and fall, and to an average high in the 90's during the summer months.

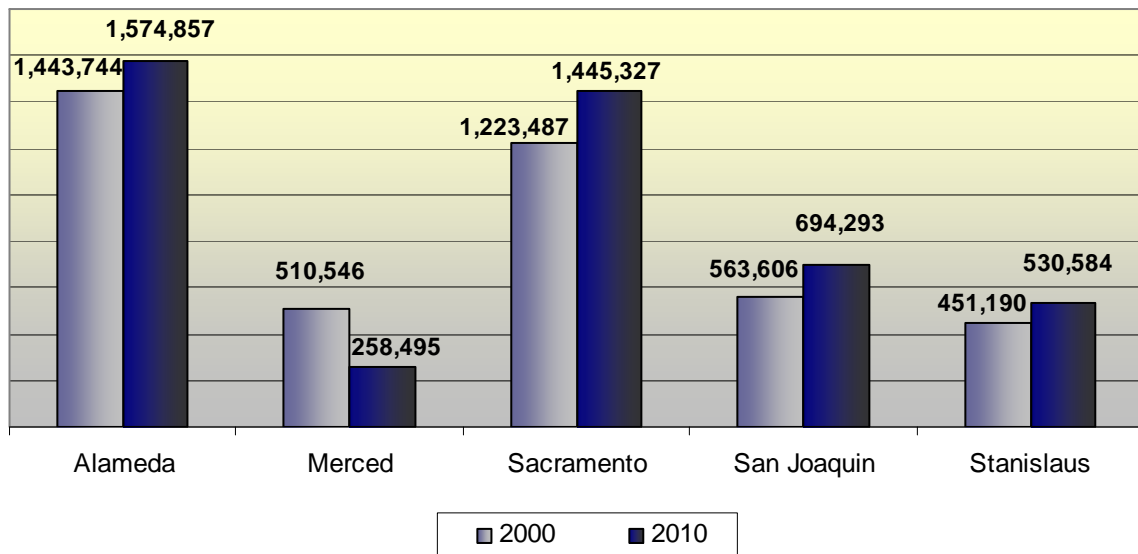
COUNTY POPULATION

Stanislaus County has seen tremendous population growth. This trend is expected to continue well into the future. From fewer than 200,000 residents as recently as 1970, Stanislaus is projected to be home to over one million people by the year 2050. This represents a 164% change from 2000 to 2050. This growth represents an ongoing challenge for our area. A few of the major issues include job availability, housing affordability, farmland preservation, air quality, road and water infrastructure, and school capacity.

County Population Trends

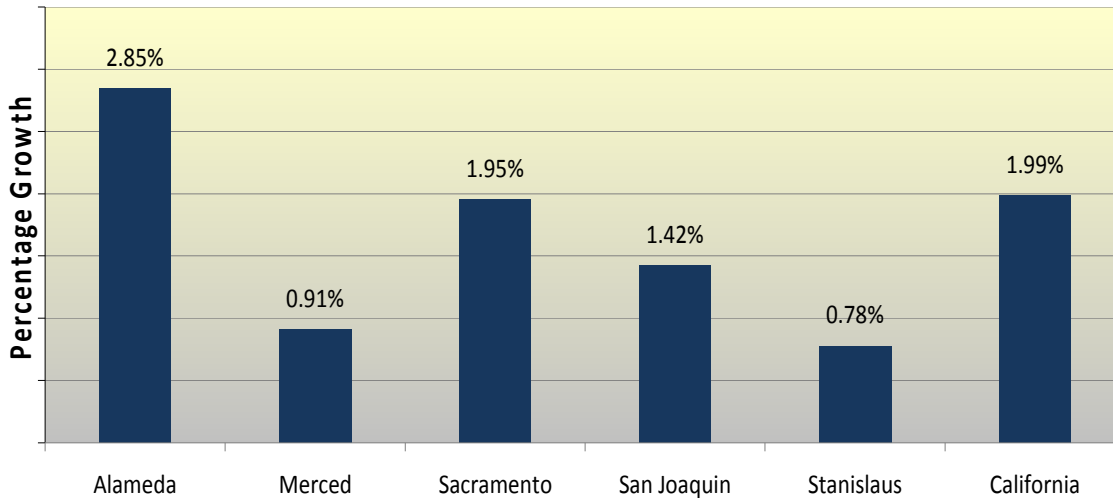


Ten-Year Population Growth by County



Population growth for Stanislaus County is slower than that of the comparison counties of Alameda, Merced, San Joaquin, Sacramento, and San Francisco. In comparing US Census data for 2007 and 2009, the following chart demonstrates the comparison growth for these counties and the State of California.

Population Growth 2007 - 2009



COUNTY POPULATION BY CITY

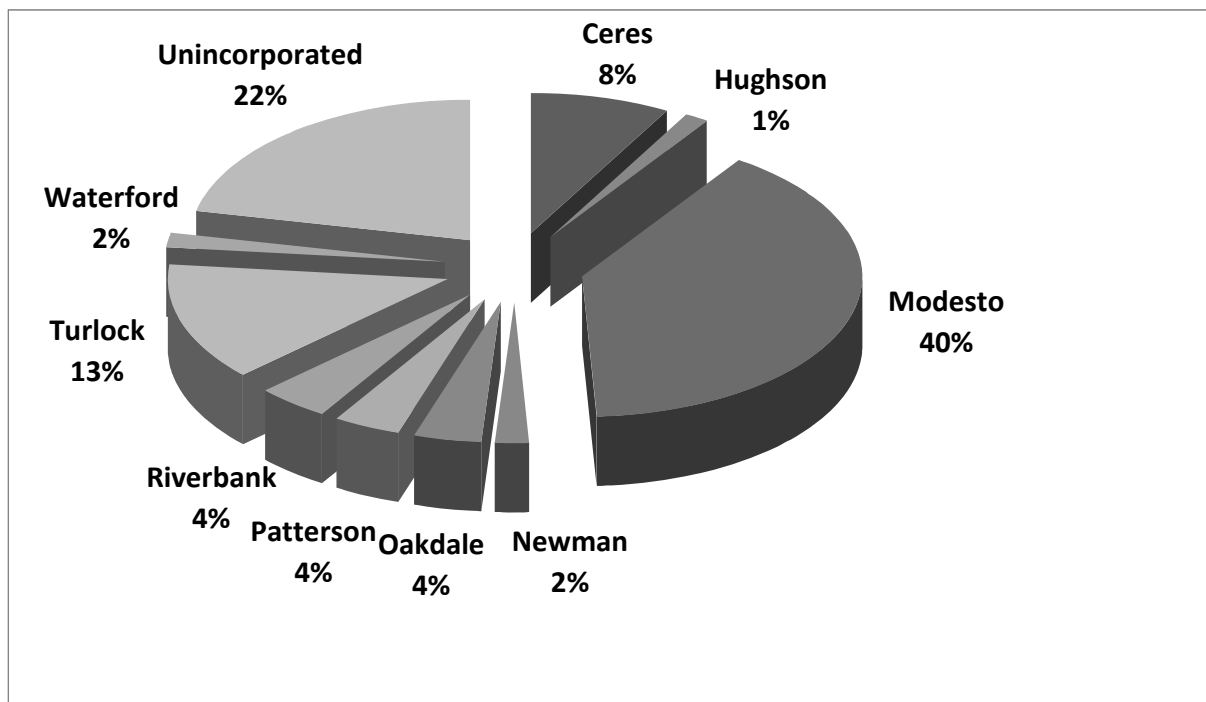
Within Stanislaus County, there are nine incorporated cities: Ceres, Hughson, Modesto, Newman, Oakdale, Patterson, Riverbank, Turlock, and Waterford. Additionally, there are 13 unincorporated communities within the County and substantial areas of State and Federally controlled lands such as parks, wildlife areas and other public lands. From 2009 to 2010, the County's population increased .1%, slightly less than the State of California. Modesto is the largest city with a population of 211,536. Between January 2009 and January 2010, the unincorporated areas of the County experienced an increase in population as did all of the nine cities with growth between .98% to 1.0%. The Cities of Patterson and Waterford experienced slightly higher growth with an increase of 1.0%.

Population by City

City	Census 2000	Jan. 2007	Jan. 2008	Jan. 2009	Jan 2010
Ceres	34,609	41,787	42,813	42,998	43,219
Hughson	3,980	6,054	6,187	6,193	6,240
Modesto	188,856	208,150	209,936	210,088	211,536
Newman	7,092	10,254	10,586	10,739	10,824
Oakdale	15,503	18,538	19,337	19,608	19,854
Patterson	11,606	20,773	21,229	21,168	21,251
Riverbank	15,826	21,384	21,757	21,805	22,201
Turlock	55,811	68,984	70,158	70,256	71,181
Waterford	6,924	8,547	8,763	8,816	8,860
<u>Unincorporated</u>	<u>106,790</u>	<u>114,467</u>	<u>115,137</u>	<u>114,712</u>	<u>115,418</u>
County Total	446,997	518,938	525,903	526,383	530,584

The following chart illustrates the distribution of citizens throughout Stanislaus County as of January 2010.

Stanislaus County Population 2010



ECONOMY

Population growth has historically played a role in driving the area's economic expansion. However, the drop in residential construction has resulted in layoffs of workers and a downturn in purchases of materials and supplies as well as impacted services and suppliers of household amenities. Agriculture, which is the County's core industry, generates almost \$2.3 billion in farm gate revenue. The crop value in 2009 decreased nearly \$164 million or 7% from 2008 to 2009. Exporting opportunities are increasing which adds to the positive outlook for agricultural production and processing in the County.

The region is still faced with a daily exodus of nearly 36,000 citizens who leave the County for jobs elsewhere, with over 13,000 undertaking the long and fuel-expensive commute across the Altamont Pass. Incentive for this trend is the Bay Area make-up of higher salary for positions, a lower jobless rate, and a greater diversity of positions there.

The County has relatively low electricity rates because of the power from the Modesto and Turlock Irrigation Districts. While the agencies have increased rates recently, both continue to provide a lower rate for customers than found elsewhere, particularly on industrial rates. Industries that rely on railways for shipping and receiving are also in luck as the County sits between two main rail lines in the West, the BNSF Railway and the Union Pacific. It is also served by three short-haul line; California Northern, Modesto Empire & Traction, and Sierra Northern.

The Alliance, a local organization overseeing both economic development and workforce training activities in the Stanislaus River Valley, conducted its annual 2010 Stanislaus Economic Outlook Survey and found that worries about the economy were the chief concern of over 80% of businesses. Despite lingering concerns about the economy, respondents' sentiments regarding the sales and earnings outlook improved somewhat from the prior year, with only slightly more than 20% projecting a revenue decline for their business. The survey is not a scientific measure of the economy, but does provide insight into how local business leaders view their prospects for 2010.

Manufacturing continues to be an important employer in Stanislaus County. The top ten employers within the manufacturing industry are listed in the following chart.

Major Manufacturing Employers - 2009

<u>Employer</u>	<u>Description</u>	<u>Employees*</u>
E&J Gallo Winery	Winery	3,308
Seneca Foods	Fruit Products	2,100
Del Monte Foods	Fruit Products	1,700
ConAgra	Food Processing	1,550
Foster Farms	Poultry Processor	1,508
Stanislaus Food Products	Tomato Products	1,500
Frito-Lay	Snack Food Products	750
Foster Farms Dairy	Dairy Products	650
Racor	Filtration Products	601
Patterson Vegetable Company	Frozen Food Products	550

* Reflects peak seasonal levels where applicable.

The County's largest employers remain in the non-manufacturing field. While Stanislaus County remains the largest employer, recent economic factors have led to a reduction from the 2009 numbers. The top ten employers for 2009 are listed in the following chart.

Major Non-Manufacturing Employers - 2009

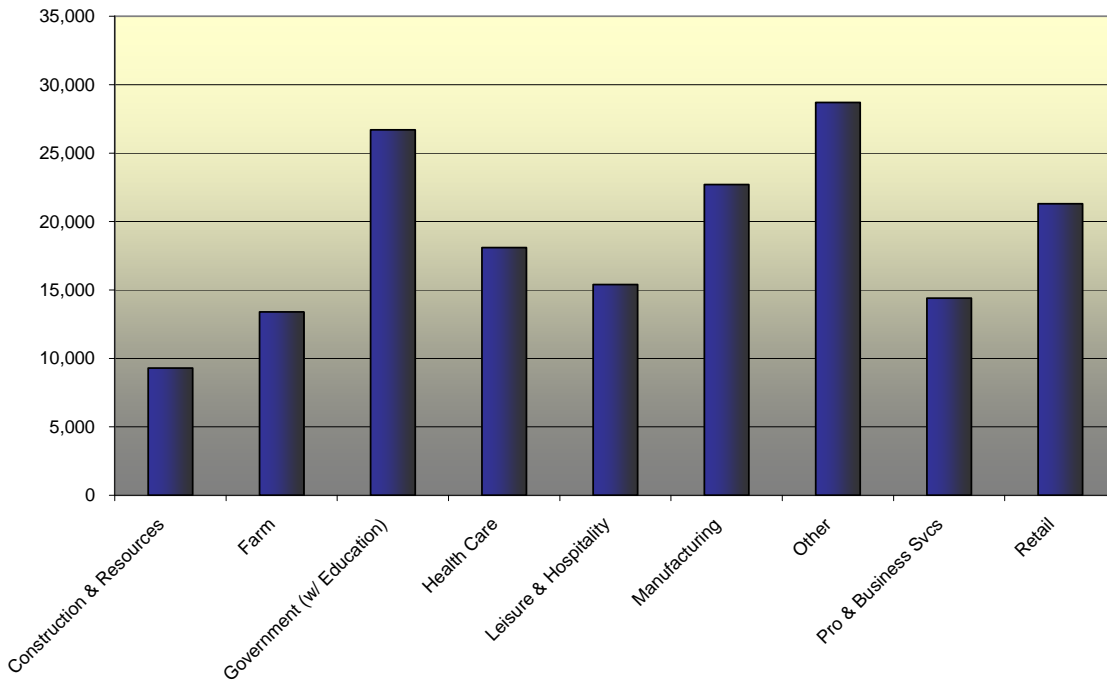
<u>Employer</u>	<u>Description</u>	<u>Employees*</u>
Stanislaus County	County Government	3,990
Modesto City Schools	Education District	3,113
Memorial Medical Center	Healthcare	3,013
Turlock Unified School District	Education District	2,120
Doctors Medical Center	Healthcare	1,984
Modesto Junior College	Education Institution	1,643
Ceres Unified School District	Education District	1,561
Save Mart Supermarkets	Retail Supermarket	1,503
Kaiser Permanente	Healthcare	1,500
Wal-Mart	Retailer	1,453

* Reflects peak seasonal levels where applicable.

INDUSTRY

Payroll positions are spread across various sectors. Government, which includes education, was the single largest employer with 16% of the jobs equating to 25,800 positions. Manufacturing was the second largest employer at 13% followed by Retail at 12% and Health Care at 12%. The following chart shows Stanislaus Employment by Industry for 2009.

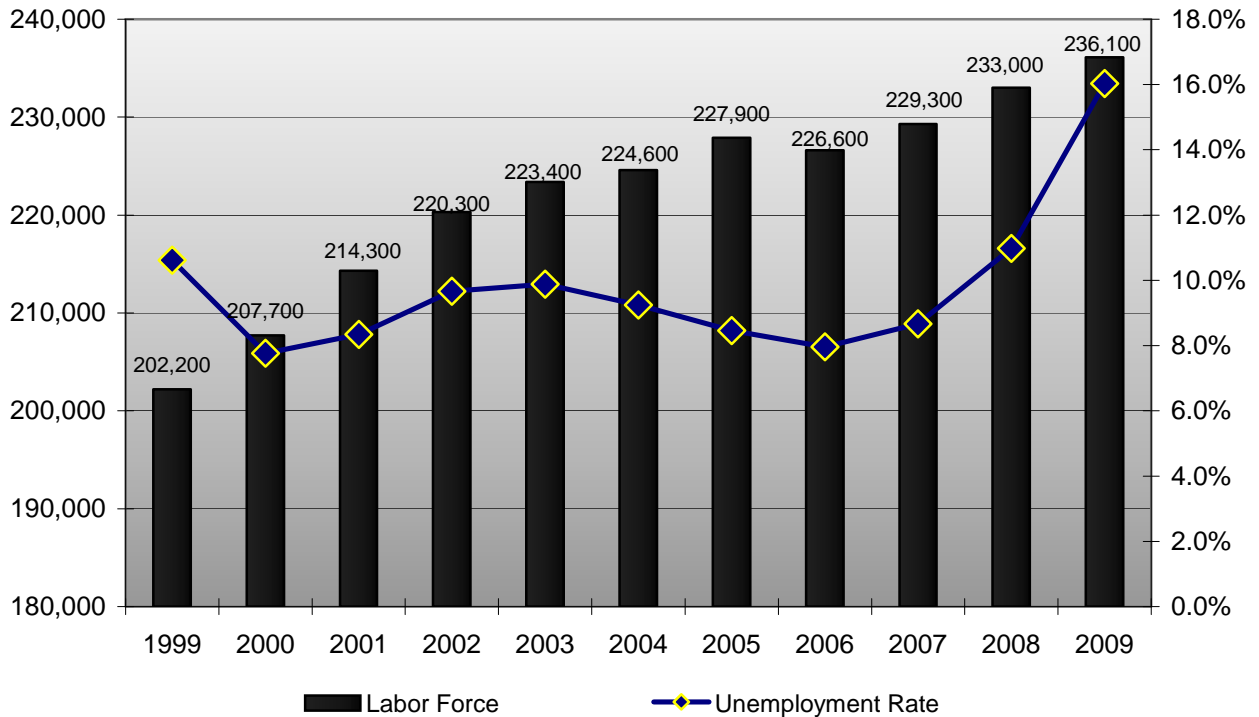
Stanislaus Employment by Industry - 2009



WORKFORCE

The labor force expanded to 236,100 people in 2009 which represents an 8.5% gain from a decade earlier.

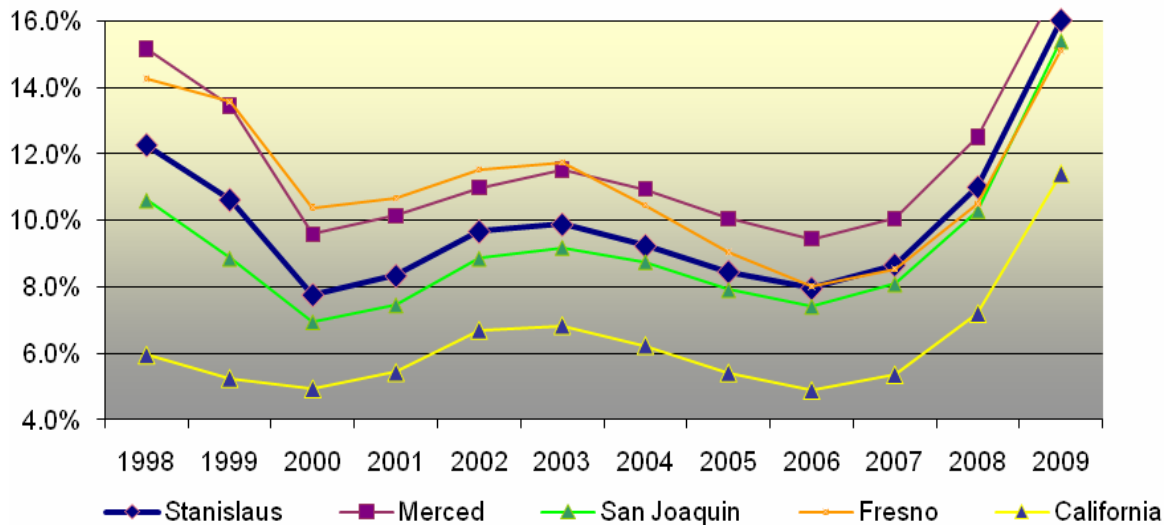
Workforce Trends 2009



UNEMPLOYMENT RATE COMPARISON

The County's unemployment rate rose to 16% for 2009. The annual figure for 2009 rose to 16%, the highest annual figure recorded in ten years up almost 5% from last year, according to State Employment Development Department (EDD) statistics. An EDD analyst said, "counties across the State of California are suffering from job losses and rising unemployment rates, largely tied to the housing and credit crises. Those statewide trends adversely affect the County's unemployment rate, because of the number of commuters who travel outside the County for work."

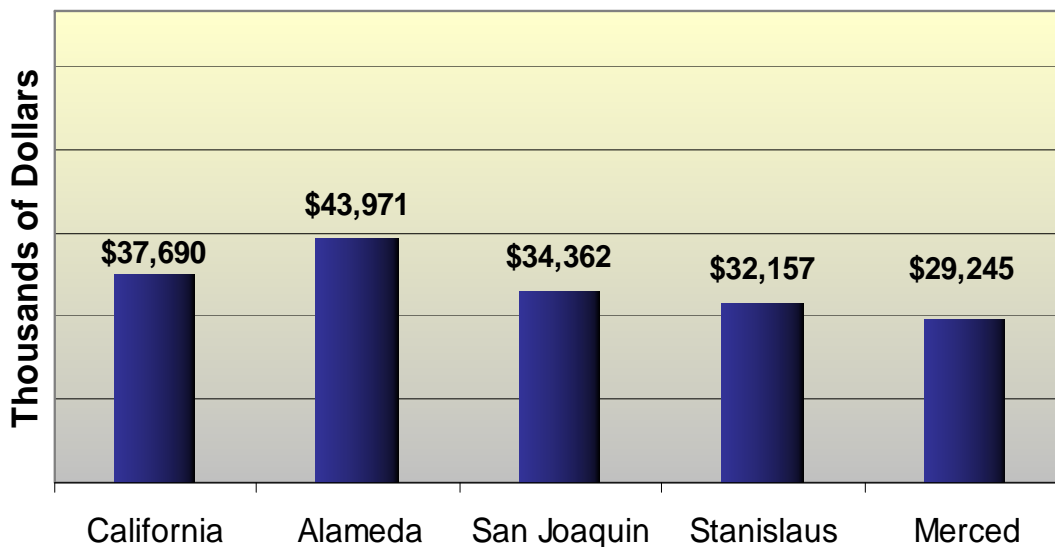
Unemployment Rate Comparison



MEDIAN INCOMES

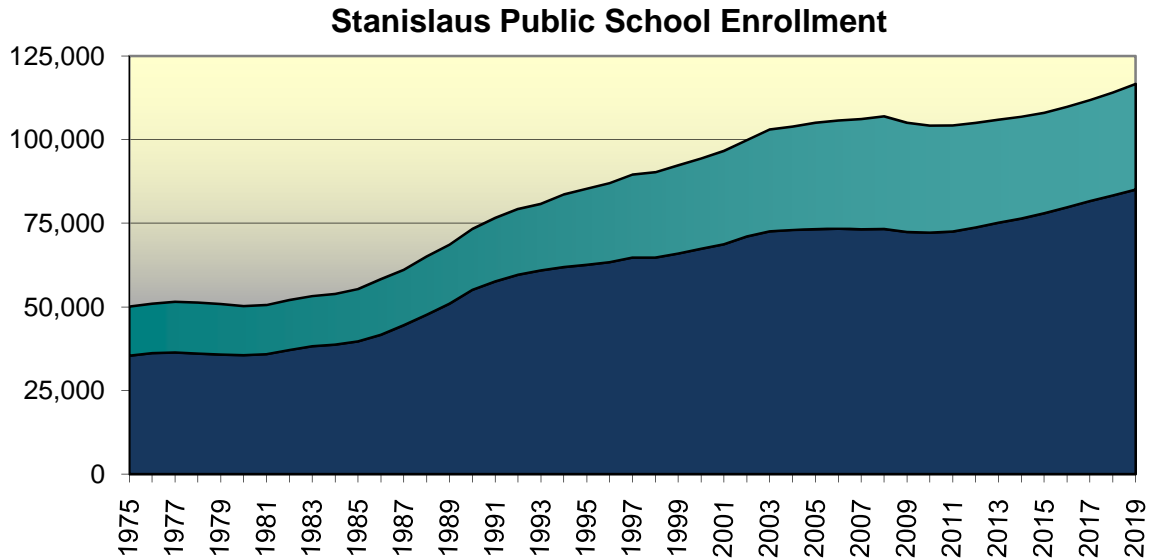
Statistics just released from the State Franchise Tax Board show that Stanislaus, Merced, and San Joaquin County incomes were behind the State according to tax returns for couples filing jointly. This was surprising because, according to an April 2008 article in the Modesto Bee, many of the Bay Area commuters switched to lower paying, entry-level or service positions in order to avoid a long daily commute.

Median Income for 2010



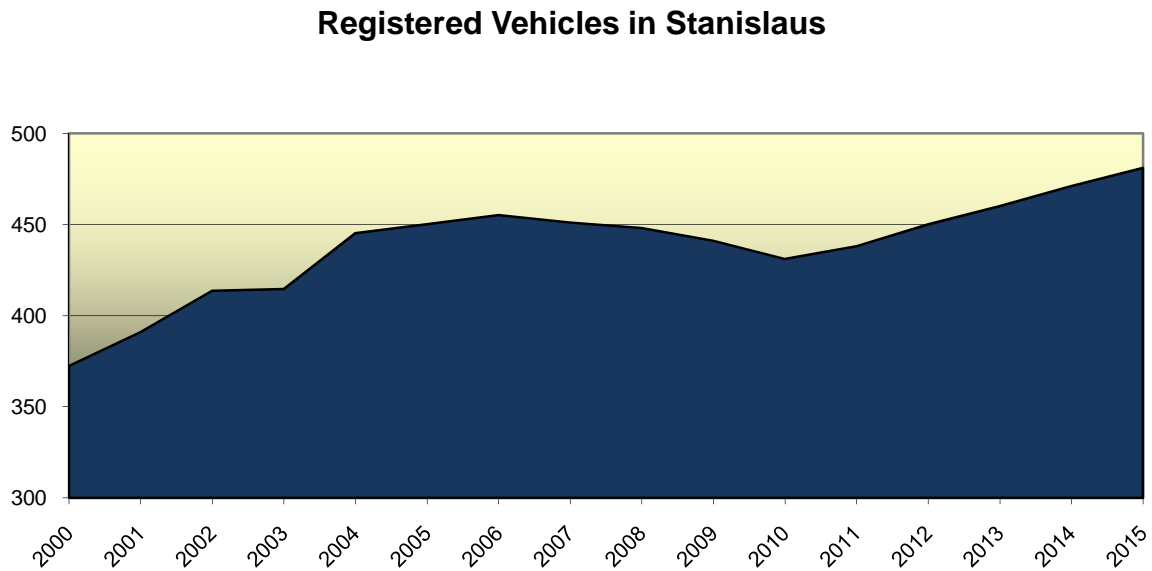
EDUCATION

Enrollment in Stanislaus County public schools is projected to grow from 50,000 students to 116,657 by the year 2019. While student counts have grown steadily from 1975 through 2008, enrollment is projected to decline over the next 5 years, until experiencing another anticipated increase beginning in 2015.



TRANSPORTATION

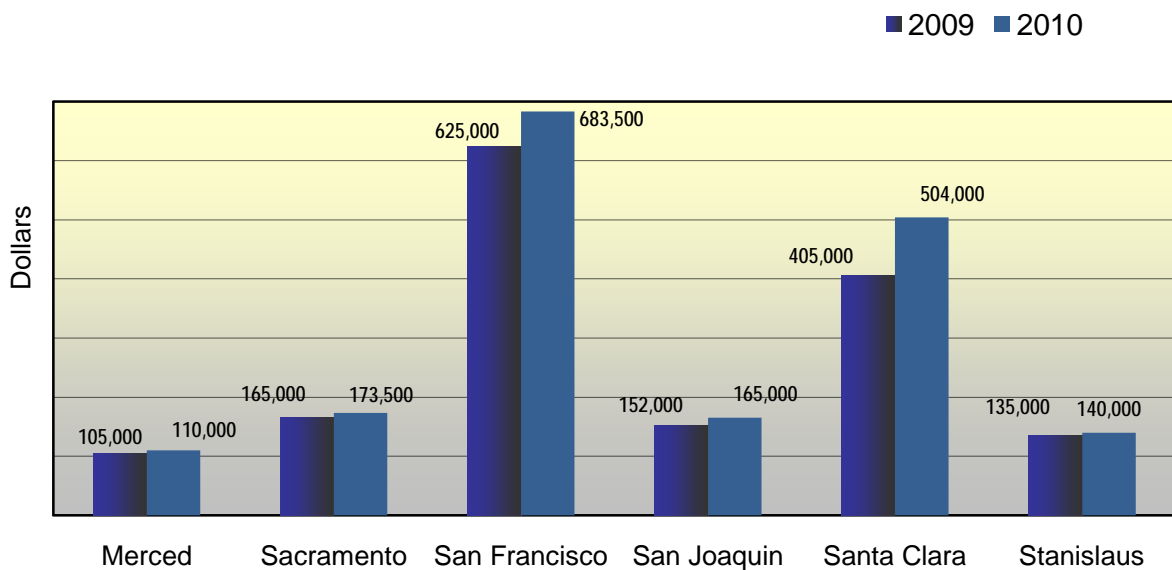
The number of vehicles in 2009 was 441,000. The Department of Transportation estimates this number will grow to 418,000 by the year 2015.



HOUSING

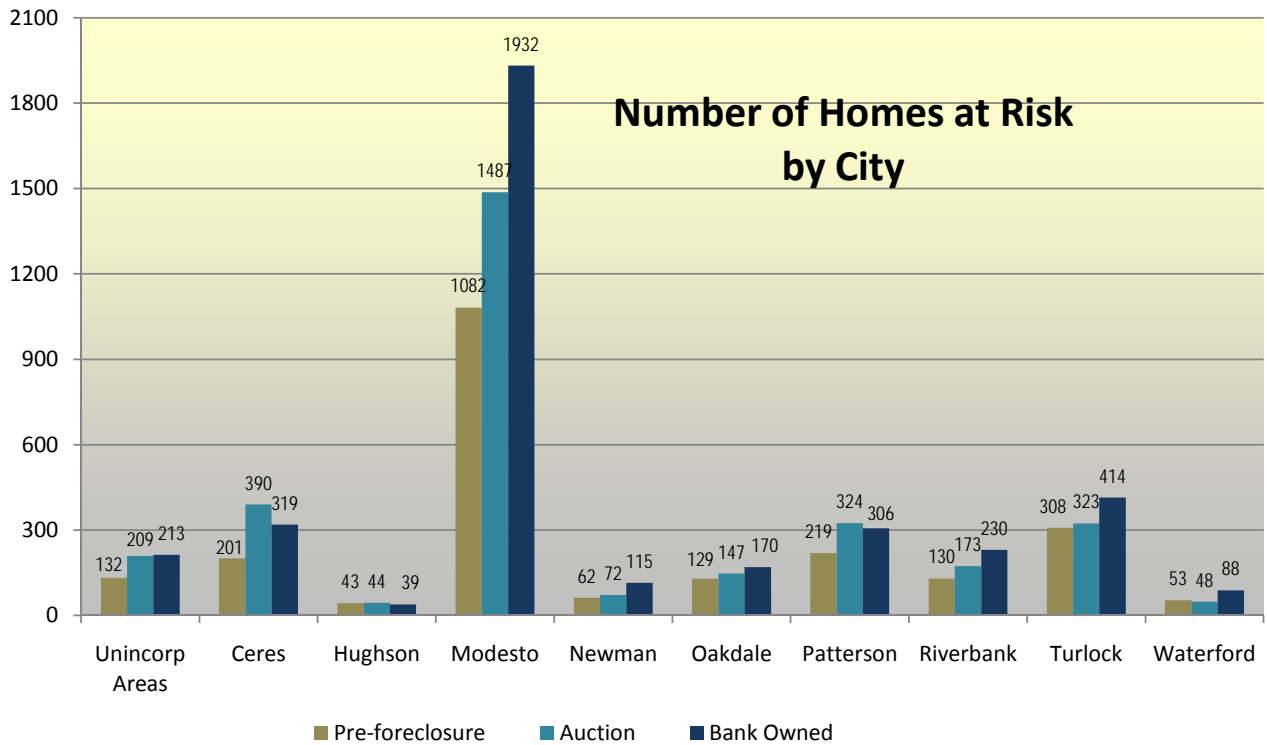
Recent data shows that the typical house in Stanislaus County sells for roughly 72% of the median price of a home in Santa Clara County. Home affordability is an enormous issue throughout California, and Stanislaus County is no exception. Wage levels, the availability of developable land, migration patterns, the economy, and a myriad of other factors affect home prices. Sales of new and resale of single-family homes and condos soared to record levels before peaking in 2005. During the recent real estate plunge, the median home price for Stanislaus County dropped 41.3% from March 2008 to March 2009. Current data however indicates an increase throughout the state. Although Median home prices in Stanislaus County increased 3.57%, the county still lagged behind the five comparison counties. Santa Clara County showed the largest increase, coming in at 19.64 %.

Median Home Prices by County

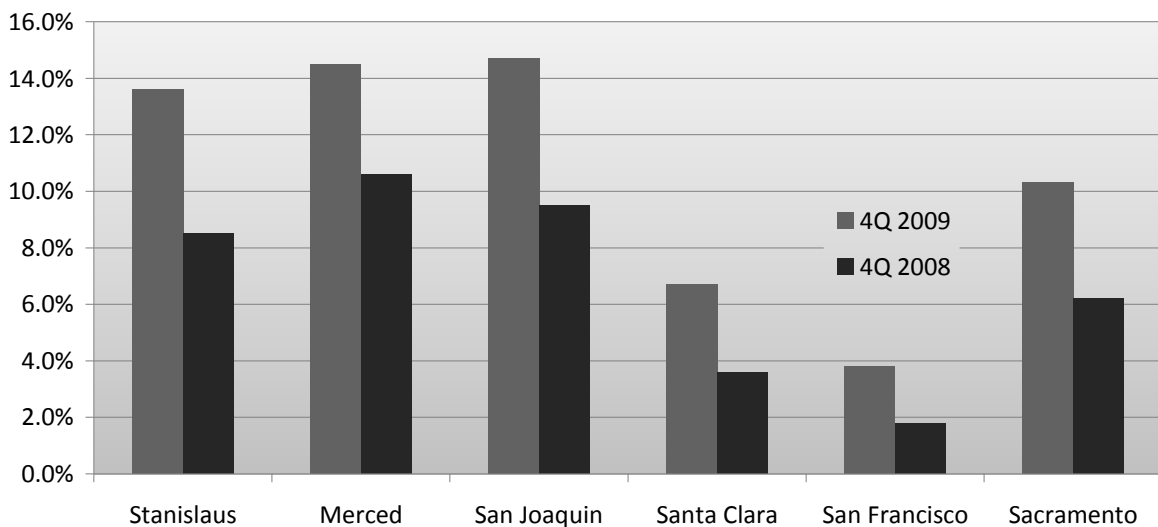


FORECLOSURE ACTIVITY

According to Realty Trac, monitors of real estate activity since 1996, as of April 2009, foreclosure activity in California was the nation's third highest, with one in every 138 housing units receiving a foreclosure filing during the month. As of April 2009, the state foreclosure filing rate dropped to one in every 192 housing units, a decrease of approximately 28%.

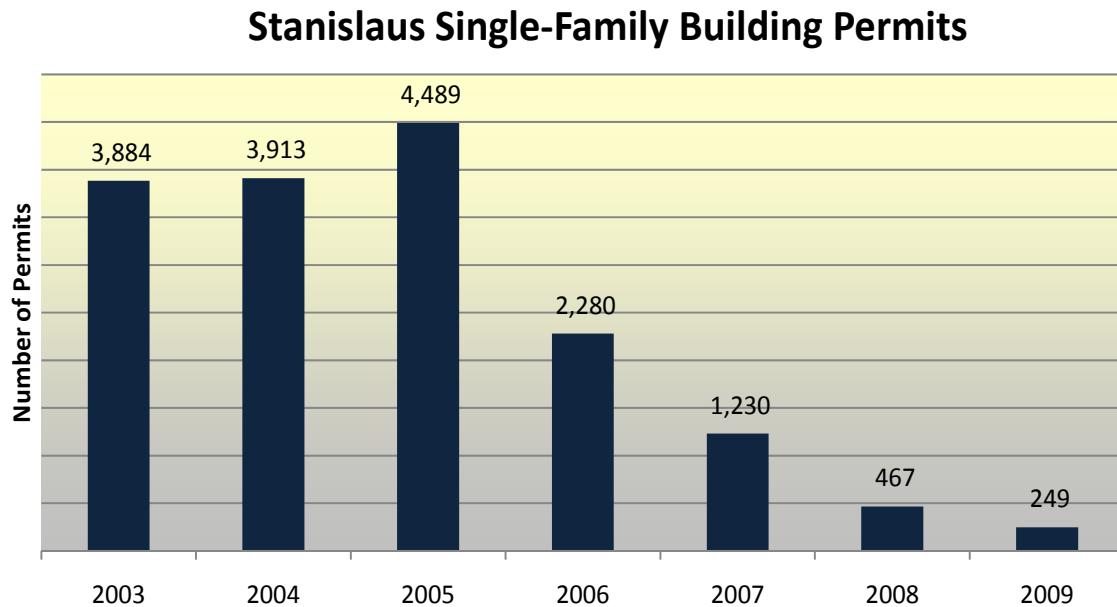


Percentage of Mortgages 90 or More Days Past Due



SINGLE-FAMILY BUILDING PERMITS

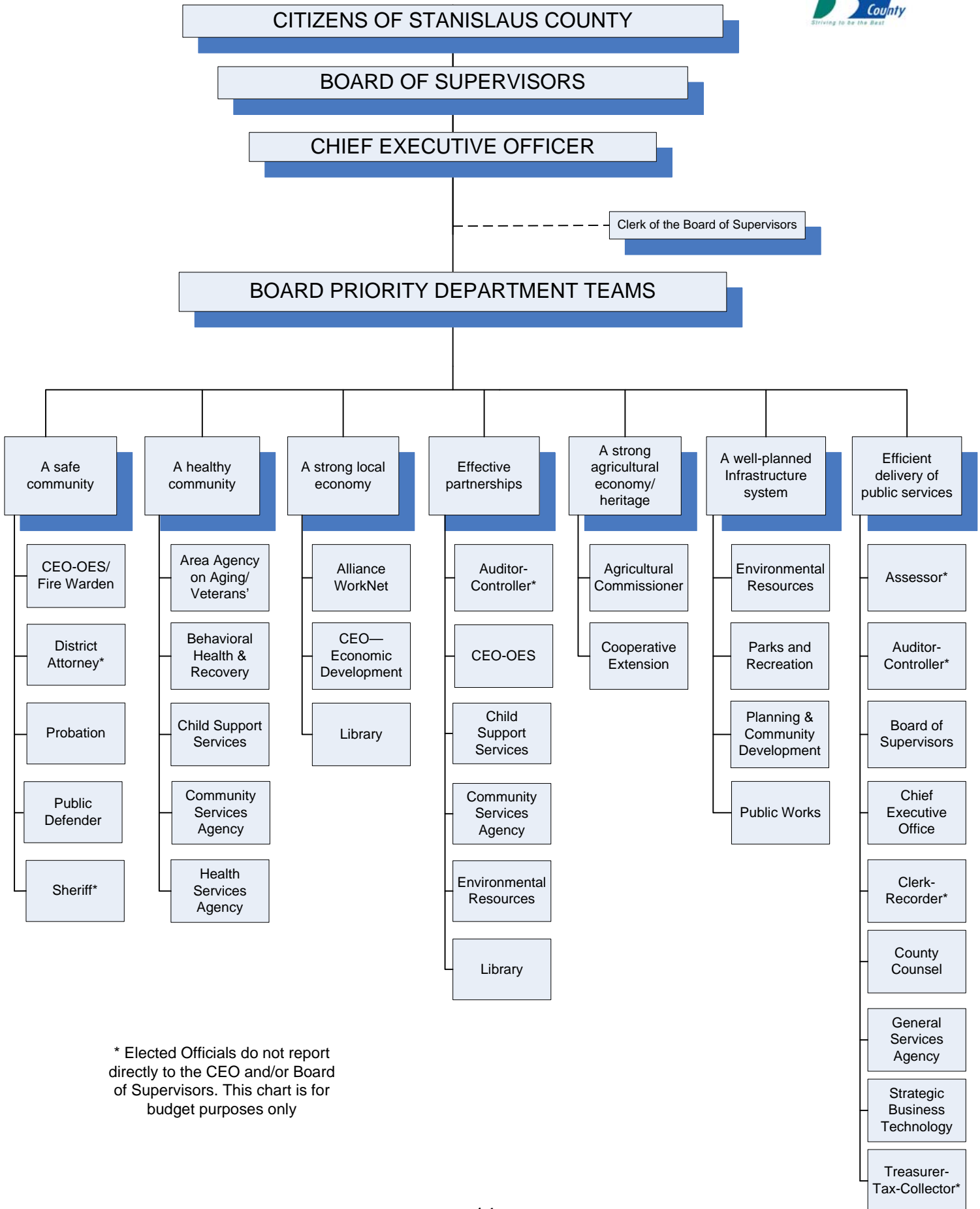
One of the strongest indicators of the construction slowdown is building permit activity. After reaching a high in 2005 of 4,489, the number of single-family building permits has steadily declined to low of 249 in 2009 for a decline of nearly 95%. Although it is generally agreed that the new home construction industry is currently dragging bottom, experts disagree as to the timing of a rebound.



Sources:

Alliance Business Research Center at: www.stanalliance.com
California Department of Finance Forecast
California Employment Development Department
California Department of Transportation
Construction Industry Research Board
California Building Industry Association
Modesto Bee article March 20, 2010
Realty Trac Information Systems
The Real Estate Center at Texas A & M University

STANISLAUS COUNTY



* Elected Officials do not report directly to the CEO and/or Board of Supervisors. This chart is for budget purposes only

SUMMARY OF BOARD PRIORITIES AND GOALS 2010-2011 ADOPTED FINAL BUDGET



BOARD PRIORITY	GOALS
A Safe Community	<ol style="list-style-type: none"> 1. Demonstrate responsiveness to reported trends in criminal activity 2. Improve the effectiveness and efficiency of the criminal justice system 3. Ensure local and regional disaster preparedness 4. Promote public awareness
A Healthy Community	<ol style="list-style-type: none"> 1. Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations.
A Strong Local Economy	<ol style="list-style-type: none"> 1. Facilitate job creation 2. Promote an attractive regional environment 3. Promote adequate/affordable housing
Effective Partnerships	<ol style="list-style-type: none"> 1. Explore, identify and evaluate opportunities for effective partnerships 2. Recognize and promote the value of partnerships to the community
A Strong Agricultural Economy/Heritage	<ol style="list-style-type: none"> 1. Conduct applied research and education programs to support and strengthen the agriculture industry 2. Develop land use policies to encourage the protection of agricultural resources 3. Manage regulatory impacts to agriculture
A Well Planned Infrastructure System	<ol style="list-style-type: none"> 1. Ensure reliable water sources—quality and quantity 2. Improve transportation circulation 3. Promote effective solid waste disposal 4. Develop a comprehensive flood control strategy 5. Support broader technology access and infrastructure
Efficient Delivery of Public Services	<ol style="list-style-type: none"> 1. Improve customer satisfaction 2. Increase e-government services and transactions 3. Improve the efficiency of County government processes 4. Improve energy efficiency



CHIEF EXECUTIVE OFFICE

Richard W. Robinson
Chief Executive Officer

Patricia Hill Thomas
Chief Operations Officer/
Assistant Executive Officer

Monica Nino
Assistant Executive Officer

Stan Risen
Assistant Executive Officer

1010 10th Street, Suite 6800, Modesto, CA 95354
P.O. Box 3404, Modesto, CA 95353-3404

Phone: 209.525.6333 Fax: 209.525.4033

September 14, 2010

Supervisor Jeff Grover, Chairman
Supervisor William O'Brien
Supervisor Vito Chiesa
Supervisor Dick Monteith
Supervisor Jim DeMartini

Dear Supervisors,

As a community and as a nation we continue to look for indications that the worst of the current recession is finally behind us. We alternate between hope and fear as the indicators of our economic health change almost on a daily basis. In Stanislaus County government we will plan and execute our program of action, and in so doing, we will acknowledge our failures and embrace our successes. Along this difficult and challenging journey, we will also embrace a hope that at its conclusion, our road will have led us to a better place. In the words of Lin Yutang:

Hope is like a road in the country; there was never a road, but when many people walk on it, the road comes into existence.

Our local government as it has existed in years past is no longer sustainable. Our challenge in the weeks, months, and years ahead is to remake Stanislaus County government using the tools we have available to us – to maintain hope in the face of challenge and to redefine the road that will result in a sustainable organization.

A critical step in creating this new road is the adoption of a final budget. With this in mind, I am pleased to present for your consideration the Recommended Final Budget Addendum for Fiscal Year 2010-2011. The Recommended Final Budget Addendum includes changes to the 2010-2011 Adopted Proposed Budget approved by your Board of Supervisors on June 8, 2010. The Adopted Proposed Budget document coupled with this addendum of recommended changes reflects the entire recommended spending plan for Stanislaus County for Fiscal Year

2010-2011. I would normally refer to this as our “final recommended spending plan” for the fiscal year, but given the failure of the Legislature to adopt a State Budget within the timeframe prescribed by the California Constitution, and the magnitude of the challenges still facing the State, I am concerned that some of the greatest funding challenges related to this fiscal year may still be ahead of us. We will address these challenges, as necessary, in either the First Quarter Financial Report or the Mid-Year Financial Report, depending on the timing of the State’s Budget adoption.

The Adopted 2010-2011 Proposed Budget totaled \$912,390,959 and represented a decrease of \$45.7 million from the 2009-2010 Adopted Final Budget. The Adopted Proposed Budget for the County’s General Fund, which is the more discretionary portion of the County’s budget, was \$236,990,396, down \$12.9 million from the 2009-2010 Adopted Final Budget and declining over \$41.8 million since the 2007-2008 Fiscal Year. Staffing has also experienced a corresponding decrease with current allocated and funded positions in this Recommended Final Budget Addendum at 3,746, down from 4,603 positions during the 2007-2008 Fiscal Year.

With the changes recommended in this Recommended Final Budget Addendum, the 2010-2011 Recommended Final Budget for all funds would be \$918,752,492, an increase of \$6,361,533 from the Adopted Proposed Budget. The General Fund would be at \$237,011,466 which is a \$21,070 increase from the Adopted Proposed Budget. Absent an adopted State Budget, most County departments are in a “wait and see” mode and have submitted relatively few changes from their Proposed Budget requests.

According to Don Quixote:

*Sanity may be madness but the maddest of all
is to see life as it is and not as it should be.*

One of our biggest challenges is to change the way we view the role of local government. Government can no longer afford to be the solution to society’s ills. We must prioritize the services we provide and then become even more efficient in delivering the services that we are still able to offer. Our County Department Heads must set aside their traditional organizational expectations, practices and policies, and embrace new and innovative ways to meet the demands of the customers they serve.

I mentioned to you in my Adopted Proposed Budget message that property tax related discretionary revenue alone is projected to be down over \$20 million from its high in the 2007-2008 Fiscal Year. I also indicated that this amount is more than the entire General Fund contribution for the Agricultural Commissioner, Assessor, Auditor-Controller, Board of Supervisors, Clerk of the Board, Clerk-Recorder, Elections, Cooperative Extension, County Counsel, General Services

Agency, Grand Jury, Parks and Recreation, Planning and Community Development and the Treasurer-Tax Collector combined! Add to that, losses in sales taxes, interest earnings, and increased retirement costs and one can quickly see that shrinking our General Fund budget by over \$41 million has been an enormous challenge.

Anticipating that the recovery of our economy would take some time, the County developed a 30-month strategy beginning Mid-Year 2009-2010, anticipated to take us through the 2011-2012 Fiscal Year. While this strategy included significant changes in the budget process, as the economy continued to deteriorate it became clear that more dramatic change was required.

To begin to address the further erosion in discretionary revenue, the 2010-2011 budget includes a 9% or \$9.3 million reduction in the General Fund revenue allocation to all departments receiving a General Fund contribution. The budget includes no additional department funding for costs beyond a department's control, such as negotiated salary increases, increased health insurance costs and retirement increases. General Fund departments are also being given the opportunity to carry over 75% of the department's 2009-2010 unused net county costs to cover 2010-2011 and 2011-2012 expenses.

I am appreciative of the daily efforts of our Department Heads and employees to effectively manage their limited resources. As an example, departments were able to generate slightly under \$7 million in savings to the General Fund this past year, 75% or \$5,229,221 of which they will be able to use to help address funding needs in their department this year and next. A large portion of these adjustments were made as part of the year-end close. This Recommended Final Budget Addendum contains some of the technical accounting adjustments necessary to complete this carryover.

Unfortunately, there is no relief to our fiscal challenges on the immediate horizon. In fact, initial projections for the 2011-2012 Fiscal Year appear even more daunting than those faced this year. One of our most significant exposures is our employee pension program, administered by the Stanislaus County Employees Retirement Association (StanCERA). Our program, which boasted a 100% funded ratio as late as 2002, has been rocked by the financial markets and changes in actuarial assumptions and now reflects a 71% funded ratio. This has created a significant unfunded liability for the participating agencies, the largest of which is Stanislaus County. Our initial 2011-2012 budget projections for this one area alone reflect an estimated increase of \$14.6 million in retirement costs to the County's General Fund. In addition, with limited reserves available to offset rates, costs are anticipated to increase in workers' compensation and general liability programs. Among other exposures we are facing, the one that is perhaps of greatest concern is related to the rising costs associated with our In-Home Supportive Services (IHSS) program.

For the past several months, I have been meeting weekly with my senior staff to develop strategies to further address our funding challenges for 2011-2012 and beyond. Unlike our current budget strategy, which incorporates a 9% across-the-board reduction in the General Fund revenue allocation to all departments, reductions for 2011-2012 will be more targeted. The 2011-2012 budget reductions will focus largely on the preservation of core and mandated services. Unfortunately, our losses in services and staffing will continue to mount during at least the next two budget cycles. The impact on families and lives that have depended on County services or County employment is not insignificant.

In spite of our many challenges, we still have much for which to be thankful. As a society and as a community we will continue to plan and to act, and we will continue to hope. In the words of Anne Lamott:

*Hope begins in the dark, the stubborn hope that if you
just show up and try to do the right thing, the dawn will come.*

I would like to express my appreciation to a fine and dedicated group of Department Heads, my excellent and hard working staff in the Chief Executive Office, and to all of our valuable County employees who proudly represent the best in County government. These dedicated individuals are constantly striving to make Stanislaus County government better.

I am also grateful for the privilege of working with each of you on the Board of Supervisors, and your willingness to dare to hope, even in the most challenging of times. I sincerely appreciate your tremendous leadership, vision, compassion and dedication to our great community.

Respectfully submitted,



Richard W. Robinson
Chief Executive Officer

STANISLAUS COUNTY APPROPRIATIONS FINANCIAL OVERVIEW 2010-2011 ADOPTED FINAL BUDGET

Department	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds	2010-2011 Adopted Final Budget Total
Area Agency on Aging/Veterans' Services	\$ 352,907	\$ 3,588,038	\$ -	\$ -	\$ -	\$ 3,940,945
Agricultural Commissioner	4,545,395	-	-	-	-	4,545,395
Alliance Worknet	-	20,854,023	-	-	-	20,854,023
Assessor	5,887,905	-	-	-	-	5,887,905
Auditor-Controller	4,065,973	-	-	-	-	4,065,973
Behavioral Health and Recovery Services	-	70,229,149	-	-	-	70,229,149
Board of Supervisors	1,035,225	-	-	-	-	1,035,225
Chief Executive Office	8,056,100	-	-	-	-	8,056,100
Chief Executive Office- Capital Projects	-	-	919,943	-	-	919,943
Chief Executive Office-County Operations	73,815,140	140,080	-	-	-	73,955,220
Chief Executive Office-Office of Emergency Services/Fire Warden	1,704,024	1,629,844	-	-	-	3,333,868
Chief Executive Office- Risk Management Self-Insurance Funds	-	-	-	-	68,570,545	68,570,545
Child Support Services	-	15,733,181	-	-	-	15,733,181
Children and Families Commission	-	9,563,740	-	-	-	9,563,740
Clerk-Recorder	4,053,120	3,253,655	-	-	-	7,306,775
Community Services Agency	-	261,376,589	-	-	-	261,376,589
Cooperative Extension	377,248	64,839	-	-	-	442,087
County Counsel	2,350,292	-	-	-	-	2,350,292
District Attorney	12,794,544	2,079,118	-	-	-	14,873,662
Environmental Resources	-	10,907,506	-	22,097,433	-	33,004,939
General Services Agency	4,669,728	27,520	-	-	3,327,976	8,025,224
Grand Jury	98,038	-	-	-	-	98,038
Health Services Agency	-	44,127,333	-	44,872,180	-	88,999,513
Integrated County Justice Information System (ICJIS)	-	-	-	-	513,600	513,600
Library	-	8,387,667	-	-	-	8,387,667
Parks and Recreation	4,532,665	290,000	-	-	-	4,822,665
Planning & Community Development	1,566,921	6,278,158	5,278,650	-	-	13,123,729
Probation	20,362,700	2,627,302	-	-	-	22,990,002
Public Defender	9,120,287	-	-	-	-	9,120,287
Public Works	-	54,318,316	-	5,368,328	6,132,468	65,819,112
Sheriff	74,679,084	2,493,685	-	1,681,504	-	78,854,273
Strategic Business Technology	-	-	-	-	5,008,656	5,008,656
Treasurer Tax-Collector	2,944,170	-	-	-	-	2,944,170
Totals by Fund	\$ 237,011,466	\$ 517,969,743	\$ 6,198,593	\$ 74,019,445	\$ 83,553,245	\$ 918,752,492

STANISLAUS COUNTY

CONSOLIDATED FINANCIAL OVERVIEW BY PRIORITY

2010-2011 ADOPTED FINAL BUDGET

Revenue Categories	A Safe Community	A Healthy Community	A Strong Local Economy	A Strong Agricultural Economy/Heritage	A Well Planned Infrastructure System	Efficient Delivery of Public Services	2010-2011 Adopted Final Budget Total
Charges for Service	\$19,956,384	\$71,510,799	\$4,313,141	\$694,997	\$30,551,436	\$85,182,111	\$ 212,208,868
Fines, Forfeitures, Penalties	5,500,037	975,514	-	-	25,500	6,578,000	13,079,051
Intergovernmental Revenue	12,903,528	332,674,285	16,994,464	2,156,654	45,491,611	48,567,925	458,788,467
Licenses, Permits, Franchises	31,000	87,653	-	390,200	1,318,450	1,133,000	2,960,303
Miscellaneous Revenue	1,579,000	2,619,578	31,500	2,000	1,230,846	3,650,020	9,112,944
Other Financing Sources	1,082,752	35,810,386	702,585	-	16,261,296	4,950,952	58,807,971
Revenue from Use of Assets	332,500	911,981	-	8,000	1,734,571	4,508,156	7,495,208
Taxes	985,193	-	6,200,000	-	7,097,416	101,798,000	116,080,609
Total Revenue	\$ 42,370,394	\$ 444,590,196	\$ 28,241,690	\$ 3,251,851	\$ 103,711,126	\$ 256,368,164	\$ 878,533,421

Appropriation Categories

Salaries and Benefits	\$99,706,036	\$159,473,736	\$15,899,855	\$3,691,994	\$23,932,968	\$32,703,061	\$ 335,407,650
Services and Supplies	23,282,349	81,681,316	11,940,190	621,597	65,227,479	82,659,805	265,412,736
Other Charges	16,875,511	207,224,325	1,201,645	226,349	18,783,712	5,613,276	249,924,818
Fixed Assets	627,400	1,073,214	200,000	103,600	5,948,806	346,700	8,299,720
Other Financing Uses	592,780	112,750	-	-	2,355,000	50,451,333	53,511,863
Intrafund	4,008,677	(122,224)	-	343,942	522,480	(5,115,966)	(363,091)
Contingencies	-	400,000	-	-	-	6,158,796	6,558,796
Total Expenditures	\$ 145,092,753	\$ 449,843,117	\$ 29,241,690	\$ 4,987,482	\$ 116,770,445	\$ 172,817,005	\$ 918,752,492

Net Increase (Decrease) in Fund Balance/Retained Earnings	\$ (102,722,359)	\$ (5,252,921)	\$ (1,000,000)	\$ (1,735,631)	\$ (13,059,319)	\$ 83,551,159	\$ (40,219,071)
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Executive Summary

Introduction
Budget Overview
Funding Sources
Staffing Levels
Conclusions and Ongoing Challenges

Executive Summary

INTRODUCTION

The Recommended Final Budget Addendum for Fiscal Year 2010-2011 outlines recommended changes to the Adopted Proposed Budget for 2010-2011 as approved by the Board of Supervisors on June 8, 2010. This addendum includes a review of unresolved issues and also addresses new issues that have arisen since the adoption of the Recommended Proposed Budget. It also includes updates on departmental revenue and one-time resources. The Recommended Final Budget Addendum and the Adopted Proposed Budget together comprise the final recommended spending plan for Fiscal Year 2010-2011. It is likely that additional adjustments and changes will be needed after the adoption of the Recommended Final Budget as a result of the State's ongoing budget crisis and the current economic downturn.

After the Public Hearing on the Recommended Final Budget, scheduled for September 14, 2010, and consideration of the final recommendations and actions by the Board of Supervisors, the approval of the Recommended Final Budget Addendum will provide Stanislaus County with a balanced spending plan for Fiscal Year 2010-2011.

The Adopted Proposed Budget as approved on June 8th totaled \$912,390,959 for all funds. The Recommended Final Budget for all funds in Fiscal Year 2010-2011 will increase by \$6,361,533 to a total of \$918,752,492. While the County's overall budget increased by \$6.4 million, the General Fund is recommended to increase by only \$21,070 from the Adopted Proposed Budget of \$236,990,396 to \$237,011,466 in the Recommended Final Budget.

Consistent with standard accounting practices, the County's budget is accounted for in separate financial entities known as "funds". A fund is a fiscal and accounting entity with a self-balancing set of accounts segregated to carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use funds to segregate their financial resources, demonstrate legal compliance and must be classified into one of seven "fund types". The County's budget includes three "governmental funds" - General, Special Revenue, and Capital Projects - to account for local government activities. The County also uses two proprietary fund types that are "business-type" activities - Enterprise and Internal Service funds.

The breakdown of 2010-2011 Recommended Final Budget between funds is as follows:

Fund Type	Total Appropriations	Total Revenue	Fund Balance & One-time Funding Required
General	\$ 237,011,466	\$ 221,367,888	\$ 15,643,578
Special Revenue	517,969,743	507,251,491	10,718,252
Capital Projects	6,198,593	7,958,000	(1,759,407)
Enterprise	74,019,445	64,586,050	9,433,395
Internal Service	83,553,245	77,369,992	6,183,253
Total	\$ 918,752,492	\$ 878,533,421	\$ 40,219,071

The overall Recommended Final Budget by fund is as follows:

General Fund

One of five governmental fund types, the General Fund is used to pay for core services such as public safety, parks and recreation, planning and community development, justice administration, tax assessment and collection, and a host of other vital services. The revenue used to pay for these services comes primarily from local taxes such as property tax and sales tax, franchise fees, charges for services, and a variety of other discretionary sources. Included in the General Fund is the Debt Service budget that provides funding for annual County debt obligations of approximately \$10.4 million. The General Fund Recommended Final Budget for Fiscal Year 2010-2011 is \$237,011,466, an increase of \$21,070, from the 2010-2011 Adopted Proposed Budget, but down from 2009-2010 by \$12,886,572. The recommended increase in the General Fund is due to several factors. As part of the 2009-2010 Mid-Year Financial Report, the Board of Supervisors approved a budget balancing strategy for Fiscal Year 2010-2011 that allowed General Fund departments to carry over 75% of net county cost savings at year-end, June 30, 2010. Departments that achieved savings in appropriations were able to carry forward 75% of their net county cost savings as part of the year-end close. Net county cost savings that resulted from an increase in departmental revenue fell into General Fund fund balance at year-end close. It is now recommended that savings from increased departmental revenue be included as an increase in departments' Recommended Final Budget appropriations. As a result, the Agricultural Commissioner, Assessor, Parks, Planning, and Treasurer-Tax Collector are requesting to increase appropriations to reflect their 2009-2010 net county cost savings that was a result of additional departmental revenue received in Fiscal Year 2009-2010. These appropriation increases are almost entirely offset by a decrease in the Chief Executive Office – General Fund Contribution to Other Programs budget to primarily account for a decrease in the funding received from the interest earnings from the Tobacco Securitization Fund which is passed on to the Health Services Agency to address its past cash deficit.

Special Revenue Funds

Special Revenue Funds are a fund type used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Special Revenue Funds account for over half of Stanislaus County's budget. Some of the larger special revenue funds include Behavioral Health and Recovery Services, Community Services Agency, Alliance Worknet, Child Support Services, Environmental Resources, Public Works and a variety of other grant programs. The Recommended Final Budget for Special Revenue Funds for Fiscal Year 2010-2011 is \$517,969,743, an increase of \$5,385,463, from the 2010-2011 Adopted Proposed Budget. The recommended increase in the Special Revenue fund is primarily due to increased funding for the Alliance Worknet, Area Agency on Aging, and Planning's Special Revenue Grants. Alliance Worknet is receiving additional funding of nearly \$2.9 million reflecting increased Federal grant awards, including American Recovery and Reinvestment Act (ARRA) funds, among others. The Planning and Community Development Department is receiving additional funding for its Community Development Block Grant programs in the amount of approximately \$1.5 million. The increased funding for Area Agency on Aging is reflective of the transfer of the Multipurpose Senior Services Program (MSSP) from the Community Services Agency.

Capital Projects Funds

The County's Redevelopment Agency (RDA), RDA Housing Set-Aside, the Courthouse Construction Fund, and the Criminal Justice Facilities Fund are the budgets that are currently in the Capital Projects Fund type category. This fund type is typically used to account for financial resources that are used for the acquisition or construction of major capital facilities or to provide facilities for County departments. The Recommended Final Budget for the Capital Projects Funds for Fiscal Year 2010-2011 is \$6,198,593, with no change from the 2010-2011 Adopted Proposed Budget.

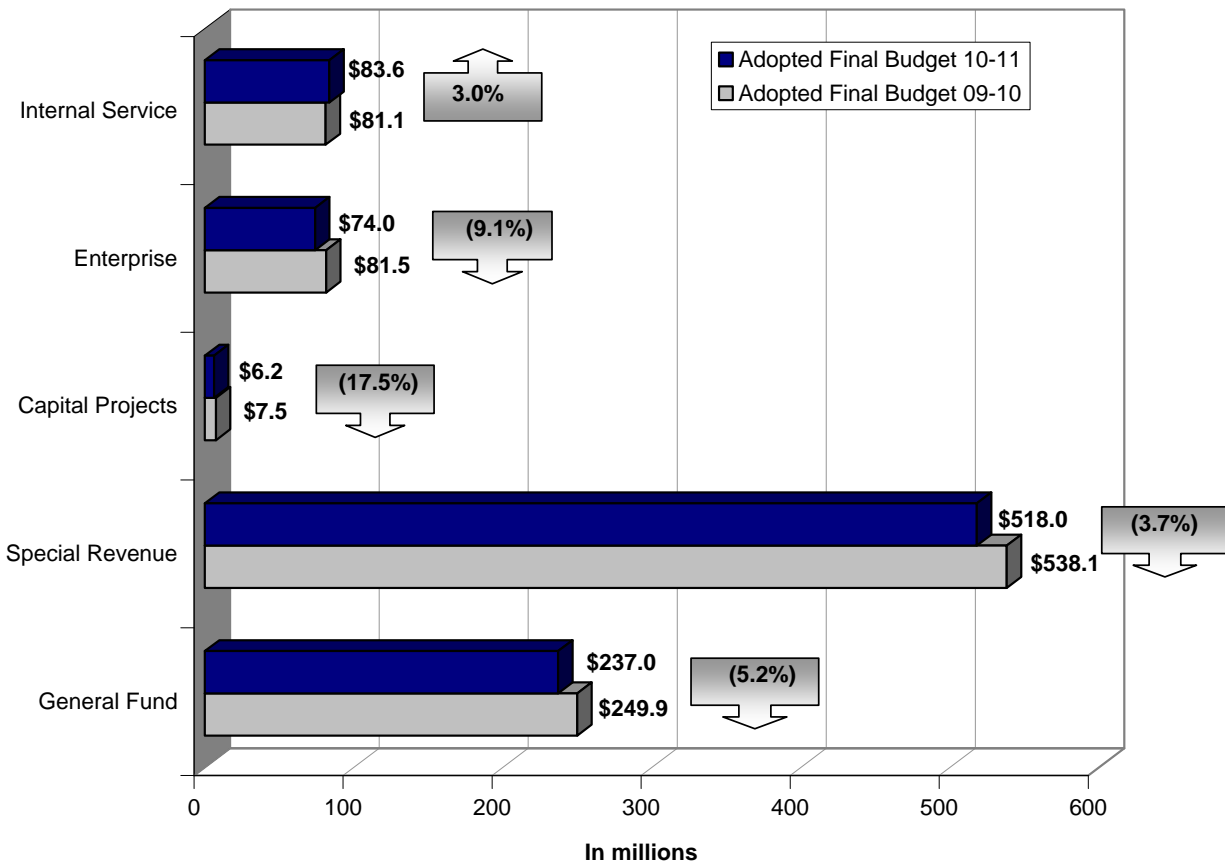
Enterprise Funds

Enterprise Funds are set up for specific services that are funded directly by fees charged for goods or services. Examples of County Enterprise Funds include the Health Services Agency - Clinics and Ancillary Services, the landfills and the local transit system. Combined, the Recommended Final Budget for Enterprise Funds for Fiscal Year 2010-2011 is \$74,019,445, an increase of \$30,000 from the 2010-2011 Adopted Proposed Budget. The recommended increase will be used to fund unanticipated costs related to negotiating a long-term solar project agreement at the Fink Road Landfill and is funded from retained earnings.

Internal Service Funds

Internal Service Funds are used for areas where goods or services are provided to other County departments or governments on a cost-reimbursement basis. Examples of Internal Service Funds are the County's Strategic Business Technology Department (SBT), Central Services, Fleet Services and a variety of County self-insurance funds such as Workers' Compensation. The 2010-2011 Recommended Final Budget for all of the Internal Service Funds is \$83,553,245, an increase of \$925,000, from the 2010-2011 Adopted Proposed Budget. The recommended increase is in the Public Works – Morgan Shop Budget and will be used to purchase six heavy duty alternative fuel vehicles, which will be funded by revenue from the Congestion Mitigation and Air Quality Improvement Program (CMAQ).

**Summary of Budget Changes
By Fund
FY 2009-2010 Adopted Final Budget vs. FY 2010-2011 Adopted Final Budget**



BUDGET OVERVIEW

Summary of Adopted Proposed Budget

The Fiscal Year 2010-2011 Adopted Proposed Budget totaled \$912,390,959 and was balanced with department and discretionary revenue and the use of one-time fund balance/retained earnings including the use of an estimated \$5.2 million in General Fund fund balance from Fiscal Year 2009-2010 and \$8 million from Other Designations. The County's 30-month strategy, which began in Mid-Year 2009-2010, continued to be implemented in Fiscal Year 2010-2011. This strategy included a 9% or \$9.3 million reduction in the General Fund revenue allocation to all departments receiving a General Fund contribution and no additional department funding for costs beyond a department's control, such as negotiated salary increases, increased health insurance costs, and retirement increases for the 2010-2011 Fiscal Year. General Fund departments were also given the opportunity to carry over 75% of the departments' 2009-2010 unused net county cost to cover 2010-2011 and 2011-2012 expenses.

As part of the Proposed Budget process departments identified critical unmet needs and budget adjustments. In recognition of the fiscal uncertainty facing the County, departments submitted significantly fewer requests than in previous years. Below is the summary of the 2010-2011 Adopted Proposed Budget by Board Priority:

Summary of the Adopted Proposed Budget by Board Priority							
Appropriations				Recommended Resources			
Department	Proposed Submitted Budget	Adopted Unmet Needs	Adopted Proposed Budget	Department Revenue	Departmental Fund Balance/Retained Earnings	Net County Cost	Total Adopted Resources
A Safe Community	\$ 145,035,601	\$ -	\$ 145,035,601	\$ 42,303,861	\$ 548,829	\$102,182,911	\$145,035,601
A Healthy Community	447,225,785	1,614,799	448,840,584	443,798,336	4,774,841	267,407	448,840,584
A Strong Local Economy	26,364,631	-	26,364,631	25,364,631	1,000,000	-	26,364,631
A Strong Agricultural Economy/Heritage	4,889,014	-	4,889,014	3,251,851	64,839	1,572,324	4,889,014
A Well Planned Infrastructure System	114,246,747	-	114,246,747	101,320,841	9,663,685	3,262,221	114,246,747
Efficient Delivery of Public Services	172,664,382	350,000	173,014,382	112,460,164	8,242,040	52,312,178	173,014,382
Total	\$ 910,426,160	\$ 1,964,799	\$ 912,390,959	\$ 728,499,684	\$ 24,294,234	\$ 159,597,041	\$ 912,390,959

Summary of Final Budget Recommendations

The 2010-2011 Adopted Final Budget continues the conservative approach of the Adopted Proposed Budget and reflects limited adjustments to departmental budgets for staffing and program changes.

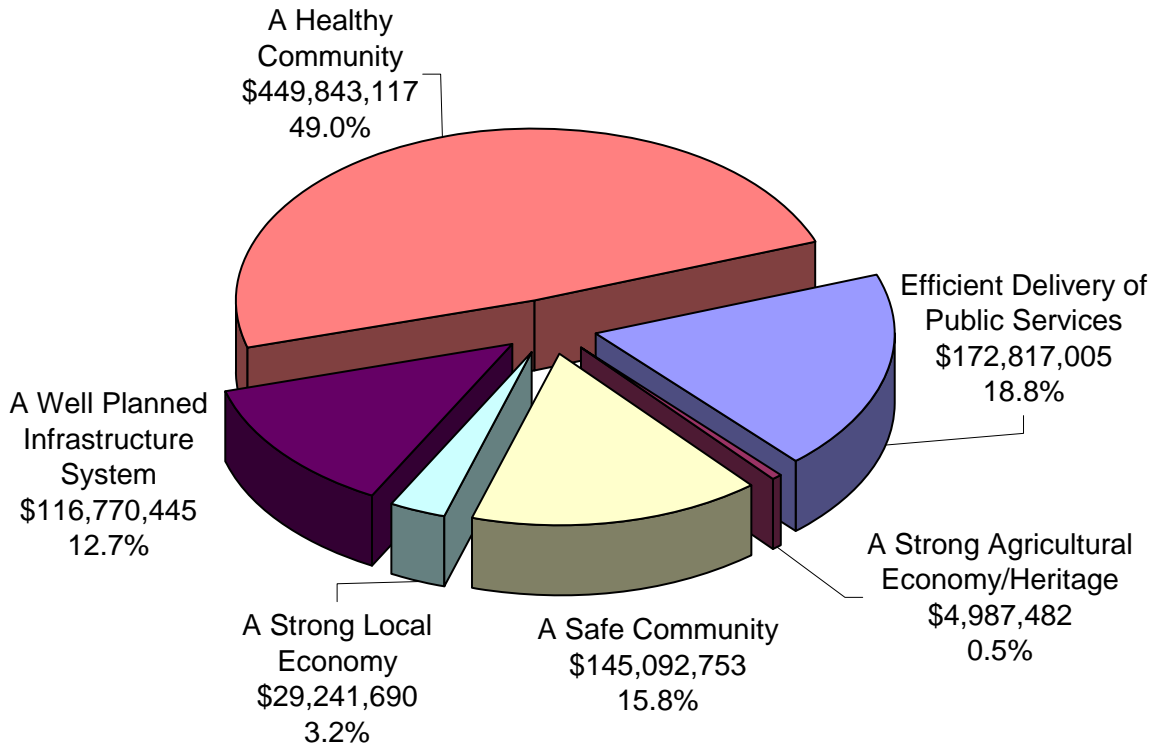
The total Adopted Final Budget for Fiscal Year 2010-2011 is \$918,752,492, which is a .7% increase over the 2010-2011 Adopted Proposed Budget of \$912,390,959. The 2010-2011 Adopted Final Budget reflects a decrease of 4% from the 2009-2010 Adopted Final Budget of \$958,046,525.

Overall in the Adopted Final Budget, it is recommended to use \$7.6 million in Assigned General Fund fund balance from Fiscal Year 2009-2010 and \$8 million in one-time funds from Committed Fund Balance. In recognition of the fiscal uncertainty facing the County, Department Heads limited requests for additional funding in the Adopted Final Budget. The Adopted Final Budget for all funds in Fiscal Year 2010-2011 will increase by \$6,361,533 to a total of \$918,752,492. Below is the summary of the 2010-2011 Adopted Final Budget by Board Priority:

Summary of the Adopted Final Budget by Board Priority							
Department	Appropriations			Recommended Resources			
	Adopted Proposed Budget	Adopted Adjustments	Adopted Final Budget	Department Revenue	Departmental Fund Balance/ Retained Earnings	Net County Cost	Total Adopted Resources
A Safe Community	\$ 145,035,601	\$ 57,152	\$ 145,092,753	\$ 42,370,394	\$ 548,829	\$102,173,530	\$ 145,092,753
A Healthy Community	448,840,584	1,002,533	449,843,117	444,590,196	4,985,514	267,407	449,843,117
A Strong Local Economy	26,364,631	2,877,059	29,241,690	28,241,690	1,000,000	-	29,241,690
A Strong Agricultural Economy/ Heritage	4,889,014	98,468	4,987,482	3,251,851	64,839	1,670,792	4,987,482
A Well Planned Infrastructure System	114,246,747	2,523,698	116,770,445	103,711,126	9,734,271	3,325,048	116,770,445
Efficient Delivery of Public Services	173,014,382	(197,377)	172,817,005	112,460,164	8,242,040	52,114,801	172,817,005
Total	\$ 912,390,959	\$ 6,361,533	\$ 918,752,492	\$ 734,625,421	\$ 24,575,493	\$ 159,551,578	\$ 918,752,492

A breakdown of the Adopted Final Budget by Board Priority area is illustrated by the following chart:

Fiscal Year 2010-2011 Adopted Final Budget Expenditures by Board Priority



FUNDING SOURCES

Department Revenue – Adopted Proposed Budget

The Fiscal Year 2010-2011 Adopted Proposed Budget department revenue (excluding discretionary revenue) totaled \$728,499,684. It is important to note that department revenue for budgets that are not part of the General Fund includes the County General Fund Match contribution as department revenue. This level of estimated revenue represented an overall 4.9% decrease from the Fiscal Year 2009-2010 Adopted Final Budget.

Several priority areas had a decrease in department revenue. A Strong Local Economy priority had the most significant decrease, 22.8% primarily as a result of a decrease in revenue of \$7.5 million in Alliance Worknet due to the reduction of American Recovery and Reinvestment Act (ARRA) stimulus funding for employment and training services. Approximately \$1 million in ARRA funding is recommended to be added to the Alliance Worknet budget as part of the Recommended Final Budget.

A Well Planned Infrastructure System saw a decrease in revenue of 9.5% primarily as a result of the exhaustion of Planning Special Grants' Neighborhood Stabilization Program Federal funding provided in 2009-2010.

A Safe Community priority area had a 6% decrease in revenue primarily as a result of the elimination of the County's Animal Services Department and the establishment of the newly formed Joint Powers Agreement for the Stanislaus Animal Services Agency and the subsequent move of its budget into the Efficient Delivery of Public Services priority.

A Healthy Community programs had a decrease in revenue of 3.9%, primarily as a result of the transition in the Health Services Agency's family medicine residency program to a non-profit organization, Valley Consortium for Medical Education, and subsequent reduction in staffing and budget.

Increases in revenue did occur in two priority areas. The largest increase of 13.1% occurred in A Strong Agricultural Economy/Heritage priority, primarily as a result of increased revenue from Unclaimed Gas Tax and Pesticide Mill Tax in the Agricultural Commissioner's Department.

Efficient Delivery of Public Services' revenue increased by .8% overall, primarily as a result of Chief Executive Office – Risk Management Division General Liability Self-Insurance fund increase in estimated insurance reimbursements.

Department Revenue – Recommended Final Budget

The Recommended Final Budget recommends a \$6,125,737 increase in departmental revenue or a .84% increase over the Adopted Proposed Budget.

A Strong Local Economy priority programs will increase 11.3% as a result of a funding increase in Alliance Worknet beyond estimates developed at the time of the Adopted Proposed Budget. The additional funding is from the American Recovery and Reinvestment Act (ARRA), State Energy Sector Partnership, Bridges to Success and National Emergency, for employment and training services for eligible youth and adults, dislocated workers and seniors.

Revenue in A Well-Planned Infrastructure System priority will increase 2.4% as the result of increases in funds in the Morgan Shop Division of Public Works from the Congestion Mitigation and Air Quality Improvement Program (CMAQ) for alternative fuel vehicles, and increases in Planning Special Grants from the Community Development Block Grant, Neighborhood Stabilization Program and California Housing and Community Development program funding.

Department revenue for A Healthy Community priority area will increase overall by .2% as the result of State funding for the Multipurpose Senior Services Program (MSSP) and the Health Insurance Counseling and Advocacy Program (HICAP) in the Area Agency on Aging budget.

Department revenue for A Safe Community priority area will increase by .2% as a result of one-time State funding for an investigator and expert witness for the Public Defender, increases in the Probation Department from grant funding for a community needs assessment, and the use of previously approved Public Facilities Fees for the Chief Executive Office – Office of Emergency Services/Fire Warden to complete the Voice-over Internet Protocols (VoIP) communications project.

Discretionary Revenue and Year-End Fund Balance

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. The majority of discretionary revenue supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related services such as the Chief Executive Office, Assessor and the Agriculture Commissioner Department. Health and Human Services departments use discretionary revenue to support maintenance of effort requirements for leveraging additional revenue for Federal and State supported programs.

Discretionary revenue, estimated at \$146,408,000 in the 2010-2011 Adopted Proposed Budget, is now estimated at \$143,908,000 for the Recommended Final Budget. Several sources of revenue have been reduced to account for this \$2.5 million reduction. The Adopted Proposed Budget included estimates for

property taxes and property tax in lieu of vehicle license fees (VLF) based on a 3% decrease in assessed property values compared to the values on the roll at the beginning of Fiscal Year 2009-2010. Since that time it has been determined that values decreased overall by 4.67%, resulting in a decrease in discretionary revenue of approximately \$1.7 million. Penalties on delinquent taxes are estimated to decrease by \$925,000 as a result of an increase in prompt payment of taxes. Estimates on interest earnings have been reduced by \$230,000 in accordance with current economic indicators. Finally, the Fiscal Year 2009-2010 interest earnings posted to the Tobacco Endowment funds were under the projections stated in the Adopted Proposed Budget.

It is now recommended that changes be made to discretionary revenue as outlined in the following chart. Ongoing analysis will be conducted throughout the upcoming months and if necessary adjustments will be recommended during the 2010-2011 Mid-Year Financial Report.

Discretionary Revenue Description	Adopted Proposed Budget 2010-2011	Recommended Final Budget 2010-2011	Difference
Property Taxes	\$ 40,508,000	\$ 40,090,000	\$ (418,000)
Property Tax In-lieu of VLF	46,562,000	45,292,000	(1,270,000)
Sales & Use Tax (Including In-lieu)	14,762,000	14,762,000	-
Public Safety Sales Tax (Prop 172)	28,000,000	28,800,000	800,000
Penalties on Delinquent Taxes	7,350,000	6,425,000	(925,000)
Interest Earnings	2,430,000	2,200,000	(230,000)
Miscellaneous Revenue Categories	6,796,000	6,339,000	(457,000)
Total	\$ 146,408,000	\$ 143,908,000	\$ (2,500,000)

The General Fund beginning fund balance for 2010-2011 of \$19.7 million exceeds the \$5.2 million projected to be used in the Adopted Proposed Budget. The strong balance is the result of adjustments to the designated and reserved fund balance including the 75% carry forward savings achieved by departments, rather than a positive position of revenue over expenditures in Fiscal Year 2009-2010. Additional assignments and the Teeter Plan are requested in this Recommended Final Budget resulting in the availability of approximately \$7.6 million of unassigned fund balance for budget balancing purposes.

Revenue Trends

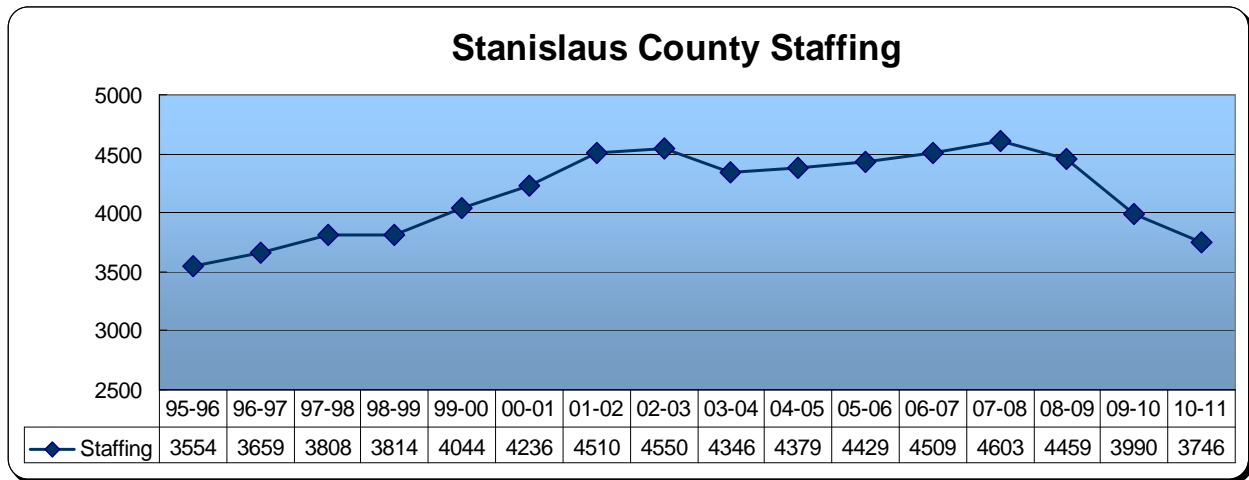
Trending of potential revenue growth for future years evaluates funding for ongoing programs and the ability to support staff positions and related operational costs. This is typically a general review although the County's long range model is used to track historical revenue trends. Discretionary revenue projections have been made through Fiscal Year 2013-2014. They are reflected as follows:

ITEM	2010-2011 Recommended Final Budget Total	2011-2012 Projected Total	Percent Change	2012-2013 Projected Total	Percent Change	2013-2014 Projected Total	Percent Change
Discretionary Revenue	\$ 143,908,000	\$ 143,908,000	0.00%	\$ 146,786,160	2.00%	\$ 149,721,883	2.00%

Departments, including the Community Services Agency, that receive other governmental funds watch the Federal budget status closely, since it can impact County level funding usually one year out. In Social Services programs for example, the political climate and program policy changes can vary significantly making multi-year estimates a challenge.

STAFFING LEVELS

This Final Budget recommends two additional reductions-in-force, unfunding nine (9) vacant positions, and deleting two (2) vacant positions, primarily as a result of reductions in funding. Also recommended is the deletion of nine (9) vacant positions as part of the Retirement Incentive Program. Thirty-three (33) previously vacant unfunded positions are also recommended for deletion. These vacant unfunded positions have already been removed from the position allocation count. The Final Budget further recommends adding one new position, restoring funding to two (2) unfunded positions, reclassifying downward of three positions and conducting a classification study of one position. It is important to note that the number of full-time allocated positions continue to decrease. In the last three years, the full-time allocated positions in the County have decreased from 4,603 in the 2007-2008 Adopted Final Budget, to 3,746 in the Final Budget for Fiscal Year 2010-2011.



CONCLUSIONS AND ONGOING CHALLENGES

Significant Challenges

Stanislaus County developed a 30-month budget strategy beginning Mid-Year 2009-2010 to provide time for the County Government organization to restructure to allow for the alignment of revenue and expenditures given the significant reductions in revenue available to the County. It is clear that the challenges to the County will continue well beyond the initial 30-month period.

The County continues to identify solutions and strategies that will allow the County to maintain a balanced budget while preserving the programs most critical to the community. This will undoubtedly include instituting strategic budgeting targets for Budget Year 2011-2012. The Chief Executive Office Senior Leadership Team has commenced discussions with Department Heads to explore the development of a General Fund Targeted Reduction Strategy based on core assumptions. These include no retirement mitigation, increased workers' compensation charges, a 5% salary deduction, relatively flat discretionary revenue projections and limited one-time funding.

State Budget Impacts

Again this year, the State of California budget continues to be in a stalemate. Senate and Assembly Democrats have rejected the Governor's May revision, formulated independent plans on the Senate and Assembly sides, and then have come together with a unified party proposal. The major elements of the current proposal consist of an increase in personal income taxes, an increase in the Vehicle License Fee and a decrease in a State sales tax. Democratic party leaders say their proposal would result in a net savings for taxpayers as a result of Federal income tax deductions. The nonpartisan Legislative Analyst's Office (LAO) says the proposal will be an increase.

The Governor has stated "no new taxes" and that he won't sign a budget without pension reform. Democratic party leaders say the Governor should deal with pension reform through negotiations with unions. Republican leaders continue to offer major program cuts with "no new taxes" - contrary to Democratic leadership.

Current budget proposals appear to be short by \$4 to \$5 billion and the 2011-2012 State Budget is expected to be just as bad if not worse.

In-Home Supportive Services

Significant exposures exist in the In-Home Supportive Services (IHSS) program. The IHSS program continues to grow in size and cost, while available dollars to fund the program are shrinking. The County does not have the discretion to discontinue the program, nor can the County reduce services to eligible customers per program regulations. The County's Adopted Proposed Budget does not fully fund the IHSS individual provider wages for 2010-2011, for a County exposure of up to \$1.3 million. The existing labor agreement for the IHSS individual providers will expire on September 30, 2010, and the County is currently working with the labor union to resolve this funding crisis. Further, the enhanced American Recovery and Reinvestment Act (ARRA) Federal Medicaid Assistance Percentage (FMAP) funding will end effective June 30, 2011, resulting in an additional \$2 million exposure in this program. The County will continue to monitor Federal/State Budget activity and report back to the Board with any specific changes to program services and/or funding.

Indigent Healthcare Program

At the current level of funding, the Health Services Agency will be challenged to maintain its current level of services to qualified Medically Indigent Adults (MIA) and meet the County's mandated Welfare and Institutions (W&I) Code, Section 17000 requirements. MIA services are mandated regardless of funding levels. Although the Adopted Proposed Budget for Fiscal Year 2010-2011 is balanced, the program is anticipating a shortfall of up to \$2.3 million as a result of increased utilization and changes pertaining to patient liability. In a continued effort to operate as efficiently as possible, the Health Services Agency is performing a Cost of Living Study to assess the appropriate level of patient financial responsibility for medical services provided under the MIA program. In addition, the Department will continue to seek cost-saving ideas and further reductions to total expenditures while continuing to meet the medical needs of the program beneficiaries. Staff will return to the Board of Supervisors with additional recommendations for this program prior to the Mid-Year Financial Report.

Other Program Challenges

- ◆ Increased demands continuing in social services programs, one in three on some form of public aid. Additional State and Federal allocations remain unused and cannot be accessed without additional County match funding.
- ◆ Redevelopment Agencies continue to monitor State proposals to ensure that current and future funding levels are preserved.
- ◆ Municipalities continue to monitor State proposals to ensure that Local Transportation Funds remain intact.

Retirement

One of the County's most significant exposures is the employee pension program, administered by the Stanislaus County Employees Retirement Association (StanCERA). The program, which boasted a 100% funded ratio as late as 2002, has been rocked by the financial markets and changes in actuarial assumptions and now reflects a 71% funded ratio. This has created a significant unfunded liability for the participating agencies, the largest of which is Stanislaus County. The initial 2011-2012 budget

projections reflect an estimated increase of \$14.6 million in retirement costs to the County's General Fund.

The County is beginning to implement a new tier of retirement benefits for unrepresented employees hired after January 2011. Any savings from the implementation of a new tier will be realized in future years.

Health Insurance

The County is currently in negotiations with all labor organizations to establish a new agreement for health insurance benefits to be effective January 1, 2011. Negotiations have focused on developing solutions to address ongoing cost increases in health insurance programs.

Unemployment

On July 22, 2010, President Obama signed Federal legislation authorizing further access to Federal unemployment extension benefits. Staff at the California Employment Development Department (EDD) responded quickly, working over the last few weekends to catch up on retroactive extension benefits owed to many of these customers. Federal unemployment claims have been filed and claim forms sent out to all potentially eligible clients.

The new legislation has allowed EDD to resume automatically filing the next level of extension claim for eligible unemployed workers once they run out of their regular State unemployment benefits or one of the four tiers of Federal extension benefits. November 30, 2010 is now the new deadline for starting any next tier of Federal extension benefits available. But the new legislation did not provide any additional benefits to the current maximum of up to 99 weeks of unemployment benefits. EDD will be closely monitoring any developments on a new bill introduced in Congress that could add an additional tier of extension benefits to the maximum of 99 weeks.

The impact locally will be significant as a result of the extension of unemployment benefits and the costs incurred.

NEXT STEPS

The Stanislaus County Board of Supervisors will conduct the Recommended Final Budget hearing on September 14, 2010 at 9:05 a.m., and 9:00 a.m. on September 15th and 16th if necessary. After that, the Adopted Final Budget Addendum will be incorporated into a full budget document to be the Adopted Final Budget for Fiscal Year 2010-2011. Given the uncertainty of the State's budget crisis and instability of the economy, it is likely that additional changes will be needed later into the current fiscal year. This will be addressed as appropriate through the quarterly financial reporting on the budget or through separate agenda items to the Board, as needed.

The County's budget can be found on the County's web <http://www.stancounty.com/budget>.



Financial Policies and Schedules

- Budget Process and Financial Policies
- Long Range Financial Planning
- Consolidated Financial Overview
- Net County Cost Schedule
- Three Year Budget Summary
- Fund Balance Report
- Discretionary Revenue
- General Fund Classification of Fund Balance
- Other Major Revenue Sources
- Facilities with Debt Obligation
- Capital Improvement Plan
- What is a Schedule 9?

BUDGET PROCESS AND FINANCIAL POLICIES

To ensure the long-term economic stability of the organization, the County of Stanislaus has developed a series of financial and budgetary policies. Using both operational guidelines and qualitative standards, these policies strive to maintain a stable and positive financial position for the foreseeable future. Moreover they provide guidelines to Management in planning and directing the County's day to day financial affairs, and in developing recommendations to the Chief Executive Officer and the Board of Supervisors.

BASIS OF BUDGETING

The annual budget is prepared, reviewed and approved in accordance with the provisions of Sections 29000 and 29144, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act. The County prepares a budget for each fiscal year on or before October 2. Budgeted expenditures are enacted into law through the passage of an Appropriation Resolution. This Resolution mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

The Budget and the Annual Financial Report are prepared using generally accepted accounting principles. The accounts of the County are organized on the basis of fund and organizational groups, each of which is considered a separate accounting entity. Governmental type funds like the General Fund, Special Revenue Funds, Capital Projects, and Debt Service use modified accrual basis, while Proprietary Funds use the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when both measurable and available. Measurable means the amount of the transaction is known; available means the revenue will be collected in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the related liability is incurred, except for (1) principal of and interest on general long-term debt which are recognized when due; and (2) employee annual leave and claims and judgments for litigation and self-insurance which are recorded in the period due and payable.

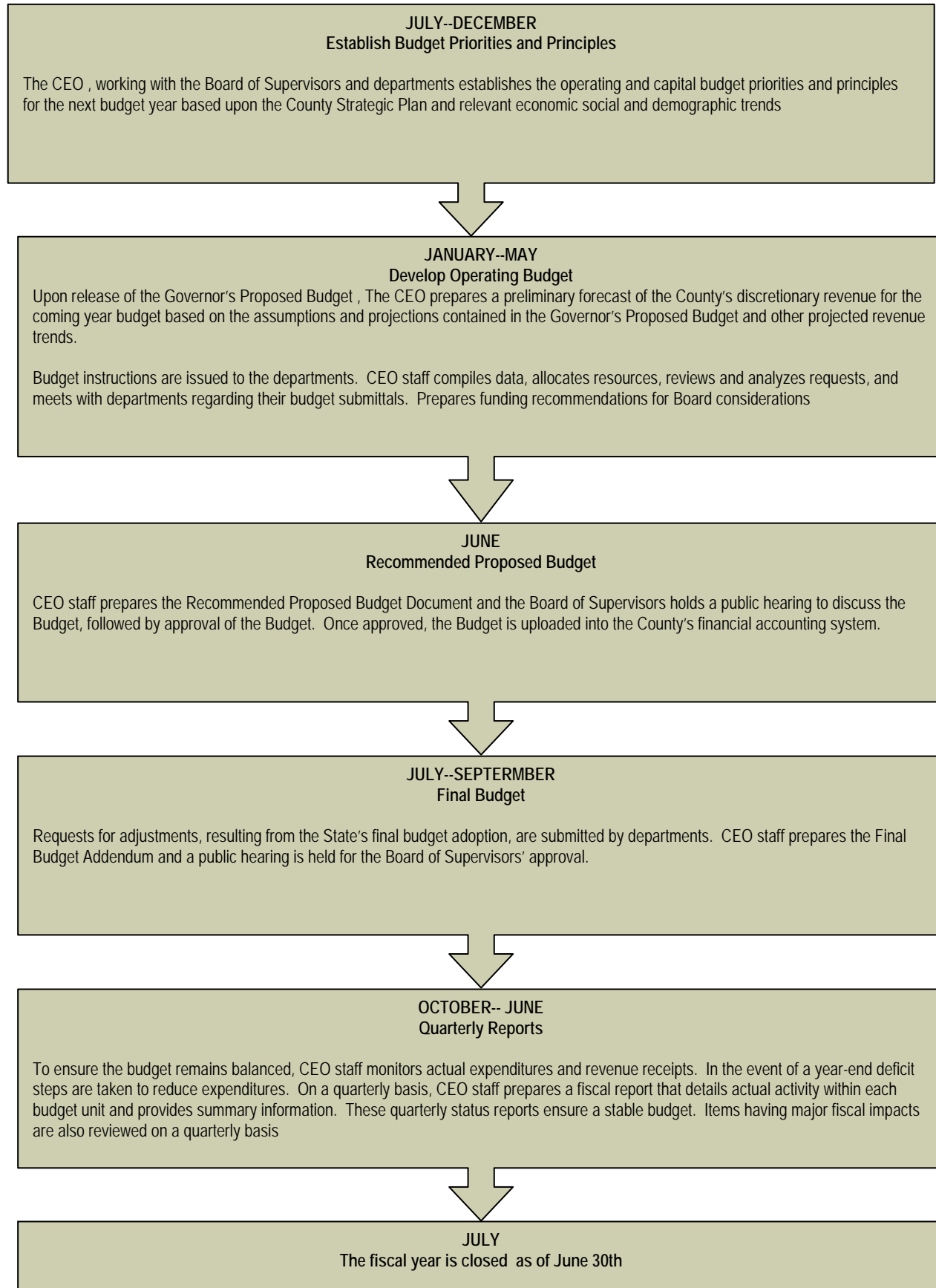
Full accrual is essentially the same manner as commercial accounting. Recognition occurs at the time of the transaction – revenue when earned and expenses when incurred.

COUNTY BUDGET PROCESS

The budget for Stanislaus County is an operational plan, a fiscal plan and a staffing plan for the provision of services to the residents of Stanislaus County. The budget process encompasses the manner in which resources are assigned to goals, objectives and community priorities set by the Board of Supervisors. In order for government to remain in business, the law requires that an adopted budget be in place by the beginning of each fiscal year – July 1st through June 30th.

The chart on the following page shows a typical budget cycle:

COUNTY BUDGET PROCESS



BUDGET AMENDMENT PROCESS

Government Code Sections 29125 through 29130 authorizes amendments to the adopted budget through the budget revision process. Revisions enable departments to move or adjust budgeted appropriations or adjust estimated revenues.

The County's Board of Supervisors also dictates policies regarding budget revisions. Budget revisions requiring Board of Supervisors approval may be approved throughout the year in accordance with the following procedures:

- ◆ By 4/5 vote – all transfers from the budget unit "Appropriations for Contingencies" General Fund (0100), Org #16071;
- ◆ By 4/5 vote – all appropriation of unbudgeted revenues from any source and use of fund balance/retained earnings; and
- ◆ The Board must approve addition or deletion of any appropriation for Fixed Assets if over \$10,000.

Revisions that may be approved by the Chief Executive Office are appropriations and estimated revenue transfers within or between categories within a budget unit, excluding "Fixed Assets" over \$10,000.

ENCUMBRANCES

The County budget is prepared on the modified accrual basis of accounting except encumbrances that are outstanding at year-end are considered expenditures. Encumbrances outstanding at year-end are reported as assignments of fund balances since the commitments will be honored through subsequent years' continuing appropriations. Encumbrances do not constitute expenditures or liabilities for GAAP reporting purposes.

INVESTMENT AND CASH MANAGEMENT

Responsibility—Investments and cash management are the responsibility of the County Treasurer.

Investment Objective—The County's primary investment objective of short term operating funds is to maintain the principal of such funds (safety) in investment vehicles which are easily converted to cash (liquidity) while obtaining a competitive market rate of return (yield) for the risk taken at the time of investing.

Safety of principal is of paramount importance. Investments will only be made in securities which have a very high probability of maintaining the principal invested. Only highly rated or strongly collateralized investments will be made. Diversification by type of investment, issuer and maturity to minimize the risk of loss of principal due to credit deterioration or interest rate volatility will be made. Sales of securities before maturity may be made if at a gain, to avoid an anticipated default of payment by the issuer of interest or principal or if such sale will allow investment in a higher yielding vehicle and any loss upon sale can be more than compensated by additional interest earnings within a six month period. Sales of securities also may be made for efficiency if due to the growth in the size of the portfolio any investment is less than one fourth of one percent of the total portfolio.

To achieve appropriate liquidity needs the Pool's investments must be in maturity ranges which meet normal, anticipated disbursement requirements of all depositors as can be determined by historical disbursement patterns as well as communicated forecasts by depositors. Unanticipated cash disbursement needs require that investments be easily convertible to cash by maintaining shorter maturity in highly traded securities.

To achieve a competitive market rate of return or yield, individual investment decisions must be made on a competitive basis. Due to the primary need of maintaining the purchasing power and cash availability of depositors' funds, the portfolio's yield will normally be lower than that of higher-risk, longer maturity investment pools. An earnings rate goal for the fund will generally achieve a yield, which is 100 basis points higher than inflation.

Authorized Investments—Pursuant to Government Code Section 53601, investments will only be made in authorized securities with a maturity date of five (5) years or less from the transaction settlement date. All investments (except in mutual funds) must be in securities which have a positive return if held to maturity.

In addition to the restrictions and guidelines cited in Government Code, the County Board of Supervisors annually adopts an "Investment Policy" for the Stanislaus County Treasury Pool. The Policy is prepared by the County Treasurer and approved by the Stanislaus County Treasury Pool Oversight Committee. The Policy adds further specificity to investments permitted and reducing concentration within most permitted investment types.

CAPITAL ASSETS

Capital assets (including infrastructure) are recorded at historical cost or estimated historical cost if actual historical cost is not available. Contributed fixed assets are valued at their estimated fair market value on the date contributed. Capital assets include public domain assets (infrastructure) consisting of improvements to roads, bridges, lighting systems, drainage systems, and flood control. The County defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of one year.

Capital assets used in operations are depreciated or amortized (assets under capital leases) using the straight-line method over the lesser of the capital lease period or their estimated useful lives.

Governmental Accounting Standards Board has issued statement #51, Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks and computer software need to be classified as capital assets. Additionally, internally generated intangible assets i.e., computer software are subject to capitalization. This provision should be retroactively applied to intangible assets acquired in fiscal years ending after June 30, 1980.

REVENUE POLICIES

The County will try to maintain a diversified and stable revenue system as protection from short-run fluctuations.

The County will attempt to maintain a diversified and stable economic base by supporting policies that promote economic development, tourism, agriculture, and commercial and industrial employment.

The County will estimate annual revenues on an objective and reasonable basis and will develop a method to project revenues on a multi-year basis.

The County will establish and regularly review all user charges and set fees at a level related to the cost of providing the service or establish new fees where necessary.

The County's Enterprise Funds and Internal Service Funds will attempt to maintain revenue which will support the full direct and indirect costs of the fund, including costs of operation and maintenance, depreciation and debt service.

EXPENDITURE POLICIES

The County will maintain a level of expenditures that will provide for the health, safety and welfare of the residents of the community.

The County will set fees and user charges at a level that fully supports the total direct and indirect costs of operations, capital improvements, and debt service requirements not covered by reserves.

FUND BALANCE POLICY

Fund Balances

- ◆ To maintain the County's credit rating and meet seasonal cash flow shortfalls, economic downturns or a local disaster, the budget shall provide for an anticipated fund balance for general government and enterprise fund types;
- ◆ Fund balance will be maintained to provide the County with sufficient working capital and a comfortable margin of safety to address emergencies and unexpected declines in revenue without borrowing;
- ◆ The upper goal for the unreserved/undesignated General Fund balance is 15%, but not less than 5%, of the average final budgeted General Fund appropriations for the preceding three fiscal years. Effective July 1, 2010, this category will be identified as Unassigned Fund Balance;
- ◆ Funds in excess of the upper goal may be considered to supplement "pay as you go" capital outlay expenditures or prepay existing debt; and
- ◆ The Board of Supervisors has been consistent in maintaining a designation for debt service that is equal to one year of debt service payments. This has assisted in maintaining the County's credit rating. Effective July 1, 2010, this category will be included in the Assigned Fund Balance.

General Fund—Classification of Fund Balance

Currently the fund balance in the General Fund is divided into three basic classifications for accounting and tracking purposes: designations, reserves and unreserved/undesignated. Unreserved/undesignated fund balance is the official title for what is typically described as "fund balance" in our budget reports and discussions and is available for those uses the Board of Supervisors deems necessary. Reserves are legally restricted funds established for a future specific use and are not available for general appropriation. Designations have been set-aside by the Board of Supervisors for a specific purpose.

Government Accounting Standards Board (GASB) has issued statement #54, Fund Balance Reporting and Governmental Fund Type Definitions. This Statement is effective for financial statements with periods beginning after June 15, 2010. The objective of this Statement is to improve the usefulness, including the understandability, of governmental fund balance information. The Statement provides more clearly defined categories to make the nature and extent of the constraints placed on a government's fund balance more transparent. The Statement impacts governmental fund types.

The fund balance will be reported in five new categories: Nonspendable Fund Balance, Restricted Fund Balance, Committed Fund Balance, Assigned Fund Balance and Unassigned Fund Balance.

Nonspendable Fund Balance—Amounts cannot be spent because they are a) not in spendable form or b) legally or contractually required to be maintained intact.

Restricted Fund Balance—Amounts are restricted by external parties i.e. creditors, grantors, contributors or laws/regulations of other governments or restricted by law through constitutional provisions or enabling legislation.

Committed Fund Balance—Amounts that can only be used for specific purpose pursuant to constraints imposed by formal action of the government's highest level of decision making authority. The formal action must occur prior to the end of the reporting period. The amount, which will be subject to the constraint, may be determined in the subsequent period.

Assigned Fund Balance—Amounts constrained by the government's intent to be used for specific purposes that are neither restricted nor committed. The intent can be expressed by a) the governing body itself or b) a body or official to which the governing body has delegated the authority i.e. budget/finance committee. Monies set aside for debt service, carryover appropriations, teeter plan, retirement obligation, contingencies and tobacco settlement are some of the examples to be included in the Assigned category.

Assigned fund balance can be used to eliminate the projected budgetary deficit in the subsequent year's budget.

Unassigned Fund Balance—A residual classification for the General Fund. The total fund balance less Restricted, Committed or Assigned equals Unassigned fund balance. General Fund is the only fund that should report a positive Unassigned fund balance amount. A negative fund balance is possible in other governmental funds.

LONG RANGE FINANCIAL PLANNING

The County of Stanislaus integrates long-term budgeting with the annual budget process and maintains a Long Range Model to forecast annual expenditures and revenues for the General Fund over a four-year period. The model is intended to serve as a tool providing the County with the insight required to address future and/or anticipated issues that may impact the County's financial condition. The model is updated prior to preparation of the Proposed Budget and once again after the Board has adopted the Final Budget. The model is utilized throughout the annual budgeting process to project future impacts of funding for ongoing expenditures, new facilities, anticipated future issues, programs and during labor negotiations to manage future labor costs within available resources. The objective of the financial modeling process is to provide clear and concise long term financial projection to assist the Chief Executive Officer and the Board of Supervisors with identifying and responding to future financial issues and opportunities.

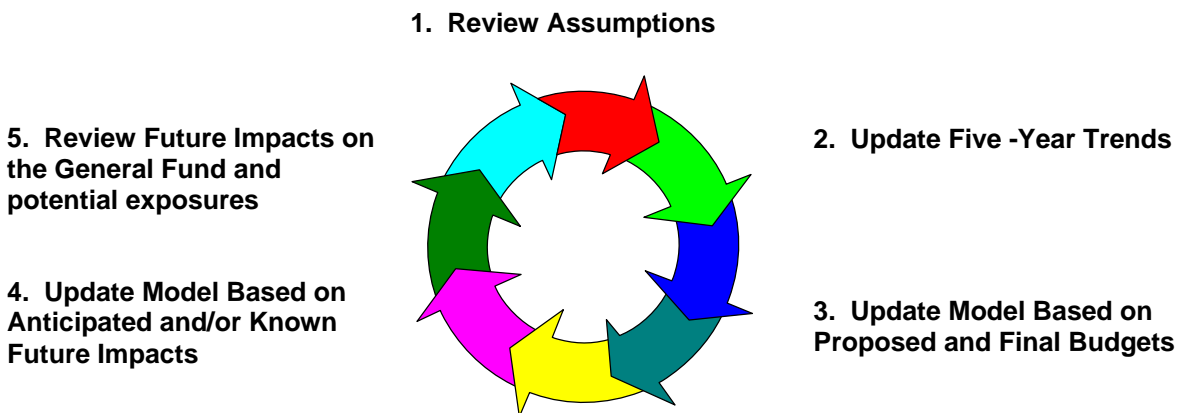
LONG RANGE MODEL EXPENDITURES

Expenditures are tracked and forecasted in several categories, and consolidated for summary presentation. Each category consists of a detailed analysis of future growth based on identified future cost exposures and a five-year trend analysis. A salary projection system is utilized to project future labor costs based on existing labor agreements and future assumptions. Each expenditure category is updated upon adoption of the Final Budget to distinguish between funding for one-time expenditures and ongoing expenditures approved by the Board of Supervisors.

LONG RANGE MODEL REVENUES

Revenues are tracked and forecasted in three categories: Discretionary Revenue, Departmental Revenue and One-time Funding. The analysis of individual revenue categories includes a review of the economic variables impacting revenues and a five-year trend analysis. A separate Discretionary Revenue Model is maintained for tracking major revenue sources and provides future year projections based on historical trends and economic assumptions.

LONG RANGE MODEL PROCESS



LONG RANGE MODEL

Following are the County's Long Range Projections as of September 2010:

STANISLAUS COUNTY GENERAL FUND LONG RANGE SUMMARY 2010-2011 ADOPTED FINAL BUDGET

ITEM	2010-2011 Adopted Final Budget Total	2011-2012 Projected Budget Total	2012-2013 Projected Budget Total	2013-2014 Projected Budget Total
Funding Assumptions:				
Discretionary Revenue	\$ 143,908,000	\$ 144,103,000	\$ 144,103,000	\$ 144,103,000
Departmental Revenue	77,459,888	77,459,888	77,459,888	77,459,888
Required Fund Balance	14,354,454	-	-	-
Committed Fund Balance	8,000,000	8,000,000	-	-
Assigned Fund Balance - Retirement	-	-	2,000,000	-
Assigned Fund Balance - Teeter Plan	(6,710,876)	6,270,000	6,200,000	5,930,000
Total Funding:	\$ 237,011,466	\$ 235,832,888	\$ 229,762,888	\$ 227,492,888
Expenditure Assumptions:				
Base Budget	\$ 223,424,016	\$ 223,266,333	\$ 238,391,222	\$ 238,666,710
Debt Service	10,387,450	10,932,938	9,571,327	9,025,839
Retirement and Workers' Compensation Increase	3,200,000	15,763,278	4,000,000	4,000,000
Total Expenditures:	\$ 237,011,466	\$ 249,962,549	\$ 251,962,549	\$ 251,692,549
Total (deficit in brackets)	\$ -	\$ (14,129,661)	\$ (22,199,661)	\$ (24,199,661)

A deficit indicates that additional fund balance or one-time revenue will be needed to balance the budget.

STANISLAUS COUNTY CONSOLIDATED FINANCIAL OVERVIEW 2010-2011 ADOPTED FINAL BUDGET

Revenue Categories	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds	2010-2011 Adopted Final Budget Total
Charges for Service	\$ 38,727,738	\$ 53,969,917	\$ 33,000	\$ 48,865,851	\$ 70,612,362	\$ 212,208,868
Fines, Forfeitures, Penalties	10,443,500	1,060,551	1,575,000	-	-	13,079,051
Intergovernmental Revenue	58,331,609	396,825,870	45,000	671,258	2,914,730	458,788,467
Licenses, Permits, Franchises	1,654,200	1,306,103	-	-	-	2,960,303
Miscellaneous Revenue	835,290	2,963,624	50,000	2,071,130	3,192,900	9,112,944
Other Financing Sources	5,472,035	42,891,552	1,680,000	8,739,384	25,000	58,807,971
Revenue from Use of Assets	4,105,516	1,048,681	525,000	1,191,011	625,000	7,495,208
Taxes	101,798,000	7,185,193	4,050,000	3,047,416	-	116,080,609
Total Revenue	\$ 221,367,888	\$ 507,251,491	\$ 7,958,000	\$ 64,586,050	\$ 77,369,992	\$ 878,533,421

Appropriation Categories

Salaries and Benefits	\$ 128,680,943	\$ 180,204,344	\$ 232,995	\$ 20,864,447	\$ 5,424,921	\$ 335,407,650
Services and Supplies	33,071,335	124,806,421	1,609,043	34,722,055	71,203,882	265,412,736
Other Charges	19,531,266	211,116,528	2,158,775	14,676,777	2,441,472	249,924,818
Fixed Assets	782,200	1,390,854	-	3,081,166	3,045,500	8,299,720
Other Financing Uses	49,027,493	187,750	2,197,780	675,000	1,423,840	53,511,863
Intrafund	(240,567)	(136,154)	-	-	13,630	(363,091)
Contingencies	6,158,796	400,000	-	-	-	6,558,796
Total Expenditures	\$ 237,011,466	\$ 517,969,743	\$ 6,198,593	\$ 74,019,445	\$ 83,553,245	\$ 918,752,492
Net Increase (Decrease) in Fund Balance/Retained Earnings	\$ (15,643,578)	\$ (10,718,252)	\$ 1,759,407	\$ (9,433,395)	\$ (6,183,253)	\$ (40,219,071)

STANISLAUS COUNTY NET COUNTY COST SCHEDULE 2010-2011 ADOPTED FINAL BUDGET

Fund Type	Adopted Final Budget Appropriations	Adopted Final Budget Revenue	Adopted Final Budget Fund Balance/ Retained Earnings	Adopted Final Budget Net County Cost
General Fund				
AAA - Veterans' Services	\$ 352,907	\$ 85,500	\$ -	\$ 267,407
Agricultural Commissioner	4,545,395	3,249,851	-	1,295,544
Assessor	5,887,905	1,635,000	-	4,252,905
Auditor-Controller	4,065,973	2,625,606	-	1,440,367
Board of Supervisors	1,035,225	75,130	-	960,095
Chief Executive Office - Airport	205,000	205,000	-	-
Chief Executive Office - Appropriations for Contingencies	4,649,163	-	-	4,649,163
Chief Executive Office - C.I.F.A.	187,511	-	-	187,511
Chief Executive Office - County Court Funding	6,649,000	4,574,000	-	2,075,000
Chief Executive Office - County Facilities	368,162	-	-	368,162
Chief Executive Office - Crows Landing Air Facility	277,273	277,273	-	-
Chief Executive Office - Debt Service	10,387,450	4,746,449	-	5,641,001
Chief Executive Office - General Fund Match - VLF	18,110,775	18,110,775	-	-
Chief Executive Office - General Fund Contribution to Other Proc	7,333,225	-	-	7,333,225
Chief Executive Office - Jail Medical	7,600,000	-	-	7,600,000
Chief Executive Office - Mandated County Match	17,058,075	-	-	17,058,075
Chief Executive Office - OES/Fire Warden	1,704,024	396,740	-	1,307,284
Chief Executive Office - Operations and Services	6,505,427	2,094,176	-	4,411,251
Chief Executive Office - Plant Acquisition	989,506	-	-	989,506
Chief Executive Office - Risk Management Division	1,550,673	1,205,400	-	345,273
Clerk-Recorder	1,973,984	1,864,000	-	109,984
Clerk-Recorder - Elections	2,079,136	544,000	-	1,535,136
Cooperative Extension	377,248	2,000	-	375,248
County Counsel	2,350,292	1,163,020	-	1,187,272
District Attorney - Criminal Division	12,794,544	787,275	-	12,007,269
General Services Agency - Administration	478,520	32,391	-	446,129
General Services Agency - Facilities Maintenance Division	3,664,597	3,664,597	-	-
General Services Agency - Purchasing Division	526,611	351,270	-	175,341
Grand Jury	98,038	-	-	98,038
Parks and Recreation	4,319,199	2,327,738	-	1,991,461
Parks and Recreation - 20-year Master Plan	40,000	40,000	-	-
Parks and Recreation - TRRP	173,466	-	-	173,466
Planning & Community Development	1,566,921	406,800	-	1,160,121
Probation - Administration	2,055,630	104,330	-	1,951,300
Probation - Field Services	10,246,255	3,447,725	-	6,798,530
Probation - Institutional Services	8,060,815	1,134,620	-	6,926,195
Public Defender	5,707,909	688,992	-	5,018,917
Public Defender - Indigent Defense	3,412,378	-	-	3,412,378
Sheriff - Administration	3,915,241	109,908	-	3,805,333
Sheriff - Contract Cities	9,216,758	8,892,742	-	324,016
Sheriff - Court Security	3,986,604	3,882,689	-	103,915
Sheriff - Detention	30,953,920	3,371,029	-	27,582,891
Sheriff - Operations	26,606,561	3,444,097	-	23,162,464
Treasurer - Admin/Taxes	1,532,912	508,507	-	1,024,405
Treasurer - Revenue Recovery	835,638	835,638	-	-

STANISLAUS COUNTY NET COUNTY COST SCHEDULE 2010-2011 ADOPTED FINAL BUDGET

Fund Type	Adopted Final Budget Appropriations	Adopted Final Budget Revenue	Adopted Final Budget Fund Balance/ Retained Earnings	Adopted Final Budget Net County Cost
Treasurer - Treasury	575,620	575,620	-	-
Total General Fund	237,011,466	77,459,888	\$ -	159,551,578

Discretionary Revenue/Fund Balance

Chief Executive Office - Discretionary Revenue	\$ -	\$ 143,908,000	\$ -	\$ (143,908,000)
Assigned Fund Balance	-	-	7,643,578	(7,643,578)
Committed Fund Balance	-	-	8,000,000	(8,000,000)
Adjusted General Fund	\$ 237,011,466	\$ 221,367,888	\$ 15,643,578	\$ -

Special Revenue Fund

Alliance Worknet	\$ 17,037,828	\$ 17,037,828	\$ -	\$ -
Alliance Worknet - StanWORKs	3,816,195	3,816,195	-	-
Area Agency on Aging	3,588,038	3,295,116	-	292,922
BHRS - Alcohol and Drug	2,922,604	2,839,779	25,819	57,006
BHRS - Managed Care	5,220,140	3,835,115	1,362,399	22,626
BHRS - Mental Health Services Act	22,349,883	22,254,802	95,081	-
BHRS - Public Guardian	1,091,139	309,986	204,576	576,577
BHRS - Stanislaus Recovery Center	2,971,257	2,325,638	251,016	394,603
Behavioral Health and Recovery Services	35,674,126	35,651,942	(789,749)	811,933
CSA - County Children's Fund	158,069	166,075	(8,006)	-
CSA - General Assistance	1,120,224	369,020	-	751,204
CSA - IHSS Provider Wages	43,692,089	41,737,827	-	1,954,262
CSA - IHSS Public Authority - Administration	461,727	461,727	-	-
CSA - IHSS Public Authority - Benefits	2,705,281	2,615,044	-	90,237
CSA - Public Economic Assistance	99,336,256	96,958,105	-	2,378,151
CSA - Seriously Emotionally Disturbed Children	583,181	344,943	-	238,238
CSA - Services and Support	113,319,762	109,899,860	15,613	3,404,289
Chief Executive Office - County Fire Service Fund	1,629,844	1,153,193	211,841	264,810
Chief Executive Office - DOJ Drug & Alcohol	140,080	84,537	-	55,543
Child Support Services	15,733,181	15,699,000	34,181	-
Children and Families First Commission	9,563,740	6,305,758	3,257,982	-
Clerk-Recorder - Vital & Health Statistics	170,000	42,000	128,000	-
Clerk-Recorder Modernization	3,083,655	802,500	2,281,155	-
Cooperative Extension - Farm & Home Advisors Res	64,839	-	64,839	-
District Attorney - Arson Task Force	1,414	-	1,414	-
District Attorney - Auto Insurance Fraud Prosecution	154,446	154,446	-	-
District Attorney - Consumer Fraud	404,810	-	404,810	-
District Attorney - Criminal Division Asset Forfeiture	11,976	-	11,976	-
District Attorney - Elder Abuse Advocacy & Outreach	73,553	73,553	-	-
District Attorney - Federal Asset Forfeiture	3,705	-	3,705	-
District Attorney - Real Estate Fraud	366,135	186,000	-	180,135
District Attorney - Rural Crimes Prevention	246,364	246,364	-	-
District Attorney - Vertical Prosecution Block Grant	407,537	303,730	-	103,807
District Attorney - Victim Compensation & Government Claims	66,000	66,000	-	-
District Attorney - Victim Services Program	343,178	339,850	-	3,328
Environmental Resources	8,214,503	7,144,042	550,138	520,323

STANISLAUS COUNTY NET COUNTY COST SCHEDULE 2010-2011 ADOPTED FINAL BUDGET

Fund Type	Adopted Final Budget Appropriations	Adopted Final Budget Revenue	Adopted Final Budget Fund Balance/ Retained Earnings	Adopted Final Budget Net County Cost
Environmental Resources - AB 939	800,000	800,000	-	-
Environmental Resources - Abandoned Vehicles	110,464	80,000	11,045	19,419
Environmental Resources - Disclosure Program	322,369	322,369	-	-
Environmental Resources - E-Waste Collection Facility	99,500	99,500	-	-
Environmental Resources - Food Processing	40,000	40,000	-	-
Environmental Resources - Household Hazardous Waste	778,670	778,670	-	-
Environmental Resources - Trust Fund	51,744	-	51,744	-
Environmental Resources - Underground Storage Tank	258,970	258,970	-	-
Environmental Resources - Used Oil Recycling	156,286	78,354	77,932	-
Environmental Resources - Vehicle Registration Fee	75,000	10,000	65,000	-
General Services Agency - 12th Street - Office Building	27,520	13,474	-	14,046
Health Services Agency - Administration	6,538,398	6,538,398	-	-
Health Services Agency - EMS Discretionary Fund	198,055	120,000	78,055	-
Health Services Agency - IHCP EMS Hospital	327,994	245,750	82,244	-
Health Services Agency - IHCP EMS Physicians	662,614	534,185	128,429	-
Health Services Agency - Indigent Health Care	13,023,242	11,171,155	-	1,852,087
Health Services Agency - PH Vital and Health Statistics	25,000	45,000	(20,000)	-
Health Services Agency - Public Health	23,352,030	22,326,429	265,186	760,415
Library	8,387,667	6,685,082	1,000,000	702,585
Parks and Recreation - Fish and Wildlife	50,000	-	50,000	-
Parks and Recreation - Modesto Reservoir Patrol	140,000	23,000	117,000	-
Parks and Recreation - Regional Water Safety Training Center	100,000	100,000	-	-
Planning - Building Permits	1,437,361	1,460,200	(22,839)	-
Planning - Dangerous Bldg Abatement	10,000	10,000	-	-
Planning - General Plan Maintenance	91,000	118,200	(27,200)	-
Planning - Special Revenue Grants	4,739,797	7,574,822	(2,835,025)	-
Probation - Corrections Performance Incentive Fund	285,506	285,506	-	-
Probation - Juvenile Accountability Block Grant	32,767	32,767	-	-
Probation - Juvenile Justice Crime Prevention Act	1,320,524	1,303,973	16,551	-
Probation - Ward Welfare Fund	40,000	40,000	-	-
Probation - Youthful Offender Block Grant	948,505	948,505	-	-
Public Works - Administration	1,710,603	1,710,603	-	-
Public Works - Engineering	4,078,396	4,078,396	-	-
Public Works - Road and Bridge	48,529,317	45,058,992	3,470,325	-
Sheriff - CAL ID Program	465,425	400,000	65,425	-
Sheriff - CAL-MMET	590,699	590,699	-	-
Sheriff - Civil Process Fee	110,010	220,000	(109,990)	-
Sheriff - Dedicated Funds	147,580	-	147,580	-
Sheriff - Driver Training Program	234,360	234,360	-	-
Sheriff - Justice Assistance Grant	545,611	545,611	-	-
Sheriff - Vehicle Theft Unit	400,000	400,000	-	-
Total Special Revenue Funds	\$ 517,969,743	\$ 491,802,945	\$ 10,718,252	\$ 15,448,546

Capital Projects Funds

Chief Executive Office - Courthouse Construction Fund	\$ 319,943	\$ 750,000	\$ (430,057)	\$ -
Chief Executive Office - Criminal Justice Facilities Fund	600,000	950,000	(350,000)	-
Planning - RDA Housing Set Aside	1,237,600	1,830,000	(592,400)	-

STANISLAUS COUNTY NET COUNTY COST SCHEDULE 2010-2011 ADOPTED FINAL BUDGET

Fund Type	Adopted Final Budget Appropriations	Adopted Final Budget Revenue	Adopted Final Budget Fund Balance/ Retained Earnings	Adopted Final Budget Net County Cost
Planning - Redevelopment Agency	4,041,050	4,428,000	(386,950)	-
Total Capital Projects Funds	\$ 6,198,593	\$ 7,958,000	\$ (1,759,407)	\$ -

Enterprise Funds

BHRS - Stanislaus Behavioral Health Center	\$ -	\$ -	\$ -	\$ -
Environmental Resources - Fink Road Landfill	8,285,900	4,801,500	3,484,400	-
Environmental Resources - Geer Road Landfill	2,594,277	2,594,277	-	-
Environmental Resources - Waste-to-Energy	11,217,256	7,377,011	3,840,245	-
Health Services Agency - Clinic and Ancillary Svcs	44,872,180	42,127,515	2,688	2,741,977
Public Works - Local Transit System	5,368,328	3,764,770	1,603,558	-
Sheriff - Jail Commissary / Inmate Welfare	1,681,504	1,179,000	502,504	-
Total Enterprise Funds	\$ 74,019,445	\$ 61,844,073	\$ 9,433,395	\$ 2,741,977

Internal Service Funds

Chief Executive Office - Dental Self Insurance	\$ 4,524,490	\$ 4,268,070	\$ 256,420	\$ -
Chief Executive Office - General Liability	6,121,320	6,121,320	-	-
Chief Executive Office - Professional Liability	2,217,120	1,121,840	1,095,280	-
Chief Executive Office - Purchased Insurance	47,705,640	47,625,640	80,000	-
Chief Executive Office - Unemployment Insurance	1,428,675	1,428,675	-	-
Chief Executive Office - Vision Care Insurance	1,004,200	1,004,200	-	-
Chief Executive Office - Workers' Compensation	5,569,100	1,604,500	3,964,600	-
General Services Agency - Central Services Division	1,003,311	1,003,311	-	-
General Services Agency - Fleet Services Division	2,324,665	2,324,665	-	-
ICJIS	513,600	440,530	73,070	-
Public Works - Morgan Shop	6,132,468	5,855,170	277,298	-
S.B.T. - Telecommunications	955,698	848,118	107,580	-
Strategic Business Technology	4,052,958	3,723,953	329,005	-
Total Internal Service Funds	\$ 83,553,245	\$ 77,369,992	\$ 6,183,253	\$ -

Total All Funds	\$ 918,752,492	\$ 860,342,898	\$ 40,219,071	\$ 18,190,523
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OTHER COUNTY MATCH CONTRIBUTIONS/CONTINGENCIES

County Match Contingency	\$ -	\$ -	\$ -	\$ 1,509,633
HSA Deficit Repayment	-	-	-	1,913,182
Law Library	-	-	-	52,823
North McHenry Sales Tax	-	-	-	1,163,816
Local Area Formation Commission	-	-	-	182,271
Stanislaus Animal Services Agency	-	-	-	1,374,445
Stanislaus Council of Governments	-	-	-	4,607
Total Other County Match Contributions	\$ -	\$ -	\$ -	\$ 6,200,777

TOTAL COUNTY APPROPRIATIONS	\$ 918,752,492	\$ 860,342,898	\$ 40,219,071	\$ 24,391,300
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STANISLAUS COUNTY THREE YEAR BUDGET SUMMARY 2010-2011 ADOPTED FINAL BUDGET

SUMMARY OF ALL FUNDS

Fiscal Years 2008-2009 to 2010-2011 Summary of Revenue and Expenditures

ALL FUNDS

REVENUE CATEGORIES	2008-2009 Actuals	2009-2010 Actuals	2010-2011 Adopted Final Budget
Charges for Services	\$ 214,047,526	\$ 220,242,712	\$ 212,208,868
Fines, Forfeitures, Penalties	18,740,398	15,853,039	13,079,051
Intergovernmental Revenue	425,560,946	430,752,432	458,788,467
Licenses, Permits, Franchises	4,362,506	3,779,539	2,960,303
Miscellaneous Revenue	9,589,106	8,138,600	9,112,944
Other Financing Sources	71,957,720	54,809,689	58,807,971
Revenue from Uses of Assets	12,104,044	10,879,175	7,495,208
Taxes	135,179,645	109,169,932	116,080,609
Total Revenue	\$ 891,541,891	\$ 853,625,118	\$ 878,533,421

EXPENDITURE CATEGORIES

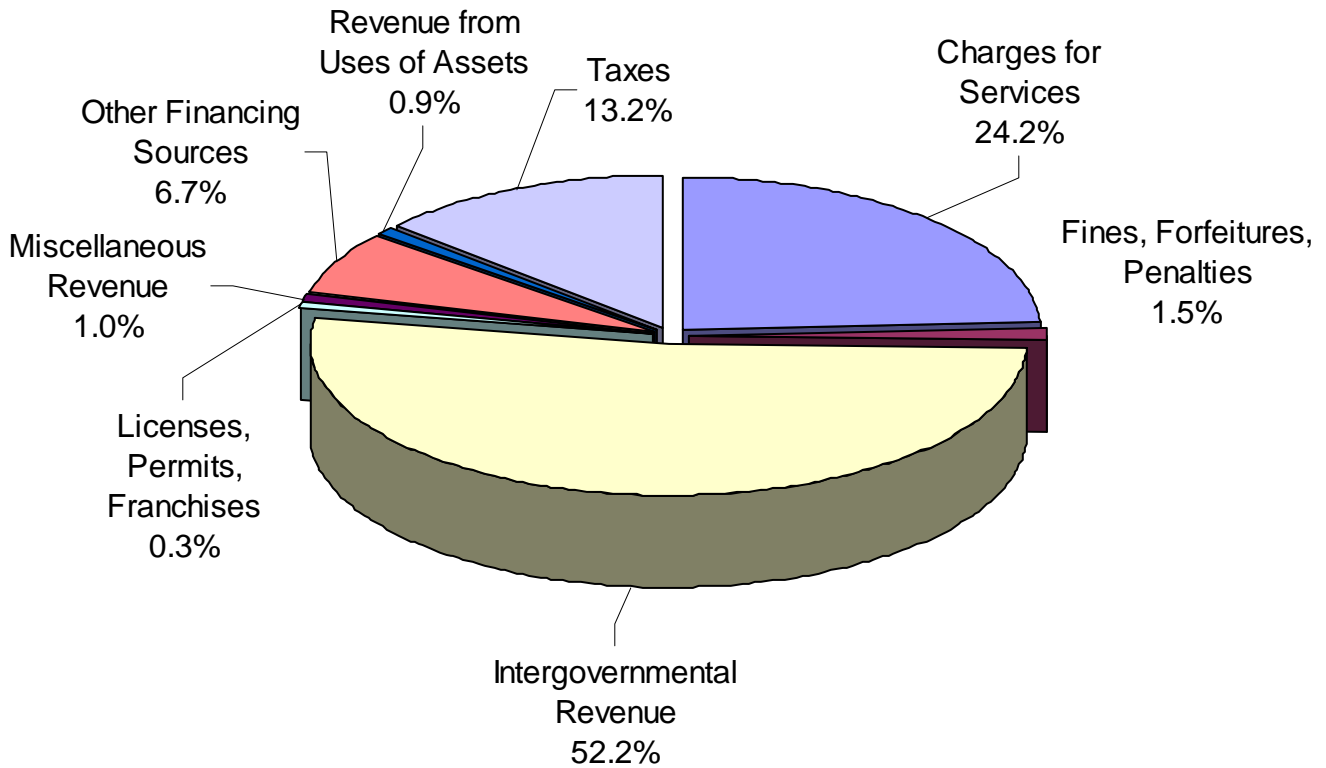
Salaries and Benefits	\$ 333,613,793	\$ 328,515,985	\$ 335,407,650
Services and Supplies	231,185,876	234,308,875	265,412,736
Other Charges	241,857,744	248,141,683	249,924,818
Fixed Assets	4,353,784	2,422,782	8,299,720
Other Financing Uses	78,308,282	72,862,324	53,511,863
Intrafund	92,278	8,437	(363,091)
Contingencies	-	-	6,558,796
Total Expenditures	\$ 889,411,757	\$ 886,260,086	\$ 918,752,492

Fund Balance/Retained Earnings	2,130,134	(32,634,968)	(40,219,071)
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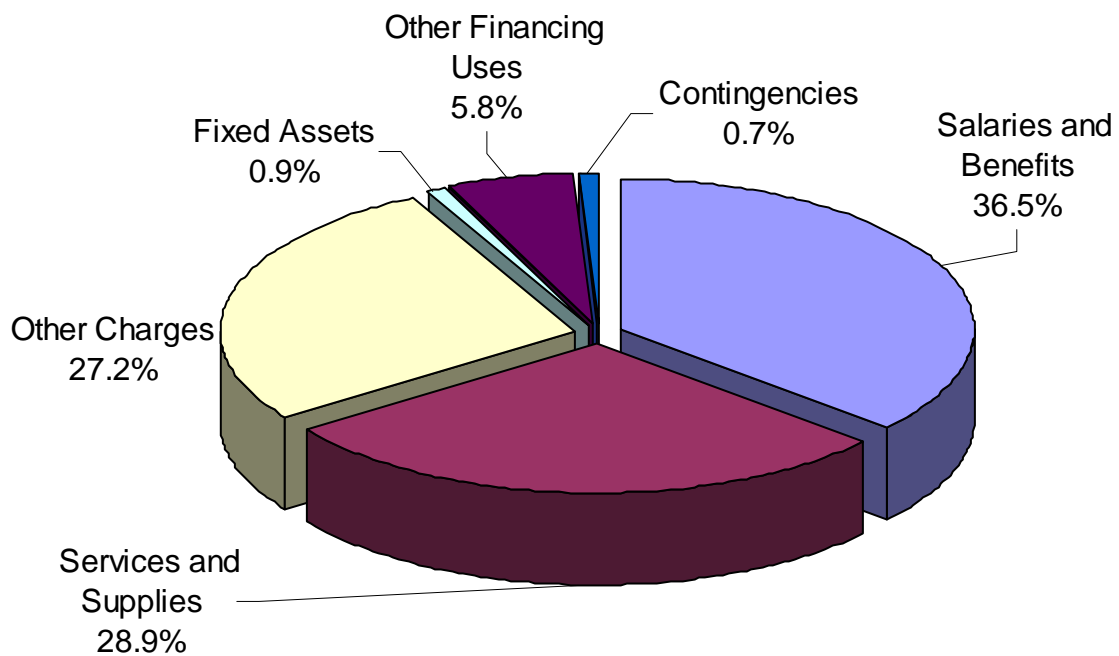
CHANGES TO FUND BALANCE

Beginning Fund Balance	\$ 386,478,263	\$ 388,608,397	\$ 355,973,429
Net Increase (Decrease) in Fund Balance/Retained Earnings	2,130,134	(32,634,968)	(40,219,071)
Ending Fund Balance	\$ 388,608,397	\$ 355,973,429	\$ 315,754,358

2010-2011 Adopted Final Budget - Revenue All Funds



2010-2011 Adopted Final Budget - Expenditures All Funds



STANISLAUS COUNTY THREE YEAR BUDGET SUMMARY 2010-2011 ADOPTED FINAL BUDGET

GOVERNMENTAL FUNDS

Fiscal Years 2008-2009 to 2010-2011 Summary of Revenue and Expenditures

GENERAL FUND

REVENUE CATEGORIES	2008-2009 Actuals	2009-2010 Actuals	2010-2011 Adopted Final Budget
Charges for Services	\$ 42,254,201	\$ 40,278,113	\$ 38,727,738
Fines, Forfeitures, Penalties	15,362,829	12,221,011	10,443,500
Intergovernmental Revenue	60,271,626	56,960,708	58,331,609
Licenses, Permits, Franchises	2,516,989	2,317,890	1,654,200
Miscellaneous Revenue	1,222,711	317,538	835,290
Other Financing Sources	9,306,995	7,808,928	5,472,035
Revenue from Uses of Assets	5,165,379	3,673,167	4,105,516
Taxes	116,820,601	96,595,505	101,798,000
Total Revenue	\$ 252,921,331	\$ 220,172,860	\$ 221,367,888

EXPENDITURE CATEGORIES

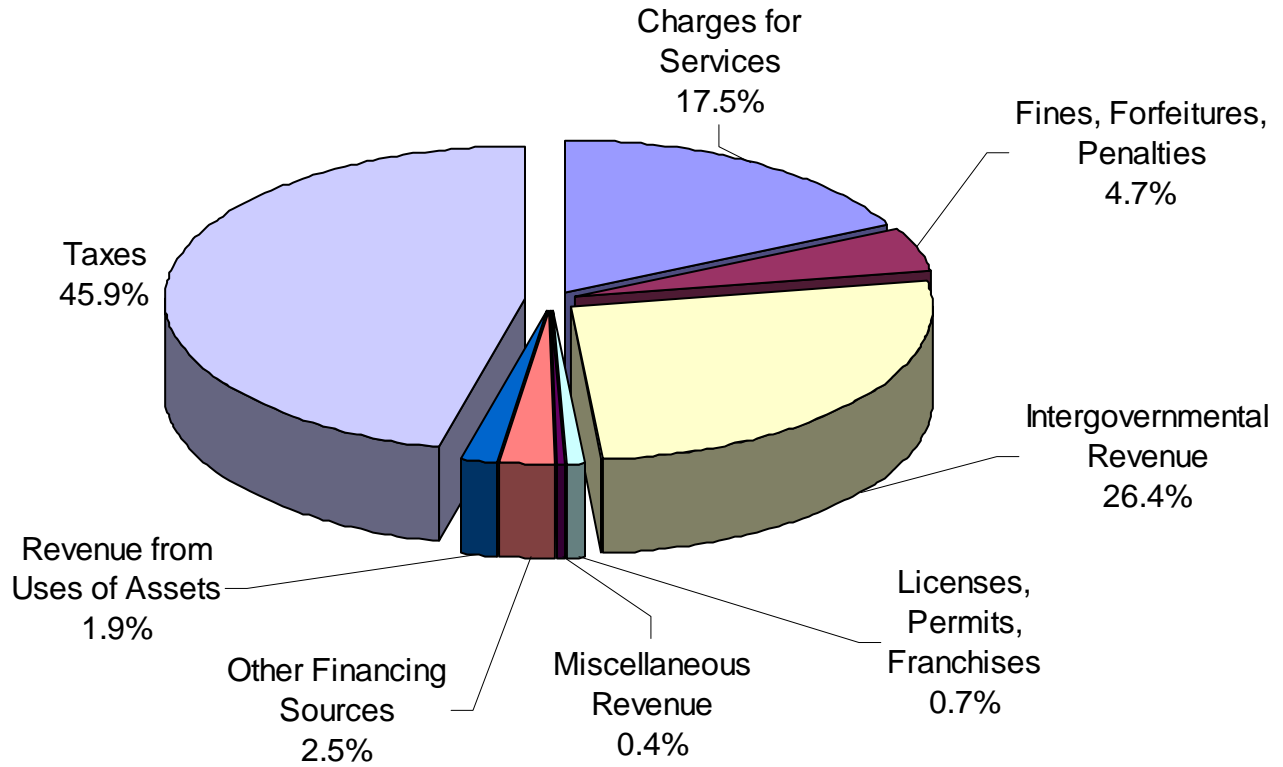
Salaries and Benefits	\$ 138,185,287	\$ 130,420,554	\$ 128,680,943
Services and Supplies	35,831,446	31,186,553	33,071,335
Other Charges	18,240,989	17,898,351	19,531,266
Fixed Assets	3,058,605	1,753,152	782,200
Other Financing Uses	58,997,839	55,030,571	49,027,493
Intrafund	(100)	-	(240,567)
Contingencies	-	-	6,158,796
Total Expenditures	\$ 254,314,066	\$ 236,289,181	\$ 237,011,466

Net Increase (Decrease) in Fund Balance	(1,392,735)	(16,116,321)	(15,643,578)
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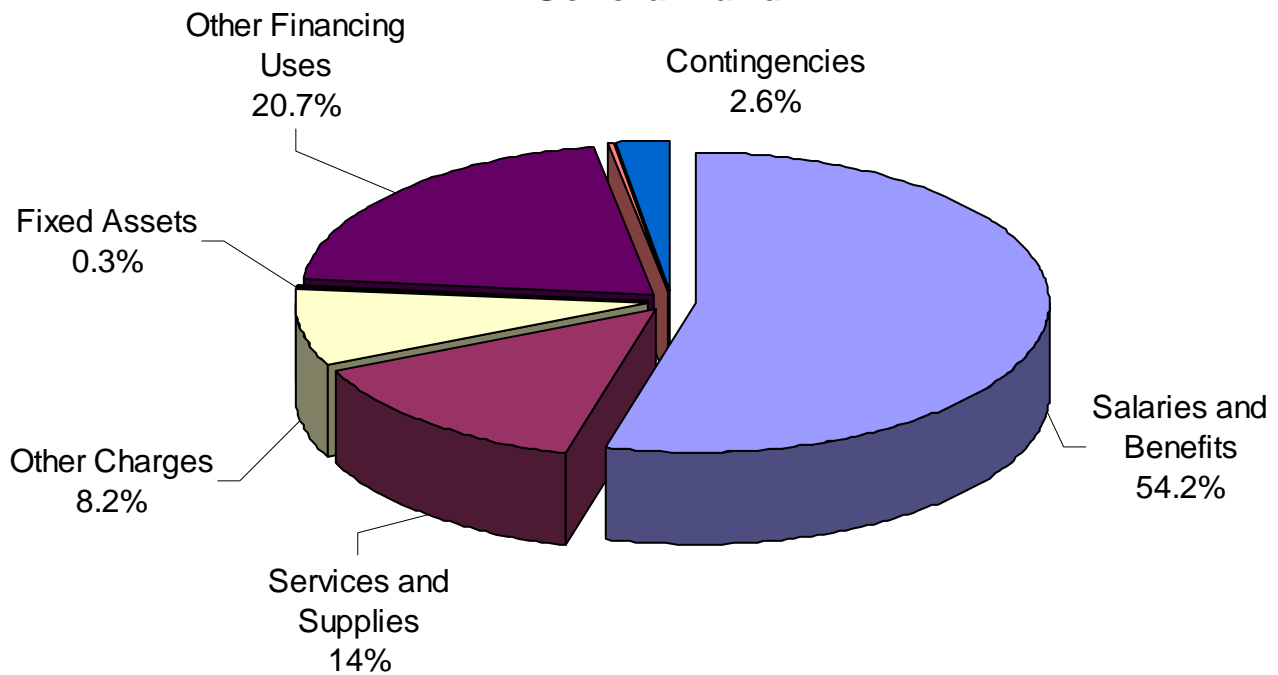
CHANGES TO FUND BALANCE

Beginning Fund Balance	\$ 123,925,508	\$ 122,532,773	\$ 106,416,452
Net Increase (Decrease) in Fund Balance	(1,392,735)	(16,116,321)	(15,643,578)
Ending Fund Balance	\$ 122,532,773	\$ 106,416,452	\$ 90,772,874

2010-2011 Adopted Final Budget - Revenue General Fund



2010-2011 Adopted Final Budget - Expenditures General Fund



STANISLAUS COUNTY THREE YEAR BUDGET SUMMARY 2010-2011 ADOPTED FINAL BUDGET

SPECIAL REVENUE

REVENUE CATEGORIES	2008-2009 Actuals	2009-2010 Actuals	2010-2011 Adopted Final Budget
Charges for Services	\$ 49,739,594	\$ 57,731,598	\$ 53,969,917
Fines, Forfeitures, Penalties	1,609,611	1,916,441	1,060,551
Intergovernmental Revenue	360,412,085	372,675,883	396,825,870
Licenses, Permits, Franchises	1,845,517	1,461,649	1,306,103
Miscellaneous Revenue	2,628,912	1,921,562	2,963,624
Other Financing Sources	51,536,588	38,672,849	42,891,552
Revenue from Uses of Assets	3,322,414	6,432,220	1,048,681
Taxes	9,953,188	7,881,015	7,185,193
Total Revenue	\$ 481,047,909	\$ 488,693,217	\$ 507,251,491

EXPENDITURE CATEGORIES

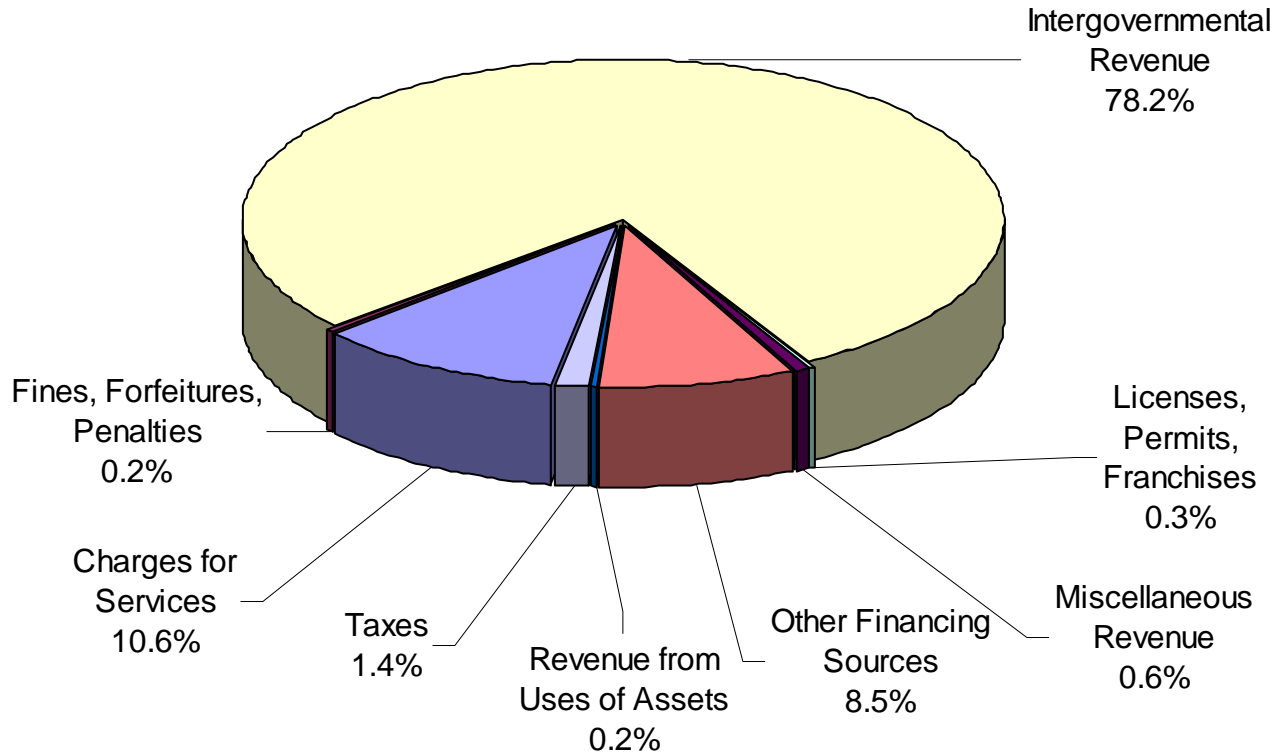
Salaries and Benefits	\$ 169,595,532	\$ 170,959,598	\$ 180,204,344
Services and Supplies	88,282,642	88,188,716	124,806,421
Other Charges	206,595,209	212,317,071	211,116,528
Fixed Assets	914,267	598,694	1,390,854
Other Financing Uses	11,853,855	13,306,278	187,750
Intrafund	100	-	(136,154)
Contingencies	-	-	400,000
Total Expenditures	\$ 477,241,605	\$ 485,370,357	\$ 517,969,743

Net Increase (Decrease) in Fund Balance	3,806,304	3,322,860	(10,718,252)
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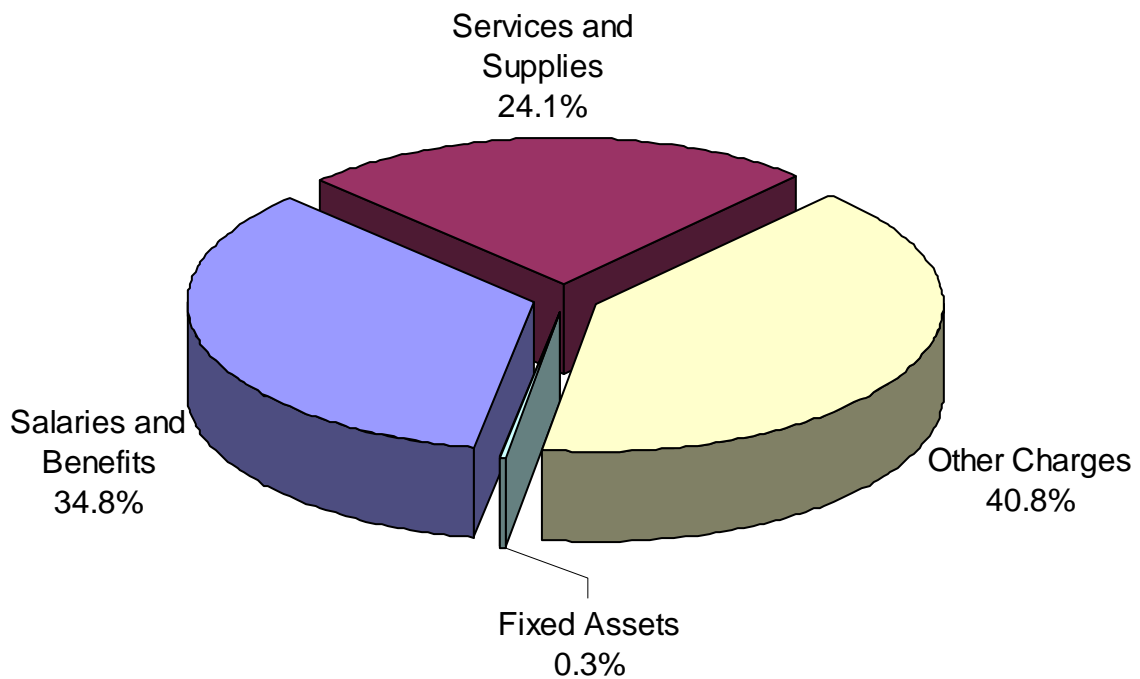
CHANGES TO FUND BALANCE

Beginning Fund Balance	\$ 171,966,652	\$ 175,772,956	\$ 179,095,816
Net Increase (Decrease) in Fund Balance	3,806,304	3,322,860	(10,718,252)
Ending Fund Balance	\$ 175,772,956	\$ 179,095,816	\$ 168,377,564

2010-2011 Adopted Final Budget - Revenue Special Revenue Fund



2010-2011 Adopted Final Budget - Expenditures Special Revenue Fund



STANISLAUS COUNTY THREE YEAR BUDGET SUMMARY 2010-2011 ADOPTED FINAL BUDGET

CAPITAL PROJECTS

REVENUE CATEGORIES	2008-2009 Actuals	2009-2010 Actuals	2010-2011 Adopted Final Budget
Charges for Services	\$ 19,100	\$ 23,828	\$ 33,000
Fines, Forfeitures, Penalties	1,767,958	1,715,587	1,575,000
Intergovernmental Revenue	923,873	71,226	45,000
Licenses, Permits, Franchises	-	-	-
Miscellaneous Revenue	16,829	386,623	50,000
Other Financing Sources	2,459,675	1,668,812	1,680,000
Revenue from Uses of Assets	1,195,416	154,776	525,000
Taxes	5,624,245	1,730,682	4,050,000
Budgeted Revenue	\$ 12,007,096	\$ 5,751,534	\$ 7,958,000

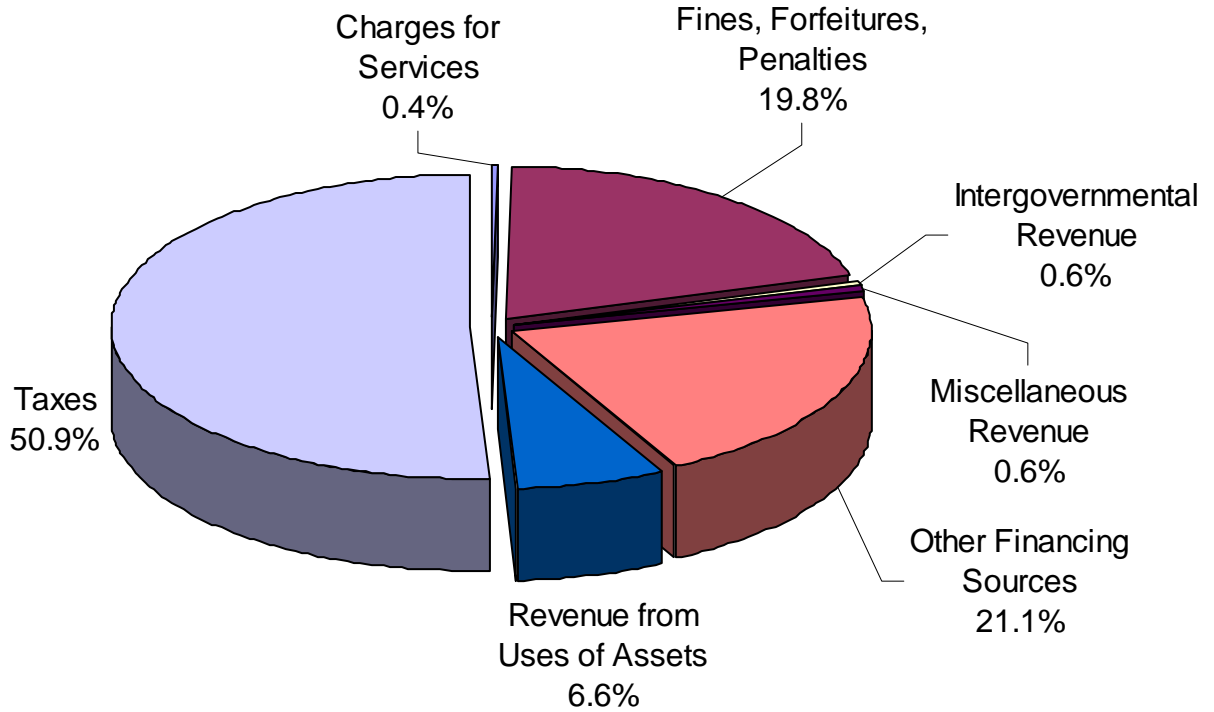
EXPENDITURE CATEGORIES

Salaries and Benefits	\$ 88,026	\$ 123,853	\$ 232,995
Services and Supplies	5,028,805	12,501,269	1,609,043
Other Charges	1,835,955	1,890,544	2,158,775
Fixed Assets	527,362	-	-
Other Financing Uses	2,827,634	2,265,561	2,197,780
Intrafund	-	-	-
Contingencies	-	-	-
Budgeted Expenditures	\$ 10,307,782	\$ 16,781,227	\$ 6,198,593
Net Increase (Decrease) in Fund Balance	1,699,314	(11,029,693)	1,759,407

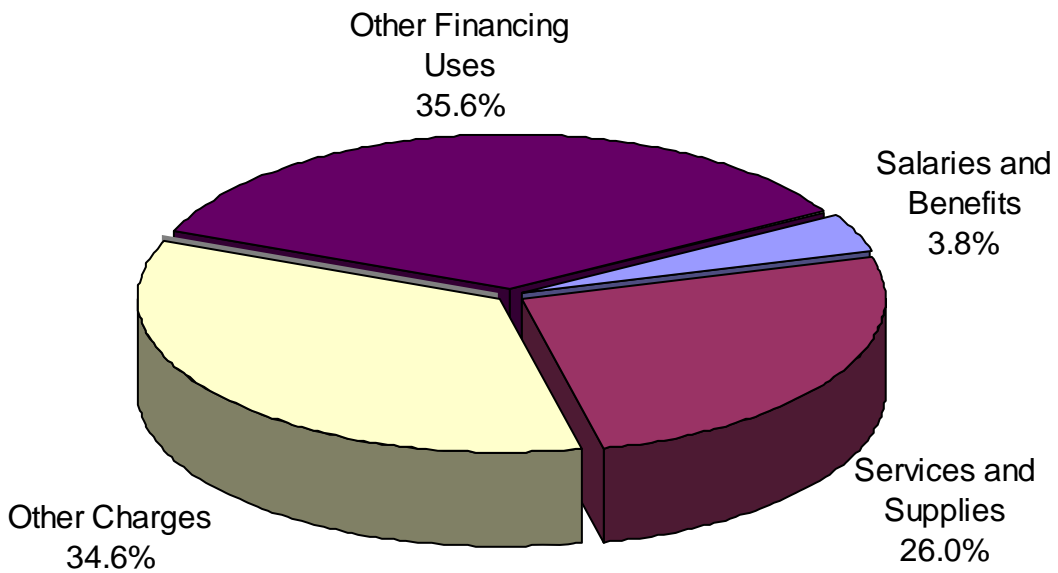
CHANGES TO RETAINED EARNINGS

Beginning Fund Balance	\$ 35,083,661	\$ 36,782,975	\$ 25,753,282
Net Increase (Decrease) in Fund Balance	1,699,314	(11,029,693)	1,759,407
Ending Fund Balance	\$ 36,782,975	\$ 25,753,282	\$ 27,512,689

**2010-2011 Adopted Final Budget - Revenue
Capital Projects**



**2010-2011 Adopted Final Budget - Expenditures
Capital Projects**



STANISLAUS COUNTY THREE YEAR BUDGET SUMMARY 2010-2011 ADOPTED FINAL BUDGET

PROPRIETARY FUNDS

Fiscal Years 2008-2009 to 2010-2011 Summary of Revenue and Expenditures

ENTERPRISE FUNDS

REVENUE CATEGORIES	2008-2009 Actuals	2009-2010 Actuals	2010-2011 Adopted Final Budget
Charges for Services	\$ 48,907,359	\$ 54,013,805	\$ 48,865,851
Fines, Forfeitures, Penalties	-	-	-
Intergovernmental Revenue	2,331,890	1,023,677	671,258
Licenses, Permits, Franchises	-	-	-
Miscellaneous Revenue	4,679,742	3,092,502	2,071,130
Other Financing Sources	8,604,160	6,558,856	8,739,384
Revenue from Uses of Assets	1,277,969	320,839	1,191,011
Taxes	2,781,611	2,962,730	3,047,416
Total Revenue	\$ 68,582,731	\$ 67,972,409	\$ 64,586,050

EXPENDITURE CATEGORIES

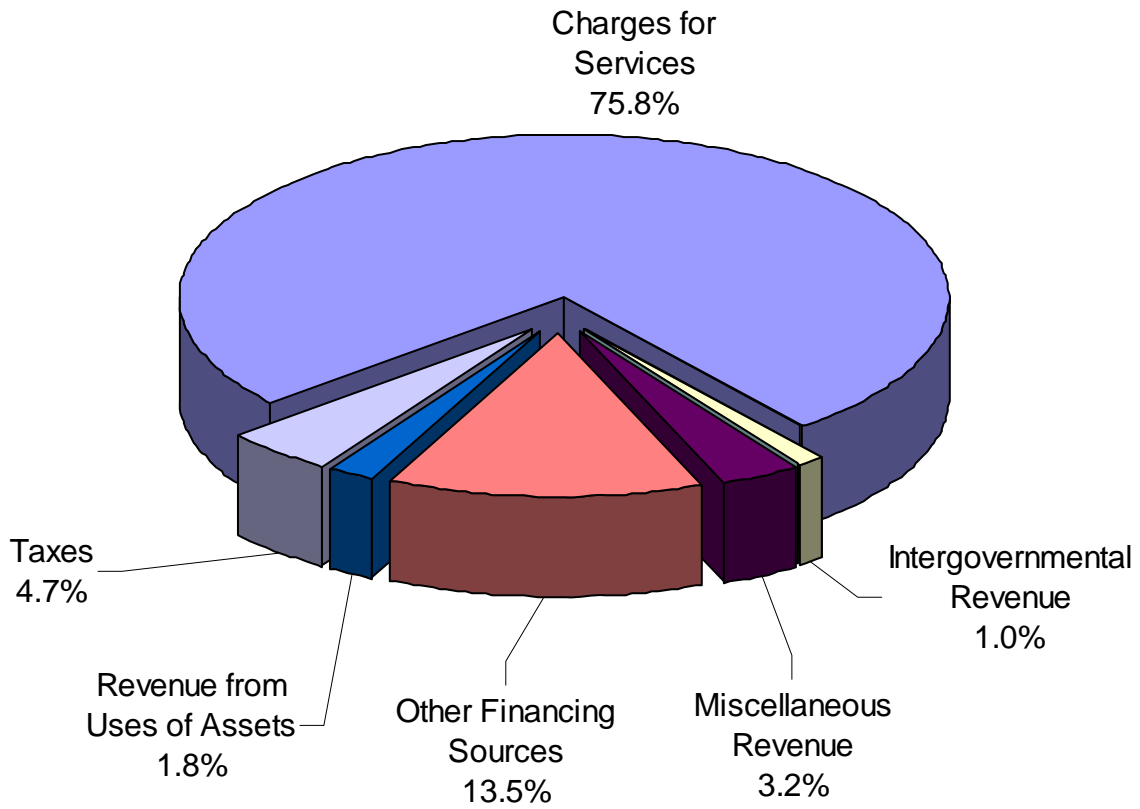
Salaries and Benefits	\$ 20,509,730	\$ 22,053,604	\$ 20,864,447
Services and Supplies	37,176,463	31,653,666	34,722,055
Other Charges	12,253,359	13,028,117	14,676,777
Fixed Assets	(194,929)	203,417	3,081,166
Other Financing Uses	3,312,724	902,484	675,000
Intrafund	-	-	-
Contingencies	-	-	-
Total Expenditures	\$ 73,057,347	\$ 67,841,288	\$ 74,019,445

Net Increase (Decrease) in Retained Earnings	(4,474,616)	131,121	(9,433,395)
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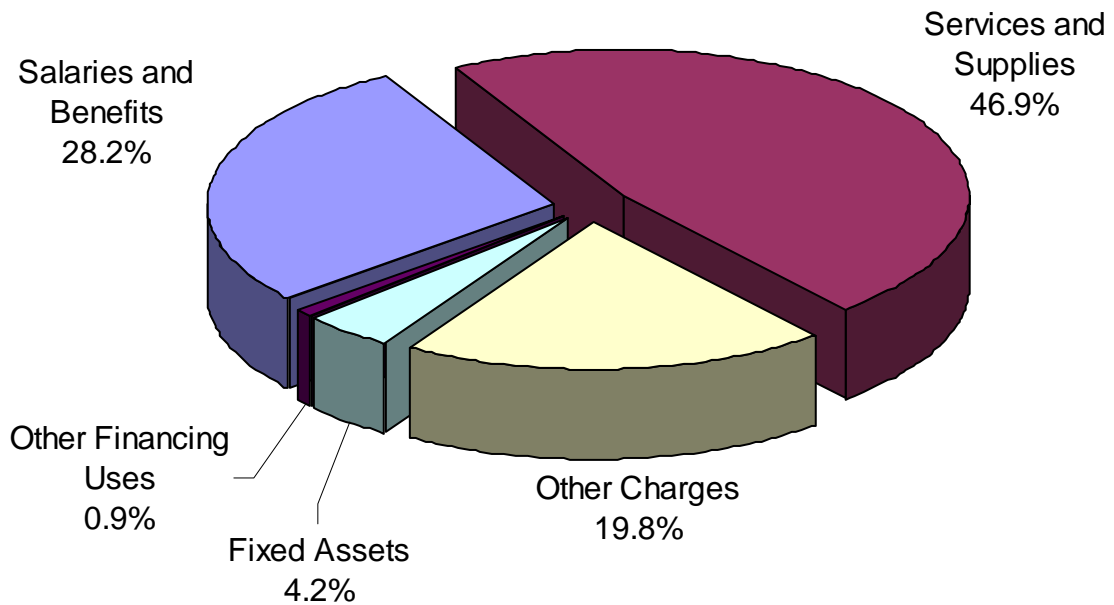
CHANGES TO RETAINED EARNINGS

Beginning Balance	\$ 32,468,858	\$ 27,994,242	\$ 28,125,363
Net Increase (Decrease) in Retained Earnings	(4,474,616)	131,121	(9,433,395)
Ending Balance	\$ 27,994,242	\$ 28,125,363	\$ 18,691,968

2010-2011 Adopted Final Budget - Revenue Enterprise Fund



2010-2011 Adopted Final Budget - Expenditures Enterprise Fund



STANISLAUS COUNTY THREE YEAR BUDGET SUMMARY 2010-2011 ADOPTED FINAL BUDGET

INTERNAL SERVICE FUNDS

REVENUE CATEGORIES	2008-2009 Actuals	2009-2010 Actuals	2010-2011 Adopted Final Budget
Charges for Services	\$ 73,127,272	\$ 68,195,368	\$ 70,612,362
Fines, Forfeitures, Penalties	-	-	-
Intergovernmental Revenue	1,621,472	20,938	2,914,730
Licenses, Permits, Franchises	-	-	-
Miscellaneous Revenue	1,040,912	2,420,375	3,192,900
Other Financing Sources	50,302	100,244	25,000
Revenue from Uses of Assets	1,142,866	298,173	625,000
Taxes	-	-	-
Total Revenue	\$ 76,982,824	\$ 71,035,098	\$ 77,369,992

EXPENDITURE CATEGORIES

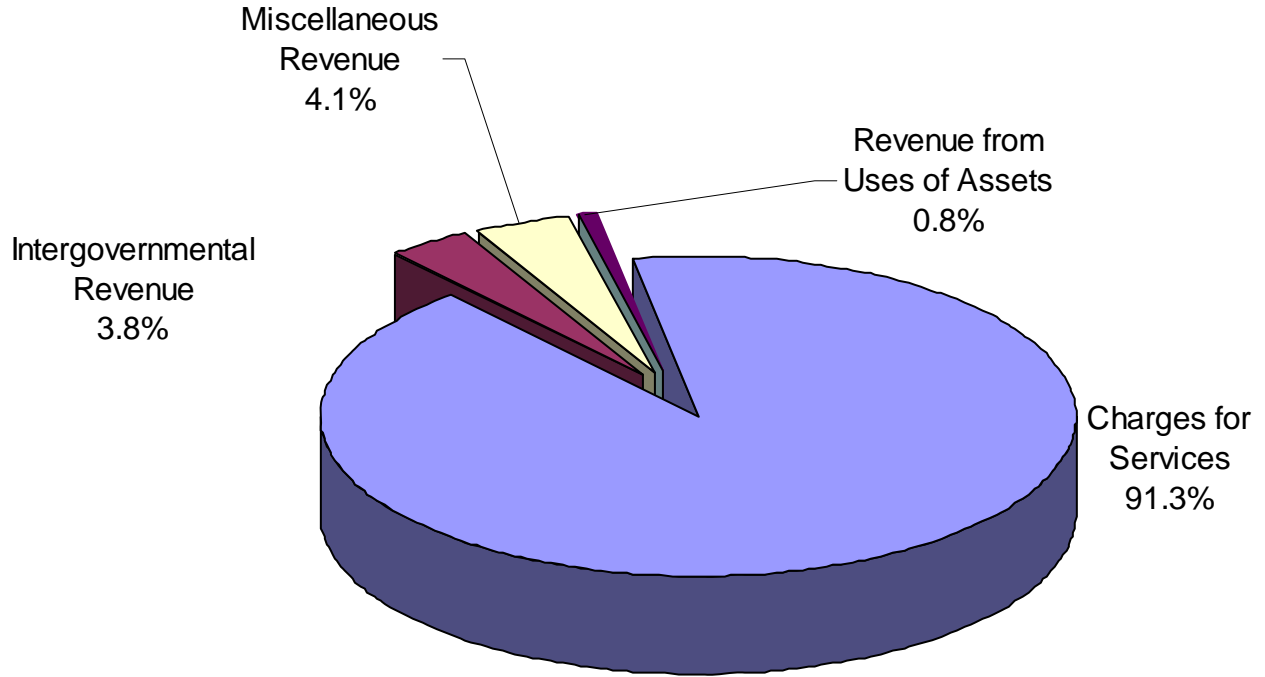
Salaries and Benefits	\$ 5,235,218	\$ 4,958,376	\$ 5,424,921
Services and Supplies	64,866,520	70,778,671	71,203,882
Other Charges	2,932,232	3,007,600	2,441,472
Fixed Assets	48,479	(132,481)	3,045,500
Other Financing Uses	1,316,230	1,357,430	1,423,840
Intrafund	92,278	8,437	13,630
Contingencies	-	-	-
Total Expenditures	\$ 74,490,957	\$ 79,978,033	\$ 83,553,245

Net Increase (Decrease) in Retained Earnings	2,491,867	(8,942,935)	(6,183,253)
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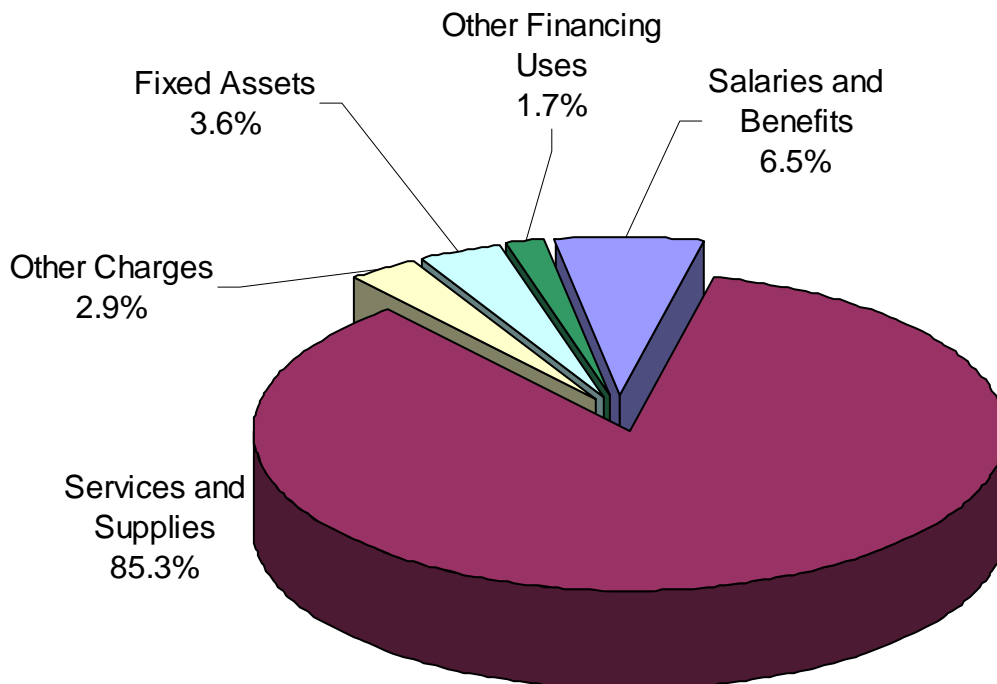
CHANGES TO RETAINED EARNINGS

Beginning Balance	\$ 23,033,584	\$ 25,525,451	\$ 16,582,516
Net Increase (Decrease) in Retained Earnings	2,491,867	(8,942,935)	(6,183,253)
Ending Balance	\$ 25,525,451	\$ 16,582,516	\$ 10,399,263

2010-2011 Adopted Final Budget - Revenue Internal Service Fund



2010-2011 Adopted Final Budget - Expenditures Internal Service Fund



STANISLAUS COUNTY FUND BALANCE REPORT

2010-2011 ADOPTED FINAL BUDGET

	Beginning Fund Balance 7/1/10	Adopted Final Budget Revenue	Adopted Final Budget Appropriations	Projected Fund Balance 6/30/11
GENERAL FUND	\$ 106,416,452	\$ 221,367,888	\$ (237,011,466)	\$ 90,772,874
SPECIAL REVENUE				
1001 ER Environmental Resources	3,024,474	7,664,365	(8,214,503)	2,474,336
1002 ER Household Hazardous Waste	81,288	778,670	(778,670)	81,288
1003 ER Vehicle Registration	449,519	10,000	(75,000)	384,519
1004 ER Source Reduction & Recycling	41,820	800,000	(800,000)	41,820
1005 ER Disclosure Program	282,220	322,369	(322,369)	282,220
1006 ER Local Oversight Program	112,440	258,970	(258,970)	112,440
1008 ER Used Oil Recycling	74,434	78,354	(156,286)	(3,498)
1009 ER Environmental Enforcement	93,062	-	(51,744)	41,318
1010 ER Beverage Container Recycling	1	-	-	1
1011 ER Food Processing By-Products Research Project	40,685	40,000	(40,000)	40,685
1012 ER Waste Tire Enforcement Grant	74,622	-	-	74,622
1014 ER Abandoned Vehicle	106,887	99,419	(110,464)	95,842
1015 ER E-Waste Collection Center	27,355	99,500	(99,500)	27,355
1051 AAA Area Agency on Aging	321,052	3,588,038	(3,588,038)	321,052
1071 Department of Child Support Services	1,556,311	15,699,000	(15,733,181)	1,522,130
1101 PW Road & Bridge	11,336,208	12,968,950	(13,871,526)	10,433,632
1102 PW Road Projects	(5,584,059)	32,090,042	(34,657,791)	(8,151,808)
1103 PW AB-2928 Supplemental Maintenance	5,792,980	-	-	5,792,980
1104 PW Kaiser Voluntary Funds (Road Infrastructure)	463,927	-	-	463,927
1201 PW Administration	111,451	1,710,603	(1,710,603)	111,451
1202 PW Engineering	16,578	3,978,396	(3,978,396)	16,578
1203 PW County survey monument pres	185,003	100,000	(100,000)	185,003
1206 PL Building Permits Division	1,099,234	1,460,200	(1,437,361)	1,122,073
1317 AW Stan Work	(336,747)	3,816,195	(3,816,195)	(336,747)
1320 AW Subfund Clearing Pool	298,451	17,037,828	(17,037,828)	298,451
1401 HSA Administration	92,966	6,538,398	(6,538,398)	92,966
1402 HSA Public Health	2,173,604	23,086,844	(23,352,030)	1,908,418
1403 HSA Health Coverage and Quality Services	470,974	-	-	470,974
1404 HSA Indigent Health Care	95,879	13,023,242	(13,023,242)	95,879
1405 HSA PH Tobacco Tax Education	1,536	-	-	1,536
1425 DO NOT USE-HSA IHCP EMSA Physician/Unallocated 07/08	67	-	-	67
1427 HSA IHCP EMSA Physician/Unallocated 08/09	8,694	-	-	8,694
1428 HSA PH Vital and Health Statistics	470,144	45,000	(25,000)	490,144
1429 HSA EMS - Discretionary	140,372	120,000	(198,055)	62,317
1433 HSA PH Local Public Health Preparedness Fund	128,747	-	-	128,747
1434 HSA IHCP EMS-Hospitals	84,563	245,750	(327,994)	2,319
1435 HSA IHCP EMS-Physicians	131,554	534,185	(662,614)	3,125
1436 HSA PH CDC Base Funding	4,606	-	-	4,606
1437 HSA PH CDC h1n1 Funding	7,170	-	-	7,170
1438 HSA PH HPP Base Funding	1,268	-	-	1,268
1439 HSA PH HPP h1n1 Funding	125	-	-	125
1501 Mental Health	21,755,781	36,463,875	(35,674,126)	22,545,530
1502 MH Alcohol & Drug	311,661	2,896,785	(2,922,604)	285,842
1503 MH Public Guardian	(648,689)	886,563	(1,091,139)	(853,265)
1504 MH Managed Care	(1,611,055)	3,857,741	(5,220,140)	(2,973,454)
1505 MH Stanislaus Recovery Center	717,287	2,720,241	(2,971,257)	466,271
1506 MH Substance Abuse & Crime Prevention Act	249	-	-	249
1507 MH Prop 63	(522,648)	22,254,802	(22,349,883)	(617,729)
1631 CSA Program Services & Support	253,757	113,304,149	(113,319,762)	238,144

STANISLAUS COUNTY FUND BALANCE REPORT

2010-2011 ADOPTED FINAL BUDGET

	Beginning Fund Balance 7/1/10	Adopted Final Budget Revenue	Adopted Final Budget Appropriations	Projected Fund Balance 6/30/11	
1632	CSA Public Economic Assistance	381,644	99,336,256	(99,336,256)	381,644
1633	CSA General Assistance	-	1,120,224	(1,120,224)	-
1634	CSA Assistance to SED Children	-	583,181	(583,181)	-
1637	CSA County Children's Fund	496,524	166,075	(158,069)	504,530
1640	CSA Public Authority - Administration	-	461,727	(461,727)	-
1641	CSA Public Authority - Benefits Administration	21,233	2,705,281	(2,705,281)	21,233
1642	CSA IHSS Provider Wages	368,414	43,692,089	(43,692,089)	368,414
1651	Library	3,979,954	7,387,667	(8,387,667)	2,979,954
1688	PROB Corrections Performance Incentive Act	-	285,506	(285,506)	-
1689	PL St CalHome Grant Housing Rehabilitation	187,500	462,500	-	650,000
1690	CEO OES Homeland Security Grant 2009	(25,142)	-	-	(25,142)
1692	PL CDBG-R (Recovery Act)	(45)	267,417	(4,653)	262,719
1693	PL CDBG-HPRP (Homeless Prevention Program)	(8,609)	849,888	(34,859)	806,420
1694	PKS Regional Water Safety Training Center	111,941	100,000	(100,000)	111,941
1695	PL Con Plan-County-CDBG/NSP	(42,800)	1,144,572	(645,176)	456,596
1696	OES 2007 PSIC Grant Program	(84,187)	-	-	(84,187)
1697	CEO OES Homeland Security Grant 2008	(100,897)	-	-	(100,897)
1698	PROB Youthful Offender Block Grant (YOBG)	1,040,153	948,505	(948,505)	1,040,153
1699	DA Stanislaus Family Justice Center	(12,193)	-	-	(12,193)
1702	PARKS-Off Highway Vehicle Fund	316,373	-	-	316,373
1703	SO Cal Id	335,642	400,000	(465,425)	270,217
1706	DA Elder Abuse Program	1,667	73,553	(73,553)	1,667
1707	DA Federal Asset Forfeiture	4,412	-	(3,705)	707
1710	DA BOC Victim Restitution	-	66,000	(66,000)	-
1711	DA Child Abduction	309,627	-	-	309,627
1712	DA Auto Fraud	16,350	154,446	(154,446)	16,350
1714	DA Victim Witness	5,352	343,178	(343,178)	5,352
1715	SO Vehicle Theft	46,603	400,000	(400,000)	46,603
1716	DA Rural Crime Task Force	1,172	246,364	(246,364)	1,172
1717	PL State CDBG Program Income	55,265	51,200	(50,000)	56,465
171A	GSA 12th Street Office Bldg	4,475	27,520	(27,520)	4,475
171B	GSA 12th St Condominium Resv (former Parking Garage)	18,000	-	-	18,000
1723	CLK Fixed Asset Acquisition	4,949,852	802,500	(3,083,655)	2,668,697
1725	CEO County Fire Service	818,389	1,418,003	(1,629,844)	606,548
1726	CEO Alcohol and Drug Analysis	29,029	140,080	(140,080)	29,029
1727	PARKS-Fish and Wildlife	45,435	-	(50,000)	(4,565)
1728	PARKS-Modesto Reservoir Patrol	140,404	23,000	(140,000)	23,404
1737	PROB Criminalistics Lab	99,626	-	-	99,626
1743	SO Sheriff's Dedicated Funds	321,155	-	(147,580)	173,575
1746	PL Dangerous Bldg Abatement fund	124,978	10,000	(10,000)	124,978
1755	CFFC Children and Families Commission	16,573,211	6,305,758	(9,563,740)	13,315,229
1759	AG Ag Comm Development Fees	856	-	-	856
1760	AS Animal Services Donations	68,608	-	-	68,608
1761	DA Arson Task Force	1,415	-	(1,414)	1
1764	PROB Juvenile Accountability Grant 2003	(265)	32,767	(32,767)	(265)
1765	PROB Ward Welfare fund	265,301	40,000	(40,000)	265,301
1766	COOP Farm & Home Advisors Research	65,393	-	(64,839)	554
1767	CEO 2003 Local Law Enforcement Block Grant	252	-	-	252
1768	SO Sheriff's Civil Process Fee	856,570	220,000	(110,010)	966,560
1769	SO Sheriff's Driver Training Program	98,810	234,360	(234,360)	98,810
1771	DA Asset Forfeiture	29,905	-	(11,976)	17,929
1775	DA Vertical Prosecution Block Grant	27,861	407,537	(407,537)	27,861
1776	DA Real Estate Fraud Prosecution	3,362	366,135	(366,135)	3,362

STANISLAUS COUNTY FUND BALANCE REPORT

2010-2011 ADOPTED FINAL BUDGET

	Beginning Fund Balance 7/1/10	Adopted Final Budget Revenue	Adopted Final Budget Appropriations	Projected Fund Balance 6/30/11
1777	CEO Prop 69-DNA Identification	736,775	-	736,775
177A	DA Enforce Consumer Protection Laws	516,138	-	111,328
1780	SO Cal-MMET	555	590,699	555
1781	AC Tobacco Settlement Securitization	57,776,650	-	57,776,650
1782	PL State CalHome Grant	200,860	5,000	6,201
1783	PL Annual Work Plan-County	(145,048)	1,530,183	(128,591)
1784	PL Annual Work Plan-Oakdale	-	792,304	190,306
1785	PL Annual Work Plan-Patterson	-	962,207	279,215
1786	CLK Vital and Health Statistics	198,715	42,000	70,715
1787	CEO OES Grant Programs	13,589	-	13,589
178A	PL Annual Work Plan-Ceres	-	472,730	140,823
178B	PL Annual Work Plan-Newman	-	502,951	151,662
178C	PL Annual Work Plan-Waterford	(20,008)	533,870	190,324
178D	PL Salida Planning Efforts	441,220	-	441,220
1791	CEO OES Homeland Security Grant	(100)	-	(100)
1792	CEO OES Homeland Security Grant 2006	4,174	-	4,174
1793	PROB cpa 2004/2005	16,570	-	19
1794	CEO OES Homeland Security Part II (WMD)	8,555	-	8,555
1795	DO NOT USE-PW Hammett/Kiernan PSR's	93	-	93
1796	CEO OES Homeland Security Grant 2004	1,917	-	1,917
1797	CEO 2004 Local Law Enforcement Block Grant	1,680	-	1,680
1798	PROB JJCPA Programs	245,154	1,303,973	245,154
1799	CEO Justice Assistance Grants (JAG)	(317)	545,611	(317)
179A	PL General Plan Maintenance Fees	1,221,184	118,200	1,248,384
179B	CEO OES Homeland Security Grant 2005	(13,972)	-	(13,972)
179C	AC 2006 Tobacco Securitization	42,204,834	-	42,204,834
179D	CEO OES Homeland Security Grant 2007	215	-	215

Total Special Revenue Funds \$ 179,176,536 \$ 507,251,491 \$ (517,969,743) \$ 168,459,012

CAPITAL PROJECTS

2025	CEO Courthouse Construction	2,386,566	750,000	2,816,623
2026	CEO Criminal Justice Facility	5,107,013	950,000	5,457,013
2061	Redevelopment	9,936,929	4,428,000	10,323,879
2062	Redevelopment-Housing set-aside	8,322,774	1,830,000	8,915,174

Capital Projects Total \$ 25,753,282 \$ 7,958,000 \$ (6,198,593) \$ 27,512,689

ENTERPRISE

4001	PW Transit	6,083,610	3,764,770	4,480,052
4021	ER Fink Road Landfill	17,809,279	4,801,500	14,324,879
4031	ER Geer Road Landfill	(4,070,023)	2,594,277	(4,070,023)
4051	HSA Clinic & Ancillary Services	(12,194,285)	44,869,492	(12,196,973)
4061	ER Waste to Energy	19,812,725	7,377,011	15,972,480
4081	SO Inmate Welfare/Commissary	684,057	1,179,000	181,553

Enterprise Fund Total \$ 28,125,363 \$ 64,586,050 \$ (74,019,445) \$ 18,691,968

STANISLAUS COUNTY FUND BALANCE REPORT

2010-2011 ADOPTED FINAL BUDGET

		Beginning Fund Balance 7/1/10	Adopted Final Budget Revenue	Adopted Final Budget Appropriations	Projected Fund Balance 6/30/11
<u>INTERNAL SERVICE</u>					
5001	GSA Central Services	160,736	1,003,311	(1,003,311)	160,736
5011	Communications	809,320	848,118	(955,698)	701,740
5021	GSA Fleet Services	851,699	2,324,665	(2,324,665)	851,699
5022	GSA Fleet Services Vehicle Replacement	807,045	-	-	807,045
5031	MIS General	2,215,705	3,723,953	(4,052,958)	1,886,700
5051	General Liability	(2,186,274)	6,121,320	(6,121,320)	(2,186,274)
5061	Professional Liability	1,484,994	1,121,840	(2,217,120)	389,714
5071	Unemployment Insurance	397,596	1,428,675	(1,428,675)	397,596
5081	Workers' Compensation Ins	3,921,516	1,604,500	(5,569,100)	(43,084)
5091	Purchased Insurance	55,262	47,625,640	(47,705,640)	(24,738)
5101	Dental Insurance	522,518	4,268,070	(4,524,490)	266,098
5111	Vision Insurance	675,809	1,004,200	(1,004,200)	675,809
5121	PW Morgan Shop Garage	6,379,092	5,855,170	(6,132,468)	6,101,794
5141	CEO I-CJIS Project	487,498	440,530	(513,600)	414,428
Internal Service Fund Total		\$ 16,582,516	\$ 77,369,992	\$ (83,553,245)	\$ 10,399,263
Total		\$ 356,094,509	\$ 878,533,421	\$ (918,752,492)	\$ 315,876,530

STANISLAUS COUNTY DISCRETIONARY REVENUE 2010-2011 ADOPTED FINAL BUDGET

ACCOUNT DESCRIPTION	Actuals As of 6/30/2009	Actuals As of 6/30/2010	Adopted Proposed Budget 2010-2011	Adopted Final Budget 2010-2011
<u>TAXES</u>				
10000 Property taxes-current secured	\$ 38,380,231	\$ 35,194,433	\$ 34,222,000	\$ 33,849,000
10005 Property Taxes-Unitary	945,505	969,906	970,000	928,000
10007 Property Taxes-SRAF Loan		(7,866,152)	-	-
10210 RDA Pass Through Increment	2,942,989	2,723,053	2,704,000	2,614,000
10400 Property taxes-current unsecured	1,758,046	1,813,493	1,765,000	1,852,000
11000 Property taxes-prior unsecured	31,208	82,420	53,000	53,000
11400- Property taxes-supplemental	636,236	144,377	100,000	100,000
11800 Sales and use taxes	13,059,344	10,020,806	11,000,000	11,000,000
12630 Other taxes-occupancy tax	835,803	680,780	786,000	786,000
12640 Other taxes-race horse	30	11	-	-
12650 Other taxes-property transfer	1,552,846	1,271,225	1,242,000	1,242,000
12680 Other taxes-aircraft tax	94,658	60,781	95,000	95,000
12700 In Lieu of Sales and Use Tax revenue	4,728,116	3,762,405	3,762,000	3,762,000
12710 Property Tax In-Lieu of Vehicle License Fee	51,554,401	47,512,155	46,562,000	45,292,000
12750 FHA in lieu tax apportionment	19,937	20,017	20,000	20,000
12800 Tax deeded land sale appro.	-	795	-	-
Total	\$ 116,539,350	\$ 96,390,505	\$ 103,281,000	\$ 101,593,000
<u>LICENSES, PERMITS AND FRANCHISES</u>				
14000 Franchises	\$ 1,156,595	\$ 958,324	\$ 957,000	\$ 957,000
Total	\$ 1,156,595	\$ 958,324	\$ 957,000	\$ 957,000
<u>FINES, FORFEITURES & PENALTIES</u>				
16500 Fines, Forfeitures & Penalties	\$ 10,923,451	\$ 7,886,132	\$ 7,350,000	\$ 6,425,000
Total	\$ 10,923,451	\$ 7,886,132	\$ 7,350,000	\$ 6,425,000
<u>REVENUE FROM USE OF MONEY</u>				
17000 Interest	\$ 2,741,137	\$ 2,227,711	\$ 2,430,000	\$ 2,200,000
18000 Rents and concessions	202,076	202,075	202,000	202,000
18060 Cnty Cntr III - SCOE	140,400	140,400	140,000	140,000
Total	\$ 3,083,613	\$ 2,570,186	\$ 2,772,000	\$ 2,542,000
<u>INTERGOVERNMENTAL REVENUES</u>				
21460 St-Aid realignment	\$ 922,000	\$ 922,000	\$ 922,000	\$ 922,000
24400 State-Homeowners' prop tax relief	609,164	592,372	579,000	579,000
24800 State-Public safety (prop 172)	29,626,380	28,705,578	28,000,000	28,800,000
25090 St-Open space subvention	1,332,316	-	-	-
28800 Federal-Other	8	8	-	-
28810 Fed-Other-entitlement lands	(223,267)	7,866	16,000	16,000
29600 Fed-Other-Refuge Revenue Sharing		43,387	-	-
29715 Other Governmental Agencies		51,806	54,000	54,000
Total	\$ 32,266,601	\$ 30,323,017	\$ 29,571,000	\$ 30,371,000
<u>CHARGES FOR SERVICES</u>				
36990 Sb813 administration costs	\$ 550,253	\$ 278,044	\$ 295,000	\$ 295,000
38021 Govt fund rev A-87 carry forward	240,025	(239,110)	(659,000)	(659,000)
39901 Funds >13 rev A-87 carry forward	(28,950)	(161,070)	(90,000)	(90,000)
Total	\$ 761,328	\$ (122,136)	\$ (454,000)	\$ (454,000)
<u>MISCELLANEOUS REVENUE</u>				
40400 Miscellaneous Revenue	\$ 4,351	\$ -	\$ 4,000	\$ 4,000
40410 Unclaimed monies		93,879	94,000	94,000
40445 Rebates & refunds	1,379	-	1,000	1,000
40560 Cancelled warrants	67,993	136,050	67,000	67,000
Total	\$ 73,723	\$ 229,929	\$ 166,000	\$ 166,000

STANISLAUS COUNTY DISCRETIONARY REVENUE 2010-2011 ADOPTED FINAL BUDGET

ACCOUNT DESCRIPTION	Actuals As of 6/30/2009	Actuals As of 6/30/2010	Adopted Proposed Budget 2010-2011	Adopted Final Budget 2010-2011
OTHER FINANCING SOURCES				
46600 Operating transfers in	\$ 1,000,000	\$ -	\$ -	-
46612 Transfer-2002 endowment drawdown	2,078,850	2,010,464	2,300,000	1,913,000
46613 Transfer-2006 endowment drawdown	1,196,600	870,726	465,000	395,000
Total	\$ 4,275,450	\$ 2,881,190	\$ 2,765,000	\$ 2,308,000
<hr/>				
TOTAL DISCRETIONARY REVENUE	\$ 169,080,111	\$ 141,117,147	\$ 146,408,000	\$ 143,908,000
17610 Increase(decrease)-fair value of investments	\$ 466,308	\$ (633,259)		
TOTAL ADJUSTED DISCRETIONARY REVENUE	\$ 169,546,419	\$ 140,483,888	\$ 146,408,000	\$ 143,908,000

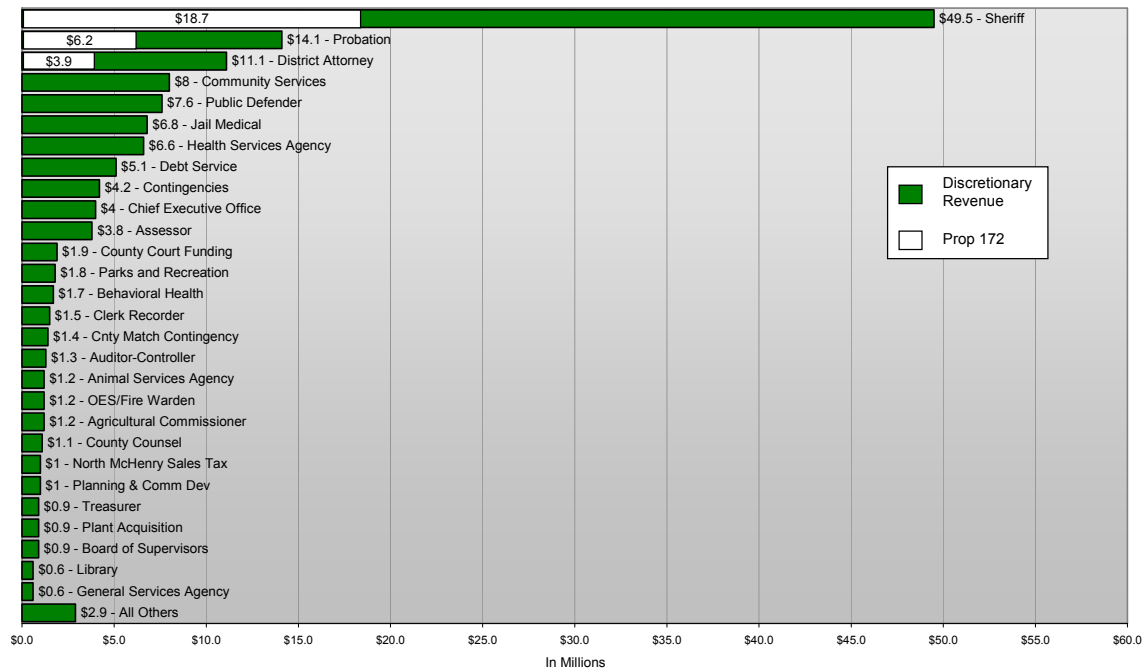
DISCRETIONARY REVENUE

Revenue available to fund programs at the Board of Supervisors’ discretion is referred to as Discretionary Revenue. The majority of discretionary revenue in the 2010-2011 Adopted Final Budget supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related services such as the Chief Executive Office, Assessor and the General Services Agency. Health and Human Services departments utilize discretionary revenue to support maintenance of effort requirements for leveraging additional revenues for Federal and State supported programs. Since most of the Board of Supervisors’ discretion is directly linked to this revenue source, considerable attention is given to key discretionary revenue sources.

The 2010-2011 Adopted Final Budget, at \$143,908,000, projects an overall increase in discretionary revenue of \$1.0 million to the Fiscal Year 2009-2010 Final Adjusted Budget. This projected increase is deceiving because \$7.9 million was removed from the 2009-2010 budget as the result of the State’s approval to suspend the provisions of Proposition 1A, thereby allowing the State to borrow up to 8% from the Fiscal Year 2009-2010 property tax allocation. Adjusting for this loan, discretionary revenue for 2010-2011 truly reflects a \$6.9 million decrease. This projected decrease is primarily attributed to the loss of property related tax revenues. The County Assessor once again announced an overall decrease in assessed property values compared to the values on the roll at the beginning of the prior fiscal year. The 4.67% decline was greater than the 3% decline anticipated when the 2010-2011 Proposed Budget was approved. Revenue received from Current Secured Property Taxes, Property Tax In Lieu of Vehicle License Fees and Supplemental Property Taxes are directly related to property values and sales activity. Additionally, franchise fee income, interest earned on investments, revenue from the payment of delinquent property taxes and earnings on the Tobacco Endowment Funds are also projected to return less than the 2009-2010 Adjusted Budget numbers.

The following chart summarizes the proposed distribution of discretionary revenue for Fiscal Year 2010-2011, clearly indicating that the Board of Supervisors’ top priority of “A Safe Community” is the largest recipient of this revenue source.

**Distribution of Discretionary Revenue – Adopted Final Budget Fiscal Year 2010-2011
\$143,908,000**



Overview

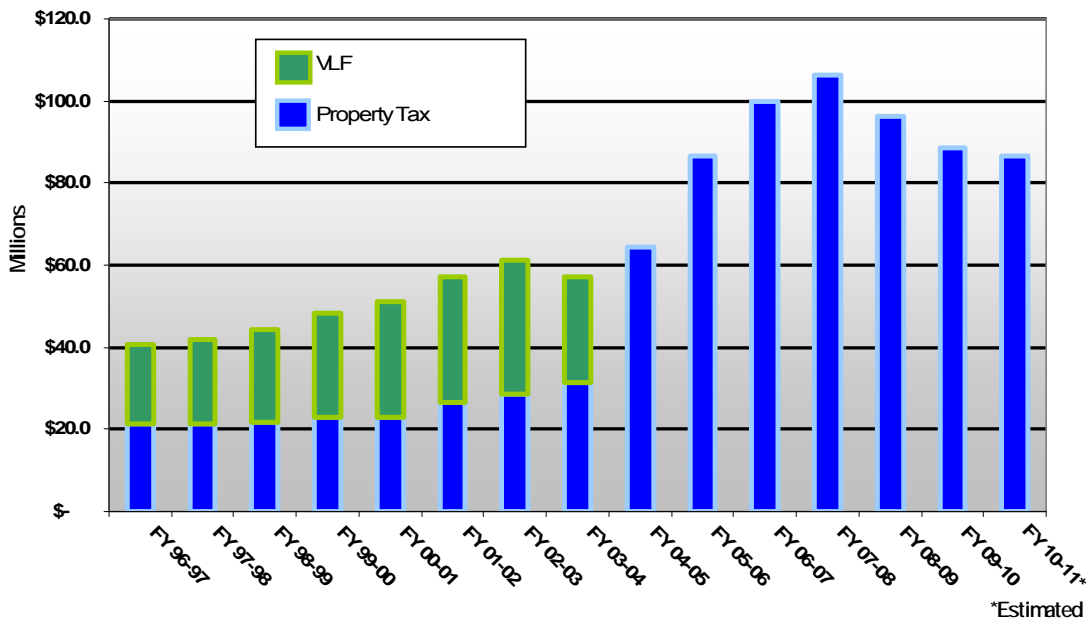
Five categories, Secured Property Taxes, Property Taxes In-lieu of Vehicle License Fees, Public Safety Sales Tax (Prop 172), Sales and Use Taxes and In-Lieu of Sales and Use Tax account for over 87% of all discretionary revenue. A number of these categories are monitored on a regular basis with consideration given to, among other factors, historical inflow trends and local and regional economic conditions. A brief summary of each of the major discretionary revenue categories is provided below.

Secured Property Taxes and Property Taxes In-Lieu of Vehicle License Fees

The County receives a portion of the annual property tax revenues that are collected by the Tax Collector. This portion varies among tax code areas, depending on the percentage that is allocated for each area between the County, cities, special districts, redevelopment agencies and schools. In Fiscal Year 2009-2010 the County’s portion was approximately 12% of the taxes collected.

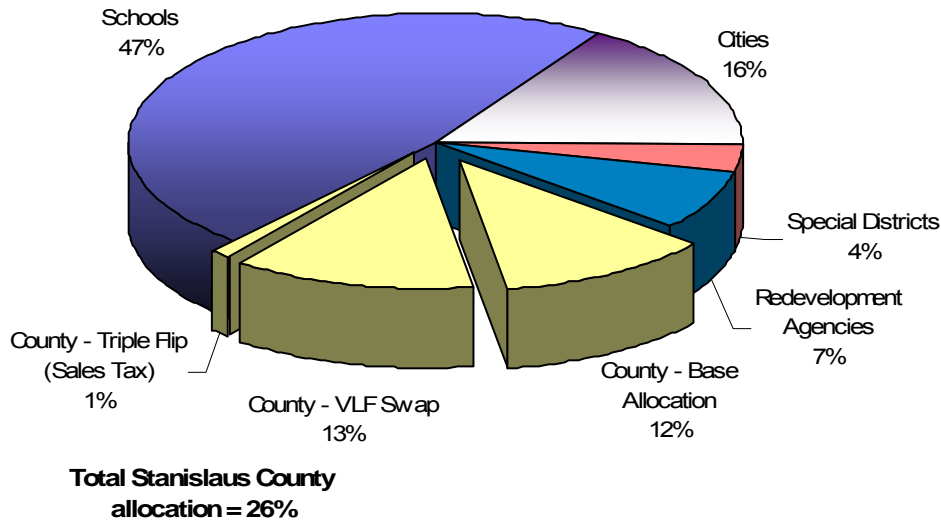
During the 2004-2005 Fiscal Year, a major shift in local government funding occurred as the revenue received from Vehicle License Fees (VLF) was exchanged by the State of California for an equivalent amount of property taxes. This swapped revenue, shown as “Property Tax In-Lieu of VLF” on the discretionary revenue schedule, increased the County’s reliance on property tax revenue. The following chart reflects revenue received over the past fifteen years and compares recent years of Property Tax revenue to previous years of funding when Vehicle License Fees were received:

Property Tax and Vehicle License Tax– Revenue History



The formula to calculate Property Tax In Lieu of VLF is very specific, requiring the certified value of all properties provided to the Auditor-Controller by the Assessor as of January 1 of each year before tax roll adjustments. This provides for a uniform application across the State and any roll changes made are captured in the following year. The revised relative share of property tax by governmental entity when the VLF Swap and Sales Tax In Lieu of Property Tax revenues (discussed in the Sales and Use Tax section) are factored in is shown in the following chart and reflects the County’s percentage share of 26% rather than the 11% received prior to the 2004-2005 swap:

Property Tax Allocations after VLF Swap and Triple Flip



The decline in residential assessed valuation that the County has experienced in the last few years seems to have run its course as property values are now leveling off. However, commercial property owners are beginning to press for re-assessments to more accurately capture values that are in accordance with the deflated economy. Also, the 2% increase in value tied to the Consumer Price Index (CPI) which is normally applied each year will not occur in 2010-2011 as the CPI actually reflects zero or slightly negative growth. Based on these factors the final budget for both Secured Property Tax and Property Tax In Lieu of VLF reflect a decrease of slightly less than 5% compared to the Fiscal Year 2009-2010 Adopted Final Budget. This marks the third straight year of declines in the Property Tax Roll. In addition, Supplemental Property Taxes are extremely sensitive to market swings and real estate activity and are projected to decline considerably in the coming year as even moderate increases in residential values are uncertain.

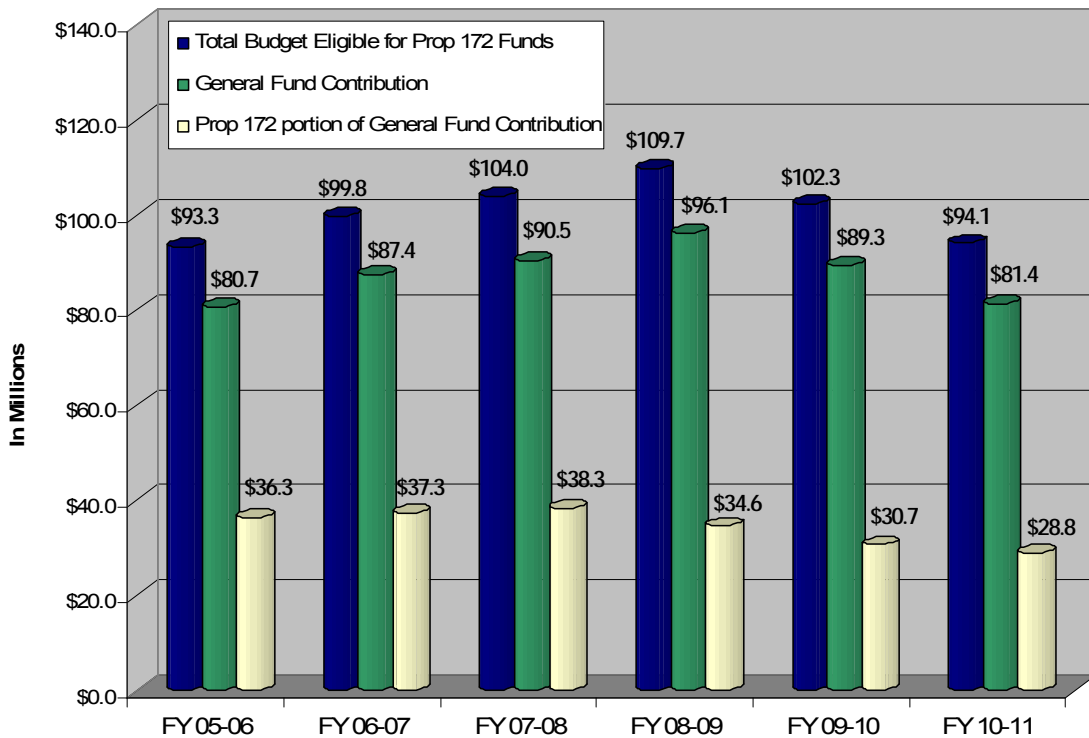
Public Safety Sales Tax

A ½ cent sales tax was enacted in January of 1994 to help alleviate the impact to local government as a result of the 1993-1994 State Budget. Specifically, property tax revenues were shifted from the counties and cities to schools, thereby reducing the state's funding obligations to public schools. This sales tax, known as the "Public Safety Sales Tax," allowed an additional ½ cent sales tax to be collected and allocated to local agencies to exclusively fund public safety activities. In Stanislaus County these monies are used to fund the Sheriff, District Attorney, Probation and Juvenile Institutions operations.

There is a Maintenance of Effort (MOE) for these funds that requires a minimum commitment of local resources to be allocated to public safety services. To receive the full allocation of these revenues, minimum funding levels for public safety functions must equal or exceed the 1992-1993 base year funding, adjusted by a growth factor. As of the Fiscal Year 2009-2010 reconciliation, funding for public safety services exceeded the adjusted base by \$48.1 million.

The following chart illustrates the relationship between the Public Safety budgets eligible for Proposition 172 funding and the General Fund revenue contribution. Between Fiscal Years 2005-2006 and 2010-2011, the cost of services supported by Proposition 172 increased by \$.8 million. During the same period the overall contribution from the General Fund increased by \$.7 million, while the Proposition 172 portion of that contribution decreased by \$.75 million. This means that a greater portion from other discretionary revenue sources was needed to fund the public safety services.

Proposition 172 Final Budget Comparison

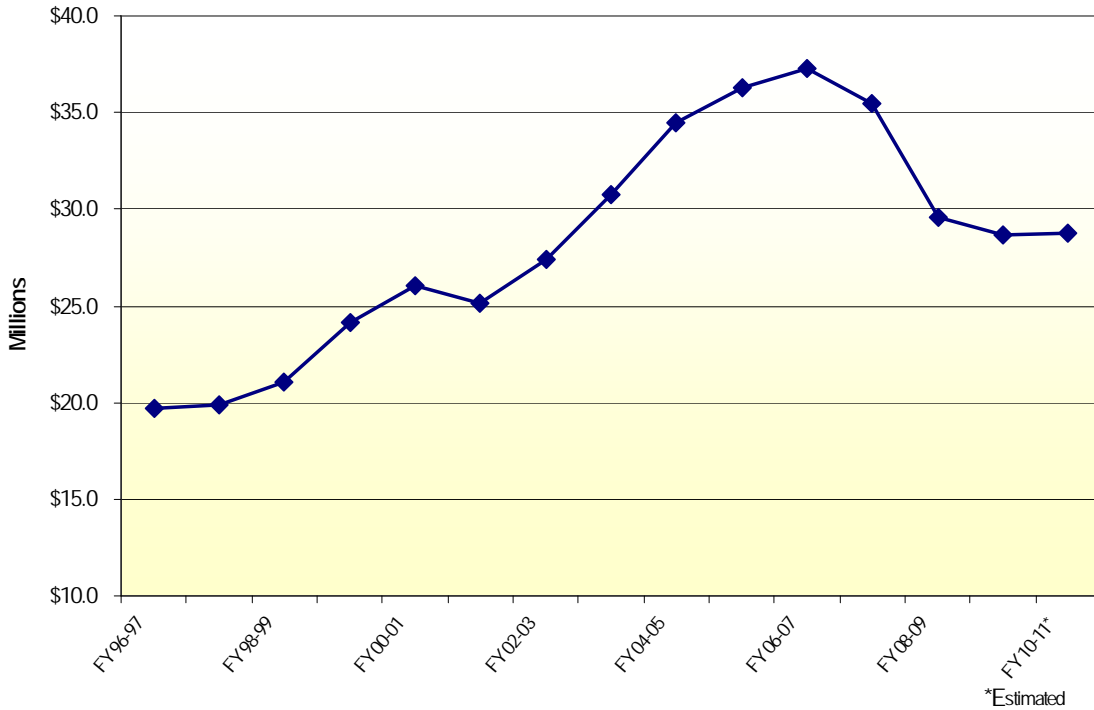


The Public Safety Sales Tax is collected by the State Board of Equalization and apportioned to each county based on the county's proportionate share of statewide taxable sales. The combination of statewide taxable sales and the proportionate share (or "pool rate") are the factors that determine the amount of revenue from this tax source. For several years Stanislaus County's population growth resulted in an increase in the overall proportion of the State sales tax pool rate. Because of the recent economic downturn the County's portion of the overall sales tax pool has decreased in the past three years resulting in a reduction in the pool rate for Fiscal Years 2007-2008 through 2009-2010. The rate for the 2010-2011 Fiscal Year will not be available until late November 2010 at the earliest. Because of the uncertainty in the consumer marketplace no change to the rate is proposed at this time for the current fiscal year.

Fiscal Year	Stanislaus County Pool Rate
2000-2001	0.011851
2001-2002	0.011795
2002-2003	0.012655
2003-2004	0.013249
2004-2005	0.013457
2005-2006	0.013548
2006-2007	0.013589
2007-2008	0.013155
2008-2009	0.012732
2009-2010	0.012664
Proposed 2010-2011	0.012664

The Adopted Final Budget estimate of \$28,800,000 for this revenue source reflects a cautious approach that assumes the worst of the consumer sales reductions are nearing an end. Although this represents an approximate 6% decrease to last year's Adopted Final Budget amount of \$30.7 million it is an increase of approximately 14% to the \$25.2 million budget as adjusted during the 2009-2010 Mid-Year process when State sales were at their worst. Slightly over 4% of the entire Proposition 172 revenue received is distributed to cities, with the balance retained by the County. The following chart reflects the Proposition 172 revenue received since Fiscal Year 1996-1997.

Prop 172 Public Safety Sales Tax



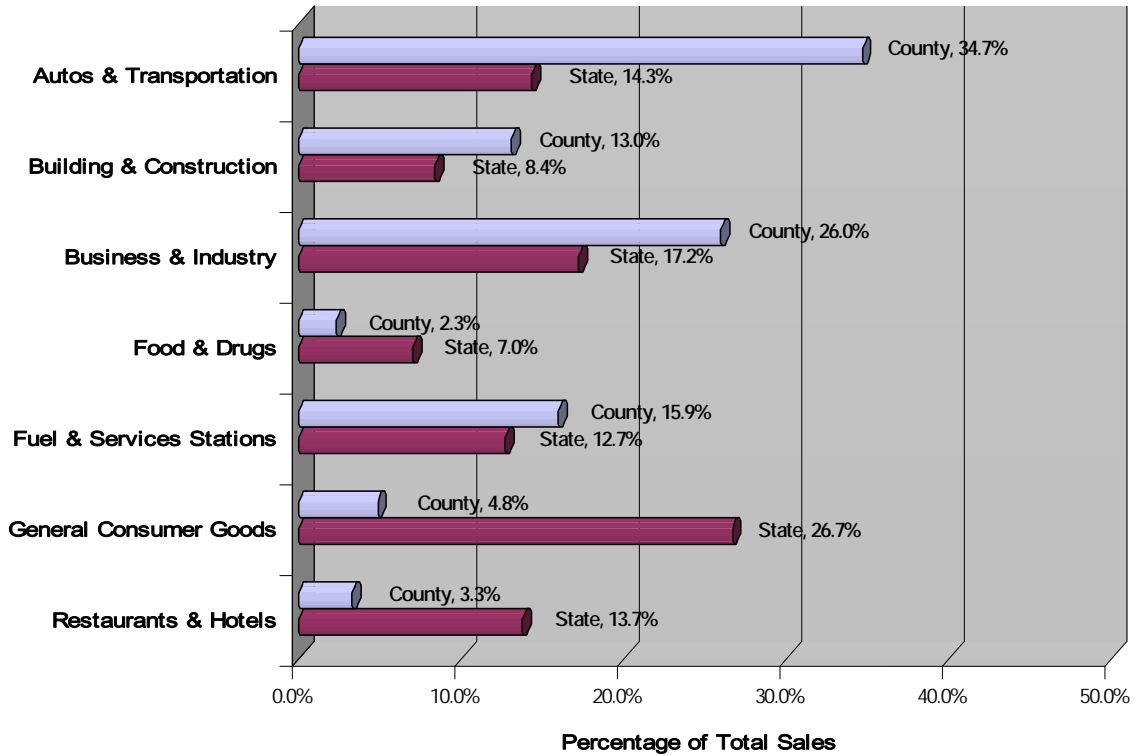
Sales and Use Tax

California has a statewide sales and use tax rate of 8.25%. This represents an increase of 1% that took effect April 1, 2009 as a part of the State Budget compromise. In addition, the voters in Stanislaus County passed a 1/8 cent sales tax measure in 1995 and again in 1999 and 2004 to support local libraries. Sales Tax receipts are distributed as follows:

Sales Tax Distribution	Amount
State General Fund	6.00%
Incorporated/Unincorporated Areas (Discretionary Revenue)	1.00%
Countywide Transportation Fund	0.25%
County Health and Social Services Programs ("Realignment")	0.50%
Public Safety Sales Tax	0.50%
Library Tax	0.125%
Total	8.375%

The following graph illustrates the business mix that contributes to sales and use taxes in the unincorporated areas of Stanislaus County compared to the taxes collected in the State as a whole. These percentages represent activity in the quarter ending June 30, 2010. It should be noted that Stanislaus County historically relies on Autos and Transportation sales and Business and Industry activity to a much larger degree than other cities and counties throughout the State.

Stanislaus County Sales Tax Comparison by Business Type

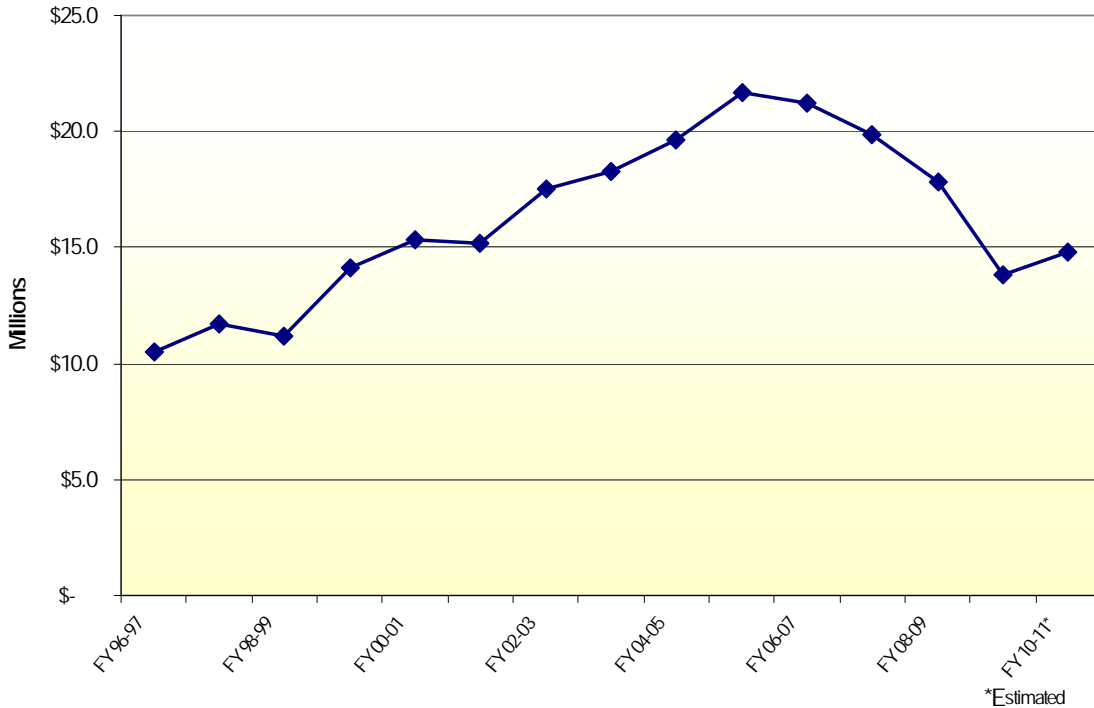


Sales and Use Tax is another discretionary revenue source that was affected by the State budget actions in Fiscal Year 2004-2005. As part of a complicated financing structure for the State Economic Recovery Bonds, the State “flipped” ¼ of the Bradley-Burns sales and use tax from the counties and cities to the bond trustee for debt service payments. In order to compensate for the lost revenue to cities and counties, an equivalent amount of property taxes from the County Education Revenue Augmentation Fund (ERAF) are to be shifted to an “In-lieu of Sales and Use Tax” account. The third leg in this “Triple Flip” would require the State to make up lost ERAF revenue to education from the State of California’s General Fund.

Payments to the “In-lieu of Sales and Use Tax” account are to be made by each county’s Auditor-Controller in January and May of each fiscal year with an annual “true-up” occurring in the following September of each fiscal year. The State Department of Finance reconciles what was advanced in the prior year to actual revenue received. In Fiscal Year 2009-2010 the true-up amount had a negative \$439,840 impact on revenue for the County. The County will have a true-up every fiscal year until the State Bonds are paid off.

The Adopted Final Budget estimate for Stanislaus County is \$11,000,000 in Sales and Use Tax and \$3,762,000 in “In-lieu of Sales and Use Tax”. This anticipated level of funding is in line with recent trends in Stanislaus County and reflects the decrease in actual sales tax revenue over the past several years and indicates that the past fiscal year may have been the worst.

Sales and Use Tax and Sales Tax In-Lieu Revenue



Additional Notable Discretionary Sources

Interest earnings for the General Fund, Property Transfer Taxes and Transient Occupancy Tax are sources of discretionary revenue that have felt the effect of the slumping local economy. Interest earnings fluctuate based on the amount of cash on hand and the interest rate that is adjusted quarterly.

The Documentary Transfer Tax is a tax collected by the Clerk-Recorder at the time of recording when an interest in real property is conveyed. The tax rate is fifty-five cents (\$0.55) for each five hundred dollars (\$500) and is based on the unencumbered assessed value of the property, or the purchase price, whichever is greater. The decline in assessed values and the reduction in the number of property sales directly affect the tax revenue received in this category.

An 8% Transient Occupancy Tax (TOT) is charged to customers staying in hotels in the unincorporated areas of the County. TOT revenue is directly correlated to consumer travel and is therefore subject to short-term fluctuation based on numerous economic factors including fuel processes. The considerable increase in the 2007-2008 revenue can be attributed to the build-out and resulting activity of several hotels along Highway 99 and Interstate 5. However the lagging economy has also taken its toll on this revenue source.

The following table shows actual amounts received over the past several years and the amounts adopted for the Fiscal Year 2010-2011 Final Budget.

Fiscal Year	General Fund Interest Earnings	Property Transfer Tax	Transient Occupancy Tax
2001-2002	\$ 2,950,044	\$ 1,678,953	\$ 445,261
2002-2003	1,552,365	2,042,501	535,984
2003-2004	982,841	2,899,934	612,066
2004-2005	1,422,314	3,938,441	577,467
2005-2006	3,851,239	3,900,178	589,409
2006-2007	5,433,465	2,464,222	668,026
2007-2008	4,277,848	1,528,543	854,857
2008-2009	2,741,137	1,552,846	835,803
2009-2010	2,227,711	1,271,225	680,780
2010-2011 (Budget)	2,200,000	1,242,000	786,000

One final source of revenue to note is the fines and penalties collected on delinquent property taxes. During the height of the residential property crisis, the San Joaquin Valley became known for leading the nation in foreclosures. As homes were lost to the lenders, delinquent taxes and penalties were paid to the local Tax Collector. Stanislaus County added \$10.9 million to its fines and forfeitures revenue account in Fiscal Year 2008-2009 and nearly \$7.9 million in Fiscal Year 2009-2010. As the rate of foreclosures decline it is expected that revenue received from fines and penalties will diminish accordingly, reflected in the Adopted Final Budget amount of \$6.4 million.

DISCRETIONARY REVENUE SUMMARY

In conclusion, the Fiscal Year 2010-2011 Adopted Final Budget includes \$143,908,000 in discretionary revenue for Fiscal Year 2010-2011. This represents an increase of \$1 million to the 2009-2010 Final Adjusted Budget, but after adjusting for the Proposition 1A loan to the State in the last Fiscal Year, the Adopted Final Budget actually reflects a \$6.9 million decrease, or 4.5%. Adjustments will be included as part of the Mid-Year Financial Report, when the County's pool rate will be known for Prop 172 sales tax and six months of activity will be available.

GENERAL FUND—CLASSIFICATION OF FUND BALANCE

Fund balance for the General Fund historically has been divided into three basic types for accounting and tracking purposes: designations, reserves and unreserved/undesignated. Designations of fund balance represent that portion of fund balance that has been set aside for a certain purpose. Reserves are portions of fund balance that have been restricted for a specific purpose and are not available for spending or are legally restricted until the purpose for the reserved funds has been met. Unreserved/undesignated fund balance is funding that is unrestricted and available for use as circumstances dictate, being used each year to help balance the budget. In addition to the main General Fund (fund 100) there are three active “sub-funds”, the Economic Development Bank (fund 105), the Tax Loss Reserve (fund 106) and the Community Development Fund (fund 107).

The Government Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, to become effective for financial statements with periods beginning after June 15, 2010. This Statement is designed to improve financial reporting by establishing fund balance classifications that are easier to understand and apply. Basically, a hierarchy has been established clarifying the constraints that govern how a government can use amounts reported as fund balance. Statement 54 establishes five new classifications: Nonspendable, Restricted, Committed, Assigned and Unassigned. Although only the General Fund is addressed in this section, Statement No. 54 applies to the Special Revenue and Capital Project funds as well. The County Auditor-Controller is in the process of implementing the new classifications in Fiscal Year 2010-2011 and from this point forward these terms will be used in the reporting of the General Fund fund balance.

Nonspendable fund balance includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long term amount of notes receivable or prepaid amounts).

Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors) or through enabling legislation.

Committed fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

Assigned fund balance is comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. Assigned fund balance can be used to eliminate a projected budgetary deficit in the subsequent year’s budget.

Unassigned fund balance is the residual classification for the General Fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

Following is a table depicting the new fund balance classifications with balances as of the year-end close of June 30, 2010. The former Designations are now classified as Assigned except for the Other and Restricted designations which now are reported as Committed fund balance. All former Reserves are now classified as Nonspendable except for Encumbrances and Economic Development Bank Loan Commitments which are now Assigned, and the Tax Loss Reserve which now appears in the Restricted classification. The table also identifies the \$8,000,000 used in the Proposed Budget balancing strategy as well as changes approved as part of the Final Budget addendum.

	Fund Balance as of June 30, 2010	2010-2011 Adopted Proposed Budget	2010-2011 Adopted Final Budget Adjustments	2010-2011 Estimated Revenues	2010-2011 Estimated Expenditures	Projected Fund Balance as of June 30, 2011
Fund Balance - Nonspendable:						
Fund 100 - Fair value adjustment	807,992	-	-	-	-	807,992
Fund 105 - Fair value adjustment	13,578	-	-	-	-	13,578
Fund 107 - Fair value adjustment	11,997	-	-	-	-	11,997
Imprest Cash	91,845	-	-	-	-	91,845
Advances to other funds	500,000	-	-	-	-	500,000
Advances to other governments	311,239	-	-	-	-	311,239
Economic Development advances	3,454,115	-	-	-	-	3,454,115
Teeter receivable	22,233,301	-	-	-	-	22,233,301
Deposits with others	10,000	-	-	-	-	10,000
Prepaid items	220,925	-	-	-	-	220,925
Sub-total	\$ 27,654,992	\$ -	\$ -	\$ -	\$ -	\$ 27,654,992
Fund Balance - Restricted:						
Tax Loss Reserve	4,169,660	-	-	-	-	4,169,660
Sub-total	\$ 4,169,660	\$ -	\$ -	\$ -	\$ -	\$ 4,169,660
Fund Balance - Committed:						
Various Programs and Projects	14,138,282	(8,000,000)	-	-	-	6,138,282
Capital Acquisition	1,300,000	-	-	-	-	1,300,000
Sub-total	\$ 15,438,282	\$ (8,000,000)	\$ -	\$ -	\$ -	\$ 7,438,282
Fund Balance - Assigned:						
Contingencies	3,262,034	-	829,459	-	-	4,091,493
Tobacco Settlement and Securitization	1,876,351	-	-	-	-	1,876,351
Retirement Obligation	2,000,000	-	-	-	-	2,000,000
Teeter Plan	13,344,174	-	6,710,876	-	-	20,055,050
Carryover Appropriations (100)	2,808,872	-	(859,808)	-	-	1,949,064
Carryover Appropriations (105)	32,959	-	(9,899)	-	-	23,060
Carryover Appropriations (107)	100,000	-	71,800	-	-	171,800
75% Carryover Appropriations (100)	-	-	4,879,112	-	(4,879,112)	-
Encumbrances	1,261,520	-	-	-	-	1,261,520
Encumbrances-Econ Development	1,395,679	-	-	-	-	1,395,679
Debt Service	11,779,459	-	(829,459)	-	-	10,950,000
Budget Balancing	-	-	15,643,578	221,367,888	(237,011,466)	-
Sub-total	\$ 37,861,048	\$ -	\$ 26,435,659	\$ 221,367,888	\$ (241,890,578)	\$ 43,774,017
Fund Balance - Unassigned						
General Fund (100)	19,508,203	8,000,000	(26,373,758)	-	-	1,134,445
Economic Development Bank (105)	319,910	-	9,899	-	-	329,809
Community Development Bank (107)	1,464,358	-	(71,800)	-	-	1,392,558
Sub-total	\$ 21,292,471	\$ 8,000,000	\$ (26,435,659)	\$ -	\$ -	\$ 2,856,812
Total Fund Balance	\$ 106,416,453	\$ -	\$ -	\$ 221,367,888	\$ (241,890,578)	\$ 85,893,763

Recommended classification changes

The following five adjustments to fund balance are included in the Adopted Final Budget:

- 1) Increase the Teeter Plan Assigned fund balance by \$6,710,876. As property values continued to fall over the past year and foreclosures continued to cause earlier payment of delinquent taxes, the amount necessary to fund the Teeter Receivable note decreased (as it did at the close of fiscal year 2008-2009). As part of the June 30, 2010 fiscal year-end close, \$6,710,876 of the long term portion of the Teeter Receivable was released and became part of the Unassigned fund

balance. Assigning this amount will help mitigate the impact of increases to the Teeter Receivable when property values recover and delinquency rates begin to increase.

- 2) Decrease the Debt Service assignment by \$829,459 and re-assign to Contingencies. The amount of fund balance set aside to cover the annual debt service on the County's general obligation bonds has not been adjusted for several years. The remaining balance of \$10,950,000 is adequate to cover the current debt service obligation.
- 3) Decrease the Assigned Carryover Appropriations for funds 100, 105, and 107 by \$797,907. This represents the changes in the carryover requests from the prior fiscal year.
- 4) Assign \$4,879,112 to 75% Carryover Appropriations in fund 100. As part of the Mid-Year Financial Report, the Board of Supervisors approved a process for General Fund Departments to carry forward from Fiscal Year 2009-2010 to 2010-2011 75% of any unused net county cost. In prior years any unused net county cost was returned by departments and became fund balance. This request represents the amount calculated at fiscal year-end close as eligible for carryover.
- 5) Assign \$15,643,578 to assist with the balancing of the 2010-2011 Adopted Final Budget. This will provide the necessary funding to cover the difference between the Estimated Revenue and Appropriations as requested in the Final Budget document.

Unassigned Fund Balance

The 2009-2010 unreserved/undesignated year-end General Fund fund balance, now to be classified as Unassigned fund balance, totaled \$19.5 million (inclusive of some Auditor's post-closing adjustments), an \$8 million decrease to the \$27.5 million beginning balance. Although expenditures exceeded revenue by \$15.7 million, reclassifications of other types of fund balance mitigated that loss by \$7.7 million. Most notable was the release of \$6.7 million of the long term portion of the Teeter Receivable which is added to the Teeter Plan Assigned fund balance.

The Fiscal Year 2010-2011 Adopted Proposed Budget was balanced using \$5.2 million in unreserved/undesignated fund balance (now Unassigned fund balance) and \$8 million from Other designations (now Committed fund balance). Taking into account a projected decrease in discretionary revenue, the Adopted Final Budget is balanced using an additional \$2.4 million of Unassigned fund balance coupled with the \$5.2 and \$8 million previously noted. This \$15.6 million has been assigned as Budget Balancing fund balance. The Unassigned fund balance is available to fund the appropriations that are part of the 75% departmental savings enacted as part of the Fiscal Year 2009-2010 budget strategies. Funding for these appropriations in the amount of \$4,879,112 is re-classified as Assigned fund balance. The remaining Unassigned fund balance of \$1.1 million is available for additional post closing entries posted by the Auditor for the year ending June 30, 2010. An additional \$490,461 in carryover appropriations will be established as Assigned fund balance and decreased from the Unassigned classification to offset capital project appropriations that were rolled into Fiscal Year 2010-2011.

Summary

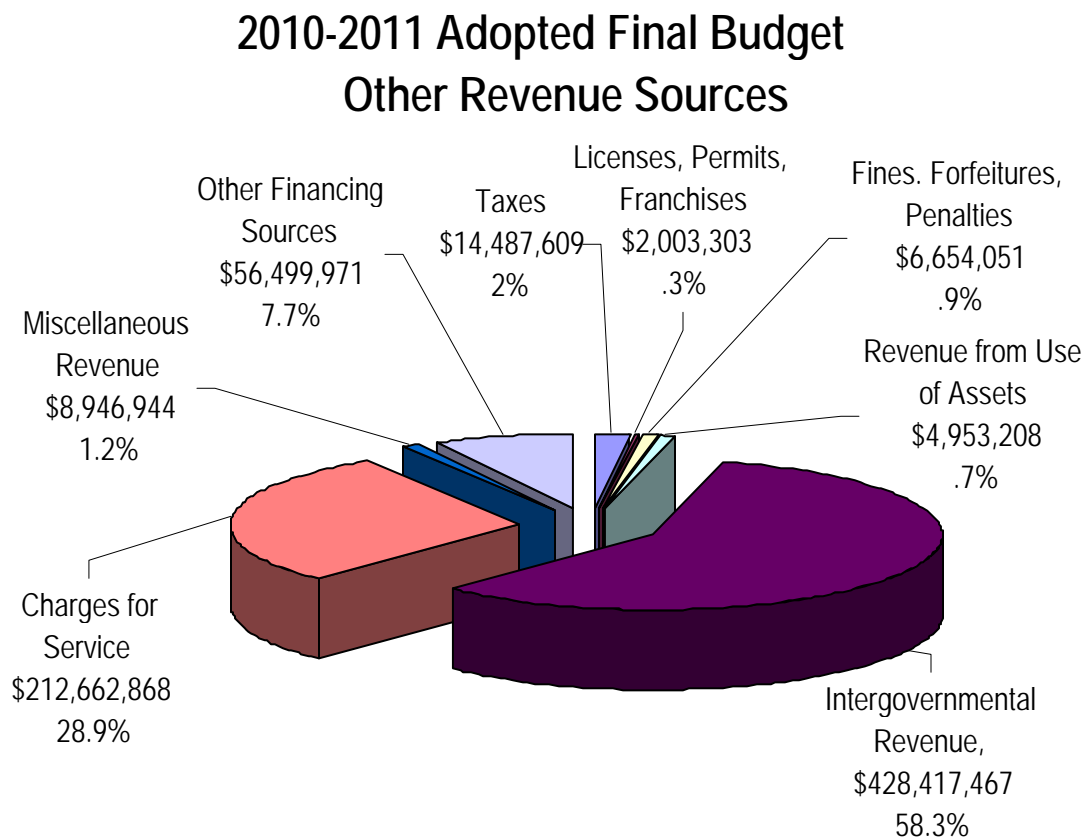
The General Fund, as of June 30, 2010, reflected an overall fund balance in all funds of \$106,416,453 inclusive of all classifications. Nonspendable fund balance of \$27,654,992 is not available for general appropriation. The Restricted fund balance of \$4,169,660 is set aside in accordance to Revenue and Taxation Code 4703 to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. The \$15,438,282 of Committed fund balance was approved through past actions of the Board of Supervisors for specific purposes and may be changed only by action of the Board prior to the end of the fiscal reporting period or as part of the Proposed Budget process. As part of the Adopted Proposed Budget in June 2010, the Board approved the release of \$8,000,000 in committed funds to take effect at the start of Fiscal Year 2010-2011 as part of the second year in a three-year budget balancing strategy. The Assigned fund balance of \$37,861,048 includes amounts designed to

maintain County finances in an overall sound fiscal position. Included in this classification are contingency funds for unanticipated events, funds to cover anticipated future obligations (such as debt service and retirement increases) and funds to cover known carryover appropriation obligations. The Unassigned fund balance of \$21,292,471 will be used to assist with balancing the annual 2010-2011 operating budget and with any 2009-2010 post-closing entries. Assignments will be made to fund the difference between budgeted revenue and appropriations and to fund the 75% carryover appropriations. The projected remaining balance of \$1.1 million will cover any remaining post-closing entries for the year ending June 30, 2010 and additional carryover appropriations. The portion of the Unassigned fund balance related to the Economic and Community Development Banks will continue to be available for community projects. As the lean economic times continue, any remaining Unassigned fund balance will be targeted to assist in the balancing of subsequent years' budgets.

OTHER MAJOR REVENUE SOURCES

In addition to discretionary revenue, other revenue is included as part of the County budget. These revenue sources are designated for specific purposes by statute or Federal/State grant requirements. Over 83% of the revenue that Stanislaus County receives is dedicated for specific purposes and can only be used for those purposes. An example of this is “Federal Aid for Children – Family Group”, one of the single largest revenue accounts in the County with a budget estimate of over \$33 million. These funds can only be used by the Community Services Agency to make assistance payments for the CalWORKs All Other Families Program.

The County budget for Fiscal Year 2010-2011 anticipates \$734,625,421 in specific or departmental revenue that is not discretionary revenue. The following chart represents the total major revenue sources other than discretionary revenue by category of revenue type.



The categories of revenue are further divided into accounts. Following is a listing and brief description of the County’s other major revenue sources by the largest accounts that are included in the 2010-2011 Adopted Final Budget.

INTERGOVERNMENTAL REVENUE—Funds received from other governments in the form of operating grants, entitlements, shared revenues, or payments in lieu of taxes.

Federal Administration Aid to Families with Dependent Children Family Group/Unemployed/Account 27060—This revenue from the Federal government is for administration and services costs of the CalWORKs, Mental Health/Substance Abuse, Promote Safe and Stable Families (PSSF) Programs, and the Consortium IV (CIV) Project and is budgeted at \$24,809,468. This level is lower by \$1,482,268 than the 2009-2010 Final Budget level.

Federal Administration Child Care Stage II/Account 27191—This revenue from the Federal government is for administration and services costs of the Child Care Stage II program and is budgeted at \$6,191,313. This level is approximately 4% lower than the 2009-2010 Final Budget level.

Federal Administration–Child Support Enforcement/Account 27080—This account is the Federal funding contribution that supports the Department of Child Support Services. Revenue estimates for Fiscal Year 2010-2011 are \$10,358,970, down from the 2009-2010 Final Budget level.

Federal Administration Child Welfare Services Title IVE/Account 27020—This revenue from the Federal government is for administration and services costs of the Child Welfare Services (CWS) and CWS Redesign programs allowable for Title IVE funding and is budgeted at \$6,786,248. This level is 23% lower than the 2009-2010 Final Budget.

Federal Administration In-Home Supportive Services Case Management/Account 27184—This revenue from the Federal government is for administration costs and provision of In-Home Supportive Services and is budgeted at \$28,019,843. This level is approximately 24% lower than the 2009-2010 Final Budget.

Federal Administration Non-Assisted Food Stamps/Food Stamp Fraud/Account 27040—This revenue from the Federal government is for administration of the Food Stamp Program and is budgeted at \$6,981,223. This level is approximately 11% higher than the 2009-2010 Final Budget.

Federal Adoptions Assistance Program/Account 27210—This revenue from the Federal government is for assistance payments and administration of the Adoptions Assistance Program and is budgeted at \$5,822,198. This level is approximately 11% higher than the 2009-2010 Final Budget due to a projected caseload increase for assistance payments.

Federal Aid for Children – Family Group/Account 27240—This revenue from the Federal government is for assistance payments for the CalWORKs All Other Families Program and is budgeted at \$33,162,115. This level is higher than the 2009-2010 Final Budget.

Federal Aid for Children – Two Parent Families/Account 27230—This revenue from the Federal government is for reimbursement of assistance benefits payments for the California Work Opportunity and Responsibility to Kids (CalWORKs) two parent families program. The estimated revenue for Fiscal Year 2010-2011 is \$11,979,418.

Federal Construction/Account 27600—This revenue from the Federal government for the Construction Program is budgeted at \$19,319,279.

Federal Grant Revenue/Account 29581—This Workforce Investment Act revenue funds a number of Alliance Worknet programs and consists primarily of Adult, Dislocated Worker, and Youth allocations Fiscal Year 2010-2011. The estimated revenue of \$8,113,734 for Fiscal Year 2010-2011 is down by 13% from the 2009-2010 Final Budget level of \$9,349,893.

Federal Grant Revenue/Account 29582—This Workforce Investment Act revenue funds a number of Alliance Worknet programs and consists primarily of the previous program year's available balance of Adult, Dislocated Worker, and Youth allocations, National Emergency Grants, Bridges to Success grant, State Energy Sector Partnership grant, and the remaining balance of American Recovery and Reinvestment Act (ARRA) funds. The estimated revenue of \$8,709,357 for Fiscal Year 2010-2011 is down 28% from the 2009-2010 Final Budget level of \$12,117,903.

Federal-Other/Account 28800—This is Federal revenue of various types used primarily to fund Public Health and Community Development Block Grant (CDBG) Programs. This includes Emergency Preparedness, California Children Services (CCS), CCS-Medical Therapy Unit, Children Health and Disability Prevention (CHDP), California Nutrition Network, Refugee Health, Childhood lead Program, Immunization Assistance Program and TB Prevention. CDBG funding provides for annual work plans in Oakdale, Patterson, Ceres, Newman, Waterford and unincorporated sections of the County. Revenue estimates of \$14,996,665 are up from the 2009-2010 Final Budget levels by \$4,225,496.

State Administration Aid to Families with Dependent Children Family Group/Unemployed/Foster Care/ Account 21050—This revenue from the State is for administration and services costs of the CalWORKs, Mental Health/Substance Abuse and Foster Care programs and the Consortium IV (C-IV) Project and is budgeted at \$7,797,840. This level is approximately 30% higher than the 2009-2010 Final Budget due to a projected increase in the C-IV allocation.

State Administration Child Support Enforcement/Account 21210—This revenue from the State government is for administration costs of the Child Support Enforcement Program and is budgeted at \$5,290,030.

State Administration Child Welfare Services/Account 21170—This revenue from the State is for administration and services costs of the Child Welfare Services (CWS) and CWS Redesign programs and is budgeted at \$5,677,901. This level is lower than the 2009-2010 Final Budget based on a shift in the Federal/State funding.

State Administration In-Home Supportive Services/Account 21060—This revenue from the State government is for administration costs and provision of In-Home Supportive Services and is budgeted at \$15,631,315. This level is lower than the 2009-2010 Final Budget by \$4,612,714.

State Administration Medi-Cal/Account 21070—This revenue from the State government is for administration costs of the Medi-Cal Program and is budgeted at \$23,392,643. This level is higher than the 2009-2010 Final Budget by \$2,817,377.

State Administration Non-Assistance Food Stamp/Account 21120—This account is used to record state revenue as claimed on the California Department of Social Services County Expense Claim for costs associated with administration of the Non-Assistance Food Stamp (NAFS) Program. The estimated revenue for Fiscal Year 2010-2011 is \$5,274,914.

State Aid-Realignment/Account 21460—This revenue from the State government is for Sales Tax revenue designated for Social Services programs, allocated to the County based on legislated methodologies and is budgeted at \$12,285,874. This level is approximately 5% lower than the 2009-2010 Final Budget.

State Aid-Mental Health/Account 22430—This revenue from the State government designated for Mental Health programs, allocated to the County based on legislated methodologies and is budgeted at \$19,407,929, an increase of \$5.6 million from the 2009-2010 Final Budget.

State Aid-Realignment/Account 22510—This revenue allocated from the State's sales tax and vehicle license fee collections is for the County's required Medi-Cal Match and services to severely mentally ill residents not covered under other funding. Realignment is budgeted at \$8,063,696 and which is 7% lower than the 2009-2010 Final Budget.

State Aid-Realignment/Account 22820—This is realignment revenue received from the State of California to fund health care programs. Revenue is estimated at \$3,693,983 and provides funding to Public Health, the Indigent Health Care Program, the Clinic and Ancillary System and Environmental Resources Programs. Revenue estimates are approximately 19% higher than the 2009-2010 Final Budget levels.

State-Assistance-CW All Other Families/Account 21430—This revenue recognizes the State cash reimbursements/operating revenue associated with the State share of cost for CalWORKs. All Other Families represent the Federally eligible single parent families who receive monthly CalWORKs public assistance payments. This population accounts for approximately 75% of the persons receiving CalWORKs public assistance and is budgeted at \$27,728,775.

State Highway Users Tax/Account 20200—This revenue is from the State and is comprised of fuel tax levied per gallon of fuel (2.035 cents-Motor Vehicle Fuel License Tax, 1.80 cents-Use fuel tax, 1.80 cents Diesel fuel tax). Funds are apportioned to counties in proportion to the number of fee-paid and exempt vehicles registered within the County as compared to the total number in the State. Funds are dedicated to: 1) Providing research, planning, construction, improvement, maintenance, and operation of public streets and highways, including mitigation of their environmental effects, the property taken or damaged for such purposes and the administrative costs necessarily incurred in fulfilling these purposes; 2) Research, planning, construction, and improvement of exclusive public mass transit guideways. The estimated revenue for this account for Fiscal Year 2010-2011 is \$12,300,000, a 5% decrease from the 2009-2010 Final Budget.

State Motor Vehicle License Fees/In-lieu Tax Realignment/Account 20390—This is a companion to Account 46610 and is used to record the receipts of this VLF revenue into the General Fund. Revenue estimates for this account were prepared by the Chief Executive Office and reflect an estimate of \$18,110,775 in Fiscal Year 2010-2011.

State-Other-Early Periodic Screening Diagnosis and Treatment State Match/Account 24920—This revenue from the State is for the required Medi-Match for services to children 0-21 years of age and is budgeted at \$4,664,922. This level is approximately a 15% increase from the 2009-2010 Final Budget due to estimated caseload increases.

State Other-Proposition 10 Tobacco Tax/Account 25862—This is revenue received by the Children and Families Commission from Proposition 10 tobacco taxes and is used to fund the innovation and improvement of programs for children 0-5 years of age. The Fiscal Year 2010-2011 estimate is \$6,056,580, which is a 19% decrease from the 2009-2010 Final Budget.

CHARGES FOR SERVICES—Fees collected for services provided by the department.

Charges for Administrative Fees/Account 37320—This account is for the internal transfer of cash between Health Services Agency's funds of different types and reflects revenue collected from charges for overhead costs such as housekeeping, administration, volunteer services, purchasing, accounting, security, information technologies, communications, accounts payable, patient accounting, marketing, payroll, personnel, safety, staff education, plant operations, and central services. Revenue for Fiscal Year 2010-2011 is budgeted at \$6,885,692.

Charges for Health Fees – Health Services Agency total Blue Cross/Account 33816—This revenue is for managed care services, contracted to Blue Cross by the State. Revenue estimates for Fiscal Year 2010-2011 are \$14,319,211, up by \$1,321,672 from the 2009-2010 Final Budget level.

Charges for Health Fees – Health Services Agency total Indigent Care Programs/Account 33818—This account is for the Health Services Agency Indigent Care Programs. Estimated revenue for Fiscal Year 2010-2011 is \$10,708,141.

Charges for Health Fees – Health Services Agency total Office of Family Planning/Account 33828—This revenue is from the State Family Pact-Office of Family Planning for family planning services. The Fiscal Year 2010-2011 level of \$4,828,547 is down from the 2009-2010 Final Budget level of \$5,332,183.

Charges for Health Fees – Health Services Agency total Medi-Cal/Account 33812—This revenue is received by the State Medi-Cal programs. The Fiscal Year 2010-2011 level of \$18,533,491 is down from the 2009-2010 Final Budget level of \$19,090,537.

Charges for Health Fees – Health Services Agency total Medicare/Account 33810—This is revenue is received by the Federal Medicare programs. Revenue estimates for Fiscal Year 2010-2011 are \$8,701,559, down by \$974,062 from the 2009-2010 Final Budget level.

Government Interfund Revenue/Account 38000—This account reflects receipts from the internal transfer of cash between County departments when the funds are of different governmental fund types. These revenue transfers are budgeted at \$10,998,997 for Fiscal Year 2010-2011.

Health Insurance 39081—This account is for the internal transfer of cash between funds and reflects revenue collected from charges to departments and employees for participation in the health plans. Revenue estimates for Fiscal Year 2010-2011 are \$47,226,140.

Law Enforcement Services/Account 32800—This revenue primarily funds contractual law enforcement services provided by the Sheriff's Department and District Attorney to other County and governmental agencies. Of the \$12,787,506 estimated revenue budgeted in County Public Safety Departments nearly \$8.5 million is for the four city contracts for police services provided by the Sheriff. Also included are Sheriff's contracts to provide canal patrols for Modesto and Turlock Irrigation Districts, City of Modesto road crew supervision services and security services at 1010 10th Street. The District Attorney anticipates revenue receipts for agreements with the Department of Child Support Services and the Community Services Agency to provide investigation services and funding for a prosecutor for the Vehicle Theft Unit.

Mental Health Services-Medi-Cal Reimbursement/Account 33950—This revenue from the Federal government is the Federal Financial Participation share (50%) of mental health services to Medi-Cal eligible clients. A 50% match is required of the County to access these funds. Funding from Medi-Cal is budgeted at \$12,835,070 and reflects a decrease from the 2009-2010 Final Budget.

Sanitation Services/Account 34400—Revenue collected from tipping fees at the County's landfill and waste-to-energy plant are recorded in this account and are budgeted at \$12,097,000, which is \$1.6 million lower than the 2009-2010 Final Budget. A surcharge fee is placed on tonnage that is processed through the waste-to-energy plant and is split between the Household Hazardous Waste Program (\$1.50 per ton) and AB939 - Source Reduction and Recycling Programs (\$1.50 per ton), a portion of which is directed to the nine cities.

OTHER FINANCING—Increase in current financial resources that are reported separately from revenues to avoid distorting revenue trends.

County Contribution–Vehicle License Fees (VLF)/Account 46610—This is realignment revenue received from the State of California to fund health and mental health care programs that first must transfer through the County's General Fund. This account accommodates the transfer of funds from the General Fund to the Health Services Agency, Behavioral Health & Recovery Services, Community Services Agency and Environmental Resources. Revenue estimates were prepared by the separate departments and total \$16,834,491, which is 10% lower than the 2009-2010 Final Budget level.

County Match/Account 46620—This account reflects receipts from the internal transfer of cash from the General Fund to support various programs and to meet State or Federal mandated maintenance of effort requirements. The Fiscal Year 2010-2011 level of \$18,190,523 is down from the 2009-2010 Final Budget level of \$19,807,609.

Operating Transfers In/Account 46600—This account reflects receipts from the internal transfer of cash between funds of the same governmental fund type and is budgeted at \$6,504,906 for Fiscal Year 2010-2011.

Public Facility Fees/Account 46615—This is for capital improvements for facility expansions due to population increase growth. Revenue estimates for Fiscal Year 2010-2011 are \$12,895,048.

FACILITIES WITH DEBT OBLIGATION



*Pictures from left to right:

12th Street Office Building, 12th Street Parking Garage, Agricultural Center, Gallo Center for the Arts, 1010 Tenth Street Office Building and the Nick W. Blom Salida Regional Library.

*Not all facilities with debt obligation are pictured

DEBT SERVICE

Certificates of Participation

The County of Stanislaus debt is primarily in the form of Certificates of Participation (COP). Created in conjunction with lease agreements, which encumber County-owned property, COPs are securities issued and marketed to investors in a manner similar to tax-exempt bonds.

In a COP transaction, the County enters into an agreement with a third party, the Stanislaus County Capital Improvements Financing Authority, to lease an asset (normally a building) over a specific period of time at a predetermined total cost. The asset, owned by the County and leased to the Finance Authority, is then subleased back to the County. In this transaction the Finance Authority sells certificates in order to make its total lease payment to the County at the beginning of the lease period. With that lump sum (advance) lease payment the County then builds or buys the property.

The following chart shows the current debt obligations for Stanislaus County as of Fiscal Year 2010-2011:

	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Balance to Maturity as of June 30, 2010	2010-2011 Debt Obligation	Remaining Balance to Maturity
GOVERNMENTAL ACTIVITIES:							
1997 Series B Refunding Kitchen/Laundry at the Sheriff's Public Safety Center	3.75-5.00	12/16/1997	6/1/2012	\$9,265,108	\$2,562,854	\$1,379,770	\$1,183,084
1998 Series A Public Administration Center 10th Street Place	3.75-4.75	3/1/1998	9/1/2018	\$22,160,000	\$12,755,000	\$1,764,450	\$10,990,550
2004 Series A Gallo Center for the Arts	1.63-4.38	3/26/2004	9/1/2025	\$15,340,000	\$12,965,000	\$1,109,176	\$11,855,824
2004 Series B 12th Street Office & Parking Garage, Nick W. Blom Salida Regional Library	1.63-4.38	3/26/2004	9/1/2025	\$27,455,000	\$23,200,000	\$1,990,246	\$21,209,754
2007 Series A Refunding Community Services Facility Public Safety Center Minimum Security Facility Sheriff Operations Center Agricultural Center Ray Simon Training Center	3.65-5.75	2/1/2007	5/1/2018	\$40,540,000	\$31,015,000	\$4,961,975	\$26,053,025
TOTAL GOVERNMENTAL ACTIVITIES:				\$114,760,108	\$82,497,854	\$11,205,617	\$71,292,237
BUSINESS TYPE ACTIVITIES:							
1997 Series B Refunding California Health Facilities Financing Authority (CHAFFA)	3.75-5.00	12/16/1997	6/1/2012	\$1,364,892	\$377,416	\$135,262	\$242,154
TOTAL				\$116,125,000	\$82,875,270	\$11,340,879	\$71,534,391

Legal Debt Limit

Government Code Section 29909 prescribes the bonded debt limit for general law counties at 1.25% of "the taxable property of the county as shown on the last equalized assessment roll."

Debt Policy

In 1989 the Board of Supervisors established the Debt Advisory Committee to provide advice on the issuance and management of the County's debt. Members of the Committee include the Chief Executive Officer, Auditor-Controller, County Counsel, Public Works Director, Director of Planning and Community Development, and Treasurer-Tax Collector. In its review of proposals to issue new debt, the following policy guidelines adopted on November 21, 1989 are to be utilized:

1. Public financing may be permitted for public improvements whose useful life will be equal to or greater than the term of the bonds. Public financing shall be permissible for all purposes consistent with state and federal law;
2. The proposed development project must be in conformity with the County's General Plan and/or adopted Specific Plans and have secured appropriate land use approvals and/or entitlements from the County prior to the implementation of the ultimate development of the area;
3. A demonstration of general feasibility must be shown by the project proponents. An appraisal of the property subject to any lien required to secure financing shall be required;
4. With regard to Community Facilities Districts, the proposed rate and method of apportionment of the special tax shall comply with the applicable statutes;
5. Each bond issue shall be structured to adequately protect bond owners and to not negatively impact the bonding capacity or credit rating of the County;
6. The County should require bond issues to be structured with approximately level debt service, wherever this is generally feasible and in the best interests of the public;
7. The term of the bond should generally not exceed twenty-five (25) years, however, the special tax may be for a longer term;
8. With respect to Community Facilities Districts and other land secured financing districts, full disclosure of the special tax or assessment lien shall be in compliance with applicable statutory authority;
9. The County's Debt Advisory Committee will perform an independent review of a proposed financing and make recommendations to the Chief Executive Office regarding the financial risks, economic feasibility, and related issues;
10. In each and every case where County approval of financing is requested, the County shall independently and conclusively select the bond counsel(s) underwriter(s), financial advisor, and other professionals and consultants it deems appropriate;
11. No petition to initiate the formation of a land secured financing will be considered valid without the payment of a fee to compensate the County for all costs incurred to perform its analysis of the proposal and to pay for the costs of conducting the proceedings;
12. All appropriate County departments will cooperate with the initiating departments, the Chief Executive Office, and the Debt Advisory Committee in conducting the necessary reviews and proceedings with the Chief Executive Officer having coordinating responsibility;
13. All statements and materials related to the sale of special district tax bonds and improvement bonds or other obligations shall emphasize and state that neither the faith, credit, nor the taxing power of the County of Stanislaus is pledged to the repayment of the bonds, nor is there an obligation of the County to replenish the reserve fund from revenue sources other than special taxes, annual assessments, or proceeds from foreclosure proceedings;

14. Wherever possible, all bonds shall be described as being “non-recourse obligations” to Stanislaus County;
15. All contracts for public improvements to be owned, operated, and maintained by the County shall be solicited, let, and administered according to applicable statutes and/or ordinances;
16. The Debt Advisory Committee, at its sole discretion, may utilize the services of the County’s financial advisor to assist the Committee in its fiscal review and all costs for these services will be borne by the proponent;
17. The proponents will covenant that the bond proceeds will be used and dispersed at times and in the manner as specified in the resolutions forming the financing districts and other such agreements entered into with the County;
18. For outstanding bond issues, all County departments and agencies with administrative responsibilities, will notify the Debt Advisory Committee and file a written report of the circumstances if an event of technical default has occurred or is likely to occur;
19. All proposed refunding or refinancing of issues will be submitted to the Debt Advisory Committee for review with complete disclosure of the benefits and costs of the proposed financing;
20. For Community Facilities District and Special Assessment Bonds, the Chief Executive Office has the responsibility for administering the bond issue including authorizing and controlling all disbursements of bond proceeds; and
21. The Debt Advisory Committee, with the approval of the Board of Supervisors, has the right to waive or modify any of the policies included herein if, in the Committee’s judgement, benefit inures to the ultimate property owners, the Community Facilities District or Assessment District or to the County.

Ratios

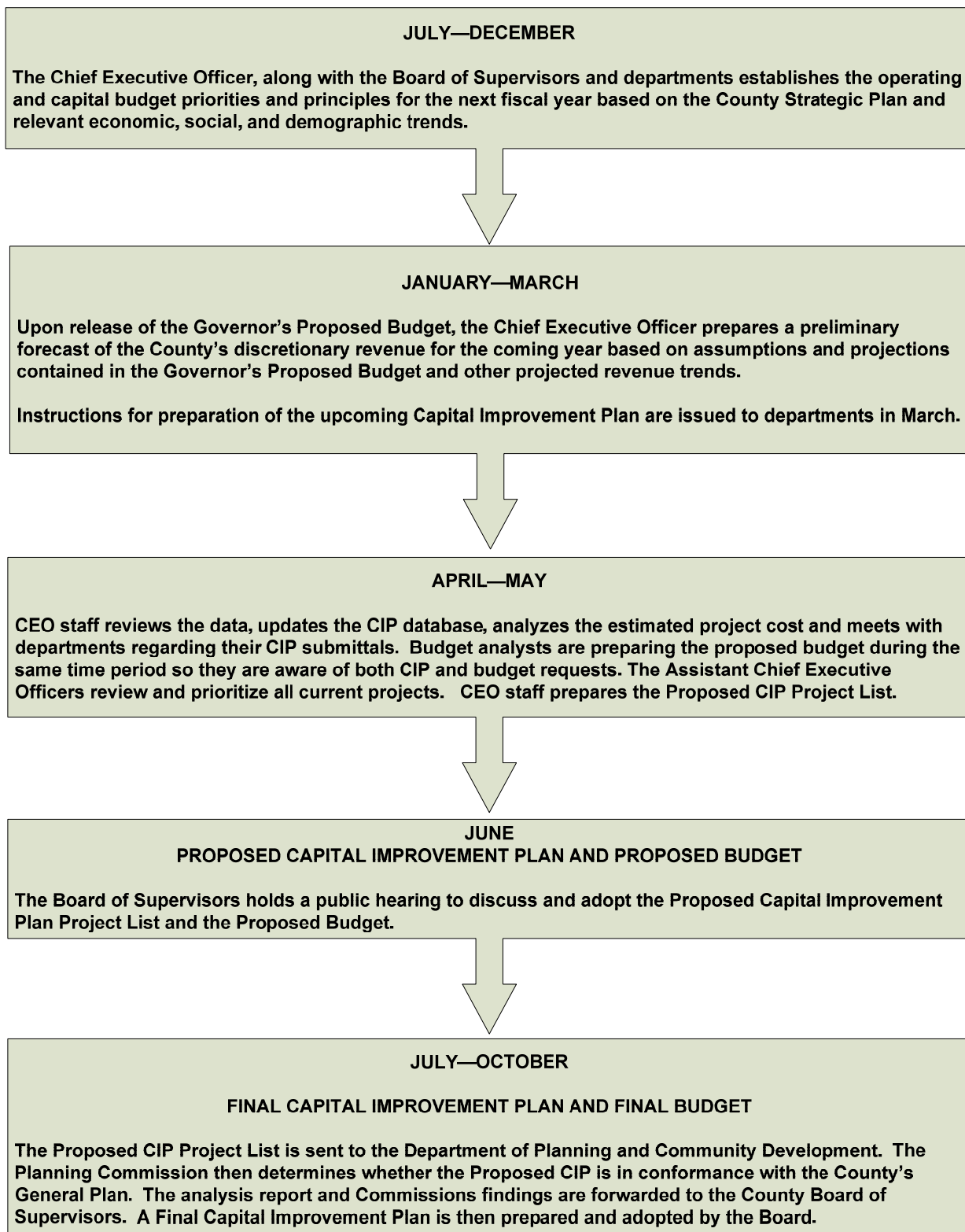
A number of ratios can be applied to the County’s debt service. For Fiscal Year 2010-2011, the County’s total gross debt obligation for its General Fund is \$11,205,617 and the total County Budget is \$918,752,492. The ratio comparing the annual debt service to total budget shows that debt service represents only 1.21 % of the total budget. In addition, a comparison of debt service to discretionary revenue can be obtained by dividing the total gross debt obligation (\$11.2 million) by the total Discretionary Revenue Budget of \$143,908,000. This analysis shows that debt service payments represent 7.8% of the total Discretionary Revenue Budget.

Credit Rating

Entities who borrow funds are given a credit rating based upon rating companies’ analysis of their ability to repay their debt on a timely basis. Rating agencies consider the entity’s historical and prospective financial condition, quality of management, operating performance, as well as the developments in the economic and political environment that strengthen its financial strength and credit quality, among other factors.¹ Fitch, Moody’s, and Standard and Poor’s are the three rating agencies that evaluate such entities, and have three slightly different rating scales. Fitch’s scale ranges from AAA (highest credit quality) to D (default). The four investment-grade categories of ratings are AAA, AA, A, and BBB. Stanislaus County’s rating is A3 for Moody’s and A+ for Standard & Poors.

¹ *Fitch Ratings*, Resource Library, Introduction to Ratings, October 6, 2004.

CAPITAL IMPROVEMENT PLAN AND BUDGET PROCESS SYNCHRONIZED



CAPITAL IMPROVEMENT PLAN FISCAL YEAR 2010-2011

The County's Final Capital Improvement Plan for Fiscal Year 2010-2011 was presented to the Board of Supervisors and approved along with the Final Budget on September 14, 2010. The Capital Improvement Plan (CIP) was developed to assist County decision makers in determining priorities and identifying where scarce one-time funds should be allocated to address the County's most important capital needs. We are aware that even during these very difficult financial times we must still address essential capital and major maintenance priorities. This analysis has been developed to assist the Board in making difficult resource allocation decisions.

The Final Capital Improvement Plan provides a forecast of capital improvement needs for the County over the next twenty (20) years. The Final CIP is a listing of project needs that have been identified generally requiring a one-time investment of public funds for acquisition, replacement, and/or development of new equipment or facilities. State law increased the dollar amount for qualifying capital improvement projects to over \$100,000. However, to make the CIP more useful as a planning tool, County policy recognizes a threshold of \$75,000 to define a capital improvement project.

Recognizing the tenuous fiscal environment in which the County operates, it is expected that the information presented may change from year to year as the County's needs and funding sources change and evolve. One of the most difficult challenges in developing a capital plan is to fairly compare and evaluate projects that stretch across a very broad spectrum. This plan provides a wide range of information including the estimated one-time and operating costs for constructing and operating facilities, any service related costs, the location, and how it may fit into the service delivery plan of the department proposing it. This information is critical to making informed and sound decisions.

County department heads and CEO staff have collected and updated relevant information pertaining to the capital improvement needs of the County. The CIP identifies 149 capital improvement projects. Those needs total \$1,323,372,374 in total estimated project costs. Of that total, \$506,653,453 in potential funding from other sources have been identified, with \$657,187,932 being the portion of the estimated project costs that would be the responsibility of Stanislaus County. Funding sources for \$159,530,989 in project costs have not yet been identified.

The CIP includes projects that are underway or planned for the future. Unfunded projects in the CIP indicate current and future unmet needs and are included for planning purposes. While the CIP covers a 20 year planning horizon, the document will be updated annually to reflect ongoing changes as new projects are added, existing projects are modified, and completed projects are deleted from the plan.

ACCOMPLISHMENTS FOR FISCAL YEAR 2009-2010

Several noteworthy projects were completed during Fiscal Year 2009-2010 which includes some of the following:

Animal Services Facilities Plan Implementation (to be completed late in 2010); Integrated Public Safety System -- Computer Assisted Dispatch (to be completed late in 2010); Sheriff's Operations Center, Kitchen Emergency Backup Power; Honor Farm Facility Emergency Backup Power; C-IV Imaging Solution; Crows Landing Air Facility Airport Layout Plan; Fink Road Landfill Municipal Solid Waste Cell 5 Design and Construction (to be completed late in 2010); and Keyes Storm Drain Improvements-- Phase II. The Public Works Department completed a Seismic Bridge Retrofit at Shiloh Road and Tuolumne River; completed multiple improvements at the Pelandale Avenue and Sisk Road intersection near Kaiser Hospital; and completed Segment One of the Salida Boulevard Corridor.

FINAL CIP PROJECTS 2010-2011

The Final CIP for Fiscal Year 2010-2011, analyzes only those estimated project costs and funding sources for projects categorized as "A" Approved/Funded, "B" Pending Implementation, and "C" Future Project/Master Planned.

In addition to the 149 projects categorized as "A", "B", or "C", there are 72 projects that have been categorized as "D" Future Project/Pending Analysis. Projects categorized as "D" Future Project/Pending Analysis are suggested capital improvements which will require further analysis to develop the plan concept, project viability, estimated cost, funding plan and proposed implementation schedule. "D" projects are listed on a lead sheet without supplementary detail or estimated projects costs. The implementation category of all projects will be reviewed on an annual basis by the Chief Executive Office. Once a "D" project has been studied, and the project concept has been more clearly defined, it can be re-categorized as an "A", "B", or "C". At that time, all supplementary project detail will be provided.

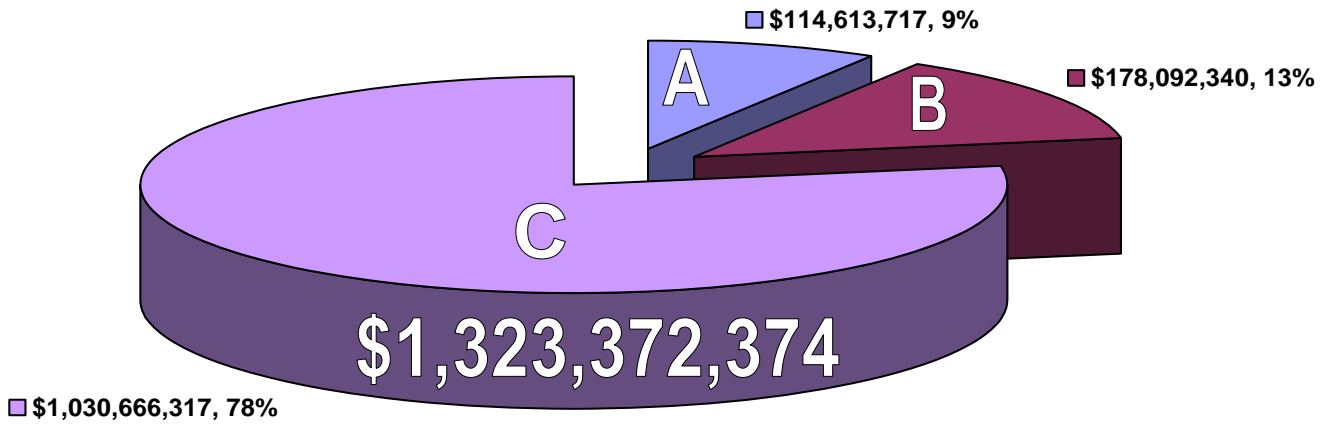
Of the 149 total requested projects, 26 projects are within the "Approved/Funded" category at a total estimated cost of \$114,613,717, 50 projects are within the "Pending Implementation" category at an estimated cost of \$178,092,340, and 73 projects are within the "Future Project/Master Planned" category and fall within a Board of Supervisors' approved master plan at an estimated cost of \$1,030,666,317.

The table below shows the number of projects that the County currently has in each implementation category, the associated estimated project cost, County funding obligation, funding from other sources, and the amount of funding not yet identified.

Capital Improvement Plan Implementation Category 2010-2011

Implementation Category	Number of CIP Projects	Total Estimated Cost of Projects	Potential Funding Sources		Funding Sources Not Yet Identified
			Total County Funding	Other Funding Sources	
"A"--Approved/Funded	26	\$114,613,717	\$30,753,974	\$83,859,743	\$0
"B"--Pending Implementation	50	\$178,092,340	\$35,603,400	\$127,846,710	\$14,642,230
"C"--Future Project/Master Planned	73	\$1,030,666,317	\$590,830,558	\$294,947,000	\$144,888,759
TOTAL	149	\$1,323,372,374	\$657,187,932	\$506,653,453	\$159,530,989
*These numbers exclude all "D"--Future Project/Pending Analysis projects which are listed on a separate lead sheet with no dollar values.					

**Estimated Cost of CIP Projects
Implementation Category A, B, C
Excludes D Projects**



■ "A" Approved/Funded
 ■ "B" Pending Implementation
 ■ "C" Future Project/Planned

**Comparison of Final CIP Projects in Fiscal Year 2010-2011 to Fiscal Year 2009-2010
By Project Implementation Category**

	Adopted CIP FY 2009-2010		Final CIP FY 2010-2011	
Implementation Category	# of Projects	Est. Cost of Projects	# of Projects	Est. Cost of Projects
"A" - Project Approved/Funded	35	\$173,420,967	26	\$114,613,717
"B"-Pending Implementation	46	\$166,843,593	50	\$178,092,340
"C"-Future Project/Master Planned	68	\$1,756,686,140	73	\$1,030,666,317
TOTAL	149	\$2,096,950,700	149	\$1,323,372,374
"D"-Future Project/Pending Analysis	75	[a]	72	[a]

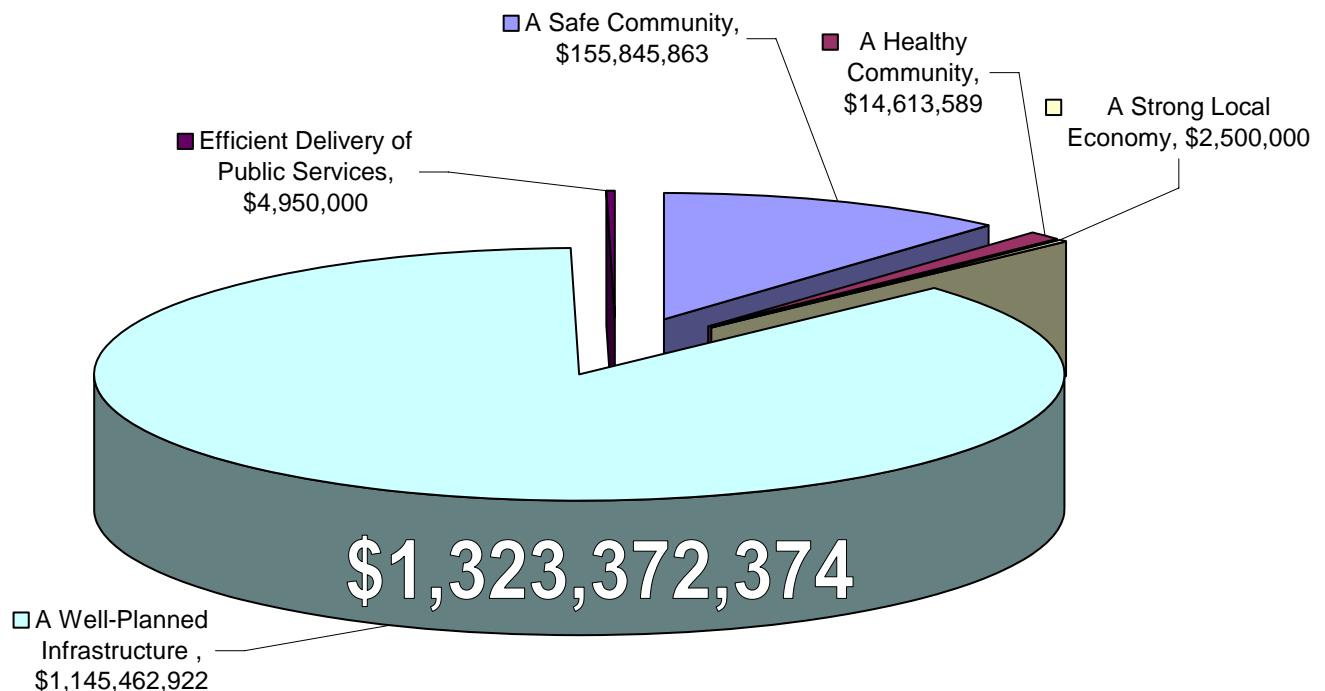
[a] = Project cost is not estimated for projects pending further analysis.

PROJECT COSTS BY BOARD OF SUPERVISOR PRIORITY

The list of projects can also be reviewed in terms of the priorities established by the Board of Supervisors. Each project is assigned to a Board priority based on the “lead department.” Each County department is assigned to a Board priority as reflected in the County organizational chart. Each Capital Improvement Plan project is assigned to a “lead department” that is responsible for implementation of the project.

Of the total 149 requested projects, A Safe Community has five projects at \$155,845,863, A Healthy Community has five projects at \$14,613,589, A Strong Local Economy has one project at \$2,500,000, A Strong Agricultural Economy/Heritage has no projects for this fiscal year, A Well-Planned Infrastructure System has 134 projects valued at \$1,145,462,922 and Efficient Delivery of Public Services has four projects at \$4,950,000 for a Grand Total of \$1,323,372,374.

Comparison of Project Costs by Board Priority Excludes Cost of D Projects



The requested CIP projects are overwhelmingly geared toward achieving the priority of A Well-Planned Infrastructure System. This priority includes all of the Public Works projects and planned expenditures for roads and traffic improvements – a total of 86.6% of the entire Final CIP. Most of these projects, along with Transit projects, are funded by County Road funds, and/or dedicated State and Federal funds.

There are no requested projects listed under the Effective Partnership priority. However, many of Stanislaus County’s projects also achieve that goal, as noted in the “Non-County Contribution” section of the CIP Financial Schedule. Most of the projects in this listing implement multiple Board priorities.

PROJECT IMPLEMENTATION TIMELINE

The Capital Improvement Plan provides an opportunity to estimate the cost of projects anticipated in future years. This analysis provides a rough estimate of total project costs to be incurred in each of the next 20 years by evenly distributing the cost over each of the proposed implementation years.

A number of projects are currently underway and have anticipated completion dates within the next few years. The proportional cost of those projects that is yet to be completed is included in this project cost timeline. Other projects are not expected to commence for several years and may take several years to complete. Those projects having an estimated duration of implementation beyond 2030 have only their proportional cost within the next 20 years included in this timeline. Only project costs anticipated between 2010 and 2029 are included.

CIP	Project Year	Approved/ Funded	Pending Implementation	Future Project/ Master Planned	Total
	2010	7,374,888	3,376,691	21,566,226	32,317,804
	2011	654,643	3,210,024	30,219,048	34,083,714
	2012	654,643	3,118,357	40,219,048	43,992,048
	2013	619,643	2,575,311	38,727,381	41,922,335
	2014	619,643	2,565,951	44,027,381	47,212,975
	2015	200,000	1,567,222	36,869,048	38,636,270
	2016	200,000	1,567,222	31,402,381	33,169,603
	2017	200,000	-	31,352,381	31,552,381
	2018	200,000	-	21,050,000	21,250,000
	2019	200,000	-	19,050,000	19,250,000
	2020	200,000	-	25,533,333	25,733,333
	2021	200,000	-	24,383,333	24,583,333
	2022	-	-	24,383,333	24,383,333
	2023	-	-	30,333,333	30,333,333
	2024	-	-	26,100,000	26,100,000
	2025	-	-	30,133,333	30,133,333
	2026	-	-	19,700,000	19,700,000
	2027	-	-	21,600,000	21,600,000
	2028	-	-	7,066,667	7,066,667
	2029	-	-	4,500,000	4,500,000
	2030	-	-	2,500,000	2,500,000

**Future projects pending analysis (the Category "D" projects) are not included in the project implementation timeline analysis.

IMPACT ON THE OPERATING BUDGET

An integral part of planning for a capital project is to ensure that funding is available for any additional, on-going operating and maintenance costs that will be incurred once a project is complete. These include: additional staffing, utilities, debt service payments, and Cost Allocation Plan (CAP) charges. The CIP addresses this issue by including anticipated impacts on the County operating budget in each project narrative. The Capital Projects Team is working collaboratively and in partnership with the Budget Team in an effort to more fully capture and describe the impact of various CIP projects on the County budget.

Each narrative in the budget document contains a section entitled "Program Discussion." This portion of the budget narrative also describes these operating impacts. Improving communication and long range planning strategies between the Final Capital Improvement Plan and the Final Budget will provide a better opportunity to fully address these impacts and aid in future planning.

It is important to note that the CIP is not a budget document but rather a planning tool to be used in conjunction with the budget document. Board adoption of a Capital Improvement Plan does not provide approval or funding for individual projects in the CIP. Each defined project requires its own implementation and financing plan, environmental impact findings, and subsequent approval by the County Board of Supervisors.

FOCUS FOR FISCAL YEAR 2010-2011

The County capital project work currently includes a number of projects that are in various stages of planning and design phases: the Public Safety Center Master Plan (Jail Expansion), Coroners Facility Planning, Juvenile Hall Security and Electronics Upgrade, Juvenile Justice Commitment Facility, and various Sheriff's projects. A recommendation is included in the 2010-2011 Adopted Proposed Budget document to support staff efforts for projects in the planning and pre-design stages.

During the upcoming fiscal year, the Chief Executive Office will continue to focus on providing overall leadership and effective management of County government. The Office oversees the management of County resources; provides for the long-range financial, facilities, and organizational planning; facilitates the development and implementation of the Board's goals and outcomes, and ensures the most effective use of County personnel, money, facilities, and equipment. The focus for Capital Projects is to: Build efficient facilities that meet the needs of our partners on time and under budget.

SEPARATE CAPITAL IMPROVEMENT PLAN DOCUMENT

Specific information for each project is contained in the stand alone Capital Improvement Plan document. All projects can be found listed alphabetically in an index in the back of the CIP document.



WHAT IS A SCHEDULE 9?

Public Works - Morgan Shop					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,621,472	\$20,938	\$1,538,735	\$1,375,995	\$2,914,730
Charges for Service	\$3,158,035	\$2,859,642	\$2,914,240	\$0	\$2,914,240
Miscellaneous Revenue	\$1,665	\$1,146	\$1,200	\$0	\$1,200
Other Financing Sources	(\$15,261)	\$92,855	\$25,000	\$0	\$25,000
Total Revenue	\$4,765,911	\$2,974,581	\$4,479,175	\$1,375,995	\$5,855,170
Salaries and Benefits	\$683,307	\$674,611	\$784,553	\$0	\$784,553
Services and Supplies	\$1,434,740	\$1,130,044	\$1,371,700	\$0	\$1,371,700
Other Charges	\$857,905	\$949,020	\$980,215	\$0	\$980,215
Fixed Assets					
Equipment	\$34,743	(\$175,020)	\$2,071,000	\$925,000	\$2,996,000
Other Financing Uses	\$15,058	\$19,284	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,025,753	\$2,597,939	\$5,207,468	\$925,000	\$6,132,468
Retained Earnings	(\$1,740,158)	(\$376,642)	\$728,293	(\$450,995)	\$277,298
Net County Cost	\$0	\$0	\$0	\$0	\$0

REVENUE

Taxes—Money received from tax revenue.

Licenses, Permits, Franchises—Money received from these sources.

Fines, Forfeitures, Penalties—Money received from fines or penalties.

Revenue from use of Assets—Money received from assets such as rent.

Intergovernmental Revenue—Funds received from Federal, State or local government sources such as grants.

Charges for Service—Fees collected for services provided by the department.

Miscellaneous Revenue—Money received from various sources such as donations, salvage and legal settlements.

Other Financing Sources—Increase in resources reported separate of revenues.

EXPENDITURES

Salaries and Benefits—Accounts that establish expenditures for employee related costs.

Services and Supplies—Accounts that establish expenditures for operating expenses of County departments and programs.

Other Charges—A payment to an agency, institution or person outside the County.

Fixed Assets—Land, buildings, vehicles, infrastructure and assets used in operations that have value past one year.

Other Financing Uses—Decrease in current financial resources that is separate of expenditures.

Equity—Assets of an entity that remains after deducting liabilities.

Intrafund—A way to record revenue/expenditures from a department with the same fund but different orgs.

Contingencies—Funds saved for emergencies.

TOTALS

GROSS COSTS—Total expenses before any revenue.

RETAINED EARNINGS—The accumulated earnings of an enterprise or internal service fund.

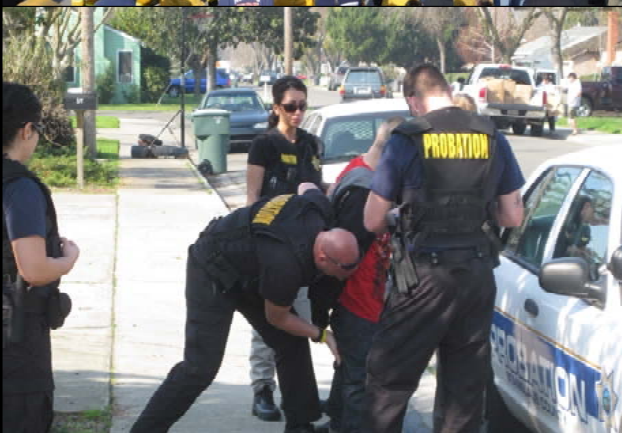
FUND BALANCE—Revenue not spent in the previous year. Only used in Schedule 9's for General Fund, Special Revenue and Capital Projects Funds.

NET COUNTY COST—Gross costs minus Total Revenue minus Fund Balance / Retained Earnings equals Net County Cost.

Stanislaus County



Striving to be the Best



A Safe Community

COUNTY DEPARTMENTS

- CEO-OES/Fire Warden
- CEO-Capital Projects
- CEO-County Operations
- District Attorney
- Grand Jury
- Integrated Criminal Justice Information System
- Probation
- Public Defender
- Sheriff

A Safe Community

Protecting the safety of the residents of Stanislaus County continues to be the top priority of the Board of Supervisors. The impact of gangs and drugs on our community directly contributes to the decline of the physical, economic and social health of the County. Reducing these impacts allows residents to live and participate in our local communities in a safe environment. A community that focuses resources on prevention and intervention should have less need for enforcement. The criminal justice system is comprised of a network of County departments focused on a coordinated effort to balance funding and operations between public safety agencies to foster a system-wide approach to protecting the public and streamlining operations between agencies.



Local and regional disaster preparedness is critical to the County's ability to respond to and recover from natural and man-made disasters. Recent events have illustrated communities must have a strong emergency management team and plans to sustain the region during disasters. An incident management team provides the needed coordination and oversight for emergency response. Effective emergency communication and information sharing among agencies is a critical component in disaster preparation.

The Office of Emergency Services/Fire Warden is responsible for developing and maintaining plans for responding to local emergencies including natural disasters, Homeland Security, and biological events. The District Attorney's Office primary goal is to seek justice through vigorous prosecution of criminals and victim advocacy. The Probation Department provides intensive supervision to probationers and juvenile offenders who are placed in the community and provides a safe, secure custodial facility for juvenile offenders. The Public Defender's Office provides vigorous and effective legal representation of indigent persons accused of crimes, involved in dependency matters, accused of criminal contempt, or are facing involuntary mental health commitment. The Sheriff's Department is the primary law enforcement agency for the unincorporated areas of the County and its contract cities. The Sheriff's Department also provides housing for incarcerated adults and security for the Courts.

FISCAL YEAR 2010-2011 BUDGET ISSUES

For Fiscal Year 2010-2011 the General Fund revenue allocation was reduced by 9% for all departments receiving a General Fund contribution. The only exceptions to this reduction were budgets with fixed costs associated with contracts. For A Safe Community priority area the General Fund revenue allocation reduction was \$8,839,194. This reduction in General Fund contribution will have the following impacts on departments in the Safe Community priority area: reduction in the number of prosecutors staffing courtrooms from the District Attorney's Office; a reduction-in-force, the close of 270 beds and a decrease in Sheriff Patrol operations at the Sheriff's Department; and a reduction-in-force at the Public Defender's Office. Assisting the departments in absorbing the reduction in General Fund revenue were the 5% salary reduction approved by the Board of Supervisors for all County employees and the \$20 million mitigation of Fiscal Year 2010-2011 retirement costs .

The Final Budget included recommendations to increase appropriations for Chief Executive Office – Office of Emergency Services for the reallocation of previously approved Emergency Services Public Facility Fees (PFF) to fund a Voice-Over Internet Protocol (VoIP) project, an increase in appropriations for the Probation Department due to additional funds received to perform a community needs assessment and a net increase in appropriations for the Public Defender for an investigator and an expert witness for a one-time Habeus Corpus (accused have the right to see proof of the charges against them) case to be reimbursed by the State for the Public Defender.

SUMMARY OF EXPENDITURES AND FUNDING SOURCES

The Proposed Budget recommended appropriations of \$145,035,601 for this priority area. These expenditures are funded by a combination of \$41,696,238 in department revenue, \$102,790,534 in revenue from the General Fund and \$548,829 in prior-year fund balance.

The Adopted Final Budget recommended an increase in appropriations of \$57,152 for a total of \$145,092,753 and was funded by department revenue of \$42,370,394, \$102,173,530 in revenue from the General Fund and \$548,829 in prior-year fund balance.

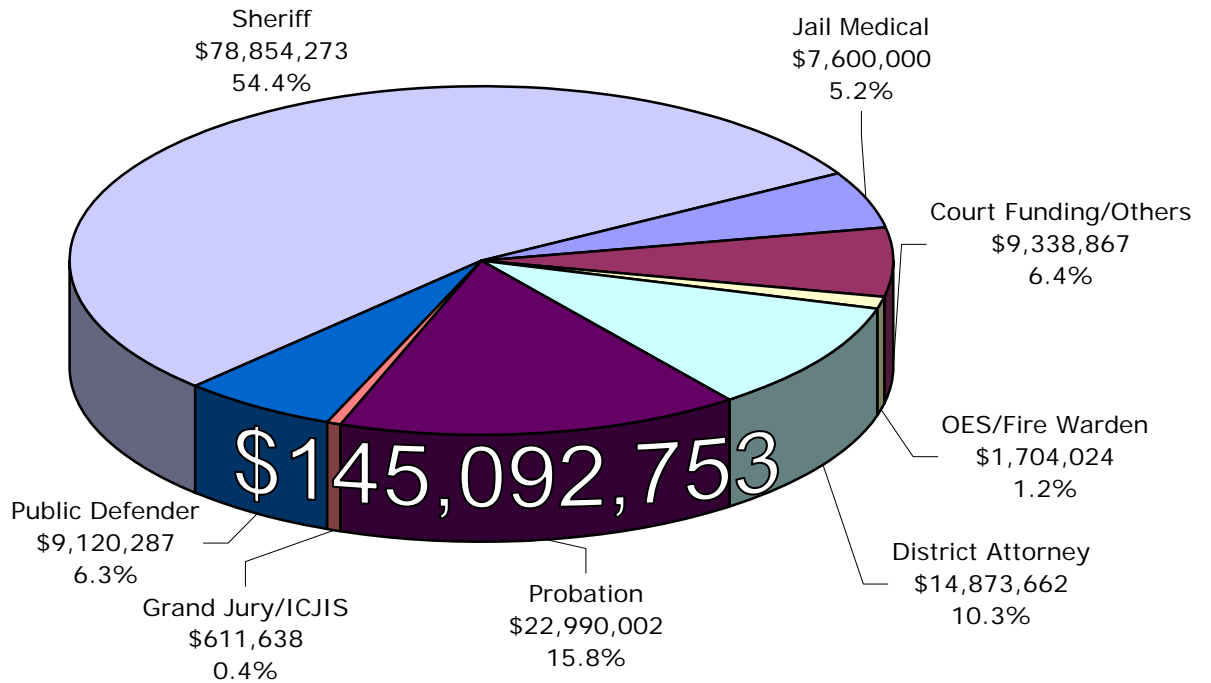
Also, for the first time departments are able to carryover 75% of their 2009-2010 unused net county cost appropriations. The carryover for this priority area is \$2,949,652. Of this amount, \$296,270 will be used for the Chief Executive Office – Office of Emergency Services/Fire Warden for any budget shortfall in the 2011-2012 Budget Year, \$1,129,707 will be used to cover salary and benefit costs, any budget shortfall in the 2011-2012 Budget Year and to pay charges incurred for juveniles sent to the California Youth Authority for detention in the Probation Department; \$5,366 in the Grand Jury to fund Civil Grand Jury Fees, \$356,397 in the District Attorney's Office and \$1,161,912 in the Sheriff's Department to cover salary and benefit costs.

The following charts represent department appropriations for Fiscal Year 2010-2011 and a five-year summary of appropriations in the A Safe Community priority area of Stanislaus County government.

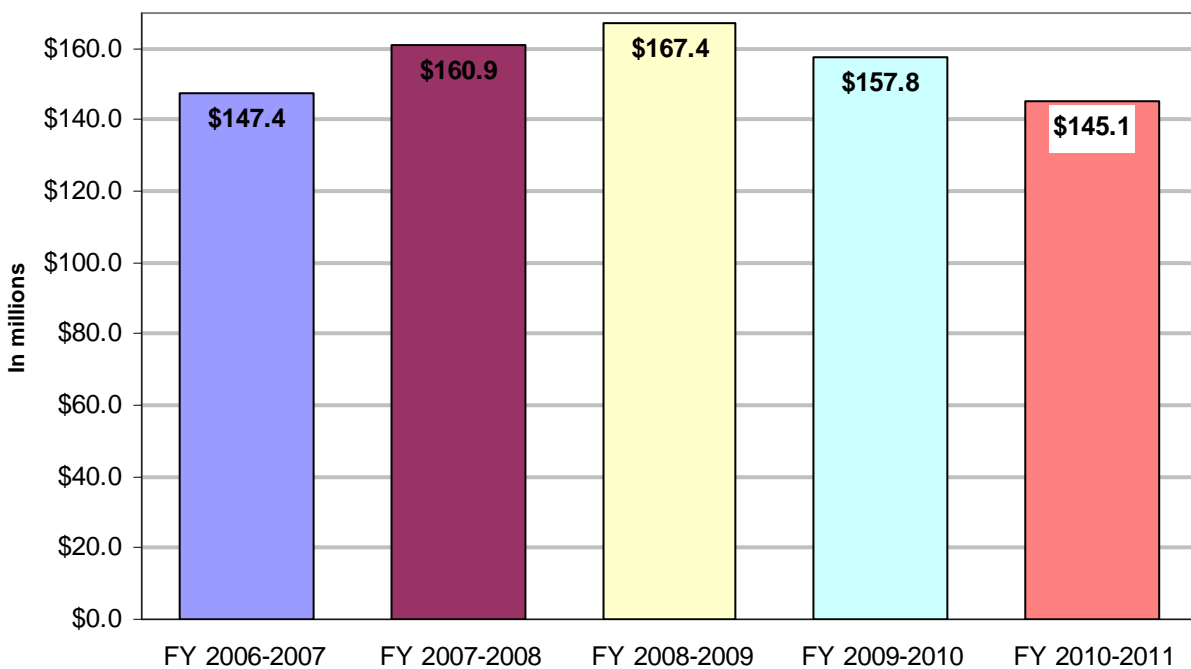


A Safe Community

Adopted Expenditures Fiscal Year 2010-2011



Five Year Comparison of Appropriations





A Safe Community

ADOPTED
2010-2011

PAGE

CHIEF EXECUTIVE OFFICE				\$3,333,868
Fund	Org			
103	0100	0015510	Office of Emergency Service/Fire Warden	\$1,704,024
106	1725	0017110	County Fire Service Fund	\$1,629,844
CEO-CAPITAL PROJECTS FUND				\$919,943
Fund	Org			
109	2025	0061301	Courthouse Construction Fund	\$319,943
111	2026	0061303	Criminal Justice Facilities Fund	\$600,000
CEO-COUNTY OPERATIONS				\$14,389,080
Fund	Org			
113	0100	0016120	County Court Funding	\$6,649,000
115	1726	0017200	Department of Justice Drug and Alcohol	\$140,080
117	0100	0017400	Jail Medical Program	\$7,600,000
DISTRICT ATTORNEY				\$14,873,662
Fund	Org			
125	0100	0023100	Criminal Division	\$12,794,544
128	1761	0023229	Arson Task Force	\$1,414
130	1712	0023212	Auto Insurance Fraud Prosecution	\$154,446
132	177A	0023310	Consumer Fraud	\$404,810
134	1771	0023271	Criminal Division Asset Forfeiture	\$11,976
136	1706	0023206	Elder Abuse Advocacy and Outreach	\$73,553
138	1699	0023410	Family Justice Center	\$0
140	1707	0023207	Federal Asset Forfeiture	\$3,705
142	1776	0023276	Real Estate Fraud Prosecution	\$366,135
144	1716	0023216	Rural Crimes Prevention Program	\$246,364
146	1741	0023241	Spousal Abuser Prosecution Program	\$0
148	1775	0023275	Vertical Prosecution Block Grant	\$407,537
150	1710	0023220	Victim Compensation and Government Claims	\$66,000
152	1714	0023214	Victim Services Program	\$343,178
GRAND JURY				\$ 98,038
Fund	Org			
154	0100	0052100	Civil and Criminal Grand Jury	\$98,038



A Safe Community

PAGE				ADOPTED 2010-2011
INTEGRATED COUNTY JUSTICE INFORMATION SYSTEM				\$ 513,600
	Fund	Org		
156	5141	0016161	Integrated County Justice Information System	\$513,600
PROBATION				\$22,990,002
	Fund	Org		
163	0100	0026050	Administration	\$2,055,630
165	1688	0026431	Corrections Performance Prevention Act	\$285,506
167	0100	0026100	Field Services	\$10,246,255
169	0100	0026200	Institutional Services	\$8,060,815
172	1764	0026365	Juvenile Accountability Block Grant	\$32,767
174	1798	0026395	Juvenile Justice Crime Prevention Act	\$1,320,524
176	1765	0026420	Ward Welfare Fund	\$40,000
178	1698	0026406	Youthful Offender Block Grant	\$948,505
PUBLIC DEFENDER				\$9,120,287
	Fund	Org		
184	0100	0027000	Public Defender	\$5,707,909
187	0100	0027500	Indigent Defense	\$3,412,378
SHERIFF				\$78,854,273
	Fund	Org		
194	0100	0028100	Administration	\$3,915,241
196	1703	0028600	CAL ID Program	\$465,425
198	1780	0028889	CAL-MMET Program	\$590,699
200	1768	0028840	Civil Process Fee	\$110,010
202	0102	0028239	Contract Cities	\$9,216,758
206	0100	0028370	Court Security	\$3,986,604
208	1743	0028869	Dedicated Funds	\$147,580
210	0100	0028300	Detention	\$30,953,920
213	1769	0028870	Driver Training Program	\$234,360
215	4081	0028509	Jail Commissary/Inmate Welfare	\$1,681,504
217	1799	0028611/ 0028312	Justice Assistance Grant	\$545,611
219	0100	0028200	Operations	\$26,606,561
222	0100	0016171	Ray Simon Training Center	\$0
224	1715	0028825	Vehicle Theft Unit	\$400,000
TOTAL				\$145,092,753



CHIEF EXECUTIVE OFFICE/OFFICE OF EMERGENCY SERVICES AND OFFICE OF THE FIRE WARDEN

MISSION STATEMENT

The Office of Emergency Services / Office of the Fire Warden is a division of the Chief Executive Office. The Assistant Director of Emergency Services leads the division. The core functions of the division include: coordination and direction of emergency preparedness, response and recovery for the Operational Area; coordination and deployment of the fire mutual aid resources; liaison with county fire agencies; and administration of the Fire Prevention Bureau.

STRATEGIC PRIORITIES 2010-2011

The Office of Emergency Services supports the Board priority of A Safe Community. This budget year, OES / Fire Warden will continue to focus on enhancing the functional readiness of the Operational Area Emergency Operations Center and fulfill the duties of Operational Area Coordinator. The division will also continue to provide Operational Area Fire and Rescue Mutual Aid coordination and support to the fire service. However, given the current economic climate, impending budget challenges, and anticipated staff reductions, the department's ability to meet the prior year level of expected outcomes will be impacted. The following Strategic Priorities for this budget year reflect this focus:

A Safe Community:

- ◆ Continue providing training, as staffing and time allows, between public safety departments;
- ◆ Pursue alternate funding sources;
- ◆ Continue to train and exercise EOC Management team and to maintain EOC technological backbone;
- ◆ Improve technological capabilities at the Alternate EOC by enhancing the broadband connectivity and improving infrastructure;
- ◆ Continue to improve the current notification system and increase capabilities for the public self registration component;
- ◆ Finalize remaining city Emergency Operations Plans and the associated Emergency Functions; continue to work with departments and cities to promote National Incident Management System compliance, and conduct and participate in disaster preparedness exercises;
- ◆ Formalize RMS partnerships and improve system; efforts are on-going to create and enhance county-wide fire delivery system through Fire Authority programs and continue providing fire and rescue mutual aid coordinator responsibilities by ensuring certification levels, managing out of county fire mutual aid resources and participating in the Fire Resource Officer program; and
- ◆ Continue with existing outreach programs to the extent possible.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Safe Community			
Ensure local and regional disaster preparedness	The Core team has been identified, due to budget reductions, replacement funding for equipment was eliminated however the Office of Emergency Services (OES) continues to support maintenance of EOC equipment at the current funding level. The Alternate EOC agreement with Ceres in review and staff has identified funding for technological needs through Homeland Security Grants;	Establish an Emergency Operation Center (EOC) management team;	Office of Emergency Services continued training with members of the EOC Management Team made up of County, various cities, districts, utilities and volunteer representatives. Through Homeland Security Grant funding, OES provided Planning Section Chief training in spring 2010;
	The protocols for the notification system were developed and eight of the nine cities signed the agreement and have received system training;	Develop emergency communication;	The Alternate EOC Agreement with the Cities of Ceres and Modesto is being finalized. Due to fiscal constraints, maintaining current technological capabilities in the EOC and Alternate EOC is dependent on grant funding. Within 18 months, the radios in the EOC will not be compliant with frequency narrowing and APCO P-25 requirements;
	OES has drafted the EOP basic plan for the County and the participating cities. All plans are in the final draft stage; OES participated in the New Melones exercise with Riverbank and Oakdale and State partners. Also led two agriculture exercises with Ag Commissioner, industry partners, state and local government. Participated in the Pandemic Flu exercise;and	Establish All-Risk Response Plans; and	Public Notification System is in service and being used by 7 of the 9 cities. The public self-registration component has been publicized and is being used throughout the County. Current system enhanced by the addition of a Spanish version of the self-registration component. The system is currently limited to 6,000 calls per hour and will be upgraded to approximately 30,000 calls per hour; and
	Contracted services were provided to meet or exceed the performance expectations identified by the Fire Authority Business Plan; The electronic records management system is in the implementation phase. A mobile application has been implemented to create efficiencies with personnel working in the field.	Create a County-wide fire delivery system.	The Stanislaus County Disaster Council held its first meeting in March. The Stanislaus County EOP was finalized and received approval by the Disaster Council. The Emergency Functions were finalized and are being reviewed by the Operational Area Council. A full scale Weapons of Mass Destruction exercise was completed in May 2010 that included countywide participation by first responders.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 requests submitted since inception. Access to CRM is available 24 hours a day.	Departments will support and deploy survey tool; and	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	94% improvement in equipment tracking; \$6,000 generated by Plan Submission and Pick Up.	Each department will have completed at least 2 process improvement measuring turnaround time or cost efficiencies.	71% improvement in credit card approval process. 91.6% improvement in Emergency Operation Center check-in time.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

In compliance with the California Emergency Services Act and Standardized Emergency Management System, the Office of Emergency Services maintains the Operational Area EOC and acts as the Operational Area Coordinator. The OES Duty Officer / Fire Resource Officer program coordinates daily emergency activities and local fire agency assets. The Fire Prevention Bureau program provides essential services to support the mission of local fire agencies in planning for emergency responses. The following Operational priorities reflect this focus:

- ◆ Continue to sustain the readiness and functionality of the Operational Area EOC;
- ◆ Begin efforts to develop the readiness and functionality of the Alternate EOC;
- ◆ Continue to coordinate emergency preparedness planning, training and exercises;
- ◆ Continue to address emergency fire and life safety issues in the design and development of new projects, and the abatement of fire hazards;
- ◆ Provide assistance to all fire agencies with the coordination and management of resource deployment, tracking of personnel certification and qualification, training, and representation as the Fire and Rescue Operational Area Coordinator;

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Continue to maintain the readiness of the Operational Area EOC including the technical capabilities and further develop the EOC management team;	The EOC management team has been identified and began participating in team specific training. The technical capabilities of the EOC have been maintained;
Continue to manage and coordinate emergency preparedness, training, and exercises for the Operational Area;	The division sponsored training and exercises that are compliant with the National Incident Management System federal requirements;

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Continue to enhance capabilities through training provided by state and federal agencies. Further develop Fire Resource Officer program and assist fire agencies in meeting required certifications and qualifications. Provide an "all risk" training exercise to include state, federal, and all county fire agencies, to meet specific training requirements;	Fire Wardens Office provided annual refresher training to meet specific training requirements and certification and qualifications for all fire service personnel in the County in conjunction with State and Federal fire service partners. Capabilities for tracking personnel and resources through State and Federal systems were enhanced though several training opportunities. The Fire Resource Officer program was curtailed due to staffing reductions;
Continue to provide support to fire agencies throughout the county with the programs assigned to the Fire Warden's Office. Fire Prevention will continue to work with internal and external customers to provide responsive customer service. The Special Operations Program, in conjunction with the Technical Rescue Committee, will develop a Confined Space Rescue policy for adoption by local fire agencies; and	The Fire Prevention Bureau continued to meet the needs of its customers through more proactive programs including vegetation management and the improved documentation and management of information through the Fire Records Management System. The Special Operations Program developed a Confined Space Rescue policy, which was approved by the fire service, however, this program was eliminated during the 2009-2010 Fiscal Year due to budget constraints; and
Within current budget constraints, Fire Warden staff will continue to prepare budget projections, develop business plan, evaluate service levels based on accepted performance expectations for the next reporting cycle, and report to the Board of Supervisors and Fire Authority.	The Fire Authority Annual Report and Business Plan were developed and presented to the Fire Authority and Board of Supervisors for review and approval. Service providers reported to the membership on a regular basis and were evaluated for their effectiveness and customer satisfaction.

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ CEO-Office of Emergency Services/Fire Warden; and
- ◆ Chief Executive Office-County Fire Service Fund

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Other Protection



CEO—OFFICE OF EMERGENCY SERVICES/FIRE WARDEN

Budget Unit 0100 0015510
General Fund

SERVICES PROVIDED

As the Operational Area Coordinator for Stanislaus County, the Office of Emergency Services/Fire Warden (OES/FW) is responsible for fulfilling the local government/operational Area State mandates identified in the California Code of Regulations establishing the Standardized Emergency Management System (SEMS). These responsibilities include maintaining a functional Emergency Operations Center (EOC) for the Operational Area, coordination of emergency activities that exceed the day-to-day level, and coordinating mutual aid requests and communication between local government and the State. Local government is required to meet and/or exceed State mandates to be eligible for state funding of response related personnel costs during a disaster. OES ensures County compliance with Homeland Security Presidential Directives (HSPD) 5 and 8 that includes the National Incident Management System (NIMS). These federal directives are linked to preparedness funding, disaster management and recovery funding after a disaster.

The Fire Warden is the Fire and Rescue Operational Area Coordinator (OAC) for Stanislaus County. As the Fire and Rescue OAC, the Fire Warden is responsible for the deployment of fire mutual aid resources and the State OES fire and rescue resources maintained in Stanislaus County. The OAC is responsible for maintaining several databases that validate certifications, maintains an inventory of personnel and apparatus, provides training, and coordinates statewide deployment of local fire resources. The Fire Warden manages and directs the OES Duty Officer /Fire Resource Officer Program, which provides a duty officer to coordinate emergency activities and local fire agency assets within the geographic area of the county and statewide. The Fire Warden is the liaison between local fire agencies and County departments; staff provides assistance to Fire Districts with financial issues including revenue projections, budget analysis, fees and assessments, and represents county fire agencies on various communication committees and workgroups. The Fire Warden manages the Fire Prevention Bureau.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,702,491 be approved for the Chief Executive Office – Office of Emergency Services/Fire Warden budget. The General Fund revenue allocation for this budget was reduced 9% or \$129,277. At this level of funding the Division achieves its revenue reduction by unfunding one vacant position for the full fiscal year and eliminating all non-critical expenditures. This budget is funded from \$395,207 in estimated department revenue and a \$1,307,284 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Division can maintain basic operations for the Office of Emergency Services/Fire Warden (OES/FW). The reductions have decreased the Division's emergency preparedness capabilities.

The lack of stable funding has required the Division to reduce the number of positions from 7 funded positions in Fiscal Year 2008-2009 to 5 positions for Fiscal Year 2010-2011. OES/FW did not fill the Deputy Fire Warden position after it was vacated through a retirement. Not having filled positions has significantly impacted the Office of Emergency Services' capability to:

- Participate in local, state and federal emergency preparedness programs,

- Manage the Emergency Operations Center and local disasters,
- Lead and support local plan development specific to emergency preparedness,
- Meet state and federal mandates,
- Participate with local partner agencies in exercises, and
- Provide a Fire Resource Officer to coordinate and manage mutual aid resources.

Based on March 2010 actuals and projected expenditures for the remainder of the year, the OES/FW Division anticipates an unused net county cost savings of approximately \$174,800. The Division estimates retaining 75% or \$131,100 of that amount. That funding would be held in reserve for the 2011-2012 Budget Year. With that amount in reserve, the Division should be able to avoid reductions-in-force and further reductions in operational capabilities during the 2011-2012 Budget Year.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to unfund one vacant Deputy Fire Warden/Deputy Director OES position.

Total current authorized positions— 6

It is recommended to unfund one vacant Deputy Fire Warden/Deputy Director OES position.

Total recommended authorized positions— 5

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

On December 22, 2009 the Board of Supervisors authorized the use of \$137,281 of Emergency Services Public Facilities Fees (PFF) to fund the Office of Emergency Services Voice-Over Internet Protocol (VoIP) project, including telephone equipment, software and services. Project costs of \$122,617 were expensed and reimbursed with PFF revenue during Fiscal Year 2009-2010. To complete the project, the Department requests an increase in appropriations and estimated revenue of \$1,533, funded by the remaining authorized PFF funds.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - OES/Fire Warden					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$158,763	\$166,584	\$230,900	\$0	\$230,900
Charges for Service	\$115,387	\$150,245	\$134,307	\$0	\$134,307
Miscellaneous Revenue	\$42,531	\$44,945	\$30,000	\$0	\$30,000
Other Financing Sources	\$150,178	\$122,618	\$0	\$1,533	\$1,533
Total Revenue	\$466,859	\$484,392	\$395,207	\$1,533	\$396,740
Salaries and Benefits	\$828,223	\$691,260	\$742,690	\$0	\$742,690
Services and Supplies	\$140,056	\$215,875	\$246,285	\$1,533	\$247,818
Other Charges	\$603,665	\$553,597	\$641,180	\$0	\$641,180
Fixed Assets					
Buildings & Improvements	\$122,053	\$0	\$0	\$0	\$0
Equipment	\$38,861	\$18,041	\$0	\$0	\$0
Other Financing Uses	\$32,980	\$25,578	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$80,083	\$63,070	\$72,336	\$0	\$72,336
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,845,921	\$1,567,421	\$1,702,491	\$1,533	\$1,704,024
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$1,379,062	\$1,083,029	\$1,307,284	\$0	\$1,307,284

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**CRIMINAL JUSTICE/PUBLIC PROTECTION
Fire Protection**



CHIEF EXECUTIVE OFFICE—COUNTY FIRE SERVICE FUND

Budget Unit 1725 0017110
Special Revenue Fund

SERVICES PROVIDED

Revenue from the less-than-countywide property taxes (also referred to as the County Fire Service Fund), collected throughout the County, is used to provide support services to fire agencies in the unincorporated areas and cities in Stanislaus County (except Modesto and Turlock). The funding is intended to ensure the provision of fire support services through the County Fire Service Fund.

In 2005, the Stanislaus County Fire Authority, a joint powers agreement comprised of all agencies providing fire protection services within Stanislaus County, was formed to facilitate cooperation among the Fire Agencies and the County related to the allocation and use of the less-than-countywide fire tax. The Board of Supervisors recognized these efforts and is a member of the joint powers agreement. The Fire Authority prepares an annual business plan to define service levels and performance expectations for the use of these revenues. The business plan is presented and reviewed by the Board of Supervisors each year. Finance and Administrative support services are provided to the Districts and the Fire Authority through this fund by the Fire Warden's Office. The Fire Prevention Bureau is also managed by the Fire Warden's Office. Fire Investigation services are provided, under a five-year contract, by the City of Modesto Fire Department, and Fire Training and Communications services are also provided under a five-year contract by Salida Fire District. Funding at the proposed level will allow these services to be provided on a regional basis to all the fire agencies in the County, through the term of the contracts. A reduction in service levels occurred during the 2009-2010 Fiscal Year with the elimination of the Special Operations Program that was administered through the Fire Warden's Office. The five services that continue to be provided through this program will support the Board's priority of A Safe Community, the Efficient Delivery of Public Services, and Effective Partnerships.

CASH BALANCE

As of July 1, 2010 this fund reflects a positive cash balance of \$981,574 compared with a cash balance of \$1,106,843 on July 1, 2009. The Department relies on fund balance to balance its annual operating budget and fund service contracts. In anticipation of the decline in property taxes, reduction in fees and the loss of revenue due to the Prop 1A suspension, measures were taken to reduce service levels to ensure sufficient fund balance to fund the 5-year service contracts that are currently in place.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,629,844 be approved for the Chief Executive Office – County Fire Service Fund. The General Fund revenue allocation for this budget was reduced by 9% or \$26,190. At this level of funding the Division achieves its revenue reduction by eliminating one program for the full fiscal year and eliminating all non-critical expenditures. This budget is funded from \$1,153,193 in estimated department revenue, \$211,841 in departmental restricted and assigned fund balance and a \$264,810 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, one program, the Special Operations Program, has been eliminated; five services identified by the Fire Authority as the highest priority will continue to be supported: Fire Prevention, Fire Investigations, Fire Communications, Training and Administrative/Finance Support Services. These programs are vital to the success of local fire agencies. Many of the fire agencies in this County are severely underfunded and depend on the services provided through this program for

support. Performance expectations are defined through the Annual Business Plan and are then reviewed and evaluated in the Annual Report.

The primary source of funding for this program comes from Property Taxes, which has realized a significant reduction this year. Other funding sources include Fire Prevention Fees, which have also realized a significant decline, County Match and the use of fund balance. Steps that have been taken to ensure the ability to continue to provide the highest priority services include: the elimination of the Special Operations program, a suspension in the 4% increases provided in the contracts, an elimination of a portion of the Administrative/Finance Support Services, and the postponement of adhering to the vehicle replacement clause in the contracts.

Any further reduction in revenue will cause the elimination of one or more of the services provided through this program which will have a negative impact on all fire agencies in this County.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 5

There are no recommended changes to the current level of staffing.

Total recommended authorized positions—5

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - County Fire Service Fund					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$1,171,871	\$986,349	\$985,193	\$0	\$985,193
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$522	\$389	\$0	\$0	\$0
Intergovernmental Revenue	\$15,968	\$17,989	\$16,000	\$0	\$16,000
Charges for Service	\$167,385	\$136,786	\$135,000	\$0	\$135,000
Miscellaneous Revenue	\$15,642	\$17,374	\$17,000	\$0	\$17,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,371,388	\$1,158,887	\$1,153,193	\$0	\$1,153,193
Salaries and Benefits	\$570,445	\$456,866	\$533,391	\$0	\$533,391
Services and Supplies	\$102,467	\$82,783	\$85,765	\$0	\$85,765
Other Charges	\$1,004,378	\$1,020,755	\$1,010,688	\$0	\$1,010,688
Fixed Assets					
Equipment	\$25,422	\$0	\$0	\$0	\$0
Other Financing Uses	\$17,595	\$15,037	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,720,307	\$1,575,441	\$1,629,844	\$0	\$1,629,844
Fund Balance	\$66,538	\$125,554	\$211,841	\$0	\$211,841
Net County Cost	\$282,381	\$291,000	\$264,810	\$0	\$264,810



CHIEF EXECUTIVE OFFICE—COURTHOUSE CONSTRUCTION FUND

Budget Unit 2025 0061301
Capital Projects Fund

SERVICES PROVIDED

This budget in the Capital Projects Fund provides for the revenue that is used to fund lease costs for the civil courtrooms located on the 4th and 6th floors of the building at 801 Tenth Street. This budget does not receive local discretionary General Fund revenue. It is funded from an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. A change in the law as of January 1, 2004 requires use of these funds be approved by the Administrative Office of the Courts. Approval from the State was granted on May 19, 2009 to use these funds for the lease costs for the 4th and 6th floors of the building located at 801 Tenth Street.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$2,440,553 compared to \$1,934,283 on July 1, 2009. This increase is from excess penalty assessment revenue for fines imposed by the Superior Court in the current year. The cash balance projected for June 30, 2011 is approximately \$2,870,000, which accounts for the penalty assessment revenue and interest earnings that are anticipated to be received in excess of the lease costs for the 2010-2011 Fiscal Year.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$319,943 be approved for the Chief Executive Office – Courthouse Construction Fund. This budget is funded from \$750,000 in estimated penalty assessment revenue and interest earnings. This results in a positive contribution to fund balance of \$430,057.

PROGRAM DISCUSSION

At this level of funding, the lease costs for civil court space located on the 4th and 6th Floors at 801 Tenth Street are provided, to accommodate the new judgeships authorized under AB 159. The Board of Supervisors approved the Memoranda of Understanding for the payment of lease and tenant improvement costs for this space on May 19, 2009. These leases obligate the use of \$5,302,260 of Courthouse Construction Funds through Fiscal Year 2018-2019.

The County has successfully transferred all court facilities to the State Administrative Office of the Courts. The Traffic Court was the first facility to transfer to the State and the lease costs were included in the annual County Facilities Payment (CFP) to the Administrative Office of the Courts. The lease expired in December 2009 at which time the payment became an obligation of the General Fund in the County Court Funding budget rather than this Courthouse Construction Fund.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Courthouse Construction Fund					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$800,836	\$779,687	\$700,000	\$0	\$700,000
Revenue from use of Assets	\$74,431	\$27,381	\$50,000	\$0	\$50,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$875,267	\$807,068	\$750,000	\$0	\$750,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$996,674	\$310,625	\$319,943	\$0	\$319,943
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$184,682	\$78,205	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,181,356	\$388,830	\$319,943	\$0	\$319,943
Fund Balance	\$306,089	(\$418,238)	(\$430,057)	\$0	(\$430,057)
Net County Cost	\$0	\$0	\$0	\$0	\$0



CHIEF EXECUTIVE OFFICE—CRIMINAL JUSTICE FACILITIES FUND

Budget Unit 2026 0061303
Capital Projects Fund

SERVICES PROVIDED

This budget funds a portion of the cost of Law Library rent and a portion of the Public Defender's 12th Street Office and Parking Garage debt service payments. It is funded from a dedicated revenue source associated with an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. These funds can also be used to refurbish and replace criminal justice related facilities as the needs arise and develop and improve electronic information.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$5,052,595 compared to \$4,588,314 on July 1, 2009. This increase is attributed to penalty assessment revenue and interest earnings that were received in excess of the rent and debt service obligations of this budget. The cash balance projected for June 30, 2011 is approximately \$5,400,000, which accounts for an anticipated \$350,000 of excess revenue.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$600,000 be approved for the Chief Executive Office – Criminal Justice Facilities Fund. This budget is funded from \$950,000 in estimated penalty assessment revenue and interest earnings, resulting in a positive contribution to fund balance of \$350,000.

PROGRAM DISCUSSION

At this level of funding, a portion of the rent obligation for the Law Library and the debt service obligation for the Public Defender and the 12th Street Office and Parking Garage will be funded. The Law Library rent of \$32,220 represents approximately 38% of the County's contribution to rent costs and reflects the proportional amount of overall Law Library costs that are criminal related. The remaining County contribution toward the rent is funded in the County Match budget. This budget also funds the Public Defender's share of the debt service for the building located at 1021 I Street of \$149,259, and a portion of the 12th Street Office and Parking Garage ongoing debt service of \$350,000.

In addition, \$50,000 is allocated to funding the Geographical Information System (GIS) for the Sheriff and Regional 911. GIS leverages the massive amount of location-based data collected each day to create actionable intelligence that law enforcement and emergency agencies can use and share. It combines layers of data about a location to give a better understanding of that location and what is occurring around it. It is also a valuable tool when it comes to managing and analyzing data and its broad availability. Through the use of GIS, these agencies are able to quickly determine approximate extent of damages and generate maps and reports that help officers, first responders, and other personnel. Funding for GIS is critical this year as it relates to the completion of the Integrated Public Safety System (IPSS) and implementation of the Computer Aided Dispatch (CAD) system.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Criminal Justice Facilities Fund					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$967,121	\$935,900	\$875,000	\$0	\$875,000
Revenue from use of Assets	\$149,769	\$57,569	\$75,000	\$0	\$75,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$332,000	\$0	\$0	\$0	\$0
Total Revenue	\$1,448,890	\$993,469	\$950,000	\$0	\$950,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$37,572	\$3,522	\$0	\$0	\$0
Other Charges	\$32,314	\$32,221	\$82,220	\$0	\$82,220
Fixed Assets					
Buildings & Improvements	\$404,102	\$0	\$0	\$0	\$0
Equipment	\$123,260	\$0	\$0	\$0	\$0
Other Financing Uses	\$514,231	\$514,996	\$517,780	\$0	\$517,780
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,111,479	\$550,739	\$600,000	\$0	\$600,000
Fund Balance	(\$337,411)	(\$442,730)	(\$350,000)	\$0	(\$350,000)
Net County Cost	\$0	\$0	\$0	\$0	\$0

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial**



CHIEF EXECUTIVE OFFICE—COUNTY COURT FUNDING

Budget Unit 0100 0016120
General Fund

SERVICES PROVIDED

The Lockyer-Isenberg Trial Court Funding Act (AB 233) as amended, in Section 77200 of the Government Code, legislated the financial separation between the Superior Court and the County. This law requires that the County provide payment to the State for its maintenance of effort obligation. The base maintenance of effort obligation as prescribed by law is \$4,586,223 on an annual basis and in addition, the County must return to the State half of the revenue received that is in excess of the revenue portion of the maintenance of effort obligation. As of Fiscal Year 2008-2009 ownership of and responsibility for the operation and maintenance of all court facilities was transferred to the State. In lieu of funding the building maintenance and utility costs, the County is required to make an annual County Facilities Payment (CFP) to the State for each of the facilities. The County maintains a small equity interest in the Modesto Main Courthouse and is responsible for the costs necessary to maintain this area. Costs associated with the collection of fine and fee revenue are also the responsibility of the County. This budget is funded by court related revenue associated with the collection of fines and fees, lease revenue received from the State for Department 16 and IV-D space needs, and a \$2.1 million contribution from the General Fund.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$6,649,000 be approved for the Chief Executive Office – County Court Funding budget. This budget will be funded from \$4,574,000 in estimated department revenue collected from court fines and fees, lease revenue from the State and a required \$2,075,000 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the County's legally mandated obligation to fund its court-related obligations will be met. The budget anticipates approximately \$761,195 in revenue that must be sent to the State above the \$1,079,967 revenue maintenance of effort obligation. The budget also funds the \$3,506,296 operations portion of the maintenance of effort obligation. An agreement to fund the Traffic Court lease from the Courthouse Construction fund expired in December of 2009. This annual cost of \$187,692 (which is included in the Traffic Court CFP) will now be funded from within the County Court Funding budget. The impact of this additional cost is partially mitigated by revenue to be received as a result of the newly signed lease with the State Administrative Office of the Courts for Department 16 and IV-D rooms at 801 11th Street. The County still possesses a small equity interest in the Modesto Main Courthouse Hall of Records and because of the age and condition of this facility a small amount of appropriations has been included in this budget for repairs that may be necessary.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - County Court Funding					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$4,028,563	\$4,020,177	\$3,824,000	\$0	\$3,824,000
Revenue from use of Assets	(\$58,914)	\$152,070	\$192,000	\$0	\$192,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$383,447	\$351,838	\$420,000	\$0	\$420,000
Miscellaneous Revenue	\$165,384	\$123,981	\$138,000	\$0	\$138,000
Other Financing Sources	\$184,682	\$78,205	\$0	\$0	\$0
Total Revenue	\$4,703,162	\$4,726,271	\$4,574,000	\$0	\$4,574,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$126,343	\$126,657	\$192,897	\$0	\$192,897
Other Charges	\$5,984,848	\$6,100,272	\$6,048,563	\$0	\$6,048,563
Fixed Assets					
Buildings & Improvements	\$12,516	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$836,408	\$426,067	\$407,540	\$0	\$407,540
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,960,115	\$6,652,996	\$6,649,000	\$0	\$6,649,000
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$2,256,953	\$1,926,725	\$2,075,000	\$0	\$2,075,000

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**CRIMINAL JUSTICE/PUBLIC PROTECTION
Police Protection**



CHIEF EXECUTIVE OFFICE—DEPARTMENT OF JUSTICE DRUG AND ALCOHOL

Budget Unit 1726 0017200
Special Revenue Fund

SERVICES PROVIDED

This budget provides the resources required for blood and alcohol analysis for use by Stanislaus County law enforcement in the determination of test results for drug and alcohol testing. This is needed to ensure the ultimate prosecution of offenders.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$29,028.84 compared to \$31,986 as of July 1, 2009. The CEO-Department of Justice Drug and Alcohol budget anticipates ending Fiscal Year 2010-2011 with a positive cash balance of \$18,000. This decrease is based on an upward trend in expenditures related to drug and alcohol testing.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$140,080 be approved for the Chief Executive Office – Department of Justice Drug and Alcohol budget. The General Fund revenue allocation for this budget was reduced 9% or \$5,493. At this level of funding the Department achieves its revenue reduction by utilizing funding from the Criminalistics Laboratory Fund which collects fees to be used for the purpose of drug and alcohol testing for the Department of Justice. This budget is funded from \$84,537 in estimated department revenue and a \$55,543 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain funding of drug and alcohol tests by law enforcement agencies in Stanislaus County. To balance this budget, all revenue generated from fines must be collected from those individuals that are convicted of drug and alcohol offenses. Of this fine \$50 is reimbursed for the laboratory fees for drug and alcohol testing. This year it is projected that fees from revenue will remain flat. With a 9% reduction in General Fund revenue along with projected flat fees, a new revenue source is necessary to fully fund the costs in this budget. The Criminalistics Laboratory Fund can be used to pay for the cost of providing microscopic and chemical analysis for controlled substances and will be used this fiscal year to help fund the flat and declining revenue sources. This fund was established in 1993, and revenue in this fund is received from Controlled Substance fines.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - DOJ Drug & Alcohol					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$57,428	\$64,484	\$59,537	\$0	\$59,537
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$25,000	\$0	\$25,000
Total Revenue	\$57,428	\$64,484	\$84,537	\$0	\$84,537
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$138,999	\$127,353	\$140,000	\$0	\$140,000
Other Charges	\$51	\$122	\$80	\$0	\$80
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$139,050	\$127,475	\$140,080	\$0	\$140,080
Fund Balance	\$18,042	\$1,955	\$0	\$0	\$0
Net County Cost	\$63,580	\$61,036	\$55,543	\$0	\$55,543



CHIEF EXECUTIVE OFFICE—JAIL MEDICAL PROGRAM

Budget Unit 0100 0017400
General Fund

SERVICES PROVIDED

The Jail Medical Budget provides for medical services to adult and juvenile detention populations, which includes the provision of dental and adult-only mental health services. The contract for these services is between the County and California CCS, PC. The base contract of \$7.5 million funds jail medical services for 1,500 inmates/detainees. The breakdown of inmates per facility is approximately: 370 for the Men's Jail, 675 for the Public Safety Center, 321 for the Honor Farm, and 149 for Juvenile Hall. A five-year contract with California CCS was approved by the Board of Supervisors on April 28, 2009, including a possible extension for two additional years. Negotiations are underway to reduce the overall cost of this contract due to the reduction in beds at the Honor Farm. The cost reduction will be included as part of the 2010-2011 Recommended Final Budget.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$7,600,000 be approved for the Chief Executive Office – Jail Medical Program budget and is funded from the General Fund. This budget did not receive a reduction in General Fund revenue because it funds a fixed-cost contract that includes an increase of \$368,535 for Fiscal Year 2010-2011.

PROGRAM DISCUSSION

At this level of funding, medical services will be provided for all inmates/detainees in the custodial facilities. In addition, dental, mental health, and vision services will be provided in the adult facilities, and dental and vision services will be provided in the juvenile facility under this contract. Although negotiations are underway to reduce costs in this contract due to the reduction in beds at the Honor Farm, this budget is submitted without the reductions until negotiations are concluded. Under the current contract, the base rate increases by 5 percent each year, bringing the 2010-2011 contract to \$7.5 million. Another \$100,000 is budgeted for psychiatric medication costs at Juvenile Hall, which are not included in the base contract.

Another change that will take place in Fiscal Year 2010-2011 is the shifting of costs for providing psychiatric services in Juvenile Hall. In the past, the County's Behavioral Health and Recovery Services staff has provided these services without charging the General Fund; however, due to the reductions in mental health funding statewide the department is no longer able to provide these services without reimbursement. As a result, this budget will fund these costs beginning July 1, 2010, which are approximately \$72,500 annually.

The 2010-2011 Adjusted Budget includes an overall decrease from the Proposed Budget. An amendment to the contract was approved by the Board of Supervisors on September 21, 2010, which decreased the budget by \$307,826. The adjustment reflects the decrease in the contract due to the reduction in beds at the Honor Farm, and is offset slightly by the increased cost of providing psychiatric services at Juvenile Hall. The contract amendment was effective July 1, 2010.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

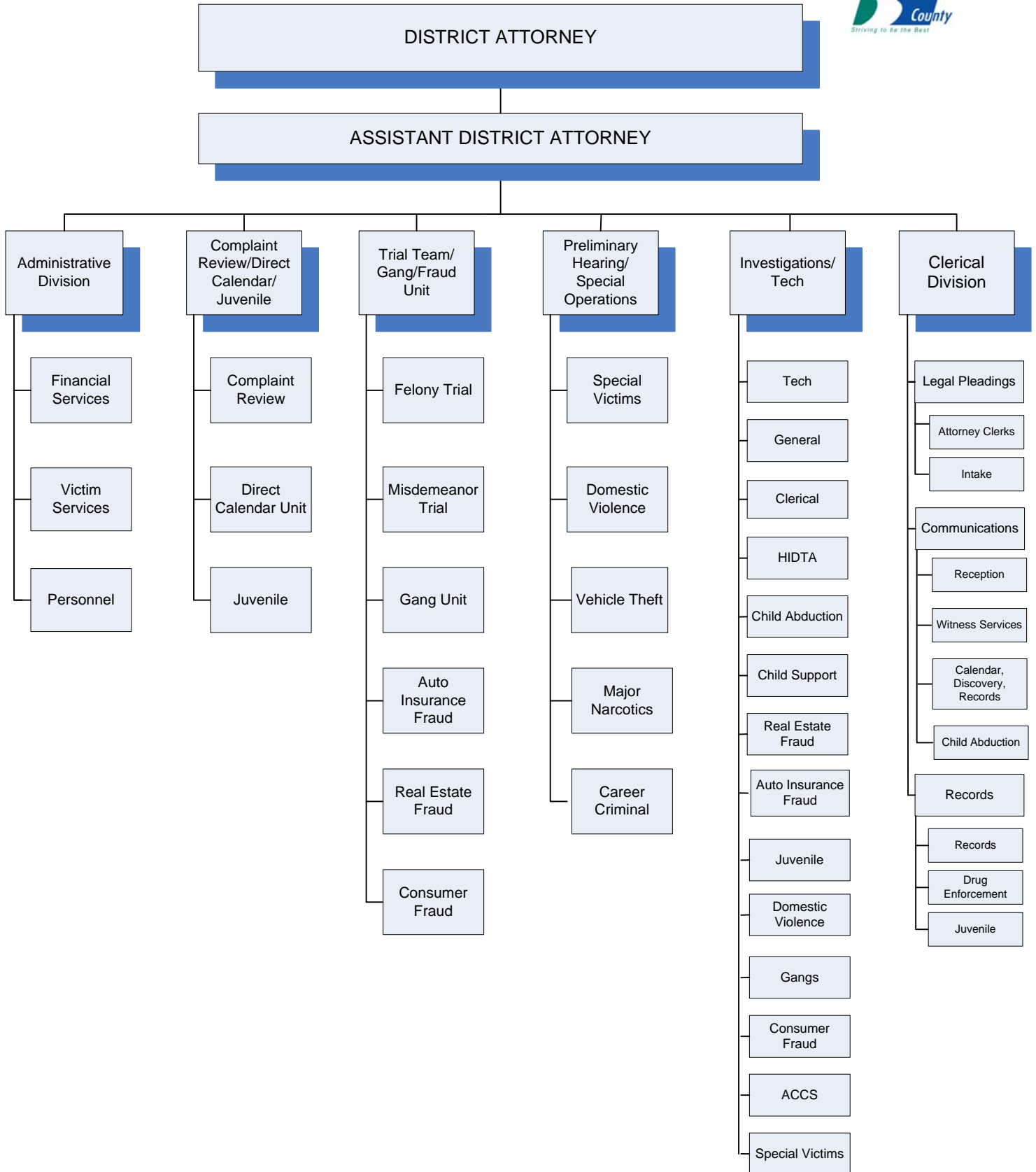
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Chief Executive Office - Jail Medical					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$329,023	\$18,202	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$329,023	\$18,202	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$7,040,748	\$7,176,697	\$7,600,000	\$0	\$7,600,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,040,748	\$7,176,697	\$7,600,000	\$0	\$7,600,000
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$6,711,725	\$7,158,495	\$7,600,000	\$0	\$7,600,000

DISTRICT ATTORNEY





STRATEGIC & OPERATIONAL PRIORITIES

DISTRICT ATTORNEY

MISSION STATEMENT

The employees of the Stanislaus County District Attorney, in partnership with the Community we serve, are dedicated to the pursuit of truth, justice and protection of the innocent, and the prevention of crime through the vigorous and professional prosecution of those who violate the law.

STRATEGIC PRIORITIES 2010-2011

The District Attorney’s Office supports the Board priority of A Safe Community. The District Attorney’s Office will continue to review and file, as appropriate, felony and misdemeanor cases submitted by local and state law enforcement agencies. Increased attention and prosecutorial efforts will be focused on criminal street gang crimes—to the extent staffing levels allow. The budget reduction and commensurate decrease in staffing levels will negatively impact the department’s ability to provide public outreach and education; as a result, public outreach as a strategic priority for at least the next fiscal year will be significantly curtailed. The following Strategic Priorities for this budget year reflect this focus:

A Safe Community:

- ◆ Maintain collaboration with Gang Impact Task Force and Modesto PD’s “SAFE” program, continue prosecution of gang injunction violations in the south Modesto “safety zone”;
- ◆ Maintain cross-designation of Deputy District Attorney as an AUSA;
- ◆ Continue to pursue the realization of a Family Justice Center (FJC);
- ◆ Continue providing training, as staffing and time allows, between public safety departments;
- ◆ Explore a pre-filing, first-time misdemeanor diversion program for specified offenses;
- ◆ Pursue alternate funding sources; and
- ◆ Continue with existing outreach programs to the extent possible.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Safe Community			
Reduce crime rate/index for gang, narcotic and property crime	A 3 rd prosecutor was assigned to the Gang Unit to assist with the caseload and also to take on the new gang injunction which was implemented in July 2009. In addition to a full-time DA criminal investigator assigned to CVGIT, two additional DA criminal investigators work significant hours to support the mission of CVGIT. A DDA provided gang	Maintain collaboration with Gang Impact Task Force; continue outreach as budget level allows; investigate implementation of new anti-gang initiative; and	Participation by the District Attorney (DA) and Probation in CVGIT has continued. The first “Gang Injunction” in the county was obtained and is being enforced. A total of 35 presentations have been done on Gangs and the Gang Injunction throughout the community by the District Attorney’s Office and CVGIT. There were 5 “call-ins”

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
<p>Reduce crime rate/index for gang, narcotic and property crime</p>	<p>training at an Attorney General conference for 300 people, and also to a charter academy for 30 people, for a total of 5 hours; and</p>		<p>done as part of MPD's new Project Safe; and</p>
	<p>The Deputy District Attorney's cross-designation was recently renewed by the U.S. Attorney's Office. Seven local defendants have been accepted for federal prosecution, with 2 more occurring in early July. All have been indicted and are pending adjudication with the exception of one who was acquitted.</p>	<p>Maintain cross-designation of Deputy District Attorney (DDA).</p>	<p>A DDA is still cross-designated as a Special Assistant United States Attorney to prosecute local defendants who qualify for federal prosecution of gun/gang charges in federal court in Fresno.</p>
<p>Improve the effectiveness and efficiency of the criminal justice system</p>	<p>Sustained collaboratives: Weed and Seed, CVGIT, STANCATT, SDEA, INS/ICE, DVCC. Curtailed the Homicide On-call program which provides investigators and prosecutors to assist local agency detectives at homicide. Family Justice Center concept continues to advance; a site visit/evaluation by a funding source is scheduled for July 2009;</p>	<p>District Attorney will continue to explore viability of Family Justice Center (FJC);</p>	<p>District Attorney has been able to continue participating in Weed and Seed, CVGIT, StanCATT, SDEA and CalMMET. Additionally, the District Attorney and partners have signed a lease for the FJC and anticipates the opening of the Center in October;</p>
	<p>Shifted negotiations to a new provider (PES) for proposed program. Qualifying misdemeanors and procedures for implementation have been identified. Courts have indicated initial approval to move forward—anticipated within the next quarter; and</p>	<p>Initiate first-time misdemeanor diversion program for specified offenses upon approval by Courts; and</p>	<p>The courts indicated that they wanted the DA to staff an additional courtroom as part of any agreement to implement a new misdemeanor diversion program. Since the Department does not have the staffing to adequately cover the existing number of courts, they are now exploring a variation of the program which would be a pre-filing diversion program for first-time misdemeanants that would be done without the need to file the cases initially with the Court; and</p>
	<p>Due to budget/staffing issues for all agencies, training between the DA's office and local law enforcement agencies decreased. Trainings sponsored by local law enforcement for DA personnel decreased from 49 hours last fiscal year to 19 for this year. Training presented by DA staff to law enforcement agencies decreased from 892+ attendees last fiscal year to 331 attendees this year; the number of hours dropped from 44.25 hours to 22.5</p>	<p>Continue providing training, as staffing and time allows, between public safety departments.</p>	<p>A total of 30 presentations were given to Law Enforcement by the District Attorney's Office on various topics (primarily the injunction).</p>

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Improve the effectiveness and efficiency of the criminal justice system	hours. However, the DA has implemented a new "Information Bulletin" that will be disseminated to local agencies in an effort to provide tips/training without significant cost.		
Promote public awareness	DA staff participated in the 3 Drug Store programs in Oakdale, Hughson and Newman; Red Ribbon Week; High School Mock Trial competitions; Career Fair; Community Gang Forums; Occupational Olympics; Haven Street Faire; and Victims' Rights Week events; and	Continue participation in The Drug Store, Red Ribbon Week, High School Mock Trial, etc. within budget cuts; and	District Attorney staff participated in the Drug Store programs at local elementary schools, Red Ribbon Week, Project Safe Call-ins, Mock Trial judging for the high schools, career days, and public presentations at service clubs and other public venues; and
	Due to budget/staffing reductions, the DA was not able to meet last year's numbers or the prior year's baseline. Staff spent 94 hours giving presentations to approximately 2,663 community members.	Outreach and existing collaboratives will continue to the extent possible.	The majority of the collaborations remain in effect.

Efficient Delivery of Public Services

Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 requests submitted since inception. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	83.3% improvement in calendaring Deputy District Attorney files; 95% improvement, on average, in ICJIS Automated Multiple Forms.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	70% improvement in file delivery time due to attorney/clerk reorganization in Clerical Division. 50% improvement in access to network resources.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

The overarching duty of the District Attorney is to effectively represent the People of the State of California – both in criminal and quasi-criminal cases – and to provide support and assistance to crime victims. While resources may diminish, the number of crime victims will not. Coupled with the passage of Proposition 9, the “Victims’ Bill of Rights Act of 2008: Marsy’s Law,” our duties and obligations to crime victims remain paramount. Coordination with, and participation in, task forces remains an effective mechanism for the department to investigate and prosecute major criminal activity. Efficient and proactive use of technology has been identified as a major tool that allows the department to achieve its goals. The following Operational Priorities for this budget year reflect this focus:

- ◆ Provide effective representation in Court for the People of the State of California;
- ◆ Provide the necessary tools to make Prosecutors, Investigators and staff more effective and to sustain in-house training levels;
- ◆ Maintain and enhance technology;
- ◆ Continue supporting crime victims through our Victims Services Unit; and
- ◆ Focus resources on major areas of criminal activity (such as gangs and real estate fraud) while partnering with other agencies such as the FBI in task forces oriented towards enhanced investigation and prosecution of these major crime areas.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Provide effective representation in Court for the People of the State of California;	Reviewed a (projected) total of 19,321 cases referred by 17 local/state law enforcement agencies. Maintained a 3 rd prosecutor in the gang unit. The Investigations Division completed (as projected) 2,402 follow-up requests and provided duplication and discovery of 10,860 pages of evidence and 2,532 CD's and DVD's for homicides/high volume cases. General Discovery provided duplication and discovery of (projected) 329,861 pages of evidence and 16,689 CD/DVD's and audio/video tapes;
Provide the necessary tools to make Prosecutors, Investigators and staff more effective and sustain training levels in-house given the lack of funding for other training;	The office provided 65 MCLE hours of in-house training as of April 1, 2010. Additionally, prosecutors collectively received approximately 285 MCLE hours in off-site or webinar training;
Maintain and enhance technology;	The CheckPoint firewall installed last year has had reliability problems that have required a re-build of the server. The VOIP system still requires Paging and Fax in order to be complete. All Windows 2000 PCs except two were replaced or upgraded. A new EDM server was purchased and IT inherited the old one. The re-location of the ICJIS server has not been completed due to the CheckPoint firewall issues;
In order to assist victims of crime and reduce the trauma of victimization, the department will contact an average of 40 victims per week to provide information on services available, provide resources, file reimbursement claims and educate victims on the criminal justice process. Staff will also attend a minimum of 3 MDIC interviews (child abuse victims) weekly to provide immediate intervention and resources to the parent and child victim and build rapport in preparation for court appearances; and	In the first nine months of this fiscal year, Victim Services has provided services to 3,634 victims (an average of 101 per week) and attended 225 MDIC interviews (an average of 6.25 per week); and
Focus resources on major areas of criminal activity (such as gangs and real estate fraud) while partnering with other agencies such as the FBI in task forces oriented towards enhanced investigation and prosecution of these major crime areas.	Fiscal Year 2009-2010 saw the successful obtaining of the county's first civil gang injunction to combat criminal and nuisance activity of the Deep South Side Modesto criminal street gang in the south Modesto area. Ongoing efforts at educating the public about the

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
	<p>injunction, training law enforcement in its application, and pursuing criminal prosecution of violators has continued throughout the year.</p> <p>In another attack on gang violence, the DA's office is partnering with Modesto Police Department in their "Project SAFE" initiative which is geared toward direct contact and intervention with targeted gang members.</p> <p>The Real Estate Fraud Unit continues to concentrate on industry insiders and professionals who prey on the citizens of our county. The unit has uncovered several multi-million dollar fraudulent real estate schemes involving dozens of defendants and hundreds of victims.</p>

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ District Attorney-Criminal Division;
- ◆ District Attorney-Arson Task Force;
- ◆ District Attorney-Auto Insurance Fraud Prosecution;
- ◆ District Attorney-Child Abduction Unit;
- ◆ District Attorney-Criminal Division Asset Forfeiture;
- ◆ District Attorney-Elder Abuse Advocacy And Outreach;
- ◆ District Attorney-Federal Asset Forfeiture;
- ◆ District Attorney-Real Estate Fraud Prosecution;
- ◆ District Attorney-Rural Crimes Prevention Program;
- ◆ District Attorney-Vertical Prosecution block Grant;
- ◆ District Attorney-Victim Compensation and Government Claims; and
- ◆ District Attorney-Victims Services Program.

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial



DISTRICT ATTORNEY—CRIMINAL DIVISION

Budget Unit 0100 0023100
General Fund

SERVICES PROVIDED

The primary responsibility of the District Attorney is to see that justice is accomplished within the framework of the United States Constitution, the California Constitution, and the laws of the State of California. This office prosecutes adults and juveniles who violate California law, provides services to victims and witnesses to ensure their fair treatment within the criminal justice system, and provides training for law enforcement agencies and educational presentations for the community at large. The District Attorney works with local, state and federal law enforcement/government agencies and also provides advice and counsel through participation in educational and community-based anti-crime initiatives.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$12,794,544 be approved for the District Attorney - Criminal Division. The General Fund revenue allocation for this budget was reduced approximately 9% or \$1,187,526. At this level of funding the Department achieves its revenue reduction by unfunding ten vacant positions for the full fiscal year, decreasing salary costs by 5% for all Department personnel and eliminating all non-critical expenditures. This budget is funded from \$787,275 in estimated department revenue and a \$12,007,269 contribution from the General Fund. In addition the Department anticipates that an estimated \$100,000 will be available from the 2009-2010 fiscal year as part of the 75 % carry forward strategy. This amount will be used to fund salary and benefit costs in Fiscal Year 2010-2011.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain only the very basic levels of service. In the past two years, this budget has been unable to replace 20 departing employees — a loss of approximately 16% of the workforce. The loss in personnel coincides with an increase in judicial staffing at the courts due to the creation of new judge positions which translates into fewer prosecutors trying to cover more courtrooms. Staffing shortfalls detrimentally impact the Department's ability to adequately review and file cases, to investigate and enhance the strength of prosecutions, to provide consistent high quality support to local police agencies and to assist witnesses and support crime victims.

Actual attendance at parole hearings to argue against the release of convicted murderers will be substituted with letters sent to the prisons in all but the rarest of circumstances. The ability of this office to respond to homicide scenes to provide assistance to police agencies is now restricted to prosecutors who volunteer their time and to DA investigators who are, on a case by case basis, pre-authorized based on an imminent need and a specific request of the police agency.

As in prior years, the Department of Child Support Services will cover some of the costs of investigative services performed by the District Attorney's Office on their behalf. In the past, up to two full Criminal Investigators' salaries and benefits (plus supervisory overhead) were reimbursed to the Department; this amount has decreased over the past few years and in Fiscal Year 2010-2011 the agreement is for two-thirds of one Criminal Investigator's salary and benefits, the remainder to be covered by the Department's General Fund.

The 2010-2011 Recommended Proposed Budget is built on a model that once again incorporates department-wide 5% salary reductions in exchange for additional leave time (special accrued leave time). Due to the high vacancy rate in the Department, including several planned retirements yet to

occur, at this time it is anticipated that reductions in force will not be necessary, unless some expected revenues or grant awards fail to materialize. This situation will be assessed during each budget process over the fiscal year.

The Department again requests permission to close the office on three State holidays that are currently not observed by Stanislaus County but are observed by the courts: Columbus Day (October 12, 2010), Lincoln's Birthday (February 11, 2011) and Cesar Chavez Day (March 31, 2011). Hourly staff will be required to take this time as special accrued leave, vacation or as unpaid time; attorneys and management will have the option to take these days off or utilize them as "office days" for trial preparation, etc., taking their special leave at an alternate time. This could be subject to change if the State of California modifies their holiday schedule and the courts are open on these days. It is not anticipated that the courts will continue this year's monthly mandatory court closure days, so these are not considered as an option for closure for this Department.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to unfund the following vacant positions: five Attorney V, two Criminal Investigator II, one Legal Clerk III, one Paralegal III, and one Senior Criminal Investigator.

Total current authorized positions— 117

It is recommended to unfund the following vacant positions: five Attorney V, two Criminal Investigator II, one Legal Clerk III, one Paralegal III, and one Senior Criminal Investigator.

Total recommended authorized positions— 107

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department has been without a Clerical Manager since June 2008, resulting in the Assistant District Attorney assuming the supervisory responsibilities in anticipation of coming budget shortfalls. At that time, there were four Supervising Legal Clerks who could handle the day to day supervision, however, since then two have retired. The Department is requesting to restore the vacant unfunded Manager II position (Clerical Manager) which will allow the Department to promote and fill vacant funded positions with internal staff. The department has existing appropriations in this fiscal year's budget to fund the request.

As part of the Voluntary Separation/Retirement Incentive Program the Department is requesting to delete the following vacant positions: one Attorney V, one Legal Clerk IV, and one Paralegal III.

Total current authorized positions— 107

It is recommended to restore one vacant unfunded Manager II position. It is also recommended to delete the following vacant positions: one Attorney V, one Legal Clerk IV, and one Paralegal III.

Total recommended authorized positions— 105

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

District Attorney - Criminal Division					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$5,000	\$0	\$5,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$255,346	\$367,637	\$383,187	\$0	\$383,187
Charges for Service	\$622,806	\$482,186	\$399,088	\$0	\$399,088
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$286,753	\$33,099	\$0	\$0	\$0
Total Revenue	\$1,164,905	\$882,922	\$787,275	\$0	\$787,275
Salaries and Benefits	\$12,769,470	\$11,670,180	\$11,393,544	\$0	\$11,393,544
Services and Supplies	\$770,444	\$535,241	\$588,000	\$0	\$588,000
Other Charges	\$517,393	\$607,510	\$506,850	\$0	\$506,850
Fixed Assets					
Equipment	\$67,469	\$0	\$0	\$0	\$0
Other Financing Uses	\$428,560	\$445,146	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$399,624	\$303,664	\$306,150	\$0	\$306,150
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$14,952,960	\$13,561,741	\$12,794,544	\$0	\$12,794,544
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$13,788,055	\$12,678,819	\$12,007,269	\$0	\$12,007,269



CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial

DISTRICT ATTORNEY—ARSON TASK FORCE

Budget Unit 1761 0023229
Special Revenue Fund

SERVICES PROVIDED

This budget was established to allow for the accounting and expenditure of donations received for equipment and other needed items for the multi-jurisdictional Arson Task Force. Agencies represented on the task force include law enforcement and fire representatives from the cities of Ceres, Hughson, Modesto, Newman, Oakdale, Patterson, Riverbank, Turlock and Waterford, representatives from each of the Fire Districts in the County, California Department of Forestry and County representatives from the District Attorney's Office, Fire Warden's Office and Sheriff's Department.

CASH BALANCE

The cash balance as of July 1, 2010 is \$1,414, compared to \$1,414 as of July 1, 2009. It is anticipated that the existing funds will be spent in the current year and no further revenue will be received.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,414 be approved for the District Attorney – Arson Task Force budget. This budget is funded from \$1,414 in department fund balance for the purchase of miscellaneous equipment and other needed items.

PROGRAM DISCUSSION

Although the Department is no longer actively participating in this unit, at this level of funding any small purchases for equipment and miscellaneous items may be accommodated.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

District Attorney - Arson Task Force					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$1,414	\$0	\$1,414
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$1,414	\$0	\$1,414
Fund Balance	\$0	\$0	\$1,414	\$0	\$1,414
Net County Cost	\$0	\$0	\$0	\$0	\$0



DISTRICT ATTORNEY—AUTO INSURANCE FRAUD PROSECUTION

Budget Unit 1712 0023212
Special Revenue Fund

SERVICES PROVIDED

This program provides for the investigation and prosecution of those who knowingly commit automobile insurance fraud. This is a significant economic crime and the State Department of Insurance funds this program via assessments against the insurance industry. In Fiscal Year 2010-2011, the department has been instructed by the granting agency to prepare a budget which is significantly decreased from the previous year, representing a 36% decrease from Fiscal Year 2009-2010. Previously, the unit was staffed with one Criminal Investigator and one Paralegal, and a Deputy District Attorney assigned to the General Felony Unit handled the cases as a collateral duty and some hours of his time were charged to the grant. The new grant amount will only cover 75% of the Criminal Investigator (retiring in March 2011) and 75% of the Paralegal. The remaining 25% (approximately \$19,000) of the Paralegal's cost will be covered by the Department's General Fund budget.

CASH BALANCE

The cash balance as of July 1, 2010 is (\$121,996), compared to (\$68,719) as of July 1, 2009. This represents an increase in the cash deficit of \$53,277, which is attributed to the timing of reimbursement from the State. As this is a reimbursement grant, funds are received in arrears. Accounting transactions are made at year-end to properly account for anticipated revenue to offset expenditures but the cash balance will normally reflect a negative position.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$154,446 be approved for the District Attorney – Auto Insurance Fraud Prosecution budget. This budget is funded from \$154,446 in estimated department revenue through a State grant from the Department of Insurance.

PROGRAM DISCUSSION

At this level of funding, the Department will not be able to maintain full current service levels. Up until March 2011, service levels will be maintained, but upon the retirement of the Criminal Investigator in March 2011 the unit will be left without an Investigator, pending the next year's grant award funding. Service levels will be assessed at that time, depending on the 2011-2012 grant funding.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 2

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 2

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

District Attorney - Auto Insurance Fraud Prosecution					2010-2011 Adopted Final Budget
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$195,512	\$239,749	\$154,446	\$0	\$154,446
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$195,512	\$239,749	\$154,446	\$0	\$154,446
Salaries and Benefits	\$154,136	\$209,356	\$154,446	\$0	\$154,446
Services and Supplies	\$20,781	\$13,000	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$9,540	\$12,404	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$184,457	\$234,760	\$154,446	\$0	\$154,446
Fund Balance	(\$11,055)	(\$4,989)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial



DISTRICT ATTORNEY—CONSUMER FRAUD PROSECUTION PROGRAM

Budget Unit 177A 0023310
Special Revenue Fund

SERVICES PROVIDED

The Consumer Fraud Unit of the District Attorney's Office, consisting of one Deputy District Attorney, one Paralegal and one Investigator, pursues civil and criminal remedies against companies and individuals whose conduct has harmed or threatens to harm consumers. Consumer-protection laws allow prosecutors to ensure that there is a level playing field for business owners and that consumers are not taken advantage of.

This Special Revenue Fund has existed to collect fines, settlements and reimbursements for the prosecution of consumer fraud. Most of the settlements collected are required to be used to fund prosecution of consumer fraud and cannot be absorbed into the Department's General Fund, so the Special Revenue Fund was established to segregate these funds. Now that a substantial amount of fund balance exists, the Department intends to use it to fund the staff members who are assigned to the Consumer Fraud Unit – a Deputy District Attorney, a Criminal Investigator, and a Paralegal.

CASH BALANCE

The cash balance as of July 1, 2010 is \$516,138, compared to \$125,310 as of July 1, 2009. This \$390,828 increase represents additional revenue that has been received in the 2009-2010 Fiscal Year.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$404,810 be approved for the District Attorney – Consumer Fraud Prosecution Program budget. This budget is funded from \$404,810 in department fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department can continue to pursue civil and criminal remedies against companies and individuals whose conduct has harmed or threatens to harm consumers. The three positions funded by this Special Revenue Fund will continue to be allocated to the Department's General Fund position allocation but will be processed so that expenditures are posted in this Special Revenue Fund. There is currently a sufficient fund balance to fund these positions for one year. Additional revenue may be forthcoming in 2010-2011 or the following year, and if this is the case, these positions will again be funded from this source.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

District Attorney - Consumer Fraud					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$110,300	\$390,828	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$110,300	\$390,828	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$371,527	\$0	\$371,527
Services and Supplies	\$0	\$0	\$33,283	\$0	\$33,283
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$404,810	\$0	\$404,810
Fund Balance	(\$110,300)	(\$390,828)	\$404,810	\$0	\$404,810
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial



DISTRICT ATTORNEY—CRIMINAL DIVISION ASSET FORFEITURE

Budget Unit 1771 0023271
Special Revenue Fund

SERVICES PROVIDED

This budget exists to collect and expend revenue received as a result of the asset forfeiture process, wherein convicted criminals' property is forfeited and is distributed by formula to the various agencies (law enforcement, prosecution, etc.) that participated in the investigation and prosecution of the criminal. These funds are earmarked by law to support the prosecution process and must be expended in accordance with these regulations. These funds have been used in the past to purchase computers and software, copy machines, and to provide specialized training.

CASH BALANCE

The cash balance as of July 1, 2010 is \$30,517, compared to \$11,976 as of July 1, 2009. This \$18,541 increase represents additional revenue that has been received in the 2009-2010 Fiscal Year.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$11,976 be approved for the District Attorney – Criminal Division Asset Forfeiture budget. This budget is funded from \$11,976 in department fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department will have the ability to lease or purchase equipment as needed to support the prosecution process. This budget is appropriated at a similar level to last year, however, revenue has been eliminated and the use of fund balance is recommended.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

District Attorney - Criminal Division Asset Forfeiture					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$612	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$13,654	\$17,929	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$13,654	\$18,541	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$667	\$612	\$11,976	\$0	\$11,976
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$667	\$612	\$11,976	\$0	\$11,976
Fund Balance	(\$12,987)	(\$17,929)	\$11,976	\$0	\$11,976
Net County Cost	\$0	\$0	\$0	\$0	\$0

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial**



DISTRICT ATTORNEY—ELDER ABUSE ADVOCACY AND OUTREACH

Budget Unit 1706 0023206
Special Revenue Fund

SERVICES PROVIDED

This program provides advocacy and outreach for the elderly victims of crime in our community. The Advocate position funded by this program works closely with the District Attorney Special Victims Unit (SVU), which prosecutes elder abuse crimes, the Stanislaus Elder Abuse Prevention Alliance (SEAPA), and other community agencies. The purpose of this program is to help guide senior citizens through the confusing legal system, refer them to social services agencies as appropriate, and generally be there to provide information and support for these most vulnerable victims. This unit has been funded by a grant award from the California Emergency Management Agency (Cal EMA), formerly the Office of Emergency Services (OES), from Federal “pass-through” Victim of Crimes Act (VOCA) monies. The funding cycle for this grant is October through September.

CASH BALANCE

The cash balance as of July 1, 2010 is (\$17,014), compared to (\$30,314) on July 1, 2009. This represents a decrease in the cash deficit of \$13,300, which is attributed to the timing of reimbursement from the State. As this is a reimbursement grant, funds are received in arrears. Accounting transactions are made at year-end to properly account for anticipated revenue to offset expenditures but the cash balance will normally reflect a negative position.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$73,553 be approved for the District Attorney – Elder Abuse Advocacy and Outreach budget. This budget is funded from \$73,553 in estimated department revenue through a State grant from the California Emergency Management Agency.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain services at the current level. Since the grant’s funding cycle is October through September, the Recommended Proposed Budget is based on historical grant award revenue. The 2010-2011 funding cycle will be competitive and will be opened up to not only current grant recipients but other agencies as well; however, it is felt that the Department’s statistics and results are significant enough to result in the grant being awarded even in a competitive cycle. It is anticipated that this budget will be adjusted during the year when more is known about the actual grant amount.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 1

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

District Attorney - Elder Abuse Advocacy & Outreach					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$87,736	\$76,919	\$73,553	\$0	\$73,553
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$16,161	\$0	\$0	\$0
Total Revenue	\$87,736	\$93,080	\$73,553	\$0	\$73,553
Salaries and Benefits	\$65,893	\$62,465	\$59,336	\$0	\$59,336
Services and Supplies	\$20,503	\$11,190	\$14,217	\$0	\$14,217
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,340	\$1,597	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$87,736	\$75,252	\$73,553	\$0	\$73,553
Fund Balance	\$0	(\$17,828)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial



DISTRICT ATTORNEY—FAMILY JUSTICE CENTER

Budget Unit 1699 0023410
Special Revenue Fund

SERVICES PROVIDED

The Stanislaus County Family Justice Center is envisioned to be a one-stop help center for victims of domestic violence, sexual assault, child abuse or elder abuse. By housing a multi-disciplinary team of professionals under one roof, the victims are able to remain in one place as they relate their stories and receive the help they need. Above all, the partners in the Family Justice Center are committed to breaking the cycle of violence in Stanislaus County.

Locally, more than 50 community leaders have been involved in the formation of the Family Justice Center. On May 6, 2008, the Board of Supervisors approved an ordinance to establish the Stanislaus Family Justice Center Commission. Oversight of the operations was originally anticipated to be by the Stanislaus Family Justice Center Commission appointed by the Board of Supervisors. However, it was ultimately determined that it would be more appropriate that the center be overseen by a stand-alone non-profit agency. The Board of Supervisors has abolished the Commission and the Family Justice Center will open and operate outside the County's scope of operations, with no funding provided directly by the County. Therefore this budget will be discontinued.

CASH BALANCE

The cash balance as of July 1, 2010 is (\$12,077), compared to \$0 on July 1, 2009. During the year, charitable donations were placed in this fund in order to expedite certain small expenditures which were anticipated during the set-up of the Center. Expenditures for the Center have been posted throughout the 2009-2010 Fiscal Year, and will be fully reimbursed by year-end.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

There are no appropriations recommended for the District Attorney – Family Justice Center as this budget is being dissolved.

PROGRAM DISCUSSION

It is recommended that this budget be dissolved.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

District Attorney - Family Justice Center					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	(\$114)	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$5,000	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$4,886	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$17,079	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$17,079	\$0	\$0	\$0
Fund Balance	\$0	\$12,193	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial



DISTRICT ATTORNEY—FEDERAL ASSET FORFEITURE

Budget Unit 1707 0023207
Special Revenue Fund

SERVICES PROVIDED

This budget exists to collect and expend revenue received as a result of the Federal asset forfeiture process, wherein convicted criminals' property is forfeited and is distributed by formula to the various agencies (law enforcement, prosecution, etc.) that participated in the investigation and prosecution of the criminal. These funds are earmarked by law to support the prosecution process and must be expended in accordance with these regulations. These funds have been used in the past to purchase computers and software, copy machines, and to provide specialized training.

CASH BALANCE

The cash balance as of July 1, 2010 is \$3,759, compared to \$3,696 as of July 1, 2009. This \$63 increase represents additional revenue that has been received in the 2009-2010 Fiscal Year.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$3,705 be approved for the District Attorney – Federal Asset Forfeiture budget. This budget is funded from \$3,705 in department fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department will continue to fund some equipment leases or licenses with the balance in this Special Revenue Fund. It is anticipated that no further funds will be received, because of changes in the laws relating to the distribution of these assets. It is likely that any remaining fund balance will be expended on leases or licenses in Fiscal Year 2010-2011.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

District Attorney - Federal Asset Forfeiture					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$111	\$42	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$612	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$111	\$654	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$3,705	\$0	\$3,705
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$3,705	\$0	\$3,705
Fund Balance	(\$111)	(\$654)	\$3,705	\$0	\$3,705
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial



DISTRICT ATTORNEY—REAL ESTATE FRAUD PROSECUTION

Budget Unit 1776 0023276
Special Revenue Fund

SERVICES PROVIDED

This budget was established in Fiscal Year 2005-2006 and fees were approved by the Board of Supervisors on May 10, 2005 to fund staff dedicated to the investigation and prosecution of real estate fraud.

The California Legislature enacted legislation in 1995 that allowed counties to impose a \$2.00 fee on certain real estate documents filed within the County. These funds must be used solely for the purpose of investigation and prosecution of real estate fraud. The District Attorney, the Clerk-Recorder and the County Counsel's Office worked together to implement the fee that funds the Real Estate Fraud Investigation and Prosecution Unit. On May 10, 2005, the Board of Supervisors approved the District Attorney's request to begin assessing this fee. At the time the Fiscal Year 2006-2007 Final Budget was adopted, the Board of Supervisors asked the District Attorney to provide a review of the outcomes associated with this program to determine whether it should continue. On March 6, 2007 the Board of Supervisors approved the District Attorney's request to continue this program. Early in 2009, the Board of Supervisors approved the District Attorney's request to raise the fee from \$2.00 to \$3.00, as provided by changes in existing law, which will significantly increase the revenue received to support this program. Due to the fee increase and to the upturn in the real estate market, fee income has increased and appears to be on track to remain steady at higher amounts than in the recent past. During the downturn and significant decrease in revenue, the Board of Supervisors granted match funds in order to maintain the program's service levels. In 2010-2011, it is anticipated that the unit will be able to return some of these match funds to the County, due to the revenue returning to levels closer to those originally received, and the use of any fund balance remaining that can be carried into Fiscal Year 2010-2011.

Staff assigned to this unit investigate and prosecute real estate fraud. Frequently, the cases involve multiple victims. Emphasis is placed on fraud against individuals whose residences are in danger of, or are in, foreclosure. Real estate fraud is a multi-million dollar "industry" in California, especially in areas where property is bought and sold at a premium. Successful investigation and prosecution requires dedicated personnel to deal with the complex nature of this type of fraud. Local law enforcement agencies do not have the expertise or resources necessary to handle these types of investigations.

CASH BALANCE

The cash balance as of July 1, 2010 is \$14,233, compared to \$26,666 as of July 1, 2009. This decrease of \$12,433 represents an increase in expenditures for the real estate fraud unit.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$366,135 be approved for the District Attorney – Real Estate Fraud Prosecution budget. The General Fund revenue allocation for this budget was reduced 9% or \$17,816. At this level of funding, the Department achieves its revenue reduction by increasing department revenue from increased fees. This budget is funded from \$186,000 in estimated department revenue and a \$180,135 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the level of service currently provided in prosecuting real estate fraud. The \$3.00 fee revenue is trending strong, and will be tracked during the year. If fee revenue is received at a greater rate than originally budgeted, County Match will be returned to the General Fund during the year.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 2

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 2

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

District Attorney - Real Estate Fraud					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$12,135	\$0	\$0	\$0
Charges for Service	\$127,300	\$190,702	\$186,000	\$0	\$186,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$127,300	\$202,837	\$186,000	\$0	\$186,000
Salaries and Benefits	\$318,468	\$318,819	\$349,336	\$0	\$349,336
Services and Supplies	\$0	\$1,838	\$16,799	\$0	\$16,799
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$11,407	\$16,782	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$329,875	\$337,439	\$366,135	\$0	\$366,135
Fund Balance	(\$17,317)	\$0	\$0	\$0	\$0
Net County Cost	\$219,892	\$134,602	\$180,135	\$0	\$180,135

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial



DISTRICT ATTORNEY—RURAL CRIMES PREVENTION PROGRAM

Budget Unit 1716 0023216
Special Revenue Fund

SERVICES PROVIDED

This program was initiated with funding granted by legislative action and is anticipated to continue at a decreased level for Fiscal Year 2010-2011. This program serves as a focal point to address rural and agricultural crime in Stanislaus County in conjunction with the seven other counties that were granted funds to form the Central Valley Rural Crimes Prevention Task Force. In Stanislaus County, although it is required by legislation to be administered by the District Attorney's Office, the majority of the funds are used by the Sheriff's Department for personnel, surveillance and tracking technician, equipment, vehicle, operating costs and travel for attendance at task force meetings and to attend training. This budget unit had taken a significant reduction mid-year in 2008-2009, and was reduced again in grant year 2009-2010 and it is anticipated that this decreased level of funding will continue in 2010-2011. The funds for this program are administered by the California Emergency Management Agency (Cal EMA), formerly the Office of Emergency Services (OES).

CASH BALANCE

The cash balance as of July 1, 2010 is (\$142,488) compared to (\$106,141) on July 1, 2009. This represents an increase in the cash deficit of \$36,347, which is attributed to the timing of reimbursements as funds are available from the State. As this is a reimbursement grant, funds are received in arrears. Accounting transactions are made at year-end to properly account for anticipated revenue to offset expenditures but the cash balance will normally reflect a negative position.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$246,364 be approved for the District Attorney – Rural Crimes Prevention Program budget. This budget is funded from \$246,364 in estimated department revenue through a grant funded by the California Emergency Management Agency.

PROGRAM DISCUSSION

At this level of funding, the Sheriff's Department can maintain only 1.3 detectives and four training sessions. This will have an impact on how the unit is staffed and the level of service provided.

It is imperative the community is made aware of the programs and efforts being taken to impact agricultural and rural crime. Members of the Stanislaus County rural crimes unit have expanded freedom and time to go out into the community, particularly the agricultural community, and perform these tasks. Other law enforcement personnel currently benefit from training and other presentations that are provided by the unit's members. These programs are a normal part of their duties and no additional funds are requested. Expenses for TV/radio access, if incurred, will be absorbed by the Sheriff's Office.

The prosecution of offenders is greatly aided by the contribution of the District Attorney's Office. The District Attorney will provide for vertical prosecution services and a Deputy District Attorney is assigned on a part-time basis, handling each case from intake to ultimate disposition, thereby offering closer attention to the details of each case and higher quality of prosecution. Higher conviction rates have resulted. Details of each case insofar as disposition, sentencing, incarceration, etc., are tracked to insure the most severe punishment is received by offenders.

The unit has created a very successful Global Positioning System (GPS) tracking and video surveillance program. The program uses tracking devices embedded and hidden in typically used rural equipment. The surveillance program uses hidden cameras and digital video recorders (DVRs) for video recording of crimes in progress in the rural settings. The program also downloads and uses video from systems installed by ranchers and farmers. These “bait” programs have netted numerous arrests and convictions.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

District Attorney - Rural Crimes Prevention					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$208,850	\$238,560	\$246,364	\$0	\$246,364
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$208,850	\$238,560	\$246,364	\$0	\$246,364
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$205,590	\$238,537	\$246,364	\$0	\$246,364
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$205,590	\$238,537	\$246,364	\$0	\$246,364
Fund Balance	(\$3,260)	(\$23)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial



DISTRICT ATTORNEY—SPOUSAL ABUSER PROSECUTION PROGRAM

Budget Unit 1741 0023241
Special Revenue Fund

SERVICES PROVIDED

This Unit, also known as the Domestic Violence Unit (DVU), has investigated and prosecuted numerous cases of violence by spouses and domestic partners. In 2008-2009, during the State Budget process, the funding for this unit was unexpectedly deleted. As a result, due to the County's no backfill policy, this unit was dissolved; the Criminal Investigator position was deleted and the incumbent was moved to an existing but unfunded General Fund Investigator position, where funding was then granted by the Board of Supervisors; and the Interviewer (Victim Advocate) position was moved to the Department's General Fund, where salary savings and other resources were utilized to maintain this critical position.

At this time no funding for the program appears to be included in the 2010-2011 State Budget.

CASH BALANCE

The cash balance as of July 1, 2010 is \$0, compared to \$11,828 as of July 1, 2009. This balance was transferred to other grants within the District Attorney's Office in the 2009-2010 First Quarter Report in order to correct deficit balances in those grants.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

There are no appropriations recommended for the District Attorney – Spousal Abuser Prosecution Program budget. This budget is being included as part of the Recommended Proposed Budget due to the budget requirement imposed by the State Controller.

PROGRAM DISCUSSION

This is an unused budget and no appropriations are recommended in Fiscal Year 2010-2011.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

District Attorney - Spousal Abuser Prosecution					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	(\$10,610)	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	(\$10,610)	\$0	\$0	\$0	\$0
Salaries and Benefits	\$44,367	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,742	\$11,828	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$46,109	\$11,828	\$0	\$0	\$0
Fund Balance	\$10,610	\$11,828	\$0	\$0	\$0
Net County Cost	\$46,109	\$0	\$0	\$0	\$0



DISTRICT ATTORNEY—VERTICAL PROSECUTION BLOCK GRANT

Budget Unit 1775 0023275
Special Revenue Fund

SERVICES PROVIDED

This grant provides funding options in five areas: Career Criminal, Major Narcotic Vendor, Elder Abuse, Child Abuse, and Statutory Rape. The District Attorney will utilize the funding to investigate and prosecute child abuse, career criminal and major narcotic vendor cases in the 2010-2011 Fiscal Year. This grant is funded by the California Emergency Management Agency (Cal EMA), formerly the Office of Emergency Services (OES).

This grant funds two prosecutors, one in the Career Criminal area and one in the Major Narcotics Vendor area. The Career Criminal prosecution component is a vital part of the vertical block grant. Major Narcotics Vendor prosecution had a noticeable decrease in large-scale methamphetamine producing lab cases. These “super labs” are capable of producing multiple pounds of methamphetamine. However, the number of cases involving moderate to large sized methamphetamine labs has remained consistent. There has been a noticeable increase in large-scale cases of marijuana cultivation over the past two years. Child abuse cases are prosecuted by the Special Victims Unit (SVU), which has three Deputy District Attorneys and a Criminal Investigator. The SVU prosecutes child abuse cases as well as elder abuse and sexual assault cases. It is funded from the General Fund. The Vertical Prosecution grant, however, provides funds for a Criminal Investigator who is assigned at 80 percent of his time to provide support to the SVU for investigation of child abuse cases.

This grant program took a significant cut in the 2008-2009 Fiscal Year. A secondary cut taken mid-year 2008-2009 was not imposed in 2009-2010, but funding levels remained flat at the original 2008-2009 level. At this time, it is unknown if or how much the grant award may be cut in 2010-2011; it is anticipated that this information will be available for the Final Budget. Due to the cut in County Match, a portion of the salaries of the staff assigned to the unit will have to be absorbed into the Department's General Fund (at least \$18,000), but if the grant funding is less than the level awarded in 2009-2010, this amount may increase.

CASH BALANCE

The cash balance as of July 1, 2010 is \$26,879, compared to (\$32,155) as of July 1, 2009. This represents an increase in the cash of \$59,034, which is attributed to the timing of reimbursements as funding is available from the State. As this is a reimbursement grant, funds are received in arrears. Accounting transactions are made at year-end to properly account for anticipated revenue to offset expenditures but the cash balance will normally reflect a negative position, however, in Fiscal Year 2009-2010 all revenue was claimed and received prior to year end.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$407,537 be approved for the District Attorney – Vertical Prosecution Block Grant. The General Fund revenue allocation for this budget was reduced 9% or \$10,267. At this level of funding, the Department achieves its revenue reduction by allocating a portion of the salaries cost associated with this program to its General Fund budget. This budget is funded from \$303,730 in estimated department revenue and a \$103,807 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain current service levels in the areas of child abuse, career criminal, and major narcotic vendor investigation and prosecution. However, if the grant funding ultimately awarded is significantly less than anticipated, service levels may need to be adjusted and this will be noted during the Final Budget process.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 3

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 3

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

District Attorney - Vertical Prosecution Block Grant					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$257,815	\$303,475	\$303,730	\$0	\$303,730
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$257,815	\$303,475	\$303,730	\$0	\$303,730
Salaries and Benefits	\$359,215	\$371,795	\$407,537	\$0	\$407,537
Services and Supplies	\$3,690	\$329	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$18,317	\$33,285	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$381,222	\$405,409	\$407,537	\$0	\$407,537
Fund Balance	(\$6,061)	(\$12,140)	\$0	\$0	\$0
Net County Cost	\$129,468	\$114,074	\$103,807	\$0	\$103,807

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial



DISTRICT ATTORNEY—VICTIM COMPENSATION AND GOVERNMENT CLAIMS

Budget Unit 1710 0023220
Special Revenue Fund

SERVICES PROVIDED

This program is substantially funded through a contract with the State Victims Compensation and Government Claims Board (formerly known as the Board of Control). The purpose of this Unit is to work with the Courts, Probation, and law enforcement to claim restitution from the convicted perpetrators of crimes. Over the years the funding awarded in this contract has remained stable while salaries and benefits have increased, resulting in the need for the Department to cover some of these salary costs (approximately \$10,510) from the General Fund. The service provided is very important to victims and it is important to maintain this position, thus the funding has been budgeted in the Department's General Fund.

CASH BALANCE

The cash balance as of July 1, 2010 is (\$20,882) compared to (\$15,759) as of July 1, 2009. This represents an increase in the cash deficit of \$5,123, which is attributed to the timing of reimbursement from the State. As this is a reimbursement grant, funds are received in arrears. Accounting transactions are made at year-end to properly account for anticipated revenue to offset expenditures but the cash balance will normally reflect a negative position.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$66,000 be approved for the District Attorney – Victim Compensation and Government Claims budget. This budget is funded from \$66,000 in estimated department revenue.

PROGRAM DISCUSSION

At this level of funding, the Department can continue to assist in the claiming of restitution from perpetrators of crimes. The Department continues to fund part of the salary and benefits associated with this program through its General Fund budget, due to the lack of grant funding.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 1

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

District Attorney - Victim Compensation & Government Claims					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$66,307	\$60,999	\$66,000	\$0	\$66,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$4,376	\$0	\$0	\$0
Total Revenue	\$66,307	\$65,375	\$66,000	\$0	\$66,000
Salaries and Benefits	\$58,472	\$59,156	\$66,000	\$0	\$66,000
Services and Supplies	\$82	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,568	\$1,844	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$60,122	\$61,000	\$66,000	\$0	\$66,000
Fund Balance	(\$6,185)	(\$4,375)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



DISTRICT ATTORNEY—VICTIM SERVICES PROGRAM

Budget Unit 1714 0023214
Special Revenue Fund

SERVICES PROVIDED

The Victim Services Program, in its 30th year of operation, is funded through State penalty assessment funds levied on convicted criminals and also from the Federal Victims of Crime Act (VOCA) funds. The funding is administered through the California Emergency Management Agency (Cal EMA), formerly the Office of Emergency Services (OES). Under the Victim Witness Assistance Grant, program staff provide mandated services which include crisis intervention and peer counseling, emergency assistance, court escort, criminal justice orientation, assistance with applications for compensation, restitution assistance, property return, case status/disposition, referral information, public educational presentations, training to service providers and others.

The Victim Witness Assistance Grant requires provision of 14 distinct services offered to victims of all types of crime. The mandate precludes the District Attorney from selecting only certain services or only offering services to victims of certain crime types based on funding constraints.

During the 2008-2009 Fiscal Year, the unit suffered significant cuts in funding which necessitated a reduction-in-force. In Fiscal Year 2009-2010, funding was provided at the same level; however the Federal Stimulus program provided a small one-time augmentation of funds that helped to maintain service levels for the fiscal year. At this time, the funding levels for the 2010-2011 grant award cycle are unknown but cuts are not anticipated. The actual grant award amount should be known in time to make any adjustments during the Final Budget process.

CASH BALANCE

The cash balance as of July 1, 2010 is (\$102,036), compared to (\$74,403) as of July 1, 2009. This represents an increase in the cash deficit of \$27,633, which is attributed to the timing of reimbursement from the State. As this is a reimbursement grant, funds are received in arrears. Accounting transactions are made at year-end to properly account for anticipated revenue to offset expenditures but the cash balance will normally reflect a negative position.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$343,178 be approved for the District Attorney – Victim Services Program budget. The General Fund revenue allocation for this budget was reduced 9% or \$329. At this level of funding the Department achieves its revenue reduction by eliminating all non-critical expenditures. This budget is funded with \$339,850 of department revenue and a \$3,328 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain current service levels. If the grant funding actually received is less than anticipated, however, service levels may be reduced and any adjustments noted in the Final Budget process.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 6

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 6

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

District Attorney - Victim Services Program					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$309,375	\$370,240	\$339,850	\$0	\$339,850
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$7,705	\$0	\$0	\$0
Total Revenue	\$309,375	\$377,945	\$339,850	\$0	\$339,850
Salaries and Benefits	\$309,337	\$350,696	\$304,711	\$0	\$304,711
Services and Supplies	\$786	\$10,154	\$38,467	\$0	\$38,467
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$5,404	\$7,696	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$315,527	\$368,546	\$343,178	\$0	\$343,178
Fund Balance	\$2,112	(\$13,056)	\$0	\$0	\$0
Net County Cost	\$4,040	\$3,657	\$3,328	\$0	\$3,328



CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial

GRAND JURY

Budget Unit 0100 0052100
General Fund

SERVICES PROVIDED

Grand Jury responsibilities are generally divided into civil and criminal. California Penal Code Section 904.6 permits any county to have an additional Grand Jury at the discretion of the Presiding Judge of the Superior Court. The intent of the legislation was to create a system comprising two grand juries, one for civil investigations, the other for criminal indictments.

In Stanislaus County there are two separate grand juries. One is the Civil Grand Jury that conducts three types of investigations; mandatory investigations, discretionary investigations and citizen complaint investigations. Mandatory investigations are those that the California Penal Code requires the Grand Jury to undertake. The discretionary investigations are those over which the Legislature has given the Grand Jury jurisdiction, but has stated that it is not required. The citizen complaint investigations are those complaints within the jurisdiction of the Grand Jury received from a citizen. The statutes preclude the Grand Jury from considering complaints on matters before the courts, matters that are the subject of litigation, matters involving agencies located outside the County, matters involving privately held companies and matters involving the fiscal and administrative operations of the Superior Court.

The other Grand Jury is the Criminal Grand Jury that is an alternative to a preliminary hearing. Members serve for a maximum of six indictment hearings or one budget year, whichever comes first.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$98,038 be approved for the Grand Jury. This level of funding includes a General Fund revenue reduction of 9% or \$9,684. At this level of funding the Department achieves its revenue reduction by eliminating all non-critical expenditures. This budget is funded from a \$98,038 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department cannot maintain current Civil Grand Jury functions and services. To meet the 9% reduction, Civil Grand Jury fees have been reduced substantially and are currently budgeted to only cover the first three months of the Budget Year. When funding runs out, grand jurors will be asked to forego meeting and mileage stipends. If they decline to do so, we will follow the statute and request additional funds from the Board of Supervisors. Reductions also required the elimination of line items for the criminal grand jury.

The Department anticipates to carryover approximately \$2,000 in net county cost savings from Fiscal Year 2009-2010. Even with this anticipated carryover, the Grand Jury believes they will continue to have an unmet need for Civil Grand Jury Fees and expect they will return to the Board of Supervisors at mid-year to request additional funds.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Grand Jury					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$41,246	\$40,357	\$48,091	\$0	\$48,091
Services and Supplies	\$26,170	\$25,646	\$16,867	\$0	\$16,867
Other Charges	\$3,256	\$4,070	\$4,650	\$0	\$4,650
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,156	\$1,391	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$28,192	\$29,245	\$28,430	\$0	\$28,430
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$100,020	\$100,709	\$98,038	\$0	\$98,038
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$100,020	\$100,709	\$98,038	\$0	\$98,038



INTEGRATED CRIMINAL JUSTICE INFORMATION SYSTEM

Budget Unit 5141 0016161
Internal Service Fund

SERVICES PROVIDED

The ICJIS Project is focused on developing a more efficient justice application for the benefit of all County justice departments. This application will be integrated across Stanislaus County's justice departments promoting efficient government operations.

CASH BALANCE

As of July 1, 2010 this fund reflects a positive cash balance of \$468,430 compared to \$358,270 on July 1, 2009.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$513,600 be approved for the Integrated Criminal Justice Information System budget. This budget is funded from \$440,530 in estimated department revenue and \$73,070 in department retained earnings.

PROGRAM DISCUSSION

This budget is funded by charges to the County Justice departments (Sheriff's Office, Probation Department, District Attorney's Office and Public Defender). For Fiscal Year 2010-2011, charges to departments have been decreased by \$100,000 to assist the County Justice departments in meeting their budget reduction requirements. The reduction in revenue will be off-set by the use of retained earnings, resulting in approximately \$73,070 of reduction in this fund's cash balance. A multi-year budget plan is being utilized to reduce retained earnings and off-set departmental contributions.

At this level of funding, the ICJIS Project will continue efforts to develop, improve, and maintain the mission critical systems for Stanislaus County justice departments.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

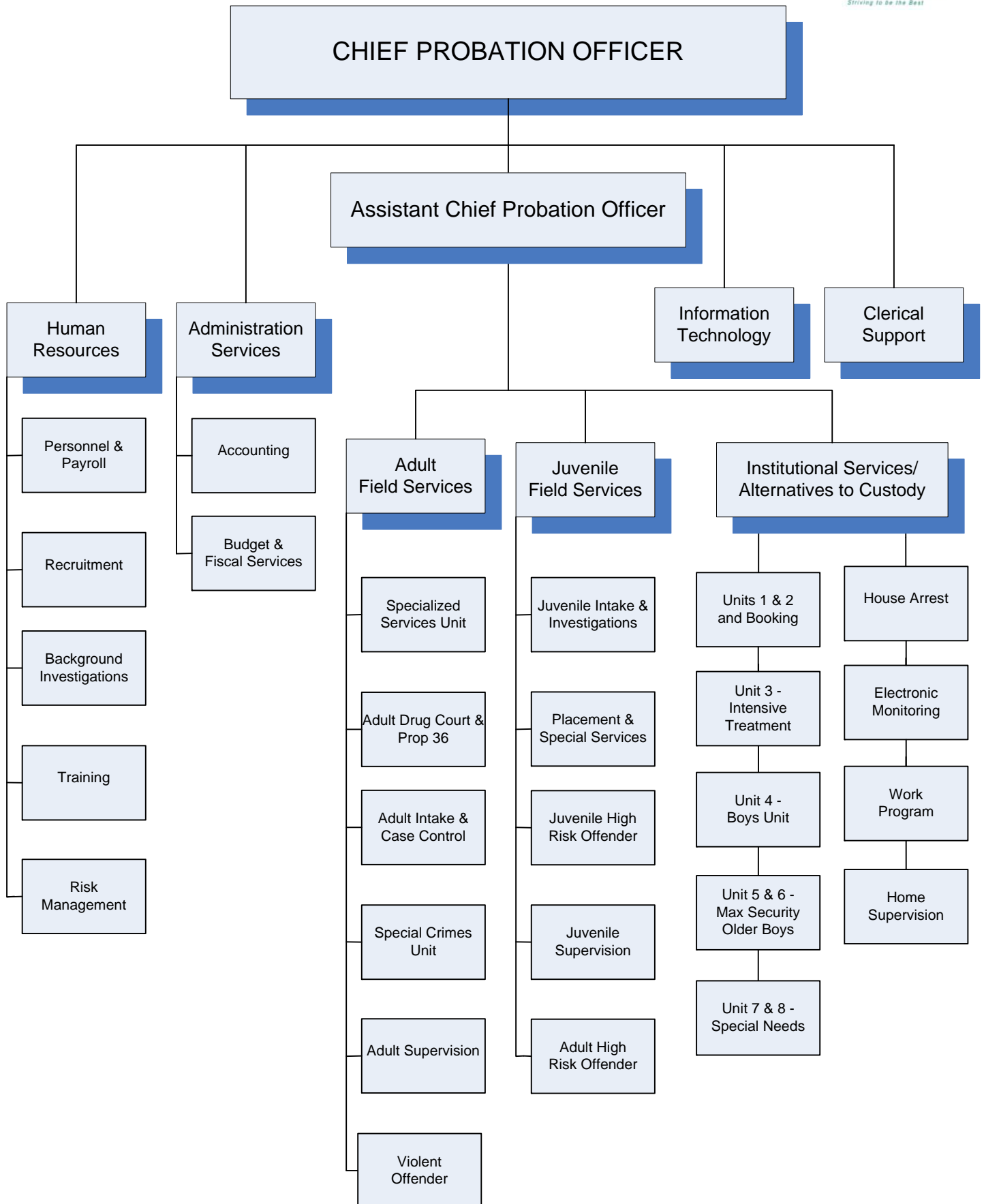
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

ICJIS					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$578,538	\$526,206	\$440,530	\$0	\$440,530
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$578,538	\$526,206	\$440,530	\$0	\$440,530
Salaries and Benefits	\$84,230	\$70,090	\$112,500	\$0	\$112,500
Services and Supplies	\$396,512	\$296,135	\$349,000	\$0	\$349,000
Other Charges	\$15,993	\$49,056	\$32,100	\$0	\$32,100
Fixed Assets					
Equipment	(\$17,077)	\$34,054	\$20,000	\$0	\$20,000
Other Financing Uses	\$2,349	\$2,375	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$482,007	\$451,710	\$513,600	\$0	\$513,600
Retained Earnings	(\$96,531)	(\$74,496)	\$73,070	\$0	\$73,070
Net County Cost	\$0	\$0	\$0	\$0	\$0

PROBATION DEPARTMENT





PROBATION

MISSION STATEMENT

As an integral part of the criminal justice system, Probation protects our community by:

- ◆ Promoting responsible behavior and offender accountability;
- ◆ Providing objective information and recommendations to the Courts;
- ◆ Operating safe and secure juvenile facilities and programs; and
- ◆ Partnering with the community to provide direct services to offenders, families and victims.

STRATEGIC PRIORITIES 2010-2011

A Safe Community:

The Probation Department supports the Board priority of A Safe Community. This fiscal year, Probation will continue to focus its efforts on pursuing the construction of a Youth Treatment Facility, as well as developing strategies to respond to changing economic conditions while maintaining an appropriate level of service to promote public safety. The following Strategic Priorities for this budget year reflect this focus:

- ◆ Maintain 2009-2010 levels of gang members that are re-arrested;
- ◆ Maintain 2009-2010 number of new gang validations;
- ◆ Increase use of GPS monitoring to an average of 85 adult offenders per year;
- ◆ Maintain continuous utilization of 20 GPS units;
- ◆ Probation searches will be conducted on 80% of all eligible probationers within six months of case assignment or release from custody;
- ◆ 65% of high risk offender probationers will not be convicted of a new felony while on high risk probation supervision;
- ◆ Utilize Evidence Based Practices in the Adult Field Services Division by implementing the Evidence-Based Probation Supervision Program (SB 678);
- ◆ 70% of both adult and juvenile probationers will successfully complete probation with no new law violations;
- ◆ Implement community based custody alternative program for adult offenders released from jail in response to fiscally required jail capacity reductions;
- ◆ Continue providing training, as staffing and time allows, between public safety departments;
- ◆ Increase to 60% the number of probationers who will begin paying either victim restitution, fines, or fees within 6 months of case assignment or release from custody;
- ◆ Pursue alternate funding sources; and
- ◆ Continue with existing outreach programs to the extent possible.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Safe Community			
Reduce crime rate/index for gang, narcotic and property crimes	93 gang members on probation were re-arrested; which is a decrease from the 2007-08 baseline of 108;	Maintain the number of gang members on probation that are re-arrested to 2008-2009 levels;	133 gang members re-arrested compared to 93 for 2008-2009;
	CVGIT reports that 345 gang members were validated this past year county-wide;	Increase validations of new gang members by 100% over mid-year 2008-2009 results;	There were a total of 1,540 documented new gang members in FY 09/10 in Stanislaus County;
	A total of 59 (55 adults and 4 juveniles) high risk offenders were placed on continuous electronic monitoring during the fiscal year;	Increase utilization of continuous monitoring equipment on 20 units;	Probation utilized continuous monitoring equipment on 18 units with 2 spares available;
	77% of all eligible juvenile probationers and 94% of all eligible adult probationers were searched within six months of case assignment or release from custody;	Conduct probation searches on 80% of all eligible probationers within six months of case assignment or release from custody;	Probation searches conducted on 78% of Juvenile and 87% of Adult eligible probationers within six months of case assignment;
	54% of juvenile high risk probationers and 89% of adult high risk probationers did not have a sustained petition/conviction for a new felony while on high risk probation supervision;	65% of high risk offender probationers will not be convicted of a new felony while on high risk probation supervision;	61% of high risk offender probationers had no new convictions while on high risk probation supervision;
	71% of juvenile probationers and 67% of adult probationers completed probation with no new law violations. 68% of all probationers completed probation with no new law violations. Baseline for fiscal year 2007-2008 was 82%;	70% of both adult and juvenile probationers will successfully complete probation with no new law violations;	72% of juvenile probationers and 60% of adult probationers successfully completed probation with no new law violations;
	53% of juvenile probationers and 66% of adult probationers paid restitution, fines or fees within 6 months of case assignment or release from custody; and	55% of probationers will begin paying either victim restitution, fines, or fees within 6 months of case assignment or release from custody; and	61% of Juvenile and 73% of Adult of probationers paid either victim restitution, fines, or fees within 6 months of case assignment or release from custody; and
	27 minors were referred to VORP with 4 minors completing the program to date. 1 minor	Pursue alternate funding sources to continue the defunded Victim Offender Program.	Program has not operated for more than a year, as no new funding sources available;

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
	sustained a new law violation. Note – this program will be eliminated in 2009-10 due to a loss of funding.		
Promote public awareness	Probation staff from Field Services and Institutions participated in the following: Drug Store programs at Orestimba High School and Yolo Middle School; Wake Up Program at Modesto Police Department; Upward Bound High School; Sheriff's Jump Start and Cranked; and	Continue participation in The Drug Store, Red Ribbon Week, High School Mock Trial, etc. within budget cuts; and	Probation staff (Juvenile Hall and Field Services) participated in the Oakdale and Waterford Drug Store events, National Night Out, Project Safe Call-ins, Law Day on the Lawn, Law Day at the Mall, as well as youth career days and gang presentations; and
	Probation staff from Field Services and Institutions participated in presentations and/or provided information to CSUS, Modesto High School and Riverbank Community gang seminar panels; Community Services Agency; De La Familia Festival; and Patterson Apricot Festival.	Continue outreach and existing collaboratives to the extent possible.	The majority of the collaborations remained in effect.
Efficient Delivery of Public Services			
Improve customer Satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 requests submitted since inception. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	22% improvement in Juvenile Court Action Sheet; 60% improvement in Victim Restitution Letter process.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	37% improvement in VoIP. 100% improvement in IV-E time study.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

The Probation Department's top priority during the current year has been to continue its efforts to fill an urgent gap in required commitment beds for the detention of minors who would benefit from specific rehabilitative programming by pursuing a Youth Treatment Facility. Other top operational priorities for

the department have focused on maintaining a sufficient level of operational programs and services beyond legal mandates in an effort to promote public safety while working within the constraints of changing economic conditions, as well as maintaining a skilled workforce. The following Operational Priorities for this budget year reflect this focus:

- ◆ The department will continue its efforts to execute a contract with the State for the construction of a Youth Treatment Facility and to secure matching funds;
- ◆ The department will complete the budget year by meeting all expenditure and revenue targets;
- ◆ The department will establish a California Community Corrections Performance Incentive Fund (CCCPF) for purposes relating to improving local probation supervision practices and capacities and will successfully implement related programs as required by Senate Bill 678;
- ◆ Ensure a safe and secure Juvenile Hall; and
- ◆ Achieve 100% compliance with annual training requirements per Corrections Standards Authority guidelines.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Continue its efforts to execute a contract with the State and to identify and secure matching funds;	The department has worked closely throughout the year with the project team to complete the commitment facility design phase and to identify matching funds. A majority of the match has been secured and other possible sources identified;
Complete the budget year by meeting all expenditure and revenue targets;	It is anticipated that the department will overall meet all expenditure and revenue targets by year end;
Increase use of probation searches;	The department achieved the goal of searching 80% of all eligible offenders within six months of case assignment or release from custody. All field units participated in special search operations targeting gangs, property offenders and drug offenders;
Ensure a safe and secure Juvenile Hall; and	The department continues to operate a safe and secure Juvenile Hall. All required inspections were successfully completed. No minors escaped from the facility and there were no in-custody suicides or deaths; and
Achieve 100% compliance with probationary period training and annual training requirements per Corrections Standards Authority guidelines.	All probationary period and annual training requirements were achieved in accordance with Corrections Standards Authority guidelines.

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ Probation-Administration;
- ◆ Probation-Corrections Performance Incentive Fund;
- ◆ Probation-Field Services;
- ◆ Probation-Juvenile Accountability Block Grant (JABG);
- ◆ Probation-Juvenile Justice Crime Prevention Action;
- ◆ Probation-Institutional Services;
- ◆ Probation-Ward Welfare Fund; and
- ◆ Probation-Youthful Offender Block Grant.



CRIMINAL JUSTICE/PUBLIC PROTECTION
Detention and Correction

PROBATION—ADMINISTRATION

Budget Unit 0100 0026050
General Fund

SERVICES PROVIDED

Probation - Administration is responsible for department-wide services for staff members in several geographical locations. These functional responsibilities include: policy development and implementation; staff development; human resources; contracts; collections; information technology support; grant management; purchasing; budget and fiscal services; and safety. This budget has 18 allocated positions that provide support to approximately 230 department staff, located in several geographic locations across the County.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$2,055,630 be approved for Probation - Administration. The General Fund revenue allocation for this budget was reduced approximately 9% or \$244,590. The Department also transferred \$521,282 of its General Fund revenue allocation from Administration to Probation – Institutional Services in order to maintain beds at Juvenile Hall. Projected appropriations of \$446,200 are also available to this budget as a result of the department's 75% carryover of Fiscal Year's 2009-2010 unused net county costs. Of this carryover \$300,000 was a result of savings in California Youth Authority (CYA) charges and will be used to fund CYA charges in Fiscal Year 2010-2011. The remaining carryover will be used to fund salary and benefit costs. At this level of funding Probation - Administration achieves its revenue reduction by maintaining a vacant position, eliminating all non-critical expenditures and reducing non-essential operations. This budget is funded from \$104,330 in estimated department revenue and a \$1,951,300 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, only services required to maintain critical department operations will continue. Areas deemed less critical will be impacted, and in some cases reduced, including department management and oversight, policy development, budget, training, recruitment and personnel, contracts, accounting, automation, grants, purchasing, and safety. Currently, measuring and tracking of outcomes for county and state programs has been significantly reduced, collection of fees and revenue will also be impacted, as will internal auditing and tracking for lower level expenditures. All of these areas are necessary for the department to continue to operate efficiently and comply with the rules and regulations associated with administrative operations. A position continues to be held vacant in this budget unit to achieve cost savings.

A portion of the General Fund contribution was transferred from this budget into the Institutional Services budget as a way to mitigate the reduction there. The bulk of the department carryover of unused Fiscal Year 2009-2010 net county cost will be achieved in this budget unit and will primarily be applied to Department of Juvenile Justice costs (formerly CYA.)

The building that houses Probation Juvenile Field Services, Probation Administration, the two Juvenile Courtrooms, public lobby, and units 1 through 4 of the Juvenile Hall is approximately 34 years old. Frequent roof leaks have resulted in damage to walls, floors and office furniture. Repairs and patches are now so numerous that roofing contractors will not guarantee repairs. GSA - Facilities Maintenance has informally estimated the cost to replace this roof at \$300,000. Proposed funding levels for next year will not be sufficient for the department to continue to pay for the frequent roof repairs and will result in both public and private areas of the building being made uninhabitable. The department will work with the Chief Executive Office to identify possible funding resources for this replacement.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 18

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 18

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Probation - Administration					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$113,730	\$104,330	\$104,330	\$0	\$104,330
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$40	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$56,028	\$0	\$0	\$0
Total Revenue	\$113,770	\$160,358	\$104,330	\$0	\$104,330
Salaries and Benefits	\$1,620,600	\$1,753,716	\$1,727,879	\$0	\$1,727,879
Services and Supplies	\$262,261	\$260,252	\$240,000	\$0	\$240,000
Other Charges	\$206,135	\$161,167	\$79,751	\$0	\$79,751
Fixed Assets					
Equipment	\$9,552	\$24,014	\$7,000	\$0	\$7,000
Other Financing Uses	\$259,709	\$59,133	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$440	\$130	\$1,000	\$0	\$1,000
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,358,697	\$2,258,412	\$2,055,630	\$0	\$2,055,630
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$2,244,927	\$2,098,054	\$1,951,300	\$0	\$1,951,300

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Detention and Correction



PROBATION—CORRECTIONS PERFORMANCE INCENTIVE FUND

Budget Unit 1688 0026431
Special Revenue Fund

SERVICES PROVIDED

Senate Bill 678, the "California Community Corrections Performance Incentive Act of 2009", signed by the California Governor on October 11, 2009, established a system of performance-based funding to support evidence-based practices relating to the supervision of adult felony offenders. SB 678 provides financial incentives for county probation departments to implement the best practices identified by experts as critical for reducing recidivism rates and therefore the number of revocations of probation to state prison. The Probation Department is using this funding to implement and support an evidence-based probation supervision program that targets medium to high risk 18-25 year-old felony probationers. Using a Day Reporting Center model, a Probation Officer will provide intensive supervision to approximately 50 offenders, ensuring swift and certain consequences to hold probationers accountable for non-compliant behavior. Probation Officers will also provide community supervision activities including home contacts, searches and other compliance checks to those assigned to the program. Anticipated outcomes for the county's program include reductions in risk/needs factors, violations of probation, positive drug screens and incarceration days. Future funding will be based on the county's success in reducing recidivism among probationers.

CASH BALANCE

This is a new funding source, effective July 1, 2010. Funding will be received on a quarterly reimbursement basis. Expenditures will be maintained at a level not to exceed anticipated revenue.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$285,506 be approved for the California Community Corrections Performance Incentive Act. This budget is funded from \$285,506 in estimated department revenue.

PROGRAM DISCUSSION

At this level of funding, the Department can implement an evidence-based probation supervision program that targets medium to high risk 18-25 year-old felony probationers. The department is currently working with potential partners in evaluating a site location for a day reporting center and evaluating the services to be provided at this center including job readiness, drug and alcohol service and mental health services. This budget is anticipated to fund three Deputy Probation Officers in Field Services, enabling the department to save these positions from elimination.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Probation - Corrections Performance Incentive Fund					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$285,506	\$0	\$285,506
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$285,506	\$0	\$285,506
Salaries and Benefits	\$0	\$0	\$277,638	\$0	\$277,638
Services and Supplies	\$0	\$0	\$7,868	\$0	\$7,868
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$285,506	\$0	\$285,506
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Detention and Correction



PROBATION—FIELD SERVICES

Budget Unit 0100 0026100
General Fund

SERVICES PROVIDED

Probation - Field Services contains eleven major components providing a wide spectrum of public safety services to the Courts and the community. Services include court sentencing investigations, court report preparation, processing of juvenile arrests and offender supervision. This budget also provides services to the offender to assist in re-integration into the community. Deputy Probation Officers assigned to the Drug Court Program work as part of a team to provide probation supervision services to Drug Court participants. The Department's armed officers provide intensive supervision to those offenders placed in the community who pose the greatest threat to public safety. The Department's Global Positioning System (GPS) officer supervises a high risk offender caseload where GPS monitoring is utilized. Court services provided by the Probation Department are State mandated by Penal Code Section 1203 and Welfare and Institutions Code Sections 281 and 706, while Penal Code Section 1202.8 and Welfare and Institutions Code Section 727 mandate offender supervision services. There are approximately 7,259 adult probationers and 890 juvenile offenders eligible for supervision.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$10,221,255 be approved for Probation – Field Services. The General Fund revenue allocation for this budget was reduced approximately 9% or \$672,390. Projected appropriations of \$280,500 are also available to this budget as part of its legal budget as a result of the department's 75% carryover of Fiscal Year's 2009-2010 unused net county costs. The carryover will be used to fund salary and benefit costs. At this level of funding Probation – Field Services achieves its revenue reduction by maintaining vacant positions, eliminating all non-critical expenditures and reducing non-essential operations. This budget is funded from \$3,422,725 in estimated department revenue and a \$6,798,530 contribution from the General Fund.

PROGRAM DISCUSSION

This level of funding will require the Probation Department to unfund six positions to achieve savings. These vacancies result in fewer offenders being supervised by the department and continued and increased "banking" of felony adult offenders. When a case is "banked," it receives no supervision services from a probation officer. The offender does not meet with an officer and the offender only has contact with the probation officer when a new law violation and arrest occurs. This will result in little or no services being provided to these offenders or their victims and potential negative impacts on public safety.

All staff will be furloughed for 104 hours during this fiscal year, resulting in further reductions in levels of supervision of offenders.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

The Department is requesting to unfund six vacant Deputy Probation Officer II positions due to revenue loss.

Total current authorized positions— 119

It is recommended to unfund six vacant Deputy Probation Officer II positions.

Total recommended authorized positions— 113

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

On June 8, 2010, the Board of Supervisors authorized the Department accept an allocation from Sierra Health Foundation. The Youth Justice Institute and the National Council on Crime and Delinquency will contract to perform a community needs assessment as part of a Girls Juvenile Justice Initiative. It is recommended to increase the appropriations and revenue in the Probation – Field Services budget by \$25,000.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to unfund four vacant Deputy Probation Officer II positions due to revenue loss.

Total current authorized positions— 113

It is recommended to unfund four vacant Deputy Probation Officer II positions.

Total recommended authorized positions— 109

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Probation - Field Services					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$4,683	\$4,868	\$4,000	\$0	\$4,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,676,606	\$2,481,582	\$2,465,140	\$0	\$2,465,140
Charges for Service	\$1,312,396	\$1,174,268	\$948,085	\$0	\$948,085
Miscellaneous Revenue	\$8,643	\$12,792	\$5,500	\$25,000	\$30,500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,002,328	\$3,673,510	\$3,422,725	\$25,000	\$3,447,725
Salaries and Benefits	\$9,337,031	\$9,118,391	\$9,105,919	\$0	\$9,105,919
Services and Supplies	\$392,687	\$366,649	\$395,466	\$25,000	\$420,466
Other Charges	\$278,396	\$275,616	\$288,730	\$0	\$288,730
Fixed Assets					
Buildings & Improvements	\$21,585	\$0	\$0	\$0	\$0
Equipment	\$76,782	\$11,372	\$0	\$0	\$0
Other Financing Uses	\$468,513	\$524,592	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$382,124	\$427,020	\$431,140	\$0	\$431,140
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,957,118	\$10,723,640	\$10,221,255	\$25,000	\$10,246,255
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$6,954,790	\$7,050,130	\$6,798,530	\$0	\$6,798,530

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**CRIMINAL JUSTICE/PUBLIC PROTECTION
Detention and Correction**



PROBATION—INSTITUTIONAL SERVICES

Budget Unit 0100 0026200
General Fund

SERVICES PROVIDED

Probation - Institutional Services encompasses the operational and staffing costs for 158 Juvenile Hall beds and the Alternative to Custody Unit including the electronic monitoring and house arrest programs. The Juvenile Hall processes 1,800 to 2,000 average new arrestees per year, in addition to acting as the County's only facility currently available to the court for the secure commitment of juveniles sentenced to local custody.

The Alternative to Custody Program addresses the needs of an average 150 juveniles per month, who might otherwise be detained in Juvenile Hall at a much higher cost.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$8,060,815 be approved for Probation - Institutional Services. The General Fund revenue allocation for this budget was reduced 9% or \$633,433. The Department also received a transfer of \$521,282 in General Fund revenue from Probation – Administration. These funds are included in Institutional Service's budget. Projected appropriations of \$101,300 are also available to this budget as part of its legal budget as a result of the department's 75% carryover of Fiscal Year's 2009-2010 unused net county costs. The carryover will be used to fund salary and benefit costs. This budget is funded from \$1,134,620 in estimated department revenue and a \$6,926,195 contribution from the General Fund. The Department will also be transferring costs incurred at Juvenile Hall to the Youthful Offender Block Grant. Without this additional funding the Department would have needed to close 30 beds in the Juvenile Hall.

PROGRAM DISCUSSION

At the proposed level of funding, the Department was prepared to reduce the number of available beds by 30, reducing the population of juvenile hall to 128 beds, or by approximately 20%. Based on current booking statistics, in excess of 80% of those released will have been arrested for a Felony offense. The 9% reduction in funding, required furlough time of 104 hours per employee, and state staffing requirements for the custodial facility would make the reduction in beds unavoidable. After discussions with Chief Executive Office staff, it has been determined that Youthful Offender Block Grant (YOBG) funding will be used to back-fill a portion of the County General Fund contribution to this budget unit. This revenue source along with the transfers of General Fund revenue from Probation – Administration will allow the Juvenile Hall to maintain full bed capacity for the present.

Stanislaus County is currently the largest County in California without a juvenile commitment facility. In 2007, the State of California passed legislation for a Local Youthful Offender Rehabilitative Facility Construction Funding Program, known as SB 81. The purpose of this funding program is to support the rehabilitation of youthful offenders at the local level. In June 2008, the Board of Supervisors accepted an updated Juvenile Needs Assessment for Juvenile Detention Facilities and authorized staff to develop an overall implementation strategy for a juvenile commitment facility. In December 2008, the Board authorized the submission of an application for funding under SB 81, acknowledging the requirement of a 25% County match.

In March 2009, the County was notified that \$18 million of SB 81 funds had been awarded to Stanislaus County to build a Juvenile Youth Treatment Facility. On January 12, 2010 the Board of Supervisor's approved a contract with Lionakis of Sacramento, California for Professional Architectural Design

Services for the Development of Plans and Specifications for the Construction of a New Juvenile Commitment Facility. Staff has been working with Lionakis on the completion of the schematic design for the new facility. This includes cost estimating, value engineering, building code analysis, initial review with Corrections Standards Authority, utility and road improvements, and environmental impact review.

This project is part of the Juvenile Justice Master Plan that was updated and approved by the Board of Supervisors in 2008. State funding has been awarded and the department is working with the Chief Executive Office to identify a funding strategy for the match. To date, there has been \$1,725,000 in Public Facility Fees, \$1,000,000 in Youthful Offender Block Grant funding, as well as in-kind match related to the value of the land that the County already owns that will be the site of the facility. It is projected that the County will be able to construct a new \$24 million 60-bed Commitment Facility with a County contribution estimated at \$6 million. Of this \$6 million, the County's cash match will be \$3,599,650 with the remaining match coming from the value of the land, transition planning and County Administration costs. The contract with the State of California will be forthcoming to the Board

Stanislaus County is now developing the projected staffing and operational plan for the proposed facility. The proposed operational cost will be considered in parallel with the project concept and included in the Probation Department-Juvenile Division's anticipated needs. The anticipated occupation date for the new facility is Summer of 2013.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to unfund one vacant Legal Clerk III position.

Total current authorized positions— 88

It is recommended to unfund one vacant Legal Clerk III position.

Total recommended authorized positions— 87

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Probation - Institutional Services					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$768,224	\$1,319,088	\$1,006,700	\$0	\$1,006,700
Charges for Service	\$100,105	\$93,251	\$85,000	\$0	\$85,000
Miscellaneous Revenue	\$0	\$2,990	\$42,920	\$0	\$42,920
Other Financing Sources	\$0	\$102,017	\$0	\$0	\$0
Total Revenue	\$868,329	\$1,517,346	\$1,134,620	\$0	\$1,134,620
Salaries and Benefits	\$6,923,588	\$6,622,137	\$6,586,350	\$0	\$6,586,350
Services and Supplies	\$829,624	\$752,899	\$887,595	\$0	\$887,595
Other Charges	\$154,026	\$165,801	\$145,050	\$0	\$145,050
Fixed Assets					
Buildings & Improvements	\$0	\$4,068	\$5,000	\$0	\$5,000
Equipment	\$54,089	\$3,388	\$7,500	\$0	\$7,500
Other Financing Uses	\$326,673	\$364,393	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$418,885	\$397,132	\$429,320	\$0	\$429,320
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,706,885	\$8,309,818	\$8,060,815	\$0	\$8,060,815
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$7,838,556	\$6,792,472	\$6,926,195	\$0	\$6,926,195

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**CRIMINAL JUSTICE/PUBLIC PROTECTION
Detention and Correction**



PROBATION—JUVENILE ACCOUNTABILITY BLOCK GRANT (JABG)

Budget Unit 1764 0026365
Special Revenue Fund

SERVICES PROVIDED

Funding for the Juvenile Accountability Block Grant is provided to Stanislaus County by the Correction Standards Authority and is 100% dedicated to this budget. The primary goals of the grant are to hold juvenile offenders accountable for their criminal activities and to provide services and activities to assist youthful offenders in curbing their criminal behaviors. Programs supported by this funding include a community service project and alcohol and other drugs prevention and education programs.

The Community Service Program provides an opportunity for juvenile offenders to repair harm to the community for the damage they have caused through their criminal behavior by completing community work. Community service is geared towards helping restore the community and build competencies, as well as self-esteem, for youth participants. This program will be provided through a contract with the United Way. The cognitive behavior therapy program provides evidence based individual and group counseling to high-risk juvenile offenders. The regimen will include curriculum specific to cognitive life skills, anger control, drug and alcohol abuse, job readiness, truancy, and the "7 Building Blocks of Change". Funding will also be utilized to purchase training materials for probation officers certified to facilitate cognitive behavior curriculum.

CASH BALANCE

As of July 1, 2010 this budget reflects a positive cash balance of \$3,655 compared to \$3,532 on July 1, 2009. This budget is handled on a claim basis, only expending as much as the allocation.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$32,767 be approved for the Probation – Juvenile Accountability Block Grant. This budget is funded from \$32,767 in estimated department revenue from the Juvenile Accountability Block Grant.

PROGRAM DISCUSSION

This grant provides funding for the following:

Community Service Program

The Department will maintain funding for a community service program that is necessary to fulfill the orders of the Juvenile Court and hold juvenile offenders accountable for their actions. In doing so, the Probation Department will continue to contract with the United Way to provide a community service program for juvenile offenders. This will provide another option in the graduated sanctions offered juvenile offenders.

Alcohol and Other Drugs Prevention and Education Programs

The Department will contract with the Center for Human Services to provide an Alcohol and Other Drugs (AOD) prevention and education program for minors detained in the Stanislaus County Juvenile Hall. AOD services are desperately needed for detained minors as a result of reductions of funding to Behavioral Health and Recovery Services.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Probation - Juvenile Accountability Block Grant					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$21,442	\$32,767	\$0	\$32,767
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$21,442	\$32,767	\$0	\$32,767
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$28,310	\$32,767	\$0	\$32,767
Other Charges	\$0	\$18	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$28,328	\$32,767	\$0	\$32,767
Fund Balance	\$0	\$6,886	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Detention and Correction



PROBATION—JUVENILE JUSTICE CRIME PREVENTION ACT (JJCPA)

Budget Unit 1798 0026395
Special Revenue Fund

SERVICES PROVIDED

The Probation Department – Juvenile Justice Crime Prevention Act (JJCPA) provides programs designed to reduce juvenile crime; hold minors accountable for their actions; enhance supervision of minors during the critical hours for juvenile crime and to prevent minors from entering the criminal justice system; and reduce the incidence of drug use amongst substance abuse/dependence involved wards.

CASH BALANCE

As of July 1, 2010 this budget reflects a positive cash balance of \$271,717 compared to \$270,732 July 1, 2009. The funding for this budget is scheduled to sunset June 30, 2011 unless extended by the Legislature. This cash balance is the result of conservative spending in anticipation of funding being reduced or eliminated. Expenditures will not exceed available revenue.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,320,524 be approved for Probation – Juvenile Justice Crime Prevention Act (JJCPA). This budget is funded from \$1,303,973 in estimated department revenue and \$16,551 in departmental fund balance.

PROGRAM DISCUSSION

This budget funds the High Risk Offender and Juvenile Court Warrant Enforcement Program and the Home Supervision Program. The High Risk Offender Supervision and Juvenile Court Warrant Enforcement Program provide intensive community supervision to documented gang members and/or those wards of the Court adjudicated for crimes of violence and auto theft. Program outcomes demonstrate reductions in arrest, adjudications, violations of probation, and days incarcerated.

Home supervision is designed to provide protection to the community and ensure that minors appear for court hearings. By restricting appropriately selected minors to their homes rather than detaining them in Juvenile Hall, secure detention beds can be saved for those youth posing the greatest danger to the community. The minors are supervised through frequent face-to-face visits by program staff that verifies school attendance and compliance with imposed restrictions.

Fiscal Year 2009-2010 was the first full year that funding was provided through Vehicle License Fees (VLF.) This revenue has been conservatively budgeted based on economic uncertainties associated with this revenue stream.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 15

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 15

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Probation - Juvenile Justice Crime Prevention Act					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$6,262	\$432	\$0	\$0	\$0
Intergovernmental Revenue	\$1,456,951	\$1,211,108	\$1,303,973	\$0	\$1,303,973
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,463,213	\$1,211,540	\$1,303,973	\$0	\$1,303,973
Salaries and Benefits	\$973,970	\$1,038,821	\$1,283,434	\$0	\$1,283,434
Services and Supplies	\$124,631	\$53,163	\$20,500	\$0	\$20,500
Other Charges	\$160,144	\$25,755	\$16,590	\$0	\$16,590
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$51,693	\$64,288	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,310,438	\$1,182,027	\$1,320,524	\$0	\$1,320,524
Fund Balance	(\$152,775)	(\$29,513)	\$16,551	\$0	\$16,551
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Detention and Correction



PROBATION—WARD WELFARE FUND

Budget Unit 1765 0026420
Special Revenue Fund

SERVICES PROVIDED

The purpose of this program is to provide increased services to juveniles through funds received from contracted Juvenile Hall telephones service. The funds are distributed to provide for the benefit, education and welfare of the wards and detainees in Juvenile Hall, and comply with State requirements for establishing such funds.

CASH BALANCE

As of July 1, 2010 this budget reflects a positive cash balance of \$262,541 compared to \$233,057 on July 1, 2009. Funds are earned from telephone services at the Juvenile Hall and are used for the benefit, education and welfare of the wards and detainees in Juvenile Hall.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$40,000 be approved for the Probation – Ward Welfare Fund. This budget is funded from \$40,000 in estimated department revenue.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain services provided to juvenile detainees in the Institution. This funding has been used to purchase quilts, books and recreational equipment for use in the Juvenile Hall.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Probation - Ward Welfare Fund					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$38,122	\$30,627	\$40,000	\$0	\$40,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$38,122	\$30,627	\$40,000	\$0	\$40,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$6,199	\$995	\$20,000	\$0	\$20,000
Other Charges	\$0	\$11	\$0	\$0	\$0
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$10,000	\$0	\$10,000
Equipment	\$0	\$0	\$10,000	\$0	\$10,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,199	\$1,006	\$40,000	\$0	\$40,000
Fund Balance	(\$31,923)	(\$29,621)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Detention and Correction



PROBATION—YOUTHFUL OFFENDER BLOCK GRANT

Budget Unit 1698 26406
Special Revenue Fund

SERVICES PROVIDED

Effective September 1, 2007, Senate Bill 81 and its follow up legislation Assembly Bill 191, made major revisions to the Welfare and Institutions Code and implemented what has become known as the Juvenile Justice Realignment Law. The purpose of this block grant is to enhance the capacity of the Probation Department to implement an effective continuum of services to respond to crime and delinquency. It provides resources for the custody and parole of youthful offenders to age 21.

CASH BALANCE

As of July 1, 2010 this budget reflects a positive cash balance of \$1,042,654 compared to \$188,732 on July 1, 2009. This difference in cash balance is the result of conservative spending of the 2009-2010 Fiscal Year allocation. This cash balance will be used to mitigate the budget shortfall in the Juvenile Hall budget

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$948,505 be approved for the Probation – Youthful Offender Block Grant. This budget is funded from \$948,505 in estimated department revenue.

PROGRAM DISCUSSION

The Youthful Offender Block Grant was established to provide resources for the custody and parole of youthful offenders to age 21. This funding must be used for wards leaving State parole or those who might otherwise have been sent to the State Division of Juvenile Justice (DJJ). The State Department of Finance calculated the initial allocation at \$278,735 for 2007-2008, with funding in Fiscal Year 2008-2009 at \$780,000 and \$948,500 for Fiscal Year 2009-2010. Funding is expected to remain at or near the 2009-2010 level in future years.

The recommended budget will allow the Department to maintain three programs during the next fiscal year: (1) Youthful Offender Reintegration and Rehabilitation Program; (2) Intensive Probation Supervision Programs; (3) Placement Opportunities Program. One Deputy Probation Officer is funded to provide re-entry planning, intensive supervision, and transitional services of wards already paroled, or being paroled, out of DJJ facilities and for those wards that would have previously been committed to DJJ.

A significant level of funding in this budget unit will be used to avoid reductions in the Juvenile Hall bed capacity. Without this funding, bed reductions at Juvenile Hall would be unavoidable.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 1

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

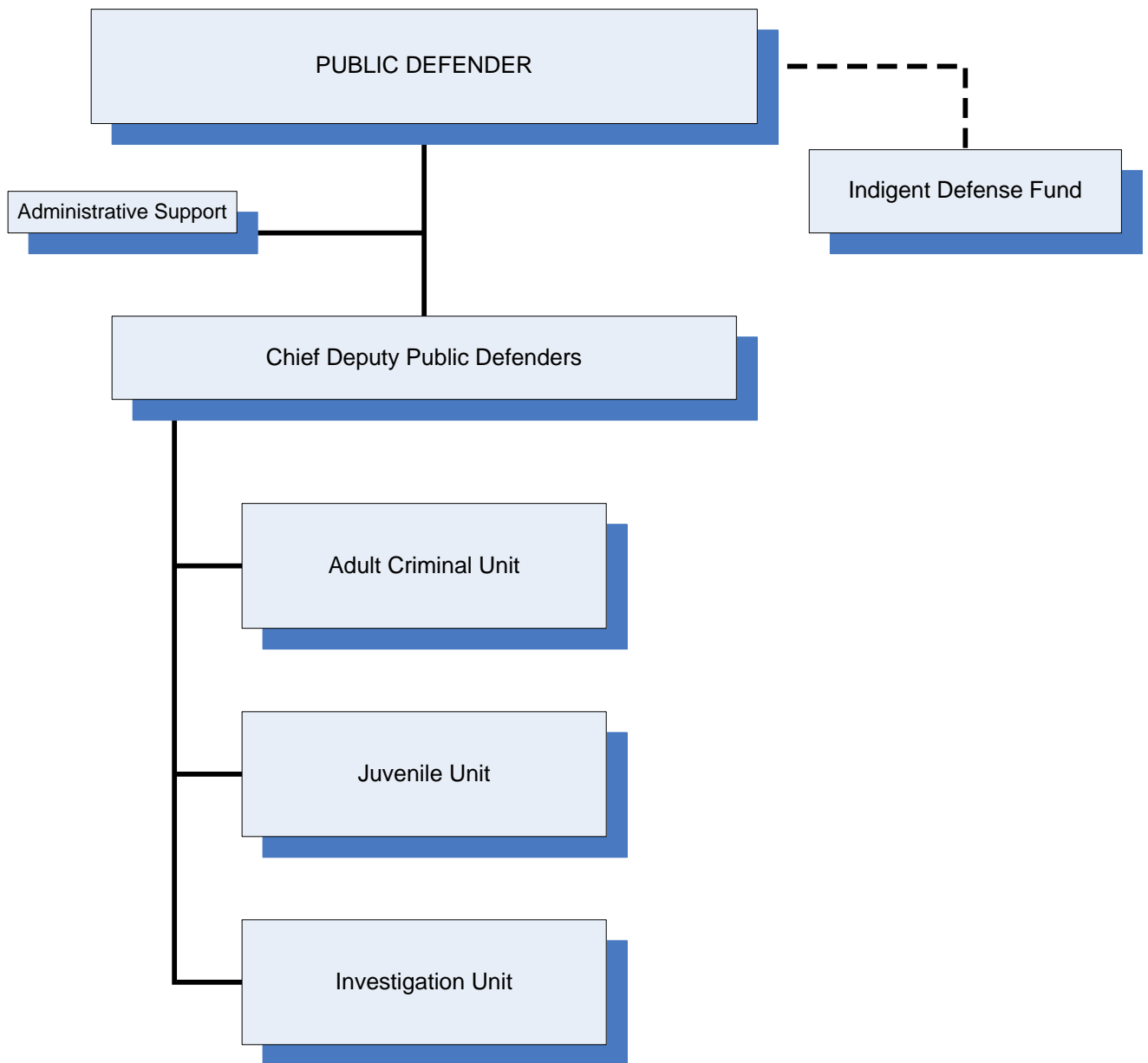
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Probation - Youthful Offender Block Grant					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$719,772	\$948,505	\$948,505	\$0	\$948,505
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$719,772	\$948,505	\$948,505	\$0	\$948,505
Salaries and Benefits	\$77,536	\$82,200	\$908,875	\$0	\$908,875
Services and Supplies	\$29	\$231	\$32,440	\$0	\$32,440
Other Charges	\$2,010	\$3,861	\$4,190	\$0	\$4,190
Fixed Assets					
Equipment	\$0	\$0	\$3,000	\$0	\$3,000
Other Financing Uses	\$704,355	\$5,717	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$783,930	\$92,009	\$948,505	\$0	\$948,505
Fund Balance	\$64,158	(\$856,496)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

PUBLIC DEFENDER





STRATEGIC & OPERATIONAL PRIORITIES

PUBLIC DEFENDER

MISSION STATEMENT

The mission of the Public Defender's Office is to provide vigorous and effective representation of indigents. The Public Defender's Office duties are mandated by the United States and State of California Constitutions and Statutes enacted by the California Legislature. The Public Defender's Office represents clients accused of crimes, those involved in dependency matters, those accused of criminal contempt and people who are facing involuntary mental health commitment.

STRATEGIC PRIORITIES 2010-2011

A Safe Community:

The Public Defender's Office supports the Board priority of A Safe Community. During this budget year, the Public Defender's Office will focus on monitoring the indigent defense fund costs and evaluating opportunities for efficiency and cost savings. The following Strategic Priorities for this budget year reflect this focus:

- ◆ Monitor indigent defense fund costs and evaluate opportunities for efficiency and cost savings.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A safe community			
Improve the effectiveness and efficiency of the criminal justice system	The per capita spending rate for criminal justice departments remains among the lowest of all counties in the central valley and lower than most if not all of our traditional comparison counties;	Monitor indigent defense fund costs and evaluate opportunities for efficiency and cost savings; and	Continued to monitor indigent defense fund costs and evaluated opportunities for efficiency and cost savings.
	Stanislaus county continues to have less staff in the criminal justice agencies on a per capita basis than comparable counties; and	Monitor per capita spending and staffing in comparable counties; and	The per capita spending and staffing for comparable counties was reviewed and a report was given to the Board of Supervisors; and
	In the last fiscal year, the average age for a completed felony case was 45 days. 81% of the misdemeanor cases and 71% of the felonies that were appointed to the office are concluded within that year.	The average age of completed matters will continue to be monitored and reported.	This outcome was not included in the 2009-2010 outcomes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Efficient delivery of public services			
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 requests submitted since inception. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	Improved efficiencies of obtaining records of prior convictions and investigation requests.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	92% improvement in subpoena service on Sheriff's Office. 505 improvement due to staffing changes in Departments 10 and 16.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

The Public Defender, like most County departments, expects to shrink in size this next fiscal year while still being called upon to provide services to the same or an even greater number of clients. The office will continue to look for efficiency improvements and will continue to study the speed with which matters are handled. The office will continue to gather comparison data from other counties to ascertain how effective criminal justice expenditures are in Stanislaus County. The following Operational Priorities for this budget year reflect this focus:

- Due to the change in the manner in which the various departments of the Stanislaus Superior Court are staffed because of anticipated layoffs, the Public Defender will monitor and report to the Board of Supervisors the effects of the anticipated delays in the handling of criminal cases within the county. The Public Defender expects the quality of service provided in the upcoming fiscal year to deteriorate and will work to monitor that change.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
With newly available reporting tools in ICJIS, the department will report on the amount of time needed to complete most criminal matters and begin to benchmark this with other counties; and	The average time to completion for criminal matters will be reported to the Board; and
The Department will compare the per capita cost of funding the various criminal justice departments with most of the counties of the central valley as well as the traditional comparison counties.	The Department will report to the Board of Supervisors the per capita expenditures of comparable counties.

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ Public Defender; and
- ◆ Public Defender-Indigent Fund.



PUBLIC DEFENDER

Budget Unit 0100 0027000
General Fund

SERVICES PROVIDED

When the State or Federal law requires that an indigent person appearing in a Stanislaus County Court have legal representation, the Public Defender is appointed. The vast majority of those people who are charged with a crime in the County, except in the case of a conflict, are represented by the Public Defender's Office. These charges range from murder to driving without a license and everything in between. The Public Defender's Office is also appointed to represent those who face an involuntary conservatorship or who face a loss of parental rights in child dependency matters.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$5,677,290 be approved for the Public Defender's budget. The General Fund revenue allocation for this budget was reduced 9% or \$486,328. At this level of funding the Department achieves its revenue reduction by taking the reduction-in-force of five filled full-time positions to the Board of Supervisors on May 4, 2010 and eliminating all non-critical expenditures. This budget is funded from \$648,992 in estimated department revenue and a \$5,028,298 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain most of the services it has provided in the past. In each of the past five years the Department has accepted appointment in approximately 15,000 new matters. In every one of these matters the Department is required to provide competent legal representation. If the Public Defender's office becomes so overloaded with new cases, such that in the opinion of the Public Defender there are not sufficient resources in the Department to provide competent representation, then the office must refuse appointment in new cases. The Stanislaus Superior Court would appoint local private attorneys to act as counsel in the refused matters. The cost for such counsel would be substantial. If the Department is able to accept appointment in the same number of cases as in past years it seems likely that staff will be slower in providing that service simply because of the reduced number of staff. These delays may cause the Stanislaus Superior Court to relieve the Public Defender as counsel and appoint private appointed counsel. The cost for such replacement counsel would again be substantial.

In the last 12 months, the Public Defender was appointed in more than 15,000 new cases, of which approximately 5,500 were felonies, 5,500 were misdemeanors, and the balance were violations of probation and other criminal matters. The American Bar Association as well as the State Bar of California have published suggested guidelines for the provision of indigent defense services. These guidelines suggest that attorneys who are providing these services should handle not more than 150 felony cases per year or 400 misdemeanor cases per year. If these guidelines were mandated, the Department would need at a minimum a staff of 55 attorneys along with 15 to 20 support people for a total staff of at least 70 employees. There are presently 18 attorneys in the Department who spend the majority of their time handling adult felony matters and 7 attorneys who handle adult misdemeanors. If the number of cases handled by the department is divided by the respective number of staff attorneys it becomes apparent that the felony attorneys are carrying a caseload of approximately 305 cases or twice the guideline amount. The misdemeanor attorneys have a caseload of 785 cases, almost twice the guideline amount.

A rough estimate of the cost to the County to provide private counsel on cases that the Public Defender is unable to handle can be arrived at as follows: the County currently utilizes appointed private attorneys to handle those cases which cannot be handled by the Public Defender or the two conflict firms because of ethical conflicts of interest. Those private attorneys are paid an hourly rate that is set by the Stanislaus County Superior Court. In the current budget year the County has budgeted approximately \$2,000,000 to fund the costs of attorneys fees, investigations, and other related costs. Over the past 4 years there have been 250 to 300 of these cases each year. If the yearly cost of these cases is divided by the number of cases per year this results in an estimated cost per case from \$6,667 to \$8,000. The Public Defender is currently appointed in 35 murder cases, a greater number than ever before in the history of the Department. These cases are time consuming and require many additional resources including medical and psychiatric expert testimony. The cost to the County of having private counsel appointed to a case of this type would be approximately \$17,600 per year per case.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Board of Supervisors approved an agenda item on May 4, 2010, deleting five filled positions as part of a reduction-in-force effective July 17, 2010.

Total current authorized positions— 40

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 40

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

On March 2, 2010 as part of the Mid-Year Financial Report, the Board of Supervisors approved a budget balancing strategy for Fiscal Year 2010-2011 that allowed General Fund departments to carry over 75% of net county cost savings at year-end, June 30, 2010. In the Mid-Year Financial Report it also stated that departments who exceed their 2009-2010 Final Budget net county cost as of June 30, 2010 must carryover any overage as an additional reduction in Fiscal Year 2010-2011.

The Public Defender exceeded the 2009-2010 Final Budget net county cost by \$9,381. Therefore it is recommended to reduce the Public Defender's 2010-2011 budget by \$9,381.

The Public Defender is requesting additional funding for recently appointed litigation on behalf of a petition for writ of Habeas Corpus challenging the governor's denial of prisoner's parole. In 1983 the Public Defender defended a murder case for which the client has been in custody. The client was granted parole by the State Parole Board, however the Governor stepped in before the prisoner was released and set aside the grant of parole. The client has filed a petition for a writ of Habeas Corpus in Stanislaus Superior Court and the Public Defender has been appointed to represent him. In order to represent this client the Public Defender will need an investigator to review the file and interview witnesses. According to the State Controller Claiming instructions for Court Costs under the Penal Code Sections 4750 the Public Defender is eligible for reimbursement for these costs. Currently the Federal Public Defender has reviewed this case and has agreed to assist the Public Defender in the representation in this matter. It is therefore recommended to increase the Public Defender's budget by \$40,000 for the cost of the writ of Habeas Corpus case with the expectation that there will be a cost associated with the case as well as reimbursement from the state.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Public Defender					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$254,065	\$263,858	\$284,716	\$40,000	\$324,716
Charges for Service	\$231,246	\$219,728	\$180,000	\$0	\$180,000
Miscellaneous Revenue	\$0	\$0	\$680	\$0	\$680
Other Financing Sources	\$164,231	\$165,605	\$183,596	\$0	\$183,596
Total Revenue	\$649,542	\$649,191	\$648,992	\$40,000	\$688,992
Salaries and Benefits	\$5,363,641	\$5,357,604	\$5,022,181	(\$9,381)	\$5,012,800
Services and Supplies	\$297,428	\$175,724	\$200,000	\$40,000	\$240,000
Other Charges	\$176,635	\$156,414	\$157,489	\$0	\$157,489
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$155,741	\$187,371	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$310,647	\$306,103	\$297,620	\$0	\$297,620
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,304,092	\$6,183,216	\$5,677,290	\$30,619	\$5,707,909
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$5,654,550	\$5,534,025	\$5,028,298	(\$9,381)	\$5,018,917



CRIMINAL JUSTICE/PUBLIC PROTECTION
Judicial

PUBLIC DEFENDER—INDIGENT DEFENSE

Budget Unit 0100 0027500
General Fund

SERVICES PROVIDED

This budget funds those costs for indigent defense that are not provided by the Public Defender's Office. When the Public Defender's Office is unable to represent an indigent individual because of a legal conflict of interest, separate counsel must be provided. For this purpose, the County contracts with two local law firms. When those firms are unable to provide representation, the services of a member of the local criminal bar defense panel are retained. The cost of the yearly contract with these two firms and the panel attorneys are paid from this fund. In addition, any expert witness fees or investigation costs that arise in these cases are paid from the fund.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$3,412,378 be approved for the Public Defender – Indigent Defense budget and is funded from the General Fund. This budget did not receive a reduction in General Fund revenue since part of the appropriations funds a fixed-cost contract that includes an increase of \$27,336 for Fiscal Year 2010-2011.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain all current programs. In the 2009-2010 Fiscal Year Third Quarter Financial Report, the Indigent Defense budget was increased by \$200,000 largely as a result of costs associated with a few high profile murder cases. Roughly one third of the Indigent Defense fund will go to the cost of the contracts for indigent defense legal services with the law firms of Grisez, Orenstein & Hertle and Perry & Associates, the two firms that handle Public Defender conflict cases. This is a fixed cost that increased slightly from the previous year. The rest of the charges against this fund are for attorney fees, investigation and expert witness charges associated with cases that the Public Defender and two conflict firms cannot ethically handle. The number of type of these cases that go to trial this coming year will determine the demands on the fund.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

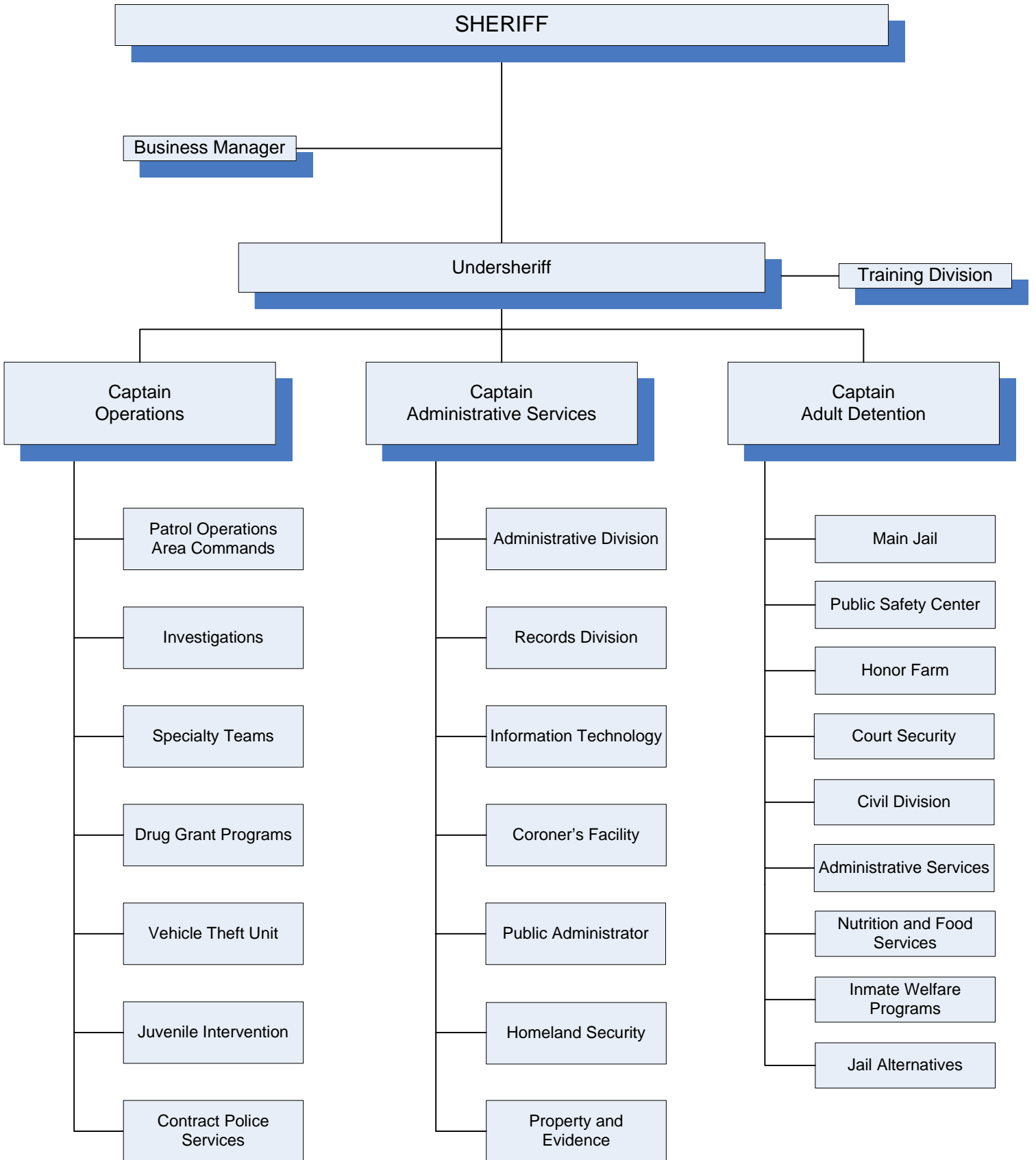
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Public Defender - Indigent Defense					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,388,193	\$3,584,881	\$3,412,378	\$0	\$3,412,378
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,388,193	\$3,584,881	\$3,412,378	\$0	\$3,412,378
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$3,388,193	\$3,584,881	\$3,412,378	\$0	\$3,412,378

SHERIFF'S DEPARTMENT



STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
STRATEGIC & OPERATIONAL PRIORITIES



SHERIFF

MISSION STATEMENT

We, the members of the Stanislaus County Sheriff's Department are dedicated to serve and protect the community through the highest standards of professionalism and ethical conduct by ENFORCEMENT, PREVENTION and EDUCATION in partnership with the community.

STRATEGIC PRIORITIES 2010-2011

The Sheriff's Department supports the Board priority of A Safe Community. This budget year, the Sheriff's Department will focus on maintaining front line staffing in the jails and on the streets to answer calls for service. Given the current budget challenges and anticipated staff reductions, many community based programs have been suspended. The department's ability to meet the prior year expected outcomes will be impacted. The following Strategic priorities for this budget year reflect this focus:

A Safe Community:

- ◆ Implement community based custody alternative program for adult offenders released from jail in response to fiscally required jail capacity reductions;
- ◆ Evaluate and implement an online reporting system to handle lower priority calls;
- ◆ Continue providing training, as staffing and time allows, between public safety departments;
- ◆ Pursue alternate funding sources; and
- ◆ Continue with existing outreach programs to the extent possible.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Safe Community			
Reduce crime index for gang, narcotic and property crimes	A total of 59 (55 adults and 4 juveniles) high risk offenders were placed on continuous electronic monitoring during the fiscal year.	Increase use of GPS electronic monitoring to an average of 100 adult offenders per month.	This year, there were 102 Adult offenders that were monitored through the GPS electronic monitoring system.
Improve the effectiveness and efficiency of the criminal justice system	<p>Sustained collaboratives: Weed and Seed, CVGIT, STANCATT, SDEA, INS/ICE, DVCC</p> <p>Not sustained: CalMMET —due to funding cut</p> <p>New collaboratives for Probation: Turlock PD, SO Area Commands, and Lottery Commission;</p>	Reinstitute and staff collaborative programs as funding allows to 2007-2008 levels, to include Weed & Seed, Gang Impact Task Force, StanCATT, Stanislaus Drug Enforcement Agency, CalMMET, HIDTA, PAL, and Community Deputies.	The Sheriff's Office has suffered budget and staffing cuts that have impacted the Community Deputies' ability to participate in several collaborations, and is only available as time allows. A full time employee is not available as patrol staffing levels would not be adequate;

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Improve the effectiveness and efficiency of the criminal justice system	Family Justice Center concept continues to advance; a site visit/evaluation by a funding source is scheduled for July '09;		
	The Sheriff's department decentralized and established Area Commands throughout the County. In the decentralized model, it is necessary to establish a new baseline for all response times based upon full implementation; and	Improve response times based upon full implementation of decentralization; and	Area Commands – Decentralization of resources was abandoned due to inadequate staffing levels. Reduced patrol staff forces a return to centralized model of deploying resources. Response times will increase and certain calls for service will go unanswered. We are in the process of launching an on-line reporting system, hoping to eliminate approximately 2000 calls for service each year that do not require/mandate a response by a deputy sheriff; and
	The Sheriff's DA liaison officer (DALO) was hired in February 2009 to facilitate court call-offs to reduce overtime. The DALO is working on the process with the DA's office and there is not enough data to report on the impact.	Reduce Deputies' overtime for court.	The Court Liaison position was eliminated due to reductions in force and services.

Efficient Delivery of Public Services

Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 requests submitted since inception. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve customer satisfaction			
Improve efficiency of County government processes	Improved efficiencies for several processes: Court liaison position, Operations cell phone usage, Chain of Command, Taser reports and swing shift.	Each department will have completed at least two process improvements measuring turnaround time or cost efficiencies.	The Sheriff's department has opted not to participate.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

The Sheriff's Department is committed to maintaining front line staffing in the jails and on the streets to answer calls for service. The current budget reductions have forced the department to focus on basic services and suspend most collaborative or community based programs. The following Operational Priorities for this budget year reflect this focus:

- ◆ Continue to sustain basic division operations and law enforcement services in the wake of a 9% reduction in base allocation and anticipated revenue shortfalls. Assess impact of budget reductions on community programs and monitor opportunities to restore programs through federally funded grants (COPS Hiring Recovery Program (CHRP)) in addition to other shifts in the general patrol division to help quickly identify and eradicate drug houses, community blight, and criminals with the goal of improving the community's quality of life;
- ◆ Continue to maintain maximum inmate population capacity within the three detention facilities to heighten public safety, despite the reduction of 270 inmate beds at the Honor Farm as well as re-organizing the Jail Alternatives Program to sustain a significantly increased number of participants to balance the reduction of jail beds; develop additional, viable job/program placements and integrate the Alternate Work Program participants into assignments/programs formerly filled by jail inmates; and
- ◆ Continue to improve customer service by implementing an on-line reporting module for the Sheriff's Department website. Supplemented by a public education campaign, citizens are encouraged to report on-line, informational reports requiring no follow up to low priority crimes typically lacking suspect leads, primarily filed for insurance purposes.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Continue to provide basic law enforcement services in the wake of a 5% reduction in base allocation and anticipated revenue shortfalls. Assess impact of budget reductions on community programs and monitor opportunities to restore programs as funding allows;	In an effort to maintain serviceable staffing levels of patrol deputies, the department implemented staffing reductions in force at Administrative and Investigative levels. Despite general fund reductions, the department continued to provide basic law enforcement services but cut staff in other areas of the department. The impact experienced compromised our Information Technology and Human Resource departments and meant fewer criminal cases were investigated by detective staff;
Continue exploration of the potential for a Day Reporting Center as a less costly alternative to jail placement as the need for detention beds increases;	The department completed an assessment to facilitate a Day Reporting Center for 100 participants at an annual cost of approximately \$1,000,000. Due to the rather substantial projected county and department deficit for the Budget Year 2009-2010, the project is held in abeyance as we seek to address a deficit reduction plan;
Continue to provide a safe and secure environment for members of the public and judicial officers to conduct business on a daily basis as facilities are transitioned to ownership of the State; and	During the past year, the Court Services Unit completed a successful transition of the court facilities from a county-owned operation to one managed by the state through the Administrative Office of the Courts (AOC). The safety and security of these facilities were sustained at optimum levels in a seamless transition; and
Continue providing quality Driver's Training to the region in an effort to reduce injuries and collisions. Sustain community programs and continue to provide the Sheriff's Tactical Operations Program (STOP) for officers to maintain skills and increase officer safety. The provision of training to outside agencies reduces net county cost by providing a revenue source.	The Emergency Vehicle Operations Center (EVOC) program meets state/legislatively mandated refresher training through the Sheriff's Tactical Operations Program (STOP) as well as a stand-alone class. The Commission on Peace Officers Standards and Training (POST) certified the program for tuition reimbursement and authorized 60 classes. A collaboration of Department and outside agency instructors trained approximately 600 students. The EVOC program continues to expand both its cadre of instructors and consumer base. New clients include U.C. Davis Police Department and San Joaquin County Sheriff's Office.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
	<p>Responding to POST studies and area trends, the EVOC program restructured its Code 3 course to better address high liability issues. The Commission on POST also selected EVOC to participate in the newly resurrected Law Enforcement Driving Simulator program (LEDS). The EVOC program will receive 4 of 108 simulators issued statewide for advanced peace officer training.</p>

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ Sheriff-Administration;
- ◆ Sheriff-Cal ID Program;
- ◆ Sheriff-CAL-MMET Program;
- ◆ Sheriff-Civil Process Fee;
- ◆ Sheriff-Contract Cities;
- ◆ Sheriff-Court Security;
- ◆ Sheriff-Dedicated Funds;
- ◆ Sheriff-Detention;
- ◆ Sheriff-Driver Training Program;
- ◆ Sheriff-Jail commissary/Inmate Welfare;
- ◆ Sheriff-Justice Assistance Grant;
- ◆ Sheriff-Operations;
- ◆ Sheriff-Ray Simon Training Center; and
- ◆ Sheriff-Vehicle Theft Unit.

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Police Protection



SHERIFF—ADMINISTRATION

Budget Unit 0100 0028100
General Fund

SERVICES PROVIDED

The Administrative Division of the Sheriff's Department provides for the management, policy direction and oversight of all functions of the Sheriff's Department including specific responsibility for professional standards, human resources, recruitment, labor agreements, compliance, internal affairs, personnel matters, purchasing, payroll, accounting, budgeting, grant and contract management and information technology.

Overall the Sheriff's Department's General Fund budgets include Administration, Detention, Operations, Court Security, Contract Cities, Ray Simon Training Center and a number of Special Revenue Fund budgets for specific funding purposes as well as the Jail Commissary/Inmate Welfare budget in the Enterprise Fund.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$3,915,241 be approved for the Sheriff - Administration budget. The General Fund revenue allocation for this budget was reduced approximately 9% or \$376,357. At this level of funding the Division achieves its revenue reduction by decreasing salary costs and eliminating all non-critical expenditures. This budget is funded from \$109,908 in estimated department revenue and a \$3,805,333 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Division can maintain basic administrative services for the entire department. The Division will complete the fourth year, in a scaled back version, of the planned four-year Information Technology "refresh" to update old computers that are no longer functioning.

For the Department to achieve the estimated 9% net county cost reduction during Fiscal Year 2010-2011, a reduction-in force was approved by the Board of Supervisors on April 27, 2010 effective June 2010. The Sheriff has requested to reduce his annual salary by 5%.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to transfer in the following positions to properly align the positions with the budgeted funds: one Accounting Technician position from Detention, one Administrative Secretary position from Operations, and transfer out one Confidential Assistant II to the Operations budget.

Total current authorized positions— 26

It is recommended to transfer one Accounting Technician position from Detention and one Administrative Secretary position from Operations to this budget. It is also recommended to transfer one Confidential Assistant II position to Operations from this budget.

Total recommended authorized positions— 27

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to delete the following vacant unfunded positions due to a reduction in funding: one Deputy Sheriff and one Deputy Sheriff-Custodial. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 27

It is recommended to delete the following vacant unfunded positions: one Deputy Sheriff and one Deputy Sheriff-Custodial.

Total recommended authorized positions— 27

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Sheriff - Administration					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$51,309	\$12,795	\$0	\$0	\$0
Charges for Service	\$103,776	\$125,721	\$109,908	\$0	\$109,908
Miscellaneous Revenue	\$25,941	(\$8,149)	\$0	\$0	\$0
Other Financing Sources	\$45,038	\$598,478	\$0	\$0	\$0
Total Revenue	\$226,064	\$728,845	\$109,908	\$0	\$109,908
Salaries and Benefits	\$3,882,471	\$3,036,658	\$2,957,665	\$0	\$2,957,665
Services and Supplies	\$573,868	\$524,718	\$610,166	\$0	\$610,166
Other Charges	\$221,336	\$214,640	\$211,650	\$0	\$211,650
Fixed Assets					
Equipment	\$64,044	\$625,970	\$7,200	\$0	\$7,200
Other Financing Uses	\$114,982	\$104,994	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$113,940	\$112,545	\$128,560	\$0	\$128,560
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,970,641	\$4,619,525	\$3,915,241	\$0	\$3,915,241
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$4,744,577	\$3,890,680	\$3,805,333	\$0	\$3,805,333

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**CRIMINAL JUSTICE/PUBLIC PROTECTION
Other Protection**



SHERIFF—CAL ID PROGRAM

Budget Unit 1703 0028600
Special Revenue Fund

SERVICES PROVIDED

The Sheriff's California Identification Program (CAL-ID) is a statewide fingerprint identification system that is monitored by the Department of Justice. This identification system is currently being expanded to include both fingerprint and mug shot communication with officers in the field, the Sheriff's Department Records Division and the State of California. A Joint Powers Agreement between the County's nine cities and the County is in place. The governing board is the Remote Access Network (RAN). The RAN Board is comprised of law enforcement officials from agencies within the County and a member from the Board of Supervisors.

CASH BALANCE

As of July 1, 2010 the program had a positive cash balance of \$359,283 compared to the July 1, 2009 balance of \$144,944. The cash balance increased during the 2009-2010 Fiscal Year due to the timing of equipment purchases and maintenance contracts. Appropriations are used to purchase minimal equipment, maintain the equipment purchased in prior years as well as fund a Systems Technician to support the program. The projected cash balance of \$293,858 for June 30, 2011 anticipates the use of \$65,425 of fund balance to balance the budget in the 2010-2011 Fiscal Year. This program is funded by State revenue from Vehicle License Fees.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$465,425 be approved for the Sheriff - CAL ID Program. This budget is funded from \$400,000 in estimated department revenue and \$65,425 in department fund balance.

PROGRAM DISCUSSION

At this level of funding, the Sheriff's California Identification Program (CAL-ID) can maintain efforts to enhance the identification system to include both fingerprint and mug shot communication with officers in the field, the Sheriff's Department Records Division, and the State of California. This year a critical project will be completed. The RAN Board approved the project concept to place Live Scan Machines and Mug Photo Stations in all of the municipal police departments and in the Sheriff's Department to handle misdemeanor bookings in the field without having law enforcement officers spend time transporting and booking the arrestees at the jail, just to be booked and released on a citation. This will promote efficiency throughout the law enforcement community and save on booking costs and workload in the detention facilities.

The Department will maintain existing assets; support the County's LiveScan and Automated Fingerprint Identification System (AFIS) while expanding the number of LiveID devices deployed in patrol cars for various law enforcement agencies throughout the County.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 1

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Sheriff - CAL ID Program					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$10,022	\$4,865	\$0	\$0	\$0
Intergovernmental Revenue	\$427,829	\$421,485	\$400,000	\$0	\$400,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$437,851	\$426,350	\$400,000	\$0	\$400,000
Salaries and Benefits	\$110,094	\$104,311	\$94,678	\$0	\$94,678
Services and Supplies	\$528,751	\$73,224	\$359,067	\$0	\$359,067
Other Charges	\$616	\$4,569	\$3,680	\$0	\$3,680
Fixed Assets					
Equipment	\$283,213	\$47,014	\$8,000	\$0	\$8,000
Other Financing Uses	\$2,311	\$2,740	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$924,985	\$231,858	\$465,425	\$0	\$465,425
Fund Balance	\$487,134	(\$194,492)	\$65,425	\$0	\$65,425
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Police Protection



SHERIFF—CAL-MMET PROGRAM

Budget Unit 1780 0028889
Special Revenue Fund

SERVICES PROVIDED

The California Multi-jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET) is funded by the State Office of Emergency Management Agency (Cal-EMA) formerly the State Office of Homeland Security/Office of Emergency Services and was originally planned to cover a three-year period. (This grant was funded previously by the Office of Criminal Justice Planning.) This program combats multi-drug trafficking and manufacturing organizations in Stanislaus County and the Central Valley of California.

CASH BALANCE

As of July 1, 2010 the program had a negative cash balance of \$207,582 compared to the July 1, 2009 negative balance of \$57,938. The deficit reflects the lag time associated with the State's reimbursement of claims filed for actual expenditures. Reimbursement claims are submitted to the State of California Emergency Management Agency (Cal-EMA) on a quarterly basis within 30 days at the end of the reporting period. Accounting transactions are made at year-end to properly account for anticipated revenue to offset expenditures but the cash balance will normally reflect a negative position.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$560,699 be approved for the Sheriff - CAL-MMET Program. This budget is funded from \$560,699 in estimated department revenue received from a State grant for the tenth straight year. This budget did not receive a 9% reduction in General Fund Revenue contribution because it is fully funded by the State Office of Emergency Management Agency (Cal-EMA) formerly the State Office of Homeland Security/Office of Emergency Services.

PROGRAM DISCUSSION

The Cal-MMET program has historically funded the cost of one Sergeant, two Deputy Sheriffs and a Legal Clerk from the Sheriff's Department. Due to declining auto sales and declining economy, the grant revenue is expected to decline in Fiscal Year 2010-2011 resulting in the loss of funding for one Deputy Sheriff. A Criminal Investigator in the District Attorney's Office and a Modesto Police Department investigator will be funded. Cal-MMET works in partnership with the Stanislaus/San Joaquin initiative of the Central Valley High Intensity Drug Trafficking Area (HIDTA) and the Stanislaus Drug Enforcement Agency (SDEA). The purpose of the program is to reduce the manufacturing, trafficking, and distribution of methamphetamine, precursor chemicals, and other dangerous drugs by attacking and dismantling the large-scale and often violent organizations responsible through the implementation of cooperative and innovative strategies.

This program is funded through the increased .15% Vehicle License Fee (VLF) approved in the Governors 2009-2010 budget. This funding is scheduled to expire on June 30, 2011. Due to declining car sales and a declining State and local economy it is anticipated that funding will be \$590,699 for July 2010 through June 2011. The Department plans to use \$590,699 in grant funding in the 2010-2011 Fiscal Year.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 3

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 3

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to delete two vacant unfunded Deputy Sheriff positions due to a reduction in funding. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 3

It is recommended to delete two vacant unfunded Deputy Sheriff positions.

Total recommended authorized positions— 3

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Sheriff - CAL-MMET					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$7,133	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$462,543	\$917,918	\$590,699	\$0	\$590,699
Charges for Service	\$0	\$2,348	\$0	\$0	\$0
Miscellaneous Revenue	\$11,351	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$481,027	\$920,266	\$590,699	\$0	\$590,699
Salaries and Benefits	\$252,685	\$427,766	\$281,673	\$0	\$281,673
Services and Supplies	\$55,531	\$146,434	\$127,299	\$0	\$127,299
Other Charges	\$189,416	\$162,040	\$181,727	\$0	\$181,727
Fixed Assets					
Equipment	\$18,485	\$159,609	\$0	\$0	\$0
Other Financing Uses	\$12,755	\$24,418	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$50	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$528,922	\$920,267	\$590,699	\$0	\$590,699
Fund Balance	\$11,147	\$1	\$0	\$0	\$0
Net County Cost	\$36,748	\$0	\$0	\$0	\$0

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**CRIMINAL JUSTICE/PUBLIC PROTECTION
Police Protection**



SHERIFF—CIVIL PROCESS FEE

Budget Unit 1768 0028840
Special Revenue Fund

SERVICES PROVIDED

The Sheriff's Civil Division provides timely and accurate civil process service to the citizens of Stanislaus County. This fund is mandated by Government Code section 26720-26751 and is to be used solely for technical equipment and vehicles for the Civil Division. Revenue is generated through the process and service of court documents.

CASH BALANCE

As of July 1, 2010 the fund had a positive cash balance of \$856,662 compared to the July 1, 2009 balance of \$737,204. The cash balance increase during the 2009-2010 Fiscal Year is due to increased revenue. The projected cash balance of \$966,652 for June 30, 2011 anticipates a positive contribution of \$109,990 from departmental fund balance. This fund is mandated by Government Code section 26720-26751 and is being used solely for technical equipment and vehicles for the Civil Division. Revenue is generated through the process and service of court documents.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$110,010 be approved for the Sheriff - Civil Process Fee budget. This budget is funded from \$220,000 in estimated department revenue received from charges set forth in the Civil Code Procedures for the service of civil process and disbursement of fees collected. This will result in a positive contribution to the department fund balance of \$109,990.

PROGRAM DISCUSSION

At this level of funding, the Civil Process Fee Division can maintain the existing level of services. The revenue for this budget is customer driven. As the number of civil process papers and orders come from the Court, there is a direct increase/decrease in the revenue collected by the civil office for Civil Process Fee. A portion of the fees collected for civil process are deposited into a separate fund and used exclusively for the purchase and maintenance of automation equipment. The Civil Process Fee will fund the purchase of two vehicles used in the Civil Division.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Sheriff - Civil Process Fee					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$259,344	\$262,719	\$220,000	\$0	\$220,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$259,344	\$262,719	\$220,000	\$0	\$220,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$26,956	\$28,457	\$34,200	\$0	\$34,200
Other Charges	\$1,898	\$756	\$810	\$0	\$810
Fixed Assets					
Equipment	\$195,963	\$5,625	\$0	\$0	\$0
Other Financing Uses	\$0	\$108,490	\$75,000	\$0	\$75,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$224,817	\$143,328	\$110,010	\$0	\$110,010
Fund Balance	(\$34,527)	(\$119,391)	(\$109,990)	\$0	(\$109,990)
Net County Cost	\$0	\$0	\$0	\$0	\$0



CRIMINAL JUSTICE/PUBLIC PROTECTION
Police Protection

SHERIFF—CONTRACT CITIES

Budget Unit 0100 0028239
General Fund

SERVICES PROVIDED

This budget funds the Sheriff's contractual law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson. The contracts fund police services and all general law enforcement services as specified in the respective contract with each city. Each of the city governments, in partnership with the Sheriff's Department, establishes the level of service to be provided. Law enforcement services are based upon a philosophy of community oriented policing which is the foundation to ensure and maintain a safe community for the residents of and visitors to Stanislaus County.

Riverbank Police Services

In 1995, the City of Riverbank entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Riverbank. On July 1, 2005, this agreement was extended for an additional five-year term. This extended agreement, set to expire in June 2010, is currently being reviewed with the City.

Staffing

Both full-time and extra-help employees of the Stanislaus County Sheriff's Department staff Riverbank Police Services.

1	Lieutenant (Chief of Police)	100% funded by the City of Riverbank
2	Sergeants	Funded by City of Riverbank
15	Deputy Sheriffs	Funded by City of Riverbank
2	Detectives	Funded by City of Riverbank
1	Per Diem Reserve	Funded by City of Riverbank (Supplemental Law Enforcement Service Fund funded)
1	Community Services Officer	Funded by City of Riverbank
3	Legal Clerks (Full-time)	Funded by City of Riverbank
1	Legal Clerk (Part-time)	Funded by City of Riverbank
1	Clerical Community Aid	Funded by City of Riverbank (Extra-Help)
<u>1</u> 28	Office Team Employee	Funded by City of Riverbank (SLESF funded) (Part-time)

Current and future needs

The City of Riverbank has the goal of attaining a ratio of 1.25 law enforcement officers per 1,000 residents. Currently, based on a population of 22,000, Riverbank Police Services law enforcement staffing level is .95 per 1,000 residents. Current staffing levels will still allow the Sheriff's Department to effectively deliver law enforcement services to the community through the effective deployment of resources.

Patterson Police Services

In July of 1998 the City of Patterson entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Patterson. On September 30, 2008, this agreement was extended for an additional five-year term. This extended agreement will expire in June 2013.

Staffing

Both full-time and extra-help employees of the Stanislaus County Sheriff's Department staff Patterson Police Services.

1	Sergeant (Chief of Police)	30% funded by City of Patterson, beginning July 2010
2	Sergeants	Funded by City of Patterson
12	Deputy Sheriffs	Funded by City of Patterson
5	Detectives	Funded by City of Patterson
1	School Resource Officer	Funded by City of Patterson and Patterson Unified School District
1	Community Services Officer	Funded by City of Patterson
<u>3</u>	Legal Clerks (Full-time)	Funded by City of Patterson
25		

The five-year extension to the service agreement recommends that the City of Patterson pay 50% of the Chief's salary by the fifth year of the contract.

Current and future needs

Since 1998 the City of Patterson has grown from a population of 10,300 to its current population of approximately 21,000 residents. For several years the City of Patterson led the County in growth, resulting in additional Sheriff's Department personnel being requested by the City. On March 28, 2007, the Local Agency Formation Commission (LAFCO) approved the City's annexation request for additional land where The Villages of Patterson Development will be located. This annexation essentially paves the way for the City to reach the General Plan build-out population of 35,000 over the next fifteen years, depending upon market conditions.

Language in the agreement exists that requires the City to maintain a policing ratio of a minimum of .85 officers per 1,000 residents. After a review of its law enforcement staffing needs the City has determined they desire a policing ratio of 1.5 officers per 1,000 residents and will work toward achieving that goal over a period of several years. There is also language in the agreement which states that the City and County will cooperate in the development of an adequate law enforcement facility. As a result of the cooperative effort between the City and County, in December of 2008 Patterson Police Services relocated into a newly remodeled facility located at 33 S. Del Puerto Ave. This facility is more than twice the size of the former facility. Additionally, on February 28, 2009 the Sheriff's Department West Area Command Decentralization Project was deployed and began operating out of the new facility. With the decision to re-centralize the Sheriff's non-contracted services because of recent difficult economic times, the space needs have changed and cost alternatives will be explored when the current lease obligation expires.

Waterford Police Services

In July of 1998 the City of Waterford entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Waterford. On September 30, 2008, this agreement was extended for an additional five-year term. This extended agreement will expire in June 2013.

Staffing

Both full time and extra help employees of the Stanislaus County Sheriff's Department staff Waterford Police Services.

1	Lieutenant (Chief of Police)	50% funded by City of Waterford, beginning July 2010
1	Sergeant	50% funded by City of Waterford
7	Deputy Sheriffs	Fully funded by City of Waterford
1	Legal Clerk III	Fully funded by City of Waterford
1	Zoning Officer (Extra-Help)	Fully funded by City of Waterford
<u>1</u>	Clerical Aid (Extra-Help)	Fully funded by City of Waterford
12		

The five-year extension to the service agreement recommends that the City of Waterford pay 50% of the Chief's salary by the fifth year of the new extension. In addition the City of Waterford pays 50% of the Sergeant's position.

Current and future needs

The City of Waterford is not planning on any additional staff or resources for Fiscal Year 2010-2011. The City is also in the implementation process of a 20 to 25 year general plan. In this plan the City has expressed an interest in increasing the policing ratio to reflect industry standards and may ask that the ratio be increased as high as two officers per 1,000 residents. Growth in the City of Waterford is expected to continue and will impact the need for additional law enforcement personnel and support services.

Hughson Police Services

In September of 2001 the City of Hughson entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Hughson. In August of 2005 this agreement was extended, effective September 1, 2006, for an additional five-year term. This extended agreement will expire in August 2011.

Staffing

Both full time and extra-help employees of the Stanislaus County Sheriff’s Department staff Hughson Police Services.

1	Lieutenant (Chief of Police)	Fully funded by Sheriff’s Department
5	Deputy Sheriffs	Fully funded by City of Hughson
1	Legal Clerk III	Fully funded by City of Hughson
<u>1</u>	Code Enforcement Officer	Fully funded by City of Hughson (City employee)
8		

Current and future needs

The City of Hughson adopted their General Plan for the city on December 12, 2005. At that time the City expressed a desire to increase their staffing ratio from .85 to 1.3 field officers per 1,000 residents to meet the needs of the projected growth in population. Due to the dramatic decrease in residential assessed values as a result of the housing market decline in California, the projected build-out within the City of Hughson will not occur until the housing market has stabilized.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$9,216,758 be approved for the Sheriff - Contract Cities budget. The General Fund revenue allocation for this budget was reduced approximately 9% or \$34,886. Per department request, an additional \$28,920 of General Fund revenue allocation was transferred to the Detention Division to more appropriately reflect overall departmental needs. At this level of funding the Division achieves its revenue reduction by decreasing personnel costs and eliminating all non-critical expenditures. This budget is funded from \$8,892,742 in estimated revenue from the cities and a \$324,016 contribution from the General Fund to fulfill the County’s obligation to fund a portion of the Chiefs’ salaries and benefits.

PROGRAM DISCUSSION

At this level of funding, the Sheriff’s contracts with the cities of Riverbank, Patterson, Waterford, and Hughson for law enforcement services will be fully funded.

For the Sheriff’s Department to achieve the estimated 9% net county cost reduction during Fiscal Year 2010-2011 a reduction-in force was approved by the Board of Supervisors on April 27, 2010 effective June 2010. As a result, the Lieutenant position in the City of Patterson was deleted causing the individual serving as Chief to be bumped back to a Sergeant position. Additionally, the Department will be required to recentralize the deputies providing non-contracted services in the City of Patterson back to the central operating center. This reverses the Sheriff’s Department West Area Command Decentralization Project which was deployed on February 28, 2009, and began operating out of a newly remodeled larger facility along with the contracted services in the City of Patterson. Options to reduce the space costs of the facility will be explored at the conclusion of the current lease obligation with the City.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to transfer in one Sergeant position from Operations to properly align the positions with the budgeted funds due to staffing changes as a result of the reduction-in-force action effective June 26, 2010.

Total current authorized positions— 65

It is recommended to transfer one Sergeant position from Operations to this budget.

Total recommended authorized positions— 66

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Sheriff - Contract Cities					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$219,791	\$416,540	\$0	\$416,540
Charges for Service	\$8,231,969	\$7,932,434	\$8,476,202	\$0	\$8,476,202
Miscellaneous Revenue	\$241	(\$445,818)	\$0	\$0	\$0
Other Financing Sources	\$56,003	\$64,895	\$0	\$0	\$0
Total Revenue	\$8,288,213	\$7,771,302	\$8,892,742	\$0	\$8,892,742
Salaries and Benefits	\$6,808,279	\$6,663,727	\$7,479,905	\$0	\$7,479,905
Services and Supplies	\$220,457	\$197,040	\$359,563	\$0	\$359,563
Other Charges	\$1,193,442	\$1,284,806	\$1,370,360	\$0	\$1,370,360
Fixed Assets					
Equipment	\$130,854	\$12,464	\$6,000	\$0	\$6,000
Other Financing Uses	\$362,387	\$388,303	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$151,509	\$463	\$930	\$0	\$930
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,866,928	\$8,546,803	\$9,216,758	\$0	\$9,216,758
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$578,715	\$775,501	\$324,016	\$0	\$324,016

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**CRIMINAL JUSTICE/PUBLIC PROTECTION
Police Protection**



SHERIFF—COURT SECURITY

Budget Unit 0100 0028370
General Fund

SERVICES PROVIDED

The Sheriff provides security to the Superior Court of Stanislaus County as required by State statutes and contract. These security services are provided to the Court in the Main Courthouse and other Court facilities including juvenile. Services include the movement and security of inmates to and from the facilities and while in the courtrooms. Access to the courts is controlled by the use of metal detectors and staffed by members of this unit. The Superior Court reimburses the Sheriff under the provisions established in Rule 810 of the Administrative Office of the Court. This budget includes security services provided to the Family Court that is funded by Child Support Services.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$3,986,604 be approved for the Sheriff - Court Security budget. The General Fund revenue allocation for this budget was reduced approximately 9% or \$10,778. Per department request, an additional \$5,279 of the General Fund revenue allocation was transferred to the Detention Division to more appropriately reflect overall departmental needs. At this level of funding the Division achieves its revenue reduction by decreasing facilities maintenance and utility expenditures. This budget is funded from \$3,882,689 in estimated department revenue and a \$103,915 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Sheriff's Court Security Division will continue to provide the Stanislaus County Superior Court with security services as mandated by the Trial Court Funding Act. The majority of these contractual services are funded through the Superior Court. Funding is also included in this budget to cover the cost of providing security services for Family Court.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 32

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 32

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Sheriff - Court Security					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,688,664	\$3,462,727	\$3,882,689	\$0	\$3,882,689
Miscellaneous Revenue	\$0	\$1,796	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,688,664	\$3,464,523	\$3,882,689	\$0	\$3,882,689
Salaries and Benefits	\$3,483,649	\$3,250,160	\$3,866,689	\$0	\$3,866,689
Services and Supplies	\$13,390	\$11,034	\$16,000	\$0	\$16,000
Other Charges	\$14,617	\$36,898	\$45,555	\$0	\$45,555
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$193,960	\$200,014	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$101,004	\$51,307	\$58,360	\$0	\$58,360
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,806,620	\$3,549,413	\$3,986,604	\$0	\$3,986,604
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$117,956	\$84,890	\$103,915	\$0	\$103,915

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**CRIMINAL JUSTICE/PUBLIC PROTECTION
Police Protection**



SHERIFF—DEDICATED FUNDS

Budget Unit 1743 0028869
Special Revenue Fund

SERVICES PROVIDED

This budget is used for special programs and equipment purchases funded by a dedicated source of revenue.

CASH BALANCE

As of July 1, 2010 the fund had a positive cash balance of \$321,155 compared to the July 1, 2009 balance of \$305,561. The cash balance increase during the 2009-2010 Fiscal Year is due to revenue from Impact Fees charged as part of building fees for homes built in the unincorporated areas of the County. The projected cash balance is anticipated to decrease during the 2010-2011 Fiscal Year due to the use of \$147,580 of the fund balance to fund the anticipated purchase of equipment for patrol vehicles.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$147,580 be approved for the Sheriff - Dedicated Funds budget. This budget is funded from \$147,580 in department fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department can fund the purchase of 20 mobile computers for patrol vehicles in the Operations Legal Budget Unit. The Sheriff's Department instituted the concept of laptop computers in patrol vehicles several years ago. This was a good decision at the time and continues to be an effective tool for law enforcement. These are specialized computers, equipped to function in the most difficult of environments. The Department has approximately 20 vehicles that do not have computers, monitors or keyboards. In addition to the computers, the vehicles need to be equipped with center consoles and ergonomic swing arm mounts that make the total configuration safer and ergonomically sound. Purchasing and installing these computers will enable additional vehicles to connect to the Computer Aided Dispatch (CAD) system. Developer Fees, or California Environmental Quality Act (CEQA) Mitigation fees of \$339 are collected on each new single family dwelling in the unincorporated area of the County. This source can accommodate an expenditure of \$147,580.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Sheriff - Dedicated Funds					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$18,645	\$15,594	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$18,645	\$15,594	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$147,580	\$0	\$147,580
Fixed Assets					
Equipment	(\$55,000)	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	(\$55,000)	\$0	\$147,580	\$0	\$147,580
Fund Balance	(\$73,645)	(\$15,594)	\$147,580	\$0	\$147,580
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Detention and Correction



SHERIFF—DETENTION

Budget Unit 0100 0028300
General Fund

SERVICES PROVIDED

The Sheriff's Adult Detention Division provides housing for incarcerated adults in Stanislaus County. This housing provides for the care, custody and safe control of incarcerated adults and is provided within the custodial facilities located at the downtown Men's Jail, the Public Safety Center and the Honor Farm. The Adult Detention Division also administers programs for alternatives to incarceration that consist of the Alternative Work Program, Home Detention and Work Furlough. The Sheriff's Adult Detention Division has legal responsibility to incarcerate adults in a pre-trial status or in a sentenced status so that those individuals are safely secured and not released back into society. The Sheriff's Adult Detention Division must comply with all statutory mandates as well as existing, binding case law.

The Adult Detention Division also includes the Sheriff's Civil Division that provides timely and accurate civil process service to the citizens of Stanislaus County. The Division processes, serves and levies on monies, property and other court judgments in accordance with properly issued court orders. The Civil Division also provides statewide transportation of inmates sentenced to state prison as well as state prisoners returning to court for active criminal cases.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$30,953,920 be approved for the Sheriff - Detention budget. The General Fund revenue allocation for this budget was reduced approximately 9% or \$2,594,157. Per department request, \$1,352,699 of the General Fund revenue allocation was transferred into the Detention budget from the Operations, Court Security and Contract Cities budgets to adequately staff the custodial facilities that have been severely impacted by the budget crisis. At this level of funding the Division achieves its revenue reduction by decreasing personnel costs, closing a portion of the Honor Farm and eliminating all non-critical expenditures. This budget is funded from \$3,371,029 in estimated department revenue and a \$27,582,891 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Sheriff's Adult Detention Division will be able to meet basic needs and related costs associated with the three custodial facilities, support services, the Civil Division and the Jail Alternatives Program. For the Department to achieve the estimated 9% net county cost reduction during Fiscal Year 2010-2011, a reduction-in force was approved by the Board of Supervisors on April 27, 2010, effective June 2010. As a result 21 custodial positions were deleted.

To balance the Detention budget, the Department will close three of the four barracks at the Honor Farm on Grayson Rd. This will reduce available beds at the Honor Farm from 356 to 86, resulting in an annual reduction of 95,550 inmate days. The partial closure of the Honor Farm makes the second significant reduction to inmate housing. In July 2009, 64 beds of the minimum housing unit at the Public Safety Center were closed, resulting in a reduction of 23,360 inmate days. To address part of the reduction of available beds at the Honor Farm, the Department, in partnership with the Probation Department, is currently evaluating the use of a Day Reporting Center to track and monitor lower level offenders.

Closing the three barracks at the Honor Farm will require the immediate release into Stanislaus County of at least 270 inmates who have been convicted of misdemeanor and felony crimes. The crimes these

individuals have committed range from misdemeanor drunk driving, petty theft and simple assault to felony convictions for burglary, auto theft, drug sales, assault with a deadly weapon and spousal abuse.

To stay within the federally mandated capacity of the detention facilities, there will be a need to periodically refuse misdemeanor arrestees and an ongoing accelerated release of inmates convicted and sentenced to serve time in Stanislaus County.

The Department is planning to use \$150,000 in Prop 69 funding for DNA collection to fund a portion of the salaries of two Community Service Officers who collect and process DNA samples from the inmates during the booking process at the Public Safety Center and Men's Jail.

The Chief Executive Office, working with the Sheriff's Department, is at the second phase of the Public Safety Center build-out project approved by the Board of Supervisors on March 4, 2008. The updated Stanislaus County Public Safety Center Needs Assessment was presented to the Board of Supervisors in June of 2007. Phase Two will complete the programming of the new facility to meet the capacity and facility requirements detailed in the Needs Assessment. The Master Plan calls for the addition of 420 new medium to maximum security jail beds and various other Sheriff's facilities that are needed. Full funding for both construction and operation has not been identified.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to transfer out one Accounting Technician position to Administration to properly align the position with the budgeted funds.

Total current authorized positions— 251

It is recommended to transfer one Accounting Technician position to Administration from this budget.

Total recommended authorized positions— 250

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

As part of the Voluntary Separation/Retirement Incentive Program the department is requesting to delete one vacant Custodial Cook position. The Department is further requesting to delete the following vacant unfunded positions due to a reduction in funding: one Assistant Cook I and one Stock Delivery Clerk II. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 250

It is recommended to delete one vacant Custodial Cook position. It is further recommended to delete the following vacant unfunded positions: one Assistant Cook I and one Stock Delivery Clerk II.

Total recommended authorized positions— 249

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Sheriff - Detention					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,560,206	\$1,257,706	\$1,092,500	\$0	\$1,092,500
Charges for Service	\$2,234,404	\$2,056,257	\$2,013,229	\$0	\$2,013,229
Miscellaneous Revenue	\$51,413	\$46,110	\$40,300	\$0	\$40,300
Other Financing Sources	\$40,452	\$331,715	\$225,000	\$0	\$225,000
Total Revenue	\$3,886,475	\$3,691,788	\$3,371,029	\$0	\$3,371,029
Salaries and Benefits	\$25,322,024	\$24,380,216	\$24,569,677	\$0	\$24,569,677
Services and Supplies	\$3,764,232	\$3,232,483	\$2,923,300	\$0	\$2,923,300
Other Charges	\$912,746	\$987,863	\$1,037,903	\$0	\$1,037,903
Fixed Assets					
Equipment	\$490,986	\$216,610	\$125,000	\$0	\$125,000
Other Financing Uses	\$1,283,330	\$1,395,483	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$2,190,522	\$2,257,125	\$2,298,040	\$0	\$2,298,040
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$33,963,840	\$32,469,780	\$30,953,920	\$0	\$30,953,920
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$30,077,365	\$28,777,992	\$27,582,891	\$0	\$27,582,891

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Police Protection



SHERIFF—DRIVER TRAINING PROGRAM

Budget Unit 1769 0028870
Special Revenue Fund

SERVICES PROVIDED

The Stanislaus County Sheriff's Department Emergency Vehicle Operations Center (EVOC) operates a formal driver's training program. The Department's EVOC is located on the tarmac of the old Crows Landing Naval Air Station. The EVOC occupies two buildings that are used for classroom instruction and storage for vehicles and equipment.

This training program promotes safe, efficient driving for Deputy Sheriffs, Deputy Sheriff-Custodials, Community Service Officers, STARS, as well as other law enforcement agencies throughout the County.

CASH BALANCE

As of July 1, 2010 the program had a positive cash balance of \$102,115 compared to the July 1, 2009 balance of \$67,332. The cash balance increased during the 2009-2010 Fiscal Year due to offering more classes and generating more revenue than expended to operate the program. The program is projected to end the 2010-2011 Fiscal Year with a projected cash balance of \$102,115. The Driver's Training Program generates all revenue by providing training classes to law enforcement personnel in Stanislaus County and other agencies in a multi-county region. Enrollment for classes was down significantly compared to previous years as the POST Academy classes have been suspended and partner agencies saw reductions to their budgets.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$234,360 be approved for the Sheriff - Driver Training Program. This budget is funded from \$234,360 in estimated department revenue received from a fee charged to program participants.

PROGRAM DISCUSSION

At this level of funding, the Sheriff's Driver Training Program will be fully funded. The Sheriff's Emergency Vehicle Operations Center (EVOC) is currently operated at the Crows Landing Naval Facility. The Sheriff's Department has been notified that the EVOC track will eventually have to relocate based upon anticipated construction projects. The Department has been reviewing other alternatives for this facility need. A suitable location must be available for this key training component for both academy recruits attending the Ray Simon Training Center and law enforcement officer mandated perishable skills training. Poor economic conditions and a dramatic reduction in the training budgets of law enforcement agencies have contributed to the reduction in revenue.

On January 12, 2010 the Board of Supervisors approved agenda item 2010-026 to temporarily suspend the operations of the Peace Officers Standards and Training (POST) Academy due to declining enrollment and a reduction of sponsored students.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Sheriff - Driver Training Program					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$216,543	\$265,094	\$234,360	\$0	\$234,360
Miscellaneous Revenue	\$12,325	\$4,946	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$228,868	\$270,040	\$234,360	\$0	\$234,360
Salaries and Benefits	\$143,977	\$122,353	\$125,900	\$0	\$125,900
Services and Supplies	\$31,556	\$18,735	\$15,870	\$0	\$15,870
Other Charges	\$86,476	\$85,057	\$92,590	\$0	\$92,590
Fixed Assets					
Equipment	\$264	\$0	\$0	\$0	\$0
Other Financing Uses	\$632	\$1,077	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$262,905	\$227,222	\$234,360	\$0	\$234,360
Fund Balance	\$34,037	(\$42,818)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**CRIMINAL JUSTICE/PUBLIC PROTECTION
Detention and Correction**



SHERIFF—JAIL COMMISSARY/INMATE WELFARE

Budget Unit 4081 0028509
Enterprise Fund

SERVICES PROVIDED

The Jail Commissary/Inmate Welfare Fund was established under Penal Code Section 4025 and can be used only for the benefit, education or welfare of inmates. The Sheriff's Department Jail Commissary generates revenue through the sale of snacks, personal hygiene products, stamps, phone cards and other items to inmates. The Inmate Welfare Fund generates revenue through commissions received from inmate telephone calls. Profits generated from Commissary sales and phone revenue is expended based on recommendations made by the Inmate Welfare Committee for the benefit, education and welfare of the inmates confined within Stanislaus County Detention Facilities.

The programs provided include vocational welding, landscaping, life skills and substance abuse treatment. In addition, there are programs that provide the opportunity to improve reading skills and to obtain a General Education Development (GED) certificate. The Sheriff contracts with Behavioral Health and Recovery Services, Friends Outside, Stanislaus Literacy Center and Modesto City Schools for educational services.

CASH BALANCE

As of July 1, 2010 the fund had a positive cash balance of \$460,511 compared to the July 1, 2009 balance of \$974,196. The cash balance decreased during the 2009-2010 Fiscal Year due to increased salary, services, supplies and overhead costs without an increase in revenue. Revenue earned from inmate telephone services and inmate's purchase of commissary supplies is expected to decrease as a direct result of the partial closure of the Honor Farm and will result in additional use of fund balance to fund inmate programs and commissary operations. The fund is projected to end the 2010-2011 Fiscal Year with a negative cash balance of \$41,933. It is anticipated that \$502,504 of fund balance will be used to balance the 2010-2011 budget and that Mid-Year adjustments will be necessary to end the fiscal year in a positive cash position.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,681,504 be approved for the Sheriff - Jail Commissary/Inmate Welfare budget. This budget is funded from \$1,179,000 in estimated department revenue derived from charges for items purchased and/or phone usage by inmates and from \$502,504 in program fund balance.

PROGRAM DISCUSSION

At this level of funding, the Jail Commissary/Inmate Welfare Fund can maintain current operations. The revenue generated through the sale of commissary items and inmate phone use will be used to fund appropriate needs for the inmate population as determined by the Inmate Welfare Committee. Title 15 of the California Code of Regulations specifies that inmate welfare funds be used primarily for the benefit, recreation, education or welfare of inmates. The Inmate Welfare Committee is charged with this responsibility and may enter into contracts for services.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to delete one vacant unfunded Deputy Sheriff-Custodial position due to staffing changes as a result of the reduction-in-force action effective June 26, 2010.

Total current authorized positions— 7

It is recommended to delete one unfunded Deputy Sheriff-Custodial position.

Total recommended authorized positions— 7

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Sheriff - Jail Commissary / Inmate Welfare					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$29,489	\$976	\$15,000	\$0	\$15,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,948	\$1,046	\$1,000	\$0	\$1,000
Miscellaneous Revenue	\$1,566,698	\$1,378,549	\$1,163,000	\$0	\$1,163,000
Other Financing Sources	(\$1,769)	\$0	\$0	\$0	\$0
Total Revenue	\$1,596,366	\$1,380,571	\$1,179,000	\$0	\$1,179,000
Salaries and Benefits	\$757,223	\$726,468	\$658,422	\$0	\$658,422
Services and Supplies	\$1,023,349	\$990,531	\$931,193	\$0	\$931,193
Other Charges	\$84,060	\$103,150	\$91,889	\$0	\$91,889
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$20,840	\$22,455	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,885,472	\$1,842,604	\$1,681,504	\$0	\$1,681,504
Retained Earnings	\$289,106	\$462,033	\$502,504	\$0	\$502,504
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Police Protection



SHERIFF—JUSTICE ASSISTANCE GRANT

Budget Unit 1799 0028611-0028312
Special Revenue Fund

SERVICES PROVIDED

This budget includes the American Recovery and Reinvestment Act (ARRA) Edward Byrne Memorial Justice Assistance Grant (JAG) and the Non Recovery Act Edward Byrne Justice Assistance Grant. Both JAG grants are administered by the Department of Justice (DOJ). Federal Funding received from both grants will continue to fund one-half of a Deputy Sheriff position assigned as a School Resource Officer for Tuolumne Elementary School, a Deputy Probation Officer for the Domestic Violence Program and to fund another Deputy Probation Officer position and a Deputy District Attorney over a two-year period. All of these positions had been previously identified for elimination and were able to be retained due to this funding.

CASH BALANCE

As of July 1, 2010 the fund had a negative cash balance of \$74,198 compared to the July 1, 2009 balance of \$2,222. This budget is used as a pass-through of the grant funds to the various County departments and the City of Modesto. As claim reimbursements are received from the Department of Justice they are immediately passed through to the participating programs, leaving very little lag time between cash in and out.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$545,611 be approved for the Sheriff - Justice Assistance Grant budget to be funded from \$545,611 in Federal grant funds.

PROGRAM DISCUSSION

The American Recovery and Reinvestment Act (ARRA) JAG is a one-time award with the stated goal of creating or saving jobs that was added in 2009 as part of President Barack Obama's American Recovery and Reinvestment Act. The grant funding provides \$1,082,445 in federal funding to Stanislaus County over a four year period which will be shared between the Stanislaus County Sheriff, Probation and District Attorney, and the City of Modesto. Awards are made in the first fiscal year of the appropriation and may be expended during the following three years for a total of four years. The DOJ allocation of funds provides \$413,009 to the County and \$669,436 to the City. The grant also allows for an administrative fee of up to 10% to be charged by the fiscal agent. As the fiscal agent, the Sheriff's Department will be charging the City a 3% administrative fee, resulting in the County receiving \$433,092 and the city receiving \$649,353.

The Non Recovery Act JAG is a grant the County has received from the DOJ since 1996. This grant began as the Local Law Enforcement Block Grant (LLEBG) and was later changed in 2005 to The Edward Byrne Memorial Justice Assistance Grant. The grant allows states, tribes and local governments to support a broad range of activities, to prevent and control crime based on their own local needs and conditions. The grant funding provides \$263,334 in Federal funding to Stanislaus County for Federal Fiscal Year 2009. The funding will be shared between the Stanislaus County Sheriff and Probation departments and the City of Modesto. Awards are made in the first fiscal year of the appropriation and may be expended during the following three years for a total of four years.

The City and the County must file for both these Federal grants jointly due to what the DOJ terms Disparate Allocation. According to the DOJ this occurs "when a city or municipality is scheduled to

receive one and one-half times (150%) more than a county with concurrent jurisdiction, while that county bears more than 50 percent of the costs associated with prosecution or incarceration of the municipality's Part 1 violent crime. When this occurs, the county and cities must identify a fiscal agent and submit a joint application for the total eligible amount.”

The total JAG funds awarded from both the ARRA and the Non Recovery Act JAG are \$1,345,779. Expenditures of \$721,192 are projected through June 30, 2010, and the amount of \$545,611 is requested for Fiscal Year 2010-2011. At this level of funding, the JAG grant will provide revenue to the County to fund one-half of a Deputy Sheriff position assigned as a School Resource Officer for Tuolumne Elementary School, to retain two Deputy Probation Officers and a Deputy District Attorney position. Also included in this budget request is the portion of funds that are passed through to the City of Modesto Police Department (MPD). The remaining funding of \$78,976 will be used in Fiscal Year 2011-2012 to complete MPD's portion of the grant.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Sheriff - Justice Assistance Grant					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$688,683	\$545,611	\$0	\$545,611
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$688,683	\$545,611	\$0	\$545,611
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$414,707	\$285,188	\$0	\$285,188
Other Charges	\$0	\$273,976	\$260,423	\$0	\$260,423
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$688,683	\$545,611	\$0	\$545,611
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

CRIMINAL JUSTICE/PUBLIC PROTECTION
Other Protection



SHERIFF—OPERATIONS

Budget Unit 0100 0028200
General Fund

SERVICES PROVIDED

The Sheriff's Operations Division budget provides funding for the law enforcement services in the unincorporated areas of Stanislaus County. These services include Sheriff's Patrol, Detectives, Juvenile Services, Security Services, Records and Drug Enforcement. This includes law enforcement services to the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida. This budget also funds the Sheriff's Coroner's Office and Public Administrator. The Sheriff's Department will continue to maintain its role in the fight against terrorism, with efforts aimed against terrorism in Stanislaus County as well as the State of California.

The Patrol Division budget has been separated into the following divisions to enable the Sheriff's Department to better account for revenues and expenditures: Air Support, Bomb Team, K-9 Unit, Special Weapons and Tactics (SWAT), Dive Team, Mounted Unit, Reservoir Unit, Off Highway Vehicles Enforcement Team (OHVET), Critical Response Team, Volunteers, High Intensity Drug Trafficking Area (HIDTA), Property and Evidence and the Identification Unit. Utilizing a model of decentralization, the Department added the North Area Command, West Area Command and East Area Command to better account for expenditures. Because of the current economic climate, the North Area Command and West Area Command are re-centralizing into the main operations center.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$26,606,561 be approved for the Sheriff - Operations budget. The General Fund revenue allocation for this budget was reduced approximately 9% or \$2,394,529. Per department request, an additional \$1,048,826 was transferred to other departmental divisions to more appropriately meet overall departmental needs. At this level of funding the Division achieves its revenue reduction by reducing personnel costs through position deletions and eliminating all non-critical expenditures. This budget is funded from \$3,444,097 in estimated department revenue and a \$23,162,464 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Sheriff's Operations Division will maintain minimal Patrol services for the entire County. The recommended budget leaves the Department to seek creative ways to manage this budget over the next year in order to meet the estimated 9% reduction in net county cost revenue. As a result of a reduction-in-force (RIF) approved by the Board of Supervisors on April 27, 2010 the Department will significantly reduce staffing levels. Forty two positions were identified in the Operations budget for deletion. The Department has issued notice opting out of building leases in the communities of Denair and Salida. The Department will also modify the decentralization (Area Command) model of providing law enforcement services in the coming fiscal year, re-centralizing both the North and West Area Command posts.

In Fiscal Year 2009-2010, fee increases were approved by the Board of Supervisors for Carry Concealed Weapons Permits and Livescan/Fingerprint processing. The fee for a new Carry Concealed Weapons permit increased by \$87, a permit for renewal increased by \$18.25 and the fingerprint processing fee increased by \$5. The fee increases will have a minimal effect on this budget as the potential revenue increase may only reach \$32,250. This budget also includes revenue and expense appropriations of \$350,738 from the COPS Technology Grant for SR911 radio infrastructure

improvement. This project was approved by the Board of Supervisors in Fiscal Year 2008-2009 in Board Agenda Item #2008-757 and has incurred no costs to date.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to transfer out the following positions to properly align the positions with the budgeted funds: one Sergeant to Contract Cities, one Administrative Secretary to Administration, and transfer in one Confidential Assistant II position from Administration.

Total current authorized positions— 172

It is recommended to transfer one Sergeant position to Contract Cities and one Administrative Secretary position to Administration from this budget. It is also recommended to transfer one Confidential Assistant II position from Administration to this budget.

Total recommended authorized positions— 171

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to delete the following vacant unfunded positions due to a reduction in funding: one Account Clerk III, one Community Services Officer, three Deputy Sheriff, six Legal Clerk III, one Legal Clerk IV, and one Sergeant. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 171

It is recommended to delete the following vacant unfunded positions: one Account Clerk III, one Community Services Officer, three Deputy Sheriff, six Legal Clerk III, one Legal Clerk IV, and one Sergeant.

Total recommended authorized positions— 171

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Sheriff - Operations					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$31,752	\$47,366	\$31,000	\$0	\$31,000
Fines, Forfeitures, Penalties	\$56,605	\$60,054	\$32,500	\$0	\$32,500
Revenue from use of Assets	\$0	\$850	\$500	\$0	\$500
Intergovernmental Revenue	\$471,016	\$446,101	\$1,458,017	\$0	\$1,458,017
Charges for Service	\$2,084,115	\$1,851,629	\$1,805,480	\$0	\$1,805,480
Miscellaneous Revenue	\$26,881	(\$81,355)	\$76,600	\$0	\$76,600
Other Financing Sources	\$508,252	\$408,632	\$40,000	\$0	\$40,000
Total Revenue	\$3,178,621	\$2,733,277	\$3,444,097	\$0	\$3,444,097
Salaries and Benefits	\$23,417,515	\$21,419,359	\$20,115,429	\$0	\$20,115,429
Services and Supplies	\$2,820,048	\$2,098,321	\$2,525,763	\$0	\$2,525,763
Other Charges	\$4,002,079	\$3,399,312	\$3,997,418	\$0	\$3,997,418
Fixed Assets					
Equipment	\$1,513,704	\$545,501	\$418,700	\$0	\$418,700
Other Financing Uses	\$1,115,388	\$1,139,472	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$582,939)	(\$398,558)	(\$450,749)	\$0	(\$450,749)
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$32,285,795	\$28,203,407	\$26,606,561	\$0	\$26,606,561
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$29,107,174	\$25,470,130	\$23,162,464	\$0	\$23,162,464

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**CRIMINAL JUSTICE/PUBLIC PROTECTION
Police Protection**



SHERIFF—RAY SIMON TRAINING CENTER

Budget Unit 0100 0016171
General Fund

SERVICES PROVIDED

Law enforcement training for an eight county region (Alpine, Amador, Calaveras, Mariposa, Merced, San Joaquin, Stanislaus and Tuolumne) was started in Modesto in 1956. In January 2007 the California Commission on Peace Officer Standards and Training (POST) along with the California Standards of Training for Corrections (STC) re-certified all programs to the Sheriff's Department for management and operational oversight.

When fully operational, the Training Center provides all basic law enforcement training to over 30 different law enforcement agencies, providing credentialing to nearly 150 peace officer applicants. Additionally, the Training Center provides basic training for nearly 40 correctional officers each year, as well as advanced officer training for hundreds of actively employed law enforcement officers throughout the County and the region.

The Training Center is designated by POST as a "regional skills" training center, meaning the Training Center is geographically located and equipped to provide continued professional training courses to increase officer safety and reduce agency liability throughout the region.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

There are no appropriations recommended for the Sheriff - Ray Simon Training Center budget as the demand for the academy program has been adversely affected by the economic downturn.

PROGRAM DISCUSSION

On January 12, 2010 the Board of Supervisors approved agenda item 2010-026 to temporarily suspend the operations of the Peace Officers Standards and Training (POST) Academy due to declining enrollment and a reduction of sponsored students. Oversight of the facilities will be transferred to Chief Executive Office Facilities budget. The Sheriff's Department is not requesting funding for this legal budget in the 2010-2011 Recommended Proposed Budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to delete the following vacant unfunded positions due to the suspension of the Training Academy: one Account Clerk III and three Deputy Sheriff. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 0

It is recommended to delete the following vacant unfunded positions: one Account Clerk III and three Deputy Sheriff.

Total recommended authorized positions— 0

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Sheriff - Ray Simon Training Center					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$967,219	\$276,022	\$0	\$0	\$0
Charges for Service	\$341,068	\$125,269	\$0	\$0	\$0
Miscellaneous Revenue	\$5,393	\$1,362	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,313,680	\$402,653	\$0	\$0	\$0
Salaries and Benefits	\$1,261,661	\$510,496	\$0	\$0	\$0
Services and Supplies	\$375,614	\$238,388	\$0	\$0	\$0
Other Charges	\$27,384	\$33,350	\$0	\$0	\$0
Fixed Assets					
Equipment	\$14,496	\$27,552	\$0	\$0	\$0
Other Financing Uses	\$47,824	\$21,961	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$170,804	\$243,325	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,897,782	\$1,075,072	\$0	\$0	\$0
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$584,102	\$672,419	\$0	\$0	\$0



SHERIFF—VEHICLE THEFT UNIT

Budget Unit 1715 0028825
Special Revenue Fund

SERVICES PROVIDED

The Vehicle Theft Unit targets all vehicle-related cases including car jackings, attempted murders, murders and kidnappings during an auto theft and car jackings. The program focuses on investigation, arrests, and obtaining felony convictions and longer prison sentences for repeat offenders. This is carried out through multi-jurisdictional cooperation with law enforcement agencies throughout the State and constant contact with the Stanislaus County Auto Theft Task Force (StanCATT). The program provides funding for personnel costs for the Sheriff, the District Attorney and several other agencies that provide staffing for this unit, including the Ceres, Turlock and Modesto Police Departments.

CASH BALANCE

As of July 1, 2010 the program had a positive cash balance of \$50,455 compared to the July 1, 2009 balance of \$28,209. The cash balance increase during the 2009-2010 Fiscal Year is due to spending less than anticipated in overtime and contractual services. The program is projected to end the year with \$50,455 cash balance.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$400,000 be approved for the Sheriff - Vehicle Theft Unit budget. This budget is funded from \$400,000 in estimated department revenue received from a vehicle license fee assessment.

PROGRAM DISCUSSION

At this level of funding, the Stanislaus County Auto Theft Task Force (StanCATT) will continue efforts toward deterrence and investigation of vehicle theft crimes. This program is fully funded by a dedicated revenue source resulting from a State collected \$1 vehicle license fee assessment that expires on January 1, 2015.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 1

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Sheriff - Vehicle Theft Unit					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$427,683	\$420,625	\$400,000	\$0	\$400,000
Charges for Service	\$0	\$384	\$0	\$0	\$0
Miscellaneous Revenue	\$1,107	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$428,790	\$421,009	\$400,000	\$0	\$400,000
Salaries and Benefits	\$105,804	\$97,780	\$109,994	\$0	\$109,994
Services and Supplies	\$195,234	\$112,525	\$120,575	\$0	\$120,575
Other Charges	\$164,460	\$173,280	\$169,431	\$0	\$169,431
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$6,235	\$6,772	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$50	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$471,783	\$390,357	\$400,000	\$0	\$400,000
Fund Balance	\$42,993	(\$30,652)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

Stanislaus County



Striving to be the Best



A Healthy Community

COUNTY DEPARTMENTS

Area Agency on Aging/Veterans' Services
Behavioral Health and Recovery Services
Child Support Services
Children and Families Commission
Community Services Agency
Health Services Agency

A Healthy Community

A healthy community is vital to the quality of life for our residents. The primary focus on protecting and promoting the physical safety of our residents includes preventing disease, disability and death. Protecting emotional safety focuses on the social problems that include homelessness, incarceration, and fragmented families with financial and emotional needs. An emphasis on prevention helps to improve the quality of life for those served. Resources dedicated to prevention allow a broader population to be served than the resources required for direct service. Audits and external oversight of State and Federal mandated programs demonstrates that County agencies are effectively administering these services.



The Area Agency on Aging plans and coordinates senior services to promote independence and self-sufficiency. Veterans' Services provides assistance and advocacy to the men and women who served in the Armed Forces of America, their dependents and survivors. Behavioral Health and Recovery Services provides outpatient and residential behavioral health services to promote emotional health and recovery. The Department of Child Support Services enforces child support orders and establishes and enforces paternity orders. The Children and Families Commission funds education, health and child care programs that promote early childhood development, from prenatal through age five. The Community Services Agency operates social welfare programs including protective services for children and adults, temporary financial assistance to those in need, emergency food assistance, foster care and adoptions. The Health Services Agency is responsible for health care services to those eligible through a clinic system providing primary care, specialty care and ancillary services such as radiology, pharmacy and rehabilitation. The Public Health Division of the Health Services Agency is responsible for assessing, measuring, reporting and monitoring the health status of the community.

FISCAL YEAR 2010-2011 BUDGET ISSUES

For Fiscal Year 2010-2011 Adopted Proposed Budget, the General Fund revenue allocation was reduced by 9% for all departments receiving a General Fund contribution. The only exceptions to this reduction were budgets with fixed costs associated with contracts or budgets with mandated match or maintenance of effort funding requirements. For A Healthy Community priority area the net General Fund revenue allocation reduction was \$2,439,113. The Behavioral Health and Recovery Services received additional General Fund revenue of \$58,246 to meet minimum maintenance of effort funding for State and Federal programs and the Community Services Agency received additional General Fund revenue of \$1,614,799 to fully fund the mandated General Assistance, Public Economic Assistance and Seriously Emotionally Disturbed Children programs. Additionally, to offset the use of General Fund revenue where appropriate, \$1,096,840 in retained earnings from the CEO – Risk Management Professional Liability Self-Insurance fund was transferred on a one-time basis to the Behavioral Health and Recovery Services and the Health Services Agency budgets. Overall, the reduction in revenue had the following impacts on departments in the Healthy Community priority area: reductions in force in the Department of Aging and Veterans Services, the Community Services Agency and the Health Services Agency; elimination of contracts with partner agencies and community providers; and delays in the provision, or reduction, of services across all departments. The 5% salary reduction approved by the Board of Supervisors for all County employees and the \$20 million in mitigation of Fiscal Year 2010-2011 retirement costs will further assist departments in absorbing the reduction in General Fund revenue.

The Adopted Final Budget included recommendations to increase appropriations in the Area Agency on Aging for the Multipurpose Senior Services Program (MSSP) funded by the State and a one-time increase in State funding to enroll seniors in Medicare Part D. The Health Services Agency requested an increase in appropriations for the Indigent Health Care Program Emergency Medical Services Fund for physicians and hospitals for uncompensated emergency services to be funded from departmental fund balance savings from Maddy Funds dedicated for these purposes.

SUMMARY OF EXPENDITURES AND FUNDING SOURCES

The Adopted Proposed Budget reflected overall expenditures of \$448,840,584 for this priority area. These expenditures were funded by a combination of department revenue, discretionary revenue, and/or prior-year fund balance/retained earnings savings.

The Adopted Final Budget recommended an increase of appropriations of \$1,002,533 for department specific issues for a total of \$449,843,117, and was funded by department revenue totaling \$444,590,196 which includes

\$18,239,709 of County Match, \$267,407 in costs funded by the General Fund and contributions from department fund balance/retained earnings of \$4,985,514.

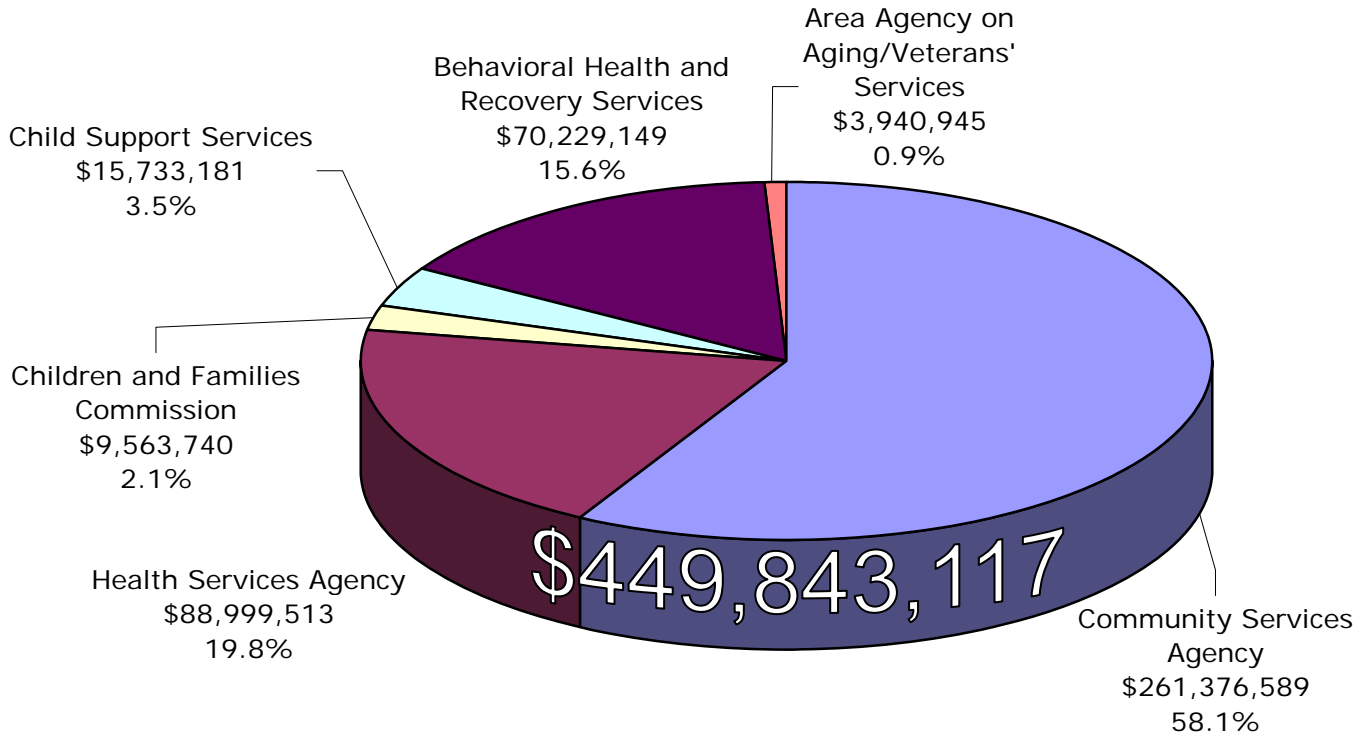
Also, for the first time departments were able to carryover 75% of their 2009-2010 unused net county cost appropriations. The carryover for this priority is \$4,688 that will be used in the Area Agency on Aging – Veterans' Services to cover salary and benefit costs.

The following charts represent department appropriations for Fiscal Year 2010-2011 and a five-year summary of appropriations in the A Healthy Community priority area of Stanislaus County government.

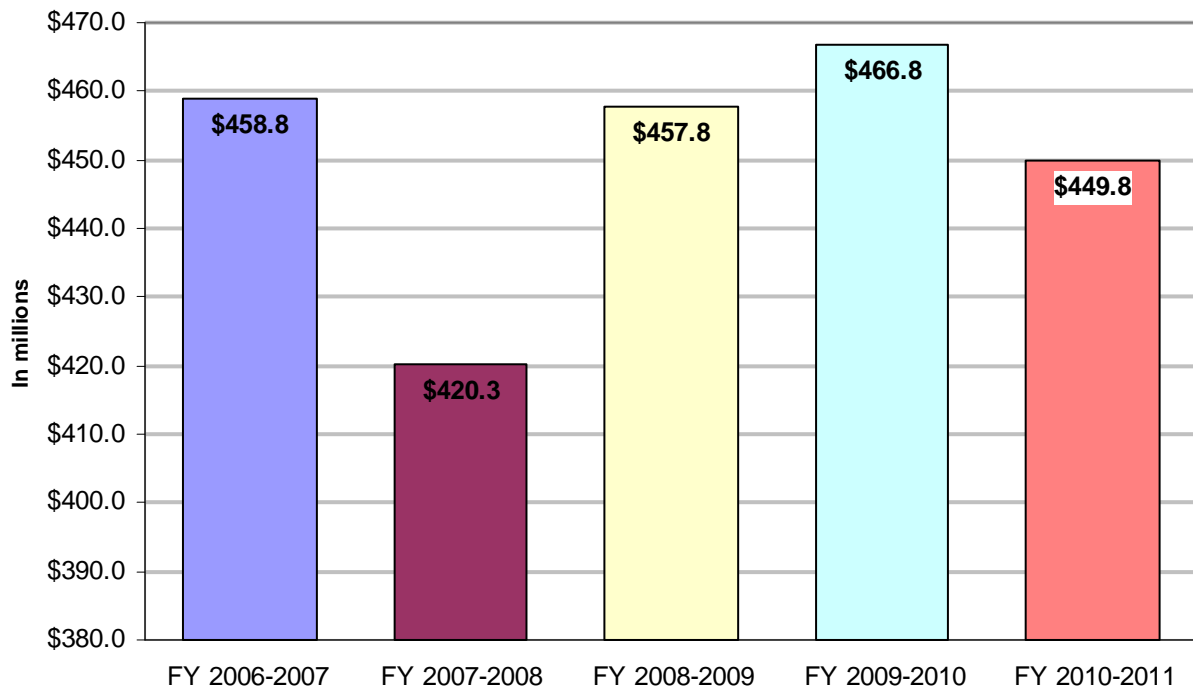


A Healthy Community

Adopted Expenditures Fiscal Year 2010-2011



Five Year Comparison of Appropriations





A Healthy Community

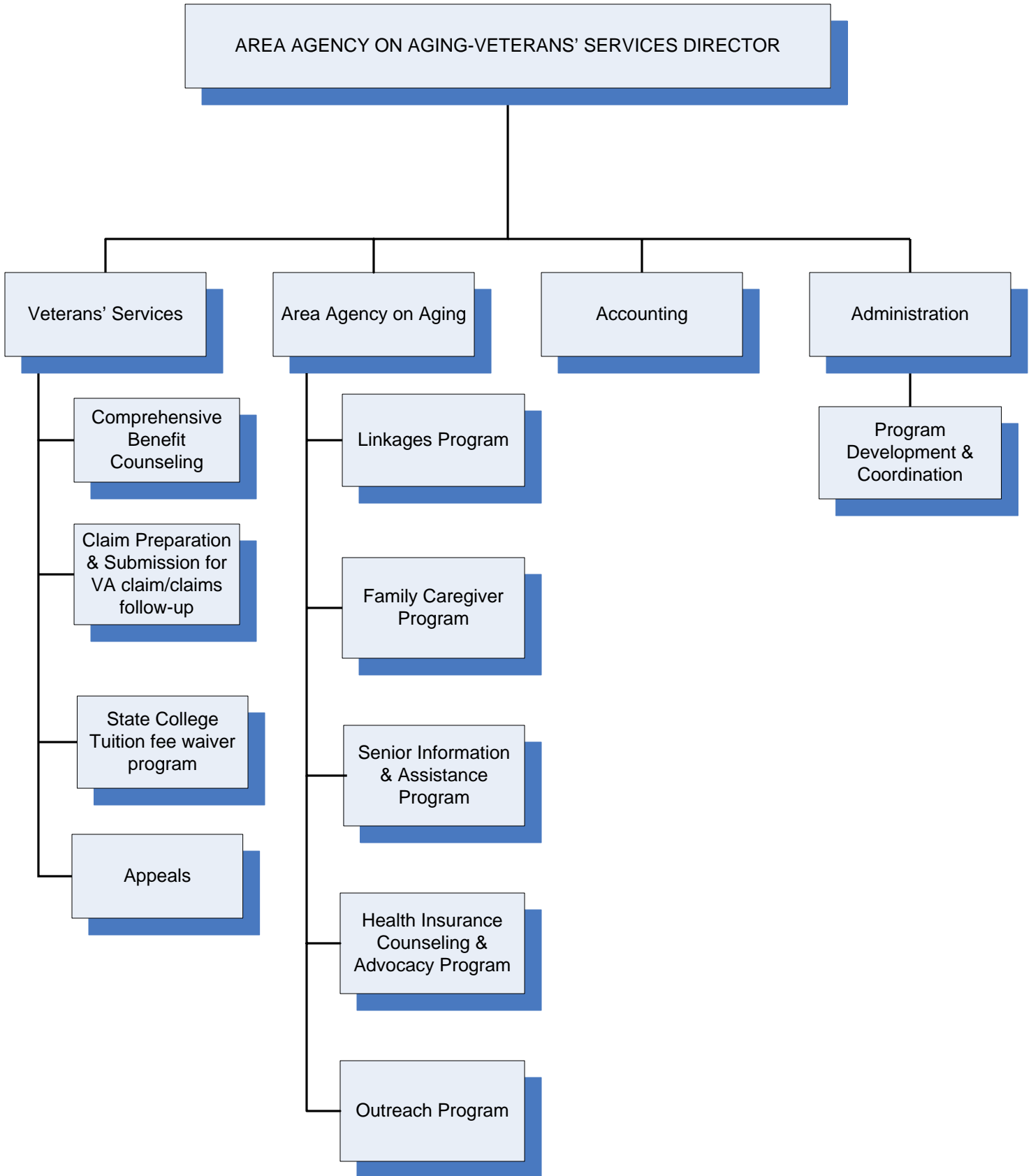
PAGE				ADOPTED 2010-2011
AREA AGENCY ON AGING				\$3,940,945
	Fund	Org		
237	1051	0031100	Area Agency on Aging	\$3,588,038
240	0100	0032100	Veterans' Services	\$352,907
BEHAVIORAL HEALTH AND RECOVERY SERVICES				\$70,229,149
	Fund	Org		
248	1501	6000000	Behavioral Health and Recovery Services	\$35,674,126
255	1502	6500001	Alcohol and Drug Program	\$2,922,604
259	1504	6400001	Managed Care	\$5,220,140
261	1507	6800000	Mental Health Services Act (MHSA) Prop 63	\$22,349,883
265	1503	6030000	Public Guardian	\$1,091,139
268	4041	6600001	Stanislaus Behavioral Health Center	\$0
270	1505	6700100	Stanislaus Recovery Center	\$2,971,257
274	1506	6550110	Substance Abuse and Crime Prevention Act	\$0
CHILD SUPPORT SERVICES				\$15,733,181
	Fund	Org		
280	1071	0240000	Child Support Services	\$15,733,181
CHILDREN AND FAMILIES COMMISSION				\$9,563,740
	Fund	Org		
284	1755	0016141	Children and Families Commission	\$9,563,740
COMMUNITY SERVICES AGENCY				\$261,376,589
	Fund	Org		
294	1631	0045050	Services and Support	\$113,319,762
304	6344	0045961	County Children's Fund	\$158,069
306	1635	0045710	Foster Care Incentive	\$0
308	1633	0045901	General Assistance	\$1,120,224
311	1642	0045992	IHSS Provider Wages	\$43,692,089
314	1640	0045981	IHSS Public Authority--Administration	\$461,727
317	1641	0045991	IHSS Public Authority--Benefits	\$2,705,281
320	1636	0045951	Integrated Children's Services	\$0
322	1632	0045801	Public Economic Assistance	\$99,336,256
327	1634	0045851	Seriously Emotionally Disturbed Children	\$583,181



A Healthy Community

PAGE				ADOPTED
				2010-2011
HEALTH SERVICES AGENCY				\$88,999,513
	Fund	Org		
336	1401	1300001	Administration	\$6,538,398
338	4051	1010001	Clinics and Ancillary Services	\$44,872,180
342	1429	1210001	Emergency Medical Services Discretionary Fund	\$198,055
344	1403	1400001	Health Coverage and Quality Services	\$0
346	1404	1500001	Indigent Health Care Program	\$13,023,242
349	1423	1500002	IHCP-California Healthcare for Indigents-CHIP	\$0
351	1434	1500010	IHCP-Emergency Medical Services Hospital	\$327,994
353	1435	1500020	IHCP-Emergency Medical Services Physicians	\$662,614
355	1402	1200001	Public Health	\$23,352,030
358	1433	1200001	Public Health - Local Preparedness	\$0
360	1428	1250001	Public Health - Vital and Health Statistics	\$25,000
TOTAL				\$449,843,117

AREA AGENCY ON AGING





STRATEGIC & OPERATIONAL PRIORITIES

AGING AND VETERANS SERVICES

MISSION STATEMENT

The Mission of the Department of Aging and Veterans Services is to help seniors and veterans obtain the services and benefits they need to live secure, healthy and independent lives.

STRATEGIC PRIORITIES 2010-2011

The Department of Aging and Veterans Services is part of the Board of Supervisors priority of A Healthy Community. Beyond the basic services, the Area Agency on Aging will focus on fall prevention and healthier living; recognition and prevention of elder abuse; increased awareness of services; and assistance to increase clients' abilities to remain independent. In addition the staff will work with the staff of the Behavioral Health and Recovery Services Department to implement programs that will focus on prevention and early intervention of depression and substance abuse in the senior population. The following Strategic Priorities for this budget year reflect this focus:

A Healthy Community:

- ◆ Provide 2,000 free health screenings to seniors and their caregivers at the annual Healthy Aging and Fall Prevention Summit;
- ◆ Sustain, at a baseline of approximately 2,000, the number of Benefit Claims filed for Veterans;
- ◆ Increase the number of home-delivered meals for seniors by 5% above baseline of 110,000;
- ◆ Implement the Prevention and Early Intervention Older Adult Resiliency and Social Connectedness programs, which will reduce depression in approximately 300 physically impaired and socially isolated older adults by empowering them with new skills to solve their problems, increasing support systems in their communities, and improving access to additional services. This will be measured by periodically evaluating older adults utilizing a depression screening tool;
- ◆ Maintain outreach efforts and participation in the Stanislaus Elder Abuse Prevention Alliance (SEAPA) activities to educate the community about elder abuse prevention; and
- ◆ Provide access to and awareness of services and benefits available for seniors and veterans by attending community events and making presentations to various groups.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Healthy Community			
Promote health	This goal was exceeded. Approximately 1,400 seniors and veterans attended the 6th Annual Healthy Aging and Fall Prevention Summit with over 2,000 free health screenings. In addition, 325 flu shots were given by Public Health.	Increase participation in the Healthy Aging & Fall Prevention Summit by 5% above a baseline of 1,400.	Approximate 1,300 seniors and veterans who attended the event received an increase in free health screenings being offered to them; over 2,000 free health screenings for Diabetes, Cholesterol, Bone Density, Blood Pressure, Depression, Balance/Coordination,

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
			and Medication Management were offered. In addition, 350 flu shots were given by Public Health.
Promote self sufficiency	This goal was exceeded. The Veterans Services Division filed 2,069 Benefit Claims on behalf of Veterans and their dependents; and	Increase the number of Benefit Claims filed for Veterans by 5% above baseline of 1,900 claims; and	This outcome far exceeded the expected increase. The Veterans Services Division filed 2,249 Benefit Claims on behalf of Veterans and their dependents, which is a 36% increase from last year. This Fiscal Year, the Veterans Services Office added 1,300 new Veterans in the VA system; and
	Seniors in Stanislaus County received 103,981 home-delivered meals; a 4% increase over baseline.	Increase the number of home-delivered meals for seniors by 5% above baseline of 105,000.	This outcome far exceeded the expected 5% increase. 135,492 meals were delivered to homebound seniors in this County, which represents a 34% increase from last year. This increase is largely due to the additional ARRA funding received during the Fiscal Year.
Promote protection	The SEAPA core group, continues to meet on a monthly basis to share relevant information pertaining to elder abuse prevention; however, funding to conduct outreach activities in the community has been drastically reduced.	Maintain outreach efforts and participation in the Stanislaus Elder Abuse Prevention Alliance (SEAPA) activities to educate the community about elder abuse prevention.	The SEAPA core group continues to meet monthly to share information and resources promoting elder abuse prevention. In addition, SEAPA presented five community events throughout the County to increase awareness about elder abuse issues.
Promote independence	The goal to Increase access to and awareness of services and benefits available for seniors and veterans was not met due to budget cuts in senior services and programs.	Increase access to and awareness of services and benefits available for seniors and veterans by attending community events and making presentations to various groups.	Area Agency on Aging and Veterans Services Office staff as well as Commission on Aging members attended various community events and made presentations throughout the County to increase awareness about services available for seniors and veterans.
Efficient Delivery of Public Services			
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
	is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.		
Improve efficiency of County government processes	58.3% improvement in New California Department of Aging Reporting System; 67% improvement in Fiscal Provider Payments and Reporting	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	50% improvement in Veteran Services Representative time savings. 92% improvement of intake and reporting procedures.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

The staff of the Department of Aging and Veterans Services is concerned that seniors, caregivers, disabled persons and veterans maintain the best possible quality of life. The listed priorities are focused on preventing illness or injury and providing information that will assist persons to remain healthy and independent. Fall prevention, assistance in obtaining discounts, assisting persons as they deal with emotional needs, and other means to retain independence remain the focus of the staff. Included will also be programs that attempt to prevent and/or provide early intervention for depression and substance abuse, in collaboration with the Behavioral Health and Recovery Services Department. In addition, the Veterans Services staff recognizes the sacrifices made by service persons and their dependents and obtain for them all possible benefits for that sacrifice. The following Operational Priorities for this budget year reflect this focus:

- ◆ Promote better health and well-being for the senior citizens of Stanislaus County through attention to life transitions, physical and emotional needs;
- ◆ Make available to seniors and caregivers information regarding services and agencies that will assist them to achieve or maintain a beneficial lifestyle;
- ◆ Assist seniors and caregivers in promoting and maintaining the optimum conditions to remain independent in the community;
- ◆ Participate in informational fairs/events and make presentations to groups throughout the county to increase public awareness of the services available to all veterans; and
- ◆ Continue to work closely with the Vet Center and refer veterans that are showing symptoms of Post-Traumatic Stress Disorder.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Promote better health and well-being for the senior citizens of Stanislaus County through attention to life transitions, physical and emotional needs;	The Healthy Aging Summit with a Fall Prevention section-1,200 attended. Over 2,000 free health screenings completed. Depression screening done for 200 seniors. Healthy Aging Association exercise classes-1,100 participants registered. Farmer's Market coupons distributed at local markets-free produce;
Make available to seniors and caregivers information regarding services and agencies that will assist them to achieve or maintain a beneficial lifestyle;	15 Community Fairs/Events attended, 9 Educational Forums attended as presenter and a DVD re: services through the AAA shown on public access channels;

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Assist seniors and caregivers in promoting and maintaining the optimum conditions to remain independent in the community;	130,000 Home-Delivered Meals, 70,000 Meals at Nutrition Sites 6,400 Hours In-Home Housekeeping Assistance, 4,600 Assisted Transportation Trips, 3,300 Respite Hours for Family Caregivers, 20 Senior Community Service Employment Participants, Long Term Care Ombudsman and Legal Services available throughout the County and 1,100 participants in Healthy Aging classes 470 HICAP clients served through 3/31/10;
Participate in informational fairs/events and make presentations to groups throughout the county to increase public awareness of the services available to all veterans, including the veterans of prior wars and the current new veterans from Iraq and Afghanistan, their families and dependents; and	10 presentations in Assisted Care & Skilled Nursing Homes and EDD and the department participated with the Veterans Administration for Outreach at fairs and events; and
Continue to work closely with the Vet Center and refer veterans that are showing symptoms of Post-Traumatic Stress Disorder so they can get the help they need to transition back into civilian life.	Worked closely with the staff of the Vet Center to advertise available services and referred approximately 400 veterans per year to the Vet Center.

The following budgets are included in the Strategic and Operational Priorities listed above:

- ◆ Area Agency on Aging; and
- ◆ AAA-Veterans Services.

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
HUMAN SERVICES
Other Assistance



AREA AGENCY ON AGING

Budget Unit 1051 0031100
Special Revenue Fund

SERVICES PROVIDED

The Area Agency on Aging (AAA) in accordance with the Older Americans Act (OAA), serves as a visible and effective leader and advocate and provides local leadership in accomplishing state and Federal program goals. The AAA also plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts services to approximately 12,000 seniors giving priority to those who are low income, frail, minority, and/or at risk of losing their independence. The Senior Information and Assistance, Outreach, Family Caregiver Support Program, the Health Insurance Counseling and Advocacy Program (HICAP), and the newly formed Friendly Visitor Program are provided as direct services. All other OAA programs and services are contracted to local service providers, including: Congregate and Home-Delivered Meals, Legal Assistance, Ombudsman, Elder Abuse Prevention, Homemaker, Respite Care, Employment, Disease Prevention and Health Promotion (Young at Heart Exercise Program), and Transportation.

The AAA and the Healthy Aging Association will be offering the Eighth Annual Healthy Aging and Fall Prevention Summit in October 2010. The AAA also offers staff support to its advisory board, the Commission on Aging, to the Services to Older Adults Advisory Council (STO AAC) and to the Stanislaus Senior Fall Prevention Coalition. The AAA will draw down approximately \$2.5 million in Federal and State funding for senior services and programs.

The AAA was recently awarded by Behavioral Health and Recovery Services, through a competitive bid process, the Prevention and Early Intervention (PEI) Older Adult Resiliency and Social Connectedness contract in the amount of \$312,000 per fiscal year. Starting on July 1, 2010, the AAA will offer the following three new programs that increase support in the community for older adults and improve access to additional services:

- Program to Encourage Active, Rewarding Lives for Seniors (PEARLS);
- The Senior Peer Counseling Program; and
- Senior Center Without Walls.

CASH BALANCE

As of July 1, 2010, this fund will reflect a positive cash balance of approximately \$101,141 compared to \$179,680 on July 1, 2009. The decrease results from State Audit Disallowances and Service Providers Carryovers.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$2,796,178 be approved for the Area Agency on Aging budget. The General Fund revenue allocation for this budget was reduced 9% or \$28,970. At this level of funding the Department achieves its revenue reduction by allocating a portion of existing staff to the new grant-funded programs within the Department, and eliminating all non-critical expenditures. This budget is funded from \$2,503,256 in estimated department revenue and a \$292,922 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department will maintain current Older Americans Act programs and service levels. Increased funding of \$312,000, through a competitive grant awarded by the Behavioral Health and Recovery Services (BHRS) Mental Health Services Act Prevention and Early Intervention grant, will fund three new senior programs to increase support in the community for older adults and improve access to additional services when needed. An overview of each of the programs and major deliverables is outlined below:

- ◆ The Program to Encourage Active, Rewarding Lives for Seniors (PEARLS) is an evidence-based program designed to reduce depression in physically impaired and socially isolated older adults. It offers eight sessions with a trained PEARLS counselor in the senior's home.
- ◆ The Senior Peer Counseling Program will offer local seniors a peer counselor of similar age who can offer support as the older adult works through issues of emerging mental illness due to situational stress or life changes.
- ◆ Senior Center without Walls establishes a toll-free telephone number that offers over the phone activities, friendly conversation and an assortment of classes and support groups to homebound elders and those who find it difficult to go to a community senior center.

Some of the deliverables for this new contract will be allocated to existing AAA staff; however, the majority of the services will be contracted out to local community-based organizations. Additionally, this new grant allows the AAA to use a portion of its funding for indirect costs, which helps to pay for a portion of the AAA's cost allocation plan (CAP) charges.

Additionally, the Department has nearly completed final negotiations with the California Department of Aging Multipurpose Senior Services Program (CDA/MSSP) to transfer the local MSSP Program from the Community Services Agency (CSA) to the AAA with available funding of \$771,300 for non-mandated social/health case management services to seniors in the community. It is anticipated the AAA will return to the Board for approval to execute a contract with CDA/MSSP to provide MSSP services and request the appropriate budget adjustment prior to June 30, 2010 to ensure continuity of services to seniors in the community.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 9

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 9

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

The Area Agency on Aging (AAA) Adopted Proposed Budget for Fiscal Year 2010-2011 was balanced with appropriations of \$2,796,178 funded from departmental revenue of \$2,503,256 and a \$292,922 contribution from the General Fund. At that time, the Department had nearly completed final negotiations with the California Department of Aging Multipurpose Senior Services Program (CDA/MSSP) to transfer the local MSSP Program from the Community Services Agency (CSA) to the AAA with available funding of \$771,300 for non-mandated social/health case management services to seniors in the community.

On June 29, 2010, the Board of Supervisors authorized the Director of the Department of Aging and Veterans' Services (Area Agency on Aging) (AAA) to sign Agreement Number MS-1011-14 with the California Department of Aging Administration for the Multipurpose Senior Services Program. As part of the Recommended Final Budget for Fiscal Year 2010-2011, AAA is requesting to increase appropriations and estimated revenue by \$771,300 to reflect increased funding to support the transfer in of the MSSP Program.

To maintain continuity of services to seniors in the community, AAA will contract back with CSA for staffing of the following positions: one Account Clerk III, one Manager II, one Social Worker III, and one Social Worker IV. Also, AAA will contract with the Health Services Agency to provide one Public Health Nurse to conduct health assessments. Finally, AAA is requesting to add one Social Worker III position. During Fiscal Year 2010-2011, AAA will identify and evaluate staffing options that maximize revenue while containing costs to available resources.

The Department is also requesting to increase appropriations and estimated revenue by \$20,560 as a result of receiving one-time funding from the California Department of Aging Health Insurance Counseling and Advocacy Program (CDA/HICAP) to enroll seniors throughout the County in Medicare Part D.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to add one Social Worker III position to comply with the Multipurpose Senior Services Program site staffing policy. There is no General Fund contribution required.

Total current authorized positions— 9

It is recommended to add one Social Worker III position.

Total recommended authorized positions— 10

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Area Agency on Aging					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$150	\$1,642	\$0	\$0	\$0
Intergovernmental Revenue	\$2,440,021	\$2,403,713	\$2,189,256	\$791,860	\$2,981,116
Charges for Service	\$0	\$0	\$312,000	\$0	\$312,000
Miscellaneous Revenue	\$8,891	\$470	\$2,000	\$0	\$2,000
Other Financing Sources	\$19,039	\$15,219	\$0	\$0	\$0
Total Revenue	\$2,468,101	\$2,421,044	\$2,503,256	\$791,860	\$3,295,116
Salaries and Benefits	\$993,182	\$825,190	\$803,261	\$563,827	\$1,367,088
Services and Supplies	\$243,787	\$198,283	\$468,289	\$228,033	\$696,322
Other Charges	\$1,390,135	\$1,528,887	\$1,524,628	\$0	\$1,524,628
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$21,976	\$30,417	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,649,080	\$2,582,777	\$2,796,178	\$791,860	\$3,588,038
Fund Balance	(\$141,903)	(\$135,998)	\$0	\$0	\$0
Net County Cost	\$322,882	\$297,731	\$292,922	\$0	\$292,922

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
HUMAN SERVICES
Veterans' Service



AAA—VETERANS' SERVICES

Budget Unit 0100 0032100
General Fund

SERVICES PROVIDED

The Veterans' Services Division assists veterans and their qualified dependents to obtain Federal, State, and local benefits and provides counseling on Federal, State and local veterans' benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Information and referral services to link veterans to other County and community services are also provided. The goal of these services is to maximize Federal/State benefits and reimbursements. Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualifying veterans whose dependents are attending colleges/universities in the California State University system. State subvention funds and discretionary General Fund revenue fund this program.

The compensation that veterans obtain from the Veterans Administration (VA) is 100% federally funded. In addition, the activities of the Veterans' Services Division bring in the following additional revenue to this County:

1. Approximately \$30 million per year in compensation, pensions medical services, and vocational rehabilitation;
2. \$85,000 in State subvention funding; and
3. Approximately \$1,102,344 in savings to the County's General Fund by participating in the State Mandated Welfare Referral Program. This program requires the Veterans Services Office (VSO) to verify and make benefit entitlement determinations on all public assistance referrals (i.e. GA/FR, CalWORKS, Food Stamps and Medi-Cal) received from the Community Services Agency.

The Veterans' Services Office brings maximum return to the County for the funds expended in providing services to the veteran population. In addition to this revenue being spent in local businesses, the California Department of Finance estimates that approximately 16 cents of every award dollar represents new local tax revenue.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$352,907 be approved for Area Agency on Aging Veterans' Services budget. The General Fund revenue allocation for this budget was reduced 9% or \$26,391. At this level of funding the Department achieves its revenue reduction by a reduction in force of one filled position and eliminating all non-critical expenditures. This budget is funded from \$85,500 in estimated department revenue and a \$267,407 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department will reduce the level of service by approximately 30% despite an anticipated increase in workload activities. As the Obama Administration continues to withdraw troops serving in the Middle East, the Veterans' Services Office (VSO) will experience an increase in veterans seeking services. Unfortunately, due to a budget shortfall in this division of approximately \$77,790, the Department is recommending a reduction-in-force of one Veterans Services Representative position. The revenue shortfall is due to the following:

- ◆ In Fiscal Year 2009-2010 a transfer of \$24,161 from the AAA budget to the Veterans' Services budget used for operational needs, that is no longer available to the Department in Fiscal Year 2010-2011;
- ◆ \$26,391 represents the 9% decrease in General Fund revenue; and
- ◆ The remaining \$27,238 represents increases in salaries and benefits, CAP charges and other expenses.

With the deletion of one Veterans Services Representative position, the caseload growth and demand for services is anticipated to increase approximately 50% for the two remaining Veterans Services Representatives. New veterans are currently waiting between two to three weeks for an appointment. It is anticipated that with the elimination of this position, these veterans will have to wait at least a month, if not longer, for an appointment. In addition, the Veterans Services Manager who has been doing most of the outreach for the Division will more than likely be required to suspend outreach activities and begin to maintain a caseload and to respond to certain cases that require immediate attention such as life insurance and burial benefits, reporting income to VA and appeal issues.

The Veterans' Services Office (VSO) experienced a 15% increase in workload activities in Fiscal Year 2009-2010 due to new Armed Services discharges and it is anticipated that in Budget Year 2010-2011 demand for services will increase significantly. In addition, many of the existing VSO customers, particularly the Vietnam Veterans, are aging and many require a deeper level of care. Sometimes the Veterans Representatives make home visits to these veterans who tend to isolate themselves. The Department anticipates it is going to be very difficult, if not impossible, to assist these veterans who have come to trust their Veterans Representatives and will not seek help from anyone else. It is anticipated that many of these veterans may become homeless. There are also a number of veterans from the Korean and World War II wars that require home visits because they are too frail to come into the office. These veterans will probably have to wait longer now to see their Veterans Representative due to the loss of this position. It is going to be extremely difficult for this small office to help all the veterans seeking services, particularly the ones coming to this office for the first time.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to delete one filled Veterans Services Representative position, due to the 9% General Fund revenue reduction. The deletion will result in a reduction-in-force action.

Total current authorized positions— 5

It is recommended to delete one full-time allocated Veterans Services Representative position, requiring a reduction-in-force action effective September 11, 2010.

Total recommended authorized positions— 4

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

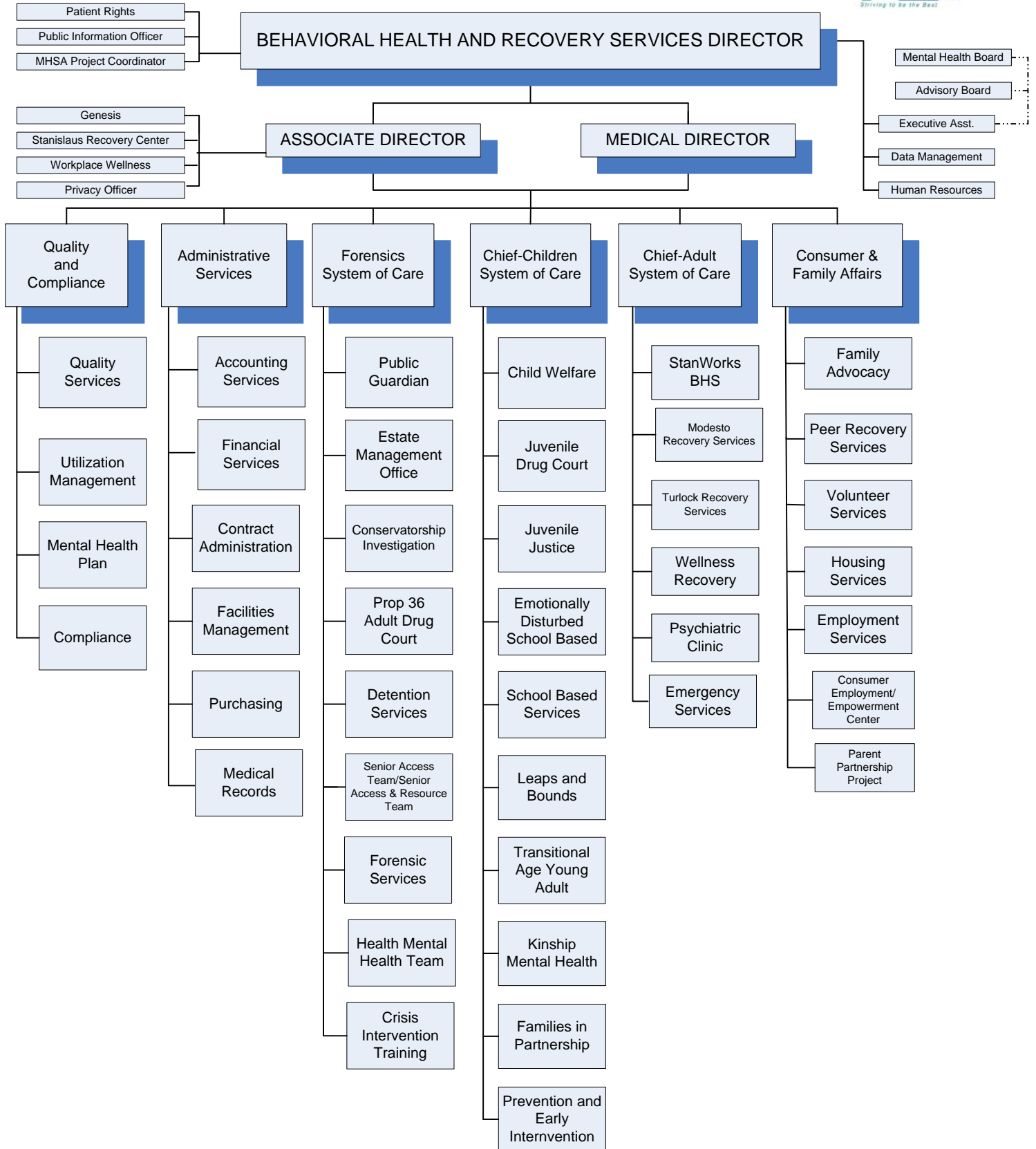
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

AAA - Veterans Services					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$82,509	\$82,074	\$85,000	\$0	\$85,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$180	\$100	\$500	\$0	\$500
Other Financing Sources	\$0	\$8,195	\$0	\$0	\$0
Total Revenue	\$82,689	\$90,369	\$85,500	\$0	\$85,500
Salaries and Benefits	\$339,150	\$347,998	\$296,753	\$0	\$296,753
Services and Supplies	\$20,757	\$16,440	\$26,574	\$0	\$26,574
Other Charges	\$16,701	\$14,732	\$15,650	\$0	\$15,650
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$8,256	\$10,087	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$13,437	\$13,510	\$13,930	\$0	\$13,930
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$398,301	\$402,767	\$352,907	\$0	\$352,907
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$315,612	\$312,398	\$267,407	\$0	\$267,407

BEHAVIORAL HEALTH AND RECOVERY SERVICES





BEHAVIORAL HEALTH AND RECOVERY SERVICES

MISSION STATEMENT

In partnership with our community, our mission is to provide and manage effective prevention and behavioral health services that promote the community's capacity to achieve wellness, resilience, and recovery outcomes

STRATEGIC PRIORITIES 2010-2011

Behavioral Health and Recovery Services supports the Board priority of A Healthy Community. This Budget Year, BHRS will focus on serving individuals clients needs through the Behavioral Health and Recovery Services Mental Health Services Act (MHSA) Full Service Partnership Programs, General System Development and Outreach and Engagement programs, assisting clients to improve functioning and social connectedness, continuing to work with the Methamphetamine Task Force, decreasing homelessness for those individuals served by MHSA and former AB 2034 programs, and increasing the community's capacity to support emotional health and wellness by implementing a fully funded MHSA Prevention and Early Intervention Plan. However, given the current budget challenges, and possible staff and programming reductions, the department's ability to meet the prior year level of expected outcomes will be impacted. The following Strategic Priorities for this budget year reflect this focus:

A Healthy Community:

- ◆ 400 individuals will be served by Behavioral Health and Recovery Services Mental Health Services Act Full Service Partnership programs, and 5,075 will be served by MHSA General System Development and Outreach & Engagement programs. Reduction in Department of Mental Health funding for Budget Year 2010-2011 necessitates restructuring the MHSA budget through a stakeholder process. The number of individuals to be served is anticipated to change;
- ◆ Increase perception of functioning and social connectedness for clients served by Behavioral Health and Recovery Services programs as evidenced by increased percentages of positive response on State/County consumer satisfaction surveys. The baseline for this indicator was established in May 2009. Comparative results will be available upon completion of the May 2010 consumer satisfaction survey;
- ◆ The Methamphetamine Task Force's (MTF) first indicator report was a catalyst for formation of an Indicator Report Workgroup that initiated a Participatory Action Research (PAR) project in partnership with the Center for Public Policy Studies at CSU Stanislaus. The PAR project's final report defining the impacts of meth labs and dumps on Stanislaus County communities will be completed September 30, 2010. Since Participatory Action Research follows a continuous cycle, subsequent MTF action(s) will be based upon learnings from the final report;
- ◆ Decrease homelessness for those individuals served by Behavioral Health and Recovery Services Mental Health Services Act (MHSA) Full Service Partnership programs by 60%; and
- ◆ Behavioral Health and Recovery Services will engage communities through the Results-Based Accountability (RBA) process to define results of emotional health and well-being. Measures to be reported include number of communities engaged and number beginning the RBA process.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Healthy Community			
Promote health	496 individuals (97% of target) were served by Full Service Partnership (FSP) Programs and 6,129 individuals (120% of target) were served by General Service Development and Outreach and Engagement Programs. There was greater client turnover in the FSP programs this year, which was a strategy put into place to increase service access.	Serve 400 individuals through Full Service Partnership Programs (client retention is resulting in fewer individuals moving through these programs – a desired result) and 5,075 individuals will be served by General System Development and Outreach and Engagement programs.	This measure was exceeded. 455 unduplicated clients were served by MHSA Full Service Partnerships and 6,193 by General System Development and Outreach and Engagement programs in FY 09-10.
Promote self-sufficiency	This outcome was adopted in 2009-2010	Increase perception of functioning and social connectedness for clients served by BHRS programs.	<p>This outcome has been achieved; baseline data established for Perception of Functioning and Social Connectedness for clients served by BHRS programs. The following information reports the percentage of favorable responses:</p> <p><u>Perception of Functioning:</u></p> <ul style="list-style-type: none"> • Youth Services Survey (YSS) - 71% • Youth Service Survey for Families (YSSF) – 67% • Adult Mental Health Statistics Improvement Program (MHSIP) – 75% • Older Adult MHSIP – 80% <p><u>Perception of Social Connectedness:</u></p> <ul style="list-style-type: none"> • YSS – 83% • YSSF – 88% • Adult MHSIP – 76% • Older Adults MHSIP.
Promote protection	The Task Force continues to meet regularly and has developed an Indicator Workgroup to refine data results for an Annual Report Card. An informational presentation about the Task Force was made to the Board of Supervisors in June, 2009.	Share the Methamphetamine Task Force data assessment and planning results by June 30, 2010.	The Methamphetamine Task Force's first "indicator report", published in September 2009, was a catalyst for formation of an Indicator Report Workgroup to make more meaning of the report's findings. The project's final report defining the impacts of meth labs and dumps on Stanislaus County communities will be completed September 30, 2010.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Promote independence	Overall results for the year show a total reduction of 46% in employment for individuals served by BHRS Mental Health Services Act programs; and	Decrease homelessness for those individuals served by Behavioral Health and Recovery Services Mental Health Services Act (MHSA) and former AB 2034 programs by 60%; and	This measure was exceeded; homelessness decreased approximately 84% for those served by MHSA Full Service Partnership programs; and
	There was a 77% reduction in homelessness for this population	Increase the community's capacity to support emotional health and wellness by implementing fully funded MHSA Prevention and Early Intervention Plan.	Behavioral Health and Recovery's MHSA Prevention and Early Intervention (PEI) Plan is made up of 18 programs in 3 major categories: Community Capacity Building, Mental Health Promotion, and Core PEI Programs. By 6/30/2010, all Requests For Qualifications were finished, providers for 78% of the programs had been selected and 8 programs were fully up and running.

Efficient Delivery of Public Services

Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool. Through December 2009, the Department's consumers rated their satisfaction with BHRS at 88%, as compared to the overall County score of 76%. This trend is expected to continue through the end of Fiscal Year 2009-2010.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	Average application approval time decreased from 5.5 months to 3 months. Percentage of denied applications decreased from 24% to 7%. BHRS productivity increased by 41%, representing a 12 percentage point increase.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	27% improvement in time required for case management for probate conservatees. 94% improvement in time required to scan records for probate conservatees.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

The Mental Health Services Act, implemented in 2005 contains five components, each requiring a separate planning process. These goals were chosen to be consistent with the intent of the Act and provide BHRS with maximum funding opportunities. The following Operational Priorities for this budget year reflect this focus:

- ◆ Sustainable Budget: BHRS will have a balanced, revenue-based budget in place during Budget Year 2010-2011 and beyond;
- ◆ Community Capacity Building: BHRS Mental Health Services Act Prevention and Early Intervention (PEI) Plan will fully implemented its Community Capacity Building projects by the end of Budget Year 2010-2011;
- ◆ Focus on Results: Results Based Accountability will be in place as the monitoring and evaluation system for all Mental Health Services Act PEI contractors by the end of Budget Year 2010-2011; and
- ◆ Leadership Development: 15 or more community leaders will develop skills related to community capacity building, Results Based Accountability, and will be involved in implementing and extending the impact of PEI programs.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Implementation of a new Electronic Health Record/Data Management System set for July 1, 2010;	A Request for Proposal process was completed and a vendor was selected. Contract negotiations are expected to be completed by June 30, 2010. A Capital Facilities and Information Technology Plan was submitted to the State with approval expected by June 30, 2010;
Approval of Prevention and Early Intervention plan by State Department of Mental Health by 7/1/09, implementation of Plan to begin immediately upon approval;	The County's Prevention and Early Intervention plan was approved in June 2009. Implementation began in late July 2010;
Issuance of Request for Proposals for Community Capacity Building and Prevention services;	All anticipated proposal processes will be completed by June 30, 2010;
Fully implement a behavioral health volunteer program; and	The Department is in the process of implementing a volunteer program as part of the Mental Health Services Act Workforce Education and Training program; and
Implement the employee loan forgiveness process as per State instruction.	Guidelines have been received from the California Department of Mental Health and have been implemented by BHRS.

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ Behavioral Health and Recovery Services;
- ◆ Behavioral Health and Recovery Services-Alcohol and Drug Program;
- ◆ Behavioral Health and Recovery Services-Managed Care;
- ◆ Behavioral Health and Recovery Services-Mental Health Services Act (MHSA);
- ◆ Behavioral Health and Recovery Services-Public Guardian;
- ◆ Behavioral Health and Recovery Services-Stanislaus Behavioral Health Center;
- ◆ Behavioral Health and Recovery Services-Stanislaus Recovery Center; and
- ◆ Behavioral Health and Recovery Services-Substance Abuse and Crime Prevention Act.



HUMAN SERVICES
Health

BEHAVIORAL HEALTH AND RECOVERY SERVICES

Budget Unit 1501 6000000
Special Revenue Fund

SERVICES PROVIDED

Behavioral Health and Recovery Services provides outpatient mental health services to seriously mentally ill adults and older adults, and seriously emotionally disturbed children and youth. BHRS also provides assessment and referral for inpatient mental health services, as appropriate. Services are highly integrated with other County Departments (Probation, Community Services Agency, Sheriff's Office, Health Services Agency and others). These services include individual, group and family counseling, rehabilitation services, case coordination and medication.

Additional services provided by BHRS include:

1. Crisis emergency services to all residents of Stanislaus County;
2. Housing and employment services to persons with serious mental illness;
3. Assessment and treatment services to handicapped and disabled students with serious emotional disturbance;
4. Mental Health and Alcohol and Drug assessment and treatment service to Temporary Assistance to Needy Families (TANF) recipients with welfare to work plans;
5. Fiscal and administrative support for the entire BHRS Department, including quality improvement, risk management, performance measurement and employee training;
6. Clinical and support services to families that have had incidents of child abuse, neglect or domestic violence and are seen by the collaborative Child Abuse Investigations Referrals and Examinations (CAIRE) Center;
7. Assessment and referral under the Specialty Mental Health Plan; and
8. Employee Assistance Program services through Workplace Wellness.

CASH BALANCE

The Department's July 1, 2010 cash balance is \$22,226,618 compared to \$18,077,510 on July 1, 2009. The increase is due to prior year outstanding revenue being received in the current fiscal year. The prior year revenue received was also offset by a delay in the Department's ability to bill and receive payment for Medi-Cal services provided from February 2010 through June 2010. This delay in the Department's ability to bill for Medi-Cal services is a direct result of the State's conversion to a new billing system, Short-Doyle Phase II.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$35,674,126 be approved for the Behavioral Health and Recovery Services budget. This budget includes a mandated maintenance of effort level of local funding that allows the Department to access State and Federal funding. As part of the 2010-2011 budget strategy, departments were allocated General Fund revenues in accordance with their mandated match or

maintenance of effort requirements. BHRS had previously been allocated an overmatch amount for which no mandate existed. Accordingly, the General Fund revenue allocation for this budget was reduced by the overmatch amount of \$423,549. Further, the General Fund revenue allocation for this budget was initially reduced 9% or \$64,965; however, \$58,246 in General Fund funding has been restored to ensure the required maintenance of effort funding is met. Additionally, \$81,360 in retained earnings from the CEO – Risk Management Professional Liability Self-Insurance fund has been used to offset a portion of the General Fund revenue allocation to the budget on a one-time basis. This budget is funded from \$35,651,942 in estimated department revenue and an \$811,933 contribution from the General Fund, resulting in a \$789,749 contribution to departmental restricted and assigned fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain most programs at the Fiscal Year 2009-2010 service levels. In Fiscal Year 2009-2010, in addition to budget reductions at the end of Fiscal Year 2008-2009, Behavioral Health and Recovery Services (BHRS) began setting aside contingency funding for unanticipated cost of living increases, unexpected operating expenses and potential audit liabilities. This budgeting strategy will continue into Fiscal Year 2010-2011 and will enable BHRS to maintain a sustainable budget in a difficult fiscal climate. The Department does anticipate funding changes as a result of the final State Budget. In preparation, BHRS will begin a strategic planning process during the early part of summer 2010 designed to integrate all funding sources and strategies into a behavioral health service model that includes mental health, substance use and the essential elements of the Mental Health Services Act.

Some reductions have been made as a result of funding decreases. However, in most cases, no service reductions were made as a result of the Department's budget strategy, including fund balance set asides made for contingencies, keeping positions vacant, increased staff productivity and an overall savings by all programs. Specific decreases include:

- ◆ A 5% across-the-board reduction to salaries as approved by the Board of Supervisors on April 6, 2010. The salary reduction resulted in a savings of \$762,628. The Department's two 24/7 programs will not achieve any savings due to the cost of extra-help staff to cover mandated furlough days. Additionally, reimbursement for services provided by BHRS is based on service units provided. Any department closures will have an impact on revenue generation and offset any salary savings. The Department estimates an offset of \$137,444 related to 13 closure days. This amount does not include any strategies that may be instituted by contract providers.
- ◆ BHRS receives State realignment funding that consists of a percentage of sales tax and vehicle license fees. Due to the current economic downturn, a 5% decrease from Fiscal Year 2009-2010 collections is projected. Realignment funding is used to match Short-Doyle Medi-Cal services and pay for mandated crisis and hospitalization for individuals with serious mental health concerns. After these costs are covered, any remaining realignment funds are discretionary. The Governor's January Budget also proposes a 21% reduction to the State Mental Health Managed Care allocation. For Stanislaus County, this is an anticipated \$244,720 decrease. These funds are used in concert with realignment to fund mandated Medi-Cal Services. Any reduction in Managed Care funds requires more realignment funding to be dedicated to mandated services, resulting in fewer discretionary services that are available in Stanislaus County. The Department's fund balance reserves will be used to avoid program reductions in Fiscal Year 2010-2011. An extensive planning process will be underway during the early part of Summer 2010 to restructure all behavioral health services effective July 1, 2011.

However, the County runs the risk of losing all Realignment funding if the required Maintenance of Effort (MOE) is not provided. California Department of Mental Health Information Notice 97-05 provides minimum local match requirements that counties must meet in order to draw down their share of State Realignment funding. For Stanislaus County the minimum is \$647,182. Through Fiscal Year 2009-2010, the County General Fund has provided additional funding over and above the required minimum. For Fiscal Year 2010-2011, BHRS was initially notified that the General Fund contribution would be reduced to the minimum required. Additionally, the County reduced all General Fund contributions by 9%. As a result, BHRS would have insufficient funds to meet the

minimum local match requirement. After careful review and analysis of available discretionary funds, the 9% reduction (\$58,246) of County General Fund revenue has been restored to the BHRS budget in order to meet the minimum local match requirement.

If the MOE was not fully funded, the County would, at a minimum, lose \$13 million in State Realignment funds¹. Realignment is used as State/Local match to draw down the Federal share of Medi-Cal. Without the required match, the County would not be in compliance with its Performance Contract for the Medi-Cal Mental Health Specialty Managed Care Plan (MHP), which would revert to the State. Should this happen, the State is authorized, in statute, to take any State funding that is provided to the County, that has been used in whole or in part, to match the Federal share of Medi-Cal so that the State can provide the services previously provided by the County under the MHP. However, the County is still mandated to provide crisis and hospitalization services, at the County's expense².

Without the additional \$58,246 to meet MOE funding levels, the potential loss in State funding to the County is:

Realignment funding	\$13,079,657
Managed Care Allocation	917,035
MHSA funding	17,522,120
MHSA deferred revenue	<u>6,897,179</u>
Total	\$ 38,415,991

Additional net County fiscal responsibility without Realignment, the Managed Care Allocation, Mental Health Services Act, and no Federal Financial Participation (FFP):

Crisis Emergency Response services	\$ 1,280,267
Hospitalization (including Institutions for Mental Disease and State Hospital)	5,225,646
Est. CAP Charge shift ³	<u>1,600,000</u>
Total	\$ 8,105,913 ⁴

Other impacts associated with the loss of Realignment funding include:

- a. BHRS will only be able to provide outpatient alcohol and drug services, Federal Substance Abuse and Mental Health Services Act (SAMHSA) and Individuals with Disabilities Education Act (IDEA)⁵ funded children's services.
- b. All non-SAMHSA/IDEA community-based contracts will be cancelled, possibly resulting in layoffs of another 150-200 contractor employees in Stanislaus County (most notably Center for Human Services, Sierra Vista Child and Family Services, Turning Point, Telecare Corporation, Inc., and AspiraNet).
- c. Approximately 150-200 BHRS staff will be subject to a reduction-in-force.
- d. The full cost of Public Guardian services could revert to the County General Fund.
- e. Medi-Cal and Early Periodic Screening Diagnosis and Treatment (EPSDT) services will no longer be available for 5,368 adult & youth clients. Since uninsured individuals are not a mandated target population, this action will essentially shut down all Mental Health functions that do not have a specified available funding source.
- f. The Department will no longer be able to supplement IDEA with Medi-Cal, thus limiting the available funding from the Department of Education. The only additional funding will be State Mandates funds (SB 90) that are no longer advanced and may not be reimbursed for

¹ Welfare & Institutions Code (WIC) 17608.05(b), Senate Bill 627 (1993), DMH Info Notice 97-05

² WIC 5600, et seq. (specifically 5600.4), Code of Federal Regulations 42 438.114

³ Cost Allocation Plan costs that will be shifted from BHRS to other County Departments.

⁴ Does not include unemployment costs for an estimated 150 reductions-in-force

⁵ The Federal Individuals with Disabilities Education Act (IDEA) ensures that children with disabilities are entitled to a free, appropriate public education in the least restrictive environment. Special education pupils who require mental health services in any of the 13 disability categories may receive services from county mental health programs. Codified under: Government Code Title 1, Division 7, Chapter 26.5, Section 7570, et seq., and California Code of Regulations Title 2, Division 9, Section 60000, et seq.

a minimum of 2 years. As a result, the County will be vulnerable to lawsuits under the guidelines noted in footnote 5.

- g. The BHRS contract with Doctors Medical Center for acute psychiatric beds will need to be cancelled, or costs shifted to County General Fund.
 - h. Two children's programs funded through grant programs that require match will be cancelled.
 - i. BHRS will not be able to continue to provide Conservatorship Investigations. As a result, the County will not be able to manage placement of vulnerable adults and children - causing long-term care costs to increase.
 - j. BHRS will not be able to continue to provide mandated restoration to competency services that will become a County cost of approximately \$111,333.
 - k. A minimum of 6 off-site leases will be cancelled, including one that could have a penalty for early cancellation.
- ◆ As part of the American Recovery and Reinvestment Act (ARRA) of 2009, Congress provided States with an enhancement to their Federal Medical Assistance Percentage (FMAP). FMAP represents the amount of Federal funds received for Medi-Cal services. Through December 31, 2010, the County will receive \$.6159 for every \$1 of Medi-Cal revenue generated. Effective January 1, 2011, the Federal share will revert to 50% unless extended. House of Representatives (H.R.) Bill 4213-The Tax Extenders Act of 2009, has been passed by both the House of Representatives and the Senate. However, there is still discussion in Congress about equalizing rates that are provided to each State.

The Governor's budget assumes the extension of the enhanced FMAP through June 30, 2011. It also assumes that the Federal government will permanently increase California's base reimbursement rate from 50% to 57%. The anticipated additional revenue is part of the Governor's proposed \$6.9 million increase that must be approved by July 15, 2010 or the State will implement its plan to permanently reduce \$4.6 billion in State General Fund expenses. Neither of these assumptions has been included in the BHRS Recommended Proposed Budget. The Department's budget has been prepared assuming the December 31, 2010 sunset and will be revised if the bill subsequently passes.

- ◆ The Mental Health Services for Special Education Pupils, commonly known as AB 3632, was enacted in 1984. This legislation was California's response to the Federal Individuals with Disabilities Education Act (IDEA) and mandates that students with certain emotional disorders be provided mental health services, as a supplement to their education, at no cost to the family. Counties currently receive IDEA funding through a Memorandum of Understanding with the local Department of Education. Additionally AB 3632 services may be billed to Medi-Cal as appropriate. Costs over and above IDEA and/or Medi-Cal may be billed annually to the California State Mandates Commission under SB90. Unfortunately, these funds are only reimbursed as State funding is available, and have currently been deferred for two fiscal years as part of the State's cash flow strategies. As a result, BHRS has only budgeted the funding available from the Department of Education and Medi-Cal, and can only provide services to the extent these funds are available. AB 3632 created an entitlement program for eligible pupils. Any reduction in services could result in legal action.
- ◆ Effective February 1, 2010, BHRS converted its Short-Doyle and Drug Medi-Cal billing processes to the State's new system, known as Phase II. Although the State had planned a phased implementation, system delays on their part caused the majority of the Counties to go on-line at the same time in February 2010. This has caused processing backlogs at the State level. The Department's first claims under the new system were delayed 2 months due to system issues. At this time it is unknown what, if any, payment issues may appear as a result of the new process. The Department is anticipating delays in reimbursement and has processes in place to monitor cash flow on a monthly basis. The average monthly claim is approximately \$1 million.

The State's new system has also changed how counties claim revenue for consumers who are dually enrolled in Medicare and Medi-Cal (Medi-Medi). The change was challenged through the California Mental Health Directors Association (CMHDA) and counties have been provided with some information that will enable them to continue to bill for certain rehabilitation services.

However, no final ruling has been received instructing counties on how to bill for these services. Until directions are received, the Department may be unable to bill Medi-Medi services, resulting in a possible loss or delay of approximately \$1,600,000 in State and Federal revenue. BHRS has included receipt of the Medi-Medi revenue in its budget with the anticipation that instructions will be received before the start of the new fiscal year.

- ◆ BHRS has been notified by the Community Services Agency that the contract for Alcohol and Drug Assessment Services for Child Welfare Services clients will not be continued past June 18, 2010. The impact of this action is the loss of reimbursement for one Behavioral Health Specialist II. The Department was aware that this was a possibility and has maintained a vacant position as a landing spot to avoid a reduction-in-force.
- ◆ Workplace Wellness provides employee assistance services for County employees and consultation services to County departments. Funding for these services was kept at the Fiscal Year 2009-2010 rate of \$59 per employee. At this time, services will remain at current levels. However, any unanticipated cost increases could result in a reduced level of service for County employees.

State/Federal Budget Concerns:

- ◆ The Governor's January Budget Proposal is predicated on receiving certain funding enhancements from the Federal Government. If this does not happen by July 15, 2010, there are "trigger" mechanisms in place to permanently reduce State costs that could impact BHRS funding, including:
 - A diversion of \$847 million in Mental Health Services Act (MHSA) funds to other existing mental health services. It is unclear how this could happen without voter approval and a regulation change.
 - Elimination of the CalWORKs program. BHRS contracts with the Community Services Agency (CSA) to provide mental health and substance abuse services for StanWORKs participants. State funding for CalWORKs programs has been the subject of reduction rumors and would be eliminated completely if the anticipated Federal funds for the State do not materialize. The program employs 12 full-time BHRS staff that would be subject to a reduction-in-force if the program is subsequently eliminated.

Unfortunately, if the program is not eliminated, CSA does not receive final funding allocations until after the State budget has been signed. As a result, it could be October before the Department is aware of its final contract amount from CSA. This budget reflects status quo continuation of the mental health and substance abuse program. However, the program currently costs approximately \$100,000 per month. If there are subsequent cuts, any delay in notification will create a deficit situation that neither BHRS nor CSA can cover.

- ◆ The impacts of the Federal and State Healthcare Reform bills are still unknown. These coincide with the State's draft revision of its 1115 Waiver for provision of Medicaid (Medi-Cal) services. Healthcare Reform proposes an integrated physical and behavioral health system that could totally revamp the existing Mental Health system. Additionally, counties are still in the process of determining how Mental Health Parity will impact local services.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to delete the following vacant positions due to a reduction in revenue: one Administrative Clerk II, two Behavioral Health Specialist II, and one Mental Health Clinician II.

Total current authorized positions— 202

It is recommended to delete the following positions: one Administrative Clerk II, two Behavioral Health Specialist II, and one Mental Health Clinician II.

Total recommended authorized positions— 198

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to delete one vacant Accountant III position due to a reduction in funding. The Department is further requesting to transfer out one Administrative Clerk III position and one Behavioral Health Specialist II position to the Mental Health Services Act budget, and one Staff Services Coordinator position to the Alcohol and Drug budget to appropriately align the positions with the budgeted funds. The Department is also requesting to transfer in one Confidential Assistant IV position, one Staff Services Analyst position, and one Stock Delivery Clerk II position from the Mental Health Services Act budget to properly align the positions with the budgeted funds. Additionally, the Department is requesting to delete the following vacant unfunded positions: one Accountant II and one Staff Services Technician. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 199

It is recommended to delete one vacant Accountant III position. It is further recommended to transfer out one Administrative Clerk III position and one Behavioral Health Specialist II position to Mental Health Services Act and one Staff Services Coordinator position to Alcohol and Drug Program from this budget. It is also recommended to transfer in one Confidential Assistant IV position, one Staff Services Analyst position, and one Stock Delivery Clerk II position from Mental Health Services Act to this budget. It is further recommended to delete the following vacant unfunded positions: one Accountant II and one Staff Services Technician.

Total recommended authorized positions— 198

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Behavioral Health and Recovery Services					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$545,194	\$284,878	\$392,348	\$0	\$392,348
Intergovernmental Revenue	\$15,615,766	\$15,653,860	\$15,609,018	\$0	\$15,609,018
Charges for Service	\$11,790,995	\$16,017,267	\$15,779,095	\$0	\$15,779,095
Miscellaneous Revenue	\$192,038	\$317,168	\$330,631	\$0	\$330,631
Other Financing Sources	\$5,903,590	\$3,960,418	\$3,540,850	\$0	\$3,540,850
Total Revenue	\$34,047,583	\$36,233,591	\$35,651,942	\$0	\$35,651,942
Salaries and Benefits	\$18,963,160	\$18,084,456	\$19,662,391	\$0	\$19,662,391
Services and Supplies	\$15,388,158	\$14,736,099	\$16,224,239	\$0	\$16,224,239
Other Charges	\$2,178,475	\$2,390,485	\$1,835,495	\$0	\$1,835,495
Fixed Assets					
Equipment	\$0	\$58,729	\$0	\$0	\$0
Other Financing Uses	\$446,693	\$513,062	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$2,493,424)	(\$2,422,667)	(\$2,047,999)	\$0	(\$2,047,999)
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$34,483,062	\$33,360,164	\$35,674,126	\$0	\$35,674,126
Fund Balance	(\$839,328)	(\$4,196,988)	(\$789,749)	\$0	(\$789,749)
Net County Cost	\$1,274,807	\$1,323,561	\$811,933	\$0	\$811,933



HUMAN SERVICES
Health

BEHAVIORAL HEALTH AND RECOVERY SERVICES—
ALCOHOL AND DRUG PROGRAM

Budget Unit 1502 6500001
Special Revenue Fund

SERVICES PROVIDED

The Alcohol and Drug Program provides specialized alcohol and drug treatment and prevention services to Stanislaus County residents including:

1. Narcotic replacement (Methadone) detoxification and maintenance therapy;
2. Alcohol and drug treatment to persons incarcerated in jail facilities;
3. Adult Drug Court alcohol and drug treatment;
4. Treatment services for persons with co-occurring substance use and mental health issues; and
5. Alcohol and drug prevention services for youths.

This budget is funded by State and Federal alcohol and drug allocations. This Department also uses its resources to purchase alcohol and drug treatment services from the Stanislaus Recovery Center.

CASH BALANCE

The Department's July 1, 2010 cash balance is \$328,322 compared to \$732,035 on July 1, 2009. The decrease is primarily due to the elimination of the state-funded portion of the Substance Abuse Offender Treatment Program (OTP) and Justice Assistance (JAG) Grant as well as an operating loss of \$140,472.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$2,922,604 be approved for the Behavioral Health and Recovery Services – Alcohol and Drug Program budget. The General Fund revenue allocation for this budget was reduced 9% or \$8,054. Additionally, the Department is returning \$24,432 of General Fund revenue due to the elimination of the Substance Abuse Offender Treatment Program. At this level of funding the Department achieves its revenue reduction by deleting seven vacant positions for the full fiscal year and eliminating all non-critical expenditures. This budget is funded from \$2,839,779 in estimated department revenue, \$25,819 of departmental restricted and assigned fund balance and a \$57,006 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain current service levels with three exceptions.

- ◆ The State-funded portion of the Substance Abuse Offender Treatment Program (OTP) was eliminated in the Governor's proposed 2010-2011 State budget. All discussions with the County Alcohol and Drug Program Administrators of California indicate that this funding will indeed be eliminated. This program was enacted in 2006 to expand and enhance former Proposition 36 services. The goal of the Offender Treatment Program funding was to improve offender Accountability; increase participation, retention and completion rates; and expand treatment

services. However, with the elimination of Proposition 36 in 2009, very little of the original purpose of Offender Treatment Program funding can be achieved. To avoid potential unfunded costs past July 1, 2010, BHRS has eliminated the State-funded portion of this program effective June 30, 2010 and plans to transfer the 2 full-time staff to other funded BHRS positions. Additionally, a County match of \$24,432 is being returned to the General Fund.

In Fiscal Year 2009-2010, the California Emergency Management Agency allocated a portion of its American Recovery and Reinvestment Act (ARRA) funds to help support the OTP. Although the State OTP will end June 30, 2010, the Federal spending authority for the ARRA funding expires March 31, 2011. At this time, there is no indication that the funding will continue past March 2011. The Department anticipates expending the full ARRA grant amount prior to the sunset date, through the assistance of extra help staffing, and has factored this funding reduction into its Recommended Proposed Budget for 2010-2011.

- ◆ The second program that has been eliminated is the collaborative Families in Partnership Program. This program was established in 1996 through contributions from BHRS, the Community Services Agency (CSA), Health Services Agency, Probation, and the Chief Executive Office. The focus of the program was to provide services and support to families with children at risk of out-of-home placement due to family substance use issues. A multidisciplinary team with staff from the four service agencies, along with a domestic violence specialist from Haven Women's Center, was developed and co-located at CSA. As funding streams changed, most of the collaborative funding was withdrawn. The remaining revenue sources became CSA's Child Welfare Services allocation, a grant from the Children and Families Commission, and a County General Fund contribution. CSA has been notified that the outside revenues will not be available in Fiscal Year 2010-2011. Unfortunately, there is not sufficient funding available within the Child Welfare Services allocation to continue the program. BHRS has been aware of this situation and has transferred staff into vacant positions to avoid a reduction-in-force.
- ◆ Genesis, the County's Narcotic Treatment Program, is required to be self-sustaining with patient fees, private insurance, and Drug Medi-Cal providing the funding for this program. Consequently, program reductions are planned in order to be able to remain budget neutral. One Behavioral Health Specialist II and .5 FTE Administrative Clerk III are requested to be eliminated. The Department has been aware of the need to reduce this program and have held vacant positions to be used as landing spots.

The Recommended Proposed Budget includes a 9% (\$8,054) reduction in County General Fund match. BHRS receives funding from the State General Fund (SGF) for alcohol and drug services. To draw down these funds, the County is required to contribute a 10% match. This match is then used by the State as their required contribution for Federal Substance Abuse Prevention and Treatment (SAPT) funds. Combined, the SGF and SAPT allocations are used to support the majority of alcohol and drug prevention and treatment services in Stanislaus County. A reduction of \$8,054 results in a total loss of substance use disorder funding of \$88,594 and potential losses of Federal funding if the State is unable to meet its match requirements. Approximately 82% of this funding is subsequently transferred to the Stanislaus Recovery Center to cover treatment expenses and could result in service reductions early in the fiscal year if the funding is lost.

Funding has been maintained for substance use disorder services for individuals incarcerated in jail facilities. BHRS is aware of potential changes to in-custody programs being made by the Sheriff's Department and will continue to work with the Sheriff's staff to develop programming to meet this need and that of individuals being released from the State Prison system. Any program changes made as a result of these budget strategies will be brought to the Board of Supervisors at a later date.

In Fiscal Year 2009-2010, BHRS began setting aside contingency funding for unanticipated cost of living increases, Fiscal Year 2010-2011 and will enable BHRS to maintain a sustainable budget in a difficult fiscal climate. Unfortunately, funding for substance use disorders has not kept up with inflation. As a result, services have been reduced in each of the past few years. This trend is expected to continue. In preparation, BHRS will begin a strategic planning process during the early part of summer 2010 designed to integrate all funding sources and strategies into a behavioral health service model

that includes mental health, substance use and the essential elements of the Mental Health Services Act. In addition, the Department has made a 5% across-the-board salary reduction consistent with the Board of Supervisors decision on April 6, 2010. The salary reduction resulted in a savings of \$47,530. This savings will be slightly offset by \$2,688 due to loss of revenue during closure days.

State/Federal Budget Concerns:

A proposed initiative for the November 2010 ballot to tax alcoholic beverages was cleared by the Secretary of State and is in the signature gathering process. The proposed initiative imposes an additional excise tax on sales of alcoholic beverages. Revenues from the tax are to be deposited into a special fund designated for the Department of Alcohol and Drug Programs to finance programs to fund alcohol-related programs and services. The State is anticipating that the additional tax will generate between \$7 billion and \$9 billion annually.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to delete the following vacant positions due to a reduction in revenue: five Behavioral Health Specialist II, one Mental Health Clinician II, and one Staff Services Analyst.

Total current authorized positions— 20

It is recommended to delete the following positions: five Behavioral Health Specialist II, one Mental Health Clinician II, and one Staff Services Analyst.

Total recommended authorized positions— 13

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to transfer in one Staff Services Coordinator position from the Behavioral Health and Recovery Services budget to appropriately align the positions with the budgeted funds. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 13

It is recommended to transfer one Staff Services Coordinator position from Behavioral Health and Recovery Services to this budget.

Total recommended authorized positions— 14

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

BHRS - Alcohol and Drug					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$14,246	\$11,529	\$11,214	\$0	\$11,214
Revenue from use of Assets	\$19,106	\$285	\$10,045	\$0	\$10,045
Intergovernmental Revenue	\$2,218,767	\$2,530,848	\$2,380,028	\$0	\$2,380,028
Charges for Service	\$740,197	\$765,055	\$438,492	\$0	\$438,492
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,992,316	\$3,307,717	\$2,839,779	\$0	\$2,839,779
Salaries and Benefits	\$1,482,684	\$1,629,645	\$1,148,498	\$0	\$1,148,498
Services and Supplies	\$466,420	\$748,924	\$840,221	\$0	\$840,221
Other Charges	\$180,984	\$188,356	\$99,518	\$0	\$99,518
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$31,292	\$46,357	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$878,224	\$924,399	\$834,367	\$0	\$834,367
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,039,604	\$3,537,681	\$2,922,604	\$0	\$2,922,604
Fund Balance	(\$2,081)	\$140,472	\$25,819	\$0	\$25,819
Net County Cost	\$49,369	\$89,492	\$57,006	\$0	\$57,006



BEHAVIORAL HEALTH AND RECOVERY SERVICES—MANAGED CARE

Budget Unit 1504 6400001
Special Revenue Fund

SERVICES PROVIDED

This budget provides oversight of Specialty Mental Health Managed Care functions for Behavioral Health and Recovery Services (BHRS) including service authorization, utilization management and Medi-Cal contract compliance; access to services; and Federal and State regulatory compliance monitoring. Managed Care funding also pays claims for services to providers for Medi-Cal beneficiaries needing specialty mental health services, including acute psychiatric hospitalization.

CASH BALANCE

The Department's July 1, 2010 cash balance is a negative balance of \$2,318,605 compared to a negative balance of \$2,621,058 on July 1, 2009. The comparable difference from the prior year's cash position is primarily due to the receipt of outstanding prior year revenues and an overall decrease in expenses. Sufficient cash balance is available in the primary Behavioral Health and Recovery Services fund to cover the negative balance, which is consistent with the strategy used in prior years.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$5,220,140 be approved for the Behavioral Health and Recovery Services – Managed Care budget. The General Fund revenue allocation for this budget was reduced 9% or \$2,238. At this level of funding, the Department achieves its revenue reduction by eliminating all non-critical expenditures and through the use of departmental fund balance. This budget is funded from \$3,835,115 in estimated department revenue, \$1,362,399 of departmental restricted and assigned fund balance and a \$22,626 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain services at the Fiscal Year 2009-2010 levels. In Fiscal Year 2009-2010, Behavioral Health and Recovery Services (BHRS) began setting aside contingency funding for unanticipated cost of living increases, unexpected operating expenses and potential audit liabilities. This budgeting strategy will continue into Fiscal Year 2010-2011 and will enable BHRS to maintain a sustainable budget in a difficult fiscal climate. The Department has allocated \$1,362,399 in fund balance reserves to enable services to continue at Fiscal Year 2009-2010 levels through a Department-wide strategic planning process during the summer of 2010. In addition, the Department has made a 5% across-the-board salary reduction consistent with the Board of Supervisors decision on April 6, 2010. The salary reduction resulted in a savings of \$34,720 with an offset of \$7,197 for loss of revenue during office closure days.

State/Federal Budget Issues:

- ◆ The Governor's January budget proposal included a 21% decrease to the Statewide Medi-Cal Mental Health Specialty Managed Care allocation. This is an estimated \$244,720 for Stanislaus County. These funds are used in tandem with realignment to fund mandated Medi-Cal Services. Any reduction in Managed Care funds requires more realignment funding to be dedicated to mandated services, resulting in fewer discretionary services that are available in Stanislaus County.

- ◆ The impacts of the Federal and State Healthcare Reform bills are still unknown. These coincide with the State's draft revision of its 1115 Waiver for provision of Medicaid (Medi-Cal) services. Healthcare Reform proposes an integrated physical and behavioral health system that could totally revamp the existing Mental Health system.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 8

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 8

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to delete five vacant unfunded Psychiatrist positions due to a reduction in funding. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 8

It is recommended to delete five vacant unfunded Psychiatrist positions.

Total recommended authorized positions— 8

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

BHRS - Managed Care					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$38,081)	(\$23,250)	(\$54,841)	\$0	(\$54,841)
Intergovernmental Revenue	\$4,503,685	\$2,472,745	\$1,494,888	\$0	\$1,494,888
Charges for Service	\$1,174,340	\$817,238	\$818,173	\$0	\$818,173
Miscellaneous Revenue	\$357,574	\$339,859	\$20,425	\$0	\$20,425
Other Financing Sources	\$1,021,961	\$1,163,608	\$1,556,470	\$0	\$1,556,470
Total Revenue	\$7,019,479	\$4,770,200	\$3,835,115	\$0	\$3,835,115
Salaries and Benefits	\$1,427,936	\$872,345	\$862,794	\$0	\$862,794
Services and Supplies	\$2,295,166	\$2,201,818	\$3,042,082	\$0	\$3,042,082
Other Charges	\$370,150	\$825,207	\$1,172,368	\$0	\$1,172,368
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$32,460	\$25,935	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$239,993	\$189,921	\$142,896	\$0	\$142,896
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,365,705	\$4,115,226	\$5,220,140	\$0	\$5,220,140
Fund Balance	(\$2,765,441)	(\$679,838)	\$1,362,399	\$0	\$1,362,399
Net County Cost	\$111,667	\$24,864	\$22,626	\$0	\$22,626



BEHAVIORAL HEALTH AND RECOVERY SERVICES—
MENTAL HEALTH SERVICES ACT (MHSA)

Budget Unit 1507 6800000
Special Revenue Fund

SERVICES PROVIDED

This fund supports programs funded through MHSA. Services to individuals with serious mental illnesses include:

1. Community Services and Supports, which consists of:
 - a. Outreach services to homeless individuals in the Westside and South Modesto, including individuals who are discharged from inpatient services and have no medical coverage or link to primary care;
 - b. Crisis response services and on-site intensive mental health services to children, youth, and transition age youth on probation, and their families;
 - c. Geropsychiatric assessment and comprehensive services to older adults;
 - d. Intensive, integrated services to individuals who have both a serious mental illness and significant co-occurring health conditions;
 - e. Court-accountable case management, crisis response, peer support, housing and employment services to law enforcement involved individuals who have both a serious mental illness and substance abuse disorders;
 - f. Peer support, information and referral, housing and educational assistance for transitional young adults ages 15-25;
 - g. Crisis intervention services through the use of mental health professionals and consumer and family volunteer support;
 - h. Advocacy, case management, family and individual respite and wraparound services for youth and their families;
 - i. Employment and empowerment services to adults, older adults and transitional age youth;
 - j. Contracted community-based outreach and engagement services with a focus on eliminating racial and ethnic disparities in the access to services; and
 - k. Crisis housing and intermediate stay services for individuals who are homeless or at risk of homelessness;
2. Workforce Education and Training directed at recruiting difficult to fill behavioral health professional positions;
3. Prevention and Early Intervention services designed to support residents through community-based efforts before they enter the mental health system;
4. Innovation services planning to support new mental health practices or approaches to: increase access to underserved groups; increase quality of services; provide better outcomes; and promote interagency collaboration; and
5. Capital Facilities and Information Technology services which provides funding for a new Electronic Health Record and Billing System, along with community technology supports for consumers and family members.

CASH BALANCE

The cash balance on July 1, 2010 is \$11,959,729, compared to a cash balance of \$2,561,342 on July 1, 2009. This substantial increase of \$9,398,387 is a combination of Community Services and Supports (CSS) Allocation and Operating Reserve savings realized from increased worker productivity and program efficiencies; Prevention & Early Intervention (PEI) funding that remained unspent because of process delays in implementing several new large contracted programs; the establishment of the \$500,000 Prudent Reserve; and receipt of the balance of Workforce Education and Training (WET) funds.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$22,349,883 be approved for the Behavioral Health and Recovery Services – Mental Health Services Act budget. This budget is funded from \$22,254,802 in estimated departmental revenue and \$95,081 of departmental restricted fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain services at Fiscal Year 2009-2010 levels. Mental Health Services Act regulations allow counties to set aside up to 10% of direct service funding as an operating reserve. BHRS began setting aside funds in Fiscal Year 2008-2009. These funds will enable BHRS to maintain a status quo budget through Fiscal Year 2010-2011.

In addition, the Department has made a 5% across-the-board salary reduction consistent with the Board of Supervisors decision on April 6, 2010. The salary reduction resulted in a savings of \$251,504, excluding the Department's Crisis Emergency Response Team. The Crisis Emergency Response Team is a 24/7 program and will not achieve any savings due to the cost of extra-help staff to cover mandated furlough days. Additionally, reimbursement for services provided by BHRS to Medi-Cal eligible consumers is based on service units provided. Any department closures will have an impact on revenue generation and offset any salary savings. The Department estimates an offset of \$23,391 related to 13 closure days. This amount does not include any strategies that may be instituted by contract providers.

Mental Health Services Act (MHSA) funding is based on a 1% tax on net incomes over \$1 million. Any revenue stream built on tax receipts is susceptible to decreases in poor economic climates. Annual MHSA allocations are based on the previous year's tax receipts. The California Mental Health Directors Association's Fiscal Analyst estimates that counties will see this decrease starting in Budget Year 2011-2012 and has advised counties to use their Fiscal Year 2008-2009 Community Services and Supports (CSS) allocation as a base for future budgets. BHRS has developed a two-year plan to utilize operating reserves to phase this component down to the sustainable level.

The Department has a strategic planning process scheduled during the early part of summer 2010 that is designed to integrate all funding sources and strategies into a behavioral health service model that includes mental health, co-occurring substance use and the essential elements of MHSA. Any proposed changes made to MHSA programs as a result of this process requires stakeholder input and a revised MHSA Plan that must be approved by the State. For Fiscal Year 2010-2011, the Department has included \$1,439,812 from deferred revenue to enable services to continue at Fiscal Year 2009-2010 levels in most programs while this process takes place.

The Workforce Education and Training allocation is based on a plan with a 10-year spending period. The initial plan allocated funding for a greater level of staffing in the first three years to facilitate program start-up. Funding is not available to continue at this level past Fiscal Year 2010-2011. The Workforce Education and Training component will be part of the Strategic Planning and Stakeholder Process that is scheduled for the summer of 2010.

The Department's Prevention and Early Intervention (PEI) Plan was approved by the Board of Supervisors in August 2009. Although implementation began immediately following approval, many of the PEI programs have been slow to start. As a result \$500,000 in prior years' funding has been put into the County's Prudent Reserve. The Prudent Reserve is a State mandated local fund that is intended to be used during economic downturns and can only be used with State approval. Putting funds into the

Prudent Reserve eliminates the 3-year reversion period attached to MHSA funding and will provide BHRS with future funding for either the PEI or CSS component. This component is also expected to see a drop in funding in 2011-2012. During the initial planning process, BHRS and the stakeholder group developed a plan to spread the current funding over a three-year period to enable use of all rollover funds within the three year period, and to maintain a sustainable budget for Budget Year 2012-2013 forward.

Innovation funding is intended to support new mental health practices or approaches to: increase access to underserved groups; increase quality of services; provide better outcomes; and promote interagency collaboration. Consistent with other MHSA components, all new programs require Stakeholder input. BHRS and its stakeholders are in the process of developing its first Innovations project with a goal of submission to the California Department of Mental Health and the MHSA Oversight and Accountability Commission this summer. Appropriations and estimated revenue will be added to the Department's budget when the plan is approved.

The MHSA Information and Technology initial requirements required a comprehensive planning process to determine the County's information and infrastructure needs. BHRS hired a consultant with knowledge of the Department, its current system, and future needs, to facilitate the process, conduct stakeholder meetings, and develop the County's infrastructure plan. Based on stakeholder input, the Department has developed two initial projects and has submitted a plan for each to the California Department of Mental Health. BHRS anticipates that these plans will be approved prior to July 1, 2010. Funding for equipment to provide computer access for consumers and families will be completed upon receipt of funding in Fiscal Year 2009-2010. The remaining project is the implementation of a new Electronic Health Record (EHR) System. BHRS has been in negotiations with the selected vendor and anticipates executing the contract upon State approval of the plan. Appropriations and estimated revenue in the amount of \$2,217,830 have been included in this Recommended Proposed Budget.

State/Federal Budget Concerns:

The Department does anticipate potential funding changes as a result of the final State Budget:

- ◆ The Governor's January Budget Proposal called for an initiative to be added to the State's June election that would have diverted \$391,156,000 in Mental Health Services Act (MHSA) funds to cover the State's cost for the Early and Periodic Screening, Diagnosis and Treatment (EPSDT) Program, and \$61,176,000 for the Mental Health Managed Care Program. A similar initiative was proposed in May 2009 and was soundly defeated. The initiative was not filed for the June 2010 election deadline.
- ◆ The State has proposed delaying payment to counties for MHSA CSS services until May 2011. MHSA funding is normally allocated to counties in two payments: 75% upon approval of the annual plan update and signing of the State budget; and the 25% balance upon approval of the annual Revenue and Expenditure Report, usually paid in March. Information received from the California Mental Health Directors Association indicates that only the 25% balance of \$2,903,378 will be delayed. If the full amount is delayed eleven months, the impact is \$11,613,512 that will need to be fronted by the County Treasury until payment is made. At this time, there is sufficient cash from deferred revenues in fund 1507 to go through the end of Fiscal Year 2010-2011.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to delete one vacant Behavioral Health Advocate position due to a loss in revenue.

Total current authorized positions— 85

It is recommended to delete one Behavioral Health Advocate position and unfund one vacant Behavioral Health Advocate position.

Total recommended authorized positions— 83

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to transfer the following positions to Behavioral Health and Recovery Services to appropriately align the positions with the budgeted funds: one Confidential Assistant IV, one Staff Services Analyst, and one Stock Delivery Clerk II. The Department is also requesting to transfer out one Manager IV position to Public Guardian. The Department is further requesting to transfer in one Administrative Clerk III position and one Behavioral Health Specialist II position from Behavioral Health and Recovery Services. The Department is also requesting to delete the following vacant unfunded positions: one Account Clerk III and one Staff Services Coordinator. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 84

It is recommended to transfer out one Confidential Assistant IV position, one Staff Services Analyst position, and one Stock Delivery Clerk II position to Behavioral Health and Recovery Services from this budget. It is also recommended to transfer out one Manager IV position to Public Guardian from this budget. It is further recommended to transfer in one Administrative Clerk III position and one Behavioral Health Specialist II position from Behavioral Health and Recovery Services to this budget. It is also recommended to delete the following vacant unfunded positions: one Account Clerk III and one Staff Services Coordinator.

Total recommended authorized positions— 82

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

BHRS - Mental Health Services Act					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$133,131	\$264,860	\$189,212	\$0	\$189,212
Intergovernmental Revenue	\$10,861,747	\$12,750,287	\$19,491,195	\$0	\$19,491,195
Charges for Service	\$1,873,847	\$2,672,285	\$2,223,726	\$0	\$2,223,726
Miscellaneous Revenue	\$67,511	\$73,429	\$350,669	\$0	\$350,669
Other Financing Sources	\$778,777	\$84,228	\$0	\$0	\$0
Total Revenue	\$13,715,013	\$15,845,089	\$22,254,802	\$0	\$22,254,802
Salaries and Benefits	\$6,550,868	\$7,145,558	\$7,750,835	\$0	\$7,750,835
Services and Supplies	\$6,192,423	\$6,463,454	\$12,127,670	\$0	\$12,127,670
Other Charges	\$430,933	\$480,891	\$546,268	\$0	\$546,268
Fixed Assets					
Equipment	\$18,323	\$102,383	\$841,854	\$0	\$841,854
Other Financing Uses	\$142,120	\$195,568	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$1,001,263	\$1,380,354	\$1,083,256	\$0	\$1,083,256
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$14,335,930	\$15,768,209	\$22,349,883	\$0	\$22,349,883
Fund Balance	\$620,917	(\$76,880)	\$95,081	\$0	\$95,081
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

HUMAN SERVICES
Other Protection



BEHAVIORAL HEALTH AND RECOVERY SERVICES—PUBLIC GUARDIAN

Budget Unit 1503 6030000
Special Revenue Fund

SERVICES PROVIDED

As the court appointed substitute decision-maker, the Public Guardian provides assistance to individuals who are gravely disabled as a result of mental disorder and are unable to properly provide for themselves or individuals who are substantially unable to manage their own financial resources. Other services provided include:

1. Conservatorship investigation for individuals who are believed to be unable to provide for their own food, clothing and shelter;
2. Case management for individuals placed on conservatorship by the courts;
3. Management of conservatees assets; and
4. Coordination of investigation and casework services with elder and dependent adult protection agencies.

CASH BALANCE

The Department's July 1, 2010 cash balance is a negative balance of \$667,913 compared to a negative balance of \$804,991 on July 1, 2009. The comparable difference from the prior year's cash position is due to the receipt of accrued prior year revenue for Estate Fees, which was received in the current year. Sufficient cash balance is available in the primary Behavioral Health and Recovery Services fund to cover the negative balance and is consistent with the strategy used in prior years.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,091,139 be approved for the Behavioral Health and Recovery Services – Public Guardian budget. The General Fund revenue allocation for this budget was reduced 9% or \$57,024. At this level of funding, the Department achieves its revenue reduction by eliminating all non-critical expenditures and through the use of departmental fund balance. This budget is funded from \$309,986 in estimated department revenue, \$204,576 of departmental restricted and assigned fund balance and a \$576,577 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain only court mandated and daily living assistance for 150 residents. The Office of Public Guardian is a mandated County function that receives no direct funding other than from the County General Fund and a small amount of fee revenue earned from court accountings. Over the past several years, the Office of Public Guardian has been reduced to the point that only a small amount of non-mandated services are provided to consumers.

In Fiscal Year 2009-2010, BHRS began setting aside contingency funding for unanticipated cost of living increases, unexpected operating expenses and potential audit liabilities. This budgeting strategy will continue into Fiscal Year 2010-2011, but is not sufficient to continue to sustain the current level of services past Fiscal Year 2010-2011. The Department has chosen to support the reductions in Public Guardian funding through departmental fund balance reserves, knowing it is not a sustainable funding source.

The Office of Public Guardian provides services to individuals under both Probate Conservatorship and Lanterman Petris Short (LPS) Conservatorship. LPS conservatees are by definition unable to consent voluntarily to needed mental health treatment services and often live in a custodial setting such as a State Hospital or other locked psychiatric treatment facilities. BHRS works in a highly collaborative way with the Office of Public Guardian to ensure that LPS conservatees are placed in the least restrictive setting for as short a time as possible, in order to term conservatorships when the individual no longer meets legal criteria for this highly restrictive legal status. This results not only in the individual being able to return to community-based living situations and resume voluntary mental health services, but also often results in significant BHRS cost savings, since all LPS locked placement costs are borne by the Department and are not reimbursable by MediCal.

Due to reductions made over the years, the Office of Public Guardian was not able to keep current with required court accountings. This came under the scrutiny of the Courts who ordered the Department to comply. BHRS allocated departmental fund balance reserves and contracted with a former Public Guardian employee to oversee a project to comply with the court order. In addition to resolving the Court's concerns, disposition of the estate enables the Estate Management Office to collect additional fees for managing the estate, which helped to offset Fiscal Year 2009-2010 fund balance issues. The court accountings are now caught up; however, this means there will be no additional fees coming into Estate Management for Fiscal Year 2010-2011. In addition, most of the revenue received by this office is from interest on various pooled accounts. With the downturn in the economy and interest rates falling, the Department is estimating a reduction in revenue of \$159,000 from the Fiscal Year 2009-2010 Legal Budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 8

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 8

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to transfer in one Manager IV position from the Mental Health Services Act budget to appropriately align the position with the budgeted funds. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 8

It is recommended to transfer in one Manager IV position from the Mental Health Services Act budget to the Public Guardian budget.

Total recommended authorized positions— 9

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

BHRS - Public Guardian					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$26,729	\$8,442	\$8,000	\$0	\$8,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$148,854	\$377,926	\$301,986	\$0	\$301,986
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$175,583	\$386,368	\$309,986	\$0	\$309,986
Salaries and Benefits	\$722,636	\$644,495	\$679,864	\$0	\$679,864
Services and Supplies	\$61,563	\$55,719	\$83,393	\$0	\$83,393
Other Charges	\$174,674	\$174,679	\$163,242	\$0	\$163,242
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$16,113	\$18,106	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$152,683	\$107,568	\$164,640	\$0	\$164,640
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,127,669	\$1,000,567	\$1,091,139	\$0	\$1,091,139
Fund Balance	\$250,108	(\$19,402)	\$204,576	\$0	\$204,576
Net County Cost	\$701,978	\$633,601	\$576,577	\$0	\$576,577



BEHAVIORAL HEALTH AND RECOVERY SERVICES—
STANISLAUS BEHAVIORAL HEALTH CENTER

Budget Unit 4041 6600001
Enterprise Fund

SERVICES PROVIDED

Through October 2007, the Stanislaus Behavioral Health Center (SBHC) was a county-owned and operated 67-bed psychiatric inpatient facility that provided treatment in a safe and structured environment for individuals who, as a result of mental illness, are experiencing behavior that could result in danger to themselves or others. On October 31, 2007, the facility was sold to Doctors Medical Center of Modesto. The enterprise fund was closed on June 30, 2009.

CASH BALANCE

The Department's July 1, 2010 cash balance is \$0, which is the same balance reflected on July 1, 2009. On June 30, 2009, the enterprise fund for Stanislaus Behavioral Health Center was closed.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

There are no recommended funding appropriations in Fiscal Year 2010-2011 for this former budget. This budget is being included as part of the Recommended Proposed Budget due to budget requirements imposed by the State Controller.

PROGRAM DISCUSSION

This is an unused budget and no appropriations are recommended in Fiscal Year 2010-2011; the inclusion in the Recommended Proposed Budget is due to requirements imposed by the State Controller.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

BHRS - Stanislaus Behavioral Health Center					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$44,687)	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	(\$44,687)	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	(\$2,472)	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,283,673	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,281,201	\$0	\$0	\$0	\$0
Retained Earnings	\$2,325,888	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



BEHAVIORAL HEALTH AND RECOVERY SERVICES—
STANISLAUS RECOVERY CENTER

Budget Unit 1505 6700100
Special Revenue Fund

SERVICES PROVIDED

The Stanislaus Recovery Center (SRC) provides residential, outpatient and day alcohol and drug treatment. SRC also provides residential and day treatment Dual Disorder services for individuals with co-occurring substance use disorders and mental health issues.

CASH BALANCE

The Department's July 1, 2010 cash balance is \$728,113 compared to \$961,355 on July 1, 2009. The comparable difference from the prior year's cash position is primarily due to an operating loss of \$280,471.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$2,971,257 be approved for the Behavioral Health and Recovery Services – Stanislaus Recovery Center budget. The General Fund revenue allocation for this budget was reduced 9% or \$39,027. At this level of funding, the Department achieves its revenue reduction by deleting one vacant position, reducing services and eliminating all non-critical expenditures. This budget is funded from \$2,325,638 in estimated department revenue, \$251,016 in departmental restricted and assigned fund balance and a \$394,603 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the current level of services only through February 28, 2011. Effective March 1, 2011, Stanislaus Recovery Center (SRC) will no longer be able to provide the same level of alcohol and drug only services. It is expected that residential beds for alcohol and drug only clients will be significantly reduced. Day treatment services for alcohol and drug only clients will be expanded, and intensive outpatient services will continue to be provided along with residential beds for individuals with co-occurring substance use disorder and mental health issues.

SRC was originally conceived as a collaborative center for the treatment of substance use disorders. At the time it was opened in 2001, funding for SRC was provided through a variety of community sources, including: Federal and State alcohol and drug treatment funds; Substance Abuse and Crime Prevention Act; Substance Abuse and Mental Health Services Act (SAMHSA) Adolescent treatment grant; State CalWORKs and Child Welfare Services allocations; a collaborative of Parks and Alliance Worknet; Juvenile Probation; Stanislaus County Office of Education; in-kind from Sierra Vista Child and Family Services and the Center for Human Services; and County General Funds. At that time, SRC included: a 72-bed residential program, intensive outpatient and day treatment services, a 13-bed residential Perinatal program, outpatient Perinatal with on-site child care, a Juvenile Probation Day Reporting Center with an on-site classroom provided by Stanislaus County Office of Education, and an adolescent treatment program contracted through Mental Health Systems. Over the years, budget constraints have eliminated most of these funding streams. Some of the facilities on the SRC campus formerly used for substance use treatment are now occupied by other non-Alcohol and Drug BHRs programs, or are vacant.

The plan for significant reductions in the alcohol and drug only residential program has been a difficult decision. Residential treatment services continue to be a need in Stanislaus County. Unfortunately, funding has not been consistent with the increase in demand. As need and costs have risen, substance use treatment funds have remained stagnant or been reduced/eliminated. BHRS has responded by eliminating programs and reducing residential beds, and will continue to do so.

After March 1, 2011, SRC will provide outpatient services and residential beds for individuals who have a co-occurring substance use disorder and mental health issues. Those continuing to receive these services often have a payor source such as Short-Doyle Medi-Cal or private insurance. The substance use treatment portion of the cost will continue to be paid through Federal Substance Abuse Prevention and Treatment funds, with admission based on established Federal priorities. The Department will present a plan to the Board of Supervisors for reducing services and staffing prior to December 31, 2010.

Contributing to this decision, is the fact that several funding sources have been reduced, are scheduled to end during Fiscal Year 2010-2011, or are tentative until the State Budget is passed:

- ◆ The Department has made a 5% across-the-board salary reduction consistent with the Board of Supervisors decision on April 6, 2010. The salary reduction resulted in a savings of \$27,418, excluding the residential programs. The residential programs are 24/7 programs and will not achieve any savings due to the cost of extra-help staff to cover mandated furlough days. Additionally, reimbursement for services provided by BHRS to Medi-Cal eligible co-occurring consumers is based on service units provided. Any department closures will have an impact on revenue generation and offset any salary savings. The Department estimates a small offset of \$3,740 related to 13 closure days at the Day Treatment program.
- ◆ The Recommended Proposed Budget includes a 9% (\$39,027) reduction in County General Fund revenue that is used to support operations.
- ◆ The Department received \$642,022 in American Recovery and Reinvestment Act funds from the California Emergency Management Agency to support its Offender Treatment Program. The treatment portion of the Justice Assistance Grant (JAG) program, approximately \$496,321, is provided at Stanislaus Recovery Center and is scheduled to end on March 30, 2011. There has been no indication that the program will be extended.
- ◆ The Recommended Proposed Budget includes \$177,000 in funding from the Community Services Agency's Child Welfare allocation. These funds are used to provide treatment services to families whose children have been, or are at risk of, being removed from the home. The Governor's proposed budget reflects a statewide cut to Child Welfare Services. The contract with Community Services Agency will remain at the Fiscal Year 2009-2010 level unless there are significant cuts to Child Welfare Services as a result of the State Budget.
- ◆ BHRS contracts with the Community Services Agency to provide mental health and substance abuse services for StanWORKs participants. The budget includes approximately \$39,000 in StanWORKs funding for individuals who require more intensive treatment. State funding for CalWORKs programs has been the subject of reduction rumors and would be eliminated completely if the anticipated Federal funds for the State do not materialize. There have also been discussions with Community Services Agency staff regarding a service related change. If this happens there is a possibility that the intensive services will no longer be required and will result in the loss of revenue for SRC.
- ◆ The impacts of the Federal and State Healthcare Reform bills are still unknown. These coincide with the State's draft revision of its 1115 Waiver for provision of Medicaid (Medi-Cal) services. Healthcare Reform proposes an integrated physical and behavioral health system that could totally revamp the existing Mental Health and Alcohol and Drug systems.

On the horizon, there is a proposed initiative for the November 2010 ballot to tax alcoholic beverages that was cleared by the Secretary of State and is in the signature gathering process. The proposed initiative imposes an additional excise tax on sales of alcoholic beverages. Revenues from the tax are

to be deposited into a special fund designated for the Department of Alcohol and Drug Programs to finance programs fund alcohol-related programs and services. The State is anticipating that the additional tax will generate between \$7 billion and \$9 billion annually.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to delete one vacant Administrative Clerk III position due to a reduction in revenue.

Total current authorized positions— 29

It is recommended to delete one Administrative Clerk III position.

Total recommended authorized positions— 28

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to delete one vacant unfunded Staff Services Analyst position due to a reduction in funding. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 28

It is recommended to delete one vacant unfunded Staff Services Analyst position.

Total recommended authorized positions— 28

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

BHRS - Stanislaus Recovery Center

Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$44,672	\$72,873	\$81,365	\$0	\$81,365
Revenue from use of Assets	\$60,617	\$34,230	\$41,452	\$0	\$41,452
Intergovernmental Revenue	\$2,322,973	\$1,572,278	\$1,512,668	\$0	\$1,512,668
Charges for Service	\$558,629	\$661,201	\$690,045	\$0	\$690,045
Miscellaneous Revenue	(\$78)	\$563	\$108	\$0	\$108
Other Financing Sources	\$0	\$24,367	\$0	\$0	\$0
Total Revenue	\$2,986,813	\$2,365,512	\$2,325,638	\$0	\$2,325,638
Salaries and Benefits	\$2,832,853	\$2,315,067	\$2,447,108	\$0	\$2,447,108
Services and Supplies	\$1,025,129	\$634,282	\$518,227	\$0	\$518,227
Other Charges	\$271,649	\$253,948	\$183,082	\$0	\$183,082
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$52,888	\$55,892	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$349,440)	(\$179,575)	(\$177,160)	\$0	(\$177,160)
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,833,079	\$3,079,614	\$2,971,257	\$0	\$2,971,257
Fund Balance	\$328,015	\$280,472	\$251,016	\$0	\$251,016
Net County Cost	\$518,251	\$433,630	\$394,603	\$0	\$394,603



**BEHAVIORAL HEALTH AND RECOVERY SERVICES—
SUBSTANCE ABUSE AND CRIME PREVENTION ACT**

Budget Unit 1506 6550110
Special Revenue Fund

SERVICES PROVIDED

Through June 30, 2009, this fund supported all treatment services provided for persons referred by the Courts or State parole who were eligible under the Substance Abuse and Crime Prevention Act of 2000 (SACPA), more commonly known as Proposition 36. The SACPA program was eliminated in the Governor's Final Budget effective June 30, 2009. The Board of Supervisors approved closure of the County's SACPA program on August 4, 2009. This fund is now closed.

CASH BALANCE

The Department's July 1, 2010 cash balance is \$235 compared to \$15,247 on July 1, 2009. The 2009-2010 State Budget cut all funding for this program effective June 30, 2009. On August 4, 2009 the Board of Supervisors approved the elimination of this program and the closure of the Special Revenue Fund. The nominal amount in cash balance on July 1, 2010 is due to routine General Ledger entries, which will be transferred out in order to officially close this fund.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

There are no appropriations recommended for the Behavioral Health and Recovery Services – Substance Abuse and Crime Prevention Act budget. This budget is being included as part of the Recommended Proposed Budget due to budget requirements imposed by the State Controller.

PROGRAM DISCUSSION

This is an unused budget and no appropriations are recommended in Fiscal Year 2010-2011.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

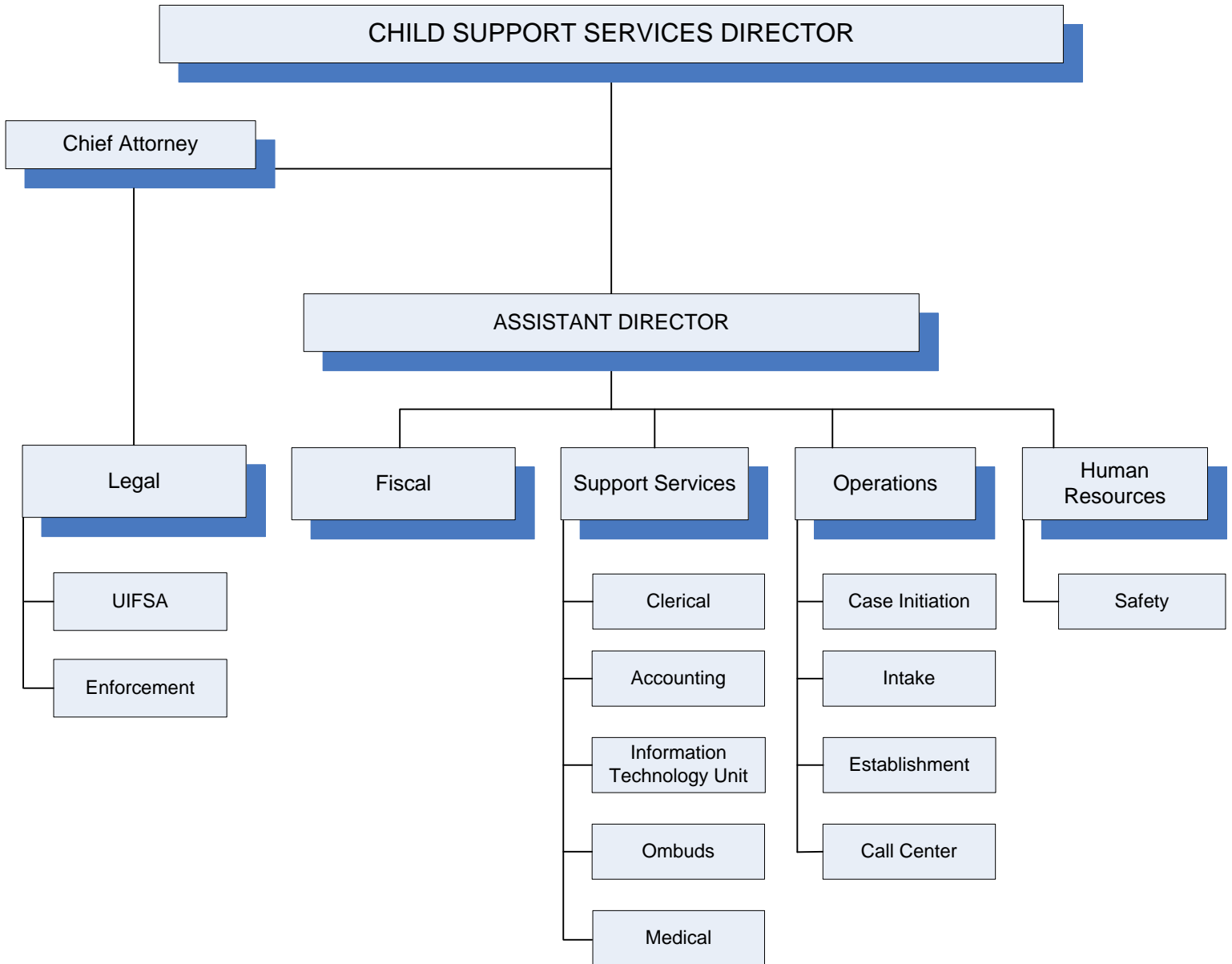
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

BHRS - Substance Abuse & Crime Prevention Act					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$7,233	(\$213)	\$0	\$0	\$0
Intergovernmental Revenue	\$1,179,991	\$0	\$0	\$0	\$0
Charges for Service	\$18,623	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,205,847	(\$213)	\$0	\$0	\$0
Salaries and Benefits	\$262,523	\$0	\$0	\$0	\$0
Services and Supplies	\$41,569	\$0	\$0	\$0	\$0
Other Charges	\$314,415	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,603	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$570,701	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,191,811	\$0	\$0	\$0	\$0
Fund Balance	(\$14,036)	\$213	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

CHILD SUPPORT SERVICES





CHILD SUPPORT SERVICES

MISSION STATEMENT

To establish and enforce paternity and support orders, in compliance with Federal and State law, while providing the excellent level of service our customers expect and require.

STRATEGIC PRIORITIES 2010-2011

The Department of Child Support Services (DCSS) supports the Board priority of A Healthy Community. During Budget Year 2010-2011, DCSS will continue to focus on the collection and distribution of child support. However, given the current economic climate and impending budget challenges, the department’s ability to meet the prior year level of expected outcomes will be impacted. The following Strategic Priorities for this budget year reflect this focus:

A Healthy Community:

- ◆ Maintain collection and distribution of \$47,350,000 of child support to approximately 36,000 families;
- ◆ Collect 55% of the current court-ordered child support;
- ◆ Maintain a collection in 58% of cases with an arrearage; and
- ◆ 84% of child support cases without a judgment will have an order entered.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Healthy Community			
Promote Accountability	Total collected and distributed \$47,510,232 of child support to 35,000 families. This meets our expected outcome but is a .06% decrease from the prior year outcome;	Maintain collection and distribution of \$47,350,000 of child support to approximately 35,000 families;	As of June 30, 2010, the dollar amount collected and distributed was \$47,116,265. This is a less than a one percent decrease over the prior year and only one half a percent below the collection and distribution target measure. Though the department showed signs of improved collections in the latter part of the fiscal year, the increases were too late in the year to make up for the significant losses earlier in the year due to unemployment and the decreased collections from wage garnishments;

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Promote Accountability	Collected 54.27% of current court ordered child support. This meets our expected outcome and is an increase of .46% over the prior year outcome;	Collect 53% of the current court-ordered child support;	Goal was achieved; 55.74% of the current court-ordered child support was collected;
	Collected on 57.17% of the cases with an arrears balance owing. This meets our target but is a decrease of 1.40% from prior year outcome;	Maintain a collection in 55% of cases with an arrearage; and	As of June 30, 2010, this measure is 57.54%, exceeding the target measure of 55%; and
	Orders obtained on 80.57% of all the entire child support caseload. This meets our target but is a decrease of 4.9% decrease from the prior year outcome; and	82% of child support cases without a judgment will have an order entered.	As of June 30, 2010, this measure is 84.49%, exceeding the target measure of 82%.

Efficient Delivery of Public Services

Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations Management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	67% improvement in processing NOM-OSC; 98.3% improvement in organization of stored background packets.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	89% improvement in time required for payroll self service. 38.5% improvement in collecting warrant requests. 67% improvement in time required to close file tracker. 73% improvement in time required for case initiation / CP contact. 89% improvement in wait time for ECSS priority calls backup agents. 59% improvement in case closure denials with cost avoidance of \$4,908.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

The department's key areas of focus continue to be the collection and distribution of child support funds while facing the challenges of being understaffed. A small amount of additional funding has been made available to DCSS from the Revenue Stabilization Fund for the sole purpose of initiating and maintaining early intervention projects in order to secure collections from non-custodial parents and avoid the build up of arrears. The following Operational Priorities for this budget year reflect this focus:

- ◆ Expand effective strategies used in the Early Intervention Pilot project to include a broader number of cases in both the case establishment and enforcement functional areas. The focus will be on shortening overall timeframes for services and increasing direct contact with participants on a greater volume of cases;
- ◆ Increase the Federal Performance Measure of Cases with Orders Established. The department needs to increase this measure to be able to increase overall dollars of collections. The department plans to analyze and benchmark the processes of other county child support offices who have successfully improved their performance since converting to the statewide automation system; and
- ◆ As discussed in the Program Discussion of this budget, the State DCSS has unveiled proposed legislation that will enable an administrative process for modifying orders and establishing orders in a three tiered approach in tandem with the judicial process. This legislation is expected to be enacted with effective dates for implementation to occur as soon as January 2011. This legislation is expected to assist in increasing the department's federal performance while reducing costs. Once enacted, the department will work closely with policy and regulation staff at the state level to ensure all changes and requirements are met by the proposed deadlines.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Establish an Early Intervention Initiative with the assistance of State DCSS to set up a process to identify and provide additional and personal services to new customers. The Department will work with them to obtain appropriate orders and assist them in becoming regular payers thus avoiding the accumulation of arrears and interest debt. Referral to Alliance Worknet will also be provided;	The Early Intervention Pilot (EIP) was implemented on July 1, 2009. The department created a pilot caseload and parallel control group. Immediate and positive results were shown in the pilot caseload's shortened timeframes in obtaining an order. The project has also shown a significant increase in collections as a result of personal contact and direct interaction with participants. A formal process for referring participants to Alliance Worknet has not been implemented at this time;
Provide full services to our customers while benchmarking other counties' successes and researching other methods to make the system more efficient and thereby improve timeliness of services; and	The department successfully reached a cost to collections ratio of \$3.02 this year. The department continues to review and benchmark other county successes for additional efficiencies to implement throughout the remainder of the year; and
Meet all funded State and Federal mandated service or program requirements.	With significant challenges in the form of fewer staffing resources and difficult economic conditions affecting potential collections results, the department focuses on meeting the core funded State and Federal service and program requirements. To facilitate this, the department has merged several functional areas and promoted cross-training of staff, where appropriate.

The following budget is included in the Strategic and Operational priorities listed above:

- ◆ Child Support Services.



CHILD SUPPORT SERVICES

Budget Unit 1071 0240000
Special Revenue Fund

SERVICES PROVIDED

The major services provided by the Department of Child Support Services (DCSS) are the collection and distribution of child support, location of non-custodial parents and employers, establishment of paternity and child support orders, enforcement of child support orders; legal representation of the County in child support matters, establishment and enforcement of medical support; and child support services for cases when a parent resides out of State.

CASH BALANCE

Cash balance as of July 1, 2010, is \$1,655,240 compared to a cash balance of \$1,973,395 as of July 1, 2009. The Department has no net impact on the County General Fund as it is funded by State and Federal funding. It is anticipated that, in the absence of changes in State payment schedules, sufficient reimbursement will be received and revenue will be claimed to offset expenditures, and it is anticipated that sufficient fund balance will be available in Fiscal Year 2010-2011.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$15,733,181 be approved for the Department of Child Support Services budget. This budget is funded from \$15,699,000 in estimated department revenue and \$34,181 in departmental restricted fund balance.

PROGRAM DISCUSSION

At this level of State funding, the Department will maintain a minimal level of service in mandated programs.

The Department of Child Support Services (DCSS) remains flat-funded for State Fiscal Year 2010-2011. Although Revenue Stabilization Funds (RSF) continue to be allocated to the Local Child Support Agencies, the total amount of the Administrative and Electronic Data Processing, Maintenance and Operations (EDP, M&O) State allocation to Stanislaus DCSS remains the same as the prior year allocation. The Department anticipates increased costs for retirement and health insurance premiums during Fiscal Year 2010-2011, and with flat State funding this will result in an overall reduction in program funding.

To offset the impact of reduced funding, DCSS has aggressively sought to reduce expenditures by analyzing all costs related to services and supplies, and canceling or re-negotiating contracts where feasible. DCSS has relied on attrition for further cost savings. Due to the Department's no-fill vacancy strategy, the savings from attrition have lessened the Department's reliance on fund balance usage in the current fiscal year over original estimates. Although every effort has been made to reallocate existing resources and redistribute duties to existing staff, service levels to the community are expected to be impacted.

There is a distinct correlation between Child Support collections and caseworker staffing levels. The RSF was established to provide necessary funds in order to stabilize caseworker staffing levels. The RSF will continue to support the Early Intervention Plan (EIP) at the local level. A pilot EIP caseload of 500 cases was created with dedicated staff. Since implementation of EIP in July 2009, new non-custodial parents have been better served by the Department, within these cases, through increased interaction with caseworkers from the onset of the case. Improved understanding and involvement by

the non-custodial parent is beginning to show in the form of an increase in stipulated orders, an increase in the collection of current support, and a reduction of delinquent cases within the EIP caseload. Although the Department would prefer to apply the same early intervention approach to all cases, limited EIP funding prevents the expansion of this process.

In April 2010, the California Department of Child Support Services (CADCSS) introduced a budget trailer bill attached to the CADCSS's budget and Spring Finance Letter. This trailer bill created a new three-tier administrative process for establishing and modifying IV-D child support orders. The administrative process was deemed a more cost effective process than the judicial processes that currently exist and was expected to reduce funding in this area by \$17 million over a three year period. This proposal has been initially rejected by the legislature committees. However, there was an expectation by the legislature that the CADCSS continue to discuss cost effective measures and efficiency proposals that involve thorough stakeholder input and collaboration. Recognizing that timeliness of services and statewide cost effectiveness of child support operations need improvement, it is expected that additional measures will be put forth before the legislature by the CADCSS. These may have widespread impacts on how child support is established and modified, with subsequent impacts on the amount of funding local agencies receive.

As a result of Federal certification of the California Child Support Automation System (CCSAS), the California DCSS is now able to leverage Federal funding for automation enhancements. To this end, CADCSS continues to look towards automation in order to further improve efficiencies within the program with the primary focus on increasing collections.

The collections to cost ratio is one of five Federal performance measures for which child support agencies are held accountable. Stanislaus County Child Support Services achieved a milestone during Federal Fiscal Year 2009 when it surpassed the \$3.00 mark. That is to say that for every dollar expended by the Department, more than \$3.00 was received in the form of collections. For the past several years, the ratio has gradually increased, from \$2.67 in Federal Fiscal Year (FFY) 2004 to \$2.85 in FFY 2008.

DCSS will partner with the District Attorney's Office to fund a plan of cooperation for one Criminal Investigator position. This position is used primarily for serving warrants and is linked to the Department's ability to hold obligors accountable for failing to pay support. The cost of this contract is approximately \$136,500 and covers the cost of one Criminal Investigator position and a percentage of funds related to its supervision. Without this plan of cooperation, the Department would have difficulty meeting the Board's goal of accountability. The Department has confirmed that the District Attorney's Office will fund \$46,410 which will fund one-third of the total cost. The remaining two thirds, \$90,090 will be submitted for funding by a Federal Financial Participation match. Federal Financial Participation is provided when the Department's allocation funding becomes depleted, and therefore is in excess of the yearly allocation amount.

In an effort to improve department server room infrastructure, and to realize further efficiencies, the Department has worked with the Chief Executive Office and the Chief Information Officer to develop a plan and analyze costs associated with the implementation of a server virtualization project. The Department is proposing to partner with Community Services Agency (CSA) to co-locate and share space within the CSA Facility Data Center. The investment in this project, would be funded within existing appropriations, and will provide future server capacity growth while minimizing the overall space required resulting in a more efficient infrastructure.

The Department continues to have a critical need related to the Heating, Ventilation and Air Conditioning (HVAC) system within its building. The HVAC system at the Community Services Facility is reaching the end of its life expectancy and will soon need to be replaced. Funding strategies are being investigated and reviewed by Chief Executive Office and CSF departments including: Community Services Agency, Alliance Worknet, Department of Child Support Services, and Women, Infants, and Children (WIC). Based on a study conducted by an independent engineer, initial findings suggest that a full replacement of the CSF HVAC system may be the most cost effective and long term solution. Initial estimates for the replacement of the HVAC system range from \$6.3 to \$7.9 million. The details, terms and structure of financing are currently under review. The Department's budget request does not include funding for this critical need.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is continuing with its no-fill vacancy policy and is requesting to delete the following vacant positions: one Attorney V, one Administrative Clerk I, three Legal Clerk IV, and one Paralegal III.

Total current authorized positions— 174

It is recommended to delete the following vacant positions: one Attorney V, one Administrative Clerk I, three Legal Clerk IV, and one Paralegal III.

Total recommended authorized positions— 168

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is continuing with its no-fill vacancy policy and is requesting to delete one vacant Confidential Assistant III position. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 168

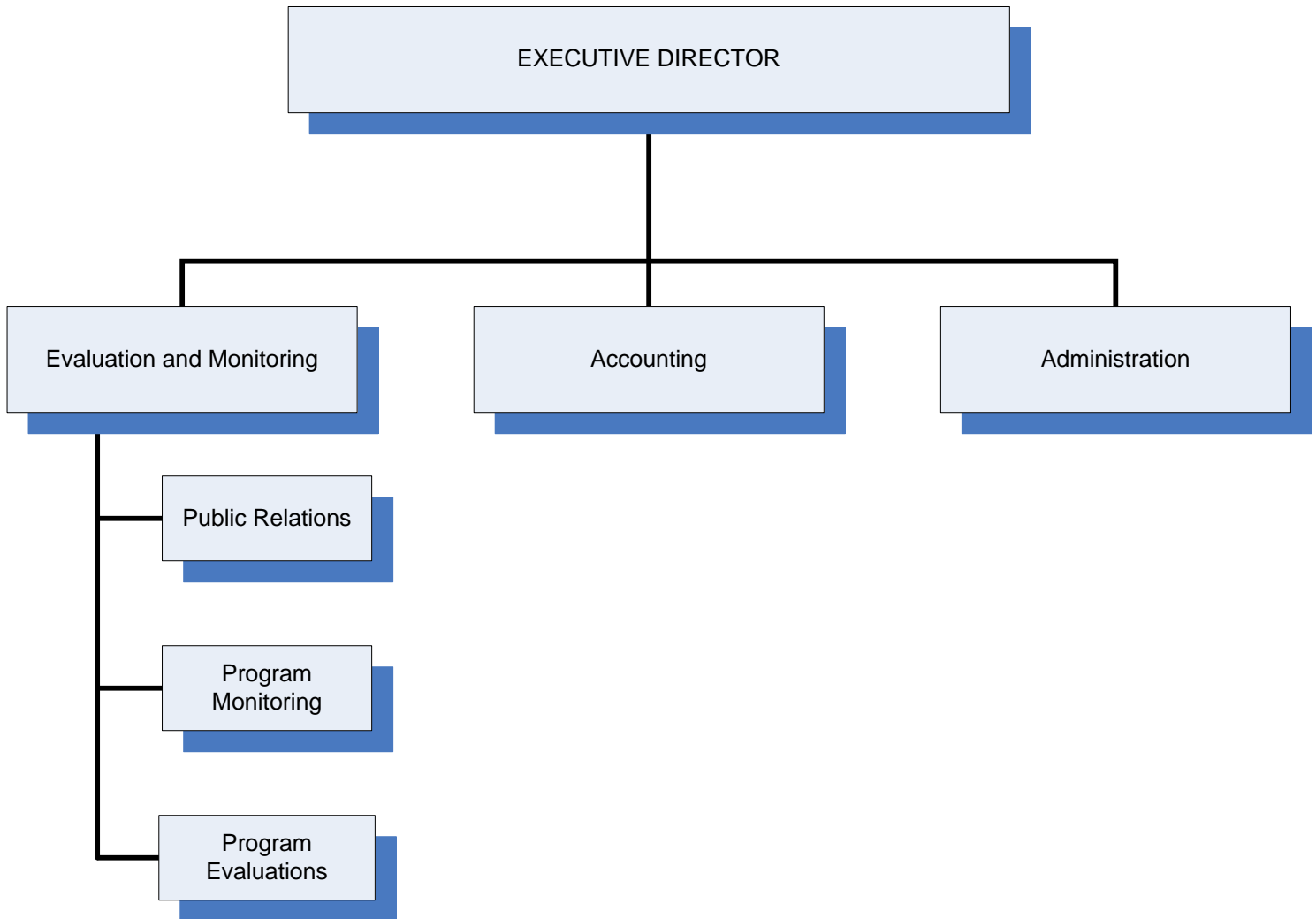
It is recommended to delete one vacant Confidential Assistant III position.

Total recommended authorized positions— 167

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Child Support Services					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$67,081	\$26,229	\$50,000	\$0	\$50,000
Intergovernmental Revenue	\$15,611,316	\$15,570,068	\$15,649,000	\$0	\$15,649,000
Charges for Service	\$10,666	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$3,540	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$392	\$0	\$0	\$0
Total Revenue	\$15,692,603	\$15,596,689	\$15,699,000	\$0	\$15,699,000
Salaries and Benefits	\$13,602,820	\$13,128,682	\$13,450,179	\$0	\$13,450,179
Services and Supplies	\$915,029	\$764,072	\$753,752	\$0	\$753,752
Other Charges	\$1,352,907	\$1,199,052	\$1,129,250	\$0	\$1,129,250
Fixed Assets					
Equipment	\$0	\$49,771	\$0	\$0	\$0
Other Financing Uses	\$315,085	\$376,368	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$400,000	\$0	\$400,000
Gross Costs	\$16,185,841	\$15,517,945	\$15,733,181	\$0	\$15,733,181
Fund Balance	\$493,238	(\$78,744)	\$34,181	\$0	\$34,181
Net County Cost	\$0	\$0	\$0	\$0	\$0



STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

FISCAL GENERAL SERVICES
Other General



CHILDREN AND FAMILIES COMMISSION—PROPOSITION 10

Budget Unit 1755 0016141
Special Revenue Fund

NOTE

This budget is in the County's budget for information purposes only, as well as to meet the Governmental Accounting Standard Board requirements. The Stanislaus County Children and Families Commission has independent jurisdiction over planning and funding decisions separate from the Stanislaus County Board of Supervisors.

SERVICES PROVIDED

The Stanislaus County Children and Families Commission promotes the development of countywide integrated and comprehensive services that enhance the intellectual, social, emotional, and physical development of children 0 through age 5. Integrated services include health care, quality childcare, parental education and effective prevention services. Services are provided on a community-by-community basis and directed to families and their children (prenatal through five years of age). The Commission ensures that services are organized to maximize the community's resources and are designed to produce measurable results.

The Governor's January 2010 proposed State budget assumed a ballot initiative would be approved by voters in June of 2010 diverting 50% of all Proposition 10 revenues from the 58 counties to the State effective July 1, 2010. The Legislative Analyst's Office supported the Governor's proposal. To date, no action has been taken by the Legislature to put such a ballot initiative on the June or November ballots. It is unknown at this time whether the measure will ever be placed before voters. It should be noted that a similar measure, Proposition 1D, was rejected by voters in the May 19, 2009 special election.

As anticipated, Proposition 10's revenue source, tobacco taxes, continues to decrease each year by an average of 2-3%. In Fiscal Year 2009-2010, revenues are expected to be 6% lower than previous years due to the economy's decline, reduced tobacco sales, and the impacts of the Federal Children's Health Insurance Program tobacco tax.

CASH BALANCE

As of July 1, 2010 this fund reflects a positive cash balance of \$16,617,987, compared to \$19,276,100 on July 1, 2009. The decrease of \$2.6 million is consistent with the Commission's plan to spend down its fund balance reserves until one year's worth of operating expenses remain. The vast majority of Commission revenues are generated from a \$.50 per pack tax on tobacco products that is collected by the State of California and distributed to California's 58 counties based on live births in each county. In the future, it is expected that revenue will further decline due to ongoing decrease in tobacco sales.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

The recommended budget is \$9,563,740 for the Children and Families Commission budget. This budget is funded from \$6,305,758 in estimated department revenue and \$3,257,982 in departmental restricted fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain funding for approximately 30 contracts valued at \$7.9 million. The funding will provide mental health, community resource and referral, child development and health services to children ages 0-5 and their families throughout the County.

Due to declining revenue and fund balance, the Commission reduced its funding to contracts by \$1.5 million in Fiscal Year 2010-2011. The Commission continues to evaluate programs and their alignment with its strategic plan.

Since Fiscal Year 2005-2006, the Children and Families Commission has provided support for the development of Family Resource Centers (FRC) countywide to equip and enhance family stability and functioning by providing or connecting families with needed services: health, mental health, parent education, school readiness, and prenatal/perinatal support. Additionally, the FRC's (working closely with Community Services Agency) establish a flexible, customized approach when responding to child welfare reports involving families determined to be of low to moderate risk to inflict abuse or neglect.

To support these FRC/differential response activities, the Commission has been making available approximately \$1.5 million per year to support the program. Fiscal Year 2010-2011 will be the second year in the second round of funding for the FRC/differential response program.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 7

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 7

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

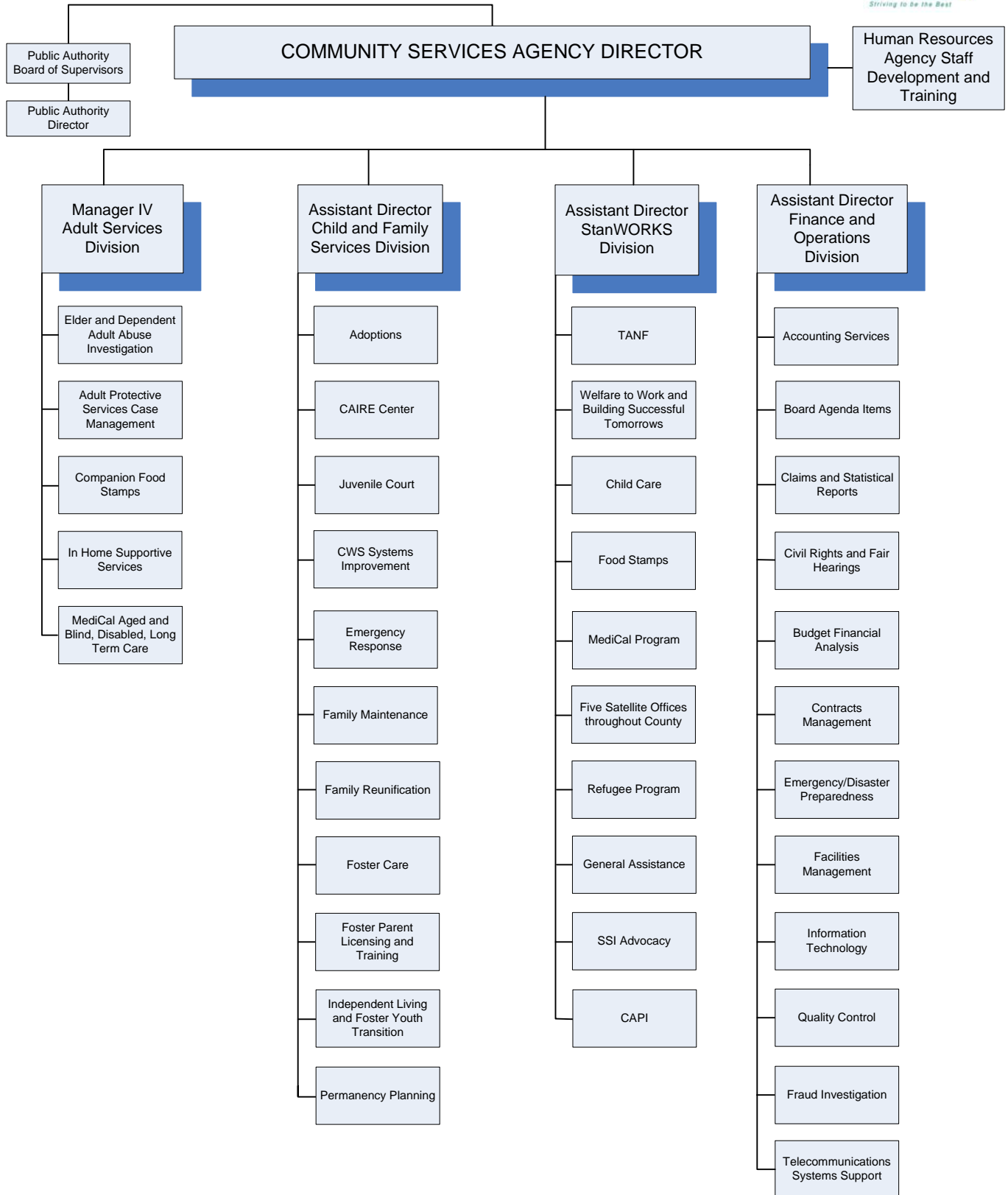
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Children and Families First Commission					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$653,969	\$190,727	\$249,178	\$0	\$249,178
Intergovernmental Revenue	\$7,734,436	\$6,826,294	\$6,056,580	\$0	\$6,056,580
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$1,149	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$8,388,405	\$7,018,170	\$6,305,758	\$0	\$6,305,758
Salaries and Benefits	\$636,971	\$650,090	\$727,139	\$0	\$727,139
Services and Supplies	\$6,043,103	\$5,665,475	\$5,204,812	\$0	\$5,204,812
Other Charges	\$3,178,405	\$3,339,748	\$3,631,789	\$0	\$3,631,789
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$15,180	\$19,376	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$9,873,659	\$9,674,689	\$9,563,740	\$0	\$9,563,740
Fund Balance	\$1,485,254	\$2,656,519	\$3,257,982	\$0	\$3,257,982
Net County Cost	\$0	\$0	\$0	\$0	\$0

COMMUNITY SERVICES AGENCY





COMMUNITY SERVICES AGENCY

MISSION STATEMENT

To build a stronger community, CSA works with the people of Stanislaus County to help with a safe place to live, access to food, health care, and opportunities to work.

STRATEGIC PRIORITIES 2010-2011

The Community Services Agency (CSA) supports the Board priority of A Healthy Community. This budget year, CSA will continue to focus on protecting at risk populations, providing access for basic needs, promoting personal responsibility and self-sufficiency and providing excellent customer service. However, given the current economic climate and impending budget challenges, the agency's ability to meet the prior year level of expected outcomes will be impacted. The following Strategic Priorities for this budget year reflect this focus:

A Healthy Community:

- ◆ Through Food Stamp Outreach efforts, CSA will partner with other community organizations to reduce hunger in the community by increasing the number of food stamp participants by 10%;
- ◆ Medi-CAL applications will be processed in no more than 45 days;
- ◆ Increase the skill level of Welfare to Work participants by providing access to job readiness training, soft skill development, work experience through Subsidized Employment partnerships with local businesses to sustain the engagement rate at 50% or higher;
- ◆ Sustain the amount of public assistance benefits discontinued, denied or collected as a result of fraud investigations at \$3.5 million;
- ◆ Maintain rate above the state average for number of children adopted;
- ◆ Maintain Fiscal Year 2009-2010 placement numbers in foster care by keeping children safely at home;
- ◆ Continue tracking system for Adult Protective Services referrals deemed to lack the information to justify an in person investigation to measure the scope of unmet need. Maintain Fiscal Year 2009-2010 numbers at same level through Budget Year 2010-2011;
- ◆ Maintain Fiscal Year 2009-2010 number of youth who are emancipated from foster care participating in the transitional house support program offering employment services through Transitional Housing Program Plus;
- ◆ CSA Quality Assurance staff will work to resolve all issues before going to state hearing when customers file for a hearing. The goal is to measure the success of our resolution process by tracking the number of hearings clients actually follow through on; and
- ◆ Maintain a Food Stamp Accuracy rate better than the state average throughout the year.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Healthy Community			
Promote health	Medi-Cal applications average 24.32 days. Due to the current economy, there is a high number of applications and increased need for health coverage. Staff resources from other areas have been shifted and focused on processing applications for those in need.	Process Medi-Cal Applications in no more than 45 days.	In the first 6 months of the year, average processing time was 20 days, but that slipped to 24 days mid-year and by the end of the fiscal year, processing time was at an average of 28 days per case.
Promote self-sufficiency	The Welfare to Work engagement rate is 51% overall. During the past year the number of individuals participating in the Welfare to Work program has grown by over 29%, from 2236 to 2896.	Increase the skill level of customers participating in Welfare to Work activities by providing access to job readiness training, soft skill development, work experience, and parenting classes in their local community by sustaining the engagement rate at 40% or higher.	This program realized an increase from 1,284 customers participating in July 2009 with an engagement rate of 47%, to 2,838 customers by the end of the fiscal year with an engagement rate of 55% in the last 6 months of the year. This averages out to an annual engagement rate of 51% thereby surpassing the target.
Promote accountability	This year benefits of \$3,104,850 were discontinued or denied as a result of fraud investigations. This was a decrease from last year, primarily due to staffing shortages and budget reductions.	Sustain the amount of public assistance benefits discontinued, denied, or collected as a result of fraud investigations at \$3.5 million.	Goal was almost achieved; Child Support Services saved the County \$3,177,647 through denials, discontinuances and benefit reductions as a result of fraud investigations. The factors contributing to the department not achieving the goal include reduced staffing resources and the inability to fill two investigator positions and a position that works on collections.
Promote protection	Due to budget cuts and staff reductions, CSA did not achieved twice the State average. However, the National Standard was exceeded; and	Maintain rate above the state average for number of children adopted;	Stanislaus County's rate of timely adoptions was 59.6% this year, which is more than twice the State average of 28.2%;
	Outcome adopted in 2009-2010	Increase percentage of children in foster care (between 8 days and 12 years old) who have 2 or fewer placements from present 84.7%; and	The percentage of children in foster care (between 8 days and 12 months) with 2 or fewer placements dropped to 82.8%; and
	CSA continues to focus on the referrals where people are most at risk.	Establish a tracking system for Adult Protective Services (APS) referrals deemed to lack enough information to justify a face to face investigation. CSA will work to quantify how many there are	Due to staffing resource issues, Adult Protective Services (APS) responded in person to fewer lower level risk referrals, evaluating out 129 of the total 1,822 adult abuse referrals – or

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
		and what percentage of the total referrals they represent to measure the scope of the unmet need.	7%. In FY 09/10, 193 lower risk referrals were evaluated out from the total number of 1,722 – or 11%. The increase of the percent of referrals evaluated out in FY 09/10 is again due to limited staff resources.
Promote independence	This outcome has been achieved; and	Maintain the maximum allowed number of youth who are emancipated from foster care participating in the 20 spaces available for transitional housing support at scattered sites in employment services provided by the Transitional Housing Program Plus state funding; and	The number of slots funded by the state declined, resulting in a decrease in the number of placements to 18; and
	This outcome was adopted in 2009-2010.	CSA Quality Assurance staff will work to resolve all issues clients raise when they request a state hearing. The goal is to measure the success of this effort by tracking the number of requested state hearings and the number of hearings clients actually complete.	In 2009 there were 823 Hearing Requests; 671 were resolved or withdrawn prior to hearing. In 2010 (January 1-June 31- partial year) there were 549 Hearing Requests; 404 were resolved or withdrawn prior to hearing. CSA continues to be successful in resolving the majority of appeals before going to the formal hearing. The appeal requests are increasing as the overall number of cases has risen dramatically in the last two years.

Efficient Delivery of Public Services

Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government	60% improvement in standardizing forms online;	Each department will have completed at least 2 process improvements measuring	80% improvement in call slip system.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
processes	60% improvement in mail-out process for IHSS providers; 100% improvement in CSA child care mail process and drop box; 33.7% improvement in same day appointments with options; 71% improvement in child care expenditures reconciliation.	turnaround time or cost efficiencies.	100% improvement in W Section Team caseload shifts.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

The Community Services Agency’s Operational Priorities are the department goal areas that align directly to the agency strategic priorities. These priorities focus on working with individuals and families to prevent and/or address matters of abuse or neglect; helping people access safe places to live, food and health care; assisting customers to develop the ability to meet their own needs; delivering services with respect and compassion that are easily accessible and provided in an accurate and timely manner; and, ensuring staff have the tools and training to serve customers, have satisfaction in their work, and opportunities to grow in the organization. The following Operational Priorities for this budget year reflect this focus:

- ◆ Enhance business efficiencies and security by utilizing newly implemented technology advances of the VOIP telephone system, electronic faxing, implementation of the C-IV Regional approach and CMIPS II. Utilize internal IT resources to expand open source developments. Continue development efforts to convert to Plone which is a free content management system with strengths of flexibility, security, and adaptability;
- ◆ Enhance access to external customers by providing kiosks within CSA facilities to be utilized for program information and applications. Initiate a work plan in partnership with the CEO's office Capital Project team for replacement of HVAC system. Maintain public assistance in the Turlock community and address Turlock satellite model to work towards new community service center for Budget Year 2011-2012;
- ◆ Support the hunger prevention initiative which includes but is not limited to food stamp outreach strategies in assisting and improving community access. Evaluate and continue subsidized work/employment assistance for the benefit of the community; and
- ◆ Child and Family Services Division will develop and report to the Board of Supervisors a State required 3-Year System Improvement Plan that recognizes Federal and State outcomes for the safety, permanency and well-being of children. Once approved the agency will implement the approved plan.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
The Family Resource Centers (FRC) are evaluated on multiple outcomes for Differential Response and family support activities. The multiple outcomes will evaluate the family's involvement with FRCs which will prevent child abuse and neglect by strengthening families;	The agency in partnership with the Child and Families Commission (First 5) has contracts with 7 Family Resource Centers (FRC) for Differential Response (DR) Services. Family Resource Centers and Differential Response are funded through a joint contract with the Children and Families Commission. Over 2100 children were referred to FRCs for a Differential Response as determined by the CPS Intake hotline. Caregivers of these children voluntarily participated in a strength-based assessment 61% of the time.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
	Referrals, resources and services were provided to 88% of families referred for DR;
Expansion of C-IV Yourself implementation is expected in October 2009. The expansion provides increased access via the internet for customers applying for Medi-Cal and CalWORKs. In addition, customers will be able to check the status of their benefits;	The C-IV System on-line application, "C 4 Yourself", was expanded in October 2009 to add the ability for Stanislaus County customers to apply for Medi-Cal and CalWORKs assistance in addition to Food Stamp benefits. Stanislaus "C 4 Yourself" customers can check messages, get reminders and check their benefits on "My C-IV Yourself";
Evaluate the changing demographics and needs of customers accessing the CalWORKs, Medi-Cal and Food Stamp programs. Explore how work participation, engagement, and job placement rates can be sustained in light of the increasing unemployment rate and evaluate how to access and utilize federal Emergency Contingency Funds for CalWORKs programs;	As unemployment rates continues to rise (19.1% in February 2010), employment opportunities for our customers diminish. Since the passing of The American Recovery and Reinvestment Act (ARRA) of 2009 legislation, CSA developed and implemented a subsidized employment program utilizing funding provided by the TANF Emergency Contingency Fund (ECF). Through our partnerships with Kelly Services and Alliance WorkNet, CSA has placed (to date) nearly 500 CalWORKs/WTW participants in subsidized employment. The workplace experience provided through subsidized employment has assisted our customers in gaining marketable job skills and the confidence necessary to compete in this economically challenged job market;
Coordinate and centralize staff development and training strategies agency wide. Utilization of internal resources for training will be primary with a continued focus on division priorities of mentorship programs, coursework and required competencies. Increase focus on Emergency and Disaster Preparedness training; and	In consultation with the Executive Team, the Staff Development Committee developed a Charter stating objectives, membership and committee operation. A CSA Policy was developed to define required staff trainings with committee representatives assigned to ensure all mandated courses have been completed. The committee is currently looking to provide no-cost trainings on site to all staff utilizing internal resources, when possible. StanWORKs successfully implemented their Manager/Supervisor mentorship programs. Awareness increased for emergency/disaster preparedness. A Disaster Team consisting of managers from all divisions was formed and, in consultation with the Executive Team, approved a policy and charter. A web page was developed on the CSA intranet for all staff to find relevant emergency preparedness information. All staff has been trained on the introductory NIMS/SEMS/ICS structure (ICS-100/700) and all managers have been trained on the basic NIMS/SEMS/ICS structure (ICS-200). An emergency response checklist and online all-staff training are in the works with an estimated date of completion by June 30, 2010; and
Further refine the OSCAR system to increase ease of use. The OSCAR system helps ensure employees' support needs can be handled with one simple interface. Development efforts are scheduled to boost bandwidth to outstations to increase Intranet, Internet and overall network speed, convert to a Content Management System for the county intranet and convert handbooks from RoboHelp to the Content Management System on Ollie.	OSCAR refinements include new features such as the "My Oscar" feature which was added to enhance the ability of customers to track and complete their tickets, the "Auto Build Spreadsheet" created to identify, track, and solve problems with OSCAR work flow, multiple individual forms enhanced at the request of the customers that use those forms, and a "Ticket retraction/correction" system has been developed and planned for implementation. For ease of use for the programming staff in maintaining the notification of requests flow, staff created an activity map. The underlying database was used to generate flowcharts from the entry of the request to who received the notifications of the request and to who had to approve the request. This replaced the Visio flowcharts that were manually maintained by programming staff. All handbooks maintained by I.T. programming staff have been converted from Robohelp to Ektron Content Management System. Programming staff evaluated four open source content management systems

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
	which included Joomla, Drupal, Liferay Portal and Plone. Due to the overlaying capabilities and compatibility county-wide, Plone was selected and training has occurred.

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ Community Services Agency-Services and Support;
- ◆ Community Services Agency-County Children's Fund;
- ◆ Community Services Agency-General Assistance;
- ◆ Community Services Agency-IHSS Public Authority/Administration;
- ◆ Community Services Agency-IHSS Public Authority/Benefits;
- ◆ Community Services Agency-Public Economic Assistance;
- ◆ Community Services Agency-Seriously Emotionally Disturbed Children, and
- ◆ Community Services Agency - IHSS Provider Wages



COMMUNITY SERVICES AGENCY—SERVICES AND SUPPORT

Budget Unit 1631 0045050
Special Revenue Fund

SERVICES PROVIDED

The Community Services Agency (CSA) operates approximately 70 social welfare programs providing assistance, direct client services and support for the benefit of the community, and to meet the Board of Supervisors priorities of a healthy community and a safe community:

1. Social Services (Child Welfare/Child Protective Services, Adult Protective Services/In-Home Supportive Services);
2. CalWORKs (Temporary Assistance to Needy Families, Employment Services, Welfare Fraud Prevention and Investigation);
3. Other Public Welfare Assistance (Food Stamps, Medi-Cal, Foster Care, Adoptions and General Assistance);
4. Child Care (Subsidized Child Care Stages 1,2,3); and
5. Non-Welfare (no activity for Budget Year 2010-2011).

CASH BALANCE

As of July 1, 2010, this fund has a positive cash balance of \$6,568,986, compared to the negative balance of \$1,205,578 as of July 1, 2009. This material increase in cash balance is attributed to increased allocation advances for mandated programs that the Department was unable to access due to the lack of local match. The surplus advances will be recouped by the California Department of Social Services (CDSS) within six months. The Department anticipates the inability to access funding allocations to continue into the Fiscal Year 2010-2011 and expect the cash balance to be \$6,580,419 on June 30, 2011. Fund operations consist of the administration of Federal and State mandated social welfare programs with a budget of over \$113 million for Fiscal Year 2010-2011. Scheduled cash advances, and cash reimbursements based on invoiced costs, are received from the State to help cover budget unit operating costs. Timing differences among adjusted cash advances, cash reimbursements, and actual incurred costs create either a positive or negative cash position depending on the net cash effect of deferred revenue, accounts receivable, and accounts payable at fiscal year-end.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$113,319,762 be approved for the Community Services Agency – Services and Support budget. The General Fund revenue allocation for this budget was reduced 9% or \$336,688. At this level of funding the Department achieves its revenue reduction by a reduction in force of 16 filled positions as approved by the Board of Supervisors on May 25, 2010, the elimination of 7 vacant positions and eliminating all non-critical expenditures. This budget is funded from \$109,899,860 in estimated department revenue, \$15,613 is departmental restricted and assigned fund balance and a \$3,404,289 contribution from the General Fund.

PROGRAM DISCUSSION

The ongoing economic downturn makes for another challenging budget process. Rising unemployment and home foreclosures continue to devastate the community and reduce the local match funds from sales and property taxes needed to help fund social service safety net programs for families in economic need as well as children and adults at risk of abuse and neglect. The lack of local match funds results in significant reductions in program services to children and families in crisis. The reduced services are at odds with the Board priority for a healthy community, but are necessary in order to ensure community mandates can be met with declining resources. Balancing issues and strategies used in the Recommended Proposed Budget process include:

- ◆ Accommodate the General Fund targeted reduction of 9% that decreases County Match revenue by \$336,688, lowering local match and triggering strategic efforts to lower costs and ensure a balanced budget.
- ◆ Reduced County Match dollars means that the Agency is unable to access Federal and State funds available in various program allocations. This amounts to \$12.5 million of lost allocations from Child Welfare Services, In-Home Supportive Services, Non-Assistance Food Stamps, and the State Family Preservation programs for Fiscal Year 2010-2011. The inability to maximize Federal and State funds not only impacts current operations, but can potentially impact future allocations due to the agency's inability to spend at the level required to manage program caseload.
- ◆ Great uncertainty caused by State Budget changes released through the Governor's Budget 2010-2011 in January 2010 that would significantly alter the In-Home Supportive Services Program affecting elders in this community, as well as reduced funding for program administration, and impact Child Welfare Services operations via increased county cost. Trigger reductions would further impact CSA programs if Federal funding is not provided to meet the Governor's request. Result: No State Budget policy changes factored into Agency projections at this time.
- ◆ Cost avoidance strategies include salary savings of \$9.2 million consisting of \$7.3 million avoided due to 92 vacant and unfunded positions, a 10% reduction in Agency authorized positions, and a planned reduction-in-force of another 16 positions and the deletion of 7 vacant positions that will save \$1.9 million.
- ◆ Additional cost savings of approximately \$5.3 million due to an Agency-wide 5% salary reduction that saves \$2.6 million, plus a reduced retirement rate from initial County cost projections that generates \$2.9 million in savings, offset by increased termination costs of \$.2 million due to the planned reduction in force.
- ◆ Cost reduction efforts save over \$1,000,000 in operating costs, lowering the amount the Agency spends on travel, information and technology products and services, office supplies, and other cost of doing business components.
- ◆ Reorganization efforts produce operational efficiencies which include: transfer of the Multi-Senior Service Program (MSSP) to the Stanislaus County Aging and Veterans Services Department; relocate the Public Authority to the Community Services Facility, saving space and attendant costs; transfer oversight of General Assistance Program to the StanWORKs division, responsible for public assistance.
- ◆ Combined cost reduction efforts allow the Agency to restore 23 Family Service Specialist positions at a cost of \$1.4 million, funded entirely by Federal and State dollars from the Medi-Cal and CalWORKs allocations. These staff will perform needed casework activities that assist the ever growing number of economically stressed County residents applying for Medi-Cal health benefits and cash assistance.

Total Recommended Proposed Budget appropriations of \$113,319,762 are offset by estimated Federal/State revenues of \$107,717,687 to derive a net County share of \$5,602,075. Financing sources, net of County Match, total \$2,197,786 and consist of Realignment sales tax and Vehicle Licensing Fee revenue of \$1,761,404, designated program revenue and accounting adjustments of \$420,769, and fund balance of \$15,613. The resulting net General Fund requirement equals

\$3,404,289, the exact amount of the General Fund base contribution after the 9% targeted reduction. This results in a balanced budget with no unmet needs.

At this level of funding, the Department can maintain only the minimum level of mandated social services programs for the projected number of cases and customers. The programs contained in this budget are either mandated programs with legislated Federal, State and County sharing ratios, legislated Maintenance of Effort (MOE) contributions or 100% funded programs. Over 90% of the funding for these programs is linked to annual allocations, however, the Department has not yet received allocations for these programs; these are typically provided late in the month of August. Mandated program allocations are based on the Governor's Budget 2010-2011 released in January 2010, net of proposed policy changes and no recognition of cost of doing business. The overall County General Fund support for CSA Services and Support is approximately 3%.

Major Programs/Level of Service Funded:

Adult Services Division – This division provides an array of programs to provide a safety net for elders in the community, including the Adult Protective Services Program and In-Home Supportive Services Program. Since the start of Fiscal Year 2009-2010, Adult Services Division staffing has been reduced from 131 to 95, a decrease of 36 positions, or 27%. The 36 positions consist of 22 staff transfers to other programs with limited/no county share, 10 unfunded vacancies, and four reductions in force. The staff reduction strategy is necessary to deal with declining Federal, State, and County funds. For example, approximately \$1.1 million in Federal/State In-Home Supportive Services funding cannot be accessed due to the lack of available County General Fund match to support this program.

The Adult Protective Services (APS) program protects elderly and dependent adults where there are issues of physical violence, sexual abuse, financial exploitation, abandonment and neglect. APS is being restructured due to funding reductions. The impact includes:

- ◆ Emergency response reduced from immediate response to 24 hour response;
- ◆ No response to after-hours calls, except with Department management direction in extreme situations;
- ◆ Reductions and eliminations of supportive services for APS clients;
- ◆ Elimination of the "one-stop" model with APS Social Workers responding only to APS issues;
- ◆ APS cases will be closed as quickly as possible without the ability for enhanced case management; and
- ◆ Elimination of the Stanislaus Elder Abuse Prevention Alliance contract for training and community collaboration.

The In-Home Supportive Services (IHSS) program provides services to the elderly and disabled who need assistance to remain safely in their homes. Program issues include the increasing cost of providing services due to caseload growth, loss of local matching funds due to the downturn in local revenues and local staffing reductions. The IHSS program provides in-home services to approximately 6,434 frail and/or elderly individuals per month. These services allow customers to remain safely in their own home rather than alternative and costly long-term care facilities. The IHSS case management allocation is projected at \$5,682,524 in Fiscal Year 2010-2011; this Recommended Proposed Budget includes 28.3 full-time equivalents (FTE), a significant reduction from the 41.6 FTE justified staffing level based on the actual workload experience of the first six months of Fiscal Year 2009-2010.

Since the Department will be operating the case management program with only 68% of the justified staff, service impacts will occur:

- ◆ Delays in processing applications and providing service assessments will leave elders without access to needed services for significant periods of time;
- ◆ Banked caseloads will not have caseworker assignments with an increased possibility of IHSS fraud due to less consumer and provider contact;
- ◆ Loss of Public Health Nurse staff assigned to the IHSS program will severely limit paramedical assistance to clients who are at-risk for geriatric medical conditions and/or complications;
- ◆ Delays in finding In-Home Providers for those at risk of nursing home placement could lead to higher cost placements in skilled nursing facilities and/or serious safety concerns for those elders who choose to remain in their own homes without the needed support; and

- ◆ Late reassessments and the potential of State sanctions for performance standards not being met.

The Adult Services Division also operates the Long Term Care, Aged, Blind and Disabled Medi-Cal program which is experiencing service growth of 9% with no additional casework staff. State program policy changes have eliminated payment for various medical and dental services for most adults over age 21. Program resources will focus on processing new applicants, delaying responses to existing clients. In addition, annual redeterminations will likely fall below the State mandate of 90%, exposing the County to potential sanctions in subsequent audits. The Medi-Cal program is discussed in detail within its primary assignment in the StanWORKS Division.

Child and Family Services Division (CFSD) – This division provides an array of services essential to the protection of the community's most vulnerable children, victims of abuse and neglect. There are multiple program components:

- ◆ Child Welfare Services (CWS) Emergency Response: Emergency Response is responsible for receiving abuse reports and investigating them, often with law enforcement. These Social Workers are responsible for determining whether it is safe for a child to remain with their caretaker and securing protective custody and search warrants when necessary. The CAIRE Center (Child Abuse Investigations Referrals and Examinations) is also located within Emergency Response.
- ◆ CWS Family Maintenance: Caseworkers in Family Maintenance provide pre-placement preventative services for children at risk of entering the foster care system due to abuse or neglect.
- ◆ CWS Court Staff: This unit is responsible for managing a child's case from the point of detention to the trial disposition. This unit is also responsible for a multitude of mandates when a child first enters the foster care system. Social workers represent the interests of the child and agency, while attorneys represent the child and the parents.
- ◆ CWS Family Reunification: This staff is responsible for all aspects of a case after the court declares a child a dependant of the court following the trial against the parent. These social workers are responsible to all aspects of a case following the dispositional hearing until the return of custody and dismissal of dependency, termination of parental rights, or an order of permanent placement.
- ◆ CWS Permanent Placement: Staff assigned to Permanent Placement is responsible for monitoring the safety of children who are in foster care long term.
- ◆ Adoption: CFSD has its own licensed adoption agency and is responsible for adoptive home studies through adoption finalization. Staff serves children who have not been able to reunify with their biological parents. Adoptions Services augment the CWS core program and are 100% funded.
- ◆ Emancipated Youth: This program serves young adults who have aged out of the foster care system. Services are 100% funded and augmented with grant resources targeted to assist this at-risk population.

Fiscal Year 2010-2011 program expenditures are estimated at \$16,996,153. This level is a 20.6% reduction from the Fiscal Year 2009-2010 Adopted Final Budget level of \$21,410,419. Overall CFSD cost avoidance and reduction strategies include deleting 18 positions for a new total of 134 positions which is 11.8% less than the Fiscal Year 2009-2010 Adopted Final Budget level of 152. Within the case management series, the Recommended Proposed Budget includes 67.1 full-time equivalents (FTE), a reduction of 10.5 FTE's from the Fiscal Year 2009-2010 level of 77.6, and a significant reduction from the State approved justified workload staffing level for Fiscal Year 2009-2010 of 100.8. Other identified reductions are a variety of program services and \$2.2 million in contract services will be eliminated.

Given the severe budget reductions, CFSD will not be able to meet all of its legal mandates and will be triaging the most critical ones. The child welfare system is very complex and every component has a variety of legal requirements. For example in Emergency Response, there are mandates regarding timely response to abuse referrals, procurement of protective custody, search and seizure warrants, and the completion of safety and risk assessments. In cases where the agency files a petition with the Juvenile Court to remove a child there are specific court timelines and orders of the court that must be followed throughout the "life of a case" for the child to be eligible for Federal Title IV E funding. If specific findings are not made, the child is not eligible for IV E funding resulting in a greater county cost.

Should foster care placements increase, combined with the reduction in services that lead to timely reunification or adoption, more children could remain in foster care longer thereby increasing county expenditures for assistance payments.

CFSD outcomes have focused on the areas of child safety, permanency and well-being. CFSD has continued to make steady improvements. The implementation of Differential Response with Family Resource Centers has created a culture of shared responsibility in the community for child abuse prevention. That partnership has resulted in a higher rate on non-reoccurrence of abuse. CFSD will be eliminating Differential Response Services for children 6 to 18 years of age. In addition, CFSD has been able to maintain children safely in their homes by providing family maintenance services with a multi-disciplinary team including social workers, public health nurses, mental health clinicians, alcohol and drug specialists and a domestic violence counselor. As a result, CSA has been able to maintain a low rate of foster care entry (1.7 children per 1,000 compared to 3.3 per thousand statewide and 4.5 with comparison to central valley counties). State Family Preservation Services funding will be eliminated which will impact the delivery of family maintenance services. Contracts for public health nurses, mental health clinicians, alcohol and drug specialist and the domestic violence counselor will end June 30.

In order for a child to be removed from the physical and legal custody of his or her parent, a trial must occur and specific findings made by the court. Family Maintenance Services are often provided as there is not enough evidence of imminent risk of danger. With budget reductions, many of these cases will not be provided services and another finding of abuse would need to occur before CFSD can intervene.

CFSD has been able to use non-case carrying social workers for mandates such as home assessments for relatives and non-related extended family members prior to placement. This ensures more children are placed in a familiar environment versus one with strangers. Relative placements are more cost efficient than licensed foster family homes. CFSD will not be able to sustain a dedicated social worker for these assessments.

Team Decision Meetings (TDMs) were implemented in 2004 as a group decision making process to determine whether or not a child enters foster care. In 2009, there were "Removal" TDMs for 310 children. As a result of this process, 206 children were able to avoid a foster care placement as a safety plan was developed and proper supports provided to the family. From a fiscal perspective, if those children had been placed into foster care, it would have been at a cost of \$3,530,016 per year with a County share of \$1,412,006. CFSD will eliminate TDMs as it is not a legislative mandate. In addition, preparing court cases is labor intensive and may require diverting additional staff from Family Maintenance services.

Collaborative partnerships between community based organizations and CFSD has created an effective continuum of services for vulnerable children and their families in Stanislaus County. Critical safety nets that maintain abused and neglected children safely at home will no longer be supported, such as clean and sober living facilities. Clean and sober facilities have allowed parents to maintain sobriety, parent their children, and consistently attend treatment programs. Clean and sober living facilities, while an effective practice are not a legal mandate and as a result CFSD will be eliminating funding for the Redwood Center, Laura's House and Life Choices. CFSD has made additional reductions in substance abuse treatment, counseling services and parenting programs.

Aftercare services will continue to be provided to youth but at about half the current service level. Currently, 93% of youth leaving foster care have suitable housing. With a reduction in emancipated youth services, now approximately 50 to 60% will have housing.

CFSD continues to observe that mental illness and substance abuse are primary safety and risk factors in the families served by CSA. More recently, domestic violence has also become prevalent in the families where CSFD staff intervenes. As the workload increases due to staff and contract reductions, it is more difficult to meet mandates. This creates public safety concerns for children who have been abused and neglected or are at risk of abuse and/or neglect. In addition, ensuring the children served in the child welfare system have their emotional, physical, educational, and other needs addressed will become more difficult. This includes a foster child achieving a permanent, loving home.

StanWORKS Division – CalWORKs, Food Stamps and Medi-Cal programs are administered within the StanWORKS Division whose primary role is defined as “helping families with food, a safe place to live, health care and jobs.” Both the CalWORKs and Medi-Cal allocations have grown significantly from the Adopted Final Budget 2009-2010, by \$6.1 million and \$3.2 million respectively in recognition of caseload growth from the number of applications and people eligible for services. Although the Non-Assistance Food Stamps allocation continues to be adjusted for program growth, approximately \$5.2 million in Federal/State allocations cannot be accessed due to the lack of available County General Fund revenue to support this program beyond the maintenance of effort requirement.

The County’s economic downturn, resulting in an unemployment rate of over 19%, has fueled the increased demand for public assistance services. The StanWORKS staff will increase by nine positions in Fiscal Year 2010-2011 to an authorized level of 461 positions; this includes: 20 staff transfers to the division; 4 staff with restored funding; 23 new Family Services Specialist (FSS) II staff requests. Even with this staffing increase, the number of caseworkers cannot keep pace with service demands, as evidenced by the following metrics:

- ◆ CalWORKs – Three year growth rate of 25%. As of February 2010, a total of 29,340 individuals received CalWORKs benefits, an increase of 4.6% over February 2009.
- ◆ Food Stamps – Three year growth rate exceeds 69%. The number of families/individuals receiving Food Stamps has increased by over 21% just in the past year. Food Stamp benefits have increased from over \$4.2 million monthly in February 2007, to over \$9.7 million monthly in February 2010.
- ◆ Medi-Cal – Growth in Medi-Cal recipients is two-fold: increases due to families associated with the CalWORKs program, and non-public assisted families needing access to medical services (3% growth in the last 12 months). Over the past three years, the number of individuals eligible to Medi-Cal has increased by over 9%. As of February 2010 the Medi-Cal programs serves over 123,861 individuals, almost 25% of the County population.

The inability to fully staff casework operations impacts application processing, program accuracy, and quality control; relevant program operation impacts include:

- ◆ Medi-Cal Intake applications have increased steadily from 4,322 in January 2008 to 5,826 in January 2009 to 5,930 in January 2010. This high demand for services directly and negatively impacts the Department’s ability to process applications timely. In the past six months, the Department’s timeliness performance has averaged at 87.6%, which is below the State’s required standard. Approximately 12.4% of all Medi-Cal applications are processed beyond the 45 day State mandate.
- ◆ CalWORKs and Food Stamp applications are processed on average in 27 days. However, current application processing time frames may extend to periods as long as 45 days from the initial date of the interview, far exceeding the State mandated 30 day time frame. The delays in processing applications can present significant hardship for families already in dire need and who may be faced with a lack of food, may be on the verge of losing their housing due to late payments, and may be in need of routine medical care as well as prescribed medication due to the loss of health care benefits.
- ◆ Sufficient caseworkers help with accuracy rates and prevent sanctions, such as fiscal penalties that can be imposed by California Department of Social Services and California Department of Health Care Services.
- ◆ Each county is subject to a Medi-Cal Eligibility Quality Control Review (MEQC). Due to increased caseloads and customer demand, maintaining an accuracy rate at or above the 90% statewide threshold in the Medi-Cal program has been a challenge. Over the past three years, with the exception of the April 2008 to September 2008 review period, Stanislaus County has experienced a double digit error rate as high as 24.3%. In the fall of 2009, State staff met with key leadership and discussed the importance of improving program accuracy.

- ◆ Each county is subject to Healthy Family Bridging Program Performance Standards. In the 2007 Self-Certification Report submitted to the Department of Health Care Services, Stanislaus County's performance was below the State's standards in all three criteria. The County was out of compliance and placed on a Corrective Action Plan (CAP). Since the Self Certification Report, two other reviews were conducted. Although there was improvement, the County failed to meet two of the three required standards. In 2009, following CAP implementation, the County successfully met all the milestones as indicated in the CAP.
- ◆ Twenty of the largest counties in California are subject to a Food Stamp Quality Control Review. Stanislaus County's program benefit issuance error rate has increased from 2.56% in FFY 2008 to 3.01% in FFY 2009. Although Stanislaus County meets the State and Federal Food Stamp error tolerance level and is not currently subject to fiscal sanctions or penalties, the County is currently ranked 18 out of the 20 largest California counties. Stanislaus County's ranking has declined significantly since FFY 2007, when it was rated in the top three counties.

Despite staffing and funding constraints, the StanWORKs Division is moving forward with program initiatives to sustain mandated services; examples include Subsidized Employment and Food Stamps Outreach efforts.

Welfare to Work – Subsidized Employment - This program helps economically disadvantaged families find work. More families are seeking assistance due to reduced hours of employment, job loss, and the exhaustion of eligibility to Unemployment Benefits. Although new exemptions were introduced in July 2009 and are effective through June 2011, the number of adults enrolled in the Welfare to Work program continues to increase. In February 2010, over 5,353 adults were enrolled in the Welfare to Work program, representing a 30% increase during the past three years.

- ◆ In June 2009, CSA received budget authority to utilize funding received through the enactment of the Federal American Recovery and Reinvestment Act (ARRA) specific to the Temporary Assistance for Needy Families (TANF) Emergency Contingency Fund (ECF) to implement a subsidized employment program for Welfare to Work customers. CalWORKs Single Allocation was used as the 20% match requirement. The subsidized employment program was implemented in August 2009 using contract agreements with Alliance Worknet and Kelly Services. This program has been extremely successful. Several of the participants have acquired full time jobs as a result of the program and have transitioned off the CalWORKs program. As of April 2010, over 500 Welfare to Work customers in Stanislaus County are participating in this program and are placed with public, private and non-profit worksites throughout Stanislaus County.
- ◆ Many adults who have recently lost their jobs and are currently receiving CalWORKs benefits are finding it difficult to compete in today's job market. CalWORKs adults are required to participate in specific Welfare to Work programs focused on job search, job preparation, job training, and basic employment skill building. For many, their employment history, basic literacy skills, math skills, and education level make it difficult to obtain employment in the current labor market. The subsidized employment program has been successful in providing relevant on the job work experience coupled with additional services that are focused on increasing each participant's literacy skills. This is significant, as there are currently very limited employment opportunities in Stanislaus County. Although the TANF – ECF funding is scheduled to end in September 2010, it is anticipated that Federal funding for this program may be extended through September 2011. CSA plans to continue this highly successful program in Fiscal Year 2010-2011.

Food Stamp Outreach Initiative (Hunger Prevention/Food Insecurity) - In Stanislaus County, the economic decline has led to a significant increase in the unemployment rate from 7.7% in September 2007 to 19.1% in February 2010; Stanislaus County's rate far exceeds the current State rate of 12.3%. In December 2009, 1,843 housing units had been issued a foreclosure notice, 1 in every 94 units. As a result, many families in the community are struggling to meet their basic needs, such as securing food.

The funding each county receives to administer the Food Stamp Program is based on the number of individuals in receipt of the program and estimated program growth. This allocation requires a 14% local match. Stanislaus County's estimated Food Stamp allocation for Fiscal Year 2010-2011 is \$19.4 million. However, at this time, CSA has budget authority to access only \$14.2 million. Additional local match of approximately \$728,000 is needed to access the remaining \$5.2 million.

CSA will work with a variety of community based organizations to determine alternative funding opportunities to meet the base requirement. In partnership with Yosemite Community College District (YCCD), i.e. Modesto Junior College, YCCD will be providing funding to be used as local match to draw down funds up to an additional \$1.3 million. This portion of the Food Stamp allocation will be used to perform outreach activities that will result in increased community knowledge and enrollment in the Food Stamp program.

Outreach activities will focus on providing information to the community about Food Stamp eligibility criteria, methods of access, how to apply for aid, and participating local retailers. Families will be educated about proper nutrition and healthy food choices leading to improved health outcomes for children.

Child Care – Total Child Care expenditures for Fiscal Year 2010-2011 are estimated at \$14,386,831, an increase of \$174,058 over the Fiscal Year 2009-2010 Adopted Final Budget spending level of \$14,212,773. Child Care components include Stage 1, part of the CalWORKs program, and Stages 2 and 3 financed by the California Department of Education. Over 81% of the proposed child care budget or \$11.7 million is targeted for provider reimbursements to child care providers in the local community. There is no County cost associated with the Child Care programs.

Administration, Finance and Operations Division – This support division is responsible for Department business operations and has implemented numerous cost avoidance and reduction strategies. Since the start of Fiscal Year 2009-2010, Division staffing has been reduced from 191 to 168, a decrease of 23 positions, or 12%. The 23 positions consist of 19 unfunded vacancies, 1 transfer to other program areas with limited/no county share and four deleted positions as part of a reduction in force. The staff reduction strategy is necessary to deal with declining Federal, State, and County funds. Oversight of multiple state-initiated automation projects remains integral to Division operations in Fiscal Year 2010-2011.

Automation Projects – The Department works in conjunction with the California Department of Social Services (CDSS) and the Office of Systems Integration in support of a variety of statewide automation projects, both new and ongoing. Key projects either in the development or maintenance and operations phase include the following:

- ◆ Consortium IV (C-IV) – The Statewide Automated Welfare System (SAWS) C-IV Counties of Merced, Stanislaus, San Bernardino, and Riverside jointly developed a fully automated system for case management of public assistance and employment services programs. Stanislaus County implemented the C-IV system in April of 2004. The Department's share of the C-IV Project Maintenance and Operations (M&O) Budget is approximately \$5.9 million for Fiscal Year 2010-2011 and will be funded through a special allocation from the California Department of Social Services. C-IV funding covers the cost of four staff assigned full-time to the project. The C-IV Project County share of cost is estimated at \$340,514 for M&O costs, which will be absorbed within the CalWORKs and Food Stamp maintenance of effort (MOE) funds and Foster Care County cost as supported in this budget.
- ◆ Interim Statewide Automated Welfare System (ISAWS) Migration Project – This project is scheduled for completion July 31, 2010. The ISAWS Migration Project involves 35 counties converting their existing ISAWS automated public assistance case management system to the Consortium IV (C-IV) software application. Stanislaus County is a charter member of C-IV. There is no County cost associated with this project.
- ◆ Case Management, Information and Payrolling System II (CMIPS II): The CMIPS II Project consists of an enhancement to the current CMIPS program used for the IHSS program. For Fiscal Year 2010-2011, CMIPS II funding is estimated at \$466,000 for final implementation activities through January 2011. Three IHSS Administration caseworkers have been redirected to the project to successfully complete the transition.

Realignment Sales Tax Revenue – The State sales tax includes a half cent portion that funds local health and welfare programs; these funds represent a key financing source for social service programs local match costs not reimbursed by Federal and State allocations. The poor economy has caused

realignment sales tax revenue to decline for six consecutive fiscal quarters; only recently have sales tax collections begun to show an upward trend. The result is a loss of almost \$3 million in local health and welfare funds coming into the County, dropping from almost \$16 million to just over \$13 million, a decline of around 19% since the start of Fiscal Year 2009-2010. This Department receives around 87% of these funds, or about \$11.1 million, of which \$1.5 million is used to support local match requirements for this budget. The Department will continue to closely monitor realignment sales tax revenue via the State Controllers Office, the source of realignment sales tax apportionments. Fiscal Year 2010-2011 estimated revenue is held to current budget year levels adjusted during the mid-year budget process, with no further declines anticipated at this time.

Federal/State Budget Impacts

The Governor's January Budget includes several significant proposals that could affect Department programs in Fiscal Year 2010-2011 which are not factored into the current budget projections due to the uncertainty of pending legislative action. Some notable proposed policy changes include:

- ◆ Reduce In-Home Supportive Services administrative funding by 86% statewide; and
- ◆ Increase Child Welfare Services County share to 70% of the Non-Federal program cost, a significant increase over the current Non-Federal level of 30%.

At this time, legislation is being introduced to enable counties for two years, Fiscal Year 2010-2011 and Budget Year 2011-2012, to access the State and corresponding Federal share of their Food Stamps eligibility allocation by waiving the required 15% match as long as the County has met its required Food Stamps/CalWORKs maintenance of effort (MOE). Since the MOE is charged to counties without regard to their respective spending levels, this essentially opens the door to all counties in California to access the needed Food Stamp funds to improve access, accuracy and customer service in this mandated program. The proposal will allow counties to draw down up to 70% of the additional funds not covered by the base MOE. For Stanislaus County, this could translate to an additional \$3.1 million.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

On May 25, 2010, the Board of Supervisors will consider the approval of a reduction-in-force, deleting 16 filled positions and 7 vacant positions. At the printing of this document the reduction-in-force has not been approved by the Board of Supervisors and therefore not reflected.

The Department is requesting to restore two unfunded Administrative Clerk II positions and two Family Services Supervisor positions due to available Medi-Cal funding. The Department is further requesting to restore 23 unfunded Family Services Specialist III positions due to available Medi-Cal and CalWORKs funding, and reclassify them downward and block-budget to Family Services Specialist II to appropriately classify the position with duties and responsibilities performed. Restoring these positions will help to provide opportunities for reduction-in-force impacted employees county-wide.

In the Third Quarter Budget Report the department requested a classification study of a Confidential Assistant position as a result of a department reorganization. Additionally, in a previous budget cycle the department requested a classification study of the C-IV security specialist. The studies have been completed.

Total current authorized positions— 859

It is recommended to restore two unfunded Administrative Clerk II positions and two unfunded Family Services Supervisor positions. It is also recommended to restore 23 unfunded Family Services Specialist III positions and reclassify them downward and block-budget to Family Services Specialist II.

It is further recommended to downgrade one Software Developer/Analyst III position to a block-budgeted Application Specialist III and to downgrade one Confidential Assistant V position to Confidential Assistant III and to y-rate the incumbent as a result of the department's reorganization.

The total authorized positions do not reflect the recommended proposed deletions.

Total recommended authorized positions— 886

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

CSA - Services and Support					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$77,241	\$73,571	\$78,653	\$0	\$78,653
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,638	\$901	\$0	\$0	\$0
Intergovernmental Revenue	\$150,289,779	\$99,377,839	\$108,690,544	\$0	\$108,690,544
Charges for Service	\$1,405,030	\$584,492	\$478,387	\$0	\$478,387
Miscellaneous Revenue	\$519,752	\$60,306	\$396,863	\$0	\$396,863
Other Financing Sources	\$2,227,039	\$426,401	\$255,413	\$0	\$255,413
Total Revenue	\$154,520,479	\$100,523,510	\$109,899,860	\$0	\$109,899,860
Salaries and Benefits	\$63,297,726	\$60,861,090	\$68,403,057	\$0	\$68,403,057
Services and Supplies	\$16,223,917	\$15,537,576	\$16,236,561	\$0	\$16,236,561
Other Charges	\$76,271,576	\$25,018,076	\$28,594,494	\$0	\$28,594,494
Fixed Assets					
Buildings & Improvements	\$71,243	\$0	\$0	\$0	\$0
Equipment	\$325,726	\$144,905	\$0	\$0	\$0
Other Financing Uses	\$2,112,931	\$2,748,863	\$85,650	\$0	\$85,650
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$158,303,119	\$104,310,510	\$113,319,762	\$0	\$113,319,762
Fund Balance	(\$317,406)	\$365,145	\$15,613	\$0	\$15,613
Net County Cost	\$4,100,046	\$3,421,855	\$3,404,289	\$0	\$3,404,289

STANISLAUS COUNTY, CALIFORNIA

Fiscal Year 2010-2011

HUMAN SERVICES

Administration



COMMUNITY SERVICES AGENCY—COUNTY CHILDREN’S FUND

Budget Unit 1637 0045961

Special Revenue Fund

SERVICES PROVIDED

Funds in this budget are used to provide education and support services for the prevention, intervention and treatment of child abuse and neglect. Current services include emergency shelter services for runaway youth, sexual abuse treatment for children and services to victims of domestic violence. All services are provided by local nonprofit agencies.

CASH BALANCE

As of July 1, 2010, this fund has a positive cash balance of \$496,524 compared to \$308,437 on July 1, 2009. The increase of \$188,087 is primarily attributable to the fiscal year end 2009-2010 use of other funding sources which maximized State and Federal funding allocations; and generated additional Fund Balance savings to roll forward to Fiscal Year 2010-2011. The current projected cash balance is expected to be \$504,530 on June 30, 2011.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$158,069 be approved for the Community Services Agency – County Children’s Fund budget. This budget is funded from \$166,075 in estimated department revenue resulting in a positive contribution of \$8,006 to departmental restricted and assigned fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain core County Children’s Fund (CCF) services which benefit children and families in the community. This budget is supported entirely by a combination of revenues from birth certificate sales, local donations and Department of Motor Vehicles children’s license plate fees. The Department is projecting revenue for Fiscal Year 2010-2011 to be \$166,075 which will support total projected expenditures of \$158,069 and allow for a roll forward of fund balance in the amount of \$8,006 to support prevention programs in future fiscal years.

Funding and services for Fiscal Year 2010-2011 are as follows:

- ◆ Haven Women’s Center \$15,560 – provides assistance to victims (both women and children) of domestic violence such as: crisis interventions, referral to specialized assistance, advocate for victims, and accompany victims to legal appointments.
- ◆ Center for Human Services – Hutton House \$46,814 – provides temporary shelter care, differential response case management, crisis intervention, support group services, and individual, family and group counseling to youths and families.
- ◆ Behavioral Health and Recovery Services – Parents United \$16,660 - provides child and family sexual abuse prevention, intervention and treatment services. BHRS also initiates and maintains contact with existing local Child Abuse Prevention Councils, the Stanislaus Children’s Council and Family Resource Centers.

The contract services listed above are for a period of six months. The remaining appropriations of \$79,035 will be reserved for contract services resulting from a Fiscal Year 2010-2011 County bid process as recommended by the Stanislaus County Child Abuse Prevention Council (CAPC).

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

CSA - County Children's Fund					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$21,159	\$21,410	\$0	\$0	\$0
Charges for Service	\$169,792	\$166,677	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$166,075	\$0	\$166,075
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$190,951	\$188,087	\$166,075	\$0	\$166,075
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$124,862	\$0	\$124,749	\$0	\$124,749
Other Charges	\$0	\$0	\$33,320	\$0	\$33,320
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$545,572	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$670,434	\$0	\$158,069	\$0	\$158,069
Fund Balance	\$479,483	(\$188,087)	(\$8,006)	\$0	(\$8,006)
Net County Cost	\$0	\$0	\$0	\$0	\$0



**COMMUNITY SERVICES AGENCY—FOSTER CARE INCENTIVE/
OUT OF HOME PLACEMENT INCENTIVE**

Budget Unit 1635 0045710
Special Revenue Fund

SERVICES PROVIDED

Foster Care (FC) Incentive Funds are used to provide for miscellaneous expenses for children transitioning from Foster Care and approaching emancipation; for Foster “After Care” services for youth up to the age of 21; to support the scholarship program established in Fiscal Year 2000-2001 for foster youth; to facilitate team building activities between foster parents and the participating placement agencies; and costs related to support the emotional and social growth of youth, including but not limited to sports and social activities through their school or community, special activities such as camp, school expenses and incentives related to encouraging progress on employment or education goals.

Out of Home Placement (OHP) Incentive Funds are used to provide flexible wrap-around services for children in or at risk of OHP as defined by any of the OHP Team of County Agencies (Community Services Agency, Behavioral Health and Recovery Services, Probation, and Health Services Agency). Funds are to be accessed as a “last resort” by the case manager and not intended to replace other community resources or funds set aside for services to this client population with the overall goal to maintain children safely at home.

CASH BALANCE

As of July 1, 2010, this fund has a cash balance of \$0 compared to \$10,000 on July 1, 2009. The Department has eliminated this budget and closed out the remaining fund balance as of June 30, 2010 by transfer to the Community Services Agency – Services and Support budget to be used based on the criteria for Foster Care Incentive/Out of Home Placement budget unit goals.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that no appropriations be budgeted for the Community Services Agency – Foster Care Incentive/Out of Home Placement budget. All fund balance reserves have been depleted in prior fiscal years and the Department will no longer use this budget.

PROGRAM DISCUSSION

At this level of funding, the Department proposes to eliminate this budget unit as of June 30, 2010. There is no current, ongoing revenue source to support services into Fiscal Year 2010-2011. The Department will close out any remaining fund balance as of June 30, 2010 by transfer to the Community Services Agency – Services and Support budget to be used based on the criteria for Foster Care Incentive/Out of Home Placement budget unit goals.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

CSA - Foster Care Incentive/Out of Home Placement					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$21,469	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$21,469	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$7,751	\$10,000	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$241,153	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$248,904	\$10,000	\$0	\$0	\$0
Fund Balance	\$227,435	\$10,000	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



COMMUNITY SERVICES AGENCY—GENERAL ASSISTANCE

Budget Unit 1633 0045901
Special Revenue Fund

SERVICES PROVIDED

The General Assistance (GA) Program is mandated by Welfare and Institutions Code 17000 and provides cash aid payments to the indigent. In addition, this budget also includes funding for GA Foster Care and Special Needs, as appropriate. Program operations directly support the Board of Supervisors priority of A Healthy Community. The General Assistance Program serves individuals not eligible for other aid programs.

CASH BALANCE

As of July 1, 2010, this fund has a positive cash balance of \$51,233, compared to \$125,117 on July 1, 2009. The decrease is attributable to the 2009-2010 fiscal year-end recognition of \$125,117 of fund balance that supported budgeted operations in the current year. This decrease is offset by \$51,233 of deferred revenue which resulted from State funding for GA Foster Care children who met State Qualified Alien (QA) eligibility. QA eligibility replaces Permanently Residing in the United States Under the Color of Law (PRUCOL), helping offset the County cost of general relief aid payments in Fiscal Year 2010-2011. The cash balance is expected to be \$0 on June 30, 2011.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,120,224 be approved for the Community Services Agency – General Assistance budget. Although the General Fund revenue allocation for this budget was initially reduced by 9%, or \$90,540, funding is recommended to be restored to this mandated, County-funded program. This budget is funded from \$369,020 in estimated department revenue and a \$751,204 contribution from the General Fund.

PROGRAM DISCUSSION

Total projections for this entitlement program are forecast at \$1,120,224, \$83,496 (6.9%) less than the 2009-2010 Adopted Final Budget of \$1,203,720. The Fiscal Year 2010-2011 projections reflect the most current local trends. The caseload and grant were individually evaluated using Third Quarter Fiscal Year 2009-2010 as a base from which to assess the impacts of several local growth factors. Additionally, the Department incorporated a new month to month / year to year growth analysis which factors actual trends associated with the GA program.

- ◆ GA Basic - The GA Basic program operations must provide services to an average of 395 cases per month, which is a 4.5% increase over the 2009-2010 Adopted Final Budget level of 378. The caseload growth is attributed to the continuing economic downturn and greater participation within the GA Employables program. This component of GA provides work assignments to participants in a number of hours, that when multiplied by minimum wage, equals the amount of assistance they are provided. Work assignments may be in public or non-profit organizations. Individuals cannot remain on the GA Employables program for more than three months in a 12 month period.

The average grant is projected at \$231.06 which represents a 9.46% decrease from the 2009-2010 Adopted Final Budget of \$255.19. The reduced average grant amount reflects the regulation changes approved by the Board of Supervisors at that time, along with on-going fiscal year caseload demographics.

- ◆ GA Foster Care (FC) – The remaining requested appropriations of \$25,000 support General Assistance Foster Care, which is \$21,000 less than the 2009-2010 Adopted Final Budget of \$46,000. Although funding for undocumented FC children was eliminated through the Permanently Residing in the United States Under Color of Law (PRUCOL) process, these youth are eligible for funding through the State's Qualified Alien (QA) designation. The QA designation is expected to reduce GA FC expenditures \$20,000 in Fiscal Year 2010-2011. The Special Needs budget of \$1,000 was eliminated. GA FC is used as a last resort for court-ordered Foster Care costs that are not eligible to Federal or State reimbursement.
- ◆ Budget year revenues of \$369,020 from estimated Interim Assistance Reimbursement (IAR) at \$346,450, general relief repayments at \$21,775, and lien collections of \$795 help offset the Recommended Proposed Budget appropriation level of \$1,120,224. The remaining County obligation is \$751,204.

Federal/State Budget Impacts:

- ◆ GA regulations require grant adjustments in recognition of changes in costs of living indices. The Board of Supervisors has traditionally followed the Temporary Assistance for Needy Families (TANF) program Cost of Living adjustment (COLA), one year in arrears. Other options exist in calculating grant adjustments besides the TANF model, such as using an annual survey of what it costs to live in Stanislaus County. Such surveys generally produce greater growth rates than have been approved in the other public assistance programs. Modeling the GA COLA after the TANF COLA has proven to be the least detrimental to increased County costs. Consistent application of this methodology has precluded the opportunity for advocate groups to request other and/or greater increases/changes to the GA program. Since there was no TANF COLA included in the Governor's Budget for Fiscal Year 2009-2010, there will be no COLA requested for GA in Fiscal Year 2010-2011.
- ◆ The last COLA of 2.75% for GA was approved by the Board and implemented on July 1, 2005. The COLA for GA grants are requested from the Board according to Welfare and Institutions Code, Section 17001.5, which authorizes counties to set GA grant levels based on the 1991 poverty level, adjusted annually to reflect changes in the AFDC program, now identified as TANF. This method has been used in Stanislaus County since 1993 and has proven to be fair and effective. The alternative would be to determine the grant by a market-basket-survey which would result in a much higher grant. The poverty level methodology meets the objective to assure that a one person General Assistance grant does not exceed the amount for one person in the TANF program.

The Governor suspended the CalWORKs/TANF COLA's in Fiscal Years 2006-2007, 2007-2008, 2008-2009, and 2009-2010. Adopted Final Budget for 2009-2010 approved the alignment of the maximum GA grant with the maximum TANF benefit. In the Fiscal Year 2010-2011 the Governor proposes no grant increases to CalWORKs recipients. In alignment with TANF grant adjustments, CSA would not recommend a COLA for GA in Budget Year 2011-2012.

- ◆ GA FC has been impacted over the past year by recent court orders which have required CSA to retain dependency of certain foster youth past the age of 18. Federal/State regulations do not allow for FC funding in these situations requiring that the cost of placement become 100% County.
- ◆ The Governor's January Budget identifies several significant proposals that could affect CSA programs in Fiscal Year 2010-2011. If the Legislature enacts any of these proposals, budget adjustment would be required. A summary schedule of State budget impacts is currently in process. A brief description of the proposed impacts to General Assistance is listed below:

The Governor proposed a reduction to the CalWORKs grants of 15.7% beginning in June 1, 2010. Should this grant reduction be implemented, CSA will return to the Board with the recommendation to reduce GA grants accordingly. A 15.7% grant reduction would produce an estimated \$172,000 savings in GA in the budget year if implemented on July 1, 2010.

The Governor proposes to eliminate the Cash Assistance Program to Immigrants (CAPI) effective June 1, 2010. Elimination of these benefits to the aged, blind, and disabled immigrants could result in increased GA caseloads.

Other Impacts:

The Department is continuing its complete review of all aspects of the GA program regulations, mandates, other county benchmarks, including opportunities for revenue enhancements. The Department has recently reorganized and assigned the GA program within the StanWORKs division, where it is hoped that additional efficiencies will be realized by aligning eligibility processes with TANF and Food Stamps. The Department will report back to the Board within the Final Budget process if needed, with updates on State budget changes.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

CSA - General Assistance					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$429,167	\$439,856	\$368,225	\$0	\$368,225
Miscellaneous Revenue	\$133,408	\$540	\$795	\$0	\$795
Other Financing Sources	\$246,563	\$0	\$0	\$0	\$0
Total Revenue	\$809,138	\$440,396	\$369,020	\$0	\$369,020
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$1,245,331	\$1,133,611	\$1,120,224	\$0	\$1,120,224
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,245,331	\$1,133,611	\$1,120,224	\$0	\$1,120,224
Fund Balance	(\$125,117)	\$125,118	\$0	\$0	\$0
Net County Cost	\$561,310	\$568,097	\$751,204	\$0	\$751,204

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

HUMAN SERVICES
Administration



COMMUNITY SERVICES AGENCY—IHSS PROVIDER WAGES

Budget Unit 1642 0045992
Special Revenue Fund

SERVICES PROVIDED

The Community Services Agency (CSA) In-Home Supportive Services (IHSS) Provider Wages budget was established in the Fiscal Year 2009-2010 Mid-Year Financial Report in order to provide transparency in the budgeting and accounting for the IHSS program. IHSS provider wages were formerly budgeted in CSA Program Services and Support, as reflected in the Adopted Final Budget 2009-2010.

The IHSS program is a mandated entitlement program which provides in-home supportive services to frail and/or elderly individuals, allowing the approximately 6,434 customers to remain safely in their own home.

Under the current approved labor agreement with United Domestic Workers of America (UDWA), IHSS Provider wages are budgeted at \$9.38 per hour. This agreement was approved by the Board of Supervisors on July 24, 2007 for a 48 month period retro-active to October 1, 2006 and will expire on September 30, 2010. In addition to the hourly wage rate, Provider benefits are included as part of the agreement; these benefits are budgeted in CSA IHSS Public Authority Benefits Administration.

CASH BALANCE

As of July 1, 2010, this fund has a negative cash balance of \$857,960. This is a new budget unit established in at the mid-year point of Fiscal Year 2009-2010; therefore there is no cash position comparison from July 1, 2010, to July 1, 2009. The negative cash balance represents the lag time associated with Federal waiver reimbursements and the receipt of State Realignment revenues which offset a portion of the County expenditures for the mandated IHSS provider wages. These funds are typically received within two to five months. Agency pooled cash is expected to cover this budget's anticipated negative cash balance.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$43,692,089 be approved for the Community Services Agency – In-Home Supportive Services (IHSS) Provider Wages budget. The General Fund revenue allocation for this budget was reduced by 9% or \$193,279. At this level of funding the Department anticipates being able to support IHSS individual provider wages through March 2011. It is recommended to review this critical need as part of the 2010-2011 mid-year financial review process. This budget is funded from \$41,737,827 in estimated department revenue and a \$1,954,262 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can support only 74% of the Fiscal Year 2010-2011 projections for IHSS Provider wages. Under the approved labor agreement with United Domestic Workers of America (UDWA), the County is committed to pay wages of \$9.38 per Individual Provider (IP) paid hour through September 30, 2010. At this current pay level, actual Fiscal Year 2010-2011 projections for IHSS Provider Wages are \$59,042,597 which includes employer payroll taxes, State Level Contracted services (Case Management and Information Systems (CMIPS) maintenance and operations (M&O) and State Compensation Insurance Funding (SCIF), with a County match requirement of \$9,264,946. The estimated paid hours of 5,684,769 were based on the original UDWA agreement which included a caseload growth of 5.4%.

The County match estimate of \$9,264,946 assumes a County share composite rate of 15.69% which includes the enhanced American Recovery and Reinvestment Act (ARRA) Federal Medicaid Assistance Percentage (FMAP) of 61.6% for 6 months. The ARRA temporarily increases the FMAP for all states retroactively to October 1, 2008, continuing through December 31, 2010. Within the current year projection, the ARRA FMAP revenue will save approximately \$1.17 million in local County Match obligation. Realignment funding of \$4,901,887 supports 53% of the total required County share projection forecast for this budget unit. The County General Fund revenue available for IHSS Provider Wages totals \$1,954,262, leaving a local funding deficit of \$2,408,797 which translates to a total deficit of \$15,350,508.

This level of County share funding is not sufficient to cover IHSS Provider wages beyond March of 2011. The County does not have discretion to discontinue the program, nor can the County reduce services to eligible customers per program regulations. As a result, in the absence of sufficient local funds to meet the projected need, the Department is recommending a reduction in the hourly wage rate from \$9.38 to the minimum wage of \$8.00 effective on October 1, 2010. This action will reduce the County exposure by \$1.1 million, and \$6,461,653 in total cost avoidance. The remaining local funding deficit of approximately \$1.3 million, which leverages to total funds exposure of \$8,888,855, is an outstanding liability to the County which will be reviewed at midyear 2010-2011 and resolved through multiple mitigation strategies to include: updated caseload growth analysis to reflect most current trends, further UDWA negotiations, results of the State Budget process, results from current legal proceedings challenging State program regulations, and potential Federal funding support.

In order to remain within the available local County General Fund support in the Fiscal Year 2010-2011 Recommended Proposed Budget, the IHSS Provider Wages budget is established at \$43,692,089 with a County match requirement of \$6,856,149. Realignment revenue provides approximately 72% of the mandated County match, or \$4,901,887 to reduce the County General Fund impact to the target level of \$1,954,262.

Federal/State Budget Impacts:

At the Federal level, a potential extension of the ARRA FMAP funding is being considered, which would provide enhanced Federal funding for Provider wages through June 2011. If approved, this extension would save approximately \$1.2 million in County General Fund cost exposure.

The Governor's January 2010 budget includes several proposals that could significantly affect the CSA IHSS Individual Provider program in Fiscal Year 2010-2011 which are not factored into the current budget projections. Most notably, one proposal is to eliminate, effective June 1, 2010, all services for recipients with a functional index (FI) score of less than 4. The potential impact is to eliminate approximately 87 percent of the current statewide caseload. Such a caseload reduction would certainly reduce IHSS hours and the provider wages would drop correspondingly. Prior proposals of this type have been held in court and no current year savings have been factored.

The Governor's January 2010 budget proposes, effective June 1, 2010, to reduce the State's participation in IHSS wages from the current ceiling of \$12.10 per hour (\$9.38 in Stanislaus County) to a ceiling of the minimum wage of \$8.00 per hour, plus \$.60 in benefits costs. Prior proposals to reduce the wage level have been held in court and no current year savings have been factored.

The Agency will continue to monitor Federal/State Budget proposals and report back to the Board with any specific changes to program services and/or funding.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

CSA - IHSS Provider Wages					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$133	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$51,825,103	\$41,333,503	\$0	\$41,333,503
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$998,065	\$404,324	\$0	\$404,324
Total Revenue	\$0	\$52,823,301	\$41,737,827	\$0	\$41,737,827
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$54,937,627	\$43,692,089	\$0	\$43,692,089
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$54,937,627	\$43,692,089	\$0	\$43,692,089
Fund Balance	\$0	(\$80,091)	\$0	\$0	\$0
Net County Cost	\$0	\$2,194,417	\$1,954,262	\$0	\$1,954,262



**COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY-
ADMINISTRATION**

Budget Unit 1640 0045981
Special Revenue Fund

SERVICES PROVIDED

This budget was established by the Board of Supervisors on December 7, 2004, in order to support the creation of an In-Home Supportive Services (IHSS) Public Authority (PA) in Stanislaus County. The PA is a public entity separate from the County, pursuant to Welfare and Institutions Code Section 12301.6 and Stanislaus County Ordinance Number (C.S. 905). The PA is a corporate public body exercising public and essential governmental functions and has all powers necessary and convenient to carry out the provider components of IHSS. The In-Home Supportive Services Public Authority:

- ◆ Acts as the “employer of record” for individual providers (IP) serving In-Home Supportive Services (IHSS) recipients for collective bargaining purposes;
- ◆ Manages an IHSS provider registry and referral system to assist recipients in finding IHSS service providers;
- ◆ Investigates qualifications and background of potential IHSS providers;
- ◆ Provides training for IHSS recipients and providers; and
- ◆ Manages an IP Medical Benefits Plan.

CASH BALANCE

As of July 1, 2010, this fund has a positive cash balance of \$580,265 compared to the negative cash balance of (\$262,514) on July 1, 2009. This positive cash balance is due to a post closing entry generated by the Auditor’s Office in the amount of \$793,294 to balance cash to zero in the IHSS Public Authority Administration Fund. This entry was posted as a credit to the IHSS Public Authority Administration fund and as a debit to the Community Services Agency – Services and Support fund. This entry overstates cash in IHSS Public Authority Administration fund and understates cash in Services and Support fund. A reversal entry was completed in Fiscal Year 2010-2011. In the absence of this entry, the cash position as of July 1, 2010, in IHSS Public Authority Administration fund would have been a negative cash balance of (\$213,029). Consistent with prior fiscal years, it is anticipated that in the absence of changes to State payment schedules, cash reimbursements will be received to offset all but the fourth quarter expenditures, creating a negative cash balance on June 30, 2011. The negative cash balance represents the lag time associated with the State’s reimbursement of claims filed for actual expenditures. Reimbursement is typically received from the State within three to five months. Agency pooled cash is expected to cover this budget’s anticipated negative cash balance.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$461,727 be approved for the Community Services Agency – In-Home Supportive Services Public Authority (PA) Administration budget, and is funded from \$461,727 in estimated department revenue.

PROGRAM DISCUSSION

At this level of funding, the Department can provide a reduced level of service for PA Administration and will meet the minimum mandates for service.

The PA Administration Fiscal Year 2010-2011 budget is projected at \$461,727, a reduction of approximately 39%, or \$292,364 from the Fiscal Year 2009-2010 Adopted Final Budget level of \$754,091. The County Match requirement of 18.55% or \$85,650 is accounted for within the CSA Services and Support budget. An operating transfer out equal to this County Match from the CSA Services and Support budget to PA Administration budget allows all appropriations and estimated revenues of the Public Authority to be accounted for within the PA budget. Revenues in the budget estimated at \$376,077 combined with the County Match of \$85,650 will cover all of the expenditures for PA Administration.

In response to the General Fund target reduction of 9% and overall cost-cutting strategies adopted within CSA to mitigate the County deficit, the Department has included the following cost reductions in this budget:

- ◆ Community Services Agency (CSA) contracted staffing levels are reduced by 2.0 full-time equivalents (FTEs) to 4.3 from Fiscal Year 2009-2010 Final Budget level of 6.3. These remaining staff will provide mandated PA administrative services; such as, maintaining the IHSS Provider registry, providing Provider training and administering IHSS Provider insurance benefits with necessary infra-structure support.
- ◆ The lease for the PA satellite office will be terminated effective June 30, 2010 and the staff will be relocated to the Community Services Facility (CSF).
- ◆ Approximately \$123,000 in reductions occurred in Services and Supplies. Along with staffing reductions, only core services that adhere to the Memorandum of Understanding (MOU) with the United Domestic Workers of America (UDWA) remain in this budget. These services include Provider fingerprinting of \$13,440 and Provider CPR/First Aid training \$9,900.

The Public Authority (PA) is responsible for negotiating the wages and benefits of the IHSS providers, and is subject to the same state-wide factors that impact the IHSS program. Growing IHSS caseloads, the threat of reduction of State support for IHSS Provider wages and reductions in administrative funding have posed serious problems for the PA. In an effort to save vital local dollars, the PA budget reductions will allow for a balanced budget submission. Service impacts to PA customers will include:

- ◆ Reduction in customer accessibility to downtown services due to the move;
- ◆ Increased waiting time to access staff or receive return phone calls;
- ◆ Reduction in quality of Registry trainings due to funding constraints; and
- ◆ Elimination of funding support for the In-Home Supportive Services Advisory Committee which provides enhancements to Public Authority services.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

CSA - IHSS Public Authority - Administration					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,119,192	\$474,935	\$376,077	\$0	\$376,077
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$239,449	\$102,819	\$85,650	\$0	\$85,650
Total Revenue	\$1,358,641	\$577,754	\$461,727	\$0	\$461,727
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$70,216	\$55,703	\$20,140	\$0	\$20,140
Other Charges	\$1,288,425	\$522,051	\$441,587	\$0	\$441,587
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,358,641	\$577,754	\$461,727	\$0	\$461,727
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY-BENEFITS

Budget Unit 1641 0045991
Special Revenue Fund

SERVICES PROVIDED

This budget includes the direct costs of the Individual Provider (IP) Medical Benefits Plan only. There are no administrative costs associated with In-Home Supportive Services (IHSS) IP medical benefits accounted for within this budget.

Under the approved labor agreement with United Domestic Workers of America (UDWA), the County will contribute up to \$0.60 per IP paid hour for health benefits. Health benefits are available to individual providers who work 75 hours or more per month for three consecutive months. The number of providers that can receive health, vision and dental benefits are dependent on the total annual individual provider paid hours and the determined monthly health premium. The IHSS IP labor agreement with UDWA was approved by the Board of Supervisors on July 24, 2007 for a 48 month agreement retro-active to October 1, 2006 and will expire on September 30, 2010.

It is important to note that IHSS IP wages are accounted for within the CSA IHSS Provider Wages budget as a program cost whereas provider benefits are accounted for as a Public Authority (PA) function, in the CSA IHSS – Public Authority Benefits Administration budget.

CASH BALANCE

As of July 1, 2010, this fund has a positive cash balance of \$277,695 essentially the same as the balance on July 1, 2009. The cash balance is expected to be \$277,695 on June 30, 2011. Budgeted operations include a combination of advance and cash reimbursement revenues that impact the cash balance throughout the fiscal year usually resulting in a slight positive cash balance at fiscal year-end due to the amount of advanced/deferred revenue in excess of accounts receivable

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$2,705,281 be approved for the Community Services Agency – In-Home Supportive Services (IHSS) Public Authority (PA) Benefits budget. The General Fund revenue allocation for this budget was reduced by 9% or \$8,925. At this level of funding the Department anticipates being able to support IHSS provider health benefits through March 2011. It is recommended to review this critical need as part of the 2010-2011 mid-year financial review process. This budget is funded from \$2,615,044 in estimated department revenue and a \$90,237 contribution from the General Fund.

PROGRAM DISCUSSION

At this budget level of funding, the Department can support only 72.65% of the requested Fiscal Year 2010-2011 projections for IHSS PA Provider Health Benefits. The Department requests full County General Fund support of \$535,164; which represents an increase of \$159,768 in net county costs.

At this 2010-2011 Recommended Proposed Budget level, the IHSS PA Benefits projection is \$2,705,281 with a County Match requirement of \$375,396. Realignment revenue provides approximately 76% of the mandated County Match, or \$285,159 to reduce the County General Fund impact to the target level of \$90,237. This level of funding is not sufficient to cover Provider health benefits beyond March of 2011.

Under the approved labor agreement with United Domestic Workers of America (UDWA), the County is committed to contribute up to \$.60 per Individual Provider (IP) paid hour for Provider health benefits. In the 2010-2011 Recommended Proposed Budget, the IHSS PA Benefit projection is \$3,723,861, with a County Match requirement of \$535,164. The estimated paid hours of 5,684,769 were based on the original UDWA agreement which included a caseload growth of 5.4%. The primary budget for provider benefits is \$3,410,861, which is augmented by \$200,000 to provide additional Providers with medical benefits utilizing Provider premium deductions and \$113,000 for American Recovery and Reinvestment Act (ARRA) COBRA subsidy payments reimbursed by the County's payroll Federal tax reporting.

The County share budget estimate is \$535,164 using the County composite rate of 15.69% which includes the enhanced ARRA Federal Medicaid Assistance Percentage (FMAP) of 61.6% for 6 months. The ARRA temporarily increases the FMAP for all states retroactively to October 1, 2008, continuing through December 31, 2010. Within the current year projection, the ARRA FMAP revenue will save approximately \$68,000 in local County Match obligation.

Realignment funding of \$285,159 supports 53% of the total required County share projection in this budget.

Federal/State Budget Impacts:

At the Federal level, a potential extension of the ARRA FMAP funding is being considered, which would provide enhanced Federal funding for benefits through June 2011. If approved, this extension would save approximately \$69,000 in County General Fund cost exposure.

The Governor's January 2010 budget includes several proposals that could significantly affect the CSA Public Authority Benefits program in Fiscal Year 2010-2011 which are not factored into the current budget projections. Most notably, one proposal is to eliminate, effective June 1, 2010, all services for recipients with a functional index (FI) score of less than 4. The potential impact is to eliminate approximately 87 % of the current statewide caseload. Such a caseload reduction would certainly reduce IHSS hours and the benefits would drop correspondingly. Prior proposals of this type have been held in court and no current year savings has been factored.

The Agency will continue to monitor State budget proposals and report back to the Board with any specific changes to program services and/or funding.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

CSA - IHSS Public Authority - Benefits					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$8	\$0	\$0	\$0
Intergovernmental Revenue	\$2,695,910	\$3,058,755	\$2,391,523	\$0	\$2,391,523
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$151,770	\$135,973	\$200,000	\$0	\$200,000
Other Financing Sources	\$458,447	\$84,906	\$23,521	\$0	\$23,521
Total Revenue	\$3,306,127	\$3,279,642	\$2,615,044	\$0	\$2,615,044
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,306,127	\$3,380,809	\$2,705,281	\$0	\$2,705,281
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,306,127	\$3,380,809	\$2,705,281	\$0	\$2,705,281
Fund Balance	\$0	(\$4,659)	\$0	\$0	\$0
Net County Cost	\$0	\$105,826	\$90,237	\$0	\$90,237



COMMUNITY SERVICES AGENCY—INTEGRATED CHILDREN’S SERVICES

Budget Unit 1636 0045951
Special Revenue Fund

SERVICES PROVIDED

The Integrated Children’s Services Fund (ICS) provides the County share of cost to support the Substance Abuse Family Education (SAFECourt) Program, a component of the Families in Partnership (FIP) Program, funded in part as Child Welfare Family Reunification Services.

The mission of Families in Partnership is to protect at-risk children and families by providing comprehensive prevention and intensive interventions through a creative, integrated approach. The services are strength-based and culturally sensitive with the primary goal of keeping families together.

Service goals are to: reverse the trend of increasing out-of-home placements, focus on family and community strengths, and provide the future direction of children’s services.

CASH BALANCE

As of July 1, 2010, this fund has a cash balance of \$0 consistent with the cash balance of \$0 on July 1, 2009. The Department has eliminated this budget unit as of June 30, 2010.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that no appropriations be budgeted for the Community Services Agency – Integrated Children’s Services budget. Grant funding used to support this budget has expired and the Department will no longer use this budget.

PROGRAM DISCUSSION

At this level of funding, the Department proposes to eliminate this budget as of June 30, 2010. The only current revenue source for this budget is provided by the Child and Families Commission through a SAFEcourt grant that expires on June 30, 2010. The Department has been notified that the SAFEcourt grant will not be renewed for the next fiscal year. The Department will close out any remaining fund balance as of June 30, 2010 by transfer to the CSA Program Services and Support budget to be used based on the criteria for the Integrated Children’s budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

CSA - Integrated Children's Services					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$50,000	\$50,000	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$50,000	\$50,000	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$50,000	\$50,000	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$50,000	\$50,000	\$0	\$0	\$0
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



COMMUNITY SERVICES AGENCY—PUBLIC ECONOMIC ASSISTANCE

Budget Unit 1632 0045801
Special Revenue Fund

SERVICES PROVIDED

This budget provides cash aid to Stanislaus County families eligible for temporary economic assistance and to children requiring out-of-home placement on a temporary or permanent basis. All assistance payments to customers/clients are included in this budget. Welfare payments are referred to as Temporary Assistance to Needy Families (TANF) and/or California Work Opportunity and Responsibility to Kids (CalWORKs). Mandated by Federal and State laws, these caseload driven programs include CalWORKs All Other Families and Two Parent Families, Aid to Families with Dependent Children-Foster Care (AFDC/FC), Adoption Assistance Program, Kinship Guardianship Assistance Payment Program (Kin-GAP), Refugee Cash Assistance Program (RCA), Transitional Housing Program Plus (THP-Plus), and Cash Assistance Program for Immigrants (CAPI).

CASH BALANCE

As of July 1, 2010, this fund has a positive cash balance of \$1,609,167, compared to a \$2,254,170 on July 1, 2009. The cash balance is expected to be \$1,609,167 on June 30, 2011. Scheduled cash advances, and cash reimbursements based on invoiced costs, are received from the State to cover the aid payments. Timing differences among adjusted cash advances, cash reimbursements, and actual incurred costs create either a positive or negative cash position depending on whether deferred revenue exceeds accounts receivable at fiscal year end or vice versa.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$99,336,256 be approved for the Community Services Agency – Public Economic Assistance budget. Although the General Fund revenue allocation for this budget was initially reduced by 9 %, or \$98,407, additional General Fund revenue of \$1,383,148 is included in the recommendation for this mandated, County-funded program. This budget is funded from \$96,958,105 in estimated department revenue and a \$2,378,151 contribution from the General Fund.

PROGRAM DISCUSSION

Total projections for these entitlement programs are forecast at \$99,336,256, \$3.1 million (3.3%) more than the 2009-2010 Adopted Final Budget of \$96,202,902. The programs in this budget are entitlement programs. As a result, Federal and State sharing ratios are legislated for each program and funding is open-ended with a required County share of cost. Federal/State revenues, estimated at \$91,486,259 are projected in accordance with expenditures estimates and include the augmentation of Federal revenue anticipated with a change in the Federal Medicaid Assistance Percentage (FMAP) rate.

The FMAP increase of 6.2%, from 50% to 56.2% affecting the Title IV-E Foster Care (FC) and Title IV-E Adoption (AAP) Assistance Federal Share is factored through June 30, 2011. In alignment with the State budget, CSA anticipates an extension of the Federal American Recovery and Reinvestment Act (ARRA) FMAP stimulus from December 2010 through June 30, 2011. The projected savings total \$329,624; \$187,052 for FC and \$142,572 for AAP, for six months.

Realignment funding of \$5.1 million supports 63% of the total County share mandate in Public Economic Assistance. This is a \$1.3 million or 35.68%, increase from the Adopted Final Budget 2009-2010 estimate of \$3.8 million due to a one-time adjustment factored at Mid-Year Budget 2009-2010 which recognized actual earned base Public Assistance realignment growth since 1990.

Child support collections are estimated at \$405,984, a projected 21.90% decrease from the Adopted Final Budget 2009-2010 level of \$519,849. The overall decrease reflects the actual recoupment experienced in the most current eight months of operations. The Department will continue to monitor child support collections and report back to the Board as part of the 2010-2011 Recommended Final Budget should any budgetary adjustments be required. These funds represent the local County share benefit of child support collections for families on aid/previously aided.

Budget Year revenues of \$96,958,105 offset the Recommended Proposed Budget appropriation level of \$99,336,256. The County Match of \$995,003 is not sufficient to meet the County obligation of \$2,378,151. In Adopted Final Budget 2009-2010, fund balance of \$238,224 met the County's Match requirement. In Fiscal Year 2010-2011 this fund balance is exhausted and there is a critical need of \$1,383,148 in this budget. The critical need of \$1,383,148 is a County mandate and is recommended for full funding in order to have sufficient budget authority to meet customer service demands through June 30, 2011.

Service levels in Public Economic Assistance would be significantly impacted without the additional County Match funding. The Department would not be able to provide services to CalWORKs All Other Families, or would deny services to an average of 10,265 customers per month. The Additional County Match of \$1,383,148 enables the Department to draw down Federal and State funding of \$60,370,435 to fully fund this mandated program through June 30, 2011.

Major Programs/Level of Service Requested:

The Public Economic Assistance Programs are entitlement programs that provide a prescribed level of aid payments to recipients once an eligibility determination is made. The Fiscal Year 2010-2011 projections reflect the most current local trends. A comparison to the statewide growth factor was analyzed and the assistance base to growth was factored with greater emphasis placed on the recent trends and the local economy impacts associated with each of the individual programs. Additionally, the Agency incorporated a new month to month / year to year growth analysis, which factors the latest trends associated with each program.

- ◆ CalWORKs – All Other Families and Two Parent Families – Appropriations are requested at \$62.5 million for All Other Families and \$12.8 million for Two Parent Families.

CalWORKs All Other Families caseload is expected to average 10,353 cases per month, a .31% increase from the Adopted Final Budget 2009-2010 level of 10,321. The CalWORKs Two Parent Families caseload is expected to average 1,693 cases per month, a 17.16% increase from the Adopted Final Budget 2009-2010 level of 1,445 cases per month. The increasing caseloads are reflective of recent trends in the State and local economy which lead to the increased number of low income families needing temporary support for their children. The Department also expects an impact from the April 1, 2010 Federal discontinuance of extended Unemployment benefits.

The CalWORKs All Other Families average grant is expected to increase by .34% from the Adopted Final Budget level of \$500.98 to \$502.69. The Two Parent Families average grant is projected to decrease .27% from the Adopted Final Budget level of \$630.63 to \$628.91. The grant increase and reduction are due to the fluctuation in the demographics of the assisted population and the actual fluctuation of earned income.

- ◆ Refugee Cash Assistance - The Refugee Cash Assistance projection of \$452,481 is projected based on an average of 126 cases per month, a 37.93% decrease from the Adopted Final Budget 2009-2010 forecast of 203 cases and an average grant of \$299.26, a 5.78% increase from the Adopted Final Budget 2009-2010 estimate of \$282.92. The Refugee program is 100% federally funded and recognition of changes to the existing program will have no impact on the County General Fund.

- ◆ Cash Assistance Program for Immigrants (CAPI) – The CAPI projection of \$1.17 million is projected based on an average of 130 cases per month, a 32.29% decrease from the Adopted Final Budget of 192. The average grant of \$748.83 per month is an 8.11% decrease from Adopted Final Budget of \$814.93. The CAPI program is 100% State funded and has no impact on the County General Fund.
- ◆ Foster Care (FC) - The Foster Care projected need totals \$11.7 million, a combination of projected average monthly cases at 570, a 4.01% increase from the Adopted Final Budget of 548 and an average grant of \$1,709.17, which represents a 9.40% increase from the Adopted Final Budget level of \$1,562.29. The increase in the average grant reflects the most current eight months experience plus the Federal Court Ordered increase to the Group Home (GH) rates. The average GH rate increase of 33% is projected to increase the County share \$596,397. The growth trend and forecast for the FC program is contingent on maintaining current case management efforts within the Child and Family Services Programs. The Department has not factored any growth in caseload which could be anticipated as program service contracts and dedicated case management levels will be significantly reduced in the budget year. The Department will monitor child safety issues closely and report back to the Board by mid-year if additional foster care funding will be required.
- ◆ Adoptions Assistance Program (AAP) - The Adoptions Assistance projected need is forecasted at \$10.1 million. The projected Fiscal Year 2010-2011 caseload of 1,081 is a 2.17% increase from the Adopted Final Budget 2009-2010 level of 1,058, and the average grant remains at the Adopted Final Budget level of \$781.33. Increases in the AAP represent positive progress in transitioning children from temporary out-of-home care into safe and stable living situations.
- ◆ Kinship Guardianship Assistance Payment Program (Kin-GAP) - The Kin-GAP projection of \$321,029 consists of an average monthly caseload of 43, a 48.28% increase from the Adopted Final Budget level of 29 and an average grant of \$622.15, a .94% increase over the Adopted Final Budget grant of \$616.35. The caseload increase is attributed to an increase of eligible cases. The average grant increase is attributed to the level of benefits accessed and relates to age factors, special needs payments, and clothing allowance.
- ◆ Transitional Housing Program Plus (THP-Plus) - The THP-Plus projection of \$339,304 is based on 17 cases per month. The average grant of \$1,663.25 represents an increase of \$676.05 from the Adopted Final Budget level of \$987.20. The current program, as approved by the California Department of Social Services (CDSS) funds 17 youth to participate and receive assistance which includes the My-Home Model Housing/Scatter Sites housing, employment services and emancipation savings account support. This program is 100% State funded and there is no impact to the County General Fund.

Federal/State Budget Impacts:

The Governor's January budget identifies several significant proposals that could affect CSA programs in Fiscal Year 2010-2011. The Department has not factored any impacts into the Recommended Proposed Budget Year 2010-2011 budget. If the Legislature enacts any of these proposals, budget adjustment would be required. Proposed changes that could affect Public Economic Assistance programs include:

- ◆ The Governor proposed a reduction to the CalWORKs grants of 15.7% and eliminates grants for Recent Non-Citizen Legal Immigrants beginning in June 1, 2010. The grant reduction would produce an estimated \$295,270 County share savings in CalWORKs in the Fiscal Year 2010-2011;
- ◆ The State budget proposes, effective July 1, 2010, to redirect County savings associated with program reductions to IHSS and CalWORKs along with the presumed extension of FMAP under ARRA to June 30, 2011, and the savings associated with a new Federal policy to make all foster children federally eligible under Title IV-E to pay for a higher County share of costs for the FC and AAP. The proposal is projected to be cost neutral to the counties;

- ◆ A State premise reflects savings associated with the Federal, Subsidized Relative Guardianship (SRG) program. Similar to Kin-GAP, SRG will provide new kinship guardianship payment program eligibility for Federal financial participation (FFP). County share impact is not yet clear and requires additional review; and
- ◆ The State budget relies on “Federal Fund Triggers” to balance in Fiscal Year 2010-2011. If Federal funding is not secured, the following “trigger” reductions could take effect: elimination of the CalWORKs Program including Employment Services and Child Care; elimination of the Transitional Housing Program Plus (THP-Plus).

No County share savings would be experienced as a result of the proposal to “sweep” local savings, and significant negative impact would be experienced in the community from the loss of aid and services for our most needy families.

Other Impacts:

The Foster Care program is the largest contributor, in total dollars, to the County share of cost in this budget: \$4.8 million of the \$8 million total, prior to offset by realignment or child support recoupment. As a result, the Department continues to work closely with Behavioral Health & Recovery Services (BHRS) and the Probation Department, as the two other County agencies with case management oversight responsibility for children in out-of-home placement.

CSA and Probation recognize that the actual caseload and placement trends in Foster Care continue to escalate. As FC serves a vulnerable and statutorily mandated population in which child safety issues are paramount, CSA and Probation continue to evaluate the needs of the FC population and develop strategies to assure the most reasonable placement for FC youth. The Departments are currently researching data to compare rates and levels of care for respective dependents/wards along with actual county share of costs and equity between the agencies.

Options for evaluating FC include placement systems for appropriate care at enhanced levels of Federal/State funding, as well as alternate strategies for revenue sharing between the agencies. The Departments will continue to strive for program and fiscal integrity that maximizes resources and reduces expenditures. Should any opportunities for improved Federal/State leveraging materialize through this review, the Departments will report back to the Board at a later date.

CSA continues to work on development of a new program initiative, “Wraparound Services” which is a program alternative to high cost FC and AAP placements. Initial grant amounts would be adjusted to the current Wrap Rate. The goal is to return children to live with their families/guardians or move to lower level of care and be supported through intensive case management services. Over time, placement costs may be maintained through this program effort, and/or successful family outcomes could result in savings that would be reinvested in additional program services. Much analysis and return on investment research remains to be completed, however, Wraparound Services have produced positive child and fiscal outcomes in several other counties. The Department plans to present this program in partnership with BHRS and Probation, to the Board of Supervisors in the spring of 2010 for possible implementation in Fiscal Year 2010-2011.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

CSA - Public Economic Assistance					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$702	\$457	\$0	\$0	\$0
Intergovernmental Revenue	\$87,715,419	\$89,399,842	\$96,259,296	\$0	\$96,259,296
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$568,082	\$467,680	\$405,984	\$0	\$405,984
Other Financing Sources	\$292,329	\$634,153	\$292,825	\$0	\$292,825
Total Revenue	\$88,576,532	\$90,502,132	\$96,958,105	\$0	\$96,958,105
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$90,767,806	\$91,863,550	\$99,336,256	\$0	\$99,336,256
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$715,518	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$91,483,324	\$91,863,550	\$99,336,256	\$0	\$99,336,256
Fund Balance	(\$240,464)	\$155,468	\$0	\$0	\$0
Net County Cost	\$3,147,256	\$1,205,950	\$2,378,151	\$0	\$2,378,151



COMMUNITY SERVICES AGENCY—SERIOUSLY EMOTIONALLY DISTURBED CHILDREN

Budget Unit 1634 0045851
Special Revenue Fund

SERVICES PROVIDED

Assembly Bill (AB) 3632 (Chapter 1747, Statutes of 1984) and AB 882 (Chapter 1274, Statutes of 1985) mandate the Seriously Emotionally Disturbed (SED) Children's Program and authorize the SED Program as a separate out-of-home care component. Its purpose is to ensure that students with special education needs, identified as being the result of an emotional condition, receive mental health services at no cost to the child or family. Behavioral Health and Recovery Services (BHRS) and the Stanislaus County Office of Education must provide residential placement, which includes counseling, case management and psychiatric services. If problems are less severe, day treatment services shall be provided. The primary focus is to work with children and families to treat mental health conditions that keep these children from taking full advantage of their education.

CASH BALANCE

As of July 1, 2010, this fund has a positive cash balance of \$57,060 compared to \$28,644 on July 1, 2009. The current projected cash balance is expected to be \$57,060 on June 30, 2011. Scheduled cash advances, and cash reimbursements based on invoiced costs, are received from the State to cover the aid payments. Timing differences among adjusted cash advances and actual incurred costs create either a positive or negative cash position depending on whether deferred revenue exceeds accounts receivable at fiscal year end or vice versa.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$583,181 be approved for the Community Services Agency – Seriously Emotionally Disturbed Children budget. Although the General Fund revenue allocation for this budget was initially reduced by 9%, or \$9,606, additional General Fund revenue of \$141,111 is included in the recommendation for this mandated, County-funded program. This budget is funded from \$344,943 in estimated department revenue and a \$238,238 contribution from the General Fund.

PROGRAM DISCUSSION

Total projections for this entitlement program are forecast at \$583,181, \$130,132 (18.2%) less than the 2009-2010 Adopted Final Budget of \$713,313. The Fiscal Year 2010-2011 projections reflect the most current local trends. The caseload and grants were individually evaluated using the Third Quarter 2009-2010 projection as a base from which to assess the impacts of several local growth factors.

SED program operations must provide services to an average of six (5.5) children per month, which is four children (42.7%) less than the Adopted Final Budget level of approximately ten. The reduced caseload trend is on-going and is due to the Behavioral Health and Recovery Services and Community Services Agency partnership which focuses on implementing best-practice case management strategies.

The average grant is projected at \$8,836.08 which represents a 42.7% increase, from the Adopted Final Budget \$6,191.95. This increase is the result of a U.S. District Court ordered 32% increase to the Group Home rates that became effective December 14, 2009. The total increase of \$2,644.13 aligns the average grant to equal the maximum aid payment per child per month.

State revenues cover 40% of the projected program costs, or \$233,273 at the 2010-2011 Recommended Proposed Budget level of \$583,181. The County's share of cost for this entitlement program is legislated at 60%, or \$349,908. Realignment revenues of \$111,670 and County Match of \$238,238 are sufficient to meet the County obligation.

CSA and Behavioral Health and Recovery Services (BHRS) as the Program Lead will continue to closely partner in monitoring services and evaluating options in other placement systems for appropriate care at enhanced levels of Federal/State funding, as well as alternative strategies for revenue sharing between the agencies. The SED program serves a vulnerable and statutorily mandated population in which child safety issues are paramount.

Other Impacts:

The Department continues to work on development of a new program initiative, "Wraparound Services" which is a program alternative to high cost SED placements. Initial grant amounts would be adjusted to the current Wrap Rate. The goal is to return children to live with their families/guardians or move to lower level of care and be supported through intensive case management services. Over time, placement costs may be maintained through this program effort, and/or successful family outcomes could result in savings that would be reinvested in additional program services. Much analysis and return on investment research remains to be completed, however, Wraparound Services have produced positive child and fiscal outcomes in several other counties. CSA will be continuing its review for possible implementation in Fiscal Year 2010-2011.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

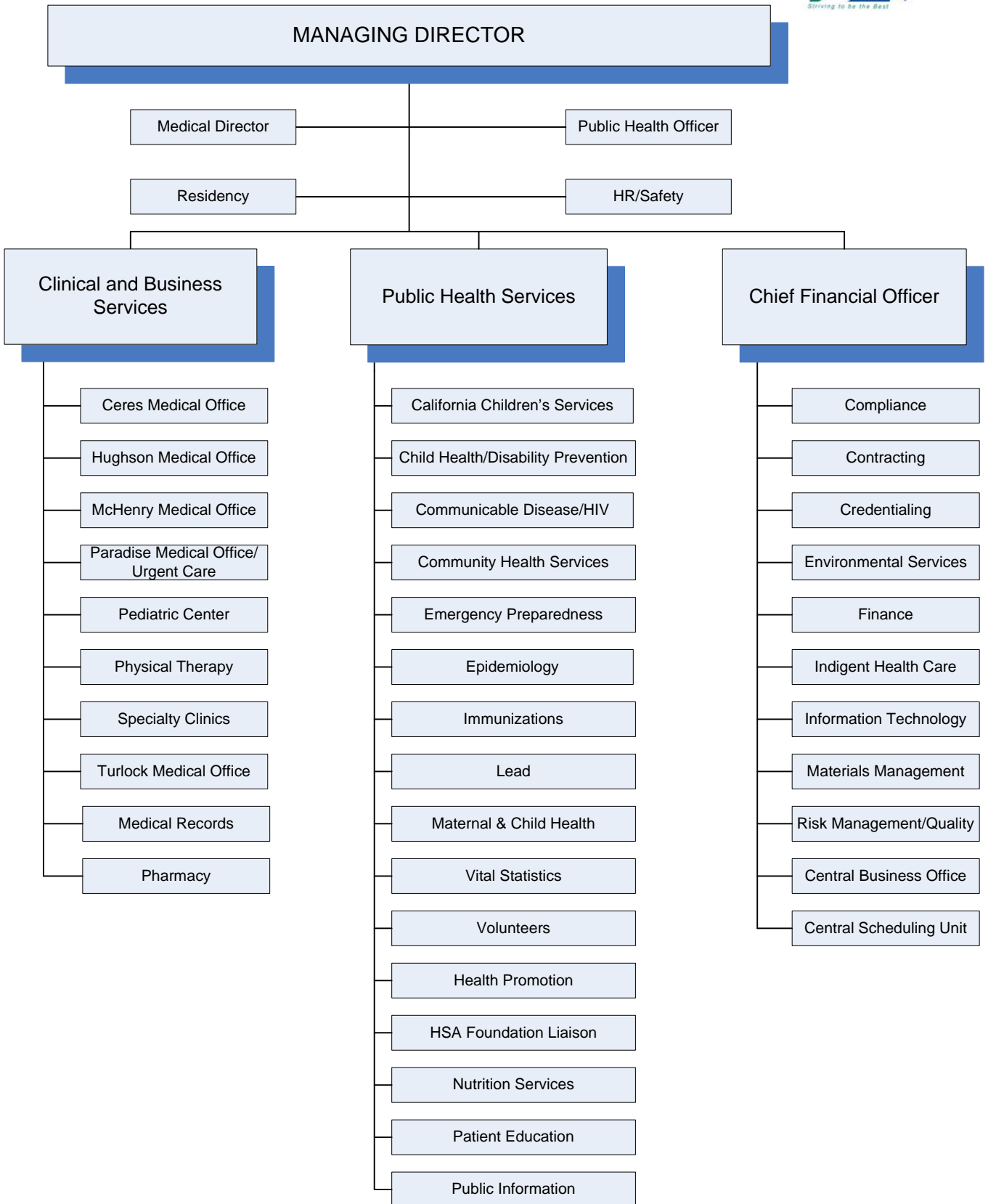
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

CSA - Seriously Emotionally Disturbed Children					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$369,997	\$238,049	\$344,943	\$0	\$344,943
Charges for Service	\$43,328	\$211,076	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$413,325	\$449,125	\$344,943	\$0	\$344,943
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$645,820	\$478,598	\$583,181	\$0	\$583,181
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$7,095	\$78,555	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$652,915	\$557,153	\$583,181	\$0	\$583,181
Fund Balance	\$0	\$17,851	\$0	\$0	\$0
Net County Cost	\$239,590	\$90,177	\$238,238	\$0	\$238,238

HEALTH SERVICES AGENCY



**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

STRATEGIC & OPERATIONAL PRIORITIES

HEALTH SERVICES AGENCY

MISSION STATEMENT

The Health Services Agency mission is to:

- **Promote** wellness and healthy lifestyles;
- **Prevent** illness and injury;
- **Provide** quality care and treatment; and
- **Preserve** access to healthcare for the underserved.

Through leadership, continuous improvement, and teamwork.

STRATEGIC PRIORITIES 2010-2011

The Health Services Agency supports the Board priority of A Healthy Community. This fiscal year, the HSA will develop actions to impact the four broad determinants of health, conduct an emergency preparedness exercise, operate the Medically Indigent Adult program and operate the outpatient clinic system, while striving to preserve an uninterrupted Family Medicine Residency program. The two most challenging issues facing the Agency are declining Public Health related funding and sustainability threats from the Federal Government Center for Centers for Medicare and Medicaid Services to the Residency program and clinic system. The following Strategic Priorities for this budget year reflect this focus:

A Healthy Community:

- ◆ Achieve fiscal targets to operate clinic system within approved appropriations;
- ◆ In coordination with the Valley Consortium for Medical Education, implement the new family medicine residency program and consortium infrastructure, agreements and processes to restore and appropriately maximize available federal funding;
- ◆ Facilitate and maintain eight multi-disciplinary task forces to further develop strategies to address the four broad determinants of health;
- ◆ Arrange and provide services to the medically indigent adult population under expanded obligations, while identifying appropriate cost containment measures; and
- ◆ To improve readiness to respond by staff and community partners, conduct an emergency preparedness exercise.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Healthy Community			
Promote health	Preliminary year-end figures indicate that operating performance will be better than budget by approximately \$1.5 million. The clinic system is	Achieve fiscal targets to operate clinic system within approved appropriations;	The Clinic and Ancillary system operated better than budgeted appropriations on an accrual basis, however it has experienced a slower than anticipated cash flow cycle

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
	projected to end the fiscal year with an estimated cash balance of approximately \$900,000;		primarily due to the State's FQHC rate reconciliation and payment processes. Overall, the FQHC has resulted in a considerable improvement in the clinic system reimbursement rate and exposure to the County's General Fund;
	Due to outreach contacts made by Public Health staff and subcontracted partners, over 1,000 women were identified as being pregnant and referred to the Healthy Birth Outcomes program. Of those, 54% received health education; and	Maintain an uninterrupted Family Medicine Residency Program and continue efforts to establish a consortium to achieve restoration of federal funding;	The Valley Consortium for Medical Education (VCME), a collaborative effort of Stanislaus County, Doctors Medical Center and Memorial Medical Center, submitted a new program application. Accreditation was awarded on January 25, 2010, to be effective on July 1, 2010. The new VCME Residency Program is now operational led by the new non-profit Corporation, VCME;
	<p>A Mass Flu Vaccination exercise was completed on November 20, 2008 at the Casa Del Rio School in Riverbank. Over 700 children and adults received a free flu mist or shot during the exercise.</p> <p>The Centers for Disease Control directive of an Alternate Care Site exercise to test the readiness for a pandemic flu event took place on April 16, 2009.</p>	Develop workgroups with community participation and identify strategies to address top 5 – 10 health concerns that focus on the broad determinants of health; and	As part of Phase I of the Community Health Improvement Plan (CHIP), stakeholders established eight goals targeted at the four broad determinants of health: Access to Care, Education, Basic Needs, and Built Environment. Three of the four task forces have finalized their plans and have begun implementation efforts. The fourth task force's plan is in the development phase. In addition, preliminary work on phase II of the CHIP has begun; and
	This outcome was adopted in 2009-2010.	Arrange and provide services to the growing medically indigent adult population within declining available resources.	Services were provided for this mandated population, however the goal to manage the program within available resources was not achievable given potential legal challenges to the policy decisions. As a result, in April 2010, a revised collection payment policy was implemented that will result in additional cost exposure aggravated by the declining available resources. These changes coupled with an 18% increase in application activity, caused the program to exceed operating revenue and depend upon fund balance to break-even.
Promote protection	This outcome was adopted in 2009-2010.	Improve readiness to respond by staff and community partners by conducting a preparedness exercise based on Centers for Disease Control's directive.	The H1N1 epidemic prompted staff to demonstrate readiness rather than conduct an exercise. Following the Incident Command System format, staff worked with the Office of Emergency Services and

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
			community partners to develop a plan for monitoring and implementing a response to the H1N1 epidemic. Public Health maintained an internal Department Operations Center to address surveillance, risk communication, personal protection equipment, and vaccination management. In addition to the H1N1 clinics held on the Public Health main campus, staff conducted a total of 91 community clinics, which included 7 mass vaccination clinics, and resulted in 19,779 residents being vaccinated through Public Health.

Efficient Delivery of Public Services

Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	75% improvement in Indigent Health Care Program reception processes – card issuance; 89% improvement in Indigent Health Care Program Reception Processes – card printer setup/shutdown; 99% improvement in Indigent Health Care Program Reception Processes – phone calls/messages; 83% improvement in patient assistance programs for medication.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	32% improvement in processing Indigent Health Care Program Deferred Applications. 173% improvement in contract management.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

The Health Services Agency selected the following key operational priorities based on community need and quality goals, state or federal mandates, accreditation requirements and/or funding sustainability. For Public Health, local health status trends demand improvement while nationally, accreditation requirements are imminent and expected to be a future funding requirement. Improvements have been achieved in fiscal sustainability for both the Medically Indigent Adult program and the Clinic and Ancillary system; however current economic demands and other threats require continued efforts. The Practice Management and Electronic Medical Record system is a Residency program accreditation requirement and will bring long-term efficiencies and quality improvements. The following Operational Priorities for this budget year reflect this focus:

- ◆ Implement Public Health division restructure and efficiency initiatives based on mandates, financial challenges and opportunities, accreditation expectations and community need;
- ◆ Develop policy recommendations and implement operational solutions to meet Medically Indigent Adult program mandates which address external concerns and considers financial limitations, effectiveness, efficiency and quality;
- ◆ In collaboration with hospital partners through the Valley Consortium for Medical Education, fully implement the new Physician Residency program in a manner which achieves restoration of federal funding, is financially viable and promotes quality learning and workforce capacity development; and
- ◆ Continue to implement the Electronic Medical Record in the Clinic and Ancillary system while maintaining patient access, maintain the FQHC Look-Alike designation, continue focus on efficiency and quality improvements, and explore new funding opportunities.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Prepare the Public Health division for accreditation focusing on national standards. Efforts to include efficiency improvements, staff development efforts and internal and external communications improvements;	Much work has occurred in this area; a strategic planning team was formed and workgroup assignments made in the following areas – business development, workforce development, communication and marketing as well as Community Assessment, Planning and Evaluation;
Manage effectively the Medically Indigent Adult program which may include modifying benefits and eligibility in order to meet the State mandate, while operating within declining available revenues;	Multiple efforts within initiatives have been achieved and still the most significant initiative has been related to pharmacy expenses which includes maximizing the use of manufacturers’ free drug programs. The indigent program has been expedient in facilitating Medi-Cal disability applications and continues to identify, analyze and implement cost savings initiatives as and when determined feasible. The Agency encountered a setback however when a legal challenge prompted the reversal of some savings initiatives;
Working within the Board of Supervisors and Community Health Center Board direction, continue to identify cost saving and revenue enhancing strategies to achieve fiscal targets in the clinic system while serving the medical needs of the underserved community;	The Agency continues to prepare and update an annual Strategic Plan which includes ongoing efforts at identification of cost savings and/or revenue enhancements aimed at helping to achieve fiscal targets as well as decreasing the need for county match; one significant initiative fully implemented in Fiscal Year 2009-2010 was the Integrated Behavioral Health Program which has presence in all of the Agency’s FQ Clinics;
Effectively implement an Electronic Medical Records and Practice Management system in the Clinic System while maintaining a necessary volume of patient visits; and	As of November 2009, all clinics in the Clinics and Ancillary Budget are using the new practice management system; in December the FQ Clinics implemented an operational change regarding the abstraction of chronic medications data to begin migration of medication management to the new system; staging of implementation continues with a plan that by 2011 the clinics will be able to demonstrate meaningful use of the EMR and hence will be eligible to receive HITECH incentive payments; and

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
<p>Continue collaborative efforts with the County Chief Executive Office to restore federal funding of the Family Medicine Residency program through the development of a community consortium and communication with policy makers and regulators.</p>	<p>The Valley Consortium for Medical Education was formed in May 2009 and the founding members are: Stanislaus County, Doctors Medical Center and Memorial Medical Center. Due to significant efforts aimed at working with the Center for Medicare and Medicaid Services (CMS) via the Federal legislators, new rules were issued by CMS which have allowed the Consortium to create a new family medicine residency program which will receive graduate medical education funding. Subsequently, the County voluntarily withdrew accreditation of the old program and the new program – The Valley Family Medicine Residency Program of Modesto – received initial accreditation in January 2010 and is set to begin on July 1, 2010. In March 2010, the new residency program was fully matched with 10 first year residents to start on July 1, 2010.</p>

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ Health Services Agency-Administration;
- ◆ Health Services Agency-Clinics and Ancillary Services;
- ◆ Health Services Agency-Emergency Medical Services/Discretionary fund;
- ◆ Health Services Agency-Health Coverage and Quality Services;
- ◆ Health Services Agency-Indigent Health Care Program;
- ◆ Health Services Agency-Indigent Health Care Program(IHCP) California Healthcare For Indigents Program (CHIP);
- ◆ Health Services Agency-Indigent Health Care Program (IHCP) Emergency Medical Services Hospital;
- ◆ Health Services Agency-Indigent Health Care Program (IHCP) Emergency Medical Services Physicians;
- ◆ Health Services Agency-Public Health;
- ◆ Health Services Agency-Public Health-Local Preparedness;
- ◆ Health Services Agency-Public Health-Vital and Health Statistics; and
- ◆ Health Services Agency – Valley Family Medicine Residency Program of Modesto.



HUMAN SERVICES
Health

HEALTH SERVICES AGENCY—ADMINISTRATION

Budget Unit 1401 1300001
Special Revenue Fund

SERVICES PROVIDED

The Health Services Agency (HSA) – Administration budget provides oversight and support for the Agency’s Ambulatory Clinics and Ancillary Services, Public Health Division Services, the Indigent Health Care Program (IHCP), and the Health Coverage and Quality Services Division. Specific overhead functions included in this budget are Administration, Payroll/Human Resources, Patient Accounting, Information Services, Materials Management, HSA Volunteers, Plant Operations, Security, Training, Safety & Ergonomics, General Accounting, Accounts Payable, and Environmental Services & Communications. Costs for this budget are allocated out to the other HSA divisions, much like the County Cost Allocation Plan (CAP) costs are allocated to departments, through a variety of allocation methodologies.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance as of \$88,918 compared to a negative cash balance of \$222,258 on July 1, 2009. The improvement of approximately \$310,000 is a direct result of the timeliness of year-end allocation process whereby the costs of the various overhead functions, such as, but not limited to Senior Management, Materials Management, Finance, etc are charged to the applicable departmental budgets – i.e. the Clinics and Ancillary, Public Health and IHCP.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$6,538,398 be approved for the Health Services Agency – Administration budget, and is funded from \$6,538,398 in estimated department revenue.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain its current level of operations by providing oversight and support for the Agency’s Ambulatory Clinics and Ancillary Services, Public Health Division Services, and the Indigent Health Care Program (IHCP). Costs for this budget are allocated to other Health Services Agency divisions, much like the County Cost Allocation Plan (CAP) costs are allocated to departments, through a variety of allocation methodologies.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 85

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 85

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Health Services Agency - Administration					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$8,507	\$10,200	\$8,987	\$0	\$8,987
Intergovernmental Revenue	\$274,396	(\$277,492)	\$38,113	\$0	\$38,113
Charges for Service	\$5,690,212	\$6,145,010	\$6,491,298	\$0	\$6,491,298
Miscellaneous Revenue	\$128	\$135	\$0	\$0	\$0
Other Financing Sources	\$12,546	\$109,400	\$0	\$0	\$0
Total Revenue	\$5,985,789	\$5,987,253	\$6,538,398	\$0	\$6,538,398
Salaries and Benefits	\$5,663,126	\$5,974,722	\$6,498,445	\$0	\$6,498,445
Services and Supplies	\$1,413,709	\$1,171,558	\$1,534,187	\$0	\$1,534,187
Other Charges	\$1,762,737	\$1,736,312	\$1,715,130	\$0	\$1,715,130
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$118,868	\$158,836	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$2,972,651)	(\$3,054,175)	(\$3,209,364)	\$0	(\$3,209,364)
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,985,789	\$5,987,253	\$6,538,398	\$0	\$6,538,398
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



HUMAN SERVICES
Health

HEALTH SERVICES AGENCY—CLINICS AND ANCILLARY SERVICES

Budget Unit 4051 1010001
Enterprise Fund

SERVICES PROVIDED

The Health Services Agency (HSA) – Clinics and Ancillary Services budget provides primary care, specialty care, and the ancillary services that support this care (pharmacy and rehabilitation services) to approximately 15% of the County population, primarily representing the uninsured, Medi-Cal and County indigent population. Clinic services are currently provided at six medical office locations throughout the County and include: family practice; pediatrics; integrated behavioral health services; prenatal care; obstetrical care; women’s health care and family planning; immunizations; treatment of sexually transmitted diseases (STD’s); well child check-ups; urgent care; and adult and pediatric specialty care including orthopedics, otolaryngology, neurology, ophthalmology, general surgery, gastroenterology, spinal cord, HIV, oncology, urology, podiatry and neurosurgery. Full service rehabilitation services including physical therapy, occupational therapy, audiology, and wound care services are also provided.

In conjunction with the provision of patient care, the Agency did maintain a family medicine residency program, which was affiliated with the University of California, Davis. However, due to the loss of graduate medical education funding for the Stanislaus Family Medicine Residency Program, the County and Doctors Medical Center agreed to maintain the program while exploring options to reinstate graduate medical education funding.

Based on extensive analysis as well help from Federal legislators, a consortium (Valley Consortium for Medical Education) was formed in May 2009 and will become the sponsor of a new family medicine residency program. The founding members of the consortium are: Stanislaus County, Doctors Medical Center and Memorial Medical Center. Once the consortium was formed and it was determined that a new family medicine residency program could receive graduate medical education funding from the Center for Medicare and Medicaid Services (CMS), a voluntary withdrawal of the old program was submitted and a new program was formed – The Valley Family Medicine Residency Program of Modesto. The new program has received initial ACGME accreditation and is set to begin operations on July 1, 2010. Through this three-year program, 30 family practice residents will be trained and as was the case with the old program will be an integral part of the County’s primary care clinic system. Outpatient training is performed in the Agency’s medical offices and inpatient training will occur at member organizations.

The academic medical training for the residency program is supported through Scenic Faculty Medical Group, a “core” medical staff representing primarily Family Practice, Pediatrics and Obstetrics/Gynecology. In addition, approximately 80 community physicians provide teaching and specialty services to HSA clients in the Agency’s specialty clinics.

This budget is primarily funded as follows: charges for services to clients and/or third party payers, such as, but not limited to, the Stanislaus County Indigent Health Care Program, Medi-Cal, Medi-Cal Blue Cross Managed Care, Medi-Cal Health Net Managed Care, and Medicare, as well as a planned County General Fund contribution of approximately \$2.7 million.

While the Health Services Agency - Clinics and Ancillary Services budget has faced significant financial challenges in the past, the Board of Supervisors approved an initiative to prepare and seek the designation of Federally Qualified Health Center Look-Alike (FQHC-LA) for the primary care clinics. The FQHC-LA was a crucial element in the Agency’s three-year strategic plan adopted by the Board on September 13, 2005 and failure to receive this Federal designation would have jeopardized the

County's ability to continue to provide access to health care for 60,000 to 70,000 residents. On September 24, 2007, the Health Services Agency was informed that its application for the FQHC-LA designation was approved, which has resulted in enhanced revenues estimated at over \$8.0 million annually. As of December 31, 2009, the Agency submitted its Final Medi-Cal PPS rate-setting reports for the Agency's base year i.e. Fiscal Year 2008-2009. However, while the State has acknowledged receipt of these reports and this April began paying the FQHC-LA Clinics prospectively based on these "as submitted" rates, the State does have three years in which to audit the submittals and approve the Final Medi-Cal PPS Rates.

As a continuous improvement initiative, Department management continues to review previously implemented initiatives aimed at fiscal stability (to ensure projections are/were on target) and is also continuing to identify new initiatives which could possibly reduce the Health Services Agency's ongoing need for County Match. As additional initiatives are identified and the savings quantified, the Agency will return to the Board of Supervisors for approval as needed.

Within the Clinics and Ancillary Services division, the Community Health Center Board is charged with oversight and guidance of the clinic operations, including approval of the budget within available appropriations. On June 2, 2010 the Community Health Center Board will consider the portion of the Recommended Proposed Budget over which it has authority, subject to revision as new information becomes available.

CASH BALANCE

As of July 1, 2010, this fund reflects a negative cash balance of \$3,677,741 compared to a positive cash balance of \$2,225,717 as of July 1, 2009. The decrease in the cash balance of over \$5.8 million is due to the following: (1) State deferrals of Medi-Cal payments from June 2010 to the following fiscal year, (2) a lower payment by the State related to the Medi-Cal PPS reconciliation than originally anticipated and (3) an decrease in revenue due to the agreement to share the increased Medi-Cal PPS rate related to the residency program with Doctors Medical Center.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$44,872,180 be approved for the Health Services Agency – Clinics and Ancillary Services budget. The General Fund revenue allocation for this budget was reduced 9% or \$367,259. Additionally, \$971,420 in retained earnings from the CEO – Risk Management Professional Liability Self-Insurance fund has been used to offset a portion of the General Fund revenue allocation to this budget on a one-time basis. At this level of funding the Department achieves its revenue reduction by deleting 2 vacant positions and eliminating all non-critical expenses. This budget is funded from \$42,127,515 in estimated department revenue, \$2,688 of departmental retained earnings and a \$2,741,977 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the current level of service – i.e. primary care clinics, specialty care, rehabilitation care, integrated behavioral health services in its primary care clinics as well as pharmacy services.

The Recommended Proposed Budget assumes that an equitable sharing agreement will be developed which will not require any additional contribution by the Clinics (other than the \$1,040,801 already budgeted) for the Family Medicine Residency Program.

In Fiscal Year 2008-2009, the Federal Centers for Medicare and Medicaid Services (CMS) determined that the Stanislaus County Family Medicine Residency Program (operated under an affiliation agreement with Doctors Medical Center) was ineligible for program reimbursement for years 2001 through 2008 and hence recouped graduate medical education funding in the amount of \$19,274,099.

However, recognizing the significant value of the Residency Program to a community with a severe physician shortage, the County along with Doctors Medical Center pressed forward to develop a sustainable model for the program and subsequently the Valley Consortium for Medical Education was formed. The founding members/partners of the consortium are – the County, Doctors Medical Center

and Memorial Medical Center. The consortium will act as sponsor for a newly designed and accredited residency program – the Valley Family Medicine Residency Program of Modesto - and in fact will become the employer of all residency staff beginning July 1, 2010 as discussed and approved by the Board of Supervisors on May 18, 2010 in the transition plan for the closing of the Stanislaus County sponsored Stanislaus Family Medicine Residency Program and the opening of the Valley Consortium for Medical Education Sponsored Valley Family Medicine Residency Program of Modesto.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Board of Supervisors approved an agenda item on May 18, 2010, deleting 30 filled positions and three vacant positions as part of a reduction-in-force effective July 1, 2010, due to the closure of the Stanislaus Family Medicine Residency Program. Additionally, the Board of Supervisors approved an separate agenda item on May 18, 2010 deleting two vacant positions as part of a reduction-in-force effective August 14, 2010.

Total current authorized positions— 206

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 206

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to transfer one Staff Services Technician position to the Indigent Health Care Program to appropriately align the position with the budgeted funds. The Department is further requesting to reclassify one Medical Records Clerk position to an Administrative Clerk II due to a change in the position’s responsibilities. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 206

It is recommended to transfer one Staff Services Technician position to Indigent Health Care Program from this budget. It is also recommended to reclassify one Medical Records Clerk position to an Administrative Clerk II.

Total recommended authorized positions— 205

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department’s Adopted Final Budget shown in the following schedule.

Health Services Agency - Clinic and Ancillary Svcs					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$107,773	(\$101,385)	\$0	\$0	\$0
Intergovernmental Revenue	\$957,507	\$423,193	\$370,446	\$0	\$370,446
Charges for Service	\$36,477,414	\$42,307,271	\$37,805,809	\$0	\$37,805,809
Miscellaneous Revenue	\$2,428,429	\$1,367,591	\$548,130	\$0	\$548,130
Other Financing Sources	\$3,393,519	\$2,821,795	\$3,403,130	\$0	\$3,403,130
Total Revenue	\$43,364,642	\$46,818,465	\$42,127,515	\$0	\$42,127,515
Salaries and Benefits	\$18,131,293	\$19,743,030	\$18,359,737	\$0	\$18,359,737
Services and Supplies	\$16,999,289	\$17,742,216	\$15,931,198	\$0	\$15,931,198
Other Charges	\$8,210,718	\$8,704,610	\$10,374,885	\$0	\$10,374,885
Fixed Assets					
Equipment	\$0	\$0	\$206,360	\$0	\$206,360
Other Financing Uses	\$297,998	\$390,637	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$43,639,298	\$46,580,493	\$44,872,180	\$0	\$44,872,180
Retained Earnings	(\$4,104,495)	(\$3,118,628)	\$2,688	\$0	\$2,688
Net County Cost	\$4,379,151	\$2,880,656	\$2,741,977	\$0	\$2,741,977



HEALTH SERVICES AGENCY—EMERGENCY MEDICAL SERVICES
DISCRETIONARY FUND

Budget Unit 1429 1210001
Special Revenue Fund

SERVICES PROVIDED

The Health and Safety Code requires the County to establish and coordinate the system that provides emergency medical care in the region. To provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services, a regional Emergency Medical Services (EMS) agency of five participating counties.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$161,329 compared to \$190,378 July 1, 2009. The current cash balance consists of cumulative departmental fund balance from prior years. Revenues come from SB 12/612 Maddy funds, which include fines and fees collected by the courts.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$198,055 be approved for the Health Services Agency – Emergency Medical Services Discretionary Fund. This budget is funded from \$120,000 in estimated department revenue and \$78,055 of departmental restricted fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department will continue to provide reimbursement for emergency medical services as determined by the County. The Health Services Agency will use \$92,905 of these funds to offset the cost of the contract with the Mountain Valley Emergency Medical Services Agency to administer local emergency services for Fiscal Year 2010-2011. The revenues used to pay for these services come from SB 12/612 Maddy Funds, which include fines and fees collected by the courts.

In addition, the program will continue to budget \$92,850 for staffing costs of the Medical/Health Operational Area Coordinator (MHOAC) who facilitates the coordination of mutual aid and other emergency operation within the Operational Area (County) to respond to any medical disaster by mobilizing and coordinating emergency medical services mutual aid resources to mitigate health problems. In cooperation with various agencies, the MHOAC is responsible for ensuring the development of a medical and health disaster plan for the Operational Area. \$78,055 of the MHOAC's salaries and benefits will be funded through the use of fund balance which has been accumulated from prior years.

On December 22, 2009, the Board of Supervisors authorized the Health Services Agency to enter into the annual operating agreement with Mountain Valley Emergency Medical Services Agency (MVEMS) for the Fiscal Year 2010-2011. On that date, the Board of Supervisors also granted the Chief Executive Officer the authority to exercise the termination provisions of the MVEMS Agency Joint Powers Authority Agreement and further authorized a consultant coordinated project to develop a proposal and implementation plan to either develop a county operated Emergency Medical Services Agency or alternative regional model. Since that time the MVEMS JPA Board has received notice of the County's intent to terminate the agreement and the project is well underway to develop a proposal and implementation plan. It is intended that soon a staff recommendation will be presented for Board of Supervisor consideration which, if approved, would result in implementation no later June 30, 2011.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Health Services Agency - EMS Discretionary Fund					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$134,710	\$132,603	\$115,000	\$0	\$115,000
Revenue from use of Assets	\$5,457	\$1,555	\$5,000	\$0	\$5,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$140,167	\$134,158	\$120,000	\$0	\$120,000
Salaries and Benefits	\$9,338	\$74,221	\$92,850	\$0	\$92,850
Services and Supplies	\$79,079	\$109,189	\$105,105	\$0	\$105,105
Other Charges	(\$1)	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$240	\$2,517	\$100	\$0	\$100
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$88,656	\$185,927	\$198,055	\$0	\$198,055
Fund Balance	(\$51,511)	\$51,769	\$78,055	\$0	\$78,055
Net County Cost	\$0	\$0	\$0	\$0	\$0



HEALTH SERVICES AGENCY—HEALTH COVERAGE AND QUALITY SERVICES

Budget Unit 1403 1400001
Special Revenue Fund

SERVICES PROVIDED

The Health Services Agency – Health Coverage and Quality Services (HCQS) budget provides for a continued level of service and is funded by negotiated fees paid by Blue Cross of California. This funding ultimately reimburses various Health Services Agency divisions and is used in the following major areas: Managed Care Contracting and Administration; Credentialing of providers for all payers and programs; Internal Training and Support; Risk Management and Quality Improvement programs; Medi-Cal and Healthy Families outreach.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$477,853 compared to a positive cash balance of \$1,036,254 as of July 1, 2009. This decrease is attributed to the planned use of all of the fund balance reserves to support program operations during Fiscal Year 2009-2010. This budget will no longer be used effective July 1, 2010.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that no appropriations be budgeted for the Health Services Agency – Health Coverage and Quality Services budget. As reported in the 2009-2010 Final Budget, the Department is closing this budget effective June 30, 2010.

PROGRAM DISCUSSION

During Fiscal Year 2008-2009, the Health Services Agency identified a cost savings initiative aimed at aligning all duties in the appropriate budget. One of these alignments was the consolidation of Health Coverage and Quality Services (HCQS) budget into the appropriate budgets based on applicable duties. Agency management determined that all duties associated with managed care contracting and administration, provider credentialing, chart auditing/quality improvement programs as well as Medi-Cal and Healthy Families outreach should be transferred to the Clinics and Ancillary budget and all risk management and overall contract administration duties should be transferred to the Health Services Agency-Administration budget.

Also, as noted in the Department's Final Adopted Budget for Fiscal Year 2009-2010, the Department has requested to close out this budget by the end of Fiscal Year 2009-2010.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Health Services Agency - Health Coverage & Quality Svcs					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$15,076	\$8,101	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$442,988	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$458,064	\$8,101	\$0	\$0	\$0
Salaries and Benefits	\$705	\$0	\$0	\$0	\$0
Services and Supplies	(\$1,054)	\$0	\$0	\$0	\$0
Other Charges	\$5,509	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	(\$705)	\$643,009	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,455	\$643,009	\$0	\$0	\$0
Fund Balance	(\$453,609)	\$634,908	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM

Budget Unit 1404 1500001, 1500003, 1500004
Special Revenue Fund

SERVICES PROVIDED

Welfare and Institutions (W&I) Code, Section 17000 requires that, “Every county shall relieve and support all incompetent, poor indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported or relieved by their relatives or friends, by their own means, or by State or private institutions.” Accordingly, except for administrative costs, Indigent Health Care Program (IHCP) funding will be directed for the provision of medical and dental services for qualified Medically Indigent Adults (MIA).

The Indigent Health Care Program uses realignment revenue to reimburse health care providers for care delivered to Medically Indigent Adults.

IHCP beneficiaries receive primary and specialty care, dental, emergency room, inpatient and outpatient services. All patients must first apply to the program and meet residency, income, and asset criteria established by the Board of Supervisors. All services to be delivered by providers outside of the Health Services Agency require prior authorization. The IHCP utilization management nurses, supported by physician medical reviewers, are responsible for the review function related to such authorization requests and perform concurrent review on site at Doctor’s Medical Center.

IHCP staff adjudicates claims, by applying a staff-maintained fee schedule, contractual obligations, and medical billing standards. Claims are adjudicated through medical claims software that receives many claims electronically. IHCP is also responsible for coordinating fair hearings for program applicants relating to denials of applications and other program services. Analytical support to Agency administration for new program and outreach is also provided. Other financial and operational functions include State and management reporting, and the evaluation, interpretation and implementation of new legislation.

The Stanislaus County Children and Families Commission has contracted with the Health Services Agency (HSA) for the Healthy Cubs (HCUBS) Program since January of 2003. The program consists of two primary components: 1) To provide health care access and health services to pregnant women and children 0-5 in families with an income less than 300% of the Federal Poverty Level; and 2) to refer and qualify applicants for other health programs funded by other levels of government, non-profits, foundations, or the private sector (Medi-Cal, Healthy Families, or Kaiser Kids, for example). For five years, HCUBS has served as the provider of last resort when eligible applicants do not qualify for any other health access programs. Services offered to children and pregnant woman enrolled through HCUBS will include only: 1) those services available at the Stanislaus County Health Services Agency medical offices and pharmacy to include primary medical care, ambulatory specialty care, pharmaceuticals and rehabilitation services such as physical therapy, 2) those primary and obstetrical care and pharmacy services offered at a Golden Valley Health Center location within the County of Stanislaus, 3) those primary and obstetrical services offered at the Oakdale Community Health Center and Riverbank Community Health Center, 4) dental care offered at various locations throughout Stanislaus County, and 5) laboratory and radiology services will be performed with contracted providers within Stanislaus County. Services not defined above, including but not limited to inpatient care, are not included in this Agreement.

CASH BALANCE

As of July 1, 2010 this fund reflects a negative cash balance of \$121,245 compared to a positive cash balance of \$371,185 as of July 1, 2009. The decrease of approximately \$500,000 is attributed to the planned use of fund balance in Fiscal Year 2009-2010 as well as a policy change that no longer requires the collection of the patient co-pay or share of cost at the time of service.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$13,023,242 be approved for the Health Services Agency – Indigent Health Care Program. The General Fund revenue allocation for this budget was reduced by 9% or \$183,173. At this level of funding the Department achieves its revenue reduction through a transfer of funds from the Health Services Agency Clinics and Ancillary Services budget. This budget is funded from \$11,171,155 in estimated department revenue and a \$1,852,087 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Health Services Agency – Indigent Health Care Program (IHCP) anticipates an unmet need of over \$2.3 million which may result in a decrease of services available for eligible participants.

Due to policy changes implemented in Fiscal Year 2009-2010 based on a legal challenge as well as ongoing program issues, IHCP faces significant potential fiscal and program exposures. Major exposures include increased costs of dental services, inpatient hospitalization services and physician services to uninsured patients for the MIA program. Some of the issues affecting the operations of IHCP in Fiscal Year 2010-2011 include the following:

- ◆ On March 30, 2010, the Stanislaus County Board of Supervisors (BOS) approved the rescission of the reduction to the Income Limits at which patient cost sharing applies and the increase in patient cost sharing specifically for major restorative dental services in the Medically Indigent Adult Program. This reinstated the respective policy that existed prior to the Board of Supervisor action on September 1, 2009. These changes went into effect April 1, 2010.
- ◆ The IHCP policy of collecting the patient share of cost or copay at the time of service changed. Effective February 1, 2010, treatment and services provided to the IHCP population may not be denied or delayed based on the patient's inability to pay all or any of their financial obligations at the time of service.
- ◆ In Fiscal Year 2009-2010, IHCP experienced an increase in the number of IHCP enrollment compared to prior year. An increase in utilization and service levels for MIA beneficiaries is anticipated in Fiscal Year 2010-2011.

At the current level of funding, the Department will find it difficult to maintain its current level of services to qualified Medically Indigent Adults (MIA) and meet the County's mandated Welfare and Institutions (W&I) Code, Section 17000 requirements. MIA services are mandated regardless of funding levels. Although the budget submitted for Fiscal Year 2010-2011 is balanced for the purposes of submission, the reality is that the program is anticipating a shortfall of \$2,323,645 as a result of increased utilization and program changes pertaining to patient liability approved by the Board on March 30, 2010. In a continued effort to operate as efficiently as possible, IHCP will be performing a Cost of Living Study to assess the appropriate level of patient financial responsibility for medical services provided under the MIA program. In addition, IHCP will continue to seek cost-saving ideas and further reductions to total expenditures while continuing to meet the medical needs of the program beneficiaries. Staff intends to return to the Board of Supervisors with additional recommendations during the summer of 2010.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to reclassify one Administrative Clerk II position due to a change in the position's responsibilities. It is recommended that this study be conducted.

Total current authorized positions— 35

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 35

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to transfer in one Staff Services Technician position from Clinics and Ancillary Services to the Indigent Health Care budget appropriately align the position with the budgeted funds. The Department is further requesting to unfund one vacant Staff Services Coordinator position due to revenue loss. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 35

It is recommended to transfer in one Staff Services Technician position from Clinics and Ancillary Services to this budget. It is further recommended to unfund one vacant Staff Services Coordinator position.

Total recommended authorized positions— 35

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Health Services Agency - Indigent Health Care					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$448	\$271	\$600	\$0	\$600
Intergovernmental Revenue	\$2,746,380	\$2,451,814	\$2,648,230	\$0	\$2,648,230
Charges for Service	\$689,900	\$985,767	\$1,331,047	\$0	\$1,331,047
Miscellaneous Revenue	\$39,120	\$473	\$500	\$0	\$500
Other Financing Sources	\$7,639,310	\$7,806,850	\$7,190,778	\$0	\$7,190,778
Total Revenue	\$11,115,158	\$11,245,175	\$11,171,155	\$0	\$11,171,155
Salaries and Benefits	\$2,152,693	\$2,308,348	\$2,545,035	\$0	\$2,545,035
Services and Supplies	\$231,037	\$194,978	\$211,135	\$0	\$211,135
Other Charges	\$10,203,109	\$11,428,658	\$10,265,072	\$0	\$10,265,072
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$54,524	\$63,719	\$2,000	\$0	\$2,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$12,641,363	\$13,995,703	\$13,023,242	\$0	\$13,023,242
Fund Balance	(\$775,889)	\$715,268	\$0	\$0	\$0
Net County Cost	\$2,302,094	\$2,035,260	\$1,852,087	\$0	\$1,852,087



HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP)
CALIFORNIA HEALTHCARE FOR INDIGENTS PROGRAM (CHIP)

Budget Unit 1423 1500002
Special Revenue Fund

SERVICES PROVIDED

Due to the redirection of the Tobacco Tax and Health Protection Act (Prop 99) funding, the Emergency Medical Services Appropriation (EMSA) did not receive funding for Fiscal Year 2009-2010, resulting in the elimination of this budget.

The Emergency Medical Services Appropriation (EMSA) provided reimbursement for uncompensated emergency medical services provided by physicians to the indigent population within Stanislaus County. Funds were appropriated through the California Healthcare for Indigents Program (CHIP) and disbursed through the Hospital Services Account and Physicians Services Account/Unallocated Emergency Medical Services Appropriation Funds. These funds were separate from the CHIP program and were referred to as the "Emergency Medical Services Appropriation."

CASH BALANCE

The cash balance on July 1, 2010 zero as it was on July 1, 2009.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

There are no recommended funding appropriations for this former budget in Fiscal Year 2010-2011; it is included as part of the Recommended Proposed Budget due to budget requirements imposed by the State Controller.

PROGRAM DISCUSSION

Due to the State's 2009-2010 Final Budget action to redirect Tobacco Tax and Health Protection Act (Proposition 99) funding, the State no longer provides Emergency Medical Services Appropriations (EMSA) funds for this program.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

H.S.A. - I.H.C.P. (CHIP)					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,364	(\$1,934)	\$0	\$0	\$0
Intergovernmental Revenue	\$285,591	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$2,000	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$3,704	\$0	\$0	\$0
Total Revenue	\$290,955	\$1,770	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$287,765	(\$3,914)	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$3,704	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$287,765	(\$210)	\$0	\$0	\$0
Fund Balance	(\$3,190)	(\$1,980)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP)
EMERGENCY MEDICAL SERVICES HOSPITAL

Budget Unit 1434 1500010
Special Revenue Fund

SERVICES PROVIDED

The Health and Safety Code requires the County to establish an Emergency Medical Services Fund, upon adoption of a resolution by the Board of Supervisors. Twenty-five percent of the balance of the fund shall be distributed only to hospitals providing disproportionate trauma and emergency medical care services.

To provide these services, the County contracts with hospitals within the County. Each hospital's share of the Hospital Fund is distributed based upon the State's formula for Proposition 99 (Tobacco Tax) funding. These services are paid from a dedicated State funding source known as Senate Bill (SB) 12/612 Maddy Funds.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$301,445 compared to \$265,758 on July 1, 2009. Revenues comes from SB 12/612 Maddy Funds, which include fines and fees collected by the courts. Typically, hospitals are required to submit claims for reimbursement from the EMS Hospital Fund within six months after the end of the fiscal year in which services are provided.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$245,750 be approved for the Health Services Agency – Indigent Health Care Program/Emergency Medical Services Hospital budget, funded from \$245,750 in estimated department revenue.

PROGRAM DISCUSSION

At this level of funding, the Department will continue to provide reimbursement to hospitals for uncompensated emergency medical services and pediatric trauma services. The revenues used to pay for these services come from SB 12/612 Maddy Funds, which include fines and fees collected by the courts.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

The Health and Safety Code requires the County to establish an Emergency Medical Services Fund. Twenty-five percent of the balance of the fund shall be disbursed only to hospitals providing disproportionate trauma and emergency medical care services. These services are paid from a dedicated State funding source known as Senate Bill (SB) 12/612 Maddy Funds, which includes fines and fees collected by the courts.

At this time, the Department is requesting to increase appropriations by \$82,244 to be funded from departmental restricted fund balance. The additional appropriations are necessary to disburse funds to hospitals for uncompensated emergency medical services.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Health Services Agency - IHCP EMS Hospital					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$264,296	\$265,221	\$237,750	\$0	\$237,750
Revenue from use of Assets	\$7,860	\$3,707	\$8,000	\$0	\$8,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$272,156	\$268,928	\$245,750	\$0	\$245,750
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$235,315	\$243,126	\$245,750	\$82,244	\$327,994
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$235,315	\$243,126	\$245,750	\$82,244	\$327,994
Fund Balance	(\$36,841)	(\$25,802)	\$0	\$82,244	\$82,244
Net County Cost	\$0	\$0	\$0	\$0	\$0



HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP)
EMERGENCY MEDICAL SERVICES PHYSICIANS

Budget Unit 1435 1500020
Special Revenue Fund

SERVICES PROVIDED

The Health and Safety Code requires the County to establish an emergency medical services fund, upon adoption of a resolution by the Board of Supervisors. Fifty-eight percent of the balance of the fund shall be utilized to reimburse physicians and surgeons for patients who do not make payment for emergency medical services.

To provide these services, the County contracts with Stanislaus Medical Foundation for Medical Care to administer the monies allocated to physicians for an administrative fee of 8.25%. These services are paid from a dedicated State funding source known as SB 12/612 Maddy Funds.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$406,134 compared to \$212,045 on July 1, 2009. The revenues come from SB12/612 Maddy funds, which include fines and fees collected by the courts.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$534,185 be approved for the Health Services Agency – Indigent Health Care Program/Emergency Medical Services Physicians budget, funded from \$534,185 in estimated department revenue.

PROGRAM DISCUSSION

At this level of funding, the Department will continue to provide reimbursement for physician emergency related services. The revenues used to pay for these services come from SB 12/612 Maddy Funds, which include fines and fees collected by the courts.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

The Health and Safety Code requires the County to establish an Emergency Medical Services Fund. Fifty-eight percent of the balance of the fund shall be used to reimburse physicians and surgeons for patients who do not make payment for medical care services. These services are paid from a dedicated State funding source known as Senate Bill (SB) 12/612 Maddy Funds, which includes fines and fees collected by the courts. To provide these services, the County contracts with Stanislaus Medical Foundation for Medical Care to administer the monies allocated to physicians for an administrative fee of 8.25%.

At this time, the Department is requesting to increase appropriations by \$128,429 to be funded from departmental restricted fund balance. The additional appropriations are necessary to allow disbursement to Stanislaus Medical Foundation for physicians' emergency medical services.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Health Services Agency - IHCP EMS Physicians					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$607,409	\$593,920	\$530,185	\$0	\$530,185
Revenue from use of Assets	\$6,159	\$4,581	\$4,000	\$0	\$4,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$613,568	\$598,501	\$534,185	\$0	\$534,185
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$548,146	\$572,530	\$534,185	\$128,429	\$662,614
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$548,146	\$572,530	\$534,185	\$128,429	\$662,614
Fund Balance	(\$65,422)	(\$25,971)	\$0	\$128,429	\$128,429
Net County Cost	\$0	\$0	\$0	\$0	\$0



HUMAN SERVICES
Health

HEALTH SERVICES AGENCY—PUBLIC HEALTH

Budget Unit 1402 1200001
Special Revenue Fund

SERVICES PROVIDED

The Public Health Division has the responsibility of assessing, measuring, reporting and monitoring the health status of the community. The outcome of community assessments, determines how the Division targets its focus for health improvement. Current Public Health services include:

1. Community Health Services, which consist of traditional public health nursing and case management;
2. Maternal Child and Adolescent Health (MCAH) and Healthy Birth Outcomes including coordination of services, outreach and education;
3. Children's Medical Services, which include Child Health and Disability Prevention, Immunizations, California Children's Services including Medical Therapy services;
4. Nutrition services, including the Women, Infants and Children (WIC) program;
5. Communicable Diseases including Refugee Health, and Sexually Transmitted Disease (STD/HIV/AIDS);
6. Health Promotion Services, which consists of a variety of community education and wellness promotion programs, to include the Healthy Eating Active Living Initiative; and
7. Emergency Preparedness.

The majority of these Public Health services are categorical programs funded by State and Federal dollars. A portion of the Maternal Child and Adolescent Health Program, and 50% of the California Children Services programs require a County Match, which is included in this base budget. All Public Health services that are categorically funded require county funds to offset the cost beyond the total 10% allowed for internal and external overhead costs. These costs are included in the Recommended Proposed Budget.

CASH BALANCE

As of July 1, 2010, this fund reflects a negative cash balance of \$2,182,947 compared to a negative cash balance of \$1,825,777 on July 1, 2010. The primary reasons for the increase in the negative cash balance is due to the following: (1) the planned use of \$70,133 of fund balance in Fiscal Year 2009-2010, (2) timing differences resulting from a decrease in liabilities as well as (3) an increase in accounts receivable due to State payment deferrals.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$23,352,030 be approved for the Health Services Agency – Public Health budget. The General Fund revenue allocation for this budget was reduced by 9% or \$79,564. Additionally, \$44,060 in retained earnings from the CEO – Risk Management Professional Liability Self-Insurance fund has been used to offset a portion of the General Fund revenue allocation to this budget on a one-time basis. At this level of funding the Department achieves its revenue reduction by a reduction in force of six filled positions and the deletion of nine vacant positions as approved by the

Board of Supervisors on May 18, 2010, to be effective August 14, 2010. This budget is funded by \$22,326,429 in estimated department revenue, \$265,186 in departmental restricted and assigned fund balance and a \$760,415 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the continuation of most services except for the following: the majority of those historically provided to and funded by the Community Services Agency (CSA) due to a decrease in CSA's available funding and some services provided in the Maternal Child and Adolescent Health Program (MCAH). The CSA contracted programs are: Family Preservation, Personal Care Services Program (PCSP) and the Families in Partnership Program. The services provided in these discontinued contracts include, but are not limited to the following: family maintenance and reunification services as well as case management and treatment services. The decrease in services in the MCAH Program will significantly reduce the support for the following services: outreach, education, provider referral and health enrollment services for women, children and families in Stanislaus County.

The ability to maintain services, with the exception of the CSA contracted programs and a decrease in services in MCAH, is primarily due to the formation of a strategic planning team charged with identification of potential cost savings and/or revenue enhancements aimed at enabling the Public Health Division to provide services within its available resources.

This team has identified an area of potential cost savings of approximately \$300,000 annually – it appears that some functions and/or programs can achieve mandated service levels with less staffing. Currently, two areas have been identified – (1) the reception cost pool (for which no Federal or State funds are received) and (2) the Tuberculosis Program's direct observation treatment/home visits.

The Department also anticipates further proposed cuts in the State's May Revise and final budget, and as such continues to look for cost savings initiatives and as necessary will recommend other corresponding reductions in the future.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Board of Supervisors approved an agenda item on May 18, 2010 deleting nine vacant positions and six filled positions as part of a reduction-in-force action effective August 14, 2010.

The Department is requesting to restore a previously unfunded Community Health Worker III position and properly classify the position based on the duties and responsibilities. There is available Federal Women, Infant and Children (WIC) program funding to fully fund this position and will provide an opportunity for a reduction-in-force impacted employee.

Total current authorized positions— 166

It is recommended to restore a vacant unfunded Community Health Worker III position and reclassify downward to Community Health Worker II.

Total recommended authorized positions— 167

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Health Services Agency - Public Health					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$11,119	\$8,717	\$9,000	\$0	\$9,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$9,574	\$2,252	\$0	\$0	\$0
Intergovernmental Revenue	\$12,023,960	\$11,460,466	\$14,962,117	\$0	\$14,962,117
Charges for Service	\$5,642,944	\$5,340,944	\$4,427,516	\$0	\$4,427,516
Miscellaneous Revenue	\$355,488	\$421,236	\$196,898	\$0	\$196,898
Other Financing Sources	\$4,300,667	\$5,894,773	\$2,730,898	\$0	\$2,730,898
Total Revenue	\$22,343,752	\$23,128,388	\$22,326,429	\$0	\$22,326,429
Salaries and Benefits	\$16,331,979	\$15,906,315	\$15,181,963	\$0	\$15,181,963
Services and Supplies	\$3,420,196	\$3,836,176	\$4,305,060	\$0	\$4,305,060
Other Charges	\$796,190	\$756,570	\$766,797	\$0	\$766,797
Fixed Assets					
Buildings & Improvements	\$0	\$575	\$0	\$0	\$0
Equipment	\$0	\$18,957	\$25,000	\$0	\$25,000
Other Financing Uses	\$544,148	\$892,811	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$2,972,651	\$3,054,175	\$3,073,210	\$0	\$3,073,210
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$24,065,164	\$24,465,579	\$23,352,030	\$0	\$23,352,030
Fund Balance	\$736,083	\$453,152	\$265,186	\$0	\$265,186
Net County Cost	\$985,329	\$884,039	\$760,415	\$0	\$760,415



HEALTH SERVICES AGENCY—PUBLIC HEALTH-LOCAL PREPAREDNESS FUND

Budget Unit 1433 1200001
Special Revenue Fund

SERVICES PROVIDED

The Public Health – Local Preparedness Trust Fund was established and approved by the Board of Supervisors in December 2002. It was created to comply with current accounting standards and regulations for the State’s Emergency Preparedness Grant. The State required the County to establish a trust fund to assure that these funds would only be used for emergency preparedness expenditures. Currently, expenses associated with emergency preparedness are being incurred in the Public Health budget. A cost report is then prepared, and once approved by the State, the revenue is transferred into the Public Health fund to cover those expenses.

During Fiscal Year 2009-2010, all Centers for Disease Control and Prevention Program (CDC) and Hospital Preparedness Program (HPP) transactions began being processed through the establishment of new funds as required by the State for receipt of these grant funds. As a result, the use of this budget will be discontinued effective July 1, 2010.

The Centers for Disease Control and Prevention (CDC) provides funding for continuation of the cooperative agreements to upgrade State and local public health jurisdictions’ preparedness for the response to bioterrorism, other outbreaks of infectious disease, and other public health threats and emergencies. This funding has allowed Public Health to address critical infrastructure in the development and implementation of disaster planning and response.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance as of \$125,159 compared to a negative cash balance of \$551,457 on July 1, 2009. The Department is closing this budget effective June 30, 2010 and all remaining cash was to be transferred to the Public Health budget to cover preparedness expenses incurred in previous years.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that no appropriations be budgeted for the Health Services Agency – Public Health Local Preparedness budget. The Department is closing this budget effective June 30, 2010.

PROGRAM DISCUSSION

During Fiscal Year 2009-2010, all Centers for Disease Control and Prevention Program (CDC) and Hospital Preparedness Program (HPP) transactions began being processed through the establishment of new funds as required by the State. As a result, the use of this budget will be discontinued effective July 1, 2010.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Health Services Agency - Local PH Preparedness Fund					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$28,370	\$6,207	\$0	\$0	\$0
Intergovernmental Revenue	\$902,675	\$144,632	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$931,045	\$150,839	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$885,750	\$685,900	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$885,750	\$685,900	\$0	\$0	\$0
Fund Balance	(\$45,295)	\$535,061	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



HEALTH SERVICES AGENCY—PUBLIC HEALTH-VITAL AND HEALTH STATISTICS

Budget Unit 1428 1250001
Special Revenue Fund

SERVICES PROVIDED

The Office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with state guidelines. All original certificates are transmitted weekly to the State Office of Vital Records (OVR). Certified copies are issued when a request is received in the Vital Records office along with the properly completed forms and the current fee. The information that is collected from these records provides valuable health and research data. This data allows health authorities a means of studying and evaluating health programs; provides information to government agencies for research; and provides information for population estimates and maternal and child health activities.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$470,144 compared with the July 1, 2009 balance of \$437,463. The funds are used to provide funding for the improvement and modernization of vital records operations including automation and technical support of the vital records systems.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$25,000 be approved for the Health Services Agency – Public Health Vital and Health Statistics budget. This budget is funded from \$45,000 in estimated department revenue resulting in a positive contribution of \$20,000 to the departmental restricted fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department will continue to provide services consistent with the Fiscal Year 2009-2010 Budget.

The Stanislaus County Public Health Vital Records unit has established a Vital and Health Statistics Special Revenue Fund pursuant to Health and Safety Code Section 103625(f). Section 103625(g) provides that 45% of each \$3.00 collected is to be forwarded to the State Registrar and the local official charged with collection of the fee may retain the remainder. The Vital and Health Statistics Fund is not designed to provide funding for services or positions. Appropriate uses for the funds include the improvement and modernization of vital records operations, the automation and technical support of vital record systems and the collection and analysis of health related birth and death certificate information.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Health Services Agency - PH Vital and Health Statistics					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$42,462	\$43,649	\$45,000	\$0	\$45,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$42,462	\$43,649	\$45,000	\$0	\$45,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,323	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,268	\$10,967	\$25,000	\$0	\$25,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,591	\$10,967	\$25,000	\$0	\$25,000
Fund Balance	(\$34,871)	(\$32,682)	(\$20,000)	\$0	(\$20,000)
Net County Cost	\$0	\$0	\$0	\$0	\$0

Stanislaus County



Striving to be the Best



A Strong Local Economy

COUNTY DEPARTMENTS

Alliance Worknet
CEO-Economic Development Bank
Library

A Strong Local Economy

An important role that County government can play in creating a strong local economy is to promote, protect, and sustain our agricultural economies while providing for broader, more diversified economic opportunities that will strengthen our local economy and provide for a better, more stable, quality of life for our residents. Helping to facilitate the creation of jobs for the people of Stanislaus County is imperative for the community to prosper and grow. Finding ways to highlight our community's rich agricultural traditions as a positive tourism location and facilitating regional approaches to tourism will bring new revenue to our County. Ensuring that all people have the knowledge and ability to access the internet and providing a solid information technology infrastructure to support E-government are vital aspects in preparing our workforce and improving the attractiveness of Stanislaus County as a place to locate new business.



The Alliance Worknet provides a wide range of employment and training services to the community through a variety of programs funded under the Workforce Investment Act (WIA). To assist area employers, the Alliance Worknet staff visits area businesses in an effort to help them with their employment needs as well as retention, expansion, business counseling, and other services. American Recovery and Reinvestment Act (ARRA) funding also assists the Alliance Worknet provide vocational training, on the job training, paid internships and supportive services to eligible youth, adults, dislocated workers and seniors. The Stanislaus County Library provides educational and recreational opportunities to the community, including access to reference and reader's advisory help, weekly story times at all branches and children's programs throughout the year. Online databases and reference services are available at any time from any internet link.

FISCAL YEAR 2010-2011 BUDGET ISSUES

For Fiscal Year 2010-2011, the General Fund revenue allocation was reduced by 9% for all departments receiving a General Fund contribution. The only exceptions to this reduction were budgets with fixed costs associated with contracts or budgets with mandated match or maintenance of effort funding requirements. For A Strong Local Economy priority area, the General Fund revenue allocation reduction was \$69,486. This reduction in the County Match contribution only impacted the Library as the Alliance Worknet budgets are funded through other sources (Workforce Investment Act, Community Services Agency and American Recovery and Reinvestment Act). Specifically, the reduction to the Library, in addition to an anticipated decrease in sales tax revenue for the upcoming Fiscal Year will contribute to: a reduction in operating hours at the branches; reductions-in-force; and the elimination of all non-critical functions. In addition to staffing changes, the department will achieve their 9% revenue allocation reduction by improving efficiencies in its operations. The 5% salary reduction approved by the Board of Supervisors for all County employees and the \$20 million in mitigation of Fiscal Year 2010-2011 retirement costs will further assist departments in absorbing the reduction in General Fund revenue.

The Final Budget included a recommendation from the Alliance Worknet to increase appropriations and estimated revenue by \$2,877,059. This increase is the result of recent notifications of new Federal grant awards and known adjustments to revenue estimates developed since the Adopted Proposed Budget.

SUMMARY OF EXPENDITURES AND FUNDING SOURCES

The Adopted Proposed Budget recommends expenditures of \$26,364,631 for this priority area. These expenditures are funded by a combination of \$24,662,046 in department revenue, \$702,585 in revenue from the General Fund and \$1,000,000 in prior-year fund balance earnings savings.

The Adopted Final Budget recommended an increase of appropriations and revenue of \$2,877,059 for a total of \$29,241,690 funded by department revenue of \$27,539,105, department fund balance of \$1,000,000 and General Fund contribution of \$702,585.

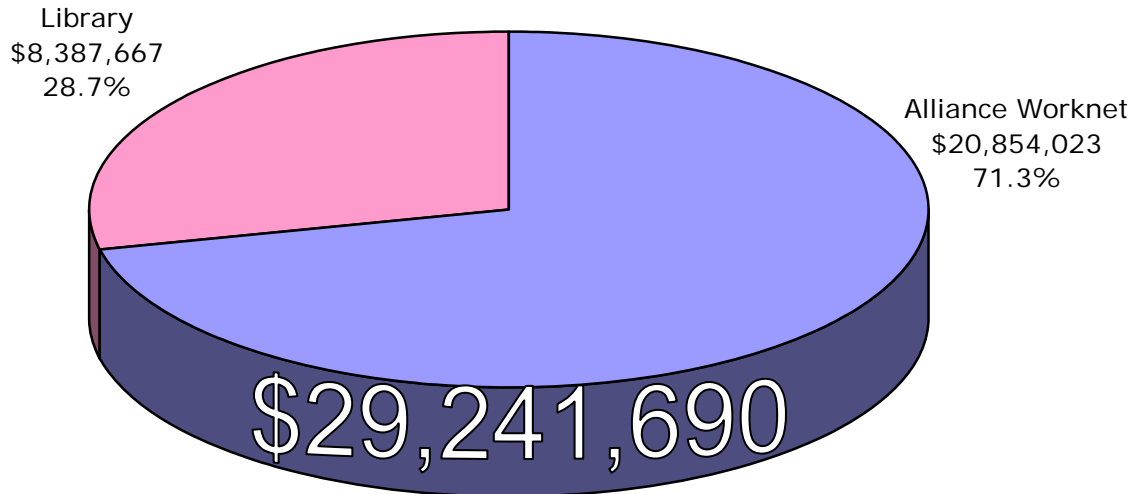
Also, for the first time departments are able to carryover 75% of their 2009-2010 unused net county cost appropriations. There are no departments within this priority area that will have a carryover per this multi-year budget strategy.

The following charts represent department appropriations for Fiscal Year 2010-2011 and a five-year summary of appropriations in the A Strong Local Economy priority area of Stanislaus County government.

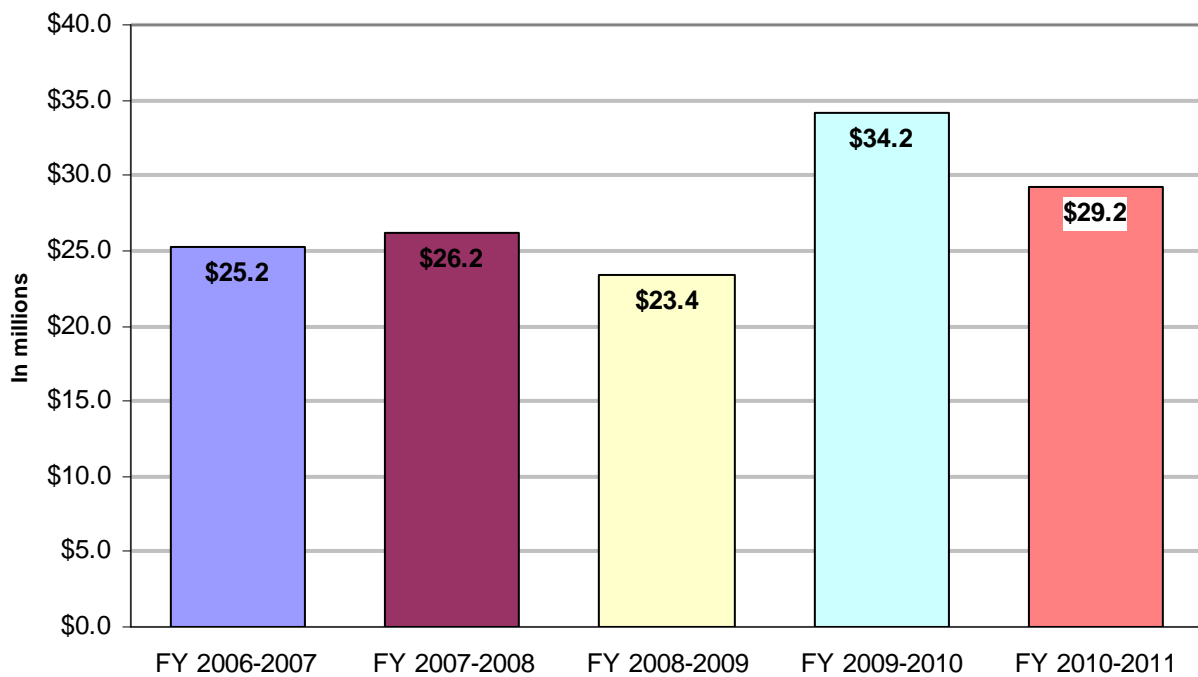


A Strong Local Economy

Adopted Expenditures Fiscal Year 2010-2011



Five Year Comparison of Appropriations

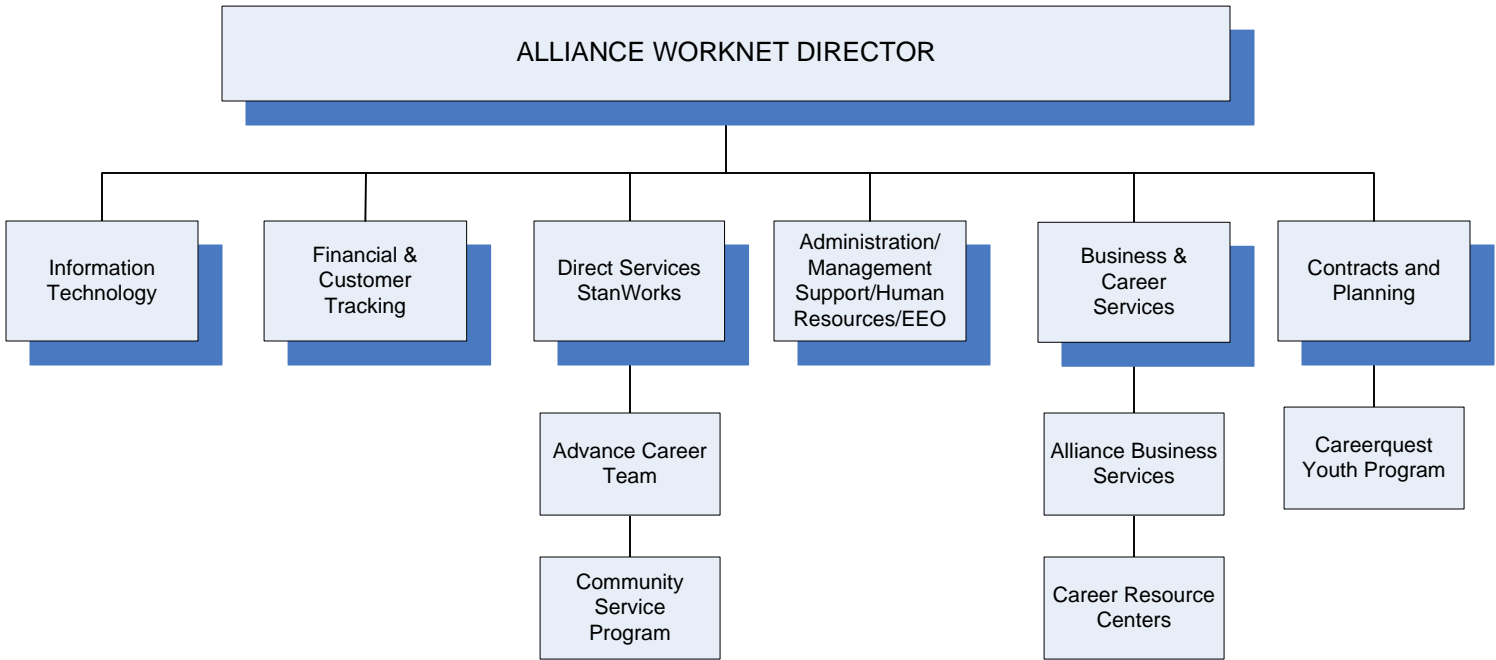




A Strong Local Economy

PAGE				ADOPTED 2010-2011
ALLIANCE WORKNET				\$ 20,854,023
	Fund	Org		
370	1320	0033100	Alliance Worknet	\$17,037,828
373	1317	0033900	StanWORKs	\$3,816,195
CHIEF EXECUTIVE OFFICE--ECONOMIC DEVELOPMENT				\$ -
	Fund	Org		
375	0105	0015291	Economic Development Bank	\$0
LIBRARY				\$ 8,387,667
	Fund	Org		
381	1651	0037299	Library	\$8,387,667
TOTAL				\$ 29,241,690

ALLIANCE WORKNET



STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
STRATEGIC & OPERATIONAL PRIORITIES



ALLIANCE WORKNET

MISSION STATEMENT

Dedicated to developing a skilled workforce that strengthens business and contributes to the economic success of our community.

STRATEGIC PRIORITIES 2010-2011

The Alliance Worknet will expand its service provision capacity to meet the demand created by the current economic recession. In response to the significant reduction in employment opportunities, Alliance Worknet will strategically identify occupations that present the best opportunities for growth and provide additional job training and internship opportunities in those areas. The following Strategic Priorities for this budget year reflect this focus:

A Strong Local Economy:

- ◆ In Coordination with the Alliance WorkNet;
 - a) 14,000 County residents to receive basic employment services in the Career Resource Centers;
 - b) 1500 job seekers to be provided the intensive services necessary to gain employment;
 - c) Of the 1500 job seekers receiving intensive services, over 1000 will gain employment;
 - d) Place 500 individuals in paid work experience/internship assignments with local employers; and
 - e) 75 businesses assisted with their hiring needs through provision of an On the Job Training subsidy.

Efficient delivery of public services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Strong Local Economy			
Increase workforce preparation and skills	Performed three WorkKeys Job Profiles;	Provide 460 Stanislaus County residents with training for high demand jobs;	580 County residents received job skill training;
	Assessed the skill levels of 5,016 Job Seekers using the WorkKeys skill assessment program;	Improve the "soft skills" of the local workforce, implement a pilot program to assess job seekers knowledge of the attributes necessary to be a good employee, provide workshops targeted at improving these skills, re-assess upon completion of workshop and evaluate success of program;	"Understanding Employer Expectations" workshop was developed and is now offered on a weekly basis, free and open to the general public;

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Increase workforce preparation and skills	15 local area high school assessed students using WorkKeys;	Expand Alliance Worknet service delivery to outlying locations in the community. Open a new East County Career Resource Center in 2009 and identify a location for a new West County Career Resource Center;	East County Center open and in full operation. Plan is to co-locate West County Center with new MJC campus scheduled to be open in 2012;
	Issued over 4,000 Work-Ready Certificates; and	Increase by 5% the number of Work Readiness Certified individuals in the local workforce (4000 individuals assessed); and	5,628 individuals assessed and issued Work Readiness certificates, goal exceeded; and
	Provided 1,694 adult, dislocated worker, and youth customers with intensive case management, job search, and training services. Placed 769 of them in employment.	Work with at least 1,300 job seekers to provide job search and vocational skills - place 750 in employment.	1,958 job seekers provided with intensive job search and/or training services. 572 placed in employment. The protracted recession and continued high unemployment make job placement difficult.

Efficient Delivery of Public Services

Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations Management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	68% improvement in tracing process/history report; 35% improvement in orientation and referral to customer services; 96% improvement in Job Club Schedule.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	50% improvement in intake process through reduced orientation meetings.. 75% improvement in time dislocated workers wait for assessment. 83% improvement for customers and 50% improvement for staff to update the eligible training provider list.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

Due to the current economic downturn, the ability of the Alliance Worknet to place individuals in jobs has been severely compromised. In response, the Department is being even more strategic in identifying job training programs that will provide individuals with the skills necessary for employment now and in the future. In addition, the Department will increase the use of work experience, internship, and on the job training placements to provide individuals with the skills and experience necessary to compete in the current job market. The following Operational Priorities for this budget year reflect this focus:

- ◆ Re-design processes to meet the increased demand for services. Be more efficient and effective within the context of high demand and reduced resources;
- ◆ Creatively and strategically provide a mix of allowable services (Vocational training, On the Job Training, Internships) that maximizes job placement outcomes;
- ◆ Increase job placements by 5% over prior year; and
- ◆ Improve the productivity and viability of at – risk businesses by assisting with their employee training needs in the effort to preserve and create jobs.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Provide individuals with the skills necessary to compete successfully for high demand jobs in the community. Place over 800 individuals in employment;	600 individuals placed in employment;
Meet the needs of employer customers by referring individuals who are qualified to fill their job openings. Increase the number of job offers received and applicant referrals made by 10% over previous year; and	The number of job orders received will not increase over the previous year. The number of referrals to the job orders received has increased by 20%; and
Achieve a high level of customer satisfaction. Surveys will show a minimum 75% customer satisfaction rating.	Achieved an average 78% customer satisfaction rating.

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ Alliance Worknet; and
- ◆ Alliance Worknet-StanWORKS

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

HUMAN SERVICES
Other Assistance



ALLIANCE WORKNET

Budget Unit 1320 0033100
Special Revenue Fund

SERVICES PROVIDED

The Alliance Worknet provides a wide range of employment and training services to the community through various programs funded under the Workforce Investment Act (WIA). Resource Centers, which are located in accessible areas throughout the community, assist the public in job searching, resume preparation, and with classes to enhance interview skills. For those needing more assistance in finding employment, the Department provides intensive career counseling, work experience, and on the job training assistance as well as referral to vocational training programs. To assist area employers, the Alliance Worknet has Business Services Representatives who visit area businesses in the effort to help them with their employment needs as well as retention, expansion, business counseling, and other services through a partnership with the Stanislaus Economic Development and Workforce Alliance.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$248,428 compared to \$23,872 on July 1, 2009. This surplus cash is historically used to cover the amount of the cash deficit in the StanWORKs budget caused by the timing differences inherent in reporting reimbursable costs for the WIA program based on modified accrual accounting, versus the StanWORKS program that uses cash basis accounting. Alliance Worknet anticipates ending Fiscal Year 2010-2011 with a zero cash balance.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$14,160,769 be approved for Alliance Worknet – Administration and be funded from \$14,160,769 in department revenue through WIA funds and other one-time grant sources. The recommended budget was significantly less than the prior fiscal year due to the depletion of American Recovery and Reinvestment Act (Stimulus) funding for employment and training services.

PROGRAM DISCUSSION

Funding from the American Recovery and Reinvestment Act (ARRA), in the amount of \$9,239,057 in Fiscal Year 2009-2010 created significant capacity to provide job training, paid internship, and on-the-job training services to the increased number of unemployed residents needing assistance. The ARRA funding will be fully expended early in Fiscal Year 2010-2011 with the remaining \$2,870,470 of ARRA funds, available through a prior year carry over, being utilized to address the increased demand for services.

In addition, the regular annual formula allocation of Workforce Investment Act funds for Fiscal Year 2010-2011 is projected to be \$1,093,176 less than the allocation in the prior year. In an effort to continue to provide a high level of service, the Alliance Worknet will be looking for competitive grant opportunities that can provide supplemental funding. However, the primary strategy for meeting the increased demand for services, within an environment of reduced funding, will be through changes that incorporate the delivery of services in large group settings in contrast to the current individualized approach.

Program highlights made possible through the available resources include the highly successful Welfare to Work Paid Work Experience Program, the Hiring Incentive Program, and the official opening of the new East-County Service Center in Oakdale.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to unfund one vacant Accountant III position.

Total current authorized positions— 84

It is recommended to unfund one vacant Accountant III position.

Total recommended authorized positions— 83

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

As part of the 2010-2011 Final Budget process, Alliance Worknet is requesting a \$2,877,059 increase in estimated revenue and appropriations. The increase is a result of recent notifications of new Federal grant awards and known adjustments to revenue estimates developed since the time of the Proposed Budget. Funding adjustments include:

- ◆ \$972,668 increase in available American Recovery and Reinvestment Act (ARRA) funds carried over from last fiscal year;
- ◆ \$900,000 State Energy Sector Partnership (SESP) grant to provide training for 200 participants across the eight workforce investment boards in the Central Valley Region to work in the renewable energy sector;
- ◆ \$500,000 Bridges to Success grant to provide services, training, and education for 80 at-risk youth ages 16-18;
- ◆ \$407,471 National Emergency Grant to provide on-the-job training opportunities for 45 customers;
- ◆ \$370,242 National Emergency Grant to assist 155 dislocated workers who lost jobs due to the closure of the New United Motors Manufacturing, Inc. (NUMMI) auto plant in Fremont; and
- ◆ \$273,322 reduction in estimated special grant revenue, net of a minor increase in the Workforce Investment Act (WIA) allocation.

In general, ARRA funding will be used to provide vocational training, on-the-job training, paid internships and supportive services to eligible youth, adults, dislocated workers and seniors. New grant funds are targeted for the services and customers identified above. These funds are in addition to the WIA allocation that provides ongoing employment services to eligible adults and dislocated workers.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Alliance Worknet					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$10,664,639	\$15,079,398	\$13,974,823	\$2,877,059	\$16,851,882
Charges for Service	\$123,667	\$176,822	\$185,946	\$0	\$185,946
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$10,788,306	\$15,256,220	\$14,160,769	\$2,877,059	\$17,037,828
Salaries and Benefits	\$5,051,929	\$8,271,374	\$6,491,081	\$516,981	\$7,008,062
Services and Supplies	\$4,807,774	\$6,858,755	\$7,294,612	\$2,360,078	\$9,654,690
Other Charges	\$421,839	\$484,517	\$375,076	\$0	\$375,076
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$136,129	\$172,439	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,417,671	\$15,787,085	\$14,160,769	\$2,877,059	\$17,037,828
Fund Balance	(\$370,635)	\$530,865	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

HUMAN SERVICES
Other Assistance



ALLIANCE WORKNET—STANWORKS

Budget Unit 1317 0033900
Special Revenue Fund

SERVICES PROVIDED

The Alliance Worknet (AW), under contract with the Community Services Agency (CSA) to serve local Temporary Aid to Needy Families (TANF) recipients, provides a wide range of employment and training services. AW assists TANF customers in job searching, resume writing, and providing classes to enhance interviewing skills. Clients needing additional assistance in securing employment and leaving TANF are provided with intensive case management, work experience, on-the-job training and individual referral to vocational training programs leveraging other dollars available.

CASH BALANCE

As of July 1, 2010, this fund reflects a negative cash balance of (\$248,428) compared to the negative cash balance position of (\$23,872) on July 1, 2009. This cash deficit is historically offset by the cash surplus in the Alliance Worknet WIA budget caused by the timing differences inherent in reporting reimbursable costs for the WIA program based on modified accrual accounting, versus the StanWORKS program that uses cash basis accounting. Alliance Worknet anticipates ending Fiscal year 2010-2011 with a zero cash balance.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$3,816,195 be approved for Alliance Worknet – StanWORKs and be funded from \$3,816,195 in department revenue through a contract with the Community Services Agency. The recommended budget was significantly more than the prior fiscal year due to the availability of additional program funding.

PROGRAM DISCUSSION

In Fiscal Year 2009-2010, the Alliance Worknet – StanWORKs budget was increased from its Recommended Final Budget level of \$2,581,300 at mid-year to \$7,501,700 as a result of additional funding from the Community Services Agency from American Recovery and Reinvestment Act funds to implement the TANF Emergency Contingency Fund Program.

At the Fiscal Year 2009-2010 level of funding, approximately 500 TANF recipients were working in Paid Work Experience assignments. The Fiscal Year 2010-2011 funding level will result in a reduction of approximately 260 individuals in these Paid Work Experience positions. All other Welfare to Work services will remain intact at the current service levels.

At the reduced level of funding for Fiscal Year 2010-2011, the Department can maintain a variety of workforce development services available to the Welfare to Work population at a level consistent with the reduction in available funding. In any given year, expenditures in this budget cannot exceed the contract amount provided by the Community Services Agency.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Alliance Worknet - StanWORKs				
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0
Charges for Service	\$1,977,916	\$5,772,569	\$3,816,195	\$3,816,195
Miscellaneous Revenue	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0
Total Revenue	\$1,977,916	\$5,772,569	\$3,816,195	\$3,816,195
Salaries and Benefits	\$1,126,070	\$4,735,084	\$2,799,172	\$2,799,172
Services and Supplies	\$753,969	\$1,241,901	\$796,394	\$796,394
Other Charges	\$101,261	\$108,459	\$220,629	\$220,629
Fixed Assets	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0
Gross Costs	\$1,981,300	\$6,085,444	\$3,816,195	\$3,816,195
Fund Balance	\$3,384	\$312,875	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

FISCAL GENERAL SERVICES
Promotion



CHIEF EXECUTIVE OFFICE—ECONOMIC DEVELOPMENT BANK

Budget Unit 0105 0015291
General Fund

SERVICES PROVIDED

The Board of Supervisors established the Economic Development Bank in 2001 for the purpose of providing resources for economic development projects throughout Stanislaus County. It has been the Board's intent that these funds be used by the nine cities and unincorporated communities to leverage other funding sources when available, grants in special instance, to make possible greater opportunities for job retention and creation. The Board agreed to fund the Bank as a pilot program for five years through Fiscal Year 2005-2006 at a rate of \$1.5 million annually. Thereafter, funding has been provided on an annual basis depending on the fiscal stability of the County.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

There is no Adopted Proposed Budget for the Chief Executive Office – Economic Development Bank for Fiscal Year 2010-2011. The suspension of any annual funding for this program in Fiscal Year 2010-2011 is necessary to assist with balancing the County budget. Funding will be shifted to other County demands as part of the multi-year budgeting strategy.

PROGRAM DISCUSSION

Since inception, the Bank has provided critical funding to advance a variety of economic development projects throughout the County including all nine incorporated cities and unincorporated communities. Thirty-one (31) projects have been funded to date. These projects range from traditional infrastructure improvements for business parks and water systems to non-traditional projects such as economic development planning, targeted technology training, and enterprise facility for small business owners. Projects funded in Fiscal Year 2010-2011 will utilize the Economic Development Bank's uncommitted balance that consists of undesignated funds, loan repayments, and interest earnings.

As part of the Fiscal Year 2007-2008 Final Budget, the Board approved the creation of the Community Development Fund, from the \$1.5 million annual allocation to the Economic Development Bank. Ten (10) projects have been funded to date. Projects range from the North Martin Luther King Jr. Drive Sidewalk Project, formation costs of County Service Areas for infrastructure projects to the Countywide Growth Management Strategy. The purpose of the Community Development Fund is to provide leveraged funding for community projects in the unincorporated areas of the County that carry a public benefit with a focus on those that foster annexation proceedings. Projects funded in Fiscal Year 2010-2011 will utilize the Community Development Fund's uncommitted balance that consists of undesignated funds and interest earnings.

Projects in both the Economic Development Bank and the Community Development Fund are brought forward for consideration and approval by the Board of Supervisors on a case-by-case basis only after meeting established program guidelines and parameters.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

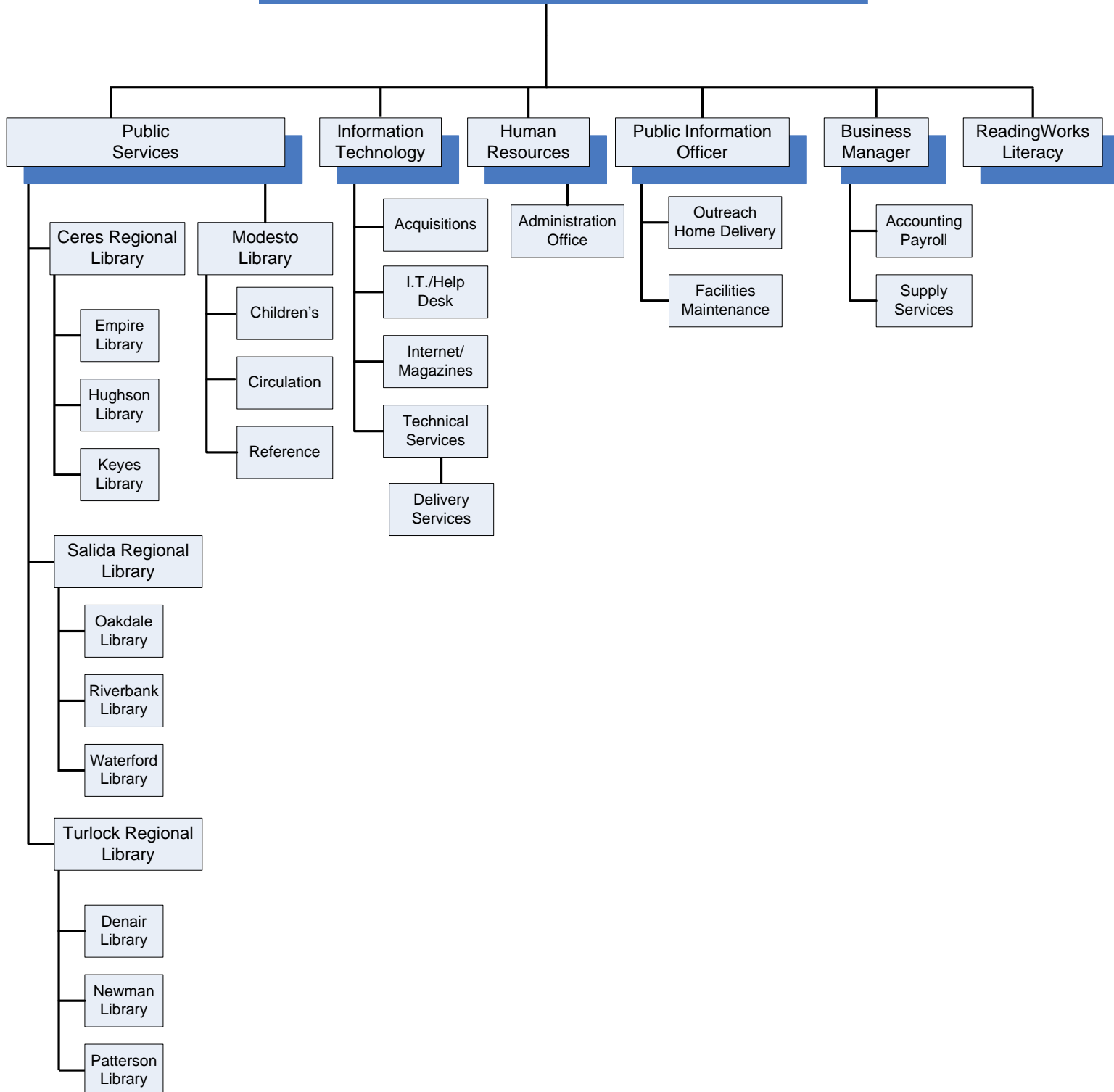
The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Economic Development Bank					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$184,413	\$8,334	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$2,286	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$51,689	\$0	\$0	\$0
Total Revenue	\$186,699	\$60,023	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,510	\$54,898	\$0	\$0	\$0
Other Charges	\$0	\$200	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$64,120	\$8,200	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$69,630	\$63,298	\$0	\$0	\$0
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	(\$117,069)	\$3,275	\$0	\$0	\$0

LIBRARY



COUNTY LIBRARIAN





STRATEGIC & OPERATIONAL PRIORITIES

LIBRARY

MISSION STATEMENT

The Library fosters the love of reading and opens the door to knowledge.

STRATEGIC PRIORITIES 2010-2011

The Stanislaus County Library supports the Board priority of A Strong Local Economy. One in four County residents is functionally illiterate and reads at the lowest level. Partnering with the Stanislaus Literacy Center and increasing literacy awareness will improve reading skills and job skills that are important to a strong local economy. The following Strategic Priorities for this budget year reflect this focus:

A Strong Local Economy:

- ◆ Library Strategies and Systems of Learning
 - a) Provide early literacy opportunities such as weekly StoryTimes, Summer Reading and other special programs to prepare children for future success in school and in life;
 - b) Parents and adult caregivers attending weekly StoryTimes will learn about developmental milestones as well as techniques for helping their children develop early literacy skills;
 - c) 100 participants will attend the Library’s annual Summer Reading programs, offered for children, teens and adults;
 - d) Modesto Library will continue to offer The Foundation Center Cooperating Collection, giving local non-profit organizations, government entities, and individuals, access to the most comprehensive grant information available;
 - e) The Library will offer six classes a month of free computer classes for adults to learn basic through intermediate computer skills, preparing them for employment or advancement in their jobs;
 - f) The Library will purchase 300 materials in the categories of test guides, resume help, job hunting, business start-up, and career information;
 - g) Literacy students will show an overall significant reading gain of 80%; and
 - h) Literacy students will report that they are reading to their children 90% more and a 62% improvement in their job literacy.

Efficient delivery of public services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Strong Local Economy			
Promote Literacy	79% of adult students showed a significant gain after at least 50 hours of tutoring. 80% reported improvement on the job. 83% reported reading more to their child; and	In partnership with the Literacy ReadingWorks program and the Stanislaus Literacy Center, the Library will continue to promote literacy. Approximately one in four adults in Stanislaus County	This fiscal year 89% of adult students showed significant gains (3-5 points) after 50 hours or more of tutoring. Of those being tutored for their GED, 87% showed a gain. 91% of the students reported that

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Promote Literacy		is functionally illiterate. This fiscal year, 80% of adult students will achieve significant gains (3-5 points) after 50 hours or more of tutoring. 60% of the adult students who are employed will show they've improved on the job and 87% will report they read to their children more often; and	they read to their child more often and 86% of those employed reported making improvements in their ability to do their job; and
	The literacy awareness campaign is underway with bus signs, flyers, public service announcements, and public presentations.	50% of the Library's literacy campaign will be implemented. The focus of this outreach campaign is to bring awareness to the literacy gap and encourage improved reading and job skills. Both the recruitment of volunteer tutors and the public's perception that reading is important are the foundation of this campaign.	100% of the library's literacy campaign was implemented. The focus was to bring awareness of the literacy gap and to encourage improved reading and job skills.

Efficient Delivery of Public Services

Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations Management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	75% improvement in the organization of standing order information; 60% improvement in paper or electronic – children's material orders.	The Department will have completed at least 2 process improvements measuring increase in fees and fines collection and improving customer communication via telemessaging .	16% improvement in holds processing time. 100% improvement in telephone messaging of reserve pickups. 67% improvement in the time to collect customer comment cards.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

Although the 1/8 cent sales tax, which represents 84% of the Library's revenue, remains in effect through June 30, 2013, it provides for only basic services. Most of the thirteen library branches are in need of repairs, renovation or expansion to meet public demand for services. Addressing the structural deficit, planning, reviewing financial goals and debt capacity is critical. The following Operational Priorities for this budget year reflect this focus:

- ◆ Public Facility Fees (PFF) funding will adequately reflect the Library needs associated with growth;
- ◆ Management staff will review Library long-term financial plan to include multi-year strategic planning;
- ◆ Implement internal audit recommendations within three months of issuance of audit report; and
- ◆ Increase staff awareness and motivate staff participation by implementing measurement of performance using the dashboard concept.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Public Facility Fees (PFF) funding will adequately reflect the Library needs associated with growth;	Obtained approval to use PFF funding to complete the Salida Phase III renovation project and received PFF funding for books and material and equipment purchases to support the Library needs associated with growth;
Management staff will review Library long-term financial plan to include multi-year strategic planning;	Sought Board approval to enter into a strategic planning contract;
Implement internal audit recommendations within three months of issuance of audit report; and	Resolved all audit findings; and
Increase staff awareness and motivate staff participation by implementing measurement of performance using the dashboard concept.	Implemented weekly dashboard update on the Library Intranet on measurement of fees and fines collection and On-the-Job injury incidents.

The following budget is included in the Strategic and Operational priorities listed above:

- ◆ Library.

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

FISCAL GENERAL SERVICES
Library Services



LIBRARY

Budget Unit 1651 0037299
Special Revenue Fund

SERVICES PROVIDED

The Stanislaus County Free Library operates 13 branches for educational and recreational purposes. At the Library, customers receive reference and reader's advisory assistance and have access to weekly story times at all branches and to children programs throughout the year. Customers can use online databases and reference services at any time from any Internet link and can take advantage of literacy tutoring, wireless internet, and access to public computers. The Library also offers basic literacy services to adults and home delivery services throughout Stanislaus County. The Library is primarily funded by a voter approved 1/8-cent sales tax, which is projected to generate \$6.2 million in revenue to support Library operations in Fiscal Year 2010-2011—a significant decline from the prior fiscal year due to the current unstable economic conditions. The voter approved 1/8-cent sales tax will sunset on June 30, 2013.

CASH BALANCE

On July 1, 2010 this fund reflects a positive cash balance of \$3,386,344 compared to \$3,983,846 on July 1, 2009. This projection is based upon the use of a portion of cash balance to make up for the shortfall in sales tax revenue in Fiscal Year 2009-2010 for general operations. This is consistent with the strategy utilized by the Library in the recent Fiscal Years and is a direct result of current economic conditions.

ADOPTED RECOMMENDATIONS FOR THE ADOPTED PROPOSED BUDGET

It is recommended that a budget of \$8,387,667 be approved for the Library. The County Match contribution for this budget was reduced 9% or \$69,486. At this level of funding, the Department achieves its revenue reduction by utilizing \$1,000,000 in departmental fund balance and a Reduction-in-force in Force of nine filled positions and the deletion of four vacant positions. This budget is funded from \$6,685,082 in estimated department revenue and a \$702,585 contribution from the General Fund.

PROGRAM DISCUSSION

The Library's 2010-2011 Recommended Proposed Budget of \$8,387,667 reflects an overall decrease of approximately 15% from last year's budget.

Total revenue projected for Fiscal Year 2010-2011 is \$6,685,082, a 14% reduction from last fiscal year. This includes \$6,200,000 in projected Sales and Use Tax funded by a voter approved 1/8th cent dedicated sales tax. This represents 84% of the total revenue for the Library and an approximate 15% decrease from Fiscal Year 2009-2010. State revenue is projected at \$142,582, down approximately 5% from last fiscal year. Included in this revenue is funding from California Library Literacy Services of approximately \$127,000 for the ReadingWorks adult literacy program. It will be used to fund the literacy contract in partnership with the Library. Revenue from inter-library transaction based reimbursement is expected to remain static. Due to the uncertainty of the State budget, the Library has not budgeted funding from the State Public Library Fund. Local Revenue is projected at \$342,500 with no anticipated overall changes. The County Match is \$702,585, representing a 9% reduction from last fiscal year.

Total expenditures requested for Fiscal Year 2010-2011 is \$8,387,667, a 15% reduction from last fiscal year. Salaries and Benefits are budgeted at \$6,092,621 representing a reduction of 14%. For the Department to achieve this reduction in expenditures, a reduction-in force (RIF) was approved by the

Board of Supervisors on April 27, 2010, effective June 2010. Savings from the RIF are estimated at approximately \$800,000 which will be used to offset retirement cashout costs of \$273,000, as well as the revenue shortfall primarily due to declining sales tax revenue. Services and Supplies at \$1,489,106 are reduced by 26% from last fiscal year. In spite of the increased costs of doing business, the Library is able to achieve this reduction in costs by scrutinizing spending in all areas. The book budget has been reduced by 61%. The Library will carefully prioritize all book purchases and request the Friends of the Library groups and the Library Foundation fund some book purchases as well as some Children and Teen programs. Additionally, Cost Allocation Plan (CAP) charges have been reduced 17% or \$605,940. The Library will continue to work with the General Services Agency (GSA) to identify maintenance projects which cannot be deferred. The Library is proposing the use of \$1,000,000 fund balance to cover the anticipated revenue shortfall.

In anticipation of continued economic challenges, the Library is adopting a long-term budgeting strategy for the next 36 months with various options to address increases in operating costs. On April 27, 2010 the Board authorized the reduction of Library operating hours, beginning June 26, 2010, from 487 to 474 hours a week. This reduction in operating hours is necessary for operational savings and for the reduced work force to be able to support and cope with the work load.

The Library will continue to look for opportunities to address the anticipated impacts of the unstable economy. By prioritizing spending, carefully utilizing resources, and effectively deploying available staffing, the Library will continue to provide the same core library services with minimal disruptions to the public. It is hoped that as the economy stabilizes and slowly recovers, the Library will eventually be able to maintain a balanced structural budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 72

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 72

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to restore one vacant unfunded Manager IV position and to reclassify downward the position to a Manager II. The Manager II position will be used to oversee the regional libraries. The Department is also requesting to reclassify a Manager III position downward to a Manager II. The Library plans to reorganize managerial staff duties in order to maximize staffing resources to maintain and enhance services to the public. This reorganization is needed for workforce planning and will allow the Library to sustain long-term organizational stability. The Department is further requesting to reclassify a Librarian III position to an Administrative Clerk I as a result of an approved underfill to save a reduction-in-force impacted employee.

Total current authorized positions— 72

It is recommended to restore one vacant unfunded Manager IV position and reclassify it to a Manager II. It is also recommended to reclassify a Manager III position to a Manager II and a Librarian III position to an Administrative Clerk I.

Total recommended authorized positions— 73

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Library					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$7,469,996	\$6,556,388	\$6,200,000	\$0	\$6,200,000
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$356,070	\$348,896	\$142,582	\$0	\$142,582
Charges for Service	\$363,025	\$355,061	\$311,000	\$0	\$311,000
Miscellaneous Revenue	\$47,202	\$39,751	\$31,500	\$0	\$31,500
Other Financing Sources	\$389,373	\$323,980	\$0	\$0	\$0
Total Revenue	\$8,625,666	\$7,624,076	\$6,685,082	\$0	\$6,685,082
Salaries and Benefits	\$6,640,440	\$6,396,090	\$6,092,621	\$0	\$6,092,621
Services and Supplies	\$2,210,397	\$1,802,690	\$1,489,106	\$0	\$1,489,106
Other Charges	\$983,393	\$633,255	\$605,940	\$0	\$605,940
Fixed Assets					
Buildings & Improvements	\$9,177	\$2,450	\$200,000	\$0	\$200,000
Equipment	\$20,675	\$0	\$0	\$0	\$0
Other Financing Uses	\$130,522	\$153,387	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$9,994,604	\$8,987,872	\$8,387,667	\$0	\$8,387,667
Fund Balance	\$531,180	\$591,725	\$1,000,000	\$0	\$1,000,000
Net County Cost	\$837,758	\$772,071	\$702,585	\$0	\$702,585

Stanislaus County



Striving to be the Best



Effective Partnerships

COUNTY DEPARTMENTS

Auditor-Controller
CEO-Economic Development Bank
CEO-Office of Emergency Services
Child Support Services
Community Services Agency
Environmental Resources
Library
Parks and Recreation

Effective Partnerships

The Stanislaus County Board of Supervisors is committed to building strong relationships with local, regional and Federal partners. A particular emphasis of the Board is to collaborate with other local jurisdictions to develop regional strategies to manage transportation and growth issues. To best serve the community, Stanislaus County departments have found innovative ways to utilize partnerships to leverage resources and expand services to the public. Many of these partnerships have been in existence for some time. To ensure these partnerships continue to provide value to Stanislaus County, departments use the



established criteria for regularly evaluating the benefits partnering offers. The established criteria assists departments in determining if the partnership supports the organizational priorities, the success of the proposed objectives, the impact to the community and whether it is appropriate to continue, expand or discontinue participation in the partnership. New partnerships are also evaluated using these criteria before the partnerships are implemented. Evaluating public and private partnerships using established partnership criteria ensures that resources dedicated to partnerships will support organizational priorities and provide valuable results for our residents.

The goals and measures for this Board of Supervisors priority were developed by a cross-functional group of departments who have a primary role in supporting the other six Board of Supervisors priorities. This broad-based team provides an organizational perspective for the goals and measures. The *Effective Partnerships* team is comprised of the Auditor-Controller, Chief Executive Office – Office of Emergency Services, Child Support Services, Community Services Agency, Environmental Resources, Library and Park and Recreation. All Departments are key partners in meeting the expected outcomes of the Effective Partnerships priority.

The primary focus of this priority team is the Stanislaus County Board of Supervisors' Effective Partnership Recognition. The first annual Stanislaus County Board of Supervisors Effective Partnership Award was presented at the Board of Supervisors' meeting on September 29, 2009.

Thirteen departments' submitted applications and two were chosen to receive recognition. The **Empire Regional Water Safety Training Center** submitted by Parks and Recreation was chosen in the non-governmental agency/organization category and the **Family Resource Center/Child Abuse Prevention Project** submitted by the Children and Families Commission was chosen in the Inter-governmental partnership category.

“Effective Partnerships for a Stronger Community”

The second annual Stanislaus County Board of Supervisors Effective Partnership Award was presented at the Board of Supervisors’ meeting on August 24, 2010. Six departments submitted applications and two were chosen to receive recognition; the **Stanislaus County Employee Mentor Program** submitted by the Chief Executive Office – Economic Development and the **Stanislaus County Food Processing By-Product Use Program** submitted by the Department of Environmental Resources.



The Stanislaus County employee mentor program is an outstanding example of an innovative and sustainable partnership. It’s been said that “A lot of people have gone further than they thought they could because someone else thought they could.”

Mentoring benefits children who are struggling with school work by helping them to gain self-esteem, improve communication and reading skills, encouraging them to take risks and create goals, and providing one-on-one adult support and role-modeling. The commitment of Stanislaus County employees along with the education and private sectors and other community organizations is truly evident in the outcomes of this mentoring program. Now in its 12th consecutive year, the Employee Mentor program has recorded over 16,000 hours of mentor time with over 400 employees working with students on their own time.

The young students who are mentored receive far more than assistance with their school work; they are given a glimpse of their potential through the eyes of their mentor. In the words of one employee mentor, “When we open the door of hope for our children, they begin to see that anything is possible.” What a wonderful gift!

The Stanislaus County Food Processing By-Product Use Program was chosen as the second recipient of the *Stanislaus County Board of Supervisors’ Effective Partnership Award* for 2009-2010.

This innovative program has effectively protected our environment for more than 30 years while facilitating the reuse of a valuable agricultural commodity. The strong collaboration between the Department of Environmental Resources, the agricultural community, local and state agencies, private industry, by-product haulers, and local site operators has ensured the success of this valuable program.

The only formal program of its kind in the State of California, this program has proven itself to be an outstanding example of collaboration and a common sense approach to protecting the ground and surface waters of California. As the world aggressively seeks solutions to deal with agricultural by-products and the conservation of existing resources, the Department of Environmental Resources has taken the lead and been proactive in this arena for the past thirty years.





STRATEGIC PRIORITIES

MISSION STATEMENT

Effective Partnerships for a stronger community.

STRATEGIC PRIORITIES 2010-2011

The Stanislaus County Board of Supervisors is committed to building strong relationships with local, regional and federal partners. Departments are encouraged to find innovative ways to effectively leverage resources and provide the highest level of service possible. In the midst of difficult budget challenges, creative collaborations are imperative. Many partnerships have been in existence for some time. In order to ensure that our partnerships continue to provide a benefit to our stakeholders, goals and measures for this priority were developed to assist departments in exploring, identifying and evaluating new and existing partnerships.

The priority team members developed these goals and measures, however all departments are expected to support achievement of the expected outcomes. The following Strategic Priorities for this fiscal year reflect this focus:

Effective partnerships; all departments will:

- ◆ Explore, identify and evaluate opportunities for effective partnerships
- ◆ Recognize and promote the value of partnerships in the

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Explore, identify and evaluate opportunities for effective partnerships	Departments will evaluate new partnerships according to the criteria;	All departments will explore new opportunities to collaborate;	All departments continue to explore new opportunities to collaborate;
	Agenda items establishing new partnerships now align with the Board priorities in the policy issue section of the agenda;	Agenda items establishing new partnerships will align with Board priorities in the policy issue section of the agenda;	Completed; agenda items establishing new partnerships align with Board priorities in the policy issue section of the agenda;
	Departments annually inventoried new partnerships and updated the partnership database;	All departments will evaluate existing partnerships and update the partnership database annually; and	In reviewing the process, the priority team determined that while some departments found value in the database, other departments did not. Therefore, all departments are no longer required to update partnership data annually; and
	Agenda items highlighting existing partnerships now align with the Board priorities in the policy issue section of the agenda;	Agenda items highlighting existing partnerships will align with Board priorities in the policy issue section of the agenda and include partnership outcome data in the	Agenda items highlighting existing partnerships align with Board priorities in the policy issue section of the agenda and include partnership outcome data in the

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
		narrative of the agenda.	narrative of the agenda.
<p>Recognize and promote the value of partnerships to the community</p>	<p>A strategy was developed to promote and communicate the implementation of new and existing partnerships is in place.</p>	<p>A strategy will be in place to promote and communicate new and existing partnerships to the community, including utilizing GOVTV to highlight County partnerships;</p>	<p>The Stanislaus County Effective Partnership Recognition is presented at a Board of Supervisors meeting annually to highlight outstanding partnerships;</p>
	<p>This outcome was adopted in 2009-2010.</p>	<p>The Effective Partnership team will provide an annual update at one department head meeting. Discussion to include, recognition award schedule, overview of database training, and departmental database contact list information;</p>	<p>The Effective Partnership team provided an annual update at one department head meeting and included discussion of the recognition award schedule, overview of database training, and departmental database contact list information. An update was also provided to department heads and Board members at the Board of Supervisors annual retreat in February;</p>
	<p>The first annual Stanislaus County Board of Supervisors' Effective Partnership Recognition has been implemented. The winning partnerships were recognized at the September 29, 2009 Board of Supervisors meeting.</p>	<p>An annual recognition event highlighting exceptional partnerships will be conducted before the Board of Supervisors; and</p>	<p>The second annual recognition event highlighting exceptional partnerships was conducted before the Board of Supervisors on August 24, 2010; and</p>
	<p>This outcome was adopted in 2009-2010.</p>	<p>The partnerships awarded the annual Recognition Award will be highlighted in the final budget.</p>	<p>The partnerships awarded the annual Recognition Award will be highlighted in the final budget document. This provides another method to communicate to the public the innovative and successful collaboratives County departments participate in.</p>

Stanislaus County



Striving to be the Best



A Strong Agricultural
Economy/Heritage

COUNTY DEPARTMENTS

Agricultural Commissioner
Cooperative Extension

A Strong Agricultural Economy/Heritage

Recognizing the vital role that agriculture plays in our community, the Stanislaus County Board of Supervisors adopted this priority to support our County's strong agriculture economy and heritage. Agriculture is the County's number one industry, generating close to \$2.5 billion a year in agriculture income.

Farmland conversion, air pollution, soil salinity and drainage, and agricultural water supply and water quality are major issues to be addressed if Stanislaus County is to remain an important and vital agriculture area. Equally important is the preservation of our unique agriculture heritage.



The Agricultural Commissioner's Office supports and protects the well being of agriculture and the community through the oversight of pesticide application, storage of agricultural products, certification of exports, prevention of the entry and spread of harmful insects, weeds, and plant diseases and the certification of agricultural product quality.

The University of California Cooperative Extension conducts research and educational programs tailored to the needs of Stanislaus County and provides oversight of 4H youth development programs. These programs are critical to preserving and protecting agriculture in our community and supporting the growth of our agriculture industry of tomorrow.

FISCAL YEAR 2010-2011 BUDGET ISSUES

For Fiscal Year 2010-2011, the General Fund revenue allocation was reduced by 9% for all departments receiving a General Fund contribution. The only exceptions to this reduction were budgets with fixed costs associated with contracts or budgets with mandated match or maintenance of effort funding requirements. For A Strong Agricultural Economy/Heritage priority area, the General Fund revenue allocation reduction was \$155,467. While the Agricultural Commissioner is able to absorb the reduction through increased estimated revenue from external sources (State and Federal grants) and through salary savings from vacant positions, Cooperative Extension is impacted by a reduced level of support to University of California Farm Advisors. To address this need, Cooperative Extension will be entering into an agreement with the Agricultural Commissioner to share staffing resources for this purpose. In addition to staffing changes, departments will achieve their 9% revenue allocation reduction by improving efficiencies in their operations. The 5% salary reduction approved by the Board of Supervisors for all County employees and \$20 million in mitigation of Fiscal Year 2010-2011 retirement costs will further assist departments in absorbing the reduction in General Fund revenue.

SUMMARY OF EXPENDITURES AND FUNDING SOURCES

The Adopted Proposed Budget recommended expenditures of \$4,889,014 for this priority area. These expenditures are funded by a combination of \$3,251,851 in department revenue, \$1,572,324 in revenue from the General Fund and \$64,839 in prior-year fund balance/retained earnings savings.

The Adopted Final Budget recommended an increase in appropriations of \$98,468 for a total of \$4,987,482 and was funded by department revenue of \$3,251,851, department fund balance of \$64,839 and General Fund contribution of \$1,670,792.

Also, for the first time departments are able to carryover 75% of their 2009-2010 unused net county cost appropriations. The Agricultural Commissioner's total 75% year-end savings from Fiscal Year 2009-2010 was \$459,096. Of this amount, \$360,628 in appropriations was carried over at year-end. The Adopted Final Budget included a recommendation from the Agricultural Commissioner to increase appropriations by \$98,468 of remaining net county costs to assist with future exposures.

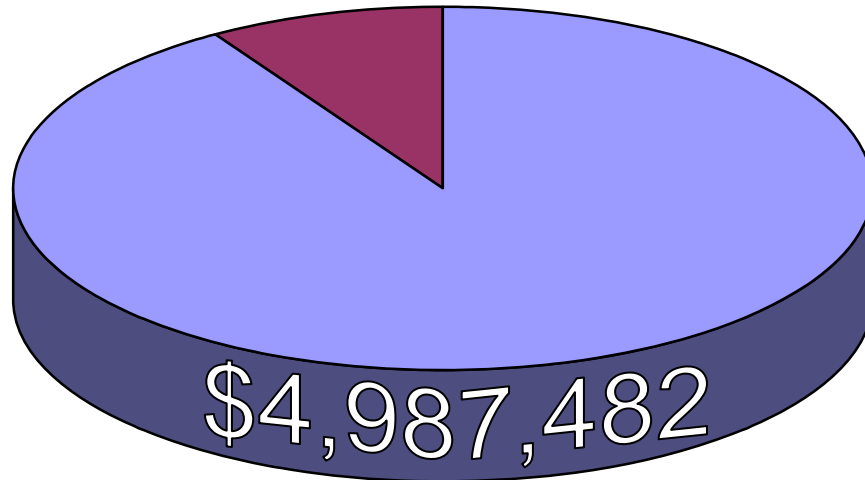
The following charts represent department appropriations for Fiscal Year 2010-2011 and a five-year summary of appropriations in the A Strong Agricultural Economy/Heritage priority area of Stanislaus County government.



A Strong Agricultural Economy/Heritage

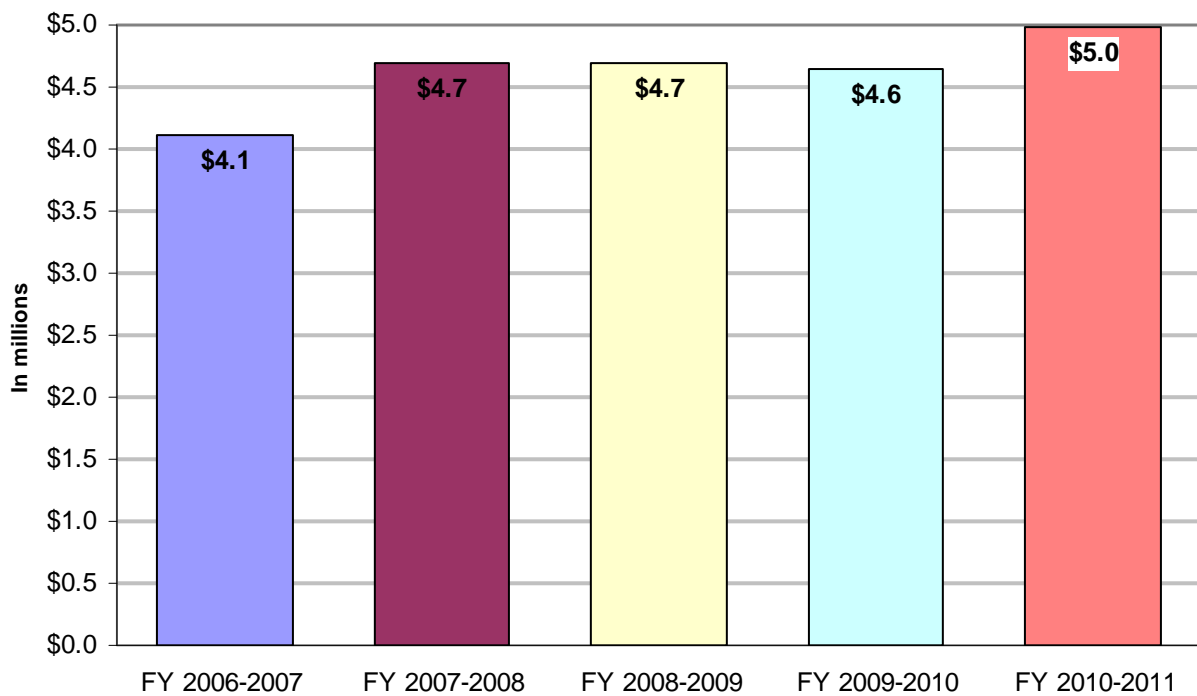
Adopted Expenditures Fiscal Year 2010-2011

Cooperative Extension
\$442,087
8.9%



Agricultural
Commissioner
\$4,545,395
91.1%

Five Year Comparison of Appropriations

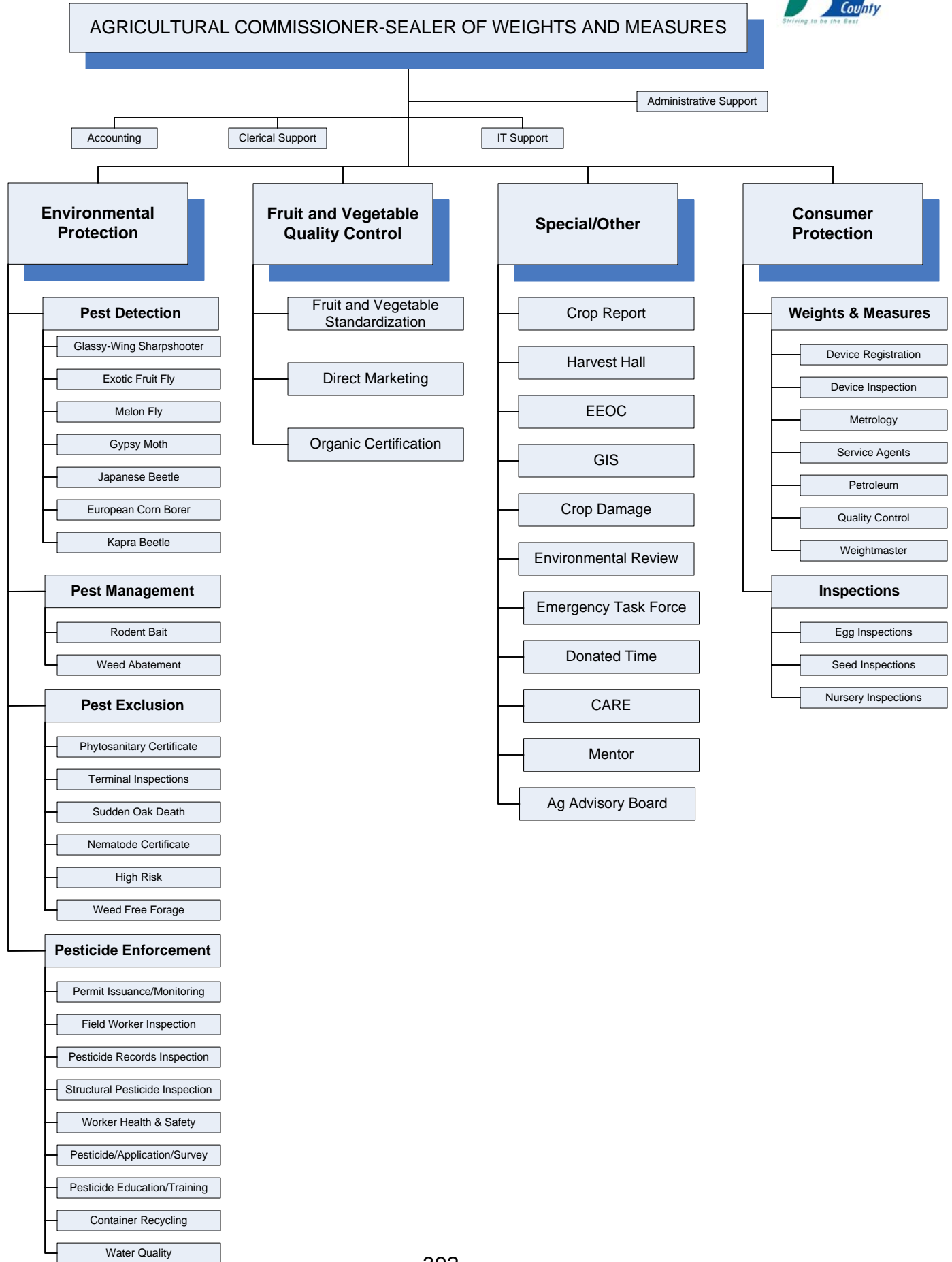




A Strong Agricultural Economy/Heritage

PAGE				ADOPTED
				2010-2011
AGRICULTURAL COMMISSIONER				\$ 4,545,395
	Fund	Org		
400	0100	0010100	Agricultural Commissioner	\$4,545,395
COOPERATIVE EXTENSION				\$ 442,087
	Fund	Org		
410	0100	0021100	Cooperative Extension	\$377,248
412	1766	0021401	Farm and Home Advisors Research Trust	\$64,839
TOTAL				\$ 4,987,482

AGRICULTURAL COMMISSIONER





AGRICULTURAL COMMISSIONER

MISSION STATEMENT

The mission of the Agricultural Commissioner's Office is to "Support and Protect the Well-being of Agriculture, Business and the Community."

STRATEGIC PRIORITIES 2010-2011

The Department of Agriculture and Weights and Measures supports the Board of Supervisors' priority of A Strong Agricultural Economy/Heritage. The strategic priorities were chosen because they add value to the services provided and improve staff efficiency through such means as the expanded use of electronic media in field situations. The following strategic priorities for this budget year reflect this focus:

A Strong Agricultural Economy/Heritage:

- ◆ Participate in the introduction and development of an AgAdventure program;
- ◆ Utilize notebook computers and GPS devices to maintain trap routes and report activities to the California Department of Agriculture;
- ◆ Utilize Homeland Security grant funding to develop and/or finalize annexes (IAP's) for Avian Influenza; Destructive Plant Pests and Foreign Animal diseases – Hoof and Mouth;
- ◆ Conduct All-Hazard Plan workshops and exercises;
- ◆ Implement strategies to detect and eradicate emerging destructive agricultural pests;
- ◆ Conduct grower, industry and community continuing education to foster pesticide application and use safety;
- ◆ Develop Strategies to reduce non-compliance with increased pesticide regulation;
- ◆ Work with Agricultural Advisory Board to develop draft ordinance for groundwater transfers outside of Stanislaus County;
- ◆ Work with Water Quality Coalitions to foster compliance with water quality standards;
- ◆ Collaborate with DPR on EPA grant to train and license MG; and
- ◆ Implement pesticide use compliance inspection assistance opportunities.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Strong Agricultural Economy/Heritage			
Ensure research and education programs emphasize economic improvement	This outcome was adopted 2009-2010	Promote public awareness of agricultural practices that help to provide solutions for our most pressing environmental challenges.	Established Partnership for Agriculture and the Environment program and stakeholder groups to promote public awareness.
Support local informal agricultural education opportunities and utilize electronic media to improve community and customer communication and education	<p>The Agricultural Commissioner's website continues to be reviewed and updated to assure information is current and available. A "frequently asked question" section has been added to the website;</p> <p>Cooperative Extension database developed and being used to notify subscribers of current newsletters and news releases; and</p> <p>Surveys specific to the Agricultural Commissioner's office were used during the calendar year of 2008. Sixty-seven responses were received. At the beginning of 2009, the CEO's office developed a new survey format and asked our Department to use the County-wide survey form. The Ag Department is still developing a mechanism to distribute and receive these survey forms. Results will be compiled and analyzed on a fiscal year basis.</p>	Continue to develop and expand a Cooperative Extension and Agricultural Commissioner database of newsletter subscribers;	Expanded newsletter subscriber list through website content, public presentations and e-mail address requests during permit issuance. Cooperative newsletter subscriber database continuing to expand. The Agricultural Commissioner's subscribers have increased 40% since inception;
	This outcome was adopted 2009-2010	<p>Implement pesticide use compliance inspection assistance opportunities;</p> <p>Participate in the introduction and development of an agriculture venture program;</p> <p>Develop and implement environmental awareness program via the Partnership for Agriculture Program; and</p>	<p>Assisted customers to compliance with regulations by participating in industry sponsored meetings, continuing education classes, through the quarterly newsletter and Department website;</p> <p>Worked with the Stanislaus County Farm Bureau, Stanislaus State University and other stakeholder to hold the first AgAdventure program with over 1,000 3rd graders in attendance;</p> <p>Partnership for Agriculture and the Environment was established, a stakeholder list was developed; introductory stakeholder meeting planned for 03/12/10; and</p>

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Support local informal agricultural education opportunities and utilize electronic media to improve community and customer communication and education		Develop web based pesticide permit file system that allows remote access to permit files for growers, pesticide dealers and Department staff.	The web based pesticide permit file system is fully implemented allowing internet access to scanned Restricted Material Permits by customers (growers and pesticide dealers) and Department staff.
Improve use of technology in agricultural programs	<p>The Department has developed a current GIS agricultural commodity layer. Because of work load, software, and process issues, it takes several months to complete updates to the layer. However, the Department is testing software that would make updates to the commodity layer in near real time;</p> <p>GPS technology used to develop maps showing vehicle decontamination carwash sites during an animal disease outbreak;</p> <p>A list of records to convert to electronic format was developed and 5% of the records were converted. By December of 2009 it is expected that 50% of these records will be converted; and</p>	<p>Utilize GPS devices to enhance the efficiency of pest detection trap route;</p> <p>Develop new GPS layers of the key business and agriculture industry sectors; and</p>	<p>Units are used to plot trap locations in several areas in the Red Imported Fire Ant, European Grapevine Moth and Asian Citrus Psyllid pest detection programs;</p> <p>New GIS layers were developed including peach and melon growers, sensitive pesticide sites and pesticide complaints; and</p>
Implement and exercise All Agricultural Hazards Emergency Response Plan	Two targeted exercises were successfully conducted in Fiscal Year 2008-2009. An exercise in October of 2008 was conducted to test the capability of using Global Positioning Systems to collect field data during an animal disease outbreak. In April of 2009, an Avian Influenza table top exercise was conducted with key County stakeholders. Both exercises tested the capabilities of the All Hazards Food and Agricultural Response Plan; and	Conduct targeted exercises to verify aspects of the All Agricultural Hazards Emergency Response Plan; and	Pest identification training conducted at staff meeting. A Light Brown Apple Moth response manual has been completed. The National Incident Management System (NIMS) and Incident Action Plans were used to manage a Light Brown Moth and Sudden Oak Death incident; and

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
	County departments participated in the April 2009 Avian Influenza table top exercise that was designed to test the All Hazards Food and Agricultural Response Plan.	Conduct workshops with Stanislaus County departments to familiarize department personnel with the All Agricultural Hazards Emergency Response Plan as a component of the Stanislaus County Emergency Operations Plan.	There are ongoing discussions with key County Department representatives, including the Department of Environmental Resources and Office of Emergency Services. At this time formal workshops are not warranted with other non-critical departments.
Environmental management of water, air and soil (quality, quantity and run-off)	The Ag Commissioner's office is committed to continuing to be an active partner in the water coalitions and to support the development and implementation of best management practice to protect the waters of the state. The Ag Commissioner's office helped develop and distribute a Best Management Practices (BMP) handbook for the San Joaquin Valley;	Use new technologies to help dairy industry meet the Central Valley Regional Water Quality Control Board (CVRWQCB) water quality regulations (General Order Waste Discharge Requirements);	Development of technologies and educational materials ongoing; research and education programs currently being conducted by both dairy and agronomy crops farm advisors;
	For the first time in many years three agricultural pesticide container recycling events were conducted with overwhelming participation for the agriculture community. The events were held in various sites to give all growers the opportunity to participate; and	Participate in the following: <ul style="list-style-type: none"> California Dairy Quality Assurance Program Environmental Stewardship Short Course conducted by UCCE Workshops on upcoming rounds of deadlines and deliverables for General Order R5-2007-0035 of the CVRWQCB (Waste Discharge Requirements for Existing Milk Cow Dairies); and 	Both dairy and agronomy farm advisors participate regularly in all three programs; and
	Ag Advisory Board subcommittee studied the issue; a formal presentation on the feasibility of tertiary treated water for agricultural use made to the Board of Supervisors on March 31, 2009; the report was approved by the Board and recommended "that the use of tertiary treated water for crops grown in Stanislaus County has possible significance, provided, that sound science is factored in when evaluating its feasibility. Also, significant resources should be provided for outreach into the community regarding the safety of tertiary treated wastewater as irrigation water so that the agricultural industry is protected."	Work with Ag Advisory Board to develop recommendations for use of tertiary treated water in agriculture; <p>Continue to develop and improve the following:</p> <ul style="list-style-type: none"> techniques to apply dairy wastewater to cropland while maintaining yields and minimizing adverse impacts to the groundwater improvement of recordkeeping tools for nutrient management ongoing monitoring of groundwater quality under 	A study by the Ag Advisory Board subcommittee on tertiary water use in agriculture was completed, and a report was made to the Board of Supervisors on March 31, 2010; <p>All components continue to be developed; on-line record keeping tools continue to be revised and improved; research on effective ways of using wastewater to irrigate crops and monitoring of groundwater for water quality continues; publication on protecting groundwater uncompleted, but in progress;</p>

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
<p>Environmental management of water, air and soil (quality, quantity and run-off)</p>		<p>dairies to improve nutrient management practices</p> <ul style="list-style-type: none"> produce publication on protecting groundwater quality; <p>Actively partner with water coalitions to promote best management practices to prevent pesticides from entering the waters of the state;</p> <p>Assist with outreach through the Partnership for Agriculture and the Environment Program promoting Integrated Pest Management, Best Management Practices and spray safety practices; and</p> <p>Work with Ag Advisory Board to develop recommendations for use of tertiary treated water in agriculture.</p>	<p>The Agricultural Commissioner's Office is actively involved at water coalition meetings;</p> <p>A kickoff event was held on March 12, 2010 for the Partnership for Agriculture and the Environment and included the Spray Safe program, however due to budgeting issues it is unclear what these initial efforts will yield; and</p> <p>A study by the Ag Advisory Board subcommittee on tertiary water use in agriculture was completed, and a report was made to the Board of Supervisors on March 31, 2010.</p>
<p>Air quality management</p>	<p>In-field workshops held to demonstrate effectiveness of alternative rootstocks for almonds and peaches;</p> <p>Through the Department's continuing education program, information to growers for alternatives to methyl bromide fumigations was extended. New pesticide application methods using alternative fumigants were evaluated in the County; and</p>	<p>Initiate conservation tillage research project; and</p>	<p>One project initiated to date; and</p>
	<p>The Department participated in a regional goal of reducing VOC emissions from pesticides by restricting fumigant application methods during the critical months that have historically shown high VOC emissions in the central valley.</p>	<p>Require best management practices in the application of fumigants that will reduce emissions and track methods used; and</p> <p>Participate in PRIA grant and emission calculator development through the Partnership for Agriculture and the Environment Program.</p>	<p>Fumigant application methods used by growers are tracked to ensure application methods are in compliance with the State volatile organic compound (VOC) emission goals; and</p> <p>Participated as members of the PRIA grant team; VOC emissions calculator prepared by Dept. of Pesticide Regulation; the VOC calculator went on-line in February of 2010 and is available for use by growers, PCAs, etc.</p>

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Pesticide management	Strategies to reduce non-compliances are discussed during Continuing Education classes. Compliance inspections (no enforcement is administered) are offered to farmers as a training tool. The Department used a new inspection/investigation tracking database to provide information on which laws are most violated.	Establish research projects in both annual and perennial crops that show effectiveness of reduced risk pesticides; Develop strategies to reduce noncompliance with increased pesticide regulations and Develop a sensitive pesticide use GIS layer for use by Department Inspectors and the agriculture industry.	Research established in annual crops; Implemented a compliance assistance inspection program, conducted several outreach sessions for the agricultural industry; and 80% of the GIS layer for sensitive sites in regards to pesticide use has been completed.
Pest Management	This outcome was adopted 2009-2010	Implement strategies to detect and eradicate target emerging pests such as Capeweed and the Asian Citrus Psyllid.	Agricultural Commissioner continues to work with the CDFA on Capeweed eradication. Surveillance contracts were secured for EGVM and ACP which are currently threatening California Agriculture. Our Department participates in the Northern San Joaquin Valley Weed Management. A light brown apple moth response plan has been developed; a Light Brown Moth and Sudden Oak Death incident were managed using NIMS and Incident Action Plans.

Efficient Delivery of Public Services

Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	66% improvement in pesticide illness investigations; 60% improvement in Pest Detection Activity Form.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	50% improvement in processing GWSS paperwork 505 improvement in processing quarantine paperwork.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010 - 2011

- ◆ Utilize notebook computers and GPS devices to maintain trap routes and report activities to the California Department of Agriculture;
- ◆ Develop outreach program to the Maintenance Gardner community; and
- ◆ Utilize Homeland Security grant funding to develop and/or finalize annexes (Incident Action Plans) for Avian Influenza; Destructive Plant Pests and Foreign Animal diseases (Hoof and Mouth).

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Reestablish the bee hive strength inspection program to support the annual spring pollination event;	Bee hive strength inspections were re-established in the spring of 2009 with over 200 inspections completed;
Obtain State entomology certification of one Agricultural Inspector to support export program; and	One Agricultural Inspector obtained State entomology certification; and
Develop web based pesticide permit file system that allows remote access to permit files for growers, pesticide dealers and Department staff.	The web based pesticide permit file system was developed and implemented allowing remote access to permit files for growers, pesticide dealers and Department staff.

The following budget is included in the Strategic and Operational priorities listed above:

- ◆ Agricultural Commissioner.

STANISLAUS COUNTY, CALIFORNIA

Fiscal Year 2010-2011

PUBLIC RESOURCES

Protection Inspection



AGRICULTURAL COMMISSIONER

Budget Unit 0100 0010100

General Fund

SERVICES PROVIDED

The Agricultural Commissioner's Office oversees the use of pesticides applied in the production and storage of agricultural crops as well as performing inspections to ensure that equity prevails in the marketplace. Services include: plant product export certification for shippers, preventing the introduction or spread of harmful insects, weeds, plant diseases and other pests; conducting surveys for infestations of pests and carrying out pest eradication programs; ensuring that quality and/or labeling requirements are met for fruits and vegetables, eggs, nursery stock, petroleum products and packaged goods; monitoring the accuracy of advertised pricing at the retail level; and testing the accuracy of weighing and measuring devices used in commercial trade.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$4,446,927 be approved for the Agricultural Commissioner's Office. The General Fund revenue allocation for this budget was reduced 9% or \$118,362. At this level of funding, the Department achieves the County's targeted reduction through anticipated increased revenue from the Unclaimed Gas Tax and Pesticide Mill Tax. This budget is funded from \$3,249,851 in estimated department revenue and a \$1,197,076 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the current level of service if one of the vacant Agricultural Inspector's positions is filled. The Recommended Proposed Budget contains the funding necessary to fill this position. The Department currently has two vacant Agricultural Inspector positions; however, the demand for services continues to grow as exemplified by the 28% increase in the number of Phytosanitary Certificates issued this year. The Department will also experience an increased workload in 2010-2011 for new export requirements, Bee Colony Strength inspections and the surveying and trapping of new exotic pests recently discovered in other parts of the State. In addition, the Department will be adding two new contracts for the 2010-2011 Fiscal Year, requiring an additional commitment of Inspector time. Therefore, this budget reflects the filling of one vacant Agricultural Inspector position and unfunding the second vacant position.

The Department's core functions of overseeing the use of pesticides applied in the production and the storage of agricultural crops, providing plant product export certification for shippers, conducting surveys for various exotic pests, and checking the accuracy of weighing and measuring devices used in commercial trade will continue to receive priority in allocating available staffing resources.

The Department's two largest individual revenue sources, Unclaimed Gas Tax and Pesticide Mill Tax, both experienced a large, unexpected increase Fiscal Year 2009-2010 that resulted in \$200,000 of revenue. The 28% increase in Phytosanitary Certificates contributed an additional \$100,000 of revenue as well. Also, the Department chose to defer the installation of a vehicle scale resulting in a savings of \$54,000 this Fiscal Year. These factors combined with \$187,000 in salary savings from the Department's three vacant Inspector's positions and a vacant Deputy position are contributing to an anticipated year-end fund balance of \$530,000. As a result of General Fund departments retaining 75% of their 2009-2010 unused net county cost savings, the Department expects to carry over approximately \$380,000. This carry over savings would be held in reserve for the 2011-2012 Fiscal Year. With that amount in reserve, the Department would be able to avoid reductions-in-force and further reductions in operational capabilities during the 2011-2012 Fiscal Year.

In adopting the philosophy of looking at a 30 month budgeting window, it is not anticipated that these carry over dollars will be required to balance the 2010-2011 budget but they will be critical in meeting the anticipated increases in the 2011-2012 Fiscal Year. These anticipated costs include an increase of \$235,000 in the Department's retirement contribution, a \$120,000 (10%) reduction in the Department's General Fund net county cost contribution, and an increase in salaries of \$70,000 from step increases and promotions.

The Department's heavy capacity weight truck is required to go through a lengthy and detailed process to certify its weight. This process is required a minimum of four times per year and upon any change to the vehicle which might affect its weight. The Department has a 35-foot vehicle scale which would allow this process to be done "in house" as opposed to finding a scale that can be removed from operation for the four to six hours required to conduct the calibration. The Department is budgeting \$54,000 to install this vehicle scale. The vehicle scale project was in the 2009- 2010 budget but was put on hold due to the uncertainty surrounding the budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 38

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 38

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

On March 2, 2010, as part of the Mid-Year Financial Report, the Board of Supervisors approved a budget balancing strategy for Fiscal Year 2010-2011 that allowed General Fund departments to carry over 75% of net county cost savings at year-end, June 30, 2010. In prior years, any unused net county cost savings by departments became a part of the year-end General Fund fund balance.

Departments that achieved savings in appropriations were able to carry forward 75% of their net county cost savings as part of the year-end close. Net county cost savings that resulted from an increase in departmental revenue fell into General Fund fund balance at year-end close. At this time, it is recommended that savings from increased departmental revenue be included as an increase in departments' recommended Final Budget appropriations.

The Agricultural Commissioner's total 75% year-end savings from Fiscal Year 2009-2010 was \$459,096. Of this amount, \$360,628 in appropriations was carried forward at year-end. The Department is now requesting an increase in appropriations of \$98,468 of remaining net county cost savings from increased departmental revenue to be available to assist with future exposures. This increase is recommended to be funded from General Fund unassigned fund balance.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

As part of the Voluntary Separation/Retirement Incentive Program, the Department is requesting to delete one Manager I position.

Total current authorized positions— 38

It is recommended to delete one vacant Manager I position.

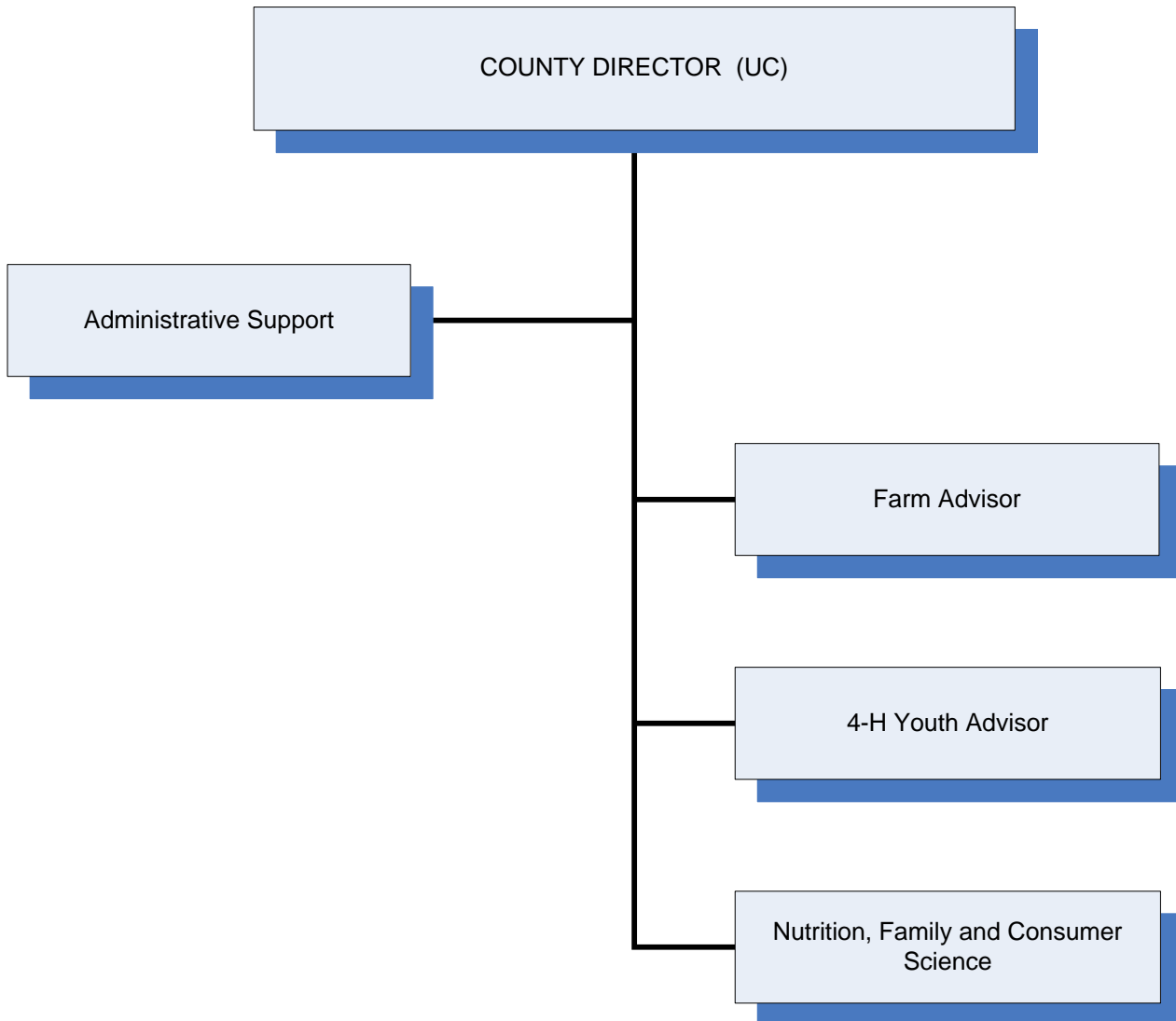
Total recommended authorized positions— 37

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Agricultural Commissioner					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$391,021	\$391,400	\$390,200	\$0	\$390,200
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$6,325	\$5,825	\$8,000	\$0	\$8,000
Intergovernmental Revenue	\$1,881,074	\$2,105,619	\$2,156,654	\$0	\$2,156,654
Charges for Service	\$646,406	\$701,656	\$694,997	\$0	\$694,997
Miscellaneous Revenue	\$85	\$1,070	\$0	\$0	\$0
Other Financing Sources	\$0	\$51,935	\$0	\$0	\$0
Total Revenue	\$2,924,911	\$3,257,505	\$3,249,851	\$0	\$3,249,851
Salaries and Benefits	\$3,100,525	\$3,154,379	\$3,458,129	\$0	\$3,458,129
Services and Supplies	\$433,999	\$265,592	\$446,799	\$98,468	\$545,267
Other Charges	\$184,502	\$203,739	\$200,439	\$0	\$200,439
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$54,000	\$0	\$54,000
Equipment	\$150,172	\$134,464	\$49,600	\$0	\$49,600
Other Financing Uses	\$64,333	\$80,326	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$232,627	\$229,243	\$237,960	\$0	\$237,960
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,166,158	\$4,067,743	\$4,446,927	\$98,468	\$4,545,395
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$1,241,247	\$810,238	\$1,197,076	\$98,468	\$1,295,544

COOPERATIVE EXTENSION





COOPERATIVE EXTENSION

MISSION STATEMENT

To bring applied research and research-based educational programs to the people of Stanislaus County in the areas of agriculture and natural resources, 4-H youth development and nutrition, and family and consumer sciences.

STRATEGIC PRIORITIES 2010-2011

Cooperative Extension supports the board priority of A Strong Agricultural Economy/Heritage. This fiscal year, Cooperative Extension will continue to focus on identifying new or current unsolved agriculture industry problems, as well as research and education programs that emphasize economic and environmental improvement (including integrated pest management (IPM) projects, and projects emphasizing best management practices). These priorities are important in Cooperative Extension programs that seek to ensure the viability and sustainability of the county's agriculture. The following strategic priorities for this budget year reflect this focus:

A Strong Agricultural Economy/Heritage:

- ◆ Identify current industry problems and collect information on solving the problems through new and innovative research projects and ensure that research projects address or include the following, if applicable:
 - a) Potential economic impacts of the project
 - b) Potential environmental improvement impacts of the project
 - c) Potential food safety impacts of the project
 - d) If a pest or disease issue, integrated pest management (IPM) components;
- ◆ Conduct at least four educational programs to educate growers on the following:
 - a) Best management practices resulting from research programs
 - b) New and improved technologies for improving cultural practices (irrigation management, plant and animal nutrition, etc.)
 - c) New innovations in IPM
 - d) New potential marketing strategies (niche marketing)
 - e) Invasive species management;
- ◆ Collect information regarding industry acceptance and/or adoption of completed projects (new technology or improved cultural practice);
- ◆ Develop a Cooperative Extension database of newsletter subscribers;
- ◆ Utilize a Cooperative Extension customer survey to assess the effectiveness of educational programs; and
- ◆ Participate in the introduction and development of an AgEdventure program.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Strong Agricultural Economy/Heritage			
Ensure that research and education programs emphasize economic and environmental improvement	<p>Current industry problems that might be solved by applied research in each Advisor's program area was identified. Economic information related to problems collected;</p> <p>Applied research projects developed in all crop areas addressed economic and environmental improvement components. Test plots established in cooperation with growers/cooperators. Many research projects are ongoing; data collection and analysis will take several years before the total impacts of the research can be determined;</p>	<p>Ensure that research and education programs emphasize economic improvement (i.e. increase production, lower costs of production) and environmental improvement (i.e. air, water, natural resources and food safety);</p>	<p>Continued to identify new or current industry problems and collect baseline information; ensure that all research programs contain economic and environmental components that address the following (if applicable):</p> <ul style="list-style-type: none"> a) Economic impacts have been estimated for research projects in orchard crops programs and livestock/natural resources programs. b) All research/education projects dealing with pest/disease management include IPM components. c) Research projects in vegetable crops include reduced risk pesticide components. d) Research projects in orchard crops include disease resistance components. e) Food safety component not currently included in research projects; food safety included in dairy and livestock education programs;
	<p>12 Education programs were conducted to education growers on best management programs and the department participated in the California Dairy Quality Assurance Program; and</p>	<p>Conduct at least three education programs to educate growers on best management programs resulting from the research programs; and</p>	<p>At least three extension education programs have emphasized best management practices regarding water management and pest management; and</p>
	<p>Collected information regarding industry acceptance and/or adoption of completed projects: R-4 Program (minor crop registrations) - research contributed to several additional use registrations; and Bilingual Agricultural Labor Management Website has two to five thousand hits a day, for a total of over 5.5 million hits to date.</p>	<p>Collect information regarding industry acceptance and/or adoption of completed projects (new technology or improved cultural practice) and establish five year utilization targets for each project.</p>	<p>Information has been collected for industry acceptance in orchard and agronomic crops programs.. Evaluation of the data is pending.</p>

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Support local informal agricultural education opportunities and utilize electronic media to improve community and customer communication and education	Cooperative Extension database developed and being used to notify subscribers of current newsletters and news releases.	Continue to develop and expand a Cooperative Extension and Agricultural Commissioners database of newsletter subscribers.	Expanded newsletter subscriber list through website content, public presentations and e-mail address requests during permit issuance. Cooperative newsletter subscriber database continuing to expand. The Agricultural Commissioner's subscribers have increased 40% since inception.
Environmental Management of Water, Air and Soil	New technologies: continuation of research to develop techniques for successfully applying dairy lagoon water to cropland in ways that maintain yields while minimizing adverse impacts to groundwater; active participation in the California Dairy Quality Assurance Program; improvement of recordkeeping tools for nutrient management; ongoing monitoring of groundwater quality under dairies to improve manure nutrient management practices;	Use new technologies to help dairy industry meet the Central Valley Regional Water Quality Control Board water quality regulations (General Order Waste Discharge Requirements);	Development of technologies and educational materials ongoing; research and education programs currently being conducted by both dairy and agronomy crops farm advisors;
	Two farm advisors actively participated in the California Dairy Quality Assurance Program;	Participate in the following: <ul style="list-style-type: none"> California Dairy Quality Assurance Program Environmental Stewardship Short Course conducted by UCCE Workshops on upcoming rounds of deadlines and deliverables for General Order R5-2007-0035 of the CVRWQCB (Waste Discharge Requirements for Existing Milk Cow Dairies); 	Both dairy and agronomy farm advisors participate regularly in all three programs;
	Ag Advisory Board subcommittee studied the issue; a formal presentation on the feasibility of tertiary treated water for agricultural use made to the Board of Supervisors on March 31, 2009; the report was approved by the Board; and	Work with Ag Advisory Board to develop recommendations for use of tertiary treated water in agriculture. <p>Continue to develop and improve the following:</p> <ul style="list-style-type: none"> techniques to apply dairy wastewater to cropland while maintaining yields and minimizing adverse impacts to the groundwater improvement of recordkeeping tools for nutrient management ongoing monitoring of 	A study by the Ag Advisory Board subcommittee on tertiary water use in agriculture was completed, and a report was made to the Board of Supervisors on March 31, 2010. <p>All components continue to be developed; on-line record keeping tools continue to be revised and improved; research on effective ways of using wastewater to irrigate crops and monitoring of groundwater for water quality continues; publication on protecting groundwater uncompleted, but in</p>

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Environmental Management of Water, Air and Soil		<p>groundwater quality under dairies to improve nutrient management practices</p> <ul style="list-style-type: none"> produce publication on protecting groundwater quality; and <p>Actively partner with water coalitions to promote best management practices to prevent pesticides from entering the waters of the state.</p>	<p>progress; and</p> <p>The Agricultural Commissioner's Office is actively involved at water coalition meetings.</p>
Air Quality Management	Three conservation tillage projects initiated.	Initiate conservation tillage research project.	One project initiated to date.
Pesticide Management	Research on efficacy of reduced-risk pesticides conducted in leafy vegetables and tomatoes.	Establish research projects in both annual and perennial crops that show effectiveness of reduced risk pesticides.	Research established in annual crops.
Pest Management	Several research projects conducted on tree crops utilizing Integrated Pest Management practices; and	Continue Pest Management (IPM) research projects in annual and perennial crops; and	IPM research projects initiated in orchard crops, vegetable crops and livestock and natural resources program; and
	Integrated pest management education through semi-monthly IPM breakfast meetings (7 total); IPM strategies discussed at three annual meetings (almonds, peaches, walnuts); IPM discussed at in-field workshops in almonds and peaches; maintained 24-hour accessible telephone pest management hotline.	<p>Extend IPM strategies in both annual and perennial crops at four annual meetings.</p> <p>Implement strategies to detect and eradicate target emerging pests such as Capeweed and the Asian Citrus.</p>	IPM information now a major component in at least four annual UC Cooperative Extension meetings.

Efficient Delivery of Public Services

Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers	Departments will support and deploy survey tool.	<p>Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows:</p> <p>Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%</p>
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Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
	can access the system 24-hours a day through the County's website.		
Improve efficiency of County government processes	96% improvement in procedure binders; 20% improvement in work order slips.	25% improvement in processing single page fliers/newsletters.	25% improvement by eliminating tabs on one page flyer. 88% improvement in time to purge old files.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

UC Cooperative Extension tailors research and education programs to fit the critical needs that exist in Stanislaus County in the areas of agriculture and natural resources, 4-H youth development and nutrition, family and consumer sciences. Needs are based on input from informal advisory committees and through close association with the various industries and partners. Efforts are made to determine the economic and social results and impacts of the various programs in order to assess overall effectiveness. The following Operational Priorities for this budget year reflect this focus:

- ◆ Continue to identify emerging issues in the agriculture industry; study potential ways of addressing the issue; design and initiate appropriate research and education programs to address the issues;
- ◆ Continue to deliver extension education programs by way of meetings, workshops, short courses and classes, the mass media, a website and one-on-one contacts with all customers;
- ◆ Collaborate with peers in other counties, UC Cooperative Extension specialists and USDA scientists to research, adapt, and field-test agricultural improvements;
- ◆ Continue to provide meaningful, experiential educational activities for youth in 4-H clubs throughout the county; and
- ◆ Expand and improve existing programs that focus on nutrition, food safety, finance management, child development and nutrition education for low-income families with children.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Continue to identify emerging issues in the agriculture industry; study potential ways of addressing the issue and design appropriate research and education programs;	Advisors identified current industry issues and problems, then designed appropriate research projects to address those issues/problems. Examples include: <ul style="list-style-type: none"> • pest and disease management issues • issues related to cultural practices • issues related to agricultural labor management;
Collaborate further with Cooperative Extension specialists and USDA scientists to research, adapt, and field-test agricultural improvements;	Collaborated with partners (Cooperative Extension specialists, Ag Experiment Station and USDA scientists, community leaders, industry, etc.) to identify major problems and issues in all program areas;
Continue to provide meaningful, learn-by-doing educational activities to children in 4-H clubs throughout the county;	Provided meaningful, experiential educational activities to --- 4-H youth in -- community clubs throughout the county, with the assistance of -- volunteer adult leaders;
Expand and improve existing programs that focus on nutrition, food safety, finance management, child development and nutrition education for low-income families with children; and	With the assistance of USDA grants, Initiated several new nutrition education programs to serve low income residents and school children; and

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Continue to deliver extension education programs by way of meetings, workshops, short courses and classes, the mass media, a website and one-on-one contacts with all customers.	Extension education programs delivered in all program areas, using all available methods (meetings, workshops, short courses and classes, mass media, website and one-on-one contacts).

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ Cooperative Extension; and
- ◆ Cooperative Extension-Farm and Home Advisors Research Trust.

STANISLAUS COUNTY, CALIFORNIA

Fiscal Year 2010-2011

PUBLIC RESOURCES

Agricultural Education



COOPERATIVE EXTENSION

Budget Unit 0100 0021100

General Fund

SERVICES PROVIDED

University of California Cooperative Extension (UCCE) conducts applied research and education programs tailored to the needs of Stanislaus County. Programs are conducted in the areas of agriculture and natural resources, 4-H youth development, and nutrition, family and consumer sciences. With the support of County administrative and support staff, nine UCCE advisors are actively involved in bringing the resources of the University of California to Stanislaus County.

UCCE provides funding for fourteen UC employees (nine advisors and five paraprofessionals) conducting programs in the Stanislaus County UCCE Office. Eight advisors are responsible for programs in Agriculture and Natural Resources, and one advisor and five paraprofessionals conduct programs in the human resources area (4-H Youth Development and Nutrition, Family and Consumer Sciences). The advisors support most of their own applied research projects with extramural funds provided by a variety of grants from other agencies, grower associations, foundations, and private companies. Grant funds are used to purchase computers, lab supplies, specialized equipment, and other items critical to conducting research. The County provides funding for the Department's capital expenses, including support staff that work with the UC Advisors and paraprofessionals in program delivery.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$377,248 be approved for Cooperative Extension. The General Fund revenue allocation for this budget was reduced 9% or \$37,105. At this level of funding, the Department achieves the County's targeted reduction by deleting a vacant funded Agricultural Assistant position. This budget is funded from \$2,000 in estimated department revenue and a \$375,248 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department anticipates providing a reduced level of service in all program areas. The required 9% reduction was achieved by the deletion of an Agricultural Assistant II position after the employee transferred to the Agricultural Commissioner's Office. The Agriculture Assistant II works closely with the University of California advisors in establishing, maintaining, harvesting and collecting data from field research projects, as well as assisting with educational activities such as field days, short courses and meetings. An agreement with the Agricultural Commissioner's Office will allow the Agricultural Assistant to continue to provide a percentage of support for the Cooperative Extension Advisors.

The Department also faces the challenge of the retirement of both the Department Head and the Confidential Assistant IV. In Third Quarter Fiscal Year 2009-2010, the Board approved funding that will allow double-filling the Confidential Assistant IV position for three weeks to assist in the training and transition of this vital position. The University of California is actively seeking an Interim Department Head from the current departmental advisors.

Research and education programs conducted by the Farm Advisors are critical to agriculture, Stanislaus County's most important industry. The research projects address the most critical problems and issues facing the County's agriculture industry and help to ensure the economic viability of agriculture in the County. Demand for the 4-H Youth Development Program continues to grow, with

approximately 1,500 members, in 26 community clubs throughout the County. Nearly 500 adult 4-H volunteer leaders are also involved, all requiring the services, materials and administrative guidance provided by Cooperative Extension. A relatively new Nutrition, Family and Consumer Sciences position has brought much needed research and extension programs, supported largely by United States Department of Agriculture (USDA) grants, to address the pressing health needs of the County's growing low-income population.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to delete one vacant Agriculture Assistant II position due to the 9% General Fund revenue reduction.

Total current authorized positions— 4

It is recommended to delete one vacant Agriculture Assistant II position.

Total recommended authorized positions— 3

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Cooperative Extension					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,600	\$1,000	\$0	\$0	\$0
Miscellaneous Revenue	\$2,397	\$2,721	\$2,000	\$0	\$2,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,997	\$3,721	\$2,000	\$0	\$2,000
Salaries and Benefits	\$302,538	\$262,458	\$233,865	\$0	\$233,865
Services and Supplies	\$8,125	\$9,700	\$11,491	\$0	\$11,491
Other Charges	\$27,991	\$24,850	\$25,910	\$0	\$25,910
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$6,360	\$8,258	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$82,158	\$87,652	\$105,982	\$0	\$105,982
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$427,172	\$392,918	\$377,248	\$0	\$377,248
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$421,175	\$389,197	\$375,248	\$0	\$375,248



COOPERATIVE EXTENSION—FARM AND HOME ADVISORS RESEARCH TRUST

Budget Unit 1766 0021401
Special Revenue Fund

SERVICES PROVIDED

The Farm and Home Advisors Research Trust Fund provides support to Cooperative Extension's efforts to provide programs in agriculture and natural resources, 4-H youth development, nutrition, family and consumer sciences, and community resource development. Unrestricted gifts and grants from other agencies, foundations, and private companies maintain the fund.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$65,529 compared to \$64,561 on July 1, 2009. The Department anticipates ending the fiscal year in a positive cash position. The Cooperative Extension-Farm and Home Advisors Research Trust is funded through donations and grants that vary year to year.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$64,839 be approved for the Cooperative Extension – Farm and Home Advisors Research Trust funded from \$64,839 in restricted fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain high levels of service in all program areas. The Farm and Home Advisors Research Trust is used to fund specific applied research and education projects within each advisor's subject matter area.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Cooperative Extension - Farm & Home Advisors Res					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$473	\$7,500	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$473	\$7,500	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$7,177	\$6,613	\$64,839	\$0	\$64,839
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,177	\$6,613	\$64,839	\$0	\$64,839
Fund Balance	\$6,704	(\$887)	\$64,839	\$0	\$64,839
Net County Cost	\$0	\$0	\$0	\$0	\$0

Stanislaus County



Striving to be the Best



A Well Planned Infrastructure System

COUNTY DEPARTMENTS

Environmental Resources
Parks and Recreation
Planning and Community Development
Public Works

A Well Planned Infrastructure System

A well planned infrastructure system is essential to the quality of life for the residents of Stanislaus County and to the maintenance and expansion of a robust economy. A clean water source is imperative for sustaining our agricultural and industrial economies as well as the natural environment. Improving water quality and availability and promoting effective liquid and solid waste disposal will improve not only the quality of life for our residents, but also protect our natural resources. Developing a regional approach to transportation circulation will help improve residents' ability to navigate through the community and support the movement of goods and services.



The Department of Environmental Resources strives to improve the quality of life for our community through education, investigation and inspection services in Hazardous Materials, Solid Waste Management, Landfill Operations, Code Enforcement, Environmental Health and Milk and Dairy.

The Parks and Recreation Department acquires, develops, and maintains recreation areas serving every segment of society, including the disabled and the economically disadvantaged, in ways that will provide the best possible experience for people to enjoy the outdoors at the most reasonable cost.

The Planning and Community Development Department provides information and assistance to the general public on land use issues, administers building permit services and implements and finances redevelopment projects (through the Stanislaus County Redevelopment Agency) in blighted areas of the County.

The Public Works Department provides regional transportation planning, construction and management of roads and bridges, and operation of inter-city transit services.

FISCAL YEAR 2010-2011 BUDGET ISSUES

For Fiscal Year 2010-2011, the General Fund revenue allocation was reduced by 9% for all departments receiving a General Fund contribution. The only exceptions to this reduction were budgets with fixed costs associated with contracts or budgets with mandated match or maintenance of effort funding requirements. For A Well Planned Infrastructure System priority area, the General Fund revenue allocation reduction was \$376,219. Overall, the reduction in revenue had the following impacts on departments in the Well Planned Infrastructure System priority area: reductions-in-force in the Planning and Community Development Department and Public Works, reduction in contract services with partner agencies and community providers and reduction in delivery of improvement projects. In addition, most departments achieved their 9% revenue allocation reduction by improving efficiencies in their operations. The 5% salary reduction approved by the Board of Supervisors for all County employees and the \$20 million in mitigation of Fiscal Year 2010-2011 retirement costs will further assist departments in absorbing the reduction in General Fund revenue.

SUMMARY OF EXPENDITURES AND FUNDING SOURCES

The Adopted Proposed Budget recommended expenditures of \$114,246,747 for this priority area. These expenditures are funded by a combination of \$100,781,099 in department revenue, \$3,801,963 in revenue from the General Fund and \$9,663,685 in prior-year fund balance/retained earnings savings.

The Adopted Final Budget included additional expenditures of \$2,523,698 for a total of \$116,770,445 and was funded by department revenue totaling \$103,711,126, which includes \$539,742 of County Match, costs funded by the General Fund of \$3,325,048, and prior year fund balance/retained earnings of \$9,734,271.

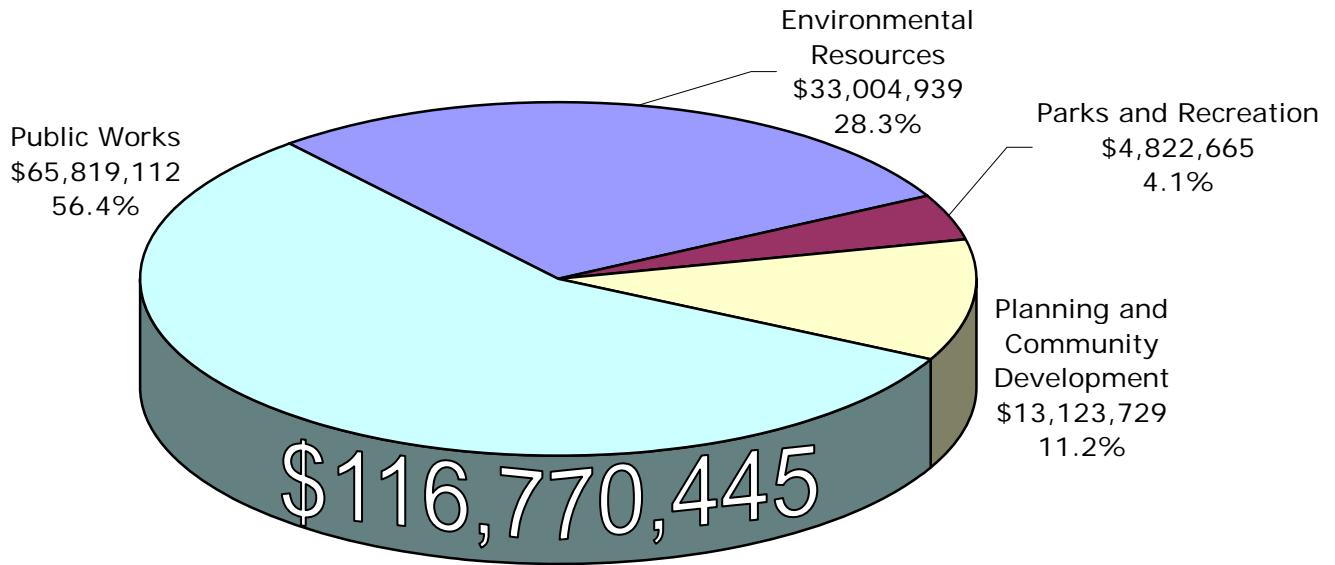
Also, for the first time departments were able to carryover 75% of their 2009-2010 unused net county cost appropriations. The Departments of Parks and Recreation and Planning and Community Development total 75% year-end savings from Fiscal Year 2009-2010 was respectively, \$163,517 and \$74,475. Of this amount, \$175,165 in collective appropriations was carried over at year-end in these respective budgets. The Adopted Final Budget included a recommendation to increase appropriations by the balance in these budgets fund salaries for the upcoming year. Additionally, increases in appropriations were recommended to support the County's Community Development Block Grant program and to assist with the purchase of alternative fueled vehicles for road maintenance operations.

The following charts represent department appropriations for Fiscal Year 2010-2011 and a five-year summary of appropriations in the A Well Planned Infrastructure System priority area of Stanislaus County government.

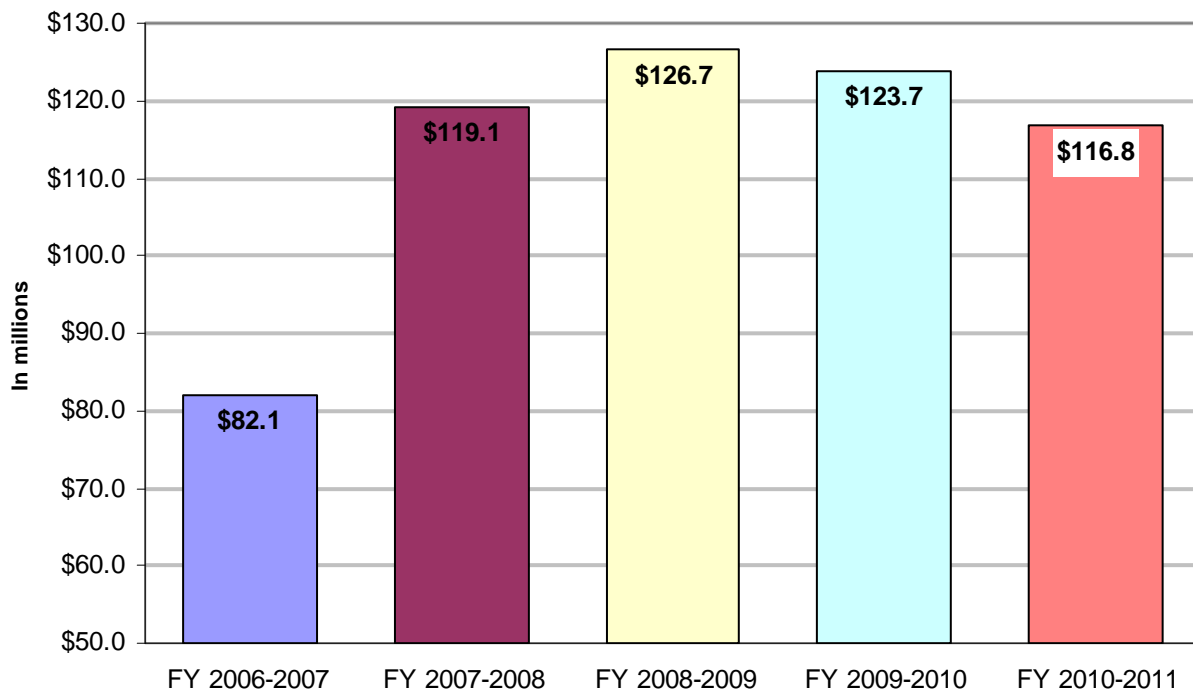


A Well Planned Infrastructure System

Adopted Expenditures Fiscal Year 2010-2011



Five Year Comparison of Appropriations





A Well-Planned Infrastructure System

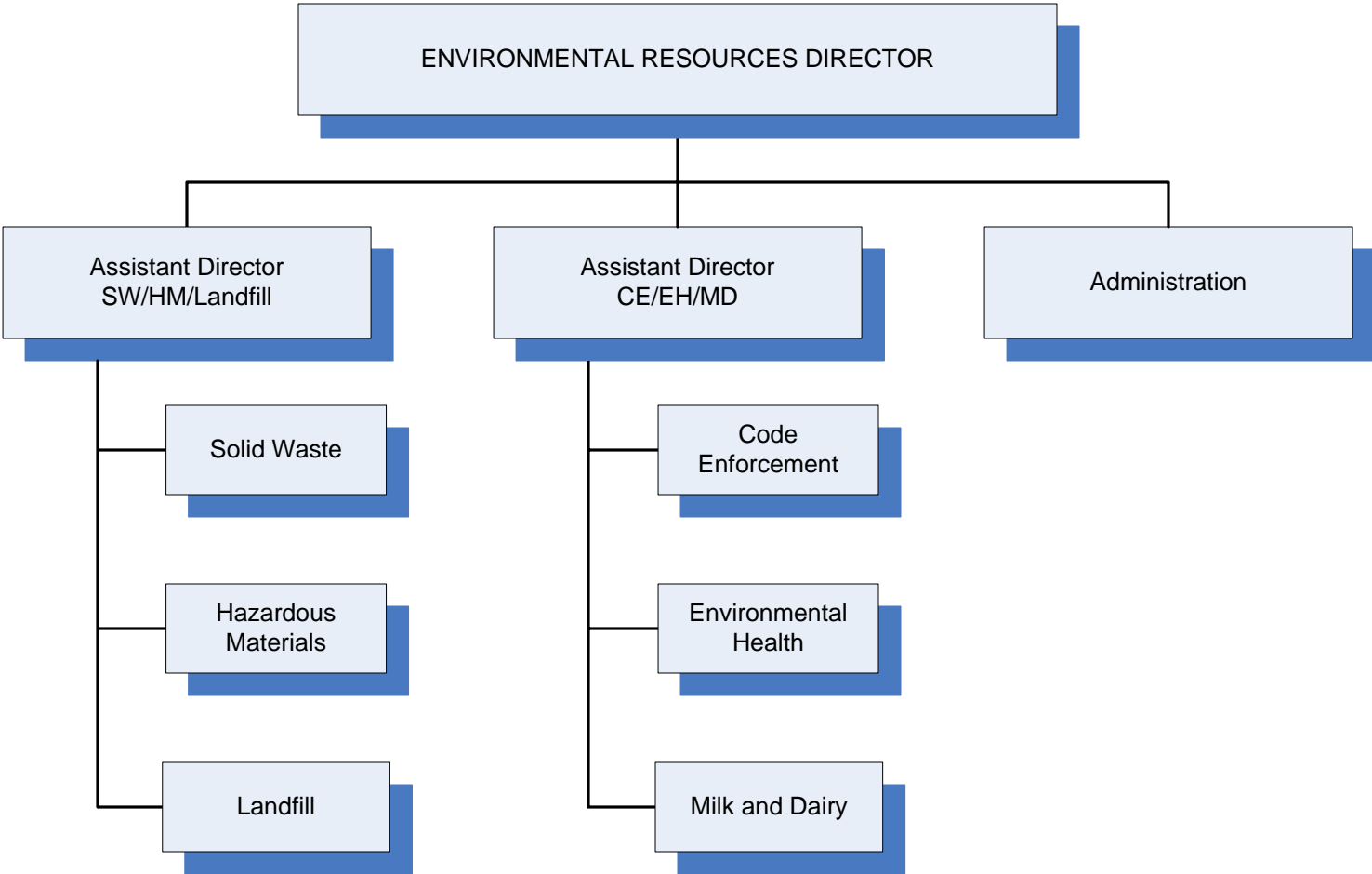
PAGE				ADOPTED 2010-2011
ENVIRONMENTAL RESOURCES				\$33,004,939
	Fund	Org		
424	1001	0034100	Environmental Resources	\$8,214,503
427	1004	0034204	AB 939 - Source Reduction and Recycle	\$800,000
429	1014	0034234	Abandoned Vehicles	\$110,464
431	1005	0034205	Disclosure Program	\$322,369
433	1015	0034236	E-Waste Collection Facility	\$99,500
435	4021	0041100	Fink Road Landfill	\$8,285,900
437	1011	0034225	Food Processing	\$40,000
439	4031	0041200	Geer Road Landfill	\$2,594,277
441	1002	0034202	Household Hazardous Waste	\$778,670
443	1009	0034209	Trust Fund	\$51,744
445	1006	0034206	Underground Storage Tank Pilot Program	\$258,970
447	1008	0034208	Used Oil Recycling	\$156,286
449	1003	0034203	Vehicle Registration Fee Surcharge	\$75,000
451	1012	0034200	Waste Tire Enforcement Grant	\$0
453	4061	0034810	Waste-to-Energy	\$11,217,256
PARKS AND RECREATION				\$4,822,665
	Fund	Org		
460	0100	0035110	Parks and Recreation	\$4,319,199
465	1727	0035452	Fish and Wildlife	\$50,000
467	1728	0035453	Modesto Reservoir Patrol	\$140,000
469	1702	0035451	Off-Highway Vehicle Fund	\$0
471	0100	0035430	Parks Master Plan	\$40,000
473	1694	0035701	Regional Water Safety Training Center	\$100,000
475	0100	0035420	Tuolumne River Regional Park	\$173,466
PLANNING AND COMMUNITY DEVELOPMENT				\$13,123,729
	Fund	Org		
483	0100	0025101	Planning and Community Development	\$1,566,921
486	1206	0040400	Building Permits	\$1,437,361
489	1746	0043290	Dangerous Building Abatement	\$10,000
491	179A	0025521	General Plan Maintenance	\$91,000
493	2061	0025700	Redevelopment Agency	\$4,041,050
495	2062	0025780	Redevelopment Agency- Housing Set Aside	\$1,237,600
497	1717-2	0025450	Special Revenue Grants	\$4,739,797
500	178D	0025601	Salida Planning Efforts	\$0



A Well-Planned Infrastructure System

PAGE				ADOPTED 2010-2011
PUBLIC WORKS				\$ 65,819,112
	Fund	Org		
509	1201	0040001	Administration	\$1,710,603
512	1202	0040249	Engineering	\$4,078,396
514	1795	0025510	Hammett/Kiernan Project Study Report	\$0
516	4001	0041510	Local Transit System	\$5,368,328
518	5121	0042100	Morgan Shop	\$6,132,468
521	1101	0040399	Road and Bridge	\$48,529,317
TOTAL				\$ 116,770,445

ENVIRONMENTAL RESOURCES





ENVIRONMENTAL RESOURCES

MISSION STATEMENT

The Department of Environmental Resources strives to promote a safe and healthy environment and improve the quality of life in our community through a balance of science, education, partnerships and environmental regulation.

STRATEGIC PRIORITIES 2010-2011

The Department of Environmental Resources (DER) supports the Board priority of A Well Planned Infrastructure System. This fiscal year, DER will continue to provide mandated service levels in programs. The focus this year will be on implementing Phase II of the food processing by-products research project, finishing contract negotiations with Covanta, and continuing the permitting process for the Infill Project at the Fink Road Landfill. The Department's services that are not mandated will be impacted by impending budget challenges and staffing reductions (through attrition and retirements) and this will have an impact the department's ability to meet the level of expected outcomes. The following strategic priorities for this budget year reflect this focus:

A Well Planned Infrastructure:

- ◆ Increase compliance of small water systems with the State standards by 2% over baseline;
- ◆ Close 7% of identified urban pollution sites;
- ◆ Track development of the regulations and actions related to individual waste water systems (AB885);
- ◆ Complete permitting process for the area between Landfill 1 and 2 as well as the vertical expansion. This is consistent with the requirements of the Integrated Solid Waste Management Plan;
- ◆ Finalize phase two of food processing by-products research project;
- ◆ Work with the City of Modesto on the possibility of putting a transfer station at the Geer Road landfill site. As part of this work, determine if it is financially feasible to construct and operate a transfer station at the Geer Road Landfill;
- ◆ Initiate negotiations of a long term agreement with Covanta's contract; and
- ◆ Complete waste stream and feasibility analysis of a recycling/materials recovery/transfer facility at the Fink Road landfill.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Well Planned Infrastructure			
Implement strategies to ensure reliable water sources – quality and quantity	Overall 5% increase in compliance this fiscal year as compared to the baseline data gathered in 2007-2008. The areas evaluated were: permit status, consumer confidence report submission, backflow prevention device testing, and monitoring and reporting;	Increase compliance of small water systems with the State standards by 2% over baseline;	Baseline created in fiscal year 2008-2009 evaluated permit status, consumer confidence report submission, backflow prevention device testing, and monitoring and reporting. In fiscal year 2009-2010, there was an average of 2.3% increase in compliance;
	This outcome was completed. 7.1% of the Mitigation Portfolio for groundwater contamination was closed this fiscal year; and	Close 7% of identified urban pollution sites; and	Closed 10% of identified urban pollution sites; and
	The streetscape pilot well was not constructed due to cost efficiency. A County Park non-potable well was completed at Countrystone Park.	Complete two non-potable wells in the County's parks system.	The contract for the well design has been signed. The plans are being prepared and an RFP will be developed based on the design for the four wells to be located in CSA 10. The wells should be complete in the spring of 2011.
Implement strategies to promote effective liquid waste disposal	This outcome was adopted in 2009-2010.	Track development of the regulations and action related to AB 885.	Continuous monitoring of AB 885 State regulations. There has been little progress made since the end of last year's public comment period. No guidance received from SWRCB.
Implement strategies to promote effective solid waste disposal	Waste stream analysis completed; feasibility study is underway;	Complete waste stream and feasibility analysis of a recycling/ materials recover/transfer facility at the Fink Road landfill;	Waste stream and feasibility analysis are complete;
	Board approved a Use Permit Application on June 16, 2009. Currently awaiting the City of Modesto's approval of same;	Begin permitting process for transfer station at Geer Road Landfill; Complete permitting of area between Landfill One and Two;	City concurrence on the application has not been reached; CEQA was certified by the Board on Feb. 2, 2010. The application for a Revised Solid Waste Facilities Permit for the area between LF 1 & 2 as well as the vertical expansion is in progress;

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Implement strategies to promote effective solid waste disposal	The Professional Services Agreement for Phase II of the research project was signed in November 2008. The term of the Agreement is from 9/1/08 through 8/31/2010, at which time the project will be complete. Phase II research experiments were conducted during fiscal year 2008-2009;	Implement phase two of food processing by-products research project;	Phase II implementation is underway and is anticipated to be complete by 8/31/10 (the contract term end date);
	Cell 5 is currently under construction at the Fink Road Landfill; the Infill Project is also underway which will add additional permitted disposal capacity; and long-term leases are underway for the grazing/farming property the County owns adjacent to the Landfill;	Continue permitting process consistent with the requirements of the Integrated Solid Waste Management Plan;	The permitting process for the area between LF 1 & 2 as well as the vertical expansion is on track so as to maintain consistency with the requirements of the Integrated SWMP;
	Six-year contract extension option has been exercised; longer-term negotiations continue; and	Complete negotiations of Covanta's contract; and	The 6-year contract extension was executed in late 2009. Negotiations to establish a longer-term contract will be re-started in August 2010; and
	DER increased advertisement for universal and household hazardous waste disposal, using print and radio media. Additional educational efforts included a special advertisement regarding medical sharps collection at the Household Hazardous Waste Facility. In development for fiscal year 2009-2010 is a Mercury Recycling Program that encourages the recycling of mercury thermometers and thermostats.	Increase public education of electronic, universal and household waste disposal.	Household Waste Collection Flyer " Too Toxic to Trash" were distributed to the public. Partnered with Covanta on the Mercury Recycling Project and distributed a flyer on Mercury Collection Participated with the Behavior Health and Recovery Services in the "Drop the Drugs" Event for pharmaceuticals & Sharps during September of 2009;
Efficient Delivery of Public Services			
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Improve customer satisfaction	inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.		
Improve efficiency of County government processes	98% improvement in invoice generation for the Food Processing By-Product; 73% improvement for annual Solid Waste Collection Rate Adjustment method.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	80% improvement in equipment repair hardware storage. 45% improvement in UST inspection and compliance process.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

The following Operational Priorities for this budget year reflect this focus:

- ♦ Begin implementation of the California Electronic Reporting System (CERS). Full implementation is required by 2013;
- ♦ Complete negotiations for a long-term Agreement with Covanta;
- ♦ Complete Phase II of the Food Processing By-Product Use Program;
- ♦ Complete and submit an application for a Revised Solid Waste Facility Permit for the Infill Project; and
- ♦ Meet or exceed State and Federal mandates for all programs.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Select a Franchise Contractor for Area 3;	Area 3 Franchise Contractor was selected, and the contractor began providing services in November 2009;
Complete construction on Landfill 2 Cell 5; and	Estimate completion by 6/30/2010; and
Track the development of the regulations related AB 885.	Continued monitoring of AB885 status. The lead agency is SWRCB and to date has not provided regulations.

The following budget units are included in the Strategic and Operational priorities listed above:

- ♦ Environmental Resources
- ♦ Environmental Resources-AB939/Source Reduction And Recycle;
- ♦ Environmental Resources-Abandoned Vehicle Abatement;
- ♦ Environmental Resources-Disclosure Program;
- ♦ Environmental Resources-E-Waste Collection Facility;
- ♦ Environmental Resources-Fink Road Landfill;
- ♦ Environmental Resources-Geer Road Landfill;
- ♦ Environmental Resources-Household Hazardous Waste;
- ♦ Environmental Resources-Household Hazardous Waste Reception Center;
- ♦ Environmental Resources-Trust Fund;
- ♦ Environmental Resources-Underground Storage Tank Pilot Program;
- ♦ Environmental Resources-Used Oil Recycling;
- ♦ Environmental Resources-Vehicle Registration Fee Surcharge;
- ♦ Environmental Resources-Waste Tire Enforcement Grant; and
- ♦ Environmental Resources-Waste-To-Energy.



ENVIRONMENTAL RESOURCES

Budget Unit 1001 0034100

Special Revenue Fund

SERVICES PROVIDED

The Department of Environmental Resources (DER) provides for State and local mandated education, investigation and inspection services in the following programs: Environmental Health; Hazardous Materials; Solid Waste Management; Landfill Operations; Code Enforcement; Milk and Dairy; and Abandoned Vehicle Abatement. The following are examples of various elements of these programs.

Environmental Health

- ◆ Food Safety – Restaurants, Markets, Bars, School Cafeterias
- ◆ Food Safety – Food Vehicles, Temporary Food Facilities, and Itinerant Swap Meet Stands
- ◆ Recreational Health – Public Swimming Pools
- ◆ Water Wells and Small Public Water Systems
- ◆ Onsite Wastewater Treatment (Septic and Aerobic Systems) and Pumper Trucks
- ◆ Land Use
- ◆ Employee and Residential Housing
- ◆ Jail Inspections
- ◆ Lead – Elevated Blood Level Complaints

Hazardous Materials

- ◆ Business Plans
- ◆ Hazardous Waste Generators
- ◆ Household Hazardous Waste
- ◆ Medical Waste
- ◆ Site Mitigation
- ◆ Above Ground and Underground Storage Tanks
- ◆ Emergency Response
- ◆ Community Preparedness
- ◆ California Accidental Release Prevention
- ◆ Electronic Waste

Solid Waste Management

- ◆ Integrated Waste Management Planning
- ◆ Administration of Refuse Collection Contracts
- ◆ Curbside Recycling and Bulky-Item Collection Program
- ◆ Refuse Ordinance Enforcement
- ◆ Administration of Waste-to-Energy Service Agreement
- ◆ Food Processing By-Products Reuse Program
- ◆ Used Oil Program
- ◆ Recycling Program
- ◆ Waste Tire Enforcement Program
- ◆ Administration of the Recycling Market Development Zone

Landfill Operations

- ◆ Landfill Services for Municipal Solid Waste Disposal for the Communities of Stanislaus County
- ◆ Divert Materials from Disposal Including Electronic Waste (E-Waste), Tires and Appliances (White Goods)
- ◆ Abatement for Illegal Roadside Dumping

Code Enforcement

- ◆ Nuisance Abatement
- ◆ Zoning Enforcement
- ◆ Graffiti Abatement
- ◆ Enforcement of No-Smoking Regulations

Milk and Dairy

- ◆ Permitting, Inspection, and Education Services for Grade A, B Dairies
- ◆ Milk Sampling at Dairies and Retail Markets

Abandoned Vehicle Abatement

- ◆ Removal of Abandoned Vehicles within the Unincorporated Area of the County
- ◆ Partner with the City of Modesto and County Departments to Provide Vehicle Abatement for the Weed and Seed Program Area in West Modesto

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$2,663,227 compared to the \$2,352,900 cash balance held on July 1, 2009. The Department estimates a portion of this cash balance will be used for anticipated employee cash-outs due to retirements, as well as increased retirement costs, increased health insurance costs, and increased worker's compensation costs projected for the next few years. Available fund balance is also utilized by the Department for operational expenses as needed.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$8,214,503 be approved for Environmental Resources. This level of funding includes a 9% or a \$51,460 reduction in the County Match contribution. This budget is funded from \$7,144,042 in estimated department revenue through fees for services and grants, \$550,138 in restricted fund balance and a \$520,323 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department will continue to provide for mandated education, investigation and inspection services for most programs. All mandates will be achieved in a manner that protects the environment and the health and safety of the citizens of Stanislaus County.

Environmental Health, Milk & Dairy, Code Enforcement, Hazardous Materials, Abandoned Vehicle Abatement, and Graffiti Abatement perform over 20,000 inspections and over 14,000 laboratory tests annually in an effort to protect public health and assure compliance with Federal and State laws and local ordinances. The Department also administers a Regional Waste Tire Amnesty and Cleanup grant. To date, the grant has successfully recycled over 11,000 waste tires from Stanislaus County residents and roadways. Over the past year, the County's illegal roadside dumping clean-up program responded to 1,865 locations where material was illegally dumped and picked up 581.09 tons of refuse, in addition to 204 televisions/monitors, 70 small appliances, 18 washers, 57 refrigerators, 10 stoves, 4 air conditioning units, and 3,345 tires.

The Department will continue to evaluate priorities and activities that are not directly related to the core programs that the Department is mandated to perform. Participation in activities outside of normal mandated services will be limited based on available resources.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 77

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 77

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to unfund the following vacant positions due to the economic climate and resulting revenue loss: one Senior Environmental Health Specialist, one Confidential Assistant IV and one Manager II. As part of the Voluntary Separation/Retirement Incentive Program, the Department is further requesting to delete one vacant Environmental Health Specialist III position. There are no fiscal changes associated with this recommendation.

Total current authorized positions— 77

It is recommended to unfund the following vacant positions: one Senior Environmental Health Specialist, one Confidential Assistant IV and one Manager II. It is further recommended to delete one vacant Environmental Health Specialist III position.

Total recommended authorized positions— 73

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$65,151	\$16,541	\$25,500	\$0	\$25,500
Revenue from use of Assets	\$42	\$25	\$0	\$0	\$0
Intergovernmental Revenue	\$445,955	\$318,514	\$581,020	\$0	\$581,020
Charges for Service	\$6,601,315	\$6,207,264	\$5,890,522	\$0	\$5,890,522
Miscellaneous Revenue	(\$1,813)	\$42,103	\$0	\$0	\$0
Other Financing Sources	\$716,185	\$667,956	\$647,000	\$0	\$647,000
Total Revenue	\$7,826,835	\$7,252,403	\$7,144,042	\$0	\$7,144,042
Salaries and Benefits	\$6,467,744	\$6,248,033	\$6,874,218	\$0	\$6,874,218
Services and Supplies	\$574,604	\$359,059	\$776,455	\$0	\$776,455
Other Charges	\$549,992	\$549,809	\$543,830	\$0	\$543,830
Fixed Assets					
Equipment	\$0	\$0	\$20,000	\$0	\$20,000
Other Financing Uses	\$180,207	\$176,836	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,772,547	\$7,333,737	\$8,214,503	\$0	\$8,214,503
Fund Balance	(\$668,666)	(\$490,449)	\$550,138	\$0	\$550,138
Net County Cost	\$614,378	\$571,783	\$520,323	\$0	\$520,323



ENVIRONMENTAL RESOURCES—AB939/SOURCE REDUCTION AND RECYCLE

Budget Unit 1004 0034204
Special Revenue Fund

SERVICES PROVIDED

In 1989, California's Integrated Waste Management Act (AB 939) mandated a reduction in waste being disposed of in landfills and established an integrated framework for program implementation, solid waste planning, and solid waste facility and landfill compliance. The AB 939/Source Reduction and Recycle fund is funded through a \$3.00 per ton surcharge on waste disposed at the Waste to Energy Facility. The Department of Environmental Resources provides all reporting required by AB 939 for the County and each of the incorporated cities excluding the City of Modesto. In addition, AB 939 commits Stanislaus County and the participating cities to a list of programs designed to meet the legislation's goals for source reduction, recycling, and education.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$125,678 compared to \$149,791 on July 1, 2009. The cash balances are due to payables that were outstanding. Funds are traditionally transferred from this budget to the Environmental Resources main operating budget at the end of the fiscal year for associated staff costs.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$800,000 be approved for Environmental Resources – AB 939 and is funded from \$800,000 in estimated department revenue through tipping fees.

PROGRAM DISCUSSION

In Fiscal Year 2010-2011, the Department will continue to provide a similar level of service in support of education and outreach promoting source reduction, reuse, and recycling. These efforts include publishing the annual recycling calendar, a product of the recycling poster contest that involves the K – 8 schools in the unincorporated area of the County. The Department will provide education and outreach to over 1,200 children through the elementary and junior high school recycling and anti-litter program presentations.

The success of the "Second Chance Week" program that was instituted in October 2007, has led to the Department's fourth "Second Chance Week" event, which will be held in October 2010. In collaboration with local veterinary offices and pet supply stores, gently used pet supplies will be collected and donated to the Animal Services Agency for reuse by adoptees.

Confidential paper, non-confidential paper and/or corrugated cardboard are collected on a weekly, bi-monthly, monthly, or as-needed basis by Department staff from thirty five (35) Stanislaus County agency locations. During Fiscal Year 2008-2009, approximately 110 tons of confidential paper, 64 tons of non-confidential paper, and 17 tons of corrugated cardboard were collected. Non-confidential paper and corrugated cardboard are provided as recyclable material for new paper products. Confidential paper destruction occurs at the Stanislaus Resource Recovery Facility to produce usable energy.

The Citizen's Guide to Recycling in Stanislaus County is a comprehensive directory of recycling options, opportunities, guidelines, and programs provided to the residents of Stanislaus County. The Recycling Guide is published in English and Spanish then distributed to the seven cities within the County, at numerous public events, and to the three transfer stations operating in the County.

Recycling information and resources are constantly updated at the Department's Recycling Web Site. The site includes the Recycling Guide, recycling events, Frequently Asked Questions and fun and informative links for the general public, children and educators. Contact information for the County's refuse haulers and current transfer station rates is also available.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - AB 939					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,413	\$2,892	\$5,000	\$0	\$5,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$768,890	\$771,218	\$795,000	\$0	\$795,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$774,303	\$774,110	\$800,000	\$0	\$800,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$439,054	\$442,919	\$441,000	\$0	\$441,000
Other Charges	\$311,822	\$315,357	\$359,000	\$0	\$359,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$750,876	\$758,276	\$800,000	\$0	\$800,000
Fund Balance	(\$23,427)	(\$15,834)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Other Protection



ENVIRONMENTAL RESOURCES—ABANDONED VEHICLE ABATEMENT

Budget Unit 1014 0034234
Special Revenue Fund

SERVICES PROVIDED

The Abandoned Vehicle Abatement (AVA) Program responds to abandoned vehicle complaints on both public and private property resulting in the removal of many abandoned vehicles in the unincorporated area of the County each year.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$109,504 compared to \$106,338 on July 1, 2009.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$110,464 be approved for Environmental Resources – Abandoned Vehicle Abatement and is funded from \$80,000 in estimated department revenue, \$11,045 in restricted fund balance and a \$19,419 contribution from the General Fund. This budget includes a reduction of 9% or \$1,921 in the County Match contribution. This budget is mostly funded through fees collected from Department of Motor Vehicles (DMV) fees and passed through the State of California to the Stanislaus County of Governments (StanCOG).

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the current level of response to abandoned vehicle complaints on both public and private property throughout Stanislaus County. The establishment of the Abandoned Vehicle Abatement Program within the Department of Environmental Resources has resulted in increased efficiencies and better coordination within the Code Enforcement Program.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 1

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - Abandoned Vehicles					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$85,471	\$90,450	\$80,000	\$0	\$80,000
Charges for Service	\$484	\$247	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$85,955	\$90,697	\$80,000	\$0	\$80,000
Salaries and Benefits	\$71,807	\$74,974	\$83,805	\$0	\$83,805
Services and Supplies	\$6,894	\$6,950	\$1,550	\$0	\$1,550
Other Charges	\$28,285	\$22,932	\$25,109	\$0	\$25,109
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,403	\$1,732	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$108,389	\$106,588	\$110,464	\$0	\$110,464
Fund Balance	(\$1,098)	(\$5,449)	\$11,045	\$0	\$11,045
Net County Cost	\$23,532	\$21,340	\$19,419	\$0	\$19,419



ENVIRONMENTAL RESOURCES—DISCLOSURE PROGRAM

Budget Unit 1005 0034205
Special Revenue Fund

SERVICES PROVIDED

The Disclosure Program provides for the State mandated inspection, enforcement and reporting required for businesses that store hazardous materials. Each applicable business must complete and submit a Business Plan to the Department and certify an annual inventory of chemicals they store onsite. Emergency response personnel are provided access to this information and it is continuously updated. These plans are an important tool for the protection of public health and the environment.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$260,896 compared to \$214,205 on July 1, 2009. The increase in the cash balance is primarily due to less staff time spent in this program.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$322,369 be approved for Environmental Resources – Disclosure Program and is funded from \$322,369 in estimated department revenue through fees charged to businesses.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain a level of service that provides oversight to the Disclosure Program. This level of service incorporates completing all inspections for businesses that store hazardous materials within mandatory timelines, as well as ensuring all regulated businesses are in compliance with applicable laws.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - Disclosure Program					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$8,428	\$4,316	\$4,000	\$0	\$4,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$359,936	\$356,792	\$318,369	\$0	\$318,369
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$368,364	\$361,108	\$322,369	\$0	\$322,369
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$377,642	\$306,968	\$322,369	\$0	\$322,369
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$377,642	\$306,968	\$322,369	\$0	\$322,369
Fund Balance	\$9,278	(\$54,140)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



ENVIRONMENTAL RESOURCES—E-WASTE COLLECTION FACILITY

Budget Unit 1015 0034236
Special Revenue Fund

SERVICES PROVIDED

This Electronic (E-Waste) Collection Facility Program is operated by the Department of Environmental Resources and is available to all the citizens who live within the cities and the unincorporated areas of Stanislaus County. This program provides for the diversion of electronic and universal waste from landfills and roadside dumping through the operation of a permanent E-Waste Collection Facility. Eligible items include most electronics with cords, computer monitors, televisions, microwaves, stereo equipment and household batteries. The E-Waste Collection Facility also accepts fluorescent tubes for disposal. The E-Waste Collection Facility is open throughout the year on Friday and Saturday for homeowners and Wednesday for small businesses to safely dispose of unwanted electronic waste.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$28,528 compared to \$49,043 on July 1, 2009. The E-Waste Collection Facility is funded through a special recyclables fund and the remaining expenses are funded through the Fink Road Landfill.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$99,500 be approved for Environmental Resources – E-Waste Collection Facility and is funded from \$99,500 in estimated department revenue received from recycling and the Fink Road Landfill fees for services.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain electronic and universal waste disposal options for small businesses and residents of Stanislaus County. The E-Waste Collection Facility assists the Department in attaining its goal diverting electronic and universal waste from landfills and along County roads.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - E-Waste Collection Facility					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$68,972	\$35,063	\$29,502	\$0	\$29,502
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$69,998	\$0	\$69,998
Total Revenue	\$68,972	\$35,063	\$99,500	\$0	\$99,500
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$24,138	\$20,894	\$34,500	\$0	\$34,500
Other Charges	\$44,834	\$36,918	\$65,000	\$0	\$65,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$68,972	\$57,812	\$99,500	\$0	\$99,500
Fund Balance	\$0	\$22,749	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Public Ways



ENVIRONMENTAL RESOURCES—FINK ROAD LANDFILL

Budget Unit 4021 0041100
Enterprise Fund

SERVICES PROVIDED

The Fink Road Landfill provides landfill services for Class III municipal solid waste for all of Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy Facility.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$7,053,035 compared to \$11,438,411 on July 1, 2009. The difference is due to significant expenditures in the prior year primarily for the construction of Cell No. 5 and the purchase of a new compactor.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$8,255,900 be approved for Environmental Resources – Fink Road Landfill and is funded from \$4,801,500 in estimated department revenue through tipping fees and \$3,454,400 in retained earnings.

PROGRAM DISCUSSION

At this level of funding, the Department of Environmental Resources will continue to provide adequate disposal capacity and landfill operations for all of Stanislaus County in compliance with State, Federal, regional, and local landfill requirements. Specific programs provided within this budget are the following: Class III municipal solid waste disposal, Class II combustion ash disposal, a roadside clean-up program, a waste tire disposal program, electronic waste recycling, white goods recycling, a groundwater protection program, and a waste management unit closure program. The budget includes resources to meet the State's annual closure/post-closure requirements for both Fink and Geer Road Landfills.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 17

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 17

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

A \$30,000 increase in appropriations was requested to fund unanticipated costs related to negotiating a long-term solar project agreement. This request for additional appropriations will be paid for by the Fink Road Landfill Enterprise Account retained earnings.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - Fink Road Landfill					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$484,267	\$126,655	\$1,009,000	\$0	\$1,009,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,893,391	\$4,186,137	\$3,782,500	\$0	\$3,782,500
Miscellaneous Revenue	\$8,642	\$34,766	\$10,000	\$0	\$10,000
Other Financing Sources	\$1,363	\$1,185	\$0	\$0	\$0
Total Revenue	\$5,387,663	\$4,348,743	\$4,801,500	\$0	\$4,801,500
Salaries and Benefits	\$1,295,572	\$1,239,089	\$1,458,162	\$0	\$1,458,162
Services and Supplies	\$1,930,215	\$5,311,295	\$3,839,084	\$30,000	\$3,869,084
Other Charges	\$1,656,925	\$995,147	\$1,608,654	\$0	\$1,608,654
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$225,000	\$0	\$225,000
Equipment	(\$116,218)	\$165,000	\$450,000	\$0	\$450,000
Other Financing Uses	\$702,453	\$479,604	\$675,000	\$0	\$675,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,468,947	\$8,190,135	\$8,255,900	\$30,000	\$8,285,900
Retained Earnings	\$81,284	\$3,841,392	\$3,454,400	\$30,000	\$3,484,400
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Other Protection



ENVIRONMENTAL RESOURCES—FOOD PROCESSING BY-PRODUCTS

Budget Unit 1011 0034225
Special Revenue Fund

SERVICES PROVIDED

The Food Processing By-Product Research Product Program is used to fund scientific research, supporting a Tentative Resolution with the Central Valley Regional Water Quality Control Board regarding the reuse of food processing by-products on permitted sites within the County. The Food Processing By-Products Research Project is funded through fees based on a \$.10 per ton fee assessed for by-products received at permitted sites.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$40,252 compared to a cash balance of \$18,499 on July 1, 2009. The cash balance will be used to complete Phase II of the Food Processing By-Products Research Project.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$40,000 be approved for Environmental Resources – Food Processing By-Products and is funded from \$40,000 in estimated department revenue through fees paid by the industry.

PROGRAM DISCUSSION

At this level of funding, the Department will continue scientific research to complete Phase II of a two-year Professional Services Agreement between California State University, Fresno Foundation and Stanislaus County. The research data will allow for California State University, Fresno Foundation and the Department to revise the *Manual of Best Practices for Application of Food Processing By-products on Farmlands* dated July 2007, and to satisfy the requirements set forth in the Tentative Resolution dated June 28, 2006 and provided by the Central Valley Regional Water Quality Control Board. The Department expects Phase II to be completed during the 2010-2011 Fiscal Year.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - Food Processing					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$758	\$633	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$22,037	\$21,240	\$40,000	\$0	\$40,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$30,000	\$0	\$0	\$0	\$0
Total Revenue	\$52,795	\$21,873	\$40,000	\$0	\$40,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$40,000	\$0	\$40,000	\$0	\$40,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$40,000	\$0	\$40,000	\$0	\$40,000
Fund Balance	(\$12,795)	(\$21,873)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



ENVIRONMENTAL RESOURCES—GEER ROAD LANDFILL

Budget Unit 4031 0041200
Enterprise Fund

SERVICES PROVIDED

The Geer Road Landfill is no longer an active landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$607,392 compared to \$410,538 on July 1, 2009. This increase in cash balance is due to expenditures coming in less than originally anticipated. At the beginning of the fiscal year, funds are transferred from the Post-Closure account to the Geer Road Landfill operating fund to cover the estimated expenses for the upcoming year and any deficit from the prior budget year. At year-end, additional funds are transferred, if necessary, to end the year with no cash balance.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$2,594,277 be approved for Environmental Resources – Geer Road Landfill and is funded from \$2,594,277 in estimated department revenue through post closure funds.

PROGRAM DISCUSSION

At this level of funding, the Department of Environmental Resources will continue to provide the required post-closure maintenance and monitoring at the Geer Road Landfill. Included in the post-closure program are a groundwater protection program, a surface water protection program, underground gas control systems, and a groundwater extraction and treatment system. All applicable State, Federal, regional, and local landfill requirements will be met.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - Geer Road Landfill					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$20,292	\$12,615	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$831,897	\$855,220	\$2,594,277	\$0	\$2,594,277
Total Revenue	\$852,189	\$867,835	\$2,594,277	\$0	\$2,594,277
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$987,600	\$0	\$987,600
Other Charges	\$0	\$0	\$5,677	\$0	\$5,677
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$1,601,000	\$0	\$1,601,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$2,594,277	\$0	\$2,594,277
Retained Earnings	(\$852,189)	(\$867,835)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Other Protection



ENVIRONMENTAL RESOURCES—HOUSEHOLD HAZARDOUS WASTE

Budget Unit 1002 0034202
Special Revenue Fund

SERVICES PROVIDED

The Household Hazardous Waste Program is operated by the Department of Environmental Resources and is available to all the citizens who live within the cities and the unincorporated areas of Stanislaus County. This program provides for the diversion of household hazardous waste from sewer systems, landfills, and roadside dumping through the operation of a permanent household hazardous waste station and mobile collection vehicle. The permanent household hazardous collection facility is open throughout the year on Wednesday, Friday and Saturday for homeowners and approved Conditionally Exempt Small Quantity Generators (CESQG) to safely dispose of unwanted hazardous waste.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$96,078 compared to \$29,349 on July 1, 2009. The increase in cash is due primarily to the increased revenue from the tipping fee at the Waste-to-Energy facility.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$778,670 be approved for Environmental Resources – Household Hazardous Waste and is funded from \$778,670 in estimated department revenue through fees for services.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain a level of service that allows the public to dispose of their household hazardous waste in a manner that is accessible and convenient. The program provides for mobile events in seven cities in the County, including Turlock, Patterson, Hughson, Waterford, Newman, Oakdale, and Riverbank. Additionally, the Household Hazardous Waste Collection Facility is open to the public every Friday and Saturday and qualified small businesses can dispose of their waste for minimal cost.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - Household Hazardous Waste					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,816	\$4,229	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$6,154	\$0	\$0	\$0
Charges for Service	\$799,389	\$787,632	\$762,000	\$0	\$762,000
Miscellaneous Revenue	\$861	\$3,074	\$1,000	\$0	\$1,000
Other Financing Sources	\$0	\$0	\$15,670	\$0	\$15,670
Total Revenue	\$806,066	\$801,089	\$778,670	\$0	\$778,670
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$217,392	\$270,886	\$336,650	\$0	\$336,650
Other Charges	\$591,005	\$460,612	\$442,020	\$0	\$442,020
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$808,397	\$731,498	\$778,670	\$0	\$778,670
Fund Balance	\$2,331	(\$69,591)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



ENVIRONMENTAL RESOURCES—TRUST FUND

Budget Unit 1009 0034209
Special Revenue Fund

SERVICES PROVIDED

This Stanislaus County Environmental Resources Trust Fund provides critical grant funding for environmental enforcement and/or the enhancement of the environment within the County of Stanislaus. All public agencies and non-profit organizations are eligible for the grants.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$92,138 compared to \$51,215 on July 1, 2009. This increase is due to revenue generated through fines.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$51,744 be approved for Environmental Resources – Trust Fund and is funded from \$51,744 in restricted fund balance generated through the collection of local environmental law enforcement fines.

PROGRAM DISCUSSION

At this level of funding, the Department of Environmental Resources will continue to support efforts that will benefit the natural environment and resources in Stanislaus County. The Stanislaus County Environmental Trust Fund was created through a final judgment court order for the distribution of collected funds for local environmental law enforcement and to support efforts that will benefit the natural environment and resources in Stanislaus County. In Fiscal Year 2009-2010, the Trust Fund did not award any grants due to the low fund balance. This restricted the nature of the proposals that could be accepted. The Department will administer the program, including awarded grants, like in past years.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - Trust Fund					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$1,500	\$40,000	\$0	\$0	\$0
Revenue from use of Assets	\$1,618	\$998	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,118	\$40,998	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$51,744	\$0	\$51,744
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$51,744	\$0	\$51,744
Fund Balance	(\$3,118)	(\$40,998)	\$51,744	\$0	\$51,744
Net County Cost	\$0	\$0	\$0	\$0	\$0



ENVIRONMENTAL RESOURCES—UNDERGROUND STORAGE TANK PILOT PROGRAM

Budget Unit 1006 0034206
Special Revenue Fund

SERVICES PROVIDED

The Underground Storage Tank Pilot Program is responsible for assuring that all fuel releases from underground storage tanks (UST) are properly cleaned up and do not pose a risk to public health or groundwater. Currently, this program provides mitigation oversight of approximately 74 contaminated UST sites within Stanislaus County. The program provides for investigation and remediation oversight of underground storage tank petroleum release sites.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$20,679 compared to a negative cash balance of \$14,603 on July 1, 2009. Funds are traditionally transferred from the Underground Storage Tank Pilot Program to the Environmental Resources main operating budget for staff costs.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$258,970 be approved for Environmental Resources – Underground Storage Tank Pilot Program and is funded from \$258,970 in estimated department revenue through program reimbursement from the State of California.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain adequate staffing to continue to provide effective regulatory oversight of contaminated sites within the County. Through investigation and remediation oversight of underground storage tank petroleum release sites, the risk to public health is adequately mitigated.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - Underground Storage Tank					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,831	\$2,735	\$0	\$0	\$0
Intergovernmental Revenue	\$270,111	\$273,005	\$258,970	\$0	\$258,970
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$273,942	\$275,740	\$258,970	\$0	\$258,970
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$968	\$1,848	\$7,926	\$0	\$7,926
Other Charges	\$258,002	\$255,825	\$251,044	\$0	\$251,044
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$258,970	\$257,673	\$258,970	\$0	\$258,970
Fund Balance	(\$14,972)	(\$18,067)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
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PUBLIC RESOURCES
Other Protection



ENVIRONMENTAL RESOURCES—USED OIL RECYCLING

Budget Unit 1008 0034208
Special Revenue Fund

SERVICES PROVIDED

Oil Block Grant Funds are designated for public education and financial support of used oil and used oil filter recycling-related activities. Waste oil is a hazardous waste and these programs are intended to help prevent the improper release and contamination of soil and/or groundwater.

CASH BALANCE

As of July 1, 2010, this fund reflected a positive cash balance of \$38,600 compared to \$15,673 on July 1, 2009. Funds are traditionally transferred from the Used Oil Recycling budget to the Environmental Resources main operating budget for associated staff costs.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$156,286 be approved for Environmental Resources – Used Oil Recycling and is funded from \$78,354 in estimated department revenue through grant funding from the State of California and \$77,932 in restricted fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department will increase promotion of recycling used oil filters, continue current support of collection sites for used oil and used oil filter hauling, and conduct filter exchange events at participating Krageen stores to be held in the cities of Riverbank, Oakdale, and two in Turlock. In addition, the Department will be partnering with San Joaquin County and the cities of Modesto and Ceres in conducting used oil filter exchange events at all AutoZone businesses in both counties. The English as a Second Language (ESL) used oil outreach program will continue with a minimum of ten (10) classes. The used oil filter hauling reimbursement program will increase to eleven (11) collection sites. Grant funds will continue to partially pay for expenses incurred by the Department's Hazardous Materials Division for the disposal and hauling of used oil and used oil filters. Grant funds will also pay for supplies associated with used oil and used oil filter management. Oil outreach and educational materials will continue to be distributed at community events throughout Stanislaus County.

The Department will also continue its partnership with the cities of Modesto and Ceres in sponsoring and participating in "Go Green" night with the Modesto Nuts at John Thurman field. The participating jurisdictions will have a booth to provide informational materials promoting the proper recycling and handling of used oil and used oil filters. Surveys will continue to be taken at all these events to assist the Department in assessing where additional outreach and education is necessary.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - Used Oil Recycling					2010-2011
Classification	2008-2009	2009-2010	2010-2011	2010-2011	Adopted
	Actual	Actual	Adopted	Adopted	Final
			Proposed	Adjustments	Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$64,134	\$81,787	\$78,354	\$0	\$78,354
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$64,134	\$81,787	\$78,354	\$0	\$78,354
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$31,575	\$46,981	\$48,579	\$0	\$48,579
Other Charges	\$46,309	\$38,304	\$107,707	\$0	\$107,707
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$77,884	\$85,285	\$156,286	\$0	\$156,286
Fund Balance	\$13,750	\$3,498	\$77,932	\$0	\$77,932
Net County Cost	\$0	\$0	\$0	\$0	\$0



ENVIRONMENTAL RESOURCES—VEHICLE REGISTRATION FEE SURCHARGE

Budget Unit 1003 0034203
Special Revenue Fund

SERVICES PROVIDED

The Vehicle Registration Fee Surcharge provides assistance in achieving a reduction in air emissions to improve air quality and protect the health and safety of County residents. Interest earned on the fund balance is the only source of revenue to the Vehicle Registration Fee Surcharge fund.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance was \$444,669 compared to \$437,462 on July 1, 2009. The increase is due to interest earnings. These funds can be used to help reduce air emissions to improve air quality. The Department of Environmental Resources uses these resources to upgrade their fleet to meet State compliance and help fund the difference between the cost of hybrid vehicles and gas vehicles. The Department will also use this resource to fund diesel emission upgrades for the Department's on- and off- road vehicles.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$75,000 be approved for Environmental Resources – Vehicle Registration Fee Surcharge and is funded from \$10,000 in estimated department revenue through fees for services and \$65,000 in restricted fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department will continue to provide services in support of achieving a reduction in air emissions. This includes the purchase of hybrid vehicles to replace existing on-road and off-road County vehicles not in compliance with emission standards. In addition, the Department will fund the mandated emissions upgrades for the Parks and Recreation Department's equipment.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - Vehicle Registration Fee					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$13,901	\$5,033	\$10,000	\$0	\$10,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$13,901	\$5,033	\$10,000	\$0	\$10,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$75,000	\$0	\$75,000
Other Charges	\$103	\$238	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$103	\$238	\$75,000	\$0	\$75,000
Fund Balance	(\$13,798)	(\$4,795)	\$65,000	\$0	\$65,000
Net County Cost	\$0	\$0	\$0	\$0	\$0



ENVIRONMENTAL RESOURCES—WASTE TIRE ENFORCEMENT GRANT

Budget Unit 1012 0034200
Special Revenue Fund

SERVICES PROVIDED

The Waste Tire Enforcement Grant is used to conduct inspections, re-inspections, follow-ups, surveillance and enforcement of tire dealers, auto dismantlers, tire haulers, and other points of waste tire generation to ensure compliance with all applicable laws and regulations of these facilities. The program provides educational information at public events regarding proper disposal, transportation, storage, and manifesting loads of waste tires. Waste Tire Enforcement funds are designated for performing initial and follow-up inspections for all waste tire generators, haulers, and waste tire storage facilities for all jurisdictions in Stanislaus County with the exception of the City of Modesto.

CASH BALANCE

As of July 1, 2010, this funded reflected a positive cash balance of \$71. This is compared to a positive cash balance of \$198 on July 1, 2009. The balance is due to outstanding payables.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

The budget for Environmental Resources – Waste Tire Enforcement Grant is not being established at this time. The Department will return to the Board to establish the program budget for this program contingent upon the approval of grant funding from the State of California.

PROGRAM DISCUSSION

Through this program, the Department provides inspections, re-inspections, surveillance and enforcement of tire dealers, auto dismantlers, tire haulers and other points of waste tire generation to ensure compliance with all applicable laws and regulations at its facilities. The Department also provides educational information at public events regarding program disposal transporting, storing and documenting of waste tire. On February 16, 2010, the Board approved the Department's application for the waste tire enforcement grant from the California Department of Resources Recycling for Fiscal Year 2010-2011. The Department anticipates receiving notification of award in the upcoming months and returning to the Board to formally accept the grant allocation for this program and establish the budget at that time.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - Waste Tire Enforcement Grant					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$87,414	\$121,313	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$87,414	\$121,313	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$1,962	\$1,487	\$0	\$0	\$0
Other Charges	\$110,636	\$92,376	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$112,598	\$93,863	\$0	\$0	\$0
Fund Balance	\$25,184	(\$27,450)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
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PUBLIC RESOURCES
Other Protection



ENVIRONMENTAL RESOURCES—WASTE-TO-ENERGY

Budget Unit 4061 0034810
Enterprise Fund

SERVICES PROVIDED

The Waste-To-Energy (WTE) project provides for the transformation of refuse, generated by the County and its nine cities, at the Stanislaus Resource Recovery Facility. The facility, operated by Covanta Stanislaus, Inc., transforms waste to energy and recovers metals in an efficient, cost effective, and environmentally sound manner. The facility provides a sound alternative to land filling one hundred percent of the waste and thus it preserves landfill space.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$18,774,632 compared to \$16,982,264 on July 1, 2009. The main reason for this favorable difference is the savings in service fee payments as a result of the project's debt pay-off back in December 2008. In addition, the disposal fee revenue increased in Fiscal Year 2009-2010 due to an increase in tonnage accepted at the Waste-to-Energy Facility.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$11,217,256 be approved for Environmental Resources – Waste-to-Energy and is funded through \$7,377,011 in estimated department revenue through fees for service and \$3,840,245 in retained earnings.

PROGRAM DISCUSSION

At this level of funding, the Department, as directed by the Solid Waste-to-Energy Executive Committee, can fund all aspects of facility operation and maintenance including maintaining an adequate service level. The Solid Waste-to-Energy Committee is a four-member panel comprised of two representatives from both the Board of Supervisors and Modesto City Council. Service fee payments for the facility operation and maintenance, after offsetting the energy revenues, will continue to be met as in the prior year. City/County administrative and consultants' costs will be met also. The Solid Waste-to-Energy Executive Committee approved the proposed budget on March 18, 2010.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

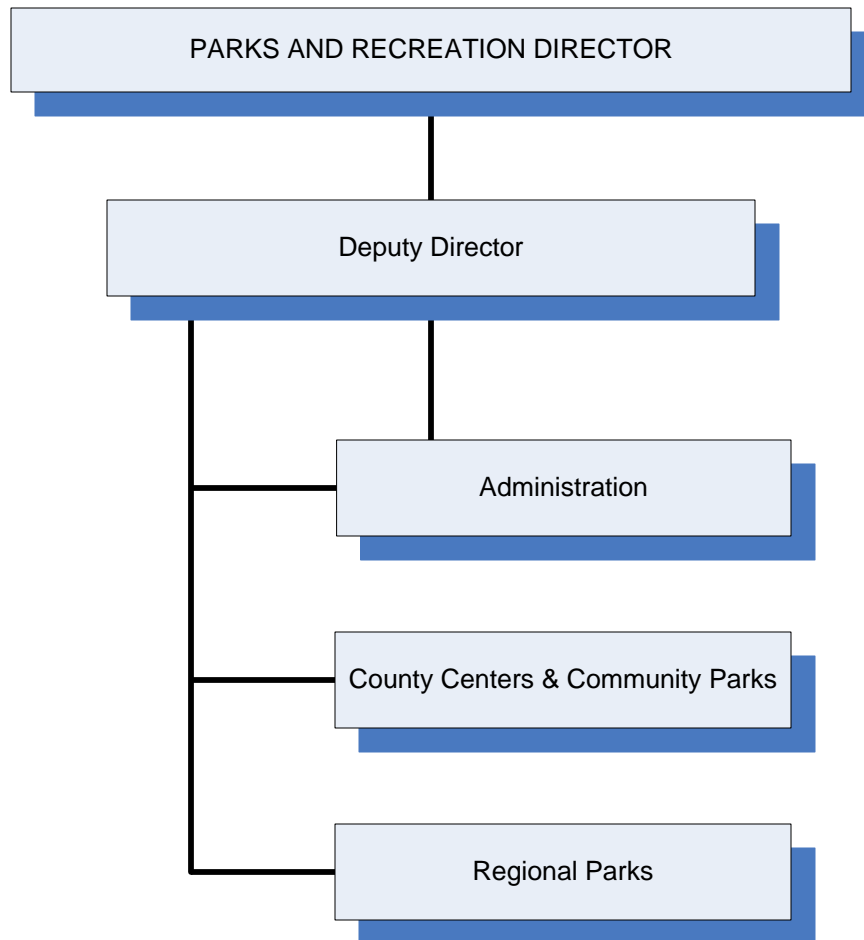
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Environmental Resources - Waste-to-Energy					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$567,401	\$59,723	\$167,011	\$0	\$167,011
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$7,173,324	\$7,174,148	\$6,860,000	\$0	\$6,860,000
Miscellaneous Revenue	\$673,451	\$310,070	\$350,000	\$0	\$350,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$8,414,176	\$7,543,941	\$7,377,011	\$0	\$7,377,011
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$14,376,439	\$4,785,275	\$9,394,843	\$0	\$9,394,843
Other Charges	\$1,809,526	\$1,758,675	\$1,822,413	\$0	\$1,822,413
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$16,185,965	\$6,543,950	\$11,217,256	\$0	\$11,217,256
Retained Earnings	\$7,771,789	(\$999,991)	\$3,840,245	\$0	\$3,840,245
Net County Cost	\$0	\$0	\$0	\$0	\$0

PARKS AND RECREATION





STRATEGIC & OPERATIONAL PRIORITIES

PARKS AND RECREATION

MISSION STATEMENT

The mission of the Department of Parks and Recreation is to implement the policies established by the Board of Supervisors pertaining to parks, which includes acquiring, developing, and maintaining recreation areas serving every segment of society, including the disabled and economically disadvantaged. It is also to provide the leadership necessary to develop and manage parks and recreation facilities in ways that will provide the best possible experience for people to enjoy the out-of-doors at the most reasonable costs.

STRATEGIC PRIORITIES 2010-2011

This fiscal year will continue to be challenging, as additional budget reductions must be met. Service levels in areas and facilities solely funded by the general fund will continue to receive a reduced level of service. Additionally, county facilities maintained by the Department for grounds and landscaping service shall see a reduction in the level of service as labor and overhead costs escalated with the reduction in workforce in Fiscal Year 2009-2010. The Department continues to focus on current projects, such as the reservation system, Heron Point renovation project, non-potable water systems, and the Frank Raines water system. The Department remains diligent in its partnerships search to reduce costs associated with maintaining the park and recreation system. The following Strategic Priorities for this budget year reflect this focus:

A Strong Local Economy:

- ◆ Reduce potable water use in CSA 10 through the installation of four water wells: two wells to be installed by the end of calendar year 2010 and two by end of Budget Year 2010-2011. This is expected to reduce our water costs by an estimated 50% during the first full year of operation; and
- ◆ Increase public awareness of off highway vehicle recreational opportunities within the County.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Strong Local Economy			
Promote Parks and Recreation Strategies	All administrative duties were met including the bid process, reviewing of bids, contract review process completed, and Counsel review;	Contract signed, construction begins, inspections completed, water testing completed, and Notice of Completion issued;	The RFP was issued on July 1, 2010, with a pre-bid conference scheduled for July 20, 2010. Bids due Aug. 11, 2011. It is anticipated the project will be completed by March 2011;

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Promote Parks and Recreation Strategies	Pilot Water Filtration project: Public Works completes contract approval process; project approved by Board, contract signed, and design work begins; and	Pilot water filtration project: Begin, review of bids, contract review process completed, Counsel review, and construction begins; and	The department is moving forward with a new filtration design and will request State approval no later than November 2011; and
	Grant funding not awarded.	Continue pursuing grant funding, opportunities for recreational programs, maintenance and operation.	In partnership with the Tuolumne River Trust, a Letter of Inquiry was submitted by the Tuolumne River Trust with a request to submit a full grant proposal for the "Stanislaus County Youth Outdoors Initiative". Funding within this proposal includes support of learn to swim programs at the Regional Water Safety Training Center in Empire.

Efficient Delivery of Public Services

Improve customer satisfaction	The countywide customer satisfaction survey was posted to Department website for customers to access at their convenience in an effort to have more follow up with the park patron. In addition, all literature distributed by the Department begins to market the availability of assisting the County in its customer satisfaction by going to the Department website, participate in the survey, and emailing their survey back to the Department. The Customer Relations Management (CRM) system has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	Developed and deployed the Small Equipment Asset Management System whereby all equipment has been physically audited and inventoried by location and/or user; elimination of manual description checks; accessible item details including but not limited to make, model, serial number, date of purchase, and date of salvage; qualify assets quickly for theft; maintenance records complete on each itemized equipment, preventive maintenance schedules created; replacement plans	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	70% improvement in asset tracking small equipment database. 80% improvement in small park's graffiti and vandalism reporting.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
	<p>developed; life expectancy including depreciation scheduled available; salvaged equipment tracked and redeemed for useable parts for better cost-efficiency.</p> <p>Developed and deployed the Vandalism/Graffiti Database whereby all vandalism and graffiti costs are tracked by location, by date, by labor cost, by material cost, and by deferred maintenance; assists in locating trends of vandalism and graffiti allowing staff work closely with law enforcement agencies.</p>		

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

- ◆ The Department will continue to seek external grant funding for recreational programming, capital projects, and maintenance and operations;
- ◆ The Department will expand its volunteer opportunities;
- ◆ The Department will continue to increase public awareness of Frank Raines Regional Park, La Grange Regional Park as “staycation destinations”; and
- ◆ The Department will deploy its on-line Reservation System.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Continue to seek external grant funding for capital projects to provide new or replace old amenities at community and regional parks;	State of California Boating and Waterways grant for the Heron Point Boat Launching Facility has been initiated and currently in design phase; State of California Off Highway Vehicle Grants for maintenance and operation for Frank Raines Regional Park and La Grange Regional Park secured; State of California Off Highway Vehicle Grant for boundary and trail mapping in Phase II in process; in partnership with California State Parks, City of Modesto, and the Tuolumne River Trust, technical funding grant secured to begin a Master Plan of the Lower Tuolumne River Boat Trail;
Complete the Regional Water Safety Training Center at Empire Park and seek program funding for swim lessons;	The Regional Water Safety Training Center was completed and the inaugural season of recreation swim and swim lessons was successfully realized. Over 15,000 recreation swimmers and 140 learn to swim participants participated during the Summer of 2009;
Develop a preventive maintenance program for small equipment; and	Developed and deployed the Small Equipment Asset Management System; and
Increase consumer usage of the Reservation System for camping through continued outreach efforts.	On May 1, 2009, the on-line reservation system was released to the general public; however, on May 14, 2009, the system was suspended. During this time, Department staff continues to work diligently with the contractor to ensure the needs of the County are met and the customer's experience with the reservation system is satisfactory.

The following budgets are included in the Strategic and Operational priorities listed above:

Parks and Recreation:

- ◆ Parks and Recreation;
- ◆ Parks and Recreation-Fish And Wildlife;
- ◆ Parks and Recreation-Modesto Reservoir Patrol;
- ◆ Parks and Recreation-Off Highway Fund;
- ◆ Parks and Recreation-Parks Master Plan; and
- ◆ Parks and Recreation-Tuolumne River Regional Park.



PUBLIC RESOURCES
Recreation Facilities

PARKS AND RECREATION

Budget Unit 0100 0035110
General Fund

SERVICES PROVIDED

The Stanislaus County Department of Parks and Recreation maintains five (5) regional parks, fourteen (14) neighborhood parks, ten (10) community parks, two (2) Off-Highway Vehicle parks, four (4) cemeteries, two (2) bridges, La Grange historical areas, nine (9) fishing access points along rivers and lakes, two (2) swimming pools, one (1) organized youth camp, and numerous acres of open space and river bottom. These facilities provide a vast array of recreational opportunities including but not limited to: picnicking, sailing and power boating, water skiing, jet skiing, fishing, swimming, camping, hiking, hunting, and horseback and biking trails. In addition, the Department of Parks and Recreation provides landscape/grounds maintenance services and streetscape maintenance for nine (9) county service areas, eight (8) county centers, eleven (11) libraries, one (1) landscape maintenance district, and other governmental buildings in the unincorporated areas of the County.

The Department consists of four areas including Administration, County Centers/Community Parks, Woodward Reservoir and Modesto Reservoir.

Administration implements the functions of finance, human resources, information technology, contract coordination, project management, process improvements, planning, employee support, risk and safety management, partner development and opportunities; and aligning maintenance, operational, and customer needs.

The County Centers/Community Parks Division is responsible for the maintenance and operations of the parks, flood control landscape, and streetscapes within County Service Areas 1, 10, 16, 18, 19, 21, 22, 24, 26, and Del Rio Heights Landscape Assessment District; Delta Mendota, Fox Grove, Las Palmas, Neils Hansen, Orestimba, Riverdale, and Shiloh Fishing Access Areas; Pauper's Cemetery; the Regional Water Safety Training Center, Empire and Bonita Community Pools; Burbank-Paradise, Empire Community, Empire Tot Lot, Fairview, Leroy F. Fitzsimmons, Mono, Oregon Drive, Hatch, Countrystone, Murphy, Segesta, Wincanton, Sterling Ranch, Hunter's Pointe, Parklawn, Salida, Bonita and United Community and Neighborhood Parks; Laird Regional Park; and Frank Raines Regional Park including Deer Creek Campgrounds, Deer Creek Day Use & Undeveloped Camping Area, Minnear Day Use Area, and the Off-Highway Vehicle Area. Additionally, this division is responsible for landscape/grounds maintenance services at the following facilities: County Clerk-Recorder/Elections Building, 801 11th Street Building, Old Scenic Hospital Facility (County Center 2), Learning Institute (County Center 3), Juvenile Probation (County Center 5), ten Libraries, Medical Arts Building, Behavioral Health and Recovery Services facilities including Stanislaus Recovery Center and a portion of County Center 2, 12th Street Garage and offices, Mancini Hall, Coroner's Office, and the Denair Amtrak Station.

The Woodward Reservoir Division is responsible for the maintenance and operations of Woodward Reservoir. The Department of Parks and Recreation has operated recreational facilities at Woodward Reservoir in partnership with South San Joaquin Irrigation District (SSJID) for more than forty (40) years. This facility encompasses 6,667 acres, including 2,900 acres covered by the reservoir. Additionally, this division is responsible for a small lot within the Knights Ferry area.

The Modesto Reservoir Division is responsible for the maintenance and operations of Modesto Reservoir. The Department of Parks and Recreation has operated recreational facilities at Modesto Reservoir in partnership with Modesto Irrigation District (MID) for more than forty (40) years. This facility covers 5,080 acres, including 2,800 acres covered by the reservoir. Additionally, this division is

responsible for the maintenance and operations of the La Grange Regional Park including the Off-Highway Vehicle area; Gold Dredge area; Livery Stables, Jail, School House, and Museum; Old School House area; Joe Domecq Wildlife area; Kiwanis Camp; Basso and Old La Grange Bridge; La Grange Cemetery; Robert's Ferry Cemetery; French Bar Cemetery; Basso Fishing Access area; Turlock State Lake Fishing Access area; and 225 acres of river bottom along the Tuolumne River.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$4,289,847 be approved for Parks and Recreation. The General Fund allocation for this budget was reduced 9% or \$194,028. At this level of funding, the Department achieves its reduction by managing expenses and through increased estimated revenue. This budget is funded from \$2,327,738 in department revenue from charges for services and a \$1,962,109 contribution from the General Fund.

PROGRAM DISCUSSION

Given the current fiscal challenges associated with the Parks and Recreation budget, it is recommended that effective January 1, 2011, Parks fees, including exclusive use fees, no longer be waived for non-profit organizations and other entities. Fees could still be waived if at the discretion of the Director, the non-profit organization or other entity provides services to the facility that equal or exceed the costs associated with the use of the facility. Given certain deed restrictions, fees would continue to be waived for non-profit youth groups using the Kiwanis Camp. Further, fees for use of the Court House Lawn could continue to be waived for public gatherings, not charging fees for the event and as determined appropriate by the Director.

At this level of funding, the Department can provide basic levels of services at all general funded neighborhood parks, cemeteries, fishing access areas, bridges, County Centers 2, 3, and 5, the Medical Arts Building, Coroner's Office, La Grange Regional Park areas, Laird Regional Park and Frank Raines Minnear Day Use; however, this basic level of service will be reduced from what the public is accustomed to.

The County Centers and Community Parks Division will provide services for all contractual obligated areas. Waste management services, on-road and off-highway vehicle emissions reporting, backflow inspections, portable restroom service, certified pool operator's status, water treatment operator, convault and septic services, and pesticide applicator's certifications are funded by the Adopted Proposed Budget.

Reduced levels of service at general funded facilities may occur, as each requires a unique level of service based upon the condition of existing infrastructure of each facility. General funded neighborhood parks requiring increased care due to vandalism and graffiti targeting restrooms, buildings, sound walls, and lawn areas will be assessed and repaired if deemed a health or safety concern.

County facilities including County Center 2 (Old Scenic General Hospital), County Center 3 (Learning Institute), Coroner's Building, former Women's Jail Property and County Center 5 (Juvenile Complex) may see a reduced level of service in some areas as staff concentrates on basic maintenance such as mowing, irrigation, and weed abatement.

Reduced levels of service implemented last fiscal year at all fishing access areas continue to include maintenance once per week; restroom facilities will remain closed unless a funding source or volunteer services are identified, water will be turned off or reduced to less than twenty (20) minutes per week during peak months (May-September) and turned off completely during off-peak months (October-April); tree care and monitoring reduced to bi-annual assessments; shrub care may be reduced or not done at all; and all leaf pick up and removal will be completed once (1) every two weeks.

A General Fund allocation has not been included in this budget for Off-Highway Vehicle Areas at Frank Raines Regional Park and La Grange Regional Park. During last fiscal year, a Special Revenue Fund was created to track revenue and expenses associated with these special interest parks. The grants are due to the State in May of 2010 and the Department will not be notified of status in July of 2010. Grant funding is available; however a twenty-five percent (25%) match from the County is required. At

this time, the Department does have the required 25% match needed to receive the grant funding. The request to accept awarded grant funding will be submitted to the Board of Supervisors in the fall of 2010.

Modesto Reservoir and Woodward Reservoir will be impacted as full-time staff at the facilities is reduced to four (4) full-time staff in Fiscal Year 2010-2011. The facilities are open 365 days per year, 24 hours per day. The primary priority is revenue collections, maintenance, and operations. Other areas affected by these staff reductions include La Grange Regional Park, three (3) cemeteries, two (2) bridges, the Joe Domecq Wildlife Area, the Kiwanis Camp, the Off-Highway Vehicle area, and Basso and Turlock Lake Fishing Access Areas.

Contractual obligations for both Modesto Reservoir and Woodward Reservoir are mandated to be met including waste management services, sewer system reporting mandates, on-road and off-highway vehicle emissions reporting and certification, potable and non-potable water reporting mandates, portable restroom service, convault and septic services, water treatment operator, backflow inspections, pesticide applicator's certifications, and log boom maintenance obligations. The Reservoirs will continue to meet mandated obligations; however, it may become necessary to reduce public access to specific areas in order to reduce expenses such as waste management services, portable restroom services, and convault and septic services.

Unknown revenue impacts continue to exist due to the continued downshift of the economy and water fluctuation levels at both reservoirs. Modesto Reservoir is dependent on an adequate water level to prevent damage to visitor's recreational watercraft. Woodward Reservoir is dependent on adequate water level in order to allow body to water contact. Both facilities are considered drinking water and irrigation facilities and as such recreational purposes are secondary. Revenue impacts due to water level fluctuation and economics are of immediate concern. Recently, an increase in revenue has been realized due to increased visitation. The Department will closely monitor revenue through the summer and may return at mid-year for necessary adjustments to this budget.

Contractual obligations with the Sheriff's Department for law enforcement services for the reservoirs and off road vehicle parks are not impacted. Parks and Recreation absorbed the 9% reduction and is fully funded at the 2009-2010 budget level of \$454,960.

Contractual obligations with Stanislaus County Police Activities League (PAL) are affected at this level of funding and are reduced by 15% to \$246,466. The Regional Water Safety Training Center in Empire will not be affected this fiscal year as the current funding requirements for the Recreational Swim Program are secured through the Special Revenue Account. Recreation programs during the spring, fall, and winter seasons will continue at Hatch Park, Oregon Park, and United Community Park. Recreation programs at Empire Park, Crows Landing Bonita Swimming Pool, and Salida Park will continue only during the summer.

As a result of General Fund departments retaining 75% of their 2009-2010 unused net county cost savings, the Department estimates to carry over approximately \$100,000. This amount can vary significantly due to weather, water level at the reservoirs and visitation levels at the parks. This carry over savings would assist in balancing the Parks and Recreation Adopted Final Budget and avoid reductions-in-force and further reductions in operational capabilities during the 2010-2011 Fiscal Year.

For the upcoming budget year, the Department will also conduct the proper analysis to consider the need to increase fees and introduce new fees for all park facilities. The intent is to ensure cost-recovery of all public used lands that require a need for maintenance, operation, or exclusive use.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 23

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 23

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

On March 2, 2010 as part of the Mid-Year Financial Report, the Board of Supervisors approved a budget balancing strategy for Fiscal Year 2010-2011 that allowed General Fund departments to carry over 75% of net county cost savings at year-end, June 30, 2010. In prior years, any unused net county cost savings by departments became a part of the year-end General Fund fund balance.

Departments that achieved savings in appropriations were able to carry forward 75% of their net county cost savings as part of the year-end close. Net county cost savings that resulted from an increase in departmental revenue fell into General Fund fund balance at year-end close. At this time, it is recommended that savings from increased departmental revenue be included as an increase in departments' Adopted Final Budget appropriations.

Park and Recreation's total 75% year-end savings from Fiscal Year 2009-2010 was \$163,517. Of this amount, \$134,165 in appropriations was carried forward at year-end. The Department is now requesting an increase in appropriations of \$29,352 of remaining net county cost savings from increased departmental revenue to fund salaries. This increase is recommended to be funded from General Fund unassigned fund balance.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

As part of the Voluntary Separation/Retirement Incentive Program, the Department is requesting to delete one vacant Equipment Mechanic position.

Total current authorized positions— 23

It is recommended to delete one vacant Equipment Mechanic position.

Total recommended authorized positions— 22

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Parks and Recreation					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$46,381	\$30,828	\$21,860	\$0	\$21,860
Intergovernmental Revenue	\$206,065	\$0	\$0	\$0	\$0
Charges for Service	\$2,292,959	\$2,416,167	\$2,215,558	\$0	\$2,215,558
Miscellaneous Revenue	\$27,811	\$27,089	\$15,320	\$0	\$15,320
Other Financing Sources	\$49,813	\$14,118	\$75,000	\$0	\$75,000
Total Revenue	\$2,623,029	\$2,488,202	\$2,327,738	\$0	\$2,327,738
Salaries and Benefits	\$2,543,511	\$2,065,063	\$2,256,455	\$29,352	\$2,285,807
Services and Supplies	\$1,305,887	\$1,034,503	\$976,712	\$0	\$976,712
Other Charges	\$725,708	\$789,998	\$574,790	\$0	\$574,790
Fixed Assets					
Buildings & Improvements	\$49,812	\$0	\$0	\$0	\$0
Equipment	\$11,354	\$104,167	\$0	\$0	\$0
Other Financing Uses	\$42,861	\$46,758	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$512,577	\$473,788	\$481,890	\$0	\$481,890
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,191,710	\$4,514,277	\$4,289,847	\$29,352	\$4,319,199
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$2,568,681	\$2,026,075	\$1,962,109	\$29,352	\$1,991,461

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Recreation Facilities



PARKS AND RECREATION—FISH AND WILDLIFE

Budget Unit 1727 0035452
Special Revenue Fund

SERVICES PROVIDED

Fish and Wildlife assists in achieving the goals of the Fish and Wildlife Committee to provide for educational and recreational opportunities supporting the protection, conservation, propagation, and preservation of fish and wildlife.

CASH BALANCE

As of July 1, 2010, this fund reflects a cash balance of \$47,892 compared to \$49,225 on July 1, 2009. The Fish and Wildlife fund is funded through violations collected by the State Department of Fish and Game. The Fish and Wildlife Commission makes recommendations on how these funds are spent annually.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$50,000 be approved for Parks and Recreation – Fish and Wildlife. This budget is funded from \$50,000 in restricted fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the current level of assistance to the Fish and Wildlife Commission to help achieve its goals of providing educational and recreational opportunities that support the protection, conservation, propagation, and preservation of fish and wildlife in Stanislaus County.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Parks and Recreation - Fish and Wildlife					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$443	\$510	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$5,000	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,443	\$510	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$7,407	\$3,523	\$50,000	\$0	\$50,000
Other Charges	\$900	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,307	\$3,523	\$50,000	\$0	\$50,000
Fund Balance	\$2,864	\$3,013	\$50,000	\$0	\$50,000
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Recreation Facilities



PARKS AND RECREATION—MODESTO RESERVOIR PATROL

Budget Unit 1728 0035453
Special Revenue Fund

SERVICES PROVIDED

Modesto Reservoir Patrol provides for enhanced services to protect the water quality at Modesto Reservoir Regional Park. Modesto Reservoir is operated in partnership with the Modesto Irrigation District's water treatment plant. This program provides for the continuation of enhanced water quality services.

CASH BALANCE

As of July 1, 2010, this fund reflects a cash balance of \$140,404 compared to the same balance on July 1, 2009. The Modesto Reservoir Patrol fund is funded by the Modesto Irrigation District to provide enhanced services to protect the water quality at the Modesto Reservoir. The Department intends to maintain this restricted fund balance in anticipation of the implementation of the online Parks Reservation System.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$140,000 be approved for the Parks and Recreation – Modesto Reservoir Patrol funded from \$23,000 in estimated department revenue from charges for services to the Modesto Irrigation District and \$117,000 of restricted fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department will continue to maintain enhanced services to protect the water quality at Modesto Reservoir Regional Park. Enhanced services include additional staff and Sheriff patrol needed to enforce regulations, as well as some funding for the Parks Online Reservation System.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Parks and Recreation - Modesto Reservoir Patrol					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$23,000	\$0	\$23,000	\$0	\$23,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$23,000	\$0	\$23,000	\$0	\$23,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$50,000	\$0	\$50,000
Other Charges	\$0	\$0	\$32,000	\$0	\$32,000
Fixed Assets					
Equipment	\$0	\$0	\$58,000	\$0	\$58,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$140,000	\$0	\$140,000
Fund Balance	(\$23,000)	\$0	\$117,000	\$0	\$117,000
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Recreation Facilities



PARKS AND RECREATION—OFF-HIGHWAY VEHICLE FUND

Budget Unit 1702 0035451
Special Revenue Fund

SERVICES PROVIDED

The Off-Highway Vehicle (OHV) Fund provides for the development and activities of off-highway vehicle parks at designated sites in Stanislaus County, including Frank Raines and La Grange Off-Highway Vehicle Parks. The Off-Highway Vehicle Program is funded through reimbursable OHV grants from the State, fees collected through the Department of Motor Vehicles for off-highway park use, and fees for services.

CASH BALANCE

As of July 1, 2010, this fund reflects a cash balance of \$48,479 compared to \$83,372 on July 1, 2009. The difference in the cash balance reflects the use of matching funds required by the grant

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

The budget for the Parks and Recreation – Off-Highway Vehicle Fund is not being established at this time. The Department will return to the Board to establish the program budget for this program contingent upon the approval of grant funding from the State of California.

PROGRAM DISCUSSION

On April 27, 2010 the Board of Supervisors approved Parks and Recreation to apply for the State of California Off-Highway Vehicle grant in the amount of \$417,146. Upon notification of grant award from the State, the Department will return to the Board of Supervisors to set up the appropriate budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Parks and Recreation - Off-Highway Vehicle Fund					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,666	\$3,718	\$0	\$0	\$0
Intergovernmental Revenue	\$2,013	\$495,140	\$0	\$0	\$0
Charges for Service	\$0	\$71,724	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$124,743	\$0	\$0	\$0
Total Revenue	\$4,679	\$695,325	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$135,079	\$0	\$0	\$0
Other Charges	\$0	\$285,896	\$0	\$0	\$0
Fixed Assets					
Equipment	\$0	\$8,676	\$0	\$0	\$0
Other Financing Uses	\$0	\$35,240	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$464,891	\$0	\$0	\$0
Fund Balance	(\$4,679)	(\$230,434)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Recreation Facilities



PARKS AND RECREATION—PARKS MASTER PLAN

Budget Unit 0100 0035430
General Fund

SERVICES PROVIDED

The Parks Master Plan budget addresses deficiencies in neighborhood parks, community parks, fishing accesses, regional parks, cultural historic facilities, and open space areas; recommends infrastructure improvement of existing facilities and parks; provides for the acquisition and development of additional facilities and parks sites; and provides staffing to follow through with the plan.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$40,000 be approved for the Parks and Recreation – Parks Master Plan funded from \$40,000 in estimated department revenue. This budget did not receive a reduction in General Fund revenue because it is funded by the farming lease on the property.

PROGRAM DISCUSSION

The Department will continue to set funds aside for the Salida School Park design and development whenever possible. This project is currently on hold and until there is further action taken on the project, the property is being farmed. Pursuant to the agreement between the County and the Salida School District, the County shares in farming expenses and generated revenue.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Parks and Recreation - 20-year Master Plan					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$25,288	\$0	\$40,000	\$0	\$40,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$25,288	\$0	\$40,000	\$0	\$40,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$11,161	\$0	\$40,000	\$0	\$40,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$11,161	\$0	\$40,000	\$0	\$40,000
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	(\$14,127)	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Recreation Facilities



PARKS AND RECREATION—REGIONAL WATER SAFETY TRAINING CENTER

Budget Unit 1694 0035701
Special Revenue Fund

SERVICES PROVIDED

The Regional Water Safety Training Center provides necessary funding for basic operations and programs at the regional aquatic facility located at Empire Community Park. The Department of Parks and Recreation is responsible for the general maintenance and operation of the facility. Recreational swim and Learn to Swim programs are provided through an agreement with the Stanislaus County Police Activities League.

CASH BALANCE

As of July 1, 2010, this fund reflects a cash balance of \$112,378. This was a new fund established as of July 1, 2009 and does not reflect a cash balance history. The Regional Water Safety Training Center is funded through community contributions and donations managed through the Friends of the Empire Community Pool.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$100,000 be approved for Parks and Recreation – Regional Water Safety Training Center funded from \$100,000 in estimated department revenue from community contributions and donations.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain and operate the Regional Water Safety Training Center at Empire Community Park. Additional programming and services will be provided dependent on available funding. The Regional Water Safety Training Center budget will generate revenue from private contributions and donations managed through the Friends of Empire Community Pool group formed under the umbrella of the Stanislaus Community Foundation.

The Department of Parks and Recreation, and its partner Stanislaus County Police Activities League (PAL), will continue to pursue grant opportunities as they become available for services and programs, maintenance, and operations. Interest earnings will also be used to support ongoing operations and programs. Partnerships will continue to be explored with supporters of the regional aquatic facility including but not limited to Tuolumne River Trust, Empire Union School District, and other agencies/organizations and community stakeholders.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Parks and Recreation - Regional Water Safety Training Center					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$6,976	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$137,001	\$100,000	\$0	\$100,000
Other Financing Sources	\$0	\$55,000	\$0	\$0	\$0
Total Revenue	\$0	\$198,977	\$100,000	\$0	\$100,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$65,016	\$85,250	\$0	\$85,250
Other Charges	\$0	\$22,020	\$14,750	\$0	\$14,750
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$87,036	\$100,000	\$0	\$100,000
Fund Balance	\$0	(\$111,941)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Recreation Facilities



PARKS AND RECREATION—TUOLUMNE RIVER REGIONAL PARK

Budget Unit 0100 0035420
General Fund

SERVICES PROVIDED

Tuolumne River Regional Park (TRRP) provides for the maintenance and preservation of seven miles of river corridor, while allowing continued development in a manner that creates positive recreational ventures.

The Board of Supervisors, through a Joint Powers Agreement (JPA), partners in the regional park effort with the City of Ceres and the City of Modesto.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$173,466 be approved for Parks and Recreation – Tuolumne River Regional Park. The General Fund revenue allocation for this budget was reduced 9% or \$17,399. At this level of funding, the Department achieves its revenue reduction by reducing its level of service provision. This budget is funded through a \$173,466 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain its partnership in the regional park effort.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

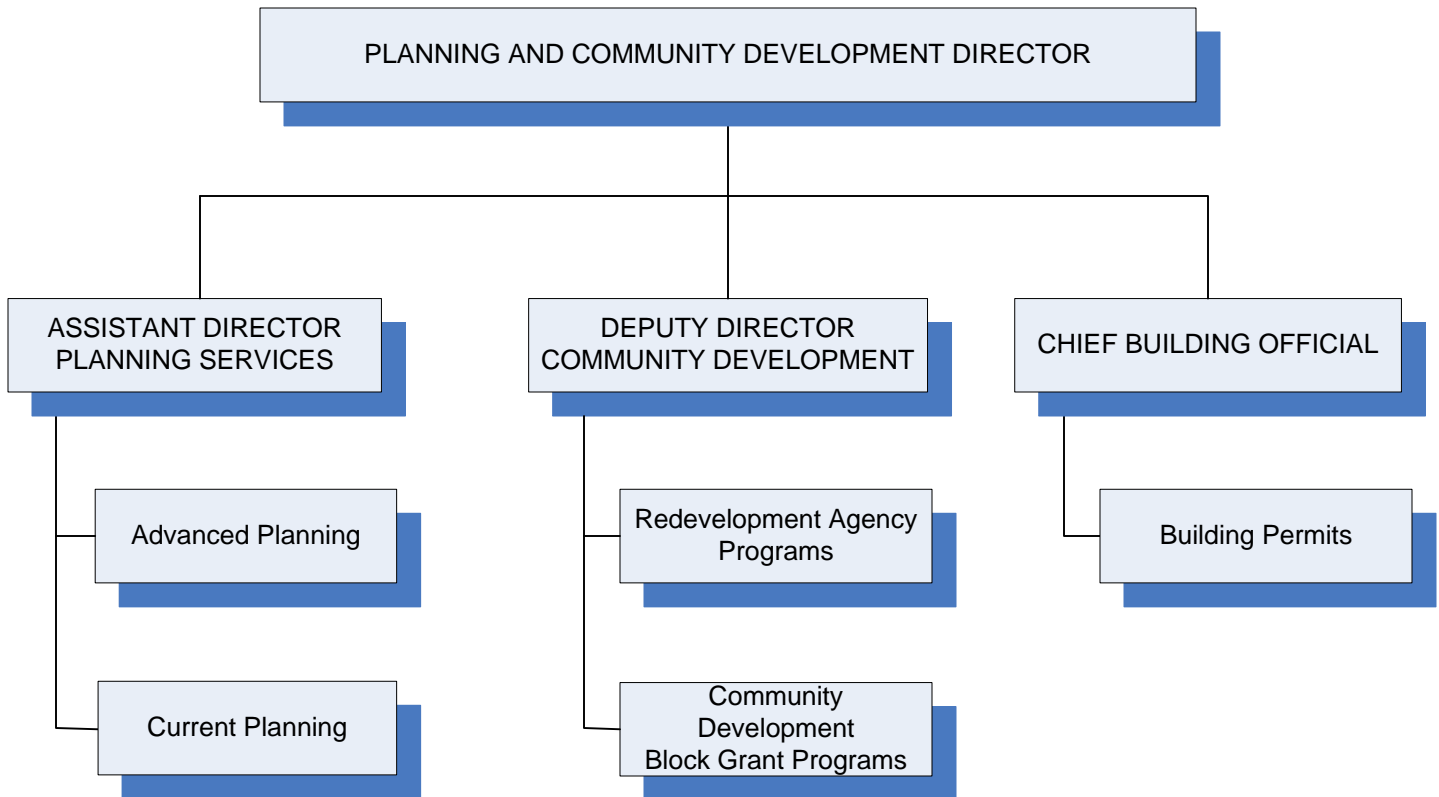
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Parks and Recreation - TRRP					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$224,832	\$192,740	\$173,466	\$0	\$173,466
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$224,832	\$192,740	\$173,466	\$0	\$173,466
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$224,832	\$192,740	\$173,466	\$0	\$173,466

PLANNING AND COMMUNITY DEVELOPMENT





STRATEGIC & OPERATIONAL PRIORITIES

PLANNING AND COMMUNITY DEVELOPMENT

MISSION STATEMENT

To promote economic development, diversify the County's agricultural base and provide high quality, streamlined permit processing services for the benefit of all our customers.

STRATEGIC PRIORITIES 2010-2011

The Department of Planning and Community Development supports the Board priorities of A Well Planned Infrastructure System, A Strong Agricultural Economy/Heritage and A Strong Local Economy. For the Board priority of A Well Planned Infrastructure System, the Department developed outcomes related to effective liquid waste disposal; for A Strong Agricultural Economy/Heritage, the Department will implement and monitor provisions of the adopted Agricultural Element; and for A Strong Local Economy, the Department developed outcomes related to affordable housing. The following Strategic Priorities for this fiscal year reflect this focus:

A Well Planned Infrastructure System:

- ◆ Continue to develop transportation planning via regional expressway plans and RTP updates;
- ◆ Provide support as necessary for the County wide growth strategy;
- ◆ Initiate the Comprehensive General Plan update and develop draft policies and standards related to compliance with SB375 (Sustainable Communities Strategy), AB32 (Green House Gas Requirements), and Park standards such as low maintenance drought resistant plants and non-potable water use for irrigation; and
- ◆ Complete adoption of updated Building Codes including adoption of required Green Building Codes.

A Strong Local Economy:

- ◆ Increase by 10% (10 units) the number of site acquisitions, rehabilitations and reconstruction of blighted residential units in partnership with Habitat for Humanity and Housing Authority;
- ◆ In partnership with Housing and Urban Development (HUD) and local non-profits, expand the number of people served through the Emergency Shelter Grant program by 10%. Require shelter providers to include provisions for community improvements in addition to their existing programs improvement to the lives of those in need;
- ◆ Coordinate Down Payment Assistance with the Neighborhood Stabilization Program to assist 45 First Time Homebuyers through utilization or leveraging of HOME and Redevelopment Agency (RDA) Set-Aside funds;
- ◆ Initiate the utilization of Neighborhood Stabilization Program Program Income (PI) with Consortium members and partners to expand the number of eligible program areas (Denair, Hickman, Stanislaus-Ceres Redevelopment Commission (SCRC) area, Crows Landing, Grayson, and Westley);
- ◆ Expand the Housing Rehabilitation Program – Assist a minimum of 25 homeowners; and
- ◆ Continue the CDBG-R Energy Efficiency and Weatherization Program to assist 12 homeowners with their installation of weatherization improvements and targeted solar installation to their energy consumption cost by approximately 50%.

A Strong Agricultural Economy/Heritage:

- ◆ Modify Agricultural Buffer Guidelines to address implementation issues identified by the Ag Advisory Board;

- ◆ Participate in efforts to develop options to keeping the financial benefits of the Williamson Act alive for our agricultural community while preserving the integrity of existing General Plan policies relating to the conservation of agricultural lands and open space; and
- ◆ Work with cities to develop guidelines for agricultural buffers and community separators.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Well Planned Infrastructure System			
Implement strategies to promote effective liquid waste disposal	This outcome was adopted in 2009-2010.	Work with cities to develop funding and implementation policies related to County Island annexations and infrastructure improvement standards and specifications;	Continue to work with various cities including Modesto, Ceres and Turlock to forward potential island annexations. Multiple feasibility studies have been undertaken. Primary focus has been sanitary sewer infrastructure needs.
A Strong Local Economy			
Maintain and pursue affordable housing partnership opportunities	Five lots acquired in Airport Neighborhood in partnership with Habitat for Humanity;	Increase by 5% the number of site acquisitions, rehabilitations and reconstruction of blighted residential units in partnership with Habitat for Humanity and Housing Authority; and	Last year 18 homes were rehabilitated. In Fiscal Year 2009-2010, we purchased 25 homes, rehabilitated 31, and are currently reconstructing 2 more; and
	This outcome was adopted in 2009-2010.	In partnership with Housing and Urban Development (HUD) and local non-profits, expand the number of people served through the Emergency Shelter Grant program by 10%.	Last year, 723 people were served through the ESG grant program. This Fiscal Year, the number served was 548. While the 10% expansion goal was not met, we have been significantly more efficient with our funds and exceeded the local program goal of serving 498 people. Funds not expended in fiscal year 2009-2010 will be available in fiscal year 2010-2011.
Improve existing neighborhoods and housing conditions	No "lease-to-own" units were acquired. Partnered with Housing Authority to acquire units allowing for further leveraging of Neighborhood Stabilization Program funds;	Initiate Neighborhood Stabilization Program with Consortium members and partners;	Consortium-wide the NSP Program has closed escrow on 61 homes. In combination with CDBG-R funds, a total of 17 NSP housing units have been approved for Solar System Installations. The program will have installed Solar Systems to 24 NSP housing units by program end;

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Improve existing neighborhoods and housing conditions	Four households assisted through the sweat equity program in partnership with Habitat for Humanity.	Continue Major and Minor Home Repair Program – Assist a minimum of 12 homeowners; and	We have assisted 6 homeowners to date in the Home Repair Program (50% of expected). We received funding late in the year and were focusing more on NSP acquisitions and rehabilitations with the Housing Authority; and
	This outcome was adopted in 2009-2010.	Provide support to Public Service Program Grantees for housing energy efficiency improvements, assistive technology, shelter, and housing related crisis intervention.	Our Community Development Block Grant Program has provided support to 18 Public Service Program Grantees. Our Emergency Shelter Grant Program has provided support to 4 Public Service Programs. In Fiscal Year 2009-2010 the programs have assisted over 34,000 people (2,131 of those received assistance directly related to energy efficiency, assistive technology, shelter, and housing crisis intervention).

A Strong Agricultural Economy/Heritage

Continue to align the County's General Plan to encourage protection of agricultural resources	Currently implementing Agricultural Buffer Guidelines and other provisions in the Agricultural Element. Implementation of Farmland mitigation procedures delayed until resolution of lawsuit; and	Modify Agricultural Buffer Guidelines to address implementation issues identified by the Ag Advisory Board and Board of Supervisors;	The Planning Department, Agricultural Commissioner and the Ag Advisory Board continue to implement the buffer alternative options in the guidelines; Standardized buffer alternatives were adopted by Ag Advisory Board; Major modifications of the Guidelines are on hold;
	The Department Co-Sponsored an Agricultural Mitigation Seminar in 2009 and has coordinated through the Planning Directors Association. Further development and coordination is required.	Work with cities to develop guidelines for agricultural buffers and community separators; and	Planning and Community Development meets regularly with the Stanislaus County Environmental Review Committee to address buffer issues to be addressed in comprehensive update of the General Plan, and through discussions of the Mayor's Growth Strategy Group. The Agricultural Commissioner's Office serves on the Environmental Review Committee and the Agricultural Advisory Board providing feedback on land use issues and agricultural buffer zones; and
	This outcome was adopted in 2009-2010	Initiate Williamson Act contract non-renewal process for parcels less than 10 acres in size.	On hold pending on actions by the State. Continued to participate in regional stakeholder meetings regarding subvention funding and Williamson Act policy. Policy discussion to be brought before the Board of Supervisors in early 2010.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Efficient Delivery of Public Services			
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	40% improvement in City/County public counter coverage; 50% improvement in Fire District revenue report process	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	90% improvement in time required for electronic office calendar. 77% improvement in time required to process building permits / inspection requests.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

The economic decline has produced many challenges and some opportunities for the Planning and Community Development Department. Both land use and building permits have been severely affected, reducing revenues and workloads significantly. The opportunities presented have come from the federal government. The Department was awarded a \$9,744,482 grant for the Neighborhood Stabilization Program. The new program has provisions for administration and will allow the Department to utilize staff in the new area. It is anticipated the new program will have a three to five year time span. The following Operational Priorities for this fiscal year reflect this focus:

- ◆ Expand capacity of the Community Development Block Grant (CDBG) Consortium Partners to implement the HUD Neighborhood Stabilization Program constituents, and other Block Grant Programs, including Land Acquisition, Housing Rehabilitation and 1st Time Homebuyer programs;
- ◆ Continue to work to build efficiencies within the Building Division through examination of consolidation of services, acquisition and implementation of upgraded software, and improvements to on-line permitting; and
- ◆ Continue to provide services to the Crows Landing Air Facility Master Planning effort.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Expand capacity of the Community Development Block Grant (CDBG) Consortium Partners to implement the HUD Neighborhood Stabilization Program constituents, and other Block Grant Programs, including Land Acquisition, Housing Rehabilitation and 1 st Time Homebuyer programs;	Capacity has been expanded by utilizing staff from the Planning and Building Permits Divisions to assist with grant programs and continuing to cross-train staff;
Continue to work to build efficiencies within the Building Division through examination of consolidation of services, acquisition and implementation of upgraded software, and improvements to on-line permitting; and	Efficiencies continue to be challenged through reductions in force, but the Division continues to examine consolidation of services and acquisition of software, and has implemented numerous cost saving strategies; and
Continue to provide services to the Crows Landing Air Facility Master Planning effort.	Services have been provided as needed.

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ Planning and Community Development;
- ◆ Planning-Building Permits;
- ◆ Planning-Redevelopment Agency;
- ◆ Planning-Redevelopment Agency-Housing Set Aside;
- ◆ Planning-Special Revenue Grants;
- ◆ Planning-General Maintenance; and
- ◆ Planning-Salida Planning Efforts.



PLANNING AND COMMUNITY DEVELOPMENT

Budget Unit 0100 0025101
General Fund

SERVICES PROVIDED

The Department of Planning and Community Development provides information and assistance to customers on a multitude of land use topics. Planning staff responds to an estimated 30,000 phone calls and personal contact visits per year, ranging from calls inquiring on the zoning of a particular parcel, to accepting a land use application and processing it through the system for approval. Knowledge and expertise is provided to the Board of Supervisors, Chief Executive Office, and other County departments (i.e. Public Works, Parks and Recreation, Environmental Resources) on specific projects for the benefit of the entire County.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,533,446 be approved for Planning and Community Development. The General Fund revenue allocation for this budget was reduced by 9% or \$111,411. At this level of funding, the Planning and Community Development Department achieves its revenue reduction by deleting one filled Associate Planner position and reducing spending and eliminating non-critical expenditures. This budget is funded from \$406,800 in estimated department revenue from fees for services and a \$1,126,646 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the main priority for the Department will be to meet all State mandates in order to avoid potential legal issues. Department staff will concentrate efforts to maintain basic core functions and the stated Board priorities.

Department revenues for Fiscal Year 2010-2011 are estimated slightly higher than the previous year due mostly to increased staff time that will be dedicated to the comprehensive update of the General Plan funded through another source. The Department also received Board approval to moderately increase Planning Services fees on May 18, 2010. Additional revenue may also be realized through staff time spent working with the Special Revenue Grants programs and the Redevelopment Agency. Fees collected for zoning permits are projected to remain low due to the ongoing economic downturn. The Department will continue to partner with other agencies and County departments where possible but these activities also have their limitations. It is unlikely that any substantive developer reimbursements will be received for services associated with the Salida Development Plan Project.

Despite the slight overall revenue increase, low permit and project activities combined with increased operating costs and a 9% reduction in General Fund contribution has severely impacted the Department's ability to fully fund staff, necessitating a reduction-in-force within the Planning Division.

As a result of General Fund departments retaining 75% of their 2009-2010 unused net county cost savings, the Department expects to carry over approximately \$46,000. This carry over will be used to offset salary expenditures in the Planning and Community Development 2010-2011 Adopted Final Budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to delete one filled Assistant/Associate Planner position, due to the 9% General Fund revenue reduction. The deletion will result in a reduction-in-force action.

Total current authorized positions— 15

It is recommended to delete one full-time allocated Associate Planner position, requiring a reduction-in-force action effective September 11, 2010.

Total recommended authorized positions— 14

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

On March 2, 2010 as part of the Mid-Year Financial Report, the Board of Supervisors approved a budget balancing strategy for Fiscal Year 2010-2011 that allowed General Fund departments to carry over 75% of net county cost savings at year-end, June 30, 2010. In prior years, any unused net county cost savings by departments became a part of the year-end General Fund fund balance.

Departments that achieved savings in appropriations were able to carry forward 75% of their net county cost savings as part of the year-end close. Net county cost savings that resulted from an increase in departmental revenue fell into General Fund fund balance at year-end close. At this time, it is recommended that savings from increased departmental revenue be included as an increase in departments' Adopted Final Budget appropriations.

Planning and Community Development's total 75% year-end savings from Fiscal Year 2009-2010 was \$74,475. Of this amount, \$41,000 in appropriations was carried forward at year-end. The Department is now requesting an increase in appropriations of \$33,475 of remaining net county cost savings from increased departmental revenue to fund salaries. This increase is recommended to be funded from General Fund unassigned fund balance.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Planning & Community Development					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$144,365	\$144,801	\$100,000	\$0	\$100,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$115,846	\$267,893	\$296,650	\$0	\$296,650
Miscellaneous Revenue	\$158	\$367	\$150	\$0	\$150
Other Financing Sources	\$19,743	\$9,292	\$10,000	\$0	\$10,000
Total Revenue	\$280,112	\$422,353	\$406,800	\$0	\$406,800
Salaries and Benefits	\$1,264,176	\$1,379,720	\$1,355,038	\$33,475	\$1,388,513
Services and Supplies	\$51,207	\$41,488	\$85,979	\$0	\$85,979
Other Charges	\$49,454	\$60,939	\$51,839	\$0	\$51,839
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$30,120	\$40,620	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$38,557	\$37,583	\$40,590	\$0	\$40,590
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,433,514	\$1,560,350	\$1,533,446	\$33,475	\$1,566,921
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$1,153,402	\$1,137,997	\$1,126,646	\$33,475	\$1,160,121

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Public Ways



PLANNING—BUILDING PERMITS

Budget Unit 1206 0040400
Special Revenue Fund

SERVICES PROVIDED

The Building Permits Division of the Planning and Community Development Department provides plan checking, building permit issuance, construction inspection and building safety services. The Building Code Enforcement Unit inspects residential, commercial, and industrial projects for the unincorporated area of Stanislaus County. The Division responds to customer inquiries and provides technical assistance for code related issues. All fees related to these functions are calculated and collected by the Building Permits Division. The Division also devotes a significant amount of time responding to customer related inquiries related to the request and complaint program (CRM).

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$1,100,765 compared to \$1,193,631 on July 1, 2009. \$92,866 of the cash balance was used as part of the Department's budget strategy in Fiscal Year 2009-2010 to maintain required levels of service during the current economic downturn.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,437,361 be approved for Planning and Community Development – Building Permits. This budget is funded from \$1,460,200 in estimated department revenue through fees for services and will result in a positive contribution of \$22,839 to restricted fund balance at year-end.

PROGRAM DISCUSSION

It is the goal of the Building Permits Division to ensure that Fiscal Year 2010-2011 costs are equal to anticipated Fiscal Year 2010-2011 revenues, and to present a fully balanced budget without any need to rely on existing fund balance like in past years. However, with the uncertainty with the current economy, it is difficult to predict what level of revenue might be expected over the next year, and as such, it is difficult to predict what might be available to support the Department's services. Nonetheless, based on the significant decreases in building activity over the past year, the Building Permits Division is anticipating a 15% decrease in revenues for Fiscal Year 2010-2011. This takes into account a moderate increase to Building Permit fees approved by the Board on May 18, 2010.

In February 2010, the Board of Supervisors approved the reduction-in-force of four filled, full-time positions that became effective March 26, 2010. Priorities for this division will be adjusted to reflect the additional reduction in staff and the loss of construction revenue. Some staff will be focusing their time on projects that are able to provide funding reimbursement. The Department has identified partnership opportunities that bring additional revenue sources including providing inspection services to the County's Capital Projects Division of the Chief Executive Office, the City of Ceres, and administration support to the Public Facility Fees (PFF) program. The Department is uncertain whether these opportunities will materialize fully in the upcoming year.

Over the course of the coming year, Department staff will be continuing discussions with the cities of Modesto and Oakdale regarding increased levels of collaboration and the potential for a regional building services delivery system. Staff anticipates returning to the Board of Supervisors with further information and to seek direction in this area in the near future.

New building code changes will take effect January 2011 that will require the purchase of new code books. The Building Inspectors will need to attend training for the new code changes and also to meet the requirement of 45 hours of training every three years to maintain certifications. In addition, a new law will take effect requiring the Building Permits Division to either have someone on staff designated as a Certified Accessibility Specialist or have a contract with a firm that has staff certified.

The Department has reduced all non-essential expenditures wherever possible and anticipates the additional potential savings from two retirements in Fiscal Year 2010-2011. It is projected that the Department will not need to utilize fund balance in order to balance the Adopted Proposed Budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to reclassify a Public Works Manager II position to Manager IV to serve as the Chief Building Official.

Total current authorized positions— 14

It is recommended to reclassify downward one Public Works Manager II position to Manager IV and delete the Public Works Manager II classification.

Total recommended authorized positions— 14

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Planning - Building Permits					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$1,375,189	\$1,260,981	\$1,144,200	\$0	\$1,144,200
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$315,114	\$287,994	\$216,600	\$0	\$216,600
Miscellaneous Revenue	\$1,678	\$24,433	\$1,800	\$0	\$1,800
Other Financing Sources	\$50,677	\$97,993	\$97,600	\$0	\$97,600
Total Revenue	\$1,742,658	\$1,671,401	\$1,460,200	\$0	\$1,460,200
Salaries and Benefits	\$1,908,592	\$1,451,273	\$1,208,481	\$0	\$1,208,481
Services and Supplies	\$79,382	\$48,849	\$75,150	\$0	\$75,150
Other Charges	\$195,387	\$160,668	\$153,730	\$0	\$153,730
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$44,397	\$39,333	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,227,758	\$1,700,123	\$1,437,361	\$0	\$1,437,361
Fund Balance	\$485,100	\$28,722	(\$22,839)	\$0	(\$22,839)
Net County Cost	\$0	\$0	\$0	\$0	\$0



PLANNING—DANGEROUS BUILDING ABATEMENT

Budget Unit 1746 0043290
Special Revenue Fund

SERVICES PROVIDED

The Dangerous Building Abatement fund is used as a last resort for the demolition and removal of dangerous and/or abandoned buildings that pose a distinct health and safety threat to the residents of Stanislaus County. The first step in this process is to locate the owner and successfully work with the owner to bring resolution to the dangerous building. When the owner is unwilling to take corrective action or cannot be located, a cost evaluation is completed and a lien is placed on the property to ensure compliance. Expenses are recovered through property taxes or the sale of the property, whichever comes first.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$224,978 compared to \$210,754 on July 1, 2009.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$10,000 be approved for Planning and Community Development – Dangerous Building Abatement. This budget is funded from \$10,000 in estimated department revenue collected through liens placed on dangerous and abandoned properties.

PROGRAM DISCUSSION

At this level of funding, the Department can successfully maintain the Dangerous Building Abatement Program. Department staff works jointly with the Department of Environmental Resources Code Enforcement Unit to find the safest and most efficient resolution possible for the demolition and removal of dangerous and/or abandoned buildings that pose a health and safety risk. While activity varies annually, it is anticipated that activity may increase as a result of the skyrocketing number of foreclosed homes in the region.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Planning - Dangerous Bldg Abatement					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$17,011	\$15,036	\$10,000	\$0	\$10,000
Miscellaneous Revenue	\$0	\$8,065	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$17,011	\$23,101	\$10,000	\$0	\$10,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$413	\$8,876	\$10,000	\$0	\$10,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$413	\$8,876	\$10,000	\$0	\$10,000
Fund Balance	(\$16,598)	(\$14,225)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Other Protection



PLANNING—GENERAL PLAN MAINTENANCE

Budget Unit 179A 0025521
Special Revenue Fund

SERVICES PROVIDED

The General Plan Maintenance budget has been established for the purpose of collecting fees from land use and building permit applications to provide for the comprehensive update to Stanislaus County's General Plan. The General Plan is composed of several different elements: Land Use, Circulation, Conservation/Open Space, Noise, Safety, Housing and Agricultural, all of which are very unique and have specific requirements.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$1,216,559 compared to \$1,127,637 on July 1, 2009.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$91,000 be approved for Planning and Community Development – General Plan Maintenance. This budget is funded from \$118,200 in estimated department revenue through fees for service and is expected to result in a \$27,200 positive contribution to restricted fund balance at year-end.

PROGRAM DISCUSSION

At this level of funding, the Department will be able to complete the update to the County's General Plan and continue the participation with the Stanislaus County Council of Governments (StanCOG) and the nine cities on development of the Regional Transportation Plan and related Sustainable Communities Strategy (a plan to be prepared by StanCOG to address the reduction in vehicle miles traveled and demonstrate an ability for our region to attain greenhouse gas reduction targets set by the California Air Resources Board).

The total project cost for completion of the Comprehensive General Plan Update is projected to be approximately \$1 million. On February 9, 2010, the Board awarded the contract for the preparation of the Comprehensive General Plan Update and related environmental studies to ICF Jones & Stokes. The proposed schedule for the update is two years and the scope of work is designed to have staff from the Planning and Community Development Department lead efforts on policy formulation, public participation, County agency coordination, mapping, and database development. The mandatory update to the Housing Element has already been completed.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Planning - General Plan Maintenance					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$36,139	\$14,297	\$15,000	\$0	\$15,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$146,105	\$122,358	\$103,200	\$0	\$103,200
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$182,244	\$136,655	\$118,200	\$0	\$118,200
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$426	\$19,763	\$6,000	\$0	\$6,000
Other Charges	\$10,711	\$41,842	\$85,000	\$0	\$85,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$11,137	\$61,605	\$91,000	\$0	\$91,000
Fund Balance	(\$171,107)	(\$75,050)	(\$27,200)	\$0	(\$27,200)
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Other Protection



PLANNING—REDEVELOPMENT AGENCY

Budget Unit 2061 0025700
Capital Projects Fund

SERVICES PROVIDED

The Stanislaus County Redevelopment Agency provides fiscal resources to implement or construct programs and projects that primarily are designed to eliminate blighting conditions in established redevelopment project areas. California Community Redevelopment Law mandates that a Redevelopment Agency eliminate blight. Since this is a basis for redevelopment, programs and projects will continue to be implemented that address this State mandate.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$9,271,603 compared to \$23,967,133 on July 1, 2009. The decrease of \$14,695,530 is related to the completion of the construction for the Keyes Improvement Project and a State mandated Supplemental Educational Revenue Augmentation Fund (SERAF) payment of \$2,818,246.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$4,041,050 be approved for Planning and Community Development – Redevelopment Agency. This budget is funded from \$4,428,000 in estimated department revenue resulting in a positive contribution to restricted fund balance of \$386,950 at year-end. Department revenue is generated through property tax increment funding.

PROGRAM DISCUSSION

At this level of funding, the Stanislaus County Redevelopment Agency will dedicate resources to meet current year operational priorities including efforts to reduce or eliminate certain infrastructure deficiencies and encourage economic development activities. The Stanislaus County Redevelopment Project Area includes over 4,000 acres in 16 non-contiguous areas throughout the County. Activities are undertaken to assist in the elimination of blighting conditions.

During Fiscal Year 2009-2010, the construction of Phase 1A of the Empire Improvement Project will be completed through the leveraging of Community Development Block Grant funding. Future phases of this improvement project will be contingent upon a financing source being established for ongoing maintenance and operations. Other redevelopment projects include the Economic Workforce Development Program (T3 – Technology Training Program) and several neighborhood education and clean-up programs. The Agency will continue its debt service obligations for the Salida Storm Drainage, Bret Harte Sewer, and CalHFA (California Housing Finance Authority) Down Payment Assistance loans and a tax allocation bond for the Keyes Improvement Project. Lastly, included in this budget is the resource for the required Housing Set Aside program.

In accordance with Health and Safety Code Section 33690.5, the Redevelopment Agency will be required to make a second payment to the State “Supplemental” Educational Revenue Augmentation Fund (SERAF) in the estimated amount of \$579,682 in Fiscal Year 2010-2011. This payment is in addition to the \$2,818,246 payment made in Fiscal Year 2009-2010. This shift of local redevelopment funds to cover State obligations will have an impact on the projects the Redevelopment Agency will be able to provide. It is unclear during these economic times if the State will try to take additional redevelopment funds in the near future or if legal opposition to the Fiscal Year 2009-2010 and Fiscal

Year 2010-2011 SERAF shifts will prevail and the payments returned. The Redevelopment Agency will continue to focus on meeting current year operations priorities.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to transfer in one Plan Check Engineer position from the Special Revenue Grants budget due to an increased need in redevelopment housing programs and capital projects oversight.

Total current authorized positions— 1

It is recommended to transfer one Plan Check Engineer position from Special Revenue Grants to this budget.

Total recommended authorized positions— 2

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Planning - Redevelopment Agency					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$5,624,245	\$1,730,682	\$4,050,000	\$0	\$4,050,000
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$780,148	(\$30,111)	\$300,000	\$0	\$300,000
Intergovernmental Revenue	\$874,123	\$71,226	\$45,000	\$0	\$45,000
Charges for Service	\$19,100	\$23,828	\$33,000	\$0	\$33,000
Miscellaneous Revenue	\$824	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$7,298,440	\$1,795,625	\$4,428,000	\$0	\$4,428,000
Salaries and Benefits	\$88,027	\$123,852	\$232,995	\$0	\$232,995
Services and Supplies	\$3,557,578	\$11,948,209	\$288,100	\$0	\$288,100
Other Charges	\$1,624,476	\$1,679,173	\$1,839,955	\$0	\$1,839,955
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,128,721	\$1,672,360	\$1,680,000	\$0	\$1,680,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,398,802	\$15,423,594	\$4,041,050	\$0	\$4,041,050
Fund Balance	\$100,362	\$13,627,969	(\$386,950)	\$0	(\$386,950)
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Other Protection



PLANNING—REDEVELOPMENT AGENCY- HOUSING SET ASIDE

Budget Unit 2062 0025780
Capital Projects Fund

SERVICES PROVIDED

The Stanislaus County Redevelopment Agency provides fiscal resources to implement programs or construct projects that primarily assist low and moderate-income households with rehabilitation, construction, and acquisition. California Redevelopment Law requires that an agency establish a Housing Set Aside account for such activities.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$8,241,136 compared to \$6,595,894 on July 1, 2009. The increase is primarily from additional revenue received from property tax increment and will be used to leverage partnership opportunities for the development of additional affordable housing programs/projects as available.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,237,600 be approved for Planning and Community Development – Redevelopment Agency Housing Set Aside. This budget is funded from \$1,830,000 in estimated department revenue resulting in a positive contribution to restricted fund balance of \$592,400 at year-end. Department revenue is generated through set aside tax increment funding.

PROGRAM DISCUSSION

At this level of funding, the Stanislaus County Redevelopment Agency – Housing Set Aside program will continue the implementation of housing programs and projects designed to assist low and moderate-income households. This budget was prepared using property tax increment projections. Programs for Fiscal Year 2010-2011 will focus on using Housing Set Aside as leverage for CalHome grant applications, down payment assistance, housing rehabilitation, and emergency programs (failing septic systems, etc.). Agency staff will also continue to explore partnership opportunities for development of other affordable housing programs/projects. Administrative support for the Housing Set Aside program is provided by Planning and Community Development – Redevelopment Agency staff.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Planning - RDA Housing Set Aside					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$191,069	\$99,937	\$100,000	\$0	\$100,000
Intergovernmental Revenue	\$49,750	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$16,005	\$386,623	\$50,000	\$0	\$50,000
Other Financing Sources	\$2,127,676	\$1,668,812	\$1,680,000	\$0	\$1,680,000
Total Revenue	\$2,384,500	\$2,155,372	\$1,830,000	\$0	\$1,830,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$436,980	\$238,912	\$1,001,000	\$0	\$1,001,000
Other Charges	\$179,165	\$179,151	\$236,600	\$0	\$236,600
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$616,145	\$418,063	\$1,237,600	\$0	\$1,237,600
Fund Balance	(\$1,768,355)	(\$1,737,309)	(\$592,400)	\$0	(\$592,400)
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Other Protection



PLANNING—SPECIAL REVENUE GRANTS

Budget Unit 1717–1722 0025450
Special Revenue Fund

SERVICES PROVIDED

Within the Special Revenue Grants budget is Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), Neighborhood Stabilization Program (NSP), Home Investment Partnership Program (HOME), California Housing and Community Development (CalHome), Community Development Block Grant-Recovery (CDBG-R) and Program Income (PI) funds. These funds are used to provide housing rehabilitation, construct community infrastructure, provide down payment assistance to income-eligible persons, rehabilitate community facilities, participate in funding public service activities, assist with programs partnering in the goal to end long-term homelessness, and to implement other programs and activities as listed in the Stanislaus County Consolidated Plan.

CASH BALANCE

As of July 1, 2010, this fund reflects an overall positive cash balance of \$274,199 compared to the negative cash balance of \$29,782 on July 1, 2009. The positive cash balance reflects the combination of two advances in funding for State CalHome grants and the lag time associated with Federal reimbursement of claims filed for actual expenses in the remaining Federal grants.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$3,233,926 be approved for Planning and Community Development – Special Revenue Grants. This budget is funded from \$6,560,532 in estimated department revenue through State and Federal sources resulting in a positive contribution to restricted fund balance of \$3,326,606 at year-end.

PROGRAM DISCUSSION

At this level of funding, the Department can continue to provide necessary assistance to income eligible persons and programs. The budget for Fiscal Year 2010-2011 was prepared following the Federal announcement of the grants award for Stanislaus County and the Consortium participants (cities of Oakdale, Patterson, Ceres, Waterford and Newman). Several different funding sources will be utilized to implement the various projects and programs that are outlined in the Consolidated and Annual Action Plans.

New funding has been allocated for the Community Development Block Grant (CDBG) and the Emergency Shelter Grant (ESG) in Fiscal Year 2010-2011. Grant awards received in Fiscal Year 2009-2010 for the Homeless Prevention and Rapid Re-housing Program (HPRP) and Community Development Block Grant-Recovery (CDBG-R) will continue to fund programs through the upcoming budget year. The original allocation for the Neighborhood Stabilization Program (NSP) has been exhausted but program activity will continue through the reuse of Program Income funds. Owner-occupied housing rehabilitation assistance will be funded through a grant awarded from the State CalHome Program.

The construction of Phase IA of the Empire Improvement Project will be completed in Fiscal Year 2009-2010. The Community Development Block Grant Program is partnering with the Redevelopment Agency to complete this major infrastructure project which includes installation of positive storm drainage, curbs, gutters and roadway improvements in the community and future phases will depend on available funding for the improvements and ongoing maintenance and operation.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to transfer out one Plan Check Engineer position to the Redevelopment budget due to the completion of the Neighborhood Stabilization Program.

Total current authorized positions— 3

It is recommended to transfer one Plan Check Engineer position from this budget to Redevelopment.

Total recommended authorized positions— 2

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

The Planning and Community Development Department – Special Revenue Grants requested technical adjustments to both estimated revenues and appropriations to nine on-going grants within the Community Development Block Grant (CDBG) program. These funds are used to provide housing rehabilitation, construct community infrastructure, provide down payment assistance to income-eligible persons, rehabilitate community facilities, participate in funding public service activities, assist with programs partnering in the goal of ending long-term homelessness and to implement other programs and activities as listed in the Stanislaus County Consolidated Plan. The budget figures submitted with the Proposed Budget were based on the best estimates of the activity timeline. Now that Fiscal Year 2009-2010 has been finalized, the Department has actual figures and requested an adjustment to the estimates included in the Adopted Proposed Budget for Fiscal Year 2010-2011 to reflect the actual remaining balance for each grant. Overall, these technical adjustments result in an increase in appropriations of \$1,505,871 and an increase in estimated revenue of \$1,014,290, the difference of \$491,581 will be covered by available restricted fund balance. In the Adopted Proposed Budget, the Department anticipated a contribution to restricted fund balance of \$3,326,606. As a result of the Adopted Final Budget adjustments, the restricted fund balance contribution will be reduced to \$2,835,025.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Planning - Special Revenue Grants					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,028,359	\$11,764,204	\$6,359,332	\$514,114	\$6,873,446
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$1,369	\$22,865	\$201,200	\$500,176	\$701,376
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,029,728	\$11,787,069	\$6,560,532	\$1,014,290	\$7,574,822
Salaries and Benefits	\$174,001	\$231,725	\$144,247	\$0	\$144,247
Services and Supplies	\$1,954,785	\$10,994,580	\$2,812,458	\$1,169,780	\$3,982,238
Other Charges	\$119,984	\$269,255	\$277,221	\$336,091	\$613,312
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$4,537	\$6,893	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,253,307	\$11,502,453	\$3,233,926	\$1,505,871	\$4,739,797
Fund Balance	\$223,579	(\$284,616)	(\$3,326,606)	\$491,581	(\$2,835,025)
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
PUBLIC RESOURCES
Other Protection



PLANNING—SALIDA PLANNING EFFORTS

Budget Unit 178D 0025601
Special Revenue Fund

SERVICES PROVIDED

This budget will provide the funding and guidance for the Salida Community Plan Update and conceptual land use, infrastructure, and funding strategy.

CASH BALANCE

As of July 1, 2010, this fund reflected a positive cash balance of \$441,220, the same cash balance as of July 1, 2009. The project has been placed "on hold" by the developers and no activity has occurred the past year. This is a direct result of current economic conditions.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

There is no recommended budget at this time. This budget, currently on hold pending further direction, is traditionally funded through charges for service from prior year developer funding in the Salida area.

PROGRAM DISCUSSION

This budget is completely funded by the Salida area developers and at this level of funding, the Department can continue to provide guidance for the community planning of Salida. It is unknown what level of activity may be required in Fiscal Year 2010-2011.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

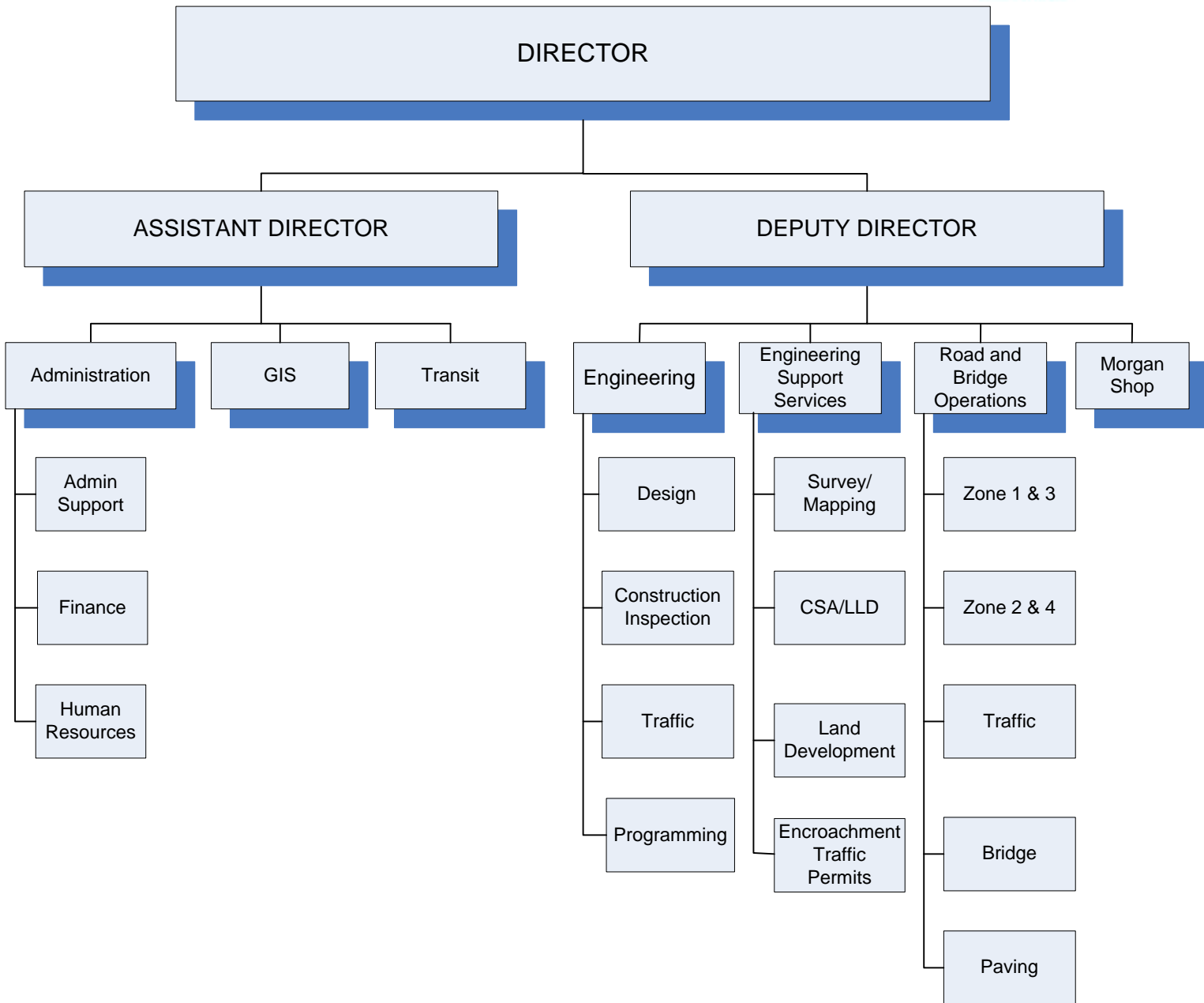
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Planning - Salida Planning Efforts					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$11,490	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$11,490	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$16,791	\$0	\$0	\$0	\$0
Other Charges	\$2,085	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$18,876	\$0	\$0	\$0	\$0
Fund Balance	\$7,386	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

PUBLIC WORKS





PUBLIC WORKS

MISSION STATEMENT

The mission of the Public Works Department is to manage and improve infrastructure through safe and efficient use of resources and assets, for the benefit of our citizens.

STRATEGIC PRIORITIES 2010-2011

The Department of Public Works supports the Board priority of A Well-Planned Infrastructure System. This fiscal year, Public Works will continue to focus on improvements to the transportation system and related infrastructure. The creation of an updated Regional Transportation Plan, a Storm Water Atlas and a Sewer Atlas will establish a baseline on which to further build the infrastructure. The timelines connected with the accessing of economic stimulus funds have placed an even greater importance on having a master program in place. The following Strategic Priorities for this budget reflect this focus:

A Well Planned Infrastructure System:

- ◆ Implement County construction standards to promote groundwater recharge and reduced runoff;
- ◆ Identify specific project area and scope to demonstrate improved storm drain management in conjunction with improved pedestrian and landscape facilities;
- ◆ Participate in regionalization efforts for wastewater treatment and disposal;
- ◆ In coordination with the Redevelopment Agency (RDA), neighborhood groups and Municipal Advisory Councils (MACs) develop funding and implementation policies related to County Island infrastructure improvements;
- ◆ Identify an alignment (from State Route 99 to State Route 120 east of Oakdale) for the North County Corridor and identify a buildable phase 1 project;
- ◆ Resurface 160 miles of existing roadways per year;
- ◆ Re-stripe 50% of all roads every two years;
- ◆ Commence construction on two bridges for seismic retrofit or capacity increasing needs;
- ◆ Successfully leverage outside funding for congestion relief, CMAQ and/or STIP in an amount of \$5 million;
- ◆ Successfully assist StanCOG in the development of the RTP update;
- ◆ Develop General Plan policy to encourage storm drainage facilities to be water supply facilities with associated uses;
- ◆ Complete the Feasibility study for the Orestimba Flood Control Project and receive policy direction (Newman City Council, Orestimba Flood Control District, CCID, County Board of Supervisors) on a selected alternative and develop a financial plan for associated alternative;
- ◆ Further construction of the Empire Storm Drainage Infrastructure Project including storm drain, curb, and gutter;
- ◆ Develop a sustainable funding plan for GIS Central; and
- ◆ Develop new development standards to include public utility easements for improved technology infrastructure.

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Well Planned Infrastructure System			
Implement strategies to ensure reliable water sources – quality and quantity	Staff has been working with cities and districts to consider regional waste water treatment and reuse concept; and	Develop a County construction standards to promote groundwater recharge and reduced runoff;	A Pervious Concrete standard has been developed. A pilot project has been placed at our Morgan Yard. Some of the features of Pervious Concrete include: <ul style="list-style-type: none"> • Reduces storm water pollution • Recharges groundwater • Saves money – land cost, lighting, monitoring, capital cost • Is attractive and durable • Provides “Green Credits” and LEED points;
	This outcome was adopted in 2009-2010.	Develop a pilot project to demonstrate improved storm drainage management in conjunction with improved landscape areas; and	Due to substantial staffing reductions this goal has not been developed and is not anticipated to be developed this fiscal year; and
	The Shackleford area is currently expected to be annexed to the City of Modesto within the next few months. Staff is working with Modesto, Ceres, and Turlock to develop cost estimates and improvement schedules for other islands.	Develop a sewer atlas.	Sanitary Sewer Provider list for Stanislaus County is complete and a part of the County’s GIS.
Implement strategies to promote effective liquid waste disposal	The 2008-2009 annual report submitted to the state shows that permit compliance has been met. Some highlights of this past year include: Public Works staff has hosted training workshops to educate contractors, engineers, and developers, distributed storm drain pollution prevention flyers at Earth Day 2009, and installed over 500 storm drain catch basin markers. A storm water web link was added to the County website and ads educating the public about protecting our storm drain systems were placed on our START buses.	Further develop an awareness and education for wastewater solutions and complete stakeholder list and conduct tour of hree Waste Water Treatment Facilities (WWTF).	Continued Regional Wastewater discussions between Modesto, Ceres, and Turlock to look at options for Primary, Secondary and Tertiary Treatment options. NVRWP (North Valley Regional Recycled Water Project) is currently conducting a feasibility study that is targeted for completion late this year. IRWMP (Integrated Regional Water Management Plan) is being led by Modesto in partnership with Ceres, Turlock and Hughson. MID and TID are becoming involved. Anticipating a 2011 completion and implementation schedule. Also working with Westside water purveyors to integrate their plan. Regional Surface Water coordination with TID, Modesto, Turlock, Ceres and Hughson is moving forward with the development of a task force committee made up of elected officials to develop consensus and project direction.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
<p>Implement strategies to improve transportation circulation</p>	<p>The NCC Joint Powers Agreement was executed on April 1, 2008. The "Transportation System Planning Analysis Report for the North County Corridor State Route 108 East Route Adoption" was completed;</p>	<p>Identify an alignment for the North County Corridor (NCC), as a result of environmental documentation;</p>	<p>A Final EIR was completed, which identified a preferred study corridor and enabled CTC to approve State Route Adoption for the portion east of McHenry. With this action the NCC, east of McHenry, will be signed as SR108;</p>
	<p>Approximately 190 miles of re-surfacing was completed;</p>	<p>Increase resurfacing of existing roadways to 160 miles per year;</p>	<p>Due to State Budget concerns many resurfacing projects were put on hold. In FY 09/10 35 miles were completed. The Department remains on target to achieve 160 miles per year on average. This will result in a larger number of miles being resurfaced in fiscal year 2010-2011;</p>
	<p>Achieved 25% Countywide. Equipment limitations prevented the goal from being met. Grants were pursued and new equipment has been purchased to meet this goal next year;</p>	<p>Re-stripe 50% of all roads every two years;</p>	<p>Complete. In the past year we did not achieve this goal due to aging and inadequate equipment. Since then we have been successful in purchasing new equipment with Federal Grants. This new equipment has enabled us to achieve this re-striping goal;</p>
	<p>Shiloh Bridge seismic retrofit advertised for construction in the spring of 2009. Construction is expected to be complete this year. Santa Fe Bridge at Hatch Road was completed February 2009;</p>	<p>Commence construction on two of the top ten bridges for seismic retrofit;</p>	<p>In fiscal year 2009-2010, Shiloh Bridge Seismic Retrofit was completed. Grayson Bridge Seismic retrofit is currently under construction. Upcoming bridge projects include: Geer Road over the Tuolumne River, McHenry Road over the Stanislaus River, Crows Landing Road over the San Joaquin River, Kilburn Road over Orestimba Creek and Pete Miller Road over the Delta Mendota;</p>
	<p>In the past year, we have seen ridership increase approximately 10%;</p>	<p>Increase ridership of transit by 5% per year;</p>	<p>Due to the state of the economy ridership was down 3.6%. It is believed that the high unemployment and increased college tuition is the cause of this reduced ridership;</p>
	<p>This fiscal year, there were 493 road related calls per Government Outreach. Public Works will be applying the 1-877-2ASSIST bumper stickers on our County vehicles and will also be added to our Public Works website; and</p>	<p>Track the number of calls received on Roadway hotline to establish baseline;</p>	<p>From the 1-877-2Assist phone report for FY 2009-2010, there were 4 requests submitted and responded to;</p>

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Implement strategies to improve transportation circulation	Stanislaus County Non-Motorized Transportation Plan was adopted in September of 2008. Public Works was a stakeholder in this COG effort to develop a countywide master plan.	Successfully leverage outside funding for congestion relief, Congestion Mitigation and Air Quality (CMAQ) and/or State Transportation Improvement Program (STIP) in an amount of \$3 million; and	The Department was successful in leveraging \$10.8 million; and
	This outcome was adopted in 2009-2010.	Successfully assist StanCOG in the development of the Regional Transportation Plan (RTP) update, to be comprehensive and on schedule including the Sustainable Communities Strategy.	Substantial resources dedicated to assisting in RTP update. The RTP was adopted by the Stan COG Policy Board in July 2010.
Implement strategies to improve flood control	GIS mapping populated with scanned FEMA Flood Insurance Rate Maps and historic photos of flooded areas. This equips County Planners and local officials improved understanding of the current flood hazards and risks thus enabling them to pass this information onto builders, developers and homeowners giving them information on where to build safely and how to build safely; and	Develop a storm drainage atlas;	Storm Drainage Data has been compiled for Stanislaus County and is a part of the County's GIS;
	The NED, which is determined in the F4 document, is scheduled to be complete this year. This documentation brings to close the feasibility phase of the Orestimba Creek Flood Control Project which began in 1998. The next phase is design.	Complete Feasibility study for Orestimba Flood Control Project, receive policy direction on selected alternative and develop a financial plan for associated alternative;	Following the F4 Conference Milestone, the Army Corps of Engineers determined that additional alternatives should be developed with new geotechnical information gathered. This will delay the schedule by approximately one year. Funding from the City of Newman and the Department of Water Resources has been identified to complete this added scope of work. Expect to complete CEQA analysis late 2010;
	This outcome was adopted in 2009-2010.	Develop General Plan policy to encourage storm drainage facilities to be water supply facilities with associated uses; and	The General Plan Update is underway and will include appropriate policy information; and
	This outcome was adopted in 2009-2010.	Construction of the Keyes Storm Drainage Infrastructure Project including storm drain, curb, gutter, and fill.	The project was completed ahead of schedule and within budget.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Efficient Delivery of Public Services			
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	Public Works Process Improvement projects: 91.7% improvement in GIS Work request form and 86% improvement in Cost Accounting Management System Daily Log / Receipts Program.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	15% improvement in time required for division review of project plans and specs. 50% increase in laptop computer usage by construction inspectors.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

Although Public Works is comprised of five separate divisions, the thread that runs through all of the divisions is transportation. The ability to access transportation funding and the efficient use of those funds is essential to the provision of a well-planned infrastructure system. Current economic conditions have increased the volatility of transportation funding. Having a master program in place ensures that Stanislaus County Public Works can access funds as they become available. The following Operational Priorities for this budget reflect this focus:

- ◆ Aggressively address the work recommendations noted by Caltrans on the “State Bridge Inspection Reports” by repairing, removing, or replacing the defects and incorporate the mitigating information into the GIS bridge application;
- ◆ Increase the overall efficiency of the Construction Administration process in order to deliver more streamlined and cost effective road projects;
- ◆ Maximize Federal and State monies to leverage local funds to maximize the benefits to Stanislaus County;
- ◆ Purchase and install electronic fareboxes in all StaRT buses and implement new fare media (tickets) for greater customer convenience and enhanced accountability of fare revenue; and
- ◆ Purchase and install new security systems in all StaRT buses for improved customer and driver security.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Obligate and expend the maximum amount of American Recovery and Reinvestment Act (ARRA) funding available in the current fiscal year;	Public Works obligated and is in the process of expending \$7,006,187 of ARRA funds;
Integrate master programming into the Capital Improvement Program, Public Facility Fee Program and Regional Transportation Program to ensure a comprehensive, cohesive transportation program;	The Capital Improvement Program, Public Facility Fee Program and Regional Transportation Program have been integrated through master programming;
Complete a Facility Needs Assessment identifying present and future needs for the Department of Public Works with the outcome to be a Facility Master Plan to include site planning and siting alternatives;	Facility Master Plan completed, including site planning for the Morgan Road location;
Implement a plan to ensure annual compliance with the California Air Resource Board's regulation for in-use, off-road vehicle diesel emission standards; and	Public works has developed a replacement schedule to address the remaining off-road vehicles to be in compliance in upcoming years until 2020, and the schedule will be re-evaluated prior to each budget year; and
Develop and implement a road shoulder improvement program to systematically and periodically perform shoulder maintenance to ensure safe roadways.	Program developed and implemented. The Road Division completed shoulder fills on 18 miles of roadway to eliminate drop offs at the edge of pavement. Recycled road grindings and/or base rock were used; meeting air pollution criteria.

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ Public Works-Administration;
- ◆ Public Works-Engineering;
- ◆ Public Works-Hammett and Kiernan Project Study Report;
- ◆ Public Works-Local Transit;
- ◆ Public Works Morgan Road Shop; and
- ◆ Public Works-Road and Bridge.



PUBLIC WORKS—ADMINISTRATION

Budget Unit 1201 0040001
Special Revenue Fund

SERVICES PROVIDED

The Public Works Administration Division provides leadership, operational coordination, and policy development for all Public Works' divisions. The finance section provides budgeting, financial, and cost accounting services. The technical staff develops and maintains the Department's geographical information and maps (GIS services) to all divisions of the Public Works Department, other County departments, and other government agencies.

CASH BALANCE

As of July 1, 2010 this fund reflects a positive cash balance of \$157,884 compared to \$184,048 on July 1, 2009. The full costs of this budget are allocated to other Public Works divisions and other users on a monthly basis.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,710,603 be approved for Public Works – Administration. This budget is funded from \$1,710,603 in estimated department revenue from charges for services.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the resources necessary to provide the leadership coordination, and management direction of the four major operating divisions of the Public Works Department which include: Engineering; Transit; Road & Bridge (Operations & Construction Projects); and Morgan Shop. The proposed level of funding does not provide sufficient resources to continue to provide Geographic Information Systems services at prior levels and support to County departments outside of Public Works. As such, the Department has been working with the Chief Executive Office to develop a strategy for sustainability. Overall, this level of funding in the budget is approximately 15% lower than Fiscal Year 2009-2010. The reduction is the result of the elimination of two (2) filled positions within the GIS Division and the countywide 5% salary reduction.

The GIS Central concept was adopted in March 2008 to bring countywide GIS services and support under one central location. Since Public Works and Planning and Community Development were key providers of the information needed for the base layer and ongoing maintenance, it was decided that GIS Central should be the responsibility of Public Works. At the same time, Public Works' information technology (IT) staff and associated responsibilities were transferred to the Strategic Business Technology (SBT) Department. Public Works and SBT shared some costs in year one to ensure fiscal neutrality. The plan was for Public Works to develop an internet and intranet GIS, at which time, the costs for continued services and support would be distributed to those using the system.

The GIS Steering Committee met with representatives from user departments on March 26, 2010 to showcase the GIS application and request funding support. Unfortunately, the current economic crisis has resulted in an inability of County departments to provide adequate funding. Public Works is funded almost entirely through Highway Users Tax (HUTA) and funds are restricted to road purposes. The Department is unable to continue to provide GIS services and support to other departments at previous levels in the absence of an identified funding source. The Department of Public Works GIS Division will be downsized from five to three positions which will provide just the most basic maintenance and system support. Therefore, two filled positions will be eliminated through a reduction-in-force action and

one position reclassified downward. Due to the reduced staffing, the GIS application will be in a maintenance mode; therefore future development will be limited, resulting in the reclassification request.

As stated previously, the Public Works Administration Division is funded through charges to other Public Works divisions. The main source of funding is the Road Fund. State actions affecting the Road Fund are outlined below.

California's current economic crisis has resulted in a change in State funding for transportation purposes. Public Works funding historically has been from two major sources—Highway Users Tax (HUTA) and more recently Proposition 42 funds. HUTA averages \$8 million annually and Proposition 42 approximately \$4.7 million. In March, legislation was passed that eliminates the sales tax on gasoline (Proposition 42) and replaces it with an increased excise tax (HUTA), freeing up funding at the State level for the State General Fund. While a commitment has been made to allocate the excise tax in such a way as to ensure fiscal neutrality for local jurisdictions, the Proposition 1A protections no longer exists. Although funding appears to be secure for Fiscal Year 2010-2011, future years could be subject to borrowing from the State. Unlike Proposition 42 funds, the State can borrow HUTA funds, without paying interest and repayment is not required for three years.

Although Public Works anticipates receiving 100% of the HUTA allotment in Fiscal Year 2010-2011, the State will be deferring a portion of the funds from July through March. These funds are normally received at the end of each month. The plan is to defer approximately 41% of the regular HUTA funds each month. For Stanislaus County, this is \$300,000 per month for a total estimated deferral of \$2.7 million. The Department anticipates having sufficient cash reserves to remain solvent through the deferral period.

Proposition 1B was approved by voters in November 2006 authorizing the sale of \$1 billion in bonds for counties statewide for local streets and roads, projects and maintenance. The bonds were to be sold and allocated over a 5-year period, through Fiscal Year 2011-2012. This program provides approximately \$2.5 million a year to Stanislaus County Public Works. In anticipation of decreased funding when Proposition 1B ends in Fiscal Year 2012-2013, the Department has implemented a budget reduction strategy to lower expenses 15% from Fiscal Year 2008-2009. This reduction will impact all following Public Works division; Road & Bridges, Administration, Engineering, and Morgan Shop. The majority of the funding for each of these divisions is Road Funds.

The 15% reduction will be achieved primarily through employee attrition. To mitigate decreased staffing levels, the Department is proposing consolidating at the Morgan Road location. Public Works currently has employees at both Tenth Street Place and Morgan Road. Relocating Public Works' staff to Morgan Road will create greater efficiencies and allow the Department to continue to provide the level of service expected by customers. Further detail about the potential consolidation will be brought back to the Board of Supervisors at a future date for consideration.

ADOPTED STAFFING IMPACTS FOR THE ADOPTED PROPOSED BUDGET

As part of the Geographical Information System (GIS) restructure the department is requesting to delete one filled Senior Application Specialist position and one filled Application Specialist III position, which will result in a reduction-in-force action. The Department is further requesting to downgrade one Senior Software Developer/Analyst position to Software Developer/Analyst III as a result of the restructure and change in job responsibilities.

Total current authorized positions— 14

It is recommended to delete one full-time allocated Senior Application Specialist position and one full-time allocated Application Specialist III position, requiring a reduction-in-force action effective September 11, 2010. It is further recommended to reclassify downward one Senior Software Developer/Analyst position to Software Developer/Analyst III.

Total recommended authorized positions— 12

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Public Works - Administration					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$7,899	\$42,888	\$0	\$0	\$0
Charges for Service	\$1,562,637	\$1,660,263	\$1,680,603	\$0	\$1,680,603
Miscellaneous Revenue	\$403	\$165	\$0	\$0	\$0
Other Financing Sources	\$26,650	\$105,149	\$30,000	\$0	\$30,000
Total Revenue	\$1,597,589	\$1,808,465	\$1,710,603	\$0	\$1,710,603
Salaries and Benefits	\$1,343,370	\$1,467,981	\$1,447,208	\$0	\$1,447,208
Services and Supplies	\$115,955	\$164,446	\$122,925	\$0	\$122,925
Other Charges	\$105,622	\$119,973	\$140,470	\$0	\$140,470
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$32,642	\$44,026	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,597,589	\$1,796,426	\$1,710,603	\$0	\$1,710,603
Fund Balance	\$0	(\$12,039)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



PUBLIC RESOURCES
Public Ways

PUBLIC WORKS—ENGINEERING

Budget Unit 1202 0040249
Special Revenue Fund

SERVICES PROVIDED

The Public Works Engineering Division provides design and construction management for various road and bridge construction and reconstruction projects. It also provides for the establishment and maintenance management of various services districts, such as landscape, lighting, and storm drains. The Engineering Division provides services for survey mapping, abandonment, certificates, monumentation, and indexing of County survey maps. The Engineering Division also provides for review of off-site development plans, writes conditions-of-approval, supports the Stanislaus County Planning Commission, and issues encroachment and transportation permits. Additionally, staff collects and provides analysis of traffic and vehicle accident data, ensures proper programming of Federal and State funds, and develops the Capital Improvement Program for Public Works.

CASH BALANCE

As of July 1, 2010 these funds reflect a positive cash balance of \$305,518 compared to \$337,818 on July, 1 2009. This total includes \$185,002 of fees collected, and dedicated, for County Survey Monument Preservation. The costs of this budget are allocated to other County departments on a monthly basis. This division is supported entirely through charges for services. Individual's labor rates are computed on an annual basis, at the beginning of the fiscal year and charges for services are based on actual rates. Reconciliation is performed at year-end and adjustments, if necessary, are made in the proceeding year.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$4,078,396 be approved for Public Works – Engineering. This budget is funded from \$4,078,396 in estimated department revenue from charges for services.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the resources required for road and bridge project design, traffic studies, project construction management, survey, subdivision map processing, right of way acquisition, encroachment permit inspection and land development. Also, resources will be used to continue making limited improvements in the Survey Monument Preservation Program to address loss and destruction of older survey monuments.

The Recommended Proposed Budget is approximately 12% lower than the previous year. The decrease is primarily the result of the unfunding of two vacant positions in the third quarter of Fiscal Year 2009-2010 and the 5% countywide salary reduction. The unfunding of vacant positions is part of the Department's long-range plan in anticipation of a 15% funding loss in Fiscal Year 2012-2013 (as discussed in Public Works Administration submittal). The unfunding of future vacancies will be necessary to meet salary costs targets. This reduced staffing may result in service delays and the inability to deliver road construction projects at the current level. As discussed earlier, the consolidation of Public Works staff to one location will help alleviate those service delays.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 29

There are no recommended changes to the current level of staffing.
 Total recommended authorized positions— 29

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

As part of the Voluntary Separation/Retirement Incentive Program, the Department is requesting to delete one vacant Transportation Project Coordinator position.

Total current authorized positions— 29

It is recommended to delete one vacant Transportation Project Coordinator position.

Total recommended authorized positions— 28

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Public Works - Engineering					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$5,460	\$0	\$0	\$0
Charges for Service	\$3,662,407	\$3,637,705	\$3,872,150	\$0	\$3,872,150
Miscellaneous Revenue	\$19	\$41	\$0	\$0	\$0
Other Financing Sources	\$515,367	\$291,255	\$206,246	\$0	\$206,246
Total Revenue	\$4,177,793	\$3,934,461	\$4,078,396	\$0	\$4,078,396
Salaries and Benefits	\$2,878,696	\$2,855,672	\$3,071,085	\$0	\$3,071,085
Services and Supplies	\$259,018	\$163,314	\$157,900	\$0	\$157,900
Other Charges	\$771,822	\$781,365	\$849,411	\$0	\$849,411
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$66,889	\$79,656	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,976,425	\$3,880,007	\$4,078,396	\$0	\$4,078,396
Fund Balance	(\$201,368)	(\$54,454)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



PUBLIC WORKS—HAMMETT AND KIERNAN PROJECT STUDY REPORT

Budget Unit 1795 0025510
Special Revenue Fund

SERVICES PROVIDED

This budget provided the funding and guidance for two Project Study Reports for the design of future transportation improvements to the Hammett Road and Kiernan Avenue areas in Salida.

CASH BALANCE

As of July 1, 2010 this fund has a zero cash balance compared to a positive cash balance of \$57,281 on July 1, 2009. This budget is no longer active. In September 2009, the Board authorized the transfer of the remaining fund balance in the PW Hammett/Kiernan Project Study Report (PSR) Fund to the Public Works Highway 99 at Kiernan project. The transfer was to offset the additional cost of an amendment to the Project Approval and Environmental Document (PA&ED) contract. Funding for the study of the Kiernan and Hammett interchanges was received in 2003 from private development interests. The PSR phase was completed and an agreement for PA&ED phase was entered into in February 2009. An amendment was approved by the Board in September 2009, resulting in the transfer of the remaining funds.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

There is no Recommended Proposed Budget for Public Works – Hammett and Kiernan Project Study Report. As stated above, this budget is no longer active. However, per State Controller guidelines, inactive budgets must be included in the annual spending plan over a 3-year period before it is removed from the County Budget.

PROGRAM DISCUSSION

The Public Works – Hammett and Kiernan Project Study Report budget is inactive. Per State Controller guidelines, inactive budgets must be included in the annual spending plan for a 3-year period before it is removed from the County Budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Public Works - Hammett / Kiernan PSR				
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$409	(\$554)	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0
Total Revenue	\$409	(\$554)	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0
Services and Supplies	\$36,124	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$57,585	\$0	\$0
Equity	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0
Gross Costs	\$36,124	\$57,585	\$0	\$0
Fund Balance	\$35,715	\$58,139	\$0	\$0



PUBLIC WORKS—LOCAL TRANSIT SYSTEM

Budget Unit 4001 0041510
Enterprise Fund

SERVICES PROVIDED

The Public Works Transit Division operates the County's public transportation system, Stanislaus Regional Transit ("StaRT"). StaRT provides intercity service within the County and links with city transportation systems to provide coordinated transit service for County residents. StaRT operates fixed and deviated-fixed route and demand response transit services to 16 communities in the County, intercounty service to Merced and Gustine and provides non-emergency medical transportation to Bay area medical facilities.

CASH BALANCE

On July 1, 2010, this fund reflects a positive cash balance of \$2,522,400 compared to \$1,332,526 on July 1, 2009. The variance is the result of lower than anticipated Compressed Natural Gas (CNG) fuel costs of approximately \$150,000 and contracted bus services of \$300,000. In addition, capital project expenditures of \$200,000 originally anticipated in Fiscal Year 2009-2010 will not materialize until Fiscal Year 2010-2011. The Transit Division is funded primarily through the Transportation Development Act (TDA). Funds remaining from previous years are required to be used to lessen the need for TDA funding in the future years. The requested budget utilizes \$1,603,558 of retained earnings. The retained earnings also include a reserve of \$200,000 for the future rebuild of Transit's CNG buses.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$5,368,328 be approved for Public Works – Local Transit System. This budget is funded from \$3,764,770 in estimated department revenue through the Transportation Development Act and fares for transit services and \$1,603,558 in retained earnings.

PROGRAM DISCUSSION

At this level of funding, the Transit Division will maintain the intercity and intracity transit services to the cities and communities of Stanislaus County, the non-emergency medical transportation to Bay Area medical facilities and the interregional transit services to Merced County. The Transit Division will continue to operate, under Memorandums of Understanding, the public transit services for the cities of Waterford, Patterson and Newman.

Expenditures for Compressed Natural Gas (CNG) fuel are projected to increase due to the potential loss of the Federal rebate of \$.50 per gas gallon equivalent of CNG fuel. Increased fuel costs in the amount of \$65,000 have been budgeted in anticipation of the loss of the rebate.

The Recommended Proposed Budget contains \$598,806 in fixed asset funding. This funding consists of \$53,806 for bus shelter facilities, \$225,000 for video surveillance cameras for the StaRT buses, \$20,000 for capital bus procurement costs, \$100,000 for electronic fareboxes and supplies for the StaRT buses, \$100,000 for facilities for the Patterson intermodal transfer facility and \$100,000 in reserve for the future rebuild of the current CNG buses.

With the proposed schedule changes anticipated in August 2010 to address customer service demand and requests, the Transit Division will be adding two runs to the Route 10 service between Modesto and Turlock and one run on Route 60 between Modesto and Oakdale.

Due to recently passed State legislation, Transit Operators in Stanislaus County may receive additional State Transit Assistance Funds. At this time, the Stanislaus Council of Governments (StanCOG) has not indicated the amount to be allocated to Stanislaus County for its transit operations.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 3

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 3

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Public Works - Local Transit System					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$2,781,611	\$2,962,730	\$3,047,416	\$0	\$3,047,416
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$62,670	\$30,343	\$0	\$0	\$0
Intergovernmental Revenue	\$1,374,383	\$600,484	\$300,812	\$0	\$300,812
Charges for Service	\$361,282	\$345,202	\$416,542	\$0	\$416,542
Miscellaneous Revenue	\$2,522	\$1,527	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,582,468	\$3,940,286	\$3,764,770	\$0	\$3,764,770
Salaries and Benefits	\$325,643	\$345,017	\$388,126	\$0	\$388,126
Services and Supplies	\$2,849,642	\$2,824,350	\$3,608,137	\$0	\$3,608,137
Other Charges	\$492,130	\$576,567	\$773,259	\$0	\$773,259
Fixed Assets					
Equipment	(\$78,711)	\$38,417	\$598,806	\$0	\$598,806
Other Financing Uses	\$7,760	\$9,789	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,596,464	\$3,794,140	\$5,368,328	\$0	\$5,368,328
Retained Earnings	(\$986,004)	(\$146,146)	\$1,603,558	\$0	\$1,603,558
Net County Cost	\$0	\$0	\$0	\$0	\$0



PUBLIC WORKS—MORGAN SHOP

Budget Unit 5121 0042100
Internal Service Fund

SERVICES PROVIDED

Public Works – Morgan Shop is an Internal Service Fund (ISF) operation that provides equipment and vehicles to other Public Works divisions, primarily the Road & Bridge Division. The user divisions pay a rental rate to Morgan Shop when using equipment and vehicles. In addition, Morgan Shop provides vehicle and equipment maintenance as requested to other County Departments. Morgan Shop also provides Compressed Natural Gas (CNG), unleaded, and diesel fueling to County Departments and CNG fueling to other local jurisdictions.

CASH BALANCE

As of July 1, 2010 this fund reflects a positive cash balance of \$1,492,397 compared to \$901,667 on July 1, 2009. The positive cash balance is the result of equipment rental revenue. Equipment replacement is funded from a portion of Morgan Shop's equipment rental rate. As this revenue is collected, it accumulates in fund balance. A reduction in expenses and close monitoring of the Department's budget in anticipation of State budget reductions also contributed to the positive cash balance. The equipment replacement component is used to replace heavy equipment necessary for continued Road operations. The replacement of heavy equipment will update the old and depleted vehicles and meet the Air Resource Board's current mandates for emission standards. The Final Budget uses a portion of the cash balance for these equipment purchases.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$5,207,468 be approved for Public Works – Morgan Shop. This budget is funded from \$4,479,175 in estimated department revenue from charges for services and \$728,293 from departmental retained earnings.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the resources necessary to support safe and reliable equipment and vehicles, fueled and ready for use by County departments and other local jurisdictions. This is completed through acquisition and disposal of heavy equipment and other vehicles, preventative maintenance, and equipment and vehicle repair. Morgan Shop's core function is to provide heavy equipment to the Road & Bridge Division of Public Works. This includes maintaining the equipment needed for road maintenance and providing fuel and repair services.

The Public Works Morgan Shop Division is mandated to be in compliance with the California Air Resource Board's Adopted Fleet Rule for Public Agencies and Utilities to "...reduce particulate matter emissions from on-road heavy duty diesel-fueled vehicles owned or operated by public agencies and utilities, by July of 2012." This effort began in Fiscal Year 2007-2008. Continuing to act in accordance with the previously determined replacement schedule for future compliance, the current level of funding includes the retrofitting of one (1) diesel-fueled on-road heavy-duty vehicle and the replacement of non-compliant vehicles with five (5) new compliant alternative fueled on-road heavy-duty vehicles.

The California Air Resource Board also adopted the Fleet Rule, Title 13, Article 4.8, Chapter 9, California Code of Regulations (CCR), to reduce diesel particulate matter (PM) and criteria pollutant emissions from in-use off-road diesel-fueled vehicles on June 15, 2008. The Department of Public Works previously evaluated the existing fleet and has identified 26 vehicles that are affected by this

rule. Annual reduction target compliance dates are predetermined by NOX (nitrates of oxide) and PM (particulate matters) through 2020. The requested level of funding provides for replacement of non-compliant vehicles with ten (10) new compliant alternative fueled in-use off-road vehicles during Fiscal Year 2010-2011 to meet the next target compliance date of March 1, 2011. Public Works has developed a replacement schedule to address the remaining off-road vehicles to be in compliance in upcoming years until 2020, and the schedule will be re-evaluated prior to each Fiscal Year.

The purchase of the alternative fueled vehicles in the amount of \$1,970,000 is funded primarily by a Congestion Mitigation and Air Quality (CMAQ) grant. The proposed budget recognizes \$1,519,005 in revenue to be received from Federal CMAQ funds with the remaining balance of \$450,000 to be covered by Morgan Shop fund balance. The Department's revenue is above the targeted 9% reduction for Internal Service Funds due to the CMAQ grant.

Public Works Morgan Shop's Recommended Proposed Budget also includes the purchase of up to five (5) new light duty vehicles needed to replace existing aged and depleted equipment. An estimated \$101,000 of Morgan Shop's fund balance will be used for the purchase of the light duty vehicles and for the retrofit of one diesel-fueled on-road heavy-duty vehicle.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 8

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 8

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

The Department of Public Works requests an increase in appropriations in fixed assets within the Morgan Shop budget in the amount of \$925,000 for the purchase of the following: six (6) heavy duty alternative fuel vehicles: two (2) sign trucks, two (2) water trucks, one (1) loader and one (1) dump truck. This is in addition to the \$1.97 million approved in the Adopted Proposed Budget for Fiscal Year 2010-2011 for the purchase of alternative fueled vehicles funded primarily by a Congestion Mitigation and Air Quality (CMAQ) grant. The vehicles will be 100% funded through the Congestion Mitigation and Air Quality Improvement Program (CMAQ). This program historically funds 88.53% of an accepted project. However, the Stanislaus Council of Governments (StanCOG) was recently notified that CMAQ projects were currently to be fully funded (100%). When notified of the availability of full funding, the Department requested approval from StanCOG to advance those projects programmed for Fiscal Year 2011-2012. In addition, those CMAQ projects previously budgeted at 88.53% funding were moved to 100% funded. StanCOG agreed to the proposal.

The Department requests an increase in Morgan Shop revenues in the amount of \$1,375,995. This is to reflect CMAQ funds for the vehicles requested above (\$925,000), and additional CMAQ funds of \$450,995. The additional funds are the result of the previously approved CMAQ projects, alternative fuel vehicles, being 100% funded. The projects submitted with the Adopted Proposed Budget had a \$450,995 local match which would reduce the Morgan Shop fund balance. Those funds will now be retained in fund balance for future vehicle purchases. This brings the total amount of CMAQ funds for Morgan Shop in Fiscal Year 2010-2011 to \$2,895,000.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Public Works - Morgan Shop					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,621,472	\$20,938	\$1,538,735	\$1,375,995	\$2,914,730
Charges for Service	\$3,158,035	\$2,859,642	\$2,914,240	\$0	\$2,914,240
Miscellaneous Revenue	\$1,665	\$1,146	\$1,200	\$0	\$1,200
Other Financing Sources	(\$15,261)	\$92,855	\$25,000	\$0	\$25,000
Total Revenue	\$4,765,911	\$2,974,581	\$4,479,175	\$1,375,995	\$5,855,170
Salaries and Benefits	\$683,307	\$674,611	\$784,553	\$0	\$784,553
Services and Supplies	\$1,434,740	\$1,130,044	\$1,371,700	\$0	\$1,371,700
Other Charges	\$857,905	\$949,020	\$980,215	\$0	\$980,215
Fixed Assets					
Equipment	\$34,743	(\$175,020)	\$2,071,000	\$925,000	\$2,996,000
Other Financing Uses	\$15,058	\$19,284	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,025,753	\$2,597,939	\$5,207,468	\$925,000	\$6,132,468
Retained Earnings	(\$1,740,158)	(\$376,642)	\$728,293	(\$450,995)	\$277,298
Net County Cost	\$0	\$0	\$0	\$0	\$0



PUBLIC RESOURCES
Public Ways

PUBLIC WORKS—ROAD AND BRIDGE

Budget Unit 1101 0040399
Special Revenue Fund

SERVICES PROVIDED

The Road and Bridge Division of the Public Works Department maintains Stanislaus County's approximately 1,600-mile road system and 250 bridges. This includes preventive maintenance, resurfacing roadways, and maintenance of bridges and storm water systems. Other core duties include signing and striping of the roadways, vegetation control, and emergency response.

CASH BALANCE

As of July 1, 2010 this fund reflects a positive cash balance of \$10,127,715 compared to \$12,616,107 on July 1, 2009. The cash balance is a compilation of Road & Bridge Operations, Road Capital Projects, Proposition 42 and 1B, and Kaiser Voluntary funds. While this balance appears large, approximately \$5.7 million has been obligated for existing, approved projects. The State's Fiscal Year 2010-2011 budget defers a portion (approximately 40%-45%) of the County's allotment of Highway Users Tax (HUTA) for the months of July 2010 through March 2011. This applies to only the "existing" HUTA, and not the "new" HUTA that replaces Proposition 42 funding as explained in the Public Works Administration section. The deferred revenue, approximately \$2.7 million, is to be received in April 2011. The Department does not anticipate a cash flow problem.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$48,529,317 be approved for Public Works – Road and Bridges, funded by \$45,058,992 in estimated department revenue mostly from Federal and State sources and \$3,470,325 in departmental fund balance.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the County's roadway system in a reasonably safe and cost effective manner. This includes repairs, improvements, and preventive maintenance performed on an annual basis. The budget also provides for 24-hour emergency response to road hazards and weather related emergencies. Public Works Road and Bridges Division also provides maintenance of County Service Area (CSA) storm drain systems. These maintenance costs are reimbursed by the CSAs.

This budget rolls up the individual budgets for Road & Bridge Operations (\$13,871,526) and Road Construction Projects (\$34,657,791) for a total of \$48,529,317. This is an increase of \$4,533,753 from Fiscal Year 2009-2010. The reflected increase is the result of a change in the way the budget is presented. In the past, previous year's project appropriations at year-end were "rolled forward" into the new-year, creating a variance between the proposed budget and legal budget. Starting with the Fiscal Year 2010-2011, appropriations will not be rolled forward, but will be included in the Recommended Proposed Budget, providing a comprehensive annual spending plan. The Recommended Proposed Budget contains approximately \$7 million of prior year projects.

Previously approved construction projects will be completed in Fiscal Year 2010-2011. The major projects in this category are:

- ◆ Carpenter Road @ Beverly Road and Robertson Road Intersection Improvements;
- ◆ American Reinvestment Recovery Act (ARRA) Cape Seal;

- ◆ Hughson Cape Seal (ARRA); and
- ◆ McHenry Avenue @ Ladd Road Intersection Improvements.

The requested budget provides funding for approximately \$27.5 million in additional road construction projects. Funding for these projects consists of Federal (\$12 million), Public Facility Fees (\$9 million), Proposition 1B funds (\$2.5 million), and existing fund balance (\$4 million). A large portion of the local match for road projects is provided through Proposition 1B funds, approved by voters in November 2006. Proposition 1B included \$1 billion for counties statewide for local streets and roads. These funds were to be received over a five-year period, through Fiscal Year 2011-2012. Due to the deferral of HUTA funds in Fiscal Year 2009-2010, the State appropriated the remaining Proposition 1B funds during that year. However, the funds were not allocated by the State in a timely manner and therefore were not available for use in Fiscal Year 2009-2010. Those funds will be used for project local match in Fiscal Years 2010-2012. In addition, the Department of Public Works is continuing a resurfacing program with the goal of resurfacing 125 miles of the County's approximately 1,600 miles of roadway annually.

The projects are listed below and are outlined in Stanislaus County's Capital Improvement Plan.

Design Engineering

- ◆ Crows Landing Road Bridge @ San Joaquin River
- ◆ Geer Road Bridge @ Tuolumne River
- ◆ Kilburn Road Bridge @ Orestimba Creek
- ◆ McHenry Avenue Bridge @ Stanislaus River
- ◆ Pete Miller Bridge @ Delta Mendota Canal
- ◆ River Road Bridge @ San Joaquin River
- ◆ Claribel Road @ Coffee Road intersection improvements
- ◆ Claribel Road Widening (McHenry to Oakdale)
- ◆ Hatch Road Channelization
- ◆ Hatch Road @ Crows Landing Road (signal modification)

Construction Engineering

- ◆ Grayson Road Bridge @ Laird Slough
- ◆ Broadway Avenue @ UPRR crossing improvements
- ◆ Claribel Road @ BNSF RR crossing improvements
- ◆ Geer Road @ Whitmore Avenue intersection improvements
- ◆ Howard Road Bike Lane
- ◆ Las Palmas Avenue @ Elm Avenue intersection improvements
- ◆ Las Palmas Avenue @ Sycamore Avenue intersection improvements
- ◆ Latimer Avenue @ 9th Street-left turn lane
- ◆ Mariposa Road RR crossing improvements
- ◆ Santa Fe Avenue @ Hatch Road intersection improvements
- ◆ Santa Fe Avenue @ Geer Road intersection improvements

The Road and Bridge Division unfunded five positions in the third quarter of Fiscal Year 2009-2010, two of which were Road Supervisors. The staffing reduction resulted in a restructuring of the division. Maintenance is now comprised of three functional sections and the maintenance yards in Patterson and Oakdale are no longer staffed. This could result in longer response times in those areas; however, the Department will continue to make every effort to maintain service levels in the face of reduced staffing.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 58

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 58

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to delete one filled Administrative Clerk II position due to the consolidation of office staff at the Morgan Road location. The deletion will result in a reduction-in-force action.

Total current authorized positions— 58

It is recommended to delete one Administrative Clerk II position, requiring a reduction-in-force action effective November 6, 2010.

Total recommended authorized positions— 57

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Public Works - Road and Bridge					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$1,311,321	\$338,277	\$0	\$0	\$0
Licenses, Permits, Franchises	\$286,455	\$39,152	\$74,250	\$0	\$74,250
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$411,960	\$101,200	\$102,700	\$0	\$102,700
Intergovernmental Revenue	\$20,780,765	\$17,497,158	\$34,319,279	\$0	\$34,319,279
Charges for Service	\$99,728	\$338,649	\$292,000	\$0	\$292,000
Miscellaneous Revenue	\$14,630	\$460	\$0	\$0	\$0
Other Financing Sources	\$10,080,392	\$361,761	\$10,270,763	\$0	\$10,270,763
Total Revenue	\$32,985,251	\$18,676,657	\$45,058,992	\$0	\$45,058,992
Salaries and Benefits	\$4,658,475	\$4,353,795	\$4,565,768	\$0	\$4,565,768
Services and Supplies	\$16,082,714	\$8,081,041	\$37,077,991	\$0	\$37,077,991
Other Charges	\$6,864,770	\$7,027,842	\$6,885,558	\$0	\$6,885,558
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$757,242	\$887,119	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$28,363,201	\$20,349,797	\$48,529,317	\$0	\$48,529,317
Fund Balance	(\$4,622,050)	\$1,673,140	\$3,470,325	\$0	\$3,470,325
Net County Cost	\$0	\$0	\$0	\$0	\$0

Stanislaus County



Striving to be the Best



Efficient Delivery of Public Services

COUNTY DEPARTMENTS

Assessor
Auditor-Controller
Board of Supervisors
Chief Executive Office
Clerk-Recorder
County Counsel
General Services Agency
Strategic Business Technology
Treasurer-Tax Collector

Efficient Delivery of Public Services

The public expects government to be responsive to their needs and to conduct business efficiently. County departments provide services to a diverse customer base. To serve customers effectively, departments must understand what is important to them and how to improve services. Customer feedback encourages County departments to remain focused on continuously improving how services are provided. Conducting business using the internet, is a convenient method for many residents. Providing services electronically recognizes this increasing trend and enhances the methods used to serve the public. The County can be reached online at stancounty.com. Improving the efficiency of core services allows staff to increase their focus on streamlining services and enhancing quality. Electronic services and more efficient processes mean customers spend less time conducting business with us.



The Assessor is responsible for preparing an annual assessment roll for property tax revenues using fair, accurate and timely property valuations. The Auditor-Controller safeguards the County's resources and ensures its financial integrity through fiscal monitoring and reporting. The Board of Supervisors provides governing, administrative and legislative direction to County departments and determines the overall policies for Stanislaus County government. The Clerk of the Board maintains accurate County legislative records and provides customer access to those records. The Chief Executive Office provides overall leadership and management of County government including the management of County resources, long-range financial planning, and facilities and organizational planning. The Human Resource Division provides services to County departments, employees, and applicants. These services include: labor relations, policy development and implementation, recruitment and selection, classification, compensation, oversight of the County's Internship, Wellness and learning and development programs. The Community and Economic Development Division is responsible for providing support for public infrastructure departments, including information technology, as well as community and economic development activities. The Organizational Performance (OP) Division is responsible for the development and implementation of County-wide organizational performance initiatives. This includes the facilitation of the seven Board of Supervisors priorities, goals and measures and the development of a "message to more" campaign aimed at promoting a broader, systemic appreciation of the Board priorities process. The Risk Management Division of the Chief Executive Office manages the health, safety and well being of Stanislaus County employees through administration of employee benefits, liability claims/insurance, disabilities management (workers' compensation), and safety. The Clerk-Recorder processes all documents and records related to marriage licenses, certified copies of vital statistics, document filings and recording of real property; processes passports; and conducts civil wedding ceremonies. The Clerk-Recorder is also responsible for conducting elections and ensuring citizens have the opportunity to exercise their right to vote. County Counsel serves as the principal legal counsel for the Board of Supervisors and provides legal advice to all County offices, departments and commissions. The General Services Agency supports County departments through purchasing services for goods, contracts, leased property

and equipment; through printing, bulk store, delivery, mailroom and messenger services; through maintenance and operation of all building systems and equipment; and through maintenance services for County vehicles. Strategic Business Technology supports the technology and web-based needs of County departments by providing help desk and desktop support services, email services, technology security, and County website services. The Treasurer-Tax Collector collects secured and unsecured property taxes, as well as other revenue, and issues various licenses including business licenses.

FISCAL YEAR 2010-2011 BUDGET ISSUES

For Fiscal Year 2010-2011 the General Fund revenue allocation was reduced by 9% for all departments receiving a General Fund contribution. The only exceptions to this reduction were budgets with fixed costs associated with contracts. For Efficient Delivery of Public Services priority area, the General Fund revenue allocation reduction was \$1,662,849. This reduction in General Fund contribution will have the following impacts on departments in the Efficient Delivery of Public Services area: a reduction of hours that the Department will be available to serve the public in the Assessor's Department and in the Treasurer-Tax Collector's Department; reductions-in-force in the Assessor's Department, General Services Agency, and Strategic Business Technology; unfunding vacant positions in the Auditor-Controller's Office, General Services Agency, Risk Management, and Treasurer-Tax Collector; and eliminating all non-critical functions. In addition to staffing changes, most departments will achieve their 9% revenue allocation reduction by improving efficiencies in their operations. The 5% salary reduction approved by the Board of Supervisors for all County employees and the \$20 million in mitigation of Fiscal Year 2010-2011 retirement costs will further assist departments in absorbing the reduction in General Fund revenue.

The unmet need requested that is recommended for funding in the Efficient Delivery of Public Services area is in the Assessor's Department. It is recommended to increase the Assessor's Budget by \$350,000 for an Assessment Appeals team which would defend appeals. These appeals are from property owners that protest the assessed values of their property. The revenue at risk due to appeals not being defended is approximately \$8 million, with the County's share at \$1.9 million.

The Final Budget included recommendations to increase appropriations for the Assessor, a decrease in appropriations for the Chief Executive Office – General Fund Contribution to Other Programs of which there is a recommended decrease to the Health Service Agency Deficit repayment to the Tobacco Endowment Fund and an increase for the Local Agency Formation Commission (LAFCO). Also recommended is an increase in appropriation for the Treasurer-Administration/Taxes and a reduction-in-force in the General Services Agency – Facilities Maintenance Division.

SUMMARY OF EXPENDITURES AND FUNDING SOURCES

The Proposed Budget recommends expenditures of \$173,014,382 for this priority area. These expenditures are funded by a combination of \$112,446,118 in department revenue, \$52,326,224 in revenue from the General Fund and \$8,242,040 in prior-year fund balance/retained earnings.

The Adopted Final Budget recommended a decrease in appropriations for department specific issues of \$197,377 for at total of \$172,817,005 and was funded from the General Fund in the amount of 197,377.

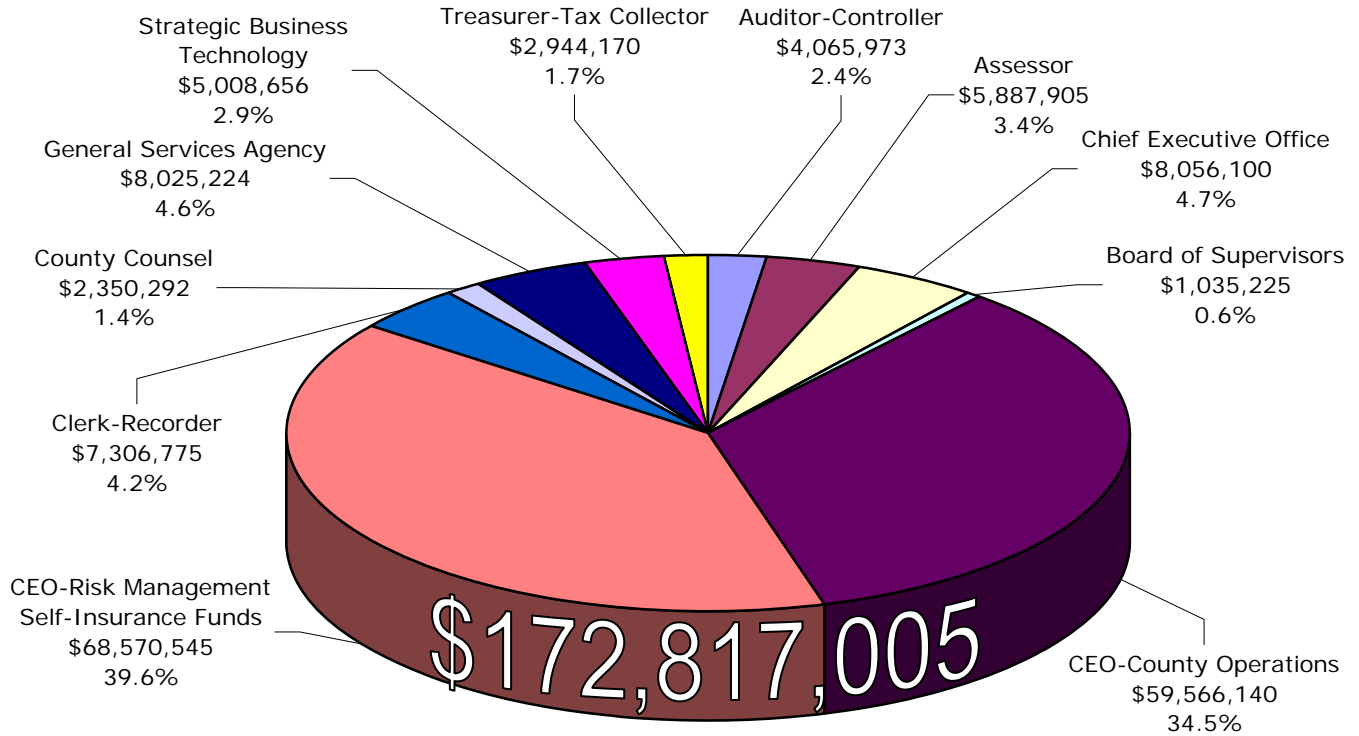
Also, for the first time departments are able to carry over 75% of their 2009-2010 unused net county cost appropriations. The carryover for this priority area was \$1,577,793. Of this amount, \$127,643 will be used to cover salary and benefit costs in the Assessor as well as any budget shortfall in the 2011-2012 Budget Year; \$48,297 in the Auditor-Controller, \$36,489 in Board of Supervisors, and \$171,638 in the County Counsel's budget to cover salary and benefit costs; \$18,675 to pay for a benefits consultant in Risk Management; \$256,211 for equipment in the Treasurer Tax Collector budget and any budget shortfall in the 2011-2012 Budget Year; \$867,155 to ensure all budgets are balanced and funded at the appropriate level in all of the Chief Executive Office budgets; and \$51,685 for salaries, services and supplies in General Services Agency - Purchasing.

The following charts represent department appropriations for Fiscal Year 2010-2011 and a five-year summary of appropriations in the Efficient Delivery of Public Services priority area of Stanislaus County government.

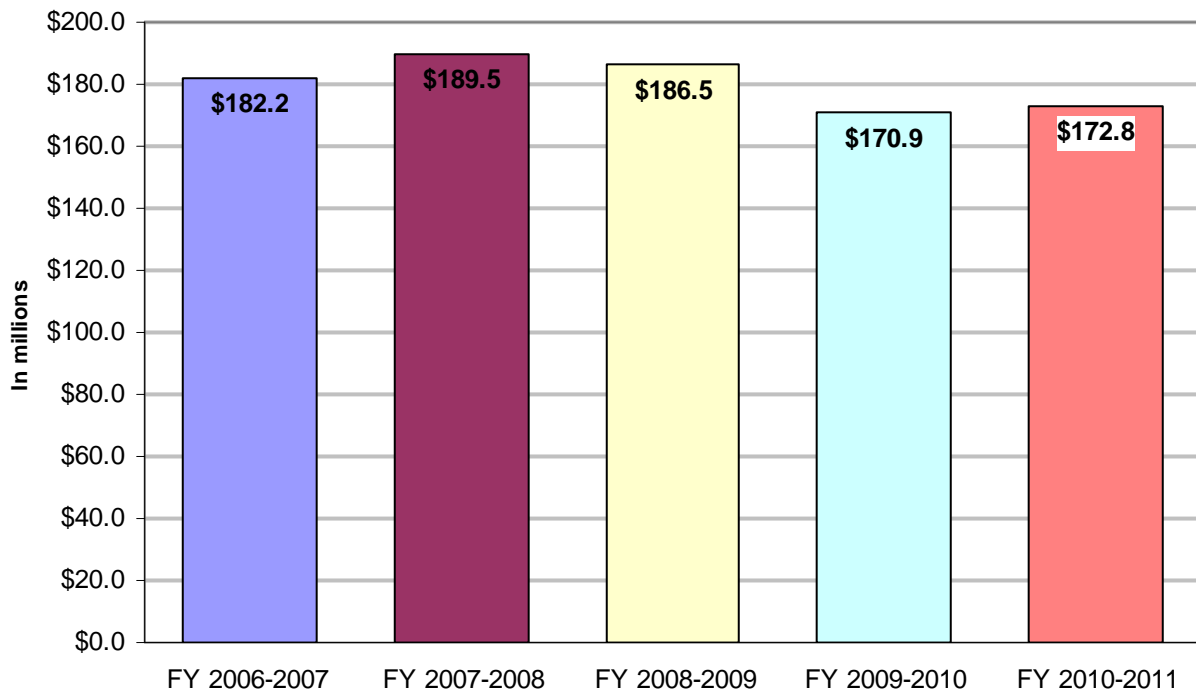


Efficient Delivery of Public Services

Adopted Expenditures Fiscal Year 2010-2011



Five Year Comparison of Appropriations





Efficient Delivery of Public Services

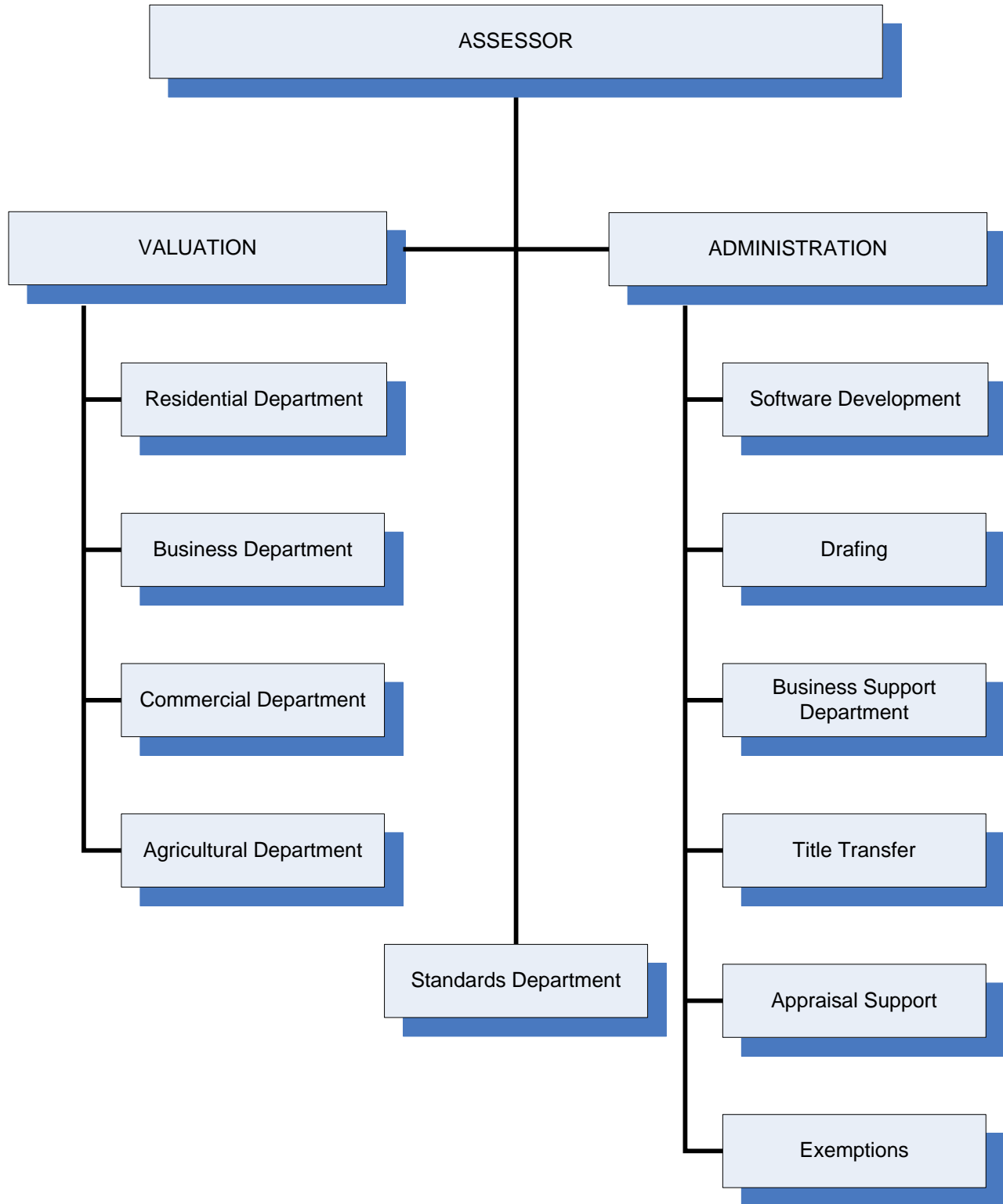
PAGE				ADOPTED 2010-2011
ASSESSOR				\$5,887,905
	Fund	Org		
533	0100	0012100	Assessor	\$5,887,905
AUDITOR-CONTROLLER				\$ 4,065,973
	Fund	Org		
541	0100	0013000	Auditor-Controller	\$4,065,973
BOARD OF SUPERVISORS				\$1,035,225
	Fund	Org		
546	0100	0014100	Board of Supervisors	\$1,035,225
549	0100	0014200	Clerk of the Board	\$0
551	0100	0014310	Community Support	\$0
CHIEF EXECUTIVE OFFICE				\$ 8,056,100
	Fund	Org		
561	0100	0015110	Operations and Services	\$6,505,427
566	0100	0015600	Risk Management Division	\$1,550,673
CEO-COUNTY OPERATIONS				\$59,566,140
	Fund	Org		
569	0100	0016041	Airport	\$205,000
571	0100	0016071	Appropriations for Contingencies	\$4,649,163
573	0100	0016021	Capital Improvement Financing Authority	\$187,511
575	0100	0016091	County Facilities	\$368,162
577	0100	0016046	Crows Landing Air Facility	\$277,273
579	0100	0016081	Debt Service	\$10,387,450
582	0100	0016401	General Fund Contribution to Other Programs	\$7,333,225
585	0100	0016051	General Fund Match--Vehicle License Fee	\$18,110,775
587	0100	0016061	Mandated County Match	\$17,058,075
590	0100	0016031	Plant Acquisition	\$989,506



Efficient Delivery of Public Services

PAGE				ADOPTED 2010-2011
CEO-RISK MANAGEMENT SELF-INSURANCE FUNDS				\$68,570,545
Fund	Org			
592	5101	0018100	Dental Self-Insurance	\$4,524,490
594	5051	0018050	General Liability Self-Insurance	\$6,121,320
596	5061	0018060	Professional Liability Self-Insurance	\$2,217,120
598	5091	0018090	Purchased Insurance	\$47,705,640
600	5071	0018070	Unemployment Self-Insurance	\$1,428,675
602	5111	0018110	Vision Care Self-Insurance	\$1,004,200
604	5081	0018080	Workers' Compensation	\$5,569,100
CLERK-RECORDER				\$ 7,306,775
Fund	Org			
610	0100	0020001	Recorder Division	\$1,973,984
612	0100	0020299	Elections Division	\$2,079,136
614	1723	0020500	Clerk-Recorder Modernization	\$3,083,655
616	1786	0020600	Vital and Health Statistics	\$170,000
COUNTY COUNSEL				\$ 2,350,292
Fund	Org			
621	0100	0022000	County Counsel	\$2,350,292
GENERAL SERVICES AGENCY				\$8,025,224
Fund	Org			
627	0100	0019010	Administration	\$478,520
629	5001	0018210	Central Services Division	\$1,003,311
631	0100	0043100	Facilities Maintenance Division	\$3,664,597
634	5021	0018500	Fleet Services Division	\$2,324,665
636	0100	0015310	Purchasing Division	\$526,611
638	171A	0016200	12th Street Office Building	\$27,520
STRATEGIC BUSINESS TECHNOLOGY				\$ 5,008,656
Fund	Org			
647	5031	0048100	Strategic Business Technology	\$4,052,958
651	5011	0048200	Strategic Business Technology-Telecommunications	\$955,698
TREASURER-TAX COLLECTOR				\$ 2,944,170
Fund	Org			
657	0100	0030001	Treasurer-Admin/Taxes	\$1,532,912
659	0100	0030002	Revenue Recovery	\$835,638
661	0100	0030004	Treasury	\$575,620
TOTAL				\$172,817,005

ASSESSOR



STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
STRATEGIC & OPERATIONAL PRIORITIES



ASSESSOR

MISSION STATEMENT

The mission of the Stanislaus County Assessor’s Office is to process as many property valuations as possible with the resources available.

STRATEGIC PRIORITIES 2010-2011

The Assessor supports the board priority of Efficient Delivery of Public Services. The Department will continue to look for ways to improve customer service and improve the efficiency of the services provided within the current challenging fiscal budget climate. The following Strategic priorities for this budget year reflect this focus:

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Efficient Delivery of Public Services			
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	88% improvement in the Automated Security Interest Transfer Affidavit; 66.7% improvement through Automated Template for Parent to Child.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	48% improvement in number of parent/child exclusion claims forwarded. 70% improvement in time required for DMV Link Access.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

During the upcoming fiscal year, the Department will focus on its mission of assessing property values for the annual tax roll. The following Operational Priority for this budget year reflects this focus:

- ◆ Continue to discover, value and assess all property subject to property taxation

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Continue to discover, value, and assess all property subject to property taxation.	This priority was not met. Due to staff reductions the Assessor cannot value and assess all the property that has already been identified through recorded documents and building permits. See the 2010-2011 budget priorities narrative for additional details.

The following budgets are included in the Strategic and Operational Priorities listed above:

- ◆ Assessor; and
- ◆ Assessor – Property Tax Administration.



ASSESSOR

Budget Unit 0100 0012100
General Fund

SERVICES PROVIDED

The Assessor is primarily responsible for preparing an annual assessment roll upon which property tax revenues are generated. The County, Public Schools, Cities, Redevelopment Agencies and Special Districts all rely on this revenue for funding operations.

The assessment roll includes all tangible property in California unless exempted or excluded from assessment by specific laws. Tangible property includes land, land improvements, growing improvements (this refers to trees and vines), buildings, structures, aircraft, boats, and business property with some exceptions.

All property excluding supplies (no market study completed on the supplies as they are a small value item), movable equipment, boats, and aircraft are assessed based upon their market value when purchased or newly constructed. The Assessor determines the market value for the ownership changes and new construction. The supplies, movable equipment, boats, and aircraft are assessed based upon their annual market value on January 1 of each year.

The Assessor also maintains property parcel maps. These maps are available to the public in the Assessor's Office or at the County's web site (www.stancounty.com/assessor/map-books). The property tax assessment roll, property ownership information, and some property characteristics are also available to the public at the Assessor's Office.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$5,786,502 be approved for the Assessor. The General Fund revenue allocation for this budget was reduced 9% or \$375,944. This level of funding was increased by \$350,000 for the Assessment Appeals team, which defends appeals that are protested assessed values by property owners. The Assessment Appeals Team will consist of an Administrative Clerk II, Auditor-Appraiser III and three Appraiser III positions. The Department was able to reduce their number of reductions-in-force by moving four positions into the Assessment Appeals Team. They will however still need an Appraiser III to complete the team. The Department is requesting to restore an unfunded Appraiser III position.

At this level of funding the Department achieves its revenue reduction by taking a reduction-in-force of two filled full-time positions. On May 4, 2010, the Board approved a Reduction-in-Force of four filled full-time positions, the deletion of one vacant position and the unfunding of one vacant position. The Department has since identified additional \$145,000 in revenue and will be able to save two of the four identified positions. This budget is funded from \$1,635,000 in estimated department revenue and a \$4,151,502 contribution from the General Fund.

PROGRAM DISCUSSION

On the April 27, 2010 Board heard from the Chief Executive Officer an update on the Preliminary Forecast of the Fiscal Year 2010-2011 Recommended Proposed Budget. Based on this Board Agenda Item, on May 4, 2010 the Assessor recommended through Board Agenda Item B-9 that the Board approve the reduction-in-force of four filled positions, the deletion of one vacant position and the unfunding of one position in the Assessor's office. The reduction-in-force for the four filled positions is effective July 17, 2010. Additional revenue identified after May 4, 2010 will fund two of the four positions

approved for the reduction-in-force and therefore only two positions will be included in the reduction-in-force in Fiscal Year 2010-2011.

The Recommended Proposed 2010-2011 budget will leave the Department with 57 funded positions. This is a 5% drop in staffing from the prior year and a 14.75% drop in staffing from four years ago. Considering lost time due to furloughs the Assessor's office has lost 19% of available production time compared to four years ago.

Unfortunately, the Assessor has not seen a corresponding drop in workload. Changes in ownership are 4.1% higher than four years ago and even though new construction is down by 38% from four years ago, they are increasing over last year. Requests for reviews for declines in ownership have increased into the tens of thousands.

Even with improved efficiencies over the past several years that have allowed completion of most mandated duties, Fiscal Year 2010-2011 will force the Department to drop all non-mandated tasks performed and eliminate many constitutionally mandated duties.

This will result in the loss of millions of dollars of revenue for the County, Cities, Special Districts and Schools in Stanislaus County. It will also result in many tax payers not having fair assessments because of the inability to respond to requests for reviews for declines in value and the inability to review all building permits.

The current revenue at risk due to appeals is approximately \$8 million. Since defending an appeal is not a mandated Assessor's duty and because the Department does not have the staffing to perform this non-mandated task it is highly likely that this \$8 million in revenue will be lost, with the County's share at \$1.9 million (from both property taxes and property taxes in lieu of vehicle license fees). In working together with the Chief Executive Office, the Assessor put together a proposal for an Assessment Appeals team. If approved by the Board of Supervisors, it is anticipated that the Assessment Appeals team would be implemented effective the beginning of Fiscal Year 2010-2011. The Assessor has identified five positions that will make up the Assessment Appeals Team: an Administrative Clerk II; Auditor-Appraiser III; and three Appraiser III positions. The Department will however still need an Appraiser III to complete the team and is requesting to restore an unfunded Appraiser III position.

Given a staff that is less than it was thirty to forty years ago, the Department will not only need to delay assessing the value on any new construction projects, they will also be unable to create new parcels, which means the Department cannot participate or help in the County's Geographical Information System project. The Department will perform audits at 66% to 75% of normal. The Department will rely on tax payers contacting them to request a decline in value review rather than reaching out to taxpayers. The Assessor will be unable to annually review information that results in a current Williamson Act value for farm property in the county.

The following chart shows the County's lost revenue due to the Assessor's inability to value new construction due to lack of resources. The amounts reflect the loss of revenue from both property taxes and property taxes in lieu of vehicle license fees.

Fiscal Year	Total Potential			
	Total Potential Revenue	County Revenue	Actual County Revenue	Lost Revenue
2007-2008	\$ 3,464,200	\$ 831,408	\$ 831,412	\$ -
2008-2009	\$ 2,600,000	\$ 624,000	\$ 382,495	\$ 241,505
2009-2010	\$ 1,872,000	\$ 449,280	\$ 28,013	\$ 241,267
2010-2011	\$ 1,872,000	\$ 449,280	\$ -	\$ 449,280

Since these values remain on the assessment roll year to year the revenue loss is compounded each year. This is just one example of revenue being lost because of insufficient staffing in the Assessor's office.

In order to accomplish as much as the Department can, the Board of Supervisors has already approved shortening the Assessor's current office hours of 7:30 a.m. - 5:00 p.m. to 8:30 a.m. - 4:30 p.m. This request mirrors the Tax Collector's request to shorten their office hours and matches the current office

hours of the City of Modesto's Finance-Customer Service Department, all located on the second floor at 1010 Tenth Street.

Other reductions in customer service will be longer waits for help at the counter, possible introduction of a phone-tree answering system, delays in tax-payers receiving notices (which will most likely result in a delay in receiving property tax payments), and sales and transfers of properties will not be analyzed as closely as necessary to always insure a fair and equitable assessment.

The Department has a 75% carryover of \$26,240 in savings from Fiscal Year's 2009-2010 unused net count cost. These appropriations will be used in the Fiscal Year 2010-2011 to fund increased salary costs.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Board of Supervisors approved an agenda item on May 4, 2010, that deleted four filled positions, one vacant position, reclassified one position, and unfunded one vacant position as part of a reduction-in-force effective July 17, 2010.

The Department is requesting to rescind the reduction-in-force of one Cadastral Technician II position and one Confidential Assistant III position. Revenue was identified after May 4, 2010 that will fund these two positions previously approved for a reduction-in-force. The Department is also requesting to restore an unfunded Appraiser III position that will be included for the Assessment Appeals Team.

Total current authorized positions— 54

It is recommended to rescind the reduction-in-force effective July 17, 2010 of one Cadastral Technician II position and one Confidential Assistant III position. It is also recommended to restore a previously unfunded Appraiser III position.

Total recommended authorized positions— 57

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

On March 2, 2010 as part of the Mid-Year Financial Report, the Board of Supervisors approved a budget balancing strategy for Fiscal Year 2010-2011 that allowed General Fund departments to carry over 75% of net county cost savings at year-end, June 30, 2010. In prior years any unused net county cost savings by departments became a part of the year-end General Fund fund balance.

Departments that achieved savings in appropriations were able to carry forward 75% of their net county cost savings as part of the year-end close. Net county cost savings that resulted from an increase in departmental revenue fell into General Fund fund balance at year-end close. At this time it is recommended that savings from increased departmental revenue be included as an increase in departments' recommended Final Budget appropriations.

The Assessor's total 75% year-end savings from Fiscal Year 2009-2010 was \$127,643. Of this amount \$26,240 in appropriations was carried forward at year-end. The Department is now requesting an increase in appropriations of \$101,403 of remaining net county cost savings from increased departmental revenue to mitigate any shortfall in 2011-2012. This increase is recommended to be funded from General Fund unassigned fund balance.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

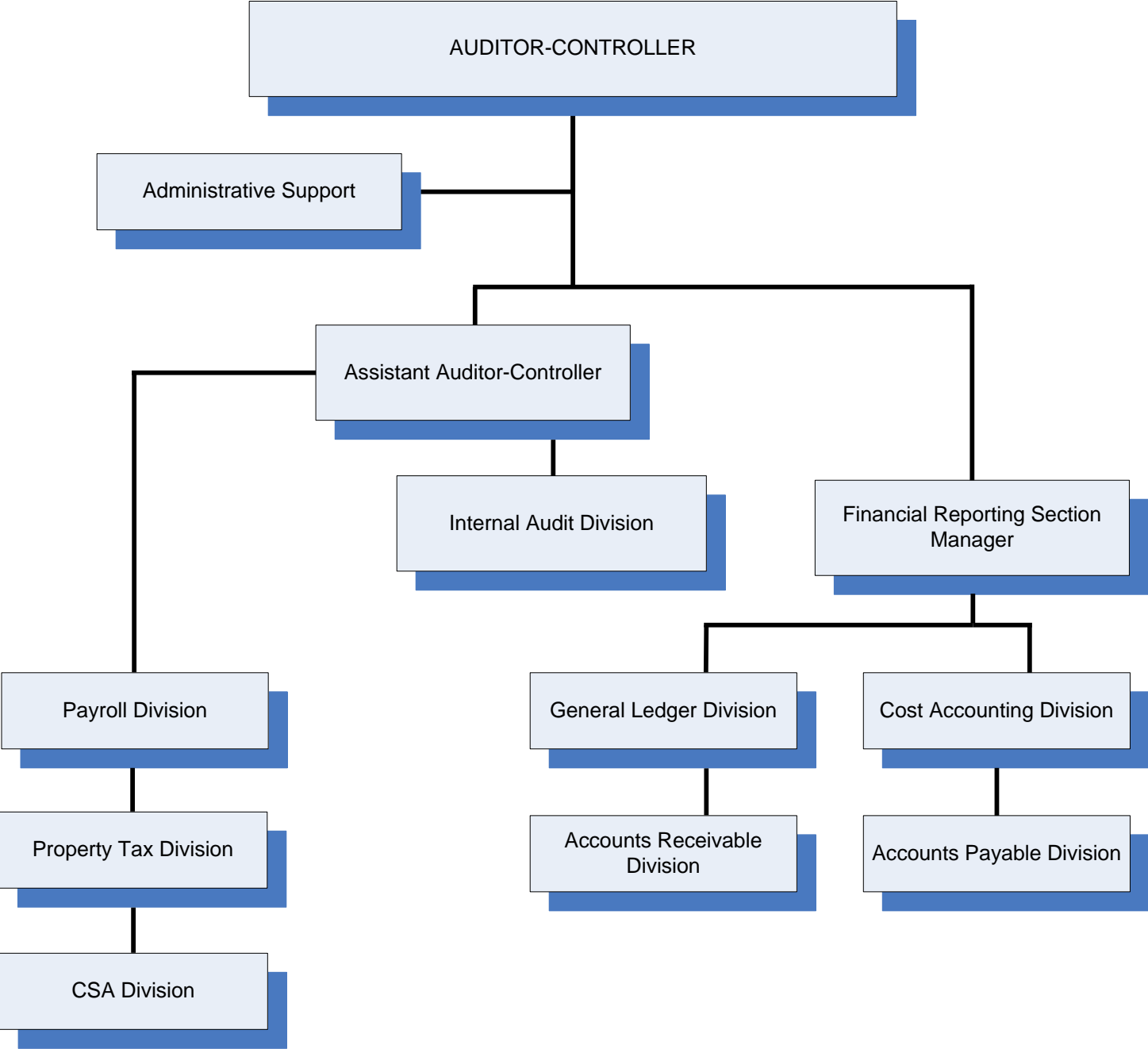
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Assessor					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$72,729	\$78,365	\$75,000	\$0	\$75,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,450,801	\$1,556,625	\$1,551,500	\$0	\$1,551,500
Miscellaneous Revenue	\$13,985	\$8,769	\$8,500	\$0	\$8,500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,537,515	\$1,643,759	\$1,635,000	\$0	\$1,635,000
Salaries and Benefits	\$4,925,907	\$4,843,224	\$5,046,401	\$0	\$5,046,401
Services and Supplies	\$471,739	\$413,134	\$437,377	\$101,403	\$538,780
Other Charges	\$244,663	\$178,108	\$175,450	\$0	\$175,450
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$112,066	\$138,264	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$118,666	\$115,932	\$127,274	\$0	\$127,274
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,873,041	\$5,688,662	\$5,786,502	\$101,403	\$5,887,905
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$4,335,526	\$4,044,903	\$4,151,502	\$101,403	\$4,252,905

AUDITOR-CONTROLLER





STRATEGIC & OPERATIONAL PRIORITIES

AUDITOR-CONTROLLER

MISSION STATEMENT

Safeguard the County's resources and ensure its financial integrity through responsible fiscal monitoring and reporting.

STRATEGIC PRIORITIES 2010-2011

The Auditor-Controller's Office supports the Board priority of Efficient Delivery of Public Services. One of the driving forces in the development of efficient delivery of public services is the leveraging of technology to deliver services and increase efficiencies in processes. Some of the challenges which have been faced this year in achieving the desired outcomes include access to computers for all employees, changing technology requirements and support issues within reduced resources, changes in labor agreements, Internal Revenue Service regulations and Federal and State law changes due to the current national fiscal crisis, and changing business practices to meet the needs of County departments. The following Strategic priorities for this budget year reflect this focus:

Efficient Delivery of Public Services:

- ◆ Continue to increase the number of County employees voluntarily terminating receipt of their printed pay advice notices for the electronic self-service option.
- ◆ Improve customer satisfaction;
- ◆ Improve efficiency of County government processes; and

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Efficient Delivery of Public Services			
Increase the number of government services provided electronically	An evaluation was completed and the County's Oracle Financial Management System was selected as the portal page solution. Staff is providing technical support for the system through the Internet via remote access. Human Resources module is being used by departments to track employee licenses and certifications. The updating of employee addresses, accounting structure (combo-codes) and "reports to" functionality has been decentralized. Testing was initiated for "punch time" which will allow implementation of Managers self-service and electronic timecard. Completed roll out of employee viewing and receiving of payroll advice notices online.	PeopleSoft: develop strategy for maintaining support for the County's Human Resource System, provide option to voluntarily turn off receipt of advice notices and continue roll out of Human Resource System functionality	Oracle/PeopleSoft Steering Committee has recommended that extended support option be implemented to provide additional utilization of existing 8.9 version. Estimated cost of extended support is \$50,000. To eliminate extended support costs, County staff will be testing conversion scripts for version 9.1 this fall; Option to permit employees to voluntarily turn off receipt of advice notice has been implemented. Of 3,917 advice notices created, County employees have voluntarily suppressed printing of 2,365 payroll advice notices. Labor negotiations have also begun to include mandated cancellation for receiving payroll advice notices;

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Increase the number of government services provided electronically			Punch time is currently being tested with Manager self service to follow.
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	29% improvement in suppressing payroll advice notices; 80% improvement in locating non-departmental files.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	77% improvement in amount of time utilized due to new general ledge interface detail report. 50% - 67% improvement in efficiency of work processes through the use of dual monitors.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

One of the driving forces in the development of Efficient Delivery of Public Services is the leveraging of technology to deliver services and increase efficiencies in processes. Some of the challenges, which must be faced to achieve the desired outcomes include meeting changing technology requirements, support issues with limited resources, changes in labor agreements, Internal Revenue Service regulations, and changes in Federal laws due to the current national fiscal crisis, and continuing modifications to business practices to meet the needs of County departments. The following Operational priorities reflect this focus:

- ◆ Complete PeopleSoft Tools upgrade from version 8.48 to version 8.5. PeopleSoft Tools provides the underlying technology for all PeopleSoft applications. PeopleSoft Tools also allows you to develop new applications or customize existing applications;
- ◆ Complete upgrade of the County's financial accounting system, Oracle. Department's primary responsibility will be for testing of the new application version and providing training to departments as needed;
- ◆ Test upgrade to new database version 11 g for PeopleSoft and Oracle;
- ◆ Implementation of Government Accounting Standards Board (GASB) Statement 54 which redefines fund balance categories; and
- ◆ Implement the new Joint Powers Authority for the operation of county animal services and complete the transfer of fiscal agent responsibilities to the County for the Tenth Street Joint Powers Authority.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Develop a strategy for maintaining support for the County's Human Resource System;	A strategy was completed for the acquisition of extended support for the County's Human Resource System allowing for the usage of the existing 8.9 version;
Complete testing for the upgrade of the County's property tax system (Megabyte) to include a newer database version and rewritten operating system;	Testing was completed and the implementation of the new application code is proceeding in phases. Completion is anticipated during the 2010/2011 fiscal year;
Continue roll out to County departments of Human Resource Management self service functionality;	The roll out of self service functionality included the printing of time cards by the Sheriff's Office, updating of addresses by department staff, accessing disbursement information on-line by employees, and limiting the printing of advice notices;
Expand utilization of electronic data management (EDM) to include payroll records; and	Folders have been created to receive scanned terminated employee records. Conversion of additional records will be ongoing; and
Complete conversion of Health Services Agency's financial system (Meditech) to the County's Oracle Financial System.	Conversion of Health Services Agency to the County's Oracle Financial System has been completed. Additional reporting needs are being addressed.

The following budget is included in the Strategic and Operational priorities listed above:

- ◆ Auditor-Controller.



AUDITOR-CONTROLLER

Budget Unit 0100 0013000
General Fund

SERVICES PROVIDED

- ◆ Conduct audits for compliance with County policies and fee for service engagements;
- ◆ Audit and disburse all check and electronic payments for County vendors and service providers;
- ◆ Record all school district, special district, and County fund revenue and expenditures;
- ◆ Prepare the County's Annual Financial Report, County Cost Plan, State Controller's financial Report and budget schedules;
- ◆ Administer payments and reporting for the County's outstanding debt, revenue sharing agreements, Public Facility Fees, Capital Projects, and Court Collection Reporting;
- ◆ Process biweekly paychecks and deductions consistent with memorandum of understanding (MOU), State, and Federal laws;
- ◆ Provide technical & security support for Payroll, Time & Labor, Benefits Administration, Personnel and the Training & Tracking modules;
- ◆ Apportion taxes, set tax rates, enroll direct assessments, establish bond rates, and administer the Teeter Plan, redevelopment agreements, and property tax agreements; and
- ◆ Prepare monthly assistance claim, disburse grants to Community Services Agency (CSA) clients and disburse vendor payments.

ADOPTED RECOMMENDATION FOR THE PROPOSED BUDGET

It is recommended that a budget of \$4,065,973 be approved for the Auditor-Controller budget. The General Fund revenue allocation for this budget was reduced 9% or \$142,449. At this level of funding the Department achieves its revenue reduction by unfunding three vacant positions for the full fiscal year and eliminating all non-critical expenditures. This budget is funded from \$2,625,606 in estimated department revenue and a \$1,440,367 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, service levels will be affected for citizens, other public agencies, and user departments. The Department will continue to leverage existing technology to mitigate the effects of budget reductions to the greatest extent possible. During the current year two funded positions were left vacant (one in the General Ledger Division and the other in Internal Audit Division). This is in addition to two positions that were unfunded at the beginning of the current fiscal year. Two additional funded positions will be left vacant as the result of retirements to generate savings and three vacant positions are being unfunded for Fiscal Year 2010-2011. The positions to be unfunded will be in the General Ledger, Internal Audit, and Administrative Divisions. It is expected that delays will occur in disbursements to vendors, mandated financial reporting, responses for fiscal information and an increase in the exposure to the County due to errors and omissions.

The rapid turnover in the housing market and associated workload increase is continuing unabated in the Property Tax Division. This will continue to be a challenge in the coming fiscal year to meet minimum legal mandates. Budgetary actions by the State continue to negatively impact this division. This includes the implementation of Proposition 1A and the redirection of Redevelopment Funds. Delays in information necessary for tax entities to develop budgeting estimates and other critical information will be experienced. It is also anticipated that the Payroll Division will be challenged to maintain minimum service levels as the implementation of budget balancing options, such as furloughs, terminations, and salary reductions are initiated by departments.

The Department will continue to focus on the Board's Priorities and Department Operational Priorities, which have been previously defined. This level of funding will require three positions to be unfunded for Fiscal Year 2010-2011. The Department has an unused net county cost savings of \$48,297 in Fiscal Year 2009-2010. As part of the 75% approved carryover, the Auditor's Office will use \$48,297 to fund a Confidential Assistant III position which would have otherwise been unfunded. The Department will also be challenged due to retirements of senior staff anticipated during Fiscal Year 2010-2011.

ADOPTED IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to unfund the following vacant positions: one Confidential Assistant V, one Accountant III, and one Manager IV.

Total current authorized positions— 46

It is recommended to unfund the following vacant positions: one Confidential Assistant V, one Accountant III, and one Manager IV.

Total recommended authorized positions— 43

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to reclassify one Administrative Clerk II position due to a change in the position's responsibilities. It is recommended that this study be conducted.

Total current authorized positions— 43

There are no recommended changes to the current level of staffing.

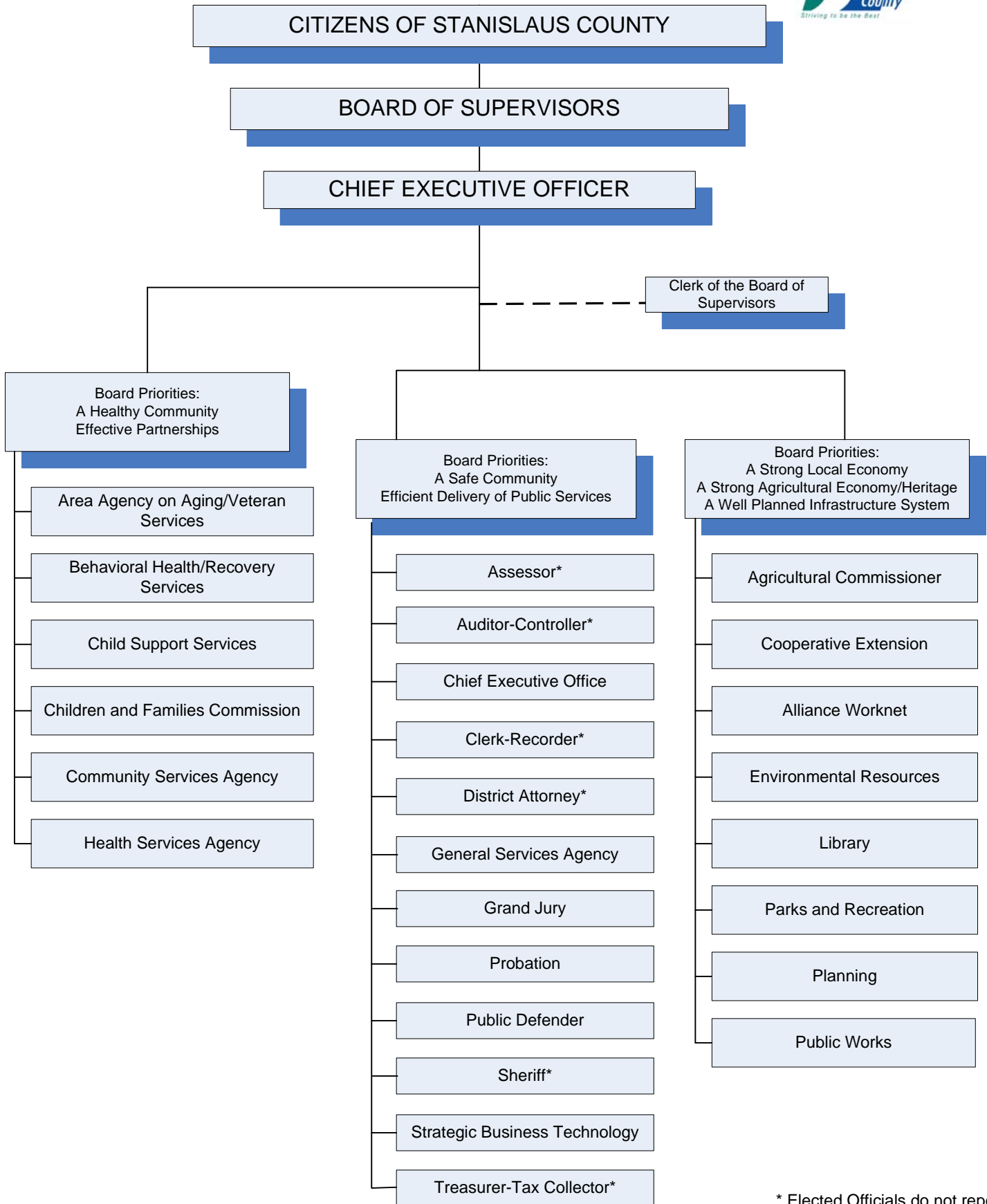
Total recommended authorized positions— 43

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Auditor-Controller					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$82,759	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,659,048	\$2,534,774	\$2,589,706	\$0	\$2,589,706
Miscellaneous Revenue	\$26,570	\$36,266	\$35,900	\$0	\$35,900
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,768,377	\$2,571,040	\$2,625,606	\$0	\$2,625,606
Salaries and Benefits	\$3,863,739	\$3,762,980	\$3,747,598	\$0	\$3,747,598
Services and Supplies	\$109,190	\$94,327	\$162,085	\$0	\$162,085
Other Charges	\$150,612	\$134,951	\$142,720	\$0	\$142,720
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$92,334	\$110,445	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$168,136)	(\$40,625)	\$13,570	\$0	\$13,570
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,047,739	\$4,062,078	\$4,065,973	\$0	\$4,065,973
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$1,279,362	\$1,491,038	\$1,440,367	\$0	\$1,440,367

BOARD OF SUPERVISORS



* Elected Officials do not report directly to the CEO and/or Board of Supervisors. This chart is for budget purposes.



STRATEGIC & OPERATIONAL PRIORITIES

BOARD OF SUPERVISORS

MISSION STATEMENT

Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost effective manner.

STRATEGIC PRIORITIES 2010-2011

The Board of Supervisors sets the priorities for Stanislaus County. The County has adopted the vision "to be the best County in America." To assist in reaching that vision, the County Board of Supervisors has defined seven priority areas of focus for the organization. These Board priorities define the future direction for Stanislaus County and serve as a guide to departments for future planning. Annually, the seven Board priority teams establish expected outcomes that are adopted by the Board and reported back to the Board on the actual outcomes achieved. The seven priorities are:

In collaboration with public and private partnerships we strive for:

- ◆ A Safe Community;
- ◆ A Healthy Community;
- ◆ A Strong Local Economy;
- ◆ Effective Partnerships;
- ◆ A Strong Agricultural Economy/Heritage;
- ◆ A Well Planned Infrastructure System; and
- ◆ Efficient Delivery of Public Services.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

- ◆ Guide the Board Priorities for the County and set expectation levels for the departments.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
The Board of Supervisors will continue to guide the priorities for the County and set the expectation levels for departments.	The Board has continued to set policies, adopted the Fiscal Year 2009-10 balanced budget, adopted ordinances and directed the administration of the County.

The following budgets are included in the Strategic and Operational Priorities listed above:

- ◆ Board of Supervisors; and
- ◆ Board of Supervisors-Community Support.



BOARD OF SUPERVISORS

Budget Unit 0100 0014100
General Fund

SERVICES PROVIDED

The Board of Supervisors provides a variety of governing, administrative, legislative functions and determines the overall policy direction for Stanislaus County government. The County is divided into five supervisorial districts and each supervisor is elected within the district. Regular public Board meetings are held most Tuesdays at 9:00 a.m., except the third Tuesday of the month when the meetings are held at 6:30 p.m. The Board of Supervisors has both legislative and administrative duties and responsibilities that include adopting ordinances on a wide range of subjects, adopting resolutions for the purpose of setting policy and providing for its administration, adopting an annual budget, and holding public hearings on a variety of matters such as zoning in the unincorporated area of the County. The administrative functions include the fiscal responsibilities for effective management of County government. The Board is assisted in its administrative responsibilities by the Chief Executive Officer who is delegated broad budgetary responsibility, including recommending an annual budget to the Board, control of budget expenditures, and overseeing the general day-to-day business functions of the County.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,035,225 be approved for the Board of Supervisors budget. The General Fund revenue allocation for this budget was reduced by 9% or \$86,113. The Department also received a transfer of \$89,925 in General Fund revenue from the Chief Executive Office – Operations and Services budget. These funds are included in the Board of Supervisors budget. Projected appropriations of \$30,000 are also available to this budget as a result of the Department's 75% carryover of Fiscal Year 2009-2010 unused net county cost. The carryover will be used to fund salaries and benefits costs. This budget is funded from \$75,130 in estimated department revenue and a \$960,095 contribution from the General Fund.

As part of the annual budget process, a review of the Board of Supervisors compensation is conducted. Stanislaus County Code, Section 2.04.030 provides a procedure and formula for evaluating Board of Supervisors' compensation using 8 comparison counties, and requires the Chief Executive Officer to report the salary survey for supervisor compensation each year. It has been determined that the counties of Monterey, Sacramento, Solano, Sonoma and Ventura are no longer appropriate to use for comparison of Board of Supervisors' salaries, and should be replaced with Central Valley counties consisting of Madera, Merced, Tulare and Kings, and a proposed ordinance has been introduced to make the recommended change. Following is a table showing the salary survey of the eight counties currently required by the ordinance for comparison purposes, along with the seven counties proposed to be used under the amended ordinance.

EXISTING COMPARISON COUNTIES		PROPOSED COMPARISON COUNTIES	
COUNTY	MONTHLY SALARY	COUNTY	MONTHLY SALARY
Fresno	\$8,939	Fresno	\$8,939
Kern	\$7,819	Kern	\$7,819
Monterey	\$9,825	Kings	\$4,661
Sacramento	\$8,195	Madera	\$5,960
San Joaquin	\$7,606	Merced	\$8,075
Solano	\$7,897	San Joaquin	\$7,606
Sonoma	\$11,305	Tulare	\$7,532
Ventura	\$9,917		
8 County Average	\$8,938	7 County Average	\$7,227
20% Below Average	\$7,150	20% Below Average	\$5,782
Stanislaus County	\$5,919	Stanislaus County	\$5,919

The County Code also provides for increases of 3.75% to be granted on July 1st and on January 1st of the fiscal year when the Board of Supervisors' salary paid in Stanislaus County falls more than 20% below the survey average. This year, 20% below the survey average is equal to \$7,150 per month based on the existing comparison counties, and \$5,782 based on the proposed comparison counties. Under the current ordinance, the Board of Supervisors is eligible for salary increases to \$6,141 per month (3.75%) on July 1, 2010, and to \$6,371 per month (3.75%) on January 1, 2011. Under the proposed ordinance, which would become effective July 13, 2011 if adopted, the Board of Supervisors would not be eligible for a salary increase.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain funding for the five members of the Board of Supervisors as well as their five Field Representatives. Members of the Board are continuing a 5% reduction in salaries that began in Fiscal Year 2009-2010 and the Field Representatives are also participating in the 5% salary reduction. This will result in a corresponding decrease in work hours for the Field Representatives.

The Board of Supervisors budget ended Fiscal Year 2009-2010 with savings of approximately \$48,652. The department was allowed to carry forward 75%, or \$36,489 of these savings, to be used to fully fund the salary costs of the Department, along with approximately \$90,000 of savings in the Chief Executive Office – Operations and Services budget.

The contract for the Special Audit is \$103,000 as negotiated by the Auditor-Controller and is the same amount as last year's audit. Anticipated revenue of \$75,130 is expected to offset a portion of the cost of the audit, as estimated by the Auditor-Controller. The Department's budget will absorb the remainder of the cost of the Special Audit.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions—10

There are no recommended changes to the current level of staffing.

Total recommended authorized positions—10

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Board of Supervisors					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$72,480	\$75,974	\$75,130	\$0	\$75,130
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$72,480	\$75,974	\$75,130	\$0	\$75,130
Salaries and Benefits	\$778,645	\$793,693	\$856,645	\$0	\$856,645
Services and Supplies	\$173,747	\$112,554	\$118,500	\$0	\$118,500
Other Charges	\$25,642	\$22,065	\$22,170	\$0	\$22,170
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$16,130	\$20,262	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$35,956	\$35,031	\$37,910	\$0	\$37,910
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,030,120	\$983,605	\$1,035,225	\$0	\$1,035,225
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$957,640	\$907,631	\$960,095	\$0	\$960,095



BOARD OF SUPERVISORS—CLERK OF THE BOARD

Budget Unit 0100 0014200
General Fund

SERVICES PROVIDED

The Clerk of the Board is a division of the Chief Executive Office. It has been eliminated as a separate budget in the 2010-2011 Recommended Proposed Budget and incorporated into the Chief Executive Office – Operations and Services budget.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

There are no appropriations recommended for the Board of Supervisors – Clerk of the Board budget. Funding for this division is included in the Chief Executive Office – Operations and Services budget. This budget is included as part of the Recommended Proposed Budget due to budget requirements imposed by the State Controller.

PROGRAM DISCUSSION

This is an unused budget and no appropriations are recommended in Fiscal Year 2010-2011.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to transfer out the following positions to the Chief Executive Office – Operations and Services budget as part of a budget balancing strategy: one Confidential Assistant III, one Confidential Assistant IV, one Manager I, and one Manager IV.

Total current authorized positions— 4

It is recommended to transfer one Confidential Assistant III, one Confidential Assistant IV, one Manager I, and one Manager IV from this budget to Chief Executive Office – Operations and Services.

Total recommended authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Clerk of the Board					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$50,817	\$60,496	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$50,817	\$60,496	\$0	\$0	\$0
Salaries and Benefits	\$411,038	\$399,829	\$0	\$0	\$0
Services and Supplies	\$41,022	\$31,630	\$0	\$0	\$0
Other Charges	\$31,744	\$30,070	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$10,252	\$12,042	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$18,575	\$18,148	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$512,631	\$491,719	\$0	\$0	\$0
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$461,814	\$431,223	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Other Assistance



BOARD OF SUPERVISORS—COMMUNITY SUPPORT
Budget Unit 0100 0014310
General Fund

SERVICES PROVIDED

This budget is not being funded in the 2010-2011 Fiscal Year.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

There is no funding for this budget unit in the 2010-2011 Fiscal Year.

PROGRAM DISCUSSION

There is no funding for this budget unit in the 2010-2011 Fiscal Year.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

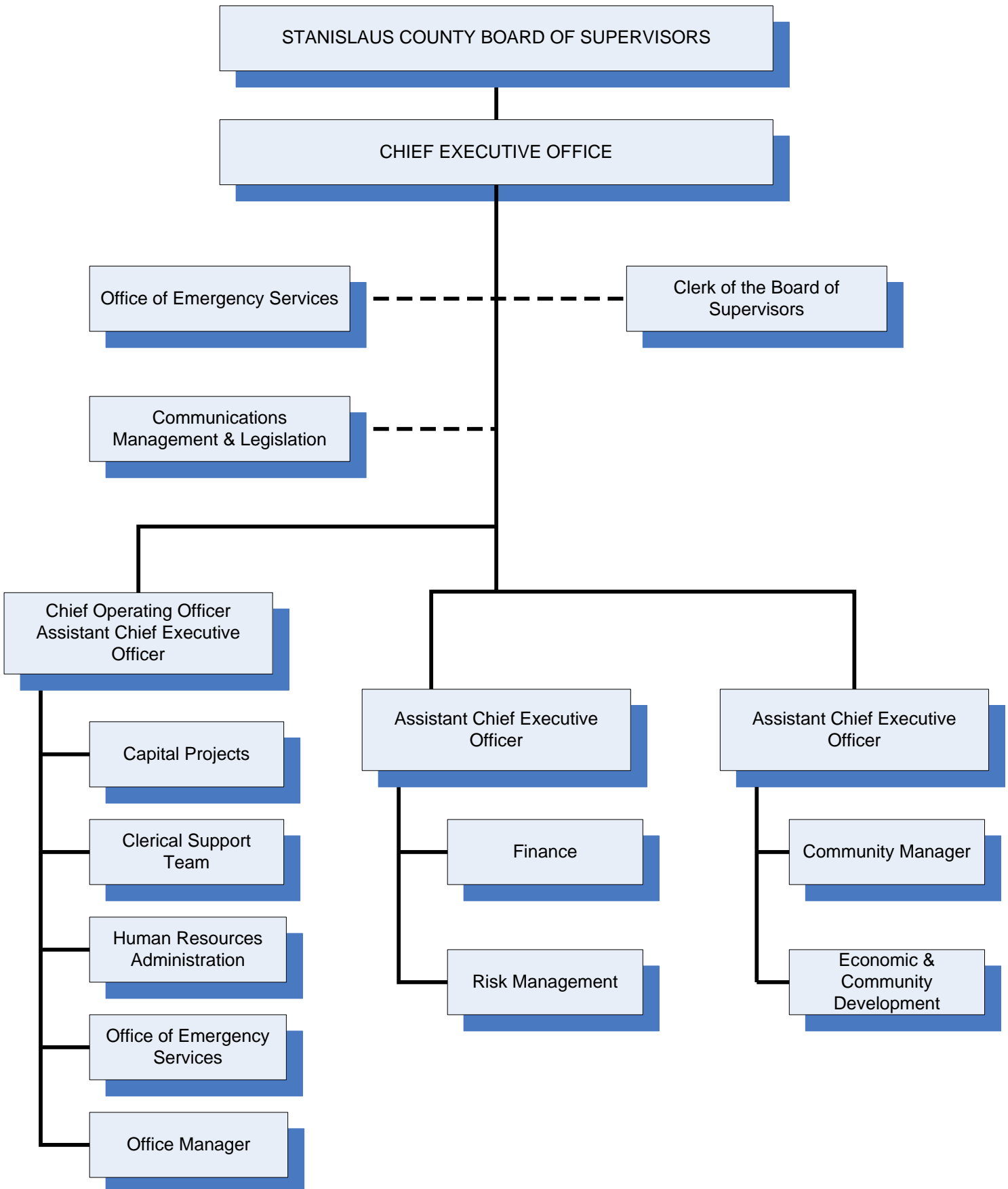
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Board of Supervisors - Community Support					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$37,380	\$14,450	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$3,820	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$41,200	\$14,450	\$0	\$0	\$0
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$41,200	\$14,450	\$0	\$0	\$0

CHIEF EXECUTIVE OFFICE





CHIEF EXECUTIVE OFFICE

MISSION STATEMENT

The mission of the Chief Executive Office is to lead, to guide, to implement the County vision “to be the best.”

STRATEGIC PRIORITIES 2010-2011

The Chief Executive Office supports the Board priorities of A Strong Local Economy, A Well Planned Infrastructure System and Efficient Delivery of Public Services. This budget year, the Department will continue to focus on facilitating job creation, promoting an attractive regional environment by promoting regional tourism strategies, providing effective communication and outreach to unincorporated communities, and managing incentives and fee programs. The Department will also continue to improve customer satisfaction, increase accessibility through e-government (electronic) service and transactions, implement measures to ensure IT security and improve the efficiency of County government processes. The following Strategic Priorities for this budget year reflect this focus:

A Strong Local Economy:

- ◆ Continue to develop Crows Landing Industrial Business Park to include:
 - Disposition and Development Agreement;
 - Formal CEQA analysis;
 - Coordinate all third party/partnership relationships; and
- ◆ Coordinate Community Outreach Strategies:
 - Connecting Stanislaus Technology Training;
 - Regional Tourism Roundtable;

A Well Planned Infrastructure System:

- ◆ Manage broadband to low income housing in City of Riverbank initiative via Bring IT Home/21st Century Community CETF grant.

Efficient Delivery of Public Services:

- ◆ Improve IT security; implement via the County-wide Active Directory three County-wide applications into single sign-on; and County-wide IT Security Self Audit;
- ◆ Increase the efficiency of energy usage; PC Power Management and Data Center Energy Efficiency Survey results;
- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
A Strong Local Economy			
Facilitate the planning and delivery of land inventory and job center/business park development	Crows Landing Revised Preliminary Redevelopment Plan updated and approved forward. Master Developer has been identified. Pre development agreement established for third party analysis contribution. DDA negotiations on-going. CEQA process started. NOP complete. Ag lease extension 2009 established. 2010 Ag lease extension in development.	Crows Landing / West Park: facilitate predevelopment/ environmental processes; negotiate on-going Ag lease agreement; work with NASA and US Navy to facilitate parcel property transfers; facilitate I Bond grant application via CTC for \$22 M in potential improvements for Crows/West Park project; open dialogue with FAA regarding future air facility development; work with Planning and Redevelopment Agency staff regarding Redevelopment Plan for County owned Crows Landing facility property.	Project was challenged in court by the City of Patterson. This curtailed any significant progress regarding the development and completion of the environmental report process. An Ag lease extension (1 yr.) was successfully completed and a new RFP for Ag Lease was published in August 2010. Staff works to secure the remaining parcels upon clean up. Master Developer continues negotiations. Staff has met with both FAA and CalTRANS aeronautics regarding general aviation activities into the future. Redevelopment staff has met with RDA stakeholders and shared the RDA concept with community.
Increase workforce preparation skills	8,173 total participants through cycle VI – exceeding target goal by an additional 27%; Community web portal 2.0 upgrade has been implemented – portal opportunities shared with Municipal Advisory Councils (MACs). Strategic plan updated with partner input. Held two technology summits with small business and agriculture sectors – Chambers of Commerce and Farm Bureau as sponsors.	Facilitate the implementation strategies for Connecting Stanislaus.	The Targeted Technology Training Phase VII is on track; over 9,300 total participants have been served; 57 classes were provided in Spanish. The 2 nd annual Ag/Tech Summit was expanded to offer more training, over 100 Ag producers attended. The first class of Digital Connectors (via 21 st Century Community/CETF grant) has completed the training cycles.
Manage incentive and fee programs	Enterprise Zone extended to Waterford and Newman. All nine cities are now participant to the Zone benefits.; and Alliance continues to monitor program and Enterprise Zone benefit; and	Prepare Enterprise Zone Expansion Requests (E-Zone) – County Unincorporated; and	There has been no enterprise zone expansion applications for either Salida or Crows Landing development areas. During the last performance cycle, Duarte Nursery was approved as an expansion zone area – unincorporated county; and
	PFF Update in progress; extensive stakeholder outreach; program update anticipated fall 2009.	Complete Public Facility Fee (PFF) update and ongoing monitoring of program; Administration and outreach for the Economic Development Bank.	The PFF Comprehensive Update was completed in two phases (March 2010 all non transportation categories and July 2010 transportation element); PFF Committee updated formal PFF guidelines document; PFF Guidelines were further modified to include modifications to the fee payment program.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Promote regional Tourism Strategies that facilitate positive image and perception based marketing goals identified by Regional Tourism Roundtable	15 community events were surveyed during the past performance cycle – data was shared with each event coordinating group; youth participation is consistent - survey data collection; Two updates annually; Information distribution successful;	Facilitate Event/Festival survey measurement initiative; Utilize regional kiosk marketing strategy;	15 events were surveyed. Youth participation has increased leading to an increase in survey collection by 12% (over 3,100); Two thematic updates were implemented; <i>Spend the Day</i> brochure was redesigned and distributed by multiple partners throughout the County. Regional Kiosk has been relocated to central main entrance location after major Mall remodel;
	Southside self guided tour completed and distribution per CVBs, Chambers and Roundtable affiliates; West Side project pre-development completed; and	Create/maintain self guided tourism initiative – drive tours; and	The Wild, Wild West Side (4 th self guided tour) was released in August and highlighted with a full page expose in the Modesto Bee in August 2009. The self-guided tour #1 was revised to include Riverbank. Production process is on track for public release in 2010; and
	Conducted multiple presentations regarding Tourism Roundtable programming; Brochure distribution throughout CA; Stanislaus tourism presence on web portal established; State Fair Exhibit won Gold Medal in County competition; Annual Tourism Forum draws 100+ attendees from tourism sector, small business, media, and public policy makers.	Expand tourism outreach/ marketing/web presence.	The 2010-2013 multi-year strategic plan was updated and distributed in May 2010; New sub-committees were developed to work on initiatives in 2010-11. Tourism brochure is available at over 660 locations throughout CA. The County's 2009 exhibit for the State Fair received a gold medal and 2 special awards for best use of technology and best use of Ag produce. The 2010 Winter Forum held in March had over 130 attendees from across the county;

Efficient Delivery of Public Services

Increase the number of government services provided electronically	Link-2-Gov (Metavante) was approved by the Board of Supervisors on Sept. 23, 2008; Animal Services began accepting E-payments on December 23, 2008;	E-Payment: provide awareness of e-payment availability and establish e-payment service with additional departments;	E-Payment: On January 29, 2010 a meeting was held with the vendor, Metavante/FIS. There were 13 departments in attendance. Metavante/FIS provided overview of the partnership with Stanislaus County, government payment solutions, and a demonstration of each type of payment option. The Library will be the next department on board with implementation expected in this fiscal year;
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Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
<p>Increase the number of government services provided electronically</p>	<p>PeopleSoft Upgrade: An evaluation was completed and the County's Oracle Financial Management System was selected as the portal page solution; staff is providing technical support for the system through the Internet; Human Resources module is being used by departments to track employee licenses and certifications. The updating of employee addresses, accounting structure (combo-codes) and "reports to" functionality has been decentralized; testing was initiated for "punch time" which will allow implementation of Managers self-service and electronic timecard; completed roll out of employee viewing and receiving of payroll advice notices online;</p>	<p>PeopleSoft Upgrade: Develop strategy for maintaining support for the County's Human Resource System (Peoplesoft), provide a voluntary option to employees to turn off receipt of advice notices and continue roll out of Human Resource System functionality;</p>	<p>PeopleSoft: Oracle/PeopleSoft Steering Committee has recommended that extended support option be implement to provide additional utilization of existing 8.9 version. Estimated cost of extended support is \$50,000. To eliminate extended support costs, County staff will be testing conversion scripts for version 9.1 this fall;</p> <p>Option to permit employees to voluntarily turn off receipt of advice notice has been implemented. Of 3,917 advice notices created, County employees have voluntarily suppressed printing of 2,365 payroll advice notices. Labor negotiations have also begun to include mandated cancellation for receiving payroll advice notices;</p> <p>Punch time is currently being tested with Manager self service to follow;</p>
	<p>Pay for Performance Automation: Successfully rolled out to several departments, training with remaining departments will continue;</p>	<p>Pay for Performance Automation: Continue rolling out Automated Pay for Performance system to departments and work on Development Plan enhancements;</p>	<p>Pay for Performance Automation: The revised Pay for Performance system was approved by the Board of Supervisors and is effective July 1, 2010. The modified system was designed to streamline the time required to complete the evaluation process and is anticipated to result in a savings of at least 4.5 hours of staff time per evaluation or approximately 1,700 hours total staff time county-wide. The revised process no longer includes a development plan or team member evaluations, and will reduce the overall processing time line for each evaluation from 10 weeks to six weeks;</p>
	<p>Single Sign-on: No cost-effective system was discovered. Single Sign-on remains a useful technology and the Chief Information Officer will continue to look for affordable solutions; and</p>	<p>Single Sign-on: Continue to investigate cost-effective Single Sign-on solutions, including Open Source options in search of a cost-effective solution; and</p>	<p>Single Sign-on: A County-wide directory using Microsoft's Active Directory product is being implemented that will be the core of future Single Sign-on solutions. The Active Directory environment has been established. Training, strategies for the new print servers Windows printing have been completed. Active Directory is scheduled for completion by March of 2011; and</p>

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Increase the number of government services provided electronically	Application Security Standards: The newly appointed Information Security Manager continues to work with the Information Security Special Interest Group to define Application Security Standards.	Application Security Standards: Create an Applications Security Standards sub-committee of the Security Special Interest Group and define a draft set of Standards for presentation to the Information Technology Steering Committee.	Application Security Standards: The "Open Web Application Security Project" software development guidelines were adopted by the Security Special Interest Group and the County Software Development Professionals group.
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	Each Department submitted at least two process improvements with 76 improvements placed in the Database. Reporting of process improvement accomplishments will be reported in each Department's Budget Submittal. There is a database on the County's Intranet with all process improvements recorded. 87.5% improvement in New Employee Orientation – Class Evaluation Process; 87.5% improvement in Customized Budget Template per department/ budget unit.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	50% improvement in amount of time required to process budget schedule 9 enhancement. 33% improvement in the punctuation consistency process. 60% improvement in the time required to process CIP documents. Reduction –in-Force website created.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

During the upcoming budget year, the Chief Executive Office will continue to focus on providing overall leadership and effective management of County government. The Office oversees the management of County resources; provides for the long-range financial, facilities, and organizational planning; facilitates the development and implementation of the Board's goals and outcomes, and ensures the most effective use of County personnel, money, facilities and equipment. The following Operational Priorities for this budget year reflects this focus:

- ◆ Economic Development: Continue project development at Crows Landing Air Facility, work with all cities and StanCOG on developing an inclusive Regional Transportation Impact Fee (RTIF) model, continue to bridge digital divide issues with unemployed and underemployed County residents, and promote the positive perception of Stanislaus County as business expansion and tourist friendly;
- ◆ Capital Projects: Build efficient facilities that meet the needs of our partners on time and under budget;
- ◆ Human Resources: Continue to support County departments and employees through transitions in the workforce and provide effective labor agreements supporting the County's fiscal goals and objectives. Additionally, human resources countywide will continue to focus on improving efficiency through the use of technology in processing personnel related transactions and recruitments;
- ◆ Budget and Operations: Evaluate and strategically plan organizationally for future operational exposures and revenue enhancements; and
- ◆ Chief Executive Office: Evaluate organizational assignments to ensure ongoing efficiencies in operations.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Capital Projects: Build efficient facilities that meet the needs of our partners on time and under budget;	The County engaged design-build services for the new Animal Shelter facility. The project is currently under construction and within the project schedule and budget. Architectural and engineering services were also engaged for design of the Juvenile Commitment Center (SB 81) project, and upgrades to the Nick W. Blom Salida Regional Library and Strategic Business Technology Server Room facilities;
Community Development: Working with StanCOG and the Public Works and Planning Departments, assist in the development of the 2011 Regional Transportation Plan, Sustainable Communities Strategy and County-wide Growth Strategy;	The County has worked with StanCOG on the development of the 2011 Regional Transportation Plan (RTP) which is currently out for public review. The Sustainable Communities Strategy, mandated under SB375, will be included as part of the 2014 RTP Update. On April 29, 2009, the Board authorized the use of \$100,000 of Community Development Funds to fund a portion of the costs for the development of a Countywide Growth Management Strategy. The StanCOG Executive Committee is currently considering the issuance of a Request for Proposals for outside facilitation services for this process;
Economic Development: Project management activities related to Master Development of a Regional Job Center at Crows Landing/West Park (former Crows Landing Air Facility). This will include developing Draft Environmental Impact (DEIR) report documentation and sharing the document and the process with all responsible and interested parties.	Completed historical/cultural analysis re: Pioneer Cemetery review and report. EIR analysis progressing; DEIR for public review anticipated end of calendar year 2010; On-going property management including: AG lease, environmental clean up, parcel transfer process, NASA unmanned testing, Sheriff defensive driving activities and security contact. Monitored legal challenges to project; participated in development negotiations with UPRR, FAA, CTC and various State and Federal partners;
The Organizational Performance (OP) team will continue facilitating the Board Priorities while implementing an education process to include line staff employee groups in the Board directed Organizational Performance process;	Successful Board Retreat facilitated in February 2010; priority "Message to More" effort implemented via intranet materials and content sharing, quarterly OP contact with all staff via e-newsletter and CEO message;
Budget and Operations: Evaluate opportunities for core restructuring of most County services over the next three years to re-base core	The County developed a 30-month strategy beginning mid-year 2009-2010 to deal with ongoing revenue loss. This strategy

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
program services with ongoing reliable and reduced revenues; and	includes significant changes in the budget process and resulted in a balanced budget for Budget Year 2010-2011.; and
Human Resources: Continue to support County departments and employees through transitions in the workforce and provide effective labor agreements supporting the County's fiscal goals and objectives. Additionally, human resources countywide will continue to focus on improving efficiency through the use of technology in processing personnel related transactions and recruitments.	Human Resources efforts in Fiscal Year 2009-2010 have been primarily focused on working with County labor groups to implement cost reduction strategies, and the implementation of multiple reduction-in-force actions throughout the County. The County was successful in reaching a single negotiated agreement with all labor unions to implement a 5% salary cost reduction program for all County employees in Budget Years 2010-2011 and 2011-2012.

The following budgets are included in the Strategic and Operational Priorities listed above:

- ◆ Chief Executive Office-Operations and Services;
- ◆ Chief Executive Office-Airport;
- ◆ Chief Executive Office-Appropriations For Contingencies;
- ◆ Chief Executive Office-Capital Improvement Financing Authority;
- ◆ Chief Executive Office-County Facilities;
- ◆ Chief Executive Office-Crows Landing Air Facility;
- ◆ Chief Executive Office-Debt Service;
- ◆ Chief Executive Office-General Fund Contribution to Other Programs;
- ◆ Chief Executive Office-General Fund Match Vehicle License Fee;
- ◆ Chief Executive Office-Mandated County Match; and
- ◆ Chief Executive Office-Plant Acquisition.



CHIEF EXECUTIVE OFFICE—OPERATIONS AND SERVICES

Budget Unit 0100 0015110
General Fund

SERVICES PROVIDED

The Chief Executive Office provides for the overall leadership and sound and effective management of County government, pursuant to Board policy and the adopted budget. Specifically, the Office oversees the management of County resources; provides for the long-range financial, facilities, and organizational planning; ensures that County departments are producing services and results in accordance with the Board's goals, priorities, policies, budgets, and legal mandates; and improves management and business procedures to guarantee the most effective use of County personnel, money, facilities and equipment. This budget funds the staffing and most of the operational costs for the Human Resources, Capital Projects, Operations and Services, Organizational Performance, Economic Development Divisions and Clerk of the Board.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$6,505,427 be approved for the Chief Executive Office – Operations and Services budget. Included in this recommendation is the consolidation of two previously separate budgets: CEO Operations and Services, and Clerk of the Board of Supervisors. The General Fund revenue allocation for this budget was reduced by 9% or \$445,209. The Department also transferred \$89,925 of its General Fund revenue allocation to the Board of Supervisors in order to fully fund staffing costs in that budget. Projected appropriations of \$337,500 are also available to this budget as a result of the Department's 75% carryover of Fiscal Year 2009-2010 unused net county costs. Of this carryover approximately \$90,000 will be used to fund salary and benefit costs; the remainder is anticipated to be available for use in 2011-2012. At this level of funding the Department achieves its revenue reduction by unfunding two vacant positions for the full fiscal year and eliminating all non-critical expenditures. This budget is funded from \$2,094,176 in estimated department revenue and a \$4,411,251 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain responsibility for finance, budget, debt management, human resources, departmental relations, public information, legislative and departmental training functions, Clerk of the Board, as well as capital projects, countywide leadership development and business improvement, economic development and organizational performance. The 9% reduction in General Fund revenue is achieved by salary savings from eleven vacant positions and from all staff participating in a 5% reduction in salaries for Fiscal Year 2010-2011, as well as reductions in services and supplies and contracts. Any future revenue reductions are expected to have a negative impact on the Department's ability to perform work timely.

The Chief Executive Office – Operations and Services budget including Clerk of the Board ended the 2009-2010 Fiscal Year with approximately \$1,156,207 remaining in General Fund fund balance. The Department was allowed to retain 75% of this amount, or \$867,155, to be used across all Chief Executive Office budgets, including Operations and Services, Office of Emergency Services/Fire Warden, Risk Management, Clerk of the Board and Board of Supervisors to ensure these budgets are balanced and funded at the appropriate level.

The County capital project work currently includes a number of projects that are in various stages of planning and design phases: the Public Safety Center Master Plan (Jail Expansion); Coroners Facility Planning; Juvenile Hall Security and Electronics Upgrade; Juvenile Justice Commitment Facility; Library

Master Planning; Animal Services Facility; the Capital Improvement Planning effort and various Sheriff's projects. A recommendation is included in this budget to support staff efforts for projects in the planning and pre-design stages.

The Organizational Performance (OP) team is responsible for the development and implementation of County-wide organizational performance initiatives. This includes the facilitation of the seven Board of Supervisors priorities, goals and measures and the development of a "message to more" campaign aimed at promoting a broader, systemic appreciation of the Board priorities process and engaging employees at all levels of the organization. As part of this campaign, the OP Team will utilize technology to effectively communicate the message throughout the organization. This includes developing resources available on the County intranet, conventional training opportunities, online training, and data tracking and reporting.

The Community and Economic Development Division is responsible for providing support for public infrastructure departments, including information technology, as well as community and economic development activities. In addition to participating in the budget, human resources and agenda activities for assigned departments, the Division is responsible for the Public Facilities Fees (PFF) program and impact fee analysis, providing support to the eight Municipal Advisory Councils, coordinating the activities of the Environmental Review Committee and providing oversight for three Board Priority areas: Strong Local Economy, Strong Agricultural Economy/Heritage and Well-Planned Infrastructure. The Division is also involved in a number of projects including the Crows Landing Master Plan, the Salida Community Plan, Integrated County Justice Information System (ICJIS), a new Computer-aided Dispatch implementation, the Connecting Stanislaus community technology outreach, Regional Tourism development, Paradise South Gateway to Change Weed and Seed Program and the Annual Community Retreat.

The Human Resource Division provides services to County departments, employees, and applicants. These services include: labor relations, policy development and implementation, recruitment and selection, classification, compensation, oversight of the County's Internship, Wellness and learning and development programs.

The Clerk of the Board performs all administrative functions for the Board of Supervisors and has mandated responsibilities associated with the County's legislative process and the assessment appeals process. An increase in assessment appeals applications over the Fiscal Year 2009-2010 budgeted amount is anticipated, based on the continued decline of the real estate market, both residential and commercial. If the County Assessor is unable to resolve appeals the applications must go before the Assessment Appeals Board or a Hearing Officer for resolution, coordinated by the Clerk of the Board.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to transfer in the following positions from the Clerk of the Board budget as part of a budget balancing strategy: one Confidential Assistant III, one Confidential Assistant IV, one Manager I, and one Manager IV.

Total current authorized positions— 37

It is recommended to transfer one Confidential Assistant III, one Confidential Assistant IV, one Manager I, and one Manager IV from the Clerk of the Board to this budget.

Total recommended authorized positions— 41

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Operations and Services					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$236	\$0	\$0	\$0	\$0
Charges for Service	\$2,234,859	\$2,501,260	\$2,093,976	\$0	\$2,093,976
Miscellaneous Revenue	\$13,710	\$10,735	\$200	\$0	\$200
Other Financing Sources	\$53,300	\$108,050	\$0	\$0	\$0
Total Revenue	\$2,302,105	\$2,620,045	\$2,094,176	\$0	\$2,094,176
Salaries and Benefits	\$4,705,757	\$4,620,402	\$5,079,358	\$0	\$5,079,358
Services and Supplies	\$1,724,682	\$965,966	\$1,106,689	\$0	\$1,106,689
Other Charges	\$182,273	\$160,213	\$151,270	\$0	\$151,270
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$113,678	\$135,663	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$148,263	\$131,863	\$168,110	\$0	\$168,110
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,874,653	\$6,014,107	\$6,505,427	\$0	\$6,505,427
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$4,572,548	\$3,394,062	\$4,411,251	\$0	\$4,411,251



STRATEGIC & OPERATIONAL PRIORITIES

CHIEF EXECUTIVE OFFICE –RISK MANAGEMENT

MISSION STATEMENT

The mission of the Risk Management Division of the Chief Executive office is to serve as a resource for the health, safety, and well being of Stanislaus County employees by managing risks and associated cost of claims, though continuous education, participation and communication.

STRATEGIC PRIORITIES 2010-2011

The CEO-Risk Management Division supports the Board priority of Efficient Delivery of Public Services. This year the CEO-Risk Management Division will continue to focus on e-benefits to complete the roll out of employees’ ability to make family status changes on their individual benefit accounts in PeopleSoft and give access to employees to use self-service life event functionality through e-Benefits. The following Strategic priorities for this budget year reflect this focus:

Efficient delivery of public services

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Efficient Delivery of Public Services			
Increase the number of government services provided electronically	E-Benefits: Self-service e-benefits functionality with view capability only was rolled out County-wide; self-service Deferred Compensation enrollment / contribution changes were rolled out County-wide.	E-Benefits: employees will have the ability to make changes in their benefit accounts and self-service live event functionality.	E-Benefits: In August 2009, all employees with computer access were assigned the rights to Self Service Life Events to enter their own Life Changes for benefits.
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County’s website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Improve efficiency of County government processes	93.3% improvement in DMV-Pull Notice Program process; 35% improvement in e-development self-service.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	91% improvement in time used for claims processing for General Liability Unit – Loss Runs. 56% improvement in time used for general liability claims processing.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

In 2007, the County upgraded its PeopleSoft system to increase functionality and to improve internal and external processes. The CEO-Risk Management Division – Employee Benefits has been very involved in the conversion to the new PeopleSoft upgrade. The implementation of e-Benefits functionality will have a significant cost reduction and reduce resources from all County departments. The following Operational Priority for this budget year reflects this focus:

- ◆ Provide Health and Safety Training throughout the organization;
- ◆ Implement Medicare Reporting for Workers’ Compensation, General Liability and Health Plans in compliance with new laws; and
- ◆ Assist Benefits Consultants in developing alternative health plan options.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Provide Health and Safety Training throughout the organization;	Health and Safety training was provided to all county employees;
Implement Medicare Reporting for Workers’ Compensation in compliance with new laws;	The County’s Third Party’s Administrator will provide Medicare reporting for Workers Compensation in compliance with new laws;
Complete the roll out of employee’s ability to make family status changes;	Completed the roll out to all employees with computer access;
Provide access to employees to use self-service life event functionality; and	Provided security access to PeopleSoft for all County employees with computer access; and
Assist Benefits Consultant develop alternative health plan options.	Provided data and assisted the Benefits Consultant to develop Health Plan options.

The following budgets are included in the Strategic and Operational Priorities listed above:

- ◆ Chief Executive Office-Risk Management Division;
- ◆ Chief Executive Office-Risk Management Division Dental Self-Insurance;
- ◆ Chief Executive Office-Risk Management Division General Liability Self-Insurance;
- ◆ Chief Executive Office-Risk Management Division Professional Liability Self-Insurance;
- ◆ Chief Executive Office-Risk Management Division Purchased Insurance;
- ◆ Chief Executive Office-Risk Management Division Unemployment Self-Insurance;
- ◆ Chief Executive Office-Risk Management Division Vision Care Self-Insurance;
- ◆ Chief Executive Office-Risk Management Division Workers’ Compensation Self-Insurance; and
- ◆ Chief Executive Office-Risk Management Division.

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

FISCAL GENERAL SERVICES
Other General



CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION

Budget Unit 0100 0015600
General Fund

SERVICES PROVIDED

This budget funds personnel and administrative operations of the CEO-Risk Management Division. The Division administers eight budgets in five functional areas including Administration, Employee Benefits (health, dental, vision, life, and unemployment insurance), Liability Claims/Insurance (general and professional liability), Disability Management (workers' compensation), and Safety.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,550,673 be approved for the Chief Executive Office – Risk Management Division budget. The General Fund revenue allocation for this budget was reduced 9% or \$34,118. At this level of funding, the Division achieves its revenue reduction by unfunding two vacant positions for the full fiscal year and eliminating all non-critical expenditures. This budget is funded from \$1,205,400 in estimated department revenue and a \$345,273 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Chief Executive Office-Risk Management Division budget can maintain its major programs such as workers' compensation, return to work, health plan, dental plan, vision plan, unemployment insurance, life insurance, long term disability, deferred compensation, voluntary benefit programs, property and casualty insurance, general and auto liability insurance, medical malpractice insurance, certificates of insurance tracking, safety training, incident investigation, Department of Transportation (DOT) drug screening, ergonomics assessments, DMV Employer Pull Notice (EPN) Program, and the annual Health and Safety Training. The unit also provides legislative advocacy and tracking in the areas of workers' compensation, general liability, and professional liability.

Appropriations of \$18,675 will also be available as part of the Division's 2010-2011 legal budget as a result of the 75% carryover of Fiscal Year's 2009-2010 unused net county cost. The carryover will be used to fund a portion of the cost of a benefits consultant which will review health plans for 2011.

The Division seeks to provide optimum levels of services in all programs identified above through the respective Division Units. This includes utilization of risk financing and control techniques, disability management, strategic planning, development of wellness and benefits programs and communications to County departments and all employees via newsletters, payroll inserts, memorandums, web page, notices and periodic reports.

The Employee Benefits Unit has implemented many process improvements in the last year which has helped the unit streamline its approach. It has implemented self-service for departments, and is in the process of transitioning to a completely paperless system. In addition, employees utilize the internet and intranet to obtain answers to their questions, and work directly with vendors such as the Hartford for specific requests that can be handled more directly through the vendor. The process improvements have allowed the Division to provide the same level of service to departments after the retirement of the Employee Benefits Manager.

Services provided by the General Liability/Claims unit will be impacted by the recent retirement of the Manager of that unit. The CEO-Risk Management Division anticipates a reduction in training assigned to Division staff due to new tasks/duties assigned to them from the General Liability function. The cost of various training classes will increase for all County Departments as these training classes will be shifted to outside providers at an increased cost to the County.

The CEO-Risk Management Division recommends unfunding two vacant Manager II positions. The functions previously performed by these manager positions will be absorbed by the Division Head, existing managers and staff. The Division Head now works directly with all benefit insurance account managers regarding health, dental, and vision administrative issues and is now more involved with many of the liability claims, including working with defense attorneys, functions previously performed by staff in the Manager II positions.

The Division and its respective Units continue to survey customers and make improvements to better meet their demands. The results of the customer survey for the Health and Safety Training 2009 will provide additional ways to continue to improve this event. The Annual Division Survey will be circulated to all Department Heads and Management. This survey has been ongoing since 2000. Each Division Unit conducts surveys to measure performance and improve customer service. Evaluations of all training classes instructed by the Division are received routinely. In addition, the Division has "How are we doing?" survey forms available on the counter as part of the Board of Supervisors Efficient Delivery of Public Services priority and goals.

The CEO-Risk Management Division is currently evaluating its Strategic Plan for 2010. In this process, the functions, duties and responsibilities previously performed by the managers in Employee Benefits and Liability Claims/Insurance will be revisited and changes made as required. In addition, all functions currently being performed by managers and staff throughout the Division will be reevaluated.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to unfund two vacant Manager II positions due to revenue loss.

Total current authorized positions— 16

It is recommended to unfund two vacant Manager II positions.

Total recommended authorized positions— 14

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Risk Management Division					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$6,455	\$65,321	\$60,000	\$0	\$60,000
Charges for Service	\$1,269,119	\$1,235,217	\$1,145,300	\$0	\$1,145,300
Miscellaneous Revenue	\$4,969	\$0	\$100	\$0	\$100
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,280,543	\$1,300,538	\$1,205,400	\$0	\$1,205,400
Salaries and Benefits	\$1,435,411	\$1,464,231	\$1,402,183	\$0	\$1,402,183
Services and Supplies	\$88,946	\$73,401	\$83,330	\$0	\$83,330
Other Charges	\$55,955	\$42,935	\$46,100	\$0	\$46,100
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$33,650	\$39,311	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$16,951	\$17,556	\$19,060	\$0	\$19,060
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,630,913	\$1,637,434	\$1,550,673	\$0	\$1,550,673
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$350,370	\$336,896	\$345,273	\$0	\$345,273

**STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011**

**FISCAL GENERAL SERVICES
Transportation Terminals**



CHIEF EXECUTIVE OFFICE—AIRPORT

Budget Unit 0100 0016041
General Fund

SERVICES PROVIDED

This Chief Executive Office – Airport budget provides funding for improvements at the Modesto City/County Airport. The revenue received from Aircraft Taxes is recorded in this budget and transferred to the City of Modesto for improvements to the facility during the fiscal year.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$205,000 be approved for the Chief Executive Office – Airport budget funded from \$205,000 in estimated department revenue. This budget did not receive a reduction in General Fund revenue because it is from Aircraft Taxes collected for the Modesto City/County Airport.

PROGRAM DISCUSSION

At this level of funding, the City of Modesto will continue planned facility and equipment improvement projects. These include, but are not limited to: the painting of three hangars on the West General Aviation side of the airport, the installation of a fire suppression sprinkler system, and security improvements for the West General Aviation side including security fence and gate installation and the addition of a video camera system.

Revenue from Aircraft Taxes is posted twice a year. The first installment is typically posted in December, with a second posting in June of the fiscal year. It is estimated that the County will receive \$205,000 in revenue for Fiscal Year 2010-2011. This is consistent with revenue receipts in the prior year. Shortly after receiving the revenue, payment will be made to the City of Modesto for planned improvements at the Modesto City/County Airport.

ADOPTED STAFFIG IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Airport					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$198,492	\$205,000	\$205,000	\$0	\$205,000
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,142	\$1,601	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$200,634	\$206,601	\$205,000	\$0	\$205,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$198,420	\$205,000	\$205,000	\$0	\$205,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$198,420	\$205,000	\$205,000	\$0	\$205,000
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	(\$2,214)	(\$1,601)	\$0	\$0	\$0



CHIEF EXECUTIVE OFFICE—APPROPRIATIONS FOR CONTINGENCIES

Budget Unit 0100 0016071
 General Fund

SERVICES PROVIDED

The Appropriations for Contingencies budget serves as the contingency fund for Stanislaus County. Funds from Contingencies can be transferred by a 4/5 vote of the Board of Supervisors to operating budgets for emergencies and other unanticipated expenses.

The chart below lists the transfers from Appropriations for Contingencies for the last five years:

BUDGET YEAR	AMOUNT TRANSFERRED
2005-2006	\$3,274,420
2006-2007	\$3,405,097
2007-2008	\$7,157,127
2008-2009	\$3,840,742
2009-2010	\$1,218,400

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

The Appropriations for Contingencies fund is recommended for Fiscal Year 2010-2011 in the amount of \$4,649,163 and is funded from the General Fund. This budget did not receive a 9% reduction in General Fund revenue. It is anticipated that the Appropriations for Contingencies funds will be used for those critical exposures or emergencies, as the change from a net county cost budget to a General Fund revenue budget will severely limit the County's ability to fund unexpected program changes.

PROGRAM DISCUSSION

At this level of funding, the Appropriations for Contingencies fund includes a moderate level of funding for potential unexpected fiscal and program exposures or emergencies, which may occur due to the downturn in the economy, as well as the reduction in Federal or State revenues or other program or community exposures.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Appropriations for Contingencies					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$4,649,163	\$0	\$4,649,163
Gross Costs	\$0	\$0	\$4,649,163	\$0	\$4,649,163
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$4,649,163	\$0	\$4,649,163



CHIEF EXECUTIVE OFFICE—CAPITAL IMPROVEMENT FINANCING AUTHORITY

Budget Unit 0100 0016021
General Fund

SERVICES PROVIDED

The Capital Improvement Financing Authority (CIFA) budget provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives. In addition, funding is provided for an Accountant position in the Auditor-Controller's Office that performs the accounting function for County Capital Projects.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$187,511 be approved for the Chief Executive Office – Capital Improvement Finance Authority budget. The General Fund revenue allocation for this budget was reduced 9% or \$18,573. At this level of funding the Division achieves its revenue reduction by prioritizing costs related to the County's financing initiatives.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the following anticipated expenses:

1. \$100,000 for Auditor-Controller salary costs for Capital Projects accounting;
2. \$40,841 for arbitrage and disclosure services;
3. \$30,000 for financial advisor charges; and
4. \$16,670 for commercial insurance.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - C.I.F.A.					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$100,000	\$100,000	\$100,000	\$0	\$100,000
Services and Supplies	\$50,453	\$23,229	\$70,841	\$0	\$70,841
Other Charges	\$14,833	\$14,249	\$16,670	\$0	\$16,670
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$130	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$165,416	\$137,478	\$187,511	\$0	\$187,511
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$165,416	\$137,478	\$187,511	\$0	\$187,511

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

FISCAL GENERAL SERVICES
Property Management



CHIEF EXECUTIVE OFFICE—COUNTY FACILITIES

Budget Unit 0100 0016091
General Fund

SERVICES PROVIDED

The County Facilities budget provides funding for minor facility improvements and costs associated with maintaining certain County property.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$368,162 be approved for the Chief Executive Office – County Facilities budget. The General Fund revenue allocation for this budget was reduced 9% or \$26,517, with an increased appropriations of \$100,530 that were previously included in the Sheriff's Ray Simon Training Center budget for county facility charges such as utilities, building and preventative maintenance and janitorial costs. The transfer of revenue will ensure that ongoing operational costs required to operate the facility will be maintained at minimum levels. At this level of funding the Department achieves its revenue reduction by prioritizing minor facility improvements and costs associated with maintaining County property.

PROGRAM DISCUSSION

This level of funding will provide for elevator repairs; security at County Center III; Arts Commission utilities and a one-time carryover for lease charges up to \$9,800; telecommunications and internet service for the United Community Center in Grayson; utilities, building and preventive maintenance and janitorial costs for the Ray Simon Regional Training Center, the Keyes Community Center, the Law Library and Mancini Hall; and for County facility-related expenses.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

The County Facilities budget provides funding for minor facility improvements and costs associated with maintaining certain County property. The Adopted Proposed Budget for Fiscal Year 2010-2011 was approved with appropriations of \$368,162.

As part of the Recommended Final Budget for Fiscal Year 2010-2011, the Chief Executive Office (CEO) is requesting to use existing appropriations to contract for professional consulting to update the County's Americans with Disabilities Act (ADA) Title II Self-Evaluation and Transition Plan to ensure compliance with ADA requirements. Also recommended is to contract for professional legal services to assist with the legal matters related to the replacement, repair, and remodel of several existing County properties. These requests will be funded by existing appropriations in the County Facilities budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - County Facilities					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,600	\$3,800	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,600	\$3,800	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$98,663	\$40,095	\$68,252	\$0	\$68,252
Other Charges	\$5,718	\$8,824	\$23,840	\$0	\$23,840
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$193,464	\$200,009	\$276,070	\$0	\$276,070
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$297,845	\$248,928	\$368,162	\$0	\$368,162
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$295,245	\$245,128	\$368,162	\$0	\$368,162

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Transportation Terminals



CHIEF EXECUTIVE OFFICE—CROWS LANDING AIR FACILITY

Budget Unit 0100 0016046
General Fund

SERVICES PROVIDED

The Crows Landing Air Facility budget provides funding for security, general liability, and master planning of the air facility. The Chief Executive Office manages an agricultural lease agreement of approximately 1,112 acres between Stanislaus County and Pride of San Juan Farms. Lease revenue is a significant component to the progressive and on-going planning of this development project.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$277,273 be approved for the Chief Executive Office – Crows Landing Air Facility and is funded from \$277,273 in estimated department revenue. This budget did not receive a reduction in General Fund revenue because it is funded entirely through an agricultural lease on the property.

PROGRAM DISCUSSION

At this level of funding, the Chief Executive Office will continue to advance the Crows Landing Air Facility development project. The primary emphasis of this economic development project continues to be future job creation activities. The Chief Executive Office will continue to provide on-going support to property management including oversight of the agricultural lease and security contract. The agricultural lease is set to expire on December 31, 2010, however, the contract does allow for annual one-year extensions, which is reflected in the anticipated revenue estimate for Fiscal Year 2010-2011. The security contract with the Sheriff's Department, which expired on November 30, 2009, was extended for an additional five-year period through November 2014.

On April 28, 2008, the Board of Supervisors accepted the final status report of exclusive negotiation with PCCP West Park as master developer candidate of the Crows Landing Air Facility. Approval was also granted to proceed with the negotiation of the California Transportation Commission (CTC) Project Baseline Agreement consistent with appropriate procedures and requirements. Furthermore, the Board approved proceeding with the analysis and environmental impact review of the West Park proposal through continued assistance provided by ESA Airports. This work will continue through Fiscal Year 2010-2011.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Crows Landing Air Facility					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$375,046	\$317,759	\$277,273	\$0	\$277,273
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,875	\$750	\$0	\$0	\$0
Miscellaneous Revenue	\$112,960	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$490,881	\$318,509	\$277,273	\$0	\$277,273
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$273,109	\$107,853	\$277,273	\$0	\$277,273
Other Charges	\$2,281	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$2,051	\$3,353	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$277,441	\$111,206	\$277,273	\$0	\$277,273
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	(\$213,440)	(\$207,303)	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011



FISCAL GENERAL SERVICES
Legislative/Administrative

CHIEF EXECUTIVE OFFICE—DEBT SERVICE

Budget Unit 0100 0016081
 General Fund

SERVICES PROVIDED

This budget provides funding for County debt obligations. Gross debt obligations for Fiscal Year 2010-2011 total \$11,205,617 offset by \$392,606 of estimated earnings for a net debt service of \$10,813,013.

The following chart reflects the debt service obligations for Fiscal Year 2010-2010, including offsetting revenue. Some revenue is reflected as negative expenditures in the Schedule 9 at the end of this section, since it is revenue from sources that are within the General Fund.

2010-2011 Debt Service							
Certificate of Participation (COP)	Description	Pay off Date	Gross Debt	Earnings/ Money Held With Trustee	Legal Budget Appropriations/ Net Debt Obligation	Budget Offsetting Revenue	Total Net Debt Obligation
1997 B	Kitchen/Laundry at the Sheriff's Public Safety Center	June 2012	\$ 920,250	\$ 11,634	\$ 908,616	\$ -	\$ 908,616
1997 B	CHAFFA (California Health Facilities Financing Authority)	June 2012	\$ 135,262	\$ 1,880	\$ 133,382	\$ -	\$ 133,382
1997 B	1021 I Street - Facility for Public Defender, Clerk-Recorder & Grand Jury	June 2012	\$ 324,258	\$ 4,645	\$ 319,613	\$ 319,613	\$ -
1998 A	Public Administration Center (10th Street Place)	Sept 2018	\$ 1,764,450	\$ 142,606	\$ 1,621,844	\$ 797,848	\$ 823,996
2004 A	Gallo Center for the Arts	Aug 2025	\$ 1,109,176	\$ 22,505	\$ 1,086,671	\$ -	\$ 1,086,671
2004 B	12th Street Office & Parking Garage	Aug 2025	\$ 1,385,808	\$ 73,600	\$ 1,312,208	\$ 604,511	\$ 707,697
2004 B	Salida Library	Aug 2025	\$ 604,438	\$ 54,655	\$ 549,783	\$ 549,783	\$ -
2007 A	Community Services Facility	May 2018	\$ 2,191,268	\$ 35,806	\$ 2,155,462	\$ 1,682,080	\$ 473,382
2007 A	Public Safety Center	May 2018	\$ 1,014,476	\$ 16,577	\$ 997,899	\$ 828,173	\$ 169,726
2007 A	Minimum Security Facility	May 2018	\$ 405,790	\$ 6,631	\$ 399,160		\$ 399,160
2007 A	Sheriff Operations Center	May 2018	\$ 446,369	\$ 7,294	\$ 439,076		\$ 439,076
2007 A	Ag Center & Training Center	May 2018	\$ 904,072	\$ 14,773	\$ 889,299	\$ 390,004	\$ 499,295
	Total		\$ 11,205,617	\$ 392,606	\$ 10,813,013	\$ 5,172,012	\$ 5,641,001

The following chart reflects each Certificate of Participation (COP) by activity, the interest rate as a percent, the original date of issuance, the date of maturity, the original amount borrowed, the balance as of June 30, 2010, the current debt obligations for Stanislaus County for Fiscal Year 2010-2011, and the remaining balance to maturity once the debt obligation payments are posted during the budget year.

	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Balance to Maturity as of June 30, 2010	2010-2011 Debt Obligation	Remaining Balance to Maturity
GOVERNMENTAL ACTIVITIES:							
1997 Series B Refunding Kitchen/Laundry at the Sheriff's Public Safety Center	3.75-5.00	12/16/1997	6/1/2012	\$9,265,108	\$2,562,854	\$1,379,770	\$1,183,084
1998 Series A Public Administration Center 10th Street Place	3.75-4.75	3/1/1998	9/1/2018	\$22,160,000	\$12,755,000	\$1,764,450	\$10,990,550
2004 Series A Gallo Center for the Arts	1.63-4.38	3/26/2004	9/1/2025	\$15,340,000	\$12,965,000	\$1,109,176	\$11,855,824
2004 Series B 12th Street Office & Parking Garage, Nick W. Blom Salida Regional Library	1.63-4.38	3/26/2004	9/1/2025	\$27,455,000	\$23,200,000	\$1,990,246	\$21,209,754
2007 Series A Refunding Community Services Facility Public Safety Center Minimum Security Facility Sheriff Operations Center Agricultural Center Ray Simon Training Center	3.65-5.75	2/1/2007	5/1/2018	\$40,540,000	\$31,015,000	\$4,961,975	\$26,053,025
TOTAL GOVERNMENTAL ACTIVITIES:				\$114,760,108	\$82,497,854	\$11,205,617	\$71,292,237
BUSINESS TYPE ACTIVITIES:							
1997 Series B Refunding California Health Facilities Financing Authority (CHAFFA)	3.75-5.00	12/16/1997	6/1/2012	\$1,364,892	\$377,416	\$135,262	\$242,154
TOTAL				\$116,125,000	\$82,875,270	\$11,340,879	\$71,534,391

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$10,387,450 be approved for the Chief Executive Office – Debt Service budget, funded by \$2,117,543 in revenue from building rent, \$350,000 in revenue from the Criminal Justice Facilities fund, \$2,278,906 in Public Facilities Fees revenue and a \$5,641,001 contribution from the General Fund. This budget did not receive a reduction in General Fund revenue because County debt service are legal obligations of payment for spent public financings.

PROGRAM DISCUSSION

At this level of funding the Debt budget achieves the County's annual debt service obligation. The County of Stanislaus debt is primarily in the form of Certificates of Participation (COP). Created in conjunction with lease agreements, which encumber County-owned property, COPs are securities issued and marketed to investors in a manner similar to tax-exempt bonds. In a COP transaction, the County enters into an agreement with a third party, the Stanislaus County Capital Improvements Financing Authority, to lease an asset (normally a building) over a specific period of time at a predetermined total cost. The asset, owned by the County and leased to the Finance Authority, is then subleased back to the County. In this transaction the Finance Authority sells certificates in order to make its total lease payment to the County at the beginning of the lease period. With that lump sum (advance) lease payment the County then builds or buys the property.

CEO staff will monitor interest earnings closely to ensure the budget maintains a positive fiscal position.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Debt Service					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$420,732	\$404,881	\$435,463	\$0	\$435,463
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,879,060	\$1,798,749	\$1,682,080	\$0	\$1,682,080
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$2,685,590	\$2,684,488	\$2,628,906	\$0	\$2,628,906
Total Revenue	\$4,985,382	\$4,888,118	\$4,746,449	\$0	\$4,746,449
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$10,858,623	\$10,691,348	\$10,813,013	\$0	\$10,813,013
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$680,166)	(\$669,341)	(\$425,563)	\$0	(\$425,563)
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$10,178,457	\$10,022,007	\$10,387,450	\$0	\$10,387,450
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$5,193,075	\$5,133,889	\$5,641,001	\$0	\$5,641,001



CHIEF EXECUTIVE OFFICE—GENERAL FUND CONTRIBUTION TO OTHER PROGRAMS

Budget Unit 0100 0016401
General Fund

SERVICES PROVIDED

The Chief Executive Office – General Fund Contribution to Other Programs budget is being established to fund those programs for which no State or Federal mandate exists. These programs have a General Fund contribution as a result of a Board of Supervisors’ policy decision or contractual obligation. This budget also includes payments to outside agencies. These programs were previously funded through the General Fund Match and Support budget.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$7,719,416 be approved for the Chief Executive Office – General Fund Contribution to Other Programs budget. The County had a 9% reduction in General Fund contributions, exempting contributions made to outside agencies, which has been achieved in this budget.

PROGRAM DISCUSSION

As part of the Recommended Proposed Budget for 2010-2011, the funding for County Match has been separated into two legal budgets. Those programs that receive General Fund funding based on contractual obligations and Board of Supervisor policy decisions, and contributions to outside agencies are included in this newly established budget, Chief Executive Office – General Fund Contributions to Other Programs.

Funding for those programs that have a State or Federal requirement for local dollars as match or maintenance of effort, in order to receive State and Federal funding, are in the Mandated County Match budget.

General Fund contributions for the various departments and programs supported by this budget are listed on the following chart.

RECOMMENDED PROPOSED BUDGET - BUDGET YEAR 2010-2011			
Fund/Department	2009-2010		Recommended
	Adopted	Final Budget	Proposed Budget
Area Agency on Aging	\$	321,892	\$ 292,922
BHRS Employee Assistance		74,653	67,934
BHRS Managed Care		24,864	22,626
BHRS Stanislaus Recovery Center		433,630	394,603
CEO Countywide Fire Services		291,000	264,810
CEO DOJ Alcohol & Drug		61,036	55,543
DA Real Estate Fraud		197,951	180,135
DA Vertical Prosecution Block Grant		114,074	103,807
DA Victim Witness		3,657	3,328
Environmental Resources		571,783	520,323
ER Abandoned Vehicle Program		21,340	19,419
GSA 12th St Office Building		33,875	14,046
HSA Deficit Repayment		2,010,464	2,300,000
Library		772,071	702,585
Stanislaus Animal Services Agency		-	1,374,445
Law Library		58,047	52,823
Local Area Formation Commission		172,240	181,644
North McHenry Tax Sharing		1,518,585	1,163,816
Stanislaus Council of Governments		4,607	4,607
Other General Fund Contributions Total	\$	6,685,769	\$ 7,719,416

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

This budget provides local funds to those programs with a General Fund contribution as a result of a Board of Supervisors' policy decision or contractual obligation. This budget also includes payments to outside agencies.

As part of the 2010-2011 Adopted Proposed Budget, the CEO-General Fund Contribution to Other Programs budget included funding for the Local Agency Formation Commission (LAFCO) in the amount of \$181,644. Since that time, LAFCO has finalized its budget for 2010-2011 and that action increased the County Match obligation to \$182,271. It is recommended to increase County Match by \$627 to remain compliant with State law that mandates County government to provide a one-half share of LAFCO's operating expenses.

As part of the 2004-2005 Final Budget, the Board of Supervisors authorized a loan between the Health Services Agency and the County Treasurer to address the Agency's previously accumulated cash deficit from the closure of the County hospital. This obligation is to be repaid from General Fund discretionary revenue generated from the original Tobacco Securitization Fund interest earnings. The 2010-2011 Adopted Proposed Budget included an estimate of \$2,300,000 for this payment this fiscal year. Actual interest earnings have now been posted and it is recommended that appropriations be decreased by \$386,818 to reflect this year's payment of \$1,913,182, funded from the original Tobacco Securitization Fund interest earnings.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - General Fund Contribution to Other Programs					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$2,777,335	\$627	\$2,777,962
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$4,942,081	(\$386,818)	\$4,555,263
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$7,719,416	(\$386,191)	\$7,333,225
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$7,719,416	(\$386,191)	\$7,333,225

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Other General



CHIEF EXECUTIVE OFFICE—GENERAL FUND MATCH-VEHICLE LICENSE FEE

Budget Unit 0100 0016051
General Fund

SERVICES PROVIDED

This budget receives and distributes Vehicle License Fee realignment revenue and is used to fund County Public Health, Mental Health and Social Service programs. This revenue constitutes forty percent (40%) of the Realignment Trust and is a major funding source for County health programs. Vehicle License Fee General Fund monies received by the County are transferred to the programs within the Realignment Health Trust Funds.

Public Health Realignment Funds are apportioned according to the following percentages set by the Board of Supervisors policy: Indigent Health Care Program – 64%, Public Health – 26%, Environmental Resources – 6%, and Clinic and Ancillary Services – 4%.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$18,110,775 be approved for the Chief Executive Office – General Fund Match Vehicle License Fee budget. This budget is funded entirely through Vehicle License Fees collected by the State.

PROGRAM DISCUSSION

At this level of funding, this budget will continue to distribute Vehicle License Fee realignment revenue in support of the required distribution guidelines for health, mental health and social services programs. It is noted that Vehicle License Fees revenue is estimated to decrease approximately 5% from the 2009-2010 Adopted Final Budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - General Fund Match - VLF					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$18,312,107	\$17,100,569	\$18,110,775	\$0	\$18,110,775
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$18,312,107	\$17,100,569	\$18,110,775	\$0	\$18,110,775
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$18,312,107	\$17,100,569	\$18,110,775	\$0	\$18,110,775
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$18,312,107	\$17,100,569	\$18,110,775	\$0	\$18,110,775
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

FISCAL GENERAL SERVICES
Other General



CHIEF EXECUTIVE OFFICE—MANDATED COUNTY MATCH

Budget Unit 0100 0016061
General Fund

SERVICES PROVIDED

The Chief Executive Office – Mandated Match Budget contains local funds used to leverage Federal and State funding for a variety of programs and functions that have a mandated match or maintenance of effort requirement.

As part of the Recommended Proposed Budget for 2010-2011, the General Fund revenue allocation for County Match has been separated into two legal budgets. Those programs that receive General Fund revenue based on contractual obligations and Board of Supervisor policy decisions, and contributions to outside agencies have been moved to the new budget, Chief Executive Office – General Fund Contributions to Other Programs.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$17,058,075 be approved for the Chief Executive Office – Mandated County Match budget, funded from the General Fund. The General Fund revenue allocation for this budget was reduced by 9% in most departments through the use of departmental fund balance/retained earnings to accommodate the mandate match or maintenance of effort funding requirement. Additional General Fund revenues are recommended for the Community Services Agency's budgets in support of mandated programs and services. Additionally, this budget includes \$3,100,000 for County Match contingencies, which is used to offset the additional need in the mandated match programs.

PROGRAM DISCUSSION

As part of the Recommended Proposed Budget for 2010-2011, the General Fund revenue allocation for County Match has been separated into two legal budgets. The Mandated County Match budget includes funding for those programs that have a State or Federal requirement for local dollars as match or maintenance of effort, in order to receive State and Federal funding. In addition, a contingency amount of \$3,100,000 has been added to this budget for current and future exposures caused by State or Federal budget actions, reductions in realignment revenue and further economic downturns. Finally, to offset the use of General Fund revenue, retained earnings from the CEO – Risk Management Professional Liability Self-Insurance fund was transferred on a one-time basis to the Behavioral Health and Recovery Services and the Health Services Agency budgets, thereby reducing the Mandated County Match budget by \$1,096,840.

Those programs that receive General Fund revenue based on contractual obligations and Board of Supervisors policy decisions, and contributions to outside agencies have been moved to the new budget, Chief Executive Office – General Fund Contributions to Other Programs.

The Mandated County Match amounts for the various departments and programs supported by the General Fund are listed on the following chart.

RECOMMENDED PROPOSED BUDGET - BUDGET YEAR 2010-2011				
Fund/Department	2009-2010 Adopted Final Budget	Requested Proposed Budget	Recommended Adjustments	Recommended Proposed Budget
BHRS Alcohol & Drug	\$ 89,492	\$ 81,438	\$ (24,432)	\$ 57,006
BHRS Mental Health	1,248,908	743,999	-	743,999
BHRS Public Guardian	633,601	576,577	-	576,577
CSA Aid to Children SED	106,733	97,127	141,111	238,238
CSA General assistance	726,004	660,664	90,540	751,204
CSA IHSS Provider wages	-	1,954,262	-	1,954,262
CSA PA benefits	-	90,237	-	90,237
CSA Public Economic Asst	2,348,628	995,003	1,383,148	2,378,151
CSA Services & Support	4,732,462	3,404,289	-	3,404,289
HSA Clinics & Ancillary Services	4,080,656	2,741,977	-	2,741,977
HSA Indigent Health Care	2,035,260	1,852,087	-	1,852,087
HSA Public Health	884,039	760,415	-	760,415
County Match Contingency	-	3,100,000	(1,590,367)	1,509,633
Mandated County Match Total	\$ 16,885,783	\$ 17,058,075	\$ -	\$ 17,058,075

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Mandated County Match					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$41,939	\$0	\$0	\$0	\$0
Total Revenue	\$41,939	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$1,005,768	\$1,133,671	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$23,046,229	\$20,252,330	\$15,548,442	\$0	\$15,548,442
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$1,509,633	\$0	\$1,509,633
Gross Costs	\$24,051,997	\$21,386,001	\$17,058,075	\$0	\$17,058,075
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$24,010,058	\$21,386,001	\$17,058,075	\$0	\$17,058,075

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Plant Acquisition



CHIEF EXECUTIVE OFFICE—PLANT ACQUISITION

Budget Unit 0100 0016031
General Fund

SERVICES PROVIDED

The Plant Acquisition Budget provides funding for the acquisition, repair, and remodel of existing and new County facilities.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$989,506 be approved for the Chief Executive Office – Plant Acquisition budget. The General Fund revenue allocation for this budget was reduced 9% or \$97,802. At this level of funding the Department achieves its revenue reduction by prioritizing funding for the acquisition, repair, and remodel of existing and new County facilities.

PROGRAM DISCUSSION

This level of funding will provide for the following anticipated expenditures:

1. \$500,000 for deferred maintenance for County facilities including but not limited to the Juvenile Justice Center roof repairs; the 11th Street chiller; and the Sheriff's Operation Center roof repairs;
2. \$200,000 for safety-related improvements within County Facilities;
3. \$50,000 for personal services salaries;
4. \$124,506 for services and supplies including legal services, design consultant, code required testing, architectural services, construction management;
5. \$5,000 for Public Works Engineering costs for the General Fund Departments;
6. \$10,000 for parking validation costs for the Stanislaus County customers at 1010 10th Street; and
7. \$100,000 for various Capital Projects.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Plant Acquisition					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$643,863	\$27,818	\$0	\$0	\$0
Total Revenue	\$643,863	\$27,818	\$0	\$0	\$0
Salaries and Benefits	\$37,926	\$39,764	\$50,000	\$0	\$50,000
Services and Supplies	\$1,618,068	\$147,476	\$834,466	\$0	\$834,466
Other Charges	\$144,030	\$131,211	\$5,040	\$0	\$5,040
Fixed Assets					
Buildings & Improvements	\$0	\$25,541	\$100,000	\$0	\$100,000
Equipment	\$125,014	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,096,476	\$1,115,504	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$13,287	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,021,514	\$1,472,783	\$989,506	\$0	\$989,506
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$2,377,651	\$1,444,965	\$989,506	\$0	\$989,506



CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION

DENTAL SELF-INSURANCE

Budget Unit 5101 0018101
Internal Service Fund

SERVICES PROVIDED

The Dental Self-Insurance Fund provides for dental benefits and services for approximately 3,616 full-time County employees and their families, and 66 employees in special districts. The claims administration for the County's self-insured dental program will be provided by a new carrier, Delta Dental, which became effective January 1, 2010. As a result of Delta's expanded network, the County is expected to save over \$500,000 in Fiscal Year 2010-2011.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$1,205,072 compared to \$1,513,934 on July 1, 2009. The Dental Self-Insurance Fund anticipates ending Fiscal Year 2010-2011 with a positive cash balance of approximately \$948,000. At this time, it is not known whether an increase in dental rates will be necessary, but current health insurance negotiations may offset this cost. It is estimated that \$256,420 will be used from retained earnings in Fiscal Year 2010-2011, further reducing the fund's cash balance.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$4,524,490 be approved for the Chief Executive Office – Risk Management Division Dental Self-Insurance budget. This budget is funded from \$4,243,070 in charges to user departments and miscellaneous revenue, \$25,000 in interest earnings, and \$256,420 in departmental retained earnings.

PROGRAM DISCUSSION

At this level of funding, the Dental Self-Insurance budget will finance the payment of dental claims and claims administration. Program funding is based on enrollment and usage indicated above. The County has a new carrier that offers an expanded Preferred Provider Organization (PPO) network that will reduce overall costs in the budget. In addition, as of January 1, 2010, the Courts are no longer receiving County benefits at its request.

The Dental Program will continue with an incentive level benefit design feature. New enrollees begin at a 70% reimbursement level and increase by 10% annually until 100% is achieved. The Recommended Proposed Budget will use approximately \$256,420 from retained earnings and \$25,000 in interest earnings to complement estimated revenue to fund the budget for Fiscal Year 2010-2011.

The plan design of Delta Dental mirrors and enhances that of the previous carrier. The current benefits effective January 1, 2010 will remain in force with the Union Memorandum of Understanding (MOU) that expires December 31, 2010. Dental rates will be evaluated in conjunction with health insurance negotiations and after an actuarial study is completed at year-end.

The Dental Self-Insurance budget is supported by positions funded in the CEO-Risk Management Division, a General Fund budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Chief Executive Office - Dental Self Insurance					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$46,914	\$8,501	\$25,000	\$0	\$25,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,324,401	\$4,258,412	\$4,234,570	\$0	\$4,234,570
Miscellaneous Revenue	\$8,320	\$7,419	\$8,500	\$0	\$8,500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,379,635	\$4,274,332	\$4,268,070	\$0	\$4,268,070
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,745,753	\$4,656,273	\$4,524,000	\$0	\$4,524,000
Other Charges	\$507	(\$5,865)	\$490	\$0	\$490
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,746,260	\$4,650,408	\$4,524,490	\$0	\$4,524,490
Retained Earnings	\$366,625	\$376,076	\$256,420	\$0	\$256,420
Net County Cost	\$0	\$0	\$0	\$0	\$0



CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION
GENERAL LIABILITY SELF-INSURANCE

Budget Unit 5051 0018051
Internal Service Fund

SERVICES PROVIDED

The General Liability Self-Insurance budget provides for the funding of property, casualty, surety, fiduciary and excess insurance; claim losses; self-insured retention; legal defense; actuarial services and operations/general County overhead.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$2,945,866 compared to \$2,997,385 as of July 1, 2009. The General Liability Self-Insurance Fund anticipates ending Fiscal Year 2010-2011 with a positive cash balance of \$2,945,866. The retained earnings balance, which has been used previously to balance the budget, is now a \$2.2 million deficit. This was primarily due to case reserves being increased to more accurately reflect the liability of the current and future cases in the areas of general and auto liability.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$6,121,320 be approved for the Chief Executive Office – Risk Management Division General Liability Self-Insurance budget. This budget is funded from \$3,046,120 in charges to user departments, \$3,035,200 in insurance reimbursement revenue, and \$40,000 in interest earnings.

PROGRAM DISCUSSION

At this level of funding, the General Liability Self-Insurance budget provides for the payment of property, aircraft, watercraft, fiduciary and excess insurance coverage. In addition, funds are provided to pay liability and auto losses, attorney fees and costs, and settlements as well as some operational expenses. During Fiscal Year 2009-2010, this budget was required to fund increased costs of litigated cases and consequently appropriations were increased by \$2,000,000 at third quarter to finance attorney fees, costs and property damage to year end. This resulted in the General Liability Self-Insurance Fund projecting to end the 2009-2010 Fiscal Year in a negative retained earnings position of \$779,594.

Over the past three fiscal years, this budget has increased from \$4.4 million in Fiscal Year 2008-2009 to \$6.1 million in Fiscal Year 2010-2011. Year-end projections for 2009-2010 are over \$6.7 million. This increase is due to the increased number and severity of the cases brought against the County in these last three years. Currently, there are 56 cases that are being litigated.

This budget proposes appropriations that are expected to fund insurance premiums and essential operational expenses. Costs for several significant litigated cases are also included in the budget, however, it is uncertain whether the amount of this funding will be sufficient for those cases during the fiscal year. The budget for Fiscal Year 2010-2011 is balanced and will be monitored and returned to the Board should additional appropriations be required.

The General Liability Self-Insurance budget is supported by positions funded in the CEO-Risk Management Division, a General Fund Budget. Due to the retirement of the Liability Claims/Insurance Manager in March 2010, the entire liability/insurance function was absorbed by existing staff in the Division. This comes at a time of severe budget constraints in the County coupled with more claims filed against the County than ever before. Litigated cases are being handled by outside defense counsel and staff in the CEO-Risk Management Division in conjunction with County Counsel.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Chief Executive Office - General Liability					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$84,416	\$14,570	\$40,000	\$0	\$40,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,967,388	\$3,414,267	\$3,046,120	\$0	\$3,046,120
Miscellaneous Revenue	\$694,012	\$2,147,730	\$3,035,200	\$0	\$3,035,200
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,745,816	\$5,576,567	\$6,121,320	\$0	\$6,121,320
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,932,977	\$5,096,462	\$5,700,630	\$0	\$5,700,630
Other Charges	\$238,913	\$269,677	\$220,690	\$0	\$220,690
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$198,358	\$271,411	\$200,000	\$0	\$200,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,370,248	\$5,637,550	\$6,121,320	\$0	\$6,121,320
Retained Earnings	\$1,624,432	\$60,983	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Other General



CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION
PROFESSIONAL LIABILITY SELF-INSURANCE

Budget Unit 5061 0018061
Internal Service Fund

SERVICES PROVIDED

The Professional Liability Self-Insurance budget provides for the management of claim losses, legal defense, cost of claims administration, actuarial services, and the administration of medical malpractice insurance. This budget also provides funding for excess insurance premiums and estimates for future claims that have not yet been reported to the County.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$2,098,957 compared to \$1,364,326 as of July 1, 2009. The Professional Liability Self-Insurance Fund anticipates ending Fiscal Year 2010-2011 with a positive cash balance of approximately \$1,003,678. This projection is based on using approximately \$1.1 million in retained earnings to balance Fiscal Year 2010-2011, further reducing the fund's cash balance.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$2,217,120 be approved for the Chief Executive Office – Risk Management Division Professional Liability Self-Insurance budget. This budget is funded from \$1,096,840 in charges to user departments, \$25,000 in interest earnings, and \$1,095,280 in departmental retained earnings.

PROGRAM DISCUSSION

At this level of funding, insurance coverage is provided for the Health Services Agency (HSA) and Behavioral Health and Recovery Services (BHRS). There are currently two claims in litigation in this budget. Funds are included for settlements, attorney fees and defense costs for unknown claims during Fiscal Year 2010-2011. These costs are fully funded by retained earnings and interest revenue. In order to show the true costs in departmental budgets, HSA and BHRS will be charged for the services, but will be transferred an equal amount of cash as an offset to the charges.

The Professional Liability Self-Insurance budget is supported by positions funded in the CEO-Risk Management Division, a General Fund budget. Customers are treated fairly and claims are handled as expeditiously as possible.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Professional Liability					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$43,052	\$27,235	\$25,000	\$0	\$25,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,401,220	\$1,319,840	\$1,096,840	\$0	\$1,096,840
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,444,272	\$1,347,075	\$1,121,840	\$0	\$1,121,840
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$641,834	\$611,888	\$1,120,000	\$0	\$1,120,000
Other Charges	\$1,341	\$565	\$280	\$0	\$280
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,000,000	\$0	\$1,096,840	\$0	\$1,096,840
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,643,175	\$612,453	\$2,217,120	\$0	\$2,217,120
Retained Earnings	\$198,903	(\$734,622)	\$1,095,280	\$0	\$1,095,280
Net County Cost	\$0	\$0	\$0	\$0	\$0



CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION
PURCHASED INSURANCE

Budget Unit 5091 0018091
Internal Service Fund

SERVICES PROVIDED

The Purchased Insurance budget provides funding for health and life insurance for approximately 3,492 full-time County employees and their families. Effective January 1, 2010, the County expanded its options to employees for health insurance coverage. Through a competitive renewal process, a new carrier was added and two carriers were eliminated. Employees may currently choose from two Health Maintenance Organization (HMO) options (Kaiser and Anthem Blue Cross) and two High Deductible Health Plan (HDHP) options (Kaiser Health Savings Account and Anthem Blue Cross Health Savings Account). Stanislaus County purchases a basic life insurance policy for all eligible employees. Employees may elect to purchase additional voluntary supplemental life insurance.

CASH BALANCE

As of July 1, 2010, this budget reflects a positive cash balance of \$55,262 compared to \$76,287 on July 1, 2009. The Purchased Insurance Budget anticipates ending Fiscal Year 2010-2011 with a negative cash balance of approximately \$25,000. If it materializes, we anticipate recovering this deficit by increasing the administrative fee charged to departments for the administration of health insurance benefits in Budget Year 2011-2012. The Adopted Proposed Budget projected retained earnings of \$80,000. Since this amount was not recognized at year-end, the fund will try to reduce costs so it does not end Fiscal Year 2010-2011 in a deficit.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$47,705,640 be approved for the Chief Executive Office – Risk Management Division Purchased Insurance budget. This budget is funded from \$47,625,640 in estimated department revenue and \$80,000 in departmental retained earnings.

PROGRAM DISCUSSION

At this level of funding, funds are provided for the payment of medical insurance, life insurance, benefit consultants and miscellaneous employee benefit administration expenses. The budget will partially fund two benefit consultants in the amount of \$137,000. This budget funds four health insurance options, as described above, based on the lowest cost HMO option per employee and their dependents. As of January 1, 2010, the Courts are no longer receiving County benefits at its request.

An 8% increase in health insurance rates is included in the budget for the second half of the budget year. The County's current Memorandum of Understanding (MOU) with the Unions will terminate December 31, 2010. Union negotiations will begin in the summer for any changes to be effective January 1, 2011. There is a likely exposure to this budget as health care costs continue to escalate and it is unknown at this time if current options or new carriers will be offered effective January 1, 2011. Any changes in service levels for the second half of Budget Year 2010-2011 are subject to labor negotiation agreements.

The Purchased Insurance budget is supported by positions funded in the CEO-Risk Management Division, a General Fund budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Chief Executive Office - Purchased Insurance					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$45,956,501	\$45,385,899	\$47,597,140	\$0	\$47,597,140
Miscellaneous Revenue	\$134,007	\$70,586	\$28,500	\$0	\$28,500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$46,090,508	\$45,456,485	\$47,625,640	\$0	\$47,625,640
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$45,773,354	\$45,273,683	\$47,536,300	\$0	\$47,536,300
Other Charges	\$183,424	\$211,327	\$169,340	\$0	\$169,340
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$45,956,778	\$45,485,010	\$47,705,640	\$0	\$47,705,640
Retained Earnings	(\$133,730)	\$28,525	\$80,000	\$0	\$80,000
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Other General



CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION
UNEMPLOYMENT SELF-INSURANCE

Budget Unit 5071 0018071
Internal Service Fund

SERVICES PROVIDED

The Unemployment Self-Insurance budget provides unemployment insurance for all eligible County employees including full-time, extra-help, and personal service contractors. The claims administration for this fund continues to be provided by the third party administrator (TPA), TALX Corporation.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$946,193 compared to \$1,419,503 as of July 1, 2009. The Unemployment Self-Insurance Fund anticipates ending Fiscal Year 2010-2011 with a positive cash balance of \$946,193. This projection is based on fees charged to departments to offset all projected claims expenses which fund the budget.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,428,675 be approved for the Chief Executive Office – Risk Management Division Unemployment Self-Insurance budget. This budget is funded from \$1,403,675 in charges to user departments and \$25,000 in interest earnings.

PROGRAM DISCUSSION

At this level of funding, four quarterly unemployment payments, projected at \$350,000 per quarter, can be made to the State Employment Development Department (EDD). The claims grew by 47% from the first quarter of Fiscal Year 2009-2010 due primarily to the locally-funded Federal extensions, which began in the second quarter of calendar year 2009. In addition, it is anticipated that more claims will be filed in Fiscal Year 2010-2011 due to expected reductions-in-force throughout the County. This budget fully funds claims for a maximum of 26 weeks and any extended benefits pursuant to Federal law.

The 2010-2011 Unemployment Self-Insurance budget is balanced by charging \$325 per employee to departments and using an estimated \$25,000 in interest earnings. This is an increase of \$90 per employee, up from \$235 per employee in Fiscal Year 2009-2010. Charges to departments are based on 4,319 total County employees, including part-time and independent service contractors.

The Unemployment Self-Insurance budget is supported by positions funded in the CEO-Risk Management Division, a General Fund budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Unemployment Insurance					2010-2011
Classification	2008-2009	2009-2010	2010-2011	2010-2011	Adopted
	Actual	Actual	Adopted	Adopted	Final
			Proposed	Adjustments	Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$48,522	\$6,655	\$25,000	\$0	\$25,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$398,700	\$1,403,675	\$0	\$1,403,675
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$48,522	\$405,355	\$1,428,675	\$0	\$1,428,675
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$241,144	\$1,175,176	\$1,428,595	\$0	\$1,428,595
Other Charges	\$61	\$23	\$80	\$0	\$80
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$241,205	\$1,175,199	\$1,428,675	\$0	\$1,428,675
Retained Earnings	\$192,683	\$769,844	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Other General



CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION
VISION CARE SELF-INSURANCE

Budget Unit 5111 0018111
Internal Service Fund

SERVICES PROVIDED

The Vision Care Self-Insurance Fund provides for vision benefits and services to approximately 3,681 full-time County employees and their families, including employees in special districts. Vision Service Plan (VSP) continues to administer the nationwide network of providers and processes claim payments for this fund.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$822,812 compared to \$742,111 on July 1, 2009. The Vision Self-Insurance Fund anticipates ending Fiscal Year 2010-2011 with a positive cash balance of \$822,812. This projection is based on claims experience and fees charged to departments to offset expenses which fund the budget.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,004,200 be approved for the Chief Executive Office – Risk Management Division Vision Care Self-Insurance budget. This budget is funded from \$994,200 in charges to user departments and \$10,000 in interest earnings.

PROGRAM DISCUSSION

At this level of funding, the budget will finance the payments of vision claims and claims administration. Program funding is based on enrollment and usage indicated above. It is anticipated that the rate structure will be evaluated for plan year 2011. All benefit Memorandums of Understanding (MOUs) will remain in effect through December 31, 2010. As of January 1, 2010, the Courts are no longer receiving County benefits at its request.

The Vision Care Self-Insurance budget is supported by positions funded in the CEO-Risk Management Division, a General Fund budget.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Chief Executive Office - Vision Care Insurance					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$42,475	\$8,958	\$10,000	\$0	\$10,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,007,740	\$995,708	\$994,200	\$0	\$994,200
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,050,215	\$1,004,666	\$1,004,200	\$0	\$1,004,200
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$920,032	\$917,848	\$1,004,020	\$0	\$1,004,020
Other Charges	(\$5,765)	\$971	\$180	\$0	\$180
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$914,267	\$918,819	\$1,004,200	\$0	\$1,004,200
Retained Earnings	(\$135,948)	(\$85,847)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Other General



CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION
WORKERS' COMPENSATION SELF-INSURANCE

Budget Unit 5081 0018081
Internal Service Fund

SERVICES PROVIDED

The Workers' Compensation Self-Insurance budget provides for Workers' Compensation benefits to injured employees who have sustained an injury/illness, which arises out of employment and in the course of employment with the County. This budget includes funding costs for claims expenses, excess insurance coverage, actuarial services, claims administration, loss control and prevention, legal defense, licensing fees, support services, and general County overhead.

CASH POSITION

As of July 1, 2010, this fund reflects a positive cash balance of \$23,308,454 compared to \$27,633,128 on July 1, 2009. The Workers' Compensation Self-Insurance Fund anticipates ending Fiscal Year 2010-2011 with a positive cash balance of \$19,343,854. This projection is based on using approximately \$3,964,600 in retained earnings and anticipating a slight decrease in expenses and losses during Fiscal Year 2010-2011.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$5,569,100 be approved for the Chief Executive Office – Risk Management Division Workers' Compensation Self-Insurance budget. This budget is funded from \$1,104,500 in charges to user departments and miscellaneous revenue, \$500,000 of interest earnings, and \$3,964,600 in departmental retained earnings.

PROGRAM DISCUSSION

At this level of funding, the Workers' Compensation Self-Insurance budget will finance the services identified above. There are no significant major program changes anticipated in Fiscal Year 2010-2011. The Workers' Compensation Self-Insurance Program will continue to be implemented through the Disability Management Program. The Disability Management Program includes returning injured/illness employees back to work; providing injured employees a Medical Provider Network (MPN); and providing supervisors with high level training and workshops. In addition, the CEO-Risk Management Division will continue to meet on a quarterly basis with the high cost/high risk departments to coordinate information required to bring claims to a close. Semi-annual conferences with the Division's Workers' Compensation defense attorneys and claims adjusters will continue for settlement coordination.

The Workers' Compensation Self-Insurance Program does not anticipate any major service level changes in Fiscal Year 2010-2011. However, the Workers' Compensation Self-Insurance Fund will provide funding from retained earnings in the amount of \$3,964,600 to subsidize and minimize all County departments' charges for the fiscal year by charging only \$1,000,000 based on each department's percentage of claims experience and exposure. This is an increase over Fiscal Year 2009-2010 when no charges were allocated to departments.

The Workers' Compensation Self-Insurance budget is supported by positions funded in the CEO-Risk Management Division, a General Fund budget. Surveys will continue to be provided to injured workers to determine the level of service offered by medical providers. Semi-annual meetings are held with the medical providers to review the survey results and to make improvements as required. The Division survey is conducted annually in April and the results assist in making program changes and

improvements. In addition, the Division has “How are we doing?” survey forms available on the counter as part of the Board of Supervisors Efficient delivery of public services priority and goals.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

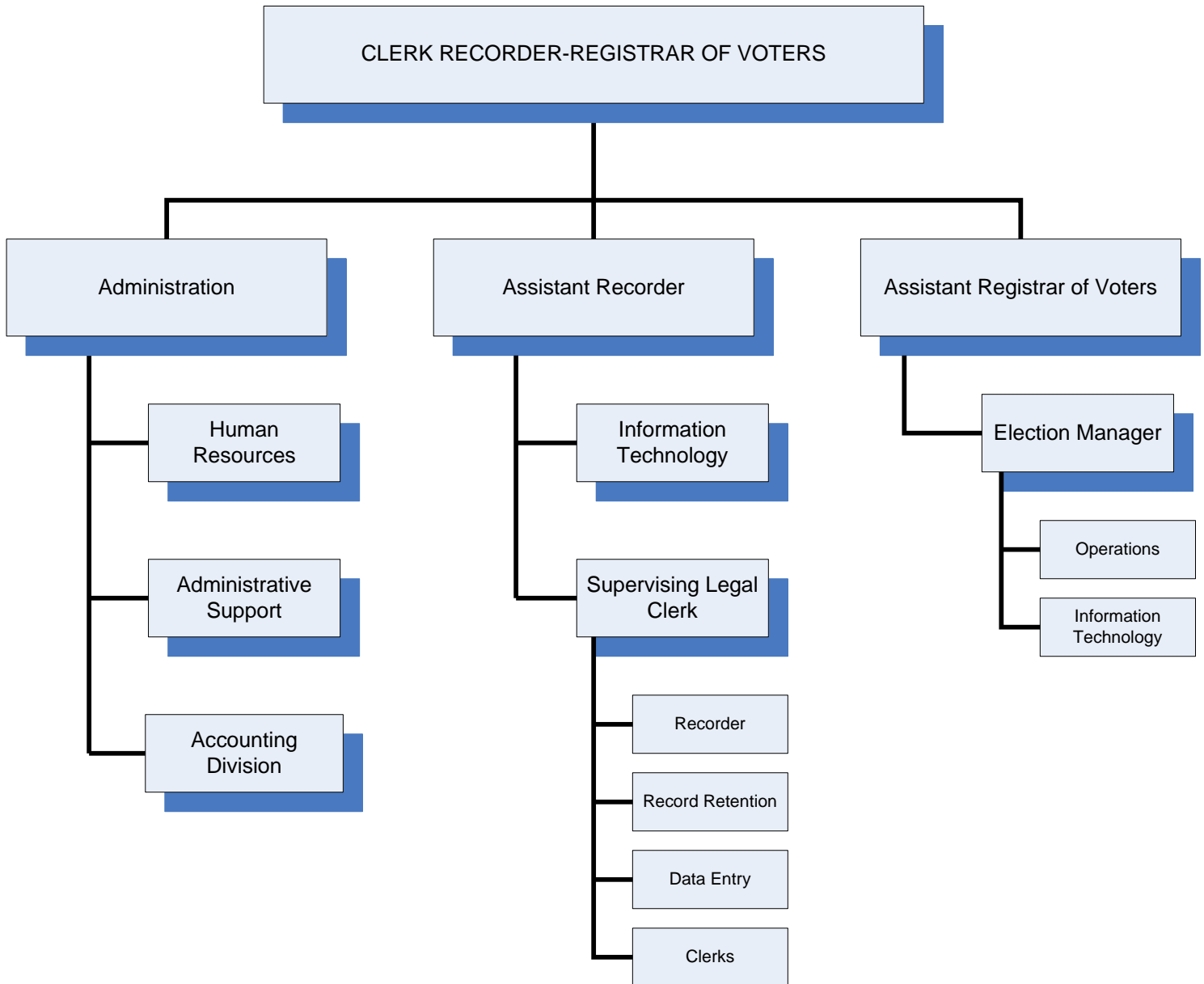
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

Chief Executive Office - Workers' Compensation					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$877,486	\$232,255	\$500,000	\$0	\$500,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$5,793,577	\$782,262	\$1,000,000	\$0	\$1,000,000
Miscellaneous Revenue	\$151,691	\$147,326	\$104,500	\$0	\$104,500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$6,822,754	\$1,161,843	\$1,604,500	\$0	\$1,604,500
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,656,044	\$4,647,234	\$5,147,360	\$0	\$5,147,360
Other Charges	\$308,246	\$280,985	\$289,740	\$0	\$289,740
Fixed Assets					
Equipment	\$0	\$3,885	\$5,000	\$0	\$5,000
Other Financing Uses	\$0	\$782,090	\$127,000	\$0	\$127,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,964,290	\$5,714,194	\$5,569,100	\$0	\$5,569,100
Retained Earnings	(\$2,858,464)	\$4,552,351	\$3,964,600	\$0	\$3,964,600
Net County Cost	\$0	\$0	\$0	\$0	\$0

CLERK RECORDER-REGISTRAR OF VOTERS





STRATEGIC & OPERATIONAL PRIORITIES

CLERK-RECORDER

MISSION STATEMENT

The mission of the Clerk-Recorder is to ensure that a vital link to the past is maintained for future generations by indexing, maintaining, archiving and preserving documents of historical, commercial and legal significance to provide public access to clear and accurate County records and to ensure that all qualified/interested citizens are given the opportunity to exercise their right to vote in lawfully conducted elections; and to conduct all manners of business related to elections.

STRATEGIC PRIORITIES 2010-2011

The Clerk-Recorder supports the Board Priority of Efficient Delivery of Public Services. During the upcoming fiscal year, the Department will focus on its mission of registering voters, conducting elections and providing public access to clear and accurate County records. However, with the budget challenges, including the anticipated staff reductions and inability to utilize extra-help staff, the Department’s ability to maintain our expected outcome will be our greatest challenge. The following Strategic Priorities for this budget year reflect this focus:

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Efficient Delivery of Public Services			
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	90% improvement for ballot drop and walk-in ballot request; 91.7% improvement in candidates and measures list	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	75% improvement in time spent on Candidate Guide. 88% improvement in time spent on Contests and Candidates list.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
	<p>posted on website;</p> <p>99.25% improvement in off-site (SQL) Standard Query Language Server;</p> <p>83.33% improvement in digital photos for professional registrations;</p> <p>90% improvement for place holders for microfiche sheets;</p> <p>95% improvement in election results online.</p>		

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

In the upcoming 2010-2011 fiscal year, the Clerk Recorder/Elections Division will conduct the November 2010 Gubernatorial General Election. In achieving that priority, the Department will continue to focus on compliance with all applicable Federal, State and Local laws. The Recorder Division will also continue the implementation of the Social Security Truncation Program to help victims of identity theft and work toward completion of the microfilm digitization project. The following Operational Priorities for this budget year reflect this focus:

- ◆ Effectively conduct the November 2010 Gubernatorial General Election. The Department will be responsible for the election, which includes coding within the Unity software system, formatting the ballots, and the mandated logic & accuracy testing of over 500 pieces of election equipment;
- ◆ Effectively conduct the November 2010 Gubernatorial General Election as mandated by HAVA legislation. Included in this responsibility will be the maintenance of voting equipment, provisional voting rights, and serving as a reliable source of contact for overseas voters;
- ◆ Effectively conduct the November 2010 Gubernatorial General Election within the requirements of the Minority Language Provisions of the Voting Rights Act. Election related materials and information at the polls will be provided in an English/Spanish format;
- ◆ Continue Phase II of the Microfilm Conversion Project; and
- ◆ Continue conversion of records to a digital format for the purpose of truncating all Social Security numbers back to 1980 to address identity theft concerns.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Effectively conduct the November 2009 Uniform District Election (UDEL) and the June 2010 Gubernatorial Primary. The Department will be responsible for the elections, which includes coding within the Unity software system, formatting the ballots, and the mandated Logic & Accuracy testing of over 500 pieces of election equipment;	The Clerk-Recorder Department successfully conducted the November 2009 Uniform District Election (UDEL). 34 separate contests were decided by the voters during the UDEL. Six different parties placed candidates on the ballot for the June 2010 Gubernatorial Primary. The ballot also included five state propositions;
Effectively conduct the November 2009 Uniform District Election (UDEL) and the June 2010 Gubernatorial Primary within the HAVA requirements. Included in this responsibility will be the maintenance of voting equipment, provisional voting rights, and serving as a reliable source of contact for overseas voters;	The Clerk-Recorder Department successfully prepared for and conducted the November 2009 Uniform District Election (UDEL) and the June 2010 Gubernatorial Primary as mandated by HAVA legislation;

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Effectively conduct the November 2009 Uniform District Election (UDEL) and the June 2010 Gubernatorial Primary within the requirements of the Minority Language Provisions of the Voting Rights Act. Election related materials and information at the polls will be provided in an English/Spanish format;	The Clerk-Recorder Department successfully prepared for and conducted the November 2009 Uniform District Election (UDEL) and the June 2010 Gubernatorial Primary in compliance with the Minority Language Provisions of the Voting Rights Act;
Complete the microfilm digitization project; and	Phase I completed. Request for proposal for Phase II has been released; and
Begin conversion of records to a digital format for the purpose of truncating all Social Security numbers back to 1980 to address identity theft concerns.	The Social Security Number truncation system has been installed and is truncating SSN's from recorded documents. SSN Truncation from historical documents has been completed through 1998 and will continue in Budget Year 2010-2011.

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ Clerk Recorder-Recorder Division;
- ◆ Clerk Recorder-Elections Division;
- ◆ Clerk Recorder-Modernization Trust Fund; and
- ◆ Clerk Recorder-Vital Health Statistics.



CLERK-RECORDER—RECORDER DIVISION

Budget Unit 0100 0020001
General Fund

SERVICES PROVIDED

The Clerk-Recorder's Office processes all documents and records as required by law and reports all manner of business related to marriage licenses, certified copies of vital statistic records, document filings, and recordings of real property. The Clerk-Recorder also provides passport acceptance services and civil wedding ceremonies.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,973,984 be approved for the Clerk-Recorder budget. The General Fund revenue allocation for this budget was reduced 9% or \$32,951. Due to fee increases in Fiscal Year 2009-2010, the Department is able to absorb the reduction in their budget and transfer \$223,457 to the Clerk-Recorder – Elections unit to offset an unmet need in that unit. This budget is funded from \$1,864,000 in estimated department revenue and a \$109,984 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Unit will continue to serve the public to the best of its ability with fewer staff hours due to furloughs. Staffing reductions are anticipated to further impact public services and reduce the level of service provided in Fiscal Year 2010-2011. It is anticipated customers will experience longer lines, delays in service including receipt of documents which could result in their need to return to the office to obtain their certified documents.

The Clerk-Recorder Department will participate in the countywide 5% reduction in salaries as well as the recommended county closure/furlough dates to aid and assist in the budget process in these difficult economic times.

The Clerk-Recorder Department, including staff and equipment, has outgrown its current location. The process of looking and planning for a facility that will allow state-of-the-art maintenance of historic records, sufficient room to conduct business and efficient access of services for customers must begin.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 32

There are no recommended changes to the current level of staffing.

Total recommended authorized positions—32

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Clerk-Recorder					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$121,163	\$117,933	\$108,000	\$0	\$108,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,006,616	\$1,105,008	\$1,542,000	\$0	\$1,542,000
Miscellaneous Revenue	\$244,416	\$236,546	\$214,000	\$0	\$214,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,372,195	\$1,459,487	\$1,864,000	\$0	\$1,864,000
Salaries and Benefits	\$1,327,417	\$1,188,560	\$1,589,578	\$0	\$1,589,578
Services and Supplies	\$89,406	\$38,784	\$67,300	\$0	\$67,300
Other Charges	\$185,115	\$164,935	\$116,960	\$0	\$116,960
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$30,156	\$33,081	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$200,483	\$197,937	\$200,146	\$0	\$200,146
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,832,577	\$1,623,297	\$1,973,984	\$0	\$1,973,984
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$460,382	\$163,810	\$109,984	\$0	\$109,984



CLERK-RECORDER—ELECTIONS DIVISION

Budget Unit 0100 0020299
General Fund

SERVICES PROVIDED

The Clerk-Recorder Elections Division provides Stanislaus County citizens the ability to exercise their constitutional right to vote. The Registrar of Voters registers voters, processes candidate applications and filings, and conducts elections. This includes administering federal, state, county, and local district elections within Stanislaus County. This involves designing precinct and district boundaries, identifying polling places, recruiting elections officers, maintaining voter registration records, processing vote-by-mail ballot applications, managing candidate and campaign filings, providing guidance and information pertaining to election laws, verifying petitions, interfacing with state and federal elections agencies, and conducting voter outreach programs.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$2,079,136 be approved for the Clerk-Recorder – Elections budget. The General Fund revenue allocation for this budget was reduced 9% or \$129,746. Due to a fee increase in the Clerk-Recorder Division, the full allocated net county cost was not required to balance the Clerk-Recorder's budget. Therefore \$223,457 of General Fund Revenue was transferred from the Clerk-Recorder Division to the Clerk-Recorder – Elections Division. This budget is funded from \$544,000 in estimated department revenue and a \$1,535,136 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Elections Division can fund the costs of the November 2, 2010 Gubernatorial General Election and all mandated service levels required. Several separate special elections anticipated during the budget year including a recall election, various district elections and a tax/bond measure, will be funded through district re-imbursement.

In an effort to meet the mandated 9% net county cost decrease, the Elections Division will use a variety of vote-by-mail envelopes already on hand and will postpone the purchase of new vote-by-mail envelopes necessary to mail ballots to all permanent vote-by-mail voters. This effort will save the Division \$24,000 in Fiscal Year 2010-2011. Envelopes will need to be purchased in future budget years, thus increasing budget needs for the Election Division.

The Election Division will participate in the countywide 5% reduction in salaries as well as the recommended county closure/furlough dates to aid and assist in the budget process in these difficult economic times.

If approved by voters, Proposition 14 will require that primary candidates run in a single primary open to all registered voters, with the top two vote-getters meeting in a runoff. The new system would become effective in 2012. If successful, Proposition 14 will require Stanislaus County to include all candidates which are currently spread over seven ballot cards onto one super combined ballot, significantly increasing the size and number of ballot cards for each primary election, and greatly increasing the cost.

Fiscal Year 2010-2011 includes prepaid services. Prepaid services act as a cost savings for the Elections Division. However, these prepaid services are being consumed and the associated costs to replenish the services will substantially increase election costs and will need to be addressed in future budget years to ensure the Division meets federal and state mandated requirements.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 12

There are no recommended changes to the current level of staffing.

Total recommended authorized positions—12

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

The State and local jurisdictions are significantly increasing the number of ballot initiatives and measures. The rare necessity for two ballot cards is now required to conduct the Gubernatorial General Election in November. The mandated printing of all candidates, initiatives and measures on the ballot will require two full oversized ballot cards which will increase the election budget needs by approximately \$148,000. Due to the amount of encumbrance carryover, it is not recommended to fund the increase in ballot cost at this time. It is recommended to monitor the Clerk Recorder – Elections Division budget and as such time as additional funding is needed, the request will be brought to the Board of Supervisors.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Clerk-Recorder - Elections					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$60,786	\$313,242	\$0	\$0	\$0
Charges for Service	\$579,478	\$666,548	\$544,000	\$0	\$544,000
Miscellaneous Revenue	\$10	\$1	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$640,274	\$979,791	\$544,000	\$0	\$544,000
Salaries and Benefits	\$1,031,664	\$894,561	\$885,022	\$0	\$885,022
Services and Supplies	\$1,377,343	\$1,566,534	\$1,029,076	\$0	\$1,029,076
Other Charges	\$63,926	\$53,307	\$36,280	\$0	\$36,280
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$20,345	\$22,400	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$124,708	\$135,993	\$128,758	\$0	\$128,758
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,617,986	\$2,672,795	\$2,079,136	\$0	\$2,079,136
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$1,977,712	\$1,693,004	\$1,535,136	\$0	\$1,535,136

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Other Protection



CLERK-RECORDER—MODERNIZATION TRUST FUND

Budget Unit 1723 0020500
Special Revenue Fund

SERVICES PROVIDED

This budget uses funding provided by law, to fund necessary maintenance and upgrade of electronic processing equipment within the Clerk-Recorder's Office. Starting in Fiscal Year 2008-2009, this fund also included the revenue and expenses to implement the Social Security Number Truncation program.

CASH BALANCE

The cash balance as of July 1, 2010 is \$5,184,538. This is \$318,599 less than the July 1, 2009 cash balance of \$5,503,137. This reduction is due to two major projects funded by the Modernization Fund. The two projects are the Film Conversion project and the Book Restoration Project. The cash balance for this fund is expected to continue to decline as these and other modernization projects are implemented.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$3,083,655 be approved for the Clerk-Recorder – Modernization budget. This budget is funded from \$802,500 in estimated department revenue and \$2,281,155 from program fund balance.

PROGRAM DISCUSSION

At this level of funding, the Unit will continue to serve the public to the best of its ability with fewer staff hours due to furloughs. Staffing reductions are anticipated to further impact public services and reduce the level of service provided in Fiscal Year 2010-2011. It is anticipated customers will experience longer lines, delays in service including receipt of documents which could result in their need to return to the office to obtain their certified documents.

The Clerk-Recorder Department will participate in the county wide 5% reduction in salaries as well as the recommended county closure –furlough dates to aid and assist in the budget process in these difficult economic times.

The Division will continue with the fully funded multi-year projects that are currently underway. These projects included Film Conversion, Historical Book Restoration, and the Social Security Number (SSN) Truncation projects. There are currently no new projects planned until these projects are completed.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Clerk-Recorder Modernization					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$936,908	\$816,484	\$802,500	\$0	\$802,500
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$936,908	\$816,484	\$802,500	\$0	\$802,500
Salaries and Benefits	\$798,025	\$750,988	\$763,955	\$0	\$763,955
Services and Supplies	\$505,894	\$515,989	\$2,074,700	\$0	\$2,074,700
Other Charges	\$0	\$0	\$30,000	\$0	\$30,000
Fixed Assets					
Equipment	\$778	\$0	\$215,000	\$0	\$215,000
Other Financing Uses	\$17,580	\$19,678	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,322,276	\$1,286,655	\$3,083,655	\$0	\$3,083,655
Fund Balance	\$385,368	\$470,171	\$2,281,155	\$0	\$2,281,155
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Other Protection



CLERK-RECORDER—VITAL AND HEALTH STATISTICS

Budget Unit 1786 0020601
Special Revenue Fund

SERVICES PROVIDED

This budget provides funding that is used for the restoration and preservation of original vital statistics documents showing significant deterioration, as well as the printing and management of appropriate forms permitting public access to records.

CASH BALANCE

The cash balance as of July 1, 2010 is \$198,714. This is \$44,598 greater than the July 1, 2009 cash balance of \$154,116. The increase in cash balance reflects accumulation of funds in preparation for renovation of the vital records index that is expected to start in Fiscal Year 2010-2011.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$170,000 be approved for the Clerk-Recorder – Vital and Health Statistics budget. This budget is funded from \$42,000 in estimated department revenue and \$128,000 from program fund balance.

PROGRAM DISCUSSION

At this level of funding, the Unit will continue to serve the public to the best of its ability with fewer staff hours due to furloughs. Staffing reductions are anticipated to further impact public services and reduce the level of service provided in Fiscal Year 2010-2011. It is anticipated customers will experience longer lines, delays in service including receipt of documents which could result in their need to return to the office to obtain their certified documents.

This budget unit provides funding that is used for the restoration and preservation of original vital statistics documents showing significant deterioration, as well as the printing and management of appropriate forms permitting public access to records.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

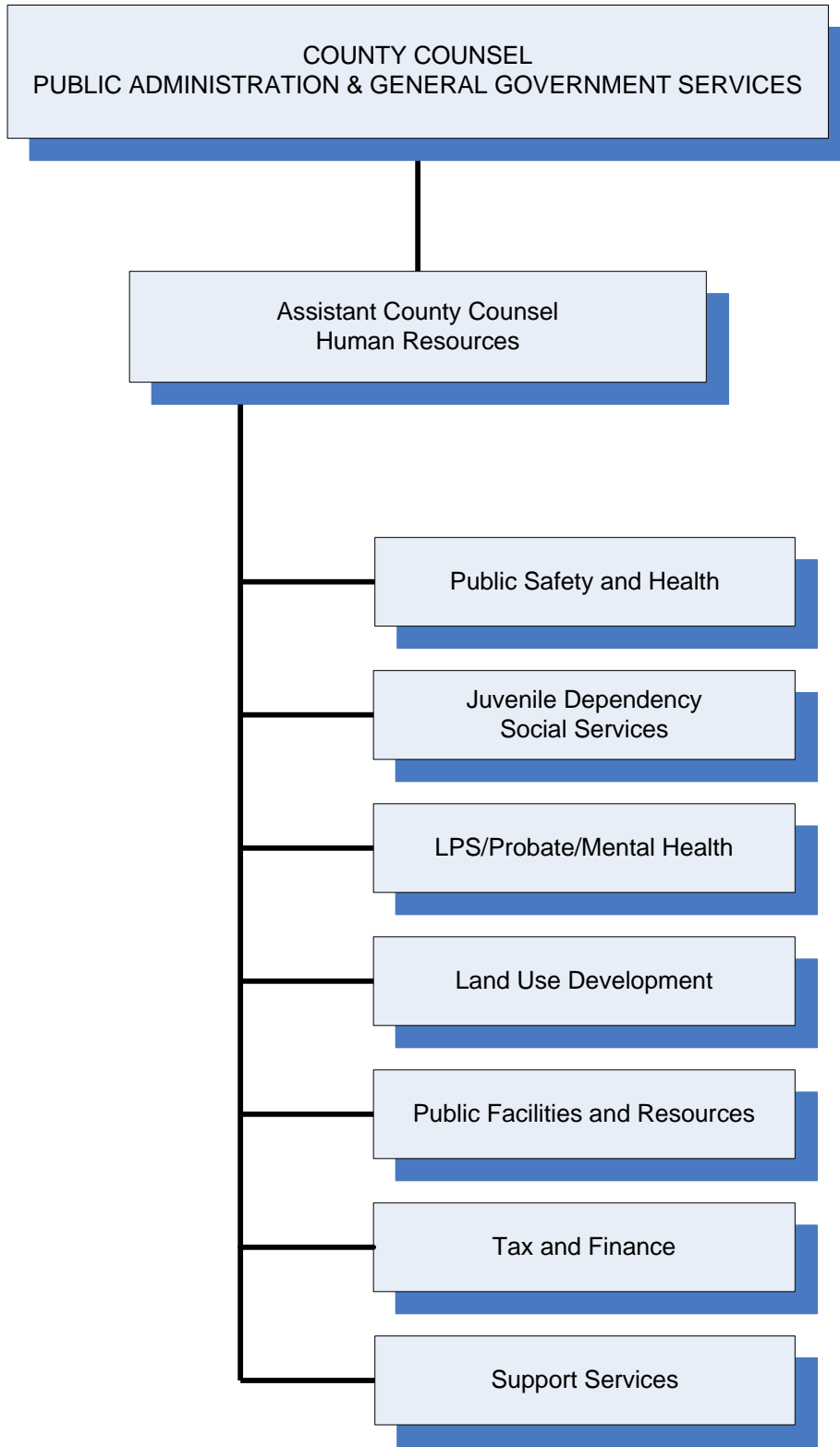
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Clerk-Recorder - Vital & Health Statistics					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$46,733	\$44,598	\$42,000	\$0	\$42,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$46,733	\$44,598	\$42,000	\$0	\$42,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$77	\$0	\$170,000	\$0	\$170,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$77	\$0	\$170,000	\$0	\$170,000
Fund Balance	(\$46,656)	(\$44,598)	\$128,000	\$0	\$128,000
Net County Cost	\$0	\$0	\$0	\$0	\$0

COUNTY COUNSEL



STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
STRATEGIC & OPERATIONAL PRIORITIES



COUNTY COUNSEL

MISSION STATEMENT

Legal Excellence: To provide high quality and cost-effective legal services to our clients in a timely manner consistent with the highest ethical standards.

STRATEGIC PRIORITIES 2010-2011

The Office of County Counsel supports the Board priority of Efficient Delivery of Public Services. This fiscal year, County Counsel will focus on improving Customer Satisfaction by adopting processes to review department contracts and other legal documents within expected time lines. The following Strategic Priorities for this budget year reflect this focus:

Efficient Delivery of Public Services:

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Efficient Delivery of Public Services			
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	100% improvement in uniform file index; 98.7% improvement in electronic office calendar.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	80% improvement due to use of reception area bell. 29% improvement due to Excel appellate log.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

AB 1825, which became effective in 2005, requires all California employers with 50 or more employees to provide training for supervisors and managers on the prevention of sexual harassment in the workplace. AB 1234, signed into law in 2005, requires that all local agencies that provide compensation, salary, stipend to or reimburse the expenses of members of a legislative body, must provide ethics training to local agency officials every two years. Both of these laws require that the instructors possess specified qualifications in order for the training to be certified as meeting the legal mandate. The Office of County Counsel provides instructors who meet the statutorily-mandated qualifications. The following Operational Priorities for this budget year reflect this focus:

- ◆ Provide State mandated training on workplace harassment to County managers and supervisors, and on ethics to elected and appointed officials receiving reimbursement for travel expenses; and
- ◆ Identify and implement one process improvement for the department using the QUIC process or the Before & After model.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Provide State mandated training on workplace harassment to County managers and supervisors, and on ethics to elected and appointed officials receiving reimbursement for travel expenses;	The Department provided six workplace harassment training classes for managers and supervisors, and two AB 1234 ethics sessions for elected and appointed officials;
Identify and implement two process improvements for the department using the QUIC process or the Before & After model; and	The Department is currently working to identify process improvements that will use the QUIC process or the Before & After model; and
Implement process improvements to improve consistency and uniformity in department filing system to reduce staff time in preparing and retrieving files.	The Department improved consistency and uniformity in its filing system by consolidating filing functions in one clerical position.

The following budget is included in the Strategic and Operational priorities listed above:

- ◆ County Counsel

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011

FISCAL GENERAL SERVICES
Counsel



COUNTY COUNSEL

Budget Unit 0100 0022000
General Fund

SERVICES PROVIDED

The Office of County Counsel serves as principal legal counsel for the Board of Supervisors and provides legal services to all County offices, departments and commissions. The Office is responsible for legal advice on all matters that impact the overall operation of County government. These include the following:

General Legal Services

The General Legal Services Program provides general legal advice and representation to all County departments and programs including Sheriff, Zoning Enforcement, Health Services Agency, Behavioral Health and Recovery Services, Planning, Public Works, Economic Development and Personnel. Attorneys provide a variety of services in this program area, including research and preparation of legal opinions, litigation pleadings, and preparation of contracts for providing essential government services. Attorneys also provide legal advice and services to special districts.

Administration

This program provides a minimum level of legal services as mandated by Government Code section 27640 et seq., and is limited to primary representation of the Board of Supervisors and County departments, supervision of department employees, administration of department resources and budget preparation and monitoring for the Office.

Child Welfare

The Child Welfare Program provides all court representation for the Community Services Agency in child dependency cases from detention hearings through termination of parental rights, including all appeals and petitions for extraordinary writs arising out of such matters. Attorneys meet with social workers to assist with case management strategy and to assist with presentation of matters to the court. Training is provided to (1) social workers in all aspects of providing child dependency services; (2) to prospective foster parents as part of the Foster Pride Program; and (3) for community programs such as Court Appointed Special Advocate (CASA). Attorneys also analyze new legislation and provide opinions to the Department, including assistance to prepare contracts necessary for providing child dependency services.

Support Program

The Support Program provides essential technical support of the County Counsel mission by assisting attorneys to prepare necessary contracts, correspondence, and pleadings, and by fulfilling payroll and accounting functions, and interacting with customers.

Collections

The Collections Program provides legal support for court filings necessary to enforce judgments and collect funds owed to the County. Required pleadings are prepared and collection matters are tracked to ensure recovery of funds.

Solid Waste

The Solid Waste Program provides general legal advice to the Environmental Resource Department concerning the Geer Road and Fink Road landfills, and the Waste-to-Energy project, including defense of existing and potential claims, public records act requests, development, expansion and closure of landfills, revisions to the Service Agreement for operation of the Waste-to-Energy project, and representation of the Solid Waste-to-Energy Committee.

LAFCO

The LAFCO Program provides general legal advice to the Stanislaus County Local Agency Formation Commission (LAFCO), including representation of the Commission regarding all matters concerning the Commission such as compliance with all applicable laws including the Brown Act and the Fair Political Practices Act.

Capital Projects

The Capital Projects Program handles legal issues relating to the construction process from land acquisition and project financing to post-construction issues. This includes such matters as, building contracts, bonds and sureties, construction and builders' liens, tendering, and construction claims.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$2,350,292 be approved for the County Counsel budget. The General Fund revenue allocation for this budget was reduced 9% or \$117,483. At this level of funding the Department achieves its revenue reduction by eliminating all non-critical expenditures. This budget is funded from \$1,163,020 in estimated department revenue and a \$1,187,272 contribution from the General Fund.

PROGRAM DISCUSSION

The Department is receiving a significant increase in requests for opinions and legal assistance, in addition to managing litigation. The Department intends to use 75% of the 2009-2010 Fiscal Year carryover of \$171,638 to fund positions and assist in the 2011-2012 budget shortfall. At this level of funding, the Department will make its best efforts to maintain its current levels of service.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 16

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 16

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

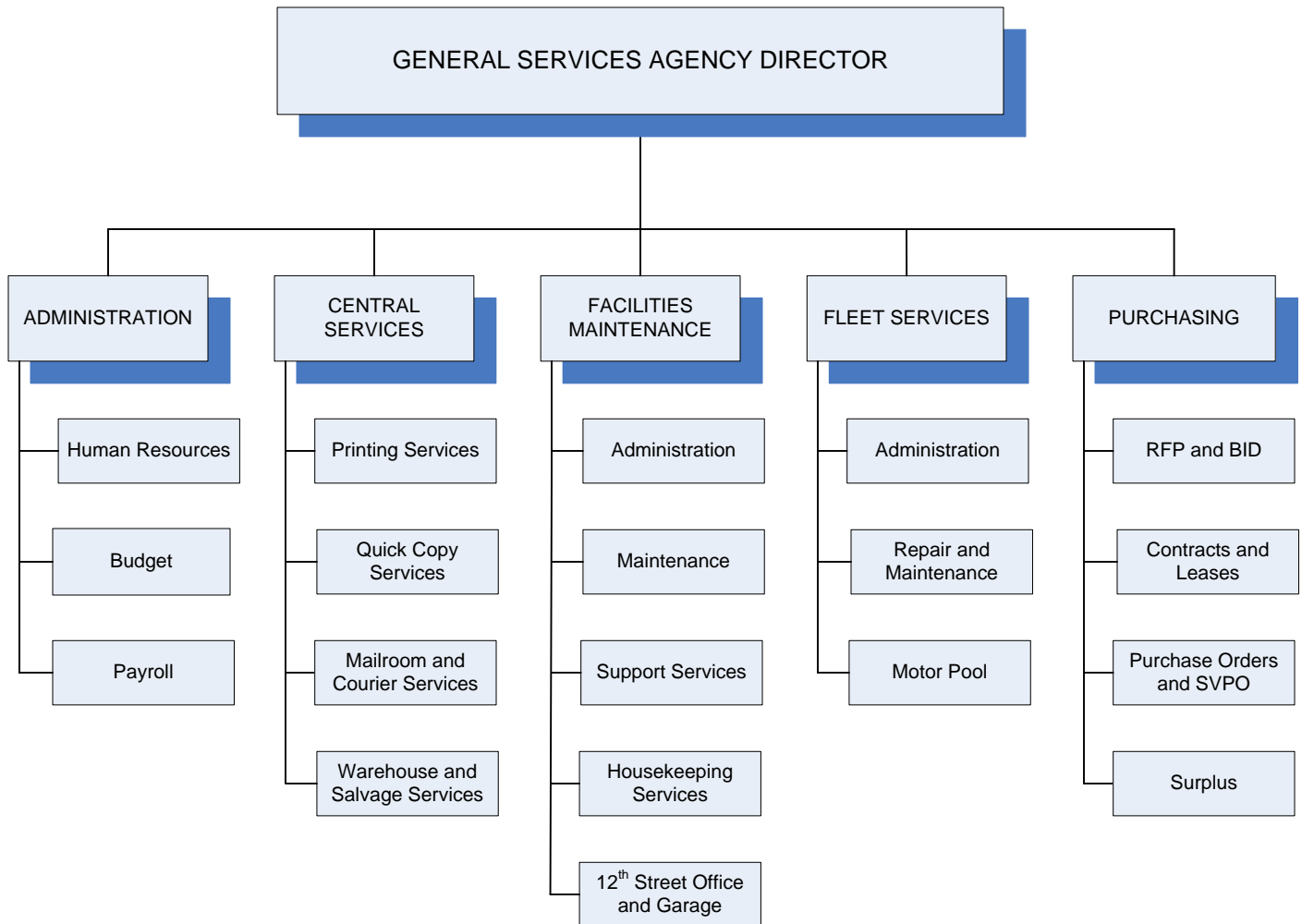
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

County Counsel					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$100,000	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$11,391	\$13,557	\$6,000	\$0	\$6,000
Charges for Service	\$1,213,328	\$1,122,543	\$1,157,000	\$0	\$1,157,000
Miscellaneous Revenue	\$250	\$0	\$20	\$0	\$20
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,324,969	\$1,136,100	\$1,163,020	\$0	\$1,163,020
Salaries and Benefits	\$1,910,463	\$1,893,364	\$2,029,008	\$0	\$2,029,008
Services and Supplies	\$124,577	\$149,402	\$225,264	\$0	\$225,264
Other Charges	\$60,559	\$42,123	\$40,790	\$0	\$40,790
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$49,614	\$58,659	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$51,878	\$51,177	\$55,230	\$0	\$55,230
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,197,091	\$2,194,725	\$2,350,292	\$0	\$2,350,292
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$872,122	\$1,058,625	\$1,187,272	\$0	\$1,187,272

GENERAL SERVICES AGENCY





STRATEGIC & OPERATIONAL PRIORITIES

GENERAL SERVICES AGENCY

MISSION STATEMENT

The General Services Agency supports Stanislaus County through innovation and excellence.

STRATEGIC PRIORITIES 2010-2011

The General Services Agency (GSA) supports the Board priority of Efficient Delivery of Public Services. This Fiscal Year, GSA continues to focus on process improvements. Each division is charged with completing two process improvements during the fiscal year. Previous process improvements have resulted in savings of expense, savings of time, and customer satisfaction improvements. During this difficult budget environment, GSA must continue process improvements to maintain service levels and reduce the impact to the County. The following Strategic Priorities for this budget year reflect this focus:

Efficient Delivery of Public Services:

- ◆ Improve energy efficiency
- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Efficient Delivery of Public Services			
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%
Improve efficiency of County government processes	100% improvement in weekly bid line announcement; 100% improvement in lease agreement procedure; 100% improvement in logging oracle accounts payable strips in Excel.	Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.	33% improvement in time for bar-coding of all stocked parts. 40% improvement due to consolidation of Accounts Payable.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Increase the efficiency of energy usage	This outcome was adopted in 2009-2010.	Develop system to track current energy efficiency initiatives; and	Discussed proposal with County Department Heads in January, will work with IT Steering Committee in February to develop questions for internal survey; will work with Strategic Business Technology to host the resulting database; and
	This outcome was adopted in 2009-2010.	Evaluate potential strategies and identify funding opportunities/resources to improve energy efficiency.	Working with County departments on evaluation of computer power management system; working with County departments to capture computer server room energy costs for further analysis.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

Stanislaus County General Services Agency (GSA) Operational Priorities are a direct result of the work done on the GSA Strategic Plan. Each division is charged with developing an Operational Plan that directly supports the GSA Strategic Plan, which supports the Board Priorities. Each year survey results direct the divisions to areas needing the greatest focus. GSA has three (3) areas of focus: Improve Customer Service, Improve Delivery of Service, and Improve Staff Skills and Knowledge. Each division develops priorities to support these three areas. The following Operational Priorities for this budget year reflect this focus:

- ◆ Improve Customer Service – Survey customers to determine areas for improvement in Customer Service;
- ◆ Improve Delivery of Services – One process improvement completed per division; and
- ◆ Improve Staff Skills & Knowledge – 98% mandatory training completed.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Improve Customer Service – Survey customers to set new baseline for the 2009-2012 GSA Strategic Plan;	GSA developed and issued a revised customer satisfaction survey that is in alignment with the new Stanislaus County survey and the GSA Strategic Plan;
Improve Delivery of Services – One process improvement completed per division; and	Each GSA division completed at least one process improvement; and
Improve Staff Skills & Knowledge – 98% mandatory training completed.	Training, which has been mandated by regulatory or departmental requirements has been complete above the 98% level.

The following budgets are included in the Strategic and Operational priorities listed above:

- ◆ General Services Agency-Administration;
- ◆ General Services Agency-Central Services Division;
- ◆ General Services Agency-Facilities Maintenance Division;
- ◆ General Services Agency-Fleet Services Division;
- ◆ General Services Agency-Purchasing Division; and
- ◆ General Services Agency-12th Street Office Building



GENERAL SERVICES AGENCY—ADMINISTRATION

Budget Unit 0100 0019010
General Fund

SERVICES PROVIDED

The General Services Agency (GSA) – Administration Division provides oversight and direction for the Agency, which includes Central Services, Fleet, Facilities Maintenance, and Purchasing. This Division insures that all GSA Divisions are achieving operational efficiency and exceptional service standards. Administration also provides long-range planning, budget oversight, human resource management, payroll management, and billing for the Agency. The General Services Agency provides facilities maintenance, housekeeping, purchasing, fleet services, stores inventory, printing and copying services for County departments, the Courts, 12th Street Office Building, 12th Street Parking Garage, and Gallo Center for the Arts. With many County departments reducing expenditures in response to reduced revenue, GSA has experienced significant revenue reductions and multiple reductions-in-force throughout its divisions. As part of the 2009-2010 Adopted Final Budget, the Board of Supervisors authorized the Chief Executive Office to conduct a comprehensive operational and financial review of the GSA, to assess the range of possibilities for future operations. The results of this review will be presented to the Board of Supervisors separately, in the near future, to include a full report of the findings, as well as recommendations.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$478,520 be approved for the General Services Agency – Administration budget. The General Fund revenue allocation for this budget was reduced 9% or \$44,146. At this level of funding the Department achieves its revenue reduction by eliminating all non-critical expenditures. This budget is funded from \$32,391 in estimated department revenue and a \$446,129 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding the Division achieves its revenue reduction and will maintain all of the administrative functions of the office, including long-range planning, budget oversight, human resources management, payroll management, and billing for the Agency.

ADOPTED STAFFING FOR THE PROPOSED BUDGET

Total current authorized positions— 5

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 5

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

General Services Agency - Administration					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$12,716	\$32,391	\$0	\$32,391
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$12,716	\$32,391	\$0	\$32,391
Salaries and Benefits	\$501,052	\$498,180	\$541,703	\$0	\$541,703
Services and Supplies	\$8,080	\$6,029	\$4,130	\$0	\$4,130
Other Charges	\$16,800	\$14,647	\$14,990	\$0	\$14,990
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$11,889	\$14,573	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$4	(\$27,644)	(\$82,303)	\$0	(\$82,303)
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$537,825	\$505,785	\$478,520	\$0	\$478,520
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$537,825	\$493,069	\$446,129	\$0	\$446,129

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Other General



GENERAL SERVICES AGENCY—CENTRAL SERVICES DIVISION

Budget Unit 5001 0018210
Internal Service Fund

SERVICES PROVIDED

The General Services Agency (GSA) – Central Services Division provides printing, bulk stores, delivery, mailroom, messenger and salvage services. The costs of these services are charged to the internal departments based on the level of service provided.

CASH BALANCE

The cash balance as of July 1, 2010, of the GSA – Central Services Division was \$201,161.38 compared to \$164,123 as of July 1, 2009. The increased cash balance is primarily due to tighter purchasing controls implemented in the Fiscal Year 2009 – 2010.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,003,311 be approved for the General Services Agency – Central Services Division, and is funded from \$1,003,311 in estimated department revenue.

PROGRAM DISCUSSION

In Budget Year 2010-2011, the GSA – Central Services budget was recommended to be reduced by 9% or \$89,559 for a total Recommended Proposed Budget of \$905,537. At this level of funding, GSA – Central Services would be unable to provide certain core services including critical mailroom and courier services provided daily to County departments.

As part of the budget reconciliation process, GSA – Central Services confirmed that County departments included sufficient funding in their budgets for additional revenue and appropriations of \$97,774, with available funding up to \$1,003,311 for services provided. At this level of funding, GSA – Central Services will maintain existing staffing levels in the mailroom and continue to provide daily courier services to County departments. However, due to an overall reduction of \$100,272 over Fiscal Year 2009-2010, the Department is requesting to delete one filled Stock/Delivery Clerk II in the GSA – Central Services Administration Unit.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to delete one filled Stock/Delivery Clerk II position, due to a loss in revenue. The deletion will result in a reduction-in-force action.

Total current authorized positions— 10

It is recommended to delete one full-time allocated Stock/Delivery Clerk II position, requiring a reduction-in-force action effective September 11, 2010.

Total recommended authorized positions— 9

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

General Services Agency - Central Services Division					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,315,733	\$1,144,206	\$1,003,311	\$0	\$1,003,311
Miscellaneous Revenue	\$68	\$515	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,315,801	\$1,144,721	\$1,003,311	\$0	\$1,003,311
Salaries and Benefits	\$744,139	\$609,249	\$582,213	\$0	\$582,213
Services and Supplies	\$309,798	\$292,750	\$238,902	\$0	\$238,902
Other Charges	\$203,317	\$170,768	\$168,566	\$0	\$168,566
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$15,861	\$15,774	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$92,277	\$8,437	\$13,630	\$0	\$13,630
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,365,392	\$1,096,978	\$1,003,311	\$0	\$1,003,311
Retained Earnings	\$49,591	(\$47,743)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Property Management



GENERAL SERVICES AGENCY—FACILITIES MAINTENANCE DIVISION

Budget Unit 0100 0043100
General Fund

SERVICES PROVIDED

The General Services Agency – Facilities Maintenance Division is comprised of five programs. These include Tenth Street Place Joint Powers Agreement (JPA), Custodial Services, Maintenance Services, Support Services, and Utilities.

The Maintenance Unit of the Facilities Maintenance Division (FMD) maintains and operates building systems and equipment for County-owned facilities. The Division provides in-house custodial services and administers contract custodial services for County facilities. In addition to providing in-house carpentry, lock shop, preventative maintenance and project services, the Division constructs small offices, custom cabinetry, safety remediation, and American's with Disability Act (ADA) access ramps for trailers and other County facilities.

Beginning in Fiscal Year 2008-2009, custodial, maintenance, and utility costs are charged out by GSA – Facilities Maintenance to all departments. Costs associated with Tenth Street Place (TSP) are directed by the Tenth Street Joint Powers Agency (JPA). TSP costs are approved by the JPA, whose members are from the City of Modesto, the County of Stanislaus, and private retail partners.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$3,664,597 be approved for the General Services Agency – Facilities Maintenance Division, and is funded from \$3,664,597 in estimated department revenue.

PROGRAM DISCUSSION

In Budget Year 2010-2011, the GSA – Facilities Maintenance budget was recommended to be reduced by 9% or \$351,729 for a total Recommended Proposed Budget of \$3,556,372. At this level of funding, GSA – Facilities Maintenance would be unable to provide certain core maintenance and janitorial services provided daily to County departments.

As part of the budget reconciliation process, GSA – Facilities Maintenance confirmed that County departments included sufficient funding in their budgets for additional revenue and appropriations of \$108,225, with available funding up to \$3,664,597 for services provided. At this level of funding, GSA – Facilities Maintenance Division will maintain existing service levels to County departments and fund an anticipated retirement cashout of \$46,972 in Budget Year 2010-2011.

Additionally, the GSA – Facilities Maintenance Division will continue to provide maintenance services to the Gallo Arts Center complex, according to the operating agreement, on an as needed basis.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to unfund one vacant Administrative Secretary position.

Total current authorized positions— 44

It is recommended to unfund one vacant Administrative Secretary position.

Total recommended authorized positions— 43

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

The General Services Agency Facilities Maintenance Division's Adopted Proposed Budget for Fiscal Year 2010-2011 included appropriations of \$3,664,597 funded from department revenue.

The Maintenance Unit of the Facilities Maintenance Division (FMD) maintains and operates building systems and equipment for County-owned facilities. The Division provides in-house custodial services and administers contract custodial services for County facilities. In addition to providing in-house carpentry, lock shop, preventative maintenance and project services, the Division constructs small offices, custom cabinetry, safety remediation, and American's with Disability Act (ADA) access ramps for trailers and other County facilities.

Beginning in Fiscal Year 2008-2009, as part of the County's overall three-year budgeting balancing strategy, Facilities Maintenance implemented a reduction-in-force (RIF) of two filled positions due to reduced revenue. In Fiscal Year 2009-2010, Facilities Maintenance implemented a reduction-in-force of an additional two filled positions, and deleted one position due to a retirement.

As part of the budget balancing strategy for Fiscal Year 2010-2011, County Departments Heads and staff were charged to continue the implementation of the County's long-range budget balancing strategy and to identify opportunities to reduce spending.

As part of the Recommended Final Budget for Fiscal Year 2010-2011, the General Services Agency is requesting approval to implement a reorganization of the Facilities Maintenance Division, which will result in the reduction-in-force (RIF) of one filled Manager IV position, with an ongoing estimated annual savings of \$152,000 in subsequent budget years for all fund types, and \$78,000 in the General Fund.

Approval of the reorganization will continue the implementation of the County's long-range budget strategy to reduce spending, and will result in a reduction to charges for services to County departments.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to delete one filled Manager IV position due to a reorganization of the Facilities Maintenance Division. The deletion will result in a reduction-in-force action.

Total current authorized positions— 43

It is recommended to delete one filled Manager IV position requiring a reduction-in-force action effective October 12, 2010.

Total recommended authorized positions— 42

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

General Services Agency - Facilities Maintenance Division					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$22,292	\$79,989	\$40,000	\$0	\$40,000
Intergovernmental Revenue	\$76,906	\$41,814	\$20,000	\$0	\$20,000
Charges for Service	\$3,711,524	\$3,658,412	\$3,604,597	\$0	\$3,604,597
Miscellaneous Revenue	\$0	\$1,305	\$0	\$0	\$0
Other Financing Sources	\$0	\$2,520	\$0	\$0	\$0
Total Revenue	\$3,810,722	\$3,784,040	\$3,664,597	\$0	\$3,664,597
Salaries and Benefits	\$3,453,608	\$3,142,951	\$3,158,499	\$0	\$3,158,499
Services and Supplies	\$5,405,733	\$5,271,445	\$5,547,332	\$0	\$5,547,332
Other Charges	\$195,342	\$204,235	\$237,490	\$0	\$237,490
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$72,090	\$83,146	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$5,346,699)	(\$5,042,366)	(\$5,278,724)	\$0	(\$5,278,724)
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,780,074	\$3,659,411	\$3,664,597	\$0	\$3,664,597
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	(\$30,648)	(\$124,629)	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Other General



GENERAL SERVICES AGENCY—FLEET SERVICES DIVISION

Budget Unit 5021 0018500
Internal Service Fund

SERVICES PROVIDED

The GSA – Fleet Services Division provides preventative and prescriptive maintenance as well as administrative services for over 850 County vehicles and other pieces of specialized equipment. Administrative duties include vehicle record keeping and vehicle licensing. Fleet Services complies with State and Federal regulatory requirements including vehicle smog inspection, OSHA safety standards, and EPA hazardous waste standards.

CASH BALANCE

The cash balance as of July 1, 2010 was \$202,077 compared to \$114,349 as of July 1, 2009. The increased cash is primarily due to tighter purchasing controls implemented in the Fiscal Year 2009 – 2010.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$2,324,665 be approved for the General Services Agency – Fleet Services Division, funded from \$2,324,665 in estimated department revenue.

PROGRAM DISCUSSION

At this level of funding, GSA Fleet Services will continue to provide preventative and prescriptive maintenance as well as administrative services for over 850 County vehicles and other pieces of specialized equipment. Fleet Services will also continue to be responsible for disposal of County Fleet assets, administrative duties such as vehicle record keeping and vehicle licensing, and compliance with State and Federal regulatory requirements including vehicle smog inspection, OSHA safety standards, and EPA hazardous waste standards. However, repairs to body and paint will continue to be limited to only those repairs required to make the vehicle safe to operate.

GSA – Fleet Services continues to control costs where possible. GSA – Fleet Services plans to request the elimination of the Lead Mechanic position when vacated by a retirement in August. Retirement cashout expenses, estimated at \$15,250, have been included in this Recommended Proposed Budget for 2010-2011.

GSA – Fleet Services has contacted the Sheriff, Behavioral Health Recovery Services, Department of Environmental Services, and Community Services Agency to confirm that they do not see a decline in vehicle usage over the next 18 months. These departments represent 54% of all County vehicles, and have confirmed that they do not anticipate a decline. For many County departments the use of County vehicles is integral to the services they provide.

In developing this budget, it was necessary to make assumptions regarding unleaded gasoline usage and pricing. GSA – Fleet Services anticipates an increase in the average price of unleaded gasoline over the pricing in the first half of Fiscal Year 2010-2011. Should this increase be greater than anticipated or if State of California gasoline tax should increase, GSA – Fleet Services would need to request additional appropriations to purchase gasoline for the County. The Department will monitor this throughout Budget Year 2010-2011.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 11

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 11

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department’s Adopted Final Budget shown in the following schedule.

General Services Agency - Fleet Services Division					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,336,587	\$2,232,368	\$2,309,665	\$0	\$2,309,665
Miscellaneous Revenue	\$51,149	\$44,380	\$15,000	\$0	\$15,000
Other Financing Sources	\$84,428	\$11,985	\$0	\$0	\$0
Total Revenue	\$2,472,164	\$2,288,733	\$2,324,665	\$0	\$2,324,665
Salaries and Benefits	\$866,383	\$822,711	\$829,267	\$0	\$829,267
Services and Supplies	\$1,465,694	\$1,251,106	\$1,360,457	\$0	\$1,360,457
Other Charges	\$129,738	\$120,916	\$134,941	\$0	\$134,941
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$19,256	\$22,626	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,481,071	\$2,217,359	\$2,324,665	\$0	\$2,324,665
Retained Earnings	\$8,907	(\$71,374)	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0



GENERAL SERVICES AGENCY—PURCHASING DIVISION

Budget Unit 0100 0015310
General Fund

SERVICES PROVIDED

The General Services Agency (GSA) – Purchasing Division is responsible for acquiring goods and services, negotiating contracts, and leasing property and equipment for the County. In addition to these activities, GSA – Purchasing staff provides County departments consultation on procurement needs and contract facilitation. The GSA – Purchasing Division, in conjunction with GSA – Central Services, is also responsible for the sale and/or disposal of surplus County property.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$526,611 be approved for the General Services Agency – Purchasing Division. The General Fund revenue allocation for this budget was reduced 9% or \$17,331. At this level of funding the Department achieves its revenue reduction by unfunding the vacant Manager III position to remain within its legal budget. This budget is funded from \$351,270 in estimated department revenue and a \$175,341 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the General Services Agency (GSA) Purchasing Division will assist departments with acquiring goods and services, negotiating contracts, and leasing property and equipment for the County. Additionally, GSA Purchasing Division will provide consultation on procurement needs and contract facilitation. The Division will also be able to aggressively seek cooperative purchasing agreements, master agreements and other acquisition strategies to save county departments money on the purchase of goods and services. The GSA – Purchasing Division, in conjunction with GSA – Central Services, will continue to be responsible for the sale and/or disposal of surplus County property.

GSA – Purchasing Division is projecting to end Fiscal Year 2009-2010 below budgeted net county cost. At this time, the net county cost is projected to be \$159,983, a savings of \$32,689 from the budgeted net county cost of \$192,672. Due to cost containment efforts, including not filling a vacant management position, GSA Purchasing is requesting to carryover 75% of the savings estimated at \$51,685 for Budget Year 2010-2011.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 6

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 6

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

The Department is requesting to unfund one vacant Manager III position due to a loss of revenue.

Total current authorized positions— 6

It is recommended to unfund one vacant Manager III position.

Total recommended authorized positions— 5

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

General Services Agency - Purchasing Division					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$346,139	\$369,114	\$351,270	\$0	\$351,270
Miscellaneous Revenue	\$954	\$344	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$347,093	\$369,458	\$351,270	\$0	\$351,270
Salaries and Benefits	\$457,241	\$425,969	\$447,080	\$0	\$447,080
Services and Supplies	\$27,522	\$14,594	\$27,880	\$0	\$27,880
Other Charges	\$25,462	\$16,377	\$20,760	\$0	\$20,760
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$10,191	\$11,696	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$19,152	\$22,372	\$30,891	\$0	\$30,891
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$539,568	\$491,008	\$526,611	\$0	\$526,611
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$192,475	\$121,550	\$175,341	\$0	\$175,341

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Other General



GENERAL SERVICES AGENCY—12TH STREET OFFICE BUILDING

Budget Unit 171A 0016200
Special Revenue Fund

SERVICES PROVIDED

The 12th Street Office Building is owned jointly by Stanislaus County, Stanislaus County Employees Retirement Association (StanCERA), and a private developer, Westland Development Corporation. The facility was completed and opened in 2006.

The General Services Agency – 12th Street Office budget is set up to process and distribute operational costs associated with the 12th Street Office Building. Those costs include utilities, maintenance, custodial, and other ongoing costs of the building.

CASH BALANCE

GSA – 12th Street Office Building is projected to have a cash balance 3,408. on July 1, 2010 compared with a balance of \$3,453 on July 1, 2009. This reflects an increase in revenue from the partners, offset by an increase in accounts receivable.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$27,520 be approved for the General Services Agency –12th Street Office Building, funded from \$13,474 in estimated department revenue and a \$14,046 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department will fund expenses associated with the 12th Street Office Building. The budget includes expenses for the 12th Street Condominium Association, which is comprised of the County, StanCERA, and Westland Development Company as approved by the Board of Supervisors on July 11, 2006.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 0

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

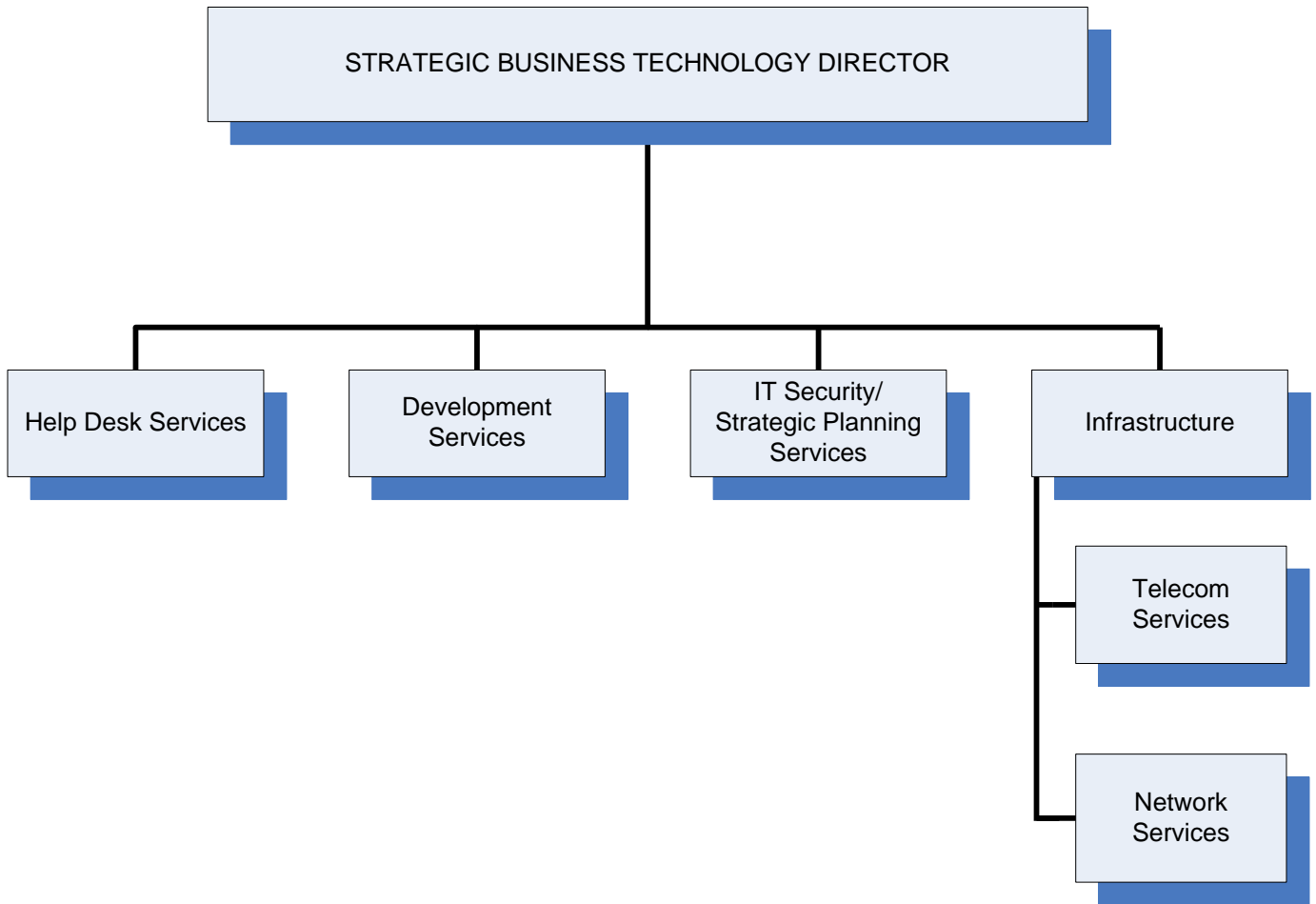
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

General Services Agency - 12th Street - Office Building					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$5,804	\$9,164	\$13,474	\$0	\$13,474
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,804	\$9,164	\$13,474	\$0	\$13,474
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,829	\$910	\$890	\$0	\$890
Other Charges	\$17,112	\$23,232	\$26,630	\$0	\$26,630
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$19,941	\$24,142	\$27,520	\$0	\$27,520
Fund Balance	\$1,373	(\$274)	\$0	\$0	\$0
Net County Cost	\$12,764	\$15,252	\$14,046	\$0	\$14,046

STRATEGIC BUSINESS TECHNOLOGY





STRATEGIC BUSINESS TECHNOLOGY

MISSION STATEMENT

The mission of the Strategic Business Technology Department (SBT) is to provide a positive impact on County and community stakeholders by delivering business critical systems and infrastructure. SBT is committed to providing a high standard of technical leadership and direction while connecting the processes and communication relationships throughout Stanislaus County. SBT strives to build and enhance high performance and cost effective web-based products while maximizing customer service and technical capability and evaluating and integrating potential technologies and tools that will meet the future needs of the Stanislaus County information technology architectural vision.

STRATEGIC PRIORITIES 2010-2011

Strategic Business Technology (SBT) supports the Board priority of Efficient Delivery of Public Services. This fiscal year, SBT will continue to focus on the support and development of applications to improve enterprise-wide operational efficiencies where possible. SBT-Telecommunications will continue to focus on deploying Voice over Internet Protocol (VoIP) services as a cost reduction measure, to increase customer satisfaction and mitigate the risk of an aging infrastructure. Given the current and expected future economic challenges, SBT continues to focus on the use of Open Source Products where feasible. The following Strategic Priorities for this budget year reflect this focus:

Efficient Delivery of Public Services:

- ◆ Electronic Document Management (EDM)
 - a) Research the feasibility of electronic forms to replace the current paper-based processes around authorizations for travel, requests for time off and claims for use of sick leave benefits. For each process, determine what features would be required by working with County departments, Human Resources and the Auditor Controller. The form identified most viable will be implemented as a result of this research.
 - b) Intranet Redesign – Phase II: Training for department staff using the content management solution Plone, enhancements to the Personnel Directory search and integration with County wide Active Directory;
 - c) Public Facilities Fees – Create a Web based application that provides a central repository to store documents, meeting agendas/minutes, and provide search capabilities. Provide a method for storing and tracking the use of Public Facilities Fees. Research and determine the feasibility of providing an online calculator;
- ◆ Activate an additional 200-300 Voice over Internet Protocol (VoIP) phones, with concentration on Centrex;
- ◆ Identify requirements and resources required for Human Resource Management System (PeopleSoft) upgrade from version 8.9 to 9.1;
- ◆ Begin the FMS application upgrade from release 11.5.10.2 to release 12 – August 2010, utilizing internal staff to complete this upgrade. Complete upgrade by May 2011. Upgrading to release 12 eliminates additional extended licensing cost and will include XML reporting and migration to report manager as a replacement for ADI;
- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Efficient Delivery of Public Services			
<p>Increase the number of government services provided electronically</p>	<p>Electronic Document Management: Successfully completed "Proof of Concept" demonstrating the ability to scan and search contracts into a central repository. Training completed and application is being utilized by the majority of County Departments;</p> <p>Implement three new Web based online services via the County Web site:</p> <ul style="list-style-type: none"> • Recruitment/applicant tracking system; • Subscribe / Unsubscribe prototype completed. Scheduled for implementation during Fiscal Year 09-10; • Hazardous Materials Web application accessible by business owners and inspectors; 	<p>Electronic Document Management: Implement two enterprise level automated forms workflow processes; redesign Intranet- Departments to post their own content; complete Ag Permits Web-based application and Request for Proposal (RFP) process for Automated Agenda Management solution;</p>	<p>Electronic Document Management: Phase II of the Intranet Redesign Implementation will include development and implementation of an electronic request for time off form. This will be started once the Active Directory project is completed in January 2011;</p> <p>Completed selection of an Open Source Content Management System. The Intranet Functional Team selected "Plone" as the County Content Management solution. This has been implemented in both a production and development environment. The new Intranet design incorporates this product. Phase I of the Intranet redesign was implemented February 2010. End users have been trained and are doing their own content management;</p> <p>Ag Permits Web based Application was completed and implemented in October 2009. Permits are now electronically emailed via the electronic content management system Alfresco to the requesting party;</p> <p>Completed the RFP process; selection is down to two vendors for an Automated Agenda Management solution. Due to economic impacts and staffing resources to work on the project it has been determined that this project will be put on hold. We will explore other means to improve the process;</p>
	<p>Voice Over IP (VoIP): Activated 300 VoIP phones. The majority of the VoIP phones were implemented at the Department of Child Support Services and District Attorney. Complete installation for the District Attorney is scheduled for July 2009;</p>	<p>Voice Over IP (VoIP): Utilize open source software to replace cost of licensing; activate additional 300 VoIP phones and develop a strategy to replace aging equipment for various departments;</p>	<p>Voice Over IP: Completed the proof of concept utilizing open source software to replace cost of licensing and annual recurring cost for voicemail. This solution has been implemented as a cost savings measure and is currently being utilized in a production environment for both VoIP customers and replacing legacy voice mail systems. Utilizing an</p>

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
<p>Increase the number of government services provided electronically</p>			<p>open source solution has provided a one-time cost savings of \$81,575 for Fiscal Year 2009-2010, with a continued annual savings of \$29,695;</p> <p>As of June 2010, completion of an additional 1,314 VoIP phones have been implemented for Fiscal Year 2009-2010. There were 889 Centrex phones replaced with VoIP. Total for VOIP phones implemented to date 1,874;</p> <p>Developed and implemented (October 2009) a VoIP strategy and replaced the aging unsupported Fujitsu telecommunications equipment located at Cornucopia Way for Agricultural Commission, Department of Environmental Resources, Milk and Dairy, and UC Coop;</p>
	<p>E-Payment: Link-2-Gov (Metavante) was approved by the Board of Supervisors on Sept. 23, 2008; Animal Services began accepting E-payments on December 23, 2008;</p>	<p>E-Payment: Provide awareness of e-payment availability and establish e-payment service with additional departments;</p>	<p>E-Payment: On January 29, 2010 a meeting was held with the vendor, Metavante/FIS. There were 13 departments in attendance. Metavante/FIS provided overview of the partnership with Stanislaus County, government payment solutions, and a demonstration of each type of payment option. The Library will be the next department on board with implementation expected in this fiscal year;</p>
	<p>E-Benefits: Self-service e-benefits functionality with view capability only was rolled out County-wide; self-service Deferred Compensation enrollment/contribution changes was rolled out County-wide;</p>	<p>E-Benefits: Complete roll out of employees having the ability to make changes in their benefit accounts and self-service life event functionality;</p>	<p>E-Benefits: In August 2009, all employees with computer access were assigned the rights to Self Service Life Events to enter their own Life Changes for benefits;</p>
	<p>PeopleSoft Upgrade: An evaluation was completed and the County's Oracle Financial Management System was selected as the portal page solution; staff is providing technical support for the system through the Internet; Human Resources module is being used by departments to track employee licenses and certifications. The updating of</p>	<p>PeopleSoft: Develop strategy for maintaining support for the County's Human Resource System, provide option to voluntarily turn off receipt of advice notices and continue roll out of Human Resource System functionality;</p>	<p>PeopleSoft: Oracle/PeopleSoft Steering Committee has recommended that extended support option be implement to provide additional utilization of existing 8.9 version. Estimated cost of extended support is \$50,000. To eliminate extended support costs, County staff will be testing conversion scripts for version 9.1 this fall;</p>

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
<p>Increase the number of government services provided electronically</p>	<p>employee addresses, accounting structure (combo-codes) and "reports to" functionality has been decentralized; testing was initiated for "punch time" which will allow implementation of Managers self-service and electronic timecard; completed roll out of employee viewing and receiving of payroll advice notices online;</p>		<p>Option to permit employees to voluntarily turn off receipt of advice notice has been implemented. Of 3,917 advice notices created, County employees have voluntarily suppressed printing of 2,365 payroll advice notices. Labor negotiations have also begun to include mandated cancellation for receiving payroll advice notices;</p> <p>Punch time is currently being tested with Manager self service to follow;</p>
	<p>Oracle/Financial Management Systems (FMS) Upgrade: Upgrade of four FMS 64bit servers was completed; the County's Oracle Financial Management System was selected as the portal page solution; some progress has been made with the Portal/Single sign on. These features have been implemented in a test environment; completed an implementation plan to upgrade the Discoverer component to 10G; overall goal will not be met due to additional projects being added, HSA Project to move to Oracle Financials and Materials Management have impacted planned goals; e-payables feature implemented County-wide; and</p>	<p>Oracle/Financial Management Systems (FMS) Upgrade: Develop a strategy regarding propriety of responsibilities assigned to County Oracle; complete Portal installation while leveraging our current license structure; provide single sign-on for FMS, Discoverer, and ADI; complete upgrade to the Discoverer component to 10G; implement Scheduled Discoverer Reports via the portal and utilize the system through the Internet for remote access for our external customers; and</p>	<p>Oracle/Financial Management Systems (FMS) Upgrade: Oracle change form and authorization for responsibilities has been created;</p> <p>Implementation of the Portal page has been delayed due to the diversion of resources to higher priorities;</p> <p>Single sign-on is dependent on implementation of Portal;</p> <p>Discover 10g is currently being tested;</p> <p>Distribution of reports via the Portal is subject to completion of Portal project (b) above;</p> <p>Due to security and cost issues access by customers outside of the County network is not being pursued; and</p>
	<p>Pay for Performance Automation: Successfully rolled out to several departments, training with remaining departments will continue; and</p>	<p>Pay for Performance Automation: Continue roll out of Automated Pay for Performance system and work on Development Plan Enhancements.</p>	<p>Pay for Performance Automation: The revised Pay for Performance system was approved by the Board of Supervisors and is effective July 1, 2010. The modified system was designed to streamline the time required to complete the evaluation process and is anticipated to result in a savings of at least 4.5 hours of staff time per evaluation or approximately 1,700 hours total staff time county-wide. The revised process no longer includes a development plan or team member evaluations, and will reduce the overall processing time line for each evaluation from 10 weeks to six weeks.</p>

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Improve IT security	<p>Single Sign-on: No cost-effective system was discovered. Single Sign-on remains a useful technology and the Chief Information Officer will continue to look for affordable solutions; and</p>	<p>Single Sign-on: Continue to investigate cost-effective Single Sign-on solutions; and</p>	<p>Single Sign-on: A County-wide directory using Microsoft's Active Directory product is being implemented that will be the core of future Single Sign-on solutions. The Active Directory environment has been established. Training, strategies for the new print servers Windows printing have been completed. Active Directory is scheduled for completion by March of 2011; and</p>
	<p>Application Security Standards: The newly appointed Information Security Manager continues to work with the Information Security Special Interest Group to define Application Security Standards.</p>	<p>Application Security Standards: Create an Applications Security Standards sub-committee of the Security Special Interest Group and create a draft set of Standards.</p>	<p>Application Security Standards: The "Open Web Application Security Project" software development guidelines were adopted by the Security Special Interest Group and the County Software Development Professionals group.</p>
Improve customer satisfaction	<p>In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM) program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.</p>	<p>Departments will support and deploy survey tool.</p>	<p>Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows:</p> <p>Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%</p>
Improve efficiency of County government processes	<p>87.5% improvement in VoIP bar code scanner process;</p> <p>100% improvement in SBT Health Desk – HEAT Self Service Portal process.</p>	<p>Each department will have completed at least 2 process improvements measuring turnaround time or cost efficiencies.</p>	<p>90% improvement by adding "ship to" information to Department Purchasing Request.</p> <p>100% improvement in software update patch management.</p>

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

This Fiscal Year, SBT will focus on risk mitigation through Disaster Recovery Planning, Cost Savings through Consolidation of Services and the use of open source products, improvements in efficiency, improving the SBT Data Center, streamlining internal processes, and data network security.

- ◆ Continue to participate in Continuity of Operations Plan (COOP) project and implement internal quarterly COOP Exercises to evaluate effectiveness of COOP plan;
- ◆ Deploy open source tools to provide additional visibility into critical systems allowing for a proactive approach to risk management;
- ◆ Consolidate services into a smaller footprint and reduced number of systems to be managed as a method of cost savings and improving efficiency;
- ◆ Design and implement a plan to regularly upgrade systems and applications as a method of managing security risks and improving performance; and
- ◆ Continue to target Centrex Customers for conversion to VoIP Telephony Services as a Cost Savings Measure for the entire county and to improve communications services for customers affected.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Improve/relocate SBT Data Center with focus on stability and risk mitigation, as well as expandability and the ability to consolidate services;	Project has progressed through the requirements stage and into the design phase. This project will continue into 2010-2011 with the goal of completion by the end of Calendar Year 2010;
Continue efforts to participate in the Continuity of Operations Plan (COOP) project and dovetail these efforts into a comprehensive Disaster Recovery plan for SBT;	Completed COOP Plan in the time allotted. Participated in multiple tabletop exercises, providing valuable input while evaluating SBT's COOP plan for effectiveness;
Reduce reliance on legacy telephone systems as new technologies are deployed. Expect to decommission the key system at the Traffic Court facilities as well as the Fujitsu Private Branch Exchange (PBX) system at the Sheriff Operation Center (SOC) and Cornucopia sites;	Decommissioned the Key Telephone System at the Traffic Courts Facility, as well as the legacy Private Branch Exchange (PBX) at the Sheriffs Operations Center (SOC), Cornucopia Site, 801 11 th Street, and 2215 Blue Gum Avenue. In addition, converted over 1,000 Centrex customers to VoIP keeping services inside the County;
Install and implement portal component for FMS which will provide a Single Sign-On solution for all FMS applications as well as the launching point for customized reports configured using the Discoverer tool; and	Installed the portal component for FMS. It is currently still in the test phase with full implementation and production expected to be in 2010-2011; and
Install the chosen Content Management System solution. Form an Intranet redesign steering committee to oversee and facilitate the redesign. Implement and make available the 1 st phase of redesign.	Installed Plone - Content Management System. Plone is an open source solution. Intranet redesign steering committee was formed and oversaw the implementation of the 1 st phase of the Intranet redesign.

The following budgets are included in the Strategic and Operational Priorities listed above:

- ◆ Strategic Business Technology; and
- ◆ Strategic Business Technology-Telecommunications



STRATEGIC BUSINESS TECHNOLOGY

Budget Unit 5031 0048100
Internal Service Fund

SERVICES PROVIDED

Help Desk & Desktop Support Services

Strategic Business Technology (SBT) provides a variety of desktop support to County departments based on the customer's technical resources, including proactive patch management for virus protection and system integrity. A Customer Support Center is available for the benefit of customers from 7:30 AM to 5:00 PM Monday through Friday, except legal holidays. Technical support can be provided for any one of the services provided to customers of SBT.

Financial Applications

The Financial Application Support Group maintains the Oracle applications used by County departments. Applications included are the Oracle Financial Management System (FMS) and the PeopleSoft Payroll System. In addition, the group provides database administration services for the Oracle database system, as well as supporting add-on modules and data integration between applications.

E-Mail Hosting Services

SBT provides a highly available, secure e-mail system for Stanislaus County departments. SBT's e-mail system enables County staff to communicate with one another as well as with the rest of the world via the Internet.

Local Area and Wide Area Network Support

SBT maintains the systems that allow customers to connect to countywide applications and intercommunicate with other SBT customers and external entities such as the State of California. SBT provides a Local Area Network (LAN) service on behalf of many County departments. This service provides management of necessary network equipment such as routers, switches, and security systems. This service also provides electronic data printing hosting services. Engineers are on-call to support networks and servers 24 hours a day, 365 days a year.

Information Security

Information security services include providing security direction and support to County departments. SBT provides proactive monitoring and vulnerability assessment of network equipment, file servers and desktop PCs.

County Website

SBT, working with County departments and divisions, focuses on opportunities to realize the benefits of emerging Internet technologies to extend the ability of government to provide information and services to County residents, businesses, civic groups, and other interested parties. SBT provides content updates for Departments as well as the development of new Web sites.

Web Application Development & Support

Development services are offered by SBT in the areas of system integration, electronic document management (EDM), E-government (on-line) applications and development, and installed software support. SBT provides full database administration services for SQL, MySQL and PostgreSQL.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$2,557,669 compared to \$2,545,906 on July 1, 2009. The cash balance projected for June 30, 2011 is \$2,028,694. The Strategic Business Technology is an Internal Service Fund. This projection is based on the use of a portion of the cash balance to reduce the Strategic Business Technology Cost Allocation Plan (CAP) charges to other departments and for the necessary Strategic Business Technology data center improvements and data storage upgrades.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$4,052,958 be approved for Strategic Business Technology and is funded from \$3,723,953 in estimated department revenue and \$329,005 in retained earnings.

PROGRAM DISCUSSION

In order to assist County departments in achieving their 2010-2011 budget reduction targets, SBT will reduce charges to departments by over 8% and reduce expenditures by approximately 6%, relying on an increased use of retained earnings. At this level of funding, the Department will have a reduction-in-force of one (1) Application Specialist II. The Department will continue to provide the following services: Help Desk & Desktop Support Services, Financial Applications, E-Mail Hosting Services, Local Area and Wide Area Network Support, Information Security, County Website, and Web Application Development & Support.

Anticipated expenditure reductions for Fiscal Year 2010-2011 are the result of multiple factors. Oracle committed through the California Multiple Award Schedule (CMAS) to an annual software renewal increase not to exceed 3%. In prior years, this increase could range from 10-25%. As the County Oracle and PeopleSoft software maintenance and renewal contracts amount to more than \$450,000 each year, this 3% flat escalation rate provides a great benefit to the County and enables SBT to accurately calculate the upcoming renewal. The budgetary differential of the 3% flat escalation rate compared to a potential of 25% is approximately \$115,000.

SBT has also carefully evaluated application utilization, information migration to alternate applications and benefit analysis. Based upon this assessment, SBT has chosen not to renew maintenance and support for several applications. These changes have resulted in a reduction of expenditures by almost \$58,000.

SBT continues to focus on finding ways to be more efficient. By fully utilizing certain products such as ZenWorks and VMWare, staff is able to accomplish more in fewer man hours. The ZenWorks application has enabled SBT technicians to remotely install applications to desktops, trouble shoot customer desktop issues, and push out desktop patches and upgrades to multiple desktops simultaneously without having to visit each and every desktop. In addition, SBT technicians are scripting department specific applications so that any new equipment configures a department's package of applications instead of loading one application at a time.

Staff will continue to leverage the use of Open Source tools and technologies to offset the rising cost of packaged solutions. There will be on-going cross training to provide a tiered level of support for all applications.

SBT will continue support of the Business Continuity Strategy, focusing on the need to ensure minimal disruption of service delivery for critical systems. A key element of this strategy includes replacement of older server equipment with newer, more reliable technology as noted above. Emphasis also continues to be placed on the SBT Data Center Server Room improvements including backup power, fire suppression, and server racking systems, power distribution, and cable management. The facility

houses 87 physical servers, 33 virtual servers, and other missions critical IT Systems. On January 12, 2010, the Stanislaus County Board of Supervisors authorized the County to award a contract for design and scoping phase for the SBT Data Center Improvements to Miller-Pezzone and Associates, Inc. SBT, in partnership with the Chief Executive Office Capital Projects Division, will continue in Fiscal Year 2010-2011 to bring these business continuity improvements to fruition.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to delete one filled Application Specialist II position due to a loss in department revenue. The deletion will result in a reduction-in-force action. The Department is further requesting to laterally reclassify one Application Specialist III to a block-budget Software Developer II to assist with the current needs to support application development demands.

Total current authorized positions— 23

It is recommended to delete one full-time allocated Application Specialist II position, requiring a reduction-in-force action effective September 11, 2010. It is further recommended to reclassify one Application Specialist III to a block-budget Software Developer Analyst II.

Total recommended authorized positions— 22

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Strategic Business Technology					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,269,870	\$3,842,776	\$3,723,953	\$0	\$3,723,953
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,269,870	\$3,842,776	\$3,723,953	\$0	\$3,723,953
Salaries and Benefits	\$2,606,326	\$2,458,927	\$2,764,201	\$0	\$2,764,201
Services and Supplies	\$941,629	\$1,066,293	\$944,439	\$0	\$944,439
Other Charges	\$254,786	\$251,564	\$319,818	\$0	\$319,818
Fixed Assets					
Equipment	\$30,814	\$4,601	\$24,500	\$0	\$24,500
Other Financing Uses	\$59,565	\$236,651	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,893,120	\$4,018,035	\$4,052,958	\$0	\$4,052,958
Retained Earnings	(\$376,750)	\$175,259	\$329,005	\$0	\$329,005
Net County Cost	\$0	\$0	\$0	\$0	\$0



STRATEGIC BUSINESS TECHNOLOGY—TELECOMMUNICATIONS

Budget Unit 5011 0048200
Internal Service Fund

SERVICES PROVIDED

Directly and indirectly, Strategic Business Technology (SBT) Telecommunications Division provides technical and customer assistance to all County departments for their PBX landline telecommunications and data infrastructure lines. SBT Telecommunications also serves as the primary support team for the County-wide Voice over Internet Protocol (VoIP) project. SBT Telecommunications will continue in its capacity as the lead County agency in the implementation of VoIP telephony systems.

Telecommunications trained technicians maintain all of the NEC Private Branch Exchange (PBX's), as well as telephone key systems owned by the County. Technology staff works closely with each customer, when moves, adds, changes, and deletions are needed for the VoIP, PBX, Key Systems, and even Centrex Services. SBT Telecommunications also provides assistance to the Chief Executive Office Capital Projects Division and other departments who need assistance in the planning and implementation of telecommunication project plans and build outs.

CASH BALANCE

As of July 1, 2010, this fund reflects a positive cash balance of \$881,044 compared to \$808,994 on July 1, 2009. The cash balance projected for June 30, 2011 is \$773,464. Strategic Business Technology – Telecommunications is an Internal Service Fund. This projection is based on the use of the cash balance to reduce the Cost Allocation Plan (CAP) flat rates to other departments and fund Voice over Internet Protocol (VoIP) projects.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$955,698 be approved for Strategic Business Technology–Telecommunications and is funded from \$848,118 in estimated department revenue and \$107,580 in retained earnings.

PROGRAM DISCUSSION

In order to assist County departments in achieving their 2010-2011 budget reduction targets, SBT will reduce charges to departments by over 15% and reduce expenditures by approximately 9%, relying on the use of retained earnings. At this level of funding, the Department will continue to provide technical and customer assistance to all County departments for their PBX landline telecommunications, VoIP telephony systems, and data infrastructure lines.

In Fiscal Year 2009-2010, SBT Telecommunications converted Agricultural Commissioner, Clerk-Recorder, Cooperative Extension, Community Services Agency at Hackett Road, Elections, Environmental Resources, Health Services Agency – Women, Infants, and Children program, Health Services Agency Information Technology, Milk Advisory, Office of Emergency Services, Parks Administration, Probation Administration, Probation Field Services, Probation Juvenile Hall, and other resident departments at Blue Gum to the County-owned Voice over Internet Protocol (VoIP) telephony system. No reduction in service is directly related to the conversion of over 900 Centrex customers to VoIP, however, revenue will remain within the County instead of going to an outside vendor. The Centrex to VoIP conversions came at a critical time as Superior Courts, one of SBT Telecommunications largest customers, was moving off of the County-owned PBX system to their own VoIP telephony system. It is projected for Fiscal Year 2010-2011 that the County will have over 2,000

County customers on the new VoIP telephony system.

With the numerous conversions to the County-owned VoIP system and the Superior Courts move off of the County-owned PBX system, SBT Telecommunications has made significant reductions in the legacy PBX system infrastructure. In order to reduce costs paid to an outside vendor, SBT Telecommunications worked diligently to disconnect circuit trunks and packages, PBX assured trunks, unused Direct-In-Dial blocks from the old PulsePoint voicemail system, no longer needed Direct-Out-Dial Centrex lines, and any other services when appropriate.

In addition, SBT Telecommunications is utilizing an open source voicemail system, which has saved considerable expense in both one-time licensing costs and annual software renewals for the VoIP telephony system. The utilization of the new voicemail system was also flexible enough to provide service to County PBX customers that had voicemail boxes on the County's old PulsePoint system. With the new VoIP technology, the consolidation of the aging PBX infrastructures, the replacement of the old PulsePoint system and the Centrex to VoIP conversions, SBT Telecommunications has successfully been able to significantly reduce the PBX and VoIP flat rates for Fiscal Year 2010-2011. In addition, SBT Telecommunications will utilize a portion of retained earnings to continue with deployment of additional VoIP projects. The Department's priority will continue to focus on the conversion of Centrex customers to the VoIP telephony system and the consolidation and reduction of the aging PBX systems.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 2

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 2

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

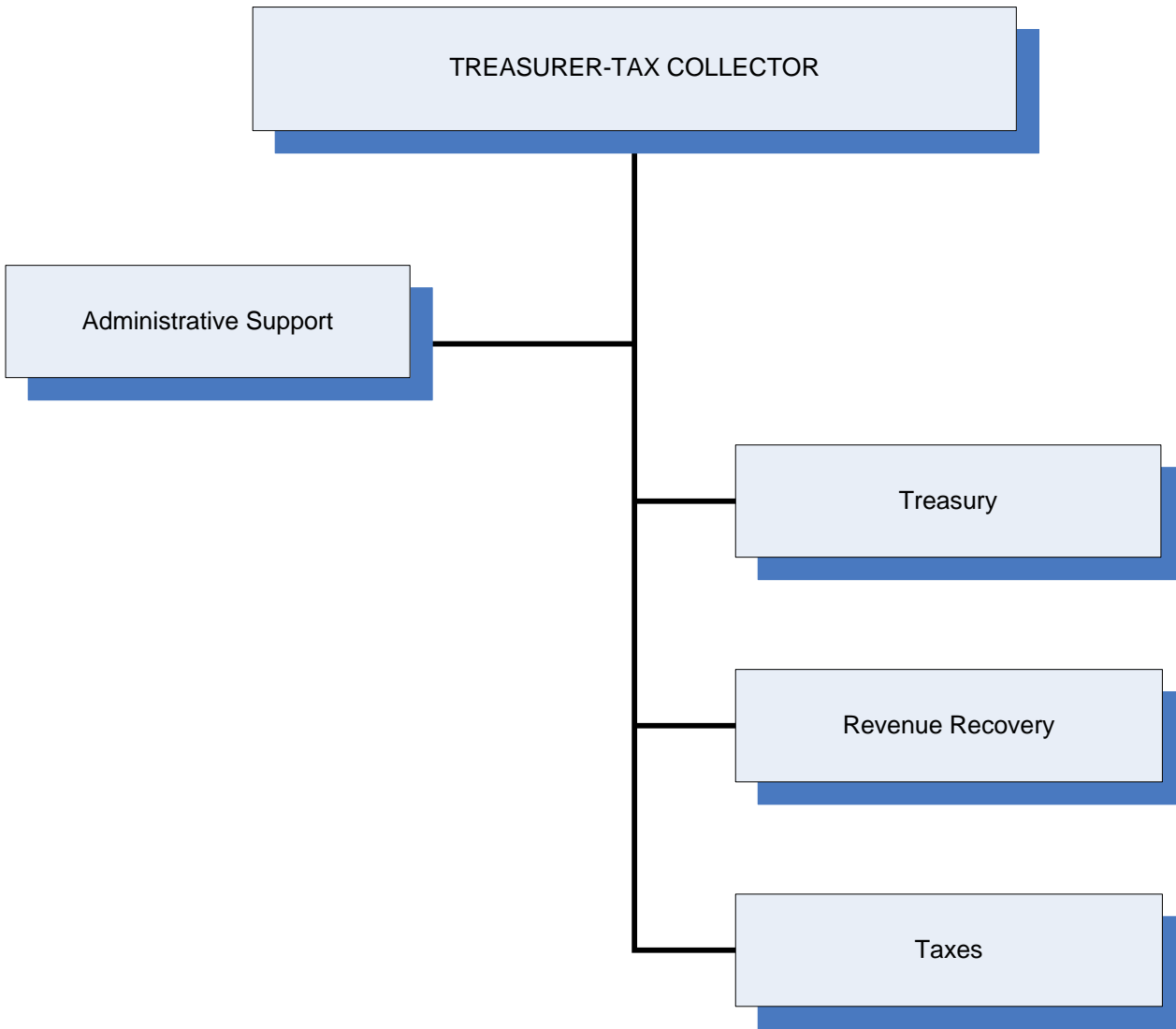
There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

S.B.T. - Telecommunications					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,017,682	\$1,034,789	\$848,118	\$0	\$848,118
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$689	\$0	\$0	\$0
Total Revenue	\$1,017,682	\$1,035,478	\$848,118	\$0	\$848,118
Salaries and Benefits	\$250,834	\$322,788	\$352,187	\$0	\$352,187
Services and Supplies	\$407,010	\$556,828	\$478,479	\$0	\$478,479
Other Charges	\$152,911	\$140,306	\$125,032	\$0	\$125,032
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$5,783	\$7,220	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$816,538	\$1,027,142	\$955,698	\$0	\$955,698
Retained Earnings	(\$201,144)	(\$8,336)	\$107,580	\$0	\$107,580
Net County Cost	\$0	\$0	\$0	\$0	\$0

TREASURER-TAX COLLECTOR



STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
STRATEGIC & OPERATIONAL PRIORITIES



TREASURER—ADMIN/TAXES

MISSION STATEMENT

To serve the citizens of Stanislaus County by collecting property tax and other revenues to help a variety of public agencies meet their financial goals.

STRATEGIC PRIORITIES 2010-2011

The Treasurer Tax Collector supports the Board priority of Efficient Delivery of Public Services. This fiscal year, the Tax Collector Department will continue to seek process improvements that will increase efficiency and improve customer services, mail tax bills early, process checks in a timely manner, and utilize all resources in the most cost effective and efficient manner. However, with the budget constraints in the upcoming years, it will be increasingly difficult to provide the level of customer service or the timeliness of services as was provided previously. The following Strategic Priorities for this budget year reflect this focus:

Efficient Delivery of Public Services

- ◆ Improve customer satisfaction; and
- ◆ Improve efficiency of County government processes.

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Efficient Delivery of Public Services			
Increase the number of government services provided electronically	E-Payment: Link-2-Gov (Metavante) was approved by the Board of Supervisors on Sept. 23, 2008; Animal Services began accepting E-payments on December 23, 2008.	E-Payment: Provide awareness of e-payment availability, establish e-payment service with additional departments and encourage customers paying a substantial amount of taxes to use electronic payments.	E-Payment: On January 29, 2010 a meeting was held with the vendor, Metavante/FIS. There were 13 departments in attendance. Metavante/FIS provided overview of the partnership with Stanislaus County, government payment solutions, and a demonstration of each type of payment option. The Library will be the next department on board with implementation expected in this fiscal year;
Improve customer satisfaction	In January of 2009, the countywide customer satisfaction survey was redesigned. A summary of results has been posted on the Stanislaus County website and is available to the public. For the first quarter of 2009, the new survey reveals overall satisfaction with County service is 82%. The Customer Relations management (CRM)	Departments will support and deploy survey tool.	Survey tool was implemented in February 2009. As of July 1, 2010 there have been 3,116 surveys collected. Countywide average is as follows: Overall Satisfaction – 77% Effectiveness – 78% Well Organized – 77% Knowledgeable – 81% Well Mannered – 80%

Performance Measures	2008-2009 Actual Outcomes	2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
	program has had more than 25,000 service or information requests submitted since inception a little over two years ago. Customers can access the system 24-hours a day through the County's website.		
Improve efficiency of County government processes	60% improvement in revenue recovery server upgrade. Improved efficiencies through utilization of the Court Ordered Debt Module.	Each department will have completed at least 2 process improvements measuring turnaround or cost efficiencies.	36% improvement in revenue generating enhancements. 80% improvement in time required for processing writs of execution.

DEPARTMENTAL OPERATIONAL PRIORITIES 2010-2011

- Revenue Recovery Division will strive to maintain revenue through cost benefit analysis, and continue to pursue alternate opportunities for revenue enhancement;
- Treasury Division will protect funds and manage availability of funds during office closures;
- Tax Division will issue tax bills according to State guidelines and process payments as expediently as possible;
- Treasurer-Tax Collector department will continue to modify business practices, to strive to meet the needs of the public and other county departments; and
- The Department anticipates changing operating hours for the general public to 8:30-4:30 for the 2nd Floor divisions, Taxes and Revenue Recovery to accommodate the reduction in staff work hours due to hiring freeze, special accrued leave and job sharing.

2009-2010 Expected Outcomes	2009-2010 Actual Outcomes
Increase the use of the COD module in connection with the State of California to increase collections;	Increase in use of COD module;
Increase Revenue on COD accounts;	Increased Revenue on COD accounts as anticipated;
Produce tax bills from the new Microsoft.Net program; and	Tax bills successfully produced through new Microsoft Net program; and
Process Treasury checks through the RTL machine.	Treasury checks now processed through the RTL machine.

The following budgets are included in the Strategic and Operational Priorities listed above:

- ◆ Treasurer-Admin/Taxes;
- ◆ Treasurer-Revenue Recovery; and
- ◆ Treasurer-Treasury Division.



TREASURER—ADMIN/TAXES

Budget Unit 0100 0030001
General Fund

SERVICES PROVIDED

The Treasurer-Tax Collector Division collects secured and unsecured property taxes along with other revenues to help a variety of public agencies meet their financial goals. The Department also issues business licenses, firearm dealer's licenses, dance hall permits, scrap metal dealer licenses, and various other permits.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$1,445,501 be approved for the Treasurer – Admin/Taxes budget. The General Fund revenue allocation for this budget was reduced 9% or \$92,722. At this level of funding the Department achieves its revenue reduction by unfunding one vacant position for the full fiscal year and eliminating all non-critical expenditures. This budget is funded from \$508,507 in estimated department revenue and a \$936,994 contribution from the General Fund.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain the Megabyte Tax System and processing of tax payments. The effects of the hiring freeze and special accrued leave which results in less staff working hours, will delay the response time when assisting customers at the counter, by phone, written correspondence and e-mail. This will impact both internal and external customers.

The Department has projected a 75% carryover of \$75,223 in savings from Fiscal Year's 2009-2010 unused net count cost. Revenue came in \$276,500 higher than anticipated from the Tax Administration Fee. These appropriations will be used in Fiscal Year 2010-2011 to fund the Megabyte Property Tax System upgrade, the upgrade of the software for the Remittance processor to process tax payments, a new server for the Remittance Processor and to install a printer to print the tax bills.

The Treasurer – Tax Collector is requesting shortening their current hours available to the public from 7:30 a.m. – 5:00 p.m. to 8:30 a.m. – 4:30 p.m. This request mirrors the Assessor's office hours and matches the current office hours of the City of Modesto's Finance-Customer Service department. With less staff, this reduction in hours to work the front counter will allow staff to complete required duties.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

The Department is requesting to unfund one vacant Software Developer/Analyst III position due to a loss of revenue.

Total current authorized positions— 13

It is recommended to unfund one vacant Software Developer/Analyst III position.

Total recommended authorized positions— 12

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

On March 2, 2010 as part of the Mid-Year Financial Report, the Board of Supervisors approved a budget balancing strategy for Fiscal Year 2010-2011 that allowed General Fund departments to carry

over 75% of net county cost savings at year-end, June 30, 2010. In prior years any unused net county cost savings by departments became a part of the year-end General Fund fund balance.

Departments that achieved savings in appropriations were able to carry forward 75% of their net county cost savings as part of the year-end close. Net county cost savings that resulted from an increase in departmental revenue fell into General Fund fund balance at year-end close. At this time it is recommended that savings from increased departmental revenue be included as an increase in departments' recommended Final Budget appropriations.

The Treasurer – Admin/Taxes total 75% year-end savings from Fiscal Year 2009-2010 was \$256,211. Of this amount \$168,800 in appropriations was carried forward at year-end. The Department is now requesting an increase in appropriations of \$87,411 of remaining net county cost savings from increased departmental revenue to mitigate any shortfall in 2011-2012 and to fund needed equipment and software. This increase is recommended to be funded from General Fund unassigned fund balance.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

As part of the Voluntary Separation/Retirement Incentive Program the Department is requesting to delete one vacant Account Clerk III position.

Total current authorized positions— 12

It is recommended to delete one vacant Account Clerk III position.

Total recommended authorized positions— 11

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget and the Final Budget Addendum became the Department's Adopted Final Budget shown in the following schedule.

Treasurer - Admin/Taxes					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$64,144	\$48,541	\$68,000	\$0	\$68,000
Fines, Forfeitures, Penalties	\$72,610	\$65,670	\$78,000	\$0	\$78,000
Revenue from use of Assets	\$9,414	\$9,828	\$12,900	\$0	\$12,900
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$479,973	\$477,105	\$317,357	\$0	\$317,357
Miscellaneous Revenue	\$37,141	\$41,309	\$32,250	\$0	\$32,250
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$663,282	\$642,453	\$508,507	\$0	\$508,507
Salaries and Benefits	\$991,055	\$984,024	\$1,057,660	\$0	\$1,057,660
Services and Supplies	\$123,175	\$141,598	\$134,506	\$87,411	\$221,917
Other Charges	\$125,502	\$120,364	\$136,800	\$0	\$136,800
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$23,216	\$27,725	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$86,791	\$55,539	\$116,535	\$0	\$116,535
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,349,739	\$1,329,250	\$1,445,501	\$87,411	\$1,532,912
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$686,457	\$686,797	\$936,994	\$87,411	\$1,024,405



TREASURER—REVENUE RECOVERY

Budget Unit 0100 0030002
General Fund

SERVICES PROVIDED

The Revenue Recovery Division provides a centralized collection, billing and debt resolution service to all County departments and interagency participants. The division utilizes well-qualified, knowledgeable and expert collection staff to collect on outstanding debts using professional collection and billing services for the resolution of debts owed to the County and other partnering agencies. The Revenue Recovery clients consist of over 20 County departments, five City Agencies and the Courts.

There are four major collection programs within the Revenue Recovery Division consisting of the Courts, Health Services Agency, Unsecured Tax and Other Miscellaneous Department collections.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$835,638 be approved for the Treasurer – Revenue Recovery budget. This budget is funded from \$835,638 in estimated departmental revenue.

PROGRAM DISCUSSION

At this level of funding, the Department anticipates a reduction in staff equal to half of one full-time Account Clerk III position. It is expected that the reduction in staff hours, from job sharing, hiring freeze and special accrued leave, will result in a decrease in the level of service the Department currently provides. The Department anticipates changing operating hours for the general public to 8:30 a.m. - 4:30 p.m. in an effort to minimize the effect to our customer service level.

The Collection process brings in an average of \$7 million each year, while the cost of operations is approximately \$1.5 million. While the impact to revenue of adverse economic occurrences is unknown at this time, the Department will continue to focus on recovery of funds and monitor the cost effectiveness of each process, redirecting resources as necessary. The Treasurer - Revenue Recovery Division will continue to attain certain objectives in accordance with the State of California requirements for a Comprehensive Collections Program as listed in Penal Code 1463.007. This includes activities such as: telephone contact with delinquent debtors, participation in the Franchise Tax Board's tax intercept and Court Ordered Debt Collections programs, use of wage and bank account garnishments and issuance of abstracts, the use of Department of Motor Vehicle information and skip tracing resources to locate delinquent debtors and the imposition of liens on real property.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 16

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 16

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Treasurer - Revenue Recovery					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$543	\$463	\$250	\$0	\$250
Intergovernmental Revenue	\$0	\$0	\$150	\$0	\$150
Charges for Service	\$979,092	\$958,224	\$834,238	\$0	\$834,238
Miscellaneous Revenue	\$3,702	\$2,219	\$1,000	\$0	\$1,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$983,337	\$960,906	\$835,638	\$0	\$835,638
Salaries and Benefits	\$1,073,944	\$1,049,703	\$1,122,125	\$0	\$1,122,125
Services and Supplies	\$90,002	\$142,669	\$186,336	\$0	\$186,336
Other Charges	\$198,924	\$120,924	\$147,917	\$0	\$147,917
Fixed Assets					
Equipment	\$3,159	\$0	\$2,200	\$0	\$2,200
Other Financing Uses	\$24,507	\$29,809	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$530,882)	(\$540,150)	(\$622,940)	\$0	(\$622,940)
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$859,654	\$802,955	\$835,638	\$0	\$835,638
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	(\$123,683)	(\$157,951)	\$0	\$0	\$0

STANISLAUS COUNTY, CALIFORNIA
Fiscal Year 2010-2011
FISCAL GENERAL SERVICES
Finance



TREASURER—TREASURY DIVISION

Budget Unit 0100 0030004
General Fund

SERVICES PROVIDED

The Treasury Division takes in deposits from all County departments and agencies, ensures that all checks issued by County departments and agencies have been paid correctly by the bank, works with County departments to process credit card payments, handles Modesto City Schools cafeteria deposits, ensures that there are adequate funds available to cover liquidity needs and invests temporarily idle cash, handles forged warrant claims from departments and recovers the money, maintains tobacco endowment funds, receives absent heir funds and processes claims, and provides copies of warrants and checks to departments.

ADOPTED RECOMMENDATIONS FOR THE PROPOSED BUDGET

It is recommended that a budget of \$575,620 be approved for the Treasurer - Treasury budget. This budget is funded from \$575,620 in estimated departmental revenue.

PROGRAM DISCUSSION

At this level of funding, the Department can maintain receipts and disbursements pursuant to Government Code 27000; however, will have limited ability to assist in Bond Issues, E-Payment reconciliation and investigation of alternate investments. The Department also anticipates a delayed response time in preparation of reports as well as less critical requests for information.

ADOPTED STAFFING IMPACTS FOR THE PROPOSED BUDGET

Total current authorized positions— 4

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 4

ADOPTED RECOMMENDATIONS FOR THE FINAL BUDGET

There are no recommended changes in funding to this budget.

ADOPTED STAFFING IMPACTS FOR THE FINAL BUDGET

There are no recommended changes to the current level of staffing.

SUMMARY OF THE ADOPTED FINAL BUDGET

The Final Budget Addendum was adopted by the Board of Supervisors on September 14, 2010. The allocations adopted in the Proposed Budget were not modified in the Final Budget Addendum and became the Department's Adopted Final Budget shown in the following schedule.

Treasurer - Treasury					
Classification	2008-2009 Actual	2009-2010 Actual	2010-2011 Adopted Proposed	2010-2011 Adopted Adjustments	2010-2011 Adopted Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$604,482	\$720,013	\$575,270	\$0	\$575,270
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$20	\$20	\$350	\$0	\$350
Other Financing Sources	\$8,189	\$8,341	\$0	\$0	\$0
Total Revenue	\$612,691	\$728,374	\$575,620	\$0	\$575,620
Salaries and Benefits	\$252,358	\$264,228	\$298,378	\$0	\$298,378
Services and Supplies	\$138,104	\$99,120	\$156,582	\$0	\$156,582
Other Charges	\$21,380	\$20,087	\$14,280	\$0	\$14,280
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$5,950	\$7,836	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$195,740	\$225,719	\$106,380	\$0	\$106,380
Contingencies	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$613,532	\$616,990	\$575,620	\$0	\$575,620
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$841	(\$111,384)	\$0	\$0	\$0



Staffing Reports

Allocation List - Three Year Comparison
Department Position Allocation Report
Unfunded Vacant Positions

STANISLAUS COUNTY STAFFING SUMMARY

Allocation List - Three Year Comparison

Department	Final Budget 2008-2009	Final Budget 2009-2010	Adopted Final Budget 2010-2011
Agricultural Commissioner	38	38	37
Alliance WorkNet (formerly DET)	89	84	83
Animal Services	39	35	32
Area Agency on Aging	12	9	10
Assessor	65	60	57
Auditor Controller	48	46	43
Behavioral Health & Recovery Services (BHRS)	259	207	198
BHRS - Alcohol & Drug Program	16	18	14
BHRS - Managed Care	35	11	8
BHRS - Mental Health Services Act (Prop 63)	66	85	82
BHRS - Public Guardian	12	9	9
BHRS - Stanislaus Behavioral Health Center	0	0	0
BHRS - Stanislaus Recovery Center	37	35	28
BHRS - Substance Abuse & Crime Prevention Act	4	0	0
Board of Supervisors	10	10	10
Board of Supervisors - Clerk of the Board	6	4	0
Chief Executive Office - County Fire Service Fund	6	6	5
Chief Executive Office - Office of Emergency Serv/Fire Warden	7	6	5
Chief Executive Office - Operations and Services	47	39	41
Chief Executive Office - Risk Management Division	17	16	14
Child Support Services	241	176	167
Childrens & Families Commission	7	7	7
Clerk-Recorder -Recorder Division	35	32	32
Clerk-Recorder - Elections Division	14	12	12
Community Services Agency - Service & Support	955	850	863
Cooperative Extension	5	4	3
County Counsel	18	16	16
District Attorney - Automobile Insurance Fraud Prosecution	2	2	2
District Attorney - Criminal Division	127	117	105
District Attorney - Elder Abuse Advocacy & Outreach Program	1	1	1
District Attorney - Spousal Abuser Prosecution Program	2	0	0
District Attorney - Real Estate Fraud Prosecution	2	2	2
District Attorney - Vertical Prosecution Block Grant	3	3	3
District Attorney - Victims Compensation & Govt Claims	1	1	1
District Attorney - Victim Services Program	6	6	6
District Attorney - Workers Compensation Fraud	3	0	0
Environmental Resources	83	76	73
Environmental Resources - Abandoned Vehicle Abatement	1	1	1
Environmental Resources - Landfill	17	17	17
General Services Agency - Administration	5	5	5
General Services Agency - Central Services	13	10	9
General Services Agency - Facilities Maintenance	53	44	42
General Services Agency - Fleet Services	13	10	11
General Services Agency - Purchasing	7	6	5
Health Services Agency - Administration	83	81	85
Health Services Agency - Clinics & Ancillary Services	254	238	205
Health Services Agency - Health Coverage & Quality Services	3	0	0

Department	Final Budget 2008-2009	Final Budget 2009-2010	Adopted Final Budget 2010-2011
Health Services Agency - Indigent Health Care	33	35	35
Health Services Agency - Public Health	227	203	167
Law Library	2	2	2
Library	96	85	73
Local Agency Formation Commission	3	3	3
Parks & Recreation	35	23	22
Planning	18	15	14
Planning - Building Permits	22	18	14
Planning - Redevelopment Agency	2	1	2
Planning - Special Revenue Grants	3	3	2
Probation - Administration	18	18	18
Probation - Field Services	130	119	109
Probation - Institutional Services	96	88	87
Probation - Juvenile Justice Crime Prevention Act	15	15	15
Probation - Youthful Offender Block Grant	1	1	1
Public Defender	49	45	40
Public Works - Administration	14	14	12
Public Works - Engineering	30	31	28
Public Works - Local Transit System	3	3	3
Public Works - Morgan Shop	9	9	8
Public Works - Road & Bridge	63	63	57
Retirement	12	12	12
Sheriff Administration	36	28	27
Sheriff Cal ID Program	1	1	1
Sheriff CAL-MMET	6	4	3
Sheriff Contract Cities	66	66	66
Sheriff Court Security	37	33	34
Sheriff Detention	288	272	249
Sheriff Inmate Welfare	0	8	7
Sheriff Operations	234	208	171
Sheriff Ray Simon Training Center	7	6	0
Sheriff Vehicle Theft Unit	1	1	1
Stanislaus Regional 911	63	58	55
Strategic Business Technology	26	24	22
Strategic Business Tech - Telecommunications	3	2	2
Treasurer - Revenue Recovery	18	16	16
Treasurer - Admin/Taxes	15	13	11
Treasurer -Treasury	4	4	4
Veteran's Services	6	5	4
Total Staffing	4,459	3,990	3,746

**STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
AS APPROVED BY THE BOARD OF SUPERVISORS ON SEPTEMBER 14, 2010**

	STEP 1 MIN ---	STEP 2 ---	STEP 3 MID FLAT	STEP 4 ---	STEP 5 MAX ---	
AGING & VETERANS SERVICES						
AREA AGENCY ON AGING						
1	Dir Area Agency On Aging	43.94	---	54.92	---	65.90
1	Manager II	27.45	---	34.31	---	41.17
1	Manager I	24.45	---	30.56	---	36.67
1	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
1	Social Worker III	23.58	24.76	26.00	27.30	28.67
1	Social Worker II	20.93	21.98	23.08	24.23	25.44
1	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
2	Community Health Work III	17.12	17.98	18.88	19.82	20.81
10	* BUDGET UNIT TOTAL *					
VETERANS' SERVICES						
1	Manager I	24.45	---	30.56	---	36.67
2	Veterans Serv Rep	19.54	20.52	21.55	22.63	23.76
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
4	* BUDGET UNIT TOTAL *					
14	** DEPARTMENT TOTAL **					
AGRICULTURAL COMMISSIONER						
AGRICULTURAL COMMISSIONER						
1	County Agri Comm & Sealer	43.94	---	54.92	---	65.90
1	Asst Ag Commissioner	35.08	---	43.85	---	52.62
4	Deputy Ag Com/Sealer	27.45	---	34.31	---	41.17
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
21	Ag/Weights&Meas Insp III	24.42	25.64	26.92	28.27	29.68
1	Accountant I	20.27	21.28	22.34	23.46	24.63
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
4	Agricultural Assistant II	16.53	17.36	18.23	19.14	20.10
2	Account Clerk II	15.31	16.08	16.88	17.72	18.61
37	* BUDGET UNIT TOTAL *					
37	** DEPARTMENT TOTAL **					
ALLIANCE WORKNET						
ALLIANCE WORKNET						
1	Alliance Worknet Director	43.94	---	54.92	---	65.90
4	Manager III	31.03	---	38.79	---	46.55

STANISLAUS COUNTY
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ALLIANCE WORKNET (Continued)

ALLIANCE WORKNET (Continued)

1	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Confidential Assistant II	15.29	---	19.11	---	22.93
1	Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
1	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
1	Software Developer II	28.72	30.16	31.67	33.25	34.91
1	Accountant III	28.48	29.90	31.40	32.97	34.62
5	Family Services Supervisor	26.05	27.35	28.72	30.16	31.67
1	Application Specialist II	24.37	25.59	26.87	28.21	29.62
4	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
3	Family Services Specialist IV	22.18	23.29	24.45	25.67	26.95
1	Accountant I	20.27	21.28	22.34	23.46	24.63
44	Family Services Specialist III	20.14	21.15	22.21	23.32	24.49
2	Accounting Tech	18.98	19.93	20.93	21.98	23.08
1	Storekeeper II	18.16	19.07	20.02	21.02	22.07
2	Account Clerk III	17.30	18.17	19.08	20.03	21.03
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
6	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
<hr/>						
83	* BUDGET UNIT TOTAL *					
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83	** DEPARTMENT TOTAL **					

ANIMAL SERVICES

ANIMAL SERVICES

1	Dir of Animal Services	43.94	---	54.92	---	65.90
1	County Veterinarian	53.84	---	67.30	---	80.76
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Supv Acct Admin Clerk I	19.87	20.86	21.90	23.00	24.15
4	Animal Svc Oper Supv	19.86	20.85	21.89	22.98	24.13
5	Animal Serv Offcr II	17.52	18.40	19.32	20.29	21.30
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
2	Animal Care Spec III	17.30	18.17	19.08	20.03	21.03
2	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Animal Serv Offcr I	15.94	16.74	17.58	18.46	19.38
10	Animal Care Spec II	15.94	16.74	17.58	18.46	19.38
1	Account Clerk II	15.31	16.08	16.88	17.72	18.61
2	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
<hr/>						
32	* BUDGET UNIT TOTAL *					
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32	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
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ASSESSOR					
ASSESSOR					
1 Assessor	---	---	71.33	---	---
1 Manager IV	35.08	---	43.85	---	52.62
1 Confidential Assistant IV	20.70	---	25.87	---	31.04
1 Confidential Assistant III	17.23	---	21.54	---	25.85
2 Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1 Supv Auditor Appraiser	32.25	33.86	35.55	37.33	39.20
4 Supv Appraiser	30.73	32.27	33.88	35.57	37.35
2 Sr Auditor-Appraiser	29.27	30.73	32.27	33.88	35.57
7 Sr Appraiser	27.90	29.30	30.77	32.31	33.93
4 Auditor-Appraiser III	26.58	27.91	29.31	30.78	32.32
16 Appraiser III	25.36	26.63	27.96	29.36	30.83
1 Cadastral Supervisor	24.94	26.19	27.50	28.88	30.32
2 Cadastral Technician II	20.59	21.62	22.70	23.84	25.03
3 Supv Acct Admin Clerk I	19.87	20.86	21.90	23.00	24.15
1 Appraiser Tech	17.40	18.27	19.18	20.14	21.15
8 Account Clerk III	17.30	18.17	19.08	20.03	21.03
2 Admin Clerk I	14.20	14.91	15.66	16.44	17.26
57	* BUDGET UNIT TOTAL *				
57	** DEPARTMENT TOTAL **				

AUDITOR CONTROLLER

AUDITOR CONTROLLER					
1 Auditor-Controller	---	---	71.91	---	---
1 Asst Auditor Controller	38.98	---	48.73	---	58.48
2 Manager IV	35.08	---	43.85	---	52.62
1 Manager III	31.03	---	38.79	---	46.55
2 Manager II	27.45	---	34.31	---	41.17
1 Confidential Assistant V	24.66	---	30.82	---	36.98
2 Confidential Assistant IV	20.70	---	25.87	---	31.04
5 Confidential Assistant III	17.23	---	21.54	---	25.85
1 Sr Software Developer/Analyst	38.45	40.37	42.39	44.51	46.74
1 Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
6 Accountant III	28.48	29.90	31.40	32.97	34.62
4 Accountant II	25.91	27.21	28.57	30.00	31.50
1 Application Specialist II	24.37	25.59	26.87	28.21	29.62
2 Accounting Supv	23.01	24.16	25.37	26.64	27.97
1 Accountant I	20.27	21.28	22.34	23.46	24.63
5 Accounting Tech	18.98	19.93	20.93	21.98	23.08
5 Account Clerk III	17.30	18.17	19.08	20.03	21.03
1 Account Clerk II	15.31	16.08	16.88	17.72	18.61
1 Admin Clerk II	14.67	15.40	16.17	16.98	17.83
43	* BUDGET UNIT TOTAL *				

STANISLAUS COUNTY
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AUDITOR CONTROLLER (Continued)

43 **** DEPARTMENT TOTAL ****

BEHAVIORAL HEALTH & RECOV SVS

ALCOHOL & DRUG PROGRAM

1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
12	Behavioral Health Splst. II	22.33	23.45	24.62	25.85	27.14
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
<hr/>						
14	* BUDGET UNIT TOTAL *					

BEHAVIORAL HEALTH SERVICES

1	Behavioral Health Director	61.66	---	77.07	---	92.48
1	Behavioral Hlth Medical Dir	94.36	---	117.95	---	141.54
2	Assoc Director	43.94	---	54.92	---	65.90
5	Manager IV	35.08	---	43.85	---	52.62
5	Manager III	31.03	---	38.79	---	46.55
2	Manager II	27.45	---	34.31	---	41.17
1	Manager I	24.45	---	30.56	---	36.67
2	Confidential Assistant IV	20.70	---	25.87	---	31.04
4	Confidential Assistant III	17.23	---	21.54	---	25.85
7	Psychiatrist	86.09	90.39	94.91	99.66	104.64
1	Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
1	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
2	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
2	Clinical Psychologist	32.73	34.37	36.09	37.89	39.78
8	Psychiatric Nurse II	31.67	33.25	34.91	36.66	38.49
51	MH Clinician II	29.27	30.73	32.27	33.88	35.57
2	Accountant III	28.48	29.90	31.40	32.97	34.62
4	Application Specialist II	24.37	25.59	26.87	28.21	29.62
1	Med Records Coordinator	24.33	25.55	26.83	28.17	29.58
3	Conservator Investigator	24.20	25.41	26.68	28.01	29.41
4	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
39	Behavioral Health Splst. II	22.33	23.45	24.62	25.85	27.14
4	Behavioral Health Advocate	22.33	23.45	24.62	25.85	27.14
2	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
4	Accounting Tech	18.98	19.93	20.93	21.98	23.08
1	Family Services Specialist II	18.27	19.18	20.14	21.15	22.21
6	Account Clerk III	17.30	18.17	19.08	20.03	21.03
4	Clinical Serv Tech II	16.74	17.58	18.46	19.38	20.35
17	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
3	Med Records Clerk	16.38	17.20	18.06	18.96	19.91
6	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
3	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
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198	* BUDGET UNIT TOTAL *					

STANISLAUS COUNTY
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BEHAVIORAL HEALTH & RECOV SVS (Continued)

MANAGED CARE

3	Psychiatric Nurse II	31.67	33.25	34.91	36.66	38.49
1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
2	Clinical Serv Tech II	16.74	17.58	18.46	19.38	20.35
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
8	* BUDGET UNIT TOTAL *					

MENTAL HEALTH SERVICES ACT

2	Manager IV	35.08	---	43.85	---	52.62
4	Manager II	27.45	---	34.31	---	41.17
1	Sr Software Developer/Analyst	38.45	40.37	42.39	44.51	46.74
1	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
9	Psychiatric Nurse II	31.67	33.25	34.91	36.66	38.49
12	MH Clinician II	29.27	30.73	32.27	33.88	35.57
1	Software Developer II	28.72	30.16	31.67	33.25	34.91
1	Accountant III	28.48	29.90	31.40	32.97	34.62
3	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
19	Behavioral Health Splst. II	22.33	23.45	24.62	25.85	27.14
7	Behavioral Health Advocate	22.33	23.45	24.62	25.85	27.14
1	Recreational Therapist	20.81	21.85	22.94	24.09	25.29
1	Family Services Specialist II	18.27	19.18	20.14	21.15	22.21
11	Clinical Serv Tech II	16.74	17.58	18.46	19.38	20.35
9	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
82	* BUDGET UNIT TOTAL *					

PUBLIC GUARDIAN

1	Manager IV	35.08	---	43.85	---	52.62
1	Behavioral Health Splst. II	22.33	23.45	24.62	25.85	27.14
1	Deputy Public Guardian II	21.75	22.84	23.98	25.18	26.44
3	Account Clerk III	17.30	18.17	19.08	20.03	21.03
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
1	Stock/Delivery Clerk I	13.27	13.93	14.63	15.36	16.13
9	* BUDGET UNIT TOTAL *					

STANISLAUS RECOVERY CENTER

1	Manager III	31.03	---	38.79	---	46.55
1	MH Clinician II	29.27	30.73	32.27	33.88	35.57
10	Behavioral Health Splst. II	22.33	23.45	24.62	25.85	27.14
14	Clinical Serv Tech II	16.74	17.58	18.46	19.38	20.35
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
28	* BUDGET UNIT TOTAL *					

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BEHAVIORAL HEALTH & RECOV SVS (Continued)

339 **** DEPARTMENT TOTAL ****

BOARD OF SUPERVISORS

BOARD OF SUPERVISORS

1	Chairman Bd of Supervisor	---	---	40.29	---	---
4	Supervisor	---	---	35.95	---	---
5	Confidential Assistant III	17.23	---	21.54	---	25.85
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10	* BUDGET UNIT TOTAL *					
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10	** DEPARTMENT TOTAL **					

CHIEF EXECUTIVE OFFICE

COUNTY FIRE SERVICE FUND

1	Manager III - Safety	31.03	---	38.79	---	46.55
2	Fire Prevention Specialist II	23.34	24.51	25.74	27.03	28.38
1	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
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5	* BUDGET UNIT TOTAL *					

OFFICE OF EMERGENCY SERVICES

1	Fire Warden/Asst Dir-Oes	43.94	---	54.92	---	65.90
1	Deputy Fire Warden/Dep Dir OES	35.08	---	43.85	---	52.62
1	Manager III	31.03	---	38.79	---	46.55
1	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant III	17.23	---	21.54	---	25.85
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5	* BUDGET UNIT TOTAL *					

OPERATIONS AND SERVICES

1	Chief Executive Officer	---	---	119.77	---	---
1	Asst Exec Offcr/Chief Op Off	64.74	---	80.92	---	97.10
2	Asst Executive Officer	61.66	---	77.07	---	92.48
1	Chief Information Officer	50.31	---	62.89	---	75.47
3	Deputy Exec Officer	43.94	---	54.92	---	65.90
10	Manager IV	35.08	---	43.85	---	52.62
10	Manager III	31.03	---	38.79	---	46.55
1	Manager I	24.45	---	30.56	---	36.67
1	Confidential Assistant V	24.66	---	30.82	---	36.98
3	Confidential Assistant IV	20.70	---	25.87	---	31.04
8	Confidential Assistant III	17.23	---	21.54	---	25.85

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CHIEF EXECUTIVE OFFICE (Continued)

OPERATIONS AND SERVICES (Continued)

41	* BUDGET UNIT TOTAL *				
RISK MANAGEMENT					
1	Deputy Exec Officer	43.94	---	54.92	65.90
2	Manager II	27.45	---	34.31	41.17
5	Confidential Assistant IV	20.70	---	25.87	31.04
2	Confidential Assistant III	17.23	---	21.54	25.85
4	Confidential Assistant II	15.29	---	19.11	22.93
14	* BUDGET UNIT TOTAL *				
65	** DEPARTMENT TOTAL **				

CHILD SUPPORT SERVICES

CHILD SUPPORT SERVICES

1	Dir of Child Support Services	61.66	---	77.07	92.48
1	Chief Attorney	47.01	---	58.76	70.51
1	Asst Director	38.98	---	48.73	58.48
2	Manager III	31.03	---	38.79	46.55
5	Manager II	27.45	---	34.31	41.17
1	Confidential Assistant IV	20.70	---	25.87	31.04
1	Confidential Assistant III	17.23	---	21.54	25.85
6	Attorney V	49.88	52.37	54.99	60.63
1	Sr Systems Engineer	38.45	40.37	42.39	46.74
2	Systems Engineer II	33.23	34.89	36.63	40.38
2	Application Specialist III	28.72	30.16	31.67	34.91
1	Accountant II	25.91	27.21	28.57	31.50
1	Application Specialist II	24.37	25.59	26.87	29.62
1	Staff Serv Analyst	24.05	25.25	26.51	29.23
11	Child Support Supervisor	23.29	24.45	25.67	28.30
1	Accounting Supv	23.01	24.16	25.37	27.97
2	Supv Legal Clerk II	21.88	22.97	24.12	26.60
63	Child Support Offcr II	19.33	20.30	21.32	23.51
7	Accounting Tech	18.98	19.93	20.93	23.08
19	Legal Clerk IV	18.10	19.01	19.96	22.01
12	Account Clerk III	17.30	18.17	19.08	21.03
17	Legal Clerk III	16.58	17.41	18.28	20.15
7	Admin Clerk II	14.67	15.40	16.17	17.83
2	Admin Clerk I	14.20	14.91	15.66	17.26
167	* BUDGET UNIT TOTAL *				

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CHILD SUPPORT SERVICES (Continued)

167 **** DEPARTMENT TOTAL ****

CHILDRENS & FAMILIES COM

CHILDRENS & FAMILIES COMM

1	Executive Director - CFC	43.94	---	54.92	---	65.90
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
3	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
1	Accountant II	25.91	27.21	28.57	30.00	31.50
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
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7	* BUDGET UNIT TOTAL *					

7 **** DEPARTMENT TOTAL ****

CLERK/RECORDER

ELECTIONS DIVISION

1	Manager III	31.03	---	38.79	---	46.55
2	Manager II	27.45	---	34.31	---	41.17
1	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
1	Application Specialist II	24.37	25.59	26.87	28.21	29.62
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
1	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
1	Storekeeper II	18.16	19.07	20.02	21.02	22.07
2	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
2	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
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12	* BUDGET UNIT TOTAL *					

RECORDER DIVISION

1	County Clerk-Recorder	---	---	61.50	---	---
1	Manager III	31.03	---	38.79	---	46.55
1	Manager I	24.45	---	30.56	---	36.67
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Confidential Assistant II	15.29	---	19.11	---	22.93
1	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
1	Application Specialist III	28.72	30.16	31.67	33.25	34.91
2	Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
1	Accountant I	20.27	21.28	22.34	23.46	24.63
4	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
17	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
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32	* BUDGET UNIT TOTAL *					

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CLERK/RECORDER (Continued)

44 **** DEPARTMENT TOTAL ****

COMMUNITY SERVICES AGENCY

SERVICE & SUPPORT

1 Dir of Community Servs Agency	61.66	---	77.07	---	92.48
3 Asst Director	38.98	---	48.73	---	58.48
3 Manager IV	35.08	---	43.85	---	52.62
15 Manager III	31.03	---	38.79	---	46.55
12 Manager II	27.45	---	34.31	---	41.17
1 Confidential Assistant V	24.66	---	30.82	---	36.98
1 Confidential Assistant IV	20.70	---	25.87	---	31.04
8 Confidential Assistant III	17.23	---	21.54	---	25.85
2 Confidential Assistant II	15.29	---	19.11	---	22.93
1 Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
2 Sr Software Developer/Analyst	38.45	40.37	42.39	44.51	46.74
4 Systems Engineer II	33.23	34.89	36.63	38.46	40.38
8 Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1 Sr Application Specialist	33.23	34.89	36.63	38.46	40.38
20 Social Worker Supv II	29.84	31.33	32.90	34.55	36.28
3 Special Investigator III	29.52	31.00	32.55	34.18	35.89
11 Application Specialist III	28.72	30.16	31.67	33.25	34.91
8 Accountant III	28.48	29.90	31.40	32.97	34.62
102 Social Worker IV	26.34	27.66	29.04	30.49	32.01
47 Family Services Supervisor	26.05	27.35	28.72	30.16	31.67
7 Special Investigator II	26.00	27.30	28.67	30.10	31.61
4 Accountant II	25.91	27.21	28.57	30.00	31.50
3 Application Specialist II	24.37	25.59	26.87	28.21	29.62
17 Social Worker III	23.58	24.76	26.00	27.30	28.67
4 Accounting Supv	23.01	24.16	25.37	26.64	27.97
1 Buyer	22.29	23.40	24.57	25.80	27.09
23 Family Services Specialist IV	22.18	23.29	24.45	25.67	26.95
1 Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
9 Supv Acct Admin Clerk II	21.88	22.97	24.12	25.33	26.60
2 Social Worker II	20.93	21.98	23.08	24.23	25.44
3 Accountant I	20.27	21.28	22.34	23.46	24.63
6 Fraud Tech	20.14	21.15	22.21	23.32	24.49
106 Family Services Specialist III	20.14	21.15	22.21	23.32	24.49
2 Collector	19.33	20.30	21.32	22.39	23.51
9 Accounting Tech	18.98	19.93	20.93	21.98	23.08
239 Family Services Specialist II	18.27	19.18	20.14	21.15	22.21
1 Storekeeper II	18.16	19.07	20.02	21.02	22.07
3 Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
19 Account Clerk III	17.30	18.17	19.08	20.03	21.03
22 Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1 Storekeeper I	16.50	17.33	18.20	19.11	20.07

**STANISLAUS COUNTY
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COMMUNITY SERVICES AGENCY (Continued)

SERVICE & SUPPORT (Continued)

7	Social Services Assistant	16.00	16.80	17.64	18.52	19.45
9	Account Clerk II	15.31	16.08	16.88	17.72	18.61
100	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
12	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
<hr/>						
863	* BUDGET UNIT TOTAL *					

863 **** DEPARTMENT TOTAL ****

COOPERATIVE EXTENSION

COOPERATIVE EXTENSION

1	Confidential Assistant IV	20.70	---	25.87	---	31.04
2	Admin Secretary	18.58	19.51	20.49	21.51	22.59
<hr/>						
3	* BUDGET UNIT TOTAL *					

3 **** DEPARTMENT TOTAL ****

COUNTY COUNSEL

COUNTY COUNSEL

1	County Counsel	75.41	---	94.26	---	113.11
1	Asst County Counsel	53.84	---	67.30	---	80.76
8	Deputy County Counsel V	43.94	---	54.92	---	65.90
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
4	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Confidential Assistant II	15.29	---	19.11	---	22.93
<hr/>						
16	* BUDGET UNIT TOTAL *					

16 **** DEPARTMENT TOTAL ****

DISTRICT ATTORNEY

AUTO INSURANCE FRAUD

1	Criminal Investigator II	28.84	30.28	31.79	33.38	35.05
1	Paralegal III	23.47	24.64	25.87	27.16	28.52
<hr/>						
2	* BUDGET UNIT TOTAL *					

CRIMINAL DIVISION

1	District Attorney	---	---	86.54	---	---
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STANISLAUS COUNTY
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DISTRICT ATTORNEY (Continued)

CRIMINAL DIVISION (Continued)

1	Asst District Attorney	53.84	---	67.30	---	80.76
3	Chief Dep District Attny	47.01	---	58.76	---	70.51
1	Chief Criminal Investigator	38.98	---	48.73	---	58.48
1	Manager III	31.03	---	38.79	---	46.55
2	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
2	Confidential Assistant III	17.23	---	21.54	---	25.85
34	Attorney V	49.88	52.37	54.99	57.74	60.63
1	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
2	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Sr Crmnl Investigator	31.74	33.33	35.00	36.75	38.59
9	Criminal Investigator II	28.84	30.28	31.79	33.38	35.05
1	Application Specialist III	28.72	30.16	31.67	33.25	34.91
1	Application Specialist II	24.37	25.59	26.87	28.21	29.62
7	Paralegal III	23.47	24.64	25.87	27.16	28.52
3	Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
1	Accountant I	20.27	21.28	22.34	23.46	24.63
16	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
15	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
1	Interviewer II	15.28	16.04	16.84	17.68	18.56
<hr/>						
105	* BUDGET UNIT TOTAL *					

ELDER ABUSE ADVOC & OUTREACH

1	Interviewer II	15.28	16.04	16.84	17.68	18.56
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1	* BUDGET UNIT TOTAL *					

REAL ESTATE FRAUD PROSECUTION

1	Attorney V	49.88	52.37	54.99	57.74	60.63
1	Criminal Investigator II	28.84	30.28	31.79	33.38	35.05
<hr/>						
2	* BUDGET UNIT TOTAL *					

VERTICAL PROSECUTION BLOCK

2	Attorney V	49.88	52.37	54.99	57.74	60.63
1	Criminal Investigator II	28.84	30.28	31.79	33.38	35.05
<hr/>						
3	* BUDGET UNIT TOTAL *					

VICTIM SERVICES PROGRAM

1	Victim Services Program Coord	25.91	27.21	28.57	30.00	31.50
5	Interviewer II	15.28	16.04	16.84	17.68	18.56
<hr/>						
6	* BUDGET UNIT TOTAL *					

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DISTRICT ATTORNEY (Continued)

VICTIMS COMPENSATION&GOVT CLMS

1	Paralegal III	23.47	24.64	25.87	27.16	28.52
1	* BUDGET UNIT TOTAL *					
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120	** DEPARTMENT TOTAL **					

ENVIRONMENTAL RESOURCES

ABANDONED VEHICLE ABATEMENT

1	Zoning Enf Offcr	24.66	25.89	27.18	28.54	29.97
1	* BUDGET UNIT TOTAL *					

DER LANDFILLS

1	Manager III	31.03	---	38.79	---	46.55
1	Manager I	24.45	---	30.56	---	36.67
1	Landfill Lead Worker	22.46	23.58	24.76	26.00	27.30
5	Landfill Equip Oper III	19.90	20.90	21.95	23.05	24.20
1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
5	Landfill Equip Oper II	18.08	18.98	19.93	20.93	21.98
3	Account Clerk III	17.30	18.17	19.08	20.03	21.03
17	* BUDGET UNIT TOTAL *					

ENVIRONMENTAL RESOURCES

1	Dir Of Envir Resources	55.36	---	69.20	---	83.04
2	Asst Director	38.98	---	48.73	---	58.48
1	Supv Milk & Dairy Insp	35.08	---	43.85	---	52.62
4	Manager IV	35.08	---	43.85	---	52.62
1	Manager III	31.03	---	38.79	---	46.55
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
3	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
3	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
1	Sr Resource Management Spec	28.86	30.30	31.82	33.41	35.08
6	Sr Env Health Spec	28.86	30.30	31.82	33.41	35.08
3	Sr Hazard Material Spec	28.86	30.30	31.82	33.41	35.08
1	Application Specialist III	28.72	30.16	31.67	33.25	34.91
11	Env Health Spec III	26.15	27.46	28.83	30.27	31.78
8	Hazard Material Spec III	26.15	27.46	28.83	30.27	31.78
1	Milk & Dairy Inspector II	26.15	27.46	28.83	30.27	31.78
2	Resource Mgt Spec III	26.15	27.46	28.83	30.27	31.78
1	Accountant II	25.91	27.21	28.57	30.00	31.50
4	Zoning Enf Offcr	24.66	25.89	27.18	28.54	29.97
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23

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ENVIRONMENTAL RESOURCES (Continued)

ENVIRONMENTAL RESOURCES (Continued)

1	Supv Acct Admin Clerk I	19.87	20.86	21.90	23.00	24.15
1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
3	Admin Secretary	18.58	19.51	20.49	21.51	22.59
3	Account Clerk III	17.30	18.17	19.08	20.03	21.03
5	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
3	Env Tech	15.95	16.75	17.59	18.47	19.39
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73	* BUDGET UNIT TOTAL *					
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91	** DEPARTMENT TOTAL **					

GENERAL SERVICES AGENCY

ADMINISTRATION

1	General Serv Agency Director	43.94	---	54.92	---	65.90
1	Manager III	31.03	---	38.79	---	46.55
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Accountant I	20.27	21.28	22.34	23.46	24.63
1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
<hr/>						
5	* BUDGET UNIT TOTAL *					

CENTRAL SERVICES DIVISION

1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
2	Storekeeper II	18.16	19.07	20.02	21.02	22.07
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
2	Sr Multilith Operator	16.96	17.81	18.70	19.64	20.62
3	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
<hr/>						
9	* BUDGET UNIT TOTAL *					

FACILITIES MAINTENANCE

1	Manager II	27.45	---	34.31	---	41.17
2	Building Serv Supv	26.25	27.56	28.94	30.39	31.91
6	Maintenance Engineer III	22.31	23.43	24.60	25.83	27.12
19	Maintenance Engineer II	20.22	21.23	22.29	23.40	24.57
1	Supv Janitor	18.72	19.66	20.64	21.67	22.75
2	Sr Custodian	14.50	15.23	15.99	16.79	17.63
11	Housekeeper/Custodian	13.19	13.85	14.54	15.27	16.03
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42	* BUDGET UNIT TOTAL *					

FLEET SERVICES DIVISION

1	Manager III	31.03	---	38.79	---	46.55
1	Lead Equip Mechanic	22.98	24.13	25.34	26.61	27.94

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GENERAL SERVICES AGENCY (Continued)

FLEET SERVICES DIVISION (Continued)

5	Equipment Mechanic	20.91	21.96	23.06	24.21	25.42
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
2	Equipment Serv Tech	17.20	18.06	18.96	19.91	20.91
1	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
11	* BUDGET UNIT TOTAL *					

PURCHASING DIVISION

1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
3	Sr Buyer	23.98	25.18	26.44	27.76	29.15
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
5	* BUDGET UNIT TOTAL *					

72 **** DEPARTMENT TOTAL ****

HEALTH SERVICES AGENCY

ADMINISTRATION

1	Managing Dir Of Hlth Serv Ag	61.66	---	77.07	---	92.48
1	Assoc Director	43.94	---	54.92	---	65.90
2	Asst Director	38.98	---	48.73	---	58.48
3	Manager IV	35.08	---	43.85	---	52.62
1	Manager III	31.03	---	38.79	---	46.55
2	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant V	24.66	---	30.82	---	36.98
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
4	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Confidential Assistant II	15.29	---	19.11	---	22.93
3	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
3	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
3	Application Specialist III	28.72	30.16	31.67	33.25	34.91
2	Accountant III	28.48	29.90	31.40	32.97	34.62
6	Accountant II	25.91	27.21	28.57	30.00	31.50
3	Application Specialist II	24.37	25.59	26.87	28.21	29.62
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
1	Accounting Supv	23.01	24.16	25.37	26.64	27.97
2	Accountant I	20.27	21.28	22.34	23.46	24.63
1	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
15	Account Clerk III	17.30	18.17	19.08	20.03	21.03
2	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Storekeeper I	16.50	17.33	18.20	19.11	20.07
4	Account Clerk II	15.31	16.08	16.88	17.72	18.61
3	Admin Clerk II	14.67	15.40	16.17	16.98	17.83

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HEALTH SERVICES AGENCY (Continued)

ADMINISTRATION (Continued)

2	Sr Custodian	14.50	15.23	15.99	16.79	17.63
3	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
2	Stock/Delivery Clerk I	13.27	13.93	14.63	15.36	16.13
10	Housekeeper/Custodian	13.19	13.85	14.54	15.27	16.03
<hr/>						
85	* BUDGET UNIT TOTAL *					

CLINICS & ANCILLARY SERVICES

1	Medical Director	75.41	---	94.26	---	113.11
1	Outpatient Pharmacy Mgr	50.31	---	62.89	---	75.47
1	Assoc Director	43.94	---	54.92	---	65.90
5	Manager IV	35.08	---	43.85	---	52.62
2	Manager III	31.03	---	38.79	---	46.55
1	Manager II	27.45	---	34.31	---	41.17
1	Family Practice Physician	---	---	72.07	---	---
3	Pharmacist	47.46	49.83	52.32	54.94	57.69
6	Sr Nurse Practitioner	41.46	43.53	45.71	48.00	50.40
3	Sr Physician Asst	38.47	40.39	42.41	44.53	46.76
12	Staff Nurse III	33.26	34.92	36.67	38.50	40.43
6	Staff Nurse II	31.26	32.82	34.46	36.18	37.99
5	MH Clinician II	29.27	30.73	32.27	33.88	35.57
2	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
2	Supv Acct Admin Clerk II	21.88	22.97	24.12	25.33	26.60
1	LVN II	20.83	21.87	22.96	24.11	25.32
1	Supv Acct Admin Clerk I	19.87	20.86	21.90	23.00	24.15
5	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
7	Community Health Work III	17.12	17.98	18.88	19.82	20.81
5	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Orthopedic Asst	16.53	17.36	18.23	19.14	20.10
5	Med Records Clerk	16.38	17.20	18.06	18.96	19.91
4	Pharmacy Tech	15.05	15.80	16.59	17.42	18.29
67	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
4	Community Health Work II	14.49	15.21	15.97	16.77	17.61
51	Nursing Asst	14.31	15.03	15.78	16.57	17.40
1	Therapist Aid	13.04	13.69	14.37	15.09	15.84
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205	* BUDGET UNIT TOTAL *					

INDIGENT HEALTH CARE PROGRAM

1	Manager III	31.03	---	38.79	---	46.55
1	Staff Nurse III	33.26	34.92	36.67	38.50	40.43
2	Staff Nurse II	31.26	32.82	34.46	36.18	37.99
1	Family Services Supervisor	26.05	27.35	28.72	30.16	31.67
1	Accountant II	25.91	27.21	28.57	30.00	31.50

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HEALTH SERVICES AGENCY (Continued)

INDIGENT HEALTH CARE PROGRAM

(Continued)

2	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
1	Supv Acct Admin Clerk I	19.87	20.86	21.90	23.00	24.15
2	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
1	Admin Secretary	18.58	19.51	20.49	21.51	22.59
9	Family Services Specialist II	18.27	19.18	20.14	21.15	22.21
5	Account Clerk III	17.30	18.17	19.08	20.03	21.03
2	Account Clerk II	15.31	16.08	16.88	17.72	18.61
7	Admin Clerk II	14.67	15.40	16.17	16.98	17.83

35 * BUDGET UNIT TOTAL *

PUBLIC HEALTH

1	Public Health Officer	75.41	---	94.26	---	113.11
1	Asst Public Health Officer	61.66	---	77.07	---	92.48
1	Assoc Director	43.94	---	54.92	---	65.90
2	Manager III	31.03	---	38.79	---	46.55
5	Manager II	27.45	---	34.31	---	41.17
6	Public Health Nurse III	34.99	36.74	38.58	40.51	42.54
3	Clinical Lab Scientist III	34.07	35.77	37.56	39.44	41.41
32	Public Health Nurse II	33.31	34.98	36.73	38.57	40.50
1	Staff Nurse III	33.26	34.92	36.67	38.50	40.43
3	Staff Nurse II	31.26	32.82	34.46	36.18	37.99
1	Phys/Occupational Therapist III	30.78	32.32	33.94	35.64	37.42
2	Epidemiologist	30.78	32.32	33.94	35.64	37.42
5	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
5	Phys/Occupational Therapist II	28.66	30.09	31.59	33.17	34.83
2	Social Worker IV	26.34	27.66	29.04	30.49	32.01
6	Health Educator	24.20	25.41	26.68	28.01	29.41
3	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
9	Pub Hlth Nutritionist II	23.88	25.07	26.32	27.64	29.02
2	Med Investigator	23.79	24.98	26.23	27.54	28.92
7	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
1	Admin Secretary	18.58	19.51	20.49	21.51	22.59
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
12	Community Health Work III	17.12	17.98	18.88	19.82	20.81
10	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Clinical Lab Asst II	15.91	16.71	17.55	18.43	19.35
1	Account Clerk II	15.31	16.08	16.88	17.72	18.61
17	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
24	Community Health Work II	14.49	15.21	15.97	16.77	17.61
3	Therapist Aid	13.04	13.69	14.37	15.09	15.84

167 * BUDGET UNIT TOTAL *

492 ** DEPARTMENT TOTAL **

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LAW LIBRARY

LAW LIBRARY

1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Library Asst II	15.98	16.78	17.62	18.50	19.43
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2	* BUDGET UNIT TOTAL *					
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2	** DEPARTMENT TOTAL **					

LIBRARY

LIBRARY

1	County Librarian	43.94	---	54.92	---	65.90
1	Manager IV	35.08	---	43.85	---	52.62
1	Manager III	31.03	---	38.79	---	46.55
3	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
4	Librarian III	27.04	28.39	29.81	31.30	32.87
1	Clerical Division Supv	26.44	27.76	29.15	30.61	32.14
1	Accountant II	25.91	27.21	28.57	30.00	31.50
2	Application Specialist II	24.37	25.59	26.87	28.21	29.62
11	Librarian II	23.85	25.04	26.29	27.60	28.98
1	Storekeeper II	18.16	19.07	20.02	21.02	22.07
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
24	Library Asst II	15.98	16.78	17.62	18.50	19.43
1	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
19	Admin Clerk I	14.20	14.91	15.66	16.44	17.26
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73	* BUDGET UNIT TOTAL *					
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73	** DEPARTMENT TOTAL **					

LOCAL AGENCY FORMATION COMM.

LOCAL AGENCY FORMATION COMM

1	Manager IV	35.08	---	43.85	---	52.62
1	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
<hr/>						
3	* BUDGET UNIT TOTAL *					
<hr/>						
3	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
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PARKS & RECREATION

PARKS & RECREATION

1	Deputy Director Of Parks	38.98	---	48.73	---	58.48
3	Manager I	24.45	---	30.56	---	36.67
1	Park Supv	21.93	23.03	24.18	25.39	26.66
10	Park Mntc Worker III	19.47	20.44	21.46	22.53	23.66
7	Park Mntc Worker II	18.08	18.98	19.93	20.93	21.98
<hr/>						
22	* BUDGET UNIT TOTAL *					
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22	** DEPARTMENT TOTAL **					

PLANNING & COMMUNITY DEVELOP

BUILDING PERMITS

1	Manager IV	35.08	---	43.85	---	52.62
1	Supv Building Inspector	31.03	---	38.79	---	46.55
1	Building Inspector III	31.13	32.69	34.32	36.04	37.84
2	Plan Check Engineer	31.13	32.69	34.32	36.04	37.84
1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
4	Building Inspector II	28.31	29.73	31.22	32.78	34.42
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
2	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
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14	* BUDGET UNIT TOTAL *					

PLANNING

1	Dir Of Plan & Comm Devel	55.36	---	69.20	---	83.04
1	Asst Director	38.98	---	48.73	---	58.48
1	Manager III	31.03	---	38.79	---	46.55
1	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Application Specialist III	28.72	30.16	31.67	33.25	34.91
5	Assoc Planner	28.57	30.00	31.50	33.08	34.73
1	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
2	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
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14	* BUDGET UNIT TOTAL *					

REDEVELOPMENT

1	Manager IV	35.08	---	43.85	---	52.62
1	Plan Check Engineer	31.13	32.69	34.32	36.04	37.84
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2	* BUDGET UNIT TOTAL *					

SPECIAL REVENUE GRANTS

1	Assoc Planner	28.57	30.00	31.50	33.08	34.73
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PLANNING & COMMUNITY DEVELOP (Continued)

SPECIAL REVENUE GRANTS (Continued)

1	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
2	* BUDGET UNIT TOTAL *					
32	** DEPARTMENT TOTAL **					

PROBATION

ADMINISTRATION

1	Chief Probation Ofcfr	55.36	---	69.20	---	83.04
1	Asst Chief Probation Officer	43.94	---	54.92	---	65.90
3	Manager III	31.03	---	38.79	---	46.55
1	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
2	Confidential Assistant III	17.23	---	21.54	---	25.85
2	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Accountant II	25.91	27.21	28.57	30.00	31.50
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
1	Accountant I	20.27	21.28	22.34	23.46	24.63
1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
1	Account Clerk II	15.31	16.08	16.88	17.72	18.61
18	* BUDGET UNIT TOTAL *					

FIELD SERVICES

1	Manager IV - Safety	35.08	---	43.85	---	52.62
10	Supv Prob Ofcfr	28.55	29.98	31.48	33.05	34.70
11	Deputy Prob Ofcfr III	25.13	26.39	27.71	29.10	30.56
59	Deputy Prob Ofcfr II	22.52	23.65	24.83	26.07	27.37
2	Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
3	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
23	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
109	* BUDGET UNIT TOTAL *					

INSTITUTIONAL SERVICES

1	Manager IV - Safety	35.08	---	43.85	---	52.62
1	Confidential Assistant III	17.23	---	21.54	---	25.85
7	Supv Probation Correction Ofcfr	24.68	25.91	27.21	28.57	30.00
16	Probation Corrections Ofcfr III	21.07	22.12	23.23	24.39	25.61
60	Probation Corrections Ofcfr II	18.51	19.44	20.41	21.43	22.50
1	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
1	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41

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PROBATION (Continued)

INSTITUTIONAL SERVICES (Continued)

87 * BUDGET UNIT TOTAL *

JJCPA

1	Manager IV - Safety	35.08	---	43.85	---	52.62
2	Supv Prob Offcr	28.55	29.98	31.48	33.05	34.70
1	Deputy Prob Offcr III	25.13	26.39	27.71	29.10	30.56
5	Deputy Prob Offcr II	22.52	23.65	24.83	26.07	27.37
1	Probation Corrections Offc III	21.07	22.12	23.23	24.39	25.61
5	Probation Corrections Offc II	18.51	19.44	20.41	21.43	22.50
15	* BUDGET UNIT TOTAL *					

YOBG

1	Deputy Prob Offcr II	22.52	23.65	24.83	26.07	27.37
1	* BUDGET UNIT TOTAL *					

230 ** DEPARTMENT TOTAL **

PUBLIC DEFENDER

PUBLIC DEFENDER

1	Public Defender	61.66	---	77.07	---	92.48
2	Chief Dep Public Defender	47.01	---	58.76	---	70.51
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
25	Attorney V	49.88	52.37	54.99	57.74	60.63
1	Special Investigator III	29.52	31.00	32.55	34.18	35.89
1	Paralegal III	23.47	24.64	25.87	27.16	28.52
5	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
4	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
40	* BUDGET UNIT TOTAL *					

40 ** DEPARTMENT TOTAL **

PUBLIC WORKS

ADMINISTRATION

1	Dir Of Public Works	61.66	---	77.07	---	92.48
1	Deputy Dir Public Works	43.94	---	54.92	---	65.90
1	Manager IV	35.08	---	43.85	---	52.62
1	Manager III	31.03	---	38.79	---	46.55
1	Confidential Assistant IV	20.70	---	25.87	---	31.04

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PUBLIC WORKS (Continued)

ADMINISTRATION (Continued)

1	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Application Specialist III	28.72	30.16	31.67	33.25	34.91
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
<hr/>						
12	* BUDGET UNIT TOTAL *					

ENGINEERING

2	Sr Civil Engineer	38.98	---	48.73	---	58.48
1	Manager III	31.03	---	38.79	---	46.55
5	Assoc Civil Engineer	37.64	39.52	41.50	43.58	45.76
1	Trans Project Coordinator	34.59	36.32	38.14	40.05	42.05
7	Asst Engineer	32.09	33.69	35.37	37.14	39.00
7	Sr Engineering Tech	28.00	29.40	30.87	32.41	34.03
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
2	Engineering Technician	23.90	25.10	26.36	27.68	29.06
1	Engineering Aid II	19.65	20.63	21.66	22.74	23.88
1	Admin Secretary	18.58	19.51	20.49	21.51	22.59
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28	* BUDGET UNIT TOTAL *					

LOCAL TRANSIT SYSTEM

1	Manager III	31.03	---	38.79	---	46.55
1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
1	Assoc Planner	28.57	30.00	31.50	33.08	34.73
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3	* BUDGET UNIT TOTAL *					

MORGAN SHOP

1	Manager III	31.03	---	38.79	---	46.55
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
1	Lead Equip Mechanic	22.98	24.13	25.34	26.61	27.94
5	Heavy Equip Mechanic	22.19	23.30	24.47	25.69	26.97
<hr/>						
8	* BUDGET UNIT TOTAL *					

ROAD & BRIDGE

1	Manager IV	35.08	---	43.85	---	52.62
1	Accountant III	28.48	29.90	31.40	32.97	34.62
3	Road Supv	26.02	27.32	28.69	30.12	31.63
9	Sr Road Mntc Worker	23.36	24.53	25.76	27.05	28.40
42	Road Mntc Worker III	20.71	21.75	22.84	23.98	25.18
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03

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PUBLIC WORKS (Continued)

ROAD & BRIDGE (Continued)

57	* BUDGET UNIT TOTAL *
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108	** DEPARTMENT TOTAL **

RETIREMENT BOARD

RETIREMENT

1	Retirement Administrator	48.08	---	60.10	---	72.12
2	Manager III	31.03	---	38.79	---	46.55
1	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant V	24.66	---	30.82	---	36.98
3	Confidential Assistant IV	20.70	---	25.87	---	31.04
2	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Attorney V	49.88	52.37	54.99	57.74	60.63
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
<hr/>						
12	* BUDGET UNIT TOTAL *					
<hr/>						
12	** DEPARTMENT TOTAL **					

SHERIFF

ADMINISTRATION

1	Sheriff	---	---	87.23	---	---
1	Undersheriff	50.31	---	62.89	---	75.47
1	Captain	43.94	---	54.92	---	65.90
1	Manager IV	35.08	---	43.85	---	52.62
1	Confidential Assistant V	24.66	---	30.82	---	36.98
1	Confidential Assistant III	17.23	---	21.54	---	25.85
2	Confidential Assistant II	15.29	---	19.11	---	22.93
1	Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
1	Sr Software Developer/Analyst	38.45	40.37	42.39	44.51	46.74
1	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Sergeant	28.84	30.28	31.79	33.38	35.05
2	Accountant III	28.48	29.90	31.40	32.97	34.62
1	Accountant II	25.91	27.21	28.57	30.00	31.50
3	Application Specialist II	24.37	25.59	26.87	28.21	29.62
2	Deputy Sheriff	24.36	25.58	26.86	28.20	29.61
3	Accounting Tech	18.98	19.93	20.93	21.98	23.08
1	Admin Secretary	18.58	19.51	20.49	21.51	22.59
2	Account Clerk III	17.30	18.17	19.08	20.03	21.03

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SHERIFF (Continued)

ADMINISTRATION (Continued)

27 * BUDGET UNIT TOTAL *

CAL-MMET PROGRAM

1	Sergeant	28.84	30.28	31.79	33.38	35.05
1	Deputy Sheriff	24.36	25.58	26.86	28.20	29.61
1	Legal Clerk III	16.58	17.41	18.28	19.19	20.15

3 * BUDGET UNIT TOTAL *

CAL ID PROGRAM

1	Systems Technician I	18.25	19.16	20.12	21.13	22.19
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1 * BUDGET UNIT TOTAL *

CONTRACT CITIES

3	Lieutenant	33.88	---	42.35	---	50.82
6	Sergeant	28.84	30.28	31.79	33.38	35.05
47	Deputy Sheriff	24.36	25.58	26.86	28.20	29.61
2	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
2	Community Serv Offcr	17.58	18.46	19.38	20.35	21.37
6	Legal Clerk III	16.58	17.41	18.28	19.19	20.15

66 * BUDGET UNIT TOTAL *

COURT SECURITY

2	Sergeant	28.84	30.28	31.79	33.38	35.05
13	Deputy Sheriff	24.36	25.58	26.86	28.20	29.61
14	Deputy Sheriff-Custodial	21.91	23.01	24.16	25.37	26.64
5	Security Officer	15.94	16.74	17.58	18.46	19.38

34 * BUDGET UNIT TOTAL *

DETENTION

1	Captain	43.94	---	54.92	---	65.90
1	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Lieutenant	33.88	---	42.35	---	50.82
4	Custodial Lieutenant	31.48	---	39.35	---	47.22
1	Sergeant	28.84	30.28	31.79	33.38	35.05
19	Sergeant-Custodial	26.34	27.66	29.04	30.49	32.01
3	Deputy Sheriff	24.36	25.58	26.86	28.20	29.61
166	Deputy Sheriff-Custodial	21.91	23.01	24.16	25.37	26.64
1	Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
2	Admin Secretary	18.58	19.51	20.49	21.51	22.59
1	Supv Custodial Cook	18.45	19.37	20.34	21.36	22.43
1	Storekeeper II	18.16	19.07	20.02	21.02	22.07

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SHERIFF (Continued)

DETENTION (Continued)

4	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
3	Community Serv Offcr	17.58	18.46	19.38	20.35	21.37
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
8	Custodial Cook	16.78	17.62	18.50	19.43	20.40
22	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
2	Account Clerk II	15.31	16.08	16.88	17.72	18.61
1	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
3	Asst Cook II	12.68	13.31	13.98	14.68	15.41
4	Asst Cook I	11.54	12.12	12.73	13.37	14.04
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249	* BUDGET UNIT TOTAL *					

INMATE WELFARE

2	Deputy Sheriff-Custodial	21.91	23.01	24.16	25.37	26.64
1	Storekeeper II	18.16	19.07	20.02	21.02	22.07
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
3	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
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7	* BUDGET UNIT TOTAL *					

OPERATIONS

1	Forensic Pathologist	120.36	---	150.45	---	180.54
1	Captain	43.94	---	54.92	---	65.90
1	Manager II	27.45	---	34.31	---	41.17
1	Manager II - Safety	27.45	---	34.31	---	41.17
1	Confidential Assistant II	15.29	---	19.11	---	22.93
6	Lieutenant	33.88	---	42.35	---	50.82
15	Sergeant	28.84	30.28	31.79	33.38	35.05
1	Crime Analyst	25.28	26.54	27.87	29.26	30.72
1	Supv Public Administrator	24.66	25.89	27.18	28.54	29.97
90	Deputy Sheriff	24.36	25.58	26.86	28.20	29.61
5	Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
6	Crime Analyst Tech	19.83	20.82	21.86	22.95	24.10
3	Deputy Coroner	19.52	20.50	21.53	22.61	23.74
1	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
5	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
9	Community Serv Offcr	17.58	18.46	19.38	20.35	21.37
1	Equipment Serv Tech	17.20	18.06	18.96	19.91	20.91
22	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
1	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
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171	* BUDGET UNIT TOTAL *					

VEHICLE THEFT

1	Deputy Sheriff	24.36	25.58	26.86	28.20	29.61
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SHERIFF (Continued)

VEHICLE THEFT (Continued)

1	* BUDGET UNIT TOTAL *				
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559	** DEPARTMENT TOTAL **				

STANISLAUS REGIONAL 911

STANISLAUS REGIONAL 911

4	Manager III	31.03	---	38.79	---	46.55
1	Manager I	24.45	---	30.56	---	36.67
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Lieutenant	33.88	---	42.35	---	50.82
3	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
2	Application Specialist II	24.37	25.59	26.87	28.21	29.62
38	Emergency Dispatcher	21.02	22.07	23.17	24.33	25.55
3	Emer Call Taker	19.08	20.03	21.03	22.08	23.18
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
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55	* BUDGET UNIT TOTAL *					
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55	** DEPARTMENT TOTAL **					

STRATEGIC BUSINESS TECHNOLOGY

SBT TELECOMMUNICATIONS

2	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
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2	* BUDGET UNIT TOTAL *					

STRATEGIC BUSINESS TECHNOLOGY

1	Director of SBT	43.94	---	54.92	---	65.90
1	Manager IV	35.08	---	43.85	---	52.62
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
2	Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
2	Sr Software Developer/Analyst	38.45	40.37	42.39	44.51	46.74
3	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
3	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
1	Software Developer II	28.72	30.16	31.67	33.25	34.91
6	Application Specialist III	28.72	30.16	31.67	33.25	34.91
1	Application Specialist II	24.37	25.59	26.87	28.21	29.62
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22	* BUDGET UNIT TOTAL *					

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STRATEGIC BUSINESS TECHNOLOGY (Continued)

<hr/>	24	** DEPARTMENT TOTAL **					
TREASURER							
ADMIN/TAXES							
	1	Treasurer-Tax Collector	---	---	67.04	---	---
	1	Manager III	31.03	---	38.79	---	46.55
	1	Confidential Assistant IV	20.70	---	25.87	---	31.04
	1	Accountant II	25.91	27.21	28.57	30.00	31.50
	2	Accountant I	20.27	21.28	22.34	23.46	24.63
	1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
	4	Account Clerk III	17.30	18.17	19.08	20.03	21.03
	11	* BUDGET UNIT TOTAL *					
REVENUE RECOVERY							
	1	Manager II	27.45	---	34.31	---	41.17
	1	Sr Collector	22.91	24.06	25.26	26.52	27.85
	1	Accountant I	20.27	21.28	22.34	23.46	24.63
	5	Collector	19.33	20.30	21.32	22.39	23.51
	1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
	7	Account Clerk III	17.30	18.17	19.08	20.03	21.03
	16	* BUDGET UNIT TOTAL *					
TREASURY							
	1	Manager II	27.45	---	34.31	---	41.17
	1	Accountant I	20.27	21.28	22.34	23.46	24.63
	2	Account Clerk III	17.30	18.17	19.08	20.03	21.03
	4	* BUDGET UNIT TOTAL *					
	31	** DEPARTMENT TOTAL **					
	3,746	*** STANISLAUS COUNTY TOTAL ***					

End of Report

**Unfunded Vacant Positions
as of 9/25/10**

Department	Budget Unit	# of Positions	Classification
Aging & Veterans Services	Veterans' Services	1	Admin Clerk II
	Subtotal	1	
Alliance WorkNet	Alliance WorkNet	1	Accountant III
		1	Admin Clerk II
		1	Staff Serv Analyst
	Subtotal	3	
Animal Services	Animal Services	1	Admin Clerk III
		2	Animal Care Spec I
		2	Animal Serv Offcr II
		1	Manager II
	Subtotal	6	
Assessor	Assessor	1	Account Clerk III
		1	Application Specialist III
		1	Appraiser Tech
		1	Auditor-Appraiser III
		1	Manager IV
	Subtotal	5	
Auditor Controller	Auditor Controller	1	Account Clerk III
		1	Accountant III
		1	Confidential Assistant V
		1	Manager IV
		1	Sr Application Specialist
	Subtotal	5	
Behavioral Health & Recov Svs	Behavioral Health Services	1	Accountant II
		1	Accountant III
		1	Admin Clerk III
		1	Clinical Psychologist
		1	Clinical Serv Tech II
		1	Confidential Assistant IV
		2	MH Clinician III
	Mental Health Services Act	1	Behavioral Health Advocate
		1	Clinical Psychologist
		1	MH Clinician III
	Stanislaus Recovery Center	1	Behavioral Health Splst. II
		5	Clinical Serv Tech II
	Subtotal	17	

**Unfunded Vacant Positions
as of 9/25/10**

Department	Budget Unit	# of Positions	Classification
Board of Supervisors	Clerk of the Board	1	Confidential Assistant III
		1	Confidential Assistant IV
	Subtotal	2	
Chief Executive Office	County Fire Service Fund	1	Fire Prevention Specialist II
	Office of Emergency Services	1	Deputy Fire Warden/Dep Dir OES
		1	Manager II
		3	Confidential Assistant III
	Operations and Services	1	Deputy Exec Offcr
		3	Manager III
		2	Manager IV
		1	Confidential Assistant I
		2	Manager II
	Subtotal	15	
Clerk/Recorder	Elections Division	2	Staff Serv Tech
	Recorder Division	2	Legal Clerk III
	Subtotal	4	
Community Services Agency	Service & Support	2	Account Clerk II
		3	Account Clerk III
		2	Accountant II
		1	Accountant III
		6	Admin Clerk II
		2	Admin Clerk III
		3	Confidential Assistant III
		4	Family Services Specialist III
		4	Family Services Specialist IV
		2	Family Services Supervisor
		2	Manager II
		1	Manager III
		1	Manager IV
		1	Social Services Assistant
		1	Social Worker III
		22	Social Worker IV
		4	Social Worker Supv II
		1	Software Developer/Analyst III
		2	Special Investigator II
1	Systems Technician I		

**Unfunded Vacant Positions
as of 9/25/10**

Department	Budget Unit	# of Positions	Classification
	Subtotal	65	
County Counsel	County Counsel	1	Confidential Assistant IV
		1	Deputy County Counsel V
	Subtotal	2	
District Attorney	Auto Insurance Fraud	1	Attorney V
	Criminal Division	9	Attorney V
		1	Chief Dep District Attny
		3	Criminal Investigator II
		3	Legal Clerk III
		1	Paralegal III
		1	Sr Crmnl Investigator
		1	Supv Legal Clerk II
	Subtotal	20	
Environmental Resources	Environmental Resources	1	Admin Secretary
		1	Assoc Civil Engineer
		1	Confidential Assistant IV
		1	Env Health Spec III
		2	Manager II
		1	Milk & Dairy Inspector II
		1	Sr Env Health Spec
		1	Sr Hazard Material Spec
	Subtotal	9	
General Services Agency	Facilities Maintenance	1	Admin Secretary
		3	Housekeeper/Custodian
	Fleet Services Division	1	Equipment Mechanic
	Purchasing Division	1	Manager III
	Subtotal	6	
Health Services Agency	Administration	1	Account Clerk III
		1	Manager I
	Clinics & Ancillary Services	2	Admin Clerk I
		1	Community Health Work II
		1	Nursing Asst
		1	Phys/Occupational Therapist II
		5	Sr Nurse Practitioner
		1	Sr Physician Asst
1	Staff Nurse II		

**Unfunded Vacant Positions
as of 9/25/10**

Department	Budget Unit	# of Positions	Classification
Health Services Agency	Indigent Health Care Program	1	Staff Serv Coordinator
	Public Health	5	Admin Clerk II
		2	Admin Clerk III
		1	Asst Director
		5	Community Health Work III
		3	Health Educator
		1	Manager II
		1	Phys/Occupational Therapist II
		9	Public Health Nurse II
		3	Public Health Nurse III
		1	Sr Nurse Practitioner
		Subtotal	
Library	Library	2	Admin Clerk I
		1	Application Specialist II
		3	Librarian II
		1	Librarian III
		3	Library Asst II
		Subtotal	
Parks & Recreation	Parks & Recreation	1	Account Clerk III
		1	Manager III
		6	Park Mntc Worker II
		Subtotal	
Planning & Community Develop	Building Permits	1	Admin Clerk III
	Planning	3	Manager III
	Redevelopment	1	Assoc Planner
	Special Revenue Grants	1	Assoc Planner
	Subtotal		6
Probation	Administration	1	Accounting Tech
	Field Services	11	Deputy Prob Offcr II
		1	Legal Clerk III
		1	Supv Legal Clerk II
		1	Confidential Assistant II
	Institutional Services	2	Legal Clerk III
		5	Probation Corrections Offc II
		Subtotal	
Public Defender	Public Defender	3	Attorney V

**Unfunded Vacant Positions
as of 9/25/10**

Department	Budget Unit	# of Positions	Classification
Public Defender	Public Defender	1	Special Investigator II
	Subtotal	4	
Public Works	Engineering	2	Sr Engineering Tech
	Morgan Shop	1	Heavy Equip Mechanic
	Road & Bridge	1	Admin Clerk III
		2	Road Mntc Worker III
		2	Road Supv
	Subtotal	8	
Sheriff	Administration	1	Staff Serv Coordinator
	Court Security	2	Deputy Sheriff
		1	Deputy Sheriff-Custodial
	Detention	5	Deputy Sheriff-Custodial
	Operations	5	Deputy Sheriff
	Subtotal	14	
Stanislaus Regional 911	Stanislaus Regional 911	3	Emer Call Taker
		4	Emergency Dispatcher
		1	Manager IV
	Subtotal	8	
Strategic Business Technology	SBT Telecommunications	1	Systems Engineer II
	Strategic Business Technology	1	Manager IV
		1	Sr Software Developer/Analyst
		1	Systems Engineer II
	Subtotal	4	
Treasurer	Admin/Taxes	2	Account Clerk III
		1	Software Developer/Analyst III
	Revenue Recovery	2	Account Clerk III
	Subtotal	5	
	GRAND TOTAL	295	



Glossary



GLOSSARY OF BUDGET TERMS & ACRONYMS

A-87 Charges—The term "A-87" is used interchangeably with "indirect charges", A-87 is a set of accounting standards used to guide counties as they calculate and assign indirect costs. In Stanislaus County, departmental charges for the Chief Executive Office are developed through the A-87 cost plan rather than direct-billed in the year that they occur, like other service departments.

AAA— Area Agency on Area

AB—California State Assembly Bill

AB 109—AB 109 was enacted in 2005 and amends the California Children and Families Act of 1998. This bill added the following requirements that a county commission must meet in order to receive funding under California Children and Families Program (CCFP): (1) that the county commission must adopt policies regarding conflict of interest of commission members and commission contracting and procurement policies; (2) that the county adopt a limit on the percentage of the county commission's operating budget that may be spent on administrative functions, pursuant to guidelines issued by the state commission; and (3) that the county commission adopt policies and processes establishing the salaries and benefits of employees of the county commission.

AB 1234—AB 1234, enacted in 2005, requires a local agency that provides reimbursement for expenses to members of its legislative body to: (1) adopt written policy concerning what occurrences qualify a member to receive reimbursement of expenses for travel, meals, and lodging and (2) develop and provide training in ethics to each local agency official.

ACH—Automated Clearinghouse

Account—A record of a type of monetary transaction maintained in the general ledger. We use the third segment of the Oracle coding structure to capture a transaction's account.

Accrual Basis—A method of accounting that recognizes revenue when earned, rather than when collected. Expenses are recognized when incurred rather than when paid. Internal service funds, enterprise funds, and the pension and investment trust funds use this method of accounting.

Activity—A specific line of work performed to accomplish a function for which a governmental unit is responsible.

Adopted Final Budget—The second of a two-part budget process, this budget is required to be submitted to the Board by September 18th, and reflects revisions, reductions or additions to the Proposed Budget.

Ad Valorem—In proportion to value, a basis for levy of taxes on property.

Agency Fund—Agency funds account for assets held by the County as an agent for individuals, private organizations, or other governments.

Allocate—To set apart for a particular purpose, assign or allot.

Allocation—The share or portion allocated.

Amortization—A process of cost allocation over time usually used with intangible assets or debt. Example: if a loan of \$12,000 is amortized over one year with no interest, the monthly payments would be \$1,000 a month.

Annual Financial Report—The official annual report of the government. This report summarizes and discloses the financial activity of the County and its component units for the fiscal year. It is produced by the Auditor-Controller's Office.

Appropriation—The authorization granted by the Board of Supervisors to make expenditures.

Assessed Valuation—An official government value placed upon real property or personal property as a basis for levying taxes.

Assessment—An official valuation of property, used as a basis for levying a tax.

Assigned Fund Balance—Comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. Assigned fund balance can be used to eliminate a projected budgetary deficit in the subsequent year's budget.

Audit—A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

Audit Trail—Original documents supporting financial transactions.

Available and Measurable—Revenues are considered available when they will be collected either during the current period or soon enough after the end of the period to pay current year liabilities. Revenues are considered measurable when they are reasonably estimable.

Before and After—A process improvement method for short term process improvement opportunities.

BHRS—Behavioral Health and Recovery Services

BOC—Board of Corrections

Balance Sheet—A financial statement of all County accounts formatted in accordance with the "accounting equation" ($assets=liability+equity$) at a specific date.

Balanced Budget—The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Board Priorities—A list of seven priorities established by the Board of Supervisors: "A Safe Community", "A Healthy Community", "A Strong Local Economy", "Effective Partnerships", "A Strong Agricultural Economy/Heritage," "A Well Planned Infrastructure System," and "Efficient Delivery of Public Services."

Bond—A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest.

Braided Funds—Braided funding is the pooling and coordination of resources from various agencies to provide needed services, while maintaining the integrity of each agency's funding stream. However, the funds must be used for their original intent.

Brown Act—The Ralph M. Brown Act is a California law that insures that the public can attend and participate in meetings of local government.

Budget—Proposed spending plan of expenditures and revenue over a given period of time.

Budget Unit—Accounting or organizational units deemed necessary or desirable for control of the financial operation. A budget must be adopted by the Board of Supervisors for each of its budget units. A budget unit is represented in Oracle by a combination of a fund and an “org.”

Budgetary Control—The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

CAIRE—Child Abuse, Interviews, Referrals and Examinations

CAP—Cost Allocation Plan

CEO—Chief Executive Officer

CHIP—California Healthcare for Indigents Program

CIO—Chief Information Officer

COLA—Cost of living adjustment

COP—Certificates of Participation

CRM—Customer Relationship Management

CSA—Community Services Agency

CSAC—California State Association of Counties

CalWORKS—California Work Opportunity and Responsibility to Kids

CAL MMET—California Multi-Jurisdictional Methamphetamine Enforcement Taskforce

Capital Assets—Land, improvements to land, easements, buildings, vehicles, machinery, works of art, infrastructure and all assets that are used in operations and have initial useful lives beyond any one reporting period (a year).

Capital Lease—An agreement that conveys the right to use property, plant or equipment, usually for a stated period of time.

Capital Improvement Program—A comprehensive multi-year forecast of capital needs and requests.

Capital Project—Any project having assets of significant value and a useful life of five years or more. Capital projects include the purchase of land, designs, engineering, and construction of buildings and infrastructure such as streets, bridges, drainage, street lighting, water systems, etc.

Capital Projects Fund—One of five governmental fund types used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Cash Basis—A method of accounting by which revenues and expenditures are recorded when they are received and paid.

Centralized—To bring under the control of a central authority.

Committed Fund Balance—Includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority.

Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

Contingency Fund (Also “Appropriations for Contingencies)—Funds set-aside to address emergencies and other unanticipated expenses.

Cost Accounting—The method of accounting that provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work for a specific job.

Cost Allocation Plan—This plan, established under Federal guidelines, identifies, distributes, and allows the County to be reimbursed for the costs of services by support groups (such as Purchasing, Personnel, CEO, County Counsel) to those departments performing functions supported by Federal/State funds.

County Match—The term “match” refers to the percentage of local discretionary County monies in the General Fund, which must be used to match a certain amount of State and/or Federal funds or a needed contribution.

Critical Need— A budgetary need that can't be met within a department's base budget amount resulting from State and/or Federal mandates, legal requirements or program changes to implement the Board of Supervisors' priorities or direction.

DA—District Attorney

DOJ—Department of Justice

Debt Service Fund—One of the five governmental funds used to finance and account for the payment of interest and principal on bonds or other long-term borrowing.

Decentralized—An organization having several operating segments and operating control of each segment's activities is the responsibility of the segment's management.

Debt Services— The payment of principal and interest on borrowed funds such as bonds.

Deficit—(1) The excess of liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

Deferral—Postponement of the recognition of an expense already paid or a revenue already received.

Deferred Maintenance—Backlog of needed repairs to facilities, including replacement and repair of roofing, heat and cooling system, painting, floor coverings and other structural items.

Department—A basic organizational unit of government that may be sub-divided into divisions or programs.

Depreciation—The portion of the cost of a capital asset charged as an expense during the period. Over time, the entire cost of the asset is ultimately charged as an expense.

Designations of Fund Balance—The intended use of available expendable financial resources in governmental funds reflecting actual plans approved by the governing body.

Direct Charges—Expenses that are specifically associated with a service, program, or department and, thus, are clearly identifiable to a particular function – for example, the gasoline used by a department's vehicles.

Disbursements—Payments

Discretionary Revenue—Primarily used in the context of the General Fund, this term refers to those revenue sources for which there are no restrictions on their use.

Download—To transfer or copy data from one computer to another, or to a disk or peripheral device; generally from a central, often remote computer to another peripheral device such as a personal computer.

EMS—Emergency Medical Services

ERAF—Educational Revenue Augmentation Fund

E-Government—E-Government refers to the use by government agencies of information technologies (such as Wide Area Networks, the Internet, and mobile computing) that have the ability to transform relations with citizens, businesses, and other arms of the government. These technologies can serve a variety of different ends: better delivery of government services to citizens, improved interactions with business and industry, citizen empowerment through access to information, or more efficient government management.

E-Recovery—A cost containment alternative that enables the recovering medication costs from manufacturer-based patient assistance programs.

Earmarked—Revenues designated by statute or Constitution for a specified purpose.

Emergency Medical Services Appropriation (SB 2132)—In 2000, due to diminishing Proposition 99 Tobacco Tax funds, the Legislature created, through SB 2132 (Dunn/Peralta), the Emergency Medical Services Appropriation (EMSA). The EMSA was created to guarantee that a certain portion of Prop 99 dollars would continue to be used to fund emergency room physician services at the local level.

Employee Benefits—Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and while not paid directly to employees, they are nevertheless a part of the cost of salaries and benefits. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and unemployment insurance payments.

Encumbrance—Commitments related to unperformed contracts for goods or services. They represent estimated amounts of expenditures ultimately to result if unperformed contracts are completed.

Enterprise Fund—Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services.

Entrepreneurial Team Process (ETP)—The Entrepreneurial Team Process provides a method of management that focuses the total organization on customer satisfaction and organizational effectiveness. It equips the organization with management tools instrumental in developing a culture that emphasizes exemplary quality work, customer service, employee satisfaction and effective cost management.

Entitlement—The amount of payment to which a state or local government is entitled as determined by the Federal or other government pursuant to an allocation formula contained in applicable statutes.

Equity—Residual interest in assets of an entity that remains after deducting liabilities.

Expenditures—Under the current financial resources measurement focus, decreases in net financial resources not properly classified as other financing uses.

Expenses—Outflows or other using up of assets or incurrences of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

FAST—Financial Abuse Specialist Team

FC—Foster Care

FFP—Federal Financial Participation

FMS—Financial Management System

FQHC—Federally Qualified Health Center – Federally Qualified Health Centers include all organizations receiving grants under Section 330 of the Public Health Service Act, certain tribal organizations, and FQHC Look-Alikes. FQHCs qualify for enhanced reimbursement from Medicare and Medicaid, as well as other benefits. FQHCs must serve an underserved area or population, offer a sliding fee scale, provide comprehensive services, have an ongoing quality assurance program, and have a governing board of directors.

FRC—Family Resource Center

FTE—Full Time Equivalent

Federal Financial Participation—Federal Financial Participation is a term used by the Federal government to denote when the Federal government will participate with the costs related to administering a program.

Federally Qualified Health Center Look-Alike—An FQHC Look-Alike is an organization that meets all of the eligibility requirements of an organization that receives a Public Health Service Act Section 330 grant, but does not receive grant funding.

Fiduciary Funds—GAAP (Generally Accepted Accounting Principles) indicates that fiduciary funds should be used “to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own programs.” Fiduciary funds include, but are not limited to pension trust funds as well as agency funds.

Fiscal—Financial

Fiscal Year—A twelve month period between settlement of financial accounts; Stanislaus County's fiscal year begins July 1 and ends June 30.

Fixed Assets—See Capital Assets.

Full Time Equivalent—The decimal equivalent of a part-time position converted to a full time basis; e.g., one person working half time would count as 0.50 FTE.

Function—A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible (e.g. public safety).

Fund—A fiscal and accounting entity with a self-balancing set of accounts segregated to carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use funds to segregate their financial resources and demonstrate legal compliance. We use the first segment of the Oracle coding structure to capture a transaction's fund.

Fund Balance—Difference between assets and liabilities reported in a governmental fund.

GA—General Assistance

GFOA—Government Finance Officers Association

G/L—General Ledger – A record containing the accounts needed to reflect the financial position and the results of operations of a government.

GSA—General Services Agency

Governmental Accounting Standards Board (GASB)—The authoritative accounting and financial reporting standard-setting body for government entities.

GASB 34—In June 1999, the Government Accounting Standards Board published Statement 34 which requires state and local governments to begin reporting the value of their infrastructure assets and liabilities, including roads, bridges, water and sewer facilities, and dams in their annual financial reports on an accrual accounting basis. It also called for trust funds to be converted to governmental funds where the County has sole discretion over the use of the funds.

General Fund—One of five governmental fund types that typically serves as the chief operating fund of a government.

Generally Accepted Accounting Principles (GAAP)—Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP for state and local governments is GASB.

Governmental Accounting—The composite activity of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governments.

Governmental Funds—Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and proprietary funds.

Grant—A contribution by a government or other organization to support a particular function. Grants may be classified as either “block” (annual set amount designated for an organization) or “competitive” (variable amounts determined by the merits of the grant submittal compared to other competing submittals).

HEDIS—HEDIS is a tool created by the National Committee for Quality Assurance (NCQA) to collect data about the quality of care and services provided by health plans. HEDIS consists of a set of performance measurements that compare how well health plans perform in key areas: quality of care, access to care and member satisfaction with the health plan and doctors. NCQA requires health plans to collect this information in the same manner so that results can be fairly compared to another. Health plans can arrange to have their HEDIS results verified by an independent auditor.

HICAP—Health Insurance Counseling and Advocacy Program

HIDTA—High Intensity Drug Trafficking Area

HSA—Health Services Agency

Historical Cost—An accounting technique that values an asset for balance sheet purposes at the price paid for the asset at the time of its acquisition.

Housing-Set Aside—Redevelopment funds required by law to be set-aside to assist low and moderate-income households with rehabilitation, construction and acquisition of residential housing.

ICJIS—Integrated County Justice Information System

IHCP—Indigent Health Care Program

IHSS—In-Home Supportive Services

IP—Individual Provider

IT—Information Technology

Imprest Cash—Imprest cash is defined for these purposes as cash on hand. There are two types of imprest cash at the County: petty cash funds and change funds.

Income Statement—A financial summary that shows an agency's operating results over a specified period of time, usually one year. More specifically, the statement shows an agency's revenues as well as their costs/expenses.

Indirect Charges—Expenses that cannot be specifically associated with a given service, program, or department and, thus, are not clearly identifiable to a particular function. For example, charges for the cost of heat in a building containing multiple departments would be an indirect charge.

Infrastructure—Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets (roads, bridges, water and sewer systems, dams, etc.).

Interfund Activity—An activity, transaction, or service between two or more County funds.

Interfund Charge—A transaction involving services or supplies between two different funds. Charging different funds allows the revenues and expenditures to be seen on each department's individual set of financial records.

Interfund Loans—Amounts provided between funds with a requirement for repayment.

Interfund Transfers—Flows of assets (such as cash or goods) between funds without equivalent flows of assets in return and without a requirement for repayment.

Intergovernmental Revenue—Funds received from Federal, State and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Fund—Proprietary fund type that may be used to report any activity that provides goods or services to other departments or governments on a cost-reimbursement basis.

Intrafund Activity—An activity, transaction, or service within one County fund.

Intrafund Charge—A transaction involving services or supplies within one fund. The reason Intrafund accounts are used is so individual departments (same fund but different orgs) can record revenue/expenditures, but not double count revenue/expenditures at the fund level.

Invoice—A term describing an original document either issued for the sale of goods on credit (a sales invoice) or received for goods bought (a purchase invoice).

Issued Base—This amount represents the budget allocation for providing a base level of service and is based on the previous year's Final Budget with changes for negotiated increases and other program changes.

JJCPA—Juvenile Justice Crime Prevention Act

Joint Powers Agreement—In accordance with Government Code Sections 6500-6534, if authorized by their legislative or other governing bodies, two or more public agencies by agreement may jointly exercise any power common to the contracting parties. The agreement shall state the purpose of the agreement or the power to be exercised. They shall provide for the method by which the purpose will be accomplished or the manner in which the power will be exercised.

Journal Voucher (J.V.)—A standard form for recording transactions to the general ledger.

LAFCO—Local Agency Formation Commission

LAN—Local Area Network

Lease—A contract granting use or occupation of property during a specified period in exchange for a specified rent.

Legal Budget Unit (LBU)—An accounting unit, representing one or more departmental programs, where budgeted appropriations are established and reported.

Liquidity—(1) The degree to which an asset or security can be bought or sold in the market without affecting the asset's price. (2) The ability to convert an asset to cash quickly.

Lockyer-Isenberg Trial Court Funding Act—The Lockyer-Isenberg Trial Court Funding Act of 1997 (AB 233) was enacted in September 1997 and included the following: consolidation of all court funding at the state level, capped counties' financial responsibility at the Fiscal Year 1994-1995 level, and required the state to fund all future growth in court operation costs.

Long-term Debt—Debt with a maturity of more than one year after issuance.

M&O—Maintenance and operations

MHSA—Mental Health Services Act (Prop 63)

MOE—Maintenance of Effort

MOU—Memorandum of Understanding—agreement outlining the terms of employment entered into between the County and employees of various bargaining units.

Maddy Emergency Medical Services (EMS) Fund—The Maddy Emergency Medical Services Fund was created by the Legislature in SB 12/612 (Chapter 1240, Statutes 1987) and set out in Government Code 7600 and Health and Safety Code Part I, Division 2.5, Section 1797.98. This state law mandates a \$7 surcharge for every \$10 of traffic fines collected for criminal offenses. A portion of the surcharge is deposited into the local EMS Fund and used for the reimbursement of emergency medical services provided to persons unable to pay for their care.

Maintenance of Effort—A level of local agency contribution required as part of a grant, dedicated funding or a mandate.

Mandate—Ordered; mandatory

Mandated Program—A requirement by the State or Federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

Market Value—The price investors are willing to pay for a share of stock or an asset on the open market.

Maturity—The date upon which the principal or stated value of an investment becomes due and payable.

Mid-Year Financial Report—A financial review which considers actual expenditures/expenses for the first six months of the fiscal year and projections for the remaining six months. This review is often used to make corrective actions to ensure that expenditures remain within budgeted appropriations.

Mission Statement—A succinct description of the scope and purpose of a County department.

Modified Accrual Basis—Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

NIMS—National Incident Management System

Net County Cost—The difference between budgeted appropriations and departmental revenue. Local tax revenues fund the difference.

National Incident Management System—NIMS is a system mandated by Homeland Security Presidential Directive 5 that provides a consistent nationwide approach for federal, local and tribal governments; the private-sector and nongovernmental organizations to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of cause, size or complexity. To provide for interoperability and compatibility among federal, local and tribal capabilities, the NIMS includes a core set of concepts, principles, and terminology.

Non-spendable Fund Balance—Includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long term amount of notes receivable or prepaid amounts).

OES—Office of Emergency Services

OHP—Out of home placement

Object—An expenditure classification required by the State Controller's office that summarizes a group of accounts. The County's budget must be adopted by the object of expenditure within each budget unit. This becomes the legal level for budgetary control – the level at which expenditures may not exceed budgeted appropriations.

Operating Transfers—A transfer of cash to another fund (other than trust funds) NOT involving goods or services – e.g., County match.

Oracle FMS—Financial Management System software application purchased from Oracle to maintain the County's general ledger.

Ordinance—A formal legislative enactment by the governing board (i.e., the Board of Supervisors) of a municipality. If it is not in conflict with any higher form of law, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Org—(Short for organization)—A cost center deemed necessary or desirable for control of financial operations. We use the second segment of the Oracle coding structure to capture a transaction’s “org.”

Other Charges—A payment to an agency, institution, or person outside the County Government or CAP charges.

Other Financing Sources—Increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends. The use of *other financing sources* category is limited to items so classified by GAAP.

Other Financing Uses—Decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of *other financing uses* category is limited to items so classified by GAAP.

Overhead—General fixed costs such as rent, lighting and heating expenses that cannot be charged to a specific product or work operation.

PA—Public Authority

PH—Public Health

PLF—Public Library Foundation

POB—Pension Obligation Bonds

PSR—Project Study Report

PT—Property Tax

PTAP—Property Tax Administration Program

Patient Assistance Program—Patient Assistance Programs are run by pharmaceutical companies and provide free medication to people who cannot afford to buy their medicine.

Pension Obligation Bonds—On September 25, 1995, the County issued Taxable Pension Obligation Bonds. The proceeds were used to pay the Stanislaus County Employees’ Retirement Association for the County’s unfunded actuarial accrued liability.

Performance Measure—An annual indicator of achievement or measures of prediction for a program or work unit as defined in the organization of the budget. Measures may be expressed as a number count, fraction, or a percent of achievement related to the size of the problem or service being provided.

Policy Issues—The addition, expansion, reduction, or modification of programs that have significant implications/impact to the County or public.

Position Description Questionnaire (PDQ)—A form used in evaluating job reclassification requests. The form must be signed by the Supervisor and Department Head.

Prescription Assistance Program—See Patient Assistance Program.

Prior Year—Transactions that are posted in the current year for previous years’ contracts or commitments for service. Encumbrances from the previous year are carried into the next year’s appropriation.

Prior Year Appropriations—Budget carried forward with purchase orders (obligation encumbrances) from the prior fiscal year.

Program—Desired output-oriented accomplishments, which can be measured and achieved within a given time frame. Achievements of the programs advance the project and organization through a corresponding solution to a need or problem.

Program-based Budget Approach—The proposed spending plan that was developed by reviewing the specific services each department offers along with a categorization of how it meets the Board of Supervisors' stated priorities.

Property Tax—An “ad valorem” tax on real and personal property, based on the value of the property in accordance with Proposition 13.

Proposition 10—In November 1998, Proposition 10 was passed by voters, which enacted the California Children’s and Family Act. Proposition 10 increased the cigarette tax by 50 cents per pack to fund a variety of community-based, early childhood initiatives for newborns to children five year of age. Funds are distributed to county commissions, which are overseen by a state commission. The Act requires participating counties to establish local county commissions that allocate California Children and Families Program (CCFP) funds to local service providers for community awareness, education, health care, social services and research efforts.

Proposition 36—In November 2000, California voters passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (SACPA). This initiative allows most people convicted of first and second time nonviolent, simple drug possession to receive drug treatment instead of incarceration.

Proposition 63—On November 2, 2004, the voters of California passed Proposition 63, the Mental Health Services Act (MHSA). The proposition established a 1% income surtax on incomes over a million dollars and the revenues are to be used to create new county mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention and service needs and the necessary infrastructure, technology and training elements that will effectively support this system.

Proposition 99—The Tobacco Tax and Health Promotion Act of 1988 (Proposition 99) was approved by California voters in November 1988. This law authorizes a tax of 25 cents per pack of cigarettes, or similar amount on other tobacco product items. These tax revenues are collected by the State and disbursed to fund statewide tobacco control health education and research efforts through local lead agencies, competitive grantees, and media campaigns.

Proposition 172—Proposition 172, which added Section 35 to Article XIII of the constitution, provides for a one half cent sales and use tax for local public safety services, but the allocation of that revenue is determined by statute. Proposition 172 revenues are collected by the State Board of Equalization and apportioned to each county based on proportionate shares of statewide taxable sales. Each county is required to deposit this revenue in a Public Safety Augmentation Fund to be allocated by the County Auditor to the county and cities within the county.

Proprietary Funds—Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal services funds.

Public Facilities Fees (PFF)—The Public Facilities Fee program imposes a fee on new development per Section 66000 et seq. of the California Government Code. Commonly known as a “growth impact fee,” revenues collected under this program support the pro-rata extension of existing County services to support the new growth created by the development. This fee provides for the expansion of facilities or services to meet growth needs, but does not replace, repair or maintain the existing level-of-service provided by the County. (See the Capital Improvement Plan for a detailed explanation of how PFF fees are determined.)

Public Records Act—The Public Records Act (California Government Code Sections 6250-6276.48) enacted in 1968 was designed to give the public access to information in possession of public agencies, unless there is a specific reason not to do so. Most of the reasons for withholding disclosure of a record are set forth in specific exemptions contained in the Act. However, some confidentiality provisions are incorporated by reference to other laws.

Q.U.I.C.— (Question the process, Understand the process, Identify solutions to problems and Change what is not working). A process improvement method typically used for major multi-year projects and/or processes that are countywide or effect multiple departments or several people within a department.

RDA—Redevelopment Agency

RFP—Request for proposal

ROI—Return on investment

Realignment Revenue—The State Legislature enacted Assembly Bill 1491 in Fiscal Year 1991-1992 to give counties a source of funding for their public health, mental health, and certain social services programs. The revenue to fund these programs comes from a one half cent sales tax and a portion of the Vehicle License Fees. Welfare and Institutions Code Section 17600 created the Local Revenue Fund and each County receives realignment funds from the State Local Revenue Fund.

Recognition—Determination of when a transaction is to be recorded.

Recommended Proposed Budget—The first of a two-part budget process, this budget is required to be submitted to the Board by June 30th of each year and reflects any revisions, reductions or additions to the prior year's budget.

Redevelopment Agency (RDA)—Technically, an independent agency governed by the Board of Supervisors acting as Agency Board members, designed to provide fiscal resources to implement and construct programs and projects that help eliminate blighting conditions in the County.

Reimbursement—Fees received as payment for the provision of specific services.

Reserve—An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Reservations of Fund Balance—The portion of a governmental fund's fund balance that is not available for appropriation.

Resolution—An order by the Board of Supervisors requiring less legal formality than an ordinance of statute.

Restricted Fund Balance—Includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors) or through enabling legislation.

Retained Earnings—The accumulated earnings of an enterprise or internal service fund.

Revenue—Funds received from various sources and treated as income by the County which are used to finance expenditures.

SACPA—Substance Abuse and Crime Prevention Act of 2000 (Proposition 36)

SB—California State Senate Bill

SB 12/612—Maddy Emergency Medical Services Fund

SB 35— SB 35 was enacted in 2005 and amends the California Children and Families Act of 1998. This bill adds the following additional requirements: (1) each county commission, on or before November 1 of each year, is to submit its audit and report to the state commission in a format prescribed by the state commission and (2) the State Controller will issue guidelines for expanded annual audits of each county commission and the associated quality control functions.

SB 90—Senate Bill 90 - Reimbursement claims that allow the County to fund state-mandated programs while freeing up General Fund revenues.

SBT—Strategic Business Technology

SDEA—Stanislaus Drug Enforcement Agency

SEMS—The Standardized Emergency Management System is the system required by Government Code Section 8607(a) for managing response to multi-agency and multijurisdiction emergencies in California. SEMS consists of five organizational levels, which are activated as needed: field response, local government, operational area, regional, and state. SEMS incorporates the use of Incident Command Center (ICS), the Master Mutual Aid Agreement, existing mutual aid systems, the operational area concept, and multi-agency or inter-agency coordination. Local governments must use SEMS to be eligible for funding of their personnel related costs under state disaster programs.

SRC—Stanislaus Recovery Center

SSI—Supplemental Security Income

SSP—State Supplementary Payments

StanCERA—Stanislaus County Employees' Retirement Association

STANCOG—Stanislaus Council of Governments

STC—Standards and Training for Correctional Officers

STOAAC—Services to Older Adults Advisory Council

Salaries and Employee Benefits—Accounts which establish expenditures for employee-related costs.

Schedule 9—This schedule is prepared to meet requirements for disclosing financing uses as covered in Section 29006 of the Budget Act. All financing uses, including both specific and contingent, are included in this schedule. A separate schedule is required for each budget unit having activity within the County's operating funds.

Secured Taxes—Taxes levied on real properties in the County which must be "secured" by lien on the properties.

Self-Insurance—A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

Seriously Emotionally Disturbed (SED) Children's Program—Assembly Bill 3632/882, codified as Government Code Sections 7570-7588, is legislation that moves responsibility for providing certain related services from local education agencies to other state agencies, including California Children Services, and the Departments of Mental Health, Social Services, and Rehabilitation. Such services

include occupational and physical therapy, psychotherapy or other mental health services, and residential services for children classified as seriously emotionally disturbed.

Services and Supplies—Accounts which establish expenditures for operating expenses of County departments and programs other than salaries and benefits, other charges and capital assets.

Source Document—An original invoice, bill, or receipt to which journal entries, checks, or deposits refer.

Special District—An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special Districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, and fire protection districts.

Special Revenue Fund—One of five governmental fund types used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Straight-line Depreciation—Depreciating something by the same (i.e. fixed) amount every year rather than as a percentage of its previous value. Example: a vehicle initially costs \$10,000. If it is depreciated at a rate of \$2,000 per year, it will depreciate to zero in exactly five years.

Subvention—Payments by an outside agency (usually from a higher governmental unit) for costs that originate in the County.

Supplemental Property Tax—Supplemental property tax is an additional tax beyond the normal annual tax for any increase in the value of property as determined by the Assessor. This will include the purchase of property at a value higher than the former assessed value, the addition of a home to a vacant lot or any other major improvements such as a new pool or the addition of a room.

TSP—Tenth Street Place

TANF—Temporary Assistance for Needy Families

TOT—Transient Occupancy Tax

TRRP—Tuolumne River Regional Park

Tangible Assets—Assets that have physical substance.

Tax Allocation Bonds—Bonds issued in conjunction with a redevelopment project. The taxes pledged to their repayment come from the increase of assessed value over and above a pre-established base. The redevelopment creates this added value, known as the tax increment.

Tax Levy—The amount of tax dollars billed to taxpayers based on the imposition of the property tax rate on the assessed valuation.

Tax Loss Reserve Funds—As required by California Tax and Revenue Code Section 4703.2, in each county that elects to adopt the procedure authorized by this chapter and elects to be governed by this Section rather than Section 4703 there shall be created a tax losses reserve fund. The tax losses reserve fund shall be used exclusively to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. In a county electing to be subject to this section, the tax losses reserve fund shall be maintained at not less than 25 percent of the total delinquent secured taxes and assessments for participating entities in the county as calculated at the end of the fiscal year. At the end of the fiscal year, amounts in the tax losses reserve fund that are in excess of 25 percent of the total delinquent secured taxes and assessments for participating entities in the county may be credited to the county general fund.

Tax Roll—A list of all taxable property within a jurisdiction.

Teeter Plan—The County and its political subdivisions operate under the provisions of Section 4701-4717 of the California Revenue and Taxation Code (otherwise known as the “Teeter Plan”). Under this method, the accounts of all political subdivisions that levy taxes on the County tax roll are credited with 100 percent of their respective secured tax levy, regardless of the actual payments and delinquencies.

Trial Court Funding Act—Lockyer-Isenberg Trial Court Funding Act of 1997

Triple-Flip—A complicated financing plan developed by the State in their 2003-2004 budget.

Transient Occupancy Tax—A tax collected by a motel/hotel operator for a percentage of the room rent paid by each transient, which is then due the County.

Trust Funds—Funds to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments and/or other funds.

UCCE—University of California Cooperative Extension

USDA—United States Department of Agriculture

Unassigned Fund Balance —The residual classification for the General Fund, including all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

Undesignated/Unreserved Fund Balance—Available expendable financial resources in a governmental fund that are not designated for a specific purpose or used to balance budgeted appropriations.

Unencumbered—That portion of an appropriation not yet expended or encumbered.

Unincorporated Area—Geographic portions of Stanislaus County, which are not within incorporated cities.

Unsecured Property Tax—A tax on properties such as office furniture, equipment, and boats, which are not located on property owned by the assessee.

Upload—To transfer data or programs, usually from a peripheral computer to a central, often remote computer.

User Department—A department that receives services, which it pays for, from another county department, with payment made through Intrafund or Interfund transfers.

VA—Veterans Affairs

VLF—Vehicle License Fee

VOCA—Victims of Crime Act

Weighted Labor Rate—An hourly cost for an employee that includes salary, payroll benefits, health insurance, vacation, and department overhead and indirect costs. Employee weighted labor rates may vary because of a difference in salary rates, the benefits selected from the cafeteria plan, the difference in overhead costs between departments, and the annual vacation accrual of employees.

WIC – Women, Infants and Children—A Federal program aimed at safeguarding the health of low-income women, infants, and children up to age 5 who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

Wraparound—Wraparound is an approach to implementing individualized, comprehensive services for youth with complicated multi-dimensional problems and is an alternative to residential placement whereby a wide array of services are provided to children and their caretakers in less restrictive community settings – parents’ home, foster homes, and group homes. Wraparound is a family-centered, strengths-based approach to developing an individualized service plan that allows a child to live in a normalized setting outside of residential care.

Williamson Act—The Williamson Act provides for lowered property taxes for lands maintained in agricultural and certain open space uses. The landowner enters into a contract with the county or city to restrict land uses to those compatible with agriculture, wildlife habitat, scenic corridors, recreational use, or open space. In return, the local authorities calculate the property tax assessment based on the actual use of the land instead of its potential value assuming full commercial development.

Yield—The rate of annual income return on an investment expressed as a percentage.



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